

HAMILTON 100
COMMONWEALTH GAMES BID CORPORATION



77 James Street North, Suite 300 Hamilton, Ontario L8R 2K3

April 22, 2021

Via Email - stephanie.paparella@hamilton.ca

The Mayor and Members of Council
c/o Stephanie Paparella
Legislative Coordinator
Office of the City Clerk
City of Hamilton

Dear Mayor and Members of Council:

Re: 2030 Commonwealth Games

Let me once again begin by expressing our organizing committee's hope that you and your families are well. As you may be aware from media reports, the Province of Ontario has informed the Commonwealth Games Federation (the "CGF" or "Federation") that it will not support a no bid 2026 Hamilton hosting proposal. It has, however, invited our consideration of a hosting plan for 2027 or later. Our team is uninterested in attempting to navigate the complexities of a 2027 effort, and therefore, we have resolved to refocus our efforts around winning a competitive bidding process for 2030.

Given the ongoing impact of the pandemic, we intend to preserve the 2026 focus on social impact, principally around affordable housing, and to work to increase significantly the degree of private sector engagement and investment around the hosting proposal beyond that contemplated in the original 2030 plan. Having said that, unlike the unprecedented offer made by the CGF for 2026, we are not guaranteed 2030 and will therefore need to finalize a hosting plan that can compete and win a centenary event that will be hotly contested globally.

Accordingly, with the 2026 Pivot behind us, we have re-assembled a diverse group of volunteers and stakeholders (the "Hosting Proposal Committee") to prepare a revised 2030 hosting proposal that combines many of the most compelling features of the original 2030 bid with the most impactful elements of the 2026 plan. In addition, we are now considering additional innovations or improvements that we feel will add value to our bid while presenting a cost to the City of Hamilton that will be materially lower than that projected in the initial 2030 proposal approved by Council.

As mandated by the City of Hamilton's Resolution of November 13, 2019, attached to this letter as Appendix A, we invite the City to confirm the appointment of representatives from Council that are to sit on our Hosting Proposal Committee as soon as possible. Their commitment to



participating in the work of this Committee in the next few weeks will be critical. We wish also to confirm that we will be working with City staff to ensure that the requirements set out in the Resolution are addressed in a timely fashion and look forward to the City's co-operation in that regard. We propose to schedule a meeting with City staff and the Councillors appointed to the Games committee to discuss the critical path process for addressing the requirements of the resolution and any other topic of concern or interest as soon as practicable. On or before this meeting we will also update you on improvements to our governance structure, which include the formation of an advisory board which will oversee the operations of the Hosting Bid Committee.

As it relates to the process by which the hosting proposal will be formally negotiated with other levels of government, we are advised by Commonwealth Sport Canada that at the request of the Federal Government, the 2030 Commonwealth Games (CWG) bid process must now move to the next step - establishing a *multi-party 2030 Commonwealth Games Concept Review Committee (2030 CWG CRC)*.

The purpose of the 2030 CWG CRC is to review and enhance the soon to be completed draft 2030 CWG Hosting Concept Proposal with a view to developing a strong 2030 CWG Hosting Plan that will be submitted to the CGF. The CRC's primary task will be integrating the wants and needs of each Party into the draft 2030 CWG Hosting Concept Proposal (this will include those matters set out in the City's resolution pertinent to this process) and developing a total cost 2030 CWG budget (operations and games required capital). The 2030 CWG CRC will be composed of up to 2 representatives from each of the 2030 CWGs Bid Committee, Commonwealth Sport Canada, the City of Hamilton, Government of Ontario, Government of Canada and Six Nations of the Grand River. Other Parties (i.e. the CGF, municipalities, venue owner/operators etc.) may move in and out of committee discussions on an as needed basis. We therefore request that the City confirm the name of the two delegates it wishes to appoint to the CRC.

A total cost 2030 CWGs budget will then be used to develop Cost Sharing and Multi-Party Agreements (MPA). Ultimately, an MPA and 2030 CWGs Hosting Plan, should it be successfully concluded, will constitute Canada's 2030 CWG Bid submitted to CGF for their consideration. For a variety of strategic reasons our goal is to submit Canada's 2030 CWG Bid (following the conclusion of the MPA process) to CGF in early 2022 at the latest.

We understand from Commonwealth Sport Canada that it will be at least a few weeks before the first meeting of the 2030 CWG CRC. In the interim, we must move forward with our work finalizing a hosting concept for consideration in due course by the broader working group and scheduling the consultations referenced above with the city.

Notwithstanding the province's refusal to entertain the funding of a 2026 pandemic recovery games, we are deeply appreciative of the Federation's offer as well as their support and engagement in our community these last several months. We also wish to recognize the contributions of the many volunteers who took on this effort in the hopes of bettering our

HAMILTON100
COMMONWEALTH GAMES BID CORPORATION



77 James Street North, Suite 300 Hamilton, Ontario L8R 2K3

community, and the countless members of this and other communities who expressed their support for this effort.

Sincerely,

PJ Mercanti
President
HAMILTON100

- c: Honourable Lisa MacLeod, *Ministry of Heritage, Sport, Tourism and Culture Industries*
Honourable Filomena Tassi, *Ministry of Labour*
Honourable Steven Guilbeault, *Minister of Canadian Heritage*
Richard Powers, President, *Commonwealth Sport Canada*
Brian MacPherson, CEO, *Commonwealth Sport Canada*
Louis Frapporti, Chair, *HAMILTON100*

CITY OF HAMILTON

AMENDING MOTION

Council: November 13, 2019

MOVED BY COUNCILLOR B. CLARK.....

SECONDED BY COUNCILLOR

That Item 2 of the General Issues Committee Report 19-023, respecting Report PED19108(b) – Commonwealth Games 2030, be amended by adding new sub-sections (e) through (k), to read as follows:

- (e) ***That, through the review of a potential 2030 Commonwealth Hosting Proposal 2, staff be directed to provide a financial assessment of the proposal against the City's Master Plans and approved ten-year capital plan, with the objective of preserving City funding capacity for state of good repair for existing facilities, as well as future identified capital priorities and report back to the General Issues Committee;***
- (f) ***That, prior to executing a Multi-Party Agreement for the 2030 Commonwealth Games, staff be directed to report back to the General Issues Committee regarding Governance, including, what level of government or agency will be the responsible party for procurement, project management, project delivery, project administration, security, etc. and will be ultimately financially accountable for both capital and operational decisions for the 2030 Commonwealth Games;***
- (g) ***That, through the review of a potential Hosting Proposal 2 for the 2030 Commonwealth Games, staff be directed to report back to the General Issues Committee on how the City of Hamilton can be indemnified against any risks such as capital and operating budget overruns, games deficit, deficiencies in third party funding, and deficiencies in legacy funding;***
- (h) ***That, prior to executing a Multi-Party Agreement for the 2030 Commonwealth Games, an independent peer review be undertaken of the financial model contained in the potential Hosting Proposal 2 to include, but not limited to, the games operations, the capital investment strategies and facility construction budgets as provided by Hamilton100 and report back to the General Issues Committee;***
- (i) ***That Hamilton100 be requested to consider incorporating a legacy trust in the 2030 Commonwealth Hosting Proposal 2, funded through non-***

municipal proceeds, to provide for both capital and operating funding for program delivery and facility operations for a minimum period of ten years, post Commonwealth Games 2030;

- (j) That staff be directed report back to report back to the General Issues Committee on the potential implications of the municipal share of the 2030 Commonwealth Games bid being between \$250-\$375 million on the city's projected tax supported debt, including alignment with the City's Municipal Debt Policy; and,***
- (k) That, through the review of a potential 2030 Commonwealth Games Hosting Proposal 2, staff be directed to report back to the General Issues Committee on the inclusion of the entertainment district facilities in the Commonwealth Games bid and any impacts or conflicts on the approved review of the entertainment district that is currently under way.***

Main Motion, as Amended, to read as follows:

2. Commonwealth Games 2030 (PED19108(b)) (City Wide) (Item 9.1)

- (a) That, as it is Council's unfettered right and discretion to designate up to four elected officials to serve as the City's representative(s) on the Hamilton100 Committee, as per the Memorandum of Understanding between the City of Hamilton and the Hamilton100 Commonwealth Games Bid Corporation, up to four members of Council be appointed to the Committee;
- (b) That the Memorandum of Understanding between the City of Hamilton and the Hamilton100 Commonwealth Games Bid Corporation, respecting the 2030 Commonwealth Games Bid, be amended to allow Hamilton100 to prepare, organize, facilitate, coordinate and finance, in its entirety, a Hosting Proposal (Part 2), and to include up to four members of Council to serve as Committee members, in a form satisfactory to the General Manager of Finance and Corporate Services and City the Solicitor;
- (c) That, subject to Commonwealth Games Canada inviting Hamilton100 to prepare and submit a Hosting Proposal (Part 2), staff be directed to report back to General Issues Committee to seek support for the Hamilton100 Commonwealth Games Bid Corporation to proceed with the Hosting Proposal (Part 2), with that report to include any internal resources required to support the development of a Multi-Party Agreement; and,
- (d) That the following Councillors be appointed to participate on the Hamilton100 Committee with respect to the 2030 Commonwealth Games:
 - (i) Terry Whitehead;
 - (ii) Judi Partridge; and,
 - (iii) Esther Pauls.

- (e) That, through the review of a potential 2030 Commonwealth Hosting Proposal 2, staff be directed to provide a financial assessment of the proposal against the City's Master Plans and approved ten-year capital plan, with the objective of preserving city funding capacity for state of good repair for existing facilities, as well as future identified capital priorities and report back to the General Issues Committee;**
- (f) That, prior to executing a Multi-Party Agreement for the 2030 Commonwealth Games, staff be directed to report back to the General Issues Committee regarding Governance, including, what level of government or agency will be the responsible party for procurement, project management, project delivery, project administration , security, etc. and will be ultimately financially accountable for both capital and operational decisions for the 2030 Commonwealth Games;**
- (g) That, through the review of a potential Hosting Proposal 2 for the 2030 Commonwealth Games, staff be directed to report back to the General Issues Committee on how the City of Hamilton can be indemnified against any risks such as capital and operating budget overruns, games deficit, deficiencies in third party funding, and deficiencies in legacy funding;**
- (h) That, prior to executing a Multi-Party Agreement for the 2030 Commonwealth Games, an independent peer review be undertaken of the financial model contained in the potential Hosting Proposal 2 to include, but not limited to, the games operations, the capital investment strategies and facility construction budgets as provided by Hamilton100 and report back to the General Issues Committee;**
- (i) That Hamilton100 be requested to consider incorporating a legacy trust in the 2030 Commonwealth Hosting Proposal 2, funded through non-municipal proceeds, to provide for both capital and operating funding for program delivery and facility operations for a minimum period of ten years, post Commonwealth Games 2030;**
- (j) That staff be directed report back to report back to the General Issues Committee on the potential implications of the municipal share of the 2030 Commonwealth Games bid being between \$250-\$375 million on the city's projected tax supported debt, including alignment with the City's Municipal Debt Policy; and,**
- (k) That, through the review of a potential 2030 Commonwealth Games Hosting Proposal 2, staff be directed to report back to the General Issues Committee on the inclusion of the entertainment district facilities in the Commonwealth Games bid and any impacts or conflicts on the approved review of the entertainment district that is currently under way.**