



City of Hamilton
CAPITAL PROJECTS WORKS-IN-PROGRESS REVIEW SUB-
COMMITTEE

Meeting #: 18-004
Date: May 28, 2018
Time: 9:30 a.m.
Location: Room 264, 2nd Floor, City Hall
71 Main Street West

Angela McRae, Legislative Coordinator (905) 546-2424 ext. 5987

	Pages
1. APPROVAL OF AGENDA	
(Added Items, if applicable, will be noted with *)	
2. DECLARATIONS OF INTEREST	
3. APPROVAL OF MINUTES OF PREVIOUS MEETING	
3.1 May 22, 2018	3
4. DELEGATION REQUESTS	
5. CONSENT ITEMS	
6. PUBLIC HEARINGS / DELEGATIONS	
7. STAFF PRESENTATIONS	
8. DISCUSSION ITEMS	
8.1 Capital Projects Status Report (Excluding Public Works) as of December 31, 2017 (FCS17077(b)) (City Wide)	5
9. MOTIONS	
10. NOTICES OF MOTION	

11. GENERAL INFORMATION / OTHER BUSINESS
12. PRIVATE AND CONFIDENTIAL
13. ADJOURNMENT



Hamilton

**CAPITAL PROJECTS WORK-IN-PROGRESS REVIEW
SUB- COMMITTEE
MINUTES 18-003**

9:30 a.m.

May 22, 2018

Room 264

Hamilton City Hall

Present: Councillors C. Collins (Chair), D. Conley, M. Pearson, B. Johnson, T. Whitehead

Absent: Councillor J. Partridge (Personal)

THE FOLLOWING ITEMS WERE REFERRED TO THE GENERAL ISSUES COMMITTEE FOR CONSIDERATION:

1. Capital Project Closing Report as of December 31, 2017 (FCS17078(b)) (City Wide) (Item 8.1)

(Pearson/B. Johnson)

- (a) That the General Manager of Finance and Corporate Services be authorized to transfer a combined \$627,510.93 from the Unallocated Capital Levy Reserve and other Program Specific Reserves to the capital projects as outlined in Appendix "A" to Report FCS17078(b);
- (b) That the General Manager of Finance and Corporate Services be directed to close the completed and / or cancelled capital projects listed in Appendix "B" to Report FCS17078(b) in accordance with the Capital Closing Policy;
- (c) That Appendix "C" to Report FCS17078(b), Capital Projects Budget Appropriation Schedule for the period covering October 1, 2017 through December 31, 2017, be received for information;
- (d) That Appendix "D" to Report FCS17078(b), Capital Projects to be Debt Funded for the period covering October 1, 2017 through December 31, 2017 totalling \$240,000, be approved.

CARRIED

2. Public Works - Capital Projects Status Report as of December 31, 2017 (FCS17076(b)) (City Wide) (Item 8.2)

(Whitehead/Conley)

- (a) That the Capital Projects Status Report, Public Works Tax Supported Projects, as of December 31, 2017, attached as Appendix "A" to Report FCS17076(b), be received;

- (b) That the Capital Project Status Report, Public Works Rate Supported Projects, as of December 31, 2017, attached as Appendix "B" to Report FCS17076(b), be received.

CARRIED

FOR INFORMATION:

(a) CHANGES TO THE AGENDA (Item 1)

There were no changes to the agenda.

(Whitehead/Pearson)

That the agenda for the May 22, 2018 Capital Projects Work-In-Progress Review Sub-Committee meeting be approved, as presented.

CARRIED

(b) DECLARATIONS OF INTEREST (Item 2)

There were no declarations of interest.

(c) APPROVAL OF MINUTES OF PREVIOUS MEETING (Item 3)

February 8, 2018 (Item 3.1)

(B. Johnson/Pearson)

That the Minutes of the February 8, 2018 meeting of the Capital Projects Work-In-Progress Review Sub-Committee meeting be approved, as presented.

CARRIED

(d) ADJOURNMENT (Item 13)

(Pearson/B. Johnson)

That, there being no further business, the Capital Projects Work-In-Progress Review Sub-Committee, be adjourned at 10:17 a.m.

CARRIED

Respectfully submitted,

Councillor Collins, Chair
Capital Projects Work-in-Progress
Sub-Committee

Angela McRae
Legislative Coordinator
Office of the City Clerk



CITY OF HAMILTON
CORPORATE SERVICES DEPARTMENT
Financial Planning, Administration and Policy Division

TO:	Chair and Members Capital Projects Work-in-Progress Sub-Committee
COMMITTEE DATE:	May 28, 2018
SUBJECT/REPORT NO:	Capital Projects Status Report (Excluding Public Works) as of December 31, 2017 (FCS17077(b)) (City Wide)
WARD(S) AFFECTED:	City Wide
PREPARED BY:	Abe Chegou (905) 546-2424 Ext. 4047
SUBMITTED BY:	Brian McMullen Director, Financial Planning, Administration and Policy Corporate Services Department
SIGNATURE:	

RECOMMENDATION

That the Capital Projects Status Report (excluding Public Works), as of December 31, 2017, attached as Appendix "A" to Report FCS17077(b), be received.

EXECUTIVE SUMMARY

Report FCS17077(b) presents the status of capital projects for all departments, excluding Public Works, and is based on forecasted and committed expenditures to December 31, 2017.

Appendix "A" to Report FCS17077(b) reflects the status of each capital project as of December 31, 2017 by program within the following departments and boards: Corporate Services, City Manager's Office, CityHousing, Community and Emergency Services, Public Health and Planning and Economic Development.

Table 1 represents the total Council approved capital budgets for specific program areas: budget, expenditures / commitments, available balance and percentage complete for each program area.

OUR Vision: To be the best place to raise a child and age successfully.

OUR Mission: To provide high quality cost conscious public services that contribute to a healthy, safe and prosperous community, in a sustainable manner.

OUR Culture: Collective Ownership, Steadfast Integrity, Courageous Change, Sensational Service, Engaged Empowered Employees.

**SUBJECT: Capital Projects Status Report (excluding Public Works) as of
December 31, 2017 (FCS17077(b)) (City Wide) – Page 2 of 4**

**Table 1
Expenditure Summary by Program Area as of December 31, 2017**

	Approved Budget	Expenditures / Commitments	Available Balance	Percentage Complete (%)
Corporate Services	\$16,463,911	\$14,105,027	\$2,358,884	85.7%
City Manager's Office	\$3,511,950	\$2,123,069	\$1,388,881	60.5%
CityHousing	\$2,300,000	\$1,685,280	\$614,720	73.3%
Community and Emergency Services	\$92,784,301	\$56,586,294	\$36,198,007	61.0%
Public Health	\$14,720,890	\$13,516,481	\$1,204,409	91.8%
Planning and Economic Development	\$398,855,088	\$214,692,737	\$183,493,474	53.8%

Table 2 shows the trend over the last four years for project completion percentage by Program Area.

**Table 2
Percentage of Completion Comparison as of December 31, 2017**

	2017	2016	2015	2014
Corporate Services	85.7%	80.3%	69.8%	69.4%
City Manager's Office	60.5%	71.2%	100.1%	79.3%
City Housing	73.3%	49.0%	100.0%	100.0%
Community and Emergency Services	61.0%	40.8%	64.1%	71.0%
Public Health	91.8%	91.2%	91.2%	74.0%
Planning and Economic Development	53.8%	51.2%	51.7%	49.8%

Alternatives for Consideration – Not Applicable

**SUBJECT: Capital Projects Status Report (excluding Public Works) as of
December 31, 2017 (FCS17077(b)) (City Wide) – Page 3 of 4**

FINANCIAL – STAFFING – LEGAL IMPLICATIONS

Financial: N/A

Staffing: N/A

Legal: N/A

HISTORICAL BACKGROUND

The Capital Projects Status and Capital Project Closing reports are submitted to City Council three times a year as of June 30, September 30 and December 31.

On July 10, 2015, Council approved changes to the City's Capital Project Monitoring Policy. Previously, staff reported on the status of the Capital Work-in-Progress projects to their respective Standing Committees. The amended Policy has staff submitting the status of the Capital Work-in-Progress projects to the Capital Projects Work-in-Progress Sub-Committee.

On December 14, 2011, Council approved Report FCS11073(a) which directed staff to review the Capital Projects Status and closing process and that a process where departments report to their respective Standing Committees on the status of the Capital Work-in-Progress projects be implemented. Reports were submitted to Standing Committees three times per reporting year, as of June 30, September 30 and December 31. Regular reporting will allow Standing Committees to review the status of a fewer number of projects, in greater detail, applicable to their area of oversight. Reporting to the Standing Committee began for the June 30, 2013 reporting period.

POLICY IMPLICATIONS AND LEGISLATED REQUIREMENTS

Report FCS17077(b) meets the requirements of the Capital Project Monitoring Policy and Capital Projects Closing Policy including:

- That a Capital Projects Status report be submitted to Capital Projects Works-in-Progress Sub-Committee three times a year as of June 30, September 30 and December 31.

RELEVANT CONSULTATION

All relevant Capital Project managers, excluding Public Works, have been consulted on the status of their projects.

**SUBJECT: Capital Projects Status Report (excluding Public Works) as of
December 31, 2017 (FCS17077(b)) (City Wide) – Page 4 of 4**

ANALYSIS AND RATIONALE FOR RECOMMENDATION

Council approved that capital projects are reviewed in accordance with the City's approved Capital Project Monitoring Policy. For each variance / closure report, staff determines if projects can be closed (inactivated) and also monitor financial activity to ensure that Council is aware of any capital projects which deviate significantly from approved budgeted amounts.

Inactivating completed projects helps to keep the number of capital projects, in the financial system, to a manageable size and eliminates redundant data from reports. More importantly, it ensures that projects which are complete and / or no longer required do not unnecessarily tie up budget resources that could be re-directed to other needs / capital projects.

The financial information in Report FCS17077(b) is based on spending to December 31, 2017.

ALTERNATIVES FOR CONSIDERATION

Not applicable.

ALIGNMENT TO THE 2016 – 2025 STRATEGIC PLAN

Community Engagement & Participation

Hamilton has an open, transparent and accessible approach to City government that engages with and empowers all citizens to be involved in their community.

Economic Prosperity and Growth

Hamilton has a prosperous and diverse local economy where people have opportunities to grow and develop.

Built Environment and Infrastructure

Hamilton is supported by state of the art infrastructure, transportation options, buildings and public spaces that create a dynamic City.

Our People and Performance

Hamiltonians have a high level of trust and confidence in their City government.

APPENDICES AND SCHEDULES ATTACHED

Appendix "A" – Capital Projects Status Report (excluding Public Works) as of December 31, 2017

AC/dt

**City of Hamilton Capital Projects Status Report - Excluding Public Works
As of December 31, 2017**

YEAR APPROVED	PROJECT ID	DESCRIPTION	APPROVED BUDGET (\$)	ACTUAL EXPENDITURES (\$)	PO COMMITMENTS (\$)	AVAILABLE BALANCE (\$) d = a - b - c	% COMPLETE e = (b+c) / a	Project Manager	STATUS EXPLANATION as of December 31, 2017
			a	b	c	d	e		

CORPORATE SERVICES

Clerks Program

2017	3521757100	Information Management Training Modules	70,000	0	0	70,000	0.0%	L. Barroso	Payments to vendor have been made in Q1 2018 for the supply of training material.
2017	3381757507	Agenda Meeting Management Software Program Replacement	320,000	288,786	32,852	(1,638)	100.5%	J. Pilon	The balance continues to be used for additional licenses (iPad and Tablet Apps) and for required improvements to the program.
Sub-Total Clerks Program			390,000	288,786	32,852	68,362	82.5%		

Financial Program

2015	2051580510	DC Exemptions Recovery	6,042,138	6,042,138	0	-	100.0%	L. Gillies	2017 DC Exemption entry completed. Project ID used each year to record the DC Exemption funding provided through Tax Capital Budget.
2015	3381557502	Budget Operating System Upgrade	381,488	185,880	75,614	119,994	68.5%	T. Hewitson	Second stage of implementation pending debrief Q2 2018
2015	3381557506	Taxation billing software Upgrade	65,000	47,981	0	17,019	73.8%	M. Di Santo	System currently installed in test database. Delays in testing, however, should be in production by end of 3rd quarter 2018. Remaining funds in capital to be used in 2018 and/or 2019 to install enhanced features in tax billing software.
2014	2051357320	Call Handling Implementation	2,753,000	2,713,664	47,190	(7,854)	100.3%	C. Mercanti	Consolidation has begun with Water calls being consolidated in September and Transit in December, The process of consolidation will continue throughout 2018 and the first two quarters of 2019.
2013	3381355301	2015-2018 Intensification studies	1,500,000	537,973	116,850	845,177	43.7%	L. Gillies	The study has been approved, and By-law passed by Council June 25th 2014. The balance of the funds will be used to fund the Council directed intensification study to be completed over the next few years.
2012	3381255201	D.C. Bylaws - Outstanding OMB Appeals	307,120	155,341	0	151,779	50.6%	L. Gillies	Available funds to be utilized in defending 2014 DC By-law Appeals. Pre-Hearing delayed due to further examination of issues. Appellant response has been received and staff are drafting up their response back.
2007	2050757700	Tangible Capital Asset Project	1,700,000	1,453,794	0	246,206	85.5%	J. McInnes	Deficiencies in V4 Public Sector Digest and new PSD costing structure in 2017 have resulted in customized solutions for an additional fee (road classification deterioration curve, effective use date etc.) in Q3-4 2017. Investigating available TCA IT software solutions Q2-4 2018 to ensure City compliance with Provincial Bill 6 Asset Management requirements from TCA perspective.
2015	3381557506	Taxation billing software Upgrade	65,000	47,981	0	17,019	73.8%	M. Di Santo	System currently installed in test database. Delays in testing, however, should be in production by end of 3rd quarter 2018. Remaining funds in capital to be used in 2017 and/or 2018 to install enhanced features in tax billing software.
Sub-Total Financial Program			12,813,746	11,184,752	239,654	1,389,340	89.2%		

Information Services

2017	3501757702	Network Infrastructure Sustainability and Continuous Improvement	210,000	187,341	0	22,659	89.2%	C. Poper	Remaining funds to be used by end of Q1 - 2018.
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City of Hamilton Capital Projects Status Report - Excluding Public Works
As of December 31, 2017

YEAR APPROVED	PROJECT ID	DESCRIPTION	APPROVED BUDGET (\$)	ACTUAL EXPENDITURES (\$)	PO COMMITMENTS (\$)	AVAILABLE BALANCE (\$) d = a - b - c	% COMPLETE e = (b+c) / a	Project Manager	STATUS EXPLANATION as of December 31, 2017
			a	b	c	d	e		
2017	3501757705	Geographic Metadata Catalogue	50,000	-	0	50,000	0.0%	G. Binkosky	The RFP for this initiative has been issued, it will be awarded in March 2018, with funds committed at that time.
2017	3501757706	Management and Security for Android and IOS	63,000	52,292	0	10,708	83.0%	C. Poper	Additional Software licences will be purchased with remaining funds - by end of Q1 2018.
2016	3501657602	IT Security	188,000	85,228	36,957	65,815	65.0%	P. MacNeil	Further network monitoring & incident response purchases to occur in April 2018.
2013	3501357302	Common Address Database	1,430,000	727,816	75,000	627,184	56.1%	G. Binkosky	Implementation of phase 1 is in progress and will be completed in Q1 2018. Phase 2 will begin in Q2 2018, with remaining funds committed at that time.
2013	3501357303	GIS Upgrades	340,000	251,992	25,193	62,815	81.5%	G. Binkosky	Data cleansing project in progress; this will improve citizen experience with mapping data; remaining funds to be consumed by Q2 2018.
2011	3501157101	Information Systems-Apps	265,000	182,413	29,190	53,397	79.9%	G. Binkosky	EDRMS upgrade is in progress. Remaining funds will be consumed by Q2 2018.
2011	3501157102	PeopleSoft Systems-Upgrades	714,165	705,561	0	8,604	98.8%	G. Binkosky	Remaining funds will be consumed in Q2.
Sub-Total Information Services			3,260,165	2,192,643	166,340	901,182	72.4%		
TOTAL CORPORATE SERVICES			16,463,911	13,666,181	438,846	2,358,884	85.7%		

CITY MANAGER

City Managers Program

2017	3381757504	Performance Excellence Program	123,300	2,597	47,500	73,203	40.6%	J. Hertel	Corp App is in final User Acceptance Testing phases with a targeted public launch of Feb 1 2018. The funds that remain will be used to support the continuous improvement and performance/strategy work in 2018.
2017	3381757505	Digital Strategy and the Service Experience	280,000	83	0	279,917	0.0%	A. McKinney	The contract was signed in late December, the vendor has been on-boarded and work on the strategy began in January. The project is in current state evaluation.
2017	3381757506	Citizen Engagement & Marketing	70,000	1,323	10,350	58,327	16.7%	J. Hertel	The Citizen Satisfaction Survey (Our Citizen Survey) was held during January and February 2018. Additional invoices have been received in Q1 2018 that are not reflected in this report. Analysis from the survey will be available in Q2 2018. Remaining funds will be used for the next edition of Our Citizen Survey and other related Citizen Engagement work.
2012	2051257201	Website Redevelopment	2,464,150	1,614,125	16,125	833,900	66.2%	B. Large	Clerks: On track to start migration from legacy systems in beginning of Q1 2018. Full implementation end of Q1/beginning Q2 2018. Discovery & scoping of HR project occurred in October 2017. Dependencies with the HR Self-Service project 2051759701.
2016	3381657504	Service Delivery Improvements	150,000	129,783	0	20,217	86.5%	J. Hertel	The funds that remain will be used to support the continuous improvement and performance/strategy work in 2018. This includes delivery of the City's Trust & Confidence report that is being released in Q4 2017. Some spending on continuous improvement analytics licenses is planned Q1 2018.
Sub-Total City Manager Program			3,087,450	1,747,911	73,975	1,265,564	59.0%		

Human Resources

2017	2051759701	HR Self Service Enhancements	100,000	15,264	85,000	(264)	100.3%	A. Filice	Portal Build Began in December and we are targetting an initial implementation for Q4 2018
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**City of Hamilton Capital Projects Status Report - Excluding Public Works
As of December 31, 2017**

YEAR APPROVED	PROJECT ID	DESCRIPTION	APPROVED BUDGET (\$)	ACTUAL EXPENDITURES (\$)	PO COMMITMENTS (\$)	AVAILABLE BALANCE (\$) d = a - b - c	% COMPLETE e = (b+c) / a	Project Manager	STATUS EXPLANATION as of December 31, 2017
			a	b	c	d	e		
2017	2051759702	Phase 1 Profile Management	90,000	38,987	21,688	29,325	67.4%	A. Filice	Progressing as expected with vendor report and proposal to be provided to team in March
2016	2051659601	Employee Survey-2016	234,500	42,474	97,770	94,256	59.8%	A. Filice	Proceeding as expected. Results shared with Council and organization between February and April 2018
Sub-Total Human Resources Program			424,500	96,725	204,458	123,317	71.0%		

TOTAL CITY MANAGER	3,511,950	1,844,636	278,433	1,388,881	60.5%
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OUTSIDE BOARDS & AGENCIES

City Housing -Asset Management

2016	6181641602	Renovation of 2C-360 King	200,000	158,008	0	41,992	79.0%	B. Lilley	Final stages of project completion date for June 2018. Project on target, no budget variations required to date, no delays expected in project CB1601.
2016	6181641602	Elevator Modernization - 30 Congress	275,000	192,496	0	82,504	70.0%	B. Lilley	Work Complete, final invoices being processed. Tender closes in October, Construction in 2017, no budget variations required till now, no delays expected
2016	6181641602	Replacement Risers 191 Main/200 Jackson	525,000	509,518	0	15,482	97.1%	B. Lilley	Work Complete, final invoices being processed. Project on target, no budget variations required till now, no delays expected in project CB1603. Project
2016	6181641602	801 Upper Gage Project #6180941901 repayment from 2009 and 2012	500,000	500,000	0	0	100.0%	B. Lilley	Receivable from Housing set up in 2014 account #26243 for project. Balance left to pay is \$830,528.10 as of Jan 2017.
2016	6181641603	Renovations /Repairs to Ward 7 City Housing Units and Front entrance of 395 Mohawk	800,000	325,258	0	474,742	40.7%	B. Lilley	Last Phase of Project waiting for site plan approval but still expecting Sept 2018 completion. Part of project may not be on target, budget variations required and sourcing different options, delays expected in project CAR 1601.

TOTAL OUTSIDE BOARDS & AGENCIES	2,300,000	1,685,280	0	614,720	73.3%
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COMMUNITY & EMERGENCY SERVICES

CES Various

2012	2051255204	Neighbourhood Strategy	2,324,099	1,987,172	12,983	323,944	86.1%	A. Fletcher	Approx. \$1.98 mil spent/committed net of grant funding/donations rec'd. Avail balance reflects all exp to date but not all grants revenues. Upcoming projects fully spent in 2018 incl: Neighbourhood Leadership Institute (NLI), Community Devlpmt, Rolston Path, Urban Farm, Small Grants, Continuous Improv't review
2016	6731641601	Bed Bug Strategy	616,110	542,629	256,330	(182,849)	129.7%	T. Quinn	Work within the community continues on all 6 pillars outlined in the strategy. On track financially-PO commitments reflect 3 yr. term of proj (approved budget only part of committed funding). Est completion date remains July 2019

Sub-Total CES Various	2,940,209	2,529,801	269,313	141,095	95.2%
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**City of Hamilton Capital Projects Status Report - Excluding Public Works
As of December 31, 2017**

YEAR APPROVED	PROJECT ID	DESCRIPTION	APPROVED BUDGET (\$)	ACTUAL EXPENDITURES (\$)	PO COMMITMENTS (\$)	AVAILABLE BALANCE (\$) d = a - b - c	% COMPLETE e = (b+c) / a	Project Manager	STATUS EXPLANATION as of December 31, 2017
			a	b	c	d	e		
Lodges Program									
2012	6301251201	WL-Nurse Call & Wall Protect	388,414	256,923	132,245	(754)	100.2%	L. Keermaa	All paperwork issued and project substantially complete. Currently in the one year warranty period. Project to be closed Q4 2018 upon expiration of warranty period and payment of remaining invoices.
2013	6301341301	ML-Replace and Refurb	4,562,808	3,910,630	455,610	196,568	95.7%	L. Keermaa	Construction substantially complete in original kitchen. Currently in the one year warranty period of original construction contract. Warranty period completed by Q4 2018. Concrete floor repair work since identified and in tender award with anticipated completion date Q4 2018. Warranty period for extended work completed by Q4 2019.
2016	6301641501	Wentworth Lodge-Tub room Renos	838,210	62,778	70,764	704,668	15.9%	C. Hall	Building Permit rec'd and Requests for Tender closed. Results under review by Legal and Procurement. Results to be disclosed/project awarded to General Contractor February 2018. Anticipated completion date still Q4 2018.
2016	6301651603	ML & WL Lighting Replacement	1,282,000	955,862	132,709	193,429	84.9%	M. Carson	Project substantially complete. Lodge light levels now in compliance with Ministry Order. Processing final invoices and IESO incentives. Addressing some flickering light issues under warranty period. Project to be closed Q3 2019 upon expiration of warranty period and payment of remaining invoices.
2017	6301709701	Heritage Courtyard Project	20,560	-	8,400	12,160	40.9%	G. Enright	Contract is currently with Procurement for review for four Autumn Blaze Maple trees per Council Minutes 17-017, Notice of Motion 8.3. Anticipate start date Q2 2018.
2017	6301741702	Ext Walls Repair Wentworth	110,000	-	0	110,000	0.0%	L. Keermaa	Project funding increase approved per 2018 Capital Budget submission. Design and construction anticipated to be complete by Q4 2018. Anticipated closure after warranty period Q4 2019.
2017	6301751700	Bld Auto Sys Wentworth	220,000	9,667	1,425	208,908	5.0%	F. Jillani	Pre-design study 100% completed, currently pursuing detailed engineering report. Project in combo with HVAC Upgrade (6301751708) and in conjunction with Office of Energy Initiatives (OEI). Completion date Q4 2018.
2017	6301751702	Carpet Removal Macassa	270,000	202,354	34,281	33,365	87.6%	L. Keermaa	Construction substantially complete and currently in warranty period. Project to be closed upon expiration of warranty period and payment of remaining invoices Q4 2018. Appropriation of surplus to Kitchen Project completed.
2017	6301751707	Freezer Wentworth	55,000	-	3,500	51,500	6.4%	G. Enright	Budget increased to \$55k through appropriation from Bld Heating Component Project (6301751701). Significant wiring work and construction not known hence delay and increased costs and preliminary consulting report required. Estimated completion date Q4 2018.
2017	6301751708	HVAC Upgrade Wentworth	105,000	0	0	105,000	0.0%	F. Jillani	Pre-design study 100% completed, currently pursuing detailed engineering report. Project in combo with Bld Auto Syst (6301751700) and in conjunction with Office of Energy Initiatives (OEI). Completion date Q4 2018.
Sub-Total Lodges Program			7,851,992	5,398,214	838,934	1,614,844	79.4%		
Housing Program									
2014	6731441302	Social Housing Capital Repairs	500,000	444,799	33,817	21,384	95.7%	A. Sweedland	Project completed pending final invoice from consultant for Building Condition Assessments. Anticipated to be expended Q1 2018.
2015	6731541502	IAH - Housing Allowance	5,400,000	4,934,954	0	465,046	91.4%	A. Sweedland	Federal/Provincial 5-year housing allowances to eligible households under IAH to March 31, 2018. Remaining funds approx \$271k will be used to provide emergency 1 year housing allowances for former participants.

**City of Hamilton Capital Projects Status Report - Excluding Public Works
As of December 31, 2017**

YEAR APPROVED	PROJECT ID	DESCRIPTION	APPROVED BUDGET (\$)	ACTUAL EXPENDITURES (\$)	PO COMMITMENTS (\$)	AVAILABLE BALANCE (\$) d = a - b - c	% COMPLETE e = (b+c) / a	Project Manager	STATUS EXPLANATION as of December 31, 2017
			a	b	c	d	e		
2015	6731541504	IAH Extension - Admin	1,522,875	853,569	0	669,306	56.0%	K. Maxwell	Provincial guidelines permit 5% of funding to cover program admin. Annual planned commitment \$304,575 for 5 years. On track. Project will be completed March 31, 2020.
2015	6731541505	IAH Extension - Rental Housing	13,500,000	5,375,000	2,475,000	5,650,000	58.1%	K. Maxwell	Fed/Prov new rental housing funding for Good Shepherd (Mary/Cannon St.) (CS13042) 35 units. Project delayed but expected to resume Spring 2018. Remaining IAH-E new rental funds were committed in Sept. 2017 to YWCA project (CES17036).
2015	6731541506	IAH Extension - Ont Renovates	7,634,625	2,420,471	0	5,214,154	31.7%	K. Maxwell	Fed/Prov Ont Renovates forgivable loans to low income homeowners & affordable rental bldgs for health & safety repairs. Commitments of 60 units/yr. for 5 yrs. Not on track. 2017/18 \$51k unallocated funding returned to Ministry.
2015	6731541507	IAH Extension - Rent Supplement	6,600,000	919,950	-	5,680,050	13.9%	A. Sweedland	Fed/Prov 5-year housing allowances to 2024 to support Housing First initiatives; On track.
2016	6731641302	Social Housing Capital Repairs	1,500,000	1,103,478	293,391	103,131	93.1%	A. Sweedland	Multiple repair and retrofit projects underway with social housing providers. Housing Providers are finalizing project completion activities that are expected to continue into Q1 2018.
2016	6731641602	SIF-IAH Administration	603,240	105,968	85,000	412,272	31.7%	K. Maxwell	Fed/Prov. Program guidelines permit 5% to cover admin costs. Hiring temporary staff to manage SIF projects. Funds will be fully allocated by 2020.
2016	6731641603	SIF-IAH New Rental Housing	10,720,000	0	7,398,000	3,322,000	69.0%	K. Maxwell	Two Indwell projects for \$11.8 M under construction & one received and one ready for first payment. Sacajawea for \$1.92M proceeding 2018. YWCA project proceeding 2018. 2018/2019 extension of SIF committed to Indwell per CES17036.
2016	6731641604	SIF-IAH Housing Allowances	741,560	115,130	0	626,430	15.5%	A. Sweedland	5-year housing allowances to support Housing First and homelessness prevention until 2024 for families in partnership with community agencies. On track.
2016	6731641605	SIF-SHIP	11,597,400	4,932,106	6,322,438	342,856	97.0%	A. Sweedland	Capital repairs in social housing and 5% admin costs; Multiple projects underway - funding to be expended by Q1 2019.
2016	6731641606	Domestic Violence Survi-housing	1,200,000	240,204	0	959,796	20.0%	A. Sweedland	Pilot program; low take up in 2017. Province is assuming program on July 1, 2018 (previously April 1) and City will maintain current standards until that time and work to transition participants to Provincial program.
2017	6731741609	Poverty Reduction (FutureFund)	4,000,000	539,000	0	3,461,000	13.5%	K. Maxwell	\$4 million allocated through CES17036 for Indwell Melvin, March of Dimes and DC/parkland exemptions for Indwell and YWCA projects. Projects on track.
2017	6731741701	Social Housing Capital Repairs	500,000	0	0	500,000	0.0%	A. Sweedland	Funding fully committed to projects approved in Oct/Nov 2017. Agreements with providers completed in Dec 2017; POs prepared in January/February 2018. Targeted completion for all projects Q2 2018.
2017	6731741702	SHARP-Social Housing Apt Retro	7,170,000	0	7,109,926	60,074	99.2%	A. Sweedland	All funds allocated to projects for CityHousing Hamilton. CityHousing Hamilton submitted requests for payments in Q1 2018. Work will be substantially completed by March 2018.
Sub-Total Housing Program			73,189,700	21,984,629	23,717,572	27,487,499	62.4%		

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Recreation Program									
2013	4241309103	Seniors Facility Project in Ward 1	200,000	94,179	3,959	101,862	49.1%	L. Kerr	Project is now substantially completed. Remaining funds utilized for installation of new keyed locks and security system. Project will be closed out once final invoices are paid in Q2 2018.
2013	7101355801	Needs Assessments	150,000	128,929	21,051	20	100.0%	D. Walton	Court Study vendor delay in final phase of the project. Project will be closed out once final invoices are paid in Q2 2018.
Sub-Total Recreation Program			350,000	223,108	25,010	101,882	70.9%		
Fire Services Program									
2008	7400841805	Station #31 - Waterdown	1,500,000	719	0	1,499,281	0.0%	TBD	This project is being held in abeyance until the completion and presentation of the 10 year fire service plan to Council at the end of Q2 2018.
2017	7401751700	Fire Equipment Replacement	680,000	558,632	101,627	19,741	97.1%	S. De Jager	All remaining PO's and acquisitions in process - anticipated close of project by Q1 2018.
2017	7401751701	VFD Protective Eqp Uniform	500,000	387,508	47,167	65,325	86.9%	S. De Jager	Majority of orders received with remaining items to be received by Q1 of 2018. This delay was caused due to backorders of items by vendors. Once these items have been received this project ID can be closed - now anticipated to be Q2 of 2018.
2017	7401751702	Fire Vehicle Replacement	5,202,400	54,080	-	5,148,320	1.0%	S. De Jager	Initial RFP cancelled due to non compliance and RFP re-posted. Contract award by Q1 2018. Delivery of units still anticipated to begin Q4 2018 and into Q1 2019.
2017	7401755703	10Yr HFD Service Delivery Plan	200,000	37,095	134,093	28,812	85.6%	J. Verbeek	Project coordinated with Paramedic Project 7641755702. Project continues on schedule with the anticipated completion still Q3 2018.
Sub-Total Fire Services Program			8,082,400	1,038,034	282,887	6,761,479	16.3%		
Paramedic Services Program									
2013	7641357301	Kronos Scheduling Software	220,000	228,084	13,613	(21,697)	109.9%	B. Roth	Kronos testing remains complex thus Q1 2018 to complete. Training/go-live planned for next practical opportunity Q4 2018. Additional \$140K funding to be appropriated from Project #7901448401 - Combined Heat & Power
2017	7641755702	Paramedic Multi-Year Plan	150,000	37,095	-	112,905	24.7%	B. Roth	Project coordinated with Fire Project 7401755703. Project continues on schedule with the anticipated completion still Q3 2018
Total Sub-Paramedic Services Program			370,000	265,179	13,613	91,208	75.3%		
TOTAL COMMUNITY & EMERGENCY SERVICES			92,784,301	31,438,965	25,147,329	36,198,007	61.0%		
PUBLIC HEALTH									
2012	6771241201	Accommodations - Health Campus	4,180,000	3,290,266	40,994	848,740	79.7%	L. Keermaa	Accommodations work at 100 Main E and 21 Hunter currently on hold temporarily pending ongoing Healthy & Safe Communities transitioning and impact on program. Delay will move estimated completion to Q4 2018.
2012	6771241203	MHC -PH Construction	10,300,000	10,020,906	0	279,094	97.3%	M. Baird	Budget to be finalized and reconciled upon completion of building with actual final costs known at that time which McMaster estimates for Q3.

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2015	6771557501	PHS Records and Information Ma	240,890	159,948	4,367	76,575	68.2%	J. Xamin	Final stages in implementation of OSCAR EMR delayed due to departmental realignment and change in project scope to include additional privacy auditing requirements. Project to be completed Q2 2018.
TOTAL PUBLIC HEALTH			14,720,890	13,471,120	45,361	1,204,409	91.8%		

PLANNING & ECONOMIC DEVELOPMENT

General Manager's Office

2015	8201555100	Open for Business - City Approval Processes	250,000	121,941	21,155	106,904	57.2%	R. Lalli	Expenditures committed in 2017 for continuation of Lean Review work on development approval processes and customer service initiatives. Open for Business Initiatives continue to be developed with the remaining funds, in discussion with the Open for Business Sub-Committee.
2009	3621054100	West Harbor Initiatives	10,904,296	10,974,921	0	(70,625)	100.6%	C. Phillips	Staff are evaluating divestiture options for the "Barton-Tiffany" lands with Council Consideration expected by Q3-2018.
Sub-Total General Manager's Office			11,154,296	11,096,862	21,155	36,279	99.7%		

Economic Development

2017	3621708002	2017 Brownfield Development	392,248	121,645	270,603	-	100.0%	J. Lam	Funds are committed. Funds are required for approved ERASE applications that will be paid out upon completion of their ESA studies. 174 applications have been received to date, 117 applications paid out. Increased program demand is anticipated. Additional funds will be required to meet that demand.
2017	3621755102	2017 Brownfield Pilot Project	715,000	164,637	154,830	395,533	44.7%	J. Lam	Monies from the ERASE Municipal Acquisition and Partnership Program are used to fund pilot projects and innovative remediation technologies projects. \$150K approved for the partial remediation of a park lot of the Freeman Industrial/Business Park. Clean up of a Hess St. N. property continues. Another property under consideration is expected to require approximately \$200K. The remainder of the funds are for the financing of the ERASE Study Grant program.
2017	3621708900	2017 Ec Development Initiatives	1,068,000	299,805	6,954	761,241	28.7%	G. Norton	This project will be used for implementation of initiatives under the Action Plan - approved December 2016. \$250K expended on the Amazon Bid. Approximately \$22K will be used for Creative Industries Review. The expected date of completion of the consultant's review is the end of Q1-2018 (anticipated expenditure on Creative Sector Profile \$100K). \$25K will be utilized for the City's contribution to Magnet Community Initiative; \$30K will be used for ICT & Digital Media Asset Map, \$25K for Synapse; \$50K for Fashion Industry Study.
2017	3621750301	Employment Land Banking	900,000	0	0	900,000	0.0%	G. Norton	The purpose of this project is to accelerate projects that create a diversified, sustainable economic base such as marketing and feasibility studies and by funding the strategic acquisition and/or alteration of property and the related interest charges. Some property acquired. Anticipate some expenditures on interest in Q1-2018.

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2017	3621749100	2017 Red Hill Bus Park Signage	162,050	119,557	39,742	2,751	98.3%	J. Lam	Funds for Red Hill Business Park Signage Project: Part 1) Construction of trail extension, grading, retaining walls and landscaping (Dartnall Rd.) 2) Construction and installation of sign. The outstanding PO commitments relate to POs for landscaping around the sign, pedestrian path and retaining wall. Signage has been installed. Awaiting electrical hook-up of sign.
2017	8121741301	2017 HTC Bldg Maintenance	65,202	-	-	65,202	0.0%	N. Schleeahn	The funding is required for the relocation/establishment of SBEC services in that community, as they arise.
2017	8201703100	2017 Office Tenancy Asst Program	82,114	490	0	81,624	0.6%	J. Lam	The project funds are for interest associated with the Office Tenancy Assistance Program Loans. There have been 5 loans advanced under this program. There are 5 applications undergoing due diligence. The remaining funds are committed for these loans. As a result of the Five-Year Review of the financial incentives the Office Tenancy Program now offers a zero percent interest loan.
2017	8201703201	2017 Education Campuses Dwnntn	488,500	-	488,505	(5)	100.0%	J. Lam	The funding is fully committed. City Council at its meeting held August 10, 2015 approved a forgivable loan in the amount of \$38,505 for McMaster University for their office space on James Street North. City Council at its meeting held July 8, 2016 approved a forgivable loan in the amount of \$450K for Hamilton Health Sciences for their new office space on King Street West.
2017	8201703602	2017 Olde SC Urban Design Plan	808,684	69,675	18,376	720,633	10.9%	J. Lam	Funding to be used for architectural services for the BIA revitalization project (\$26k); Stoney Creek Gateway construction and landscaping (\$186K), and miscellaneous improvements (\$4K). Consultant revising construction drawings for the gateway to suit the as-built drawings of the road, as well as assist through the tendering and administration of the construction processes. Construction/Installation anticipated Q3-2018. The plaque and plinth signs have been installed.
2017	8201703620	2017 Gore Bldg Improve Grant	506,659	58,080	448,579	-	100.0%	J. Lam	Funding is fully committed. Funding is expected to be expended by Q4-2019.
2017	8201703700	Barton Kenilworth Grant Building	650,000	100,000	510,982	39,018	94.0%	J. Lam	The Barton/Kenilworth Commercial Corridor Building Grant Program offers matching grants for commercial, multi-residential and institutional uses. The Program supports the Barton and Kenilworth Commercial Corridors Final Recommendations Report received by City Council at its meeting held September 10, 2014. Seventeen applications have been received.
2017	8201703701	Barton & Kenilworth Rebate	50,000	45,635	-	4,365	91.3%	J. Lam	The Barton and Kenilworth Planning and Building Fees Rebate Program offers a rebate for certain planning and building applications issued. The Rebate Program supports the Barton and Kenilworth Commercial Corridors Final Recommendations Report received by City Council at its meeting held September 10, 2014. Rebates are paid following completion of work. Six applications have been received thus far.

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2016	8201603100	Barton Kenilworth Corridor Study	287,000	149,267	108,981	28,752	90.0%	J. Lam	The funds are for implementation of components of the Barton Kenilworth Study (received by Council September 10, 2014). Components of the study included: contributions toward park improvements, gateways, On Street Patio project, assistance with the Social Navigator Program and financial incentives for the Barton/Kenilworth Commercial Corridor. The remaining funds are for the gateways (\$30k) and applications received under the Barton/Kenilworth Commercial Corridor Building Improvement Grant Program. Applicants for the Barton/Kenilworth Commercial Corridor Building Improvement Grant Program financial incentive will have one year from the date of the General Manager's approval to complete the work. Applicants may request a one-year extension. Seventeen applications have been received.
2017	8201703703	2017 Com Prop Improve Grant BIA	470,000	60,335	409,665	-	100.0%	J. Lam	The Business Improvement Area Commercial Improvement Grant Program offers a matching grant for façade improvements, limited internal improvements as well as assisting in creating a barrier-free and accessible environment. Applicants have two years to complete the work. Forty-six applications were received in 2017. The funding is fully committed.
2016	8201603610	2016 Com Prop Improve Grant BIA	1,305,684	659,801	645,883	-	100.0%	J. Lam	The Business Improvement Area Commercial Improvement Grant Program offers a matching grant for façade improvements. The funding is fully committed. Applicants have two years to complete the work.
2017	8201703704	2017 Commercial Prop Improve Grant	272,000	1,045	227,035	43,920	83.9%	J. Lam	The Commercial Property Improvement Grant Program offers a matching grant for façade improvements, limited internal improvements as well as assisting in creating a barrier-free and accessible environment. The Program is offered within Downtown Hamilton, Community Downtowns, the Mount Hope/Airport Gateway and the commercial corridors as identified in the Downtown and Community Renewal Community Improvement Plan. Applicants have two years to complete the work. Twenty-eight applications were received in 2017.
2016	8201603510	2016 Commercial Prop Improve Grant	613,919	138,922	357,366	117,631	80.8%	J. Lam	This program provides property owners and authorized tenants matching funds to upgrade the facades of commercial buildings. Applicants have two years to complete the work.
2017	8201703706	2017 Com Downtowns & BIA	1,303,334	168,071	93,679	1,041,585	20.1%	J. Lam	Commercial Market Assessments completed. Wayfinding to be completed Q4-2018. Funding for banners expended as need arises. Bike rack installations in BIAs and Community Downtowns to be completed in 2018. Mount Hope Gateway tender anticipated Q3-2018, Construction Q2-2019. Waterdown Memorial Hall Landscape Improvements-construction anticipated Q2-2018. Locke Street BIA Gateway-concept drawings in progress. Construction anticipated 2019.
2017	8201703707	King St W Bus Imprv Area Gtway	150,000	-	0	150,000	0.0%	J. Lam	Location is dependent on the LRT. The funding is for functional plans, fabrication and installation of the King Street Gateway. Staff will be collaborating with the King Street West BIA on the project. Two possible locations have been identified. Scheduling will be dependent on LRT.
2017	8201703708	Main St W Bus Imprv Area Gtway	150,000	-	-	150,000	0.0%	J. Lam	Possible location for a gateway identified. The funding is for functional plans, fabrication and installation of the Main Street Gateway. Staff will be collaborating with the Main Street West BIA.

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2017	8201703900	2017 Dwnth West Harbor Remediate	53,212	2,204	-	51,007	4.1%	J. Lam	The project funds are for interest associated with the Downtown West Harbor Remediation loans. Two loans have been fully advanced under this program. This program will be reviewed as part of the Five Year Review of the ERASE CIP. An increase in demand for this project is expected.
2017	8201755100	2017 Inter Village BIA Gateway	36,000	0	10,189	25,811	28.3%	J. Lam	Site for the project to be reviewed with the BIA and Public Works due to the impact of the LRT. Concept design may need to be revised. Tender and construction timeframe will need to be coordinated with LRT. Consultant has been hired to prepare construction drawings and tender documents. Estimated consulting fee \$10k.
2016	8201641800	2016 Heritage Prop Improve Grants	571,150	84,082	456,889	30,178	94.7%	J. Lam	The program offers grants to a maximum of \$170k towards the preservation of heritage features and structural/stability work required on designated properties. Applicants have two years from the date of the General Manager's approval to complete the work. They can also request a one-year extension. The results of the five-year review of the financial incentives resulted in extending this program to all of the commercial corridors identified in the Community Improvement Project Area. Thirteen applications received in 2017.
2016	8201655802	2016 Comprehensive Way Finding	407,148	100,173	54,032	252,944	37.9%	J. Lam	Phase 1 - Pedestrian kiosks and vehicular signs in the Downtown have been installed. Assessing existing conditions and design of the poles for the municipal parking lot signs and pedestrian directional signs. Plans may need to be revised due to potential Burlington Street construction. Expected installation of signs by Q4-2018. Phase 2 - BIA and West Harbor Kiosks. Fourteen of the eighteen BIA kiosks planned have been installed. Coordinating with the BIAs for the locations of 3 kiosks. An agreement with Metrolinx must be finalized on two GO station kiosks. The remainder of the kiosks to be installed Q2-2018.
2015	3621555700	2015-2019 Econ Dev Strategy	75,000	2,600	0	72,400	3.5%	G. Norton	The Marketing Strategy is being developed in-house. Working group meetings have been held with the Business Development and Urban Renewal staff to provide feedback. Remaining funds will be utilized for Economic Development marketing materials and initiatives.
Sub-Total Economic Development			11,582,903	2,346,024	4,302,288	4,934,591	57.4%		

Building

2017	8061757800	Microfiche Digitization of Records	4,112,900	0	0	4,112,900	0.0%	J. Caetano	The workflow processes have been completed (November of 2017) and the RFP has been prepared and issued with a closing date of February 28, 2018.
Sub-Total Building			4,112,900	0	0	4,112,900	0.0%		

Growth Management General

2015	8121555100	Review Site Alteration By-Law	150,000	-	0	150,000	0.0%	J. Thompson	No proposals were submitted for the October 4th 2017 deadline. We are currently looking into whether we should go back out for another tender/proposal possibly Q2-2018.
2014	8121457600	AMANDA Implementation	1,816,272	896,385	261,001	658,886	63.7%	M. Sakaluk	Vendors delays have pushed project back to an early March 2018 soft launch.

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2013	4141351100	Growth Management Vehicles	110,000	77,334	0	32,666	70.3%	J. Morgante	Vehicles delivered, balance of funds to equip vehicles with work station units. Working with IT on purchasing the equipment.
Sub-Total Growth Management General			1,926,272	973,719	261,001	691,551	64.1%		

Industrial Lands

2015	3621507501	Cormorant Road Extension	4,500,000	695,451	48,685	3,755,864	16.5%	G. Paparella	Received MOECC approval on the EA on June 24, 2016. Detailed engineering design in progress. Project delayed pending resolution of Eastern Meadowland SAR habitat destruction compensation and bat survey. Project working in conjunction with projects: (Sewage Works) 5161480480, (Water Works) 5141480480 (Cormorant Rd WM Extension).
2007	3620707690	Red Hill Business Park	4,197,498	4,517,795	0	(320,298)	107.6%	G. Paparella	Project costs to be finalized.
2007	3620707005	RHBP - Twenty Road	3,600,000	2,188,868	0	1,411,132	60.8%	G. Paparella	Urbanization of Twenty Road (Nebo Road to west limit of RHBP) is currently under construction in conjunction with the Nebo Trail subdivision.
2007	3620707003	RHBP-Dartnall Road Extension	6,600,000	2,287,345	0	4,312,655	34.7%	G. Paparella	Project partially completed. Dartnall Road from Rymal to Twenty Road constructed. Remaining funds to be used for the portion from Twenty Road southerly to Dickenson road. Project working in conjunction with projects: 3620707001 (RHBP Dartnall road Water main), 3620707002 RHBP (Dartnall Rd San Sewer).
2007	3620707002	RHBP-Dartnall Rd San Sewer	1,505,000	0	0	1,505,000	0.0%	G. Paparella	Project partially completed PW-10-13 (HSW). Dartnall Road from Rymal to Twenty Road constructed and funded from 3620707690 (RHBP-N-Glanbrook Business Park). Funds to be used for the portion from Twenty Road southerly to Dickenson. Project working in conjunction with project: 3620707001 (RHBP-Dartnall Road Water main).
2007	3620707001	RHBP-Dartnall Road Watermain	1,470,000	552,319	-	917,681	37.6%	G. Paparella	Project partially completed. Dartnall Road from Rymal to Twenty Road constructed. Remaining funds to be used for the portion from Twenty Road southerly to Dickenson Road. Project working in conjunction with other same project: 3620707002 (RHBP-Dartnall Rd San Sewer).
2006	3620604600	Secondary plan - AEGD	2,756,460	2,594,850	-	161,610	94.1%	G. Paparella	Project working in conjunction with project: 3620604501 (Update Fed Zoning Requisitions).
2006	3620604501	Update Fed Zoning Regulations	165,640	81,776	81,256	2,608	98.4%	G. Paparella	Substantially complete.
2005	5160507001	N Glanbrook Industrial BP Serv	16,901,360	14,848,328	0	2,053,032	87.9%	T. Sergi	Project awaiting revenues from land sales. There are still 36 serviced acres still need to be sold which is the funding source for this project. (36 acres @ \$250k = \$9m) Account to remain open until lands are sold.
2005	3620504502	Airport Lands Expansion	17,307,000	16,950,561	0	356,439	97.9%	G. Paparella	Council suspended until funding source is recognized.
2004	3620407101	SC Industrial Pk-Infrastructure	3,867,000	522,829	0	3,344,171	13.5%	G. Paparella	Allocation for projects to support new developments.
2003	3620374100	SC-Strm Drainage Watercourse	5,226,000	3,598,126	-	1,627,874	68.9%	G. Paparella	Phase 2 relocation works will commence in 2018.
Sub-Total Industrial Lands			68,095,957	48,838,248	129,941	19,127,768	71.9%		

Subdivision Programs

2017	4141746100	2017-City Share of Servicing Costs	1,439,545	0	0	1,439,545	0.0%	T. Sergi	Funds will be used to provide the City's share of costs under subdivision agreements as they are identified.
2017	4141746106	Foothills of Winona Ph2	207,702	0	0	207,702	0.0%	T. Sergi	Developer to submit request for payment upon completion.

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2017	4141746107	Red Hill Phase 1 and 2	1,308,162	42,209	0	1,265,953	3.2%	T. Sergi	Developer to submit request for payment upon completion.
2017	4141746108	Kaleidoscope Phase 2	126,400	-	0	126,400	0.0%	T. Sergi	Developer to submit request for payment upon completion.
2016	4141646100	2016 City Share of Servicing Costs	1,890,533	-	0	1,890,533	0.0%	T. Sergi	Funds will be used to provide the City's share of costs under subdivision agreements as they are identified.
2016	4141646101	MC2 Homes Phase 2	256,040	-	0	256,040	0.0%	T. Sergi	Developer to submit request for payment upon completion.
2016	4141646102	Ancaster Woodlands Subdivision	153,900	140,194	0	13,706	91.1%	T. Sergi	Developer to submit request for payment upon completion.
2016	4141646103	Ancaster Meadows Phase 2	172,102	-	0	172,102	0.0%	T. Sergi	Developer to submit request for payment upon completion.
2016	4141646104	1187 Upper James	145,000	-	0	145,000	0.0%	T. Sergi	Developer to submit request for payment upon completion.
2016	4141646106	Winona Crossing	14,967	0	0	14,967	0.0%	T. Sergi	Works under construction and developer will submit request for payment upon completion.
2016	4141646107	Fairground West	367,361	366,948	0	413	99.9%	T. Sergi	Developer to submit request for payment upon completion.
2015	4141546100	2015 City Share of Servicing Costs	2,256,500	-	0	2,256,500	0.0%	T. Sergi	Funds will be used to provide the City's share of costs under subdivision agreements as they are identified.
2015	4141546101	The Crossings	116,000	96,569	0	19,431	83.2%	T. Sergi	Developer to submit request for payment upon completion.
2015	4141546102	Summit Park Phase 8	63,000	51,220	0	11,780	81.3%	T. Sergi	Developer to submit request for payment upon completion.
2015	4141546104	Ancaster Glen- Phase 2	474,496	424,938	0	49,558	89.6%	T. Sergi	Developer to submit request for payment upon completion.
2014	4141446100	2014 City Share of Servicing Costs	1,294,000	-	0	1,294,000	0.0%	T. Sergi	Funds will be used to provide the City's share of costs under subdivision agreements as they are identified.
2014	4141446101	Paramount Subdivision	94,587	94,587	0	-	100.0%	T. Sergi	Developer to submit request for payment upon completion.
2014	4141446102	Summerlea West Phase 4	1,431,481	1,438,643	0	(7,162)	100.5%	T. Sergi	Developer to submit request for payment upon completion.
2014	4141446103	MC2 Homes Phase 3	60,000	40,494	0	19,506	67.5%	T. Sergi	Developer to submit request for payment upon completion.
2014	4141446105	Heritage Commons	85,000	80,566	0	4,434	94.8%	T. Sergi	Developer to submit request for payment upon completion.
2014	4141446107	DiCenzo Gardens Ph 10	17,066	17,066	0	-	100.0%	T. Sergi	Developer to submit request for payment upon completion.
2013	4141346100	2013 City Share of Servicing Costs	2,197,000	-	0	2,197,000	0.0%	T. Sergi	Funds will be used to provide the City's share of costs under subdivision agreements as they are identified.
2013	4141346101	Limestone Manor Ancaster	60,000	0	0	60,000	0.0%	T. Sergi	Developer to submit request for payment upon completion.
2013	4141346102	Glanbrook Hills - Phase 2	91,000	70,971	0	20,029	78.0%	T. Sergi	Developer to submit request for payment upon completion.
2013	4141346104	Green Millen Shore Estates	250,000	207,445	0	42,555	83.0%	T. Sergi	Developer to submit request for payment upon completion.
2013	4141346105	Victory Ridge Phase 1	282,000	274,557	0	7,443	97.4%	T. Sergi	Developer to submit request for payment upon completion.
2012	4141246100	2012 City Share of Servicing Costs	90,000	-	0	90,000	0.0%	T. Sergi	Funds will be used to provide the City's share of costs under subdivision agreements as they are identified.
2012	4141246110	Summit Park Ph 7 Internal Works	312,000	280,374	0	31,626	89.9%	T. Sergi	Developer to submit request for payment upon completion.
2012	4141246102	Paradise Meadows - Phase 3	41,000	35,534	0	5,466	86.7%	T. Sergi	Works incomplete (surface asphalt), developer to submit request for payment upon completion.
2012	4141246104	Penny Lane Estates - Phase 2	339,000	322,844	0	16,156	95.2%	T. Sergi	Developer to submit request for payment upon completion.
2012	4141246106	Waterdown Bay - Phase 1A	1,125,000	1,061,933	0	63,067	94.4%	T. Sergi	Developer to submit request for payment upon completion.
2012	4141246109	Kaleidoscope - Phase 1	241,000	207,959	0	33,041	86.3%	T. Sergi	Developer to submit request for payment upon completion.

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2011	4141146100	2011 City Share of Servicing Costs	2,040,930	24,086	0	2,016,844	1.2%	T. Sergi	Funds will be used to provide the City's share of costs under subdivision agreements as they are identified.
2011	4141146104	Silverwood Homes Subdivision	631,500	602,821	0	28,679	95.5%	T. Sergi	Developer to submit request for payment upon completion.
2011	4141146107	Eden Park - Phase 1	173,000	167,140	0	5,860	96.6%	T. Sergi	Developer to submit request for payment upon completion.
2011	4141146108	Penny Lane Estates - Phase 1	592,000	563,274	0	28,726	95.1%	T. Sergi	Developer to submit request for payment upon completion.
2010	4141046102	Ancaster Meadows - Phase 1	914,500	858,378	0	56,122	93.9%	T. Sergi	Developer to submit request for payment upon completion.
2010	4141046103	Fall Fair Way Extension	664,650	636,525	0	28,125	95.8%	T. Sergi	Developer to submit request for payment upon completion.
2010	4141046107	510 Dundas St E MDA-09-134	24,000	-	0	24,000	0.0%	T. Sergi	Developer to submit request for payment upon completion.
2010	4141046108	Meadowlands of Ancaster - Ph 9	198,500	164,897	0	33,603	83.1%	T. Sergi	Developer to submit request for payment upon completion.
2009	4140946100	2009-City Share of Servicing Costs	598,561	362,917	0	235,643	60.6%	T. Sergi	Funds will be used to provide the City's share of costs under subdivision agreements as they are identified.
2009	4140946103	183 Longwood Road South	652,479	96,908	0	555,571	14.9%	T. Sergi	Works incomplete (surface asphalt), developer to submit request for payment upon completion.
2009	4140946107	Fairgrounds East - Phase 1	683,000	643,382	0	39,618	94.2%	T. Sergi	Developer to submit request for payment.
2008	4140846102	Jackson Heights - Phase 3B	32,500	-	0	32,500	0.0%	T. Sergi	Developer has not executed subdivision agreement.
2008	4140846106	Parkside Hills - Phase 1A	603,300	665,689	0	(62,389)	110.3%	T. Sergi	Works complete. Developer to submit request for payment (holdback).
2007	4140746102	Jackson Heights Phase 3A	9,000	-	0	9,000	0.0%	T. Sergi	Developer to submit request for payment upon completion.
2004	4140446111	Reda Heights	1,300	-	0	1,300	0.0%	T. Sergi	Developer to submit request for payment.
Sub-Total Subdivision Program			24,821,061	10,041,068	0	14,779,994	40.5%		

Water Growth Program

2016	5141680653	Rymal-Upper Paradise to Garth	1,800,000	1,131,123	0	668,877	62.8%	T. Sergi	Under construction, C15-27-16 (HSW).
2016	5141680680	Miles - Ext Terni (E & W leg)	80,000	0	0	80,000	0.0%	T. Sergi	To be constructed when adjacent development proceeds.
2016	5141680682	Dundas - Spring Crk to Skinner	160,000	11,916	0	148,084	7.4%	T. Sergi	To be constructed with adjacent development (Waterdown Bay Phase 2).
2016	5141680683	Twenty - Nebo to 900m West	910,000	10,000	0	900,000	1.1%	T. Sergi	Works being constructed in conjunction with the Nebo Trail subdivision. Under construction.
2015	5141580588	RR 56 - Binbrook to Viking	1,190,000	1,184,124	1,510	4,366	99.6%	T. Sergi	Under construction, C15-05-15 (HSW).
2015	5141595558	Centennial Valve Chamber #3	16,550,000	3,295,338	143,548	13,111,114	20.8%	T. Sergi	VC #3 complete, additional works to be constructed with the Red Hill Ph 3/4 development.
2014	5141480480	Cormorant Rd WM Extension	500,000	0	0	500,000	0.0%	T. Sergi	Received MOECC approval on the EA on June 24, 2016. Detailed engineering design in progress. Project working in conjunction with projects: (Industrial Lands) 3621507501, (Sewage Works) 5161480480 (Cormorant Rd Extension). Project is delayed pending resolution of Eastern Meadowland SAR habitat destruction compensation and bat survey.
2013	5141380370	Upper Mount Albion - Highland	80,000	0	0	80,000	0.0%	T. Sergi	Coordinate with adjacent development (Central Park). 2018 construction. Project working in conjunction with project: 4031180583-(Upper Mount Albion Urbanization).

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2013	5141380377	Arvin - McNeilly to 350m West	0	0	0	-	N/A	T. Sergi	2018 construction. Project working in conjunction with projects: (Roads Development) 4031380377, (Storm Sewer) 5181380377, (Sewage works) (5161580377 Arvin-McNeilly to 350m W.)
2017	5141780785	RHBP-Dartnall - Stone to Rymal	580,000	521,922	5,920	52,158	91.0%	T. Sergi	Under construction, C15-18-17 (HSW).
2011	5141180195	Green Mtn-First W to Upp Centennial	760,000	93,582	0	666,418	12.3%	T. Sergi	Under construction by developer in conjunction with Red Hill Phase 1 & 2. Project working in conjunction with projects: (Roads Development) 4031180195 (Green Mt-First to Centennial), (Storm Sewer) 5181580596 (Green Mtn-Morrissey-First Rd W).
2017	5141796011	2017 Intensification Infra Upgrades	400,000	0	0	400,000	0.0%	T. Sergi	Project ongoing.
2011	5141196011	2011 Intensification Infra Upgrades	400,000	3,462	0	396,538	0.9%	T. Sergi	Pilot project underway.
2010	5141096011	2010 Intensification Infra Upgrades	400,000	0	0	400,000	0.0%	T. Sergi	Pilot project underway.
2010	5141080092	Binbrook-Water Tower-Fletcher	480,000	356,774	-	123,226	74.3%	T. Sergi	Portion of main has been constructed (water tower to Binhaven) under Summerlea West Phase 2A. Balance of main (Binhaven to Fletcher) will be constructed by developer when adjacent development proceeds.
Sub-Total Water Growth Program			24,290,000	6,608,243	150,977	16,861,903	27.8%		

Storm Sewer Growth Program

2017	5181780090	2017 Annual Storm Water Mngmnt	4,000,000	0	0	4,000,000	0.0%	T. Sergi	Allocation for new facilities as development proceeds.
2016	5181680090	2016 Annual Storm Water Mngmnt	4,000,000	0	0	4,000,000	0.0%	T. Sergi	Allocation for new facilities as development proceeds.
2015	5181580090	2015 Annual Storm Water Mngmnt	4,000,000	1,063,317	0	2,936,683	26.6%	T. Sergi	Allocation for new facilities as development proceeds.
2014	5181480090	2014 Annual Storm Water Mngmnt	4,000,000	1,274,765	0	2,725,235	31.9%	T. Sergi	Allocation for new facilities as development proceeds.
2013	5181380090	2013 Annual Storm Water Mngmnt	4,000,000	1,538,765	0	2,461,235	38.5%	T. Sergi	Allocation for new facilities as development proceeds.
2012	5181280090	2012 Annual Storm Water Mngmnt	4,000,000	1,770,807	0	2,229,193	44.3%	T. Sergi	Allocation for new facilities as development proceeds.
2011	5181180090	2011 Annual Storm Water Mngmnt	8,000,000	6,963,799	0	1,036,201	87.0%	T. Sergi	Allocation for new facilities as development proceeds.
2010	5181080090	2010 Annual Storm Water Mngmnt	2,000,000	1,764,596	0	235,404	88.2%	T. Sergi	Allocation for new facilities as development proceeds.
2015	5181580586	SWMF H-24 (Mewburn Pond)	2,130,000	107,827	13,935	2,008,238	5.7%	T. Sergi	Detailed engineering design complete and securing MOECC approval. Real Estate acquiring balance of lands. Project working in conjunction with other same project: 5181580585 (Sheldon (H-9) & Mewburn (H-24)).
2014	5181480485	SWMP - H-9 Mewburn-Sheldon	3,140,000	2,049,193	536,340	554,467	82.3%	T. Sergi	Under construction, C15-19-17 (P).
2014	5181480486	SWMP - St Elizabeth Ponds	360,000	-	0	360,000	0.0%	T. Sergi	Pond assessment final report completed. In discussion with landowner to finalize easement (land ownership changed).
2012	5181280280	SWMP A20 Limestone Manor	570,000	5,000	0	565,000	0.9%	T. Sergi	Pond constructed. Developer to submit request for payment.
2012	5181280286	SWMP SCM9 - Summit Park Ph 7	1,960,000	1,651,676	0	308,324	84.3%	T. Sergi	Pond constructed, developer to submit request for payment.

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2012	5181280292	SWMP - A13 Springbrook Pond	680,000	-	0	680,000	0.0%	T. Sergi	Pond constructed, developer to submit request for payment.
2012	5181280293	SWMP - A16 D'Amico Cimino Land	2,100,000	2,156,846	0	(56,846)	102.7%	T. Sergi	Pond constructed, developer to submit request for payment (Ancaster Woodlands).
2012	5181280294	SWMP W19 - Parkside Hills Ph 2	2,210,000	-	0	2,210,000	0.0%	T. Sergi	To be constructed by developer in conjunction with Park Place Phase 2. Anticipate 2018 construction.
2012	5181280295	SWMP SM4 - Penny Lane Estates	2,610,000	2,603,636	0	6,364	99.8%	T. Sergi	Constructed, developer to submit request for payment.
2010	5181080091	Rymal-SWMP H8 - Trinity Church	1,500,000	1,919,524	0	(419,524)	128.0%	T. Sergi	Pond constructed, costs and funding to be finalized.
2010	5181080097	SWMP B14 - Orlick Aeropark	510,000	424,128	0	85,872	83.2%	T. Sergi	Pond constructed (Orlick), developer to submit request for payment.
2010	5181080099	SWMP SM14	1,430,000	1,478,531	0	(48,531)	103.4%	T. Sergi	Pond constructed, costs and funding to be finalized.
2009	5180980980	SWMP Program	2,300,000	2,791,019	0	(491,019)	121.3%	T. Sergi	Allocation for new facilities as development proceeds.
2009	5180980983	SWMP H8 -N of Rymal At Quarry	1,490,000	1,742,070	0	(252,070)	116.9%	T. Sergi	Pond constructed, funding to be finalized.
2008	5180880863	SWMP South 2 QA-QC Pond	2,221,640	2,241,194	0	(19,554)	100.9%	T. Sergi	Pond constructed (Waterdown Bay Phase 1). Cost to be finalized.
2008	5180880864	SWMP W6 North - Parkside Hills	511,090	491,288	0	19,802	96.1%	T. Sergi	Pond constructed, developer to submit request for payment (holdback).
2007	5180780774	SWMP - A1 Ancaster IBP	4,110,000	6,921	0	4,103,079	0.2%	T. Sergi	SWMP to be constructed under Valery Ancaster Business Park.
2007	5180780784	SWMP-B8 Jackson Heights Ph 3	1,303,499	662,814	0	640,685	50.8%	T. Sergi	Pond constructed. Developer to submit request for payment.
2006	5180680685	SWMP-A15 Meadowlands IV Pond	1,621,669	1,387,907	0	233,762	85.6%	T. Sergi	Pond constructed. Developer to submit request for payment (Ancaster Meadows Phase 1).
2006	5180680695	SWMP-H6 Dartnall Wetland Retro	855,000	1,933	0	853,067	0.2%	T. Sergi	To assess needs under the Hannon Creek Study. Study will be completed in 2017.
2016	5181680680	Big Creek	200,000	-	0	200,000	0.0%	T. Sergi	Require landowner permission to enter to conduct study.
2015	5181580585	Sheldon (H-9) & Mewburn (H-24)	720,000	0	0	720,000	0.0%	T. Sergi	Detailed engineering design complete, 2018 construction. Project working in conjunction with project: 5181580586 (SWMF H-24 Mewburn Pond).
2015	5181580594	First Rd W - Green Mtn to Mud	1,100,000	0	0	1,100,000	0.0%	T. Sergi	Road will be constructed by developer in conjunction with the Red Hill Phase 3 & 4 development, 2018 construction. Project working in conjunction with Roads Development project: 4031580594 (First Rd W-Green Mtn to Mud).
2015	5181580596	Green Mtn-Morrissey-First Rd W	490,000	26,572	0	463,428	5.4%	T. Sergi	Under construction by developer in conjunction with Red Hill Phase 1 & 2. Project working in conjunction with projects: (Roads Development) 4031180195 (Green Mt-First to Centennial), (Water Works) 5141180195 (Green Mtn-First W to Upp Cent), and (Storm Sewer) 5181580596 (Green Mtn-Morrissey-First Rd W).
2014	5181480461	Parkside Urbanization - Ph1	930,000	337,927	304,990	287,084	69.1%	T. Sergi	Project under construction, complete in 2018. Project working in conjunction with project: 4031380386 (Parkside Drive Urbanization) being designed.
2009	5180980961	Parkside Drive Storm Sewer	1,500,000	425,949	0	1,074,051	28.4%	T. Sergi	Storm sewers constructed (Parkside Hills Phase 1), developer to submit request for payment (holdback).
2014	5181480488	Rymal - Dartnall to Fletcher	660,000	460,139	0	199,861	69.7%	T. Sergi	Construction complete C15-02-14 (PED), final payment to be issued.
2013	5181355369	Specific Area Stormwater MP	100,000	10,910	0	89,090	10.9%	T. Sergi	Allocation for studies as required.

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2013	5181380377	Arvin - McNeilly to 350m West	540,000	51,879	161	487,960	9.6%	T. Sergi	Detailed engineering design completed. Construction in 2018. Project working in conjunction with projects: (Roads Development) 4031380377, (Sewage) 5161580377, (Water Works) 5141380377 (Arvin-McNeilly to 350m W).
2013	5181380385	Watercourse 7 - Phase 2	300,000	97,201	0	202,799	32.4%	T. Sergi	Design complete and currently securing HCA approval. Construction in 2018.
2013	5181380390	Highland - Upper Mount Albion	400,000	0	0	400,000	0.0%	T. Sergi	Will be constructed by developer in conjunction with adjacent development (Central Park); 2018 construction. Working in conjunction with projects: 4031380384 (Highland - Upper Mount Albion, 5161180184 Highland-Winterberry-Mt Albion).
2012	5181280281	Greystones Channel -Greenville	50,000	0	0	50,000	0.0%	T. Sergi	Will initiate design now that the Notice of Completion has been filed for the Greenville Class Environmental Assessment.
2017	5181780785	RHBP-Dartnall-Stone to Rymal	1,045,000	977,651	82,392	(15,043)	101.4%	T. Sergi	Under construction, C15-18-17 (HSW)
2017	5181780786	RHBP-Dartnall Culvert Replace	187,000	173,630	12,757	613	99.7%	T. Sergi	Under construction, C15-18-17 (HSW)
2012	5181280297	SCUBE Master Drainage Plan EA	796,248	264,785	50,199	481,264	39.6%	T. Sergi	Study in progress for Block Plan Servicing Strategy - Block 2.
2011	5181155369	Specific Area Stormwater MP	150,000	101,805	0	48,195	67.9%	T. Sergi	\$100k allocated for Hannon Creek Study.
2011	5181159150	Res Drainage Assistance Program	520,000	401,519	26,996	91,485	82.4%	T. Sergi	Ongoing
2011	5181180188	RR 56-Binbrook Rd to Cemetery Dr	2,450,000	1,903,995	786	545,219	77.7%	T. Sergi	Under construction C15-05-15 (HSW)
2010	5181055057	Airport Employment - Ph 3&4 EA	500,000	50,880	0	449,120	10.2%	T. Sergi	Implementation Strategy completed. Future Environmental Assessments to be undertaken.
2009	5180955943	Grids 2ndary Plan&Trans MP EA	120,000	25,564	0	94,436	21.3%	T. Sergi	Ongoing.
2008	5180880855	Cathcart - Barton to 150m S	250,000	192,134	0	57,866	76.9%	T. Sergi	Works complete, developer to submit final costs.
Sub-Total Storm Sewer Growth Program			80,621,146	41,600,099	1,028,555	37,992,492	52.9%		

Sewage Works Program

2015	5161580377	Arvin - McNeilly to 350m west	80,000	7,890	0	72,110	9.9%	T. Sergi	2018 construction. Project working in conjunction with projects: (Roads Development) 4031380377, (Storm Sewers) 5181380377, (Water Works) 5141380377 (Arvin-McNeilly to 350m W).
2014	5161480480	Cormorant San Sewer Extension	620,000	6,792	0	613,208	1.1%	T. Sergi	Received MOECC approval on the EA on June 24, 2016. Detailed engineering design in progress. Project is delayed pending resolution of Eastern Meadowland SAR habitat destruction compensation and bat survey. Project working in conjunction with projects: (Industrial Land) 3621507501 (Cormorant Road Extension) and (Water Works) 5141480480 (Cormorant Rd Extension).
2012	5161280290	Nash Area WW Sewer Outlet	4,530,000	2,675,635	0	1,854,365	59.1%	T. Sergi	Partially constructed, developer to submit request for payment (Victory and Red Hill).
2012	5161280292	SS Rd Sewer - Flying J-Pilot	2,040,000	838,623	0	1,201,377	41.1%	T. Sergi	Under construction (Penady Developments)

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2011	5161180184	Highland-Winterberry-Mt Albion	520,000	80,020	0	439,980	15.4%	T. Sergi	To be constructed by developer when development proceeds (Central Park). 2018 construction. Project working in conjunction with projects: 4031380384 (Highland - Upper Mount Albion), 5181380390 (Highland-Winterberry-Mt Albion).
2011	5161180187	Garner Rd W-Raymond to Hwy 6	2,400,000	30,777	-	2,369,223	1.3%	T. Sergi	To be constructed by developer when development proceeds. 2018 construction.
2011	5161180188	RR56-Binbrook Rd to Viking Dr	890,000	811,711	0	78,289	91.2%	T. Sergi	Under construction, C15-05-15 (HSW).
2017	5161796011	2017 Intensification Infrass Upgrade	400,000	-	0	400,000	0.0%	T. Sergi	Allocation for projects as development proceeds.
2011	5161196011	2011 Intensification Infrass Upgrade	400,000	151,624	54,607	193,769	51.6%	T. Sergi	Pilot project underway. Project working in conjunction with project: 5181380390 (Highland - Upper Mount Albion).
2009	5161096011	2010 Intensification Infra Upgrades	400,000	1,111,783	0	(711,783)	277.9%	T. Sergi	Charges incorrectly applied (Waterdown Bay); to be adjusted.
2008	5160880883	Rymal - Dakota to Fletcher	2,402,420	1,992,567	0	409,853	82.9%	T. Sergi	Construction complete, costs to be finalized.
2007	5160795760	Southcote PS&Forcemain-HC008	6,312,100	2,914,429	239,035	3,158,636	50.0%	T. Sergi	Demolition of Harmony Hall PS complete and final payment to be issued (C13-28-17).
Sub-Total Sewage Works Program			20,994,520	10,621,851	293,642	10,079,027	52.0%		

Roads - Development Program

2017	4031780781	Hwy 8 Improvements Class EA	400,000	5,000	0	395,000	1.3%	T. Sergi	Study will be initiated in 2018.
2017	4031780582	2017 Development Rd Urbanization	500,000	-	0	500,000	0.0%	T. Sergi	Monies are allocated to specific road projects as development proceeds.
2016	4031680582	2016 Development Rd Urbanization	500,000	-	380,388	119,612	76.1%	T. Sergi	Monies are allocated to specific road projects as development proceeds. \$380K for C15-41-17 (PED) currently under construction.
2015	4031580582	2015 Development Rd Urbanization	500,000	-	500,000	-	100.0%	T. Sergi	Monies are allocated to specific road projects as development proceeds. \$500K for C15-41-17 (PED) currently under construction.
2014	4031480582	2014 Development Rd Urbanization	500,000	319,734	180,266	0	100.0%	T. Sergi	Monies are allocated to specific road projects as development proceeds. \$180K for C15-41-17 (PED) currently under construction.
2013	4031380386	Parkside Drive Urbanization	6,850,000	2,257,249	3,594,282	998,469	85.4%	T. Sergi	Project tendered (Contract C15-41-17 (PED)) and construction in progress. Project working in conjunction with project: 5181480461 (Parkside Urbanization Ph1).
2010	4031055057	Airport Employment-PH 3&4 EA	700,000	51,882	0	648,118	7.4%	T. Sergi	Implementation strategy complete. Environmental Assessments to be undertaken.
2007	4030780743	McMaster Ave Urbanization	340,000	85,199	0	254,801	25.1%	T. Sergi	Final payment (holdback) still to be made, developer to submit request.
2006	4030680680	Springbrook Ave Urbanization	1,511,510	77,391	0	1,434,119	5.1%	T. Sergi	Portion of Springbrook Avenue has been secured under a development application (Springbrook Meadows Phase 2, 25T200510) and project is under construction.
2016	4031680680	Garth St Extension Class EA	280,000	-	0	280,000	0.0%	T. Sergi	Have not started study, re-evaluating AEGD priorities.
2016	4031680681	Garner Rd-Hwy2 Wilson-Fiddlers	1,870,000	-	0	1,870,000	0.0%	T. Sergi	Road to be coordinated with Public Works water main project: 5141396351 (Garner Water main Trunk W09).

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2016	4031680684	Up Mt Albion-Stone Ch to Rymal	2,750,000	305,657	0	2,444,343	11.1%	T. Sergi	Portion of UMA reconstructed under Heritage Highlands Phase 1. Balance of road will be coordinated with the adjacent development (Central Park); construction in 2018. Project working in conjunction with project: 5161680684 (Up Mnt Albion-Stone - Highland).
2016	4031680685	RHBP-Dartnall-Stone to Rymal	5,711,000	4,620,760	1,335,025	(244,785)	104.3%	T. Sergi	Construction works commenced in 2017 and will be completed in 2018, C15-18-17 (HSW).
2015	4031580586	RHBP-Stone - Pritchard to RHVP	750,000	654,273	0	95,727	87.2%	T. Sergi	Road reconstructed by Developer (Heritage Commons). Works complete and developer to request for payment.
2015	4031580584	Nebo - Rymal to Twenty Rd E	220,000	-	0	220,000	0.0%	T. Sergi	Funding for project pushed out to 2020, postpone detailed engineering design.
2015	4031580585	Twenty Rd Extension Sched C EA	200,000	5,000	0	195,000	2.5%	T. Sergi	Currently evaluating proposals and will initiate study in 2018.
2015	4031580587	Fifty Road Environmental Assessment	220,000	6,080	154,306	59,614	72.9%	T. Sergi	Consultant has been retained C3-01-16 to carry out Class Environmental Assessment (Phase 3 & 4). Project working in conjunction with project: 4031480481 (Barton Street Improvements).
2012	4031280292	Fifty Rd at SSR Intersection Upgrade	1,090,000	-	0	1,090,000	0.0%	T. Sergi	Intersection improvements to facilitate development (Penady). Currently under construction.
2015	4031580588	Gorden Dean Avenue	100,000	0	0	100,000	0.0%	T. Sergi	Environmental Assessment to be undertaken in conjunction with BPSS for Block 1. BPSS is currently underway.
2015	4031580589	Rymal - Fletcher to Up Centennial	770,000	63,598	163,579	542,824	29.5%	T. Sergi	Detailed engineering design in progress. Project scheduled for 2020.
2008	4030880855	Dartnall - Rymal to Dickenson	6,507,820	2,819,620	0	3,688,200	43.3%	T. Sergi	Phase 1 (Rymal to Twenty) constructed C15-40-13 (SW). Need to acquire lands for Phase 2 (Twenty to Dickenson).
2015	4031580594	First Rd W - Green Mtn to Mud	1,650,000	10,000	0	1,640,000	0.6%	T. Sergi	To be constructed by developer in conjunction with development (Red Hill). Project working in conjunction with sewer project: 5181580594 (First Rd W-Green Mtn to Mud).
2014	4031480481	Barton Street Improvements	220,000	193,538	32,973	(6,511)	103.0%	T. Sergi	Consultant has been retained C3-01-16 to carry out Class Environmental Assessment (Phase 3 & 4). Project working in conjunction with project: 4031580587 (Fifty Road EA).
2014	4031480485	Glover Road Cul-de-Sac	420,000	115,009	4,540	300,451	28.5%	T. Sergi	Land acquisitions finalized. Co-ordinate Hydro One pole relocations. Construction in 2018.
2013	4031380360	Waterdown-Burlington Rd Upgrade	3,970,000	9,868,838	0	(5,898,838)	248.6%	T. Sergi	Road will be designed and constructed by City of Burlington and cost shared as per the Financial Agreement. Project currently in detailed design phase.
2013	4031380377	Arvin - McNeilly to 350m West	690,000	112,789	59,866	517,345	25.0%	T. Sergi	Construction to commence in 2018. Project working in conjunction with projects: (Storm Sewer) 5181380377, (Sewage Works) 5161580377, (Water Works) 5141380377 (Arvin-McNeilly to 350m W).
2017	4031780789	RR 56 - Rymal to ROPA 9	220,000	25,490	20,950	173,560	21.1%	T. Sergi	Project delayed due to delay in the Centennial Trunk Sewer project. Scheduled for 2019 construction.
2013	4031380383	RR 56 - Southbrook to Binbrook	2,600,000	2,624,541	0	(24,541)	100.9%	T. Sergi	Construction in progress C15-05-15 (HSW).
2012	4031280289	RR 56-Binbrook Rd to Cemetery	3,200,000	3,655,015	45,500	(500,515)	115.6%	T. Sergi	Construction in progress C15-05-15 (HSW). Project working in conjunction with: 4030780746 (Binbrook Community Core Improve).

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2013	4031380384	Highland - Upper Mount Albion	1,110,000	0	0	1,110,000	0.0%	T. Sergi	Road will be urbanized in conjunction with the adjacent development (Central Park). 2018 construction. Project working in conjunction with projects: 5181380390 (Highland-Upper Mount Albion), 5161180184 (Highland-Winterberry-Mt Albion).
2011	4031180180	Highland- Mt Albion-Pritchard	2,140,000	57,003	8,640	2,074,357	3.1%	T. Sergi	Section from Upper Mount Albion to URHVP will be urbanized by developer in conjunction with the new development (Central Park), 2018 construction. Portion from URHVP to Pritchard in detailed design and construction in 2018.
2011	4031180583	Upper Mount Albion Urbanization	134,000	34,623	-	99,377	25.8%	T. Sergi	Road to be urbanized by developer in conjunction with the new development. 2018 construction. Project working in conjunction with project: 5141380370 (Upper Mount Albion-Highland).
2013	4031380387	Roundabout@Isaac Brock & First	330,000	0	0	330,000	0.0%	T. Sergi	Unable to acquire necessary lands for roundabout. Intersection control to be re-evaluated.
2013	4031380389	North-South Rd EA (connection)	130,000	-	0	130,000	0.0%	T. Sergi	Environmental Assessment to commence pending timing on the closure of Parkside Drive @ Hwy 6 (no timing specified by MTO).
2013	4031380390	East-West Corridor Waterdown	23,660,000	5,424,648	138,911	18,096,441	23.5%	T. Sergi	Portion between Parkside and Dundas constructed under Mattamy Waterdown Phase 2B. Acquiring lands for balance of roadway and detailed design initiated.
2013	4031380391	North Service Road Green Road	200,000	96,352	0	103,648	48.2%	T. Sergi	To be constructed by developer in conjunction with Green Millen Shores subdivision. Project working in conjunction with project: 4031380392 (North Service Road Millen Road).
2013	4031380392	North Service Road Millen Road	200,000	93,797	0	106,203	46.9%	T. Sergi	To be constructed by developer in conjunction with Green Millen Shores subdivision. Project working in conjunction with project: 4031380391 (North Service Road Green Road).
2012	4031280288	Mountain Brow Rd-Waterdown	5,110,000	-	0	5,110,000	0.0%	T. Sergi	Road urbanization will be completed in conjunction with the Waterdown Bay Phase 2 development. Anticipate for 2019 construction.
2010	4031080095	Mid Arterial-Mtn Brow-Dundas	3,880,850	10,846	-	3,870,004	0.3%	T. Sergi	Portion of road (Burke Street) constructed under Waterdown Bay Phase 1. Developer to submit request for payment. Balance of road to be constructed under Phase 2 (2019 construction).
2012	4031280294	Hwy 5 & 6 Interchg EA & Improv	10,770,000	13,556	0	10,756,444	0.1%	T. Sergi	MTO project which the City has entered into a cost sharing agreement, MTO has acquired land on a willing seller basis. No timing identified for construction.
2009	4030980977	Road EA for N-W Quad Hwy 5 & 6	100,000	9,871	0	90,129	9.9%	T. Sergi	Environmental Assessment was coordinated with MTO's TSER Addendum. MTO to request for payment.
2011	4031180195	Green Mt-First to Centennial	1,840,000	10,000	0	1,830,000	0.5%	T. Sergi	Under construction by developer in conjunction with Red Hill Phase 1 & 2. Project working in conjunction with projects: (Water Works) 5141180195 (Green Mtn-First W to Upp Cent), and (Storm Sewer) 5181580596 (Green Mtn-Morrissey-First Rd W).
2009	4030980978	Growth Related Studies	200,000	87,039	0	112,961	43.5%	T. Sergi	On going
2009	4030980986	TrinityChurchCorridor-53&Stone C	17,703,851	14,949,895	248,903	2,505,052	85.9%	T. Sergi	Construction substantially completed and road opened to traffic (C15-34-15 (HS)). Project costs to be finalized.
2007	4030780741	Binbrook Rd Roundabout	450,000	691,648	0	(241,648)	153.7%	T. Sergi	Roundabout constructed, account to be closed pending final accounting.

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2007	4030780746	Binbrook Community Core Improv	1,046,570	106,485	0	940,085	10.2%	T. Sergi	Working in conjunction with project 4031280289 (RR 56-Binbrook Rd to Cemetery).
2004	4030480483	Seabreeze-glover to McNeilly	950,000	337,729	0	612,271	35.6%	T. Sergi	Portion of Seabreeze constructed in conjunction with Seabreeze Phase 3. Developer to submit request for payment (holdback).
2017	4031780582	2017 Development Rd Urbanization	500,000	0	0	500,000	0.0%	T.Sergi	Monies are allocated to specific road projects as development proceeds.
2017	4031780781	Hwy 8 Improvements Class EA	400,000	0	0	400,000	0.0%	T.Sergi	Developing Terms of Reference for study.
2017	4031780789	RR 56 - Rymal to ROPA 9	220,000	25,490	0	194,510	11.6%	T.Sergi	Project delayed due to delay in the Centennial Trunk Sewer project.
Sub-Total Roads Development Program			116,315,601	49,825,644	6,868,128	59,621,829	48.7%		

Planning Division

Planning

2017	8121755705	Urban & Rural Plns 5 Yr. Review	150,000	0	0	150,000	0.0%	J. Hickey-Evans	Once the municipal comprehensive review background work is completed the Official Plans will be updated. The project works in conjunction with 8141555600 (Hamilton Growth Management Review).
2017	8121755703	James N Mobility Study Implementation	250,000	0	0	250,000	0.0%	C. Newbold	A review of the implementation items for the James North Mobility Hub Study was presented to Planning Committee in Winter 2017. Identified changes to planning instruments are being undertaken as part of the Downtown Secondary Plan review. Consulting needs for other amendments out side of DTSP to be evaluated. Other initiatives identified in the Study have been carried out through other projects and initiatives. Coordination with other departments on necessary implementation items will be discussed with other impacted departments in 2017.
2017	8121755700	Woodland Protection Strategy	150,000	0	149,150	850	99.4%	A. Fabac	A consultant has been retained to prepare the strategy. The introductory meeting will be held with the consultants in January 2018.
2017	8121755706	Planning & Zoning Growth Area	525,000	0	0	525,000	0.0%	J. Hickey-Evans	The land budget for Elfrida is underway and the preliminary budget will be modified in a accordance with the new Growth Plan for the Greater Golden Horseshoe.
2016	8101655600	2016 Comp Zoning By-Law	1,548,600	303,583	18,544	1,226,473	20.8%	J. Hickey-Evans	Residential zoning, including individual studies or discussion papers will be prepared during 2018. In addition, there are other city initiatives including Port land Zoning and review of certain residential zones in Ancaster. Project works in conjunction with Project ID8141155103 (Zoning By-law OMB Appeals).
2011	8141155103	Zoning By-law OMB Appeals	325,000	81,386	0	243,614	25.0%	J. Hickey-Evans	The City received approximately 20 appeals to the OPA and Zoning By-law for new Commercial and Mixed Use zones. Staff are preparing a report on Commercial Mixed Use Zoning Appeals. Staff will be working to resolve the appeals in 2018. This project works in conjunction with Project ID 8151655600 (Zoning By-law).
2016	8121655601	Barton Tiffany Design Study	150,000	0	0	150,000	0.0%	C. Newbold	Ongoing project coordination occurring with Central Park redevelopment project and other City initiatives. City initiated OPA and Rezoning applications will be circulated once directions on Central Park and other area initiatives are confirmed.

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2016	8121655602	DC Study and Grids Update	705,000	0	0	705,000	0.0%	C. Newbold	To date, work on intensification estimates for DC and GRIDS2 work has been drawn from other project accounts. It is anticipated that this account will be drawn down as other projects accounts are depleted.
2016	8121655606	Site Plan Guidelines Update	200,000	0	0	200,000	0.0%	A. Fabac	Work on the guidelines will commence in Q1-2018. The Terms of Reference need further revisions and the work will commence when this has been completed.
2016	8121655608	Parkland Ded Plan Policy By-law	420,000	6,641	0	413,359	1.6%	J. Hickey-Evens	Staff have been working with representatives from the Home Builders and internal staff to identify changes to the parkland dedication By-law and associated policies. It is expected to be completed by Q2-2018.
2015	8141555600	Hamilton Growth Management Review	2,195,000	238,159	292,426	1,664,415	24.2%	J. Hickey-Evens	Hired vendor to undertake Major Transit station Area Planning and future Growth options. Continuing with Employment Land Conversion Study. The project works in conjunction with Project ID: 8140855800 (Official Plan-OMB appeals).
2014	8121455500	St Clair-Heritage Plan Review	100,000	0	0	100,000	0.0%	A. Fabac	A consultant has been retained to prepare the update. The PO was processed in December 2017. Work will commence in Q1-2018.
2013	8121355605	Elfrida Expansion-Studies	1,577,500	546,275	760,492	270,733	82.8%	C. Newbold	Final Sub Watershed Study Phase 1 expected in Q2-2018. Secondary Plan Background Report presented to Planning Committee in Nov 2017. PIC #2 (Land use scenarios) held December 2017. Secondary Plan Project working in conjunction with project 8140755700 (Aggregate Resources Study).
2016	8141655600	2016 CityWide Employment Survey	323,790	98,011	0	225,779	30.3%	Joanne Hickey-Evens	The Results from Employment survey will be tabularized and presented in an information update in Q1/2-2018. Staff are in the process of hiring the 2018 students. The results are used for various municipal and planning exercises (land budget, OP monitoring).
2016	8121655604	Implement Food & Farming Plan	70,101	30,000	0	40,101	42.8%	Joanne Hickey-Evens	Food and Farming Projects include work on the Provincial Plan review implementation – Agricultural land base and natural heritage mapping.
2012	8121255620	Part IV Designate of Property	620,000	201,365	121,501	297,134	52.1%	A. Fabac	Currently there are six designation projects underway, two of which are nearing completion. Seven new designations will be commence in Q2-2018.
2012	8201255700	Ottawa St Streetscape Improvement	100,000	81,306	14,580	4,114	95.9%	A. Fabac	Staff are finalizing the Streetscape Master after consulting with the internal technical team and final consultation with the BIA. Anticipate bringing the report to Council in Q2-2018.
2011	8141155104	Bayfront Strategy	495,000	283,388	201,370	10,242	97.9%	C. Newbold	Consulting team proceeding with work plan. Draft vision and strategy options under review by staff with public consultation on options scheduled for Q1-2018.
2010	8141055100	Nodes & Corridors Plans	550,259	72,766	0	477,494	13.2%	C. Newbold	Schedule start for Upper James Corridor Plan/Secondary Plan background study to be re-evaluated with A-Line transit planning initiatives and section resources. Work plan for Waterdown Node Secondary Plan in development. Project to be initiated in Q2-2018 with presentation of Background Study and work plan.
2010	8141055101	Residential Intensify Strategy	157,280	40,765	16,635	99,881	36.5%	J. Hickey-Evens	Residential Intensification Strategy is part of the municipal comprehensive review and GRIDS 2. The project works in conjunction with Project ID 8151655600 (Zoning By-law), and 8141555600 (growth Management)

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2009	8120955900	Community Planning Studies	806,193	581,642	30,392	194,159	75.9%	C. Newbold	Centennial Neighborhoods Secondary Plan scheduled for statutory public meeting at Planning Committee January 2018. Additional work on Downtown Secondary Plan being completed and statutory public meeting at Planning Committee anticipated for Q1-2018.
2009	8120955903	Longwood Rd-Main to Aberdeen	120,292	25,817	0	94,475	21.5%	A. Fabac	The LRT operations, maintenance and storage facility location and timing for construction has implications for the Streetscape Master Plan. Discussion with LRT staff are still ongoing and will continue into Q2-2018.
2008	8140855800	Official Plan-OMB Appeal	1,605,651	1,151,805	0	453,846	71.7%	J. Hickey-Evans	The land budget for Elfrida is underway and the preliminary budget will be modified in accordance with the new Growth Plan for the Greater Golden Horseshoe. Project working in conjunction with Project ID: 8141555600 (Hamilton Growth Management Review).
2006	8100655600	SCUBE Secondary Plan	66,877	52,474	0	14,404	78.5%	C. Newbold	Appeals of the Secondary plan are ongoing. Settlement to be presented and motion to made to bring entire plan into effect - January 2018.
2007	8140755700	Aggregate Resource Study	502,284	204,741	10,000	287,543	42.8%	J. Hickey-Evans	Background work is underway for Aggregate work for Elfrida. Working with Hamilton water to identify vulnerable areas. Project working in conjunction with project: 8121355605 (Elfrida Expansion studies).
2003	8300355100	LRP OP Reform	5,873,396	5,711,246	0	162,151	97.2%	J. Hickey-Evans	Official Plan work such as OPA's and special policy studies, continue as daily work.
1999	8109955004	SC Highway 8 Urban Design	27,245	368	0	26,877	1.3%	A. Fabac	This project is on hold until all of the Ontario Municipal Board appeals regarding the Fruitland-Winona Secondary Plan are resolved. The appeals are expected to be resolved Q2-2018. The project is anticipated to commence in Q4-2018 based on staff capacity.
Total Planning			19,614,469	9,711,737	1,615,089	8,287,642	57.7%		

Parking By-Law Services Division

Parking Operations Program

2017	4901751700	Parking Payment Equipment	367,000	-	0	367,000	0.0%	P. Locs	Tender to go out end of January 2018.
2017	4901755700	Parking By-Law Review	100,000	0	0	100,000	0.0%	P. Locs	Initial scope determined. Corresponding technical requirements with IT. Field Data Collection Assignment to be mobilized by end of Q2-2018.
2016	4901657600	HMPS Software Upgrade	200,000	0	0	200,000	0.0%	P. Locs	New contract established and forwarded to vendor. Project is at the start-up stage now, will be in full motion by end of Q1-2018. Expected completion by Q3/4-2018.
2016	4901641600	Elevator Review-York Parkade	50,000	2,150	0	47,850	4.3%	P. Locs	Consultant has completed phase 1 of specifications for elevator upgrade work to be completed. Consultant presently working on specifications for phase 2 of elevator modernization. Project to remain open. Project will be completed within budget.
2012	4901245100	Repairs-York Boulevard Parkade	2,746,000	1,390,583	62,518	1,292,899	52.9%	P. Locs	New Contract has been issued. Contractor expected to begin construction rehabilitation work in March 2018. Project to remain open, multiyear project. Project expected to be within budget.
2015	4901551100	Communications & Security System	75,000	0	0	75,000	0.0%	P. Locs	HMPS staff presently reviewing security needs of Parking facilities.

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2014	4901445100	Parking Lots-Service Repairs	275,000	24,540	0	250,460	8.9%	P. Locs	Lot reconstruction and rehabilitation work presently underway. Project to remain open.
2014	4901457100	Monetary Penalty-New Process	150,000	78,654	4,920	66,426	55.7%	Dawn Johnson	Animal Services implementation completed Dec 2017. Reports will continue to go before Council for approval per individual by-law schedule (Licensing) and per by-law (Municipal Law Enforcement) as work is completed throughout 2018.
Total Parking Operations			3,963,000	1,495,927	67,437	2,399,636	39.4%		

Tourism & Culture Division

Cultural Operations Program

2017	7201758702	2018 Canadian Country Music Awards	400,000	213,000	0	187,000	53.3%	C. Brooks-Joiner	Host Committee established. Event planning underway.
2017	7201741703	St Mark's Restoration Phase 2	500,000	10,533	125,101	364,367	27.1%	C. Samko	Entering site plan approval stage. Design package on track to be completed by Q3-2018.
2016	7201641602	St Mark's Rehab-Canada 150	1,606,170	812,539	249,092	544,539	66.1%	C. Samko	Construction is 90% completed. Project on schedule to be completed by the end of Q1-2018. Deficiency in account reflects Canada 150 matching funds still to be received from the Province. Payment will be rectified by the end of Q2-2018.
2017	7201758701	Electric Box Heritage Program	34,000	0	0	34,000	0.0%	I. Kerr-Wilson	Design completed. Approvals in place. Installation planned for Q2-2018.
2016	7201658600	Collections Registration Preservations	266,502	3,359	0	263,143	1.3%	R. Barlas	New contract cataloguers hired at end of Q4-2017. Short term goal to complete work on Military Museum Collection. Longer term, backlog will be addressed over next 2-3 years.
2017	7201741702	Dundurn Coach House Roof-Can 150	455,970	352,967	8,852	94,151	79.4%	C. Samko	Project is completed. Canada 150 matching funds still to be received from the Province. To be reconciled and closed by March 2018.
2016	7201658601	Dundurn Small Room Restoration	144,000	70,629	2,415	70,956	50.7%	C. Samko	Major work in the 1st floor bath room completed. Exhibit design in progress to be completed by the end of Q2-2018. Future work in the small dining room is to begin the end of Q2-2018.
2016	7201658602	Dundurn Stoplight Installation	1,096,000	517,539	70,932	507,529	53.7%	C. Samko	Entrance signing project is in the bidding stage, installation scheduled to begin in Q2-2018. Parking lot fixtures have been installed. Garden re-design to follow after the signage installed, tentatively Q3-2018. Remaining funds will be used to pay the deficiency in project: 7201541702 (Dundurn Castle Outbuildings) and to fund HVAC engineering in the main house.

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2015	7201541702	Dundurn Castle Outbuildings	508,196	534,656	40,177	(66,637)	113.1%	C. Samko	Awaiting final report from archeologist for the Parking Lot project. Once invoice is paid, account will be closed. Deficit will be offset from efficiencies found in project ID 7201658602 (Dundurn Stoplight Installation) at the completion of that project.
2015	7201558505	Dundurn - Interior Finishes	153,850	153,614	0	236	99.8%	C. Samko	Project in process of being closed. Final balance being moved to Dundurn Castle Outbuildings to contribute to addressing deficit in that project
2012	7101258706	Dundurn Castle Exteriors	254,311	226,861	27,450	-	100.0%	C. Samko	Project is completed, pending final invoice. Awaiting final reports for archaeology.
2016	7201655600	Sesquicentennial Tall Ships	618,033	472,323	3,971	141,740	77.1%	C. Brooks-Joiner	Event is completed. Invoices are still pending.
2016	7201641603	Fieldcote New Addition Final Design	130,000	0	117,578	12,422	90.4%	C. Samko	Project Planning underway, to be completed by Q2-2019. The 2018 date previously noted was an error.
2017	7201758704	Griffin House Condition Remediation	90,000	0	0	90,000	0.0%	C. Samko	Work is on the 2018 work plan but has been delayed due to the prioritization of Canada 150 commitments still underway.
2016	7201658604	Griffin House Expansion-Canada 150	205,000	109,081	46,034	49,885	75.7%	C. Samko	Work is 90% completed. Canada 150 project to be reconciled by end of Q1-2018. Some final work associated with archaeology and program work to be completed by end of Q2-2018.
2016	7201659600	Heritage Inventory & Priorities	331,723	464	0	331,259	0.1%	S. Mrva	Third phase of built heritage inventory initiated to be initiated in Q1-2018. Criteria template complete and awaiting approval.
2015	7101558502	Public Art - Battlefield-Interpretive Panel	16,000	0	0	16,000	0.0%	K. Coit	Working with artist to develop appropriate text and imagery. Q2-2018 completion planned.
2015	7101558503	Public Art-fieldlore Walkway Ancaster	60,000	49,513	1,000	9,487	84.2%	K. Coit	Project completed, pending final invoices.
2015	7101558506	Public Art - Dundas Driving Park Phase 2	145,000	85,608	45	59,347	59.1%	K. Coit	Installation planned for Q2-2018.
2015	7101558507	Public Art Master Plan Review	18,000	8,980	0	9,020	49.9%	K. Coit	Funding directed to Art in Public Places policy work for 2018.
2015	7101558508	Public Art - King William Art Walk	190,000	2,377	0	187,623	1.3%	K. Coit	Project to begin Q1-2018.
2015	7101558509	Public Art - West Hamilton Rail Trail	25,000	0	0	25,000	0.0%	K. Coit	Project under review with Ward Councillor and neighborhood association.
2015	7101558510	Public Art - Waterdown Memorial Hall Mural	15,000	0	0	15,000	0.0%	K. Coit	This project has been cancelled. Funding to be transferred to the Waterdown Memorial Park Project pending Council approval in 2018.
2013	4241309204	Public Art -Cent Mem Rec Centre - mural	17,500	0	0	17,500	0.0%	K. Coit	Project delayed due to unexpected staffing changes. Initiation planned for Q2-2018.
2012	8201203500	Graffiti Management Initiative	55,343	24,636	0	30,707	44.5%	K. Coit	Call for Artists issued, winner expected to be announced Q2-2018. Installation planned for Q3- 2018 pending completion of wall repairs by Public Works.
2012	4241209103	Public Art - Ward 1	300,000	14,752	0	285,248	4.9%	K. Coit	Expected start date Q2-2018 pending park construction.

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YEAR APPROVED	PROJECT ID	DESCRIPTION	APPROVED BUDGET (\$)	ACTUAL EXPENDITURES (\$)	PO COMMITMENTS (\$)	AVAILABLE BALANCE (\$) d = a - b - c	% COMPLETE e = (b+c) / a	Project Manager	STATUS EXPLANATION as of December 31, 2017
			a	b	c	d	e		
2017	7201741800	Ancaster Town Hall Reno-Can 150	225,616	219,291	12,421	(6,096)	102.7%	C. Samko	Construction is completed. Deficiency is due to Canada 150 matching funds that have not been received from the Province. Corrections will be made by the end of Q2-2018.
2017	7201758706	Whitehern Hall Conservation	122,200	16,487	21,841	83,872	31.4%	C. Samko	Floor restoration and graining of woodwork to be completed by Q2-2018. The completion of the hallway project is on schedule to be completed by Q4-2019. Project working in conjunction with project: 7201541505 (Whitehern Wallpaper and Plaster).
2015	7201541505	Whitehern - Wallpaper and Plaster	68,470	37,172	1,275	30,023	56.2%	C. Samko	Wallpaper production is delayed slightly due to manufacturing problems. On track to be completed by Q2-2018. Project working in conjunction with project: 7201758706 (Whitehern Hall Conservation).
2017	7101741707	Battlefield Barn Restoration	134,662	0	0	134,662	0.0%	C. Samko	Site investigation process has begun as of Q4-2017. Drawings and specs to be completed by the end of Q4-2019. Project working in conjunction with project: 7201455700 (Battlefield Barn Interpretive Study).
2017	7101758701	Battlefield Barn Painting	15,000	0	0	15,000	0.0%	C. Samko	Project has been coordinated through the Councillor's Office. Painting is completed pending final invoice.
2017	7201758703	Gage House Upper Rooms	66,000	18,109	1,661	46,230	30.0%	C. Samko	Project is working in conjunction with project: 7201558503 (Battlefield Gage House Interior-Hall & Upper Rooms). Work has been delayed due to prioritization of Canada 150 projects. Work will re-commence Q1-2018.
2015	7201541506	Gage House Exterior	124,511	50,183	706	73,623	40.9%	C. Samko	Planning work will recommence pending completion of Canada 150 projects in Q2-2018.
2015	7201558503	Battlefield Gage House Interior - Hall and Upper Rooms	192,602	76,279	0	116,324	39.6%	C. Samko	Project is working in conjunction with project: 7201758703 (Gage House Upper Rooms). Graining of woodwork is completed. Plaster work scheduled to be completed by Q2-2018. Next steps will be to complete repairs to walls, floors and finishes. Work on track to be completed by Q4-2019.
2014	7201455700	Battlefield Interpretive Study	100,000	33,763	47,881	18,357	81.6%	C. Samko	Site investigation process has begun as of Q4-2017. Drawings and specs to be completed by the end of Q4-2019. Project working in conjunction with project: 7201741707 (Battlefield Barn Restoration).
2017	7201741700	Children's Mus Foundation Repair	60,000	0	0	60,000	0.0%	C. Samko	Project 95% completed. Planning for foundation repair to begin Q1-2018 as part of the larger expansion planned for 2025. Remaining funds to be used to contribute to construction.
2015	7201555501	Children's Museum Feasibility Study	150,000	110,373	12,457	27,170	81.9%	Sonia Mrva	Final design in development and awaiting site plan and other approvals. Grant applications to Future Fund submitted. Cultural Spaces grant application in development subject to approval by Council.
2015	7201555502	Culture Strategic Priorities	463,124	125,669	0	337,456	27.1%	P. Tombs	Tourism Hamilton brand redevelopment completed with implementation beginning in 2018. Tourism Hamilton website audit completed to support functional improvements. Web redevelopment to begin in 2018. CCNC Statistics Consortium work in progress. Cultural Plan status updated provided to Council in December.
2017	7201758700	Art & Monuments Restoration	229,557	25,416	9,600	194,540	15.3%	T. Charbonneau	2017 work plan completed. 2018 Work plan in place and approved.
2017	7201758705	Steam Museum Landscape	90,000	0	0	90,000	0.0%	C. Samko	Consultant hired in Q4-2017. Drawings and specifications expected to be completed by Q2-2020.

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			a	b	c	d	e		
2015	7201558504	Steam Museum Building Repairs	170,250	129,140	1,229	39,881	76.6%	C. Samko	Project is concluding with exhibit work on interior of Boiler house. To be completed by Q3-2018.
2015	7201558701	Music & Film Office	100,000	88,636	0	11,364	88.6%	Patti Tombs	Installation of musician Welcome loading signs completed. Musician entrepreneur workshop completed. Installation of new display in Anne Foster windows completed. Planning for Music Career Day in partnership with Mohawk College underway.
2017	7101741702	Auchmar Rehab Garden Wall-Can150	332,500	363,596	30,753	(61,848)	118.6%	C. Samko	Construction 95% completed. Deficiency reflects Canada 150 matching funds still to be received from the Province. To be rectified by March 2018.
2012	7201258705	Hamilton & Scourge Radar System	240,000	241,314	0	(1,314)	100.5%	I. Kerr-Wilson	Project to be closed in Q1-2018.
2010	7101058702	War of 1812 Commemoration	726,872	711,030	0	15,842	97.8%	I. Kerr-Wilson	Project to be closed in Q1-2018.
2010	7101057100	Point of Sale Systems-Museums	116,000	52,745	0	63,255	45.5%	S. Mrva	Application is implemented. Additional functionalities have been identified. Project scheduled for closure in Q2-2018.
Sub-Total Cultural Operations Program			11,362,962	5,962,634	832,468	4,567,861	59.8%		
TOTAL PLANNING & ECONOMIC DEVELOPMENT			398,855,088	199,122,055	15,570,683	183,493,474	53.8%		