



## **GENERAL ISSUES COMMITTEE REPORT 19-002**

9:30 a.m. and 3:00 p.m.  
January – March 2019  
Council Chambers  
Hamilton City Hall, 71 Main Street West

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### **January 18, 2019:**

**Present:** Mayor F. Eisenberger, Deputy S. Merulla (Chair)  
Councillors M. Wilson, J. Farr, N. Nann, C. Collins, T. Jackson,  
E. Pauls, J. P. Danko, B. Clark, M. Pearson, B. Johnson,  
L. Ferguson, A. VanderBeek, T. Whitehead, J. Partridge

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### **January 22, 2019:**

**Present:** Mayor F. Eisenberger, Deputy Mayor S. Merulla (Chair)  
Councillors J. Farr, N. Nann, C. Collins, T. Jackson,  
E. Pauls, J.P. Danko, B. Clark, M. Pearson, B. Johnson,  
L. Ferguson, A. VanderBeek, T. Whitehead, J. Partridge

**Absent  
with regrets:** Councillor M. Wilson – Personal

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### **January 24, 2019:**

**Present:** Mayor F. Eisenberger, Deputy Mayor S. Merulla (Chair)  
Councillors M. Wilson, J. Farr, N. Nann, C. Collins, T. Jackson,  
E. Pauls, J.P. Danko, B. Clark, M. Pearson, B. Johnson,  
L. Ferguson, A. VanderBeek, T. Whitehead, J. Partridge

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### **January 25, 2019:**

**Present:** Mayor F. Eisenberger, Deputy Mayor S. Merulla (Chair)  
Councillors M. Wilson, J. Farr, N. Nann, C. Collins, T. Jackson,  
E. Pauls, J.P. Danko, B. Clark, M. Pearson, B. Johnson,  
L. Ferguson, A. VanderBeek, T. Whitehead, J. Partridge

**January 29, 2019:**

**Present:** Mayor F. Eisenberger, Deputy Mayor S. Merulla (Chair)  
Councillors M. Wilson, J. Farr, N. Nann, C. Collins, T. Jackson,  
E. Pauls, J.P. Danko, B. Clark, M. Pearson, B. Johnson,  
L. Ferguson, A. VanderBeek, T. Whitehead, J. Partridge

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**January 30, 2019:**

**Present:** Mayor F. Eisenberger, Deputy Mayor S. Merulla (Chair)  
Councillors M. Wilson, J. Farr, N. Nann, C. Collins, T. Jackson,  
E. Pauls, J.P. Danko, B. Clark, M. Pearson, B. Johnson,  
L. Ferguson, A. VanderBeek, T. Whitehead, J. Partridge

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**January 31, 2019:**

**Present:** Mayor F. Eisenberger, Deputy Mayor S. Merulla (Chair)  
Councillors M. Wilson, J. Farr, N. Nann, C. Collins, T. Jackson,  
E. Pauls, J.P. Danko, B. Clark, M. Pearson, L. Ferguson,  
A. VanderBeek, T. Whitehead, J. Partridge

**Absent:** Councillor B. Johnson - Personal

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**February 8, 2019:**

**Present:** Mayor F. Eisenberger, Deputy Mayor C. Collins (Chair)  
Councillors M. Wilson, J. Farr, N. Nann, S. Merulla, T. Jackson,  
E. Pauls, J.P. Danko, B. Clark, M. Pearson, B. Johnson,  
L. Ferguson, A. VanderBeek, T. Whitehead, J. Partridge

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**February 11, 2019:**

**Present:** Mayor F. Eisenberger, Deputy Mayor C. Collins (Chair)  
Councillors M. Wilson, J. Farr, N. Nann, S. Merulla, T. Jackson,  
E. Pauls, J.P. Danko, B. Clark, M. Pearson, B. Johnson,  
L. Ferguson, A. VanderBeek, T. Whitehead, J. Partridge

**February 15, 2019:**

**Present:** Mayor F. Eisenberger, Deputy Mayor C. Collins (Chair)  
Councillors M. Wilson, J. Farr, N. Nann, S. Merulla, T. Jackson,  
E. Pauls, J.P. Danko, B. Clark, M. Pearson, B. Johnson,  
L. Ferguson, A. VanderBeek, T. Whitehead

**Absent:** Councillor J. Partridge - Personal

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**February 28, 2019:**

**Present:** Mayor F. Eisenberger, Deputy Mayor C. Collins (Chair)  
Councillors M. Wilson, J. Farr, N. Nann, S. Merulla, T. Jackson,  
E. Pauls, J.P. Danko, B. Clark, M. Pearson, L. Ferguson,  
A. VanderBeek, T. Whitehead, J. Partridge

**Absent:** B. Johnson – Personal

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**March 22, 2019:**

**Present:** Mayor F. Eisenberger, Deputy Mayor T. Jackson (Chair)  
Councillors M. Wilson, J. Farr, N. Nann, S. Merulla, C. Collins,  
E. Pauls, J.P. Danko, B. Clark, M. Pearson, B. Johnson, L. Ferguson,  
A. VanderBeek, T. Whitehead, J. Partridge

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**THE GENERAL ISSUES COMMITTEE PRESENTS REPORT 19-002 AND  
RESPECTFULLY RECOMMENDS:**

**1. Conservation Authorities' Reserves (Item 8.1)**

That the following conservation authorities be requested to provide a report, which outlines a comprehensive list of their up-to-date reserves, to the Legislative Coordinator for the General Issues Committee (GIC) for inclusion on an upcoming GIC agenda:

- (i) Conservation Halton;
- (ii) Grand River Conservation Authority;

- (iii) Hamilton Conservation Authority; and,
- (iv) Niagara Peninsula Conservation Authority.

**2. Appeal of the 2019 Conservation Authority Levy Apportionments (Item 8.2)**

- (a) That staff be directed to appeal the formula for the 2019 levy apportionments brought forward by the following conservation authorities:
  - (i) Conservation Halton;
  - (ii) Grand River Conservation Authority;
  - (iii) Hamilton Conservation Authority; and,
  - (iv) Niagara Peninsula Conservation Authority.
- (b) That staff be directed to pay the 2019 conservation authority levy apportionments under protest, pending results of the appeal.

**3. Review of the Service Delivery Model for Accessible Transit (Item 8.2)**

WHEREAS, the Disabled and Aged Regional Transit System (DARTS) provides paratransit service for people with disabilities on behalf of the City of Hamilton, through a Master Operational Agreement;

WHEREAS, the number of trips per year continues to rise, causing an increase in costs; and,

WHEREAS, it is desirable from a continuous improvement perspective to review the available options for the delivery of paratransit service in the City of Hamilton;

THEREFORE, BE IT RESOLVED:

That staff be directed to review the service delivery model for accessible transit and report back to Public Works Committee with possible options for future models to maximize cost efficiency and optimize service delivery.

**4. Ray Lewis Track and Field Centre (Mohawk Sports Park) the Golden Horseshoe Track and Field Council (GHTFC) Phase 3 Initiative (PW19010) (Ward 7) (Item 7.1)**

That Report PW19010, respecting the Ray Lewis Track and Field Centre (Mohawk Sports Park) the Golden Horseshoe Track and Field Council (GHTFC) Phase 3 Initiative, be received.

**5. Savings Generated from Funded Projects (FCS19007) (City Wide) (Item 7.1)**

That Report FCS19007, respecting the Savings Generated from Funded Projects, be received.

**6. Food Advisory Committee 2019 Budget Request and Annual Report (BOH19004) (City Wide) (Item 7.2)**

- (a) That the Food Advisory Committee 2019 base budget submission, attached as Appendix “A” to Report 19-002, in the amount of \$1,500, be approved;
- (b) That, in addition to the base funding, a one-time budget allocation for 2019 in the amount of \$1,000, to be funded by an increase to the tax levy, be approved;
- (c) That any remaining 2019 funds be returned to the Food Advisory Committee reserve; and,
- (d) That the Food Advisory Committee’s annual report included in this report, be received.

**7. 2019 Volunteer Committee Budget Submission – Hamilton Cycling Committee (PED18224) (City Wide) (Item 7.3)**

- (a) That the Hamilton Cycling Committee’s 2019 base budget submission, in the amount of \$10,000, attached as Appendix “B” to Report 19-002, be approved; and,
- (b) That, in addition to the base funding, a one-time budget allocation for 2019 in the amount of \$3,500, to be funded by the Hamilton Cycling Committee reserve, be approved.

**8. 2019 Volunteer Committee Budget – Keep Hamilton Clean and Green Committee (PW18095) (City Wide) (Item 7.4)**

- (a) That the Keep Hamilton Clean and Green Committee’s 2019 base budget submission, attached as Appendix “C” to Report 19-002. in the amount of \$18,250, be approved; and,
- (b) That, in addition to the base funding, a one-time budget allocation in the amount of \$15,615, to be funded by the Volunteer Committee Reserve (112212), be approved.

**9. 2019 Budget Submission Volunteer Advisory Committees (HUR18021) (City Wide) (Item 7.5)**

That the Volunteer Advisory Committee 2019 budget base submissions be approved as follows:

- (a) Advisory Committee for Immigrants & Refugees in the amount of \$3,500 (attached as Appendix “D” to Report 19-002);
- (b) Lesbian, Gay, Bisexual, Transgender and Queer Advisory Committee, in the amount of \$3,964 (attached as Appendix “E” to Report 19-002);
- (c) That, in addition to the 2019 Lesbian, Gay, Bisexual, Transgender and Queer Advisory Committee’s base budget, \$1,000 to be funded from the Committee’s 2018 reserve for community consultation and a conference (attached as Appendix “E” to Report 19-002);
- (d) Aboriginal Advisory Committee in the amount of \$3,552 (attached as Appendix “F” to Report 19-002);
- (e) Hamilton Mundialization Committee in the amount of \$5,890 (attached as Appendix “G” to Report 19-002);
- (f) That, in addition to the Hamilton Mundialization Committee’s 2019 budget, \$500 to be funded from the Hamilton Mundialization Committee’s reserve, to cover expenses that may arise throughout the year from twin city visits or unplanned Mundialization events (attached as Appendix “G” to Report 19-002), be approved;
- (g) Hamilton Status of Women Committee in the amount of \$3,500 (attached as Appendix “H” to Report 19-002);

- (h) That, in addition to the Status of Women Committee's 2019 budget request, \$2,000 to be funded from the Status of Women Committee's reserve to support the 2019 Women's March and 2019 Women of Distinction Awards (attached as Appendix "H" to Report 19-002), be approved;
- (i) Committee Against Racism (includes Lincoln Alexander Day Celebration) in the amount of \$8,900 (attached as Appendix "I" to Report 19-002); and,
- (j) The in addition to the Committee Against Racism's 2019 budget request, an additional 7,000 to be funded from the Committee Against Racism's reserve to provide ongoing support to the Hamilton Anti-Racism Resource Centre and to support anti-racism related community events (attached as Appendix "I" to Report 19-002), be approved.

**10. 2019 Budget Submission – Housing and Homelessness Advisory Committee (HSC18051) (City Wide) (Item 7.6)**

That the Housing and Homelessness Advisory Committee 2019 base budget submission, attached as Appendix "J" to Report 19-002, in the amount of \$1,000, be approved.

**11. 2019 Budget Submission – Seniors Advisory Committee (HUR18019) (City Wide) (Item 7.7)**

That the Seniors Advisory Committee 2019 base budget submission, in the amount of \$2,500, attached as Appendix "K" to Report 19-002, be approved.

**12. City of Hamilton Veteran's Committee 2019 Budget Submission (PED18236) (City Wide) (Item 7.8)**

That the Hamilton Veterans Committee 2019 base budget submission, attached as Appendix "L" to Report 19-002, in the amount of \$30,000, be approved.

**13. Arts Advisory Commission 2019 Budget Submission (PED18235) (City Wide) (Item 7.9)**

That the Arts Advisory Commission 2019 base budget submission, attached as Appendix "M" to Report 19-002, in the amount of \$9,000, be approved.

**14. 2019 Tax Supported Capital Budget (Update) (FCS18097) (City Wide) (Item 7.10)**

That the operating budget and Full Time Equivalent (FTE) impacts of the 2019 Tax Supported Capital Budget in the amount of \$2,892,490 and 24.24 FTEs, attached as Appendix “A” to Report FCS18097, be incorporated into the 2019, or future, Tax Supported Operating Budgets.

**15. 2019 Budget Submission for the Advisory Committee for Persons with Disabilities (HUR18020) (City Wide) (Item 7.11)**

That the Advisory Committee for Persons with Disabilities 2019 base budget submission, attached as Appendix “N” to Report 19-002, in the amount of \$6,100, be approved.

**16. Impacts of Changing Transit Area Rating (FCS19010) (City Wide) (Item 6.1)**

That Report FCS19010, respecting the Impacts of Changing Transit Area Rating, be received.

**17. 2018 Assessment Growth (FCS19013) (City Wide) (Item 6.2)**

That Report FCS19013, respecting the 2018 Growth Assessment, be received.

**18. Hamilton Strategic Road Safety Program and Vision Zero Action Plan 2019 - 2025 (PW19015) (City Wide) (Item 6.6)**

- (a) That the Hamilton Strategic Road Safety Program and the Vision Zero Action Plan 2019-2025, as described Appendices “O” to “Q” of Report 19-002, be approved;
- (b) That an increase of \$1,700,000, for the Hamilton Strategic Road Safety Program and the Vision Zero Action Plan 2019-2025, as described Appendices “O” to “Q” of Report 19-002, be approved, as a 2019 Tax Operating Budget amendment with zero net levy impact, to be funded by the Red Light Camera reserve #112203; and,
- (c) That the Outstanding Business List item, respecting a Strategic Road Safety Program update (Vision Zero) be identified as completed and removed from Public Works Committee’s Outstanding Business list.



**19. Hess Village Paid Duty Policing (PED18081(a) (Ward 2) (Item 6.7)**

WHEREAS, the Paid Duty Policing charge to some operators of the City of Hamilton's only Entertainment District is an exclusive-to-Hamilton extra tax for public service; and,

WHEREAS, it is prudent to limit the time and expense related to the Hamilton Licensing Tribunal's work;

THEREFORE, BE IT RESOLVED:

- (a) That for one year, the City of Hamilton pay the operators' portion of the Paid Duty Policing fees, for affected operators within the Hamilton Entertainment District, up to \$50,000 in total, to be funded through the Tax Stabilization Reserve; and,
- (b) That the appropriate staff be directed to report back to the General Issues Committee, during the 2020 Operating Budget process, with an analysis of a fair funding model for all affected, licensed operators within the Hamilton Entertainment District.

**20. Winter Sidewalk Maintenance (PW19022) (City Wide) (Item 6.8)**

That Report PW19022, respecting Winter Sidewalk Maintenance, be received;

**21. 2019 Operating Budget: Our Citizen Survey Business Case (BC-08) (CM19002) (City Wide) (Item 6.9)**

That \$65,000, for the City Manager's Office, Strategic and Performance Excellence Program Business Case #BC-08, respecting Citizen Engagement and Marketing (Our Citizen Survey), be approved.

**22. 2018 Vacancy Analysis (FCS19015) (City Wide) (Item 6.10)**

That Report FCS19015, respecting the 2018 Vacancy Analysis, be received.

**23. Request for Information - 2017 Tax Competitiveness Study (FCS19016) (City Wide) (Item 6.11)**

That Report FCS19016, respecting the Request for Information - 2017 Tax Competitiveness Study, be received.

**24. Transit 2019 Operating Budget Presentation – Follow-up Information (PW19025) (City Wide) (Item 6.13)**

That Report PW19025, respecting the Transit 2019 Operating Budget Presentation – Follow-up Information, be received.

**25. Transit Service Levels, Demand and Growth Opportunities by Ward (PW19026) (City Wide) (Item 6.14)**

That Report PW19026, respecting Transit Service Levels, Demand and Growth Opportunities by Ward, be received and referred to the newly established Transit Area Rating Review Sub-Committee for discussion.

**26. A System-Wide Approach to Public Transit (Item 7.1)**

WHEREAS, transportation and public transit continue to be significant and important public policy matters;

WHEREAS, public transit (known as HSR) in the City of Hamilton remains a priority for Council;

WHEREAS, public transit is currently apportioned to residents based on geographic area and service levels; and,

WHEREAS, Council has stated on numerous occasions, that it supports a system-wide approach to public transit, which includes enhancing service levels;

THEREFORE, BE IT RESOLVED:

- (a) That a Transit Area Rating Review Sub-Committee be established, to be comprised of 6 members of Council; (3) three urban and (3) three suburban Councillors, to evaluate options for rebalancing area rating for transit, based on an urban and rural split, and to make recommendations to the General Issues Committee in a fair and equitable way in order to rebalance transit area rating for the 2020 budget process;
- (b) That staff be directed to report back to the General Issues Committee with a Terms of Reference and guiding principles for the Transit Area Rating Review Sub-Committee, prior to the first meeting of the Sub-Committee;
- (c) That staff be directed to report back to the Transit Area Rating Review Sub-Committee with an area rating analysis for transit for the 2020 Operating budget process, with respect to a public transit system that

supports a system-wide approach, with that report to include enhanced service levels that align with the overall City Transit Strategy; and,

- (d) That staff be directed to review the possibility of the area rating net benefit to Wards 1 to 8 being used for public transit city-wide and report to the Transit Area Rating Review Sub-Committee.

**27. Alternative Funding Options for Transit (Item 7.2)**

That staff be directed to incorporate an analysis of other options of funding for Transit, and to include the following, in the report respecting a system-wide approach to public transit, which is to come forward to the newly established Transit Area Rating Review Sub-Committee:

- (i) Kilometers of service and service levels city-wide; and,
- (ii) Incorporating the assessment part of the area rating formula (as was done by the Region).

**28. Correspondence from the Lakewood Beach Community Council respecting Item 6.2 on today's agenda – Report FCS19013, 2018 Assessment Growth (Item 9.1)**

That the correspondence from the Lakewood Beach Community Council, respecting Item 6.2 on today's agenda – Report FCS19013, 2018 Assessment Growth, be received and referred to staff for a response to the constituents' regarding the questions in the correspondence.

**29. Recalculation of the 10 Year Local Transit Strategy (PW14015(b)) (City Wide) (Item 6.1)**

That Report PW14015(b), respecting the Recalculation of the 10 Year Local Transit Strategy, be received.

**30. Councillor Ward Office Budgets and Policy and Guidelines for Eligible Expenses for Elected Officials (FCS18083(b)) (City Wide) (Item 7.1)**

That the Student Accommodation Benefit Factor be eliminated and the budget be allocated equally to the Councillor Ward Office Budgets.

**31. Implementation of Living Wage (FCS19017) (City Wide) (Item 7.2)**

- (a) That City of Hamilton School Crossing Guards, be paid a Living Wage effective April 1, 2019, to be included in the 2019 Operating Budget; and,
- (b) That the Living Wage rate for the City of Hamilton School Crossing Guards, be adjusted annually to reflect the cost of living.

**32. 2019 Tax Supported Operating Budget - Recommendations (FCS18096(a)) (City Wide) (Item 7.3)**

- (a) Council Referred Items, Business Cases and 2020 – 2022 Multi-Year Outlook
  - (i) That Appendix “A” to Report FCS18096(a) – 2019 Council Referred Items, be received;
  - (ii) That Appendix “B” to Report FCS18096(a) – 2019 Business Cases, be received;
  - (iii) That Appendix “G” to Report FCS18096(a) – 2020 – 2022 Multi-Year Outlook, be received;
- (b) Boards and Agencies
  - (i) That the Boards and Agencies operating budget Appendix “R” to Report 19-002, \$214,201,384, inclusive of approved amendment as per Appendix “S” to Report 19-002, be approved;
- (c) Planning and Economic Development Department
  - (i) That the Planning and Economic Development operating budget (Book 2 –2019 – 2022 Business Plans), page 6, \$29,806,000, be approved;
- (d) Healthy and Safe Communities Department
  - (i) That the Healthy and Safe Communities operating budget (Book 2 - 2019 – 2022 Business Plans), page 91, \$243,245,010, be approved;

- (ii) That the General Manager of Healthy and Safe Communities Department or his delegate be authorized and directed to execute all Federal and Provincial Program Service Level Funding Agreements and any ancillary agreements required to give effect thereto and contracts, as provided for in Book 2 – 2019 – 2022 Business Plans, until such time Council approves the subsequent budget. This also includes the authority to authorize the submission of budgets and quarterly / year end reporting;
  - (iii) Where required for Public Health Services, that the General Manager of Healthy and Safe Communities Department or his delegate or the Medical Officer of Health or her delegate be authorized and directed to execute all Federal and Provincial Program Service Level Funding Agreements and any ancillary agreements required to give effect thereto and contracts, as provided for in Book 2 - 2019 – 2022 Business Plans, until such time Council approves the subsequent budget. This also includes the authority to authorize the submission of budgets and quarterly / year end reporting;
- (e) Public Works Department
  - (i) That the Public Works operating budget (Book 2 - 2019 – 2022 Business Plans), page 206, \$241,780,180, be approved;
- (f) City Manager's Office
  - (i) That the City Manager's operating budget (Book 2 - 2019 – 2022 Business Plans), page 286, \$11,531,610, be approved;
- (g) Corporate Services Department
  - (i) That the Corporate Services operating budget (Book 2 - 2019 – 2022 Business Plans), page 328, \$29,177,520, be approved;
- (h) Legislative
  - (i) That the Legislative operating budget (Book 2 - 2019 – 2022 Business Plans), page 393, \$5,018,500, be approved;

- (i) Hamilton Entertainment Facilities
  - (i) That the Hamilton Entertainment Facilities operating budget (Book 2 – 2019 – 2022 Business Plans), page 401, \$3,912,390, be approved;
  
- (j) Corporate Financials – Expenditures / Non Program Revenues
  - (i) That the Corporate Financials - Expenditures operating budget (Book 2 - 2019 – 2022 Business Plans), page 395, \$23,110,360 inclusive of approved amendments as per Appendix “S” to Report 19-002, be approved;
  - (ii) That the Non Program Revenues operating budget (Book 2 - 2019 – 2022 Business Plans), page 411, (\$44,964,500), be approved;
  
- (k) Capital Financing
  - (i) That the Capital Financing operating budget (Book 2 - 2019 – 2022 Business Plans), page 403, \$128,975,900, be approved;
  - (ii) That the Capital Financing portion of the Police Services budget (Book 1 – 2019 Preliminary Tax Operating Budget Report), page 18, \$805,750, inclusive of approved amendments as per Appendix “S” to Report 19-002, be approved;
  - (iii) That the Capital Financing portion relating to the Hamilton Public Library budget (Book 1 – 2019 Preliminary Tax Operating Budget Report), page 19, \$187,290, be approved;
  
- (l) 2019 By-Law Authorization
  - (i) That the City Solicitor and Corporate Counsel be authorized and directed to prepare all necessary by-laws, for Council approval, for the purposes of establishing the tax levy;
  
- (m) Budgeted Complement Transfer Schedule
  - (i) That in accordance with the “Budgeted Complement Control Policy”, the requested complement transfers from one

department/division/cost category to another, as outlined in Appendix “T” to Report 19-002, be approved;

- (n) Budget Exclusions Related to Regulation 284/09
  - (i) That the budget exclusions related to Regulation 284/09 of the *Municipal Act* titled “Budget Matters – Expenses”, as per Appendix “F” to Report FCS18096(a), be received.

**33. Lincoln M. Alexander Parkway and Red Hill Valley Parkway Enhanced Enforcement Initiative (PW19014(a)) (City Wide) (Item 7.4)**

- (a) That the Lincoln M. Alexander Parkway and Red Hill Valley Parkway Enhanced Enforcement Initiative, as outlined in this report, be funded in the amount of \$150,000 from the Red Light Camera Reserve #112203, with zero net levy impact, be approved; and,
- (b) That the Mayor submit a letter to the Attorney General and the Minister of Transportation Ontario, on behalf of City Council, seeking legislative and regulatory amendments to allow the City to implement Automated Speed Enforcement on the Lincoln M. Alexander Parkway and Red Hill Valley Parkways through an administrative monetary penalty system.

**34. Project 7101954902 - Valley Park Life Cycle Renewal and Accessibility Funding (Item 8.1)**

WHEREAS, the Energy, Fleet & Facilities Management Section is preparing design and specification documents for a new/expanded 12,400 square foot library addition, attached to Valley Park Community Centre, which will also house 3,000 square feet of new community programming space;

WHEREAS, through Information Report PW18092 - Capital Lifecycle Renewal – Valley Park Community Centre, which was submitted at the December 7, 2018 General Issues Committee Budget meeting, staff suggested taking a holistic approach by taking advantage of the opportunity to complete capital works in the existing complex, in conjunction with the new library construction project;

WHEREAS, Project 7101954902 - Valley Park Life Cycle Renewal and Accessibility is currently not included in the 2019 Capital Budget, due to funding constraints, but is being accelerated in the plan for future life cycle program years;

WHEREAS, through Information Report PW18092 - Capital Lifecycle Renewal – Valley Park Community Centre, which was submitted at the December 7, 2018 General Issues Committee Budget meeting, staff revised the capital project costing to only include those projects that demonstrated the opportunity for cost avoidance by taking a holistic approach in conjunction with the new library construction project; and,

WHEREAS, capitalizing on the current tender process and in conjunction with the new library construction project for Project 7101954902 - Valley Park Life Cycle Renewal and Accessibility, an estimated cost avoidance of approximately \$420K, is anticipated due to contractor mobilization fee savings, synergies, soft costs, programming and public disruptions, as well as risk of emergency fixes due to end-of-life infrastructure;

**THEREFORE, BE IT RESOLVED:**

That, in order to complete the capital works of the 3,000 square feet of new community programming space, at the same time as the expansion of the library, at the Valley Park location, Project 7101954902 - Valley Park Life Cycle Renewal and Accessibility, in an amount of up to \$2,400,000, to be funded as follows, be approved:

- (a) \$500,000 from the Terrapure Compensation Royalties Reserve Account #117036; and,
- (b) \$1,900,000 from the Unallocated Capital Reserve Account #108020.

**35. Additional Administrative Support for Councillors' Offices (Item 8.3)**

- (a) That the following Motion, respecting Additional Administrative Support for Councillors' Offices, be referred to the Governance Review Sub-Committee for review:

WHEREAS, the current allotment for vacation and sick leave is insufficient for Councillor administrative staff whose accumulated vacation entitlement exceeds the amount of coverage currently provided in the ward office budgets (2 weeks);

WHEREAS, our social media and engagement policies and practices at the city have been successful in engaging more residents than ever before with their ward Councillors' offices subsequently requiring closer monitoring by staff and Councillor's to these outlets to efficiently respond to constituent concerns;



WHEREAS, a 0.5 FTE administrative support person would provide greater continuity in the office by facilitating coverage of the FTE person resulting in a more seamless exchange between the constituent and the ward office staff on a given issue or concern;

WHEREAS, a single staff person often deals with complex issues or projects to support their Councillor's initiatives requiring them to exercise greater responsibilities beyond basic constituency matters;

WHEREAS, the amount of work in each ward office is substantial and can be clearly demonstrated through activity levels there is a need to ensure we have the resources to protect the health and wellbeing of our admins who may incur negative impacts due to increased stress or burnout;

THEREFORE, BE IT RESOLVED:

- (a) That an additional 0.5 FTE for administrative support at gross cost of \$339,000 (or \$22,600 per ward) starting on July 1<sup>st</sup>, 2019 and an annualized gross cost of \$678,000 (or \$45,200 per ward), be approved; and,
  - (b) That the administrative support previously allocated to old wards 7 & 8 of \$177,000 be equally allocated across all new wards (or \$11,800 per ward), be approved.
- (b) That staff be directed to attend the Governance Review Sub-Committee, when the matter respecting additional administrative support for Councillors' offices is to be discussed, to provide the background information/history respecting the staffing in the Councillors' offices as well as comparators to other municipalities.

January 18, 2019

**FOR INFORMATION:**

**(a) APPROVAL OF AGENDA (Item 1)**

The Committee Clerk advised of the following changes to the agenda:

**1. DELEGATION REQUESTS (Item 5)**

- 5.1 Sergio Manchia, UrbanSolutions Planning & Land Development Consultants Inc., respecting Item 8.1 - 2019 Proposed Tariff Fees for Planning and Engineering Development Applications (PED19015)
- 5.2 Suzanne Mammel, Hamilton-Halton Home Builders' Association, respecting Item 8.1 - 2019 Proposed Tariff Fees for Planning and Engineering Development Applications (PED19015)

**2. DISCUSSION ITEMS (Item 9)**

As there are many staff present for the Healthy & Safe Communities 2019 Operating Budget presentation, staff are requesting that Item 8.2 be addressed prior to Item 8.1. Both General Managers are in agreement with this request.

The agenda for the January 18, 2019 General Issues Committee (Budget) meeting was approved, as amended.

**(b) DECLARATIONS OF INTEREST (Item 2)**

There were no declarations of interest.

**(c) DELEGATION REQUESTS (Item 5)**

- (i) Sergio Manchia, UrbanSolutions Planning & Land Development Consultants Inc., respecting Item 8.1 - 2019 Proposed Tariff Fees for Planning and Engineering Development Applications (PED19015) (Added Item 5.1)

The delegation request, submitted by Sergio Manchia, UrbanSolutions Planning & Land Development Consultants Inc., respecting Item 8.1 - 2019 Proposed Tariff Fees for Planning and Engineering Development Applications (PED19015), was approved to appear before the General Issues Committee on January 18, 2019.

**(ii) Suzanne Mammel, Hamilton-Halton Home Builders' Association, respecting Item 8.1 - 2019 Proposed Tariff Fees for Planning and Engineering Development Applications (PED19015) (Added Item 5.2)**

The delegation request, submitted by Suzanne Mammel, Hamilton-Halton Home Builders' Association, respecting Item 8.1 - 2019 Proposed Tariff Fees for Planning and Engineering Development Applications (PED19015), was approved to appear before the General Issues Committee on January 18, 2019.

**(d) DELEGATIONS (Item 7)**

**(i) Sergio Manchia, UrbanSolutions Planning & Land Development Consultants Inc., respecting Item 8.1 - 2019 Proposed Tariff Fees for Planning and Engineering Development Applications (PED19015) (Item 7.1)**

Sergio Manchia, UrbanSolutions Planning & Land Development Consultants Inc., addressed Committee respecting Item 8.1 - 2019 Proposed Tariff Fees for Planning and Engineering Development Applications (PED19015).

The presentation provided by Sergio Manchia, UrbanSolutions Planning & Land Development Consultants Inc., respecting Item 8.1 - 2019 Proposed Tariff Fees for Planning and Engineering Development Applications (PED19015), was received.

**(ii) Suzanne Mammel, Hamilton-Halton Home Builders' Association, respecting Item 8.1 - 2019 Proposed Tariff Fees for Planning and Engineering Development Applications (PED19015) (Item 7.2)**

Suzanne Mammel, Hamilton-Halton Home Builders' Association, addressed Committee respecting Item 8.1 - 2019 Proposed Tariff Fees for Planning and Engineering Development Applications (PED19015)

The presentation provided by Suzanne Mammel, Hamilton-Halton Home Builders' Association, respecting Item 8.1 - 2019 Proposed Tariff Fees for Planning and Engineering Development Applications (PED19015), was received.

**(e) STAFF PRESENTATIONS (Item 8)**

**(i) 2019 Proposed Tariff of Fees for Planning and Engineering Development Applications (PED19015) (City Wide) (Item 8.1)**

Jason Thorne addressed Committee and provided a PowerPoint presentation, respecting Report PED19015 - 2019 Proposed Tariff of Fees for Planning and Engineering Development Applications.

The staff presentation, respecting Report PED19015 - 2019 Proposed Tariff of Fees for Planning and Engineering Development Applications, was received.

Jim Bruzzese, of BMA Consulting, addressed Committee and provided a PowerPoint presentation, respecting Report PED19015 - 2019 Proposed Tariff of Fees for Planning and Engineering Development Applications.

The presentation, provided by Jim Bruzzese, of BMA Consulting, respecting Report PED19015 - 2019 Proposed Tariff of Fees for Planning and Engineering Development Applications, was received.

Presentations are available on the City's web site or through the Office of the City Clerk.

- (a) Report PED19015, respecting the 2019 Proposed Tariff of Fees for Planning and Engineering Development Applications, was deferred to a Special General Issues Committee meeting, to take place after the 30-day consultation period with the public and interested stakeholders; and,
- (b) Staff was directed to report back to the General Issues Committee respecting an alternate rate for Secondary Suites, as an interim measure until such time as the new residential zoning has been adopted, which will implement the Official Plan policies that permit Secondary Suites in all residential areas of the City.

**(ii) Healthy & Safe Communities Department Operating Budget Presentation (Item 8.2)**

Paul Johnson, General Manager of the Healthy & Safe Communities Department, addressed Committee and provided a PowerPoint presentation respecting the Healthy & Safe Communities Department 2019 Operating Budget.

The presentation, respecting the Healthy & Safe Communities Department 2019 Operating Budget, was received.

A copy of the presentation is available on the City's web site or through the Office of the City Clerk.

**(f) ADJOURNMENT (Item 13)**

There being no further business, the General Issues Committee (Operating Budget) adjourned at 4:47 p.m.

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**January 22, 2019**

**FOR INFORMATION:**

**(a) CHANGES TO THE AGENDA (Item 1)**

The Committee Clerk advised that there were no changes to the agenda:

The agenda for the January 22, 2019 General Issues Committee (Operating Budget) meeting was approved, as presented.

**(b) DECLARATIONS OF INTEREST (Item 2)**

There were no declarations of interest.

**(c) PRESENTATIONS (Item 6)**

**(i) Conservation Halton (Item 6.1)**

Hassaan Basit, General Manager of Conservation Halton; and, Marnie Piggott, Director of Finance, addressed Committee and provided a

PowerPoint presentation respecting Conservation Halton's 2019 Operating Budget submission.

The presentation, respecting Conservation Halton's 2019 Operating Budget submission, was received.

The presentation is available on the City's website at [www.hamilton.ca](http://www.hamilton.ca) or through the Office of the City Clerk.

**(ii) Grand River Conservation Authority (Item 6.2)**

Joe Farwell, CAO of the Grand River Conservation Authority; George Stojanovic, Member of the Board of Directors; and, Sonja Radoja, Manager of Corporate Services, addressed Committee and provided a PowerPoint presentation respecting the Grand River Conservation Authority's 2019 Operating Budget submission.

The presentation, respecting the Grand River Conservation Authority's 2019 Operating Budget submission, was received.

The presentation is available on the City's website at [www.hamilton.ca](http://www.hamilton.ca) or through the Office of the City Clerk.

**(iii) Hamilton Beach Rescue Unit (Item 6.3)**

Chief Charlie Witherington, of the Hamilton Beach Rescue Unit, addressed Committee and provided two video presentations respecting the Hamilton Beach Rescue Unit's 2019 Operating Budget submission.

The presentation, respecting the Hamilton Beach Rescue Unit's 2019 Operating Budget submission, was received.

**(iv) Royal Botanical Gardens (Item 6.4)**

Ruth Lee, Chair of the Royal Botanical Gardens Board; and, Andrew Duncan, Director of Finance & Administration, addressed Committee and provided a verbal overview respecting the Royal Botanical Gardens' 2019 Operating Budget submission.

The presentation, respecting the Royal Botanical Gardens' 2019 Operating Budget submission, was received.

A copy of the handouts are available on the City's website at [www.hamilton.ca](http://www.hamilton.ca) or through the Office of the City Clerk.

**(v) Hamilton Region Conservation Authority (Item 6.5)**

Lisa Burnside, CAO of the Hamilton Region Conservation Authority; Scott Peck, Deputy CAO; and, Neil McDougall, Secretary-Treasurer addressed Committee and provided a PowerPoint presentation, respecting the Hamilton Region Conservation Authority's 2019 Operating Budget submission.

The presentation, respecting the Hamilton Region Conservation Authority's 2019 Operating Budget submission, was received.

The presentation is available on the City's website at [www.hamilton.ca](http://www.hamilton.ca) or through the Office of the City Clerk.

**(vi) Niagara Peninsula Conservation Authority (Item 6.6)**

Greg Furtney, Acting Director of Corporate Resources, for the Niagara Peninsula Conservation Authority, addressed Committee and provided a PowerPoint presentation respecting the Niagara Peninsula Conservation Authority's 2019 Operating Budget submission.

The presentation, respecting the Niagara Peninsula Conservation Authority's 2019 Operating Budget submission, was received.

The presentation is available on the City's website at [www.hamilton.ca](http://www.hamilton.ca) or through the Office of the City Clerk.

**(d) ADJOURNMENT (Item 10)**

There being no further business, the General Issues Committee adjourned at 1:46 p.m.

January 24, 2019

**FOR INFORMATION:**

**(a) CHANGES TO THE AGENDA (Item 1)**

The Committee Clerk advised of the following changes to the agenda:

**1. APPROVAL OF MINUTES OF PREVIOUS MEETINGS (Item 3)**

3.1 January 18, 2019

3.2 January 22, 2019

The agenda for the January 24, 2019 General Issues Committee (Operating Budget) meeting was approved, as amended.

**(b) DECLARATIONS OF INTEREST (Item 2)**

There were no declarations of interest.

**(c) APPROVAL OF MINUTES OF PREVIOUS MEETINGS (Item 3)**

**(i) January 18, 2019 (Item 3.1)**

The January 18, 2019 minutes of the General Issues Committee's (Operating Budget) meeting were approved, as presented.

**(ii) January 22, 2019 (Item 3.2)**

The January 22, 2019 minutes of the General Issues Committee's (Operating Budget) meeting were approved, as presented.

**(d) PRESENTATIONS (Item 6)**

**(i) Hamilton Library Board (Item 6.1)**

Paul Takala, Chief Librarian & CEO; Lori-Anne Spence-Smith, Chair of the Board; and, Tony Del Monaco, Director of Finance and Facilities,



addressed Committee and provided a PowerPoint presentation respecting the Hamilton Library Board's 2019 Operating Budget submission.

The presentation, respecting the Hamilton Library Board's 2019 Operating Budget submission, was received.

The presentation is available on the City's website at [www.hamilton.ca](http://www.hamilton.ca) or through the Office of the City Clerk.

**(ii) Hamilton Farmers' Market (Item 6.2)**

Eric Miller, Treasurer, Hamilton Farmers' Market Board, addressed Committee and provided a PowerPoint presentation respecting the Hamilton Farmers' Market Board's 2019 Operating Budget submission.

The presentation, respecting the Hamilton Farmers' Market Board's 2019 Operating Budget submission, was received.

The presentation is available on the City's website at [www.hamilton.ca](http://www.hamilton.ca) or through the Office of the City Clerk.

**(iii) Hamilton Police Services Board (Item 6.3)**

Chief Eric Girt, Hamilton Police Service, addressed Committee and provided a PowerPoint presentation respecting the Hamilton Police Services Board's 2019 Operating Budget submission.

The presentation, respecting the Hamilton Police Services Board's 2019 Operating Budget submission, was received.

**(e) ADJOURNMENT (Item 10)**

There being no further business, the General Issues Committee adjourned at 1:58 p.m.

January 25, 2019

**FOR INFORMATION:**

**(a) CHANGES TO THE AGENDA (Item 1)**

The Committee Clerk advised of the following changes to the agenda:

**1. APPROVAL OF MINUTES OF PREVIOUS MEETNG (Item 3)**

3.1 January 24, 2019

**2. COMMUNICATIONS (Item 4)**

4.1 York Region Transit Cross-Boundary Travel and Greater Toronto and Hamilton Fare Integration (Referred to GIC budget process by Council at its meeting of December 19, 2018.)

Recommendation: For the consideration of Committee.

**3. MOTIONS (Item 8)**

8.1 DARTS Transit, Hamilton

8.2 Review of the Service Delivery Model for Accessible Transit

The agenda for the January 25, 2019 General Issues Committee (Operating Budget) meeting was approved, as presented.

**(b) DECLARATIONS OF INTEREST (Item 2)**

There were no declarations of interest.

**(c) APPROVAL OF MINUTES OF PREVIOUS MEETNG (Item 3)**

**(i) January 24, 2019 (Item 3.1)**

The Minutes of the January 24, 2019 General Issues Committee's (Operating Budget) meeting were approved, as presented.

**(d) STAFF PRESENTATIONS (Item 6)**

**(i) Transit 2019 Operating Budget Overview (Item 6.1)**

Debbie Dalle Vedove, Director of Transit, addressed Committee and provided a PowerPoint presentation respecting the Transit 2019 Operating Budget.

The presentation, respecting the Transit 2019 Operating Budget, was received.

The presentation is available on the City's website at [www.hamilton.ca](http://www.hamilton.ca) or through the Office of the City Clerk.

**(e) MOTIONS (Item 8)**

**(i) DARTS Transit, Hamilton (Item 8.1)**

(1) That the CEO/Executive Director of DARTS Transit, Hamilton, be requested to attend the February 11, 2019 General Issues Committee budget delegation meeting to provide clarity to the existing relationship between DARTS and the City of Hamilton; and to provide the following documents, to the Legislative Coordinator of the General Issues Committee, in advance of that meeting:

- (aa) Board Appointments Process;
- (bb) Governance Structure;
- (cc) Budget; and,
- (dd) The last 4 years of Audited Financial Statements.

(2) That the 5-minute speaking limit, outlined in sub-section (6), Section 5.11 – Delegations, of the Procedural by law 18-270, be waived and the delegation be permitted to take the appropriate time required to provide the information requested by Committee; and,

(3) That the presentation from the CEO/Executive Director of DARTS Transit, Hamilton, respecting the existing relationship between DARTS and the City of Hamilton, be heard last on the February 11, 2019 General Issues Committee agenda, to allow for the appropriate discussion and in consideration of the other delegates present that day.

**(f) ADJOURNMENT (Item 11)**

There being no further business, the General Issues Committee be adjourned at 2:45 p.m.

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**January 29, 2019**

**FOR INFORMATION:**

**(a) CHANGES TO THE AGENDA (Item 1)**

There Committee Clerk advised that there were no changes to the agenda.

The agenda for the January 29, 2019 meeting of the General Issues Committee, was approved as presented.

**(b) DECLARATIONS OF INTEREST (Item 2)**

Councillor B. Johnson declared an interest to any discussions that may take place during today's Public Works 2019 Operating Budget presentation, related to the Carpenters' Union, as she has a family member who is a member of that union.

**(c) STAFF PRESENTATIONS (Item 4)**

**(i) Transit 2019 Operating Budget Overview (Item 6.1)**

Debbie Dalle Vedove, Director of Transit, addressed Committee and provided a PowerPoint presentation respecting the Transit 2019 Operating Budget.

The presentation, respecting the Transit 2019 Operating Budget, was received.

The presentation is available on the City's website at [www.hamilton.ca](http://www.hamilton.ca) or through the Office of the City Clerk.

**(d) ADJOURNMENT (Item 11)**

There being no further business, the General Issues Committee adjourned at 12:15 p.m.

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**January 30, 2019**

**FOR INFORMATION:**

**(a) CHANGES TO THE AGENDA (Item 1)**

The Committee Clerk advised of the following change to the agenda:

**1. DISCUSSION ITEMS (Item 7)**

- 7.1 Ray Lewis Track and Field Centre (Mohawk Sports Park) the Golden Horseshoe Track and Field Council (GHTFC) Phase 3 Initiative (PW19010) (Ward 7)

The agenda for the January 30, 2019 meeting of the General Issues Committee was approved, as amended.

**(b) DECLARATIONS OF INTEREST (Item 2)**

There were no declarations of interest.

**(c) STAFF PRESENTATIONS (Item 4)**

**(i) Planning & Economic Development Department 2019 Operating Budget (Item 6.1)**

Jason Thorne, General Manager, Planning & Economic Development Department, provided a PowerPoint presentation respecting the Planning & Economic Development Department 2019 Operating Budget.

The presentation, respecting the Planning & Economic Development Department 2019 Operating Budget, was received.

The presentation is available on the City's website at [www.hamilton.ca](http://www.hamilton.ca) or through the Office of the City Clerk.

**(ii) City Manager's Office 2019 Operating Budget (Item 6.2)**

Mike Zegarac, Interim City Manager, provided a PowerPoint presentation respecting the City Manager's Office 2019 Operating Budget.

The presentation respecting the City Manager's Office 2019 Operating Budget, was received.

Finance staff, in conjunction with Planning & Economic Development staff, was directed to prepare an alternate budget that illustrates the impact on the levy and the Planning & Economic Development Department, based on the 2019 revenue from the proposed increase to the Tariff of Fees for Planning and Engineering Development Applications Fees, and report back with investment strategy options, as it relates to the proposed fee increase, and report back to the General Issues Committee during the 2019 Operating Budget process.

The following motion was DEFEATED:

During standing committee meetings, when Committee has been meeting for a period of 3.5 hours, a half hour recess be taken, at the discretion of the Committee.

**(d) ADJOURNMENT (Item 11)**

There being no further business, the General Issues Committee adjourned at 3:33 p.m.

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**January 31, 2019**

**FOR INFORMATION:**

**(a) CHANGES TO THE AGENDA (Item 1)**

The Committee Clerk advised of the following changes to the agenda:

**1. APPROVAL OF MINUTES OF PREVIOUS MEETINGS (Item 3)**

3.1 January 21, 2019

3.2 January 25, 2019

3.3 January 29, 2019

The agenda for the January 31, 2019 meeting of the General Issues Committee was approved, as amended.

**(b) DECLARATIONS OF INTEREST (Item 2)**

There were no declarations of interest.

**(c) APPROVAL OF MINUTES OF PREVIOUS MEETINGS (Item 3)**

**(i) January 21, 2019 (Capital Budget) (Item 3.1)**

The Minutes of the January 21, 2019 General Issues Committee (Capital Budget) meeting were approved, as presented.

**(ii) January 25, 2019 (Operating Budget) (Item 3.2)**

The Minutes of the January 25, 2019 General Issues Committee (Operating Budget) meeting were approved, as presented.

**(iii) January 29, 2019 (Operating Budget) (Item 3.3)**

The Minutes of the January 29, 2019 General Issues Committee (Operating Budget) meeting were approved, as presented.

**(d) STAFF PRESENTATIONS (Item 4)**

**(i) Corporate Services Department 2019 Operating Budget (Item 6.1)**

Brian McMullen, Acting General Manager of Finance & Corporate Services, provided a PowerPoint overview respecting the Corporate Services Department 2019 Operating Budget.

The presentation, respecting the Corporate Services Department 2019 Operating Budget, was received.

The presentation is available on the City's website at [www.hamilton.ca](http://www.hamilton.ca) or through the Office of the City Clerk.

**(ii) Non-Program 2019 Operating Budget (Item 6.2)**

Brian McMullen, Acting General Manager of Finance & Corporate Services, provided a PowerPoint overview respecting the Non-Program 2019 Operating Budget.

The presentation, respecting the Non-Program 2019 Operating Budget, was received.

The presentation is available on the City's website at [www.hamilton.ca](http://www.hamilton.ca) or through the Office of the City Clerk.

**(e) DISCUSSION ITEMS (Item 7)**

**(i) Sub-section (d) to Report FCS18097 - 2019 Tax Supported Capital Budget (FTEs) (Item 7.1)**

Consideration of Sub-section (d) to Report FCS18097 - 2019 Tax Supported Capital Budget (FTEs), was deferred to a GIC 2019 Operating Budget deliberations agenda.

**(f) MOTIONS (Item 8)**

The City Solicitor and the Interim City Manager, were directed to prepare a report that lists all pending litigation matters, the potential liabilities associated with those matters and where the funds are being held, and report back to the General Issues Committee.

**(g) ADJOURNMENT (Item 11)**

There being no further business, the General Issues Committee adjourned at 11:33 a.m.



February 8, 2019

**FOR INFORMATION:**

**(a) CHANGES TO THE AGENDA (Item 1)**

The Committee Clerk advised that there were no changes to the agenda.

The agenda for the February 8, 2019 meeting of the General Issues Committee was approved, as presented.

**(b) DECLARATIONS OF INTEREST (Item 2)**

There were no declarations of interest.

**(c) APPROVAL OF MINUTES OF PREVIOUS MEETINGS (Item 3)**

**(i) January 30, 2019 (Operating Budget) (Item 3.1)**

The Minutes of the January 30, 2019 General Issues Committee (Capital Budget) meeting were approved, as presented.

**(ii) January 31, 2019 (Operating Budget) (Item 3.2)**

The Minutes of the January 31, 2019 General Issues Committee (Operating Budget) meeting were approved, as presented.

**(d) STAFF PRESENTATIONS (Item 6)**

**(i) Operating Budget Council Referred Items (Item 6.1)**

Brian McMullen, Acting General Manager of Finance & Corporate Services, provided a PowerPoint overview respecting the 2019 Operating Budget Council Referred Items.

The presentation, respecting the 2019 Operating Budget Council Referred Items, was received.

The presentation is available on the City's website at [www.hamilton.ca](http://www.hamilton.ca) or through the Office of the City Clerk.

**(1) COUNCIL REFERRED ITEMS – PLANNING AND ECONOMIC DEVELOPMENT DEPARTMENT:**

**(aa) CR-01 – Zoning Officer/Enforcement Officer in Wards 9 and 11**

- (a) The pilot program for 1.00 FTE, in the amount of \$116,240, for a Zoning Officer/Enforcement Officer in Wards 9 and 11, was extended for a 12-month period (above the original 18 months originally approved), to be funded through the Tax Stabilization Reserve;
- (b) Staff was directed to report back to the General Issues Committee with respect to the economic uplift as a result of proactive enforcement, by the Zoning Officer/Enforcement Officer in Wards 9 and 11; and,
- (c) Staff was authorized and directed to work outside of the Compliment Control Policy, as it relates to the 12-month extension of the pilot program for 1.00 FTE, in the amount of \$116,240, for a Zoning Officer/Enforcement Officer in Wards 9 and 11 (above the original 18 months originally approved).

**(bb) CR-02 – Cigarette Butt By-Law Enforcement Officer**

The 0.50 FTE, in the amount of \$30,000, for a Cigarette Butt By-law Enforcement Officer, was DEFERRED to the 2020 Operating Budget process for consideration.

**(cc) CR-05 – Hess Village Paid Duty Policing**

The Hess Village Paid Duty Policing, in the amount of \$30,000, was DEFERRED, pending information from staff regarding the actual costs for the Hess Village paid duty policing in 2018.

**(dd) CR06 – Licensing and By-law Services – Cannabis Enforcement Team**

\$147,000 for Licensing and By-Law Services for the Cannabis Enforcement Team, was approved.

**Council – March 27, 2019**

**(2) CITY MANAGER’S OFFICE – COUNCIL REFERRED ITEMS:**

**(aa) CR-04 – City Enrichment Fund**

An increase in funding for the City Enrichment Fund, in the amount of \$93,200, was approved.

**(ii) 2019 Operating Budget Business Cases (Item 6.2)**

Brian McMullen, Acting General Manager of Finance & Corporate Services, provided a PowerPoint overview respecting the 2019 Operating Budget Business Cases.

The presentation, respecting the 2019 Operating Budget Business Cases, was received.

The presentation is available on the City’s website at [www.hamilton.ca](http://www.hamilton.ca) or through the Office of the City Clerk.

**(1) PLANNING AND ECONOMIC DEVELOPMENT DEPARTMENT – BUSINESS CASES**

**(aa) BC-01 – Senior Business Development Consultant / Legal Services**

\$443,400 for the following 3 FTEs, was approved:

- (i) to convert the status of the 1 existing full-time, temporary FTE to 1 full-time, permanent FTE in the position of a Senior Business Development Consultant – Real Estate;
- (ii) the addition of 1 FTE Solicitor position to support Real Estate services; and,
- (iii) the addition of 1 FTE Law Clerk position to support Real Estate services.

**(bb) BC-02 – Hamilton Small Business Education Centre (SBEC) Business Officer**

The Development Officer position in the Small Business Education Centre, to be 100% provincially funded in the amount of \$103,430, was approved, contingent on continuing provincial funding.

**(cc) BC-03 – Student Coordinator/Trainer**

\$102,000 for a Student Coordinator/Trainer, to be funded from the increased revenues generated, with no impact to the levy, was approved.

**(dd) BC-04 – Licensing Administrator, Licensing Compliance – Mobile**

\$95,000 for 1 FTE - Licensing Administrator, Licensing Compliance – Mobile, to be funded by revenue generated from Schedule 24 of the Licensing By-law, based on a full cost recovery basis, was approved.

**(2) CORPORATE SERVICES DEPARTMENT BUSINESS CASES**

**(aa) BC-05 – City Procurement Issuing of Procurements on behalf of CityHousing Hamilton**

\$102,630, to fund one permanent FTE to provide procurement services to CityHousing Hamilton, was approved.

**(3) CITY MANAGER'S OFFICE BUSINESS CASES**

**(aa) BC-06 – Digital Media Administrator**

\$68,790, for one permanent FTE for a Grade 2 Digital Media Administrator position, was approved.

**(bb) BC-07 – Graphic Designer**

\$68,790, to convert the status of the 1 existing full-time, temporary FTE to 1 full-time, permanent FTE, to be funded from the budgets currently allocated to outsourced graphics design work, with no impact on the levy, was approved.

**(cc) BC-08 – Citizen Engagement and Marketing (Out Citizen Survey)**

The \$65,000, to conduct the Our Citizen Survey bi-annually, beginning 2019, was DEFERRED, pending a report back from staff that provides alternative options for Committee's consideration.

**(dd) BC-09 – Converting Contractual Positions to Permanent**

(a) \$130,200, to convert the status of the 1.4 existing full-time, temporary FTEs to 1.4 full-time, permanent FTEs, to continue to be funded through the self-funded revenue streams, was approved; and,

(b) Staff was directed to report back, through the annual variance report, as to the funding for the 1.4 full-time, permanent FTEs, in the Revenue Generation portfolio.

**(ee) BC-10 – Government Relations and Civic Engagement**

\$200,000, to create a Government Relations budget to support appropriate resourcing to address the ongoing need for proactive and reactive government relations needs, was approved.

**(ff) BC-11 – Arbitration (and Mediation) Legal Fees**

A \$230,000 increase to the Human Resources annual operating budget, for expenditures relating to legal services for arbitration/mediation, was approved.

**(gg) BC-12 – Return to Work Services Assistant**

\$71,960, for 1 temporary, full-time Return to Work Assistant, to be 50% funded through WSIB and 50% funded through the Benefits Reserve Fund, was approved.

**(e) ADJOURNMENT (Item 10)**

There being no further business, the General Issues Committee adjourned at 1:10 p.m.

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**February 11, 2019**

**FOR INFORMATION:**

**(a) CHANGES TO THE AGENDA (Item 1)**

The Committee Clerk advised of the following changes to the agenda:

**1. COMMUNICATIONS (Item 4)**

4.3 Correspondence from Deana Allain, respecting the 2019 Operating Budget, as it relates to Accessible Transit

**2. DELEGATION REQUESTS (Item 5)**

5.5 Don McLean respecting the 2019 Operating Budget

5.6 Ute Schmid-Jones, Member of Hamilton 350 and Hamilton Blue Dot, respecting the 2019 Operating Budget, as it relates to HSR

5.7 Dr. James S. Quinn, Environment Hamilton, respecting the 2019 Operating Budget, as it relates to Transit

5.8 Caitlin Thompson, respecting the 2019 Operating Budget, as it relates to HSR

5.9 Erinne Acciaroli and May Toth, respecting the 2019 Operating Budget, as it relates to Accessibility in Public Spaces, Women's

Heath Care and Socialization and Transportation Dealing with the Coyote Problem

- 5.10 Ian Borsuk, Environment Hamilton, respecting the 2019 Operating Budget
- 5.11 Judith Bishop, respecting the 2019 Operating Budget, as it relates to Children's Issues
- 5.12 Sarah Jama, Disability Justice Network of Ontario, respecting the 2019 Operating Budget, as it relates to Snow Removal and Accessible Transit
- 5.13 Jon Davey, respecting the 2019 Operating Budget, as it relates to Climate Change
- 5.14 Sean Hurley, respecting the 2019 Operating Budget, as it relates to Transit

The agenda for the February 11, 2019 meeting of the General Issues Committee was approved, as amended.

**(b) DECLARATIONS OF INTEREST (Item 2)**

There were no declarations of interest.

**(c) COMMUNICATIONS (Item 4)**

**(i) Correspondence from Anthony Frisina, Student Services Representative, Mohawk College, respecting DARTS (Item 4.1)**

The correspondence from Anthony Frisina, Student Services Representative, Mohawk College, respecting DARTS, was received.

**(ii) Correspondence from Kate Whalen, Co-Chair, Board of Directors, Cycle Hamilton, respecting the 2019 Operating Budget as it relates to Cycling (Item 4.2)**

The correspondence from Kate Whalen, Co-Chair, Board of Directors, Cycle Hamilton, respecting the 2019 Operating Budget as it relates to cycling, was received.

**(iii) Correspondence from Deana Allain, respecting the 2019 Operating Budget, as it relates to Accessible Transit (Item 4.3)**

The correspondence from Deana Allain, respecting the 2019 Operating Budget, as it relates to accessible transit, was received.

**(d) DELEGATION REQUESTS (Item 5)**

The following delegation requests were approved to appear before the General Issues Committee on February 11, 2019:

- (i) Shemar Hackett, McMaster Students Union, respecting the City's Budget Process and the Priorities of McMaster University Students (Item 5.1)
- (ii) Karl Andrus, Hamilton Transit Riders Union, respecting the 2019 Budget Process (Item 5.2)
- (iii) Eric Tuck, President, ATU Local 107, respecting the 2019 Budget Process as it relates to the LRT and Transit (Item 5.3)
- (iv) Paula Kilburn, respecting the 2019 Budget Process as it relates to DARTS (Item 5.4)
- (v) Don McLean respecting the 2019 Operating Budget (Item 5.5)
- (vi) Ute Schmid-Jones, Member of Hamilton 350 and Hamilton Blue Dot, respecting the 2019 Operating Budget, as it relates to HSR (Item 5.6)
- (vii) Dr. James S. Quinn, Environment Hamilton, respecting the 2019 Operating Budget, as it relates to Transit (Item 5.7)
- (xiii) Caitlin Thompson, respecting the 2019 Operating Budget, as it relates to HSR (Item 5.8)
- (ix) Erinne Acciaroli and May Toth, respecting the 2019 Operating Budget, as it relates to Accessibility in Public Spaces, Women's Health Care and Socialization and Transportation Dealing with the Coyote Problem (Item 5.9)
- (x) Ian Borsuk, Environment Hamilton, respecting the 2019 Operating Budget (Item 5.10)
- (xi) Judith Bishop, respecting the 2019 Operating Budget, as it relates to Children's Issues (Item 5.11)



- (xii) Sarah Jama, Disability Justice Network of Ontario, respecting the 2019 Operating Budget, as it relates to Snow Removal and Accessible Transit (Item 5.12)
- (xiii) Jon Davey, respecting the 2019 Operating Budget, as it relates to Climate Change (Item 5.13)
- (xiv) Sean Hurley, respecting the 2019 Operating Budget, as it relates to Transit (Item 5.14)
- (xv) Anthony Frisina, Student Services Representative, Mohawk College, respecting DARTS (Item 5.15)
- (xvi) Jordan Verner, respecting DARTS (Item 5.16)

**(e) DELEGATIONS (Item 6)**

- (i) Mark Mindorff, CEO/Executive Director, DARTS Transit (Hamilton) (Attending at the request of Committee, and as per Council resolution, this delegate will appear as the last delegate on the agenda.) (Item 6.1)**

Mark Mindorff, CEO/Executive Director, DARTS Transit (Hamilton), addressed Committee respecting DARTS.

A copy of the presentation is available on the City's web site at [www.hamilton.ca](http://www.hamilton.ca) or through the Office of the City Clerk.

- (ii) Shemar Hackett, McMaster Students Union, respecting the City's Budget Process and the Priorities of McMaster University Students (Item 6.2)**

Shemar Hackett, McMaster Students Union, addressed Committee respecting the city's budget process and the priorities of McMaster University students.

- (iii) Karl Andrus, Hamilton Transit Riders Union, respecting the 2019 Budget Process (Item 6.3)**

Karl Andrus, Hamilton Transit Riders Union, addressed Committee respecting the 2019 Budget Process.

A copy of the presentation is available on the City's web site at [www.hamilton.ca](http://www.hamilton.ca) or through the Office of the City Clerk.

**(iv) Eric Tuck, President, ATU Local 107, respecting the 2019 Budget Process as it relates to the LRT and Transit (Item 6.4)**

Eric Tuck, President, ATU Local 107, addressed Committee respecting the 2019 Budget Process as it relates to the LRT and Transit.

A copy of the handout is available on the City's web site at [www.hamilton.ca](http://www.hamilton.ca) or through the Office of the City Clerk.

**(v) Paula Kilburn, respecting the 2019 Budget Process as it relates to DARTS (Item 6.5)**

Paula Kilburn, addressed Committee respecting the 2019 Budget Process as it relates to DARTS.

**(vi) Don McLean respecting the 2019 Operating Budget (Item 6.6)**

Don McLean addressed Committee respecting the 2019 Operating Budget.

A copy of the presentation is available on the City's web site at [www.hamilton.ca](http://www.hamilton.ca) or through the Office of the City Clerk.

**(vii) Ute Schmid-Jones, Member of Hamilton 350 and Hamilton Blue Dot, respecting the 2019 Operating Budget, as it relates to HSR (Item 6.7)**

Ute Schmid-Jones, Member of Hamilton 350 and Hamilton Blue Dot, addressed Committee respecting the 2019 Operating Budget, as it relates to HSR.

**(viii) Dr. James S. Quinn, Environment Hamilton, respecting the 2019 Operating Budget, as it relates to Transit (Item 6.8)**

Dr. James S. Quinn, Environment Hamilton, addressed Committee respecting the 2019 Operating Budget, as it relates to Transit.

A copy of the presentation is available on the City's web site at [www.hamilton.ca](http://www.hamilton.ca) or through the Office of the City Clerk.

**(ix) Caitlin Thompson, respecting the 2019 Operating Budget, as it relates to HSR (Item 6.9)**

Caitlin Thompson, addressed Committee respecting the 2019 Operating Budget, as it relates to HSR.

**(x) Erinne Acciaroli and May Toth, respecting the 2019 Operating Budget, as it relates to Accessibility in Public Spaces, Women's Health Care and Socialization, Transportation and Dealing with the Coyote Problem (Item 6.10)**

Erinne Acciaroli and May Toth, addressed Committee respecting the 2019 Operating Budget, as it relates to accessibility in public spaces, women's health care and socialization, transportation and dealing with the coyote problem.

**(xi) Ian Borsuk, Environment Hamilton, respecting the 2019 Operating Budget (6.11)**

Ian Borsuk, Environment Hamilton, addressed Committee respecting the 2019 Operating Budget.

**(xii) Judith Bishop, respecting the 2019 Operating Budget, as it relates to Children's Issues (Item 6.12)**

Judith Bishop, addressed Committee respecting the 2019 Operating Budget, as it relates to Children's Issues.

**(xiii) Sarah Jama, Disability Justice Network of Ontario, respecting the 2019 Operating Budget, as it relates to Snow Removal and Accessible Transit (Item 6.13)**

Sarah Jama, Disability Justice Network of Ontario, addressed Committee respecting the 2019 Operating Budget, as it relates to snow removal and accessible transit.

**(xiv) Jon Davey, respecting the 2019 Operating Budget, as it relates to Climate Change (Item 6.14)**

Jon Davey, addressed Committee respecting the 2019 Operating Budget, as it relates to Climate Change.

A copy of the presentation is available on the City's web site at [www.hamilton.ca](http://www.hamilton.ca) or through the Office of the City Clerk.

**(xv) Sean Hurley, respecting the 2019 Operating Budget, as it relates to Transit (Item 6.15)**

Sean Hurley, addressed Committee respecting the 2019 Operating Budget, as it relates to Transit.

**(xvi) Anthony Frisina, Student Services Representative, Mohawk College, respecting DARTS (Item 6.16)**

Anthony Frisina, Student Services Representative, Mohawk College, addressed Committee respecting DARTS.

**(xvii) Jordan Verner, respecting DARTS (Item 6.17)**

Jordan Verner, addressed Committee respecting DARTS.

The presentations provided by the delegates, listed above as Items 6.1 to 6.17, were received.

**(f) ADJOURNMENT (Item 10)**

There being no further business, the General Issues Committee adjourned at 7:41 p.m.

February 15, 2019

**FOR INFORMATION:**

**(a) CHANGES TO THE AGENDA (Item 1)**

The Committee Clerk advised of the following changes to the agenda:

**1. APPROVAL OF MINUTES OF PREVIOUS MEETINGS (Item 3)**

3.1 February 8, 2019 – REVISED

3.2 February 11, 2019

**2. STAFF PRESENTATIONS (Item 6)**

6.1 2019 Tax Supported Operating Budget – Recommendations  
(FCS18096(a)) (City Wide)

AMENDED Appendices “A”, “B”, “C”, and “D”.

**3. DISCUSSION ITEMS (Item 7)**

7.10 2019 Tax Supported Capital Budget (Update) (FCS18097) (City  
Wide) (Item 6.1) (Deferred to the Operating Budget Process by the  
General Issues Committee at its Capital Budget meeting of January  
21, 2019) - REVISED

7.11 2019 Budget Submission Advisory Committee for Persons with  
Disabilities (HUR18020) (City Wide)

The agenda for the February 15, 2019 meeting of the General Issues Committee  
was approved, as amended.

**(b) DECLARATIONS OF INTEREST (Item 2)**

There were no declarations of interest.

**(c) APPROVAL OF MINUTES OF PREVIOUS MEETINGS (Item 3)**

**(i) February 8, 2019 (Operating Budget) (Item 3.1)**

The Minutes of the February 8, 2019 General Issues Committee (Operating Budget) meeting were approved, as presented.

**(ii) February 11, 2019 (Operating Budget) (Item 3.2)**

The Minutes of the February 11, 2019 General Issues Committee (Operating Budget) meeting were approved, as presented.

**(d) STAFF PRESENTATIONS (Item 6)**

**(i) 2019 Tax Supported Operating Budget – Recommendations (FCS18096(a) (City Wide) (Item 6.1)**

Mike Zegarac, Interim City Manager, provided a PowerPoint overview respecting Report FCS18096(a) - 2019 Tax Supported Operating Budget – Recommendations.

The presentation, respecting Report FCS18096(a) - 2019 Tax Supported Operating Budget – Recommendations, was received.

The presentation is available on the City's website at [www.hamilton.ca](http://www.hamilton.ca) or through the Office of the City Clerk.

The following reductions to the 2019 Operating Budget, were approved:

- (a) Bill 148 – PEL Days and Contractual Contingencies not required = (\$1.236 M)
- (b) Operating Impacts from Capital – Assume April 1, 2019 start = (\$500,000)
- (c) Total Reductions = (\$1.736 M); and,
- (d) Revised Residential Tax Impact = 2.7%

Report FCS18096(a), respecting the 2019 Tax Supported Operating Budget – Recommendations, was DEFERRED to the February 28, 2019 General Issues Committee Budget meeting.

**Council – March 27, 2019**

**(e) NOTICES OF MOTION (Item 9)**

Councillor L. Ferguson introduced the following Notice of Motion:

**(i) Recalculation of the 10-year Transit Strategy (Item 9.1)**

That the General Manager of Public Works be directed to recalculate the 10-year Transit Strategy using actual ridership and population numbers rather than anticipated numbers, and report to the General Issues Committee of the impact during the 2019 Operating Budget process.

Mayor F. Eisenberger introduced the following Notice of Motion:

**(ii) Transit Services Levels (Item 9.2)**

- (a) That the General Manager of the Public Works Department be directed to report back to the General Issues Committee (2019 Operating Budget Process) with the transit volume forecast for Ancaster, Binbrook, Dundas, Waterdown and Stoney Creek, based on the significant growth projected in those communities; and,
- (b) That the General Manager of the Public Works Department be directed to report back to the General Issues Committee (2019 Operating Budget Process) on how existing transit service levels vary, based on volume and demand specifically in non-area-rated service areas.

Councillor T. Whitehead introduced the following Notice of Motion:

**(iii) Alternative Funding Options for Transit (Item 9.3)**

That staff be directed to incorporate an analysis that includes other options of funding for Transit:

- (i) kilometers of service and service levels city-wide; and,
- (ii) incorporating assessment part of the area rating formula (as was done by the Region).

Councillor T. Whitehead introduced the following Notice of Motion:

**(iv) At Risk Taxpayers Trends (Item 9.4)**

That staff be directed to report back to the General Issues Committee with a five-year trend that illustrates at risk tax payers (seniors, renters, etc.) with regard residential late taxes paid and outstanding taxes, with that report to show per capita spending on housing and housing units compared with similar communities, and social services spending and programs.

Councillor S. Merulla introduced the following Notice of Motion:

**(v) A System-Wide Approach to Public Transit (Item 9.5)**

WHEREAS, transportation and public transit continue to be significant and important public policy matters;

WHEREAS, public transit (known as HSR) in the City of Hamilton remains a priority for Council;

WHEREAS, public transit is currently apportioned to residents based on geographic area and service levels; and,

WHEREAS, Council has stated on numerous occasions, that it supports a system-wide approach to public transit that would include enhancing service levels;

THEREFORE, BE IT RESOLVED:

That staff be directed report back to the General Issues Committee, as part of the 2020 Budget process, respecting a system-wide approach to public transit that would include enhancing service levels, with that report to align with the overall City Transit strategy.

**(f) ADJOURNMENT (Item 10)**

There being no further business, the General Issues Committee adjourned at 12:36 p.m.



February 28, 2019

**FOR INFORMATION:**

**(a) CHANGES TO THE AGENDA (Item 1)**

The Committee Clerk advised of the following changes to the agenda:

**1. DISCUSSION ITEMS (Item 6)**

- 6.1 Impacts of Changing Transit Area Rating (FCS19010) (City Wide) (to be distributed) – **REVISED REPORT**
- 6.4 2019 Tax Supported Operating Budget – Recommendations (FCS18096(a)) (City Wide) – **REVISED APPENDIX “D”**
- 6.7 Hess Village Paid Duty Policing (PED18081(a)) (Ward 2)
- 6.8 Winter Sidewalk Maintenance (PW19022) (City Wide)
- 6.9 2019 Operating Budget: Our Citizen Survey Business Case (BC-08) (CM19002) (City Wide)
- 6.10 2018 Vacancy Analysis (FCS19015) (City Wide)
- 6.11 Request for Information - 2017 Tax Competitiveness Study (FCS19016) (City Wide)
- 6.12 Implementation of Living Wage (FCS19017) (City Wide)
- 6.13 Transit 2019 Operating Budget Presentation – Follow-up Information (PW19025) (City Wide)
- 6.14 Transit Service Levels, Demand and Growth Opportunities by Ward (PW19026) (City Wide)

**2. MOTIONS (Item 7)**

- 7.4 Transit Service Levels
- 7.5 Recalculation of the 10-year Transit Strategy

**3. NOTICES OF MOTION (Item 8)**

- 8.1 Project 7101954902 - Valley Park Lifecycle Renewal and Accessibility Funding

**4. GENERAL INFORMATION / OTHER BUSINESS (Item 9)**

- 9.1 Correspondence from the Lakewood Beach Community Council respecting Item 6.2 on today's agenda – Report FCS19013, 2018 Assessment Growth

The agenda for the February 28, 2019 meeting of the General Issues Committee (Operating Budget) was approved, as amended.

**(b) DECLARATIONS OF INTEREST (Item 2)**

There were no declarations of interest.

**(c) APPROVAL OF MINUTES OF PREVIOUS MEETING (Item 3)**

**(i) February 15, 2019 (Operating Budget) (Item 3.1)**

The Minutes of the February 15, 2019 General Issues Committee (Operating Budget) meeting were approved, as presented.

**(d) DISCUSSION ITEMS (Item 6)**

**(i) 2019 Operating Budget Offsets from Planning and Development Fees (PED19066) (City Wide) (Item 6.3)**

Report PED19066, respecting 2019 Operating Budget Offsets from Planning and Development Fees, was DEFERRED to the March 22, 2019 Special General Issues Committee meeting.

**(ii) 2019 Tax Supported Operating Budget – Recommendations (FCS18096(a)) (City Wide) (Item 6.4)**

Report FCS18096(a), respecting the 2019 Tax Supported Operating Budget – Recommendations, was DEFERRED to the Special General Issues Committee Budget meeting on March 22, 2019.

**(iii) Councillor Ward Office Budgets and Policy Guidelines for Eligible Expenses for Elected Officials (FCS18083(b)) (City Wide) (Item 6.5)**

Report FCS18083(b), respecting the Councillor Ward Office Budgets and Policy Guidelines for Eligible Expenses for Elected Officials, was DEFERRED to the March 22, 2019 Special General Issues Committee Budget meeting.

**(iv) Sidewalk Clearing Program (Item 6.8)**

That staff be directed to prepare a report for consideration during the 2020 budget that would include, but not be limited to, integrating an Equity, Diversity and Inclusion (EDI) framework of removing snow on sidewalks in high pedestrian areas, around parks, daycare and childcare facilities, senior housing and eldercare facilities and provide connectivity to transit routes.

**(v) Snow Angels Program, Pro-Active Sidewalk Snow Removal Enforcement and Regular Maintenance of Canada Post Community Mailbox Locations (Item 6.8)**

That staff be directed to report back to either before or to the General Issues Committee during the 2020 Operating Budget process respecting the following:

- (a) The feasibility of ways and means to enhance the Snow Angel program;
- (b) The feasibility of greater proactive sidewalk snow removal enforcement; and
- (c) Communications with Canada Post for regular maintenance (snow and ice removal) of the Community Mailbox locations.

(vi) **Implementation of Living Wage (FCS19017) (City Wide) (Item 6.12)**

Report FCS19017, respecting the Implementation of Living Wage, was DEFERRED to the March 22, 2019 Special General Issues Committee Budget meeting.

(e) **MOTIONS (Item 7)**

(i) **A System-Wide Approach to Public Transit (Item 7.1)**

The Motion respecting a System-Wide Approach to Public Transit, was amended by adding new sub-sections (a) and (b), and re-lettering the balance accordingly, to read as follows:

- (a) ***That a Transit Area Rating Review Sub-Committee be established, to be comprised of 6 members of Council; (3) three urban and (3) suburban Councillors, to evaluate options for rebalancing area rating for transit, based on an urban and rural split, and to make recommendations to the General Issues Committee in a fair and equitable way in order to rebalance transit area rating for the 2020 budget process;***
- (b) ***That staff be directed to report back to the General Issues Committee with a Terms of Reference and guiding principles for the Transit Area Rating Review Sub-Committee, prior to the first meeting of the Sub-Committee;***

Councillor T. Whitehead did not introduce the following Motion and requested that it be placed on the next regular General Issues Committee agenda (March 20, 2019):

(ii) **At-Risk Taxpayer Trends (Item 7.3)**

That staff be directed to report back to the General Issues Committee with a five-year trend that illustrates at risk tax payers (seniors, renters, etc.) with regard residential late taxes paid and outstanding taxes, with that report to show per capita spending on housing and housing units compared with similar communities, and social services spending and programs.

Mayor Eisenberger did not introduce the following Motion and requested that it be placed on the next regular General Issues Committee agenda (March 20, 2019):

**(iii) Transit Service Levels (Item 7.4)**

- (a) That the General Manager of the Public Works Department be directed to report back to the Transit Area Rating Review Sub-Committee with the transit volume forecast for Ancaster, Binbrook, Dundas, Waterdown and Stoney Creek, based on the significant growth projected in those communities; and,
- (b) That the General Manager of the Public Works Department be directed to report back to the Transit Area Rating Review Sub-Committee on how existing transit service levels vary, based on volume and demand specifically in non-area-rated service areas.

**(iv) Recalculation of the 10-year Transit Strategy (Item 7.5)**

The General Manager of Public Works was directed to recalculate the 10-year Transit Strategy using actual ridership and population numbers rather than anticipated numbers, and report to the General Issues Committee with the impact during the 2019 Operating Budget process.

**(f) NOTICES OF MOTION (Item 8)**

Councillor B. Clark introduced the following Notice of Motion:

**(i) Project 7101954902 - Valley Park Life Cycle Renewal and Accessibility Funding (Item 8.1)**

WHEREAS, the Energy, Fleet & Facilities Management Section is preparing design and specification documents for a new/expanded 12,400 square foot library addition, attached to Valley Park Community Centre, which will also house 3,000 square feet of new community programming space;

WHEREAS, through Information Report PW18092 - Capital Lifecycle Renewal – Valley Park Community Centre, which was submitted at the December 7, 2018 General Issues Committee Budget meeting, staff suggested taking a holistic approach by taking advantage of the opportunity to complete capital works in the existing complex, in conjunction with the new library construction project;

WHEREAS, Project 7101954902 - Valley Park Life Cycle Renewal and Accessibility is currently not included in the 2019 Capital Budget, due to funding constraints, but is being accelerated in the plan for future life cycle program years;

WHEREAS, through Information Report PW18092 - Capital Lifecycle Renewal – Valley Park Community Centre, which was submitted at the December 7, 2018 General Issues Committee Budget meeting, staff revised the capital project costing to only include those projects that demonstrated the opportunity for cost avoidance by taking a holistic approach in conjunction with the new library construction project; and,

WHEREAS, capitalizing on the current tender process and in conjunction with the new library construction project for Project 7101954902 - Valley Park Life Cycle Renewal and Accessibility, an estimated cost avoidance of approximately \$420K, is anticipated due to contractor mobilization fee savings, synergies, soft costs, programming and public disruptions, as well as risk of emergency fixes due to end-of-life infrastructure;

THEREFORE, BE IT RESOLVED:

That, in order to complete the capital works of the 3,000 square feet of new community programming space, at the same time as the expansion of the library, at the Valley Park location, Project 7101954902 - Valley Park Life Cycle Renewal and Accessibility, in an amount of up to \$2,400,000, to be funded as follows, be approved:

- (a) \$500,000 from the Terrapure Compensation Royalties Reserve Account #117036; and,
- (b) \$1,900,000 from the Unallocated Capital Reserve Account #108020.

**(g) ADJOURNMENT (Item 10)**

There being no further business, the General Issues Committee adjourned at 3:37 p.m.

March 22, 2019

**FOR INFORMATION:**

**(a) CHANGES TO THE AGENDA (Item 1)**

The Committee Clerk advised of the following changes to the agenda:

**1. COMMUNICATIONS (Item 4)**

- 4.3 Correspondence from Evan Johnston, respecting Item 7.2 - Report FCS19017 – Implementation of Living Wage

Recommendation: Be received and referred to the consideration of Item 7.2.

- 4.4 Correspondence from Anthony Marco, respecting Item 7.2 - Report FCS19017 – Implementation of Living Wage

Recommendation: Be received and referred to the consideration of Item 7.2.

- 4.5 Correspondence from Brad Park, President & CEO, United Way Halton & Hamilton Item 7.2 - Report FCS19017 – Implementation of Living Wage

Recommendation: Be received and referred to the consideration of Item 7.2.

- 4.6 Correspondence from Ritch Whyman, Item 7.2 - Report FCS19017 – Implementation of Living Wage

Recommendation: Be received and referred to the consideration of Item 7.2.

**2. STAFF PRESENTATIONS (Item 6)**

- 6.1 Recalculation of the 10 Year Local Transit Strategy (PW14015(b)) (City Wide)

**3. DISCUSSION ITEMS (Item 7)**

7.3 2019 Tax Supported Operating Budget - Recommendations  
(FCS18096(a)) (City Wide)

Item 7.3 has had a presentation added for information.

7.4 Lincoln M. Alexander Parkway and Red Hill Valley Parkway  
Enhanced Enforcement Initiative (PW19014(a)) (City Wide)

The agenda for the March 22, 2019 Special meeting of the General Issues Committee (Operating Budget) was approved, as amended.

**(b) DECLARATIONS OF INTEREST (Item 2)**

There were no declarations of interest.

**(c) APPROVAL OF MINUTES OF PREVIOUS MEETING (Item 3)**

**(i) February 28, 2019 (Operating Budget) (Item 3.1)**

The Minutes of the February 28, 2019 General Issues Committee (Operating Budget) meeting were approved, as presented.

**(d) COMMUNICATIONS**

Communication Items 4.1 through 4.6, as shown below, were approved, as follows:

- (i) Correspondence from Terri Bocz, BSc Bed, and Tibor Bocz, Peng, PMP, MSc, MBA, respecting the City of Hamilton Stormwater Budget – Sources of Funding, Prioritization of Capital Funding; and Sufficiency of Capital Reserves (Item 4.1)

Recommendation: Be received.



- (ii) Correspondence from Terri Wallis, Disability Justice Network of Ontario Campaigns Committee Member, respecting Snow Removal (Item 4.2)

Recommendation: Be received.

- (iii) Correspondence from Evan Johnston, respecting Report FCS19017 – Implementation of Living Wage (Item 4.3)

Recommendation: Be received and referred to the consideration of Item 7.2.

- (iv) Correspondence from Anthony Marco, respecting Item 7.2 - Report FCS19017 – Implementation of Living Wage (Item 4.4)

Recommendation: Be received and referred to the consideration of Item 7.2.

- (v) Correspondence from Brad Park, President & CEO, United Way Halton & Hamilton Item 7.2 - Report FCS19017 – Implementation of Living Wage (Item 4.5)

Recommendation: Be received and referred to the consideration of Item 7.2.

- (vi) Correspondence from Ritch Whyman, Item 7.2 - Report FCS19017 – Implementation of Living Wage (Item 4.6)

Recommendation: Be received and referred to the consideration of Item 7.2.

**(e) STAFF PRESENTATIONS (Item 6)**

- (i) **Recalculation of the 10 Year Local Transit Strategy (PW14015(b)) (City Wide) (Item 6.1)**

Debbie Dalle Vadove, Director of Transit, addressed Committee and provided a PowerPoint presentation respecting Report PW14015(b), the Recalculation of the 10 Year Local Transit Strategy.

The presentation respecting Report PW14015(b), the Recalculation of the 10 Year Local Transit Strategy, was received.

A copy of the presentation is available on the City's website at [www.hamilton.ca](http://www.hamilton.ca) or through the Office of the City Clerk.

**(f) DISCUSSION ITEMS (Item 7)**

**(i) 2019 Tax Supported Operating Budget - Recommendations (FCS18096(a)) (City Wide) (Item 7.3)**

Brian McMullan, Acting General Manager of Finance & Corporate Services, addressed Committee and provided an added presentation respecting Report FCS189096(a), the 2019 Tax Supported Operating Budget – Recommendations.

The presentation respecting Report FCS189096(a), the 2019 Tax Supported Operating Budget – Recommendations, was received.

A copy of the presentation is available on the City's website at [www.hamilton.ca](http://www.hamilton.ca) or through the Office of the City Clerk.

Councillors Clark, Danko, Nann and Wilson wished to be recorded as OPPOSED to the Hamilton Police Services Board portion of the 2019 Operating Budget.

For disposition of this matter, please refer to Item 32.

**(g) MOTIONS (Item 8)**

The following Motion, respecting the City of Hamilton moving toward becoming a Living Wage Employer, was referred to Finance, Human Resources and Legal staff for review and a report back through the 2020 Operating budget, with a three-year strategy for the City becoming a full living wage employer:

**Toward Making the City of Hamilton a Living Wage Employer (Item 8.2)**

WHEREAS, municipal governments are anchor institutions in communities and have an opportunity to influence other employer organizations;

WHEREAS, the City of Hamilton is a large public sector employer in the city and some employees earn minimum wage;

WHEREAS, we know that the current minimum wage is inadequate in covering basic living expenses, limiting participation of workers in community life;

WHEREAS, minimum wage workers must often take on multiple jobs in order to survive;

WHEREAS, there is evidence to prove that those making minimum wage are often otherwise marginalized;

WHEREAS; the best place to raise a child and age successfully includes a commitment to reduce the number of precarious jobs in our city;

WHEREAS, we have a duty to lead by example to the best of our ability as both a city and an employer;

THEREFORE, BE IT RESOLVED:

- (a) That the City of Hamilton pay 122.19 FTE Regular Staff and 67.92 FTE Library Staff, currently making minimum wage, a Living Wage of \$15.85 per hour within the 2019 Operating Budget; and,
- (b) That staff prepare a report for consideration in the 2020 Budget cycle to pay Summer Student workers a Living Wage rate of \$15.85 per hour.

**(h) PRIVATE & CONFIDENTIAL (Item 10)**

**(i) Toward Making the City of Hamilton a Living Wage Employer (Item 8.2)**

Committee moved into Closed Session to discuss Item 8.2, pursuant to Section 8.1, Sub-sections (d) and (f) of the City's Procedural By-law 18-270, and Section 239(2), Sub-sections (d) and (f) of the *Ontario Municipal Act, 2001*, as amended, as the subject matter pertains to labour relations or employee negotiations; and, the receiving of advice that is subject to solicitor-client privilege, including communications necessary for that purpose.

**(i) ADJOURNMENT (Item 11)**

There being no further business, the Special General Issues Committee (Operating Budget) adjourned at 6:15 p.m.

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S. Merulla, Deputy Mayor (January)  
Chair, General Issues Committee

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C. Collins, Deputy Mayor (February)  
Chair, General Issues Committee

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T. Jackson, Deputy Mayor (March)  
Chair, General Issues Committee

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Stephanie Paparella  
Legislative Coordinator  
Office of the City Clerk