



City of Hamilton

EMERGENCY & COMMUNITY SERVICES COMMITTEE REVISED

Meeting #: 19-009
Date: August 15, 2019
Time: 1:30 p.m.
Location: Council Chambers, Hamilton City Hall
71 Main Street West

Tamara Bates, Legislative Coordinator (905) 546-2424 ext. 4102

1. CEREMONIAL ACTIVITIES

2. APPROVAL OF AGENDA

(Added Items, if applicable, will be noted with *)

3. DECLARATIONS OF INTEREST

4. APPROVAL OF MINUTES OF PREVIOUS MEETING

4.1 July 11, 2019

5. COMMUNICATIONS

6. DELEGATION REQUESTS

6.1 Antoinette Laffrenier, The King's Way Outreach Centre, respecting municipal support for the King's Way Outreach Centre (for a future meeting)

6.2 Robert Manley, respecting closing the Wesley Day Centre (for today's meeting)

6.3 Chad Roglich, Wesley Community Homes Inc., respecting the lease agreement between Wesley Community Homes Inc. and Wesley Urban Ministries for the premises at 195 Ferguson Avenue North (for today's meeting)

6.4 Cam Banach, Wesley Community Homes Inc., respecting the lease agreement between Wesley Community Homes Inc. and Wesley Urban Ministries for the premises at 195 Ferguson Avenue North (for today's meeting)

- 6.5 Brian Cheeseman, respecting Wesley Community Homes Inc. and Drop in Centre operated by Wesley Urban Ministries (for today's meeting)

7. CONSENT ITEMS

- 7.1 Local Impact of the Celebrate Ontario Fund on Festivities in Hamilton (PED19147) (City Wide) (Referred from the July 8, 2019 General Issues Committee meeting)
- 7.2 Accessing Capital Repair Funds from the National Housing Strategy (HSC19048) (City Wide)

8. PUBLIC HEARINGS / DELEGATIONS

9. STAFF PRESENTATIONS

10. DISCUSSION ITEMS

- 10.1 Hamilton Housing Summit (HSC19037) (City Wide) (Outstanding Business List Item)
- 10.2 Canada-Ontario Community Housing Initiative and Ontario-Priorities Housing Initiative (HSC19042) (City Wide)
- 10.3 Asylum Seekers (HSC19044) (City Wide)
- 10.4 Feasibility of Assisting Major Festivals (Shut Out of Celebrate Ontario Grant Funding) (HSC19045) (Wards 2, 3, and 12)
- 10.5 School-Based Child Care Capital Projects (HSC19049) (Wards 2, 3, 6, 7, 11, 12, 13, 15)
- *10.6 Changes to Provincial Funding - Long Term Care (HSC19047) (City Wide)
- *10.7 Deputy Fire Chief Appointment (HSC19005(a)) (City Wide)

11. MOTIONS

12. NOTICES OF MOTION

- *12.1 Valley Park Tennis Courts
- *12.2 Restorative Practices Council and Senior Leadership Team Workshop

13. GENERAL INFORMATION / OTHER BUSINESS

13.1 Items to be removed from the Outstanding Business List

13.1.a Heat Response Plan

Item on OBL: D

Addressed as Item 7.1 on the June 20, 2019 agenda.

14. PRIVATE AND CONFIDENTIAL

15. ADJOURNMENT



EMERGENCY & COMMUNITY SERVICES COMMITTEE MINUTES 19-008

1:30 p.m.
Thursday, July 11, 2019
Council Chambers
Hamilton City Hall
71 Main Street West

Present: Councillors E. Pauls (Vice-Chair), B. Clark, T. Jackson, and N. Nann

**Absent with
Regrets:** Councillors S. Merulla and T. Whitehead (Personal)

Also Present: Councillor J. Farr

THE FOLLOWING ITEMS WERE REFERRED TO COUNCIL FOR CONSIDERATION:

**1. Co-ordinated Access System for Social Housing (CES14052(e)) (City Wide)
(Item 7.2)**

(Jackson/Nann)

- (a) That the Capital Project ID 6731841101 (Co-ordinated Access System) budget be increased by \$370 K from \$1.1 M to \$1.47 M through the following funding streams;
- i) That \$199 K be funded using the residual balance in Reserve #112248, Social Housing Capital Reserve Fund plus any applicable interest;
 - ii) That \$171 K be funded through administration dollars from provincial and federal government programs; and,
- (b) That Reserve #112248 be closed once the residual balance remaining is moved to Capital Project ID 6731841101 (Co-ordinated Access System).

Result: Motion CARRIED by a vote of 4 to 0, as follows:

YES - Councillor Ninder Nann
YES - Councillor Tom Jackson

YES - Councillor Esther Pauls
NOT PRESENT - Chair Sam Merulla
NOT PRESENT - Councillor Terry Whitehead
YES - Councillor Brad Clark

2. Hamilton Paramedic Service 2018 Annual Report (HSC19035) (City Wide) (Item 9.1)

(Jackson/Nann)

That Report HSC19035, respecting the Hamilton Paramedic Service 2018 Annual Report, be received.

CARRIED

3. Establishing a Gender and Equity Lens (HSC19029) (City Wide) (Item 10.1)

(Clark/Jackson)

That Report HSC19029, respecting Establishing a Gender and Equity Lens, be received.

CARRIED

4. Addiction Services Initiative (HSC19027(a)) (City Wide) (Item 10.2)

(Jackson/Nann)

That Report HSC19027(a), respecting an Addiction Services Initiative, be received.

CARRIED

5. Child Care Fee Subsidy Wait List (HSC19039) (City Wide) (Item 10.3)

(Jackson/Nann)

That Report HSC19039, respecting a Child Care Fee Subsidy Wait List, be received.

CARRIED

6. Wesley Day Centre (HSC19040) (Ward 2) (Item 10.4)

(Jackson/Nann)

That Report HSC19040, respecting the Wesley Day Centre, be received.

CARRIED

(Jackson/Nann)

(a) That staff meet with Wesley Urban Ministries to develop a cost-sharing agreement to fund the Wesley Day Centre to continue service at 195 Ferguson Ave. N. up to March 31, 2020;

(b) That the agreement be structured such that Wesley Urban Ministries and the City report back to the Emergency and Community Services Committee in November 2019 with a status update on the progress toward a permanent location and funding requirements post March 31, 2019;

- (c) To explore any additional potential funding partnerships in the community, and;
- (d) That the funding source is to be determined by Council.

Result: Motion CARRIED by a vote of 4 to 0, as follows:

YES - Councillor Nrinder Nann
 YES - Councillor Tom Jackson
 YES - Councillor Esther Pauls
 NOT PRESENT - Chair Sam Merulla
 NOT PRESENT - Councillor Terry Whitehead
 YES - Councillor Brad Clark

7. Request for Qualifications for Service System Managers – Employment Services Transformation (HSC19041) (City Wide) (Added Item 10.5)

(Jackson/Clark)

- (a) That the City of Hamilton respond to the Government of Ontario's Request for Qualification for Service System Managers Employment Services Transformation; and,
- (b) That the General Manager, Healthy and Safe Communities Department, be delegated authority to sign-off on the City of Hamilton's application to the Request for Qualification for Service System Managers Employment Services Transformation.

Result: Motion CARRIED by a vote of 4 to 0, as follows:

YES - Councillor Nrinder Nann
 YES - Councillor Tom Jackson
 YES - Councillor Esther Pauls
 NOT PRESENT - Chair Sam Merulla
 NOT PRESENT - Councillor Terry Whitehead
 YES - Councillor Brad Clark

8. CityHousing Hamilton's Third Annual Community Health Fair (Item 11.1)

(Jackson/Nann)

WHEREAS, CityHousing Hamilton's 3rd Annual Community Health Fair is scheduled on Thursday, August 15, 2019; and,

WHEREAS, this free event will host over 20 health care professionals, organizations, and vendors with the goal of familiarizing the community with the services available to them;

THEREFORE, BE IT RESOLVED:

- (a) That \$1,500 from the Ward 2 Cell Tower Fund, project number 3301609602, be used to fund CityHousing Hamilton's 3rd Annual Community Health Fair; and,
- (b) That the Mayor and City Clerk be authorized and directed to execute any required agreement(s) and ancillary documents in relation to funding CityHousing Hamilton's 3rd Annual Community Health Fair, with such terms and conditions in a form satisfactory to the City Solicitor.

Result: Motion CARRIED by a vote of 4 to 0, as follows:

YES - Councillor Nrinder Nann
 YES - Councillor Tom Jackson
 YES - Councillor Esther Pauls
 NOT PRESENT - Chair Sam Merulla
 NOT PRESENT - Councillor Terry Whitehead
 YES - Councillor Brad Clark

9. Summer Programming for Ward 3 Kids (Item 11.2)

(Nann/Jackson)

WHEREAS, the Average family income in Ward 3's North End is \$25K and it is difficult to cover basic necessary life costs, as well as camp and social programs for children;

WHEREAS, the Eva Rothwell Centre summer camp provides the opportunity for Ward 3 children between the ages of 5-12 years to engage in a safe, educational, active, healthy and nutritional camp program;

WHEREAS, Kiwanis East Hamilton will offer a Play day for children and their families, allowing children to build physical, social and cognitive skills;

THEREFORE, BE IT RESOLVED

That through the Ward 3 Cell tower account (3301609603):

- (a) That \$1,500 be awarded to the Eva Rothwell Centre to subsidize the cost for 23 children to attend camp, fostering their curiosity and learning; and,
- (b) That \$1,500 be awarded to Kiwanis East Hamilton for their summer Play Day at Woodlands Park to support volunteers, cover equipment rentals and supplies.

Result: Motion CARRIED by a vote of 4 to 0, as follows:

YES - Councillor Nrinder Nann
 YES - Councillor Tom Jackson

YES - Councillor Esther Pauls
NOT PRESENT - Chair Sam Merulla
NOT PRESENT - Councillor Terry Whitehead
YES - Councillor Brad Clark

FOR INFORMATION:**(a) CEREMONIAL ACTIVITIES (Item 1)**

The Chair congratulated Gord Mooney, Paramedic Social Navigator, on being recognized by the Paramedic Chiefs of Canada at their national conference in Charlottetown for his work as part of the integrated Social Navigator team, and presented him with a certificate of recognition from the Mayor.

(b) APPROVAL OF AGENDA (Item 2)

The Committee Clerk advised of the following changes to the agenda:

1. COMMUNICATIONS (Item 5)

- 5.5 Correspondence from Sheri Selway, respecting Wesley Day Centre
Recommendation: Be received.

2. DELEGATION REQUESTS (Item 6)

- 6.2 Joe Speagle, Keeping Six, respecting the need for continuation of services such as those provided by the Wesley Day Centre (for today's meeting)
- 6.3 Robert Pental, Shelter Health Network, respecting the closing of the Wesley Day Centre (for today's meeting)
- 6.4 Chris Labenski, respecting keeping the Wesley Day Centre right where it is (for today's meeting)
- 6.5 Michelle Hruschka, respecting not saving the Wesley Day Centre and thoughts on a better way forward to build a better structure to help those who are the most vulnerable in our city. (for today's meeting)

3. PUBLIC HEARINGS/DELEGATIONS (Item 8)

- 8.3 Tim O'Shea and Jill Wiwcharuk, Shelter Health Network, respecting the closure of the Wesley Day Centre (deferred from the June 20, 2019 meeting due to loss of quorum)

- 8.4 Joanne Santucci, Hamilton Food Share, respecting the closure of the Wesley Day Centre (deferred from the June 20, 2019 meeting due to loss of quorum)

4. DISCUSSION ITEMS (Item 10)

- 10.5 Request for Qualifications for Service System Managers - Employment Services Transformation (HSC19041)

(Nann/Clark)

That the agenda for the July 11, 2019 Emergency and Community Services Committee meeting be approved, as amended.

Result: Motion CARRIED by a vote of 4 to 0, as follows:

YES - Councillor Nrinder Nann
 YES - Councillor Tom Jackson
 YES - Councillor Esther Pauls
 NOT PRESENT - Chair Sam Merulla
 NOT PRESENT - Councillor Terry Whitehead
 YES - Councillor Brad Clark

(Jackson/Clark)

That the Committee suspend the rules and change the order of agenda to consider Items 5.2, 5.3, 5.5, 6.1-6.5, 8.2-8.4, and 10.4, immediately following Item 3.

Result: Motion CARRIED by a 2/3 majority vote of 4 to 0, as follows:

YES - Councillor Nrinder Nann
 YES - Councillor Tom Jackson
 YES - Councillor Esther Pauls
 NOT PRESENT - Chair Sam Merulla
 NOT PRESENT - Councillor Terry Whitehead
 YES - Councillor Brad Clark

(c) DECLARATIONS OF INTEREST (Item 3)

There were no declarations of interest.

(d) COMMUNICATIONS (Item 5)

(Clark/Jackson)

That the following communications, be received and referred to the consideration of Item 10.4:

- (i) Correspondence from Glenn Fletcher, respecting Wesley Community Homes and Wesley Day Centre (deferred from June 20, 2019 meeting, due to loss of quorum) (Item 5.2)

- (ii) Correspondence from Emilie Lammers, St. Joseph's Hamilton Healthcare, respecting Support of Wesley Day Centre (Item 5.3)
- (iii) Correspondence from Sheri Selway, respecting Wesley Day Centre (Added Item 5.5)

CARRIED

(e) DELEGATION REQUESTS (Item 6)

(Jackson/Clark)

That the following Delegation requests, be approved for today's meeting.

- (i) Dean Waterfield, Wesley, respecting the announced closure of the Wesley Day Centre at 195 Ferguson Ave. N. (Item 6.1)
- (ii) Joe Speagle, Keeping Six, respecting the need for continuation of services such as those provided by the Wesley Day Centre (Added Item 6.2)
- (iii) Robert Pental, Shelter Health Network, respecting the closing of the Wesley Day Centre (Added Item 6.3)
- (iv) Chris Labenski, respecting keeping the Wesley Day Centre right where it is (Added Item 6.4)
- (v) Michelle Hruschka, respecting not saving the Wesley Day Centre and thoughts on a better way forward to build a better structure to help those who are the most vulnerable in our city (Added Item 6.5)

Result: Motion CARRIED by a vote of 4 to 0, as follows:

YES - Councillor Nrinder Nann
 YES - Councillor Tom Jackson
 YES - Councillor Esther Pauls
 NOT PRESENT - Chair Sam Merulla
 NOT PRESENT - Councillor Terry Whitehead
 YES - Councillor Brad Clark

(f) PUBLIC HEARINGS/DELEGATIONS (Item 8)

- (i) **Roger Deschamps, respecting the proposed closure of the Wesley Day Centre (Item 8.2)**

Mr. Deschamps was not present when called upon.

- (ii) **Delegations heard at the June 20, 2019 meeting (Added Items 8.3 and 8.4)**

(Clark/Jackson)

That the following Delegations, heard at the June 20, 2019 meeting, be received:

- (a) Tim O'Shea and Jill Wiwcharuk, Shelter Health Network, respecting the closure of the Wesley Day Centre (Added Item 8.3); and,
- (b) Joanne Santucci, Hamilton Food Share, respecting the closure of the Wesley Day Centre (Added Item 8.4).

CARRIED

(iii) Delegations (Added Items 8.5 to 8.9)

(Clark/Jackson)

That the following Delegations, be received:

- (a) Dean Waterfield, Wesley, respecting the announced closure of the Wesley Day Centre at 195 Ferguson Ave. N. (Added Item 8.5);
- (b) Joe Speagle, Keeping Six, respecting the need for continuation of services such as those provided by the Wesley Day Centre (Added Item 8.6);
- (c) Robert Pental, Shelter Health Network, respecting the closing of the Wesley Day Centre (Added Item 8.7);
- (d) Chris Labenski, respecting keeping the Wesley Day Centre right where it is (Added Item 8.8)
- (e) Michelle Hruschka, respecting not saving the Wesley Day Centre and thoughts on a better way forward to build a better structure to help those who are the most vulnerable in our city (Added Item 8.9)

CARRIED

(g) APPROVAL OF MINUTES OF THE PREVIOUS MEETING (Item 4)

(i) June 20, 2019 (Item 4.1)

(Nann/Clark)

That the Minutes of the June 20, 2019 meeting of the Emergency and Community Services Committee be approved, as presented.

Result: Motion CARRIED by a vote of 4 to 0, as follows:

YES - Councillor Nrinder Nann
 YES - Councillor Tom Jackson
 YES - Councillor Esther Pauls
 NOT PRESENT - Chair Sam Merulla
 NOT PRESENT - Councillor Terry Whitehead

YES - Councillor Brad Clark

(h) COMMUNICATIONS (Item 5)

(Clark/Jackson)

That the following communications, be received:

- (i) Correspondence from Jill Dubrick and Becky Doyle, Early Years Child Care Division, Ministry of Education respecting 2019 Child Care Allocations (revised), Child Care Transfer Payment Agreement Amendments and Updated Funding Guidelines to Child Care and EarlyON Child and Family Centre Programs (deferred from June 20, 2019 meeting, due to loss of quorum) (Item 5.1)
- (ii) Correspondence from Jon Pegg, Chief of Emergency Management, Office of the Fire Marshal and Emergency Management, Ministry of the Solicitor General, respecting EMCPA Compliance 2018 (Item 5.4)

CARRIED

(i) CONSENT ITEMS (Item 7)

(i) Seniors Advisory Committee Minutes – April 5, 2019 (Item 7.1)

(Clark/Jackson)

That the Minutes of the April 5, 2019 meeting of the Seniors Advisory Committee, be received.

CARRIED

(j) PUBLIC HEARINGS/DELEGATIONS (Item 8)

(i) Sheryl Green, Hamilton Regional Indian Centre, respecting the Housing First for Youth Project at the Hamilton Regional Indian Centre (Item 8.1)

Sheryl Green, of the Hamilton Regional Indian Centre, addressed the Committee respecting the Housing First for Youth Project at the Hamilton Regional Indian Centre.

(Jackson/Nann)

That Sheryl Green be permitted to address the Committee for an additional five minutes in order to complete her presentation.

Result: Motion CARRIED by a vote of 4 to 0, as follows:

YES - Councillor Nringer Nann
 YES - Councillor Tom Jackson
 YES - Councillor Esther Pauls
 NOT PRESENT - Chair Sam Merulla
 NOT PRESENT - Councillor Terry Whitehead

YES - Councillor Brad Clark

(Jackson/Nann)

That the Delegation from Sheryl Green, of the Hamilton Regional Indian Centre, respecting the Housing First for Youth Project at the Hamilton Regional Indian Centre, be received.

CARRIED

(Jackson/Nann)

That the Emergency and Community Services Committee refer the Housing First for Youth Project at the Hamilton Regional Indian Centre to Healthy and Safe Communities staff for follow up.

Result: Motion CARRIED by a vote of 4 to 0, as follows:

YES - Councillor Nrinder Nann
 YES - Councillor Tom Jackson
 YES - Councillor Esther Pauls
 NOT PRESENT - Chair Sam Merulla
 NOT PRESENT - Councillor Terry Whitehead
 YES - Councillor Brad Clark

(k) STAFF PRESENTATIONS (Item 9)

(i) Hamilton Paramedic Service 2018 Annual Report (HSC19035) (City Wide) (Item 9.1)

Michael Sanderson, Chief, Paramedic Service Hamilton, addressed the Committee respecting Report HSC19035, the Hamilton Paramedic Service 2018 Annual Report, with the aid of a presentation.

(Jackson/Nann)

That the presentation, respecting the Hamilton Paramedic Service 2018 Annual Report, be received.

CARRIED

For further disposition of this matter, refer to Item 2.

The presentation is available at www.hamilton.ca and through the Office of the City Clerk.

(l) GENERAL INFORMATION/OTHER BUSINESS (Item 13)

(i) Changes to the Outstanding Business List (Item 13.1)

(Jackson/Nann)

That the following amendments to the Emergency and Community Services Committee's Outstanding Business List, be approved:

- a) Items Requiring a New Due Date:
- (i) Poverty Reduction Investment Plan (CES16043(a))
 Item on OBL: E
 Current Due Date: June 6, 2019
 Proposed New Due Date: June 2020
 - (ii) Home for Good (CES17042(a))
 Item on OBL: G
 Current Due Date: June 20, 2019
 Proposed New Due Date: August 15, 2019
 - (iii) Funding Requests from Agencies
 Item on OBL: H
 Current Due Date: September 5, 2019
 Proposed New Due Date: TBD
 - (iv) Establishing a Gender and Equity Lens on Housing Services
 Item on OBL: M
 Current Due Date: June 20, 2019
 Proposed New Due Date: July 11, 2019
 - (v) Curling Facilities
 Item on OBL: Q
 Current Due Date: none
 Proposed New Due Date: December 5, 2019
 - (vi) Ministry's continued support for critical housing investments and leveraging federal funding under the National Housing Strategy through new provincial investments and outlining the City of Hamilton's funding for housing and homelessness programs as confirmed through the 2019 Ontario Budget
 Item on OBL: R
 Current Due Date: none
 Proposed New Due Date: August 15, 2019
- (b) Items to be Removed from the Outstanding Business List
- (i) Establishing a Gender and Equity Lens on Housing Services Addressed as Item 10.1 on today's agenda - Report HSC19036
 Item on OBL: M

Result: Motion CARRIED by a vote of 4 to 0, as follows:

YES - Councillor Nringer Nann
 YES - Councillor Tom Jackson
 YES - Councillor Esther Pauls
 NOT PRESENT - Chair Sam Merulla

NOT PRESENT - Councillor Terry Whitehead
YES - Councillor Brad Clark

(m) ADJOURNMENT (Item 15)

(Jackson/Clark)

That there being no further business, the Emergency and Community Services Committee be adjourned at 4:29 p.m.

CARRIED

Respectfully submitted,

Councillor E. Pauls
Vice-Chair, Emergency and Community
Services Committee

Tamara Bates
Legislative Coordinator
Office of the City Clerk

Form: Request to Speak to Committee of Council

Submitted on Wednesday, July 17, 2019 - 4:39 pm

==Committee Requested==

Committee: Emergency and Community Services

==Requestor Information==

Name of Individual: Antoinette Laffrenier

Name of Organization: The King's Way Outreach Centre

Contact Number:

Email Address:

Mailing Address:

649 king street east,
Hamilton, Ontario

Reason(s) for delegation request: We are seeking municipal support for the Kings Way Outreach Centre and would like to discuss the centre, the services provided, the facts of the current circumstances faced by our clients and our organization and what possible opportunities are available to partner with or have the support of Council.

Will you be requesting funds from the City? Yes

Will you be submitting a formal presentation? Yes

6.2**Form: Request to Speak to Committee of Council**

Submitted on Friday, July 19, 2019 - 8:58 pm

==Committee Requested==

Committee: Emergency and Community Services Committee
(Previously Healthy & Safe Communities)

==Requestor Information==

Name of Individual: Robert Manley

Name of Organization: Tenant

Contact Number:

Email Address:

Mailing Address:

Reason(s) for delegation request:

In favour of closing the Wesley:

I am a tenant and the Wesley drop in has no security and is a risk to my safety and security and 195a building management refuses to charge trespassers/squatters.

The landlord refused to renew their lease, this does not mean that this money will not be earmarked for helping the poor.

There are 2 sides to every story and its always the few that ruin it for the many. I am a tenant. How would you like to come home (Wesley closed at night) and be forced to use your back door because your front door is blocked by people in lawn chairs partying and people sleeping in your lobby,

6.2

broken windows etc. or how about a nice sunny day sit outside with nowhere to sit because of trespassers. I am far from heartless, and am thankful for help that I have received in times of need, but I respected the rights of others. I guarantee that when a new day-care opens people will say, don't do that as that is how we lost our privileges before. You do not see this at the Salvation Army (Across from library), partially because they hire 24/7 security

Will you be requesting funds from the City? No

Will you be submitting a formal presentation? Yes

6.3

Form: Request to Speak to Committee of Council

Submitted on Tuesday, July 23, 2019 - 9:14 am

==Committee Requested==

Committee: Emergency and Community Services Committee
(Previously Healthy & Safe Communities)

==Requestor Information==

Name of Individual: Chad Roglich

Name of Organization: Wesley Community Homes Inc.

Contact Number:

Email Address:

Mailing Address:

c/o 195A Ferguson Avenue North
Hamilton, ON L8L 8J1

Reason(s) for delegation request: To provide information regarding the lease agreement between Wesley Community Homes Inc. and Wesley Urban Ministries for the premises at 195 Ferguson Avenue North, Hamilton.

Will you be requesting funds from the City? No

Will you be submitting a formal presentation? Yes

6.4

Form: Request to Speak to Committee of Council

Submitted on Tuesday, July 23, 2019 - 9:16 am

==Committee Requested==

Committee: Emergency and Community Services Committee
(Previously Healthy & Safe Communities)

==Requestor Information==

Name of Individual: Cam Banach

Name of Organization: Wesley Community Homes Inc.

Contact Number:

Email Address:

Mailing Address:

c/o 195A Ferguson Avenue North
Hamilton, ON L8L 8J1

Reason(s) for delegation request: To provide information regarding the lease agreement between Wesley Community Homes Inc. and Wesley Urban Ministries for the premises at 195 Ferguson Avenue North

Will you be requesting funds from the City? No

Will you be submitting a formal presentation? Yes

Form: Request to Speak to Committee of Council

Submitted on Wednesday, July 31, 2019 - 9:22 am

==Committee Requested==

Committee: Emergency and Community Services Committee
(Previously Healthy & Safe Communities)

==Requestor Information==

Name of Individual: Brian Cheesemen

Name of Organization:

Contact Number:

Email Address:

Mailing Address:

Hamilton

Reason(s) for delegation request: To speak to Wesley Community Homes Inc. and Drop in Centre operated by Wesley Urban Ministries

Will you be requesting funds from the City? No

Will you be submitting a formal presentation? No

My name is Brian and I am a long-term resident of 195 Ferguson Ave. N., which is directly adjacent the Wesley Day Centre, and I feel the need to express to the Hamilton Spectator audience of readers and the general public the "other side of the story;" regarding an article written by Teviah Moro, a writer for the Hamilton Spectator.

I am extremely pleased to announce that Wesley Community Homes (WCH) board of directors made the right decision in voting "NO" against a safe injection site operating within the premise of 195 Ferguson Ave. N. A 60-unit apartment building complex... my home!

I've lived in this neighbourhood, and at the address of 195 Ferguson Ave. N. since 1996. Quite frankly, I must say, I've seen it all! In the children's play areas and private property grounds, needles and other drug paraphernalia are constantly being found. Our front entrance foyer, despite all the proper notices to not loiter visibly posted, has homeless people crashing out and sleeping on the ground on a regular basis. This type of behaviour by Wesley Urban Ministries (WUM's) clients; intimidates fellow tenants, mail delivery people, visitors and guests alike.

Then there's the drinking and illicit trade of drugs that befall the street. People in general, regardless of their "client status," shouldn't be drinking alcohol and doing drugs in any neighbourhood area and street.

It's mostly an enforcement issue really; the WUM staff are up to their knees in "BS" if you will... on a regular basis and it overflows into our private property grounds and parking lot.

Despite the drop-in centre having readily accessible washrooms, the drunkards would rather relieve themselves on the sidewalk up and down Ferguson Ave. N. As you could imagine, this atmospheric chaos gets exhausting, especially when WCGH's board of directors and Good Shepherd services are working diligently to improve the situation.

Good Shepherd Services have been responsible for general management of Wesley Community Homes for some time now. They have performed magnificently, in my opinion, in regards to their professionalism and dedication to improving the living condition at 195 Ferguson Ave. N., and to make it a more safe, enjoyable living experience.

The executive director of WUM, Daljit Garry, stated in the May 1, 2018 aforementioned article by Teviah Moro, that she was "shocked and dismayed with the WCH's board of director's decision to vote 'no' to a safe-injection site." I believe she used the acronym "NIMBYism" in reference to our board of directors at 195 Ferguson Ave. N. Well, I would like to be respond and just say that the "drop-in centre" has been in our backyard for 20+ years, and quite frankly, myself and fellow tenants and supporting community have had enough!

They've had over 20 years to try to get it right, and they still struggle daily to manage the crisis of addiction, homelessness, and mental illness, and how a toxic environment can impact an individual's path to recovery and general well-being, and how it can cause set-backs to others trying to succeed and seek and see joy in life.

I firmly believe that more affordable social housing is needed drastically- especially for the vulnerable, and the individuals struggling with mental illness that want to seek help.

When most people are given the chance to live with a basic income/allowance, they will live their lives with pride and dignity, and will think wisely before heading down the path to self-destruction.

I believe, with great certainty, that the relocation of the drop-in centre would welcome a wave of peace and harmony this neighbourhood desperately needs; a place for people to grow and prosper.

Now with the imminent termination of WUM's lease, and the decision to close down, the general public should get a well-balanced perspective of WUM's "day centre." Our WCH board of directors gave a year and a half to make them decide if they were to renew their lease for another 2 years. WUM "renege" and violated lease agreements to rent out the second floor office space, which they abandoned and left WCH with the financial burden that deeply affected the yearly budget.

I've spoken to many of WUM's day centre staff and they seem adamant they are providing many valuable services to their clients. It's hard to appreciate and respect their mandate or "vision" when 90% of their clients set up mini "tent cities" and conduct unsavoury behaviour on a daily basis. While most workplaces have 2 breaks and a lunch, WUM's day centre staff are continuously exiting the building and taking smoke breaks in our private backyard all through their shift. They neglect their responsibilities, and let their clients run free, with no appreciation for the tenants and their guests' safety and "reasonable enjoyment" of 195 Ferguson Ave. N.

Also, ever since the Wesley Day Centre announced to your readers they were closing, effective August 23; some of their clients have been conducting vandalism and theft at a higher level than usual.

As I mentioned earlier, I interacted with WUM's day staff and they feel "guiltless," with no respect to WCH's tenants needs and safety. Wesley Day staff assume the "police" will deal with any issue that arises... which in hand takes valuable resources away from city-wide emergencies!

Wesley Community Homes held a tenant meeting with our independent board of directors June 18th, 2019, and most of WUM's day staff showed up uninvited and interrupted the meeting a few times by a couple of their representatives. This reprehensible behaviour is "classless," in my opinion, and demonstrates the character of WUM's day staff.

I can appreciate the programs Wesley day program provides, however, I would appreciate the location of these services to be relocated out of my backyard, so that myself and fellow tenants can enjoy the comforts of home unencumbered.

Brian Cheeseman, long-time resident of 195 Ferguson Ave. N.



Hamilton

INFORMATION REPORT

TO:	Mayor and Members General Issues Committee
COMMITTEE DATE:	July 8, 2019
SUBJECT/REPORT NO:	Local Impact of the Celebrate Ontario Fund on Festivals in Hamilton (PED19147) (City Wide) (Outstanding Business List Item)
WARD(S) AFFECTED:	City Wide
PREPARED BY:	Andrea Carvalho (905) 546-2424 Ext. 1947
SUBMITTED BY:	Carrie Brooks-Joiner Acting Director, Tourism and Culture Planning and Economic Development Department
SIGNATURE:	

COUNCIL DIRECTION

On June 12, 2019 City Council directed Tourism and Culture staff to:

- (a) communicate with Hamilton organizations that applied to the 2019 Celebrate Ontario fund; and,
- (b) report back to the General Issues Committee with information on the local impact of the Celebrate Ontario fund including those that received funding and those that did not.

INFORMATION

The Celebrate Ontario funding program, administered through the Government of Ontario's Ministry of Tourism, Culture and Sport, supports programming improvements at new and existing festivals and events that attract tourists for longer stays, create greater experiences for visitors and support communities across Ontario¹.

¹ Celebrate Ontario 2019 program description.

http://www.grants.gov.on.ca/GrantsPortal/en/OntarioGrants/GrantOpportunities/OSAPQA005140?fbclid=IwAR2iDzFQiGH5eMYpUMLC6dWKKd_1vBvHX_qZIZMQSE2bEHDl5d757q7y7v8

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SUBJECT: Local Impact of the Celebrate Ontario Fund on Festivals in Hamilton (PED19147) (City Wide) - Page 2 of 4

Applicants to the program must meet the eligibility requirements, program criteria, funding priorities and pass the assessment process. The Celebrate Ontario program does not provide core operating funding, as such funding amounts may fluctuate year to year and past funding does not guarantee funding each year. Additional Celebrate Ontario program information is included as Appendix "A" to Report PED19147.

Over the last 3 years, the Government of Ontario, through Celebrate Ontario, has invested in festivals and events province-wide as follows:

Funding Year	Total Celebrate Ontario Funding	# of Festivals and Events Funded
2017	\$19 million	304
2018	\$20 million	328
2019	\$17 million	257

Celebrate Ontario Results in Hamilton

All Celebrate Ontario applicants received funding notification on May 31, 2019.

The following chart provides information on Hamilton festival and events that received Celebrate Ontario funding at least once between 2017-2019 as reported by the organizations or published as public information. The chart provides information on festivals that have or have not applied to the program, as well as percentage changes to funding from 2018-2019.

Event Name	2017 Celebrate Ontario*	2018 Celebrate Ontario	2019 Celebrate Ontario	Funding change from 2018 to 2019
Increased Funding in 2019				
Ancaster Fair	<i>did not apply</i>	<i>did not apply</i>	\$34,882	n/a
Art Gallery of Hamilton Film Festival	\$85,800 ²	\$76,950 ²	\$122,000	+ 59%
ArtsFest Waterdown	\$25,000	\$31,050	\$43,500	+ 40%
Hamilton Fringe Festival	<i>did not apply</i>	\$45,569	\$60,638	+ 33%
RBC Canadian Open ³	\$84,750 ⁴	\$0	\$250,000	+ 100%

² In 2017 and 2018 the Art Gallery of Hamilton Celebrate Ontario application was in support of the AGH Film Festival and other programming. In 2019, the application was only in support of the Film Festival.

**SUBJECT: Local Impact of the Celebrate Ontario Fund on Festivals in Hamilton
(PED19147) (City Wide) - Page 3 of 4**

Event Name	2017 Celebrate Ontario*	2018 Celebrate Ontario	2019 Celebrate Ontario	Funding change from 2018 to 2019
Telling Tales	<i>did not apply</i>	<i>did not apply</i>	\$39,449	n/a
Reduced Funding in 2019				
Liquid Art Festival	<i>did not apply</i>	\$50,000	\$30,650	- 39%
Eliminated Funding in 2019				
Because Beer Craft Beer Festival	\$48,875	\$60,000	\$0	-100%
Festival of Friends	\$0	\$49,700	\$0	-100%
FrancoFEST	\$17,000	\$42,756	\$0	-100%
Supercrawl	\$544,750	\$275,000	\$0	-100%
Did Not Apply in 2019				
Dundas International Buskerfest	\$21,971	\$9,895	<i>did not apply</i>	n/a
Total Applications Funded	7	9	7	
Total by Funding by Year	\$743,396	\$640,920	\$581,119	- 8%

*Does not include one-time Ontario 150 funding.

Impact to Hamilton Organizations

Four Hamilton festivals that submitted applications did not receive 2019 Celebrate Ontario program funding: Because Beer Craft Beer Festival, Festival of Friends, FrancoFest, and Supercrawl. The impacted organizations reported a lack of communication from the province regarding changes to the program, the funding priorities, and the total available funding. Based on the amount received in 2018, the total loss in provincial funding to these four festivals is \$427,456.

The organizations have reported pressure in several operational, service, and programming areas by the in-year funding loss. The festivals are in the late stages of planning for festivals for the 2019 summer season and have already committed performance and service contracts. For organizations with an elimination of provincial funding, the impacts are:

- Marketing: Reductions to overall marketing efforts and targeted tourism marketing.

⁴ In 2017 and 2018 the RBC Canadian Open was held in Oakville and in 2019 was held in Hamilton. Golf Canada is not a Hamilton based organization.

**SUBJECT: Local Impact of the Celebrate Ontario Fund on Festivals in Hamilton
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- Programming: Reductions to festival schedule overall, elimination of secondary stages, cancelled performances, and reduced performers.
- Audience Programming: Reductions to participatory festival areas and targeted community sectors.
- Production: Decreased staging and technical production costs.
- Operational: Reductions to staffing and volunteer budgets, and general end of year net loss.

APPENDICES AND SCHEDULES ATTACHED

Appendix "A" to Report PED19147: Celebrate Ontario Program Information

AC:ro

Celebrate Ontario Program Information Excerpt from Program Guidelines

The Celebrate Ontario program is guided by the following criteria and funding priorities. Applications to the program are evaluated based on the evaluation process and assessment criteria.

Celebrate Ontario Program Criteria

Applications to the fund must demonstrate how the Celebrate Ontario project or new event programming will:

- Increase community economic development and business partnerships
- Increase tourist attendance and expenditures
- Meet visitor demand and interests by creating engaging experiences
- Attract overnight stays and out-of-province tourists to a community
- Improve the event's appeal to tourists.

Celebrate Ontario Funding Priorities

Priority will be given to projects and new events that demonstrate:

- Innovative programming improvements that enhance the quality of the event experience and increase tourist visitation and spending.
- A strategy to grow the event's tourism attendance and an evidence-based rationale for the proposed programming improvements.
- Strong community and regional economic development focus.
- Confirmed tourism, business and community partnerships that encourage increased spending and overnight stays in the host community.
- Strong organizational and leadership capacity with proven capability to deliver the project.

Evaluation Process and Assessment Criteria

The decision to fund all or part of a funding request will depend on its fit with Celebrate Ontario 2019 program funding priorities, eligibility, mandatory and technical requirements, as well as the overall demand for funds in the program. Applications that meet the eligibility and mandatory requirements will be scored in accordance with the criteria set out below:


Assessment Criteria	Scoring Weight
Current financial position and organizational capacity	20%
Project information and rationale	25%
Performance measurement, impact and marketing	25%
Tourism / community economic development partnerships	20%
Event budget and Celebrate Ontario project budget	10%
Total	100%

The ministry cannot guarantee funding to all applicants, nor can it ensure that the total amount requested by successful applicants will be granted. Past funding does not guarantee program funding.



Hamilton

CITY OF HAMILTON
HEALTHY AND SAFE COMMUNITIES DEPARTMENT
Housing Services Division

TO:	Chair and Members Emergency and Community Services Committee
COMMITTEE DATE:	August 15, 2019
SUBJECT/REPORT NO:	Accessing Capital Repair Funds from the National Housing Strategy - Co-Investment Fund for CityHousing Hamilton HSC19048 (City Wide)
WARD(S) AFFECTED:	City Wide
PREPARED BY:	Joshua Van Kampen (905) 546-2424 Ext. 4592
SUBMITTED BY:	Edward John Director, Housing Services Division Healthy and Safe Communities Department
SIGNATURE:	

RECOMMENDATION(S)

- a) That the General Manager of Corporate Services, the General Manager of Healthy and Safe Communities, and the Chief Executive Officer of CityHousing Hamilton be directed to engage in discussions with the Canada Mortgage and Housing Corporation to:
 - i) Negotiate funding principles and to determine the extent of the municipal contribution with respect to the CityHousing Hamilton repair/renewal portfolio wide funding application under the National Housing Strategy – Co-investment Fund repair/renewal stream;
- (b) That staff report back to the Emergency and Community Services Committee with an update as soon as practical on the proposed funding agreement, expected municipal contribution and implementation strategy for CityHousing Hamilton repair/renewal funding application; and,
- (c) That staff apply any future year-end Alectra and/or Hamilton Utilities Corporation dividend surpluses to reduce the reliance on debt financing for Council approved

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Housing projects, and that staff report back on amended reliance on debt through future Tax Supported Capital Budget reports/presentations.

EXECUTIVE SUMMARY

In partnership, the City of Hamilton and CityHousing Hamilton (CHH) have submitted a ten-year portfolio-wide application to the Canada Mortgage and Housing Corporation (CMHC) under the National Housing Co-Investment Fund – Repair and Renewal Stream. A moderate, portfolio-wide long-term investment plan can enable strategic planning which in turn can minimize costs by avoiding expensive reactive emergency repairs, maximize benefits, and minimize negative impacts on tenants. Such planning can take advantage of economies of scale and leverage projects to create multiple benefits with city-wide impacts.

The application currently requested \$408 M over 10 years for the repair and renewal of all 7,000 CHH units. Through early discussions with CMHC, staff understand that CMHC requires a contribution commitment from the benefitting municipality prior to awarding the funding and providing precise loan and grant details. It is understood based on preliminary discussions with CMHC that upwards of \$170 M could be available to CHH based on CHH's proportion of the province's social housing units. It is also understood that this funding would be delivered through a combination of low interest loans and capital grants, at an anticipated ratio of approximately 60% loan and 40% grant. Should the application to CMHC not realize the full requested amount of \$408 M and instead, as expected, be closer to \$170 M, staff would accordingly revise and scope the work program to ensure the required critical improvements to the same number of units is achieved while scaling back a number of less urgent improvements.

The capital investments being proposed to CMHC, if approved, will keep over 7,000 housing units online for another 50 plus years, improve operating, energy, and water efficiencies while saving up to \$1.6 M annually in cost avoidance, and improve the accessibility of up to 1,400 units.

The portfolio renewal and modernization planned over the next decade will provide thousands of residents with improved comfort, increase accessibility, reduce the amount of deferred maintenance, substantially extend CHH's portfolio useful life, and dramatically decrease energy costs.

Alternatives for Consideration – Not Applicable

FINANCIAL – STAFFING – LEGAL IMPLICATIONS

Financial: There are no financial implications associated to Report HSC19048.

SUBJECT: Accessing Capital Repair Funds from the National Housing Strategy - Co-Investment Fund for CityHousing Hamilton (HSC19048) (City Wide) - Page 3 of 8

Staffing: There are no staffing implications associated to Report HSC19048.

Legal: Legal Services will review any forthcoming funding agreements with CMHC.

HISTORICAL BACKGROUND

On November 22, 2017, the federal government released “Canada’s National Housing Strategy: A Place to Call Home.” The goal of the National Housing Strategy (NHS) is to, over ten years, deliver a range of housing program initiatives.

One NHS program, the National Housing Co-investment Fund (NHCF) was launched on May 2, 2018. The NHCF is a \$16.6 B federal investment, \$5 B of which is new funding, with two funding streams: New Construction of affordable housing and Repair/Renewal of social housing. Staff have high expectations that CMHC will provide funding and financing for capital repairs for CityHousing Hamilton and in the future, for Hamilton’s other social housing providers.

There are approximately 14,000 social housing units in Hamilton, of which CHH has just over 7,000. These units were built post-war and continue to provide critical affordable housing for thousands of Hamilton residents. Many of the major systems in these units are at the end of their life cycle, and the state of repair and quality of these units have been in decline due to a lack of reinvestment and deferred maintenance as a result of limited financial resources.

The City of Hamilton and CHH have submitted a ten-year portfolio-wide application to CMHC under the NHCF – Repair and Renewal Stream. The application requests \$408 M in financing and capital grants, which is based on established repair and renewal needs across the CityHousing Hamilton portfolio. It is understood based on preliminary discussions with CMHC that upwards of \$170 M could be available to CHH based on CHH’s proportion of the province’s social housing units. The funds would be allocated over ten years (2019-2029) with an estimated 60% loan/40% grant split. Should the amount received be below the requested figure (\$408 M), re-prioritization of anticipated outcomes would be made to ensure the same number of units receive critical improvements and their immediate capital investment needs satisfied.

POLICY IMPLICATIONS AND LEGISLATED REQUIREMENTS

In December 2013, Council approved the City’s 10-year Housing and Homelessness Action Plan which is a strategic and implementation plan to address affordable housing and homelessness in Hamilton (Report CS11017(c)). The development of the Action Plan was informed by extensive community engagement and a comprehensive needs analysis

SUBJECT: Accessing Capital Repair Funds from the National Housing Strategy - Co-Investment Fund for CityHousing Hamilton (HSC19048) (City Wide) - Page 4 of 8

and provides a framework to inform decisions about housing resource allocation in Hamilton.

The Action Plan is currently in the process of its 5-year review however, the following strategies remain fundamental considerations. These current strategies set out several considerations which are designed to address the improvement and quality of Hamilton's affordable housing stock:

- Explore the potential for new funding programs and expand and promote more broadly existing programs for rehabilitating the housing stock, including:
 - Ontario renovates
 - Grassroots, neighbourhood or community-based quality-improvement initiatives.
- Inventory, rate and increase the number of social housing units that meet the needs of persons with disabilities through existing and new housing opportunities.
- Adequately fund capital reserves for social housing based on building condition assessments.
- Encourage all social housing providers to ensure that tenant safety is ensured through capital and infrastructure audits and improvements. (e.g. comprehensive lighting and building security systems)
- Plan and implement community building efforts that will develop a sense of community in all social housing (e.g. activities that will positively enhance neighbour relations).

RELEVANT CONSULTATION

- CityHousing Hamilton has been consulted and provided comment on this report.
- Corporate Services – Capital Budgets has been consulted and provided comment on this report.

ANALYSIS AND RATIONALE FOR RECOMMENDATION(S)

The need for investment in social and affordable housing in Hamilton is tremendous. Without significant sustained investment, Hamilton's social and affordable housing stock is at risk of becoming uninhabitable and requiring costly emergency repairs. The City is legislatively required to maintain a certain number of social housing units and is liable for the cost of doing so. A portfolio-wide approach, that is supported through long-term investment of funds available now, enables strategic planning and significant impacts on current building condition issues. The ability to plan repair and renewal projects on a portfolio-wide and ten-year time frame, can minimize costs, maximize benefits, and minimize negative impacts on tenants. Such planning can take advantage of economies of scale, and proper sequencing and timing of projects can leverage projects to create

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**SUBJECT: Accessing Capital Repair Funds from the National Housing Strategy -
Co-Investment Fund for CityHousing Hamilton (HSC19048) (City Wide)
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multiple benefits for the buildings and the broader community. Investing now also capitalizes on the current low interest rates. The proposed strategic investment leverages federal funds which may not be available in the future.

The proposed investment will create broad city-wide benefits over the next ten years including job creation, economic spin-off, meeting the needs of vulnerable Hamiltonians, and preparing Hamilton's social and affordable housing for the future.

CHH has just over 7,000 old and aging, energy inefficient, and inaccessible housing units with key systems at the end of their life cycle, which urgently require preservation, modernization and energy efficiency retrofits. Approximately \$408 M in capital investments in CHH's housing stock have been identified to keep the units operating, maintain safe and healthy living conditions for tenants, and contribute to the long-term sustainability of CHH. Accessibility improvements are important to meet the needs of Hamilton's aging population.

The primary goals of the projects that would be funded through the NHCF are:

- Urgent repairs needed to mitigate risk of system or building failures;
- Energy efficiency improvements; and,
- Accessibility improvements.

If CHH's application is approved, the resulting funded projects would have significant social benefits, improving 7,000 housing units in the following ways:

- modernize Hamilton's social housing;
- massively reduce the need for repair and renewal;
- extend the life of the housing stock for up to 50 years by renewing essential building systems;
- significantly increase energy and water efficiency, thus reducing environmental impacts, improving tenant comfort, and avoiding costs over the long-term;
- increase the accessibility of both buildings and units;
- keep over 7,000 units online to meet the housing needs of Hamilton's most vulnerable for decades to come, and
- secure the long-term sustainability of CHH.

The funded projects would meet the requirements of the NHCF regarding affordability, energy efficiency, and accessibility. It is estimated that that the energy and water retrofits would reduce energy consumption by 25%, equating to over 3.3 million in CO₂e annual greenhouse gas emissions and potential \$1.6 M in annual utility cost avoidance. The National Housing Co-investment Fund investment would also improve the accessibility of approximately 1,400 units.

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Co-Investment Fund for CityHousing Hamilton (HSC19048) (City Wide)
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The total impact of the National Housing Co-investment Funding on both the quality and sustainability of CHH's housing stock would be dramatic. The lifespan of 7,000 units would be extended for decades. Most importantly, residents would experience increased quality of life, safety, health and accessibility.

CHH owns and manages only half of Hamilton's social and affordable housing stock. Therefore, a second NHCF proposal will soon be put forward for similar improvements to the other half owned and managed by the remaining housing providers.

Based on preliminary discussions with CMHC it is anticipated that of the \$408 M portfolio wide application, \$170 M is likely to be made available to CHH. The funding will be split between a low interest loan and a grant, with a current interest rate of 1.75% (final rate will be determined on the date funds are drawn). Similar funding agreements with other municipalities have been in the form of a 60% loan and 40% grant with a repayment period of 25 years for the loan portion. This translates to approximately \$100 M in loan and \$70 M in grant.

Potential Funding Options

Based on the information to date, staff have examined the funding options regarding the \$100 M loan component based on 15, 20 and 25-year amortization periods. Assumptions are that the \$100 M loan would be based on a 10-year housing repair program, requiring \$10 M spent from this funding source annually. The proposed \$100 M loan would be loaned over 10 years with each year receiving a \$10 M loan. On this basis, the potential levy impact implications are shown in Table 1, based on 15, 20, and 25-year amortization periods.

Table 1 identifies, as an example, the potential annual levy impact required to pay back the \$100 M CMHC loan, based on receiving \$10 M per year over 10 years. The assumptions noted in the table include \$80,000 per year in annual operating, utility savings, and expiring mortgages which are levy funded in the City's Housing portfolio which will reduce the annual levy impact of the loan repayments. The table also shows how the total cost of the loans would equate over 15, 20, and 25-year amortization periods.

It is noted that these figures are used for illustrative periods and that negotiations with both CMHC and CHH would be required to ensure reasonable financial outcomes.

**SUBJECT: Accessing Capital Repair Funds from the National Housing Strategy -
Co-Investment Fund for CityHousing Hamilton (HSC19048) (City Wide)
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Table 1

Net Levy Impact \$100 M loan 15, 20, 25 Yr. Amortizations			
Assumptions			
<ul style="list-style-type: none"> • New Debt issued Jan.1 following annual repair program for 10-yrs (2021 - 2030) • Net of 50% of annual operational and/or utility savings used for debt repayment (\$80 K for 10-yrs) • Net of Mortgage Retirements from existing levy-funded mortgages 			
AMORTIZATION AND NET LEVY IMPACT			
Year	15-YR	20-YR	25-YR
	\$	\$	\$
2020	0	0	0
2021	685,000	520,000	420,000
2022	567,534	402,534	302,534
2023	441,568	276,568	176,568
2024	546,022	381,022	281,022
2025	511,915	346,915	246,915
2026	430,683	265,683	165,683
2027	317,198	152,198	52,198
2028	685,000	520,000	420,000
2029	685,000	520,000	420,000
2030	685,000	520,000	420,000
Total Annual Levy Impact	5,554,920	3,904,920	2,904,920
Total Cost of \$100 M Loan	\$114,750,000	\$120,000,000	\$125,000,000

Potential Repayment Options

To address the total loan impact, several avenues will be explored and negotiated in order to reduce and/or eliminate any new impacts to the levy. Considerations of any cost avoidances/savings due to operating and utility charges, expiring mortgages, additional CHH revenue, and existing capital program funding could be re-evaluated to address any additional impact to the levy.

**SUBJECT: Accessing Capital Repair Funds from the National Housing Strategy -
Co-Investment Fund for CityHousing Hamilton (HSC19048) (City Wide)
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Staff will also consider the option of using a portion of the existing funding contained in the City of Hamilton's 10-year Capital Budget Funding Strategy, which has incorporated a base 0.5% total levy increase dedicated for additional capital repair and rehabilitation to tackle its infrastructure deficit. This amounts to approximately \$4.4 M annually. As previously stated, staff will conduct a comprehensive evaluation on the potential repayment strategies with regard to funding the debt once the eligible amount has been determined in negotiation with CMHC.

A future report will be brought forward to the Emergency and Community Services Committee to provide a detailed summary and evaluation of funding strategies for debt servicing and staffing costs, as well as confirmation on the amount and next steps to secure funding.

ALTERNATIVES FOR CONSIDERATION

None

ALIGNMENT TO THE 2016 – 2025 STRATEGIC PLAN

Economic Prosperity and Growth

Hamilton has a prosperous and diverse local economy where people have opportunities to grow and develop.

Healthy and Safe Communities

Hamilton is a safe and supportive City where people are active, healthy, and have a high quality of life.

Built Environment and Infrastructure

Hamilton is supported by state of the art infrastructure, transportation options, buildings and public spaces that create a dynamic City.


APPENDICES AND SCHEDULES ATTACHED

None



Hamilton

CITY OF HAMILTON
HEALTHY AND SAFE COMMUNITIES DEPARTMENT
Housing Services Division

TO:	Chair and Members Emergency and Community Services Committee
COMMITTEE DATE:	August 15, 2019
SUBJECT/REPORT NO:	Hamilton Housing Summit (HSC19037) (City Wide) (Outstanding Business List Item)
WARD(S) AFFECTED:	City Wide
PREPARED BY:	James O'Brien (905) 905 546-2425 Ext. 3728 Marjorie Walker (905) 546-2424 Ext. 4837
SUBMITTED BY:	Edward John Director, Housing Services Division Healthy and Safe Communities Department
SIGNATURE:	

RECOMMENDATION

- (a) That Report HSC19037 be referred to the Government Relations Sub-Committee to further inform the development of a government relations strategy to address Hamilton's housing issues with a focus on increasing rental housing supply, particularly affordable rental housing, better meeting the needs of the aging population, and repairing the ageing social housing stock; and,
- (b) That the Outstanding Business List item identified as Hamilton Housing Summit, be considered complete and removed from the Outstanding Business List.

EXECUTIVE SUMMARY

The Hamilton Housing Summit (Housing Summit) was held on May 21, 2019, at City Hall in Council Chambers, with 230 people attending.

The objective of the Housing Summit was to raise awareness of the challenges facing the housing sector, specifically affordable housing issues in Hamilton, by engaging community partners and subject matter experts in a conversation to explore innovative and creative ways to address these affordable housing challenges. The conversation included two keynote speakers, an expert panel, a video of interviews with people with

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SUBJECT: Hamilton Housing Summit (HSC19037) (City Wide) - Page 2 of 7

lived experience of housing instability, and delegations from industry experts, housing service delivery agencies, and citizens.

The Hamilton Housing Summit was well attended with 230 people present at City Hall, including several representatives from the Federal and Provincial Governments and City Council, representatives from the full spectrum of housing related services including publicly funded agencies and the private sector, media, and the community at large. It provided a forum for disparate parts of the housing sector who do not normally directly interact, to hear each other's perspectives. As the Summit was also live-streamed others were able to listen on-line.

The information provided at the Summit and the discussions that occurred can further shape the City of Hamilton's work with senior levels of government to address critical housing needs in Hamilton.

Alternatives for Consideration

Not applicable

FINANCIAL – STAFFING – LEGAL IMPLICATIONS

Financial: The total cost of the Hamilton Housing Summit was \$4,943, within the \$5,000 budget approved by Council, and fully covered by the existing Housing Services Division budget.

Staffing: Existing staff completed the work relating to the Housing Summit.

Legal: There are no legal implications associated with Report HSC19037.

HISTORICAL BACKGROUND

On February 27, 2019, Council approved a motion instructing staff "to plan and execute a Hamilton Housing Summit through which members of Council and the public can hear directly from community partners and subject matter experts on the challenges being faced in the housing sector, and any efforts that governments of all levels can make to support the housing industry." The motion also directed staff to "report to the Emergency and Community Services Committee with a summary of the Hamilton Housing Summit, along with recommendations for a longer-term Engagement Strategy with the Federal and Provincial governments, by September 30, 2019."

Housing Services Division staff assembled a multidisciplinary team which included staff from Facilities, Information Technology, Communications, the Clerk's office, Children's Services and Neighbourhood Development, and Creative Design Services to plan and execute the Housing Summit.

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SUBJECT: Hamilton Housing Summit (HSC19037) (City Wide) - Page 3 of 7

On May 21, 2019, the Housing Summit was held in Council Chambers. Registration for the event reached capacity with 230 people attending, and more watching through public live streaming.

POLICY IMPLICATIONS AND LEGISLATED REQUIREMENTS

None

RELEVANT CONSULTATION

Staff from the following City divisions were consulted in the planning and execution of the Housing Summit and this report:

- Corporate Services Department - Finance and Administration, City Clerk's Office
- Planning and Economic Development Department - Economic Development Division

Housing Services Division staff used the Housing Summit as an opportunity to consult attendees and experts on the Five-Year Review of the Housing and Homelessness Action Plan. Attendees completed an exercise to vote for the housing issues they believed should be prioritized for action in the revised Housing and Homelessness Action Plan. There were 326 responses, with up to four per person, which are informing the priorities in the final revised Housing and Homelessness Action Plan.

ANALYSIS AND RATIONALE FOR RECOMMENDATION(S)**Event Overview**

The Housing Summit was a successful half day event that engaged subject matter experts, local MPs, MPPs, City Council, and the public on Hamilton's housing challenges. The Housing Summit team worked hard to obtain high quality panellists and keynote speakers. These were:

- Dr. Steve Pomeroy (CEO of Focus Consulting Inc. and Senior Research Fellow for the Centre for Urban Research and Education, Carleton University), who outlined evolving conditions and challenges in Canada's housing system.
- Dr. Jim Dunn (Director of McMaster Institute for Healthier Environments), who presented on Opportunities for Action at the Intersection of Housing and Health and local issues and barriers.
- Natasha Findlay-Clairmont (local resident with lived experience), Katherine Kalinowski (Chief Operating Officer, Good Shepherd Centres, Hamilton), Victoria Bomberry (Indigenous Social Planner, Social Planning and Research Council),

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SUBJECT: Hamilton Housing Summit (HSC19037) (City Wide) - Page 4 of 7

and Tom Hunter (CEO, CityHousing Hamilton) who participated in a panel discussion on the challenges and potential opportunities amidst Hamilton's housing crisis. The discussion was moderated by Dwayne Cline (Pastor, Hughson Baptist Church).

To include the voices of more people with lived experience of housing challenges and successes, a video was produced by the City's Communications Division, in which three residents of community housing shared their personal stories of housing barriers and challenges, overcoming many of those challenges, and how the housing supports provided to them positively changed their lives.

Twelve community stakeholders and members of the public made delegations on matters such as the challenges of developing affordable housing, being a landlord, providing legal services to vulnerable tenants, and much more, all of which is documented on video. Delegations included members of the public, Indwell Community Homes, the Social Planning and Research Council, Hamilton Roundtable for Poverty Reduction, Hamilton Community Legal Clinic, Hamilton & District Apartment Association, Dynamic Supports, and the Women's Housing Planning Collaborative. It is notable that such a broad range of people from the public and various organizations heard each other's perspectives, some for the first time.

Communications Strategy

To make the Housing Summit successful and accessible to the community, a comprehensive communications strategy was deployed:

- The Housing Summit was promoted heavily through social media and the City's website;
- Invitations were sent by email to local stakeholders;
- Two opinion editorials, one from Indwell Community Homes, the other from the Social Planning and Research Council (SPRC), were in the Hamilton Spectator in the week prior, promoting the event. One op-ed discussed the barriers to affordable housing development, and the other presented data about Hamilton's affordable housing challenges.
- An interview with the Senior Program Manager, Housing and Homelessness Action Plan (HHAP) and the Co-chair of the HHAP Planning Group, that aired on Cable 14's City Matters show, promoted the Housing Summit and presented some of Hamilton's affordable housing challenges to the public;
- City employees from a range of departments were invited to the Summit;
- The Summit was publicly livestreamed; and,
- The video of the entire Summit, including all presentations, the expert panel discussion, and delegations is available at <https://www.hamilton.ca/city-initiatives/priority-projects/hamilton-housing-summit>.

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SUBJECT: Hamilton Housing Summit (HSC19037) (City Wide) - Page 5 of 7

Summit Participation

The Housing Summit hosted 230 people in person. The event was also made available publicly via livestream, and through a video on the Summit webpage. As of July 28, 2019, there were 401 views of the Housing Summit livestream video.

What We Heard

There was a consensus that Hamilton requires well-designed initiatives and responses to address its current housing affordability crisis. All levels of government must be responsible for solutions; however, there is growing concern about the reduction of investment by senior levels of government which leaves municipalities with a greater proportion of the financial responsibilities for housing. Hamilton must continue to place work with the other levels of government to increase the funding available to meet the growing housing affordability challenges.

The Housing Summit identified four primary areas of concern:

- 1) the need to increase rental housing supply;
- 2) housing affordability challenges;
- 3) changing demographics creating new and different needs; and;
- 4) the need for repairs to the ageing housing infrastructure.

Housing Services Division staff recommend that the Government Relations Sub-Committee address these areas of concern in the development of a government relations strategy (Federal and Provincial Governments).

A detailed description of the discussion at the Housing Summit is below:

- 1) Rental Housing Supply

Challenges

- Currently, all new rental supply built without government subsidy is at the high end of the rental market. This leaves low income Hamiltonians seeking affordable places to live with few, if any, options.
- The high costs of land and construction, as well as operating expenses, make it cost prohibitive to build rental housing affordable to those with low to moderate incomes unless there is significant public investment. Over the last three years the costs of construction have significantly increased.

Opportunities

- Opportunities from investment in Canada's National Housing Strategy (NHS) must be maximized to create new affordable housing supply and address homelessness.

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SUBJECT: Hamilton Housing Summit (HSC19037) (City Wide) - Page 6 of 7

- Greater financial incentives are needed to enable the non-profit sector to build more affordable rental housing.

2) Addressing Housing Affordability

Challenges

- Since 2012, city-wide rents have increased an average of 4.1% per year, twice the rate of inflation. Hamilton's apparently healthy vacancy rate masks the lack of supply of units with affordable rents.
- Hamilton needs more funding for supports to enable people to remain housed. Supports are needed to meet health, addictions and accessibility needs.

Opportunities

- A Canada-Ontario Housing Benefit must be based on the local market conditions and individual needs.
- Subsidy and support program flexibility is needed to meet deep affordability needs.

3) Changing Demographics

Challenges

- The number of people 80+ years old is and will continue to rise significantly. These people will require appropriate, age-optimizing neighbourhoods to accommodate their unique needs for housing, transportation, social opportunities, and services.
- Governments must address the years of intentional discrimination and inequity against Indigenous peoples. A disproportionate number of those who identify as Indigenous experience homelessness in Hamilton.

Opportunities

- The Housing First approach has proven successful in Hamilton. Continued investment into Housing First initiatives is required for Hamilton to make additional progress towards ending homelessness.
- The City of Hamilton has a strong working relationship with the urban Indigenous community and has made considerable progress constructing Indigenous led affordable housing projects and providing housing and homelessness services tailored to the needs of Indigenous people. Additional support and funding are needed to continue this work and scaling them to meet the need.

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SUBJECT: Hamilton Housing Summit (HSC19037) (City Wide) - Page 7 of 7

4) Repairing Ageing Infrastructure

Challenges

- Deeper levels of funding are needed to repair and maintain ageing community housing infrastructure. Failing to reinvest in ageing infrastructure will result in units going offline and remaining uninhabitable for long periods.
- Hamilton needs to improve the physical quality of housing at the low end of the private rental market to protect health and stabilize tenancies; however, it is important that this investment does not displace those with low incomes.

Opportunities

- Hamilton has completed building condition assessments for all its social housing stock and is ready for action if provided funding for repairs.
- Coordination of legislation, programs, and services between all levels of government and ministries must improve. This is particularly important given the amount and pace of change in the last several years.

These themes are consistent with Hamilton's 10-year Housing and Homelessness Action Plan.

ALTERNATIVES FOR CONSIDERATION

None

ALIGNMENT TO THE 2016 – 2025 STRATEGIC PLAN**Community Engagement and Participation**

Hamilton has an open, transparent and accessible approach to City government that engages with and empowers all citizens to be involved in their community.

Healthy and Safe Communities

Hamilton is a safe and supportive City where people are active, healthy, and have a high quality of life.

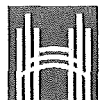
APPENDICES AND SCHEDULES ATTACHED

None

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Hamilton

INFORMATION REPORT

TO:	Chair and Members Emergency and Community Services Committee
COMMITTEE DATE:	August 15, 2019
SUBJECT/REPORT NO:	Canada-Ontario Community Housing Initiative and Ontario-Priorities Housing Initiative (HSC19042) (City Wide)
WARD(S) AFFECTED:	City Wide
PREPARED BY:	Greg Witt (905) 546-2424 Ext. 4818 Kirstin Maxwell (905) 546-2424 Ext. 3846
SUBMITTED BY:	Edward John Director, Housing Services Division Healthy and Safe Communities Department
SIGNATURE:	

COUNCIL DIRECTION

Not Applicable

INFORMATION

In April 2018, the Province of Ontario and the Canada Mortgage and Housing Corporation signed a Bilateral Agreement regarding the National Housing Strategy with the goal of aligning federal funds with Ontario's Community Housing Renewal Strategy priorities. The agreement secured federal and provincial housing investment for a nine-year period, divided into three three-year funding periods.

In November 2018, the Province began a limited consultation with municipal Service Managers, the public and key stakeholders.

In April 2019, the Province of Ontario announced the Canada-Ontario Community Housing Initiative ("COCHI") and the Ontario Priorities Housing Initiative ("OPHI"), typically referred to as COCHI/OPHI, that will provide \$16.1 M in federal and provincial funding to Hamilton for the creation and repair of affordable housing over three years. This is substantially less funding than Hamilton received for similar programs over the last three years, and substantially less than the previous Provincial Government led municipalities to expect.

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SUBJECT: Canada-Ontario Community Housing Initiative and Ontario-Priorities Housing Initiative (HSC19042) (City Wide) - Page 2 of 5

The COCHI is a completely new community housing stock capital repair funding program targeting projects or complexes with expiring operating agreements/mortgages that can demonstrate their potential for long term sustainability. The primary goal is to begin to stabilize the supply of community housing for the long term through repairs, renovations, and ongoing supports such as rent supplements/housing allowances and transitional operating funding.

The OPHI is a replacement of the Investment in Affordable Housing Program – Extension, though funding overlaps for the current year. It includes all the programs within IAH-E (New Rental Construction, Ontario Renovates, Down Payment Assistance and Rental Assistance), but adds community housing repair and housing support services as potential programs to receive funding.

Together they include the programs of the Social Infrastructure Fund (“SIF”). The first year of OPHI (2019-2020) overlaps with the final year of IAH-E.

COCHI/OPHI Program Guidelines Summary Table

	COCHI	OPHI
Primary Focus	Social Housing Repair and other support to projects nearing the end of their operating agreements	Broad objectives to improve the quality of existing community housing stock and increase the supply of affordable housing
Eligible Expenditures (New elements are in bold)	<ul style="list-style-type: none"> ➤ Social Housing Repair ➤ New Social Housing Supply ➤ Rental Assistance ➤ Transitional Operating Funding 	<ul style="list-style-type: none"> ➤ New Affordable Rental Construction, Conversion, Acquisition ➤ Rehabilitation/Repair ➤ Affordable Homeownership New Construction, Repair (Ontario Renovates), or Down Payment Assistance ➤ Social Housing Repair ➤ New Construction of Social Housing ➤ Rental Assistance ➤ Housing Support Services
Common Elements	<ol style="list-style-type: none"> 1. Social Housing Repair 2. New Social Housing Supply 3. Rent Supplements/Housing Allowances 	

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SUBJECT: Canada-Ontario Community Housing Initiative and Ontario-Priorities Housing Initiative (HSC19042) (City Wide) - Page 3 of 5

Key Differences Between the former IAH-E and OPHI:

The bolded Eligible Expenditures under OPHI are new program options municipalities can choose to fund. The specifics of the program streams of OPHI are much the same as their corresponding programs in IAH-E, with the following key differences:

- Increased, but limited flexibility to allocate funds between some OPHI programs annually. Funds cannot be reallocated between COCHI and OPHI.
- No maximum per unit funding amount for new construction.
- Exclusion of private sector proponents without non-profit/municipal/co-operative partnership from the New Rental Construction Program.
- Expansion of Ontario Renovates eligibility criteria to include all emergency shelters (previously only VAW shelters).
- An overall emphasis of value for money.

As directed by the Province in 2018, the City started work on a five-year update to its 10-year Housing and Homelessness Action Plan. Staff will draw upon that planning process and new public consultation to inform the funding allocation and Hamilton's approach to delivering the COCHI and OPHI programs and preparing its Investment Plan.

The City's initial Investment Plan must be submitted to the province for review by September 15, 2019. The Housing Services Division is in the process of completing a five-year review of the Housing and Homelessness Action Plan, which can inform decision making with respect to the COCHI and OPHI funding and programs. The City will also complete a separate consultation with key stakeholders to directly inform the Investment Plan.

The following stakeholder groups will be consulted regarding Hamilton's approach to delivery of COCHI/OPHI and the allocation of the funding between sub-programs:

- Housing and Homelessness Planning Group
- Housing and Homelessness Advisory Committee
- Social Housing Provider's Group

Hamilton's detailed annual notional allocation from the Province under the COCHI and OPHI programs is as follows:

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SUBJECT: Canada-Ontario Community Housing Initiative and Ontario-Priorities Housing Initiative (HSC19042) (City Wide) - Page 4 of 5

Table 1: Summary of COCHI & OPHI Funding for Hamilton (2019-2022)

Program	April 2019 - March 2020	April 2020 - March 2021	April 2021- March 2022	Total
Canada-Ontario Community Housing Initiative ("COCHI")	\$1,231,970	\$1,430,467	\$2,784,784	\$5,447,221
Ontario Priorities Housing Initiative ("OPHI")	\$4,611,100	\$2,388,900	\$3,719,100	\$10,719,100
Total	\$5,843,070	\$3,819,367	\$6,503,884	\$16,166,321

The amount of funding allocated to Hamilton through both COCHI and OPHI is considerably less than that received through the previous IAH-E, Social Infrastructure Fund, Social Housing Improvement Program, Social Housing Apartment Repair Program, and funds from the former carbon tax program, as shown in Table 2.

Table 2: Previous Program Allocations

Previous Programs	Average Annual Allocation
SHARP/SHAIP/SHIP (3 yrs.)	\$10.77 M
SIF (3 yrs.)	\$5.02 M
IAH-E (5 yrs. to 2018/2019)	\$5.51 M
Total Average Allocation	\$21.30 M

Even including the previous year 6 of IAH-E with COCHI/OPHI, the new funding envelope represents an annual reduction of \$14.95 M and a cumulative shortfall of approximately \$44.85 M over 3 years compared to historical funding levels received through the SHAIP, SHARP, SHIP, SIF, and IAH-E programs.

With the reduced funding amount, high expectations created by the upper levels of government, broader list of programs to which funding can be allocated, and unequal fund distribution over the three years, the allocation decisions will be challenging. Additional funding is needed to adequately support the community housing in Hamilton. However, this federal and provincial investment in community housing in Hamilton is timely and welcome, and the City of Hamilton recognizes the substantial contributions made to

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**SUBJECT: Canada-Ontario Community Housing Initiative and Ontario-Priorities
Housing Initiative (HSC19042) (City Wide) - Page 5 of 5**

housing and homelessness issues in Hamilton through other federal and provincial programs.


It is anticipated that the COCHI and OPHI programs will be delivered within the current staff complement of the Housing Services Division. As part of the Investment Plan, staff will analyse the program needs and determine the appropriate staff resources to administer the programs to March 31, 2022. Up to 5% of a municipality's funding allocation may be used for program administration.

The Investment Plan will be brought to Emergency and Community Services Committee for approval September 5, 2019.



Hamilton

CITY OF HAMILTON
HEALTHY AND SAFE COMMUNITIES DEPARTMENT
Housing Services Division

TO:	Chair and Members Emergency and Community Services Committee
COMMITTEE DATE:	August 15, 2019
SUBJECT/REPORT NO:	Asylum Seekers (HSC19044) (City Wide)
WARD(S) AFFECTED:	City Wide
PREPARED BY:	Yolisa De Jager (905) 546-2424 Ext. 3863
SUBMITTED BY:	Edward John Director, Housing Services Division Healthy and Safe Communities
SIGNATURE:	

RECOMMENDATION(S)

- (a) That the General Manager of the Healthy and Safe Communities Department or his designate be authorized to enter into and execute an Agreement with the Federal Ministry of Immigration, Refugees and Citizenship Canada to receive payments covering actual and forecasted costs of secondary migration of asylum seekers within Hamilton's homeless-serving system; and,
- (b) That the General Manager of Healthy and Safe Communities Department or his designate be authorized:
- (i) To enter into and execute an Agreement with the Federal Ministry of Immigration, Refugees and Citizenship Canada or the City of Toronto to receive funds to accommodate a predetermined number of asylum-seeking households from Toronto to Hamilton; and,
 - (ii) To implement spending caps, benefit frequency limits, or other controls necessary to ensure costs are contained within the approved budgeted amount.

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SUBJECT: Asylum Seekers (HSC19044) (City Wide) - Page 2 of 5

EXECUTIVE SUMMARY

The Greater Toronto Hamilton Area (GTHA) has experienced an influx of asylum-seeking households that originally entered Canada through the Province of Quebec from the United States. In the summer of 2018, the City of Toronto requested critical assistance from the City of Hamilton and other neighbouring municipalities to receive and resettle asylum-seeking households that needed to vacate university dormitories. Local social service agency, Wesley Urban Ministries, partnered directly with the City of Toronto to resettle 50 households.

In the spring of 2019, the City of Toronto and the Federal Ministry of Immigration, Refugees and Citizenship Canada again requested the City of Hamilton and neighbouring municipalities' support in alleviating capacity pressures related to asylum-seeking households utilizing emergency shelter services.

Upon reviewing local impact of asylum-seeking households arriving directly to Hamilton from Quebec, along with an examination of current emergency shelter capacity pressures, the City of Hamilton recommended receiving and settling 15 asylum-seeking households from Toronto, pending appropriate funding. In addition, staff is in the process of reviewing the potential of assisting additional families through securing 15 units for a predetermined period of time. The City of Hamilton also calculated and submitted to the Federal Ministry of Immigration, Refugees and Citizenship Canada the actual and forecasted extraordinary costs in 2018 and 2019 related to system capacity pressures due in part by the volume of asylum-seeking households arriving directly to Hamilton.

In order to recuperate previous costs and receive appropriate funding to accept and settle a predetermined number of asylum-seeking households from Toronto, it is recommended that the City of Hamilton enter into an agreement with the Federal Government, or with the City of Toronto functioning as a transfer payment agency.

Alternatives for Consideration – Not Applicable**FINANCIAL – STAFFING – LEGAL IMPLICATIONS**

Financial: The City of Hamilton will receive a one-time payment \$476,102 from the Federal Ministry of Immigration, Refugees and Citizenship Canada, with \$255,550 of the total amount to be spent by March 31, 2020. Funds received will account for actual extraordinary costs incurred by Hamilton's emergency shelter services providing shelter and services to asylum seeking households in 2018; forecasted extraordinary costs of emergency shelters in 2019; and, additional funding to accommodate and house 15 asylum-seeking households prearranged with the City of Toronto.

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SUBJECT: Asylum Seekers (HSC19044) (City Wide) - Page 3 of 5

Funding for the predetermined 15 households may be issued to Hamilton from the Federal Ministry of Immigration, Refugees and Citizenship Canada either directly or through the City of Toronto functioning as a payment transfer agency.

	Amount
2018 Actual Costs of Emergency Shelter/Hotel Overflow	\$ 83,800
2019 Forecasted Costs to Emergency Shelter/Hotel Overflow	\$136,752
2019-2020 Costs to accommodate 15 asylum-seeking households from Toronto	\$255,550
Total	\$476,102

Staffing: There are no staffing implications associated with Report HSC19044

Legal: To ensure that the City complies with the terms of the Transfer Payment Agreement, Legal Services will be involved in the review and drafting of any ancillary agreements, as may be required to deliver.

HISTORICAL BACKGROUND

Since late spring 2018, there has been an influx of asylum seekers/refugee claimants arriving from the United States into Canada. Majority of those entering into Canada first sought refuge in Quebec and secondarily migrated into Ontario. The majority of asylum-seekers/refugee claimants that have entered Ontario have sought resettlement in Toronto.

The increase in the volume of asylum-seekers/refugee claimants entering Toronto resulted in the municipality reaching capacity in the summer of 2018. The City of Toronto reached out to several municipalities across Ontario seeking assistance with resettlement. In addition, there was a time constraint to provide further temporary accommodation as college dormitories that were being used to as temporary accommodation, required to be vacated before August 9, 2018 to prepare for student arrivals. The Federal Government provided funding to Toronto to offset pressures related to the influx of asylum seekers/refugee claimants.

In keeping with Hamilton's long history of welcoming newcomers and being a place of refuge for those seeking asylum, the City of Hamilton committed to assist Toronto with the increase of asylum seekers/refugee claimants and facilitated a connection with Wesley Urban Ministries. The City of Toronto worked directly with Wesley Urban Ministries, to fund temporary accommodations, case management and housing supports for 50 families with asylum/refugee status arriving in Hamilton in August 2018.

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SUBJECT: Asylum Seekers (HSC19044) (City Wide) - Page 4 of 5

POLICY IMPLICATIONS AND LEGISLATED REQUIREMENTS

None

RELEVANT CONSULTATION

Housing Services Division consulted with Wesley Urban Ministries and Good Shepherd Centres as the two primary city-funded agencies impacted by the migration of asylum seekers to Hamilton. Both agencies were consulted on their agency capacity to shelter, case manage and house additional asylum-seeking families from Toronto. As a result of their input, the City of Hamilton recommends a total of 15 asylum-seeking households to be accepted from Toronto in August 2019 pending Council's approval to enter into an agreement with the Federal government and/or City of Toronto to receive compensation for these services. The City of Hamilton would revisit system capacity in September/October 2019 to identify if additional families could be accommodated, or alternatively if units could be reserved for a defined period of time to allow accommodation of additional families, pending funding for these services.

ANALYSIS AND RATIONALE FOR RECOMMENDATION(S)

In June 2019, the City of Toronto and the Federal Ministry of Immigration, Refugees and Citizenship Canada contacted the City of Hamilton and other municipalities in the Greater Toronto Hamilton Area (GTHA) seeking collaboration in developing a regional strategy related to anticipated pressures in Toronto's emergency shelter services due to inflow of asylum-seeking families from Quebec. This included a request for Hamilton, along with neighbouring municipalities, to accept asylum-seeking families from Toronto.

Thus far in 2019, Hamilton's emergency shelters and overflow beds on average have operated at over 100% capacity, with Notre Dame Youth Shelter as an exception. City-funded hotel usage as overflow accommodations for homeless families remains constant. City-funded shelters report continuous inflow of asylum-seeking families arriving in Hamilton directly from Quebec and Toronto since 2018.

Recognizing system pressures across the GTHA, including Hamilton-specific pressures, the City of Hamilton has calculated actual costs of asylum-seeking families incurred above and beyond normal shelter operations in 2018 and forecasted costs for 2019. Entering into an agreement with the Federal Government and/or the City of Toronto functioning as a transfer payment agency, the City of Hamilton would be positioned to:

- a) Recuperate extraordinary costs incurred in our shelter system in 2018.
- b) Receive funds for anticipated extraordinary costs in our shelter system in 2019 for asylum seekers who arrive directly to Hamilton outside of any formal agreements with the City of Toronto.

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SUBJECT: Asylum Seekers (HSC19044) (City Wide) - Page 5 of 5

- c) Negotiate the inflow of asylum-seeking families from Toronto to Hamilton and to receive the funding required to ensure households are efficiently rehoused in Hamilton and experience housing stability.
- d) Provide a mechanism to promote cost-sharing between Hamilton, Toronto and/or the Federal Government in addressing system and regional pressures associated to the inflow of asylum-seeking households from Quebec.

ALTERNATIVES FOR CONSIDERATION

None

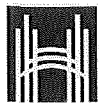
ALIGNMENT TO THE 2016 – 2025 STRATEGIC PLAN

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APPENDICES AND SCHEDULES ATTACHED

None



Hamilton

INFORMATION REPORT

TO:	Chair and Members Emergency and Community Services Committee
COMMITTEE DATE:	August 15, 2019
SUBJECT/REPORT NO:	Feasibility of Assisting Major Festivals (Shut Out of Celebrate Ontario Grant Funding) (HSC19045) (Wards 2, 3 and 12) (Outstanding Business List Item)
WARD(S) AFFECTED:	Wards 2, 3 and 12
PREPARED BY:	Dawn Walton (905) 546-2424 Ext. 4755
SUBMITTED BY:	Chris Herstek Director, Recreation Division Healthy and Safe Communities Department
SIGNATURE:	

COUNCIL DIRECTION

On June 26, 2019, Council directed Recreation (Cultural Projects) staff, in consultation with other appropriate staff, to report back to the Emergency and Community Services Committee on the following:

- (a) Municipal services utilized by the Festival of Friends, Ancaster Heritage Days and Supercrawl festivals and the cost of rendering those services; and,
- (b) Municipal services utilized by the Festival of Friends, Ancaster Heritage Days and Supercrawl festivals that the City of Hamilton may consider offering in-kind as a means to continue to make these major Hamilton festivals viable.

INFORMATION

In June 2019, the Government of Ontario announced the successful recipients of the 2019 Celebrate Ontario grant funding. Two major festivals in Hamilton, Supercrawl and Festival of Friends, were not successful in their applications for funding from Celebrate Ontario despite having received funding in previous years.

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SUBJECT: Feasibility of Assisting Major Festivals (Shut Out of Celebrate Ontario Grant Funding) (HSC19045) (Wards 2, 3 and 12) - Page 2 of 4

Council directed staff to investigate the municipal services utilized by Festival of Friends, Ancaster Heritage Days and Supercrawl and the associated costs.

The total costs for municipal services are as follows:

- Supercrawl 2018 \$58,888
- Festival of Friends 2018 \$23,274
- Ancaster Heritage Days 2019 \$ 4,227

Council also directed staff to identify City services that could be offered in-kind. Responses from the associated Section/Division can be separated into two categories – negotiable and non-negotiable fees. Where a fee is defined as negotiable the associated costs may be waived with appropriate authorization. Non-negotiable fees are required and cannot be waived due to contractual relationships with emergency services to ensure public and participant safety.

The respective charts below summarize the applicable permits and services that each of these festivals obtained from the City and are expected to obtain in 2019 for their events. There are Section/Divisions that have fee waivers in place or absorb the expense for these events in their operating budgets including By-law and HSR. Where cost was provided, the fees have been identified as part of this analysis.

Summary of Municipal Services and Associated Cost

Supercrawl

Section/Division	2018 Actual Cost	Permits/Services	Negotiable Fee
Hamilton Municipal Parking System Section	\$5,000	- Parking meters - Municipal parking lots	Yes
Geomatics and Corridor Management Section	\$673	- Road closure permit	Yes
Traffic Operations Section	\$1,107 *funding in place from CEF to offset this cost	- Advance warning board - Traffic detour signs	Yes
Hamilton Police Service	\$34,131	- Paid Duty Officers	No
Public Health Services Division	\$464	- Food vendor forms - Inspections	Yes

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SUBJECT: Feasibility of Assisting Major Festivals (Shut Out of Celebrate Ontario Grant Funding) (HSC19045) (Wards 2, 3 and 12) - Page 3 of 4

Building Division	\$2,009	- Stage/Tent permits	Yes
Hamilton Paramedic Service	\$8,124	- Transport unit - Emergency response vehicle - Supervisors	No
Licensing & By-Law Services	\$180	- Noise Exemption Permit	Yes
Hamilton Street Railway (HSR)	\$7,200 *fee for service already absorbed by divisional budget	- Additional bus service	N/A

Festival of Friends

Section/Division	2018 Actual Cost	Permits/ Services	Negotiable Fee
Hamilton Police Service	\$6,772	- Paid Duty Officers	No
Parks & Cemeteries Section	\$3,000	- Labour - Material costs	Yes
Public Health Services Division	\$798	- Food vendor forms - Inspections	Yes
Recreation Division	\$3,636	- Park permit	Yes
Hamilton Street Railway	\$9,068 *fee for service already absorbed by divisional budget	- Additional bus service	N/A

Ancaster Heritage Days

Section/Division	2019 Actual Cost	Permits/Services	Negotiable Fee
Hamilton Municipal Parking System Section	\$229	- Parking meters	Yes
Geomatics and Corridor Management Section	\$673	- Road closure permit	Yes

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SUBJECT: Feasibility of Assisting Major Festivals (Shut Out of Celebrate Ontario Grant Funding) (HSC19045) (Wards 2, 3 and 12) - Page 4 of 4

Parks & Cemeteries Section	\$768	- Labour - Material costs	Yes
Traffic Operations Section	\$627 *funding in place from CEF to offset this cost	- Advance warning board - Traffic detour signs	Yes
Hamilton Police Service	\$1,357	- Paid Duty Officers	No
Public Health Services Division	\$39	- Food vendor form	Yes
Recreation Division	\$534	- Park permit	Yes

The total cost to the City to waive negotiable fees for the three major events combined is \$19,737. Fees which are attributed to emergency services and cannot be waived total \$50,384.

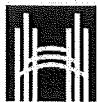
APPENDICES AND SCHEDULES ATTACHED

None

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OUR Culture: Collective Ownership, Steadfast Integrity, Courageous Change, Sensational Service, Engaged Empowered Employees.



Hamilton

INFORMATION REPORT

TO:	Chair and Members Emergency and Community Services Committee
COMMITTEE DATE:	August 15, 2019
SUBJECT/REPORT NO:	School-Based Child Care Capital Projects (HSC19049) (Wards 2, 6, 7, 11, 12, 13 and 15)
WARD(S) AFFECTED:	Wards 2, 6, 7, 11, 12, 13 and 15
PREPARED BY:	Jessica Chase (905) 546-2424 Ext. 3590 Brenda Bax (905) 546-2424 Ext. 4120
SUBMITTED BY:	Grace Mater Director, Children's Services and Neighbourhood Development Division Healthy and Safe Communities Department
SIGNATURE:	

COUNCIL DIRECTION

Not Applicable

INFORMATION

Over the past few years, the City of Hamilton has worked closely with the Hamilton-Wentworth District School Board (HWDSB) and Hamilton-Wentworth Catholic District School Board (HWCDSD) to identify school-based child care capital priorities and opportunities for the expansion of licensed child care. These priorities have been submitted to the Ministry of Education in response to various capital call-outs. Since November 2016, the school boards have received confirmation that 22 projects were approved to move forward. To-date, 169 new licensed child care spaces have been created in schools as a result.

On April 26, 2019, the City received Memo 2019: EYCC3 from the Ministry of Education regarding previously approved school-based child care capital projects. This memo indicated that the ministry would provide dedicated multi-year operating funding upon

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SUBJECT: School-Based Child Care Capital Projects (HSC19049) (Wards 2, 6, 7, 11, 12, 13 and 15) - Page 2 of 3

opening for the 9 school-based child care capital projects that have been previously-approved by the ministry that met the following criteria:

- have received an Approval to Proceed¹ (ATP) to tender from the Ministry; or
- are in a new school and do not have an ATP; or
- are part of a major school addition/renovation project and do not have an ATP

The memo also indicated that for all school-based child care capital projects that do not meet the above criteria, the municipality and school board must jointly agree that the project will proceed. In order for a project to proceed, the municipality must confirm by August 30, 2019 that the operating funds required to support these new child care spaces will be managed within the municipality's existing budget, as no new provincial funding will be provided. In Hamilton, there are 9 proposed projects, representing 445 licensed child care spaces that require joint confirmation from the City, HWDSB and HWCDSB.

It is estimated that it would cost the City of Hamilton approximately \$3 M annually to support the 445 new licensed child care spaces. Given the current fiscal environment and anticipated funding reductions in 2020, City staff have taken the approach that new school-based child care capital projects can only be supported if they are cost-neutral to the City. Therefore, only those projects where an existing community-based child care centre can be relocated will be supported.

Below is the list of the proposed school-based child care capital projects and the current status.

School Name	Address	Proceeding (Y/N)	Rationale
Holy Name of Mary	161 Meadowlands Blvd, Ancaster	No	No options to relocate an existing child care centre in this community
St. Augustine	25 Alma Street, Dundas	Yes	Existing community-based child care centre will be relocated to this school
St. Kateri Tekakwitha	22 Queensbury Drive, Hamilton	No	No options to relocate an existing child care centre in this community
St. Thomas the Apostle	170 Skinner Road, Waterdown	Yes	Existing community-based child care centre will be relocated to this school
Bellmoore	25 Pumpkin Pass, Binbrook	Yes	Existing community-based child care centre will be relocated to this school

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SUBJECT: School-Based Child Care Capital Projects (HSC19049) (Wards 2, 6, 7, 11, 12, 13 and 15) - Page 3 of 3

Bennetto	47 Simcoe Street East, Hamilton	Yes	Existing community-based child care centre will be relocated to this school
Dr. J. Edgar Davey	99 Ferguson Avenue North, Hamilton	Yes	Existing community-based child care centre will be relocated to this school
Helen Detwiler	320 Brigade Drive Hamilton	No	No options to relocate an existing child care centre in this community
Huntington Park	80 Kingslea Drive, Hamilton	No	No options to relocate an existing child care centre in this community

In total, 5 projects (259 spaces) have been confirmed to proceed and 4 projects (186 spaces) will not proceed. With this approach, there will be no financial impacts on the 2020 budget. The total capital investment for the projects that are confirmed to proceed is \$5.91 M. The loss of capital dollars as a result of projects that are not proceeding is \$5.66 M. This capital funding flows directly to the school boards.

City staff are working closely with both school boards and licensed child care operators to communicate these decisions to families.


APPENDICES AND SCHEDULES ATTACHED

Not applicable



Hamilton

INFORMATION REPORT

TO:	Chair and Members Emergency and Community Services Committee
COMMITTEE DATE:	August 15, 2019
SUBJECT/REPORT NO:	Changes to Provincial Funding - Long Term Care (HSC19047) (City Wide)
WARD(S) AFFECTED:	City Wide
PREPARED BY:	Holly Odoardi 905-546-2424 Ext. 1906
SUBMITTED BY:	Paul Johnson General Manager Healthy and Safe Communities Department
SIGNATURE:	

COUNCIL DIRECTION

Not Applicable

INFORMATION

In late May 2019, the Ministry of Health and Long-Term Care (renamed in June 2019 to the Ministry of Long-Term Care) announced the funding details for long term care homes across Ontario. The announcement included the 2019-2020 Long Term Care (LTC) Home per diems along with information on other changes that would be implemented related to Ministry funding. An initial analysis was completed following the announcement which illustrated that the funding changes would have a negative impact on Macassa and Wentworth Lodges operating budgets.

The province announced a 1.7% increase in Long Term Care funding in the 2019 – 2020 provincial budget. This increase was below inflation and was below the funding increase level the LTC sector had received in the past. Over the past three years, the LTC sector has received a 2% increase in funding, and an average of 2.4% over the past 10 years. These increases were in response to rising acuity levels, increased costs of food and labour.

Effective August 1, 2019, the residents' co-payment fees increased by 2.3%, yet the funding that flows back to our homes for direct care is only increasing by 1%. This is well

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SUBJECT: Changes to Provincial Funding- Long Term Care HSC19047 (City Wide)
- Page 2 of 2

below what is needed to meet the increasingly complex needs of our residents and well below the inflation rate.

As Long Term Care Homes started to receive funding information it was identified that due to the way the funding was being implemented and some changes that the Ministry was making to certain funding pots, not all Long Term Care Homes would benefit or benefit equally from these funding changes, and some Homes would face reductions from moderate to severe in their overall budgets. The latter was the scenario for the Lodges resulting in funding reductions.

With the Ministry eliminating two significant streams of funding sources to Long Term Care, specifically, the High Wage Transition Fund (HWTF) and the 1999 Structural Compliance Fund (SCF), this leaves Macassa and Wentworth Lodge collectively with operational budget pressures.

The Structural Compliance Fund was intended to support homes to maintain their buildings and the High Wage Transition Fund was intended to support historic staffing levels and a living wage. The initial announcement in late May 2019 was that this loss of funding of SCF and HWTF would be effective August 1, 2019 to give LTC Home Operators an opportunity to review and make necessary adjustments to mitigate any impending financial hardship.

In late July 2019, another communication from the Ministry was received advising that the effective date would be delayed to October 1, 2019.

These funding pots have been utilized over the last 20 years to assist in funding and maintaining our Homes and funding front-line direct care service providers who care for our medically complex/frail/elderly residents in LTC. For Macassa and Wentworth Lodges, the 2019 operating budgets will have a deficit of over \$138,630 that will be attributable to the loss of these two funding streams. The annualized funding loss of just the two funding pots will result in a deficit of over \$554,530 in 2020.

The elimination of funding through HWTF and SCF coupled with below inflation increases in operational funding has the potential to impact care levels with the City's LTC facilities. Nearly 87% of the funding at our LTC facilities is invested in staff that provide care to residents and maintain the safe operation of our facilities. These funding pressures are compounded by the increase in the number of complex residents that are being admitted into LTC and as such reducing staffing levels to mitigate funding pressures is not a prudent solution as this could compromise the care and safety of residents and staff.

APPENDICES AND SCHEDULES ATTACHED

None

10:7



Hamilton

CITY OF HAMILTON
HEALTHY AND SAFE COMMUNITIES DEPARTMENT
Hamilton Fire Department

TO:	Chair and Members Emergency and Community Services Committee
COMMITTEE DATE:	August 15, 2019
SUBJECT/REPORT NO:	Deputy Fire Chief Appointment (HSC19005(a)) (City Wide)
WARD(S) AFFECTED:	City Wide
PREPARED BY:	Helen Klumpp (905) 546-2424 Ext. 3508
SUBMITTED BY:	David Cunliffe Chief, Hamilton Fire Department Healthy and Safe Communities Department
SIGNATURE:	 <i>per David Cunliffe</i>

RECOMMENDATION(S)

That the By-law to Appoint a Deputy Fire Chief, attached as Appendix "A" to Report HSC19005(a), which has been prepared in a form satisfactory to the City Solicitor, be passed.

EXECUTIVE SUMMARY

Assistant Deputy Fire Chief Dan Milovanovic was selected to fill the vacancy due to the retirement of Deputy Fire Chief Randy Moss, following a recruitment process. The By-law attached as Appendix "A" formally appoints him as Deputy Fire Chief pursuant to the Hamilton Fire Department Establishing and Regulating By-law No. 19-034, effective August 12, 2019.

Alternatives for Consideration – Not Applicable**FINANCIAL – STAFFING – LEGAL IMPLICATIONS**

Financial: There are no financial implications associated with Report HSC19005(a).

Staffing: Recruitment to fill the vacancy of Assistant Deputy Fire Chief will commence immediately.

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SUBJECT: Deputy Fire Chief Appointment (HSC19005(a)) (City Wide) - Page 2 of 3

Legal: The draft by-law has been prepared in a form satisfactory to the City Solicitor.

HISTORICAL BACKGROUND

All municipalities in Ontario are legislated by the Province's *Fire Protection and Prevention Act* (FPPA), 1997 to establish a program in the municipality to include public education with respect to fire safety and certain components of fire prevention and provide fire protection services. Typically, this requirement is accomplished through the establishment of a fire department. Where a fire department is established, the Council of the municipality must appoint a fire chief for the fire department who is ultimately responsible to Council for the delivery of fire protection services.

The ability for the Fire Chief to delegate authority to others is permitted within the *Fire Protection and Prevention Act* in Section 6. In the absence of the Fire Chief, a Deputy Fire Chief is designated to act in his/her capacity and is delegated the authorities of the Fire Chief. City of Hamilton By-law No. 19-035 addresses that a Deputy Fire Chief may act in the capacity of the Fire Chief and therefore Council approval is required to appoint the Deputy Fire Chiefs.

For the City of Hamilton, the fire co-ordinator assigned by the Fire Marshal through the Province of Ontario Mutual Aid Plan is the Fire Chief and the alternate fire co-ordinators are the Deputy Fire Chiefs. As such, in appointing the Fire Chief and the Deputy Fire Chiefs the By-law recognizes that these appointees will be the fire co-ordinator, and alternate fire co-ordinators for the City of Hamilton. They will be authorized to carry out the duties of the fire-coordinator as outlined in the *Fire Protection and Prevention Act*.

Further, they shall fulfil the duties and responsibilities of the fire co-ordinator as outlined in the Province of Ontario Mutual Aid Plan including:

- Develop, review, and maintain the mutual aid plan;
- Submit an annually updated mutual aid plan to the Office of the Fire Marshal;
- Coordinate and monitor mutual aid plan activations;
- Consider requests and recommend the deployment of provincial and regional assets; and,
- Attend annual fire co-ordinator meetings.

POLICY IMPLICATIONS AND LEGISLATED REQUIREMENTS

The Hamilton Fire Department Establishing and Regulating By-law No. 19-034 requires the Fire Chief and Deputy Fire Chiefs to be appointed by Council.

RELEVANT CONSULTATION

Legal Services was consulted in the preparation of the draft By-law.

SUBJECT: Deputy Fire Chief Appointment (HSC19005(a)) (City Wide) - Page 3 of 3

ANALYSIS AND RATIONALE FOR RECOMMENDATION(S)

Adoption of the recommendations will ensure compliance with the *Fire Protection and Prevention Act* as administered by the Office of the Fire Marshall.

ALTERNATIVES FOR CONSIDERATION

None

ALIGNMENT TO THE 2016 – 2025 STRATEGIC PLAN

Healthy and Safe Communities

Hamilton is a safe and supportive City where people are active, healthy, and have a high quality of life.

Our People and Performance

Hamiltonians have a high level of trust and confidence in their City government.

APPENDICES AND SCHEDULES ATTACHED

Appendix "A" to Report HSC19005(a): Draft By-law to Appoint a Deputy Fire Chief

Appendix "A" to Report HSC19005(a)

Page 1 of 1

Authority: Item ,
Report (HSC19005(a))
CM:
Ward: City Wide

Bill No.

CITY OF HAMILTON

BY-LAW NO.

To Appoint a Deputy Fire Chief

WHEREAS Randy Moss, previously appointed as Deputy Fire Chief, has retired;

WHEREAS Council wishes to appoint certain persons as Deputy Fire Chief pursuant to the Hamilton Fire Department Establishing and Regulating By-law No. 19-034.

NOW THEREFORE the Council of the City of Hamilton enacts as follows:

1. Dan Milovanovic is appointed as Deputy Fire Chief pursuant to the Hamilton Fire Department Establishing and Regulating By-law No. 19-034 until such time as that appointment is terminated or a successor is appointed.
2. This By-law comes into force retroactively as of August 12, 2019.

PASSED this _____ , _____

A. VanderBeek
Mayor

A. Holland
City Clerk

CITY OF HAMILTON NOTICE OF MOTION

Emergency and Community Services: August 15, 2019

MOVED BY COUNCILLOR B. CLARK
SECONDED BY COUNCILLOR

WHEREAS, the 4 tennis courts located in Valley Park provide outdoor recreation opportunities for the residents of Upper Stoney Creek; and

WHEREAS, the community has requested that the City of Hamilton install wind screens on the fencing surrounding the tennis courts; and

WHEREAS, wind screens protect the courts from deteriorating and provide a better court atmosphere to play tennis;

THEREFORE, BE IT RESOLVED:

- (a) That the purchase and installation of the wind screens for the Valley Park Tennis Courts in the amount of \$ 4000.00 be funded from the Ward 9 Area Rating Reserve (108059) account.
- (b) That the Mayor and City Clerk be authorized and directed to execute any required agreement(s) and ancillary documents in relation to funding the Valley Park Tennis Courts, with such terms and conditions in a form satisfactory to the City Solicitor.

12.2

CITY OF HAMILTON NOTICE OF MOTION

Emergency and Community Services Committee: August 15, 2019

MOVED BY COUNCILLOR S. MERULLA

SECONDED BY COUNCILLOR B. CLARK.....

Restorative Practices Council and Senior Leadership Team Workshop

WHEREAS the city of Hamilton is committed to proactive civic engagement;

WHEREAS the City of Hamilton is committed to the successful implementation of our Human Rights, Diversity and Inclusion Strategic plan;

WHEREAS the City Council and Senior Leadership Team regularly meets and consults with a wide variety of residents, associations, stakeholders, and businesses;

WHEREAS our communities are advising us that they are experiencing an increase in hateful, bigoted and oppressive racism;

WHEREAS a key to any successful consultation or dialogue is the ability to see issues and concerns through the lenses of different communities and individual; and,

WHEREAS the restorative practices circles have been tremendously successful in broadening the perspectives, understanding and active listening skills of participants;

THEREFORE, BE IT RESOLVED

That the City Manager be directed to organize a one-day Restorative Practices Council and Senior Leadership Team Workshop with two facilitators from the John Howard Society, Garth Bell and Ruth Greenspan.

Restorative Practice

- Fosters a good mind
- Promotes and teaches empathy/kindness and understanding
- Promotes safer communities
- Reduces violent behavior/incidences/charges
- Reduces exclusion from our communities
- Increases linkages to support each other.

The Workshop includes theory, experiential learning and group work. You will learn to:

- Increase understanding of Restorative Justice Practices.
- Increase understanding of the differences of a punitive approach vs. a restorative approach.
- Develop new skills such as understanding the importance of active listening, perception, assumptions and intent.
- Create new understanding of the impact of community vs. non community.
- Increase knowledge and skill in informal restorative conversations.
- Increase confidence of using restorative approaches to resolve conflict.
- Increase overall understanding of techniques to decrease or prevent conflict.
- Increase committed to using strategies and the process of restorative justice in your own organization and/or daily practice.

Ruth Greenspan

rgreenspan@jhshamilton.on.ca

**John
Howard**
SOCIETY OF HAMILTON,
BURLINGTON & AREA

Garth Bell

gbell@jhshamilton.on.ca

Restorative Practice and Anti Oppression; John Howard Society of Hamilton, Burlington & Area

1)Background

Since January 2017 anti-oppressive training and restorative practice skill development has been taught by John Howard Society of Hamilton to a variety of groups, with many different individuals including multiple trainings on Six Nations and New Credit Reserve, City of Hamilton, McMaster University, Wilfred Laurier University, Mohawk College, CORE Collaborative, Grand Valley Women's Prison, Syl Apps Youth Centre, John Howard Society of Ottawa, Legal clinics and John Howard Society of Hamilton.

Restorative Practice is a philosophy, a set of principles and values, a way to view the world. Restorative Practice is about a different way to respond to conflict in an inclusive way in which all people are equal and all are heard and valued. The process takes place in a circle and teaches that all people are equal and all have a voice and should be heard. When we combine this philosophy with anti-oppressive practice and look through an anti-oppressive lens we are able to also address the core of the harm which can include racism, sexism, heterosexism, colonization and other isms. Currently the agency is working with Indigenous Partners, the Crown Attorneys, Victim Services and the Police to create An Indigenous Court Process in Hamilton.

2)Team Composition

This team assigned to this project consists of:

Garth Bell, Restorative Practice Lead in Brantford, Six Nations and New Credit Reserves. IIRP Trained, trainer and Facilitator as well as Peace Building trainer and facilitator. He has Trained approximately 12, 000 people in Restorative Practice, in North America, and has been keynote speaker at numerous restorative conferences around North America. Garth has facilitated over 1000 formal circles. Lead in Restorative Justice for the Agency, setting up the Restorative Practice Program in Hamilton 12 years ago.

Garth identifies as: Black and Indigenous. He identifies as male and heterosexual. He is a parent, in his mid-50s; his experiences are influenced by growing up in Hamilton North End, playing professional, semiprofessional sports, and having Lincoln Alexander as his uncle and role Model.

Ruth Greenspan, Executive Director of the John Howard Society of Hamilton, Burlington and Area. Social Worker holding an MSW since 1988, Teacher and Facilitator at Mohawk College in the Social Service Worker Program for 19 years.

Identifies as; female, Jewish, and heterosexual. She is a parent of 3 bi-racial children, in her mid-50's; her experiences are influenced by growing up in a working class family in Niagara Falls, with a father who escaped the Holocaust and fled from Poland. She has worked a great deal in the community to counter violence against women and children and racism. She has been very active in the last few years to combat the up rise of fascisms in the world and the country and Hamilton.

3)Anti-Racism, Anti-Oppression

The issues of racism and anti-oppression are woven into the work of the John Howard Society of Hamilton. Upon Ruth's arrival at the John Howard Society the Diversity, Equity and Inclusivity Committee was created with staff and Management. This committee meets monthly to look at internal issues including changing the culture of the agency so it is more diverse and inclusive. The recruitment of new Board members has included a diversity and skills matrix which was not utilized before. Changing the Composition of the Board to reflect the community we serve is an ongoing goal. Currently the Board and staff are working on a Strategic Plan that addresses working on Diversity, Equity and Inclusivity. Staff training in the last 2 years has included; Indigenous Training, Safe Space Training, Mental Health First Aid, Naloxone Training, Human Trafficking Training, LGBTQ2S Training, and Trans Training. The Agency is involved as one of the organizers in the "No Hate in the Hammer Campaign", and will be facilitating workshops at the October 4th Gandhi Peace March Educational Session.

Restorative Practice puts its energy into the future not into what is past. It focuses on what needs to be healed, what needs to be repaid, what needs to be learned in the wake of a crime. It looks at what needs to be strengthened if such things are not to happen again."

With restorative Practice we help people get to a good mind , and we meet people where they are at.

4) Process and Format

Training identifies formal restorative mediation process, strategies, skills and underlying philosophy of Restorative Practice through an anti-oppressive lens. Skills are learned in the area of community building, active listening, understanding assumptions and presumptions, restorative language and questions. Provides the participants with skills, knowledge and strategies to prevent or assist in resolving conflict and to build a stronger community. This four day training provides applied learning, role playing

and facilitation of informal and formal circle conferences to increase skills in facilitation and practice. All aspects of the training are transferable to all employments and life.

Cost of Restorative Justice Training is

\$1,500 for one day training which includes handouts, RJ cards, folders, etc.

This includes the cost of 2 facilitators.

Each additional day of training would cost \$1,000.

Food and beverages for the day would not be included in the cost.

JHS Observations

While this report focuses on a summary of staff recommendations, JHS has a few observations and recommendations as follows:

- 1) Anti –racism training for the Executive Director should include self-directed training and education taken on her own, and a process for the entire team to be trained together and work through issues.
- 2) It was noted that some staff are treated differently by the Executive Director in the way they are supervised and managed. This is a difficult area to explore in the circle as there may be issues that were confidential and unable to be openly discussed. It became clear that; consistent supervision, regular team meetings, performance reviews, and job descriptions, would improve the consistency in the organization.
- 2) It was mentioned that the JHS Team did not understand racism. The team has lived and professional expertise in racism and anti-oppressive practice. The methods used by the team may not be the same as other trainings people have attended, but this end was to be restorative, and repair harm and have people take accountability. It was not clear what all people in the organization need to do to make things right in the organization.