



## City of Hamilton

# HEALTHY AND SAFE COMMUNITIES COMMITTEE REVISED

**Meeting #:** 18-005  
**Date:** May 7, 2018  
**Time:** 1:30 p.m.  
**Location:** Council Chambers, Hamilton City Hall  
71 Main Street West

Lisa Chamberlain, Legislative Coordinator (905) 546-2424 ext. 2729

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	<b>Pages</b>
<b>1. APPROVAL OF AGENDA</b> (Added Items, if applicable, will be noted with *)	
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- 8.1 Improvement of the Hockey Structure in the City of Hamilton (HSC18023) 43  
(City Wide) (Outstanding Business List)

**9. MOTIONS****10. NOTICES OF MOTION****11. GENERAL INFORMATION / OTHER BUSINESS**

- 11.1 Correspondence from the Ministry of Housing respecting the City of Hamilton's Expression of Interest in the Province's Development Charges Rebate Program 46
- 11.2 Outstanding Business List - Items to be Removed  
Item "AAA" - Improvement of the Hockey Structure in the City of Hamilton  
(Addressed as Item 8.1 on this agenda)
- Item "BBB" - Mountain Kidz Klub  
(Addressed as Item 5.2 on this agenda)

**12. PRIVATE AND CONFIDENTIAL****13. ADJOURNMENT**



## **HEALTHY & SAFE COMMUNITIES COMMITTEE**

### **MINUTES 18-004**

**1:30 pm**

**Monday, April 23, 2018**

**Council Chambers**

**Hamilton City Hall**

**71 Main Street West, Hamilton**

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**Present:** Councillors S. Merulla (Chair), J. Farr, A. Johnson, T. Jackson, D. Skelly, J. Partridge

**Absent with Regrets:** Councillor T. Whitehead – City Business  
Councillor M. Green - Personal

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#### **THE FOLLOWING ITEMS WERE REFERRED TO COUNCIL FOR CONSIDERATION:**

- 1. Defining Affordable Housing and Hamilton's Rental Housing Market (HSC18003) (City Wide) (Item 5.1)**

**(A. Johnson/Farr)**

That Report HSC18003 respecting Defining Affordable Housing and Hamilton's Rental Housing Market, be received.

**CARRIED**

- 2. Hamilton Paramedic Service 2017 Annual Report (HSC18020) (City Wide) (Item 7.2)**

**(Jackson/Partridge)**

That Report HSC18020 respecting Hamilton Paramedic Service 2017 Annual Report, be received.

**CARRIED**

- 3. Organizational Structure Changes for the Healthy & Safe Communities Department (HSC18018) (City Wide) (Item 12.1)**

**(Partridge/Farr)**

That Report HSC18018 respecting Organizational Structure Changes for the Healthy and Safe Communities Department, be approved and remain confidential until such time as it is approved by Council.

**CARRIED**

**FOR INFORMATION:****(a) CHANGES TO THE AGENDA (Item 1)**

The Committee Clerk advised there were no changes to the agenda.

**(Jackson/Partridge)**

That the Agenda for the April 23, 2018 meeting of the Healthy & Safe Communities Committee be approved, as presented.

**CARRIED****(b) DECLARATIONS OF INTEREST (Item 2)**

None declared.

**(c) APPROVAL OF MINUTES (Item 3)****(i) April 9, 2018 (Item 3.1)****(A. Johnson/Farr)**

That the Minutes of the April 9, 2018 Healthy & Safe Communities Committee meeting be approved, as presented.

**CARRIED****(d) STAFF PRESENTATIONS (Item 7)****(i) Hamilton MedVents (City Wide) (Item 7.1)**

Russell Crocker, Deputy Chief of Paramedic Services, and Dave Wharrie, Paramedic, addressed the Committee respecting Hamilton MedVents with the aid of a PowerPoint presentation. A copy of the presentation has been retained for the official record.

**(Jackson/A. Johnson)**

That the presentation respecting Hamilton MedVents, be received.

**CARRIED**

A copy of the presentation is available on the City's website at [www.hamilton.ca](http://www.hamilton.ca) or through the Office of the City Clerk.

(ii) **Hamilton Paramedic Service 2017 Annual Report (HSC18020) (City Wide) (Item 7.2)**

Michael Sanderson, Chief, Hamilton Paramedic Service, addressed the Committee respecting the Hamilton Paramedic Service 2017 Annual Report, with the aid of a PowerPoint presentation. A copy of the presentation has been retained for the official record.

**(Farr/A. Johnson)**

That the presentation respecting the Hamilton Paramedic Service 2017 Annual Report, be received.

**CARRIED**

For further disposition of this matter, please refer to Item 2.

A copy of the presentation is available on the City's website at [www.hamilton.ca](http://www.hamilton.ca) or through the Office of the City Clerk.

(e) **GENERAL INFORMATION / OTHER BUSINESS (Item 11)**

(i) **Changes to the Outstanding Business List (Item 11.2)**

**(Farr/A. Johnson)**

That the following changes to the Outstanding Business List, be approved:

(a) Items to be Removed:

Item NN – Request for Incentives for Building Affordable Rental Housing at 210 Main Street East  
(addressed as Item 5.1)

Item ZZ – One Time Funding for Residential Care Facilities  
(addressed as Item 8.1 on the April 9, 2018 agenda)

**CARRIED**

(f) **PRIVATE AND CONFIDENTIAL (Item 12)**

(i) **Organizational Structure Changes for the Healthy & Safe Communities Department (HSC18018) (City Wide) (Item 12.1)**

Members of the Healthy and Safe Communities Committee had read the Report Recommendations in the private and confidential report and determined that no discussion of the matter was required in Closed Session. The direction to staff was approved in Open Session and remains confidential.

For further disposition of this matter, please refer to Item 3.

**(g) ADJOURNMENT (Item 13)**

**(Jackson/Farr)**

That, there being no further business, the Healthy & Safe Communities Committee be adjourned at 3:42 p.m.

**CARRIED**

Respectfully submitted,

Councillor S. Merulla  
Chair, Healthy & Safe  
Communities Committee

Lisa Chamberlain  
Legislative Coordinator  
Office of the City Clerk

**Form: Request to Speak to Committee of Council**

Submitted on Thursday, May 3, 2018 - 8:12 am

==Committee Requested==

**Committee:** Healthy & Safe Communities (Previously  
Emergency & Community Services)

==Requestor Information==

Name of Individual: Brother Richard MacPhee

Name of Organization: Good Shepherd (on behalf of  
Emergency Shelter Providers)

Contact Number:

Email Address:

Mailing Address:

143 Wentworth St. S.  
Hamilton, ON L8N 2Z1

Reason(s) for delegation request: To discuss the current  
situation being experienced by the emergency shelter system  
at the June 11 meeting of the committee.

Will you be requesting funds from the City? Yes

Will you be submitting a formal presentation? Yes



Hamilton

## **Housing and Homelessness Advisory Committee Minutes**

**6pm**

**Tuesday February 6, 2018**

**Meeting room 264**

**Hamilton City Hall**

**71 Main Street West, Hamilton**

James O'Brien, Senior Project Manager Housing & Homelessness  
905-546-2424 x 3728

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**Present:** Marie Raftis, Julia Verbitsky, Eileen Campbell, Thomas Mobley, Obaid Shah, Sandy Leyland, Elske de Visch Eybergen, Lance Dingman, Tyson Benn, Yim Chung, Michael Slusarenko, Councillor VanderBeek, Trevor Jaundoo

**Absent with Regrets:** Councillor Green, Chelsea MacDonald, Stephanie Greenaway, Councillor Collins

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### **FOR THE INFORMATION OF COMMITTEE:**

#### **1. CHANGES TO THE AGENDA**

No changes the agenda

**(Leyland/Mobley)**

**CARRIED**

#### **2. DECLARATIONS OF INTEREST**

None.

#### **3. APPROVAL OF MINUTES (Item 3)**

Minutes from November 7, 2017 – approved  
**(Raftis/Shah)**

**CARRIED**



#### **4. Presentations**

##### **4.1 Tiny Houses Presentation – Social Planning and Research Council and Good Shepherd --- Emma Qubitt / Alan Whittle**

Discussion re:

Pocket housing in Winnipeg inspired team to look at options – 8 suites – 210 feet.

Co-Housing community in Nashville – market rate – co-owned – co-operative main purpose for the community to share life

Discussion about Detroit Tiny House Community – difficult to replicate – works for Detroit due to land costs. Cost of construction in Hamilton and land prohibitive.

Proposing – Patterson Lane site – laneway – vacant piece of land had 8 houses on the property - City owned land

Suggestion to consider onsite laundry or plumbing in the units. Units are not electric heat – possible to connect to district heating plant. Air conditioning Investigating electricity paid by tenant or included in rent.

Zoning issues – building on lots not facing a street.

Donor financing – requesting the City to donate land – sustainable building – target rent – ODSP and OW ratio

##### **(Leyland /Vanderbeek)**

Motion: presentation to be received.

**CARRIED**

##### **4.2 Point in Time Connection – Greg Tedesco, Housing Services**

218 people housed through the Housing First program, the program stays with them to be able to report if they remain housed over a 24 month period. The 218 represents exceeding targets of those who were housed and go with a high retention rate of 92% for Housing First Programs

The Point in Time Count (now connection)- PiTC - began with the Housing 20,000 homes campaign by 2020. This initiative has pushed PiTC's to produce actionable components for programs.

Discussion about sustainability – sustainable is critical

The PiTC is a Surveying of individuals who are homeless and living in shelters, transitional housing or hidden homelessness.

The PiTC is April 22<sup>nd</sup> and 23<sup>rd</sup>, 2018, with results expected in May/June 2018.

**Housing and Homelessness Advisory Committee  
Minutes**

**February 6, 2018  
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This initiative is looking for volunteers and there will be online training for volunteers and Team Leads. The training will be centralized.

**(Dingman/Leyland)**

Motion: presentation to be received.

**CARRIED**

**5. Discussion Items**

**5.1 Housing & Homelessness Advisory Committee work plan – Working Group**

Trevor and Marie reviewed 5 outcomes of the action plan -- focus on action 1 – increase housing – secondary units, Housing First – landlord / tenant relationship – idea – best practices for landlord / tenants / tenant’s rights / landlord rights

Different ways to entice developers and developer’s incentives. Need for flow chart re: funding and other ongoing initiatives, discussed other presentations.

James to provide Housing Services overview – operating and capital. Capital dollars from Federal funding. 50MM funding from City – 20MM going to new builds

Housing Services task force looking at affordable lands for housing.

Follow up meeting to be scheduled with the Working Group to further the conversation

**6. Motions**

That the Housing and Homeliness Advisory Committee recommends that Michael Cameron be removed as a member of the Housing and Homelessness Advisory Committee due to his continuous absence including the last three meetings.

**Tom Mobley / Marie Raftis**

**CARRIED**

Rationale: Michael has not been attending meetings and staff can’t connect with him. Michael to be officially removed from the Advisory Committee as per motion.

That the Housing & Homelessness Advisory Committee strike a working group to plan a 2018 consultation event around the 5 year review of Housing and Homelessness Action Plan.

**Leyland /Dingman**

**CARRIED**

Single event to be planned. Motion to strike a working group to host an event passed, those interested in working group – Julia / Tom / Marie / Sandy/Yim/Michael

**Housing and Homelessness Advisory Committee  
Minutes**

**February 6, 2018  
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**7. Notice of Motions**

**8. New Business General Information / Business**

- March 6<sup>th</sup> agenda – Rising Star presentation – Lance presenting

Is there interest in tenants solidary network presentation - Elske de Visch Eybergen brought forward question. James to reach out to the group

**CARRIED**

**9. ADJOURNMENT**

That, there being no further business, the Housing & Homelessness Advisory Committee adjourn at 7:50pm.

**CARRIED**

(Sandy/Thomas)

Next meeting, March 6<sup>th</sup>, 2018  
City Hall – Room 264 – 2<sup>nd</sup> Floor

Respectfully submitted,  
Julia Verbitsky  
Chair, Housing and  
Homelessness Advisory  
Committee

James O'Brien  
Senior Project Manager  
Housing Services Division



# INFORMATION REPORT

<b>TO:</b>	Chair and Members Healthy and Safe Communities Committee
<b>COMMITTEE DATE:</b>	May 7, 2018
<b>SUBJECT/REPORT NO:</b>	Update on Mountain Kidz Klub Delegate Requests (HSC18024) (Ward 7)
<b>WARD(S) AFFECTED:</b>	Ward 7
<b>PREPARED BY:</b>	Laura Kerr (905) 546-2424 Ext. 5015
<b>SUBMITTED BY:</b>	Chris Herstek Director, Recreation Division Healthy and Safe Communities Department
<b>SIGNATURE:</b>	

## Council Direction:

At its meeting of April 9, 2018, the Healthy and Safe Communities Committee directed staff to report back on the requests made respecting the Mountain Kidz Klub.

## Information:

In the delegate presentation by representatives of the Mountain Kidz Klub, the following was requested:

- Adding Mountain Kidz Klub to the City of Hamilton website
- Allowing continued access to Eastmount Community Centre
- Permission to purchase internet service
- Access to park washrooms during special events

### Adding Mountain Kidz Klub to City of Hamilton Website

In consultation with the web team, it has been determined that there is currently no process for external groups to submit events to be listed on the City of Hamilton events calendar. In support of resident focused events, Web Communications is actively working with Tourism & Culture to determine criteria and process for external events to be included on the events calendar.

As such, in the future, groups will be able to send information about community events via an online form found on the City of Hamilton attractions and events page ([www.hamilton.ca/attractions](http://www.hamilton.ca/attractions)). Staff from the Recreation Division will share information

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**SUBJECT: Update on Mountain Kidz Klub Delegate Requests (HSC18024) (Ward 7) - Page 2 of 2**

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with Mountain Kidz Klub on how to request events to be posted moving forward. Events can also be submitted to be posted on the Hamilton Spectator events calendar at [www.thespec.com/hamilton-events](http://www.thespec.com/hamilton-events) or at Snap Hamilton's events calendar at [www.hamilton.snapd.com/calendar](http://www.hamilton.snapd.com/calendar).

**Allowing Continued Access to Eastmount Community Centre**

Staff are working with Mountain Kidz Klub to permit the space on an annual basis with fees waived for regular rentals and events. Facility updates will continue to be scheduled to ensure the building is secure and meets occupancy, health, and fire regulations.

**Permission to Purchase Internet Service**

Staff have been working with Information Technology Services to reactivate the phone line to the building. As of April 23, 2018, the disconnected phone line has been repaired and reactivated. Mountain Kidz Klub has been advised that they can proceed to set up their own internet service as required.

**Washrooms for Events**

Park washrooms are opened during the regular season (approximately May to September) based on an operating schedule determined by Parks staff. Washrooms required outside of this season or summer operating hours may be opened based on special request, typically made through a SEAT or rental application.

**Appendices and Schedules Attached**

Not applicable

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Hamilton

**WENTWORTH LODGE  
HERITAGE TRUST FUND SUB-COMMITTEE  
REPORT 18-001**

**2:00 p.m.**

**Wednesday, March 7, 2018**

**Wentworth Lodge**

**41 South Street West, Dundas**

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**Present:** Councillor A. VanderBeek (Chair)  
Bill Saltarelli, Wentworth Lodge Family Council Representative  
Russ Powers, Dundas Senior Citizens' Club Representative

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**THE WENTWORTH LODGE HERITAGE TRUST FUND SUB-COMMITTEE  
PRESENTS REPORT 18-001 AND RESPECTFULLY RECOMMENDS:**

**1. Wentworth Lodge Heritage Trust Fund – Donations and Fundraising  
(HSC18008) (Ward 13) (Item 8.1)**

That Report HSC18008 respecting Wentworth Lodge Heritage Trust Fund – Donations and Fundraising, be received.

**2. Wentworth Lodge Heritage Trust Fund – Courtyard Update (HSC18009)  
(Ward 13) (Item 8.2)**

That Report HSC18009 respecting Wentworth Lodge Heritage Trust Fund – Courtyard Update, be received.

**3. Wentworth Lodge Heritage Trust Fund – Financial Status 2017 (HSC18010)  
(Ward 13) (Item 8.3)**

That Report HSC18010 respecting Wentworth Lodge Heritage Trust Fund – Financial Status 2017, be received.

**4. New Resident Member (Added Item 11.1)**

That the Wentworth Lodge Heritage Trust Fund Sub-Committee's Terms of Reference be amended to add an Alternate Resident Member.

**FOR INFORMATION:****(a) CHANGES TO THE AGENDA (Item 1)**

There were no changes to the agenda.

The agenda for the March 7, 2018 meeting of the Wentworth Lodge Heritage Trust Fund Sub-Committee was approved, as presented.

**(b) DECLARATIONS OF INTEREST (Item 2)**

There were no declarations of interest.

**(c) APPROVAL OF MINUTES OF PREVIOUS MEETING (Item 3)****(i) February 14, 2017 (Item 3.1)**

The Minutes of the February 14, 2017 meeting of the Wentworth Lodge Heritage Trust Fund Sub-Committee were approved, as presented.

**(d) DISCUSSION ITEMS (Item 8)****(i) Wentworth Lodge Heritage Trust Fund – Financial Status 2017 (HSC18010) (Ward 13) (Item 8.3)**

The Committee Clerk was directed to make the "Wentworth Lodge Heritage Trust Fund – Financial Status" a standing item on the Committee's agendas.

For further disposition of this matter, refer to Item 3.

**(e) GENERAL INFORMATION/OTHER BUSINESS (Item 11)****(i) New Resident Member (Added Item 11.1)**

Russ Powers recommended that the Committee's Terms of Reference be amended to add an Alternate Resident Member.

For further disposition of this matter, refer to Item 4.

**(f) ADJOURNMENT (Item 7)**

There being no further business, the Wentworth Lodge Heritage Trust Fund Sub-Committee be adjourned at 2:30 p.m.

Respectfully submitted,

Councillor A. VanderBeek  
Chair, Wentworth Lodge Heritage Trust Fund  
Sub-committee

Angela McRae  
Legislative Coordinator  
Office of the City Clerk





# INFORMATION REPORT

<b>TO:</b>	Chair and Members Healthy and Safe Communities Committee
<b>COMMITTEE DATE:</b>	April 23, 2018
<b>SUBJECT/REPORT NO:</b>	Housing and Homelessness Action Plan Update (HSC18017) (City Wide)
<b>WARD(S) AFFECTED:</b>	City Wide
<b>PREPARED BY:</b>	James O'Brien (905) 546-32424 Ext. 3728
<b>SUBMITTED BY:</b>	Vicki Woodcox Acting Director Housing Services Division Healthy and Safe Communities Department
<b>SIGNATURE:</b>	

## Council Direction:

In December 2013, City Council approved the 10-Year Housing and Homelessness Action Plan (Report CS11017(c)) and there was a commitment to report to Council annually on the implementation progress. Report HSC18017 provides a review of progress for the 2017 reporting period.

## Information:

In addition to the commitment to report annually to Council on the progress of the implementation of the Housing and Homelessness Action Plan (HHAP), the City has an obligation under the *Housing Services Act, 2011* to report to the Province and the public. To fulfil this obligation an additional document will be released in June 2018.

## Background

The HHAP is a person-centred plan that sets a vision, targets, outcome areas, and strategies to ensure everyone in Hamilton has a home. The HHAP was designed as a comprehensive decision-making tool through a collaborative effort of City staff, key community partners who make up the Housing and Homelessness Planning Group, and the broader community. The HHAP includes five outcome areas:

- Create more affordable rental and ownership housing in Hamilton to help meet the need and demand
- Increase people's housing affordability, stability and choice

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**SUBJECT: Housing and Homelessness Action Plan Update (HSC18017) (City Wide) - Page 2 of 9**

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- Provide people with the individualized supports they need to help them obtain and maintain housing
- Ensure people live in housing that is good quality, safe and suitable to their needs
- Provide people with respectful, quality service within a “user-friendly” system and experience equity in housing

**Implementation funding**

By 2023, the Housing and Homelessness Action Plan was costed at an additional \$427 million investment above 2013 levels. The HHAP has seen investments by all three levels of government since its approval, but the City continues to fall short of the additional \$42.7 M/year required to implement the plan. City Council has contributed significantly to solving this financial challenge with the approval of the \$50 M over ten years Poverty Reduction Investment Plan in 2017. This plan focuses on the construction of new affordable units, ensuring the quality (capital) of current social housing units, and general poverty reduction investments in the Indigenous community.

**Total Contributions Towards Implementation of the HHAP by Level of Government**

<b>Contribution by Level of Government</b>	<b>Municipal</b>	<b>Provincial</b>	<b>Federal</b>	<b>Total</b>
2014	\$4,679,328	\$18,996,791	\$7,341,660	\$31,017,779
2015	\$4,309,198	\$22,121,550	\$7,535,104	\$33,965,852
2016	\$12,615,352	\$28,375,483	\$14,587,101	\$55,577,936
2017	\$10,642,853	\$28,421,121	\$13,614,651	\$52,678,625
<b>Total</b>	<b>\$32,246,731</b>	<b>\$97,914,945</b>	<b>\$43,078,516</b>	<b>\$173,240,192</b>

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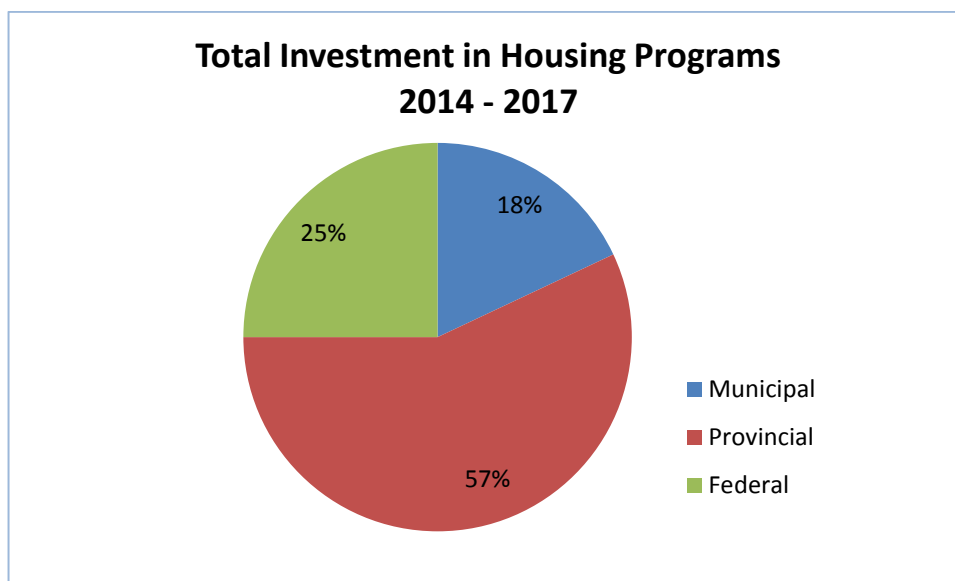
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**SUBJECT: Housing and Homelessness Action Plan Update (HSC18017) (City Wide) - Page 3 of 9**

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In the past four years (2014-2017) there has been approximately \$173 million invested in housing and homelessness programs.

### **Making the housing system more responsive to need**

Coordinated access within the homelessness serving system:

Hamilton has officially been declared the third Community in Canada to have implemented a By-Name Priority List which will assist our community to reduce and end homelessness. The By-Name Priority List is a list of all people experiencing homelessness in the community. It is updated in real time, meaning the list is updated with information as soon as it is received. The list will prioritize individuals according to their level of need and experience of chronic or episodic homelessness, so that they can be connected to the right service based on their preferences and available resources. Individuals in emergency shelters and transitional housing are now assessed and added to the By-Name Priority List. This information is shared by service providers, provides and accelerates housing placements, and reduces pressures in the emergency response system (e.g. outreach, shelters, etc.). The information on the By-Name Priority List is also used to provide community progress reports and provide information on progress toward reducing and ultimately eliminating chronic homelessness.

The next phase of the work will focus on further coordinating service efforts. Staff from the Homelessness Policy & Programs, Residential Care Facilities Subsidy Program and Emergency Shelter Services teams and sector representatives are

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**SUBJECT: Housing and Homelessness Action Plan Update (HSC18017) (City Wide) - Page 4 of 9**

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working together on the development of a Coordinated Access and Housing Prioritization System for the homelessness serving sector. Initiatives include the development and implementation of common intake and consent forms, training for agency staff, and the development and roll-out of the By-Name Priority List, among others.

Enhanced model of the social housing waitlist:

The Housing Services Division has implemented Phase 1 of the Co-ordinated Access System for Social Housing and relocated the waitlist service to the Housing Services Division located at First Place.

The direct program delivery will focus on continuous improvement and accountability through initiatives such as:

- Improving the information available to households and individuals about housing choices and other available supports such as Ontario Works, Child Care, Recreation;
- Working closer with households and individuals to ensure that their housing needs are optimally aligned with the most appropriate housing options;
- Connecting households and individuals with existing homelessness and shelter system workers;
- Maintaining a comprehensive building inventory with neighbourhood, building and unit amenities;
- Streamlining the application process by implementing an online process and identifying other options for accessing the services;
- Conducting client satisfaction and system improvement surveys;
- Conducting education workshops with applicants, housing providers and other community service providers; and,
- Improving data collection to better support non-social housing programming (e.g. establishing community hubs, private sector development of housing, recreational programming).

**2017 HHAP Highlights:**

The following are some important high-level accomplishments.

**Outcome 1:** Create more affordable rental and ownership housing in Hamilton to help meet the need and demand

- Implementing the \$50 million Poverty Reduction Implementation Plan over 10 years will help to address the supply of affordable housing, quality of social

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**SUBJECT: Housing and Homelessness Action Plan Update (HSC18017) (City Wide) - Page 5 of 9**

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housing and Indigenous poverty. This Plan will see equal funding of \$20 million invested in the supply of affordable housing and the quality of social housing, and \$10 million over 10 years invested in Indigenous poverty reduction. The Indigenous component will be administered by the Hamilton Executive Directors Aboriginal Coalition.

- In September 2017, Council approved \$12.8 M for the funding of three new affordable housing projects. These 102 new units will be built by the Hamilton Young Women's Christian Association (YWCA), Indwell Community Homes, and March of Dimes Canada Non-Profit Housing Corporation. The projects are funded by the Investment in Affordable Housing – Extension New Rental Housing Component (IAH-E), Social Infrastructure Fund (SIF), and the Council approved Poverty Reduction Investment Fund.
- Council approved 19 City-owned land parcels for the purposes of affordable housing development. Plans for these sites will be developed in 2018 and beyond.

**Outcome 2:** Increase people's housing affordability, stability and choice

- The Social Housing Apartment Retrofit Program (SHARP) funded 15 projects in Hamilton for a total value of \$7.17 million. These projects support the climate change initiatives of the City of Hamilton and will reduce greenhouse gas emissions by an estimated 1,291,360 kilograms of carbon dioxide per year.
- In 2017, 501 social housing units were rehabilitated or maintained primarily through the investment from the City and the Federal/Provincial Social Housing Improvement Program (SHIP).
- In 2017, 672 households secured social housing through the Access to Housing Waitlist. Growth of the Access to Housing Waitlist outpaced the number of households that were housed and ended the year with 6,293 families compared to 5,964 families at the beginning of 2017.

**Outcome 3:** Provide people with the individualized supports they need to help them obtain and maintain housing

- In 2017, the City was awarded \$2,827,351 over three years from a new Provincial program known as *Home for Good*. The funding was allocated to the following community partners for the provision of housing and supports to individuals experiencing homelessness: Wesley Urban Ministries, Good Shepherd, Hamilton YWCA, Catholic Children's Aid Society and the Aboriginal

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**SUBJECT: Housing and Homelessness Action Plan Update (HSC18017) (City Wide) - Page 6 of 9**

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Health Centre. In the 2017/2018 fiscal year, Home for Good funding will be leveraged with existing federal and provincial funding to reach the community target of housing individuals experiencing chronic homelessness.

- The Province of Ontario announced Hamilton as a location for the Basic Income Pilot. A basic income is a payment to income eligible families or individuals that ensures a minimum income level, regardless of employment status. It replaces other forms of social assistance such as Ontario Works and the Ontario Disability Support Program.
- Housing First programs housed 204 individuals experiencing homelessness, exceeding the target of 138 individuals in 2016-17. 93% of these individuals remained housed at six and 12 months, significantly more than the targeted program retention rate of 80%.
- The Municipal Housing Allowance Program (MHAP) funded annually through the municipal levy, provides monthly housing allowance support for eligible households for up to an 8-year period. Housing allowances are a flat rate rent subsidy which are calculated based on household size and are paid on behalf of the household directly to the landlord. The program launched in July 2016 and in 2017 added 108 housing allowances supported through the program to a total of 224. The MHAP is just one of many rent subsidy programs administered through the City of Hamilton. As of December 2017, approximately 1,836 households received a rent subsidy by way of a fixed monthly rate or a reduced rate based on the combined income of the household.
- Clinical social workers provide trauma focused counselling for individuals in shelter to prepare them to be housed and maintain their housing. In 2017, the clinical social workers worked with 315 people, and conducted 789 sessions of trauma focused counselling and 274 brief intervention sessions.
- The Residential Care Facilities (RCF) Client Subsidy Waitlist was revamped from a “placeholder” format to a truer representation of individuals wanting to move into an RCF. As a result, the number of people on the waitlist, as well as the amount of time spent on the waitlist, was reduced. As of February 2018, the average time on the waitlist was 10 days, with 1 resident active and waiting for subsidy to be housed in an RCF.
- Permanent housing with supports combines rental and/or housing assistance with individualized, flexible and voluntary support services for chronically homeless individuals/families with high acuity related to physical or mental health, developmental disabilities or substance use. New Provincial investments

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**SUBJECT: Housing and Homelessness Action Plan Update (HSC18017) (City Wide) - Page 7 of 9**

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and changing policies and practices within this housing model were released in 2017 and require review and analysis to ensure the City is aligned with emerging practices and expectations. This includes a review of Residential Care Facilities by the Housing Services Division in 2018.

**Outcome 4:** Ensure people live in housing that is good quality, safe and suitable to their needs

- In 2017, the Ontario Renovates Program in Hamilton aided 51 households with repairs to their homes to help them stay in safe and adequate housing. This program also expanded its scope in 2017 to include mobile homes which will help more Hamiltonians remain in safe and well-maintained housing.
- Eleven households were assisted through the Emergency Repair Program.
- Hamilton's Community Bed Bug Strategy continues to be implemented with a Council approved plan. The implementation focuses on direct assistance for residents, workplace training and policy, public education and prevention, and integrated pest management.

**Outcome 5:** Provide people with respectful, quality service within a "user-friendly" system and experience equity in housing

- The Housing and Homelessness Advisory Committee consulted on the City's Home for Good expression of interest, Poverty Reduction Implementation Plan and the National Housing Day agenda. Additionally, they engaged multiple aspects of the HHAP and will continue to support its implementation in 2018.
- National Housing Day 2017 saw over 160 community members and stakeholders come together to engage on housing and homelessness issues in Hamilton. The agenda was focused on the development of more affordable housing and included a keynote address by two community members who have experienced the benefit of living in accessible and affordable housing.

### Challenges

- 1) The Realtor's Association of Hamilton-Burlington reported an average resale price of a home in Hamilton of just under \$500,000 for February 2018. This increase in house prices puts a strain on the ability of individuals and families, particularly first-time buyers, to afford quality housing in Hamilton.

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**SUBJECT: Housing and Homelessness Action Plan Update (HSC18017) (City Wide) - Page 8 of 9**

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- 2) The funds that are required to end chronic homelessness outpace homelessness funding overall. The homelessness serving system will need to coordinate the overall service levels with the current resources to meet individuals needs and support people to remain stably housed.
- 3) The Federal Government has released the National Housing Strategy and the program details and funding envelopes are expected to be released in April 2018. It is expected that these programs and funds will have a significant impact on new affordable housing, the operation of the City's social housing, housing subsidy programs, and homelessness services by providing funding and a new legislative framework for housing.
- 4) There is an ongoing need for social housing capital repairs in Hamilton. In the short term, over \$10 million is needed for 20 projects of high priority. Over the long term \$400 million is needed for capital repairs over the next 20 years.
- 5) The Access to Housing Waitlist for social housing continues to grow and saw an increase from 5,964 families as of December 31, 2016 to 6,293 families as of December 31, 2017. This growth is currently outpacing the rate of placement for households. This trend is due to the increased need in our community, lack of new rental housing supply, and lack of turnover of units in our social housing system.
- 6) Social housing providers may divest themselves of their holdings once their operating agreements expire and they are no longer required to maintain the units as social housing. The end of operating agreements could thus result in a loss of rent-geared-to-income rental stock. The City is working closely with social housing providers to find solutions to mitigate this potential loss, and continues discussions with the Provincial and Federal governments about their respective roles in maintaining the existing stock.

**Five-year review of the Housing and Homelessness Action Plan:**

The HHAP was approved in December, 2013 and will undergo the five year review in 2018/2019. In 2017, the Provincial Government released a policy statement to ensure that the five-year review of Housing and Homelessness Action Plans aligns with the Long-Term Affordable Housing Strategy, including the goal of ending chronic homelessness by 2025. The policy statement highlights eight areas of focus including accountability and outcomes, the goal of ending homelessness, coordination with other community services, support for Indigenous Peoples, a broad range of community needs, non-profit housing corporations & non-profit housing cooperatives, the private housing market, and climate change & environmental sustainability.

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**SUBJECT: Housing and Homelessness Action Plan Update (HSC18017) (City Wide) - Page 9 of 9**

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This five-year review process will be an opportunity to review what is working, what is not working, whether any changes are needed, and reprioritize implementation strategies.

The Provincial Government has set a deadline of January 1, 2019 for initiation of the review of Housing and Homelessness Action Plans.

**Appendices and Schedules Attached**

Appendix A to Report HSC18017: Infographic of Housing Services Implementation 2017

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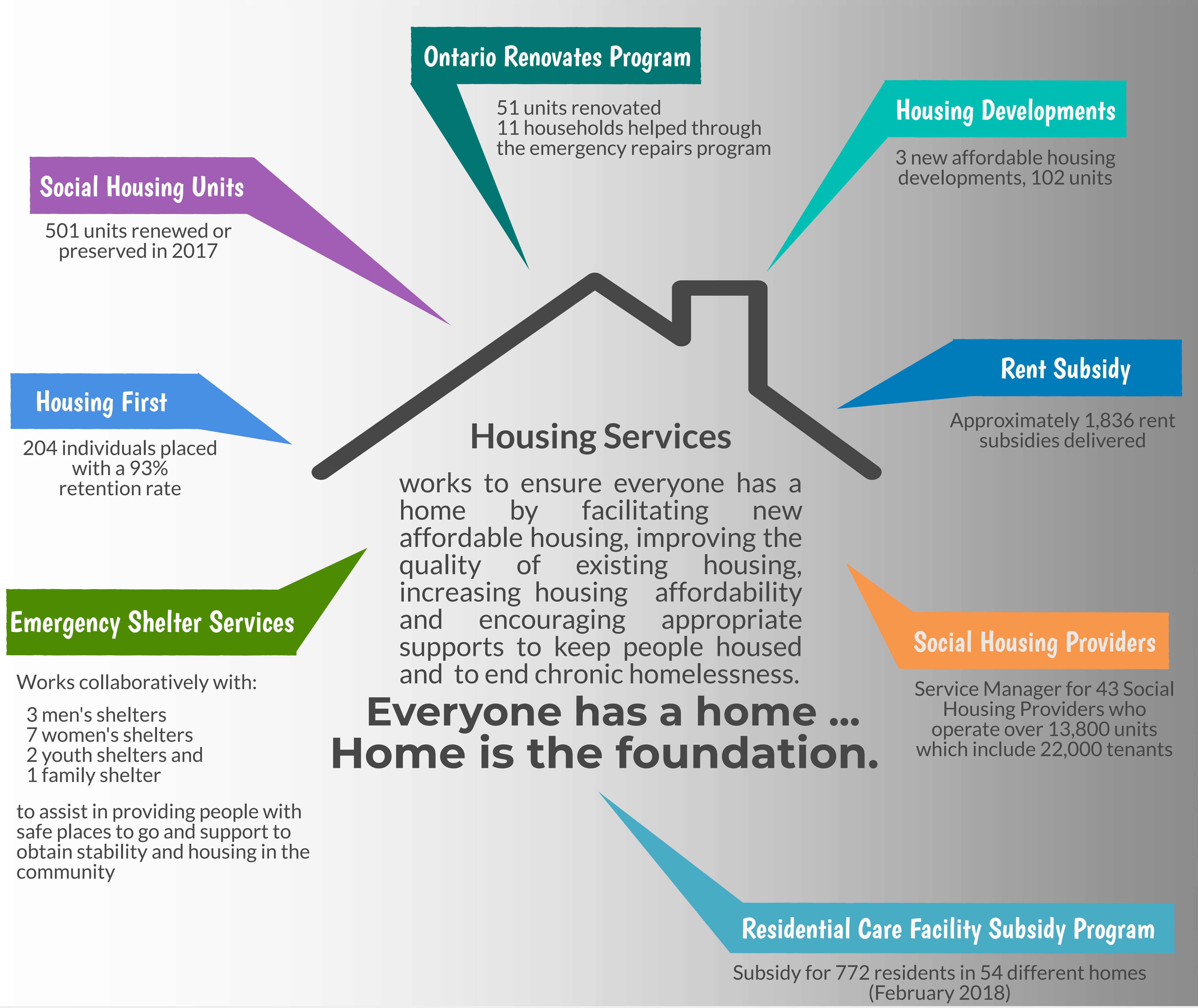
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# Housing and Homelessness Action Plan - Housing Service's Implementation at a Glance (2017)



## 2018 plans

- Housing and Homelessness Action Plan review
- Implementing a made in Hamilton solution to turn surplus City lands into affordable housing development
- Homelessness Enumeration - Leading the Point in Time Connection event
- Improving coordination of services within the homelessness serving sector
- Implementation of the \$50 million Poverty Reduction Fund over 10 years
- Integration of Access to Housing waitlist into Housing Services Division



# HOUSING AND HOMELESSNESS ACTION PLAN – 2017 UPDATE

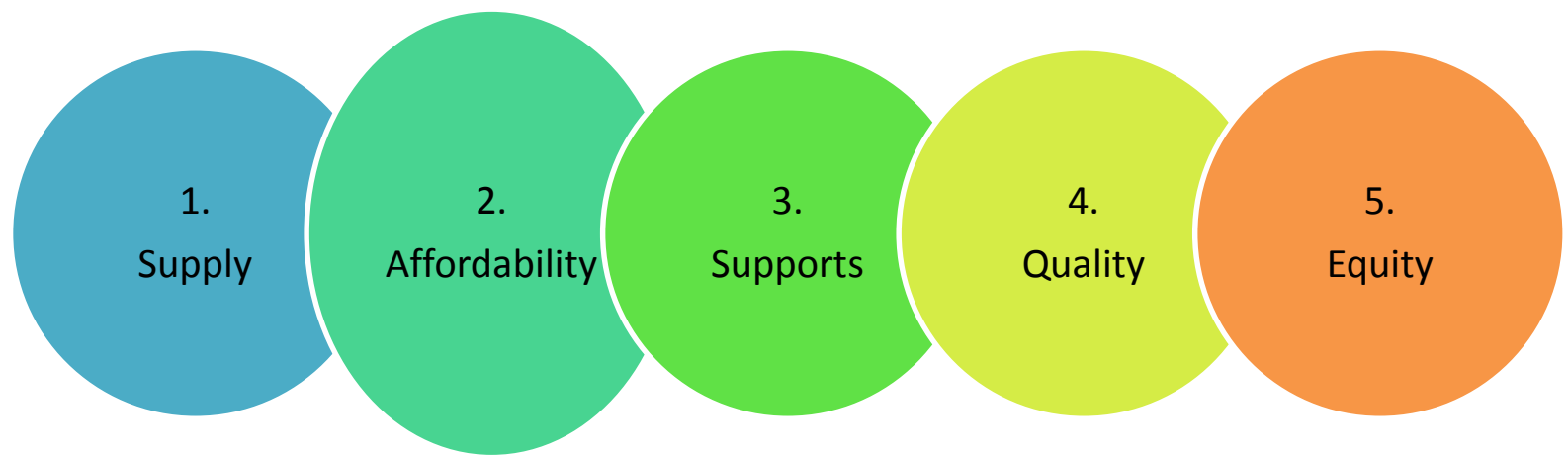
Healthy and Safe Communities Committee

May 7, 2018

# Hamilton's 10 Year Housing & Homelessness Action Plan



# Hamilton's 10 Year Housing & Homelessness Action Plan



## Outcome 1: Create more affordable rental and ownership housing in Hamilton to help meet the need and demand.

Poverty Reduction Implementation Plan (\$4 million over 5 years) for new supply

- Three new affordable housing units (102) for Indwell, YWCA and March of Dimes (4.6 M)
- Purchase of Caledon for future affordable housing (3.13 M)
- City Housing Hamilton – earmarked \$3 M of the \$4 M allocation for a priority development project

Council Approval of 19 City-Owned land parcels for the purpose of affordable housing development

## Outcome 2: Increase people's housing affordability, stability and choice.



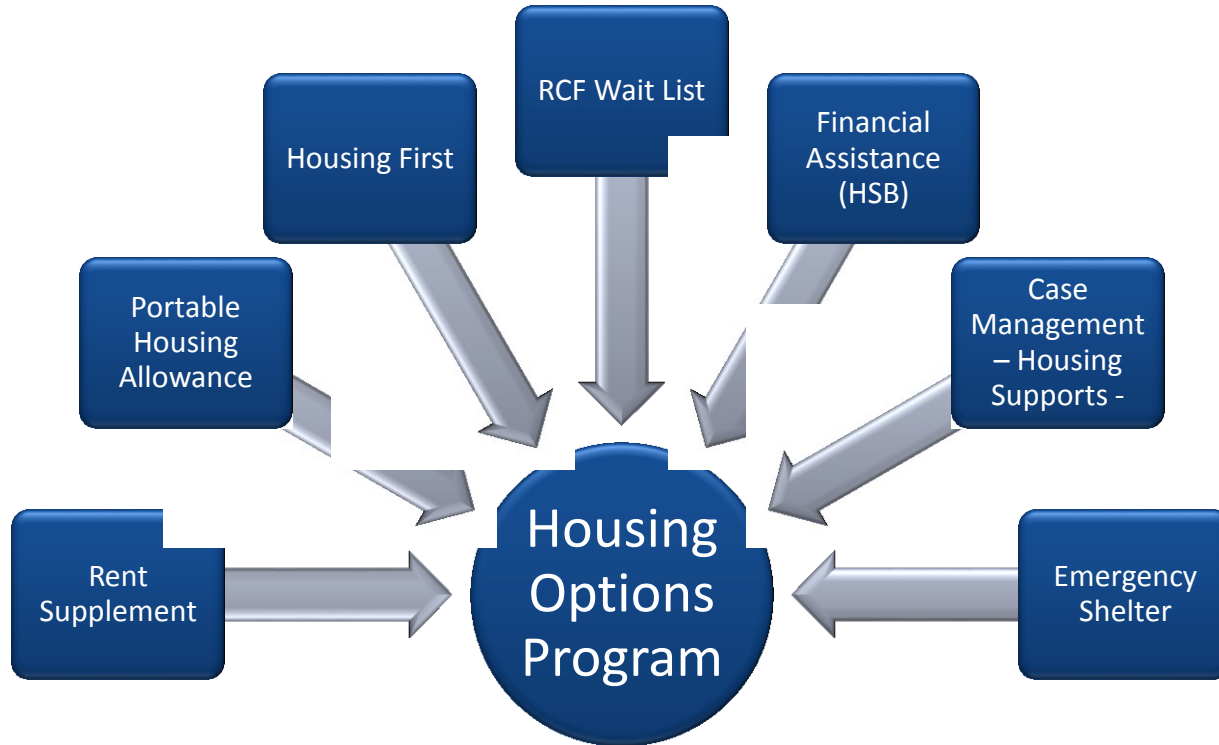
Social Housing Apartment Retrofit Program (SHARP) funded 15 climate change projects for a total of \$7.17 M

501 Social Housing Units were rehabilitated or maintained through Federal/Provincial and Municipal funding

Access to Housing Waitlist was brought in-house to First Place-Enhanced Model

11% of households (672) on the waitlist did secure housing, however there was still overall 5% increase to 6293 at end of 2017

Service  
Options





## Outcome 3: Provide People with the individualized supports they need to help them obtain and maintain housing.

Municipal Housing Allowance Program (MHAP) supported 224 households

1836 households received a rent subsidy to assist with housing stability

Social Workers provided trauma counselling to 315 individuals and conducted over 1,000 sessions

Housing First programs housed 204 individuals experiencing homelessness, and 93% remained housed at six and 12 months

Co-ordinated Access within the Homelessness Serving System

# STRATEGIES FOR ENDING HOMELESSNESS

CAN WE MOVE FROM THIS...



...TO THIS!



## TYPICAL "HOUSING READINESS"



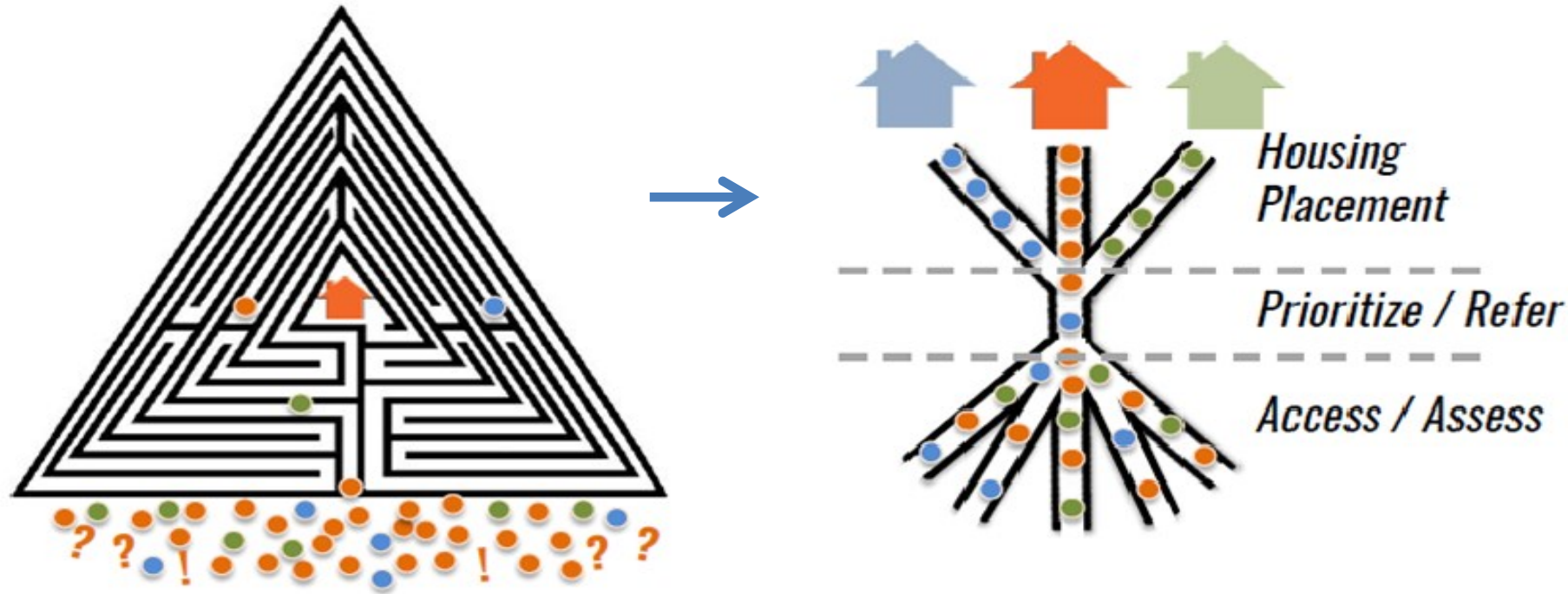
## HOUSING FIRST



# Coming Together Around a Clear Vision to **End** Homelessness



# Coordinated Access



## Outcome 4: Ensure people live in housing that is good quality, safe and suitable to their needs.

Poverty Reduction Implementation Plan – Capital Repairs 2 M per year for 10 years

New Provincial Funding – SHAPE program – Apartment Retrofits  
500 MacNab and Victoria Park

Ontario Renovates Program – 51 households with repairs – 1.5 M

Eleven households were assisted through the Emergency Repair Program

Partner with the Hamilton Community Bed Bug Strategy

Outcome 5: Provide people with respectful, quality service within a “user-friendly” system and experience equity in housing.

National Housing Day – 160 Community members, stakeholders, participants with lived experience

Membership on the Housing and Homelessness Advisory Committee- diverse and representative of all stakeholders

CAEH (Canadian Alliance to End Homelessness) Workshop-October 2018-approximately 1800 participants

Housing with Supports review

# Everyone has a home... home is the Foundation



Housing and Homelessness Advisory committee 5 year review to align with the Long-Term Affordable Housing Strategy

Increased Emphasis on:

- Goal to end chronic Homelessness by 2025
- Population Health based approach
- Support for Indigenous Peoples
- Focus on Equity lens (e.g. youth, women)
- Partnerships and coordination with other stakeholders-including all relevant Ministries
- Focusing on clear outcomes & achievements
- Alignment with National Housing Strategy

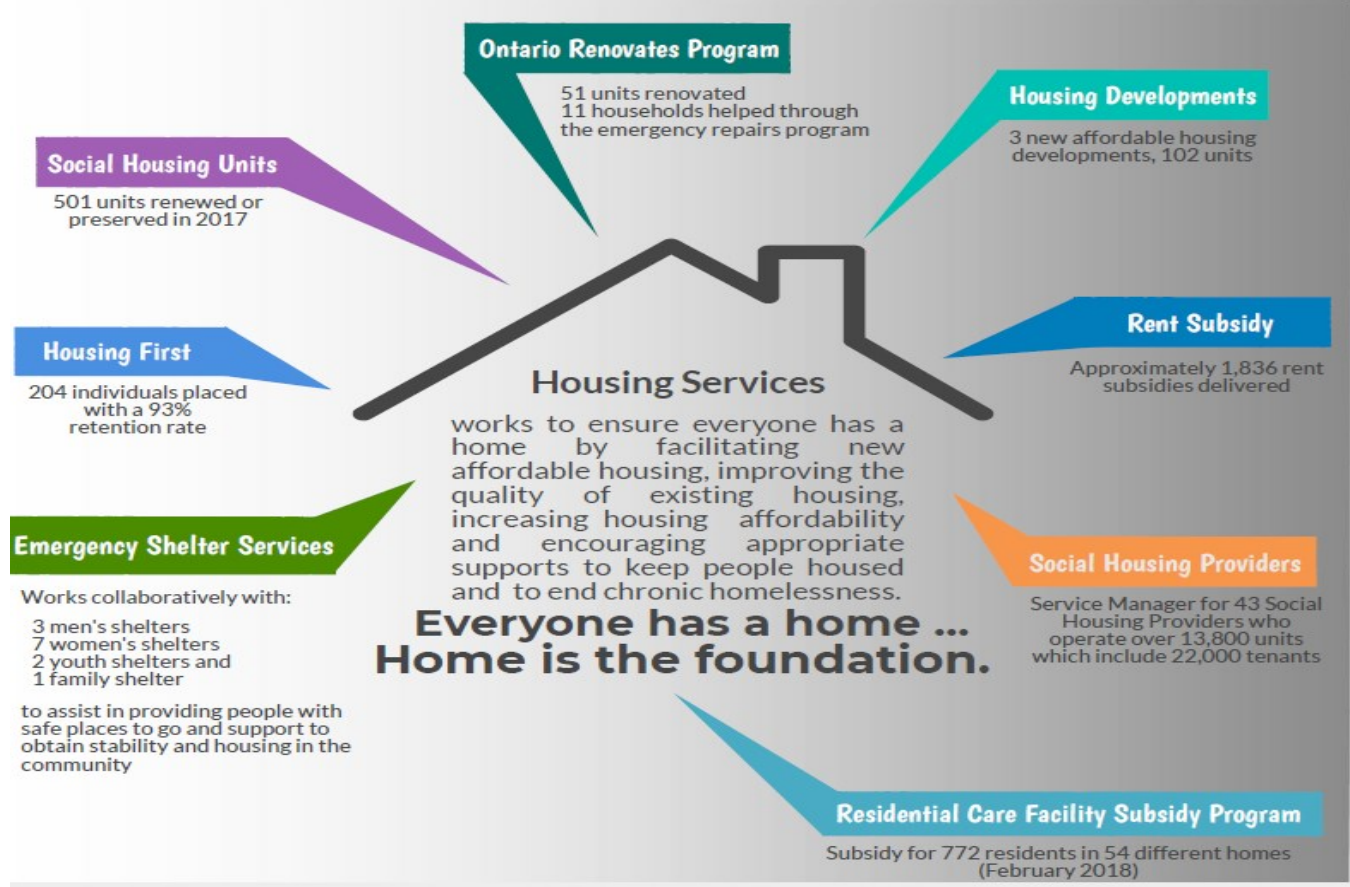
## Looking ahead





**Housing and Homelessness Action Plan  
 - Housing Service's Implementation at a Glance (2017)**

Page 1 of 1



**2018's plans**

- Housing and Homelessness Action Plan review
- Implementing a made in Hamilton solution to turn surplus City lands into affordable housing development
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THANK YOU



# INFORMATION REPORT

<b>TO:</b>	Chair and Members Healthy and Safe Communities Committee
<b>COMMITTEE DATE:</b>	May 7, 2018
<b>SUBJECT/REPORT NO:</b>	Improvement of the Hockey Structure in the City of Hamilton (HSC18023) (City Wide) (Outstanding Business List Item)
<b>WARD(S) AFFECTED:</b>	City Wide
<b>PREPARED BY:</b>	Steve Sevor (905) 546-2424 Ext. 4645
<b>SUBMITTED BY:</b>	Chris Herstek Director, Recreation Division Healthy and Safe Communities Department
<b>SIGNATURE:</b>	

## Council Direction:

At its meeting of March 26, 2018, the Healthy and Safe Communities Committee approved the following:

“That the matter regarding territory between the Ontario Minor Hockey Association and the Minor Hockey Alliance of Ontario, under the oligarchy of the Ontario Hockey Federation, be referred to staff to report back to the Healthy and Safe Communities Committee by the end of April if possible”.

## Information:

On March 26, 2018 a delegation representing four minor hockey associations in Hamilton presented committee with their concerns surrounding hockey development within Hamilton. Representatives from Stoney Creek Minor Hockey (SCMH), Flamborough Minor Hockey Association (FMHA), Dundas Minor Hockey Association (DMHA) and Hamilton Huskies Hockey (Huskies) requested Council support their discussions with the two governing bodies for hockey in Hamilton. The Ontario Minor Hockey Association (OMHA) is the governing body for SCMH, FMHA and DMHA while the Alliance is the governing body for the Huskies. Despite the fact that members of all minor hockey associations consist of residents that reside within the ward boundaries of the City of Hamilton, there are hockey specific boundaries that restrict the participation of athletes within the ward boundaries.

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**SUBJECT: Improvement of the Hockey Structure in the City of Hamilton  
(HSC18023) (City Wide) - Page 2 of 3**

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Subsequent to the committee meeting, Recreation staff convened a meeting on March 28, 2018 with all minor hockey associations and the two governing bodies to develop recommendations that would accommodate the concerns raised by the delegates.

Following hours of discussion, the collective proposal from the local hockey associations contained recommendations to develop a pilot program that would fully open up membership boundaries set by the governing bodies. This would ultimately provide any Hamilton athlete an opportunity to have freedom of choice as to which association they wish to play in.

The proposal was received and reviewed by both the OMHA and the Alliance. As the proposal would create precedence in the provincial hockey environment, a counter proposal was disseminated by the OMHA that would:

- Allow for open boundaries within the following three sets of paired associations:
  - Dundas Minor Hockey Association and Flamborough Minor Hockey Association
  - Glanbrook Minor Hockey Association and Ancaster Minor Hockey Association
  - Stoney Creek Minor Hockey and the Hamilton Huskies Hockey;
- Provide meaningful competition; and,
- Assist in addressing declining participation.

The OMHA proposal would establish a pilot program that would address the systemic issues in Hamilton and further, would not impact other minor hockey associations in the province. The Alliance has agreed in principle with the OMHA proposal for the paring of centres; however, it stipulates that any pilot involving play at the “AAA” level of hockey must be further reviewed by the Ontario Hockey Federation (OHF). The OHF has subsequently created an ad-hoc committee to review eligibility and geographic boundaries as is relates to “AAA” hockey. Recommendations stemming from this ad-hoc committee are expected at the end of 2018.

While the OMHA proposal has been received by all the minor hockey associations, for some of the original delegates, the proposal does not meet their full need; however, it is a step towards moving to a system of open boundaries for all athletes that reside in the City of Hamilton.

The implementation of the OMHA proposal will be evaluated at the conclusion of each hockey season within the two year pilot period.

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**SUBJECT: Improvement of the Hockey Structure in the City of Hamilton  
(HSC18023) (City Wide) - Page 3 of 3**

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**Appendices and Schedules Attached**

Not applicable

**Ministry of Housing**

**Minister Responsible for the  
Poverty Reduction Strategy**

Office of the Minister

777 Bay Street, 17<sup>th</sup> Floor  
Toronto ON M5G 2E5  
Tel.: 416 585-6500  
Fax: 416 585-4035

**Ministère du Logement**

**Ministre responsable de la Stratégie  
de réduction de la pauvreté**

Bureau du ministre

777, rue Bay, 17<sup>e</sup> étage  
Toronto ON M5G 2E5  
Tél. : 416 585-6500  
Télééc. : 416 585-4035



18-76537

April 27, 2018

Your Worship  
Mayor Fred Eisenberger  
City of Hamilton  
Hamilton City Hall  
71 Main Street West  
2<sup>nd</sup> Floor  
Hamilton ON L8P 4Y5

Dear Mayor Eisenberger:

Thank you for your municipality's Expression of Interest to participate in the Province's Development Charges Rebate Program. Through the program the province will provide funding of up to \$125 million over five years so that municipalities can provide development charge rebates to incent the creation of eligible purpose-built rental housing. The province is funding selected municipalities with low vacancy rates and/or high tenant populations, where affordable rentals are hard to find.

The ministry invited 84 single and lower-tier municipalities across Ontario, which were identified as being in need of rental housing, to submit an Expression of Interest to participate in the program. The ministry received strong submissions from many municipalities, which were assessed using consistent criteria.

I am pleased to advise you that the City of Hamilton's submission was successful, and has been approved to receive a total (notional) funding of \$6,850,702 over five years. The City of Hamilton's annual notional funding for each of the five years is as indicated below:

Total 5-Year Funding	Year 1 (2018-19)	Year 2 (2019-20)	Year 3 (2020-21)	Year 4 (2021-22)	Year 5 (2022-23)
\$6,850,702	\$1,395,277	\$1,311,489	\$1,378,519	\$1,395,277	\$1,370,140

The notional funding allocation is contingent on the City of Hamilton entering into a transfer payment agreement with the province. Additionally, the funding is also subject to annual provincial budget approvals, and fulfillment of accountability requirements.

- 2 -

In the coming days, Janet Hope, Assistant Deputy Minister, Housing Division, will contact you to provide additional information about the program as well as a draft transfer payment agreement for your consideration.

Our government recognizes that adequate and appropriate rentals have become increasingly hard to find and afford in a number of Ontario communities. The Development Charges Rebate Program will stimulate the creation of new rental housing to help make it easier for families and individuals to find the housing they need. More rental housing means more options when looking for a home, while creating vibrant communities. The program will also encourage and help to build complete communities that are accessible, livable, walkable, and close to transit and other services.

I look forward to our partnership under this new initiative to help increase the supply of purpose-built rental housing across Ontario and in the City of Hamilton.

Sincerely,

A handwritten signature in black ink, appearing to read "Peter Milczyn", with a horizontal line underneath.

Peter Milczyn  
Minister

c: Chris Murray, City Manager  
City of Hamilton