



City of Hamilton
EMERGENCY & COMMUNITY SERVICES COMMITTEE

Meeting #: 19-001
Date: February 21, 2019
Time: 1:30 p.m.
Location: Council Chambers, Hamilton City Hall
71 Main Street West

Alicia Davenport, Legislative Coordinator (905) 546-2424 ext. 2729

1. **CEREMONIAL ACTIVITIES**
2. **APPROVAL OF AGENDA**
(Added Items, if applicable, will be noted with *)
3. **DECLARATIONS OF INTEREST**
4. **APPROVAL OF MINUTES OF PREVIOUS MEETING**
 - 4.1 January 17, 2019
5. **COMMUNICATIONS**
6. **DELEGATION REQUESTS**
 - 6.1 Raven Bridges, respecting Housing Issues Crisis (for a future meeting)
7. **CONSENT ITEMS**
 - 7.1 Fire Department Establishing & Regulating By-Law and Appointments of Fire Chief, Deputy Chiefs, and Provincial Fire Co-ordinator (HSC19005) (City Wide)
8. **PUBLIC HEARINGS / DELEGATIONS**
 - 8.1 Kevin Gonci, Hamilton Collaborative Partnership Group (HCPG), respecting a Community Hub Proposal/Multi-Sport Indoor Facility Development (approved by the Healthy & Safe Communities Committee on December 17, 2018)

9. STAFF PRESENTATIONS**10. DISCUSSION ITEMS**

- 10.1 National Housing Strategy – Co-Investment Fund (HSC19006) (City Wide)
- 10.2 Renewal of the Licence Agreement with the Copetown Lions Club for Copetown Hall (HSC19009) (Ward 12)
- 10.3 Seniors' Use of Food Banks (HSC19012) (City Wide)

11. MOTIONS

- 11.1 Social Infrastructure Funding for 30 Sanford Avenue Computer Lab and Classes
- 11.2 Establishing a Gender and Equity Lens on Housing Services
- 11.3 Hill Park Pickleball Courts Renovation

12. NOTICES OF MOTION**13. GENERAL INFORMATION / OTHER BUSINESS****13.1 Changes to the Outstanding Business List:****13.1.a Items to be Added:****13.1.a.a Requiring the City of Hamilton to be More Accessible to the Hearing Impaired (Motion)**

As per Item (j)(i)(c) of H&SC Report 18-010, this Item was referred to the Public Works Committee. It is recommended that this item remain under the purview of the Emergency & Community Services Committee and that the Department responsible for preparing the report back to Committee be updated instead.

13.1.b Items Requiring a New Due Date:

- 13.1.b.a Endorsement of Report “The Right to an Adequate Standard of Living: An Update to the 2006 Report” to the United Nations Committee on Economic, Social and Cultural Rights in Geneva (Delegation)

Item on OBL: Y

Current Due Date: Q4 2017

Proposed New Due Date: March 21, 2019

- 13.1.b.b Hamilton Youth Engagement Collaboration (CES15056(b))

Item on OBL: UU

Current Due Date: March 21, 2019

Proposed New Due Date: May 2, 2019

- 13.1.b.c Funding Requests from Agencies

Item on OBL: CCC

Current Due Date: February 7, 2019

Proposed New Due Date: March 21, 2019

- 13.1.b.d Senior’s Increased Use of Food Banks

Item on OBL: LLL

Current Due Date: January 17, 2019

Proposed New Due Date: February 21, 2019

- 13.1.c Items considered complete and needing to be removed:

- 13.1.c.a Senior’s Increased Use of Food Banks

Addressed as Item 10.3 on today’s agenda - Report HSC19012

Item on OBL: LLL

14. PRIVATE AND CONFIDENTIAL

15. ADJOURNMENT

4.1



HEALTHY & SAFE COMMUNITIES COMMITTEE MINUTES 19-001

1:30 p.m.

Thursday, January 17, 2019

Council Chambers

Hamilton City Hall

71 Main Street West

Present: Councillors S. Merulla (Chair), E. Pauls (Vice-Chair), B. Clark, T. Jackson, N. Nann, and T. Whitehead

Also Present: Councillor C. Collins

THE FOLLOWING ITEMS WERE REFERRED TO COUNCIL FOR CONSIDERATION:

1. **Ambulance Act Implications of Bill 160 (The Strengthening Quality and Accountability for Patients Act) (HSC19003) (City Wide) (Outstanding Business List Item) (Item 7.1)**

(Pauls/Jackson)

That Report HSC19003, respecting Ambulance Act Implications of Bill 160 (The Strengthening Quality and Accountability for Patients Act), be received.

CARRIED

2. **Response to the Advisory Committee for Persons with Disabilities (ACPD) Inquiries on Housing Issues (HSC19001) (City Wide) (Outstanding Business List Item) (Item 10.1)**

(Whitehead/Pauls)

- (a) That the General Manager of the Healthy and Safe Communities Department or designate be delegated the authority to expand the eligibility of the Emergency Home Repair Program to include accessibility modifications for low income homeowners as required in accordance with current community needs, current repair costs, and the funds available for the program; as outlined in the Program Guidelines attached as Appendix "A" to Report HSC19001;
- (b) That the City enter into Grant Agreements with the recipients of Emergency Home Repair Program in order to provide grant funds

pursuant to the Program to a maximum amount of \$10,000.00 and that the General Manager of Healthy and Safe Communities be authorized and directed to execute said Agreements in content that is consistent with the Program and satisfactory to the General Manager and in a form satisfactory to the City Solicitor; and,

- (c) That the item respecting Advisory Committee for Persons with Disabilities (ACPD) Housing Issues, be identified as complete and removed from the Healthy and Safe Communities Committee's Outstanding Business List.

Result: Motion CARRIED by a vote of 6 to 0, as follows:

YES - Councillor Nrinder Nann
 YES - Councillor Tom Jackson
 YES - Councillor Esther Pauls
 YES - Chair Sam Merulla
 YES - Councillor Terry Whitehead
 YES - Councillor Brad Clark

3. Hamilton Housing Benefits (HSC19002) (City Wide) (Item 10.2)

(Whitehead/Jackson)

- (a) That the General Manager of the Healthy and Safe Communities Department be authorized and directed to deliver and administer five-year housing benefits beginning in January 2019, at a maximum aggregate cost of \$2,000,000 to be funded from the Tax Stabilization Reserve;
- (b) That, prior to closing the 2018 financial year end, \$2,000,000 from the Rent Geared to Income Subsidy program surplus be transferred to the Tax Stabilization Reserve; and,
- (c) That Staff report back to Healthy & Safe Communities at its June 6, 2019 meeting with a sustainable plan to increase the number of permanent housing benefits following a review of current rent-geared-to-income funding programs.

Result: Motion CARRIED by a vote of 6 to 0, as follows:

YES - Councillor Nrinder Nann
 YES - Councillor Tom Jackson
 YES - Councillor Esther Pauls
 YES - Chair Sam Merulla
 YES - Councillor Terry Whitehead
 YES - Councillor Brad Clark

4. Landlord and Tenant Board Decisions (Item 11.1)

(Whitehead/Clark)

That staff be directed to investigate the staffing and timeliness of Decisions by the Landlord and Tenant Board and consult with the Ontario Ombudsman, with a report back to the Healthy and Safe Communities Committee.

Result: Motion CARRIED by a vote of 4 to 0, as follows:

YES - Councillor Nrinder Nann
 YES - Councillor Tom Jackson
 YES - Councillor Terry Whitehead
 YES - Councillor Brad Clark
 CON - Councillor Esther Pauls
 CON - Chair Sam Merulla

5. Renaming of the Healthy and Safe Communities Committee (Item 11.2)

(Whitehead/Merulla)

That the Healthy and Safe Communities Committee be renamed the Emergency and Community Services Committee, to better reflect the work of the committee, and differentiate it from the Board of Health.

Result: Motion CARRIED by a vote of 6 to 0, as follows:

YES - Councillor Nrinder Nann
 YES - Councillor Tom Jackson
 YES - Councillor Esther Pauls
 YES - Chair Sam Merulla
 YES - Councillor Terry Whitehead
 YES - Councillor Brad Clark

6. All Seasons Soccer Facility (Added Item 11.3)

(Whitehead/Jackson)

WHEREAS, there is a high rate of obesity amongst our youth;

WHEREAS, the City of Hamilton continues to encourage healthy living year round;

WHEREAS, there is opportunity for an all seasons facility to meet the needs of a growing soccer population;

WHEREAS, there is no central soccer facility;

WHEREAS, the closing of Players Paradise Sports Complex in Stoney Creek which was a well utilized facility by the soccer programs has created a greater demand for space and field time; and,

WHEREAS, Mount Hamilton Youth Soccer Club's goal is to create a sustainable future for soccer programming in the City for our youth;

THEREFORE, BE IT RESOLVED:

- (a) *That staff be directed to consult with all soccer leagues within the City of Hamilton to establish the impact of the closure of Players Paradise Sports Complex on their respective operations and assess the need for a new soccer dome/multi-use facility dome;*
- (b) *That staff be directed to review the business plan of the Mount Hamilton Youth Soccer Club with respect to a soccer dome/multi-use facility dome as well as seek feedback from all soccer leagues within the City of Hamilton on the proposal; and,*
- (c) *That staff be directed to conduct a feasibility study into the development of an all seasons soccer dome/multi-use facility dome, taking into consideration both the business plan proposed by the Mount Hamilton Youth Soccer Club along with input from other soccer leagues within the City of Hamilton, and report back to the Healthy and Safe Communities Committee.*

Result: Main Motion, as Amended, CARRIED by a vote of 6 to 0, as follows:

- YES - Councillor Nrinder Nann
- YES - Councillor Tom Jackson
- YES - Councillor Esther Pauls
- YES - Chair Sam Merulla
- YES - Councillor Terry Whitehead
- YES - Councillor Brad Clark

FOR INFORMATION:

(a) CHANGES TO THE AGENDA (Item 2)

The Committee Clerk advised of the following changes to the agenda:

1. PRIVATE AND CONFIDENTIAL (Item 14.1)

14.1 Closed Session Minutes – December 17, 2018

2. NOTICES OF MOTION (Item 12.1)

12.1 All Seasons Soccer Facility

(Nann/Jackson)

That the agenda for the January 14, 2019 Healthy and Safe Communities Committee meeting be approved, as amended.

Result: Motion CARRIED by a vote of 5 to 0, as follows:

YES - Councillor Nrinder Nann
 YES - Councillor Tom Jackson
 YES - Councillor Esther Pauls
 YES - Chair Sam Merulla
 YES - Councillor Brad Clark
 NOT PRESENT- Councillor Terry Whitehead

(b) DECLARATIONS OF INTEREST (Item 3)

Chair Merulla and Councillor Pauls declared an interest to Item 11.1, respecting Landlord and Tenant Board Decisions, as they are both landlords.

(c) APPROVAL OF MINUTES OF THE PREVIOUS MEETING (Item 4)**(i) December 17, 2018 (Item 4.1)****(Whitehead/Clark)**

That the Minutes of the December 17, 2018 meeting of the Healthy and Safe Communities Committee be approved, as presented.

Result: Motion CARRIED by a vote of 6 to 0, as follows:

YES - Councillor Nrinder Nann
 YES - Councillor Tom Jackson
 YES - Councillor Esther Pauls
 YES - Chair Sam Merulla
 YES - Councillor Terry Whitehead
 YES - Councillor Brad Clark

(d) CONSENT ITEMS (Item 7)**(i) Minutes of the Seniors Advisory Committee (Item 7.2)****(Nann/Whitehead)**

That the following minutes from the Seniors Advisory Committee, be received as presented:

- (1) September 7, 2018 (Item 7.2.a)
- (2) October 5, 2018 (Item 7.2.b)

CARRIED

(e) **MOTIONS (Item 11)**

(i) **All Seasons Soccer Facility (Added Item 11.3)**

(Whitehead/Jackson)

WHEREAS, there is a high rate of obesity amongst our youth;

WHEREAS, the City of Hamilton continues to encourage healthy living year round;

WHEREAS, there is opportunity for an all seasons facility to meet the needs of a growing soccer population;

WHEREAS, there is no central soccer facility;

WHEREAS, the closing of Players Paradise Sports Complex in Stoney Creek which was a well utilized facility by the soccer programs has created a greater demand for space and field time; and,

WHEREAS, Mount Hamilton Youth Soccer Club's goal is to create a sustainable future for soccer programming in the City for our youth;

THEREFORE, BE IT RESOLVED:

That staff be directed to work with Mount Hamilton Youth Soccer Club to look at the feasibility to create a year round soccer dome/multi-use facility dome and report back to the Healthy and Safe Communities Committee.

(Clark/Whitehead)

That the recommendation, respecting an All Seasons Soccer Facility, be deleted in its entirety and replaced with the following:

~~That staff be directed to work with Mount Hamilton Youth Soccer Club to look at the feasibility to create a year round soccer dome/multi-use facility dome and report back to the Healthy and Safe Communities Committee.~~

- (a) ***That staff be directed to consult with all soccer leagues within the City of Hamilton to establish the impact of the closure of Players Paradise Sports Complex on their respective operations and assess the need for a new soccer dome/multi-use facility dome;***
- (b) ***That staff be directed to review the business plan of the Mount Hamilton Youth Soccer Club respecting a soccer dome/multi-use facility dome as well as seek feedback from all soccer leagues within the City of Hamilton on the proposal; and,***
- (c) ***That staff be directed to conduct a feasibility study into the development of an all seasons soccer dome/multi-use facility***

dome, taking into consideration both the business plan proposed by the Mount Hamilton Youth Soccer Club along with input from other soccer leagues within the City of Hamilton, and report back to the Healthy and Safe Communities Committee.

Result: Amendment CARRIED by a vote of 6 to 0, as follows:

YES - Councillor Nrinder Nann
 YES - Councillor Tom Jackson
 YES - Councillor Esther Pauls
 YES - Chair Sam Merulla
 YES - Councillor Terry Whitehead
 YES - Councillor Brad Clark

(f) NOTICES OF MOTION (Item 12)

(i) All Seasons Soccer Facility (Added Item 12.1)

Councillor Whitehead introduced a Notice of Motion respecting an All Seasons Soccer Facility.

(Whitehead/Jackson)

That the Rules of Order be waived to allow for the introduction of a Motion respecting an All Seasons Soccer Facility.

CARRIED

Councillors Clark and Nann wished to be recorded as OPPOSED to waiving the Rules of Order.

For disposition of this matter, refer to Item 6 and Item (e) (i).

(g) GENERAL INFORMATION / OTHER BUSINESS (Item 13)

(i) Amendments to the Outstanding Business List (Item 13.1)

(Jackson/Pauls)

That the following amendments to the Healthy and Safe Communities Committee's Outstanding Business List, be approved:

(a) Items to be removed:

- (i) Potential Implications of the Strengthening Quality and Accountability for Patients Act
 Item 7.1 on today's agenda - Report HSC19003
 Item on OBL: YY

- (ii) ACPD respecting Housing Issues
 Item 10.1 on today's agenda - Report HSC19001
 Item on OBL: XX

Result: Motion CARRIED by a vote of 6 to 0, as follows:

YES - Councillor Nrinder Nann
 YES - Councillor Tom Jackson
 YES - Councillor Esther Pauls
 YES - Chair Sam Merulla
 YES - Councillor Terry Whitehead
 YES - Councillor Brad Clark

(h) PRIVATE AND CONFIDENTIAL (Item 14)

(i) Closed Session Minutes – December 17, 2018 (Added Item 14.1)

(Whitehead/Pauls)

- (a) That the Closed Session Minutes of the December 17, 2018 Healthy and Safe Communities Committee meeting, be approved as presented; and,
- (b) That the Closed Session Minutes of the December 17, 2018 Healthy and Safe Communities Committee meeting, remain confidential.

Result: Motion CARRIED by a vote of 6 to 0, as follows:

YES - Councillor Nrinder Nann
 YES - Councillor Tom Jackson
 YES - Councillor Esther Pauls
 YES - Chair Sam Merulla
 YES - Councillor Terry Whitehead
 YES - Councillor Brad Clark

(i) ADJOURNMENT (Item 15)

(Pauls/Jackson)

That there being no further business, the Healthy and Safe Communities be adjourned at 2:54 p.m.

Respectfully submitted,

Councillor S. Merulla
 Chair, Healthy and Safe Communities Committee

Alicia Davenport
Legislative Coordinator
Office of the City Clerk

6.1

Form: Request to Speak to Committee of Council

Submitted on Thursday, January 24, 2019 - 1:32 pm

==Committee Requested==

Committee: Emergency & Community Services Committee

==Requestor Information==

Name of Individual: Raven Bridges

Name of Organization:

Contact Number: [REDACTED]

Email Address: [REDACTED]

Mailing Address: [REDACTED]

Reason(s) for delegation request: I wish to bring up the depth of the crisis this city is currently facing with housing issues

Will you be requesting funds from the City? No

Will you be submitting a formal presentation? Yes



CITY OF HAMILTON
HEALTHY AND SAFE COMMUNITIES DEPARTMENT
Hamilton Fire Department

TO:	Chair and Members Emergency and Community Services Committee
COMMITTEE DATE:	February 21, 2019
SUBJECT/REPORT NO:	Fire Department Establishing & Regulating By-Law and Appointments of Fire Chief, Deputy Chiefs, and Provincial Fire Co-ordinator (HSC19005) (City Wide)
WARD(S) AFFECTED:	City Wide
PREPARED BY:	Carla MacDonald (905) 546-2424 Ext.7120
SUBMITTED BY:	David Cunliffe Chief, Hamilton Fire Department Healthy and Safe Communities Department
SIGNATURE:	

RECOMMENDATION

- (a) That Appendix “A” attached to Report HSC19005 respecting Hamilton Fire Department Establishing and Regulating By-Law be approved; and,
- (b) That By-law No. 68-34 of The Corporation of the City of Hamilton, By-law No. 1915-85 of The Corporation of the City of Stoney Creek, By-law No. 2023, as amended, of The Corporation of the Town of Ancaster, By-law No. 4341-97 of The Corporation of the Town of Dundas, By-law No. 77-89-F of The Township of Flamborough and By-law No. 341-87, as amended, of The Township of Glanbrook be repealed; and,
- (c) That Appendix “B” attached to Report HSC19005 respecting Appointments of Fire Chief, Deputy Chiefs, and Provincial Fire Co-ordinator By-law be approved.

EXECUTIVE SUMMARY

As permitted by the *Fire Protection and Prevention Act*, the City of Hamilton has established a fire department through the Fire Department Establishing and Regulating By-law 68-34. Approved in 1968, with the last amendment occurring in 1983, this By-law no longer reflects current operations, nor does it account for the 2001 amalgamation of the City of Hamilton with the communities of Ancaster, Dundas, Flamborough, Glanbrook and Stoney Creek.

OUR Vision: To be the best place to raise a child and age successfully.

OUR Mission: To provide high quality cost conscious public services that contribute to a healthy, safe and prosperous community, in a sustainable manner.

OUR Culture: Collective Ownership, Steadfast Integrity, Courageous Change, Sensational Service, Engaged Empowered Employees.

SUBJECT: Fire Department Establishing & Regulating By-Law and Appointments of Fire Chief, Deputy Chiefs, and Provincial Fire Co-ordinator (HSC19005) (City Wide) - Page 2 of 5

An update of the Establishing and Regulating By-law was undertaken to ensure compliance with legislation and that it reflects the current structure and service delivery of the Hamilton Fire Department.

There are four amendments to the Establishing and Regulating By-law.

First, the definitions section has been updated and expanded to align with the Fire Protection and Prevention Act and current Hamilton Fire Department operations. The most significant update is the definition of fire protection services which describes the services provided by the Hamilton Fire Department. This includes fire suppression, fire prevention, fire safety education, rescue, hazardous materials response, emergency first response services, mitigation and risk prevention for unsafe levels of carbon monoxide, and the communication with respect to, training for the provision of, and delivery of those services.

Second, content has been removed from the By-law which is covered by legislation, corporate policies, and collective agreements. This includes hiring practices, mandatory retirement age, conduct of staff, the requirement for annual medical examinations, and rules regarding the handling of uniforms and equipment.

Third, the powers, duties and responsibilities of the Fire Chief have been updated as per the *Fire Protection and Prevention Act*. In addition, more detail regarding the responsibilities of the Fire Chief has been added to the By-law. This includes the authorization to make general orders, policies, procedures, rules and regulations to ensure the proper administration and efficient operations of the Hamilton Fire Department including:

- Arranging for staffing, facilities, equipment, service and supplies;
- Developing and implementing of mutual aid agreements;
- Establishing qualifications and criteria for appointment of members of the Hamilton Fire Department;
- Disciplining of members;
- Developing and implementing a fire service plan;
- Keeping accurate records;
- Preparing annual reports and budget estimates; and,
- Exercising control over the approved budget for the Hamilton Fire Department.

The final amendment to the Establishing and Regulating By-law was to update the organizational structure of the Hamilton Fire Department to reflect the current divisional structure of Administration, Communications, Fire Operations, Fire Prevention, Training, Mechanical, and Emergency Management. The divisional names have been updated, and Emergency Management has been added as a division.

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SUBJECT: Fire Department Establishing & Regulating By-Law and Appointments of Fire Chief, Deputy Chiefs, and Provincial Fire Co-ordinator (HSC19005) (City Wide) - Page 3 of 5

The *Fire Protection and Prevention Act*, in Section 6, requires the Council of a municipality to appoint the fire chief of the fire department. The new By-law Appointments of Fire Chief, Deputy Chiefs, and Provincial Fire Co-ordinator has been developed to achieve compliance.

The ability for the Fire Chief to delegate authority to others is permitted within the *Fire Protection and Prevention Act* in Section 6. In the absence of the Fire Chief, a Deputy Fire Chief is designated to act in his/her capacity and is delegated the authorities of the Fire Chief. This By-law addresses that a Deputy Chief may act in the capacity of the Fire Chief and therefore has Council appoint the Deputy Chiefs as well.

Finally, the Province of Ontario Mutual Aid Plan outlines the organizational framework, authority, and responsibilities associated with the provision of mutual aid among fire services during times of natural or human-caused emergencies. As part of the Province of Ontario Mutual Aid Plan and under the authority of the *Fire Protection and Prevention Act*, the Ontario Fire Marshal may appoint fire coordinators for a municipality to establish and maintain a mutual aid plan and perform such other duties as may be assigned by the Fire Marshal.

The fire co-ordinator must be a fire chief, deputy, or senior officer with the necessary training and experience to co-ordinate the mutual aid plan for the municipality. Further, they shall fulfil the duties and responsibilities of the fire co-ordinator as outlined in the Province of Ontario Mutual Aid Plan including:

- Develop, review, and maintain the mutual aid plan;
- Submit an annually updated mutual aid plan to the Office of the Fire Marshal;
- Coordinate and monitor mutual aid plan activations;
- Consider requests and recommend the deployment of provincial and regional assets; and
- Attend annual fire co-ordinator meetings.

For the City of Hamilton, the fire co-ordinator is the Fire Chief and the alternate fire co-ordinators are the Deputy Chiefs. As such, in appointing the Fire Chief and the Deputy Fire Chiefs the By-law recognizes that that these appointees will be the fire co-ordinator, and alternate fire co-ordinators for the City of Hamilton. They will be authorized to carry out the duties of the fire-coordinator as outlined in the *Fire Protection and Prevention Act* and assigned by the Fire Marshal through the Province of Ontario Mutual Aid Plan.

Alternatives for Consideration – Not Applicable

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SUBJECT: Fire Department Establishing & Regulating By-Law and Appointments of Fire Chief, Deputy Chiefs, and Provincial Fire Co-ordinator (HSC19005) (City Wide) - Page 4 of 5

FINANCIAL – STAFFING – LEGAL IMPLICATIONS

Financial: There are no financial implications associated with Report HSC19005.

Staffing: There are no staffing implications associated with Report HSC19005.

Legal: The draft By-Laws are requirements of and in compliance with the *Fire Protection and Prevention Act*. The By-law respecting the appointments of Fire Chief, Deputy Chiefs, and Provincial Fire Co-ordinator satisfies the legal requirement for those appointments.

HISTORICAL BACKGROUND

All municipalities in Ontario are legislated by the Province's *Fire Protection and Prevention Act* (FPPA), 1997 to establish a program in the municipality to include public education with respect to fire safety and certain components of fire prevention and provide fire protection services. Typically, this requirement is accomplished through the establishment of a fire department. Where a fire department is established, the Council of the municipality must appoint a fire chief for the fire department who is ultimately responsible to Council for the delivery of fire protection services.

The City of Hamilton Fire Department was established in 1910 through the Council-approved By-Law No. 40. The current Fire Department Establishing and Regulating By-law was approved in 1968 with the last amendment occurring in 1983. The current By-law does not account for the 2001 amalgamation of the City of Hamilton with the communities of Ancaster, Dundas, Flamborough, Glanbrook, and Stoney Creek, nor does it reflect the current operations of the City of Hamilton.

POLICY IMPLICATIONS AND LEGISLATED REQUIREMENTS

The following By-Laws will be repealed:

By-law No. 68-34 of The Corporation of the City of Hamilton
 By-law No. 1915-85 of The Corporation of the City of Stoney Creek
 By-law No. 2023, as amended, of The Corporation of the Town of Ancaster
 By-law No. 4341-97 of The Corporation of the Town of Dundas
 By-law No. 77-89-F of The Township of Flamborough
 By-law No. 341-87, as amended, of The Township of Glanbrook

RELEVANT CONSULTATION

Legal Services assisted in the drafting of both By-laws.

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SUBJECT: Fire Department Establishing & Regulating By-Law and Appointments of Fire Chief, Deputy Chiefs, and Provincial Fire Co-ordinator (HSC19005) (City Wide) - Page 5 of 5

ANALYSIS AND RATIONALE FOR RECOMMENDATION

Adoption of the recommendations will ensure compliance with the *Fire Protection and Prevention Act* as administered by the Office of the Fire Marshall.

ALTERNATIVES FOR CONSIDERATION

None

ALIGNMENT TO THE 2016 – 2025 STRATEGIC PLAN

Healthy and Safe Communities

Hamilton is a safe and supportive city where people are active, healthy, and have a high quality of life.

Our People and Performance

Hamiltonians have a high level of trust and confidence in their City government.

APPENDICES AND SCHEDULES ATTACHED

Appendix “A” to Report HSC19005: Hamilton Fire Department Establishing and Regulating By-Law

Appendix “B” to Report HSC19005: Appointments of Fire Chief, Deputy Chiefs, and Provincial Fire Co-ordinator By-law

**Appendix “A” to Report HSC19005
Page 1 of 5**

Authority: Item
Report
CM:
Ward: City Wide

Bill No.

CITY OF HAMILTON

BY-LAW NO.

**To Establish, Maintain and Operate Hamilton Fire Department
and to Repeal:**

**By-law No. 68-34, as amended, of The Corporation of the City of Hamilton;
By-law No. 1915-85 of The Corporation of the City of Stoney Creek;
By-law No. 2023, as amended, of The Corporation of the Town of Ancaster;
By-law No. 4341-97 of The Corporation of the Town of Dundas;
By-law No. 77-89-F of The Township of Flamborough; and
By-law No. 341-87, as amended, of The Township of Glanbrook.**

WHEREAS pursuant to section 5 of the Fire Protection and Prevention Act, 1997, the City of Hamilton may establish, maintain and operate a fire department.

NOW THEREFORE the Council of the City of Hamilton enacts as follows:

Definitions

1. In this By-law:

“Act” means the Fire Protection and Prevention Act, 1997 as may be amended from time to time, and includes any successor legislation and any regulations made thereunder including the Ontario Fire Code;

“City” means the municipal corporation of the City of Hamilton or the geographic area of the City of Hamilton as the context requires;

“City Manager” means the City Manager of the City of Hamilton;

“Council” means the council of the City of Hamilton;

“Deputy Fire Chief” means the person or persons appointed as a Deputy Fire Chief by Council and who may act on behalf of the Fire Chief in the case of an absence or vacancy in the office of Fire Chief;

“Division” means a division of Hamilton Fire Department as provided for in this By-law;

“Fire Chief” means the person appointed by Council as Fire Chief for the City under the Act;

Appendix “A” to Report HSC19005
Page 2 of 5

To Establish, Maintain and Operate Hamilton Fire Department
and to Repeal:

- By-law No. 68-34, as amended, of The Corporation of the City of Hamilton;
 By-law No. 1915-85 of The Corporation of the City of Stoney Creek;
 By-law No. 2023, as amended, of The Corporation of the Town of Ancaster;
 By-law No. 4341-97 of The Corporation of the Town of Dundas;
 By-law No. 77-89-F of The Township of Flamborough; and
 By-law No. 341-87, as amended, of The Township of Glanbrook.

“Fire Department” means the City of Hamilton Fire Department;

“fire protection services” includes:

- (a) fire suppression, fire prevention, fire safety education;
- (b) rescue and hazardous materials response;
- (c) emergency first response services in accordance with the tiered-response agreement with Hamilton Paramedic Services.
- (d) mitigation and prevention of the risk created by the presence of unsafe levels of carbon monoxide and safety education related to the presence of those levels;
- (e) communication in respect of any matter described in (a)-(d);
- (f) training of persons involved in the provision of any services described in (a)-(e) in accordance with National Fire Protection Association (NFPA) standards; and
- (g) delivery of all of those services described in (a)-(f) above.

“member” means a person employed in or appointed to the Fire Department and assigned to undertake fire protection services and includes full-time and volunteer firefighters;

“officer” means the Fire Chief, Deputy Fire Chief(s), Assistant Deputy Chief(s), Platoon Chief(s), and Divisional Chief(s);

“volunteer firefighter” means a member who provides fire protection services and who are paid on an on-call basis.

Establishment

2. The Fire Department is established under the direction of the Fire Chief to provide fire protection services.
Composition
3. The Fire Department shall consist of the Fire Chief and such officers, members and administrative support staff as considered necessary by Council to perform fire protection services.

Organization

4. Hamilton Fire Department shall be organized into the following Divisions:
 - (a) Administration;
 - (b) Communications;

Appendix “A” to Report HSC19005
Page 3 of 5

To Establish, Maintain and Operate Hamilton Fire Department
and to Repeal:

By-law No. 68-34, as amended, of The Corporation of the City of Hamilton;
By-law No. 1915-85 of The Corporation of the City of Stoney Creek;
By-law No. 2023, as amended, of The Corporation of the Town of Ancaster;
By-law No. 4341-97 of The Corporation of the Town of Dundas;
By-law No. 77-89-F of The Township of Flamborough; and
By-law No. 341-87, as amended, of The Township of Glanbrook.

- (c) Fire Operations – Full Time and Volunteer;
 - (d) Fire Prevention;
 - (e) Training;
 - (f) Mechanical; and,
 - (g) Emergency Management.
5. The Fire Chief, with the prior written approval of the City Manager, may reorganize or eliminate Divisions or establish other Divisions or may do any or all of these matters or any combination thereof as may be required to ensure the proper administration and operation of Hamilton Fire Department.
 6. (a) Each Division of the Fire Department is the responsibility of the Fire Chief and is under the direction of the Fire Chief or an officer designated by the Fire Chief.
 - (b) Officers shall report to the Fire Chief on activities within the Division under their supervision and shall carry out all orders of the Fire Chief.
 7. Where the Fire Chief designates a member to act in place of an officer in the Fire Department, such member, when so acting, shall have all of the powers and shall perform all duties of the officer replaced.

Responsibilities of the Fire Chief

8. The Fire Chief shall have all the rights, powers and duties assigned to a Fire Chief under the Act and shall ensure compliance with the Act.
9. The Fire Chief is responsible for the proper administration and operation of the Fire Department.
10. The Fire Chief shall be authorized to make such general orders, policies, procedures, rules and regulations and to take such other measures as the Fire Chief may consider necessary for the proper administration and efficient operation of the Fire Department and the effective management of fire protection services for the City and for the prevention, control and extinguishment of fires, the protection of life and property and the management of emergencies and without restricting the generality of the foregoing;
 - (a) For the care and protection of all property belonging to the City that are utilized by the Fire Department;

Appendix “A” to Report HSC19005
Page 4 of 5

To Establish, Maintain and Operate Hamilton Fire Department
and to Repeal:

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By-law No. 4341-97 of The Corporation of the Town of Dundas;
By-law No. 77-89-F of The Township of Flamborough; and
By-law No. 341-87, as amended, of The Township of Glanbrook.

- (b) For arranging for the provision and allotment of strategic staffing and facilities, apparatus, equipment, materials, services and supplies for the Fire Department;
 - (c) For the development and implementation of automatic aid, mutual aid and other fire protection and emergency service agreements within the City’s borders and/or within the municipal borders of adjoining municipalities upon the approval of Council;
 - (d) For determining and establishing the qualifications and criteria for employment or appointment, and the duties of, all members of the Fire Department;
 - (e) For the conduct and the discipline of members of the Fire Department;
 - (f) For preparing, and upon approval by Council, implementing and maintaining a departmental fire service plan and program for the Corporation;
 - (g) For keeping an accurate record of all fires, rescues and emergencies responded to by the Fire Department and reporting of same to the Office of the Fire Marshal and the public as required by the Act;
 - (h) For keeping such other records as may be required by Council, the City, and the Act;
 - (i) For preparing and presenting an annual report of the Fire Department to Council;
 - (j) For preparing and submitting to Council the annual budget estimates for the Fire Department for its approval; and
 - (k) For exercising control over the budget approved by Council for the Fire Department.
11. The Fire Chief shall regularly review and update the standard operating procedures and guidelines, general orders and rules referred to in section 10 as required.

Authority to Leave City Limits

12. The Fire Department shall not respond to calls with respect to a fire or emergency outside of the limits of the City except with respect to a fire or emergency:
- (a) that in the opinion of the Fire Chief or designate threatens property situated outside the City that is owned or occupied by the City;
 - (b) in a municipality with which an approval agreement has been entered into to provide fire protection services which include automatic aid;
 - (c) on property where an approved agreement has been entered into with any person or corporation to provide fire protection services;

**Appendix “A” to Report HSC19005
Page 5 of 5**

To Establish, Maintain and Operate Hamilton Fire Department
and to Repeal:

- By-law No. 68-34, as amended, of The Corporation of the City of Hamilton;
- By-law No. 1915-85 of The Corporation of the City of Stoney Creek;
- By-law No. 2023, as amended, of The Corporation of the Town of Ancaster;
- By-law No. 4341-97 of The Corporation of the Town of Dundas;
- By-law No. 77-89-F of The Township of Flamborough; and
- By-law No. 341-87, as amended, of The Township of Glanbrook.

- (d) in a municipality authorized to participate in the Province of Ontario Mutual Aid Plan and mutual aid program or any other similar reciprocal plan or program; or
- (e) in the opinion of the Fire Chief or designate requires immediate action to preserve and protect life or property and the appropriate fire department is notified to respond and assume command or to establish alternative measures acceptable to the Fire Chief or designate.

Short Title

- 13. This By-law may be referred to as the “Hamilton Fire Department Establishing and Regulating By-law”.

Repeal and Enactment

- 14. By-law No. 68-34, as amended, of The Corporation of the City of Hamilton, By-law No. 1915-85 of The Corporation of the City of Stoney Creek, By-law No. 2023, as amended, of The Corporation of the Town of Ancaster, By-law No. 4341-97 of The Corporation of the Town of Dundas, By-law No. 77-89-F of The Township of Flamborough and By-law No. 341-87, as amended, of The Township of Glanbrook are repealed.
- 15. This By-law comes into force on the date of its passing.

PASSED this _____ , _____

F. Eisenberger
Mayor

J. Pilon
Acting City Clerk

Appendix “B” to Report HSC19005

Page 1 of 4

Authority: Item
Report:
CM:
Ward: City Wide

Bill No.

**CITY OF HAMILTON
BY-LAW NO.**

**Being a By-law to Appoint a Fire Chief, Deputy Fire Chief, and Provincial Fire
Co-ordinator pursuant to the Hamilton Fire Department Establishing and
Regulating By-law No. XXX**

WHEREAS pursuant to Subsection 6(1) of the *Fire Protection and Prevention Act, 1997* the Council of the City of Hamilton shall appoint a Fire Chief for the Fire Department;

WHEREAS the Council of the City of Hamilton passed the Hamilton Fire Department Establishing and Regulating By-law No. XX at its meeting held on XXX;

WHEREAS Council wishes to appoint certain persons as Fire Chief and Deputy Fire Chief pursuant to the *Fire Protection and Prevention Act, 1997* and the Hamilton Fire Department Establishing and Regulating By-law No. XX; and,

WHEREAS Council authorizes the Hamilton Fire Department to participate in the Province of Ontario Mutual Aid Plan and endorses the Fire Chief and Deputy Fire Chief(s) being appointed as fire co-ordinator and alternate fire co-ordinator(s) under the authority of the *Fire Protection and Prevention Act, 1997* by the Ontario Fire Marshal.

NOW THEREFORE the Council of the City of Hamilton enacts as follows:

1. The person listed in Schedule “A” is appointed as the Fire Chief for the City of Hamilton until such time as that appointment is terminated or a successor is appointed;
2. The person(s) listed in Schedule “B” is appointed as the Deputy Fire Chief for the City of Hamilton until such time as that appointment is terminated or a successor is appointed;
3. Schedules “A” and “B” form part of this By-law.

Appendix "B" to Report HSC19005
Page 2 of 4

Being a By-law to Appoint a Fire Chief, Deputy Fire Chief, and Provincial Fire Co-ordinator pursuant to the Hamilton Fire Department Establishing and Regulating By-law No. XXX

PASSED this _____ , 2019

F. Eisenberger
Mayor

Janet Pilon
Acting City Clerk

SCHEDULE "A"

Appendix "B" to Report HSC19005
Page 3 of 4

Being a By-law to Appoint a Fire Chief, Deputy Fire Chief, and Provincial Fire Co-ordinator pursuant to the Hamilton Fire Department Establishing and Regulating By-law No. XXX

FIRE CHIEF

Cunliffe, David R.

SCHEDULE "B"

Appendix "B" to Report HSC19005
Page 4 of 4

Being a By-law to Appoint a Fire Chief, Deputy Fire Chief, and Provincial Fire Co-ordinator pursuant to the Hamilton Fire Department Establishing and Regulating By-law No. XXX

DEPUTY FIRE CHIEF

Moss, Randy

Verbeek, John

8.1



Hamilton Collaborative Partnership Group
Community Hub/Multi-Sport Indoor Facility Project



Kevin Gonci



Hamilton Collaborative Partnership Group
Community Hub/Multi-Sport Indoor Facility Project



Acknowledgements



Community Feasibility Study

SportHamilton Multi-Sport Indoor Facility Feasibility Study & Business Plan

Date: September 10, 2018



400+

- Online surveys completed.

71

- Sports Groups consulted.

50+

- Face-to-face consultations.

97%

- Support Multi-Sport Facility.

SportHamilton
Multi-Sport Indoor Facility
Feasibility Study & Business Plan

Date: September 10, 2018



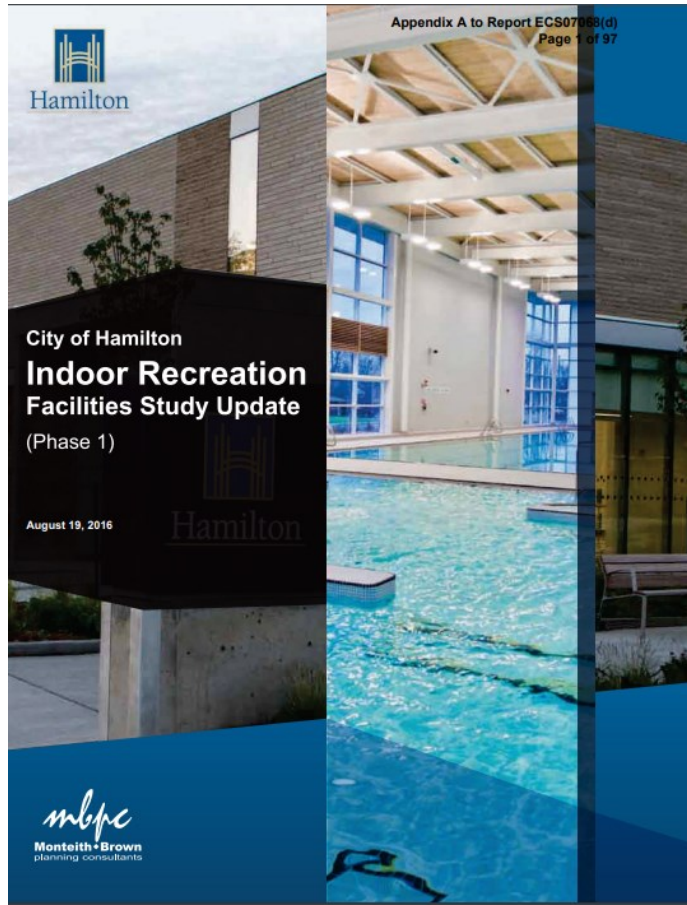
Community Feasibility Study Results



Strong demand for additional indoor facility space to support new program opportunities resulting in a community-wide impact.

City of Hamilton Recreation Study

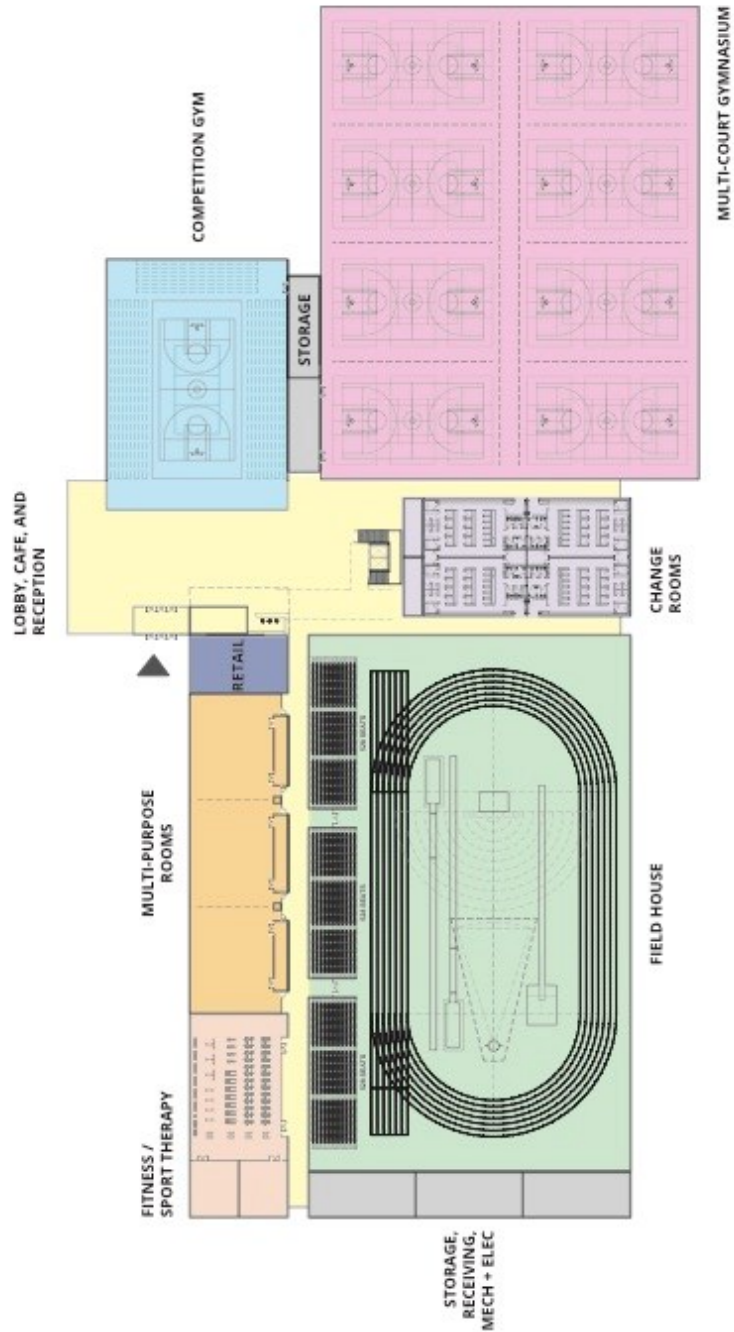
2008 & 2016 (Monteith & Brown Consultants)



- ▶ Adoption of the “Option 4” Strategy (Strategic Renewal & New Construction Strategy).
- ▶ New facilities are recommended in “*future growth*” areas in Binbrook, Winona, Mt. Hope and Upper Stoney Creek by 2021.
- ▶ Residents support public/private partnerships.
- ▶ Support for larger, multi-use facilities & community hubs which provided multi-generational programs & services.
- ▶ Municipal amalgamation in 2001 created an imbalance in facility allocation.

Facility Concept

Approximately 14 - 16 acres
260,000 – 275,000 square feet



- ▶ **Community Recreation Space.**
 - 6-8 basketball courts
 - 27 volleyball courts
- ▶ **Optional Turf Space.**
- ▶ **Strength & Conditioning Facilities.**
- ▶ **Community Meeting Rooms.**
 - 24-35 badminton courts
 - 15 pickleball courts
- 200m track & field facility
- 1,000 spectator seating area

Community Hub – Our Vision

Community Recreation Centre

Sports Entertainment Venue

Cultural Centre Space

Public Health Clinic/Physiotherapy

Seniors' Active Living Space

Youth Program & Services Space

Social Services

High Performance Training

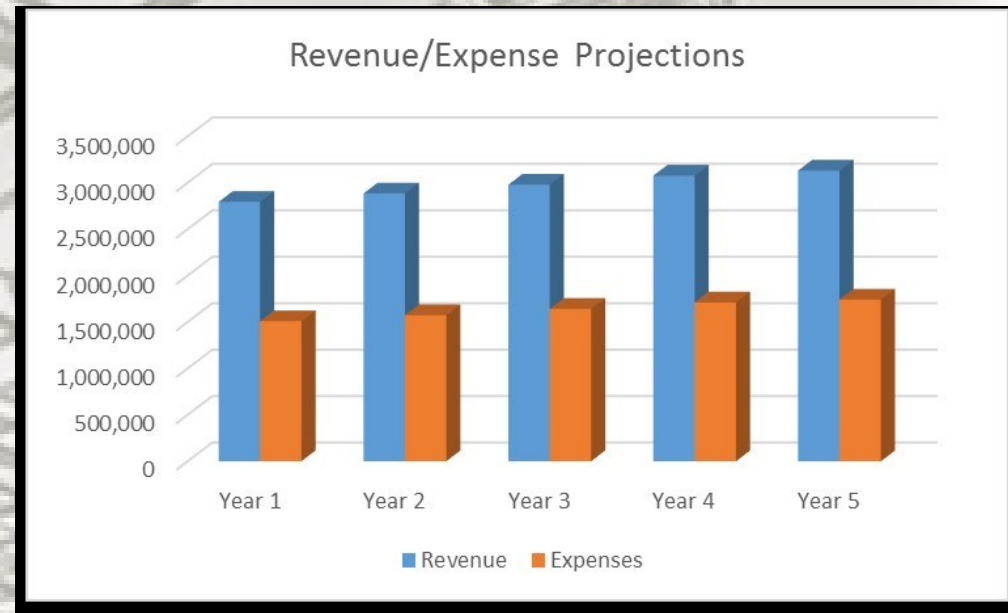
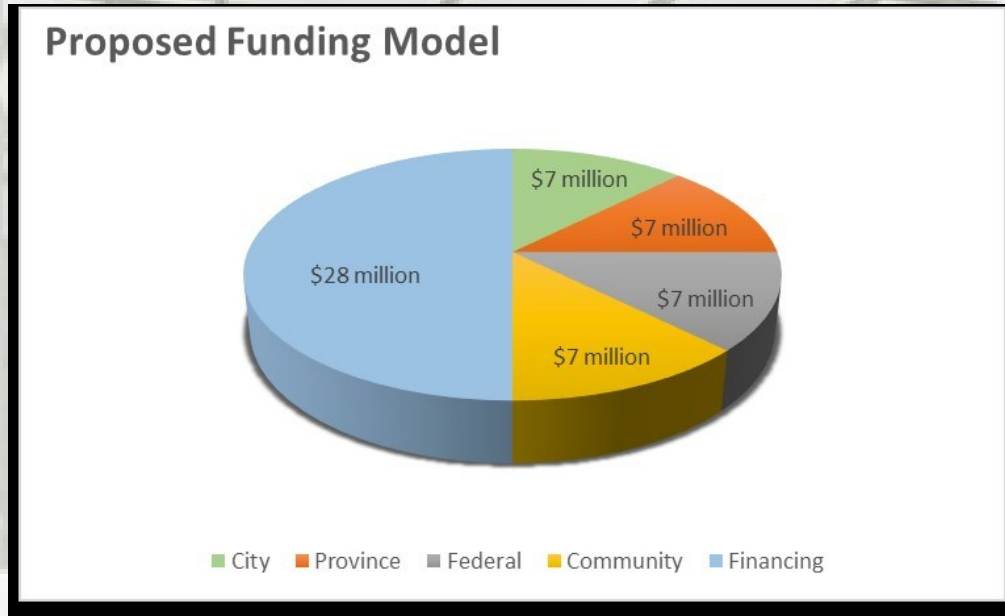
Childcare Space

Retail Lease & Office Space

City Wide Benefits



Proposed Funding Model



Total Economic impact per year \$26.8 Million/Sport Tourism \$18.2 Million

Hamilton Recreation Centres



- ▶ Bernie Morrelli & Westmount Recreation Centre.
- ▶ Built 2018 & 2011.
- ▶ Average 54,000 square feet.
- ▶ Average Cost - \$20.5 million.

Hamilton plans long-term growth strategy for a future with 780,000 residents



- ▶ "Future Growth" areas by 2021
- ▶ Binbrook.
- ▶ Winona.
- ▶ Mt. Hope.
- ▶ Upper Stoney Creek.

Community Benefit



Ontario
ACCESSIBILITY FOR ONTARIANS
WITH DISABILITIES ACT 2005 (AODA)



Hamilton
URBAN INDIGENOUS
STRATEGY



active communities



Sport Tourism surges past \$6.5 billion annually

Canadian Sport Tourism Alliance



Alliance canadienne du tourisme sportif



Hamilton Collaborative Partnership Group
Community Hub/Multi-Sport Indoor Facility Project



- There is a strong community demand for additional indoor facility space as indicated by several, diverse sectors of our community.
- The City of Hamilton currently has plans for similar facility developments as reflected within its long-term strategic vision.
- The most effective and efficient mechanism to deliver this new space is through a Community Hub model based on collaborative partnerships.
- This additional indoor facility space will contribute to the sustainability of current programs and result in new program opportunities of nearly 40 community program and service providers for the city-wide benefit Hamilton residents.
- That staff be directed to assess the feasibility of a new Community Hub development, in partnership with the City of Hamilton, with input from the Hamilton Collaborative Partnership Group and report back to the Healthy and Safe Communities Committee.



HAMILTON COLLABORATIVE PARTNERSHIP GROUP

“Building Healthy & Vibrant Communities”



Community Hub Proposal





Hamilton Collaborative Partnership Group
Community Hub/Multi-Sport Indoor Facility Project



OUR TEAM

Board of Directors

- ❖ Mr. Ron Foxcroft, Fox 40 International.
- ❖ Ed Bosveld – Redeemer University.
- ❖ Helen Downey – Sport Hamilton.
- ❖ Denise Christopherson – Hamilton YWCA.
- ❖ Ed Pavao – Nustadia Recreation.
- ❖ Heather Pearson – Hamilton Aquatic Club.
- ❖ Louis-Pierre Mainville – Ontario Volleyball Association.
- ❖ Gord Vigneault – 91st Highlanders Athletic Association.
- ❖ Dave Strecker – Sport Hamilton.
- ❖ Kevin Gonci – Golden Horseshoe Track & Field Council.



OUR VISION

Our project vision includes a fully inclusive and accessible Community Hub/Multi-Sport Indoor Facility which provides integrated programs and services to underserved areas of our community. Our collaborative partnership model will result in a cost effective and fully sustainable facility project for the benefit of Hamilton residents and communities.



Cultural Celebrations.



Multi-Generational Programs.

BACKGROUND

Sport Hamilton, the official Community Sports Council for the City of Hamilton, has recently completed a comprehensive Feasibility Study and Business Plan which clearly substantiates the need and benefits of a new community indoor facility providing multi-use, multi-purpose and multi-functional public space which will contribute to a more healthy & vibrant Hamilton community.

We are currently in the process of preparing a formal presentation to Hamilton City Council to request consideration and support for a formalized partnership between the City of Hamilton and various community stakeholders towards a new facility development.



Child Care Centre



Seniors Active Living Programs.

DIVERSITY

Our Task Force has conducted extensive community consultations and research which has resulted in a facility concept which will serve the needs of several community groups and organizations including sport, recreation, culture, health care, education, social services, seniors, youth and disabled.



Public Health Clinic

COMMUNITY IMPACT

Our Community Hub concept is intended to address the needs of several community organizations who currently lack adequate facility space which is impacting their ability to maintain or deliver new program opportunities for the benefit of our community. The proposed features and concept were derived from in-depth consultations and research including published reports, community meetings and input from City Staff.



Sports Medicine & Health Care Clinic.

INCLUSIVE

Our goal is to establish a fully inclusive and accessible community hub facility that has the potential of hosting integrated, multi-generational programs and services for both recreational and competitive interests and provide a community sports entertainment and tournament venue for the economic benefits of the City Hamilton and surrounding regions.



Accessible Program Space.



High Performance Training Facilities.

SportHamilton Multi-Sport Indoor Facility Feasibility Study & Business Plan

Date: September 10, 2018



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- 2.4. Summary of Survey Results & Consultation Findings
- 2.5. Industry Trends for the Development of Community Recreation Facility Infrastructure
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3. Business Plan

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1 | EXECUTIVE SUMMARY

EXECUTIVE SUMMARY

Since the 1960's, the City of Hamilton has played a predominate role in delivering indoor community recreation facilities. The boom of recreation facility development in Hamilton and throughout Ontario was through the 1970's. In the City of Hamilton, these facilities were typically community based, and mostly consisted of single pad arenas and recreation centres. The recreation facilities usually consisted of a 25-meter square tank swimming pool, general purpose rooms, and shared use of a gymnasium belonging to the Hamilton-Wentworth District School Board.

Despite competing demands for municipal funds, the City of Hamilton has implemented strategic plans over the years to renew and modernize aging recreation facility infrastructure. These community recreation facilities continue to provide valuable programs and services for the general public of all ages. However, they are not able to meet the needs of rapidly growing community sports programs like basketball, volleyball and other court sports. This problem has been further aggravated with the trend by both school boards to build larger super schools – closing several older smaller schools and reducing the valuable inventory of community gymnasiums. This is a trend that will continue in the future and further increase the demand for gymnasium facilities. The end result is that many organizations have not been able to meet program growth demands and many youth in our community are being denied the opportunity to participate in minor sports programs.

With the lack of adequate gymnasium facilities, the City of Hamilton is also lagging far behind other communities in Southern Ontario to host various sports tournaments. The consequences are two-fold:

- 1) tournaments are often a revenue source for the host sports organization – that is used to reduce individual program registration fees; and
- 2) the local Hamilton economy misses out on the very lucrative sport tourism industry.

As an example, the Ontario Basketball Association Provincial Championships were in Hamilton on a regular basis through the 1980's and 90's bringing thousands of athletes and their families to our community. As the tournament grew in size and other communities were able to offer better quality facilities, Hamilton was no longer able to host this lucrative sport tourism event.

Supported by our initial needs analysis, the Hamilton track and field sports community also desperately lacks an indoor training and competition facility. This facility can also be used as an indoor walking track for adults, seniors, and individuals with various physical challenges – which is also greatly lacking in our community. Under a proposed multi-use facility model, the indoor

hard courts make a good synergetic fit with an indoor track. There are numerous existing successful models of these type of mixed multi-use facilities throughout North America.

Recognizing this problem, SportHamilton, a volunteer official sport council for the City of Hamilton that helps to provide a voice for all amateur sport groups, were made aware of these issues by various sport groups and as a result formed a task force “SportHamilton Multi-Sport Indoor Facility Task Force” to assist and help solve these concerns.

The task force, under the leadership of SportHamilton, applied for and was successful in receiving a Seed Grant through the Ontario Trillium Foundation to fund a feasibility study and business plan for a multi-sport indoor facility to meet the needs of the sport groups in the Hamilton and area community. The team of Architecture49 (A49) and Nustadia Recreation Inc. (NRI) were retained by the Task Force to complete the feasibility study. The Task Force members included:

- Ron Foxcroft – Honorary Chair
- Helen Downey – Co-chair
- Kevin Gonci – Co-chair
- Gord Vignault
- Denise Christopherson
- Dave Strecker.

The Task Force worked on the initial Trillium funding application. The A49/NRI project team reported through this committee while preparing the study.

A49 is one of the leading sports architectural firms in Canada, and has completed numerous community and educational facilities from the initial feasibility and business planning stage to the finished product. NRI is the largest and most experienced company in Canada providing development and operating services for community recreation facilities. As former sister company under the Cochrane Group, NRI and A49 have worked together as a team on numerous similar type projects – including the very successful Mohawk 4 Ice Centre in the City of Hamilton.

From the multiple needs analysis that was gathered, the following was determined:

- Need for a competition level indoor 200m track & field facility
- Need for multi-sport, multi-court gymnasium
- Facility to deliver sport tourism day events
- Interest from private sector to lease space to provide ancillary services to the facility

From the needs analysis, the following building program has been recommended by the study team:

- 9 hard court gymnasium that can be used for mainly basketball and volleyball.
- One of the gymnasiums will have seating and will be used for hosting main events.
- 200-meter indoor track with space for the various field events – this facility will be used for training purposes and will include some seating to be able to host sanctioned track & field competitions.
- Lease space to provide revenue generating services through the public sector.
- General purpose community space to allow for various revenue programming and services.

To accommodate the above recommended building program, two different building options with preliminary concept drawings have been presented in this report.

The estimated cost to deliver a proposed facility that would accommodate the identified building program will be approximately \$52 million. Suggested preliminary funding sources could include the following:

- \$24 million through debt financing and paid through facility net profit estimated to be \$1.5 million per year.
- \$5 million through a community fundraising campaign.
- \$23 million in government funding from the three levels of government.

The proposed multi-sport indoor facility will meet the “City of Hamilton’s Strategic Commitment” that includes the following:

1. **Enhance Community Well-Being** - Sports and recreation facilities, like the proposed multi-sport indoor facility will contribute directly to community quality of life, as well as personal health and social cohesion. For this reason, community sports and recreation facilities are highly valued and supported by the general public.
2. **Enhance Economic Well-Being** - Community sports and recreation facilities like the proposed multi-sport indoor facility are sought after community resources to attract and retain new businesses and residents to the City of Hamilton. The proposed multi-sport facility will also have an **estimated economic impact of \$26.8 million for the first full year of operations** through sport tourism (\$18.2 million) and facility spending (\$8.6 million). **Over a five-year period, the total projected combined economic impact will be \$146.3 million** (\$101.5 million in sport tourism and \$44.8 in facility spending). The proposed facility will also provide an estimated 1,040 short-term construction jobs and 13 FTE permanent jobs.

- 3. Enhance Environmental Well-Being** – We are recommending that the proposed multi-sport facility be built to meet equivalent LEED Gold Certification Standards. This will ensure the proposed facility will have a minimal carbon footprint in our environment; while also making the facility financially sustainable to maintain and operate over its project life span of 40 to 50 years. Meeting LEED Gold Certification Standards will also ensure a greater likelihood of getting funding from the Provincial and Federal levels of government.

To move the project forward to the next level, it is recommended that SportHamilton engage all the identified project stakeholders and present the findings of this study to allow for further consultation and commitment to the project.



2 | NEEDS ASSESSMENT

2.1 INTRODUCTION

NRI and A49 assessed the probable demand through a set of surveys and face-to-face interviews with sports groups in Hamilton and the surrounding area. The surveys found that there is a demand for indoor track space, multi-use courts and leasable space that is not being met by current facilities in the area with respect to the type of facilities, the availability of time in the facilities and the cost of facilities.

Media Event and Study Kick-off

On Thursday February 6, 2017, SportHamilton hosted a media event in the Tourism Hamilton Community Meeting Room at the Lister Block Building, 28 James Street North, Hamilton to announce the successful application for a Seed Grant provided by the Ontario Trillium Foundation, and to kick-off the feasibility study to assess the needs of all Hamilton sports groups and the viability of constructing a year round, multi-sport, multi-use, indoor training and competition facility for the Hamilton and area community.

Speakers included:

- Andrea Horwath, Member of Provincial Parliament, Hamilton Centre
- Russ Powers, Ontario Trillium Foundation
- Ron Foxcroft, Honourary Chairperson, Indoor Multi-Sport Facility Task Force
- Helen Downey, President SportHamilton and Co-Chairperson, Indoor Multi-Sport Facility Task Force

2.2 SURVEYS AND PUBLIC CONSULTATION PROCESS

Four on-line surveys were completed and posted on the SurveyMonkey web site April 21, 2017 – consisting of the following categories and on-line links provided:

Survey A: Official Representative of a Community Sports Group or other Not-for-Profit

Organization: https://www.surveymonkey.com/r/SportHamilton_SurveyA

Survey B: General Public/Individual User:

https://www.surveymonkey.com/r/SportHamilton_SurveyB

Survey C: Private Sector – Commercial Lease Partners:

https://www.surveymonkey.com/r/SportHamilton_SurveyC

Survey D: Other Potential Project Stakeholder Partners:

https://www.surveymonkey.com/r/SportHamilton_SurveyD

Public Consultation Process

In order to reach out to the largest number of sports user groups as possible and to give the general public a voice in the study, the following steps were taken:

- An extensive database of potential survey respondents was completed and a survey link sent to all contacts on the database between April 24, 2017 and May 23, 2017.
- On-line survey link was posted on SportHamilton Website and advertised on social media through various Facebook pages. <http://www.sporthamilton.com>.
- Advertisements in the local newspaper.
- Media event and study kick-off open to the public.
- Surveys were reviewed and face-to-face interview meetings with various organizations were completed.

Survey Responses

Survey	Group	# of Respondents
Survey A	Official Representative of a Community Sports Groups or other Not-for-profit Organization Consulted	71
Survey B	General Public / Individual User	314
Survey C	Private Sector – Commercial Lease Partners	7
Survey D	Other Potential Project Stakeholder Partners	8

Survey Results

Survey A: Official Representative of a Community Sports Groups or other Not-for-Profit Organization Consulted				
Group Name	# of Member	Female	Male	Level of Play
SportHamilton	1000			
Pickleball Hamilton	115	50	65	Recreational to Competitive
Hamilton Lacrosse Association	600	100	500	House League and Rep
Ancaster Masters Swim Club	50	30	20	Masters
Flamborough Fire Basketball	341	127	114	House League, Competitive
Hamilton Sparta Sports Club	1100	550	550	Competitive
Hamilton Hornets Rugby Football	300	125	75	Competitive
Redeemer University College	125	60	65	Post-Secondary Level
Hamilton CANUSA Games	N/A			Competitive
91st Highlanders Athletic Association	1400	700	700	Competitive
Hamilton Olympic Club	120	60	60	Recreational to Competitive

Group Name	# of	Female	Male	Level of Play
Guido de Bres Track and Field Team	70	30	40	
Hamilton Gymnastic Academy	1014	897	152	Recreational to Competitive
The Golden Horseshoe Track & Field	N/A			
Stoney Creek Athletics	25	15	10	Recreational to Competitive
UPLAY CANADA	180	0	180	Rep
Ontario Basketball	16,000	6,000	10,000	
Burlington Track and Field Club	96	45	51	Competitive
Dundas Badminton Club	35	12	23	Recreational to College
Bishop Tonnos CSS Track Team	75	20-50	25	Invitational to OFSAA
Athletiques International Track and Field Club	25	14	11	Playground to National
Haldimand Huskies Basketball	172	70	102	Recreational
Monte Cristo Track Club	14	8	6	Provincial & National
Hamilton Olympic Club	200	100	100	All levels
St Mary CHS Hamilton	20	10	10	High School
Stoney Creek Athletics and Monte	16	13	3	Competitive
Blessed Sacrament Yellow Jackets	700	300	400	House League to Elite
Ancaster Basketball Club	350	150	200	Rep, House League
Blessed Sacrament/CM Sports	24	0	12-24	AA+
Hamilton Accessible Sports Council	N/A			
Mountain Athletic Club	140	80	60	Club / Rep
Hamilton-Wentworth CDSB	N/A			All levels
Special Olympics Hamilton	190	55	135	Beginners / Advanced
Maga Basketball Camps	400	200	200	Recreational to Competitive
Hamilton Aquatic Water Polo Club	120	40	80	Recreational to Competitive
Westdale Fencing Club	38	20	18	Recreational to National Team
Governor Simcoe Secondary School	36	20	16	Varsity
Ancaster Lions Volleyball Club	120	80	40	Youth to Competitive
Hamilton Aquatic Club	200	100	100	Learn to Swim to National
Stoney Creek N Youth Basketball	22	11	11	Rep
Thorold Elite Track Club	40	10	30	Competitive
Stoney Creek Rugby Club	290	140	150	Recreational / Competitive
Burlington Synchronized Swimming	218	219	0	Recreational / Competitive
Hamilton Elite Athletics Team	11	3	8	Competitive
Steel City Patriots Football	62	0	62	Semi-pro
Hamilton Smash Volleyball Club	140	120	20	Club / Rep
Hammer City Roller Derby	N/A	100	60	Beginners to Elite
Reach Forth	1400	400	1000	Recreational
GHAC Swimming	??	75%	25%	Development to Pro
Hamilton Ultimate Club	834	330	425	Beginner to Competitive
Ontario Volleyball Association	10,854	7,205	3,649	Recreational / Competitive

Group Name	# of	Female	Male	Level of Play
Volleyball Canada	12,500	9,000	3,500	Competitive
Hamilton Football Association	580	0	580	Tyke to Senior Varsity
Hamilton Varsity Ticats	N/A			Rep
Athletics Ontario	N/A	2,471	3,085	Rec to High Performance

Organizational title of official representative that responded to Survey A:

- 59.15% Executives
- 35.21% Coaches
- 5.63% Volunteers

Survey A Select Questions	YES	NO
6. Are you satisfied with the quality and available inventory of sports facilities in Hamilton to meet the needs of your organization?	4.23%	95.77%
7. Do you feel that Hamilton in comparison to other communities in Ontario, offers high standard and quality facilities and which provides a level playing field for your athletes to train and compete?	19.12%	80.88%

Survey B: General Public / Individual User		
Survey B Questions	YES	NO
1. Do you support the development of the proposed multi-sport facility?	96.83%	3.17%
5. As an adult (18 years and over), do you intend to be an individual user of the facility?	87.17%	12.83%
10. Will you support a user-pay model to make the facility financially sustainable?	95.16%	4.84%

Of the 314 respondents for Survey B:

- 96.83% support the development of the proposed multi-sport facility.
- 87.18% intend to be a user of the facility.
- 95.16% would support a user-pay model.
- 69.84% are parents of children age 4 to 17 years involved in a sports programs.
- 65.00% have two children or more involved in a sports program.

Survey C: Private Sector – Commercial Lease Partners			
Respondents	Interested in investigating commercial tenant lease space	Nature of existing or proposed business	Lease Space Required (Square Feet)
Extreme Dodgeball Hamilton (EDH)	Yes	Own EDH and End2EndBallHock	50,000 – 60,000 SF
Coszcan Sports & Entertainment	Yes	Arena Pro	17,000 SF
ALP Training Institute	Yes	High performance	12,000 – 15,000 SF
Crossroads Karate	Yes	Martial Arts	4,000 SF
Determination Martial Arts	Yes	Martial Arts	2,100 SF
First Dundas Leasing Limited	Yes	Sell / lease land	56,000 SF
Stoke Strength and Conditioning	Yes	Strength & Conditioning	2,000 – 4,000 SF

Survey D: Other Potential Project Stakeholder Partners		
Respondents	Interest in a Partnership	Nature of Potential Partnership
Mountain Volleyball Club	Yes	Rental for practice & tournaments
ALP Training Institute	Yes	High performance training
Wishbone Athletics	Yes	Rehab & sports medicine clinic
Ontario Basketball	Yes	Ontario Basketball League host
McMaster Family Health Team	Yes	Health & wellness programming
Commonwealth Games Canada	Yes	2030 Commonwealth Games
Hamilton United Basketball Club	Yes	Home & practice facility
Hamilton Board of Approved Basketball	Yes	Officials training

2.3 SUMMARY – FACE-TO-FACE MEETINGS WITH VARIOUS SPORTS GROUPS

Reach Forth (Not-for-profit community youth and adult recreation programs)

- Interested in moving entire program to proposed new facility
- Program for hardcourt sports at current capacity and could grow by approximately 25%
- Currently program is at multiple elementary school facilities (HWDSB) throughout the city
- Full gymnasium times requirement 16 hours per week for the winter season
- Office and storage lease space about 300 sq. ft.
- Also interested in running 3 to 4 tournaments per year

U Play Basketball (boys elite level basketball academy program)

- Interested in moving entire program (55 hours per week) to proposed new facility
- Program runs consecutively 11 months of the year
- Current program at multiple locations
- With the right facility, program could easily expand by another 50% (including adding girls' teams)
- Basketball court gymnasium requirement - approximately 70 to 80 hours per week over 11 months.
- Office and storage lease space about 400 sq. ft.
- Also interested in running 2 to 4 tournaments per year

Extreme Dodgeball (adult dodgeball leagues)

- Over 4,500 members and program has been in existence since 2005.
- Program operates year-round.
- Program currently operating out of 12 different elementary school gymnasiums throughout the city – being out of one location would certainly allow an opportunity for significant program growth.
- With current and additional programs, there is potential for approximately 160 hours of gymnasium time per week.
- Interested in starting youth programs and branching off into additional sports such as pickleball.
- Interested in making a capital equity investment into a proposed new facility.
- Office and storage lease space about 400 sq. ft.
- Expecting to run 8 to 10 tournaments a year.

Hamilton Smash Volleyball Program (youth and adult program)

- Operate both indoor and beach volleyball programs
- Current program offered at various school locations and at Hillfield Strathallan College
- Full gymnasium requirement 10 to 12 hours per week (assuming three volleyball courts per gym)

Ancaster Lions Youth Volleyball Program

- Program has been running for five years
- 7 Competitive teams and development program with 150 players
- With additional gym times and quality facility – program can easily expand to at least 12 rep teams in the first year
- Ability to lease office and storage space – 200 to 300 sq. ft.
- Full gymnasium requirement 10 to 12 hours per week (assuming three volleyball courts per gym)
- With right facility, would also host 1 to 2 tournaments per year

Mountain Youth Volleyball Club

- Youth rep, house league, development program and summer camps
- Program is spread out over 8 plus high school gymnasiums (mostly Catholic Board)
- Lack of gym time has prevented program growth
- Opportunity to offer a women's recreation league with adequate gym times
- Full gymnasium requirement 16 to 20 hours per week (assuming three volleyball courts per gym)
- With right facility, would also host 1 to 2 tournaments per year

Volleyball Canada (Sandra de Graaff – Director Domestic Programs)

- Lack of quality facilities to host National Club Competitions
- To host will require 15 to 20 courts at one location and be climate controlled
- Event will attract 800 to 900 teams (12 player per team plus family members)
- Opportunity to also host one of the National Team Programs – 3 year term
- Full gymnasium requirement 16 to 20 hours per week (assuming three volleyball courts per gym)
- With right facility, would also host 1- 2 tournaments per year

Ontario Volleyball Association (Alishia Lidmus – Director Volleyball Operation, OVA)

- There are 25 to 30 OVA annual qualification tournaments every week-end throughout Ontario from September to the end March.
- Every week through the volleyball season there are 25 to 30 OVA club hosted tournaments.
- Lack of quality facilities to host these tournament in Ontario.

Ontario Basketball Association (Tyler Hardening Manager League Development and Mike Barbin OBA Club & Competitions)

- In recent years, Hamilton has not hosted any OBA championship Tournament because of the lack of quality facilities with double gyms.
- With a proper quality facility that has multiple court (two or more) there is an opportunity to host an OBA sanctioned tournament every weekend from early January to the end of May.
- With proper facility and given our preferred location, a facility with multiple court could host some type of OBA tournament every week.
- Host of provincial team tryouts – require 8 courts for entire month of July each year.

Ancaster Magic (youth recreational & competitive basketball program)

- One of the largest and longest running youth basketball programs in the City Hamilton.
- Including house league and rep programs totals about 600 players registered.
- Currently booking over 120 hours per week through the winter basketball season, Spring house league and summer camps.
- Program is currently delivered at various school gymnasiums across the entire city.
- Finding adequate times and quality facilities has been a challenge and mostly at the house league level, interested new players are being turned away.
- With proper facilities out of one location, program could easily grow another 25%, adding approximately 150 players at various levels.
- Current tournaments are capped because of the lack of gymnasium availability.
- Would commit to moving entire program to new proposed facility – currently about 120 hours per week and likely grow another 20 hours per week within the first years.
- Currently running about 8 to 10 tournaments per year, with a multi-court facility would likely run 10 to 12 tournaments per year.
- Foreseen ability to lease office and storage space – 300 to 400 sq. ft.

Blessed Sacrament Basketball Clubs (youth recreational & competitive basketball program)

- The largest and one of the longest running youth basketball programs in the City of Hamilton.
- 700 players registered.
- Finding adequate times and quality facilities has been a challenge for this program in recent years and specifically related to delivering tournaments.
- Currently running 6 major tournaments per year from mid February to the end of April each year, and on average 8 courts per tournament.
- Tournaments have been some of the longest running youth basketball tournaments in the province.
- Above tournaments are capped to the number of teams because of the lack of gymnasium availability.
- Basketball court gymnasium requirement - approximately 80 to 100 hours per week over winter basketball season.
- Extremely interested in moving all existing tournaments to a new facility with multiple gymnasiums, with the possibility of additional tournaments.
- Will also require multiple courts for week-long camps during the summer.
- Foresee ability to lease office and storage space – 300 to 400 sq. ft.

Redemeer University – David Mantel, Athletic Director and Ed Bosvell Interim V.P. of Administration & Finance.

- Current athletic complex does not meet regulations for both basketball and volleyball varsity programs.
- Interested in a possible partnership arrangement for a new multi-sports complex with gymnasium to meet the needs of both varsity and student recreational programs.
- University grounds could potentially be used for a proposed multi-use sports complex.
- At the university's request, discussions were also held with representatives of the Silvestri Group, private developers that own a significant amount of property across the street from the University on Gardner Road.
- The Silvestri Group were extremely interested in further investigating a potential partnership arrangement.

Canadian Basketball League – Butch Carter

- A new professional basketball league established by Butch Carter (former professional NBA player and coach).

- A team from this league played this past season at Mohawk College, but due to lack of facility use and parking restrictions, this team ceased operations and is currently looking for a new location in Hamilton.
- Team would provide rental income through weekly home games and daily practices during the week-day, non-prime time hours.
- With this team there is an opportunity to bring facility naming rights.

Aquatic Sports Group Representatives

On September 26, 2017, the SportHamilton Task Force hosted a community consultation meeting for area aquatics groups with the following in attendance:

1. Mr. John Vadeika, Executive Director, Swim Ontario.
2. Hamilton Aquatics Club.
3. Hamilton Aquatics Waterpolo Club.
4. The Golden Horseshoe Aquatics Club.
5. Burlington Synchronized Swimming Club.
6. Ancaster Masters Swim Club.

Those in attendance provided details of the community need for a new aquatics facility development including the recommended facility design, community user groups model and other amenities which would support both competitive and recreational aquatics programs.

An update was provided with regards to the results of recent current community consultations including a review of a previous City of Hamilton Indoor Recreation Study (2008) and City of Oakville Report (2013) which noted the following:

- There are currently 17 indoor pools within the City of Hamilton with an estimated \$1,649,080 in backlog repairs.
- Average year of construction of each facility is 1969.
- The City of Hamilton currently has an oversupply of indoor pools per capita average.
- There was strong community support for indoor pools with most, 42% preferring a leisure pool design.
- The proposed aquatics facility development between Oakville, Mississauga and Milton had been discontinued due to the major operational and capital development costs associated with such a facility development.
- The three options reviewed within the Oakville Study identified the projected development costs between \$25,900.00 and \$45,700,000.

Recommendations:

Due to the projected costs of the proposed field house development, the estimated costs of an aquatics facility development as part of a combined initiative, would make this option cost prohibited and therefore not recommended as part of the SportHamilton facility development proposal. It was suggested that the best case scenario for an aquatics facility development would be to include this project as part of a future phased development adjacent the proposed field house facility and that funding for such a facility is best achieved through a "legacy funding" program (Commonwealth or PAN AM Games bid).

It was further recommended that for such a community initiative to move forward, local and even regional aquatics programs should come together to form an Aquatics Council organization to represent their interests.

2.4 SUMMARY OF SURVEY RESULTS & CONSULTATION FINDINGS

- Strong demand for a competition level indoor 200 metre track for training and events.
- Strong demand for multi-sport, multi-court gymnasium space for youth basketball, and volleyball programs.
- Local community sports organization have not been able to expand existing programs due to the lack of adequate training and competition facilities – this has resulted in many individuals being denied the opportunity to participate.
- As participation levels for youth basketball and volleyball programs have considerably increased over the past few years – the inventory of facilities has decreased due to school closures.
- Strong market for a multi-court facility to host various sport tourism events.
- Need for quality sports facilities for competitive training.
- In the City of Hamilton, premier high school double gymnasiums with hardwood flooring are virtually at full capacity for after school community use.
- Need for sports group community office space.
- Interest from private sector to lease space and provide ancillary services in a proposed facility.
- Weekend gymnasium rental market rates for school gymnasium rentals due to added cost of covering school caretaking staff is approximately \$60 per hour.
- Gymnasium market rental rates for non-public and Catholic school facilities is in the \$65 plus dollar range.

2.5 INDUSTRY TRENDS FOR THE DEVELOPMENT OF COMMUNITY RECREATION FACILITY INFRASTRUCTURE

Multi-Use Facilities

Community sports and recreation facilities over the past 40 years have evolved from single-use local neighbourhood based facilities to larger regional multi-use facilities. These facilities provide the user the convenience of choice and one stop watching for the entire family. Larger multi-use facilities also provide the following benefits:

- Economies of scale of constructing one larger multi-use facility as opposed to several small facilities.
- Operational efficiencies – mainly in staffing.
- Increased revenue opportunity through ancillary services like food and beverage, sport retail, etc.
- Increased opportunities for sport tourism.
- Opportunity to deliver a “Community Hub Model” and provide non-sport and recreation services.
- Ability to meet the ever-growing user needs and demands of our aging population. Indoor running/walking tracks are very popular with this age demographic.

Partnership Opportunities

Through “Community Hub Models” there are various creative partnership opportunities. Not only do these models help improve service delivery in the community, it also increases the opportunity to make the facility financially sustainable. Potential partnership models investigated by our study project team include the following:

- McMaster University and Redemeer University College to provide research and hands on work experience for students and the delivery of wellness programs.
- Hamilton Health Sciences for the delivery of community outreach patient programs.
- Reach Forth, CityKidz, Kiwanis Hamilton Boys and Girls and other similar organizations to help deliver sports and recreation programs for youth-at-need.

There are also partnerships with the private sector similar to that in place with the Mohawk 4 Ice Centre. Private partner can provide development expertise to reduce the initial capital cost and operational expertise to maximize revenues and reduce operating expenses. The private sector can also provide ancillary services like food and beverage, sport retail, sport injury and physiotherapy clinics, etc.

Aging Infrastructure

Many community recreation facilities in Canada and including the City of Hamilton were built in the late 1960's through to the 1980's. Many of these facilities require costly repairs and are much more costly to maintain. On the programming delivery side, they often don't meet the needs of community sports user groups, and specifically, ability to host various larger tournaments that attract out of town visitors. There is an opportunity that the proposed facility, depending on location, could replace an existing aging recreation facility in the City of Hamilton.

The City of Hamilton has officially adopted the "Option 4" approach as recommend by Monteith Brown, that is, "the strategic renewal of aging recreational infrastructure and new development as required."

Skill Development and Year-Round Play

Most present-day baby boomers in their youth grew up playing various sports based on the summer or winter season. Present day competitive amateur sport today is tiered based on ability and to excel to the higher play levels, youth are concentrating on one sport year-round. This has resulted in the increased demand for summer ice surfaces, indoor playing fields, and indoor track and field facilities during the winter season. Competitive basketball and volleyball players also require year-round training facilities. Though this has placed on overall increase in sports and recreation facilities, it also is an opportunity for increased facility revenues, and in some cases have made many sports and recreation facilities financially sustainable. An example of this is the Mohawk 4 Ice Centre, as the result of added revenues generated during the summer season.

Coinciding with year-round training, competitive sport athletes also require strength conditioning which are also an important consideration for facility planning and can also provide increased revenue opportunities – typically by leasing space to third-party provider.

Energy Efficient Facility Design

Advances in building science technologies have made facilities more energy efficient and have helped to reduce utility consumption. While these approaches and techniques require additional capital investment during the construction phase of the project, there is normally a payback over time because of cost economies and a reduction in long term operating expenditures.

There are also civic, social and financial benefits of the greening trend. To ensure operational efficiencies, it is recommended the proposed multi-sport facility will be built to meet the equivalent LEED Gold Certification Standards for new building construction, and utilize some or all of the following energy saving technologies:

- Rooftop solar panels to provide electrical power for the facility, and combined power storage – where energy produced during the day is stored and used during the evening hours.
- Co-generation units using natural gas to produce electrical power.
- Waste heat from co-generation units is used to heat the building in the winter and also used to heat domestic hot water for the facility.
- During the summer months, waste heat from the facility cooling system is also used to heat domestic hot water for the facility.
- Ground source facility heating and cooling.
- Energy efficient facility heating and cooling systems.
- Tankless domestic hot water heaters.
- Energy efficient LED lighting to illuminate the entire facility – including all playing surfaces.
- Through effective use of glazing, utilize natural lighting to reduce electrical power during the daytime.
- Building envelope insulated to the highest industry standards.
- Waterless urinals.

2.6 BUILDING PROGRAM & CONCEPTUAL DESIGN PLANS

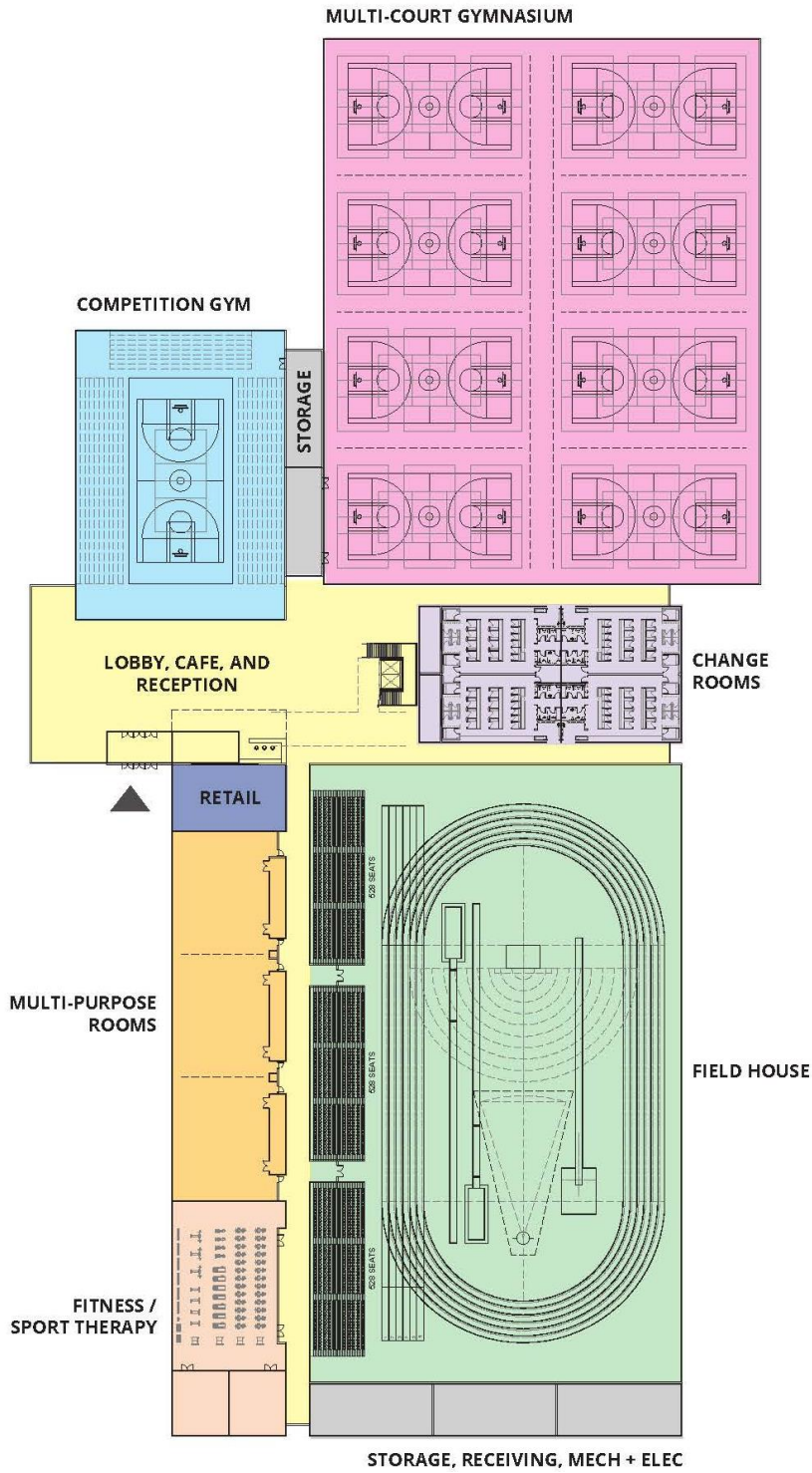
Based on the consultation process findings the following building program was developed centered on two main elements; a multi-court gymnasium with 8 basketball courts, and a 200m indoor track with spectator seating. While the general building program is similar for the two layout options, two schemes were developed to compare the resulting building area and capital costs.

Option 1: Was designed with a separate competition gymnasium space with spectator seating, and the indoor track straightaway incorporated into the track oval to minimize the track footprint and building volume.

Option 2: This design does away with the competition gymnasium as a separate volume and incorporates three basketball courts in the center of the indoor track oval, making use of the underutilized space in the track oval and the spectator seating required at the track.

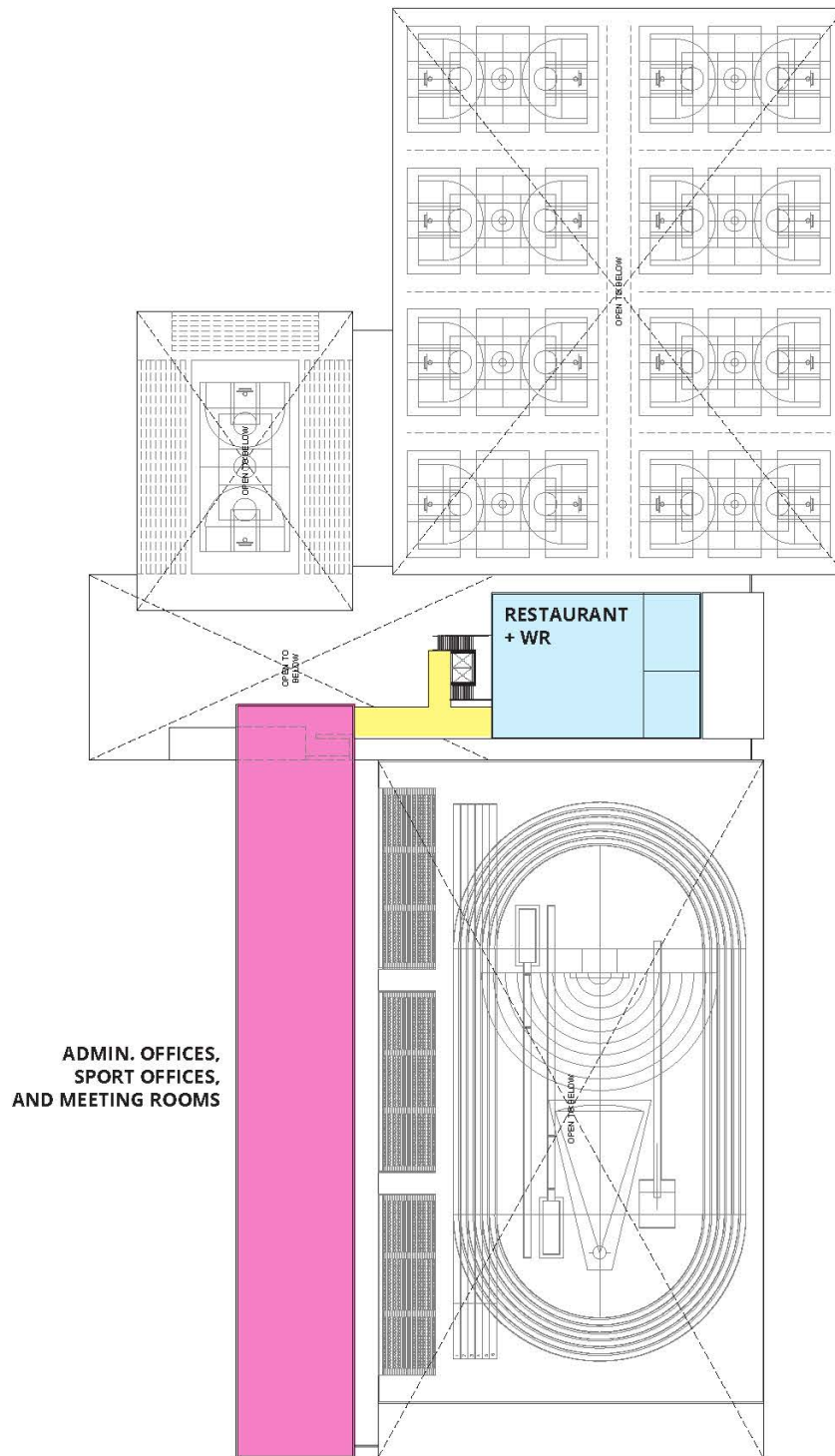
Building Program	Option 1		Option 2	
	Square Meters	Square Feet	Square Meters	Square Feet
Level 1				
Field House with 200M Track & Seating for	7,122	76,660	9,822	105,723
Competition Gymnasium: 1 Court / 2000 seats	1,850	19,914	N/A	N/A
Multi-Court Gymnasium (8) Basketball Courts	7,373	79,362	5,470	58,879
Change Rooms: Male/Female/Family	1,107	11,916	1,107	11,916
Fitness / Sport Therapy	834	8,977	834	8,977
Multi-Purpose Rooms	1,300	13,993	1,155	12,432
Retail	228	2,454	277	2,982
Lobby, Café, Reception, Circulation	1,800	19,375	1,795	19,321
Storage / Receiving / Mechanical / Electrical	249	2,680	689	7,416
Sub-Total Level 1	21,863	235,331	21,149	227,646
Level 2				
Admin/Sport Offices/Meeting Rooms	3,018	32,485	1,962	21,119
Restaurant & Washrooms	915	9,827	1,079	11,614
Sub-Total Level 2	3,933	42,312	3,041	32,733
Total Building Area	25,796	277,643	24,190	260,379

BUILDING LAYOUT - OPTION 1



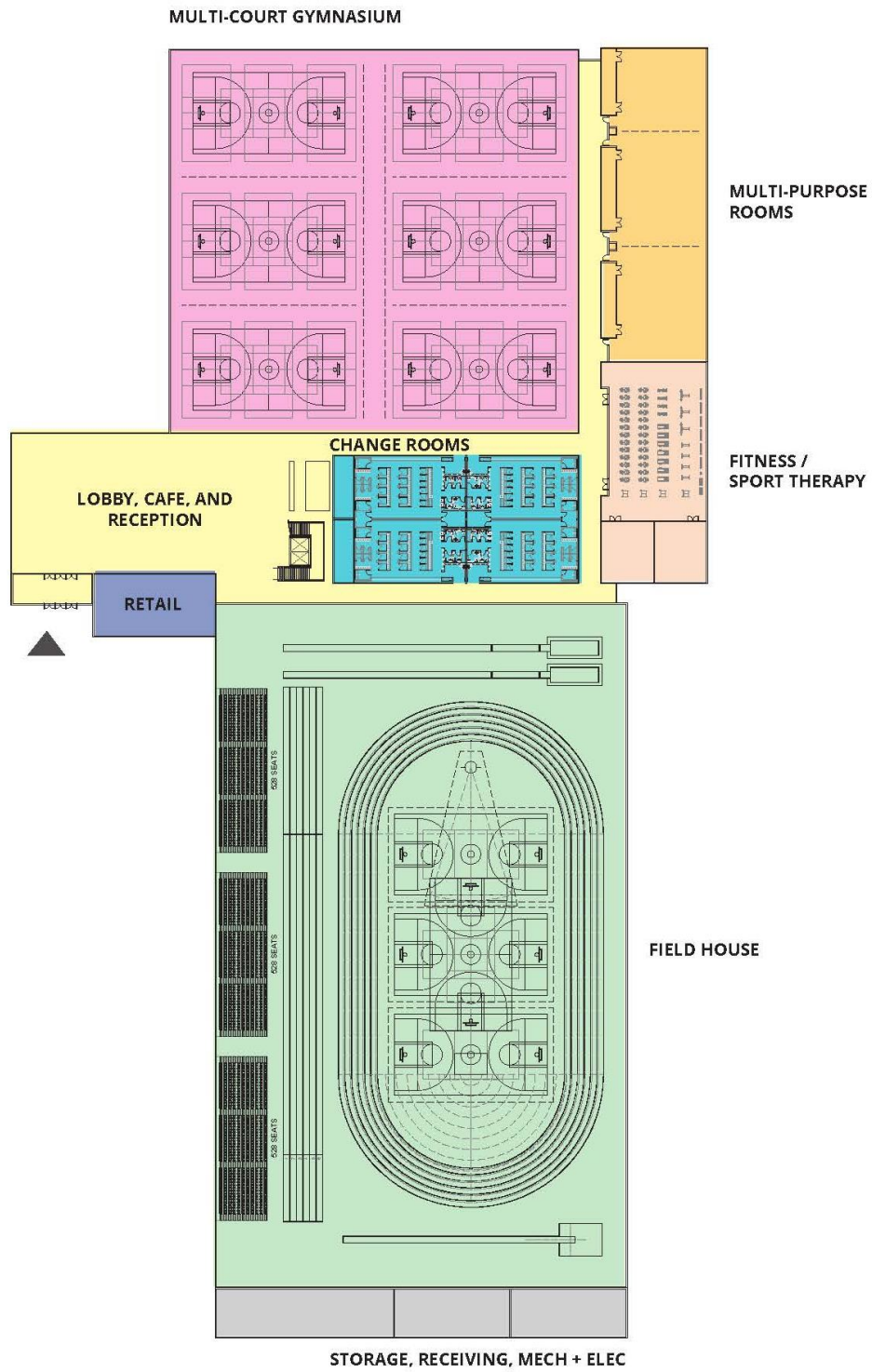
OPTION 1 – GROUND FLOOR PLAN

BUILDING LAYOUT - OPTION 1



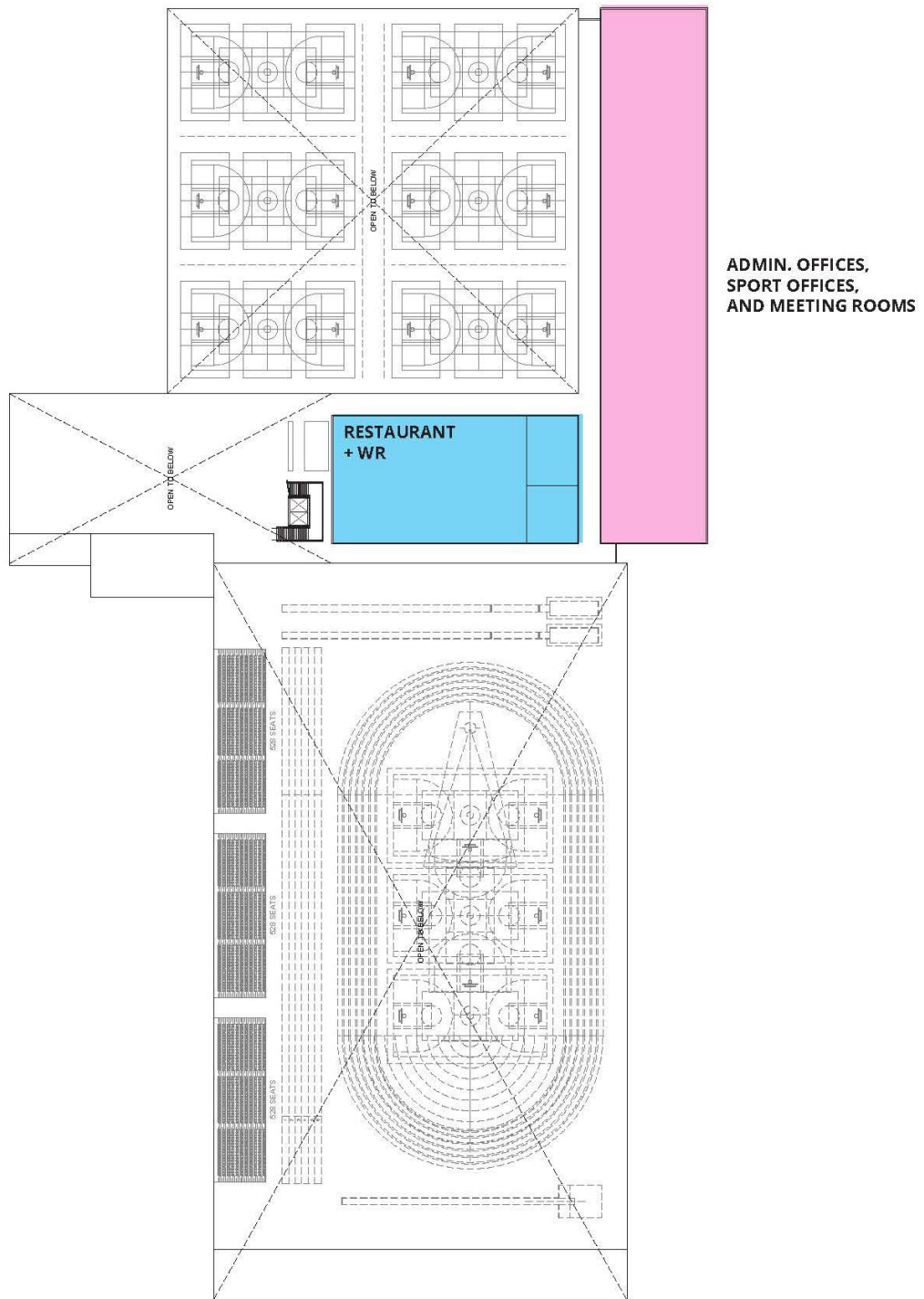
OPTION 1 – SECOND FLOOR PLAN

BUILDING LAYOUT - OPTION 2



OPTION 2 – GROUND FLOOR PLAN

BUILDING LAYOUT - OPTION 2



OPTION 2 – SECOND FLOOR PLAN

3 | BUSINESS PLAN

3.1 PROJECT OBJECTIVES - SPORHAMILTON MULTI-SPORT INDOOR COMPLEX

- Meet current and future needs of indoor amateur sports groups in the City of Hamilton.
- Provide sport tourism opportunities that will provide positive economic impact on the City of Hamilton economy.
- Collaborative community partnership approach model for the development and operations of the proposed facility with the following stakeholders:
 - SportHamilton
 - Local Community Sports Groups
 - City of Hamilton
 - Hamilton Educational Institutions
 - Private Sector
- Best practices approach for the development and operations of proposed facilities, that includes industry benchmarking of successful similar type facilities in other communities.
- Deliver a long-term financially sustainable model.

3.2 RECOMMENDED BUSINESS MODEL

The proposed SportHamilton Multi-Sport Indoor Complex, will serve two primary functions:

1. Meet the community sports programming needs of the different track and field, volleyball and basketball organizations and any other amateur sports organization. The times for community use should be Monday to Thursday and Sunday evenings.
2. Ability to host various sport tourism events. Under this model, various teams, player, and their families that will generate revenue for the facility and to create economic impact through direct spending in the City of Hamilton community.

It is roughly estimated that this type of facility will have more than a million visitors per year. Due to this large volume of people, it will provide the ideal market for various ancillary services. Third party, private businesses will lease various space in the facility to deliver services. This typically includes food and beverage, sport retail, athletic training and sport injury rehabilitation clinics. The benefits of these ancillary services are:

- 1) provide value revenues for the facility, and
- 2) provide a valuable benefit of ancillary services for the users of the facility.

3.3 COMPARABLE LOCAL MARKET FACILITY ANALYSIS

The existing inventory of gymnasium facilities in the City of Hamilton are owned and operated mainly by the following institutions:

1. Hamilton-Wentworth District School Board
2. Hamilton Wentworth Catholic District School Board
3. City of Hamilton Community Services Department
4. Other – Hillfield Strathallan College (private school)

Hamilton-Wentworth District School Board (HWDSB)

HWDSB has currently fourteen high schools with full gymnasium (also identified as double gymnasium) and a second smaller secondary auxiliary gymnasium (single gymnasium) and all are predominately hardwood floors. Three of these schools are slated for closing over the next few years – Sir John A. Macdonald, Delta, and Nora Henderson. With the closing of these three schools, two new schools will be built on the south-central Hamilton Mountain and a second in central-east downtown Hamilton. Two schools – Sir Winston Churchill and Sir Allan MacNab are attached to a community recreation facility operated by the City of Hamilton under a reciprocal agreement, and not typically available for community sports group rentals.

Within the next few years, this will bring the current inventory of full size high school gymnasiums to eleven. All current high school gymnasium facilities are near full capacity with annual booking preference going to existing users. At the present time, there is virtually no availability of a double gymnasium from Mondays to Thursdays.

There are 87 elementary schools with gymnasiums operated by the HWDSB. These are all predominately PVC tile and flooring on hard concrete surface. Several of these gymnasiums are under 2,000 SF and not suitable for community sports organizations. Gymnasium facilities at the Dalewood, Ryerson, and Sir Wilfrid Laurier are attached to community recreation facility, operated by the City of Hamilton under a reciprocal agreement, and not typically available for community sports group rentals. Of the remaining facilities, the prime gymnasium facilities are also near full capacity. The HWDSB is also working on future plan to close several older schools and replacing them with larger super schools. In coming years, this will also greatly reduce the number of elementary school gymnasiums for community sports group rentals.

Hamilton-Wentworth Catholic District School Board (HWCDSB)

The HWCDSB has fifty-six schools with gymnasium facilities available community sports group rentals. Seven of these are high schools and they all have double gymnasium with a secondary auxiliary single gymnasium with the exception of Sir Jean de Brebeuf that has two double

gymnasiums, all are all hardwood flooring. Between existing school use during evenings and week-ends and existing users, there is virtually no availability for community sports group rentals.

The HWCDSB also has forty-nine elementary school gymnasiums that are also predominately PVC tile and flooring on hard concrete surface. Several of these gymnasiums are under 2,000 SF and not suitable for community sports organizations. The prime gymnasium facilities are also at near full capacity. Like the HWDSB, the HWCDSB is also working on a future plan to close several older schools and replacing them with larger super schools. In coming years, this will also greatly reduce the number of elementary school gymnasiums for community sports group rentals.

Post-Secondary Schools

There are three main post-secondary schools in Hamilton; McMaster University (two triple gymnasiums and single auxiliary gym for a total of 7 full size gymnasiums), Mohawk College (3 full size gymnasiums) and Redeemer University (2 full size gymnasiums).

During the academic school year at all the above educational institutions, gymnasium is geared for student use and there is minimal or no availability for community sports group rentals. With the minimal availability the rental rate is substantially higher at about \$65 per hour plus daily parking fees.

City of Hamilton Community Recreation Facilities

The City of Hamilton has twenty community recreation facilities across the City with different size gymnasium facilities. Most of these gymnasiums are booked with organized community programs, and availability is extremely limited.

Gymnasium Rental Rates:

Gym Rental Rates – HWDSB

Single Gym	\$30 per hour
Double Gym	\$60 per hour

Non-profit youth groups are eligible for 75% discount for organizations that offer free or low cost to participants.

Non-profit adult groups are eligible for 50% discount for organizations that offer free or low cost to participants.

Week-end custodial staff fees are \$39 per hour on Saturday and \$52 per hour on Sundays with a three-hour minimum.

Gym Rental Rates – HWCDSB (as of October 1, 2018)

Non-profit community programs:

Single Gym	\$9.09 per hour
Double Gym	\$18.18 per hour

Cost recovery related programs:

Single Gym	\$18.18 per hour
Double Gym	\$36.37 per hour

Weekend custodial staff fees are \$30 per hour with a three-hour minimum.

Gym Rental Rates – Post Secondary Schools**McMaster University Gym Rental Rates****Burridge Gym**

Full Gym – 3 Courts	\$125 per hour \$750 for 6 to 10 hours \$1,000 for than 10 hours per day
Single Court	\$65 per hour \$390 for 6 to 10 hours \$520 for more than 10 hours per day

Sport Hall

Full Gym	\$125 per hours \$750 for 6 to 10 hours \$520 for more than 10 hours per day
Single Court	\$65 per hour \$390 for 6 to 10 hours \$520 for more than 10 hours per day
Smith Gym	\$65 per hour \$390 for 6 to 10 hours \$520 for more than 10 hours per day

*Parking fees - \$8.00 per day after 6pm and weekends

Mohawk College Gym Rental Rates

\$75 per hour

\$135 per hour for two gyms

\$180 per hour for three gyms

(all rentals are a four-hour minimum)

* Parking fees - \$7.50 per day per vehicle after 6pm and weekends

City of Hamilton – Gymnasium Rental Rates

Depending on the size any type of gymnasium the rates will vary between approximately \$26 to \$52 per hour. If the rental is outside of normal staff hours, additional staff rate of approximately \$50 to \$60 dollars per hour will added to the rental fee.

Hillfield Strathallan College – Gymnasium Rental Rates

Single Gym \$65 per hour

Auxiliary Gym \$55 per hour

Overall Challenges with Existing Gymnasium Inventory in the City of Hamilton:

- Mainly in the HWDSB, the closure of schools and a movement towards larger super schools will continue to put strain of adequate gym times for community sports groups
- Inventory of adequate size hardwood floor gymnasiums preferred by most community sports groups is very limited or just not available
- Tournaments require multiple gymnasiums, inventory of multiple gymnasiums is very limited and often require costly daily parking fees

3.4 COMPARABLE FACILITIES FROM OTHER COMMUNITIES

Saville Community Sports Centre, Edmonton Alberta



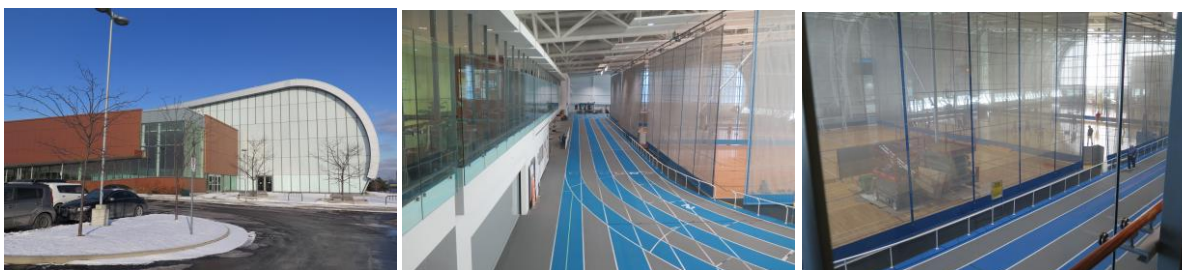
- Construction Cost \$42 million (not including land)
- Opened September of 2011
- Facility was added to an existing curling and indoor tennis facility owned and operated by the University of Alberta
- Community Partnership between the University of Alberta, Ortona Gymnastics Club, various amalgamated basketball and volleyball organizations.
- Reporting through an independent Board of Directors, facility is managed and operated by University of Alberta personnel
- 350,000 sq. ft. multi-use hard wood flooring surface that can be configured to provide the following playing surface amenities:
 - 12 FIBA-size basketball courts
 - 25 Volleyball courts
 - Competition main gymnasium with 2800 retractable seats
 - 30 Badminton Courts
- Ortona Gymnastics Centre
- Multiple conference rooms
- 200 Meter upper balcony track
- Facility is financially sustainable and has been since it opened
- City of Edmonton contributed \$9 million, Government of Canada 14.8 million, \$10 million Province of Alberta, remaining was loan financing and capital fund raising
- Rental Rates: full basketball court \$65 per hour
- Rental Rates: volleyball court (adult) \$55 and (youth) \$44 per hour, a full gymnasiums with three volleyball courts fully booked would net out three times the money

Markham Pan Am Centre – Markham Ontario



- Built for the 2016 Toronto Pan Am / Para Pan Am Games that hosted badminton, table tennis, water polo, and para table tennis
- Construction cost of \$80 million
- 147,000 sq. ft. multi-sport centre Feature facility amenities include a 50 meter aquatic centre and three full size gymnasiums
- During the weekday facility is used to service local community sports organizations, and on the week-ends mostly for sport tourism events
- In 2016 facility hosted 43 week-end events and in 2017 hosted 49, and with over 60% of these events being held in the gymnasiums
- Gym rental fee is \$100 per gym per hour
- Week-end tournaments \$1875 for two gyms per day (most book minimum of two days)
- Facility is operating at close to full utilization during prime-time hours

Abilities Centre – Whitby Ontario



- Facility opened in June of 2012
- Construction cost of \$40 million
- Funding for project came from Federal Government \$18 million, Province of Ontario \$3 million, Town of Whitby \$1 million with remainder coming from community fund raising and loan financing.
- 125,000 sq. ft. multi-use sports facility, with the feature amenities consisting off:
 - Three full size gymnasiums
 - Six-lane, 200 meter walking/running track
 - State of the art fully accessible fitness centre

- Multiple fitness are aerobics training areas
- Theatre
- General purpose programming space
- Facility is membership based and with other main operating revenues coming from donations, program fees and facility rentals
- Operated as a not-for-profit (registered charity) community hub model operated through Board of Directors
- Gymnasium rental Rates: \$90 per hour
- Track Rental Rates: \$60 per track lane per hour

Toronto Indoor Track and Field Centre – At York University, 4700 Keele Street, Toronto ON



- Opened in 1979, the facility is used by both professional and amateur athletes
- This facility is a partnership between York University and the City of Toronto
- Main facility features are:
 - 5-lane, 200 meter banked oval track with a separate sixth lane for joggers
 - 8-lane, 60-meter sprint and hurdle runaway
 - Warm-up area on a 3-lane, 30m runway
 - 30-foot vertical pole vault clearance
 - 2 long/triple jump runways into a common sand pit
 - 2 high jump areas
 - Curtain practice area for discuss and hammer throw
 - Shot put throwing circle and cage
 - To host competitions, seating for 900 spectators
- Combined with the outdoor track facility, the facility hosts about 80 special event competitions per year
- User fees include daily passes and full season memberships
- Various rental rates are also available for the different amenities in the facility

University of Guelph Gryphon Fieldhouse – Guelph Ontario



- Opened in the summer of 2012
- This indoor facility consists of
 - a 4 lane 200-meter indoor track.
 - 60-meter spring lanes.
 - Designated areas for high jump, long jump, triple jump, pole vault and throw.
 - Interior of the track is indoor green space for various type field sports like soccer and football, lacrosse, ultimate Frisbee etc.

3.5 TRACK AND FIELD FACILITY NEEDS ANALYSIS

All the local track field clubs in the City of Hamilton under the umbrella of the Golden Horseshoe Track & Field Council is made-up of the following local clubs:

- 91st Highlander Athletic Association
- Hamilton Olympic Club.
- Hamilton Elite Athletic Team
- Stoney Creek Athletics
- Monte Cristo Track & Field Club
- Hamilton Special Olympics
- Hamilton CAUSA Games (track and field team)
- Dundas Valley Track & Field Club
- Athletiques International (Caledonia)

The above clubs representing approximately 350 track and field athletes were all consulted and had input into this study, and all share the following common challenges:

- Starting in the fall to mid-Spring, there are no suitable training facilities in Hamilton for track and field training.
- McMaster University does have an indoor track categorized as indoor recreational jogging track, and primarily caters to the needs of staff and students and community use is

secondary and restrictive. It also lacks all amenities for the field events and can't accommodate any type of competitions.

- Hamilton track and field athletes who wish to train during the winter season have to travel either to the University of Guelph (distance of 50 km away) or York University (distance of 75 km).
- Barrier to proper indoor training facilities has a negative impact on program capacity and growth and hinders the development of athletes who follow the prescribed "Long Term Athlete Development" (LTAD) for athletics in Canada.
- Unable to host competitions and events, above clubs can't generate revenues that help offset individual program registration fees.

In addition to meeting the needs of the above category of competitive athletes, an indoor track and field facility would also serve the following groups and organization and provide revenue generation for the facility:

- Recreational athletes of all ages and abilities not competing at an elite level
- Para Athletic Programs
- Local and regional elementary and secondary school track and field training and competition
- Seniors health and wellness programming
- Recreational walkers
- Recreational running groups
- Healthcare and rehabilitation programs
- Regional track and field clubs that may consist of the following:
 - Niagara Olympic Club
 - Niagara Region Track & Field Club
 - Burlington Legion Track & Field Club
 - Burlington Track & Field Club
 - Brantford Track & Field Club

3.6 TRACK & FIELD FACILITY REVENUE PROJECTIONS

Projection revenues based on financial data from the Louis Riel Indoor Track and Field Facility – Ottawa Ontario, and the University of Windsor Indoor Track and Field Facility – Windsor, Ontario

Daily User Admissions:

- Daily admission rate: \$10.00 per person
- Number of participants/day: 50 participants
- Number of indoor program days: 149 days
- \$74,500

Indoor Winter Membership Fee.

- Membership fee (Golden Horseshoe Track & Field Council Member Groups): \$125
- Number of passes sold (Golden Horseshoe Track & Field Council Member Groups): 350
- Membership fee – Adult: \$200
- Memberships sold – Adult: 250
- Membership - Youth/Senior fee: \$150
- Membership – Youth/Senior sold: 250
- Total Membership fees: \$131,250

Track and Field Facility Rentals

- Track & field facility daily rental fee (9am to 5pm): \$1,200 day
- Days: 20
- Total: \$24,000

Total Projected Indoor Track & Field Facility Revenue: \$229,750

3.7 HARD COURTS FACILITY NEEDS ANALYSIS

Summary of User Group Facility Court Time Requirements / Allocation (Sept. 01 to April: 33 weeks)

Group	Time (In hours - Full Gymnasium) per Week
Reach Forth	16
U Play Basketball	70
Extreme Dodgeball	80
Smash Volleyball	10
Ancaster Lions Volleyball	10
Mountain Volleyball	16
Ancaster Magic Basketball	70
Blessed Sacrament Basketball	60
Other	24
Tournaments	148
Total	504

Estimated Rental Time Requested for Tournaments

Group	# of Events	# of Gyms	Hr/Gym	Total Hrs
Reach Forth	2	4	22	176
U Play Basketball	2	4	22	176
Extreme Dodgeball	4	4	22	352
Smash Volleyball	2	4	22	176
Ancaster Lions Volleyball	2	4	22	176
Mountain Volleyball	2	4	22	176
Ancaster Magic Basketball	6	8	22	1056
Blessed Sacrament Basketball	6	8	22	1056
Ontario Volleyball Assoc.	4	4	22	352
Ontario Volleyball Assoc.	2	8	22	352
Ontario Basketball Assoc.	3	4	22	264
Ontario Basketball Assoc.	3	8	22	528
Other	4	4	22	352
Total				

*Over 36 Week Period = 148 hrs per Week for Tournaments.

3.8 HARD COURTS FACILITY REVENUE PROJECTIONS

Rental Revenue Projections - 9 Hard Courts Surfaces								
	Hourly Rate	# of Courts	Hrs/Wk/ Court Sold	Total Hrs /Week Sold	Season (weeks)	Total Annual hrs	Total Revenue	Notes
Prime Time (Winter)	\$65	9	52	468	36	16,848	\$1,095,120	1
Non-Prime (Winter)	\$40	9	8	72	32	2,304	\$92,160	2
Non School Days Winter	\$40	9	20	180	4	720	\$28,800	3
Prime Time (Summer)	\$50	9	20	180	16	2,880	\$144,000	4
Non-Prime (Summer)	\$45	9	6	54	8	432	\$19,440	5
Non-School Days Summer	\$50	9	25	225	8	1,800	\$90,000	6
Total Rental Revenue/Year							\$1,469,520	

Notes:

1. Mon-Fri 5-10pm; Sat & Sun 8am-10pm - 48hrs / gym
2. Mon-Fri 9 to 5pm - 45hrs / gym
3. Mon-Fri 9 to 5pm - 45 hrs / gym
4. Mon-Fri 6-10pm; Sat & Sun 8am-10pm 48 hrs / gym
5. Mon-Fri 9 to 5pm - 45 hrs / gym
6. Mon-Fri 9 to 5pm July & Aug - 45 hrs / gym

Total Projected Hard Courts Facility Revenue: \$1,469,520

3.9 ESTIMATED LEASE SPACE REQUIREMENTS / ALLOCATION

Summary of Proposed Lease Space Partners:

ALP Training (high performance fitness training) – Adam Lloyd

- Has a current fitness training facility located at Barton and Grays Road in Hamilton.
- Proprietor - Adam Lloyd has a kinesiology background.
- Interested in leasing 12,000 to 15,000 sq. ft.

Wishbone Athletics Inc. (Sport Injury & Therapy Clinic) – Surinder Budwal

- Established existing business in West Hamilton.
- Proprietor is a registered Kinesiologist, certified athletic therapist orthopaedic & functional bracing.
- Has a wealth of experience working with various amateur, Olympic, and professional athletes.
- Would be interested in leasing around 3,000 sq. ft. in proposed facility.

Crossroads Karate – Sharon Phillips

- Existing established business delivering martial arts programs.
- Would be interested in leasing up to 4,000 sq. ft.

Determination Martial Arts – Emily Kulpaka

- Existing established business delivering inclusive martial programs.
- Currently delivering programs in various locations in the City.
- Would be interested in leasing up to 2,100 sq. ft.

Full Service Restaurant

- Suggesting 11,000 SF based on the size of the facility.
- No interested lease partner at this point, but believe one can easily be sourced should the project move forward.

Sport Retail

- Suggesting about 3,000 SF based on the size of the facility.
- No interested lease partner at this point, but believe one can easily be sourced should the project move forward.

Group / Description	Sq. Ft.	Cost/Sq. Ft.	Total Amount
Reach Forth	300	\$15	\$4,500
U Play Basketball	400	\$15	\$6,000
Extreme Dodgeball	400	\$15	\$6,000
Ancaster Lions Volleyball	200	\$15	\$3,000
Ancaster Magic Basketball	400	\$15	\$6,000
Blessed Sacrament Basketball	400	\$15	\$6,000
Sport Retail	3,000	\$16	\$48,000
Food Services	6,000	\$16	\$96,000
Fitness Training Centre	12,000	\$16	\$192,000
Sport Injury Clinic	3,000	\$16	\$48,000
Combined Other	8,000	\$16	\$128,000
Total	34,100		\$543,500

3.10 REVENUE PROJECTIONS

Revenues

	Year 1	Year 2	Year 3	Year 4	Year 5
Hard Courts -Prime Time (Winter)	\$1,095,120	\$1,139,363	\$1,185,393	\$1,233,283	\$1,257,949
Hard Courts - Non-Prime (Winter)	\$92,160	\$95,883	\$99,757	\$103,787	\$105,863
Hard Courts School Days Winter	\$28,800	\$29,964	\$31,174	\$32,433	\$33,082
Hard Courts - Prime Time (Summer)	\$144,000	\$149,818	\$155,870	\$162,167	\$165,411
Hard Courts Non-prime Summer	\$19,440	\$20,225	\$21,042	\$21,893	\$22,330
Hard Courts - Non School Days Summer	\$90,000	\$93,636	\$97,419	\$101,355	\$103,382
Gym - Drop-in Programs (gyms)	\$150,000	\$156,060	\$162,365	\$168,924	\$172,303
Combined Track & Field Facility	\$229,750	\$239,032	\$248,689	\$258,736	\$263,911
Other Events - Trade Show etc.	\$75,000	\$78,030	\$81,182	\$84,462	\$86,151
Meeting Room Rentals	\$15,000	\$15,606	\$16,236	\$16,892	\$17,230
Lease Space	\$543,500	\$554,370	\$565,457	\$576,767	\$588,302
Facility Naming Rights	\$150,000	\$150,000	\$150,000	\$150,000	\$150,000
Advertising Revenues	\$125,000	\$125,000	\$125,000	\$125,000	\$125,000
Food & Beverage Machine Vending	\$36,000	\$37,454	\$38,968	\$40,542	\$40,542
Total	\$2,793,770	\$2,884,441	\$2,978,553	\$3,076,241	\$3,131,455

Expenses

Salaries & Wages	\$649,795	\$662,791	\$676,047	\$689,568	\$703,359
Utilities	\$250,000	\$255,000	\$260,100	\$265,302	\$270,608
Facility Management Fee	\$150,000	\$153,000	\$156,060	\$159,181	\$162,365
Repairs, Maintenance, & Supplies	\$100,000	\$102,000	\$104,040	\$106,121	\$108,243
Insurance	\$50,000	\$51,000	\$52,020	\$53,060	\$54,122
Marketing & Advertising	\$36,000	\$36,720	\$37,454	\$38,203	\$38,968
Other	\$50,000	\$51,000	\$52,020	\$53,060	\$54,122
Total Expenses	\$1,285,795	\$1,311,511	\$1,337,741	\$1,364,496	\$1,391,786

Net Profit (Loss)	\$1,507,975	\$1,572,930	\$1,640,812	\$1,711,745	\$1,739,669
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3.11 SALARIES & WAGES TO OPERATE THE FACILITY

Facility Staffing						
General Administration Salaries						
General Manager					\$ 95,000	
Operations Manager					\$ 65,000	
Scheduler					\$ 55,000	
Accounting Staff (Part time)					\$ 12,000	
Employee Payroll Costs @ 20%					\$ 45,400	
Sub-Total General Administration Salaries						\$ 272,400
Operations & Program Staff						
Days of the Week	Time	Total Hours	# of persons	# of Days		Total Hours
Mon -Fri	8am - 4pm	8	3	5		120
Mon -Fri	4pm - 12am	8	3	5		120
Sat	8am -12 am	16	3	1		48
Sun	8am -12 am	16	3	1		48
Total Hours per week						336
Number of weeks						52
Total Annual hours						17,472
Average Hourly Rate / Hour	\$18					
Total Pre-Payroll Costs					\$ 314,496	
Employee Payroll Costs @ 20%					\$ 62,899	
Sub-Total Operations and Program Staff						\$ 377,395
Grand Total Salaries & Wages per Year						\$ 649,795

3.12 ESTIMATED PROJECT CAPITAL BUDGET - Hamilton Multi-Use Indoor Facility

Concept Option	Total SF	Estimated Capital Cost
Option Layout #1	277,655	\$55,531,000
Option Layout #2	260,379	\$52,075,800

3.13 PROJECT FUNDING

It is projected the facility should be able to generate \$1.5 million in gross revenues prior to debt financing. With an interest rate of approximately 4%, this will carry an annual debt of about \$24 million. To finance the project with an estimated capital cost of \$52 million. Provided are some projected funding sources for the remaining \$28 million:

- \$5 million through a community fundraising campaign.
- \$23 million government funding through all three levels of government.

3.14 COMMUNITY SOCIAL BENEFITS

Personal Health Benefits

It's well known that people are less physically active in Canada. Combined with proper diet, participation in sports and other active recreation programs can reduce rates of some types of chronic diseases including type-2 diabetes and heart disease. Proposed facility that includes an indoor walking/running track will provide increase opportunity for City of Hamilton residents to be physically active.

Investment in Reducing Public Medical Care Costs

As the Canadian population ages, the benefits of leading a healthy lifestyle, including physical activity, will become increasingly important. Physical activity can prevent and reverse the symptoms of chronic disease, particularly those associated with aging. Investment in sports and recreation facilities can reduce the financial costs associated with medical care, as well as the social costs associated morbidity and mortality.

Benefits - Physical Activity Participation for Youth

An alarming statistic is that the vast majority of our youth are not getting near the recommended daily physical activity. An Ontario Public Health report in 2014, stated that youth participation in minor sports beyond the benefits of regular physical activity include the following:

- Improved social interaction/integration and social skills.
- Stay in school longer and have higher graduation rates than their non-sport peers, have higher educational and occupational aspirations, physical activity and sport contribute positively to academic achievement in all levels of education.
- Less likely to be involved in criminal activity that will help reduce costs to our criminal justice system.

Investment in community sports and recreation facilities, is an investment in helping shape our youth to become future valuable adult citizens in our community.

Physical Activity Participation for Youth-At-Need

From a 2013 Sport Canada study, youth from lower income households participate less than children from higher income households. Our proposed facility will help increase participation for youth in lower income households by the following:

- Increase overall participation opportunities in sports activities like track and field, volleyball and basketball. These types of sports require minimal or no investment in costly equipment and participant registration fees are also traditionally lower compared to sports like ice hockey, figure skating, and football.
- As previously stated in this report the overall availability of school gymnasium during the weekdays is limited. Our proposed facility will increase the availability of low cost school gymnasiums right across the City that can be made available to deliver low cost sports and physical activity programs across the City.
- At the proposed facility and partnering with various community agencies like Reach Forth, CityKidz, Kiwans Boys and Girls Club, etc. various sports programs and physical participation activities can be geared to youth from low income households.

Physical Activity Participation for Youth Females

From various studies, it is well known that youth females are much more less active compared to youth males. It is also a current Ontario Government action plan to advancing opportunities for women and girls sports. It is also worth noting in that from recent studies, playing volleyball is one of the leading participation sports for females.

Physical Activity Participation for Newcomers to Canada

Most of the current newcomers to Canada have are unfamiliar with the traditional Canadian winter sports like ice hockey, figure skating, curling, etc. As immigration continues to grow in Canada, our proposed facility with hard court sports and track and field facility will be more adaptable for sports participation for newcomers to Canada.

Physical Activity Participation for Para-Sport Participants

The proposed facility will also be fully designed to meet all the accessibility needs and provide increased opportunity for various para-sport participants.

Physical Activity Participation for Seniors & Community Wellness Programs

Our study met with Laura Harrington, Managing Director of the McMaster Institute for Research on Aging (MIRA), and with Dianne Moroz, Chair of the Department of Kinesiology and Physical Education at Redeemer College. Both of these organizations' representatives, under a "Community Hub" model, are interested in potential partnership and on collaborating on objectives such as:

- Investigating the needs and desires for such a facility by seniors in the community, as well as the best way to structure the space and programming to meet these needs.
- Understanding the impact of the facility on activity levels of older adults, once the facility has been built.
- Relating activity profiles to disease risk and healthy aging recommendations.
- With the addition of a small lab space in the facility, there would be numerous other opportunities for research and education. For example, investigating the effectiveness of various exercise/activity regimes on populations such as older adults, patients with dementia, or those with chronic conditions or disease.
- Educating and offering services to the community through the proposed facility. For example, seminars for the community might be a great way to attract people to the facility and engage more of the community in activity through sport and games. Healthy aging seminars with exercise recommendations, instruction on proper walking technique, footwear, clothing, hydration etc. could be part of such a holistic facility.

- The same lab area could be used to evaluate fitness parameters and nutrition assessments specific to elite athletes followed by recommendations. Other populations and even the general public are also interested in these services, which can be revenue generating activities of the facility. They may also offer experiential learning opportunities or practical hours for certificates for Kinesiology and Physical Education and Health Sciences students at both McMaster and Redemeer.
- These and other partnership opportunities would require additional resources.

Meeting the Objectives of the Long-Term Athlete Development Program

The Canadian Sport for Life movement aims to improve the quality of sport and physical activity for all Canadians. A central component of the Sport for Life Movement is Long-Term Athlete Development – a multi-stage training, competition and recovery framework that guides athlete’s experiences from infancy through all phases of adulthood. Since 2005, the Canadian Sport for Life – Long-Term Athlete Development framework has been adopted by every national sport organization in Canada (Canadian Sport for Life, 2015). The proposed facility will help meet the Federal objectives as identified through the Long-Term Athlete Development Program.

Meeting City of Hamilton Strategic Commitment

The proposed facility will meet the current City of Hamilton Strategic Commitment and consisting of the following:

- Community Well-Being will be enhanced – recreation facilities are highly valued by Hamilton residents.
- Environmental Well-Being will be enhanced - proposed facility will be designed to meet or exceed current City’s energy efficiency standards.

Economic Well-Being will be enhanced – proposed facility is a sought after community resource when attracting and retaining businesses and residents to the community. It will also play a significant role in attracting visitors to our community through hosting various sport tourism events that will also provide economic benefit to the overall local economy.

3.15 ECONOMIC IMPACT – HAMILTON MULTI-USE INDOOR FACILITY

In addition to the many social benefits participating in amateur sports can bring to the individual and the greater community, there is also a significant economic impact for the host community of amateur sport tourism events. According to the Canadian Sport Tourism Alliance, sport tourism is a \$5.3 billion plus industry in Canada (according to 2014 figures).

Depending on the type of event, most sport tourism events attract participants, parents and relatives, coaches, and officials for both daily visits and overnight stays. These sport tourism visitors will purchase meals, shop, fill their vehicles with gasoline, spend on personal entertainment and some requiring overnight hotel accommodation – usually one to two nights for week-end events. There are numerous studies and reports indicating that daily visitors to a sport tourism event will spend on average of \$125 per day traveler and overnight travelers will spend on average of \$225 per traveler.

In a recent economic impact study completed by Blessed Sacrament Yellow Jackets Basketball Organization in conjunction with Tourism Hamilton, it was concluded that in hosting eight week-end minor basketball tournaments in 2011 provided an estimated economic impact of over \$3.5 million for the local business community. These eight tournaments attracted 746 teams with 9,146 participants plus family members.

During this past year, Blessed Sacrament Yellow Jackets Basketball Organization hosted six tournaments with 460 teams and 6,000 participants. The Ancaster Magic Basketball Organization also currently hosts six tournaments per year that are of similar in size teams and participants.

The decrease in tournaments from 2011 to the present for the Blessed Sacrament Yellow Jacket Basketball Organization is for various reasons. Mainly the Ontario Basketball Association is also running their tournaments. These Tournaments are mainly in communities with multiple courts in one location – this currently lacking in Hamilton.



Another comparable economic impact study was completed by the Canadian Sport Tourism Alliance for the 2015 Ontario Volleyball Association (OVA) Provincial Championships. Events were hosted at the RIM Park Sportsplex in Waterloo, Ontario - utilizing 28 courts (the proposed facility will have an estimated 27 courts). Over three consecutive weekends from April 10 to 26

2015, it attracted a 647 youth teams of various age groups from across the Province. Attracting a total of 8,411 participants and coaches and with an additional 16,149 spectator family members. The total economic impact for these three events to the Kitchener-Waterloo economy was \$4.5 million. The proposed facility will have the ability to host the OVA Provincial championships.



Rim Park Sportsplex, Waterloo ON

The City of Hamilton 2008 Use Renovation and Replacement Study for the Hamilton Recreation and Public-Use Facilities identified that Sport Tourism because of its economic benefit for the host community should be a consideration in developing future community sports and recreation facilities. The challenge is minimizing distribution of regular programs and users. The Hamilton Tourism Strategy 2015-2020 also indicated the same challenge in developing a sport tourism strategy for the City. It is again worth noting the proposed facility will be dedicated to hosting sport tourism events during all weekends.

Through benchmarking similar type studies of sport tourism events, it is estimated 30 to 40% of all sport tourism visitors will be overnight visitors requiring overnight hotel accommodations. Using an estimated blended average of 35% for overnight visitors, it can be concluded that the combined average spend per traveler for sport tourism event is $(67.5\% \text{ of } \$125 \text{ plus } 32.5\% \text{ of } \$225) = \$157.50$ per person.

Estimated Economic Impact for Hard Court Tournaments for Proposed Facility

Host Group	# of Events	# of Gyms	# of Teams	# of Part.	Less 20% Local	Spectators (x1.9)	Total Spend/Day	Total Spend/ 2 days
Reach Forth	2	4	96	1152	922	1751	\$275,789	\$551,578
U Play Basketball	2	4	96	1152	922	1751	\$275,789	\$551,578
Extreme Dodgeball	4	4	192	2304	1843	3502	\$551,578	\$1,103,155
Smash Volleyball	2	4	96	1152	922	1751	\$275,789	\$551,578
Ancaster Lions Volleyball	2	4	96	1152	922	1751	\$275,789	\$551,578
Mountain Volleyball	2	4	96	1152	922	1751	\$275,789	\$551,578
Ancaster Magic Basketball	6	8	576	6912	5530	10506	\$1,654,733	\$3,309,466
Blessed Sacrament Basketball	6	8	576	6912	5530	10506	\$1,654,733	\$3,309,466
Ontario Volleyball Assoc.	4	4	192	2304	1843	3502	\$551,578	\$1,103,155
Ontario Volleyball Assoc.	2	8	192	2304	1843	3502	\$551,578	\$1,103,155
Ontario Basketball Assoc.	3	4	144	1728	1382	2627	\$413,683	\$827,366
Ontario Basketball Assoc.	3	8	288	3456	2765	5253	\$827,366	\$1,654,733
Other	4	4	192	2304	1843	3502	\$551,578	\$1,103,155
Total	42		2,832	33,984	27,187	51,656	\$8,135,770	\$16,271,539

Estimated Economic Impact for Track & Field Events for Proposed Facility

List of Proposed Annual Track & Field Events	Participants
Event	(athletes/coaches/ officials/spectators)
Secondary School Meet (1 day)	650
Royal Canadian Legion Indoor Championships	1125
Athletics Ontario Indoor CE/Walks Championships	1130
Athletics Ontario Indoor Prep Meet	1150
Athletics Ontario Indoor Y-S Championships (2 days)	1110
Athletics Ontario Indoor B-M-J Championships (2 days)	1770
Athletics Ontario Relay Championships	1100
OFSAA Indoor Championship (tbc)	1000
Hamilton Indoor Games (2 days)	1600
Minor Track & Field Association Indoor Championships	1150
Elementary School Development Clinic	150-250
Minor Track & Field Association Clinic	30
Athletics Ontario Officials Clinic	20
Athletics Ontario Coaches Clinic	25

Estimated Economic Impact (Provincial Tool)

	Event	Days	Economic Benefit
1	Hamilton Indoor Games	2	\$100,807
2	Minor Track & Field Indoor Championships	1	\$174,472
3	Athletics Ontario Championships	2	\$162,207
4	Secondary School Invitational Meet (1)	1	\$113,786
5	Secondary School Meet (2)	1	\$113,786
6	Royal Canadian Legion Indoor Track & Field	1	\$188,278
7	Athletics Ontario - Walks Championships.	1	\$171,438
8	Athletics Ontario - Indoor Prep Meet	1	\$174,472
9	Athletics Ontario - Y - S Indoor	2	\$162,207
10	Athletics Ontario - Relay Championships.	1	\$285,315
11	Athletics Ontario - Masters Championships.	1	\$170,101
12	OFSAA Indoor Track & Field	1	\$85,244
	Total		\$1,902,113

Note: Projections above were projected using the TREIM Model from the Province of Ontario Ministry of Tourism, Culture & Sport.

Estimated Total Economic Impact for Proposed Facility

Total economic impact for proposed hard court tournaments and track & field events is approximately **\$18.2M** per year.

Other Economic Impact Benefits

Construction Jobs - Proposed facility will create an average of **1,040 construction jobs** over the scheduled construction period of the build. (Source: Toronto Construction Association, which estimates that 20 person years of employment are created for each \$1 million in construction cost.)

Employment – Proposed facility will employ the equivalent of **13 FTE permanent jobs**.

Estimated Economic Spin-offs of **\$8.6 million for first year** - based on the following assumptions:

- Total revenues collected \$2.8million (minus \$1.5 million debt financing) = \$1.3 million
- Estimated spending on third lease tenants – food & beverage, sport retail, fitness centre, sport injury clinic etc. \$3 million
- Total \$4.3 million revenues a year from proposed facility will flow directly into the local economy, but there will also be a ‘ripple’ effect as this money spurs new investment, job creation, and additional consumer spending.
- Using an average industry multiplier of 2.0 will provide an estimated \$8.6 million in economic spin-offs.

Summary Total Combined Economic Impact - \$26.8 Million per Year

Combined sport tourism economic impact	\$18.2 Million / Year
Economic impact from facility spending	\$8.6 Million / Year
Total economic impact per year	\$26.8 Million / Year

Projected Total Economic Impact Over a Five Year Period (in Millions)

	Year 1	Year 2	Year 3	Year 4	Year 5	Total
Sport Tourism	\$18.20	\$19.47	\$19.86	\$21.25	\$22.74	\$101.52
Facility Spending	\$8.60	\$8.80	\$8.90	\$9.10	\$9.30	\$44.70
Total	\$26.80	\$28.27	\$28.76	\$30.35	\$32.04	\$146.22

3.16 ASSUMPTIONS & DRIVERS for PROJECT SUCCESS

- Project support and commitment from the actual community sports group users, SportHamilton, private sector, local educational institutions and the City of Hamilton.
- Like the similar successful Saville Centre Project in Edmonton – all the different minor sports groups must work under one common voice representing the multiple community sports organization for the following sports:
 - Track and field
 - Volleyball
 - Basketball
- Land for the project from the City of Hamilton, local educational institution or from private sector must come at little or no cost.
- Site servicing costs for eventual location has to be at little or no cost.
- Facility is operated as a not-for-profit entity with exemption from all local property taxes and permit development fees.
- Establishment of successful governance model to the on-going operations of the facility
- Like most other similar type facilities of this nature, it will require funding from the following sources:
 - Capital grant from all three levels government - Federal, Provincial and Municipal.
 - Local capital fund raising campaign and including significant financial support from the private sector
 - Debt financing to be carried by annual facility operating revenues – this financing will need to be guaranteed by the City or other capable public or private institution.
- Any short term operating deficits covered by the City or other capable public or private institution that will be paid back in future year operating surpluses.
- Low capital loan interest rates.
- The projected operating revenues and operating expenses will meet the revenue-to-expense ratios outlined within the pro forma in this business study report.
- Letters of use commitment from sports groups on use and rates.
- Letters of commitment from local sports groups, provincial and national sports organization for the hosting of sport tourism events.
- Support from Tourism Hamilton to attract sport tourism and other events to the facility.
- Executed leases for all tenant spaces.
- Third-party verification on the project capital costs.
- Guarantee Maximum Pricing (GMP) for the construction of the facility.
- Competent and qualified third-party facility management operator.

3.17 NEXT STEPS

To move the project forward to the next level, the following steps by SportHamilton are recommended:

1. Present findings to stakeholder community sport groups to determine if the plan is one in which they are committed to moving forward on. If so, letters of commitment to rates, rental times, and hosting of events need to be confirmed.
2. Continue discussions with Redeemer University and include local educational institutions to determine if there's a potential partnership that can be formalized for this project.
3. Confirm commitment from private sector partners to lease space for the proposed facility to include size of space and lease rates.
4. Gauge local private sector support to determine if there is a commitment to this project.
5. Engage political leaders from all three level of government to determine if there's public support to contribute to this proposed project.
6. Complete a capital fundraising feasibility study to determine if the \$5 million fundraising target can be achieved.
7. Aquatic Sports Community should consider conducting a detailed feasibility study and business plan specific for a training and competition 50-meter indoor aquatics facility.
8. Future aquatics facility could be a future phase in development of the proposed facility.



Mackal Fieldhouse, University of Rhode Island

COMMUNITY SUPPORTERS



COMMUNITY SUPPORTERS

- | | |
|--|---|
| 1. ALP Training | 23. Hamilton Olympic Club |
| 2. Ancaster Lions Volleyball Club | 24. Hamilton Smash Volleyball Club |
| 3. Athletics Canada | 25. Hamilton YWCA |
| 4. Around the Bay Road Race | 26. Maga Basketball Camps |
| 5. Athletics Canada | 27. Monte Cristo Track & Field Club |
| 6. Athletics Ontario | 28. Mountain Athletic Club |
| 7. Average Joe Sports Club | 29. Mountain Volleyball Club |
| 8. Blessed Sacrament Yellow Jackets
Basketball Club | 30. Niagara Olympic Club |
| 9. Boys & Girls Club of Hamilton | 31. Ontario Basketball |
| 10. Canada Basketball | 32. Ontario Lawn Bowling Association |
| 11. City Kidz | 33. Ontario Special Olympics |
| 12. Extreme Dodgeball Hamilton | 34. Ontario Volleyball |
| 13. Fox 40 International | 35. Pickleball Hamilton |
| 14. Golden Horseshoe Track & Field Council | 36. Redeemer University |
| 15. Hamilton Accessible Sports Council | 37. Royal Canadian Legion – Ontario Command |
| 16. Hamilton CANUSA Games | 38. Sport Hamilton |
| 17. Hamilton Cardinals Baseball Club | 39. Stoney Creek Newman Youth Basketball |
| 18. Hamilton Celtics Basketball | 40. Thorold Elite Track & Field Club |
| 19. Hammer City Roller Derby | 41. Transway Basketball |
| 20. Hamilton Elite Athletic Team | 42. UPLAY Basketball |
| 21. 91 st Highlanders Athletic Association | 43. Volleyball Canada |
| 22. Hamilton Hornets Rugby Football Club | 44. Westdale Fencing Club |
| | 45. Wishbone Athletics |





777 Garner Road East
Ancaster ON L9K 1J4

T. 905.648.2131
F. 905.648.2134

www.redeemer.ca

December 14, 2018

His Worship Mayor Fred Eisenberger and Members of Council
Hamilton City Hall
2nd floor - 71 Main Street West
Hamilton, Ontario L8P 4Y5

Dear Mayor Eisenberger and Council:

Re: Proposed Community Hub/Multi-Sport Facility Development Project

On behalf of Redeemer University College, I am pleased to express support for the proposed Community Hub/Multi-Sport Facility.

Our students, staff, faculty, and supporting community would benefit from the proposed facility and the recreational and competitive sports activities it could facilitate. The proposed facility would assist Redeemer in hosting tournaments and other events which would bring visitors to Hamilton; it could also benefit our conference and rental activities, which provide accommodation, meals, and meeting space to groups and organizations from all over Ontario.

We would be pleased to provide any further information you might require.

Yours sincerely,

A handwritten signature in black ink, appearing to read "Robert J. Graham".

Robert J. Graham
President

**FOX 40 INTERNATIONAL
WORLD HEADQUARTERS**
340 Grays Road
Hamilton ON Canada L8E 2Z2



Telephone: 905.561.4040
Toll Free: 1.800.663.6940
Fax: 905.578.5646
E-mail: foxinfo@fox40world.com

November 27, 2018

Hamilton City Council
71 Main Street West
Hamilton, Ontario
L8P 4Y5

Proposed Community Hub – Multi-Sport Facility Development Project

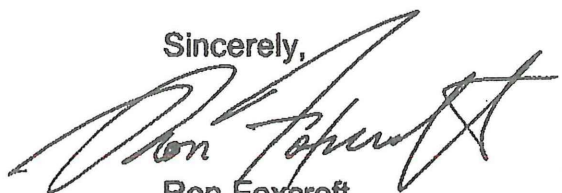
Members of Council;

The Golden Horseshoe Track & Field Council advocates on behalf of the Sport of Athletics within the City of Hamilton and surrounding regions.

Representing over a dozen community program providers, we are pleased to express our support for the Community Hub – Multi-Sport Facility Development Project being proposed by the Hamilton Collaborative Partnership Group.

Our member organizations and community-at-large would benefit from such facilities from both recreational and competitive sport and recreation programs and services, contributing to a more healthy and vibrant Hamilton community. In addition this Multi-Sport Facility will create employment during construction and beyond, and drive economic benefit by attracting tournaments from many sports organizations.

Sincerely,



Ron Foxcroft
CEO & Founder



905-522-9922
www.ywcahamilton.org

Charitable Registration:
#11923 6792 RRO001

Hamilton City Council
71 Main Street West
Hamilton, Ontario
L8P 4Y5

November 20, 2018

Proposed Community Hub – Multi-Sport Facility Development Project

Members of Council,

YWCA Hamilton strengthens women's and girls' voices, broadens their choices, builds dynamic leadership and provides essential and meaningful services that promote safe, inclusive, and equitable communities. We have made a commitment to deepen and expand our impact in the community through strategic alliances that support the delivery of accessible and inclusive services to enhance the quality of life of women and girls. This includes growth and development in our fitness and wellbeing programming.

We are pleased to express our support for the Community Hub – Multi-Sport Facility Development Project being proposed by the Hamilton Collaborative Partnership Group. We believe that the organization and community-at-large would benefit from such facilities for both recreational and competitive sport and recreation programs and services, contributing to a more healthy and vibrant Hamilton community.

Sincerely,

A handwritten signature in black ink that reads "Denise Christopherson".

Denise Christopherson
CEO, YWCA Hamilton



Hamilton City Council
71 Main Street West
Hamilton, Ontario
L8P 4Y5

January 7, 2019

Re: **Proposed Community Hub – Multi-Sport Facility Development Project**

Members of Council:

At CityKidz, we work hard to build hope and resilience into the lives of children and youth living in Hamilton's lowest income communities. We have a series of programs which start for children as young as 3 and continue through high school graduation. We also have a program which permits us to support graduates of our CityKidz programs as they pursue post-secondary education. Each week, we impact between 1650 and 1800 children and youth through those programs and through weekly visits to them in their homes. All our programs are provided to our "kidz" at no cost...and free door to door transportation is also provided. We know our kids and their needs well.

We are excited by the initiatives of the Hamilton Collaborative Partnership and encouraged by the support that they have already attained. Thus, it is my pleasure to express our support for the Proposed Community Hub – Multi-Sport Facility Development Project. Physical activity and fitness are essential to a healthy community and this new facility will provide opportunities and access to programs and services which will benefit the children and families of Hamilton.

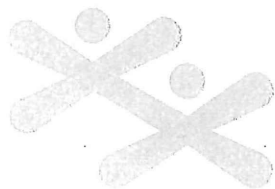
Sincerely,

A handwritten signature in black ink, appearing to read "Todd Bender".

Rev. Todd Bender,
Executive Director, CityKidz Hamilton

Transforming lives, one child at a time.

CityKidz® 601 BL Segson St E, Unit A Hamilton, ON L8L 4J5
T 905.544.2006 F 905.544.2077 info@citykidz.ca



Boys & Girls Clubs of Hamilton

A good place to be

45 Ellis Ave., Hamilton, Ontario L8H 4L8 • Phone: 905-549-2814 • Fax: 905-549-2313 • www.kboysandgirlsclub.com

Hamilton City Council
71 Main St. W
Hamilton, ON
L8P 4Y5

January 14th, 2019

Proposed Community Hub-Multi Sport Facility Development Project

Members of Council,

Boys and Girls Clubs of Hamilton serves over 5,000+ children, youth and families in over 30+ service locations and communities in Hamilton and Halton. Active living, health and wellness are integral to the programming that we offer for children, youth, parents and seniors.

Over the years, Boys and Girls Clubs of Hamilton has built numerous relationships with other organizations. These relationships have been vital in providing our members and the communities that we serve access to a wide range of services. The proposed project of a Multi-Sport Facility for the city aligns with the short, mid and long term goals of our Model for Success. Barrier-free sport and recreation opportunities allow our members to practice health and wellness in their everyday lives.

Sincerely,

A handwritten signature in black ink, appearing to read "Glenn Harkness".

Glenn Harkness
Executive Director
Boys and Girls Clubs of Hamilton



Special Olympics
Ontario



*Hamilton City Council
71 Main Street West
Hamilton Ontario L8P 4Y5*

December 12 2018

Reference: Proposed Community Hub – Multi -Sport Facility Development Project

Special Olympics Ontario strives to engage people with an intellectual disability through sport. Sport Canada recognizes the Special Olympics organization as the main provider of these services to people whose primary diagnosis is an intellectual disability, although some participants also have physical limitations.

Special Olympics Ontario (SOO) is a community-based program. Its primary instrument of program delivery is through community sports clubs, which are operated by a team of volunteer coaches. These programs give athletes the opportunity to train twelve months of the year in order to compete and test their skills against other athletes of similar ability.

Special Olympics Clubs are of critical importance, not just because they provide sport training but can provide family members with a sense of pride in their athlete, a sense of accomplishment through sports and the hope of an exciting and bright future for the individual as an athlete and a citizen in the community. Over the past 10 years, there has been a dramatic increase in the number of athletes participating in SOO. There are over 23,000 registered athletes with over 11,000-registered volunteer with over 2000 sports clubs. There 204 community and 910 school athletes and 648 volunteers with 105 clubs including school programs in Hamilton. It is difficult to imagine what the organization could accomplish without dedicated support of the partner organizations and sports facilities in the communities.

It is in this context Special Olympic endorses support for the Community Hub-Multi –Sport Facility Development Project proposed by the Hamilton Collaborative Partnership Group. Special Olympics sports clubs and Special Olympic athletes would benefit from such facilities from both recreational and competitive sport , contributing to a more healthy and vibrant Hamilton community.

Thank you!

*Yours truly,
Pratima Bhatt*

Special Olympics Ontario District Developer South Central Ontario



December 11, 2018

Hamilton City Council
71 Main St. W.
Hamilton, ON
L8P 4Y5

RE: Proposed Community Hub – Multi-Sport Facility Development Project

Dear Members of Council,

I am writing you today to express Canada Basketball's support in the proposal being spearheaded by the Hamilton Collaborative Partnership Group for the Community Hub – Multi-Sport Facility Development Project in Hamilton.

Our members in the basketball community would benefit from such facilities offering both recreational and competitive programs and services. Our sport is thriving in the Golden Horseshoe and a sporting complex like the one proposed would be a valuable investment in the community and surrounding region.

If you have any questions, please feel free to contact me at 416.614.8037, ext. 202 or ggrunwald@basketball.ca.

Sincerely,



Glen Grunwald
President & CEO
Canada Basketball



**ONTARIO
BASKETBALL**

55 Gordon Street, Suite 2A
Whitby, Ontario, L1N 0J2
Phone: (416) 477-8075
Fax: (416) 477-8120
info@basketball.on.ca
www.basketball.on.ca

Wednesday, November 28, 2018

Hamilton City Council
71 Main Street West
Hamilton, ON
L8P 4Y5

Re: Letter of Interest – Basketball court usage at planned facility in Hamilton and surrounding area

Dear Members of Council,

Ontario Basketball (OBA) is pleased to express our support for the Community Hub – Multi-Sport Facility Development Project being proposed by the Collaborative Partnership Group.

As the recognized provincial sport organization for basketball in the province, OBA runs a multitude of programs and services and the need for additional and accessible basketball courts within the City of Hamilton and surrounding regions is very evident. With the introduction of Ontario Basketball League (OBL) in 2015, the growth of the league has been persistent and in 2018-19 will serve nearly 750 teams. With OBL alone, Ontario Basketball has interest to secure multiple basketball courts on every Saturday and Sunday (with the exception of Holidays) from November to April each year.

Additionally, there are a number of other programs – community, coach education, high performance, etc. – that will require additional basketball court access and general facility space throughout the rest of the calendar year.

If I can provide any additional support or information pertaining to our organizational interest in this facility and its planned basketball courts please do not hesitate to contact me.

Yours in basketball,

A handwritten signature in black ink, appearing to be 'JJ' followed by a flourish.

Jason Jansson
Ontario Basketball Association
Executive Director
(416) 477-8075 ext. 202
jjansson@basketball.on.ca





BLESSED SACRAMENT YELLOW JACKETS BASKETBALL CLUB

935 Fennell Ave. East Hamilton, Ontario, L8V 1W9

(905) 389-7834

www.blessedsacramentbasketball.ca

founded in 1971 by the men and clergy of Blessed Sacrament Parish



BASKETBALL ONTARIO:

NOVICE (U9) BOYS

Provincial Champions

6,97(D3),00,00(D3),01(D3), 06 (D3),
07, 09, 13(D2)

Finalists

8(D3),99,99(D2),01,01(D2),02,05,08,
10(D2),11(D2)

ATOM (U10) BOYS

Provincial Champions

07

Finalists

06, 08,11

MAJOR ATOM (U11) BOYS

Provincial Champions

74, 82, 88, 89, 91, 92, 93, 96,
97, 98, 00(D4)

Finalists

15, 87, 90, 00(D3), 02, 03, 07, 13(D2)

BANTAM (U12) BOYS

Provincial Champions

03(D2), 06(D2), 10

Finalists

07(D5), 13(D3)

MAJOR BANTAM (U13)BOYS

Provincial Champions

82, 84, 87, 88, 89, 93,
05(D4),97(D8),11,11(D2)

Finalists

91, 92, 94, 95, 00(D4)

MIDGET (U14) BOYS

Finalists

09(D4),10(D4)

MAJOR MIDGET (U15) BOYS

Provincial Champions

81, 86, 87, 89, 90, 91, 95, 99

Finalists

92, 93, 96, 05,

VENILE (U17) BOYS

Provincial Champions

87, 88, 90, 92, 93, 97,10(D4)

Finalists

89, 91, 96, 98, 99(D2)

01, 01(D2), 02, 06(D6)

JUNIOR (U19) MEN

Provincial Champions

91, 01, 08, 13

Finalists

00(D2), 03, 04, 12(D1), 12(D2)

NOVICE (U9) GIRLS

Provincial Champions

00(D2), 01, 04, 06, 07,10

Finalists

05, 09,11

ATOM (U10) GIRLS

Provincial Champions

06

Finalists

12

MAJOR ATOM (U11) GIRLS

Provincial Champions

03

Finalists

02(D2), 05, 07, 08, 12, 13

BANTAM (U12) GIRLS

Provincial Champions

04, 08(D2)

Finalists

06, 09, 13

MAJOR BANTAM (U13)GIRLS

Provincial Champions

07, 09

Finalists

99(D5), 10, 13

MIDGET (U14) GIRLS

Provincial Champions

08, 10

Finalists

06 (D2)

MAJOR MIDGET (U15) GIRLS

Finalists

3(D3), 08(D2), 12(D2)

VENILE (U17) GIRLS

Provincial Champions

07, 12,13

Finalists

11(D3)

JUNIOR (U19) WOMEN

Provincial Champions

09,11(D2)

Hamilton City Council
71 Main Street West
Hamilton, Ontario
L8P 4Y5

January 13, 2019

Proposed Community Hub – Multi-Sport Facility Development Project

Dear Members of Council,

The Blessed Sacrament Yellow Jackets Basketball has played a role in the growth of basketball within the city and province since its founding in 1971 by the men and clergy of Blessed Sacrament parish. The club has grown from a small boys program to one of the largest and most successful boys and girls basketball programs in North America. In addition to having over 1,000 local participants in our program, one of the most identifying feature of the club is its annual basketball tournaments. These annual tournaments, which are hosted over 6 to 8 weekends each spring, have attracted as many as 700 club team to participate each year. These tournaments generate significant tourism income for the community. We believe that the Community Hub – Multi-Sport Facility Development Project would enhance our club, our annual tournaments and the community.

We are pleased to express our support for the Community Hub – Multi-Sport Facility Development Project being proposed by the Hamilton Collaborative Partnership Group. If you require more information about the potential impact of this facility on the basketball community please do not hesitate to contact us directly.

Sincerely,
John Rocchi

President
Blessed Sacrament Yellow Jackets Basketball Club



Hamilton Celtics Basketball
Not-For-Profit Organization
(905) 977-0447
www.hamiltonceltics.ca

Hamilton City Council
71 Main Street West
Hamilton, Ontario
L8P 4Y5

January 21, 2019

Proposed Community Hub – Multi-Sport Facility Development Project

Members of Council,

Hamilton Celtics Basketball (HCB) mission is to educate, encourage, and empower today's youth with confidence, commitment, and virtue to have successful and productive future. HCB consist of house league program, basketball training camps, and competitive traveling teams that represent Hamilton in Ontario and United States of America. We have made commitment to identify and design areas needed to ensure that all participants will receive the appropriate training that will excel and reach their potentials, produce well-rounded individuals, and maintain a lifelong passion for the sport of basketball.

We are pleased to express our support for the Community Hub – Multi-Sport Facility Development Project being proposed by the Hamilton Collaborative Partnership Group. We believe that the organization and community-at-large would benefit such facilities for both recreational and competitive sport and recreation programs and services, contributing to a more healthy and vibrant Hamilton Community.

Sincerely,

A handwritten signature in black ink, appearing to read "Marcelo Sanguenza". The signature is written in a cursive style with a horizontal line above it.

Marcelo Sanguenza
President, Hamilton Celtics Basketball

MAGA BASKETBALL CAMPS
www.magabasketball.com



January 12, 2019

Hamilton City Council
71 Main Street West
Hamilton, Ontario.
L8P 4Y5

Dear Member of Council:

Maga Basketball is a firm supporter of the proposed development of a new Community Hub/Multi-Sport Indoor Facility in the City of Hamilton.

We believe this facility would bring together many organizations within Hamilton and the surrounding area. It will allow for many more children to have access to physical activity at all levels. In addition it will provide well needed training and competition opportunities for athletes and professionals of all sports.

If further support is needed please don't hesitate to contact us. Thank you.

Regards,

Steve Maga
Maga Basketball
905-518-6778
steve@magabasketball.com
www.magabasketball.com



December 17th 2018

Dear Kevin Gonci:

I am writing this letter in reference to the proposed multi-sport facility to be built in Hamilton, ON. Based on the specifications provided, the facility could potentially act as a host facility for either of the following events:

1. 14U Indoor National Championships: Male and female club teams of the 14 and under age category compete on a minimum of 10 courts for the title of National Champions.
2. Indoor Canada Cup: Elite youth players representing their province in the 16U, 17U, 18U age categories on a minimum of 5 courts.

Due to a limited supply of possible venues for National Championships in Canada, Volleyball Canada is interested in the possibility of a new option to consider for future hosting opportunities.

Yours sincerely,

A handwritten signature in black ink, appearing to read "Sandra de Graaff". The signature is stylized and somewhat cursive.

Sandra de Graaff
Director, Domestic Competitions
Volleyball Canada

1A-1084 rue Kenaston St.
Ottawa ON K1B 3P5
T. 613-748-5681

volleyball.ca



 111-60 Scarsdale Rd.
Toronto, ON M3B 2R7
 info@ontariovolleyball.org
 1-800-372-1568

Hamilton City Council
71 Main Street West
Hamilton, Ontario
L8P 4Y5

January 7, 2019

Proposed Community Hub – Multi-Sport Facility Development Project

Members of Council,

The Ontario Volleyball Association is an athlete-centred association where dedicated volunteers and professional staff provide leadership in the growth and development of volleyball for all Ontarians. As the official governing body for volleyball in the province, we are involved in every facet of the sport by offering programs at all levels for both indoor and beach volleyball.

Hamilton is home to four (4) OVA clubs and sits within 50km of another 20 clubs. The city is literally in the heart of the biggest region within the OVA so it plays an important role in the development of volleyball in Ontario.

The OVA would like to express its support for the Community Hub – Multi-Sport Facility Development Project being proposed by the Hamilton Collaborative Partnership Group. The OVA recognizes that such a facility would not only offer tremendous benefits to recreational and competitive sport programs, it would also contribute to a more healthy and vibrant Hamilton community.

The proposed project would also create an environment for thousands of volleyball players, coaches, officials and volunteers from all over South-western Ontario to grow and learn through volleyball. It would allow programs and events from grassroots to high performance to take place in the heart of our volleyball community.

Yours in volleyball,

A handwritten signature in black ink, appearing to read "L. Mainville".

Louis-Pierre Mainville
OVA High Performance Director



Ancaster Lions Volleyball Club

www.ancasterlionsvolleyball.net

info@ancasterlionsvolleyball.net

January 14, 2019

To whom it may concern:

The Ancaster Lions Volleyball Club provides volleyball programs to youth in the Greater Hamilton Area. Our club offers rep teams for boys and girls, competing in the OVA. We also offer large youth development programs as well as specialized skills development academies.

One challenge that we, like other area sports clubs, face is the shortage of suitable facilities. We require a considerable amount of gym space for practice and tournaments. It is currently a challenge to host tournaments in the Hamilton area because there are insufficient multi-court facilities.

We strongly support the concept of a Community Hub/Multi-Sport Indoor Facility in the Hamilton area. Such a facility would allow us to continue to grow our programs, providing healthy development opportunities for Hamilton youth, and would also allow us to host events that would bring visitors to Hamilton.

Please feel free to contact me if you require any further information.

Sincerely,

A handwritten signature in black ink, appearing to be "Jeff Smith", written over a horizontal line.

Jeff Smith,
President
Ancaster Lions Volleyball Club



Hamilton City Council
71 Main Street West
Hamilton, Ontario
L8P 4Y5

January 8, 2019

Proposed Community Hub – Multi-Sport Facility Development Project

Members of Council,

The Hamilton Smash Volleyball Club is structured in the belief that volleyball is not just about playing a game, but more importantly, about developing youth to be leaders, on and off the court. We promote a culture of accountability, integrity, honesty, sportsmanship and fair play to the 130 athletes (male and female) on the 13 teams within our club. This is reinforced by our president, Tauri Caputo, along with our 28 coaches. We are one of four OVA volleyball clubs who can call Hamilton home.

The Hamilton Smash Volleyball Club would like to express its support for the Community Hub – Multi-Sport Facility Development Project being proposed by the Hamilton Collaborative Partnership Group. Such a facility would not only offer tremendous benefits to recreational and competitive sport programs, it would also contribute to a more healthy and vibrant Hamilton community.

More specifically, the proposed project would also create an environment for our club to deliver volleyball programs to hundreds of volleyball players, coaches, officials and volunteers. It would create an opportunity to make Hamilton the best volleyball city in all of South-western Ontario.

Respectfully,

A handwritten signature in black ink that reads "Tauri Caputo".

Tauri Caputo
Hamilton Smash Volleyball Club President



Mountain Volleyball Club

mountainvolleyball.com

January 8, 2019

To Members of Hamilton Council

Re: PROPOSED COMMUNITY HUB-MULTI –SPORT INDOOR FACILITY DEVELOPMENT PROJECT

Please consider this letter a formal endorsement of the Community Hub Multi Sport Indoor Facility Development Project by Hamilton's *Mountain Volleyball Club* and *Mary's Volleyball Program*.

MVC Volleyball (*Mountain Volleyball Club*) provides opportunities for female athletes to develop their skill level by participating in a competitive volleyball environment and provide elite volleyball opportunities for female athletes seeking to train and compete at a regional, provincial, or national level. This long term investment approach begins with our youngest teams (11U) and continues to our high performance teams (up to 18U).

MVP Volleyball (*Mary's Volleyball Program*) is also a not for profit organization and the developmental portion of MVC. MVP is dedicated to promoting and enhancing volleyball in Hamilton and surrounding area and offers opportunities for aspiring young female and male athletes to develop skills through camps, clinics and a house league program for girls and boys.

MVP provides a positive environment that fosters respect and well-being of all participants in their developmental programs. Central to this philosophy are coaches whose mandate is help athletes build an interest in volleyball as well as develop their volleyball skills. Intertwined with the MVP program is the Mountain Volleyball Club Coaching Certification Program which provides entry level knowledge of coaching topics to young volleyball athletes who then become exceptional role models for the athletes that they strive to develop in the MVP programs.

Needless to say the facilities required to develop local club athletes *and* developmental programs *and* coaching programs is at best a daunting task given the limited facilities in the Greater Hamilton Area. Although both MVC and MVP have established good working relationships with both Hamilton school boards, the city wide demand on these facilities make it difficult for any local sport or club initiative to either start, develop or expand.

MVC and MVP both strongly support the development of this proposed facility. The sports programs of the Greater Hamilton Area would certainly benefit, as have other communities across the province who have invested in similar, high quality year-round facilities. For MVC and MVP it would allow us to continue expand the development of local athletes from *Volleytotz* to *18u*, provide space for enhancing our coaching program as well as allowing us to introduce new initiatives such as *Smashball*, *Adult Volleyball* and *Para Sport: Sitting Volleyball* and perhaps host provincial and national volleyball championships.

Given the growing population of Hamilton and surrounding areas, the current scarcity of high quality sport facilities and the ever increasing demands on municipal and local groups to provide physical activity for youth and adults, new facilities are required. This is an opportunity for the city council to help move our city forward by providing more opportunities for residents and their children to develop fitness and the benefits that are associated with it. Please seriously consider the proposal for a multi-sport indoor facility.

Yours in Sport

Jos Nederveen
Executive
Mountain Volleyball Club

Meagan Nederveen
Program Director
Mary's Volleyball Program



Mountain Athletic Club

Hamilton City Council
71 Main Street West
Hamilton, Ontario
L8P 4Y5

January 11, 2019

Proposed Community Hub – Multi-Sport Facility Development Project

Members of Council,

The Mountain Athletic Club is a not for profit organization focusing on developing volleyball skills for boy's aged 12 to 18. We are one of four OVA volleyball clubs who can call Hamilton home.

The Mountain Athletic Club would like to express its support for the Community Hub – Multi-Sport Facility Development Project being proposed by the Hamilton Collaborative Partnership Group. Such a facility would not only offer tremendous benefits to recreational and competitive sport programs, it would also contribute to a more healthy and vibrant Hamilton community.

More specifically, the proposed project would also create an environment for our club to deliver volleyball programs to hundreds of volleyball players, coaches, officials and volunteers. It would create an opportunity to make Hamilton the best volleyball city in all of South-western Ontario.

Respectfully,

Shannon Cassidy
Mountain Athletic Club President
macvolleyballclub.ca



Hamilton City Council
71 Main Street West
Hamilton, Ontario
L8P 4Y5

November 19, 2018

Proposed Community Hub – Multi Sport Facility Development Project

Members of Council,

This letter supports the development of a multi-purpose facility, the proposed Community Hub, in Hamilton, Ontario. Athletics Canada is in full support of this initiative, it would provide the area with a much-needed year-round facility for training and competition. Access to this type of facility would encourage the development of track and field and allow Hamilton to host local, provincial and national level competitions.

Athletics Canada realizes that a multi-purpose facility is not only a positive for track and field athletes, this is something which can benefit the community across numerous sport disciplines, ages and abilities, serving the community in a positive way as a whole.

Please do not hesitate to contact me if you require any further information regarding our support of this facility.

Yours in sport,

A handwritten signature in black ink, appearing to read "Rob Guy". The signature is written in a cursive, flowing style.

Rob Guy
Chief Executive Officer



November 16, 2018

Hamilton City Council
71 Main Street West
Hamilton, Ontario
L8P 4Y5

Proposed Community Hub – Multi-Sport Facility Development Project

Members of Council,

Athletics Ontario is the recognized sport governing body for athletics in Ontario. It is a not-for-profit organization that is athlete-centered, volunteer-based, club-structured and coach-driven. AO is a member of Athletics Canada and works in partnership with other provincial member associations across Canada.

Athletics Ontario provides competition structures and programs from grassroots to elite levels and beyond and operates under an affiliated member club system. Affiliate member clubs and several specialist groups and organizations; provide services to registered participants, including access to training venues, coaching, development opportunities and social activities.

The lack of adequate and safe facilities is a significant limiting factor, affecting communities across the Province, in being able to offer quality programs and safe environments for children and community participants looking for opportunities to develop their athletic talents and to maintain their overall health and wellness in their pursuit of active for life physical literacy.

Hamilton has always been at the forefront of Athletics, with notable events like the "Around the Bay Road Race" and numerous Olympians residing or training in local clubs, programs and facilities.

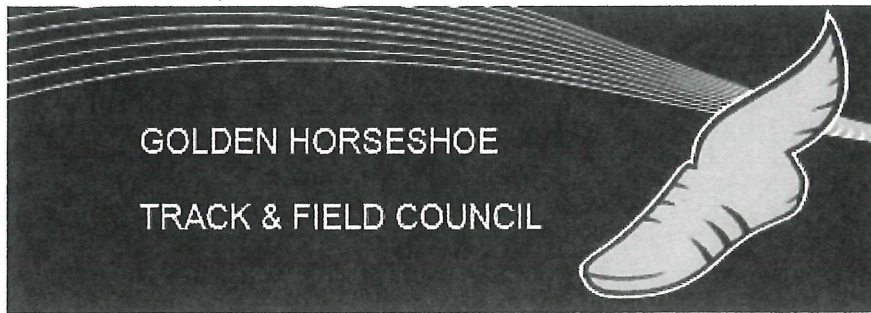
Athletics Ontario is pleased to communicate our support for the Community Hub – Multi-Sport Facility Development Project being proposed by the Hamilton Collaborative Partnership Group.

Sincerely,

A handwritten signature in black ink, appearing to read "Paul Osland", written over a horizontal dashed line.

Paul Osland

Chief Executive Officer
3701 Danforth Avenue, Scarborough, ON M1N 2G2
paul.osland@athleticsontario.ca
Mobile: (416) 998 - 0798



Hamilton City Council
71 Main Street West
Hamilton, Ontario.
L8P 4Y5

November 16, 2018

Proposed Multi-Sport Community Hub Facility Development

Members of Council.

The Golden Horseshoe Track & Field Council advocates on behalf of the Sport of Athletics within the City of Hamilton and surrounding regions.

Representing over a dozen community program providers, we are pleased to express our support for the Multi-Sport Facility Development – Community Hub Project being proposed by the Hamilton Collaborative Partnership Group.

Our member organizations and community-at-large would benefit from such facilities from both recreational and competitive sport and recreation programs and services, contributing to a more healthy and vibrant Hamilton community.

Respectfully,

Kevin Gonci

Kevin Gonci
Chairman



% 7 Brady Court, Dundas, ON L9H6R4
905-536-6058, rgelder@cogeco.ca

January 14th, 2019

Hamilton City Council
71 Main Street West
Hamilton, Ontario
L8P 4Y5

RE: Proposed Community Hub – Multi-Sport Facility Development Project

Esteemed members of Hamilton City Council:

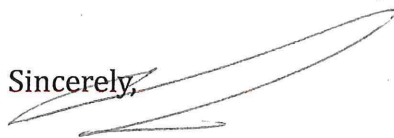
The Hamilton Olympic Club is Canada's oldest continuously-operating track and field organization. We have provided access to training and competition opportunities for the area's youth for over ninety years.

The club has forged partnerships with many organizations, as well as with the City of Hamilton, to ensure that our athletes have access to top-notch facilities. We have worked with local school boards, McMaster University, Mohawk college as well as the city to access these facilities.

The proposal for a multi-use indoor facility, which would include a competition-ready track, is a unique and generational opportunity for our club to partner with other sports organizations to ensure that athletes from across the spectrum have first class training and competition opportunities, right here in Hamilton.

As such, the Hamilton Olympic Club enthusiastically supports the realization of a the community hub /multi-sport indoor facility.

Sincerely,



Richard Gelder,
President

Argyll and Sutherland Highlanders of Canada (Princess Louise's)



91ST



HIGHLANDERS ATHLETIC ASSOCIATION

32 Forestgate Dr.,
Hamilton, Ontario
L9C 6A3

Hamilton, Ontario

Canada

905 945 9993

tomroden@sympatico.ca

www.91track.ca

January 15, 2019

Hamilton City Council,
71 Main Street West,
Hamilton, ON,
L8P 4Y5

Subject: Proposed Community Hub/Multi-Sport Facility Development Project

Dear Councillors:

The purpose of this letter is to declare our support for the Indoor Multi-Sport Facility Project of which you are a part. It was the 91st Highlanders Athletic Association that initiated the discussions with City of Hamilton officials that ultimately resulted in the Hamilton Collaborative Partnership Group and members of our organization are also members of your group.

The 91st Highlanders Athletic Association has been organizing and operating the Hamilton Indoor Games since 1908 – in the John Weir Foote Armoury until 1985 and, since then, in Copps Coliseum/First Ontario Centre. We are the oldest continually operating track and field meet in North America and, possibly, the world.

Until the middle of the 1990s, we featured athletes of international calibre as well as university, high school and elementary school athletes. Our 145 metre, 4 lane track that once was considered state of the art is now shunned by athletes of international and university calibre. We continue with high school and elementary school events each year.

Our hope is that the Indoor Multi-Sport Facility Project is successful so that we can once again host track and field meets with international and university competitors as well as those from elementary and high schools. In order to do that, the minimum requirement is a 200 metre, 6 lane track with a sprint track, room for field events and seating for spectators.

Therefore, the 91st Highlanders Athletic Association heartily endorses the Hamilton Collaborative Partnership Group's work. We look forward to the days that we can again host track and field meets that will include elite and university athletes as well as those from elementary and high schools.

Sincerely;

Dan Clark,
President



Hamilton City Council
71 Main Street West
Hamilton, Ontario.
L8P 4Y5

January 25, 2019

Subject: Proposed Community Hub/Multi-Sport Facility Development

Members of Council:

The Hamilton Elite Athletic Team (HEAT) provides superior track & field programming for residents of Hamilton and the surrounding municipalities and has distinguished itself as providing a structured and highly competitive learning environment which promotes both academic excellence and athletic achievement. We are proud to have many of our athletes distinguish themselves at the provincial, national and international levels of competition and have gained recognition within the track & field community as an organization which provides superior programming and services with proven results.

We strongly encourage City Council to explore the potential of a new Community Hub/Multi-Sport Facility which will be beneficial to Hamilton residents and members of our club.

George Kerr

George Kerr
Head Coach & Founder
Hamilton Elite Athletic Team
gkerr4593@gmail.com

MONTE CRISTO



TRACK & FIELD CLUB

Hamilton City Council
71 Main Street West
Hamilton, Ontario.
L8P 4Y5

January 25, 2019

PROPOSED COMMUNITY HUB/MULTI-SPORT FACILITY DEVELOPMENT

Members of Council:

The Monte Cristo Track & Field Club is a registered non-profit sports club, fully accredited in good standing with Athletics Ontario, the provincial governing body for track & field in the province of Ontario.

We provide qualified coaching and development for athletes who have performed with distinction at regional, provincial, national and international championship events and competitions and would greatly benefit from new indoor facilities which will contribute to the long-term development of athletes within the Hamilton region.

Tom Bereza
President/Founder
Monte Cristo Track & Field Club
(905) 865-5699
tbereza@hotmail.com



Around the Bay Road Race

Sunday March 29th 2015

Mr. Bennet H. Sproule
President and Chief Executive Officer
Nustadia Recreation Inc.
710 Mountain Brow Boulevard
Hamilton, Ontario, L8T 5A9

May 5 2014

LETTER OF SUPPORT – MULTI-SPORT FIELD HOUSE TRACK & FIELD FACILITY

Mr. Sproule:

The Around the Bay Road Race is the oldest road race in North America first run in 1894, three years before the Boston Marathon was established in 1897.

This year saw over thirteen thousand participants and thousands of spectators descend upon Hamilton for the 120th Anniversary of the Bay Race. Over four hundred thousand dollars was raised for St. Joseph's Healthcare.

The Bay Race fully supports the proposed building of a Multi-Sport Field House Track & Field Facility.

I am sure the proposed facility would be a great benefit to the participants of the Bay Race to train and hold running related events.

Due to the cold weather this winter, the proposed building would have been a great place to train indoors for our participants.

Sincerely,

Mike Zajczenko - Race Director
1439 Upper Ottawa St. Unit 3
Hamilton Ontario
L8W 3J6
905 574-8982
info@bayrace.com



THOROLD ELITE TRACK & FIELD CLUB

Mailing Address: 204 Keefer Rd Thorold, ON L2V 4M3

Contact: thoroldelitetc@gmail.com 905-348-2214



Hamilton City Council
71 Main Street West
Hamilton, Ontario.
L8P 4Y5

January 21, 2019

Dear Members of Hamilton City Council:

I am writing this letter in support of the proposed multi-sport facility in the city of Hamilton.

We are a track and field club based in Niagara that currently serves over 50 athletes and families. The track and field community is in desperate need of such a facility containing an indoor track for training. The possibility of a facility to serve this purpose (as well as potentially to host competitions) would be a tremendous asset for the city of Hamilton and the surrounding communities.

Currently, quality indoor training is very difficult for all track clubs in southern Ontario. Speaking for my club, we travel 3-4 times per week to Guelph and Toronto for training as these are the closest indoor facilities to us in Niagara. If a closer facility existed, we would be most pleased to use it as it would be more economical for us. With 50 athletes from our own club alone, this would be profitable for Hamilton. There are many other track clubs in Niagara and the greater Hamilton area who would similarly benefit from a facility like this and who would surely be interested in accessing and supporting it as long as the fees were reasonable/affordable for non-profit athletics groups.

Beyond track and field, we are believers in community partnerships and in supporting all athletics. A facility that accommodates many sports and many user groups is a win for an exponential number of athletes, families, and communities as well as for Hamilton.

In sum, we support and are grateful for the efforts of the Hamilton Collaborative Partnership Group. We urge you to support the proposed multi-sport facility project as well. Thank you.

Most Sincerely,

Steven Fife
Club Founder/ Coach
Thorold Elite Track Club





Niagara Olympic Club

PO Box 30005
St. Catharines, ON
L2S 4A1

www.nocrunners.com

July 31, 2015

Mr. Ed Pavao
Vice President of Business Development
Nustadia Recreation
710 Mountain Brow Blvd.
Hamilton, Ontario.
L8T 5A9

Dear Mr. Pavao:

I am writing on behalf of the Niagara Olympic Track and Field Club. Our track facility is located in St. Catharines, but our membership, of 48 athletes, draws from the entire Niagara Region. We have seven coaches to cover all the disciplines in track and field and cross country. We train and compete on a year round basis and we have hosted several outdoor Athletics Ontario championship events.

We are very excited about the proposal for an indoor track and field facility in Hamilton. The surrounding regions will find this location very accessible. It is very important for this venue to support safe and professional training and competition for all the disciplines in track and field. Equally important is the inclusion of spectator seating.

Our Club would be interested in training here throughout the indoor season from November to March. We typically train on Mondays and Thursdays at 6:00 pm and Saturdays at 10:00 am. Additionally, during the early spring when the weather is cold and wet, it would be great to have an indoor venue for the jumps.

At this time, Ontario is sadly lacking in indoor facilities for competitions. All events are hosted at York University and Windsor University. A new venue in Southern Ontario would give us the opportunity to host all-comers events and championships.

"If you build it, we will come!"

Regards,

Sharon

Sharon Stewart
Chair, Board of Directors
sharon.noc@outlook.com
905 933-2762



THE ROYAL CANADIAN LEGION
ONTARIO COMMAND

89 Industrial Parkway North, Aurora, ON L4G 4C4
1-888-207-0939 Tel: 905-841-7999 Fax: 905-841-9992

Email: rlontariocommand@on.legion.ca Website: www.on.legion.ca



September 2, 2014

Mr. Kevin Gonci, CD
Chairman
91st Highlanders Athletic Association
21 Elora Drive
Hamilton, ON
L9C 6T4

Dear Mr. Gonci:

We are pleased to hear about your initiative to construct a state-of-the-art multi-sport facility, including an indoor track and field in support of youth Athletics.

The Royal Canadian Legion is also a huge supporter of youth Athletics. Ontario Command is unique in that it is the only program of its kind in the province that offers both a summer and winter meet to boys and girls 17 years of age and under.

We have maintained this program for more than 50 years, with participation in excess of 400 athletes at both the winter and summer meets. We are very proud that many of these athletes have gone on to become very prominent in sports. A fitting example of the success of our program is that all Canadian athletes who medalled at the 1984 Los Angeles Olympics came up through the Legion Track & Field program.

We encourage the 91st Highlanders Athletic Association in their endeavour to create a state-of-the-art multi-sport facility and would welcome the opportunity to review the facility's competitive standards to potentially one day host a Royal Canadian Legion meet.

Regards,

Pamela Sweeny
Assistant Executive Director



PO Box 57060 Jackson Square P.O
2 King Street West
Hamilton, Ontario
L8P 4W9
info@sporthamilton.com
www.sporthamilton.com

December 10, 2018

PROPOSED COMMUNITY HUB-MULTI –SPORT INDOOR FACILITY DEVELOPMENT PROJECT

Members of Council,

SportHamilton, the Official Sport Council for the City of Hamilton, has a vision of a unified sport community providing life-long, healthy opportunities that enhance participation and quality sport for all. Our mission is to promote, support and enhance the Hamilton community by developing and delivering innovative and diverse sport, physical activity and physical literacy programming for all.

SportHamilton has developed collaborative community partnerships (City of Hamilton Recreation Department, Public Health, HWCDSB, McMaster University, Kiwanis Boys and Girls Club, YWCA, YMCA, Mohawk College, HWDSB) along with numerous sport organizations in Hamilton and throughout the province in order to achieve our mission and vision goals.

SportHamilton fully endorses the Community Hub Multi Sport Indoor Facility Development Project, having been a lead member of the collaborative partnership group from the very beginning. Through the development of this proposed facility, the Hamilton sport community would be on a more level playing field with other similar communities across Ontario. Hamilton sport groups would have a quality, year – round facility to better meet the developmental, training and competition needs of the variety of programs currently offered as well expand programs. The needs of all, from grassroots level, to Provincial and National level programs inclusive of Para Sport and school competition and training, from children to older adults, would be met by the quality experience and opportunity that a facility of this type can provide.

The benefits to the health and prosperity of the entire Hamilton community as well as making Hamilton the best place to raise a child and to age successfully through the development of this kind of quality facility and services can be achieved.

Sincerely,

Helen Downey,

President, SportHamilton

Sport for All



Hamilton City Council
71 Main Street West
Hamilton, ON
L8P 4Y5

Nov. 21, 2018

Proposed Community Hub- Multi-Sport Facility development Project

Dear Members of Council,

The Hamilton Accessible Sports Council is a not for profit organization that supports sport in the Hamilton community for individuals with a disability of all ages.

We represent numerous organizations in the community that offer sports programming as well as individual athletes with a disability and we are pleased to express our support for the Community Hub-Multisport Facility Project being proposed by the Hamilton Collaborative Partnership Group.

Truly accessible facilities in Hamilton are needed to support both recreational and competitive Para Athletic sports and it is our understanding that this proposed facility will provide much needed opportunities for athletes with a disability in the Hamilton area. This facility will contribute to a more inclusive Hamilton community.

Respectfully,

Denise McArthur
Chair, HASC

100 Toby Cres, Hamilton, ON,
(905) 521-2100 ext. 74482
mcarthur@hhsc.ca



CANUSA Games Hamilton Branch

City of Hamilton, Community Services Recreation Division
Lister Block Building, P.O. Box 2040, Hamilton, ON L8P 4Y5

Dear Friends,

As a proud community sports program that has encouraged many generations of athletes to come out and "Experience the Friendship", we are pleased to express our support for the Community Hub – Multi-sport Facility Development Project being proposed by the Hamilton Collaborative Partnership Group. We believe that the community at large would benefit from such facilities for both recreational and competitive sport uses – ultimately leading to a healthier community.

The CANUSA Games, annually, uses upwards of 14 – 16 complexes around the City of Hamilton and we've seen, first hand, the difference that having viable facilities within the City makes. This project would further increase the participation of the community in fitness and training initiatives as well as improve the image of this city.

We sincerely hope this project comes to fruition so we can all witness the benefits of participation!

Greg Mills
President – CANUSA Games

"Experience the Friendship"



Hamilton City Council
71 Main Street W.
Hamilton, ON
L8P 4Y5

December 8, 2018

Re: Proposed Community Hub-Multi-Sport Facility Development Project

Members of Council:

Pickleball Hamilton is the lead organization in promoting, creating awareness and advocating for pickleball opportunities in the Hamilton region.

Pickleball is the fastest-growing court sport in North America. As a province, Ontario has seen tremendous growth in participation numbers and an increased demand for top-notch playing facilities. Both the Provincial and National Championships require world-class facilities to host their events—the proposed facility would meet those needs.

The community-at-large would benefit from these comprehensive facilities at a recreational and competitive level. Hamilton could be a host site for major events, with the community benefitting from the sport-tourism financial impact. The proposed Multi-Sport Facility would also contribute to the overall well-being of Hamiltonians and project an image of Hamilton as a forward-thinking community with healthy, active living at its core.

Sincerely,

Jeff Morgan
President, Pickleball Hamilton



Hamilton City Council
71 Main Street West
Hamilton, Ontario
L8P 4Y5

January 10th, 2019

Proposed Community Hub – Multi-Sport Facility Development Project

Members of Hamilton City Council

This year, Hamilton Hornets Rugby Football celebrates its 65th year of promoting an enriching environment, where Rugby Football can be played and the culture enjoyed by all ages and backgrounds. We achieve this regardless of gender or ability, through active volunteerism and membership participation within the club as well as the Greater Hamilton community.

Aligning with our own vision, of providing healthy, active lifestyle choices through sport for Hamiltonians, we believe that the Community Hub – Multi-Sport Facility Development Project being proposed by the Hamilton Collaborative Partnership Group, will further enhance these opportunities and wish to express our enthusiastic support for this project. This Community Hub will also provide much needed recreational services and programs for our growing community thereby enhancing our citizens lives and our cities ever improving image.

Tomas Edwards

President
Hamilton Hornets Rugby Football Club

A handwritten signature in black ink, appearing to be 'Tomas Edwards', is written below the printed name.

Hamilton Hornets Rugby Football Club
PO Box 79043 RPO Garth, Hamilton, ON L9C 7N6
www.hamiltonrugby.com

6



HAMMER CITY ROLLER DERBY

WOMEN'S FLAT TRACK ROLLER DERBY IN HAMILTON, ON

Hamilton City Council
71 Main Street West
Hamilton, ON
L8P 4Y5

January 5, 2019

Proposed Community Hub – Multi-Sport Facility Development Project

Members of Council:

The Hammer City Roller Derby league has been part of the Hamilton community since January 2006 when it was founded as the Hammer City Roller Girls. As the first not-for-profit, skater-operated, flat track roller derby league in Canada, Hammer City has established itself as a competitive, hard-hitting league. In 2017 the league re-branded as Hammer City Roller Derby to more accurately reflect the diversity of our membership. All members of the league are expected to embrace and embody our core values of respect, teamwork, leadership, and athleticism.

Hammer City Roller Derby eagerly supports the proposal for the Community Hub – Multi-Sport Facility Development Project which has been presented by the Hamilton Collaborative Partnership Group. We believe that the creation of such facilities would not only provide a space where Hammer City can continue learning, teaching, and growing within our sport, but it would also be of considerable benefit to many other sports and recreation groups within the City and can only serve to further enrich the Hamilton community as a whole.

Sincerely,

Sarah Smith

President, Board of Directors
Hammer City Roller Derby



westdale fencing club

Hamilton City Council
71 Main Street West
Hamilton, Ontario.
L8P 4Y5

January 19, 2019

Members of Council,

Re: Proposed Community Hub - Multi-Sport Facility Development Project

Westdale Fencing Club offers recreational and competitive programs in the sport of Fencing within the City of Hamilton and surrounding regions.

We are pleased to express our support for the Community Hub - Multi-Sport Facility Development Project being proposed by the Hamilton Collaborative Partnership Group. We believe that our athletes, their families, and the community-at-large would benefit from such facilities that would enable both recreational and competitive sport programs and events (provided the usage fees are kept within a community club's ability to afford), contributing to a more healthy and vibrant Hamilton community.

Yours faithfully,

Ranil Sonnadara, Ph.D., Ch.P.C.
President
Westdale Fencing Club

Hamilton City Council
71 Main Street West
Hamilton, Ontario
L8P 4Y5

January 11, 2019

Proposed Community Hub – Multi-Sport Facility Development Project

Members of Council,

Average Joe Sports Club organizes recreational co-ed sports leagues for adults. It gives many the avenue to remain active in their busy lives and the opportunity to keep playing the sports they love. We would like to express our support for the Community Hub – Multi-Sport Facility Development Project being proposed by the Hamilton Collaborative Partnership Group. A facility like this would benefit not only our organization but the Hamilton community as well. It would provide a greater opportunity for more active living with additional space for recreational and competitive sports programming.

Sincerely,



Scott Johnston

Hamilton League Manager, Average Joe Sports Club



Ontario Lawn Bowls Association

PO Box 1093
Tilbury, ON N0P 2L0
olba@olba.ca

www.olba.ca

January 16, 2019

Hamilton City Council
71 Main Street West
Hamilton, Ontario.
L8P 4Y5

Letter of support by Ontario Lawn Bowling Association (OLBA) For the proposed development of the Hamilton Multi-Sport Indoor Facility (MSIF)

Members of Council:

On Tuesday November 13th, 2018 I attend your meeting in Hamilton which outlined the very impressive plans developed by your organization for the proposed Multi-Sport Indoor Facility (MSIF) planned for the City of Hamilton.

It is unfortunate that the OLBA was not part of the planning process conducted in the comprehensive Feasibility Study and Business Plan development which substantiates the needs and benefits of a new indoor multi-sport community hub facility.

Notwithstanding, the OLBA fully supports your Feasibility Study and Business Plan results for the development of such a facility. It is known that there is population growth potential in the communities west of Toronto and in particular the Hamilton area for the development of the great sport of lawn bowls and being the founding and core sport of the Empire Games. The development of a MSIF would be of enormous benefit to the sport of lawn bowls whether competitive or as a leisure activity. We trust that as the planning process moves forward you will include OLBA in your communications of your future plans.

The inclusion of a MSIF which includes lawn bowls would be a significant benefit to lawn bowlers as there are currently no indoor faculties in the proposed area for the positioning of an MSIF and therefore would attract both current and future bowlers who would be able to enjoy their sport year round.

-2-

For your information there is one purpose build indoor facility in the Greater Toronto Area which has been in operation for over thirty years in the City of Richmond Hill which hosts lawn bowling (on a shared basis with soccer) from October through April, This facility provides for both competitive and leisure bowls, Monday through Saturday. There is also another leisure facility which is operated privately on a disused indoor ice hockey arena and located in Scarborough which offers leisure bowling three days a week.

The proposed MSIF would also provide the OLBA with the outstanding possibility of utilizing the facility to schedule provincial training development camps for officials, umpires and bowlers in Canada. There is also added potential of using such facilities for conducting Ontario, Canadian and International competitions year round which would provide the City of Hamilton an economic benefit through the support of the participants. Competitions would include potential Canadian National Championships and World Bowls international championships, and the Commonwealth Games which hopefully will come to Ontario in 2030, being 100th anniversary of the Empire Game which were inaugurated in Hamilton.

This letter of support has been fully endorsed by the Board of Directors of the OLBA.

In Closing I would like to advise that Canada currently has a team of bowlers currently competing in Wales where indoor lawn bowling is tremendously successful.

Yours Sincerely.



Phillip Francis
Vice President OLBA

C.C.
OLBA Board of Directors.
Ian Howard, President, Bowls Canada Boulingrin
Anna Mees, Executive Director, Bowls Canada Boulingrin



Hamilton City Council
71 Main Street West
Hamilton, ON
L8P 4Y5

January 14, 2019

Letter of Interest – Community Hub/Multi-Sport Facility Development Project

I am very excited to hear the news of a sports complex coming to the City of Hamilton in the near future. I would like to express my interest in partnering with the project as a Community Partner in respect to a sports medicine and rehabilitation centre for this complex. I am a Certified Athletic Therapist and owner of Wishbone Athletics, located in the Meadowlands neighborhood of Ancaster. Briefly, my experiences include: Head Therapist for Canadian National Wrestling team; Associate Therapist to the Hamilton Tiger Cats of the CFL; Part-time instructor at Sheridan College in the Athletic Therapy program; Therapist for Team Canada at many Major Games (most recent including the London Olympics and the Pan Am Games); and I have organized medical staff for many sporting events ranging from local cross country meets to International tournaments and large sporting events.

Wishbone Athletics is a rehabilitation clinic for the active population from recreational weekend warriors to elite and professional athletes. We offer them a solution to their musculoskeletal injuries and a rapid return to their sport or activity. The clinic offers a variety of services which include; Athletic Therapy, Massage Therapy, Acupuncture, Orthopedic Bracing, Orthotics, On-site Field coverage, acute injury management, as well as other programs within the scope of each professional.

I believe that Wishbone Athletics compliments the vision of this sports complex well by having practitioners with a wide breadth of knowledge coupled with a variety of experiences working with elite athletes and with those that wish to continue their recreation and leisure activities.

My vision for the complex would be to extend services of the clinic to the complex, add to what exists currently, and ultimately provide the user a holistic approach to sports medicine and rehabilitation.

Sincerely,

Surinder Budwal BSc. H. Kin, CAT(C)

Certified Athletic Therapist

Orthopaedic & Functional Bracing

Head Therapist Canadian National Wrestling Team

Associate Therapist Hamilton Tiger-Cats, CFL

The Treatment You Need, The Care You Deserve.

34 Stone Church Road, Suite 203 Ancaster ON L9K 1S5



Hamilton City
Council 71 Main
Street West
Hamilton, Ontario
L8P 4Y5

Jan 8th 2019

Proposed Community Hub – Multi-Sport Facility Development Project

Members of Council, Hamilton City Council

The ALP Training Institute is a leading fitness and high performance training facility in Hamilton, Ontario with a mission to help people live a more active lifestyle and improve their performance. We specialize in the strength, performance, and mindset development of elite athletes, along with personal training and adult group training classes. We work with a wide diverse of clientele at our 7400 square foot facility and are well suited for both community fitness and high performance training needs. The ability to enhance the athletes and local community in Hamilton and surrounding areas would skyrocket with an integrated facility like this being proposed.

We are pleased to express our support for the Multi-Sport Facility Development Project being proposed by the Hamilton Collaborative Partnership Group. We believe that the Hamilton and surrounding communities would benefit from such facilities for all including high performance sport competitions and development, recreational and competitive sport programs and services, community based support around sport, health, and active lifestyles - contributing to a more healthy and integrated Hamilton community.

Sincerely,

Adam Lloyd

A handwritten signature in black ink, appearing to read 'Adam Lloyd', written in a cursive style.

Owner & CEO at ALP Training Institute
Performance and Lifestyle Specialist
adam@alptraininginstitute.com
www.alptraininginstitute.com



Hamilton City Council
71 Main Street West
Hamilton, ON
L8P 4Y5

January 31, 2019

Re: Proposed Community Hub/Multi-Sport Facility Development Project

Members of Council,

The Hamilton Cardinals is an amateur Canadian baseball team and member of the Intercounty Baseball League. Founded in 1958, the club is the second oldest sports team in the City of Hamilton with home games being played at the CARSTAR Field at Bernie Arbour Memorial Stadium, Hamilton.

We are pleased to express our support for the Community Hub/Multi-Sport Facility Development Project being proposed by the Hamilton Collaborative Partnership Group. We believe that several community organizations and the community-at-large would benefit from such facilities for both recreational and competitive sport and recreation programs and services, contributing to a more healthy and vibrant Hamilton community.

Sincerely,

Dennis Concordia-Treasurer
Community Ownership Group
Hamilton Cardinals Baseball Team



Hamilton

INFORMATION REPORT

TO:	Chair and Members Emergency and Community Services Committee
COMMITTEE DATE:	February 21, 2019
SUBJECT/REPORT NO:	National Housing Strategy – Co-Investment Fund (HSC19006) (City Wide)
WARD(S) AFFECTED:	City Wide
PREPARED BY:	Josh Van Kampen (905) 546-2424 Ext. 4592 Bruce McLean (905) 546-2424 Ext. 7242
SUBMITTED BY:	Edward John Director, Housing Services Division Healthy and Safe Communities Department
SIGNATURE:	

Council Direction:

Not applicable

Information:

On November 22, 2017, the Federal Government released Canada's first National Housing Strategy, A Place to Call Home, which focuses on not only housing but also people, communities, and partnerships. The vision of the strategy is to ensure Canadians have access to housing that meets their needs and is affordable. For the strategy to be successful, it is necessary for public, private, and non-profit sectors to partner together.

After the release of the National Housing Strategy, the National Housing Co-Investment Fund (CIF) was launched on May 2, 2018. The CIF is a \$13.2 B federal investment to support and develop mixed-income, mixed-tenure, mixed-use affordable housing. The CIF includes two funding streams, New Construction and Repair/Renewal.

The CIF is planned to support the following:

- 60,000 new units;
- 240,000 repairs to existing affordable and community (social) housing units;
- At least 4,000 shelter spaces created or repaired;
- At least 7,000 new affordable units for seniors; and,
- At least 2,400 new affordable units for persons with disabilities.

OUR Vision: To be the best place to raise a child and age successfully.

OUR Mission: To provide high quality cost conscious public services that contribute to a healthy, safe and prosperous community, in a sustainable manner.

OUR Culture: Collective Ownership, Steadfast Integrity, Courageous Change, Sensational Service, Engaged Empowered Employees.

**SUBJECT: National Housing Strategy – Co-Investment Fund (City Wide)
(HSC19006) - Page 2 of 8**

This fund is comprised of two types of funding allocations, \$8.65 B in loans and \$4.5 B in capital contributions or grants. For both streams of the CIF, affordable means that rents for a minimum of 30% of the units must be at maximum 80% of median market rent as defined by CMHC.

The New Construction component of the CIF focuses on new affordable housing supply that is mixed-income, mixed-tenure, mixed-use, fosters social inclusion, and is in proximity to amenities and other community supports. Mandatory requirements for development projects include affordability, environmental efficiency, accessibility or universal design, and financial viability.

The Repair/Renewal component focuses on the repair and renewal of existing community, social, and affordable housing to support sustainability and longevity. Social housing is typical rent-geared-to-income housing supported through historical government programs. Community housing is the new federal term for social housing. Affordable housing is a generic term for a range of housing of varying levels of affordability. The goals of repair and regeneration projects are to foster mixed communities, environmental responsibility, and financial independence.

Increasing City Funding from 2014 to 2018

Below is a chart of federal, provincial, and municipal capital funding contributions from 2014 to 2018 for all capital programs, including construction and regeneration programs. In addition to the funds shown in the chart, the YWCA Ottawa St. N. project has just been awarded a CIF grant of \$3.7 M as well as a loan of \$6.4 M.

There was a significant increase in federal and provincial funding in 2016 and 2017 due to addition of the Social Infrastructure Fund which provided new funds for social housing regeneration (SHIP), as well as new rental construction and rent subsidies. Additionally, provincial funding significantly increased in 2016 and 2017 due to social housing repair programs funded by Ontario's cap and trade program. As this program has been cancelled, there has been a decrease in provincial contributions in 2018. Municipal contributions have been trending upwards since 2014 as the city has made investments through Poverty Reduction Fund, Municipal Capital Grants, and development charge exemptions.

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**SUBJECT: National Housing Strategy – Co-Investment Fund (City Wide)
(HSC19006) - Page 3 of 8**

5 Year Capital Funding Chart				
	Federal	Provincial	Municipal	TOTALS by year
2014	\$3,086,000	\$3,085,000	\$500,000	\$6,671,000
2015	\$3,048,000	\$3,048,000	\$500,000	\$6,596,000
2016	\$12,345,000	\$20,116,000	\$1,500,000	\$33,961,000
2017	\$5,575,000	\$20,296,000	\$4,500,000	\$30,371,000
2018	\$4,529,000	\$4,529,000	\$7,700,000	\$16,759,000
	Federal Total	Provincial Total	Municipal Total	Grand Total
	\$28,583,000	\$51,074,000	\$14,700,000	\$94,357,000

Minimum Requirements of the National Housing Co-Investment Fund

The CIF is open to municipalities, provinces, non-profits, community or social housing, indigenous organizations, and the private sector. All projects must:

- have a minimum of five units;
- be primarily residential;
- meet minimum requirements for partnerships;
- demonstrate financial viability, affordability, energy efficiency and accessibility; and,
- be building permit and shovel ready.

Specific details are provided below:

Partnerships: Federal funding must be supplemented by investment from another level of government.

Energy Efficiency: At least 25% reduction in energy savings and greenhouse gas emissions must be achieved.

Accessibility: 20% of units must meet accessibility standards and common areas must be barrier free.

Financial Viability: Applicants must demonstrate financial ability to carry the project, viability of the proposed project, and the capacity to deal with development risks.

Affordability: Rents for a minimum of 30% of the units must be maintained at 80% of median market rent for minimum of 20 years.

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**SUBJECT: National Housing Strategy – Co-Investment Fund (City Wide)
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Funding Options – Loans and Capital Contributions

The CIF includes two funding streams, New Construction and Repair/Renewal, both of which are primarily considered by CMHC to be a loan program. Each loan offers a 10-year term with a fixed interest rate, renewable for another 10 years; up to a 40-year amortization to create smaller monthly payments and long-term viability; and, up to 95% loan to cost ratio for residential space and 75% for non-residential space.

Capital contributions may also be available when a loan is not sufficient to ensure project feasibility, when the project has other funding to cover the majority of total project cost or provided as an incentive to encourage higher performing projects.

Co-Investment Fund Uptake in Hamilton

In 2018, seven Council approved affordable housing projects were in development or construction, funded through various federal / provincial programs and the City of Hamilton Poverty Reduction Fund. Of these projects:

- Two have applied to the CIF New Construction stream. Indwell's application for 500 James Street North, is under review. A CIF commitment of \$3.7 M in grant (contribution) and \$6.39 M in loan has been announced for the YWCA Ottawa Street North project.
- At least one other project proponent will apply once they are building permit / shovel ready.
- Four projects are too far advanced to apply to the CIF as financing is in place and a CIF application would require delaying the project schedule.

Separate from the Investment in Affordable Housing Program, one project, the CityHousing Hamilton 500 MacNab Street North tower restoration project has applied to the CIF Repair and Renewal stream. It has received a commitment of \$1 M in grant contributions and \$2.6 M in loan from the CMHC Affordable Housing Innovation Fund but is expecting to receive a considerably larger grant and loan from the CIF.

Twelve other projects are at the early or middle stages of development and plan to submit a CIF – New Construction application. Projects with a building permit have the best opportunity for CIF approval and consequently many projects have not yet applied.

Staff are approached regularly by both non-profit and private sector organizations wanting to build affordable housing. As the projects are early in predevelopment and feasibility work, it is too soon to provide details, but there are several social housing providers working on new affordable housing projects. Their federal operating agreements have expired and they are now permitted to leverage their equity to contribute to financing new housing.

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Given that creating financially viable, let alone profitable affordable rental projects is so challenging, private sector developers typically do not ultimately pursue affordable projects, albeit that there are a couple of potential exceptions.

Co-Investment Fund Barriers

Experience with the CIF since May 2018 has identified several program barriers CMHC and City staff are working to resolve.

Community Capacity – Financing

Projects are required to be well advanced in the development process, possessing a building permit or being shovel ready, to achieve CIF funding. Social housing providers, faith based groups, and community agencies frequently have land and a desire to create and operate affordable housing, but do not have the financial resources required to undertake the necessary extensive development studies and other pre-development work to advance a project to the shovel ready stage. CMHC and City staff are directing these groups to apply for CMHC Seed funding for early stage project development. While this is a partial solution, Seed funding is needed earlier than it is currently available and CIF or other additional funding sources are needed to fund the early stages of development.

The current practice of CMHC is to strongly favour applications from projects late in the development process. For a project to reach building permit stage it has already proven financially viable without CIF funding. This means it would be rare for CIF funding to result in a project that would not have been created without the funding. The additional CIF contribution or financing may increase the affordability of some units, save the organization money for future developments, or rejuvenate a financially strained project. A process with conditional CIF commitments earlier in the development process would reduce project risk and result in more projects advancing through the development process to create new housing.

Community Capacity – Expertise in Land Development and Large Renovation Projects

Due to the lack of investment in affordable housing development and social housing repair in the last twenty-plus years in Ontario and Hamilton's affordable and social housing sectors, there is a general lack of expertise and capacity in both new development and large-scale renovations. This challenge is compounded by limited availability of funding to hire experts and consultants. In the last two City administered requests for affordable housing development proposals, projects were awarded to some organizations with limited recent development experience. These organisations are learning and thereby expanding the base and capacity of affordable housing developers in Hamilton.

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**SUBJECT: National Housing Strategy – Co-Investment Fund (City Wide)
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Staff are working with a broad network of consultants, providing increased levels of support to affordable housing developers in the early stages of projects, and providing direct development education to aspiring developers. Staff will be hosting a series of information sessions for key stakeholders, such as large and small private developers, as well as non-profit organizations including social housing providers. These sessions will include such topics as: lessons learned from previous affordable housing projects, proposal writing, Passive House Standard, development financing, the development approvals process, and more. This staff support will increase affordable housing development capacity in Hamilton and help ensure that good quality CIF applications are submitted to CMHC.

The City has also supported many building condition studies for community housing properties, both financially and by providing expertise. The completion of these studies facilitates CIF Repair/Renewal applications.

CMHC Direct Delivery of the CIF

As the CIF is directly delivered by CMHC, the City does not receive any associated administrative funding. Compounded by the lack of development capacity in the sector and a significant increase in the number of new affordable housing development projects, this means that City staff are required to provide considerably more support to affordable housing development projects than in the past. Existing staff resources have been realigned to assist with meeting this need, but the capacity is limited.

CIF Application Costs and Complexity

CIF applications are complex, require extensive documentation, and are costly in both time and money to complete, making them difficult for small or inexperienced organisations to complete. Flexibility by CMHC staff to accept alternate development progress and financial viability documentation, would help reduce the cost and time involved in completing an application. City staff and community partners will review specific examples that have arisen in the first round of applications with CMHC to identify opportunities to simplify the application process.

Minimal Grant Funding

The CIF is based on low interest mortgages with a minimal grant component, where historically, federal-provincial affordable housing development programs, including the Investment in Affordable Housing (IAH) and Social Infrastructure Programs (SIF), have provided a significant per unit grant. To date, the Hamilton projects that have applied for the CIF are also receiving funding from other grant programs such as IAH and SIF as well as City exemptions of development charges and for some projects, contributions

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**SUBJECT: National Housing Strategy – Co-Investment Fund (City Wide)
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from the Poverty Reduction Fund. It is unclear at this time what level of funding is required in addition to the CIF for projects to be financially viable.

Staff are working to better understand the financial realities of developing new affordable rental housing in Hamilton and are sharing this new information with CMHC and the Province. For instance, Altus Group, which provides construction cost information globally, has indicated that compared to the Greater Toronto Area, construction costs in Hamilton are 4% higher due to specifics of the Hamilton labour market. This information was provided to CMHC. The next step is for staff to determine whether and for which types of projects CIF funding alone may be sufficient and which types of projects may require larger grant programs.

IAH is expected to be replaced in 2020 once the current program has expired. The federal-provincial cost matching agreement was signed prior to the recent provincial election, but no more recent information has been provided. The question remains as to whether the CIF will continue to create additional affordability, accessibility, or sustainability in projects that already have government funding, or whether CIF will create additional affordable housing projects.

Required Municipal Investment

Projects applying for CIF funding must demonstrate funding from another level of government and CMHC has indicated the expectation that all Hamilton projects will have 'monetizable' City of Hamilton support. While generally this means direct financial support, other supports such as the provision of expertise are acceptable. To date, the Hamilton projects that have applied for the CIF are also receiving exemptions of City development charges and for some projects, contributions from the Poverty Reduction Fund.

With respect to the rental construction component of the Poverty Reduction Fund (PRF), there are no uncommitted funds remaining, though \$7 M of the \$10 M allocated to CityHousing Hamilton has not yet been allocated to specific projects. Currently, affordable housing projects participating in an affordable housing program of an upper level of government and meeting other criteria are exempted from paying development charges. The development charges have and are being paid by the City through various means, most recently the PRF for projects funded by the PRF, but there is currently a significant deficit. As there are now significantly more affordable housing development projects than in the past twenty years, the cost to the City has increased substantially. Thus, the automatic development charge exemption is being carefully considered as part of the Development Charges By-law review. City staff are also exploring opportunities to use land sale revenues to fund municipal affordable housing contributions.

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**SUBJECT: National Housing Strategy – Co-Investment Fund (City Wide)
(HSC19006) - Page 8 of 8**

Next Steps

Staff will continue to support and build the capacity of Hamilton's housing sector to develop and repair/renew affordable and community housing and raise awareness about the availability of the CIF. These efforts will increase the quality and number of Hamilton CIF applications and thereby maximize Hamilton's uptake of the CIF.

CMHC has expressed commitment to continuous improvement to the CIF program and has solicited input in this regard. Staff will forward Report HSC19006 to the President and CEO of CMHC to offer Hamilton's comments.

Appendices and Schedules Attached

None



CITY OF HAMILTON
HEALTHY AND SAFE COMMUNITIES DEPARTMENT
Recreation Division

TO:	Chair and Members Emergency and Community Services Committee
COMMITTEE DATE:	February 21, 2019
SUBJECT/REPORT NO:	Renewal of the Licence Agreement with the Copetown Lions Club for Copetown Hall (HSC19009) (Ward 12)
WARD(S) AFFECTED:	Ward 12
PREPARED BY:	Ritta Nazi (905) 546-2424 Ext. 1714 Steve Sevor (905) 546-2424 Ext. 4645
SUBMITTED BY:	Chris Herstek Director, Recreation Division Healthy and Safe Communities Department
SIGNATURE:	

RECOMMENDATION(S)

- (a) That the City of Hamilton enter into a five (5) year Licence Agreement with the Copetown Lions Club (CLC) effective March 1, 2019 which permits the CLC to continue to maintain and operate the Copetown Community Hall and surrounding sports fields as a banquet and event facility at the nominal rate of \$1 per year;
- (b) That the Licence Agreement include a clause permitting up to two (2) extensions, each up to five (5) additional years at the discretion of the General Manager of Healthy and Safe Communities Department; and
- (c) That the General Manager of Healthy and Safe Communities Department be authorized to execute, on behalf of the City of Hamilton, this Licence Agreement, as well as any ancillary and extension agreements, in a form satisfactory to the City Solicitor.

EXECUTIVE SUMMARY

In 1993, the Town of Ancaster entered into an agreement with the Copetown Lions Club (CLC) to maintain and operate the Copetown Community Hall (the Hall). The Club has continued to honour that agreement and run the Hall as a banquet and event facility ever since. In addition to operating the Hall, the Club also maintains the associated

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SUBJECT: Renewal of the Licence Agreement with the Copetown Lions Club for Copetown Hall (HSC19009) (Ward 12) - Page 2 of 4

fields and schedules the use of the adjacent baseball diamonds. The Hall has long been entrenched in activities of the local community.

City staff are satisfied with the relationship that has developed with the CLC. The CLC has been operating and managing the Hall appropriately and the City has no current plans to assume operational responsibility of the facility.

While the Recreation Division would like to continue with the current arrangement, City staff also believe it necessary to update its Licence Agreement with the CLC to reflect current circumstances and realities. In this regard, City staff are recommending that CLC be permitted to run the Hall at a nominal rent.

Alternatives for Consideration – Not Applicable**FINANCIAL – STAFFING – LEGAL IMPLICATIONS**

Financial: There are no financial implications associated with Report HSC19009.

Staffing: There are no staffing implications associated with Report HSC19009.

Legal: Legal Services staff have advised that it is appropriate to update the Licence Agreement to reflect current circumstances.

HISTORICAL BACKGROUND

The CLC has been serving the local community for 40 years. One of their first acts as a club was to acknowledge the need for a community centre in the area. The members at that time worked with the Town of Ancaster to fund and build the Hall.

On February 22, 1993, the Corporation of the Town of Ancaster passed By-Law No. 93-18, which authorized the Town to enter into an agreement with the CLC with respect to the management and operation of the Hall.

CLC has operated the Hall since its inception and has continued to operate it in the same manner to present day. The Club is responsible for all advertising related to availability, programs and activities. Presently, the facility is primarily used for social and business events. Members of the CLC are responsible for the contents and equipment used in the facility. CLC has also managed the park and the rental/booking of the baseball diamonds located on site.

The Hall is advertised as a place that provides groups in Hamilton and surrounding areas with facility rentals for social and business events. The main room in the Hall has a capacity of 250 people (seated) and an onsite kitchen. Along with accessible on-site parking, there is a smaller room that has a capacity of 90 people.

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SUBJECT: Renewal of the Licence Agreement with the Copetown Lions Club for Copetown Hall (HSC19009) (Ward 12) - Page 3 of 4

POLICY IMPLICATIONS AND LEGISLATED REQUIREMENTS

There are no legislative or policy implications associated with Report HSC19009.

RELEVANT CONSULTATION

Legal Services Division staff have advised that it's prudent to create a new Licence Agreement with the CLC to replace the 1993 agreement with Ancaster to more accurately reflect the current and future operation and management of the Hall and adjacent grounds.

Due to the fact that members of CLC are running the facility as a hall, staff from the City's Municipal Law Enforcement (MLE) Division have classified the facility as a Public Hall and as such, a Public Hall Licence is required. The CLC will be required to pay the initial licence fee of \$1,013 and a yearly renewal amount of \$577.

Staff from the Recreation Division and the CLC have been discussing potential terms of a new Licence Agreement and the CLC has agreed in principle to continue to operate the Hall and manage the rental/booking of the baseball diamonds.

The Ward Councillor has been consulted and is supportive of renewing the Licence Agreement.

ANALYSIS AND RATIONALE FOR RECOMMENDATION

The City of Hamilton has enjoyed a long-standing and mutually beneficial partnership with the CLC and City staff recognize the benefits this partnership provides for the community.

Should this Licence Agreement not be renewed, the City will be responsible for all costs associated with the maintenance and operation of the facility. The Recreation Division does not currently have the budget or the capacity to support the Hall's current operations without the assistance of the CLC.

In renewing its Licence Agreement under updated provisions, the CLC can continue to offer programs that satisfy the needs and requests of the community. Additionally, the CLC will be able to further support the community by reinvesting the rental fees collected to further benefit the facility and the community. The operation of the hall would also continue to supplement the costs of maintaining and operating the park and baseball diamonds.

ALTERNATIVES FOR CONSIDERATION

Not Applicable

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ALIGNMENT TO THE 2016 – 2025 STRATEGIC PLAN

Economic Prosperity and Growth

Hamilton has a prosperous and diverse local economy where people have opportunities to grow and develop.

Healthy and Safe Communities

Hamilton is a safe and supportive City where people are active, healthy, and have a high quality of life.

APPENDICES AND SCHEDULES ATTACHED

None

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INFORMATION REPORT

TO:	Chair and Members Emergency and Community Services Committee
COMMITTEE DATE:	February 21, 2019
SUBJECT/REPORT NO:	Seniors' Use of Food Banks (HSC19012) (City Wide) (Outstanding Business List Item)
WARD(S) AFFECTED:	City Wide
PREPARED BY:	Jessica Chase (905) 546-2424 Ext. 3590
SUBMITTED BY:	Grace Mater Director, Children's Services and Neighbourhood Development Division Healthy and Safe Communities Department
SIGNATURE:	

COUNCIL DIRECTION

On December 17, 2018, the Healthy and Safe Communities Committee (now the Emergency and Community Services Committee) approved a motion which directed:

“That staff be directed to report back to the Healthy and Safe Communities Committee respecting Senior’s Increased Use of Food Banks.

INFORMATION

In December 2018, the Ontario Association of Food Banks released its annual Hunger Report which provides an analysis of food bank usage across the province. This report indicated that across Ontario the number of seniors accessing food banks has increased by more than 10 percent over the past year, a rate nearly three times greater than the growth of Ontario’s seniors population.

Each December, Hamilton Food Share, an emergency network made up of 12 food banks and 7 hot meal programs, also releases a Hunger Count report that provides an analysis of food bank usage in Hamilton. The Hunger Count 2018 report indicates that on a typical day in Hamilton, 700 people will access a food bank, 33 of which are seniors (65 years or older). In Hamilton, the percentage of food bank users that are seniors has increased by 19.1% since 2017, which is greater than the provincial increase. While the rate is

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SUBJECT: Seniors' Use of Food Banks (HSC19012) (City Wide) - Page 2 of 2

growing faster than the provincial average, the total number of food bank users in Hamilton is lower than across the province. In Hamilton, the number of food bank users showing Old Age Security as their primary source of income is 3% versus 6.3% provincially.

Based on analysis by the Ontario Association of Food Banks and anecdotal information from local community partners, it is believed that the primary reasons for the increase in usage is related to a decline in company pensions, a decline in personal savings, and government benefits that are not keeping pace with inflation. More research is required to further understand any additional factors in Hamilton, such as housing costs or changes to our local economy.

Community partners working with at-risk and vulnerable seniors have also indicated that the number of seniors experiencing food insecurity is higher than portrayed by the food bank utilization data, given that many at-risk seniors experience additional barriers that prevent them from accessing food banks, such as transportation or physical/mental health barriers. Many of these barriers have been identified as priorities in Hamilton's Plan for an Age-Friendly City (Fall 2014).

Although not specifically targeting seniors, the Hamilton Food Strategy, released in August 2016, also identifies access to a healthy, sustainable and just food system as one of the key priorities in the plan.

Currently the City supports a number of food and meal programs targeting seniors. In 2018, the City Enrichment Fund supported 7 community organizations that provided access to food for seniors by bringing food directly to their homes. In total, these organizations received \$174,295 in funding.

City staff will continue to work closely with community partners, including the Hamilton Council on Aging, the Seniors Advisory Committee to Council and the various food banks and meal programs to understand and address the causes and barriers for seniors experiencing food insecurity.

APPENDICES AND SCHEDULES ATTACHED

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11.1

CITY OF HAMILTON MOTION

Emergency & Community Services Committee: February 21, 2019

MOVED BY COUNCILLOR N. NANN.....

SECONDED BY MAYOR / COUNCILLOR.....

Social Infrastructure Funding for 30 Sanford Avenue Computer Lab and Classes

WHEREAS, there is an ongoing need for Ward 3 senior residents living in CityHousing at 30 Sanford Avenue to provide access to technology and equipment to upgrade their skills;

WHEREAS, the tenants have partnered with Hamilton Association for Residential and Recreational Redevelopment Programs (HARRRP) to extend training opportunities to senior residents throughout Ward 3; and,

WHEREAS, the upgrade and repair of a 9-laptop computer lab, printer and software has been costed out to \$5,000;

THEREFORE, BE IT RESOLVED:

- (a) That \$5,000 for the upgrade and repair of a 9-laptop computer lab, printer and software. for the Ward 3 senior residents living in CityHousing at 30 Sanford Avenue, to be funded from the Ward 3 Area Rating Discretionary Account-Social Infrastructure 3301809300, be approved; and,
- (b) That the Mayor and City Clerk be authorized and directed to execute any required agreement(s) and ancillary documents, with such terms and conditions in a form satisfactory to the City Solicitor.

11.2

CITY OF HAMILTON MOTION

Emergency & Community Services Committee: February 21, 2019

MOVED BY COUNCILLOR N. NANN.....

SECONDED BY MAYOR / COUNCILLOR.....

Establishing a Gender and Equity Lens on Housing Services

WHEREAS, the Federal Government uses a Gender and Equity Based Analysis (GBA+) to inform the flow of federal housing dollars and has mandated that 25% of National Housing Strategy Investments, or \$10B of a total of \$40B will specifically fund housing initiatives which meet the unique needs of Women and their families;

WHEREAS, the experience of homelessness and precarious housing in Hamilton is different for women and the need to increase stock and space for a continuum of Women’s housing options are both well documented;

WHEREAS, the General Manager of Healthy and Safe Communities stated at General Issues Committee on Jan 18, 2019, that “the pressure on the shelter providers for women is more acute than men’s and we need to reflect on how we better respond to this than hotels”;

WHEREAS, the City does not have a consistent gender and equity lens on housing and shelter services. But there is measurable benefit in applying one given the difference in experience and added vulnerability of homelessness for women, transwomen and non-binary people;

WHEREAS, women are a fast-growing homeless population;

WHEREAS, the City has a current waitlist for housing of 6,139, and we may presume that near half are women;

WHEREAS, the absence of a gendered lens may impact our ability as a city to secure federal funding in the future; and,

WHEREAS, a winning model in Hamilton, led by YWCA Hamilton was recently awarded \$10M in funding for affordable housing for women-led households and women with developmental disabilities;

THEREFORE, BE IT RESOLVED:

- (a) That staff be directed to develop and integrate a consistent gender & equity framework, inclusive of evaluative tools, to the City's Housing & Homelessness Strategy and service delivery; and,
- (b) That staff identify projects, both existing and new, which fit the GBA+ requirements of the National Housing Strategy Investment program, to ensure that the City of Hamilton is serving gendered and equity seeking populations adequately, and to increase Hamilton's opportunities to receive investment from the Federal Fund.

11.3

CITY OF HAMILTON MOTION

Emergency & Community Services Committee: February 21, 2019

MOVED BY COUNCILLOR E. PAULS.....

SECONDED BY MAYOR / COUNCILLOR.....

Hill Park Pickleball Courts Renovation

WHEREAS, Pickleball is one of the fastest growing sports among adults and seniors in North America;

WHEREAS, the City of Hamilton converted two tennis courts at the Hill Park Recreation Centre into Pickleball courts for a one year trial in 2015;

WHEREAS, the Pickleball courts at the Hill Park Recreation Centre are well used and are home to Pickleball Hamilton; and,

WHEREAS, the Pickleball courts are in need of renovations for them to remain safe for play in 2019;

THEREFORE, BE IT RESOLVED:

- (a) That funding for the renovations of the Hill Park Recreation Centre Pickleball courts in the amount of \$40,000 be funded from the Ward 7 Area Rating Reserve account (#108057).
- (b) That the Mayor and City Clerk be authorized and directed to execute any required agreement(s) and ancillary documents, with such terms and conditions in a form satisfactory to the City Solicitor.