



## **GENERAL ISSUES COMMITTEE**

### **REPORT 12-024(b)**

**9:30 a.m.**

**Tuesday, December 11, 2012**

**Council Chambers**

**Hamilton City Hall**

**71 Main Street West**

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**Present:** Deputy Mayor B. Morelli (Chair)  
Mayor R. Bratina  
Councillors B. Clark, C. Collins, S. Duvall, J. Farr,  
L. Ferguson, T. Jackson, B. Johnson, B. McHattie, S. Merulla,  
J. Partridge, R. Pasuta, M. Pearson, R. Powers T. Whitehead

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### **THE GENERAL ISSUES COMMITTEE PRESENTS REPORT 12-024(b) AND RESPECTFULLY RECOMMENDS:**

#### **1. 2013 Tax Supported Capital Budget (FCS12096) (City Wide)**

- (a) That the 2013 Tax Supported Capital Levy in the amount of \$90,177,000, be approved;
- (b) That the 2013 Tax Capital Budget & Financing Plan in the amount of \$252,235,000 attached as Appendix "A" to Report FCS12096, be approved;
- (c) That the Tax Supported Discretionary Net Capital Funding Forecast 2013 – 2022 attached as Appendix "B" to Report FCS12096, which assumes a 0.5% levy increase in each year from 2013 to 2022, be approved, in principle, and re-visited by Council each budget year;
- (d) That the operating and FTE impacts of the 2013 capital budget, estimated to be \$1,343,700 and 4.1 FTE's, attached as Appendix "C" to Report FCS12096, be incorporated into the 2014 Tax Supported base Operating Budget;
- (e) That staff investigate options to mitigate the financial impact identified in Recommendation (d) during the 2014 tax supported operating budget process;

- (f) That the Chedoke Clubhouse Design Project in the amount of \$200,000 be parked pending further direction from Council in regard to efficiency and effectiveness opportunities through future Service Delivery Review deliberations;
- (g) That \$200,000 be allocated for the Chedoke Clubhouse Maintenance Project, to be funded from the Golf Course Reserve;
- (h) That the \$500,000 funding for the Gage Park Aviary and Tropical House Capital Project be re-allocated to the following unfunded Forestry Capital:
  - (i) Traffic Island Reinstatement  
Project No. 4451349000 \$375,000
  - (ii) Forestry Mechanical and Storage Facility Upgrade  
Project No. 4451351008 \$125,000
- (i) That the Hamilton Waterfront Trust capital forecast be received for consideration (Appendix "D").

**2. Community Infrastructure Improvement Fund Program Intake  
(FCS12061(a)) (City Wide)(Outstanding Business List Item)**

- (a) That the Ancaster Senior Achievement Centre expansion project (7101354104) be approved, and that it be funded from the following sources:
  - (i) \$500,000 Ancaster Senior Achievement Centre Advisory Board;
  - (ii) \$500,000 Federal Grant;
  - (iii) \$250,000 Development Charges;
  - (iv) \$150,000 from Project 7101241706 – Recreation Centre Retrofits;
  - (v) \$100,000 Ancaster Capital Reserve;
- (b) That the upset limit of \$100,000 for the use of the Consultant Roster (Purchasing Policy #9) be waived for the design of the Ancaster Senior Achievement Centre Expansion Project;
- (c) That Thier + Curran Architects Inc. be approved as a single source design consultant for the Ancaster Senior Achievement Centre Expansion Project to ensure the project is completed by the March 31, 2014 Community Infrastructure Improvement Fund deadline;
- (d) That subject to the approval of Recommendation (a), the annual operating impact of \$12,600, be approved and incorporated into the 2014 Tax Supported Operating Budget;

- (e) That the Sackville Senior Centre – Life Cycle Renewal project (7101341212) be approved, and that it be funded from the following sources:
  - (i) \$650,000 Federal Grant;
  - (ii) \$150,000 Ward 7 Area Rating Special Capital Re-Investment Reserve;
  - (iii) \$300,000 from Project 7101241706 – Recreation Centre Retrofits;
  - (iv) \$200,000 from Project 3541241409 – Code & Legislative Compliance;
  
- (f) That the Mayor and City Clerk be authorized and directed to execute, on behalf of the City of Hamilton, all necessary documentation, including the Contribution Agreement for funding under the Community Infrastructure Improvement Fund, in order to implement projects C1767, Expansion and Upgrades to the Ancaster Senior Achievement Centre and C1787, Rehabilitation and Upgrade of Sackville Senior Centre, with content acceptable to the General Manager of Finance and Corporate Services, and in a form satisfactory to the City Solicitor;
  
- (g) That the Mayor and City Clerk be authorized and directed to execute, on behalf of the City of Hamilton, a funding agreement with the Ancaster Senior Achievement Centre Advisory Board for their \$500,000 contribution toward the Ancaster Senior Achievement Centre Expansion project, with content acceptable to the General Manager of Finance and Corporate Services, and in a form satisfactory to the City Solicitor.

**3. Municipal Infrastructure Investment Initiative Capital Program Intake (FCS12110)**

- (a) That staff be directed to submit the expression of interest for the Claremont Access Escarpment Stabilization project, with an estimated cost of \$2,250,000, attached as Appendix “A” to Report FCS12110, requesting funding in the amount of \$2,000,000 under the Municipal Infrastructure Investment Initiative (MIII) Capital Program;
  
- (b) That the Province of Ontario be advised that:
  - (i) The information in the Expression of Interest is factually accurate;
  
  - (ii) The City Of Hamilton has a comprehensive asset management plan that includes all of the information and analysis described in Building Together: Guide for Municipal Asset Management Plans in place;

- (c) That the Mayor be authorized and directed to execute the documentation associated with applications under the MIII capital program, including the expression of interest and any related future application forms;
- (d) That should the application under the MIII program be approved for funding, the Mayor and City Clerk be authorized and directed to execute, on behalf of the City of Hamilton, all necessary documentation to implement the Claremont Access Escarpment Stabilization project, all with content acceptable to the General Manager of Finance and Corporate Services, and in a form satisfactory to the City Solicitor;
- (e) That should the application under the MIII program be approved for funding, the City share of funding in the amount of \$250,000 be re-appropriated from the Escarpment Slope Stabilization Project 4031310004.

**FOR THE INFORMATION OF COUNCIL:**

**(a) CHANGES TO THE AGENDA (Item 1)**

The Committee Clerk advised of the following changes to the agenda:

**ADDED DISCUSSION ITEMS**

- (i) Community Infrastructure Improvement Fund Program Intake (FCS12061(a)) (City Wide) (New Business #1)
- (ii) Municipal Infrastructure Investment Initiative Capital Program Intake (FCS12110) (City Wide) (New Business #2)

On a motion, the agenda was approved, as amended.

**(b) DECLARATIONS OF INTEREST (Item 2)**

None

**(c) PUBLIC HEARINGS/DELEGATIONS**

- (i) **David Adames, President and CEO, Hamilton Chamber of Commerce, respecting the City's 2013 Capital Budget (Item 4.1)**

David Adames, President and CEO of the Hamilton Chamber of Commerce, appeared before the Committee on behalf of the Chamber and specifically, the Light Rail Transit (LRT) Task Force, to recommend that capital funding for rapid transit improvements be considered as part of the City's 2014 Capital Budget and its 10-year capital forecast.

A copy of Mr. Adames' comments were submitted to the Clerk for the public record and are attached hereto as Appendix "A".

On a motion, the presentation from David Adames, President and CEO, Hamilton Chamber of Commerce, respecting the City's 2013 Capital Budget, was received.

**(d) STAFF PRESENTATIONS**

**(i) 2013 Tax Supported Capital Budget (FCS12096) (City Wide)**

Mike Zegarac, Director, Financial Planning and Policy, provided a power point presentation respecting the 2013 Tax Supported Capital Budget and spoke to the following:

- 2013 Tax Capital Process and Objectives
- 2013-2022 Tax Capital Objectives
- Tax Capital History
- Capital Funding compared to September Budget Workshops
- Gross Tax Capital Funding Sources
- 2013 Capital Budget by Program
- 2013 Capital Highlights
- 2013 Proposed Capital Budget
- 2013 Roads Capital Program
- Discretionary Funding
- Future Unfunded Projects (not included in Financing Plan)
- 2013 Capital Funding
- 2013-2022 Capital Forecast by Program
- 2013-2022 Capital Funding Forecast
- Tax Capital Forecast 2013-2022
- Discretionary Funding Forecast
- Capital Funding Sources (2013-2022)
- Debt Forecast 2013-2022
- Consolidated Outstanding Debt Forecast 2013-2022
- Annual Repayment Limit
- Unallocated Capital Reserve -2010-2016 Balances
- Central Fleet Reserve – 2010-2017 Balances
- Fire Equipment, Fire Vehicle and EMS Equipment Reserves – 2010-2016 Balances

On a motion, the presentation respecting the 2013 Tax Supported Capital Budget, was received.

**2013 Tax Supported Capital Budget (FCS12096) (City Wide)**

On a motion:

- (a) Sub-section (f) of Report FCS12096 respecting the 2013 Tax Supported Capital Budget was deleted in its entirety and replaced with the following in lieu thereof:

“(f) That the Chedoke Clubhouse Design Project in the amount of \$400,000 be parked pending further direction from Council in regard to efficiency and effectiveness opportunities through future Service Delivery Review deliberations.”

- (b) The following was added as sub-section (g) and the balance of the sections re-numbered accordingly:

“(g) That the \$500,000 funding for the Gage Park Aviary and Tropical House Capital Project be re-allocated to the following unfunded Forestry Capital:

- |      |  |           |
|------|--|-----------|
| (i)  | Traffic Island Reinstatement<br>Project No. 4451349000                     | \$375,000 |
| (ii) | Forestry Mechanical and Storage Facility Upgrade<br>Project No. 4451351008 | \$125,000 |

The Amendment CARRIED.

On a motion,

- (a) Sub-section (f) was amended by reducing the \$400,000 to \$200,000, and \$200,000 was allocated to the Chedoke Clubhouse Maintenance Project, to be funded from the Golf Course Reserve;
- (b) The balance of the sections were re-numbered accordingly.

The Amendment CARRIED and the Main Motion, as amended, CARRIED.

**Staff Direction resulting from Discussions respecting the 2013 Tax Supported Capital Budget**

On a motion, staff was directed to explore joint municipal opportunities for bulk purchases of capital equipment and vehicles such as fire trucks and land ambulances, and report back to the General Issues Committee on progress.

On a motion, Staff was directed to report to the General Issues Committee with a five-year plan regarding two-way street conversions, and that the report identify those projects that can be implemented with existing departmental budgets, and those that are currently unfunded.

**(e) NEW BUSINESS**

**(i) Ancaster Senior Achievement Centre Expansion Project  
(FCS12061(a)) (Ward 12)**

On a motion, the following were added as sub-sections (b) and (c) and the balance of the sections re-numbered accordingly:

- (b) That the upset limit of \$100,000 for the use of the Consultant Roster (Purchasing Policy #9) be waived for the design of the Ancaster Senior Achievement Centre Expansion Project;
- (c) That Thier + Curran Architects Inc. be approved as a single source design consultant for the Ancaster Senior Achievement Centre Expansion Project to ensure the project is completed by the March 31, 2014 Community Infrastructure Improvement Fund deadline.

The Amendment CARRIED and the Main Motion, as amended, CARRIED.

**(f) ADJOURNMENT**

There being no further business, the Committee adjourned at 12:37 p.m.

Respectfully submitted

Councillor B. Morelli  
Deputy Mayor

Carolyn Biggs  
Legislative Co-ordinator  
Office of the City Clerk



**December 11, 2012**

**General Issues Committee  
Hamilton City Council  
Re: Capital Budget 2013**

**Dear Members of Council:**

**I am here today representing both the Hamilton Chamber of Commerce and the Hamilton Chamber's LRT task force, specifically at the request of the LRT task force.**

**I would like to congratulate Council and staff on developing another comprehensive capital budget that addresses a number of policy priorities.**

**I know that sometimes Council and staff say that as one budget is approved that works begins on next year's budget. And it's for next year's capital budget consideration and planning that brings me here today, particularly in relation to funding for LRT.**

**We know that it was too early to include any capital allocation for LRT in the 2013 Capital budget. We also recognize that tremendous work is underway by City staff on not only rapid transit but also mobility generally. The Hamilton Chamber is looking forward with anticipation, as are many stakeholders in Hamilton, on the next report from staff that provides an update on rapid transit and its relationship with other modes of transportation.**



The Hamilton Chamber of Commerce has long been a proponent of two key public transit infrastructure investments: the all day, two-way GO train service to Toronto (which we understand has been confirmed for June 2015) and LRT in Hamilton.

To support the policy position on LRT and to provide our members' input on LRT, the Hamilton Chamber formed an LRT task force that met for the first time in January of 2012. The task force includes a representative from each of the Chamber's committees and divisions as well as the Realtors Association of Hamilton-Burlington and the Hamilton-Halton Home Builders Association. And as Council knows, Council passed a motion in November (2012) to have Mayor Bob Bratina, or his designate, and three members of Council, Councillors Jason Farr, Lloyd Ferguson and Brian McHattie join the Hamilton Chamber's LRT Task Force. We will be providing Council with copies of the task force meeting minutes.

We have also established four sub-committees of the task force to study key issues more in-depth including:

- Government relations
- Funding tools
- Public engagement
- Land-use planning and development

This coming year – 2013 - will prove to be a pivotal year for Metrolinx's Big Move plan and Hamilton's involvement in that plan.

We were encouraged with the (re) confirmation of Hamilton's LRT inclusion in the second round of projects as announced recently by Metrolinx.

We also recognize that there are many considerations associated with LRT that need to be discussed as a community in the coming weeks and months – including how we have that conversation as a community; how we approach and maximize land use planning on the LRT corridor and how it integrates with GO train service – which will help address the demand side of LRT; how we fund the infrastructure investment; and how we position Hamilton to be at or near the top of the projects to receive funding and the green light to proceed.

In short, this period will allow us to assess the return on investment over the long-term of investing in this 21<sup>st</sup> century transit infrastructure.

Very soon, Metrolinx will release a consultation paper on possible funding tools that will be considered as part of Metrolinx’s investment strategy for the Big Move. These funding tools will be an integral part of not only Hamilton’s consideration of how we pay for LRT but also for other municipalities in the GTHA.

The Hamilton Chamber welcomes the opportunity to help with the assessment of these funding tools. We will be working through the LRT task force to engage with the business community as well as other key stakeholders including the Ontario Chamber of Commerce (the Hamilton Chamber serves on the OCC’s Sustainability Committee and its “Big Move” sub-committee), CivicAction and the Toronto Board of Trade. Where possible, we look forward to hosting joint “town hall” consultation meetings, including discussing the funding tools consultation paper.

One of the sensitive issues around LRT that has arisen is “how much will the City need to pay for LRT?”, particularly from the City’s Capital budget. Of course we know that this question will be answered in the context of the return on investment as well as the comparison of on-going operating costs for transit. It will also involve assessing what has taken place in other jurisdictions such as Toronto (which has received 100% funding to date for a

number of transit projects) and, outside the GTHA, Waterloo and Ottawa which have received a combination of provincial and federal funding but are also contributing municipal capital dollars.

However, in one way, it's far too early to know if or how much may be required from the City's capital budget. Although we need to be active in the consultation on Metrolinx's funding tools paper and the overall investment plan, we must also ensure that we do not lose sight of our own ability as a municipality to plan for and fund future rapid transit improvements, outside of the LRT funding discussion. In a few months time, the picture will be much clearer on two key aspects of Hamilton's LRT future: what is the cost-benefit of LRT for Hamilton and what, if anything, will the City need to contribute in terms of capital funding. Regardless of the outcome, the Hamilton Chamber recommends that capital funding for rapid transit improvements be considered as part of the City's 2014 Capital Budget and its 10 Year Capital Forecast.

I welcome questions from committee.

Thank you

A handwritten signature in black ink, appearing to read "D. Adames". The signature is fluid and cursive, with a large initial "D" and a long, sweeping underline.

David Adames  
President and CEO