



## City of Hamilton

# GENERAL ISSUES COMMITTEE REVISED

**Meeting #:** 18-005  
**Date:** February 21, 2018  
**Time:** 9:30 a.m.  
**Location:** Council Chambers, Hamilton City Hall  
71 Main Street West

Stephanie Paparella, Legislative Coordinator (905) 546-2424 ext. 3993

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	<b>Pages</b>
<b>1. APPROVAL OF AGENDA</b> (Added Items, if applicable, will be noted with *)	
<b>2. DECLARATIONS OF INTEREST</b>	
<b>3. APPROVAL OF MINUTES OF PREVIOUS MEETING</b>	
3.1 February 7, 2018	
<b>4. DELEGATION REQUESTS</b>	
4.1 Ken Stone, Community Coalition Against Racism, to appear before Committee on March 21st, International Day for the Elimination of Racial Discrimination,  to ask City Council to take a Formal Stand; Indicating its Intention to Deny the Use of City Parks and Public Places to Hate Groups	5
4.2 Evelyn Myrie, Afro Canadian Caribbean Association, to Appear before Committee on March 21st, International Day for the Elimination of Racial Discrimination,  to ask City Council to take a Formal Stand; Indicating its Intention to Deny the Use of City Parks and Public Places to Hate Groups	6
4.3 * Barry Conway, CUPE Local 5167, respecting Report CM18003/PW18010 - Stadium Event Booking (For March 21, 2018)	7

- 4.4 \* Anthony Marco, President, Hamilton District Labour Council, respecting Report CM18003/PW18010 - Stadium Event Booking (For March 21, 2018) 8

To discuss concerns with regard to contracting out event bookings for Tim Horton's field and the dangers of municipalities creeping towards private/public partnerships when services could be provided in-house.

- \*4.5 Mary Love, Council of Canadians, Hamilton Chapter, to appear on March 21st, International Day for the Elimination of Racial Discrimination, 9  
to ask City Council to take a Formal Stand; indicating its Intention to Deny the Use of City Parks and Public Places to Hate Groups

## 5. CONSENT ITEMS

- 5.1 Capital Projects Work-on-Progress Review Sub-Committee Report 18-001, January 29, 2018 10
- 5.2 Concession Street Business Improvement Area (BIA) Revised Board of Management (PED14242(f)) (Wards 6 and 7) 77
- 5.3 Transit (HSR) Passenger Information Technology (PW18018) (City Wide) 79
- 5.4 Hamilton-Wentworth Catholic District School Board Liaison Committee Minutes 17-001, June 29, 2017 81

## 6. PUBLIC HEARINGS / DELEGATIONS

- \*6.1 Vic Djurdjevic, Nikola Testla Educational Corporation, respecting the 120th Anniversary of "Hamilton Turned On" (no copy)

## 7. STAFF PRESENTATIONS

- 7.1 Amendments to the Environmental Remediation and Site Enhancement (ERASE) Community Improvement Plan (CIP) (PED18030) (City Wide) 84

Note: Due to bulk, Appendix "B" to Report PED18030 is not included in the printed agenda, but is available on the City's website at [www.hamilton.ca](http://www.hamilton.ca).

## 8. DISCUSSION ITEMS 134

- 8.1 Business Improvement Area Commercial Property Improvement Grant Program and Commercial Property Improvement Grant Program - Amendments to Program Descriptions and Terms (PED18044) (Wards 1, 2, 3, 4, 6, 7, 8, 9, 11, 12, 13 and 15) 138

8.2	Hamilton-Wentworth Catholic District School Board Liaison Committee Report 18-001, January 29, 2018	162
8.3	Corporate Strategic Growth Initiatives - Long Term Sustainability (CM16013(b)) (City Wide)	167
8.4	Canadian Country Music Week 2019 (PED18058) (City Wide)	169
*8.5	Affordable Housing Site Selection Sub-Committee Report 18-001, February 15, 2018	174

## 9. MOTIONS

## 10. NOTICES OF MOTION

## 11. GENERAL INFORMATION / OTHER BUSINESS

### 11.1 Outstanding Business List

#### 11.1.a Items to be removed:

- 11.1.a.a Expression of Interest for a Professional Soccer League at the City's Tim Horton's Field (No Longer Required by the Councillor)
- 11.1.a.b State of the City Comparative Study - Amalgamation to Now (Addressed at the January 19, 2018 GIC Budget Meeting - Report CM18001)
- 11.1.a.c Corporate Strategic Growth Initiatives - Long Term Sustainability (Addressed on today's GIC agenda as Item 5.2 - Report CM16013(b))

## 12. PRIVATE AND CONFIDENTIAL

### 12.1 February 7, 2018 - Closed Session Minutes

Pursuant to Section 8.1, Sub-sections (b), (c), and (d) of the City's Procedural By-law 14-300, and Section 239(2), Sub-sections (b), (c), and (d) of the *Ontario Municipal Act, 2001*, as amended, as the subject matters pertain to personal matters about an identifiable individual, including City Employees; a proposed or pending acquisition or disposition of land for City purposes; and, labour relations or employee negotiations.

\*12.2 Legal Services Staffing (LS18011) (City Wide)

Pursuant to Section 8.1, Sub-sections (b) and (d) of the City's Procedural By-law 14-300, and Section 239(2), Sub-sections (b) and (d) of the *Ontario Municipal Act, 2001*, as amended, as the subject matter pertains to personal matters about an identifiable individual, including City employees; and, labour relations or employee negotiations.

\*12.3 Hamilton Street Railway TransCab Service (HUR18004) (City Wide)

Pursuant to Section 8.1, Sub-section (d) of the City's Procedural By-law 14-300, and Section 239(2), Sub-section (d) of the *Ontario Municipal Act, 2001*, as amended, as the subject matter pertains to personal labour relations or employee negotiations.

**13. ADJOURNMENT**

**Form: Request to Speak to Committee of Council  
Submitted on Saturday, January 27, 2018 – 6:47 p.m.**

**==Committee Requested==**

**Committee:** General Issues Committee

**==Requestor Information==**

**Name of Individual:** Ken Stone

**Name of Organization:** Community Coalition Against Racism  
(CCAR)

**Contact Number:**

**Email Address:**

**Mailing Address:**

**Reason(s) for delegation request:** I wish to appear before the GIC on March 21, 2018, the International Day for the Elimination of Racial Discrimination, to ask City Council to take a formal stand indicating its intention to deny the use of city parks and public places to hate groups.

**Will you be requesting funds from the City? No**

**Will you be submitting a formal presentation? Yes**

## 4.2

### **Form: Request to Speak to Committee of Council**

Submitted on Monday, February 5, 2018 - 2:01 pm

==Committee Requested==

**Committee:** General Issues Committee

==Requestor Information==

**Name of Individual:** Evelyn Myrie

**Name of Organization:** Afro Canadian Caribbean Association

**Contact Number:**

**Email Address:**

**Mailing Address:**

**Reason(s) for delegation request:** To appear before the GIC on March 21, 2018, the International Day for the Elimination of Racial Discrimination, to ask City Council to take a formal stand indicating its intention to deny the use of city parks and public places to hate groups.

**Will you be requesting funds from the City?** No

**Will you be submitting a formal presentation?** Yes

**Form: Request to Speak to Committee of Council**

Submitted on Monday, February 12, 2018 - 11:50 am

==Committee Requested==

**Committee:** General Issues Committee

==Requestor Information==

**Name of Individual:** Barry Conway

**Name of Organization:** CUPE Local 5167

**Contact Number:** 905-537-7048

**Email Address:** [conway@cupe5167.org](mailto:conway@cupe5167.org)

**Mailing Address:**

818 King St E

Hamilton On

L8M 1B2

**Reason(s) for delegation request:** Would like to speak to the motion put forward on January 17, 2018, motion 8.9 CM18003-PW18010 - Stadium Event Booking. Would like to be heard when it is reconsidered.

**Will you be requesting funds from the City?** No

**Will you be submitting a formal presentation?** Yes

## 4.4

### **Form: Request to Speak to Committee of Council**

Submitted on Monday, February 12, 2018 - 3:02 pm

==Committee Requested==

**Committee:** General Issues Committee

==Requestor Information==

**Name of Individual:** Anthony Marco

**Name of Organization:** Hamilton and District Labour Council

**Contact Number:** 9055156486

**Email Address:** [amarco@rogers.com](mailto:amarco@rogers.com)

**Mailing Address:**

210-1130 Barton Street East

Hamilton, Ontario L8H 7P9

**Reason(s) for delegation request:** To discuss concerns with contracting out event booking for Tim Horton's field and the dangers of municipalities creeping towards Private/Public Partnerships when services could be provided in-house. We understand this meeting will likely occur on February 27th.

**Will you be requesting funds from the City?** No

**Will you be submitting a formal presentation?** No



4.5

**Form: Request to Speak to Committee of Council**

Submitted on Friday, February 16, 2018 - 5:17 pm

==Committee Requested==

**Committee:** General Issues Committee

==Requestor Information==

**Name of Individual:** Mary Love**Name of Organization:** Council of Canadians,  
Hamilton Chapter**Contact Number:****Email Address:****Mailing Address:**

**Reason(s) for delegation request:** I wish to appear before the GIC on March 21, 2018, the International Day for the Elimination of Racial Discrimination, as part of the delegation Ken Stone is leading, to ask City Council to take a formal stand indicating its intention to deny the use of city parks and public places to hate groups. As a longtime human rights activist, I am personally gravely concerned about the resurgence of hate groups in Canada. As the current official rep (not the Chair) of the Hamilton Chapter of The Council of Canadians, I will voice our organization's stand for an inclusive Canada with economic and social justice for all, and no place for hatred and racism.

**Will you be requesting funds from the City?** No**Will you be submitting a formal presentation?** Yes



Hamilton

**CAPITAL PROJECTS WORK-IN-PROGRESS REVIEW  
SUB-COMMITTEE  
REPORT 18-001**

9:30 a.m.  
January 29, 2018  
Room 264  
Hamilton City Hall

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**Present:** Councillors C. Collins (Chair), J. Partridge (Vice-Chair), D. Conley, M. Pearson and B. Johnson

**Absent:** Councillor T. Whitehead (City Business)

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**THE CAPITAL PROJECTS WORK-IN-PROGRESS REVIEW SUB-COMMITTEE PRESENTS REPORT 18-001 AND RESPECTFULLY RECOMMENDS:**

1. **Public Works - Capital Projects Status Report as of September 30, 2017 (FCS17076(a)) (City Wide) (Item 8.1) (attached hereto)**
  - (a) That the Capital Projects Status Report, Public Works Tax Supported Projects, as of September 30, 2017, attached as Appendix "A" to Report FCS17076(a), be received; and,
  - (b) That the Capital Project Status Report, Public Works Rate Supported Projects, as of September 30, 2017, attached as Appendix "B" to Report FCS17076(a), be received.

**FOR INFORMATION:**

**(a) CHANGES TO THE AGENDA (Item 1)**

The Committee Clerk advised of the following change to the agenda:

- (i) Item 8.2 was moved up the agenda for discussion before Item 8.1, to allow staff to leave the meeting once they had answered questions from committee.

The agenda for the January 29, 2018 Capital Projects Work-In-Progress Review Sub-Committee meeting was approved, as amended.

**(b) DECLARATIONS OF INTEREST (Item 2)**

There were no declarations of interest.

**(c) APPROVAL OF MINUTES OF PREVIOUS MEETING (Item 3)**

**(i) September 21, 2017 (Item 3.1)**

The Minutes of the September 21, 2017 meeting of the Capital Projects Work-In-Progress Review Sub-Committee meeting were approved, as presented.

**(d) DISCUSSION ITEMS (Item 8)**

**(i) Capital Projects Closing Report as of September 30, 2017 (FCS17078(a)) (City Wide) (Item 8.2)**

Report FCS17078(a) - Capital Projects Closing Report as of September 30, 2017, was deferred to the February 8, 2018 Capital Projects Work-in-Progress Meeting, to allow for non-Public Works items to be discussed.

**(d) ADJOURNMENT (Item 13)**

There being no further business, the Capital Projects Work-In-Progress Review Sub-Committee, was adjourned at 10:38 a.m.

Respectfully submitted,

Councillor Collins, Chair  
Capital Projects Work-in-Progress  
Sub-Committee

Angela McRae  
Legislative Coordinator  
Office of the City Clerk



**CITY OF HAMILTON**  
**CORPORATE SERVICES DEPARTMENT**  
*Financial Planning, Administration and Policy Division*

<b>TO:</b>	Chair and Members Capital Projects Work-in-Progress Sub-Committee
<b>COMMITTEE DATE:</b>	January 29, 2018
<b>SUBJECT/REPORT NO:</b>	Public Works - Capital Projects Status Report as of September 30, 2017 (FCS17076(a)) (City Wide)
<b>WARD(S) AFFECTED:</b>	City Wide
<b>PREPARED BY:</b>	Abe Chegou (905) 546-2424 Ext. 4047
<b>SUBMITTED BY:</b>	Brian McMullen Director, Financial Planning, Administration and Policy Corporate Services Department
<b>SIGNATURE:</b>	

### RECOMMENDATIONS

- (a) That the Capital Projects Status Report, Public Works Tax Supported Projects, as of September 30, 2017, attached as Appendix "A" to Report FCS17076(a), be received;
- (b) That the Capital Project Status Report, Public Works Rate Supported Projects, as of September 30, 2017, attached as Appendix "B" to Report FCS17076(a), be received.

### EXECUTIVE SUMMARY

This Report presents the status of capital projects for the Public Works Tax and Rate Supported Capital Budget and is based on forecasted and committed expenditures to September 30, 2017.

Appendix "A" to Report FCS17076(a) reflects the status of the Public Works Tax Supported Projects totalling \$890.6 M, of which \$678.1 M or 76.1% is spent or committed as of September 30, 2017.

Appendix "B" to Report FCS17076(a) reflects the status of the Public Works Rate Supported Projects and consists of projects totalling \$869.0 M, of which \$673.1 M or 77.5% is spent or committed as of September 30, 2017.

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*OUR Vision: To be the best place to raise a child and age successfully.*

*OUR Mission: To provide high quality cost conscious public services that contribute to a healthy, safe and prosperous community, in a sustainable manner.*

*OUR Culture: Collective Ownership, Steadfast Integrity, Courageous Change, Sensational Service, Engaged Empowered Employees.*

**SUBJECT: Public Works - Capital Projects Status Report as of  
September 30, 2017 (FCS17076(a)) (City Wide) – Page 2 of 4**

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The following Table shows the trend, over the last four years, in project completion percentage.

**Percentage of Completion Comparison as of September 30**

	<b>2017</b>	<b>2016</b>	<b>2015</b>	<b>2014</b>
Tax Supported Program	76.1%	82.4%	75.7%	84.1%
Rate Supported	77.5%	81.5%	82.5%	75.0%

***Alternatives for Consideration – Not Applicable***

**FINANCIAL – STAFFING – LEGAL IMPLICATIONS**

Financial: N/A

Staffing: N/A

Legal: N/A

**HISTORICAL BACKGROUND**

The Capital Status and Capital Project Closing reports are submitted to City Council three times a year as of June 30, September 30 and December 31.

On July 10, 2015, Council approved changes to the City's Capital Project Monitoring Policy. Previously, staff reported on the status of the Capital Work-in-Progress projects to their respective Standing Committees. The amended Policy has staff submit the Status of the Capital Work-in-Progress projects to the Capital Projects Works-in-Progress Sub-Committee.

Previously, on December 14, 2011, Council approved Report FCS11073(a) which directed staff to review the Capital Projects Status and Closing process and that a process where departments report to their respective Standing Committees on the status of the Capital Work-in-Progress projects be implemented. Finance staff has finalized a procedure and has provided departments with templates to commence Standing Committee reporting for the June 30, 2013 reporting period. Reports will be brought forth to Standing Committees three times per reporting year, as of June 30, September 30 and December 31. This will allow Standing Committees to review the status of a fewer number of projects, in greater detail, applicable to their area of oversight.

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**SUBJECT: Public Works - Capital Projects Status Report as of  
September 30, 2017 (FCS17076(a)) (City Wide) – Page 3 of 4**

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## **POLICY IMPLICATIONS AND LEGISLATED REQUIREMENTS**

Report FCS17076(a) meets the requirements of the Capital Project Monitoring Policy and Capital Projects Closing Policy including:

- That a Capital Projects Status report be submitted to Capital Projects Work-in-Progress Sub-Committee three times a year as of June 30, September 30 and December 31.

## **RELEVANT CONSULTATION**

All Capital Project managers within Public Works have been consulted on the status of their projects.

## **ANALYSIS AND RATIONALE FOR RECOMMENDATION**

Council approved that capital projects are reviewed in accordance with the City's approved Capital Project Monitoring Policy. For each variance / closure report, staff determines if projects can be closed (inactivated) and also monitor financial activity to ensure that Council is aware of any capital projects which deviate significantly from approved budgeted amounts.

Inactivating completed projects helps to keep the number of capital projects in the financial system to a manageable size and eliminates redundant data from reports. More importantly, it ensures that projects which are complete and / or no longer required do not unnecessarily tie up budget resources that could be re-directed to other needs / capital projects.

The financial information in Report FCS17076(a) is based on spending to September 30, 2017.

## **ALTERNATIVES FOR CONSIDERATION**

Not applicable.

## **ALIGNMENT TO THE 2016 – 2025 STRATEGIC PLAN**

### **Community Engagement & Participation**

*Hamilton* has an open, transparent and accessible approach to City government that engages with and empowers all citizens to be involved in their community.

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**SUBJECT: Public Works - Capital Projects Status Report as of  
September 30, 2017 (FCS17076(a)) (City Wide) – Page 4 of 4**

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**Economic Prosperity and Growth**

*Hamilton has a prosperous and diverse local economy where people have opportunities to grow and develop.*

**Built Environment and Infrastructure**

*Hamilton is supported by state of the art infrastructure, transportation options, buildings and public spaces that create a dynamic City.*

**Our People and Performance**

*Hamiltonians have a high level of trust and confidence in their City government.*

**APPENDICES AND SCHEDULES ATTACHED**

Appendix "A" – Capital Projects Status Report – Public Works – Tax Supported Projects as of September 30, 2017

Appendix "B" – Capital Projects Status Report – Public Works – Rate Supported Projects as of September 30, 2017.

AC/dt

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**City of Hamilton Capital Projects Status Report - Public Works Tax Supported Projects**  
As of September 30, 2017

YEAR APPROVED	PROJECT ID	DESCRIPTION	APPROVED BUDGET (\$)	ACTUAL EXPENDITURES (\$)	PO COMMITMENTS (\$)	AVAILABLE BALANCE (\$) d = a - b - c	% COMPLETE e = (b+c) / a	Project Manager	STATUS EXPLANATION as of September 30, 2017
			a	b	c	d	e		
<b>Pan-Am Games</b>									
2011	3621154100	Pan Am Games - Ivor Wynne	149,700,000	140,366,022	10,339,587	(1,005,609)	100.7%	C.Ippolito	In Litigation - Discovery Period on-going. Purchase Order pending closure which will eliminate over expenditure of available funds.
<b>Total Pan-Am</b>			<b>149,700,000</b>	<b>140,366,022</b>	<b>10,339,587</b>	<b>(1,005,609)</b>	<b>100.7%</b>		
<b>Parks &amp; Cemetery</b>									
2014	4401451700	2014 Small Equipment Replace	120,000	97,028	27,712	(4,740)	104.0%	S.Williams	PO closure in process. Funds to be transferred to 4401751700 to facilitate small equipment replacements.
2014	4401453100	Cemetery Software Replacement	60,000	50,000	0	10,000	83.3%	S.Clarke	Q4 2017 to address software implementation issues
2015	4241509110	Victoria Park - Resurface Spla	140,000	0	0	140,000	0.0%	K.Bunn	Refurbishment of spray pad to be completed in Q2 2018 so as not to impact summer operations
2015	4401549002	Marina Pier&Dock Repair-Replc	252,100	118,868	1,356	131,876	47.7%	W.Kindree	Waterfront Shoreline restoration and erosion mitigation works, timing dependent on available funds
2015	4401549007	Cemetery Columbarium	240,000	160,310	71,203	8,487	96.5%	W.Kindree/S. Clarke	Mt. Hamilton project complete, remaining funds to be transferred to support Woodlands Columbarium project 4401649007, Q4-2017
2015	4401549107	Park Fencing Program	122,000	103,293	0	18,707	84.7%	W.Kindree/A. McDonald	Various locations to be completed when seasonally appropriate. Completion Q4 2017
2015	4401549503	Cemetery Development	183,320	59,399	123,921	0	100.0%	S. Clarke	Mount Hamilton Master Plan and Woodlands Columbarium Development ongoing Q4 2017 - Q1 2018
2015	4401549607	Outdoor Ice Rink Program	50,000	40,667	6,288	3,045	93.9%	W.Kindree/A. McDonald	Completed Q4-2017
2015	4401549612	Cemetery Id Signs	40,000	29,500	10,500	0	100.0%	W.Kindree/A. McDonald	To transfer funds to 4401649612, to be aggregated in support of the Mount Hamilton Sign.
2015	4401552600	Playground Lifecycle Replace	195,000	178,021	12,800	4,179	97.9%	W.Kindree/S. Ames	Remaining funds combined with Project ID 4401752600 complete a large project, completion Q3 2017.
2015	4241509110*	Victoria Park - Resurface Splash Pad	140,000	0	0	140,000	0.0%	W.Kindree/A. McDonald	Refurbishment of spray pad to be completed in Q2 2018.
2016	4241609101	Native Wildflower Garden	5,000	0	0	5,000	0.0%	K.Bunn	Project completion Q4 2017
2016	4241609103	Upgrades to Dow Parkette	300,000	10,712	0	289,288	3.6%	K.Bunn	Project managed through the Ward Councillors Office directly.
2016	4241609104	Victoria Park Playground	80,000	0	0	80,000	0.0%	K.Bunn	Project initiated, to be completed Q2-2018



City of Hamilton Capital Projects Status Report - Public Works Tax Supported Projects  
As of September 30, 2017

YEAR APPROVED	PROJECT ID	DESCRIPTION	APPROVED BUDGET (\$)	ACTUAL EXPENDITURES (\$)	PO COMMITMENTS (\$)	AVAILABLE BALANCE (\$) d = a - b - c	% COMPLETE e = (b+c) / a	Project Manager	STATUS EXPLANATION as of September 30, 2017
			a	b	c	d	e		
2016	4241609205*	Dog Park Amenities	20,000	0	20,000	0	100.0%	W.Kindree/A. McDonald	To be completed Q4 2017
2016	4241609603*	Irrigation System Macassa Park	120,000	79,627	0	40,373	66.4%	W.Kindree/A. McDonald	Increased capacity proposed for new irrigation system Q2 2018
2016	4401611601	Cemetery Roads Rehabilitation Program	95,000	23,845	15,253	55,902	41.2%	W.Kindree/S. Clarke	Work to be completed 2017 at Woodlands Cemetery
2016	4401641001	Cemetery Building Repairs	80,000	6,181	45,890	27,929	65.1%	W.Kindree/S. Clarke	Completion Q4 2017 for Mount Hamilton Improvements
2016	4401649007	Cemetery Columbarium	50,000	0	50,000	0	100.0%	R.Martin/S. Clarke	Work to be completed 2017 at Woodlands Cemetery
2016	4401649008	Extreme Park Makeover Program	45,000	29,613	0	15,387	65.8%	A.Moroz	Remaining funds to be transferred to 4401749008.
2016	4401649101	Park Pathway Resurfacing Program	200,000	144,513	98,460	(42,973)	121.5%	W.Kindree/A. McDonald	Various locations to be completed when seasonally appropriate Q4 2017. Transfer funds from 4401749101 to cover negative variance
2016	4401649102	Sports Field Rehab Program	80,000	12,615	59,166	8,219	89.7%	W.Kindree/A. McDonald	Funding to be allocated to 2018 Woodlands Park 2017-Field and pathway improvements
2016	4401649104	Park Sports/Security Lighting Upgrade Program	30,000	3,656	0	26,344	12.2%	W.Kindree/A. McDonald	LED upgrades and replacements to park lighting Completion Q4 2017
2016	4401649607	Outdoor Ice Rink Program	50,000	27,851	22,616	(467)	100.9%	W.Kindree/A. McDonald	Project complete and pending final invoice payments.
2016	4401649612	Cemetery ID Sign Program	50,000	31,291	18,709	0	100.0%	W.Kindree/A. McDonald	Mount Hamilton Sign Completion Q4 2017
2016	4401651601	Equipment Acquisition (DC) Program	247,000	0	3,728	243,272	1.5%	S.Williams	Procurement process underway, subject to Fleet timing projects should be closed by Q1 2018
2016	4401652600	Playground Lifecycle Replacement Program	200,000	0	200,000	0	100.0%	W.Kindree/S. Ames	Completion Q4 2017-Gage Park
2016	4401654699	Tennis Court Rehabilitation Program	70,000	14,020	17,500	38,480	45.0%	W.Kindree/S. Ames	Project Complete. Remaining funds to address deficiencies in 2018 as needed.
2016	4401656001*	Leashfree Dog Park Program	60,000	1,042	0	58,958	1.7%	A.McDonald	Improvements and repairs to Cathedral Dog Park, Borers Dog Park Completion Q4 2017
2017	4401711601	Cemetery Roads Rehab Program	80,000	65,000	15,750	(750)	100.9%	W.Kindree/S. Clarke	Asphalt work, including Mount Hamilton Q3 2017.
2017	4401718002	Pedestrian Bridge Repl&Repair	75,000	0	0	75,000	0.0%	W.Kindree/A. McDonald	Expected completion Q2 2018.

Note: \* Project is partially or fully funded from Area Rating (Wards 1 to 8) reserves.

**City of Hamilton Capital Projects Status Report - Public Works Tax Supported Projects  
As of September 30, 2017**

YEAR APPROVED	PROJECT ID	DESCRIPTION	APPROVED BUDGET (\$)	ACTUAL EXPENDITURES (\$)	PO COMMITMENTS (\$)	AVAILABLE BALANCE (\$) d = a - b - c	% COMPLETE e = (b+c) / a	Project Manager	STATUS EXPLANATION as of September 30, 2017
			a	b	c	d	e		
2017	4401741001	Cemetery Building Repairs	75,000	0	0	75,000	0.0%	W.Kindree/S. Clarke	Mount Hamilton Works building repairs, Q4 2017/Q1 2018
2017	4401749007	Cemetery Columbarium	50,000	0	46,415	3,585	92.8%	S.Clarke	Completion Q4 2017 for Woodlands Columbarium
2017	4401749008	Extreme Park Makeover	23,000	13,023	0	9,977	56.6%	A.Moroz	North Central Park Complete. Funds to be transferred to 2018 project ID when feasible for Woodlands Park.
2017	4401749101	Park Pathway Resurfacing	220,000	147,477	12,099	60,424	72.5%	W.Kindree/A. McDonald	Project to be completed in Q4 2017
2017	4401749104	Security Lighting Program	43,400	1,832	0	41,568	4.2%	W.Kindree/A. McDonald	LED upgrades and replacements to park lighting 'Completion Q4 2017
2017	4401749107	Park Fencing Program	100,000	13,620	64,288	22,092	77.9%	W.Kindree/A. McDonald	Various locations Q4 2017
2017	4401749510	Spraypad Infrastructure Rehab	116,321	0	0	116,321	0.0%	W.Kindree/A. McDonald	Gage Park pressure investigation, Q2 2018
2017	4401749607	Outdoor Ice Rink Program	35,000	0	3,000	32,000	8.6%	W.Kindree/A. McDonald	Expected completion Q4 2017
2017	4401749610	Park bleacher Replacement	40,000	1,094	0	38,906	2.7%	W.Kindree/A. McDonald	Expected completion Q2 2018.
2017	4401749612	Cemetery Id Signs	45,000	0	23,390	21,610	52.0%	W.Kindree/A. McDonald	Mount Hamilton Sign Completion Q4 2017
2017	4401751501	Sportsfield Irrigation System	60,000	17,723	6,882	35,395	41.0%	W.Kindree/A. McDonald	Turner Park Irrigation Q3 2017 (Complete)
2017	4401751601	Equipment Acquisitions - DC	363,155	0	91,420	271,735	25.2%	S.Williams	'In process of inventory and replacement schedule. Fully committed and spent by Q3 2018.
2017	4401751700	2017 Small Equipment Replace	75,000	11,722	59,235	4,043	94.6%	S.Williams	In process of inventory and replacement schedule Q2 2018.
2017	4401752100	CSA Safety Material Replace	107,832	80,472	22,920	4,440	95.9%	W.Kindree/S. Ames	Various locations, work complete Q4 2017
2017	4401752600	Playground Lifecycle Replace	194,068	85,581	89,890	18,597	90.4%	W.Kindree/S. Ames	Various locations, work complete Q4 2017
2017	4401756001	Leash free Dog Park Program	107,458	4,543	39,700	63,215	41.2%	A.McDonald	Investigation to shade/amenity provisions at various dog parks, Q4 2017
2017	4401756709	Augustus Jones Fountain Rep	13,750	0	0	13,750	0.0%	K.Bunn	Work completed under different account, journal transfer required.
2017	4401756711	Felker Prk-Play Structure	95,000	0	0	95,000	0.0%	K.Bunn	Project initiated, to be completed Q2-2018
<b>Total Parks &amp; Cemetery</b>			<b>5,243,404</b>	<b>1,664,139</b>	<b>1,280,091</b>	<b>2,299,174</b>	<b>56.2%</b>		



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2013	5121357001	GPS System-Curbside Collection	85,000	69,177	4,656	11,167	86.9%	C.Vidler	Keep account open. RFP to be issued in Q4-2017 which requires the remaining funds
2014	4241409206*	Poster Kiosks	70,000	0	0	70,000	0.0%	P.Wobschall/ K.Bunn	Consultation with stakeholders re locations within Ward 2 are being finalized. RFQs are being prepared for manufacturing and install. Installation planned Q2 2018.
2014	5121449002	CCF Air Handling-Odour Control	1,246,000	333,504	0	912,496	26.8%	J.McCormick	Currently preparing to conduct pilot testing and obtaining regulatory approvals. Anticipate completion Q2 2018.
2014	5121490411	MRF Remediation	210,000	101,666	100,092	8,242	96.1%	E.Prpic	Currently completing RSC process including Phase I & II ESAs. Anticipate project completion Q2 / Q3 2018.
2014	5121490530	Sign Kiosks&Poster Sleeve Prgm	200,000	0	0	200,000	0.0%	P.Wobschall	Consultation with BIAs re locations are being finalized. RFQs are being prepared for manufacturing and install. Installation planned Q2 2018
2014	5121492000	Closed Landfill Maint&Cap Impr	172,000	83,504	34,682	53,814	68.7%	R.Conley	Available funds to be utilized for the contract administration extension of West Hamilton slope remediation. Will be committed by end of November 2017.
2014	5121492410	WH-Bank Stabilization South	2,245,000	1,678,287	70,844	495,869	77.9%	R.Conley	Due to extreme flooding in the spring of 2017 this project was extended with both time and materials as specified by engineers to meet MTO specs. Permission to extend works was granted by the DFO and HCA. This project will be closed out by December of 2017.
2015	5121591000	Glan Landfill Cap Improvements	222,000	104,585	43,914	73,501	66.9%	R.Conley	Work has been put on hold. Waiting on a business plan from WSP. To review business plan in Q4 2017.
2015	5121594511	Transfer Stn & CRC Expansion	200,000	73,926	0	126,074	37.0%	J.McCormick	Recommendations from report are being used to complete LEAN (Six Sigma Continuous Improvement) exercise and capital improvements/ expansion will be implemented by Q4 2018
2016	5121651602	New Driver/Vehicle Technology	100,000	29,277	4,495	66,228	33.8%	C.Vidler	Keep account open. RFP to be issued in Q4-2017 which will need the remaining funds
2016	5121655610	2020 Waste System Planning	450,000	132,059	2,372	315,569	29.9%	E.Prpic	Work ongoing. Funds to be committed in 2017/2018 for RFP review/contract preparation
2016	5121691000	Glanbrook Landfill Capital Improvement Program	275,000	216,554	55,972	2,474	99.1%	R.Conley	Project complete, pending payment of final invoices.
2016	5121692000	Closed Landfill Maintenance & Capital Improvement Program	290,000	213,997	73,414	2,589	99.1%	E.Prpic	Project complete, pending payment of final invoices.
2016	5121693000	Maint & Capital Improvements-Resource Recovery Centre	87,200	43,728	0	43,472	50.1%	E.Prpic	Container line performance audit is ongoing.

Note: \* Project is partially or fully funded from Area Rating (Wards 1 to 8) revenues

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2016	5121695525	SWMMP - Planning & Approvals Program	90,000	25,237	0	64,763	28.0%	E.Prpic	Funds to be committed in Q1-2018 (pending outcome of Multi Residential Strategy report)
2017	5121755137	Waste Management R&D	195,000	70,516	15,460	109,024	44.1%	E.Prpic	P.O.'s open for current projects which will continue into 2018. Remaining funds to be committed in Q1-2018 (pending outcome of Multi Residential Strategy report)
2017	5121790100	CCF Rolling Stock Replacement	1,097,000	0	0	1,097,000	0.0%	E.Prpic	Front-end loaders to be purchased in Q4.
2017	5121790200	Diversion Container Replcemnt	695,000	538,595	147,832	8,573	98.8%	C.Vidler	Keep account open. P.O's currently being used and funds will be committed by year end
2017	5121790700	PublicSpace&Sp Event Containers	250,000	4,469	181,000	64,531	74.2%	C.Vidler	P.O. issued and funds to be committed
2017	5121791000	Glan Landfill Cap Improvements	305,000	273,202	30,594	1,204	99.6%	R.Conley	Project complete, pending payment of final invoices.
2017	5121792000	Closed Landfill Maint&Cap Imp	211,000	(35,046)	168,407	77,639	63.2%	E.Prpic	Work includes flushing leachate collection systems at various landfill sites, various maintenance work, and consultant reports to be funded from this project ID. Expect to be fully committed by Q4 2017.
2017	5121793000	Resource Recovery Centre	270,000	46,192	84,866	138,942	48.5%	J.McCormick	Projects are on going - Please keep open
2017	5121794000	Transf Stn CRC Main Improv	543,856	109,137	260,315	174,404	67.9%	J.McCormick	Projects are on going - Please keep open
2017	5121794002	Transfer Stn Door Replace	200,000	124,267	1,633	74,100	63.0%	J.McCormick	Pending payment of final invoice.
2017	5121794700	Weighscale Software Upgrade	130,000	0	126,466	3,534	97.3%	E.Prpic	Funding will be fully utilized by end of Q1 2018.
2017	5121794729	SWMMP - Ait Disposal Facility	0	0	0	0	0.0%	E.Prpic	This project has been deferred.
2017	5121795525	SWMMP- Planning&Approvals Prgm	120,000	0	0	120,000	0.0%	E.Prpic	Funds to be committed in Q1-2018 (pending outcome of Multi-Residential Strategy report)
<b>Total Waste Management</b>			<b>17,409,056</b>	<b>6,787,365</b>	<b>6,099,259</b>	<b>4,522,432</b>	<b>74.0%</b>		

Open Space Development

2007	4400756103	Heritage Green Sports Park	3,263,800	3,237,819	30,000	(4,019)	100.1%	M.Stewart	Works yard construction ongoing per site plan approval. Project coordinated by Parks Operations staff. Keep open until construction complete.
2007	4400756755	Joe Sams Park Phase 2 Development	3,365,000	2,547,693	175,144	642,163	80.9%	L.Stasiuk	Ball diamond lighting project under construction. Estimated completion spring 2018. Design and construction of picnic shelter in coordination with Lion's Club in 2018. Multi-phase, multi-year project, keep open.

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2008	4400856600	Olmstead Natural Open Space	1,386,000	1,288,135	78,522	19,343	98.6%	C.Graham	Ongoing monitoring for vegetation establishment and erosion mitigation. Keep open.
2010	4401056002*	The Gore Master Plan	3,699,454	3,488,006	56,308	155,140	95.8%	M.Stewart	Installation of the west beacon is complete. Future work for Phase 3 construction. Keep open.
2010	4401056060	Open Space Replacement Strategy - East Mountain Trail	1,216,000	801,129	28,711	386,160	68.2%	J.van der Laan de Vries	tender for the trail construction imminent, expected completion by July 2018. Keep open.
2010	4401056090	Johnson Tew Park	1,345,200	1,304,763	45,961	(5,524)	100.4%	H.T.Lam	Project complete, pending warranty. Evaluating commitments to determine closures and final payments. Keep open
2010	4401056127*	Churchill Park-Soccer Field & MP	2,163,690	874,875	17,677	1,271,138	41.3%	H.T.Lam	Phase 1 construction tender is waiting on permit approval by the NEC. Multi-year, multi-phase program, keep open.
2010	4401056521	Trillium Seabreeze Park	980,000	917,438	3,425	59,137	94.0%	I.McQueen/M. Kosiuk	The city is presently dealing with legal issues on the project. PW11-41 cannot be closed at this time.
2011	4401156916	Freelton Community Park Development	271,510	159,807	0	111,703	58.9%	L.Stasiuk/K. Berry	project is complete. Funds identified for WIP funding of 2018 projects through the capital budget process.
2012	4401255002	Confederation Park Feasibility Study	256,000	242,497	12,800	703	99.7%	L.Stasiuk	Final version of the study pending. Keep open.
2012	4401256126	Shaver Neighbourhood Park Development	1,511,777	996,755	99,565	415,457	72.5%	J.van der Laan de Vries	Tender closed in September 2017. Tender price exceeded available funds. Anticipate retendering in January 2018 to capitalize on historical low prices for winter tenders.
2012	4401256201	Fairgrounds Community Park	387,846	278,767	0	109,079	71.9%	M.Kosiuk/Construction Services	Reappropriate remaining funds to Mount Hope Park Redevelopment - 4401456009 and close.
2012	4401256516	Trillium Garden Park	344,450	106,880	34,512	203,058	41.0%	L.Thomassin	Design work in progress, restrictions due to natural heritage and grading. Future funds required for implementation.
2012	4401256520	Gage Park Redevelopment - Walkway Lighting and Paving	2,894,416	2,132,985	78,211	683,220	76.4%	L.Thomassin	Re-evaluating work program, as coordination with Facilities upgrades was not feasible, and cost estimates exceed available funds. Multi-year, multi-phase program.
2012	4401256593	Marimat Gardens University Gardens	139,060	136,804	2,300	(44)	100.0%	M.Stewart	Reconcile and close
2012	4401256613	Ancaster Community Center Ball Diamond	468,305	111,586	5,049	351,670	24.9%	K.Preston	Ongoing work with NEC for permit approval. Keep open.
2012	4401256801	Green Millen Shore Estates Waterfront	825,000	652,310	9,857	162,833	80.3%	M.Kosiuk	Final payments pending for the construction of the trail. Developer build. Keep open for final payment per PDFA.
2013	4241309202*	McLaren Park - redevelopment	748,450	732,298	7,613	8,539	98.9%	M.Stewart	Project complete. Pending PO closure, reconcile and transfer funds to Beasley Park.

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2013	4401356002*	Beasley Park Rehabilitation	2,086,475	329,738	65,258	1,691,479	18.9%	J.van der Laan de Vries	Tender anticipated imminently. Project on-going.
2013	4401356107	Cherry Beach Lakefront Park	3,812,100	2,367,079	225,231	1,219,790	68.0%	M.Kosiuk/R. Estate	Construction of shoreline works complete. Funds required for on-going works related to future park development. Ongoing, multi-year program.
2013	4401356124	William Connell Community Park	5,440,000	1,941,297	3,507,681	(8,978)	100.2%	M.Kosiuk	Construction progressing. SWM pond mostly complete, with park amenities underway. Construction completion anticipated in Spring 2018. Future phase for building construction. Keep open until construction complete.
2013	4401356541	Borers Creek Trail Link	774,000	236,555	553,534	(16,089)	102.1%	L.Thomassin	Construction is almost complete, anticipate substantial performance in Q4 2017. Keep open.
2013	4401356801	Confederation Park - Sports Park Development	9,161,685	4,509,070	1,044,742	3,607,873	60.6%	H.T.Lam	Demolition tender awarded, and underway. Design work for sports park on track for site plan application in Q4 2017. multi-year, multi-phased project, Keep open.
2014	4241409204*	Outdoor Bake Oven	15,000	0	0	15,000	0.0%	C.Graham	Per PW Report 17-009, motion Item 10.1 reallocated this funding to Beasley Park project.
2014	4241409214*	Beasley Skateboard Park	80,000	8,711	0	71,289	10.9%	J.van der Laan de Vries	Tender anticipated imminently. Project on-going.
2014	4241409341*	Pipeline Master Trail Plan	480,000	266,934	47,666	165,400	65.5%	J.van der Laan de Vries	Deficiencies outstanding and being corrected fall 2017. Future phases of trail for design and construction in 2018.
2014	4401456009	Mount Hope Park Redevelopment	700,000	127,147	110,063	462,790	33.9%	M.Kosiuk	Work to coordinate spray pad with library improvements did not yield favourable bids, so projects separated, per motion at PW on October 16, 2017. Tender anticipated in Q4, 2017. Keep open.
2014	4401456101	Perth Park - Grange School	525,000	416,756	0	108,244	79.4%	M.Stewart	Construction is complete. Keep open pending deficiency review and release of holdback.
2014	4401456300	Parkside Hills	90,000	9,800	0	80,200	10.9%	L.Stasiuk	Land exchange still pending. City does not yet own full extent of the property. Preliminary design work started, however, cannot proceed until land ownership is confirmed. Keep open.
2014	4401456401*	Parkland - Stadium Precinct	12,418,475	8,702,564	315,982	3,399,929	72.6%	T.Briatico/M. Stewart	Investigations and site work by LAS in progress. Anticipate Risk Assessment initiation Q4 2017 or Q1 2018.
2015	4241509115*	Urban Fitness Trail	28,200	0	0	28,200	0.0%	L.Todd	Ward 4 Fitness trail, to coordinate with future of community centre, and pending funding for construction.
2015	4401556500	Meadowlands Park Ph 8 & 10	550,000	537,817	201	11,982	97.8%	M.Stewart	Project complete. Pending PO closure, reconcile and transfer avail balance to 4401256126 - Shaver Neighbourhood Park Development

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2015	4401556503	Heritage Green Sports Pk Ph II	855,000	224,966	8,056	621,978	27.3%	M.Stewart	Tender awarded, and construction started on the spray pad and play area. Anticipated completion in spring 2018. Future funds for future phases required. Keep open.
2015	4401556504	Trails Master Plan Update	383,300	127,108	242,360	13,832	96.4%	L.Todd	Multi-yr. program. Future funds required to implement individual trail initiatives. Pending construction of Key Drage Trail Link through this account, to be constructed in 2017, to be coordinated with stream restoration project for MOL conflicts.
2015	4401556506	Vincent Massey Park Developmnt	644,000	565,832	104,312	(26,144)	104.1%	J.van der Laan de Vries	Construction is complete. Keep open pending deficiencies and former holdback release.
2015	4401556510	Dundas Valley HS Soccer	250,000	31,478	0	218,522	12.6%	C.Graham	Funding contribution for soccer field. Funds to be committed on invoicing expected in 2017. Coordinated project through Recreation.
2015	4401556511*	Nash Orchard Park	18,646	10,367	0	8,279	55.6%	M.Stewart	Pre-design work has been initiated. Future funds required for implementation. Requirement for area development to progress prior to park work.
2015	4401556512	Glanbrook Hills Park	780,000	627,612	112,668	39,720	94.9%	M.Stewart	Construction complete. Some additional work required on site to respond to safety concerns by public. Keep open.
2015	4401556513*	Riverdale East Park Spray Pad	520,000	476,288	45,311	(1,599)	100.3%	K.Wheaton	Construction complete, including fix of deficiencies. Keep open pending holdback release. Closure of PO will reconcile overage.
2015	4401556514*	St Christopher's Park	230,000	98,868	500	130,632	43.2%	C.Graham/A. McDonald	Cllr driven program. Parks Ops Lead. Minor works remaining. Keep open until project is complete.
2015	4401556516*	Carpenter Park Redevelopment	669,000	432,830	170,992	65,178	90.3%	L.Thomassin	Construction complete. Keep open pending holdback release.
2015	4401556802	Beach Park Dev Program	100,000	30,065	0	69,935	30.1%	C.Graham	On-going program. Funded through Beach Reserve at Councillor's request. For use at Cllr discretion.
2016	4401649620	Confederation Park - Wild Waterworks - Creation of a Master Plan for the Waterpark - HCA Lead	200,000	74,453	126,169	(622)	100.3%	L.Stasiuk/J. DiDomenico	HCA Lead; Project is a Ward Councillor priority. Funds are for Waterpark improvements and a visioning exercise to be used as input to future business strategy for the facility. Anticipated completion by Q3-2018
2016	4401655600	Parks Testing and Reporting	46,700	42,667	4,052	(19)	100.0%	C.Graham	Ongoing program required for testing and quality control at park and trail development projects.
2016	4401656002	Gore Master Plan Phase 2 (Open Space Development Blk)	1,652,000	1,317,760	357,794	(23,554)	101.4%	M.Stewart	Installation of the west beacon is complete. Future work for Phase 3 construction. Keep open.



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2016	4401656601	Bobolink Replacement Habitat	204,000	132,994	47,743	23,263	88.6%	K.Wheaton	Bobolink habitat enhancement at Upper Ottawa Landfill site. Keep open for duration of the contract. Ongoing project, monitoring by MNR.
2016	4401656602	Summerlea East and West Trail	141,400	134,102	0	7,298	94.8%	M.Kosiuk	Close and reconcile.
2016	4401656603	Sam Lawrence Park	170,000	49,180	47,705	73,115	57.0%	L.Stasiuk	Investigation of engineering requirements for works at park to address aging viewing decks. Ongoing program. Parks Ops Lead
2016	4401656605	Upper Stoney Creek Splash Pad #2	605,010	95,487	46,951	462,572	23.5%	M.Stewart	Tender closed, waiting on award of the contract. Anticipated construction start in Q4 2017, with completion target of spring 2018.
2016	4401656610	Turner Park Ball Field Irrigation	100,000	100,762	0	(762)	100.8%	C.Graham/A. McDonald	Reconcile and close
2016	4401656613	RHV Trails Master Plan - The Turtle	165,500	119,500	30,549	15,451	90.7%	M.Stewart	Project complete, pending holdback release. Keep open.
2016	4401656802	Beach Park Development Program	100,000	20,000	0	80,000	20.0%	C.Graham	On-going program. Funded through Beach Reserve at Councillor's request. For use at Cllr discretion.
2017	4401755600	Parks Testing and Reporting	99,200	48,707	49,077	1,416	98.6%	C.Graham	Ongoing program required for testing and quality control at park and trail development projects.
2017	4401756402	Waterdown S Pk 2 (Agro Pk)	710,000	71,000	0	639,000	10.0%	M.Kosiuk	Construction is complete. Payment pending legal agreement with Developer. Keep open.
2017	4401756612	Up Country Ests Proposed Pk DB	710,000	71,000	0	639,000	10.0%	M.Kosiuk	Developer-build park. Tender and construction in 2017. Keep open pending final payments and holdback release.
2017	4401756701	North Wentworth Pk Lands Exp	350,000	35,000	0	315,000	10.0%	M.Stewart	Funds for acquisition of additional parkland at North Central Park (Mars Park), from Industrial subdivision development adjacent. Keep open pending payment.
2017	4401756702	Fallen Firefighter's Memorial	125,000	17,456	79,910	27,634	77.9%	H.T. Lam	Design work underway for location and site specific design. Multi-year project, keep open.
2017	4401756703	Mountain Brow Path	200,000	47,816	112,946	39,238	80.4%	L.Thomassin	Public consultation for this project in Q4 2017. Design refinement in 2018. Future funds will be required for implementation of recommended route.
2017	4401756706*	Roxborough Park ReDev & Design	91,000	18,717	6,885	65,398	28.1%	L.Thomassin	Public consultation to begin in Q4 2017. ongoing coordination with CHH and developer. Future funds required for construction of the redevelopment plan. Keep open.
2017	4401756710	Valley Prk-Skateboard Prk	100,000	0	0	100,000	0.0%	C.Graham	Design work on this project to begin in 2019, construction to follow
2017	4401756718	Ancaster Meadows Pk (Proposed)	70,000	14,554	5,985	49,461	29.3%	M.Kosiuk	Public consultation in October 2017. Design refinement in 2018. Future funds required for construction, pending transfer of ownership to city.

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2017	4401756802	Beach Park Dev Program	100,000	0	0	100,000	0.0%	C.Graham	On-going program. Funded through Beach Reserve at Councillor's request. For use at Cllr discretion.
2017	4401756824	William Connell Community Park	700,000	70,000	625,000	5,000	99.3%	M.Kosiuk	Construction progressing. SWM pond mostly complete, with park amenities underway. Construction completion anticipated in Spring 2018. Future phase for building construction. Keep open until construction complete.
2017	4401756907*	Century Street Park	220,000	45,743	0	174,257	20.8%	L.Stasiuk	Creation of a parkette from a former parking lot. Coordination with Cllr's office for engagement with local high school students. Design work pending.
2017	4401856900	Bruce Park Spraypad	530,000	0	0	530,000	0.0%	C.Graham	New spray pad at Bruce Park, funded by Motion 9.3 at PW committee on June 5, 2017. Design work started, construction in 2018.
<b>Total Open Space Development</b>			<b>73,266,649</b>	<b>44,616,327</b>	<b>8,780,978</b>	<b>19,869,344</b>	<b>72.9%</b>		

**West Harbour Strategic Initiative**

2012	5181206222	Setting Sail-Floating Brkwater	4,860,000	4,010,031	29,165	820,804	83.1%	G.Norman	Project complete and under warranty. Available funds to be appropriated to 4411506107 Piers 5-7 Marina Shoreline Rehab through 2018 capital budget process. Then CLOSE.
2013	4901355303	Piers 5-8 Prkng&Traffic Study	100,000	88,635	11,355	10	100.0%	G.Norman	Parking strategy complete
2013	8201355302	Urban Design & Dev - Piers 5-8	292,000	232,239	0	59,761	79.5%	G.Norman	UDS complete; leave funds for possible work generated by appeal of zoning by-law
2013	8201355880	Implementation of Setting Sail	437,000	319,296	140,362	(22,658)	105.2%	G.Norman	In-progress supporting various WHSI projects including Pier 8 Solicitation. Appropriate overage related to chargebacks from 4411606002 "Real Estate Disposition Process"
2015	4411506101	Pier 7 Docks & Pier 8 Repair	4,530,000	4,481,582	10,000	38,418	99.2%	G.Norman	Project complete and under warranty. Waiting to pay outstanding design fees.
2015	4411506102	Pier 4 Repair & Pier 8 Trail	265,000	210,541	0	54,459	79.4%	G.Norman	Project complete and under warranty. Waiting to pay outstanding design fees.
2015	4411506103	Pier 8 Sanitary PS & Forcemain	5,850,000	425,607	402,593	5,021,800	14.2%	G.Norman	Detailed design at 90%; refining detailed design prior to tender
2015	4411506104	West Harbour Draft Plan&Zoning	610,000	469,133	43,471	97,396	84.0%	G.Norman	Draft plan and zoning under appeal; scope of additional work including costs has been developed and is underway
2015	4411506105	Pier 5-7 Marina Reconstruction	7,635,000	8,785,896	391,669	(1,542,565)	120.2%	G.Norman	Project complete; Harbour West Marina (HPA) and Royal Hamilton Yacht Club (RHYC) to be invoiced in Q4. Variance is made up of revenues expected from RYHC and HPA per finance agreements.
2015	4411506106	Marina Services & Gas Dock	355,000	36,673	0	318,327	10.3%	G.Norman	Project underway ; being coordinated with Piers 5-7 (HWT)
2015	4411506107	Pier5-7 Marina Shoreline Rehab	8,065,000	1,303,328	600	6,761,072	16.2%	G.Norman	Project underway by HWT

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2015	4411506108	West Harbour RSC	1,633,900	1,252,382	385,763	(4,245)	100.3%	G.Norman	In progress; RA / RMP complete; anticipating surplus when RSC is filed in 2017
2015	4411506109	West Harbour Site Remediation	2,182,000	587,012	341,841	1,253,147	42.6%	G.Norman	Project underway; main buildings demolished; remediation complete; site prep complete in early 2018
2015	4411506111	Bayfront Park Beach Study	200,000	129,635	73,259	(2,894)	101.4%	G.Norman	Study complete.
2015	4411506201	Central Park Master Plan	100,000	52,412	60,670	(13,082)	113.1%	G.Norman	In the detail design and budget approval for park in 2018. There may be money left over when the design is completed.
2016	4411606001	CHH Site Servicing Study	120,000	15,453	0	104,547	12.9%	G.Norman	On hold pending further scoping
2016	4411606002	Real Estate Disposition Process	464,200	198,676	67,410	198,114	57.3%	G.Norman	Prequalified Proponents identified Sept. 2017. RFP to be released Nov. 2017. Preferred Proponent to be identified by Mar. 2018.
2016	4411606003	Community Engagement Imp.	460,000	162,726	0	297,274	35.4%	G.Norman	Program in support of public-facing WHSI projects; on-going; complete in 2019.
2016	4411606004	Marketing Communication Imp.	450,000	95,980	13,078	340,942	24.2%	G.Norman	Program on-going; includes Pier 8 Solicitation Process, "Barton-Tiffany" lands & Pier 6-7 Commercial Village.
2016	4411606101	Pier 6-8 Servicing Design	1,985,000	368,352	351,937	1,264,711	36.3%	G.Norman	Detailed design underway
2016	4411606102	Pier 5-7 Boardwalk	510,000	19,316	0	490,684	3.8%	G.Norman	Project underway by HWT
2016	4411606103	Pier 6 Artisan Village (CAN150)	1,170,000	21,892	0	1,148,108	1.9%	G.Norman	Project underway by HWT
2016	4411606104	Pier 7 Commercial Village	2,250,000	45,071	0	2,204,929	2.0%	G.Norman	Project underway by HWT
2016	4411606105	Pier 8 Shorewall	8,095,000	673,042	0	7,421,958	8.3%	G.Norman	Detailed design underway
2016	4411606106	Pier 8 Promenade	860,000	39,188	0	820,812	4.6%	G.Norman	Detailed design underway
2016	4411606111	Bayfront Park Beach Rehab	80,000	70,826	0	9,174	88.5%	G.Norman	Implementation on hold until after report to Council
2016	4411606201	Bar-Tiff Site Remediation	850,000	72,545	67,330	710,125	16.5%	G.Norman	ESA underway
2016	4411606202	Bar-Tiff Site Servicing Study	180,000	18,384	0	161,616	10.2%	G.Norman	Additional study to be scoped through development of B-T Disposition Strategy
2016	5121692001	Central Park Remediation	4,100,000	150,921	13,805	3,935,274	4.0%	G.Norman	Scoping risk assessment and risk management plan requirements
2017	4411706101	Pier 6-8 Servicing Constrn	4,330,000	367,869	0	3,962,131	8.5%	G.Norman	To be tendered in Q4 or Q1 2017
2017	4411706102	Pier 8 Park	219,300	69,896	85,503	63,901	70.9%	G.Norman	Detailed design underway
2017	4411706103	Bayfront Park Upgrades Ph 1	500,000	24,427	0	475,573	4.9%	G.Norman	Project delayed to accommodate shift in priority to have public realm projects on Piers 5-8 expedited
2017	4411706104	Artisan Village Design Study	110,000	0	0	110,000	0.0%	G.Norman	Project underway by HWT

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2017	4411706105	WH Parking Garage Feasibility	300,000	14,656	0	285,344	4.9%	G.Norman	Scope is being prepared
2017	4411706201	Bar-Tiff Real Est Solicitation	100,000	0	0	100,000	0.0%	G.Norman	Report to Council with Recommendations expected in early 2018.
2017	4411706202	Adaptive Comm Re-use 125 Barton St. W	800,000	0	0	800,000	0.0%	G.Norman/R. Ellis	Design nearly complete. Applied for Building Permit. Anticipated tender Q4 2017.
<b>Total West Harbour Initiative</b>			<b>65,048,400</b>	<b>24,813,622</b>	<b>2,489,811</b>	<b>37,744,967</b>	<b>42.0%</b>		

**Energy Initiatives**

2014	7901448401	Combined Heat Power Macassa	1,525,000	41,164	6,067	1,477,769	3.1%	F.Jilani	Close out Q4 2017 pending resolution of funding for reappropriation for 7901448402.
2014	7901448402	Transit Centre EE Lighting	290,000	366,094	0	(76,094)	126.2%	F.Jilani	Funding of deficit from 7901448401. Reappropriation of funds pending.
2014	7901448403	Low E Ceilings-Arenas	100,000	101,699	0	(1,699)	101.7%	M.Carson	Incentives due to arrive in Q4 2017. Close out will occur subsequent to receiving incentives
2014	7901448406	Ice Plant Optimization Arenas	425,000	63,071	0	361,929	14.8%	M.Carson	Continue to resolve procurement process.
2016	7901641600	Hamilton Place LED Light	590,000	0	447,705	142,295	75.9%	M.Carson	Contract awarded Sept, 2017. Work underway 33% completed
2016	7901641601	First Ontario Centre	530,000	340,793	60,246	128,961	75.7%	M.Carson	Project 100% Complete. Close out in Q4
2016	7901641602	Fire Stations LED Light	215,000	9,525	11,232	194,243	9.7%	F.Jilani	Bids received in Sept, 2017 and being evaluated.
2016	7901641603	Parkdale Firestone Ceiling	90,000	4,520	92,270	(6,790)	107.5%	M.Carson	Construction complete. Funds to be appropriated to close out in Q4
2016	7901641604	Aquatic Centres Ext LED Light	106,000	0	13,706	92,294	12.9%	M.Carson	On hold pending funding from GHG Challenge fund program. City to be advised of outcome in Feb 2018
2016	7901641605	Valley Park LED Light	220,000	0	6,864	213,136	3.1%	M.Carson	On hold pending funding from GHG Challenge fund program. City to be advised of outcome in Feb 2018
2016	7901641606	Ice Arena LED Light	1,212,075	17,160	1,188,387	6,528	99.5%	M.Carson	Construction to be complete in Q4. Close out Q1 2018
2016	7901641607	Olympic Arena Infa Heater	33,925	30,425	3,500	0	100.0%	A.Azhari	Complete. Closing project Q4
2016	7901641608	Dundas Lion LED Light	25,000	17,408	1,324	6,268	74.9%	A.Azhari	Complete. Closing project Q4
2016	7901641609	Macassa BAS Upgrade	60,000	0	0	60,000	0.0%	F.Jilani	On hold pending decisions made on building refrigeration system
2016	7901641610	Ancaster Achievement Light	40,000	27,789	2,496	9,715	75.7%	A.Azhari	Complete. Closing project Q4
2016	7901641611	Sackville Exterior Light	25,000	22,626	2,090	284	98.9%	A.Azhari	Complete. Closing project Q4
<b>Total Energy Initiative</b>			<b>5,487,000</b>	<b>1,042,274</b>	<b>1,835,887</b>	<b>2,608,839</b>	<b>52.5%</b>		

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<b>Corporate Energy</b>									
2013	3541351006	Building Automated Systems	600,000	276,494	53,557	269,949	55.0%	F.Gazzola	Proceeding with next site for BAS upgrade - Riverdale Community Centre.
<b>Total Corporate Energy</b>			<b>600,000</b>	<b>276,494</b>	<b>53,557</b>	<b>269,949</b>	<b>55.0%</b>		
<b>Fleet</b>									
2014	4941451003	Restoration - Fleet Fuel Sites	1,280,000	186,221	646,064	447,715	65.0%	A.Fletcher/J. Sheen	Work is underway at 7 locations, on schedule for awarded projects to be completed in 2017
2015	4941551100	Fleet-Vehicle & Equipment Repl	5,860,860	5,157,466	744,476	(41,082)	100.7%	T.Kagianis	On schedule for completion Q4 2017
2016	4941651001	Shop Equipment Replacement	165,000	76,639	51,650	36,711	77.8%	T.Kagianis	Diagnostic Equipment not received, on schedule for completion Q4 2017
2016	4941651004	Street Sweeper Purchase	1,300,000	294,956	736,963	268,081	79.4%	J.Sheen	PO issued. Anticipate delivery and in service by end of 2017.
2016	4941651100	Fleet Vehicle&Equipment Replace Program	8,314,210	4,491,595	2,625,196	1,197,419	85.6%	T.Kagianis	On schedule for completion end of 2018
2017	4941751001	Shop Equipment Replacement	160,000	5,328	34,765	119,907	25.1%	T.Kagianis	Final quotes and approvals received, equipment ordered.
2017	4941751100	Fleet-Vehicle & Equipment Repl	7,085,000	2,095,075	3,829,867	1,160,058	83.6%	T.Kagianis	On schedule for completion end of 2019
<b>Total Fleet</b>			<b>24,165,070</b>	<b>12,307,280</b>	<b>8,668,981</b>	<b>3,188,809</b>	<b>86.8%</b>		
<b>Facilities</b>									
2013	3541349003	Backflow Prevention-Facilities	2,103,000	1,159,364	668,402	275,234	86.9%	C.McKay/K. Zukauskas	Ongoing through 2017/2018.
2013	3541351005	Generator BlackOut Testing	282,000	201,892	35,000	45,108	84.0%	T.Briatico	Completion 2017. Surplus to be utilized for electrical deficiencies in 2017/2018.
2013	3541357001	Archibus-Facility Maintenance	29,400	29,372	0	28	99.9%	C.Phinney	Commitments cleared. Reappropriate surplus funds to offset anticipated deficits in annual program and close PID in 2017.
2013	4401356800	Bayfront Park Work Yard	1,950,000	363,479	71,589	1,514,932	22.3%	C.Euale	Multi-year project. Project currently in shovel ready state pending funding approval. Ongoing into 2018.
2014	3541441401	POA Administration Offices	32,880,000	16,004,172	17,085,950	(210,122)	100.6%	L.Nelson/J. Warner	Construction underway. Targeting move-in early Q3 2018 and public opening late August 2018.
2014	3541441729	Copps Lifecycle Renewal Progrm	420,000	404,038	0	15,962	96.2%	C.Euale	Commitments cleared. Reappropriate to annual program to fund ongoing priorities then CLOSE.
2014	3541441910	RCMP Lease-Capital Replacement	434,000	202,630	231,370	0	100.0%	T.Briatico	Project in construction. Expected financial completion Q4-2018.
2014	3541451004	HVAC Energy Efficiency Upgrade	289,250	204,186	0	85,064	70.6%	R.Ellis	Commitments have now cleared. Favourable variance to fund deficit in 3541451403.

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2014	3541451403	BAS System Relocate & Upgrade	76,025	76,025	0	-	0.0%	R.Ellis	Project complete, pending re-appropriation from 3541451004 to close next BER
2014	3541455001	Yard Capital Renewal Program	290,905	192,245	534	98,126	66.3%	T.Briatico/J. Joginder	Leaks to building envelope require redirecting remaining funds to the McNab Tunnel building envelope in 2017. Ongoing into 2018.
2015	3541541409	Code & Legislative Compliance	450,000	376,036	55,946	18,018	96.0%	R.Ellis	Waiting for commitments to clear. Remaining funds to be used for the Compliance program for 2017, targeting completion in 2017/2018.
2015	3541541510	Control Ctre & Automation Upgr	1,100,000	336,985	64,000	699,015	36.5%	R.Ellis	Priorities include immediate commitment for capital reinvestment in the central plant equipment with HCE. Ongoing 2017/2018.
2015	3541541631	Facilities Security Program	150,000	82,414	16,350	51,236	65.8%	R.Ellis	Corporate Security Review has been completed. Funds are to implement and execute the recommendations of the review in 2017. Ongoing into 2018.
2015	3541557001	Archibus-Facility Maintenance	50,000	5,684	0	44,316	11.4%	R.Ellis	Next phase of inventory and PMs to commence in 2017/2018. Ongoing.
2016	3541641010	Facility Upgrades Libraries	312,000	132,466	180,654	(1,120)	100.4%	R.Ellis	Library facilities renewals ongoing in 2017. Financial housekeeping in process on annual program. Once commitments clear, then reconcile with annual program to fund ongoing priorities then CLOSE.
2016	3541641013	Firestations Facility Upgrade	363,121	88,887	63,035	211,199	41.8%	R.Ellis	Firestation facilities renewals ongoing in 2017.
2016	3541641402	MTC - CNG Facility Upgrades	1,309,000	1,146,952	206,044	(43,996)	103.4%	R.Ellis	Construction underway. Targeting construction completion by end of 2017 and financial close by early 2019.
2016	3541641409	Code & Legislative Compliance	720,000	500,740	209,831	9,429	98.7%	R.Ellis	City Hall structural rehabilitation was completed in 2016. After the financial close, once all commitments have cleared, reconcile to 2017 Compliance then CLOSE.
2016	3541641412	Roof Management Program	920,000	671,988	39,694	208,318	77.4%	R.Ellis	Roof replacements ongoing in 2017. Reconcile then CLOSE. Once commitments clear, then reconcile with annual program and CLOSE.
2016	3541641532	Facility Capital Maintenance	300,000	133,518	132,896	33,586	88.8%	R.Ellis	Commitments anticipated to clear in 2017. Once commitments clear, then in 2018, reconcile with annual program and CLOSE.
2016	3541641601	Animal Contrl Facility Design	75,000	51,957	0	23,043	69.3%	R.Ellis	Animal control works started in 2016, ongoing in 2017.
2016	3541641602	Anc Memorial Arts&Culture Cntr	1,200,000	345,720	706,335	147,945	87.7%	R.Ellis	Design is well underway. Anticipated tender for construction in 2018.
2016	3541641631	Facilities Security Program	150,000	81,294	10,340	58,366	61.1%	R.Ellis	Corporate Security Review has been completed. Funds are to implement and execute the recommendations of the review in 2017. Ongoing into 2018.
2016	3541641638	Overhead Door Replacement Prog	100,000	45,630	0	54,370	45.6%	R.Ellis	Overhead Door Replacements ongoing in 2017.

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2016	3541641648	Parking Lot Rehabilitation	250,000	40,228	27,636	182,136	27.1%	R.Ellis	Parking lot rehabilitations in multiple locations complete and underway. Design work starting on 2017 parking lot replacement priorities. Ongoing into 2018.
2016	3541641910	RCMP-Lease-Capital Replacement	210,000	70,806	68,045	71,149	66.1%	R.Ellis	Project in construction. Expected financial close Q4-2018.
2016	3541655001	Yard Capital Renewal Program	344,190	178,400	90,616	75,174	78.2%	R.Ellis	Work at yards ongoing in 2017 and 2018 (e.g. 330 Wentworth & salt domes).
2016	3541657001	Archibus-Facility Maintenance	100,000	10,082	0	89,918	10.1%	R.Ellis	2017 work in Archibus ongoing with programmers (e.g. space planning and links to AutoCAD)
2017	3541741010	Facility Upgrades Libraries	81,000	13,264	43,018	24,718	69.5%	R.Ellis	2017 work in Libraries is ongoing.
2017	3541741013	Firestations Facility Upgrade	150,000	0	0	150,000	0.0%	R.Ellis	2017 work in Firestations is ongoing
2017	3541741409	Code & Legislative Compliance	760,000	24,151	29,335	706,514	7.0%	R.Ellis	2017 work on Compliance is ongoing.
2017	3541741412	Program - Roof Management	730,800	251,119	298,834	180,847	75.3%	R.Ellis	2017 roof design and construction work is ongoing.
2017	3541741532	Facility Capital Maintenance	641,000	315,654	305,289	20,057	96.9%	R.Ellis	2017 work on Facility Capital Maintenance is ongoing.
2017	3541741603	Central Library Window Repl	1,200,000	55,401	130,208	1,014,391	15.5%	R.Ellis	Target summer 2017 tender. Canada 150 project with deadline of March 2018.
2017	3541741604	Binbrook Town Hall Skylights	250,000	5,274	210,800	33,926	86.4%	R.Ellis	Tender for Binbrook Town Hall Skylights has been awarded, construction underway. Financial close expected Q4-2018.
2017	3541741605	HAMILTON Sign	225,000	0	0	225,000	0.0%	R.Ellis	New Exterior Signage at City Hall. Project on-hold until 2018.
2017	3541741631	Facilities Security Program	100,000	0	0	100,000	0.0%	R.Ellis	Corporate Security Review has been completed. Funds are to implement and execute the recommendations of the review in 2017. Ongoing into 2018.
2017	3541741648	Parking Lot Rehabilitation	405,300	51,084	70,030	284,186	29.9%	R.Ellis	2017 work on parking lots is ongoing into 2018.
2017	3541741910	RCMP Lease-Capital Replacement	210,000	6,855	186,394	16,751	92.0%	R.Ellis	Project in construction. Expected financial completion Q4-2018.
2017	3541755001	Yard Capital Renewal Program	200,000	0	0	200,000	0.0%	R.Ellis	2017 work in Yards is ongoing (e.g. 330 Wentworth & salt domes).
2017	3541755700	Downtown Office Accommodation	100,000	0	0	100,000	0.0%	R.Ellis	Master Office Accommodation Planning (MOAP) Committee has met and is working on an RFP for a design consultant. Ongoing into 2018.
2017	3541757001	Archibus-Facility Maintenance	100,000	0	0	100,000	0.0%	R.Ellis	2017 work in Archibus ongoing with programmers (e.g. space planning and links to AutoCAD)
<b>Total Facilities</b>			<b>52,010,991</b>	<b>23,859,992</b>	<b>21,238,175</b>	<b>6,912,824</b>	<b>86.7%</b>		

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<b>Entertainment Facilities</b>									
2013	3721341801	HCC Interior Renovations	200,000	184,740	15,260	0	100.0%	R.Ellis	Commitments anticipated to clear in 2017/early 2018. Significantly smaller deficit is anticipated once final invoices are paid. Reconcile with program for HCC HP & CC Lifecycle Renewal.
2015	3721541803	HP Replacements & Renovations	200,000	186,810	14,839	(1,649)	100.8%	R.Ellis	Next phase of carpet replacement at HP is complete. Furniture replacement complete. Additional phase of carpet replacement is at the planning stage. Once commitments clear, reconcile with annual program and CLOSE.
2015	3721541805	HCC HP & FOC Lifecycle Renewal	720,519	461,979	256,800	1,740	99.8%	R.Ellis	Lifecycle renewal priorities at HCC, FOC and FOCH (formerly HP) are currently underway. Items completed such as security measures at FOC and compliance item with Fire Order at FOCH. Brick repair at HCC underway.
2016	3721641805	HCC, HP & FOC Lifecycle Renewal	282,080	194,211	86,870	999	99.6%	R.Ellis	Lifecycle renewal priorities at HCC, FOC and FOCH (formerly HP) are currently underway. Items completed such as security measures at FOC and compliance item with Fire Order at FOCH. Brick repair at HCC underway.
2017	3721741600	Commonwealth Sq&Summers Ln	530,000	0	0	530,000	0.0%	R.Ellis	Work currently in design for Commonwealth Square & Summer's Lane.
2017	3721741805	HCC HP & FOC Lifecycle Renewal	1,171,000	53,281	381,791	735,928	37.2%	R.Ellis	Lifecycle renewal priorities at HCC, FOC and FOCH (formerly HP) are currently underway. Items completed such as security measures at FOC and compliance item with Fire Order at FOCH. Brick repair at HCC underway.
2017	3721751701	HP Audio Equipment Repair&Repl	60,000	34,994	4,506	20,500	65.8%	R.Ellis	Audio equipment replacement in progression 2017 at FOCH (formerly HP).
<b>Total Entertainment Facilities</b>			<b>3,163,599</b>	<b>1,116,015</b>	<b>760,066</b>	<b>1,287,518</b>	<b>59.3%</b>		

**Recreation Facilities**

2005	7100554707	Flamborough Twin Pad Arena	18,820,170	18,992,128	127,364	(299,322)	101.6%	C.Euale	Project complete. Portion of property to be sold by Real Estate&Rec City Services. Sale proceeds part of the funding model. Review in 2017/2018.
2010	7101041707	ISF-2425 Morgan Firestone Twin	10,275,000	10,334,172	0	(59,172)	100.6%	J.Warner	Project close pending litigation results anticipated in Q4 2017. DC funded for reconciliation/ mitigation.
2011	7101154710	Senior Centre - Waterdown	1,300,000	1,342,886	114,000	(156,886)	112.1%	S.Gargarello	Construction complete/Facility open. Lower Deficit anticipated. Financial close anticipated in 2018.
2012	4241209108*	Churchill Prk Bowling Wintrzn	200,000	179,294	9,662	11,044	94.5%	K.Berry	Project complete. Waiting on commitments to clear. Anticipated PID closure in 2017/early 2018.



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			a	b	c	d	e		
2012	7101254201*	Scott Park-New Senior Centre	23,900,000	9,705,601	14,494,621	(300,222)	101.3%	J.Warner	Construction underway. Target construction completion in 2018. Add'l costs continue to be incurred due to poor soil conditions. Anticipated deficit will be reconciled prior to project close. Reconcile with PID 7101649602.
2012	7101254214	Freelton Park Building	2,780,000	2,753,269	16,622	10,109	99.6%	K.Berry	Construction completed, pending financial close in 2018.
2012	7101254216	Program - Roof Management	569,200	569,188	0	12	100.0%	K.Berry	CLOSE SEPTEMBER 30, 2017
2013	4241309203*	Cent Mem Rec Cntr - dgtl sign	35,000	33,457	1,717	(174)	100.5%	K.Berry	Waiting for commitments to clear. Anticipated PID closure in 2017/early 2018.
2013	7101341350	Greenville Hall Structure	329,340	331,621	0	(2,281)	100.7%	L.Keermaa	CLOSE September 30, 2017
2013	7101354104	Ancaster Senior Centre Expand	1,848,060	2,014,760	0	(166,700)	109.0%	L.Nelson	Project complete. Project reconciliation to be completed in 2018 with corporate finance and in consultation with legal services due to termination and change of general contractor.
2013	7101354105	Park & Fieldhouse Retrofits	1,205,835	1,153,245	0	52,590	95.6%	L.Keermaa	Reconcile then CLOSE.
2013	7101354202*	New Dalewood Community Centre	1,900,000	1,642,784	179,757	77,459	95.9%	C.Euale	Construction complete. Waiting for commitments to clear. Project to financially close in 2018.
2014	4241409208*	Old Beasley Ctre Kitchen Reno	46,600	7,810	39,360	(570)	101.2%	J.Joginder	Budget updated for 2017. Detailed design complete. RFQ award. Project to complete by end of 2017 and financial close in early 2018.
2014	7101454105	Park & Fieldhouse Retrofits	682,910	683,910	1,108	(2,108)	100.3%	K.Berry L.Keermaa	Mahoney Pk construction started. Montgomery Pk Construction completed. Reconcile from annual program then close.
2014	7101454202	Waterdown Memorial Pk Ice Loop	3,000,000	3,235,604	165,877	(401,481)	113.4%	K.Berry	Construction complete. Project to financially closed in 2018. Mitigation of unfavourable budget variance through 2018 capital budget process.
2014	7101454704	HPRC Independence from School	598,000	170,358	0	427,642	28.5%	C.Euale	Reconcile and close as part of 2018 Budget Process.
2014	7101454710	SWL Rec Cntr Independence	1,648,000	1,308,208	127,535	212,257	87.1%	C.Euale	Construction complete. Project to Close in 2018.
2015	4241509116*	Ph1 Design - SWL Gym Project	100,000	44,970	14,207	40,823	59.2%	R.Ellis	The preliminary SWL feasibility is complete. Geotechnical and additional due diligence still to be completed in 2017/2018. Remaining funds to be reappropriated to 7101754805 with councillor permission."
2015	7101541706	Recreation Centre Retrofits	218,969	111,926	41,229	65,814	69.9%	R.Ellis	Elevator repairs and refurbishment outstanding for 2017/2018 based on 3rd party recommendations.
2015	7101551501	Facility Vehicles	160,000	87,352	0	72,648	54.6%	R.Ellis	Facilities Operations completed specifications for a vehicle RFT. Some vehicles were replaced. Additional vehicle replacements anticipated in 2018.

Note: \* Project is partially or fully funded from Area Rating (Wards 1 to 8) reserves.

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2015	7101554105	Park & Fieldhouse Retrofits	936,000	434,491	504,804	(3,295)	100.4%	L.Keermaa	Mahoney Pk construction started. Montgomery Pk Construction completed. Reconcile from annual program then close.
2015	7101554506	Valley Park Community Ctr-Expn	300,000	116,607	8,830	174,563	41.8%	R.Ellis	Library has chosen option which is an addition onto the existing Recreation Centre. Valley Park Recreation Centre renos will be slightly rescoped in 2017 and targeted to start in 2020.
2015	7101554507	Chedoke Arena Roof	1,200,000	1,159,728	27,908	12,364	99.0%	R.Ellis	Project is complete. Once final commitments have cleared, this project can be closed with any surplus to be utilized to fund anticipated deficit in roofing program.
2015	7101554508	Public Use Feasibility Study	150,000	61,863	9,957	78,180	47.9%	R.Ellis	Phase 1 of the Recreation Indoor Use study presented to E & CS Committee in Q3 2016. Phase 2 was deemed necessary moving into 2018.
2015	7101554509*	Mohawk Track - Redesign	900,000	177,438	697,824	24,738	97.3%	R.Ellis	Design completed. Construction nearly complete. Ribbon cutting Oct. 21 2017. Financial close anticipated in 2018.
2015	7101554510	Dundas JLGrightmire Arena Reno	7,000,000	586,359	6,413,641	0	100.0%	R.Ellis	Detailed design complete. Site Plan & Building permit obtained. Construction tender awarded. Construction started. Target fall 2018 completion.
2015	7101554536	Program - Arena Retrofits	184,000	145,299	27,617	11,084	94.0%	R.Ellis	Once commitments clear, reappropriate to annual program in order to fund ongoing priorities then close.
2015	7101557501	Scheduling&Payroll Sftware App	50,000	0	0	50,000	0.0%	R.Ellis	Appropriate and close this capital line, software not required at this time.
2015	7101557502	CLASS Software Upgrades	260,380	14,399	61,250	184,731	29.1%	R.Ellis	Contract signed January 2017, PO requisition in process to commit these funds.
2015	7101558501	Parkdale Outdoor Pool Redev	225,000	39,502	136,075	49,423	78.0%	R.Ellis	Design has started. Progress beyond design contingent on additional funding.
2016	7101641601	Ancaster Aquatic Centre Refurbishment	1,375,000	1,357,820	48,065	(30,885)	102.2%	R.Ellis	Canada 150 Project. Construction completed. Public opening took place October 14 2017.
2016	7101641701	Program - Community Halls Retrofits	550,000	397,417	223,487	(70,904)	112.9%	R.Ellis	Deficit to be mitigated through the annual program and closure of PO's
2016	7101641706	Program - Recreation Centre Retrofits	71,630	55,838	11,310	4,482	93.7%	R.Ellis	Reconcile and close in 2017/2018. Modest surplus will resolve with reconciliation of Annual Program.
2016	7101649601	Bernie Arbour Stadium - Upgrades	150,000	77,484	64,249	8,267	94.5%	R.Ellis	Improvements underway and ongoing in 2017/2018.
2016	7101649602*	Scott Park Precinct Ice Pad & Spray Pad Installation	2,400,000	211,357	1,500,600	688,043	71.3%	R.Ellis	Tender Awarded. Reconcile with PID 7101254201.
2016	7101651210	Golf Cart Purchases PW16021	685,673	687,476	0	(1,803)	100.3%	R.Gatto	Ongoing, 2nd year of 4 year contract (buy back from service provider at end of term).

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2016	7101654105*	Program - Park & Fieldhouse Retrofits	1,194,000	869,997	377,218	(53,215)	104.5%	R.Ellis	Mahoney Pk construction started. Montgomery Pk Construction completed. Reconcile from annual program then close.
2016	7101654536	Program - Arena Retrofits	561,250	453,724	108,932	(1,406)	100.3%	R.Ellis	At the end of the 4th year (2019) the golf carts are bought back by Club Car, from that point the funds are directed to Corporate Finance to pay off our internal debt.
2016	7101654601	Ice Plant Freon Upgrades	500,000	0	0	500,000	0.0%	R.Ellis	Funds for this project were reappropriated by Council as part of the 2017 capital budget process. Funds for this project will be required in advance in order to meet the refrigerant phase-out deadline of January 1, 2020.
2016	7101654603	Beverly Recreation Centre/School	1,800,000	83,626	68,810	1,647,564	8.5%	R.Ellis	Project in design. Collaboration with HWDSB ongoing. Project may tender early 2018.
2016	7101654608	William Schwenger Park Washroom Facility	500,000	491,727	16,562	(8,289)	101.7%	R.Ellis	Project awarded. 2017 start of construction.
2016	7101654609	Greenville Recreation Centre/School	1,800,000	122,841	125,415	1,551,744	13.8%	R.Ellis	Project in design. Collaboration with HWDSB ongoing. Project will tender Spring 2018.
2016	7101654610	Carlisle & Beverly Arena Accessibility Upgrades & Expansion	790,000	783,081	16,025	(9,106)	101.2%	R.Ellis	Canada 150 Projects. Construction complete. Project will financially close in 2018.
2016	7101654611	Mt. Hope and Binbrook Hall Renovations & Accessibility Upgrades	1,920,200	1,513,353	417,667	(10,820)	100.6%	R.Ellis	Canada 150 Projects. Binbrook Memorial Hall construction complete. Mt. Hope tender awarded and construction is underway.
2016	7101654612*	Bobby Kerr & Trenholme Park Washroom Facilities	850,000	971,117	96,643	(217,760)	125.6%	R.Ellis	Projects Awarded. Q4 2016 Trenholme, 2017 Bobby Kerr. Significantly smaller deficit is anticipated once final invoices are paid. Anticipated deficit will be mitigated through reappropriation and the capital budget process.
2016	7101654613	Westoby (Olympic) Arena Roof	750,000	424,700	0	325,300	56.6%	R.Ellis	Canada 150 Project complete. Financial close ongoing.
2016	7101654700	Pinky Lewis Recreation Centre Expansion Project	1,402,000	147,684	143,769	1,110,547	20.8%	R.Ellis	Infrastructure Project in Design. Anticipated tender award Q1 2017.
2016	7101654702	Program - Facility Capital Maintenance	295,000	122,521	199,675	(27,196)	109.2%	R.Ellis	Emergency and maintenance renewal works ongoing in 2017. Anticipated deficit to be mitigated through the annual program.
2016	7101654802	William Connell Park Washroom Facility	2,236,200	430,994	837,769	967,437	56.7%	R.Ellis	Project in design with LAS. Project targeting 2017 & 2018 tender and construction of two facilities.

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2016	7101655501	Recreation Studies	180,430	28,027	7,439	144,964	19.7%	R.Ellis	Recreation Planning to conduct studies on surplus HWDSB properties in 2015/16. Funds to initiate Ph2 of the Recreation Indoor Use study in 2017/18 which requires updating to reflect current demographics, community needs and planning priorities.
2016	7101657601	Class Software Licensing Fees	70,000	0	0	70,000	0.0%	R.Ellis	PO Requisition approval in process. This funding will be used to recover a portion of Recreation's CLASS license fees for 2017 as we will be running with two software licenses for a period of time.
2017	3541755101	Recreation Facilities Audit Program	142,100	14,157	121,692	6,251	95.6%	R.Ellis	Reconcile and close late 2017, early 2018.
2017	7101741701	Community Halls Retrofits	100,000	34,681	0	65,319	34.7%	R.Ellis	Community Halls projects ongoing in 2017.
2017	7101741706	Recreation Centre Retrofits	190,700	17,040	73,255	100,405	47.3%	R.Ellis	Recreation projects ongoing in 2017.
2017	7101754105	Park & Fieldhouse Retrofits	150,000	4,652	115,200	30,148	79.9%	R.Ellis	Park & Fieldhouse projects ongoing in 2017.
2017	7101754508	Public Use Feasibility Study	150,000	0	0	150,000	0.0%	R.Ellis	Public Use & Feasibility Studies ongoing in 2017.
2017	7101754536	Program - Arena Retrofits	500,000	289,918	45,082	165,000	67.0%	R.Ellis	Arena projects ongoing in 2017.
2017	7101754701	Glanbrook Arena Elevator	200,000	55,773	526,195	(381,968)	291.0%	R.Ellis	Canada 150 Project. Design complete. Tender awarded.
2017	7101754702	Mountain Arena Elevator	330,000	20,205	186,680	123,115	62.7%	R.Ellis	Canada 150 Project. Project design complete, tender awarded Q3 2017.
2017	7101754703	Senior Centre Retrofits	100,000	0	6,500	93,500	6.5%	R.Ellis	Senior Centre Projects ongoing in 2017.
2017	7101754704	Huntington Pk Rec Centre Reno	1,600,000	420,195	1,186,856	(7,051)	100.4%	R.Ellis	Design completed. Project awarded, targeting completion Q1 2018. Largely infrastructure renewal.
2017	7101754705	Turner Park Washrooms	662,000	45,705	616,373	(78)	100.0%	R.Ellis	Canada 150 Project. Design completed. Construction started.
2017	7101754708	Waterdown Pool & RecCtr Fsbilty	100,000	0	0	100,000	0.0%	R.Ellis	Project Manager assigned, met with HWDSB and Rec to discuss options.
2017	7101754709	Wolverton Parkland Imprv&Demo	160,000	0	0	160,000	0.0%	R.Ellis	Project specification underway.
2017	7101754805	SirWilfridLaurier GymRepl Addn	550,000	0	0	550,000	0.0%	R.Ellis	Project funding in progress.
2017	7101758002*	Alexander Park Splashpad	573,384	37,701	25,320	510,363	11.0%	R.Ellis	Canada 150 Project. Project tendered and currently in award. Q4 2017 construction start.
2017	7201754700	Outdoor Patio Cntrl Mem Rec	128,300	128,298	0	2	100.0%	R.Ellis	Project Complete. Reconcile then close in 2018.

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<b>Total Recreation</b>			<b>106,540,331</b>	<b>67,737,338</b>	<b>30,387,753</b>	<b>8,415,240</b>	<b>92.1%</b>		

**Transportation**

2004	5300483400	ATS Master Plan-Policy Revise	900,000	752,092	82,878	65,030	92.8%	D.Guy	75,000 trips built into 2016 budget, awaiting outstanding project commitments, likely close Q1 2018.
2005	5300583504	Fare Cards-System Enhancement	7,500,000	6,703,538	416,233	380,229	94.9%	N.Purser	Multi-year implementation underway. Initial installation complete. Still outstanding: Para transit - begin Q4 2017, Upass applications - Q3 2017, self service devices - TBD, third party network - Q1 2018.
2006	5310641001	ATS Accommodation	2,500,000	2,316,213	8,188	175,599	93.0%	N.Purser	Front foyer underway Q4 2017, renovate offices in drivers lounge area Q4 2017
2008	5300855100	Rapid Transit Studies	11,203,390	10,785,674	0	417,716	96.3%	J.Vander Heide	Project Complete. Corporate Finance to determine status of Council request for funding from Metrolinx and close once funding complete.
2010	5311055001	ATS Rebranding & Marketing Survey	485,000	442,309	31,734	10,957	97.7%	J.Vander Heide	Ongoing.
2011	5301185001	Customer Service Software	720,000	603,152	0	116,848	83.8%	D.Guy	Expected completion is Q1 2018.
2011	5311182002	ATS Mobile Data Terminals	1,125,000	690,513	0	434,487	61.4%	D.Guy	Ongoing- continue to add as fleet changes.
2013	5301384001	Rapid Transit - Quick Wins	11,993,000	8,341,953	343,947	3,307,100	72.4%	J.Vander Heide	All projects complete with exception of A&B-Line enhanced amenities (Ph1 complete, ph2 under construction). Surplus funds proposed for Limeridge Mall Terminal rehab to be coordinated with agreement renewal.
2013	5301384002	Mobility Programs	422,500	267,597	229,605	(74,702)	117.7%	J.Vander Heide	Ongoing program. Funds to be used towards development of supporting transit strategies and projects, e.g. 10 year transit strategy. Completion Q4 2017
2015	5301555500	Mtn&Storage Facility Expn Stdy	150,000	4,568	0	145,432	3.0%	J.Vander Heide	Project initiated. Feasibility studies & property acquisition underway.
2015	5301555501	Transit Priority Measures	130,000	69,198	44,999	15,803	87.8%	J.Vander Heide	Ongoing.
2015	5301558101	HSR New Bus Purchases	16,125,000	13,469,691	27,823	2,627,486	83.7%	M.Selkirk	Debenture proceeds to be booked. To be closed at year end.
2015	5301583501	Transit Hybrd Bus Battery Repl	601,000	61,056	0	539,944	10.2%	M.Selkirk	Ongoing.
2015	5301584501	Trapeze EAM Fleet Mngnt	800,000	469,656	218,758	111,586	86.1%	D.Guy	On hold - dependent on PTIF work.
2015	5301584505	Transit Passenger Count System	500,000	472,536	21,619	5,845	98.8%	D.Guy	Initial 25 buses outfitted; data testing ongoing.
2015	5311584501	PASS SUS&CERT Software Modules	197,000	158,000	50,733	(11,733)	106.0%	D.Guy	CERT complete. SUSS being tested.

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2016	5301641100	330 Wentworth HSR Storage	311,000	209,440	3,950	97,610	68.6%	J.Vander Heide	On hold.
2016	5301641500	Transit Storage Facility	2,000,000	450,156	370,799	1,179,045	41.0%	J.Vander Heide	Ongoing.
2016	5301683503	Nonrevenue Vehicle Replace Program	127,000	24,294	0	102,706	19.1%	M.Selkirk	Ongoing.
2016	5301684503	Security Cameras on Buses	1,700,000	837,972	876,340	(14,312)	100.8%	M.Selkirk	Project to start July 2017. Estimated completion Q4 2017.
2017	5301749700	Garage Door Repl - MTC	1,320,000	13,859	45,732	1,260,409	4.5%	J.Vander Heide	Earliest completion date March 31, 2018 (2019?).
2017	5301749701	Transit Capital Infrastructure	3,300,000	6,834	176,035	3,117,131	5.5%	J.Vander Heide	Earliest completion date March 31, 2018.
2017	5301751500	Replace Bus Hoists	3,025,000	0	1,276,470	1,748,530	42.2%	M.Selkirk	Earliest completion date March 31, 2018 (2019?).
2017	5301751701	HVAC Upgrades-2200 Upper James	2,200,000	0	633,000	1,567,000	28.8%	M.Selkirk	Work progressing. Completion Q4 2017.
2017	5301755700	Transit Priority Measures	3,850,000	0	0	3,850,000	0.0%	J.Vander Heide	Working with Traffic on technical requirements. Completion Q2 2018.
2017	5301783100	2017 HSR Bus Replacement	11,400,000	211	11,399,565	224	100.0%	M.Selkirk	Earliest completion date March 31, 2018 (2019?).
2017	5301783503	2017 Non-Rev Vehicle Replace	85,000	0	0	85,000	0.0%	M.Selkirk	Earliest completion date March 31, 2018 (2019?).
2017	5301783700	HSR Bus Expansion Prgrm-10 Yr	10,380,000	0	10,375,680	4,320	100.0%	M.Selkirk	Earliest completion date March 31, 2018 (2019?).
2017	5301783701	Non Revenue Vehicle Exp-Growth	400,000	0	0	400,000	0.0%	M.Selkirk	Earliest completion date March 31, 2018 (2019?).
2017	5301784700	Radio Equipment Replacement	3,000,000	0	0	3,000,000	0.0%	D.Guy	Finalizing contract. Earliest completion data March 31, 2018.
2017	5301784707	Rapid Ready & 10yr Strategy	50,000	0	0	50,000	0.0%	J.Vander Heide	Studies to be completed Q4 2017.
2017	5301784710	Automated Passenger Counters	4,300,000	0	2,066,796	2,233,204	48.1%	D.Guy	Installation on total fleet to be completed Q2 2018.
2017	5301785602	Shelter Expansion & Rehab	7,043,000	-	-	7,043,000	0.0%	J.Vander Heide	Ongoing.
2017	5301785700	Bus Wash Rack Replacement	880,000	27,820	80,048	772,132	12.3%	M.Selkirk	Earliest completion date March 31, 2018 (2019?).
2017	5301785701	Transit Mtnce&Storage Facility	28,650,000	0	0	28,650,000	0.0%	J.Vander Heide	RFP submissions for design have been submitted. With procurement.
2017	5301785703	Limeridge Mall Terminal Redev	2,500,000	0	0	2,500,000	0.0%	J.Vander Heide	Awaiting agreement with Limeridge management. Ongoing.

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2017	5301785704	Sustainable NetworkConnections	3,025,000	1,156,471	1,457,973	410,556	86.4%	J.Vander Heide	Project underway. Completion Q2 2018.
2017	5301785708	Customer Service Software	1,605,000	0	1,079,250	525,750	67.2%	D.Guy	Ongoing. Earliest completion March 31, 2018.
<b>Total Transportation</b>			<b>146,502,890</b>	<b>48,334,803</b>	<b>31,318,155</b>	<b>66,849,932</b>	<b>54.4%</b>		

**Roads - Engineering Services**

2009	4030957950	Right of Way AM Business - RAMBO	1,038,500	892,859	0	145,641	86.0%	R.Andoga/A.J azvac	Ongoing - work in progress. Project is currently active with ongoing calibration and development
2011	4031118126	Bridge 163 - Centennial Parkway North, 540m n/o Barton St East	14,690,000	10,999,282	751,242	2,939,476	80.0%	M.Oddi	Construction complete. Awaiting billing from CN
2012	4031218212	Bridge 185 - Bay St N-65m s/o Strachan St W	500,000	64,118	0	435,882	12.8%	M.Oddi	Pending final audit upon completion of Centennial Bridge. Negotiations ongoing with CNR regarding Centennial Bridge, Bay and John Street bridges.
2012	4031218222	Bridge 329 - Burlington St E at Wilcox St	350,000	151,492	0	198,508	43.3%	R.Andoga/T. McClung	Ongoing - multi-year project. Design in 2017 and Construction 2020.
2012	4031218225	Bridge 391 - Governor's Rd, 275m w/o Weir Rd	2,049,000	1,566,179	483,557	(736)	100.0%	M.Oddi	Complete - pending final review/audit/payment
2012	4031218228	Bridge 248 - King St W 145 m w/o Bond St	400,000	129,639	48,676	221,685	44.6%	R.Andoga/T. McClung	Ongoing multi-year project. Class EA/ESA study underway, Design in 2017, Construction in 2019
2012	4031218526	Bridge 451 - Hwy 5 E, 120m e/o Mill St S	550,000	206,764	174,456	168,780	69.3%	R.Andoga/T. McClung	Ongoing - multi-year project. Ongoing Functional & Archaeological review, 2017 Design, Construction 2024.
2013	4031314405	Contaminated Soil & Rock Disposal 2013	1,683,000	1,430,402	161,737	90,861	94.6%	R.Andoga/P. McNab	Complete - Close once commitments are paid/cleared
2013	4031319101	Road Reconstruction Program - 2013	10,696,000	9,522,265	627,046	546,689	94.9%	M.Oddi/P. McNab	Multi-year project. 8 of 9 projects have been awarded. Burlington & Industrial - Ottawa to Kenilworth has been delayed and rebudgeted in 2020. Garth reconstruction and Centennial major contributors to existing purchase orders. Per the proposed 2018 Capital Budget, \$200k surplus being returned to gas tax reserve and \$220k is being used to WIP fund the 2018 roads program.
2014	4031418425	Bridge 450 - Highway No 5	350,000	170,074	91,011	88,915	74.6%	R.Andoga/T. McClung	Ongoing multi-year project. Design ongoing and Construction 2018.
2014	4031418426	Bridge 088 - Mill St	1,709,000	626,518	1,104,844	(22,362)	.101.3%	M.Oddi	Construction ongoing

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YEAR APPROVED	PROJECT ID	DESCRIPTION	APPROVED BUDGET (\$)	ACTUAL EXPENDITURES (\$)	PO COMMITMENTS (\$)	AVAILABLE BALANCE (\$) d = a - b - c	% COMPLETE e = (b+c) / a	Project Manager	STATUS EXPLANATION as of September 30, 2017
			a	b	c	d	e		
2014	4031418430	Bridge 344 - Concession 5W	650,000	142,878	449,742	57,380	91.2%	M.Oddi	Construction ongoing
2014	4031418436	Bridge 449 - Hwy 52	2,450,000	1,701,942	789,879	(41,821)	101.7%	M.Oddi	Construction ongoing
2014	4031418437	Bridge 417 - Harrison Road	150,000	39,192	13,991	96,817	35.5%	R.Andoga/T. McClung	Ongoing multi-year project. Design ongoing and Construction accelerated from 2020 to 2019
2014	4031418438	Bridge 397 - Glancaster Road	610,000	90,334	17,198	502,468	17.6%	R.Andoga/T. McClung	Ongoing multi-year project. Construction funding in 2017 but construction likely to be delayed until 2018 .
2014	4031418447	Bridge 447 - Bell Rd	570,000	112,179	380,166	77,655	86.4%	M.Oddi	Construction ongoing
2014	4031419101	Road Reconstruction Program - 2014	12,310,000	11,571,302	476,653	262,045	97.9%	M.Oddi/P. McNab	Multi-year project. The majority of the purchase orders are for James - Barton to Strachan and Parkdale - Barton to Burlington. Surplus approximately \$250k at this time.
2014	4241409105*	W1 Alleyway Improvements	100,000	36,136	0	63,864	36.1%	P.Wobschall/J DiDomenico	This work was coordinated by P&P on behalf of the citizens and Ward 1 Councillor as discussed through Participatory Budgeting process. The activities are in progress and being delivered by Roads & Maintenance (Operations Division). They will be charging back their (internal) costs to this Project ID. Anticipate that the work will be complete by the end of Q4-2017.
2014	4241409705*	Chipman Ave-Urbanization	350,000	257,474	22,415	70,111	80.0%	M.Oddi	Complete - Close once commitments are paid/cleared
2015	4031511015	Road Resurfacing Program - 2015	4,890,000	4,137,073	134,181	618,746	87.3%	M.Oddi/Pat McNab	Complete - Close once commitments are paid/cleared. Per the proposed 2018 Capital Budget, \$500k surplus being returned to gas tax reserve.
2015	4031511225	Geotechnical Investigation Program - 2015	208,000	180,789	27,409	(198)	100.1%	M.Oddi/P. McNab	Complete - Close once commitments are paid/cleared
2015	4031515820	Traffic Counts Program - 2015	150,000	113,002	37,893	(895)	100.6%	G.McGuire	Complete - Close once commitments are paid/cleared
2015	4031518219	Structural Investigations and Reports - 2015	400,000	238,090	163,494	(1,584)	100.4%	R.Andoga/T. McClung	Complete - Close once commitments are paid/cleared
2015	4031518347	Bridge 347 - Carlisle Rd, 355 m w/o Wildberry Way	400,000	48,569	23,796	327,635	18.1%	R.Andoga/T. McClung	CLOSE once p.o. has been paid/closed - REBUDGETED FOR CONSTRUCTION IN 2024. Per 2018 proposed Capital Budget, \$300k surplus being returned to gas tax reserve.
2015	4031518360	Bridge 360 - Blackheath Rd, 360m n/o Haldibrook	150,000	30,802	20,253	98,945	34.0%	R.Andoga/T. McClung	Ongoing multi-year project. Design ongoing and Construction 2019.
2015	4031518403	Bridge 403 - Harrison Rd, 275m s/o Kirk Rd	150,000	41,467	7,301	101,232	32.5%	R.Andoga/T. McClung	CLOSE once p.o. has been paid/closed - REBUDGETED FOR CONSTRUCTION IN 2027.

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2015	4031518405	Bridge 405 - Blackheath Rd, 225m n/o Haldibrook Rd	150,000	34,267	9,128	106,605	28.9%	R.Andoga/T. McClung	Ongoing multi-year project. Design ongoing and Construction 2019.
2015	4031518409	Bridge 409 - Regional Rd 97	150,000	22,401	3,826	123,773	17.5%	R.Andoga/T. McClung	CLOSE once p.o. has been paid/closed - REBUDGETED FOR CONSTRUCTION IN 2024. Per 2018 proposed Capital Budget, \$100k surplus being returned to gas tax reserve.
2015	4031518533	Hwy 8 Culvert (Dundas Hill) - 230 m n/o Springhill Rd	1,000,000	660,207	54,815	284,978	71.5%	M.Oddi	Complete - Close once commitments are paid/cleared. Per the proposed 2018 Capital Budget, \$250k surplus being returned to gas tax reserve.
2015	4031519101*	Road Reconstruction Program - 2015	9,840,000	6,974,908	1,907,052	958,040	90.3%	M.Oddi/P. McNab	Multi-year project. 5 of 6 project awarded. One project is design only in 2017 (Hwy 8 - Bridge over Spencer Creek to Hillcrest). Per the proposed 2018 Capital Budget, \$470k surplus being returned to gas tax reserve.
2015	4031555522	State of the Infrastructure - Asset Management	470,000	400,716	59,028	10,256	97.8%	R.Andoga/A. Jazvac	Complete - Close once commitments are paid/cleared
2015	4041510016	Street Lighting Program - New Lights - 2015	1,200,000	525,032	260,977	413,991	65.5%	G.McGuire	On-going - funding allocated to PW capital construction projects
2015	4041510017	Street Lighting Capital Program - 2015	1,865,000	997,731	212,591	654,678	64.9%	G.McGuire	\$600k being used to WIP fund 2018 roads program.
2015	4241509114*	Cromwell Cres Roads & Sidewalk	300,000	264,937	25,318	9,745	96.8%	M.Oddi	Complete - Close once commitments are paid/cleared
2016	4031610006	Minor Construction - 2016	300,000	243,355	44,036	12,609	95.8%	R.Andoga/P. McNab	Ongoing - work in progress, close after year end 2017
2016	4031611015	Road Resurfacing Program - 2016	4,980,000	4,147,652	308,377	523,971	89.5%	M.Oddi/P. McNab	Multi-year project. 6 of 7 projects awarded. Milborough Line - Carlisle / Kilbride St to Derry Rd being cost shared with Halton. Surplus unknown until completion of all projects.
2016	4031611016	Asset Preservation - Local Roads - 2016	8,500,000	7,639,180	38,643	822,177	90.3%	M.Oddi/P. McNab	Complete - Close once commitments are paid/cleared. Per the proposed 2018 Capital Budget, \$800k surplus being returned to gas tax reserve.
2016	4031611222	New Sidewalk Program - 2016	480,000	387,701	18,920	73,379	84.7%	M.Oddi	Ongoing - work in progress.
2016	4031611225	Geotechnical Investigation Program - 2016	209,000	154,733	48,205	6,062	97.1%	M.Oddi/P. McNab	Complete - Close once commitments are paid/cleared
2016	4031611601	CP Minor Mntce Ward 1	1,705,310	166,385	(6,265)	1,545,190	9.4%	R.Andoga/P. McNab	% spent based on Councillor requests. \$150k of balance earmarked for Haddon - 115 metres north of Sterling to Marion

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2016	4031611602	CP Minor Mntce Ward 2	1,671,310	174,131	23,566	1,473,613	11.8%	R.Andoga/P. McNab	% spent based on Councillor requests
2016	4031611603	CP Minor Mntce Ward 3	1,548,450	573,866	155,816	818,768	47.1%	R.Andoga/P. McNab	% spent based on Councillor requests. \$30k earmarked for speed humps on Fife and \$15k for Victoria Curling Club - Alleyway/Driveway Rehab
2016	4031611604	CP Minor Mntce Ward 4	986,890	97,772	0	889,118	9.9%	R.Andoga/P. McNab	% spent based on Councillor requests
2016	4031611605	CP Minor Mntce Ward 5	1,011,300	704,677	174,529	132,094	86.9%	R.Andoga/P. McNab	% spent based on Councillor requests
2016	4031611606	CP Minor Mntce Ward 6	1,349,160	877,873	125,498	345,789	74.4%	R.Andoga/P. McNab	% spent based on Councillor requests. \$100k earmarked for Pinehurst - Margate to Fennell.
2016	4031611607	CP Minor Mntce Ward 7	1,167,960	345,503	17,996	804,461	31.1%	R.Andoga/P. McNab	% spent based on Councillor requests - \$100k earmarked for Springside - Rymal to Hydro corridor and \$90k for Eleanor - Dulgaren to Eaglewood.
2016	4031611608	CP Minor Mntce Ward 8	1,881,830	435,365	1,302,421	144,044	92.3%	R.Andoga/P. McNab	% spent based on Councillor requests
2016	4031611609	CP Minor Mntce Ward 9	1,351,700	463,039	59,993	828,668	38.7%	R.Andoga/P. McNab	% spent based on Councillor requests. \$340k earmarked for First Rd West - Highland Rd to Isaac Brock and \$70k for Galbraith - Lake to park entrance.
2016	4031611610	CP Minor Mntce Ward 10	1,520,340	243,732	0	1,276,608	16.0%	R.Andoga/P. McNab	% spent based on Councillor requests. \$300k earmarked for Hewitson -DuPont To Barton and \$460k for Barton - Gray to Green.
2016	4031611611	CP Minor Mntce Ward 11	853,960	443,120	146,051	264,789	69.0%	R.Andoga/P. McNab	% spent based on Councillor requests. \$60k earmarked for Springside Dr - hydro corridor to Spalding Drive - road repairs.
2016	4031611612	CP Minor Mntce Ward 12	1,343,660	97,776	0	1,245,884	7.3%	R.Andoga/P. McNab	% spent based on Councillor requests
2016	4031611613	CP Minor Mntce Ward 13	1,455,310	607,300	116,348	731,662	49.7%	R.Andoga/P. McNab	% spent based on Councillor requests. \$70k earmarked for Bond - King to Park & Park - Bond to West Limit - resurfacing and \$40k for Hatt St Maintenance.
2016	4031611614	CP Minor Mntce Ward 14	835,420	272,823	0	562,597	32.7%	R.Andoga/P. McNab	% spent based on Councillor requests
2016	4031611615	CP Minor Mntce Ward 15	899,990	449,858	30,711	419,421	53.4%	R.Andoga/P. McNab	% spent based on Councillor requests. \$40k earmarked for William Street - Closure and \$285k for Waterdown Memorial Park - parking lot.
2016	4031614405	Contaminated Soil & Rock Disposal 2016	637,000	242,241	53,774	340,985	46.5%	R.Andoga/P. McNab	Ongoing - work in progress. % spent is dependant upon contaminated soil/excess rock discovered at time of construction.
2016	4031615820	Traffic Counts Program - 2016	150,000	17,679	75,578	56,743	62.2%	G.McGuire	Ongoing - work in progress
2016	4031617642	Sherman Access Retaining Wall	800,000	902,443	2,421,862	(2,524,305)	415.5%	R.Andoga/T. McClung	Capital improvements under construction, \$3M pre-approved in the 2018 Capital Budget.

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2016	4031618090	Bridge 090 - McMurray	100,000	14,703	13,061	72,236	27.8%	R.Andoga/T. McClung	Ongoing multi-year project. Class ESA study underway, Design in 2018, Construction in 2020
2016	4031618218	OSIM Bridge and Culvert Inspections 2016	220,000	176,645	27,336	16,019	92.7%	R.Andoga/T. McClung	Complete - Close once commitments are paid/cleared
2016	4031618219	Structural Investigations and Reports - 2016	400,000	137,170	252,917	9,913	97.5%	R.Andoga/T. McClung	Ongoing - work in progress
2016	4031618330	Bridge 330-Birch @ Burlington	100,000	51,462	7,535	41,003	59.0%	R.Andoga/T. McClung	CLOSE once p.o. has been paid/closed - REBUDGETED FOR CONSTRUCTION IN 2025. Per 2018 proposed Capital Budget, \$40k surplus being returned to gas tax reserve.
2016	4031618332	Bridge 332 - Birch @ Princess	100,000	35,058	23,655	41,287	58.7%	R.Andoga/T. McClung	CLOSE once p.o. has been paid/closed - REBUDGETED FOR CONSTRUCTION IN 2025. Per 2018 proposed Capital Budget, \$40k surplus being returned to gas tax reserve.
2016	4031618355	Bridge 355 - White Church	1,100,000	297,573	814,776	(12,349)	101.1%	M.Oddi	Ongoing multi-year project. Construction complete by end of November 2017 with surface asphalt in summer of 2018.
2016	4031618385	Bridge 385 - Westover Rd	150,000	17,479	20,893	111,628	25.6%	R.Andoga/T. McClung	Ongoing multi-year project. Design ongoing and Construction 2019.
2016	4031619101	Road Reconstruction Program - 2016	3,510,000	2,197,715	1,338,842	(26,557)	100.8%	M.Oddi/P. McNab	Multi-year project. 3 of 5 projects awarded and 1 cancelled. Mohawk - Upper Ottawa to Upper Kenilworth design only in 2017 and construction proposed in 2018.
2016	4031619102*	Britannia / Oriole / Adair / Glassco	2,750,000	1,598,012	961,344	190,644	93.1%	M.Oddi/P. McNab	Complete - pending final review/audit/payment
2016	4031619669*	Winterberry - LINC to Old Mud	190,000	203,032	0	(13,032)	106.9%	R.Andoga/P. McNab	Complete - pending final audit
2016	4031649555	QA-QC Service Contract - 2016	150,000	87,139	36,946	25,915	82.7%	M.Oddi/P. McNab	Complete - Close once commitments are paid/cleared
2016	4031655522	State of the Infrastructure - Asset Management	600,000	62,248	15,000	522,752	12.9%	R.Andoga/A. Jazvac	Various reporting currently under development including Asset Management Plan for Provincial Compliance. Further budget allocations suspended until these funds have been depleted.
2016	4031655556	Mapping Update - 2016	70,000	6,730	36,300	26,970	61.5%	G.McGuire	Ongoing - work in progress
2016	4041610016	Street Lighting Program - New Lights - 2016	2,000,000	1,081,626	66,248	852,126	57.4%	G.McGuire	On-going - funding allocated to PW capital construction projects
2016	4041610018	Low-Wattage-LED Replace	5,700,000	2,042,705	2,782,270	875,025	84.6%	G.McGuire	Project on-going, ultimate completion targeted for Q4 2019
2016	4241609601*	Mohawk - Up Sherman to Up Gage	680,000	513,811	29,188	137,001	79.9%	M.Oddi	Complete - Close once commitments are paid/cleared
2016	4241609602*	Mohawk - Up Gage to Up Ottawa	880,000	620,417	35,674	223,909	74.6%	M.Oddi	Complete - Close once commitments are paid/cleared

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2017	4031707750	Industrial Zone Air Quality Initiative	640,000	0	0	640,000	0.0%	Rick Andoga	\$640k being used to wip fund the 2018 Roads program and then this project can be closed.
2017	4031710006	Minor Construction - 2017	300,000	68,314	96,319	135,367	54.9%	R.Andoga/P. McNab	Ongoing - work in progress
2017	4031711015	Road Resurfacing Program - 2017	6,510,000	2,958,288	822,939	2,728,773	58.1%	M.Oddi/P. McNab	Multi-year project. 2 of 4 projects completed. Southcote - Calder to Garner is design only with construction proposed in 2020. \$2.3m rural hot mix tender to be done in 2018 after cold-in-place investigations are complete.
2017	4031711016*	Asset Preservation - Local Roads - 2017	11,920,000	4,266,455	7,258,952	394,593	96.7%	M.Oddi/P. McNab	6 of 6 projects ongoing with Redhill North to be completed in 2018. Surplus unknown until completion of all projects.
2017	4031711222	New Sidewalk Program - 2017	490,000	138,420	48,503	303,077	38.1%	R.Andoga/A. Jazvac	Ongoing - work in progress. Construction of Centre Rd sidewalk deferred and to take place in 2018.
2017	4031711225	Geotechnical Investigation Program - 2017	200,000	67,177	142,487	(9,664)	104.8%	M.Oddi/P. McNab	Ongoing - work in progress
2017	4031718218	OSIM Bridge and Culvert Inspections 2017	300,000	97,489	138,910	63,601	78.8%	R.Andoga/T. McClung	Ongoing - work in progress
2017	4031718219	Structural Investigations and Reports - 2017	400,000	56,565	37,081	306,354	23.4%	R.Andoga/T. McClung	Ongoing - work in progress
2017	4031718452	Bridge 452 - Centennial Pkwy, 990m n/o Ridge	100,000	11,586	78,235	10,179	89.8%	R.Andoga/T. McClung	Ongoing multi-year project. Construction 2022.
2017	4031719101	Road Reconstruction Program - 2017	2,371,000	992,788	1,313,534	64,678	97.3%	M.Oddi/P. McNab	Multi-year project. McNeilly Road complete. Sanatorium 2017/2018 construction. Burlington & Industrial - Birch to Gage design only in 2017 with construction proposed in 2020.
2017	4031749555	QA-QC Service Contract - 2017	150,000	17,379	0	132,621	11.6%	M.Oddi	Ongoing - work in progress
2017	4031755019	Lincoln M. Alexander & Red Hill Valley Parkway Lighting Study	130,000	0	0	130,000	0.0%	G.McGuire	Study on-going, anticipated completion Q2 2018
2017	4031755522	State of the Infrastructure - Asset Management	400,000	41,110	0	358,890	10.3%	R.Andoga/A. Jazvac	Various reporting currently under development including Asset Management Plan for Provincial Compliance. Further budget allocations suspended until these funds have been depleted. Per 2018 proposed Capital Budget, \$160k surplus being returned to gas tax reserve.
2017	4031755556	Mapping Update - 2017	70,000	0	0	70,000	0.0%	G.McGuire	Anticipate 100% spent by year end 2018. No future budgets in the roads program until these funds are depleted.

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2017	4041710016	Street Lighting Program - New Lights - 2017	700,000	902	224,777	474,321	32.2%	G.McGuire	On-going - funding allocated to PW capital construction projects
2017	4041710017	Street Lighting Capital Program - 2017	740,000	18,762	172,061	549,177	25.8%	G.McGuire	On-going - funding allocated to PW capital construction projects
2017	4241609216*	Stinson Bike Lanes Repair	200,000	0	0	200,000	0.0%	M.Oddi	Complete - pending final review/audit/payment
2017	4241709201*	Area Rating - Ferguson Ave N - Simcoe to Burlington (W2 A/R)	150,000	0	0	150,000	0.0%	R.Andoga/A. Jazvac	Ongoing - work in progress - 2017 funding is for project design, 2018 utility coordination, upon completion of design, project to go to tender for 2019 construction
2017	4241709202*	Area Rating - Stinson - Wentworth to Wellington (W2 A/R)	224,000	245	220,109	3,646	98.4%	M.Oddi	Complete - pending final review/audit/payment
2017	4241709203*	Area Rating - James - Duke to Bridge (W2 A/R)	150,000	0	0	150,000	0.0%	R.Andoga/A. Jazvac	Ongoing - work in progress - 2017 funding is for project design, project to go to tender for 2018 construction
2017	4241709501*	Area Rating - Kentley Dr / Crawford Dr / Hart PI (W5 A/R)	300,000	97,580	161,351	41,069	86.3%	M.Oddi	Complete - pending final review/audit/payment
2017	4241709502*	Area Rating - Covington - Barton to Cascade (New Sidewalk) (W5 A/R)	120,000	69	117,555	2,376	98.0%	M.Oddi	Complete - pending final review/audit/payment
2017	4241709505*	Road Work Mount Albion	800,000	0	772,214	27,786	96.5%	M.Oddi	Construction ongoing
2017	4241709601*	Area Rating - Upper Ottawa - Reno to Mountain Brow (W6 A/R)	1,850,000	404,354	1,311,544	134,102	92.8%	M.Oddi	Construction ongoing
2017	4241709602*	Area Rating - Fennell - Upper Gage to Upper Ottawa (W6 A/R)	800,000	155,230	504,440	140,330	82.5%	M.Oddi	Complete - pending final review/audit/payment
2017	4241709603*	Area Rating - Fern / Doreen / Tilbury / Filer / Cecilia (W6 A/R)	300,000	62,092	201,776	36,132	88.0%	M.Oddi	Complete - pending final review/audit/payment

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2017	4241709801*	Area Rating - Cranbrook Dr / Gardiner Dr / Courtland Ave (W8 A/R)	920,000	917,563	1,693	744	99.9%	M.Oddi	Complete - pending final review/audit/payment
2017	4241709802*	Area Rating - San Francisco / San Pedro / Goulding (W8 A/R)	1,300,000	97,598	1,181,563	20,839	98.4%	M.Oddi	Construction ongoing
2017	4241709803*	Area Rating - Upper Horning (north of LINC) / Appleford / Millstream (W8 A/R)	400,000	168,641	146,082	85,277	78.7%	M.Oddi	Complete - pending final review/audit/payment
2017	4241709804*	Area Rating - Upper Horning (south of LINC) / Adis Ave (W8 A/R)	1,080,000	509,460	438,247	132,293	87.8%	M.Oddi	Complete - pending final review/audit/payment
2017	4241709805*	Area Rating - Courtland / Regent / Dydzak / Skyview (W8 A/R)	650,000	611,028	1,693	37,279	94.3%	M.Oddi	Complete - pending final review/audit/payment
<b>Total Roads - Engineering Services</b>			<b>161,532,090</b>	<b>94,971,844</b>	<b>35,549,784</b>	<b>31,010,462</b>	<b>80.8%</b>		

**Roads - Operations & Maintenance**

2013	4031321350	Fleet Additions - Roads O&M	300,000	146,280	112,150	41,570	86.1%	B.Paul	Anticipate 100% spent Q4 2017.
2014	4031441460	Salt/Sand Storage Rehab	400,000	305,526	4,210	90,264	77.4%	B.Hughes	Anticipate 100% spent Q4 2017
2015	4031517241	Fencing/Sound Barrier Rehab/Replace within Road Allowance - 2015	200,000	80,454	8,300	111,246	44.4%	B.Hughes	Anticipate 100% spent Q4 2017
2015	4031517522	Shaver Road Yard Drainage Rehabilitation	290,000	250,847	30,110	9,043	96.9%	B.Hughes	Work complete
2015	4031541910	Snow Disposal Facility	2,085,000	127,809	294,662	1,662,529	20.3%	B.Hughes	Works at Upper Ottawa facility to be completed Q4 2017. North end land acquisition with Portfolio Mgmt. Group
2015	4041511351	Roads - Alleyway Rehabilitation - 2015	441,000	1,288	12,130	427,582	3.0%	B.Hughes	\$300K being used to WIP fund 2018 roads program and remaining \$100k being used to WIP fund 2018 alleyway program.

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2016	4031610012	Railway Roadway Crossings Rehab Program - 2016	150,000	47,424	0	102,576	31.6%	B.Hughes	Rail Authority has not scheduled work, non-compliance issue now reported to Transport Canada.
2016	4031611223	Semi Barrier Rehabilitation Program - 2016	200,000	171,662	0	28,338	85.8%	B.Hughes	Works in progress. Anticipate 100% spent by Q2 2018
2016	4031611224	Sidewalk Rehabilitation Program - 2016	577,995	214,739	363,256	0	100.0%	B.Hughes	CLOSE AFTER YEAR END 2017 REPORTING
2016	4031617241	Fencing/Sound Barrier Rehab/Replace within Road Allowance - 2016	50,000	5,515	12,428	32,057	35.9%	B.Hughes	Anticipate 100% spent Q4 2017
2016	4031617677	Preventative Maintenance Program - 2016	2,000,000	1,397,060	602,941	(1)	100.0%	B.Hughes	Complete - Close once commitments are paid/cleared
2016	4031618217	Bridge & Culvert Maintenance - 2016	2,388,000	1,396,373	882,827	108,800	95.4%	B.Hughes	100% Spent/committed Q4 2017
2016	4031641762	Yard Facility Maintenance & Improvement Program - 2016	294,000	146,741	51,449	95,810	67.4%	B.Paul	Anticipate 100% spent/committed Q2 2018
2016	4031651410	Roads Small Equip Purchase - 2016	147,002	99,633	48,431	(1,062)	100.7%	B.Paul	Complete - Close once commitments are paid/cleared
2016	4041610417	Retaining Wall Rehabilitation - 2016	700,000	526,910	65,260	107,830	84.6%	B.Hughes	Anticipate 100% spent Q4 2017
2016	4041617384	Guide Rail Replacement Program - 2016	400,000	260,113	0	139,887	65.0%	B.Hughes	Anticipate 100% spent Q4 2017
2017	4031710005	Major Road Maintenance Program - 2017	1,000,000	121,899	874,689	3,412	99.7%	B.Hughes	Anticipate 100% spent Q2 2018
2017	4031710012	Railway Roadway Crossings Rehab Program - 2017	150,000	4,727	0	145,273	3.2%	B.Hughes	Works subject to Rail Authority Programming
2017	4031710715	Railway Crossings - Review and Upgrades	563,000	0	0	563,000	0.0%	B.Hughes	RFP with procurement; studies complete Q3, 2018.

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2017	4031711223	Semi Barrier Rehabilitation Program - 2017	200,000	200,000	0	0	100.0%	B.Hughes	CLOSE AFTER YEAR END 2017 REPORTING
2017	4031711224	Sidewalk Rehabilitation Program - 2017	700,000	66,018	527,655	106,327	84.8%	B.Hughes	Anticipate 100% spent Q2 2018
2017	4031717241	Fencing/Sound Barrier Rehab/Replace within Road Allowance - 2017	150,000	2,646	8,300	139,054	7.3%	B.Hughes	2017 Works in progress; work in Q2, 2018
2017	4031717677	Preventative Maintenance 2017	2,700,000	1,377,687	935,924	386,389	85.7%	B.Hughes	Anticipate 100% spent Q3 2018
2017	4031718217	Bridge & Culvert Maintenance - 2017	2,000,000	231,298	1,121,977	646,725	67.7%	B.Hughes	Anticipate 100% spent Q2 2018
2017	4031721350	Fleet Additions - Roads O&M	200,000	5,617	0	194,383	2.8%	B.Hughes	Anticipate 100% spent/committed Q2 2018
2017	4031741760	Chedoke Yard Salt Dome	91,000	5,088	4,400	81,512	10.4%	B.Hughes	Works tendered. Anticipate 100% spent Q4 2017.
2017	4031741762	Yard Facility Maintenance & Improvement Program - 2017	150,000	16,467	9,800	123,733	17.5%	B.Hughes	Anticipate 100% spent/committed Q2 2018
2017	4031751410	Roads Small Equip Purchase - 2017	50,000	29,648	20,864	(512)	101.0%	B.Hughes	Complete - Close once commitments are paid/cleared
2017	4041710004	Escarpment Slope Stabilization Program - 2017	694,000	572,198	64,504	57,298	91.7%	B.Hughes	2017 Works in progress.
2017	4041710417	Retaining Wall Rehabilitation - 2017	700,000	155,909	386,740	157,351	77.5%	B.Hughes	100%Spent/committed Q4 2017
2017	4041714001	Claremont Access Stabilization	1,100,000	1,119,362	0	(19,362)	101.8%	B.Hughes	Works complete.
2017	4041717384	Guide Rail Replacement Program - 2017	400,000	4,274	0	395,726	1.1%	B.Hughes	Anticipate 100%spent Q4 2017
2017	4041757722	Road Operations - GPS/AVL Service	420,000	237,800	74,335	107,865	74.3%	B.Hughes	Anticipate 100% spent Q2 2018
2017	4041757723	HANSEN/INFOR Mobile Application	240,000	23,873	0	216,127	9.9%	B.Hughes	Pilot project undertaken. Implementation underway.
2017	4241709504*	2017 Mountable Curbs	200,000	71,400	100,000	28,600	85.7%	B.Hughes	Anticipate 100% spent/committed Q4 2017



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**Total Roads - O&M**      22,330,997      9,424,285      6,617,342      6,289,370      71.8%

**Roads - Traffic Operations**

2013	4241309302*	Ward 3 Speed Humps	75,000	13,539	0	61,461	18.1%	M.White/K. Wyskiel	Working with Ward 3 Councillor on location for speed humps
2014	4031420425	HWDSB - Upper Wentworth & Fieldway	250,000	412,801	0	(162,801)	165.1%	M.White/K. Wyskiel	This project is to be cost recovered from the school board ( funds not recovered yet). Work has been completed and legal is reviewing.
2014	4041416102	Traffic Calming - Various	370,000	307,484	0	62,516	83.1%	M.White/K. Wyskiel	Funds will be spent by year end 2017.
2014	4041417125	Cannon Bi-Directional Cycle Track	867,200	528,832	0	338,368	61.0%	M.White/K. Wyskiel	3 year pilot program on-going. Report on "pilot" in Q4 2017.
2014	4041420017	Traffic Signal LED Upgrades - 2014	1,200,000	866,644	209,025	124,331	89.6%	M.White/K. Wyskiel	\$100k being used to WIP fund 2018 roads program.
2014	4041457411	Video Detection and Intelligent Transportation System	1,200,000	654,154	40,200	505,646	57.9%	M.White/K. Wyskiel	Further rollout of the Traffic Management Centre and the upgrading of the traffic infrastructure program will see the utilization of the funds.
2014	4241409106*	W1 Calming Strip & Speed Bumps etc.	200,000	52,833	0	147,167	26.4%	M.White/K. Wyskiel	Working with Ward 1 Councillor project is underway.
2014	4241409108*	W1 Bike Lanes - Longwood Rd N	50,000	1,285	0	48,715	2.6%	M.White/K. Wyskiel	Project is planned for 2017 implementation
2014	4241409113*	W1 Bike Racks	25,000	18,720	0	6,280	74.9%	M.White/K. Wyskiel	Racks to be installed in approximately 25 locations in Ward 1 by Q3-2017.
2014	4241409115*	Improvements to Emerson	60,000	2,910	0	57,090	4.9%	M.White/K. Wyskiel	Design in 2018
2015	4041514009	New Traffic Signal-Mall Rd (395 Mohawk Rd E)	160,000	0	0	160,000	0.0%	M.White/K. Wyskiel	Design work is complete. Work will be commencing by construction services.
2015	4041514011	New Traffic Signal-Parkside and Hollybush	500,000	4,680	95,000	400,320	19.9%	M.White/K. Wyskiel	Waiting for construction to begin before we do our signals.
2015	4041514012	New Traffic Signal - Fifty & South Service Rd (Walmart)	500,000	57,812	0	442,188	11.6%	M.White/K. Wyskiel	Project will begin 3rd Quarter 2017
2015	4041514015	RR 56 Urbanization - Traffic Signals	780,000	368,325	46,470	365,205	53.2%	M.White/K. Wyskiel	Work is ongoing at these locations.
2015	4041515019	Traffic Controller Replacement - 2015	600,000	104,576	0	495,424	17.4%	M.White/K. Wyskiel	\$400k being used to fund the 2018 program and then this project can be closed.

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2015	4041520525	IPS - Intersection Pedestrian Signal - 2015	700,000	173,268	0	526,732	24.8%	M.White/K. Wyskiel	Due to construction delays Main & Parkside not completed yet
2015	4041520540	Traffic Signal Modernization Coordinated with ESI - 2015	1,150,000	627,496	0	522,504	54.6%	M.White/K. Wyskiel	Work ongoing as construction projects are commenced
2015	4241509209*	Durand Traffic Calming	60,000	0	0	60,000	0.0%	M.White/K. Wyskiel	Waiting to resolve maintenance strategy prior to completion.
2016	4041617124	On Street Bike Facilities - 2016	300,000	261,704	24,281	14,015	95.3%	M.White/K. Wyskiel	Funds to be fully spent by year end 2017
2016	4241609106*	Westdale Streets Master Plan	150,000	0	0	150,000	0.0%	M.White/K. Wyskiel	Analysis is underway to determine areas to cover.
2016	4241609107*	Ainslie Wood St Master Plan	150,000	0	0	150,000	0.0%	M.White/K. Wyskiel	Working with Councillor
2016	4241609211*	No Right Turns on Red Barton	500	0	0	500	0.0%	M.White/K. Wyskiel	Working with Ward 2 Councillor
2016	4241609212*	Ladder Crossing James St	25,000	5,768	0	19,232	23.1%	M.White/K. Wyskiel	Complete. Costing to be processed and then project can closed.
2016	4241609213*	James St Pedestrian Crossover	50,000	0	0	50,000	0.0%	M.White/K. Wyskiel	Installation 2017
2016	4241609214*	Ladder Crossing Cannon	1,000	0	0	1,000	0.0%	M.White/K. Wyskiel	Working with Ward 2 Councillor
2016	4241609217*	Pedestrian Crossover Charlton	5,000	0	0	5,000	0.0%	M.White/K. Wyskiel	Working with Ward 2 Councillor
2016	4241609218*	Main 3 Phase Traffic Signal	200,000	0	0	200,000	0.0%	M.White/K. Wyskiel	Working with Ward 2 Councillor
2016	4241609219*	Pedestrian Crossover Hunter	5,000	0	0	5,000	0.0%	M.White/K. Wyskiel	Hunter @ Park - installation 2017
2016	4241609220*	Pedestrian Crossover Herkimer	5,000	0	0	5,000	0.0%	M.White/K. Wyskiel	Herkimer @ Hess - installation 2017
2016	4241609221*	James Left Hand Turn Sign	5,000	0	0	5,000	0.0%	M.White/K. Wyskiel	Working with Ward 2 Councillor
2016	4241609222*	Pedestrian Crossover Augusta	5,000	0	0	5,000	0.0%	M.White/K. Wyskiel	Augusta @ Walnut - installation 2017 (includes narrowing)
2016	4241609223*	Picton Hughson Intersection	10,000	0	0	10,000	0.0%	M.White/K. Wyskiel	New AWS and ladders but pavement in poor condition to add ladders; installed standard crosswalks instead.
2016	4241609224*	Barton MacNab Intersection	4,000	-	0	4,000	0.0%	M.White/K. Wyskiel	new ladder crosswalks to be installed Q4 2017

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2016	4241609225*	Forest 3 Phase Traffic Signal	250,000	0	0	250,000	0.0%	M.White/K. Wyskiel	Working with Ward 2 Councillor
2016	4241609226*	Stinson Wellgtn Intersection	5,000	0	0	5,000	0.0%	M.White/K. Wyskiel	New PXO type B, and narrowings on both sides of street, installation to be completed by Q4 2017
2016	4241609804*	Ward 8 Dynamic Speed Signs	15,000	0	0	15,000	0.0%	M.White/K. Wyskiel	Work completed. Costing not journaled yet.
2016	4661617725*	Claremont Access Bike Lanes	200,000	2,773	146,940	50,287	74.9%	M.White/K. Wyskiel	Reporting to Council in February 2018
2016	4661620001	ATMS - Advanced Traffic Management System - 2016	1,847,000	1,552,113	269,885	25,002	98.6%	M.White/K. Wyskiel	Funds to be fully spent by year end 2017
2016	4661620008	New Traffic Signal Installation Program - 2016	2,380,000	377,123	82,418	1,920,459	19.3%	M.White/K. Wyskiel	2016 work to be completed Q4 2017
2016	4661620017	Traffic Signal LED Upgrades - 2016	400,000	73,849	0	326,151	18.5%	M.White/K. Wyskiel	2016 program complete
2016	4661620019	Traffic Controller Replacement - 2016	600,000	0	0	600,000	0.0%	M.White/K. Wyskiel	2016 work will be underway upon receipt of new controllers.
2016	4661620053	New Signal - Rymal @ Second	150,000	0	0	150,000	0.0%	M.White/K. Wyskiel	Temporary signal installed. This is to fund permanent signal once road widening is completed.
2016	4661620522	Traffic Engineering - Signal Design - 2016	300,000	261,514	18,086	20,400	93.2%	M.White/K. Wyskiel	Complete - Close once commitments are paid/cleared
2016	4661620525	IPS - Intersection Pedestrian Signal - 2016	550,000	144,414	32,146	373,440	32.1%	M.White/K. Wyskiel	Due to construction delays Parkside & Cole not completed yet
2016	4661620531	APS - Accessible Pedestrian Signals - 2016	150,000	78,256	41,754	29,990	80.0%	M.White/K. Wyskiel	Installations underway funds to be spent by Q4 2017
2016	4661620540	Traffic Signal Modernization Coordinated with ESI - 2016	1,230,000	474,986	40,331	714,683	41.9%	M.White/K. Wyskiel	Work ongoing as construction projects are commenced
2016	4661620550	Hwy 6 Signal - Conc 5 & Hwy 6	1,500,000	0	0	1,500,000	0.0%	M.White/K. Wyskiel	Awaiting Ward 15 Councillor direction to proceed
2016	4661620630	Two Way Road Conversion	790,000	214,492	11,814	563,694	28.6%	M.White/K. Wyskiel	Two way conversions progressing as per approved schedule
2017	4661717124	On Street Bike Facilities - 2017	300,000	36,567	5,179	258,254	13.9%	M.White/K. Wyskiel	2017 Program Underway
2017	4661717726	Bike Lanes - Bay Street	600,000	23,352	126,463	450,185	25.0%	M.White/K. Wyskiel	Project to be completed Oct 31, expenses to be charged in October

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2017	4661720001	ATMS - Advanced Traffic Management System - 2017	2,910,000	269,382	170,446	2,470,172	15.1%	M.White/K. Wyskiel	2017 Camera deployment underway
2017	4661720008	New Traffic Signal Installation Program - 2017	750,000	30,950	448,783	270,267	64.0%	M.White/K. Wyskiel	2017 work to be completed Q4 2017
2017	4661720010	Traffic Signal Modernization & Upgrades Program - 2017	800,000	97,358	218,935	483,707	39.5%	M.White/K. Wyskiel	2017 Program Underway
2017	4661720017	Traffic Signal LED Upgrades - 2017	100,000	0	0	100,000	0.0%	M.White/K. Wyskiel	2017 Program Underway
2017	4661720019	Traffic Controller Replacement - 2017	150,000	0	0	150,000	0.0%	M.White/K. Wyskiel	2017 Program Underway
2017	4661720522	Traffic Engineering - Signal Design - 2017	200,000	0	62,145	137,855	31.1%	M.White/K. Wyskiel	2017 Program Underway
2017	4661720525	IPS - Intersection Pedestrian Signal - 2017	250,000	3,323	123,780	122,897	50.8%	M.White/K. Wyskiel	Installations underway funds to be spent by Q4 2017
2017	4661720531	APS - Accessible Pedestrian Signals - 2017	150,000	55,170	0	94,830	36.8%	M.White/K. Wyskiel	Installations underway funds to be spent by Q4 2017
2017	4661720540	Traffic Signal Modernization Coordinated with ESI - 2017	750,000	0	0	750,000	0.0%	M.White/K. Wyskiel	Work ongoing as construction projects are commenced
2017	4661720720	Annual Plastic Pavement Marking Rehabilitation	100,000	0	0	100,000	0.0%	M.White/K. Wyskiel	Work has begun contractor bills not charged yet.
2017	4661720721	Pedestrian Crossovers	300,000	1,195	0	298,805	0.4%	M.White/K. Wyskiel	2017 Program Underway
2017	4661720722	Overhead Sign Structure	100,000	0	100,000	0	100.0%	M.White/K. Wyskiel	Work has been commenced. no charges expensed to date.
2017	4661720723	Wentworth Trail - Intersection Pedestrian Signal - IPS	300,000	0	143,040	156,960	47.7%	M.White/K. Wyskiel	Work on schedule to be complete Q4 2017
2017	4661720725	New Signal Installation - Upper Sherman @ Acadia Street/Dulgaren	200,000	32,322	26,834	140,844	29.6%	M.White/K. Wyskiel	2017 Program Underway

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2017	4661720726	New Traffic Signal - Dundas @ Evans/Skinner	250,000	0	0	250,000	0.0%	M.White/K. Wyskiel	Work not commenced yet awaiting construction.
2017	4661720727	New Traffic Signal - Dundas @ Avonside	250,000	0	0	250,000	0.0%	M.White/K. Wyskiel	Work not commenced yet awaiting construction.
2017	4661720730	New Traffic Signal - Dundurn @ Chatham	375,000	1,363	90,885	282,752	24.6%	M.White/K. Wyskiel	Work not commenced yet awaiting construction.
2017	4661720924	Truck Route Master Plan	200,000	0	0	200,000	0.0%	M.White/K. Wyskiel	Project is underway
<b>Total Roads - Traffic Operations</b>			<b>29,064,700</b>	<b>8,193,333</b>	<b>2,574,840</b>	<b>18,296,527</b>	<b>37.0%</b>		

**Roads - Capital & Strategic Planning**

2013	4031355310	Ham Transportation MP Update	660,000	596,394	62,476	1,130	99.8%	A.Kirkpatrick	Report going to Council in Q1 2018. Account can be closed once invoices paid.
2014	4031420622	North End Traffic Mgmt Plan	1,300,000	269,621	913,499	116,880	91.0%	A.Kirkpatrick	Detailed design and tendering complete with construction in 2017
2015	4031555215	Highway 403 Ramp Studies	951,440	35,025	38,447	877,968	7.7%	A.Kirkpatrick	Ongoing negotiations regarding Ramp with MTO before achieving final approval to proceed with detailed design and tender.
2015	4041503519	Bike Racks Urban Renewal	79,324	77,882	0	1,442	98.2%	A.Kirkpatrick	Bicycle racks delivered with installation underway. Once completed, the PO can be closed.
2015	4241509108*	Road Work - Aberdeen from Queen	80,000	15,245	0	64,755	19.1%	A.Kirkpatrick	Study initiation following approval of City Wide Transportation Master Plan. Completion could be Q4 2018.
2015	4241509123*	Traffic Ops - Functional Design	50,000	42,182	8,548	(730)	101.5%	A.Kirkpatrick	Report presented to Public Works in 2017. Committee received report with further action pending public engagement.
2016	4031655641	Cordon Count Project	110,000	90,338	6,824	12,838	88.3%	A.Kirkpatrick	Analysis & reporting underway with other municipalities and MTO. Account can be closed once invoices paid.
2016	4031655642	Victoria - 2-way Conversion	360,000	18,742	11,500	329,758	8.4%	A.Kirkpatrick	Track owner confirms Phase 1 conversion (Burlington St. to Ferrie Ave.) should be implemented by April/May 2018. Once Phase 1 conversion in place, Phase 2 preliminary review could be initiated - Ferrie Ave to Barton St.
2016	4031655643	Area Specific TM Plans	634,970	44,710	124,119	466,141	26.6%	A.Kirkpatrick	Ongoing projects for the next 4 years. Account remains active.
2016	4031655926	T.M.P. Performance Measurement	263,095	0	0	263,095	0.0%	A.Kirkpatrick	Ongoing - work in progress with City-wide Transportation Master Plan
2016	4031655940	Transportation Tomorrow Survey - 2016	259,370	65,235	41,084	153,051	41.0%	A.Kirkpatrick	Analysis and reporting underway. Account remains active. Account to be closed once invoices paid.
2016	4041655601	Everyone Rides Initiative Pilot	524,945	362,547	136,699	25,699	95.1%	A.Kirkpatrick	Three-year project underway

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2016	4241609281*	Queen Street South Conversion	150,000	0	0	150,000	0.0%	Al Kirkpatrick	Report presented to PW Committee in June 2017. Further consideration by Committee pending.
2017	4031718126	Centennial Bridge over the QEW - multi-use path	150,000	0	0	150,000	0.0%	A.Kirkpatrick	Negotiations completed. MTO has started construction.
2017	4031720722	North End Traffic Management Plan (NETMP) Study	200,000	0	136,165	63,835	68.1%	A.Kirkpatrick	Commence construction of three locations in 2017 with remainder in 2018
2017	4031755622	Active Transportation Benchmarking - 2017	30,000	24,491	0	5,509	81.6%	A.Kirkpatrick	2017 program will be completed by year end. Account can be closed once invoices paid.
2017	4031755820	Transportation Demand Management & Smart Commute - 2017	437,500	176,849	140,594	120,057	72.6%	A.Kirkpatrick	Funds for Transportation Demand Management works in 2017. Funds for 2018 will be added to this project id.
2017	4031755940	Transportation Tomorrow Survey - 2017	40,000	0	0	40,000	0.0%	A.Kirkpatrick	Account remains active.
2017	4031780180	Mohawk - Wilson to Hwy 403	150,000	0	0	150,000	0.0%	A.Kirkpatrick	Transportation EA to be initiated
<b>Total - Capital &amp; Strategic Planning</b>			<b>6,430,644</b>	<b>1,819,261</b>	<b>1,619,955</b>	<b>2,991,428</b>	<b>53.5%</b>		
<b>Total Public Works - Tax Supported</b>			<b>890,645,882</b>	<b>502,459,953</b>	<b>175,596,430</b>	<b>212,589,499</b>	<b>76.1%</b>		

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YEAR APPROVED	PROJECT ID	DESCRIPTION	APPROVED BUDGET (\$)	ACTUAL EXPENDITURES (\$)	PO COMMITMENTS (\$)	AVAILABLE BALANCE (\$) d = a - b - c	% COMPLETE e = (b+c) / a	Project Manager	STATUS EXPLANATION as of September 30, 2017
			a	b	c	d	e		
<b>CAPITAL DELIVERY SECTION</b>									
<b>Water Rates</b>									
2006	5140667650	Carlise Communal Well Upgrade	4,840,000	4,690,929	23,657	125,414	97.4%	S.Leitch	STATUS: Work Completed (Carlise Tower Refurbishment). NEXT STEPS: Completion Q4 2017.
2009	5140967950	ISF-672-Ferguson Pumping Station Upgrade	22,730,000	22,972,241	34,552	(276,793)	101.2%	S.Leitch	STATUS: Substantially Performed. Work in Progress - Investigation of the vertical turbine pump issues. NEXT STEPS: Completion Q4 2017. Negative balance due to unanticipated tax changes and internal staffing allocation.
2009	5140967951	ISF-714-Hillcrest Reservoir	13,400,000	12,734,081	85,000	580,919	95.7%	S.Leitch	STATUS: Work Completed (Hillcrest Reservoir Phase 2, Royal Botanical Gardens Annual Reporting on Butternut Trees). NEXT STEPS: Account to be closed once final invoices are paid and outstanding purchase orders have been closed Q4 2017.
2010	5141061303	Valve Chamber No 3 First-Isaac	2,790,000	2,355,661	555,609	(121,270)	104.3%	S.Leitch	STATUS: Substantially Performed. NEXT STEPS: Account to be closed once maintenance and warranty period expires Q2 2018. Negative balance due to internal staffing allocation.
2011	5141166110	WTP - Process Upgrades	8,150,000	1,873,765	1,185,101	5,091,134	37.5%	S.Leitch	STATUS: Work in Progress - Design of Woodward WTP Upgrades (Phase 1). NEXT STEPS: Request for Prequalified Contractors Q4 2017.
2012	5141267270	Water Control Valve Upgrades	4,060,000	288,438	408,632	3,362,930	17.2%	S.Leitch	STATUS: Work in Progress - Design (Evaluating Tender Bids from 4 Prequalified Contractors). NEXT STEPS: Award Tender for Construction Q4 2017.
2012	5141267271	Pumping Station HD018 Hwy 53 & HD011 Osler	740,000	635,697	72,898	31,405	95.8%	S.Leitch	STATUS: Substantially Performed (Osler HD011 Immediate Needs). NEXT STEPS: Account to be closed once maintenance and warranty period expires Q3 2018.
2012	5141267272	Hillcrest Reservoir - HDR02	12,200,000	10,496,144	1,420,597	283,259	97.7%	S.Leitch	STATUS: Substantially Performed. NEXT STEPS: Account to be closed once maintenance and warranty period expires Q3 2018.
2012	5141267274	Kenilworth Pumping Station - HD005 Upgrades	3,025,000	460,317	157,118	2,407,565	20.4%	S.Leitch	STATUS: Work in Progress - Design (4 Contractors Pre-Qualified for Construction). NEXT STEPS: Tender for Construction Q4 2017.
2012	5141267275	SC Water Outstations Upgrade	3,890,000	3,688,696	269,643	(68,339)	101.8%	S.Leitch	STATUS: Work Completed (Greenhill Reservoir). Work in Progress - Substantially Performed (Stoney Creek Outstations). NEXT STEPS: Issue Project Charter Q1 2017 (Ben Nevis Dewitt Reservoir Phase 2 - West Cell Upgrades).
2012	5141269250	HVAC Upgrade New Lab & Admin	5,400,000	902,873	156,749	4,340,378	19.6%	S.Leitch	STATUS: Work in Progress - Design. NEXT STEPS: Tender for Construction Q4 2017.

YEAR APPROVED	PROJECT ID	DESCRIPTION	APPROVED BUDGET (\$)	ACTUAL EXPENDITURES (\$)	PO COMMITMENTS (\$)	AVAILABLE BALANCE (\$) d = a - b - c	% COMPLETE e = (b+c) / a	Project Manager	STATUS EXPLANATION as of September 30, 2017
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2013	5141395353	Ferguson HD002 Pumping Strn	2,270,000	169,924	93,140	2,006,936	11.6%	S.Leitch	STATUS: Work in Progress - Condition Assessment (HD0X2 Old Ferguson Water Pumping Station). NEXT STEPS: Request for Proposals for Design - New Ferguson PS (Phase 2 Upgrades) Q4 2017.
2015	5141567520	HDR05 Reservoir Upgrades	4,192,000	181,009	416,126	3,594,865	14.2%	S.Leitch	STATUS: Work in Progress - Design. NEXT STEPS: Request for Prequalified Contractors Q4 2018.
2015	5141567525	HDR08 Reservoir Decommission	520,000	184,491	216,169	119,340	77.1%	S.Leitch	STATUS: Substantially Performed. NEXT STEPS: Account to be closed once maintenance and warranty period expires Q3 2018.
2015	5141567574	HDR01 Reservoir Upgrades	550,000	7,533	0	542,467	1.4%	S.Leitch	NEXT STEPS: Issue Project Charter Q4 2017.
2015	5141567575	High Lift Pumping Station Upgrades Phase 2	880,000	187,276	172,274	520,450	40.9%	S.Leitch	STATUS: Work in Progress - Field Study (HLPS Power Distribution & Protection Setup). NEXT STEPS: Tender for Construction - Power Distribution (Recommissioning) Q2 2018.
2015	5141567576	Low Lift Pumping Station Upgrades Phase 2	470,000	141,516	41,633	286,851	39.0%	S.Leitch	STATUS: Substantially Performed. NEXT STEPS: Account to be closed once maintenance and warranty period expires Q3 2017.
2015	5141567577	Security - Water Pumping Station Facilities	5,600,000	144,219	239,620	5,216,161	6.9%	S.Leitch	STATUS: Work in Progress - Design (Physical Security - Fencing). NEXT STEPS: Request for Prequalified Contractors for Construction (Physical Security - Fencing) Q1 2018.
2016	5141666110	WTP - Corrosion Control	7,660,000	531,264	6,490,378	638,358	91.7%	S.Leitch	STATUS: Work in Progress - Construction. NEXT STEPS: Substantial Performance Q4 2018.
2016	5141666515	WTP - Surge Tower Upgrades	480,000	46,037	14,350	419,613	12.6%	S.Leitch	STATUS: Substantially Performed. NEXT STEPS: Account to be closed once final invoices are paid and outstanding purchase orders have been closed Q4 2017.
2016	5141666608	Lynden Additional Water Supply	3,250,000	6,167	834,541	2,409,292	25.9%	S.Leitch	STATUS: Work in Progress - Design. NEXT STEPS: Request for Prequalified Contractors for Construction Q4 2017.
2016	5141667420	Ben Nevis & Dewitt HD08A WPumping Station	1,710,000	41,436	519,347	1,149,217	32.8%	S.Leitch	STATUS: Work in Progress - Design. NEXT STEPS: Request for Prequalified Contractors for Construction Q4 2017.
2016	5141667421	Glancaster & Hwy 53 HD018 WPumping Station	6,040,000	5,107	0	6,034,893	0.1%	S.Leitch	STATUS: Awaiting completion of the PD18 Ancaster Tower EA and Land Purchase. NEXT STEPS: Issue Project Charter Q1 2019.
2016	5141667422	Osler Road HD011 WPumping Station	2,040,000	70,523	483,552	1,485,925	27.2%	S.Leitch	STATUS: Work in Progress - Design. NEXT STEPS: Request for Prequalified Contractors for Construction Q4 2017.
2016	5141667424	Freeiton Tower HDT03 Upgrades	3,600,000	85,993	370,074	3,143,933	12.7%	S.Leitch	STATUS: Work in Progress - Design. NEXT STEPS: Request for Prequalified Contractors for Construction Q4 2017.
2016	5141695883	York & Valley HD016 WPumping Station (W-26)	3,710,000	21,435	0	3,688,565	0.6%	S.Leitch	STATUS: Work Completed - Conceptual Review. NEXT STEPS: Request for Proposals for Design Q1 2018.



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YEAR APPROVED	PROJECT ID	DESCRIPTION	APPROVED BUDGET (\$)	ACTUAL EXPENDITURES (\$)	PO COMMITMENTS (\$)	AVAILABLE BALANCE (\$) d = a - b - c	% COMPLETE e = (b+c) / a	Project Manager	STATUS EXPLANATION as of September 30, 2017
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2017	5141766150	Granular Activated Carbon Replacement	550,000	0	0	550,000	0.0%	S.Leitch	STATUS: Scope incorporated into Water Treatment Plant Process Upgrades Construction Contract. NEXT STEPS: Account to be closed after WIP Fund 2018 Water Treatment Plant Process Upgrades \$550k through 2018 Budget Cycle.
2017	5141766421	WTP Fluoride Building HVAC	390,000	0	0	390,000	0.0%	S.Leitch	STATUS: Work in Progress - Developing Roster Invitation for Design. NEXT STEPS: Design Q4 2017.
2017	5141767420	Carlisle Well Stn Sys Enhance	440,000	0	0	440,000	0.0%	S.Leitch	STATUS: Work in Progress - Scope Verification. NEXT STEPS: Request for Proposals for Design Q1 2018.
2017	5141767650	New Greensville Communal Well	390,000	17,621	69,675	302,704	22.4%	S.Leitch	STATUS: Awaiting completion of Schedule C EA for the Greensville New Well. NEXT STEPS: Issue Project Charter Q3 2018.
2017	5141795850	Greenhill Pumping Station HD04B & HD05A	720,000	33,184	116,725	570,091	20.8%	S.Leitch	STATUS: Work in Progress - Design (Immediate Needs). NEXT STEPS: Request for Prequalified Contractors for Construction (Immediate Needs) Q4 2017.
<b>Sub-Total Capital Delivery - Water</b>			<b>126,687,000</b>	<b>62,973,577</b>	<b>14,447,160</b>	<b>49,266,263</b>	<b>61.1%</b>		

**Wastewater - Rates**

2007	5160795760	Southcote Pumping Station&Forcemain-HC008	6,312,100	2,911,974	241,448	3,158,678	50.0%	S.Leitch	STATUS: Work Completed (Forcemain). Substantially Performed (Pumping Station). NEXT STEPS: Account to be closed once maintenance and warranty period expires (Pumping Station) Q4 2017.
2007	5160795784	Twenty Pumping Station & Forcemain - HC018	4,770,000	4,589,737	406,079	(225,816)	104.7%	S.Leitch	STATUS: Work Completed (Forcemain). Substantially Performed (Pumping Station). NEXT STEP: Account to be closed once outstanding deficiencies are completed (Pumping Station) Q4 2017. Negative balance due to staffing allocation.
2009	5160966912	Decomision Waterdown WWTP-WW08	6,000,000	611,396	102,908	5,285,696	11.9%	S.Leitch	STATUS: Work in Progress - Design. 8 Contractors Prequalified for Construction. NEXT STEPS: Tender for Construction Q1 2018.
2010	5161066065	Waste Hauler Receiving Station	2,540,000	447,773	174,308	1,917,919	24.5%	S.Leitch	STATUS: Work in Progress - Design. 5 Contractors Prequalified for Construction. NEXT STEPS: Tender for Construction Q4 2017.
2010	5161067751	WW Outstns-Asset Management	710,000	702,276	208,527	(200,803)	128.3%	S.Leitch	STATUS: Substantially Performed (HC019 & HC031 Carbon Filters). NEXT STEPS: Account to be closed once maintenance and warranty period expires Q4 2017, anticipate a project surplus upon completion which will reconcile overrun.
2012	5161261240	WSI-Leeds-Burl E Gate Removal	300,000	263,098	45,733	(8,831)	102.9%	S.Leitch	STATUS: Work Completed - Design. NEXT STEPS: City's Linear (Roads) Infrastructure improvements program to coordinate Construction in 2022.
2012	5161266213	Dundas WWTP Improvements	3,070,000	374,140	9,223	2,686,637	12.5%	S.Leitch	STATUS: Work Completed - Feasibility Study to extend the Dundas wastewater treatment plant outfall & Preliminary Asset Replacement Study for Future Use of the Dundas WWTP. NEXT STEPS: Request for Proposals for Design Q1 2019.

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2012	5161267270	Ancaster WW Outstations	6,310,000	1,303,238	2,766,298	2,240,464	64.5%	S.Leitch	STATUS: Work in Progress - Construction (HC009, HC013) & Design (HC005). NEXT STEPS: Substantial Performance Q1 2018 (HC009, HC013) & Request for Prequalified Contractors for Construction Q1 2018 (HC005).
2012	5161267273	Dundas WW Outstations	2,450,000	789,031	391,085	1,269,884	48.2%	S.Leitch	STATUS: Work in Progress - Construction (DC005, DC006). NEXT STEPS: Substantial Performance Q4 2017 (DC005, DC006). Request for Proposals for Design (DC010) Q1 2018.
2013	5161367360	Cormorant & Osprey (HC014)	4,610,000	2,746,384	1,433,826	429,790	90.7%	S.Leitch	STATUS: Work in Progress - Construction. NEXT STEPS: Substantial Performance Q1 2018.
2013	5161367374	Waterdown Outstation Upgrades	3,420,000	3,129,153	181,403	109,444	96.8%	S.Leitch	STATUS: Substantially Performed (DC013, FC003). NEXT STEPS: Account to be closed once maintenance and warranty period expires Q2 2018.
2015	5161595858	Binbrook Pumping Station Upgrade (WW-20)	2,640,000	440,662	460,075	1,739,263	34.1%	S.Leitch	STATUS: Work in Progress - Design (Interim Capacity Upgrades). NEXT STEPS: Prepurchase of Equipment & Request for Prequalified Contractors Q4 2017.
2016	5161667622	FC001 DC009 HC011 Upgrades	740,000	12,025	146,680	581,295	21.4%	S.Leitch	STATUS: Work in Progress - Design (FC001, DC009). NEXT STEPS: Request for Prequalified Contractors for Construction Q4 2017. Issue Project Charter Q1 2018 (HC011).
2017	5161766421	WWTP Methane Sphere Upgrades	4,400,000	77,007	129,000	4,193,993	4.7%	S.Leitch	STATUS: Work in Progress - Construction. NEXT STEPS: Substantial Performance Q1 2018.
2017	5161767420	Parkdale Av HC001 WW Statn Upg	550,000	0	0	550,000	0.0%	S.Leitch	STATUS: Scope Verification. NEXT STEPS: Issue Project Charter Q4 2017.
2017	5161796786	First Street Pumping Station Upgrade DC014	1,520,000	0	0	1,520,000	0.0%	S.Leitch	STATUS: Work in Progress - Scope Verification. NEXT STEPS: Request for Proposals for Design Q4 2017.
<b>Sub-Total Capital Delivery - Wastewater</b>			<b>50,342,100</b>	<b>18,397,894</b>	<b>6,696,593</b>	<b>25,247,613</b>	<b>49.8%</b>		
<b>TOTAL CAPITAL DELIVERY SECTION</b>			<b>177,029,100</b>	<b>81,371,471</b>	<b>21,143,753</b>	<b>74,513,876</b>	<b>57.9%</b>		

**INFRASTRUCTURE PLANNING & SYSTEMS DESIGN**

**Water - Rates**

2009	5140995956	Water Distribution Model	500,000	101,476	22,925	375,599	24.9%	U.Ehrenberg	STATUS: Work in Progress - WaterCad Model Review and Identification of Data Gaps. NEXT STEPS: Completion Q4 2017. WIP Fund Water Distribution Model 2018 capital account \$350k through 2018 Budget Cycle.
2013	5141395354	PD18 Elevated Reservoir W14	2,550,000	196,200	21,484	2,332,316	8.5%	U.Ehrenberg	STATUS: Work in Progress - Class EA and Conceptual Design, Terrestrial and Avian Assessments. NEXT STEPS: Alternative Location needs to be identified due to Airport restrictions. Land Purchase is in the Critical Path, Completion of EA is Q4 2018.

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2014	5141495551	PD7 Elevated Reservoir W-23	1,440,000	29,246	114,823	1,295,931	10.0%	U.Ehrenberg	STATUS: Work in Progress - EA & Conceptual Design of PD7 Elevated Tower / Reservoir & New Pumping Station. NEXT STEPS: EA Completion Q4 2018.
2015	5141555010	Water Systems Planning	450,000	149,459	265,079	35,462	92.1%	U.Ehrenberg	STATUS: Work in Progress - Servicing alternatives for Ancaster, Pre-Design for the Twinning of Waterdown Trunk Feedermain, Screening of Development Applications, Pressure District Boundary Condition Characterization. NEXT STEPS: Completion Q4 2018.
2015	5141555264	City-Wide Water MP	550,000	47,395	499,252	3,353	99.4%	U.Ehrenberg	STATUS: Work in Progress - Citywide Water Wastewater Storm Master Plan. NEXT STEPS: Completion Q4 2018.
2015	5141567273	HD17A Pumping Station Replace Decommission	1,650,000	4,047	0	1,645,953	0.2%	U.Ehrenberg	NEXT STEPS: Refining Project Charter for Senior Management Approval Q4 2017.
2015	5141595553	HD12A Pumping Station Upgrades (W-04)	720,000	22,222	85,333	612,445	14.9%	U.Ehrenberg	STATUS: Work in Progress - EA and Land Negotiations with Horizon Utilities Corporation. NEXT STEPS: Completion of EA Q1 2018 with Detailed Design to follow.
2017	5141755010	Water System Planning	300,000	47,237	183,377	69,386	76.9%	U.Ehrenberg	STATUS: Support for ongoing water system analysis of the LRT intensification corridor, Screening and development application services, Pressure District Boundary Condition Characterization. NEXT STEPS: Completion Q4 2018.
2017	5141767422	New PD2 Water Pumping Station	500,000	0	0	500,000	0.0%	U.Ehrenberg	STATUS: Work in Progress - Citywide Water Wastewater Stormwater Master Plan will confirm the need for this pumping station. NEXT STEPS: Completion Master Plan Q4 2018. Budget is being reserved for Land Acquisition.
<b>Sub-Total Infrastructure Planning &amp; Systems Design - Water</b>			<b>8,660,000</b>	<b>597,282</b>	<b>1,192,273</b>	<b>6,870,445</b>	<b>20.7%</b>		

**Wastewater - Rates**

2007	5160755640	Non-trunk Flow Monitoring	500,000	104,478	398,089	(2,567)	100.5%	U.Ehrenberg	STATUS: Work Complete - Design of Wet Weather Control (Keep Open for Contract Administration of Phase 2 Construction). NEXT STEPS: Completion Q4 2020. Negative balance due to unanticipated tax changes.
2008	5160867751	WW Outstns - Asset Management	2,655,000	1,222,200	1,460,941	(28,141)	101.1%	U.Ehrenberg	STATUS: Work Complete - Design of Wet Weather Control (Keep Open for Contract Administration of Phase 2 Construction). NEXT STEPS: Completion Q4 2020. Negative balance due to unanticipated tax changes.
2009	5160955953	Annual-Hydraulic Sewer Model	1,500,000	948,302	0	551,698	63.2%	U.Ehrenberg	STATUS: Work Completed. NEXT STEPS: Account to be closed after WIP Funding Wastewater Computer Model Update & Maintenance \$280k through 2018 Budget Cycle.
2014	5161455010	Water System Planning	600,000	328,911	0	271,089	54.8%	U.Ehrenberg	STATUS: Work Completed. NEXT STEPS: Account to be closed after WIP Funding Wastewater Systems Planning \$220k through 2018 Budget Cycle.
2014	5161455420	SERG - Flooding & Drainage MP	555,000	114,052	343,847	97,101	82.5%	U.Ehrenberg	STATUS: Work in Progress - Flooding and Drainage Master Plan. NEXT STEP: Completion Q3 2018.

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2014	5161455640	Non-Trunk Flow Monitoring	400,000	348,775	0	51,225	87.2%	U.Ehrenberg	STATUS: Work Completed. NEXT STEPS: Account to be closed after WIP Funding Flow Monitoring Program \$50k through 2018 Budget Cycle.
2015	5161555264	City-Wide Wastewater MP	550,000	129,667	417,591	2,742	99.5%	U.Ehrenberg	STATUS: Work in Progress - Citywide Water Wastewater Storm Master Plan. NEXT STEPS: Completion Q4 2018.
2015	5161555640	Non-Trunk Flow Monitoring	440,000	175,134	87,749	177,117	59.7%	U.Ehrenberg	STATUS: Citywide Sanitary Service Flow Monitoring, Rain Gauges Flow Monitoring Services. NEXT STEPS: Completion Q4 2018.
2015	5161555955	Inflow & Infiltration	474,000	222,324	137,614	114,062	75.9%	U.Ehrenberg	STATUS: Work in Progress - HC058 Capacity Analysis and Wet Weather Relief Class EA, West Mountain Flow Monitoring & West 18th, Riverdale East Flooding. NEXT STEPS: Program Development (3P - Protective Plumbing Program) Q4 2017.
2015	5161557545	Wastewater Computer Model	550,000	44,343	223,923	281,734	48.8%	U.Ehrenberg	STATUS: Refinement of the sanitary and combined sewer model files and calibration. NEXT STEPS: Issue Roster for Design Q4 2017 (Storm Sewer Network Hydraulic Model Calibration / Validation - Ancaster Area).
2015	5161567564	HC005 - Schedule C EA	990,000	122,678	154,773	712,549	28.0%	U.Ehrenberg	STATUS: Work in Progress - Emergency Overflow Schedule C Municipal Class EA. NEXT STEPS: EA Completion Q4 2018. Detailed Design to follow.
2016	5161655010	Wastewater Systems Planning	300,000	153,154	87,680	59,166	80.3%	U.Ehrenberg	STATUS: Work in Progress - Scope Confirmation of First Street SPS (DC014), Main/King CSO tank performance review. NEXT STEPS: Completion Q4 2017.
2016	5161655350	Riverdale Flood Relief EA	220,000	4,247	0	215,753	1.9%	U.Ehrenberg	STATUS: Work Completed - Flow Monitoring and Model calibration. NEXT STEPS: Detailed Design Q1 2018.
2016	5161655351	Lawfield & Berrisfield Area	75,000	113,735	0	(38,735)	151.6%	U.Ehrenberg	STATUS: Work Completed - Smoke Testing, Manhole Inspection, Conceptual Design of Neighbourhood I/I Reduction. NEXT STEPS: Consultation with HW Sr Management to decide which solution to pursue. Community Outreach and Education to follow.
2016	5161661434	UPumping Stationize Wilson Street Forcemain	50,000	4,875	0	45,125	9.8%	U.Ehrenberg	STATUS: Refining Project Charter for Senior Management Approval. Q1 2018 Issuance.
2016	5161667421	New Haulage Receiving Station	1,140,000	2,082	149,352	988,566	13.3%	U.Ehrenberg	STATUS: Work in Progress - Class EA and Conceptual Design. NEXT STEPS: EA Completion Q4 2018. Detailed Design to follow.
2016	5161695747	Battlefield Trunk Sewer WW-33	1,650,000	124,279	0	1,525,721	7.5%	S.Jacob	STATUS: Scope and timing to be confirmed in Citywide Master Plan. NEXT STEPS: Detailed Design by Engineering Services to follow.
2016	5161696452	AEGD - Dickenson Rd FM & Sewer	2,750,000	205,950	53,960	2,490,090	9.5%	U.Ehrenberg	STATUS: Work in Progress - Economic Analysis and Feasibility study to support the Conceptual Design Implementation. NEXT STEPS: Study Completion Q4 2017. Detailed Design by Engineering Services to follow.

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2017	5161755010	Wastewater System Planning	300,000	0	280,926	19,074	93.6%	U.Ehrenberg	STATUS: Work in Progress - Pollution Control Plan, Riverdale East Flooding Investigation, Wastewater system analysis of the LRT intensification corridor, CSO Reporting. NEXT STEPS: Completion Q4 2018.
2017	5161755640	Non-Trunk Flow Monitoring	100,000	0	0	100,000	0.0%	U.Ehrenberg	0
2017	5161755955	Inflow & Infiltration	300,000	0	0	300,000	0.0%	U.Ehrenberg	NEXT STEPS: Construction of I & I Reduction (West 18th Neighbourhood) Q4 2018.
2017	5161757420	SCADA Rain Gauges	50,000	0	0	50,000	0.0%	U.Ehrenberg	NEXT STEPS: Issue Project Charter Q4 2017.
<b>Sub-Total Infrastructure Planning &amp; Systems Design - Wastewater</b>			<b>16,149,000</b>	<b>4,369,186</b>	<b>3,796,445</b>	<b>7,983,369</b>	<b>50.6%</b>		
<b>Storm water - Rates</b>									
2010	5181055060	Greenhill Storm Drainage - EA	120,000	96,644	8,336	15,020	87.5%	U.Ehrenberg	STATUS: Work Completed - Greenhill Avenue Storm Drainage EA. NEXT STEPS: Account to be closed once final invoices are paid and outstanding purchase orders have been closed Q4 2017.
2011	5181155101	Stoney&Battlefield Crk Control	540,000	362,284	12,391	165,325	69.4%	U.Ehrenberg	STATUS: Work in Progress - Stoney Creek and Battlefield Creek Flood & Erosion Control Class Environmental Assessment. NEXT STEPS: EA Completion Q1 2018.
2012	5181260214	Parkside and Kipling Flood	1,330,000	315,185	9,168	1,005,647	24.4%	U.Ehrenberg	STATUS: Work in Progress - Modeling and Flood Protection (Churchill Park Neighbourhood area). Work Completed - Analysis of Low Impact Development Solution. NEXT STEPS: Modeling and Flood Protection Completion Q1 2018.
2012	5181260216	Golf Course SWMP Rosedale	2,570,000	402,748	136,686	2,030,566	21.0%	U.Ehrenberg	STATUS: Work in Progress - Enhanced Functional Design and Topographic Survey. Detailed design of the diversion channel, berm and outlet. NEXT STEPS: Completion of Enhanced Functional Design Q1 2018.
2013	5181355350	SERG Studies & Assessments	740,000	260,411	168,009	311,580	57.9%	U.Ehrenberg	STATUS: Work in Progress - Construction of Low Impact Development Bumpout (Bay and Simcoe), Beach Strip Flooding Study. Operational Support - Flood Study and Conceptual Design for Winona, Lower East End Drainage Analysis. NEXT STEPS: Completion Q2 2018.
2014	5181455420	SERG - Flooding & Drainage MP	645,000	4,345	453,434	187,221	71.0%	U.Ehrenberg	STATUS: Work in Progress - Flooding and Drainage Master Plan. NEXT STEP: Completion Q3 2018.
2015	5181555422	GRIDS II - Stormwater MP	550,000	43,589	499,252	7,159	98.7%	U.Ehrenberg	STATUS: Work in Progress - Citywide Water Wastewater Storm Master Plan. NEXT STEPS: Completion Q4 2018.
2015	5181562590	SWMP Retrofits	440,000	0	0	440,000	0.0%	U.Ehrenberg	NEXT STEPS : Issue Project Charter for the Analysis & Conceptual Design - Stormwater Management Pond Retrofits (Ponds # 67, 9, 54, 52, 35, 14) Q1 2018.

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2016	5181655075	SERG - Watershed Proj Coord	500,000	77,338	64,500	358,162	28.4%	U.Ehrenberg	STATUS: Lower Spencer Creek Subwatershed Study, Future Hamilton Climate Change Pilot Study, Delivery of environmental data collection in the field. NEXT STEPS: Completion Q4 2018.
2016	5181655421	SERG Stormwater System Planing	280,000	82,934	35,621	161,445	42.3%	U.Ehrenberg	STATUS: Work in Progress - Analysis & Conceptual Design of Rymal Road stormwater drainage. NEXT STEPS: Completion Q4 2017.
2017	5181755420	Stormwater Drainage Review	280,000	0	0	280,000	0.0%	U.Ehrenberg	STATUS: Working on Terms of Reference for Detailed Drainage Assessment Study (Phase 2) - Development of Existing Residential (ER) Neighbourhoods in Rural Ancaster. NEXT STEPS: Award in Q4 2017.
2017	5181755421	SERG - SW System Planning	280,000	0	39,002	240,998	13.9%	U.Ehrenberg	STATUS: Wilson Street Stormwater Drainage Plan. NEXT STEPS: Asset Protection Strategy - Mill Street Siphon Q1 2018.

**Sub-Total Infrastructure Planning & Systems Design - Storm water**

	<b>8,275,000</b>	<b>1,645,478</b>	<b>1,426,399</b>	<b>5,203,123</b>	<b>37.1%</b>
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**TOTAL INFRASTRUCTURE PLANNING & SYSTEMS DESIGN SECTION**

	<b>33,084,000</b>	<b>6,611,946</b>	<b>6,415,117</b>	<b>20,056,937</b>	<b>39.4%</b>
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**SUSTAINABLE INITIATIVES SECTION**

**Water - Rates**

2005	5140566508	Lynden Water Supply - Land&EA	1,790,000	1,806,541	5,210	(21,751)	101.2%	B.Posedowski	STATUS: Final Well has been flow tested with positive quality and quantity results. Hydrogeology report and PIC complete. Work in Progress - Treatment Pilot study. NEXT STEPS: Completion Q4 2017.
2011	5141167150	Greensville New Well - EA	720,000	911,378	46,817	(238,195)	133.1%	B.Posedowski	STATUS: Pumping Test and Hydrogeologic investigation, Greensville Subwatershed Study Report complete. Work in Progress - New Greensville Municipal Well Schedule C EA. NEXT STEPS: Completion of EA Q3 2018.
2015	5141555555	City Wide Groundwater Model	710,000	197,077	78,410	434,513	38.8%	B.Posedowski	STATUS: Work in Progress - City Wide Groundwater Model (Delineation of Greensville & Lynden Wellhead Protection Areas). NEXT STEPS: City Wide Groundwater Model Expansion, Database and Stratigraphic Update, Web Interface Development Q3 2018.
2016	5141655420	Freelton Water Meter Accuracy	110,000	93,078	55,113	(38,191)	134.7%	B.Posedowski	STATUS: Field work and communications to residents concerning home meter replacement complete. Work in Progress - Home Meter Replacements. NEXT STEPS: Completion Q4 2017.
2016	5141667423	Freelton Well FDF01 Capacity	330,000	0	134,365	195,635	40.7%	B.Posedowski	STATUS: Work in Progress - Hydrogeological study for the identification of increased capacity at FDF01 in the Freelton water supply. NEXT STEPS: Completion Q4 2017.

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2017	5141767752	WW Outstation Inspection - AM	550,000	0	247,264	302,736	45.0%	B.Posedowski	STATUS: Work in Progress - Design of Facility Asset Management Program, Condition Assessments (HDR00, HD002 STK, HD12A, Chlorine Building), Access Options for HDR2A Reservoir, Energy Audit of HW facilities (Phase II). NEXT STEPS: Completion Q3 2019.
<b>Sub-Total Sustainable Initiatives - Water</b>			<b>4,210,000</b>	<b>3,008,074</b>	<b>567,179</b>	<b>634,747</b>	<b>84.9%</b>		
<b>Wastewater - Rates</b>									
2013	5161367752	WW Outstation Inspection - AM	645,000	56,852	587,469	679	99.9%	B.Posedowski	STATUS: Work in Progress - Design for Facility Asset Management Program. Condition Assessment (HC017 Eastport SPS). NEXT STEPS: Completion Q3 2019.
2014	5161467756	Greenhill & Cochrane HCS01	1,060,000	176,205	0	883,795	16.6%	S.Leitch	STATUS: Work Completed - Life Cycle Analysis. NEXT STEPS: Issue Project Charter Q1 2018.
2017	5161767752	WW Outstn Insp -Asset Mgm Prog	220,000	0	0	220,000	0.0%	B.Posedowski	STATUS: Energy Audit of HW facilities (Phase II). NEXT STEPS: Water and Wastewater Financial Plan Q3 2017.
<b>Sub-Total Sustainable Initiatives - Wastewater</b>			<b>1,925,000</b>	<b>233,057</b>	<b>587,469</b>	<b>1,104,474</b>	<b>42.6%</b>		
<b>TOTAL SUSTAINABLE INITIATIVES SECTION</b>			<b>6,135,000</b>	<b>3,241,131</b>	<b>1,154,648</b>	<b>1,739,221</b>	<b>71.7%</b>		
<b>WOODWARD UPGRADES SECTION</b>									
<b>Wastewater - Rates</b>									
2008	5160866801*	Woodward WWTP - Clean Harbour	225,012,923	33,387,505	191,625,418	-	100.0%	D.Chauvin	STATUS: GIF Funded, Cash Flow Budget approved by Finance. Work in Progress - Construction (Raw Wastewater Pumping Station, Electrical and Chlorination System). Pre-Purchased Equipment (Tertiary). NEXT STEPS: Tender for Construction (Tertiary Q2 2018).
2009	5160966910	WWTP - Biosolids MP Implement	5,020,000	3,219,371	5,114,807	(3,314,178)	166.0%	D.Chauvin	STATUS: PPP Canada Funded, Cash Flow Budget approved by Finance. Work in Progress - Design-Bid-Finance-Operate-Maintain Contract awarded to Harbour City Solutions for the Biosolids Management Project. NEXT STEPS: Substantial Performance Q2 2020.
2013	5161366360	Flares at Biogas Facility	3,280,000	3,103,729	51,273	124,998	96.2%	D.Chauvin	STATUS: Work Completed. NEXT STEPS: Account to be closed once final invoices are paid and outstanding purchase orders have been closed.
2015	5161555545	Capital Works Information Mgmt	280,000	0	0	280,000	0.0%	D.Chauvin	STATUS: Work in Progress - Project Management Office / Business Intelligence Collaborative Project (Phase 1 - Automate Existing PMO Reporting System). NEXT STEPS: Phase 2 Q1 2018.
<b>Sub-Total Woodward Upgrades - Wastewater</b>			<b>233,592,923</b>	<b>39,710,605</b>	<b>196,791,498</b>	<b>(2,909,180)</b>	<b>101.2%</b>		
<b>TOTAL WOODWARD UPGRADES SECTION</b>			<b>233,592,923</b>	<b>39,710,605</b>	<b>196,791,498</b>	<b>(2,909,180)</b>	<b>101.2%</b>		

\*Note: Due to significant funds and multi-year cash flows, funded budget = expenditures and commitments

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			a	b	c	d	e		

**PLANT MAINTENANCE AND TECHNICAL SERVICES SECTION**

**Water - Rates**

2014	5141466713	Annual Water Maintenance	1,305,000	902,976	0	402,024	69.2%	G.Botha	STATUS: Work Completed. NEXT STEPS: Account to be closed after WIP Funding of 2018 Annual Water Capital Maintenance by \$400k through 2018 Budget Cycle.
2015	5141566713	Annual Water Maintenance	388,000	208,886	0	179,114	53.8%	G.Botha	STATUS: Work Completed. NEXT STEPS: Account to be closed after WIP Funding of 2018 Annual Water Capital Maintenance by \$180k through 2018 Budget Cycle.
2015	5141566711	Annual Water Treatment Studies	250,000	48,102	21,578	180,320	27.9%	G.Botha	STATUS: Work in Progress - PO Contractor H&S Program Review / Audit & Coagulation Optimization at Woodward WWTP. NEXT STEPS: Arc Flash Study in Outstations, Chlorine to Ammonia ratio and Chlorine residual on valve gasket seals (Q4 2017).
2016	5141666713	Annual Water Maintenance	600,000	283,106	276,238	40,656	93.2%	G.Botha	STATUS: Work in Progress - Construction (Woodward WWTP Staff Building Renovations, Installation of new valve at the Lee Smith Reservoir. NEXT STEPS: Completion Q4 2017.
2017	5141766711	Annual Water Treatment Studies	250,000	29,070	60,228	160,702	35.7%	G.Botha	STATUS: Work in Progress - Condition Assessment (Chlorine Chemical Building). NEXT STEPS: Completion Q1 2018.
2017	5141766713	Annual Water Maintenance	2,500,000	0	352,641	2,147,359	14.1%	G.Botha	STATUS: Work in Progress. NEXT STEPS: Pre-Purchase of Equipment & Tender for Construction - Low Lift Pumping Station Traveling Screen Replacement (Q2 2018).
<b><u>Sub-Total Plant Maintenance &amp; Technical Services - Water</u></b>			<b>5,293,000</b>	<b>1,472,140</b>	<b>710,685</b>	<b>3,110,175</b>	<b>41.2%</b>		

**Wastewater - Rates**

2014	5161466713	Wastewater Maintenance Capital	2,000,000	1,000,000	0	1,000,000	50.0%	G.Botha	STATUS: Work Completed. NEXT STEPS: Account to be closed after WIP Funding of HSDIG Digester #4 Cleanout and Mixer Replacement by \$1M through 2018 Budget Cycle.
2015	5161566713	Wastewater Maintenance Capital	1,900,000	1,050,000	0	850,000	55.3%	G.Botha	STATUS: Work Completed. NEXT STEPS: Account to be closed after WIP Funding of HSDIG Digester #4 Cleanout and Mixer Replacement by \$850k through 2018 Budget Cycle.
2016	5161666713	Wastewater Maintenance Capital	2,000,000	800,000	0	1,200,000	40.0%	G.Botha	STATUS: Work Completed. NEXT STEPS: Account to be closed after WIP Funding of HSDIG Digester #4 Cleanout and Mixer Replacement by \$1.2M through 2018 Budget Cycle.
2017	5161766713	Wastewater Maintenance Capital	3,500,000	736,302	1,660,680	1,103,018	68.5%	G.Botha	STATUS: Work in Progress. NEXT STEPS: WIP Funding of HSDIG Digester #4 Cleanout and Mixer Replacement by \$500k through 2018 Budget Cycle.



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2017	5161766745	Woodward WWTP-Oper Readiness	3,800,000	8,725	105,154	3,686,121	3.0%	G.Botha	STATUS: Design - Replacement of Membrane Tube Diffusers at the Woodward WWTP. NEXT STEPS: Tender for Construction - HSAER North Aeration Diffuser Installation & Step Feed Weir Refurbishment Q2 2018, Design - North Secondary Clarifiers Q1 2018.
<b>Sub-Total Plant Maintenance &amp; Technical Services - WasteWater</b>			<b>13,200,000</b>	<b>3,595,027</b>	<b>1,765,834</b>	<b>7,839,139</b>	<b>40.6%</b>		
<b>TOTAL PLANT MAINTENANCE &amp; TECHNICAL SERVICES SECTION</b>			<b>18,493,000</b>	<b>5,067,167</b>	<b>2,476,519</b>	<b>10,949,314</b>	<b>40.8%</b>		
<b>WATER &amp; WASTEWATER PLANNING AND CAPITAL SECTION</b>									
<b>Corporate Project Program - Tax</b>									
2009	2110953900	Randle Reef Rehab Project	6,500,000	6,222,735	1,900,000	(1,622,735)	125.0%	M.Bainbridge	STATUS: Cash Flow Budget approved by Finance. Stage 1 Construction ongoing, Stage 2 Tender awarded June 2017. NEXT STEPS: Estimated Substantial Performance - Stage 1 Q4 2017, Stage 2 Q1 2020. Future Stage 3 work planned after Stage 2 completion.
<b>Sub-Total Water &amp; Wastewater Planning &amp; Capital - Corporate Project Program</b>			<b>6,500,000</b>	<b>6,222,735</b>	<b>1,900,000</b>	<b>(1,622,735)</b>	<b>125.0%</b>		
<b>Wastewater - Rates</b>									
2014	5161468422	Randle Reef Sediment Remediate	4,000,000	4,000,000	2,000,000	(2,000,000)	150.0%	M.Bainbridge	STATUS: Cash Flow Budget approved by Finance. Stage 1 Construction ongoing, Stage 2 Tender awarded June 2017. NEXT STEPS: Estimated Substantial Performance - Stage 1 Q4 2017, Stage 2 Q1 2020. Future Stage 3 work planned after Stage 2 completion.
<b>Sub-Total Water &amp; Wastewater Planning &amp; Capital - Wastewater</b>			<b>4,000,000</b>	<b>4,000,000</b>	<b>2,000,000</b>	<b>(2,000,000)</b>	<b>150.0%</b>		
<b>TOTAL WATER &amp; WASTEWATER PLANNING AND CAPITAL SECTION</b>			<b>10,500,000</b>	<b>10,222,735</b>	<b>3,900,000</b>	<b>(3,622,735)</b>	<b>134.5%</b>		
<b>HAMILTON WATER &amp; WASTEWATER- DIRECTOR</b>									
<b>Water - Rates</b>									
2015	5141557543	Workforce & Time Mgmt-Kronos	430,000	351,066	21,607	57,327	86.7%	A.Grice	STATUS: Work in Progress - Acquisition of Manager's licenses and a terminal. NEXT STEPS: Completion Q4 2017.
2016	5141641226	Centralized W-WW OPumping Station Centre	250,000	0	0	250,000	0.0%	A.Grice	NEXT STEPS: Evaluate yard options which includes an analysis of site requirements and potential locations.
<b>Sub-Total - Water</b>			<b>430,000</b>	<b>351,066</b>	<b>21,607</b>	<b>57,327</b>	<b>86.7%</b>		

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			a	b	c	d	e		

**Wastewater - Rates**

2016	5161641226	Centralized W-WW OPumping Station Centre	250,000	0	0	250,000	0.0%	A.Grice	NEXT STEPS: Evaluate yard options which includes an analysis of site requirements and potential locations.
<b>Sub-Total Roads - Wastewater</b>			<b>250,000</b>	<b>0</b>	<b>0</b>	<b>250,000</b>	<b>0.0%</b>		
<b>TOTAL HAMILTON WATER &amp; WASTEWATER DIRECTOR SECTION</b>			<b>680,000</b>	<b>351,066</b>	<b>21,607</b>	<b>307,327</b>	<b>54.8%</b>		

**WATER & WASTEWATER ENGINEERING SERVICES SECTION**

**Water - Engineering Services**

2013	5141371301	WM Replace Program - Coordinated with Roads - 2013	11,370,000	10,754,882	182,615	432,503	96.2%	M.Oddi/P. McNab	Construction complete. Awaiting billing from CN. \$430k surplus at this time.
2013	5141396351	Garner Watermain Trunk W09	530,000	171,795	0	358,205	32.4%	E.Waite	Construction delayed and phased in coordination with Development needs 2018-2020
2014	5141455425	Concrete Pipe Condition Assessment	1,730,000	1,189,119	250,440	290,441	83.2%	E.Waite	Ongoing - work in progress.
2014	5141461300	Wm Replacement Program - 2014	1,450,000	450,959	0	999,041	31.1%	M.Oddi/P. McNab	\$200k being used to WIP fund Patrick - Walnut to west end which has been rebudgeted in 2018/2019. The balance of funds will be used to with fund Brampton - Parkdale to Strathearne which has been rebudgeted in 2019.
2014	5141471301	WM Replace Program - Coordinated with Roads - 2014	12,690,000	12,698,281	0	(8,281)	100.1%	M.Oddi/P. McNab	CLOSE NEXT BER
2015	5141555501	Ferguson PumPumping Stationation to Scenic Reservoir Trunk Main Inspection	1,150,000	1,024,707	94,470	30,823	97.3%	E.Waite	Complete - Close once commitments are paid/cleared
2015	5141564533	Up Wentworth - Hydro to Twenty	200,000	12,638	0	187,362	6.3%	S.Jacob	Not working on this project. Was requested by IPSD to hold off until WWMaster Plan update is complete
2015	5141571301	WM Replace Program - Coordinated with Roads - 2015	12,717,000	12,284,891	143,319	288,790	97.7%	M.Oddi/P. McNab	Multi-year project. 11 of 12 projects have been awarded, Rymal W - Garth to West 5th construction 2018. Additional funds have been added in the 2018 Capital Budget.
2015	5141596152	PD11 (Governor's Rd) Extend	540,000	34,258	0	505,742	6.3%	S.Jacob	Design 2017, Construct 2018
2015	5141596153	PD22 (Governor's Rd) Extend	900,000	58,090	0	841,910	6.5%	S.Jacob	Design 2017, Construct 2018
2015	5141596550	Stone Church Feedermain (W-24)	25,300,000	1,901,769	0	23,398,231	7.5%	S.Jacob	Starting Functional design in 2017, Consultant proposal received.

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2015	5141596558	Greenhill Feedermain - King to Greenhill Tank	5,700,000	5,168,552	149,638	381,810	93.3%	M.Oddi	Complete - Close once commitments are paid/cleared
2016	5141655556	Mapping Update - 2016	70,000	57,548	5,135	7,317	89.5%	G.McGuire	Complete - Close once commitments are paid/cleared
2016	5141657626	Critical WM Inspection Program - 2016	299,000	164,559	75,932	58,509	80.4%	E.Waite	Anticipate 100% spent by year end 2017
2016	5141660577	Metallic Watermain Condition Assessment Program - 2016	700,000	335,388	361,008	3,604	99.5%	E.Waite	Ongoing - work in progress
2016	5141660999	Closed Projects - Water	218,000	29,957	187,362	681	99.7%	E.Waite/P. McNab	This project is primarily used to hold the contingency lines of purchase orders for several completed works until the maintenance period has expired. This allows for the closure all of the original project ID. % spent is dependent on maintenance required.
2016	5141661300	WM Replacement Program - 2016	890,000	397,628	281,834	210,538	76.3%	M.Oddi/P. McNab	Mill St ongoing construction with completion in summer of 2018. \$190K WIP funded to 2018 Waterfront project for Sheaffe/Cannon/Caroline/Railway/Mill/Harriet (Central Park) - 4411806202
2016	5141662073	Field Data Systems Program - 2016	169,380	42,404	22,050	104,926	38.1%	I.Szczepanik	Ongoing - work in progress. Not an annual project. No funds requested for 2018.
2016	5141664632	Twenty (Gret) to Upper James	1,610,000	158,194	0	1,451,806	9.8%	S.Jacob	Not working on this project. Was requested by IPSD to hold off until WWM Master Plan update is complete
2016	5141670000	Coordinated Road and Subsurface Works - 2016	3,591,000	2,044,609	1,072,609	473,782	86.8%	M.Oddi/P. McNab	6 of 6 project awarded. Construction ongoing. Surplus approximately \$400k at this time.
2016	5141671301	WM Replace Program - Coordinated with Roads - 2016	4,935,000	3,676,557	701,805	556,638	88.7%	M.Oddi/P. McNab	\$507k being used to WIP fund the 2018 program. 5 of 5 projects awarded. Ongoing construction.
2017	5141711101	Road Restoration Program - 2017	5,400,000	2,487,894	1,622,980	1,289,126	76.1%	G.McGuire	Ongoing - work in progress
2017	5141749555	QA-QC Service Contract - 2017	110,000	68,969	51,935	(10,904)	109.9%	E.Waite	Ongoing - work in progress
2017	5141757626	Critical WM Inspection Program - 2017	330,000	32,476	0	297,524	9.8%	E.Waite	Ongoing - work in progress
2017	5141757628	Mountain Feedermain	340,000	33,461	0	306,539	9.8%	E.Waite	Ongoing - work in process, completion Q1 2018
2017	5141760072	Structural WM Lining Program - 2017	6,922,000	6,918,264	5,769	(2,033)	100.0%	E.Waite	Ongoing - work in progress
2017	5141760080	Valve Replacement - 2017	1,760,000	208,404	1,274,007	277,589	84.2%	E.Waite	Ongoing - work in progress
2017	5141760577	Metallic Watermain Condition Assessment Program - 2017	685,000	215,612	414,193	55,195	91.9%	E.Waite	Ongoing - work in progress

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2017	5141760711	PW Capital Water Consumption Program - 2017	200,000	9,747	0	190,253	4.9%	E.Waite	Ongoing - work in progress. Anticipate completion by year end 2017 when Hamilton Water transfers charges.
2017	5141760754	Kenilworth Transmission Watermain Renewal	200,000	33,306	134,360	32,334	83.8%	E.Waite	Work complete, pending final report. Anticipated close by end of 2017.
2017	5141761300	WM Replacement Program - 2017	1,630,000	160,414	0	1,469,586	9.8%	E.Waite	Ongoing - work in progress Burlington Trunkmain Repairs; Woodward Greenhill Transmission Main Pipeline repair on Summercrest, James and Charlton Intersection
2017	5141761777	Beach Trunkmain Rehab	5,000,000	492,068	0	4,507,932	9.8%	E.Waite	Ongoing - work in progress. Construction expected in 2018. Delays due to other projects requiring system operation coordination.
2017	5141770000	Coordinated Road and Subsurface Works - 2017	3,000,000	920,879	1,924,628	154,493	94.9%	M.Oddi/P. McNab	4 of 4 projects have been awarded. Ongoing construction.
2017	5141771074	Contingency for Unscheduled Works Program - 2017	200,000	140,151	0	59,849	70.1%	E.Waite	% spent dependent on # of unscheduled works.
2017	5141771301	WM Replace Program - Coordinated with Roads - 2017	2,775,000	1,397,183	1,155,639	222,178	92.0%	M.Oddi/P. McNab	\$100K WIP funded to 2018 Waterfront project for Sheaffe/Cannon/Caroline/Railway/Mill/Harriet (Central Park) - 4411806202. 2 of 4 projects awarded. Remaining two are design 2017 only. Ongoing construction.
2017	5141771740	Upper Sherman - Rymal to Stone	1,590,000	1,038,444	240,070	311,486	80.4%	M.Oddi	Ongoing construction
2017	5141796752	PD16 Trunk - Pumping Station HD016 to Hwy 5	1,250,000	123,017	0	1,126,983	9.8%	S.Jacob	Completed Functional design, requires land and Class EA, IPSD to be the lead on this.
<b>Sub-Total Water - Engineering Services</b>			<b>118,151,380</b>	<b>66,937,074</b>	<b>10,351,798</b>	<b>40,862,508</b>	<b>65.4%</b>		

**WasteWater - Engineering Services**

2007	5160795757	Centennial Trnk Swr-WW14,WW33	84,200,000	59,502,535	23,824,221	873,244	99.0%	M.Oddi	Ongoing - work in progress. Anticipated completion spring/summer of 2019.
2013	5161360307	Charlton and Catharine - Sewer	110,000	92,498	1,742	15,760	85.7%	E.Waite	Delayed for coordination with water and surface works 2018
2013	5161395358	Hwy 56 Forcemain&Twinning WW21	27,190,000	7,204,693	10,766,845	9,218,462	66.1%	M.Oddi	Ongoing - work in progress. Anticipated completion spring/summer of 2019.
2014	5161461422	Patrick - Walnut to west end	330,000	54,532	36,921	238,547	27.7%	E.Waite	Tender in late 2017 for 2018 construction. Delays due to subsurface utility engineering investigation.
2014	5161471015	Sewer Lateral Replacement for Co-ordinated Projects	400,000	332,969	0	67,031	83.2%	M.Oddi	\$60k being used to WIP fund the 2018 project and then this can be closed.

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2015	5161555077	Zoom Camera Inspection - Data Component	760,000	367,194	92,931	299,875	60.5%	E.Waite	Ongoing - work in progress
2015	5161560591	Barton St. Trunk Sewer Rehab - Strathearne to Weir	1,290,000	162,239	25,005	1,102,756	14.5%	E.Waite	Ongoing - work in progress Contract award expected in Q4 2017, construction completion Q2 2018
2015	5161560999	Closed Projects - WasteWater	119,000	0	162,487	(43,487)	136.5%	E.Waite/P. McNab	This project is primarily used to hold the contingency lines of purchase orders for several completed works until the maintenance period has expired. This allows for the closure all of the original project ID. % spent is dependent on maintenance required.
2015	5161567563	HC005 - Public Properties	1,040,000	120,064	235,977	683,959	34.2%	E.Waite	Ongoing - Construction to commence in 2018
2015	5161567565	HC005 Montgomery Drive - Inline Storage	2,230,000	1,023,762	1,025,444	180,794	91.9%	M.Oddi	Construction ongoing. Anticipated completion end of November 2017.
2015	5161571015	Sewer Lateral Replacement for Co-ordinated Projects	200,000	49,310	0	150,690	24.7%	M.Oddi	\$150k being used to WIP fund the 2018 project and then this can be closed.
2015	5161571525	Parkdale - Barton to Burlington	3,171,000	2,917,314	0	253,686	92.0%	M.Oddi	\$250k is being used to WIP fund the 2018 program and then this project can be closed.
2015	5161596855	Royal to Main-King CSO (WW-22)	18,040,000	1,557,247	0	16,482,753	8.6%	S.Jacob	Hold up due to Sammy Metals land, need co-ordination with LRT project.
2016	5161649555	QA-QC Service Contract - 2016	110,000	45,875	13,343	50,782	53.8%	M.Oddi/P. McNab	Complete - Close once commitments are paid/cleared
2016	5161655556	Mapping Update - 2016	70,000	6,805	59,447	3,748	94.6%	G.McGuire	Complete - Close once commitments are paid/cleared
2016	5161660533	Trenchless Manhole Rehabilitation - 2016	80,000	5,897	70,984	3,119	96.1%	E.Waite	Ongoing - work in progress
2016	5161660575	Mainline Sewer Condition Assessment Program - 2016	600,000	396,817	153,490	49,693	91.7%	E.Waite	Complete - Close once commitments are paid/cleared
2016	5161660610	Binbrook Manhole & Sewer Rehab	540,000	40,216	500,000	(216)	100.0%	E.Waite	Complete - Close once commitments are paid/cleared
2016	5161660711	PW Capital Water Consumption Program - 2016	200,000	50,000	0	150,000	25.0%	E.Waite	\$150k being used to WIP fund the 2018 program and then this project can be closed.
2016	5161662073	Field Data Systems Program - 2016	160,110	14,324	71,705	74,081	53.7%	I.Szczepanik	Ongoing - work in progress. Not an annual project. No funds requested for 2018.
2016	5161671074	Contingency for Unscheduled Works Program - 2016	520,000	36,624	477,704	5,672	98.9%	E.Waite/P. McNab	% spent dependent on # of unscheduled works. Future budgets on hold pending depletion of these funds. Not an annual project.
2017	5161711101	Road Restoration Program - 2017	1,800,000	1,053,455	262,312	484,233	73.1%	G.McGuire	Ongoing - work in progress

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2017	5161718420	Grindstone Creek Utility Bridge	390,000	56,975	301,020	32,005	91.8%	E.Waite	Construction delayed to 2024 to coordinate with transportation bridge construction and to commence after the completion of Waterdown E-W Bypass road.
2017	5161749555	QA-QC Service Contract - 2017	110,000	21,696	82,618	5,686	94.8%	E.Waite	Ongoing - work in progress
2017	5161760390	Wastewater System Lining Program - 2017	4,500,000	3,413,954	245,099	840,947	81.3%	E.Waite	Ongoing - work in progress
2017	5161760533	Trenchless Manhole Rehabilitation - 2017	80,000	7,873	70,000	2,127	97.3%	E.Waite	Ongoing - work in progress
2017	5161760575	Mainline Sewer Condition Assessment Program - 2017	1,330,000	359,941	441,791	528,268	60.3%	E.Waite	Ongoing - work in progress
2017	5161760576	Sewer Lateral Condition Assessment Program - 2017	900,000	480,662	419,338	0	100.0%	E.Waite	Complete - Close once commitments are paid/cleared
2017	5161760711	PW Capital Water Consumption Program - 2017	200,000	69,378	0	130,622	34.7%	E.Waite	Ongoing - work in progress
2017	5161760820	Open Cut Repairs for CIPP Program - 2017	400,000	31,745	368,255	0	100.0%	E.Waite	Complete - Close once commitments are paid/cleared
2017	5161761241	Eastern Sanitary Interceptor (ESI) Rehab - SSR at Fruitland	4,688,000	4,687,845	0	155	100.0%	E.Waite	Close after year end report
2017	5161761444	Sewer Lateral Replace/Rehab Program - 2017	4,000,000	2,998,321	996,106	5,573	99.9%	E.Waite	Ongoing - work in progress
2017	5161768240	Western Interceptor Sewer CCTV and Sonar Inspection	1,540,000	151,557	1,200,000	188,443	87.8%	E.Waite	Ongoing - work in progress. To be completed by March 31, 2018 as per CWWF requirements
2017	5161771015	Sewer Lateral Replacement for Co-ordinated Projects	300,000	29,524	95,355	175,121	41.6%	E.Waite	Ongoing - work in progress
2017	5161772720	Central Park	120,000	0	0	120,000	0.0%	E.Waite	\$120K WIP funded to 2018 Waterfront project for Sheaffe/Cannon/Caroline/Railway/Mill/Harriet (Central Park) - 4411806202
<b>Sub-Total Wastewater - Engineering Services</b>			<b>161,718,110</b>	<b>87,343,841</b>	<b>42,000,140</b>	<b>32,374,129</b>	<b>80.0%</b>		
<b>Storm Sewers - Engineering Services</b>									
2012	5181272290	Storm Sewer Upgrades - 2012	7,596,000	6,717,256	797,493	81,251	98.9%	M.Oddi/P. McNab	Ongoing work in progress - outstanding commitment for the replacement of Grade Separation: Bridge 163, Centennial Parkway underpass .
2013	5181360312	Greenhill - Hwy 20 Culverts	2,110,000	889,135	431,012	789,853	62.6%	M.Oddi	Complete - pending final review/audit/payment

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2013	5181372295	SERG - Mount Albion SWMF Rehab	670,000	174,308	5,558	490,134	26.8%	S.Jacob	HCA permit outstanding
2014	5181460422	SERG - Holbrook SW Improvement	940,000	666,920	4,868	268,212	71.5%	M.Oddi	Complete - pending final review/audit/payment
2014	5181460423	SERG - Princess at Birch	90,000	11,172	0	78,828	12.4%	S.Jacob	Requires changes to manholes. Can be done as a maintenance activity.
2015	5181555077	Zoom Camera Inspection - Data Component	760,000	120,872	234,207	404,921	46.7%	E.Waite	Ongoing - work in progress
2015	5181560591	Barton St. Trunk Sewer Rehab - Strathearne to Weir	1,290,000	228,078	139	1,061,783	17.7%	E.Waite	Ongoing - work in progress Contract award expected in Q4 2017, construction completion Q2 2018
2015	5181560999	Closed Projects - Storm	275,000	26,288	158,281	90,431	67.1%	E.Waite/P. McNab	This project is primarily used to hold the contingency lines of purchase orders for several completed works until the maintenance period has expired. This allows for the closure all of the original project ID. % spent is dependent on maintenance required.
2015	5181572291	Barton & Hamilton St, Waterdown Storm Sewer Upgrade	1,530,000	317,747	0	1,212,253	20.8%	E.Waite	Funding made available through 2015 budget for potential extension for development. Development spearheading. Currently under review by Risk and Legal due to developer/constructor claim.
2015	5181572295	SERG - LEEDS Implementation	910,000	50,228	46,147	813,625	10.6%	E.Waite	Complete. \$590k being used to WIP fund 2018 program. Close once commitments are paid/cleared.
2016	5181649555	QA-QC Service Contract - 2016	60,000	28,200	30,000	1,800	97.0%	M.Oddi/P. McNab	Complete - Close once commitments are paid/cleared
2016	5181655420	Wilson St Stormwater Drainage	2,440,000	965,625	188,947	1,285,428	47.3%	M.Oddi	Construction ongoing. Anticipated completion mid December 2017.
2016	5181655556	Mapping Update - 2016	70,000	5,213	55,447	9,340	86.7%	G.McGuire	Complete - Close once commitments are paid/cleared
2016	5181660533	Trenchless Manhole Rehabilitation - 2016	80,000	35,355	40,248	4,397	94.5%	E.Waite	Ongoing - work in progress, close after year end 2017
2016	5181662073	Field Data Systems Program - 2016	100,000	34,364	0	65,636	34.4%	I.Szczepanik	Ongoing - work in progress. Not an annual project. No funds requested for 2018.
2016	5181672074	Contingency for Unscheduled Works Program - 2016	150,000	35,370	26,345	88,285	41.1%	E.Waite/P. McNab	% spent dependent on # of unscheduled works.
2016	5181672259	SERG - Gage Park Pond	1,980,000	161,695	134,811	1,683,494	15.0%	S.Jacob	Design 2017, construction 2018
2016	5181672290	Storm Sewer Upgrades - 2016	1,538,000	531,044	131,352	875,604	43.1%	M.Oddi/P. McNab	\$280K WIP funded to 2018 Waterfront project for Sheaffe/Cannon/Caroline/Railway/Mill/Harriet (Central Park) - 4411806202. Balance of projects ongoing. Anticipated surplus approx. \$350k

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2016	5181672650	West Mtn Sewers - Juggernaut	9,549,000	1,307,137	10,613,147	(2,371,284)	124.8%	E.Waite	Construction to begin in 2017. CWWF funded project to be completed by March 2018. \$3.3m 2018 budget to be approved and loaded.
2017	5181717549	Concrete Box Culvert Rehabilitation/Repair (< 3.0m span)	194,000	149,627	44,373	0	100.0%	E.Waite	Complete - Close once commitments are paid/cleared
2017	5181749555	QA-QC Service Contract - 2017	60,000	5,905	18,368	35,727	40.5%	E.Waite	Ongoing - work in progress
2017	5181760533	Trenchless Manhole Rehabilitation - 2017	80,000	7,873	70,000	2,127	97.3%	E.Waite	Ongoing - work in progress
2017	5181760730	McQueston Park Entrance - Flooding	250,000	24,603	0	225,397	9.8%	E.Waite	Ongoing - work in progress, completion Q2 2018
2017	5181772290	Storm Sewer Upgrades - 2017	470,000	83,692	4,091	382,217	18.7%	E.Waite	1 of 4 projects tendered. The remaining three projects are design 2017 only.
2017	5181780786	RHBP - Dartnall - Stone Church to Rymal	187,000	16,730	166,943	3,327	98.2%	M.Oddi	Ongoing construction. Surface asphalt 2018.

**Sub-Total Storm Sewers - Engineering Services** **33,379,000    12,594,437    13,201,777    7,582,786    77.3%**

**TOTAL WATER, WASTEWATER & STORM SEWERS ENGINEERING SECTION** **313,248,490    166,875,352    65,553,715    80,819,423    74.2%**

**WATER WASTEWATER & STORM SEWERS OPERATIONS SECTION**

**Water - Operations**

2011	5141166151	SCADA Master Plan Implement	15,580,000	12,059,386	1,049,759	2,470,855	84.1%	A.McArthur	SCADA Master Plan implementation and construction will continue until Q4 2017
2014	5141455922	Water Loss Audit - 2014	400,000	16,242	14,022	369,736	7.6%	N.Winters	These funds are to install water meters throughout the water distribution system to determine water loss. This project will be fully spent by July 1, 2018
2015	5141560750	Unscheduled Valve, Hydrant etc - 2015	7,350,000	6,794,192	555,808	0	100.0%	N.Winters	These funds are for the Emergency Water Repair contract and they will be fully spent by February 2018.
2015	5141569075	Environmental Lab Improvements - 2015	70,000	27,567	42,910	(477)	100.7%	P.Thomas/C. Vanderperk	Complete - Close once commitments are paid/cleared
2016	5141641226	Centralized Water and Wastewater Operations Centre	250,000	0	0	250,000	0.0%	A.McArthur	Continuing to work with City-wide Portfolio Review of Yard Facilities and Properties.
2016	5141651610	Fleet Additions - Hamilton Water - 2016	400,000	201,838	127,374	70,788	82.3%	G.Botha	This project has experienced some delays but the funds will be fully committed by October 2017. These funds are for installation of AVL modems in Hamilton Water vehicles.
2016	5141655851	Water Efficiency Plan - 2016	102,000	14,481	15,080	72,439	29.0%	J.Wagner	Project to be initiated in Q3. 1/3 to be spent in 2017. 2/3 in 2018.
2016	5141660750	Unscheduled Valve, Hydrant etc - 2016	2,500,000	773,371	1,726,629	0	100.0%	N.Winters	These funds are for the Emergency Water Repair contract and they will be fully spent by February 2019.



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2016	5141661502	New & Replacement Water Meters - 2016	2,000,000	1,721,818	53,370	224,812	88.8%	R.Di Giovanni	Received documentation from contractor in order to release 10% holdback. With F&A group now. Will close after payouts completed.
2016	5141662078	Substandard Water Service Replacement Program - 2016	3,000,000	1,855,893	1,117,332	26,775	99.1%	N.Winters/D. Alberton	These funds are for the replacement of public portion lead water services. This project is on-track and should be fully spent by April 2018.
2016	5141669075	Environmental Lab Improvements - 2016	150,000	0	0	150,000	0.0%	P.Thomas/C. Vanderperk	Anticipate 100% spent/committed by year end 2018.
2017	5141751710	Fleet Additions - Hamilton Water - 2017	560,000	143,733	38,551	377,716	32.6%	G.Botha	Ongoing - work in progress. P.O. for Plant Maintenance & Technical Services Section for the purchase of a new forklift is included.
2017	5141755851	Water Efficiency Plan - 2017	200,000	13,290	35,840	150,870	24.6%	J.Wagner	Anticipate 50 % spent in 2017 & remaining 50 % in 2018
2017	5141757750	Carlisle AMR/AMI Pilot Project	250,000	0	170,000	80,000	68.0%	R. Di Giovanni	Ongoing - work in progress. This project will run until the end of this year.
2017	5141760750	Unscheduled Valve, Hydrant etc - 2017	1,040,000	172,205	850,903	16,892	98.4%	N.Winters	These funds are for the Emergency Water Repair contract and they will be fully spent by November 2019.
2017	5141761502	Water Meter - Installation /Replacement/Repair - General Maintenance	2,100,000	1,388,339	710,676	985	100.0%	R. Di Giovanni	Ongoing - work in progress. This project will run until Feb 1st, 2018.
2017	5141762078	Substandard Water Service Replacement Program - 2017	4,000,000	1,753,773	300,934	1,945,293	51.4%	N.Winters/D. Alberton	These funds are for the replacement of public portion lead water services. This project is on-track and should be fully spent by February 2019.
2017	5141763757	City of Hamilton Bulk Water Fill Stations Upgrade	80,000	0	67,480	12,520	84.4%	R. Di Giovanni	This project will run until the end of this year. PO will be closed in early 2018
<b>Sub-Total - Hamilton Water - Operations</b>			<b>40,032,000</b>	<b>26,936,128</b>	<b>6,876,668</b>	<b>6,219,204</b>	<b>84.5%</b>		

**WasteWater - Operations**

2011	5161166151	SCADA Master Plan Implement	15,875,000	13,112,102	683,762	2,079,136	86.9%	A.McArthur	SCADA Master Plan implementation and construction will continue until Q4 2017
2014	5161460450	Iona Trunk Sewer Odour Control	650,000	32,288	0	617,712	5.0%	N.Winters	This project has been completed. We will be completing an appropriation adjustment to move those funds to other wastewater projects. This appropriation adjustment will be completed once the 2018 Budget process has been completed
2014	5161469076	BCOS-Beyond Compliance OP Sys	243,000	97,618	7,410	137,972	43.2%	C.Vanderperk/ S.Girt	This project relates to the BCOS software upgrade and DWQMS maintenance. The monies will be spent 2018/2019.
2015	5161560625	Post Zoom Camera Rehab	220,000	70,747	0	149,253	32.2%	N.Winters	\$149k being used to WIP fund 2018 program. An appropriation adjustment was completed to move \$40k surplus to the 2017 project (this will clear the \$23k deficit for 2015 and 2016 Unscheduled Valve, Hydrant, etc. projects)

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2016	5161641226	Centralized Water and Wastewater Operations Centre	250,000	0	0	250,000	0.0%	A.McArthur	Continuing to work with City-wide Portfolio Review of Yard Facilities and Properties.
2016	5161660302	Emergency Repairs - Cross Connections - 2016	500,000	472,690	27,249	61	100.0%	N.Winters/D. Alberton	This account funds the investigation and correction of sewer lateral cross connections. The funds are fully committed and will be fully spent by December 2017.
2016	5161669075	Environmental Lab Improvements - 2016	345,000	113,467	140,895	90,638	73.7%	P.Thomas/C. Vanderperk	Anticipate 100% spent/committed by year end 2018.
2017	5161755422	Sewer Use Bylaw Enforcement Infor Upgrade	80,000	1,654	33,050	45,296	43.4%	D.Saunders/C. Vanderperk	32,000 will be spent in 2017. The remainder in 2018
2017	5161760302	Emergency Repairs - Cross Connections - 2017	1,000,000	405,266	513,441	81,293	91.9%	N.Winters/D. Alberton	This account funds the investigation and correction of sewer lateral cross connections. The funds will be fully spent by January 2019.
2017	5161760522	Sewer Lateral Management Program (WWC) - 2017	3,500,000	2,243,269	999,642	257,089	92.7%	N.Winters/D. Alberton	The funds are for the sewer lateral management program and they will be fully spent by April 2018
2017	5161761740	Unscheduled Manhole & Sewermain - 2017	350,000	7,239	325,425	17,336	95.0%	N.Winters	These funds are for the Emergency Sewer Repair contract and they will be fully spent by December 2018.
2017	5161766423	Sewer Use Bylaw 14-090 Parameter Limit Review	150,000	0	0	150,000	0.0%	D.Saunders/C. Vanderperk	50 % will be spent in 2017. The remainder in 2018
2017	5161769075	Environmental Lab Improvements - 2017	250,000	0	0	250,000	0.0%	P.Thomas/C. Vanderperk	Anticipate 100% spent/committed by year end 2018.
<b>Sub-Total - Hamilton WasteWater - Operations</b>			<b>23,413,000</b>	<b>16,556,340</b>	<b>2,730,874</b>	<b>4,125,786</b>	<b>82.4%</b>		

**Storm Sewers - Operations**

2015	5181560515	Inlet-Outlet Storm Damage Repair - 2015	850,000	381,552	66,221	402,227	52.7%	N.Winters	\$400k surplus being used to wip fund 2018 Storm Capital Program. The \$66K Spring Creek PO will need to remain in this account until the warranty period is complete December 2017).
2017	5181755740	Flushables Research Study	75,000	0	75,000	-	100.0%	J.Wagner	Expected completion of study by end of Q3 2018.
2017	5181761740	Unscheduled Manhole & Sewermain - 2017	100,000	0	1,607	98,393	1.6%	N.Winters	These funds are for the Emergency Sewer Repair contract and they will be fully spent by December 2018.
<b>Sub-Total - Hamilton Storm Sewers - Operations</b>			<b>1,025,000</b>	<b>381,552</b>	<b>142,828</b>	<b>500,620</b>	<b>51.2%</b>		

**Storm Sewers - Roads O&M**

2014	5181460452	Shoreline Protection Program	1,110,000	229,044	26,768	854,188	23.0%	B.Hughes	Final design preparation subject to private resident involvement.
2014	5181460461	Forty Mile Municipal Drain	100,000	91,363	0	8,637	91.4%	B.Hughes	Close once cost sharing has been confirmed.

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			a	b	c	d	e		
2014	5181460722	Municipal Drain Maintenance Program - 2014/15	199,000	22,765	12,243	163,992	17.6%	B.Hughes	Reactive Account - subject to applications from the public. Note no 2017 allocations.
2015	5181510501	Mathers Drive Bank Erosion Control and Slope Stabilization	1,100,000	43,867	64,797	991,336	9.9%	B.Hughes	Project file to council, design to commence upon council approval, construction anticipated.start Q3, 2018.
2015	5181517152	Roadside Drainage Improvement Program - 2015	1,320,000	1,266,028	31,394	22,578	98.3%	B.Hughes	Complete - Close once commitments are paid/cleared
2016	5181617152	Roadside Drainage Improvement Program - 2016	1,500,000	1,024,129	461,408	14,463	99.0%	B.Hughes	Work complete
2016	5181617458	Catch Basin Replacement/Rehabilitation Program - 2016	500,000	383,225	27,757	89,018	82.2%	B.Hughes	Anticipate 100% spent Q2, 2018
2016	5181617549	Cross Road Culvert Rehabilitation/Repair - 2016	150,000	97,003	54,675	(1,678)	101.1%	B.Hughes	Anticipate 100% spent Q4 2017
2016	5181617642	South St East Drainage Improve	160,000	21,652	3,224	135,124	15.5%	B.Hughes	Construction Q2, 2018
2016	5181660622	SWM Pond-Creek Maintenance Program - 2016	1,500,000	614,531	878,917	6,552	99.6%	B.Hughes	Work complete
2016	5181660722	Municipal Drain Maintenance Program - 2016	100,000	0	0	100,000	0.0%	B.Hughes	Reactive Account - subject to applications from the public. Note no 2017 allocations.
2016	5181674640	Battlefield Creek Remediation	300,000	166,641	20,256	113,103	62.3%	B.Hughes	Work complete
2017	5181717152	Roadside Drainage Improvement Program - 2017	1,370,000	88,583	1,282,202	(785)	100.1%	B.Hughes	Work complete
2017	5181717458	Catch Basin Replacement/Rehabilitation Program - 2017	500,000	145,788	123,334	230,878	53.8%	B.Hughes	Anticipate 100% spent Q4, 2017.
2017	5181760622	SWM Pond-Creek Maintenance Program - 2017	1,600,000	236,888	1,154,191	208,921	86.9%	B.Hughes	Anticipate 100% spent Q4, 2017.
2017	5181760722	Municipal Drain Maintenance Program - 2017	100,000	0	0	100,000	0.0%	B.Hughes	WIP finance 2018 project
2017	5181767723	Pumping Stations	100,000	0	0	100,000	0.0%	B.Hughes	Committed/work anticipated to be complete Q3, 2018
2017	5181774730	Centre Road Drainage Improvement	100,000	0	0	100,000	0.0%	B.Hughes	Anticipate 100% spent Q3, 2018
<b>Sub-Total - Hamilton Storm Sewers - Roads O&amp;M</b>			<b>11,809,000</b>	<b>4,431,507</b>	<b>4,141,166</b>	<b>3,236,327</b>	<b>72.6%</b>		

YEAR APPROVED	PROJECT ID	DESCRIPTION	APPROVED BUDGET (\$)	ACTUAL EXPENDITURES (\$)	PO COMMITMENTS (\$)	AVAILABLE BALANCE (\$) d = a - b - c	% COMPLETE e = (b+c) / a	Project Manager	STATUS EXPLANATION as of September 30, 2017
			a	b	c	d	e		
<b>TOTAL WATER, WASTEWATER &amp; STORM SEWERS - OPERATIONS</b>			76,279,000	48,305,527	13,891,536	10,845,610	81.5%		
<b>Total Public Works - Rate Supported</b>			869,041,513	361,757,000	311,348,393	192,699,793	77.5%		



**CITY OF HAMILTON**  
**PLANNING AND ECONOMIC DEVELOPMENT DEPARTMENT**  
 Economic Development Division

<b>TO:</b>	Mayor and Members General Issues Committee
<b>COMMITTEE DATE:</b>	February 21, 2018
<b>SUBJECT/REPORT NO:</b>	Concession Street Business Improvement Area (BIA) Revised Board of Management (PED14242(f)) (Wards 6 and 7)
<b>WARD(S) AFFECTED:</b>	Wards 6 and 7
<b>PREPARED BY:</b>	Carlo Gorni (905) 546-2424 Ext. 2755
<b>SUBMITTED BY:</b>	Glen Norton Director, Economic Development Planning and Economic Development Department
<b>SIGNATURE:</b>	

### RECOMMENDATION

That the following individual be appointed to the Concession Street Business Improvement Area (BIA) Board of Management:

James Knott

### EXECUTIVE SUMMARY

Appointment to the Concession Street Business Improvement Area (BIA) Board of Management.

***Alternatives for Consideration – N/A***

### FINANCIAL – STAFFING – LEGAL IMPLICATIONS

Financial: N/A

Staffing: N/A

Legal: The *Municipal Act 2001*, Sections 204-215 governs BIAs. Section (204) Subsection (3) stipulates, “A Board of Management shall be composed of, (a) one or more Directors appointed directly by the Municipality; and (b) the remaining Directors selected by a vote of the membership of the

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*OUR Mission: To provide high quality cost conscious public services that contribute to a healthy, safe and prosperous community, in a sustainable manner.*

*OUR Culture: Collective Ownership, Steadfast Integrity, Courageous Change, Sensational Service, Engaged Empowered Employees.*

**SUBJECT: Concession Street Business Improvement Area (BIA) Revised Board of Management (PED14242(f)) (Wards 6 and 7) - Page 2 of 2**

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improvement area and appointed by the Municipality”. Section 204 Subsection (12) stipulates, “...if a vacancy occurs for any cause, the Municipality may appoint a person to fill the vacancy for the unexpired portion of the term and the appointed person is not required to be a member of the improvement area.”

**HISTORICAL BACKGROUND**

At its meeting held January 17, 2018, the Board of Management of the Concession Street BIA elected James Knott.

Should Council adopt the recommendation in Report PED14242(f), Mr. Knott would replace Ms. Carolyn Jonaitis who has resigned from the Board.

**POLICY IMPLICATIONS AND LEGISLATED REQUIREMENTS**

N/A

**RELEVANT CONSULTATION**

N/A

**ANALYSIS AND RATIONALE FOR RECOMMENDATION**

N/A

**ALTERNATIVES FOR CONSIDERATION**

N/A

**ALIGNMENT TO THE 2016 – 2025 STRATEGIC PLAN**

**Economic Prosperity and Growth**

*Hamilton has a prosperous and diverse local economy where people have opportunities to grow and develop.*

**APPENDICES AND SCHEDULES ATTACHED**

N/A

CG:dt

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# INFORMATION REPORT

<b>TO:</b>	Mayor and Members General Issues Committee
<b>COMMITTEE DATE:</b>	February 21, 2018
<b>SUBJECT/REPORT NO:</b>	Transit (HSR) Passenger Information Technology (PW18018) (City Wide)
<b>WARD(S) AFFECTED:</b>	City Wide
<b>PREPARED BY:</b>	Dennis Guy (905) 546-2424, Extension 1858
<b>SUBMITTED BY:</b>	Debbie Dalle Vedove Director, Transit Public Works Department
<b>SIGNATURE:</b>	

## Council Direction:

At its meeting on January 17, 2018, General Issues Committee (GIC) directed staff to provide an update on the Transit (HSR) mobile application. On January 19, 2018 staff provided an update in the form of an Information Update – TRN1802.

This Information Report follows on the Information Update, in response to the GIC request from January 17, 2018.

## Information:

Approved through the Public Transit Infrastructure Fund (PTIF), Project ID HAM-011 aims to enrich the customer experience by using technology. The project includes passenger information improvements such as a real-time mobile application and responsive web trip planner, and SMS (text) / email notifications.

Staff initiated work on these improvements by conducting a review in late 2017 of the current trip planner and potential enhancements. In order to best meet the full potential of a mobile app and responsive web application, and after reviewing the technical aspects of the upgrades, we are focused on upgrading hardware, while continuing to refine the design elements of the applications. We are currently targeting mid-May 2018 to have the app available for download. We hope to soft launch the upgraded web-responsive trip planner by the end of Q1 2018.

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**SUBJECT: Transit (HSR) Passenger Information Technology (PW18018)**  
**(City Wide) Page 2 of 2**

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Enhanced features for customers include:

- Alerts- the ability to personalize information that you receive, such as bus times at specific stops, or route-related schedule adjustments;
- Speed- quick access to real-time data;
- Previous and future trip information- real-time data compared with schedule data.

Current Status

At the time of this Information Report, staff are focused on:

- Acquiring the necessary hardware needed to process large amounts of real-time data, incoming / outgoing SMS messages, and simultaneous website hits;
- Refining the content (text) on both the responsive web trip planner and mobile application;
- Refining the design elements (visual identity and brand) of both the responsive web trip planner and mobile application;
- Designing internal processes so that schedule interruptions will be communicated in real-time;
- Planning for user acceptance testing.

For more information, please contact Dennis Guy, Manager of Customer Experience and Innovation at extension 1858.

**Appendices and Schedules Attached**

N/A

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Hamilton



Hamilton-Wentworth  
Catholic District School Board

**Hamilton-Wentworth Catholic District School Board  
Liaison Committee  
MINUTES 17-001  
Thursday, June 29, 2017  
9:30 a.m.  
Room 192, Hamilton City Hall  
71 Main Street West**

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**Present:** Mayor F. Eisenberger (Chair)  
P. Daly, HWCDSB (Vice Chair)  
Councillor A. Johnson  
J. Valvasori, Trustee, HWCDSB

**Regrets:** Councillor T. Whitehead – Personal

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**FOR THE INFORMATION OF THE COMMITTEE:**

**(a) CHANGES TO THE AGENDA (Item 1)**

The Clerk advised the Committee there were no changes to the agenda.

**(A. Johnson/Valvasori)**

That the agenda for the June 29, 2017 meeting of the Hamilton-Wentworth Catholic District School Board Liaison Committee be approved, as presented.

**CARRIED**

**(b) DECLARATIONS OF INTERESTS (Item 2)**

There were no declarations of interest.

**(c) APPROVAL OF MINUTES OF PREVIOUS MEETING (Item 3)**

**(i) June 7, 2016 (Item 3.1)**

**(A. Johnson/Valvasori)**

That the Minutes of the June 7, 2016 meeting of the Hamilton-Wentworth Catholic District School Board Liaison Committee, be received.

**CARRIED**

**(d) DISCUSSION ITEMS (Item 8)**

**(i) West Harbour Growth Accommodation in Schools (Item 8.1)**

Mayor Eisenberger explained that this matter has been referred from the City's General Issues Committee November 2, 2016 meeting to both School Board Liaison Committees for discussion.

Co-Chair Pat Daly provided the Committee with a handout, "HWCD Multi-Year Accommodation Plan 2017-2019". A copy of the handout has been retained for the official record.

**(A. Johnson/Daly)**

That the matter respecting West Harbour Growth Accommodation in Schools be referred to City Staff for a report back to the Hamilton-Wentworth Catholic District School Board Liaison Committee.

**CARRIED**

**(ii) New Public Path at 714 King Street West, Hamilton (Cathedral Basilica of Christ the King) (Item 8.2)**

Co-Chair Pat Daly advised that the agreement between the City, the Board and the Diocese for the public path at 714 King Street West, Hamilton (Cathedral Basilica of Christ the King) has been signed by the Board and has been sent to the City for signing. Janet Warner, Senior Project Manager of Capital, will follow-up on the agreement to ensure it has been signed by the City.

**(A. Johnson/Daly)**

That the update respecting the New Public Path at 714 King Street West, Hamilton (Cathedral Basilica of Christ the King), be received.

**CARRIED**

**(e) GENERAL INFORMATION / OTHER BUSINESS (Item 11)**

**(i) Update on Hamilton-Wentworth Catholic District School Board Activities (Added Item 11.1)**

The Committee held a general discussion on the Hamilton-Wentworth Catholic District School Board activities. The discussion included, but was not limited to, the following:

- Beverages
  - The HWCD no longer serves bottled water in cafeterias or vending machines
  - The Board has won Eco Awards for environmental activism

- St. Helen Centre
  - City staff advised they have been meeting with the Board regarding the St. Helen site to determine future uses
  - The City has been in discussions with HAIL (Hamilton Anchor Institution Leadership) regarding the potential to turn St. Helen Centre into a Community Hub
  - The City's goal is to have a clear plan of action for the site by the end of 2018, and to cover some of the operational costs that the Board has been carrying to date

**(f) ADJOURNMENT (Item 12)**

**(Daly/Valvasori)**

That there being no further business the meeting be adjourned at 9:58 a.m.

Respectfully submitted,

Mayor F. Eisenberger, Chair  
Hamilton-Wentworth Catholic  
District School Board Liaison  
Committee

Lisa Chamberlain  
Legislative Coordinator  
Office of the City Clerk

**Appendix "A" to Report PED18030  
Page 1 of 16**

Authority:

Wards: 1, 2, 3, 4, 5, 6, 7, 8,  
9, 10, 11, 12 and 13  
Bill No.

CITY OF HAMILTON

BY-LAW NO.

To Adopt:

Amendment No.1 to the Environmental Remediation and Site Enhancement (ERASE)  
Community Improvement Plan

WHEREAS By-law 10-050, passed on the 10<sup>th</sup> day of March 2010, designated the Environmental Remediation and Site Enhancement (ERASE) Community Improvement Project Area;

AND WHEREAS Section 28 of the Planning Act entitled Community Improvement states that where a by-law has been passed to designate a community improvement project area, the Council may provide for the preparation of a plan suitable for adoption as a community improvement plan for the community improvement project area;

AND WHEREAS By-law 10-050, passed on the 10<sup>th</sup> day of March 2010, adopted and approved the Environmental Remediation and Site Enhancement (ERASE) Community Improvement Plan, as amended;

AND WHEREAS Council by its Planning Committee held a public meeting on XXXX , 2018 to discuss and receive public input regarding an amendment to the Environmental Remediation and Site Enhancement (ERASE) Community Improvement Plan , and has taken other steps required to amend the Plan prior to the enactment of this By-law, as required by the Planning Act;

AND WHEREAS the City has prepared an amendment to the Environmental Remediation and Site Enhancement (ERASE) Community Improvement Plan, attached hereto as Schedule 1 and forming part of this By-law;

NOW THEREFORE the Council of the City of Hamilton enacts as follows:

1. Amendment No.1 to the Environmental Remediation and Site Enhancement (ERASE) Community Improvement Plan, consisting of Schedule 1, hereto annexed and forming part of this by-law, is hereby adopted and approved.

**Appendix "A" to Report PED18030**  
**Page 2 of 16**

2. Schedule 'A' to By-law 10-050 is hereby amended as set out in Schedule 1 to this By-law.

PASSED this X day of XXX, 2018.

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Fred Eisenberger

Mayor

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Rose Caterini

City Clerk

**Appendix “A” to Report PED18030**  
**Page 3 of 16**

Amendment No. 1

To the

Environmental remediation and Site Enhancement (ERASE)  
Community Improvement Plan

The following Text and Schedules constitutes Amendment No. 1 to the Environmental Remediation and Site Enhancement (ERASE) Community Improvement Plan.

Purpose

The purpose of this amendment is to:

- To update the information on the Provincial Policy Statement and Places to Grow: Growth Plan for the Greater Golden Horseshoe;
- Increase the City’s contribution to the ERASE Study Grant Program and include as eligible costs the cost of designated substances and hazardous materials surveys for the Older Industrial Area, institutional and designated Heritage sites;
- Amend the Tax Assistance Program to include ‘removal/abatement of designated substances and hazardous materials’ and ‘environmental insurance premiums’ as eligible costs;
- Amend the Downtown/West Harbourfront Remediation Loan Program (RLP) to apply only to smaller sites;
- Amend the ERASE Redevelopment Grant Program to Include ‘removal/abatement of designated substances and hazardous materials’ for the Older Industrial Area, institutional and designated Heritage sites;
- To make clerical and administrative changes to the CIP and the associated financial incentive program descriptions and terms.

Actual Changes

1. That the Title and Header be amended by updating the date of the document to February 2018.
2. That Section 1.1 What are Brownfields?, first paragraph, first sentence be deleted and replaced as follows”  
“”Brownfields” are defined generally as undeveloped or previously developed properties that may be contaminated. They are usually, but not exclusively, former industrial or commercial properties that may be underutilized, derelict or vacant (Provincial Policy Statement, 2014, pg. 39).”
3. That Section 1.2.2 Environmental Benefits, second paragraph first sentence delete the word “recent” and third paragraph, second sentence delete the word ‘recent’.
4. That Section 1.3, Purpose of the CIP, Paragraph three be deleted and replaced as follows:

**Appendix “A” to Report PED18030**  
**Page 4 of 16**

“In June of 1999, City Council directed that a Community Improvement Plan (CIP) to promote the Brownfield redevelopment of industrial and commercial properties in the City of Hamilton be prepared. The Plan was called the Environmental Remediation and Site Enhancement (Erase) Community Improvement Plan (CIP) and was adopted by City Council in April of 2001 and approved by the Minister of Municipal Affairs and Housing in August of 2001. The Erase CIP applies to the Erase Community Improvement Project Area (2001) generally associated with Hamilton’s older industrial area (see Appendix A). The ERASE CIP was expanded in April of 2005 for the improvement and enhancement of financial assistance programs contained in the ERASE CIP and to expand these programs to the full limits of the urbanized area of the City (see Appendix B). In 2010 the ERASE CIP was further amended adding a Remediation Loan Program (RLP), expansion to the ERG Programs well as increases to the ESG Program. The Erase CIP has been in place for approximately sixteen years and has been successful in providing the financial tools needed to promote the remediation and redevelopment of brownfield sites. The results of the ERASE CIP to date are presented in Section 5.0 on Previous Community Improvement Plans.”

5. That Section 2.4, Provincial Policy Statement (PPS) be deleted and replaced as follows:

“2.4 Provincial Policy Statement (PPS)(2014)

The Provincial Policy Statement (PPS) is issued under Section 3 of the *Planning Act* and is intended to guide municipalities as they make planning decisions. The *Planning Act* requires that municipal decisions in respect of the exercise of any authority that affects a planning matter “shall be consistent with” the PPS.

The PPS supports the remediation and redevelopment of brownfield sites. For example, Section 1.7.1 e) of the PPS states that “long-term economic prosperity should be supported by promoting the redevelopment of brownfield sites”. Brownfields are defined in the PPS as “undeveloped or previously developed properties that may be contaminated. They are usually, but not exclusively, former industrial or commercial properties that may be underutilized, derelict or vacant”.

The PPS also supports Smart Growth through urban growth management. For example, Section 1.1.3.3 of the PPS states “planning authorities shall identify and promote opportunities for intensification and redevelopment where this can be accommodated taking into account existing building stock or areas, including brownfield sites, and the availability of suitable existing or planned infrastructure and public service facilities required to accommodate projected needs”. Therefore, the PPS supports brownfield redevelopment as a way to achieve the goal of promoting intensification and redevelopment. Other policies in the PPS (Sections 1.1.1 a), 1.1.1 h) and 1.6.3) support the management of growth to achieve efficient development and land use patterns which sustain the financial well-being of the Province and municipalities over the long term. The redevelopment of brownfields has a role to play in this regard.”

**Appendix “A” to Report PED18030**  
**Page 5 of 16**

6. That Section 2.5 Growth Plan for the Greater Golden Horseshoe be deleted and replaced as follows:

“2.5 Growth Plan for the Greater Golden Horseshoe (2017)

The Growth Plan envisages increasing intensification of the existing built-up area, with a focus on urban growth centres, intensification corridors, major transit station areas, brownfield sites and greyfields. The ERASE Community Improvement Plan would contribute to the increased intensification in the built-up area.

The vision for the GGH is grounded in the following principles that provide the basis for guiding decisions on how land is developed; resources are managed and public dollars invested:

- Achieve complete communities that are designed to support healthy and active living
- Prioritize intensification and higher densities to make efficient use of land and infrastructure and support transit viability.
- Provide flexibility to capitalize on new economic and employment opportunities as they emerge, while providing certainty for traditional industries, including resource-based sectors.
- Provide for different approaches to manage growth that recognize the diversity of communities in the *GGH*.
- Protect and enhance natural heritage, hydrologic, and landform systems, features, and functions.
- Conserve and promote cultural heritage resources to support the social, economic, and cultural well-being of all communities, including First Nations and Métis communities.
- Integrate climate change considerations into planning and managing growth such as planning for more resilient communities and infrastructure – that are adaptive to the impacts of a changing climate – and moving towards low-carbon communities, with the long-term goal of net-zero communities, by incorporating approaches to reduce greenhouse gas emissions.

Further, providing opportunities for businesses and residences to locate in the Greater Golden Horseshoe is fundamental to using land wisely and ensuring a prosperous economic future.”

7. That following Section 2.6 Regional Municipality of Hamilton-Wentworth Official Plan that one new section be added as follows and the subsequent sections renumbered accordingly:

“2.7 Urban Hamilton Official Plan

The City of Hamilton Urban Official Plan has numerous policies directed towards achieving an efficient, well planned and supportive approach to landuse planning. With particular regard to Community Improvement Plan’s Policy 1.15.1 is considered applicable:

Community Improvement shall be carried out through the designation, by Council, of Community Improvement Project Areas and through the preparation and implementation of Community Improvement Plans pursuant to the *Planning Act*. It is the intent of Council



**Appendix “A” to Report PED18030**  
**Page 6 of 16**

that the entire *urban area* or any part of the *urban area* as defined in this Plan, and as subsequently amended, may by by-law be designated as a Community Improvement Project Area.

Policy 1.15.2 sets out the criteria to be used when designating community improvement project areas:

When designating Community Improvement Project Areas, one or more of the following characteristics may be present:

- a) building stock or property in need of rehabilitation;
- b) buildings and *structures* of heritage or architectural significance;
- c) encroachment of incompatible land uses or activities;
- d) deteriorated or insufficient physical infrastructure such as, but not limited to, sanitary and storm sewers and water mains, public transit, roads/streets, curbs, sidewalks, street lighting and utilities;
- e) deteriorated or insufficient *community facilities/services* such as, but not limited to public indoor/outdoor recreational facilities, public open space and public social facilities;
- f) inadequate mix of housing types;
- g) inadequate *affordable* housing;
- h) known or perceived environmental contamination;
- i) deteriorated or insufficient parking facilities;
- j) poor overall visual amenity of the area, including, but not limited to streetscapes and urban design;
- k) existing Business Improvement Areas or potential for inclusion in a Business Improvement Area designation, provided such designation is in conformity with the Niagara Escarpment Plan;
- l) inappropriate road access and traffic circulation;
- m) shortage of land to accommodate building expansion and/or parking and loading facilities;
- n) other barriers to the improvement or redevelopment of underutilized land or buildings; or,
- o) any other environmental, social, or community economic development reasons for designation.

As discussed in Section 3.0, properties in the older industrial area and brownfields throughout the urban area of Hamilton exhibit several of these characteristics, including:

- known or perceived environmental contamination;
- building stock or property in need of rehabilitation;
- encroachment of incompatible land uses or activities;
- shortage of land to accommodate building expansion and/or parking and loading facilities; and,
- poor overall visual amenity of the area, including, but not limited to streetscapes and urban design.

With particular regard to the development and redevelopment of brownfield Sites Policy 3.1.5, is applicable:

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**Page 7 of 16**

There are many complex and interconnected reasons for promoting and implementing brownfield *redevelopment*. There are significant and immediate economic, environmental and social benefits from regenerating these "legacy" properties. The City, in addition to other economic development objectives, shall pursue the *redevelopment* of brownfield sites and promote opportunities for employment and *residential intensification* by:

- a) continuing to liaise with other levels of government, agencies, and the private sector to endorse and amend existing legislation, regulations and standards, including the addressing of liability issues for land owners;
- b) undertaking studies to identify priority brownfield sites for *redevelopment*;
- c) providing the necessary financial assistance to developers and landowners to make the *redevelopment* of brownfield sites a viable option; and,
- d) ensure a wide variety of investment opportunities are available throughout the City and provide potential employment users with a range of alternative sites of various size in a variety of locations throughout the City.”

The continuous review and improvement of the ERASE CIP will secure this policy intent, providing financial support in order to facilitate efficient development.”

8. That Section 2.7 Vision 2020 be deleted and replaced as follows:

“2.8 2016 – 2025 STRATEGIC PLAN

The Strategic Plan 2016-2025 is a detailed strategy intending to secure the vision of making Hamilton the ‘best place to raise a child and age successfully’. The strategy’s mission is ‘To provide high quality cost conscious public services that contribute to a healthy, safe and prosperous community, in a sustainable manner.’

9. That Section 2.10 Setting Sail be deleted and replaced as follows:

“Setting Sail is the City’s long term planning project for Hamilton’s West Harbour (see Figure 2 for West Harbour Study Area). The West Harbour Area has witnessed tremendous change in recent years, led by the City’s investments in Pier 4 and Bayfront Parks and the creation of the Waterfront Trail. The City of Hamilton and the Hamilton Port Authority (formerly the Hamilton Harbour Commissioners) also reached an agreement in 2000 on future land use that sees a separation of recreational uses in the West Harbour Area from industrial port uses in the East Harbour Area.

The main objective of the Setting Sail Study is to create a series of integrated plans that will guide investment and development in the West Harbour Area. The Setting Sail Study is broad and includes consideration of land use, transportation, infrastructure and urban design.

One of the specific elements of the Setting Sail Study is a strategy to realize the revitalization and conversion of older industrial areas in the West Harbour to non-

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**Page 8 of 16**

industrial uses. In this context, there are a few remaining operational industrial uses in and near the Tiffany Block which is bounded by Bay, Stuart and Barton Streets and the relocation of these few remaining industrial uses to industrial areas outside the West Harbour Area would help facilitate redevelopment of the West Harbour Area for non-industrial uses.”

10. That Section 2.11 Planning For Future Land Use, fourth paragraph first sentence delete the words “will emanate from” and replace with the word “form”.
11. That Section 2.12 Summary of Planning Policies be deleted and replaced as follows:

“The redevelopment and rehabilitation of the older industrial areas in the City of Hamilton is a key theme in the Urban Hamilton Official Plan. The use of financial tools to direct future urban development to curb urban sprawl and increased awareness of the potential for redevelopment and rehabilitation of contaminated brownfield sites are encouraged within the 2016-2025 Strategic Plan.

The Urban Hamilton Official Plan sets out the required framework as per Section 28 of the *Planning Act* for the preparation of a community improvement plan to promote the redevelopment of brownfields in Hamilton’s older industrial areas and throughout the urban area. The designation of the entire Urban Area as the ERASE Community Improvement Project Area and the preparation, adoption and amendment of this ERASE CIP is in conformity with, and supported by, existing planning policies. Through its programs contained herein, this CIP also emphasizes particular land uses in various areas within the Community Improvement Project Area that are in keeping with future planned land uses.”

12. That Section 3.2, Types of Assistance Required, that paragraph four, first sentence be amended by deleting the date “(2001)” and replacing it with “(2010)”.
13. That Section 3.2, Types of Assistance Required, that following paragraph five, a new paragraph be added as follows:

“Furthermore, it is considered appropriate to increase the eligibility of the ESG and ERG’s to cover DSHMS in the following circumstances:

- 1) Former institutional buildings;
- 2) Existing Heritage (properties designated under Part IV or V of the Ontario Heritage Act); and,
- 3) Older Industrial Area.

It is considered that this would provide a meaningful response to many issues arising out of adaptively re-using older buildings particularly Heritage properties, whereby demolition options are limited or constrained and redevelopment costs are significantly increased. In reviewing this staff concurred and also identified the opportunity to include former institutional buildings, given the rising number of former schools and similar buildings being considered for redevelopment.”

14. That Section 4.0 Community Improvement Project Area, be amended by deleting the first paragraph and replacing it as follows:

**Appendix “A” to Report PED18030**  
**Page 9 of 16**

“Based on the enabling policies in the Urban Hamilton Official Plan, the critical needs analysis, and the existence of brownfields throughout the urban area of Hamilton, the boundary of the Hamilton ERASE Community Improvement Project Area (the “Project Area”) is “the area designated as Urban Area in the Urban Hamilton Official Plan, as may be amended from time to time”. The boundary of the ERASE Community Improvement Project Area as shown in Figure 4 is provided for illustrative purposes only to show the Project Area. The ERASE Community Improvement Project Area is properly defined by the above-noted text reference to the Urban Area. Therefore, any expansion or change to the Urban Area, and therefore the Project Area, will be captured by the above-noted text reference and will not require amendment to this Plan.”

15. That Section 4.0 Community Improvement Project Area, be amended by replacing Figure 4 with the updated Figure 4 contained at the end of this document.
16. That Section 5.3 ERASE Community Improvement Plan (CIP) – 2005 be amended by deleting paragraph two, three and four.
17. That following Section 5.3 ERASE Community Improvement Plan (CIP) – 2005 one new section be added as follows and the subsequent sections renumbered accordingly:

“5.4 ERASE Community Improvement Plan (CIP) – 2010

The ERASE CIP (2010) was adopted by City Council March 2010. The ERASE CIP (2010) expanded upon the ERASE CIP (2005) in terms of financial assistance and included the addition of a Remediation Loan Program (RLP) for the West Harbour and Downtown Areas.

Since the ERASE CIP (2001) over 380 Acres of land has been studied; with the City of Hamilton experiencing a total assessment increase due to ERG in excess of \$129,029,379. It has been demonstrated that every \$1 contributed by the City has generated \$11.10 in private sector construction; and that remediation and redevelopment has been approved for approximately 210 Acres of brownfield land with 123 Acres (59% of approved land area) remediated to date”

18. That Section 5.4 Downtown Hamilton Community Improvement Plan (CIP) be amended by deleting the words ‘as amended’ in line 2 and adding:

“and further amended in 2016 by by-law 16-125 and 16-126.”

19. That Section 6.1 be deleted in its entirety and the section renumbered accordingly.
20. That Section 6.2 Notification and Public Participation Procedure be amended by deleting “(April 2005)” from the first line and replacing with “(February 2018)”
21. That Part C ERASE CIP be amended by updating existing photographs.

22. That Part B ERASE CIP Section 7.0 Goals of the ERASE Community Improvement Plan be amended by deleting the first sentence and replacing it with:

“The goals of this Plan are consistent with and build upon the goals in the Urban Hamilton Official Plan.”

23. That Part B ERASE CIP Section 8.0 The ERASE Community Plan (CIP) be amended by deleting “(April 2005)” with “(February 2018)” of the first line.

**Appendix “A” to Report PED18030**  
**Page 10 of 16**

24. That Part B ERASE CIP Section 8.0 The ERASE Community Plan (CIP) be amended by updating ‘Figure 5 Summary of ERASE CIP Programs’ with the updated information approved through this by-law.
25. That Part B ERASE CIP Section 8.4 Downtown Hamilton / West Harbourfront Remediation Loan Pilot Program (RLP) be amended by deleting the word ‘Pilot’.
26. That Part B ERASE CIP Section 8.5 ERASE Municipal Acquisition and Partnership Program (MAPP) be amended by adding the words “Minister of” before the word “Housing” in the last line.
27. That Part B ERASE CIP Section 8.6 ERASE Marketing and Opportunities Program (MOP) be amended by adding the words “Minister of” before the word “Housing” in the last line.
28. That Part B ERASE CIP Section 10 Program Monitoring and Adjustment be amended by deleting the following words:  
 “and feedback obtained from applicants and members of the Brownfield Redevelopment Task Force,”.
29. That Part B ERASE CIP Section 11.0 Conclusion be amended by deleting the first sentence of paragraph 2 and replacing with:  
  
 “The goals of this Plan are consistent with and build upon the community improvement goals in the Urban Hamilton Official Plan.”
30. That Section 12.0 References add the following reference:  
  
 “Urban Hamilton Official Plan – Vibrant, Healthy, Sustainable Hamilton.”
31. That Part C Appendices be amended by updating the existing photographs.
32. That Part C Appendices, Appendix A Section 8.1 ERASE Study Grant Program be amended deleting acronym “(SGP)” and replacing with acronym “(ESG)” and that this be repeated for the remainder of the Appendix.
33. That Part C Appendices, Appendix A Section 8.1.1 Purpose be amended by adding an additional third paragraph that states:  
  
 “The Study Grants are considered an important tool to facilitate ERG applications, and to ensure this continues administrative changes will be recommended to require that all ESG’s are accompanied by preliminary development plans and/or letter of intent to develop.”
34. That Part C Appendices, Appendix A Section 8.1.2 Program Description be amended adding “(Since July 1, 2011)” at the end of prefix “b)” and by deleting “\$25,000” number from prefix “c)” and replacing it with “\$35,000”.
35. That Part C Appendices, Appendix A Section 8.1.2 Program Description be amended by deleting paragraph 3 which starts “ The SGP will Commence”, in its entirety.
36. That Part C Appendices, Appendix A Section 8.1.2 Program Description be amended by adding an additional paragraph prior to the final paragraph of the Section – which states:  
  
 “For consideration of an ESG proposed on City Owned Lands, the application must be accompanied with an intent to purchase agreement approved by City of Hamilton Real Estate Staff.”
37. That Part C Appendices, Appendix A Section 8.1.2 Program Description be amended by adding at the end of the section:

**Appendix “A” to Report PED18030**  
**Page 11 of 16**

“It is to be noted that an SGP cannot be used solely for refinancing purposes. Finally, for the purposes of clarity a ‘project’ consists of the redevelopment site. The redevelopment site may include adjacent municipal addresses.”

38. That Part C Appendices, Appendix A Section 8.1.3 Eligibility Requirements be amended by adding at the end of prefix a) “(Program is not retroactive).
39. That Part C Appendices, Appendix A Section 8.1.3 Eligibility Requirements be amended by deleting “\$25,000” figure from prefix i) and replace with figure “\$35,000”.
40. That Part C Appendices, Appendix A Section 8.1.3 Eligibility Requirements be amended by adding “Since July 1, 2011.” at the end of prefix i).
41. That Part C Appendices, Appendix A Section 8.1.3 Eligibility Requirements be amended by adding the following prefix’s:
  - “l) Eligible costs to cover Designated Substances and Hazardous Material Survey and Industrial/Office Reuse Feasibility Study and their removal and abatement in the Older Industrial Area.
  - m) Eligible costs to cover Designated Substances and Hazardous Material Survey and their removal and abatement applicable to current/closed Institutional uses across the CIPA.
  - n) Eligible costs to cover Designated Substances and Hazardous Material Survey and their removal and abatement applicable to designated Heritage Buildings (properties designated under Part IV or V of the Ontario Heritage Act) across the CIPA.
  - o) All environmental studies must be prepared to meet latest O. Regulation 153/04 standards.
  - p) The applicant must provide a phase one ESA for all properties within the redevelopment site.”
42. That Part C Appendices, Appendix A Section 8.1.4 Administration be amended by adding follow on wording from the end of the last sentence in the first paragraph, stating:
 

“and a letter of intent and preliminary development plans for intended development. It should be noted that two quotes should be provided for the proposed study work.”
43. That Part C Appendices, Appendix A Section 8.1.4 Administration be amended by adding final paragraph which states:
 

“ESG approval (except Risk Assessments) will be revoked if study work not completed within 2 calendar years from date of initial approval.”
44. That Part C Appendices, Appendix B Section 8.2 ERASE Redevelopment Grant Program (RGP) be amended by deleting the acronym “(RGP)” and replace with “(ERG)” and that this be repeated for the remainder of the Appendix.
45. That Part C Appendices, Appendix B Section 8.2.2 Program Description be amended by deleting the word “incremental” from the fourth sentence of the first paragraph and replacing with:
 

“first full year of newly assessed”

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**Page 12 of 16**

46. That Part C Appendices, Appendix B Section 8.2.2 Program Description be amended by deleting the words “rehabilitating the land and building” and replacing with the following:

“remediation as outlined in the Remedial Action Plan.”

47. That Part C Appendices, Appendix B Section 8.2.2 Program Description be amended by deleting the word “after” from prefix b) and replaced with the words “up to”.

48. That Part C Appendices, Appendix B Section 8.2.2 Program Description be amended by adding the following words to the end of the first sentence of paragraph 9 after the word “project”:

“and receipt of an RSC.”

49. That Part C Appendices, Appendix B Section 8.2.2 Program Description be amended by adding the following paragraph to the end of the section:

“It should be noted that peer reviewed risk assessments are to be permitted in situations where a RSC is not required by the MOECCC (i.e. not moving to a more sensitive land use). Finally, for the purposes of clarity a ‘project’ consists of the redevelopment site. The redevelopment site may include adjacent municipal addresses.”

50. That Part C Appendices, Appendix B Section 8.2.3 Eligibility Requirements be amended by adding the following to the end of prefix a) “(Program is not retroactive);”

51. That Part C Appendices, Appendix B Section 8.2.3 Eligibility Requirements be amended by deleting the existing prefix g) i) and replaced with the following wording:

“i) environmental remediation, i.e., the cost of any action taken to reduce the concentration of contaminants on, in or under the eligible property to permit a record of site condition (RSC) to be filed for the proposed use by a qualified person, including costs of preparing and filing of an RSC and CPU, cost of clean fill, grading and compaction to replace contaminated soils;

52. That Part C Appendices, Appendix B Section 8.2.3 Eligibility Requirements be amended by adding the following prefix’s to prefix g):

“ix) Eligible costs to cover Designated Substances and Hazardous Material Survey and Industrial/Office Reuse Feasibility Study and their removal and abatement in the Older Industrial Area;

x) Eligible costs to cover Designated Substances and Hazardous Material Survey and their removal and abatement applicable to current/closed Institutional uses across the CIPA;

xi) Eligible costs to cover Designated Substances and Hazardous Material Survey and their removal and abatement applicable to the rehabilitation and restoration of designated Heritage Buildings (properties designated under Part IV or V of the Ontario Heritage Act) across the CIPA.”

53. That Part C Appendices, Appendix B Section 8.2.3 Eligibility Requirements be amended by deleting the following words from prefix h) “total cost of rehabilitating the land and buildings” and replacing with “total approved cost of remediation.”

54. That Part C Appendices, Appendix B Section 8.2.3 Eligibility Requirements be amended by adding the following words to the end of prefix l):

**Appendix “A” to Report PED18030**  
**Page 13 of 16**

“RSC to conform to latest O. regulation 153/04 standards.”

55. That Part C Appendix B, Section 8.2.3 Eligibility Requirements be amended by adding a new prefix stating:

“q) No grant subsidy to be paid out until the project is completed. Alternatively, subject to written approval by the Director of Economic Development, a % of payment may be provided for phased development based on the number of phases complete.

56. That Part C Appendices, Appendix B Section 8.2.3 Eligibility Requirements be amended by adding the following to the final paragraph of the Section:

“80% of the City tax increment will be reimbursed to the property owner in the form of a grant, while the remaining 20% of the tax increment will be dedicated to the ERASE MAPP (See Section 8.5).”

57. That Part C Appendices, Appendix C Section 8.3.2 Program Description be amended by deleting the words “of approximately” from the first sentence of paragraph 3 and replacing with the words “up to”.

58. That Part C Appendices, Appendix C Section 8.3.2 Program Description be amended by adding the following to the end of the 5<sup>th</sup> paragraph “and the Minister of Finance (if applicable)”.

59. That Part C Appendices, Appendix C Section 8.3.3 Eligibility Requirements be amended by deleting the existing prefix g) i) and replaced with the following wording:

“i) environmental remediation, i.e., the cost of any action taken to reduce the concentration of contaminants on, in or under the eligible property to permit a record of site condition (RSC) to be filed for the proposed use by a qualified person, including costs of preparing and filing of an RSC and CPU, cost of clean fill, grading and compaction to replace contaminated soils;

60. That Part C Appendices, Appendix C Section 8.3.3 Eligibility Requirements be amended by adding an additional eligible program cost to the prefix g) such that it reads:

“v) Environmental Insurance Premiums.”

61. That Part C Appendices, Appendix D Section 8.4 be amended by deleting the word ‘Pilot’.

62. That Part C Appendices, Appendix D Section 8.4.2 Program Description be amended by adding the words “(at applicants cost)” to the end of the 6<sup>th</sup> paragraph which starts with the words “Actual costs”.

63. That Part C Appendices, Appendix D Section 8.4.2 Program Description be amended by deleting paragraph 16 which starts with the words “Interest on the principal” in its entirety.

64. That Part C Appendices, Appendix D Section 8.4.2 Program Description be amended by deleting paragraph 17 and 18 and replacing with the following:

“That the interest rate for the Loan Program be 0% and the loan repayment period be a maximum 5 years”.



**Appendix “A” to Report PED18030**  
**Page 14 of 16**

65. That Part C Appendices, Appendix D Section 8.4.2 Program Description be amended by deleting the following words from the end of paragraph 21: “together with interest accrued to date”.
66. That Part C Appendices, Appendix D Section 8.4.3 Eligibility Requirements be amended by deleting any reference to the “remedial work plans” and replacing with the words “remedial action plan”.
67. That Part C Appendices, Appendix D Section 8.4.4 Administration be amended by deleting the words “Downtown and Community” from the first sentence and replaced with the word “Urban”.
68. That Part C Appendices, Appendix D Section 8.4.4 Administration be amended by deleting paragraph 8 which starts “An application fee” and paragraph 11 which start “The program is being” in their entirety.
69. That Part C Appendices, Appendix G Section 9.1 Purpose be amended by adding a new third paragraph that states:

“It is recommended that the Development Charge demolition credit for Older Industrial Area sites with approved ERG applications be extended to 10 years”.

70. That Part C Appendices, Appendix G Section 9.2 Program Description be amended by deleting paragraph 4 which starts “The DCR program” in its entirety.
71. That Part C Appendices, Appendix G Section 9.3 Eligibility Requirements be amended by deleting the superfluous “,” within prefix a) vii) c).
72. That Part C Appendices, Appendix G Section 9.3 Eligibility Requirements be amended by deleting the existing prefix a) i) and replaced with the following wording:

“i) environmental remediation, i.e., the cost of any action taken to reduce the concentration of contaminants on, in or under the eligible property to permit a record of site condition (RSC) to be filed for the proposed use by a qualified person, including costs of preparing and filing of an RSC and CPU, cost of clean fill, grading and compaction to replace contaminated soils;

73. That Following Appendix I a new “Appendix J” be inserted detailing the ERASE Community Improvement Project Area (2018) and that the subsequent appendices be renumbered accordingly.
74. That current “Appendix J” be amended by adding the following information at the end of the Section:

“Urban Hamilton Official Plan

The City of Hamilton Urban Official Plan has numerous policies directed towards achieving an efficient, well planned and supportive approach to landuse planning. With particular regard to the development and redevelopment of brownfield Sites the following policies, amongst others, are applicable:

**Policy 3.1.5**      There are many complex and interconnected reasons for promoting and implementing brownfield *redevelopment*. There are significant and immediate economic, environmental and social benefits from regenerating these "legacy" properties. The City, in addition to other economic development objectives, shall pursue

**Appendix “A” to Report PED18030**  
**Page 15 of 16**

the *redevelopment* of brownfield sites and promote opportunities for employment and *residential intensification* by:

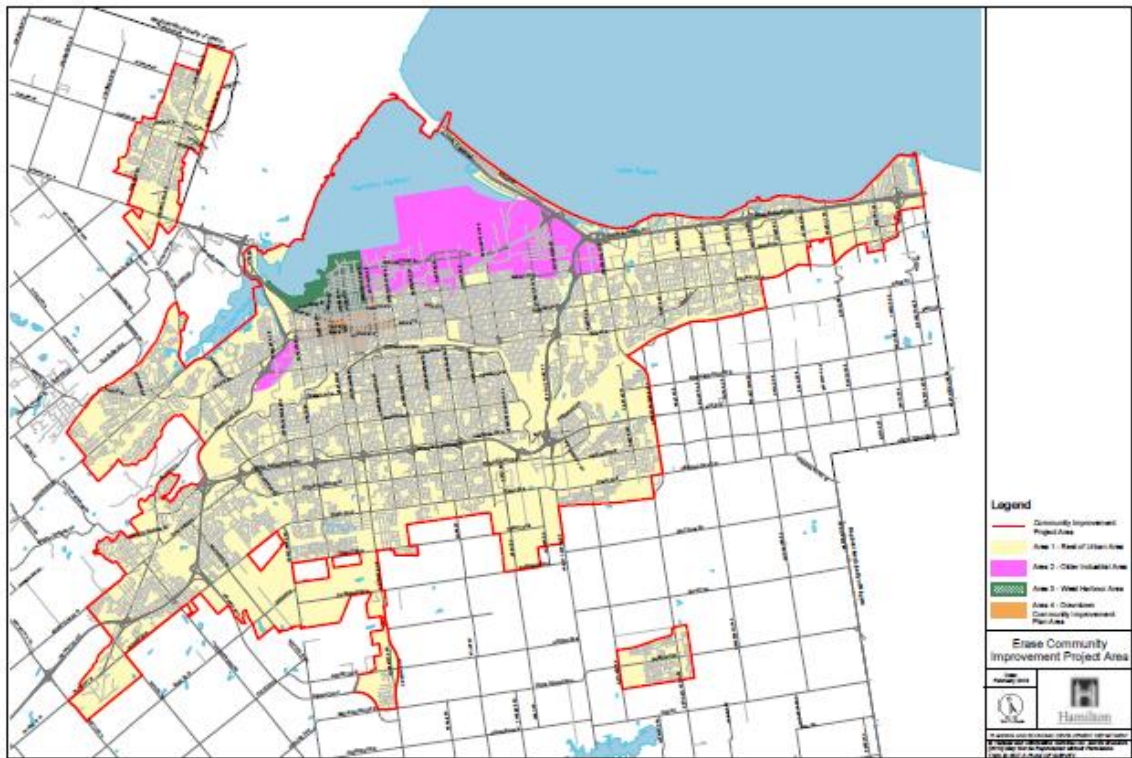
- a) continuing to liaise with other levels of government, agencies, and the private sector to endorse and amend existing legislation, regulations and standards, including the addressing of liability issues for land owners;
- b) undertaking studies to identify priority brownfield sites for *redevelopment*;
- c) providing the necessary financial assistance to developers and landowners to make the *redevelopment* of brownfield sites a viable option; and,
- d) ensure a wide variety of investment opportunities are available throughout the City and provide potential employment users with a range of alternative sites of various size in a variety of locations throughout the City.”

75) That current “Appendix L” – Downtwon Hamilton Community Improvement Project Area Boundary be amended by adding the latest map of the downtown CIPA.

Appendix "A" to Report PED18030  
Page 16 of 16

Schedules

2018 ERASE CIP Map





# ERASE<sup>∞</sup> 2018 COMMUNITY IMPROVEMENT PLAN (CIP)

ENVIRONMENTAL REMEDIATION AND SITE ENHANCEMENT

## REVIEW OF CITY OF HAMILTON ERASE CIP INCENTIVE PROGRAMS



**CITY OF HAMILTON**  
**PLANNING AND ECONOMIC DEVELOPMENT DEPARTMENT**  
**Economic Development Division**

<b>TO:</b>	Mayor and Members General Issues Committee
<b>COMMITTEE DATE:</b>	February 21, 2018
<b>SUBJECT/REPORT NO:</b>	Amendments to the Environmental Remediation and Site Enhancement (ERASE) Community Improvement Plan (CIP) (PED18030) ( City Wide)
<b>WARD(S) AFFECTED:</b>	City Wide
<b>PREPARED BY:</b>	Edward John (905) 546-2424 Ext. 2359
<b>SUBMITTED BY:</b>	Glen Norton Director, Economic Development Planning and Economic Development Department
<b>SIGNATURE:</b>	

### RECOMMENDATION

- (a) That Report PED18030 respecting the proposed amendments to the Environmental Remediation and Site Enhancement (ERASE) Community Improvement Plan (CIP) be received;
- (b) That staff be directed to bring forward to Planning Committee for a statutory public meeting in accordance with Section 17 (15) (d) of the *Planning Act*, the following recommended revisions to the Environmental Remediation and Site Enhancement (ERASE) Community Improvement Plan (CIP);
  - (i) That the Environmental Remediation and Site Enhancement (ERASE) Community Improvement Project Area as set out in Report PED18030, and that the By-law attached to Report PED18030 to amend the Environmental Remediation and Site Enhancement (ERASE) Community Improvement Project Area as Appendix "A" be enacted;
  - (ii) That the City's maximum contribution as part of the Environmental Remediation and Site Enhancement (ERASE) Study Grant Program be increased from \$25K to \$35K for two studies per property / project be approved;

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*OUR Culture: Collective Ownership, Steadfast Integrity, Courageous Change, Sensational Service, Engaged Empowered Employees.*

**SUBJECT: Amendments to the Environmental Remediation and Site Enhancement (ERASE) Community Improvement Plan (CIP) (PED18030) (City Wide) - Page 2 of 17**

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- (iii) That the Environmental Remediation and Site Enhancement (ERASE) Study Grant Program date for maximum of two studies per property be reset to July 1, 2011;
- (iv) That additional administrative requirements regarding submission and enactment of Environmental Remediation and Site Enhancement (ERASE) Study Grant applications be approved;
- (v) That additional eligible costs be added to the Environmental Remediation and Site Enhancement (ERASE) Study Grant and Redevelopment Grant Program to cover Designated Substances and Hazardous Material Survey and Industrial / Office Reuse Feasibility Study and their removal and abatement in the Older Industrial Area be approved;
- (vi) That additional eligible costs be added to the Environmental Remediation and Site Enhancement (ERASE) Study Grant and Redevelopment Grant Program to cover Designated Substances and Hazardous Material Survey and their removal and abatement applicable to current / closed Institutional uses as an eligible cost across the Community Improvement Project Area (CIPA) be approved;
- (vii) That additional eligible costs be added to the Environmental Remediation and Site Enhancement (ERASE) Study Grant and Environmental Remediation and Site Enhancement (ERASE) Redevelopment Grant Program to cover Designated Substances and Hazardous Material Survey and their removal and abatement applicable to designated Heritage Buildings as an eligible cost across the Community Improvement Project Area (CIPA) be approved;
- (viii) That staff be authorized to implement and administer the Environmental Remediation and Site Enhancement (ERASE) Redevelopment Grant Program including the additional eligible costs once the amendment has come into force and effect;
- (ix) That the Environmental Remediation and Site Enhancement (ERASE) Tax Assistance Program includes Environmental Insurance Premiums as an eligible cost be approved;
- (x) That the interest rate for the Downtown Hamilton / West Harbourfront Remediation Loan Program (RLP) be decreased from prime minus 1% to 0% and the loan repayment period be reduced from ten years to five years be approved;

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**SUBJECT: Amendments to the Environmental Remediation and Site Enhancement (ERASE) Community Improvement Plan (CIP) (PED18030) (City Wide) - Page 3 of 17**

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- (xi) That the Community Improvement Plan (CIP) titled Environmental Remediation and Site Enhancement (ERASE) Community Improvement Plan (October 2017) as amended and attached as Appendix “B” to Report PED18030 be approved;
- (xii) That any changes to the program description and terms be by way of Council resolution.

## **EXECUTIVE SUMMARY**

Every successful economic development program / process must be dynamic in nature and possess the ability to change in order to accommodate revisions to policy; trends in the market; and to satisfy the needs of the end user of the program; while simultaneously delivering on the expectations of Council. The purpose of this Report is to present the proposed amendments to the Environmental Remediation and Site Enhancement (ERASE) Community Improvement Plan (CIP) intended to ensure its on-going relevance and responsiveness. These amendments include, but are not limited to the following:

- Increasing the City’s maximum contribution as part of the ERASE Study Grant (ESG) Program for two studies from \$25K to \$35K;
- Inclusion of additional eligible costs to the ESG and ERASE Redevelopment Grant (ERG) Program to include the study, removal and abatement of Designated Substances and Hazardous Material (DSHM) from the older industrial area, institutional buildings and designated heritage buildings;
- Enhance requirements for applicants to demonstrate intention to redevelop a brownfield site (letter of intent and preliminary development plan);
- Enhance marketing of ESG and ERG Program to Older Industrial Area;
- Increase Development Charge demolition credit for Older Industrial Area sites with approved ERG applications from five to ten years;
- Commence using current ability to conduct spot and random audits of eligible expenses on ERG projects;
- Clarify that the cost of environmental remediation also includes cost of clean fill, grading and compaction to replace contaminated soils, and cost of filing a Record of Site Condition (RSC) and a Certificate of Property Use (CPU); and,
- Downtown Hamilton / West Harbourfront Remediation Loan Pilot Program (RLP) interest rate be decreased from prime minus 1% to 0% and the loan repayment period be reduced from ten years to five years and add environmental insurance premiums as an eligible cost.

A more detailed discussion of the specific amendments is provided in the Analysis / Rationale for Recommendations Section of this Report.

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**SUBJECT: Amendments to the Environmental Remediation and Site Enhancement (ERASE) Community Improvement Plan (CIP) (PED18030) (City Wide) - Page 4 of 17**

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***Alternatives for Consideration – N/A***

**FINANCIAL – STAFFING – LEGAL IMPLICATIONS**

**Financial:** Currently, there are funds available in Brownfields ERASE Environmental Study Capital Project ID 3621708002 to fund the increase in the City's maximum contribution to the ERASE Study Grant Program. There will be no upfront or capital budget impacts by adding in further eligible costs to the ERASE Redevelopment Grant Program.

**Staffing:** Administration of the amendments proposed to the ERASE CIP can be accommodated by staff in the Economic Development and Real Estate Division.

**Legal:** Subsection 28 (7) of *The Planning Act* permits municipality in accordance with a Community Improvement Plan, to make loans and grants which would otherwise be prohibited under Sub-section 106(2) of *The Municipal Act*, to the registered owners, assessed owners, tenants, or their respective assignees, of lands and buildings within the designated Community Improvement Project Areas.

**HISTORICAL BACKGROUND**

The formal approval of the ERASE Community Improvement Plan in April of 2001 represented an important step in the delivery of a program promoting environmental remediation, community rehabilitation and redevelopment. The expansion of the ERASE Community Improvement Project Area to the full limits of the urban area within the City and the enhancements of the programs contained within in April 2005 also represented an equally important step forward in delivering financial incentive programs directed at brownfield redevelopment across the urban area of the City. Both of these milestones have contributed to Hamilton's reputation as being a municipal leader in terms of brownfield redevelopment in Canada.

The Planning and Economic Development Committee in March 2, 2010 further sought to expand the Hamilton LEEDing the Way Community Improvement Project Area to the full limits of the urban area as well as include mixed-use and multi-unit residential developments and redevelopments as additional eligible projects under the LEED Grant Program.

In 2014 a further update was approved providing administrative amendments to the programmable components of the RGP, Downtown Hamilton / West Harbourfront Remediation Loan Program and TAP programs.

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**SUBJECT: Amendments to the Environmental Remediation and Site Enhancement (ERASE) Community Improvement Plan (CIP) (PED18030) (City Wide) - Page 5 of 17**

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This Report seeks to build on the continuous improvement of the ERASE CIP Program in order to ensure the program remains responsive and relevant with regard to the re-development of brownfields within Hamilton. The Report represents one of the most comprehensive reviews completed to date regarding the effectiveness and applicability of the program.

Since the ERASE CIP was approved, approximately 145 property owners and potential property owners (121 sites) have been approved for Environmental Study Grants. A number of these studies have led to brownfield sites being redeveloped. A total of 47 projects have been approved by City Council for ERASE Redevelopment Grants. As noted within the RCI Consulting Report (2017), while greater uptake in the ERG process is desirable, it still represents excellent value for the ESG program in terms of the cost per acre of land studied and the cost per application. It has been identified that more restrictive environmental study and remediation standards are likely to explain such differences between the two processes, and that in general, subject to administrative changes recommended within this Report studies conducted under the ESG program have been effective in leading to ERG applications and brownfield redevelopment projects. These projects once complete will result in:

- Over 380 Acres of land studied;
- Total assessment increase due to ERG in excess of \$129,029,379;
- Every \$1 contributed by the City has generated \$11.10 in private sector construction; and,
- Remediation and redevelopment approved of approximately 210 acres of brownfield land with 123 acres (59% of approved land area) remediated to date.

In its 16 years, the ERASE CIP has proven to be very successful in providing the financial tools needed to promote the remediation and redevelopment of brownfield sites. There is consistent support for the expansion of programming and updating of policy in order to meet the significant challenges associated with brownfield redevelopment.

In order to achieve this, the City of Hamilton retained Dillon Consulting and RCI Consulting to prepare the Bayfront Industrial Area Renewal Strategy. Part of the study was to review the City's ERASE Programs, including recommendations for program updates.

As part of the review, RCI Consulting assessed historical program uptake; City Wide economic impacts; administrative and program issues; and, best practices in several other municipalities. The subsequent Report (See Appendix "B") provides the basis and rationale for the proposed amendments and updates to the existing program. These are reviewed in detail within this Report.

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**SUBJECT: Amendments to the Environmental Remediation and Site Enhancement (ERASE) Community Improvement Plan (CIP) (PED18030) (City Wide) - Page 6 of 17**

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**POLICY IMPLICATIONS AND LEGISLATED REQUIREMENTS**

**Provincial Policy Statement (2014)**

The Provincial Policy Statement (PPS) is issued under Section 3 of the *Planning Act* and is intended to guide municipalities as they make planning decisions. The *Planning Act* requires that municipal decisions with respect to the exercise of any authority that affects a planning matter “shall be consistent with” the PPS.

The PPS supports the remediation and redevelopment of brownfield sites. For example, Section 1.7.1 e) of the PPS states that “long-term economic prosperity should be supported by promoting the redevelopment of brownfield sites”. Brownfields are defined in the PPS as “undeveloped or previously developed properties that may be contaminated. They are usually, but not exclusively, former industrial or commercial properties that may be underutilized, derelict or vacant”.

The PPS also supports Smart Growth through urban growth management. For example, Section 1.1.3.3 of the PPS states “planning authorities shall identify and promote opportunities for intensification and redevelopment where this can be accommodated taking into account existing building stock or areas, including brownfield sites, and the availability of suitable existing or planned infrastructure and public service facilities required to accommodate projected needs”. Therefore, the PPS supports brownfield redevelopment as a way to achieve the goal of promoting intensification and redevelopment. Other policies in the PPS (Sections 1.1.1 a), 1.1.1 h) and 1.6.3) support the management of growth to achieve efficient development and land use patterns which sustain the financial well-being of the Province and municipalities over the long term. The redevelopment of brownfields has a role to play in this regard.

Growth Plan of the Greater Golden Horseshoe (GGH), 2017

The Growth Plan envisages increasing intensification of the existing built-up area, with a focus on urban growth centres, intensification corridors, major transit station areas, brownfield sites and greyfields. The ERASE Community Improvement Plan would contribute to the increased intensification in the built-up area.

The vision for the GGH is grounded in the following principles that provide the basis for guiding decisions on how land is developed; resources are managed and public dollars invested:

- Achieve complete communities that are designed to support healthy and active living;
- Prioritize intensification and higher densities to make efficient use of land and infrastructure and support transit viability;

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**SUBJECT: Amendments to the Environmental Remediation and Site Enhancement (ERASE) Community Improvement Plan (CIP) (PED18030) (City Wide) - Page 7 of 17**

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- Provide flexibility to capitalize on new economic and employment opportunities as they emerge, while providing certainty for traditional industries, including resource-based sectors;
- Provide for different approaches to manage growth that recognize the diversity of communities in the GGH;
- Protect and enhance natural heritage, hydrologic, and landform systems, features, and functions;
- Conserve and promote cultural heritage resources to support the social, economic, and cultural well-being of all communities, including First Nations and Métis communities; and,
- Integrate climate change considerations into planning and managing growth such as planning for more resilient communities and infrastructure – that are adaptive to the impacts of a changing climate – and moving towards low-carbon communities, with the long-term goal of net-zero communities, by incorporating approaches to reduce greenhouse gas emissions.

Further, providing opportunities for businesses and residences to locate in the Greater Golden Horseshoe is fundamental to using land wisely and ensuring a prosperous economic future.

### Urban Hamilton Official Plan

The City of Hamilton Urban Official Plan has numerous policies directed towards achieving an efficient, well planned and supportive approach to land use planning with particular regard to the development and redevelopment of brownfield sites. The following policies, amongst others, are applicable:

- “Policy 3.1.5**      There are many complex and interconnected reasons for promoting and implementing brownfield *redevelopment*. There are significant and immediate economic, environmental and social benefits from regenerating these "legacy" properties. The City, in addition to other economic development objectives, shall pursue the *redevelopment* of brownfield sites and promote opportunities for employment and *residential intensification* by:
- a) continuing to liaise with other levels of government, agencies, and the private sector to endorse and amend existing legislation, regulations and standards, including the addressing of liability issues for land owners;
  - b) undertaking studies to identify priority brownfield sites for *redevelopment*;

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- c) providing the necessary financial assistance to developers and landowners to make the *redevelopment* of brownfield sites a viable option; and,
- d) ensure a wide variety of investment opportunities are available throughout the City and provide potential employment users with a range of alternative sites of various size in a variety of locations throughout the City.”

The continuous review and improvement of the ERASE CIP will secure this policy intent, providing financial support in order to facilitate efficient development.

Economic Development Strategy 2010-2015

The Economic Development Strategy 2010-2015 identified the importance of the ERASE CIP and complimentary brownfield redevelopment initiatives. The Strategy determined that the ERASE CIP provided an economic tool that would help the City to accomplish its economic, environmental and social goals, across the entire urban area.

In particular, providing land to meet demand for employment and residential uses; increasing tax assessment and revenues in the long-run for the municipality and the Province; creating employment opportunities; utilizing existing infrastructure, resulting in a reduction of urban sprawl and its related costs; contributing toward the revitalization of particular areas and neighbourhoods; and, restoring the environment in these neighbourhoods, which will in turn, remove threats to the health of workers and residents.

With the various brownfield initiatives, brownfield redevelopment is a potentially powerful external driver that the City can and should use to help accomplish its economic and planning goals including reducing urban sprawl, urban intensification and infilling and reuse of existing infrastructure among many others.

Economic Development Action Plan 2016-2020

The updated Economic Development Action Plan 2016-2020 reaffirms the importance in removing barriers to development. In particular:

- Grow non-residential tax assessment and increase the number of living-wage jobs;
- Be the most diversified economy in Canada;
- Have the best workforce in Ontario;
- Support strategic investment in infrastructure;
- Have a thriving entrepreneurship and innovation; and,

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- Have vibrant commercial and cultural districts and places.

It is considered that the ERASE CIP provides assistance both directly and indirectly in securing the goals of the Economic Development Action Plan.

## **RELEVANT CONSULTATION**

The following Divisions within the Corporation were consulted on the amendments to the ERASE CIP: Strategic Services and Special Projects – Planning and Economic Development Department; Legal Services – Corporate Services Department; Urban Renewal – Planning and Economic Development Department and, Finance (Taxation) – Corporate Services Department.

Public Open Houses outlining the proposed amendments to the ERASE CIP were held on May 29, 2017 at the David Braley Centre and on August 28, 2017 at 294 James Street North.

Also, a presentation was given to the Development Industry Liaison Group (DILG) on September 18, 2017. The comments received also contributed to the proposed amendments.

A summary of the responses from the public meetings are detailed below:

- Development charge reduction is a pivotal consideration in the pro-forma of any brownfield development;
- Although there remains greater confidence in brownfield redevelopment within financial institutions, financing brownfield redevelopment remains precarious;
- ERASE programs to date provide meaningful incentives to encourage brownfield remediation;
- Expansion of eligibility for studies to include DSHMS and allow grants to cover their removal / treatment. This is important particularly in older buildings – heritage and institutional; and,
- Flexibility in timing and application process would assist in the financing of larger projects.

Staff in the Business Development Section of the Economic Development Division were also consulted. The Business Development Section was a participant in the Public Open Houses described above as part of the ongoing monitoring and feedback on the Hamilton LEEDing the Way Community Improvement Plan (CIP) and LEED Grant Program (LGP). There are no proposed changes to LEED related eligible cost items in the ERASE Redevelopment Grant Program at this time.

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**ANALYSIS AND RATIONALE FOR RECOMMENDATION**

The amendments made to the ERASE CIP (March 2010) were aimed at further enhancing the financial incentives offered across the City and in specific areas. The Community Improvement plan currently contains the following major programs:

1. ERASE Study Grant Program (ESG);
2. ERASE Redevelopment Grant program (ERG);
3. ERASE Tax assistance Program (TAP);
4. ERASE Downtown Hamilton / West Harbourfront Remediation Loan Program (RLP);
5. ERASE Municipal Acquisition and Partnership Program (MAPP); and,
6. ERASE Marketing and Opportunities Program (MOP).

Programs 1 to 4 are directed at the private sector and are designed to encourage private sector investment and reinvestment, redevelopment, and construction activity in the Project Area. Program 5 is a municipal program of brownfield property acquisition, improvement and municipal participation in public-private partnerships to remediate and redevelop brownfield properties. Program 6 is a comprehensive program designed to:

- a) market the ERASE incentive programs to brownfield market makers such as developers, property owners, and real estate, environmental, planning and other support industries; and,
- b) market redevelopment opportunities to these key stakeholders.

Figure 1.1 summarises the current programs contained in this Community Improvement Plan, including a brief description of each program.

**Figure 1.1**

**PROGRAM / PROGRAM DESCRIPTION / DURATION**

**ERASE Study Grant Program (ESG)**

Grants for 50% of cost of Phase II environmental site assessments (ESAs), risk assessments and remedial work plans, up to \$20K per study and \$25K total per property / project. Five years from introduction.

**ERASE Redevelopment Grant Program (ERG)**

Grants to property owners who undertake redevelopment “pay-as-you-go” grants equal to 80% of increase in municipal portion of property taxes for up to ten years or until approved remediation costs are met. Ten years from introduction. Grants paid out for up to ten years.

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**ERASE Tax Assistance Program (TAP)**

Tax assistance to a property in the form of a freeze or cancellation of part or all of the educational tax portion during the rehabilitation and development period. Ten years from introduction. Freeze or cancellation of part of the educational tax portion for up to three years.

**Downtown Hamilton / West Harbourfront Remediation Loan Pilot Program**

Loan to property owners who undertake remediation to facilitate residential and commercial redevelopment in the Downtown Hamilton and West Harbourfront areas. One year from introduction.

**ERASE Municipal Acquisition and Partnership Program (MAPP)**

Acquisition and redevelopment of key strategic properties by City. Partnership in public / private sector remediation and redevelopment initiatives. Concurrent with the RGP (8.2).

**ERASE Marketing and Opportunities Program (MOP)**

Marketing program to market the ERASE incentive programs and key redevelopment opportunities to the development and real estate industry.

One other program which does not actually form part of this Plan is the Development Charges Reduction (DCR) Program, which provides a reduction of development charges payable on contaminated sites that are remediated and redeveloped.

As any changes to the Development Charges By-law is outside the scope of the *Planning Act*, the DCR Program has only been referenced, and not included in this Plan.

**Successes to Date**

As detailed within this Report, the current review represents one of the most comprehensive reviews of the CIP since inception in 2001. As detailed in Appendix "A" of the Consultant's Report, significant successes have been realised and quantitatively demonstrated as a result of the current CIP between 2001 and 2016.

These are as follows:

- ERASE study grant has resulted in 382.0 acres being environmentally studied with a cost to the City of Hamilton per acre being \$3,677.39 which represents excellent value;
- ERASE redevelopment grant resulted in 213 acres to be remediated and redeveloped (123 acres remediated to date);
- Every \$1 the City has contributed toward completed ERG projects has generated approximately \$11.10 in private sector construction; and,

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- \$3.13M increase in property tax directly attributed to remediation and redevelopment works undertaken with the support of the ERG program.

**Opportunities for Improvement**

Following in depth review of the program since the 2010 updates, a number of issues and potential opportunities were identified:

- ESG applications lagging in the system - approx. \$500K (30 applications) approved from 2001 to 2014 have yet to complete and submit study – over 25% of applications;
- Insufficient ESG applications proceeding to ERG - ESG applications outnumber ERG applications 2.5 to 1;
- Interest in ESG applications in Older Industrial Area has declined - only 10% of ESG applications in last three years located in Older Industrial Area .vs. 29% from 2001 to 2013;
- Opportunity to expand eligible study types (DSHMS and feasibility studies) in Older Industrial Area and DSHMS for former Institutional uses and Heritage Buildings; and,
- Ability to increase program awareness.

In order to address these, RCI Consulting has identified a number of proposed amendments and updates to the existing program. These are discussed as follows:

**ESG Program**

The City of Hamilton is one of only a few municipalities that have increased its maximum environmental study grant amount, from \$10K in 2001, to \$15K in 2005, to the current \$20K in 2010. While Hamilton's maximum single grant amount is higher than most other municipalities, Hamilton's maximum grant amount for two studies (\$25K) is similar to most of the other municipalities in Ontario, and actually less than Guelph and Waterloo. This could prove limiting where an applicant wishes to conduct multiple environmental studies on a site, e.g., Phase II ESA and a Risk Assessment (RA), and this is quite often the case. On this basis, it was considered appropriate to increase maximum grant for two studies from \$25K to \$35K.

As raised within the stakeholder and public meetings, the ability to increase the eligibility of the ESG to cover DSHMS would provide a meaningful response to many issues arising out of adaptively re-using older buildings particularly Heritage properties, whereby demolition options are limited or constrained and redevelopment costs are significantly increased. In reviewing this, staff concurred and also identified the opportunity to include former institutional buildings, given the rising number of former schools and similar buildings being considered for redevelopment.

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In order to ensure the grant is responsive to legislative changes that were introduced in July 2011, (which included additional improvements to the standards and other policy clarifications) the maximum of two studies per site will be based on studies conducted after July 1, 2011, as such, studies completed prior to 2011 will no longer be used to tally the two study maximum per project / property.

A number of marketing and administrative changes are also recommended to ensure awareness of the incentives are increased, that there is a legitimate intent to develop the property, and to encourage development to proceed from the date of study in a timely fashion.

### **ESG Program Recommendations**

1. Increase max. grant for two studies from \$25K to \$35K;
2. Reset date for maximum of two studies per project to July 1, 2011 (date new ESA requirements came into effect);
3. Add cost of "DSHMS and Industrial / Office Reuse Feasibility Study" as an eligible cost in the Older Industrial Area only;
4. Add cost of "DSHMS for current / closed Institutional uses" and "Heritage Buildings" as an eligible cost across the CIPA;
5. Enhance requirement for applicants to demonstrate legitimate intention to redevelop a brownfield site (letter of intent and preliminary development plan);
6. If approved ESG application outstanding more than two years, the study (except RA) must be submitted within six months;
7. If approved ESG application outstanding less than two years, the study (except ESA) must be submitted within two years of ESG approval;
8. For new ESG applications, all studies except RA must be submitted within two years of approval; and,
9. Enhance marketing of ESG Program to Older Industrial Area.

### **ERG Program**

While the ERG Program has produced brownfield redevelopment activity on most (24 of 38) approved application sites, there are concerns with the progress on a number of the 13 ERG applications that have been approved but have not yet been remediated, especially since these 13 applications represent approximately 87 acres or 41% of the ERG approved land area.

In reviewing this matter it would appear that a number of these 13 sites have not yet been able to achieve remediation and a Ministry of the Environment (MOE) acknowledged RSC. A few of these 13 sites have experienced lengthy delays in obtaining an RSC acknowledgement from the MOE, but are now close to obtaining an acknowledged RSC, and it is expected that once these applicants have an MOE acknowledged RSC in hand, redevelopment of these sites will take place quickly.

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On this basis it is recommended that a number of enhancements to the existing program be recommended. In particular, as previously mentioned, the introduction of DSHM as an eligible cost is considered to provide a meaningful and important incentive, particularly in the redevelopment of former institutional and the rehabilitation and restoration of existing Heritage buildings.

With regard to encouraging greater uptake in ERG's within the older industrial area, it is proposed that these sites would become more attractive by sheltering the older industrial area from the reductions to the Tax Increment Grant (TIG) and costs eligible for Development Charges reduction that are being proposed for the Rest of the Urban Area.

### **ERG Program Recommendations**

1. Enhancements to ERG Program in Older Industrial Area include:
  - a. Add "removal / abatement of DSHM" as a stand-alone eligible cost (for the TIG only);
  - b. Increase the demolition charge demolition credit for brownfield sites with approved ERG applications from five to ten years; and,
  - c. Enhance marketing of ERG Program to existing and potential businesses.
2. Add "removal / abatement of DSHM" as a stand-alone eligible cost (for the TIG only) for current / closed institutional uses and the rehabilitation and restoration of Heritage properties across the CIPA.
3. Follow up on 13 approved ERG applications where remediation / RSC is not completed and close applications where redevelopment plans have been abandoned and / or current owner is no longer interested.
4. Commence using current ability to conduct spot and random audits of eligible expenses on ERG projects.
5. Follow up on future ERG approved projects to track project starts.

### **TAP Program**

As in most other Ontario municipalities that offer a tax assistance program that includes the Province's education component of property taxes on brownfield sites, the City of Hamilton's TAP has not received much interest since it was introduced in 2005. This finding is considered to be directly related to the complicated and time consuming process that the Province of Ontario has put in place for municipalities and applicants seeking to access the Province's education property tax assistance for brownfield redevelopment projects. Notwithstanding that this difficulty is likely to remain in place, a number of minor enhancements to the City's ERASE TAP are recommended.

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### **TAP Program Recommendations**

1. Clarify that the cost of environmental remediation also includes “cost of clean fill, grading and compaction to replace contaminated soils, and cost of filing an RSC and CPU”, and,
2. Add “environmental insurance premiums” as an eligible cost.

### **Loan Program**

While the RLP Program has also only seen modest up-take to date in the seven years that it has been in place, it remains an innovative program that provides the approved applicant with the option to repay the loan using the assignment of grant payments under the ERG Program. This allows the RLP to act as bridge financing until the annual ERG payments can be used to start repaying the RLP. In the event that the full ten-year grant amount is not sufficient to repay the loan in its entirety, supplemental payments from the applicant are required. The annual interest rate on the loan is 1% below the prime rate as established by the Royal Bank of Canada. This rate is established at the time the first instalment of the loan is advanced by the City and reset annually on the anniversary date of the first advance.

Based on the \$400K program cap on the loan amount, the greatest benefit of the program is likely in promoting smaller brownfield redevelopment projects in the Downtown Hamilton and the West Harbourfront Area. As such, the Report compiled by RCI recommends the City retain this program in the short to medium term. It is not clear that this program will prove necessary in the long-term based on the large scale of development (including brownfield redevelopment) being witnessed and planned for in Downtown Hamilton, and especially in the West Harbourfront Area.

Increases in demand and market value in Downtown Hamilton, and eventually in the West Harbourfront Area, combined with the other ERASE Incentive Programs and the Downtown Incentive Programs available from the City of Hamilton, may be sufficient to spur most brownfield redevelopment projects in both Downtown Hamilton and the West Harbourfront Area. It is considered that the \$400K cap on the program essentially restricted the program only to the smaller brownfield redevelopment projects in the Downtown and the West Harbour Area.

Finally, it was identified that the ERASE RLP Program has an interest rate of 1% below prime and an amortization period of ten years, while the Downtown RLP Program has a 0% interest rate and an amortization period of five years. Staff considers that ten years is a long time for the City to have a RLP outstanding and that the amortization period of the ERASE RLP Program should be reduced. Therefore, in order to bring the two programs into line, it was determined that the ERASE Loan Program should adopt the Downtown RLP Program structure, i.e., 0% interest rate and a five-year amortization

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period. This will also make the administration of both programs more consistent and easier.

### **Loan Program Recommendations**

1. Decrease interest rate from (prime minus 1%) to 0%; and,
2. Reduce loan repayment period using TIG from ten years to five years.

### **Monitoring**

A number of general administrative items will enter into general program overview to ensure the success of each individual program as well as to ensure maximum benefit and success can be achieved with the resources allocated.

### **Monitoring Recommendations**

1. Check completeness of applications ensuring all requested data, and monitoring variable estimates are provided; and,
2. Conduct follow-up tracking on completed ERG applications to record actual monitoring variable values (grant amount, residential units constructed, industrial / commercial space constructed, jobs, construction value, assessment value, property taxes, etc).

### **Conclusion**

It is considered that based on the in-depth review conducted by RCI Consulting, attached as Appendix “B” to Report PED18030, and from the information and comments received from the Industry and Environmental stakeholders, the proposed changes to the existing ERASE CIP (2010) are appropriate and continue to ensure the City of Hamilton is a leader in the pursuit of brownfield remediation.

### **ALTERNATIVES FOR CONSIDERATION**

Not Applicable

### **ALIGNMENT TO THE 2016 – 2025 STRATEGIC PLAN**

#### **Community Engagement & Participation**

*Hamilton has an open, transparent and accessible approach to City government that engages with and empowers all citizens to be involved in their community.*

#### **Economic Prosperity and Growth**

*Hamilton has a prosperous and diverse local economy where people have opportunities to grow and develop.*

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**Culture and Diversity**

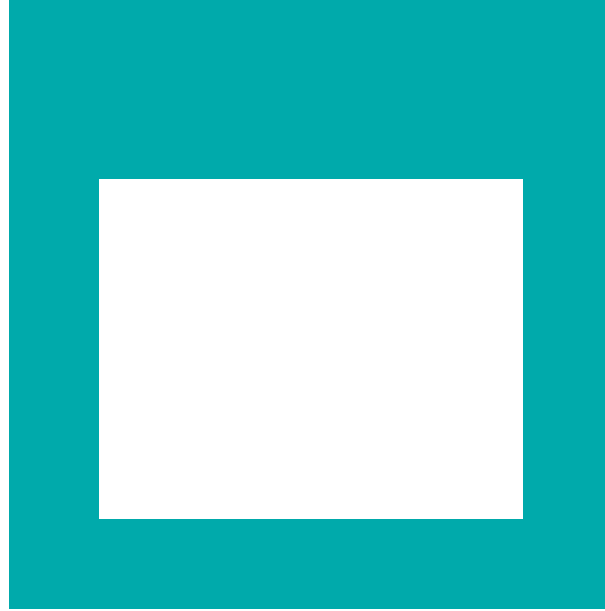
*Hamilton is a thriving, vibrant place for arts, culture, and heritage where diversity and inclusivity are embraced and celebrated.*

**APPENDICES AND SCHEDULES ATTACHED**

Appendix "A" to Report PED18030 - Policy Amendment By-law

Appendix "B" to Report PED18030 - Consultants Report

**EJ:dt**



# Amendments to the Environmental Remediation and Site Enhancement (ERASE) Community Improvement Plan (CIP)

February 2018

## BACKGROUND

City of Hamilton retained a consulting team to prepare the Bayfront Industrial Area Renewal Strategy, including a focused Review of ERASE Programs urban area-wide.

The review of the ERASE Programs includes recommendations for program updates.

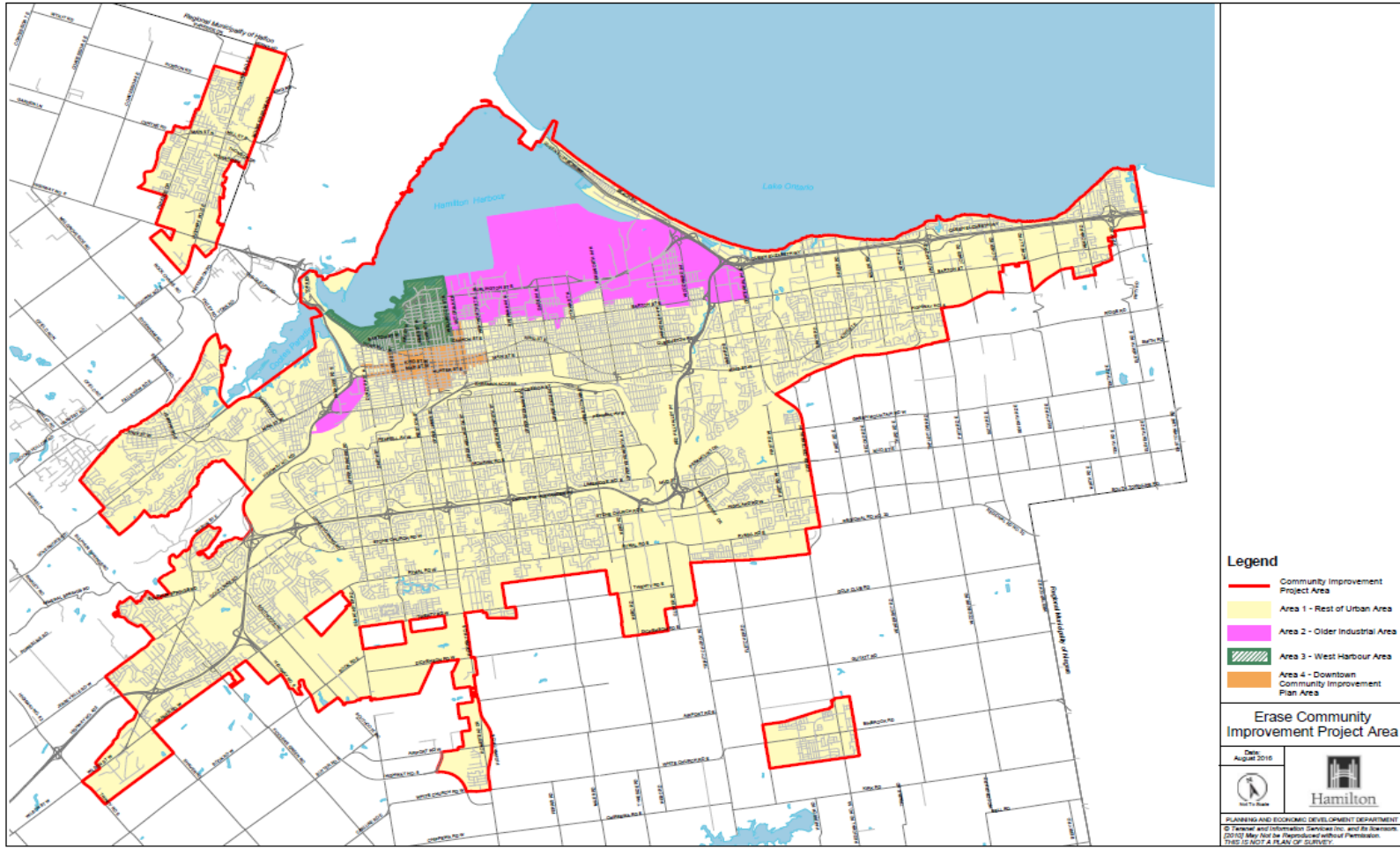
We reviewed the following:

- Historical Program Uptake;
- Economic Impacts;
- Administrative and Program Issues; and,
- Best Practices in several other municipalities.

- Original ERASE CIP approved in 2001 (Older Ind. Area)
- First Brownfield CIP in Canada.
- Recognized as a municipal best practices leader
- Reviewed and updated in 2005 and 2010.
- 2005 – Expanded to West Harbour and Rest of Urban Area
- 2010 – Added Downtown Area
- Current ERASE Programs
  - Study Grant Program
  - Tax Assistance Program
  - Redevelopment Grant Program (with DC Reduction)
  - Downtown/West Harbourfront Remediation Loan
  - Municipal Acquisition and Partnership Program



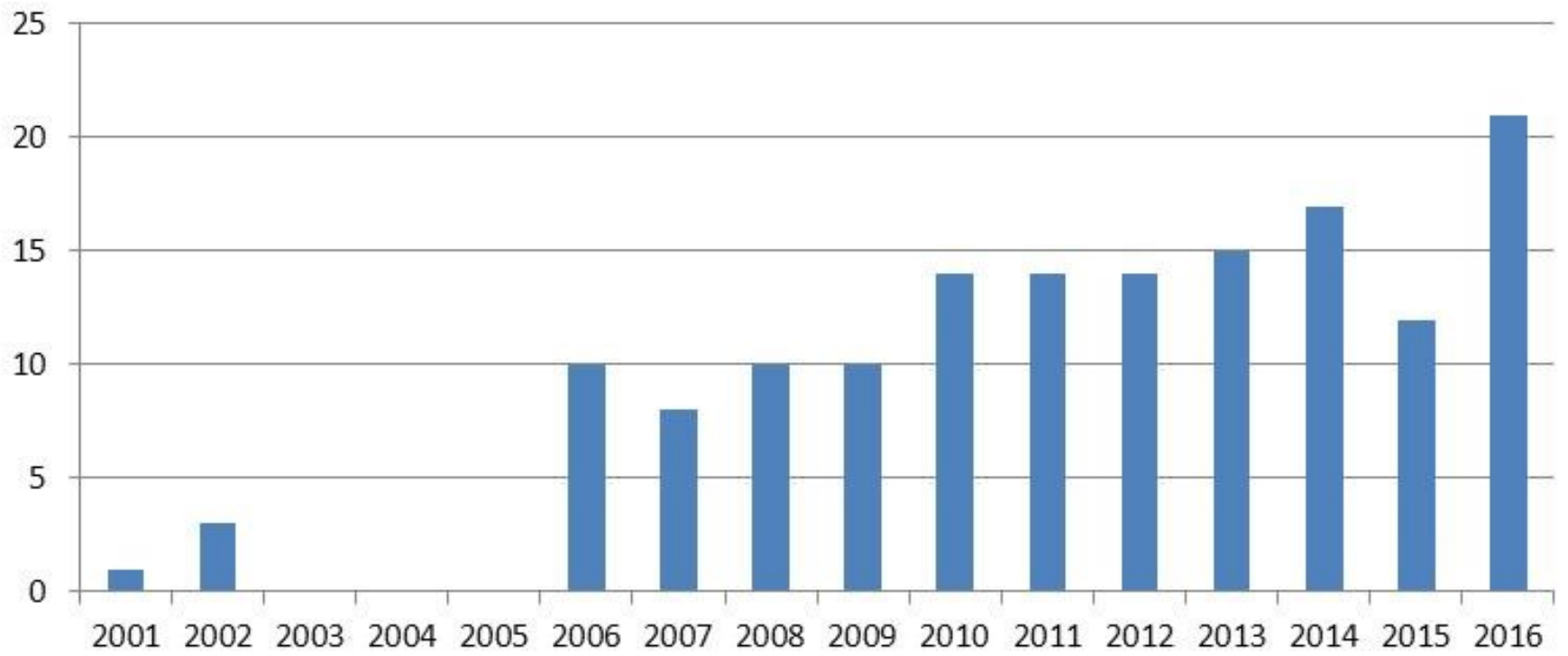
# UPDATING THE ERASE COMMUNITY IMPROVEMENT PLAN (CIP)



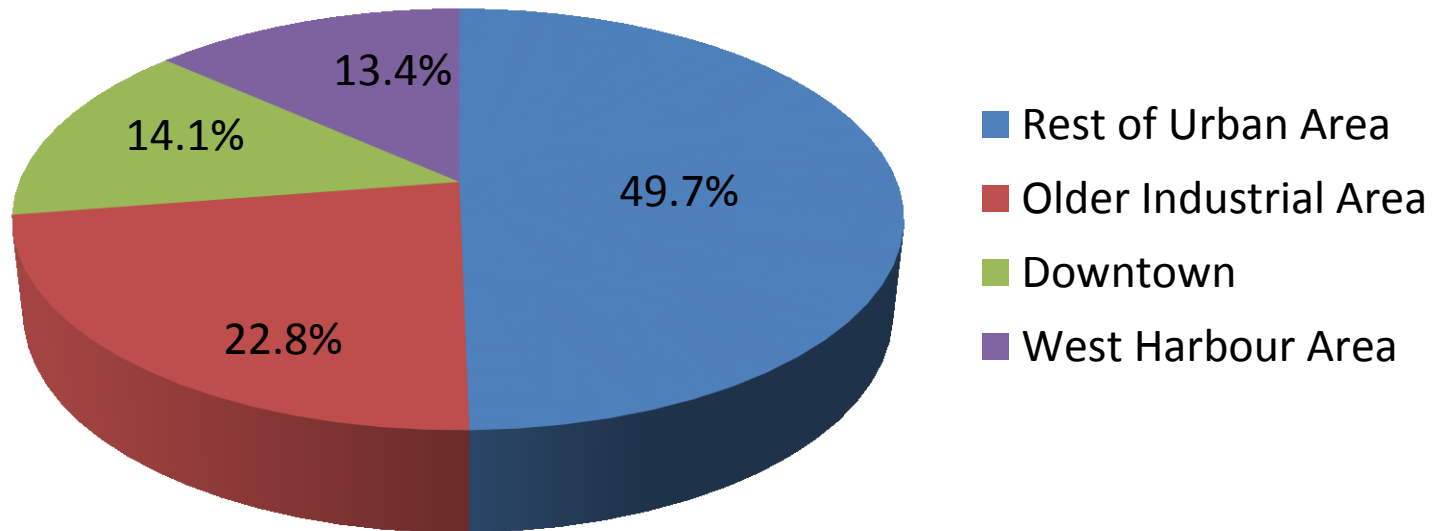
# UPDATING THE ERASE COMMUNITY IMPROVEMENT PLAN (CIP)

Type of Program	Municipality									
	Brantford	Cornwall	Guelph	Hamilton	Kingston	Kitchener, Cambridge, Waterloo/ Waterloo Region	Niagara Falls/ Niagara Region	Ottawa	Windsor	Edmonton
1) Project Feasibility Study Grant		X						X	X	
2) Environmental Study Grant		X	X	X	X	X	X	X	X	X
3) Property Tax Assistance (Freeze/ Cancellation)	X	X	X	X	X	X	X	X	X	
4) Tax Increment Grant (TIG)	X	X	X	X	X	X	X	X	X	X
5) Development Charge Reduction	X			X		X	X	X	X	
6) Remediation Loan				X						
7) Municipal Tipping Fees Grant		X								
8) Planning/ Building Permit Fees Grant		X						X	X	
9) Payment-in-Lieu of Parkland Dedication Grant		X								

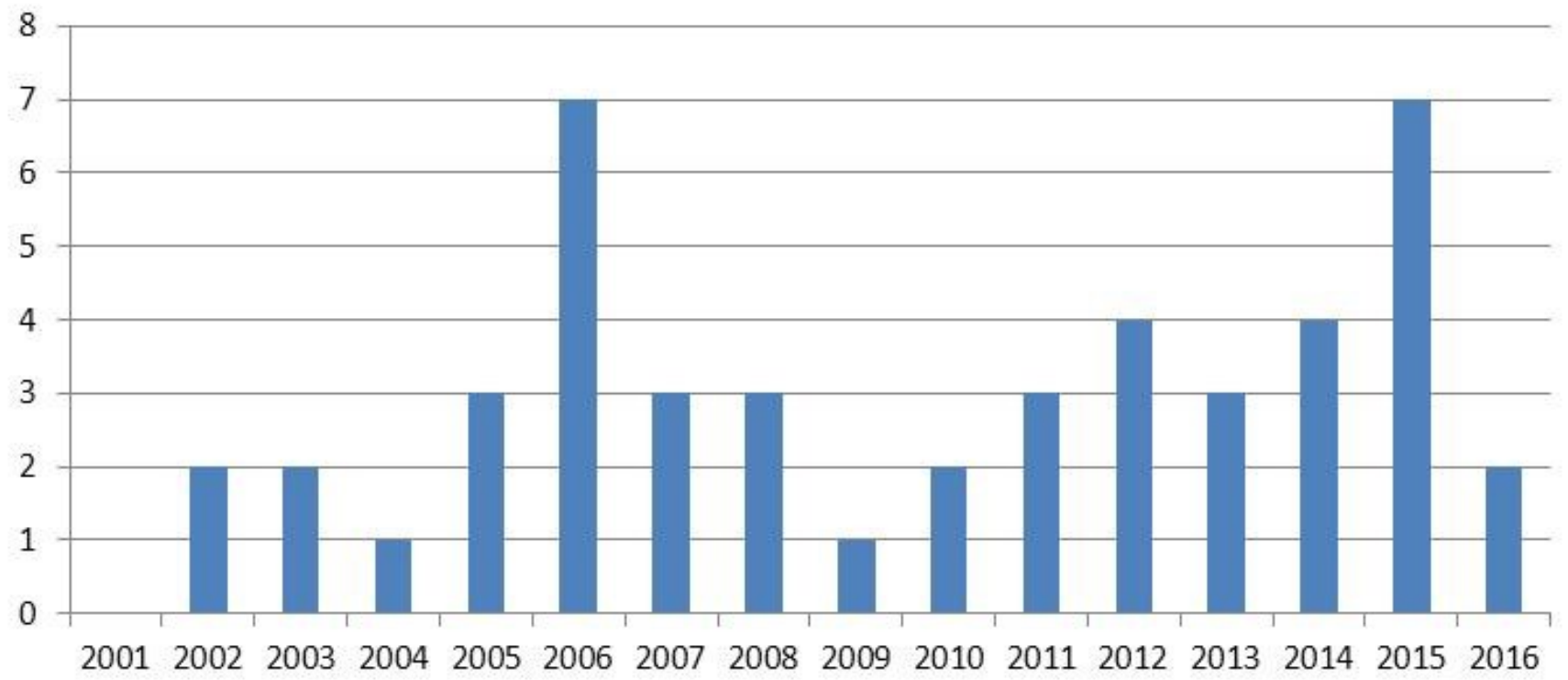
## ESG Applications



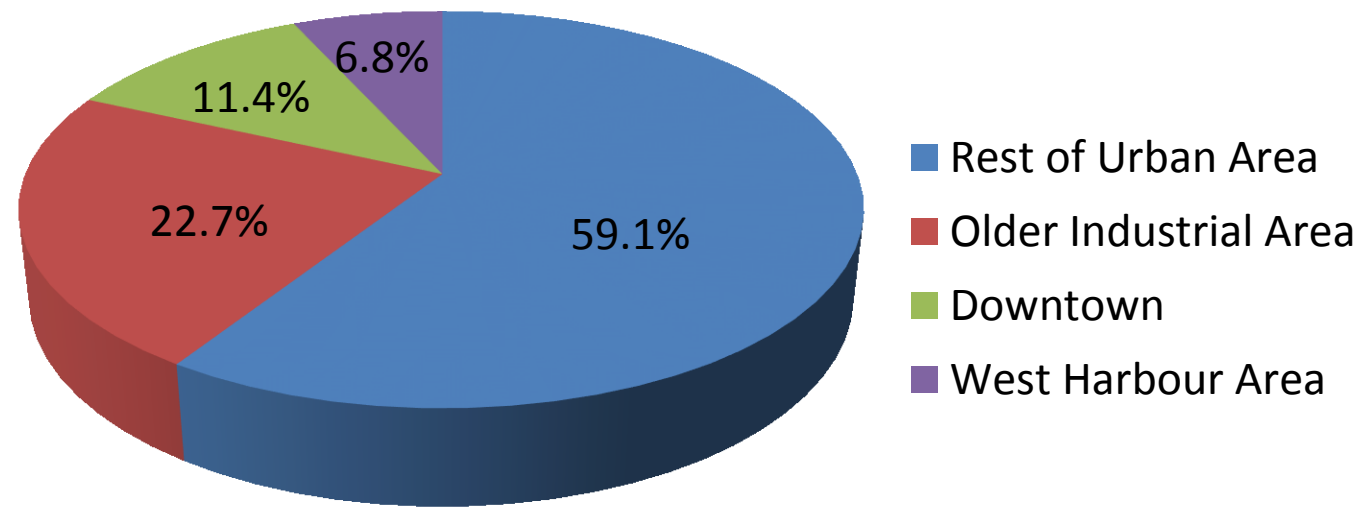
# LOCATION OF ESG APPLICATIONS



## ERG Applications



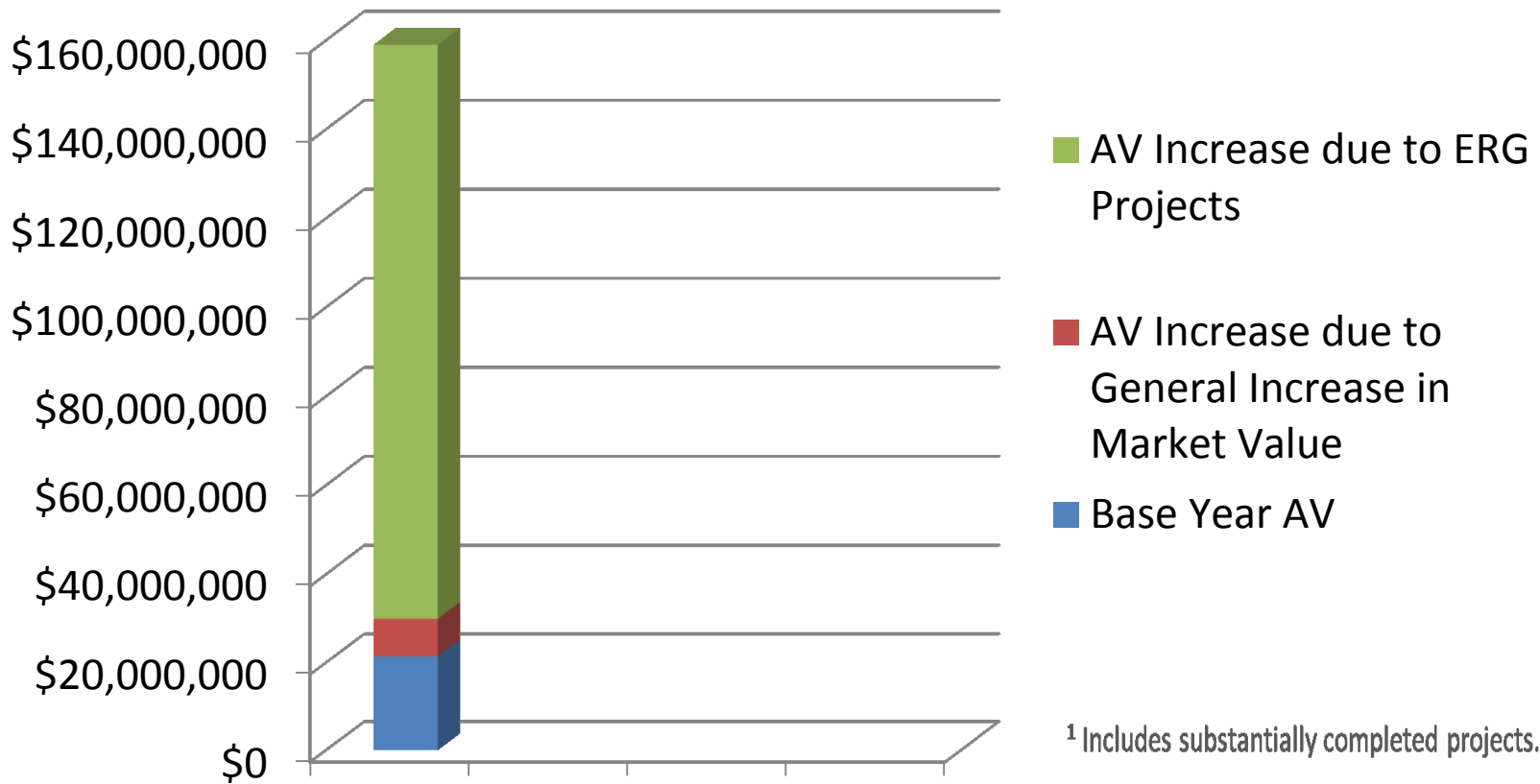
# LOCATION OF ESG APPLICATIONS



## 20 ERG Projects Completed to date

- \$9,598,969 in ERG grant funding commitment from City .
- \$116,145,820 in actual construction value.
- **Leverage Ratio = 11.1**
- 11 ERG projects paid **\$5,549,615 in DCs** over and above eligible remediation costs applied against DCs payable under ERG program.
- 19 ERG projects have paid **\$1,389,925 in building permit fees.**

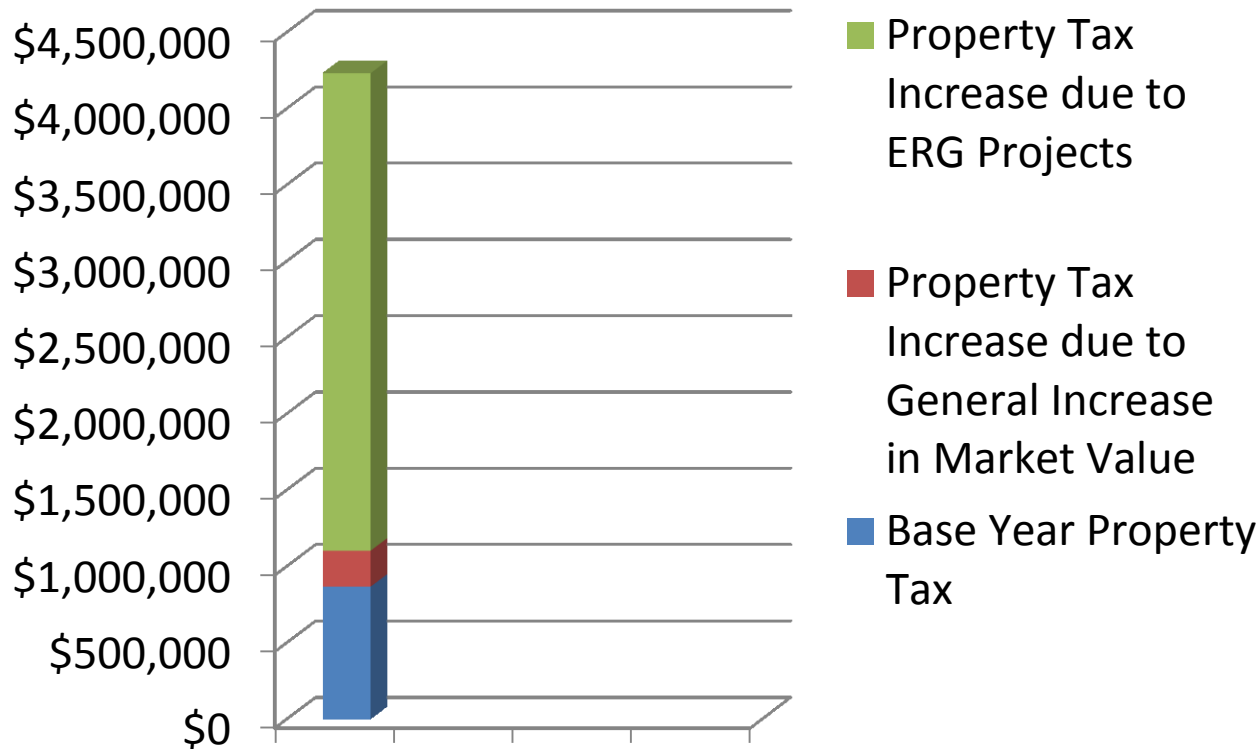
## Assessment Value of Completed ERG Projects<sup>1</sup>



<sup>1</sup> Includes substantially completed projects.



## Annual Property Taxes for Completed ERG Projects<sup>1</sup>



<sup>1</sup> Includes substantially completed projects.

# Successes Achieved

- Over 380 Acres of land studied;
- Total assessment increase due to ERG in excess of \$129,029,379;
- Every \$1 contributed by the City has generated \$11.10 in private sector construction; and,
- Remediation and redevelopment approved of approximately 210 Acres of brownfield land 123 Acres (59% of approved land area) remediated to date.

## Proposed improvements for continued success

- That the City's maximum contribution as part of the ERASE Study Grant Program be increased from \$25,000 to \$35,000 for two studies per property/project;
- That the ERASE Study Grant Program date for maximum of 2 studies per property be reset to July 1, 2011;
- That additional administrative requirements regarding submission and enactment of ERASE Study Grant applications be approved;
- That additional eligible costs be added to the ERASE Study Grant and Redevelopment Grant Program to cover Designated Substances and Hazardous Material Survey and Industrial/Office Reuse Feasibility Study and their removal and abatement in the Older Industrial Area be approved;

- Eligible costs be added to the ERASE Study Grant and Redevelopment Grant Program to cover Designated Substances and Hazardous Material Survey and their removal and abatement applicable to:
  - Current/closed Institutional uses
  - Designated Heritage Buildings
- That the interest rate for the Downtown Hamilton/West Harbourfront Remediation Loan Program (RLP) be decreased from prime minus 1% to 0% and the loan repayment period be reduced from 10 years to 5 years;

# Questions



## Hamilton

### AFFORDABLE HOUSING SITE SELECTION SUB-COMMITTEE

#### REPORT 18-001

3:00 p.m.

Thursday, February 15, 2018

Room 264, 2<sup>nd</sup> Floor, Hamilton City Hall

71 Main Street West

**Present:** C. Collins (Chair)  
Councillors J. Farr, D. Conley (Vice Chair) and M. Pearson

**Absent with  
Regrets** Councillor M. Green – City Business

### THE AFFORDABLE HOUSING SITE SELECTION SUB-COMMITTEE PRESENTS REPORT 18-001 AND RESPECTFULLY RECOMMENDS:

#### 1. **Transfer of City of Hamilton Sites to CityHousing Hamilton for Development (Item 9.1)**

WHEREAS, the City of Hamilton's Strategic Plan recognizes and supports the need for new affordable housing units as one of the City's top priorities;

WHEREAS, the Access to Housing Waitlist continues to grow at an alarming rate with an estimated 6,200 families, seniors and individuals currently on the list;

WHEREAS, the City's Housing and Homelessness Action Plan targets an aggressive 50% reduction in the Access to Housing Waitlist by 2023;

WHEREAS, the City's Housing and Homelessness Action Plan emphasizes the need to provide new affordable housing units;

WHEREAS, the rising cost of real estate presents a significant challenge to social housing providers;

WHEREAS, the City of Hamilton has an inventory of properties that could facilitate the construction of new affordable housing units; and

WHEREAS, the City of Hamilton staff has met with CityHousing staff and Board representatives to discuss opportunities related to utilizing underperforming City of Hamilton parking lots: Park Lot #66 located at 106 Bay Street Northland Park Lot #73 located at 253 King William Street (see attached map), as a means to support the construction of new affordable housing units;

WHEREAS, City of Hamilton staff has also identified an unused portion of 701 Upper Sherman Ave, which interlocks with an existing CityHousing Hamilton

Corporation site on Macassa Ave (see attached map), as a potential City owned site for building new affordable housing units;

WHEREAS, CityHousing Hamilton Corporation has begun a revitalization process that requires the acquisition of land for the rebuilding of 100 units of social housing following an approved sale of poor performing single and semi-detached housing units, as well as for the possible relocation of residents from the Jamesville social housing community in the West Harbour during its redevelopment; and

WHEREAS, CityHousing Hamilton Corporation has completed financial modelling for the utilization of the above mentioned three sites as part of its revitalization process;

THEREFORE BE IT RESOLVED:

- (a) That the Real Estate Section of the Planning and Economic Development Department be authorized and directed to sell at nominal price of \$2.00, Car Park Lot #66 (106-104 Bay Street North) to CityHousing Hamilton Corporation on such other terms and conditions deemed appropriate by the General Manager, Planning and Economic Development;
- (b) That the Real Estate Section of the Planning and Economic Development Department be authorized and directed to sell at nominal price of \$2.00 Car Park Lot #73 (253-257 King William Street) to CityHousing Hamilton Corporation on such other terms and conditions deemed appropriate by the General Manager, Planning and Economic Development;
- (c) That the Real Estate Section of the Planning and Economic Development Department be authorized and directed to sell at nominal price of \$2.00 the unused portion of 701 Upper Sherman Avenue that interlocks with an existing CityHousing Hamilton Corporation owned site on Macassa Avenue be transferred to CityHousing Hamilton Corporation on such other terms and conditions deemed appropriate by the General Manager, Planning and Economic Development;
- (d) That the transfer of Car Park Lot #66, Car Park Lot#73, and the unused portion of 701 Upper Sherman Avenue be subject to any requisite requirements to protect for servicing, utilities and road widenings, as determined by new reference plans to be completed by Geomatics and Corridor Management Section of the Public Works Department;
- (e) That the City Solicitor complete the transfers of Car Park Lot #66, Car Park Lot #73, and the unused portion of 701 Upper Sherman Avenue pursuant to the terms and conditions of the agreement negotiated by the Planning and Economic Development Department and in a form satisfactory to the City Solicitor;
- (f) That the General Manager, Planning and Economic Development be authorized and directed to execute all required documents on behalf of the City of Hamilton to transfer Car Park Lot #66, Car Park Lot #73, and the

unused portion of 701 Upper Sherman Avenue on documents in a form satisfactory to the City Solicitor;

- (g) That \$4,500 be charged to Account No. 500005-22018 (City of Hamilton Payable) and credited to Account No. 45408-3560150200 (Property Purchases and Sales) for Legal and Real Estate fees;
- (h) That all other expenses associated with the transfer of Car Park Lot #66, Car Park Lot #73, and the unused portion of 701 Upper Sherman Avenue be charged to Account No. 500005-220; and
- (i) That Car Park Lots #66 (106-104 Bay Street North) and #73 (253-257 King William Street) be permitted to continue operations until new development begins.

**FOR INFORMATION:**

**(a) CHANGES TO THE AGENDA (Item 1)**

The Clerk advised that there were no changes to the agenda.

That the agenda for the February 15, 2018 meeting of the Affordable Housing Site Selection Sub-Committee, be approved as presented.

**(b) DECLARATIONS OF INTEREST (Item 2)**

There were no declarations of interest.

**(c) APPROVAL OF MINUTES OF PREVIOUS MEETING (Item 3)**

**(i) November 28, 2017 (Item 3.1)**

The Minutes of the November 28, 2017 meeting of the Affordable Housing Site Selection Sub-Committee, be approved, as presented.

**(d) MOTION (Item 9)**

**(i) Transfer of City of Hamilton Sites to CityHousing Hamilton for Development (Item 9.1)**

The motion was amended by adding the word “possible” to the ninth paragraph of the preamble, and by adding sub-section (i) to read as follows:

***(i) That Car Park Lots #66 (106-104 Bay Street North) and #73 (253-257 King William Street) be permitted to continue operations until new development begins.***



For further disposition on this matter, refer to Item 1.

**(e) ADJOURNMENT (Item 12)**

There being no further business, the Affordable Housing Site Selection Sub-Committee, be adjourned at 3:13 p.m.

Respectfully submitted,

Councillor C. Collins, Chair  
Affordable Housing Site Selection  
Sub-Committee

Loren Kolar  
Legislative Coordinator  
Office of the City Clerk

**Appendix “B” to Report PED18044**

Planning and Economic Development Department  
 Urban Renewal Section  
 71 Main Street West, 7th Floor  
 Hamilton, Ontario L8P 4Y5  
 Phone: (905) 546-2424 Ext. 2755  
 Fax: (905) 546-2693

## COMMERCIAL PROPERTY IMPROVEMENT GRANT PROGRAM

### PROGRAM DESCRIPTION

The Commercial Property Improvement Grant Program (CPIGP) is intended to provide financial assistance for commercial property owners authorized tenants within Downtown Hamilton, Community Downtowns, the Mount Hope/Airport Gateway and the commercial corridors as identified in the Downtown and Community Renewal Community Improvement Project Area. The Program aims to improve upon the physical appearance of properties within the areas, achieve quality façade improvements, support commercial property / business owners with limited rehabilitation of interior space and assist in creating a barrier-free and accessible environment. Spurring the preservation, revitalization and reinvestment of commercial properties within these areas will assist in creating a welcoming environment for people to live, work, play and learn.

### PROGRAM TERMS

1. Commercial property owners / authorized tenants are eligible for a maximum grant per property during a five-year period (i.e. multiple applications or one application could be submitted however the sum of the grant amounts approved will be no more than the maximum amount allowed for each property). Exceptions may be made at the sole discretion of the General Manager of Planning and Economic Development if:
  - i) a new tenant / owner is occupying the property and applies for new signage; or
  - ii) *the property has been damaged due to fire, vandalism or a natural disaster such as a flood, earthquake or hurricane.*

*Eligible items under the Program when a property has been damaged for one of the aforementioned reasons shall be capital costs only as follows:*

*Façade Improvements: windows, doors, storefronts, awnings, signage, surveillance cameras or other items deemed eligible at the sole discretion of the General Manager of Planning and Economic Development.*

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*Limited Interior Improvements: barrier-free washrooms or commercial kitchen cooking exhaust / ventilation systems (the grant will be no more than 50% of the maximum grant per property for interior improvements).*

*Fees: Architectural, engineering, lawyer’s, BCIN designer, building permit, site plan application, road occupancy permit, street occupancy permit and encroachment agreement application fees are eligible up to 100% of the cost to a maximum of \$3,000 per application as part of the total grant awarded for completed construction.*

*Ineligible items shall be: business interruption expenses, equipment, sewer/drain repair and other items deemed ineligible at the sole discretion of the General Manager of Planning and Economic Development.*

*Assisting commercial property owners / authorized tenants to repair property damage due to fire, vandalism or a natural disaster such as a flood, earthquake or hurricane will help mitigate some of the capital improvements costs involved during the recovery phase. The grant is not intended to replace property insurance claims, rather, it is to assist a property owner / authorized tenant with eligible costs under the CPIG that are not covered by their insurer due to the deductible amount or due to limits set by their insurance policy.*

*In recognition that a property owner / authorized tenant may have work completed within hours or days of the damage to the property for safety reasons or in order to prevent further damage to the property i.e. replacement of broken windows, an exception to the requirement that applications be submitted prior to works commencing will be allowed only in the instance when a property has been damaged due to fire, vandalism or a natural disaster such as a flood, earthquake or hurricane. If the work has commenced or has been completed, applications must be submitted within seven days of the date the damage to the property occurred. Completed works must meet the requirements of the City of Hamilton By-law 07-170 being a by-law to license and regulate various businesses dictating when a contractor must be licensed with the City of Hamilton to complete works i.e. a contractor must hold a valid Building Repair license with the City of Hamilton to replace a window with a window frame however if the glazing only is being replaced the contractor is not required to be licensed with the City of Hamilton. All quotes / invoices submitted with the application will be reviewed by a Building Inspector to ensure the cost is at the industry standard.*

*All grants are subject to the availability of funding.*

*Where funding is requested for property that has been damaged due to fire, vandalism or a natural disaster such as a flood, earthquake or*

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*hurricane earthquake or hurricane, each applicant shall provide the following documentation to support the application:*

- a) *Evidence of property insurance coverage for the subject property in force as of the date of the damage. Evidence shall be provided by way of a copy of the Declaration Page of the property insurance policy or a Certificate of Insurance. Evidence shall include the following information: subject property address, deductible amount.*
  - b) *Copy of Proof of Loss (or other proof of settlement) from the applicant’s Insurer, along with supporting damage estimate / invoices to support their application.*
  - c) *At the City’s discretion, a police report may also be required.*
2. Maximum grant amount will be paid on a matching basis (50%-50%) to a maximum of \$10,000 per property for eligible work under the Program. As a further incentive for corner properties, the City will increase the maximum grant amount to \$12,500 on a similar matching basis for eligible work under the Program to recognize the importance of flankage facades.
  3. Commercial property owners and tenants authorized in writing by the owner, are eligible to apply for a grant under the Program.
  4. Commercial properties are to be identified by municipal address to identify multiple and separate commercial units with separate ground floor street entrances.
  5. Commercial uses must be in conformity with: all policy documents of the City including but not limited to official plans; the provisions of the Zoning By-laws; and any other City by-laws.
  6. Performance measures are to be applied to the payment of grants.
  7. Eligibility requirements for the Program relating to the work to be funded will be specifically identified. Two separate cost estimates for the work are to be provided. Please note a contractor licensed with the City of Hamilton may be required to undertake the work. For more information on work that requires a licensed contractor please refer to the Application Form or contact Building Department at (905) 546-2424 Ext. 2720.

An owner may present an estimate based on material only.

In the case where the applicant is the owner of a contracting company and wishes to utilize their company to undertake the improvements, one cost estimate from an arms-length contractor will also be required.

Grants will be calculated based upon lowest cost estimate.

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- A Building Inspector will review all estimates provided for the purpose of ensuring competitiveness.
8. Restoration / conservation of heritage features on commercial properties designated under the *Ontario Heritage Act* are not eligible under this grant program, however, improvements other than those on heritage features are eligible subject to the approval of a City heritage permit. Urban Renewal staff will work closely with Development Planning staff on all applications received that are designated under the *Ontario Heritage Act*.
  9. Relative to the proposed improvements, a building inspector will perform an initial and final inspection / investigation to confirm compliance with various Acts, Regulations and City By-laws, but not limited to including the Ontario Building Code, Property Standards By-Law, Trade Licencing By-Law and Sign By-law.
  10. Approval of the grant is at the sole discretion of the General Manager of Planning and Economic Development Department and subject to the availability of funds.
  11. Proposed improvements to be completed within one year to be eligible for payment. A one-year extension can be authorized by the Manager of Urban Renewal if an applicant has extenuating circumstances which would warrant an extension.
  12. Work completed must be consistent with estimates, and work proposed and identified within the application unless previously discussed and approved by the Urban Renewal Section.
  13. The Applicant shall provide to the City's Urban Renewal Section copies of paid invoices for all work undertaken on the property for which the grant is applicable. This documentation is to be provided prior to the final inspection.
  14. A City Building Inspector's final inspection report confirming all works have been carried out satisfactorily must be provided prior to release of any grant monies.
  15. At the sole discretion of the Manager of Urban Renewal, partial payments for works completed can be processed consistent with the payment process described above.
  16. At the sole discretion of the Manager of Urban Renewal, the grant cheque can be made jointly payable to the applicant and the contractor if such a request has been received from the applicant.
  17. An application fee of \$259.90 is payable upon submission of application for grants greater than \$5,000 or \$96.05 for grants \$5,000 or less. The

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- fee will be authorized through a by-law passed by City Council. The rate of the fee may be changed from time to time as approved by City Council.
18. The grant may also be received by an owner in conjunction with any other available City program in support of the redevelopment / development of the property with the exception of the BIA Commercial Property Improvement Grant Program available within Business Improvement Areas.
  19. Without limiting the discretion as set out in paragraph 10 herein, City Council, whether or not an Applicant satisfies the requirements of the Program, may reject any application received from an applicant where, in the opinion of Council, the commercial relationship between the City and the Applicant has been impaired by, but not limited to, the applicant being involved in litigation with the City. Applicants shall include but not be limited to the following: the Applicant identified on the application form and if a corporation any person or entity with an interest in the corporation as determined by the City in its sole, absolute and unfettered discretion.
  20. Without limiting the discretion as set out in paragraph 10 herein, City Council, whether or not an Applicant satisfies the requirements of the Program, may reject any application received from an applicant where there are property tax arrears owed on the subject property or on other properties owned by the Applicant within the City of Hamilton.
  21. Works commenced prior to submitting an application are ineligible for funding under the Program. Works commenced after submitting an application but prior to approval of an application may be eligible for funding under the Program and eligibility will be determined by the GM in his sole, absolute and unfettered discretion. An applicant shall assume the risk of paying for work commenced after an application has been submitted but prior to approval.
  22. A successful applicant will enter into an agreement with the City containing the terms and conditions (but not limited to) set out in the program description.
  23. *The grant shall exclude any damage that is caused by the property owner or occupant (i.e. a tenant) of that property. For example, costs incurred because of self-inflicted damage such as vandalism or arson would not be covered by this Program.*
- A refund of any grant under this Program to the City of Hamilton would be required if it is determined after the grant has been paid that the damage was caused by the property owner and/or the tenant(s) of the property.*
24. *The grant cannot be used to pay the costs resulting from any damage or vandalism where those costs are also reimbursed to the tenant or owner*

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*because such costs are covered under any insurance policy. A refund of any grant under this Program to the City of Hamilton would be required if it is determined after the grant has been paid that such a reimbursement has been received.*

### ELIGIBILITY REQUIREMENTS

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- Property owners and authorized tenants are eligible;
- Property taxes must be paid current;
- Pre-inspection by the City Building Inspector;
- Commercial properties must be located within Downtown Hamilton, Community Downtowns, the Mount Hope / Airport Gateway or, a commercial corridor as identified in the Downtown and Community Renewal Community Improvement Project Area By-law; and,
- The improvements shall be in accordance with Property Standards and the Ontario Building Code and in compliance with all applicable City by-laws, official plans, zoning regulations, design guidelines and site plan approvals.

### ELIGIBLE IMPROVEMENTS

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- Replacement or repairing of storefronts;
- Improvements and or upgrades to windows, doors, cornices and parapets;
- Barrier-free entrances to property (ramps, doors and automatic door openers);
- Addition of new lighting and upgrading of existing fixtures, on exterior of the façade;
- Awning replacements and / or additions;
- Brick repairs and / or pointing;
- Painting and façade treatments;
- Installation or improvement of signage (signage must comply to Sign By-law 10-197, as amended or replaced);
- Paving of parking lots;
- Permanent landscape features such as flagstone and natural stones/rocks, statuary, irrigation, containers;
- Fencing;
- Front-yard decks / patios or side-yard decks/patios that abut a street; and,
- Surveillance cameras affixed to the exterior of the property (must comply to the Fortification By-law 10-122).

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**Note: The maximum grant for interior improvements is \$5 K**

- Barrier-free washrooms;
- Ramps to access barrier-free washrooms;
- Widening of doors to meet *Accessibility for Ontarians with Disabilities Act (AODA)* requirements;
- Interior signage to meet *AODA* requirements;
- Commercial kitchen cooking exhaust / ventilation systems; and,
- Sprinkler systems.

**Fees:**

- Architectural, engineering, lawyer’s, BCIN designer, building permit, site plan application, road occupancy permit, street occupancy permit and encroachment agreement application fees may be eligible for up to 100% of the cost to a maximum of \$3,000 per application as part of the total grant awarded for completed construction.

Other improvements deemed health, safety and accessible issues eligible at the sole discretion of the General Manager of Planning and Economic Development.

**IN-ELIGIBLE IMPROVEMENTS:**

- Trees, shrubbery, perennials, annuals, soil, mulch, grass;
- Roofing (apart from mansard roofs above the eligible frontage);
- Sandblasting;
- Interior furniture, display cases equipment;
- Outdoor patio furniture; and,
- Tools.



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Planning and Economic Development Department  
 Urban Renewal Section  
 71 Main Street West, 7th Floor  
 Hamilton, Ontario L8P 4Y5  
 Phone: (905) 546-2424 Ext. 2755  
 Fax: (905) 546-2693

**BUSINESS IMPROVEMENT AREA  
 COMMERCIAL PROPERTY IMPROVEMENT GRANT PROGRAM**

**PROGRAM DESCRIPTION**

The Business Improvement Area Commercial Property Improvement Grant Program is intended to provide financial assistance for commercial property owners / authorized tenants within active\* City-wide Business Improvement Areas as identified within the Downtown and Community Renewal Community Improvement Project Area By-law. The Program aims to improve upon the appearance of commercial properties, support commercial property / business owners with limited rehabilitation of interior space and assist in creating a barrier free and accessible environment. It is understood that smaller scale commercial activities contribute greatly to the economic vitality and health of the commercial sector within the City of Hamilton. This Program seeks to build upon these successes, resulting in long lasting physical improvements to the assets of commercial property owners / authorized tenants, to assist business development within the commercial areas as defined by the Business Improvement Areas, and to broadly improve commerce within the entire City.

\*An active BIA is not considered dormant as defined by the Dormant Business Improvement Area Status Procedure as approved by City Council at its meeting held November 11, 2009.

**PROGRAM TERMS**

1. Commercial property owners / authorized tenants are eligible for a maximum grant per property during a five-year period (i.e. multiple applications or one application could be submitted however the sum of the grant amounts approved will be no more than the maximum amount allowed for each property). Exceptions may be made at the sole discretion of the General Manager of Planning and Economic Development if:
  - i) a new tenant / owner is occupying the property and applies for new signage; or
  - ii) *the property has been damaged due to fire, vandalism or a natural disaster such as a flood, earthquake or hurricane.*

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*Eligible items under the Program when a property has been damaged for one of the aforementioned reasons shall be capital costs only as follows:*

*Façade Improvements: windows, doors, storefronts, awnings, signage, surveillance cameras or other items deemed eligible at the sole discretion of the General Manager of Planning and Economic Development.*

*Limited Interior Improvements: barrier-free washrooms or commercial kitchen cooking exhaust / ventilation systems (the grant will be no more than 50% of the maximum grant per property for interior improvements).*

*Fees: Architectural, engineering, lawyer’s, BCIN designer, building permit, sign permit, site plan application, road occupancy permit, street occupancy permit and encroachment agreement application fees are eligible up to 100% of the cost to a maximum of \$3,000 per application as part of the total grant awarded for completed construction.*

*Ineligible items shall be: business interruption expenses, equipment, sewer/drain repair and other items deemed ineligible at the sole discretion of the General Manager of Planning and Economic Development.*

*Assisting commercial property owners / authorized tenants to repair property damage due to fire, vandalism or a natural disaster such as a flood, earthquake or hurricane will help mitigate some of the capital improvements costs involved during the recovery phase. The grant is not intended to replace property insurance claims, rather, it is to assist a property owner / authorized tenant with eligible costs under the CPIG that are not covered by their insurer due to the deductible amount or due to limits set by their insurance policy.*

*In recognition that a property owner / authorized tenant may have work completed within hours or days of the damage to the property for safety reasons or in order to prevent further damage to the property i.e. replacement of broken windows, an exception to the requirement that applications be submitted prior to works commencing will be allowed only in the instance when a property has been damaged due to fire, vandalism or a natural disaster such as a flood, earthquake or hurricane. If the work has commenced or has been completed, applications must be submitted within seven days of the date the damage to the property occurred. Completed works must meet the requirements of the City of Hamilton By-law 07-170 being a by-law to license and regulate various businesses dictating when a contractor must be licensed with the City of Hamilton to complete works i.e. a contractor must hold a valid Building Repair license with the City of Hamilton to replace a window with a window frame however if the glazing only is being replaced the contractor is not required to be licensed with the City of Hamilton. All quotes / invoices submitted*

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*with the application will be reviewed by a Building Inspector to ensure the cost is at the industry standard.*

*All grants are subject to the availability of funding.*

*Where funding is requested for property that has been damaged due to fire, vandalism or a natural disaster such as a flood, earthquake or hurricane earthquake or hurricane, each applicant shall provide the following documentation to support the application:*

- a) *Evidence of property insurance coverage for the subject property in force as of the date of the damage. Evidence shall be provided by way of a copy of the Declaration Page of the property insurance policy or a Certificate of Insurance. Evidence shall include the following information: subject property address, deductible amount.*
  - b) *Copy of Proof of Loss (or other proof of settlement) from the applicant’s Insurer, along with supporting damage estimate / invoices to support their application.*
  - c) *At the City’s discretion, a police report may also be required.*
2. Buildings that have a linear foot street frontage greater than twenty-five feet (25’), grants will be paid on a matching basis of \$400 per linear foot of street frontage up to a maximum of \$20,000 for eligible work under the Program.
  3. Buildings that have a linear foot street frontage of 25 feet or less, grant amounts will be paid on a matching basis to a maximum of \$10,000 for eligible work under the Program.
  4. As a further incentive for corner properties the City will increase the maximum grant amount to \$25,000, on a similar matching basis for eligible work under the Program to recognize the importance of flankage facades. The grant amount will be determined by the measurement of the street frontage and the measurement of the corner / exposed wall multiplied by \$400 per linear foot.
  5. Commercial properties are to be identified by municipal address to identify multiple and separate commercial units with separate ground floor street entrances.
  6. Commercial uses must be in conformity with applicable policy documents of the City including but not limited to Official Plans, the provisions of the applicable Zoning By-law and any other applicable City by-laws.
  7. Performance measures are to be applied to the payment of grants.

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8. Eligibility requirements for the Program relating to the work to be funded will be specifically identified. Two separate cost estimates for the work are to be provided. Please note a contractor licensed with the City of Hamilton may be required to undertake the work. For more information on work that requires a licensed contractor please refer to the Application Form or contact Building Department at (905) 546-2424 Ext. 2720.

An owner who is proposing to undertake the work and not hire a contractor may present an estimate based on material only.

Grants will be calculated based upon lowest cost estimate.

In the case where the applicant is the owner of a contracting company and wishes to utilize their company to undertake the improvements on their property, one (1) cost estimate from an arms-length contractor will also be required.

A Building Inspector will review all estimates provided for the purpose of ensuring competitiveness.

9. Restoration / conservation of heritage features on commercial properties designated under the *Ontario Heritage Act* are not eligible under this grant program, however, improvements other than those on heritage features are eligible subject to the approval of a City heritage permit. Urban Renewal staff will work closely with Development Planning staff on all applications received that are designated under the *Ontario Heritage Act*.
10. Relative to the proposed improvements, a building inspector will perform an initial and final inspection / investigation to confirm compliance with various Acts, Regulations and City Bylaws including the Ontario Building Code, Property Standards By-Law, Trade Licencing By-Law, Sign By-law etc.
11. Approval of the grant is at the sole discretion of the General Manager of Planning and Economic Development and subject to the availability of funds.
12. Proposed improvements to be completed within one year to be eligible for payment. A one year extension can be authorized by the Manager of Urban Renewal if an applicant has extenuating circumstances which would warrant an extension.
13. Work completed must be consistent with estimates, and work proposed and identified within the application unless previously discussed and approved by the Urban Renewal Section.

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14. At the sole discretion of the Manager of Urban Renewal, partial payments for works completed can be processed consistent with the payment process described above.
15. At the sole discretion of the Manager of Urban Renewal, the grant cheque can be made jointly payable to the applicant and the contractor if such a request has been received from the applicant.
16. An application fee of \$406.80 for grants greater than \$12,500, \$259.90 for grants less than or equal to \$12,500 but greater than \$5,000, and \$96.05 for grants \$5,000 or less, must be submitted at the time of application. The fee will be authorized through a by-law passed by City Council. The rate of the fee may be changed from time to time as approved by City Council.
17. Approval of the grant application is at the absolute discretion of the City and subject to the availability of funds.
18. Without limiting the discretion as set out in paragraph 17 herein, the City, Council, may reject any application received from an applicant, whether or not an Applicant satisfies the requirements of the Program, where, in the opinion of Council, the commercial relationship between the City and the Applicant has been impaired by, but not limited to, the applicant being involved in litigation with the City. Applicants shall include but not be limited to the following: the Applicant identified on the application form and if a corporation any person or entity with an interest in the corporation as determined by the City in its sole, absolute and unfettered discretion.
19. Without limiting the discretion as set out in paragraph 17 herein, the City Council, whether or not an Applicant satisfies the requirements of the Program, may reject any application received from an applicant where there are property tax arrears owed on the subject property or on other properties owned by the Applicant within the City of Hamilton.
20. Works commenced prior to submitting an application are ineligible for funding under the Program. Works commenced after submitting an application but prior to approval of an application may be eligible for funding under the Program and eligibility will be determined by the GM in his sole, absolute and unfettered discretion. An applicant shall assume the risk of paying for work commenced after an application has been submitted but prior to approval.
21. A successful applicant will enter into an agreement with the City containing the terms and conditions (but not limited to) set out in the program description.

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22. *The grant shall exclude any damage that is caused by the property owner or occupant (i.e. a tenant) of that property. For example, costs incurred because of self-inflicted damage such as vandalism or arson would not be covered by this Program.*

*A refund of any grant under this Program to the City of Hamilton would be required if it is determined after the grant has been paid that the damage was caused by the property owner and/or the tenant(s) of the property.*

23. *The grant cannot be used to pay the costs resulting from any damage or vandalism where those costs are also reimbursed to the tenant or owner because such costs are covered under any insurance policy. A refund of any grant under this Program to the City of Hamilton would be required if it is determined after the grant has been paid that such a reimbursement has been received.*

### **ARTS COMPONENT:**

An additional matching grant to a maximum of \$10,000 may be available for artfully designed façade improvements or art pieces placed on private property that can be viewed by the public.

The applicant will provide an adequate brief and rendering of the proposed art piece.

A jury will be established and may comprise a selection of the following: Urban Renewal Section, urban designer, Business Improvement Area member. The Director of Culture or representative will be on the jury.

The selection jury will review, evaluate and approve all proposed art projects.

The jury will reserve the right to deem what is eligible for funding under the arts component.

Note: Murals must be appropriate for public display; must not fall under the definition of a “sign”; and, must not be subject to royalty rights.

### **ELIGIBILITY REQUIREMENTS**

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- Property owners and authorized tenants are eligible;
- Property taxes must be paid current;
- The proposed work to be pre-inspected by the City Building Inspector;
- The improvements shall be in accordance with Property Standards and the Ontario Building Code and in compliance with all applicable City by-laws, official plans, zoning regulations, design guidelines and site plan approvals;

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- Commercial properties must be located within one of the City’s active Business Improvement Areas and be within the corresponding Community Improvement Project Area; and,
- Existing use must be in conformity with the applicable Zoning By-law regulations, and other relevant planning controls.

### **ELIGIBLE IMPROVEMENTS**

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#### **Exterior Improvements:**

- Replacement or repairing of storefronts;
- Improvements / replacement to doors, cornices, parapets, soffit, fascia;
- Addition of new lighting and upgrading of existing fixtures, on exterior of the façade and within the storefront area normally associated with the display area;
- Awning replacements and / or additions;
- Brick repairs and / or pointing;
- Painting and façade treatments;
- Installation or improvement of signage (Signage must comply with Sign By-law 10-197);
- Barrier free entrance to property (ramps, doors and automatic door openers);
- Permanent landscape features only such as flagstone and natural stones / rocks, statuary, irrigation, containers ;
- Permanent Fencing;
- Front-yard decks / patios or side yard decks / patios that abut a street; and,
- Surveillance cameras affixed to the exterior of the property (must comply to the Fortification By-law 10-122).

#### **Interior Improvements:**

**Note: The maximum grant for interior improvements is 50% of the maximum grant per property**

- Barrier-free washrooms;
- Ramps to access barrier-free washrooms;
- Interior signage to meet *Accessibility for Ontarians with Disabilities Act* (AODA) requirements;
- Commercial kitchen cooking exhaust / ventilation systems;
- Sprinkler systems; and,
- Widening of doors to meet AODA requirements.

**Appendix “A” to Report PED18044****Fees:**

- Architectural, engineering, lawyer’s, BCIN designer, building permit, site plan application, road occupancy permit, street occupancy permit and encroachment agreement application fees may be eligible for up to 100% of the cost to a maximum of \$3,000 per application as part of the total grant awarded for completed construction.

Other improvements deemed health, safety and accessible issues eligible at the sole discretion of the General Manager of Planning and Economic Development.

**In-Eligible:** (this list is not intended to be exclusive)

- Trees, shrubbery, perennials, annuals, soil, mulch, grass;
- Roofing (apart from mansard roofs above the eligible frontage);
- Sandblasting;
- Paving of parking lots;
- Interior furniture, display cases, equipment;
- Outdoor patio furniture; and,
- Tools.





**CITY OF HAMILTON**  
**PLANNING AND ECONOMIC DEVELOPMENT DEPARTMENT**  
 Economic Development Division

<b>TO:</b>	Mayor and Members General Issues Committee
<b>COMMITTEE DATE:</b>	February 21, 2018
<b>SUBJECT/REPORT NO:</b>	Business Improvement Area Commercial Property Improvement Grant Program and Commercial Property Improvement Grant Program - Amendment to Program Descriptions and Terms (PED18044) (Wards 1, 2, 3, 4, 6, 7, 8, 9, 11, 12, 13 and 15)
<b>WARD(S) AFFECTED:</b>	Wards 1, 2, 3, 4, 6, 7, 8, 9, 11, 12, 13 and 15
<b>PREPARED BY:</b>	Carlo Gorni (905) 546-2424 Ext. 2755
<b>SUBMITTED BY:</b>	Glen Norton Director, Economic Development Planning and Economic Development Department
<b>SIGNATURE:</b>	

### RECOMMENDATION

- (a) That Appendix "C" to the Downtown and Community Renewal Community Improvement Plan, being the Program Description and Terms of the Business Improvement Area Commercial Property Improvement Grant Program, be deleted and replaced with the Program Description and Terms attached as Appendix "A" to Report PED18044;
- (b) That Appendix "G" to the Downtown and Community Renewal Community Improvement Plan, being the Program Description and Terms of the Commercial Property Improvement Grant Program, be deleted and replaced with the Program Description and Terms attached as Appendix "B" to Report PED18044.

### EXECUTIVE SUMMARY

The Business Improvement Area Commercial Property Improvement Grant Program (BIACPIG) is offered to property owners and authorized tenants of commercial properties located within Hamilton's active Business Improvement Areas (BIAs). The Program provides a matching grant to a maximum dependent upon the linear foot of frontage of the building. If a building frontage is 25 feet or less, the maximum grant is \$10,000. For buildings that have a frontage of over 25 feet the grant is based on \$400 per linear foot of front to a maximum of \$20,000. For corner properties the maximum

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matching grant is \$25,000. Eligible items under the Program include façade improvements and limited interior improvements including barrier-free washrooms and commercial kitchen exhaust systems. Commercial property owners / authorized tenants are eligible for a maximum grant per property during a five-year period (i.e. multiple applications or one application could be submitted however the sum of the grant amounts approved will be no more than the maximum amount allowed for each property). The Program allows for exceptions to the maximum grant during a five-year period if a new tenant / owner is occupying the property and applies for new signage only. The Program also offers a further \$10,000 matching grant for artfully designed façade improvements i.e. murals.

The Commercial Property Improvement Grant Program (CPIG) is offered to property owners / authorized tenants within Downtown Hamilton, Community Downtowns, the Mount Hope / Airport Gateway and the commercial corridors as identified in the Downtown and Community Renewal Community Improvement Project Area. The maximum matching grant is \$10,000 or \$12,500 for corner properties for façade improvements and limited interior improvements. Similar to the BIACPIG, commercial property owners / authorized tenants are eligible for a maximum grant per property during a five-year period (i.e. multiple applications or one application could be submitted however the sum of the grant amounts approved will be no more than the maximum amount allowed for each property). The Program allows for exceptions to the maximum grant during a five-year period if a new tenant / owner is occupying the property and applies for new signage only.

The proposed amendment to the Program Descriptions for the BIACPIG and CPIG will allow additional exceptions to the maximum grant during a five-year period for the purpose of assisting in mitigating costs associated with property damage due to fire, vandalism, or a natural disaster such as a flood, earthquake or hurricane. The applicant's insurance policy is primary with the grant not intended to replace the applicant's insurance coverage. Applications are to be supported by evidence of property insurance coverage as described under the Analysis and Rationale for Recommendation Section of Report PED18044.

The amendment to the Program Descriptions and Terms is highlighted on Appendices "A" and "B" to Report PED18044.

***Alternatives for Consideration – See Page 8***

**FINANCIAL – STAFFING – LEGAL IMPLICATIONS**

Financial: During the 2017 Capital Budget deliberations City Council approved \$470,000 from the Downtown Block to fund 2017 applications submitted

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under the BIACPIG. The funding is contained in Urban Renewal's Capital Project ID#8201703703. The funding has been fully committed to 2017 applications. City Council at its meeting held December 8, 2017 approved \$406,000 to fund BIACPIG applications in 2018.

During the 2017 Capital Budget deliberations City Council approved \$272,000 from the Downtown Block to fund 2017 applications under the CPIG. The funding is contained in Urban Renewal's Capital Budget Project ID#8201703704. The current uncommitted balance from the 2017 allocation is \$44,965.29. Furthermore, funding from previous years' accounts for CPIG applications was transferred into Project ID#8201603510 and the uncommitted balance from the transferred funding is \$234,141 for a total of \$279,106.29. City Council at its meeting held December 8, 2017 approved \$250,000 to fund CPIG applications in 2018.

**Staffing:** Administration of the BIACPIG and CPIG can be accommodated within the Urban Renewal Section of the Planning and Economic Development Department as well as the Finance and Administration Section of the Corporate Services Department.

**Legal:** Section 28 of the *Planning Act* permits a municipality, in accordance with a Community Improvement Plan, to make loans and grants which would otherwise be prohibited under Section 106(2) of the *Municipal Act*, to registered / assessed owners and tenants of lands and buildings. A Community Improvement Plan can only be adopted and come into effect within a designated Community Improvement Project Area. Changes to a Community Improvement Plan or Community Improvement Project Area require formal amendments, as dictated by the *Planning Act*. The Downtown and Community Renewal Community Improvement Plan and Project Area, provides the authorization for the City to offer loans under the BIACPIG and CPIG.

Council has adopted by resolution, detailed implementation measures to allow for the efficient administration of each financial incentive program. These administration procedures are contained in the various Program Descriptions and Terms provided in the appendices to the Downtown and Community Renewal Community Improvement Plan. The revised Program Descriptions attached to Report PED18044 as Appendices "A" and "B" do not require a formal amendment and will be adopted by City Council by resolution and appended to the Plan. The Program Description and Terms of the BIACPIG and CPIG are appended to the Community Improvement Plan as Appendices "C" and "G".

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Formal amendments to the Community Improvement Plan are required in the following instances:

- to introduce any new financial incentive programs;
- to increase the amount of financial assistance that may be provided to registered owners, assessed owners, and tenants, and to any person to whom such an owner or tenant has assigned the right to receive a grant or loan, as described in Section 8 of the Plan; and,
- a change to the Community Improvement Project Area as it is described in Section 6 of the Plan.

## **HISTORICAL BACKGROUND**

City Council, at its meeting held May 10, 2016 approved the amended Downtown and Community Renewal Community Improvement Plan. The appendices to the Plan are the Program Descriptions and Terms of the ten financial incentives that are offered under the Plan including the BIACPIG and CPIG.

The intent of the BIACPIG and CPIG is to encourage commercial property / business owners to invest in the appearance of their commercial properties and the rehabilitation of the interior space of the building. Smaller scale commercial activities contribute greatly to the economic vitality and health of the commercial sector within the City of Hamilton. Better aesthetics increases property values, improves upon the marketability of space within buildings and attracts businesses and residents to an area.

## **POLICY IMPLICATIONS AND LEGISLATED REQUIREMENTS**

The Downtown and Community Renewal Community Improvement Plan provides the framework for City programs and initiatives in a manner that meets the legislative requirements of the *Planning Act* intended to stimulate private sector investment and redevelopment and, to focus municipal action and investment that promotes and enhances Hamilton's various downtowns, commercial districts, mixed use corridors and neighbourhoods targeted for community development.

The Plan provides the legal framework for the financial incentives administered by the Urban Renewal Section. Downtown Hamilton, the Community Downtowns of Ancaster, Binbrook, Dundas, Stoney Creek and Waterdown, the Mount Hope / Airport Gateway, the Business Improvement Areas and other Commercial Corridors within the City, as well as certain heritage-designated properties, are collectively designated in the Downtown and Community Renewal CIPA By-law.

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Applications processed under the financial incentives authorized under the Downtown and Community Renewal Community Improvement Plan must be in compliance with the official plan, all applicable City by-laws, zoning regulations, design guidelines and site plan approvals.

## **RELEVANT CONSULTATION**

Staff from Corporate Services Department was consulted and concur with the recommendations included in Report PED18044.

## **ANALYSIS AND RATIONALE FOR RECOMMENDATION**

Assisting commercial property owners / authorized tenants to repair property damage due to fire, vandalism or a natural disaster such as a flood, earthquake or hurricane will help mitigate some of the capital improvements costs involved during the recovery phase. The grant is not intended to replace property insurance claims, rather, it is to assist a property owner / authorized tenant with eligible costs under the BIACPIG or CPIG that are not covered by their insurer due to the deductible amount or due to limits set by their insurance policy.

The amendment to each of the Program Description and Terms is in italics below:

**Section 1:** Commercial property owners / authorized tenants are eligible for a maximum grant per property during a five-year period (i.e. multiple applications or one application could be submitted however the sum of the grant amounts approved will be no more than the maximum amount allowed for each property). Exceptions may be made at the sole discretion of the General Manager of Planning and Economic Development if:

- i) a new tenant / owner is occupying the property and applies for new signage; or
- ii) *the property has been damaged due to fire, vandalism or a natural disaster such as a flood, earthquake or hurricane.*

*Eligible items under the BIACPIG or CPIG when a property has been damaged for one of the aforementioned reasons shall be capital costs only as follows:*

*Façade Improvements: windows, doors, storefronts, awnings, signage, surveillance cameras or other items deemed eligible at the sole discretion of the General Manager of Planning and Economic Development.*

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*Limited Interior Improvements: barrier-free washrooms or commercial kitchen cooking exhaust / ventilation systems (the grant will be no more than 50% of the maximum grant per property for interior improvements).*

*Fees: Architectural, engineering, lawyer's, BCIN designer, building permit, sign permit, site plan application, road occupancy permit, street occupancy permit and encroachment agreement application fees are eligible up to 100% of the cost to a maximum of \$3,000 per application as part of the total grant awarded for completed construction.*

*Ineligible items shall be: business interruption expenses, equipment, sewer/drain repair and other items deemed ineligible at the sole discretion of the General Manager of Planning and Economic Development.*

*Assisting commercial property owners / authorized tenants to repair property damage due to fire, vandalism or a natural disaster such as a flood, earthquake or hurricane will help mitigate some of the capital improvements costs involved during the recovery phase. The grant is not intended to replace property insurance claims, rather, it is to assist a property owner / authorized tenant with eligible costs under the CPIG that are not covered by their insurer due to the deductible amount or due to limits set by their insurance policy.*

*In recognition that a property owner / authorized tenant may have work completed within hours or days of the damage to the property for safety reasons or in order to prevent further damage to the property i.e. replacement of broken windows, an exception to the requirement that applications be submitted prior to works commencing will be allowed only in the instance when a property has been damaged due to fire, vandalism or a natural disaster such as a flood, earthquake or hurricane. If the work has commenced or has been completed, applications must be submitted within seven days of the date the damage to the property occurred. Completed works must meet the requirements of the City of Hamilton By-law 07-170 being a by-law to license and regulate various businesses dictating when a contractor must be licensed with the City of Hamilton to complete works i.e. a contractor must hold a valid Building Repair license with the City of Hamilton to replace a window with a window frame however if the glazing only is being replaced the contractor is not required to be licensed with the City of Hamilton. All quotes / invoices submitted with the application will be reviewed by a Building Inspector to ensure the cost is at the industry standard.*

*All grants are subject to the availability of funding.*

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*Where funding is requested for property that has been damaged due to fire, vandalism or a natural disaster such as a flood, earthquake or hurricane, each applicant shall provide the following documentation to support the application:*

- a) *Evidence of property insurance coverage for the subject property in force as of the date of the damage. Evidence shall be provided by way of a copy of the Declaration Page of the property insurance policy or a Certificate of Insurance. Evidence shall include the following information: subject property address, deductible amount.*
- b) *Copy of Proof of Loss (or other proof of settlement) from the applicant's Insurer, along with supporting damage estimate / invoices to support their application.*
- c) *At the City's discretion, a police report may also be required.*

**(Sections 23 and 24) CPIG Program Description**  
**(Sections 22 and 23) BIACPIG Program Description**

*The grant shall exclude any damage that is caused by the property owner or occupant (i.e. a tenant) of that property. For example, costs incurred because of self-inflicted damage such as vandalism or arson would not be covered by this Program.*

*A refund of any grant under this Program to the City of Hamilton would be required if it is determined after the grant has been paid that the damage was caused by the property owner and / or the tenant(s) of the property.*

*The grant cannot be used to pay the costs resulting from any damage or vandalism where those costs are also reimbursed to the tenant or owner because such costs are covered under any insurance policy. A refund of any grant under this Program to the City of Hamilton would be required if it is determined after the grant has been paid that such a reimbursement has been received.*

For the information of Committee and Council, all applications under the BIACPIG and CPIG are subject to the following standard due diligence prior to recommending approval of the grant to the General Manager of Planning and Economic Development:

- Determination of outstanding property taxes on the subject property. Any outstanding amount to be paid prior to approval of a grant and prior to advance of the grant.

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**SUBJECT: Business Improvement Area Commercial Property Improvement Grant Program and Commercial Property Improvement Grant Program - Amendment to Program Descriptions and Terms (PED18044) (Wards 1, 2, 3, 4, 6, 7, 8, 9, 11, 12, 13 and 15) - Page 8 of 9**

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- Determination of outstanding Property Standards, Building Code or Fire Code violations on the subject property. Any violations must be addressed prior to the grant being advanced.
- Title and Corporate searches undertaken to ensure the registered property owner identified on the application is on Title and to confirm the Directors of Corporation.
- Litigation search to determine if the applicant is in litigation with the City of Hamilton and if they are, determine if the commercial relationship has been impeded. If the relationship has been impeded the application will be returned to the applicant.
- Zoning Verification to determine if the use of the property is in compliance with the applicable Zoning By-law.
- Building Inspector to review the quotes submitted to determine if the quotes are at the industry standard, if the work requires a Building Permit, Sign Permit or Barricade Permit and, if the contractor carrying out the work is required to have a license with the City of Hamilton.

If Report PED18044 is approved staff from Urban Renewal will hold information sessions with Hamilton's Business Improvement Areas and within the Community Improvement Project Areas where the Commercial Property Improvement Grant Program is offered for the purpose of sharing information on the process and requirements for the exception.

## **ALTERNATIVES FOR CONSIDERATION**

Council may decide not to approve expanding the additional exceptions of the five-year maximum grant per property under the BIACPIG and CPIG for assistance when a property has been damaged due to the aforementioned reasons. This alternative is not recommended.

## **ALIGNMENT TO THE 2016 – 2025 STRATEGIC PLAN**

### **Economic Prosperity and Growth**

*Hamilton has a prosperous and diverse local economy where people have opportunities to grow and develop.*

### **Healthy and Safe Communities**

*Hamilton is a safe and supportive City where people are active, healthy, and have a high quality of life.*

### **Our People and Performance**

*Hamiltonians have a high level of trust and confidence in their City government.*

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**APPENDICES AND SCHEDULES ATTACHED**

Appendix “A” to Report PED18044 - Program Description of the Business Improvement Area Commercial Property Improvement Grant Program.

Appendix “B” to Report PED18044 – Program Description of the Commercial Property Improvement Grant Program.

CG:dt



Hamilton



Hamilton-Wentworth  
Catholic District School Board

**Hamilton-Wentworth Catholic District School Board  
Liaison Committee**

**REPORT 18-001**

**Monday, January 29, 2018**

**10:30 a.m.**

**Room 192, Hamilton City Hall  
71 Main Street West**

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**Present:** Mayor F. Eisenberger (Chair)  
P. Daly, HWCDSB (Vice Chair)  
Councillors A. Johnson and T. Whitehead  
J. Valvasori, Trustee, HWCDSB

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**THE HAMILTON-WENTWORTH CATHOLIC DISTRICT SCHOOL BOARD LIAISON  
COMMITTEE PRESENTS REPORT 18-001 AND RESPECTFULLY RECOMMENDS:**

**1. Location of Cannabis Retail Outlets (Item 8.1)**

That the “Declaration from Canadian School Boards Regarding Impact of Cannabis Legalization on Schools”, attached as Appendix “A” to HWCDSB Liaison Committee Report 18-001, be received.

**2. West Harbour Growth Accommodation in Schools (Item 8.2)**

That the General Issues Committee be advised that the HWCDSB Liaison Committee has considered the matter respecting West Harbour Growth Accommodation in Schools (as referred from the General Issues Committee at the November 2, 2016 meeting), and both the City and HWCDSB are aware of future needs.

**FOR INFORMATION:**

**(a) CHANGES TO THE AGENDA (Item 1)**

The Clerk advised the Committee there were no changes to the agenda.

The agenda for the January 29, 2018 meeting of the Hamilton-Wentworth Catholic District School Board Liaison Committee was approved, as presented.

**(b) DECLARATIONS OF INTERESTS (Item 2)**

Mayor Eisenberger declared an interest with Item 8.1, respecting the Location of Cannabis Retail Outlets, as his family are investors in a federally licensed medical marijuana company.

**(c) APPROVAL OF MINUTES OF PREVIOUS MEETING (Item 3)****(i) June 29, 2017 (Item 3.1)**

The Minutes of the June 29, 2017 meeting of the Hamilton-Wentworth Catholic District School Board Liaison Committee, were received.

**(d) DISCUSSION ITEMS (Item 8)****(i) Location of Cannabis Retail Outlets (Item 8.1)**

Mayor Eisenberger relinquished the Chair to Councillor Whitehead.

Vice Chair Pat Daly provided a hand-out to the Committee titled "Declaration From Canadian School Boards Regarding Impact of Cannabis Legalization on Schools". Pat Daly recommended that Cannabis Retail Outlets be located at least 3 kilometers away from schools, and requested that the City consult with the Hamilton-Wentworth Catholic District School Board for input on all matters relating to the implementation of legalized cannabis.

The update respecting the Location of Cannabis Retail Outlets, was received.

Mayor Eisenberger assumed the Chair.

**(ii) West Harbour Growth Accommodation in Schools (Item 8.2)**

Mayor Eisenberger explained that the matter has been referred from the City's General Issues Committee November 2, 2016 meeting to both School Board Liaison Committees for discussion.

Chris Phillips, Senior Advisor, updated the Committee respecting the West Harbour development.

The update from Chris Phillips, Senior Advisor, respecting the West Harbour Growth Accommodation in Schools, was received.

**(e) ADJOURNMENT (Item 12)**

There being no further business the meeting was adjourned at 11:09 a.m.

Respectfully submitted,

Mayor F. Eisenberger, Chair  
Hamilton-Wentworth Catholic  
District School Board Liaison  
Committee

Lisa Chamberlain  
Legislative Coordinator  
Office of the City Clerk



## **DECLARATION FROM CANADIAN SCHOOL BOARDS REGARDING IMPACT OF CANNABIS LEGALIZATION ON SCHOOLS**

The legalization of cannabis and the potential adverse impacts represent a challenge for all stakeholders connected to public education. The use of cannabis can have considerable influence on school life and has been linked to elevated rates of social, emotional and intellectual difficulty, as well as of non-completion of studies. These realities are well known to those who work in the field of education in Canada.

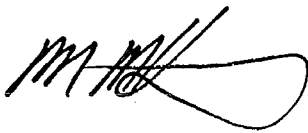
### **AS PARTNERS IN EDUCATION:**

- We provide youth with the opportunity to mature and develop in a safe, healthy learning environment, enabling them to achieve education success;
- We educate young people and adults to be informed, conscientious and autonomous citizens who will assume their position as active members in the development of Canadian Society;
- We promote the importance wellbeing and leading healthy lifestyles through nutrition, physical activity and the prevention of substance abuse.

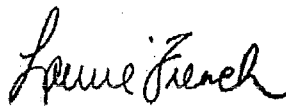
### **WE DECLARE THAT IT IS ESSENTIAL:**

- That education partners be consulted by the Federal, Provincial and Territorial Governments on the establishment of the framework for cannabis legalization;
- That education partners be active partners at any provincial discussions about legislation, local policies and procedures;
- That education partners be consulted by the Federal, Provincial, and Territorial Governments on strategies for harm reduction, mitigation and other interventions;
- That monies generated by the sales of cannabis are allocated to the prevention of cannabis abuse and toward promoting a healthy lifestyle;


- That cannabis use prevention and reduction, as well as the promotion of healthy lifestyles remain Crown priorities and are integrated into Federal, Provincial and Territorial regulations pertaining to legalization of cannabis;
- That any advertising related to cannabis or use of cannabis, be prohibited;
- That the use of cannabis be prohibited in public areas;
- That the sale and distribution of cannabis be prohibited near schools and other educational facilities.



Mary Martin, President



Laurie French, President



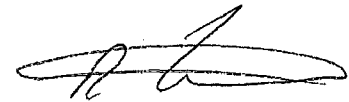
Alain Fortier, President



Shawn Davidson, President




Pat Daly, President



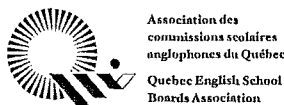
Robert Fowler, President



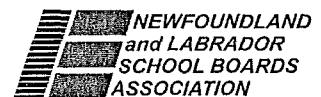
Ken Cameron, President



Jennifer Maccarone, President



Goronwy Price, President





# INFORMATION REPORT

<b>TO:</b>	Mayor and Members General Issues Committee
<b>DATE:</b>	February 21, 2018
<b>SUBJECT/REPORT NO:</b>	Corporate Strategic Growth Initiatives – Long Term Sustainability (CM16013(b)) (City Wide) (OBL Item)
<b>WARD(S) AFFECTED:</b>	City Wide
<b>PREPARED BY:</b>	Alvin Chan (905) 546-2424 Ext. 2978 Guy Paparella (905) 546-2424 Ext. 5807
<b>SUBMITTED BY:</b>	Guy Paparella Director, Growth Planning Planning and Economic Development Department
<b>SIGNATURE:</b>	Chris Murray City Manager City Manager's Office

## **Council Direction:**

This Report is addressing the Outstanding Business List (OBL) item respecting Corporate Strategic Growth Initiatives – Long Term Sustainability as initiated on October 5, 2016 under Report GIC 16-023 Item 3(c), whereby an update is to be provided on the long-term sustainability of the Corporate Strategic Growth Initiatives (CSGI) for 2019 and beyond. Staff note that due to unanticipated Provincial policy changes, the need to continue the CSGI beyond 2019 is required.

In particular, as documented in previous Report CM16013(a), dated December 6, 2017, the Province provided updates to the Growth Plan for the Greater Golden Horseshoe (Growth Plan), Greenbelt Plan and Niagara Escarpment Plan, as well as establishing a Provincial Land Budget Methodology. These changes resulted in delays and impacts to the various CSGI projects that require the 2041 employment and population forecasts as inputs.

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**SUBJECT: Corporate Strategic Growth Initiatives – Long Term Sustainability  
(CM16013(b)) (City Wide) - Page 2 of 2**

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These impacts include additional time required to complete the project, additional project work which may not have originally been anticipated or budgeted for, servicing / traffic model re-runs, and their subsequent impact to the Development Charges Background Study and By-law.

In particular, the delay to the 2041 employment and population forecast inputs will subsequently delay completion of the related projects that comprise the CSGI. This is the most critical impact and reason for continuation of the CSGI Project, as this delay results in additional delays to the identification of required infrastructure, infrastructure investment strategies and cost sharing policies for incorporation into the Development Charge (DC) Background Study and By-law for July 2019.

As such, the continuation of the CSGI Project beyond 2019 will allow both staff and the City to continue updating the CSGI projects with the 2041 employment and population forecasts, which will allow staff to finalize the identification of required infrastructure, infrastructure investment strategies and cost sharing policies for incorporation into a future amending or separate DC Background Study and By-law.

Notwithstanding the above, staff recommends continuation of the CSGI Project, even should these unanticipated Provincial policy changes have not occurred, as the Project allows for collaboration with the relevant Department Directors and project team staff to ensure that all strategic growth related projects are coordinated and completed in a timely and fiscally responsible manner. Additionally, continuation of the CSGI will also inform the implementation of coordinated Multi-Year Capital Budget submissions.

Based on current project statuses, it appears that two separate or amending DC Background Study and By-laws will be required. A By-law will be brought forward for Council's consideration to reflect the established 2031 employment and population forecasts and a future amending / separate By-law to reflect 2041 employment and population forecasts.

Lastly, the item respecting Corporate Strategic Growth Initiatives – Long Term Sustainability can now be removed from the GIC Outstanding Business List.

**APPENDICES ATTACHED**

- N/A

AC/GP/sd

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**CITY OF HAMILTON**  
**PLANNING AND ECONOMIC DEVELOPMENT DEPARTMENT**  
**Tourism and Culture Division**

<b>TO:</b>	Mayor and Members General Issues Committee
<b>COMMITTEE DATE:</b>	February 21, 2018
<b>SUBJECT/REPORT NO:</b>	Canadian Country Music Week 2019 (PED18058) (City Wide)
<b>WARD(S) AFFECTED:</b>	City Wide
<b>PREPARED BY:</b>	Carrie Brooks-Joiner (905) 546-2424 Ext. 4132
<b>SUBMITTED BY:</b>	Anna M. Bradford Director, Tourism and Culture Planning and Economic Development Department
<b>SIGNATURE:</b>	

### RECOMMENDATION

- (a) That staff be directed to secure the 2019 Canadian County Music Week event and within a project budget of \$850,000;
- (b) That \$550,000 previously approved by Council to host the 2019 JUNO Awards be reallocated to support for the 2019 Canadian Country Music Week event;
- (c) That staff be directed to secure the balance of \$300,000 from other levels of government and the private sector to support the 2019 Canadian Country Music Week event and, that if staff is successful in raising in excess of the project budget, that any excess funds be used to reduce the municipal contribution;
- (d) That the Mayor and City Clerk be authorized and directed to execute the 2019 CCMA Contract, between the Canadian Country Music Association (CCMA) and the City of Hamilton, together with all necessary ancillary documents, with content acceptable to the Director of Tourism and Culture and in a form satisfactory to the City Solicitor.

### EXECUTIVE SUMMARY

Hamilton is confirmed as the host city for Canadian Country Music Week 2018.

Hamilton is now being considered as the host city for the 2019 event as well.

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**SUBJECT: Canadian Country Music Week 2019 (PED18058) (City Wide) - Page 2 of 4**

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Traditionally, this prestigious week-long event and awards show is hosted in a different city across Canada each year. Currently, the CCMA is considering a two-year host city commitment for ease of planning, to build audience depth, and to leverage sponsorship opportunities. The expression of interest correspondence from the CCMA is attached as Appendix “A” to Report PED18058.

This opportunity aligns with the stretch target “to attract five major events that generate a total combined economic impact of at least \$50M” in the Council approved Economic Development Action Plan 2016-2020.

The 2019 Canadian County Music Week is anticipated to require a budget of \$850,000. Staff is requesting that the previously, Council-approved funding at \$550,000 for the 2019 JUNO bid be reallocated to the 2019 Canadian County Music Week. The balance of funds is anticipated to come from the Province of Ontario, Hamilton Halton Brant Regional Tourism Association #3 and local corporate sponsorships.

***Alternatives for Consideration –Not Applicable***

**FINANCIAL – STAFFING – LEGAL IMPLICATIONS**

**Financial:** Funds previously allocated to the 2019 JUNO bid were identified as follows:

- \$250,000 Tax Stabilization Reserve (#110046);
- \$300,000 from the Economic Development Investment Fund (Reserve #112221); and,
- \$300,000 other level of government and private sector sponsorship.

**Staffing:** Temporary short-term staff will be contracted within the allocated budget, as required to work with staff, the volunteer Host Committee and the CCMA on the planning and delivery of the 2019 CCMA event in Hamilton.

**Legal:** A Host Contract/Agreement between the CCMA and the City of Hamilton will be signed and executed by the Mayor and Clerk’s Division, Corporate Services Department.

**HISTORICAL BACKGROUND**

The City of Hamilton hosted the Canadian Country Music Week in 2011 and is the confirmed host city for 2018.

Canadian Country Music Week is one of Canada’s annual hallmark music events. Country music continues to be one of the most popular musical genres in Canada, and over the course of Country Music Week each year there is a multitude of artist

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**SUBJECT: Canadian Country Music Week 2019 (PED18058) (City Wide) - Page 3  
of 4**

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showcases, industry information sessions, and three different awards ceremonies that honour our Canadian country talent and celebrate their achievements.

**POLICY IMPLICATIONS AND LEGISLATED REQUIREMENTS**

Securing this event for the City of Hamilton is in alignment with the Tourism Strategy, Music Strategy, Cultural Plan and Economic Development Action Plan.

**RELEVANT CONSULTATION**

President, Canadian Country Music Association

Minister's Office, Ministry of Tourism, Culture, and Sport

Chair, 2018 CCMA Host Committee

Executive Director, Regional Tourism Association #3

**ANALYSIS AND RATIONALE FOR RECOMMENDATION**

This direction is in alignment with Tourism Hamilton's efforts to secure multi-year meeting, convention, and event business.

Hosting of the Canadian Country Music Week in Hamilton aligns with the goals and objectives of the City of Hamilton Music Strategy. This also aligns with the Provincial mandate to support new digital and record production and distribution of Canadian music. This opportunity will increase partnership opportunities regionally and provincially supporting not only Hamilton's but Ontario's music industry in Canada and around the globe.

General benefits of hosting the Canadian Country Music Week include:

- Support of Canadian Culture;
- Increased exposure and development of the Greater Hamilton music industry and community;
- Creation of jobs in the music industry;
- Increase in tourism visitation;
- Opportunity to demonstrate the vibrancy of the City of Hamilton's Tourism and Creative Industries sectors;
- To be host community to the premier country music awards show in Canada; and,
- Enhance staff and community engagement and boost civic pride.

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**SUBJECT: Canadian Country Music Week 2019 (PED18058) (City Wide) - Page 4 of 4**

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The CCMA reports that Country Music Week has significant economic benefit for the host city and province. The 2016 event in London, Ontario supported \$8.4 million in economic activity in the province including \$6.3 million of economic activity in London. These expenditures supported \$2.5 million in wages and salaries in the province through the support of 44 jobs, of which 29 jobs and \$1.3 million in wages and salaries were in London.

Statistics from the 2017 event in Saskatoon are not yet available.

**ALTERNATIVES FOR CONSIDERATION**

N/A

**ALIGNMENT TO THE 2016 – 2025 STRATEGIC PLAN****Community Engagement & Participation**

*Hamilton has an open, transparent and accessible approach to City government that engages with and empowers all citizens to be involved in their community.*

**Economic Prosperity and Growth**

*Hamilton has a prosperous and diverse local economy where people have opportunities to grow and develop.*

**Culture and Diversity**

*Hamilton is a thriving, vibrant place for arts, culture, and heritage where diversity and inclusivity are embraced and celebrated.*

**APPENDICES AND SCHEDULES ATTACHED**

Appendix “A” to Report PED18058 - Letter from CCMA, January 29, 2018

CBJ:ro



104 – 366 Adelaide Street East  
Toronto, ON M5A 3X9

**Carrie Brooks-Joiner**

Manager of Tourism & Events  
Tourism and Culture Division  
Planning and Economic Department, City of Hamilton  
905.546.2424 ext 4132

**Monday, January 29, 2018**

**RE: Hamilton as host city of Country Music Week and the CCMA Awards for 2018 and 2019**

**Dear Carrie,**

On behalf of the Canadian Country Music Association (CCMA) and its Board of Directors, please accept this letter to serve as confirmation of the association's interest to be hosted by the City of Hamilton for our annual Country Music Week and the CCMA Awards Show broadcast for two years consecutively – 2018 and 2019. We would welcome this opportunity to keep the CCMA Awards and Country Music Week in Ontario, and specifically Hamilton. As the host to 5 previous Country Music Weeks and CCMA Award Shows, the host committee, organizers and community partners are best-in-class and do an incredible job of helping us elevate Country Music and shine the spotlight on the City of Hamilton.

The financial expectation for hosting Country Music Week and the CCMA Awards in 2019 remains consistent with our 2018 Host City Bid Document. The CCMA respectfully requests a decision from Hamilton Tourism and Culture on this matter on or before **February 28, 2018**.

We thank you for your time and diligence as we continue to work through our 2019 Host City Bid applicants. Should you require any additional information at this time, please do not hesitate to contact me.

Sincerely,

A handwritten signature in cursive script that reads 'Tracy Martin'.

Tracy Martin  
**Interim President, Canadian Country Music Association**  
416-947-1331 ext. 215  
[tmartin@ccma.org](mailto:tmartin@ccma.org)

CC: Ted Ellis (CCMA), Joel Baskin (CCMA), Paul Shaver (CCMA), Brian Abrams (CCMA), Cliff Dumas (CCMA)



## Hamilton

### AFFORDABLE HOUSING SITE SELECTION SUB-COMMITTEE

#### REPORT 18-001

3:00 p.m.

Thursday, February 15, 2018

Room 264, 2<sup>nd</sup> Floor, Hamilton City Hall

71 Main Street West

**Present:** C. Collins (Chair)  
Councillors J. Farr, D. Conley (Vice Chair) and M. Pearson

**Absent with  
Regrets** Councillor M. Green – City Business

### THE AFFORDABLE HOUSING SITE SELECTION SUB-COMMITTEE PRESENTS REPORT 18-001 AND RESPECTFULLY RECOMMENDS:

#### 1. **Transfer of City of Hamilton Sites to CityHousing Hamilton for Development (Item 9.1)**

WHEREAS, the City of Hamilton's Strategic Plan recognizes and supports the need for new affordable housing units as one of the City's top priorities;

WHEREAS, the Access to Housing Waitlist continues to grow at an alarming rate with an estimated 6,200 families, seniors and individuals currently on the list;

WHEREAS, the City's Housing and Homelessness Action Plan targets an aggressive 50% reduction in the Access to Housing Waitlist by 2023;

WHEREAS, the City's Housing and Homelessness Action Plan emphasizes the need to provide new affordable housing units;

WHEREAS, the rising cost of real estate presents a significant challenge to social housing providers;

WHEREAS, the City of Hamilton has an inventory of properties that could facilitate the construction of new affordable housing units; and

WHEREAS, the City of Hamilton staff has met with CityHousing staff and Board representatives to discuss opportunities related to utilizing underperforming City of Hamilton parking lots: Park Lot #66 located at 106 Bay Street Northland Park Lot #73 located at 253 King William Street (see attached map), as a means to support the construction of new affordable housing units;

WHEREAS, City of Hamilton staff has also identified an unused portion of 701 Upper Sherman Ave, which interlocks with an existing CityHousing Hamilton

Corporation site on Macassa Ave (see attached map), as a potential City owned site for building new affordable housing units;

WHEREAS, CityHousing Hamilton Corporation has begun a revitalization process that requires the acquisition of land for the rebuilding of 100 units of social housing following an approved sale of poor performing single and semi-detached housing units, as well as for the possible relocation of residents from the Jamesville social housing community in the West Harbour during its redevelopment; and

WHEREAS, CityHousing Hamilton Corporation has completed financial modelling for the utilization of the above mentioned three sites as part of its revitalization process;

THEREFORE BE IT RESOLVED:

- (a) That the Real Estate Section of the Planning and Economic Development Department be authorized and directed to sell at nominal price of \$2.00, Car Park Lot #66 (106-104 Bay Street North) to CityHousing Hamilton Corporation on such other terms and conditions deemed appropriate by the General Manager, Planning and Economic Development;
- (b) That the Real Estate Section of the Planning and Economic Development Department be authorized and directed to sell at nominal price of \$2.00 Car Park Lot #73 (253-257 King William Street) to CityHousing Hamilton Corporation on such other terms and conditions deemed appropriate by the General Manager, Planning and Economic Development;
- (c) That the Real Estate Section of the Planning and Economic Development Department be authorized and directed to sell at nominal price of \$2.00 the unused portion of 701 Upper Sherman Avenue that interlocks with an existing CityHousing Hamilton Corporation owned site on Macassa Avenue be transferred to CityHousing Hamilton Corporation on such other terms and conditions deemed appropriate by the General Manager, Planning and Economic Development;
- (d) That the transfer of Car Park Lot #66, Car Park Lot#73, and the unused portion of 701 Upper Sherman Avenue be subject to any requisite requirements to protect for servicing, utilities and road widenings, as determined by new reference plans to be completed by Geomatics and Corridor Management Section of the Public Works Department;
- (e) That the City Solicitor complete the transfers of Car Park Lot #66, Car Park Lot #73, and the unused portion of 701 Upper Sherman Avenue pursuant to the terms and conditions of the agreement negotiated by the Planning and Economic Development Department and in a form satisfactory to the City Solicitor;
- (f) That the General Manager, Planning and Economic Development be authorized and directed to execute all required documents on behalf of the City of Hamilton to transfer Car Park Lot #66, Car Park Lot #73, and the

unused portion of 701 Upper Sherman Avenue on documents in a form satisfactory to the City Solicitor;

- (g) That \$4,500 be charged to Account No. 500005-22018 (City of Hamilton Payable) and credited to Account No. 45408-3560150200 (Property Purchases and Sales) for Legal and Real Estate fees;
- (h) That all other expenses associated with the transfer of Car Park Lot #66, Car Park Lot #73, and the unused portion of 701 Upper Sherman Avenue be charged to Account No. 500005-220; and
- (i) That Car Park Lots #66 (106-104 Bay Street North) and #73 (253-257 King William Street) be permitted to continue operations until new development begins.

**FOR INFORMATION:**

**(a) CHANGES TO THE AGENDA (Item 1)**

The Clerk advised that there were no changes to the agenda.

That the agenda for the February 15, 2018 meeting of the Affordable Housing Site Selection Sub-Committee, be approved as presented.

**(b) DECLARATIONS OF INTEREST (Item 2)**

There were no declarations of interest.

**(c) APPROVAL OF MINUTES OF PREVIOUS MEETING (Item 3)**

**(i) November 28, 2017 (Item 3.1)**

The Minutes of the November 28, 2017 meeting of the Affordable Housing Site Selection Sub-Committee, be approved, as presented.

**(d) MOTION (Item 9)**

**(i) Transfer of City of Hamilton Sites to CityHousing Hamilton for Development (Item 9.1)**

The motion was amended by adding the word “possible” to the ninth paragraph of the preamble, and by adding sub-section (i) to read as follows:

***(i) That Car Park Lots #66 (106-104 Bay Street North) and #73 (253-257 King William Street) be permitted to continue operations until new development begins.***



For further disposition on this matter, refer to Item 1.

**(e) ADJOURNMENT (Item 12)**

There being no further business, the Affordable Housing Site Selection Sub-Committee, be adjourned at 3:13 p.m.

Respectfully submitted,

Councillor C. Collins, Chair  
Affordable Housing Site Selection  
Sub-Committee

Loren Kolar  
Legislative Coordinator  
Office of the City Clerk