



City of Hamilton

CAPITAL PROJECTS WORK-IN-PROGRESS REVIEW SUB-COMMITTEE

Meeting #: 19-004
Date: May 23, 2019
Time: 1:00 p.m.
Location: Council Chambers, Hamilton City Hall
71 Main Street West

Angela McRae, Legislative Coordinator (905) 546-2424 ext. 5987

	Pages
1. CEREMONIAL ACTIVITIES	
2. APPROVAL OF AGENDA	
(Added Items, if applicable, will be noted with *)	
3. DECLARATIONS OF INTEREST	
4. APPROVAL OF MINUTES OF PREVIOUS MEETING	
4.1 May 7, 2019	3
5. COMMUNICATIONS	
6. DELEGATION REQUESTS	
7. CONSENT ITEMS	
8. PUBLIC HEARINGS / DELEGATIONS	
9. STAFF PRESENTATIONS	
10. DISCUSSION ITEMS	
10.1 Capital Project Closing Report as of December 31,2018 (FCS18078(b)) (City Wide)	5

10.2 Capital Projects Status Report (Excluding Public Works) as of
December 31, 2018 (FCS18079(b)) (City Wide)

27

- 11. MOTIONS
- 12. NOTICES OF MOTION
- 13. GENERAL INFORMATION / OTHER BUSINESS
- 14. PRIVATE AND CONFIDENTIAL
- 15. ADJOURNMENT



Hamilton

**CAPITAL PROJECTS WORK-IN-PROGRESS REVIEW
SUB-COMMITTEE
MINUTES 19-003**

1:00 p.m.

May 7, 2019

Council Chambers
Hamilton City Hall

Present: Councillors M. Pearson (Chair), N. Nann, and M. Wilson

**Absent
with Regrets:** Councillor J.P. Danko - Personal

THE FOLLOWING ITEMS WERE REFERRED TO THE GENERAL ISSUES COMMITTEE FOR CONSIDERATION:

1. Public Works - Capital Projects Status Report as of December 31, 2018 (FCS18077(b)) (City Wide) (Item 10.1)

(Nann/Wilson)

- (a) That the Capital Projects Status Report, Public Works Tax Supported Projects, as of December 31, 2018, attached as Appendix "A" to Report FCS18077(b), be received; and,
- (b) That the Capital Projects Status Report, Public Works Rate Supported Projects, as of December 31, 2018, attached as Appendix "B" to Report FCS18077(b), be received.

CARRIED

FOR INFORMATION:

(a) CHANGES TO THE AGENDA (Item 2)

There were no changes to the agenda.

(Nann/Wilson)

That the agenda for the May 7, 2019 Capital Projects Work-In-Progress Review Sub-Committee meeting be approved, as presented.

Result: Motion CARRIED by a vote of 3 to 0, as follows:

YES - Councillor Maureen Wilson
YES – Councillor Nrinder Nann
NOT PRESENT – Councillor John-Paul Danko
YES – Chair Maria Pearson

(b) DECLARATIONS OF INTEREST (Item 3)

There were no declarations of interest.

(c) APPROVAL OF MINUTES OF PREVIOUS MEETING (Item 4)

(i) February 4, 2019 (Item 4.1)

(Wilson/Nann)

That the Minutes of the February 4, 2019 meeting of the Capital Projects Work-In-Progress Review Sub-Committee meeting be approved, as presented.

Result: Motion CARRIED by a vote of 3 to 0, as follows:

YES - Councillor Maureen Wilson
YES – Councillor Nrinder Nann
NOT PRESENT – Councillor John-Paul Danko
YES – Chair Maria Pearson

(d) ADJOURNMENT (Item 15)

(Nann/Wilson)

That, there being no further business, the Capital Projects Work-In-Progress Review Sub-Committee, be adjourned at 1:16 p.m.

CARRIED

Respectfully submitted,

Councillor Pearson, Chair
Capital Projects Work-in-Progress
Sub-Committee

Angela McRae
Legislative Coordinator
Office of the City Clerk



CITY OF HAMILTON
CORPORATE SERVICES DEPARTMENT
Financial Planning, Administration and Policy Division

TO:	Chair and Members Capital Projects Work-in-Progress Sub-Committee
COMMITTEE DATE:	May 21, 2019
SUBJECT/REPORT NO:	Capital Project Closing Report as of December 31, 2018 (FCS18078(b)) (City Wide)
WARD(S) AFFECTED:	City Wide
PREPARED BY:	Samantha Blackley (905) 546-2424 Ext. 2132 Joseph Spiler (905)-546-2424 Ext. 4519
SUBMITTED BY:	Cindy Mercanti Director, Customer Service and POA Acting Director, Financial Planning, and Policy Corporate Services Department
SIGNATURE:	

RECOMMENDATION(S)

- (a) That the Acting General Manager of Finance and Corporate Services be authorized to transfer a combined \$999.15 to the Unallocated Capital Levy Reserve (108020) and other Program Specific Reserves to the Capital Projects as outlined in Appendix "A" to Report FCS18078(b);
- (b) That the Acting General Manager of Finance and Corporate Services be directed to close the completed and / or cancelled Capital Projects listed in Appendix "B" to Report FCS18078(b) in accordance with the Capital Closing Policy;
- (c) That Appendix "C" to Report FCS18078(b), Capital Projects Budget Appropriations for the period covering October 1, 2018 through December 31, 2018, be received for information;
- (d) That Appendix "D" to Report FCS18078(b), Capital Projects Budget Appropriations above \$250,000 covering October 1, 2018 through December 31, 2018 totalling \$6,026,104.60 be approved;
- (e) That an additional \$227,465 be funded from the OPA 28 Fee Reserve (100051) for the 2018 closure of the Flamborough Twin Pad Area Project (7100554707) be approved;

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**SUBJECT: Capital Project Closing Report as of December 31, 2018 (FCS18078(b))
(City Wide) – Page 2 of 8**

EXECUTIVE SUMMARY

Report FCS18078(b) presents the Capital Projects which have been completed or cancelled as of December 31, 2018.

Appendix “A” to Report FCS18078(b) summarizes net transfers to both the Unallocated Capital Levy Reserve and the Program Specific Reserves.

Appendix “B” to Report FCS18078(b) lists the individual projects to be closed. A total of 154 projects with a combined budget of \$562,338,176.79 is being recommended for closure and is summarized as follows:

- \$7,819,730 relating to completed projects with surpluses to be returned to or deficits to be funded from the Unallocated Capital Levy Reserve (108020);
- \$23,590,000 relating to completed projects with deficits to be funded by Program Specific Reserves;
- \$255,000 relating to cancelled or delayed projects; and
- \$530,673,446.79 relating to projects completed on or under budget that do not impact reserves.

All Capital Projects listed for closure in Appendix “B” to Report FCS18078(b) have been reviewed and determined to be complete, with all revenue and expenditure transactions relating to these projects having been processed. Any funding adjustments necessary to close the projects in accordance with the Capital Closing Policy are reflected in the amounts presented.

Appendix “C” to Report FCS18078(b) lists all the re-appropriation of funds between Capital Projects totalling \$1,810,295 for the period covering October 1, 2018 through December 31, 2018.

Appendix “D” to Report FCS18078(b) lists all the Capital Projects totalling \$6,026,104.60 requiring Council approval to transfer funds above \$250,000 from projects and reserve transfers for the period covering October 1, 2018 through December 31, 2018.

Alternatives for Consideration – Not Applicable

FINANCIAL – STAFFING – LEGAL IMPLICATIONS

Financial: As outlined in Appendix “A” to Report FCS18078(b) and summarized in Table 1, a combined total of \$407,204.27 in funding is being returned to the Unallocated Capital Levy Reserve (108020) due to project surpluses.

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**SUBJECT: Capital Project Closing Report as of December 31, 2018 (FCS18078(b))
(City Wide) – Page 3 of 8**

Table 1
City of Hamilton

Capital Project Closings
As of December 31, 2018
Unallocated Capital Levy Reserve Impact (108020)

Year	Project ID	Description	Surplus / (Deficit)
Projects returning funds			
2014	3621469450	Pan Am Legacy Project	\$5,819.00
2014	4041420017	Traffic Signal LED Upgrades - 2014	3,355.93
2015	3501557503	IT Security- Audit Workplan	51,542.40
2015	4031511015	Road Resurfacing Program - 2015	22,926.95
2015	4041520540	Traffic Signal Modernization Coordinated with ESI	3,504.36
2015	4401556999	Open space Closed Projects	7,714.49
2016	4661620017	Traffic Signal LED Upgrades - 2016	1,150.51
2016	4661620019	Traffic Controller Replacement	100,484.80
2016	4661620525	IPS - Intersection Pedestrian Signal	171,585.94
2017	3381757507	Agenda Meeting Management Software Replacement	2,706.00
2017	4031755556	Mapping Update	8,943.88
2017	4661720017	Traffic Signal LED Upgrades - 2017	3,473.67
2018	4661820828	New Traffic Signal- Dundas @ Riverwalk	13,000.00
2018	4661820829	New Traffic Signal- Dundas @ Spring Creek	<u>13,000.00</u>
Net impact to the Unallocated Capital Levy Reserve			\$407,204.27

As outlined in Appendix "A" to Report FCS18078(b) and summarized in Table 2, a net total of \$406,205.12 in funding is required from Other Program Specific Reserves (Unallocated Current Funds-Sanitary) to offset projects in a deficit position that were submitted for closure. These deficits were partially due to internal staffing costs, while ISF-672-Ferguson PS Upgrade (5140967950) was also impacted by the non-recoverable HST which was not budgeted for in the purchase order.

Table 2
City of Hamilton
Capital Project Closings
As of December 31, 2018
Impacting Reserves and Capital Projects

Year	Project ID	Description	Surplus / (Deficit)
Projects requiring funds			
2009	5140995956	Water Distribution Model	\$(30,564.16)
2009	5140967950	ISF-672-Ferguson PS Upgrade	(279,325.05)
2010	5161067751	WW Outstns-Asset Management	<u>(96,315.91)</u>
Net impact to Other Program Specific Reserves			\$(406,205.12)

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**SUBJECT: Capital Project Closing Report as of December 31, 2018 (FCS18078(b))
(City Wide) – Page 4 of 8**

Appendix “C” to Report FCS18078(b) details the appropriations between projects during the period covering October 1, 2018 to December 31, 2018. A total of \$1,810,285 was moved between Capital Projects with each appropriation transfer being in compliance with the Capital Project Monitoring Policy. They are summarized in Table 3:

Table 3
City of Hamilton
Capital Project Appropriations
As of December 31, 2018
Transfers by Department

Department	Amount
Tax Supported Capital Budget	
Corporate Services	\$ 90,000.00
Planning and Economic Development Department	159,985.00
Public Works Department	<u>1,242,300.00</u>
	\$1,492,285.00
Rate Supported Capital Budget	
Public Works Department	<u>318,000.00</u>
	\$318,000.00
Total	<u>\$1,810,285.00</u>

Appendix “D” to Report FCS18078(b) lists all the Capital Projects (Integrated Environmental Monitor Program and Con Grow Installation Maintenance) requiring Council approval to transfer funds above \$250,000 from projects and reserve transfers for the period covering October 1, 2018 through December 31, 2018. The number of projects and the requested transfer amounts are summarized in Table 4.

Table 4
City of Hamilton
Capital Projects to be Funded above \$250,000
As of December 31, 2018

Description	Projects From	Projects To	Amount
Public Work (Tax)			
Road	2	2	<u>\$ 6,026,104.60</u>
Total			<u>\$6,026,104.60</u>

Staffing: N/A

Legal: N/A

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**SUBJECT: Capital Project Closing Report as of December 31, 2018 (FCS18078(b))
(City Wide) – Page 5 of 8**

HISTORICAL BACKGROUND

The Capital Status and Capital Project Closing Reports are submitted to City Council three times a year at June 30, September 30 and December 31.

On December 14, 2011, Council approved Report FCS11073(a) which directed staff to review the Capital Projects Status and Closing process and that a process where departments report to their respective Standing Committee on the status of the Capital Work-in-Progress projects be implemented. Standing Committee reporting commenced as of the June 30, 2013 reporting period. Reports are brought forward to the Standing Committee three times per reporting year at June 30, September 30 and December 31. This allows the Standing Committee to review the status of a fewer number of projects, in greater detail, applicable to their area of oversight.

The Capital Projects Closing Report has remained the responsibility of the Capital Budgets section of the Financial Planning, Administration and Policy Division in order to ensure suitable controls are maintained, projects are appropriately closed and to centralize the function.

On January 10, 2015, Council approved changes to the City's Capital Project Monitoring Policy and Capital Project Closing Policy. The amended Policy has staff submit the Capital Project Status Reports and Capital Project Closing Reports to the Capital Projects Work-in-Progress Sub-Committee.

POLICY IMPLICATIONS AND LEGISLATED REQUIREMENTS

The submission of the Capital Projects Closing Report is a requirement of the City's Capital Closing Policy Reports (Reports FCS05044 and FCS07081(a)) and Capital Projects Monitoring Policy Report (Report FCS14031).

The City's Capital Closing Policy (Reports FCS05044 / FCS07081(a)) states:

- i) That any approved Capital project, whose construction stage has not begun after three years, be closed and be re-submitted to Council for approval.
- ii) That any closing surplus or deficit be distributed as follows:
 1. Surplus:
 - a) If funded from a specific reserve, return funds to that reserve.
 - b) If funded from debentures, apply to reduce future debenture requirements.
 - c) If funded from current contribution, apply to the Unallocated Capital Levy Reserve or apply to reduce Outstanding Debt.
 2. Deficit:
 - a) If funded from a specific reserve, fund from that reserve.
 - b) If funded from debentures, increase future debenture requirements only if no other source of financing is available.

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**SUBJECT: Capital Project Closing Report as of December 31, 2018 (FCS18078(b))
(City Wide) – Page 6 of 8**

- c) If funded from current contribution, fund from the Unallocated Capital Levy Reserve.

The City's Capital Projects Monitoring Policy Report (Report FCS14031), as amended by Council on 10, 2015, states:

- i) That a Capital Projects Status Report be submitted by departments to Capital Projects Work-in-Progress Sub Committee three times a year as of June 30, September 30 and December 31.
- ii) That a Capital Projects Closing Report be compiled by Corporate Services Department and submitted to the Capital Projects Work-in-Progress Sub-Committee three times a year as of June 30, September 30 and December 31.
- iii) That unfavourable project variances be funded according to the Capital Projects Budget Appropriation and Work-in-Progress Transfer Policy. If available funding cannot be found within the limits of the Capital Projects Budget Appropriation and Work-in-Progress Transfer Policy, a report explaining the variance and recommending a source of funding be submitted to the appropriate Committee of Council for approval.
- iv) Approval authority for the re-appropriation of funds in each financial year be at the same levels as the City's Procurement Policy:
1. Council must approve re-appropriations of \$250,000 or greater
 2. City Manager or designate must approve appropriations greater than \$100,000
 3. General Managers or delegated staff be authorized to approve appropriations up to \$100,000

RELEVANT CONSULTATION

Staff from the following departments, boards, and / or agencies submitted the included Capital Projects for closure:

- Public Works Department
- Planning and Economic Development Department
- Corporate Services Department
- Healthy and Safe Communities Department

ANALYSIS AND RATIONALE FOR RECOMMENDATION(S)

For each Capital Project Status Report, staff determines if projects can be closed (inactivated) and monitors the financial activity to ensure that Council is aware of any capital projects which deviate significantly from the approved budgeted amounts. Once projects have been determined to be complete or cancelled, they are submitted by

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**SUBJECT: Capital Project Closing Report as of December 31, 2018 (FCS18078(b))
(City Wide) – Page 7 of 8**

departments to Capital Budgets for inclusion in the Capital Projects Closing Report. These submissions are reviewed by Capital Budgets to ensure transactions are finalized, all purchase orders cleared, and a funding source is identified, where necessary.

Inactivating completed projects helps to keep the number of Capital Projects in the financial system to a manageable size and eliminates redundant data from reports. More importantly, it ensures that projects which are complete and / or no longer required do not unnecessarily tie up budget resources that could be re-directed to other needs / Capital Projects.

Appendix “D” to Report FCS18078(b) includes Appropriation requests requiring Council approval to transfer funds above \$250,000 from projects per the Appropriation Policy. In 2015, the Committee acknowledged in Report FCS15054 that \$3,092,531 in legal fees associated with the Red Hill Valley Parkway litigation with the Government of Canada would remain unfunded pending the lawsuit outcome. The Federal Government subsequently settled the lawsuit. As a result, the total legal fees incurred to date (Project ID 4060689025) is \$3,270,329.06, which staff has recommended be funded from the Working Fund General Reserve (112400). Staff has also recommended that the remaining balance in Project ID 4060689025 of \$638,538.31, due to Red Hill Creek repairs, be funded from previously approved funding (Report FCS15054) in the Expressway Capital Holding Account (4060087004).

The Integrated Environmental Monitor Program was created in 2007, with expected costs of \$2,500,000. In order to fully fund these costs, staff has recommended that the \$2,117,237.23 balance for the Integrated Environmental Monitoring Program be budgeted and funded from the Expressway Capital Holding Account (4060087004).

Lastly, In June 2010 Council approved through Report FCS10052, \$5,850,000 in OPA 28 Fees to fund the Flamborough Twin Pad Arena (7100554707). The Planning Department has indicated that the total OPA Fees collected towards this project would exceed the \$6,077,465 needed for closure in 2018. Staff has requested approval to increase the funding by \$227,465 from the OPA 28 Reserve to complete the project closure per Report FCS18078(a).

ALTERNATIVES FOR CONSIDERATION

There are no alternatives as the Capital Projects Closing Report deals primarily with historical information and application of corporate policies.

ALIGNMENT TO THE 2016 – 2025 STRATEGIC PLAN

Community Engagement and Participation

Hamilton has an open, transparent and accessible approach to City government that engages with and empowers all citizens to be involved in their community.

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**SUBJECT: Capital Project Closing Report as of December 31, 2018 (FCS18078(b))
(City Wide) – Page 8 of 8**

Economic Prosperity and Growth

Hamilton has a prosperous and diverse local economy where people have opportunities to grow and develop.

Built Environment and Infrastructure

Hamilton is supported by state of the art infrastructure, transportation options, buildings and public spaces that create a dynamic City.

Our People and Performance

Hamiltonians have a high level of trust and confidence in their City government.

APPENDICES AND SCHEDULES ATTACHED

Appendix “A” – Capital Project Closings as of December 31, 2018 – Projects Impacting the Unallocated Capital Levy Reserve (108020) and Other Reserves

Appendix “B” – Capital Projects Closing Schedule as of December 31, 2018

Appendix “C” – Capital Projects Budget Appropriation Schedule for the Period Covering October 1, 2018 through December 31, 2018

Appendix “D” – Capital Projects to be Funded Above \$250,000 for the Period Covering October 1, 2018 Through December 31, 2018

SB/dt

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City of Hamilton Capital Project Closings As of December 31, 2018 Projects impacting the Unallocated Capital Levy Reserve & Other Reserves						
Year	ProjectID	Description	Surplus/ (Deficit) (\$)	Reserve	Description	
<u>Projects returning funds</u>			\$			
2014	3621469450	Pan Am Legacy Project	5,819.00	108020		Unalloc Capital Levy
2014	4041420017	Traffic Signal LED Upgrades - 2014	3,355.93	108020		Unalloc Capital Levy
2015	3501557503	IT Security- Audit Workplan	51,539.26	108020		Unalloc Capital Levy
2015	4031511015	Road Resurfacing Program - 2015	22,926.95	108020		Unalloc Capital Levy
2015	4041520540	Traffic Signal Modernization Coordinated with ESI -	3,504.36	108020		Unalloc Capital Levy
2015	4401556999	Open space Closed Projects	7,714.49	108020		Unalloc Capital Levy
2016	4661620017	Traffic Signal LED Upgrades - 2016	1,150.51	108020		Unalloc Capital Levy
2016	4661620019	Traffic Controller Replacement - 2016	100,484.80	108020		Unalloc Capital Levy
2016	4661620525	IPS - Intersection Pedestrian Signal - 2016	169,585.94	108020		Unalloc Capital Levy
2017	3381757507	Agenda Meeting Management Software Program	2,705.48	108020		Unalloc Capital Levy
2017	4031755556	Mapping Update - 2017	8,943.88	108020		Unalloc Capital Levy
2017	4661720017	Traffic Signal LED Upgrades - 2017	3,473.67	108020		Unalloc Capital Levy
2018	4661820828	New Traffic Signal - Dundas @ Riverwalk	13,000.00	108020		Unalloc Capital Levy
2018	4661820829	New Traffic Signal - Dundas @ Spring Crk	13,000.00	108020		Unalloc Capital Levy
Net impact to the Unallocated Capital Levy Reserve			407,204.27			
<u>Projects requiring funds</u>			\$			
2009	5140995956	Water Distribution Model	(30,564.16)	5169309324		Unalloc Current Funds-Sanitary
2009	5140967950	ISF-672-Ferguson PS Upgrade	(279,325.05)	5169309324		Unalloc Current Funds-Sanitary
2010	5161067751	WW Outstns-Asset Management	(96,315.91)	5169309324		Unalloc Current Funds-Sanitary
Net impact to Other Reserves			(406,205.12)			
Total Net impact to the Unallocated Capital Levy Reserve & Other Reserves			999.15			

**CITY OF HAMILTON
CAPITAL PROJECTS' CLOSING SCHEDULE
AS OF DECEMBER 31, 2018**

Appendix "B" to Report FCS18078(b)

Page 1 of 5

YEAR	PROJECT ID	DESCRIPTION	APPROVED BUDGET (\$)	REVENUES (\$)	EXPENDITURES (\$)	PROJECT SURPLUS/ (DEFICIT) (\$)	% SPENT
APPROVED			a	b	c	d = b - c	e=c/a
UNALLOCATED CAPITAL LEVY RESERVE							
2014	3621469450	Pan Am Legacy Project	63,790.00	63,787.00	57,968.00	5,819.00	90.9%
2014	4041420017	Traffic Signal LED Upgrades - 2014	870,000.00	870,000.00	866,644.07	3,355.93	99.6%
2015	3501557503	IT Security- Audit Workplan	268,940.00	268,936.86	217,397.60	51,539.26	80.8%
2015	4031511015	Road Resurfacing Program - 2015	4,100,000.00	4,160,000.00	4,137,073.05	22,926.95	100.9%
2015	4041520540	Traffic Signal Modernization Coordinated with ESI	631,000.00	631,000.00	627,495.64	3,504.36	99.4%
2015	4401556999	Open space Closed Projects	0.00	8,072.21	357.72	7,714.49	0.0%
2016	4661620017	Traffic Signal LED Upgrades - 2016	75,000.00	75,000.00	73,849.49	1,150.51	98.5%
2016	4661620019	Traffic Controller Replacement	600,000.00	600,000.00	499,515.20	100,484.80	83.3%
2016	4661620525	IPS - Intersection Pedestrian Signal	316,000.00	314,000.00	144,414.06	169,585.94	45.7%
2017	3381757507	Agenda Meeting Management Software Program Replacement	320,000.00	320,000.00	317,294.52	2,705.48	99.2%
2017	4031755556	Mapping Update	70,000.00	70,000.00	61,056.12	8,943.88	87.2%
2017	4661720017	Traffic Signal LED Upgrades - 2017	5,000.00	5,000.00	1,526.33	3,473.67	30.5%
2018	4661820828	New Traffic Signal - Dundas @ Riverwalk	250,000.00	13,000.00	0.00	13,000.00	0.0%
2018	4661820829	New Traffic Signal - Dundas @ Spring Creek	250,000.00	13,000.00	0.00	13,000.00	0.0%
TOTAL FUNDS FROM UNALLOCATED CAPITAL LEVY (14)			7,819,730.00	7,411,796.07	7,004,591.80	407,204.27	90%
OTHER PROGRAM SPECIFIC RESERVES							
2009	5140967950	ISF-672-Ferguson PS Upgrade	22,730,000.00	22,730,000.00	23,009,325.05	(279,325.05)	101.2%
2009	5140995956	Water Distribution Model	150,000.00	150,000.00	180,564.16	(30,564.16)	120.4%
2010	5161067751	WW Outstns-Asset Management	710,000.00	710,000.00	806,315.91	(96,315.91)	113.6%
TOTAL FUNDS FROM PROGRAM SPECIFIC RESERVES (3)			23,590,000.00	23,590,000.00	23,996,205.12	(406,205.12)	102%
DELAYED/CANCELLED PROJECTS							
2003	4060388012	Govt Agencies-Permits & Applic	0.00	0.00	0.00	0.00	0.0%
2003	4060389015	S Greenhill-N Queenston ML Grd	0.00	0.00	0.00	0.00	0.0%
2003	4060389016	Nash-Brampton Connection	0.00	0.00	0.00	0.00	0.0%
2005	4060589022	Noise Mitigation Program	0.00	0.00	0.00	0.00	0.0%
2008	4060088009	Geotech-Brampton To Glencastle	0.00	0.00	0.00	0.00	0.0%
2008	4060089004	Mud Street Interchange	0.00	0.00	0.00	0.00	0.0%
2008	4060089005	Const, CN Grade Separation	0.00	0.00	0.00	0.00	0.0%
2008	4060088011	Studies, Burlington Street IC	0.00	0.00	0.00	0.00	0.0%
2015	7101557501	Scheduling & Payroll Sftware App	0.00	0.00	0.00	0.00	0.0%
2016	5141641226	Centralized W-WW Ops Centre	0.00	0.00	0.00	0.00	0.0%
2016	5161641226	Centralized W-WW Ops Centre	0.00	0.00	0.00	0.00	0.0%
2016	7101657601	Class Software Licensing Fees	0.00	0.00	0.00	0.00	0.0%
2017	4401756713	US Steel Lan-Approx. 500 acres	50,000.00	0.00	0.00	0.00	0.0%
2017	7101758701	Battlefield Barn Painting	15,000.00	0.00	0.00	0.00	0.0%
2018	4031818372	Bridge 372 Wilson St E	30,000.00	0.00	0.00	0.00	0.0%
2016	4661620550	Hwy 6 Signal - Conc 5 & Hwy 6	0.00	0.00	0.00	0.00	0.0%
2016	4241609222	Pedestrian Crossover Augusta	5,000.00	0.00	0.00	0.00	0.0%
2016	4241609219	Pedestrian Crossover Hunter	5,000.00	0.00	0.00	0.00	0.0%
2016	4661620053	New Traffic Signal - Rymal @ Second	150,000.00	0.00	0.00	0.00	0.0%
TOTAL DELAYED/CANCELLED PROJECTS (19)			255,000.00	0.00	0.00	0.00	0.0%

CITY OF HAMILTON
CAPITAL PROJECTS' CLOSING SCHEDULE
AS OF DECEMBER 31, 2018

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YEAR APPROVED	PROJECT ID	DESCRIPTION	APPROVED BUDGET (\$)	REVENUES (\$)	EXPENDITURES (\$)	PROJECT SURPLUS/ (DEFICIT) (\$)	% SPENT
			a	b	c	d = b - c	e=c/a
COMPLETED PROJECTS							
Corporate Services, City Manager's Office and Councillor Infrastructure Programs (Tax Budget)							
One Time Projects							
2011	2111956401	Parkland Acquisition	1,500,000.00	1,500,000.00	1,500,000.00	0.00	100%
Information Systems							
2018	3501857123	Waterdown Memorial Park WiFi	13,740.00	13,899.22	13,899.22	0.00	101%
Councillor Infrastructure Program							
2013	4241309302	Ward 3 Speed Humps	75,000.00	37,109.24	37,109.24	0.00	49%
2016	4031619102	Britannia / Oriole / Adair / Glassco	2,660,000.00	2,120,632.10	2,120,632.10	0.00	80%
2016	4241609508	Quigley Area Sidewalk Repairs	385,000.00	327,521.64	327,521.64	0.00	85%
2016	4241609216	Stinson Bike Lanes Repair	200,000.00	42,790.22	42,790.22	0.00	21%
2017	4241709504	2017 Mountable Curbs (Ward 5)	200,000.00	173,160.24	173,160.24	0.00	87%
2017	4241709801	AR - Cranbrook Dr / Gardiner Dr / Courtland Ave (W8 A/R)	920,000.00	917,706.25	917,706.25	0.00	100%
2017	4241709202	AR - Stinson - Wentworth to Wellington (W2 A/R)	224,000.00	171,236.81	171,236.81	0.00	76%
2017	4241709805	AR - Courtland / Regent / Dydzak / Skyview (W8 A/R)	650,000.00	611,028.15	611,028.15	0.00	94%
2017	4241709104	W1 Sidewalk Repairs	100,000.00	100,000.19	100,000.19	0.00	100%
Healthy and Safe Communities (Tax Budget)							
Public Health							
2014	6771455100	Community Climate Change Plan	140,000.00	157,529.14	157,529.14	0.00	113%
Hamilton Fire Department							
2017	7401751701	VFD Protective Eqp Uniform	500,000.00	394,327.10	394,327.10	0.00	79%
Planning & Economic Development (Tax Budget)							
Tourism & Culture							
2012	8201203500	Graffiti Management Initiative	55,343.00	55,343.00	55,343.00	0.00	100.0%
2015	7201541505	Whitehern - Wallpaper and Plaster	70,070.00	69,292.97	69,292.97	0.00	98.9%
2015	7201558701	Music & Film Office	100,850.00	100,845.53	100,845.53	0.00	100.0%
2015	7201558505	Dundurn - Interior Finishes	153,365.00	153,614.39	153,614.39	0.00	100.2%
2016	7201655600	Sesquicentennial Tall Ships	570,000.00	501,097.05	501,097.05	0.00	87.9%
2016	7201658604	Griffin House Expansion-Canada 150	187,200.00	173,184.42	173,184.42	0.00	92.5%
2017	7201741800	Ancaster Town Hall Reno-Can 150	235,107.42	235,645.06	235,645.06	0.00	100.2%
2017	7201758706	2017 Whitehern Hall Conservation	55,250.00	55,391.99	55,391.99	0.00	100.3%
2018	7201858803	Hamilton & Scourge Security	50,150.00	51,450.00	51,450.00	0.00	102.6%
Growth Management							
2015	4031580586	RHBP-Stone - Pritchard to RHVP	750,000.00	738,572.40	738,572.40	0.00	98.5%

CITY OF HAMILTON
CAPITAL PROJECTS' CLOSING SCHEDULE
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YEAR APPROVED	PROJECT ID	DESCRIPTION	APPROVED BUDGET (\$)	REVENUES (\$)	EXPENDITURES (\$)	PROJECT SURPLUS/ (DEFICIT) (\$)	% SPENT
			a	b	c	d = b - c	e=c/a
Real Estate Division							
2001	3560150200	Sales & Purchases Tax & Remit Lands	0.00	25,900,444.74	25,900,444.74	0.00	0.0%
2014	3561450401	Sale of 286 Victoria Avenue South	0.00	91,368.68	91,368.68	0.00	0.0%
Transportation Division							
2013	4031355310	Hamilton Transportation Master Plan Update	660,000.00	660,189.40	660,189.40	0.00	100.0%
2018	4901841800	Fence Replacement-Municipal Carparks	10,000.00	10,000.00	10,000.00	0.00	100.0%
Public Works (Tax Budget)							
Parks & Cemeteries (Tax Budget)							
2016	4401649008	Extreme Park Makeover Program	100,000.00	100,096.28	100,096.28	0.00	100.1%
2016	4401656001	Leash free Dog Park Program	60,000.00	60,000.00	60,000.00	0.00	100.0%
2017	4401749007	Cemetery Columbarium	62,250.00	62,249.69	62,249.69	0.00	100.0%
2017	4401752100	CSA Safety Material Replace	101,900.00	101,871.95	101,871.95	0.00	100.0%
Open Space & Development (Tax Budget)							
2007	4400756103	Heritage Green Sports Park	3,263,800.00	3,253,135.15	3,253,135.15	0.00	99.7%
2012	4401256201	Fairgrounds Community Park	278,751.32	278,767.04	278,767.04	0.00	100.0%
2012	4401256613	Ancaster Community Center Ball Diamond	578,305.00	558,188.89	558,188.89	0.00	96.5%
2015	4401556513	Riverdale East Park Spray Pad	505,650.00	505,641.24	505,641.24	0.00	100.0%
2015	4401556516	Carpenter Park Redevelopment	515,810.00	515,809.10	515,809.10	0.00	100.0%
2016	4401656601	Bobolink Replacement Habitat	143,689.00	143,688.93	143,688.93	0.00	100.0%
West Harbour							
2013	8201355302	Urban Design & Dev - Piers 5-8	235,710.00	235,348.86	235,348.86	0.00	99.8%
Entertainment							
2015	3721541805	HCC HP & FOC Lifecycle Renewal	720,519.00	720,491.97	720,491.97	0.00	100.0%
2016	3721641805	HCC, HP & FOC Lifecycle Renewal	282,080.00	282,075.70	282,075.70	0.00	100.0%
Energy Initiatives							
2016	7901641601	First Ontario Centre	530,000.00	361,017.60	361,017.60	0.00	68.1%
2016	7901641602	Fire Stations LED Light	220,500.00	220,498.66	220,498.66	0.00	100.0%
Fleet							
2015	4941551100	Fleet-Vehicle & Equipment Replacement	5,860,860.00	5,856,130.49	5,856,130.49	0.00	99.9%
2016	4941651001	Shop Equipment Replacement	165,000.00	163,307.72	163,307.72	0.00	99.0%
Corporate Facilities							
2015	3541541631	Facilities Security Program	150,000.00	150,000.00	150,000.00	0.00	100.0%
2015	3541557001	Archibus-Facility Maintenance	50,000.00	50,000.00	50,000.00	0.00	100.0%
2017	3541741702	CH 2nd FL LED - FUNDED FROM OP	0.00	63,726.72	63,726.72	0.00	0.0%
2017	3541741910	RCMP Lease-Capital Replacement	210,000.00	210,000.00	210,000.00	0.00	100.0%

CITY OF HAMILTON
CAPITAL PROJECTS' CLOSING SCHEDULE
AS OF DECEMBER 31, 2018

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YEAR APPROVED	PROJECT ID	DESCRIPTION	APPROVED BUDGET (\$)	REVENUES (\$)	EXPENDITURES (\$)	PROJECT SURPLUS/ (DEFICIT) (\$)	% SPENT
			a	b	c	d = b - c	e=c/a
Recreation (Tax Budget)							
2015	7101554105	Park & Fieldhouse Retrofits	936,000.00	936,000.00	936,000.00	0.00	100.0%
2015	7101554536	Program - Arena Retrofits	184,000.00	184,000.00	184,000.00	0.00	100.0%
2016	7901641601	First Ontario Centre	530,000.00	361,017.60	361,017.60	0.00	68.1%
2016	7101641706	Program - Recreation Centre Retrofits	71,630.00	71,629.73	71,629.73	0.00	100.0%
2016	7101654105	Program - Park & Fieldhouse Retrofits	1,194,000.00	1,194,000.00	1,194,000.00	0.00	100.0%
2017	7101754105	Park & Fieldhouse Retrofits	80,000.00	84,000.00	84,000.00	0.00	105.0%
Waste (Tax Budget)							
2014	5121492000	Closed Landfill Maintenance & Capital Improvement	172,000.00	172,000.00	172,000.00	0.00	100.0%
2016	5121692000	Closed Landfill Maintenance & Capital Improvement Program	290,000.00	290,000.00	290,000.00	0.00	100.0%
2017	5121755137	Waste Management R&D	135,000.00	135,000.00	135,000.00	0.00	100.0%
2017	5121794000	Transfer Station/CRC Maintenance & Improvement Program	543,850.00	543,850.00	543,850.00	0.00	100.0%
Roads (Tax Budget)							
2003	4060389020	100% RHCE items Claimable MTO	5,825,000.00	1,948,085.53	1,948,085.53	0.00	33.4%
2003	4060389010	Pipe Relocate-Burlington St-QEW	250,000.00	9,016,896.03	9,016,896.03	0.00	3606.8%
2003	4060389017	ML Grading N Queenston-Nash	52,974,874.30	55,617,546.81	55,617,546.81	0.00	105.0%
2006	4060689024	Paving & Stormwater Management	28,467,945.14	29,332,993.96	29,332,993.96	0.00	103.0%
2008	4060087001	Expressway - Land Purchases	58,768,000.00	67,274,302.65	67,274,302.65	0.00	114.5%
2008	4060087002	Expressway - Property Mtnc	2,669,000.00	2,762,773.61	2,762,773.61	0.00	103.5%
2008	4060087003	Expressway - Completed Works	235,118,147.61	230,089,461.94	230,089,461.94	0.00	97.9%
2008	4060087008	Administration Holding Account	12,997,000.00	16,268,268.30	16,268,268.30	0.00	125.2%
2008	4060087009	Items Not Eligible For Subsidy	6,098,000.00	12,023,159.80	12,023,159.80	0.00	197.2%
2008	4060088002	Environmental Studies	2,641,000.00	2,347,911.16	2,347,911.16	0.00	88.9%
2008	4060088003	EA Exemption Order N-S	5,223,000.00	6,919,822.76	6,919,822.76	0.00	132.5%
2008	4060089002	Miscellaneous Construction	1,106,000.00	1,070,616.20	1,070,616.20	0.00	96.8%
2010	4060101100	Red Hill Capital Interest	0.00	14,015,027.84	14,015,027.84	0.00	0.0%
2013	4031319101	Road Reconstruction Program - 2013	10,116,000.00	10,142,499.32	10,142,499.32	0.00	100.3%
2016	4031618217	Bridge & Culvert Maintenance - 2016	2,388,000.00	2,388,000.00	2,388,000.00	0.00	100.0%
2017	4031718217	Bridge & Culvert Maintenance - 2017	2,000,000.00	2,000,000.00	2,000,000.00	0.00	100.0%
2017	4031710006	Minor Construction - 2017	240,000.00	240,000.00	240,000.00	0.00	100.0%
2017	4031718218	OSIM Bridge and Culvert Inspections - 2017	300,000.00	300,000.00	300,000.00	0.00	100.0%
2017	4031749555	QA-QC Service Contract - 2017	150,000.00	150,000.00	150,000.00	0.00	100.0%
2017	4041710417	Retaining Wall Rehabilitation - 2017	700,000.00	707,875.00	707,875.00	0.00	101.1%
2017	4661720531	APS - Accessible Pedestrian Signals - 2017	100,000.00	100,000.00	100,000.00	0.00	100.0%
2017	4041710004	Escarpment Slope Stabilization Program - 2017	694,000.00	694,000.00	694,000.00	0.00	100.0%
2017	4031710005	Major Road Maintenance Program - 2017	1,000,000.00	1,000,000.00	1,000,000.00	0.00	100.0%
2017	4661720720	Plastic Pavement Marking Rehabilitation - 2017	100,000.00	100,000.00	100,000.00	0.00	100.0%
2017	4031717677	Preventative Maintenance Program - 2017	2,700,000.00	2,700,000.00	2,700,000.00	0.00	100.0%

**CITY OF HAMILTON
CAPITAL PROJECTS' CLOSING SCHEDULE
AS OF DECEMBER 31, 2018**

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YEAR APPROVED	PROJECT ID	DESCRIPTION	APPROVED BUDGET (\$)	REVENUES (\$)	EXPENDITURES (\$)	PROJECT SURPLUS/ (DEFICIT) (\$)	% SPENT
			a	b	c	d = b - c	e=c/a
Public Works (Rate Budget)							
Water (Rate Budget)							
2011	5141166151	SCADA Master Plan Implement	13,080,000.00	12,395,251.78	12,395,251.78	0.00	94.8%
2012	5141267271	PS HD018 Hwy 53 & HD011 Osler	740,000.00	664,183.40	664,183.40	0.00	89.8%
2012	5141267275	SC Water Outstations Upgrade	4,390,000.00	3,763,699.42	3,763,699.42	0.00	85.7%
2013	5141396351	Garner Watermain Trunk W09	530,000.00	171,794.88	171,794.88	0.00	32.4%
2013	5141371301	WM Replace Program - Coordinated with Roads - 2013	11,310,000.00	10,940,711.84	10,940,711.84	0.00	96.7%
2014	5141461300	Wm Replacement Program - 2014	455,000.00	455,000.00	455,000.00	0.00	100.0%
2015	5141596558	Greenhill Feedermain - King to Greenhill Tank	5,570,000.00	5,168,552.21	5,168,552.21	0.00	92.8%
2015	5141567574	HDR01 Reservoir Upgrades	550,000.00	31,851.58	31,851.58	0.00	5.8%
2016	5141660750	Unscheduled Valve, Hydrant etc. - 2016	2,500,000.00	2,500,000.00	2,500,000.00	0.00	100.0%
2016	5141655851	Water Efficiency Plan - 2016	82,000.00	82,000.00	82,000.00	0.00	100.0%
2016	5141661300	WM Replacement Program - 2016	670,000.00	670,000.00	670,000.00	0.00	100.0%
2016	5141666515	WTP - Surge Tower Upgrades	480,000.00	104,261.90	104,261.90	0.00	21.7%
2017	5141763757	City of Hamilton Bulk Water Fill Stations Upgrade	74,900.00	68,667.78	68,667.78	0.00	91.7%
2017	5141771074	Contingency for Unscheduled Works Program - 2017	145,000.00	145,000.00	145,000.00	0.00	100.0%
2017	5141757628	Mountain Feedermain	345,100.00	345,090.29	345,090.29	0.00	100.0%
2017	5141749555	QA-QC Service Contract - 2017	110,000.00	110,000.00	110,000.00	0.00	100.0%
2017	5141771740	Upper Sherman - Rymal to Stone	1,527,000.00	1,254,838.35	1,254,838.35	0.00	82.2%
2017	5141760080	Valve Replacement - 2017	1,670,000.00	1,670,000.00	1,670,000.00	0.00	100.0%
2017	5141755851	Water Efficiency Plan - 2017	149,000.00	149,000.00	149,000.00	0.00	100.0%
WasteWater (Rate Budget)							
2007	5160795784	Twenty PS & Forcemain - HC018	4,770,000.00	4,632,220.06	4,632,220.06	0.00	97.1%
2011	5161166151	SCADA Master Plan Implement	14,375,000.00	13,430,185.09	13,430,185.09	0.00	93.4%
2014	5161460450	Iona Trunk Sewer Odour Control	39,000.00	32,288.00	32,288.00	0.00	82.8%
2014	5161461422	Patrick - Walnut to west end	98,100.00	92,103.26	92,103.26	0.00	93.9%
2017	5161760820	Open Cut Repairs for CIPP Program - 2017	400,000.00	537,739.75	537,739.75	0.00	134.4%
2017	5161771015	Sewer Lateral Replacement for Co-ordinated Projects - 2017	278,000.00	278,000.00	278,000.00	0.00	100.0%
2017	5161755010	Wastewater System Planning	300,000.00	306,119.36	306,119.36	0.00	102.0%
StormWater (Rate Budget)							
2012	5181280292	SWMP - A13 Springbrook Pond	680,000.00	653,042.46	653,042.46	0.00	96.0%
2013	5181360312	Greenhill - Hwy 20 Culverts	1,040,000.00	1,032,986.07	1,032,986.07	0.00	99.3%
2014	5181460422	SERG - Holbrook SW Improvement	667,800.00	666,919.85	666,919.85	0.00	99.9%
2015	5181560515	Inlet-Outlet Storm Damage Repair - 2015	382,000.00	381,552.49	381,552.49	0.00	99.9%
2016	5181662073	Field Data Systems Program - 2016	100,000.00	99,639.04	99,639.04	0.00	99.6%
2016	5181617642	South St East Drainage Improve	162,200.00	162,181.04	162,181.04	0.00	100.0%
2016	5181672290	Storm Sewer Upgrades - 2016	1,214,000.00	633,726.70	633,726.70	0.00	52.2%
2017	5181749555	QA-QC Service Contract - 2017	60,000.00	60,000.00	60,000.00	0.00	100.0%
2017	5181780786	RHBP - Dartnall - Stone Church to Rymal	187,000.00	176,804.82	176,804.82	0.00	94.5%
2017	5181772290	Storm Sewer Upgrades - 2017	280,000.00	279,030.48	279,030.48	0.00	99.7%
TOTAL COMPLETED PROJECTS (118)			530,673,446.79	586,580,606.06	586,580,606.06	0.00	111%
GRAND TOTAL COMPLETED/CANCELLED PROJECTS (154)			562,338,176.79	617,582,402.13	617,581,402.98	999.15	110%

**CITY OF HAMILTON
CAPITAL PROJECTS' BUDGET APPROPRIATION SCHEDULE
FOR THE PERIOD COVERING OCTOBER 1, 2018 THROUGH DECEMBER 31, 2018**

Appropriated From	Description	Appropriated To	Description	Amount(\$)	Council Approval / Comments	LongDescr
CORPORATE SERVICES						
<u>Finance Program</u>						
3381355301	'14 DC Study & '15-18 Intensif	3381855301	Development Charges' Bylaw	90,000.00	N/A- Within Limits	APPR 18-143(Budget): Transfer surplus funds from 3381355301 to 3381855301-SBLACKLEY
Corporate Services (1)				90,000.00		
PLANNING AND ECONOMIC DEVELOPMENT						
<u>Culture Programs</u>						
7201558505	Dundurn Interior Finishes	7201541702	Dundurn Castle Outbuildings	235.00	N/A- Within Limits	APPR 18-149(Budget): Transfer surplus funds from 7201558505 to 7201541702-SBLACKLEY
7201858803	Hamilton and Scourge Security	7201659600	Heritage Inventory & Priorities	22,200.00	N/A- Within Limits	APPR 18-145(Budget): Transfer surplus funds from 7201858803 to 7201659600-SBLACKLEY
				22,435.00		
<u>Urban Renewal</u>						
8201703707	King St W Bus Imprv Area Gtway	8201641800	Annual Heritage Prop Impr Grnt	137,550.00	N/A- Within Limits	APPR 18-134(Budget): Transfer surplus funds from 8201641800 to 8201703707-SBLACKLEY
Planning and Economic Development (3)				159,985.00		
PUBLIC WORKS TAX FUNDED						
<u>Road Development Program</u>						
4031180195	Green Mt-First to Centennial	4031880853	McClure-GarnerRd-200m Northrly	70,000.00	N/A- Within Limits	APPR 18-142(Budget): Transfer surplus funds from 4031180195 to 4031880853-SBLACKLEY
<u>Roads</u>						
4031511015	Annual Resurfacing 2015	4031911019	Buchanan NBHD Resurface	41,000.00	N/A- Within Limits	APPR 18-144(Budget): Transfer surplus funds from 4031511015 to 4031911019-SBLACKLEY
4031511015	Annual Resurfacing 2015	4031911019	Buchanan NBHD Resurface	129,000.00	N/A- Within Limits	APPR 18-144(Budget): Transfer surplus funds from 4031511015 to 4031911019-SBLACKLEY
				170,000.00		
<u>Transportation Program</u>						
4661617725	Claremont Access Bike Lanes	4661817124	2018 On Street Bike Facilities	200,000.00	N/A- Within Limits	APPR 18-135(Budget): Transfer surplus funds from 4661617725 to 4661817124-SBLACKLEY

**CITY OF HAMILTON
CAPITAL PROJECTS' BUDGET APPROPRIATION SCHEDULE
FOR THE PERIOD COVERING OCTOBER 1, 2018 THROUGH DECEMBER 31, 2018**

Appropriated From	Description	Appropriated To	Description	Amount(\$)	Council Approval / Comments	LongDescr
<i>Open Space and Development</i>						
4401256201	Fairgrounds Community Park	4401456009	Mount Hope Park Redevelopment	140.00	N/A- Within Limits	APPR 18-150(Budget):Transfer surplus funds from 4401256201 to 4401456009-SBLACKLEY
4401256201	Fairgrounds Community Park	4401456009	Mount Hope Park Redevelopment	18,200.00	N/A- Within Limits	APPR 18-150(Budget):Transfer surplus funds from 4401256201 to 4401456009-SBLACKLEY
4401256520	Gage Pk Redev-wlkwy Light&Pvg	4401856819	Waterfalls Viewing	106,000.00	N/A- Within Limits	APPR 18-136(Budget): Transfer surplus funds from 4401256520 to 4401856819-SBLACKLEY
4401256801	Green Millen Shore EstsWtrfnt	4401256126	Shaver Neighbourhood Pk Dev	40,185.00	N/A- Within Limits	APPR 18-157 (Budget): Transfer surplus funds from 4401256801 to 4401256126-SBLACKLEY
4401256801	Green Millen Shore EstsWtrfnt	4401256126	Shaver Neighbourhood Pk Dev	2,115.00	N/A- Within Limits	APPR 18-157 (Budget): Transfer surplus funds from 4401256801 to 4401256126-SBLACKLEY
4401256801	Green Millen Shore EstsWtrfnt	4401256126	Shaver Neighbourhood Pk Dev	4,700.00	N/A- Within Limits	APPR 18-157 (Budget): Transfer surplus funds from 4401256801 to 4401256126-SBLACKLEY
4401556504	Trails Master Plan Update	4401856819	Waterfalls Viewing	60,000.00	N/A- Within Limits	APPR 18-138(Budget): Transfer surplus funds from 4401556504 to 4401856819-SBLACKLEY
4401556513	Riverdale East Park Spray Pad	4401456009	Mount Hope Park Redevelopment	14,350.00	N/A- Within Limits	APPR 18-154(Budget): Transfer surplus funds from 4401556513 to 4401456009-SBLACKLEY
4401556516	Carpenter Park Redevelopment	4401256126	Shaver Neighbourhood Pk Dev	88,100.00	N/A- Within Limits	APPR 18-156 (Budget): Transfer surplus funds from 4401556516 to 4401256126-SBLACKLEY
4401556516	Carpenter Park Redevelopment	4401256126	Shaver Neighbourhood Pk Dev	4,640.00	N/A- Within Limits	APPR 18-156 (Budget): Transfer surplus funds from 4401556516 to 4401256126-SBLACKLEY
4401556516	Carpenter Park Redevelopment	4401256126	Shaver Neighbourhood Pk Dev	60,450.00	N/A- Within Limits	APPR 18-156 (Budget): Transfer surplus funds from 4401556516 to 4401256126-SBLACKLEY
4401656601	Bobolink Replacement Habitat	4241809401	Crown Point East Parkette	59,880.00	N/A- Within Limits	APPR 18-155(Budget): Transfer surplus funds from 4401656601 to 4241809401-SBLACKLEY
4401756402	Waterdown S Pk 2 (Agro Pk)	4401256126	Shaver Neighbourhood Pk Dev	34,200.00	N/A- Within Limits	APPR 18-158(Budget): Transfer surplus funds from 4401756402 to 4401256126-SBLACKLEY
4401756402	Waterdown S Pk 2 (Agro Pk)	4401256126	Shaver Neighbourhood Pk Dev	1,800.00	N/A- Within Limits	APPR 18-158(Budget): Transfer surplus funds from 4401756402 to 4401256126-SBLACKLEY
4401756402	Waterdown S Pk 2 (Agro Pk)	4401256126	Shaver Neighbourhood Pk Dev	4,000.00	N/A- Within Limits	APPR 18-158(Budget): Transfer surplus funds from 4401756402 to 4401256126-SBLACKLEY
4401756703	Mountain Brow Path	4401856819	Waterfalls Viewing	19,000.00	N/A- Within Limits	18-137(Budget): Transfer surplus funds from 4401756703 to 4401856819-SBLACKLEY
				<u>517,760.00</u>		

**CITY OF HAMILTON
CAPITAL PROJECTS' BUDGET APPROPRIATION SCHEDULE
FOR THE PERIOD COVERING OCTOBER 1, 2018 THROUGH DECEMBER 31, 2018**

Appropriated From	Description	Appropriated To	Description	Amount(\$)	Council Approval / Comments	LongDescr
<u>Park Operations</u>						
4401453100	Cemetery Software Replacement	4401841001	Cemetery Building Repairs	10,000.00	N/A- Within Limits	APPR 18-127(Budget): Transfer surplus funds from 4401453100 to 4401841001- SBLACKLEY
4401549503	Cemetery Development	4401841001	Cemetery Building Repairs	36,800.00	N/A- Within Limits	APPR 18-128(Budget): Transfer surplus funds from 4401549503 to 4401841001-SBLACKLEY
4401641001	Cemetery Building Repairs	4401841001	Cemetery Building Repairs	16,400.00	N/A- Within Limits	APPR 18-30(Budget): Transfer surplus funds from 4401641001 to 4401841001-SBLACKLEY
4401649102	Sports Field Rehab Program	4401841001	Cemetery Building Repairs	15,000.00	N/A- Within Limits	APPR 18-129(Budget);Transfer surplus funds from 4401649102 to 4401841001-SBLACKLEY
4401749008	Extreme Park Makeover	4401852600	Playground Lifecycle Replacmnt	3,100.00	N/A- Within Limits	APPR 18-133(Budget): Transfer surplus funds from 4401749008 to 4401852600-SBLACKLEY
4401751501	Sportsfield Irrigation System	4401852600	Playground Lifecycle Replacmnt	36,950.00	N/A- Within Limits	APPR 18-132(Budget): Transfer surplus funds from 4401751501 to 4401852600-SBLACKLEY
4401849008	Extreme Park Makeover Program	4401852600	Playground Lifecycle Replacmnt	15,000.00	N/A- Within Limits	APPR 18-131(Budget): Transfer surplus funds from 4401849008 to 4401852600- SBLACKLEY
				133,250.00		
<u>Forestry Program</u>						
4451853444	Tree Planting Program	4451451004	Gage Park Tropical House	95,000.00	N/A- Within Limits	APPR 18-139(Budget): Transfer surplus funds from 4451853444 to 4451451004-SBLACKLEY
<u>Waterfront Program</u>						
8201355302	Urban Design & Dev - Piers 5-8	8201355880	Implementation of Setting Sail	24,750.00	N/A- Within Limits	APPR 18-151(Budget): Transfer surplus funds from 8201355302 to 8201355880-SBLACKLEY
8201355302	Urban Design & Dev - Piers 5-8	4411506104	West Harbour Draft Plan&Zoning	31,540.00	N/A- Within Limits	APPR 18-153(Budget): Transfer surplus funds from 8201355302 to 4411506104-SBLACKLEY
				56,290.00		
Public Works Tax Funded (30)				1,242,300.00		
PUBLIC WORKS RATE FUNDED						
<u>Waterworks Regular Program</u>						
5141455922	Water Loss Audit	5141860750	Unscheduled Valve-Hydrant Etc	99,000.00	N/A- Within Limits	APPR 18-147(Budget): Transfer surplus funds from 5141455922 to 5141860750-SBLACKLEY
5141455922	Water Loss Audit	5141862078	Substandard Service Replace	99,000.00	N/A- Within Limits	APPR 18-148(Budget): Transfer surplus funds from 5141455922 to 5141862078-SBLACKLEY
7101557501	Scheduling&Payroll Sftware App	3541841412	Roof Management	50,000.00	N/A- Within Limits	18-140(Budget): Transfer surplus funds from 7101557501 to 3541841412-SBLACKLEY
7101657601	Class Software Licensing Fees	3541841412	Roof Management	70,000.00	N/A- Within Limits	APPR 18-141(Budget): Transfer surplus funds from 7101657601 to 3541841412-SBLACKLEY
Public Works Rate Funded (4)				318,000.00		
BUDGET APPROPRIATION (38)				1,810,285.00		

CITY OF HAMILTON
CAPITAL PROJECTS TO BE FUNDED ABOVE \$250,000
FOR THE PERIOD COVERING OCTOBER 1, 2018 to DECEMBER 31, 2018

Recommendations

Appropriated From	Description	Appropriated To	Description	Amount (\$)	LongDescr
Public Works (Tax)					
<i>Roads</i>					
4060087004	Expressway Capital Holding Acct	4060789026	Integrated Enviro Monitor Prg	2,117,237.23	To close project 4060789026
4060087004	Expressway Capital Holding Acct	4060689025	Con Grow-Instal&Main Plant Mat	638,538.31	To close project 4060689025
112240	Working Fund- General	4060689025	Con Grow-Instal&Main Plant Mat	3,270,329.06	To fund legal fees per FCS15054
Project Totals				\$ 6,026,104.60	



CITY OF HAMILTON
CORPORATE SERVICES DEPARTMENT
Financial Planning, Administration and Policy Division

TO:	Chair and Members Capital Projects Work-in-Progress Sub-Committee
COMMITTEE DATE:	May 21, 2019
SUBJECT/REPORT NO:	Capital Projects Status Report (Excluding Public Works) as of December 31, 2018 (FCS18079(b)) (City Wide)
WARD(S) AFFECTED:	City Wide
PREPARED BY:	Abe Chegou (905) 546-2424 Ext. 4047 Joseph Spiler (905)-546-2424 Ext. 4519
SUBMITTED BY:	Cindy Mercanti Director, Customer Service and POA Acting Director, Financial Planning and Policy Corporate Services Department
SIGNATURE:	

RECOMMENDATION(S)

That the Capital Projects Status Report (excluding Public Works), as of December 31, 2018, attached as Appendix "A" to Report FCS18079(b), be received.

EXECUTIVE SUMMARY

Report FCS18079(b) presents the status of capital projects for all departments, excluding Public Works, and is based on forecasted and committed expenditures to December 31, 2018.

Appendix "A" to Report FCS18079(b) reflects the status of each capital project as of December 31, 2018 by program within the following departments and boards: Corporate Services, City Manager's Office, CityHousing, Healthy and Safe Communities and Planning and Economic Development.

Table 1 represents the total Council approved capital budgets for specific program areas: budget, expenditures / commitments, available balance and percentage complete for each program area.

OUR Vision: To be the best place to raise a child and age successfully.

OUR Mission: To provide high quality cost conscious public services that contribute to a healthy, safe and prosperous community, in a sustainable manner.

OUR Culture: Collective Ownership, Steadfast Integrity, Courageous Change, Sensational Service, Engaged Empowered Employees.

**SUBJECT: Capital Projects Status Report (excluding Public Works) as of
December 31, 2018 (FCS18079(b)) (City Wide) – Page 2 of 4**

**Table 1
Expenditure Summary by Program Area
as of December 31, 2018**

	Approved Budget	Expenditures / Commitments	Available Balance	Percentage Complete (%)
Corporate Services	\$30,827,508	\$28,387,256	\$2,440,252	92.1%
City Manager's Office	\$4,169,700	\$2,641,917	\$1,527,783	63.4%
CityHousing	\$2,349,822	\$2,233,442	\$116,380	95.0%
Healthy and Safe Communities	\$119,651,518	\$87,104,044	\$32,547,474	72.8%
Planning and Economic Development	\$435,734,366	\$248,638,907	\$187,095,459	57.1%

Table 2 shows the trend over the last four years for project completion percentage by Program Area.

**Table 2
Percentage of Completion Comparison
as of December 31, 2018**

	2018	2017	2016	2015
Corporate Services	92.1%	85.7%	80.3%	69.8%
City Manager's Office	63.4%	60.5%	71.2%	100.1%
CityHousing	95.0%	73.3%	49.0%	100.0%
Healthy and Safe Communities	72.8%	65.2%	47.5%	67.7%
Planning and Economic Development	57.1%	53.8%	51.2%	51.7%

Alternatives for Consideration – Not Applicable

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**SUBJECT: Capital Projects Status Report (excluding Public Works) as of
December 31, 2018 (FCS18079(b)) (City Wide) – Page 3 of 4**

FINANCIAL – STAFFING – LEGAL IMPLICATIONS

Financial: N/A

Staffing: N/A

Legal: N/A

HISTORICAL BACKGROUND

The Capital Projects Status and Capital Project Closing reports are submitted to City Council three times a year as of June 30, September 30 and December 31.

On July 10, 2015, Council approved changes to the City's Capital Project Monitoring Policy. Previously, staff reported on the status of the Capital Work-in-Progress projects to their respective Standing Committees. The amended Policy has staff submitting the status of the Capital Work-in-Progress projects to the Capital Projects Work-in-Progress Sub-Committee.

On December 14, 2011, Council approved Report FCS11073(a) which directed staff to review the Capital Projects Status and closing process and that a process where departments report to their respective Standing Committees on the status of the Capital Work-in-Progress projects be implemented. Reports were submitted to Standing Committees three times per reporting year, as of June 30, September 30 and December 31. Regular reporting will allow Standing Committees to review the status of a fewer number of projects, in greater detail, applicable to their area of oversight. Reporting to the Standing Committee began for the June 30, 2013 reporting period.

POLICY IMPLICATIONS AND LEGISLATED REQUIREMENTS

Report FCS18079(b) meets the requirements of the Capital Project Monitoring Policy including:

- That a Capital Projects Status report be submitted to Capital Projects Work-in-Progress Sub-Committee three times a year as of June 30, September 30 and December 31.

RELEVANT CONSULTATION

All relevant Capital Project managers, excluding Public Works, have been consulted on the status of their projects.

**SUBJECT: Capital Projects Status Report (excluding Public Works) as of
December 31, 2018 (FCS18079(b)) (City Wide) – Page 4 of 4**

ANALYSIS AND RATIONALE FOR RECOMMENDATION(S)

Council approved that capital projects are reviewed in accordance with the City's approved Capital Project Monitoring Policy. For each variance report, staff determines if projects can be closed and also monitors financial activity to ensure that Council is aware of any capital projects which deviate significantly from approved budgeted amounts.

Inactivating completed projects helps to keep the number of capital projects, in the financial system, to a manageable size and eliminates redundant data from reports. More importantly, it ensures that projects which are complete and / or no longer required do not unnecessarily tie up budget resources that could be re-directed to other needs / capital projects.

The financial information in Report FCS18079(b) is based on spending to December 31, 2018.

ALTERNATIVES FOR CONSIDERATION

Not applicable.

ALIGNMENT TO THE 2016 – 2025 STRATEGIC PLAN

Community Engagement & Participation

Hamilton has an open, transparent and accessible approach to City government that engages with and empowers all citizens to be involved in their community.

Economic Prosperity and Growth

Hamilton has a prosperous and diverse local economy where people have opportunities to grow and develop.

Built Environment and Infrastructure

Hamilton is supported by state of the art infrastructure, transportation options, buildings and public spaces that create a dynamic City.

Our People and Performance

Hamiltonians have a high level of trust and confidence in their City government.

APPENDICES AND SCHEDULES ATTACHED

Appendix "A" – Capital Projects Status Report (excluding Public Works) as of December 31, 2018

AC/dt

**City of Hamilton Capital Projects Status Report - Excluding Public Works
As of December 31, 2018**

YEAR APPROVED	PROJECT ID	DESCRIPTION	APPROVED BUDGET (\$)	ACTUAL EXPENDITURES (\$)	PO COMMITMENTS (\$)	AVAILABLE BALANCE (\$) d = a - b - c	% COMPLETE e = (b+c) / a	Project Manager	STATUS EXPLANATION as of December 31, 2018
			a	b	c	d	e		

CORPORATE SERVICES

Clerks Program

2017	3521757100	Information Management Training Modules	70,000	35,680	-	34,320	51.0%	L.Barroso	Launch delayed - system setup requirements not taken into account. Launch anticipated in Q1, 2019.
2018	3521858100	Digitization Microfiche Rcrd	150,000	-	-	150,000	0.0%	L.Barroso	Equipment vendor selected. Contract with vendor finalized. Implementation continues
Sub-Total Clerks Program			220,000	35,680	0	184,320	16.2%		

Financial Program

2007	2050757700	Tangible Capital Asset Project	1,700,000	1,453,794	-	246,206	85.5%	J.McInnes	Worked with City Procurement regarding fee-based customized solutions for existing TCA database software to address City's unique asset portfolio (replacement costs, road reclassification etc.) Meetings with software provider began Q4 2018 ongoing into Q1 2019 to ascertain customizable IT solutions.
2012	3381255201	D.C. Bylaws - Outstanding OMB Appeals	307,120	155,341	-	151,779	50.6%	L.Gillies	Available funds to be utilized in defending 2014 DC By-law Appeals. Appellant has responded to staff's position and a legal settlement is being drafted.
2013	3381355301	2015-2018 Intensification studies	1,410,000	643,678	25,467	740,854	47.5%	L.Gillies	Study has been approved & By-law passed by Council June 25th 2014. The balance of the funds will be used to fund the Council directed intensification study to be completed over the next few years.
2014	2051357320	Call Handling Implementation	2,753,000	2,723,229	31,790	(2,019)	100.1%	C.Mercanti	The process of consolidation will continue throughout 2019 and early 2020. The project is estimated to realize minor savings in late 2019 thereby resulting in mitigating the small overage and ultimately coming in at budget.
2015	2051580510	DC Exemptions Recovery	19,042,138	19,042,138	-	(0)	100.0%	L.Gillies	Journal entry made annually in Q4. Budget allocation to repay development charge reserves to compensate for exemptions. Exemptions need to be repaid to ensure that development charge reserves continue to be sustainable. Sustainable development charge reserves are necessary to ensure growth continues to pay for growth.
2015	3381557502	Budget Operating System Upgrade	381,488	220,580	41,514	119,394	68.7%	T.Hewitson	Continued second stage delayed due to system performance issues. Now projected Q2 2019 second stage completion.
2015	3381557506	Taxation billing software Upgrade	65,000	47,981	-	17,019	73.8%	M.Di Santo	System went live on Oct 10, 2018 for Taxation and Customer Service staff only. Access for remaining City staff is currently under review. Remaining funds in capital originally earmarked to be used in 2019 to install enhancements to the current tax billing software. This is now on hold to pursue issuing an RFI in Q2 2019 to explore other available tax billing software that may provide for more functionality and improve efficiencies.
2018	3381855301	Development Charges Bylaw	740,000	443,366	233,592	63,043	91.5%	L. Gilles	A draft background study and by-law will be released to the public Mar 2019. By-law can be passed in May/June after the mandated 60 day public consultation period.
2018	3381857501	Capital Budget System	83,597	29,619	54,491	(512)	100.6%	M.Cerminara	Custom reports were successfully created, implemented and used as part of the 2019 Budget process. Working group has moved on to phase two of the project, engaging in discussions with the vendor and other municipalities while determining a scope of work for integrating Questica with Peoplesoft.

City of Hamilton Capital Projects Status Report - Excluding Public Works
As of December 31, 2018

YEAR APPROVED	PROJECT ID	DESCRIPTION	APPROVED BUDGET (\$)	ACTUAL EXPENDITURES (\$)	PO COMMITMENTS (\$)	AVAILABLE BALANCE (\$) d = a - b - c	% COMPLETE e = (b+c) / a	Project Manager	STATUS EXPLANATION as of December 31, 2018
			a	b	c	d	e		
2018	3381857801	Social Procurement Consultant	88,000	51,943	34,703	1,354	98.5%	T.lacoe	Project is progressing as scheduled. Target completion date is end of Q2 2019.
Sub-Total Financial Program			26,570,343	24,811,669	421,557	1,337,118	95.0%		

Information Services

2011	3501157101	Information Systems-Apps	265,000	210,913	27,000	27,087	89.8%	G.Binkosky	Remaining funds to be consumed in Q1 2019.
2011	3501157102	PeopleSoft Systems-Upgrades	714,165	705,561	8,000	604	99.9%	G.Binkosky	This capital project will be closed when invoices are paid against the committed funds.
2013	3501357302	Common Address Database	1,555,000	1,004,674	60,482	489,844	68.5%	G.Binkosky	Phase 3 scoping is underway and remaining dollars to be consumed in 2019.
2013	3501357303	GIS Upgrades	340,000	315,279	-	24,721	92.7%	G.Binkosky	Remaining funds to be consumed in Q1 of 2019, completing the 2014-2019 GIS Plan.
2016	3501657602	IT Security	348,000	239,397	-	108,603	68.8%	P.MacNeil	Firewall upgrade purchased Jan 2019. IT Security is ongoing.
2017	3501757702	Network Infrastructure Sustainability and Continuous Improvement	370,000	329,726	-	40,274	89.1%	J.Fazzari	Budget remaining is due to resourcing and work plan changes in 2018. The remainder will be spent by the end of Q1 2019.
2017	3501757705	Geographic Metadata Catalogue	50,000	-	-	50,000	0.0%	G.Binkosky	There have been delays in negotiating a contract, because the vendor is based in Europe. We have worked with our legal division to ensure all terms and conditions are appropriate for this contract. Contract will be finalized and dollars consumed Q1 2019.
2018	3501857801	IT Strategy and Enterprise	395,000	105,856	111,463	177,681	55.0%	G.Binkosky	The Enterprise Architecture work will continue throughout 2019. The Enterprise Data Management and IT Centralization work will continue throughout 2019.
Sub-Total Information Services			4,037,165	2,911,406	206,945	918,814	77.2%		

TOTAL CORPORATE SERVICES

30,827,508 27,758,754 628,502 2,440,252 92.1%

CITY MANAGER

City Managers Program

2012	2051257201	Website Redevelopment	2,464,150	1,632,442	86,200	745,508	69.7%	J.Hertel	- www2 migration and closeout has been initiated. Achievable in 2019. - Drupal upgrade is underway, expected to be complete Q3 2019. Resource was retained to assist. On-track and achievable in 2019. - On-boarding of the online services outstanding from Phase 1 - HSR remains a top feature search of Hamilton.ca and is a high value service for customers. There are significant enhancements and user testing planned. Achievable in 2019 - Increase Hamilton.ca search capability - Moving to procurement. On-track
2017	3381757504	Performance Excellence Program	141,050	37,287	-	103,762	26.4%	J.Hertel	Funds will be utilized in 2019 to support on-going performance and continuous improvement corporate learning and collaboration. Key deliverables in 2019 include continued evolution of performance metric development for all services, creation of a Lean Six Sigma Video Series (completion Fall 2019) and continuation of the Corporate Continuous Improvement Community of Practice (2 per year) and Corporate lunch and learns.
2017	3381757505	Digital Strategy and the Service Experience	280,000	256,177	-	23,823	91.5%	A.McKinney	Remaining funds are to be used to support the development of the project roadmap.

City of Hamilton Capital Projects Status Report - Excluding Public Works
As of December 31, 2018

YEAR APPROVED	PROJECT ID	DESCRIPTION	APPROVED BUDGET (\$)	ACTUAL EXPENDITURES (\$)	PO COMMITMENTS (\$)	AVAILABLE BALANCE (\$) d = a - b - c	% COMPLETE e = (b+c) / a	Project Manager	STATUS EXPLANATION as of December 31, 2018
			a	b	c	d	e		
2017	3381757506	Citizen Engagement & Marketing	70,000	12,531	-	57,469	17.9%	J.Hertel	Remaining funds will be used for the next edition of Our Citizen Survey in 2019. Work is on hold until approval is received from Council on a related business case that is part of the 2019 Operating Budget deliberations.
2018	3381858502	Enhancing City of Hamilton App for citizen services	40,000	134	20,000	19,866	50.3%	A.McKinney	The City wants a single user experience available for residents. The team continues to work with the other internal team who are working on apps to be ready to connect as they become available(Parking and HSR).
2018	3381858503	Digital/Open Data Infrastructure	250,000	16,422	-	233,578	6.6%	A.McKinney	The portal site where the data/information can be viewed launched on time. To continue to improve access to information and make it easier for staff, the portal requires additional supporting technology and more automated processes internally to other sources of information.
Sub-Total City Manager Program			3,245,200	1,954,995	106,200	1,184,005	63.5%		

Human Resources

2016	2051659601	Employee Survey-2016	234,500	118,794	21,145	94,561	59.7%	N.Cocca	Action Planning and Reporting Phase on schedule.
2017	2051759701	HR Self Service Enhancements	250,000	171,368	78,000	632	99.7%	N.Cocca	Launch date Nov 1. Functional enhancements and bug fixes ongoing. Phase 1 completion with scope functionality scheduled for March 31. Prioritization of Phase 2 enhancements to be identified in Q2.
2017	2051759702	Phase 1 Profile Management	190,000	58,092	133,323	(1,415)	100.7%	N.Cocca	PM assigned to re-launch. Progress expected in Q1 with technical requirements identified, through vendor support.
2018	2051857111	Corporate KRONOS	250,000	-	-	250,000	0.0%	N.Cocca	Deferred to 2019
Sub-Total Human Resources Program			924,500	348,254	232,468	343,778	62.8%		

TOTAL CITY MANAGER 4,169,700 2,303,249 338,668 1,527,783 63.4%

OUTSIDE BOARDS & AGENCIES

CityHousing -Asset Management

2016	6181641602	City Housing Contribution	1,000,000	942,526		57,474	94.3%	B.Lilley/ R. Desouza	1. Renovation of 2C-360 King : Phase 1 complete - June 2018. Phase 2 starting will be completed in 2019. Project on target, no budget variations required to date, no delays expected in project CB1601. 2. Elevator Modernization - 30 Congress: Work completed CB1602 3. Replacement Risers 191 Main/200 Jackson: Work Complete, final invoices being processed. Project on target, no budget variations required till now, no delays expected in project CB1603. Project substantially completed.
2016	6181641602	801 Upper Gage Project #6180941901 repayment from 2009 and 2012	500,000	500,000		-	100.0%	R.Desouza	Receivable from Housing set up in 2014 account #26243 for project. Balance left to pay is 830,528.10 as of Jan 2017.
2016	6181641603	Renovations /Repairs to Ward 7 City Housing Units and Front entrance of 395 Mohawk	849,822	790,916		58,906	93.1%	B.Lilley	Last Phase of Project waiting for site plan approval but still expecting Sept 2018 completion. Part of project may not be on target, budget variations required and sourcing different options, delays expected in project CAR 1601.
TOTAL OUTSIDE BOARDS & AGENCIES			2,349,822	2,233,442	0	116,380	95.0%		

City of Hamilton Capital Projects Status Report - Excluding Public Works
As of December 31, 2018

YEAR APPROVED	PROJECT ID	DESCRIPTION	APPROVED BUDGET (\$)	ACTUAL EXPENDITURES (\$)	PO COMMITMENTS (\$)	AVAILABLE BALANCE (\$) d = a - b - c	% COMPLETE e = (b+c) / a	Project Manager	STATUS EXPLANATION as of December 31, 2018
			a	b	c	d	e		

HEALTHY AND SAFE COMMUNITIES

Children's Services and Neighbourhood Development

2012	2051255204	Neighbourhood Strategy	2,612,649	2,371,046	60,134	181,470	93.1%	A.Fletcher	Approximately \$1.95 million committed net of grant funding/donations. Due to additional grants and in-kind services, total commitments have been minimized. 2019 expenditures planned for Urban Farm, Rolston Path (spring completion) and engagement on community hubs.
2016	4241609111	Kirkendall Neighbourhood Plan	125,000	26	100,000	24,974	80.0%	A.Fletcher	Program transferred to CSND mid 2018. Consultant retained and community engagement to commence Q1 2019.
2016	6731641601	Bed Bug Strategy	936,110	723,267	150,200	62,643	93.3%	T. Quinn	Program is in the final stages with funding being fully spent by the end of Q4 in 2019
2018	6731841800	Red Hill Family Centre Reno	841,834	(108,522)	295,559	654,797	22.2%	L.Duxbury	Renovations completed as of Dec 2018. \$578K from provincial grant will be moved from operating to capital. Contract mandates a holdback of \$10k until 12 month warranty period has ended (to ensure contractor comes back and repairs warranty related items).
2018	6731841822	Riverdale HUB	2,040,000	11,691	250,525	1,777,784	12.9%	L.Keermaa	Project is in the design phase with full completion slated for Q4 2020. Designs submitted to the Ministry of Education as required to receive the final 34% of funding
<i>Sub-Total CES Various</i>			6,555,593	2,997,508	856,418	2,701,667	58.8%		

Long Term Care Homes

2012	6301251201	WL-Nurse Call & Wall Protect	388,436	259,478	131,925	(2,968)	100.8%	L.Keermaa	Consultant and contractor are in the process of finalizing final invoice and will advise of actual expenditures. Expected completed Q1 2019.
2013	6301341301	ML-Replace and Refurb	4,596,579	4,400,155	194,751	1,672	100.0%	L.Keermaa	In final stages of settlement with contractor. Anticipated resolution is Q1 2019. Concrete floor repair is complete and now in warranty period. Projected closure (after warranty period) remains on target for Q4 2019.
2016	6301641501	Wentworth Lodge-Tubroom Renos	838,210	606,857	120,113	111,240	86.7%	C.Hall	Actual expenditures: \$622k, 88% of work complete. Currently addressing/resolving a couple of issues with flooring at a minimal cost. Estimated completion date Q2 2019.
2017	6301741702	Ext Walls Repair Wentworth	580,000	42,408	26,956	510,637	12.0%	L.Keermaa	Phase 1 construction contract award pending to Brook Restoration January 2019. Anticipated phase 1 construction completion in Q2 2019. Anticipated closure after warranty period in 2020.
2017	6301751700	Bld Auto Sys Wentworth	220,000	39,941	15,985	164,074	25.4%	F.Jillani	All design work and tendering was completed in 2018. Only one bid received which was disqualified. Waiting for Carpenter's Union waiver from procurement and additional funds requested from the Lodge before we go out for tender again.
2017	6301751702	Carpet Removal Macassa	236,654	206,264	31,740	(1,349)	100.6%	L.Keermaa	Contractor and consultant in process of finalizing warranty holdback invoice. Anticipated completion Q1 2019. City has not received final invoicing and will again follow-up with vendors.
2017	6301751707	Freezer Wentworth	55,000	2,214	12,824	39,962	27.3%	G.Enright	Received consultant documents in Jan 2019. Reviewed specs and drawings. RFQ to be completed by Q1 2019. Project completion by Q2 2019. Site walk to be completed in April, kitchen equipment can have longer lead time so anticipate completion by June.

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			a	b	c	d	e		
2017	6301751708	HVAC Upgrade Wentworth	105,000	-	-	105,000	0.0%	F.Jillani	All design work and tendering was completed in 2018. Only one bid received which was disqualified. Waiting for Carpenter's Union waiver from procurement and additional funds requested from the Lodge before we go out for tender again.
2018	6301841001	ML Roof Replacement	70,000	-	-	70,000	0.0%	M.Hall	Feasibility study was completed for both ML & WL in 2018. Estimates for both Lodges completed together for significant cost savings. \$130k will be applied to roof replacement for 2019.
2018	6301841801	WL - Wing Roof Replacement	70,000	9,184	-	60,816	13.1%	M.Hall	Feasibility study was completed for both ML & WL in 2018. Estimates for both Lodges completed together for significant cost savings. \$130k will be applied to roof replacement for 2019.
2018	6301851001	ML Replacement of 3 Chillers	666,000	547,987	-	118,013	82.3%	F.Jillani	This project is complete. Incentives are subject to M&V requirements of post retrofit data which will be spring / summer of 2019. Awaiting one more invoice before project can be closed.
2018	6301851003	WL - Bed Replacement	368,206	-	-	368,206	0.0%	K.Allcroft	RFT for beds will be posted by procurement in Q1 2019. Anticipated completion in Q4 2019. \$125K was reappropriated from Medical Pharmacies to assist with completing purchase as preliminary costing did not accurately reflect requirements.
Sub-Total Lodges Program			8,194,085	6,114,487	534,294	1,545,303	81.1%		

Housing Services

2015	6731541502	IAH - Housing Allowance	5,400,000	5,141,843	-	258,157	95.2%	A.DiFalco	Remaining Funds are available to provide emergency short term support for former participants of the Federal/Provincial 5 year IAH program which ended March 31, 2018.
2015	6731541504	IAH Extension - Admin	1,522,875	1,186,649	-	336,226	77.9%	K.Maxwell	Provincial guidelines permit 5% of funding to cover program admin. Funds will be fully spent by March 31, 2020.
2015	6731541505	IAH Extension - Rental Housing	13,500,000	8,125,000	-	5,375,000	60.2%	K.Maxwell	Good Shepherd affordable development project (Mary/Cannon St.) (CS13042). Occupancy April 2019. YWCA project (CES17036) delayed due to application for CMHC funding. Expected completion 2021.
2015	6731541506	IAH Extension - Ont Renovates	7,634,625	3,200,278	-	4,434,347	41.9%	K.Maxwell	All 2018/2019 funds (\$1.5M) have been fully allocated with expected completion dates throughout 2019. 2019/2020 funds expected completion to be end of 2022.
2015	6731541507	IAH Extension - Rent Supplement	6,600,000	1,588,950	360,000	4,651,050	29.5%	A.DiFalco	Fed/Prov 5-year housing allowances until 2024 to support First Initiatives. Project on Track
2016	6731641302	Social Housing Capital Repairs	1,500,000	1,205,852	128,905	165,243	89.0%	A.DiFalco	Providers providing final invoices for payment. Projects should be expended by Q1 2019.
2016	6731641602	SIF-IAH Administration	752,610	361,145	-	391,465	48.0%	K.Maxwell	Provincial guidelines permit 5% of funding to cover program admin. Funds will be fully spent by March 31, 2020.
2016	6731641603	SIF-IAH New Rental Housing	13,558,030	5,360,000	5,360,000	2,838,030	79.1%	K.Maxwell	Indwell project fully occupied. Sacajawea and YWCA projects started building work Jan 2019. Sacajawea expected completion July 2019. YWCA project (CES17036) delayed due to application for CMHC funding. Expected completion 2021.
2016	6731641604	SIF-IAH Housing Allowances	741,560	260,250	-	481,310	35.1%	A.DiFalco	Program is on track and committed. Program ends in 2024. Housing allowance for families experiencing homelessness.
2016	6731641605	SIF-SHIP	11,017,530	9,915,534	1,087,992	14,004	99.9%	A.DiFalco	Projects are on track to be expended fully by Q1 2019. SHIP funding programs ends March 31, 2019. Funds need to be expended by then. CHH larger projects are complete just awaiting final invoices for verification of release of final payments.

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2016	6731641607	SIF-SHIP Administration	279,870	110,837	-	169,033	39.6%	A.DiFalco	Provincial guidelines permit 5% of funding to cover program admin. Funds will be fully spent by March 31, 2020.
2017	6731741302	Social Housing Capital Repairs	513,240	370,135	108,517	34,588	93.3%	A.DiFalco	Projects funded through this program are on track to be completed by Q1 2019.
2017	6731741609	PRI-Afford Rntl Hsg Constructn	4,870,000	175,509	-	4,694,491	3.6%	K.Maxwell	Indwell project on track. YWCA project (CES17036) delayed due to application for CMHC funding. Expected completion 2021.
2018	6731841101	Co-ordinated Access System	1,100,000	71,679	42,288	986,033	10.4%	A.DiFalco	Design is finalized, RFT has been issued and construction is anticipated to start Q4 2019.
2018	6731841610	PRI-Indigenous Poverty Reductn	1,000,000	1,000,000	-	-	100.0%	A DiFalco	All 2018 funds have been fully allocated.
2018	6731841611	PRI-Soc Hsg Repair & Rnovatn	2,000,000	994,457	599,974	405,569	79.7%	A.DiFalco	Projects are in progress and anticipated to be substantially complete by Q2 of 2019 and fully expended by Q3 of 2019.
2018	6731841703	SHAIP- Soc Hsg Apart Impr Prog	13,415,270	817,370	12,597,902	(2)	100.0%	A.DiFalco	Full allocation on track to be fully expended by Q1 2021.
2018	6731841704	SHAIP-Administration	606,070	-	-	606,070	0.0%	A.DiFalco	Program guidelines permit 5% of SHAIP allocation to be used for administrative purposes. Funding supports temporary staff and will be fully allocated by Q1 2021.
2018	6731841801	Tenant Defence Fund	50,000	-	-	50,000	0.0%	K.Maxwell	Program to HSC Committee March 21, 2019 for approval to run program (HSC19011).
Sub-Total Housing Program			86,061,680	39,885,489	20,285,577	25,890,614	69.9%		

Fire Services Program

2017	7401751702	Fire Vehicle Replacement	5,202,400	56,454	5,186,032	(40,086)	100.8%	S.De Jager	In conjunction with 2018 Annual Vehicle Replacement (HSC18033). Project ongoing with anticipated delivery Q2 2019 and expected completion Q3 2019.
2017	7401755703	10Yr HFD Service Delivery Plan	200,000	114,082	11,782	74,136	62.9%	J. Verbeek	Project expected end date Q3 2019 once 10 year plan is finalized and presented to Emergency & Community Services Committee.
2018	7401851100	Fire Balaclava Replacement	220,000	189,268	29,449	1,283	99.4%	S.De Jager	Delivery delay of Initial distribution with remaining order now placed. Anticipated closure Q1 2019.
2018	7401851101	Automatic Vehicle Loc Devices	360,000	75,530	83,279	201,191	44.1%	D.Milovanovic	Project installations ongoing with delay due to expected work involved with CAD updates in Q2 2019. Anticipated closing once all system acceptance is completed Q3 2019.
2018	7401851600	Annual Fire Equip Replacement	617,000	386,276	109,855	120,869	80.4%	S.De Jager	Project ongoing with minor delay in delivery of some items. Project anticipated to close Q2 2019.
2018	7401851601	Annual FireVehicle Replacement	5,025,000	56,817	4,420,710	547,473	89.1%	S.De Jager	In conjunction with 2017 Annual Vehicle Replacement (HSC18033). Project ongoing with anticipated delivery Q2 2019 and expected completion Q3 2019.
Sub-Total Fire Services Program			11,624,400	878,427	9,841,107	904,866	92.2%		

Paramedic Services Program

2013	7641357301	Kronos Scheduling Software	360,000	302,239	5,328	52,433	85.4%	B.Roth	Kronos implementation paused pending decision on corporate time and attendance management. PO's and project to be closed Q1 2019 . New project to be initiated should further implementation proceed.
2017	7641755702	Paramedic Multi-Year Plan	150,000	110,521	-	39,479	73.7%	B.Roth	Project expected end date Q1 2019 when HPS finalizes the 10 year plan at Emergency & Community Services Committee

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2018	7641851100	Annual Paramedic Vehicle Replac	1,246,376	1,246,376	25,294	(25,294)	102.0%	B.Roth	Final fit-up of one vehicle not completed in Q4 as expected. Project to be completed Q1 2019.
2018	7641851101	Annual Paramedic Equip Replace	1,019,000	246,489	210,474	562,037	44.8%	B.Roth	Tenders complete and contracts issued, but delivery of CF-20 computers and installation of vehicle mounts will delay project completion to Q3 2019.
Total Sub-Paramedic Services Program			2,775,376	1,905,624	241,097	628,655	77.3%		
Recreation Program									
2015	7101557502	CLASS Software Upgrades	260,384	217,429	24,144	18,811	92.8%	D.Walton	Remaining available balance to be used towards enhanced peripherals in conjunction with the new features of the software. Quotes to be received in Q1 2019 with disbursement of remaining funds by Q3 2019.
Total Sub-Recreation Program			260,384	217,429	24,144	18,811	92.8%		
Public Health Services Program									
2012	6771241201	Accommodations - Health Campus	4,180,000	3,292,469	29,974	857,557	79.5%	L.Keermaa	Decision to continue accommodations work related to ADGS and C&AS programs. Work to commence Q1 2019 with completion Q4 2019.
Total Sub-Public Health Services Program			4,180,000	3,292,469	29,974	857,557	79.5%		
Total Healthy and Safety Communities			119,651,518	55,291,434	31,812,610	32,547,474	72.8%		
PLANNING & ECONOMIC DEVELOPMENT									
General Manager's Office									
2009	3621054100	West Harbor Initiatives	10,904,300	11,010,850	-	(106,550)	101.0%	C.Phillips	On Sept. 26, 2018, Council approved Report PED18210 entitled "Creative Industries and Film Production Studios on the Barton and Tiffany Lands". Staff will Report back Q1-2019 with recommendations for potential land-use amendments and land disposition process. The deficit in account will be offset with the proceeds of land sales.
2015	8201555100	Open for Business - City Approval Processes	234,000	121,941	5,000	107,059	54.2%	R.Lalli	Preliminary discussion has taken place to commence a Lean Review of the committee of adjustment approval process. Open for business initiatives continue to be developed with the remainder of the funds after the Lean Review, in discussion with the Open for Business Sub-Committee.
Sub-Total General Manager's Office			11,138,300	11,132,790	5,000	510	100.0%		
Economic Development									
2015	3621555700	2015-2019 Econ Dev Strategy	75,000	22,596	-	52,404	30.1%	G.Norton	The Marketing Strategy was developed in house with input from staff and working groups. Funds have been expended in Q3-2018 on a website audit as well as branding. The remaining funding will be spent on the website restructuring and branding throughout 2019. An RFP for the website rebranding is with Purchasing at this time.

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2016	8201603100	Barton Kenilworth Corridor Study	287,000	149,267	137,733	-	100.0%	J.Lam	The funds are fully committed. The funds are for implementation of components of the Barton Kenilworth Study (received by Council September 10, 2014). The remaining funds are for applications received under the Barton/Kenilworth Commercial Corridor Building Improvement Grant Program. Applicants for the Barton/Kenilworth Commercial Corridor Building Improvement Grant Program financial incentive will have one year from the date of the General Manager's approval to complete the work. Applicants may request a one-year extension. 26 applications have been received.
2016	8201603510	2016 Commercial Prop Improve Grant	554,000	303,029	250,971	-	100.0%	J.Lam	The funds are fully committed. This is an ongoing program. The program provides property owners and authorized tenants matching funds to upgrade the facades of commercial buildings. A total of 74 applications were received. Applicants have two years to complete the work following approval.
2016	8201603610	2016 Com Prop Improve Grant BIA	1,305,600	717,437	588,247	(84)	100.0%	J.Lam	The funds are fully committed. The Business Improvement Area Commercial Improvement Grant Program offers a matching grant for façade improvements. 176 applications were received. Applicants have two years to complete the work following approval.
2016	8201641800	Annual Heritage Prop Improve Grants	724,700	260,270	464,430	-	100.0%	J.Lam	The funds are fully committed. The program offers grants towards the preservation of heritage features and structural/stability work required on designated properties. The results of the five-year review of the financial incentives resulted in extending this program to all of the commercial corridors identified in the Community Improvement Project Area. Increasing interest in the program has depleted available funds. On July 13, 2018 Council approved the use of funds from various reserves/capital projects to enable the processing of applications received thus far as well as additional applications anticipated. The funds will be transferred as required. 9 applications have been received thus far in 2018.
2016	8201655802	2016 Comprehensive Way Finding	407,000	100,545	54,032	252,424	38.0%	J.Lam	Phase 1 - Assessing design of the poles for the municipal parking lot signs and pedestrian directional signs. Plans for Phase 2 vehicular signage will need to be revised due to Burlington Street construction. Phase 2 - BIA and West Harbor Kiosks. Sixteen of the eighteen BIA kiosks installed. The remainder of the kiosks to be installed Q1-2019. Spend It Here posters and maps for Kiosks -some installed in Q4-2018. The remainder to be installed Q2-2019. Remaining funding for parking lot signs, consulting fees, kiosk posters and installation of signs and kiosks.
2017	3621708002	Annual Brownfield Development	772,188	217,757	554,431	-	100.0%	J.Lam	The funds are fully committed. Funds are for ERASE applications that will be paid out upon completion of their ESA studies. 192 applications have been received to date, 126 applications paid out. Increased program demand is anticipated. Additional funds will be required to meet that demand.
2017	3621708900	Annual Ec Development Initiatives	1,068,000	465,923	281,807	320,270	70.0%	G.Norton	This project will be used for implementation of initiatives under the Action Plan - approved December 2016. Remaining funds will be used for Creative Industries Review, Creative Sector Profile, ICT & Digital Media Asset Map, Synapse; the Hamilton Heritage Property Grant Program if required; the Fashion Industry Study, the Fire Sector Profile and Velocity. Another project expected to require \$200K.

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2017	3621749100	Red Hill Bus Park Signage	187,000	147,338	5,949	33,713	82.0%	J.Lam	Red Hill Business Park Signage Project consisted of construction of trail extension, grading, retaining walls and landscaping (Dartnall Rd.) which has been completed as well as construction and installation of a sign. The signage has been installed. Additional landscaping around the signage to be completed Q2/Q3-2019.
2017	3621755102	Brownfield Pilot Project	652,900	164,637	355,830	132,433	79.7%	J.Lam	Monies from the ERASE Municipal Acquisition and Partnership Program are used to fund pilot projects and innovative remediation technologies projects. The commitments include \$150K for the partial remediation of a park lot of the Freeman Industrial/Business Park and approximately \$200K for another property. The remainder of the funds are for the financing of the ERASE Study Grant program.
2017	8201703100	Office Tenancy Asst Program	107,000	490	106,624	(114)	100.1%	J.Lam	The funds are fully committed. The project funds are for interest costs associated with the Office Tenancy Assistance Program Loans. There have been 10 loans approved under this program. 3 loans are in the process of being repaid. One loan has yet to be advanced. There are 4 applications undergoing due diligence. The remaining funds are committed for interest on these loans.
2017	8201703201	Education Campuses Downtown	488,500	38,505	450,000	(5)	100.0%	J.Lam	The funding is fully committed. August 10, 2015 Council approved a forgivable loan in the amount of \$38,505 for McMaster University for their office space at 245 James St. North. The parameters to forgive the loan have been met. July 8, 2016 Council approved a forgivable loan in the amount of \$450K to Hamilton Health Sciences (HHS) for new office space on King St. W contingent on HHS occupying the space until at least October 31, 2021. At that point if all parameters have been met the loan will be forgiven.
2017	8201703602	Olde Stoney Creek Urban Design Plan	3,350,171	2,911,381	24,600	414,190	87.6%	J.Lam	Approximately \$216K of the remaining funds were for architectural services, gateway construction and landscaping. Design modifications to gateway are required due to restrictions on area for footings. Approvals will then be sought for redesign of gateway.
2017	8201703620	Gore Building Improvement Grant	506,250	58,080	448,579	(409)	100.1%	J.Lam	The funding is fully committed. On June 27, 2018 Council approved an extension on five outstanding commitments conditional on submission of their building permit by January 31, 2019 and additional documentation by July 31, 2019. The applicants will have two years in which to complete the work. Funding is expected to be expended by Q3-2021.
2017	8201703700	Barton Kenilworth Grant Building	1,350,000	110,303	715,203	524,495	61.1%	J.Lam	The Barton/Kenilworth Commercial Corridor Building Grant Program offers matching grants for commercial, multi-residential and institutional uses. The Program supports the Barton and Kenilworth Commercial Corridors final recommendations report received by City Council at its meeting held September 10, 2014. 26 applications have been received to date.
2017	8201703701	Barton & Kenilworth Rebate	280,000	46,561	100,000	133,439	52.3%	J.Lam	The Barton and Kenilworth Planning and Building Fees Rebate Program offers a rebate for certain planning and building applications issued. Rebates are paid following completion of work. 8 applications have been received thus far. 3 applications have been paid out. The \$100K commitment relates to an approval by Council July 13, 2018 to use \$100K from this capital project to enable the processing of some Heritage Property Grant applications if required.

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2017	8201703703	Annual Com Prop Improve Grant BIA	876,000	247,833	628,167	-	100.0%	J.Lam	The funds are fully committed. The Business Improvement Area Commercial Improvement Grant Program offers a matching grant for façade improvements, limited internal improvements as well as assisting in creating a barrier-free and accessible environment. Applicants have two years to complete the work. 46 applications were received in 2017. Thirty-four applications were received in 2018.
2017	8201703704	Annual Com Prop Improve Grant	522,000	1,045	520,955	-	100.0%	J.Lam	The funds are fully committed. The Commercial Property Improvement Grant Program offers a matching grant for façade improvements, limited internal improvements as well as assisting in creating a barrier-free and accessible environment. The Program is offered within Downtown Hamilton, Community Downtowns, the Mount Hope/Airport Gateway and the commercial corridors as identified in the Downtown and Community Renewal Community Improvement Plan. Applicants have two years to complete the work. 28 applications were received in 2017. 52 applications were received in 2018.
2017	8201703706	Annual Com Downtowns & BIA	1,792,500	256,195	-	1,536,305	14.3%	J.Lam	Pedestrian Kiosk portion of the wayfinding to be completed Q2-2019. Funding for banners expended as need arises. Mount Hope Gateway tender Q2-2019, Construction Q4-2019. Waterdown Memorial Hall Landscape Improvements-tender Q2/Q3-2018, installation Q2-2019. Locke Street BIA Gateway-concept drawings in progress, RFQ Q2-2019. Construction anticipated in 2019 in association with the Locke St - Herkimer to Main (PW project).
2017	8201703707	King St W Bus Imprv Area Gateway	12,450	-	-	12,450	0.0%	J.Lam	King Street West Gateway Project is on hold since it is dependent upon the LRT. On July 13, 2018 Council approved the use of up to \$137,550 from this project to enable the processing of applications under the Hamilton Heritage Property Grant Program. The funds, once transferred, will leave \$12,450 in the project. The King St. W. Gateway project will be resurrected once the plans for the LRT are known.
2017	8201703708	Main St W Bus Imprv Area Gateway	150,000	-	-	150,000	0.0%	J.Lam	The funding is for functional plans, fabrication and installation of the Main Street Gateway. A possible location for a gateway identified. Staff have had preliminary meetings with members of the Main Street West BIA. Staff will be preparing concept drawings during Q2/Q3-2019 and meeting again the BIA in Q2-2019. Anticipate fabrication in Q4-2019 and installation in Q1/Q2-2020. Potential mural or Public Art call to be discussed with BIA.
2017	8201703900	2017 Dwntn West Harbor Remediate	78,200	2,676	-	75,524	3.4%	J.Lam	The project funds are for interest associated with the Downtown West Harbor Remediation loans. This program was reviewed as part of the Five Year Review of the ERASE CIP in 2017. Loans approved subsequent to the CIP review will be interest free rather than low interest loans. Two loans have been fully advanced under this program. An increase in demand for this project is expected.
2017	8201755100	2017 Inter Village BIA Gateway	36,000	-	-	36,000	0.0%	J.Lam	This gateway project is impacted by LRT. Tender and construction timeframe will need to be coordinated with LRT. The concept design may need to be revised. The site for the project to be reviewed with the BIA and Public Works.
Sub-Total Economic Development			15,582,459	6,221,867	5,687,557	3,673,035	76.4%		

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<i>Building</i>									
2017	8061757800	Microfiche Digitization of Records	4,112,900	-	-	4,112,900	0.0%	J.Caetano	RFP is almost finalized and should be posted in April of 2019. Once a successful vendor is selected work on the Document Management software should start in June of 2019.
Sub-Total Building			4,112,900	0	0	4,112,900	0.0%		
<i>Growth Management General</i>									
2015	8121555100	Review Site Alteration By-Law	150,000	-	-	150,000	0.0%	J.Thompson	Currently working with procurement on adjusting our tender/proposal to solicit more responses the next go-around for Q3-2019. Waiting on potential release of new regulations on this matter which would impact this project. We didn't want to restart this process prior to these changes coming into force and effect. At this time, we still intend on moving forward on the site alteration by-law; however, in discussion with the Ministry (MOECP), we were advised that new regulations are likely to be issued in the new year.
2014	8121457600	AMANDA Implementation	1,816,272	1,195,612	12,690	607,970	66.5%	M.Sakaluk	Portal and Project Dox - Building division to went live Jan. 2019. Event applications live as of Dec. 2018. Paid balance owing to vendor, balance remaining on PO will be for other expenses such as extending server infrastructure, backups and training. Remaining funds to be used to extend 1 staff salary for 2 years (out to May 2021).
2013	4141351100	Growth Management Vehicles	110,000	77,334	-	32,666	70.3%	C.Ammendolia	Currently making arrangements to prepare PO requisition for the installation of AVL's (Automatic Vehicle Locaters) for our vehicles for Q1-2019.
Sub-Total Growth Management General			2,076,272	1,272,947	12,690	790,636	61.9%		
<i>Industrial Lands</i>									
2003	3620374100	SC-Strm Drainage Watercourse 7	5,226,000	3,598,126	-	1,627,874	68.9%	G.Paparella	Project tendered (C15-37-18 (HSW)) and construction to commence in 2019
2004	3620407101	SC Industrial Pk-Infrastructure	3,867,000	522,829	-	3,344,171	13.5%	G.Paparella	Allocation for projects to support new developments.
2005	3620504502	Airport Lands Expansion	17,307,000	16,963,268	-	343,732	98.0%	G.Paparella	Council suspended until funding source is recognized.
2005	5160507001	N Glanbrook Industrial BP Serv	16,901,360	14,848,328	-	2,053,032	87.9%	T.Sergi	Awaiting revenues from land sales. There are still 36 serviced acres still need to be sold which is the funding source for this project. (36 acres @ \$250k = \$9M) Account to remain open until lands are sold.
2006	3620604501	Update Fed Zoning Regulations	165,640	81,776	81,256	2,608	98.4%	G.Paparella	Substantially complete. Project working in conjunction with project ID 3620604600 (Secondary Plan-AEGD).
2006	3620604600	Secondary plan - AEGD	2,756,460	2,594,850	-	161,610	94.1%	G.Paparella	Project working in conjunction with project ID 3620604501 (Update Fed Zoning Regulations). Project complete. Communicating with Capital Budgets if remaining funds can be Appropriated to a same like project.
2007	3620707001	RHBP-Dartnall Road Watermain	1,470,000	552,319	-	917,681	37.6%	G.Paparella	Project partially completed. Dartnall Road from Rymal to Twenty Road constructed. Remaining funds to be used for the portion from Twenty Road southerly to Dickenson Road. Project working in conjunction with other same project ID 3620707002 (RHBP-Dartnall Rd San Sewer).
2007	3620707002	RHBP-Dartnall Rd San Sewer	1,505,000	-	-	1,505,000	0.0%	G.Paparella	Project partially completed PW-10-13 (HSW). Dartnall Road from Rymal to Twenty Road constructed and funded from project ID 3620707690 (RHBP-N-Glanbrook Business Park). Funds to be used for the portion from Twenty Road southerly to Dickenson. Project working in conjunction with project ID: 3620707001 (RHBP-Dartnall Road Water main).

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			a	b	c	d	e		
2007	3620707003	RHBP-Dartnall Road Extension	6,600,000	2,287,345	-	4,312,655	34.7%	G.Paparella	Project partially completed. Dartnall Road from Rymal to Twenty Road constructed. Remaining funds to be used for the portion from Twenty Road southerly to Dickenson road. Project working in conjunction with project IDs 3620707001 (RHBP Dartnall road Water main), 3620707002 (RHBP Dartnall Rd San Sewer).
2007	3620707005	RHBP - Twenty Road	3,600,000	2,860,174	-	739,826	79.4%	G.Paparella	Urbanization of Twenty Road (Nebo Road to west limit of RHBP) is currently under construction in conjunction with the Nebo Trail subdivision. Deficit will be offset by land sales.
2007	3620707690	Red Hill Business Park	4,197,500	4,517,795	-	(320,295)	107.6%	G.Paparella	Project costs to be finalized. Deficit will be offset by land sales.
2015	3621507501	Cormorant Road Extension	8,665,000	3,304,158	12,321	5,348,521	38.3%	G.Paparella	Road will be constructed in conjunction with the Valery Business Park subdivision. Project requires MNRF permit for tree cutting and permit issued Feb 2019. Project working in conjunction with project IDs (Sewage Works) 5161480480, (Water Works) 5141480480 (Cormorant Rd WM Extension).
Sub-Total Industrial Lands			72,260,959	52,130,968	93,577	20,036,414	72.3%		

Subdivision Programs

2009	4140946100	2009-City Share of Servicing Costs	578,274	362,917	-	215,357	62.8%	T.Sergi	Funds will be used to provide the City's share of costs under subdivision agreements as they are identified.
2009	4140946103	183 Longwood Road South	652,479	96,908	-	555,571	14.9%	T.Sergi	Works incomplete (surface asphalt), developer to submit request for payment upon completion.
2009	4140946107	Fairgrounds East - Phase 1	683,000	643,382	-	39,618	94.2%	T.Sergi	Developer to submit request for payment.
2009	4140946108	Jackson Heights Ph2 Roundabout	18,000	17,102	-	898	95.0%	T.Sergi	Developer to submit request for payment.
2010	4141046102	Ancaster Meadows - Phase 1	914,500	858,378	-	56,122	93.9%	T.Sergi	Developer to submit request for payment upon completion.
2010	4141046107	510 Dundas St E MDA-09-134	24,000	-	-	24,000	0.0%	T.Sergi	Developer to submit request for payment upon completion.
2010	4141046108	Meadowlands of Ancaster - Ph 9	198,500	164,897	-	33,603	83.1%	T.Sergi	Developer to submit request for payment upon completion.
2011	4141146100	2011 City Share of Servicing Costs	24,086	24,086	-	0	100.0%	T.Sergi	Funds will be used to provide the City's share of costs under subdivision agreements as they are identified.
2011	4141146104	Silverwood Homes Subdivision	631,500	602,821	-	28,679	95.5%	T.Sergi	Developer to submit request for payment upon completion.
2012	4141246100	2012 City Share of Servicing Costs	90,000	-	-	90,000	0.0%	T.Sergi	Funds will be used to provide the City's share of costs under subdivision agreements as they are identified.
2012	4141246106	Waterdown Bay - Phase 1A	1,125,000	1,061,933	-	63,067	94.4%	T.Sergi	Developer to submit request for payment upon completion.
2012	4141246109	Kaleidoscope - Phase 1	241,000	207,959	-	33,041	86.3%	T.Sergi	Developer to submit request for payment upon completion.
2012	4141246110	Summit Park Ph 7 Internal Works	312,000	280,374	-	31,626	89.9%	T.Sergi	Developer to submit request for payment upon completion.
2013	4141346100	2013 City Share of Servicing Costs	2,197,000	-	-	2,197,000	0.0%	T.Sergi	Funds will be used to provide the City's share of costs under subdivision agreements as they are identified.
2013	4141346101	Limestone Manor Ancaster	60,000	330,986	-	(270,986)	551.6%	T.Sergi	Developer to submit request for payment upon completion. Will appropriate funds from Project ID 4141346100 (2013 City Share of Servicing Costs) to cover any deficits remaining in the project.
2013	4141346104	Green Millen Shore Estates	250,000	207,445	-	42,555	83.0%	T.Sergi	Developer to submit request for payment upon completion.
2013	4141346105	Victory Ridge Phase 1	282,000	281,060	-	940	99.7%	T.Sergi	Developer to submit request for payment upon completion.
2014	4141446100	2014 City Share of Servicing Costs	1,294,000	-	-	1,294,000	0.0%	T.Sergi	Funds will be used to provide the City's share of costs under subdivision agreements as they are identified.

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2014	4141446102	Summerlea West Phase 4	1,431,480	1,496,201	-	(64,721)	104.5%	T.Sergi	Developer to submit request for payment upon completion. Will Appropriate funds from Project ID 4141446100 (2014 City Share of Servicing Costs) to cover any deficits remaining in the project.
2014	4141446103	MC2 Homes Phase 3	60,000	40,494	-	19,506	67.5%	T.Sergi	Developer to submit request for payment upon completion.
2014	4141446105	Heritage Commons	85,000	80,566	-	4,434	94.8%	T.Sergi	Developer to submit request for payment upon completion.
2015	4141546100	2015 City Share of Servicing Costs	2,256,500	-	-	2,256,500	0.0%	T.Sergi	Funds will be used to provide the City's share of costs under subdivision agreements as they are identified.
2015	4141546101	The Crossings	116,000	96,569	-	19,431	83.2%	T.Sergi	Developer to submit request for payment upon completion.
2015	4141546102	Summit Park Phase 8	63,000	61,398	-	1,602	97.5%	T.Sergi	Developer to submit request for payment upon completion.
2015	4141546104	Ancaster Glen- Phase 2	474,500	424,938	-	49,562	89.6%	T.Sergi	Developer to submit request for payment upon completion.
2016	4141646100	2016 City Share of Servicing Costs	1,890,993	-	-	1,890,993	0.0%	T.Sergi	Funds will be used to provide the City's share of costs under subdivision agreements as they are identified.
2016	4141646101	MC2 Homes Phase 2	256,040	-	-	256,040	0.0%	T.Sergi	Developer to submit request for payment upon completion.
2016	4141646102	Ancaster Woodlands Subdivision	153,900	140,194	-	13,706	91.1%	T.Sergi	Developer to submit request for payment upon completion.
2016	4141646103	Ancaster Meadows Phase 2	172,100	-	-	172,100	0.0%	T.Sergi	Developer to submit request for payment upon completion.
2016	4141646104	1187 Upper James	145,000	140,361	-	4,639	96.8%	T.Sergi	Developer to submit request for payment upon completion.
2016	4141646106	Winona Crossing	14,967	15,141	-	(174)	101.2%	T.Sergi	Works under construction and developer will submit request for payment upon completion. Will Appropriate funds from project ID 4141646100 (2016 City Share of Servicing Costs) to cover any deficits remaining in the project.
2016	4141646107	Fairground West	367,000	366,948	-	52	100.0%	T.Sergi	Developer to submit request for payment upon completion.
2017	4141746100	2017-City Share of Servicing Costs	1,207,895	-	-	1,207,895	0.0%	T.Sergi	Funds will be used to provide the City's share of costs under subdivision agreements as they are identified.
2017	4141746105	Victory Phase 5A SWMP	105,250	74,904	-	30,346	71.2%	T.Sergi	Project has not been initiated. Will require permission from private landowners.
2017	4141746106	Foothills of Winona Ph2	207,702	160,775	-	46,927	77.4%	T.Sergi	Developer to submit request for payment upon completion.
2017	4141746107	Red Hill Phase 1 and 2	1,308,162	42,468	-	1,265,694	3.2%	T.Sergi	Developer to submit request for payment upon completion.
2017	4141746108	Kaleidoscope Phase 2	126,400	123,012	-	3,388	97.3%	T.Sergi	Developer to submit request for payment upon completion.
2018	4141846100	2018-City Share of Servicing Costs	125,311	-	-	125,311	0.0%	T.Sergi	Funds will be used to provide the City's share of costs under subdivision agreements as they are identified.
2018	4141846101	Flamborough Power Centre North	977,380	-	-	977,380	0.0%	T.Sergi	
2018	4141846102	Caterini Subdivision-Phase 1	473,437	-	-	473,437	0.0%	T.Sergi	Funds are allocated once there is an approved Subdivision Agreement and construction cost schedules. Upon completion of the works, submission for payment of City Share works is requested by the Developer's Consulting Engineer. It is typical to see no expenditures within the first year.
2018	4141846103	198 First Road West-Phase 1	1,315,228	-	-	1,315,228	0.0%	T.Sergi	Funds are allocated once there is an approved Subdivision Agreement and construction cost schedules. Upon completion of the works, submission for payment of City Share works is requested by the Developer's Consulting Engineer. It is typical to see no expenditures within the first year.
2018	4141846104	Orlick Aeropark Ph 1 Watermain	78,645	80,029	-	(1,384)	101.8%	T.Sergi	
2018	4141846110	Summit Park Ph 10	2,019,130	1,535,234	-	483,897	76.0%	T.Sergi	
2004	4140446111	Reda Heights	1,300	-	-	1,300	0.0%	T.Sergi	Developer to submit request for payment.
2007	4140746102	Jackson Heights Phase 3A	9,000	-	-	9,000	0.0%	T.Sergi	Developer to submit request for payment upon completion.
2008	4140846102	Jackson Heights - Phase 3B	32,500	-	-	32,500	0.0%	T.Sergi	Developer has not executed subdivision agreement.

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2008	4140846106	Parkside Hills - Phase 1A	603,300	665,689	-	(62,389)	110.3%	T.Sergi	Works complete. Developer to submit request for payment (holdback). Will appropriate funds from Project ID 4140946100 (2009 City Share of Servicing Costs) to cover any deficits remaining in the project.
Sub-Total Subdivision Program			25,652,458	10,685,172	0	14,967,287	41.7%		

Water Growth Program

2010	5141080092	Binbrook-Water Tower-Fletcher	480,000	356,774	-	123,226	74.3%	T.Sergi	Portion of main has been constructed (water tower to Binhaven) under Summerlea West Phase 2A. Balance of main (Binhaven to Fletcher) will be constructed by developer when adjacent development proceeds.
2010	5141096011	2010 Intensification Infra Upgrades	400,000	186,549	80,197	133,253	66.7%	T.Sergi	Pilot project underway.
2011	5141180195	Green Mtn-First W to Upp Centennial	760,000	305,489	-	454,511	40.2%	T.Sergi	Under construction by developer in conjunction with Red Hill Phase 1 & 2. Project working in conjunction with project IDs (Roads Development) 4031180195 (Green Mt-First to Centennial), (Storm Sewer) 5181580596 (Green Mtn-Morrissey-First Rd W).
2011	5141196011	2011 Intensification Infra Upgrades	400,000	3,462	-	396,538	0.9%	T.Sergi	Pilot project underway.
2013	5141380370	Upper Mount Albion - Highland	480,000	-	-	480,000	0.0%	T.Sergi	Construction commenced in 2018 by developer in conjunction with adjacent development (Central Park). Project working in conjunction with project ID 4031180583-(Upper Mount Albion Urbanization).
2013	5141380377	Arvin - McNeilly to 350m West	100,000	-	-	100,000	0.0%	T.Sergi	Project tendered (C15-37-18 (HSW)) and construction to commence in 2019. Project working in conjunction with project IDs (Roads Development) 4031380377, (Storm Sewer) 5181380377, (Sewage works) (5161580377 Arvin-McNeilly to 350m W.)
2014	5141480480	Cormorant Rd WM Extension	500,000	-	-	500,000	0.0%	T.Sergi	Project to be constructed in conjunction with the Valery Business Park subdivision (25T200512). Project working in conjunction with project IDs (Industrial Lands) 3621507501, (Sewage Works) 5161480480 (Cormorant Rd Extension).
2015	5141580588	RR 56 - Binbrook to Viking	1,190,000	1,184,124	-	5,876	99.5%	T.Sergi	Works substantially complete, costs to be finalized (C15-05-15 (HSW)).
2015	5141595558	Centennial Valve Chamber #3	16,550,000	3,422,134	143,548	12,984,319	21.5%	T.Sergi	VC #3 complete, additional works to be constructed with the Red Hill Ph 3/4 development.
2016	5141680653	Rymal-Upper Paradise to Garth	1,800,000	1,131,123	-	668,877	62.8%	T.Sergi	Under construction, C15-27-16 (HSW).
2016	5141680680	Miles - Ext Terni (E & W leg)	80,000	-	-	80,000	0.0%	T.Sergi	To be constructed when adjacent development proceeds.
2016	5141680682	Dundas - Spring Crk to Skinner	160,000	11,916	-	148,084	7.4%	T.Sergi	To be constructed with adjacent development (Waterdown Bay Phase 2).
2016	5141680683	Twenty - Nebo to 900m West	910,000	254,352	-	655,648	28.0%	T.Sergi	Water main constructed by Developer in conjunction with the Nebo Trail subdivision. Developer to submit request for payment.
2017	5141780785	RHBP-Dartnall - Stone to Rymal	592,532	536,752	3,002	52,777	91.1%	T.Sergi	Works substantially complete C15-18-17 (HSW). Costs to be finalized.
2017	5141796011	2017 Intensification Infra Upgrades	400,000	-	-	400,000	0.0%	T.Sergi	Allocation for projects as required.
2018	5141880886	Pritchard Connect WM 355-601	110,000	-	-	110,000	0.0%	T.Sergi	Project will be initiated in conjunction with 25T-201402.
2018	5141880887	WM St. A. Ext to Pritchard	70,000	-	-	70,000	0.0%	T.Sergi	Project will be initiated in conjunction with 25T-201402.
Sub-Total Water Growth Program			24,982,532	7,392,676	226,747	17,363,108	30.5%		

Storm Sewer Growth Program

2006	5180680685	SWMP-A15 Meadowlands IV Pond	1,621,669	1,387,907	-	233,762	85.6%	T.Sergi	Pond constructed. Developer to submit request for payment (Ancaster Meadows Phase 1).
2006	5180680695	SWMP-H6 Dartnall Wetland Retro	855,000	1,933	-	853,067	0.2%	T.Sergi	Will need to re-assess if retrofit works are required.

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2007	5180780774	SWMP - A1 Ancaster IBP	4,110,000	22,083	-	4,087,917	0.5%	T.Sergi	SWMP to be constructed under Valery Ancaster Business Park (25T200512).
2007	5180780784	SWMP-B8 Jackson Heights Ph 3	1,303,450	662,814	-	640,636	50.9%	T.Sergi	Pond constructed. Developer to submit request for payment.
2008	5180880855	Cathcart - Barton to 150m S	500,000	192,134	-	307,866	38.4%	T.Sergi	Works complete, developer to submit final costs.
2008	5180880863	SWMP South 2 QA-QC Pond	2,220,000	2,241,194	-	(21,194)	101.0%	T.Sergi	Pond constructed (Waterdown Bay Phase 1). Cost to be finalized. Funds to be reallocated to this project through the use of Appropriation form to cover off any deficits remaining in the project.
2008	5180880864	SWMP W6 North - Parkside Hills	511,090	491,288	-	19,802	96.1%	T.Sergi	Pond constructed, developer to submit request for payment (holdback).
2009	5180955943	Grids 2ndary Plan&Trans MP EA	120,000	25,564	-	94,436	21.3%	T.Sergi	Ongoing - update is in progress and studies as required would be funded from this account.
2009	5180980961	Parkside Drive Storm Sewer	1,500,000	425,949	-	1,074,051	28.4%	T.Sergi	Storm sewers constructed (Parkside Hills Phase 1), developer to submit request for payment (holdback).
2009	5180980980	SWMP Program	2,300,000	2,791,019	-	(491,019)	121.3%	T.Sergi	Allocation for new facilities as development proceeds. Funds to be reallocated to this project through the use of Appropriation form to cover off any deficits remaining in the project.
2009	5180980983	SWMP H8 -N of Rymal At Quarry	1,490,000	1,742,070	-	(252,070)	116.9%	T.Sergi	Pond constructed, funding to be finalized. Funds to be reallocated to this project through the use of Appropriation form to cover off any deficits remaining in the project.
2010	5181055057	Airport Employment - Ph 3&4 EA	500,000	50,880	-	449,120	10.2%	T.Sergi	Implementation Strategy completed. Future Environmental Assessments to be undertaken.
2010	5181080090	2010 Annual Storm Water Mngmnt	2,000,000	1,764,596	-	235,404	88.2%	T.Sergi	Allocation for new facilities as development proceeds.
2010	5181080091	Rymal-SWMP H8 - Trinity Church	1,500,000	1,919,524	-	(419,524)	128.0%	T.Sergi	Pond constructed, costs and funding to be finalized. Funds to be reallocated to this project
2010	5181080097	SWMP B14 - Orlick Aeropark	510,000	512,814	-	(2,814)	100.6%	T.Sergi	Pond constructed, costs and funding to be finalized. Funds to be reallocated to this project
2010	5181080099	SWMP SM14	1,430,000	1,478,531	-	(48,531)	103.4%	T.Sergi	Pond constructed, costs and funding to be finalized. Funds to be reallocated to this project through the use of Appropriation forms to cover off any deficits remaining in the project.
2011	5181155369	Specific Area Stormwater MP	150,000	101,805	-	48,195	67.9%	T.Sergi	\$100k allocated for Hannon Creek Study.
2011	5181159150	Res Drainage Assistance Program	520,000	431,867	13,998	74,135	85.7%	T.Sergi	Ongoing - this account is used to investigate and/or address drainage issues as they are brought forward to staff.
2011	5181180090	2011 Annual Storm Water Mngmnt	8,000,000	7,090,854	-	909,146	88.6%	T.Sergi	Allocation for new facilities as development proceeds.
2011	5181180188	RR 56-Binbrook Rd to Cemetery Dr	2,450,000	1,903,995	-	546,005	77.7%	T.Sergi	Construction substantially complete, costs to be finalized (C15-05-15 (HSW)).
2012	5181280090	2012 Annual Storm Water Mngmnt	4,000,000	1,858,887	-	2,141,113	46.5%	T.Sergi	Allocation for new facilities as development proceeds.
2012	5181280280	SWMP A20 Limestone Manor	570,000	411,457	-	158,543	72.2%	T.Sergi	Pond constructed. Developer to submit request for payment.
2012	5181280286	SWMP SCM9 - Summit Park Ph 7	1,960,000	1,774,687	-	185,313	90.5%	T.Sergi	Pond constructed, developer to submit request for payment.
2012	5181280293	SWMP - A16 D'Amico Cimino Land	2,100,000	2,156,846	-	(56,846)	102.7%	T.Sergi	Pond constructed, developer to submit request for payment (Ancaster Woodlands). Funds to be reallocated to this project through the use of Appropriation forms.
2012	5181280294	SWMP W19 - Parkside Hills Ph 2	2,210,000	-	-	2,210,000	0.0%	T.Sergi	To be constructed by developer in conjunction with Park Place Phase 2. Anticipate 2019 construction.

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2012	5181280295	SWMP SM4 - Penny Lane Estates	2,610,000	2,603,636	-	6,364	99.8%	T.Sergi	Constructed, developer to submit request for payment.
2012	5181280297	SCUBE Master Drainage Plan EA	796,248	286,564	29,392	480,292	39.7%	T.Sergi	Block Plan Servicing Strategy - Block 2 (C3-09-14) complete. Costs to be finalized.
2013	5181355369	Specific Area Stormwater MP	100,000	10,910	-	89,090	10.9%	T.Sergi	Allocation for studies as required.
2013	5181380090	2013 Annual Storm Water Mngmnt	4,000,000	2,065,759	-	1,934,241	51.6%	T.Sergi	Allocation for new facilities as development proceeds.
2013	5181380377	Arvin - McNeilly to 350m West	540,000	51,879	161	487,960	9.6%	T.Sergi	Project tendered (C15-37-18 (HSW)) and construction to commence in 2019. Project working in conjunction with project IDs (Roads Development) 4031380377, (Sewage) 5161580377, (Water Works) 5141380377 (Arvin-McNeilly to 350m W).
2013	5181380385	Watercourse 7 - Phase 2	300,000	106,360	-	193,640	35.5%	T.Sergi	Project tendered (C15-37-18 (HSW)) and construction to commence in 2019
2013	5181380390	Highland - Upper Mount Albion	850,000	-	-	850,000	0.0%	T.Sergi	Construction commenced in 2018 by developer in conjunction with adjacent development (Central Park). Working in conjunction with project IDs 4031380384 (Highland - Upper Mount Albion, 5161180184 Highland-Winterberry-Mt Albion).
2014	5181480090	2014 Annual Storm Water Mngmnt	4,000,000	3,403,483	-	596,517	85.1%	T.Sergi	Allocation for new facilities as development proceeds.
2014	5181480461	Parkside Urbanization - Ph1	1,012,050	878,681	1,999	131,371	87.0%	T.Sergi	Project commenced in 2018 (C15-41-17 (PED)). Project working in conjunction with project ID 4031380386 (Parkside Drive Urbanization) being designed.
2014	5181480485	SWMP - H-9 Mewburn-Sheldon	3,140,000	2,133,302	505,928	500,770	84.1%	T.Sergi	Under construction, C15-19-17 (P).
2014	5181480486	SWMP - St Elizabeth Ponds	360,000	-	-	360,000	0.0%	T.Sergi	Pond assessment final report completed. In discussion with landowner to finalize easement (land ownership changed).
2014	5181480488	Rymal - Dartnall to Fletcher	660,000	460,139	-	199,861	69.7%	T.Sergi	Construction complete C15-02-14 (PED), final payment to be issued.
2015	5181580090	2015 Annual Storm Water Mngmnt	4,000,000	4,000,000	-	-	100.0%	T.Sergi	Allocation for new facilities as development proceeds.
2015	5181580585	Sheldon (H-9) & Mewburn (H-24)	720,000	-	-	720,000	0.0%	T.Sergi	Detailed engineering design complete and coordinating with Developer on timing. Project working conjunction with project ID 5181580586 (SWMF H-24 Mewburn Pond).
2015	5181580586	SWMF H-24 (Mewburn Pond)	2,130,000	116,133	10,135	2,003,732	5.9%	T.Sergi	Project will commence construction in 2019. Project working in conjunction with other same project ID 5181580585 (Sheldon (H-9) & Mewburn (H-24)).
2015	5181580594	First Rd W - Green Mtn to Mud	1,100,000	-	-	1,100,000	0.0%	T.Sergi	Road will be constructed by developer in conjunction with the Red Hill Phase 3 & 4 development. Construction to commence in 2019. Project working in conjunction with Roads Development project ID 4031580594 (First Rd W-Green Mtn to Mud).
2015	5181580596	Green Mtn-Morrissey-First Rd W	490,000	31,614	-	458,386	6.5%	T.Sergi	Under construction by developer in conjunction with Red Hill Phase 1 & 2. Project working in conjunction with project IDs (Roads Development) 4031180195 (Green Mt-First to Centennial), (Water Works) 5141180195 (Green Mtn-First W to Upp Cent), and (Storm Sewer) 5181580596 (Green Mtn-Morrissey-First Rd W).
2016	5181680090	2016 Annual Storm Water Mngmnt	4,000,000	4,000,000	-	-	100.0%	T.Sergi	Allocation for new facilities as development proceeds.
2016	5181680680	Big Creek	200,000	-	-	200,000	0.0%	T.Sergi	Require landowner permission to enter to conduct study.
2017	5181780090	2017 Annual Storm Water Mngmnt	4,000,000	1,846,791	-	2,153,209	46.2%	T.Sergi	Allocation for new facilities as development proceeds.

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2017	5181780785	RHBP-Dartnall-Stone to Rymal	1,045,000	1,070,155	4,041	(29,196)	102.8%	T.Sergi	Works substantially complete, costs to be finalized (C15-18-17 (HSW)). Need to review expenses to journal to appropriate projects to address the deficit.
2017	5181780786	RHBP-Dartnall Culvert Replace	187,000	176,805	-	10,195	94.5%	T.Sergi	Works substantially complete, costs to be finalized (C15-18-17 (HSW)). Need to review expenses to journal to appropriate projects to address the deficit.
2018	5161880184	Up Mt Albion-Highland to Rymal	800,000	-	-	800,000	0.0%	T.Sergi	Project is under construction (Central Park). Working in conjunction with project IDs 4031180583 (Upper Mount Albion Urbanization), 5141380370 (Upper Mount Albion - Highland-410m Southerly).
2018	5181880090	2018 Annual Storm Water Mngmnt	4,000,000	143,057	-	3,856,943	3.6%	T.Sergi	Allocation for new facilities as development proceeds.
2018	5181880281	Greystones Channel Rehab	200,000	-	-	200,000	0.0%	T.Sergi	Project has not been initiated. Will require permission from private landowners.
2018	5181880870	Lewis Rd Culvert near Barton	460,000	-	-	460,000	0.0%	T.Sergi	Construction commenced in 2019. Works in conjunction with the development at 1119 Barton Street (Venetian Meats).
2018	5181880871	Borer's Creek Channel	1,160,000	-	-	1,160,000	0.0%	T.Sergi	Construction in conjunction with the Parkside Hills Phase development (25T-201003).
2018	5181880872	Flanders Drive Flooding	200,000	-	-	200,000	0.0%	T.Sergi	Improvements in conjunction with Waterdown Bay Phase 2 (25T-200513).
2018	5181880887	Street A Extension to Pritchard SS	350,000	-	-	350,000	0.0%	T.Sergi	Project will be initiated in conjunction with 25T-201402.
Sub-Total Storm Sewer Growth Program			87,841,506	54,825,966	565,653	32,449,887	63.1%		

Sewage Works Program

2007	5160795760	Southcote PS&Forcemain-HC008	5,512,100	2,945,721	110,840	2,455,539	55.5%	T.Sergi	Demolition of Harmony Hall PS complete and final payment to be issued (C13-28-17). Pump station upgrades completed and costs to be finalized
2009	5161096011	2010 Intensification Infra Upgrades	400,000	1,111,783	-	(711,783)	277.9%	T.Sergi	Charges incorrectly applied (Waterdown Bay); to be adjusted.
2011	5161180184	Highland-Winterberry-Mt Albion	610,000	80,020	-	529,980	13.1%	T.Sergi	Construction commenced in 2018 by developer in conjunction with adjacent development (Central Park). Project working in conjunction with project IDs 4031380384 (Highland - Upper Mount Albion), 5181380390 (Highland-Winterberry-Mt Albion).
2011	5161180187	Garner Rd W-Raymond to Hwy 6	2,400,000	30,777	-	2,369,223	1.3%	T.Sergi	To be constructed by developer with development proceeds. Portion from Raymond to approximately 380m westerly under construction.
2011	5161180188	RR56-Binbrook Rd to Viking Dr	890,000	811,711	-	78,289	91.2%	T.Sergi	Under construction, C15-05-15 (HSW).
2011	5161196011	2011 Intensification Infrass Upgrade	400,000	214,100	57,644	128,256	67.9%	T.Sergi	Pilot project underway. Project working in conjunction with project ID 5181380390 (Highland - Upper Mount Albion).
2012	5161280290	Nash Area WW Sewer Outlet	4,530,000	3,376,632	-	1,153,368	74.5%	T.Sergi	Partially constructed, developer to submit request for payment (Victory and Red Hill).
2012	5161280292	SS Rd Sewer - Flying J-Pilot	2,840,000	1,691,201	-	1,148,799	59.5%	T.Sergi	Works substantially complete, Developer to submit request for payment.
2014	5161480480	Cormorant San Sewer Extension	620,000	8,744	-	611,256	1.4%	T.Sergi	Project to be constructed in conjunction with the Valery Business Park subdivision (25T200512). Project working in conjunction with project IDs (Industrial Land) 3621507501 (Cormorant Road Extension) and (Water Works) 5141480480 (Cormorant Rd Extension).
2015	5161580377	Arvin - McNeilly to 350m west	80,000	7,890	-	72,110	9.9%	T.Sergi	Project tendered (C15-37-18 (HSW)) and construction to commence in 2019. Project working in conjunction with project IDs (Roads Development) 4031380377, (Storm Sewers) 5181380377, (Water Works) 5141380377 (Arvin-McNeilly to 350m W).

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2017	5161796011	2017 Intensification Infras Upgrade	400,000	-	-	400,000	0.0%	T.Sergi	Allocation for projects as development proceeds.
Sub-Total Sewage Works Program			18,682,100	10,278,580	168,484	8,235,036	55.9%		

Roads - Development Program

2004	4030480483	Seabreeze-glover to McNeilly	950,000	337,729	-	612,271	35.6%	T.Sergi	Portion of Seabreeze constructed in conjunction with Seabreeze Phase 3. Developer to submit request for payment (holdback).
2006	4030680680	Springbrook Ave Urbanization	1,511,510	508,483	-	1,003,027	33.6%	T.Sergi	Portion of Springbrook Avenue has been secured under a development application (Springbrook Meadows Phase 2, 25T200510) and project is under construction.
2007	4030780741	Binbrook Rd Roundabout	450,000	691,648	-	(241,648)	153.7%	T.Sergi	Roundabout constructed, account to be closed pending final accounting. Request for journal to move expenses
2007	4030780743	McMaster Ave Urbanization	340,000	85,199	-	254,801	25.1%	T.Sergi	Final payment (holdback) still to be made, developer to submit request.
2007	4030780746	Binbrook Community Core Improv	1,046,570	106,485	-	940,085	10.2%	T.Sergi	Working in conjunction with project ID 4031280289 (RR 56-Binbrook Rd to Cemetery).
2008	4030880855	Dartnall - Rymal to Dickenson	6,507,820	2,819,620	-	3,688,200	43.3%	T.Sergi	Phase 1 (Rymal to Twenty) constructed C15-40-13 (SW). Need to acquire lands for Phase 2 (Twenty to Dickenson).
2009	4030980977	Road EA for N-W Quad Hwy 5 & 6	40,000	9,871	-	30,129	24.7%	T.Sergi	Environmental Assessment was coordinated with MTO's TSER Addendum. MTO to request for payment.
2009	4030980978	Growth Related Studies	200,000	87,039	98,444	14,517	92.7%	T.Sergi	PO Commitment for RFP C3-10-17 (Twenty Road and URHVP Extensions) and study completion in 2019.
2009	4030980986	TrinityChurchCorridor-53&Stone C	17,458,851	15,002,741	228,903	2,227,207	87.2%	T.Sergi	Construction substantially completed and road opened to traffic (C15-34-15 (HS)). Project costs to be finalized.
2010	4031055057	Airport Employment-PH 3&4 EA	700,000	51,882	-	648,118	7.4%	T.Sergi	Implementation strategy complete. Environmental Assessments to be undertaken.
2010	4031080095	Mid Arterial-Mtn Brow-Dundas	3,880,850	10,876	-	3,869,974	0.3%	T.Sergi	Portion of road (Burke Street) constructed under Waterdown Bay Phase 1. Developer to submit request for payment. Balance of road to be constructed under Phase 2 (2019 construction).
2011	4031180180	Highland- Mt Albion-Pritchard	2,140,000	497,052	536,692	1,106,257	48.3%	T.Sergi	Section from Upper Mount Albion to URHVP urbanized by developer in conjunction with the new development (Central Park) in 2018. Portion from URHVP to Pritchard was tendered (C15-38-18 (PED)) and construction commenced in late 2018.
2011	4031180195	Green Mt-First to Centennial	1,770,000	1,356,507	-	413,493	76.6%	T.Sergi	Under construction by developer in conjunction with Red Hill Phase 1 & 2. Project working in conjunction with project IDs (Water Works) 5141180195 (Green Mtn-First W to Upp Cent), and (Storm Sewer) 5181580596 (Green Mtn-Morrisey-First Rd W).
2011	4031180583	Upper Mount Albion Urbanization	134,000	34,623	-	99,377	25.8%	T.Sergi	Road to be urbanized by developer in conjunction with the new development. 2018 construction. Project working in conjunction with project ID 5141380370 (Upper Mount Albion-Highland).
2012	4031280288	Mountain Brow Rd-Waterdown	5,110,000	113,660	-	4,996,340	2.2%	T.Sergi	Road urbanization will be completed in conjunction with the Waterdown Bay Phase 2 development. Anticipate for 2019 construction.
2012	4031280289	RR 56-Binbrook Rd to Cemetery	3,200,000	3,655,015	45,500	(500,515)	115.6%	T.Sergi	Construction in progress C15-05-15 (HSW). Project working in conjunction with project ID 4030780746 (Binbrook Community Core Improve). Request for journal to move expenses.
2012	4031280292	Fifty Rd at SSR Intersection Upgrade	1,090,000	-	-	1,090,000	0.0%	T.Sergi	Intersection improvements to facilitate development (Penady). Currently under construction.

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2012	4031280294	Hwy 5 & 6 Interchg EA & Improv	10,770,000	13,556	-	10,756,444	0.1%	T.Sergi	MTO project which the City has entered into a cost sharing agreement. MTO has acquired land on a willing seller basis. No timing identified for construction.
2013	4031380360	Waterdown-Burlington Rd Upgrade	14,730,000	9,868,838	-	4,861,162	67.0%	T.Sergi	Road will be designed and constructed by City of Burlington and cost shared as per the Financial Agreement. Project currently in detailed design phase. To be funded through DC's.
2013	4031380377	Arvin - McNeilly to 350m West	690,000	137,008	9,021	543,971	21.2%	T.Sergi	Project tendered (C15-37-18 (HSW)), construction to commence in 2019. Project working in conjunction with project IDs (Storm Sewer) 5181380377, (Sewage Works) 5161580377, (Water Works) 5141380377 (Arvin-McNeilly to 350m W).
2013	4031380383	RR 56 - Southbrook to Binbrook	2,600,000	2,630,711	-	(30,711)	101.2%	T.Sergi	Construction in progress C15-05-15 (HSW). Request for journal to move expenses.
2013	4031380384	Highland - Upper Mount Albion	1,110,000	-	10,625	1,099,375	1.0%	T.Sergi	Road urbanized works commenced in 2018 in conjunction with the adjacent development (Central Park). Project working in conjunction with project IDs 5181380390 (Highland-Upper Mount Albion), 5161180184 (Highland-Winterberry-Mt Albion).
2013	4031380386	Parkside Drive Urbanization	6,850,000	6,468,989	280,802	100,209	98.5%	T.Sergi	Project under construction (Contract C15-41-17 (PED)). Project working in conjunction with project ID 5181480461 (Parkside Urbanization Ph1).
2013	4031380387	Roundabout@Isaac Brock & First	330,000	639,397	-	(309,397)	193.8%	T.Sergi	City acquiring lands at 194 First Road West for the connection of Lormont Boulevard with First Road West, pursuant to the Heritage Green Secondary Plan (West Mountain Area). \$335k revenues will be from a Third Party, this is part of the minutes of settlement for the 25T-200908(r) file which will address any deficits remaining in the project. We are waiting for written OMB decision.
2013	4031380389	North-South Rd EA (connection)	130,000	-	-	130,000	0.0%	T.Sergi	Environmental Assessment to commence pending timing on the closure of Parkside Drive @ Hwy 6 (no timing specified by MTO).
2013	4031380390	East-West Corridor Waterdown	23,660,000	5,570,758	291,208	17,798,034	24.8%	T.Sergi	Portion between Parkside and Dundas constructed under Mattamy Waterdown Phase 2B. Acquiring lands for balance of roadway and detailed design initiated.
2013	4031380391	North Service Road Green Road	200,000	96,352	-	103,648	48.2%	T.Sergi	To be constructed by developer in conjunction with Green Millen Shores subdivision. Project working in conjunction with project ID 4031380392 (North Service Road Millen Road).
2013	4031380392	North Service Road Millen Road	200,000	93,797	-	106,203	46.9%	T.Sergi	To be constructed by developer in conjunction with Green Millen Shores subdivision. Project working in conjunction with project ID 4031380391 (North Service Road Green Road).
2014	4031480481	Barton Street Improvements	220,000	221,271	5,720	(6,991)	103.2%	T.Sergi	Consultant has been retained C3-01-16 to carry out Class Environmental Assessment (Phase 3 & 4). Project working in conjunction with project ID 4031580587 (Fifty Road EA). Will be requesting additional funding.
2014	4031480485	Glover Road Cul-de-Sac	665,000	256,295	362,727	45,979	93.1%	T.Sergi	Construction commenced in 2018 (Contract C15-39-18 (PED)) and restoration works will be completed in 2019.
2014	4031480582	2014 Development Rd Urbanization	500,000	503,173	-	(3,173)	100.6%	T.Sergi	Monies are allocated to specific road projects as development proceeds. \$180K PO is for C15-41-17 (PED) currently under construction.
2015	4031580582	2015 Development Rd Urbanization	500,000	230,059	273,920	(3,979)	100.8%	T.Sergi	Monies are allocated to specific road projects as development proceeds. \$500K for C15-41-17 (PED) currently under construction.
2015	4031580584	Nebo - Rymal to Twenty Rd E	220,000	-	-	220,000	0.0%	T.Sergi	Funding for project pushed out to 2020, postpone detailed engineering design.
2015	4031580585	Twenty Rd Extension Sched C EA	200,000	5,000	195,000	-	100.0%	T.Sergi	RFP (C3-10-17) has been awarded and study has been initiated.

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2015	4031580587	Fifty Road Environmental Assessment	220,000	6,080	154,306	59,614	72.9%	T.Sergi	Consultant has been retained C3-01-16 to carry out Class Environmental Assessment (Phase 3 & 4). Project working in conjunction with project ID 4031480481 (Barton Street Improvements).
2015	4031580588	Gorden Dean Avenue	100,000	-	-	100,000	0.0%	T.Sergi	Environmental Assessment to be undertaken in conjunction with BPSS for Block 1. BPSS is currently underway.
2015	4031580589	Rymal - Fletcher to Up Centennial	1,040,000	229,985	110,408	699,607	32.7%	T.Sergi	Detailed engineering design in progress. Project scheduled for 2020.
2015	4031580594	First Rd W - Green Mtn to Mud	1,650,000	10,000	-	1,640,000	0.6%	T.Sergi	To be constructed by developer in conjunction with development (Red Hill Phases 3 & 4). Construction to commence in 2019. Project working in conjunction with sewer project ID 5181580594 (First Rd W-Green Mtn to Mud).
2016	4031680582	2016 Development Rd Urbanization	500,000	-	380,388	119,612	76.1%	T.Sergi	Monies are allocated to specific road projects as development proceeds. \$380K for C15-41-17 (PED) currently under construction.
2016	4031680680	Garth St Extension Class EA	280,000	-	-	280,000	0.0%	T.Sergi	Have not started study, re-evaluating AEGD priorities.
2016	4031680681	Garner Rd-Hwy2 Wilson-Fiddlers	1,870,000	-	-	1,870,000	0.0%	T.Sergi	Road to be coordinated with Public Works water main project ID 5141396351 (Garner Water main Trunk W09).
2016	4031680684	Up Mt Albion-Stone Ch to Rymal	2,750,000	305,657	3,500	2,440,843	11.2%	T.Sergi	Project is under construction (Central Park). Portion of UMA reconstructed under Heritage Highlands Phase 1. Project working in conjunction with project ID 5161680684 (Up Mnt Albion-Stone - Highland).
2016	4031680685	RHBP-Dartnall-Stone to Rymal	5,715,090	5,077,460	112,541	525,089	90.8%	T.Sergi	Project was deemed substantial last year when the road was completed to binder coarse. Surface course placed in 2018. Final project costs to be finalized.
2017	4031780582	2017 Development Rd Urbanization	500,000	190,924	-	309,076	38.2%	T.Sergi	Monies are allocated to specific road projects as development proceeds.
2017	4031780781	Hwy 8 Improvements Class EA	500,000	55,690	463,300	(18,990)	103.8%	T.Sergi	RFP C3-03-18 awarded Sept. 10, 2018 and project is in progress.
2017	4031780789	RR 56 - Rymal to ROPA 9	220,000	62,094	82,668	75,238	65.8%	T.Sergi	Detailed engineering design in progress. Project scheduled for 2020.
2017	4031780790	Baseline - Access Road	500,000	-	-	500,000	0.0%	T.Sergi	Road will be constructed in conjunction with the development of 1288 Baseline Road.
2018	4031880582	2018 Development Rd Urbanization	500,000	-	-	500,000	0.0%	T.Sergi	Monies are allocated to specific road projects as development proceeds.
2018	4031880852	Southridge Court Cul-De-Sac	90,000	-	-	90,000	0.0%	T.Sergi	Will begin when development starts.
2018	4031880853	McClure-Garner Rd-200m Northerly	180,000	4	180,000	(4)	100.0%	T.Sergi	Project tendered C15-64-18 (PED) and works will be completed in 2019.
2018	4031880883	Dickenson Road Class EA	440,000	-	-	440,000	0.0%	T.Sergi	RFP C3-06018 awarded to complete MCEA Phases 3 and 4.
2018	4031880887	Street A Extension to Pritchard	320,000	1,272	-	318,728	0.4%	T.Sergi	Project will be initiated in conjunction with 25T-201402.
Sub-Total Roads Development Program			127,479,691	58,042,797	3,825,673	65,611,220	48.5%		

Planning Division

Planning

1999	8109955004	SC Highway 8 Urban Design	27,000	368	-	26,632	1.4%	A.Fabac	The project is on hold until all of the Ontario Municipal Board appeals regarding the Fruitland-Winona Secondary Plan are resolved. The project is anticipated to commence in Q1-2019 based on staff capacity.
2003	8300355100	LRP OP Reform	5,873,400	5,834,036	-	39,364	99.3%	J.Hickey-Evans	Official Plan work such as OPA's and special policy studies, continue as daily work.
2006	8100655600	SCUBE Secondary Plan	66,880	52,474	-	14,406	78.5%	A.Mahood	Site specific appeals remain.

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2007	8140755700	Aggregate Resource Study	500,000	241,553	16,324	242,123	51.6%	J.Hickey-Evans	Background work is underway for Aggregate work for Elfrida. In addition, staff are working with Hamilton Water Services to undertake hydro geological mapping to identify vulnerable areas in the rural. The project is expected to be completed by Q2-2019. Project works in conjunction with 8121355605 (Elfrida Expansion studies), Official Plans conformity review is underway based on the 2014 Provincial Policy Statement and revisions to the Greenbelt Plan and growth Plans. The project also works in conjunction with Project ID 8151655600 (Zoning By-law), and 8141555101 (Residential Intensification Strategy).
2008	8140855800	Official Plan LPAT/OMB Appeal	1,605,650	1,178,145	-	427,505	73.4%	J.Hickey-Evans	A prehearing scheduled for October to deal with the land budget for Elfrida, there are a few active OMB appeals for the Urban Hamilton Official Plan, one set of these appeals was heard. No decision has been received. Project working in conjunction with Project ID 8141555600 (Hamilton Growth Management Review).
2009	8120955900	Community Planning Studies	836,190	614,700	8,145	213,345	74.5%	A.Mahood	Appeals to the Downtown Hamilton Secondary Plan/Zoning still in process. Community Energy Plan RFP to be released Q1-2019, Grant application finalized.
2009	8120955903	Longwood Rd-Main to Aberdeen	120,000	25,817	-	94,183	21.5%	A.Fabac	The LRT operations, maintenance and storage facility location and timing for construction has implications for the Streetscape Master Plan. Discussion with LRT staff will continue into Q3-2019.
2010	8141055100	Nodes & Corridors Plans	550,000	72,766	-	477,234	13.2%	A.Mahood	Waterdown Community Node Secondary Plan Focus Group meeting planned for January 30th, 2019. Terms of Reference for Urban Design Guidelines and Cultural Heritage Review have been prepared, awaiting finalization of roster to select consultants.
2010	8141055101	Residential Intensify Strategy	157,000	40,765	16,635	99,601	36.6%	J.Hickey-Evans	Residential Intensification Strategy is part of the Municipal Comprehensive Review and GRIDS 2. The project works in conjunction with Project ID 8151655600 (Zoning By-law), 8141555600 (growth Management) and 8121755705 (Urban & Rural Plans 5 Yr. Review).
2011	8141155103	Zoning By-law OMB Appeals	325,000	85,537	-	239,463	26.3%	J.Hickey-Evans	The City received approximately 20 appeals to the OPA and Zoning By-law for new Commercial and Mixed Use zones. Staff are working to resolve the appeals in 2019. A prehearing was held in October. This project works in conjunction with Project ID 8151655600 (Zoning By-law).
2011	8141155104	Bayfront Strategy	495,000	317,482	168,834	8,684	98.2%	A.Mahood	Draft Strategy and Action plan was received by staff December 2018 and currently undergoing review by technical team. Consultation on Draft Strategy and Action Plan anticipated for Q2-2019.
2012	8121255620	Part IV Designate of Property	620,000	275,000	79,466	265,533	57.2%	A.Fabac	The Cultural Heritage Planner positions have been filled and designations will resume in Q1-2019.
2012	8201255700	Ottawa St Streetscape Improvement	100,000	94,861	1,260	3,879	96.1%	A.Fabac	Due to staff vacancies the project was put on hold in Q4-2018. The project will recommence in Q2-2019 with the finalization of the Master Plan. The report will come to Council in Q4-2019.
2013	8121355605	Elfrida Expansion-Studies	1,577,500	702,371	664,673	210,456	86.7%	A.Mahood	Staff Policy workshop was held on November 9, 2018 to identify innovative approaches to developing Secondary Plan policies. In November 2018 a series of educational open houses held in conjunction with the residential zoning project. Advancement of the Growth Areas study awaiting draft land budget which should be available Q3-2019. Hedgerow review was completed and incorporated into the Elfrida Sub watershed Study. Stage 1 Archaeological Assessment completed October 30, 2018. Project working in conjunction with 8140755700 (Aggregate Resource Study).

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2014	8121455500	St Clair-Heritage Plan Review	100,000	-	-	100,000	0.0%	A.Fabac	A Public Information center was held in November 2018 followed by consultation with internal staff. The background report is to be completed by the consultants in Q2-2019.
2015	8141555600	Hamilton Growth Management Review	2,195,000	522,726	325,772	1,346,502	38.7%	J.Hickey-Evans	Work is underway on the Land Needs Assessment and other background work and data analysis . The Province is in the process of revising the Growth Plan implementation which has impact on the timing of the Growth Strategy. The project works in conjunction with Project ID 8140855800 (OP-OMB appeals),
2016	8101655600	2016 Comp Zoning By-Law	1,548,600	847,787	18,544	682,269	55.9%	J.Hickey-Evans	Residential zoning, including individual studies or discussion papers will be prepared during 2019. Project working in conjunction with 8141555101 (Residential Intensification Strategy)
2016	8121655601	Barton Tiffany Design Study	150,000	-	-	150,000	0.0%	A.Mahood	Preparation of City initiated OPA and rezoning applications underway for Creative Industries uses on the Barton-Tiffany Lands. Staff Report and Official Plan Amendment and Zoning By-law Amendment to be presented to Council Q1-2019.
2016	8121655602	DC Study and Grids Update	705,000	30,675	13,973	660,352	6.3%	A.Mahood	Work on intensification estimates for DC and GRIDS 2 has been drawn from other project accounts. It is anticipated that this account will be drawn upon as other project accounts are depleted.
2016	8121655604	Implement Food & Farming Plan	70,100	30,000	-	40,100	42.8%	J.Hickey-Evans	Food and Farming Projects include work on the Provincial Plan review implementation – and Agricultural land base. The purpose of this fund is to allow Hamilton to partner with 6 other municipalities which are part of the Golden Horseshoe Food and farming Alliance on region wide food and farming related studies.
2016	8121655606	Site Plan Guidelines Update	200,000	-	-	200,000	0.0%	A.Fabac	The Terms of Reference has been completed and work will commence in Q1-2019.
2016	8141655600	2016 CityWide Employment Survey	323,790	176,402	-	147,388	54.5%	J.Hickey-Evans	The Results from the Employment Survey will be tabularized and presented in an information update in Q2-2019. The data from the most recent survey results is being reviewed. The results are used for various municipal and planning exercises (land budget, Official Plans monitoring). Staff is preparing to hire the summer students.
2017	8121755700	Woodland Protection Strategy	150,000	77,614	74,575	(2,189)	101.5%	A.Fabac	Sample tree inventories, first round of public consultation and an analysis of tree data have been completed. The draft strategy will be available in Q2-2019. If there is a deficit at the end of the project, funds will be appropriated from another Planning project.
2017	8121755703	James N Mobility Study Implementation	250,000	-	-	250,000	0.0%	A.Mahood	Timing and strategy to complete other Official Plan Amendments and Zoning By-law Amendments will be reviewed.
2017	8121755705	Urban & Rural Hamilton Plans 5 Yr Review	331,000	-	-	331,000	0.0%	J.Hickey-Evans	The project works in conjunction with Project ID 8151655600 (Zoning By-law), and 8141055101 (Residential Intensification Strategy) Official plans conformity review is underway based on the 2014 Provincial Policy Statement and revisions to the Greenbelt Plan and growth Plans.
2017	8121755706	Planning & Zoning Growth Area	525,000	2,773	-	522,227	0.5%	J.Hickey-Evans	Planning for the station areas plans along the LRT are underway as part of the municipal comprehensive review in 2018/19. The project works in conjunction with 8141555600 (growth Management)
Total Planning			19,402,110	11,223,851	1,388,200	6,790,059	65.0%		

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Transportation Planning & Parking Services Division

Parking Operations Program

2014	4901445100	Parking Lots-Service Repairs	275,000	223,522	6,342	45,136	83.6%	A.Hand/ C.King	No Lots scheduled for paving in 2019 Remaining funds may be required for final touch ups
2014	4901457100	Monetary Penalty-New Process	150,000	54,686	-	95,314	36.5%	T.Gardner	Licensing: 25 active Licensing By-Law Schedules still remaining. Municipal Law Enforcement: Many more by-laws to follow thereafter the completion of some of the Licensing Schedules. Innovation on hold due to the transition of the APS Office.
2015	4901551100	Communications & Security System	75,000	-	-	75,000	0.0%	A.Hand / A.McIlveen	Project has not advanced due to staff resourcing issues.
2016	4901641600	Elevator Review-York Parkade	50,000	2,150	-	47,850	4.3%	A.Hand / A.McIlveen	Fire upgrade required prior to elevator project commencement which is expected in Q2-2019.
2016	4901657600	HMPS Software Upgrade	200,000	108,198	50,750	41,052	79.5%	A.Hand / C.King	Vendor taking longer than anticipated to finalize testing which needs to occur for project to proceed. Project anticipated to be completed in Q2/Q3-2019.
2017	4901751700	Parking Payment Equipment	767,000	-	-	767,000	0.0%	A.Hand / A.McIlveen	RFP closed in Q4-2018. Currently evaluating bid proposals with projected award in Q2-2019.
2017	4901755700	Parking By-Law Review	100,000	50,314	5,000	44,686	55.3%	A.Hand / C.King	GIS Collection completed, Phase 2 begins Feb 2019, scoping options for project completion likely will need to utilize the remaining funds
2018	4901841801	Elevator Replacement-York Parkade	400,000	53,518	5,000	341,482	14.6%	A.Hand / A.McIlveen	RFT issued in Q3-2018, but retracted to allow for additional scope. Tender to be re-issued in Q2-2019.
2018	4901841802	Summers Lane Reconstruction	500,000	-	-	500,000	0.0%	B.Hollingworth	Facilities is preparing a detailed design and tender for the works, expected to be completed by January 2019. The tender issue is targeted for Spring 2019, with works commencing in summer 2019.
2012	4901245100	Repairs-York Boulevard Parkade	2,836,000	2,585,716	217,037	33,247	98.8%	A.Hand / A.Zaszkowska	Construction completed. Waiting for final invoices to close account. Project will be on budget.
Total Parking Operations			5,353,000	3,078,104	284,130	1,990,767	62.8%		

Transportation Planning

2018	4661817125	2018 On Street Bike Facilities/Construction	450,000	111,298	303,924	34,778	92.3%	D.Bender	Governor's road bicycle path construction is primarily scheduled for 2019, thus the big commitment to be spent. Rymal road works are primarily completed.
2018	4661817124	2018 On Street Bike Facilities	4,235,000	124,326	621,829	3,488,845	17.6%	D.Bender	Includes projects with MTO OMCC funding, with 90% of these funds planned to be spent in 2019 for the following projects: Clarendon Access, Sobi bike share, Hunter St, King St @ RHVP, Limeridge Rd (W8), Creighton/ Hatt (W13). The remaining 10% to be spent in 2020, with design underway in 2019.
2017	4661717124	2017 On Street Bike Facilities	438,000	91,273	194,598	152,129	65.3%	D.Bender	confirming billing for Gage Ave. 2019 construction of these funds include Cannon St, Delaware/ Maplewood enhancements, and Melvin Ave. A City contribution to OMCC projects is required too.
2018	4031855744	(TMP)Transportation Master Plan Modelling & Monitoring	80,000	-	-	80,000	0.0%	S.Molloy	PM recently hired to undertake study and hire consultant. Project will commence in Q2-2019.
2016	4031655926	(TMP)Transportation Master Plan Performance Measurement	263,095	-	-	263,095	0.0%	S.Molloy	PM recently hired to undertake study and hire consultant. Some actions relating to this program will commence in Q2-2019.

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2017	4031718126	Centennial Bridge over QEW-Path	320,000	-	-	320,000	0.0%	M.Philip	Budget to be re-allocated to improve MUP along Centennial south of QEW, in discussion with the Ward Councillor.
2017	4661720924	2017 Truck Route Master Plan	200,000	-	-	200,000	0.0%	S.Molloy	PM recently hired to undertake study and hire consultant. Project will commence in Q2-2019.
2017	4031755940	2017-Transportation Tomorrow Survey	40,000	-	-	40,000	0.0%	M.Philip	Preliminary discussions underway for the next Transportation Tomorrow Survey (TTS). Additional budget will be required in the coming years to initiate the project in 2020. Additional budget required for TTS 2.00 which is a research project to support the 2021 TTS.
2017	4031755820	Transportation Demand Management & Smart Commute	935,185	423,920	178,443	332,822	64.4%	P.Topalovic	Sustainable Mobility Programs main project ID. Activities for Fall 2018 to December 31st are as follows: 1. Custom project implementation to align with provincial budget ending March 31, 2019. 2. Dundas Cycling Engagement Night 3. Hunter Street Bike Lane Outreach 4. Smart Commute Employer site outreaches 4. Everyone Rides Initiative end of year wrap-up 5. Project Start-up of the Parent Engagement Strategy 6. ASST committee meetings and financials 7. School Travel Plan initiations 8. Provincial meetings and committees including regional bike share research 9. Preparing and analyzing data for the annual report 10. Smart Commute Awards ceremony
2016	4041655601	Everyone Rides Initiative Pilot Project	524,945	482,128	43,865	(1,048)	100.2%	P.Topalovic	Completion of Phase 3 of the Pilot - Finalize all subsidized membership accounts - Finalize all training for the last group of subsidized members - Run Fall and Holiday group rides - Complete all data collection for the final report - Prepare for the pilot close out in April 2019 so that final submissions and payments can occur - Begin to determine next steps for program continuation past the pilot May 2019. funding will cover deficit balance
2016	4031655641	Cordon Count Project	119,200	96,682	-	22,518	81.1%	M.Philip	Final Report received. Share of cost for the preparation of the study report paid to York Region. Budget remaining in the project will be used for next round of counts in the future. Discussions underway with other partners for the next counts. Additional budget required for the coming years.
2015	4041503519	Bike Racks - Parking	142,824	65,857	-	76,967	46.1%	P.Topalovic	Rack installations are on track -Tracked all bike racks that are outstanding and followed up with outstanding work orders. - Ordered a final batch of racks
2014	4041417125	Cannon By-Directional Cycle Track	867,200	528,832	-	338,368	61.0%	D.Bender	Pilot project confirmed as permanent in June 2018. Remainder of budget to finance design modifications (underway) and implementation in spring/summer 2019 as part of street rehabilitation project.
2014	4241409113	Ward 1 Bike Racks	25,000	19,233	-	5,767	76.9%	P.Topalovic	This project is almost complete with the final few racks ready to be installed as soon as possible (weather dependent)
2014	4241409108	Ward 1 Bike Lanes-Longwood Rd N	50,000	8,594	-	41,406	17.2%	D.Bender	Funds to be used for cycle track design in Q2-2019.
2014	4241409115	Improvements to Emerson	60,000	2,910	-	57,090	4.9%	D.Bender	Design work underway in 2019 for bicycle lanes.
Total Transportation Planning			8,750,450	1,955,053	1,342,660	5,452,737	37.7%		

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Tourism & Culture Division									
<u>Cultural Operations Program</u>									
2018	7201841803	St. Mark's Interior Restoration	740,000	-	-	740,000	0.0%	C.Samko	St. Mark's Restoration Phase 2 drawings are being finalized in Q1-2019. Beginning procurement in Q1-2019. Site Plan Approval at 95%, waiting for Committee of Adjustment and building permit. Construction estimated to begin Q3-2019.
2017	7201741703	St Mark's Restoration Phase 2	260,000	103,235	79,392	77,373	70.2%	C.Samko	Funds in this project being used to support St. Mark's Church Restoration Phase 2 including permit fees, site plan approval reports and Committee of Adjustment expenses. Any funds remaining will be transferred to 7201841803 (St. Mark's Church Interior Restoration) to support construction happening in 2019.
2016	7201641602	St Mark's Rehab-Canada 150	1,811,115	1,680,870	10,655	119,590	93.4%	C.Samko	Landscape architectural services and Interior lighting design is being done for the St. Mark's Church. Work anticipated to be completed by Q4-2019.
2018	7201858801	Hamilton Music Strategy	50,000	-	-	50,000	0.0%	P.Tombs	Phase 1 of the Creative Industries Sector Profile work was completed in Q4-2018. Plans for Phase 2 will be finalized in Q1-2019.
2018	7201858802	Art and Monuments	55,000	1,485	-	53,515	2.7%	C.Samko	Project manager has been hired and to begin in Q1-2019. Work plan to be developed and executed in 2019.
2017	7201758700	Art & Monuments Restoration	229,500	83,496	18,970	127,034	44.6%	C.Samko	Project manager has been hired and to begin in Q1-2019. Work plan to be developed and executed in 2019.
2018	7201841802	Steam Museum Keefer Steps	65,000	-	-	65,000	0.0%	C.Samko	Project delayed due to change in staffing at the museum. Consultant to be hired in Q1/Q2-2019.
2017	7201758705	Steam Museum Landscape	90,000	16,850	77,547	(4,397)	104.9%	C.Samko	Plans and specifications underway and to be completed by Q3-2019. The project has a large scope of work and will be implemented in stages as capital funding is available. Some delays are anticipated due to construction work being done at the adjacent Water Works facility which impacts the south lawn of the museum. A portion of the project is planned for 2019 under a new project ID number, barring interference from the construction next door. Deficit in project will be covered by funds freed when closing POs and closing the project after the project is completed.
2015	7201558504	Steam Museum Building Repairs	170,250	133,695	1,625	34,930	79.5%	C.Samko	Delays in project due to a change in staff at the museum. Project will resume Q1-2019 and to be completed by Q4-2019.
2018	7201841804	Children's Museum Expansion-Exhibits	710,000	-	-	710,000	0.0%	C.Samko	Consultant has been hired in Q4-2018 to undertake the first phase of design work, the public consultation. Work anticipated to be completed by the end of Q2-2019.
2015	7201555501	Children's Museum Feasibility Study	150,000	119,218	5,167	25,615	82.9%	S.Mrva	Cultural Spaces Grant application has been submitted. Expansion to being in 2023. If Grant application is accepted, the tender process can start sooner.
2018	7201841805	Dundurn Small Dining Room Conservation	55,000	-	-	55,000	0.0%	C.Samko	Work has been delayed due to change of staff at the site. Consultation with new staff is beginning Q1-2019 and work will resume in 2019.
2016	7201658601	Dundurn Small Room Restoration	144,000	89,095	2,415	52,490	63.5%	C.Samko	Work has been delayed due to change of staff at the site. Consultation with new staff is beginning Q1-2019 and work will resume in 2019.
2017	7201741702	Dundurn Coach House Roof-Can 150	455,970	364,247	-	91,723	79.9%	C.Samko	Project is completed. Remaining funds are being reallocated to a new Coach House account in the 2019 budget to address remaining work to be completed including rental facility improvements.

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2016	7201658602	Dundurn Stoplight Installation	1,096,000	710,858	70,306	314,836	71.3%	C.Samko	Entrance signage is being installed the beginning of Q1-2019. The HVAC preliminary study is completed. Consultant to be hired to begin plans and specifications to replace HVAC system and associated systems. Any remaining funds will be used to offset the deficiency in Project ID 7201541702 (Dundurn Castle Outbuildings).
2015	7201541702	Dundurn Castle Outbuildings	508,431	534,656	40,177	(66,402)	113.1%	C.Samko	Delivery of archaeological study results from consultant delayed due to Ministry of Culture requirements. Once final report and billing are received, account will be closed. Deficit will be covered by funds from project ID 7201658602 (Dundurn Stoplight Installation).
2012	7101258706	Dundurn Castle Exteriors	254,293	226,861	27,450	(17)	100.0%	C.Samko	Archaeological study results are delayed from the consultant due to some Ministry of Culture requirements. Once final report and billing are received, account will be closed.
2018	7201841807	2018 Whitehern Hall Conservation	121,950	-	-	121,950	0.0%	C.Samko	Library conservation scheduled to begin Q2-2019 to repair damage to the building. Finish conservation and wallpaper hanging scheduled for Q2-2019.
2017	7201758702	2018 Canadian Country Music Awards	690,000	591,872	-	98,128	85.8%	C.Brooks-Joiner	Event is now complete. Budgets and programming all met with anticipated surplus in this project. Some invoices are still outstanding. Post Event Report issued to CCMA and Province. Awaiting additional funds from the Ministry of Tourism, Celebrate Ontario Program to be allocated back into this Project. Awaiting Economic Impact Report from consultants.
2017	7201758701	Electric Box Heritage Program	34,000	-	-	34,000	0.0%	I.Kerr-Wilson	Design work is completed. Working with other departments to facilitate installation which is estimated to be completed by Q4-2019.
2016	7201658600	Collections Registration Preservations	266,500	74,363	-	192,137	27.9%	F.Hicks	Project funding two contract staff beginning the end of Q2-2019 for the duration of 2019. Laboratory upgrades to be undertaken in Q2-2019.
2016	7201641603	Fieldcote New Addition Final Design	130,000	23,252	98,925	7,823	94.0%	C.Samko	Drawings and specifications are on schedule to be completed by the end of Q2-2019.
2017	7201758704	Griffin House Condition Remediation	90,000	13,515	6,200	70,285	21.9%	C.Samko	A historic structures report is 50% completed. An engineer is in the process of being hired to complete a review of the structure to assist in determining future planning for repairs to the building. Structural review scheduled to be completed by the end of Q2-2019.
2016	7201659600	Heritage Inventory & Priorities	369,670	97,654	-	272,016	26.4%	S.Mrva	RFP to be issued for Hamilton Civic Strategy in Q1-2019. Hiring by end of Q3-2019.
2018	7101851321	Public Art-Century St. Parkett	150,000	-	-	150,000	0.0%	K.Coit	On hold pending the re-tender of the park project. Anticipating a Q2-2019 start.
2018	7101858812	Public Art - Downtown	936,350	3,697	1,524	931,129	0.6%	K.Coit	Traffic Box Wrap Public Art project has been initiated.
2015	7101558502	Public Art - Battlefield-Interpretive Panel	16,000	50	-	15,950	0.3%	K.Coit	Working with the artist to finalize the design. Q2-2019 installation planned.
2015	7101558506	Public Art - Dundas Driving Park Phase 2	145,000	88,777	45	56,177	61.3%	K.Coit	Minor repairs to images on art work required. Installation planned for Q2-2019.
2015	7101558507	Public Art Master Plan Review	18,000	9,196	-	8,804	51.1%	K.Coit	Funding directed to the Arts in Public Places Policy work to begin Q1-2019.
2015	7101558508	Public Art - King William Art Walk	190,000	2,377	-	187,623	1.3%	K.Coit	Initial focus group consultation to be completed Q1-2019.
2015	7101558509	Public Art - West Hamilton Rail Trail	25,000	-	-	25,000	0.0%	K.Coit	After consultation with the neighborhood association location is to be revised. Consultation to be resumed in Q1-2019.
2018	7101858813	Public Art - Waterdown Memorial Art Project	75,000	-	-	75,000	0.0%	K.Coit	To be initiated in Q1-2019.
2013	4241309204	Public Art -Cent Mem Rec Centre mural	17,500	-	-	17,500	0.0%	K.Coit	Project augmented by Area Rating. Consultation planned for Q2-2019.

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2012	4241209103	Public Art - Ward 1	300,000	16,042	-	283,958	5.3%	K.Coit	Call for Artists issued. Public consultation on short listed proposals and selection of winning proposal in Q1-2019.
2017	7101741707	Battlefield Barn Restoration	134,600	6,900	-	127,700	5.1%	C.Samko	Drawings and specifications for restoration of the barn estimated to be completed by Q4-2019. Project working in conjunction with project ID 7201544700 (Battlefield Interpretive Study) Remaining funds to be applied to the permit and construction phase of the project.
2017	7201758703	Gage House Upper Rooms	182,300	96,870	45,916	39,514	78.3%	C.Samko	Conservation of second floor estimated to be completed by the end of Q2-2019. Remaining funds to be applied to the exterior conservation of the porch and cladding and is working in conjunction with project ID 7201541506 (Gage House Exterior).
2015	7201541506	Gage House Exterior	124,430	50,183	706	73,542	40.9%	C.Samko	Drawings and specifications underway for porch and cladding restoration of Gage House. Estimated completion by end of Q2-2019. Project working in conjunction with project ID 7201758703 (Gage House Upper Rooms). Remaining funds will be applied to the construction stage of the project.
2014	7201455700	Battlefield Interpretive Study	100,000	52,327	45,721	1,953	98.0%	C.Samko	Drawings and specifications to be completed by Q4-2019. Project working in conjunction with Project ID 7201741707 (Battlefield Barn Restoration). Remaining funds will be used to support the design and building permit stage of project.
2015	7201555502	Culture Strategic Priorities	463,220	159,968	-	303,252	34.5%	P.Tombs	Tourism Hamilton website to be completed in Q2-2019. Phase 2 of the Cultural Plan to be scoped in Q1-2019.
2017	7101741702	Auchmar Rehab Garden Wall-Can150	879,500	858,768	1,905	18,827	97.9%	C.Samko	Remaining funds to be used to roof the Auchmar Dovecote. Once roofing is completed, any remaining funds to be transferred to project ID 7201841803 (St. Mark's Interior Restoration).
2010	7101057100	Point of Sale Systems-Museums	116,050	52,745	-	63,305	45.5%	S.Mrva	Project to be closed end of Q2-2019. Remaining funds to be transferred to project ID 7201659600 (Heritage Inventory and Priorities) for developing on-going additional functionality in Integrated Management System.
Sub-Total Cultural Operations Program			12,419,629	6,263,121	534,646	5,621,862	54.7%		
TOTAL PLANNING & ECONOMIC DEVELOPMENT			435,734,366	234,503,890	14,135,017	187,095,459	57.1%		