



**City of Hamilton**  
**GENERAL ISSUES COMMITTEE**

**Meeting #:** Meeting#-xx-xxxx  
**Date:** January 16, 2019  
**Time:** 9:30 a.m.  
**Location:** Council Chambers, Hamilton City Hall  
71 Main Street West

Stephanie Paparella, Legislative Coordinator (905) 546-2424 ext. 3993

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	<b>Pages</b>
<b>1. CEREMONIAL ACTIVITIES</b>	
<b>2. APPROVAL OF AGENDA</b>	
(Added Items, if applicable, will be noted with *)	
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(For the January 16, 2019 GIC)	

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## 11. MOTIONS

## 12. NOTICES OF MOTION

## 13. GENERAL INFORMATION / OTHER BUSINESS

### 13.1 Amendments to the Outstanding Business List:

#### 13.1.a Items to be removed:

- 13.1.a.a Feasibility of Amending the CCTV By-law to Permit the Use of Footage from Cameras located on Private Property

(Addressed as Item 7.8 on today's agenda - Report PED19022)

- 13.1.a.b Hamilton Steel Summit

(Addressed as Item 9.2 on today's agenda - Report PED19023/CM19001)

- 13.1.a.c     Hosting the Grey Cup - November 2020 or 2021  
(Addressed as Item 14.2 on today's agenda -  
Report PED18234(a))
- 13.1.a.d     Update on Request for Information - Downtown  
Parking Structure  
(Addressed as Item 14.6 on today's agenda -  
Report PED16105(a))
- 13.1.a.e     Sports, Entertainment and Convention Venues  
(Addressed as Items 10.8 and 14.7 on today's  
agenda - Reports PED18168(a) and  
LS19002/FCS19002)
- 13.1.a.f     Hamilton Waterfront Trust - Mandate and  
Governance  
(Addressed as Item 8.6 on the September 19, 2018  
GIC - Report CM18017)

#### 14.     PRIVATE AND CONFIDENTIAL

##### 14.1     Closed Session Minutes - December 12, 2018

Pursuant to Section 8.1, Sub-sections (e), (f) and (k) of the City's Procedural By-law 18-270; and, Section 239(2), Sub-sections (e), (f) and (k) of the *Ontario Municipal Act, 2001*, as amended, as the subject matters pertain to litigation or potential litigation, including matters before administrative tribunals, affecting the City; the receiving of advice that is subject to solicitor-client privilege, including communications necessary for that purpose; and, a position, plan, procedure, criteria or instruction to be applied to any negotiations carried on or to be carried on by or on behalf of the municipality or local board.

- 14.2 \* REVISED: Hosting Grey Cup - November 2020 or 2021  
(PED18234(a)) (City Wide)

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Pursuant to Section 8.1, Sub-sections (j) and (k) of the City's Procedural By-law 18-270; and, Section 239(2), Sub-sections (j) and (k) of the *Ontario Municipal Act*, 2001, as amended, as the subject matter pertains to a trade secret or scientific, technical, commercial or financial information that belongs to the municipality or local board and has monetary value or potential monetary value; and, a position, plan, procedure, criteria or instruction to be applied to any negotiations carried on or to be carried on by or on behalf of the municipality or local board.

Appendix "B" to Report PED18234(a) is public information.

- 14.3 Public Works Divisional Realignment (PW19007) (City Wide)

Pursuant to Section 8.1, Sub-section (d) of the City's Procedural By-law 18-270, and Section 239(2), Sub-section (d) of the *Ontario Municipal Act*, 2001, as amended, as the subject matter pertains to labour relations or employee negotiations.

- 14.4 Collective Bargaining Mandate (HUR19001) (City Wide)

Pursuant to Section 8.1, Sub-section (d) of the City's Procedural By-law 18-270, and Section 239(2), Sub-section (d) of the *Ontario Municipal Act*, 2001, as amended, as the subject matter pertains to labour relations or employee negotiations.

- 14.5 Acquisition of Industrial Land (PED18176(a)) (Ward 6)

Pursuant to Section 8.1, Sub-section (c) of the City's Procedural By-law 18-270, and Section 239(2), Sub-section (c) of the *Ontario Municipal Act*, 2001, as amended, as the subject matter pertains to a proposed or pending acquisition or disposition of land for City purposes.

- 14.6 \*\* REPORT WITHDRAWN FROM THE AGENDA - Update on the Request for Information - Downtown Parking Structure (PED16105(a)) (Ward 2)

Pursuant to Section 8.1, Sub-section (c) of the City's Procedural By-law 18-270, and Section 239(2), Sub-section (c) of the *Ontario Municipal Act*, 2001, as amended, as the subject matter pertains to a proposed or pending acquisition or disposition of land for City purposes.

14.7 Sports, Entertainment and Convention Venues Review  
(LS19002/FCS19002) (City Wide)

Pursuant to Section 8.1, Sub-section (f) of the City's Procedural By-law 18-270, and Section 239(2), Sub-section (f) of the *Ontario Municipal Act*, 2001, as amended, as the subject matter pertains to the receiving of advice that is subject to solicitor-client privilege, including communications necessary for that purpose.

14.8 Potential Regulatory Litigation (PW19008/LS19004) (City Wide)

Pursuant to Section 8.1, Sub-sections (e), (f) and (k) of the City's Procedural By-law 18-270, and Section 239(2), Sub-sections (e), (f) and (k) of the *Ontario Municipal Act*, 2001, as amended, as the subject matter pertains to litigation or potential litigation, including matters before administrative tribunals, affecting the City; the receiving of advice that is subject to solicitor-client privilege, including communications necessary for that purpose; and, a position, plan, procedure, criteria or instruction to be applied to any negotiations carried on or to be carried on by or on behalf of the municipality or local board.

15. ADJOURNMENT



## **GENERAL ISSUES COMMITTEE MINUTES 18-019**

9:30 a.m.

Wednesday, September 19, 2018

Council Chambers

Hamilton City Hall

71 Main Street West

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**Present:** Mayor F. Eisenberger, Deputy Mayor T. Whitehead (Chair)  
Councillors T. Anderson, T. Jackson, C. Collins, S. Merulla,  
M. Green, J. Farr, D. Conley, M. Pearson, B. Johnson, L. Ferguson,  
A. VanderBeek, R. Pasuta, J. Partridge

**Absent with  
Regrets:** Councillors A. Johnson – Personal

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### **THE FOLLOWING ITEMS WERE REFERRED TO COUNCIL FOR CONSIDERATION:**

- 1. International Village Business Improvement Area (BIA) Revised Board of Management (PED16011(b)) (Wards 2 and 3) (Item 5.1)**

**(Pearson/Farr)**

That the following individual be appointed to the International Village Business Improvement Area (BIA) Board of Management:

- (i) Nadine Ubl

**CARRIED**

- 2. Open for Business Sub-Committee, Clerk's Report 18-002, September 6, 2018 (Item 5.2)**

**(Pearson/Partridge)**

That the Open for Business Sub-Committee, Clerk's Report 18-002, September 6, 2018, be received.

**CARRIED**

**3. Pauline Kajiura, Information Hamilton, respecting a Funding Request for Information Hamilton (Item 6.1)****(Green/Partridge)**

- (a) That Healthy and Safe Communities staff be directed to prepare a comparative report, in consultation with Information Hamilton, respecting information and referral organizations in other Ontario cities, with that report to include the structure, funding and per capita comparison, and report back to the Healthy & Safe Communities Committee; and,
- (b) That Healthy and Safe Communities staff be directed to meet with Information Hamilton to determine the feasibility of the City utilizing the information and referral software created by Information Hamilton, and report back to the Healthy and Safe Communities Committee, with that report to include the feasibility of a licensing fee for the use of that software.

**CARRIED****4. Term of Council Accomplishments (2014-2018) (CM18019) (City Wide) (Item 7.1)****(Pearson/Farr)**

That Report CM18019, respecting the Term of Council Accomplishments, be received.

**CARRIED****5. Facility Naming Sub-Committee, Report 18-003, August 15, 2018 (Item 8.1)****(Pearson/Partridge)**

- (a) **Renaming of A.M. Cunningham Parkette to Crown Point East Parkette (PW18068) (Ward 4) (Item 8.1)**

That the request to rename A.M. Cunningham Parkette, 300 Roxborough Avenue, to Crown Point East Parkette, attached as Appendix "A" to Report PW18068, be approved, as this request meets the guidelines set out in the City of Hamilton Municipal Property and Building Naming Policy.

- (b) **Naming of The Ray Lewis Track & Field Centre at Mohawk Sports Park (PW18069/HSC18039) (Ward 6) (Item 8.2)**

That the request to name the track and field complex at Mohawk Sports Park the Ray Lewis Track & Field Centre, attached as Appendix "B" to Report PW18069/HSC18039, be approved, as this request meets the guidelines set out in the City of Hamilton's Municipal Property and Building Naming Policy.



**(c) Renaming of Pier 8 Promenade Park to "Copps Pier" (PW18070) (Ward 2) (Item 8.3)**

That the request to rename Pier 8 Promenade Park, 47 Discovery Drive, to "Copps Pier", attached as Appendix "C" to Report PW18070, be approved, as this request meets the guidelines set out in the City of Hamilton Municipal Property and Building Naming Policy.

**CARRIED**

**6. Environmental Remediation and Site Enhancement (ERASE) Redevelopment Grant Application 2192929 Ontario Inc. and 2156600 Ontario Inc. – 133, 135 and 153 King Street West, Dundas (PED10214(a)) (Ward 13) (Item 8.2)**

**(Merulla/Collins)**

- (a) That the maximum amount of the Environmental Remediation and Site Enhancement (ERASE) Redevelopment Grant ERG-10-02 approved for 2142929 Ontario Inc. and 2156600 Ontario Inc. (Steve Pocrnic), owners of the property at 133, 135 and 153 King Street West, Dundas, be increased to \$367,183 from \$140K and be made payable to 2142929 Ontario Inc. and 2156600 Ontario Inc., jointly, over a maximum of ten years, be authorized and approved in accordance with the terms and conditions of the ERASE Redevelopment Grant Program provided for in the approved ERASE Community Improvement Plan;
- (b) That the City enter into an ERASE Redevelopment Grant Agreement and that the Mayor and City Clerk be authorized and directed to execute said Agreement together with any ancillary documentation required, to effect recommendation (a) of Report PED10214, in a form satisfactory to the City Solicitor; and,
- (c) That the General Manager of the Planning and Economic Development Department be authorized to approve and execute any grant amending agreements, together with any ancillary amending documentation, if required, provided that the terms and conditions of the ERASE Redevelopment Grant ERG-10-02, as approved by City Council on September 28, 2010 are maintained.

**CARRIED**

**7. Assessment Act Amendments Providing a Property Tax Exemption to Non-Profit Long-Term Care Homes - Update (FCS16076(b)) (City Wide) (Item 8.3)**

**(Green/Farr)**

- (a) That, given the significant impact the change in taxation status for Non-Profit Long-Term Care (LTC) facilities has on the City of Hamilton, the Province be requested to identify a plan to continue with the Transitional Mitigation Payment for a multi-year period;

- (b) That the Mayor correspond with the Honourable Victor Fedeli, Minister of Finance, to request the extension of the Transitional Mitigation Payment; and,
- (c) That the unbudgeted transitional funds provided for 2018, in the amount of \$972,307, be allocated to reducing the impact of 2018 assessment appeals.

**CARRIED**

**8. Attracting Diversity During the Recruitment Process (HUR18017) (City Wide) (Item 8.4)**

**(Green/Anderson)**

That staff be directed to proceed with the 2018 - 2022 Recruitment Process utilizing the expanded Communications Plan, as defined in Appendix "A" attached to Report HUR18017, within the existing budget.

**CARRIED**

**9. Bernie Arbour Stadium - Sponsorship Agreement (CM18018) (City Wide) (Item 8.5)**

**(Green/Collins)**

- (a) That the Director of Strategic Partnerships and Communications be authorized to negotiate a \$50,000/5-year agreement (\$10K/year), with CARSTAR Canada for the naming, advertising and sponsorship rights of Bernie Arbour Memorial Stadium, to commence January 1, 2019; and,
- (a) That the Director of Strategic Partnerships and Revenue Generation or his designate be authorized to execute the \$50,000/5-year agreement (\$10K/year), for the naming, advertising and sponsorship rights at Bernie Arbour Memorial Stadium to CARSTAR Canada to commence January 1, 2019, in a form satisfactory to the City Solicitor.

**CARRIED**

**10. Hamilton Waterfront Trust – Revised Deed of Trust (CM18017) (City Wide) (Item 8.6)**

**(Merulla/Farr)**

- (a) That the revisions to the Hamilton Waterfront Trust's original Deed of Trust, as outlined in the attached Appendix "A" to Report CM18017, be approved; and,
- (b) That the Mayor and City Clerk be authorized and directed, to execute the revised Deed of Trust between the City of Hamilton and the Hamilton Waterfront Trust, attached as Appendix "B" to Report CM18017, and any ancillary or related documents, with content acceptable to the City Manager and in a form satisfactory to the City Solicitor.

**CARRIED**

**11. Hamilton Urban Fellowship Program (HUR18015(a)) (City Wide) (Item 8.7)**

**(Merulla/Anderson)**

That Report HUR18015(a), respecting the Hamilton Urban Fellowship Program, be received.

**CARRIED**

**12. Hamilton Urban Fellowship Program (HUR18015) (City Wide) (Item 8.8)**

**(Merulla/Collins)**

That Report HUR18015, respecting the Hamilton Urban Fellowship Program, be received.

**CARRIED**

**13. Business Improvement Area Advisory Committee Report 18-008, September 11, 2018 (Item 8.9)**

**(Green/Anderson)**

**(a) Downtown Dundas Business Improvement Area Expenditure Request for Cleaning and Maintenance of Public Road Allowances, for the Purchase and Maintenance of Christmas Decorations, and for the Purchase and Maintenance of Flower Baskets (Item 9.1)**

That the expenditure requests, from the Downtown Dundas Business Improvement Area, in the amount of \$13,487.08, for the following projects to be funded from the 2018 Community Improvement Plan (CIP) Contribution Program (BIA Payments Account 815010-56905), be approved:

- (i) \$3,000 Public road allowance cleaning and maintenance;
- (ii) \$8,000 Christmas decorations and their maintenance; and,
- (iii) \$2,487.08 Purchase and watering of hanging baskets.

**(b) Concession Street Business Improvement Area Expenditure Request for Spring and Summer Flowers and Winter Banners (Item 9.2)**

That the expenditure requests, from the Concession Street Business Improvement Area, in the amount of \$13,726.45 for the following projects, to be funded from the Shared Parking Revenue Program (Parking Revenue Account 815010-45559), be approved:

- (i) \$9,982.00 Spring and summer flowers; and,
- (ii) \$3,744.00 New winter banner; be approved.

**(c) Downtown Hamilton Business Improvement Area Expenditure Request for Christmas Decorations and Spring Flowers and New Planters (Item 9.3)**

- (i) That the expenditure requests from the Downtown Hamilton Business Improvement Area, in the amount of \$13,849.04 for Christmas decorations and removal/storage, to be funded from the Shared Parking Revenue Program (Parking Revenue Account 815010-45559); and,
- (ii) That the expenditure requests from the Downtown Hamilton Business Improvement Area, in the amount of \$5,702.72 for Spring flowers and new planters, to be funded from the Community Improvement Plan (CIP) Contribution Program (BIA Payments Account 815010-56905); be approved.

**(d) International Village Business Improvement Area Expenditure Request (Item 9.4)**

- (i) That the expenditure request from the Downtown Hamilton Business Improvement Area, in the amount of \$14,941.29 for Victorian Night in the Village and Ferguson Station Movie Night, to be funded from the Shared Parking Revenue Program (Parking Revenue Account 815010-45559), be approved; and,
- (ii) That the expenditure request from the Downtown Hamilton Business Improvement Area, in the amount of \$6,918.32 for Banner Maintenance, Graffiti Removal, and Office Furniture, to be funded from the Community Improvement Plan (CIP) Contribution Program (BIA Payments Account 815010-56905), be approved.

**(e) Downtown Dundas Business Improvement Area Expenditure Request (Item 9.5)**

That the expenditure request from the Downtown Dundas Business Improvement Area, in the amount of \$25,786.67 for the five week Dickens of a Christmas special event, to be funded from the Shared Parking Revenue Program (Parking Revenue Account 815010-45559), be approved.

**(f) Westdale Village Business Improvement Area Expenditure Request (Item 9.6)**

- (a) That the expenditure request from Westdale Village Business Improvement Area, in the amount of \$19,133.75 for purchase of 60 planters and maintenance of those planters, and beautification of street and pedestrian areas to be funded from the Shared Parking Revenue Program (Parking Revenue Account 815010-45559), be approved; and,
- (b) That the expenditure request from Westdale Village Business Improvement Area in the amount of \$12,740.98 for flower baskets and maintenance of flower those baskets, to be funded from the Community Improvement Plan (CIP) Contribution Program (BIA Payments Account 815010-56905), be approved.

**CARRIED**

**14. Capital Projects Work-in-Progress Review Sub-Committee, Report 18-005, September 11, 2018 (Item 8.10)**

**(Collins/Ferguson)**

**(a) Capital Project Closing Report as of June 30, 2018 (FCS18078) (City Wide) (Item 8.1) (Attached Hereto as Appendix "A")**

- (i) That the Acting General Manager of Finance and Corporate Services be authorized to transfer a combined \$127,804.09 from the Unallocated Capital Levy Reserve (108020) and other Program Specific Reserves to the capital projects as outlined in Appendix "A" to Report FCS18078;
- (ii) That the Acting General Manager of Finance and Corporate Services be directed to close the completed and / or cancelled capital projects listed in Appendix "B" to Report FCS18078 in accordance with the Capital Closing Policy;
- (iii) That Appendix "C" to Report FCS18078, Capital Projects Budget Appropriations for the period covering January 1, 2018 through June 30, 2018, be received for information;
- (iv) That Appendix "D" to Report FCS18078, Capital Projects Budget Appropriations above \$250,000 for the period covering January 1, 2018 through June 30, 2018 totalling \$1,452,415.42, be approved;
- (v) That Appendix "E" to Report FCS18078, Capital Projects requiring Federal Gas Tax Reductions as of June 30, 2018 totalling \$2,692,020.00, be approved.

**(b) Public Works - Capital Projects Status Report as of June 30, 2018 (FCS18077) (City Wide) (Item 8.2)**

- (i) That the Capital Projects Status Report, Public Works Tax Supported Projects, as of June 30, 2018, attached as Appendix "A" to Report FCS18077, be received; and,
- (ii) That the Capital Projects Status Report, Public Works Rate Supported Projects, as of June 30, 2018, attached as Appendix "B" to Report FCS18077, be received.

**CARRIED**

**15. Opportunities and Flexibility of Existing Housing Programs (Item 9.1)**

**(Collins/Merulla)**

That Housing Services staff be directed to investigate and report back to the Healthy and Safe Communities Committee on opportunities and flexibility in existing housing programs, in consultation with the Ministry of Housing, as applicable, that can be utilized or reallocated to specifically assist the householder waiting for housing on the centralized social housing wait-list system.

**CARRIED**

**16. Acquisition of Lands in Stoney Creek for Public Works Operations (PW18089) (Wards 10 and 11) (Item 12.2)**

**(Conley/Pearson)**

- (a) That the direction provided to staff in Closed Session, respecting Report PW18089, Acquisition of Lands in Stoney Creek for Public Works Operations, be approved; and,
- (b) That Report PW18089, respecting the Acquisition of Lands in Stoney Creek for Public Works Operations, remain confidential until completion of the real estate transaction.

**CARRIED**

**17. Disposition of City-owned Industrial Land (PED17206(a)) (Ward 11) (Item 12.3)**

**(Eisenberger/Merulla)**

- (a) That the direction provided to staff in Closed Session, respecting Report PED17206(a), Disposition of City-owned Industrial Land, be approved; and,
- (b) That Report PED17206(a), respecting the Disposition of City-owned Industrial Land, remain confidential until completion of the real estate transaction.

**CARRIED**

**18. Organizational Structure Changes in the Healthy and Safe Communities Department and the Strategic Partnerships and Communications Division, City Manager's Office (CM18021) (City Wide) (Item 12.4)**

**(Eisenberger/VanderBeek)**

- (a) That the direction provided to staff in Closed Session, respecting Report CM18021, Organizational Structure Changes in the Healthy and Safe Communities Department and the Strategic Partnerships and Communications Division, City Manager's Office, be approved; and,
- (b) That the recommendation, Report CM18021 and Appendix "A" to Report CM18021, remain confidential until approved by Council.

**CARRIED**

**FOR INFORMATION:**

**(a) CHANGES TO THE AGENDA (Item 1)**

The Committee Clerk advised of the following changes to the agenda:

**1. MINUTES OF PREVIOUS MEETING (Item 3)**

3.1 September 5, 2018

Item 13 – there is a typographical error – the references to the “Bell Mobility Access Agreement” should read the Bell “*Municipal*” Access Agreement. All copies of the official record have already been amended to reflect this change

**2. CONSENT ITEMS (Item 5)**

5.3 Business Improvement Area Advisory Committee Minutes, July 10, 2018

**3. PUBLIC HEARINGS/DELEGATIONS (Item 6)**

6.2 Clinton Younge, MMJ Canada / LOST Organization, respecting the legalization of cannabis and what's potentially to come with all the new applications and existing retail dispensaries.

Mr. Younge advised that he would not be in attendance (through his agent), but has instead provided correspondence for your consideration.

**4. DISCUSSION ITEMS (Item 8)**

- 8.5 Bernie Arbour Stadium - Sponsorship Agreement (CM18018) (City Wide)

There is an account number correction to page 2 of the report under the Financial Implications section. The Dept. ID currently reads as the “General Parks Maintenance #792667”, but should read “*Stadium Maintenance and Repairs Dept. ID #792668*”.

- 8.9 Business Improvement Area Advisory Committee Report 18-008, September 11, 2018

- 8.10 Capital Projects Work-in-Progress Review Sub-Committee, Report 18-005, September 11, 2018

**5. PRIVATE & CONFIDENTIAL (Item 12)**

- 12.1 Closed Session Minutes – September 5, 2018

There is are two typographical errors – the references to the “Bell Mobility Access Agreement” should read the Bell “*Municipal*” Access Agreement. All copies of the official record have already been amended to reflect this change; and the date should be *September 5<sup>th</sup>* rather than August 13<sup>th</sup> on the agenda face page.

- 12.4 Organizational Structure Changes in the Healthy and Safe Communities Department and the Strategic Partnerships and Communications Division, City Manager’s Office (CM18021) (City Wide)

Pursuant to Section 8.1, Sub-sections (b) and (d) of the City’s Procedural By-law 18-270, and Section 239(2), Sub-sections (b) and (d) of the *Ontario Municipal Act*, 2001, as amended, as the subject matter pertains to personal matters about an identifiable individual, including City employees; and, labour relations or employee negotiations.



**(Pearson/Partridge)**

That the agenda for the September 19, 2018 General Issues Committee meeting be approved, as amended.

**CARRIED****(b) DECLARATIONS OF INTEREST (Item 2)**

There were no declarations of interest.

**(c) APPROVAL OF MINUTES OF THE PREVIOUS MEETING (Item 3)****(i) September 5, 2018 (Item 3.1)****(Anderson/Merulla)**

That the Minutes of the September 5, 2018 meeting of the General Issues Committee be approved, as amended.

**CARRIED****(ii) September 11, 2018 (Item 3.2)****(Ferguson/Conley)**

That the Minutes of the September 11, 2018 meeting of the General Issues Committee be approved, as presented.

**CARRIED****(d) CONSENT ITEMS (Items 3)****(i) Business Improvement Area Advisory Committee Minutes, July 10, 2018 (Item 5.3)**

As this matter was not addressed at the September 19, 2018 General Issues Committee, it will be placed on the December 12, 2018 agenda to be received.

**(e) PUBLIC HEARINGS / DELEGATIONS (Item 6)****(i) Pauline Kajiura, Information Hamilton, respecting a Funding Request for Information Hamilton (Item 6.1)**

Pauline Kajiura, Information Hamilton, addressed Committee respecting a funding request for Information Hamilton.

**(Partridge/Green)**

That the presentation provided by Pauline Kajiura, Information Hamilton, respecting a funding request for Information Hamilton, be received.

**CARRIED**

A copy of the presentation is available on the City's website at [www.hamilton.ca](http://www.hamilton.ca) or through the Office of the City Clerk.

For disposition of this matter, please refer to Item 3.

- (ii) Correspondence from Clinton Younge, MMJ Canada / LOST Organization, respecting the legalization of cannabis and what's potentially to come with all the new applications and existing retail dispensaries. (Item 6.2)**

Clinton Younge, MMJ Canada / LOST Organization, advised that he would not be in attendance (through his agent), but provided correspondence respecting the legalization of cannabis and what's potentially to come with all the new applications and existing retail dispensaries in place of his attendance.

**(Pearson/Conley)**

That the correspondence provided by Clinton Younge, MMJ Canada / LOST Organization, respecting the legalization of cannabis and what's potentially to come with all the new applications and existing retail dispensaries, be received.

**CARRIED**

A copy of the correspondence is available on the City's website at [www.hamilton.ca](http://www.hamilton.ca) or through the Office of the City Clerk.

**(f) STAFF PRESENTATIONS (Item 7)**

- (i) Term of Council Accomplishments (2014-2018) (CM18019) (City Wide) (Item 7.1)**

Mike Zegarac, Interim City Manager, addressed Committee and provided a PowerPoint presentation respecting Report CM18019, Term of Council Accomplishments (2014-2018).

**(Pearson/Farr)**

That the presentation respecting Report CM18019, Term of Council Accomplishments (2014-2018), be received.

**CARRIED**

A copy of the presentation is available on the City's website at [www.hamilton.ca](http://www.hamilton.ca) or through the Office of the City Clerk.

For disposition of the above matter, please refer to Item 4.

**(g) NOTICES OF MOTION (Item 10)**

**(i) Opportunities and Flexibility of Existing Housing Programs (Item 10.1)**

Councillor C. Collins introduced a Notice of Motion respecting opportunities and flexibility of existing housing programs.

**(Collins/Merulla)**

That the Rules of Order be waived to allow for the introduction of a motion respecting opportunities and flexibility of existing housing programs.

**CARRIED**

For disposition of the above matter, please refer to Item 15.

**(h) GENERAL INFORMATION / OTHER BUSINESS (Item 11)**

**(i) Amendments to the Outstanding Business List (Item 11.1)**

**(Anderson/Ferguson)**

That the following amendments to the General Issues Committee's Outstanding Business List, be approved:

**(a) Items to be removed:**

- (i) Attracting Diversity During the Recruitment Process  
(Addressed as Item 8.4 on today's agenda – Report HUR18017)
- (ii) Hamilton Urban Fellowship Program (Addressed as Items 8.7 and 8.8 on today's agenda – Reports HUR18015 and HUR18015(a))

**CARRIED**

**(ii) Blue Green Algae at the Hamilton Harbourfront (Item 11.2)**

Councillor Farr raised concerns respecting the blue-green algae that is currently present in the water along the Hamilton Harbourfront.

(i) **PRIVATE & CONFIDENTIAL (Item 12)**

(i) **Closed Session Minutes – September 5, 2018 (Item 12.1)**

**(Pearson/Green)**

- (a) That the Closed Session Minutes of the September 5, 2018 General Issues Committee meeting, *as amended*, be approved; and,
- (b) That the Closed Session Minutes of the September 5, 2018 General Issues Committee meeting, *as amended*, remain confidential.

**CARRIED**

**(Pearson/B. Johnson)**

That Committee move into Closed Session respecting Items 12.2 to 12.4, pursuant to Section 8.1, Sub-sections (b), (c) and (d) of the City's Procedural By-law 18-270; and, Section 239(2), Sub-sections (b), (c) and (d) of the *Ontario Municipal Act*, 2001, as amended, as the subject matters pertain to personal matters about an identifiable individual, including City employees; a proposed or pending acquisition or disposition of land for City purposes; and, labour relations or employee negotiations.

**CARRIED**

(ii) **Acquisition of Lands in Stoney Creek for Public Works Operations (PW18089) (Wards 10 and 11) (Item 12.2)**

Staff was provided direction in Closed Session.

For further disposition of this matter, please refer to Item 16.

(iii) **Disposition of City-owned Industrial Land (PED17206(a)) (Ward 11) (Item 12.3)**

Staff was provided direction in Closed Session.

For further disposition of this matter, please refer to Item 17.

(iv) **Organizational Structure Changes in the Healthy and Safe Communities Department and the Strategic Partnerships and Communications Division, City Manager's Office (CM18021) (City Wide) (Item 12.4)**

Staff was provided direction in Closed Session.

For further disposition of this matter, please refer to Item 18.

**(j) ADJOURNMENT (Item 13)**

**(Green/Pearson)**

That there being no further business, the General Issues Committee be adjourned at 12:49 p.m.

Respectfully submitted,

T. Whitehead, Deputy Mayor  
Chair, General Issues Committee

Stephanie Paparella  
Legislative Coordinator  
Office of the City Clerk



## **GENERAL ISSUES COMMITTEE MINUTES 18-022**

9:30 a.m.

Wednesday, December 12, 2018

Council Chambers

Hamilton City Hall

71 Main Street West

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**Present:** Mayor F. Eisenberger, Deputy Mayor J. Farr (Chair)  
Councillors M. Wilson, N. Nann, S. Merulla, C. Collins, T. Jackson,  
E. Pauls, J. P. Danko, B. Clark, M. Pearson, B. Johnson, L. Ferguson,  
A. VanderBeek, T. Whitehead, J. Partridge

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### **THE FOLLOWING ITEMS WERE REFERRED TO COUNCIL FOR CONSIDERATION:**

- 1. Capital Projects Work-In-Progress Sub-Committee Clerk's Report 18-006, September 20, 2018 (Item 7.1)**

**(Eisenberger/VanderBeek)**

That the Capital Projects Work-In-Progress Sub-Committee Clerk's Report 18-006, dated September 20, 2018, be received.

**CARRIED**

- 2. Hamilton-Wentworth District School Board Liaison Sub-Committee Clerk's Report 18-003, September 27, 2018 (Item 7.2)**

**(Eisenberger/VanderBeek)**

That the Hamilton-Wentworth District School Board Liaison Sub-Committee Clerk's Report 18-003, dated September 27, 2018, be received.

**CARRIED**

- 3. Westdale Village Business Improvement Area (BIA) Appointment of the 2019-2022 Board of Management (PED18246) (Ward 1) (Item 7.4)**

**(Pauls/Ferguson)**

That the following individuals be appointed to the Westdale Village Business Improvement Area (BIA) Board of Management for a four-year term (2019-2022):

- (i) Councillor Maureen Wilson, Ward 1
- (ii) Donna Bacher
- (iii) Anne Campagna

- (iv) Robert Crockford
- (v) Marcia Fattouh
- (vi) Lora Gutierrez
- (vii) Tammy Johnson
- (viii) Dakota Nicole
- (ix) David Simpson

**CARRIED**

**4. International Village Business Improvement Area (BIA) Appointment of the 2019-2022 Board of Management (PED18238) (Ward 2) (Item 7.5)**

**(Pauls/Ferguson)**

That the following individuals be appointed to the International Village Business Improvement Area (BIA) Board of Management for a four-year term (2019-2022):

- (i) Councillor Jason Farr, Ward 2
- (ii) Herb Wodehouse
- (iii) Gregg Taylor
- (iv) Peter Quaglia
- (v) Melanie Amato
- (vi) Jessica Maurice
- (vii) Lyndsay Boyd
- (viii) Kristi Grove
- (ix) Nadine Ubl
- (x) Leslie Smith-Aragona

**CARRIED**

**5. King Street West Business Improvement Area (BIA) Appointment of the 2019-2022 Board of Management (PED18240) (Ward 2) (Item 7.6)**

**(Pauls/Ferguson)**

That the following individuals be appointed to the King Street West Business Improvement Area (BIA) Board of Management for a four-year term (2019-2022):

- (i) Councillor Jason Farr, Ward 2
- (ii) Anne Marie Bergen
- (iii) Frank Bergen
- (iv) Patrick Guilbault
- (v) Gordon Hazelwood

**CARRIED**

**6. Barton Village Business Improvement Area (BIA) Appointment of the 2019-2022 Board of Management (PED18241) (Ward 3) (Item 7.7)**

**(Pauls/Ferguson)**

That the following individuals be appointed to the Barton Village Business Improvement Area (BIA) Board of Management for a four-year term (2019-2022):

- (i) Councillor Nrinder Nann, Ward 3
- (ii) Stephen Colville-Reeves
- (iii) Meir Dick
- (iv) Harry Stinson
- (v) John MacDonald
- (vi) Brian Fields
- (vii) Sue Carr
- (viii) Kate Penney

**CARRIED**

**7. Downtown Dundas Business Improvement Area (BIA) Appointment of the 2019–2022 Board of Management (PED18244) (Ward 13) (Item 7.8)**

**(Pauls/Ferguson)**

That the following individuals be appointed to the Downtown Dundas Business Improvement Area (BIA) Board of Management for a four-year term (2019-2022):

- (i) Councillor Arlene VanderBeek, Ward 13
- (ii) Phyllis Kraemer
- (iii) Oscar Fiorino
- (iv) Lori Eisenberger
- (v) Tara Crugnale
- (vi) Pamela Crighton
- (vii) Duane McFayden

**CARRIED**

**8. Business Improvement Area Advisory Committee Report 18-009, November 13, 2018 (Item 10.2)**

**(Whitehead/Ferguson)**

**(a) Ancaster Business Improvement Area Expenditure Request for Banner Maintenance and Installation, Spring and Summer Flowers, Promotion of the Ancaster BIA and Special Events, and the Removal and Storage of Banners (Item 11.1)**

- (i) That the expenditure request from the Ancaster Business Improvement Area, in the amount of \$5,909.23 for banner maintenance and installation, and Spring and Summer flowers, to be funded from the Community Improvement Plan (CIP) Contribution Program (BIA Payments Account 815010-56905), be approved; and,



- (ii) That the expenditure request from the Ancaster Business Improvement Area, in the amount of \$6,012.81 for promotion of the Ancaster BIA and special events (Pumpkin Stroll and Canada Day 2019), and the removal and storage of banners, to be funded from the Shared Parking Revenue Program (Parking Revenue Account 815010-45559), be approved.

**(b) Waterdown Business Improvement Area Expenditure Request for 49 Hanging Flower Baskets (Item 11.2)**

That the expenditure request from the Waterdown Business Improvement Area, in the amount of \$5,374.53 for 49 hanging flower baskets, to be funded from the Community Improvement Plan (CIP) Contribution Program (BIA Payments Account 815010-56905), be approved.

**(c) King Street West Business Improvement Area Expenditure Request for Holiday Hanging Baskets, Cleaning and Maintenance for Public Road Allowance, and Banners (Item 11.3)**

- (i) That the expenditure request from the King Street West Business Improvement Area, in the amount of \$1,438.25 for Holiday Hanging Baskets, to be funded from the Community Improvement Plan (CIP) Contribution Program (BIA Payments Account 815010-56905), be approved; and,
- (ii) That the expenditure requests, from the King Street West Business Improvement Area, in the amount of \$4,140.27 for the following projects, to be funded from the Shared Parking Revenue Program (Parking Revenue Account 815010-45559), be approved:

- (1) \$2,000.00 Cleaning and Maintenance for Public Road Allowance;
- (2) \$1,000.00 Banners; and,
- (3) \$1,140.27 Holiday Hanging Baskets.

**(d) Concession Street Business Improvement Area Expenditure Request for Murals for Concession Street (Item 11.4)**

That the expenditure request from the Concession Street Business Improvement Area, in the amount of \$8,172.42 for murals for Concession Street, to be funded from the Community Improvement Plan (CIP) Contribution Program (BIA Payments Account 815010-56905), be approved.

- (e) **Locke Street Business Improvement Area Expenditure Request for Banner Removal and Relocation, Purchase of Christmas Banners, Christmas Street Decorations, and Summer Flower Baskets (Item 11.5)**
- (i) That the expenditure request from the Locke Street Business Improvement Area, in the amount of \$2,946.74 for banner removal and relocation, to be funded from the Community Improvement Plan (CIP) Contribution Program (BIA Payments Account 815010-56905), be approved; and,
- (ii) That the expenditure requests, from the Locke Street Business Improvement Area, in the amount of \$11,839.96 for the following projects, to be funded from the Shared Parking Revenue Program (Parking Revenue Account 815010-45559), be approved:
- (1) \$8,475.00 Purchase and Install of Christmas Banners;
  - (2) \$1,800.00 Christmas Street Decorations (trees and garland); and,
  - (3) \$1,564.96 Summer Flower Baskets.
- (f) **Barton Village Business Improvement Area Expenditure Request for Banner Installation, Beautification Assistant, Planters, and Office Equipment (Item 11.6)**
- That the expenditure request from the Barton Village Business Improvement Area, in the amount of \$6,369.87 for the following projects, to be funded from the Community Improvement Plan (CIP) Contribution Program (BIA Payments Account 815010-56905), be approved:
- (i) \$126.04 Banner Installation;
  - (ii) \$1,173.34 Beautification Assistant;
  - (iii) \$2,530.31 Planters; and,
  - (iv) \$2,540.18 Office Equipment.
- (g) **Ottawa Street Business Improvement Area Expenditure Request for Commercial Production, Sew Hungry Events Programs, Hanging Baskets and Maintenance, Holiday Decorative Swags, and Street Maintenance (Item 11.7)**
- (i) That the expenditure request from the Ottawa Street Business Improvement Area, in the amount of \$13,664.61 for the following

projects, to be funded from the Community Improvement Plan (CIP) Contribution Program (BIA Payments Account 815010-56905), be approved:

- (1) \$4,997.61 Fall/Winter Hanging Baskets;
- (2) \$502.48 Hanging Basket Maintenance;
- (3) \$2,210.00 Holiday Decorative Swags; and,
- (4) \$5,954.52 Street Maintenance; and,

(ii) That the expenditure requests, from the Ottawa Street Business Improvement Area, in the amount of \$19,427.07 for the following projects, to be funded from the Shared Parking Revenue Program (Parking Revenue Account 815010-45559), be approved:

- (1) \$3,200.00 Commercial Production;
- (2) \$5,087.59 Sew Hungry Event Programs; and,
- (3) \$11,139.48 Spring/Summer Hanging Baskets.

**(h) Main West Esplanade Business Improvement Area Expenditure Request for Street Cleaning and Flowers (Item 11.8)**

That the expenditure request from the Main West Esplanade Business Improvement Area, in the amount of \$761.02 for street cleaning and flowers, to be funded from the Community Improvement Plan (CIP) Contribution Program (BIA Payments Account 815010-56905), be approved.

**(i) Stoney Creek Business Improvement Area Expenditure Request for Banner Installation, Beautification Assistant, Planters, and Office Equipment (Item 11.9)**

That the expenditure request from the Stoney Creek Business Improvement Area, in the amount of \$5,659.24 for the following projects, to be funded from the Community Improvement Plan (CIP) Contribution Program (BIA Payments Account 815010-56905):

- (i) \$1,740.20 Satellite Gardens; and,
- (ii) \$3,919.04 Event Expenses - Pumpkin Fest & Strawberry Folk Fest, be approved.

**CARRIED**

**9. Westdale Village Business Improvement Area (BIA) Proposed 2019 Budget and Schedule of Payment (PED18245) (Ward 1) (Item 10.3)**

**(Whitehead/Pauls)**

- (a) That the 2019 Operating Budget for the Westdale Village Business Improvement Area, attached as Appendix "A" to Report PED18245, in the amount of \$125 K, be approved;
- (b) That the levy portion of the Operating Budget for the Westdale Village Business Improvement Area in the amount of \$125 K, be approved;
- (c) That the General Manager of Corporate Services be hereby authorized and directed to prepare the requisite By-law, pursuant to Section 208, of the *Municipal Act, 2001*, as amended, to levy the 2019 Budget for the Westdale Village Business Improvement Area; and,
- (d) That the following schedule of payments, for the 2019 Budget for the Westdale Village Business Improvement Area, be approved:

(i)	January	\$62,500
(ii)	June	\$62,500

**CARRIED**

**10. International Village Business Improvement Area (BIA) Proposed Budget and Schedule of Payment for 2019 (PED18237) (Ward 2) (Item 10.4)**

**(Johnson/Merulla)**

- (a) That the 2019 Operating Budget for the International Village Business Improvement Area, attached as Appendix "A" to Report PED18237, in the amount of \$155,400, be approved;
- (b) That the levy portion of the Operating Budget, for the International Village Business Improvement Area in the amount of \$155,400, be approved;
- (c) That the General Manager of Corporate Services be hereby authorized and directed to prepare the requisite By-law, pursuant to Section 208, of the *Municipal Act, 2001*, as amended, to levy the 2019 Budget for the International Village Business Improvement Area;
- (d) That the following schedule of payments, for the 2019 Budget for the International Village Business Improvement Area, be approved:

(i)	January	\$77,700
(ii)	June	\$77,700

**CARRIED**

**11. King Street West Business Improvement Area (BIA) Proposed Budget and Schedule of Payment for 2019 (PED18239) (Ward 2) (Item 10.5)**

**(Johnson/Pearson)**

- (a) That the 2019 Operating Budget for the King Street West Business Improvement Area, attached as Appendix "A" to Report PED18239, in the amount of \$5,378, be approved;
- (b) That the levy portion of the Operating Budget, for the King Street West Business Improvement Area in the amount of \$5,378, be approved;
- (c) That the General Manager of Corporate Services be hereby authorized and directed to prepare the requisite By-law, pursuant to Section 208, for the *Municipal Act, 2001*, as amended, to levy the 2019 Budget for the King Street West Business Improvement Area; and,
- (d) That the following schedule of payments for the 2019 Budget for the King Street West Business Improvement Area, be approved:

(i)	January	\$2,689
(ii)	June	\$2,689

**CARRIED**

**12. Barton Village Business Improvement Area (BIA) Proposed 2019 Budget and Schedule of Payment (PED18243) (Ward 3) (Item 10.6)**

**(Partridge/VanderBeek)**

- (a) That the 2019 Operating Budget for the Barton Village Business Improvement Area, attached as Appendix "A" to Report PED18243, in the amount of \$65,586, be approved;
- (b) That the levy portion of the Operating Budget, for the Barton Village Business Improvement Area in the amount of \$65,586, be approved;
- (c) That the General Manager of Finance and Corporate Services be hereby authorized and directed to prepare the requisite By-law, pursuant to Section 208, of the *Municipal Act, 2001*, as amended, to levy the 2019 Budget for the Barton Village Business Improvement Area; and,
- (d) That the following schedule of payments for the 2019 Budget for the Barton Village Business Improvement Area be approved:

(i)	January	\$32,793
(ii)	June	\$32,793

**CARRIED**

**13. Downtown Dundas Business Improvement Area (BIA) Proposed 2019 Budget and Schedule of Payment (PED18242) (Ward 13) (Item 10.7)****(VanderBeek/Collins)**

- (a) That the 2019 Operating Budget for the Downtown Dundas Business Improvement Area, attached as Appendix "A" to Report PED18242, in the amount of \$162,250, be approved;
- (b) That the levy portion of the Operating Budget, for the Downtown Dundas Business Improvement Area in the amount of \$162,250, be approved;
- (c) That the General Manager of Corporate Services be hereby authorized and directed to prepare the requisite By-law, pursuant to Section 208, of the *Municipal Act, 2001*, as amended, to levy the 2019 Budget for the Downtown Dundas Business Improvement Area; and,
- (d) That the following schedule of payments for 2019 Budget for the Downtown Dundas Business Improvement Area, be approved:

(i)	January	\$81,125
(ii)	June	\$81,125

**CARRIED****14. Hosting Grey Cup – November 2020 or 2021 (PED18234) (City Wide) (Item 10.9)****(Eisenberger/Merulla)**

That staff be directed to prepare a Business Case for consideration that outlines the anticipated City requirements for assisting the Hamilton Tiger Cats Football Club in its hosting of either the 2020 or 2021 Grey Cup to include, if any: financial contribution, staffing requirements, City provided services and programming; with a report to the General Issues Committee Q1 2019.

**CARRIED****15. 2019 Tax Supported User Fees (FCS18094) (City Wide) (Item 10.11)****(Pearson/Collins)**

- (a) That the 2019 User Fees, contained in Appendix "A" to Report FCS18094 - 2019 Tax Supported User Fees, **as amended**, be approved and implemented; and,
- (b) That the City Solicitor and Corporate Counsel be authorized and directed to prepare all necessary by-laws, for Council approval, for the purposes of establishing the user fees, as outlined in the attached Appendix "A", **as amended**, to Report FCS18094.

**MOTION, AS AMENDED, CARRIED**

**16. Appointment of Members of Council to the Board of Directors of the City of Hamilton Owned Corporations (LS18057) (City Wide) (Item 10.12)****(Danko/Pauls)**

(a) That the Mayor and City Clerk be authorized and directed to execute resolutions in writing on behalf of the City of Hamilton as the sole shareholder or sole voting member, appointing members of Council to the boards of directors for the corporations listed below, substantially in the form attached as Appendices "A" through "F" to Report LS18057:

- (i) Hamilton Utilities Corporation;
- (ii) The Hamilton Street Railway Company;
- (iii) Hamilton Renewable Power Inc.;
- (iv) Hamilton Enterprises Holding Corporation;
- (v) CityHousing Hamilton Corporation; and,
- (vi) Hamilton Farmers' Market Corporation.

(b) That the term of office for members of Council who are appointed as directors, for the corporations listed in subsection (a) of Report LS18057, be one year and shall run from December 19, 2018 to November 30, 2019, subsequent to Council approval, or until their respective successors are elected or appointed; and,

(c) That subsequent appointments of members of Council as directors, for the corporations listed in subsection (a) of Report LS18057, shall be addressed at the respective annual general meeting of shareholders for each corporation.

**CARRIED**

**17. Disaster Mitigation and Adaptation Fund (PW18097) (City Wide) (Item 10.13)****(Whitehead/Collins)**

(a) That the projects listed in Appendix "A" to Report PW18097, totalling \$157.38 Million, be approved as the City of Hamilton's submission for consideration of the requested funding amount of \$62.952 million for the period from 2019 to 2028, in accordance with the terms and conditions associated with Infrastructure Canada's Disaster Mitigation and Adaptation Fund;

(b) That, should the City's submission for the Disaster Mitigation and Adaptation Fund (DMAF) program, be approved by Infrastructure Canada, staff be directed to report back to the General Issues Committee to seek approval of a financing strategy, inclusive of future tax supported levy increases, for the City's portion of approximately \$94.428 million; related to eligible project costs between 2019 to 2028 (as outlined in Appendix "A" to Report PW18097), in accordance with the terms and conditions associated with the DMAF;

- (c) That the Mayor and City Clerk be authorized and directed to execute any funding agreement(s) and ancillary documents required for the City to receive funding for the projects listed in Appendix "A" to Report PW18097, through Infrastructure Canada's Disaster Mitigation and Adaptation Fund, in a form satisfactory to the City Solicitor; and,
- (d) That copies of Report PW18097, respecting the Disaster Mitigation and Adaptation Fund, be forwarded to local Members of Parliament.

**CARRIED**

**18. Appointments to the Interview Sub-Committee to the General Issues Committee (Item 11.1)**

**(Collins/Jackson)**

That the following five members of Council be appointed to the Interview Sub-Committee, to the General Issues Committee (GIC), for the balance of the 2018-2022 term of Council to consider the appointments to the advisory committee(s) that report up to GIC:

- (a) Nrinder Nann
- (b) Sam Merulla
- (c) Brad Clark
- (d) Jason Farr (alternate member)
- (e) Fred Eisenberger (alternate member)

**CARRIED**

**19. Renaming of Ward 5 (Item 11.2)**

**(Collins/Jackson)**

WHEREAS, the City of Hamilton has recently undergone a review that subsequently gave effect to changes to its Ward boundaries;

WHEREAS, Ward 5 was previously called "Redhill" due to its proximity to the Red Hill Valley; and,

WHEREAS, the new ward boundary extends from the Red Hill Valley to Grays Road, with Centennial Parkway being in the middle of Ward 5;

THEREFORE, BE IT RESOLVED:

That Ward 5 be renamed as Ward 5 - Centennial.

**CARRIED**



**20. Ward 2 Winter Solstice (Item 11.3)****(Farr/Jackson)**

WHEREAS, the Corktown Neighbourhood will be home to the second annual Winter Solstice event at Corktown Park on December 21, 2018;

WHEREAS, the inaugural Winter Solstice proved to be a major success with public participation exceeding expectations;

WHEREAS, the City of Hamilton's vision includes a priority of a community engagement and participation, which includes the mandate that "engages with and empowers all citizens to be involved in their community; and,

WHEREAS, the annual Winter Solstice at Corktown Park exemplifies community engagement and participation;

THEREFORE, BE IT RESOLVED:

That a one-time grant, in the amount of \$6,500 (budget attached hereto), be provided to the Corktown Neighbourhood Association for their annual Winter Solstice event at Corktown Park, being held on December 21, 2018, to be funded from the Ward 2 Cell Tower account #3301609602.

**CARRIED**

**21. Appointment of Members to the Niagara Peninsula Conservation Authority Board of Directors (Item 11.4)****(Johnson/Clark)**

WHEREAS, the Niagara Peninsula Conservation Authority (NPCA) Board of Directors is comprised of twelve members from the Region of Niagara, two members from the City of Hamilton, and one member from the Haldimand County, as per the Order in Council 1994;

WHEREAS, Section 2.2 of the *Conservation Authorities Act* states clearly that boards are comprised based on population per municipality;

WHEREAS, as per Assistant Deputy Minister Bruce Bateman's letter to Carmen D'Angelo, Chief Administrative Officer for the Region of Niagara, dated December 5, 2018, the Order in Council 2706/94 is no longer valid and has been replaced with new provisions, enabling participating municipalities to make such decisions in accordance with the *Act*;

WHEREAS, according to Section 2.2 of the *Conservation Authorities Act*, based on population within the NPCA watershed, the Region of Niagara can appoint five members, City of Hamilton can appoint four members and Haldimand County can appoint two members; and,

WHEREAS, under the *Conservation Authorities Act* participating municipalities are responsible for the appointment of members to a conservation authority.

THEREFORE, BE IT RESOLVED:

That the Niagara Peninsula Conservation Authority; Selection Committee for Agencies, Boards Commissions & Sub-Committees; Minister of Environment, Conservation and Parks; Deputy Minister, Ministry of Environment, Conservation and Parks; MPP Donna Skelly; MPP Sam Oosteroff; and, the Region of Niagara Council, be advised, that the City of Hamilton will be appointing four members to the Niagara Peninsula Conservation Authority Board of Directors, as follows:

- (i) Councillor Brad Clark, Ward 9
- (ii) Councillor Brenda Johnson, Ward 11; and,
- (iii) Two (2) Citizen appointees.

**CARRIED**

**22. Replacement of Christmas Lights in Downtown Stoney Creek (Item 11.5)**

**(Collins/Clark)**

That Parks Division staff be directed to replace the vandalized Christmas lights in the downtown Stoney Creek at an estimated cost of \$5,000, to be funded from the Terrapure Compensation Royalties Reserve #117036.

**CARRIED**

**23. Christian Heritage Party Litigation Update (LS18038(a)) (City Wide) (Item 14.2)**

**(Pearson/Danko)**

- (a) That sub-sections (a) through (c) to Report LS18038(a), respecting the Christian Heritage Party Litigation Update, remain confidential until approved by Council; and,
- (b) That Report LS18038(a), respecting the Christian Heritage Party Litigation Update, remain confidential.

**CARRIED**

**24. Central Composting Facility – Regulatory Update (PW18098/LS18059) (City Wide) (Item 14.3)**

**(Ferguson/VanderBeek)**

- (a) That Report PW18098/LS18059, respecting the Central Composting Facility – Regulatory Update, be received; and,
- (b) That Report PW18098/LS18059, respecting the Central Composting Facility – Regulatory Update, remain confidential.

**CARRIED**

**FOR INFORMATION:****(a) APPROVAL OF AGENDA (Item 2)**

The Committee Clerk advised of the following changes to the agenda:

**1. DISCUSSION ITEMS (Item 10)**

- 10.2 Business Improvement Area Advisory Committee Report 18-009, November 13, 2018

There is a copy and paste error in the title of Item 9; "Barton Village" should read "Stoney Creek".

- 10.6 Barton Village Business Improvement Area (BIA) Proposed 2019 Budget and Schedule of Payment (PED18243) (Ward 3)

There is a copy and paste error in sub-sections (a) and (b); where it reads "International Village", it should read "Barton Village".

- 10.10 Rugby Franchise at Tim Horton's Field (PW18094) (Ward 3)

Staff have withdrawn this report from the agenda, at this time.

- 10.13 Disaster Mitigation and Adaptation Fund (PW18097) (City Wide)

- 10.14 2019 Budget Submission for the Advisory Committee for Persons with Disabilities (HUR18020) (City Wide)

**2. NOTICES OF MOTION (Item 12)**

- 12.1 Appointment of Members to the Niagara Peninsula Conservation Authority Board of Directors

**(Merulla/Jackson)**

That the agenda for the December 12, 2018 General Issues Committee meeting be approved, as amended.

**CARRIED**

**(b) DECLARATIONS OF INTEREST (Item 2)**

Councillor L. Ferguson declared an interest in Item 10.11, being Report FCS18094 – 2019 Tax Supported User Fees, as it relates to fees for the taxi industry, as his family has an interest in the taxi industry.

**(c) APPROVAL OF MINUTES OF THE PREVIOUS MEETING (Item 4)****(i) September 19, 2018 (Item 4.1)**

As this matter was not addressed at the December 12, 2018 General Issues Committee, it will be added to the January 16, 2019 General Issues Committee agenda for consideration.

**(d) CONSENT ITEMS (Items 7)****(i) Minutes of Various Sub-Committee and Advisory Committees (Item 7.3)****(Eisenberger/VanderBeek)**

That the following Advisory Committee minutes, be received:

- (1) Arts Advisory Commission, July 24, 2018 (Item 7.3(a))
- (2) Business Improvement Area Advisory Committee, July 10, 2018 (Item 7.3(b))

**CARRIED****(e) PUBLIC HEARINGS / DELEGATIONS (Item 8)****(i) Dr. Patrick Deane, President, McMaster University, Annual Address to City Council respecting McMaster University (Item 8.1)****(Ferguson/Whitehead)**

That the presentation provided by Dr. Patrick Deane, President, McMaster University, respecting his Annual Address to City Council respecting McMaster University, be received.

**CARRIED**

A copy of the presentation is available on the City's website at [www.hamilton.ca](http://www.hamilton.ca) or through the Office of the City Clerk.

**(f) DISCUSSION ITEMS (Item 10)****(i) Advisory Committee for Persons with Disabilities Report 18-009, September 11, 2018 (Item 10.1)****(Johnson/Pearson)**

That the following resolution, respecting an accessibility review of City Hall Outstanding Items, be referred to Public Works staff for review and a report back to the General Issues Committee:

**(i) Accessibility Review of City Hall Outstanding Items (Item 5.1)**

WHEREAS, members of the Built Environment Working Group of the Advisory Committee for Persons with Disabilities conducted an Accessibility Review in 2016;

WHEREAS, staff responded to several of the items presented by the Committee after the review; and,

WHEREAS, there were a few outstanding items that Committee members identified as needing to be addressed

THEREFORE, BE IT RESOLVED:

That the following accessibility improvements be made at City Hall:

- (a) Push locks in the accessible washrooms at City Hall. The current locking mechanism requires a person to have the strength and dexterity to physically turn the lock to ensure privacy. In addition, the door and locking mechanism are not in alignment with the bathroom wall requiring the individual to position themselves, reach and lean forward to secure the lock such that it places them in a precarious position and at risk of falling;
- (b) Installation of a tactile (warning) strip at the top of the second-floor stairs at City Hall;
- (c) Inclusion of decals with a higher colour contrast on all glass doors at City Hall; and,
- (d) Reflective tape on the railing from Main Street into the City Hall Forecourt.

**CARRIED**

**(ii) Arts Advisory Commission 2019 Budget Submission (PED18235) (City Wide) (Item 10.8)**

**(Jackson/Pauls)**

That the Arts Advisory Commission's 2019 base budget submission, attached as Appendix 'A' to Report PED18235, in the amount of \$9,000, be approved and referred to the 2019 budget process for consideration.

**CARRIED**

**(iii) Rugby Franchise at Tim Hortons Field (PW18094) (Ward 3) (Item 10.10)**

As noted in the Changes to the Agenda, Report PW18094, respecting a Rugby Franchise at Tim Hortons Field, was withdrawn from the agenda.

**(iv) 2019 Tax Supported User Fees (FCS18094) (City Wide) (Item 10.11)**

**(Jackson/Clark)**

That Appendix "A" to Report FCS18094, respecting the 2019 Tax Supported User Fees, be amended by freezing the following dog licences at the current 2018 rates:

- (i) spayed/neutered or under 6 months of age - \$15; and,
- (ii) over 6 months – not spayed/neutered - \$38.

**CARRIED**

For further disposition of this matter, please refer to Item 15.

**(iii) Disaster Mitigation and Adaptation Fund (PW18097) (City Wide) Item 10.13)**

Councillor L. Ferguson wished to be recorded as OPPOSED to the matter above.

**(iv) 2019 Budget Submission for the Advisory Committee for Persons with Disabilities (HUR18020) (City Wide) (Item 10.14)**

**(Johnson/Nann)**

That the Advisory Committee for Persons with Disabilities' (ACPD) 2019 base budget submission in the amount of \$6,100, be approved and forwarded to the 2019 budget process for consideration.

**CARRIED**

**(g) NOTICES OF MOTION (Item 12)****(i) Appointment of Members to the Niagara Peninsula Conservation Authority Board of Directors (Item 12.1)**

Councillor B. Johnson introduced a Notice of Motion respecting the Appointment of Members to the Niagara Peninsula Conservation Authority Board of Directors.

**(Johnson/Clark)**

That the Rules of Order be waived to allow for the introduction of a Motion respecting the Appointment of Members to the Niagara Peninsula Conservation Authority Board of Directors.

**CARRIED**

For disposition of the above matter, please refer to Item 21.

**(ii) Replacement of Christmas Lights in Downtown Stoney Creek (Item 11.5)**

Councillor C. Collins introduced a Notice of Motion respecting the replacement of Christmas lights in Downtown Stoney Creek.

**(Collins/Clark)**

That the Rules of Order be waived to allow for the introduction of a Motion respecting the replacement of Christmas lights in Downtown Stoney Creek.

**CARRIED**

For disposition of the above matter, please refer to Item 22.

**(h) GENERAL INFORMATION / OTHER BUSINESS (Item 13)****(i) Amendments to the Outstanding Business List (Item 13.1)****(Eisenberger/Merulla)**

That the following amendments to the General Issues Committee's Outstanding Business List, be approved:

- (1) Auchmar Estate Operations Plan – Long Term Lease or Operating Management Agreement  
Current Due Date: December 12, 2018  
Proposed New Due Date: February 6, 2019

- (2) Annual Update - Implementation of the Public Art Master Plan  
Current Due Date: December 12, 2018  
Proposed New Due Date: February 20, 2018
- (3) Revenue Enhancement Opportunities at the John C. Munro International Airport  
Current Due Date: December 12, 2018  
Proposed New Due Date: June 5, 2018
- (4) Stelco Inc. Receiver Lands  
Current Due Date: December 12, 2018  
Proposed New Due Date: February 6, 2019
- (5) Steel Summit  
Current Due Date: December 12, 2018  
Proposed New Due Date: January 16, 2019
- (6) Sports, Entertainment and Convention Venues  
Current Due Date: December 12, 2018  
Proposed New Due Date: January 16, 2018

**CARRIED**

**(i) PRIVATE & CONFIDENTIAL (Item 14)**

**(i) Closed Session Minutes – September 19, 2018 (Item 14.1)**

**(Whitehead/Jackson)**

- (a) That the Closed Session Minutes of the September 19, 2018 General Issues Committee meeting, be approved as presented; and,
- (b) That the Closed Session Minutes of the September 19, 2018 General Issues Committee meeting, remain confidential.

**CARRIED**

**(Merulla/Johnson)**

That Committee move into Closed Session, respecting Items 14.2 and 14.3, pursuant to Section 8.1, Sub-sections (e), (f) and (k) of the City's Procedural By-law 18-270; and, Section 239(2), Sub-sections (e), (f) and (k) of the *Ontario Municipal Act*, 2001, as amended, as the subject matters pertain to litigation or potential litigation, including matters before administrative tribunals, affecting the City; the receiving of advice that is subject to solicitor-client privilege, including communications necessary for that purpose; and, a position, plan, procedure, criteria or instruction to be applied to any negotiations carried on or to be carried on by or on behalf of the municipality or local board.

**CARRIED**



**(i) Christian Heritage Party Litigation Update (LS18038(a)) (City Wide)  
(Item 14.2)**

Staff were provided with direction in Closed Session.

For further disposition of this matter, please refer to Item 23.

**(ii) Central Composting Facility – Regulatory Update (PW18098/LS18059)  
(City Wide) (Item 14.3)**

Councillor B. Clark wished to be recorded as OPPOSED to moving into Closed Session, respecting Item 14.3, Report PW18098/LS18059 - Central Composting Facility – Regulatory Update.

Councillor B. Clark wished to be recorded as OPPOSED to sub-section (b) of 14.3, Report PW18098/LS18059 - Central Composting Facility – Regulatory Update.

For disposition of this matter, please refer to Item 24.

**(j) ADJOURNMENT (Item 13)**

**(Merulla/Collins)**

That there being no further business, the General Issues Committee be adjourned at 1:41 p.m.

Respectfully submitted,

J. Farr, Deputy Mayor  
Chair, General Issues Committee

Stephanie Paparella  
Legislative Coordinator  
Office of the City Clerk



## **SPECIAL GENERAL ISSUES COMMITTEE MINUTES 18-023**

9:30 a.m.

Tuesday, December 18, 2018

Council Chambers

Hamilton City Hall

71 Main Street West

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**Present:** Mayor F. Eisenberger, Deputy Mayor J. Farr (Chair)  
Councillors M. Wilson, N. Nann, S. Merulla, C. Collins, T. Jackson,  
E. Pauls, J. P. Danko, B. Clark, M. Pearson, L. Ferguson,  
A. VanderBeek, T. Whitehead, J. Partridge

**Absent with  
Regrets:** Councillor B. Johnson – Personal

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### **THE FOLLOWING ITEMS WERE REFERRED TO COUNCIL FOR CONSIDERATION:**

#### **1. Dispensaries for Recreational Cannabis Retail Sale (Item 11.1)**

##### **(Eisenberger/Pauls)**

That the Motion, respecting Dispensaries for Recreational Cannabis Sale, be referred to the January 14, 2019, Special Council meeting for consideration, with the following direction:

- (a) That, in order to obtain an accurate assessment of Police costs, the Hamilton Police Services Board be requested to calculate current cannabis related costs and the estimated, future cannabis related costs, and provide the cost differential to Council at its meeting of January 14, 2019; and,
- (b) That staff be directed to place both Report PED18249, respecting Cannabis Provincial Legislation; and, the motion respecting Opting-Out of Dispensaries for Recreational Cannabis Retail Sale, which reads as follows, on the City's website with a poll to ask the community-at-large if they prefer to Opt-In or Opt-Out of Cannabis Retail locations in the city of Hamilton:

WHEREAS, the Province of Ontario has, through their constitutional authority under the federation of Canada, pursued the legalization of recreational cannabis use in Ontario;

WHEREAS, the social costs have been established by the City of Hamilton and Hamilton Police Services;

WHEREAS, the legalization of cannabis in Ontario will increase revenue significantly to the Province of Ontario;

WHEREAS, nearly half of the City of Hamilton's operating budget is dedicated to provincially mandated programs, with little or no authority from Council; and,

WHEREAS, a lack of sustainable revenue-sharing from the Province of Ontario related to the retail sale of cannabis to municipalities will amplify the regressive downloading crisis in Hamilton;

THEREFORE, BE IT RESOLVED:

- (a) That cannabis retail stores not be permitted to operate in the City of Hamilton, in accordance with the *Cannabis Licence Act*, 2018;
- (b) That the City Manager be directed to provide written notice, prior to January 22, 2019, to the Registrar no later than three business days after the resolution is passed and, not later than January 22, 2019, to advise that the City of Hamilton will not permit cannabis retail stores in Hamilton;
- (c) That the estimated first phase of funding, in the amount of \$574,493, to be funded from the Ontario Cannabis Legalization Implementation Fund for costs that directly relate to the legalization of recreational cannabis, be allocated as outlined in Appendix "A" attached hereto;
- (d) That Council reaffirm its request to the Hamilton Police Services Board that Hamilton Police Service continue to aggressively close down all illegal cannabis dispensaries located within the city of Hamilton;
- (e) That the Mayor write to the Premier of Ontario, appropriate Ministers, and the Association of Municipalities of Ontario to communicate that it is the City's position that the Province's approach to the regulation of private cannabis retail stores in Ontario must ensure that municipalities have the ability to regulate the following in a manner that is appropriate to the municipality:
  - (i) separation distances from sensitive uses such as parks, schools, day care and health care facilities;
  - (ii) over-concentration of dispensaries in one area of the city;

- (iii) the total number of dispensaries city-wide and within particular areas of the city;
- (iv) general issues of urban design such as location of entrances and transparency of facades;
- (v) advertising and signage;
- (vi) hours of operation;
- (vii) property standards compliance; and,
- (viii) the ability to restrict or prohibit operations that routinely violate municipal standards such as noise, nuisance or property standards.

**CARRIED**

**FOR INFORMATION:**

**(a) APPROVAL OF AGENDA (Item 2)**

The Committee Clerk advised of the following changes to the agenda:

**1. COMMUNICATIONS (Item 5)**

- 5.3 Correspondence from St. Jean de Brebeuf Catholic Secondary School, respecting concerns regarding the impact of legalized cannabis retail locations within Hamilton.
- 5.4 Correspondence from John Mutton, President and Chief Executive Officer, Municipal Solutions on behalf of the Cannapiece Corporation, respecting Health Canada approved medicinal health clinics with medical practitioners on site.
- 5.5 Correspondence from Jenna Valleriani, British Columbia on Substance Use, Faculty of Medicine, University of British Columbia, respecting cannabis retail.

Jenna's flight from BC was delayed and she is unable to attend this morning's meeting; however, she has sent correspondence instead, which is has been added as Item 5.5.

**2. DELEGATION REQUESTS (Item 6)**

- 6.5 Kim Wright, Hill + Knowlton Strategies, respecting retail cannabis.
- 6.6 Ziad Reda and Dr. Rana Harb, respecting reasons why private retail cannabis stores are beneficial for Hamilton's economy.
- 6.7 Jenna Valleriani, British Columbia on Substance Use, Faculty of Medicine, University of British Columbia, respecting cannabis retail.
- This request has been withdrawn and correspondence has been provided. (See Item 5.5).
- 6.8 Loren Lieberman, regarding cannabis retail from a Hamilton perspective.
- 6.9 Hilton Silberg, Interested Retail Licensee

**3. STAFF PRESENTATIONS (Item 9)**

Item 9.1 will be moved up on the agenda to be heard immediately after the Declarations of Interest.

**4. DISCUSSION ITEMS (Item 10)**

As there is a presentation to accompany Report PED18249, respecting Dispensaries for Recreational Cannabis Retail, Item 10.1 has been moved to Item 9.1.

**(Clark/Pearson)**

That the agenda for the December 18, 2018 Special General Issues Committee meeting be approved, as amended.

**CARRIED****(b) DECLARATIONS OF INTEREST (Item 2)**

There were no declarations of interest.

**(c) COMMUNICATIONS (Item 5)****(Pearson/Ferguson)**

That the following items of communication, shown below as Items 5.1 to 5.5, be received:

- (i) Correspondence from the Honourable Vic Fedeli, Minister of Finance, respecting the Ontario Legislation Implementation Fund (OCLIF), November 20, 2018 (Item 5.1)
- (ii) Correspondence from the Hamilton-Wentworth Catholic District School Board, respecting Cannabis Store Locations and Buffer Zones to Schools, November 21, 2018 (Item 5.2)
- (iii) Correspondence from St. Jean de Brebeuf Catholic Secondary School, respecting concerns regarding the impact of legalized cannabis retail locations within Hamilton. (Item 5.3)
- (iv) Correspondence from John Mutton, President and Chief Executive Officer, Municipal Solutions on behalf of the Cannapiece Corporation, respecting Health Canada approved medicinal health clinics with medical practitioners on site. (Item 5.4)
- (v) Correspondence from Jenna Valleriani, British Columbia on Substance Use, Faculty of Medicine, University of British Columbia, respecting cannabis retail. (Item 5.5)

**CARRIED**

**(d) PUBLIC HEARINGS / DELEGATION REQUESTS (Item 6)****(Pearson/VanderBeek)**

That the delegation requests, shown below as Items 6.1 to 6.6, 6.8 and 6.9, be approved to appear before the Special General Issues Committee on December 18, 2018:

- (i) Clayton McCann, Department of Anthropology, McMaster University, respecting Concern for Workers in Illicit Cannabis Dispensaries (Item 6.1)
- (ii) Clint Younge, respecting Opting-In on Cannabis Legislation from a Retail Perspective (Item 6.2)
- (iii) Britney Guerra, respecting Cannabis Retail (Item 6.3)
- (iv) Keanin Loomis, President & CEO, Hamilton Chamber of Commerce, respecting a business case on the question of whether physical cannabis retail stores should be permitted in Hamilton (Item 6.4)

- (v) Kim Wright, Hill + Knowlton Strategies, respecting retail cannabis (Item 6.5)
- (vi) Ziad Reda and Dr. Rana Harb, respecting reasons why private retail cannabis stores are beneficial for Hamilton's economy (Item 6.6)
- (vii) Loren Lieberman, regarding cannabis retail from a Hamilton perspective (Item 6.8)
- (viii) Hilton Silberg, Interested Retail Licensee (Item 6.9)

**CARRIED**

**(e) PUBLIC HEARINGS / DELEGATIONS (Item 8)**

- (i) **Clayton McCann, Department of Anthropology, McMaster University, respecting Concern for Workers in Illicit Cannabis Dispensaries (Item 8.1)**

Clayton McCann, Department of Anthropology, McMaster University, addressed Committee respecting concern for workers in illicit cannabis dispensaries.

**(Ferguson/Partridge)**

That the presentation provided by Clayton McCann, Department of Anthropology, McMaster University, respecting concern for workers in illicit cannabis dispensaries, be received.

**CARRIED**

- (ii) **Clint Younge, respecting Opting-In on Cannabis Legislation from a Retail Perspective (Item 8.2)**

Mr. Young withdrew his request.

- (iii) **Britney Guerra, respecting Cannabis Retail (Item 8.3)**

Britney Guerra, addressed Committee respecting cannabis retail.

**(VanderBeek/Clark)**

That the presentation provided by Britney Guerra, respecting Cannabis Retail, be received.

**CARRIED**

A copy of the presentation is available on the City's website at [www.hamilton.ca](http://www.hamilton.ca) or through the Office of the City Clerk.

- (iv) **Keanin Loomis, President & CEO, Hamilton Chamber of Commerce, respecting a business case on the question of whether physical cannabis retail stores should be permitted in Hamilton (Item 8.4)**

Keanin Loomis, President & CEO, Hamilton Chamber of Commerce, addressed Committee respecting a business case on the question of whether physical cannabis retail stores should be permitted in Hamilton.

**(Ferguson/Partridge)**

That the presentation provided by Keanin Loomis, President & CEO, Hamilton Chamber of Commerce, respecting a business case on the question of whether physical cannabis retail stores should be permitted in Hamilton, be received.

**CARRIED**

A copy of the presentation is available on the City's website at [www.hamilton.ca](http://www.hamilton.ca) or through the Office of the City Clerk.

- (v) **Kim Wright, Hill + Knowlton Strategies, respecting retail cannabis (Item 8.5)**

Kim Wright, Hill + Knowlton Strategies, addressed Committee respecting retail cannabis.

**(Ferguson/Partridge)**

That the presentation provided by Kim Wright, Hill + Knowlton Strategies, respecting retail cannabis, be received.

**CARRIED**

A copy of the presentation is available on the City's website at [www.hamilton.ca](http://www.hamilton.ca) or through the Office of the City Clerk.

- (vi) **Ziad Reda and Dr. Rana Harb, respecting Reasons Why Private Retail Cannabis Stores are Beneficial for Hamilton's Economy (Item 8.6)**

Ziad Reda and Dr. Rana Harb, addressed Committee respecting reasons why private retail cannabis stores are beneficial for Hamilton's economy.

**(Ferguson/Partridge)**

That the presentation provided by Ziad Reda and Dr. Rana Harb, respecting reasons why private retail cannabis stores are beneficial for Hamilton's economy, be received.

**CARRIED**



- (vii) **Jenna Valleriani, British Columbia on Substance Use, Faculty of Medicine, University of British Columbia, respecting cannabis retail (Item 6.7)**

This request has been withdrawn and correspondence has been provided (See Item 5.5).

- (viii) **Loren Lieberman, regarding Cannabis Retail from a Hamilton Perspective (Item 8.8)**

Loren Lieberman, addressed Committee respecting cannabis retail from a Hamilton perspective.

**(Ferguson/Partridge)**

That the presentation provided by Loren Lieberman, regarding cannabis retail from a Hamilton perspective, be received.

**CARRIED**

- (ix) **Hilton Silberg, Interested Retail Licensee (Item 8.9)**

Hilton Silberg, Interested Retail Licensee, addressed Committee respecting cannabis retail.

**(Ferguson/Partridge)**

That the presentation provided by Hilton Silberg, interested retail licensee, respecting cannabis retail, be received.

**CARRIED**

- (f) **STAFF PRESENTATIONS (Item 9)**

- (i) **Cannabis Provincial Legislation (PED18249) (City Wide) (Item 9.1)**

Jason Thorne, General Manager of the Planning & Economic Development Department, addressed Committee and provided an overview of Report PED18249, respecting Cannabis Provincial Legislation.

**(Eisenberger/Nann)**

That the presentation respecting Report PED18249, respecting Cannabis Provincial Legislation, be received.

**CARRIED**

**(Eisenberger/Clark)**

That Report PED18249, respecting Cannabis Provincial Legislation, be referred to the January 14, 2019 Special Council meeting for consideration.

The referral motion above was DEFEATED on the following Standing Recorded Vote:

Yeas: Eisenberger, Pauls, Farr, Clark, VanderBeek, Whitehead  
Total: 6  
Nays: Merulla, Collins, Jackson, Wilson, Danko, Ferguson, Pearson  
Total: 7  
Absent: Johnson, Partridge, Nann  
Total: 3

**(Eisenberger/Whitehead)**

- (a) That Cannabis Retail Stores be permitted to operate in the City of Hamilton, in accordance with the *Cannabis Licence Act*, 2018;
- (b) That the City Manager be directed to provide written notice, prior to January 22, 2019, to the Alcohol and Gaming Commission of Ontario (AGCO) to advise that the City of Hamilton will permit Cannabis Retail Stores in Hamilton;
- (c) That the City of Hamilton Cannabis Policy Statement, attached as Appendix "A" to Report PED18249, be approved;
- (d) That the Mayor submits the City of Hamilton Cannabis Policy Statement to the Province of Ontario along with a request that it be used to guide the Province in making decisions on the approval of cannabis licences in the City of Hamilton;
- (e) That the Director of Licensing and By-law Services or their designate be delegated the authority, on behalf of the City, to provide written submissions upon request of the Registrar as to whether the issuance of a retail store authorization is in the public interest, having regard to the needs and wishes of the residents, and that the Director of Licensing and By-law Services be guided in the exercise of this authority by the City of Hamilton Cannabis Policy Statement, attached as Appendix "A" to Report PED18249;
- (f) That the estimated first phase of funding, in the amount of \$574,493, to be funded from the Ontario Cannabis Legalization Implementation Fund for costs that directly relate to the legalization of recreational cannabis be allocated as outlined in Appendix "B" to Report PED18249;
- (g) That staff be directed to report back to the General Issues Committee once the second phase of funding, under the Ontario Cannabis Legalization Implementation Fund, is announced with recommendations on how the funds should be allocated; and,

- (h) That the item respecting Private Retail Cannabis Stores be identified as complete and removed from the Planning Committee's Outstanding Business List.

The staff recommendations in Report PED18249, respecting Cannabis Provincial Legislation, as outlined above, were DEFEATED, on the following Standing Recorded Vote:

Yeas:	Clark, VanderBeek, Whitehead, Eisenberger, Farr, Wilson
Total:	6
Nays:	Merulla, Collins, Jackson, Pauls, Danko, Ferguson, Pearson
Total:	7
Absent:	Johnson, Partridge, Nann
Total:	3

**(g) MOTIONS (Item 11)**

**(i) Dispensaries for Recreational Cannabis Retail Sale (Item 11.1)**

**(Merulla/Collins)**

WHEREAS, the Province of Ontario has, through their constitutional authority under the federation of Canada, pursued the legalization of recreational cannabis use in Ontario;

WHEREAS, the social costs have been established by the City of Hamilton and Hamilton Police Services;

WHEREAS, the legalization of cannabis in Ontario will increase revenue significantly to the Province of Ontario;

WHEREAS, nearly half of the City of Hamilton's operating budget is dedicated to provincially mandated programs, with little or no authority from Council; and,

WHEREAS, a lack of sustainable revenue-sharing from the Province of Ontario related to the retail sale of cannabis to municipalities will amplify the regressive downloading crisis in Hamilton;

THEREFORE, BE IT RESOLVED:

- (a) That cannabis retail stores not be permitted to operate in the City of Hamilton, in accordance with the *Cannabis Licence Act, 2018*;
- (b) That the City Manager be directed to provide written notice, prior to January 22, 2019, to the Registrar no later than three business days

after the resolution is passed and, not later than January 22, 2019, to advise that the City of Hamilton will not permit cannabis retail stores in Hamilton;

- (c) That the estimated first phase of funding, in the amount of \$574,493, to be funded from the Ontario Cannabis Legalization Implementation Fund for costs that directly relate to the legalization of recreational cannabis, be allocated as outlined in Appendix "A" attached hereto;
- (d) That Council reaffirm its request to the Hamilton Police Services Board that Hamilton Police Service aggressively close down all illegal cannabis dispensaries located within the city of Hamilton;
- (e) That the Mayor write to the Premier of Ontario, appropriate Ministers, and the Association of Municipalities of Ontario to communicate that it is the City's position that the Province's approach to the regulation of private cannabis retail stores in Ontario must ensure that municipalities have the ability to regulate the following in a manner that is appropriate to the municipality:
  - (i) separation distances from sensitive uses such as parks, schools, day care and health care facilities;
  - (ii) over-concentration of dispensaries in one area of the city;
  - (iii) the total number of dispensaries city-wide and within particular areas of the City;
  - (iv) general issues of urban design such as location of entrances and transparency of facades;
  - (v) advertising and signage;
  - (vi) hours of operation;
  - (vii) property standards compliance; and,
  - (viii) ability to restrict or prohibit operations that routinely violate municipal standards such as noise, nuisance or property standards.

For disposition of this matter, please refer to Item 1.

The referral Motion, shown as Item 1 above, CARRIED on the following Standing Recorded Vote:

Yeas: Wilson, Pauls, Farr, Eisenberger, Whitehead, VanderBeek, Clark  
Total: 7  
Nays: Merulla, Collins, Jackson, Danko, Ferguson, Pearson  
Total: 6  
Absent: Johnson, Partridge, Nann  
Total: 3

**(h) ADJOURNMENT (Item 15)**

**(Ferguson/VanderBeek)**

That there being no further business, the Special General Issues Committee be adjourned at 5:28 p.m.

Respectfully submitted,

J. Farr, Deputy Mayor  
Chair, General Issues Committee

Stephanie Paparella  
Legislative Coordinator  
Office of the City Clerk

## 6.1

**Form: Request to Speak to Committee of Council**

Submitted on Friday, December 14, 2018 - 11:29 am

==Committee Requested==

**Committee:** General Issues Committee

==Requestor Information==

**Name of Individual:** Bob Young**Name of Organization:** Hamilton Tiger-Cats Football Club**Contact Number:** 1-617-840-1922 (EA - Victoria Keaveney)**Email Address:** [veronica@hippoventures.com](mailto:veronica@hippoventures.com)**Mailing Address:**

500 Sherman Avenue North

Hamilton ON

L8L 8J6

**Reason(s) for delegation request:**

Topic - Hamilton Grey Cup

The Caretaker (owner) of the Hamilton Tiger-Cats would like to address council to discuss the Club's desire, working closely in partnership with the city, to bring the Grey Cup back to Hamilton. Bob will also address his view to the impact the events return will have on our community, Tiger-Cats fans across the city and throughout the region as well as Hamilton civic image on a national and international stage.

**Will you be requesting funds from the City?** No**Will you be submitting a formal presentation?** No

## 6.2

**Form: Request to Speak to Committee of Council**

Submitted on Friday, December 14, 2018 - 12:26 pm

==Committee Requested==

**Committee:** General Issues Committee

==Requestor Information==

**Name of Individual:** Randy Ambrosie**Name of Organization:** Canadian Football League**Contact Number:** 905-510-5343 (EA - Anne Moore)**Email Address:** [amoore@cfl.ca](mailto:amoore@cfl.ca)**Mailing Address:**50 WELLINGTON ST. E, 3rd FLOOR  
TORONTO, ON  
M5E 1C8**Reason(s) for delegation request:**

Topic – Impact of hosting the Grey Cup

Randy Ambrosie is the 14th and current Commissioner of the Canadian Football League. Randy would like to address council on the power of Grey Cup and the impact it has on Canadian cities.

**Will you be requesting funds from the City?** No**Will you be submitting a formal presentation?** No

## 6.3

**Form: Request to Speak to Committee of Council**

Submitted on Thursday, December 20, 2018 - 10:11 am

==Committee Requested==

**Committee:** General Issues Committee

==Requestor Information==

**Name of Individual:** Denise Christopherson**Name of Organization:** YWCA Hamilton**Contact Number:** 9055229922 x101**Email Address:** [dchristopherson@ywcahamilton.org](mailto:dchristopherson@ywcahamilton.org)**Mailing Address:**

75 MacNab St S

Hamilton, ON

L8P 3C1

**Reason(s) for delegation request:** I would like to speak about Councillor Maureen Wilson's Motion for the Establishment of a New Steering Committee for the Recruitment of the City Manager.

**Will you be requesting funds from the City?** No

**Will you be submitting a formal presentation?** No





**MINUTES**  
**ARTS ADVISORY COMMISSION**  
September 25, 2018  
4:00 p.m. – 6:00 p.m.  
**Visitor Information Centre**  
Lister Block, 28 James Street N.

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Chair: Monika Ciolek Recorder: Ken Coit

Present: Elena Balaska, Christine Braun, Sara Dickinson, Patricia LeClair, Ray Rivers

Absent with Regrets: Councillor Terry Anderson, Kyle Skinner and Peter Malysewich

**1. CHANGES TO THE AGENDA**

None

**2. DECLARATIONS OF INTEREST**

There were no declarations of interest.

**3. APPROVAL OF MINUTES OF PREVIOUS MEETING**

MOVED: Ray Rivers

SECOND: Sara Dickinson

**THAT** the July 24, 2018 Meeting Minutes be approved.

**CARRIED**

**4. CONSENT ITEMS**

None.

**5. PRESENTATIONS**

None

## 6. DISCUSSION ITEMS

### 6.1 Committee Recruitment 2018-2022

Members reviewed the Terms of Reference Arts Advisory Commission 2015 at the request of the City Clerk for use in AAC recruitment in 2019.

MOVED: Elena Balaska

SECOND: Patricia LeClair

THAT under section 1. Membership of the Terms of Reference Arts Advisory Commission 2015 Item 1.4 be added as follows: Membership is to reflect the cultural diversity of the City and that the and the title be updated to 2018 and the document forwarded to the City Clerk.

**CARRIED**

### 6.2 2019 Budget Request Report

This was approved at the last meeting. Ken Coit notes that a staff report will be created and it will be submitted to the first appropriate GIC committee agenda in the new Council term.

### 6.3 Review of the Updated Advisory Committee Procedural Handbook.

Copies of the updated document were provided to the Commission in hard copy and via e-mail. Revisions to attendance and that if 3 meeting are missed members may be subject to replacement.

### 6.4 Hamilton Arts Awards Steering Committee Update

- Sara Dickenson has now joined the committee to replace Kyle Skinner as the AAC representative.
- The awards event will take place on the evening of Thursday June 13, 2019 at Theatre Aquarius. The date has been moved back one week to act as the informal launch event for the Arts Council's Arts Week program which will begin on June 14.
- The Call for Nominations will go out in early November and will close in February.
- The committee will be focussing on outreach to the dance and performing arts community as there were no nominations in this category in 2018.
- Staff will share the call for nominations information with AAC members as soon as it is available

- Cobalt Connects was the successful bidder for the RFP to assist with implementation of the program in 2019, renewable for 2020 and 2021
- A full review of the program is planned for 2020 pending budget approval.
- AAC members noted that there is a need to better represent the local fashion sector at the awards.

#### 6.5 Arts Funding Sub-Committee Update

Patricia LeClair met with Tourism and Culture staff and will be arranging a meeting with staff in the Grants and Strategic Partnerships Section to discuss arts funding, fairness to all stream and key messages about program successes that can be shared with the public and as part of the AAC's presentation to Council. These will be shared with staff to be included in the draft Powerpoint slides to be discussed and approved at the November AAC meeting

#### 6.6 Big Picture Sub-Committee Update

Christine Braun updated the AAC on a meeting with Annette Paiement of the Hamilton Arts Council.

She noted the event listing service being managed by the Arts Council called Hamilton Rising. <https://hamiltonrising.com/>

The group discussed an AAC outreach event as part of Arts Week relating to identifying solutions to three major themes identified in the Big Picture 2017 Report.

MOVED: Elena Balaska

SECOND: Patricia LeClair

**THAT** the Big Picture Sub-Committee develop detailed plans and budgets for an outreach event related to three themes identified in the Big Picture 2017 Report to be part of Hamilton Arts Week and report back to November AAC meeting.

**CARRIED**

## 7. NOTICES OF MOTION

None

## 8. MOTIONS

None

## 9. OTHER BUSINESS

9.1 CBC Panel discussion on the arts in Hamilton (September 18)

AAC members shared their concern that neither the Arts Council nor an AAC representative were consulted nor invited to be part of the Panel.

**10. ADJOURNMENT**

Meeting Adjourned at 5:30 p.m.

MOVED: Sara Dickinson                      SECOND: Christine Braun

**THAT** the meeting be adjourned.

**CARRIED**



# Hamilton

## **BUSINESS IMPROVEMENT AREA ADVISORY COMMITTEE**

### **REPORT 18-009**

**8:00 a.m.**

**Tuesday, November 13, 2018**

**Room 264**

**Hamilton City Hall**

**71 Main Street West**

- Present:**
- Tony Greco – Locke Street BIA (Acting Vice-Chair)
  - Kerry Jarvi – Downtown Hamilton BIA
  - Susie Braithwaite – International Village BIA
  - Susan Pennie – Waterdown BIA
  - Cristina Geissler – Concession Street BIA
  - Jennifer Mattern – Ancaster BIA
  - Maggie Burns – Ottawa Street BIA
  - Rachel Braithwaite – Barton Village BIA
  - Lisa Anderson – Dundas BIA
  - Bender Chug – Main West Esplanade BIA
  - Tracy MacKinnon – Westdale Village BIA and Stoney Creek BIA
- Absent:**
- Anne Marie Bergen – King West BIA
  - Councillor Matthew Green (Chair)

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### **THE BUSINESS IMPROVEMENT AREA ADVISORY COMMITTEE PRESENTS REPORT 18-009 AND RESPECTFULLY RECOMMENDS:**

- 1. Ancaster Business Improvement Area Expenditure Request for Banner Maintenance and Installation, Spring and Summer Flowers, Promotion of the Ancaster BIA and Special Events, and the Removal and Storage of Banners (Item 11.1)**
  - (a) That the expenditure request from the Ancaster Business Improvement Area, in the amount of \$5,909.23 for Banner Maintenance and Installation, and Spring and Summer Flowers, to be funded from the Community Improvement Plan (CIP) Contribution Program (BIA Payments Account 815010-56905), be approved; and,
  - (b) That the expenditure request from the Ancaster Business Improvement Area, in the amount of \$6,012.81 for Promotion of the Ancaster BIA and Special Events (Pumpkin Stroll and Canada Day 2019), and the Removal and Storage of Banners, to be funded from the Shared Parking Revenue Program (Parking Revenue Account 815010-45559), be approved.

**2. Waterdown Business Improvement Area Expenditure Request for 49 Hanging Flower Baskets (Item 11.2)**

That the expenditure request from the Waterdown Business Improvement Area, in the amount of \$5,374.53 for 49 Hanging Flower Baskets, to be funded from the Community Improvement Plan (CIP) Contribution Program (BIA Payments Account 815010-56905), be approved.

**3. King Street West Business Improvement Area Expenditure Request for Holiday Hanging Baskets, Cleaning and Maintenance for Public Road Allowance, and Banners (Item 11.3)**

(a) That the expenditure request from the King Street West Business Improvement Area, in the amount of \$1,438.25 for Holiday Hanging Baskets, to be funded from the Community Improvement Plan (CIP) Contribution Program (BIA Payments Account 815010-56905), be approved; and,

(b) That the expenditure requests, from the King Street West Business Improvement Area, in the amount of \$4,140.27 for the following projects, to be funded from the Shared Parking Revenue Program (Parking Revenue Account 815010-45559):

(i) \$2,000.00 Cleaning and Maintenance for Public Road Allowance;

(ii) \$1,000.00 Banners; and,

(iii) \$1,140.27 Holiday Hanging Baskets; be approved.

**4. Concession Street Business Improvement Area Expenditure Request for Murals for Concession Street (Item 11.4)**

That the expenditure request from the Concession Street Business Improvement Area, in the amount of \$8,172.42 for Murals for Concession Street, to be funded from the Community Improvement Plan (CIP) Contribution Program (BIA Payments Account 815010-56905), be approved.

**5. Locke Street Business Improvement Area Expenditure Request for Banner Removal and Relocation, Purchase of Christmas Banners, Christmas Street Decorations, and Summer Flower Baskets (Item 11.5)**

(a) That the expenditure request from the Locke Street Business Improvement Area, in the amount of \$2,946.74 for Banner Removal and Relocation, to be funded from the Community Improvement Plan (CIP) Contribution Program (BIA Payments Account 815010-56905), be approved; and,

(b) That the expenditure requests, from the Locke Street Business Improvement Area, in the amount of \$11,839.96 for the following projects, to be funded from the Shared Parking Revenue Program (Parking Revenue Account 815010-45559):

- (i) \$8,475.00 Purchase and Install of Christmas Banners;
- (ii) \$1,800.00 Christmas Street Decorations (trees and garland); and,
- (iii) \$1,564.96 Summer Flower Baskets; be approved.

**6. Barton Village Business Improvement Area Expenditure Request for Banner Installation, Beautification Assistant, Planters, and Office Equipment (Item 11.6)**

That the expenditure request from the Barton Village Business Improvement Area, in the amount of \$6,369.87 for the following projects, to be funded from the Community Improvement Plan (CIP) Contribution Program (BIA Payments Account 815010-56905):

- (i) \$126.04 Banner Installation;
- (ii) \$1,173.34 Beautification Assistant;
- (iii) \$2,530.31 Planters; and,
- (iv) \$2,540.18 Office Equipment; be approved.

**7. Ottawa Street Business Improvement Area Expenditure Request for Commercial Production, Sew Hungry Events Programs, Hanging Baskets and Maintenance, Holiday Decorative Swags, and Street Maintenance (Item 11.7)**

(a) That the expenditure request from the Ottawa Street Business Improvement Area, in the amount of \$13,664.61 for the following projects, to be funded from the Community Improvement Plan (CIP) Contribution Program (BIA Payments Account 815010-56905):

- (i) \$4,997.61 Fall/Winter Hanging Baskets;
- (ii) \$502.48 Hanging Basket Maintenance;
- (iii) \$2,210.00 Holiday Decorative Swags; and,
- (iv) \$5,954.52 Street Maintenance; be approved; and,

(b) That the expenditure requests, from the Ottawa Street Business Improvement Area, in the amount of \$19,427.07 for the following projects, to be funded from the Shared Parking Revenue Program (Parking Revenue Account 815010-45559):

- (i) \$3,200.00 Commercial Production;
- (ii) \$5,087.59 Sew Hungry Event Programs; and
- (iii) \$11,139.48 Spring/Summer Hanging Baskets; be approved.

**8. Main West Esplanade Business Improvement Area Expenditure Request for Street Cleaning and Flowers (Item 11.8)**

That the expenditure request from the Main West Esplanade Business Improvement Area, in the amount of \$761.02 for Street Cleaning and Flowers, to be funded from the Community Improvement Plan (CIP) Contribution Program (BIA Payments Account 815010-56905), be approved.

Tracey MacKinnon relinquished the Chair to introduce a Motion.

**9. Barton Village Business Improvement Area Expenditure Request for Banner Installation, Beautification Assistant, Planters, and Office Equipment (Item 11.9)**

That the expenditure request from the Stoney Creek Business Improvement Area, in the amount of \$5,659.24 for the following projects, to be funded from the Community Improvement Plan (CIP) Contribution Program (BIA Payments Account 815010-56905):

- (i) \$1,740.20 Satellite Gardens; and
- (ii) \$3,919.04 Event Expenses - Pumpkin Fest & Strawberry Folk Fest; be approved.

Tracey MacKinnon assumed the Chair.

**FOR INFORMATION:**

**(a) CHANGES TO THE AGENDA (Item 2)**

The Committee Clerk advised that there were no changes to the agenda:

The agenda for the November 13, 2018 Business Improvement Area Advisory Committee meeting was approved, as presented.

**(b) DECLARATIONS OF INTEREST (Item 3)**

There were no declarations of interest.

**(c) APPROVAL OF MINUTES OF PREVIOUS MEETING (Item 4)**

**(i) September 11, 2018 (Item 4.1)**

The September 11, 2018 Minutes of the Business Improvement Area Advisory Committee were approved, as presented.



**(d) STAFF PRESENTATIONS (Item 9)**

**(i) Cannabis Dispensaries (Item 9.1)**

Ken Leenderste, Director of Licensing & By-Law Services, addressed the Committee respecting Cannabis Dispensaries.

The staff presentation from Ken Leenderste respecting Cannabis Dispensaries, was received.

**(ii) Impacts of Cannabis Legislation (Item 9.2)**

Kevin McDonald, Director of Healthy & Safe Communities, addressed the Committee respecting the Impacts of Cannabis Legislation, with the aid of a handout. This handout has been added to the official record.

The staff presentation from Kevin McDonald respecting the Impacts of Cannabis Legislation, were received.

A copy of the handout is available on the City's website or through the Office of the City Clerk.

**(iii) Pedestrian Kiosk Update (Item 9.3)**

Meredith Plant and Karol Murillo, from Planning and Economic Development, provided an update to the Committee on Pedestrian Kiosks, with the aid of a handout and preliminary application form. The handout and application form have been added to the official record.

The staff update from Meredith Plant and Karol Murillo respecting Pedestrian Kiosks, was received.

A copy of the handout and application form are available on the City's website or through the Office of the City Clerk.

**(e) GENERAL INFORMATION/OTHER BUSINESS (Item 13)**

**(i) Update from Julia Davis, Business Development & BIA Officer (Item 13.1)**

Julia Davis thanked everyone for submitting their requests for expenditures.

Julia provided an update on the Digital Main Street and Digital Services Squad Grant Program. These programs will be offering two types of grants to help small main street businesses across Ontario strengthen their digital and online capabilities. Staff will be in attendance at the next meeting to provide more details.

The Chamber of Commerce Outstanding Business Achievement Awards and Business Improvement Area Awards of Property Excellence will be March 26, 2019, and Julia reminded Committee members to submit their nominations.

Julia thanked the BIA members that have had her attend their Annual General Meetings (AGM). The BIA's that have already had their AGMs will have their budget requests and Board appointments submitted to the December 2018 General Issues Committee and Council Meetings for review. The remainder of the BIA's whose AGM's are upcoming will have their budget requests and Board appointments submitted to the January 2019 General Issues Committee and Council Meetings.

Julia has requested that the BIA members be added to the distribution list for the Committee of Adjustment. BIA members can review the agenda and attend to provide comment where applicable.

Julia advised Committee that the deadline to submit receipts for the Christmas Grant Program is January 7, 2019 and there is up to \$1000 available. Additionally, more information on the Main St Grant Program will be sent out today.

Julia requested that BIA members send her information on any graffiti that business owners are finding. She would like to ensure that statistics are being kept to accurately reflect what is happening.

The verbal update from Julia Davis, Business Development & BIA Officer, was received.

**(ii) Statements by Members (Item 13.2)**

BIA Members used this opportunity to discuss matters of general interest.

**(f) ADJOURNMENT (Item 15)**

There being no further business, the Business Improvement Area Advisory Committee adjourned at 9:47 a.m.

Respectfully submitted,

Tracy MacKinnon, Acting Vice-Chair  
Business Improvement Area  
Advisory Committee

Angela McRae  
Legislative Coordinator  
Office of the City Clerk



**CITY OF HAMILTON**  
**PLANNING AND ECONOMIC DEVELOPMENT DEPARTMENT**  
*Economic Development Division*

<b>TO:</b>	Mayor and Members General Issues Committee
<b>COMMITTEE DATE:</b>	January 16, 2019
<b>SUBJECT/REPORT NO:</b>	Downtown Hamilton Business Improvement Area (BIA) Board of Management for 2019 through 2022 (PED19007) (Ward 2)
<b>WARD(S) AFFECTED:</b>	Ward 2
<b>PREPARED BY:</b>	Julia Davis (905) 546-2632
<b>SUBMITTED BY:</b>	Glen Norton Director, Economic Development Planning and Economic Development Department
<b>SIGNATURE:</b>	

### RECOMMENDATION

That the following individuals be appointed to the Downtown Hamilton Business Improvement Area (BIA) Board of Management for a four-year term (2019-2022):

Councillor Jason Farr, Ward 2  
 Evan Apostol  
 Stefanie Bonazza  
 Paul Demarco  
 Una Gibbons  
 Lisa LaRocca  
 Andrew Mantecon  
 Jason Morse  
 Constantine Mundo  
 Rae Ann Roberts  
 Mark Wu  
 Francis Zanetti

### EXECUTIVE SUMMARY

Appointment to the 2019-2022 Business Improvement Area (BIA) Board of Management of the Downtown Hamilton BIA

### ***Alternatives for Consideration – Not Applicable***

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*OUR Vision: To be the best place to raise a child and age successfully.*

*OUR Mission: To provide high quality cost conscious public services that contribute to a healthy, safe and prosperous community, in a sustainable manner.*

*OUR Culture: Collective Ownership, Steadfast Integrity, Courageous Change, Sensational Service, Engaged Empowered Employees.*

**SUBJECT: Downtown Hamilton Business Improvement Area (BIA) Board of Management for 2019 through 2022 (PED19007) (Ward 2) - Page 2 of 3**

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**FINANCIAL – STAFFING – LEGAL IMPLICATIONS**

Financial: There are no financial implications.

Staffing: There are no staffing implications.

Legal: *The Municipal Act, 2001*, Section 204, Sub-section (3) dictates that City Council must appoint the Board of Management of the Business Improvement Areas.

**HISTORICAL BACKGROUND**

At its Annual General Meeting on Tuesday, November 13, 2018, the Downtown Hamilton Business Improvement Area membership elected the above individuals to serve on its Board of Management for a four-year term (2019-2022).

**POLICY IMPLICATIONS AND LEGISLATED REQUIREMENTS**

*The Municipal Act, 2001*, Section 204, Sub-section (3) dictates that City Council must appoint the Board of Management to the Business Improvement Areas.

**RELEVANT CONSULTATION**

Not Applicable.

**ANALYSIS AND RATIONALE FOR RECOMMENDATION**

Not Applicable.

**ALTERNATIVES FOR CONSIDERATION**

Not Applicable.

**ALIGNMENT TO THE 2016 – 2025 STRATEGIC PLAN**

**Community Engagement and Participation**

*Hamilton has an open, transparent and accessible approach to City government that engages with and empowers all citizens to be involved in their community.*

**Economic Prosperity and Growth**

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**SUBJECT: Downtown Hamilton Business Improvement Area (BIA) Board of Management for 2019 through 2022 (PED19007) (Ward 2) - Page 3 of 3**

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**APPENDICES AND SCHEDULES ATTACHED**

Not Applicable.

JD:dt



**CITY OF HAMILTON**  
**PLANNING AND ECONOMIC DEVELOPMENT DEPARTMENT**  
*Economic Development Division*

<b>TO:</b>	Mayor and Members General Issues Committee
<b>COMMITTEE DATE:</b>	January 16, 2019
<b>SUBJECT/REPORT NO:</b>	Stoney Creek Business Improvement Area (BIA) Board of Management for 2019 through 2022 (PED19013) (Ward 5)
<b>WARD(S) AFFECTED:</b>	Ward 5
<b>PREPARED BY:</b>	Julia Davis (905) 546-2632
<b>SUBMITTED BY:</b>	Glen Norton Director, Economic Development Planning and Economic Development Department
<b>SIGNATURE:</b>	

### RECOMMENDATION

That the following individuals be appointed to the Stoney Creek Business Improvement Area (BIA) Board of Management for a four-year term (2019-2022):

Councillor Chad Collins, Ward 5  
 Richard Clough  
 Sean Kosak  
 Michelle Peters  
 Sean Pettitt  
 Sharon Richards  
 Paolo Rispoli  
 Doug Sutherland  
 Mary Terziev-Clifford  
 Paul Whatmore

### EXECUTIVE SUMMARY

Appointment to the 2019-2022 Business Improvement Area (BIA) Board of Management of the Stoney Creek BIA.

### *Alternatives for Consideration – Not Applicable*

### FINANCIAL – STAFFING – LEGAL IMPLICATIONS

Financial: There are no financial implications.

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*OUR Mission: To provide high quality cost conscious public services that contribute to a healthy, safe and prosperous community, in a sustainable manner.*

*OUR Culture: Collective Ownership, Steadfast Integrity, Courageous Change, Sensational Service, Engaged Empowered Employees.*

**SUBJECT: Stoney Creek Business Improvement Area (BIA) Board of Management for 2019 through 2022 (PED19013) (Ward 5) - Page 2 of 2**

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Staffing: There are no staffing implications.

Legal: *The Municipal Act, 2001*, Section 204, Sub-section (3) dictates that City Council must appoint the Board of Management of the Business Improvement Areas.

**HISTORICAL BACKGROUND**

At its Annual General Meeting on Wednesday, November 21, 2018, the Stoney Creek Business Improvement Area membership elected the above individuals to serve on its Board of Management for a four-year term (2019-2022).

**POLICY IMPLICATIONS AND LEGISLATED REQUIREMENTS**

*The Municipal Act, 2001*, Section 204, Sub-section (3) dictates that City Council must appoint the Board of Management to the Business Improvement Areas.

**RELEVANT CONSULTATION**

Not Applicable.

**ANALYSIS AND RATIONALE FOR RECOMMENDATION**

Not Applicable.

**ALTERNATIVES FOR CONSIDERATION**

Not Applicable.

**ALIGNMENT TO THE 2016 – 2025 STRATEGIC PLAN**

**Community Engagement and Participation**

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**Economic Prosperity and Growth**

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**APPENDICES AND SCHEDULES ATTACHED**

Not Applicable.

JD:dt



**CITY OF HAMILTON**  
**PLANNING AND ECONOMIC DEVELOPMENT DEPARTMENT**  
*Economic Development Division*

<b>TO:</b>	Mayor and Members General Issues Committee
<b>COMMITTEE DATE:</b>	January 16, 2019
<b>SUBJECT/REPORT NO:</b>	Concession Street Business Improvement Area (BIA) Board of Management for 2019 through 2022 (PED19012) (Ward 7)
<b>WARD(S) AFFECTED:</b>	Ward 7
<b>PREPARED BY:</b>	Julia Davis (905) 546-2632
<b>SUBMITTED BY:</b>	Glen Norton Director, Economic Development Planning and Economic Development Department
<b>SIGNATURE:</b>	

### RECOMMENDATION

That the following individuals be appointed to the Concession Street Business Improvement Area (BIA) Board of Management for a four-year term (2019-2022):

Councillor Esther Pauls, Ward 7  
 Julienne Gauthier  
 Alana Travis  
 Jamie McHardy  
 James Knott  
 Mike DeVries  
 Eshe Despres  
 William Givens  
 Jeff Schuster  
 Alex Chavez

### EXECUTIVE SUMMARY

Appointment to the 2019-2022 Business Improvement Area (BIA) Board of Management of the Concession Street BIA.

***Alternatives for Consideration – Not Applicable***

### FINANCIAL – STAFFING – LEGAL IMPLICATIONS

Financial: There are no financial implications.

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**SUBJECT: Concession Street Business Improvement Area (BIA) Board of Management for 2019 through 2022 (PED19012) (Ward 7) - Page 2 of 2**

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Staffing: There are no staffing implications.

Legal: *The Municipal Act, 2001*, Section 204, Sub-section (3) dictates that City Council must appoint the Board of Management of the Business Improvement Areas.

## **HISTORICAL BACKGROUND**

At its Annual General Meeting on Wednesday, November 21, 2018, the Concession Street Business Improvement Area membership elected the above individuals to serve on its Board of Management for a four-year term (2019-2022).

## **POLICY IMPLICATIONS AND LEGISLATED REQUIREMENTS**

*The Municipal Act, 2001*, Section 204, Sub-section (3) dictates that City Council must appoint the Board of Management to the Business Improvement Areas.

## **RELEVANT CONSULTATION**

Not Applicable.

## **ANALYSIS AND RATIONALE FOR RECOMMENDATION**

Not Applicable.

## **ALTERNATIVES FOR CONSIDERATION**

Not Applicable.

## **ALIGNMENT TO THE 2016 – 2025 STRATEGIC PLAN**

### **Community Engagement and Participation**

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### **Economic Prosperity and Growth**

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## **APPENDICES AND SCHEDULES ATTACHED**

Not Applicable.

JD:dt

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**CITY OF HAMILTON**  
**PLANNING AND ECONOMIC DEVELOPMENT DEPARTMENT**  
*Economic Development Division*

<b>TO:</b>	Mayor and Members General Issues Committee
<b>COMMITTEE DATE:</b>	January 16, 2019
<b>SUBJECT/REPORT NO:</b>	Ancaster Village Business Improvement Area (BIA) Board of Management for 2019 through 2022 (PED19010) (Ward 12)
<b>WARD(S) AFFECTED:</b>	Ward 12
<b>PREPARED BY:</b>	Julia Davis (905) 546-2632
<b>SUBMITTED BY:</b>	Glen Norton Director, Economic Development Planning and Economic Development Department
<b>SIGNATURE:</b>	

### RECOMMENDATION

That the following individuals be appointed to the Ancaster Village Business Improvement Area (BIA) Board of Management for a four-year term (2019-2022):

Councillor Lloyd Ferguson, Ward 12  
 Doug Kloet  
 Melissa Sander  
 Jane Steinberg  
 Sandra Malpass  
 Milap Bedi  
 Dan Burcher  
 Susan Hoag-Smith  
 Brian Petersen  
 Jason Wynne  
 Mary Lou Ciancone

### EXECUTIVE SUMMARY

Appointment to the 2019-2022 Business Improvement Area (BIA) Board of Management of the Ancaster Village BIA.

***Alternatives for Consideration – Not Applicable***

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*OUR Culture: Collective Ownership, Steadfast Integrity, Courageous Change, Sensational Service, Engaged Empowered Employees.*

**SUBJECT: Ancaster Village Business Improvement Area (BIA) Board of Management for 2019 through 2022 (PED19010) (Ward 12) - Page 2 of 3**

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**FINANCIAL – STAFFING – LEGAL IMPLICATIONS**

Financial: There are no financial implications.

Staffing: There are no staffing implications.

Legal: *The Municipal Act, 2001*, Section 204, Sub-section (3) dictates that City Council must appoint the Board of Management of the Business Improvement Areas.

**HISTORICAL BACKGROUND**

At its Annual General Meeting on Tuesday, November 13, 2018, the Ancaster Village Business Improvement Area membership elected the above individuals to serve on its Board of Management for a four-year term (2019-2022).

**POLICY IMPLICATIONS AND LEGISLATED REQUIREMENTS**

*The Municipal Act, 2001*, Section 204, Sub-section (3) dictates that City Council must appoint the Board of Management to the Business Improvement Areas.

**RELEVANT CONSULTATION**

Not Applicable.

**ANALYSIS AND RATIONALE FOR RECOMMENDATION**

Not Applicable.

**ALTERNATIVES FOR CONSIDERATION**

Not Applicable.

**ALIGNMENT TO THE 2016 – 2025 STRATEGIC PLAN**

**Community Engagement and Participation**

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**SUBJECT: Ancaster Village Business Improvement Area (BIA) Board of Management for 2019 through 2022 (PED19010) (Ward 12) - Page 3 of 3**

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**APPENDICES AND SCHEDULES ATTACHED**

Not Applicable.

JD:dt



**CITY OF HAMILTON**  
**PLANNING AND ECONOMIC DEVELOPMENT DEPARTMENT**  
*Economic Development Division*

<b>TO:</b>	Mayor and Members General Issues Committee
<b>COMMITTEE DATE:</b>	January 16, 2019
<b>SUBJECT/REPORT NO:</b>	Waterdown Village Business Improvement Area (BIA) Board of Management for 2019 through 2022 (PED19019) (Ward 15)
<b>WARD(S) AFFECTED:</b>	Ward 15
<b>PREPARED BY:</b>	Julia Davis (905) 546-2632
<b>SUBMITTED BY:</b>	Glen Norton Director, Economic Development Planning and Economic Development Department
<b>SIGNATURE:</b>	

### RECOMMENDATION

That the following individuals be appointed to the Waterdown Village Business Improvement Area (BIA) Board of Management for a four-year term (2019-2022):

Councillor Judi Partridge, Ward 15  
 Sherine Mansour  
 Gord Manzer  
 Gary Titley  
 Paula Thompson  
 Dave Andrews  
 Amanda Groves  
 Drew Paget  
 Shari Stolpman  
 Cheri Demenna

### EXECUTIVE SUMMARY

Appointment to the 2019-2022 Business Improvement Area (BIA) Board of Management of the Waterdown Village BIA.

***Alternatives for Consideration – Not Applicable***

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*OUR Vision: To be the best place to raise a child and age successfully.*

*OUR Mission: To provide high quality cost conscious public services that contribute to a healthy, safe and prosperous community, in a sustainable manner.*

*OUR Culture: Collective Ownership, Steadfast Integrity, Courageous Change, Sensational Service, Engaged Empowered Employees.*

**SUBJECT: Waterdown Village Business Improvement Area (BIA) Board of Management for 2019 through 2022 (PED19019) (Ward 15) - Page 2 of 3**

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**FINANCIAL – STAFFING – LEGAL IMPLICATIONS**

Financial: There are no financial implications.

Staffing: There are no staffing implications.

Legal: *The Municipal Act, 2001*, Section 204, Sub-section (3) dictates that City Council must appoint the Board of Management of the Business Improvement Areas.

**HISTORICAL BACKGROUND**

At its Annual General Meeting on Tuesday, November 27, 2018, the Waterdown Village Business Improvement Area membership elected the above individuals to serve on its Board of Management for a four-year term (2019-2022).

**POLICY IMPLICATIONS AND LEGISLATED REQUIREMENTS**

*The Municipal Act, 2001*, Section 204, Sub-section (3) dictates that City Council must appoint the Board of Management to the Business Improvement Areas

**RELEVANT CONSULTATION**

Not Applicable.

**ANALYSIS AND RATIONALE FOR RECOMMENDATION**

Not Applicable.

**ALTERNATIVES FOR CONSIDERATION**

Not Applicable.

**ALIGNMENT TO THE 2016 – 2025 STRATEGIC PLAN**

**Community Engagement and Participation**

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**Economic Prosperity and Growth**

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*OUR Mission: To provide high quality cost conscious public services that contribute to a healthy, safe and prosperous community, in a sustainable manner.*

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**SUBJECT: Waterdown Village Business Improvement Area (BIA) Board of Management for 2019 through 2022 (PED19019) (Ward 15) - Page 3 of 3**

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**APPENDICES AND SCHEDULES ATTACHED**

Not Applicable.

JD:dt



# INFORMATION REPORT

<b>TO:</b>	Mayor and Members General Issues Committee
<b>COMMITTEE DATE:</b>	January 16, 2019
<b>SUBJECT/REPORT NO:</b>	Fortification and Protective Elements of Land By-law (PED19022) (City Wide) (Outstanding Business List Item)
<b>WARD(S) AFFECTED:</b>	City Wide
<b>PREPARED BY:</b>	Kim Coombs (905) 546-2424 Ext.1318
<b>SUBMITTED BY:</b>	Ken Leendertse Director, Licensing and By-law Services Planning and Economic Development Department
<b>SIGNATURE:</b>	

## Council Direction:

At its meeting of February 14, 2018 Council approved General Issues Committee Report 18-004 Item f(i) directing Municipal Law Enforcement staff to work, in collaboration with the City's Freedom of Information staff and Hamilton Police Services, to review the current CCTV By-law (Fortification and Protective Elements of Land By-law) to assess the feasibility of amending the By-law to permit the use of CCTV footage from cameras, located on private properties that face from the property to the public roadway, to assist in policing and public safety, and report back to the General Issues Committee.

## Information:

The City of Hamilton Fortification and Protective Elements of Land By-law 10-122 (Fortification By-law) was created and is enforced by the Building Division. This By-law was originally created to prevent fortification of buildings from Outlaw Motorcycle gangs and to ensure the safety of emergency personnel including police.

The Information and Privacy Commissioner of Ontario's letter dated February 13, 2018, does not recommend that the City permit the use of private video surveillance cameras for the purpose of collecting personal information to aid law enforcement as it undermines the privacy rights under *Municipal Freedom of Information and Protection of Privacy Act, R.S.O. 1990* (MFIPPA).

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*OUR Vision: To be the best place to raise a child and age successfully.*

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**SUBJECT: Fortification and Protective Elements of Land By-law (PED19022) (City Wide) - Page 2 of 3**

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Consultation was held with Hamilton Police Services and the following City staff; Ron Sabo, Deputy City Solicitor; Marco Visentini, Solicitor; Lisa Barroso, Manager, Records and Freedom of Information; and John Lane, Manager, Building Inspections.

In an email addressed to the Director of Licensing and By-law Services dated April 18, 2018, the Hamilton Police Service position on this recommendation is as follows and quoted from the email:

"As the Chief stated in his Budget Presentation to Council on January 25, 2018, the Hamilton Police Service has worked with the Information and Privacy Commissioner of Ontario (IPC) in the past when setting up the CCTV Project in the City of Hamilton. While the Chief understands the importance of digital evidence in the investigation and prosecution of offences, he is also mindful that law enforcement interests must be balanced against privacy interests. The Chief has reviewed the correspondence from Mr. Brian Beamish, Commissioner, dated February 13, 2018, in respect of this issue. In that letter, Mr. Beamish stated that, in his view, "any attempt by the city to permit or encourage the use of private video surveillance cameras, for the purpose of collecting personal information to aid in law enforcement, would undermine privacy rights under *MFIPPA*". The Hamilton Police Service takes the position that any amendment to By-Law 10-122 (*By-law To Prohibit and Regulate Fortification and Protective Elements of Land*) must be done in consultation with the Information and Privacy Commissioner of Ontario.

The Hamilton Police Service strives to respect the reasonable expectation of privacy of the citizens of Hamilton and, when required for the purposes of investigation, will continue to seek prior judicial authorization or, when appropriate, consent, to obtain evidence in pursuit of our duty to investigate offences".

The Hamilton Police Service currently has the required tools to obtain additional evidence if needed through judicial authorization, and are not seeking further resources to obtain this evidence.

Building Division statistics from January, 2012 to February, 2018 indicate there were 234 complaints, 22 Orders issued and no charges laid.

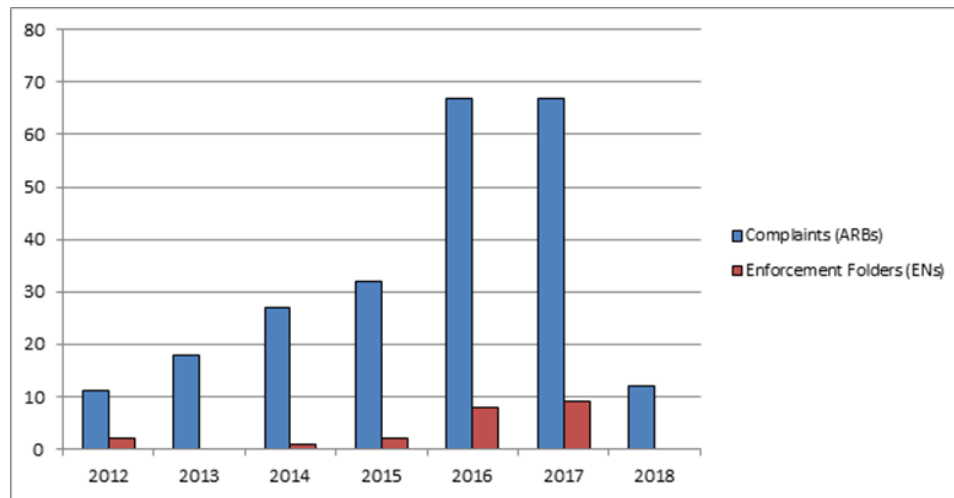
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The Fortification By-law resolves neighbourhood complaints. It protects private property and ensures the safety and privacy of property owners. During this time period only four exemptions were granted. The purpose of an exemption may include, but not limited to, the protection of the public during a police investigation or ongoing policing matters.

Through consultation with all stakeholders, it is recommended that no amendments be made to the existing City of Hamilton Fortification By-law.

As this Report addresses the feasibility of amending the CCTV By-law (Fortification By-law) to permit the use of footage from cameras located on private property it is appropriate to be identified as complete and removed from the General Issues Committee Outstanding Business List.

### **Appendices and Schedules Attached**

N/A

KL:KC:st

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# INFORMATION REPORT

<b>TO:</b>	General Issues Committee
<b>COMMITTEE DATE:</b>	January 16, 2019
<b>SUBJECT/REPORT NO:</b>	2017-2018 Our Future Hamilton Annual Report (CM15001(d)) (City Wide) (Outstanding Business List Item)
<b>WARD(S) AFFECTED:</b>	City Wide
<b>PREPARED BY:</b>	John Ariyo (905) 546-2424 Ext. 1564 Manager, Community Initiatives
<b>SUBMITTED BY:</b>	John Hertel Director, Strategic Partnerships & Communications City Manager's Office
<b>SIGNATURE:</b>	

## Council Direction:

The General Issues Committee at its meeting of February 17, 2016 approved the following (CM15001(b)/CES15010(b)):

- (a) That staff continue further engagement with residents and community stakeholders in line with the project, to share Our Future Hamilton, develop tangible actions and establish a community implementation plan; and,
- (b) That staff report back to Council annually on the progress made by community stakeholders and the City of Hamilton in implementing Our Future Hamilton.

## Information:

### Background

Our Future Hamilton was the largest municipally-led public engagement initiative in Hamilton. Between 2014 and 2015, the initiative engaged nearly 55,000 residents and stakeholders to create a new 25-year Community Vision.

Our Future Hamilton Community Vision was approved by Council on February 17, 2016, with six Community Priorities, 88 Key Directions and 57 Signs of Success ((CM15001(c)/CES15010(c)). Our Future Hamilton Community Vision was also adopted by the City of Hamilton to inform its 10-year Strategic Plan, strategies and performance

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## **SUBJECT: 2017-2018 Our Future Hamilton Annual Report (City Wide) Page 2 of 4**

reporting. In addition to the City of Hamilton, over 120 community institutions, organizations and groups have also adopted Our Future Hamilton Community Vision.

### **2017/2018 Progress Report**

#### **1. Partners-led Community Initiatives**

Various small and large scale initiatives were reported by some of the over 120 community partners that have adopted Our Future Hamilton Community Vision. Some examples of the initiatives reported include:

- **Chase the Future 2041**

The Hamilton-Wentworth District School Board invited students to explore the future through the lens of Our Future Hamilton Community Vision priorities. Over 1,000 students participated and showcased their various school projects at a special event during Education Week. The showcases focused on “How to make Hamilton an even better place to live”. The showcases ranged from arts to environment and science projects.

- **Conversations that Matter Speaker Series**

McMaster University’s Centre for Continuing Education and the Hamilton Public Library teamed up to host a 6-part speaker series that focussed on civic engagement. The speaker series provided an opportunity for attendees to learn about key facts and current issues relating to the six community priorities of Our Future Hamilton. The goal was to use public education and awareness of issues to further increase democratic engagement. Over 250 participants attended, with more than 5,200 watching online.

- **Sustainable Business Initiative**

Sustainable Hamilton Burlington launched the Sustainable Business Initiative (SBI), which supports members in reducing their Green House Gas (GHG) footprint as part of a collaborative effort to fight climate change. Between 2016 and 2017, the SBI members reported reducing their GHG output by 8,022 tonnes, which is equivalent to taking 1,744 cars off the road.

The full 2017/2018 Our Future Hamilton: From Vision to Action Progress Report is attached as Appendix A to Report CM15001(d).

#### **2. Community Vision Scorecard Workshop**

In February 2018, over 70 representatives from community organizations and institutions participated in a workshop to develop Our Future Hamilton’s first community scorecard. The scorecard is built on Results-Based Accountability (RBA) framework to help determine metrics, indicators and data that are relevant for Hamilton to track, measure and report back to the community on an annual basis. The scorecard also incorporated

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## **SUBJECT: 2017-2018 Our Future Hamilton Annual Report (City Wide) Page 3 of 4**

key metrics from various community sources such as Vital Signs, YWCA EXCLerator, Statistics Canada, the school boards and the City of Hamilton.

In total, 17 community measures were selected and tracked across the six community priority areas of Our Future Hamilton. The results indicated some of the following:

- Voter turnout has increased slightly within the past two election years, but there is still a large room for improvements to further increase turnout;
- The combined high school graduation rate has increased at the school boards;
- Tenant households are spending more on shelter costs, which has the potential to increase vulnerability to homelessness;
- Air quality levels are improving, but waste diversion still needs some improvements
- Residential intensification in terms of units constructed within built-up urban area is decreasing, requiring further improvements;
- Hamilton continues to pride itself as an event city, with the number of events held on City properties increasing year after year.

For further details about the Community Vision Scorecard, please refer to the 2017/2018 Our Future Hamilton: From Vision to Action Progress Report attached as Appendix A to Report CM15001(d).

### **3. Our Future Hamilton Annual Summit**

Hamilton's annual public engagement summit is one of the enduring legacies of Our Future Hamilton. The summit has grown within three years to become one of the top public engagement annual events in Canada. The summit explores a topical issue prioritized by residents in the 25-year Community Vision and brings partners and stakeholders together to identify causes and define solutions. The annual summit also features networking, table discussions, keynote speakers and progress reporting.

The 2017 Our Future Hamilton Annual Summit took place on November 14<sup>th</sup> and explored the topic "Shaping Democracy through Civic Engagement". Over 430 participants attended, including residents, community institutions and other stakeholders. The event identified barriers to democratic engagement in our community and came up with some ideas for improvements. Key findings from the summit are detailed in a report and attached as Appendix B to Report CM15001(d).

The 2018 Our Future Hamilton Annual Summit occurred on November 13<sup>th</sup> and explored the theme "Public Safety in a Connected World". Over 450 participants attended, with the summit hashtag #OFHSummit2018 trending number two on Twitter in Canada. The summit explored the risks of online digital economy, safe streets and social determinants of health that impact individual and public health outcomes. Some of the key presenters included Dr. Elizabeth Richardson, Hamilton's Medical Officer of Health, Ray Boisvert,

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**SUBJECT: 2017-2018 Our Future Hamilton Annual Report (City Wide) Page 4 of 4**

Provincial Security Advisor to the Government of Ontario and Beatrice Ekoko, Project Manager with Environment Hamilton. The summit was hosted by Dr. Gary Warner, a 2015 Order of Canada recipient and retired McMaster University professor. The summit was sponsored by McMaster University's Centre for Continuing Education. The report on the summit is expected in April 2019 and will be shared with City Council.

**Appendices and Schedules Attached**

Appendix A to Report CM15001(d): 2017/2018 Our Future Hamilton: From Vision to Action Progress Report

Appendix B to Report CM15001(d): Summary Report – Our Future Hamilton 2017 Annual Summit

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# From Vision to Action

Our Future Hamilton  
**2017 - 2018**  
PROGRESS REPORT



Hamilton



# Our Vision

To be the best place to raise a child and age successfully.



Community Engagement and Participation

Hamilton is a collaborative and community-focused place where people are consulted and involved in shaping the decisions that impact them.



Economic Prosperity and Growth

Hamilton is an ambitious place with a prosperous and diverse local economy where people have opportunities to grow and develop.



Healthy and Safe Communities

Hamilton is a safe, caring, and supportive city where people are healthy, active, and have a high quality of life.



Clean and Green

Hamilton is an environmentally sustainable place where people understand and respect the natural environment and its contribution to our lives.



Built Environment and Infrastructure

Hamilton is supported by modern infrastructure, transportation networks, buildings, neighbourhoods, and public spaces that are dynamic and people-friendly.



Culture and Diversity

Hamilton is a thriving, vibrant place for arts, culture, and heritage where diversity and inclusivity are embraced and celebrated.



# Our Story and Commitment

*Our Future Hamilton is the city's 25-year community vision. It builds on the legacy of Vision 2020, Hamilton's first community vision that was approved by City Council in 1992. From 2015-2016, Our Future Hamilton engaged with nearly 55,000 residents and community partners to create a new shared community vision, including six community priorities, 88 key directions, and 57 signs of success to guide long-term planning.*

*In 2016, City Council sent an important message to our residents and incorporated the community vision priorities into the new 10-year strategic plan for the City of Hamilton. The City of Hamilton and over 120 community organizations have committed to implementing the community vision. Many community partners are using the vision to guide their strategic priorities and focus their work on making progress towards achieving Our Future Hamilton.*

*Our progress is built upon partnerships. We want to acknowledge the significant work that is collectively being done to move our city's vision forward. We are pleased to share our very first Our Future Hamilton Annual Progress Report. It highlights collaborative community initiatives and includes a new reporting score card to track our shared progress towards making our community vision a reality.*

# 2017 - 2018 HIGHLIGHTS



## Our Future Hamilton Annual Summit

Now in its third year, the Our Future Hamilton Annual Summit explores current issues that our community prioritized through the 25-year community visioning process. The Summit also provides an annual progress update, highlights community partnerships, builds strategic networking, facilitates engaging table discussions, and features respected keynote speakers.

The theme for the 2017 Summit was Shaping Democracy through Civic Engagement. Over 430 attendees, including residents, community stakeholders, and policy makers came together to explore barriers to democratic engagement and identify areas for improvement. The conversation also trended #1 on Twitter in Hamilton and #2 in all of Canada (#OFHSummit2017).

As a result of the 2017 Summit, a number of strategic alliances and community partnerships emerged to improve democratic and civic engagement in Hamilton. More details about the annual Summit, including the 2017 Summit Summary Report can be found on our website.

#OFHSummit2017  
**TRENDED**  
No. **1** IN  
HAMILTON  
No. **2** IN  
CANADA



[hamilton.ca/ourfuturehamilton](http://hamilton.ca/ourfuturehamilton)

## Conversations that Matter: Civic Engagement Speaker Series

In the spring of 2018, McMaster University, the Hamilton Public Library, and the City of Hamilton co-hosted *Conversations that Matter*, a free civic engagement speaker series that examined important community issues across the six themes of the Our Future Hamilton Community Vision. Using topics close to the hearts of our residents, the series brought academic and community experts together to share ideas and contribute to an engaged and informed electorate.

Ahead of the provincial election, the spring series began with conversations about healthy and safe communities, economic prosperity, and infrastructure. More than 150 people attended the sessions in May and an additional 3,693 watched online. The fall line-up of sessions included moderated discussions on community engagement and inclusion, environmental sustainability, as well as culture and heritage in the city. The series attracted over 100 attendees and 1,568 online listeners.

[mcmastercce.ca/civic](http://mcmastercce.ca/civic)

**250**  
ATTENDEES

**5,250+**  
WATCHED ONLINE

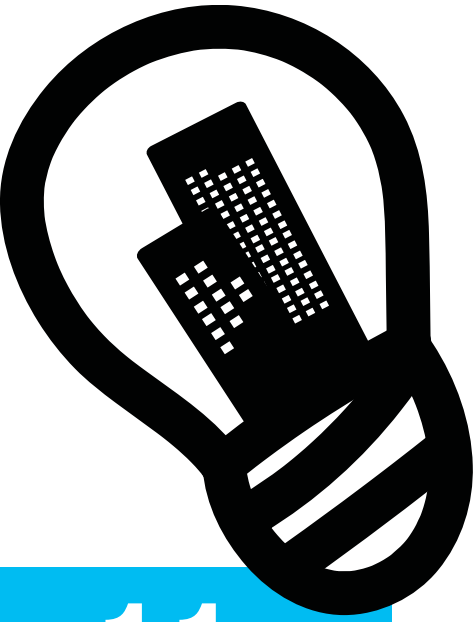
## Chase the Future: 2041

The Hamilton-Wentworth District School Board and the City of Hamilton teamed up in 2017 to invite thousands of students across the city to explore the future through Hamilton's six community vision priorities. The year-long project, *Chase the Future: 2041*, encouraged students to investigate, "How we can make Hamilton an even better place to live?"

Over 1,000 students showcased their school projects during a special event hosted at the Ancaster Fairgrounds during Education Week. School projects ranged from an indoor art mural and Indigenous inspired garden, to using piezoelectric sensors to transform hallway movement into energy for lighting, and reducing our dependence on plastic water bottles.

[hwdsb.on.ca/chasethefuture2041](http://hwdsb.on.ca/chasethefuture2041)

**HOW CAN  
WE MAKE  
HAMILTON  
AN EVEN  
BETTER  
PLACE TO  
LIVE?**



**11**  
PROJECTS

**172**  
STUDENTS

## CityLAB

CityLAB Hamilton is a new social innovation pilot program between the City of Hamilton and local post-secondary institutions - McMaster University, Mohawk College, and Redeemer University College. Working together with post-secondary students, City of Hamilton staff and faculty collaborate on projects that are co-created and co-designed to support the six key priorities of Hamilton’s community vision.

Over the 2017-2018 academic year, CityLAB Hamilton partnered on 11 projects involving 172 students, 18 City staff, and 15 faculty members. Projects ranged from increasing students’ use of SoBi bicycles through lifestyle choices, and implementing wellness programs for senior residents, to providing experiential learning opportunities for construction students in partnership with City Housing renovation projects.

[citylabhamilton.com](http://citylabhamilton.com)



## Friendly Streets Hamilton

Friendly Streets is a collaborative initiative between Cycle Hamilton and Environment Hamilton to make our streets safer and more vibrant for people who walk and bike. Following a successful pilot phase in Hamilton’s downtown core in 2017, the project continued in 2018 to support local leadership for friendly streets in the neighbourhoods of Beasley and Gibson-Landsdale while advancing efforts for safe and accessible travel routes around the Hamilton General Hospital.

[friendlystreetshamilton.wordpress.com](http://friendlystreetshamilton.wordpress.com)

## Neighbour to Neighbour

Neighbour to Neighbour (N2N) has spent over 30 years addressing the issue of food security in Hamilton and empowering people with the tools and ideas to help change their lives. The Food Bank Free Grocery Store at the N2N Centre offers emergency food to 1,200 families every month. In 2017, the food bank raised and distributed \$2 million worth of food from various community partners to neighbours in need.

The Hamilton Community Food Centre, another project of N2N, provides a welcoming and safe community space for food-based programs that bring people together to grow, cook, share, and advocate for a fair and healthy food system. Visit the HCFC website for a schedule of up-coming programs and events.

[n2ncentre.com](http://n2ncentre.com)

**RAISED AND  
DISTRIBUTED**

**\$2  
MILLION  
OF FOOD**

## St. John's Ambulance: Project Save Lives

Hamilton St. John Ambulance is a not-for-profit charity that has been serving our region for over 100 years. The goal of Project Save Lives is to have a minimum of two people per household trained in First Aid and CPR / AED for optimum family safety. By recently expanding the number of training sites in Hamilton to four, they are growing their capacity to train Hamiltonians in critical life-saving skills that help to make our community a safer place to live, work and play.

[sja.ca](http://sja.ca)

**SERVING  
OUR REGION**

**100+  
YEARS**



## Randle Reef

The Hamilton Harbour has been undergoing major remediation since the 1980s. The Randle Reef project is a big step towards eventually delisting Hamilton Harbour as a Great Lakes Area of Concern. Randle Reef represents the largest contained sediment project in the Canadian Great Lakes. The first phase of the remediation project was completed in 2017, with the second phase beginning in July 2018 and continuing into 2019.

[randlereef.ca](http://randlereef.ca)

**8,022 GHG  
REDUCTION  
= 1,744  
CARS OFF  
THE ROAD!**

## Reducing Greenhouse Gas Emissions

In 2016, Sustainable Hamilton Burlington launched the Sustainable Business Initiative (SBI), a target-based sustainability program that supports members in reducing their Greenhouse Gas (GHG) footprint to help fight climate change. So far, SBI members have committed to reducing their collective yearly output by the equivalent of 17,016 tonnes of CO<sub>2</sub>. By 2017, SBI members had already reduced their collective GHG output by 8,022 tonnes – that’s the same as taking 1,744 cars off the road!

[sustainablehamiltonburlington.ca](http://sustainablehamiltonburlington.ca)

150

INDIVIDUALS  
FACING SOCIAL  
AND PHYSICAL  
BARRIERS  
PROVIDED  
ACCESSIBLE  
NATURE  
EXPERIENCES

## Operation Wild

Operation Wild is an A Rocha Canada environmental education project run out of Cedar Haven Eco-Centre in Freelon, Ontario. Over the past two years, Operation Wild has provided accessible and meaningful nature experiences to 150 individuals facing social and physical barriers. The project uses nature therapy and citizen science to promote health and well-being, skill-building, and social inclusion.

[arocha.ca](http://arocha.ca)



## Hamilton's Newcomer Day

The Hamilton Immigration Partnership Council (HIPC) is a cross-sectoral collaborative that leads initiatives for the successful integration of newcomers to Hamilton and the creation of a welcoming community. On July 27, 2018, HIPC hosted Hamilton's first Newcomer Day at City Hall. More than 1000 people came together to celebrate our values of diversity, respect and inclusion, and to honour our newcomer population.

[hamiltonimmigration.ca](http://hamiltonimmigration.ca)

**14  
COMMUNITY  
PARTNERS  
WORKING  
TOGETHER**

## I AM COMMITTED Campaign

Building on the success of the I AM AFFECTED poster campaign about intergenerational trauma, the second phase of the campaign (I AM COMMITTED) featured settler allies and friends publically committing to the Truth and Reconciliation Committee of Canada’s (TRC) Calls to Action. The campaign was developed by the Hamilton Community Legal Clinic, along with 14 community partners to raise awareness about the legacy of Canada’s Indian Residential School system as well as generate conversation about the historical and intergenerational trauma they caused.

In the summer of 2017, the project launched posters featuring both prominent people and ordinary citizens making a public commitment to the TRC’s Calls to Action. Over 40 bus shelters across the city displayed the poster campaign. In 2018, the campaign expanded to feature the Two-Spirit community. The campaign has also been adopted in other regions including Windsor, Halton, and Waterloo.

[iamcommitted.ca](http://iamcommitted.ca)



## Canada 150 Celebrations

In 2017, Hamilton celebrated Canada’s 150th year as a nation with special city-wide events, exhibits and heritage restoration projects. Over 100,000 visitors enjoyed Canada 150 Day festivities at the Hamilton Waterfront including the Rendez-Vous 2017 Tall Ship Regatta, deck tours, harbour cruises, family friendly programming, free live music on the RBC stage, and a dazzling firework finale set to an orchestral arrangement performed by Boris Brott and the National Orchestra of Canada.

[tourismhamilton.com](http://tourismhamilton.com)





## “Gateway” Public Art Mural

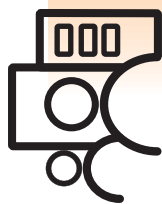
In 2017, the City of Hamilton led a Public Art competition for a new outdoor mural along James Street South, across from the downtown Hamilton GO Centre. Thirty-one artist proposals were submitted and in early 2018, a volunteer citizen jury selected the work “Gateway” by Vivian Rosas and Vesna Asanovic as the winning proposal. The mural was unveiled in September 2018 during Supercrawl.

[hamilton.ca/publicart](https://hamilton.ca/publicart)



# Our Future Hamilton Community Vision Score Card

## Community Engagement and Participation



INDICATOR	CURRENT TREND	RECENT DATA			PREVIOUS DATA			SOURCE	DATA FREQUENCY
		YEAR	MEASURE	YEAR	MEASURE	YEAR	MEASURE		
<b>1</b> % OF WOMEN IN LEADERSHIP ROLES	↑	2017	36.5%	2014	32.9%			YWCA EXCLerator Report	Every 2 Years
<b>2</b> % OF RACIALIZED INDIVIDUALS IN LEADERSHIP ROLES	B	2017	5.7%	2014				YWCA EXCLerator Report	Every 2 Years
<b>3</b> % OF THE POPULATION THAT VOTES									
	↑	2018	38.4%	2014	34%	2010	40.4%	City of Hamilton	Every 4 Years
	↑	2014	52.8%	2011	50.1%	2007	54%	Elections Ontario	Every 4 Years
Federal	↑	2015	66.1%	2011	61.1%	2008	59.3%	Elections Canada	Every 4 Years

## Economic Prosperity and Growth



INDICATOR	CURRENT TREND	RECENT DATA			PREVIOUS DATA			MEASURE	YEAR	SOURCE	DATA FREQUENCY
		YEAR	MEASURE	YEAR	MEASURE	YEAR	MEASURE				
<b>1</b> LOW INCOME MEASURE AFTER TAX	↘	2016	17%	2015	17.7%	2014	18.2%	2013	18.6%	Statistics Canada	Annually
<b>2</b> YOUTH UNEMPLOYMENT RATE (AGE 15 – 29)	↘	2016	13.1%	2011	16%	2006	12%	2001	11%	Workforce Planning Hamilton	Every 5 Years
<b>3</b> HIGHSCHOOL GRADUATION RATE WITHIN 5 YEARS (Combined, Catholic and Public school boards)	↗	2017	83.6%	2016	82.6%	2015	81.8%			Hamilton Wentworth District School Board & Hamilton Wentworth Catholic District School Board	Annually

LEGEND	
↗/↘	Compared to the most recent data, the indicator is heading in the right direction.
↘/↗	Compared to the most recent data, the indicator is worsening.
<u>B</u>	The most recent data is the only data available for this indicator. This measure will act as a baseline for future.

# Our Future Hamilton Community Vision Score Card



## Healthy and Safe Communities

INDICATOR	CURRENT TREND	RECENT DATA			PREVIOUS DATA			MEASURE	YEAR	SOURCE	DATA FREQUENCY
		YEAR	MEASURE	YEAR	MEASURE	YEAR	MEASURE				
<b>1</b> TOTAL CRIME RATE (per 100,000 of population)	↑	2017	4,515	2016	4,134	2015	4,127	2014	4,122	Municipal Benchmarking Network Canada	Annually
<b>2</b> % OF HAMILTONIANS CHOOSING HEALTHY LIFESTYLES	<u>B</u>	2015 - 2016	47%							Canadian Community Health Survey	Biennial
<b>3</b> % OF TENANT HOUSEHOLDS THAT SPEND 30% OR MORE ON SHELTER COSTS	↑	2016	45.4%	2011	42.8%	2006	51.8%			Statistics Canada	Every 5 Years

# Clean and Green



INDICATOR	CURRENT TREND	RECENT DATA					PREVIOUS DATA					SOURCE	DATA FREQUENCY
		YEAR	MEASURE	YEAR	MEASURE	YEAR	MEASURE	YEAR	MEASURE	YEAR	MEASURE		
1 GREENHOUSE GAS EMISSIONS (% reduction with 2016 as baseline)	→	2015	-20.24	2014	-16.61	2013	-21.98	2012	-26.40		City of Hamilton	Annually	
		2016	Downtown: 8.2 µg/m3 Mountain: 7.2 µg/m3	2015	Downtown: 10.2µg/m3 Mountain: 9.0 µg/m3	2014	Downtown: 10.8µg/m3 Mountain: 9.4 µg/m3	2013	Downtown: 10.1µg/m3 Mountain: 9.2 µg/m3		City of Hamilton	Annually	
2 AIR QUALITY (PM 2.5 LEVELS)	→	2016	44.5%	2015	46.8%	2014	48%	2013	47.7%	Resource Productivity & Recovery Authority	Annually		
3 WASTE DIVERSION	→	2016		2015		2014		2013					

LEGEND	
	Compared to the most recent data, the indicator is heading in the right direction.
	Compared to the most recent data, the indicator is worsening.
	The most recent data is the only data available for this indicator. This measure will act as a baseline for future.

# Our Future Hamilton Community Vision Score Card

## Built Environment and Infrastructure



INDICATOR	CURRENT TREND	RECENT DATA			PREVIOUS DATA			MEASURE	SOURCE	DATA FREQUENCY	
		YEAR	MEASURE	YEAR	MEASURE	YEAR	MEASURE				
<b>1</b> HSR RIDERSHIP (Number of regular service passenger trips per capita in service area.)	↑	2017	42.4	2016	43.8	2015	44.3	2014	45.4	Municipal Benchmarking Network Canada	Annually
<b>2</b> RESIDENTIAL INTENSIFICATION (% of units constructed within built up urban area)	↑	2016	28%	2015	42%	2014	36%	2013	32%	City of Hamilton	Annually

# Culture and Diversity



INDICATOR	CURRENT TREND	RECENT DATA			PREVIOUS DATA			MEASURE	SOURCE	DATA FREQUENCY
		YEAR	MEASURE	YEAR	MEASURE	YEAR	MEASURE			
<b>1</b> FUNDING GRANTS FOR ARTS & CULTURE BY THE CITY AND OTHER MAJOR FUNDERS	↑	2017	\$5,137,317	2015	\$4,427,465	2014	\$2,480,126	City of Hamilton	Annually	
		- 2018	-	- 2016	-	- 2015	-	Ontario Arts Council Canadian Council for the Arts		
<b>2</b> NUMBER OF COMMUNITY EVENTS HELD ON CITY PROPERTY	↑	2017	336	2015	288	2009	288	City of Hamilton	Annually	
		- 2016	-	- 2012	-	- 2010	-	Canadian Community Health Survey		
<b>3</b> STRONG SENSE OF COMMUNITY BELONGING	↑	2015	68.5%	2011	60.6%	2009	64.8%	Canadian Community Health Survey	Biennial	
		- 2016	-	- 2012	-	- 2010	-			

LEGEND	
↑/↓	Compared to the most recent data, the indicator is heading in the right direction.
↑/↓	Compared to the most recent data, the indicator is worsening.
<u>B</u>	The most recent data is the only data available for this indicator. This measure will act as a baseline for future.

## Contact Information

### **Strategic Partnerships & Communications Division**

City Manager's Office, City of Hamilton

71 Main Street West, 2nd Floor

Hamilton, Ontario, L8P 4Y5

Tel: 905-546- 2424 ext. 4992

Email: [ourfuturehamilton@hamilton.ca](mailto:ourfuturehamilton@hamilton.ca)

Website: [hamilton.ca/ourfuturehamilton](http://hamilton.ca/ourfuturehamilton)

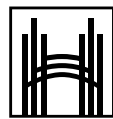






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Hamilton



# 2017 ANNUAL **SUMMIT**

# **SUMMARY REPORT**

SHAPING DEMOCRACY  
THROUGH CIVIC ENGAGEMENT



**TUESDAY**  
NOVEMBER 14, 2017  
8:30 AM - 12:30 PM

**LIUNA STATION**  
360 JAMES STREET NORTH, HAMILTON



Hamilton



#OFHSummit2017  
**TRENDED**

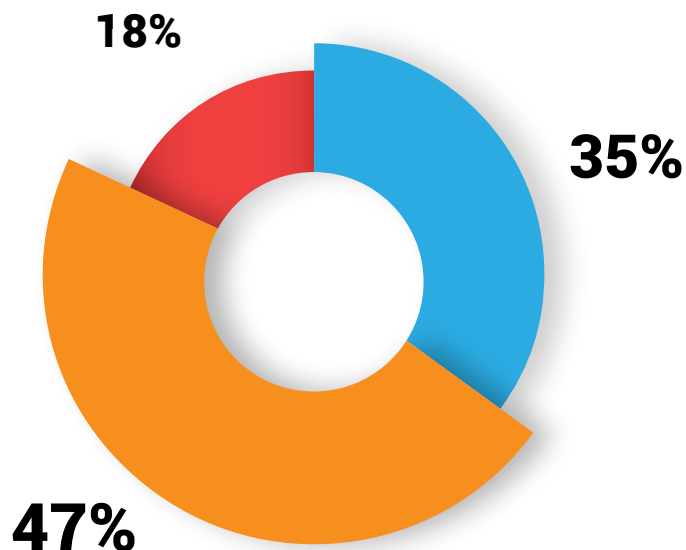
No. **1** IN  
HAMILTON

No. **2** IN  
CANADA




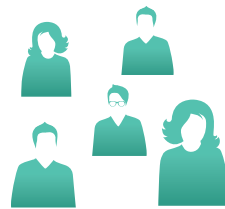
# PARTICIPATION DASHBOARD

## ATTENDEE PROFILE



 Residents  Community Partners

 Other (e.g. out of town, volunteers, and municipal staff)



**430+**  
Attendees



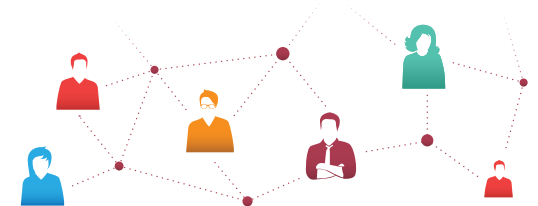
**13**  
Speakers



**55**  
Roundtable  
Discussions



**1463**  
Social Media Interactions



**85102**  
Social Media Impressions



# EXECUTIVE SUMMARY

Our Future Hamilton is the city's new 25-year community vision. It builds on the legacy of Vision 2020, Hamilton's first community vision. Over the span of one-year, Our Future Hamilton engaged nearly 55,000 residents and community partners to create a shared community vision, including 6 community priorities, 88 key directions, and 57 signs of success.

The City of Hamilton, along with over 100 community organizations, has committed to implementing Our Future Hamilton community priorities. Based on resident and community feedback, the City hosted the first annual Our Future Hamilton Summit on November 14th, 2017 at Liuna Station with over 400 in attendance.

Each year, the Summit will examine current issues that our community prioritized through the visioning process and share our collective progress in moving the vision forward. In addition to highlighting key partnerships and local initiatives, the annual Summit provides an opportunity for continued public visioning, community partnership, and collective action-taking involving government, community partners, and residents.

The theme for the annual Summit was *Shaping Democracy through Civic Engagement* and featured engaging keynotes from Greg

Essensa, Chief Electoral Officer for Elections Ontario, Dr. Chelsea Gabel, Assistant Professor of Indigenous Studies at McMaster University, and Dr. Nicole Goodman, Assistant Professor of Political Science at Brock University.

Through facilitated table discussions, attendees identified 12 key barriers to democratic engagement and 62 ideas for improvements. The top barriers identified by Summit participants included education, accessibility, apathy, trust, and community representation. The most commonly suggested actions for improving democratic engagement called for increased youth education and public engagement, improved community representation and accessibility, as well as further examination of the role of technology and e-voting.

As a result of the 2017 Summit, a number of strategic alliances and community partnerships have already formed to improve democratic and civic engagement in Hamilton. We look forward to continued engagement with residents and community partners as we collectively implement our shared community vision and report on our progress at the 2018 Our Future Hamilton Summit.

# OUR FUTURE HAMILTON COMMUNITY VISION

Our Future Hamilton is the culmination of a broad and inclusive community visioning process that engaged nearly 55,000 residents and community partners.

Informed by the voices of our community, six community priorities emerged for Hamilton's new 25-year community vision:



Community Engagement  
and Participation



Economic Prosperity  
and Growth



Healthy and  
Safe Communities



Clean and Green



Built Environment  
and Infrastructure



Culture and Diversity

City Council approved Hamilton's new community vision in February 2016. The City of Hamilton also adopted the community vision priorities to inform its new 10-year strategic plan.

## Shaping Our Future through Democratic Engagement

Hamiltonians and community partners identified increased democratic engagement and voter turnout as a key priority and sign of success for achieving our shared community vision. With Ontario’s next provincial election scheduled for June 7, 2018 and Hamilton’s municipal election on October 22, 2018, the theme for the 2017 Our Future Hamilton Summit was relevant, timely, and responsive to the voices of our community.

A healthy democracy is driven by citizens who feel their votes count, are informed, participate, debate and advocate. Voter turnout is often used as an indicator to measure how democratically engaged a population is. It has also been found to be closely related to civic engagement. Based on municipal, provincial and federal voter turnout trends, Hamilton experiences low voter turnout.

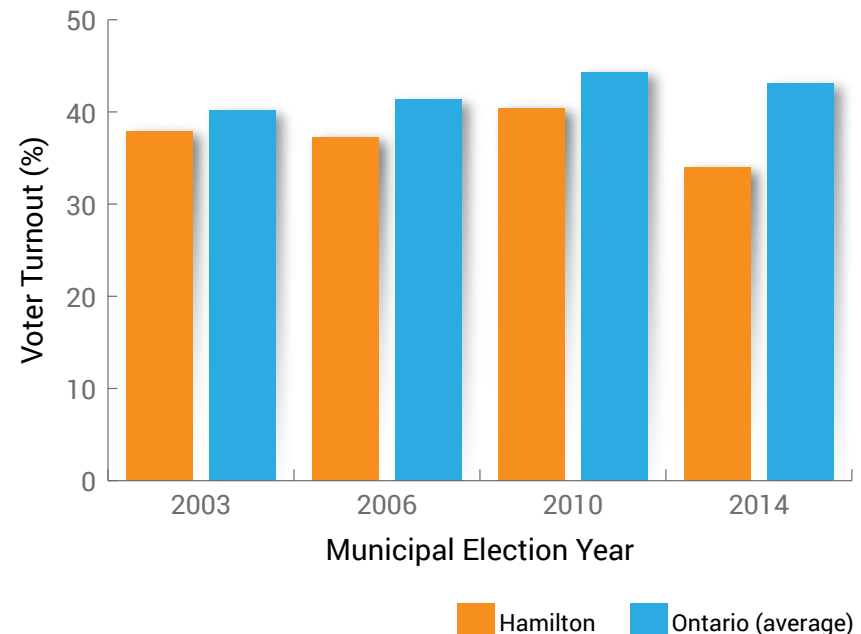
## Voter Turnout Trends in Hamilton

During the last 2014 municipal election, 34% of eligible Hamiltonians voted. Voter turnout was slightly higher for the 2014 provincial election with 53% of Hamiltonians voting and 66% voting in the 2015 federal election.

### MUNICIPAL ELECTIONS

In the province of Ontario, municipal elections take place every four years. Voter turnout in Hamilton was lower than comparable mid-sized cities for the 2014 municipal elections, and has been consistently lower than other municipalities in Ontario over the past four elections.

**Figure 1: Municipal Election Voter Turnout in Hamilton vs. Ontario Average between 2003 and 2014.**



Sources:

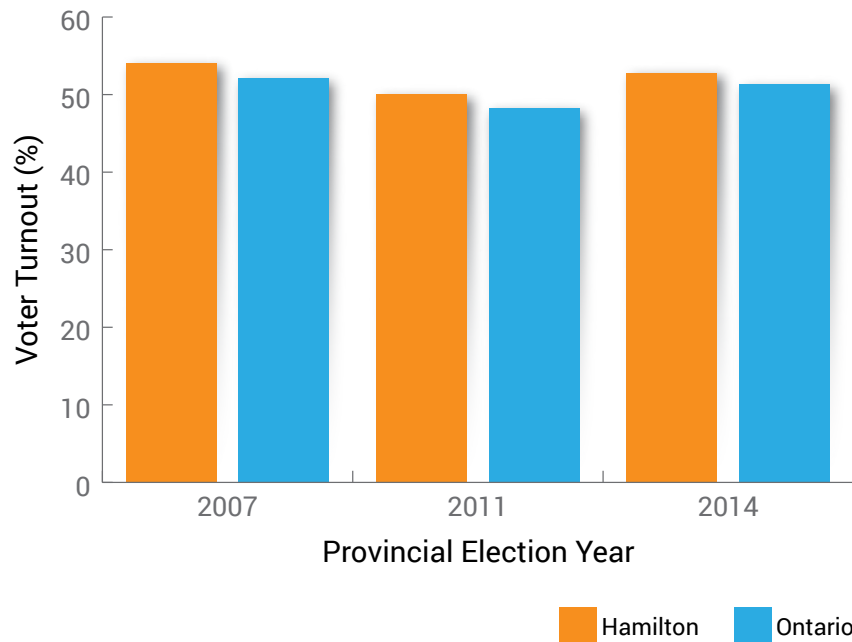
City of Hamilton, [Elections\(CL17009\) Information Report to General Issues Committee](#), November 1, 2017  
 Association of Municipalities Ontario, [2010 Municipal Election Results Fact Sheet](#)  
 Association of Municipalities Ontario, [2015 Municipal Election Stats](#)



## PROVINCIAL ELECTIONS

Voter turnout in Hamilton for provincial elections is consistently higher than the provincial average. Approximately 53% of Hamiltonians voted in the 2014 election, as opposed to 51% of Ontarians as a whole (Figure 2). While voter turnout for provincial elections has been higher in comparison to the turnout for municipal elections, it is still low given that nearly half of eligible voters choose not to participate.

**Figure 2: Provincial Election Voter Turnout in Hamilton vs Ontario as a Whole between 2007 and 2014.**

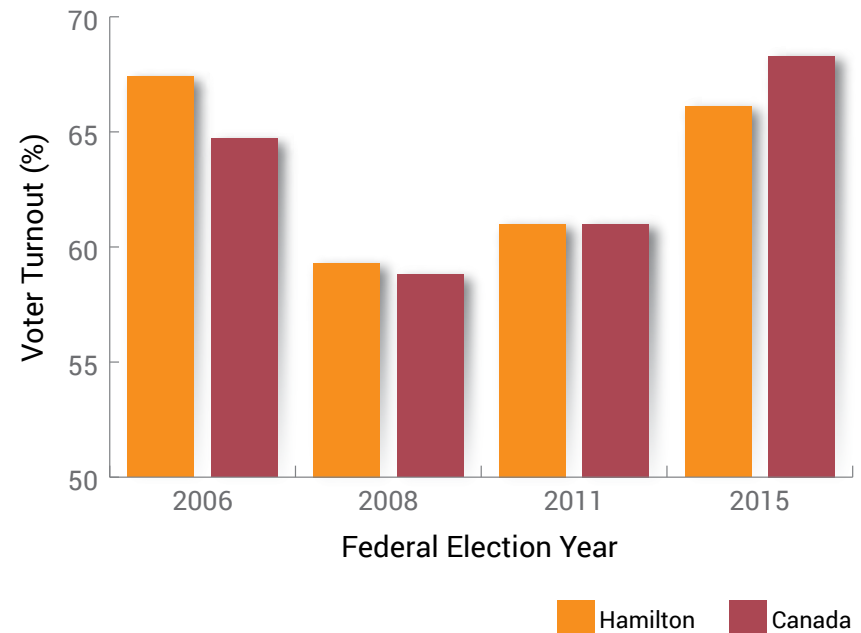


Sources:  
Elections Ontario, [Official Election Results](#)

## FEDERAL ELECTIONS

The estimated voter turnout in Hamilton for the 2015 federal election was slightly lower than voter turnout for the nation as a whole. Approximately 66% of Hamiltonians voted in the 2015 election, as opposed to 68% of Canadians as a whole.

**Figure 3: Federal Election Voter Turnout in Hamilton vs. Canada as a Whole between 2006 and 2015.**



Sources:  
Elections Canada, [Voter Turnout at Federal Elections and Referendums](#)  
Elections Canada, [Past Elections](#)

# 2017 SUMMIT PRESENTATIONS AND SPEAKERS AT A GLANCE

## Summit Presentations

All 2017 Summit speakers and presentations were selected to highlight key partnership initiatives and current issues related civic and democratic engagement. We wish to extend special thanks to all of our speakers and to Cable14NOW for filming the 2017 Our Future Hamilton Summit. You can view our keynote speakers' presentations online courtesy of Cable14NOW.

  
[CLICK HERE  
TO WATCH THE VIDEOS](#)

### **Summit Emcee**

Terry Cooke, President and CEO, Hamilton Community Foundation

### **Welcoming Remarks**

Mayor Fred Eisenberger, City of Hamilton

### **Our Future Hamilton – Progress Update**

John Ariyo, Manager, Community Initiatives, City of Hamilton

### **Chase the Future 2041**

Laura White, Elementary Program Consultant,  
Hamilton Wentworth District School Board

### **Civic Incubation in Hamilton**

Jay Carter, Hamilton Program Manager, Evergreen

### **Building Relationships and Understanding Reconciliation**

Shylo Elmayan, Senior Project Manager, City of Hamilton

### **Community Priorities in Action – Hamilton's Strategic Plan**

Chris Murray, City Manager, City of Hamilton

### **Civic Engagement and Democracy – Present and Future**

Dr. Chelsea Gabel, Assistant Professor,  
Indigenous Studies Program, McMaster University

Dr. Nicole Goodman, Assistant Professor,  
Department of Political Science, Brock University

### **Shaping Democracy by Putting Electors First**

Greg Essensa, Chief Electoral Officer, Elections Ontario

### **Summary of Table Discussion Findings**

Hugh Tye, Executive Director, Hamilton Community Legal Clinic

### **Our Future Hamilton – Next Steps**

Cindy Mutch, Senior Project Manager, City of Hamilton

### **Closing Remarks**

Vicki Woodcox, Acting General Manager,  
Community and Emergency Services, City of Hamilton

# COMMUNITIES IN CONVERSATION: TABLE DISCUSSION FINDINGS

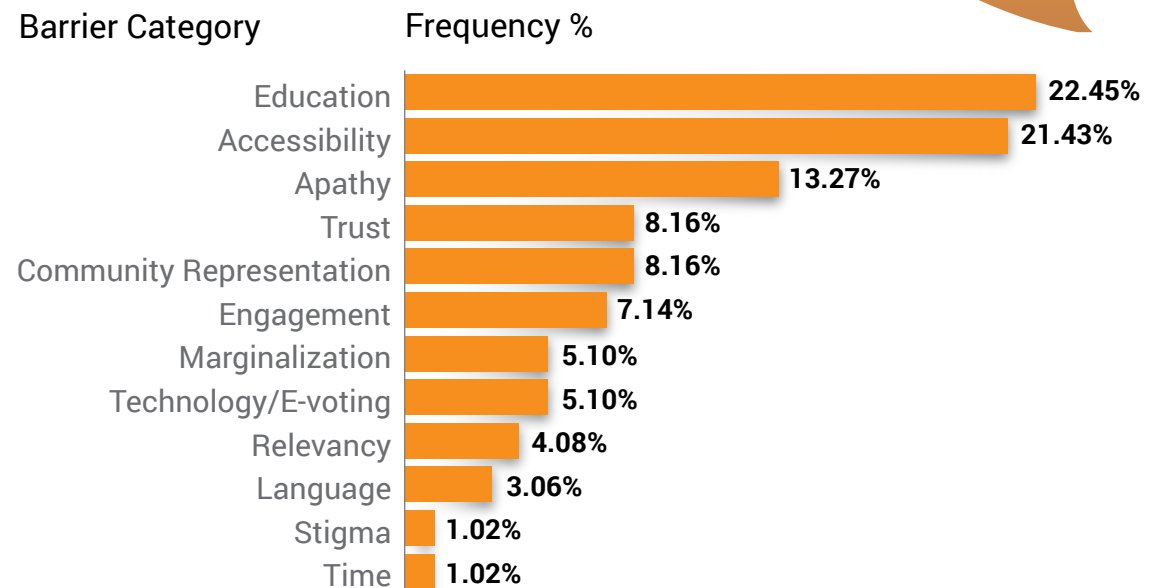
## Barriers to Democratic Engagement

Following the keynote presentations, attendees explored barriers to democratic engagement and identified ideas for improvement through facilitated table discussions. Over 55 round table discussions took place during the Summit. Guided by volunteer facilitators, Summit attendees provided their insight into the state of civic engagement in Hamilton.

The first topic of discussion focused on identifying barriers to democratic engagement. Following brainstorming exercises, participants summarized their discussion findings by identifying the top three most important barriers they discussed as a group. A total of 98 unique barriers to civic engagement were identified and recorded.

The identified barriers were grouped into 12 main categories and ranked by their reporting frequency (Figure 4). The 12 barrier categories and sample recorded statements are listed in Table 1.

**Figure 4: Top Barriers to Democratic Engagement as Identified by 2017 Summit Participants.**





**Table 1: Barrier Categories and Sample Recorded Statements**

BARRIER CATEGORY	SAMPLE RECORDED STATEMENTS
Education	Lack of education on the electoral system
Accessibility	Accessibility (i.e., space, location, voting process)
Apathy	Disconnect between citizens and government (i.e., feelings of apathy and helplessness)
Trust	Lack of faith in the process
Community Representation	People don't see themselves in the process
Engagement	Governments don't engage enough with citizens outside of election time
Marginalization	Marginalized communities being excluded from consultations and the democratic process
Technology/ E-voting	Lack of technology integration and access
Relevancy	Civic engagement is not a priority for newcomers (at this stage in life)
Language	Language and literacy barriers
Stigma	Stigma to engaging (i.e., ex-offenders, mental health, LGBTQ+, lack of information from official parties to these communities)
Time	No time to be informed, pressure of daily living, and/or settlement process

## A Closer Look – Top Barriers to Democratic Engagement

The top barriers to democratic engagement identified through Summit table discussions included education, accessibility, apathy, trust, and community representation.

### EDUCATION



Educational barriers to democratic engagement were typically described as a general lack of knowledge among residents regarding the democratic process and government structure. Participants stated that Hamiltonians often lack knowledge on political party platforms and their candidates. A specific focus on youth emerged from many of these discussions as participants felt that young people are often uninformed on civic issues and democratic processes.

### ACCESSIBILITY



Accessibility barriers address the various ways in which a person's ability to be fully engaged in their community is limited or restricted. For example, many participants identified an inability to get to polling stations and/or other venues as a significant barrier to civic engagement. Other participants discussed the issues of language-related barriers, time constraints, the effects of the weather/season, and physical/mental health constraints.

### APATHY



According to most of the discussions, apathy can be understood as a general lack of interest or concern for the democratic process. Most discussions on this barrier relayed the idea that many Hamilton residents are often disenfranchised, uninterested and/or cynical about becoming engaged in their society.

### TRUST



Summit participants identified diminishing public trust as an impediment to civic and democratic engagement. Under this category, participants noted feelings of frustration and discouragement due to abandoned campaign promises as well as a general lack of confidence in the democratic process.

### COMMUNITY REPRESENTATION



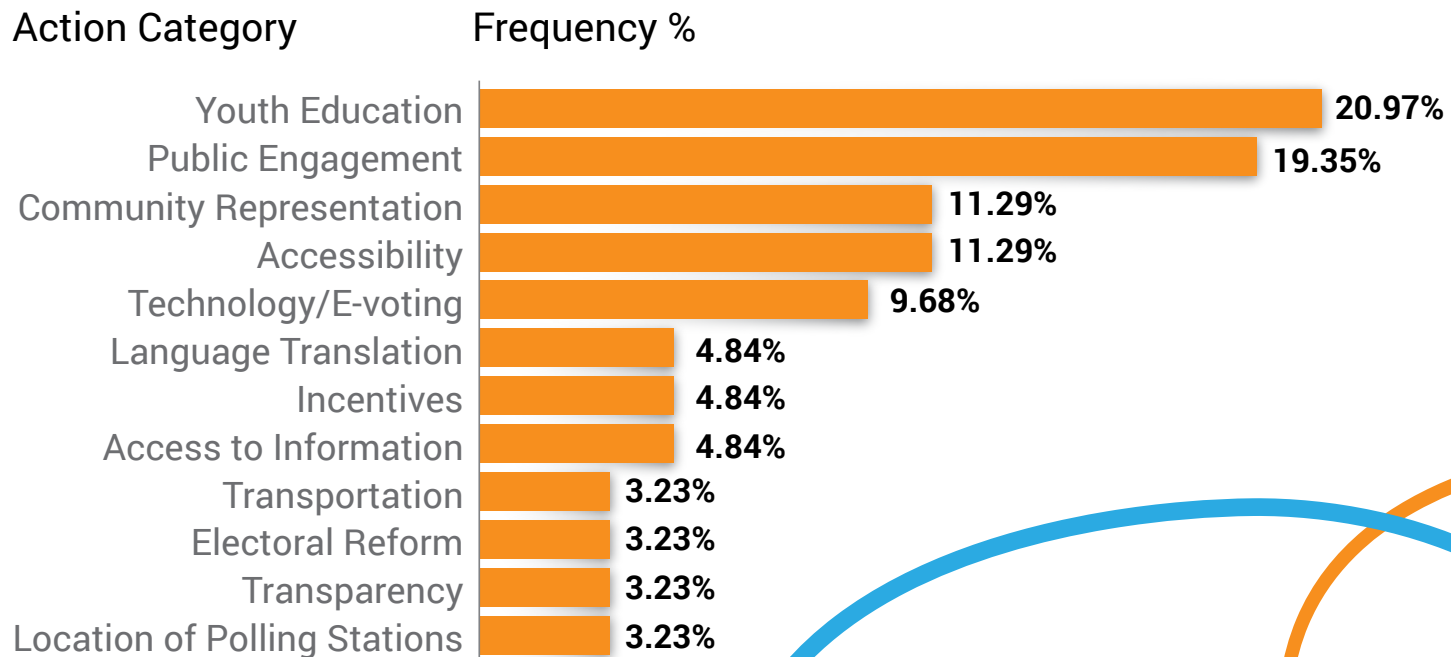
Lack of diversity among elected officials was a commonly identified barrier. Comments shared during table discussions described feelings of disempowerment and an inability to see oneself reflected in the process or in platform issues. Participants called for increased demographic representation to encourage voter turnout and cited challenges for new voices to be heard.

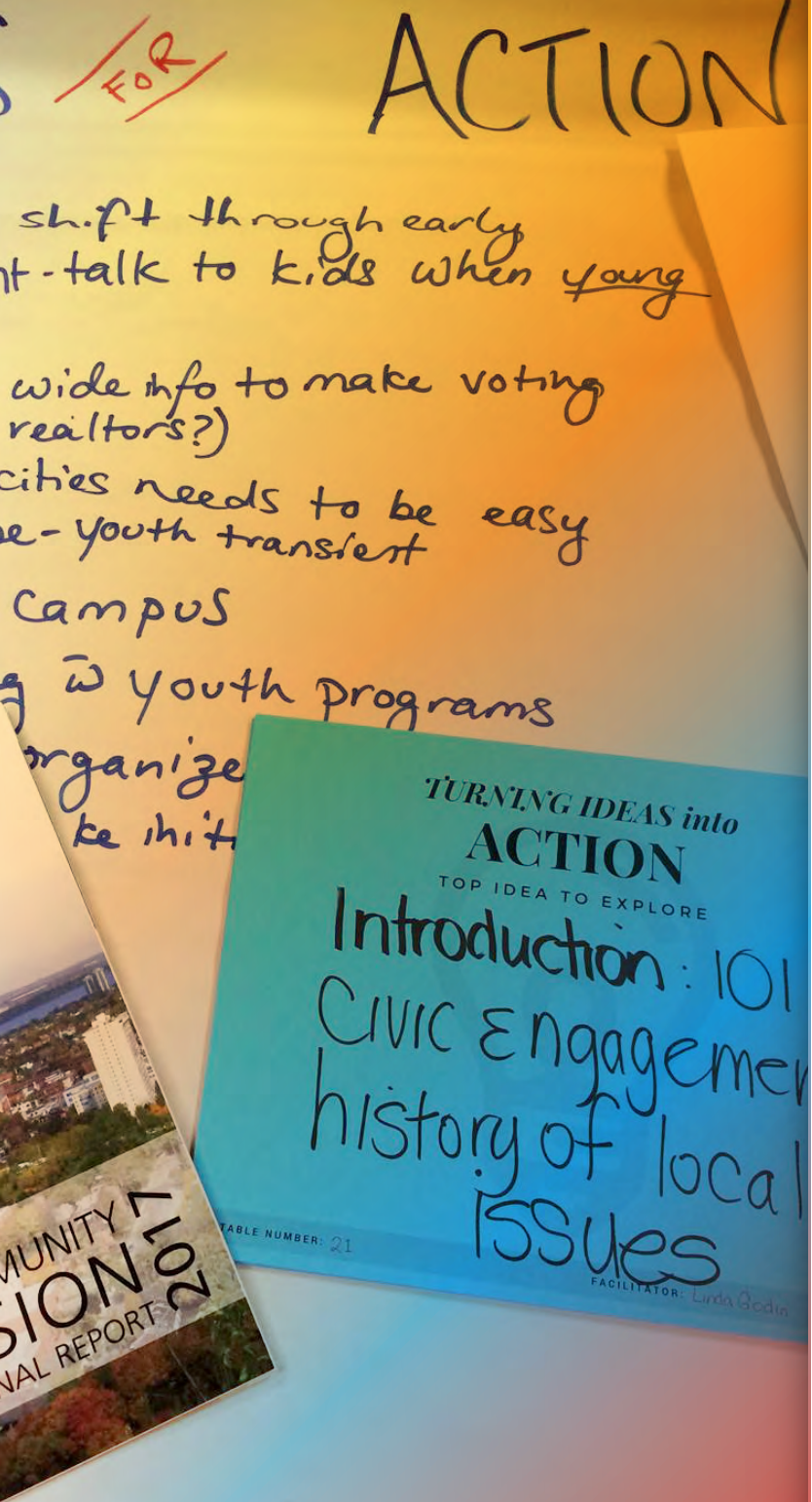
## Turning Ideas into Action

After identifying their top three barriers to civic engagement, attendees collectively proposed actions that could be taken to alleviate these barriers. Following group discussions, each table selected and further explored one key action idea that they felt could help ameliorate one of their previously identified barriers to democratic engagement.

A total of 62 unique action ideas emerged from the table discussions. These actions were grouped into 12 different categories and ranked by their reporting frequency (Figure 5). The 12 categories identified for action and sample recorded ideas for improving democratic engagement are listed in Table 2.

**Figure 5: Action Ideas to Improve Democratic Engagement as Identified by 2017 Summit Participants**





**Table 2: Action Categories and Sample Ideas for Improving Democratic Engagement**

ACTION CATEGORY	SAMPLE IDEAS
Youth Education	Coordinate relevant and appealing instructional activities for high-school students to engage in political conversation, such as understanding how democracy works and how your voice can be heard
Public Engagement	Hire youth ambassadors representing diverse backgrounds to facilitate voter engagement leading up to election time
Community Representation	Increase diversity of elected officials
Accessibility	Provide resources that are inclusive to all (i.e., print and digital formats, multilingual)
Technology/ E-voting	Offer online voting or e-voting
Language Translation	Add translation services as an option during voter registration
Incentives	Encourage corporations and local community businesses to provide incentives to employees who vote
Access to Information	Simplify and condense information regarding party platforms and make this information accessible to everyone
Transportation	Provide free HSR transportation on election day and/or coordinate community buses
Electoral Reform	Modernize the electoral system
Transparency	Develop score cards that measure the political candidates' performance based on their platform
Location of Polling Stations	Bring the polls to where the voters are (i.e., retirement homes and University campuses) and ensure all polling stations are near transit routes

## A Closer Look – Turning Ideas into Action

### YOUTH ENGAGEMENT

Most of the recommended actions concentrated on identifying ways to support and encourage youth in playing an active role in our democratic processes. Examples of proposed actions included:

- Incorporate more civic engagement in the school curriculum
- Introduce children to the concepts of civic engagement at a younger age
- Host debates on political topics and/or mock elections in local schools and educational settings
- Hold workshops at high schools that help students understand the importance of voting
- Create intergenerational mentorship opportunities to inspire students to become involved citizens
- Coordinate an intergenerational program that partners seniors with students on election day to encourage voter turnout

### PUBLIC ENGAGEMENT

Action ideas that fall under the category of Public Engagement focused on increasing, bettering or innovating the ways in which residents engage with their community and government. Some examples of action ideas included:

- Make civic engagement more culturally sensitive
- Create spaces for people to learn about candidates
- Ensure that citizens are engaged between elections
- Encourage community engagement within the workplace, school, and neighbourhood
- Create an internet forum where residents can ask questions about voting and municipal government processes
- Hold debates and campaign meetings in areas with low voter turnout in Hamilton
- Host open discussions in Indigenous communities and encourage candidates to participate



## COMMUNITY REPRESENTATION

Actions under the category of Community Representation sought to address the lack of diversity among political leaders and to improve representation of racialized individuals and marginalized groups in society. Examples of action items included:

- Reform institutions to increase Indigenous representation and recognition
- Nominate community champions from specific ethnic groups to help with outreach and engagement efforts

## ACCESSIBILITY

Action ideas under the category of Accessibility centred on developing targeted outreach strategies that could address accessibility barriers to civic engagement. Some examples of action items included:

- Make all election and civic engagement materials inclusive (i.e. compliance with the Accessibility for Ontarians with Disabilities Act and offering materials in multiple languages)
- Encourage workplaces to accommodate voting on election day (i.e., providing time off to vote)

## TECHNOLOGY/E-VOTING

Exploring ways to incorporate technology and use e-voting were identified as actions that could assist in increasing voter turnout by reducing a number of accessibility barriers. Suggested actions included:

- Use e-voting or online voting as a new way to engage and inform residents as well as increase voter accuracy
- Leverage digital technology and enhance residents digital literacy

“Engage youth through curriculum workshops and volunteer opportunities”

“E-Voting”

“Encourage shared, safe, public spaces to openly share knowledge”

# NEXT STEPS

The City of Hamilton, along with key stakeholders and community partners, will continue to explore feedback provided at the 2017 Our Future Hamilton Summit. By sharing this report electronically with Summit participants, community partners, and City Council, we hope that the momentum for shaping democracy through civic engagement in Hamilton will continue.

A number of key partnerships have already emerged to implement local initiatives aimed at addressing barriers examined at the 2017 Summit. With over 400 residents, community partners, and key stakeholders in attendance, the first annual Our Future Hamilton Summit was a big success. Plans are currently underway for hosting the 2018 Summit this fall.

Each year, the Summit will examine current issues prioritized by our community and highlight our collective progress in implementing Our Future Hamilton. The 2018 Summit will also feature new evaluation tools including an Our Future Hamilton Score Card and the first annual Our Future Hamilton Progress Report.

To stay informed on our collaborative efforts in moving the vision forward, visit our website and [join our mailing list](#). Members of our mailing list receive quarterly newsletters as well as advanced registration notice for the 2018 Summit. Residents can also participate in the Community Champion Program. Tell us what you are doing to make Our Future Hamilton a reality and win great prizes. Visit [Our Residents](#) webpage for more details.

Community partners can join our growing membership of over 100 local organizations, associations, and networks that have committed to making Hamilton's 25-year vision a reality. Benefits of becoming a community partner include recognition in newsletters, reports, and at the annual Summit. Visit [our community partner webpage](#) to learn more about the benefits of becoming a community partner.

**Together, we can make Our Future Hamilton a reality.**



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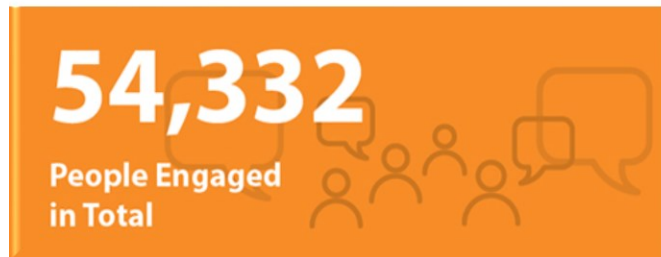


# OUR FUTURE HAMILTON ANNUAL UPDATE

January 16, 2019

# Our Future Hamilton Community Visioning

April 2015 to April 2016



# A new, shared 25-Year Community Vision for Hamilton



**6** Community Priorities  
**88** Key Directions  
**57** Signs of Success  
**200+** community-suggested actions

1: Community Engagement and Participation

2: Economic Prosperity and Growth

3: Healthy and Safe Communities

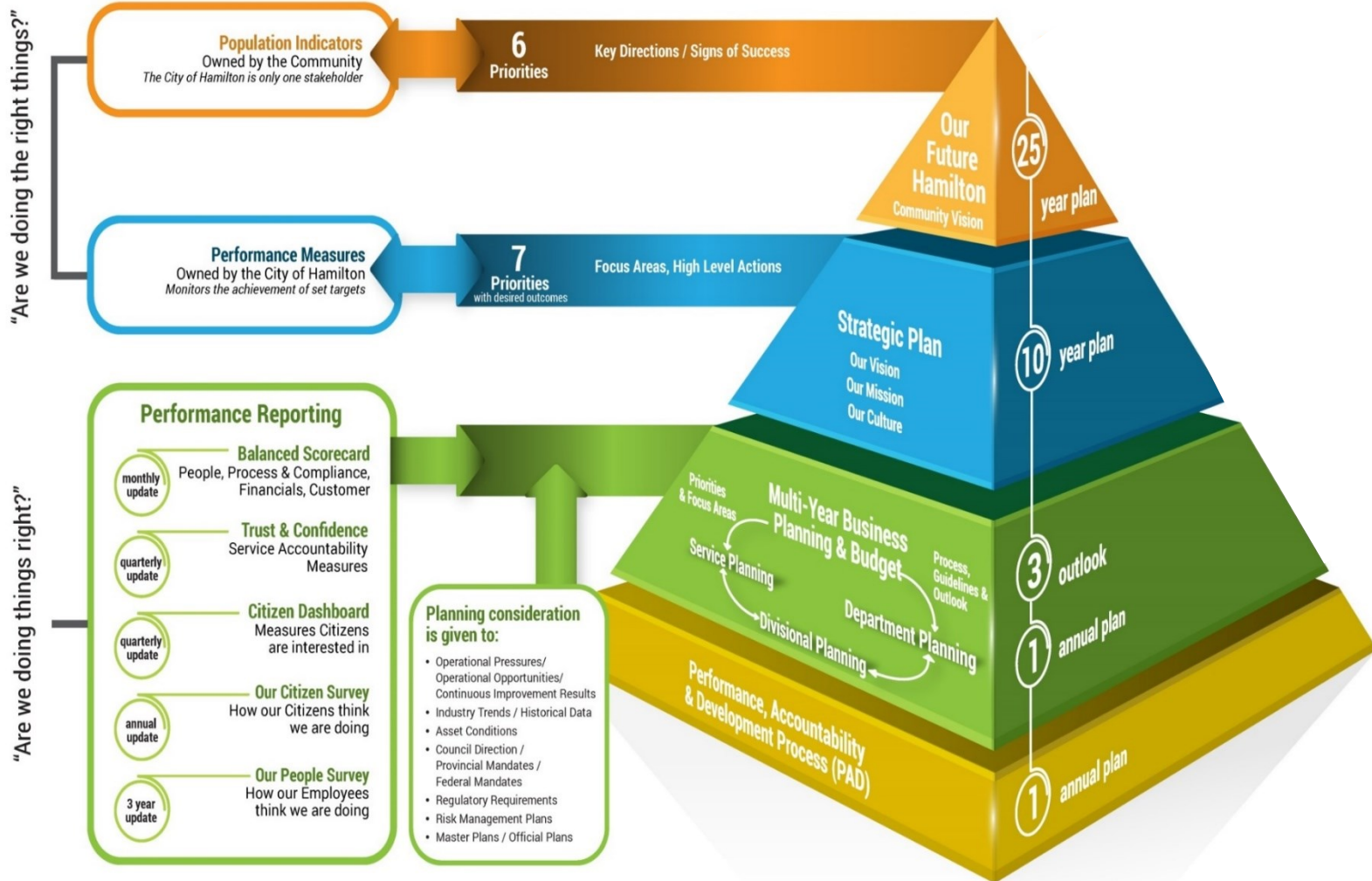
4: Clean and Green

5: Built Environment and Infrastructure

6: Culture and Diversity

[hamilton.ca/ourfuturehamilton](http://hamilton.ca/ourfuturehamilton)

# Our Strategy & Performance





# Our Future Hamilton - Our Community Partners

Home > City Initiatives > Priority Projects > Our Community Partners

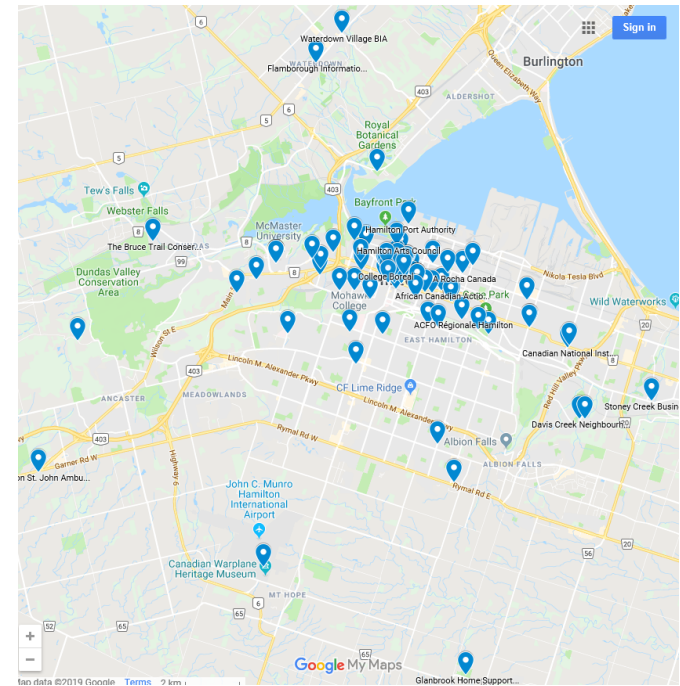


## Collective Ownership

# 120+

## Community Partners (Institutions, Groups, etc)

## 9 Community Champions (Residents)



5



# 2017/2018: Key Progress Highlights



# Quantifying our progress

## Our Future Hamilton Community Vision Score Card

Community Engagement and Participation

INDICATOR	CURRENT TREND	RECENT DATA		PREVIOUS DATA				SOURCE	DATA FREQUENCY
		YEAR	MEASURE	YEAR	MEASURE	YEAR	MEASURE		
1 % OF WOMEN IN LEADERSHIP ROLES	↑	2017	36.5%	2014	32.9%			YWCA EXCLerator Report	Every 2 Years
2 % OF RACIALIZED INDIVIDUALS IN LEADERSHIP ROLES	B	2017	5.7%	2014				YWCA EXCLerator Report	Every 2 Years
3 % OF THE POPULATION THAT VOTES								City of Hamilton	Every 4 Years
	↑	2018	38.4%	2014	34%	2010	40.4%	Elections Ontario	Every 4 Years
Municipal	↑							Elections Canada	Every 4 Years
Provincial	↑	2014	52.8%	2011	50.1%	2007	54%		
Federal	↑	2015	66.1%	2011	61.1%	2008	59.3%		



1: Community Engagement and Participation

2: Economic Prosperity and Growth

3: Healthy and Safe Communities

4: Clean and Green

5: Built Environment and Infrastructure

6: Culture and Diversity

# Our Future Hamilton Annual Summit



- One of the largest annual public engagement summits in Canada
- Attended by 450 residents and community stakeholders
- Trended #2 on Twitter in Canada, two years in a row

## The Importance of City/Community Partnership



**5-minute video**

<https://youtu.be/H7lcdUpBlil>



## Thank You / Next Steps

# OUR FUTURE HAMILTON

“Communities in  
Conversation”

COMMUNITY  
VISION  
FINAL REPORT 2017

# MESSAGE FROM THE MAYOR

On behalf of my Council colleagues, my sincere thanks to all who participated in the Our Future Hamilton: Communities in Conversation initiative.

Over the course of a year we brought the conversation to you. We came to your neighbourhoods, your parks, your festivals and even your laundromats. And in 11 languages we asked you an important question: “What is your vision for the future of Hamilton?” And nearly 55,000 of you told us what matters most to you. You shared your ideas, hopes and dreams for Hamilton and helped us create a 25 year road map to move our community forward.

Our Future Hamilton: Communities in Conversation was the largest, broadest and most inclusive community engagement initiative ever undertaken by our municipal government. It showed us just what can happen when you make it easy for people to be part of the conversation when it comes to making decisions about the city where they live.

There is a renaissance happening in Hamilton. We see evidence of this every day – with our waterfront development, the Light Rail Transit project and the sky filled with cranes telling us construction is booming.



**City of Hamilton Council 2014-2018:** (left to right) **Back row:** Robert Pasuta, Terry Whitehead, Tom Jackson, Brenda Johnson, Jason Farr, Judi Partridge, Arlene Vanderbeek, Sam Merulla, Chad Collins. **Front Row:** Aidan Johnson, Doug Conley, Donna Skelly, Mayor Fred Eisenberger, Maria Pearson, Lloyd Ferguson, Matthew Green.

But Hamilton's real strength is in its people. And it's going to take every single one of us to work together – Governments, businesses, stakeholders and residents – to make Our Future Hamilton a reality.

In 2016, together with Council, we sent an important message to our residents and incorporated the community vision priorities into a new 10-year Strategic Plan for the City of Hamilton. With the voices of our community guiding our work, we can ensure we are focused on the right things, at the right time.

Many of our community institutions and partners will also be implementing the community vision and using it to guide key priorities. At the end, Our Future Hamilton is about municipal government and community partners working together to make the dreams, hopes and aspirations of our residents a reality.

I'm proud to present this community vision. It declares to the world, Hamilton is ready. Join me as we create a community that we are not only proud to showcase on the world stage but to simply call home.

Fred Eisenberger  
Mayor





# MESSAGE FROM THE CITY MANAGER

In 2016, Council approved a new 10-year Strategic Plan for the City of Hamilton. The 2016-2025 Strategic Plan features the City's Vision, Mission, Culture and seven Priorities. The priorities were informed by nearly 55,000 resident aspirations gathered through the Our Future Hamilton community conversation. These important conversations with residents, combined with input from more than 3,200 staff, will guide the work of the City and ensure that we are all working towards the same vision - and for Hamilton, that vision is "to be the best place to raise a child and age successfully".

On behalf of the City's Administration, we thank you for your powerful messages. As a City, we are listening. From you we learned that a lot of our work is on the right track, including our commitment to growing our economy, energizing the downtown and waterfront, building healthier neighbourhoods, and ensuring our services are citizen-centred. With your input, we have created a great foundation to focus the work of the municipality over the next 10-years.



Moving forward, we need to be able to show the community that we are doing the right work that will move the needle on meeting our priorities. With a new 10-year Strategic Plan informed by the voices of our community as our guide, we can make decisions, set priorities and focus our work on the right activities to ensure that we are making progress towards the achievement of Our Future Hamilton – for every one of us who call this city home.

Chris Murray  
City Manager



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# INTRODUCTION

Our Future Hamilton is the culmination of a community visioning process that engaged nearly 55,000 residents. Hamilton is a proud and vibrant city on the cusp of great transformation. The Our Future Hamilton Community Vision captures the priorities, dreams and aspirations of our community and defines the community's long-term vision for the city. It has informed the City of Hamilton's new 10-year Strategic Plan and will guide future decisions to ensure that we are all working towards the same vision. This document is not just limited to City initiatives; everyone has a role to play in shaping our future. Government, community partners, stakeholders, and our residents all need to continue to work together and share the responsibility of making our community vision a reality.

## Building on the Legacy of Vision 2020

In 1992, we asked residents what Hamilton should look like in 25 years. The result was Vision 2020, Hamilton's first community vision. Vision 2020 had been a catalyst for collaboration and change within the city. It helped our community make significant progress in the areas of arts and heritage, reducing and managing waste, improving air and water quality, and protecting natural areas. It inspired collaboration in environmental protection, poverty alleviation, cultural and economic growth, and leading edge planning in the integration of infrastructure and growth. Vision 2020 made it clear that residents, community partners and City leadership all have an important role to play in shaping the future of our city.

## Our Future Hamilton Community Vision

Our Future Hamilton is the city's new 25-year community vision. It builds on the legacy of Vision 2020 and helps us to envision how our city will move forward over the next 25 years. Between April 2015 and April 2016, we asked residents and community partners a simple question "What is your vision for the future of Hamilton?" Using a variety of public engagement approaches, we gathered the priorities, hopes and dreams of nearly 55,000 residents and community partners to create a shared community vision.

Six community priorities emerged for Hamilton's new community vision:

1. Community Engagement and Participation
2. Economic Prosperity and Growth
3. Healthy and Safe Communities
4. Clean and Green
5. Built Environment and Infrastructure
6. Culture and Diversity

Our community vision reflects the values and aspirations of the thousands of residents who participated in the Our Future Hamilton community visioning process. It is based on our community's understanding of the unique challenges and opportunities that lie ahead and provides us with 88 key directions, 226 community-suggested actions and 57 signs of success to guide us in creating a city that we can all be proud of. Over the next 25 years, the City of Hamilton, community partners, and residents will all be working together to achieve our vision.

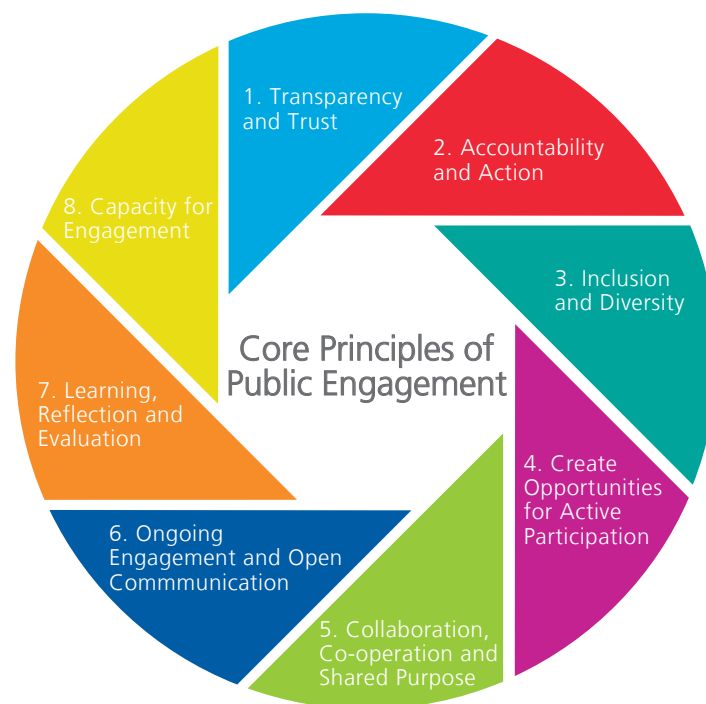


# CHARTING OUR FUTURE THROUGH PUBLIC ENGAGEMENT

## Hamilton's Public Engagement Charter

The Our Future Hamilton community vision process started with the establishment of Hamilton's Engagement Committee in the spring of 2014. The volunteer committee was comprised of over 50 residents who partnered with City staff to give advice on how to actively involve residents in City Council decisions that impact quality of life. Members represented a diverse group of residents from different age groups, cultural backgrounds, and neighbourhoods across the city.

A key deliverable of the committee was the creation of Hamilton's first Public Engagement Charter. The Charter was endorsed by City Council in 2015 and contains eight core principles to help direct how the City of Hamilton engages with residents on issues that affect their lives. These principles guided the Our Future Hamilton community visioning process and continue to set the tone for how the City of Hamilton engages with residents to make our community vision a reality.







## Our Future Hamilton Visioning Process

With a population of over 530,000, Hamilton is Canada's 10th largest city. Hamilton is renowned for having a diverse economic base, innovative institutions, vibrant downtown, attractive waterfront, thriving local arts scene, and strong sense of community. As Hamilton looks forward to significant progress and change in the years ahead, active involvement of our residents in future planning is vital to the city's future growth. Recognizing this, Hamilton's City Council initiated Our Future Hamilton – a multi-faceted community visioning process for residents and community partners to envision our future city and imagine what we need to do to make it happen.

Our Future Hamilton quickly became the largest, broadest, and most inclusive public engagement initiative ever conducted by the City of Hamilton. Using a variety of traditional, online, and creative forms of community engagement, we captured the aspirations of nearly 55,000 residents, community partners, and key stakeholders to create Hamilton's new 25-year community vision. The year-long visioning process began in April 2015 and was designed to ensure participation from the full spectrum of Hamilton's diverse population.

### Web-based Communications

The Our Future Hamilton website ([hamilton.ca/ourfuturehamilton](http://hamilton.ca/ourfuturehamilton)) provided residents with easy access to information about the community vision process and encouraged resident feedback and input. The website featured project news, presentations, surveys, videos, photos and key reports. During the visioning process, there were approximately 20,000 unique visitors to the site.

Over 1,400 residents joined the Our Future Hamilton e-newsletter mailing list to receive regular updates about the project. Our Future Hamilton's official Twitter hashtag #FutureHamOnt was also widely used and popular, trending at several events.

## Vision Cards

“Tell Us Your Vision” engagement cards were created to collect the hopes, dreams, and ideas of people from across all parts of the city, from all backgrounds, and from all walks of life. The cards were printed in English, French and nine other key languages spoken in Hamilton. With support from community partners and local settlement agencies, nearly 7,000 vision cards were completed and submitted by residents in multiple languages.



## Community Events

A key success factor for our engagement approach was the ability to meet people where they were. From April to November 2015, we brought our pop-up “lemonade stand” to over 80 festivals and events across Hamilton. We engaged in conversations with over 10,000 residents at shopping malls, laundromats, farmers markets, city parks, trails and other community hubs.

## Broad and Inclusive Participation

The success of the Our Future Hamilton community visioning process relied on broad and inclusive community consultations that captured the diversity of voices representing Hamilton’s population. Special efforts were made to ensure that underrepresented groups were engaged such as youth, newcomers, seniors, residents of rural regions and priority neighbourhoods, as well as members of Hamilton’s Indigenous population.

A variety of engagement methods were used including coordinating community bus tours for over 90 newcomers and participating in Hamilton’s 20th Annual Aboriginal Day Festival. Hamilton’s 2015 Annual Youth Poetry Festival united over 800 youth with the theme Our City, Our Voice, Our Future. An additional 2,400 youth were engaged through initiatives with local high schools and through the City’s Summer Recreation Programs.





### Online Surveys

Throughout the community visioning process, an online survey was available on the Our Future Hamilton webpage to ensure broad participation from every municipal ward across the city. Over 1,200 residents, partners, and stakeholders completed the online surveys.

### Project Presentations

Presentations about the Our Future Hamilton community visioning process were shared broadly across the city to build awareness of the project and increase public participation in shaping Hamilton's future. Over 2,000 residents, partners and stakeholders attended presentations hosted by either the project team or community partners.

### Engagement in a Bag

To obtain a broad range of diverse voices, Our Future Hamilton created an 'engagement in a bag' toolkit so that people could host their own community visioning conversations in their own neighbourhoods.

### Our Future Hamilton Communities in Conversation Weekend Event

On September 18th and 19th, 2015, the City of Hamilton hosted a free weekend event, "Our Future Hamilton: Communities in Conversation," to bring residents together to help shape the vision for the future of Hamilton. The first of these 'sold-out' events kicked off with world-renowned Canadian astronaut, Colonel Chris Hadfield, to inspire Hamilton's residents and challenge them to think about what their life in Hamilton might be like in 25 years. Colonel Hadfield also visited a local elementary school to share stories and connect with some of Hamilton's youngest residents.

On September 19th, participants engaged in thought-provoking conversations featuring leading experts on the challenges and opportunities facing Hamilton today. The day featured inspiring presentations from industry experts Dr. Paul Kershaw, Brock Dickinson, Trish Hennessy, Ron McKerlie, Michael Fenn, Dr. Kevin Smith, Dr. Gary Warner, Tim Potocic, Rebecca Wilson-Sabo and Spencer West.

## Open Houses

In the fall of 2015, open houses were held in every municipal ward across Hamilton for the public to review, discuss, and prioritize draft community vision themes and key directions. Over 400 residents, partners, and community stakeholders participated in the open houses.

## Community Vision Implementation Summit

On April 22, 2016, the Our Future Hamilton community engagement initiative concluded with the Community Vision Implementation Summit. Nearly 300 community partners, institutions, stakeholders and residents came together to discuss the city's future. The public forum kicked off with a keynote presentation by Dr. Amelia Clarke from the University of Waterloo. Roundtable discussions focused on identifying collective actions, key partnerships, and collaborative plans for realizing Hamilton's community vision.



# 54,332

People Engaged in Total



# 2,095

Our Future Hamilton 2015 - in Review Video



# 84

Events and Festivals



# 20,801



Website Visitors

# 1,407



People on Email List

# 2,463



Social Media Interactions

# 1,225

 Online Survey Participants

# 1,171

 English

# 54

 French

# 2,710



The Spectator Op-Ed Readers

# 6,943

 Vision Cards

# 4,759

 English

# 2,184

 Other Language

# 2,200+



Children and Youth Engaged

# 10,000+



Visitors to our lemonade stand at events and festivals

# 700

Workshop Attendees



# 3,364



People attended a presentation

# 20

Open Houses hosted

# 417

Open House Attendees



# 7



Interviews with small business owners



# OUR FUTURE HAMILTON COMMUNITY VISION

The Our Future Hamilton Community Vision articulates six community priorities in the areas of community engagement, economic prosperity, public health and safety, environmental responsibility, built infrastructure, and culture and social diversity. This section summarizes the community's vision for each priority and outlines key directions and signs of success.



COMMUNITY  
PRIORITY

1



# COMMUNITY ENGAGEMENT AND PARTICIPATION

Our Future Hamilton is a collaborative place where...

People work together and make a positive impact on the community. Citizens are consulted and involved in making the decisions that impact them. A passion and sense of pride for the city exists among residents, driving volunteerism and community-based initiatives.



## Key Directions

### Community Participation & Engagement

- Work to remove barriers that prevent and discourage women and racialized individuals from becoming community leaders.
- Ensure that all people have the ability and opportunity to add their voice to community conversations about issues that affect them.
- Support community-based initiatives, volunteerism and grassroots movements.
- Involve youth in decision-making and community development.
- Support and promote experiential learning, civic engagement, work experience and volunteer programs for post-secondary students.

### Openness & Access to Information

- Provide easy access to information about government operations and services.
- Increase access to information about the programs offered by key community institutions and organizations.
- Increase participation in City decision-making and promote the importance of inclusive community engagement.

### Community Pride

- Celebrate Hamilton's history, people and achievements.
- Foster pride among Hamiltonians for their city and identity.

## SIGNS OF SUCCESS

- Women and racialized individuals are included in the decision-making processes and represented in leadership roles in the community.
- Residents are well-informed about important government and community decisions.
- Residents participate in community and civic initiatives.
- More Hamilton residents are voting in elections.
- Leaders reflect the diversity of the community.
- Residents volunteer for local organizations and causes.
- Young people are actively involved in their community.
- Governments and community institutions embrace a culture of openness and transparency.
- Engagement with residents is informed by Hamilton's Public Engagement Charter.





COMMUNITY  
PRIORITY

2



## ECONOMIC PROSPERITY AND GROWTH

Our Future Hamilton is an ambitious place where...

People successfully provide for themselves and their families and have opportunities to grow and develop. Post-secondary institutions and businesses collaborate with the City, contributing to the success of our economy. Residents can work in the city in one of the increasing number of quality, well-paying local jobs. A prosperous and diverse local and regional economy benefits all residents.

## Key Directions

### Strong Local Economy

- Attract and retain new industries and innovative businesses.
- Remove barriers for people starting and running a business.
- Encourage people to support local businesses that contribute to the success of our economy.
- Keep tax rates competitive to attract and retain businesses.
- Keep public debt sustainable and taxes low for residents.
- Governments and community institutions collaborate to eradicate poverty.
- Respect and support people on social assistance.

### Farming and Agriculture

- Support and promote local farming.
- Protect agricultural land.
- Sustain food production, processing and distribution systems that contribute to economic development.

### Employment Opportunities

- Inspire diverse employment opportunities in Hamilton so people can work locally rather than commute to a job in another city.
- Identify and remove employment barriers and provide opportunities for all.
- Ensure childcare is available for parents and guardians so they can participate in the workforce.
- Establish a Living Wage in Hamilton.

### Employment and Skills Development

- Provide education, training skill development programs that help people reach their goals and find rewarding careers.
- Advance and promote the role of educational institutions as key contributors to innovation, entrepreneurship and community development.
- Identify opportunities to support and apply our post-secondary institutions' research for the social and economic betterment of the community.
- Develop and use technology to increase access to education for all ages.
- Nurture ambitious career and life aspirations in people from a young age.
- Ensure that young people receive education that prepares them for good jobs.
- Ensure that all children have access to learning that leads to success at school and in life.

## SIGNS OF SUCCESS

- Poverty rates are low.
- Reliance on social assistance programs has decreased.
- Those who rely on social assistance do not live in poverty.
- High school graduation rates are at or above the provincial average.
- The unemployment rate for young people is decreasing.
- Technology is used to advance access to education.
- Children are thriving in school and at home.
- Residents are able to work locally.
- People are earning a living wage.
- Affordable childcare is available for everyone who needs it.
- More people are working in secure jobs.
- Local businesses are thriving.
- Hamilton is less reliant on the residential tax base to fund municipal services.
- Farmers are successful.



COMMUNITY  
PRIORITY

3



## HEALTHY AND SAFE COMMUNITIES

Our Future Hamilton is a caring place where...

People lead happy lives in safe neighbourhoods and friendly community. We all have access to the services and supports we need to be healthy and active. Our city is safe and inviting, and people continue to work together to take care of and support each other.

## Key Directions

### Healthy Lifestyles

- Create an environment that promotes active and healthy living to support a high quality of life for residents.
- Improve the health of Hamiltonians by actively working to address the social determinants of health.
- Encourage all food providers to offer local nutritious food options, education and information about nutrition.
- Support people to disengage from drug, cigarette and alcohol addictions.
- Facilitate physical and economic access to healthy, locally sourced and nutritious food for residents.
- Provide outdoor and indoor recreation spaces to people in all parts of Hamilton.
- Provide opportunities for people of all ages, abilities and income levels to participate in sports and activities.
- Make it easy for people to be physically active by providing safe routes for walking and biking around the city.

### Healthcare Services

- Integrate the healthcare system to make it easy for people to navigate.
- Provide advocacy, support and treatment for people experiencing mental health challenges and addictions.
- Facilitate access for people to the healthcare services in a timely manner.

### Safe Caring Communities

- Encourage police and community members to work together to keep neighbourhoods safe and inviting.
- Foster a respectful, caring culture among people for their community so that people take care of their own, and each other's property.

### Housing

- Provide sufficient, affordable and good quality social housing.
- Support development that provides affordable housing options for people of all income levels and needs across all neighbourhoods.
- Advocate for safe, clean and affordable places for renters to live.
- Encourage communities to support home and healthcare facilities for the aging.

## SIGNS OF SUCCESS

- People eat healthy food.
- People lead active lifestyles.
- Less crime, people feel safe in their homes, streets and neighbourhoods.
- People have timely access to healthcare services.
- Supports are available for people with mental health issues and addictions.
- Fewer people use tobacco products.
- Homelessness has been eliminated or substantially reduced in Hamilton.
- Social housing wait lists are short.
- Housing is affordable and there is a variety of housing options.



COMMUNITY  
PRIORITY

4



## CLEAN AND GREEN

Our Future Hamilton is an environmentally sustainable place where...

A flourishing natural environment enriches the quality of life for community members. Organizations take a leadership role and operate in a sustainable manner. Everyone has a deep understanding and respect for the natural environment and its important contribution to our lives.

## Key Directions

### Natural Features

- Foster pride in and protect Hamilton's unique natural environment including its waterfronts, waterfalls, escarpment and other natural areas.
- Enhance and maintain trails so people can enjoy Hamilton's greenspaces and natural amenities.
- Protect wildlife and plant habitats.

### Leadership and Awareness

- Integrate environmental education and stewardship across the city to instill a respect for the environment.
- Encourage governments, institutions, schools and businesses to demonstrate leadership by operating and promoting environmentally sustainable practices.
- Recognize indigenous knowledge and values in respecting the natural environment.

### Environmental Impact

- Consider the environment in decisions about growth and development.
- Re-purpose past industrial or commercial locations (brownfields) as a preferred alternative to using undeveloped or rural spaces (greenfields).
- Reduce and eliminate pollution so that everyone has clean air, water and land.
- Reduce harmful health, environmental and economic impacts of waste - reduce, reuse, and recycle.
- Use clean energy to protect our air quality and reduce our contributions to global climate change.
- Improve public transportation and active transportation options to reduce our impact on the environment.
- Improve buildings and operations to reduce energy use.
- Maintain clean streets and public areas where people do not litter.

## SIGNS OF SUCCESS

- We consume less energy.
- We use clean energy.
- We send less waste to landfills.
- Streets and natural areas are clean and free of litter.
- Brownfields are redeveloped.
- We use cars less and make more trips using active and public transportation.
- Public transportation utilizes clean energy.
- We meet greenhouse gas emissions reduction targets.
- Air quality has improved.
- Environmentally significant areas are protected and rehabilitated.
- Tree cover has increased.
- Water in the harbour and streams is clean.



## COMMUNITY PRIORITY

# 5



## BUILT ENVIRONMENT AND INFRASTRUCTURE

Our Future Hamilton is a people friendly place where...

The quality of life, well-being and enjoyment of its residents influence design and planning. It is easy to get around our city and Hamilton's transportation systems are well-connected regionally. Hamilton is connected to its rich history through architecture. Public spaces are well-maintained and vibrant, with greenspace and attractions for residents and visitors. Neighbourhoods have a variety of homes and amenities.

## Key Directions

### Transportation Network

- Develop complete streets that meet the needs of pedestrians, cyclists, transit users, motorists and movement of goods.
- Create a well-connected transportation network that allows people to get around conveniently without a car.
- Ensure strong transit connections to post-secondary institutions and other significant locations to support accessibility for members of our community and enable growth.

### Modern Infrastructure

- Build and adapt public infrastructure and buildings to withstand extreme weather events.
- Construct and renovate buildings to meet environmental standards.

### Building and Development

- Design and modify streets and buildings that are safe and accessible for people of all physical abilities and ages.
- Preserve and re-purpose heritage buildings.
- Consider the impact of urban sprawl in planning decisions.
- Develop mixed-use neighbourhoods where it is easy to walk to everyday destinations.
- Develop neighbourhoods that have a variety of housing options.
- Identify opportunities to expand the presence and impact of post-secondary institutions in ways that serve and support our community.

### Public Spaces

- Provide well-maintained public spaces that serve as places for community activity.
- Collectively care for shared spaces.
- Build a vibrant waterfront with greenspace and attractions for locals and visitors to enjoy.
- Build and maintain parks, trails and beaches for all residents to enjoy.

## SIGNS OF SUCCESS

- We use other forms of transportation (active and public transit) instead of driving.
- Heritage buildings are re-purposed instead of demolished.
- The intensity of urban land use has increased.
- Public spaces are beautiful and well-utilized.
- Infrastructure is maintained.
- Hamilton has more greenspaces including parks, trails and beaches.
- Greenspaces and public parks are close to home.





COMMUNITY  
PRIORITY

6



## CULTURE AND DIVERSITY

Our Future Hamilton is a vibrant place where...

People of all ages, backgrounds and abilities are accepted and celebrated. There is always something to do in Hamilton, with a year-round calendar of events and a thriving local arts scene. All of our downtown areas are bustling centres of economic and community activity. People of all backgrounds, ages and abilities call Hamilton home and have access to the support and opportunities they need to succeed.



## Key Directions

### Celebrate Culture

- Host year-round local events that celebrate Hamilton's diverse cultures and unique heritage.
- Recognize and celebrate indigenous traditions.
- Support and invest in the arts and local artists.
- Ensure Hamilton's downtown areas are vibrant and inviting to businesses, residents and visitors.
- Support and grow our diverse food scene that includes restaurants, farmers markets and food trucks.

### Inclusion and Equity

- Respect and include all residents in community life regardless of age, ethnicity, race, gender, ability and background.
- Provide activities and gathering spaces to help seniors maintain active and productive lifestyles.
- Provide opportunities and supports for all children and youth to achieve their goals and aspirations.
- Create a welcoming and inclusive atmosphere for new residents and students from outside Hamilton, Ontario and Canada.

### Community Support Services

- Provide excellent and sustainable settlement services to newcomers in Hamilton.
- Provide services and supports for people living with disabilities to live active lives.

## SIGNS OF SUCCESS

- Hamilton is free from all forms of discrimination.
- Hamilton is home to successful cultural institutions and enterprises.
- Newcomers to Hamilton feel a sense of belonging.
- Local events and festivals are well-attended.
- Artists are thriving.
- All people are able to be involved in community and civic activities.
- International students choose Hamilton to settle and work after graduation.



## IMPLEMENTING OUR COMMUNITY VISION

The community has set out an ambitious vision for the future of Hamilton as well as a wide range of strategic directions to achieve it. As we move forward from broad visioning to reality, four key implementation components have been identified to guide our collaborative efforts to achieve our shared community vision.

The four implementation components are:

- Community Engagement
- Achieving Actions
- Recognition and Celebration
- Reporting and Evaluation



## Community Engagement

We will engage residents and partners as key contributors to the success of Our Future Hamilton community vision by:

- Participating in city-wide community events and providing presentations.
- Delivering print and web-based communications featuring project updates and news, online surveys, videos, and social media campaigns.
- Creating inclusive opportunities for residents and partners to actively share their ideas and contributions in making our community vision a reality.

## Achieving Actions

We will track and encourage collective efforts that contribute to Our Future Hamilton community vision by:

- Identifying and tracking community actions and key initiatives that are inspired and aligned with our community vision.
- Promoting continued action and collaboration by sharing information through a variety of communication formats.
- Reducing barriers to action by facilitating community partnership, shared learning, and networking opportunities.

## Recognition and Celebration

We will recognize and celebrate residents and partners who work to realize Our Future Hamilton community vision by:

- Identifying community champions and sharing their successes.
- Recognizing and supporting community partners through an Our Future Hamilton Membership Charter.
- Celebrating residents and community partners through special recognition initiatives.

## Reporting and Evaluation

We will measure and evaluate progress made towards implementing Our Future Hamilton community vision by:

- Collaborating with key stakeholders and community partners to track and monitor progress made towards achieving the community vision.
- Hosting an annual Our Future Hamilton Summit and providing annual Community Vision progress reports.
- Evaluating Our Future Hamilton community vision priorities, directions, and actions to ensure they remain consistent and relevant.



## NEXT STEPS: ACHIEVING OUR VISION

Our Future Hamilton is an excellent example of public visioning, community partnership and collaborative action-taking involving government, community partners, and residents. In addition to Hamilton's municipal government, a large number of major community institutions and organizations have already committed to implementing our shared community vision.

It is up to our entire community to shape our future. Government, community partners and residents all need to continue to work together and share the responsibility of making our community vision a reality. Roles and responsibilities for achieving our community vision include:

### **City of Hamilton**

In 2016, the City of Hamilton adopted the six community vision priorities into the City's 2016-2025 Strategic Plan. With a new 10-year strategic plan informed by the voices of our community as a guide, the City of Hamilton will make decisions, set priorities, and focus our work on the activities that will ensure that we are all working towards the same vision.

### **Mayor and Members of City Council**

City Council will continue to provide leadership and direction to City departments and staff, advocate city issues with other levels of government, and listen to the voices of constituents.



## **Community Stakeholders**

Hamilton's key institutional stakeholders include health care, education, the voluntary sector, and large private sector organizations. Many of these community partners are already working in ways that align with our community vision priorities and are leading initiatives to support key directions and community-suggested actions.

## **Our Future Hamilton Community Implementation Committee**

A volunteer committee comprised of key networks, diverse partners, and local residents will work together to collectively lead the four implementation plan components for achieving our shared community vision.

## **Community Organizations and Agencies**

Hamilton has a strong network of community organizations and agencies that work collaboratively, including art, culture, heritage, settlement, business, language, housing, health, training, youth, senior and other related agencies. Together, these organizations and agencies will achieve our vision by strengthening our collective efforts and capacity in our community.

## **Community Groups and Informal Networks**

Hundreds of community groups, neighbourhood associations, business improvement areas and other informal networks across the city will continue to respond to the opportunities and challenges facing Hamilton and spearhead initiatives that contribute to achieving our community vision.

## **Residents**

Over 530,000 residents live in Hamilton. Through continued public engagement efforts, residents of Hamilton will be actively involved in building on the success of Our Future Hamilton and shaping the city's future.

## Community Vision Project Team

John Ariyo, Manager, Community Initiatives

Cindy Mutch, Senior Project Manager, Community Special Projects

Allison Jones, Communications Officer, City Manager's Office

## Community Vision Staff Team

Bobbi Jo Beitz

Jeremy Chan

Deb Clinton

Nicholas Deibler

Heather Donison

Jordan Grieve

Dennis Guy

Harry Krinas

Bonnie Large

Emily Lau

Viola Mueller

Angela Parle

Alipa Patel

Annelisa Pedersen

René Reid

Deidre Rozema

Louisa Wong

Lisa Zinkewich



## Hamilton Engagement Committee Members

Abir Abdulla	Barbra Kubilius
Layla Abdulrahim-Moore	Jan Lukas
Leo Apostol	Patty Lynes
Lisa Bifano	Pat MacDonald
Frans Brinkman	Peggyanne Mansfield
Shawn Callan	Thomas Mobley
Jay Carter	Margaret Moran
Molly Chang	Liz Nield
Graham Crawford	Nick Parle
Gerry Cunningham	Elenita Ranas
Michelle DeGroot	David Ricketts
Willem de Ruijter	Anna Roberts
Teresa DiFalco	Stephen Rowe
Greg Doherty	Patricia Saunders
Ray Fullerton	Sebastien Skrobos
Lindsey Glazier	Dave Stephens
Carly Harrison	Kathryn Wakeman
John Hawker	Mel Walther
Adrian Hodgson	Sadie Wolfe
Dena Honig	Louis Vecchioni
Christina Jean Pierre	Dave Zanin
David Jenkins	
Paula Kilburn	

## Public Workshop Facilitation

Liz Nield, CEO, LURA Consulting  
 James Knott, Project Manager, LURA Consulting  
 Amanda Crompton, Project Coordinator, LURA Consulting

*Thank you to Joe-Anne Priel, Paul Johnson, and Suzanne Brown for providing leadership support to the Our Future Hamilton initiative.*





[hamilton.ca/ourfuturehamilton](http://hamilton.ca/ourfuturehamilton)

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Hamilton



**CITY OF HAMILTON**  
**PLANNING AND ECONOMIC DEVELOPMENT DEPARTMENT**  
**Economic Development Division**

**AND**

**CITY MANAGER'S OFFICE**  
**Strategic Partnerships and Communications Division**

<b>TO:</b>	Mayor and Members General Issues Committee
<b>COMMITTEE DATE:</b>	January 16, 2019
<b>SUBJECT/REPORT NO:</b>	Hamilton Steel Summit Summary (PED19023/CM19001) (City Wide) (Outstanding Business List Item)
<b>WARD(S) AFFECTED:</b>	City Wide
<b>PREPARED BY:</b>	Brigitte Minard (905) 546-2424 Ext. 2297 Alfonso Principato (905) 546-2424 Ext. 5363
<b>SUBMITTED BY:</b>	John Hertel Director, Strategic Partnerships and Communications City Manager's Office
<b>SUBMITTED BY:</b>	Glen Norton Director, Economic Development Planning and Economic Development Department

### RECOMMENDATION

That the matter respecting the Hamilton Steel Summit be identified as complete and removed from the General Issues Committee Outstanding Business List.

### EXECUTIVE SUMMARY

The Hamilton Steel Summit 2018 was held on September 7, 2018 at Hamilton City Hall. The objective of the Hamilton Steel Summit was to raise awareness of the challenges facing the steel industry, especially regarding the 25% tariff on imported steel levied by the United States (U.S.) government, and the impact it is having on Hamilton businesses, workers, pensioners and the broader community.

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*OUR Vision: To be the best place to raise a child and age successfully.*

*OUR Mission: To provide high quality cost conscious public services that contribute to a healthy, safe and prosperous community, in a sustainable manner.*

*OUR Culture: Collective Ownership, Steadfast Integrity, Courageous Change, Sensational Service, Engaged Empowered Employees.*

**SUBJECT: Hamilton Steel Summit Summary (PED19023/CM19001) (City Wide) -  
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The format of the Summit was a mix of keynote speakers, an expert panel, statements from elected officials from various levels of government, industry experts and delegations from the public (individuals and organizations).

As a result of the generous sponsorship of Gowling WLG, the City of Hamilton incurred no costs to deliver the event.

***Alternatives for Consideration – Not Applicable***

**FINANCIAL – STAFFING – LEGAL IMPLICATIONS**

Financial: As a result of the generous sponsorship of Gowling WLG, the City of Hamilton incurred no costs to deliver the event.

Staffing: Wherever possible, in-house, professional resources were utilized to complete work relating to the Hamilton Summit.

Legal: In order to manage security and related legal risks for this event, a full security risk assessment was performed, and a detailed event plan was created and utilized.

**HISTORICAL BACKGROUND**

On July 13, 2018, Hamilton City Council approved a motion related to the “Hamilton Steel Summit” as follows:

- a) That the City Manager be directed to plan and execute a Hamilton Steel Summit through which members of Council and the public can hear directly from representatives of the steel industry about the challenges being faced in the steel industry, and any efforts that governments of all levels can make to support our steel industry, to be held no later than September 26, 2018;
- b) That staff in the City Manager’s Office, Economic Development Division and Clerks Office work with the Mayor and the Chair of the City’s Steel Committee to finalize the format and agenda for the Summit;
- c) That the Mayor write to Hamilton’s MPs, MPPs, labour unions and Chambers of Commerce to invite them to attend the Summit;
- d) That the Summit be open to members of the public who wish to make delegations;
- e) That the costs associated with the Hamilton Steel Summit be funded from the Tax Stabilization Reserve, up to a maximum of \$5,000;

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*OUR Vision: To be the best place to raise a child and age successfully.*

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**SUBJECT: Hamilton Steel Summit Summary (PED19023/CM19001) (City Wide) -  
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- f) That staff be directed to report to the General Issues Committee with a summary of the Hamilton Steel Summit, along with recommendations for a longer-term Engagement Strategy with the Federal and Provincial governments, by December 2018.

The Hamilton Steel Summit was held on September 7, 2018. The objective of the Hamilton Steel Summit was to raise awareness of the challenges facing the steel industry, especially the 25% tariff on imported steel levied by the U.S. government, and the impact it is having on Hamilton businesses, workers, pensioners and the broader community.

**POLICY IMPLICATIONS AND LEGISLATED REQUIREMENTS**

Not applicable.

**RELEVANT CONSULTATION**

- Corporate Services Department - Finance and Administration, City Clerk's Office;
- Planning and Economic Development - Economic Development; and,
- Public Works Department – Energy, Fleet and Facilities Management.

**ANALYSIS AND RATIONALE FOR RECOMMENDATION**

**Event Overview**

Overall the Hamilton Steel Summit was a successful event that engaged subject matter experts, local MPs, MPPs, City Council, the local steel industry and the public.

The Hamilton Steel Summit team worked hard to obtain high quality panellists and keynote speakers and we sincerely thank the panellists and keynotes for their participation.

The panellists and keynotes included:

- The Honourable Navdeep Bains, Minister of Innovation, Science and Economic Development;
- Mr. Richard Dearden, Senior Litigation Partner, Gowling WLG;
- Mr. Joseph Galimberti, President of the Canadian Steel Producers Association;
- Mr. Brett House, Vice-President and Deputy Chief Economist, Scotiabank Global Banking and Markets;
- Mr. Mark Rowlinson, Assistant to the Canadian National Director of the United Steelworkers; and,
- Dr. Peter Warrian, Distinguished Research Fellow, Munk School of Global Affairs & Public Policy at University of Toronto.

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**SUBJECT: Hamilton Steel Summit Summary (PED19023/CM19001) (City Wide) -  
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All panellists participated for no charge without an honorarium.

In addition to securing high quality panellists, the Hamilton Steel Summit team was able to secure Mr. Frank Mastrandrea as the Summit host and moderator. Mr. Mastrandrea is the Chief Executive Officer of Steel City Advisors and previously held senior leadership positions at ArcelorMittal Dofasco and the Giampaolo Group of Companies.

The City of Hamilton would also like to recognize and thank Mayor Christian Provenzano from Sault Ste. Marie, Ontario and County Executive Mark Poloncarz from Erie County, New York for taking the time to attend and speak at Hamilton Steel Summit.

During the event, in addition to the keynote speakers and expert panellists, over 15 industry experts and elected officials made statements; and, for the public delegation portion of the event, two individuals pre-registered and spoke at the event.

**Communications Strategy**

To make the Hamilton Steel Summit accessible to the Hamilton community, a comprehensive communications strategy was developed and deployed. Key highlights include:

- Event website [www.hamilton.ca/hamiltonsteelsummit](http://www.hamilton.ca/hamiltonsteelsummit);
- Two opinion editorial (op-ed) pieces ran in the Hamilton Spectator to promote Hamilton Steel Summit, one to communicate the City's position and one that was written by the Hamilton Chamber of Commerce;
- Hero banner on the [www.hamilton.ca](http://www.hamilton.ca) homepage;
- The Director of Economic Development promoted the event on radio, CHML (Bill Kelly Show) and KX94.7 New Country FM in the week leading up to the event and there was editorial coverage from the Hamilton Spectator as well;
- Media pick up included all local media in addition to national coverage through the Canadian Press and CBC National News;
- Tweets were sent out from the City's and the Economic Development Twitter Accounts and it was promoted on LinkedIn;
- Hamilton Steel Summit 2018 was available to view as a livestream on the event website and the link was tweeted via the City's Corporate Twitter account. The livestream is currently available for replay;
- Communication with City employees about the Summit; and,
- Opportunity for media to engage with the panel experts, keynotes and summit guests.

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**Event Participation**

Total participation numbers are estimated to have been between 200-250 participants. It is challenging to obtain exact numbers, as it was an open event that individuals were able to arrive and depart throughout the morning. The event was also made available via a livestream that could be watched after the event on the event webpage. As of October 1, 2018, over 462 views of the Hamilton Steel Summit livestream video occurred. The event video is currently available for viewing at [www.hamilton.ca/hamiltonsteelsummit](http://www.hamilton.ca/hamiltonsteelsummit).

**Event Follow Up**

The Hamilton Steel Summit was a very successful event. Follow-up steps taken after the summit included the monitoring of news outlets for updates on the North American Free Trade Agreement (now the United States-Mexico-Canada Agreement (USMCA)) negotiations and liaising with the steel industry. The Economic Development Division works regularly with the steel industry to understand and support their unique business needs.

The Advanced Manufacturing Sector, which includes the steel industry, has been identified in the Economic Development Action Plan as one of Hamilton's key industry sectors. This focus, which includes the assignment of a staff lead, will enable the City to compete for the attraction and retention of businesses and build knowledge and expertise in this sector.

Following the Steel Summit, Economic Development staff continued to work closely with these companies, monitoring the developments and changes regarding the steel tariffs and providing guidance and support, as needed, to address their concerns.

Staff will also continue initiatives such as the Hamilton Calling Program, where Economic Development staff and management meet regularly with businesses to establish open lines of communication. Staff will continue to support businesses in this industry by connecting them to resources available from our state-of-the-art research institutions and financial incentives, such as the recently announced Advanced Manufacturing Supercluster funding.

Staff continues to implement the recommendations outlined in Deloitte's Report "The Current and Future State of Hamilton's Advanced Manufacturing Sector", which are aimed at growing Hamilton's robust and diversified manufacturing sector.

Staff continues to work closely with our community partners and maintains strong relationships with our Provincial and Federal counterparts in an effort to protect the steel industry and advocate on their behalf.

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Economic Development will support the steel industry by continuing to host roundtable sessions with key steel industry stakeholders, promoting the industry at various business events and keeping steel manufacturing at the forefront of our economy. We will continue to stand up for the manufacturing sector, specifically the steel industry, in order to have the steel tariffs eliminated and thereby protect the thousands of people that rely on the steel industry in our community.

**Steel Sector Government Engagement Strategy**

Mayor Eisenberger and the City's Economic Development staff hosted and took part in steel industry roundtables including Prime Minister Justin Trudeau, the Honourable Francois-Philippe Champagne, Minister of International Trade and the Honourable Andrew Leslie, Parliamentary Secretary to the Minister of Foreign Affairs. Mayor Fred Eisenberger also worked closely with Sault Ste. Marie Mayor Christian Provenzano.

When the steel tariffs were announced, Mayor Eisenberger reached out to 31 U.S. counterparts negatively affected the tariffs on Canadian steel.

Going forward, Mayor Eisenberger will engage with Hamilton MPs, MPPs as well as Federal and Provincial Ministers with responsibility for trade and economic development.

Effort will be made to link with the Canadian All-Party Steel Caucus which is made up of MPs from steel communities to work with them in a co-ordinated way.

On Sunday, September 30, 2018, news broke that an agreement had been reached in the North American Free Trade Agreement negotiations, known as the USMCA. However, as of late November 2018, the matter of the existing tariffs on steel and aluminium remain unresolved. The new USMCA did not remove the imposed steel and aluminium tariffs enforced in June 2018 by the American government. Canadian steel industry leaders are insisting the removal of the tariffs be a condition of the final deal but that remains to be determined at this time.

**ALTERNATIVES FOR CONSIDERATION**

Not Applicable.

**ALIGNMENT TO THE 2016 – 2025 STRATEGIC PLAN**

**Community Engagement and Participation**

*Hamilton* has an open, transparent and accessible approach to City government that engages with and empowers all citizens to be involved in their community.

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**Economic Prosperity and Growth**

*Hamilton has a prosperous and diverse local economy where people have opportunities to grow and develop.*

**Our People and Performance**

*Hamiltonians have a high level of trust and confidence in their City government.*

**APPENDICES AND SCHEDULES ATTACHED**

Appendix "A"-The Steel Ecosystem

BM:AP:dt

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# The Steel Ecosystem

## "BACKBONE OF MANUFACTURING"





# INFORMATION REPORT

<b>TO:</b>	Mayor and Members General Issues Committee
<b>COMMITTEE DATE:</b>	January 16, 2019
<b>SUBJECT/REPORT NO:</b>	2018 S&P Global Ratings Credit Review (FCS19008) (City Wide)
<b>WARD(S) AFFECTED:</b>	City Wide
<b>PREPARED BY:</b>	Rosaria Morelli (905) 546-2424 Ext. 1390
<b>SUBMITTED BY:</b>	Brian McMullen Acting General Manager Finance and Corporate Services Corporate Services Department
<b>SIGNATURE:</b>	

## Council Direction:

Not Applicable

## Information:

On November 8, 2018, S&P Global Ratings (“S&P”) affirmed its ‘AA+ / Stable’ long-term issuer credit rating and its ‘AA+’ senior unsecured debt rating on the City of Hamilton.

The S&P Research Update entitled “City of Hamilton Ratings Affirmed At ‘AA+’; Outlook is Stable” and dated November 8, 2018 (the “Update”) is attached as Appendix “A” to Report FCS19008.

The City has maintained its ‘AA+ / Stable’ long-term issuer credit rating and its ‘AA+’ senior unsecured debt rating, both by S&P, since November 14, 2017, when S&P published its last Research Update on the City of Hamilton. Staff’s Information Report FCS17069(a) relates to this publication of November 14, 2017.

S&P first raised the City’s long-term issuer credit rating to ‘AA+ / Stable’ from ‘AA / Positive’ and the City’s senior unsecured debt rating to ‘AA+’ from ‘AA’ on June 16, 2017, when it published its Research Update on the City of Hamilton. Staff Information Report FCS17069 relates to this publication of June 16, 2017.

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**SUBJECT: 2018 S&P Global Ratings Credit Review (FCS19008) (City Wide) – Page 2 of 4**

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In the Update, S&P’s rating on the City reflects the credit rating agency’s assessment of the City’s creditworthiness. S&P highlights the City’s moderately growing economy and solid management as well as the City’s high and increasing operating surpluses, modest deficits after capital spending, large internal liquidity levels and low debt burden.

S&P does not expect major policy deviations under the new Council elected on October 22, 2018. S&P also continues to believe that the City’s management team will focus on increasing efficiencies in spending, which would enhance the City’s strong budgetary performance. S&P expects the City to gradually improve its budgetary processes.

S&P noted that under a stress scenario requiring additional funding, the City might be constrained given its moderate budgetary flexibility. In S&P’s view, the City has limited ability to meaningfully cut operating expenditures and has a large infrastructure deficit (estimated at \$3.5 B) which might mean capital spending would be difficult to defer. At the same time, S&P noted that the City has sustainable debt levels and high liquidity that would facilitate funding in a stress scenario.

In the Update, S&P provides its assessment of the City in terms of S&P’s eight Key Rating Factors, shown in Table 1 and on page six of the Update. S&P’s description for each Key Rating Factor is unchanged from the last S&P Research Update on November 14, 2017.

**Table 1  
City of Hamilton Ratings Score Snapshot**

Key Rating Factor	Assessment
Institutional Framework	Very predictable and well balanced
Economy	Very strong
Financial Management	Strong
Budgetary Flexibility	Average
Budgetary Performance	Strong
Liquidity	Exceptional
Debt Burden	Very low
Contingent Liabilities	Very low

S&P continues to assess the City’s budgetary flexibility at “Average” owing to provincially mandated service levels, labour contracts, inflation and political pressures that limit operating expenditure cuts.

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**SUBJECT: 2018 S&P Global Ratings Credit Review (FCS19008) (City Wide) – Page  
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S&P could raise the ratings if the City’s “economy was to grow significantly, causing operating surpluses to rise such that they would fully and consistently finance the City’s capital program, leading to structural surpluses after capital spending.” In addition, S&P advised that this condition would need to be accompanied by substantial improvements in S&P’s assessment of the City’s financial management and no deterioration in the other rating factors.

S&P noted that it could lower its ratings on the City if a situation arose whereby the City is required to rely more heavily on debt issuance such that the debt burden increased substantially above 30% of operating revenues for a sustained period. S&P cited a scenario whereby lower-than-expected economic growth might impair the City’s revenue base, which might lead to larger after-capital deficits (rising above 10% of revenue) that might require the City to increase its debt issuance.

Hamilton’s credit rating in comparison to other Ontario municipalities is shown in Table 2. Each of the ratings is with “Stable Outlook”.

**Table 2  
Credit Rating Comparison**

<b>Municipality</b>	<b>S&amp;P<sup>1</sup></b>	<b>Moody’s<sup>2</sup></b>
Regional Municipality of Durham	AAA	Aaa
Regional Municipality of Halton	AAA	Aaa
City of London	–	Aaa
Regional Municipality of Peel	AAA	Aaa
Regional Municipality of Waterloo	–	Aaa
City of Guelph	AA+	–
City of Hamilton	AA+	–
Regional Municipality of York	AA+	Aaa
City of Barrie	AA	–
City of Kingston	AA	–
Regional Municipality of Niagara	AA	–
City of Ottawa	AA	Aaa
City of Toronto <sup>3</sup>	AA	Aa1
City of Windsor	AA	–

<sup>1</sup> Ratings obtained from S&P website

<sup>2</sup> Moody’s Investors Service

<sup>3</sup> also rated AA by DBRS

– denotes not rated

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A history of the City's credit ratings is shown in Table 3.

**Table 3  
Hamilton's<sup>1</sup> Credit Rating History**

<b>Rating Agency</b>	<b>Rating (Outlook Stable unless otherwise marked)</b>	
S&P	AA+	2018
	AA+:	2017 (November 14)
	AA+	2017 (June 16)
	AA /Positive:	2016
	AA:	2008-2015
	AA /Positive:	2005-2007
	AA:	2001-2004
	AA:	1999-2000 <sup>2</sup>
	AA+	1994-1999 <sup>2</sup>
	AAA	1989-1994 <sup>2</sup>
Moody's	Aa3	1995-2001
	Aa2	1988-1995
DBRS	AA	2004-2009
	AA+	1994-2004

<sup>1</sup> City of Hamilton and, prior to amalgamation, the Regional Municipality of Hamilton-Wentworth

<sup>2</sup> Prior to 2001, ratings shown under S&P are the ratings of Canadian Bond Rating Service, which was bought by S&P and its predecessor companies and announced on October 31, 2000.

### **Appendices and Schedules Attached**

Appendix "A" – Research Update: City of Hamilton Ratings Affirmed At 'AA+'; Outlook is Stable

RM/dt

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## Research Update:

# City of Hamilton Ratings Affirmed At 'AA+'; Outlook Is Stable

### Primary Credit Analyst:

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## Research Update:

# City of Hamilton Ratings Affirmed At 'AA+'; Outlook Is Stable

## Overview

- Following the municipal election in October, we expect the City of Hamilton's track record of strong fiscal performance to continue, allowing it to proceed with its capital agenda while maintaining robust liquidity and low debt.
- As a result, we are affirming our 'AA+' long-term issuer credit and senior unsecured debt ratings on Hamilton.
- The stable outlook reflects our view that the city's large operating surpluses, together with its high liquidity reserve and low debt, will allow Hamilton to prudently fund its infrastructure projects without impairing its creditworthiness over the next two years.

## Rating Action

On Nov. 8, 2018, S&P Global Ratings affirmed its 'AA+' long-term issuer credit and senior unsecured debt ratings on the City of Hamilton, in the Province of Ontario. The outlook is stable.

## Outlook

The stable outlook reflects our expectation that Hamilton's sizable operating surpluses will continue over the next two years, supported by prudent fiscal policy. We believe that these surpluses, together with some debt issuance, will allow the city to maintain solid levels of capital spending and modest after-capital deficits. In our view, Hamilton will make these capital investments in the context of steady, although mild, economic growth; and these investments will reinforce Hamilton's ongoing economic diversification.

## Downside scenario

Over the next two years, lower-than-expected economic growth--due to trade disputes, an abrupt downturn in the housing market, or another external shock--could hurt Hamilton's revenue base. This scenario might stress the rating if after-capital deficits grow to over 10% of revenue. We could lower our ratings if such an outcome caused the city to rely more heavily on debt issuance, increasing the debt burden substantially above 30% of operating revenue for a sustained period.

## Upside scenario

Although we view the possibility of an upgrade as remote over the next two years, we could raise the ratings if Hamilton's economy were to grow significantly, causing operating surpluses to rise such that they would fully and consistently finance the city's capital program, leading to structural surpluses after capital spending. This, combined with substantial improvements in our assessment of financial management, and no deterioration in the other rating factors, could lead us to raise the rating.

## Rationale

We have updated our base-case scenario for Hamilton and extended our forecasting horizon to 2020. In our view, the city's solid management that has executed fiscally prudent policies, leading to high and increasing operating surpluses, and modest deficits after capital spending will continue to represent a rating strength. This performance will allow Hamilton to maintain its large liquidity cushion and low debt levels. At the same time, we expect its economy will continue to expand modestly, supporting its increasing diversity, but we believe that budgetary flexibility--although moderate--will continue to be constrained by spending mandates and management's sensitivity to the population's fiscal burden.

### **Following the recent elections, management will likely continue to pursue prudent fiscal policy, while capitalizing on the economy's slow-but-steady growth.**

We do not expect major policy deviations under the new administration elected Oct. 22, 2018, and taking office in December 2018. Fred Eisenberger was re-elected for his second consecutive term, and third overall, as Hamilton's mayor. Over the outlook horizon, we continue to believe that management will focus on making spending more efficient, enhancing the city's strong budgetary performance. In addition, we expect Hamilton to gradually improve its budgetary processes. In the 2018 budget, the city began implementing a four-year budget outlook and now has multiyear business plans. By next year, it intends to introduce performance measures across all service departments to strengthen surveillance. These plans will complement Hamilton's thorough and transparent disclosure; long-term financial sustainability plans; long-term operating and spending forecasts; and robust policies for investments, debt, and risk management. Hamilton's strong management also operates in what we deem a very predictable and well-balanced local and regional government framework that has demonstrated a high degree of institutional stability. Although provincial governments mandate a significant portion of municipal spending, they also provide operating fund transfers and impose fiscal restraint through legislative requirements to pass balanced operating budgets.

We forecast that Hamilton's economy will continue to expand slightly over the outlook horizon. By our estimates, the city's GDP per capita is in line with the province's, at about US\$44,000. Unemployment has fallen below that of the province, and reached a low 4.7% as of July 2018. At the same time, we believe



*Research Update: City of Hamilton Ratings Affirmed At 'AA+'; Outlook Is Stable*

the economy will continue to broadly diversify in the next several years, continuing Hamilton's recent track record of being one of the most economically diversified cities in Canada. Although historically rooted in steel production, the city's economy has moved into other sectors, including advanced manufacturing, agribusiness, food processing, life sciences, digital media, and goods transport. In our view, this diversification should help mitigate any negative fallout should the U.S. maintain the tariffs it imposed on steel imports earlier this year. Nevertheless, we estimate that the steel industry continues to account for, directly and indirectly, just under 10% of Hamilton's labor force. It is unclear what direction the dispute over the tariffs, which the proposed United States-Mexico-Canada Agreement trade accord does not contemplate, will take.

**Strong operating margins will allow Hamilton to keep debt low and liquidity high.**

We expect that steady assessment growth and conservative spending policies will lead to strong and stable operating surpluses averaging 14.8% of operating revenue for 2016-2020. These surpluses will partially finance the city's sizable capital spending, which we expect will average 20% of total spending from 2016-2020, and will lead to average deficits after capital spending of 0.4% of total revenues. At the same time, a 0.5% annual tax increase to the capital levy in the 2018 budget, in line with Hamilton's 10-year capital plan, along with an additional 0.4% increase to fund the city's share of a provincial transit infrastructure funding (PTIF), and an incremental 0.2% increase to finance road infrastructure projects, will also help finance infrastructure projects. While we expect the provincial government (through transit agency Metrolinx) to finance, construct, operate, maintain, and own one such investment--the light rail transit line for which a Request for Proposal has been issued and a contract will likely be awarded in 2019--other projects will likely require Hamilton to issue debt. These projects include Hamilton's West Harbour plan, which involves making the city's waterfront lands development-ready to house about 1,600 new residential units. In addition, transit investments under PTIF, which funds 50% of transit investments, require Hamilton to fund the other 50%.

We expect that, to finance its capital plan, the city will issue C\$154 million over the next two years, in addition to the C\$110.8 million issued in October 2018. This includes about C\$14 million for City Housing Hamilton's housing projects. Nevertheless, we expect the city's debt burden to remain just below 30% of consolidated operating revenues through 2020. Hamilton's debt consists of long-term debentures, mortgages on social housing properties, and a small amount related to capital leases. At the same time, we expect interest costs will remain very modest, at much less than 5% of operating revenues throughout the outlook horizon.

In addition to the city's very low debt burden, Hamilton has exceptionally high internal liquidity levels it can draw on, complemented by very robust internal cash flow generation reflected in its very high operating surpluses. By our liquidity calculations, the city's average free cash and liquid assets will total about C\$900 million in 2019. We estimate that they will represent

*Research Update: City of Hamilton Ratings Affirmed At 'AA+'; Outlook Is Stable*

about 12x debt service. Beyond internal liquidity, Hamilton benefits from satisfactory access to external liquidity for refinancing needs, given its proven ability to issue debt into various markets, including that for public debt, and the presence of a secondary market for Canadian municipal debt instruments. The city holds cash equivalents and marketable securities in investment-grade bonds and money market instruments, and manages them internally.

While Hamilton's sustainable debt levels and high liquidity would facilitate funding in a stress scenario, we believe that the moderate budgetary flexibility is constrained by the city's limited ability to meaningfully cut operating expenditures. Similarly, we believe that capital spending would also be difficult to defer materially given the large infrastructure deficit, which Hamilton estimates to be about C\$3.5 billion. In our opinion, provincially mandated service levels, labor contracts, inflation, and political pressures limit operating expenditure cuts. On the revenue side, although we expect Hamilton to continue to collect a large portion of its own operating revenues (85% on average over the next three years), we believe political and economic strains limit the degree to which the city will employ significant increases in property taxes, utility rates, and user fees.

Hamilton's contingent liabilities are modest and don't present significant risks to the debt burden or liquidity, in our opinion. The city owns one large holding company, Hamilton Utilities Corp. (HUC), whose primary business, through its subsidiaries, is electricity distribution. HUC's main subsidiary, Horizon Holdings Inc., was amalgamated in 2017 with several other companies to create Alectra Inc. In 2017, HUC's long-term borrowings were about C\$11 million, or less than 1% of Hamilton's operating revenues. We believe that, similar to other rated Ontario local distribution companies', HUC's credit quality is investment-grade with a low likelihood of extraordinary support being needed due to its regulatory business structure. We also believe that Hamilton's other contingent liabilities are low. These liabilities relate to standard employee benefits and landfill postclosure costs. As of year-end 2017, these liabilities represented about 13% of consolidated operating revenues (or 9% net of dedicated reserves), and do not have a significant impact on the city's credit profile.

## Key Statistics

**Table 1**

City of Hamilton -- Selected Indicators						
--Fiscal year ended Dec. 31--						
(Mil. C\$)	2015	2016	2017	2018bc	2019bc	2020bc
Operating revenues	1,504	1,526	1,575	1,624	1,680	1,739
Operating expenditures	1,306	1,324	1,340	1,380	1,424	1,466
Operating balance	199	202	234	244	257	273
Operating balance (% of operating revenues)	13.2	13.3	14.9	15.0	15.3	15.7

## Research Update: City of Hamilton Ratings Affirmed At 'AA+'; Outlook Is Stable

Table 1

City of Hamilton -- Selected Indicators (cont.)						
	--Fiscal year ended Dec. 31--					
(Mil. C\$)	2015	2016	2017	2018bc	2019bc	2020bc
Capital revenues	62	131	97	94	99	104
Capital expenditures	342	301	351	356	372	392
Balance after capital accounts	(81)	32	(20)	(17)	(17)	(15)
Balance after capital accounts (% of total revenues)	(5.2)	2.0	(1.2)	(1.0)	(0.9)	(0.8)
Debt repaid	47	48	55	53	63	49
Gross borrowings	0	130	0	111	5	149
Balance after borrowings	(128)	114	(74)	41	(75)	85
Modifiable revenues (% of operating revenues)	85.8	85.9	85.4	85.4	85.3	85.3
Capital expenditures (% of total expenditures)	20.7	18.5	20.7	20.5	20.7	21.1
Direct debt (outstanding at year-end)	391	473	418	476	418	518
Direct debt (% of operating revenues)	26.0	31.0	26.6	29.3	24.9	29.8
Tax-supported debt (outstanding at year-end)	391	473	418	476	418	518
Tax-supported debt (% of consolidated operating revenues)	26.0	31.0	26.6	29.3	24.9	29.8
Interest (% of operating revenues)	1.0	0.8	0.9	0.7	0.8	0.7
National GDP per capita (single units)	55,673	56,129	58,440	60,109	61,755	63,347

The data and ratios above result in part from S&P Global Ratings' own calculations, drawing on national as well as international sources, reflecting S&P Global Ratings' independent view on the timeliness, coverage, accuracy, credibility, and usability of available information. The main sources are the financial statements and budgets, as provided by the issuer. bc--Base case reflects S&P Global Ratings' expectations of the most likely scenario.

## Ratings Score Snapshot

Table 2

City of Hamilton	
Key Rating Factors	Assessment
Institutional Framework	Very predictable and well balanced
Economy	Very strong
Financial Management	Strong
Budgetary Flexibility	Average
Budgetary Performance	Strong
Liquidity	Exceptional
Debt Burden	Very low
Contingent Liabilities	Very low

S&P Global Ratings bases its ratings on local and regional governments on the eight main rating factors listed in the table above. Section A of S&P Global Ratings' "Methodology For Rating Non-U.S. Local And Regional Governments," published on June 30, 2014, summarizes how the eight factors are combined to derive the foreign currency rating on the government.

## Key Sovereign Statistics

Sovereign Risk Indicators, Oct. 11, 2018. Interactive version available at <http://www.spratings.com/sri>

## Related Criteria

- Criteria - Governments - International Public Finance: Methodology For Rating Non-U.S. Local And Regional Governments, June 30, 2014
- Criteria - Governments - International Public Finance: Methodology And Assumptions For Analyzing The Liquidity Of Non-U.S. Local And Regional Governments And Related Entities And For Rating Their Commercial Paper Programs, Oct. 15, 2009
- General Criteria: Use Of CreditWatch And Outlooks, Sept. 14, 2009

## Related Research

- Americas Economic Snapshots--October 2018, Oct. 16, 2018
- Global Trade At A Crossroads: USMCA, NAFTA's Successor--It Could Have Been Worse, Oct. 8, 2018
- Public Finance System Overview: Canadian Municipalities, July 18, 2018
- Default, Transition, and Recovery: 2016 Annual Non-U.S. Local and Regional Government Default Study and Rating Transitions, May 8, 2017

In accordance with our relevant policies and procedures, the Rating Committee was composed of analysts that are qualified to vote in the committee, with sufficient experience to convey the appropriate level of knowledge and understanding of the methodology applicable (see 'Related Criteria And Research'). At the onset of the committee, the chair confirmed that the information provided to the Rating Committee by the primary analyst had been distributed in a timely manner and was sufficient for Committee members to make an informed decision.

After the primary analyst gave opening remarks and explained the recommendation, the Committee discussed key rating factors and critical issues in accordance with the relevant criteria. Qualitative and quantitative risk factors were considered and discussed, looking at track-record and forecasts.

The committee's assessment of the key rating factors is reflected in the Ratings Score Snapshot above.

The chair ensured every voting member was given the opportunity to articulate his/her opinion.

The chair or designee reviewed the draft report to ensure consistency with the

*Research Update: City of Hamilton Ratings Affirmed At 'AA+'; Outlook Is Stable*

Committee decision. The views and the decision of the rating committee are summarized in the above rationale and outlook. The weighting of all rating factors is described in the methodology used in this rating action (see 'Related Criteria and Research').

## **Ratings List**

### Ratings Affirmed

Hamilton (City of)

Issuer Credit Rating	AA+/Stable/--
Senior Unsecured	AA+

Certain terms used in this report, particularly certain adjectives used to express our view on rating relevant factors, have specific meanings ascribed to them in our criteria, and should therefore be read in conjunction with such criteria. Please see Ratings Criteria at [www.standardandpoors.com](http://www.standardandpoors.com) for further information. Complete ratings information is available to subscribers of RatingsDirect at [www.capitaliq.com](http://www.capitaliq.com). All ratings affected by this rating action can be found on S&P Global Ratings' public website at [www.standardandpoors.com](http://www.standardandpoors.com). Use the Ratings search box located in the left column.

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**CITY OF HAMILTON**  
**PLANNING AND ECONOMIC DEVELOPMENT DEPARTMENT**  
*Economic Development Division*

<b>TO:</b>	Mayor and Members General Issues Committee
<b>COMMITTEE DATE:</b>	January 16, 2019
<b>SUBJECT/REPORT NO:</b>	Downtown Hamilton Business Improvement Area (BIA) Proposed Budget and Schedule of Payment for 2019 (PED19005) (Ward 2)
<b>WARD(S) AFFECTED:</b>	Ward 2
<b>PREPARED BY:</b>	Julia Davis (905) 546-2632
<b>SUBMITTED BY:</b>	Glen Norton Director, Economic Development Planning and Economic Development Department
<b>SIGNATURE:</b>	

### RECOMMENDATION

- (a) That the 2019 Operating Budget for the Downtown Hamilton Business Improvement Area, attached as Appendix "A" to Report PED19005, in the amount of \$425,000 be approved;
- (b) That the levy portion of the Operating Budget for the Downtown Hamilton Business Improvement Area in the amount of \$375,000 be approved;
- (c) That the General Manager of Finance and Corporate Services be hereby authorized and directed to prepare the requisite By-law pursuant to Section 208, The *Municipal Act, 2001*, to levy the 2019 Budget as referenced in Recommendation (b) of Report PED19005;
- (d) That the following schedule of payments for 2019 be approved:

January	\$187,500
June	\$187,500

Note: Assessment appeals may be deducted from the levy payments.

### EXECUTIVE SUMMARY

This Report deals with the approval of the 2019 Budget and Schedule of Payments for the Downtown Hamilton Business Improvement Area (BIA).

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*OUR Vision: To be the best place to raise a child and age successfully.*

*OUR Mission: To provide high quality cost conscious public services that contribute to a healthy, safe and prosperous community, in a sustainable manner.*

*OUR Culture: Collective Ownership, Steadfast Integrity, Courageous Change, Sensational Service, Engaged Empowered Employees.*

**SUBJECT: Downtown Hamilton Business Improvement Area (BIA) Proposed Budget and Schedule of Payment for 2019 (PED19005) (Ward 2) - Page 2 of 3**

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***Alternatives for Consideration – Not Applicable***

**FINANCIAL – STAFFING – LEGAL IMPLICATIONS**

Financial: The \$375,000 is completely levied by the BIA through its members. There is no cost to the City of Hamilton for any part of the Operating Budget.

Staffing: There are no staffing implications.

Legal: The *Municipal Act, 2001*, Section 205, Sub-section (2) dictates that City Council must approve Budgets of BIAs.

**HISTORICAL BACKGROUND**

At its Annual General Meeting on Tuesday November 13, 2018, the Downtown Hamilton BIA Board of Management presented its proposed Budget for 2019.

The process followed to adopt the Downtown Hamilton BIA's Budget was in accordance with The *Municipal Act, 2001*, and the BIA's Procedure By-law.

**POLICY IMPLICATIONS AND LEGISLATED REQUIREMENTS**

The *Municipal Act, 2001*, Section 205, Sub-section (2) dictates that City Council must approve Budgets of BIAs.

**RELEVANT CONSULTATION**

Not Applicable.

**ANALYSIS AND RATIONALE FOR RECOMMENDATION**

Not Applicable

**ALTERNATIVES FOR CONSIDERATION**

Not Applicable.

**ALIGNMENT TO THE 2016 – 2025 STRATEGIC PLAN**

**Economic Prosperity and Growth**

*Hamilton* has a prosperous and diverse local economy where people have opportunities to grow and develop.

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**SUBJECT: Downtown Hamilton Business Improvement Area (BIA) Proposed  
Budget and Schedule of Payment for 2019 (PED19005) (Ward 2) -  
Page 3 of 3**

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**APPENDICES AND SCHEDULES ATTACHED**

Appendix "A"—Downtown Hamilton Business Improvement Area (BIA) Proposed 2019  
Operating Budget

JD:dt

## Appendix "A" to Report PED19005

Page 1 of 1

**DOWNTOWN HAMILTON  
BUSINESS IMPROVEMENT AREA (BIA)  
PROPOSED 2019 OPERATING BUDGET**

<b>Revenue</b>	
BIA Levy	\$375,000
Other Income	\$50,000
<b>Total Revenues</b>	<b>\$425,000</b>
<b>Expenses</b>	
<i><b>Office Expenses</b></i>	
Professional Fees	\$3,400
Telephone	\$3,500
Levy Appeals	\$17,000
Rent	\$35,000
Meetings	\$6,000
Memberships	\$1,000
Salaries/Benefits	\$162,000
Office Expenses	\$5,000
Insurance	\$12,000
Amortization	\$12,000
Other – Bank Charges/Bad Debts	\$500
<i><b>Special Events/Promotions</b></i>	
Events and Promotions	\$125,000
<i><b>Beautification</b></i>	
Beautification	\$42,600
<b>Total Expenses</b>	<b>\$425,000</b>



**CITY OF HAMILTON**  
**PLANNING AND ECONOMIC DEVELOPMENT DEPARTMENT**  
*Economic Development Division*

<b>TO:</b>	Mayor and Members General Issues Committee
<b>COMMITTEE DATE:</b>	January 16, 2019
<b>SUBJECT/REPORT NO:</b>	Stoney Creek Business Improvement Area (BIA) Proposed Budget and Schedule of Payment for 2019 through 2022 (PED19014) (Ward 5)
<b>WARD(S) AFFECTED:</b>	Ward 5
<b>PREPARED BY:</b>	Julia Davis (905) 546-2632
<b>SUBMITTED BY:</b>	Glen Norton Director, Economic Development Planning and Economic Development Department
<b>SIGNATURE:</b>	

### RECOMMENDATION

- (a) That the 2019 Operating Budget for the Stoney Creek Business Improvement Area, attached as Appendix "A" to Report PED19014, in the amount of \$70,435 be approved;
- (b) That the levy portion of the Operating Budget for the Concession Street Business Improvement Area in the amount of \$42,500 be approved;
- (c) That the General Manager of Finance and Corporate Services be hereby authorized and directed to prepare the requisite By-law pursuant to Section 208, The *Municipal Act, 2001*, to levy the 2019 Budget as referenced in Recommendation (b) of Report PED19014;
- (d) That the following schedule of payments for 2019 be approved:

January	\$21,250
June	\$21,250

Note: Assessment appeals may be deducted from the levy payments.

### EXECUTIVE SUMMARY

This Report deals with the approval of the 2019 Budget and Schedule of Payments for the Stoney Creek Business Improvement Area (BIA).

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*OUR Culture: Collective Ownership, Steadfast Integrity, Courageous Change, Sensational Service, Engaged Empowered Employees.*

**SUBJECT: Stoney Creek Business Improvement Area (BIA) Proposed Budget and Schedule of Payment for 2019 through 2022 (PED19014) (Ward 5)**  
**- Page 2 of 3**

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***Alternatives for Consideration – Not Applicable***

**FINANCIAL – STAFFING – LEGAL IMPLICATIONS**

Financial: The \$42,500 is completely levied by the BIA through its members. There is no cost to the City of Hamilton for any part of the Operating Budget.

Staffing: There are no staffing implications.

Legal: The *Municipal Act, 2001*, Section 205, Sub-section (2) dictates that City Council must approve Budgets of BIAs.

**HISTORICAL BACKGROUND**

At its Annual General Meeting on Wednesday November 21, 2018, the Stoney Creek BIA Board of Management presented its proposed Budget for 2019.

The process followed to adopt the Stoney Creek BIA's Budget was in accordance with The *Municipal Act, 2001*, and the BIA's Procedure By-law.

**POLICY IMPLICATIONS AND LEGISLATED REQUIREMENTS**

The *Municipal Act, 2001*, Section 205, Sub-section (2) dictates that City Council must approve Budgets of BIAs.

**RELEVANT CONSULTATION**

Not Applicable.

**ANALYSIS AND RATIONALE FOR RECOMMENDATION**

Not Applicable.

**ALTERNATIVES FOR CONSIDERATION**

Not Applicable.

**ALIGNMENT TO THE 2016 – 2025 STRATEGIC PLAN**

**Economic Prosperity and Growth**

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**SUBJECT: Stoney Creek Business Improvement Area (BIA) Proposed Budget  
and Schedule of Payment for 2019 through 2022 (PED19014) (Ward 5)  
- Page 3 of 3**

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**APPENDICES AND SCHEDULES ATTACHED**

Appendix "A"-Stoney Creek Business Improvement Area (BIA) Proposed 2019  
Operating Budget.

JD:dt

## Appendix "A" to Report PED19014

Page 1 of 1

**STONEY CREEK  
BUSINESS IMPROVEMENT AREA (BIA)  
PROPOSED 2019 OPERATING BUDGET**

<b>Revenue</b>	
BIA Levy	\$42,500
Opening Bank Balance	\$7,500
HST Refund	\$3,935
Accounts Receivable	\$1,000
Sponsorship/Grants	\$12,500
City Enrichment Fund	\$3,000
<b>Total Revenues</b>	<b>\$70,435</b>
<b>Expenses</b>	
<b><i>Streetscape</i></b>	
Banner Installation	\$3,750
Planters	\$1,500
0Christmas Wreath Installation	\$4,300
<b><i>Promotion</i></b>	
Web Page Hosting	\$200
Santa Claus Parade	\$500
<b><i>Administration</i></b>	
Executive Director	\$18,000
Meeting Expenses	\$400
Office Supplies	\$350
Liability Insurance	\$1,450
OBIAA Membership	\$220
Bank Charges	\$60
Audit Fees	\$400
<b><i>Events</i></b>	
Strawberry/Folkfest	\$8,000
Pumpkin Fest	\$8,000
Stoney Creek Sparkles	\$3,000
Stoney Creek Summer Concert Series	\$4,000
Other Events	\$3,305
Stoney Creek Jazz on King	\$3,000
<b><i>Reserve Fund</i></b>	<b>\$10,000</b>
<b>Total Expenses</b>	<b>\$70,435</b>



**CITY OF HAMILTON**  
**PLANNING AND ECONOMIC DEVELOPMENT DEPARTMENT**  
*Economic Development Division*

<b>TO:</b>	Mayor and Members General Issues Committee
<b>COMMITTEE DATE:</b>	January 16, 2019
<b>SUBJECT/REPORT NO:</b>	Concession Street Business Improvement Area (BIA) Proposed Budget and Schedule of Payment for 2019 (PED19009) (Ward 7)
<b>WARD(S) AFFECTED:</b>	Ward 7
<b>PREPARED BY:</b>	Julia Davis (905) 546-2632
<b>SUBMITTED BY:</b>	Glen Norton Director, Economic Development Planning and Economic Development Department
<b>SIGNATURE:</b>	

### RECOMMENDATION

- (a) That the 2019 Operating Budget for the Concession Street Business Improvement Area, attached as Appendix "A" to Report PED19009, in the amount of \$196,784 be approved;
- (b) That the levy portion of the Operating Budget for the Concession Street Business Improvement Area in the amount of \$115,499 be approved;
- (c) That the General Manager of Finance and Corporate Services be hereby authorized and directed to prepare the requisite By-law pursuant to Section 208, The *Municipal Act, 2001*, to levy the 2019 Budget as referenced in Recommendation (b) of Report PED19009;
- (d) That the following schedule of payments for 2019 be approved:

January	\$57,749.50
June	\$57,749.50

Note: Assessment appeals may be deducted from the levy payments.

### EXECUTIVE SUMMARY

This Report deals with the approval of the 2019 Budget and Schedule of Payments for the Concession Street Business Improvement Area (BIA).

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*OUR Culture: Collective Ownership, Steadfast Integrity, Courageous Change, Sensational Service, Engaged Empowered Employees.*

**SUBJECT: Concession Street Business Improvement Area (BIA) Proposed Budget and Schedule of Payment for 2019 (PED19009) (Ward 7) - Page 2 of 3**

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***Alternatives for Consideration – Not Applicable***

**FINANCIAL – STAFFING – LEGAL IMPLICATIONS**

Financial: The \$115,499 is completely levied by the BIA through its members. There is no cost to the City of Hamilton for any part of the Operating Budget.

Staffing: There are no staffing implications.

Legal: The *Municipal Act, 2001*, Section 205, Sub-section (2) dictates that City Council must approve Budgets of BIAs.

**HISTORICAL BACKGROUND**

At its Annual General Meeting on Wednesday November 21, 2018, the Concession Street BIA Board of Management presented its proposed Budget for 2019.

The process followed to adopt the Concession Street BIA's Budget was in accordance with The *Municipal Act, 2001*, and the BIA's Procedure By-law.

**POLICY IMPLICATIONS AND LEGISLATED REQUIREMENTS**

The *Municipal Act, 2001*, Section 205, Sub-section (2) dictates that City Council must approve Budgets of BIAs.

**RELEVANT CONSULTATION**

Not Applicable.

**ANALYSIS AND RATIONALE FOR RECOMMENDATION**

Not Applicable.

**ALTERNATIVES FOR CONSIDERATION**

Not Applicable.

**ALIGNMENT TO THE 2016 – 2025 STRATEGIC PLAN**

**Economic Prosperity and Growth**

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**SUBJECT: Concession Street Business Improvement Area (BIA) Proposed  
Budget and Schedule of Payment for 2019 (PED19009) (Ward 7) -  
Page 3 of 3**

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**APPENDICES AND SCHEDULES ATTACHED**

Appendix "A"-Concession Street Business Improvement Area (BIA) Proposed 2019 Operating Budget.

JD:dt

**CONCESSION STREET  
BUSINESS IMPROVEMENT AREA (BIA)  
PROPOSED 2019 OPERATING BUDGET**

<b>Revenue</b>	
BIA Levy	\$115,499
<b>Contingency Funds</b>	
Deferred 2018 Shared Parking Funds	\$16,099
HST Refund	\$4,000
Carryover Streetfest 2018	\$3,685
Carryover Sidewalk Sounds 2018	\$2,501
Carryover 2018 Bank Balance	\$55,000
<b>Total Revenues</b>	<b>\$196,784</b>
<b>Expenses</b>	
<b>Operations</b>	
Administrative Support	\$1,200
Website/Tech/Cell Phone	\$2,100
Rent	\$7,413
Insurance (Director Liability)	\$4,900
Acct/Auditor	\$1,800
Utilities (Hydro)	\$1,100
<b>Payroll</b>	
Admin (50%)	\$21,190
Marketing (35%)	\$14,833
Beautification (15%)	\$6,357
<b>Marketing</b>	
Advertising/Promotion	\$17,500
Sidewalk Sounds	\$7,000
Streetfest	\$8,500
Winter Solstice	\$2,000
Fallfest	\$2,000
Easter Celebration	\$500
<b>Beautification</b>	
City Flower Contract	\$4,906
Banners	\$6,000
Street Cleaning	\$200
Christmas Planters	\$3,000
On-Street Patio	\$3,000
<b>Contingency (from non-BIA Revenue)</b>	<b>\$81,285</b>
<b>Total Expenses</b>	<b>\$196,784</b>



**CITY OF HAMILTON**  
**PLANNING AND ECONOMIC DEVELOPMENT DEPARTMENT**  
*Economic Development Division*

<b>TO:</b>	Mayor and Members General Issues Committee
<b>COMMITTEE DATE:</b>	January 16, 2019
<b>SUBJECT/REPORT NO:</b>	Ancaster Village Business Improvement Area (BIA) Proposed Budget and Schedule of Payment for 2019 (PED19006) (Ward 12)
<b>WARD(S) AFFECTED:</b>	Ward 12
<b>PREPARED BY:</b>	Julia Davis (905) 546-2632
<b>SUBMITTED BY:</b>	Glen Norton Director, Economic Development Planning and Economic Development Department
<b>SIGNATURE:</b>	

### RECOMMENDATION

- (a) That the 2019 Operating Budget for the Ancaster Village Business Improvement Area, attached as Appendix "A" to Report PED19006, in the amount of \$93,300 be approved;
- (b) That the levy portion of the Operating Budget for the Ancaster Village Business Improvement Area in the amount of \$93,300 be approved;
- (c) That the General Manager of Finance and Corporate Services be hereby authorized and directed to prepare the requisite By-law pursuant to Section 208, The *Municipal Act, 2001*, to levy the 2019 Budget as referenced in Recommendation (b) of Report PED19006;
- (d) That the following schedule of payments for 2019 be approved:

January	\$46,650
June	\$46,650

Note: Assessment appeals may be deducted from the levy payments.

### EXECUTIVE SUMMARY

This Report deals with the approval of the 2019 Budget and Schedule of Payments for the Ancaster Village Business Improvement Area (BIA).

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*OUR Mission: To provide high quality cost conscious public services that contribute to a healthy, safe and prosperous community, in a sustainable manner.*

*OUR Culture: Collective Ownership, Steadfast Integrity, Courageous Change, Sensational Service, Engaged Empowered Employees.*

**SUBJECT: Ancaster Village Business Improvement Area (BIA) Proposed Budget and Schedule of Payment for 2019 (PED19006) (Ward 12) - Page 2 of 3**

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***Alternatives for Consideration – Not Applicable***

**FINANCIAL – STAFFING – LEGAL IMPLICATIONS**

Financial: The \$93,300 is completely levied by the BIA through its members. There is no cost to the City of Hamilton for any part of the Operating Budget.

Staffing: There are no staffing implications.

Legal: The *Municipal Act, 2001*, Section 205, Sub-section (2) dictates that City Council must approve Budgets of BIAs.

**HISTORICAL BACKGROUND**

At its Annual General Meeting on Tuesday November 13, 2018, the Ancaster Village BIA Board of Management presented its proposed Budget for 2019.

The process followed to adopt the Ancaster Village BIA's Budget was in accordance with The *Municipal Act, 2001*, and the BIA's Procedure By-law.

**POLICY IMPLICATIONS AND LEGISLATED REQUIREMENTS**

The *Municipal Act, 2001*, Section 205, Sub-section (2) dictates that City Council must approve Budgets of BIAs.

**RELEVANT CONSULTATION**

Not Applicable.

**ANALYSIS AND RATIONALE FOR RECOMMENDATION**

Not Applicable.

**ALTERNATIVES FOR CONSIDERATION**

Not Applicable.

**ALIGNMENT TO THE 2016 – 2025 STRATEGIC PLAN**

**Economic Prosperity and Growth**

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**SUBJECT: Ancaster Village Business Improvement Area (BIA) Proposed Budget  
and Schedule of Payment for 2019 (PED19006) (Ward 12) - Page 3 of 3**

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**APPENDICES AND SCHEDULES ATTACHED**

Appendix "A"-Ancaster Village Business Improvement Area (BIA) Proposed 2019 Operating Budget.

JD:dt

Appendix "A" to Report PED19006  
Page 1 of 1

**ANCASTER VILLAGE  
BUSINESS IMPROVEMENT AREA (BIA)  
PROPOSED 2019 OPERATING BUDGET**

<b>Revenue</b>	
BIA Levy	\$93,300
<b>Total Revenues</b>	<b>\$93,300</b>
<b>Expenses</b>	
BIA Contingency	\$4,300
Admin Services	\$40,000
Aesthetics	\$9,000
Marketing	\$20,000
Events	\$20,000
<b>Total Expenses</b>	<b>\$93,300</b>



**CITY OF HAMILTON**  
**PLANNING AND ECONOMIC DEVELOPMENT DEPARTMENT**  
*Economic Development Division*

<b>TO:</b>	Mayor and Members General Issues Committee
<b>COMMITTEE DATE:</b>	January 16, 2019
<b>SUBJECT/REPORT NO:</b>	Waterdown Village Business Improvement Area (BIA) Proposed Budget and Schedule of Payment for 2019 (PED19018) (Ward 15)
<b>WARD(S) AFFECTED:</b>	Ward 15
<b>PREPARED BY:</b>	Julia Davis (905) 546-2632
<b>SUBMITTED BY:</b>	Glen Norton Director, Economic Development Planning and Economic Development Department
<b>SIGNATURE:</b>	

**RECOMMENDATION**

- (a) That the 2019 Operating Budget for the Waterdown Village Business Improvement Area, attached as Appendix "A" to Report PED19018, in the amount of \$320,700 be approved;
- (b) That the levy portion of the Operating Budget for the Waterdown Village Business Improvement Area in the amount of \$250 K be approved;
- (c) That the General Manager of Finance and Corporate Services be hereby authorized and directed to prepare the requisite By-law pursuant to Section 208, The *Municipal Act, 2001*, to levy the 2019 Budget as referenced in Recommendation (b) of Report PED19018;
- (d) That the following schedule of payments for 2019 be approved:

January	\$125 K
June	\$125 K

Note: Assessment appeals may be deducted from the levy payments.

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**SUBJECT: Waterdown Village Business Improvement Area (BIA) Proposed Budget and Schedule of Payment for 2019 (PED19018) (Ward 15) - Page 2 of 3**

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## **EXECUTIVE SUMMARY**

This Report deals with the approval of the 2019 Budget and Schedule of Payments for the Waterdown Village Business Improvement Area (BIA).

### ***Alternatives for Consideration – Not Applicable***

## **FINANCIAL – STAFFING – LEGAL IMPLICATIONS**

**Financial:** The \$250 K is completely levied by the BIA through its members. There is no cost to the City of Hamilton for any part of the Operating Budget.

**Staffing:** There are no staffing implications.

**Legal:** The *Municipal Act, 2001*, Section 205, Sub-section (2) dictates that City Council must approve Budgets of BIAs.

## **HISTORICAL BACKGROUND**

At its Annual General Meeting on Tuesday November 27, 2018, the Waterdown Village BIA Board of Management presented its proposed Budget for 2019.

The process followed to adopt the Waterdown Village BIA's Budget was in accordance with The *Municipal Act, 2001*, and the BIA's Procedure By-law.

## **POLICY IMPLICATIONS AND LEGISLATED REQUIREMENTS**

The *Municipal Act, 2001*, Section 205, Sub-section (2) dictates that City Council must approve Budgets of BIAs.

## **RELEVANT CONSULTATION**

Not Applicable.

## **ANALYSIS AND RATIONALE FOR RECOMMENDATION**

Not Applicable.

## **ALTERNATIVES FOR CONSIDERATION**

Not Applicable.

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**SUBJECT: Waterdown Village Business Improvement Area (BIA) Proposed Budget and Schedule of Payment for 2019 (PED19018) (Ward 15) - Page 3 of 3**

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**ALIGNMENT TO THE 2016 – 2025 STRATEGIC PLAN**

**Economic Prosperity and Growth**

*Hamilton has a prosperous and diverse local economy where people have opportunities to grow and develop.*

**APPENDICES AND SCHEDULES ATTACHED**

Appendix “A”-Waterdown Village Business Improvement Area (BIA) Proposed 2019 Operating Budget.

JD:dt

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## Appendix "A" to Report PED19018

Page 1 of 1

**WATERDOWN VILLAGE  
BUSINESS IMPROVEMENT AREA (BIA)  
PROPOSED 2019 OPERATING BUDGET**

<b>Revenue</b>	
BIA Levy	\$250,000
Vendor Fees	\$22,000
Grants	\$10,000
Transfer from Surplus	\$28,200
Other (ticket sales, fees, City contributions)	\$500
Marketing Reserve Contribution	\$10,000
<b>Total Revenues</b>	<b>\$320,700</b>
<b>Expenses</b>	
Administration and Operations	\$138,550
Beautification	\$71,200
Farmers' Market	\$30,500
Events and Promotions	\$26,250
Marketing and Advertising	\$44,500
Member Engagement	\$2,500
Non-Refundable 22% of PST	\$3,500
Property Tax Adjustments	\$3,700
<b>Total Expenses</b>	<b>\$320,700</b>



# INFORMATION REPORT

<b>TO:</b>	Mayor and Members General Issues Committee
<b>COMMITTEE DATE:</b>	January 16, 2019
<b>SUBJECT/REPORT NO:</b>	Auchmar Estate (PED12193(d)) (Ward 8)
<b>WARD(S) AFFECTED:</b>	Ward 8
<b>PREPARED BY:</b>	David McCullagh (905) 546-2424 Ext. 1647 Raymond Kessler (905) 546-2424 Ext. 7019 Anna Bradford (905) 546-2424 Ext. 3967 Ian Kerr-Wilson (905) 546-2424 Ext. 1747
<b>SUBMITTED BY:</b>	Glen Norton Director, Economic Development Planning and Economic Development Department
<b>SIGNATURE:</b>	

## Council Direction:

In accordance with Item 5(g) of the General Issues Committee (GIC) Report 16-016, as amended on June 22, 2016, Council directed staff as follows:

- “(a) That the Auchmar Estate Operations Plan, attached as Appendix “A” to Report PED16016, be received;
- (b) That Tourism and Culture Division staff be directed to continue with stabilization work obligated under the terms of the Heritage Conservation Easement administered by the Ontario Heritage Trust and to maintain the heritage resource in a stable condition with annual Capital Block funding;
- (c) That the Auchmar Estate and grounds remain in Public Ownership of the City of Hamilton;
- (d) That City staff in the Real Estate Section, Planning and Economic Development Department, be authorized and directed to explore a long-term lease or operating and management agreement, which is to include that capital repairs and maintenance be the financial responsibility of the lessee or the operator, with any interested not-for-profit private parties; such as the Royal Hamilton Light Infantry XIIIth Regiment Auchmar Trust or other not-for-profit organizations, and report

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**SUBJECT: Auchmar Estate (PED12193(d)) (Ward 8) - Page 2 of 3**

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- back to the General Issues Committee on the progress toward that end in six months;
- (e) That any long-term lease or operating and management agreement and use provide for reasonable public access to the buildings and grounds;
  - (f) That Ontario Heritage Trust be consulted on any proposed use to confirm the use's alignment with the provisions in the Heritage Conservation Easement; and,
  - (g) That, in the event no lessee or management and operations interest, can be secured after a period of one year, Planning and Economic Development Department staff be directed to report to the General Issues Committee with a work plan for the adaptive reuse of the Auchmar Estate".

On June, 14, 2017, in consideration of a delegation by the members of the XIII<sup>th</sup> Battalion Auchmar Trust ("The Trust") to the June 7, 2017 GIC respecting Item 8.2, Report PED12193(b), Council approved Item 3 of the GIC Report 17-013 being "that the members of the Royal Hamilton Light Infantry XIII<sup>th</sup> Battalion Auchmar Heritage Trust be provided with a nine (9) month extension to prepare a Business Plan for a long term lease for the Operation and Maintenance of the Auchmar Estate, to be presented at the March 21, 2018 General Issues Committee".

On March 21, 2018 (GIC, Item 6.11), a delegation from the Trust provided an update on the progress of the Trust respecting the business plan (the "Business Plan") for a potential long-term lease of the Auchmar Estate. The presentation was received as outlined in GIC Report 18-007 Consent Item 5 (v).

At the Council meeting of March 28, 2018, GIC Report 18-007, Item 2, respecting Item 5.4 Auchmar Estate Report PED12193(c), was received.

The GIC directed staff to review the Business Plan submitted by the Trust and to report to Committee, with options for loans, grants or any other funding sources that may be available through the City of Hamilton to assist the Trust.

**Information:**

The purpose of this Information Report is to provide Council with an update on the progress made by staff in its review of the Trust's Business Plan.

Following an initial review, staff required additional clarification and information to provide Council with appropriate recommendations. Staff provided the Trust with a written list of questions for clarification. The Trust and staff agreed that the information would be forthcoming in early October, giving them approximately eight months to respond. To date, no further information has been received.

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**SUBJECT: Auchmar Estate (PED12193(d)) (Ward 8) - Page 3 of 3**

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Staff from both the Real Estate Section and Tourism and Culture Division, Planning and Economic Development Department, attended a meeting with a member of the Trust on November 16, 2018. The Trust member confirmed that the Trust did not have any further information to submit at that time.

Also, at this meeting, the Trust member indicated a desire to change direction from their original Business Plan. The contemplated changes included, in addition to funding assistance, that the City provides upgrades and installation of the necessary water and sewer services to the building.

The Trust member additionally noted that the Board of the Trust has changed with the resignation of two board members due to health reasons.

In summary, the Trust has not further refined the existing Business Plan or gathered additional momentum in their fundraising efforts.

**Status:**

Operationally, the City expends minimal annual operating costs for this heritage site of approximately \$25 K to \$27 K per annum towards heat, hydro, water, snow clearing, grass cutting, and cleaning. These expenses are somewhat offset by revenues from commercial filming. Also, there are capital expenditures made towards repairs and restoration which in 2017 were approximately \$666,812 (plus matching funds from the Canada150 Infrastructure Fund). At this time, no capital funding is identified that would support the City's participation through the upgrade and installation of water and sewer services to the building.

Given the evident tentativeness of the Trust's Business Plan, as reviewed, staff are unable to proceed with the direction to report to GIC with a review of the Trust's Plan or provide options for loans, grants or other funding forms. Further, given the significant amount of time that has been allowed for the Trust to develop its plan, staff do not believe that any further time will achieve a different result.

Given the above, and given that the period outlined in recommendation "(d)" of GIC Report 16-016, a further extension provided by Council on two occasions has lapsed concerning work with the Trust. At this time, staff intends to report back on a work plan based on the Council Direction received respecting an Auchmar Operational Plan under recommendation "(g)" above.

DM/sd

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**CITY OF HAMILTON**  
**PLANNING AND ECONOMIC DEVELOPMENT DEPARTMENT**  
**Economic Development Division**

<b>TO:</b>	Mayor and Members General Issues Committee
<b>DATE:</b>	January 16, 2019
<b>SUBJECT/REPORT NO:</b>	Sports, Entertainment and Convention Venues Review (PED18168(a)) (City Wide) (Outstanding Business List item)
<b>WARD(S) AFFECTED:</b>	City Wide
<b>PREPARED BY:</b>	Ryan McHugh (905) 546-2424 Ext. 2725
<b>SUBMITTED BY:</b>	Glen Norton Director, Economic Development Planning and Economic Development Department
<b>SIGNATURE:</b>	

### RECOMMENDATION

- (a) That staff be directed to commission an independent third party study which is to be guided by the Council-Approved Vision set out in the Downtown Secondary Plan, Economic Development Action Plan, Cultural Plan and Hamilton Tourism Strategy, which conducts a needs, opportunities, and gap analysis assessing:
- (i) Hamilton's Sports, Entertainment and Convention Centre facility needs, given the City's size and position within the Southern Ontario marketplace;
  - (ii) Various ownership and operating models that have succeeded in comparable Municipalities, with a focus on the estimated economic impact and cultural impacts, including but not limited to, both indirect and direct financial benefits each model could potentially provide the City of Hamilton;
  - (iii) What role do the existing FirstOntario Centre, FirstOntario Concert Hall, The Studio, and the Hamilton Convention Centre assets play in meeting Hamilton's Sports, Entertainment and Convention Centre needs moving forward;
  - (iv) Whether there is any added benefit in locating the City's entertainment assets in a clustered "precinct" that includes residential and commercial development and how suitable the City's existing entertainment asset sites are for the development of any such facility or facilities;

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**SUBJECT: Sports, Entertainment and Convention Venues Review (PED18168(a))  
(City Wide) – Page 2 of 11**

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- (v) Models of how to best maximize the contributions of private sector partner(s) with the required experience and know-how to execute on the City's preferred model;
  - (vi) How to best engage citizens and community stakeholders in a consultation process;
  - (vii) The best process for procuring the development of such entertainment assets and criteria for assessing any unsolicited proposals the City may receive.
- (b) That a contribution to an upset limit of \$200 K from the HEF Capital Reserve No. 100025, be used to fund the analysis outlined in Recommendation (a) in Report PED18168(a);
  - (c) That staff be directed to report back to the General Issues Committee with the findings of the study outlined in Recommendation (a) in Report PED18168(a) by the end of Q2 2019.

**EXECUTIVE SUMMARY**

The FirstOntario Concert Hall (formerly Hamilton Place), the Hamilton Convention Centre, and the FirstOntario Centre (formerly Copps Coliseum), herein referred to as the "Entertainment Assets", were built in 1973, 1981 and 1985, respectively. Since their construction, these Entertainment Assets have been significant sources of community use and enjoyment and have attracted Canadian and international performances, major events, and millions of attendees to the City.

Although these venues continue to drive significant economic value to the City's restaurants, bars, retail shops, and hotels each year, the aging of these venues has created a substantial and increasing need for capital reinvestment. In addition to the growing capital backlog that will put increased pressure on the tax levy moving forward, fundamental industry shifts and the proliferation of new venues in the Ontario marketplace are making the economics of operating the facilities increasingly difficult.

On December 1, 2017, Council approved the Motion attached as Appendix "A" to Report PED18168(a) which directed staff to investigate the opportunities for the redevelopment of the FirstOntario Centre, the Hamilton Convention Centre, and the FirstOntario Concert Hall. Item (c) of the attached Motion provided the following direction:

That staff be directed to seek input from community stakeholders, industry experts, and comparator municipalities and report back to the General Issues Committee.

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**SUBJECT: Sports, Entertainment and Convention Venues Review (PED18168(a))  
(City Wide) – Page 3 of 11**

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Based on this direction, City staff has been having discussions with various stakeholders within the community and has reviewed various unsolicited proposals put forward by potential private sector partners. Staff has also completed analysis of the utilization of the existing Entertainment Assets and have identified the challenges the City's current operators face in an increasingly competitive market place. If approved, the recommendation outlined above would allow staff to engage an independent industry expert to complete a comprehensive study of the City's entertainment asset needs moving forward.

Identifying various operating, ownership and funding models that could be feasible given the City's objectives and financial constraints would be a primary focus of this study. In addition to identifying what sports, entertainment, and convention centre facilities would be "right-sized" and "right-designed" for the Hamilton market, this study would investigate the benefits of locating any future development(s) in a "precinct" or "cluster." This study would also provide staff guidance on how best to procure any such development and criteria for assessing any unsolicited proposals the City may receive.

At the August 13, 2018 General Issues Committee Meeting, Planning and Economic Development Department staff recommended in Report PED18168 that they be directed to commission a third party independent study of the City's Sports, Entertainment and Convention Centre facility needs. After receiving the delegation from the representatives of Carmen's Group, General Issues Committee recommended, and Council approved, that rather than fund the independent third-party study from the Tax Stabilization Reserve, that staff be directed to explore the potential of securing funding from the private sector, for-profit stakeholders. In addition, the amended Report PED18168 was referred back to staff for a review of the proposal put forward by the Carmen's Group. Subsequent to further staff review, and a reconsideration by Carmen's Group, staff are recommending an alternative non-levy funding source for the study.

The consultant(s) selection and the supervision of their work will be overseen by a cross departmental committee consisting of Economic Development, Tourism and Culture, Planning, Finance, and Public Works (Facilities) Staff. If approved, the recommendations outlined above would equip staff with the information required to provide Council with a fulsome plan on how to best move forward. This recommendation would include a detailed project plan outlining an overview of the proposed process, timing and any funding that may be required.

***Alternatives for Consideration – See Page 10***

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**SUBJECT: Sports, Entertainment and Convention Venues Review (PED18168(a))  
(City Wide) – Page 4 of 11**

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**FINANCIAL – STAFFING – LEGAL IMPLICATIONS**

**FINANCIAL:** That a contribution to an upset limit of \$200 K from the HEF Capital Reserve No. 100025, be used to fund to the independent third party outlined in Recommendation (a) in Report PED18168.

Under the City's Management agreement with Global Spectrum, the City places a \$2.25 surcharge on each ticket that is sold at the FirstOntario Centre and FirstOntario Concert Hall, which serves as a "Capital Improvement Fund". These user generated funds are collected by Global Spectrum up to an annual aggregate limit of \$226,345 and transferred to the HEF Capital Project Reserve.

**STAFFING:** N/A

**LEGAL:** N/A

**HISTORICAL BACKGROUND**

After 30 plus years of serving as the marque sports, entertainment and convention venues in the community, the City of Hamilton's FirstOntario Centre (1985), FirstOntario

Concert Hall (1973) and Hamilton Convention Centre (1981), are starting to show their age and reduced functionality (e.g. sub-optimal size, limited amenities).

In 2013, Council approved Report CM11013(e) that provides the following Direction:

- (a) That an agreement for the management of Copps Coliseum and Hamilton Place substantially in the form of the Management Agreement between the City of Hamilton and Global Spectrum Facility Management L.P. (attached as Appendix "A" to Report CM11013(e)) be approved; and,
- (b) That an agreement for the management of the Hamilton Convention Centre substantially in the form of the Facility Operating Management Agreement between the City of Hamilton and The Hospitality Centre Corporation and Mercanti Banquet and Convention Centre Ltd. (attached as Appendix "B" to Report CM11013(e)), be approved.

Since this transition away from HECFI's operations, both Spectra and the Carmen's Group have had considerable success given the limitations of the aging facilities they operate. In addition to providing the City combined savings of approximately \$5 M since transitioning away from HECFI's operation in 2013, both Spectra and Carmen's Group

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**SUBJECT: Sports, Entertainment and Convention Venues Review (PED18168(a))  
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have been exceptional stewards of the facilities and have been actively involved in the local community.

In late 2016, the City hired Golden Horseshoe Enterprises Inc. for a fee of \$50 K, to raise \$240 K in private sector funding that was used to cover the cost of a report by BBB Architects (BBB) and its subsidiary group, Stadium Consultants International (SCI), attached as Appendix “A” to Report CM17008. The scope of this Report included a comprehensive assessment of the state of the FirstOntario Centre facility and outlined two renovation options that could be implemented if the City wished to modernize the aging asset:

- Option 1: Consists of a partial-upgrade to the existing facility with the remodelling of critical areas with an estimated cost of \$68 M. This option would significantly extend the life of the existing facility, adding amenities such as new boxes and concessions to the lower bowl.
- Option 2: Consists of a complete transformation of the FirstOntario Centre into an NHL quality professional sports and entertainment facility with an estimated cost of \$252 M.

Staff advised Council that they viewed the BBB study as a valuable tool in assessing the condition of the FirstOntario Centre and providing insight into the scope of work, time frames and cost that would be required to modernize the building into a first class facility. However, based on the cost of the proposed renovations and the uncertainty of whether Hamilton could attract a tenant that could fully utilize a modern 18,000 seat arena, staff recommended that the City not move forward with either renovation option at that time. Nonetheless, the study serves a valuable planning tool that gives the City an understanding of the investment required to become “NHL ready” should an opportunity arise in the future.

On December 1, 2017, Council approved the Motion attached as Appendix “A” to Report PED18168 providing the following direction:

- (a) That staff be directed to investigate the opportunities for the redevelopment of the FirstOntario Centre, the Hamilton Convention Centre, and the FirstOntario Concert Hall, with the investigation to include, but not be limited to, an examination of:
- (i) developers’ interest in creating a sports and entertainment precinct; and,
  - (ii) potential for the precinct to include an arena, a convention centre, a concert hall, condominiums and retail.

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**SUBJECT: Sports, Entertainment and Convention Venues Review (PED18168(a))  
(City Wide) – Page 6 of 11**

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- (b) That the potential transfer of ownership of the FirstOntario Centre, the Hamilton Convention Centre, and the FirstOntario Concert Hall properties, as the City's financial contribution towards a future development, be considered;
- (c) That staff be directed to seek input from community stakeholders, industry experts, and comparator Municipalities and report back to the General Issues Committee with recommendations regarding the scope of work and the process to move forward;
- (d) That staff be directed to conduct the appropriate due diligence in the event that staff receives an unsolicited proposal outlining a development proposal for any or all of the properties in question: the FirstOntario Centre, the Hamilton Convention Centre and the FirstOntario Concert Hall that secure private investment funds;
- (e) That any discussion regarding the location of a new arena not be limited to the Hamilton downtown core; and,
- (f) That an open, transparent and highly publicized process, aimed at engaging citizens across the City for their input, be implemented.

At the August 13, 2018 General Issues Committee Meeting, Planning and Economic Development Department staff recommended in Report PED18168 that they be directed to commission a third party independent study of the City's Sports, Entertainment and Convention Centre facility needs. A delegation consisting of PJ Mercanti, Joe Mercanti, Scott Warren and Jasper Kujavsky representing the Carmen's Group was received at the General Issues Committee meeting, in which it was proposed that Carmen's Group would provide \$200 K toward the independent third-party study referenced in Report PED18168. After receiving the delegation from the representatives of Carmen's Group, General Issues Committee recommended, and Council approved, that rather than fund the independent third-party study from the Tax Stabilization Reserve, that staff be directed to explore the potential of securing funding from the private sector, for-profit stakeholders. In addition, the amended Report PED18168 was referred back to staff for a review of the proposal put forward by the Carmen's Group.

Subsequent to further staff review, and a reconsideration by Carmen's Group, staff are recommending an alternative funding source for the study.

**POLICY IMPLICATIONS AND LEGISLATED REQUIREMENTS**

N/A

**SUBJECT: Sports, Entertainment and Convention Venues Review (PED18168(a))  
(City Wide) – Page 7 of 11**

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**RELEVANT CONSULTATION**

Economic Development, Planning and Economic Development Department;  
Tourism and Culture; Planning and Economic Development Department;  
Strategic Partnerships and Communications, City Manager's Office;  
Finance and Administration, Procurement, Corporate Services; and,  
Facilities Management and Capital Projects, Public Works Department.

**ANALYSIS AND RATIONALE FOR RECOMMENDATION**

Under the existing Management Agreement between the City of Hamilton and Spectra (formerly Global Spectrum), the operating and capital costs associated with the FirstOntario Centre and the FirstOntario Concert Hall is allocated as follows:

<b>Description</b>	<b>Spectra (Formerly Global Spectrum)</b>
Capital vs. Operating Costs	The City is responsible for all Capital costs while Spectra is responsible for all Operating Costs.
Utilities	Any utility costs above the 2011 actual utility cost of \$1.2 M will be paid by Spectra.
Net Contribution from the City	The City will cover the first \$1.4 M in losses, and Spectra will cover the next \$500 K in losses. Additional losses will be covered by the City. If losses are less than \$1.4 M, Spectra will retain the first \$450 K as their management fee, and additional savings will be split between the City (70% to the City, 30% to Spectra).

The City of Hamilton has provided Spectra the following operating subsidies over the life of this Agreement:

<b>Agreement Year</b>	<b>Subsidy of Operating Loss</b>	<b>Subsidy of Utility Cost</b>	<b>Total Net Operating Subsidy</b>
2017	\$1.3 M	\$1.2 M	\$2.5 M
2016	\$1.4 M	\$1.2 M	\$2.6 M
2015	\$1.4 M	\$1.2 M	\$2.6 M
2014	\$1.4 M	\$1.2 M	\$2.6 M
2013*	\$1,166,667	\$1 M	\$2,166,667
<b>Total</b>	<b>\$6,766,667</b>	<b>\$5.8 M</b>	<b>\$12,466,667</b>

\*From March 2013 until December 31, 2013

Despite providing Spectra operating subsidies of \$12,466,667 since the commencement of the Agreement, the City has still realized over \$2 M in operating savings based on 2013

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**SUBJECT: Sports, Entertainment and Convention Venues Review (PED18168(a))  
(City Wide) – Page 8 of 11**

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baseline projections. The City also benefited from a one-time \$500 K payment for capital improvement upon execution of the Agreement. During the life of the Agreement, the City has made capital expenditures totalling \$7,053,341 in the FirstOntario Centre and Hamilton Place as follows:

**FirstOntario Centre**

<b>Agreement Year</b>	<b>Capital Expenditures</b>	<b>Description</b>
2017	\$500 K	Roof replacement (partial section), partial security system installation, removal of planter system, visual barriers on York Street;
2016	\$740 K	Roof replacement (partial section), acrylic safety glass for rink, elevator compliance, overhead door replacement, domestic water pump replacement;
2015	\$56 K	Roof repair, escalator and elevator compliance, Vertical Transportation Study;
2014	\$448 K	Roof replacement (section), exterior door replacement; and,
2013	\$2,336,000	Refrigeration plant replacement, washroom renovation.
<b>Total</b>	<b>\$4,080,000</b>	

**FirstOntario Concert Hall**

<b>Agreement Year</b>	<b>Capital Expenditures</b>	<b>Description</b>
2017	\$638,300	Curtains for theatre, lighting replacement (house, stage and controls), Concert Hall sound board replacement;
2016	\$94,768	Furniture order for Mezzanine, asbestos sampling and abatement Spec., Dance Floor - Adagio – Black 5’3” W x 101’L-Roll5;
2015	\$571,800	HP Vertical Movement/Passenger Guards/Orchestra, Lift guards/Freight Guards, elevator cylinder for passenger and staff elevators, carpet replacement in Foyer and Mezzanine, recommissioning of heating system, HP and HCC Asbestos Survey, and abatement;

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**SUBJECT: Sports, Entertainment and Convention Venues Review (PED18168(a))  
(City Wide) – Page 9 of 11**

<b>Agreement Year</b>	<b>Capital Expenditures</b>	<b>Description</b>
2014	\$869,148	HP skylight caulking, HP and HCC doors and fire exits, HP Theatre New Audio system, HP TV, Sound Bar and TV bracket, HP roof drain, HP and HCC horizontal exits upgrades; and,
2013	\$799,325	Reskinning the exterior, Consulting-window, carpets and roof drains, HP and HCC horizontal exits, elevator cylinder replacement, concrete rehabilitation.
<b>TOTAL</b>	<b>\$2,973,341</b>	

Under the existing Management Agreement between the City of Hamilton and Carmen's Group the operating and capital costs associated with the Hamilton Convention Centre are allocated as follows:

<b>Description</b>	<b>Carmen's Group</b>
Capital vs. Operating Costs	The City is responsible for all Capital costs while Carmen's Group is responsible for all Operating Costs (less the annual subsidies indicated below)
Utilities	Carmen's Group is contractually committed to paying the City the following annual utility contribution:  For the 2014 Operating Year: \$105 K For the 2015 Operating Year: \$115 K For the 2016 Operating Year: \$135 K For the 2017 Operating Year: \$145 K For the 2018 Operating Year: \$165 K

<b>Description</b>	<b>Carmen's Group</b>
Net Contribution from the City	The City is contractually committed to paying Carmen's Group a subsidy in the following amounts:  For the 2014 Operating Year: \$344,454.00 For the 2015 Operating Year: \$250 K For the 2016 Operating Year: \$200 K For the 2017 Operating Year: \$125 K For the 2018 Operating Year: \$0

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**SUBJECT: Sports, Entertainment and Convention Venues Review (PED18168(a))  
(City Wide) – Page 10 of 11**

The City of Hamilton has provided Carmen's Group the following operating subsidies over the life of this Agreement:

<b>Agreement Year</b>	<b>Subsidy of Operating loss</b>	<b>Less Carmen's Group Utility Contribution</b>	<b>Total Net Operating Subsidy/ (Contribution)</b>
2017	\$125 K	(\$145 K)	(\$ 20 K)
2016	\$200 K	(\$135 K)	\$ 65 K
2015	\$250 K	(\$115 K)	\$135 K
2014	\$344 K	(\$105 K)	\$239 K
2013**	\$650 K	(\$105 K)	\$545 K
<b>Total</b>	<b>\$1,569,000</b>	<b>(\$605 K)</b>	<b>\$964 K</b>

During the life of the Agreement, the City has made capital expenditures totalling \$813,741 in the Hamilton Convention Centre broken out as follows:

**Hamilton Convention Centre**

<b>Agreement Year</b>	<b>Capital Expenditures</b>	<b>Description</b>
2017	\$167,983	Exterior door replacement, health and safety repairs, brick structural investigation (ongoing);
2016	\$185,789	Exterior door replacement, scissor lift, escalator and elevator repairs;
2015	\$271,908	Asbestos abatement, Chedoke Room ceiling renovation, LED lighting, Webster's Lounge skylight, escalator and elevator repairs;
2014	\$177,809	Escalator repairs, kitchen floor tile replacement, natural gas ovens, exterior door replacement and roof evaluation;
2013	\$10,252	Select HVAC replacement and exterior door replacement.
<b>Total</b>	<b>\$813,741</b>	

**ALTERNATIVES FOR CONSIDERATION**

- (a) That staff not undertake the third party assessment and be directed to manage the lifecycle renewal of the City's Entertainment Assets with the funds in the Council approved Capital Budget;

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*OUR Culture: Collective Ownership, Steadfast Integrity, Courageous Change, Sensational Service, Engaged Empowered Employees.*

**SUBJECT: Sports, Entertainment and Convention Venues Review (PED18168(a))  
(City Wide) – Page 11 of 11**

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- (b) That staff report back to the General Issues Committee if any critical unfunded capital needs arise, or if staff receives any unsolicited proposals in the future.

**ALIGNMENT TO THE 2016 – 2025 STRATEGIC PLAN**

**Community Engagement and Participation**

Hamilton has an open, transparent and accessible approach to City government that engages with and empowers all citizens to be involved in their community.

**Economic Prosperity and Growth**

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**Culture and Diversity**

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**Our People and Performance**

Hamiltonians have a high level of trust and confidence in their City government.

**APPENDICES AND SCHEDULES ATTACHED**

Appendix “A”–“Sports, Entertainment and Convention Venues Review” Motion

RM:dt



9.1

**CITY OF HAMILTON  
MOTION**

**General Issues Committee (Budget): December 1, 2017**

**MOVED BY COUNCILLOR S. MERULLA.....**

**SECONDED BY MAYOR / COUNCILLOR.....**

**Sports, Entertainment and Convention Venues Review**

WHEREAS, the FirstOntario Concert Hall (formerly Hamilton Place), the Hamilton Convention Centre, and the FirstOntario Centre (formerly Copps Coliseum) were built in 1973, 1981, and 1985 respectively;

WHEREAS, these Sports, Entertainment, and Convention venues have been major sources of community use and enjoyment;

WHEREAS, these venues have attracted Canadian and International performances, major events, and millions of attendees to our city;

WHEREAS, these venues continue to drive significant economic value to the city's restaurants, bars, retail shops and hotels each year;

WHEREAS, the aging of these venues has created a significant and increasing need for capital reinvestment;

WHEREAS, the total annual capital funding envelope for all 3 venues is only \$800,000;

WHEREAS, it has been identified that the cost of immediate repairs needed to the Convention Centre's exterior is estimated at \$2 million;

WHEREAS, it has been identified that the cost to replace end of life escalators and elevators at FirstOntario Centre is estimated at \$4.3 million;

WHEREAS, a recent report CM17008 regarding the updating of the FirstOntario Centre identified that a partial upgrade to the existing facility with remodeling of key areas would cost an estimated \$68 M and a full transformation would cost an estimated \$252 M;

**Appendix “A” to Report PED18168(a)****Page 2 of 2**

WHEREAS, a motion was approved by Council on March 9, 2016 to direct the City Manager to establish a task force of subject matter experts, to identify strategic opportunities and to achieve realizable outcomes related to the City’s real estate interests;

THEREFORE BE IT RESOLVED:

- (a) That staff be directed to investigate the opportunities for the redevelopment of the FirstOntario Centre, the Hamilton Convention Centre, and the FirstOntario Concert Hall, with the investigation to included, but not be limited to, an examination of:
  - (i) developers’ interest in creating a sports and entertainment precinct; and,
  - (ii) potential for the precinct to include an arena, a convention centre, a concert hall, condominiums, and retail.
- (b) That the potential transfer of ownership of the FirstOntario Centre, the Hamilton Convention Centre, and the FirstOntario Concert Hall properties, as the City’s financial contribution towards a future development, be considered;
- (c) That staff be directed to seek input from community stakeholders, industry experts, and comparator municipalities and report back to the General Issues Committee with recommendations regarding the scope of work and the process to move forward;
- (d) That staff be directed to conduct the appropriate due diligence in the event that staff receives an unsolicited proposal outlining a development proposal for any or all of the properties in question: the FirstOntario Centre, the Hamilton Convention Centre, and the FirstOntario Concert Hall that secures private investment funds;
- (e) That any discussion regarding the location of a new arena not be limited to the Hamilton downtown core; and,
- (f) That an open, transparent and highly publized process, aimed at engaging citizens across the city for their input, be implemented.



**CITY OF HAMILTON**  
**PUBLIC WORKS DEPARTMENT**  
 Transit Division

<b>TO:</b>	Mayor and Members General Issues Committee
<b>COMMITTEE DATE:</b>	January 16, 2019
<b>SUBJECT/REPORT NO:</b>	Transit Maintenance and Storage Facility – Policy 11 Design Fees PW19006 (City Wide)
<b>WARD(S) AFFECTED:</b>	City Wide
<b>PREPARED BY:</b>	Tanya Detmar (905) 546-2424, Extension 1855  Shaba Shringi (905) 546-2424, Extension 3142
<b>SUBMITTED BY:</b>	Debbie Dalle Vedove Director of Transit Public Works Department
<b>SIGNATURE:</b>	Rom D'Angelo Director of Energy, Fleet and Facilities Management Public Works Department

### RECOMMENDATION

- (a) That pursuant to the City's Procurement Policy By-law (Policy 11 – Non-Competitive Procurements), a single source procurement for additional Phase 1 works for the Transit Maintenance and Storage Facility, located adjacent to 330 Wentworth Street, be awarded to the Prime Design Consultant, IBI Group, in the amount of \$2,950,000 and be added to the Purchase Order No. 0000087825 to complete contract C11-57-17 and funded from Public Transit Infrastructure Fund (PTIF) Phase 1 Project ID 5301785701;
- (b) That the General Manager of Public Works be authorized to negotiate, enter into and execute all required documentation to give effect thereto with IBI Group, in a form satisfactory to the City Solicitor.

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**SUBJECT: Transit Maintenance and Storage Facility – Policy 11 Design Fees  
PW19006 (City Wide) - Page 2 of 6**

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**EXECUTIVE SUMMARY**

The purpose of this report is to gain Council approval to increase the Prime Design Consultant's Purchase Order required to complete the design, planning and site preparation services for the new Transit Maintenance and Storage Facility (MSF) in lower Hamilton. There are sufficient funds available within the approved project account.

IBI Group submitted a successful bid in September 2017, as a response to the Request for Proposals (RFP) per Contract No. C11-57-17. The RFP facilitated a competitive and transparent process as per the City's Procurement Policy and as recommended by the City's Procurement Section. Following bid evaluations, IBI Group was awarded the contract and a purchase order was issued for the Phase 1 design, planning and site preparation works on January 31, 2018.

The RFP project scope was defined based on the parcels of land that were available to Transit at the time of the RFP, namely, 80 Brant Street, 2 Hillyard Street, the Canadian Pacific Rail corridor and a portion of 330 Wentworth Street North (hereinafter referred to as 80 Brant Street). During the project planning and schematic design phase, it was identified that the site located at 80 Brant Street was insufficient in size to accommodate Transit's anticipated long-term growth. The existing land parcels also presented additional design constraints, including:

- Insufficient storage and maintenance capacity
- Traffic circulation limitations onsite
- Employee surface parking limitations
- No opportunities for future expansion
- No site identified for Salt Dome relocation from 330 Wentworth Street North

In July 2018, Council approved the acquisition of additional properties in proximity to 80 Brant Street to allow for optimal use, efficiencies of scale and address future growth of public transit. The acquisition of 350 Wentworth Street North was also approved for the Salt Dome relocation. A review of Transit's current needs and long-term growth projections concluded that the new downtown MSF should be designed for 300 buses. The future fleet growth projections were based on the City's population data and distribution of the fleet growth by Ward.

The revised facility capacity resulted in project requirements that materially differed from those contained in the RFP and reflected in IBI Group's fee proposal. The additional consulting fees are a result of a number of factors as detailed below:

- Design fees for the revised MSF capacity to accommodate storage and maintenance of 300 buses
- Building size and site area changes for additional storage and maintenance capacity, including the newly acquired properties
- Demolition design and permitting services for the newly acquired properties
- Parking structure design requirements for a multi-storey parking garage

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**SUBJECT: Transit Maintenance and Storage Facility – Policy 11 Design Fees  
PW19006 (City Wide) - Page 3 of 6**

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- Salt dome relocation to the 350 Wentworth Street North property

***Alternatives for Consideration - See Page 5***

**FINANCIAL – STAFFING – LEGAL IMPLICATIONS**

**Financial:** There are no budget implications identified to facilitate Report PW19006. The additional consulting fees for Phase 1 works (design, planning and site preparation) will be covered from available budget within Project ID 5301785701 for PTIF Phase 1 project HAM-001, Transit Maintenance and Storage Facility.

**Staffing:** There are no new staff implications associated with this report.

**Legal:** There are no new legal implications associated with this report.

**HISTORICAL BACKGROUND**

Currently, all public transit services for the City of Hamilton are operated from the Mountain Transit Centre (MTC) located at 2200 Upper James Street. This facility was constructed in 1983 and designed to accommodate maintenance and storage for 200 buses. The MTC is now operating well beyond its design capacity with over 60 buses being stored outdoors, resulting in operational and fleet maintenance challenges.

With population and economic growth projected to continue over the next 25 to 30 years, along with plans to improve and expand transit services, there will be corresponding need to expand the bus fleet and employee complement to deliver these services. The Ten Year Local Transit Strategy and Rapid Ready reports identified the need for a second MSF in order to accommodate current and projected transit growth in the City. This aligns with the City's Transportation Master Plan Review and Update, which carried forward a modal split target of 12% (currently at 7%), in order to reduce single-occupant vehicle trips and increase transit trips by 2031.

Since 2016, the City has been actively acquiring land within the area bounded by Wentworth Street, Brant Street, Birch Avenue and the Canadian National Rail mainline to construct a second transit MSF. To date approximately 90% of the required lands are in City ownership.

Planning and design for a second MSF was included in Hamilton's list of projects submitted to the Government of Canada for funding under the Public Transit Infrastructure Fund (PTIF) Phase 1 and received project approval on March 31, 2017. Report PW18054, Transit Infrastructure Fund – Debt Financing Re-appropriation was approved by Council on July 13, 2018 and included a budget of \$22,000,000 for PTIF Phase 1 project HAM-001, Transit Maintenance and Storage Facility.

Following Federal approval of PTIF Phase 1 project HAM-001, Transit Maintenance and Storage Facility, staff issued a competitive RFP C11-57-17 for Professional Consulting Services for a Prime Consultant to lead the City's design for a second MSF. The scope

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**SUBJECT: Transit Maintenance and Storage Facility – Policy 11 Design Fees  
PW19006 (City Wide) - Page 4 of 6**

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of the project defined in the RFP was based on the City owned parcels of land assembled for the MSF project at that time. The contract was structured for vendors to submit pricing for Phase 1 and Phase 2 of the MSF project, as described below:

- Phase 1 – consulting scope included program development, schematic and detailed design, Site Plan Approval, Building Permit, and preparation of construction tender documents.
- Phase 2 – consulting scope includes pre-qualification of the General Contractor and Mechanical and Electrical sub-contractors, procurement of the General Contractor, and Construction and Contract Administration for the MSF. Phase 2 fees are deferred to future Federal funding.

IBI Group was awarded the RFP in January 2018. As the project proceeded through the program development, space planning and schematic design phases, the constraints of the project site became evident. Transit received Council approval in July 2018, to acquire additional adjacent lands in order to optimize functionality of the site and ensure facility design meets the future capacity needs of the facility during its life-cycle.

At this time the need to study future transit growth and user needs was also identified. IBI Group was engaged to complete a Future Transit Facility Needs Assessment that evaluated the City's transit facility needs based on projected fleet growth relative to population growth by Ward. Studying the long-term direction of transit growth for the City of Hamilton; the study concluded that the new downtown MSF should be designed for 300 buses to address growth and leverage external funding opportunities.

In addition to recommending a new downtown facility of 300 buses, IBI Group's Future Transit Facility Needs Assessment also advised that the City will likely require a third transit facility to meet its future transit fleet growth needs (likely by 2036), and it is proposed to be located in eastern Hamilton (Stoney Creek area). The IBI Report further recommended that population and growth assumptions contained within the report be reviewed and updated every five years to account for changes in Hamilton's transit network (new lines, changes to service area coverage).

## **POLICY IMPLICATIONS AND LEGISLATED REQUIREMENTS**

**Budget Increase:** In accordance with the Procurement By-Law and Appropriation Policy, staff is bringing this matter to Council since the single source costs are anticipated to exceed the value of the proposed procurement by more than \$250,000.

**Single Source:** The recommendation of a single source is consistent with Procurement Policy #11, Non-competitive Procurements. A competitive Request for Proposals was issued to secure the services of a Prime Consultant. IBI Group was the successful proponent and was awarded the contract.

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**SUBJECT: Transit Maintenance and Storage Facility – Policy 11 Design Fees  
PW19006 (City Wide) - Page 5 of 6**

**RELEVANT CONSULTATION**

The following Departments/Divisions/Sections have reviewed and contributed to this Report:

- Procurement Section, Corporate Services
- Energy, Fleet and Facilities Management, Public Works

**ANALYSIS AND RATIONALE FOR RECOMMENDATION**

The rationale for the additional consulting fees to be awarded to IBI Group required to complete the project is summarized in the table below:

Project Scope Changes: Phase 1 – Design, Planning and Site Preparation				
Items	Adjusted Requirement	Original Cost	Estimated Cost Increase	Total Item Cost
MSF Capacity increase	300 bus capacity	\$2,735,000	\$1,500,000	\$4,235,000
Demolition Services	Demolition Services for newly acquired properties	N/A	\$350,000	\$350,000
Employee Parking <sup>(1)</sup>	Multi-storey parking structure	\$100,000	\$850,000	\$950,000
Salt Dome Building/ Site <sup>(1)</sup>	New development at an adjacent new property	\$50,000	\$250,000	\$300,000
	Total	\$2,885,000	\$2,950,000	\$5,835,000

Note: (1) Review of employee parking options and relocation of the existing salt dome building within the boundaries of the 80 Brant St. site were included in the RFP, but the revisions to the scope of work resulted in project requirements that materially differed from those contained in the RFP.

Approving the additional design fees for IBI Group will allow for Phase 1 of the MSF project to be completed successfully within the PTIF Phase 1 deadlines (March 31, 2020) in order to take advantage of the available funding. IBI Group's familiarity with the project scope, understanding of Hamilton Transit's current and future needs and technical expertise in the design and construction of conventional transit facilities is particularly valuable to the project. Continuing to work with the IBI Group will allow for the best opportunity to meet the project schedule and funding deadlines.

Report PW19006 requests that \$2,950,000 be added to IBI Group's Purchase Order No. 0000087825 to complete Contract C11-57-17.

**ALTERNATIVES FOR CONSIDERATION**

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**SUBJECT: Transit Maintenance and Storage Facility – Policy 11 Design Fees  
PW19006 (City Wide) - Page 6 of 6**

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The alternative to the recommendation in Report PW19006 would be to issue a Prime Consulting RFP for the revised project scope to design a new downtown Transit MSF for 300 buses and associated works.

Reinitiating the procurement process would delay project delivery beyond the PTIF Phase 1 deadline (March 31, 2020). This would result in forfeiture of the Federal share of PTIF Phase 1 funding and require the City to assume full project costs needed to complete the design, planning and site preparation scope of work for the project. Additionally, most of the design works completed to-date would need to be reproduced by the successful proponent, resulting in additional fees. This alternative is not recommended by staff.

**ALIGNMENT TO THE 2016 – 2025 STRATEGIC PLAN**

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**APPENDICES AND SCHEDULES ATTACHED**

None.

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## Appendix “B” to Report PED18234(a)

Page 1 of 6

**Alternatives for Consideration – Not Applicable****FINANCIAL – STAFFING – LEGAL IMPLICATIONS**

**Staffing:** Temporary short-term staffing will be contracted to coordinate the City’s Logistics Committee and City services, liaise with the Tiger-Cats, its’ Host Committee, and the City’s Revenue Generation section, and plan and deliver community programming.

YEAR	STAFFING AND EXPENSES	AMOUNT
2019	Part-time contract staff and audience build expenses in Calgary	\$20,000
2020	Logistics Coordinator part-time	\$50,000
2020	Event Programmer	\$80,000
2020	Programming and Community engagement expenses	\$50,000
	<b>TOTAL</b>	<b>\$200,000</b>

**Legal:** An agreement between the Tiger-Cats and the City of Hamilton will be signed and executed by the Mayor and the City Clerk, in a form satisfactory to the City Solicitor.

**HISTORICAL BACKGROUND**

The first Grey Cup game was in 1909. However, none were played from 1916 to 1919, so the 2012 Grey Cup was the 100<sup>th</sup>. Presently it is the CFL’s highest-profile game and Canada’s largest annual single-day sporting event. Over the years the Grey Cup has become a multi-day event, and in addition to the championship game, the event typically includes a Festival Kick-off, a multi-day public Fan/Family experience, a Grey Cup Concert Series, a CFL Alumni Legends Luncheon, a Grey Cup Street Festival, and a Grey Cup Gala Dinner.

The last time the Hamilton Tiger-Cats football club hosted the Grey Cup in Hamilton was November 1996.

The CFL has adopted a new model for the selection of the host city. The 2018 event in Edmonton was the first event awarded under the new approach. The new process replaces the League’s former non-competitive geographical rotation approach.

## **POLICY IMPLICATIONS AND LEGISLATED REQUIREMENTS**

The terms of the 20-year License Agreement (2015-2035) between the City of Hamilton and the Tiger-Cats (Section 19.18) indicates that the Club will make commercially reasonable efforts to bid on the rights to host two (2) Grey Cups during the first ten (10) years of the License Agreement.

## **RELEVANT CONSULTATION**

CEO, Hamilton Tiger-Cats Football Club

Executive V.P, Hamilton Tiger-Cats Football Club

President and COO, Business Operations, Hamilton Tiger-Cats Football Club

Senior Director, Stadium Events, Operations and Guest Experience, Hamilton Tiger-Cats Football Club

Interim City Manager, City of Hamilton

General Manager, Planning and Economic Development Department

Director, Tourism and Culture, Planning and Economic Development Department

Manager, Tourism and Events, Tourism and Culture Division, Planning and Economic Development Department

Tourism Product Development Specialist, Sport Tourism, Tourism and Culture Division, Planning and Economic Development Department

Culture Projects Specialist, S.E.A.T (Special Events Advisory Team), Tourism and Culture Division, Planning and Economic Development Department

Project Manager, Off-Street Parking, Hamilton Municipal Parking, Planning, and Economic Development Department

Building Engineer, Building Engineering & Zoning, Planning, and Economic Development Department

Director, Energy, Fleet & Facilities Management, Public Works Department

Manager, Sports & Entertainment Facilities, Public Works Department

Project Manager, Corridor Management Section, Public Works Department

**Appendix “B” to Report PED18234(a)**  
**Page 3 of 6**

Major Event Planner, Hamilton Police Service

CEO & President of Planning and Economic Development, City of Winnipeg – 2015 Grey Cup

Tourism Industry Advisor, Ministry of Tourism, Culture, and Sport, Province of Ontario

Legal Services

Office of the City Clerk

### **CITY SERVICE REQUIREMENTS**

Hosting such a major high visibility event with a significant public audience will require diligent planning to ensure public security as well as smooth event delivery. A City of Hamilton Logistics Team will be established in 2019 and will include representation from:

- Planning and Economic Development Department (Tourism and Culture and Economic Development Divisions);
- City Manager’s Office (Strategic Partnerships and Communications Division);
- Public Works Department (Energy, Fleet & Facilities Management Division);
- HSR;
- Waste Collections, Recycling, and Disposal;
- Healthy and Safe Communities Department (Hamilton Police Services, Emergency Services); and,
- other divisions and selections as required.

### **COMMUNITY PROFILE BENEFITS**

Statistics of the digital and social media reach from the 2016-2018 events demonstrates that the Grey Cup secures significant paid and earned coverage for the event across multiple platforms. Such coverage, in turn, raises the profile of the host city.

**Appendix “B” to Report PED18234(a)**  
**Page 4 of 6**

TELEVISION, DIGITAL AND SOCIAL MEDIA REACH 2016-2018			
City	Year	Platform	Metrics
Toronto	2016	TSN/RDS	10M Unique Viewers
Ottawa	2017	TSN/RDS	10M Unique Viewers
		CFL website (cfl.com)	Page views +42% Unique pageviews +43.5% Video views +23% Average time on site +6%
		Twitter	Twitter results for #GreyCup surpassed 265,000+ on Grey Cup Sunday.  Social video (including Twitter, Facebook, and Instagram) views were up 58%, and engagement was up 61%
		Facebook	200,000+ total minutes viewed across all Grey Cup streams  1,000,000+ total people reached  160,000+ total unique viewers
Edmonton	2018	TSN/RDS	8.4M Unique Viewers
		Twitter	288,204 reach - #1 trending hashtag #GreyCup for all of the Grey Cup Sunday
		Instagram	114,364

**Appendix “B” to Report PED18234(a)**  
**Page 5 of 6**

		Facebook	<p>235,015 – 22.24% increase in engagement for the week of Grey Cup</p> <p>10% increase in impressions for the week of Grey Cup</p> <p>3.8M video views across social for the week of Grey Cup (a 70.57% increase year-over-year)</p>
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### **CHALLENGES TO HOSTING**

Hosting of an event of this scale brings challenges to the community including:

- traffic and parking congestion;
- noise from outdoor events;
- congestion in the Stipley neighbourhood and inconvenient to residents;
- wear and tear of venues and parks;
- public inebriation; and,
- demand on public services.

### **ALTERNATIVES FOR CONSIDERATION**

N/A

### **ALIGNMENT TO THE 2016 – 2025 STRATEGIC PLAN**

#### **Community Engagement & Participation**

Hamilton has an open, transparent and accessible approach to City government that engages with and empowers all citizens to be involved in their community.

#### **Economic Prosperity and Growth**

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## **Culture and Diversity**

Hamilton is a thriving, vibrant place for arts, culture, and heritage where diversity and inclusivity are embraced and celebrated.

### **APPENDICES AND SCHEDULES ATTACHED**

Appendix “A” to Report PED18234(a) - Hamilton Tiger-Cats Football Club 2020 Grey Cup Championship and Festival Summary (Confidential).

Appendix “B” to Report PED18234(a)