



**GENERAL ISSUES COMMITTEE  
(CAPITAL BUDGET)  
MINUTES 18-021(b)**

9:30 a.m.

Monday, January 21, 2019

Council Chambers

Hamilton City Hall

71 Main Street West

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**Present:** Mayor F. Eisenberger, Deputy Mayor S. Merulla (Chair)  
Councillors M. Wilson, J. Farr, N. Nann, C. Collins, T. Jackson,  
E. Pauls, J.P. Danko, B. Clark, M. Pearson, L. Ferguson,  
A. VanderBeek, T. Whitehead, J. Partridge

**Absent  
with regrets:** Councillor B. Johnson – Personal

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**THE FOLLOWING ITEMS WERE REFERRED TO COUNCIL FOR CONSIDERATION:**

**1. 2019 Tax Supported Capital Budget (FCS18097) (City Wide) (Item 6.1)**

**(Ferguson/Clark)**

- (a) That the 2019 Tax Supported Capital Levy in the amount of \$116,451,000, be approved;
- (b) That the 2019 Tax Supported Capital Budget and Financing Plan in the amount of **\$227,120,000**, attached as Appendix “A”, **as amended**, to Report FCS18097, be approved;
- (c) That the Tax Supported Discretionary Net Capital Funding Forecast 2019 – 2028, attached as Appendix “B”, **as amended**, to Report FCS18097, which assumes the following, be approved, in principle, and re-visited by Council each budget year:
  - (i) a 0.5% Residential Property Tax increase in each year from 2019 to 2028;
  - (ii) an additional Property Tax increase of 0.02% in 2019, 0.27% in 2020, 0.47% in 2021 and 0.47% in 2022 to fund the debt charges associated with the City’s share of Capital Levy Funding required for Public Transit Infrastructure Fund (PTIF) Capital Investments;

- (iii) an additional Property Tax increase of 0.13% in 2020, 0.04% in 2021, 0.06% in 2023 and 0.25% in 2025 to fund the debt charges associated with the City's share of Capital Levy Funding required for West Harbour Development; and,
- (d) That the reserve funding included in the 2019 Tax Supported Capital Budget in the amount of \$41,283,000, attached as Appendix "D" to Report FCS18097, be approved;
- (e) That funding from previously approved projects (Work-in-Progress (WIP's)) included in the 2019 Tax Capital Budget in the amount of \$16,231,000, as attached in Appendix "E" to Report FCS18097, be approved and any relevant projects be referred to the Capital Project Work-in-Progress Sub-Committee for closure;
- (r) That the operating budget impacts related to Digital Office: Smart City and Digital Transformation Project #3381959501, including two temporary FTE's and associated costs for a period of up to 24 months in the amount of \$200,000 annually be funded from Tax Stabilization Reserve be approved;
- (g) That the requested term extension for temporary complement, including one temporary FTE related to AMANDA Applications Analyst, Project #8121457600 in the amount of \$160,000 annually for a period of up to 24 months, with no impact on the levy, as outlined in Appendix "G" to Report FCS18097, be approved;
- (h) That the requested term extension for temporary complement, including one temporary FTE related to Senior Consultant, West Harbour Disposition Project #4411606002, in the amount of \$144,000 annually, for a period of up to 36 months, with no impact on the levy, as outlined in Appendix "G" to Report FCS18097, be approved;
- (i) That the Acting General Manager, Finance and Corporate Services, be authorized to negotiate the terms and placement of a debenture issue(s), and / or private placement debenture issue(s), in either a public or private market and / or bank loan agreement and debenture issue(s) and / or variable interest rate bank loan agreement and debenture issue(s), in an amount not to exceed **\$16,124,000** Canadian currency, as attached in Appendix "A", **as amended**, to Report FCS18097, which includes **\$3,833,000** in Tax Supported municipal debt and \$12,291,000 in Development Charges Tax Supported municipal debt,
- (j) That the Acting General Manager, Finance and Corporate Services, be authorized to engage the services of all required professionals to secure the terms and issuance of the debenture issue(s) described in subsection

- (i) including, but not limited to, external legal counsel, fiscal agents and Infrastructure Ontario's Loan Program;
- (k) That the Acting General Manager, Finance and Corporate Services, Mayor and City Clerk are each authorized and directed to enter into and / or execute, on behalf of the City of Hamilton, all agreements and necessary ancillary documents requiring their respective signatures, to secure the terms and issuance of the debenture issue(s) described in subsections (i), and (j), in a form satisfactory to the City Solicitor;
- (l) That the Mayor and City Clerk are authorized and directed to enter into and / or execute, on behalf of the City of Hamilton, all agreements and necessary ancillary documents not requiring any specific signing authority, to secure the terms and issuance of the debenture issue(s) described in subsections (i) and (j), in a form satisfactory to the City Solicitor and with content acceptable to the Acting General Manager, Finance and Corporate Services; and,
- (m) That all necessary By-Law(s) be passed to authorize the debenture issue(s) negotiated placed and secured in accordance with subsections (i) and (j).

**Result: Motion, AS AMENDED, CARRIED by a vote of 15 to 0, as follows:**

YES - Councillor Maureen Wilson  
YES - Councillor Jason Farr  
YES - Councillor Nrinder Nann  
YES - Councillor Chad Collins  
YES - Councillor Tom Jackson  
YES - Councillor Esther Pauls  
YES - Councillor John-Paul Danko  
YES - Deputy-Mayor Sam Merulla  
YES - Mayor Fred Eisenberger  
YES - Councillor Judi Partridge  
YES - Councillor Terry Whitehead  
YES - Councillor Arlene VanderBeek  
YES - Councillor Lloyd Ferguson  
YES - Councillor Maria Pearson  
YES - Councillor Brad Clark

Not Present: Councillor Brenda Johnson

**2. Cycling Infrastructure 2019 (PED19032) (City Wide) (Item 7.2)**

**(Partridge/Pearson)**

That Report PED19032, respecting Cycling Infrastructure 2019, be received.

**CARRIED**

**3. Proceeds of the Sale of the Pier 8 Lands (Item 8.1)**

**(Ferguson/Farr)**

That the guaranteed proceeds of the sale of the Pier 8 lands, of \$41.2M, be used to fund the previously approved debt for the West Harbour Development of \$37.4M, with estimated principal and interest payments of \$54M over 15 years.

**Result: Motion CARRIED by a vote of 14 to 0, as follows:**

YES - Councillor Maureen Wilson  
YES - Councillor Jason Farr  
YES - Councillor Nringer Nann  
YES - Councillor Chad Collins  
YES - Councillor Esther Pauls  
YES - Councillor John-Paul Danko  
YES - Deputy-Mayor Sam Merulla  
YES - Mayor Fred Eisenberger  
YES - Councillor Judi Partridge  
YES - Councillor Terry Whitehead  
YES - Councillor Arlene VanderBeek  
YES - Councillor Lloyd Ferguson  
YES - Councillor Maria Pearson  
YES - Councillor Brad Clark

Not Present: Councillor Tom Jackson

Not Present: Councillor Brenda Johnson

**4. Project 3541641602 – Ancaster Memorial Arts and Culture Centre (Item 8.3)**

**(Ferguson/Whitehead)**

WHEREAS, the Energy, Fleet and Facilities Management Division is tendering the Ancaster Memorial Arts & Culture Centre project in 2019;

WHEREAS, staff is required to submit the Agreement to the Federal Government, for the Canada Cultural Spaces Fund grant no later than 60 days, prior to March 31, 2019; and,

WHEREAS, Council authority is required to execute the agreement with the Federal Government for the \$1.5M in funding provided to the City of Hamilton as a grant.

THEREFORE, BE IT RESOLVED:

- (a) That the Mayor and Clerk be authorized and directed to execute the Federal Contribution agreement(s) and ancillary documents, as required, for the \$1.5M grant from the Federal Government, for the Ancaster

Memorial Arts and Culture Centre - Project 3541641602, in a form satisfactory to the City Solicitor; and,

- (b) That staff be directed to report back to the Public Works Committee for approval, prior to awarding the tender for the Ancaster Memorial Arts and Culture Centre - Project 3541641602, with respect to any City funding that may be required for the project.

**Result: Motion CARRIED by a vote of 14 to 0, as follows:**

YES - Councillor Maureen Wilson  
YES - Councillor Jason Farr  
YES - Councillor Chad Collins  
YES - Councillor Tom Jackson  
YES - Councillor Esther Pauls  
YES - Councillor John-Paul Danko  
YES - Deputy-Mayor Sam Merulla  
YES - Mayor Fred Eisenberger  
YES - Councillor Judi Partridge  
YES - Councillor Terry Whitehead  
YES - Councillor Arlene VanderBeek  
YES - Councillor Lloyd Ferguson  
YES - Councillor Maria Pearson  
YES - Councillor Brad Clark

Not Present: Councillor Nrinder Nann  
Not Present: Councillor Brenda Johnson

**5. Digital Information Strategy and Information Technology Infrastructure  
(Item 8.4)**

**(Eisenberger/Clark)**

- (a) That the Terms of Reference for the Mayor's Intelligent Community Task Force, be amended to change the Task Force to a Sub-Committee, with the Sub-Committee reporting to the Audit, Finance & Administration Committee; and,
- (a) That the City Manager be directed to report to the Mayor's Intelligent Community Sub-Committee, respecting a Digital Information Strategy, the information technology infrastructure to support that strategy, and any associated programs, projects and budgets related to the Digital Information Strategy.

**Result: Motion CARRIED by a vote of 15 to 0, as follows:**

YES - Councillor Maureen Wilson  
YES - Councillor Jason Farr

YES - Councillor Nrinder Nann  
YES - Councillor Chad Collins  
YES - Councillor Tom Jackson  
YES - Councillor Esther Pauls  
YES - Councillor John-Paul Danko  
YES - Deputy-Mayor Sam Merulla  
YES - Mayor Fred Eisenberger  
YES - Councillor Judi Partridge  
YES - Councillor Terry Whitehead  
YES - Councillor Arlene VanderBeek  
YES - Councillor Lloyd Ferguson  
YES - Councillor Maria Pearson  
YES - Councillor Brad Clark

Not Present: Councillor Brenda Johnson

**FOR INFORMATION:**

**(a) CHANGES TO THE AGENDA (Item 1)**

The Committee Clerk advised that there were no changes to the agenda.

**(Eisenberger/Pauls)**

That the agenda for the January 21, 2019 General Issues Committee (Tax Capital Budget) meeting be approved, as presented.

**Result: Motion, CARRIED by a vote of 9 to 0, as follows:**

YES - Councillor Maureen Wilson  
YES - Councillor Jason Farr  
YES - Councillor Nrinder Nann  
YES - Councillor Chad Collins  
YES - Councillor Esther Pauls  
YES - Councillor John-Paul Danko  
YES - Deputy-Mayor Sam Merulla  
YES - Mayor Fred Eisenberger  
YES - Councillor Judi Partridge

Not Present: Councillor Tom Jackson  
Not Present: Councillor Terry Whitehead  
Not Present: Councillor Arlene VanderBeek  
Not Present: Councillor Lloyd Ferguson  
Not Present: Councillor Brenda Johnson  
Not Present: Councillor Maria Pearson  
Not Present: Councillor Brad Clark

**(b) DECLARATIONS OF INTEREST (Item 2)**

There were no declarations of interest.

**(c) APPROVAL OF MINUTES OF PREVIOUS MEETING (Item3)**

**(i) December 14, 2018 (Tax Capital Budget) (Item 3.1)**

**(Partridge/Nann)**

That the December 14, 2018 Minutes of the General Issues Committee (Tax Capital Budget) meeting be approved, as presented.

**Result: Motion CARRIED by a vote of 9 to 0, as follows:**

YES - Councillor Maureen Wilson  
YES - Councillor Jason Farr  
YES - Councillor Nrinder Nann  
YES - Councillor Chad Collins  
YES - Councillor Esther Pauls  
YES - Councillor John-Paul Danko  
YES - Deputy-Mayor Sam Merulla  
YES - Mayor Fred Eisenberger  
YES - Councillor Judi Partridge

Not Present: Councillor Tom Jackson  
Not Present: Councillor Terry Whitehead  
Not Present: Councillor Arlene VanderBeek  
Not Present: Councillor Lloyd Ferguson  
Not Present: Councillor Brenda Johnson  
Not Present: Councillor Maria Pearson  
Not Present: Councillor Brad Clark

**(d) PRESENTATIONS (Item 6)**

**(i) 2019 Tax Supported Capital Budget (Update) (FCS18097) (City Wide) (Item 6.1)**

Mike Zegarac, Interim City Manager, addressed Committee and provided an updated presentation respecting Report FCS18097 – the 2019 Tax Supported Capital Budget.

**(Eisenberger/Ferguson)**

That the updated presentation, respecting Report FCS18097, the 2019 Tax Supported Capital Budget, be received.

**CARRIED**

The presentation is available on the City's website at [www.hamilton.ca](http://www.hamilton.ca) or through the Office of the City Clerk.

**(Clark/VanderBeek)**

***That sub-section (c) to Report FCS18097, respecting the 2019 Tax Supported Capital Budget, be amended by adding a new sub-section (iv), to read as follows:***

- (iv) That an additional 0.5% residential property tax increase be applied each year, from 2019 to 2028, to increase the capital funds to repair/rebuild roads on a priority basis city-wide.***

**Result: Motion DEFEATED by a vote of 9 to 6, as follows:**

NO - Councillor Maureen Wilson  
NO - Councillor Jason Farr  
NO - Councillor Nrinder Nann  
NO - Councillor Chad Collins  
NO - Councillor Tom Jackson  
YES - Councillor Esther Pauls  
NO - Councillor John-Paul Danko  
NO - Deputy-Mayor Sam Merulla  
YES - Mayor Fred Eisenberger  
NO - Councillor Judi Partridge  
YES - Councillor Terry Whitehead  
YES - Councillor Arlene VanderBeek  
NO - Councillor Lloyd Ferguson  
YES - Councillor Maria Pearson  
YES - Councillor Brad Clark

Not Present: Councillor Brenda Johnson

**(Ferguson/Collins)**

That sub-section (d) to Report FCS18097, respecting the 2019 Tax Supported Capital Budget, which reads as follows, be deferred to the January 31, 2019 GIC Operating budget (Corporate Financials) meeting for further discussion:

- (d) That the operating budget and Full Time Equivalent (FTE) impacts of the 2019 Tax Supported Capital Budget in the amount of \$2,742,490 and 24.24 FTEs, attached as Appendix "C" to Report FCS18097, be incorporated into the 2019, or future, Tax Supported Operating Budgets;**

**Result: Motion CARRIED by a vote of 7 to 6, as follows:**



NO - Councillor Maureen Wilson  
YES - Councillor Jason Farr  
NO - Councillor Nrinder Nann  
YES - Councillor Chad Collins  
YES - Councillor Tom Jackson  
YES - Councillor Esther Pauls  
NO - Councillor John-Paul Danko  
YES - Deputy-Mayor Sam Merulla  
NO - Mayor Fred Eisenberger  
YES - Councillor Judi Partridge  
YES - Councillor Lloyd Ferguson  
NO - Councillor Maria Pearson  
NO - Councillor Brad Clark

Not Present: Councillor Terry Whitehead  
Not Present: Councillor Arlene VanderBeek  
Not Present: Councillor Brenda Johnson

**(e) DISCUSSION ITEMS (Item 7)**

**(i) Hamilton Police Services Board Report PSB 18-108 – Hamilton Police Service 2019 Projected Capital Expenditures (Item 7.1)**

(a) That the 2019 proposed budget amounts, reflected in Items 1 to 4 of the Hamilton Police Services Board Report PSB 18-108 – Hamilton Police Service 2019 Projected Capital Expenditures, as shown below, be approved and the total dollar amount of \$1,485,700, be reflected in the overall 2019 Tax Capital Budget (Report FCS18097) to avoid duplication of funding dollars:

**1. 2019-Computer Aided Dispatch (CAD) Upgrade: \$500,000**

HPS will be required to upgrade to the latest CAD software version to remain current for support. This upgrade includes the Computer Aided Dispatch (CAD) system for the radio room and the application that runs in patrol vehicles. The cost of the upgrade includes all professional services (implementation, training, and support after cut-over). The upgrade will also be required to coincide with the move to Windows 10. HPS deployment strategy will be **\$300,000 in 2019** and \$200,000 in 2020.

**2. 2019 - 2022 - Roof Replacement - Police Stations - \$1,350,000**

The roofing systems at Central, East End, and Mountain Police Stations have exceeded or are approaching their life expectancy. At Central Station, there are significant leaks during inclement weather.

HPS requested the City to include police facilities as part of the City's Building Condition Assessment Program. Stantec Consulting was retained to complete the work. As a result, a Facilities Condition Report (July 2016) was issued which identified a need to *replace* and/or repair the roofs due to age and condition. The following table shows the projected repairs required and the year of the repairs:

	2019	2020	2021	2022
Central Station – Division 1	\$250,000	\$200,000	\$250,000	\$250,000
East End Station – Division 2	\$200,000	\$0	\$0	\$0
Mountain Station – Division 3	\$0	\$0	\$0	\$200,000

**3. 2019 - Roof-Top HVAC Units - Mountain Station - \$400,000**

The roof-top HVAC units are the original units of the facility from its opening in 2004 and have exceeded their life expectancy of 10 years. The units are constantly failing, and parts are difficult to obtain. The new units will be more energy efficient.

**4. 2019 - Conducted Energy Weapons (CEWs) - \$335,700**

Currently, HPS deploys X26 CEWs to its front-line officers. They are being discontinued and; therefore, there is a need to move to the new X2 model. HPS needs to begin training and transitioning to the X2 CEW model in 2019. The costs include holsters, warranty, and cartridges for training, re-certification and operational needs.

**Result: Motion CARRIED by a vote of 14 to 1, as follows:**

- YES - Councillor Maureen Wilson
- YES - Councillor Jason Farr
- NO - Councillor Nrinder Nann
- YES - Councillor Chad Collins
- YES - Councillor Tom Jackson
- YES - Councillor Esther Pauls
- YES - Councillor John-Paul Danko
- YES - Deputy-Mayor Sam Merulla
- YES - Mayor Fred Eisenberger

YES - Councillor Judi Partridge  
YES - Councillor Terry Whitehead  
YES - Councillor Arlene VanderBeek  
YES - Councillor Lloyd Ferguson  
YES - Councillor Maria Pearson  
YES - Councillor Brad Clark

Not Present: Councillor Brenda Johnson

**(f) MOTIONS (Item 8)**

**(i) Project 7101954902 – Valley Park Lifecycle Renewal and Accessibility Funding (Item 8.2)**

**(Clark/Pearson)**

That the Motion, respecting Project 7101954902 – Valley Park Lifecycle Renewal and Accessibility Funding, be deferred to the appropriate upcoming General Issues Committee 2019 Budget meeting.

**Result: Motion CARRIED by a vote of 14 to 0, as follows:**

YES - Councillor Maureen Wilson  
YES - Councillor Jason Farr  
YES - Councillor Nrinder Nann  
YES - Councillor Chad Collins  
YES - Councillor Tom Jackson  
YES - Councillor Esther Pauls  
YES - Councillor John-Paul Danko  
YES - Deputy-Mayor Sam Merulla  
YES - Mayor Fred Eisenberger  
YES - Councillor Judi Partridge  
CON - Councillor Terry Whitehead  
YES - Councillor Arlene VanderBeek  
YES - Councillor Lloyd Ferguson  
YES - Councillor Maria Pearson  
YES - Councillor Brad Clark

Not Present: Councillor Brenda Johnson

**(g) ADJOURNMENT (Item 11)**

**(Collins/Jackson)**

That, there being no further business, the General Issues Committee, be adjourned at 4:11 p.m.

**CARRIED**

Respectfully submitted,

S. Merulla, Deputy Mayor  
Chair, General Issues Committee

Stephanie Paparella  
Legislative Coordinator  
Office of the City Clerk