



City of Hamilton

GENERAL ISSUES COMMITTEE ADDENDUM

Meeting #: 19-013
Date: July 8, 2019
Time: 9:30 a.m.
Location: Council Chambers, Hamilton City Hall
71 Main Street West

Stephanie Paparella, Legislative Coordinator (905) 546-2424 ext. 3993

5. COMMUNICATIONS

- *5.6 Correspondence from the Hamilton Status of Women Committee in support of Item 11.3

respecting Integrating an Equity, Diversity & Inclusion (EDI) Framework to the Policies and Procedures of the Selection Committee and Interview Sub-Committees respecting the Appointment of Citizens to the City's Agencies, Boards and Committees
- *5.7 Correspondence from Lauren Stephen respecting an Individual Arrested in Pride Hamilton Disturbance
- *5.8 Correspondence from C.A. Klassen respecting an Open Letter to Mayor Eisenberger and Pride Events

6. DELEGATION REQUESTS

- *6.2 Dave Carson, respecting Airport Carbon Accreditation (for today's meeting)
- *6.3 Chris McLaughlin, Bay Area Restoration Council, respecting Item 11.2, City-Wide Stormwater Rate Program Review (for today's meeting)
- *6.4 Jen Baker, Hamilton Naturalists' Club, respecting Item 11.2, City-Wide Stormwater Rate Program Review (for today's meeting)
- *6.5 Justin Long, Yellow Vests Protestors, respecting Item 10.10 Hate Related Activities on City of Hamilton Properties (LS19031/PW19068) (City Wide) (for today's meeting)

- *6.6 Ian Borsuk, Environment Hamilton, respecting Item 11.2, City-Wide Stormwater Rate Program Review (for today's meeting)
- *6.7 Mike Wood and Elizabeth Ellis, Hamilton ACORN, respecting Item 11.1, Modifications to the Guidelines and Criteria for the Barton/Kenilworth Tax Increment Grant Program (for today's meeting)
- *6.8 Giuliana Casimirri, Green Venture, respecting Item 11.2, City-Wide Stormwater Rate Program Review (for today's meeting)

9. STAFF PRESENTATIONS

- 9.2 2020 Budget Guidelines, Outlook and Process (FCS19054) (City Wide)
 - *9.2.a Staff presentation for distribution

5.6

Letter to General Issues Committee in Support of Councillor Nann's Motion respecting Integrating an Equity, Diversity & Inclusion (EDI) Framework to the Policies and Procedures of the Selection Committee and Interview Sub-Committees respecting the Appointment of Citizens to the City's Agencies, Boards and Committees

The Hamilton Status of Women Committee is writing to communicate our support for Councillor Nann's proposed motion. Over the past month, there has been a considerable amount of discussion over the selection process for a variety of committees, the most well known of which are the LGBTQ+ Committee and the Police Services Board. It is the understanding of our committee that there is no consistent process that governs committee selection and we believe Councillor Nann's motion will rectify that. We also believe that having a consistent process in place will lead to greater transparency in the future, which is a vital step toward achieving equity.

In addition, we are excited that Councillor Nann's proposal is to apply an equity and diversity lens to committee selection. According to the city's "Equity and Inclusion Policy", "all stakeholder communities... have the right to barrier free access to resources, decision-making, expertise, experience, connections, information and opportunities through solutions that meet their needs". The notion of equity is further defined in the city's draft "Equity Diversity Inclusion Handbook" as "recognizing diversity and disadvantage, and directing resources and disadvantages towards those most in need to ensure equal outcomes for all".

Taken together, these city statements affirm the need for true diversity on all our committees, and it is quite evident that this diversity is lacking at the present time. It seems clear that the current committee selection process is inadvertently functioning as a barrier and we would like to invite the city to take steps to dismantle this barrier. As a first movement toward this, we would like to suggest establishing a firm guideline for a minimum number of seats on boards and volunteer advisory committees to be reserved for people of colour and for youth. These seats, where possible, should not be combined; for example, a seat held by a youth of colour should not count as both a youth seat and a person of colour seat. Further, we recommend these seats reflect as wide a diversity as possible, as clearly not all people of colour and youth share all their communities in common. For example, when considering people of colour for a committee great care should be exercised in assuring that a variety of ethnicities, ages and economic circumstances are represented¹. The reason for this recommendation is that it is our experience, in our various communities, that when people can identify with people in positions of leadership they are far more likely to seek such positions themselves. It is our hope that this will lead to a more equitable balance of committee members in the future, and if this hasn't been the outcome after one full city term, we suggest the approach be re-evaluated, as new systems cannot succeed without constant evaluation.

It is also the position of the Status of Women Committee that addressing the makeup of committees is only one small step toward the ultimate goal of barrier-free access for all. To this end, we would like to point out that the application process itself limits the ability of some folks to apply due to varying levels of education, economic privilege, and access to specialized resources, such as the internet. The City of Hamilton's website is also quite confusing to navigate even for those who do have sophistication in computer use. In addition, a lack of adequate childcare provided to committee members limits the ability of many to take part in our committees. There are also cultural differences to

1 It is important to be aware of and consider the demographics of the city of Hamilton in the selection of all committees.

consider, including how we would handle those who are not fluent in English on our committees, and different models of community engagement, such as those practised by indigenous communities.

The Hamilton Status of Women Advisory Committee

From: [Carson, Katie](#)
To: [Kolar, Loren](#)
Subject: FW: "Individual Arrested in Pride Hamilton Disturbance" Case Number: 19-648035
Date: July 5, 2019 9:31:09 AM

GIC – July 8/19

From: Lauren Stephen
Sent: July 4, 2019 2:06 PM
To: Office of the Mayor <mayor@hamilton.ca>; mediarelations@hamiltonpolice.on.ca; Farr, Jason <Jason.Farr@hamilton.ca>; clerk@hamilton.ca
Subject: Re: "Individual Arrested in Pride Hamilton Disturbance" Case Number: 19-648035

To: Office of the Mayor (Hamilton), Jason Farr (Ward 2 Hamilton), City Clerk (Hamilton), HPS Media Relations

Paul Szachlewicz,

I would like this entire email thread to go to the City Clerk and be entered into Council record.

You will recall that it is my contention that Hamilton Police's media release:

<https://hamiltonpolice.on.ca/news/individual-arrested-in-pride-hamilton-disturbance/>

...is vaguely and even misleadingly worded, and could have been referring to events not occurring at Hamilton Pride. You replied to the effect that it seemed pretty obvious from the media release and news stories that Cedar Hopperton was at Pride and participating in a demonstration there. I finally spoke with someone at the Hamilton Police Media desk (I believe it was Lorraine Edwards) this past Friday (June 28, 2019 at 1:46pm according to my phone records). Hamilton Police Media confirmed to me that Cedar Hopperton was arrested for participating in the demonstration between protesters and counter-protesters that occurred at Pride on June 15.

My concern was that HPS had decided they wanted to arrest Hopperton but didn't really have anything great to go on, so put out a vague media release implying the arrest was for attendance at the demonstration at Gage Park on June 15, without firmly committing themselves to that narrative so that if it didn't pan out they'd find something else. Now it appears the Parole Board will be focusing on Cedar's comments made at a June 18 community meeting and nothing that happened on June 15. I fully understand that HPS and the Parole Board are independent entities.

Cedar Hopperton has been in prison for two weeks because of attending that demonstration at Pride. That's what they were arrested for. Would the Parole Board even be considering statements made at a public meeting if its attention had not already been drawn to Hopperton by Hamilton Police's arrest for "for participating in a public demonstration where peace was disrupted"? Does that "public demonstration where peace was disrupted" now refer to the June 18 community meeting at City Hall or has that pretense for arrest been dispensed with?

The details of the arrest are of great significance to the LGBT+ community. How can we defend ourselves legally against fascist bullying and violence that seeks to erase us from the public and political spheres? Is it safe to speak at a heated public meeting? Is it safe to attend a counter-demonstration to protect our community against fascists promising violence? Again, you see how Hamilton Police and now perhaps the Parole Board are playing right into the hands of fascist elements seeking to erase us LGBT+ people from the public sphere.

Regards,

Lauren Stephen

On Tue, 25 Jun 2019 at 16:07, Lauren Stephen wrote:

I quote from Cameron Kroetsch's CBC: Hamilton editorial:

"This was organized, intentional, and violent. These extremists showed up spoiling for a fight and happily menaced and attacked anyone that got in their way.

They were greeted by the community, allies, random people who live near the park, drummers, chanters, singers, and kazoo blowers, all who opposed their violence and held them at the edge of the permit area away from the main event space."

Hopperton's arrest means Hamilton Police believe it is a parole violation to be one of those "community, allies, random people who live near the park, drummers, chanters, singers, and kazoo blowers, all who opposed their violence". Hamilton Police are criminalizing Pride, and criminalizing peaceful defense of the LGBTQ+ community, criminalizing queer people practicing self-defense. That arrest discourages people from confronting hatred in our community. With the arrest of Cedar Hopperton, Hamilton Police have made the streets safer for right-wing extremists to harass people.

Regards,

Lauren Stephen

On Tue, 25 Jun 2019 at 14:40, Lauren Stephen wrote:

Thank you for replying to me Paul Szachlewicz,

This arrest offends the dignity of the gay community and threatens our sense of safety and belonging. Violent, hateful protesters came to disrupt Pride. Challenging such protesters is an act of self defense. Neo-Nazis have manipulated Hamilton Police into taking steps towards criminalizing Pride, and making it less welcome for marginalized members of our community.

Cedar Hopperton was arrested for attending Pride and defending the LGBT community against the violence of hate groups. They were attending Pride and others caused a disturbance. The arrest is outrageous. Hamilton Police seem ignorant of history here, including the history of

Pride, and the history of over-policing of gay communities in Canada. The optics are terrible: violent neo-Nazi protesters showing up at Pride, preaching hate and extermination, assaulting people... and the only arrest is one of the victims of that violence.

I can tell you the actions of Hamilton Police in relation to this year's Pride celebration have made me feel less welcome in Hamilton.

Regards,

Lauren Craig Stephen
PhD

On Tue, 25 Jun 2019 at 10:23, Office of the Mayor <mayor@hamilton.ca> wrote:

Good Morning,

Based on the various reports from the Police and the media, Cedar Hopperton was found to be at the Pride event when things escalated between the various demonstrators. At this point in time, a public demonstration took place where multiple groups clashed in heated exchanges. In contravention of her parole requirements, Cedar Hopperton was arrested for participating in the demonstrations. I was not at the Pride event during the altercations, so I can only speak to the information provided by the Police Report and the media accounts.

For clarification, Cedar Hopperton wasn't arrested for her actions at the Pride event and moreover that she was not arrested for any acts of violence, but rather, that the arrest was made solely on the basis that as indicated by the order of the court and conditions of her parole that she is not to participate in public demonstrations for a given period of time.

I hope that this provides a clearer answer for you – Cedar Hopperton was not arrested for being at Pride, or for any reasons of violence, but rather, that she participated in the demonstrations that erupted at Gage Park on June 15, which violated her conditions of parole.

I am staying tuned to the media and Police Services for more information as it comes to light on this matter. The information I have on hand comes from the Police Report and the various media accounts. This is all publicly accessible information, so I don't have any access to confidential police accounts. I anticipate that more information regarding the arrest will be publicly shared by the Hamilton Police Service and the media in the coming days.

Let me know if I can provide any further assistance.

Regards,

Paul Szachlewicz
Administrator

Office of Mayor Fred Eisenberger
City of Hamilton

71 Main Street West 2nd Floor
Hamilton ON L8P 4Y5
905-546-2489



From: Lauren Stephen

Sent: June 24, 2019 3:24 PM

To: mediarelations@hamiltonpolice.on.ca; Farr, Jason <Jason.Farr@hamilton.ca>; Office of the Mayor <mayor@hamilton.ca>

Subject: Fwd: "Individual Arrested in Pride Hamilton Disturbance" Case Number: 19-648035

Dear Mayor Eisenburger and Councillor Farr,
Cc: Media Relations Hamilton Police

I called Hamilton Police media relations today with the following question about the arrest of Cedar Hopperton. I would like clarity on this point before expressing a definite opinion.

On the surface, it looks like violent Nazi agitators came to Pride to cause a disturbance. Once they caused that disturbance, they made it illegal for community members like Cedar Hopperton to attend Pride. I need more details to reach an informed opinion, which Hamilton Police will not provide over the phone. On the surface this seems like a manipulation of Hamilton Police by Nazis, who succeeded in making Pride a legally precarious event for some community members to attend.

Hamilton Police have played right into the hands of neo-Nazis, and succeeded in making Pride seem like an unsafe place for community members to attend. The optics of this are just terrible. HPS is also doing a great job here of proving Cedar Hopperton right: that Hamilton police and politicians care more about plate glass windows on Locke Street than about the lives of vulnerable community members.

Regards,

Lauren Stephen

----- Forwarded message -----

From: **Lauren Stephen**

Date: Mon, 24 Jun 2019 at 15:03

Subject: Re: "Individual Arrested in Pride Hamilton Disturbance" Case Number: 19-648035

To: <mediarelations@hamiltonpolice.on.ca>

Good Afternoon,

I have questions about Media Release Case Number: 19-648035

<https://hamiltonpolice.on.ca/news/individual-arrested-in-pride-hamilton-disturbance/>

The Media Release does not make absolutely clear that Cedar Hopperton was arrested for events that occurred specifically at Hamilton Pride or whether the "public demonstration where peace was disrupted" was some other event on another date.

I am in discussions with community members about this arrest and clarity on this point would help focus our response. I believe this is an important detail in helping gay community members make sense of events that took place at Hamilton Pride. Clarity on this point would be appreciated.

Regards,

Lauren Stephen

From: [Carson, Katie](#)
To: [Kolar, Loren](#)
Subject: FW: Open letter to Mayor Eisenberger from concerned citizens
Date: July 5, 2019 9:31:30 AM
Attachments: [Open letter to Mayor Eisenberger from concerned citizens June 30.pdf](#)

GIC – July 8/19

From: C.A. Borstad Klassen
Sent: July 4, 2019 8:00 AM
To: clerk@hamilton.ca; Office of the Mayor <mayor@hamilton.ca>
Cc: Wilson, Maureen <Maureen.Wilson@hamilton.ca>; Farr, Jason <Jason.Farr@hamilton.ca>; Nann, Nrinder <Nrinder.Nann@hamilton.ca>; Merulla, Sam <Sam.Merulla@hamilton.ca>; Collins, Chad <Chad.Collins@hamilton.ca>; Jackson, Tom <Tom.Jackson@hamilton.ca>; Pauls, Esther <Esther.Pauls@hamilton.ca>; Danko, John-Paul <John-Paul.Danko@hamilton.ca>; Clark, Brad <Brad.Clark@hamilton.ca>; Pearson, Maria <Maria.Pearson@hamilton.ca>; Johnson, Brenda <Brenda.Johnson@hamilton.ca>; Ferguson, Lloyd <Lloyd.Ferguson@hamilton.ca>; VanderBeek, Arlene <Arlene.VanderBeek@hamilton.ca>; Whitehead, Terry <Terry.Whitehead@hamilton.ca>; Partridge, Judi <Judi.Partridge@hamilton.ca>; Natalie Lazier
Subject: Open letter to Mayor Eisenberger from concerned citizens

Dear Mayor Eisenberger, Members of Council, and Clerks,

Please see the attached letter from myself and Natalie Lazier (cc'd), as well as 70 of our fellow Hamiltonians expressing our concerns about your leadership around Pride events and developments since.

Sincerely,

C.A. Klassen
Natalie Lazier

June 30, 2019

Dear Mayor Eisenberger,

As concerned citizens made up of members of 2SLGBTQ+ communities and allies in Hamilton, we write to add our voices to the many others to express our concerns with the response from you and the Hamilton Police Service to the hate-motivated violence that took place at Hamilton Pride on June 15, 2019.

In your June 28, 2019 statement marking the 50th anniversary of the Stonewall riots you said, "On this day, and every day, I stand in solidarity with our 2SLGBTQ+ communities," but many of your words and actions since Hamilton Pride contradict this claim. Instead you have been divisive and dismissive of 2SLGBTQ+ communities, and you've tried to shift responsibility from you and the Hamilton Police Service (HPS) to 2SLGBTQ+ community members. This is not solidarity; this is victim-blaming.

Your recent comments have made many in 2SLGBTQ+ communities feel less safe in Hamilton. On June 22, 2019 you said on Twitter that "the police [at Pride] did not decline to assist [Pride-goers being attacked by hate groups], and they continue to investigate participants. This false narrative is very unfortunate." These comments dismiss the experiences of the many Pride-goers and defenders who experienced these hate-motivated attacks. It also suggests that you know the narrative of that day's events, despite your lack of attendance. Your comments and actions following delegitimize the experiences of 2SLGBTQ+ people and allies present at Pride. Solidarity would be speaking out directly against these hate-based attacks on 2SLGBTQ+ communities. The absence of this emboldens hate groups to continue to perpetrate homophobic and transphobic violence in Hamilton.

On June 28, 2019 you stated on CHCH "The groups are intertwined and are pretending to be anti-establishment, along with pretending to be representing the queer, trans group". Many 2SLGBTQ+ people and allies - some anarchist, some not - put their bodies between people filled with hate and generations of 2SLGBTQ+ folks and families, chosen or otherwise, celebrating Pride that day. Some defenders were wearing pink masks to protect themselves from possible future violence and doxing¹ from right-wing extremists. Regardless of ideology, they tried to keep Pride-goers safe when the HPS took fully 30 minutes to do so. You, the Chair of the Hamilton Police Services Board, said nothing for days; your long silence and subsequent rhetoric implies consent for continued violence against our communities.

Additionally, your appointment of "special advisors" for the 2SLGBTQ+ community initiatives suggests you are not willing to work with pre-existing community groups such as the City of Hamilton's own LGBTQ+ Advisory Committee, which has 9 citizen members who have applied and been appointed to the committee by members of City Council². This action further suggests you are trying to control and define the narrative as opposed to listening and working with the mechanisms already in place.

¹ Doxing: "Using private information gleaned from the internet to attack someone with whom you disagree, often by publishing their person[al] info, opening them to abuse and possibly, danger." Source: <https://www.urbandictionary.com/define.php?term=doxing>

² It is important to note we are not speaking against the character of those who were appointed but rather the lack of democratic process followed.

We ask, how do you discern between legitimate and illegitimate concerns of 2SLGBTQ+ community members? Making this distinction is not your job; that is the job of our 2SLGBTQ+ communities. Your job is to take action to address and prevent homophobic and transphobic violence in Hamilton, which to date you have failed to do in any meaningful way.

The most egregious action that contradicts your claim of solidarity with members of 2SLGBTQ+ communities is your lack of comment or action related to the arrest and incarceration of Cedar Hopperton, a trans person. Hopperton, who was found guilty on charges related to the incidents on Locke Street last year, was arrested for allegedly violating parole conditions by being present at Pride. No evidence has been presented publicly that suggests that Hopperton was at Pride, while numerous credible sources have stated that Hopperton was not there³. You and the HPS have been trying to conflate what happened on Locke Street last year with the violence at Pride, but they are different. You may not like Cedar, and you may not like what they have said about you or the HPS, but nothing Cedar said at City Hall on June 18, 2019⁴ was illegal. Cedar's subsequent arrest and incarceration makes it difficult to interpret these developments as anything other than punishment for speaking out against police. We sincerely hope that Hopperton will not be among the 33% of trans people who have been incarcerated in Ontario to experience violence in prison because of their gender⁵. Hopperton's arrest and incarceration undermine public trust in the police's commitment to serve and protect all of the public, not just those who are supportive of all police actions and statements.

Therefore, we, the undersigned, call on you to demonstrate your solidarity with 2SLGBTQ+ community members by:

1. Doing everything possible in your role as the Chair of the Hamilton Police Services Board to speed the process of releasing Cedar Hopperton from prison;
2. Dropping all charges against Pride defenders; and
3. Discontinuing the recently created roles of "special advisors" and instead working genuinely with the City of Hamilton's existing LGBTQ+ Advisory Committee.

If you will not take these actions, we ask for your resignation given your lack of engagement and solidarity with the 2SLGBTQ+ community.

Sincerely,

CA Klassen

Natalie Lazier

Pike Krpan

³ <https://www.cbc.ca/news/canada/hamilton/cedar-hopperton-is-on-a-hunger-strike-in-jail-supporters-say-1.5188153>

⁴ <https://www.cbc.ca/news/canada/hamilton/pride-community-conversation-1.5180950>

⁵ https://www.researchgate.net/publication/277558920_Transgender_People_in_Ontario_Canada_Statistics_from_the_Trans_PULSE_Project_to_Inform_Human_Rights_Policy

James Diemert

Caroline Neufeld

Ruth Pickering

Jonathan Armstrong

Grace Evans

Shahzi Bokhari

Frances Neufeld

Sonny Mills

Jyssika Russell

Catherine McCormack

Dr. Lisa Droogendyk

Anna Borstad

Jenny McFadden

Sashaina Singh

A. de Bie

Scott Dobbin

Faye Thomas

Pike Krpan

Emily Groom

Sage RavenStar

Rachel More

Dana Weistra

Sean Cullen

Stone Stewart

Leslie Arnott

Jake Szamosi

Patrick Monaghan

Kelsea Swachammer

Tessa Swachammer

Christopher Todd-Kane

Daphne Reed

Lauren Snelius

Os Paredes

Abra Bergen

Marlon Picken

Heather Cronkwright

Luna Jasz

Anne Barberi

Diane Sharp

Laura Kooji

Rachel Cope

Serafina Aquino

Tai-Lynne Askew

AJ Widdershins

Carla Tompkins

Jennecka Stovell

Rachel Elliott

Leeann Hogan

Aric Bales

Jeanette Eby

Sean Haggerty

Dale Binkley

Brian French

Autumn Black

Kaiden Penney

Angela Stanton

Bonnie Berger

Nicole Mossop

Christopher Dunbar

Hope Di Pietro

Natalie Mercer

Christopher Lee Hasler

Marina Fensham

Autumn Getty

Bronson Mcdonald

Nico Varkevisser

Form: Request to Speak to Committee of Council

Submitted on Tuesday, July 2, 2019 - 8:47 pm

==Committee Requested==

Committee: General Issues Committee

==Requestor Information==

Name of Individual: Dave Carson

Name of Organization: Environment Hamilton

Contact Number: [REDACTED]

Email Address: [REDACTED]

Mailing Address: [REDACTED]
[REDACTED]

Reason(s) for delegation request: To ask the City consider Airport Carbon Accreditation as part of the renewal of the Airport lease.

Will you be requesting funds from the City? No

Will you be submitting a formal presentation? Yes

Airport Carbon Accreditation General Issues Committee July 8th 2019



Reducing carbon & increasing airport sustainability



**airport
carbon
accreditation**

MAPPING | REDUCTION | OPTIMISATION | NEUTRALITY



The only independent,
institutionally-endorsed
global standard for
carbon management at
airports

**Airports
not
airlines**

<https://www.airportcarbonaccreditation.org/>

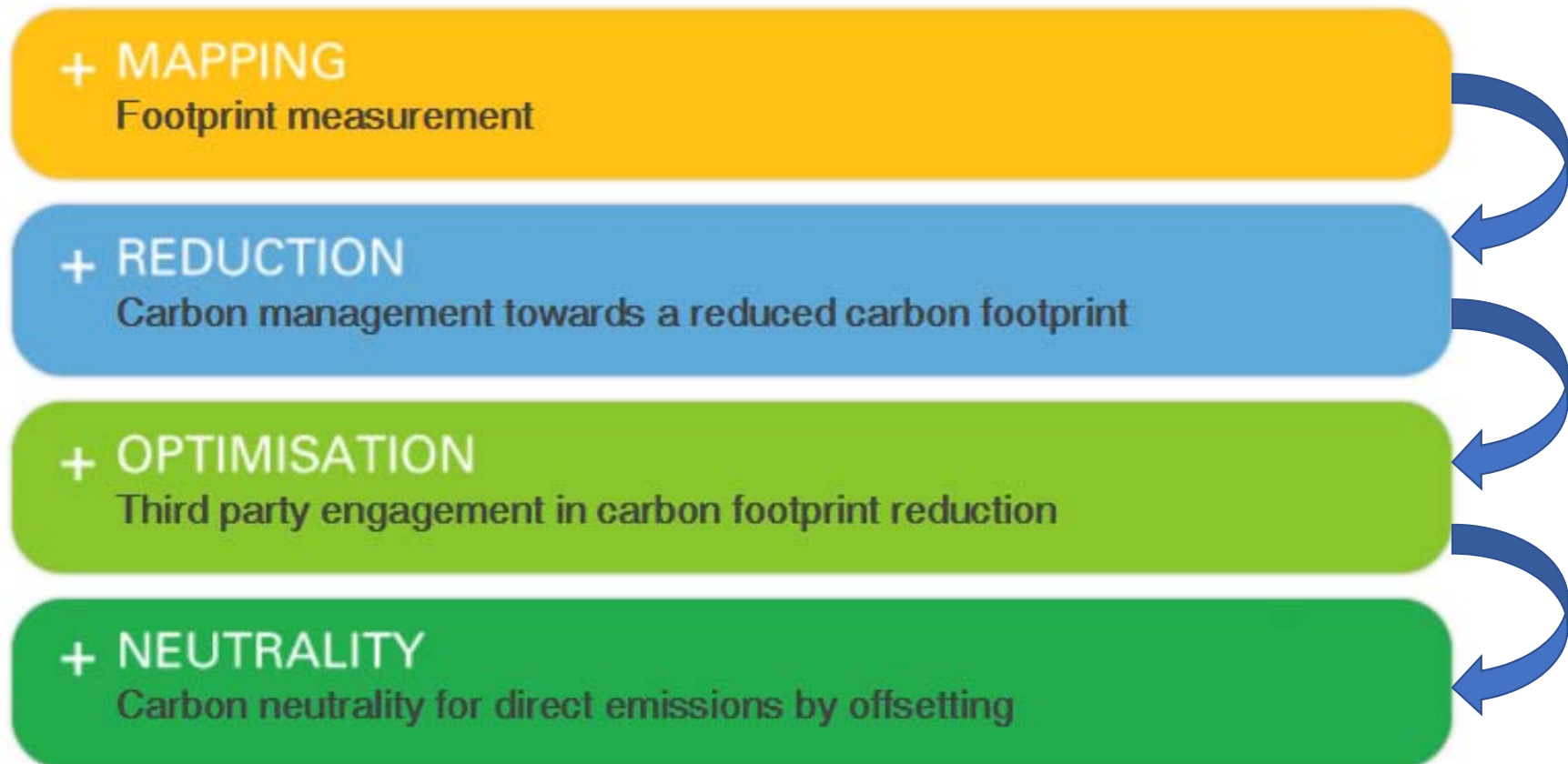
Why do it?

- Hamilton has declared a climate emergency with a goal of reducing emissions to net zero by 2050
- Airport operations and related activities are significant sources of emissions
- All industries must play a part

What is it?

- A process for managing, reducing and ultimately neutralizing the carbon footprint of airports.
- It was created in 2009 by Airports Council International – the global trade representative of the world's airport authorities. Initially in Europe, it was adopted in North America in 2014

Four levels of accreditation



Who's doing it?

Airports
In Canada / In the World

+ MAPPING

Footprint measurement

7 / 91

+ REDUCTION

Carbon management towards a reduced carbon footprint

2 / 76

+ OPTIMISATION

Third party engagement in carbon footprint reduction

5 / 56

+ NEUTRALITY

Carbon neutrality for direct emissions by offsetting

0 / 52

Who's doing it in Canada?

1st step

+ MAPPING
Footprint measurement

Charlottetown, Kelowna, Edmonton,
Fredericton, Regina, Victoria, Winnipeg

2nd step

+ OPTIMISATION
Third party engagement in carbon footprint reduction

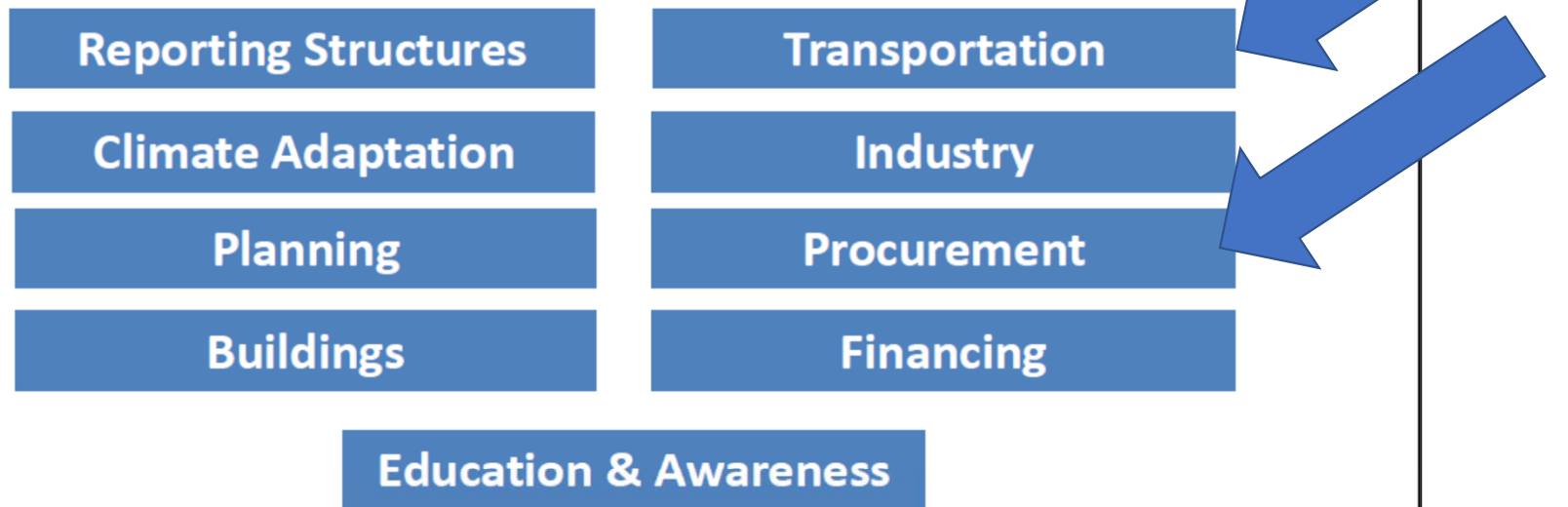
Quebec, Halifax

3rd step

+ REDUCTION
Carbon management towards a reduced carbon footprint

Greater Toronto Airport Authority, Montreal
Monckton, Ottawa, Vancouver

Corporate Climate Change Task Force Framework



6

Background information

+ MAPPING**What is it?**

The 'Mapping' step of *Airport Carbon Accreditation* requires carbon footprint measurement.

How to achieve it?

To achieve this level of accreditation, an airport has to:

- Determine its 'operational boundary' and the emissions sources within that boundary which are Scope 1 and Scope 2 sources, as defined by the [Greenhouse Gas Protocol](#)
- Collect data and calculate the annual carbon emissions for the previous year for those sources
- Compile a carbon footprint report
- Engage an independent third party to verify the report before submission, to ensure that the carbon footprint calculation is in accordance with ISO14064 and accreditation requirements.

+ REDUCTION**What is it?**

The 'Reduction' step of *Airport Carbon Accreditation* requires carbon management and progress towards a reduced carbon footprint.

How to achieve it?

To achieve this level of accreditation, an airport has to:

- Fulfil all the requirements of 'Mapping'
- Provide evidence of effective carbon management procedures including target setting
- Show that a reduction in the carbon footprint has occurred by analysing the carbon emissions data of consecutive years.

+ OPTIMISATION**What is it?**

The 'Optimisation' step of *Airport Carbon Accreditation* requires **third party engagement** in carbon footprint reduction. Third parties include airlines and various service providers, for example, independent ground handlers, catering companies, air traffic control and others working on the airport site. It also involves engagement on surface access modes (road, rail) with authorities and users.

How to achieve it?

To achieve this level of accreditation, an airport has to:

- Fulfil all the requirements of 'Mapping' and 'Reduction'
- Widen the scope of its carbon footprint to include a range of Scope 3 emissions. ([GHG Protocol](#))
Scope 3 emissions to be measured include:
 - landing and take-off cycle emissions
 - surface access to the airport for passengers and staff
 - staff business travel emissions
 - any other Scope 3 emissions which the airport chooses to include.
- Presentation of evidence of engagement with third party operators to reduce wider airport-based carbon emissions.

+ NEUTRALITY**What is it?**

The 'Neutrality' step of *Airport Carbon Accreditation* requires neutralising remaining direct carbon emissions by offsetting.

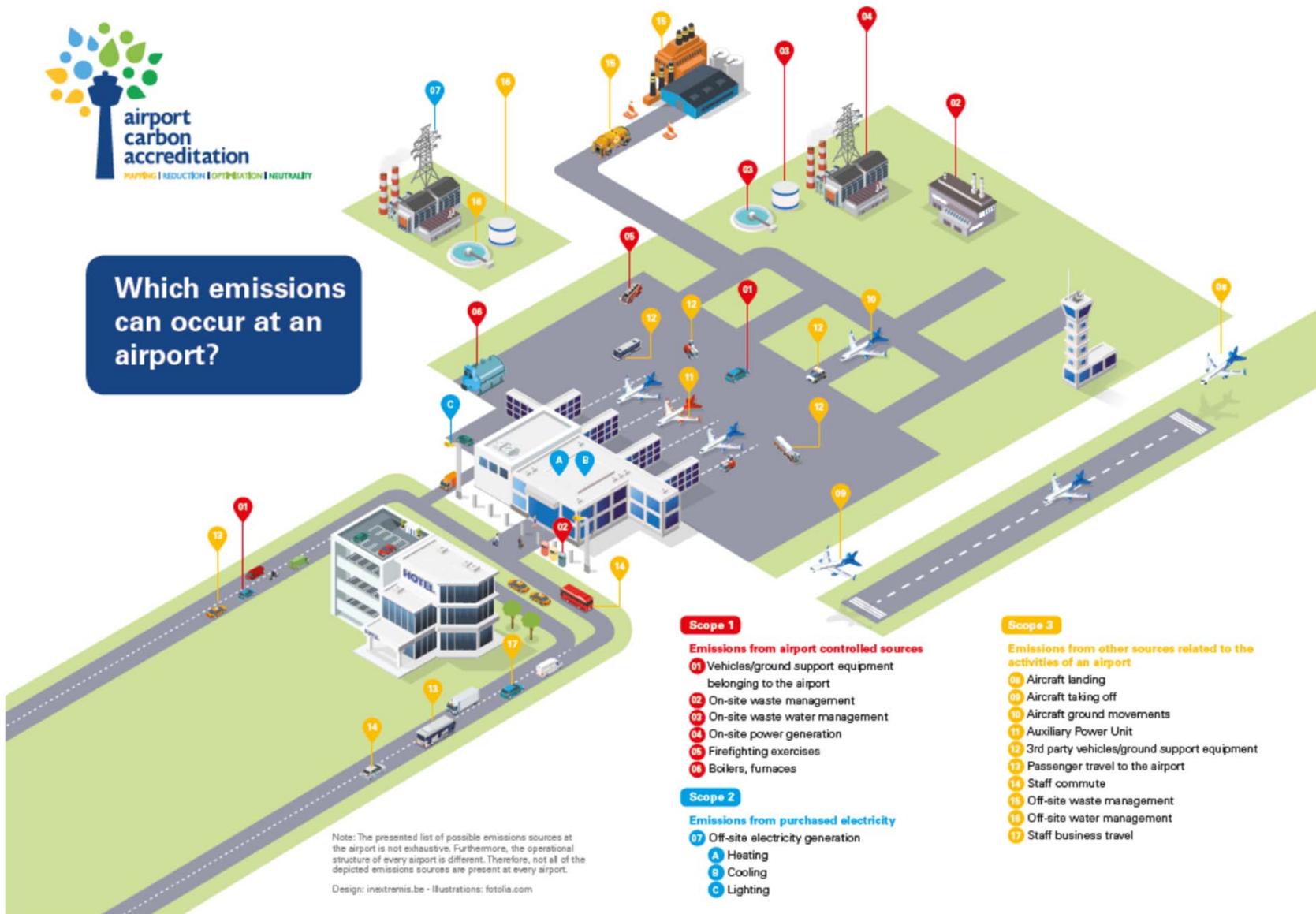
How to achieve it?

To achieve this level of accreditation, an airport has to:

- Fulfil all requirements of 'Mapping', 'Reduction' and 'Optimisation'
- Offset its remaining Scope 1 and 2 carbon emissions ([GHG Protocol](#)) to show its commitment to achieving carbon neutral operations for all direct emissions and indirect emissions over which the airport has control, using internationally recognised offsets.



Which emissions can occur at an airport?



Note: The presented list of possible emissions sources at the airport is not exhaustive. Furthermore, the operational structure of every airport is different. Therefore, not all of the depicted emissions sources are present at every airport.
 Design: inextremis.be - Illustrations: fotolia.com

Scope 1

- Emissions from airport controlled sources**
- 01 Vehicles/ground support equipment belonging to the airport
 - 02 On-site waste management
 - 03 On-site waste water management
 - 04 On-site power generation
 - 05 Firefighting exercises
 - 06 Boilers, furnaces

Scope 2

- Emissions from purchased electricity**
- 07 Off-site electricity generation
 - A Heating
 - B Cooling
 - C Lighting

Scope 3

- Emissions from other sources related to the activities of an airport**
- 08 Aircraft landing
 - 09 Aircraft taking off
 - 10 Aircraft ground movements
 - 11 Auxiliary Power Unit
 - 12 3rd party vehicles/ground support equipment
 - 13 Passenger travel to the airport
 - 14 Staff commute
 - 15 Off-site waste management
 - 16 Off-site water management
 - 17 Staff business travel

Airports addressing their CO₂ emissions

CHOOSING SMARTER ON-SITE TRANSPORT

On an airport site, there are many vehicles facilitating airside services such as runway and apron maintenance, ground handling, and passenger transport, all of which only operate within the perimeter of the airport. A concerted effort is being made by airports big and small (including airports in Amsterdam, Bologna, Cork, Dublin, Oslo, Trondheim, Zurich and many more) to replace these mainly diesel-powered vehicles with electric, hybrid or gas powered ones. The distances travelled by these vehicles may be small when compared with the average road vehicle, but by moving to more sustainable sources, the CO₂ emissions associated with on-site transport are falling.

CONVERTING TO ECO-EFFICIENT LIGHTING

As public spaces, airports have to provide well-lit facilities and naturally this is a substantial part of their energy consumption. In recent years, the benefits of LED (Light-Emitted Diode) technology have led a lot of airports to invest in replacing their lighting systems with LEDs, resulting in a significant drop in their energy consumption (and associated CO₂ emissions). For example, lighting at part of Helsinki Airport improved and energy consumption decreased by 85% when they replaced 2,100 old light fixtures with LED lighting.

INVESTING IN SUSTAINABLE ENERGY

A growing number of airports are now seeking to become more energy independent and more than that, to use sustainable energy sources such as wind, hydro and solar. Athens International Airport was one of the pioneers in harnessing the abundant sun in its location, through its €20 million investment in a photovoltaic park. The park produces approximately 11 million kWh a year - that's 20% of the airport operator's energy needs (equivalent to a reduction of 10,000 tonnes of CO₂). Other airports in Europe and Asia-Pacific are making similar investments, each helping to lower their part of the industry's carbon footprint

HELPING THE PASSENGER TO HAIL A BETTER TAXI

While rail intermodality is now a must for capital city airports, we are already seeing several airports in Europe which are working with their taxi partners, to lower the taxi-related CO₂ emissions at the airport site. Stockholm-Arlanda was one of the first, by giving exclusive priority to hybrid and electric cars – a move which quickly saw all the airport taxis voluntarily move to these technologies. At Amsterdam-Schiphol, the airport company revised its taxi partnership, making cleaner taxis as a key objective. The airport is now served by a substantial fleet of 167 zero-emission Tesla Model S taxis.

INITIATING BETTER COLLABORATION WITH AIR TRANSPORT PARTNERS

Air transport is collaborative effort between airports, airlines, ground handlers, air traffic controllers and others. One action that is helping lower CO₂ emissions is the implementation of something called Airport Collaborative Decision-Making (A-CDM). By sharing real-time updates on operations, over 15 major European airports including Heathrow, Paris CDG, Frankfurt, Munich and Brussels are lowering waiting times for landings and takeoffs, resulting in less fuel burn, less CO₂ emissions and better punctuality.

INVESTING IN SUSTAINABLE ENERGY – PART 2

A growing number of airports are now seeking to become more energy independent and more than that, to use sustainable energy sources such as wind, hydro and solar. Paris CDG and Keflavik Airport in Iceland are examples of airports which use geothermal energy to power their facilities – an entirely natural and sustainable energy source. In 2011, Aéroports de Paris commissioned a geothermal power plant at Paris-Orly, and a biomass power plant at Paris-Charles de Gaulle in 2012, significantly increasing its production of renewable energies. To date, the geothermal energy plant at Paris-Orly has enabled Aéroports de Paris to reduce GHG emissions by 9,000 tonnes of CO₂ per year and the biomass plant by 18,000 tonnes of CO₂.

Airline emissions are separately targeted and are not part of Airline Carbon Accreditation

Targeted by IATA (International Air Transport Association)

- An average **improvement in fuel efficiency** of 1.5% per year from 2009 to 2020
- A cap on net aviation CO2 emissions from 2020 (**carbon-neutral growth**)
- A **reduction in net aviation CO2 emissions of 50%** by 2050, relative to 2005 levels

A multi-faceted approach: the four-pillar strategy

IATA is determined to be part of the solution but insists that, in order to achieve these targets, a strong commitment is required from all stakeholders working together through the four pillars of the aviation industry strategy:

- Improved **technology**, including the deployment of sustainable low-carbon fuels
- More efficient aircraft **operations**
- **Infrastructure** improvements, including modernized air traffic management systems
- A single **global market-based measure**, to fill the remaining emissions gap

Form: Request to Speak to Committee of Council

Submitted on Wednesday, July 3, 2019 - 9:06 am

==Committee Requested==

Committee: General Issues Committee

==Requestor Information==

Name of Individual: Chris McLaughlin

Name of Organization: Bay Area Restoration Council

Contact Number:

Email Address:

Mailing Address:

LSB B130F

1280 Main Street West

Hamilton, ON L8S 4K1

Reason(s) for delegation request: At the request of Cllr Danko, in support of his motion regarding a stormwater rate to be introduced at GIC on Monday, July 8.

Will you be requesting funds from the City? No

Will you be submitting a formal presentation? Yes

Form: Request to Speak to Committee of Council

Submitted on Wednesday, July 3, 2019 - 12:57 pm

==Committee Requested==

Committee: General Issues Committee

==Requestor Information==

Name of Individual: Jen Baker**Name of Organization:** Hamilton Naturalists' Club**Contact Number:** [REDACTED]**Email Address:** [REDACTED]**Mailing Address:** [REDACTED]**Reason(s) for delegation request:** speak to stormwater rate motion**Will you be requesting funds from the City?** No**Will you be submitting a formal presentation?** No

6.6

Form: Request to Speak to Committee of Council

Submitted on Wednesday, July 3, 2019 - 4:05 pm

==Committee Requested==

Committee: General Issues Committee

==Requestor Information==

Name of Individual: Ian Borsuk

Name of Organization: Environment Hamilton

Contact Number: 9055490900

Email Address: iborsuk@environmenthamilton.org

Mailing Address:

22 Wilson St

Suite 4

Reason(s) for delegation request: I would like to speak on behalf of Environment Hamilton in favour of Item 11.2 "City-Wide Stormwater Rate Program Review" and the importance of the City of Hamilton to implement a Stormwater Rate Program as it relates to the climate emergency.

Will you be requesting funds from the City? No

Will you be submitting a formal presentation? No

Form: Request to Speak to Committee of Council

Submitted on Wednesday, July 3, 2019 - 5:12 pm

==Committee Requested==

Committee: General Issues Committee

==Requestor Information==

Name of Individual: Mike Wood and Elizabeth Ellis

Name of Organization: Hamilton ACORN

Contact Number: [REDACTED]

Email Address: hamilton@acorncanada.org

Mailing Address: [REDACTED]

Reason(s) for delegation request:

Delegation request to speak to Nrinder Nann's motion: Modifications to the Guidelines and Criteria for the Barton/Kenilworth Tax Increment Grant Program; the Barton/Kenilworth Commercial Corridor Building Improvement Grant Program; the Barton/Kenilworth Commercial Planning and Building Fee Rebate Program; the Commercial Corridor Housing Loan and Grant Program; and, the Hamilton Tax Increment Grant Program

Will you be requesting funds from the City? No

Will you be submitting a formal presentation? No

6.8

Form: Request to Speak to Committee of Council

Submitted on Friday, July 5, 2019 - 9:40 am

==Committee Requested==

Committee: General Issues Committee

==Requestor Information==

Name of Individual: Giuliana Casimirri

Name of Organization: Green Venture

Contact Number: 9055408787

Email Address: director@greenventure.ca

Mailing Address: 22 Veevers Drive

Reason(s) for delegation request: Speaking in support of the City-wide Stormwater Rate Program Review Motion.

Will you be requesting funds from the City? No

Will you be submitting a formal presentation? Yes

Item 9.2



Hamilton

FCS19054
2020 BUDGET GUIDELINES,
OUTLOOK & PROCESS
GENERAL ISSUES COMMITTEE

July 8, 2019

Presentation Outline

1. Historical Budgets, Tax Impacts & Rate Impacts
2. 2020 Tax Supported Operating Budget Preliminary Outlook
3. 2020 Tax Budget Guidelines & Recommendations
4. 2020 Rate Supported Operating Budget Preliminary Outlook
5. 2020 Rate Budget Recommendations
6. 2020 Budget Schedule



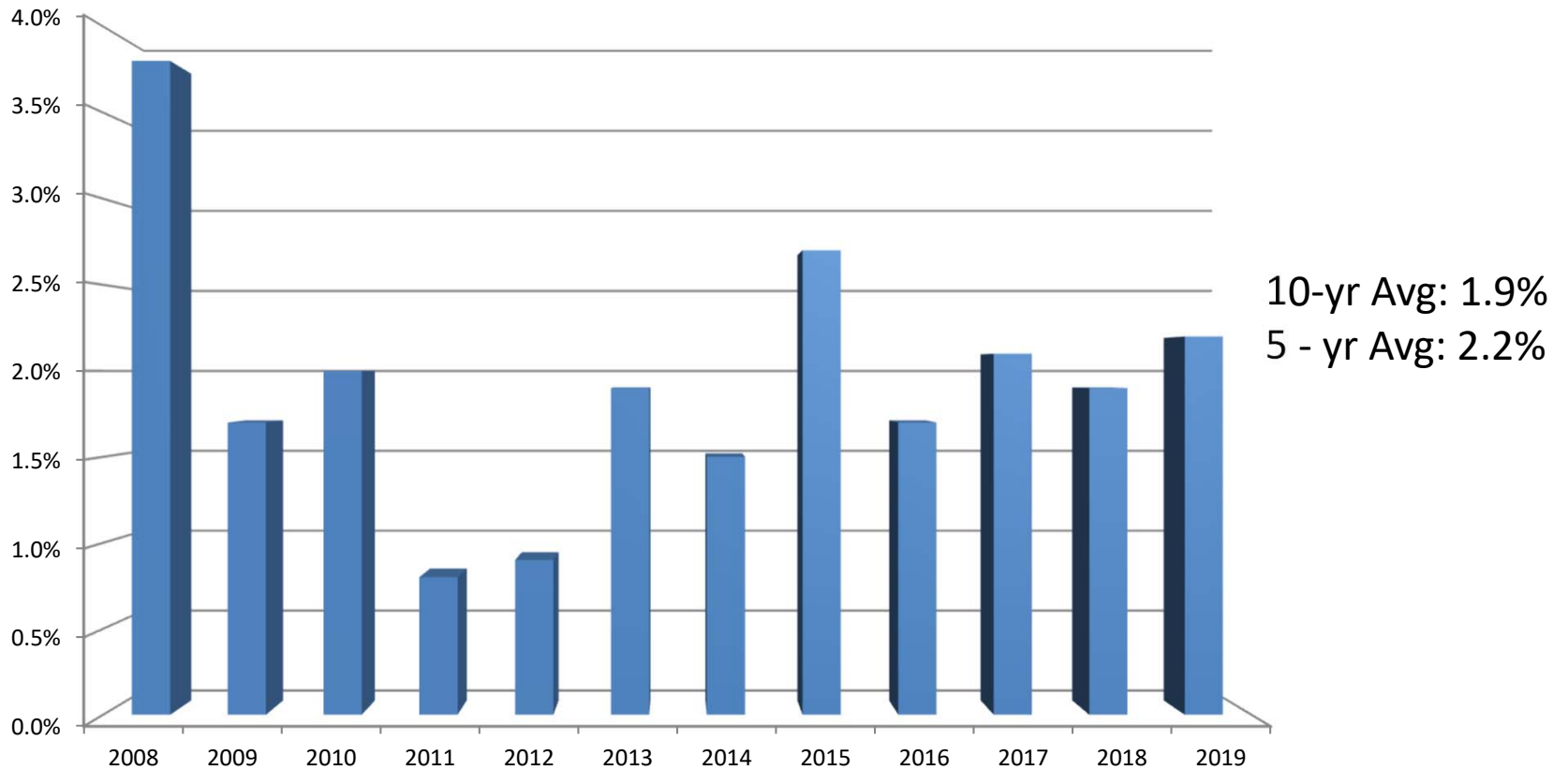
Hamilton

HISTORICAL BUDGETS, TAX IMPACTS AND RATE IMPACTS

Historical Budget Mitigation

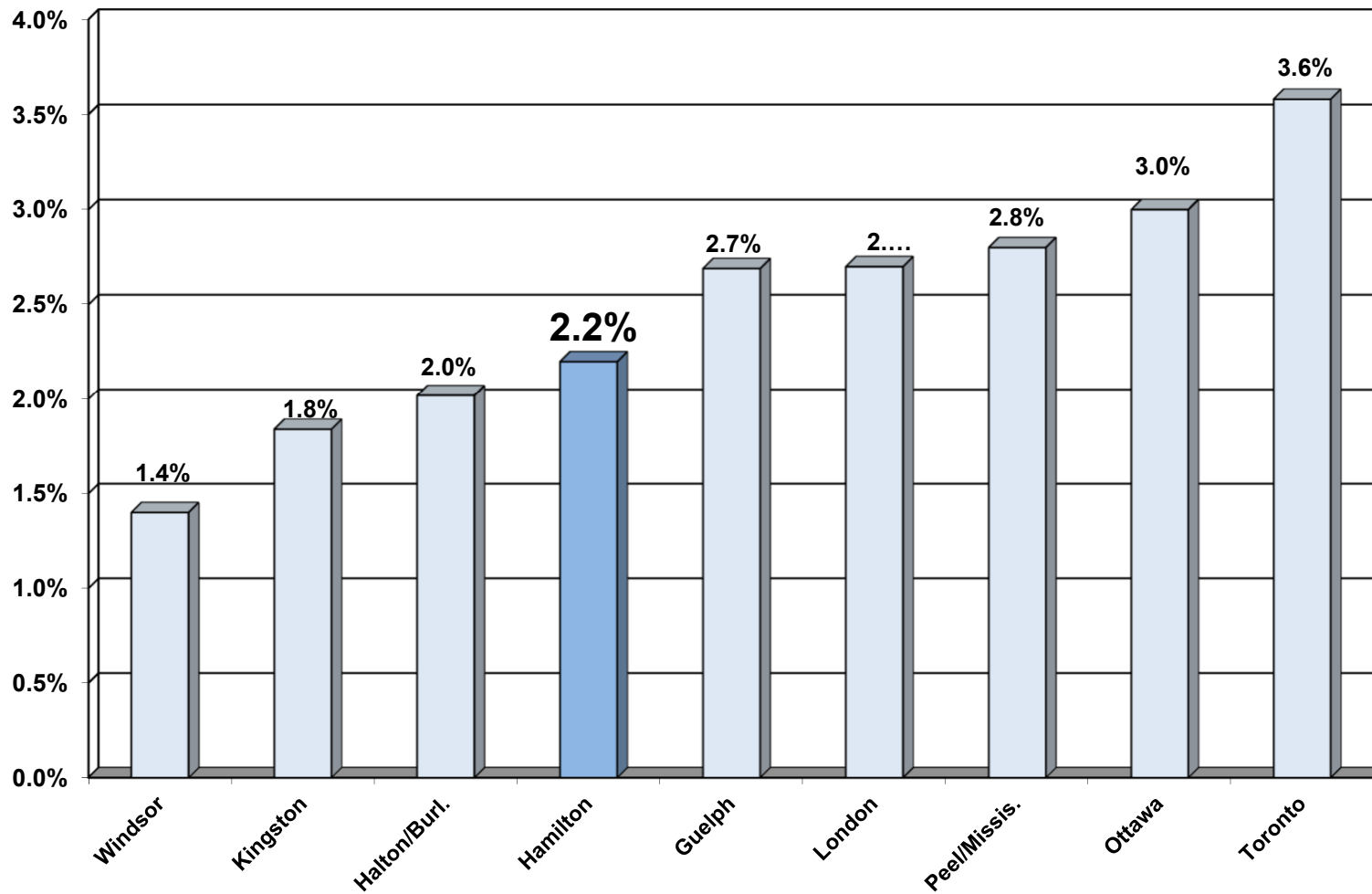
	Residential Tax Impacts		
	2017	2018	2019
Preliminary Budget	3.7%	2.4%	3.2%
Change	-1.5%	-0.3%	-0.7%
Municipal Tax Impact	2.2%	2.1%	2.5%
Total Tax Impact	2.1%	1.9%	2.2%

Annual Average Residential Tax Impacts

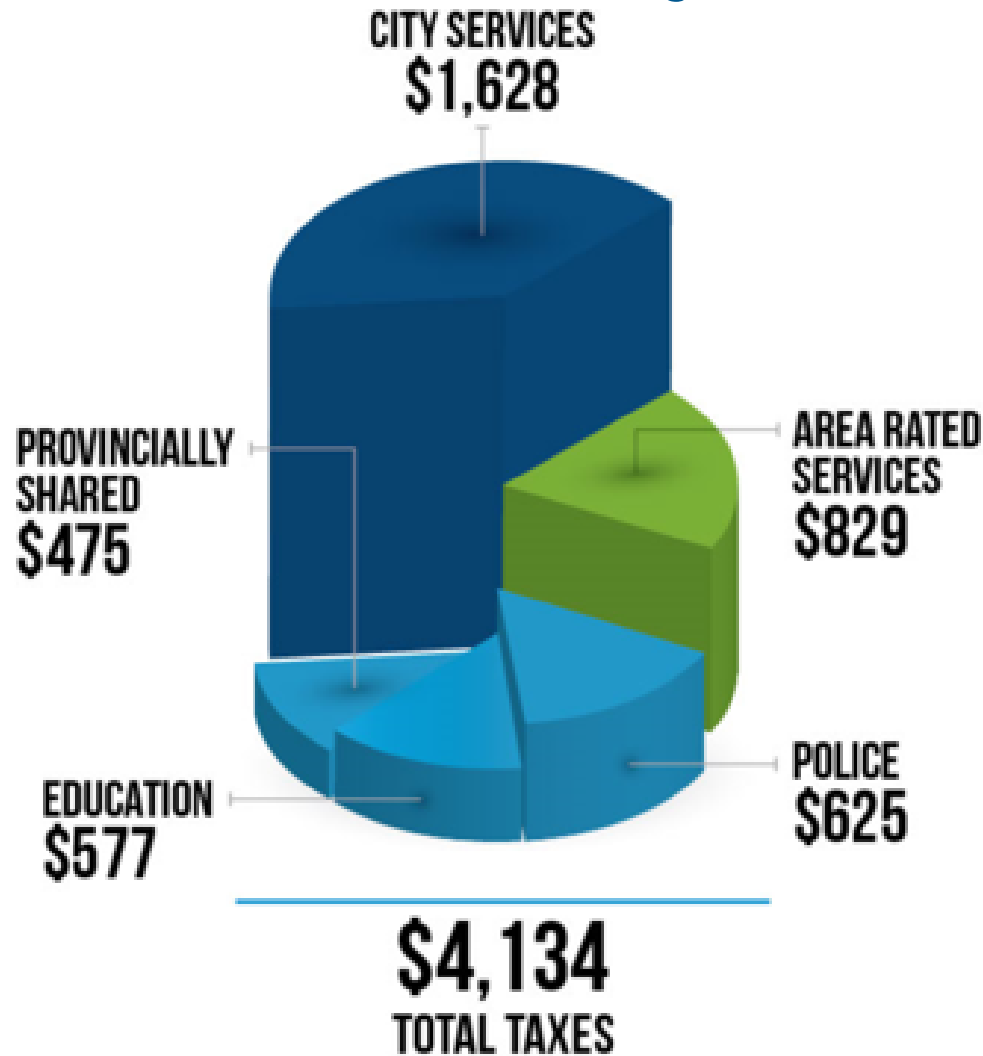


Annual residential impacts - includes budget, reassessment, area-rating, education and tax policies

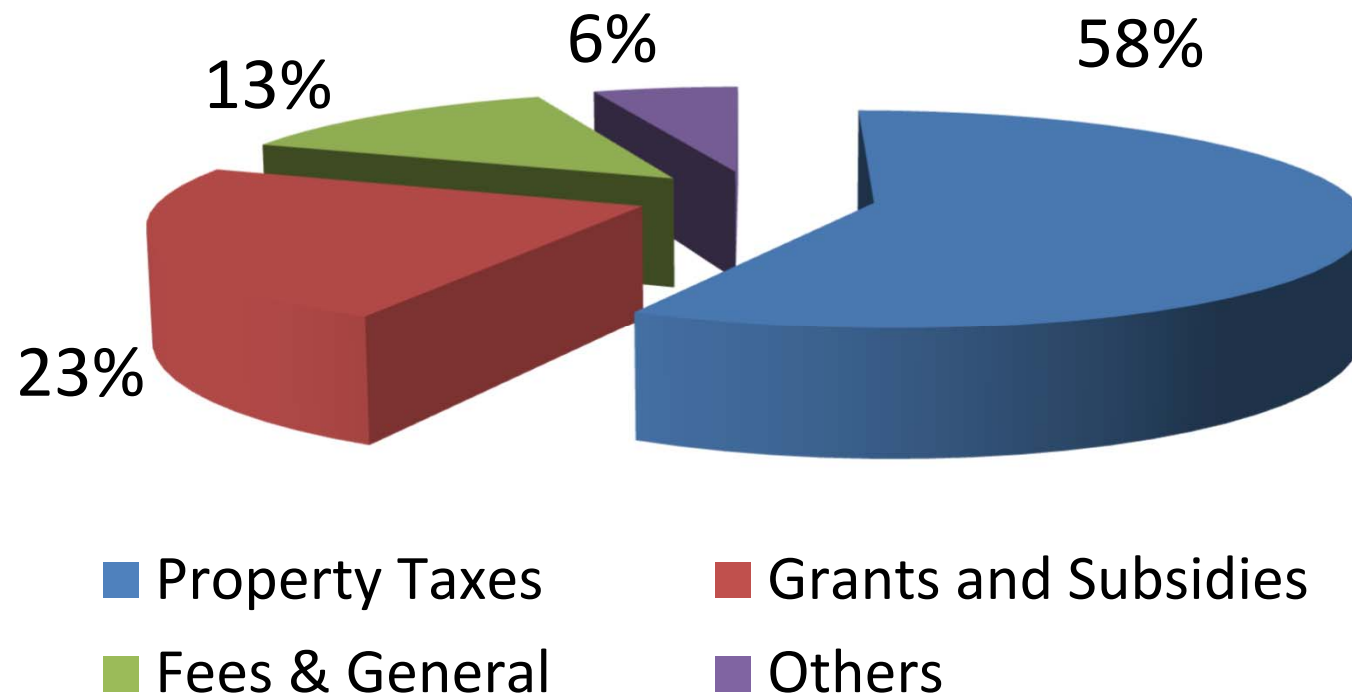
2019 Average Residential Tax Impacts



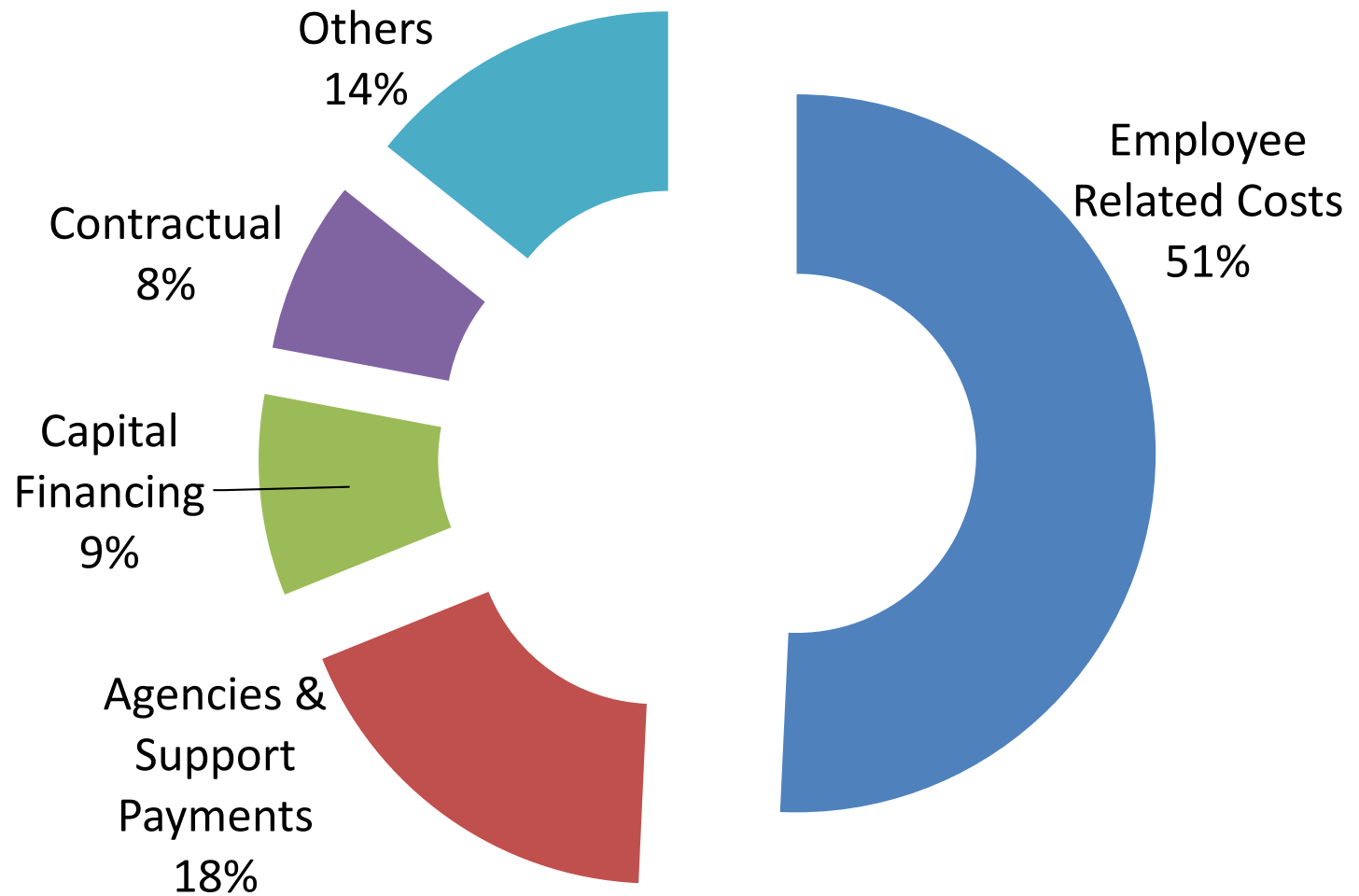
2019 Average Residential Tax Bill



Reliance on Property Taxes Based on 2019 Budget



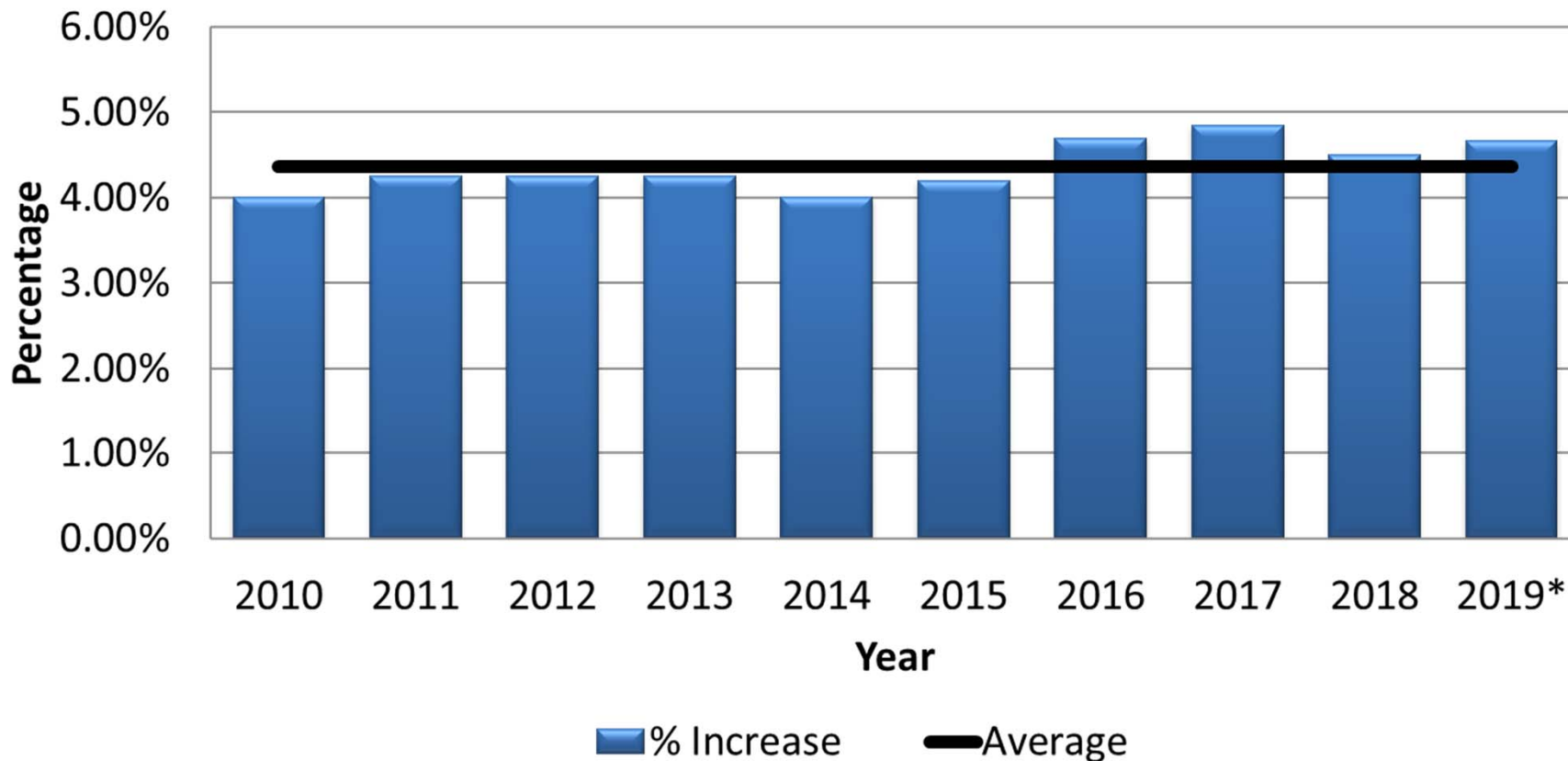
Cost of Providing Services



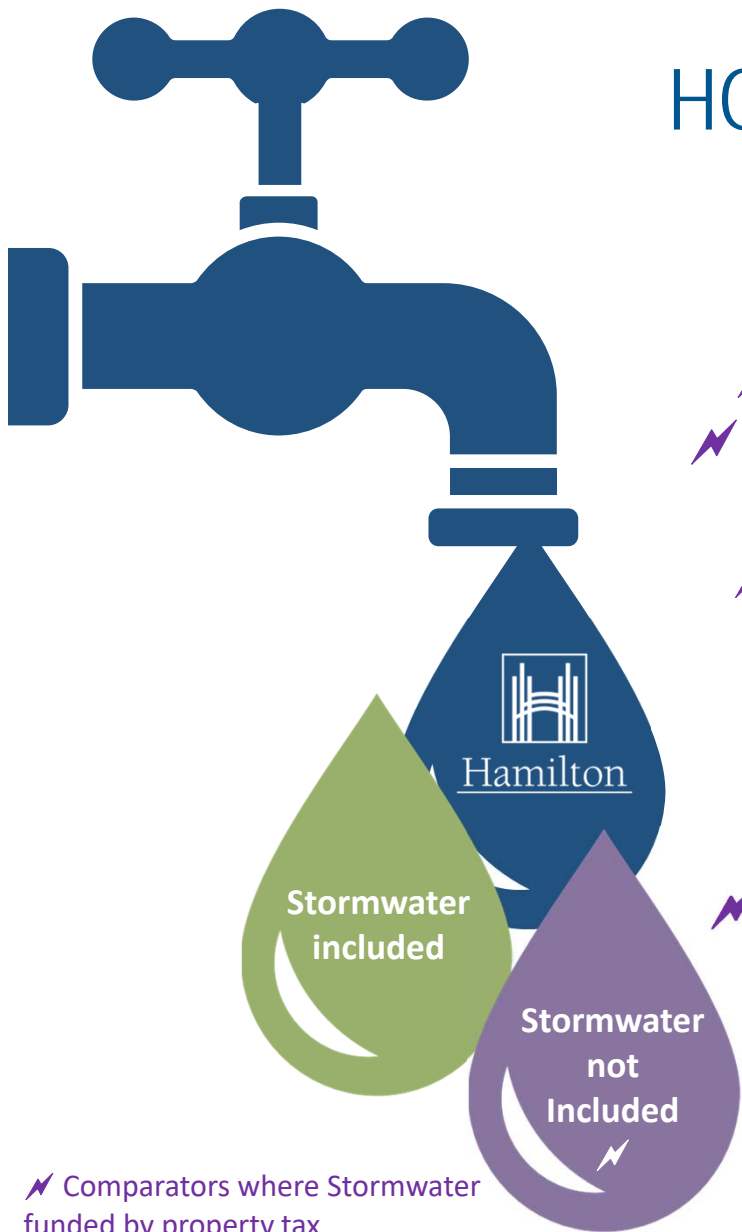
10 Year Rate Increase Trend

By the numbers

Annual Rate Increases



HOW DOES HAMILTON COMPARE?



- Kitchener: \$1,361**
- ⚡ **Norfolk: \$1,167**
- ⚡ **Cambridge: \$1,086**
- ⚡ **West-Lincoln: \$1,059**
- London: \$1,054**
- ⚡ **Haldimand: \$1,043**
- Guelph: \$972**
- Waterloo: \$959**
- ⚡ **Brantford: \$905**
- ⚡ **Durham: \$877**
- ⚡ **St. Catharines: \$875**
- ⚡ **Halton: \$842**
- Toronto: \$761**
- Hamilton: \$690**
- Peel: \$567**

2018 Water Bill Residential
200m³/ (year)

Survey Average
\$948

Hamilton provides three services for less than some municipalities which offer two

⚡ Comparators where Stormwater funded by property tax

2019 RESIDENTIAL AVERAGE ANNUAL BILL



Based on annual water consumption of 200m³



Hamilton

**2020 TAX SUPPORTED
OPERATING BUDGET
PRELIMINARY OUTLOOK**

2020 Tax Operating Outlook

	Levy Increase \$	Tax Impact %
2020 Initial Outlook	\$ 39,087,000	3.9%
Provincial Funding Shortfall	\$ 12,124,000	1.3%
Other Adjustments	\$ 9,464,000	1.2%
Annualizations	\$ 1,666,000	0.2%
2020 Outlook	\$ 62,341,000	6.7%

Note: - Anomalies due to rounding

Major items in Other Adjustments include:

- \$2.5 M in conservation authorities levy
- \$2.0 M for increased risk premiums
- \$2.0 M for DC Exemptions

Average Residential Tax Impact

	\$	%
Municipal Taxes		
Provincial funding shortfall	\$ 46	1.3%
Other City Departments	\$ 113	3.2%
Boards & Agencies	\$ 34	1.0%
Capital Financing	\$ 45	1.3%
Municipal Taxes	\$ 237	6.7%

Note: - Anomalies due to rounding

Ward Average Reassessment Impacts range from -0.3% to +1.6%

Budget Drivers – Provincial Funding Shortfall

Provincial Funding Shortfall

Children's Services and Neighbourhood Development	\$	3,400,000
Housing Services	-\$	100,000
Long-Term Care	\$	700,000
Hamilton Paramedic Service	\$	1,900,000
Ontario Works	\$	1,500,000
Public Health Services	\$	4,700,000
Total	\$	12,100,000

Tax Impact	1.3%
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Budget Drivers – City Expenditures

Transit

DARTS Contract	\$ 2,300,000
10-year Transit Strategy	\$ 3,400,000
PRESTO Maintenance Agreement	\$ 1,200,000
Transfer to Fleet Reserve	\$ 600,000
Total	\$ 7,500,000

Tax Impact	0.9%
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Budget Drivers – City Expenditures

Corporate Financials

Operating Impacts of Capital	\$ 3,100,000
Insurance premiums	\$ 2,000,000
WSIB	\$ 1,000,000
Total	\$ 6,100,000

Tax Impact	0.7%
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Budget Drivers – Capital Financing

	Levy Increase \$	Tax Impact %
Discretionary / Block Funding	\$ 4,300,000	0.50%
PTIF - Storage Facility	\$ 2,304,000	0.26%
DC Exemption	\$ 2,000,000	0.23%
Office Accomodation	\$ 1,204,000	0.14%
West Harbour	\$ 1,092,000	0.13%
Total Impact	\$ 10,900,000	1.26%

Note: - Anomalies due to rounding

Budget Drivers – Boards & Agencies

Police	\$ 6,072,000
Conservation Authorities	\$ 2,500,000
Library	\$ 644,000
Other B&A	\$ 302,000
Total Impact	\$ 9,518,000

Tax Impact	1.0%
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Note: - Anomalies due to rounding

Council Referred Items

- The 6.7% average residential tax impact does not include Council Referred Items and Business Cases
- Council Referred Items to date add to \$1.2 M
- Major item on list is \$900 K for the Fire Department Service Delivery Expansion
- If approved, Council Referred Items will add 0.1% or \$5 to the average residential tax impact

Reduction Scenarios

	Reductions	Levy Increase	Residential Tax Incr.
Preliminary Budget		\$ 62,341,000	6.7%
Total Reductions Of	\$ (18,270,000)	\$ 44,071,000	4.6%
Total Reductions Of	\$ (26,970,000)	\$ 35,371,000	3.6%
Total Reductions Of	\$ (35,670,000)	\$ 26,671,000	2.6%

Approximately \$8.7M are equal to a 1.0% tax impact



Hamilton

2020 TAX BUDGET GUIDELINES & RECOMMENDATIONS

Guidelines & Recommendations

- That staff be directed to report back on a list of user fees that can be increased towards full cost recovery, or user fee waivers (including marginal cost facility leases) that can be reduced or eliminated over a 1 to 3 year phase in period.
- That for all other user fees, the fee be increased by a rate of 3.0% and that any user fee increases below the guideline be forwarded for consideration with appropriate explanation.

Guidelines & Recommendations

- That staff report back by October of 2019 with an updated 2020 Tax Budget Outlook and provide a number of scenarios to achieve the following:

Tax Impact				Budget Reduction (\$ M)
City Departments	Provincial Shortfall	Capital	Total	
2.0%	1.3%	1.3%	4.6%	\$ 18.3
1.0%	1.3%	1.3%	3.6%	\$ 27.0
0.0%	1.3%	1.3%	2.6%	\$ 35.7

Guidelines & Recommendations

- That Police, Library and Conservation Authorities target a 2020 tax operating budget guideline based on an increase of 2.0%;
- That all other Boards and Agencies including Hamilton Beach Rescue Unit, Royal Botanical Gardens, Farmer's Market and the Community Enrichment Fund target a 0%.

Guidelines & Recommendations

- That the 2020 Tax Capital budget be submitted with the following guideline:

	Tax Impact %
Discretionary / Block Funding	0.50%
PTIF - Storage Facility	0.26%
DC Exemption	0.23%
Office Accomodation	0.14%
West Harbour	0.13%
Total Impact	1.26%

Note: - Anomalies due to rounding



Hamilton

2020 RATE BUDGET OUTLOOK

Rate Budget Outlook

2020 Projected Average Rate Impact

	\$	%
City Division (Hamilton Water)		
Energy and Other Operating Costs	\$ 8	1.2%
Capital Financing	\$ 24	3.3%
Average Residential Impact	\$ 32	4.5%



Hamilton

2020 RATE BUDGET RECOMMENDATIONS

Recommendation

- That staff report back with options that include the use of reserves, reducing reliance on debt and reducing operating costs in order to reduce the current projection of a rate 4.5% increase when submitting the 2020 Rate Supported Budget.



Hamilton

BUDGET SCHEDULE



2020 BUDGET KEY DATES

ITEM	DATE
GIC – Updated Outlook Report	October 16th
GIC – 2020 Rate Budget	November 25 th & December 6 th
GIC – 2020 Tax Capital Budget	November 29 th and Dec. 9th
GIC – User Fee Report	December 4, 2019
GIC – Tax Operating Overview and Departmental Presentations	January 17 th
GIC – Boards and Agencies	January 21 st & 23rd
GIC – Transit Day	January 24th
GIC – Departmental Presentations	January 28 th , 29 th , 30 th , Feb. 7th
GIC – Budget Delegations (Public)	Feb. 10 th
GIC – Budget Deliberations	Feb. 24 th , 27 th , March 2 nd , 4th