



City of Hamilton
CAPITAL PROJECTS WORKS-IN-PROGRESS REVIEW SUB-
COMMITTEE

Meeting #: 18-005
Date: September 20, 2018
Time: 9:30 a.m.
Location: Council Chambers, Hamilton City Hall
71 Main Street West

Angela McRae, Legislative Coordinator (905) 546-2424 ext. 5987

	Pages
1. APPROVAL OF AGENDA	
(Added Items, if applicable, will be noted with *)	
2. DECLARATIONS OF INTEREST	
3. APPROVAL OF MINUTES OF PREVIOUS MEETING	
3.1 September 11, 2018	3
4. DELEGATION REQUESTS	
5. CONSENT ITEMS	
6. PUBLIC HEARINGS / DELEGATIONS	
7. STAFF PRESENTATIONS	
8. DISCUSSION ITEMS	
8.1 Capital Projects Status Report (Excluding Public Works) as of June 30, 2018 (FCS18079) (City Wide)	5
9. MOTIONS	
10. NOTICES OF MOTION	

11. GENERAL INFORMATION / OTHER BUSINESS
12. PRIVATE AND CONFIDENTIAL
13. ADJOURNMENT



Hamilton

**CAPITAL PROJECTS WORK-IN-PROGRESS REVIEW
SUB-COMMITTEE
MINUTES 18-005**

2:00 p.m.

September 11, 2018

Council Chambers

Hamilton City Hall

Present: Councillors C. Collins (Chair), M. Pearson, J. Partridge, and T. Whitehead

Absent: Councillors B. Johnson, D. Conley – Personal

THE FOLLOWING ITEMS WERE REFERRED TO THE GENERAL ISSUES COMMITTEE FOR CONSIDERATION:

1. Capital Project Closing Report as of June 30, 2018 (FCS18078) (City Wide) (Item 8.1)

(Partridge/Pearson)

- (a) That the Acting General Manager of Finance and Corporate Services be authorized to transfer a combined \$127,804.09 from the Unallocated Capital Levy Reserve (108020) and other Program Specific Reserves to the capital projects as outlined in Appendix “A” to Report FCS18078;
- (b) That the Acting General Manager of Finance and Corporate Services be directed to close the completed and / or cancelled capital projects listed in Appendix “B” to Report FCS18078 in accordance with the Capital Closing Policy;
- (c) That Appendix “C” to Report FCS18078, Capital Projects Budget Appropriations for the period covering January 1, 2018 through June 30, 2018, be received for information;
- (d) That Appendix “D” to Report FCS18078, Capital Projects Budget Appropriations above \$250,000 for the period covering January 1, 2018 through June 30, 2018 totalling \$1,452,415.42, be approved;
- (e) That Appendix “E” to Report FCS18078, Capital Projects requiring Federal Gas Tax Reductions as of June 30, 2018 totalling \$2,692,020.00, be approved.

CARRIED

2. Public Works - Capital Projects Status Report as of June 30, 2018 (FCS18077) (City Wide) (Item 8.2)

(Partridge/Pearson)

- (a) That the Capital Projects Status Report, Public Works Tax Supported Projects, as of June 30, 2018, attached as Appendix "A" to Report FCS18077, be received;
- (b) That the Capital Projects Status Report, Public Works Rate Supported Projects, as of June 30, 2018, attached as Appendix "B" to Report FCS18077, be received.

CARRIED

FOR INFORMATION:

(a) CHANGES TO THE AGENDA (Item 1)

There were no changes to the agenda.

(Pearson/Partridge)

That the agenda for the September 11, 2018 Capital Projects Work-In-Progress Review Sub-Committee meeting be approved, as presented.

CARRIED

(b) DECLARATIONS OF INTEREST (Item 2)

There were no declarations of interest.

(c) APPROVAL OF MINUTES OF PREVIOUS MEETING (Item 3)

(i) May 28, 2018 (Item 3.1)

(Pearson/Whitehead)

That the Minutes of the May 28, 2018 meeting of the Capital Projects Work-In-Progress Review Sub-Committee meeting be approved, as presented.

CARRIED

(d) ADJOURNMENT (Item 13)

(Partridge/Pearson)

That, there being no further business, the Capital Projects Work-In-Progress Review Sub-Committee, be adjourned at 2:56 p.m.

CARRIED

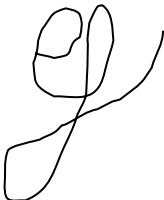
Respectfully submitted,

Councillor Collins, Chair
Capital Projects Work-in-Progress
Sub-Committee

Angela McRae
Legislative Coordinator
Office of the City Clerk



CITY OF HAMILTON
CORPORATE SERVICES DEPARTMENT
Financial Planning, Administration and Policy Division

TO:	Chair and Members Capital Projects Work-in-Progress Sub-Committee
COMMITTEE DATE:	September 20, 2018
SUBJECT/REPORT NO:	Capital Projects Status Report (Excluding Public Works) as of June 30, 2018 (FCS18079) (City Wide)
WARD(S) AFFECTED:	City Wide
PREPARED BY:	Abe Chegou (905) 546-2424 Ext. 4047 Joseph Spiler (905)-546-2424 Ext. 4519
SUBMITTED BY:	Cindy Mercanti Director, Customer Service and POA Acting Director, Financial Planning and Policy Corporate Services Department
SIGNATURE:	

RECOMMENDATION

That the Capital Projects Status Report (excluding Public Works), as of June 30, 2018, attached as Appendix "A" to Report FCS18079, be received.

EXECUTIVE SUMMARY

Report FCS18079 presents the status of capital projects for all departments, excluding Public Works, and is based on forecasted and committed expenditures to June 30, 2018.

Appendix "A" to Report FCS18079 reflects the status of each capital project as of June 30, 2018 by program within the following departments and boards: Corporate Services, City Manager's Office, CityHousing, Healthy and Safe Communities and Planning and Economic Development.

Table 1 represents the total Council approved capital budgets for specific program areas: budget, expenditures / commitments, available balance and percentage complete for each program area.

OUR Vision: To be the best place to raise a child and age successfully.

OUR Mission: To provide high quality cost conscious public services that contribute to a healthy, safe and prosperous community, in a sustainable manner.

OUR Culture: Collective Ownership, Steadfast Integrity, Courageous Change, Sensational Service, Engaged Empowered Employees.

SUBJECT: Capital Projects Status Report (excluding Public Works) as of June 30, 2018 (FCS18079) (City Wide) – Page 2 of 4

**Table 1
Expenditure Summary by Program Area as of June 30, 2018**

	Approved Budget	Expenditures / Commitments	Available Balance	Percentage Complete (%)
Corporate Services	\$23,159,248	\$14,840,977	\$8,318,271	64.1%
City Manager's Office	\$4,405,922	\$2,681,200	\$1,724,722	60.9%
CityHousing	\$2,300,000	\$1,721,101	\$578,899	74.8%
Healthy and Safe Communities	\$117,939,217	\$76,881,922	\$41,057,295	65.2%
Planning and Economic Development	\$435,921,690	\$228,706,696	\$207,214,994	52.5%

Table 2 shows the trend over the last four years for project completion percentage by Program Area.

**Table 2
Percentage of Completion Comparison as of June 30, 2018**

	2018	2017	2016	2015
Corporate Services	64.1%	64.6%	78.0%	69.8%
City Manager's Office	60.9%	54.1%	75.6%	100.1%
City Housing	74.8%	66.9%	52.1%	100.0%
Healthy and Safe Communities	65.2%	45.1%	47.2%	64.1%
Planning and Economic Development	52.5%	51.6%	51.3%	51.7%

Alternatives for Consideration – Not Applicable

**SUBJECT: Capital Projects Status Report (excluding Public Works) as of
June 30, 2018 (FCS18079) (City Wide) – Page 3 of 4**

FINANCIAL – STAFFING – LEGAL IMPLICATIONS

Financial: N/A

Staffing: N/A

Legal: N/A

HISTORICAL BACKGROUND

The Capital Projects Status and Capital Project Closing reports are submitted to City Council three times a year as of June 30, September 30 and December 31.

On July 10, 2015, Council approved changes to the City's Capital Project Monitoring Policy. Previously, staff reported on the status of the Capital Work-in-Progress projects to their respective Standing Committees. The amended Policy has staff submitting the status of the Capital Work-in-Progress projects to the Capital Projects Work-in-Progress Sub-Committee.

On December 14, 2011, Council approved Report FCS11073(a) which directed staff to review the Capital Projects Status and closing process and that a process where departments report to their respective Standing Committees on the status of the Capital Work-in-Progress projects be implemented. Reports were submitted to Standing Committees three times per reporting year, as of June 30, September 30 and December 31. Regular reporting will allow Standing Committees to review the status of a fewer number of projects, in greater detail, applicable to their area of oversight. Reporting to the Standing Committee began for the June 30, 2013 reporting period.

POLICY IMPLICATIONS AND LEGISLATED REQUIREMENTS

Report FCS18079 meets the requirements of the Capital Project Monitoring Policy including:

- That a Capital Projects Status report be submitted to Capital Projects Work-in-Progress Sub-Committee three times a year as of June 30, September 30 and December 31.

RELEVANT CONSULTATION

All relevant Capital Project managers, excluding Public Works, have been consulted on the status of their projects.

**SUBJECT: Capital Projects Status Report (excluding Public Works) as of
June 30, 2018 (FCS18079) (City Wide) – Page 4 of 4**

ANALYSIS AND RATIONALE FOR RECOMMENDATION

Council approved that capital projects are reviewed in accordance with the City's approved Capital Project Monitoring Policy. For each variance report, staff determines if projects can be closed and also monitors financial activity to ensure that Council is aware of any capital projects which deviate significantly from approved budgeted amounts.

Inactivating completed projects helps to keep the number of capital projects, in the financial system, to a manageable size and eliminates redundant data from reports. More importantly, it ensures that projects which are complete and / or no longer required do not unnecessarily tie up budget resources that could be re-directed to other needs / capital projects.

The financial information in Report FCS18079 is based on spending to June 30, 2018.

ALTERNATIVES FOR CONSIDERATION

Not applicable.

ALIGNMENT TO THE 2016 – 2025 STRATEGIC PLAN

Community Engagement & Participation

Hamilton has an open, transparent and accessible approach to City government that engages with and empowers all citizens to be involved in their community.

Economic Prosperity and Growth

Hamilton has a prosperous and diverse local economy where people have opportunities to grow and develop.

Built Environment and Infrastructure

Hamilton is supported by state of the art infrastructure, transportation options, buildings and public spaces that create a dynamic City.

Our People and Performance

Hamiltonians have a high level of trust and confidence in their City government.

APPENDICES AND SCHEDULES ATTACHED

Appendix "A" – Capital Projects Status Report (excluding Public Works) as of June 30, 2018

AC/dt

**City of Hamilton Capital Projects Status Report - Excluding Public Works
 As of June 30, 2018**

YEAR APPROVED	PROJECT ID	DESCRIPTION	APPROVED BUDGET (\$)	ACTUAL EXPENDITURES (\$)	PO COMMITMENTS (\$)	AVAILABLE BALANCE (\$) d = a - b - c	% COMPLETE e = (b+c) / a	Project Manager	STATUS EXPLANATION as of June 30, 2018
			a	b	c	d	e		

CORPORATE SERVICES

Clerks Program

2017	3381757507	Agenda Meeting Management Software Program Replacement	320,000	317,178	4,950	(2,128)	100.7%	J.Pilon	The balance continues to be used for additional licenses (iPad and Tablet Apps) and for required improvements to the program.
2017	3521757100	Information Management Training Modules	70,000	35,680	-	34,320	51.0%	L.Barroso	Training modules delivered by vendor. Concepts are being reviewed, revised and tested
2018	3521858100	Digitization Microfiche Rcrd	150,000	-	-	150,000	0.0%	L.Barroso	Requirements have been developed and implementation underway
Sub-Total Clerks Program			540,000	352,858	4,950	182,192	66.3%		

Financial Program

2007	2050757700	Tangible Capital Asset Project	1,700,000	1,453,794	-	246,206	85.5%	J McInnes	Exploring fee-based customized solutions within PSD Citywide software to address City's unique asset portfolio (road deterioration curves, road reclassification etc.) in addition to exploring other potential TCA IT software solution to maximize efficiencies Q2-Q3 2018 (PPsoft TCA module) .
2012	3381255201	D.C. Bylaws - Outstanding OMB Appeals	307,120	155,341	-	151,779	50.6%	L.Gillies	Available funds to be utilized in defending 2014 DC By-law Appeals. Pre-Hearing delayed due to further examination of issues. Staff's final position on the issues has been provided to the appellant and staff are awaiting a response.
2013	3381355301	2015-2018 Intensification studies	1,500,000	613,315	42,811	843,874	43.7%	L.Gillies	Study has been approved & By-law passed by Council June 25th 2014. The balance of the funds will be used to fund the Council directed intensification study to be completed over the next few years.
2014	2051357320	Call Handling Implementation	2,753,000	2,720,685	36,790	(4,475)	100.2%	C.Mercanti	Consolidation of Water, Transit and Waste calls have occurred. The process of consolidation will continue throughout 2018 and the first two quarters of 2019.
2015	2051580510	DC Exemptions Recovery	11,042,138	6,042,138	-	5,000,000	54.7%	L.Gillies	Journal entry to be made in Q4 2018. Budget allocation to repay development charge reserves to compensate for exemptions. Exemptions need to be repaid to ensure that development charge reserves continue to be sustainable. Sustainable development charge reserves are necessary to ensure growth continues to pay for growth.
2015	3381557502	Budget Operating System Upgrade	381,488	212,338	49,614	119,536	68.7%	T.Hewitson	Second stage of project to be implemented over Q2/Q3 2018
2015	3381557506	Taxation billing software Upgrade	65,000	47,981	-	17,019	73.8%	M.Di Santo	System currently installed in test database. Delays in testing, should be in production by end of Q3 2018. Remaining funds in capital to be used in 2018 and/or 2019 to install enhanced features in tax billing software.
2018	3381855301	Development Charges Bylaw	650,000	22,344	578,043	49,614	92.4%	L.Gillies	Data collection is well underway and a background study should be able to be released early in the next council term.
2018	3381857501	Capital Budget System	83,597	4,895	9,250	69,453	16.9%	M.Cerminara	Capital budget system recently upgraded to include a Reserve tracking module. Module will be used as part of 2017 Reserve Report. Detail Sheets for capital budget have been updated. Next phase of the upgrade includes integration with PeopleSoft which is expected late 2018.
2018	3381857801	Social Procurement Consultant	86,000	-	-	86,000	0.0%	T. Iacoe	Project kick-started June 20, 2018. Progress on project will begin in September 2018.
Sub-Total Financial Program			18,568,343	11,272,831	716,507	6,579,006	64.6%		

**City of Hamilton Capital Projects Status Report - Excluding Public Works
 As of June 30, 2018**

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			a	b	c	d	e		

Information Services

2011	3501157101	Information Systems-Apps	265,000	207,776	4,266	52,958	80.0%	G.Binkosky	EDRMS upgrade was completed successfully. Spend of remaining funds to occur in 2018.
2011	3501157102	PeopleSoft Systems-Upgrades	714,165	705,561	-	8,604	98.8%	G.Binkosky	Remaining funds were to be consumed in Q2, but will not occur until end of 3rd quarter.
2013	3501357302	Common Address Database	1,555,000	802,762	27,600	724,638	53.4%	G.Binkosky	Phase 1 and 2 of the Address Information Management System will be implemented in July 2018.
2013	3501357303	GIS Upgrades	340,000	277,628	-	62,372	81.7%	G.Binkosky	Remainder to be consumed by end of September 2018.
2016	3501657602	IT Security	348,000	159,898	-	188,102	45.9%	P. MacNeil	Spending of all pre-2018 funding is complete. 2018 project work is in progress. Network segmentation equipment will be purchased in Q3.
2017	3501757702	Network Infrastructure Sustainability and Continuous Improvement	370,000	201,528	30,927	137,546	62.8%	C. Poper	Implementation of equipment procured for Macassa and Wentworth Lodge will be implemented by Q3. 181 Main and 1550 Upper James in 2019.
2017	3501757705	Geographic Metadata Catalogue	50,000	-	-	50,000	0.0%	G. Binkosky	Work was delayed because a successful vendor was not identified through the RFP process. IT is working with Procurement to secure a vendor for this initiative. Funds are expected to be committed by end of September 2018.
2018	3501857123	Waterdown Memorial Park WiFi	13,740	-	-	13,740	0.0%	C. Poper	Project has been implemented successfully. Waiting for invoices to process.
2018	3501857801	IT Strategy and Enterprise	395,000	16,561	59,325	319,114	19.2%	G. Binkosky	Work has commenced on Enterprise Architecture, Centralization of IT Services & Enterprise Data Management. These are 3 of the foundational initiatives identified within the IT Strategy.

Sub-Total Information Services 4,050,905 2,371,715 122,117 1,557,073 61.6%

TOTAL CORPORATE SERVICES 23,159,248 13,997,403 843,574 8,318,271 64.1%

CITY MANAGER

City Managers Program

2012	2051257201	Website Redevelopment	2,564,184	1,614,125	33,125	916,934	64.2%	B.Large	Vendor delay in finishing requirements from RFP. Search capability & migration of legacy system data scheduled for Q3 2018. Full implementation targeting end of Q4 2018. Targeting early Q4 to migrate information from legacy system & public launch by end of Q4. Dependencies with the HR Self-Service project 2051759701.
2016	3381657504	Service Delivery Improvements	150,000	130,230	-	19,770	86.8%	J.Hertel	Funds that remain will be used to support performance & strategy work (including continuous improvement) in 2018. This includes delivery of the City's Trust & Confidence Report's quarterly updates. Some spending on continuous improvement analytics software licenses occurred in Q1 2018.
2017	3381757504	Performance Excellence Program	127,238	36,583	20,000	70,655	44.5%	J.Hertel	Corp App was launched. The funds that remain will be used to support the continuous improvement and performance & strategy work (including Continuous Improvement) in 2018.

**City of Hamilton Capital Projects Status Report - Excluding Public Works
 As of June 30, 2018**

YEAR APPROVED	PROJECT ID	DESCRIPTION	APPROVED BUDGET (\$)	ACTUAL EXPENDITURES (\$)	PO COMMITMENTS (\$)	AVAILABLE BALANCE (\$) d = a - b - c	% COMPLETE e = (b+c) / a	Project Manager	STATUS EXPLANATION as of June 30, 2018
			a	b	c	d	e		
2017	3381757505	Digital Strategy and the Service Experience	280,000	53,685	198,400	27,915	90.0%	A.McKinney	Development of strategy is currently underway. Comprehensive current state completed, that focused on what challenges the city needs to solve (business problem), now in future vision framework. Consultation with community will inform a broader roadmap development.
2017	3381757506	Citizen Engagement & Marketing	70,000	12,531	-	57,469	17.9%	J.Hertel	The Citizen Satisfaction Survey (Our Citizen Survey) conducted during Jan. & Feb. 2018. Analysis from survey presented to Council in June 2018. The survey will occur annually. Remaining funds will be used for the next edition of Our Citizen Survey in 2019.
2018	2051857111	Corporate KRONOS	250,000	-	-	250,000	0.0%	N.Cocca	Deferred to 2019
2018	3381858502	Enhancing City of Hamilton App for citizen services	40,000	-	-	40,000	0.0%	A.McKinney	An app roadmap is currently being developed. The app will expand to accommodate new services offered by other programs as they come on-line.
2018	3381858503	Performance Excellence Program-Dashboard, Open Data Infrastructure(Hub and Data Portal)-Cash Flow	250,000	-	-	250,000	0.0%	A.McKinney	An open data portal is currently in development & expected to soft launch this fall. A next component will be engaging the community for feedback and input. Additionally a hack-a-thon has been set for late fall to encourage community participation and innovation.
Sub-Total City Manager Program			3,731,422	1,847,154	251,525	1,632,743	56.2%		

Human Resources

2016	2051659601	Employee Survey-2016	234,500	118,794	21,145	94,561	59.7%	N.Cocca	Project has moved into Action Planning phase, with development of action planning templates and creation of action plans based on survey results
2017	2051759701	HR Self Service Enhancements	250,000	81,437	170,000	(1,437)	100.6%	N.Cocca	Progressing as scheduled, testing environment to be completed end of June 2018, with content development and marketing strategy proceeding during summer with expected delivery in November
2017	2051759702	Phase 1 Profile Management	190,000	42,504	148,641	(1,145)	100.6%	N.Cocca	With SLT's approval of the Performance & Learning Strategy, project has moved into Phase 2, including business process development and assessment of PeopleSoft Training Module functionality
Sub-Total Human Resources Program			674,500	242,735	339,786	91,979	86.4%		

TOTAL CITY MANAGER

4,405,922 2,089,889 591,311 1,724,722 60.9%

OUTSIDE BOARDS & AGENCIES

City Housing -Asset Management

2016	6181641602	Renovation of 2C-360 King	200,000	158,008	-	41,992	79.0%	B.Lilley	Final stages of project completion date for June 2018. Project on target, no budget variations required to date, no delays expected in project CB1601. Waiting on final phase as substantially completed
2016	6181641602	Elevator Modernization - 30 Congress	275,000	192,496	-	82,504	70.0%	B.Lilley	Work Complete, final invoices being processed. Tender closes in October, Construction in 2017, no budget variations required till now, no delays expected in project CB1602.

**City of Hamilton Capital Projects Status Report - Excluding Public Works
As of June 30, 2018**

YEAR APPROVED	PROJECT ID	DESCRIPTION	APPROVED BUDGET (\$)	ACTUAL EXPENDITURES (\$)	PO COMMITMENTS (\$)	AVAILABLE BALANCE (\$) d = a - b - c	% COMPLETE e = (b+c) / a	Project Manager	STATUS EXPLANATION as of June 30, 2018
			a	b	c	d	e		
2016	6181641602	Replacement Risers 191 Main/200 Jackson	525,000	509,518	-	15,482	97.1%	B.Lilley	Work Complete, final invoices being processed. Project on target, no budget variations required till now, no delays expected in project CB1603. Project substantially completed.
2016	6181641602	801 Upper Gage Project #6180941901 repayment from 2009 and 2012	500,000	500,000	-	-	100.0%	B.Lilley	Receivable from Housing set up in 2014 account #26243 for project. Balance left to pay is 0 as of Jan 2018.
2016	6181641603	Renovations /Repairs to Ward 7 City Housing Units and Front entrance of 395 Mohawk	800,000	361,079	-	438,921	45.1%	B.Lilley	Last Phase of Project waiting for site plan approval but still expecting Sept 2018 completion. Part of project may not be on target, budget variations required and sourcing different options, delays expected in project CAR 1601.

TOTAL OUTSIDE BOARDS & AGENCIES			2,300,000	1,721,101	0	578,899	74.8%		
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HEALTHY AND SAFE COMMUNITIES

Children's Services and Neighbourhood Development

2012	2051255204	Neighbourhood Strategy	2,445,135	2,187,143	26,262	231,730	90.5%	A.Fletcher	Approximately \$1.98 million spent/committed net of grant funding /donations rec'd. Available balance reflects all expenses to date but not all grant revenues. For 2018, expected that funding to be expended for Urban Farm, Neighbourhood Leadership Institute (NLI), Rolston Path, Small Grants and Community Development.
2016	6731641601	Bed Bug Strategy	936,110	653,608	209,026	73,476	92.2%	T.Quinn	Work within the community continues on all 6 pillars outlined in the strategy. On track financially-PO commitments reflect 3 yr. term of proj. (approved budget only part of committed funding). Est completion date remains July 2019
<i>Sub-Total CES Various</i>			3,381,245	2,840,751	235,289	305,205	91.0%		

Long Term Care Homes

2012	6301251201	WL-Nurse Call & Wall Protect	388,414	256,516	131,925	(28)	100.0%	L.Keermaa	Currently in the one year warranty period. Project to be closed Q4 2018 upon expiration of warranty period and payment of final warranty security invoice.
2013	6301341301	ML-Replace and Refurb	4,596,100	4,112,645	444,428	39,027	99.2%	L.Keermaa	Currently in the one year warranty period of original construction contract for kitchen. Warranty period completed by Q4 2018. Concrete floor repair work 90% completed with anticipated compl'n date Q4 2018. Warranty period for extended work completed by Q4 2019.
2016	6301641501	Wentworth Lodge-Tubroom Renos	838,210	186,347	522,074	129,789	84.5%	C.Hall	Construction underway. Phase 1 tub and shower room renovation including demolition, rough-ins and above-ceiling interfaces expected to be completed Q3 2018 with final project completion expected Q4 2018.
2016	6301651603	ML & WL Lighting Replacement	1,096,000	963,355	-	132,645	87.9%	M.Carson	Project is complete. Light levels now in compliance with Ministry order. All invoicing has been paid. Payment of incentives from the IESO pending. Project to be closed Q3 2019 upon warranty expiration.

**City of Hamilton Capital Projects Status Report - Excluding Public Works
As of June 30, 2018**

YEAR APPROVED	PROJECT ID	DESCRIPTION	APPROVED BUDGET (\$)	ACTUAL EXPENDITURES (\$)	PO COMMITMENTS (\$)	AVAILABLE BALANCE (\$) d = a - b - c	% COMPLETE e = (b+c) / a	Project Manager	STATUS EXPLANATION as of June 30, 2018
			a	b	c	d	e		
2017	6301709701	Heritage Courtyard Project	20,560	-	20,560	-	100.0%	G.Enright	Contractor began end of Q2 with 4 autumn blaze maple trees installed. Grading is underway for hardscape and softscape work. Layout for electrical is in planning stages. Completion anticipated to take 4-6 weeks dependant on weather.
2017	6301741702	Ext Walls Repair Wentworth	580,000	10,252	42,637	527,111	9.1%	L.Keermaa	Construction tender documents in progress with site plan and building permit process initiated. Anticipated tender award Q3 2018. Project closure after warranty period.
2017	6301751700	Bld Auto Sys Wentworth	220,000	23,965	16,750	179,285	18.5%	F.Jillani	Project combined with HVAC Upgrade (6301751708) and in conjunction with Office of Energy Initiatives (OEI).
2017	6301751702	Carpet Removal Macassa	236,650	203,273	31,740	1,638	99.3%	L.Keermaa	Project completed, to be closed upon expiration of warranty period and payment of remaining invoices Q4 2018.
2017	6301751707	Freezer Wentworth	55,000	-	15,000	40,000	27.3%	G.Enright	Consultant determined revisions required to keep costs within budget with new specs anticipated mid July for review. Anticipating contract award with install Q4 2018.
2017	6301751708	HVAC Upgrade Wentworth	105,000	-	-	105,000	0.0%	F.Jillani	Pre-design and feasibility study completed. Design completion stage 66% completed with tender Q3 2018. Project in combo with Bld Auto Syst (6301751700) and in conjunction with Office of Energy Initiatives (OEI).
2018	6301841001	ML Roof Replacement	70,000	-	-	70,000	0.0%	M.Hall	Cost estimates to replace roofing received. Consultant working on tender specifications.
2018	6301841801	WL - Wing Roof Replacement	70,000	-	-	70,000	0.0%	M.Hall	Consultant has completed review of roofing and submitted cost estimate and tender specifications.
2018	6301851001	ML Replacement of 3 Chillers	666,000	223,781	297,645	144,575	78.3%	F.Jillani	Currently 2 of 3 chillers installed and on-line after TSSA approval July 2018. Installation of 3rd chiller in progress and project expected to be completed Q3 2018.
2018	6301851002	ML & WL Resident Care Equip	110,000	-	-	110,000	0.0%	H.Odoardi	Assessment completed at both lodges to determine required lifts. Quotes are pending and items expected to be received Q4 2018.
2018	6301851003	WL - Bed Replacement	243,200	-	-	243,200	0.0%	K.Allcroft	Replacement of Electric Bed Report approved by Council on June 27th, 2018. In process with Procurement to initiate RFP for electric beds. Anticipated to procure beds by Q1 2019.
Sub-Total Lodges Program			9,295,134	5,980,133	1,522,758	1,792,242	80.7%		

Housing Services

2014	6731441302	Social Housing Capital Repairs	500,000	486,760	27,010	(13,770)	102.8%	A.Sweedland	Projects completed with final invoices processed. Project to be closed for Q3 2018.
2015	6731541502	IAH - Housing Allowance	5,400,000	5,131,054	-	268,946	95.0%	A.Sweedland	Remaining funds to be used to provide emergency 1 year housing allowances for former participants of Federal/Provincial 5-year IAH program which ended 3/31/2018.
2015	6731541504	IAH Extension - Admin	1,522,875	1,041,899	-	480,976	68.4%	K.Maxwell	Provincial guidelines permit 5% of funding to cover program admin. Annual planned commitment \$304,575 for 5 years. On track. Project will be completed March 31, 2020.
2015	6731541505	IAH Extension - Rental Housing	13,500,000	7,575,000	550,000	5,375,000	60.2%	K.Maxwell	Fed/Prov new rental housing funding for Good Shepherd (Mary/Cannon St.) (CS13042) 35 units. Project delayed but expected to resume July 2018. Remaining IAH-E new rental funds were committed in Sept. 2017 to YWCA project (CES17036).

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			a	b	c	d	e		
2015	6731541506	IAH Extension - Ont Renovates	7,634,625	2,749,328	-	4,885,297	36.0%	K.Maxwell	Fed/Prov Ont Renovates forgivable loans to low income homeowners & affordable rental bldgs for health & safety repairs. Commitments of 60 units/yr. for 5 yrs.
2015	6731541507	IAH Extension - Rent Supplement	6,600,000	1,359,550	500,000	4,740,450	28.2%	A.Sweedland	Fed/Prov 5-year housing allowances to 2024 to support Housing First initiatives. On track.
2016	6731641302	Social Housing Capital Repairs	1,500,000	1,175,110	109,648	215,242	85.7%	A.Sweedland	Multiple repair and retrofit projects completed with providers submitting final invoices for payments. Funding to be expended by Q4 2018.
2016	6731641602	SIF-IAH Administration	518,240	231,936	-	286,304	44.8%	K.Maxwell	Fed/Prov. program guidelines permit 5% to cover admin costs. Hiring temporary staff to manage SIF projects. Funds will be fully allocated by 2020.
2016	6731641603	SIF-IAH New Rental Housing	10,720,000	2,825,000	6,320,000	1,575,000	85.3%	K.Maxwell	Two Indwell projects for \$11.8 M under construction. Sacajawea for \$1.92M proceeding 2018. YWCA project for \$2.5M proceeding 2018.
2016	6731641604	SIF-IAH Housing Allowances	741,560	187,800	-	553,760	25.3%	A.Sweedland	5- year housing allowances to support Housing First and homelessness prevention until 2024 for families in partnership with community agencies. On track.
2016	6731641605	SIF-SHIP	11,597,400	5,230,153	5,799,145	568,102	95.1%	A.Sweedland	Multiple projects have been completed or/are in progress and on target. Program Guidelines permit 5% to cover administration - funding to be fully expended by Q1 2019.
2016	6731641606	Domestic Violence Survi-housing	1,200,000	331,554	-	868,446	27.6%	A.Sweedland	Project scheduled to transfer to Province by July 1st. To ensure continuity in housing allowance payments, City will fund for July and Province will reimburse. Expected closure of project will be Q3 2018.
2017	6731741302	Social Housing Capital Repairs	500,000	288,543	174,557	36,900	92.6%	A.Sweedland	Projects are underway.
2017	6731741609	Poverty Reduction (FutureFund)	12,303,739	539,000	-	11,764,739	4.4%	K.Maxwell	\$4 million allocated through CES17036 for Indwell Melvin, March of Dimes and DC/parkland exemptions for Indwell and YWCA projects. Projects on track.
2017	6731741702	SHARP-Social Housing Apt Retro	7,170,000	3,021,719	4,088,207	60,074	99.2%	A.Sweedland	Projects are substantially complete. CHH to submit final invoicing for payment reimbursement in Q4 2018 following post-retrofit energy audits.
2018	6731841101	Co-ordinated Access System	1,100,000	-	81,750	1,018,250	7.4%	A.Sweedland	Project on track. Design review underway with architect and Public Works Facilities staff.
2018	6731841610	Indigenous Poverty Reduction	1,000,000	-	-	1,000,000	0.0%	A.DiFalco	Delay in issuance of payment due to contract negotiations. Funding expected to be fully allocated by Q4 2018.
2018	6731841611	Poverty Reduction Investment	2,000,000	-	-	2,000,000	0.0%	A.Sweedland	Call for Applications completed and projects have been approved. Preparing contribution agreements and purchase orders.
Sub-Total Housing Program			85,508,439	32,174,406	17,650,317	35,683,716	58.3%		

Fire Services Program

2017	7401751700	Fire Equipment Replacement	680,000	631,218	21,128	27,653	95.9%	S.De Jager	Project to be closed by Q3 2018 due to time variance in receipt of ordered equipment and clearing of final invoices.
2017	7401751701	VFD Protective Eqp Uniform	500,000	392,297	41,208	66,495	86.7%	S.De Jager	Project to be closed Q3 2018 as final remaining items yet to be received.
2017	7401751702	Fire Vehicle Replacement	5,202,400	56,056	5,179,032	(32,688)	100.6%	S.De Jager	Project to be closed by Q3 2018 due to time variance in receipt of ordered equipment and clearing of final invoices.

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2017	7401755703	10Yr HFD Service Delivery Plan	200,000	99,376	39,474	61,150	69.4%	J. Verbeek	Project coordinated with Paramedic Project 7641755702. Project anticipated completion Q1 2019.
2018	7401851100	Fire Balaclava Replacement	220,000	-	185,994	34,006	84.5%	S.De Jager	PO issued in Q2 with anticipated closing Q4 2018.
2018	7401851101	Automatic Vehicle Loc Devices	360,000	4,573	4,494	350,933	2.5%	D.Milovanovic	PO's finalized with anticipated closing Q4 2018.
2018	7401851600	Annual Fire Equip Replacement	617,000	85,291	205,978	325,731	47.2%	S.De Jager	Project ongoing with anticipated closing Q1 2019.
2018	7401851601	Annual FireVehicle Replacement	5,025,000	-	4,455,190	569,810	88.7%	S.De Jager	Project ongoing with anticipated closing Q1 2019.
Sub-Total Fire Services Program			12,804,400	1,268,813	10,132,497	1,403,090	89.0%		

Paramedic Services Program

2013	7641357301	Kronos Scheduling Software	360,000	265,809	15,128	79,063	78.0%	B.Roth	Kronos testing continues to be complex and not complete. Next practical training/go-live opportunity Q1 2019 will delay completion to Q2 2019.
2017	7641755702	Paramedic Multi-Year Plan	150,000	96,431	-	53,569	64.3%	B.Roth	Project coordinated with Fire Project 7401755703. Project anticipated completion Q1 2019.
2018	7641851100	Annual ParamedicVehicle Replac	1,241,000	264,242	790,752	186,006	85.0%	B.Roth	Vehicles delivered Q2 with final deliveries scheduled for Q3. Anticipated completion on schedule Q4 2018.
2018	7641851101	Annual Paramedic Equip Replace	1,019,000	99,654	213,681	705,665	30.7%	B.Roth	Procurement of CF-20 computers and replacement of vehicle mounts likely to delay project completion to Q1 2019.
Total Sub-Paramedic Services Program			2,770,000	726,136	1,019,561	1,024,303	63.0%		

Public Health Services Program

2012	6771241201	Accommodations - Health Campus	4,180,000	3,290,266	40,994	848,739	79.7%	L.Keermaa	Accommodations work at 100 Main E and 21 Hunter currently on hold temporarily pending ongoing Healthy & Safe Communities transitioning and impact on program. Delay will move estimated completion to Q4 2018.
Total Sub-Public Health Services Program			4,180,000	3,290,266	40,994	848,739	79.7%		

Total Healthy and Safety Communities			117,939,217	46,280,505	30,601,417	41,057,295	65.2%		
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PLANNING & ECONOMIC DEVELOPMENT

General Manager's Office

2009	3621054100	West Harbor Initiatives	10,904,300	11,002,560	-	(98,260)	100.9%	C.Phillips	Staff are evaluating divestiture options for the "Barton-Tiffany" lands with Council Consideration expected by Q3-2018. Proceeds of land sales to offset overspending Targeted Completion Q4-2019
2015	8201555100	Open for Business - City Approval Processes	250,000	121,941	21,155	106,904	57.2%	R.Lalli	Expenditures committed in 2017 for continuation of Lean Review work on development approval processes and customer service initiatives. Open for Business Initiatives continue to be developed with the remaining funds, in discussion with the Open for Business Sub-Committee. Targeted Completion Q4-2018
Sub-Total General Manager's Office			11,154,300	11,124,500	21,155	8,645	99.9%		

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<i>Economic Development</i>									
2015	3621555700	2015-2019 Econ Dev Strategy	75,000	2,600	-	72,400	3.5%	G.Norton	The Marketing Strategy is being developed in-house. Working group meetings have been held with the Business Development and Urban Renewal staff to provide feedback. Remaining funds will be utilized for Economic Development marketing materials and initiatives. Expenditures are anticipated in Q3-Q4 2018. Targeted completion Q4-2018
2016	8201603100	Barton Kenilworth Corridor Study	287,000	149,267	108,981	28,752	90.0%	J.Lam	The funds are for implementation of components of the Barton Kenilworth Study (received by Council September 10, 2014). The remaining funds are for the gateways (\$30k) and applications received under the Barton/Kenilworth Commercial Corridor Building Improvement Grant Program. Applicants for the Barton/Kenilworth Commercial Corridor Building Improvement Grant Program financial incentive will have one year from the date of the General Manager's approval to complete the work. Applicants may request a one-year extension. Nineteen applications have been received.
2016	8201603510	2016 Commercial Prop Improve Grant	554,000	237,923	316,077	-	100.0%	J.Lam	This program provides property owners and authorized tenants matching funds to upgrade the facades of commercial buildings. Applicants have two years to complete the work.
2016	8201603610	2016 Com Prop Improve Grant BIA	1,305,600	669,801	635,883	(84)	100.0%	J.Lam	The Business Improvement Area Commercial Improvement Grant Program offers a matching grant for façade improvements. The funding is fully committed. Applicants have two years to complete the work.
2016	8201641800	Annual Heritage Prop Improve Grants	571,150	234,082	456,889	(119,822)	121.0%	J.Lam	The program offers grants towards the preservation of heritage features and structural/stability work required on designated properties. The results of the five-year review of the financial incentives resulted in extending this program to all of the commercial corridors identified in the Community Improvement Project Area. Increasing program demand beyond amounts anticipated has depleted available funds. Additional funds will be required to enable the processing of applications received thus far as well as the additional applications anticipated. A report is going to Council in July requesting the transfer of funds from several reserves/ capital projects as required.
2016	8201655802	2016 Comprehensive Way Finding	407,000	100,545	54,032	252,424	38.0%	J.Lam	Phase 1 - Assessing existing conditions and design of the poles for the municipal parking lot signs and pedestrian directional signs. Plans will need to be revised due to potential Burlington Street construction. Phase 2 - BIA and West Harbor Kiosks. Fourteen of the eighteen BIA kiosks installed. The remainder of the kiosks to be installed Q4-2018. Remaining funding for parking lot signs, consulting fees, kiosk posters and installation of signs and kiosks.

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2017	3621708002	Annual Brownfield Development	712,188	174,500	510,357	27,331	96.2%	J.Lam	Funds are for ERASE applications that will be paid out upon completion of their ESA studies. 187 applications have been received to date, 124 applications paid out. Increased program demand is anticipated. Additional funds will be required to meet that demand.
2017	3621708900	Annual Ec Development Initiatives	1,068,000	350,343	498,845	218,813	79.5%	G.Norton	This project will be used for implementation of initiatives under the Action Plan - approved December 2016. Approximately \$7K of the remaining funding will be used for Creative Industries Review. Approximately \$88K will be used on a Creative Sector Profile; \$30K will be used for ICT & Digital Media Asset Map, \$25K for Synapse; \$100K for the Hamilton Heritage Property Grant Program if required; \$40.5K will be used for the Fashion Industry Study; \$10K for Velocity; \$200K for the Canadian Open.
2017	3621749100	Red Hill Bus Park Signage	187,000	139,809	24,041	23,151	87.6%	J.Lam	Funds for Red Hill Business Park Signage Project: 1) Construction of trail extension, grading, retaining walls and landscaping (Dartnall Rd.) 2) Construction and installation of sign. Signage installed. Project complete. The outstanding PO commitments relate to POs for landscaping around the sign, pedestrian path and retaining wall. Waiting final invoices.
2017	3621755102	Brownfield Pilot Project	712,900	164,637	356,571	191,692	73.1%	J.Lam	Monies from the ERASE Municipal Acquisition and Partnership Program are used to fund pilot projects and innovative remediation technologies projects. \$150K approved for the partial remediation of a park lot of the Freeman Industrial/Business Park. Clean up of a Hess St. N. property continues. \$201K approved for MANA project. Another property under consideration is expected to require approximately \$200K. The remainder of the funds are for the financing of the ERASE Study Grant program.
2017	8121741301	HTC Bldg Maintenance	65,100	49,161	16,040	(102)	100.2%	N.Schleehahn	The funding remaining is required for the Hamilton Heritage Property Grant Program. Increased program demand beyond the amounts anticipated has depleted. A report to GIC July 2018 recommends that the remaining \$16K in this project be transferred to the Hamilton Heritage Property Grant Program for applications received in 2018.
2017	8201703100	Office Tenancy Asst Program	107,000	490	-	106,510	0.5%	J.Lam	The project funds are for interest associated with the Office Tenancy Assistance Program Loans. There have been 6 loans approved under this program. There are 4 applications undergoing due diligence. The remaining funds are committed for these loans. As a result of the Five-Year Review of the financial incentives the Office Tenancy Program now offers a zero percent interest loan.

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2017	8201703201	Education Campuses Downtown	488,500	-	488,505	(5)	100.0%	J.Lam	The funding is fully committed. City Council at its meeting held August 10, 2015 approved a forgivable loan in the amount of \$38,505 for McMaster University for their office space on James Street North. City Council at its meeting held July 8, 2016 approved a forgivable loan in the amount of \$450K for Hamilton Health Sciences for their new office space on King Street West.
2017	8201703602	Olde Stoney Creek Urban Design Plan	3,350,017	2,911,381	24,600	414,036	87.6%	J.Lam	Funding to be used for architectural services for the BIA revitalization project (\$26k); Stoney Creek Gateway construction and landscaping (\$186K), and miscellaneous improvements (\$4K). Consultant revising construction drawings for the gateway to suit the as-built drawings of the road, as well as assist through the tendering and administration of the construction processes. Construction/Installation anticipated Q3-2018.
2017	8201703620	Gore Building Improvement Grant	506,250	58,080	448,579	(409)	100.1%	J.Lam	Funding is fully committed. Funding is expected to be expended by Q4-2019.
2017	8201703700	Barton Kenilworth Grant Building	1,350,000	100,000	524,492	725,508	46.3%	J.Lam	The Barton/Kenilworth Commercial Corridor Building Grant Program offers matching grants for commercial, multi-residential and institutional uses. The Program supports the Barton and Kenilworth Commercial Corridors Final Recommendations Report received by City Council at its meeting held September 10, 2014. Nineteen applications have been received to date.
2017	8201703701	Barton & Kenilworth Rebate	280,000	45,635	-	234,365	16.3%	J.Lam	The Barton and Kenilworth Planning and Building Fees Rebate Program offers a rebate for certain planning and building applications issued. The Rebate Program supports the Barton and Kenilworth Commercial Corridors Final Recommendations Report received by City Council at its meeting held September 10, 2014. Rebates are paid following completion of work. Six applications have been received thus far.
2017	8201703703	Annual Com Prop Improve Grant BIA	876,000	111,720	423,576	340,704	61.1%	J.Lam	The Business Improvement Area Commercial Improvement Grant Program offers a matching grant for façade improvements, limited internal improvements as well as assisting in creating a barrier-free and accessible environment. Applicants have two years to complete the work. Forty-six applications were received in 2017. Eleven applications have been received in 2018.
2017	8201703704	Annual Com Prop Improve Grant	522,000	1,045	389,318	131,637	74.8%	J.Lam	The Commercial Property Improvement Grant Program offers a matching grant for façade improvements, limited internal improvements as well as assisting in creating a barrier-free and accessible environment. The Program is offered within Downtown Hamilton, Community Downtowns, the Mount Hope/Airport Gateway and the commercial corridors as identified in the Downtown and Community Renewal Community Improvement Plan. Applicants have two years to complete the work. Twenty-eight applications were received in 2017. Twenty-two applications have been received in 2018.

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2017	8201703706	Annual Com Downtowns & BIA	1,792,500	194,763	79,839	1,517,898	15.3%	J.Lam	Commercial Market Assessments completed. Wayfinding to be completed Q4-2018. Funding for banners expended as need arises. Bike rack installations in BIAs and Community Downtowns to be completed in 2018. Mount Hope Gateway tender anticipated Q3-2018, Construction Q2-2019. Waterdown Memorial Hall Landscape Improvements-construction anticipated Q2-Q3 2018. Locke Street BIA Gateway-concept drawings in progress. Construction anticipated 2019.
2017	8201703707	King St W Bus Imprv Area Gateway	150,000	-	137,550	12,450	91.7%	J.Lam	King Street West Gateway Project is on hold since it is dependent upon the LRT. Funding is needed in 2018 for the Hamilton Heritage Property Grant Program. As a result of increased program demand funding for the Hamilton Heritage Property Grant Program has been depleted. A report to GIC July 2018 recommends that \$138K be transferred from this project to the Hamilton Heritage Property Grant Program Project as required for applications received in 2018. The King St. W. Gateway project will be resurrected once the plans for the LRT are known.
2017	8201703708	Main St W Bus Imprv Area Gateway	150,000	-	-	150,000	0.0%	J.Lam	Possible location for a gateway identified. The funding is for functional plans, fabrication and installation of the Main Street Gateway. Staff will be collaborating with the Main Street West BIA.
2017	8201703900	2017 Dwntn West Harbor Remediate	78,200	2,676	-	75,524	3.4%	J.Lam	The project funds are for interest associated with the Downtown West Harbor Remediation loans. Two loans have been fully advanced under this program. This program was reviewed as part of the Five Year Review of the ERASE CIP in 2017. Loans approved subsequent to the review will be interest free rather than low interest loans. An increase in demand for this project is expected.
2017	8201755100	2017 Inter Village BIA Gateway	36,000	-	10,189	25,811	28.3%	J.Lam	Site for the project to be reviewed with the BIA and Public Works due to the impact of the LRT. Concept design may need to be revised. Tender and construction timeframe will need to be coordinated with LRT. Consultant has been hired to prepare construction drawings and tender documents. Estimated consulting fee \$10k.
Sub-Total Economic Development			15,631,405	5,698,456	5,504,362	4,428,586	71.7%		
<i>Building</i>									
2017	8061757800	Microfiche Digitization of Records	4,112,900	-	-	4,112,900	0.0%	J.Caetano	Only one proposal received by the deadline of February 28, 2018, and it was disqualified by Procurement. Decision made to cancel RFP and move in a different direction for the Document Management software. This will mean that a new RFP not be issued until probably Q4 of 2018. Targeted completion Q4-2018
Sub-Total Building			4,112,900	0	0	4,112,900	0.0%		

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<i>Growth Management General</i>									
2013	4141351100	Growth Management Vehicles	110,000	77,334	-	32,666	70.3%	J.Morgante	Vehicles delivered, balance of funds to equip vehicles with work station units. Still coordinating with IT Services on purchasing the equipment. Targeted completion Q4-2018
2014	8121457600	AMANDA Implementation	1,815,375	973,260	261,001	581,114	68.0%	M.Sakaluk	Soft launch expected in July 2018 with a full launch in September. Further delays due to security issues with servers that prevented publishing a public URL for the Portal.
2015	8121555100	Review Site Alteration By-Law	150,000	-	-	150,000	0.0%	J.Thompson	As no proposals were submitted, continuing to work with Procurement to address whether to go out for another tender/proposal for Q3-2018. Targeted completion Q3-2019
Sub-Total Growth Management General			2,075,375	1,050,594	261,001	763,780	63.2%		
<i>Industrial Lands</i>									
2003	3620374100	SC-Strm Drainage Watercourse 7	5,226,000	3,598,126	-	1,627,874	68.9%	G.Paparella	Phase 2 relocation works will commence in 2018.
2004	3620407101	SC Industrial Pk-Infrastructure	3,867,000	522,829	-	3,344,171	13.5%	G.Paparella	Allocation for projects to support new developments.
2005	3620504502	Airport Lands Expansion	17,307,000	16,956,884	-	350,117	98.0%	G.Paparella	Council suspended until funding source is recognized.
2005	5160507001	N Glanbrook Industrial BP Serv	16,901,360	14,848,328	-	2,053,032	87.9%	T.Sergi	Project in a deficit, awaiting revenues from land sales. There are still 36 serviced acres still need to be sold which is the funding source for this project. (36 acres @ \$250k = \$9m) Account to remain open until lands are sold.
2006	3620604501	Update Fed Zoning Regulations	165,640	81,776	81,256	2,608	98.4%	G.Paparella	Substantially complete. Targeted completion 2019
2006	3620604600	Secondary plan - AEGD	2,756,460	2,594,850	-	161,610	94.1%	G.Paparella	Project working in conjunction with project: 3620604501 (Update Fed Zoning Requisitions). Project complete, appropriation form to be completed to move funds to
2007	3620707001	RHBP-Dartnall Road Watermain	1,470,000	552,319	-	917,681	37.6%	G.Paparella	Project partially completed. Dartnall Road from Rymal to Twenty Road constructed. Remaining funds to be used for the portion from Twenty Road southerly to Dickenson Road. Project working in conjunction with other same project: 3620707002 (RHBP-Dartnall Rd San Sewer).
2007	3620707002	RHBP-Dartnall Rd San Sewer	1,505,000	-	-	1,505,000	0.0%	G.Paparella	Project partially completed PW-10-13 (HSW). Dartnall Road from Rymal to Twenty Road constructed and funded from 3620707690 (RHBP-N-Glanbrook Business Park). Funds to be used for the portion from Twenty Road southerly to Dickenson. Project working in conjunction with project: 3620707001 (RHBP-Dartnall Road Water main).
2007	3620707003	RHBP-Dartnall Road Extension	6,600,000	2,287,345	-	4,312,655	34.7%	G.Paparella	Project partially completed. Dartnall Road from Rymal to Twenty Road constructed. Remaining funds to be used for the portion from Twenty Road southerly to Dickenson road. Project working in conjunction with projects: 3620707001 (RHBP Dartnall road Water main), 3620707002 RHBP (Dartnall Rd San Sewer).

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2007	3620707005	RHBP - Twenty Road	3,600,000	2,860,174	-	739,826	79.4%	G.Paparella	Urbanization of Twenty Road (Nebo Road to west limit of RHBP) is currently under construction in conjunction with the Nebo Trail subdivision. To be funded through sales of land
2007	3620707690	Red Hill Business Park	4,197,500	4,517,795	-	(320,295)	107.6%	G.Paparella	Project costs to be finalized. This will be funded through sales of land
2015	3621507501	Cormorant Road Extension	8,665,000	686,901	49,689	7,928,410	8.5%	G.Paparella	Road will be constructed in conjunction with the Valery Business Park subdivision. Project requires MNRF permit for tree cutting and permit cannot be issued before October 2018 after the bat roosting period. Project working in conjunction with projects: (Sewage Works) 5161480480, (Water Works) 5141480480 (Cormorant Rd WM Extension).
Sub-Total Industrial Lands			72,260,959	49,507,327	130,945	22,622,688	68.7%		

Subdivision Programs

2009	4140946100	2009-City Share of Servicing Costs	598,561	362,917	-	235,643	60.6%	T.Sergi	Funds will be used to provide the City's share of costs under subdivision agreements as they are identified.
2009	4140946103	183 Longwood Road South	652,479	96,908	-	555,571	14.9%	T.Sergi	Works incomplete (surface asphalt), developer to submit request for payment upon completion.
2009	4140946107	Fairgrounds East - Phase 1	683,000	643,382	-	39,618	94.2%	T.Sergi	Developer to submit request for payment.
2010	4141046102	Ancaster Meadows - Phase 1	914,500	858,378	-	56,122	93.9%	T.Sergi	Developer to submit request for payment upon completion.
2010	4141046107	510 Dundas St E MDA-09-134	24,000	-	-	24,000	0.0%	T.Sergi	Developer to submit request for payment upon completion.
2010	4141046108	Meadowlands of Ancaster - Ph 9	198,500	164,897	-	33,603	83.1%	T.Sergi	Developer to submit request for payment upon completion.
2011	4141146100	2011 City Share of Servicing Costs	2,040,930	24,086	-	2,016,844	1.2%	T.Sergi	Funds will be used to provide the City's share of costs under subdivision agreements as they are identified.
2011	4141146104	Silverwood Homes Subdivision	631,500	602,821	-	28,679	95.5%	T.Sergi	Developer to submit request for payment upon completion.
2012	4141246100	2012 City Share of Servicing Costs	90,000	-	-	90,000	0.0%	T.Sergi	Funds will be used to provide the City's share of costs under subdivision agreements as they are identified.
2012	4141246106	Waterdown Bay - Phase 1A	1,125,000	1,061,933	-	63,067	94.4%	T.Sergi	Developer to submit request for payment upon completion.
2012	4141246109	Kaleidoscope - Phase 1	241,000	207,959	-	33,041	86.3%	T.Sergi	Developer to submit request for payment upon completion.
2012	4141246110	Summit Park Ph 7 Internal Works	312,000	280,374	-	31,626	89.9%	T.Sergi	Developer to submit request for payment upon completion.
2013	4141346100	2013 City Share of Servicing Costs	2,197,000	-	-	2,197,000	0.0%	T.Sergi	Funds will be used to provide the City's share of costs under subdivision agreements as they are identified.
2013	4141346101	Limestone Manor Ancaster	60,000	-	-	60,000	0.0%	T.Sergi	Developer to submit request for payment upon completion.
2013	4141346104	Green Millen Shore Estates	250,000	207,445	-	42,555	83.0%	T.Sergi	Developer to submit request for payment upon completion.
2013	4141346105	Victory Ridge Phase 1	282,000	274,557	-	7,443	97.4%	T.Sergi	Developer to submit request for payment upon completion.
2014	4141446100	2014 City Share of Servicing Costs	1,294,000	-	-	1,294,000	0.0%	T.Sergi	Funds will be used to provide the City's share of costs under subdivision agreements as they are identified.
2014	4141446101	Paramount Subdivision	94,590	94,587	-	3	100.0%	T.Sergi	Developer to submit request for payment upon completion.
2014	4141446102	Summerlea West Phase 4	1,431,480	1,438,643	-	(7,163)	100.5%	T.Sergi	Developer to submit request for payment upon completion. Will need to appropriate funds from Project #4141445100
2014	4141446103	MC2 Homes Phase 3	60,000	40,494	-	19,506	67.5%	T.Sergi	Developer to submit request for payment upon completion.
2014	4141446105	Heritage Commons	85,000	80,566	-	4,434	94.8%	T.Sergi	Developer to submit request for payment upon completion.
2014	4141446107	DiCenzo Gardens Ph 10	17,070	17,066	-	4	100.0%	T.Sergi	Developer to submit request for payment upon completion.

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			a	b	c	d	e		
2015	4141546100	2015 City Share of Servicing Costs	2,256,500	-	-	2,256,500	0.0%	T.Sergi	Funds will be used to provide the City's share of costs under subdivision agreements as they are identified.
2015	4141546101	The Crossings	116,000	96,569	-	19,431	83.2%	T.Sergi	Developer to submit request for payment upon completion.
2015	4141546102	Summit Park Phase 8	63,000	51,220	-	11,780	81.3%	T.Sergi	Developer to submit request for payment upon completion.
2015	4141546104	Ancaster Glen- Phase 2	474,500	424,938	-	49,562	89.6%	T.Sergi	Developer to submit request for payment upon completion.
2016	4141646100	2016 City Share of Servicing Costs	1,890,533	-	-	1,890,533	0.0%	T.Sergi	Funds will be used to provide the City's share of costs under subdivision agreements as they are identified.
2016	4141646101	MC2 Homes Phase 2	256,040	-	-	256,040	0.0%	T.Sergi	Developer to submit request for payment upon completion.
2016	4141646102	Ancaster Woodlands Subdivision	153,900	140,194	-	13,706	91.1%	T.Sergi	Developer to submit request for payment upon completion.
2016	4141646103	Ancaster Meadows Phase 2	172,100	-	-	172,100	0.0%	T.Sergi	Developer to submit request for payment upon completion.
2016	4141646104	1187 Upper James	145,000	140,361	-	4,639	96.8%	T.Sergi	Developer to submit request for payment upon completion.
2016	4141646106	Winona Crossing	14,967	13,626	-	1,341	91.0%	T.Sergi	Works under construction and developer will submit request for payment upon completion.
2016	4141646107	Fairground West	367,000	366,948	-	52	100.0%	T.Sergi	Developer to submit request for payment upon completion.
2017	4141746100	2017-City Share of Servicing Costs	1,313,145	-	-	1,313,145	0.0%	T.Sergi	Funds will be used to provide the City's share of costs under subdivision agreements as they are identified.
2017	4141746106	Foothills of Winona Ph2	1,185,082	160,775	-	1,024,307	13.6%	T.Sergi	Developer to submit request for payment upon completion.
2017	4141746107	Red Hill Phase 1 and 2	1,308,162	42,468	-	1,265,694	3.2%	T.Sergi	Developer to submit request for payment upon completion.
2017	4141746108	Kaleidoscope Phase 2	126,400	-	-	126,400	0.0%	T.Sergi	Developer to submit request for payment upon completion.
2018	4141846100	2018-City Share of Servicing Costs	2,970,000	-	-	2,970,000	0.0%	T.Sergi	Funds will be used to provide the City's share of costs under subdivision agreements as they are identified.
2018	4141846102	Caterini Subdivision-Phase 1	473,437	-	-	473,437	0.0%	T.Sergi	Developer to submit request for payment upon completion.
2018	4141846103	198 First Road West-Phase 1	1,315,228	-	-	1,315,228	0.0%	T.Sergi	Developer to submit request for payment upon completion.
2004	4140446111	Reda Heights	1,300	-	-	1,300	0.0%	T.Sergi	Developer to submit request for payment.
2007	4140746102	Jackson Heights Phase 3A	9,000	-	-	9,000	0.0%	T.Sergi	Developer to submit request for payment upon completion.
2008	4140846102	Jackson Heights - Phase 3B	32,500	-	-	32,500	0.0%	T.Sergi	Developer has not executed subdivision agreement.
2008	4140846106	Parkside Hills - Phase 1A	603,300	665,689	-	(62,389)	110.3%	T.Sergi	Works complete. Developer to submit request for payment (holdback). Request to appropriate funds
Sub-Total Subdivision Program			28,529,703	8,559,801	0	19,969,902	30.0%		

Water Growth Program

2010	5141080092	Binbrook-Water Tower-Fletcher	480,000	356,774	-	123,226	74.3%	T.Sergi	Portion of main has been constructed (water tower to Binhaven) under Summerlea West Phase 2A. Balance of main (Binhaven to Fletcher) will be constructed by developer when adjacent development proceeds.
2010	5141096011	2010 Intensification Infra Upgrades	400,000	49,328	198,885	151,787	62.1%	T.Sergi	Pilot project underway.
2011	5141180195	Green Mtn-First W to Upp Centennial	760,000	305,489	-	454,511	40.2%	T.Sergi	Under construction by developer in conjunction with Red Hill Phase 1 & 2. Project working in conjunction with projects: (Roads Development) 4031180195 (Green Mt-First to Centennial), (Storm Sewer) 5181580596 (Green Mtn-Morrissey-First Rd W).
2011	5141196011	2011 Intensification Infra Upgrades	400,000	3,462	-	396,538	0.9%	T.Sergi	Pilot project underway.

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2013	5141380370	Upper Mount Albion - Highland	480,000	-	-	480,000	0.0%	T.Sergi	Will be constructed by developer in conjunction with adjacent development (Central Park); 2018 construction. Project working in conjunction with project: 4031180583-(Upper Mount Albion Urbanization).
2013	5141380377	Arvin - McNeilly to 350m West	100,000	-	-	100,000	0.0%	T.Sergi	2018 construction. Project working in conjunction with projects: (Roads Development) 4031380377, (Storm Sewer) 5181380377, (Sewage works) (5161580377 Arvin-McNeilly to 350m W.)
2014	5141480480	Cormorant Rd WM Extension	500,000	-	-	500,000	0.0%	T.Sergi	Project to be constructed in conjunction with the Valery Business Park subdivision (25T200512). Project working in conjunction with projects: (Industrial Lands) 3621507501, (Sewage Works) 5161480480 (Cormorant Rd Extension).
2015	5141580588	RR 56 - Binbrook to Viking	1,190,000	1,184,124	1,510	4,366	99.6%	T.Sergi	Works substantially complete, costs to be finalized (C15-05-15 (HSW)).
2015	5141595558	Centennial Valve Chamber #3	16,550,000	3,422,134	143,548	12,984,319	21.5%	T.Sergi	VC #3 complete, additional works to be constructed with the Red Hill Ph 3/4 development.
2016	5141680653	Rymal-Upper Paradise to Garth	1,800,000	1,131,123	-	668,877	62.8%	T.Sergi	Under construction, C15-27-16 (HSW).
2016	5141680680	Miles - Ext Terni (E & W leg)	80,000	-	-	80,000	0.0%	T.Sergi	To be constructed when adjacent development proceeds.
2016	5141680682	Dundas - Spring Crk to Skinner	160,000	11,916	-	148,084	7.4%	T.Sergi	To be constructed with adjacent development (Waterdown Bay Phase 2).
2016	5141680683	Twenty - Nebo to 900m West	910,000	254,352	-	655,648	28.0%	T.Sergi	Works being constructed in conjunction with the Nebo Trail subdivision. Under construction.
2017	5141780785	RHBP-Dartnall - Stone to Rymal	580,000	535,751	3,987	40,263	93.1%	T.Sergi	Under construction, C15-18-17 (HSW).
2017	5141796011	2017 Intensification Infra Upgrades	400,000	-	-	400,000	0.0%	T.Sergi	Allocation for projects as required.
2018	5141880886	Pritchard Connect WM 355-601	110,000	-	-	110,000	0.0%	T.Sergi	Project will be initiated in conjunction with 25T-201402.
2018	5141880887	WM St. A. Ext to Pritchard	70,000	-	-	70,000	0.0%	T.Sergi	Project will be initiated in conjunction with 25T-201402.
Sub-Total Water Growth Program			24,970,000	7,254,453	347,929	17,367,618	30.4%		

Storm Sewer Growth Program

2006	5180680685	SWMP-A15 Meadowlands IV Pond	1,620,000	1,387,907	-	232,093	85.7%	T.Sergi	Pond constructed. Developer to submit request for payment (Ancaster Meadows Phase 1).
2006	5180680695	SWMP-H6 Dartnall Wetland Retro	855,000	1,933	-	853,067	0.2%	T.Sergi	To assess needs under the Hannon Creek Study. Study will be completed in 2017.
2007	5180780774	SWMP - A1 Ancaster IBP	4,110,000	6,921	-	4,103,079	0.2%	T.Sergi	SWMP to be constructed under Valery Ancaster Business Park (25T200512).
2007	5180780784	SWMP-B8 Jackson Heights Ph 3	1,303,450	662,814	-	640,636	50.9%	T.Sergi	Pond constructed. Developer to submit request for payment.
2008	5180880855	Cathcart - Barton to 150m S	500,000	192,134	-	307,866	38.4%	T.Sergi	Works complete, developer to submit final costs.
2008	5180880863	SWMP South 2 QA-QC Pond	2,221,640	2,241,194	-	(19,554)	100.9%	T.Sergi	Pond constructed (Waterdown Bay Phase 1). Cost to be finalized. Funds to be reallocated to this project
2008	5180880864	SWMP W6 North - Parkside Hills	511,090	491,288	-	19,802	96.1%	T.Sergi	Pond constructed, developer to submit request for payment (holdback).
2009	5180955943	Grids 2ndary Plan&Trans MP EA	120,000	25,564	-	94,436	21.3%	T.Sergi	Ongoing.

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2009	5180980961	Parkside Drive Storm Sewer	1,500,000	425,949	-	1,074,051	28.4%	T.Sergi	Storm sewers constructed (Parkside Hills Phase 1), developer to submit request for payment (holdback).
2009	5180980980	SWMP Program	2,300,000	2,791,019	-	(491,019)	121.3%	T.Sergi	Allocation for new facilities as development proceeds. Funds to be reallocated to this project
2009	5180980983	SWMP H8 -N of Rymal At Quarry	1,490,000	1,742,070	-	(252,070)	116.9%	T.Sergi	Pond constructed, funding to be finalized. Funds to be reallocated to this project
2010	5181055057	Airport Employment - Ph 3&4 EA	500,000	50,880	-	449,120	10.2%	T.Sergi	Implementation Strategy completed. Future Environmental Assessments to be undertaken.
2010	5181080090	2010 Annual Storm Water Mgmt.	2,000,000	1,764,596	-	235,404	88.2%	T.Sergi	Allocation for new facilities as development proceeds.
2010	5181080091	Rymal-SWMP H8 - Trinity Church	1,500,000	1,919,524	-	(419,524)	128.0%	T.Sergi	Pond constructed, costs and funding to be finalized. Funds to be reallocated to this project
2010	5181080097	SWMP B14 - Orlick Aeropark	510,000	424,128	-	85,872	83.2%	T.Sergi	Pond constructed (Orlick), developer to submit request for payment.
2010	5181080099	SWMP SM14	1,430,000	1,478,531	-	(48,531)	103.4%	T.Sergi	Pond constructed, costs and funding to be finalized. Funds to be reallocated to this project
2011	5181155369	Specific Area Stormwater MP	150,000	101,805	-	48,195	67.9%	T.Sergi	\$100k allocated for Hannon Creek Study.
2011	5181159150	Res Drainage Assistance Program	520,000	403,847	24,708	91,445	82.4%	T.Sergi	Ongoing
2011	5181180090	2011 Annual Storm Water Mgmt.	8,000,000	6,963,799	-	1,036,201	87.0%	T.Sergi	Allocation for new facilities as development proceeds.
2011	5181180188	RR 56-Binbrook Rd to Cemetery Dr	2,450,000	1,903,995	786	545,219	77.7%	T.Sergi	Construction substantially complete, costs to be finalized (C15-05-15 (HSW)).
2012	5181280090	2012 Annual Storm Water Mgmt.	4,000,000	1,770,807	-	2,229,193	44.3%	T.Sergi	Allocation for new facilities as development proceeds.
2012	5181280280	SWMP A20 Limestone Manor	570,000	5,000	-	565,000	0.9%	T.Sergi	Pond constructed. Developer to submit request for payment.
2012	5181280286	SWMP SCM9 - Summit Park Ph 7	1,960,000	1,651,676	-	308,324	84.3%	T.Sergi	Pond constructed, developer to submit request for payment.
2012	5181280292	SWMP - A13 Springbrook Pond	680,000	-	-	680,000	0.0%	T.Sergi	Pond constructed, developer to submit request for payment (Dussin Estates).
2012	5181280293	SWMP - A16 D'Amico Cimino Land	2,100,000	2,156,846	-	(56,846)	102.7%	T.Sergi	Pond constructed, developer to submit request for payment (Ancaster Woodlands). Funds to be reallocated to this project
2012	5181280294	SWMP W19 - Parkside Hills Ph 2	2,210,000	-	-	2,210,000	0.0%	T.Sergi	To be constructed by developer in conjunction with Park Place Phase 2. Anticipate 2019 construction.
2012	5181280295	SWMP SM4 - Penny Lane Estates	2,610,000	2,603,636	-	6,364	99.8%	T.Sergi	Constructed, developer to submit request for payment.
2012	5181280297	SCUBE Master Drainage Plan EA	796,248	265,391	50,199	480,658	39.6%	T.Sergi	Study in progress for Block Plan Servicing Strategy - Block 2 (C3-09-14).
2013	5181355369	Specific Area Stormwater MP	100,000	10,910	-	89,090	10.9%	T.Sergi	Allocation for studies as required.
2013	5181380090	2013 Annual Storm Water Mgmt.	4,000,000	1,538,765	-	2,461,235	38.5%	T.Sergi	Allocation for new facilities as development proceeds.

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2013	5181380377	Arvin - McNeilly to 350m West	540,000	51,879	161	487,960	9.6%	T.Sergi	2018 construction. Project working in conjunction with projects: (Roads Development) 4031380377, (Sewage) 5161580377, (Water Works) 5141380377 (Arvin-McNeilly to 350m W).
2013	5181380385	Watercourse 7 - Phase 2	300,000	97,201	-	202,799	32.4%	T.Sergi	Design complete and currently securing HCA approval. Construction in 2018.
2013	5181380390	Highland - Upper Mount Albion	850,000	-	-	850,000	0.0%	T.Sergi	Will be constructed by developer in conjunction with adjacent development (Central Park); 2018 construction. Working in conjunction with projects: 4031380384 (Highland - Upper Mount Albion, 5161180184 Highland-Winterberry-Mt Albion).
2014	5181480090	2014 Annual Storm Water Mgmt.	4,000,000	1,921,483	-	2,078,517	48.0%	T.Sergi	Allocation for new facilities as development proceeds.
2014	5181480461	Parkside Urbanization - Ph1	930,000	812,425	52,671	64,904	93.0%	T.Sergi	Project under construction (C15-41-17 (PED)), complete in 2018. Project working in conjunction with project: 4031380386 (Parkside Drive Urbanization) being designed.
2014	5181480485	SWMP - H-9 Mewburn-Sheldon	3,140,000	2,104,028	526,853	509,120	83.8%	T.Sergi	Under construction, C15-19-17 (P).
2014	5181480486	SWMP - St Elizabeth Ponds	360,000	-	-	360,000	0.0%	T.Sergi	Pond assessment final report completed. In discussion with landowner to finalize easement (land ownership changed).
2014	5181480488	Rymal - Dartnall to Fletcher	660,000	460,139	-	199,861	69.7%	T.Sergi	Construction complete C15-02-14 (PED), final payment to be issued.
2015	5181580090	2015 Annual Storm Water Mgmt.	4,000,000	2,028,478	-	1,971,522	50.7%	T.Sergi	Allocation for new facilities as development proceeds.
2015	5181580585	Sheldon (H-9) & Mewburn (H-24)	720,000	-	-	720,000	0.0%	T.Sergi	Detailed engineering design complete, 2018 construction. Project working in conjunction with project: 5181580586 (SWMF H-24 Mewburn Pond).
2015	5181580586	SWMF H-24 (Mewburn Pond)	2,130,000	107,827	-	2,022,173	5.1%	T.Sergi	Detailed engineering design complete and securing MOECC approval. Real Estate acquiring balance of lands. Project working in conjunction with other same project: 5181580585 (Sheldon (H-9) & Mewburn (H-24)).
2015	5181580594	First Rd W - Green Mtn to Mud	1,100,000	-	-	1,100,000	0.0%	T.Sergi	Road will be constructed by developer in conjunction with the Red Hill Phase 3 & 4 development, 2018 construction. Project working in conjunction with Roads Development project: 4031580594 (First Rd W-Green Mtn to Mud).
2015	5181580596	Green Mtn-Morrissey-First Rd W	490,000	31,614	-	458,386	6.5%	T.Sergi	Under construction by developer in conjunction with Red Hill Phase 1 & 2. Project working in conjunction with projects: (Roads Development) 4031180195 (Green Mt-First to Centennial), (Water Works) 5141180195 (Green Mtn-First W to Upp Cent), and (Storm Sewer) 5181580596 (Green Mtn-Morrissey-First Rd W).
2016	5181680090	2016 Annual Storm Water Mgmt.	4,000,000	-	-	4,000,000	0.0%	T.Sergi	Allocation for new facilities as development proceeds.
2016	5181680680	Big Creek	200,000	-	-	200,000	0.0%	T.Sergi	Require landowner permission to enter to conduct study.
2017	5181780090	2017 Annual Storm Water Mgmt.	4,000,000	-	-	4,000,000	0.0%	T.Sergi	Allocation for new facilities as development proceeds.
2017	5181780785	RHBP-Dartnall-Stone to Rymal	1,045,000	1,070,155	8,457	(33,612)	103.2%	T.Sergi	Works substantially complete, costs to be finalized (C15-18-17 (HSW)). Charges incorrect to be adjusted
2017	5181780786	RHBP-Dartnall Culvert Replace	187,000	176,805	12,757	(2,561)	101.4%	T.Sergi	Works substantially complete, costs to be finalized (C15-18-17 (HSW)). Charges incorrect to be adjusted

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2018	5161880184	Up Mt Albion-Highland to Rymal	800,000	-	-	800,000	0.0%	T.Sergi	Will be constructed by developer in conjunction with adjacent development (Central Park); 2018 construction. Working in conjunction with projects: 4031180583 (Upper Mount Albion Urbanization), 5141380370 (Upper Mount Albion - Highland-410m Southerly).
2018	5181880090	2018 Annual Storm Water Mgmt.	4,000,000	-	-	4,000,000	0.0%	T.Sergi	Allocation for new facilities as development proceeds.
2018	5181880281	Greystones Channel Rehab	200,000	-	-	200,000	0.0%	T.Sergi	
2018	5181880870	Lewis Rd Culvert near Barton	460,000	-	-	460,000	0.0%	T.Sergi	Construction in conjunction with the development at 1119 Barton Street (Venetian Meats).
2018	5181880871	Borer's Creek Channel	1,160,000	-	-	1,160,000	0.0%	T.Sergi	Construction in conjunction with the Parkside Hills Phase development (25T-201003).
2018	5181880872	Flanders Drive Flooding	200,000	-	-	200,000	0.0%	T.Sergi	Improvements in conjunction with Waterdown Bay Phase 2 (25T-200513).
2018	5181880887	Street A Extension to Pritchard SS	350,000	-	-	350,000	0.0%	T.Sergi	Project will be initiated in conjunction with 25T-201402.
Sub-Total Storm Sewer Growth Program			88,439,428	43,844,964	676,591	43,917,873	50.3%		

Sewage Works Program

2007	5160795760	Southcote PS&Forcemain-HC008	5,512,100	2,943,828	210,145	2,358,127	57.2%	T.Sergi	Demolition of Harmony Hall PS complete and final payment to be issued (C13-28-17).
2009	5161096011	2010 Intensification Infra Upgrades	400,000	1,111,783	-	(711,783)	277.9%	T.Sergi	Charges incorrectly applied (Waterdown Bay); to be adjusted.
2011	5161180184	Highland-Winterberry-Mt Albion	610,000	80,020	-	529,980	13.1%	T.Sergi	Will be constructed by developer in conjunction with adjacent development (Central Park); 2018 construction. Project working in conjunction with projects: 4031380384 (Highland - Upper Mount Albion), 5181380390 (Highland-Winterberry-Mt Albion).
2011	5161180187	Garner Rd W-Raymond to Hwy 6	2,400,000	30,777	-	2,369,223	1.3%	T.Sergi	To be constructed by developer when development proceeds. Portion from Raymond to approximately 380m westerly under construction.
2011	5161180188	RR56-Binbrook Rd to Viking Dr	890,000	811,711	-	78,289	91.2%	T.Sergi	Under construction, C15-05-15 (HSW).
2011	5161196011	2011 Intensification Infrs Upgrade	400,000	200,746	54,607	144,647	63.8%	T.Sergi	Pilot project underway. Project working in conjunction with project: 5181380390 (Highland - Upper Mount Albion).
2012	5161280290	Nash Area WW Sewer Outlet	4,530,000	2,685,934	-	1,844,066	59.3%	T.Sergi	Partially constructed, developer to submit request for payment (Victory and Red Hill).
2012	5161280292	SS Rd Sewer - Flying J-Pilot	2,840,000	1,518,452	-	1,321,548	53.5%	T.Sergi	Under construction (Penady Developments)
2014	5161480480	Cormorant San Sewer Extension	620,000	8,744	-	611,256	1.4%	T.Sergi	Project to be constructed in conjunction with the Valery Business Park subdivision (25T200512). Project working in conjunction with projects: (Industrial Land) 3621507501 (Cormorant Road Extension) and (Water Works) 5141480480 (Cormorant Rd Extension).
2015	5161580377	Arvin - McNeilly to 350m west	80,000	7,890	-	72,110	9.9%	T.Sergi	2018 construction. Project working in conjunction with projects: (Roads Development) 4031380377, (Storm Sewers) 5181380377, (Water Works) 5141380377 (Arvin-McNeilly to 350m W).
2017	5161796011	2017 Intensification Infrs Upgrade	400,000	-	-	400,000	0.0%	T.Sergi	Allocation for projects as development proceeds.
Sub-Total Sewage Works Program			18,682,100	9,399,886	264,752	9,017,462	51.7%		

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			a	b	c	d	e		
Roads - Development Program									
2004	4030480483	Seabreeze-glover to McNeilly	950,000	337,729	-	612,271	35.6%	T.Sergi	Portion of Seabreeze constructed in conjunction with Seabreeze Phase 3. Developer to submit request for payment (holdback).
2006	4030680680	Springbrook Ave Urbanization	1,511,510	77,391	-	1,434,119	5.1%	T.Sergi	Portion of Springbrook Avenue has been secured under a development application (Springbrook Meadows Phase 2, 25T200510) and project is under construction.
2007	4030780741	Binbrook Rd Roundabout	450,000	691,648	-	(241,648)	153.7%	T.Sergi	Roundabout constructed, account to be closed pending final accounting. Request for journal to move expenses
2007	4030780743	McMaster Ave Urbanization	340,000	85,199	-	254,801	25.1%	T.Sergi	Final payment (holdback) still to be made, developer to submit request.
2007	4030780746	Binbrook Community Core Improv	1,046,570	106,485	-	940,085	10.2%	T.Sergi	Working in conjunction with project 4031280289 (RR 56-Binbrook Rd to Cemetery).
2008	4030880855	Dartnall - Rymal to Dickenson	6,507,820	2,819,620	-	3,688,200	43.3%	T.Sergi	Phase 1 (Rymal to Twenty) constructed C15-40-13 (SW). Need to acquire lands for Phase 2 (Twenty to Dickenson).
2009	4030980977	Road EA for N-W Quad Hwy 5 & 6	100,000	9,871	-	90,129	9.9%	T.Sergi	Environmental Assessment was coordinated with MTO's TSER Addendum. MTO to request for payment.
2009	4030980978	Growth Related Studies	200,000	87,039	98,444	14,517	92.7%	T.Sergi	On going
2009	4030980986	TrinityChurchCorridor-53&Stone C	17,703,851	15,002,741	228,903	2,472,207	86.0%	T.Sergi	Construction substantially completed and road opened to traffic (C15-34-15 (HS)). Project costs to be finalized.
2010	4031055057	Airport Employment-PH 3&4 EA	700,000	51,882	-	648,118	7.4%	T.Sergi	Implementation strategy complete. Environmental Assessments to be undertaken.
2010	4031080095	Mid Arterial-Mtn Brow-Dundas	3,880,850	10,846	-	3,870,004	0.3%	T.Sergi	Portion of road (Burke Street) constructed under Waterdown Bay Phase 1. Developer to submit request for payment. Balance of road to be constructed under Phase 2 (2019 construction).
2011	4031180180	Highland- Mt Albion-Pritchard	2,140,000	57,003	123,265	1,959,732	8.4%	T.Sergi	Section from Upper Mount Albion to URHVP will be urbanized by developer in conjunction with the new development (Central Park), 2018 construction. Portion from URHVP to Pritchard is scheduled to be constructed in 2018.
2011	4031180195	Green Mt-First to Centennial	1,840,000	662,451	-	1,177,549	36.0%	T.Sergi	Under construction by developer in conjunction with Red Hill Phase 1 & 2. Project working in conjunction with projects: (Water Works) 5141180195 (Green Mtn-First W to Upp Cent), and (Storm Sewer) 5181580596 (Green Mtn-Morrissey-First Rd W).
2011	4031180583	Upper Mount Albion Urbanization	134,000	34,623	-	99,377	25.8%	T.Sergi	Road to be urbanized by developer in conjunction with the new development. 2018 construction. Project working in conjunction with project: 5141380370 (Upper Mount Albion-Highland).
2012	4031280288	Mountain Brow Rd-Waterdown	5,110,000	-	-	5,110,000	0.0%	T.Sergi	Road urbanization will be completed in conjunction with the Waterdown Bay Phase 2 development. Anticipate for 2019 construction.
2012	4031280289	RR 56-Binbrook Rd to Cemetery	3,200,000	3,655,015	45,500	(500,515)	115.6%	T.Sergi	Construction in progress C15-05-15 (HSW). Project working in conjunction with: 4030780746 (Binbrook Community Core Improve). Request for journal to move expenses
2012	4031280292	Fifty Rd at SSR Intersection Upgrade	1,090,000	-	-	1,090,000	0.0%	T.Sergi	Intersection improvements to facilitate development (Penady). Currently under construction.
2012	4031280294	Hwy 5 & 6 Interchg EA & Improv	10,770,000	13,556	-	10,756,444	0.1%	T.Sergi	MTO project which the City has entered into a cost sharing agreement. MTO has acquired land on a willing seller basis. No timing identified for construction.

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2013	4031380360	Waterdown-Burlington Rd Upgrade	9,350,000	9,868,838	-	(518,838)	105.5%	T.Sergi	Road will be designed and constructed by City of Burlington and cost shared as per the Financial Agreement. Project currently in detailed design phase. To be funded through DC's
2013	4031380377	Arvin - McNeilly to 350m West	690,000	113,242	59,866	516,892	25.1%	T.Sergi	Construction to commence in 2018. Project working in conjunction with projects: (Storm Sewer) 5181380377, (Sewage Works) 5161580377, (Water Works) 5141380377 (Arvin-McNeilly to 350m W).
2013	4031380383	RR 56 - Southbrook to Binbrook	2,600,000	2,630,711	-	(30,711)	101.2%	T.Sergi	Construction in progress C15-05-15 (HSW). Request for journal to move expenses
2013	4031380384	Highland - Upper Mount Albion	1,110,000	-	10,625	1,099,375	1.0%	T.Sergi	Road will be urbanized in conjunction with the adjacent development (Central Park). 2018 construction. Project working in conjunction with projects: 5181380390 (Highland-Upper Mount Albion), 5161180184 (Highland-Winterberry-Mt Albion).
2013	4031380386	Parkside Drive Urbanization	6,850,000	4,687,885	2,007,107	155,008	97.7%	T.Sergi	Project under construction (Contract C15-41-17 (PED)). Project working in conjunction with project: 5181480461 (Parkside Urbanization Ph1).
2013	4031380387	Roundabout@Isaac Brock & First	330,000	-	-	330,000	0.0%	T.Sergi	City acquiring lands at 194 First Road West for the connection of Lormont Boulevard with First Road West, pursuant to the Heritage Green Secondary Plan (West Mountain Area).
2013	4031380389	North-South Rd EA (connection)	130,000	-	-	130,000	0.0%	T.Sergi	Environmental Assessment to commence pending timing on the closure of Parkside Drive @ Hwy 6 (no timing specified by MTO).
2013	4031380390	East-West Corridor Waterdown	23,660,000	5,470,839	246,769	17,942,393	24.2%	T.Sergi	Portion between Parkside and Dundas constructed under Mattamy Waterdown Phase 2B. Acquiring lands for balance of roadway and detailed design initiated.
2013	4031380391	North Service Road Green Road	200,000	96,352	-	103,648	48.2%	T.Sergi	To be constructed by developer in conjunction with Green Millen Shores subdivision. Project working in conjunction with project: 4031380392 (North Service Road Millen Road).
2013	4031380392	North Service Road Millen Road	200,000	93,797	-	106,203	46.9%	T.Sergi	To be constructed by developer in conjunction with Green Millen Shores subdivision. Project working in conjunction with project: 4031380391 (North Service Road Green Road).
2014	4031480481	Barton Street Improvements	220,000	210,300	16,501	(6,801)	103.1%	T.Sergi	Consultant has been retained C3-01-16 to carry out Class Environmental Assessment (Phase 3 & 4). Project working in conjunction with project: 4031580587 (Fifty Road EA). Will be requesting additional funding
2014	4031480485	Glover Road Cul-de-Sac	420,000	116,081	51,480	252,439	39.9%	T.Sergi	Land acquisitions finalized. Hydro One pole relocations is underway. Construction is expected for 2018.
2014	4031480582	2014 Development Rd Urbanization	500,000	319,734	180,266	0	100.0%	T.Sergi	Monies are allocated to specific road projects as development proceeds. \$180K PO is for C15-41-17 (PED) currently under construction.
2015	4031580582	2015 Development Rd Urbanization	500,000	139,194	500,000	(139,194)	127.8%	T.Sergi	Monies are allocated to specific road projects as development proceeds. \$500K for C15-41-17 (PED) currently under construction. \$139K incorrectly charged to project. Journal correction posted July 4th
2015	4031580584	Nebo - Rymal to Twenty Rd E	220,000	-	-	220,000	0.0%	T.Sergi	Funding for project pushed out to 2020, postpone detailed engineering design.
2015	4031580585	Twenty Rd Extension Sched C EA	200,000	5,000	195,000	-	100.0%	T.Sergi	RFP (C3-10-17) has been awarded and study has been initiated.

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2015	4031580586	RHBP-Stone - Pritchard to RHVP	750,000	738,572	-	11,428	98.5%	T.Sergi	Road reconstructed by Developer (Heritage Commons). Works complete and developer to request for payment.
2015	4031580587	Fifty Road Environmental Assessment	220,000	6,080	154,306	59,614	72.9%	T.Sergi	Consultant has been retained C3-01-16 to carry out Class Environmental Assessment (Phase 3 & 4). Project working in conjunction with project: 4031480481 (Barton Street Improvements).
2015	4031580588	Gorden Dean Avenue	100,000	-	-	100,000	0.0%	T.Sergi	Environmental Assessment to be undertaken in conjunction with BPSS for Block 1. BPSS is currently underway.
2015	4031580589	Rymal - Fletcher to Up Centennial	1,040,000	133,758	136,484	769,758	26.0%	T.Sergi	Detailed engineering design in progress. Project scheduled for 2020.
2015	4031580594	First Rd W - Green Mtn to Mud	1,650,000	10,000	-	1,640,000	0.6%	T.Sergi	To be constructed by developer in conjunction with development (Red Hill Phases 3 & 4). Construction to commence in 2018. Project working in conjunction with sewer project: 5181580594 (First Rd W-Green Mtn to Mud).
2016	4031680582	2016 Development Rd Urbanization	500,000	-	380,388	119,612	76.1%	T.Sergi	Monies are allocated to specific road projects as development proceeds. \$380K for C15-41-17 (PED) currently under construction.
2016	4031680680	Garth St Extension Class EA	280,000	-	-	280,000	0.0%	T.Sergi	Have not started study, re-evaluating AEGD priorities.
2016	4031680681	Garner Rd-Hwy2 Wilson-Fiddlers	1,870,000	-	-	1,870,000	0.0%	T.Sergi	Road to be coordinated with Public Works water main project: 5141396351 (Garner Water main Trunk W09).
2016	4031680684	Up Mt Albion-Stone Ch to Rymal	2,750,000	305,657	3,500	2,440,843	11.2%	T.Sergi	Portion of UMA reconstructed under Heritage Highlands Phase 1. Balance of road will be coordinated with the adjacent development (Central Park); construction in 2018. Project working in conjunction with project: 5161680684 (Up Mnt Albion-Stone - Highland).
2016	4031680685	RHBP-Dartnall-Stone to Rymal	5,711,000	4,997,058	721,286	(7,344)	100.1%	T.Sergi	Works substantially complete, costs to be finalized (C15-18-17 (HSW)). Will likely not need all PO commitments
2017	4031780582	2017 Development Rd Urbanization	500,000	-	-	500,000	0.0%	T.Sergi	Monies are allocated to specific road projects as development proceeds.
2017	4031780781	Hwy 8 Improvements Class EA	400,000	5,000	-	395,000	1.3%	T.Sergi	Request for Proposals received. In process of awarding RFP.
2017	4031780789	RR 56 - Rymal to ROPA 9	220,000	24,131	99,349	96,519	56.1%	T.Sergi	Detailed engineering design in progress. Project scheduled for 2020.
2017	4031780790	Baseline - Access Road	500,000	-	-	500,000	0.0%	T.Sergi	Road will be constructed in conjunction with the development of 1288 Baseline Road.
2018	4031880582	2018 Development Rd Urbanization	500,000	-	-	500,000	0.0%	T.Sergi	Monies are allocated to specific road projects as development proceeds.
2018	4031880852	Southridge Court Cul-De-Sac	90,000	-	-	90,000	0.0%	T.Sergi	will begin when development starts
2018	4031880853	McClure-Garner Rd-200m Northerly	110,000	-	-	110,000	0.0%	T.Sergi	Project to be tendered in 2018.
2018	4031880883	Dickenson Road Class EA	440,000	-	-	440,000	0.0%	T.Sergi	Developing Terms of Reference and study will be initiated in 2018.
2018	4031880887	Street A Extension to Pritchard	320,000	-	-	320,000	0.0%	T.Sergi	Project will be initiated in conjunction with 25T-201402.
Sub-Total Roads Development Program			122,805,601	53,675,326	5,259,040	63,871,235	48.0%		

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Planning Division									
Planning									
1999	8109955004	SC Highway 8 Urban Design	27,000	368	-	26,632	1.4%	A.Fabac	The project is on hold until all of the Ontario Municipal Board appeals regarding the Fruitland-Winona Secondary Plan are resolved. The project is anticipated to commence in Q4-2018 based on staff capacity. Targeted completion Q4-2020
2003	8300355100	LRP OP Reform	5,873,400	5,727,280	-	146,120	97.5%	J.Hickey-Evans	Official Plan work such as OPA's and special policy studies, continue as daily work. Targeted completion Q4-2018
2006	8100655600	SCUBE Secondary Plan	66,880	52,474	-	14,406	78.5%	C.Newbold	OMB decision (June 2018) brought Secondary Plan into effect - only site specific appeals remain.
2007	8140755700	Aggregate Resource Study	500,000	204,741	62,500	232,759	53.4%	J.Hickey-Evans	Background work is underway for Aggregate work for Elfrida. Working with Hamilton water to identify vulnerable areas. In addition, hydro geological mapping is being undertaken for the rural areas. Project works in conjunction with project ID 8121355605 (Elfrida Expansion studies).
2008	8140855800	Official Plan LPAT/OMB Appeal	1,605,650	1,178,145	-	427,505	73.4%	J.Hickey-Evans	A prehearing is scheduled for October to deal with the land budget for Elfrida. Project working in conjunction with Project ID: 8141555600 (Hamilton Growth Management Review).
2009	8120955900	Community Planning Studies	836,190	590,297	28,138	217,755	74.0%	C.Newbold	Centennial Neighborhoods Secondary Plan completed February 2018. Appeals to LPAT in process. Downtown Secondary Plan Update, zoning and Tall Buildings Guidelines completed in April 2018. LPAT appeals in process. Community Energy Plan TOR approved by Council. Consultants being retained to prepare grant application and to carry out the study. Study initiation anticipated Fall 2018.
2009	8120955903	Longwood Rd-Main to Aberdeen	120,000	25,817	-	94,183	21.5%	A.Fabac	The LRT operations, maintenance and storage facility location and timing for construction has implications for the Streetscape Master Plan. Discussion with LRT staff are still ongoing and will continue into Q4-2018. Targeted completion Q4-2020
2010	8141055100	Nodes & Corridors Plans	550,000	72,766	-	477,234	13.2%	C.Newbold	Schedule start for Upper James Corridor Plan/Secondary Plan background study to be re-evaluated with A-Line transit planning initiatives and section resources. Waterdown Node Secondary Plan Background Study and work plan drafted and to be presented to Planning Committee in Q3-2018.
2010	8141055101	Residential Intensify Strategy	157,000	40,765	16,635	99,601	36.6%	J.Hickey-Evans	Residential Intensification Strategy is part of the municipal comprehensive review and GRIDS 2. The project works in conjunction with Project ID 8151655600 (Zoning By-law), and 8141555600 (growth Management) Targeted completion Q4-2022
2011	8141155103	Zoning By-law OMB Appeals	325,000	85,537	-	239,463	26.3%	J.Hickey-Evans	The City received approximately 20 appeals to the OPA and Zoning By-law for new Commercial and Mixed Use zones. Staff will be working to resolve the appeals in 2018 with a prehearing schedule for October. This project works in conjunction with Project ID 8151655600 (Zoning By-law).
2011	8141155104	Bayfront Strategy	495,000	284,323	201,370	9,307	98.1%	C.Newbold	PIC #2 (draft Vision, Objectives and proposed Areas of Change) held June 2018. Second Steering Committee to be held July 2018. Bayfront Photo Contest launched June 2018 for Summer 2018 completion. Council update to be sent Sept 2018.

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2012	8121255620	Part IV Designate of Property	620,000	221,890	131,449	266,661	57.0%	A.Fabac	Currently there are 6 designation projects underway and 3 designations which have been completed.
2012	8201255700	Ottawa St Streetscape Improvement	100,000	81,306	14,580	4,114	95.9%	A.Fabac	Staff are finalization the Streetscape Master Plan after consulting with representatives from the BIA and management. Anticipate bringing the report to Council after the election in late 2018 early 2019.
2013	8121355605	Elfrida Expansion-Studies	1,577,500	610,918	728,968	237,615	84.9%	C.Newbold	Final draft of Sub Watershed Study Phase 1 completed. PIC for Sub watershed Study Phase 1 held June 2018. PIC #3 for Growth Area Study (Secondary Plan Structure Concept) held June 2018. Advancement on Growth Area Study will proceed once draft land budget is received in Fall 2018. Secondary Plan Project working in conjunction with project ID 8140755700 (Aggregate Resources Study). Council Update to be sent Sept 2018. Further City-wide engagement planned for Fall 2018 in conjunctions with Hamilton Growth Management Review, project ID (8141555600).
2014	8121455500	St Clair-Heritage Plan Review	100,000	-	-	100,000	0.0%	A.Fabac	Consultants are conducting their preliminary background research and presented their work plan to HMHC in April. The consultants are starting the public consultation phase of the project. Targeted completion Q4-2019
2015	8141555600	Hamilton Growth Management Review	2,195,000	302,017	529,383	1,363,600	37.9%	J.Hickey-Evans	Undertook 4 public events (May/June for Phase 1 of GRIDS2/MCR. Working on Employment Land Strategy. The project works in conjunction with Project ID 8140855800 (OP-OMB appeals).
2016	8101655600	2016 Comp Zoning By-Law	1,548,600	551,269	18,544	978,787	36.8%	J.Hickey-Evans	Residential zoning, including individual studies or discussion papers will be prepared during 2018. In addition, other city initiatives including Port land Zoning and review of certain residential zones in Ancaster were completed in Q2-2018. Project working in conjunction with project ID 8141555101 (Residential Intensification Strategy).
2016	8121655601	Barton Tiffany Design Study	150,000	-	-	150,000	0.0%	C.Newbold	Ongoing project coordination occurring with Central Park redevelopment project and other City initiatives. City initiated OPA and Rezoning applications will be circulated once directions on Central Park and other area initiatives are confirmed. Targeted completion Q3-2019
2016	8121655602	DC Study and Grids Update	705,000	-	-	705,000	0.0%	C.Newbold	To date, work on intensification estimates for DC and GRIDS2 work has been drawn from other project accounts. It is anticipated that this account will be drawn down as other projects accounts are depleted. Funds were committed from this account for modeling required for Community Energy Planning to address climate change impacts and resiliency in Growth Areas. Targeted completion Q2-2019
2016	8121655604	Implement Food & Farming Plan	70,100	30,000	-	40,100	42.8%	J.Hickey-Evans	Food and Farming Projects include work on the Provincial Plan review implementation – Agricultural land base and natural heritage mapping.
2016	8121655606	Site Plan Guidelines Update	200,000	-	-	200,000	0.0%	A.Fabac	The Terms of Reference are nearing finalization and the work will commence when this has been completed.
2016	8141655600	2016 CityWide Employment Survey	323,790	116,664	-	207,126	36.0%	J.Hickey-Evans	The Results from Employment survey will be tabularized and presented in an information update in Q3-2018. 2018 Employment survey is underway. The results are used for various municipal and planning exercises (land budget, OP monitoring).

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2017	8121755700	Woodland Protection Strategy	150,000	918	149,150	(68)	100.0%	A.Fabac	The consultant had the project kick off workshop with City staff on May 17, 2018. The consultants are in the background review portion of the project.
2017	8121755703	James N Mobility Study Implementation	250,000	-	-	250,000	0.0%	C.Newbold	A review of the implementation items for the James North Mobility Hub Study was presented to Planning Committee in Winter 2017. Identified changes to planning instruments were completed as part of the Downtown Secondary Plan review. Other initiatives identified in the Study have been carried out through other projects and initiatives. Coordination with other departments on necessary implementation items will be discussed with other impacted departments in Fall 2018. The need for additional consulting services will also be evaluated at that time.
2017	8121755705	Urban & Rural Plans 5 Yr Review	331,000	-	-	331,000	0.0%	J.Hickey-Evans	Background work on OP conformity is underway. The project works in conjunction with Project ID 8151655600 (Zoning By-law), and 8141555101 (Residential Intensification Strategy).
2017	8121755706	Planning & Zoning Growth Area	525,000	2,773	-	522,227	0.5%	J.Hickey-Evans	Planning for the station areas plans along the LRT are underway as part of the municipal comprehensive review in 2018. The project works in conjunction with project ID 8141555600 (Hamilton Growth Management Review).
Total Planning			19,402,110	10,180,269	1,880,716	7,341,126	62.2%		

Transportation Planning & Parking Services Division

Parking Operations Program

2014	4901445100	Parking Lots-Service Repairs	275,000	106,721	-	168,279	38.8%	K.Davren	HMPS repaved lot 3D in 2017. Planning to repave Lot 5 in 2018. Project to remain open.
2014	4901457100	Monetary Penalty-New Process	150,000	52,269	-	97,731	34.8%	D.Johnson	Licensing: General Provisions complete and 25 By-law schedules remaining. Municipal Law Enforcement: Noise and Parks By-law complete and many By-laws to follow. Currently reviewing the scope for RFP for further innovation required for the program. Reports to council continue as we move through program development and implementation. Targeted Completion Q4-2019
2015	4901551100	Communications & Security System	75,000	-	-	75,000	0.0%	K.Davren	Facilities collaborating with HMPS staff to establish recommendations for security enhancements. Project to remain open.
2016	4901641600	Elevator Review-York Parkade	50,000	2,150	-	47,850	4.3%	K.Davren	Consultant has completed specifications for phase 2 of the elevator modernization. Consultant will continue to provide quality control and contract management services throughout modernization project. Project to remain open. Project will be completed within budget.
2016	4901657600	HMPS Software Upgrade	200,000	17,465	80,041	102,495	48.8%	K.Davren	Project underway. New software installed, currently being tested on phones with rollout and go-live to follow later in Q3-2018. On schedule. Project to remain open.
2017	4901751700	Parking Payment Equipment	767,000	-	-	767,000	0.0%	K.Davren	RFP drafted and with procurement, set to go out shortly. Project to remain open.

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2017	4901755700	Parking By-Law Review	100,000	4,009	51,305	44,686	55.3%	K.Davren	By-law Collection contract drafted and sent out, closes April 27, 2018. Field data collection to begin summer 2018. Project to remain open.
2018	4901841800	Fence Replacement-Municipal Carparks	10,000	-	-	10,000	0.0%	K.Davren	To start minor fence repairs in Q3-2018.
2018	4901841801	Elevator Replacement-York Parkade	400,000	39,518	5,000	355,482	11.1%	K.Davren	Specifications drafted. Contract expected to be put in Q2-2018.
2018	4901841802	Summers Lane Reconstruction	500,000	-	-	500,000	0.0%	K.Davren	Project being lead through Facilities. No updates at this time. Project to remain open.
2012	4901245100	Repairs-York Boulevard Parkade	2,836,000	1,709,773	776,130	350,097	87.7%	K.Davren	Contractor began work March 5, 2018. Work is underway and progressing on schedule. Project expected to be completed Q4-2018 and within budget. Project to remain open.
Total Parking Operations			5,363,000	1,931,904	912,476	2,518,620	53.0%		

Transportation Planning

2013	4031355310	Hamilton Transportation Master Plan Update	660,000	600,899	58,187	915	99.9%	S.Molloy	TMP report presented to GIC June 20th. Waiting Council approval August 2018.
2014	4041417125	Cannon By-Directional Cycle Track	867,200	528,832	-	338,368	61.0%	D.Bender	Pilot project confirmed as permanent in June 2018. Remainder of budget to be used for additional separators and safety improvements.
2014	4241409108	Ward 1 Bike Lanes-Longwood Rd N	50,000	8,594	-	41,406	17.2%	D.Bender	Funds to be used for cycle track design in Q2 2019
2014	4241409113	Ward 1 Bike Racks	25,000	19,150	-	5,850	76.6%	P.Topalovic	Remainder of bike racks to be installed by December 2018.
2014	4241409115	Improvements to Emerson	60,000	2,910	-	57,090	4.9%	D.Bender	Design work underway in 2018 for 2019 install.
2015	4041503519	Bike Racks - Urban Renewal	79,324	65,010	-	14,315	82.0%	P.Topalovic	Bike racks are being installed by Public Works with target completion by December 2018.
2016	4031655641	Cordon Count Project	110,000	90,338	6,824	12,837	88.3%	M.Philip	Field surveys were completed by the contractor. As this is a collaborative project with other regional municipalities and MTO, this time the analysis and reporting task was undertaken through a consultant hired by York Region. City will pay our share of cost to York Region upon completion of the final Report. Budget remaining in the project to be used for this payment and next round of counts in the future. Counts will be undertaken based on various project requirements.
2016	4031655926	(TMP)Transportation Master Plan Performance Measurement	263,095	-	-	263,095	0.0%	S.Molloy	Work on hold until Project Manager long range planning position filled. Targeting to commence September 2018.
2016	4031655940	2016-Transportation Tomorrow Survey	259,370	93,637	12,683	153,050	41.0%	M.Philip	Project working in conjunction with same like project 4031755940 (2017 Transportation Tomorrow Survey). Reappropriation pending
2016	4041655601	Everyone Rides Initiative Pilot Project	524,945	438,776	86,467	(298)	100.1%	P.Topalovic	Project not yet complete. It is in its final phase and is scheduled for completion in April 2019. FCM will issue their second payment in December 2018 and third for May 2019, funding will cover negative balance.
2016	4661617725	Claremont Access Bike Lanes	200,000	24,527	125,563	49,911	75.0%	D.Bender	Design work completed in 2018, installation planned for 2019.
2017	4031718126	Centennial Bridge over QEW-Path	320,000	-	-	320,000	0.0%	M.Philip	MTO has agreed to fund this project as of July 2018. MTO will construct the MUP portion on the bridge as part of their bridge rehabilitation project. City to follow up/co-ordinate to ensure the constructions are going on as planned, traffic management.

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2017	4031755820	Transportation Demand Management & Smart Commute	697,500	336,382	53,840	307,278	55.9%	P.Topalovic	Project will be used for 3 years as it matches the Metrolinx funding agreement terms. Current balance will fund 2018 and 2019 activities. Additional funding will be added to project during the 2019 budget process.
2017	4031755940	2017-Transportation Tomorrow Survey	40,000	-	-	40,000	0.0%	M.Philip	TTS is a collaborative project by the Regional Municipalities, Cities and MTO. We oversee and provide input into the work undertaken by the Consultant hired by MTO. The TTS data was released in 2017. Several analysis Reports are under preparation. We also oversee the research project undertaken by the University of Toronto. Planning underway for future TTS based on the TTS research findings and challenges from the 2016 TTS. Project working in conjunction with project ID 4031655940 (2016 Transportation Tomorrow Survey).
2017	4661717124	2017 On Street Bike Facilities	308,000	54,555	213,948	39,497	87.2%	D.Bender	Design work for Gage, Melvin and Scenic on-going.
2017	4661717726	Bay Street - Bike Lanes	600,000	495,516	11,907	92,577	84.6%	D.Bender	Project substantially complete. Close PO in August 2018 after minor markings to be added.
2017	4661720924	2017 Truck Route Master Plan	200,000	-	-	200,000	0.0%	S.Molloy	Project TOR to be developed July 2018 with intent to hire consultant to commence September 2018.
2018	4031855744	(TMP)Transportation Master Plan Modelling & Monitoring	80,000	-	-	80,000	0.0%	S.Molloy	Work on hold until Project Manager long range planning position filled. Targeting to complete model updates Sept-Dec 2018.
2018	4661817124	2018 On Street Bike Facilities	4,035,000	-	-	4,035,000	0.0%	D.Bender	Includes projects with MTO funding. Design work commencing in summer of 2018.
2018	4661817125	2018 On Street Bike Facilities/Construction	450,000	63,529	85,902	300,570	33.2%	D.Bender	Continuing work on Governor's Rd and Rymal Rd, to be completed in 2018/2019.
Total Transportation Planning			9,829,434	2,822,654	655,320	6,351,460	35.4%		

Tourism & Culture Division

Cultural Operations Program

2010	7101057100	Point of Sale Systems-Museums	116,000	52,745	-	63,255	45.5%	S.Mrva	Additional functionalities are being addressed through temporary/secondment of staff. Project closure now scheduled for Q4-2018.
2012	4241209103	Public Art - Ward 1	300,000	15,739	-	284,261	5.2%	K.Coit	Focus Group to start project July 2018.
2012	7101258706	Dundurn Castle Exteriors	254,293	226,861	27,450	(17)	100.0%	C.Samko	Project is completed, pending final invoices for archaeology. Once invoices are paid, project will be closed.
2012	8201203500	Graffiti Management Initiative	55,343	27,010	-	28,333	48.8%	K.Coit	Art selected installation planned for July 2018 pending completion of wall repairs by Public Works.
2013	4241309204	Public Art -Cent Mem Rec Centre mural	17,500	-	-	17,500	0.0%	K.Coit	Project delayed due to unexpected staffing changes. Initiation planned for Q4-2019.
2014	7201455700	Battlefield Interpretive Study	100,000	52,327	45,721	1,953	98.0%	C.Samko	Drawings and specs are underway to be completed by Q4-2019. Project working in conjunction with Project ID 7201741707 (Battlefield Barn Restoration).
2015	7101558502	Public Art - Battlefield-Interpretive Panel	16,000	-	-	16,000	0.0%	K.Coit	Working with artist to develop appropriate text and imagery. Q3-2018 completion planned.
2015	7101558506	Public Art - Dundas Driving Park Phase 2	145,000	85,608	45	59,347	59.1%	K.Coit	Installation Sept 2018.

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2015	7101558507	Public Art Master Plan Review	18,000	9,196	-	8,804	51.1%	K.Coit	Funding directed to Art in Public Places policy work for 2018.
2015	7101558508	Public Art - King William Art Walk	190,000	2,377	-	187,623	1.3%	K.Coit	Project to begin Q3-2018.
2015	7101558509	Public Art - West Hamilton Rail Trail	25,000	-	-	25,000	0.0%	K.Coit	After consultation with neighborhood association, location is to be revised. Project initiation now Q1-2019 .
2015	7101558510	Public Art - Waterdown Memorial Hall Mural	15,000	-	-	15,000	0.0%	K.Coit	Funding to be reallocated to Waterdown Memorial Park project pending Council approval.
2015	7201541505	Whitehern - Wallpaper and Plaster	68,470	48,833	850	18,787	72.6%	C.Samko	Wallpaper manufacturing completed. Wallpaper to be hung in hall Q3-2018. Plaster repairs scheduled for Q3-2018.
2015	7201541506	Gage House Exterior	124,430	50,183	706	73,542	40.9%	C.Samko	Planning work to address the porch and cladding repair of Gage House began Q1-2018. Scheduled to be completed by Q1-2019.
2015	7201541702	Dundurn Castle Outbuildings	508,196	534,656	40,177	(66,637)	113.1%	C.Samko	Awaiting final report for archaeology which is with the Ministry of Culture, Tourism and Sport. Once invoices are paid, project will be closed. Deficit to be paid from remaining funds in project ID 7201658602 (Dundurn Stoplight Installation) and project ID 7201741702 (Dundurn Coach House) at the completion of that project.
2015	7201555501	Children's Museum Feasibility Study	150,000	110,373	12,457	27,170	81.9%	S.Mrva	The Children's Museum Expansion Project is in Site Plan approval stage and pending grant and capital funding, construction is estimated to begin 2023. Council approved application to Canada Cultural Spaces planned for Q3-2018. Grant and associated business plan nearing completion for submission in Q3-2018.
2015	7201555502	Culture Strategic Priorities	463,220	132,582	-	330,638	28.6%	P.Tombs	Updates to the existing Tourism Hamilton website in Q3/Q4-2018 to improve functionality and responsiveness. Cultural statistics continue to be gathered and reported through partnerships at the national and local level (Q2-Q4 2018).
2015	7201558503	Battlefield Gage House Interior - Hall and Upper Rooms	192,600	76,279	-	116,321	39.6%	C.Samko	Plaster repair is completed. Floor and finish repair will begin Q3-2018. Project is working in conjunction with project ID 72011758703 (Gage House Upper Rooms). A portion of this funding will be used to correct damage to the exterior cladding.
2015	7201558504	Steam Museum Building Repairs	170,250	133,695	1,625	34,930	79.5%	C.Samko	Completion of exhibit work by Q4-2018.
2015	7201558505	Dundurn - Interior Finishes	153,600	153,614	-	(14)	100.0%	C.Samko	Project in the process of being closed. Balance will be used to address the deficiency in project ID 7201541702 (Dundurn Castle Outbuildings).
2015	7201558701	Music & Film Office	100,000	96,592	-	3,408	96.6%	P.Tombs	Nearing completion. Funds to be spent by the end of Q4-2018.
2016	7201641602	St Mark's Rehab-Canada 150	1,810,620	1,539,243	239,052	32,326	98.2%	C.Samko	Phase 1-Adaptive re-use is completed. Once remaining POs are paid out, the remaining funds will be transferred to project ID 7201841803 (St. Mark's Interior Restoration) to allow for Phase 2 construction in 2019.

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2016	7201641603	Fieldcote New Addition Final Design	130,000	16,193	105,765	8,042	93.8%	C.Samko	Drawings and specifications on track to be completed by Q2-2019.
2016	7201655600	Sesquicentennial Tall Ships	618,033	484,270	3,971	129,793	79.0%	C.Brooks-Joiner	Event is completed, still waiting for outstanding invoice. Organization waiting for billing between their US and Canadian operations.
2016	7201658600	Collections Registration Preservations	266,500	3,359	-	263,141	1.3%	R.Barlas	First phase of storage re-organization completed. Significant de-accessioning project in development. Implementation in Q1-2019. Contract cataloguers continuing work on Military Museum. Project on track for completion in 2021.
2016	7201658601	Dundurn Small Room Restoration	144,000	89,095	2,415	52,490	63.5%	C.Samko	Work in the first floor bath is completed. Future work in the small dining room has been delayed due to staff availability. Work estimated to resume Q3-4 2018.
2016	7201658602	Dundurn Stopligh Installation	1,096,000	550,714	183,370	361,916	67.0%	C.Samko	Entrance signage project is 50% completed to be finished by Q4-2018. Garden re-design 80% completed. To be finished by Q3-2018. A portion of the remaining funds will be used to pay the deficiency in project ID 7201541702 (Dundurn Castle Outbuildings) and to fund HVAC engineering in the main house.
2016	7201658604	Griffin House Expansion-Canada 150	205,000	170,344	15,837	18,819	90.8%	C.Samko	Work is completed, pending payment of final invoices and the reconciliation of Canada 150 funding. Any remaining funds will be transferred to project ID 7201758704 (Griffin House Condition Remediation).
2016	7201659600	Heritage Inventory & Priorities	415,745	789	-	414,956	0.2%	S.Mrva	Criteria template is approved. Work continues on GIS mapping and archaeology master plan. Third phase of built heritage inventory initiated. Completion in Q2-2019.
2017	7101741702	Auchmar Rehab Garden Wall-Can150	879,500	788,974	80,521	10,005	98.9%	C.Samko	Construction completed. Remaining funds will be spent to repair the Coach House Roof and for landscape management. Once funds are expended, account will be closed, estimated to be Q4-2018.
2017	7101741707	Battlefield Barn Restoration	134,600	-	-	134,600	0.0%	C.Samko	Drawings and specifications stage began Q4-2017, to be completed by Q4-2019. Project working in conjunction with project ID 7201455700 (Battlefield Barn Interpretive Study).
2017	7101758701	Battlefield Barn Painting	15,000	-	-	15,000	0.0%	C.Samko	Project has been coordinated through the Councillor's Office. Work completed, journal for payment will follow and close the project
2017	7201741702	Dundurn Coach House Roof-Can 150	455,970	364,099	-	91,871	79.9%	C.Samko	Project is completed, pending final reconciliation of Canada 150 funding. Project will be closed and a portion of the remaining funds Appropriated/moved to project ID 7201541702 (Dundurn Castle Outbuildings) to offset the deficiency in that project.
2017	7201741703	St Mark's Restoration Phase 2	500,000	37,348	131,512	331,141	33.8%	C.Samko	Funds from this project are being consolidated into project ID 7201841803 (St. Mark's Interior Restoration) to allow for Phase 2 construction Q2-2019. Pending Appropriation of \$240k to St. Mark's Interior Restoration 7201841803.

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2017	7201741800	Ancaster Town Hall Reno-Can 150	226,154	235,645	-	(9,491)	104.2%	C.Samko	Construction is completed. Deficiency is due to reconciliation of Canada 150 funding. Once final payments are received, the deficit will be paid by a transfer of funds from Project ID 7201658602 (Dundurn Stoplight Installation).
2017	7201758700	Art & Monuments Restoration	229,500	38,384	4,600	186,516	18.7%	T.Charbonneau	2018 Work plan initiated with beginning of construction season.
2017	7201758701	Electric Box Heritage Program	34,000	-	-	34,000	0.0%	I.Kerr-Wilson	Design completed. Production and installation through remainder of 2018.
2017	7201758702	2018 Canadian Country Music Awards	690,000	534,984	-	155,016	77.5%	C.Brooks-Joiner	Host Committee well in execution mode in Q1/Q2 and Q3-2018. Budgets and program management being met. Post report will be available in Q4-2018.
2017	7201758703	Gage House Upper Rooms	66,000	18,109	1,661	46,230	30.0%	C.Samko	Plaster repair is completed. Finish restoration and exhibit remodeling began Q1-2018 and scheduled to be completed by Q4-2019. Project is working in conjunction with project ID 7201558503 (Battlefield Gage House Interior).
2017	7201758704	Griffin House Condition Remediation	90,000	4,333	10,200	75,467	16.1%	C.Samko	An Historic Structures report to inform pending repairs is underway at Griffin House to be completed by Q1-2019.
2017	7201758705	Steam Museum Landscape	90,000	15,590	78,807	(4,397)	104.9%	C.Samko	Plans and specifications are to be completed by Q2-2020 and implementation to begin in 2020. Deficit will be covered when closing the project.
2017	7201758706	2017 Whitehern Hall Conservation	122,200	55,392	-	66,808	45.3%	C.Samko	Floor restoration and graining work completed. Painting Completed. Library restoration begins Q3-2018.
2018	7201841802	Steam Museum Keefer Steps	65,000	-	-	65,000	0.0%	C.Samko	Plans and specifications to begin Q3-2018.
2018	7201841803	St. Mark's Interior Restoration	500,000	-	-	500,000	0.0%	C.Samko	St. Mark's Church is undergoing adaptive re-use with Phase 2 worked to begin Q2-2019. Funds are being collected until the final Capital installment is available in Q1-2019. Construction to begin Q2-2019. Pending Appropriation of \$240k from project ID 7201741703 (St. Marks Restoration Phase 2).
2018	7201841804	Children's Museum Expansion-Exhibits	410,000	-	-	410,000	0.0%	C.Samko	Exhibit design will begin Q3-2018.
2018	7201841805	Dundurn Small Dining Room Conservation	55,000	-	-	55,000	0.0%	C.Samko	Work has been delayed due to staff availability. Restoration work estimated to resume Q3-4 2018.
2018	7201841807	2018 Whitehern Hall Conservation	55,000	-	-	55,000	0.0%	C.Samko	Project will begin Q3-2018.
2018	7201858801	Hamilton Music Strategy	50,000	-	-	50,000	0.0%	P.Tombs	Business plan for music with performance measures to be initiated following results of the Creative Industries Sector profile in Q4-2018.
2018	7201858802	Art and Monuments	55,000	-	-	55,000	0.0%	T.Charbonneau	Projects starting with beginning of construction season. Periodic work on Gage and Gore Park Fountains are primary projects for 2018.
2018	7201858803	Hamilton & Scourge Security	73,650	-	-	73,650	0.0%	I.Kerr-Wilson	2018 project underway with arranging for security of the Scourge ships. Completion in Q3-2018
Sub-Total Cultural Operations Program			12,665,374	6,755,535	986,739	4,923,100	61.1%		
TOTAL PLANNING & ECONOMIC DEVELOPMENT			435,921,690	211,805,669	16,901,027	207,214,994	52.5%		