



**GENERAL ISSUES COMMITTEE
2019 TAX CAPITAL BUDGET
REPORT 18-021**

9:30 a.m.

December 7 & 14, 2018 and January 21, 2019

Council Chambers

Hamilton City Hall

71 Main Street West

December 7, 2018 (18-021):

Present: Mayor F. Eisenberger, Deputy Mayor J. Farr (Chair)
Councillors M. Wilson, N. Nann, S. Merulla, C. Collins, T. Jackson,
E. Pauls, J.P. Danko, B. Clark, M. Pearson, B. Johnson,
L. Ferguson, A. VanderBeek, T. Whitehead, J. Partridge

December 14, 2018 (18-021(a)):

Present: Mayor F. Eisenberger, Deputy Mayor J. Farr (Chair)
Councillors M. Wilson, N. Nann, S. Merulla, C. Collins, T. Jackson,
E. Pauls, J.P. Danko, B. Clark, M. Pearson, B. Johnson,
L. Ferguson, A. VanderBeek, J. Partridge

Absent: Councillor T. Whitehead – Personal

January 21, 2019 (18-021(b)):

Present: Mayor F. Eisenberger, Deputy Mayor S. Merulla (Chair)
Councillors M. Wilson, J. Farr, N. Nann, C. Collins, T. Jackson,
E. Pauls, J.P. Danko, B. Clark, M. Pearson, L. Ferguson,
A. VanderBeek, T. Whitehead, J. Partridge

Absent: Councillor B. Johnson – Personal

THE GENERAL ISSUES COMMITTEE PRESENTS REPORT 18-021 AND RESPECTFULLY RECOMMENDS:

1. Phase 2 – Shoreline Protection Measures for the Waterfront Trail from Bayfront Park to the Floating Bridge (PW18063(a)) (City Wide) (Item 4.1)

That Report PW18063(a), respecting the Phase 2 – Shoreline Protection Measures for the Waterfront Trail from Bayfront Park to the Floating Bridge, be received.

2. 2019 Budget Overview (FCS18096) (City Wide) (Item 5.2)

That Report FCS18096, respecting the 2019 Budget Overview, be received.

3. Capital Lifecycle Renewal – Valley Park Community Centre (PW18092) (Ward 9) (Item 6.1)

That Report PW18092, respecting Capital Lifecycle Renewal – Valley Park Community Centre, be received.

4. Capital Lifecycle Renewal – FirstOntario Centre Brine Lines and Ice Plant Safety (PW18091) (Ward 2) (Item 6.2)

That Report PW18091, respecting the Capital Lifecycle Renewal – FirstOntario Centre Brine Lines and Ice Plant Safety, be received.

5. Capital Lifecycle Renewal – Hamilton Farmers' Market (HFM) (PW18090) (Ward 2) (Item 6.3)

That \$550,000 be approved as part of the 2019 Capital Budget for the replacement cost of the end-of-life Fresh Air Supply Fan unit; a critical piece of mechanical equipment, which services the Hamilton Farmers' Market, currently not included in the block funding and deemed as a priority within the facility.

6. 2019 Tax Supported Capital Budget (FCS18097) (City Wide) (Item 6.1)

(a) That the 2019 Tax Supported Capital Levy in the amount of \$116,451,000, be approved;

- (b) That the 2019 Tax Supported Capital Budget and Financing Plan in the amount of \$227,120,000, attached as Appendix “A”, as amended, to Report 18-021, be approved;
- (c) That the Tax Supported Discretionary Net Capital Funding Forecast 2019 – 2028, attached as Appendix “B”, as amended, to Report 18-021, which assumes the following, be approved, in principle, and re-visited by Council each budget year:
 - (i) a 0.5% Residential Property Tax increase in each year from 2019 to 2028;
 - (ii) an additional Property Tax increase of 0.02% in 2019, 0.27% in 2020, 0.47% in 2021 and 0.47% in 2022 to fund the debt charges associated with the City’s share of Capital Levy Funding required for Public Transit Infrastructure Fund (PTIF) Capital Investments;
 - (iii) an additional Property Tax increase of 0.13% in 2020, 0.04% in 2021, 0.06% in 2023 and 0.25% in 2025 to fund the debt charges associated with the City’s share of Capital Levy Funding required for West Harbour Development; and,
- (d) That the reserve funding included in the 2019 Tax Supported Capital Budget in the amount of \$41,283,000, attached as Appendix “C” to Report 18-021, be approved;
- (e) That funding from previously approved projects (Work-in-Progress (WIP’s)) included in the 2019 Tax Capital Budget in the amount of \$16,231,000, as attached in Appendix “D” to Report 18-021, be approved and any relevant projects be referred to the Capital Project Work-in-Progress Sub-Committee for closure;
- (f) That the operating budget impacts related to Digital Office: Smart City and Digital Transformation Project #3381959501, including two temporary FTE’s and associated costs for a period of up to 24 months in the amount of \$200,000 annually be funded from Tax Stabilization Reserve be approved;
- (g) That the requested term extension for temporary complement, including one temporary FTE related to AMANDA Applications Analyst, Project #8121457600 in the amount of \$160,000 annually for a period of up to 24 months, with no impact on the levy, as outlined in Appendix “E” to Report 18-021, be approved;

- (h) That the requested term extension for temporary complement, including one temporary FTE related to Senior Consultant, West Harbour Disposition Project #4411606002, in the amount of \$144,000 annually, for a period of up to 36 months, with no impact on the levy, as outlined in Appendix "E" to Report 18-021, be approved;
- (i) That the Acting General Manager, Finance and Corporate Services, be authorized to negotiate the terms and placement of a debenture issue(s), and / or private placement debenture issue(s), in either a public or private market and / or bank loan agreement and debenture issue(s) and / or variable interest rate bank loan agreement and debenture issue(s), in an amount not to exceed \$16,124,000 Canadian currency, as attached in Appendix "A", as amended, to Report 18-021, which includes \$3,833,000 in Tax Supported municipal debt and \$12,291,000 in Development Charges Tax Supported municipal debt,
- (j) That the Acting General Manager, Finance and Corporate Services, be authorized to engage the services of all required professionals to secure the terms and issuance of the debenture issue(s) described in subsection (i) including, but not limited to, external legal counsel, fiscal agents and Infrastructure Ontario's Loan Program;
- (k) That the Acting General Manager, Finance and Corporate Services, Mayor and City Clerk are each authorized and directed to enter into and / or execute, on behalf of the City of Hamilton, all agreements and necessary ancillary documents requiring their respective signatures, to secure the terms and issuance of the debenture issue(s) described in subsections (i), and (j), in a form satisfactory to the City Solicitor;
- (l) That the Mayor and City Clerk are authorized and directed to enter into and / or execute, on behalf of the City of Hamilton, all agreements and necessary ancillary documents not requiring any specific signing authority, to secure the terms and issuance of the debenture issue(s) described in subsections (i) and (j), in a form satisfactory to the City Solicitor and with content acceptable to the Acting General Manager, Finance and Corporate Services; and,
- (m) That all necessary By-Law(s) be passed to authorize the debenture issue(s) negotiated placed and secured in accordance with subsections (i) and (j).

7. Cycling Infrastructure 2019 (PED19032) (City Wide) (Item 7.2)

That Report PED19032, respecting Cycling Infrastructure 2019, be received.

8. Proceeds of the Sale of the Pier 8 Lands (Item 8.1)

That the guaranteed proceeds of the sale of the Pier 8 lands, of \$41.2M, be used to fund the previously approved debt for the West Harbour Development of \$37.4M, with estimated principal and interest payments of \$54M over 15 years.

9. Project 3541641602 – Ancaster Memorial Arts and Culture Centre (Item 8.3)

WHEREAS, the Energy, Fleet and Facilities Management Division is tendering the Ancaster Memorial Arts & Culture Centre project in 2019;

WHEREAS, staff is required to submit the Agreement to the Federal Government, for the Canada Cultural Spaces Fund grant no later than 60 days, prior to March 31, 2019; and,

WHEREAS, Council authority is required to execute the agreement with the Federal Government for the \$1.5M in funding provided to the City of Hamilton as a grant.

THEREFORE, BE IT RESOLVED:

- (a) That the Mayor and Clerk be authorized and directed to execute the Federal Contribution agreement(s) and ancillary documents, as required, for the \$1.5M grant from the Federal Government, for the Ancaster Memorial Arts and Culture Centre - Project 3541641602, in a form satisfactory to the City Solicitor; and,
- (b) That staff be directed to report back to the Public Works Committee for approval, prior to awarding the tender for the Ancaster Memorial Arts and Culture Centre - Project 3541641602, with respect to any City funding that may be required for the project.

10. Digital Information Strategy and Information Technology Infrastructure (Item 8.4)

- (a) That the Terms of Reference for the Mayor's Intelligent Community Task Force, be amended to change the Task Force to a Sub-Committee, with

the Sub-Committee reporting to the Audit, Finance & Administration Committee; and,

- (a) That the City Manager be directed to report to the Mayor's Intelligent Community Sub-Committee, respecting a Digital Information Strategy, the information technology infrastructure to support that strategy, and any associated programs, projects and budgets related to the Digital Information Strategy.

FOR INFORMATION:

December 7, 2018:

(a) CHANGES TO THE AGENDA (Item 1)

The Committee Clerk advised that, although the following points were not changes to the agenda, the Committee should be advised:

5.3 2019 Tax Supported Capital Budget (FCS18097) (City Wide)

You have before you a "REVISED" Appendix "C" to Report FCS18097

As a result of the revised Appendix "C", sub-section (d) to that report will also need to be amended by deleting the dollar amount of "\$2,742,490" and replacing it with the dollar amount of **\$2,892,490**.

The agenda for the December 7, 2018 General Issues Committee (Budget) meeting was approved, as presented.

(b) DECLARATIONS OF INTEREST (Item 2)

There were no declarations of interest.

(c) PRESENTATIONS (Item 4)

(i) Economic Update provided by Brett House, Vice President & Deputy Chief Economist, Scotia Bank (Item 5.1)

Brett House, Vice President & Deputy Chief Economist, Scotia Bank, addressed Committee and provided an economic update.

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The presentation provided by Brett House, Vice President & Deputy Chief Economist, Scotia Bank, respecting an economic update, be received.

The presentation is available on the City's website at www.hamilton.ca or through the Office of the City Clerk.

(ii) 2019 Budget Overview (FCS18096) (City Wide) (Item 5.2)

Mike Zegarac, Interim City Manager, addressed Committee and provided an overview of Report FCS18096, respecting the 2019 Budget Overview.

The presentation, respecting Report FCS18096, respecting the 2019 Budget Overview, was received.

The presentation is available on the City's website at www.hamilton.ca or through the Office of the City Clerk.

For disposition of this matter, please refer to Item 2.

(iii) 2019 Tax Supported Capital Budget (FCS18097) (City Wide) (Item 5.3)

Mike Zegarac, Interim City Manager, addressed Committee and provided an overview of Report FCS18097, respecting the 2019 Tax Supported Capital Budget.

The presentation, respecting Report FCS18097, respecting the 2019 Tax Supported Capital Budget, was received.

The presentation is available on the City's website at www.hamilton.ca or through the Office of the City Clerk.

Discussion of Report FCS18097, respecting the 2019 Tax Supported Capital Budget, was deferred to the December 14, 2018 General Issues Committee (Tax Capital Budget).

For disposition of this matter, please refer to Item 6.

(d) ADJOURNMENT (Item 11)

There being no further business, the General Issues Committee adjourned at 2:49 p.m.

December 14, 2018:

(a) CHANGES TO THE AGENDA (Item 1)

The Committee Clerk advised that there were no changes to the agenda.

The agenda for the December 14, 2018 General Issues Committee (Capital Budget) meeting was approved, as presented.

(b) DECLARATIONS OF INTEREST (Item 2)

There were no declarations of interest.

(c) APPROVAL OF MINUTES OF PREVIOUS MEETINGS (Item 3)

(i) December 6, 2018 (Rate Budget) (Item 3.1)

The December 6, 2018 Minutes of the General Issues Committee (Rate Budget) meeting were approved, as presented.

(ii) December 7, 2018 (Tax Capital Budget) (Item 3.2)

The December 7, 2018 Minutes of the General Issues Committee (Capital Budget) meeting were approved, as presented.

(d) PRESENTATIONS (Item 5)

(i) 2019 Tax Supported Capital Budget (FCS18097) (City Wide) (Item 5.1)

Mike Zegarac, Interim City Manager, addressed Committee and provided an updated presentation respecting Report FCS18097, the 2019 Tax Supported Capital Budget.

The updated presentation, respecting Report FCS18097, the 2019 Tax Supported Capital Budget, was received.

The presentation is available on the City's website at www.hamilton.ca or through the Office of the City Clerk.

For disposition of the above matter, please refer to Item 6.

(e) DISCUSSION ITEMS (Item 6)

(i) Hamilton Police Services Board Report PSB 18-108 – Hamilton Police Service 2019 Projected Capital Expenditures (Item 6.1)

Discussion of the Hamilton Police Services Board Report PSB 18-108, respecting the Hamilton Police Service 2019 Projected Capital Expenditures, was deferred to the January 21, 2019 General Issues Capital Budget meeting.

(f) NOTICES OF MOTION (Item 8)

Councillor L. Ferguson introduced the following Notice of Motion:

(i) West Harbour Infrastructure Funding Source (Item 8.1)

That the guaranteed proceeds of the Sale of the West Harbour lands of \$41.2M be used to fund the previously approved debt for the West Harbour Development of \$37.4M with estimated principal and interest payments of \$54M over 15 years.

Councillor L. Ferguson introduced the following Notice of Motion:

(ii) Paramedic Staffing Enhancement (Item 8.2)

That, notwithstanding the capital request in the amount of \$260K for a new ambulance be considered during the 2019 capital budget process, the paramedic staffing enhancement for 10 FTEs, in the amount of \$670K, be deferred to the 2019 operating budget for consideration.

(g) ADJOURNMENT (Item 11)

There being no further business, the General Issues Committee adjourned at 11:20 a.m.

January 21, 2019:

(a) CHANGES TO THE AGENDA (Item 1)

The Committee Clerk advised that there were no changes to the agenda.

The agenda for the January 21, 2019 General Issues Committee (Tax Capital Budget) meeting was approved, as presented.

(b) DECLARATIONS OF INTEREST (Item 2)

There were no declarations of interest.

(c) APPROVAL OF MINUTES OF PREVIOUS MEETING (Item3)

(i) December 14, 2018 (Tax Capital Budget) (Item 3.1)

The December 14, 2018 Minutes of the General Issues Committee (Tax Capital Budget) meeting were approved, as presented.

(d) PRESENTATIONS (Item 6)

(i) 2019 Tax Supported Capital Budget (Update) (FCS18097) (City Wide) (Item 6.1)

Mike Zegarac, Interim City Manager, addressed Committee and provided an updated presentation respecting Report FCS18097 – the 2019 Tax Supported Capital Budget.

The updated presentation, respecting Report FCS18097, the 2019 Tax Supported Capital Budget, was received.

The presentation is available on the City's website at www.hamilton.ca or through the Office of the City Clerk.

The following Motion was DEFEATED at Committee:

That sub-section (c) to Report FCS18097, respecting the 2019 Tax Supported Capital Budget, be amended by adding a new sub-section (iv), to read as follows:

- (iv) That an additional 0.5% residential property tax increase be applied each year, from 2019 to 2028, to increase the capital funds to repair/rebuild roads on a priority basis city-wide.

Sub-section (d) to Report FCS18097, respecting the 2019 Tax Supported Capital Budget, which reads as follows, was deferred to the January 31, 2019 GIC Operating budget (Corporate Financials) meeting for further discussion:

- (d) That the operating budget and Full Time Equivalent (FTE) impacts of the 2019 Tax Supported Capital Budget in the amount of \$2,742,490 and 24.24 FTEs, attached as Appendix “C” to Report FCS18097, be incorporated into the 2019, or future, Tax Supported Operating Budgets.

For disposition of this matter, please refer to Item 6.

(e) DISCUSSION ITEMS (Item 7)

(i) Hamilton Police Services Board Report PSB 18-108 – Hamilton Police Service 2019 Projected Capital Expenditures (Item 7.1)

- (a) That the 2019 proposed budget amounts, reflected in Items 1 to 4 of the Hamilton Police Services Board Report PSB 18-108 – Hamilton Police Service 2019 Projected Capital Expenditures, as shown below, be approved and the total dollar amount of \$1,485,700, be reflected in the overall 2019 Tax Capital Budget (Report FCS18097) to avoid duplication of funding dollars:

1. 2019-Computer Aided Dispatch (CAD) Upgrade: \$500,000

HPS will be required to upgrade to the latest CAD software version to remain current for support. This upgrade includes the Computer Aided Dispatch (CAD) system for the radio room and the application that runs in patrol vehicles. The cost of the upgrade includes all professional services (implementation, training, and support after cut-over). The upgrade will also be required to coincide with the move to Windows 10. HPS deployment strategy will be **\$300,000 in 2019** and \$200,000 in 2020.

2. 2019 - 2022 - Roof Replacement - Police Stations - \$1,350,000

The roofing systems at Central, East End, and Mountain Police Stations have exceeded or are approaching their life expectancy. At Central Station, there are significant leaks during inclement weather.

HPS requested the City to include police facilities as part of the City's Building Condition Assessment Program. Stantec Consulting was retained to complete the work. As a result, a Facilities Condition Report (July 2016) was issued which identified a need to *replace* and/or repair the roofs due to age and condition. The following table shows the projected repairs required and the year of the repairs:

| | 2019 | 2020 | 2021 | 2022 |
|-------------------------------|------------------|-------------|-------------|-------------|
| Central Station – Division 1 | \$250,000 | \$200,000 | \$250,000 | \$250,000 |
| East End Station – Division 2 | \$200,000 | \$0 | \$0 | \$0 |
| Mountain Station – Division 3 | \$0 | \$0 | \$0 | \$200,000 |

3. 2019 - Roof-Top HVAC Units - Mountain Station - \$400,000

The roof-top HVAC units are the original units of the facility from its opening in 2004 and have exceeded their life expectancy of 10 years. The units are constantly failing, and parts are difficult to obtain. The new units will be more energy efficient.

4. 2019 - Conducted Energy Weapons (CEWs) - \$335,700

Currently, HPS deploys X26 CEWs to its front-line officers. They are being discontinued and; therefore, there is a need to move to the new X2 model. HPS needs to begin training and transitioning to the X2 CEW model in 2019. The costs include holsters, warranty, and cartridges for training, re-certification and operational needs.

(f) MOTIONS (Item 8)

(i) Project 7101954902 – Valley Park Lifecycle Renewal and Accessibility Funding (Item 8.2)

The Motion, respecting Project 7101954902 – Valley Park Lifecycle Renewal and Accessibility Funding, was deferred to the appropriate upcoming General Issues Committee 2019 Budget meeting.

(g) ADJOURNMENT (Item 11)

There being no further business, the General Issues Committee adjourned at 4:11 p.m.

Respectfully Submitted

J. Farr, Acting Deputy Mayor
Chair, General Issues Committee

Stephanie Paparella
Legislative Coordinator
Office of the City Clerk

S. Merulla, Deputy Mayor
Chair, General Issues Committee