



**City of Hamilton**  
**GENERAL ISSUES COMMITTEE REVISED**

**Meeting #:** 19-023  
**Date:** November 6, 2019  
**Time:** 9:30 a.m.  
**Location:** Council Chambers, Hamilton City Hall  
71 Main Street West

Stephanie Paparella, Legislative Coordinator (905) 546-2424 ext. 3993

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**1. CEREMONIAL ACTIVITIES**

**2. APPROVAL OF AGENDA**

(Added Items, if applicable, will be noted with \*)

**3. DECLARATIONS OF INTEREST**

**4. APPROVAL OF MINUTES OF PREVIOUS MEETINGS**

4.1 September 27, 2019 - Special

4.2 October 16, 2019

4.3 October 21, 2019 - Special

**5. COMMUNICATIONS**

\*5.1 Correspondence from Denise Baker, Partner, WeirFoulds LLP, respecting Item 7.2 - GRIDS2 / Municipal Comprehensive Review - Council Workshop (Special GIC) - October 21, 2019

Recommendation: Be received and referred to the consideration of Item 7.2.

**6. DELEGATION REQUESTS**

6.1 P.J. Mercanti, Hamilton100, to provide an Outline of the Highlights and Summary to Part 1 of the Centennial Commonwealth Games Bid - Item 9.1 Commonwealth Games 2030 (For the November 6, 2019 GIC)

- \*6.2 Cameron Kroetsch, respecting Item 11.1 - Multi-Purpose Community Hub for Diverse and Marginalized Communities (For the November 6, 2019 GIC)
- \*6.3 Bryan Ritskes, Harbour West Neighbours, respecting Items 1, 2 and 3 of the West Harbour Development Sub-Committee Report 19-003 (For the November 20, 2019 GIC)
  - 1. 0.13% Increase for Capital Financing of West Harbour Development; 2. Pier 6 and 7 Land Disposition and Interim Activation Plan (PED191919(a)); and, 3. West Harbour Strategic Initiatives Piers 5-7 Public Realm Capital Works (PW19090).
- \*6.4 Herman Turkstra, respecting Items 1, 2 and 3 of the West Harbour Development Sub-Committee Report 19-003 (For the November 20, 2019 GIC)
  - 1. 0.13% Increase for Capital Financing of West Harbour Development; 2 Pier 6 and 7 Land Disposition and Interim Activation Plan (PED191919(a)); and, 3. West Harbour Strategic Initiatives Piers 5-7 Public Realm Capital Works (PW19090).
- \*6.5 Rob D'Amico and Stan Double, Hamilton Professional Firefighters Association, respecting Support for the Firefighter Memorial at Gage Park (For the November 20, 2019 GIC)
- \*6.6 Lyla Miklos, respecting Item 11.1 - Multi-Purpose Community Hub for Diverse and Marginalized Communities (For the November 6, 2019 GIC)
- \*6.7 Michelle Poirier, respecting Item 11.1 - Multi-Purpose Community Hub for Diverse and Marginalized Communities (For the November 6, 2019 GIC)
- \*6.8 Ameil Joseph, McMaster University, respecting Item 11.1 - Multi-Purpose Community Hub for Diverse and Marginalized Communities (For the November 6, 2019 GIC)
- \*6.9 Dr. Tina Fetner, McMaster University, respecting Item 11.1 - Multi-Purpose Community Hub for Diverse and Marginalized Communities (For the November 6, 2019 GIC)
- \*6.10 Jessica Bonilla-Dampney, Sexual Assault Center (Hamilton and Area), respecting Item 11.1 - Multi-Purpose Community Hub for Diverse and Marginalized Communities (For the November 6, 2019 GIC)
- \*6.11 Kojo Dampney, Hamilton Centre for Civic Inclusion, respecting Item 11.1 - Multi-Purpose Community Hub for Diverse and Marginalized Communities (For the November 6, 2019 GIC)
- \*6.12 Shamso Elmi, Somali Association of Hamilton, respecting Item 11.1 - Multi-Purpose Community Hub for Diverse and Marginalized Communities (For the November 6, 2019 GIC)



- \*6.13 Rahimuddin Chowdhury, Bengali Association of Hamilton, respecting Item 11.1 - Multi-Purpose Community Hub for Diverse and Marginalized Communities (For the November 6, 2019 GIC)
- \*6.14 Lynda Lukasik, Environment Hamilton, respecting Item 11.1 - Multi-Purpose Community Hub for Diverse and Marginalized Communities (For the November 6, 2019 GIC)
- \*6.15 Jyssika Russell, Speqtrum Hamilton, respecting Item 11.1 - Multi-Purpose Community Hub for Diverse and Marginalized Communities (For the November 6, 2019 GIC)
- \*6.16 Suzanne Mills, McMaster University, respecting Item 11.1 - Multi-Purpose Community Hub for Diverse and Marginalized Communities (For November 6, 2019 GIC)
- \*6.17 Mike Wood, Acorn Hamilton, respecting Item 11.1 - Multi-Purpose Community Hub for Diverse and Marginalized Communities (For the November 6, 2019 GIC)

## 7. CONSENT ITEMS

- 7.1 Advisory Committee for Persons with Disabilities Meeting Minutes 19-009, October 8, 2019
- 7.2 GRIDS2 and the Municipal Comprehensive Review – Council Workshop (PED17010(e) (City Wide) (Due to loss of quorum at the October 21st GIC, this report has been placed on this agenda to be received into the official record.)

## 8. PUBLIC HEARINGS / DELEGATIONS

## 9. STAFF PRESENTATIONS

- 9.1 Commonwealth Games 2030 (PED19108(b)) (City Wide)

**Due to its size, Appendix "B" to Report PED19108(b) is available on-line only.**

## 10. DISCUSSION ITEMS

- 10.1 Business Improvement Area Advisory Committee Report 19-010, October 8, 2019
- 10.2 Hamilton Future Fund Board of Governors Report 19-003, October 8, 2019
- 10.3 Hamilton-Wentworth District School Board Liaison Committee Report 19-003, October 10, 2019

10.4 Disposition of City Owned Land – 488 Upper Wellington Street, Hamilton (PED19210) (Ward 8)

Discussion of confidential Appendix “B” to Report PED19120 in Closed Session would be pursuant to Section 8.1, Sub-section (c) of the City's Procedural By-law 18-270, and Section 239(2), Sub-section (c) of the *Ontario Municipal Act*, 2001, as amended, as the subject matter pertains to a proposed or pending acquisition or disposition of land for City purposes. (Confidential Appendix “B” to this report is listed as Item 14.3 on this agenda.)

**11. MOTIONS**

11.1 Multi-Purpose Community Hub for Diverse and Marginalized Communities

**12. NOTICES OF MOTION**

\*12.1 Ward 2 Expenditures

\*12.2 Funding to Backfill an Administrative Staff Position in Ward 14

\*12.3 West Harbour Operating Budget Pressures

12.4 McMaster Health Campus Contribution Agreement

**13. GENERAL INFORMATION / OTHER BUSINESS**

13.1 Amendments to the Outstanding Business List:

13.1.a Items to be removed:

13.1.a.a Hamilton100's Hosting Proposal (Part 1)

(Addressed on this agenda as Item 9.1 – Report PED19108(b))

13.1.b Proposed New Due Dates:

13.1.b.a City-wide Stormwater Rate Program Review

Current Due Date: October 16, 2019

Proposed New Due Date: November 20, 2019

**14. PRIVATE AND CONFIDENTIAL**

## 14.1 Closed Session Minutes – October 2, 2019

Pursuant to Section 8.1, Sub-sections (c), (f) and (k) of the City's Procedural By-law 18-270, and Section 239(2), Sub-sections (c), (f) and (k) of the *Ontario Municipal Act*, 2001, as amended, as the subject matter pertains to a proposed or pending acquisition or disposition of land for City purposes; and, the receiving of advice that is subject to solicitor-client privilege, including communications necessary for that purpose; and, a position, plan, procedure, criteria or instruction to be applied to any negotiations carried on or to be carried on by or on behalf of the municipality or local board.

## 14.2 Closed Session Minutes – October 16, 2019

Pursuant to Section 8.1, Sub-sections (c), (e), (f) and (k) of the City's Procedural By-law 18-270; and, Section 239(2), Sub-sections (c), (e), (f) and (k) of the *Ontario Municipal Act*, 2001, as amended, as the subject matters pertain to a proposed or pending acquisition or disposition of land for City purposes; litigation or potential litigation including matters before administrative tribunals, affecting the municipality or local board; the receiving of advice that is subject to solicitor-client privilege, including communications necessary for that purpose; and, a position, plan, procedure, criteria or instruction to be applied to any negotiations carried on or to be carried on by or on behalf of the municipality or local board.

## 14.3 Appendix “B” to Report PED19210 - Disposition of City Owned Land – 488 Upper Wellington Street, Hamilton (Ward 7)

Pursuant to Section 8.1, Sub-section (c) of the City's Procedural By-law 18-270, and Section 239(2), Sub-section (c) of the *Ontario Municipal Act*, 2001, as amended, as the subject matter pertains to a proposed or pending acquisition or disposition of land for City purposes. (Please refer to Item 10.3 for the public portion of this report.)

## 14.4 Licence Agreement – Emergency Services Antenna (PED19206) (Ward 2)

Pursuant to Section 8.1, Sub-section (c) of the City's Procedural By-law 18-270, and Section 239(2), Sub-section (c) of the *Ontario Municipal Act*, 2001, as amended, as the subject matter pertains to a proposed or pending acquisition or disposition of land for City purposes.

## 14.5 International Union of Operating Engineers (IUOE), Local 772 – Collective Agreement Ratification (HUR19024) (City Wide) (to be distributed)

Pursuant to Section 8.1, Sub-section (d) of the City's Procedural By-law 18-270, and Section 239(2), Sub-section (d) of the *Ontario Municipal Act*, 2001, as amended, as the subject matter pertains to labour relations or employee negotiations.

- \*14.6 Litigation Update, Police Services Board Matter (LS19042) (City Wide) (to be distributed)

Pursuant to Section 8.1, Sub-sections (e) and (f) of the City's Procedural By-law 18-270; and, Section 239(2), Sub-sections (e) and (f) of the *Ontario Municipal Act*, 2001, as amended, as the subject matter pertains to litigation or potential litigation including matters before administrative tribunals, affecting the municipality or local board; and, the receiving of advice that is subject to solicitor-client privilege, including communications necessary for that purpose.

- \*14.7 Amalgamated Transit Union Collective Agreement Negotiations - Verbal Update

Pursuant to Section 8.1, Sub-section (d) of the City's Procedural By-law 18-270, and Section 239(2), Sub-section (d) of the *Ontario Municipal Act*, 2001, as amended, as the subject matter pertains to labour relations or employee negotiations.

## 15. ADJOURNMENT



**SPECIAL GENERAL ISSUES COMMITTEE  
MINUTES 19-018  
RESTORATIVE PRACTICE TRAINING**

9:30 a.m.

Friday, September 27, 2019

Council Chambers

Hamilton City Hall

71 Main Street West

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**Present:** Mayor F. Eisenberger, Councillors M. Wilson, J. Farr, N. Nann, S. Merulla, C. Collins, T. Jackson, E. Pauls, J.P. Danko, B. Clark, M. Pearson, B. Johnson, L. Ferguson, A. VanderBeek

**Absent:** Councillors J. Partridge and T. Whitehead – Personal

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**THE FOLLOWING ITEMS WERE REFERRED TO COUNCIL FOR INFORMATION:**

**(a) APPROVAL OF AGENDA (Item 2)**

The Committee Clerk advised that there were no changes to the agenda.

**(Pearson/Clark)**

That the agenda for the September 27, 2019 General Issues Committee meeting, be approved, as presented.

**CARRIED**

**(b) DECLARATIONS OF INTEREST (Item 3)**

There were no declarations of interest.

**(c) PRIVATE & CONFIDENTIAL (Item 4)**

**(i) Restorative Practice Training (Item 4.1)**

**(Johnson/Danko)**

That Committee move into Closed Session respecting Item 4.1, pursuant to Section 8.3 of the City's Procedural By-law 18-270, and Section 239(2), Sub-section 3.1 of the *Ontario Municipal Act, 2001*, as amended, as this meeting is being held for the purposes of educating or training members; and, at the meeting, no member discusses or otherwise deals with any matter in a way that materially advances the business or decision-making of Council or the Committee.

**CARRIED**

**(d) ADJOURNMENT (Item 5)**

**(Clark/Pearson)**

That there being no further business, the General Issues Committee be adjourned at 3:36 p.m.

**CARRIED**

Respectfully submitted,

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Mayor F. Eisenberger  
Chair, General Issues Committee

Stephanie Paparella  
Legislative Coordinator,  
Office of the City Clerk



## **GENERAL ISSUES COMMITTEE MINUTES 19-020**

9:30 a.m.

Wednesday, October 16, 2019

Council Chambers

Hamilton City Hall

71 Main Street West

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**Present:** Mayor F. Eisenberger, Deputy Mayor J. Partridge (Chair)  
Councillors M. Wilson, J. Farr, N. Nann, S. Merulla, C. Collins,  
T. Jackson, E. Pauls, J. P. Danko, B. Clark, M. Pearson, B. Johnson,  
L. Ferguson, A. VanderBeek, T. Whitehead

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### **THE FOLLOWING ITEMS WERE REFERRED TO COUNCIL FOR CONSIDERATION:**

**1. Investing in Canada Infrastructure Program - Community, Culture and Recreation Stream Intake (FCS19080) (City Wide) (Item 9.1)**

**(Ferguson/Jackson)**

- (a) That the projects listed in Appendix "A" to Report FCS19080, be approved as the City of Hamilton's submission for consideration to the Ontario Ministry of Infrastructure for the approximate requested funding amount of \$233.3 M for projects with total project costs of \$318.2 M in accordance with the terms and conditions associated with the Investing in Canada Infrastructure Program, Community, Culture and Recreation Stream;
- (b) That the Mayor and City Clerk be authorized and directed to execute all necessary documentation, including Funding Agreements to receive funding under Investing in Canada Infrastructure Program, Community, Culture and Recreation Stream, with content satisfactory to the General Manager of Corporate Services and in a form satisfactory to the City Solicitor;
- (c) That, where required to give effect and authorize the signing of a Transfer Payment Agreement between the City of Hamilton and Her Majesty the Queen in right of Ontario as represented by the Minister of Infrastructure for the Province of Ontario, to receive funding under Investing in Canada Infrastructure Program, Community, Culture and Recreation Stream, Legal Services staff be directed to prepare a By-law in the form satisfactory to the City Solicitor for consideration by Council;

- (d) That, where required to give effect and authorize the signing of amendments to the Transfer Payment Agreement between the City of Hamilton and Her Majesty the Queen in right of Ontario as represented by the Minister of Infrastructure for the Province of Ontario, to receive funding under Investing in Canada Infrastructure Program, Community, Culture and Recreation Stream, Legal Services staff be directed to prepare By-law(s) in the form satisfactory to the City Solicitor for consideration by Council;
- (e) That, should the City's submission for the Investing in Canada Infrastructure Program, Community, Culture and Recreation Stream, be approved, staff be directed to report back to the General Issues Committee to seek approval of a financing strategy, inclusive of future tax supported levy increases related to eligible project costs between 2021 to 2026 (as outlined in Appendix "A" to Report FCS19080); and,
- (f) That copies of Report FCS19080, respecting Investing in Canada Infrastructure Program - Community, Culture and Recreation Stream Intake, be forwarded to local Members of Parliament and local Members of Provincial Parliament.

**Result: Motion CARRIED by a vote of 16 to 0, as follows:**

YES - Ward 1 Councillor Maureen Wilson  
YES - Ward 2 Councillor Jason Farr  
YES - Ward 3 Councillor Nrinder Nann  
YES - Ward 4 Councillor Sam Merulla  
YES - Ward 5 Councillor Chad Collins  
YES - Ward 6 Councillor Tom Jackson  
YES - Ward 7 Councillor Esther Pauls  
YES - Ward 8 Councillor John-Paul Danko  
YES - Deputy Mayor - Ward 15 Councillor Judi Partridge  
YES - Mayor Fred Eisenberger  
YES - Ward 14 Councillor Terry Whitehead  
YES - Ward 13 Councillor Arlene VanderBeeck  
YES - Ward 12 Councillor Lloyd Ferguson  
YES - Ward 11 Councillor Brenda Johnson  
YES - Ward 10 Councillor Maria Pearson  
YES - Ward 9 Councillor Brad Clark



## 2. Airport Sub-Committee Report 19-004 - September 20, 2019 (Item 10.2)

(Pearson/Whitehead)

(a) TradePort / City Lease Negotiation Information Report (PED19084(a))  
(City Wide) (Item 14.2)

(i) *That Report PED19084(a), respecting the TradePort / City Lease Negotiation Information Report, be referred back to the Airport Sub-Committee, with the revised Appendix "B" to Report PED19084(a), for further discussion; and,*

(ii) That the contents of Report PED19084(a), respecting TradePort / City Lease Negotiation Information Report, remain confidential.

## (b) Provincial Officer's Order Regarding PFAS Discharges from the John C. Munro Hamilton International Airport (PED19199) (City Wide) (Item 14.3)

That the contents of Report PED19199, respecting Provincial Officer's Order Regarding PFAS Discharges from the John C. Munro Hamilton International Airport, remain confidential.

**Result: Main Motion, As Amended, CARRIED by a vote of 13 to 0 as follows:**

YES - Ward 1 Councillor Maureen Wilson  
 NOT PRESENT - Ward 2 Councillor Jason Farr  
 YES - Ward 3 Councillor Nrinder Nann  
 YES - Ward 4 Councillor Sam Merulla  
 YES - Ward 5 Councillor Chad Collins  
 YES - Ward 6 Councillor Tom Jackson  
 YES - Ward 7 Councillor Esther Pauls  
 YES - Ward 8 Councillor John-Paul Danko  
 YES - Deputy Mayor - Ward 15 Councillor Judi Partridge  
 NOT PRESENT - Mayor Fred Eisenberger  
 YES - Ward 14 Councillor Terry Whitehead  
 YES - Ward 13 Councillor Arlene VanderBeek  
 YES - Ward 12 Councillor Lloyd Ferguson  
 YES - Ward 11 Councillor Brenda Johnson  
 NOT PRESENT - Ward 10 Councillor Maria Pearson  
 YES - Ward 9 Councillor Brad Clark

**3. Capital Projects Work-in-Progress Review Sub-Committee Report 19-005 – September 25, 2019 (Item 10.3)****(Johnson/Eisenberger)****(a) Capital Projects Closing Report as of June 30, 2019 (FCS19078) (City Wide) (Item 10.1)**

- (i) That the General Manager of Finance and Corporate Services be authorized and directed to transfer a combined \$270,079.63 to the Unallocated Capital Levy Reserve (108020) and other Program Specific Reserves / Funding Sources to the capital projects as outlined in Appendix “A” to Capital Projects Work-in-Progress Sub-Committee Report 19-005;
- (ii) That the General Manager of Finance and Corporate Services be directed to close the completed and / or cancelled capital projects listed in Appendix “B” to Capital Projects Work-in-Progress Sub-Committee Report 19-005 in accordance with the Capital Closing Policy;
- (iii) That Appendix “C” to Report FCS19078, Capital Projects Budget Appropriations for the period covering January 1, 2019 through June 30, 2019, be received for information;
- (iv) That unspent funds in the Council Priority Minor Maintenance Capital Projects, established prior to the 2018 Ward boundary changes, be transferred between the Council Priority Minor Maintenance Capital Projects, based on the 2018 unweighted residential and non-residential property assessment once the projects are completed for closure; and,
- (v) That Appendix “C” to Capital Projects Work-in-Progress Sub-Committee Report 19-005, Capital Projects Budget Appropriations above \$250,000 January 1, 2019 through June 30, 2019 totalling \$537,603.91, be approved.

**(b) Public Works - Capital Projects Status Report as of June 30, 2019 (FCS19077) (City Wide) (Item 10.2)**

- (i) That the Capital Projects Status Report, Public Works Tax Supported Projects, as of June 30, 2019, attached as Appendix “A” to Report FCS19077, be received; and,
- (ii) That the Capital Projects Status Report, Public Works Rate Supported Projects, as of June 30, 2019, attached as Appendix “B” to Report FCS19077, be received.

**Result: Motion CARRIED by a vote of 15 to 0, as follows:**

YES - Ward 1 Councillor Maureen Wilson  
 YES - Ward 2 Councillor Jason Farr  
 YES - Ward 3 Councillor Nrinder Nann  
 YES - Ward 4 Councillor Sam Merulla  
 YES - Ward 5 Councillor Chad Collins  
 YES - Ward 6 Councillor Tom Jackson  
 YES - Ward 7 Councillor Esther Pauls  
 YES - Ward 8 Councillor John-Paul Danko  
 YES - Deputy Mayor - Ward 15 Councillor Judi Partridge  
 YES - Mayor Fred Eisenberger  
 YES - Ward 14 Councillor Terry Whitehead  
 NOT PRESENT - Ward 13 Councillor Arlene VanderBeek  
 YES - Ward 12 Councillor Lloyd Ferguson  
 YES - Ward 11 Councillor Brenda Johnson  
 YES - Ward 10 Councillor Maria Pearson  
 YES - Ward 9 Councillor Brad Clark

**4. Capital Projects Work-in-Progress Review Sub-Committee Report 19-006 – September 26, 2019 (Item 10.4)**

**(Farr/Collins)**

**(a) Capital Projects Status Report (Excluding Public Works) as of June 30, 2019 (FCS19079) (City Wide) (Item 10.1)**

That the Capital Projects Status Report (excluding Public Works), as of June 30, 2019, attached as Appendix “A” to Report FCS19079, be received.

**Result: Motion CARRIED by a vote of 15 to 0, as follows:**

YES - Ward 1 Councillor Maureen Wilson  
 YES - Ward 2 Councillor Jason Farr  
 YES - Ward 3 Councillor Nrinder Nann  
 YES - Ward 4 Councillor Sam Merulla  
 YES - Ward 5 Councillor Chad Collins  
 YES - Ward 6 Councillor Tom Jackson  
 YES - Ward 7 Councillor Esther Pauls  
 YES - Ward 8 Councillor John-Paul Danko  
 YES - Deputy Mayor - Ward 15 Councillor Judi Partridge  
 YES - Mayor Fred Eisenberger  
 YES - Ward 14 Councillor Terry Whitehead  
 NOT PRESENT - Ward 13 Councillor Arlene VanderBeek  
 YES - Ward 12 Councillor Lloyd Ferguson  
 YES - Ward 11 Councillor Brenda Johnson

YES - Ward 10 Councillor Maria Pearson  
YES - Ward 9 Councillor Brad Clark

**5. Strategies to Reduce Property Tax Arrears (FCS19081) (City Wide) (Item 10.5)**

**(Eisenberger/Merulla)**

- (a) That effective January 1, 2020, the frequency of Reminder Notices mailed to taxpayers with property tax arrears be increased from the existing four reminder notices per year to seven reminder notices per year; and,
- (b) That the item respecting Strategies to Reduce Property Tax Arrears be considered complete and removed from the General Issues Committee's Outstanding Business List.

**Result: Motion CARRIED by a vote of 14 to 0, as follows:**

YES - Ward 1 Councillor Maureen Wilson  
NOT PRESENT - Ward 2 Councillor Jason Farr  
YES - Ward 3 Councillor Nrinder Nann  
YES - Ward 4 Councillor Sam Merulla  
YES - Ward 5 Councillor Chad Collins  
YES - Ward 6 Councillor Tom Jackson  
YES - Ward 7 Councillor Esther Pauls  
YES - Ward 8 Councillor John-Paul Danko  
YES - Deputy Mayor - Ward 15 Councillor Judi Partridge  
YES - Mayor Fred Eisenberger  
YES - Ward 14 Councillor Terry Whitehead  
YES - Ward 13 Councillor Arlene VanderBeek  
NOT PRESENT - Ward 12 Councillor Lloyd Ferguson  
YES - Ward 11 Councillor Brenda Johnson  
YES - Ward 10 Councillor Maria Pearson  
YES - Ward 9 Councillor Brad Clark

**6. Hamilton Business Centre - Funding Agreement (PED19202) (City Wide) (Item 10.6)**

**(Eisenberger/Whitehead)**

- (a) That the Mayor and Clerk be authorized and directed to execute all necessary documentation, including Transfer Payment Agreements, amendments, renewals and ancillary documents that are required to receive funding from the Ministry of Economic Development, Job Creation and Trade in connection with the programs and initiatives delivered within the Small Business Enterprise Centre with content satisfactory to the

General Manager of Planning and Economic Development and in a form satisfactory to the City Solicitor;

- (b) That staff be authorized and directed to implement and execute the programs and services delivered within the Small Business Enterprise Centre; and,
- (c) That, where required to give effect and authorize the signing of a Transfer Payment Agreement, amendments, or renewals between the City of Hamilton and Her Majesty the Queen in Right of Ontario as represented by the Minister of Economic Development, Job Creation and Trade to receive funding in connection with the programs and initiatives delivered within the Small Business Enterprise Centre, Legal staff be directed to prepare By-law(s) in the form satisfactory to the City Solicitor for consideration by Council.

**Result: Motion CARRIED by a vote of 14 to 0, as follows:**

YES - Ward 1 Councillor Maureen Wilson  
 NOT PRESENT - Ward 2 Councillor Jason Farr  
 YES - Ward 3 Councillor Nrinder Nann  
 YES - Ward 4 Councillor Sam Merulla  
 YES - Ward 5 Councillor Chad Collins  
 YES - Ward 6 Councillor Tom Jackson  
 YES - Ward 7 Councillor Esther Pauls  
 YES - Ward 8 Councillor John-Paul Danko  
 YES - Deputy Mayor - Ward 15 Councillor Judi Partridge  
 YES - Mayor Fred Eisenberger  
 YES - Ward 14 Councillor Terry Whitehead  
 YES - Ward 13 Councillor Arlene VanderBeek  
 NOT PRESENT - Ward 12 Councillor Lloyd Ferguson  
 YES - Ward 11 Councillor Brenda Johnson  
 YES - Ward 10 Councillor Maria Pearson  
 YES - Ward 9 Councillor Brad Clark

**7. Barton Kenilworth Tax Increment Grant Program - 301-303 Barton Street East (PED19192) (Ward 3) (Item 10.7)**

**(Merulla/Collins)**

- (a) That a Barton Kenilworth Tax Increment Grant Program application submitted by Malleum Real Estate Partners III (Tyler Pearson/Greg Clewer), for the property at 301-303 Barton Street East, Hamilton, estimated at \$35,042.70 over a maximum of a nine-year period, and based upon the incremental tax increase attributable to the renovations of 301-303 Barton Street East, Hamilton, be authorized and approved, in

accordance with the terms and conditions of the Barton Kenilworth Tax Increment Grant Program;

- (b) That the Mayor and City Clerk be authorized and directed to execute a Grant Agreement together with any ancillary documentation required, to effect to the Barton Kenilworth Tax Increment grant for Malleum Real Estate Partners III (Tyler Pearson/Greg Clewer), for the property at 301-303 Barton Street East, Hamilton, in a form satisfactory to the City Solicitor;
- (c) That the Mayor and City Clerk be authorized and directed to execute such assigning agreement, as required, and any ancillary documents to give effect to the Barton Kenilworth Tax Increment grant for Malleum Real Estate Partners III (Tyler Pearson/Greg Clewer), for the property at 301-303 Barton Street East, Hamilton, in a form satisfactory to the City Solicitor; and,
- (d) That the General Manager of the Planning and Economic Development Department be authorized to approve and execute any Grant Amending Agreements, together with any ancillary amending documentation, if required, to give effect to the Barton Kenilworth Tax Increment grant for Malleum Real Estate Partners III (Tyler Pearson/Greg Clewer), for the property at 301-303 Barton Street East, Hamilton, provided that the terms and conditions of the Hamilton Tax Increment Grant Program, as approved by City Council, are maintained.

**Result: Motion CARRIED by a vote of 8 to 2, as follows:**

YES - Ward 1 Councillor Maureen Wilson  
 YES - Ward 2 Councillor Jason Farr  
 NO - Ward 3 Councillor Nrinder Nann  
 YES - Ward 4 Councillor Sam Merulla  
 YES - Ward 5 Councillor Chad Collins  
 NOT PRESENT - Ward 6 Councillor Tom Jackson  
 YES - Ward 7 Councillor Esther Pauls  
 YES - Ward 8 Councillor John-Paul Danko  
 YES - Deputy Mayor - Ward 15 Councillor Judi Partridge  
 NOT PRESENT - Mayor Fred Eisenberger  
 NO - Ward 14 Councillor Terry Whitehead  
 CONFLICT - Ward 13 Councillor Arlene VanderBeek  
 YES - Ward 12 Councillor Lloyd Ferguson  
 NOT PRESENT - Ward 11 Councillor Brenda Johnson  
 CONFLICT - Ward 10 Councillor Maria Pearson  
 NOT PRESENT - Ward 9 Councillor Brad Clark

**8. Victoria Day Celebration and Fireworks in Dundas (PED19181) (Ward 13)  
(Item 10.8)**

**(VanderBeek/Nann)**

- (a) That the Mayor and Clerk be authorized and directed to execute a License and Service Agreement between the Dundas Valley Rotary Club Sunrise and the City of Hamilton, attached as Appendix "A" to Report PED19181, for the delivery of the annual Victoria Day Celebration and Fireworks for a one-year term beginning in 2020, with the option to renew for four subsequent years, in a form satisfactory to the City Solicitor, with the Dundas Valley Rotary Club Sunrise to be provided \$35,000 annually from the City of Hamilton for each year a license and service agreement is in place, to be funded from the Planning and Economic Development Department operating budget; and,
- (b) That the Victoria Day Celebration event License and Service Agreement fee increase of \$5,500 be added to the base budget in the Planning and Economic Development Department operating budget (Dept ID 709106) for 2020 and beyond.

**Result: Motion CARRIED by a vote of 15 to 0, as follows:**

YES - Ward 1 Councillor Maureen Wilson  
 NOT PRESENT - Ward 2 Councillor Jason Farr  
 YES - Ward 3 Councillor Nrinder Nann  
 YES - Ward 4 Councillor Sam Merulla  
 YES - Ward 5 Councillor Chad Collins  
 YES - Ward 6 Councillor Tom Jackson  
 YES - Ward 7 Councillor Esther Pauls  
 YES - Ward 8 Councillor John-Paul Danko  
 YES - Deputy Mayor - Ward 15 Councillor Judi Partridge  
 YES - Mayor Fred Eisenberger  
 YES - Ward 14 Councillor Terry Whitehead  
 YES - Ward 13 Councillor Arlene VanderBeek  
 YES - Ward 12 Councillor Lloyd Ferguson  
 YES - Ward 11 Councillor Brenda Johnson  
 YES - Ward 10 Councillor Maria Pearson  
 YES - Ward 9 Councillor Brad Clark

**9. Hate Related Activities on City of Hamilton Properties  
(LS19031/PW19068(a)/CM19006(a)) (City Wide) (Item 10.9)**

**(Eisenberger/Nann)**

- (a) That the Trespass By-law, attached as Appendix "D" to Report LS19031/PW19068(a)/CM19006(a), which has been prepared in a form satisfactory to the City Solicitor, be approved; and,

- (b) That the updates provided within Report LS19031/PW19068(a)/CM19006(a), be received.

**Result: Motion CARRIED by a vote of 15 to 1, as follows:**

YES - Ward 1 Councillor Maureen Wilson  
 YES - Ward 2 Councillor Jason Farr  
 YES - Ward 3 Councillor Nrinder Nann  
 YES - Ward 4 Councillor Sam Merulla  
 YES - Ward 5 Councillor Chad Collins  
 YES - Ward 6 Councillor Tom Jackson  
 YES - Ward 7 Councillor Esther Pauls  
 YES - Ward 8 Councillor John-Paul Danko  
 YES - Deputy Mayor - Ward 15 Councillor Judi Partridge  
 YES - Mayor Fred Eisenberger  
 NO - Ward 14 Councillor Terry Whitehead  
 YES - Ward 13 Councillor Arlene VanderBeek  
 YES - Ward 12 Councillor Lloyd Ferguson  
 YES - Ward 11 Councillor Brenda Johnson  
 YES - Ward 10 Councillor Maria Pearson  
 YES - Ward 9 Councillor Brad Clark

**10. Red Hill Valley Parkway Enquiry Update (LS19036) (City Wide) (Item 10.10)**

**(Jackson/Pauls)**

- (a) That the Funding Approval Guidelines for individuals seeking Standing at the Judicial Inquiry, recommended by the Commissioner and attached as Appendix "C" to Report LS19036, be approved;
- (b) That the direction provided to staff in Closed Session, respecting Report LS19036, the Red Hill Valley Parkway Enquiry Update, be approved;
- (c) That the direction provided to staff in Closed Session, respecting Report LS19036, the Red Hill Valley Parkway Enquiry Update, remain confidential until approved by Council on October 23, 2019; and,
- (c) That the Confidential Appendix "D" to Report LS19036, respecting the Red Hill Valley Parkway Enquiry Update, remain confidential.

**Result: Motion CARRIED by a vote of 11 to 2, as follows:**

YES - Ward 1 Councillor Maureen Wilson  
 NOT PRESENT - Ward 2 Councillor Jason Farr  
 YES - Ward 3 Councillor Nrinder Nann  
 YES - Ward 4 Councillor Sam Merulla  
 YES - Ward 5 Councillor Chad Collins



YES - Ward 6 Councillor Tom Jackson  
 YES - Ward 7 Councillor Esther Pauls  
 YES - Ward 8 Councillor John-Paul Danko  
 YES - Deputy Mayor - Ward 15 Councillor Judi Partridge  
 NOT PRESENT - Mayor Fred Eisenberger  
 YES - Ward 14 Councillor Terry Whitehead  
 YES - Ward 13 Councillor Arlene VanderBeek  
 NO - Ward 12 Councillor Lloyd Ferguson  
 NO - Ward 11 Councillor Brenda Johnson  
 NOT PRESENT - Ward 10 Councillor Maria Pearson  
 YES - Ward 9 Councillor Brad Clark

**11. Potential Regulatory Litigation Update (PW19008(c)/LS19004(c)) (City Wide)  
(Item 14.2)**

**(Clark/Jackson)**

- (a) That the direction provided to staff in Closed Session respecting Report PW19008(c)/LS19004(c) – Potential Regulatory Litigation Update, be approved; and,
- (b) That Report PW19008(c)/LS19004(c), respecting a Potential Regulatory Litigation Update, remain confidential.

**Result: Motion CARRIED by a vote of 11 to 1, as follows:**

NO - Ward 1 Councillor Maureen Wilson  
 NOT PRESENT - Ward 2 Councillor Jason Farr  
 YES - Ward 3 Councillor Nrinder Nann  
 YES - Ward 4 Councillor Sam Merulla  
 YES - Ward 5 Councillor Chad Collins  
 YES - Ward 6 Councillor Tom Jackson  
 YES - Ward 7 Councillor Esther Pauls  
 YES - Ward 8 Councillor John-Paul Danko  
 YES - Deputy Mayor - Ward 15 Councillor Judi Partridge  
 NOT PRESENT - Mayor Fred Eisenberger  
 YES - Ward 14 Councillor Terry Whitehead  
 YES - Ward 13 Councillor Arlene VanderBeek  
 NOT PRESENT - Ward 12 Councillor Lloyd Ferguson  
 YES - Ward 11 Councillor Brenda Johnson  
 NOT PRESENT - Ward 10 Councillor Maria Pearson  
 YES - Ward 9 Councillor Brad Clark

**12. Material Recycling Facility Request for Proposals (LS19040) (City Wide)  
(Item 14.5)**

**(Ferguson/Jackson)**

- (a) That the direction provided to staff in Closed Session, respecting Report LS19040, Material Recycling Facility Request for Proposals, be approved; and,
- (b) That Report LS19040, respecting the Material Recycling Facility Request for Proposals, remain confidential.

**Result: Motion CARRIED by a vote of 9 to 4, as follows:**

NO - Ward 1 Councillor Maureen Wilson  
 NOT PRESENT - Ward 2 Councillor Jason Farr  
 NO - Ward 3 Councillor Nrinder Nann  
 YES - Ward 4 Councillor Sam Merulla  
 YES - Ward 5 Councillor Chad Collins  
 YES - Ward 6 Councillor Tom Jackson  
 YES - Ward 7 Councillor Esther Pauls  
 NO - Ward 8 Councillor John-Paul Danko  
 YES - Deputy Mayor - Ward 15 Councillor Judi Partridge  
 NOT PRESENT - Mayor Fred Eisenberger  
 YES - Ward 14 Councillor Terry Whitehead  
 YES - Ward 13 Councillor Arlene VanderBeek  
 YES - Ward 12 Councillor Lloyd Ferguson  
 YES - Ward 11 Councillor Brenda Johnson  
 NOT PRESENT - Ward 10 Councillor Maria Pearson  
 NO - Ward 9 Councillor Brad Clark

**FOR INFORMATION:**

Deputy Mayor Partridge acknowledged the passing of the following Iconic Hamiltonians and offered condolences on behalf of the City:

Milli Gould, Owner/Operator of Milli's Fashion for Women on Main Street West for the past 50 years.

Fern Viola, the "Voice of Hamilton", who worked with Veterans Affairs Canada as a civil servant until his retirement in 2013 at the age of 87.

Former Regional Chair, Anne Jones, who proudly represented the City of Hamilton in municipal politics for 23 years; and, in 1973, was appointed the first Chairman of the Regional Municipality of Hamilton-Wentworth by the Province of Ontario where she remained until her retirement in 1985.

**(Whitehead/Partridge)**

That, in order to allow members of Council to attend the funeral of the late Anne Jones, Former Regional Chair of Hamilton-Wentworth, the General Issues Committee be recessed at 10:30 a.m. to reconvene at 1:00 p.m.

**Result: Motion CARRIED by a vote of 12 to 0, as follows:**

YES - Ward 1 Councillor Maureen Wilson  
 YES - Ward 2 Councillor Jason Farr  
 YES - Ward 3 Councillor Nrinder Nann  
 YES - Ward 4 Councillor Sam Merulla  
 YES - Ward 5 Councillor Chad Collins  
 YES - Ward 6 Councillor Tom Jackson  
 YES - Ward 7 Councillor Esther Pauls  
 NOT PRESENT - Ward 8 Councillor John-Paul Danko  
 YES - Deputy Mayor - Ward 15 Councillor Judi Partridge  
 YES - Mayor Fred Eisenberger  
 YES - Ward 14 Councillor Terry Whitehead  
 NOT PRESENT - Ward 13 Councillor Arlene VanderBeek  
 YES - Ward 12 Councillor Lloyd Ferguson  
 NOT PRESENT - Ward 11 Councillor Brenda Johnson  
 YES - Ward 10 Councillor Maria Pearson  
 NOT PRESENT - Ward 9 Councillor Brad Clark

**(a) CEREMONIAL ACTIVITIES (Item 1)**

**(i) Canadian Championship in Women's Power Lifting (Item 1.1)**

Deputy Mayor Partridge provided congratulations on behalf of Council and the City of Hamilton to Madeline Morgan, an 18-year-old Hamilton native and resident of Ward 1.

Maddie is a competitive powerlifter who has represented Ontario at the national level and Canada on the world stage. She has broken national and provincial records more than 50 times over. Most recently, at the Ontario Junior Powerlifting Championships, where she broke the national and provincial records, lifting 304 lbs. in the squat, bench pressing 160 lbs., and deadlifting 325.6 lbs.

Maddie currently holds the Ontario high school, provincial and national squat records; the Ontario high school, provincial, and national bench press record; the provincial deadlift record; and, the Ontario high school, provincial and national total record.

At the Women's World Championships in Sweden in June, she placed sixth in the world in her class, and has placed first eight times out of nine competitions.

**(b) APPROVAL OF AGENDA (Item 2)**

The Committee Clerk advised of the following changes to the agenda:

**6. Delegation Requests**

- 6.1 Nicole Smith, Extinction Rebellion Hamilton, respecting Item 11.1 - Feasibility of a Municipal Carbon Tax to Generate Revenue from Fossil Fuel Pipelines within the Boundaries of the City of Hamilton (For the October 16, 2019 GIC.)
- 6.2 Mike Wood, Hamilton ACORN, respecting Item 10.7 - Barton Kenilworth Tax Increment Grant Program - 301-303 Barton Street East, Hamilton (PED19192) (For the October 16, 2019 GIC.)

**10. DISCUSSION ITEMS**

- 10.1 Investing in Canada Infrastructure Program - Community, Culture and Recreation Stream Intake (FCS19080) (City Wide)

This matter has been moved from Item 10.1 to Item 9.1, as a presentation has been added. There is also a revised Appendix "A" to this report, which is before Committee for consideration.

**12. NOTICES OF MOTION**

- 12.1 Multi-Use Community Hub for Diverse and Marginalized Communities

**14. PRIVATE & CONFIDENTIAL**

- 14.1 Closed Session Minutes of October 2, 2019 – these minutes will be included in the November 6, 2019 GIC agenda.
- 14.4 Airport Sub-Committee Report 19-004 - September 20, 2019 - Item 2 – REVISED Appendix "B" to TradePort / City Lease Negotiation Information Report (PED19084(a)) (City Wide)

Pursuant to Section 8.1, Sub-section (k) of the City's Procedural By-law 18-270; and, Section 239(2), Sub-section (k) of the *Ontario Municipal*

*Act*, 2001, as amended, as the subject matter pertains to a position, plan, procedure, criteria or instruction to be applied to any negotiations carried on or to be carried on by or on behalf of the municipality or local board.

Additional information was requested of staff; therefore, a new page 3 has been added to the original confidential Appendix "B" to this Report, which includes that information.

14.5 Material Recycling Facility Request for Proposals (LS19040) (City Wide)

Pursuant to Section 8.1, Sub-sections (e), (f) and (k) of the City's Procedural By-law 18-270, and Section 239(2), Sub-sections (e), (f) and (k) of the *Ontario Municipal Act*, 2001, as amended, as the subject matter pertains to litigation or potential litigation, including matters before administrative tribunals, affecting the municipality or local board; the receiving of advice that is subject to solicitor-client privilege, including communications necessary for that purpose; and, a position, plan, procedure, criteria or instruction to be applied to any negotiations carried on or to be carried on by or on behalf of the municipality or local board.

**(Nann/Jackson)**

That the agenda for the October 16, 2019 Special General Issues Committee meeting, be approved, as amended.

**Result: Motion CARRIED by a vote of 11 to 0, as follows:**

YES - Ward 1 Councillor Maureen Wilson  
 YES - Ward 2 Councillor Jason Farr  
 YES - Ward 3 Councillor Nrinder Nann  
 YES - Ward 4 Councillor Sam Merulla  
 NOT PRESENT - Ward 5 Councillor Chad Collins  
 YES - Ward 6 Councillor Tom Jackson  
 YES - Ward 7 Councillor Esther Pauls  
 NOT PRESENT - Ward 8 Councillor John-Paul Danko  
 YES - Deputy Mayor - Ward 15 Councillor Judi Partridge  
 YES - Mayor Fred Eisenberger  
 NOT PRESENT - Ward 14 Councillor Terry Whitehead  
 YES - Ward 13 Councillor Arlene VanderBeek  
 YES - Ward 12 Councillor Lloyd Ferguson  
 NOT PRESENT - Ward 11 Councillor Brenda Johnson  
 YES - Ward 10 Councillor Maria Pearson  
 NOT PRESENT - Ward 9 Councillor Brad Clark

**(c) DECLARATIONS OF INTEREST (Item 2)**

- (i) Councillor Maria Pearson declared an interest to Item 6.2 – a delegation request by Mike Wood, Hamilton ACORN, respecting Item 10.7 – Barton Kenilworth Tax Increment Grant Program - 301-303 Barton Street East, Hamilton (PED19192); and, Item 10.7 – Report PED19192, respecting Barton Kenilworth Tax Increment Grant Program - 301-303 Barton Street East, Hamilton, as she is a rental property landlord.
- (ii) Councillor Arlene VanderBeek declared an interest to Item 6.2 – a delegation request by Mike Wood, Hamilton ACORN, respecting Item 10.7 – Barton Kenilworth Tax Increment Grant Program - 301-303 Barton Street East, Hamilton (PED19192); and, Item 10.7 – Report PED19192, respecting Barton Kenilworth Tax Increment Grant Program - 301-303 Barton Street East, Hamilton, as she is a rental property landlord.

**(d) APPROVAL OF MINUTES OF PREVIOUS MINUTES (Item 4)**

**(i) October 2, 2019 (Item 4.1)**

**(Ferguson/VanderBeek)**

That the Minutes of the October 2, 2019 meeting of the General Issues Committee be approved, as presented.

**Result: Motion CARRIED by a vote of 12 to 0, as follows:**

YES - Ward 1 Councillor Maureen Wilson  
 YES - Ward 2 Councillor Jason Farr  
 YES - Ward 3 Councillor Nrinder Nann  
 YES - Ward 4 Councillor Sam Merulla  
 NOT PRESENT - Ward 5 Councillor Chad Collins  
 YES - Ward 6 Councillor Tom Jackson  
 YES - Ward 7 Councillor Esther Pauls  
 YES - Ward 8 Councillor John-Paul Danko  
 YES - Deputy Mayor - Ward 15 Councillor Judi Partridge  
 YES - Mayor Fred Eisenberger  
 NOT PRESENT - Ward 14 Councillor Terry Whitehead  
 YES - Ward 13 Councillor Arlene VanderBeek  
 YES - Ward 12 Councillor Lloyd Ferguson  
 NOT PRESENT - Ward 11 Councillor Brenda Johnson  
 YES - Ward 10 Councillor Maria Pearson  
 NOT PRESENT - Ward 9 Councillor Brad Clark

**(e) DELEGATION REQUESTS (Item 6)**

**(Farr/Pearson)**

That the following delegation requests be approved to appear before the General Issues Committee on October 16, 2019:

- (i) Nicole Smith, Extinction Rebellion Hamilton, respecting Item 11.1 - Feasibility of a Municipal Carbon Tax to Generate Revenue from Fossil Fuel Pipelines within the Boundaries of the City of Hamilton (Item 6.1)
- (ii) Mike Wood, Hamilton ACORN, respecting Item 10.7 - Barton Kenilworth Tax Increment Grant Program - 301-303 Barton Street East, Hamilton (PED19192) (Item 6.2)

**Result: Motion CARRIED by a vote of 13 to 0, as follows:**

YES - Ward 1 Councillor Maureen Wilson  
 YES - Ward 2 Councillor Jason Farr  
 YES - Ward 3 Councillor Nrinder Nann  
 YES - Ward 4 Councillor Sam Merulla  
 YES - Ward 5 Councillor Chad Collins  
 YES - Ward 6 Councillor Tom Jackson  
 YES - Ward 7 Councillor Esther Pauls  
 YES - Ward 8 Councillor John-Paul Danko  
 YES - Deputy Mayor - Ward 15 Councillor Judi Partridge  
 YES - Mayor Fred Eisenberger  
 NOT PRESENT - Ward 14 Councillor Terry Whitehead  
 YES - Ward 13 Councillor Arlene VanderBeek  
 YES - Ward 12 Councillor Lloyd Ferguson  
 NOT PRESENT - Ward 11 Councillor Brenda Johnson  
 YES - Ward 10 Councillor Maria Pearson  
 NOT PRESENT - Ward 9 Councillor Brad Clark

**(f) PUBLIC HEARINGS / DELEGATIONS (Item 8)**

- (i) **Nicole Smith, Extinction Rebellion Hamilton, respecting Item 11.1 - Feasibility of a Municipal Carbon Tax to Generate Revenue from Fossil Fuel Pipelines within the Boundaries of the City of Hamilton (Item 8.1)**

Nicole Smith, Extinction Rebellion Hamilton, addressed Committee respecting Item 11.1 - Feasibility of a Municipal Carbon Tax to Generate Revenue from Fossil Fuel Pipelines within the Boundaries of the City of Hamilton.

**(VanderBeek/Nann)**

That the presentation provided by Nicole Smith, Extinction Rebellion Hamilton, respecting Item 11.1 - Feasibility of a Municipal Carbon Tax to Generate Revenue from Fossil Fuel Pipelines within the Boundaries of the City of Hamilton, be received.

**CARRIED**

A copy of the presentation is available on the City's website at [www.hamilton.ca](http://www.hamilton.ca) or through the Office of the City Clerk.

For disposition of this matter, please refer to Information Item (i)(i).

**(ii) Mike Wood, Hamilton ACORN, respecting Item 10.7 - Barton Kenilworth Tax Increment Grant Program - 301-303 Barton Street East, Hamilton (PED19192) (Item 8.2)**

Mike Wood, Hamilton ACORN, addressed Committee respecting Item 10.7 – Report PED19192 - Barton Kenilworth Tax Increment Grant Program - 301-303 Barton Street East, Hamilton.

**(Pauls/Whitehead)**

That the presentation provided by Mike Wood, Hamilton ACORN, respecting Item 10.7 – Report PED19192 - Barton Kenilworth Tax Increment Grant Program - 301-303 Barton Street East, Hamilton, be received.

**CARRIED**

A copy of the presentation is available on the City's website at [www.hamilton.ca](http://www.hamilton.ca) or through the Office of the City Clerk.

For disposition of this matter, please refer to Item 7.

**(Whitehead/Farr)**

That, as the delegate is in attendance, Item 10.7, respecting Report PED19192 – Barton-Kenilworth Tax Increment Grant Program – 301-303 Barton Street East, be moved up on the agenda to be addressed, prior to Item 9.1.

**Result: Motion CARRIED by a vote of 12 to 0, as follows:**

YES - Ward 1 Councillor Maureen Wilson  
 YES - Ward 2 Councillor Jason Farr  
 YES - Ward 3 Councillor Nrinder Nann  
 YES - Ward 4 Councillor Sam Merulla  
 YES - Ward 5 Councillor Chad Collins  
 YES - Ward 6 Councillor Tom Jackson



YES - Ward 7 Councillor Esther Pauls  
 YES - Ward 8 Councillor John-Paul Danko  
 YES - Deputy Mayor - Ward 15 Councillor Judi Partridge  
 YES - Mayor Fred Eisenberger  
 YES - Ward 14 Councillor Terry Whitehead  
 CONFLICT - Ward 13 Councillor Arlene VanderBeek  
 YES - Ward 12 Councillor Lloyd Ferguson  
 NOT PRESENT - Ward 11 Councillor Brenda Johnson  
 CONFLICT - Ward 10 Councillor Maria Pearson  
 NOT PRESENT - Ward 9 Councillor Brad Clark

**(g) STAFF PRESENTATIONS (Item 9)**

**(i) Investing in Canada Infrastructure Program - Community, Culture and Recreation Stream Intake (FCS19080) (City Wide) (Item 9.1)**

Mike Zegarac, General Manager of Finance and Corporate Services, addressed Committee and provided a PowerPoint presentation respecting Report FCS19080, Investing in Canada Infrastructure Program - Community, Culture and Recreation Stream Intake.

**(Wilson/Johnson)**

That the presentation respecting Report FCS19080, regarding Investing in Canada Infrastructure Program - Community, Culture and Recreation Stream Intake, be received.

**CARRIED**

A copy of the presentation is available on the City's website at [www.hamilton.ca](http://www.hamilton.ca) or through the Office of the City Clerk.

For disposition of this matter, please refer to Item 1.

**(h) DISCUSSION ITEMS (Item 10)**

**(i) Airport Sub-Committee Report 19-004 - September 20, 2019 (Item 10.2)**

**(a) Sub-Lease Negotiations for the John C. Munro Hamilton International Airport (Item 11.1)**

The matter respecting the Sub-Lease Negotiations for the John C. Munro Hamilton International Airport (PED19137) was removed from the report as it was addressed at the October 9, 2019 Council meeting and is no longer before the General Issues Committee for consideration.

**(Ferguson/Whitehead)**

That sub-section (b) to the Airport Sub-Committee Report 19-004, respecting Report PED19084(a) - TradePort / City Lease Negotiation Information Report, be amended by adding a new sub-section (i) and renumbering the balance, to read as follows:

**(b) TradePort / City Lease Negotiation Information Report (PED19084(a)) (City Wide) (Item 14.2)**

*(i) That Report PED19084(a), respecting the TradePort / City Lease Negotiation Information Report, be referred back to the Airport Sub-Committee, with the revised confidential Appendix "B" to Report PED19084(a), for further discussion; and,*

*(ii) That the contents of Report PED19084(a), respecting TradePort / City Lease Negotiation Information Report, remain confidential.*

**Result: Motion CARRIED by a vote of 13 to 0, as follows:**

YES - Ward 1 Councillor Maureen Wilson  
 NOT PRESENT - Ward 2 Councillor Jason Farr  
 YES - Ward 3 Councillor Nrinder Nann  
 YES - Ward 4 Councillor Sam Merulla  
 YES - Ward 5 Councillor Chad Collins  
 YES - Ward 6 Councillor Tom Jackson  
 YES - Ward 7 Councillor Esther Pauls  
 YES - Ward 8 Councillor John-Paul Danko  
 YES - Deputy Mayor - Ward 15 Councillor Judi Partridge  
 NOT PRESENT - Mayor Fred Eisenberger  
 YES - Ward 14 Councillor Terry Whitehead  
 YES - Ward 13 Councillor Arlene VanderBeek  
 YES - Ward 12 Councillor Lloyd Ferguson  
 YES - Ward 11 Councillor Brenda Johnson  
 NOT PRESENT - Ward 10 Councillor Maria Pearson  
 YES - Ward 9 Councillor Brad Clark

For further disposition of this matter, please refer to Item 2.

**(i) MOTIONS (Item 11)**

**(i) Feasibility of a Municipal Carbon Tax to Generate Revenue from Fossil Fuel Pipelines within the Boundaries of the City of Hamilton (Item 11.1)**

Councillor Danko advised that he will be introducing his Motion at a future General Issues Committee meeting.

**(ii) Mountain News Delivery (Item 11.2)**

**(Pauls/Wilson)**

WHEREAS, there have been citizen complaints about newspapers and/or flyers being left at the foot of the driveway;

WHEREAS, some of these newspapers and flyers have been delivered on behalf of Mountain News, a division of Metroland Media Group Ltd. ("Metroland");

WHEREAS, circumstances cannot be entirely avoided where driveway delivery by Metroland may be a necessity;

WHEREAS, Metroland is willing to work towards a proactive solution to these types of resident complaints;

THEREFORE, BE IT RESOLVED:

- (a) That City staff, in conjunction with Metroland, create a link on the City's website directed to the Mountain News circulation department for residents who do not want these newspapers and/or flyer bundles to be delivered to their address; and,
- (b) That the link to Mountain News circulation department be easy to locate on the City of Hamilton's website.

**(Pauls/Merulla)**

That the Motion, respecting Mountain News Delivery, be withdrawn.

**Result: Motion CARRIED by a vote of 11 to 1, as follows:**

YES - Ward 1 Councillor Maureen Wilson  
 YES - Ward 2 Councillor Jason Farr  
 YES - Ward 3 Councillor Nringer Nann  
 YES - Ward 4 Councillor Sam Merulla  
 NO - Ward 5 Councillor Chad Collins

YES - Ward 6 Councillor Tom Jackson  
YES - Ward 7 Councillor Esther Pauls  
YES - Ward 8 Councillor John-Paul Danko  
YES - Deputy Mayor - Ward 15 Councillor Judi Partridge  
NOT PRESENT - Mayor Fred Eisenberger  
NOT PRESENT - Ward 14 Councillor Terry Whitehead  
NOT PRESENT - Ward 13 Councillor Arlene VanderBeek  
YES - Ward 12 Councillor Lloyd Ferguson  
NOT PRESENT - Ward 11 Councillor Brenda Johnson  
YES - Ward 10 Councillor Maria Pearson  
YES - Ward 9 Councillor Brad Clark

**(j) NOTICES OF MOTIONS (Item 12)**

Councillor N. Nann introduced the following Notice of Motion:

**(i) Multi-Purpose Community Hub for Diverse and Marginalized Communities (Item 12.1)**

WHEREAS, according to StatsCan reports, Hamilton has the highest level of police reported hate crimes per capita in three of the last five years, while also recognizing not all hate crimes and incidents are reported to police;

WHEREAS, since December 2018 there have been weekly demonstrations held on the forecourt of Hamilton City Hall by extremist individuals and organizations using it as a platform to spread Islamophobic, homophobic, anti-immigrant, and anti-black racist views;

WHEREAS, this year residents have experienced hate-based violence and targeting at Pride, on personal properties, at mosques and on synagogues making communities feel less safe;

WHEREAS, responding to the rising levels of hate in the City of Hamilton requires an approach that includes empathy for lived experiences, clear policies and strategies to de-radicalize extremism, while also adequately resourcing and supporting the resilience of residents facing hate, and actively fostering a sense of solidarity and belonging across communities;

WHEREAS, the *Mapping the Void* report, released in 2019, surveyed over 900 people over the age of 16 who identified as Two-Spirit and LGBTQ+ in the City of Hamilton reporting 40.9% of respondents had sought services or community outside of Hamilton because they were either not available or sufficient in Hamilton;

WHEREAS, the City recognizes that in order to prevent and redress systemic and social inequities policies focused on equity, diversity and inclusion must guide service and programming provision;

WHEREAS, there is a gap in safe spaces, programs and services for Hamiltonians who have been historically marginalized and who have faced hate in their communities, and there remains a need to better resource community-informed and community-led initiatives that prioritize the needs of marginalized communities in our City;

WHEREAS, community groups play a critical role in meeting these needs and providing accessible and responsive supports and services;

WHEREAS, co-locating community groups increases access for residents while also fostering intersectional collaboration, strengthening integrated service and programming provision among community groups, and helps mitigate the impact of rising costs of operations; and,

WHEREAS, multi-purpose community hubs are demonstrated models in asset-based community development which provide excellence in meeting the needs of localized and marginalized communities;

THEREFORE, BE IT RESOLVED:

- (a) That staff be directed to convene with community groups and organizations engaged in serving equity-seeking communities that are interested in collaborating to develop a business case for a multi-purpose community hub and report back to the General Issues Committee in Q1 2020 for review and approval;
- (b) That the multi-purpose community hub aim to strengthen community capacity, resilience and responsiveness to address safer space, programming and service needs and gaps for historically marginalized communities; and,
- (c) That the business case for the creation of a “hub” include viable locations, possible sustainable funding sources, and a multi-year operations plan.

**(k) PRIVATE & CONFIDENTIAL (Item 14)**

**(Pearson/Collins)**

That Committee move into Closed Session respecting Items 14.2 to 14.5, pursuant to Section 8.1, Sub-sections (c), (e), (f) and (k) of the City's Procedural By-law 18-270; and, Section 239(2), Sub-sections (c), (e), (f) and (k) of the *Ontario Municipal Act*, 2001, as amended, as the subject matters pertain to a

proposed or pending acquisition or disposition of land for City purposes; litigation or potential litigation including matters before administrative tribunals, affecting the municipality or local board; the receiving of advice that is subject to solicitor-client privilege, including communications necessary for that purpose; and, a position, plan, procedure, criteria or instruction to be applied to any negotiations carried on or to be carried on by or on behalf of the municipality or local board.

**Result: Motion CARRIED by a vote of 12 to 0, as follows:**

YES - Ward 1 Councillor Maureen Wilson  
 YES - Ward 2 Councillor Jason Farr  
 YES - Ward 3 Councillor Nrinder Nann  
 YES - Ward 4 Councillor Sam Merulla  
 YES - Ward 5 Councillor Chad Collins  
 YES - Ward 6 Councillor Tom Jackson  
 YES - Ward 7 Councillor Esther Pauls  
 YES - Ward 8 Councillor John-Paul Danko  
 YES - Deputy Mayor - Ward 15 Councillor Judi Partridge  
 NOT PRESENT - Mayor Fred Eisenberger  
 NOT PRESENT - Ward 14 Councillor Terry Whitehead  
 NOT PRESENT - Ward 13 Councillor Arlene VanderBeek  
 YES - Ward 12 Councillor Lloyd Ferguson  
 NOT PRESENT - Ward 11 Councillor Brenda Johnson  
 YES - Ward 10 Councillor Maria Pearson  
 YES - Ward 9 Councillor Brad Clark

**(I) ADJOURNMENT (Item 13)**

**(VanderBeek/Danko)**

That there being no further business, the General Issues Committee be adjourned at 9:05 p.m.

**CARRIED**

Respectfully submitted,

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J. Partridge, Deputy Mayor  
 Chair, General Issues Committee

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Stephanie Paparella  
 Legislative Coordinator,  
 Office of the City Clerk



## **SPECIAL GENERAL ISSUES COMMITTEE MINUTES 19-021**

1:00 p.m.

Monday, October 21, 2019

Council Chambers

Hamilton City Hall

71 Main Street West

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**Present:** Mayor F. Eisenberger, Deputy Mayor J. Partridge (Chair)  
Councillors M. Wilson, N. Nann, C. Collins, E. Pauls, J.P. Danko,  
B. Clark, M. Pearson, B. Johnson, L. Ferguson, A. VanderBeek,  
T. Whitehead

**Absent:** Councillor J. Farr, S. Merulla, T. Jackson – Personal

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### **THE FOLLOWING ITEMS WERE REFERRED TO COUNCIL FOR INFORMATION:**

**(a) APPROVAL OF AGENDA (Item 2)**

The Committee Clerk advised that there were no changes to the agenda.

**(Pearson/Wilson)**

That the agenda for the October 21, 2019 General Issues Committee meeting, be approved, as presented.

**Result: Motion CARRIED by a vote of 9 to 0, as follows:**

YES - Ward 1 Councillor Maureen Wilson  
NOT PRESENT - Ward 2 Councillor Jason Farr  
YES - Ward 3 Councillor Ninder Nann  
NOT PRESENT - Ward 4 Councillor Sam Merulla  
YES - Ward 5 Councillor Chad Collins  
NOT PRESENT - Ward 6 Councillor Tom Jackson  
NOT PRESENT - Ward 7 Councillor Esther Pauls  
YES - Ward 8 Councillor John-Paul Danko  
YES - Deputy Mayor - Ward 15 Councillor Judi Partridge  
NOT PRESENT - Mayor Fred Eisenberger  
NOT PRESENT - Ward 14 Councillor Terry Whitehead  
NOT PRESENT - Ward 13 Councillor Arlene VanderBeek  
YES - Ward 12 Councillor Lloyd Ferguson  
YES - Ward 11 Councillor Brenda Johnson  
YES - Ward 10 Councillor Maria Pearson  
YES - Ward 9 Councillor Brad Clark

**(b) DECLARATIONS OF INTEREST (Item 3)**

There were no declarations of interest.

**(c) STAFF PRESENTATIONS (Item 6)****(i) GRIDS2 and the Municipal Comprehensive Review – Council Workshop (PED17010(e) (City Wide) (Item 6.1))**

Joanne Hickey-Evans, Manager, Policy Planning & Zoning By-law Reform; Antony Lorus, Principal, Lorus & Associates; and, Heather Travis, Senior Project Manager, Growth Management Strategy, addressed Committee and provided the presentation respecting Report PED17010(e) - GRIDS2 and the Municipal Comprehensive Review – Council Workshop.

A copy of the presentation is available on the City's web site at [www.hamilton.ca](http://www.hamilton.ca) or through the Office of the City Clerk.

Quorum was lost for this meeting, prior to receipt of the presentation or consideration of Report PED17010(e), GRIDS2 and the Municipal Comprehensive Review – Council Workshop. Therefore, the Report will be placed on the November 6, 2019 General Issues Committee agenda as a Consent Item to be received by Committee.

Respectfully submitted,

---

Deputy Mayor J. Partridge  
Chair, General Issues Committee

Stephanie Paparella  
Legislative Coordinator,  
Office of the City Clerk



November 4, 2019

**Denise Baker**  
Partner  
T: 416-947-5090  
dbaker@weirfoulds.com

*via email*

File 16056.00008

City of Hamilton  
General Issues Committee  
71 Main Street West  
Hamilton, ON  
L8P 4Y5

Attention: Mayor and Members of General Issues Committee

Dear Mayor Eisenberger and Members of Committee:

**Re: GRIDS 2/Municipal Comprehensive Review – Council Workshop (Special GIC) – October 21, 2019**

---

We represent the lands in the area of Twenty Road East and Miles Road in the City of Hamilton, referred to as the “**Twenty Road East Lands**”. We are writing further to the GRIDS 2/MCR Council Workshop that was held on October 21, 2019 (the “**Workshop**”).

The Twenty Road East Lands are owned by approximately 25 landowners. They are non-prime agricultural lands within the White Belt and have been colloquially described as a “hole-in-the-donut”, being immediately adjacent to the southern urban boundary of the City and located between two employment areas. The location of the Twenty Road East Lands can be easily integrated into the urban area through the extension of existing major arterial roads and will provide housing opportunities in close proximity to the City’s future employment areas, the AEGD and the Redhill South Business Park, which will optimize the use of existing and planned infrastructure, including transportation infrastructure in a cost efficient manner.

We understand that the Workshop was the first of several committee meetings and public consultations in respect of the GRIDS 2/MCR process, and specifically, in respect of the consideration of the appropriate area(s) for urban boundary expansion, to allocate growth to 2041. The Workshop was attended by our client, as well as our client’s land use planner, Maria Gatzios.

We have been concerned, based upon various City documents and discussions with Staff, that priority is being given to the lands known as the “**Elfrida Lands**”, generally bounded by Mud Street, Second Road and Hendershot Road to the east, Golf Club Road to the south, Trinity Church Road to the west, and the urban boundary to the north, when considering the location for a boundary expansion to the City’s urban area as part of the GRIDS 2/MCR process. As an example of where our concern stems from, there was a community consultation meeting held in respect of the 2016 Elfrida Growth Area Study, where Staff was explicitly asked whether other lands were being looked at for an urban area expansion. Staff’s response was as follows: “No. We are only looking at Elfrida at this time.” Similarly, in Staff’s August 12, 2019 Report on GRIDS 2, Staff referred to the Elfrida Lands as the preferred area of future growth.

These concerns were reinforced by certain comments made at the Workshop, as well as the documents produced for the Workshop. In particular, while Appendix “D” to the Information Report presented to the City at the Workshop contained a label which described certain lands, including the Twenty Road East Lands and the Elfrida Lands, as “Residential to 2031 and beyond” and identified those lands as “Opportunity Land Areas in the Whitebelt”, what was again made clear at the Workshop by members of the City’s planning staff, is that the Elfrida Lands are the preferred growth area to 2031, and other lands will be only be considered for urban expansion, if needed, between 2031 and 2041. In other words, the Elfrida Lands and Twenty Road East Lands are not being considered on equal footing, but rather that there is a pre-determined outcome to this process favouring the Elfrida Lands. We submit that such a pre-determined approach is inappropriate and contrary to the intent of the Provincial Policy Statement and the Growth Plan.

Therefore, we respectfully request that Council reflect upon the following points when considering the GRIDS 2/MCR process not only at the Workshop, but throughout the process:

1. The basis for Staff identifying the Elfrida Lands as the preferred future growth area are its identification as a Future Growth Area in the Urban Hamilton Official Plan (“**UHOP**”) and the Rural Hamilton Official Plan (“**RHOP**”), both of which have ongoing appeals at the Local Planning Appeal Tribunal. Accordingly, identification of Elfrida as a Future Growth Area has not been decided and should not be treated as a priority growth area by Council or Staff in the GRIDS 2/MCR process.

2. The Provincial Policy Statement and the Growth Plan require that the City consider and assess fairly and equally more than one landholding when determining where growth ought to occur. Not doing so, and instead, embarking on a process which predetermines which lands should be given priority for an urban boundary expansion, would be contrary to Provincial policy.
3. If the Elfrida Lands are not included in the urban boundary expansion as part of the ongoing appeals, and other lands are to be included, the GRIDS 2/MCR work would have been completed without considering other lands, and will therefore be deficient and will have to be repeated, resulting in a costly and inefficient process.
4. Council recognized the Twenty Road East Lands as an appropriate growth area by virtue of the adoption of the enclosed Motion-in-Council dated September 13, 2006, directing Staff to “incorporate the lands along Twenty Road in the required five-year review of the Official Plan and Master Plans”.

Accordingly, we respectfully request that Council analyze all available landholdings, including the Twenty Road East Lands, as part of the GRIDS 2/MCR process to 2031 and beyond on an equal footing. In other words, the GRIDS 2/MCR process should not limit itself to consideration of, or predetermine, the Elfrida Lands as being the preferred future growth area to 2031.

Given Staff's position on the Elfrida Lands as the priority future growth area to 2031, we would respectfully request that Council direct Staff to fairly and equally consider and assess the inclusion of all eligible lands as a growth area for urban boundary expansion to 2031 and beyond, within the City's current Land Needs Assessment, GRIDS 2/MCR processes. We also request that Staff confirm to us by way of return correspondence, that they will in fact do so.

We appreciate the opportunity to present our concerns and requests to Council at this time. Should you have any further questions, please do not hesitate to contact me or my co-counsel

in this matter, Susan Rosenthal of Davies Howe LLP, at 416-263-4518 or [susanr@davieshowe.com](mailto:susanr@davieshowe.com).

Yours truly,

**WeirFoulds LLP**

A handwritten signature in black ink that reads "DBaker". The signature is written in a cursive, flowing style.

Denise Baker

DB/mw

## 6.1

### **Form: Request to Speak to Committee of Council**

Submitted on Wednesday, October 23, 2019 - 12:39pm

==Committee Requested==

**Committee:** General Issues Committee

==Requestor Information==

**Name of Individual:** PJ Mercanti

**Name of Organization:** HAMILTON100 Commonwealth Games Bid Corporation

**Contact Number:** 905 536-1100

**Email Address:** [pj@hamilton100.ca](mailto:pj@hamilton100.ca)

**Mailing Address:**

Hamilton City Center  
77 James Street north, Suite 300  
Hamilton, Ontario, L8R 2K3

**Reason(s) for delegation request:** Presentation to GIC outlining the highlights & summary to Part 1 of the Centennial Commonwealth Games Bid.

**Will you be requesting funds from the City?** No

**Will you be submitting a formal presentation?** Yes



100



PROSPERITY







# INCLUSIVITY





# SUSTAINABILITY















# AFFORDABLE HOUSING



# CLIMATE CHANGE & ENVIRONMENTAL OPPORTUNITIES







# INCLUSIVITY & COMMUNITY ENGAGEMENT

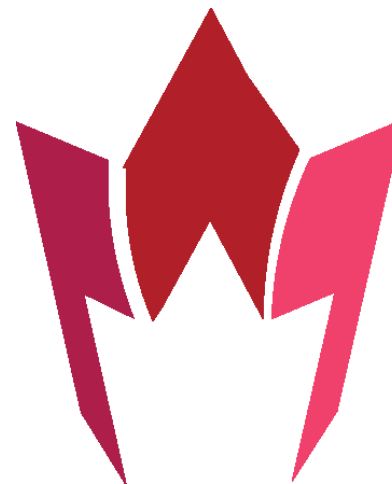




WE ARE COMMITTED TO HAMILTON  
WITH OUR FORWARD-THINKING PARTNERSHIPS  
WITH PUBLIC INSTITUTIONS, ALL WITH A VIEW OF  
UNLOCKING OUR CITY'S VAST ECONOMIC POTENTIAL







**“The world’s biggest problems  
are the world’s biggest  
business opportunities.”**

— Peter Diamandis

Founder & Chairman of XPrize Foundation and Singularity  
University



# Sustainable Development Goals



## // UN General Assembly

Sept. 2015:

World leaders from 193 countries adopted the 17 sustainability goals identifying the world's most dire problems and a call to action to mobilize the world's resources to solve them.

We aim to catalyze this effort.



<b>1</b> NO POVERTY 	<b>2</b> ZERO HUNGER 	<b>3</b> GOOD HEALTH AND WELL-BEING 	<b>4</b> QUALITY EDUCATION 	<b>5</b> GENDER EQUALITY 	<b>6</b> CLEAN WATER AND SANITATION 
<b>7</b> AFFORDABLE AND CLEAN ENERGY 	<b>8</b> DECENT WORK AND ECONOMIC GROWTH 	<b>9</b> INDUSTRY, INNOVATION AND INFRASTRUCTURE 	<b>10</b> REDUCED INEQUALITIES 	<b>11</b> SUSTAINABLE CITIES AND COMMUNITIES 	<b>12</b> RESPONSIBLE CONSUMPTION AND PRODUCTION 
<b>13</b> CLIMATE ACTION 	<b>14</b> LIFE UNDER WATER 	<b>15</b> LIFE ON LAND 	<b>16</b> PEACE, JUSTICE AND STRONG INSTITUTIONS 	<b>17</b> PARTNERSHIPS FOR THE GOALS 	





AN INNOVATIVE APPROACH TO  
LEGACY





# BIRMINGHAM 2022



commonwealth  
games







# VENUES PLAN



mcCallumSather

**ZEBROSKI**

ASSOCIATES LTD., ARCHITECT





- Venue Locations**
- 01. Paramount Fine Foods Centre
    - Netball
  - 02. Mattamy National Cycling Centre
    - Cycling (track)
  - 03. Toronto Pan Am Sports Centre
    - Diving

drawing no.: **00-1** drawing title: **VENUE LOCATIONS  
NON-HAMILTON VENUES**

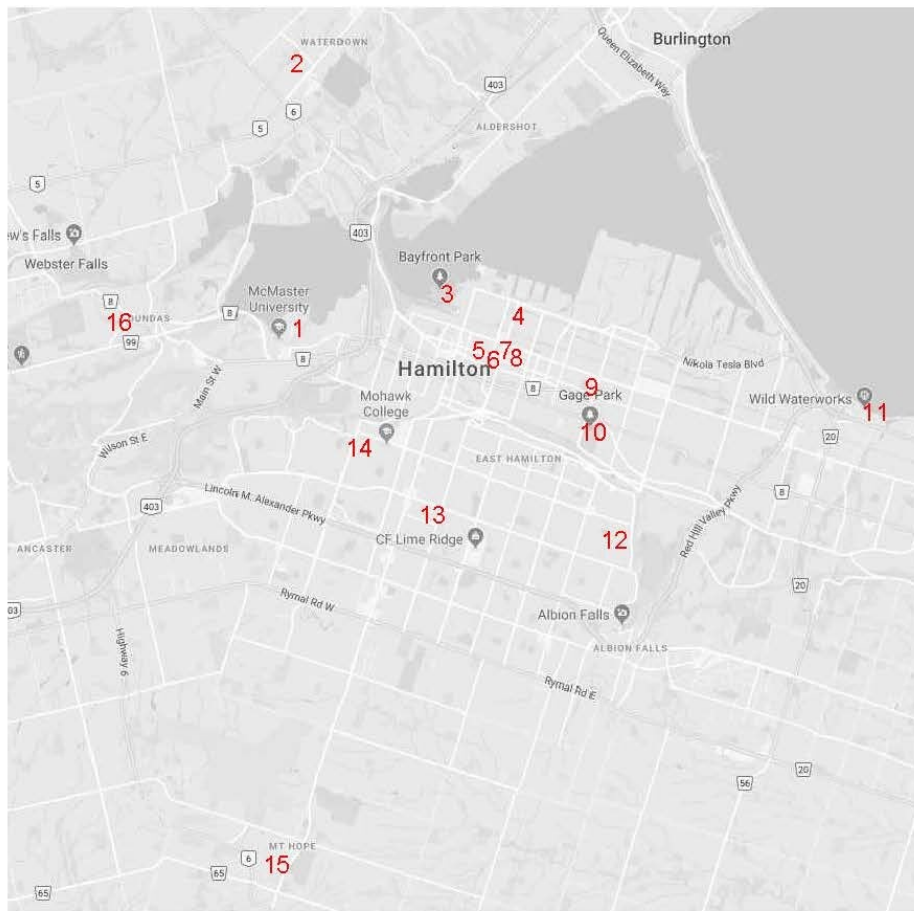
date: 2019-09-11 scale: 1:500 revision #:

facility: N.A.

seating capacity: N.A.

notes:





**VENUE LOCATIONS**

- 1 McMaster University  
Swimming  
Athletes Village
- 2 Waterdown  
Badminton
- 3 Bayfront Park & Pier 4 Park  
Triathlon
- 4 Eastwood Park  
3 on 3 Basketball
- 5 Future Downtown Convention Centre  
Boxing
- 6 First Ontario Centre  
Gymnastics
- 7 First Ontario Concert Hall  
Weightlifting  
Power Lifting
- 8 Hamilton City Hall  
Cycling - Road & Time Trials - Start/Finish
- 9 Tim Horton Field  
Rugby 7's  
Opening & Closing Ceremonies
- 10 Gage Park  
Lawn Bowls
- 11 Confederation Park  
Beach Volleyball  
Cricket
- 12 Mohawk Sports Park  
Athletics  
Field Hockey
- 13 Dave Andreychuk Mountain Arena  
Wrestling  
Judo
- 14 West Mountain  
Table Tennis
- 15 Mt. Hope  
Squash
- 16 Rigmire Market St Arena Dundas  
Boxing Option B

drawing no.:

**00-2**

drawing title:

**VENUE LOCATIONS  
HAMILTON VENUES**

date: 2019-09-11 scale: 1:500 revision #:

facility:

N.A.

seating capacity:

N.A.

notes:

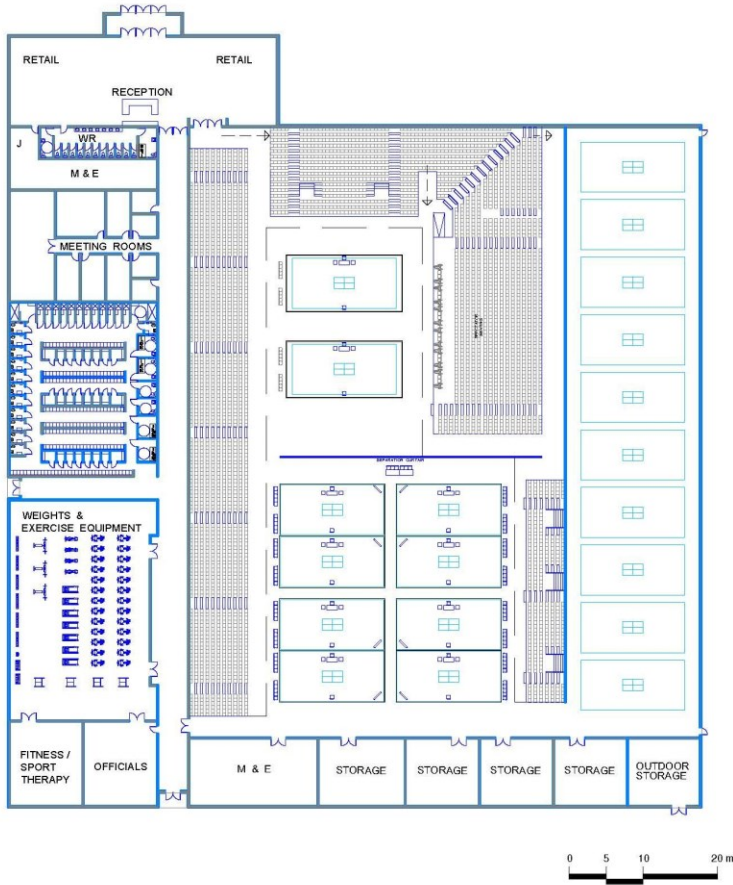


**ZEBROSKI**  
ASSOCIATES LTD. INC. IT/CT

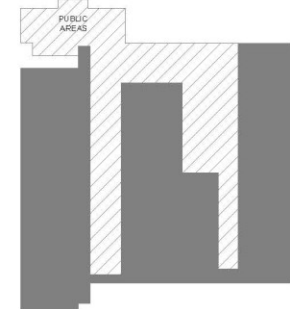


**HAMILTON100**  
COMMONWEALTH GAMES BID CORPORATION





PUBLIC ENTRANCE



ATHLETE ENTRANCE

SEPARATION OF ATHLETES & PUBLIC

drawing no.: **23.1** drawing title: **VENUE BUILDING  
TABLE TENNIS**

date: 2019-09-12 scale: 1:600 revision #:

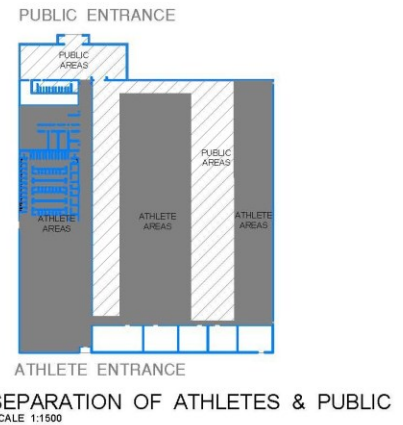
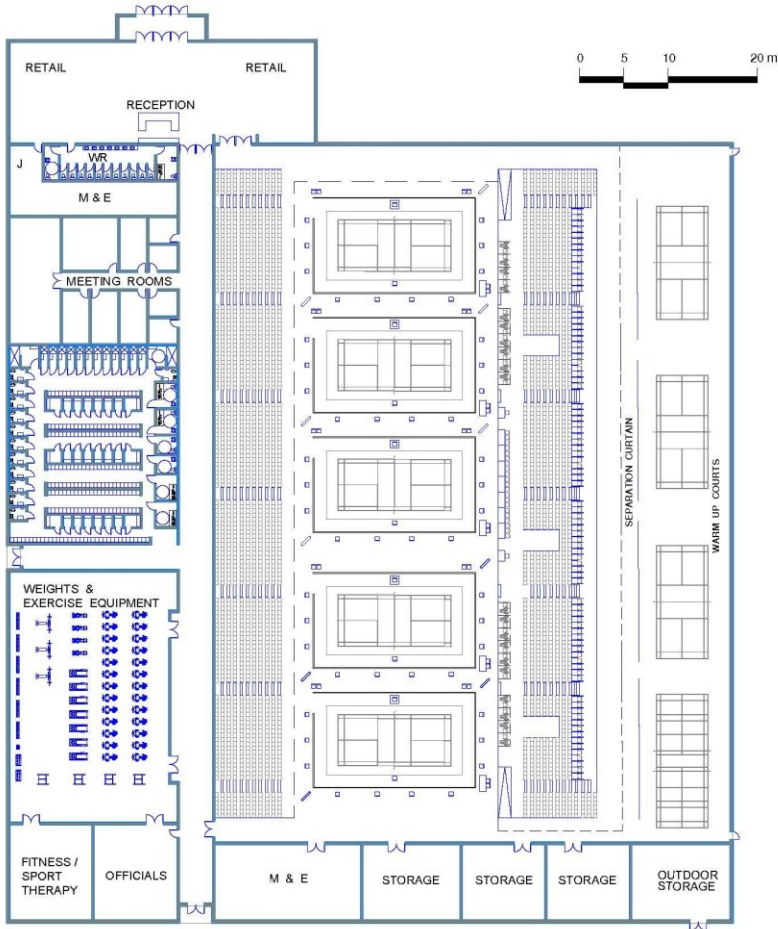


facility:  
**New Community  
Centre**

seating capacity:  
**2,500 + 750**

- notes:
- Located within a new 91,100 m2 Community Centre located on the central or west mountain area.
  - Full separation of athletes from public.





drawing no.: **3.1** drawing title: **VENUE BUILDING  
BADMINTON**

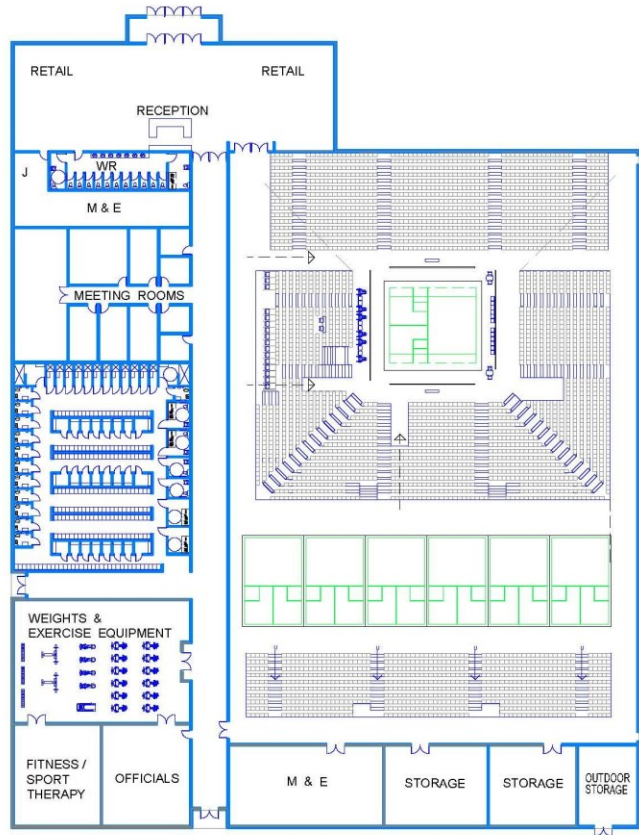
date: 2019-09-11 scale: 1:500 revision #:

facility: **New Community  
Centre**

seating capacity:  
**2,500**

- notes:
- New 8,300 m2 Sports/Community Centre is proposed for Flamborough.
  - Full separation of athletes from public.

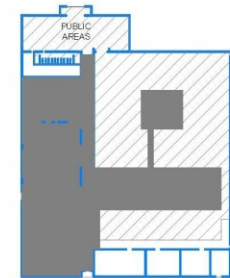




BUILDING PLAN  
SCALE 1:500



PUBLIC ENTRANCE



ATHLETE ENTRANCE

SEPARATION OF ATHLETES & PUBLIC  
SCALE 1:1500

drawing no.:

21.1

drawing title:

**VENUE BUILDING  
SQUASH**

date: 2019-09-11 scale: As Noted revision #:

facility:

**New Community  
Centre**

seating capacity:

**2,500**

notes:

- New 5,800 m2 Sport/Community Centre to be located in Glanbrook.
- Full separation of athletes from public.



**ZEBROSKI**  
ASSOCIATES LTD., ARCHITECT



**HAMILTON100**  
COMMONWEALTH GAMES BID CORPORATION





drawing no.:

22

drawing title:

# TEMPORARY FACILITY LAYOUT AQUATICS - SWIMMING

date: 2019-09-11

scale: 1:500

revision #:

facility:

New Community  
Centre

seating capacity:

2,500

notes:

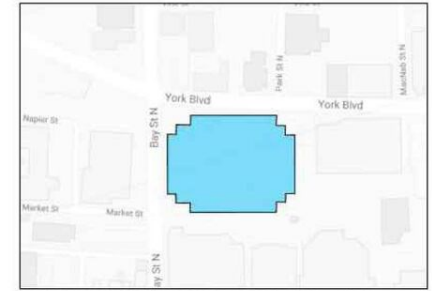
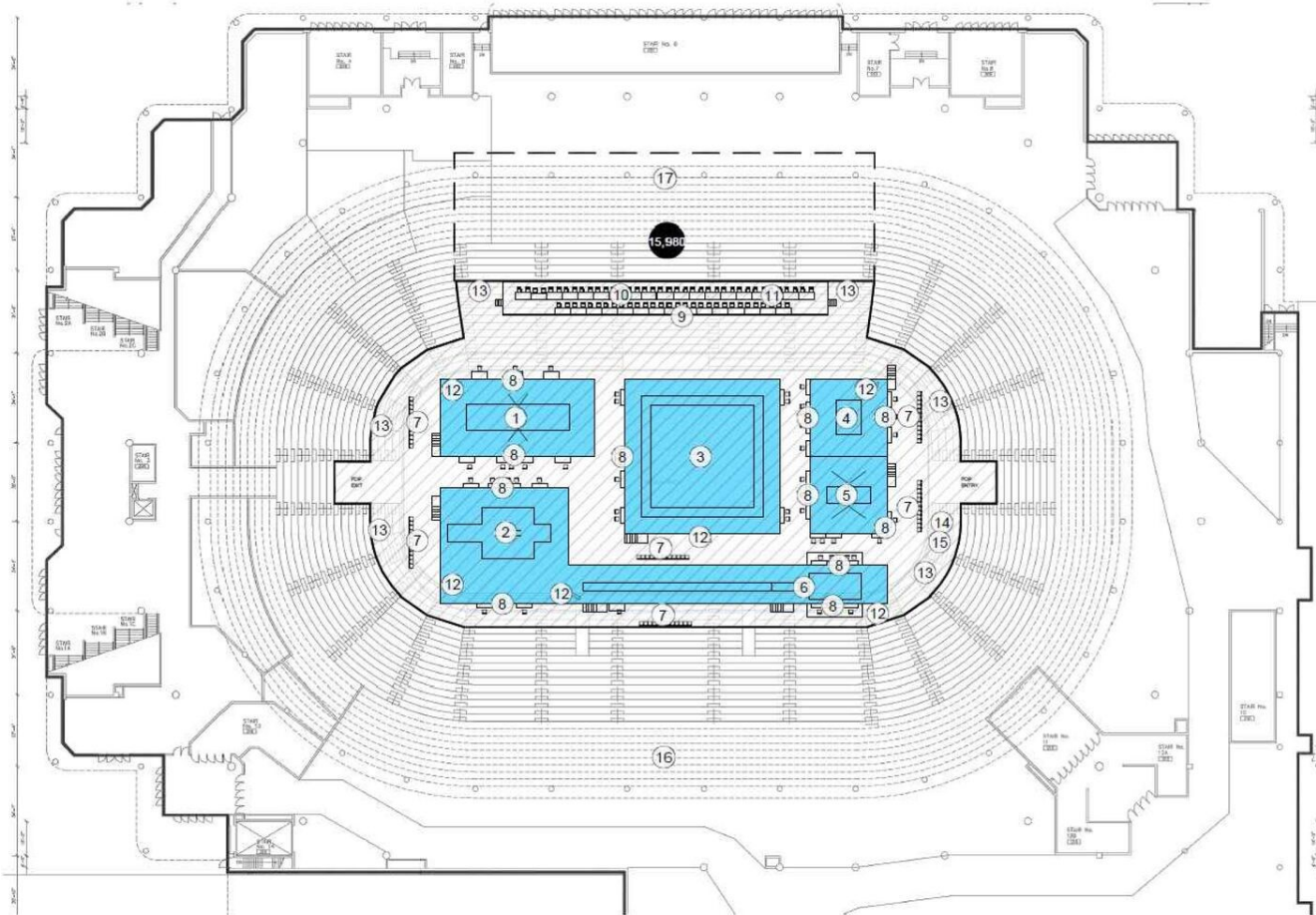
- Required seating capacity 5,000



25 main street west  
suite 1800  
(905)522-0220



HAMILTON100  
COMMONWEALTH GAMES BID CORPORATION



FIRSTONTARIO CENTRE W SITE CONTEXT - 1:5000

**Drawing Legend**

- ① HORIZONTAL BAR
- ② PARALLEL BARS
- ③ FLOOR EXERCISE
- ④ POMMEL HORSE
- ⑤ RINGS
- ⑥ VAULT
- ⑦ ATHLETE FOP SEATING
- ⑧ JUDGES
- ⑨ OFFICIALS TABLES
- ⑩ JURRY TABLES
- ⑪ SPORT PRESENTATION
- ⑫ SCOREBOARD
- ⑬ PHOTO POSITIONS
- ⑭ BROADCAST MIXED ZONE
- ⑮ PRESS MIXED ZONE
- ⑯ BROADCASTING ABOVE (LEVEL 4)
- ⑰ ATHLETE AMENITIES (BELOW)

drawing no.:

**12**

drawing title:

**RETROFIT FACILITY LAYOUT  
GYMNASTICS**

date: 2019-09-11 scale: 1:500 revision #:

facility:

**FirstOntario Centre**  
101 York Blvd

seating capacity:

**15,980**

notes:

- Required seating capacity 7,500

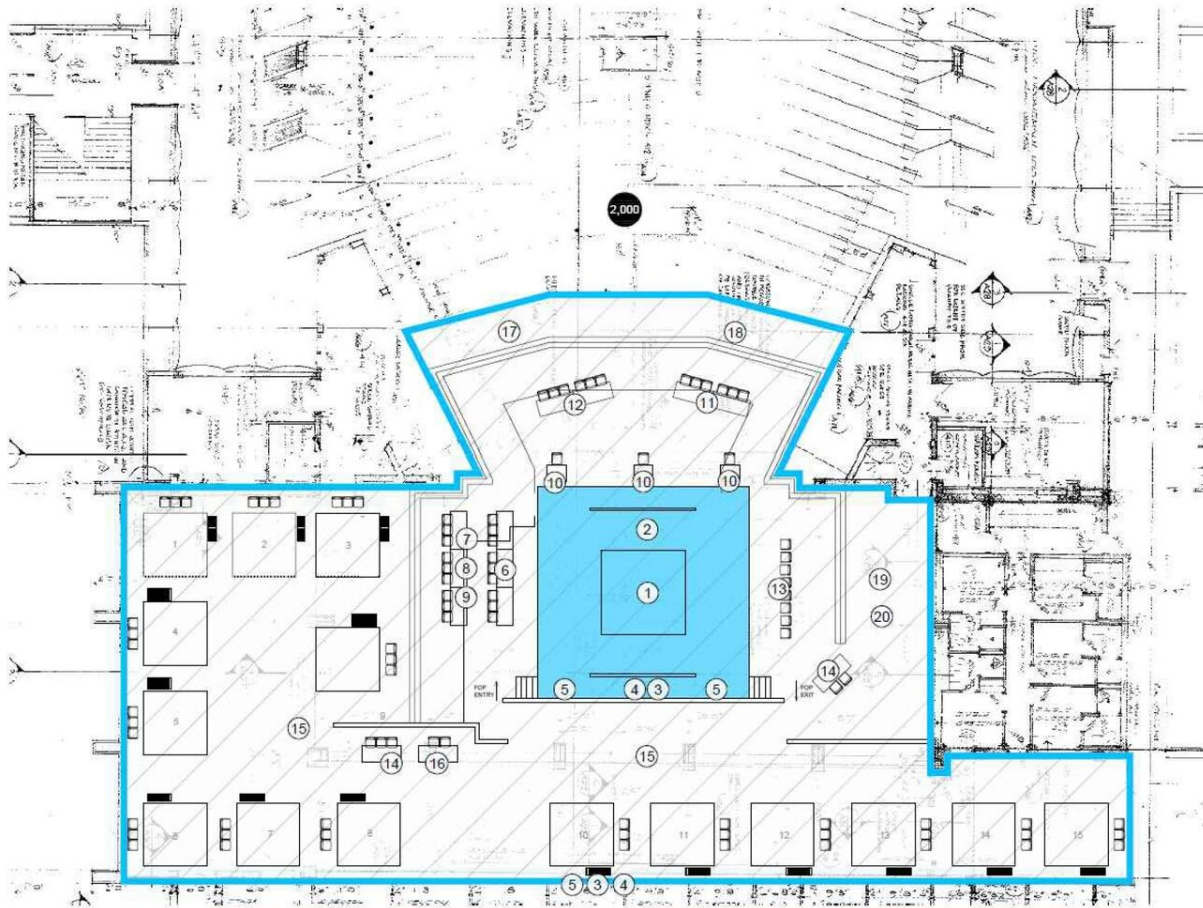


25 main street west  
suite 1800  
(905)522-0220



**HAMILTON100**  
COMMONWEALTH GAMES BID CORPORATION





FIRSTONTARIO CONCERT HALL W. SITE CONTEXT - 1:5000

**Drawing Legend**

- ① COMPETITION PLATFORM
- ② COMPETITION STAGE
- ③ SCOREBOARD (ABOVE)
- ④ VIDEO BOARD (ABOVE)
- ⑤ ATTEMPT BOARD
- ⑥ COMPETITION SECRETARIAT
- ⑦ TSR
- ⑧ SPORTS PRESENTATION
- ⑨ SOCTORS ON DUTY
- ⑩ REFEREE
- ⑪ IWF OFFICIALS
- ⑫ JURY TABLE
- ⑬ LOADERS
- ⑭ MEDICAL STAFF
- ⑮ WARM-UP AREA
- ⑯ CHEF MARSHAL
- ⑰ SCIENTIFIC POOL
- ⑱ PHOTO POSITIONS
- ⑲ BROADCAST MIXED ZONE
- ⑳ PRESS MIXED ZONE

drawing no.:

**25**

drawing title:

**RETROFIT FACILITY LAYOUT  
WEIGHTLIFTING**

date: 2019-09-11

scale: 1:500

revision #:

facility:

**FirstOntario Concert Hall**  
1 Summers Ln

seating capacity:

**2,000**

notes:

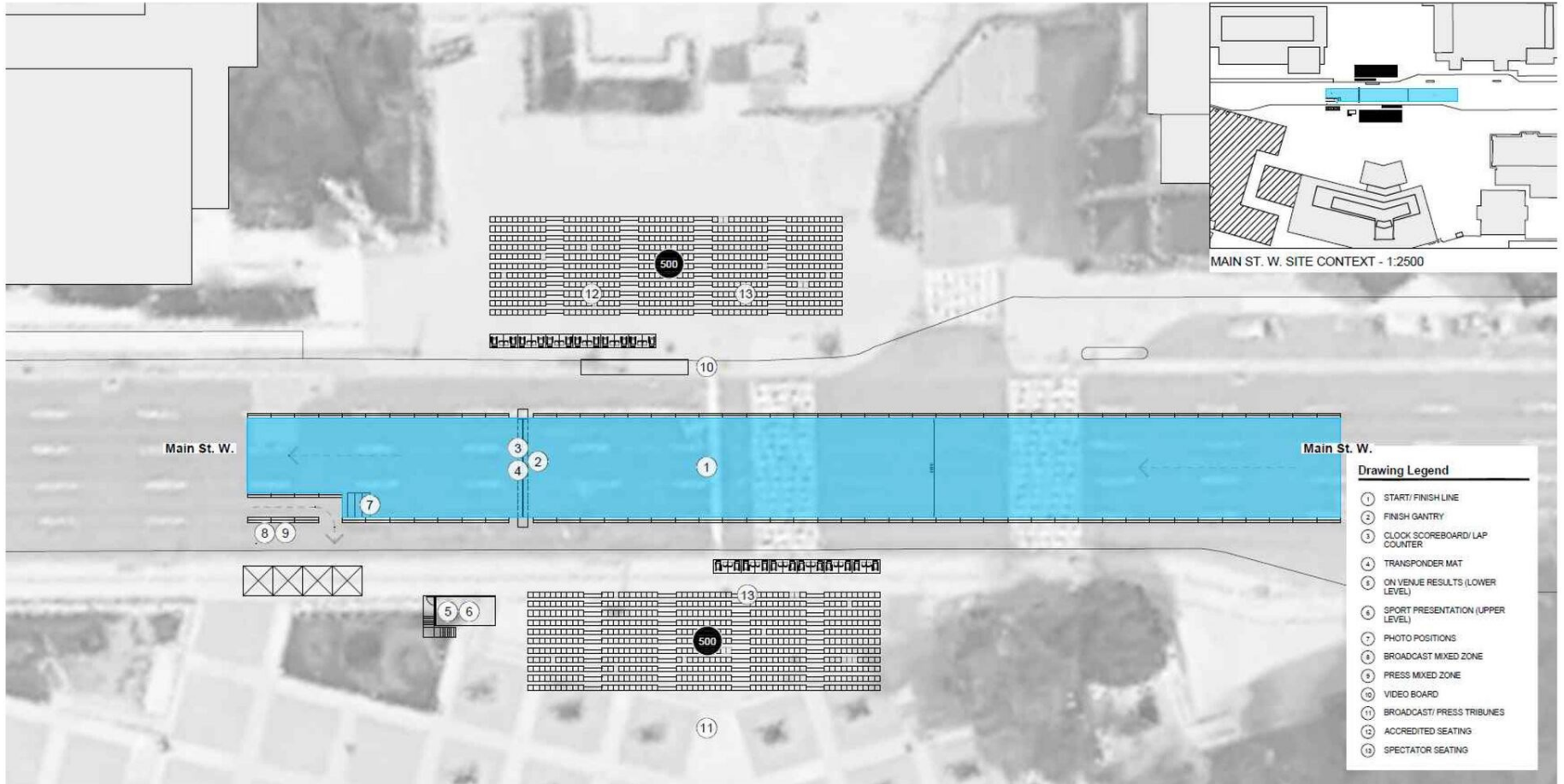
- Required capacity 2500



25 main street west  
suite 1800  
(905)522-0220



**HAMILTON100**  
COMMONWEALTH GAMES BID CORPORATION



Drawing Legend	
①	START/ FINISH LINE
②	FINISH GANTRY
③	CLOCK SCOREBOARD/ LAP COUNTER
④	TRANSPONDER MAT
⑤	ON VENUE RESULTS (LOWER LEVEL)
⑥	SPORT PRESENTATION (UPPER LEVEL)
⑦	PHOTO POSITIONS
⑧	BROADCAST MIXED ZONE
⑨	PRESS MIXED ZONE
⑩	VIDEO BOARD
⑪	BROADCAST/ PRESS TRIBUNES
⑫	ACCREDITED SEATING
⑬	SPECTATOR SEATING

drawing no.:

8

drawing title:

# PLAN - START/END GATE CYCLING (ROAD)

date: 2019-09-11    scale: 1:500    revision #:

facility:

Hamilton City Hall  
100 Main Street West

seating capacity:

1,000

notes:

- Required seating capacity 1,000

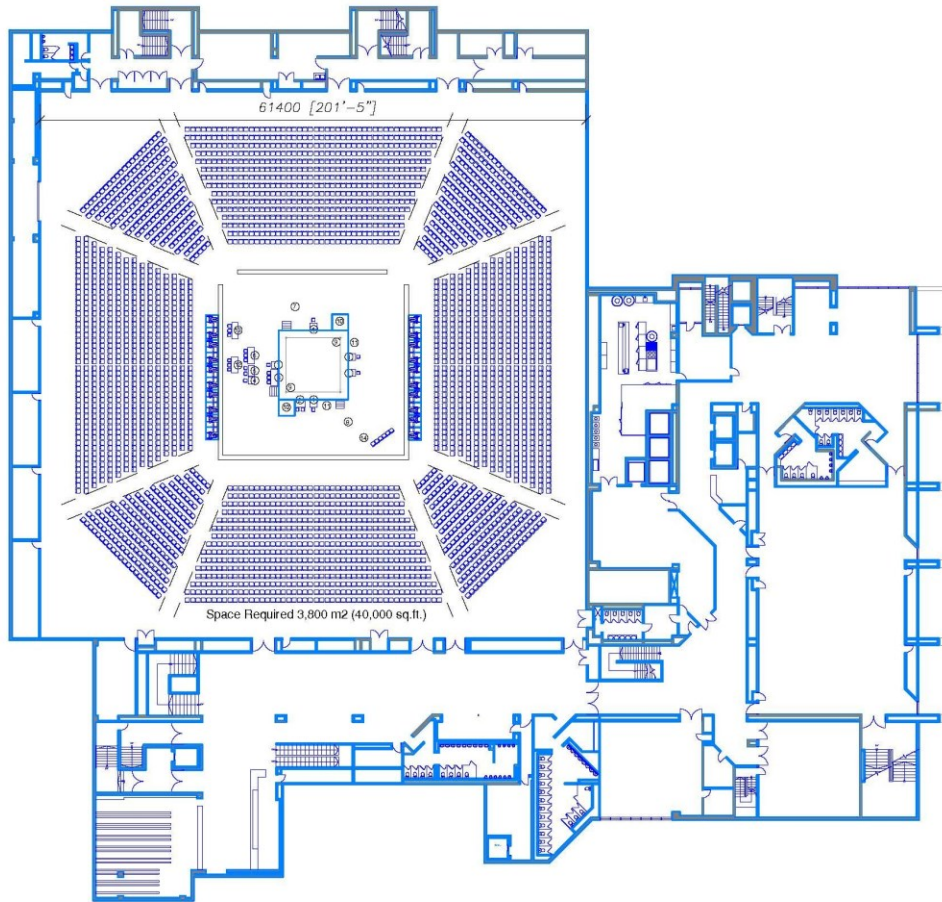


25 main street west  
suite 1800  
(905)522-0220



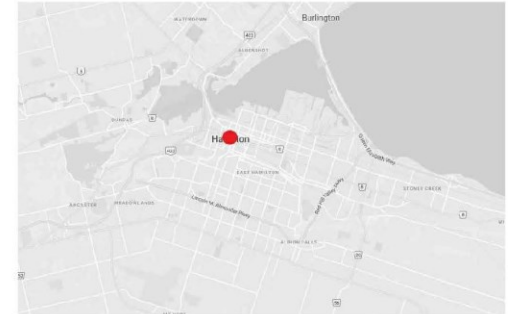
HAMILTON100  
COMMONWEALTH GAMES BID CORPORATION





LEGEND:

1. JUDGE POSITION
2. TIMEKEEPER & GONG OPERATOR
3. RINGSIDE PHYSICIAN'S TABLE
4. OFFICIAL ANNOUNCER
5. SCORING SYSTEM OPERATOR
6. HEAD JURY
7. RED CORNER SEATING AREA
8. BLUE CORNER SEATING AREA
9. NEUTRAL CORNERS
10. CAMERA PLATFORM
11. PHOTO POSITIONS
12. TECHNICAL DELEGATES
13. DRAW COMMISSION
14. STAND BY REFEREE AND JUDGES
15. RECORD BOOK CHECK TABLE
16. EQUIPMENT MANAGER TABLE
17. BROADCAST MANAGER TABLE
18. PRESS MIXED ZONE



drawing no.: **6.1** drawing title: **PREFERRED VENUE BOXING**

date: 2019-08-01 scale: 1:500 revision #:

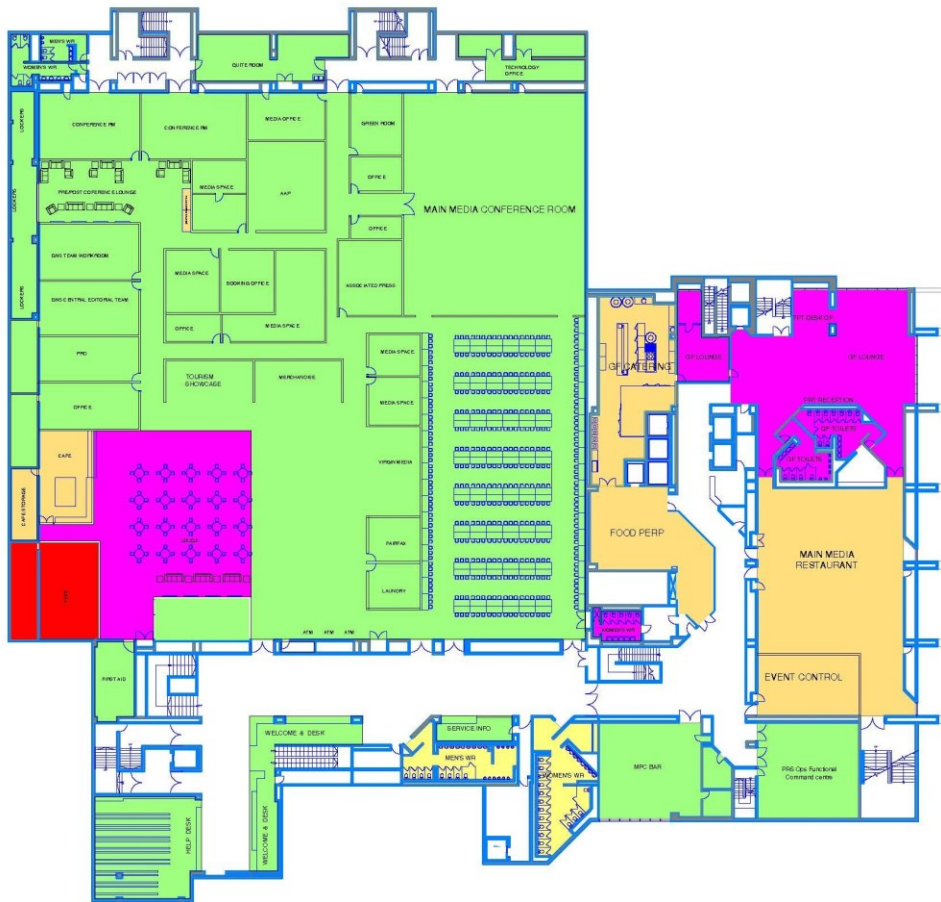
facility: **New Convention Centre**

seating capacity: **3,000**

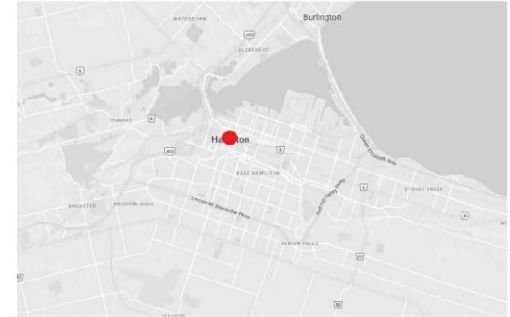
- notes:
- Located in the planned new Convention Centre which will be somewhere in the city core.







LEGEND		TOTAL AREA
<span style="color: magenta;">■</span>	GAMES FAMILY	(741 M2)
<span style="color: green;">■</span>	MEDIA - PRESS	(4063 M2)
<span style="color: yellow;">■</span>	OPERATIONS	(787 M2)
<span style="color: red;">■</span>	SECURITY	(104 M2)



drawing no.: **16.1** drawing title: **PREFERRED VENUE  
MPC Main Press Centre**

date: 2019-09-20 scale: 1:500 revision #:

facility: **New Convention Centre**

seating capacity:

- notes:
- Located on third floor of the existing Convention Centre or within the planned, new Convention Centre.





**Drawing Legend**

- ① NEWLY DESIGNED EASTWOOD ARENA
- ② 3X3 COURT
- ③ OFFICIALS TABLE
- ④ ATHLETE SEATING
- ⑦ BROADCAST MIXED ZONE
- ⑥ PRESS MIXED ZONE
- ⑦ PHOTO POSITIONS
- ⑧ SCOREBOARD
- ⑧ ACCREDITED SEATING
- ⑩ SPECTATOR SEATING
- ⑪ FOP WARM UP COURTS
- ⑫ CHANGE ROOMS
- ⑬ AMENITY SPACES
- ⑭ BROADCAST COMPOUND
- ⑮ OPERATIONAL COMPOUND

drawing no.:

**4**

drawing title:

**NEW FACILITY LAYOUT  
3x3 BASKETBALL**

date: 2019-09-11

scale: 1:500

revision #:

facility:

**Eastwood Park**  
Hamilton, ON

seating capacity:

**1,000**

notes:

- Required seating capacity 3,000



25 main street west  
suite 1800  
(905)522-0220



**HAMILTON100**  
COMMONWEALTH GAMES BID CORPORATION

LEGEND

- Field of Play
- Field House and Lockers



drawing no.: drawing title:

**15**

**RETROFIT FACILITY LAYOUT  
LAWN BOWLS**

date: 2019-09-11 scale: 1:500 revision #:

facility: **Gage Park**  
1000 Main St E

seating capacity:  
**2,500**

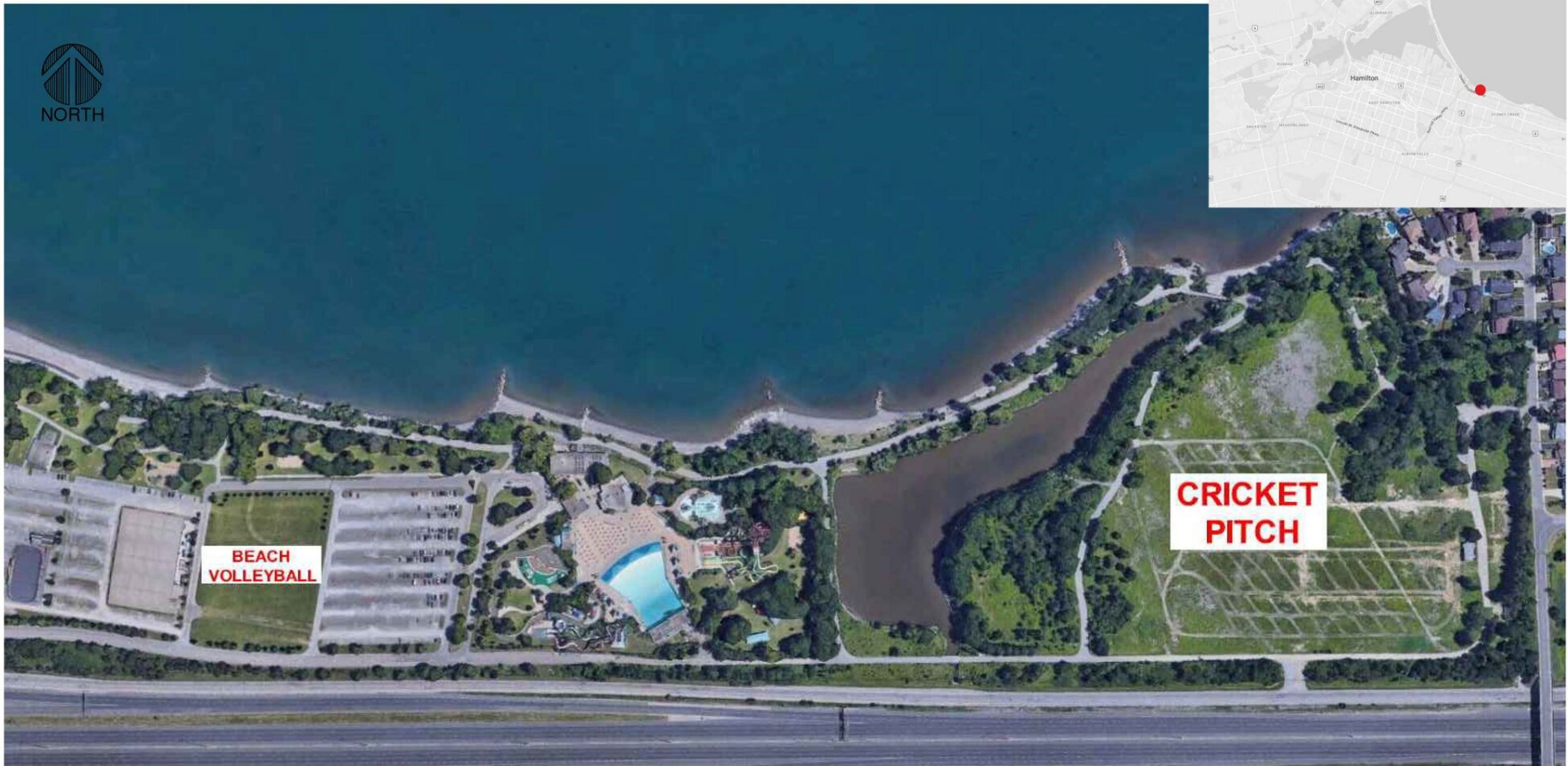
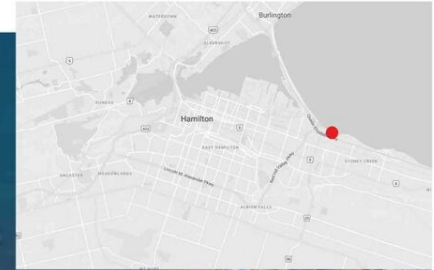
- notes:
- Required seating capacity 2,500 seats



**mcCallumSather**  
286 Sanford Ave N  
(905)-526-6700







drawing no.:

7.1

drawing title:

# VENUE LOCATION CRICKET

date: 2019-11-06

scale: NTS

revision #:

facility:

Confederation Park

seating capacity:

10,000

notes:

- On Lake Ontario
- Existing walking/cycling trails
- Existing water park & restaurants
- Adjacent to major highway
- Beach Volleyball to west

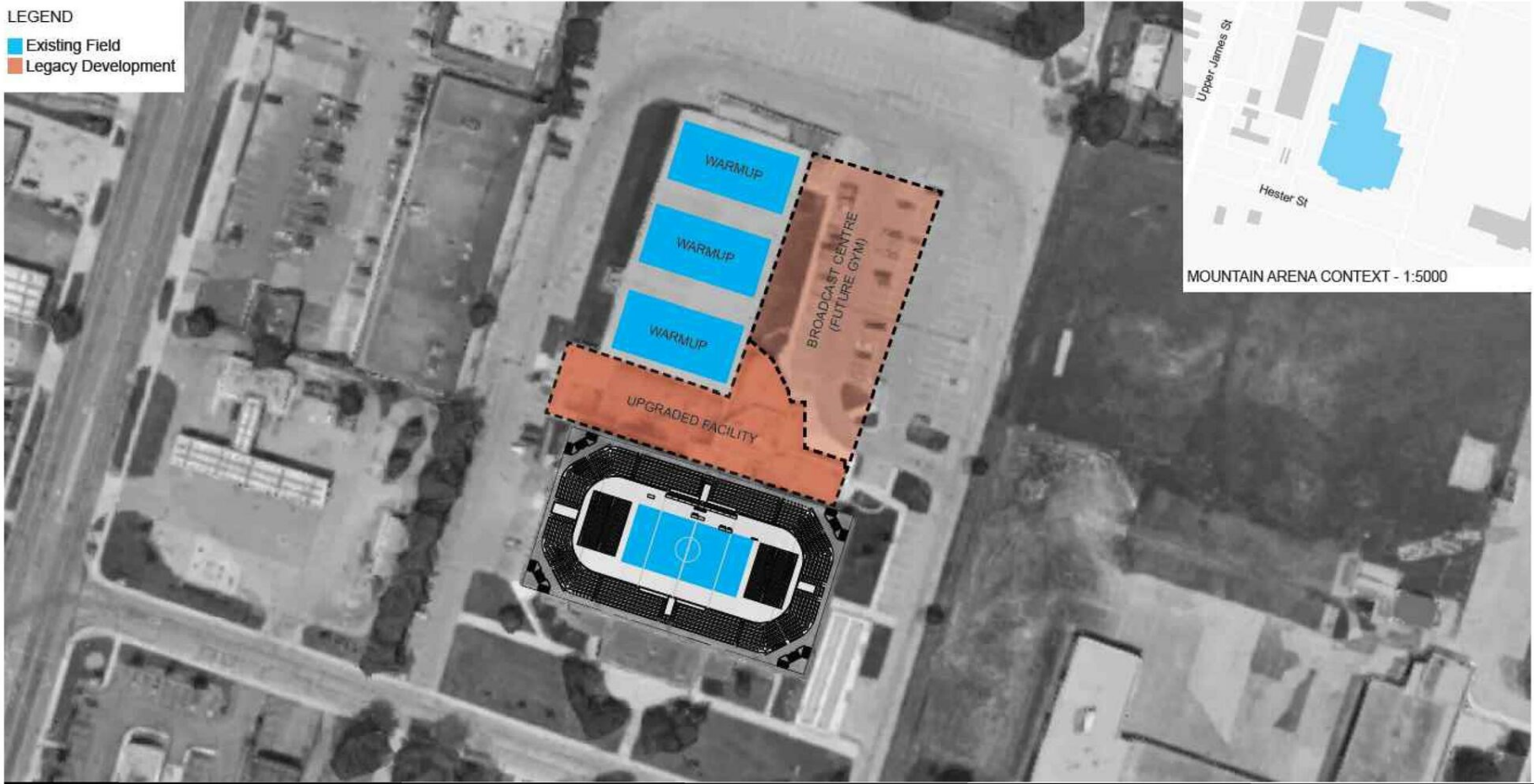


ZEBROSKI  
ASSOCIATES LTD., ARCHITECT



HAMILTON100  
COMMONWEALTH GAMES BID CORPORATION

**LEGEND**  
■ Existing Field  
■ Legacy Development



MOUNTAIN ARENA CONTEXT - 1:5000

drawing no.: **26.1** drawing title: **RETROFIT FACILITY LAYOUT**  
**JUDO & WRESTLING**

facility: **Dave Andreychuk**  
**Mountain Arena**  
 25 Hester St

seating capacity:  
**2,500**

- notes:**
- Required seating capacity 2,500 seats



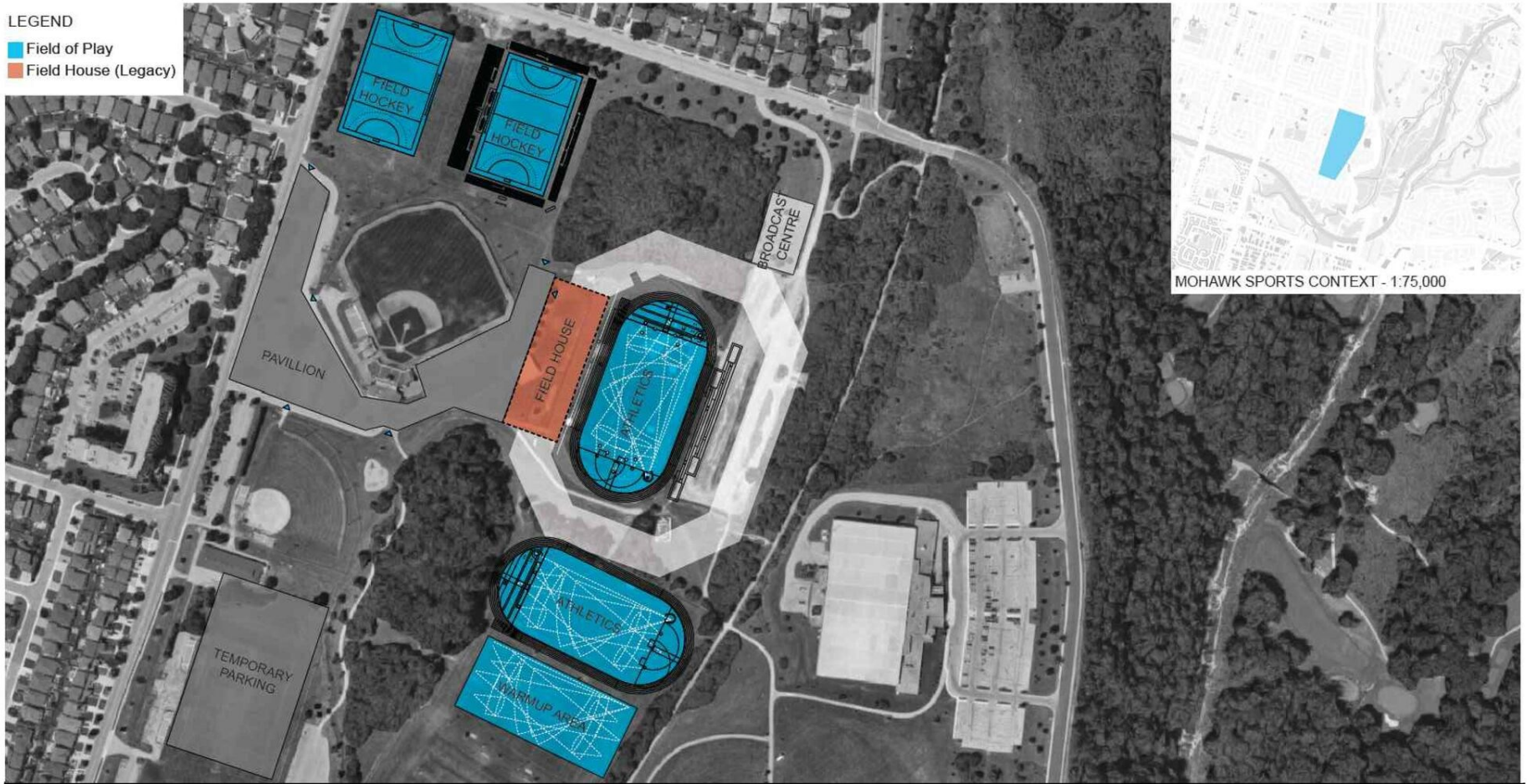
**mcCallumSather**  
 286 Sanford Ave N  
 (905)-526-6700



date: 2019-09-11 revision #: 2 scale: meters



**LEGEND**  
■ Field of Play  
■ Field House (Legacy)



drawing no.:

**2**

drawing title:

# RETROFIT FACILITY LAYOUT ATHLETICS

date: 2019-11-06

revision #: 2

facility:

**Mohawk Sports Park**

1100 Mohawk Rd E

seating capacity:

30,000 seats  
10,000 social viewing area

notes:

- Required seating capacity 40,000 seats



**mcCallumSather**

286 Sanford Ave N  
(905)-526-6700



**HAMILTON100**  
COMMONWEALTH GAMES BID CORPORATION













drawing no.:

drawing title:

24.5

**VENUE LOCATION  
TRIATHLON**

date: 2019-09-13 scale: 1:7,500 revision #:

facility:

Hamilton Waterfront

seating capacity:

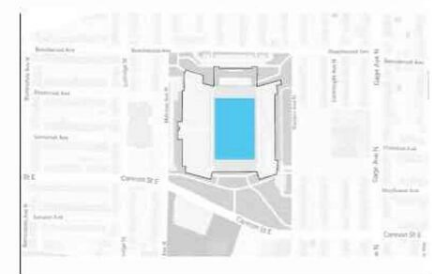
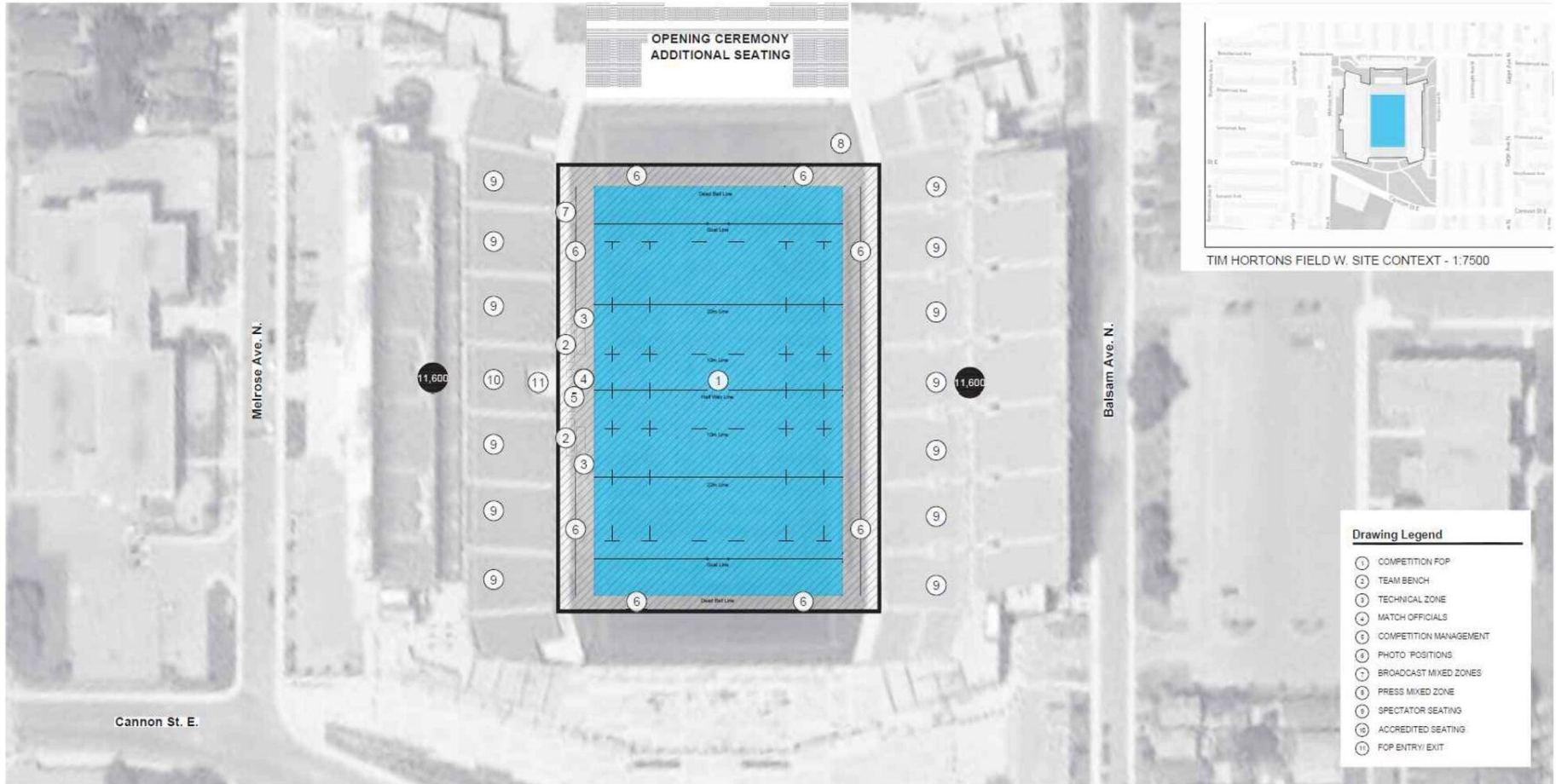
notes:



ZEBROSKI  
ASSOCIATES LTD. ARCHITECT



HAMILTON100  
COMMONWEALTH GAMES BID CORPORATION



**Drawing Legend**

- ① COMPETITION FOP
- ② TEAM BENCH
- ③ TECHNICAL ZONE
- ④ MATCH OFFICIALS
- ⑤ COMPETITION MANAGEMENT
- ⑥ PHOTO POSITIONS
- ⑦ BROADCAST MIXED ZONES
- ⑧ PRESS MIXED ZONE
- ⑨ SPECTATOR SEATING
- ⑩ ACCREDITED SEATING
- ⑪ FOP ENTRY/EXIT

drawing no.: **20** drawing title: **RETROFIT FACILITY LAYOUT RUGBY SEVENS**

date: 2019-11-06 scale: 1:1000 revision #:


facility: **Tim Horton Field**  
64 Melrose Ave N

---

seating capacity:  
**23,218**

notes:

- Required seating capacity 10,000

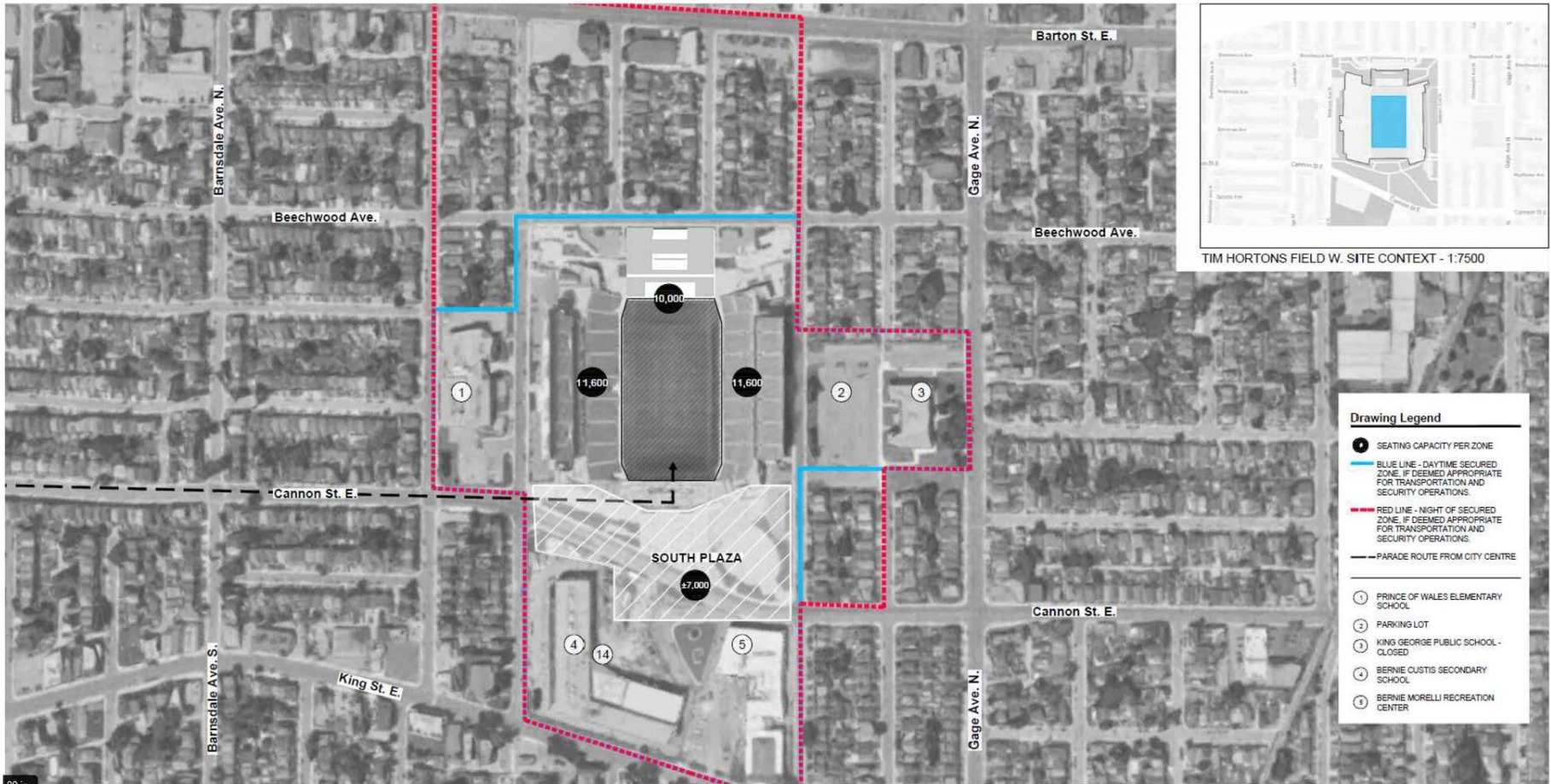



25 main street west  
suite 1800  
(905)522-0220



**HAMILTON100**  
COMMONWEALTH GAMES BID CORPORATION





**Drawing Legend**

- SEATING CAPACITY PER ZONE
- BLUE LINE - DAYTIME SECURED ZONE - IF DEEMED APPROPRIATE FOR TRANSPORTATION AND SECURITY OPERATIONS.
- RED LINE - NIGHT OF SECURED ZONE - IF DEEMED APPROPRIATE FOR TRANSPORTATION AND SECURITY OPERATIONS.
- PARADE ROUTE FROM CITY CENTRE
- ① PRINCE OF WALES ELEMENTARY SCHOOL
- ② PARKING LOT
- ③ KING GEORGE PUBLIC SCHOOL - CLOSED
- ④ BERNIE CUSTIS SECONDARY SCHOOL
- ⑤ BERNIE MORELLI RECREATION CENTER

drawing no.: **19** drawing title: **RETROFIT FACILITY LAYOUT  
OPENING & CLOSING CEREMONIES**

date: 2019-11-06 scale: 1:3000 revision #:

facility: **Tim Horton Field**  
64 Melrose Ave N

seating capacity:  
**33,000**  
seating capacity:  
**±7,000**

- notes:
- Required seating capacity 40,000
  - Refer to Tiger Cats seating strategy for the Grey Cup



25 main street west  
suite 1800  
(905)522-0220



**HAMILTON100**  
COMMONWEALTH GAMES BID CORPORATION



# BUSINESS PLAN





# 2014 GLASGOW GAMES

## Exhibit 3

### Games spending by area

The Games cost £543 million. This was £32 million less than the budget approved in November 2013.

Budget area	Budget (Nov 2013 – £m)	Actual spend (£m)	Variance (£m)
Village and venues	153	148	(5)
Games services (ie, accommodation, transport and logistics)	58	68	10
Staff and volunteers	72	70	(2)
Broadcasting	31	31	0
Corporate services	32	35	3
Technology	38	39	1
Ceremonies	27	29	2
Communications and marketing (Sports presentation)	24	25	1
Sport	8	8	0
Safety and security	90	88	(2)
Other	2	2	0
<b>Total</b>	<b>535</b>	<b>543</b>	<b>8</b>
Unallocated contingency funding	40	32	n/a
<b>Budget</b>	<b>575</b>	<b>575</b>	<b>n/a</b>

#### Note:

1. Police Scotland managed safety and security spending. The Organising Committee was responsible for the remainder.
2. Figures include contingency funding discussed in more detail at paragraphs 48 to 50.
3. Figures subject to minor rounding differences.
4. Additional income generated is added to the unallocated contingency funding to calculate the overall public funding underspend of £37.2 million.

Delivered for the equivalent of \$925M CDN (2014), under budget by \$55M CDN.

# 2022 BIRMINGHAM GAMES Page 7 of 351

## Commonwealth Games 2022: Birmingham event to cost £778m



By Dan Roan  
BBC sports editor

25 June 2019 | Sport |

Share



A £60m aquatics centre is planned for the 2022 Commonwealth Games

**The Birmingham 2022 Commonwealth Games will cost £778m, the government has announced.**

Three-quarters of the public funding for the 11-day event will come from central government, with £184m having to be found by Birmingham City Council.

The budget is above initial estimates of £750m, but lower than the £967m spent on the 2018 Gold Coast Games.

Budgeted for the equivalent of \$1,325M \$CDN, which is \$370M less than what 2018 Gold Coast spent.

# 2030 COMMONWEALTH GAMES

## INVESTMENTS INTO HAMILTON

### GAMES INVESTMENT AREAS

- **CAPITAL PLAN** - \$400M to \$450M
- **OPERATING PLAN** - \$900M to \$950M
  - 80% of contracts procured to local firms

**TOTAL INVESTMENT** - \$1,300M to \$1,400M

### GOVERNMENT INVESTMENT INTO HAMILTON CAPITAL + ECONOMY

- **FEDERAL GOVERNMENT** – \$575M
  - 50% of public sector investment
- **PROVINCIAL GOVERNMENT** – \$375M
- **GAMES REVENUE** –\$200-250M
- **TOTAL INFUSION** - \$1.2 BILLION

## HOST COMMUNITY SHARE FUNDING SOURCES

### HAMILTON 100

- PRIVATE SECTOR
- EDUCATIONAL INSTITUTIONS
- NAMING RIGHTS FOR CAPITAL BUILDS
- PRIVATE FUNDRAISING

### MUNICIPAL FUNDING TOOLS

- IN-KIND SERVICES & SUPPORT
- LAND / PRIVATE-PUBLIC PARTNERSHIPS
- FUTURE FUND
- OUTSIDE COMMUNITIES
- DEVELOPMENT CHARGES (Rec Centres)
- EXISTING CAPITAL BUDGETS

## WITH THE GAMES

- 80% Federal + Provincial Funding towards Legacy-related Capital Projects  
(such as for New Recreation Centres and required capital upgrades)
- \$100 Investment = \$500 Return for Capital Projects
- Accessing a \$1.1B - \$1.2B Pot of Money

## WITHOUT THE GAMES

- 0% Federal + Provincial Funding towards Legacy-related Capital Projects or Required City Capital.
- \$500 Investment = \$500 Return for Capital Projects
- No Access to \$1.1 - \$1.2B Pot of Money, as it will go to another community.

HAMILTON







**BRING IT HOME!**





100

## 6.2

**Form: Request to Speak to Committee of Council**  
Submitted on Tuesday, October 29, 2019 - 11:25 am

==Committee Requested==

**Committee:** General Issues Committee

==Requestor Information==

**Name of Individual:** Cameron Kroetsch

**Name of Organization:**

**Contact Number:**

**Email Address:**

**Mailing Address:**

**Reason(s) for delegation request:** To speak at the November 6, 2019 meeting of the General Issues Committee with respect to the Motion regarding a "Multi-Use Community Hub for Diverse and Marginalized Communities". For reference, this Motion was listed as a Notice of Motion on the October 16, 2019 General Issues Committee agenda.

**Will you be requesting funds from the City?** No

**Will you be submitting a formal presentation?** No

# Multi-Use Community Hub for Diverse and Marginalized Communities

Cameron Kroetsch  
General Issues Committee  
November 6, 2019

# Delegation Outline

---

- Why this is necessary
- Why now
- Community engagement



# Why this is necessary

---

- Diverse and marginalized communities benefit from working together but even more so when that work is supported by access to **sustainable** resources:
  - a stable foundation from which to build;  
rebuilding foundations drains limited resources

# Why now

---

- **Recognition** of a persistent issue: Mapping the Void; StatsCan; marked increase in incidents
- Not a new issue: longstanding lack of dedicated **safe** and **City-supported** space for diverse and marginalized communities in Hamilton

# Community engagement

---

- Rigorous community engagement focused on:
  - meeting members of diverse and marginalized communities **where they're at**
  - engaging those **most** impacted

# Community engagement

---

- The language in the motion to “convene with community groups and organizations” is on the right track but I would suggest caution around who is deemed a “community group” or “community organization” (i.e. who is a stakeholder)



# Community engagement

---

- Being thoughtful about the **impact** of how, when, in what manner, and with how much notice communities are engaged with

# What I'm asking for

---

- That you support this motion
- That you check in with constituents who are part of diverse and marginalized communities around the engagement process to ensure that there is broad input as part of the reporting process

## 6.3

**Form: Request to Speak to Committee of Council**  
Submitted on Tuesday, October 29, 2019 - 8:03 pm

==Committee Requested==

**Committee:** General Issues Committee

==Requestor Information==

**Name of Individual:** Bryan Ritskes

**Name of Organization:** Harbour West Neighbours

**Contact Number:**

**Email Address:** [bryan.ritskes@harbourwestneighbours.ca](mailto:bryan.ritskes@harbourwestneighbours.ca)

**Mailing Address:**

**Reason(s) for delegation request:**

West Harbour Development Sub Committee Agenda October 22nd, 2019

Regarding the Following Agenda Items:

- 10.1 For the Consideration of the West Harbour Development Sub-Committee: 0.13% Increase for Capital Financing of West Harbour Development
- 10.2 Pier 6 and 7 Land Disposition and Interim Activation Plan (PED191919(a))
- 10.3 West Harbour Strategic Initiatives Piers 5-7 Public Realm Capital Works (PW19090)

**Will you be requesting funds from the City?** No

## 6.3

**Will you be submitting a formal presentation? Yes**



**Form: Request to Speak to Committee of Council**

Submitted on Tuesday, October 29, 2019 - 8:04 pm

==Committee Requested==

**Committee:** General Issues Committee

==Requestor Information==

**Name of Individual:** Herman Turkstra**Name of Organization:****Contact Number:****Email Address:** .**Mailing Address:**500 Bay Street North  
Hamilton, ON, L8L1N5**Reason(s) for delegation request:**West Harbour Development Sub Committee Agenda October  
22nd, 2019

Regarding the Following Agenda Items:

- 10.1 For the Consideration of the West Harbour Development Sub-Committee: 0.13% Increase for Capital Financing of West Harbour Development
- 10.2 Pier 6 and 7 Land Disposition and Interim Activation Plan (PED191919(a))
- 10.3 West Harbour Strategic Initiatives Piers 5-7 Public Realm Capital Works (PW19090)

**Will you be requesting funds from the City? No****Will you be submitting a formal presentation? Yes**

**Form: Request to Speak to Committee of Council**

Submitted on Wednesday, October 30, 2019 - 11:36 am

==Committee Requested==

**Committee:** General Issues Committee

==Requestor Information==

**Name of Individual:** Rob D'Amico and Stan Double

**Name of Organization:** Hamilton Professional Firefighters Association

**Contact Number:**

**Email Address:**

**Mailing Address:**

**Reason(s) for delegation request:** Continue discussions and to convey our support regarding firefighter memorial at Gage Park.

To provide answers to any questions that Council may have regarding the memorial.

**Will you be requesting funds from the City? Yes**

**Will you be submitting a formal presentation? No**

## 6.6

### **Form: Request to Speak to Committee of Council**

Submitted on Wednesday, October 30, 2019 - 11:56 pm

**==Committee Requested==**

**Committee:** General Issues Committee

**==Requestor Information==**

**Name of Individual:** Lyla Miklos

**Name of Organization:** N/A

**Contact Number:**

**Email Address:**

**Mailing Address:** Hamilton, ON

**Reason(s) for delegation request:** To speak in support of the motion put forward by Councillors Nrinder Nann and Maureen Wilson regarding the proposal for a Multi-Use Community Hub for Diverse and Marginalized Communities.

**Will you be requesting funds from the City?** No

**Will you be submitting a formal presentation?** No

## 6.7

### **Form: Request to Speak to Committee of Council**

Submitted on Wednesday, October 30, 2019 - 4:27 pm

**==Committee Requested==**

**Committee:** General Issues Committee

**==Requestor Information==**

**Name of Individual:** Michelle Poirier

**Name of Organization:** N/A

**Contact Number:**

**Email Address:**

**Mailing Address:**

**Reason(s) for delegation request:** Speak to GIC Nov 6th agenda item 11.1 Multi-Purpose Community Hub for Diverse and Marginalized Communities

**Will you be requesting funds from the City?** Yes

**Will you be submitting a formal presentation?** Yes



## 6.8

**Form: Request to Speak to Committee of Council**  
Submitted on Thursday, October 31, 2019 - 10:58 am

==Committee Requested==

**Committee:** General Issues Committee

==Requestor Information==

**Name of Individual:** Ameil Joseph

**Name of Organization:** McMaster University

**Contact Number:**

**Email Address:**

**Mailing Address:**

**Reason(s) for delegation request:** I wish to speak to the committee regarding the motion for a Multi-Purpose Community Hub for Diverse and Marginalized Communities. I believe that this hub has a potential to drastically transform the way we respond to marginalized communities in Hamilton and hate in Hamilton, it could also be a site for the Hamilton Anti-Racism Resource Center.

**Will you be requesting funds from the City?** No

**Will you be submitting a formal presentation?** No

## 6.9

**Form: Request to Speak to Committee of Council**  
Submitted on Thursday, October 31, 2019 - 12:41 pm

==Committee Requested==

**Committee:** General Issues Committee

==Requestor Information==

**Name of Individual:** Dr Tina Fetner

**Name of Organization:** McMaster University

**Contact Number:**

**Email Address:**

**Mailing Address:**

**Reason(s) for delegation request:** I'd like to offer comments on Motion 11.1, regarding my area of research expertise in right-wing activism and LGBTQ communities.

**Will you be requesting funds from the City?** No

**Will you be submitting a formal presentation?** No

6.10

**Form: Request to Speak to Committee of Council**  
Submitted on Thursday, October 31, 2019 - 2:37 pm

==Committee Requested==

**Committee:** General Issues Committee

==Requestor Information==

**Name of Individual:** Jessica Bonilla-Dampney

**Name of Organization:** Sexual Assault Centre (Hamilton and Area) – SACHA

**Contact Number:** 905-545-4573

**Email Address:** [jessica@sacha.ca](mailto:jessica@sacha.ca)

**Mailing Address:**

75 MacNab St. South, 3rd Floor  
Hamilton, Ontario L8P 3C1

**Reason(s) for delegation request:** Speaking to Agenda Item 11.1 - Multi-Purpose Community Hub for Diverse and Marginalized Communities

**Will you be requesting funds from the City?** No

**Will you be submitting a formal presentation?** No

6.11

**Form: Request to Speak to Committee of Council**  
Submitted on Thursday, October 31, 2019 - 7:23 pm

==Committee Requested==

**Committee:** General Issues Committee

==Requestor Information==

**Name of Individual:** Kojo Dampthey

**Name of Organization:** Hamilton Centre for Civic Inclusion

**Contact Number:** 9052974694

**Email Address:** [kdampthey@hcci.ca](mailto:kdampthey@hcci.ca)

**Mailing Address:** 423 King Street East, Hamilton, Ontario,  
L8N 1C5

**Reason(s) for delegation request:**

Delegating on agenda item 11.1 Multi-Purpose Community Hub for Diverse and Marginalized Communities.

**Will you be requesting funds from the City?** No

**Will you be submitting a formal presentation?** No



## 6.12

**Form: Request to Speak to Committee of Council**  
Submitted on Sunday, November 3, 2019 - 11:17 am

==Committee Requested==

**Committee:** General Issues Committee

==Requestor Information==

**Name of Individual:** Hassan Ishaq

**Name of Organization:** Somali Association of Hamilton

**Contact Number:**

**Email Address:**

**Mailing Address:**

**Reason(s) for delegation request:** Provide resident input on the merits of the motion 11.1: Multi-Purpose Community Hub for Diverse and Marginalized Communities.

**Will you be requesting funds from the City?** No

**Will you be submitting a formal presentation?** No

## 6.13

### **Form: Request to Speak to Committee of Council**

Submitted on Sunday, November 3, 2019 - 7:17 pm

==Committee Requested==

**Committee:** General Issues Committee

==Requestor Information==

**Name of Individual:** Rahimuddin Chowdhury

**Name of Organization:** Bengali Association of Hamilton

**Contact Number:**

**Email Address:**

**Mailing Address:**

**Reason(s) for delegation request:** Provide resident input on the merits of the motion Multi-Purpose Community Hub for Diverse and Marginalized Communities

**Will you be requesting funds from the City?** No

**Will you be submitting a formal presentation?** No

**Form: Request to Speak to Committee of Council**  
Submitted on Monday, November 4, 2019 - 12:13 pm

**==Committee Requested==**

**Committee:** General Issues Committee

**==Requestor Information==**

**Name of Individual:** Lynda Lukasik

**Name of Organization:** Environment Hamilton

**Contact Number:** 905-549-0900

**Email Address:** [llukasik@environmenthamilton.org](mailto:llukasik@environmenthamilton.org)

**Mailing Address:**

22 Wilson Street, Suite 4

Hamilton ON

**Reason(s) for delegation request:** I would like to speak to Item 11.1 - Multi-Purpose Community Hub for Diverse and Marginalized Communities, to express Environment Hamilton's support for this proposal.

**Will you be requesting funds from the City?** No

**Will you be submitting a formal presentation?** No

**Form: Request to Speak to Committee of Council**

Submitted on Thursday, October 31, 2019 - 6:34 pm

==Committee Requested==

**Committee:** General Issues Committee

==Requestor Information==

**Name of Individual:** Jyssika Russell

**Name of Organization:** speqtrum Hamilton

**Contact Number:** 289-922-8554

**Email Address:** [Jyssika@speqtrum.ca](mailto:Jyssika@speqtrum.ca)

**Mailing Address:** 75 MacNab St S, Hamilton, ON

**Reason(s) for delegation request:** To speak in support of the Motion (Item 11) for the Multi-Purpose Community Hub on behalf of Speqtrum Hamilton, and provide insight to council on the relevancy of the motion to 2SLGBTQIA+ youth and community.

**Will you be requesting funds from the City?** No

**Will you be submitting a formal presentation?** No



6.16

**Form: Request to Speak to Committee of Council**  
Submitted on Monday, November 4, 2019 - 9:04 pm

==Committee Requested==

**Committee:** General Issues Committee

==Requestor Information==

**Name of Individual:** Suzanne Mills

**Name of Organization:** McMaster University

**Contact Number:** 289-808-1380

**Email Address:** [smills@mcmaster.ca](mailto:smills@mcmaster.ca)

**Mailing Address:**

1280 Main St. West

McMaster University, KTH 717

Hamilton Ontario

**Reason(s) for delegation request:**

I am requesting to make a formal presentation regarding motion 11.1 Multi-Purpose Community Hub for Diverse and Marginalized Communities. The presentation will include key findings from the Mapping The Void report.

I submitted a delegation request earlier but am now requesting to make this a 'formal presentation' so that I can provide visuals to accompany my presentation.

**Will you be requesting funds from the City? No**

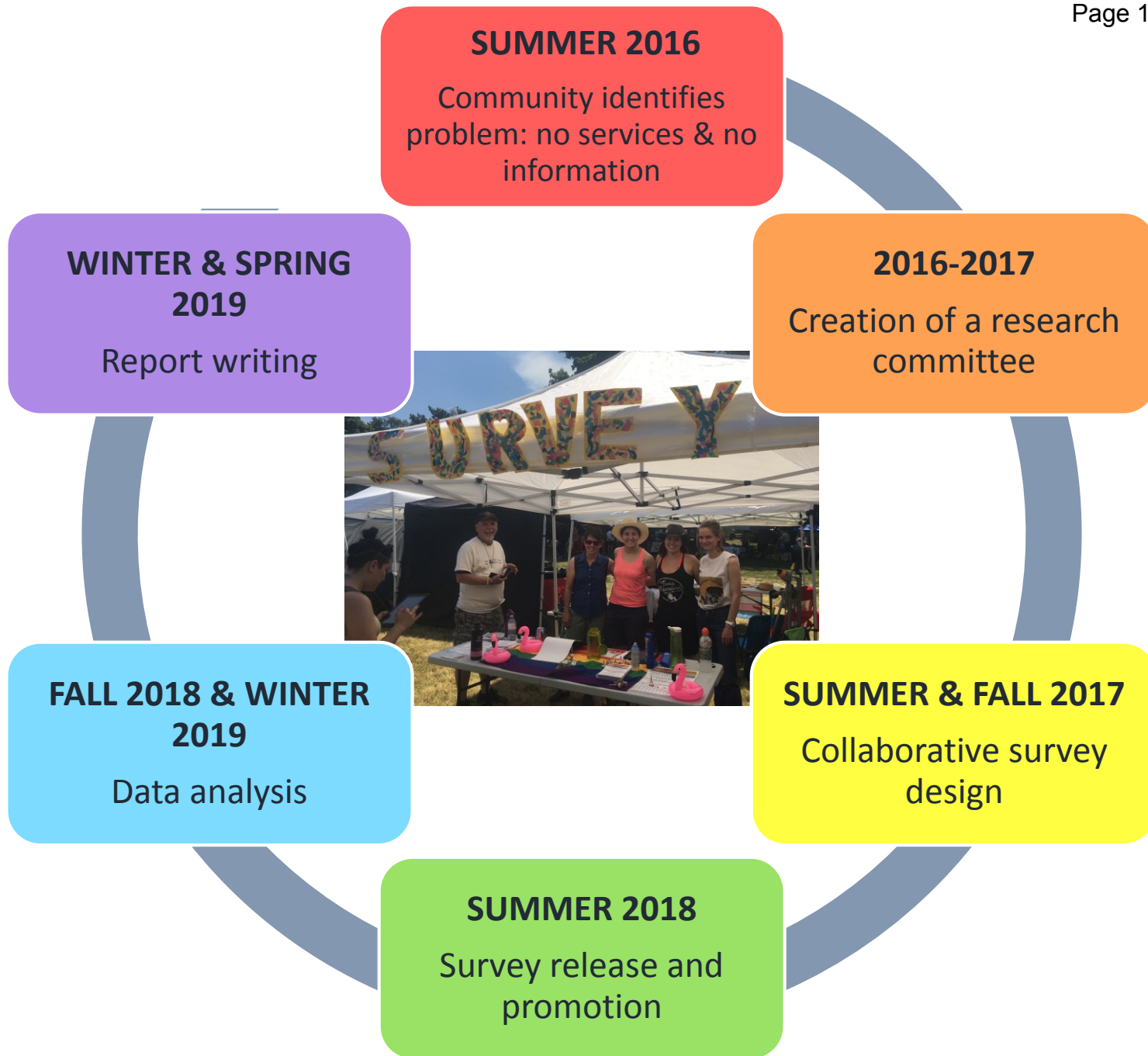
**Will you be submitting a formal presentation? Yes**

**HAMILTON  
LGBTQ2SIA+  
COMMUNITY  
NEEDS  
ASSESSMENT**

Suzanne Mills, Associate Professor, School of Labour Studies, [smills@mcmaster.ca](mailto:smills@mcmaster.ca)  
Michelle Dion, Associate Professor, Department of Political Science, [dionm@mcmaster.ca](mailto:dionm@mcmaster.ca)

<https://labourstudies.mcmaster.ca/research>





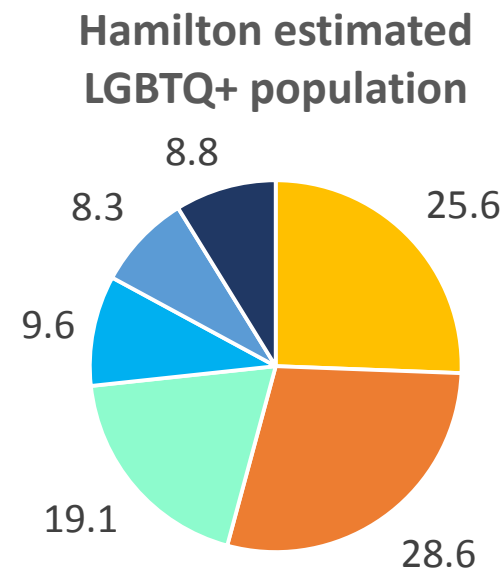
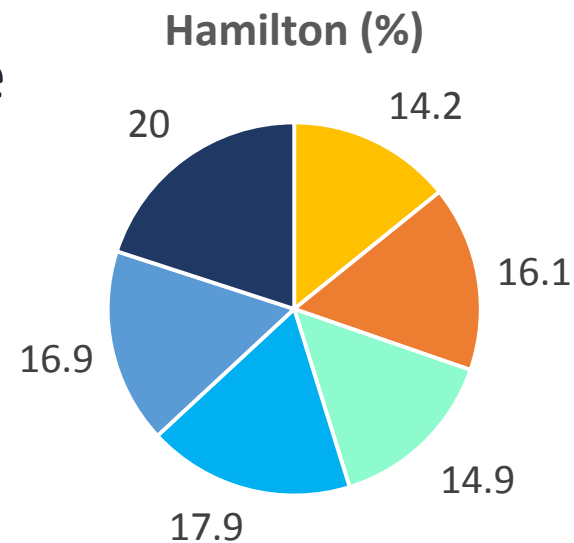
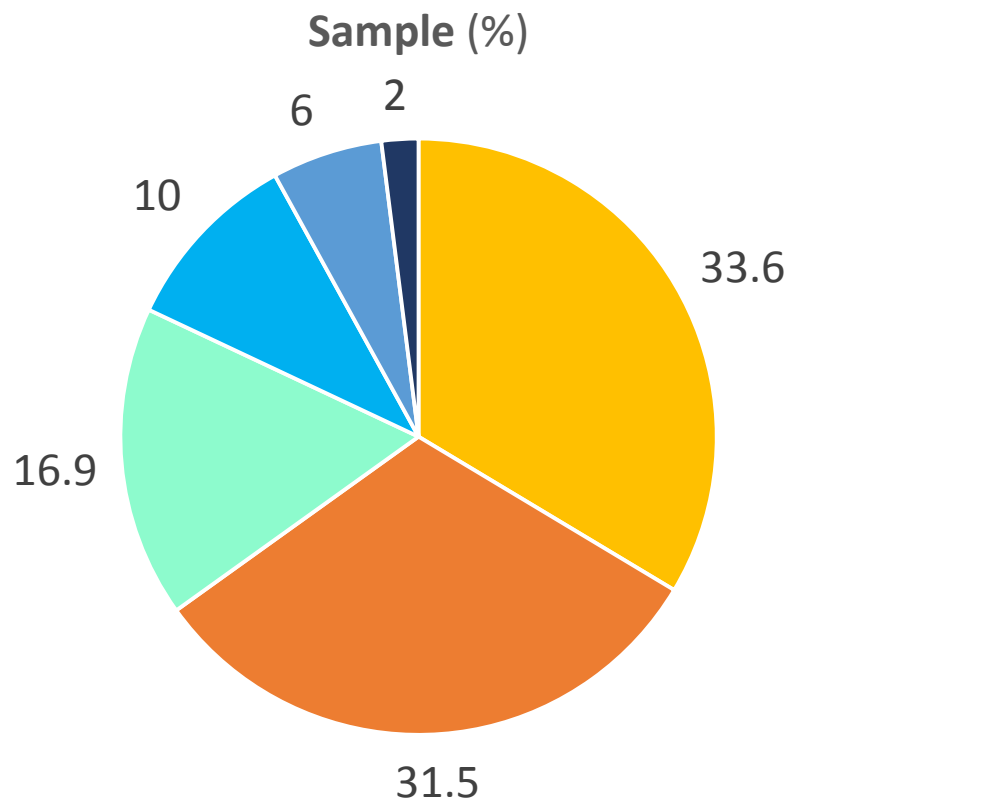
Sample: 906 surveys

Overview of experiences

Desires for services



# Age: sample over-represents people under 34



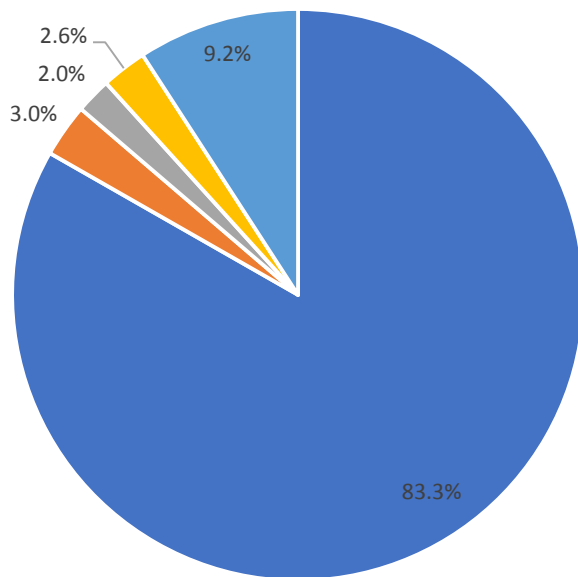
■ Under 25 
 ■ 25-34 
 ■ 35-44 
 ■ 45-54 
 ■ 55-64 
 ■ 64+

N=853

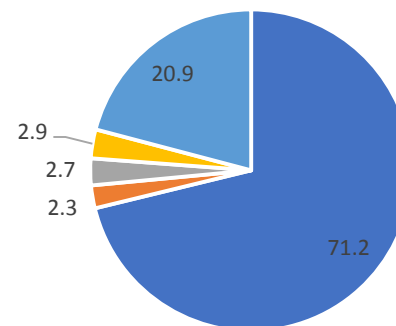
	<b>SAMPLE</b>	
% Self-identified as racialized/non-white	<b>17.5</b>	
<b>% INDIGENOUS</b>	<b>2.4</b>	
<b>% BLACK</b>	<b>3.1</b>	
<b>% EAST ASIAN</b>	<b>4.2</b>	
<b>% MIXED HERITAGE</b>	<b>4.8</b>	

# Immigration

Sample 16.7 % born outside of Canada



City of Hamilton 28.8% born outside of Canada



- Since birth
- 0-5 years
- 5-10 years
- 10-15 years
- 15+ years

# Education

Sample was more educated than the Hamilton population

**58.2%** of participants were currently attending school

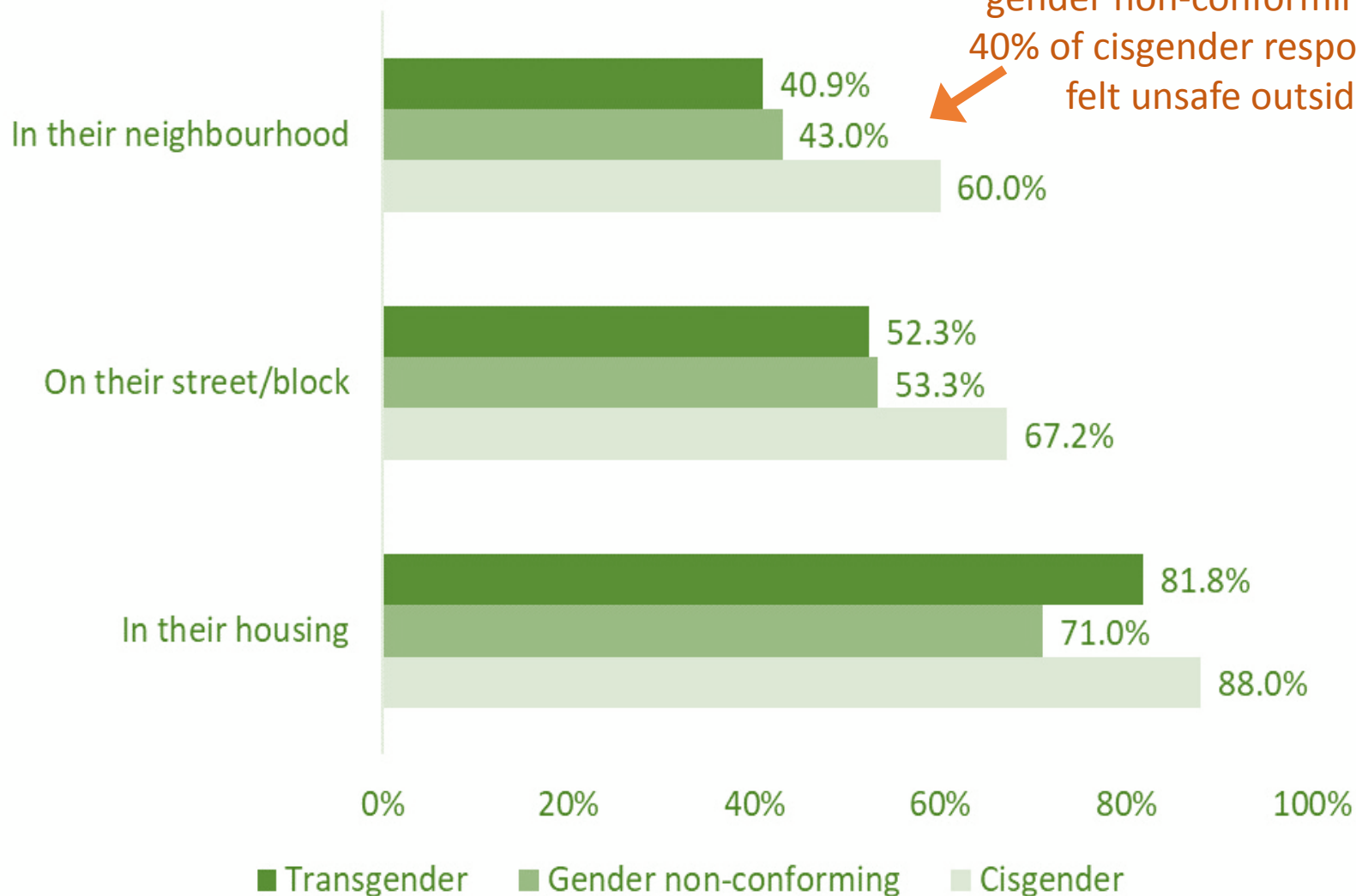
**13.9%** were currently attending university on a full-time basis

Highest level of education	Sample	Hamilton
Less than complete secondary	9.7	19.9
Complete secondary	12.5	28.4
Trade certification	1.9	6.9
Incomplete college	5.7	
College diploma	15.9	22.5
Incomplete university	14.4	
University degree	39.9	22.2

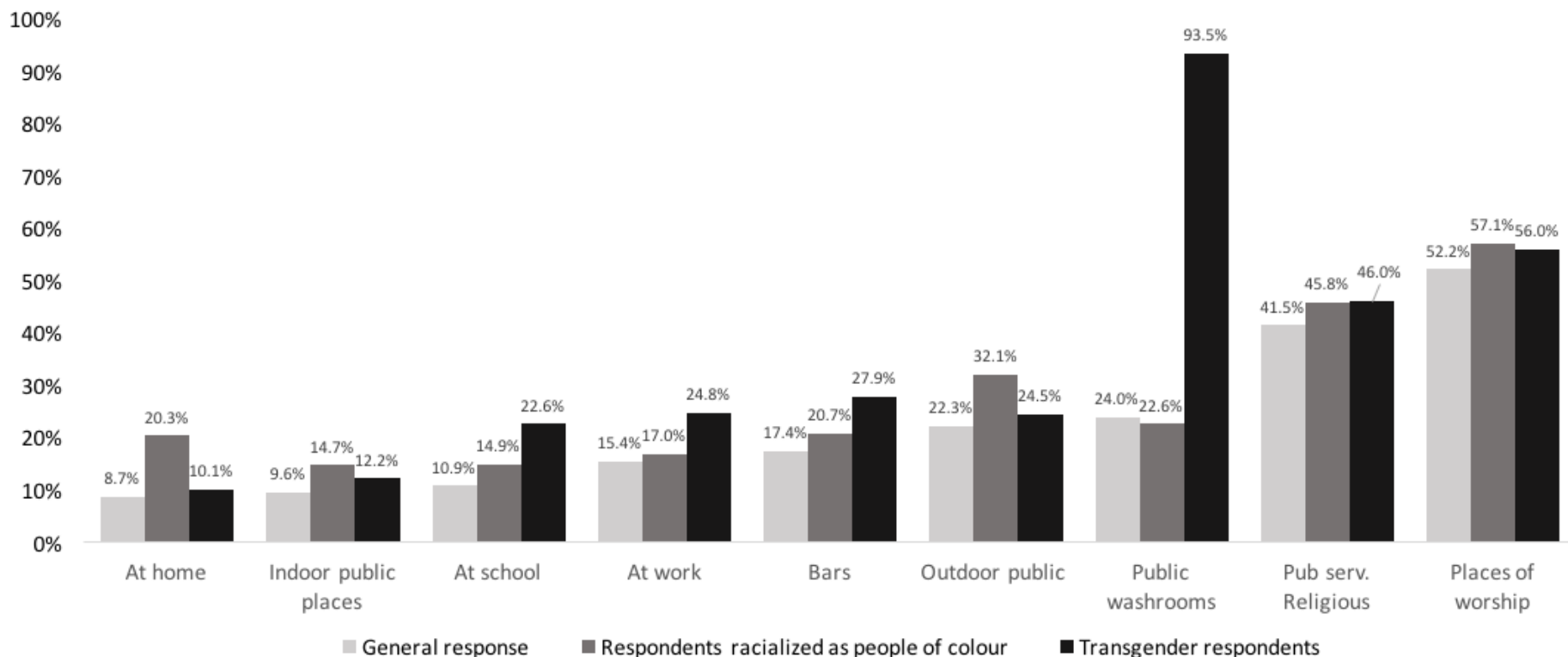
## Discrimination, income and access to services



## Percent of respondents who felt physically safe



# Percent of respondents who felt unsafe being out in the Hamilton locations

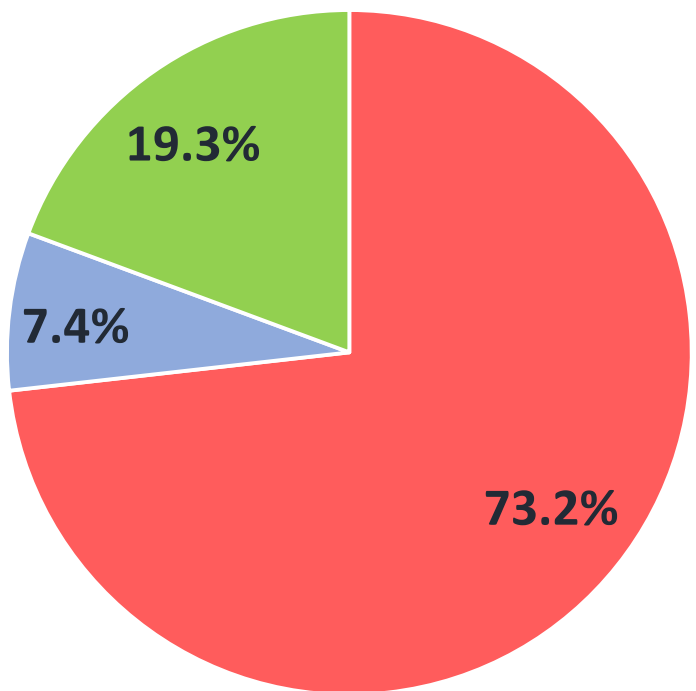


Valid N ranged from 429 to 790

The most common locations where respondents reported discrimination on the basis of Two-Spirit and/or LGBTIQ+ identity

<b>Location</b>	<b>Respondents reporting discrimination (%)</b>
<b>Outdoor public places (sidewalks, public transit, parks, etc.)</b>	51.1
<b>Places of worship (churches, mosques, temples, etc.)</b>	48.4
<b>School (if in Hamilton)</b>	37.4
<b>Work (if in Hamilton)</b>	33.4
<b>Bars and dance clubs</b>	23.8
<b>Healthcare system (medical clinics/emergency departments/urgent care/hospitals)</b>	23.0

# Discrimination in housing



**19.3%** of participants knew or suspected they had faced barriers or discrimination in housing opportunities.

- No or Unsure but suspect no
- Unsure
- Yes or Unsure but suspect yes

N=336

# Mental health

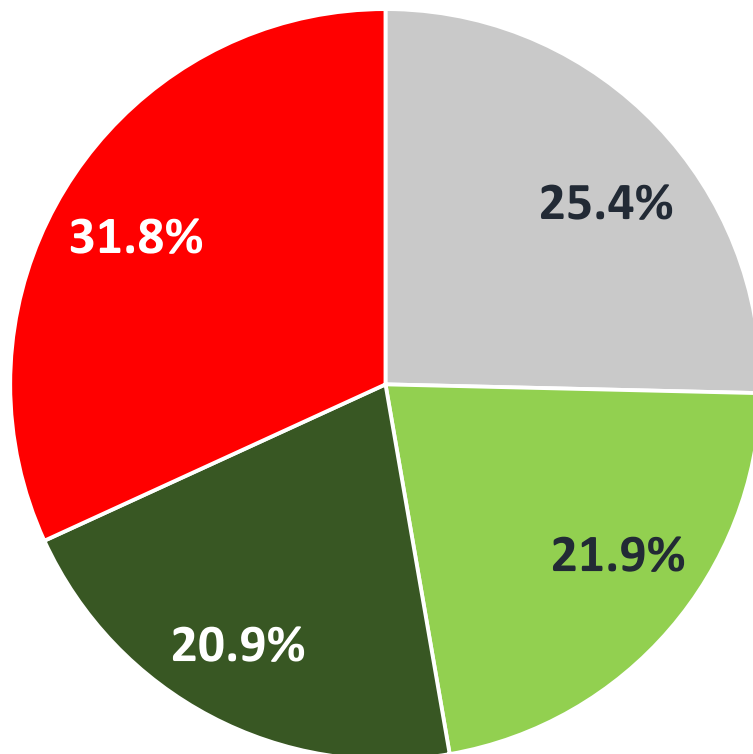
Have you ever considered harming yourself because of issues related to your sexuality or gender expression? % who said yes

Overall response	46.2%
Transgender participants	86.5%
Gender non-conforming participants	52.5%
Bisexual participants	52%
Participants under 25	63.1%
Participants 55 and older	12.9%



# Mental health

Have you felt you wanted support for your mental health in the last 12 months?



- No, I have not felt I needed support for my mental health
- Yes and I sought support after delay
- Yes and I sought support immediately
- Yes, I needed mental health support, but I did not seek help

# Mental health

% who delayed or did not seek help for mental health issues for the following reasons

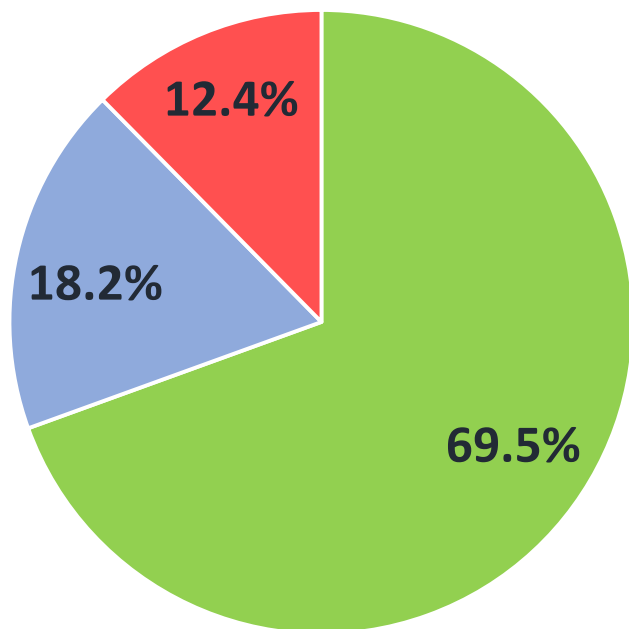
Financial cost	40.3%
Long wait times	32.6%
Privacy or confidentiality	31.7%
Past trauma, such as experience of involuntary or coercive experiences	29%
Fear of discrimination on the basis of LGBTQ2SIA+ identity	23%
Lack of insurance	22.8%
Distance / Wasn't available in Hamilton	14.9%

**53%** said that they had delayed or not sought help for mental health issues.

## Community and services

# Connection to Hamilton

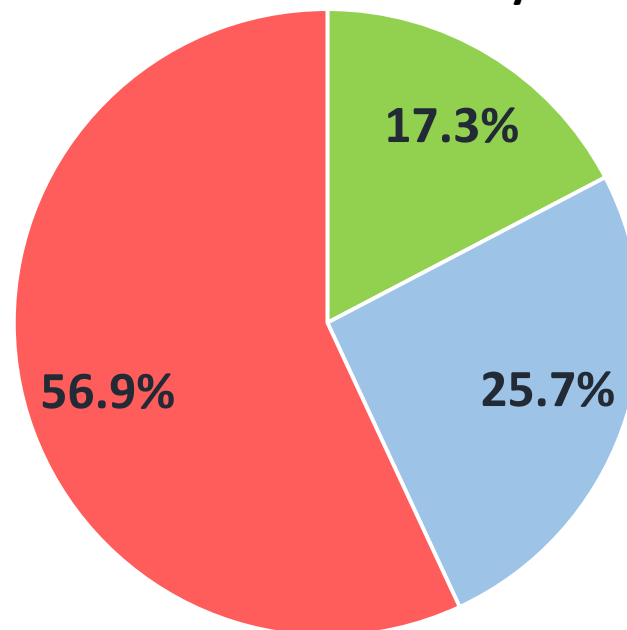
How would you describe your sense of connection to Hamilton?



- Very or somewhat strong
- Neither strong nor weak
- Very or somewhat weak

N=815

How supported and connected to LGBTQ2SIA+ communities in Hamilton do you feel?

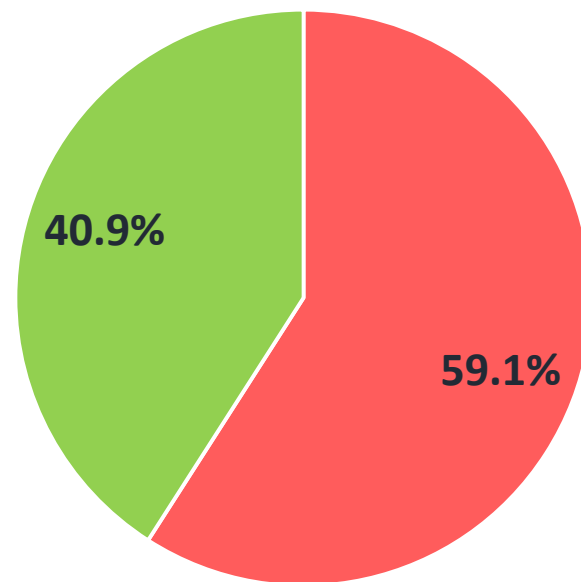


- Extremely/very connected
- Neither
- Not at all/somewhat connected

N=808

# Access to services

Have you looked outside Hamilton for LGBTQ2SIA+ services or community because they were insufficient or unavailable?



■ No ■ Yes

N=777

**% who said yes**

**Transgender participants**

**75%**

Racialized participants

37.5%

Disabled participants

46.8%



If you have looked outside of Hamilton for services, what services did you seek?

<b>Service</b>	<b>% selecting the option</b>
Entertainment	95%
Support groups	92%
Health	86%
Social services	83%

# What would you like to see in Hamilton?

1. Spaces to connect with other 2SLGBTQIA+ people at all ages

*“I would just like somewhere I can meet people that isn't a bar or club”*

*“More affordable or free services for low income seniors, more support services for seniors.”*

2. Affordable, affirming mental health support (therapy)

*“Access to affordable or subsidized counselling services, both short and long term.”*

3. Services that acknowledge intersectionality and racism

# Thank-you!

## Advisory Committee

- James Diemert (AIDS Network)
- Christ Borst
- Marina Fensham
- Chris Todd-Kane
- Mela Poithier
- Mariko Bown-Kai
- Danielle Walton

## Research Assistants

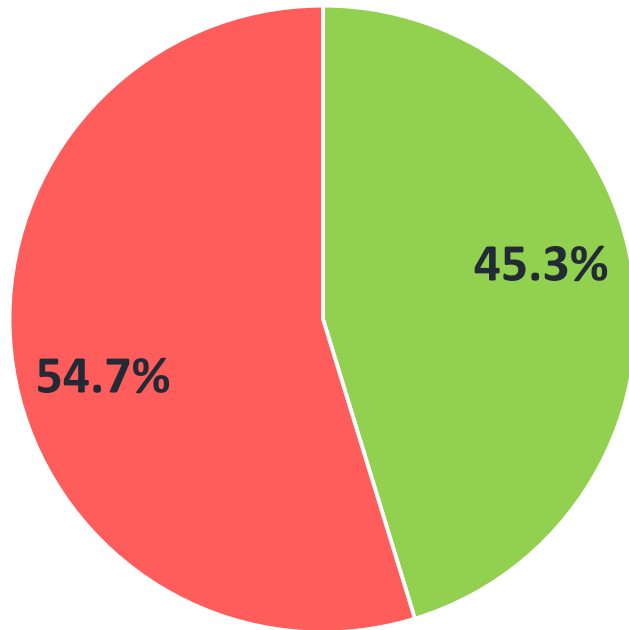
- Namita Chhabra
- Daniel Thompson-Blum
- Leah Klein
- Klara Longfellow-Richards
- Janice Lee
- Sophia Geffros
- Angela Dinello (PM summer 2018)

Report available at: <https://labourstudies.mcmaster.ca/research>

Additional slides in case they are  
useful in question period

# ACCESS TO TRANS HEALTHCARE

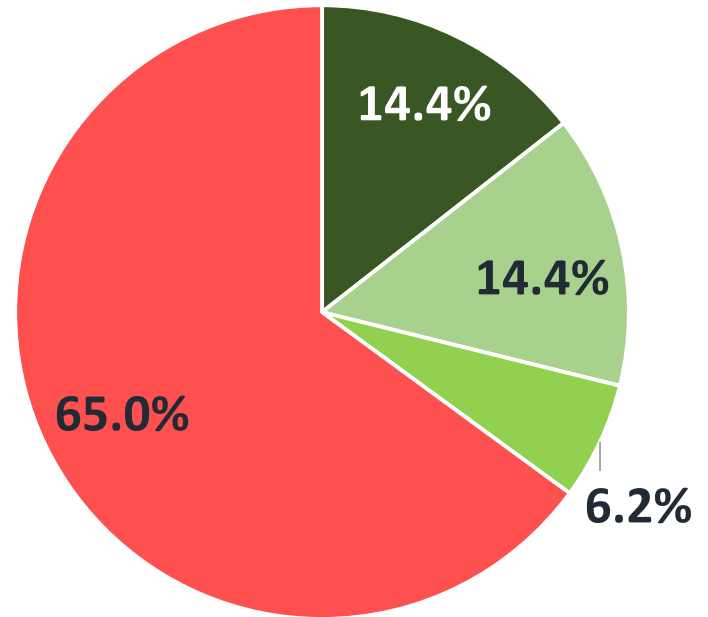
Are you aware of trans Health Services in Hamilton?



■ Yes ■ No

N=95

Are you aware of trans Mental Health Services in Hamilton?



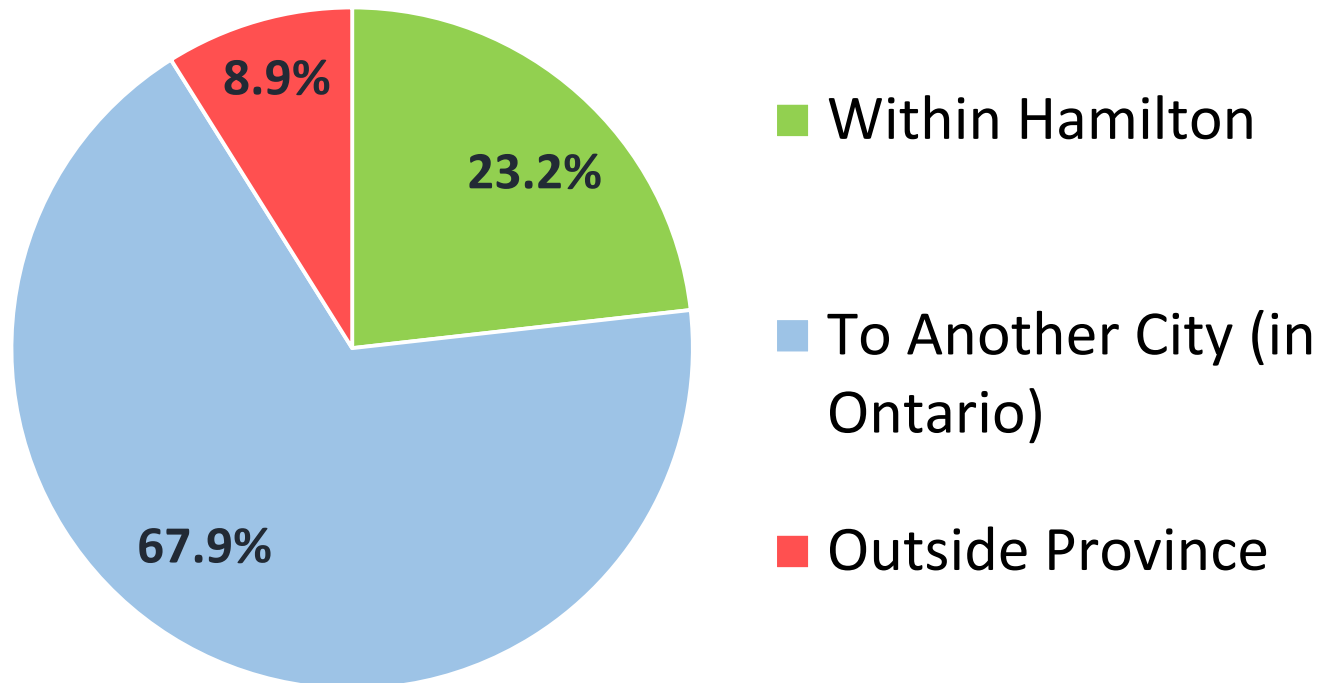
■ Yes, all ages  
■ Yes, for youth  
■ Yes, for adults  
■ No

N=97

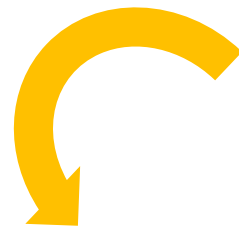


# TRANS EXPERIENCES

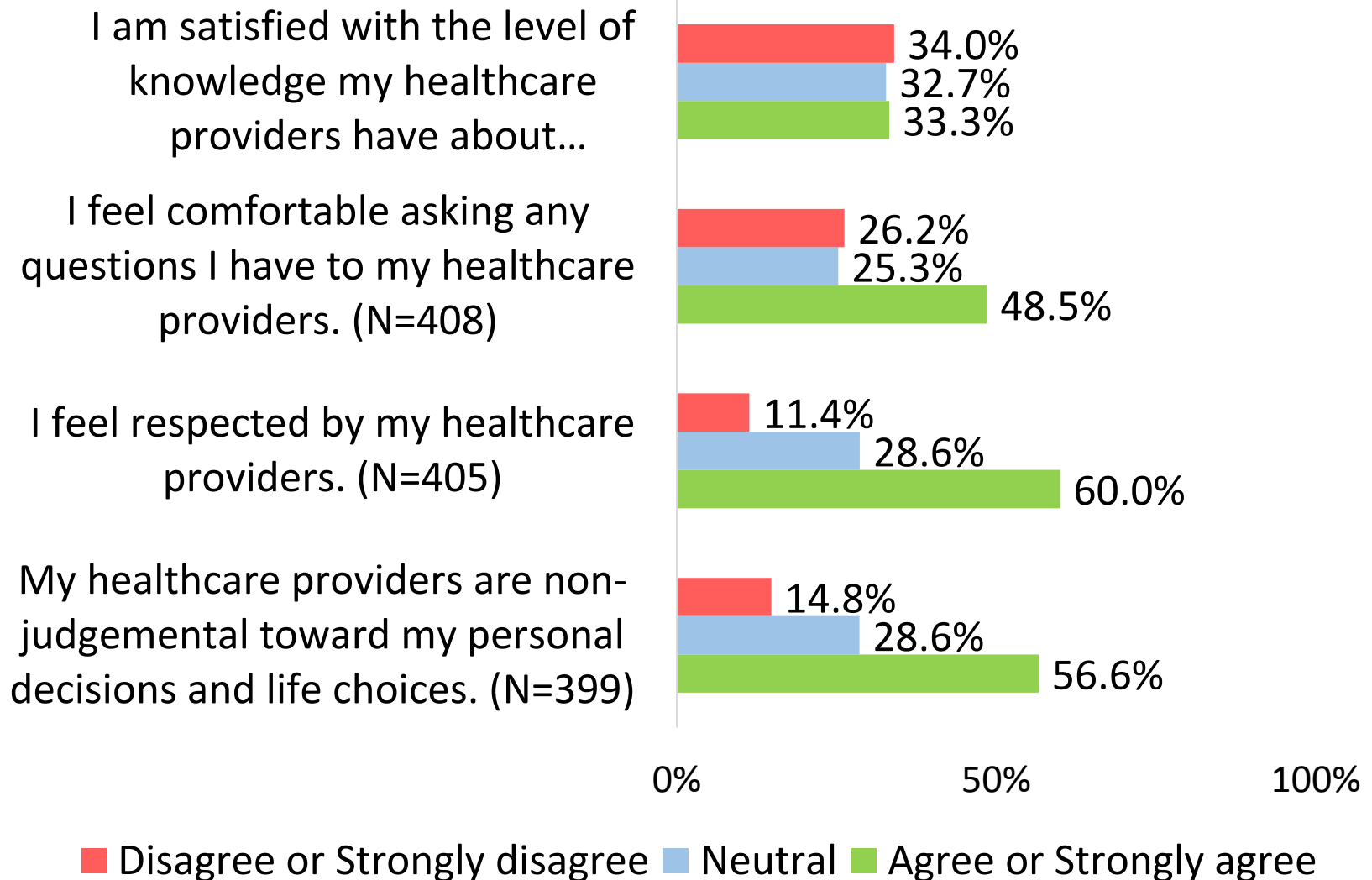
While living in Hamilton, **67.9%** of trans participants who required trans-specific and/or gender-affirming care had travelled to another city in Ontario to receive it.



# HEALTH



Trans, GNC, bisexual, and disabled respondents were often less likely to agree and/or more likely to disagree.



# SAFETY & DISCRIMINATION

<b>% Reporting frequently or occasionally experiencing the following in Hamilton</b>	<b>Total</b>	<b>Trans/GNC participants"</b>	<b>Racialized participants</b>
Disrespected pronouns	20.2%	47.8%	23.5%
Lack of access to safe washrooms	14.2%	40.4%	14%
Bullying	23.1%	33.5%	24.3%
Verbal harassment	22.5%	31.7%	22.1%
Microaggressions	44.3%	60.4%	47.8%
Physical assault	2.1%	3.5%	3.7%
Sexual harassment	11.1%	11.3%	11%
Sexual assault	2.3%	3.9%	2.9%

N(overall)=825, N(trans/GNC)=229, N(racialized)=136

# SEXUAL ORIENTATION

Sexual Orientation	N	%
Bi/pan/polysexual	443	48.9%
Gay	196	21.6%
Lesbian	166	18.3%
Heterosexual	10	1.1%
Queer	44	4.9%
Questioning	18	2%
Asexual	17	1.9%
No response	12	1.3%

N=906

Sexual Orientation	N	%
Bisexual	443	48.9%
Gay	196	21.6%
Lesbian	166	18.3%
Queer	44	4.9%
Other*	57	6.3%

N=906

\***Other** was a category made up of participants who gave no response or were coded as heterosexual, questioning, or asexual.

# ECONOMIC WELLBEING AND STABILITY

Do you ever have trouble making ends meet at the end of the month?	% who said yes
Total	46.4%
Trans/GNC participants	56%
Disabled participants	61.9%
Racialized participants	41.4%

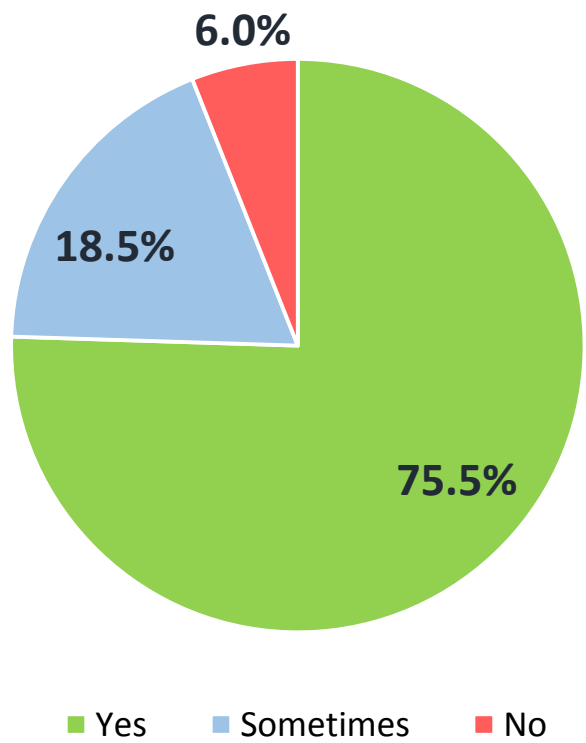
**14.1%** of participants said that there had been a day in the past month when someone in their household had gone hungry because they did not have enough money for food.



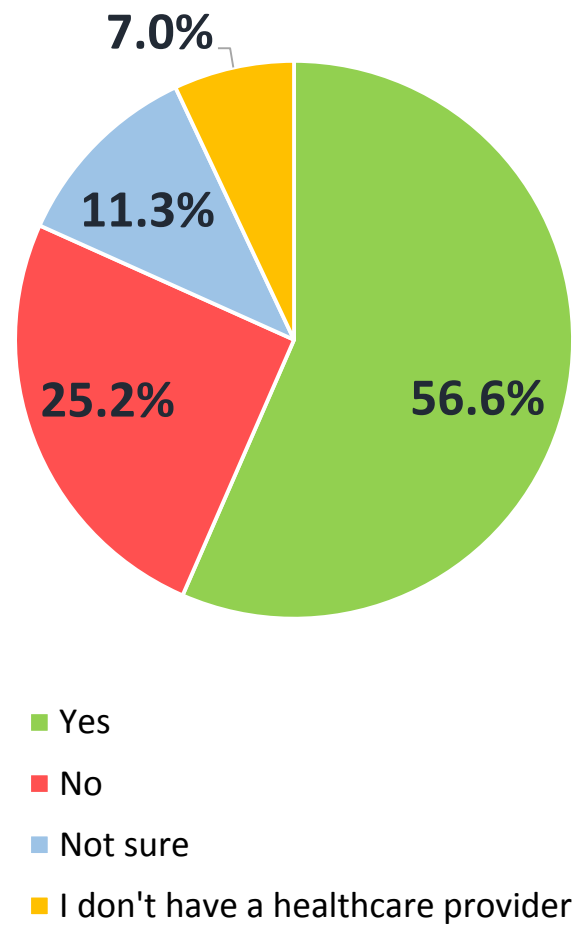
64.8% described their health as being “good” or “very good”.

# HEALTH

Do you visit a particular healthcare professional or institution when concerned or worried about your health?



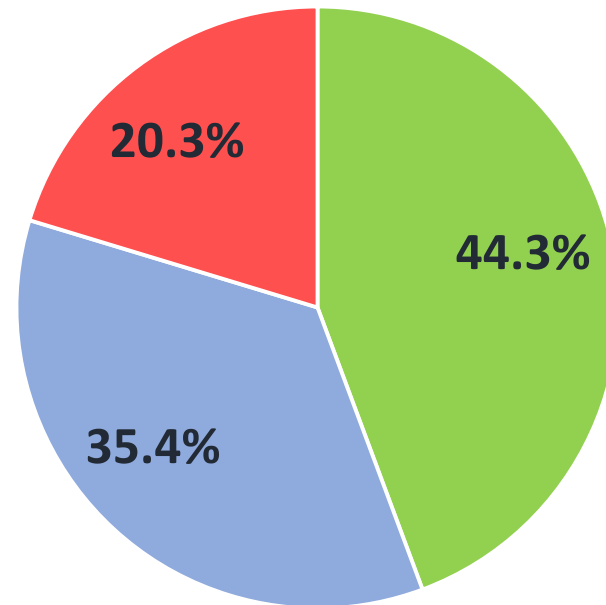
Does your current primary health care provider know that you identify as LGBTQ2SIA+?



# MENTAL HEALTH

- **44.3%** of respondents rated their overall happiness as being “great” or “good”.
- **20.3%** rated it as “not good” or “terrible”.

How would you rate your overall happiness?

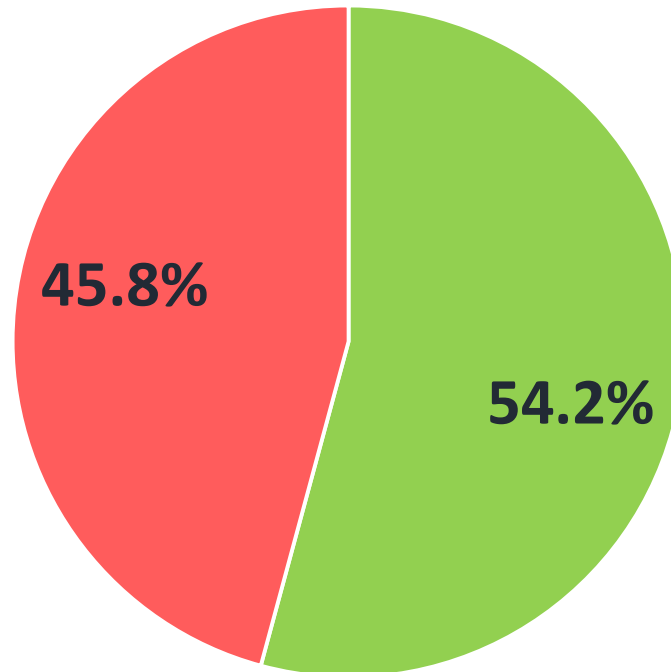


- Great / Good
- Okay
- Not good / Terrible

N=379

# CONNECTION TO HAMILTON

How often do you connect with other LGBTQ2SIA+ people in Hamilton?



■ Often/sometimes    ■ Rarely/almost never

N=808

6.17

**Form: Request to Speak to Committee of Council**  
Submitted on Tuesday, November 5, 2019 - 10:23 am

==Committee Requested==

**Committee:** General Issues Committee

==Requestor Information==

**Name of Individual:** Mike Wood

**Name of Organization:** ACORN

**Contact Number:**

**Email Address:** [hamilton@acorncanada.org](mailto:hamilton@acorncanada.org)

**Mailing Address:**

**Reason(s) for delegation request:** Speaking to the Motion for a Multi-Purpose Community Hub for Diverse and Marginalized Communities

**Will you be requesting funds from the City?** No

**Will you be submitting a formal presentation?** No



Hamilton

**ADVISORY COMMITTEE FOR PERSONS WITH  
DISABILITIES**

**Minutes 19-009**

**4:00 p.m.**

**Tuesday, October 8, 2019**

**Rooms 192 and 193, City Hall**

**71 Main Street West**

---

**Present:** A. Mallet (Chair), J. Cardno (Vice-Chair), S. Aaron,  
L. Dingman, A. Frisina, and M. McNeil

**Absent**

**with regrets:** S. Geffros, J. Hawker, C. McBride, T. Murphy, K.  
Nolan, T. Nolan and A. Wilson

**Also Present:** J. Bowen, Supervisor, Diversity and Inclusion

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Pursuant to Section 5.4(5) of the City of Hamilton's Procedural By-law 18-270 the Committee Clerk advised the Chair at 4:00 p.m. that based on email communications from the Committee members, quorum would not be achieved. Those in attendance decided to continue the meeting during the absence of quorum to hear the delegations and staff presentation in attendance, with no decisions being made at this time, with the balance of the agenda items being placed on the next Committee agenda.



**FOR INFORMATION:**

**(a) DELEGATION REQUESTS (Item 6)**

- (i) Tiffany Kummer, Complex Regional Pain Syndrome (CRPS) / Reflex Sympathetic Dystrophy (RSD) Foundation, respecting Various Accessibility Concerns related to Bus Stops, Roads, Sidewalks, Parks, Schools, and Food Banks (for today's meeting) (Item 6.1)**

Tiffany Kummer, Complex Regional Pain Syndrome (CRPS) / Reflex Sympathetic Dystrophy (RSD) Foundation, provided the Committee with a presentation respecting Various Accessibility Concerns related to Bus Stops, Roads, Sidewalks, Parks, Schools, and Food Banks, with the aid of a handout.

A copy of the handout will be placed on the agenda for the next meeting, for receipt.

- (ii) Leanne Mione, Contact Hamilton for Children and Developmental Services, respecting Housing and Transitions for People with Developmental Disabilities (for today's meeting) (Item 6.2)**

Leanne Mione, Contact Hamilton for Children and Developmental Services, provided the Committee with a presentation respecting Housing and Transitions for People with Developmental Disabilities, with the aid of a presentation.

A copy of the presentation will be placed on the agenda for the next meeting, for receipt.

**(b) STAFF PRESENTATIONS (Item 9)**

**(i) Reimagine Our Museums Process and the Hamilton Civic Museum Strategy (Item 9.1)**

Sonia Mrva, Senior Curator of the Hamilton Civic Museums, provided the Committee with a presentation respecting the Reimagine Our Museums Process and the Hamilton Civic Museum Strategy, with the aid of a handout.

A copy of the handout will be placed on the agenda for the next meeting, for receipt.

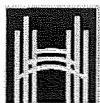
**(c) ADJOURNMENT (Item 15)**

Pursuant to Section 5.4(5) of the City of Hamilton's Procedural By-law 18-270 at 4:30 p.m. the Committee Clerk advised those in attendance that quorum had not been achieved since 4:00 p.m., therefore, the meeting would stand adjourned.

Respectfully submitted,

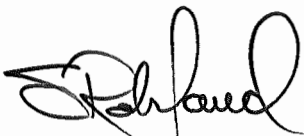
A. Mallet, Chair  
Advisory Committee for  
Persons with Disabilities

Alicia Davenport  
Legislative Coordinator  
Office of the City Clerk



Hamilton

## INFORMATION REPORT

<b>TO:</b>	Chair and Members General Issues Committee
<b>COMMITTEE DATE:</b>	October 21, 2019
<b>SUBJECT/REPORT NO:</b>	GRIDS 2 and the Municipal Comprehensive Review – Council Workshop (PED17010(e)) (City Wide)
<b>WARD(S) AFFECTED:</b>	City Wide
<b>PREPARED BY:</b>	Heather Travis (905) 546-2424 Ext. 4168
<b>SUBMITTED BY:</b>	Steve Robichaud Director, Planning and Chief Planner Planning and Economic Development Department
<b>SIGNATURE:</b>	

The City is undertaking an update to the Growth Related Integrated Development Strategy (GRIDS), known as GRIDS 2, which is a long term growth strategy to allocate forecasted population and employment growth from 2031 to 2041. The forecasts for Hamilton project an increase of 40,000 jobs and 100,000 people between 2031 and 2041. A municipal comprehensive review (MCR) is a requirement of the Growth Plan for the Greater Golden Horseshoe and the Provincial Policy Statement (PPS) at the time of an Official Plan review to bring the City's Official Plans into conformity with the Provincial plans. The MCR is broad and encompasses many inter-related components, and must be completed prior to any expansion of the urban boundary. Many of the studies that are required as part of the MCR are also part of a growth strategy. As such, the MCR is being completed concurrently with GRIDS 2, which has the benefit of combining the public and stakeholder consultation into one process, and efficiently using staff time and resources.

These projects are important to the long-term growth and development of the City. A special Council workshop is being held to assist Council with gaining a deeper understanding of the first GRIDS process (approved in 2006) and the issues and topics to be considered for GRIDS 2 and MCR. Staff have prepared a presentation for the workshop with the following primary themes:

- A brief history of GRIDS, including a review of the GRIDS evaluation process and selection and implementation of the preferred growth option;
- An overview of GRIDS 2 and the MCR, including the project work plan;

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OUR Vision: To be the best place to raise a child and age successfully.

OUR Mission: To provide high quality cost conscious public services that contribute to a healthy, safe and prosperous community, in a sustainable manner.

OUR Culture: Collective Ownership, Steadfast Integrity, Courageous Change, Sensational Service, Engaged Empowered Employees.

**SUBJECT: GRIDS 2 and the Municipal Comprehensive Review – Council Workshop (PED17010(e)) (City Wide)**

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- A discussion on significant planning considerations to be addressed as part of GRIDS 2 /MCR:
  - Residential Intensification;
  - Designated Greenfield Area density; and,
  - Employment Areas;
- A consideration of potential Land Needs Assessment targets and scenarios;
- Looking ahead to the evaluation of growth options, including restrictions and opportunities; and,
- A review of next steps and upcoming decision points.

The format of this workshop is on information sharing and education. There are no recommendations being put forward at this meeting. The intent of the presentation is to provide this background and contextual information to Committee to facilitate deeper understanding of the material and answer questions which may arise. The workshop is open to the public for viewing in person and live streaming.

A full copy of the presentation will be available to members of Council prior to the workshop date.

***Next steps:***

Staff will be holding public open houses and a stakeholder workshop in late November / early December to discuss many of the themes addressed at the workshop. Staff are anticipating completion of the Land Needs Assessment in February of 2020, followed by additional consultation and review of growth options in late 2020. These timelines are tentative could be impacted by policy changes at the provincial level.

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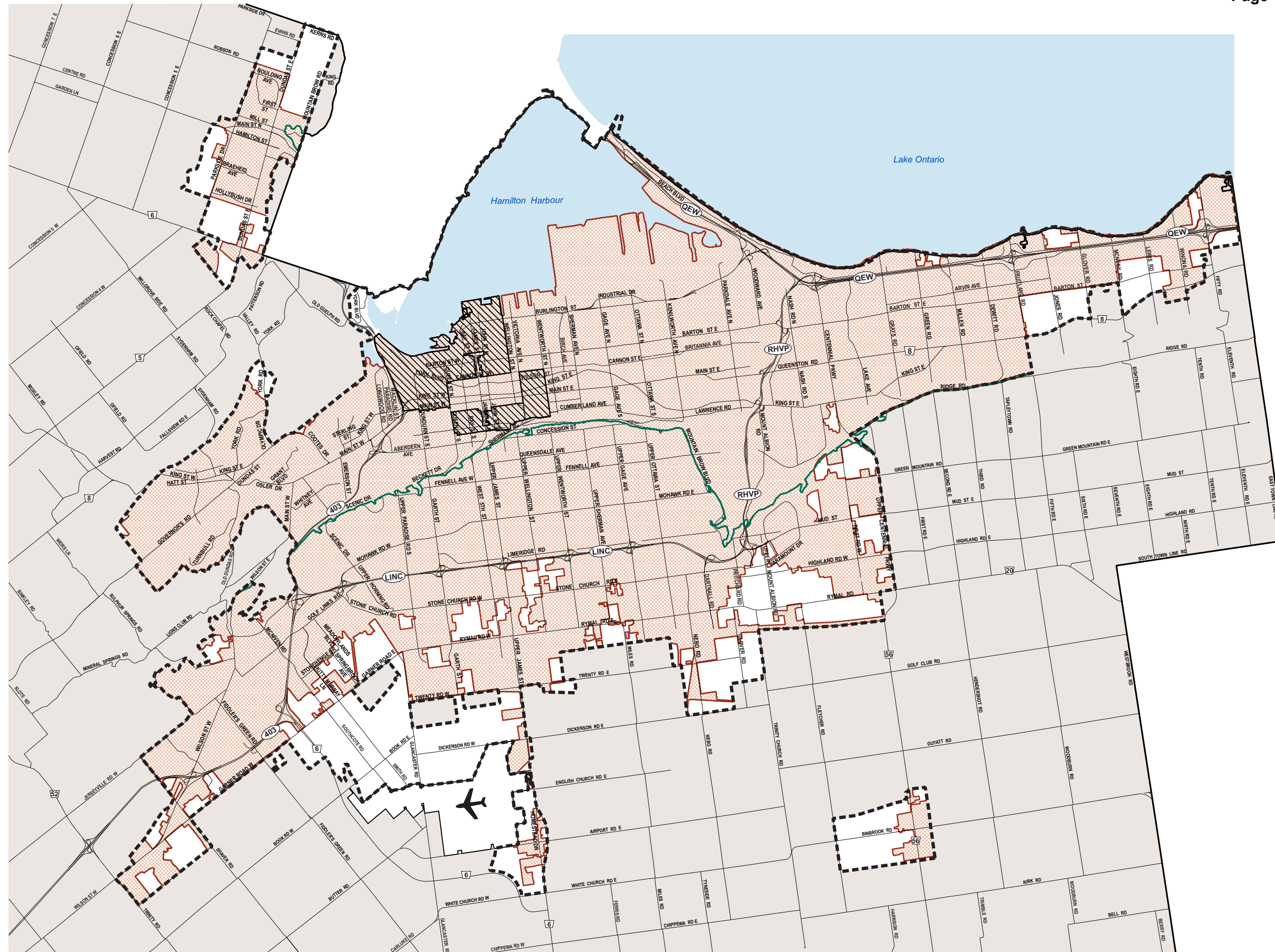
### Planning Terms – A Reference Guide

<b>Term</b>	<b>What is it?</b>	<b>What does it mean?</b>
<b>GRIDS / GRIDS 2</b>	Growth Related Integrated Development Strategy	The City's long-range growth management strategy which integrates land use planning, infrastructure and financial considerations. GRIDS 2 is planning to the year 2041.
<b>MCR</b>	Municipal Comprehensive Review	This is a requirement for the City to update its Official Plans to conform to new provincial plans. The time horizon for the MCR is 2041.
<b>UHOP</b>	Urban Hamilton Official Plan	The City's vision for growth and development in the urban area. Contains policies related to land use, servicing, cultural and natural heritage, urban design, transportation, etc.
<b>RHOP</b>	Rural Hamilton Official Plan	The City's vision for growth and development in the rural area. Contains policies related to land use, servicing, cultural and natural heritage, agriculture, transportation, etc.
<b>PPS</b>	Provincial Policy Statement	Provincial policies on land use planning, infrastructure, employment, heritage, public health and safety etc. Municipal official plans must be consistent with the PPS.
<b>P2G</b>	Places to Grow (Growth Plan)	Sets the direction for accommodating growth and development in the Greater Golden Horseshoe. Encourages complete communities, a mix of housing and efficient use of infrastructure.
<b>RI</b>	Residential Intensification	The development of a property for residential uses at a higher density than currently exists. In the Growth Plan context, RI is measured as the number of new units constructed each year in the City's built-up area.



<b>DGA</b>	Designated Greenfield Area	Lands within the urban boundary but outside of the built-up area which have been designated to accommodate growth.
<b>PJH</b>	Persons and Jobs per Hectare	A measure of density utilized in the Growth Plan.
<b>LNA</b>	Land Needs Assessment	A calculation of how the City's forecasted residential and population growth will be accommodated. Identifies how much growth can be accommodated within the existing urban area, and how much may need to be accommodated through urban boundary expansion.
<b>MTSA</b>	Major Transit Station Areas	The area including and around higher order transit stations and stops. Generally defined as the area within 500 to 800 m of a transit station. In Hamilton, this would include future LRT stops and existing and future GO Stations.
<b>AEGD</b>	Airport Employment Growth District	Employment area surrounding the airport.
<b>NEF</b>	Noise Exposure Forecast	Provides a measurement of actual and forecasted aircraft noise in the vicinity of airports.
<b>TBL</b>	Triple Bottom Line	Evaluation tool utilized in GRIDS.





The southern urban boundary that generally extends from Upper Centennial Parkway and Mud Street East in the east, following the hydro corridor and encompassing the Red Hill Business Park to Upper James Street remains under appeal – see illustration on Schedules E and E-1, Volume 1

**Legend**

- Built Boundary
- Built-up Area
- Central Hamilton

**Other Features**

- Rural Area
- John C. Munro Hamilton International Airport
- Niagara Escarpment
- Urban Boundary
- Municipal Boundary

Council Adoption: July 9, 2009  
 Ministerial Approval: March 16, 2011  
 Effective Date: August 16, 2013

**Urban Hamilton Official Plan  
 Appendix G  
 Boundaries Map**

Not To Scale

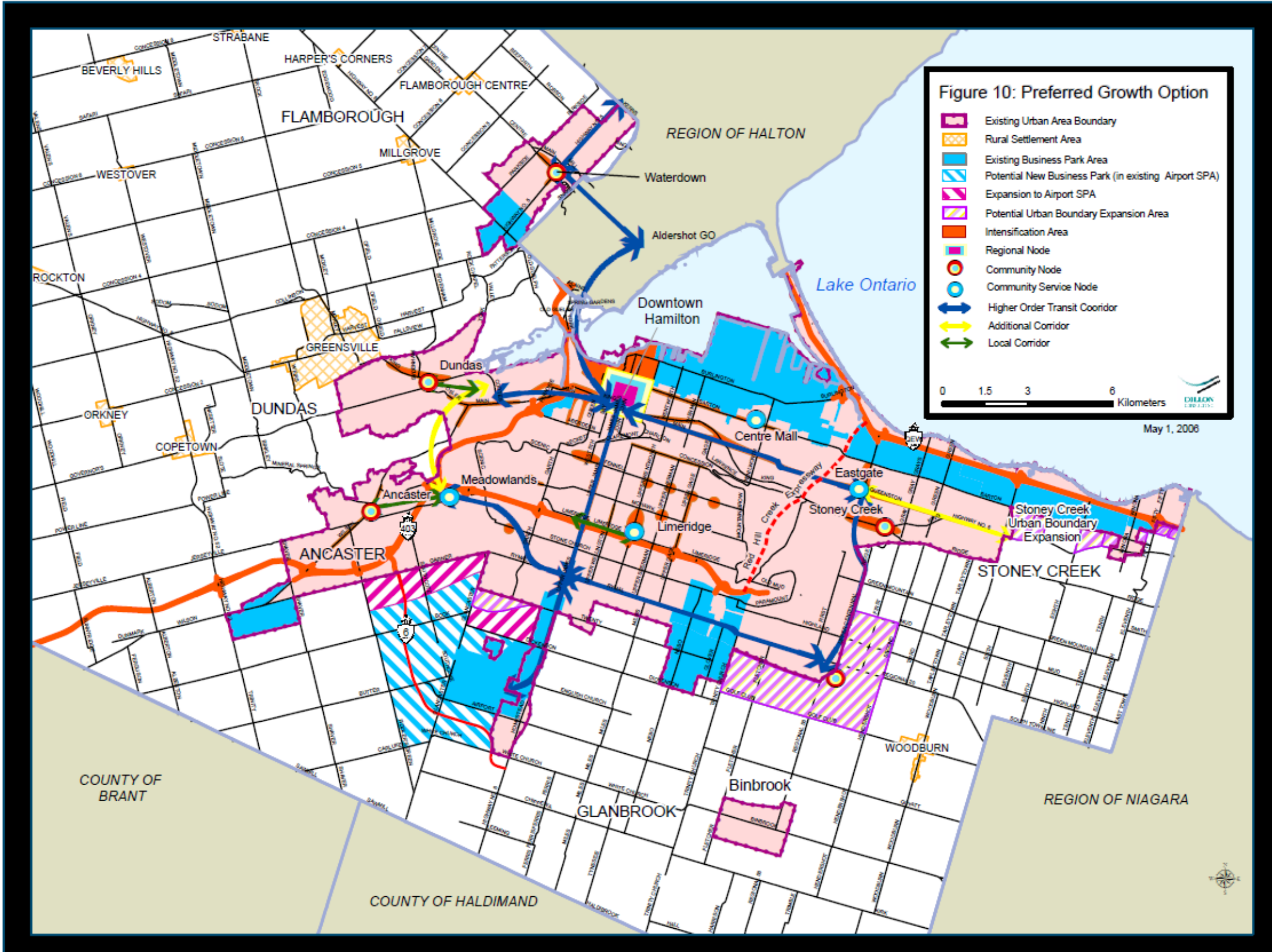
Hamilton

Date: Sept. 2019

PLANNING & ECONOMIC DEVELOPMENT DEPARTMENT

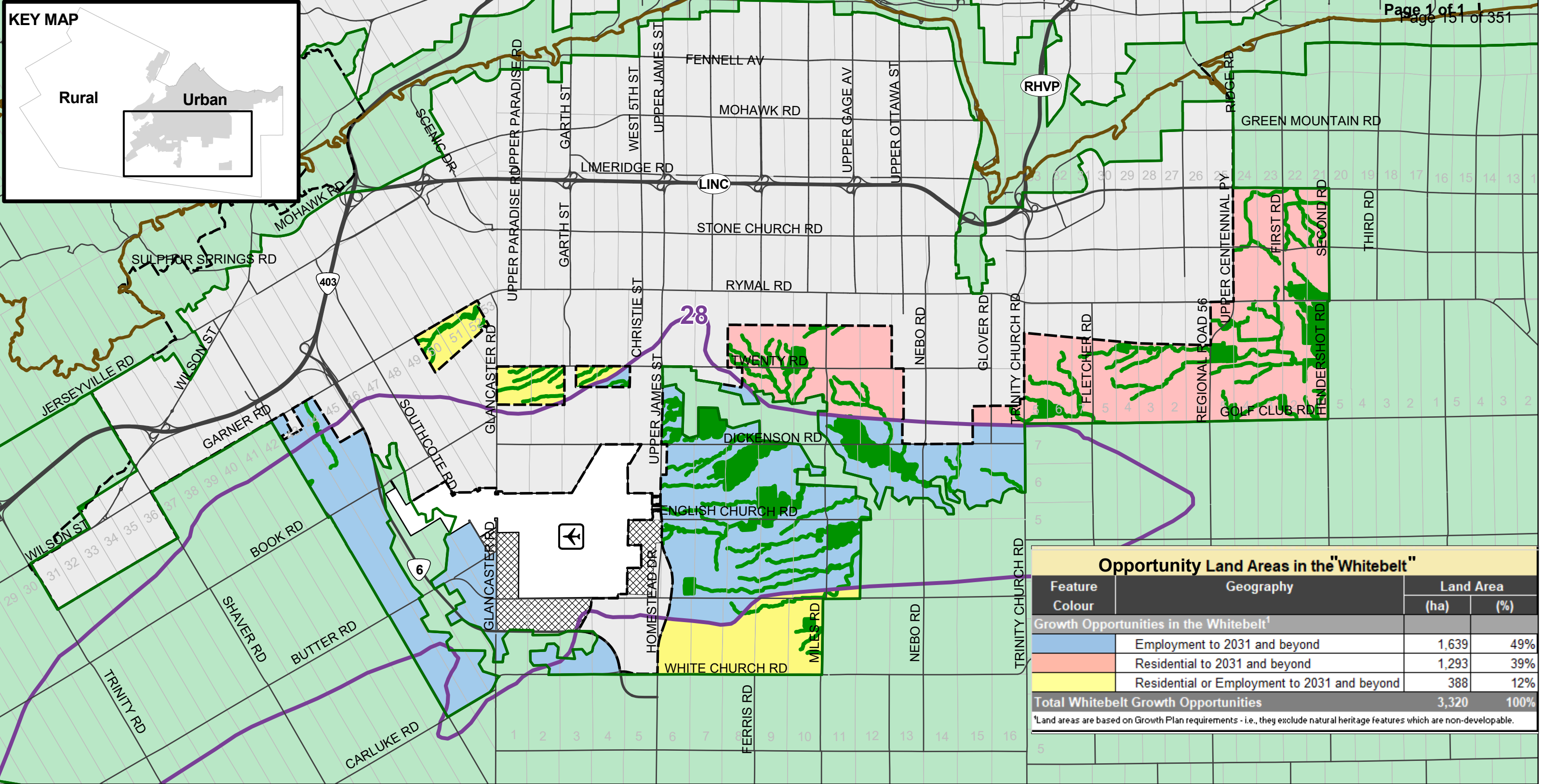
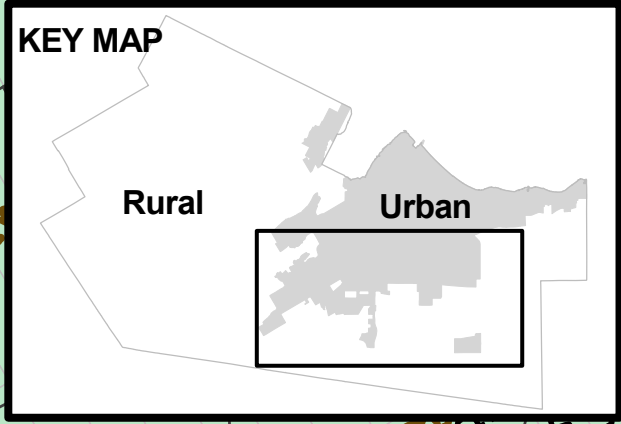
© Teranel Land Information Services Inc. and its licensors, [2009] May Not be Reproduced without Permission. THIS IS NOT A PLAN OF SURVEY





*Note: The Twenty Road East lands were not included as part of the preferred option. Council directed, through Motion, that these lands be incorporated in the next comprehensive review, which will occur through GRIDS2.*





Opportunity Land Areas in the "Whitebelt"			
Feature Colour	Geography	Land Area	
		(ha)	(%)
<b>Growth Opportunities in the Whitebelt<sup>1</sup></b>			
	Employment to 2031 and beyond	1,639	49%
	Residential to 2031 and beyond	1,293	39%
	Residential or Employment to 2031 and beyond	388	12%
<b>Total Whitebelt Growth Opportunities</b>		<b>3,320</b>	<b>100%</b>
<small><sup>1</sup>Land areas are based on Growth Plan requirements - i.e., they exclude natural heritage features which are non-developable.</small>			

**Residential and Employment Growth Opportunities in the "Whitebelt"**

SCALE 1:64000

Growth Constraints		Growth Opportunities		Other Features	
	City of Hamilton Natural Heritage (Core Areas & Streams)		Employment to 2031 and beyond		2010 NEF Contour 28dB
	John C. Munro Hamilton International Airport		Residential or Employment to 2031 and beyond		Niagara Escarpment
	Airport Expansion Lands		Residential to 2031 and beyond		Protected Countryside
					Greenbelt Tender Fruit and Grape
					Greenbelt Towns and Villages
					Urban Boundary
					Urban Area



**NOV/DEC 2019**

**Open House and Stakeholder Workshop, Round 2**

- Employment Land Review
- Intensification and density targets
- Urban Structure update

**FEB 2020**

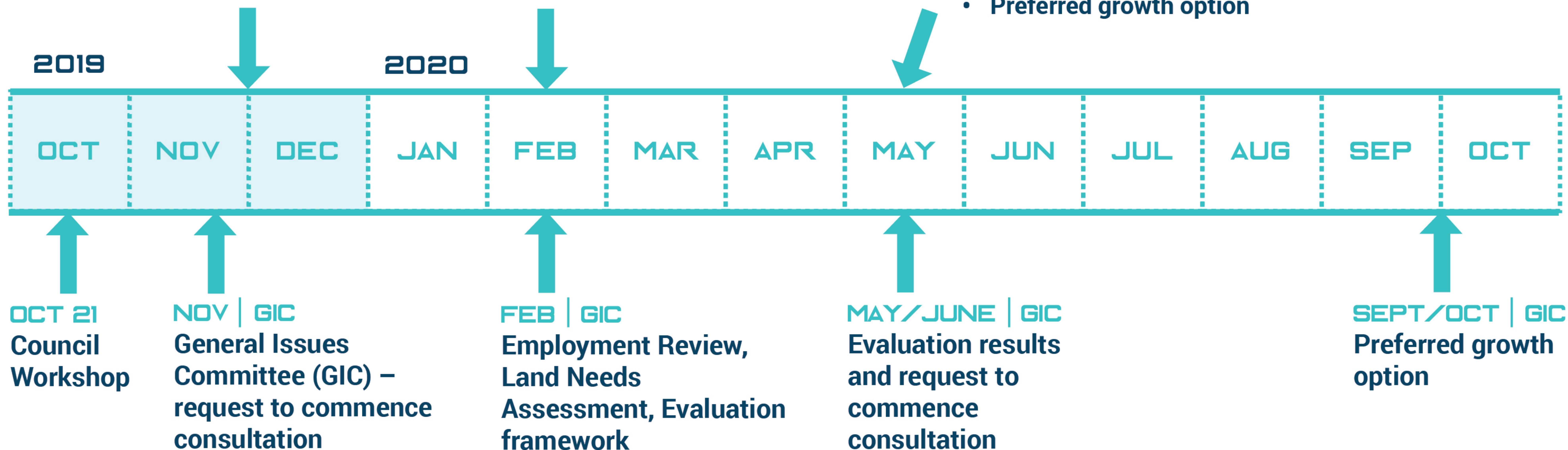
**Release of Land Needs Assessment (LNA) and Call for Requests:**

- LNA results
- Evaluation framework
- Requests for consideration

**MAY 2020**

**Open House and Stakeholder Workshop, Round 3**

- Preferred growth option



**PHASE 2**

TECHNICAL STUDIES



**PHASE 3**

ANALYSIS OF GROWTH OPTIONS

**PHASE 4**

OFFICIAL PLAN REVIEW



**CITY OF HAMILTON**  
**PLANNING AND ECONOMIC DEVELOPMENT DEPARTMENT**  
**Tourism and Culture Division**

<b>TO:</b>	Mayor and Members General Issues Committee
<b>COMMITTEE DATE:</b>	November 6, 2019
<b>SUBJECT/REPORT NO:</b>	Commonwealth Games 2030 (PED19108(b)) (City Wide) <b>(Outstanding Business List Item)</b>
<b>WARD(S) AFFECTED:</b>	City Wide
<b>PREPARED BY:</b>	Carrie Brooks-Joiner (905) 546-2424 Ext. 3967
<b>SUBMITTED BY:</b>	Carrie Brooks-Joiner Director, Tourism and Culture Planning and Economic Development Department
<b>SIGNATURE:</b>	

**RECOMMENDATION(S)**

- (a) That, as it is Council's unfettered right and discretion to designate two elected officials to serve as the City's representative(s) on the Hamilton100 Committee, as per the Memorandum of Understanding between the City of Hamilton and the Hamilton100 Commonwealth Games Bid Corporation, two members of Council be appointed to the Committee;
- (b) That the Memorandum of Understanding between the City of Hamilton and the Hamilton100 Commonwealth Games Bid Corporation, respecting the 2030 Commonwealth Games Bid, be amended to allow Hamilton100 to prepare, organize, facilitate, coordinate and finance, in its entirety, a Hosting Proposal (Part 2), in a form satisfactory to the General Manager of Finance and Corporate Services and City the Solicitor; and,
- (c) That, subject to Commonwealth Games Canada inviting Hamilton100 to prepare and submit a Hosting Proposal (Part 2), staff be directed to report back to General Issues Committee to seek support for the Hamilton100 Commonwealth Games Bid Corporation to proceed with the Hosting Proposal (Part 2), with that report to include any internal resources required to support the development of a Multi-Party Agreement.

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**SUBJECT: Commonwealth Games 2030 (PED19108(b)) (City Wide) - Page 2 of 7****EXECUTIVE SUMMARY**

The Hamilton100 Commonwealth Games Bid Corporation (Hamilton100), is a community consortium with the goal to “bring back the 2030 Commonwealth Games to Hamilton, the founding city and host of the first games”. The membership of the Hamilton 100 is attached as Appendix “A” to Report PED18108(b). Since delegating to Council in June 2019 Hamilton100 has incorporated, engaged Commonwealth Games Canada’s call for expressions of interest for hosting the 2030 Commonwealth Games in Canada. A Memorandum of Understanding (MOU) between the City of Hamilton and the Hamilton100 Commonwealth Games Bid Corporation permits Hamilton100 to prepare, organize, facilitate, coordinate and finance in its entirety, and to the City’s satisfaction, a Hosting Proposal Phase 1 which is the first step of the domestic bid process. With City of Hamilton Council’s approval, the Proposal will be submitted to Commonwealth Games Canada for consideration of Hamilton as the preferred Canadian Host City for the 2030 Commonwealth Games.

Hamilton100 provided a first draft to staff on September 27, 2019 and, as directed by Council, staff have reviewed the draft proposal, attached as Appendix “B” to Report PED19108(b). This report is a summary of the analysis and seeks Council direction prior to the Commonwealth Games Canada submission deadline of November 22, 2019.

As per the terms of the Memorandum of Understanding (MOU) between the City of Hamilton and the Hamilton100 Commonwealth Games Bid Corporation, it was agreed that the City shall have the unfettered right and discretion to designate or appoint two elected officials to serve as the City's representative(s) on the Hamilton100 Committee, with the express understanding that any designated City representative shall assume absolutely no liability for any obligation undertaken by Hamilton100.

**FINANCIAL – STAFFING – LEGAL IMPLICATIONS**

**Financial:** No financial commitment is requested of Council at this stage of the bid process.

**Staffing:** N/A

**Legal:** No new contracts or agreements are required at this stage of the bid process.

**HISTORICAL BACKGROUND**

March 20, 2019 - representatives from Hamilton100 delegated to General Issues Committee and offered to lead and wholly fund the development of a bid on behalf of Hamilton. Following the presentation, Council passed a motion directing staff to report



**SUBJECT: Commonwealth Games 2030 (PED19108(b)) (City Wide) - Page 3 of 7**

back to GIC with “the outline of the games, the bidding process, risks and rewards, potential venues and facilities that the City of Hamilton would require to host the 2030 Commonwealth Games”.

June 5, 2019 - Staff reported back to GIC. Staff were directed to analyse the draft Hosting Proposal Part 1 and report back to GIC on November 6. Council also directed staff to develop an MOU to inform the working relationship between the City of Hamilton and Hamilton100 and report back to GIC.

July 31 - August 2, 2019 - Representatives from Commonwealth Games Federation and Commonwealth Games Canada make site visit to Hamilton and are hosted by Hamilton100.

August 12, 2019 - A draft MOU was presented to GIC and following the direction to execute, MOU was signed with Hamilton100.

September 27, 2019 – Hamilton100 submitted its working draft Hosting Proposal to City staff.

**POLICY IMPLICATIONS AND LEGISLATED REQUIREMENTS**

The potential positive outcomes of hosting the Commonwealth Games is in alignment with the City of Hamilton Strategic Plan (2016-2025), the Economic Development Action Plan (2016-2020), Hamilton Tourism Strategy (2015-2020), and the Cultural Plan (2013). There are policy implications for the Recreational Indoor/Outdoor Master Plan.

**RELEVANT CONSULTATION**

- City Manager
- General Manager, Finance and Corporate Services Department
- General Manager, Planning and Economic Development Department
- Director, Recreation Division, Healthy and Safe Communities Department
- Director, Energy, Fleet and Facilities Management Division, Public Works Department
- Director, Economic Development, Planning and Economic Development Department
- Senior Development Consultant, Real Estate Division, Planning and Economic Development Department
- Acting Manager, Finance and Administration (PED), Financial Planning and Policy Division, Corporate Services Department
- Chief Executive Officer, Commonwealth Games Canada
- Executive, Hamilton100

**SUBJECT: Commonwealth Games 2030 (PED19108(b)) (City Wide) - Page 4 of 7****ANALYSIS AND RATIONALE FOR RECOMMENDATION(S)**

The Hosting Proposal Part 1 is intended to be a high-level document that provides an overview of the community's approach to the games and establishes its capacity to plan and deliver a successful event and resulting community legacy. A working draft document was submitted to City staff by Hamilton100 on September 30, 2019 and additional information has been shared into early October 2019, as it has become available.

Commonwealth Games Canada (CGC) requires the following content in the Hosting Proposal Part 1:

- vision and concept;
- legacy and impact of the Games;
- sport program and proposed dates;
- overview of the venues master plan;
- overview of finances; and,
- local stakeholder interest and commitment to partner.

In general, the draft Proposal submitted by Hamilton100 satisfies the requirements of the Part 1 Guidelines. Gaps identified by City staff in the working draft are in progress and are anticipated to be addressed by Hamilton100 in the final version of the Proposal.

The MOU between the City of Hamilton and the Hamilton100 Commonwealth Games Bid Corporation identified principles to guide the approach to the development of the Games in Hamilton. In general, the Proposal has met those principles.

<b>MOU Principles</b>	<b>Comment</b>
a. celebrate Hamilton's legacy with the Commonwealth Games and, particularly, the 100th anniversary of the initial British Empire Games held in Hamilton in 1930;	-addressed in the vision for the games. See sections <i>1.1. Returning to the Place Where It All Began</i> , <i>1.2. Legacy of the 1930 British Empire Games</i> and <i>1.3. A Centenary Celebration</i> .
b. align with the City's vision ("To be the best place to raise a child and age successfully"), plans, values and priorities including, in particular, its: <ul style="list-style-type: none"> <li>i. commitment to equality, diversity, accessibility, tolerance, Green/climate change initiatives, social procurement and social housing; and</li> </ul>	-In section <i>1.5 Alignment of Our Hosting Plan with the Vision of the City of Hamilton</i> highlights of the bid are linked to each of the priorities within the City's Our Future Hamilton Community Vision. Commitments listed range from high-level (e.g. Clean up and remediation of the waterfront area) to granular (e.g. there will be a Pride House pavilion), but overall touch upon all mentioned values and priorities mentioned in the MOU.

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**SUBJECT: Commonwealth Games 2030 (PED19108(b)) (City Wide) - Page 5 of 7**

ii. Strategic Plan and Recreational Indoor/Outdoor Master Plan;	The feasibility of the commitments (e.g. Remediation of Bayfront Park water to permit swimming, or that all sport facilities will be LEEDS certified and Net Zero) has not been done.
c. enhance Hamilton's reputation, identity and civic pride;	The bid offers a preliminary brand and visual identity. It will be important to align the Games' brand story with the City of Hamilton's tourism and economic development brands.
d. maximize investment in Hamilton wherever possible;	See section 1.6.4. Strong focus on Hamilton venues (see (e) below).
e. utilize existing facilities in the City of Hamilton where appropriate;	<p>Three sport venues outside of Hamilton are identified:</p> <ul style="list-style-type: none"> <li>• cycling – National Cycling Centre - Milton</li> <li>• diving – Pan Am Sports Centre - Toronto</li> <li>• netball – Paramount Fine Foods – Mississauga</li> </ul> <p>All other venues are Hamilton-based.</p>
f. engage in public/private partnerships where appropriate;	This approach is a basic assumption within the Proposal.
g. identify and create long-term legacy projects that will facilitate serving the needs of the Hamilton community.	This approach is a basic assumption within the Proposal.

If Council is supportive of proceeding with the bidding process, agreement on the planning assumptions and finalization of the governance model required to implement the Games, the partnership and financing model, and venue plan are key elements of the development of the Hosting Proposal Part 2.

**THE BIDDING PROCESS**

There are two stages to the Commonwealth Games bidding process:

1. Domestic bid process led by Commonwealth Games Canada (CGC) to select one viable Canadian host city; and,
2. International bid process led by Commonwealth Games Federation (CGF) which makes the final selection of the host country and city.

**SUBJECT: Commonwealth Games 2030 (PED19108(b)) (City Wide) - Page 6 of 7**

The engagement portion of the domestic bid process is nearing completion. Commonwealth Games Canada (CGC) has set a November 22, 2019 deadline for Canadian cities interested in hosting the 2026 or 2030 Games to submit a Hosting Proposal Part 1. CGC will review all proposals and select, then shortlist, and then ultimately select Canada's Preferred Bid City. Once selected, Canada's Preferred Bid City, the host province, the federal government, CGC, and CGF negotiate Multi-Party Agreements to host the Games. Multi-Party Agreements must be in place before moving on to the international bid process.

An updated outline of Commonwealth Games Canada domestic bid process, attached as Appendix "C" to Report PED19108(b), outlines the steps that need to be accomplished and each stage where staff would report back to Council for direction.

**ALTERNATIVES FOR CONSIDERATION**

N/A

**ALIGNMENT TO THE 2016 – 2025 STRATEGIC PLAN****Community Engagement and Participation**

Hamilton has an open, transparent and accessible approach to City government that engages with and empowers all citizens to be involved in their community.

**Economic Prosperity and Growth**

Hamilton has a prosperous and diverse local economy where people have opportunities to grow and develop.

**Healthy and Safe Communities**

Hamilton is a safe and supportive City where people are active, healthy, and have a high quality of life.

**Clean and Green**

Hamilton is environmentally sustainable with a healthy balance of natural and urban spaces.

**Built Environment and Infrastructure**

Hamilton is supported by state of the art infrastructure, transportation options, buildings and public spaces that create a dynamic City.

**SUBJECT: Commonwealth Games 2030 (PED19108(b)) (City Wide) - Page 7 of 7**

**Culture and Diversity**

Hamilton is a thriving, vibrant place for arts, culture, and heritage where diversity and inclusivity are embraced and celebrated.

**Our People and Performance**

Hamiltonians have a high level of trust and confidence in their City government.

**APPENDICES AND SCHEDULES ATTACHED**

Appendix "A" to Report PED19108(b) – Hamilton 100 Membership

Appendix "B" to Report PED19108(b)- Hosting Proposal (Part 1) prepared by Hamilton100

Appendix "C" to Report PED19108(b) - Commonwealth Games Canada Domestic Bid Process

CBJ:ro



## Hamilton100

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<b>Greg Maychak</b> Bid Manager	<b>S. Jasper Kujavsky</b> Vice Chair
<b>Cecelia Carter-Smith</b> Vice Chair	<b>Mark Wu</b> VP of Digital Marketing
<b>Therese Quigley</b> Sport Program Advisor	<b>Vanessa Sarjeant</b> Youth Representative

### Committee Members

<b>Mark Alfano</b> Associate Director, Athletics and Recreation, McMaster University	<b>Anthony Macaluso</b> HWCSB
<b>Jane Allison</b> Public Relations	<b>Naseer Malik</b> Hamilton Cricket
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<b>Grey Fairley</b> Golden Horseshoe Aquatic Club	<b>Sue Prestedge</b> Media Relations
<b>Michelle Fazzari</b> Commonwealth and Olympic Medalist	<b>Kristin Scarfone</b> Marketing and Promotion
<b>Lou Frapporti</b> Gowling WLG	<b>Kevin Sandy</b> Six Nations of the Grand River Territory
<b>Anthony Frisina</b> Accessibility Advisor	<b>Salsabil Sarhan</b> Youth and Community Outreach
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# 2030 Commonwealth Games Hosting Proposal – Part 1

– October 23, 2019 –



2030 COMMONWEALTH GAMES – CANDITURE PART 1 – October 23, 2019

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- Appendix A – Sport Venue Site Plans**
- Appendix B – Non-Sport Venue Site Plans**
- Appendix C – Letters of Support**



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# Our Vision and Concept for the 2030 Commonwealth Games

## 1.1 Returning to the Place Where It All Began

The year 2030 will mark the 100th anniversary of the Commonwealth Games. As such, it presents us with a once-in-a-lifetime opportunity to reflect on the origins and evolution of the Games, the vision and values that inspired it, and their continuing relevance for the future.

The story of the very first Games, hosted here in Hamilton, is a remarkable one that bears retelling.

The idea of a sports competition that would bring together athletes from across the British Empire was first raised 1891. In 1911, a *Festival of the Empire* was staged in London England. The sport component of the Festival saw teams from Canada, the UK, Australia and South Africa competing in nine events. However, the vision of a larger and more inclusive competition remained unfulfilled until Melville Marks (Bobby) Robinson, a Canadian sports reporter and athletic organizer, took up the baton.

In 1928, while in Amsterdam as manager of Canada's Olympic track and field team, Robinson lobbied other sport organizers for his Empire Games proposal, including the idea of staging the Games in Hamilton. In 1930 his dream became a reality when 400 athletes from 11 countries gathered here to take part in what we now call the Commonwealth Games. The sporting events included track and field, swimming, rowing, boxing, wrestling and lawn bowls. Women were included in the competition, but their participation was limited to swimming events only.

The athletes were housed in classrooms in the Prince of Wales school located next door to the Hamilton's civic stadium. The female athletes were billeted separately at the Royal Connaught Hotel. The accommodations for the men were makeshift by today's standards, but this was the first instance of an international sporting event where all the competitors were housed together in one place – what today we call an "Athletes Village".

The City of Hamilton was a willing sponsor, providing \$30,000 to the visiting nations to assist with travel costs. City Council also gave \$160,000 to upgrade the Civic Stadium and to build a new Municipal Pool.

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This first edition of the Commonwealth Games included 11 nations, with Newfoundland (not yet a province) participating on its own. Today, the Games draw athletes from 71 Commonwealth nations and territories. They feature full gender equality, with equal numbers of medal opportunities for women and men.

Bobby Robinson's wish was that the Commonwealth Games would one day return to Hamilton. In 2030, the centennial year of those very first Games, we would like to honour that wish.

In 2030, we would like to bring the games home.

### **1.2 Legacy of the 1930 Games**

The 1930 Games inaugurated an international sports tradition that has spanned almost 100 years. The 400 athletes who gathered in Hamilton would have been hard put to imagine that their “friendly games” would one day evolve into an event that would attract 4,400 athletes and more than a million visitors from 71 nations and territories.

It's hard to imagine that the Games as we know them would exist today without the efforts of Bobby Robinson. Moreover, this was the first major international multisport competition in Canada. The success of those Games paved the way for future multisport events, including the Commonwealth Games in Vancouver (1954), Edmonton (1978) and Victoria (1994); the Winter Olympics in Calgary (1988) and Vancouver (2010); and the Pan Am Games in Toronto (2015).

The 1930 Games created a lasting legacy for Hamilton too. The City's flagship sport facility, Civic Stadium, served as the city's premier outdoor sports venue for the next 85 years, until it was replaced with a new stadium just in time to host the soccer matches of the Pan Am Games. The Municipal Pool – later renamed the Jimmy Thompson Pool – remains an important part of the city's aquatics sports culture. It's now located within the Bernie Morelli Recreation Centre, across the street from the stadium.

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### 1.3 A Centenary Celebration

The centennial year of the Commonwealth Games is an opportunity to tell the story about the origins of the Games and how they've evolved over the past 100 years. And what a great story it is, with multiple positive and interesting narratives that have the power to engage media attention, inspire Canadians and build the Commonwealth Games brand.

By example, here are a few story ideas:

- There is the story of Bobby Robinson, a sports reporter for the *Hamilton Spectator* and athletics organizer, who had a bold vision to create a friendly, multisport festival event that would be inclusive of all the nations and territories of the British Empire. Robinson's vision was one of a "friendly games", where nations come together, united by their love of sport and their shared cultural traditions.
- There are the inspiring stories of personal achievement by the athletes. For example, a young Canadian by name of Percy Williams, who astonished the world when he won two Gold medals in the sprint events at the 1928 Olympics and then set a long-standing British Empire Games record in 1930 when he ran the 100-yard dash in a record 9.6 seconds.



M.M. "Bobby" Robinson, the visionary Canadian sport organizer and driving force behind the very first British Empire Games.



Percy Williams, the young Canadian athlete who set a long-standing Games record in the 100-yard dash.

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- Or the Canadian swimmer, Jimmy Thompson, who helped his team to win gold in the 4x200 yard freestyle relay. At the Olympics two years earlier he and his team won bronze in the face of competition from a strong American team that featured not one, but two Tarzans – Johnny Weissmuller and Buster Crabbe!
- For the first time in international sport the athletes from every nation were housed together under one roof – the very first instance of an “Athletes Village”.
- Here’s a really interesting sporting first: the invention of the medals podium. Prior to 1930, athletes would receive their medals at field level. At Bobby Robinson’s orders, a local carpenter constructed a stepped podium on which the winning athletes stood during the medals ceremony. A simple but brilliant idea that was copied for the Olympics in 1932.
- The Games also featured the participation of women athletes (albeit in the aquatics events only). Today, the Commonwealth Games provides equal medal opportunities for all athletes, women and men.
- Another innovation, without which the Games might never have occurred: the subsidizing of travel costs for visiting teams. The City of Hamilton put up \$16,000 for this purpose. Bobby Robinson himself begged or borrowed additional funds to support the participation of the English team when it became evident they might otherwise not be able to attend.



Helen McCormick (middle) was a silver medalist for Canada in the women's high diving event.



Athletes from Canada and England salute the crowd. The medals podium, pictured above, made its first appearance in the 1930 Commonwealth Games.

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- And yet another example: the hospitality that the international athletes received from the citizens of Hamilton, who gave them the freedom of the city, including free public transport, admission to cinemas and other privileges.
- For Canada as a whole, it was a first time the nation stepped on to the world stage to host a major international multisport event. Since then, Canada has hosted many such events, including the Winter Olympics and 2015 Pan Am Games. Hamilton played an important role in the latter, hosting the soccer events, which attracted the largest audiences of any Pan Am event.
- The 1930 Games also represent the founding moment of a brilliant unifying institution of the Commonwealth, one that brings together nations and citizens at the grass roots level to celebrate sport, culture and their shared traditions.
- Finally, there is the obvious brand-building story: the evolution and growth of the Commonwealth Games over the past 100 years. This includes the growth of the games themselves – the most recent event attracted 6,600 athletes and team officials from 71 nations and territories. There is also the character of the games – chiefly their inclusiveness – as exemplified by gender equality and the integration of Para events into the regular Games schedule.

These are just a few of the many possible narratives that we can develop to support and promote the Games to Hamiltonians, Canadians and Commonwealth nations.

**If celebrating the centenary of the Commonwealth Games is important – and we believe it is – then Hamilton is the perfect host city for 2030.**

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## 1.4 Our Vision for 2030

The Commonwealth Games is much more than just a sporting event. It's an opportunity to transform our city, inspire a nation, and build a better Commonwealth.

### Transforming Our City

The 2030 Games can help us to transform Hamilton economically, socially and culturally, in a way that is both sustainable and beneficial to the entire community. Before the Games, Hamilton will benefit from hundreds of millions of dollars in capital spending that will help us to replace aging sport and municipal infrastructure. Our local economy will experience an economic boost, with an estimated 10,000 to 20,000 full-time-equivalent jobs created in as a direct result.

Local businesses will benefit – in construction and the building trades, professional services, the retail sector, hospitality and accommodations. And following the Games, our City will have new sport facilities and a convention centre, which will lead to other hosting opportunities that can generate millions of dollars annually for Hamilton's economy.

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The goal of Hamilton 100 is  
*to transform our city,  
inspire a nation and build a  
better Commonwealth.*

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The Games will engage the entire community. Tens of thousands of young volunteers will receive education and training that provides them with job skills and experience that will benefit them for the rest of their lives. There will be social development projects, including the construction of 500-700 new affordable housing units, to ease the current shortage. And across the city, recreation facilities will be built or refurbished to serve the needs of young people, families and seniors.

### Inspiring the Nation and Building a Better Commonwealth

The Games will be important for Canada too. As the host country, we will have the opportunity to celebrate the role we played in founding the Commonwealth Games, and many other milestones in Canadian sport history. We will showcase our country's diversity and our vibrant national cultures, including the culture of Canada's First Nations. We will re-engage young people with sport and challenge our elite athletes to "own the podium" at this significant sporting event.

The Commonwealth will benefit too. For both the athletes and visitors from around the world, it will be an amazing experience – a chance to experience Canada as a country that has so much more to offer than "Mounties, mountains and moose". There will be opportunities to strengthen trade and investment within the Commonwealth, to build the brand of the Commonwealth Sports Movement, and to celebrate 100 years of achievement for this remarkable organization.



2030 COMMONWEALTH GAMES – CANDITURE PART 1 – October 23, 2019

## 1.5 Transforming Our City

### Key Benefits that the 2030 Commonwealth Games will bring to Hamilton include:

#### 1.5.1 New Sport Facilities

The hosting of the Games will be the impetus for replacing sport and municipal infrastructure built decades ago. Our proposal includes:

- **THE REDEVELOPMENT OF OUR CIVIC ARENA** – Our current 17,500-seat civic arena, known as FirstOntario Place, is in need of significant repairs. However, it fully meets the minimum requirements for the Commonwealth Games.

City Council is currently discussing whether to renovate the arena or replace it with a new one. A recently completed *Arena Renovation Study* identifies design options if Council chooses to renovate the building. The alternative option – replacing it with a new state-of-the-art arena in the 7,500 to 10,000-seat range – would provide a facility that more than meets Commonwealth Games standards.

- **THE REDEVELOPMENT OF THE CONVENTION CENTRE.**

City Council is also considering options for a new downtown Convention Centre. Plans are underway to identify a preferred location and begin construction of a new facility in the 70,000 to 110,000 square foot range. The current Convention Centre would then be repurposed, most likely as a mixed-use development.

The proposed new convention centre would more than meet CGF facility requirements. The existing convention centre, while too small for the needs of a city the size of Hamilton, still meets the minimum CGF requirements for the Media Centre. However, in all likelihood the new Convention Centre will be built and operating years before the 2030 Games begin.

- **THREE NEW MULTISPORT CENTRES** to be used primarily for community sport and recreation, with gymnasiums that are suitable for table tennis, volleyball, basketball, netball, and Parasports. One of these facilities may also be used to train elite athletes.
- **A NEW AQUATIC CENTRE AT MCMASTER UNIVERSITY.** The current facility, built in the 1960s, would be replaced with a world-class facility that meets all international standards for elite swimming at all levels and ages. It will also provide recreation opportunities for children, families and seniors.
- **A FACILITY FOR ATHLETIC EVENTS**, the exterior of which will be designed as a replica of the original Civic Stadium built in 1928. This will serve as a permanent tribute to M.M. (Bobby) Robinson, the Hamilton Olympic Club, and the very first Commonwealth Games.
- **NEW FACILITIES FOR LAWN BOWLING, CRICKET, FIELD HOCKEY AND BEACH VOLLEYBALL.**

## 2030 COMMONWEALTH GAMES – CANDITURE PART 1 – October 23, 2019

All of these venues will be aligned with the City of Hamilton's long-range capital plan. The sport facilities will promote healthy and active living for people of all ages by providing tracks, courts, playing fields, field houses and swimming pools in neighbourhoods across the city, especially those that are currently underserved. The larger facilities will expand Hamilton's capacity to host national and international sport events, meetings and conventions, and concerts – all of which are important revenue generators for City-owned facilities, local businesses, tourism and the accommodations sector.

### 1.5.2 Building Sport Tourism Capacity

According to the Canadian Sport Tourism Alliance, the value of sport tourism in Canada topped \$6.8 billion in 2017. International visitors accounted for 35% of the total value.

For a city like Hamilton, which is not a Tier 1 tourism destination, niche markets like sport tourism can play a very significant role in generating overnight stays and larger per-capita visitor spending. Understandably, Hamilton's tourism marketing strategy places a high priority on hosting major sporting events.

*“To maximize the opportunity for growth in sport tourism, **the focus is on larger events** attracting both spectators and competitors rather than more localized and regional community tournaments, as the former will have a greater economic impact on the city, while the latter tend to use community oriented facilities and can be disruptive to local users.” (Hamilton Tourism Strategy 2015-2020, p.34)*

Hosting the 2030 Commonwealth Games will significantly enhance Hamilton's capacity to host major sporting events. The redevelopment of the City's arena and the construction of a new aquatics centre at McMaster University will significantly add to our facilities assets. The proposed new multi-sport centres will provide training facilities for elite athletes in sports such as athletics, table tennis, volleyball, basketball, netball and Parasports.

These new facilities will enable our city to host regional, provincial, national and single-sport international events. The City has hosted many such events over the years. With these new facilities in place, it will be able to host many more.

Hosting major sport events requires a lot of expertise in all aspects of event planning and organization. In our preparations for the 2030 Games, Hamilton 100 will organize workshops and seminars, open to anyone who would like to attend, on a wide range of topics, from coaching and sport marketing, to grant applications, communications, media relations and event planning. These educational forums will provide hundreds of local sport enthusiasts with the knowledge, training and skills they need to become ambassadors and organizers for future sport events in the city.

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Staging an event of the size of the Commonwealth Games requires many volunteers. We estimate 10,000 –15,000 will be needed to provide operational support, assistance at events, visitor reception at airports, train stations and venues, first-aid and health support, and many other vital functions. The experience that volunteers gain in 2030 will stand Hamilton in good stead as it pursues future hosting opportunities for major sporting events.

**1.5.3 Direct Economic Impact**

The economic impact of the Games can be very beneficial to the host city. The following chart, prepared by the Commonwealth Games Federation, provides a snapshot of the impact on other cities that have recently hosted the Games.

Commonwealth Games Event	Operational Expenses	Local Economic Impact	Jobs (FTEs)	Unique Visitors	Source
Gold Coast, 2018	\$1.1 billion	\$2.7 billion	21,000	1,300,000	Griffith University
Glasgow, 2014	\$1.0 billion	\$1.25 billion	14,770	690,000	Government of Scotland
Melbourne, 2006	\$510 million	\$1.5 billion	13,650	166,500	KPMG

The most recent Games in Australia (Gold Coast 2018) were far and away the most successful in economic terms. The Post-Games report issued by Gold Coast 2018 and the Queensland state government identified some key economic successes:

- The Games are estimated to have delivered a \$2.5 billion economic boost to Queensland, including \$1.8 million to the municipality of Gold Coast.
- Approximately 82 percent of Games-wide contracts, worth nearly \$1.7 billion, were awarded to Queensland businesses.
- Growth in trade and investment was estimated to be worth \$840 million, largely driven by the opportunities identified through the Trade 2018 program.
- The Games created more than 21,000 jobs on a yearly full-time equivalent basis over the nine-year period before, during and after the Games.

For Hamilton, the local economic impact of the 2030 Games is expected to be in the \$1.5-billion-plus range. During the run-up to the Games, there will be 15,000 to 20,000 full-time equivalent jobs created, primarily high-quality, living-wage jobs for young people. The vast majority of Games spending will occur in Hamilton. Based on past experience, about 80 percent of all Games contracts will go to Hamilton-based companies.

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### 1.5.4 Trade and Investment Opportunities

The City of Hamilton and the surrounding areas are experiencing rapid population growth. Hamilton's population (currently 535,000) is projected to reach 775,000 by 2041. In the same period, the Golden Horseshoe region will grow by more than four million, making it home to 13.5 million people.

With that growth, our economy needs to expand and diversify. In Hamilton, we've already experienced an impressive transformation from an economy based on steel and manufacturing to one based on innovation, technology, arts and culture, education, health and life sciences. Hosting the 2030 Commonwealth Games will be an amazing opportunity for Hamilton to continue that process.

The Commonwealth Games will be a catalyst for building and refurbishing infrastructure, creating jobs, and increasing tourism, trade & investment. They will also be an opportunity to showcase the city to the rest of Canada and the world. Among those attending the Games will be many business and political leaders from all the Commonwealth nations. For most of them, it will be their first encounter with the City of Hamilton, and we would like to make the most of it.

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Opportunities identified through the Gold Coast's Trade 2018 program led to an estimated \$840 million growth in trade and investment.

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For business leaders we can offer tours of Hamilton's key industrial and business assets, like the Port of Hamilton, Hamilton International Airport, McMaster Innovation Park, manufacturing research centres at our universities and colleges, and a variety of world-class businesses in our key economic sectors. Trade fairs, workshops, seminars and conferences can be organized, with the involvement of provincial and federal economic development agencies.

This is similar to some of these initiatives undertaken during the 2015 Pan Am Games, when Hamilton's economic development office worked with its counterparts in Niagara Region on the *Americas Investment Playbook*, a foreign direct investment initiative that generated positive results for the city.

For Canadians attending the Games, their visit to Hamilton will be an eye-opening experience. Hamilton has long been viewed as this country's "Steeltown". For those of us who live here, we know that's changed. But old reputations die hard. By hosting this world-class event, we will be inviting Canadians to see for themselves the new Hamilton that is emerging on the national and world stage – a Hamilton of the 21<sup>st</sup> Century – this country's "ambitious city".

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### 1.5.5 Affordable Housing

Like many Canadian cities, Hamilton has a shortage of affordable housing. According to the Canada Housing and Mortgage Corporation (CHMC), "housing is considered affordable if it costs less than 30 percent of a household's before-tax income." A recent study here in Hamilton indicated that one in five local households are spending half or more of their income on rent and utilities.

Our plan includes a proposal to build residences in the east end of the city and downtown to accommodate 1,500 Games Officials. After the Games, these residences will be converted to affordable housing. As with other facilities we are planning to build, these residences will be LEED certified and Net Zero. They will conserve energy and generate energy onsite, minimize water use, reduce CO2 emissions, enhance air quality, and lower operating costs in the short, medium and long term. Units will range from 1-3 bedrooms in size, to accommodate a range of different tenants.

We believe affordable housing should do more than simply create decent spaces for living. It should demonstrate a greater reverence for human scale and provide greater connection to the surrounding neighbourhood.

This is an opportunity not only to create 500-700 new affordable units, but also to build affordable housing in a way that supports the vision of a "clean and green" sustainable community.

### 1.5.6 Hamilton's Sustainable Future / Greening the Games

Hamilton 100 is planning to make the 2030 Commonwealth Games the greenest Games ever. Our sustainability plan will cover all the bases, from site planning and construction, to venue management and operations, transportation and accommodations, waste management, and impact on the environment. It will transform the city in a number of ways:

#### **New Sport Facilities will be LEED Certified, Net Zero Buildings**

- All new permanent sport facilities that are built for the Games will be LEED certified and Net Zero buildings – energy and water efficient. These facilities will establish a benchmark for the design of all future public buildings and point the way to a sustainable future.

#### **Non-Permanent and Temporary-Use Facilities Will Be Repurposed**

- The residences built to house the Games Officials will become affordable housing when the Games are over. They will be LEED certified, Net Zero buildings – a standard that is virtually unheard of in the affordable housing world. Our goal is nothing less than setting a benchmark for future affordable housing development here in Hamilton – and creating a showcase for the rest of the world.
- The 50 metre outdoor competition pool that is built for the aquatics events at McMaster will be broken down into two 25 meter tanks following the Games, and will be made

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available to the City, to be used as swimming pools in new recreation centres that it may choose to build.

- A permanent stage for the Cultural Festival will become the centrepiece of a community culture space, serving the performing arts, live music, festivals and civic gatherings.

**Green Transportation**

- We will leverage our integrated public transit system to move athletes and visitors during the Commonwealth Games. Key components of this system are:
  - Hamilton's Light Rail Transit (LRT) line stretching 14 kilometres across the lower city, from the Athlete's Village at McMaster University to Eastgate Mall. The majority of Games venues are located along the route, making it easy for athletes, officials, volunteers and spectators to get to their destination, and providing an environmentally-friendly solution for moving hundreds of thousands of Games visitors.
  - The Province of Ontario's inter-urban GO Transit service that links Oshawa, Toronto, Mississauga, Oakville, Burlington, Hamilton and Niagara. The GO system currently handles more than a quarter-million passengers per day. It's the perfect solution to bring Games visitors to Hamilton.
  - A "fast ferry" service, managed by the Hamilton Oshawa Port Authority, to transport visitors between Toronto and Hamilton.
- In order to minimize our carbon footprint, all Hamilton 100 vehicles will be either electric or hybrid vehicles.

**Zero Waste**

Zero Waste will be a key objective during the Commonwealth Games. Waste reduction is our primary goal. Anything that cannot be reused will be recycled.

- Food waste is a major concern with events like these. We will minimize that waste by cooking to order as much as possible and by providing green bins at all venue locations.
- Food packaging waste will be minimized by procuring food with biodegradable, recyclable and/or minimum packaging.
- Unused food will be donated to local shelters.
- Plastics will be avoided at all costs. Water stations at venue locations will provide free refills to spectators who bring their own reusable water bottle. They will also be able to purchase a reusable bottle at any Games venue. Plastic cutlery and non-recyclable plates will be banned.
- Food will be sourced from fair-trade, organic, seasonal, local and regional sources where possible to reduce the ecological footprint associated with food production and distribution.



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### **Sustainable Supply Chain**

- The procurement policy for the Games will contain contracting procedures and a code of conduct to source products and services that are both sustainable and ethical.
- Our first option will always be to lease, rent or buy local, environmentally friendly and community-inclusive.
- Following the Games, sporting equipment will be donated to public recreation centres and community sport clubs.

### **West Harbour Cleanup / Swimming at Bayfront Park**

- To prepare for the Triathlon event, in which athletes will swim in Hamilton harbour, an engineering solution will be implemented to permanently remediate the waters around Bayfront Park. This is a special legacy project we are undertaking to make it possible for Hamiltonians to once again have a clean, safe swimming area at Bayfront Park.

### **Offsetting Green House Gas Emissions**

- Any large international sporting event will have a carbon footprint associated with air travel, the construction of sport facilities, and other activities that can't be fully managed in a carbon-neutral way. As part of our commitment to greening the Games, Hamilton 100 will be purchasing high-quality carbon offsets, as recommended by the David Suzuki Foundation, to ensure that the event is carbon neutral (our minimum goal) or carbon negative (which will result in a net reduction of carbon in the atmosphere).

## **1.5.7 Engaging Volunteers**

Volunteers are the lifeblood behind any Games, bringing enthusiasm, kindness, experience and a whole lot of heart. Hosting the Commonwealth Games in 2030 will provide a chance for thousands of sports enthusiasts from Hamilton and area to show their spirit. Our city has always answered the call. During the 2015 Pan Am Games, Hamilton had the greatest number of volunteers – more than any other venue location associated with those Games.

The 2018 Gold Coast Commonwealth Games enlisted the support of 15,000 volunteers, who collectively contributed over 880,000 hours of their time. For the 2030 Games we'll be looking for a similar number of supporters. The volunteer arm of the Games will be professionally managed to ensure competency and commitment. Volunteers will meet athletes, coaches and spectators from around the world and have a unique opportunity to be part of the global community that is working to promote equity, fairness, friendship and cultural exchange through sport. In short, it will be the experience of a lifetime!

Hamilton 100 will be creating an innovative and comprehensive marketing and training program that will prepare staff and volunteers for the Games while developing transferable skills for future employment and volunteer opportunities. The volunteer management modules developed will then

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become available as a web-based service to the 71 Commonwealth Games Associations for future use in volunteer recruitment and education in sports and event management.

### 1.5.8 Inclusivity and Accessibility

The 2030 Games will be both inclusive and accessible.

- There will be gender equity in the Games themselves. Women and men will have equal medal opportunities in all sports.
- Para-athletes will be included in all elements of the Games. Para events will be integrated into the regular Games schedule, ensuring larger audiences, more broadcast coverage, and equal exposure in the medals ceremonies.
- All sport event venues will be fully accessible. Volunteers and venue hosts will be provided with training to ensure they can provide appropriate customer support for all visitors.
- All Games communications and public reports will be made available in a variety of accessible formats to accommodate those with perceptual or learning disabilities.
- Ticket prices will be affordable to ensure that all fans will have the opportunity to attend sport events. Many Games and festival activities will be free. Tickets paid for by private sector sponsors will be made available to organizations in the community who work with disadvantaged youth and families.
- We will encourage the involvement of youth through employment, volunteering, access to sports and cultural events, and school projects.

### 1.5.9 A Celebration of National Cultures

A highlight of the 2030 Games will be the Commonwealth Festival – a celebration of arts and culture that draws on the talents of our artists, poets, actors, musicians, choirs, story tellers, dancers, performance artists and fashion designers, representing many different ethnic traditions and cultural strands, including Indigenous peoples.

The 2018 Gold Coast Festival featured more than 550 events and 1,500 performers. The 2030 Festival in Hamilton will be similar in size and scope, extending the Commonwealth Games beyond sport into a public celebration of arts, culture and lifestyle.

Hamilton currently hosts several large cultural and music festivals. These include *It's Your Festival*, a music-driven multicultural extravaganza that attracts upwards of 200,000 people over the Canada Day long weekend in July; the *Festival of Friends*, which attracts another quarter million over the Civic Holiday long weekend in August; and *Supercrawl*, which draws a similar number to a huge downtown street festival in the month of September. These annual events feature local, national

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and international musical talent and provide a high-traffic venue for vendors of arts, crafts, clothing, food and drink.

The 2030 Commonwealth Festival will be larger still, extending over 12 days and drawing upwards of one million people. Hundreds of local organizations will join in planning and staging events across the city, offering visitors a myriad of choices for cultural interactions and entertainment.

In addition to music, the Festival will be an occasion to showcase the talents of Hamilton artists. There will be public art installations, sculptures, murals and art exhibitions, to name just a few. A special exhibit will showcase art from local aboriginal artists.

There will be many cultural legacy of the 2030 Games. One in particular would be a permanent outdoor cultural space suitable for the performing arts. This space would include a large stage for musical and theatrical performances with support facilities including dressing rooms, office space, storage and washrooms.

### 1.5.10 Indigenous Participation in the 2030 Games

The City of Hamilton is located on the traditional territories of the Mississauga and Haudenosaunee nations. Living within the city there are more than 18,000 people who are members of First Nations, Metis or Inuk groups, or who have identified themselves as having aboriginal ancestry. Located nearby is the largest First Nations community in Canada, Six Nations of the Grand River Territory. The Mississaugas of the Credit First Nation are located in nearby Hagersville.

Hamilton 100 will work closely with the urban aboriginal community and First Nations to develop the plan for the Games and Festival celebrations. We will align that plan with the City's **Urban Indigenous Strategy**, which includes a number of recommendations for action, including:

- Increased access to recreation for Indigenous children, youth and families;
- Opportunities for young Indigenous athletes to develop their skills;
- Opportunities for Indigenous and non-Indigenous residents to play indigenous sports;
- Hosting major sports events for Indigenous athletes.

There are multiple ways in which we might promote the integration of Indigenous communities into the Commonwealth Games. For example:

- Inclusion of First Nations and urban aboriginal organizations in developing and implementing the hosting plan.
- Consultation and liaison with Indigenous sport organizations, like Indigenous Sport and Wellness Ontario (ISWO) and Aboriginal Sport Circle.

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- Planning a significant role for First Nations in the Opening and Closing Ceremonies and in the Cultural Festival.
- Acknowledging that the Games are being held on the traditional territories of the Mississauga and Haudenosaunee nations.
- Facilitating a demonstration of Indigenous sports – specifically lacrosse – during the week prior to the Games.
- Establishing a procurement policy that ensures aboriginal businesses have opportunities to supply goods and services to the Games. This will generate tangible economic benefits to First Nations communities and aboriginal-owned businesses.
- Investing in projects to advance Indigenous social, cultural and sport objectives. These might include, for example, investments in Indigenous sport, projects that document Indigenous sport, support for public art projects, "Commonwealth Scholarships" for aboriginal and First Nations students, and support for affordable housing in the city.

The specific ideas listed above represent our initial thoughts. All final plans will be developed in consultation with local aboriginal organizations and First Nations.



Indigenous participants in the 2018 Queen's Baton Relay celebrations in Hamilton.

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## 1.6 Inspiring a Nation

### 1.6.1 Looking Back and Looking Forward

By celebrating the 100th anniversary of the Commonwealth Games at the original site and in the founding city, we will be able to reflect on the Games' proud history. That proud history will be the focal point of the Opening and Closing Ceremonies and will be captured in the medal designs, the uniforms of the Canadian athletes, the merchandising and souvenirs, and in many other ways.

While much of the work will be organized out of Hamilton, this is a project that should involve all Canadians. A few of the ideas we're thinking about include:

- The Queen's Baton Relay, which will cross Canada, from sea to sea to sea. Local sport enthusiasts and Canadians from all walks of life will have the opportunity to carry the baton. Local media coverage of the Relay will promote the upcoming Games in hundreds of cities, towns and villages, encouraging Canadians to join in the celebrations.
- A 1930 Commonwealth Games history project, to gather, photograph and index all news reports, documents, photos and memorabilia of those very first Games. Most of those materials are currently in the archives of the Hamilton Public Library and the Canadian Sports Hall of Fame. A collaborative project involving archivists, writers, photographers and historians could help us to rediscover that history. Everything would be collected and posted online in a virtual museum website, accessible to all Canadians and citizens of the Commonwealth worldwide.
- A special series of commemorative Canadian postage stamps and coins, designed by Canadian graphic artists, memorializing the organizers, athletes and innovations the Games.
- Documentary film and video projects sponsored by the National Film Board, Canada's national broadcasters, TVO and others.
- Private sector sponsorships and licensed promotions by some of Canada's largest companies, particularly those who have committed themselves to sport sponsorships in the past. This includes Canadian banks, financial service companies, brewers, broadcasters, telecoms and retailers.

When 2030 arrives, it will have been 36 years since the Commonwealth Games were last hosted in Canada. This will be an opportunity to re-introduce the Games to a whole generation of young Canadians, and to instill in them an awareness of the Commonwealth Games values and vision.

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### 1.6.2 Re-engaging Youth in Sport

The Commonwealth Games play an important role in Canadian sport. Young Canadians preparing for the 2032 Olympics will be able to test their mettle against some of the best athletes in the world. Roughly half of Canada’s Commonwealth Games athletes go on to become Olympians, and these athletes win 75% of Canada’s Summer Olympic medals in the CG core sports. It’s an important testing ground for our country’s athletes and also an opportunity for those who may not qualify for the Olympics to participate in high-level international competitions.

Hamilton is a city that’s committed to youth sports. The city is home to more than 300 active sport organizations. Every other year since 1958, the city has hosted the CANUSA Games, where 1,200 young athletes from Flint Michigan and Hamilton compete in 13 sport areas. Our city has also



hosted events like the International Children’s Games Millennium Festival in 2000, which brought together 2,000 young athletes from 26 countries around the world.

All of this is accomplished through the volunteer efforts of thousands of coaches, officials and organizers who are guided by the vision of Bobby Robinson: that sport can bring people together in friendly competition to promote peace and brotherhood over international rivalry.

The awarding of the Commonwealth Games to Hamilton will be an exciting moment for young Canadians, but none more so than young people here in Hamilton. Through the investments we make – in new sport facilities and the training of coaches, athletes and event organizers – we will build our capacity to support youth sports for decades to come.

### 1.6.3 Owning the Commonwealth Podium in 2030

As the host country in 2030, Canada will enjoy the home field advantage. If history proves to be a good guide, that advantage will significantly impact our country's medal performance.

At the Gold Coast Games in 2018, Australia won the largest number of medals. At Glasgow in 2014, England won the medals race, with Scotland coming fourth – its best performance ever in the Commonwealth Games.



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The last time a Canadian team was the top medal winner was 1978 in Edmonton, when the Games were last hosted in here in Canada.

While hosting the Games is no guarantee of medals success, there is ample evidence that it makes a difference. In international multisport events, countries tend to field the largest number of teams and the most athletes when the events are hosted on home ground. In the case of Canada, there is the added factor of national sport organizations and their sponsors rallying behind the goal of "owning the podium" when the Games are hosted here.

The 2030 Commonwealth Games will serve as a rallying cry for Canada's top athletes to show their winning spirit. On this, the 100th anniversary of the Games, our sport organizations and all Canadians will be doubly inspired to deliver Canada's best performance ever.



Canada's basketball team celebrates a buzzer-beating shot that catapulted them into the finals at the Gold Coast Games.

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## **1.7 Building a Better Commonwealth**

### **1.7.1 Ideal Conditions for the Athletes and Teams**

The 2030 Games will be a great experience for athletes, coaches, family members and visitors attending the games. Competitive conditions will be ideal. Athletes will compete in a clean and healthy climate ideally suited for high performance. In early July one can expect warm sunny days and comfortable evenings with an average temperature of 25° C.

To encourage the widest participation possible, Hamilton 100 will provide a TRAVEL SUPPORT GRANT to Commonwealth Games Associations to assist them with their travel costs. This will allow them to invest more resources in their athletes and teams, rather than travel expenses.

No matter where athletes come from, they will feel right at home in Hamilton. There are approximately 750,000 Canadians who hail from Commonwealth countries in the Caribbean, South Asia and Africa, living within a one-hour drive of the city. This means every athlete will have fans from their own nation cheering them on.

### **1.7.2 The Athletes Village**

The Athletes Village will be located at McMaster University, where student residences will be used to house athletes and team officials.

Founded in 1887, McMaster University is one of only four Canadian universities consistently ranked among the top 100 in the world by the major global ranking systems. It is home to more than 70 research centres and institutes and has a total full-time student population of 31,000. The main campus is located in Hamilton's Westdale neighbourhood, on 300 acres of scenic property close to a large wetlands area known as Cootes Paradise.

Currently, the student residences support approximately 4,000 beds, but the University's capital plan has this number rising to 6,000-plus before 2030 – sufficient to accommodate all athletes and team members in one place.

The advantages of the McMaster University site are as follows:

- It leverages the existing student residences that will be vacant during the summer – the period when the Games are staged. By housing athletes in the McMaster residences, we align our proposal with the CGF's desire to reduce the costs of the Games by using existing facilities rather than building everything from scratch.

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- McMaster University is known for its beautiful architecture and abundant green space. There are large open areas where people can congregate; on-site parking for thousands of cars and support vehicles; and many interesting things to see and do on campus.
- McMaster has all the support facilities and services that will be needed to host the Village, including multiple dining halls, training facilities, retail stores, cafés, a pharmacy, campus security services, and more.
- There are currently 13 residence buildings. All residences have Wi-Fi service and ethernet connections for every bed.
- The University provides 24-hour guest services for visitors and groups staying at Mac.
- All residences and university facilities are fully accessible and will accommodate the needs of para athletes.

McMaster will be the site of the Aquatics events. For athletes competing in these sports, this means a five-minute walk from their rooms to practice areas and competition venues. The Light Rail Transit stop at McMaster will provide a modern, safe and speedy transportation solution to take residents of the Village to most of the other Games locations.



A view of the central campus area of McMaster University, site of the Athletes Village.



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### 1.7.3 A Great Visitor Experience

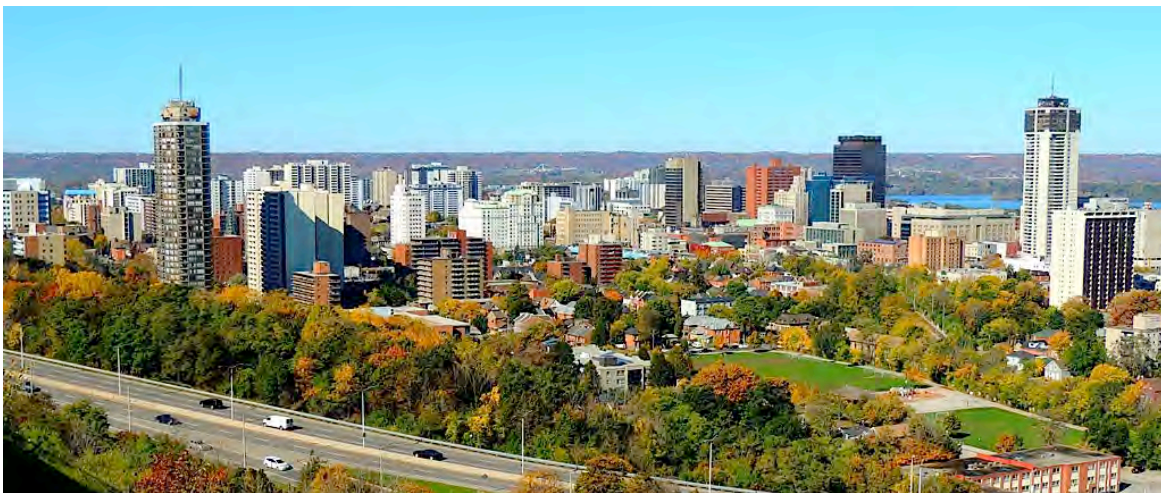
Those attending the Games will not lack for opportunities to enjoy their visit. A mid-size city of 535,000 people, Hamilton’s downtown core has undergone a significant revitalization in recent years and that renewal process is rapidly accelerating.

Nowhere is the transformation more evident than along James North, the street that links the downtown to the waterfront. What was once an old commercial district in decline is now a hotspot for restaurants, cafes, art galleries and fashion boutiques, stretching several blocks from the city centre to the LIUNA train station. Travelling further north, we reach the waterfront, with its marinas, parks, cafes, harbour tours and waterfront trails.

In the downtown, there are multiple opportunities to enjoy live music and theatre, visit a brewpub or dine out in style. If fine art is your passion, the Art Gallery of Hamilton has one of the finest collections of Contemporary, Canadian and International art in all of Canada.

Most striking about the city, however, is its split-level geography. The lower city is nestled between Hamilton harbour and the Niagara escarpment. The upper city, which Hamiltonians call “the mountain”, sits atop the escarpment and overlooks the lower city 300 feet below. The views from are spectacular, presenting picturesque scenes of the city, the harbour and Lake Ontario stretching off into the distance toward Toronto.

It’s the escarpment that has earned Hamilton the nickname “City of Waterfalls”. Where rivers and creeks in the upper city reach the escarpment edge, they tumble over in watery cascades that number more than 100 and counting. There are maps and guides showing the location of all the waterfalls and most are just a short hike from nearby parking or shuttle areas.



A view of Hamilton from the Niagara escarpment looking toward the downtown.

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For those interested in extending their stay, Hamilton is the jumping off point for a visit to world-famous Niagara Falls and the many attractions it has to offer. Along the way, visitors can experience Niagara wine country, the largest grape-growing region in Canada, with approximately 100 wineries that are happy to host you for lunch or give you a tour. An hour's drive in the other direction takes you to Toronto, Canada's largest and most cosmopolitan city, where visitors can enjoy world-class entertainment and cultural attractions too numerous to count.

Hamilton is a welcoming community. The number of overnight visitors to the city has more than doubled in the past five years and new hotels are being built to meet the rising demand. Last year the city hosted 4.5 million visitors and by 2030 it will be able to accommodate many more.

#### **1.7.4 Building the Commonwealth Games Brand**

On its 100th anniversary, the 2030 Commonwealth Games will be a chance to rediscover our proud past and to learn about the heroes of those very first Games. We will look to our roots when Melville Marks "Bobby" Robinson envisioned an athletic competition characterized by camaraderie rather than international rivalry. This will be a once-in-a-lifetime opportunity to look back on the origins, evolution and growth of the Games.

But even as we're looking back, we will also be looking forward. While celebrating the achievements of the young athletes of yesterday, we will take a very large leap forward by embracing the youth of tomorrow.

The millennial generation and its successor, Gen Z, are growing up in a digital-first world. Whether it's communicating with peers, sharing, shopping, learning or streaming, these are generations that engage with the world through digital media. Our plan is to embrace multiple digital technologies, which we will use to organize, promote and manage the Games. These technologies will make us more efficient, automated, social, accessible, and visible in what has already become the dominant media channel for most Canadians. From a visitor/spectator point of view, the Games will be more interactive, and there will be more options for everyone to participate and enjoy the Games experience.

The digital transformation of the Games – which is a key component of our "Games Changer Idea" – will reshape the Commonwealth Games brand to make it even more relevant to the next generation of young athletes and sport fans.

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### **1.7.5 Promoting Tourism and Trade Objectives**

The 2030 Games represent an opportunity for Hamilton to showcase our city and our country to the world. While the focus will be on the athletic competitions and the cultural festivities, there will be many opportunities to meet with political leaders, government representatives and others to talk about shared interests in promoting trade and tourism between our nations.

During the 2015 Toronto Pan Am Games, Hamilton had the privilege of hosting all of the soccer matches. With many government and business leaders in town, the City of Hamilton economic development office, together with its counterpart in Niagara Region, hosted several events for visiting political and business leaders. In a project dubbed the *Pan Am Investment Playbook*, the City organized familiarization tours focused on key sectors of our local economy: interactive manufacturing, food and agriculture, ICT and digital media, and real estate. The City also helped to organize a Bilateral Trade Forum. These activities led to multiple foreign trade missions and investment opportunities following the Games.

For 2030, with more preparation time available to us, we think we can do much more. In collaboration with the federal and provincial governments, we would organize activities before, during and following the Games to engage political and business leaders in discussions that can stimulate foreign direct investment and trade opportunities for all Commonwealth nations.

Hosting the world will also help us to build our connections with foreign sport federations, governments, media and sponsors, with the goal of bringing more national and international sport events to our city and province. Hamilton has previously hosted a number of international sport competitions – in cycling, sailing, rowing, karate, gymnastics, volleyball and basketball – and we will be even better positioned to do the same in 2030 and beyond.

### **1.7.6 Marketing Reach and the Financial Success of the Games**

The City of Hamilton is located at the centre of one of the most populous, prosperous and culturally diverse regions in Canada. We will leverage these regional assets to drive attendance, attract sponsorships, build broadcast audiences, and maximize Games revenues.

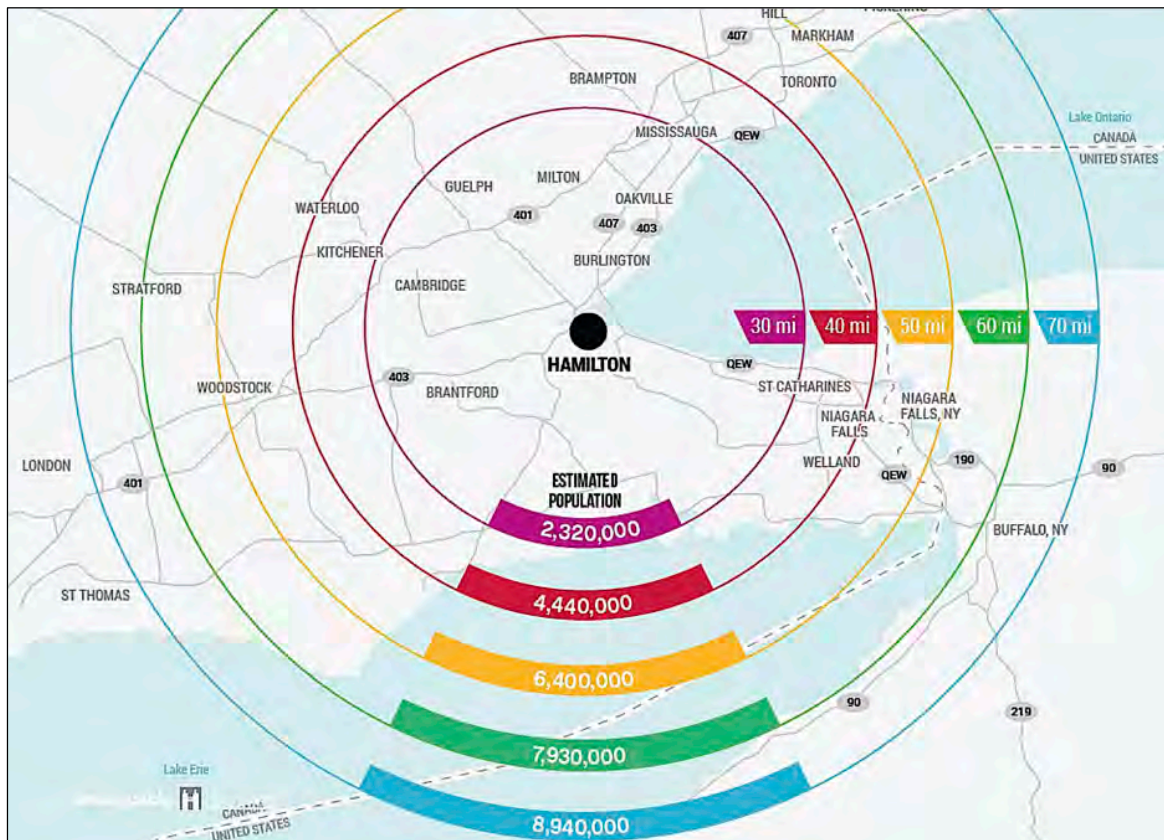
The goal of Hamilton 100 is to stage a financially successful, culturally diverse, inclusive event that will be a model for future Commonwealth Games. Although we are still in the early stages of the process, we anticipate strong support from sponsors, private-sector partners, and all levels of government – federal, provincial and municipal.

We believe the 2030 Games can be a national and global media event. The broadcast audience for the 2018 Gold Coast Games was estimated to be 1.5-billion. This number could be even larger in 2030. Hamilton is less than one hour's drive from Toronto, Canada's national media centre and



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home to multiple sports television networks, radio stations and options for live streaming of all Commonwealth Games events and ceremonies. The proximity of the national media ensures that the vehicles, technology and talent will be available to bring the stories of these 100<sup>th</sup> anniversary Games to more people, in more ways, throughout the world.



There are nearly 8-9 million people living in close proximity to Hamilton, with Canada's largest city Toronto less than an hour's drive away.

### 1.7.7 Transfer of Knowledge and Internships

Hamilton 100 will be an active partner with both Commonwealth Games Canada and the Commonwealth Games Federation to contribute to the ongoing development of resources available to communities and countries that plan to bid for and host major sporting events, including future Commonwealth Games. This will include a **Games Observer Program** that will host seminars on bidding and best practices and provide one-on-one mentorships in all areas of games coordination. Internships will be organized before, during and after the Games to provide hands-on training in all aspects of games hosting and sports administration.

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## 1.8 Our Games Changer Ideas

The Commonwealth Sports Movement is unlike any other international sport federation. Its motto – ***"Sport with a Social Conscience"*** – provides an inspiring vision that we hope to incorporate into all aspects of the Games. The values of the Commonwealth Games – **Humanity, Equality and Destiny** – give us a framework for translating that vision into action.

Many people will see the Games as an opportunity for the best athletes from all the Commonwealth nations to compete against other high-performance athletes at the highest level. But the sport events are just part of the story. The staging of the Games is an opportunity to secure positive and lasting benefits for the host city, using the Games as a spark to ignite the city's vision.

Each time the Commonwealth Games has been hosted in Canada – there have been four such occasions to date – a "Games Changer Idea" was introduced, permanently elevating the global Commonwealth sport movement. For the 2030 Games, we have three ideas, each of them inspired by the vision and values of the Commonwealth Sports Movement.

Our Games Changer ideas are:

- INCLUSION
- SUSTAINABILITY
- DIGITAL TRANSFORMATION

These three ideas will create a lasting legacy for both the Commonwealth and the City of Hamilton.

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## 1.8.1 Inclusion – Embracing Marginalized and Underserved Groups in the Community

Inspired by the Commonwealth Games values of **EQUALITY AND HUMANITY**, we would like the 2030 Games to be the most inclusive ever, embracing all marginalized and underserved groups in the community.

In choosing this as one of our Games Changer ideas, we hope to build a greater awareness of the ways in which people of all backgrounds and abilities can be fully integrated and involved in the mainstream activities of the communities in which we live. Here are some of the things we're planning to do to support inclusion in our city.

### Code Red Neighbourhoods

Within the city, there are neighbourhoods where poverty rates are higher, health outcomes poorer, and life expectancy lower – the so-called Code Red neighbourhoods. Overall, 15 percent of Hamiltonians live below the poverty line and that number rises to 21 percent for children. In three inner-city neighbourhoods, the poverty rate is over 40 percent.

Our hosting plan incorporates a number of initiatives to improve the quality of life in Hamilton's poorest neighbourhoods. We will do this by:

- Creating jobs and volunteer opportunities for low-income residents.
- Investing \$300-million-plus in new affordable housing to create quality accommodations for 500–700 families.
- Building recreational facilities in underserved areas of the city. For example, we will be building basketball courts at Eastwood Park in the city's North End and refurbishing or replacing the aging arena on that site.
- Upgrading recreational facilities and amenities in neighbourhood parks, including Eastwood, Woodlands, Bayfront, Pier 4 and Gage Park.
- Donating sports equipment to local schools, sport organizations and youth clubs after the Games are over.
- Making attendance at Games events accessible to all. We will ensure that ticket prices are affordable. Blocks of tickets that are paid for by private sector sponsors will be reserved for free distribution to low-income residents, particularly children, so they can enjoy this once-in-a-lifetime experience. Many or most cultural festival events will be free.

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**People with Disabilities**

Sports are important for people with disabilities, especially young people. Participation in sports improves health and fitness and provides opportunities for disabled people to socialize with others.

- All Games venues will be fully accessible.
- The integration of Parasports into the regular Games schedule will support a positive image for those who have disabilities. Para athletes will be recognized for their achievements in a way that is on par with the recognition accorded other athletes. Para events will be scheduled in prime-time spots to encourage network television broadcast of those events.
- All permanent sport facilities that are built for the Games will become community recreation facilities that are fully accessible to all.
- Sports equipment used in the Games will be available for donation to disabled athletes and sport leagues when the Games are over.

**Urban Aboriginals and First Nations**

The 2030 Commonwealth Games will promote prosperity and social inclusion for aboriginal people living in Hamilton and members of neighbouring First Nations communities.

- Working closely with Six Nations, the Mississaugas of the New Credit and urban aboriginal organizations, we will develop a Reconciliation Action Plan that delivers jobs and volunteer opportunities, as well as economic benefits to aboriginal-owned businesses.
- As part of that Action Plan, we want to promote aboriginal sports, specifically lacrosse, and projects that support sport opportunities for urban aboriginal youth.
- There will be additional resources to support indigenous education, arts and culture.

**Multicultural Communities**

Hamilton is home to thousands of new Canadians. Many come from Commonwealth countries and they bring with them their passion for sports. The particular sports they are passionate about, however, are not always those that are well served by the existing sport facilities.

- For those who are fans of sports not named ice hockey, baseball or football, our 2030 game plan includes the construction of new recreation centres, field houses and playing fields to support cricket, beach volleyball, squash, table tennis, lawn bowls and other sports that are enjoyed around the world.
- In the case of cricket, we are planning a major upgrade to the support facilities for the cricket pitch that the city is building at Confederation Park. This location is a perfect to serve

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the nearby South Asian community. It will provide great recreational opportunities for that community and even host visiting teams and tournaments.

- The Commonwealth Games themselves will also provide an opportunity for new Canadians to cheer on the athletes from their own native lands, and to take pride in their heritage and culture.

### **Urban and Suburban Communities**

While there are technical and logistical constraints on where new sport facilities can be built, our plan includes investment and legacy projects in the lower city, the mountain, and all the suburban communities that are a part of the City of Hamilton.

- Plans are being developed in close consultation with City councilors to ensure that our projects fit with the current and future recreation needs of residents in their wards.
- Games venues are spread across the city, in the east end and the west, on the mountain and downtown, and in the suburbs. There will be opportunities for everyone to show their civic pride and attend different Games events.

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## 1.8.2 Sustainability in Hamilton Harbour – Remediating the Waters Surrounding Bayfront Park

It's not very often that we have an opportunity to change the **DESTINY** of a city, but it's something we would like to do in a small but significant way here in Hamilton.

The proposed venue for the Commonwealth Games Triathlon event is the area around Pier 4 and Bayfront parks. Athletes will run, cycle and swim a course that spans these two destinations. To make the swimming portion of the competition possible, we will need to create a safe environment in the waters surrounding these parks. Rather than pursuing a temporary solution, we believe we can find a permanent fix. In doing so, we will be able to give back to the city something that most people have long believed would never be possible: a safe and clean place where Hamiltonians can once again swim in the bay.

### A Brief History of Hamilton Harbour

Prior to the arrival of European settlers in the Hamilton area, the indigenous people gave our city's harbour the name "*Macassa*", which means "beautiful waters". Sadly, those waters are not so beautiful today.

For most of its modern history, the harbour was roughly treated by those who saw it as a convenient place to dispose of industrial fill, sewage and waste. Even so, up until a hundred years ago, residents of the North End would regularly swim in the bay. By 1926, however, public health authorities were warning that it wasn't safe to fish or swim there. Swimming was officially banned in the 1930s.

By the middle of the century, the situation had worsened. In 1958, a Toronto urban planning professor called Hamilton's bay "the world's largest and most beautiful septic tank."

By the 1990s, the City and senior levels of government realized that something had to be done. A report issued by the International Joint Commission had designated the harbour and 38 other highly polluted locations around the Great Lakes as "Areas of Concern". In 1992, a Remedial Action Plan was developed to clean up the harbour. Since then, hundreds of millions of dollars have been spent to improve the situation, with significant successes on many fronts.

There was a brief attempt to revive swimming when Bayfront Park was opened in 1993, but Bayfront's beach has been closed to swimming since 2015, due to the presence of blue-green algae and other contaminants. A story by CBC Hamilton in 2016, titled "*Is it time to give up the dream of*

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We want to create a safe and clean space at Bayfront Park where Hamiltonians can once again swim in the bay.

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*swimming in Hamilton Harbour,*" summed up the skepticism that Hamiltonians have about ever being able to swim in the bay again.

The algae problem first arose in the early 1990's, when a man-made island was created as part of the new Bayfront Park. The island was constructed to enhance the Park's recreational opportunities, but it had the unintended consequence of creating three dead zones where the water doesn't move. The stagnant water is a perfect breeding ground for large blooms of blue-green algae that make the beach and surrounding waters unusable in the summer.

Restoring the natural water flow will eliminate the algae. This can be achieved by reshaping the island at the end of Bayfront Park – which is exactly what we propose to do prior to the Commonwealth Games. Other issues, like the waste that washes in from the streams that feed the harbour, will be addressed through creative solutions like a solar powered, floating, waste catchment system. A prototype of this device is currently being tested in the harbour and it has shown great promise.



Aerial view of Macassa Bay, separating Bayfront Park in the foreground and Pier 4 Park near the top of the picture. The bay is home to the Macassa Bay Yacht Club and numerous waterfowl, but the waters are too polluted for swimming.

### 1.8.3 Digital Transformation of the Commonwealth Games

Our final "Games Changer Idea" for 2030 is the digital transformation of the Games. This future-oriented vision is inspired by the Commonwealth Games Federation's value of **DESTINY**, and specifically, the destiny of the Games themselves. Our goal is to engage new generations of digital-savvy young people, whose interest and support is vital to the Games' future.

While previous Commonwealth Games have employed many digital technologies, Hamilton 100 plans to take this to the next level by developing a totally integrated digital approach to planning, promoting, organizing, documenting, staging and broadcasting the Games and associated festival events. Moreover, we will do this using local digital resources and IT talent, reinforcing our city's capacity to deliver similar large events, using the most advanced digital technologies.

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The digital transformation of the Games will help us to engage new generations of digital-savvy young people, whose interest and support is vital to the future of Commonwealth sports.

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Hamilton's information and communications technology sector has all the skills needed to implement our plan. The city also has the digital infrastructure that we need, including a robust broadband network that will be dramatically expanded over the next few years as state-of-the-art fibre optic cable is laid across the city along the path of the new LRT.

Elements of our digital transformation plan include:

- A HAMILTON 100 WEBSITE for Games organizers and a public-facing COMMONWEALTH GAMES 2030 SITE to entertain and inform sport fans, volunteers, the media and visitors.
- AN ONLINE STORE to sell Commonwealth Games souvenirs and memorabilia. The store will be able to service a worldwide market, manage all currency exchange issues, provide optimal shipping solutions, and integrate with the Games accounting and banking systems.
- A DIGITAL MUSEUM AND ARCHIVES OF THE 1930 GAMES. This online platform will provide access to photographs, news stories and memorabilia from the very first Commonwealth Games. This project would be conducted in partnership with the Canadian Sports Hall of Fame and the Hamilton Public Library.
- A COMMONWEALTH GAMES MOBILE APP that athletes, visitors and sports fans can use to check event schedules, competition results, background information on the Games, and visitor opportunities in and around Hamilton. The app could include a variety of innovative and interactive features, like Augmented Reality, to customize the visitor experience.

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- ONLINE REGISTRATIONS for teams and athletes, secure uploading of athlete photos for badges, etc. No more emailing and faxing of credentials and registration information.
- AN ONLINE HOTEL BOOKINGS SYSTEM that will provide reservations for accommodations in Hamilton and adjacent communities.
- ID SCANNING TECHNOLOGIES for rapid check-in of athletes and visitors at the Games. This will enhance security and safety for everybody involved.
- SOCIAL MEDIA platforms to engage participants and fans. We will seek out qualified Commonwealth Games bloggers, representing participating sport communities, to generate and share content relating to their teams, athletes and events.
- A YOUTUBE CHANNEL to host the videos we produce in the run-up to the Games.
- PODCASTS AND AUDIO INTERVIEWS with historians, athletes, coaches, etc., focusing on the 1930 Games and other interesting stories that are part of the Commonwealth tradition. These can be streamed from the Commonwealth Games website and they'll also be available for free download at the Android and iTunes/App stores.
- LIVE STREAMING OF ALL 2030 GAMES EVENTS (to be worked out in conjunction with the designated television broadcaster).
- DIGITAL MARKETING AND PROMOTION of the Games to a local, national and international audience. With the decline of traditional print media, digital will become the main communications and marketing channel.
- HOSTING OF ALL GAMES DIGITAL MEDIA at a Hamilton-based data centre, with backup/mirror sites to provide robust security

Given the fast pace of digital transformation, new technologies will emerge over the next 10 years that we will want to incorporate into our planning. These may include ARTIFICIAL INTELLIGENCE, AUGMENTED REALITY, BLOCKCHAIN and other technologies that have not even been developed yet. We will identify those opportunities and update our plan as we go forward.

## 1.9 Alignment of Our Hosting Plan with the Vision of the City of Hamilton

In 2015-16, City of Hamilton conducted a broad public consultation with residents to identify the community's vision for the future. Nearly 55,000 residents and community partners participated in this consultation to identify **six key priorities**, which are documented in the *Our Future Hamilton Community Vision* report.

Here's how our hosting plan aligns with those priorities:



### 1. COMMUNITY ENGAGEMENT & PARTICIPATION

#### Hamilton's Vision:

- People work together and make a positive impact on the community
- Citizens are consulted and involved in making the decisions that impact them
- A passion and sense of pride for the city exists among residents, driving volunteerism and community-based initiatives

#### Hosting Plan Alignment:

- Our Hosting Plan will be developed through a broad public engagement process that is open, transparent and inclusive. The 2030 Games will be "Hamilton's Games" and they will reflect the real needs and aspirations of Hamiltonians.
- Planning, organizing and staging the Games will engage approximately 15,000 – 25,000 local, trained event volunteers and technical officials.
- Our city will experience a forever boost in "Hammer PRIDE" as Hamilton takes a very big step on to the world stage.



### 2. ECONOMIC PROSPERITY & GROWTH

#### Hamilton's Vision:

- Post-secondary institutions and businesses collaborate with the City, contributing to the success of our economy

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- Residents can work in the city in one of the increasing number of quality, well-paying local jobs
- A prosperous and diverse local and regional economy benefits all residents

**Hosting Plan Alignment:**

- Key partnerships with McMaster University, Mohawk College, Redeemer University and Hillfield Strathallan College will help us to create new sport facilities and leverage existing facilities to host Games events
- Approximately 15–20,000 new “living-wage-plus”, youth-oriented, local jobs will be created
- The estimated Local Economic Impact will be \$1.5-billion-plus



### 3. HEALTHY & SAFE COMMUNITIES

**Hamilton's Vision:**

- People lead happy lives in safe neighborhoods and friendly communities
- We all have access to the services and supports we need to be healthy and active
- Our city is safe and inviting, and people continue to work together to take care of and support each other

**Hosting Plan Alignment:**

- New and refurbished community recreation facilities in several different areas of the city will provide opportunities for more people to enjoy an active and healthy lifestyle
- An estimated 500-700 affordable apartments / townhomes will be created through the post-Games repurposing of the technical officials accommodations
- All sport facilities and accommodations will be designed and built to be accessible, with needed amenities to meet all technological requirements and Games-related operations and services, e.g., meals on site.



### 4. A CLEAN & GREEN SUSTAINABLE CITY

**Hamilton's Vision:**

- Organizations take a leadership role and operate in a sustainable manner
- Everyone has a deep understanding and respect for the natural environment and its important contribution to our lives

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**Hosting Plan Alignment:**

- All Games operations and events will be managed in a way that minimizes their carbon footprint, their generation of waste, and their energy use.
- All new permanent facilities constructed for the Games will be LEED certified, energy efficient buildings, designed and built in a way that minimizes their environmental impact. All of these buildings and structures will be designed as NET ZERO facilities that create as much clean energy as they consume, making them both "green" and less expensive to operate in the short, medium and long term.
- There will be improvements to parks and green spaces where Games events will be held, (Pier 4 Park, Bayfront Park, Confederation Park, Eastwood Park, Gage Park, Woodlands Park)
- Our environmental goal will include a clean up and remediation of the waterfront area at Bayfront Park, leaving a recreational legacy for Hamilton residents.



## 5. BUILT ENVIRONMENT & INFRASTRUCTURE

**Hamilton's Vision:**

- The quality of life, well-being and enjoyment of its residents influences design and planning
- It is easy to get around our city and Hamilton's transportation systems are well-connected regionally
- Hamilton is connected to its rich history through architecture
- Public spaces are well maintained and vibrant, with green space and attractions for residents and visitors
- Neighborhoods have a variety of homes and amenities

**Hosting Plan Alignment:**

- Venue locations will in most cases be easily accessible via public transit, allowing us to move people by LRT and bus rather than cars. Many of the events will be staged just steps from the LRT line.
- Visitors from GTA communities will be encouraged to use GO Transit. For events being staged near the west harbour or Confederation Park, visitors will alight the train just a short walk from their destination.
- Many public spaces will be upgraded and public art projects will be supported.
- Approximately 500-700 affordable apartments / townhomes will be added to the City's housing stock through the repurposing of accommodations built for the Commonwealth Games Technical Officials. This housing, located in the downtown and east end, will be LEED certified and energy efficient.



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## 6. CULTURE & DIVERSITY

### Hamilton's Vision:

- People of all ages, backgrounds and abilities are accepted and celebrated
- There is always something to do in Hamilton, with a year-round calendar of events and a thriving local arts scene
- All of our downtown areas are bustling centers of economic and community activity
- People of all backgrounds, ages and abilities call Hamilton home and have access to the support and opportunities they need to succeed

### Hosting Plan Alignment:

- All Games venues will be accessible.
- There will be opportunities for all Hamiltonians to attend Game's events. Events will be staged in different areas of the city; ticket prices will be affordable; and there will be Games and Festival events that are free.
- Our downtown renewal projects will create many opportunities for recreation, sport, and entertainment in the core.
- There will be support for public art projects, cultural activities, and a legacy project that will benefit the performing arts.
- Inclusion issues will be highlighted and promoted. The Commonwealth Games provide equal medal opportunities for both women and men. The Parasports are fully integrated into the regular Games schedule.
- As with the most recent 2018 Commonwealth Games in Australia, the 2030 Games in Hamilton will feature a Pride House pavilion where LGBTQ+ athletes, volunteers and visitors can gather in a welcoming and safe space. Local LGBTQ+ organizations will be invited to work with Hamilton 100 to create and host this pavilion, and to plan and organize celebrations and events.
- An Indigenous Reconciliation Action Plan will be developed and there will be multiple opportunities for the urban aboriginal community and First Nations to share in the economic benefits and to showcase their culture and traditions.
- The Games will be a platform for showcasing Hamilton's cultural diversity and identity to all of Canada and the world.

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## 1.10 Community Leadership – The Hamilton 100 Team

The Hamilton 100 team is comprised of community leaders in business, education, sports, the arts and culture, with a strong accent on youth. Our determined group of volunteers believes in the Games and in our city, and embraces the values of the Commonwealth Games.

### **P. J. Mercanti**

President & CEO, Hamilton 100

### **Ron Foxcroft**

Honourary Chairman, Hamilton 100

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### **Executive Team**

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**Greg Maychak**  
 Bid Manager

**Mark Wu**  
 VP of Digital Marketing

**Therese Quigley**  
 Sport Program Advisor

**S. Jasper Kujavsky**  
 Vice Chair

**Cecelia Carter-Smith**  
 Vice Chair

**Vanessa Sarjeant**  
 Youth Representative

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### **Community Members**

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**Mark Alfano**  
 Associate Director, Athletics and Recreation,  
 McMaster University

**Naseer Malik**  
 Hamilton Cricket

**Jane Allison**  
 Public Relations

**Debbie Marinoff Shupe**  
 Manager of Recreation Services  
 McMaster University

**Ed Boswell**  
 VP, Redeemer University

**Lisa Maychak**  
 Volunteer Management

**Aztecca Clarke**  
 Youth and Community Outreach

**Lisa Mercanti-Ladd**  
 Business Consultant

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**Denise Christopherson**

CEO, YWCA Hamilton

**Lincoln Cole**

Youth and Community Outreach

**Helen Downey**

President, SportHamilton

**Grey Fairley**

Golden Horseshoe Aquatic Club

**Michelle Fazzari**

Commonwealth and Olympic Medalist

**Lou Frapporti**

Gowling WLG

**Anthony Frisina**

Accessibility Advisor

**Cam Galindo**

Trustee, HWDSB

**Pamela Green**

Gowling WLG

**Meghan Houghton**

Associate VP Student Services, Mohawk College

**Alex Johnstone**

Chair, HWDSB

**Taz Khan**

Hamilton Cricket

**Kat Lamb**

Administrator

**Anthony Macaluso**

HWCDSD

**Bob Mills**

Bid Proposal Development

**Faisal Mohamed**

Youth and Community Outreach

**Sue Prestedge**

Media Relations

**Kristin Scarfone**

Marketing and Promotion

**Kevin Sandy**

Six Nations of the Grand River Territory

**Salsabil Sarhan**

Youth and Community Outreach

**Val Sarjeant**

Vice-President, SportHamilton

**Lesley Stewart**

Media and Public Relations

**Sean Van Koughnett**

Associate VP and Dean of Students

McMaster University

**Barry Visca**

HWDSB

**Michelle Visca**

HWDSB

**Amanda Wolters**

Event Management

**Shendal Yalchin**

General Manager, Hamilton Club

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## 1.11 Public Support for Our Bid

In the course of preparing this proposal, Hamilton 100 has received the support of representatives of Hamilton's public school boards, post-secondary institutions, community and professional sport organizations, not-for-profit agencies and businesses. Letters of Support from these organizations are currently being gathered. These letters will appear in Appendix C of this proposal.

### – 100 Letters of Support for Hamilton 100 –

#### Sport Organizations

Ancaster Cardinals Baseball	Hamilton Challenger Baseball Association
Athletics Canada	Hamilton Conservation Authority
Athletics Ontario	Hamilton Cricket Association
Aussie Rules Football	Hamilton District Baseball Association
Binbrook Cal Ripken Baseball	Hamilton Forge
CANUSA Games	Hamilton Hammerheads Athletic Club
Cedar Springs Health Racquet Sport Club	Hamilton Health Sciences
Cycling Clubs	Hamilton Hillcats Junior FMSA
Dofasco Inc.	Hamilton Honey Badgers
Dundas Little League	Hamilton Hornets Rugby Football Club
East Mountain Cobras	Hamilton Hurricanes
Extreme Dodgeball Hamilton	Hamilton International Airport
Fit Active Beautiful (FAB)	Hamilton Moves
Georgian College	Hamilton Net Ball Association
Golden Horseshoe Aquatics Club	Hamilton Olympic Club
Golden Horseshoe Umpires' Association	Hamilton Public Library
Gymnastics Ontario	Hamilton Smash Volleyball Club
Hamilton & District Badminton Association	Hamilton Squash and Tennis Club
Hamilton Accessible Sports Council	Hamilton Table Tennis Club
Hamilton and District Soccer Association	Hamilton Tennis Club
Hamilton Aquatic Water Polo Club	Hamilton Tiger Cats
Hamilton Aquatics Club	Hamilton Ultimate Frisbee
Hamilton Art Gallery	Hamilton Victoria Curling Club
Hamilton Barbell	Hamilton Vintage Base Ball
Hamilton Bulldogs	Hamilton Wildcats Australian Football Club
Hamilton Cardinals Baseball - IBL	Intercounty Baseball League

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Kawasaski Judo Academy	Ontario Badminton Association
Kiwanis Boys and Girls Club	Ontario Cycling Association
Leander Boat Club	Ontario Physical Literacy
McGrory's Boxing Club	Roselawn Bowling Club Gage Park
McMaster Athletes Care	Seekers Volleyball
McMaster Swim Club	SportHamilton
McMaster University	Stoney Creek Athletics
McMaster Women's Fastpitch	Stoney Creek Cricket Academy
Ministry of Health and Promotion	Takitka Weightlifting Club
Ministry of Tourism Culture and Sport	TSN
Monte Cristo Track Club	Waterdown Wolves
Niagara Rugby Union	Westdale Fencing Club
Ontario Amateur Wrestling	

### Community and Business Organizations

5 Star Fitness	Hillfield Strathallan College
Admiral Inn	HSR
Ancaster Community Services	Indwell
Art Gallery Hamilton	LIUNA
Athens Printing	McMaster University
Cable 14	Mohawk College
Carmen's Group	Niwasa AHS Hamilton
Carstar Canada	Orlick Industries
CHCH TV	Planning and Development
Fengate Capital	Public Health
Fluke Transportation	Public Works
Fox 40	Redeemer University
Go Transit	St. Joseph's Hospital
Gowlings WLG	Talisman Centre
Hamilton Accessible Sports Council	The Hamilton Spectator
Hamilton Chamber of Commerce	YMCA
Hamilton Health Sciences	YWCA
Hamilton Oshawa Port Authority	

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## 1.12 The Hamilton 100 Bid Logo

While the 2030 Commonwealth Games will be known as the Hamilton Games, they will be Canada's games too. Our logo features a maple leaf, the national symbol of our country. The themes of the Games will be "Prosperity, Inclusiveness and Sustainability".

The GOLD section of the maple leaf represents Prosperity. This section of the leaf represents the built environment and the large investments we will make in new sport facilities and affordable housing.

The RED section has the geometric shape of Canada's maple leaf. It stands for Canada and inclusiveness. A core value for Canadians is respect for all the cultures that make up our nation, including the cultures of Indigenous people.

The GREEN represents sustainability. These will be the greenest Commonwealth Games ever. The Games will be organized in a way that minimizes waste and our carbon footprint. The shape of this part of the leaf is more fluid and organic, representing the natural environment.



The BLUE at the base represents the waters of Hamilton harbour, around which the city is built. One of our projects for 2030 will be to clean up and permanently remediate the waters of Hamilton's west harbour in the area around Bayfront Park.

The three colours – VICTORY GOLD, TRUE RED and DESTINY BLUE – are the brand colours of the Commonwealth Games Federation. The GREEN was added for the Glasgow Games in 2014 and the Gold Coast Games in 2018. We retain it for 2030 to represent our commitment to sustainability and the environment.

The curved-line figures in the centre of the leaf represent the athletes, with the hint of the letter "H" for Hamilton.

The name "HAMILTON 100" recognizes that this is the 100th anniversary of the Commonwealth Games, which were first hosted in Hamilton in 1930.



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## **1.13 Public Consultation and Engagement to Develop the Games Vision and Concept**

Hamilton 100 will work closely with City Council and staff to undertake comprehensive, community-driven public consultations to develop the Games vision and concept. By keeping all decision-makers, stakeholders and the public involved, we will develop a shared vision that unites and excites the whole community.

### **Public Consultation**

Public Engagement Sessions will be held throughout the city beginning in the fall of 2019. Members of the public will be able to provide input and feedback on all aspects of Games planning, including facilities, venue location, programming, special events and the Cultural Festival. Public comments and feedback will be incorporated into our Games vision when we develop the final Bid Proposal in early 2020.

Going forward, we will keep Hamiltonians informed on all Commonwealth Games plans and initiatives through media stories, public notifications, social media and the Games website. Members of the public will have access to reports that will be posted in the media centre on the Games website. We'll also be consulting members of the community via public surveys that will measure support for specific ideas and initiatives.

### **Stakeholder Consultation**

The success of the Games will depend on the support and participation of many community organizations and all levels of government. Consultation with these stakeholder groups will include, but will not be limited to:

- The Mayor and Hamilton City Council, including Council subcommittees and staff who oversee public services essential to staging the Games
- City staff responsible for planning and economic development, tourism, recreation, parks, landscape architecture, waste management, and long range capital planning
- Hamilton Police Services and other public safety organizations
- Local media – newspapers and broadcast media
- Local sport associations
- The Boards of Education
- McMaster University, Mohawk College and Redeemer University
- Representatives of urban Indigenous organizations and First Nations

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- Neighbourhood groups in areas of the city where new facilities may be built
- Affordable housing advocates, the Hamilton Roundtable for Poverty Reduction, the Social Planning and Research Council, Hamilton Community Foundation and social service agencies
- The Chambers of Commerce and local Business Improvement Areas
- Visitor services (restaurants, bars, hotels, etc.)
- Arts and culture organizations (an estimated 250 groups)
- Other stakeholders as required



## Legacy and Impact of the Games

"Hamilton 100 plans to live its legacies by being true to its roots and by inspiring others to a greater good through its actions and efforts to bid for and host the Centennial Commonwealth Games."

P.J. Mercanti, President and CEO, Hamilton 100

### 2.0 Legacies of the 2030 Games

The legacies identified here are CORE LEGACIES. These legacies are the result of investments in projects that are required to host the Commonwealth Games. Some of these legacies will be long term and will deliver public benefits for decades to come. Others will have a medium or short-term impact. For clarity,

- Long-term legacies are those whose impacts extend more than 15 years
- Medium-term legacies have an impact over 5-15 years
- Short-term legacies are those that occur within the first 5 years after the project or event
- Immediate legacies are those that occur at the time of the project or within 1 year

The legacies fall into five categories:

1. **SPORT BENEFITS:** positive impacts that improve Canadian sport and/or influence international sport.
2. **ECONOMIC BENEFITS:** positive impacts that improve standard of living, economic well-being, and tourism.
3. **COMMUNITY BENEFITS:** positive impacts on a place/location/region that improve and/or increase its sustainability, capacity, amenities, accessibility, and/or the sense of pride of its citizens.
4. **SOCIAL BENEFITS:** positive impacts that foster improvements in individual's circumstances, opportunities, engagement, awareness, sense of connection and overall health, particularly those of under-represented groups.
5. **CULTURAL BENEFITS:** positive impacts that result in the creation, expression, presentation, promotion, and/or celebration of Canadian and international art, culture, and heritage across the widest possible variety of forms.

## 2.2 Sport Legacy

Sport benefits are the positive impacts that improve Canadian sport or influence international sport.

New Sport Facilities	
<p>New and refurbished sport facilities will provide benefits to local and regional amateur sport organizations, and to Canadian amateur sport at the elite level. Some will also serve as venues for professional sport teams that require large facilities like the proposed new downtown arena.</p>	
<p><b>A NEW OR RENOVATED ARENA</b></p> <p><b>The current City-owned downtown arena, or its replacement, will be the site for the Commonwealth Games Gymnastics competitions.</b></p> <p>The current City-owned arena, known as FirstOntario Centre (formerly Copps Coliseum) was built in 1985 with a seating capacity of more than 17,000.</p> <p>The City is currently deciding whether to renovate or replace the facility. A renovation would significantly transform the building by creating over 9,000 premium seats in the lower bowl and a reinforced roof while maintaining the upper bowl balcony for large-scale concerts and other events that require the extra seating.</p> <p>In the event the City decides to replace the arena with a new smaller building, most likely in the downtown core but definitely within the City limits, it is anticipated the capacity would be in the 7,000-10,000 seat range. The total price tag for a new 10,000 seat arena would be similar to the renovation cost for the existing arena, an estimate of approximately \$125-\$130 million.</p>	<p><b>BENEFITS</b></p> <p>According to the Ernst &amp; Young study commissioned by the City, a new arena would meet modern market demands, generate broader economic activity, and earn about \$20-million in revenue for the City of Hamilton over 30 years. Currently the City subsidizes the arena to the tune of more than \$1.2-million every year. It also faces \$27-million plus in repairs over the next few years.</p> <p>Aside from the City, other beneficiaries of a new arena would include Hamilton-based amateur and professional sport franchises and their thousands of fans. The current arena is home to an OHL junior hockey team, the Hamilton Bulldogs. It's also the home of the Hamilton Honey Badgers, a professional basketball club in the Canadian Elite Basketball League.</p> <p>Additionally, the arena hosts many national and international competitions, including ice hockey, figure skating and athletics.</p> <p>A financial commitment to a new arena by the Commonwealth Games would help to drive the project forward.</p>

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<p><b>CONVENTION CENTRE AND CONCERT HALL</b></p> <p><b>The Hamilton Convention Centre will be the venue for the Media Centre and International Broadcast Centre, as well as the Boxing Event.</b></p> <p><b>The FirstOntario Concert Hall (formerly Hamilton Place Theatre) will be the venue for the Weightlifting event.</b></p> <p>The City is currently considering a plan to build a new downtown Convention Centre in the 70,000-110,000 square foot range. The current convention facility site, which has become too small for the modern convention requirements of a City as large as Hamilton, would be repurposed for other uses in cooperation with the private sector. All of this is part of a larger plan to develop a sports, entertainment, and hospitality precinct in the urban core.</p> <p>The FirstOntario Concert Hall remains an appropriately sized theatre, and while it requires some upgrades and improvements which would be included as part of the Commonwealth Games building program, the facility is expected to remain in its current location, servicing the needs of the community for decades to come.</p>	<p><b>BENEFITS</b></p> <p>If the City proceeds with the plan to develop a sports, entertainment, and hospitality precinct in the urban core as recommended by the Ernst &amp; Young study, there will be a long-term positive financial impact.</p>
<p><b>THREE NEW MULTI-SPORT CENTRES</b></p> <p><b>Three new Multisport Centres will be built to host Badminton, Table Tennis and Squash.</b></p> <p>These centres will be located in three different locations to maximize the benefits to local sport organizations and recreational users across the city.</p>	<p><b>BENEFITS</b></p> <p>The three multi-sport centres will serve the community's needs for recreation, community sports and tournaments.</p> <p>At least one of these centres will have training facilities for high-performance athletes. The programming associated with that training centre may be integrated with the sport or sport medicine programs at one of the city's universities or colleges.</p>

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<p><b>PERMANENT INDOOR BEACH VOLLEYBALL PAVILION</b></p> <p><b>This facility is required to host the Beach Volleyball competition.</b></p> <p>Located in Confederation Park, this facility will provide a year-round home for athletes and recreational users in the sport of beach volleyball. Local user groups get additional washrooms, storage and support facilities.</p>	<p><b>BENEFITS</b></p> <p>Creation of this facility meets one of the key goals of the City of Hamilton’s 10-year Sports Master Plan. The facility will host local volleyball enthusiasts, regional tournaments and help to grow the sport.</p> <p>Because it will be designed as an indoor facility, it provides for year-round use by the community.</p>
<p><b>NEW AQUATIC CENTRE AT MCMASTER UNIVERSITY</b></p> <p><b>McMaster University will be the site of the Commonwealth Games Aquatics events.</b></p> <p>The Games require a 50-metre competition pool, which we will build as a temporary outdoor fixture. The pool will be located adjacent to the McMaster aquatics centre, which will serve as a training and warm-up facility.</p> <p>The current aquatics centre at McMaster, built in 1967, is more than 50 years old. Over 100,000 people use it every year. By modern standards it's too narrow, too small and it's showing its age.</p> <p>In 2018, the university outlined its vision for a new aquatics centre with a 10-lane pool, diving pool, a pool for lessons, accessible lap basin, heated pool for therapeutic uses, new change rooms, plus space for a Hamilton Sports Hall of Fame and the McMaster Sports Hall of Fame.</p> <p>Funding for this project is not yet in place. An investment by the Commonwealth Games could drive the project forward.</p>	<p><b>BENEFITS</b></p> <p>Post Games, the aquatics centre will serve not only McMaster and its 31,000 full-time students, but also the recreational needs of the entire community. Additionally, it will be highly valued as a venue for a wide range of aquatics competitions.</p> <p>Our proposal to build the temporary outdoor competition pool includes a very specific legacy for the City of Hamilton. The 50-metre pool will be designed in such a way that it can be broken down into two 25-metre tanks following the Games. These tanks will be suitable for use in new recreation facilities needed in two of Hamilton's underserved suburban communities, Binbrook and Flamborough.</p>



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<p><b>FIELD HOUSE FOR CRICKET</b></p> <p><b>The field house is required to host the Cricket competition.</b></p> <p>It will be constructed at the site of a new cricket pitch, currently being built by the City of Hamilton at Confederation Park.</p>	<p><b>BENEFITS</b></p> <p>Cricket is a growing sport in Canada, with strong support from new Canadians who have brought their passion for the game to their new home.</p> <p>The area of Hamilton in which the cricket pitch will be located is home to a large South Asian population. This will be a welcome recreational facility for these residents.</p> <p>The facility will be capable of hosting regional tournaments and visiting pro teams. The Field House will provide the community with much-needed meeting rooms, social space, washrooms and storage areas.</p> <p>AN ADDED BONUS: A small field house that the City is constructing in 2021 to support cricket and pickleball users will be dedicated to pickleball only once the Cricket Field House is built.</p>
<p><b>PLAYING FIELD FOR FIELD HOCKEY</b></p> <p><b>A playing field with artificial turf is required for the Field Hockey competition.</b> The preferred venue is Mohawk Sports Park.</p>	<p><b>BENEFITS</b></p> <p>Although field hockey is traditionally played on grass, nowadays it's commonly played on artificial turf. The cost of artificial turf, however, is out of reach for most of the organizations and educational institutions that have playing fields or who sponsor the game.</p> <p>A proper turf field would provide a big boost for the sport of field hockey. Depending on the type of artificial turf selected, the playing field would also be suitable for soccer and other youth sports.</p>
<p><b>EXPANDED &amp; REFURBISHED LAWN BOWLS FACILITY</b></p> <p>The first official sized lawn bowl greens in all of Canada were built in Hamilton's Gage Park in</p>	<p><b>BENEFITS</b></p> <p>The sport of Lawn Bowls is enjoyed by people of all ages. It can be played by individuals and/or by teams. Locally there are six teams in the</p>

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<p>1925. The greens are located on City-owned property and are operated by the Roselawn Bowling Club.</p> <p>Currently there are two regulation size greens. These greens and their support facilities will be expanded and refurbished to meet Commonwealth Games requirements.</p>	<p>District Five Men's League that compete on the Gage Park greens.</p> <p>Refurbishing these facilities that have served the community for more than 90 years will help to secure their presence and vitality going forward and will raise the profile of the sport in the Hamilton, Halton and Niagara regions.</p>
<p><b>A FACILITY FOR TRACK &amp; FIELD ATHLETICS</b></p> <p>The exterior of this facility, located on Hamilton mountain, will be designed as a replica of the original Civic Stadium built in 1928.</p>	<p><b>BENEFITS</b></p> <p>This retro-design sport facility will not only serve community needs for track &amp; field sports, it will also be a permanent tribute to M.M. (Bobby) Robinson, the Hamilton Olympic Club, and the very first Commonwealth Games.</p>

<p><b>Training Facility for High-Performance Athletes</b></p> <p>Hamilton 100 will address the needs of high-performance athletes from across Canada by creating a Multisport Centre with world-class training facilities.</p>	
<p><b>A TRAINING FACILITY FOR ELITE ATHLETES</b></p> <p>One of the new Multisport Centres that we will build for the Commonwealth Games will include training facilities for high-performance Canadian athletes in core sports such as athletics, table tennis, volleyball, basketball, netball, and Parasports. This centre would likely be paired up with the sport and/or sport medicine programs of one of our universities or colleges.</p>	<p><b>BENEFITS</b></p> <p>While the new Multisport Centres will not necessarily be elite training centres in the same way as, for example, the national cycling centre in Milton or the diving centre in Scarborough, there will be opportunities for niche programming to serve high-performance athletes in particular sports. We will assess the needs and opportunities in collaboration with Canada's national sport organizations</p>

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<h2 style="margin: 0;">Knowledge Sharing</h2>	
<p>The international sporting movement learned important lessons from the 1930 British Empire Games hosted in Hamilton. In turn, we've learned much from the Commonwealth Games organizers who came after us. We will share the knowledge and experience that we gain from the 2030 Games with those who come after.</p>	
<p><b>KNOWLEDGE SHARING</b></p> <p>Through our <b>Games Observer Program</b> we will share what we've learned from our 2030 Games hosting experience with representatives from other communities and countries who may want to organize similar events.</p> <p>In the run-up to the Games, we will be hosting seminars on bidding and best practices and providing one-on-one mentorships in all areas of games coordination.</p> <p>Internships will be organized before, during and after the Games to provide hands-on training in all aspects of games hosting and sports administration.</p> <p>Following the Games, all of our organization manuals will be made available as part of our knowledge transfer program.</p> <p>These manuals and our Games Summary Report will describe every important aspect of our work, including how we organized our committee; how we recruited and trained volunteers; our consultation process with the community; our policies on sustainability, inclusiveness, accessibility and procurement; our collaboration with Indigenous peoples; the digital technologies we developed; and more.</p>	<p><b>BENEFITS</b></p> <p>Just as Hamilton 100 is learning from the experiences of the 2018 Gold Coast organizers, the 2022 Birmingham organizing committee, and the Vancouver 2010 Winter Olympics, those who come after us will be able to learn from Hamilton 100.</p> <p>Beneficiaries will be future Commonwealth Games organizing committees, Canadian national sport organizations, and anyone else involved in planning and staging major sport and festival events.</p>

## 2.3 Economic Legacy

Economic benefits are the positive impacts that improve standard of living, economic well-being, and tourism.

<h3 style="text-align: center;">Economic Impact</h3> <p>As the host of the 2030 Games, Hamilton will experience significant economic benefits before, during and following the Games. Both capital spending and visitor spending will contribute strongly to the city’s growth and its longer-term economic prospects.</p>	
<p><b>ECONOMIC DEVELOPMENT OPPORTUNITY</b></p> <p>The most recent Commonwealth Games in Australia (Gold Coast 2018) were far and away the most successful in economic terms. The Post-Games report issued by Gold Coast 2018 and the Queensland state government identified some key economic successes:</p> <ul style="list-style-type: none"> <li>• The Games are estimated to have delivered a \$2.5 billion economic boost to Queensland, including \$1.8 million to the municipality of Gold Coast.</li> <li>• Approximately 82 percent of Games-wide contracts, worth nearly \$1.7 billion, were awarded to Queensland businesses.</li> <li>• Growth in trade and investment was estimated to be worth \$840 million, largely driven by the opportunities identified through the Trade 2018 program.</li> <li>• The Games created more than 21,000 jobs on a yearly full-time equivalent basis over the nine-year period before, during and after the Games.</li> </ul>	<p><b>BENEFITS</b></p> <p>The 2030 Games in Hamilton is expected to equal or exceed the success of the Gold Coast Games, due to the large population base of the Greater Golden Horseshoe region and the fact that these will be the Centennial Games.</p> <p><b>A) BEFORE THE GAMES</b></p> <ol style="list-style-type: none"> <li>I. Long before the Games begin, we will see thousands of new jobs and hundreds of millions of dollars of investment in the design and construction of new facilities. Additional jobs will be created as the impact of capital spending spreads across the local economy.</li> <li>II. Organizing and promoting the Games will require the efforts planners, managers, administrators, creative professionals, legal and accounting staff, digital and IT specialists, event organizers, and many more, creating additional jobs and economic activity.</li> </ol> <p><b>B) DURING THE GAMES</b></p> <ol style="list-style-type: none"> <li>I. During the Games, Hamilton will experience a dramatic surge in the number of visitors, with hotels, motels</li> </ol>

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	<p>and B&amp;Bs fully booked. Restaurants, bars, car rental services, limousines, taxis, and other visitor services will be operating at capacity, as well as local and regional tourism attractions.</p> <ul style="list-style-type: none"> <li>II. The jump in hotel bookings will overflow to adjacent cities stretching from Niagara Falls to Halton Region, Peel Region and Toronto.</li> <li>III. There will be opportunities for local business leaders and economic developers to meet with business and political leaders from around the world, to build relationships that can lead to foreign direct investment and expanded trade.</li> <li>IV. The Games will also build awareness, both nationally and globally, for Hamilton as a progressive, forward-looking community located at the centre of the most populous region of Canada.</li> </ul> <p><b>C) AFTER THE GAMES</b></p> <ul style="list-style-type: none"> <li>I. Hamilton will have multiple new and refurbished sport facilities that will serve youth sports across the city, providing greater health, fitness and recreational benefits for residents.</li> <li>II. These new facilities will give Hamilton greater capacity to host national and international sport events, which bring significant visitor dollars to the city. Sport tourism in Canada currently generates \$6.8 billion annually.</li> <li>III. Thousands of volunteers will have received training and developed leadership skills that yield both</li> </ul>
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	personal benefits and benefits for the community.
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<h2 style="margin: 0;">Trade &amp; Investment</h2>	
<p>The 2030 Games will present an opportunity for Hamilton to greatly enhance its international awareness and promote investment and trade opportunities with its many innovative business sectors.</p>	
<p><b>TRADE AND INVESTMENT</b></p> <p>The Commonwealth nations comprise 2.4-billion people, or roughly one-third of the world's population. While not a trading organization itself, it does provide a forum for political leaders, business owners and economic developers to meet with one another. Sometimes this occurs at formal economic summits, like the Commonwealth Business Forum, but events like the Commonwealth Games provide a special opportunity for the host city.</p> <p>The experience of Australia's 2018 Gold Coast Games is indicative of the scope of benefits that can be derived from trade promotion activities. The Summary Report on those Games estimated the growth in trade and investment to be in the area of \$840 million, largely driven by the opportunities identified through the Trade 2018 program.</p>	<p><b>BENEFITS</b></p> <p>The 2030 Games will present just such an opportunity for Hamilton. The Commonwealth Games will greatly enhance international awareness for our city, which has multiple assets and innovative business sectors that are primed for growth, all of which can benefit from greater national and global attention. These include:</p> <ul style="list-style-type: none"> <li>a) THE PORT OF HAMILTON – the largest and busiest port on the Great Lakes, with potential for container shipping, and rail and road links that put 150 million consumers within a one-day truck transport catchment area.</li> <li>b) HAMILTON INTERNATIONAL AIRPORT – currently a major hub for air cargo and courier companies, including Purolator, UPS, DHL, Canada Post and Cargojet. Passenger service out of YHM has often been sporadic, with relatively few connections nationally and internationally. Yet the terminal is a low-cost provider in the most populous region of Canada.</li> <li>c) MCMASTER UNIVERSITY AND MCMASTER INNOVATION PARK – home to multiple leading research centres in advanced manufacturing, automotive research,</li> </ul>



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	<p>metals and materials, biomedical engineering, and more.</p> <p>d) KEY INDUSTRY SECTORS – Advanced Manufacturing, Agribusiness and Food Processing, Life Sciences, ICT &amp; Digital Media, and Goods Transportation.</p>
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<h2 style="margin: 0;">Tourism</h2> <p>Hosting the 2030 Commonwealth Games will provide a big boost for Hamilton’s tourism industry. Sport tourism in particular will be boosted by the development of new, state-of-the-art sport facilities. The Games will also be a major brand-building experience for the city.</p>	
<p><b>SPORT TOURISM</b></p> <p>The great majority of the 4.5 million people who visit Hamilton each year fall into the categories of "Visiting Friends and Relatives" (VFR) and "Leisure Seeking Daytrippers". These markets generate very modest per-capita spending.</p> <p>Major sporting events and conventions, on the other hand, bring large numbers of visitors to the city, almost always for overnight stays.</p> <p>The annual value of Canada's sport tourism market is \$6.8-billion. Currently, Hamilton captures a small share of that market.</p>	<p><b>BENEFITS</b></p> <p>The Commonwealth Games will:</p> <ul style="list-style-type: none"> <li>a) Investment in new sport facilities will provide the city with new and refurbished sport facilities that will be attractive to elite athletes and national/international sport associations. This can deliver to Hamilton a larger share of Canada's \$6.8-billion annual sport tourism market.</li> <li>b) A NEW ARENA will provide the city with a venue much better suited to hosting professional sporting activities, tournaments, concerts and large conventions, all of which bring significant visitor revenue to the city.</li> <li>c) A NEW CONVENTION CENTRE, which is part of a much larger plan for downtown redevelopment including a new arena, will support efforts to bring more meetings and conventions to the city – one of the priorities of Tourism Hamilton and the city's hotel industry.</li> <li>d) ORGANIZATIONAL CAPACITY. Through</li> </ul>

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	<p>the experience of organizing the Games, we will build our knowledge base and organizational capacity to host major national and international sporting events. This capacity will be delivered through the training programs that Hamilton 100 provides to volunteers; as well as the manuals and procedures that are created to organize the event; and the digital technologies developed for managing the Games.</p>
<p><b>VISITOR SPENDING AT THE GAMES</b></p> <p>MORE THAN A MILLION VISITORS will attend the Commonwealth Games in Hamilton.</p>	<p><b>BENEFITS</b></p> <p>All visitor accommodations will be fully booked for the duration of the Games, with a massive overflow into the hotels, motels, B&amp;Bs and campgrounds of Toronto, Halton and Niagara.</p> <p>Restaurants, cafés, bar, taxis, downtown attractions and visitor services of all kinds will be operating at full capacity.</p> <p>Following the Games, the increased awareness of the city stemming from its appearance in television broadcasts to an audience estimated to be in the range of 1.5-billion people, will experience much higher visitor traffic than it has in years past.</p>
<p><b>BRAND BUILDING</b></p> <p>While Hamilton has many interesting visitor attractions, it is not widely considered to be a tourism destination. Most visitors are leisure-seeking day trippers or visiting friends and relatives. Both of these are low-value markets.</p>	<p><b>BENEFITS</b></p> <p>Familiarizing Canadians with the city is a major challenge – one that the Commonwealth Games can help to overcome.</p> <p>The Commonwealth Games will give hundreds of thousands of Canadians their first glimpse of the new City of Hamilton – so different from the image of the old industrial "Steeltown" that many believe the city to be.</p>

## 2.4 Community Legacy

Community benefits are the positive impacts that improve and/or increase its sustainability, capacity, amenities, accessibility, or the sense of pride of its citizens.

<b>Sustainability</b>	
<p>Sustainability best practices will be a central focus for Hamilton 100 as we go about planning, organizing and hosting the Games. Our vision of a Green 2030 Commonwealth Games rests on the pillars of ZERO WASTE, ZERO NET CARBON, and a legacy of SUSTAINABLE sport and housing facilities that sets a benchmark for all future sport events.</p>	
<p><b>GREENING THE GAMES</b></p> <p>WASTE MANAGEMENT will focus on reduction, reuse, recycling and rethinking. Food waste and food packaging will be minimized at all Games venues. Plastic packaging – disposable water bottles, plates and utensils – will be banned at all food concessions. Food will be procured from sustainable sources. Recycling and composting bins will be ubiquitous at all locations.</p> <p>GREEN TECHNOLOGY AND SUPPLIERS will be our preferred option for all aspects of Games organization and operations. Games organizers and officials will use electric and hybrid vehicles.</p> <p>PUBLIC TRANSIT will be the primary mode of transportation for athletes, visitors and fans. Hamilton's LRT will connect the Athletes Village at McMaster University to other Games venues. Bus service and active transportation (walking, cycling) will provide access to locations on the waterfront and mountain venues. GO Transit will bring visitors to the city from the GTA. A fast ferry service will speed passengers across Lake Ontario between Toronto and Hamilton.</p> <p>COMMUNITY AWARENESS. We will raise community awareness by showcasing our use of sustainable materials, equipment and processes.</p>	<p><b>BENEFITS</b></p> <p>By reducing waste, sourcing everything from sustainable suppliers, utilizing energy-efficient vehicles, promoting travel using public transport, and other methods outlined in this proposal, we will reduce our greenhouse gas emissions and our environmental footprint.</p> <p>Regular sustainability reports will document and evaluate our performance.</p> <p>Where we exceed our goal of carbon-neutral Games, we will purchase high-quality carbon offsets to balance our environmental accounts.</p> <p>By committing the Games to the highest standards of sustainability, we will make a positive contribution to the fight against climate change and we set a positive example for businesses, sport organizations and others, to do the same.</p> <p>The Commonwealth Games will also be an opportunity for the Hamilton Oshawa Port Authority (HOPA) to pilot test a "fast ferry" service between Toronto and Hamilton. Such a service would provide commuters and visitors with a green transportation option that avoids highway congestion and long commute times.</p>

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<p><b>GREEN SPORT FACILITIES AND GREEN AFFORDABLE HOUSING</b></p> <p>All permanent facilities built for the 2030 Games will be LEED certified, Net Zero buildings. These buildings will conserve energy and generate energy onsite, minimize water use, reduce CO2 emissions, enhance air quality, and lower operating costs in the short, medium and long term. These sustainable public assets will set a new standard for other public buildings and sport facilities – both those that will be built in the future and others that may be renovated and refurbished to meet sustainable standards.</p> <p>The affordable housing that we will build will also be LEED certified, Net Zero. These buildings will set a new standard for affordable housing development in the future.</p>	<p><b>BENEFITS</b></p> <p>Sustainable building technologies already exist. The challenge is to implement these technologies in all new building construction.</p> <p>The Commonwealth Games can be the champion of change by supporting and promoting this sustainable vision. In doing so, it lays down a challenge for others to do the same.</p> <p>Hamilton City Council has identified the current situation that citizens of our country face as a "climate emergency". All of these new public buildings must be designed and built to minimize or eliminate our carbon emissions and waste footprints.</p>
<p><b>CLEANING UP THE HARBOUR IN THE AREA SURROUNDING BAYFRONT PARK</b></p> <p>The venue for the Commonwealth Games triathlon even will be Bayfront Park. One of the challenges, however, is that the beach and the waters around Bayfront Park are not safe for swimming because of the presence of blue-green algae and other harmful contaminants.</p> <p>An engineering solution has now been identified to permanently remediate the water in that area. By altering the shape of a man-made island that is part of the park, we can restore the natural flow of the water, which will prevent the formation of the algae. This will make the swim portion of the Triathlon possible and deliver a long-term environmental and recreational legacy for Hamilton.</p>	<p><b>BENEFITS</b></p> <p>Hamiltonians have not been able to swim in the bay since the 1930s – when the very first Commonwealth Games were staged in this city.</p> <p>The cleanup of the waters surrounding Bayfront Park will provide the city with a safe, clean public beach that is once again open for swimming.</p>

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<h2 style="margin: 0;">Community Pride</h2> <p style="margin: 0;">People in Hamilton have never lacked for community pride. By hosting the 2030 Commonwealth Games, we will experience a forever boost in that pride.</p>	
<p><b>A SENSE OF COMMUNITY PRIDE</b></p> <p>At various points in our history, Hamilton has been known by many nicknames.</p> <p>In 1847 we embraced the nickname "<b>Ambitious City</b>" after being derided in one of the Toronto newspapers for "having ambitions far exceeding our talents".</p> <p>In the late 1890s some people started calling it the "<b>Electric City</b>" because it had recently been connected to the power grid that tapped into the electricity generated by Niagara Falls. This electric power attracted many industries to the city: Westinghouse, Otis Elevator, International Harvester, and Proctor &amp; Gamble to name a few.</p> <p>With the rise of the steel industry in the 20th Century, Hamiltonians and Canadians called our city "<b>Steeltown</b>", and many still call it that today. City of Waterfalls and Tiger Town have their supporters too.</p> <p>For many of us, however, that original nickname "<b>Ambitious City</b>" still rings true today. How else to explain how an upstart little city called Hamilton was able to step up in 1930 to host the very first Commonwealth Games? And then to do it again one hundred years later.</p> <p>That we would undertake this challenge is a measure of our confidence. And when we succeed, it will lift our confidence to new heights.</p>	<p><b>BENEFITS</b></p> <p>Community pride is one of those intangibles that often leads to very tangible results. In vying to host the 2030 Commonwealth Games, we are expressing the pride we have for our city.</p> <p>It's a pride in our past, for the things we've accomplished. It's pride in our city today – one of the most livable communities in the country.</p> <p>The Commonwealth Games will help us to have pride in our future. In 2030 we will have renewed our sport infrastructure. We'll have a new arena, new playing fields across the city, more affordable housing, a cleaner harbour, better public transportation, greener public buildings, a more inclusive community, more business opportunities, and more people who want to visit us.</p> <p>The Commonwealth Games will not only reshape how Canada sees us, they will reshape how we see ourselves.</p>

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## 2.5 Social Legacy

Social benefits are the positive impacts that foster improvements in individual’s circumstances, opportunities, engagement, awareness, sense of connection and overall health, particularly those of under-represented groups.

<h3 style="text-align: center;">Access to Affordable Housing</h3> <p>By converting the residences that we build for Games Officials into affordable housing, we will create approximately 500-700 new affordable housing units.</p>	
<p><b>AFFORDABLE HOUSING</b></p> <p>The plan calls for building residences on sites in the downtown and east end of the city. Individual units in these residences will range from 1-3 bedrooms in size, to accommodate a variety of tenants.</p> <p>The buildings will be LEED certified, Net Zero buildings. The costs of operation will be lower, due to their energy efficiency.</p> <p>In keeping with current affordable housing best practices, it is recommended that a maximum of 80-90 percent of these units be geared to income, with the remainder set at market rent. This is proven to reduce the social stigma associated with living in public housing.</p>	<p><b>BENEFITS</b></p> <p>A recent study here in Hamilton indicated that one in five local households are spending half or more of their income on rent and utilities. Adding 500-700 units to the supply of affordable housing will be an important contribution to the City’s public housing stock.</p> <p>The sustainable design of these buildings will set a new standard for affordable housing in Hamilton and will be a benchmark for similar projects in other cities.</p>

<h3 style="text-align: center;">Volunteering, Training and Job Experience</h3> <p>The 2030 Commonwealth Games will require the support of an estimated 15,000 volunteers, who will receive training and work experience that will benefit them long after the Games are over.</p>	
<p><b>VOLUNTEER TRAINING &amp; OPPORTUNITIES</b></p> <p>The 2030 Commonwealth Games will require the support of an estimated 15,000 volunteers, who will receive training and work experience that will benefit them long after the Games are over.</p>	<p><b>BENEFITS</b></p> <p>The experience that volunteers gain through their participation in helping to organize and stage the Games will be valuable to them in years to come, and provide a boost for</p>



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<p>Hamilton 100 will also work closely with the universities and community colleges to provide internships, co-op programs, job placements, and opportunities to pursue class projects that focus on an exciting, real-world event unfolding in their own city.</p>	<p>Hamilton's sport tourism ambitions.</p> <p>Our collaboration with universities and colleges will provide students with valuable hands-on experience in their chosen fields of study, making it easier for them to find jobs when they graduate and enter the workforce.</p>
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<h2 style="margin: 0;">Accessibility for Persons With Disabilities</h2> <p>The Commonwealth Games provide us with a teachable moment – a point in time where large numbers of people can catch a glimpse of the things that persons with disabilities can do. It's also an opportunity to showcase best practices in creating an accessible environment for athletes and visitors in the world of sport.</p>	
<p><b>INCLUSION OF PARASPORTS IN THE REGULAR GAMES SCHEDULE</b></p> <p>Para-athlete competitions will be fully integrated into the regular Games schedule. This is unique to the Commonwealth Games. By contrast, the Olympics schedule two distinct sets of Games: one for able-bodied athletes, which receives most of the media attention, and a follow-up “Para Olympics” for disabled athletes.</p>	<p><b>BENEFITS</b></p> <p>The integration of Parasports into the regular Games schedule will provide these events with maximum exposure during prime time television/audience time slots.</p> <p>It will also help to change public perceptions of what it means to be "disabled" and set an example of what can be achieved if we remove the physical and social barriers that people with disabilities face.</p>
<p><b>ACCESSIBILITY AT ALL GAMES VENUES AND NEW BUILT FACILITIES</b></p> <p>All Games venues will be fully accessible. This applies to the sport venues as well as the affordable housing we create.</p> <p>The accessibility guidelines we follow will be those established by the City of Hamilton's "<i>Barrier Free Guidelines</i>", which exceed both provincial and CGF standards.</p>	<p><b>BENEFITS</b></p> <p>As with sustainability, accessibility will be designed into all Games venues.</p> <p>Our emphasis on accessibility will reinforce positive attitudes in the community and will send a message that the Commonwealth sport movement is truly inclusive.</p> <p>When the Games are over, all of these venues will be used for community recreation or affordable housing. By designing them to stringent accessibility standards, all can be</p>

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	enjoyed by both able-bodied and disabled residents.
<p><b>ACCESSIBLE COMMUNICATIONS</b></p> <p>All Games communications will be provided in formats that are accessible to those who have perceptual or learning disabilities. This includes signage and wayfinding systems at all venues.</p>	<p><b>BENEFITS</b></p> <p>All Canadians and Games visitors will have access to the information they need to learn about the Games, to participate in activities, and to find their way around Games venues.</p>

<p><b>Opportunities for Indigenous People</b></p> <p>A <b>Reconciliation Action Plan</b>, developed in concert with First Nations and urban aboriginals, will create multiple opportunities for these communities to participate in the Cultural Festival and to derive tangible economic benefits through the Games procurement, hiring and volunteer policies.</p>	
<p><b>INDIGENOUS PARTICIPATION IN THE GAMES</b></p> <p>Aboriginal organizations and First Nations will be fully involved in the development of plans for the 2030 Cultural Festival.</p> <p>There will be multiple opportunities to showcase Indigenous sports, culture and history to Canadians and visitors from across the Commonwealth.</p> <p>A special initiative will be to stage a demonstration of the sport of lacrosse – possibly a tournament – in the period leading up to the Games.</p>	<p><b>BENEFITS</b></p> <p>Through these activities, we will create a better understanding among non-Indigenous people of the rich culture and proud history of Canada's First Nations. The result will be increased pride for Indigenous people and a reduction of negative perceptions among the non-Indigenous population.</p> <p>Sport has always been an important part of Indigenous culture. This is an opportunity to share that heritage with Canadians and visitors from around the world.</p>
<p><b>GAMES PROCUREMENT POLICIES</b></p> <p>Hamilton 100's procurement policy will ensure that aboriginal-owned businesses have opportunities to supply goods and services to the Games.</p> <p>There will also be job and volunteer opportunities for aboriginals living in Hamilton.</p>	<p><b>BENEFITS</b></p> <p>These initiatives will generate tangible economic benefits for First Nations communities by strengthening aboriginal-owned businesses and giving job seekers an opportunity to find work, upgrade their skills and get valuable work experience.</p>

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<h2 style="text-align: center;">Investment in Low-Income Neighbourhoods</h2> <p>A number of Commonwealth Games investments and projects are targeted in areas of the city that have the greatest need for development, including the so-called CODE RED neighbourhoods. Projects include the renewal of recreational facilities and parks in the north end of the city.</p>	
<p><b>RENEWAL OF THE EASTWOOD PARK</b></p> <p>Our preferred location for the 3x3 Basketball competition is Eastwood Park, located on Burlington Street East in the north end of the city. The site hosts a neighbourhood arena, but the park itself is underdeveloped and in great need of refurbishment and renewal.</p>	<p><b>BENEFITS</b></p> <p>The 3x3 Basketball competition will be one of the most popular in the Games. This particular version of basketball is a formalized version of “street ball”, a sport popular with urban youth.</p> <p>The recreational legacy – basketball courts and support facilities – will fit perfectly with the needs of this underserved north end neighbourhood.</p>
<p><b>WOODLANDS PARK</b></p> <p>Hamilton 100 would like to make an investment in Woodlands Park, one of the city's oldest parks, located in the heart of Barton Village. The park was once a gathering place for industrial workers and their families and hosted a soccer pitch and baseball diamond. It underwent a recent makeover that included a new soccer pitch and a play area for children. The park is also the site of the city's first legal wall for street art.</p> <p>We will work closely with the City's Parks and Recreation Department and local residents to identify additional improvements that meet the neighbourhood's present and future needs.</p>	<p><b>BENEFITS</b></p> <p>The area around Woodlands Park is one of the city's low-income neighbourhoods. However, there is a revitalization underway in the nearby Barton Street commercial district and the former Westinghouse headquarters across from the park has just recently been renovated to create 50,000 sq. ft. of bright new commercial office and retail space.</p> <p>Woodlands Park will be a location for Commonwealth Festival events and possibly as a venue for street art. The positive changes taking place in the neighbourhood will be boosted by a Commonwealth investment in this space.</p>

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## 2.6 Cultural Legacy

Cultural benefits are the positive impacts that result in the creation, expression, presentation, promotion, and/or celebration of Canadian and international art, culture, and heritage across the widest possible variety of forms.

Arts & Culture	
<p>The Commonwealth Games are much more than just a sporting event. They are a celebration of national cultures and an opportunity for the host city and host country to showcase their diversity and rich cultural traditions to the world.</p>	
<p><b>CULTURAL FESTIVAL</b></p> <p>The 2030 Games will be much more than a sporting event. They will be a celebration of national cultures, including those of the First Nations.</p> <p>The 12-day Commonwealth Festival will be a huge celebration of arts and culture that draws on the talents of our artists, poets, actors, musicians, choirs, story tellers, dancers, performance artists and fashion designers, representing many different ethnic traditions and cultural strands, including those of indigenous peoples.</p> <p>More than one million people are expected to attend.</p>	<p><b>BENEFITS</b></p> <p>These celebrations will teach us to appreciate the different histories and cultures that make Canada the country what it is today – a country that values its diversity and sees diversity as a source of national strength.</p> <p>It will present to the world an image of Canada that goes beyond “Mounties, mountains and moose” – the traditional 3 M’s of Canadian tourism marketing.</p> <p>This is a remarkable opportunity for our artists of all descriptions. Local talent will feature prominently in the Festival, but national and international performing artists will have a role in these celebrations too.</p>
<p><b>PUBLIC ART</b></p> <p>A series of public art projects will be commissioned for the Games. These will include sculptures, murals, photo exhibits, and other art forms. Some installations will be permanent, others temporary. The project will include art from Indigenous artists.</p>	<p><b>BENEFITS</b></p> <p>Public art installations and sculptures commissioned for the Games will serve as a reminder of the centennial celebrations of the international sporting event that originated in this city.</p> <p>Artists commissioned to create these works will be remunerated in a way that acknowledges their time, skill and effort.</p>

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	<p>Indigenous artists will be included in this project and their work will be displayed proudly in community public spaces.</p>
<p><b>OUTDOOR CULTURAL SPACE</b></p> <p>The outdoor cultural space we will create would have a permanent stage with a supporting back-stage area that will serve community theatre groups, music organizations, public festivals and community events. The facility would be similar in nature to the Windsor Riverfront Festival Plaza.</p>	<p><b>BENEFITS</b></p> <p>Hamilton currently has no permanent outdoor space for the performing arts. Outdoor theatre is virtually unknown in the city and there are no permanent outdoor stages for larger-scale musical performances. Festivals typically erect temporary stages or use the Bandshell at Gage Park. The fact that most festivals gravitate to Gage Park is indicative of the lack of options.</p>

<p><b>Heritage</b></p> <p>The 1930 British Empire Games – or the first Commonwealth Games as we often like to call them – was an important heritage moment, yet one about which very little is known or remembered. This is an opportunity to recover a piece of our national heritage. On the 100th anniversary of those Games, it’s the perfect time to do so.</p>	
<p><b>REDISCOVERING OUR HISTORY</b></p> <p>The Commonwealth Games, as we know it, would not exist today were it not for the Games founder, M.M. (Bobby) Robinson, and noted Hamilton city builders like T.B. McQuesten, and the enthusiasm and support of the citizens of the City of Hamilton.</p> <p>In the run-up to the Games, and during the Games, there will be significant efforts to relate the stories of the very first Commonwealth Games to Canadians.</p> <p>Curriculum packages will be prepared for the schools. Podcasts, broadcasts, feature articles and websites will relate the stories.</p>	<p><b>BENEFITS</b></p> <p>The 2030 Games will allow us to return to the place where it all began. We will rediscover the stories of the first “friendly games” that inspired a Commonwealth tradition. We will recall the challenges that the organizers faced, and their determination to overcome all odds.</p> <p>We will think about what this meant for Canada – its first venture on to the international stage as the host of a major sporting event.</p> <p>We will rediscover the origins of the Athletes Village and the medals podium – innovations that inspired the sporting world. And we will reflect on how far we have come – as a city, a nation and a Commonwealth – and where we might go in the future.</p>

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<p><b>COMMONWEALTH GAMES HISTORY PROJECT</b></p> <p>To rediscover our heritage we would like to sponsor a 1930 Commonwealth Games history project. This will involve gathering and indexing all news reports, documents, photos and memorabilia of those Games. Most of those materials are currently in the archives of the Hamilton Public Library and the Canadian Sports Hall of Fame.</p> <p>Everything will be collected and posted online in a VIRTUAL MUSEUM WEBSITE, accessible to all Canadians and citizens of the Commonwealth worldwide.</p>	<p><b>BENEFITS</b></p> <p>This project will require a collaborative effort, involving archivists, writers, photographers, videographers and historians, to help us rediscover our collective history. In other words, it will be a project that extends beyond Hamilton to include other Canadians who share our interest in recovering and preserving this proud moment in time.</p> <p>This history and its many fascinating stories will become background material to support writers and broadcasters who will use it to tell their audiences about the very first Commonwealth Games and the city that hosted them.</p> <p>The online Digital Museum will preserve this story and allow us to share it with the rest of the world.</p>
<p><b>A CELEBRATION FOR ALL CANADIANS</b></p> <p>The 2030 Games will be known as the Hamilton Games – but we want all of Canada to celebrate with us.</p> <p>We expect that Canada Post and the Canadian Mint will want to create a special series of commemorative Canadian postage stamps and coins, designed by Canadian graphic artists, memorializing the organizers, athletes and innovations the 1930 Games and the Centennial Games of 2030.</p> <p>Documentary film and video projects sponsored by the National Film Board, Canada's national broadcasters, TVO and others would be another avenue of support to bolster Canadian pride and a better understanding of our history and heritage.</p>	<p><b>BENEFITS</b></p> <p>There are multiple opportunities for Canadians across the country to learn more about this important moment in our history. The fact that it is “sport history” will perhaps make it even more accessible and widely interesting to many members of the public than other heritage topics.</p>



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## **Ancillary Legacies**

Ancillary legacies are impacts that a host, or a third party associated with the Games, chooses to pursue in order to leverage the event and take advantage of its occurrence. These impacts are not essential to delivering the Commonwealth Games, but will deliver benefits to the community.

Ancillary Legacies will be identified later as more detailed plans emerge and our partners discover leveraging opportunities.

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# 3 Sports Program and Proposed Dates

## 3.1 Core and Optional Sports

Core Sports	# Athletes	Core Parasports	# Athletes (min. 300)	Total # athletes (max. 3800)
1. Aquatics (swimming)		Aquatics (swimming)		373
2. Athletics		Athletics		944
3. Badminton				144
4. Boxing				206
5. Cycling (road/time trials)				211
6. Gymnastics (artistic)				96
7. Hockey (field) (team)				360
8. Judo				158
9. Lawn Bowls		Lawn Bowls		246
10. Netball (w) (team)				144
11. Rugby 7s (m/w) (team)				288
12. Squash				100
13. Table tennis				182
14. Triathlon				58
15. Weightlifting		Powerlifting		215
16. Wrestling (freestyle)				120
<b>Total</b>	<b>3615</b>		<b>230</b>	<b>3845</b>

Optional Sports (max. 1 team)	# Athletes	Optional Parasports	# Para- athletes	Total # athletes (max. 500)
3x3 Basketball (team)	96	3x3 Basketball (team)		96
Cricket (T20 Women) (team)	150			150
Cycling (track)		Cycling (track)		135
Beach volleyball	64			64
		Table Tennis	16	16
Diving	23			23
<b>Total</b>				<b>484</b>

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## 3.2 Hamilton’s Experience Hosting Major Sporting Events

### Major Sport Events Hosted by Hamilton

Hamilton hosts more than 100 International, National and Provincial sport related events every year. The following is a list of some of the major events the city has hosted.

- 2019 RBC Canadian Open
- 2019 (2010) Canadian Little League Championship
- 2019 PING Canadian Match-Play Championship
- 2019 OFSAA Boys AAA Basketball Championship
- 2019 Ontario Federation of School Athletic Associations Provincial Boys & Girls Soccer Championship
- 2019 (2018) Quidditch Canada National Championship
- 2019 (2017) Ontario Federation of School Athletic Associations Boys Basketball Championship
- 2018 Ontario Federation of School Athletic Associations Cross Country Championship
- 2018 & 2017 Parks and Recreation Ontario MBA Symposium
- 2018 Tough Mudder Full Course
- 2018 Canada versus Germany Women’s International Soccer Match
- 2018 OCAA Curling Championship
- 2018 (2017) Ontario Hockey Federation Major Atom AAA Championship
- 2018 (2017) Ontario Curling U18 Men’s & Women’s Provincial Championship
- 2018 (2007, 2006) U Sports Men’s Volleyball National Championship
- 2018 OUA Golf Championship
- 2018 Ontario College Athletic Association Badminton Championship
- 2017 U.S. versus Canada Men’s Rugby World Cup 2019 Qualifying Match
- 2017 (2013) Ontario Coaches Conference
- 2017 Rogers Hometown Hockey Tour
- 2017 Ontario College Athletic Association Men's & Women's Indoor Soccer Provincial Championship
- 2017 Canadian National Old Timers Baseball Championship
- 2017 North American Indigenous Games (Western Hub)
- 2017 (2016, 2015) National Touch Football Championship
- 2017 Ontario Federation of School Athletic Associations Football Bowls
- 2017 Ontario University Athletics Wrestling Championship
- 2017 (2016, 2008, 2005, 2004) Vanier Cup
- 2017 Ontario College Athletic Association Men’s Volleyball Championship
- 2016 Ultimate Canada - Canadian Ultimate Championship – Mixed
- 2016 World Karate Championship
- 2016 Ontario Soccer Association – Ontario Cup
- 2015 Pan American Games (Soccer)
- 2015 Canada versus England Women’s International Soccer Match

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2015 International Skating Union World Synchronized Skating Championship  
2014 Allan Cup  
2014 ESSO Cup National Female Midget Championship  
2013 Softball Canada Umpire Blue Convention  
2012 RBC Canadian Open Golf Championship  
2012 Canadian Interuniversity Sport Women’s Volleyball Championship  
2011 Mobility Cup  
2010 Kraft Hockeyville  
2010 (2003, 2001) CIS Women’s Basketball Championship  
2009 Royal Canadian Golf Association University/College Golf Championship  
2007 (1991, 1949) Tim Hortons Brier  
2007 28<sup>th</sup> World Baton Twirling Championship  
2007 Canadian Yachting Association, Youth Sailing Championship  
2006 Actifest Ontario Senior Summer Games  
2006 Canadian National Synchronized Figure Skating Championship  
2006 Canadian Open Golf Tournament  
2004 BDO Curling Classic  
2004 Rugby Canada National Festival  
2004 International Skating Union Four Continents Figure Skating Championship  
2003 Road World Cycling Championship  
2003 Canadian Bell Open Golf Championship  
2003 Canadian University Women’s Basketball Championship (2002)  
2002 World Sailing Championship  
2002 (1998, 1993) Canadian Figure Skating Championship  
2000 (1994) International Children’s Games  
2000 North American University Hockey  
2000 Canadian Tae Kwon Do Championships & Olympic Trials  
1999 World Rowing Championships  
1998 Canadian Figure Skating Championships  
1996 World Karate Championships  
1996 Grey Cup – Canadian Professional Football Championship  
1996 Ford World Curling Championships  
1996 Canadian Precision Figure Skating Championships  
1996 National Old Timers Baseball Championships  
1996 Ontario Junior Golf Championship  
1995 Canadian National Cycling Championships  
1995 Tournament of the Americas Olympic Qualifications Basketball Championships  
1995 Canadian Masters Outdoor Track and Field  
1995 World Bocce Championship  
1994 Canada versus Wales Rugby

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1994 World Gymnastics Challenge (1995)  
1994 World Championship of Basketball  
1994 Canadian Recreational Slo-Pitch Championships  
1994 Canadian Amateur Golf Championships  
1993 World University Games, Women’s Soccer  
1993 Pan Am and World Judo Championships (1994 also)  
1993 Canadian Figure Skating Championships  
1992 Canadian Cycling Championships  
1992 Ontario Senior Games “ACTIFEST”  
1991 Canada Cup World Hockey Championships  
1991 Ontario Games for the Physically Disabled  
1986 Canada Cup World Hockey Championships

### **Sport Franchises**

Hamilton Tiger Cats – Canadian Football League (CFL) – 69 years  
Hamilton Honey Badgers – Canadian Elite Basketball League  
Forge FC – Canadian Premier League  
Hamilton Bulldogs – Ontario Hockey League (OHL)

### **Annual Sport Events**

Around the Bay Road Race – North America’s Oldest Road Race – 125 years  
CANUSA Games – Bi-Annually with Sister City, Flint, Michigan – 62 years  
Hamilton Indoor Games (athletics) – 94 years  
Silver Fox Basketball Invitational Tournament – 48 years  
Enbridge Ride to Conquer Cancer Benefiting Princess Margaret Hospital – 11 years  
Blessed Sacrament Basketball – 8 tournaments per year  
National Slo-Pitch Association Canada Men’s & Women’s World Series – 10 years  
National Slo-Pitch Men’s and Women’s Provincial Championship – 2 tournaments per year  
Ancaster Heritage Day Soccer Tournament – 16 years  
Stoney Creek Girls Hockey Association – 4 tournaments per year  
Road 2 Hope Marathon – 12 years

### **Events and Festivals**

Super Crawl – 11<sup>th</sup> Anniversary  
Canadian Country Music Awards – 2020 Host City (2018, 2011, 1997, 1995, 1993, 1991)  
JUNO Awards – (2015, 2011, 1999, 1997, 1996, 1995)  
Ancaster Fair – 169 years | Binbrook Fair – 165 years | Winona Peach Festival – 52 years  
Festival of Friends – 50 years  
It’s Your Festival – 43 years

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### **3.3 Strategies to Recruit The Best Athletes**

Hamilton plans to attract the Commonwealth's best athletes and teams by offering them opportunities to gain meaningful experiences that will help them to grow and excel as individuals, as teams and as national organizations.

We will do this by providing:

#### **Training Scholarships for Athletes and Sport Administrators**

These scholarships will enable athletes to live and train here in Hamilton for up to one year prior to the Games. Each Commonwealth Games Association (CGA) will have the opportunity to send one athlete for a year, or several athletes for a shorter period of time, for this purpose.

The same opportunity will be made available to sport administrators to participate in sport management workshops with topics on marketing, sponsorships, grant applications, communications, media relations and other aspects of event management, including transportation, security, venue management, ceremonies and logistics.

#### **Coaching Conferences**

Hamilton will aid coaches by hosting regional coaching conferences in other Commonwealth countries two years prior to the Games. These conferences will be subsidized to provide low or no-cost registration and accommodations to many of the developing countries of the Commonwealth.

#### **Travel and Support Grants**

Travel and Support Grants will also be provided at Games time to reduce travel costs so that CGAs can invest their resources in their teams rather than the high cost of travel.

#### **Ideal Competitive Conditions**

Competitive conditions in Hamilton will be ideal for athletes looking to achieve a personal best. The weather in July is characterized by warm, sunny days and comfortable evenings, with an average daytime temperature of 26 degrees Celsius. The altitude is about 85 meters above sea level in the lower city and 240 metres at the "mountain" locations. All competition venues will be world class, tried, tested and true to the requirements of the Commonwealth Games Federation.

#### **A Welcoming Community**

Hamilton and its citizens will provide a safe and positive experience for the athletes, officials, special guests and visitors from across the family of Commonwealth nations. Our city and other nearby communities in Southern Ontario are among the most diverse in Canada, with residents who hail



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from every Commonwealth nation. These diverse communities will be ready to cheer on all the Commonwealth teams and their athletes.

All CGAs, special guests, officials and lead mission staff will be provided with a special enhanced discount card providing free or discounted prices for everything from transportation to food services, accommodations, services at games venues, or designated services throughout Hamilton.

The minute athletes arrive they will all be treated as special guests. They will be provided with on time reliable transportation, a variety of healthy food choices, clean and safe accommodations in the Athletes Village, and world-class venues operated by experienced and trained staff and volunteers.

Athletes will leave Hamilton knowing why we cherish these games as our own, and why M.M. Bobby Robinson's vision of the "Friendly Games" still holds true a century later in the City of Hamilton.

### **3.4 Proposed Dates**

**Opening Ceremonies – Friday June 28, 2030**

**Closing Ceremonies – Sunday July 7, 2030**



## Venues Master Plan (Overview)

### Sport Venues

	COMPULSORY SPORTS	PROPOSED VENUE	DESCRIPTION
1.	Athletics + para 944 athletes	Mohawk Sports Park	Up to 40,000 seats 400 m competition track + warm up track + warm up throwing field
2.	Badminton 114 athletes	Multisport Complex	1,400 permanent retractable seats plus 1,100 temporary seats 1 centre court, 4 match courts, 4 warm up courts
3.	Boxing 206 athletes	New Convention Centre or Dundas Arena	3,000 temporary seats or 1,000 permanent seats plus 1.900 temporary seats
4.	Cycling – Road & Time Trials 211 athletes	Hamilton Centre to West Mountain	1,000 temporary seats at City Hall start/finish line 12 km loop TT – 40 km M; 30 km W; single loop
5.	Gymnastics – Artistic 96 athletes	First Ontario Centre or New Arena	Up to 15,000 seats or 7,000 to 10,000 seats
6.	Field Hockey 360 athletes	Mohawk Sports Park	Up to 5,000 temporary seats 2 Competition Pitches Field House with change rooms & meeting rooms
7.	Judo 158 athletes	Dave Andreychuk Mountain Arena	2,500 permanent seats
8.	Lawn Bowls + para 246 athletes	Gage Park	2,500 temporary seats 4 competition greens New Field House
9.	Netball (W) 144 athletes	Paramount Fine Foods Centre	5,000 permanent seats

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10.	Rugby 7's 288 athletes	Tim Horton Field	23,218 permanent seats + 10,000 temporary seats
11.	Squash 100 athletes	Multisport Complex	2,500 temporary seats for Show Court 500 temporary seats for Match Courts
12.	Swimming + para 373 athletes	McMaster Aquatic Centre	5,000 temporary seats at 8 lane 50 m Competition Pool
13.	Table Tennis 182 athletes	Multisport Complex	2,500 temporary seats at 2 Match Courts plus 400 permanent retractable & 350 temporary seats for 8 Show Courts
14.	Triathlon 58 athletes	Pier 4 Park Bayfront Park City street cycling course	2,000 temporary seats at Transition Area plus 3,000 hillside seats at Bayfront Park 1,500 m swim; 40 km cycling; 10 km run
15.	Weightlifting 215 athletes	First Ontario Concert Hall	2,000 permanent seats
16.	Wrestling 120 athletes	Dave Andreychuk Mountain Arena	2,500 permanent seats

	OPTIONAL SPORTS	PROPOSED VENUE	DESCRIPTION
17.	Basketball 3on3 96 athletes	Eastwood Park & New Community Centre & Outdoor Event Space	Up to 5,000 temporary seats 9 post Games courts Art Music Centre during games
18.	Cricket (W) 150 athletes	Confederation Park	2,000 permanent seats plus up to 8,000 temporary seats. New national level Field House
19.	Cycling – Track + para 135 athletes	Milton Velodrome	2,500 permanent seats 250 m indoor track
20.	Beach Volleyball 64 athletes	Confederation Park	4,000 temporary seats expandable up to 10,000 around Competition Court 500 permanent seats at 6 indoor practice courts
21.	Diving 50 athletes	PanAm Sports Centre	2,500 permanent seats 25 m x 25 m pool

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## Non-Sport Venues

	<b>NON-SPORT VENUES</b>	<b>PROPOSED VENUE</b>	<b>DESCRIPTION</b>
22.	Technical Officials Accommodation	Up to 4 sites in city centre (sites to be determined)	Average of 200, 2 bedroom units per building with ground floor providing food service, meeting rooms, training rooms & social spaces
23.	Athletes Village	McMaster University	6,000 beds by 2030 Multiple, existing food service options Existing meeting rooms
24.	International Broadcast Centre	Existing Convention Centre or new Convention Centre	Up to 4,000 m2 on 1 floor which can be subdivided as required. In city centre and at centre of games venues
25.	Main Press Centre (MPC)	Existing Convention Centre or new Convention Centre	Up to 4,000 m2 on 1 floor which can be subdivided as required. In city centre and at centre of games venues
26.	Opening/Closing Ceremonies	Tim Hortons Field	23,218 permanent seats + 10,000 temporary seats

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## Venue Locations In Hamilton

**VENUE LOCATIONS**

- 1 McMaster University  
Swimming  
Athletes Village
- 2 Waterdown  
Badminton
- 3 Bayfront Park & Pier 4 Park  
Triathlon
- 4 Eastwood Park  
3 on 3 Basketball
- 5 Future Downtown Convention Centre  
Boxing
- 6 First Ontario Centre  
Gymnastics
- 7 First Ontario Concert Hall  
Weightlifting  
Power Lifting
- 8 Hamilton City Hall  
Cycling - Road & Time Trials - Start/Finish
- 9 Tim Horton Field  
Rugby 7's  
Opening & Closing Ceremonies
- 10 Gage Park  
Lawn Bowls
- 11 Confederation Park  
Beach Volleyball  
Cricket
- 12 Mohawk Sports Park  
Athletics  
Field Hockey
- 13 Dave Andreychuk Mountain Arena  
Wrestling  
Judo
- 14 West Mountain  
Table Tennis
- 15 Mt. Hope  
Squash
- 16 Grightmire Market St Arena Dundas  
Boxing Option B

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drawing no.:

00

date: 2019-09-11

drawing title:

VENUE LOCATIONS  
HAMILTON VENUES

scale: 1:500

revision #:

facility:

N.A.

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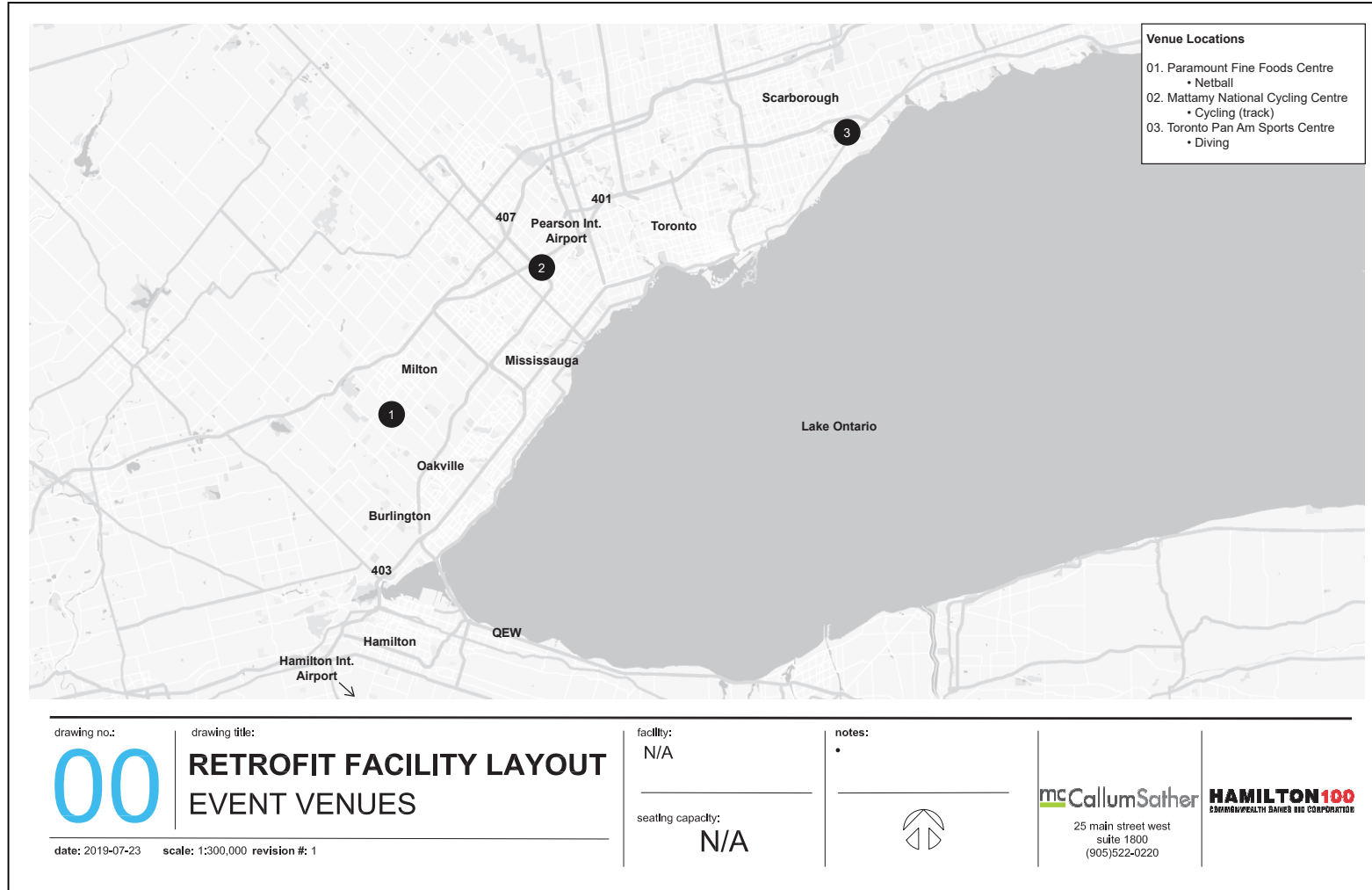
seating capacity:

N.A.

notes:

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## Venue Locations Outside of Hamilton





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## Local Stakeholder Involvement and Commitment to Partnering

### Demonstrated support from local business groups/leaders and community groups

The following is a Partial List of Supporters.

- **Education Institutions** – Departments and representatives from: McMaster University, Redeemer University College, Mohawk College, HWDSB, HWCDSB, Hillfield Strathallan College
- **Sport Organizations & Ambassadors** – Hamilton Tiger-Cats Football Club, Hamilton Bulldogs Hockey Club, Sport Hamilton, Golden Horseshoe Aquatic Club, Hamilton Cricket Association, McMaster Swim Club, Therese Quigley, Cecelia Carter Smith, Michelle Fazzari
- **Private Sector Partners** – LIUNA, Fengate Capital, Carmen’s Group, Gowlings WLG, Fox 40 Whistles / Fluke Transportation, and many Downtown Hospitality Venues (Hotels/Restaurants)
- **Not-for-Profit Organizations** – Indwell, HHS, YMCA, YWCA, Hamilton Chamber of Commerce, Hamilton Port Authority
- **City of Hamilton Departments** – Mayor’s Office, City Manager’s Office, Planning & Economic Development, Tourism Hamilton, Recreation, City Housing Hamilton

**Sign off on the Hosting Proposal from City of Hamilton (pending)**

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## Sport Venue Overviews

### Sport Venues

- 00. Architects Page
- 00. Design Overview

#### CORE SPORTS

- 01. Athletics & Field Hockey
- 02. Badminton
- 03. Boxing
- 04. Cycling (Road)
- 05. Gymnastics (Artistic)
- 07. Judo & Wrestling
- 08. Lawn Bowls
- 09. Netball
- 10. Rugby 7s
- 11. Squash
- 12. Swimming
- 14. Table Tennis
- 14. Triathlon
- 15. Weightlifting

#### OPTIONAL SPORTS

- 17. Basketball (3x3)
- 18. Cycling (Track)
- 19. Cricket
- 20. Beach Volleyball
- 21. Diving



**mC Callum Sather**  
ARCHITECTURE ENGINEERING INTERIORS



# BUILDING STRATEGY



## **Starting Principal:**

When selecting venues the starting principal was that what was constructed for the Games must already have been identified as a need in the City of Hamilton. Thus the Games would act as a catalyst to achieve needed facilities in a shorter timeline.

We worked with City Staff to identify existing facilities which were in need of upgrade or replacement as well as new venues throughout the City which appear in their ten year plan.

Some temporary facilities are unavoidable but these will be minimized through creative ticketing programs which ensure only the required number of seats are constructed. And all attempts possible have been made to ensure these temporary facilities have the minimum impact on the community when in place and leave no permanent mark on the environment once removed.

## **Net Zero Energy Buildings:**

All new facilities will be Net Zero Energy Buildings (NZEB).

While new innovations are continually coming forward; the principals behind how to design such NZEB's for our climate are now known.

The entire lower City of Hamilton is close to lake water level. This means that ground water sourced heating and cooling systems are very feasible. These systems combined with solar will generate the energy required.

Large glazed areas and thermal mass floors will minimize winter heat requirements.

Shading those windows in summer and the use of innovative glazing will minimize heat gain in summer.

And the natural environment will be employed. Deciduous trees planted on the south and west will shade the building in summer while letting the sunlight through in winter.

While every building will be different; we will select the right technologies for each so as to set the standard for all future building in the City of Hamilton.

### **Environmental Legacy:**

Every site will see an environmental upgrade. But beyond this we are looking to make a true environmental impact on the city.

As part of the Triathlon; we are working with the Bay Area Restoration Council (BARC) to see that the waters at Bayfront Park will be swimmable by 2030 and for generations to come. For residents of the City of Hamilton to be able to safely swim in our waters for the first time in generations will be a milestone and potentially the aspect of the Games which impacts the most people.

### **Inclusivity:**

Physical, gender identification, financial, cultural and social inclusivity have all been addressed.

A local accessibility specialist will be reviewing all plans.

All washrooms, change rooms, locker rooms within new facilities will be gender neutral. Part of the renovation of existing facilities will be to move those facilities to be more gender neutral.

Financial inclusivity is being addressed through creative ticketing concepts which will allow those who are financially challenged to still be able to access the events.

First Nations inclusivity as well as recognition of all of Hamilton's incredible diverse cultural sectors will be reflected in the Games. This means the inclusion of art, music, food, heritage displays and more on themed days and all venues are being planned with space to accommodate these events.



**mcCallumSather**

# MOHAWK SPORTS PARK

Mohawk Sports Park Hamilton Context



**Events: Athletics, Field Hockey**

**Location:**

Mohawk Sports Park, also known as Commonwealth Park (as a tribute to Hamilton hosting the first ever Commonwealth Games in 1930) and Upper King's Forest Park is a 150 acre athletics park with an existing running track, baseball diamonds, soccer, football fields and the Mohawk 4 Ice Centre. The Sports Park is one part of the larger King's Forest Park which connects a host of linked recreational assets along the escarpment's edge including the King's Forest Golf Course and a portion of the Red Hill Valley Recreational Trail which extends northward across the park. The Red Hill Creek runs through this large natural area; Albion Falls are located in the southernmost tip, and Buttermilk Falls are located in the central western tip. This location is replete with recreational trails for hiking and biking, including the Escarpment trail and the Bruce trail - Canada's oldest and longest marked footpath - 900 km from Niagara to Tobermory.



### **Development of Venue Concept:**

Mohawk Sports Park Venue Map:

Developed in conjunction with the City of Hamilton; the existing facilities will be transformed with both permanent and temporary elements to enhance the live athletics experience as well as enrich this existing community asset and leave a new legacy contribution to the historic park for future generations.

The Mohawk Sports Park will host a clustering of sport and non-sport activities. The mix of programs are intended to provide continuous all-day entertainment at a single location and within a single secure perimeter. This clustering of events will benefit from a single broadcast area and support flexible staging for both sports and entertainment events. Additionally the sports park area will support event transportation in the form of bus loops, drop-offs areas, visitor and event staff parking.

A new main entrance and central event plaza will be the centerpiece of The Mohawk Sports park. The plaza will be a hub that links Athletics and Field Hockey events with food, art and entertainment.

The site also offers a large area of land with permanent lighting in place which can accommodate high numbers of temporary venue parking. Thus attractions such as live music, food, and vendor installments are easily accommodated. A notable advantage to this site is the scale and flexibility it brings to the overall planning and operations of the games in Hamilton.

### **The field house:**

At the east end of the plaza, a new fieldhouse will be constructed along the athletics field of play. For the athletes, this legacy project will provide the necessary barrier free locker rooms, showers and washroom facilities and will structure a significant portend of permanent seating (approx. 5600 seats), a professional press box and arena lighting. Some areas of fieldhouse structure may be designed specifically to accommodate VIP spectators with a further enhanced experience.

The field house will be outfitted with concessions and water/power supply adequate to serve both the fieldhouse and the event plaza. The program will include meeting rooms and offices and abundant storage capacity to expand the existing facilities functionality. The lobby will serve as sports showcase for the park.

The field house is proposed to be net-zero designation.

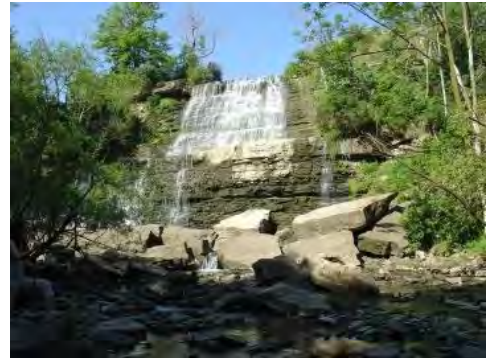
LEGEND

- Proposed Layout
- 1. Bernie Arbour Memorial Stadium
- 2. Hamilton Hornets Rugby Football Club
- 3. Event Plaza
- 4. Athletics Stadium
- 5. Track Warmup
- 6. Throwing Warmup
- 7. Temporary Parking
- 8. Field Hockey
- Security Border





Buttermilk Falls- 0.5 km from Venue



Albion Falls- 1.0 km from Venue



### Sustainability:

The long-term development concepts will have a focus on water, environmental stewardship and natural resources. The context of this historic urban park demands the highest standards of sustainable practices to ensure that:

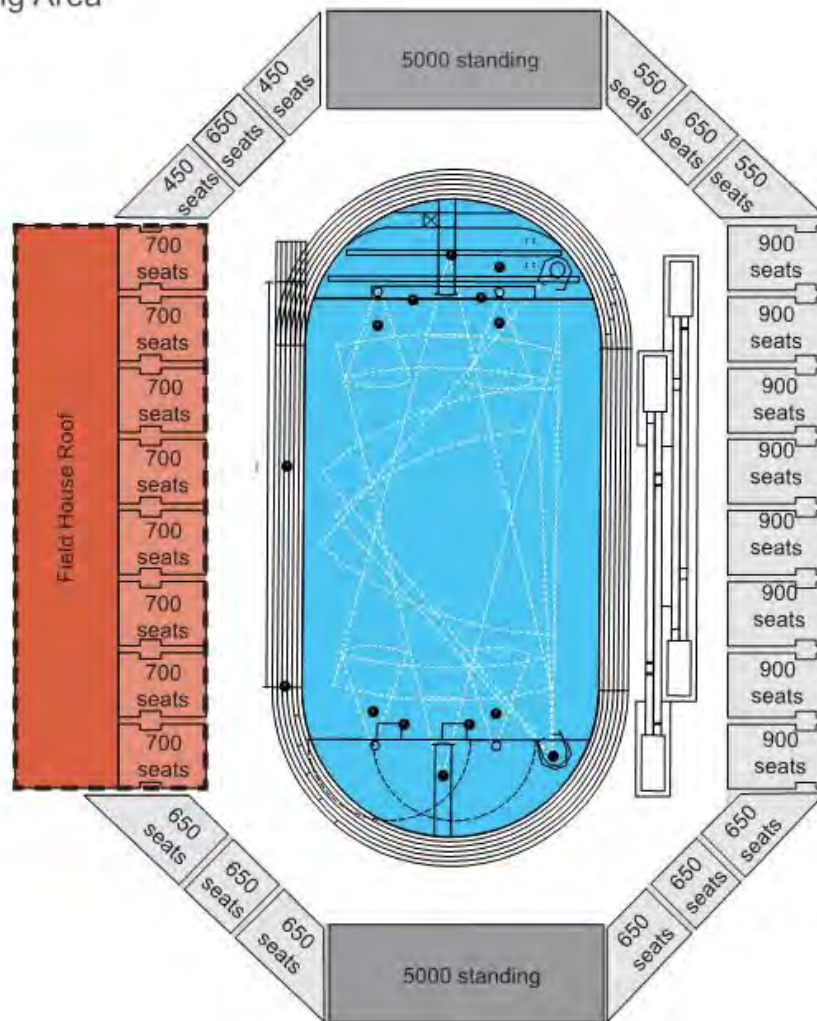
- Natural resources are protected and enhanced
- Public access to nature, recreation and wellness amenities are increased
- Design aspires to the highest environmental standards
- Water resources are restored and protected

### The Competition Areas:

Athletics Seating Plan:

#### LEGEND

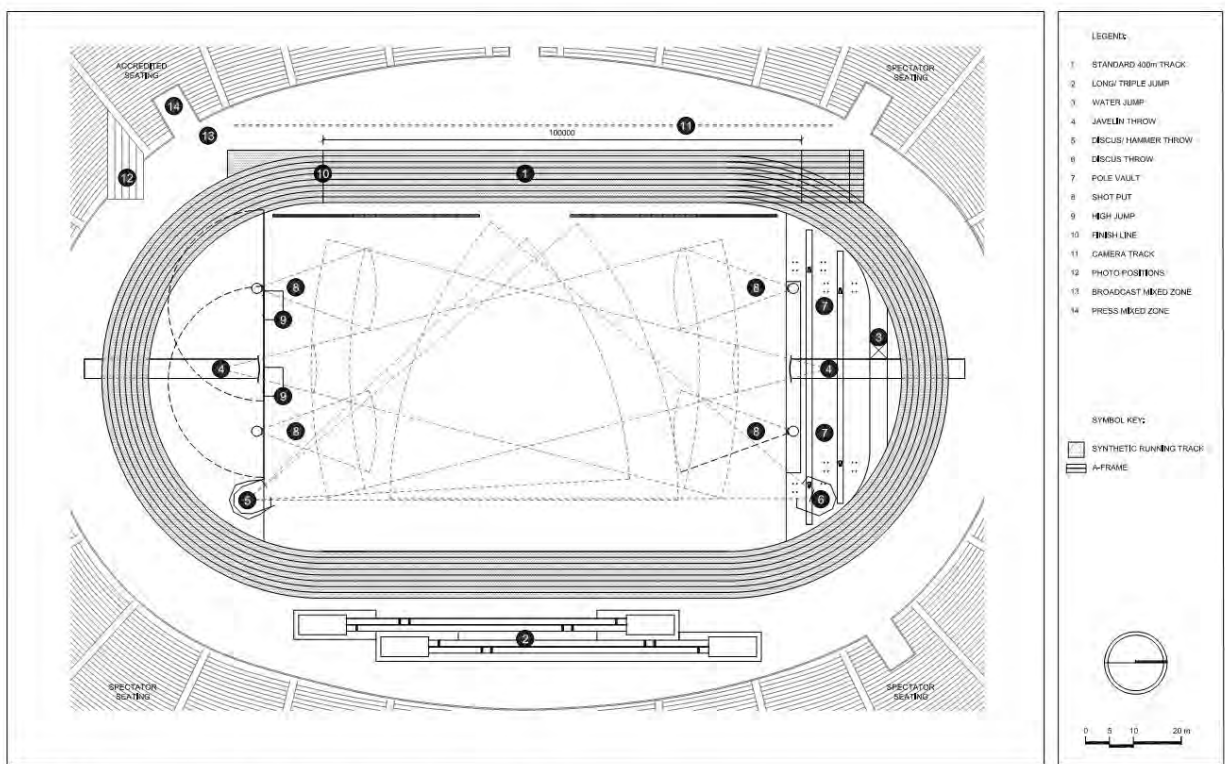
- Field of Play
- Field House (Legacy)
- Temporary
- Social Viewing Area



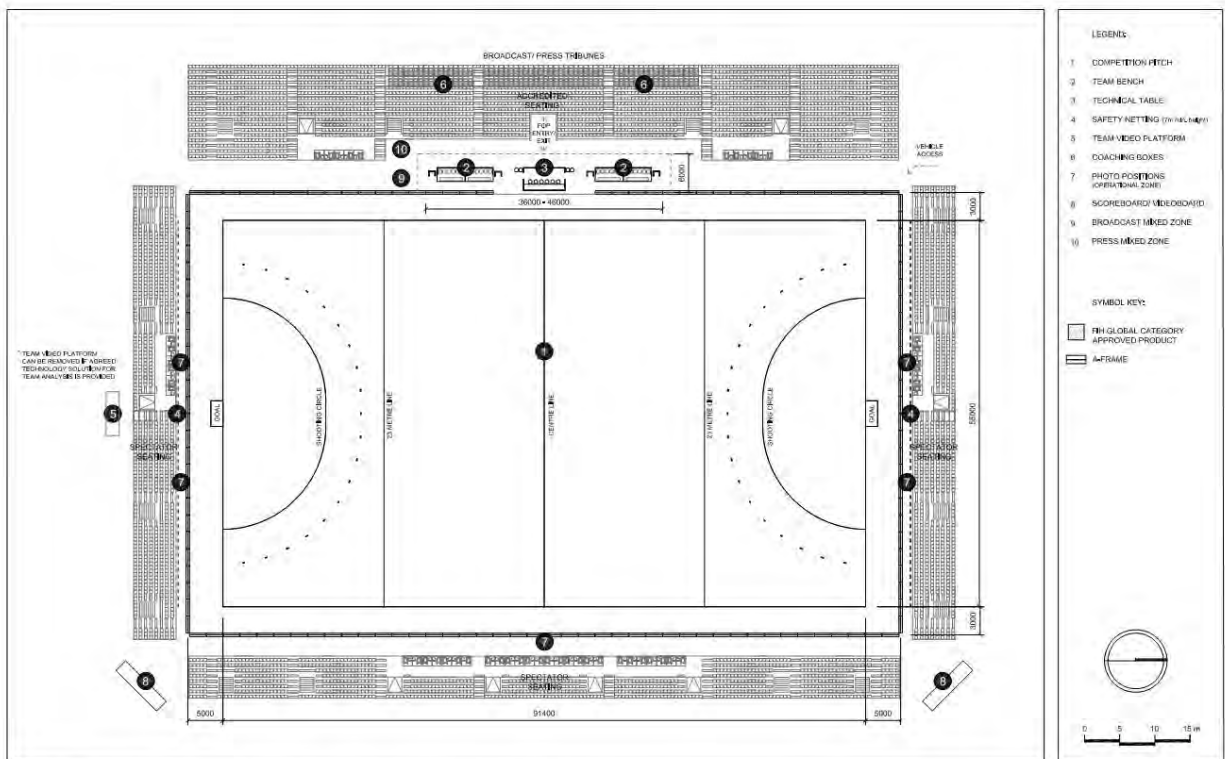
The total capacity of 30,000 will be arranged in a flexible mix of fixed, temporary and standing groups due to continuous nature of the events at this location. The objective is to provide a variety of choice for the type of experiences available to participate, increase accessibility and attendance.



Athletics



Field Hockey:



**Legacy:**

- Creation of permanent Field Hockey venues in close proximity to McMaster University, Redeemer College and Mohawk College.
- Creation of a recreational plaza at Mohawk Sports Park that could be used for schoolboards, municipal events, farmers markets or other sporting events.
- Creation of a Field House to serve as a central location for services to the Mohawk Sports Park. The Sports Park fields serve and will continue to serve Hamilton's Public High Schools for competitions. This field house addition will provide a major upgrade to the existing accommodations and enhance the strength of these programs.





# BADMINTON

**Number of Athletes:** 144

## Development of Venue Concept:

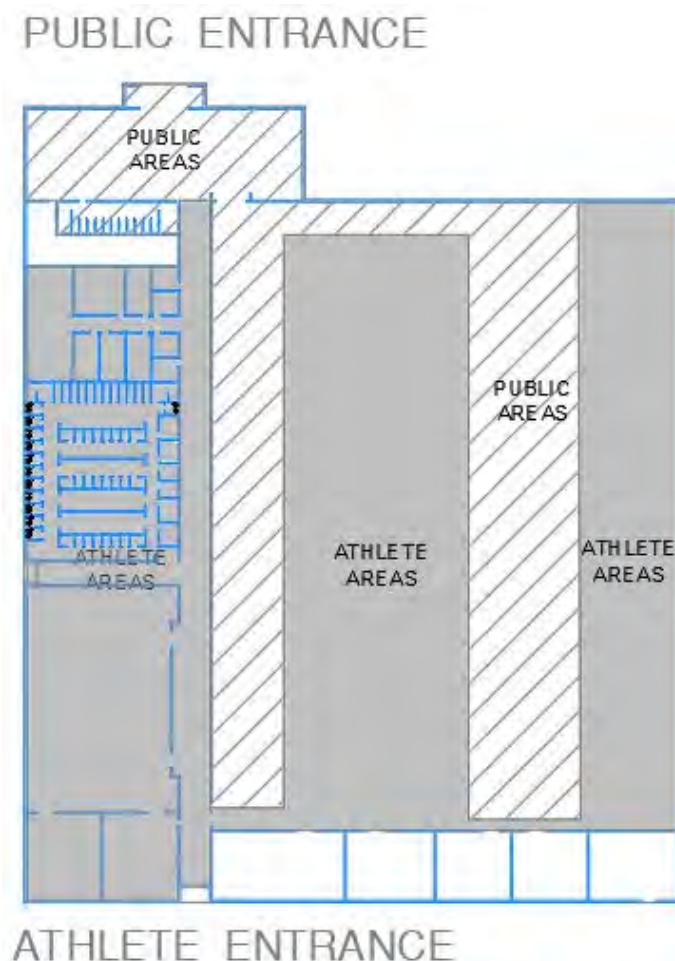
Within the City of Hamilton's 10 Year Sport Development Plan there exists the need for a Multi-Use Sport Facility/Community Center in a number of areas within the City. Badminton is proposed to be hosted in one of these new facilities and we await direction from Council on where this facility should be located.

During the Games the building will dedicated to the Games only.

Post-Games the purpose of the facility will provide a year around facility for Badminton, Squash, Table Tennis, Basketball and a number of other sports. The facility was also to have permanent retractable seating sufficient to host regional games.

## Overall Building:

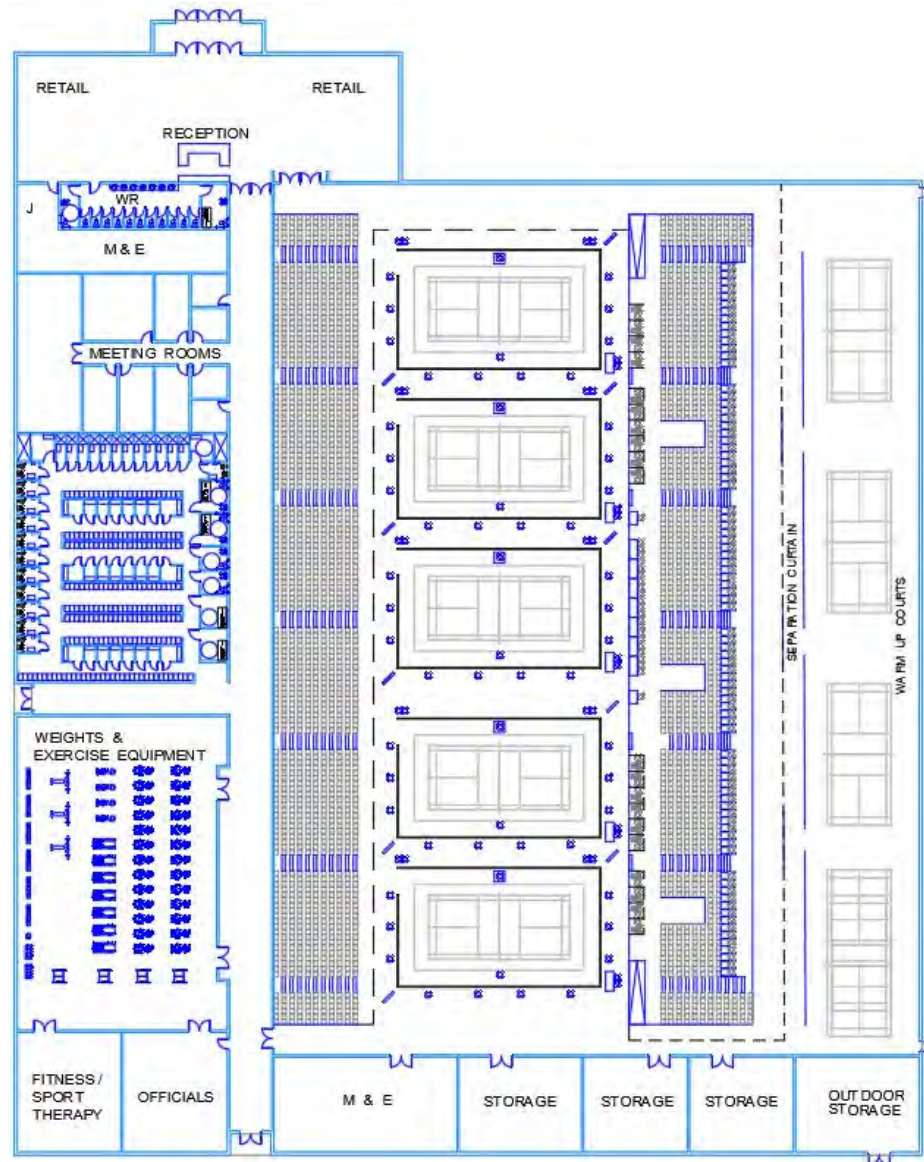
Layout allows for complete separation of athletes from the public.



The public have their own entrance which contains a reception counter, washrooms, food vending, retail and access to the seating for the competition area.

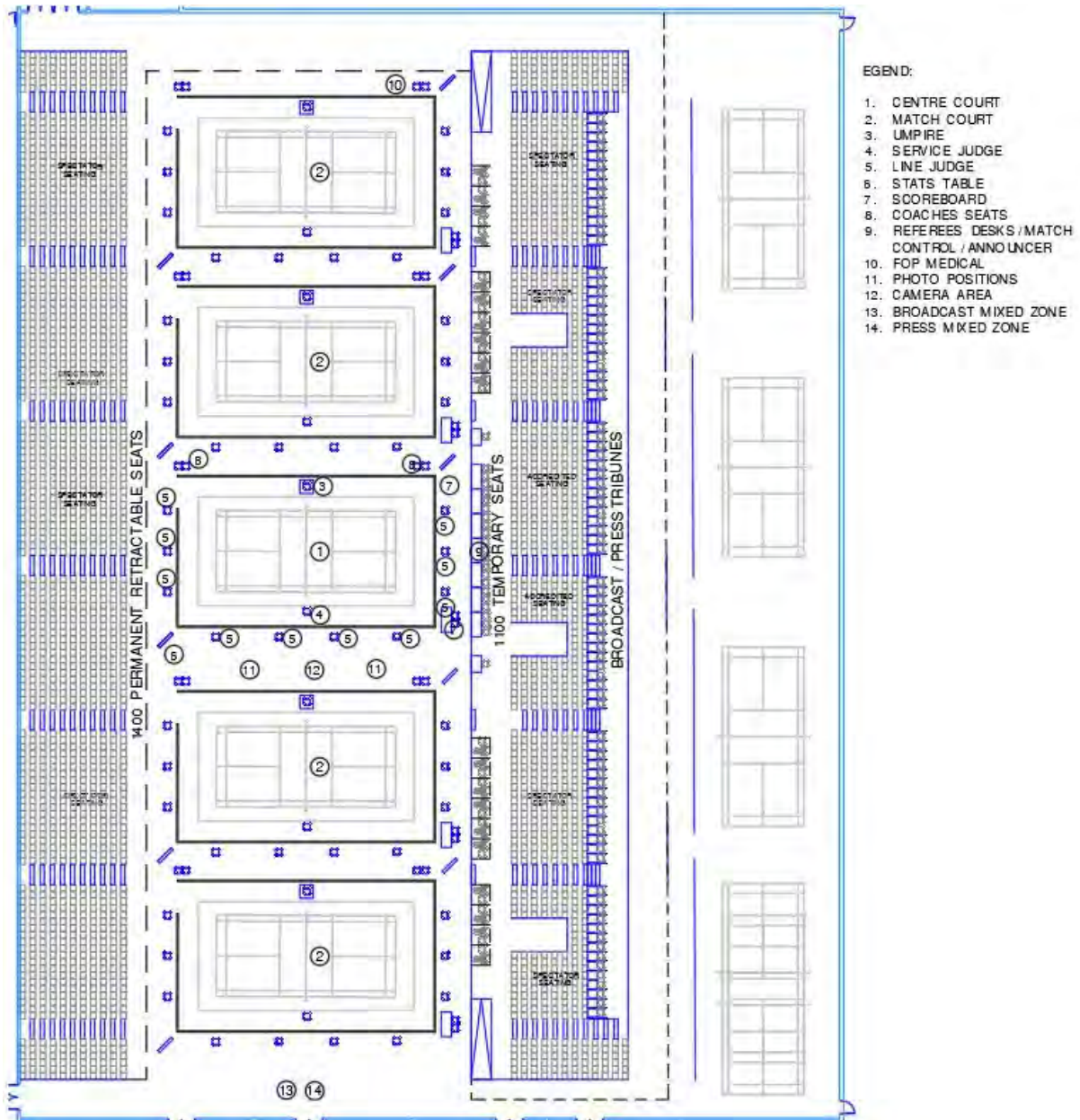
Note that the 1,400 seats on the left are to be permanent retractable seating which can be extended when hosting regional competitions.

The 1,100 seats on the right are temporary and contain the media, judges, TV camera stations, etc.



The athletes have their own entrance which leads to 204 lockers, 18 regular change rooms, 6 oversized change rooms, 2 para change rooms, 12 regular washrooms/change rooms, 2 accessible washrooms/change rooms, 2 universal washrooms/change rooms, 12 regular shower/change rooms and 2 accessible shower/change rooms. There are also meeting rooms, a weight room with exercise equipment, sports physio room and much more. These spaces are accessible to all three competition areas.

Courts and seating for the Games is as per following image.



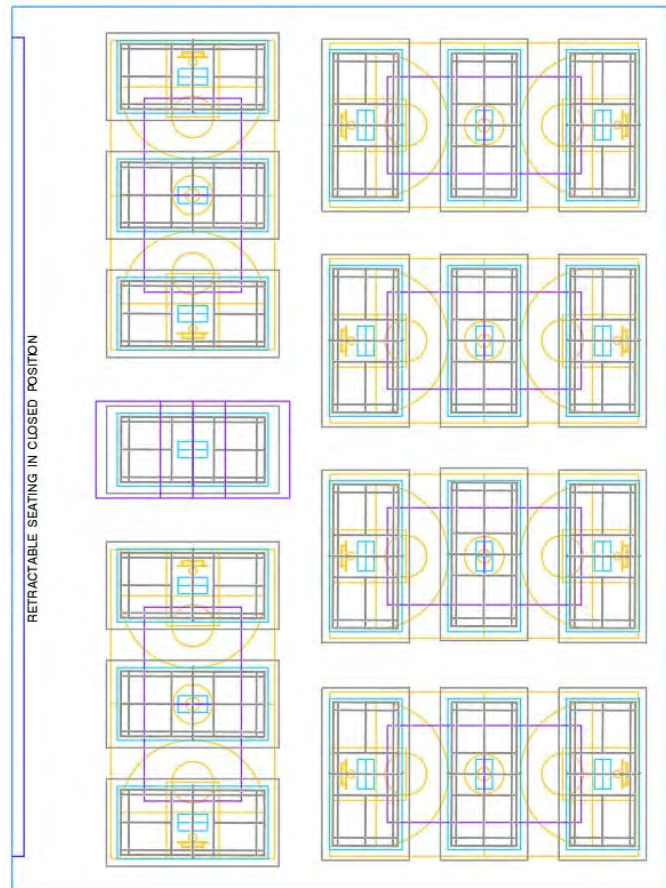
Aside from the central Show Court there are 4 Match Courts and 4 Warm Up Courts behind a visual screen.



Post Games the court area can be reconfigure to host:

- 6 Basketball Courts
- 7 Volleyball Courts
- 19 Badminton Courts
- 19 Table Tennis Courts
- 18 Doubles Squash Courts
- 24 Singles Squash Courts

Or any combination of the above.



**Legacy:**

- A needed and planned community multi-sport facility is realized.
- The facility is designed to host regional competitions for badminton, squash, table tennis, basketball and more which will help the growth of all of these sports.
- Because of the large size at 8,300 m<sup>2</sup> (90,000 sq.ft.) the opportunity exists to construct the facility as a net zero energy building which will set the standard for future athlete facilities.

# BOXING

Number of Athletes: 206



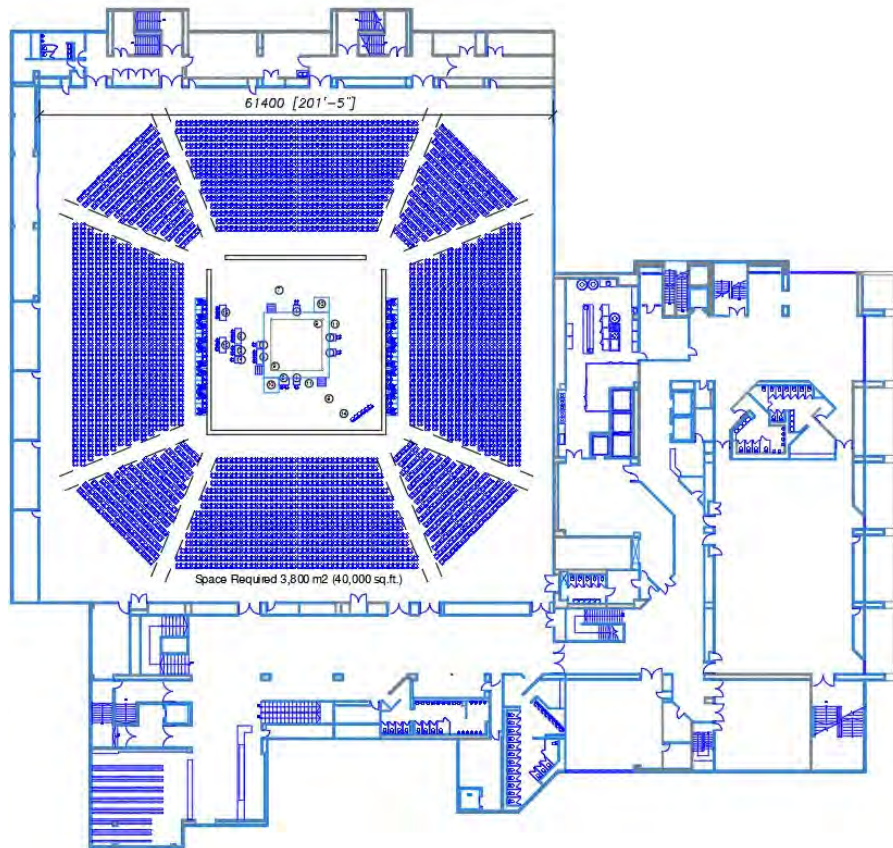
## Development of Venue Concept:

All major Boxing competitions are held in temporary facilities and this will be the case for Boxing at the Games.

## Preferred Venue – New Convention Centre:

The preferred venue for Boxing would be in the planned, new Convention Centre which would have a main auditorium of sufficient size and height to properly accommodate the ring and 3,000 spectators.

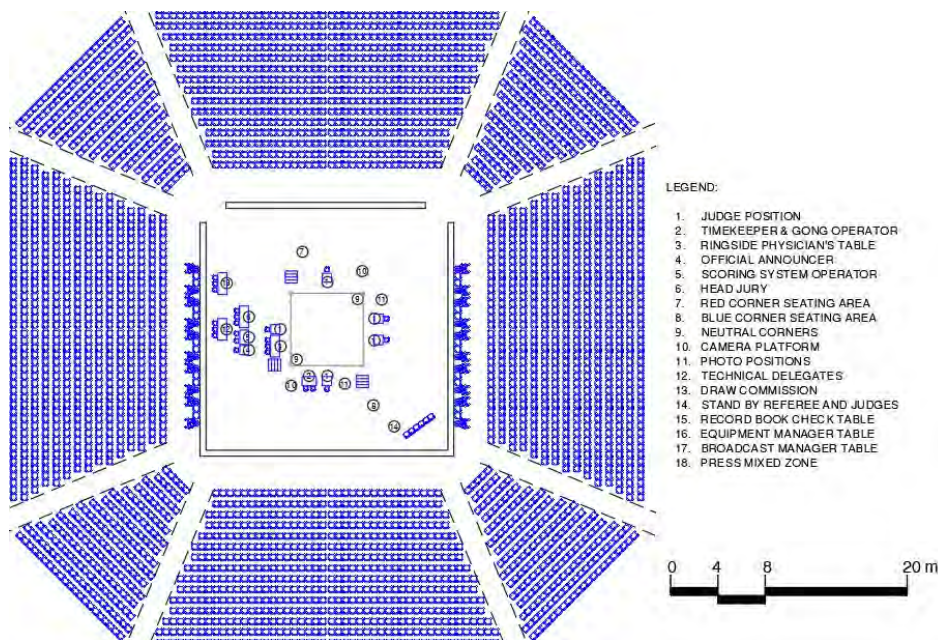
This new facility would be somewhere in the downtown core and close to First Ontario Centre and First Ontario Concert Hall which are two other Games venues.





The layout of the ring would comply with all Games requirements.

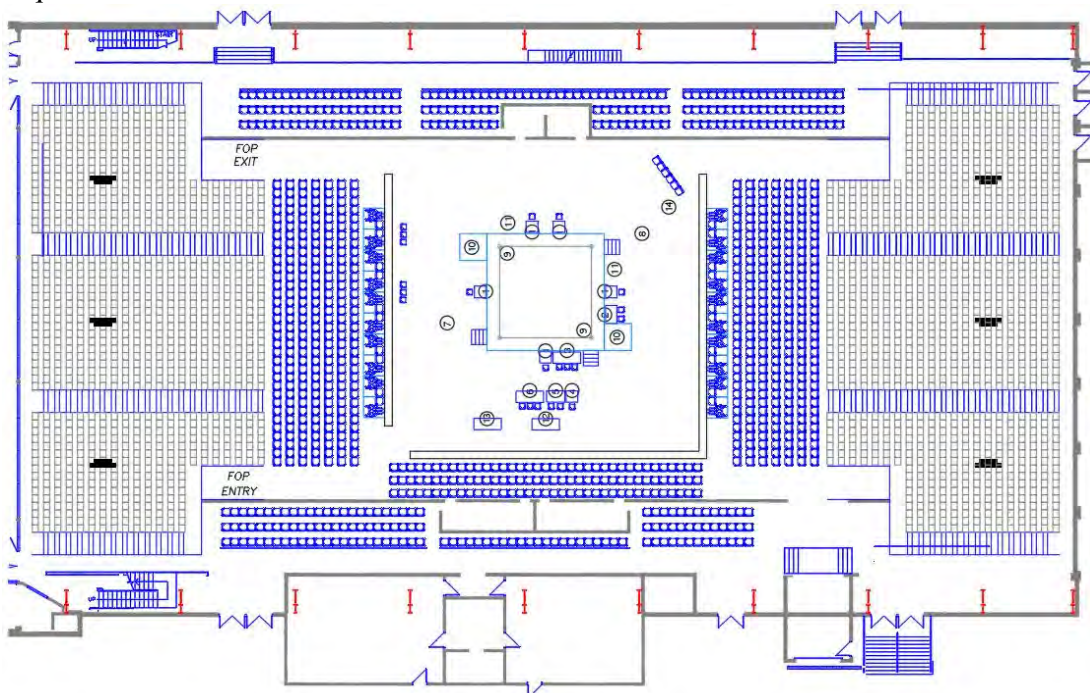
The new Convention Centre would have state of the art sound and light capability which would require only minor upgrades to comply with Games broadcast requirements.



Required staging area would be accommodated in the underground parking of the Convention Centre.

**Alternative Venue – Grightmire Market Street Arena:**

Should the new Convention Centre not be ready by 2030, Boxing would occur at the Grightmire Market Street arena which reopened in September of 2019 after extensive renovations. This means that the athlete facilities and public amenities already meet Games requirements. The only expected upgrade would be to the light and sound systems to meet Games broadcast requirements.





The Grightmire Arena is located on a site which has ample room for the Staging Area.



**Legacy:**

- Upgrade of sound and lighting capability at whichever venue is used.



## CYCLING - ROAD

**Event Number:** 4  
**Number of Athletes:** 211 Athletes

### Location:

The start/end gate for Road Cycling will be located on Main Street at Hamilton City Hall. The proposed venue is walking distance from FirstOntario Centre – the proposed Centre for Gymnastics as well as FirstOntario Concert Hall – the proposed venue for weightlifting and powerlifting. The venue is located in the Downtown core, adjacent to a major highway, the main bus terminal, and the proposed future LRT route for easy transportation.

### Spectator Seating:

The open areas at Hamilton City Hall and the Art Gallery of Hamilton will accommodate temporary seating for 1000 spectators.

### Cycling Route:

In 2003, the Road World Championships were awarded to Hamilton. Cyclists start at Main Street, proceeding west to Queen Street, and then ascending 150 meters up a 1.5 km hill. Cyclists pass through the beautiful roads of Scenic Drive turning East on Mohawk Road. The course then turns North on West 5th Street, down Claremont Access, looping around Victoria Avenue and then down James Street returning to the Start line. Along the route, cyclists get to view the city of Hamilton, its streets, nature, and culture.

### Legacy:

- The competition route will receive necessary road upgrades.



Photos taken by Hamilton Cycling Club. [https://hamiltoncycling.com/world\\_cycling\\_championships\\_2003.htm](https://hamiltoncycling.com/world_cycling_championships_2003.htm)



## GYMNASTICS

**Event Number:** 5  
**Number of Athletes:** 95

### **Location:**

Gymnastics will be located in Hamilton’s First Ontario Centre. The venue is walking distance from FirstOntario Concert Hall – the proposed venue for Weightlifting and Power-lifting as well as Hamilton City Hall – the proposed venue for cycling (road) start/end gate.

Hamilton’s First Ontario Centre is adjacent to a major highway, the main bus terminal, as well as the proposed future LRT route for easy transportation. It is located in the Downtown core, within walking distance from restaurants, shopping centers, and local cafes.

### **The Competition Arena:**

On the North and South sides of the Competition arena, twelve rows of seats retract allowing for the gymnastic venue to be housed within Hamilton’s First Ontario Centre. The Competition arena seats up to 15,980 people. The height and the floor area of the venue meet CGF standards for Gymnastics.

### **Athlete Amenities:**

Amenity spaces for athletes will be temporary structures contained within the ground floor of the First Ontario Centre.





**mcCallumSather**

# DAVE ANDREYCHUK MOUNTIAN ARENA & SKATING CENTRE

Dave Andreychuk Arena Hamilton Context:



**Events: Wrestling, Judo**

**Location:**

Located 5 km west of the Mohawk Sports Park venue on Mohawk Rd. E. at 25 Hester Street is the Dave Andreychuk Arena & Skating Centre. The existing facility contains a figure skating rink with a 1,700 seat ice hockey arena. The facility was originally built in 1966 and last renovated in 2005. The facility was originally constructed as a single-pad hockey arena and later expanded with a second ice pad designed – without boards – for public skating, figure skating and other programs. The venue is in close proximity to shopping, housing and restaurants on Upper James Street.

### Development of Venue Concept:

The 1,700 seat ice hockey arena is aptly suited to temporarily accommodate both the Judo and Wrestling main events. With temporary seating added it is possible to optimize the use of the existing facility and expand the spectator capacity to 2,500 seats. The adjacent figure skating rink will house the practice and warmup functions.

Currently the facility can accommodate parking upward of 300 cars. It should be noted that it may be possible to expand temporary parking onto the fields of the Ridgemont School to accommodate another 250+ spaces. Staging and broadcast facilities will be housed in a proposed new gym for the duration of the games. A security perimeter will be erected around the entire site.

Opportunities to improve the existing arenas include constructing larger and more accessible change rooms, showers, washroom facilities and barrier free design. Larger and improved lobbies and concessions including meeting rooms and storage would also help to expand the existing facilities functionality as well as creating revenue streams and hospitality job opportunities.

#### Site Plan:





### Sustainability

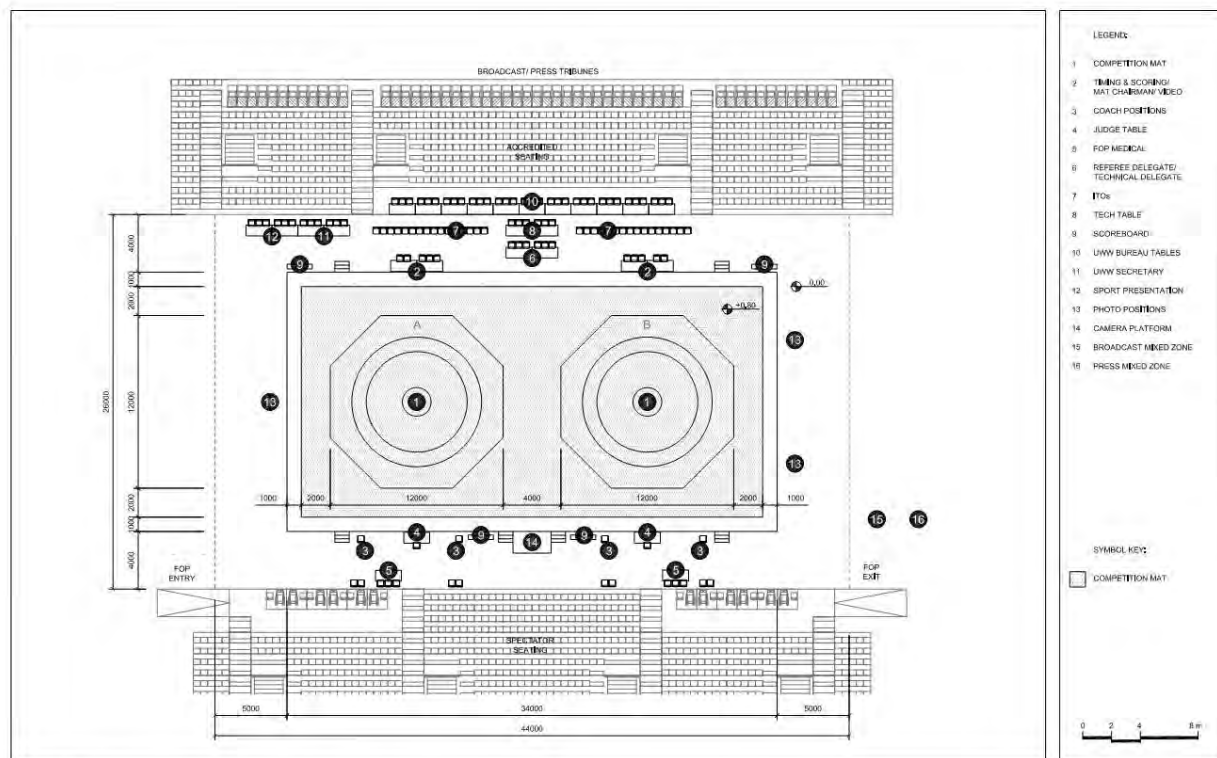
First and foremost, a facility assessment must be conducted to determine the current condition and performance of the 2005 renovation.

Most arenas are constructed as a concrete pad with seating to one or more sides, non-insulated wall membrane, concrete block change rooms, mechanical rooms, concession and lobby and frequently an upstairs viewing room, often known as the “Blue Line Room” and accessible by stairs. The roof is typically a steel or wood truss configuration surmounted by purlins, decking and membrane. Loadbearing walls or columns support the trusses. Walls are often non-insulated due to the seasonal nature of hockey.

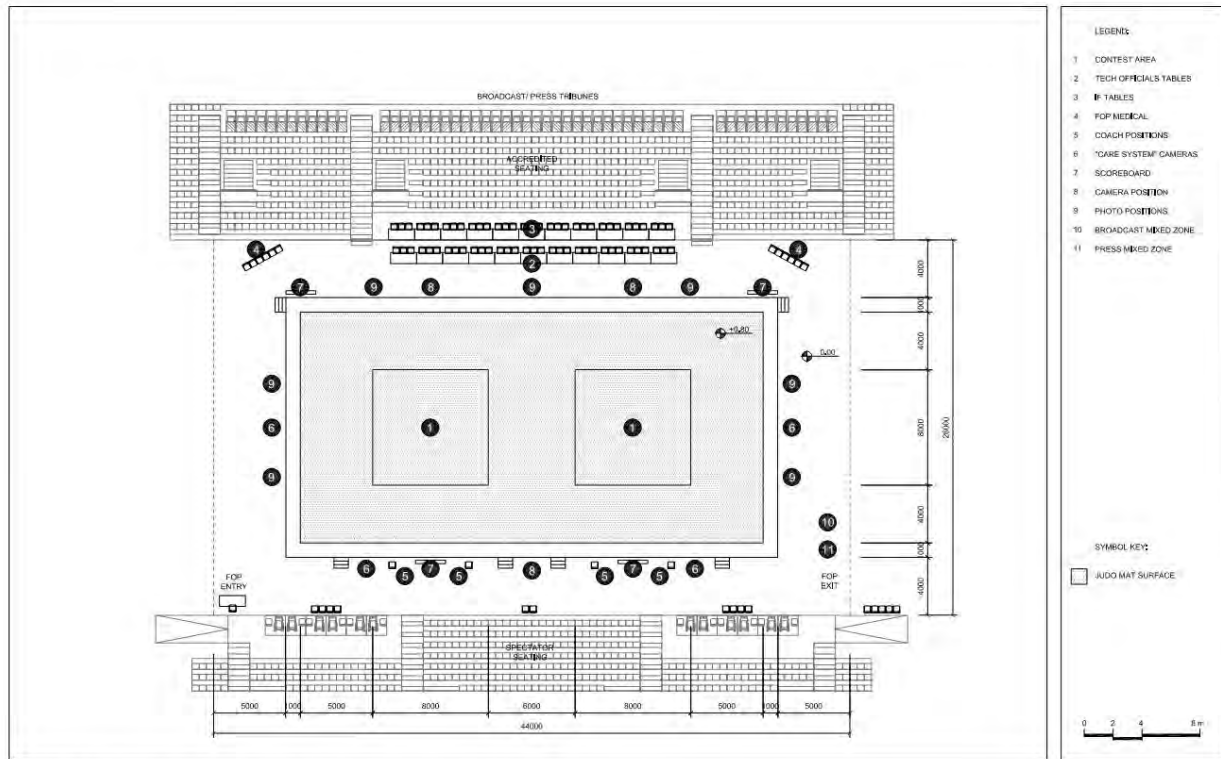
The facility assessment will be evaluated through the lenses of Energy, Flexibility and the facilities Schedule of Utilization. In evaluating the degree of alteration that would be needed to convert and condition the existing facility for a non-ice event, it will be evaluated what other sports might benefit in the long-term. Multi-pad arenas are in short supply in Hamilton and offer significant operating efficiencies. Other sports activities such as walking tracks, indoor soccer, tennis or lacrosse could be suited to using redundant arena facilities without significant alteration for year-round use.

With these goals in mind an energy plan can be formed to determine what systems upgrades, if any are suitable or necessary and the degree of cost and difficulty with which to implement them. There may be opportunities to retrofit on-site renewables, ground source heat-pumps or other efficient and emerging technologies.

### Wrestling:



Judo:



**Legacy:**

- Retrofit of the area to accommodate the Games with potential upgrades to the existing facilities.
- A new indoor Gym facility (temporarily serving as the broadcast centre) would add long-term use and flexibility to the existing arena as well as needed expansion for the community programming and office training facility.
- Opportunity to reduce overall energy consumption and generate some power on site.



**mcCallumSather**

# GAGE PARK

Gage Park Hamilton Context



**Events: Lawn Bowls**

**Location:**

Gage Park is a 74 acre historic park that has been a staple to Hamilton's culture for almost 100 years. First built during the City Beautiful Movement- a movement that popularized beautification and monumental grandeur within urban architecture- Gage Park garnered a reputation for being one of Hamilton's most iconic and prestigious landscapes. After nearly a century of evolution and heritage conservation efforts, the park has become a popular destination with greenhouses, a variety of formal gardens, tennis, lawn bowls, art deco band shells as well as a Children's Museum. The popularity of these existing amenities has attracted numerous cultural and social festivals and events for years, only enhancing Gage Park's presence in Hamilton's identity. Bounded to the north by Main St E and to the west by Gage Ave, the venue is connected



to a variety of local Hamilton restaurants and businesses. The south end is bounded by the escarpment, St Lawrence Rd, and residential neighborhoods bound the east side of the park.

Gage Park will exclusively host the sport of Lawn Bowling as the original host of Lawn Bowls at the first British Empire Games in 1930. The Roselawn Lawn Bowling Club is located at the south entrance of Gage Park, at Lawrence Avenue. The club is replete with a large historic clubhouse and two pristinely maintained greens.

Gage Park’s proximity to transit, other athlete venues, opening/closing ceremonies and large site provides an opportunity host non-sport activities through the variety of existing and potential upgrades to the Park. The George R. Robinson Bandshell and large greenspace located in the middle of Gage Park have proven to be popular venues for many past festivals, previously hosting Hamilton’s most popular art and music festival, Festival of Friends. When combined these venues have the potential to host live music, food and vendor installments. Additionally, two sets of public washrooms are located near the bandshell and greenspace. Lastly, the new Gage Park subtropical greenhouse is a fully accessible venue that is a fantastic opportunity for hosting street events and compliments a unique visitor experience. Gage Park and its existing amenities allow a great deal of flexibility and scale to the planning and operations of the games in Hamilton.

**Development of Venue Concept:**

Gage Park plaque:



Gage Park Tropical Greenhouse:



Roselawn Lawn Bowling Club has a long history in the advance of the sport of Bowls in Canada. The Club boasts the first official sized greens in Canada, built in 1925 and was the host of Lawn Bowls at the first Commonwealth Games in 1930. Lawn Bowling is enjoying a resurgence in popularity and these centennial games will usher in a new generation of enthusiasts. The occasion is an opportunity to celebrate the rich history of the club and provide a world-class venue for the advancement and attraction of youth to the game in Hamilton.

The legacy strategy would be developed in conjunction with the City of Hamilton and the Rosedale Tennis Club. The Tennis Club which neighbors the historic Lawn Bowling club could be included in the field construction to create permanent indoor tennis courts and a connecting clubhouse would provide the necessary barrier free locker rooms, showers and washroom facilities for athletes. The new facility would be designed to accommodate spectator seating, standing room social spectator atmosphere and a press box to serve both the Rosedale Tennis

Club and the Roselawn Lawn Bowling Club. Two new greens would be located on the existing parking lot and temporary seating would also be added during the event to meet the required spectator capacity. Retention of these two new greens would be determined by the City's needs analysis.

**Proposed field of play and field houses:**



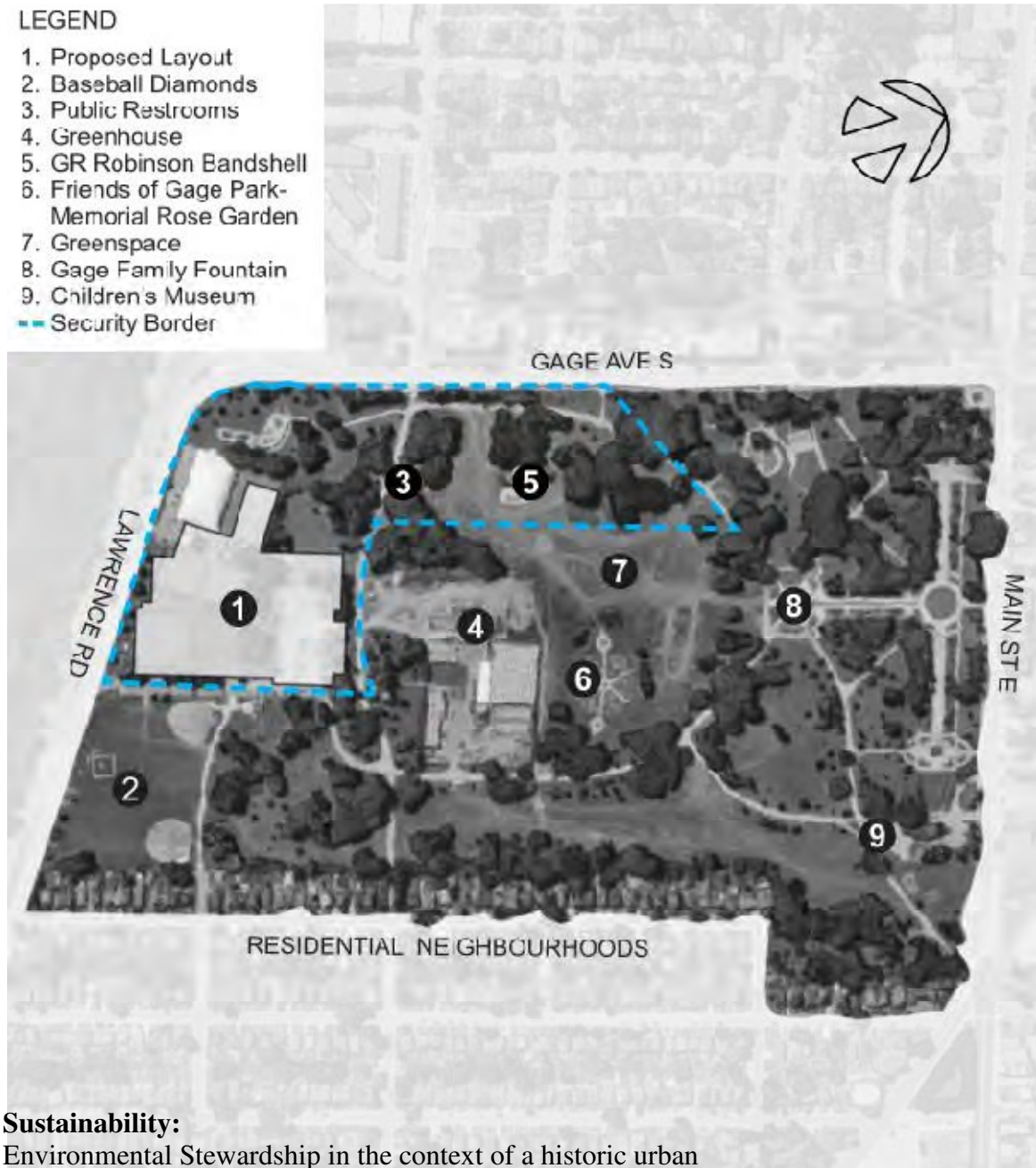
Temporary parking is earmarked in the City of Hamilton master plan on the baseball diamond. Staging would also be located on the baseball diamonds and security perimeter would be erected around the portion of the park that would be part of the sport and non-sport activities to make Gage Park a destination during Games.

Non-sport activities at Gage Park is an important component for making this site successful. The Games can create a destination by programming the bandshell for concerts, host cultural events and invite food vendors during the Games as part of ticketed package to this destination.

Gage Park site plan:

**LEGEND**

1. Proposed Layout
2. Baseball Diamonds
3. Public Restrooms
4. Greenhouse
5. GR Robinson Bandshell
6. Friends of Gage Park-Memorial Rose Garden
7. Greenspace
8. Gage Family Fountain
9. Children's Museum
- Security Border



**Sustainability:**

Environmental Stewardship in the context of a historic urban park demands the highest standards of sustainable practice to ensure that:

- Natural resources are protected and enhanced
- Reduced impact of City activities on the environment
- Aspiring to the highest environmental standards
- The field house could be designed to Net Zero standards.



Public Information Centre No.3  
 February 17, 2010  
 Panel 7

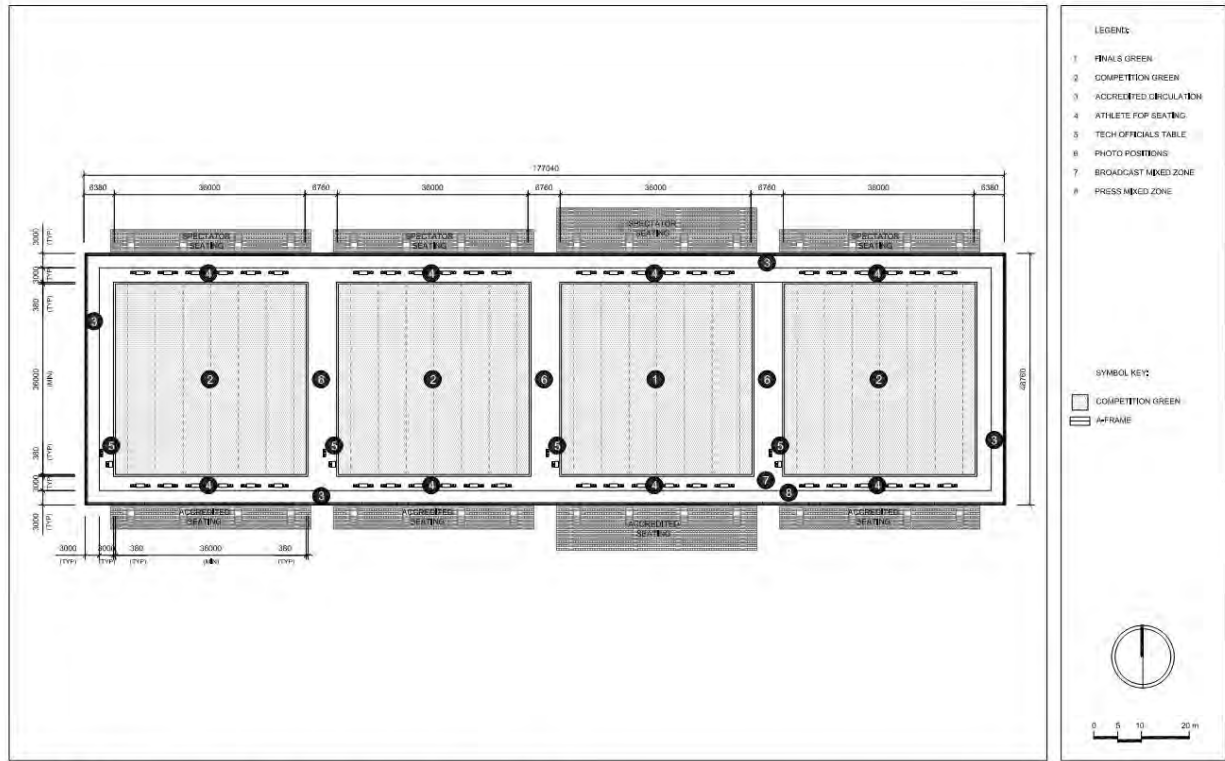
# Gage Park Master Plan & Storm Water Management Plan



## Gage Park Master Plan



Commonwealth Games overlay:



**Legacy:**

- Construction of a field house with permanent indoor tennis courts included in the new field house.
- Creation of new indoor tennis courts that are utilized all year round
- Connecting the Roselawn lawn bowl club to the Rosedale tennis club allows for shared amenity
- Creation of new hospitality venue to watch and participate in tennis and lawn bowls- this will attract a younger audience and add a unique entertainment experience for park visitors
- New venue will create revenue stream through hospitality operator
- Potential to consider creating an indoor Lawn Bowl's field of play



## NETBALL

**Event Number:** 9  
**Number of Athletes:** 144

### **Location:**

Netball will be located in Mississauga's Paramount Fine Foods Centre. Netball in this municipality has grown significantly in popularity in recent years making it an ideal location for the venue. This venue is located 55km away from downtown Hamilton and is accessible by a 40m car ride and multiple public transit routes.

### **The Competition Arena:**

The Competition arena will be a temporary space located within the existing ice hockey rink. Although temporary, the Competition arena would be to full CGF standards and seat 5,000 people.

### **Athlete Amenities:**

Amenities for athletes are existing permanent facilities in Mississauga's Paramount Fine Foods Centre.



## RUGBY SEVENS

**Event Number:** 10  
**Number of Athletes:** 288

### **Location:**

Rugby 7s will be located in Hamilton's Tim Hortons Field. The Field is also the proposed venue for opening and closing ceremonies. It is located in Hamilton's downtown and is easily accessible by bus.

### **The Competition Arena:**

The Competition arena would be to full CGF standards and seat 10,000 people. The Field seats up to 23,218 spectators.

### **Athlete Amenities:**

Amenities for athletes such as lockers/change rooms and washrooms are existing facilities located in Tim Horton's Field. The security red-line would be the same as that for opening and closing ceremonies.

# SQUASH



**Number of Athletes:** 100

## Development of Venue Concept:

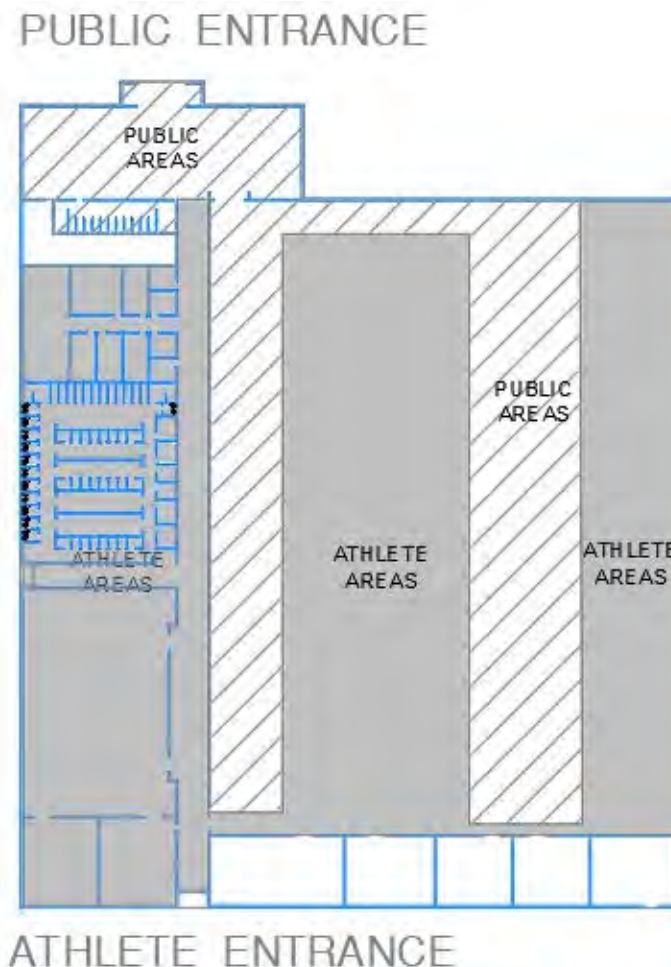
Within the City of Hamilton's 10 Year Sport Development Plan there exists the need for a Multi-Use Sport Facility/Community Center in a number of areas within the City. Squash is proposed to be hosted in one of these new facilities and we await direction from Council on where this facility should be located.

During the Games the building will dedicated to the Games only.

Post-Games the purpose of the facility will provide a year around facility for Badminton, Squash, Table Tennis, Basketball and a number of other sports. The facility was also to have permanent retractable seating sufficient to host regional games.

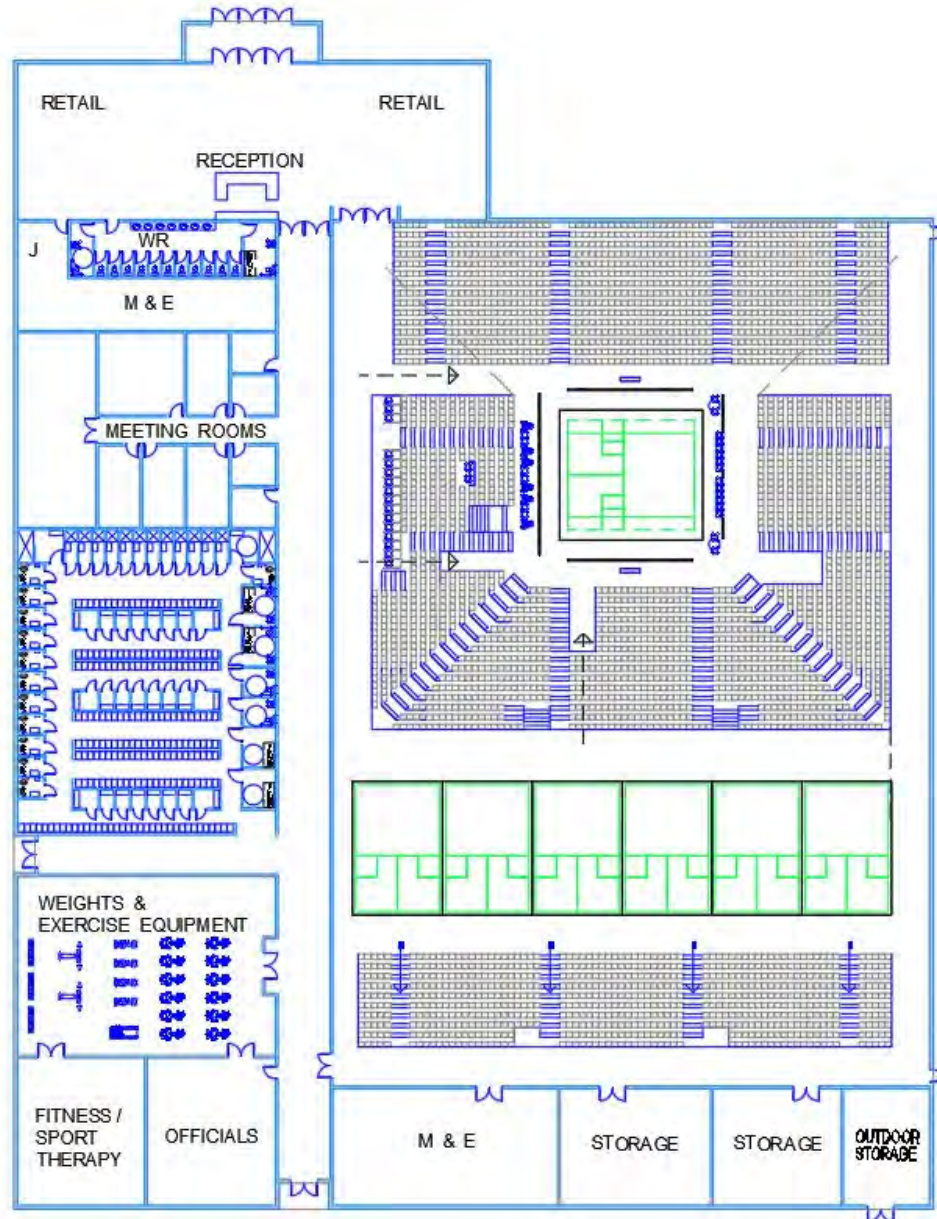
## Overall Building:

Layout allows for complete separation of athletes from the public.





The public have their own entrance which contains a reception counter, washrooms, food vending, retail and access to the seating for the competition area.



The athletes have their own entrance which leads to 204 lockers, 18 regular change rooms, 6 oversized change rooms, 2 para change rooms, 12 regular washrooms/change rooms, 2 accessible washrooms/change rooms, 2 universal washrooms/change rooms, 12 regular shower/change rooms and 2 accessible shower/change rooms. There are also meeting rooms, a weight room with exercise equipment, sports physio room and much more. These spaces are accessible to all three competition areas.



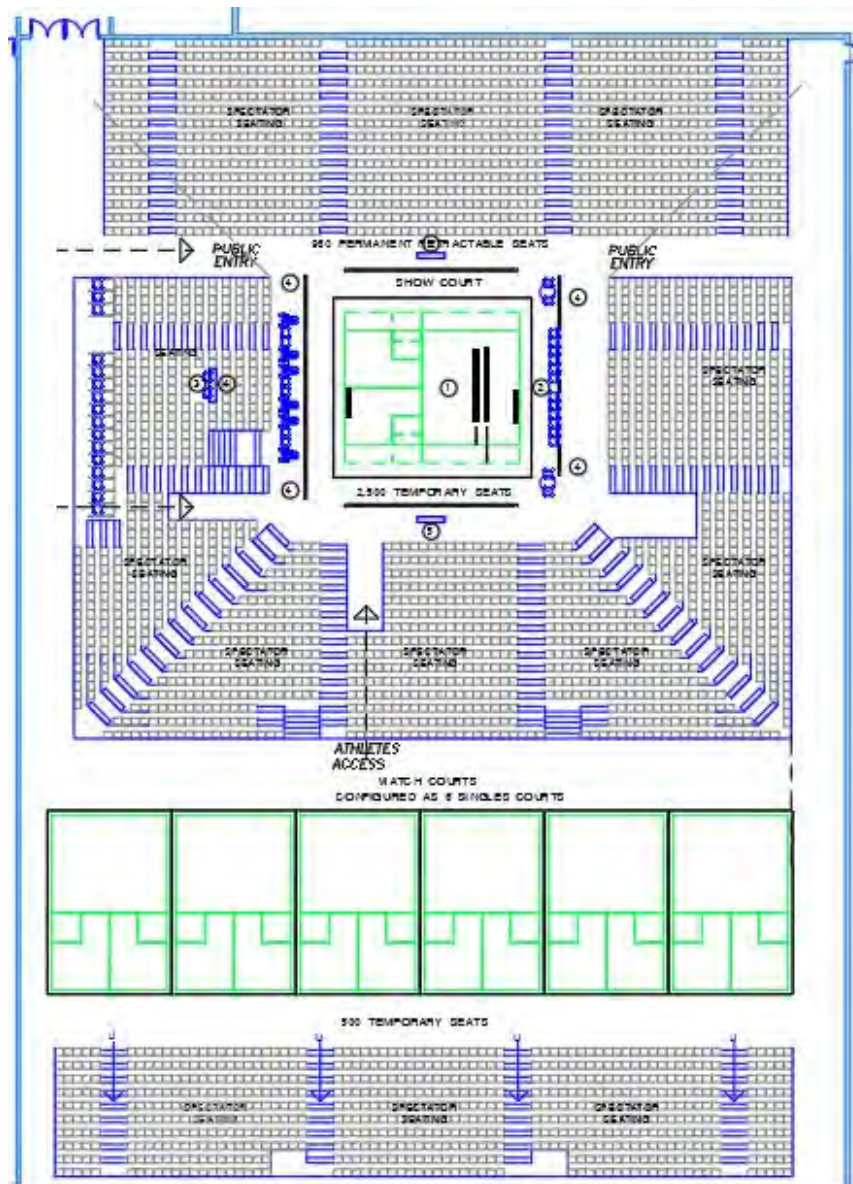
Games courts and seating is as per the following image.

Note that the 960 seats on the top are to be permanent retractable seating which can be extended when hosting regional competitions.

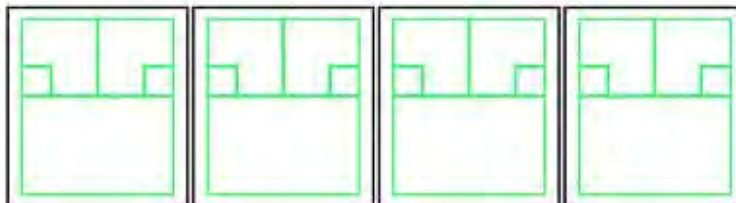
The remaining 1,400 seats on the right are temporary and contain the media, judges, TV camera stations, etc.

Note that the Match Courts can be configured as 4 Doubles Courts or 6 Singles Courts.

There are also 500 temporary Match Court seats.



Games Configuration with 6 Singles Courts

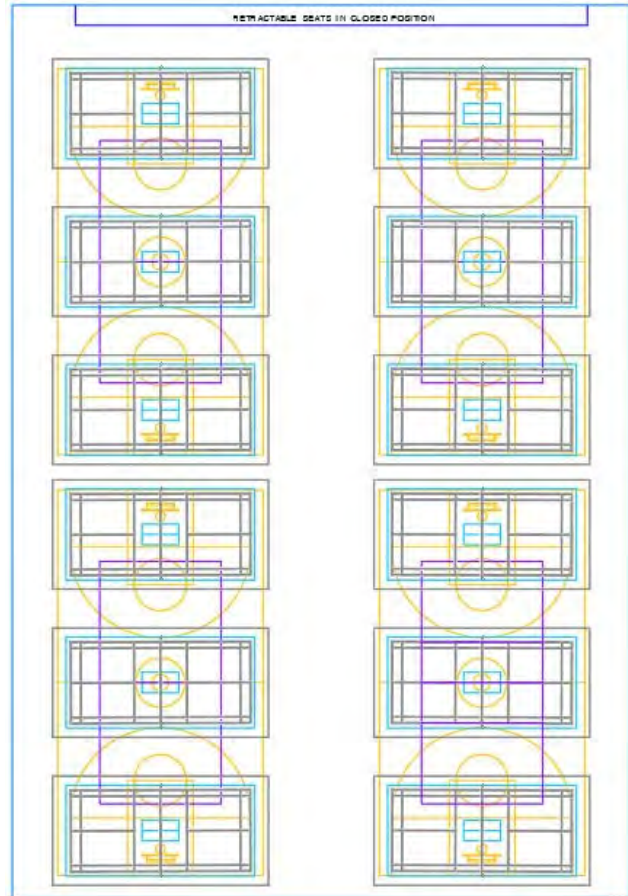


Configured as 4 Doubles Courts

Post Games the court area can be configured to host:

- 4 Basketball Courts
- 4 Volleyball Courts
- 12 Badminton Courts
- 12 Table Tennis Courts
- 24 Singles Squash Courts
- 16 Doubles Squash Courts

Or any combination of the above



**Legacy:**

- A needed and planned community centre and multi-sport facility is realized.
- The facility is designed to host regional competitions for badminton, squash, table tennis, basketball and more which will help the growth of all of these sports.
- Because of the large size at 5,600 m<sup>2</sup> (63,000 sq.ft.) the opportunity exists to construct the facility as a net zero energy building which will set the standard for future athlete facilities.



## SWIMMING + PARA SWIMMING

**Event Number:** 12  
**Number of Athletes:** 373

### Development of Venue Concept:

The reader should note that the venue plan was developed in conjunction with McMaster University staff.

### Location:

Swimming and para-swimming will be located in McMaster's Oval Field [McMaster University Campus]. The location is adjacent to McMaster's Ivor Wynn Centre—the current home for a 50m, 6-lane pool. The existing aquatic center will undergo major renovations in the next few years making it an ideal location for the 2030 Commonwealth Games. The proposed venue is adjacent to a major highway, is easily accessible by bus, and is walking distance to the Athlete village for easy access and transportation.

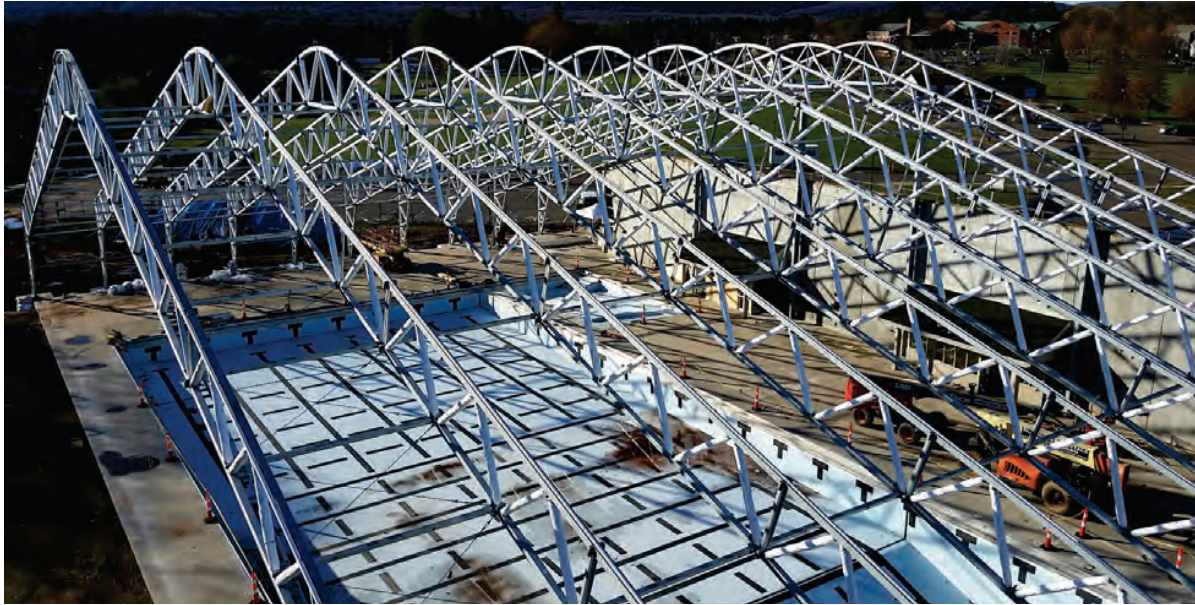
### About the Venue:

The newly renovated Aquatic Center will house a warm-up pool, a hot pool, and a leisure pool in addition to Field House components for the athletes such as locker rooms, washrooms and team meeting rooms. The 50 m competition pool will be a temporary outdoor tank located on the east side of the Aquatic Centre. A coverall building will protect the competition pool as well as the spectator seating for the duration of the games. After the games, the structure will be sold and re-used for agricultural purposes.

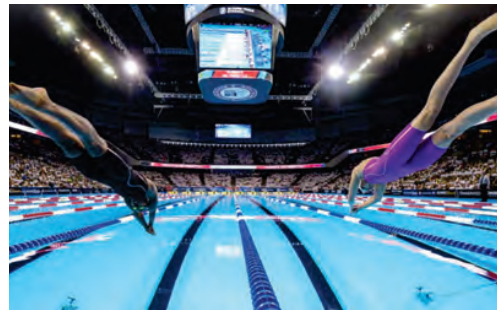
### Legacy:

- The 50 meter competition pool will be converted, post games, into two 25 meter pools to be reused in 2 new recreation centres that are a part of the city's 10-year capital plan.
- The Commonwealth Games swimming event could be used as a fundraising opportunity for these recreation centres. This approach has been taken with other competitive swimming events where the competition pools were planned to be repurposed after.
- If a temporary roof system is required it could be resold after Commonwealth Games. These funds could go towards the new community center swimming facilities.





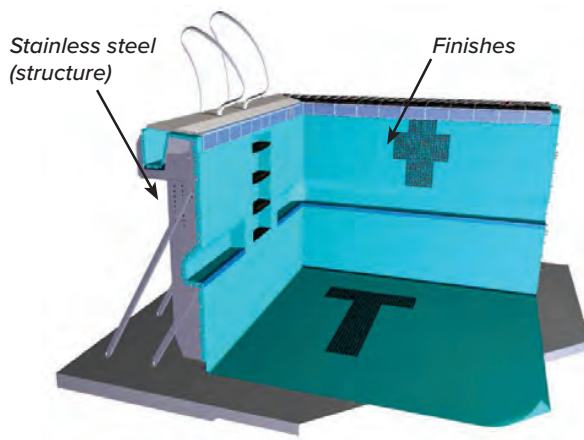
Enclosure system option for temporary swimming facility.



Example of temporary tank for competition pool at 2016 US Olympic Trials in Omaha during construction. Example of final pool for US Trials. Photo By: Myrtha Pools.



Myrtha Pools steel panel construction.





# TABLE TENNIS

**Number of Athletes:** 182

## **Development of Venue Concept:**

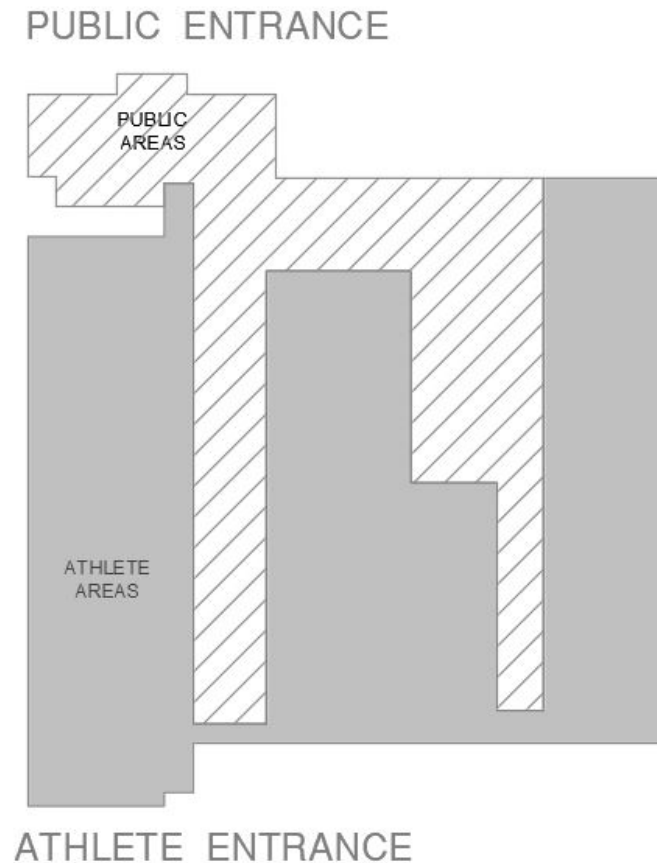
Within the City of Hamilton's 10 Year Sport Development Plan there exists the need for a Multi-Use Sport Facility/Community Center in a number of areas within the City. Table Tennis is proposed to be hosted in one of these new facilities and we await direction from Council on where this facility should be located.

During the Games the building will dedicated to the Games only.

Post-Games the purpose of the facility will provide a year around facility for Badminton, Squash, Table Tennis, Basketball and a number of other sports. The facility was also to have permanent retractable seating sufficient to host regional games.

## **Overall Building:**

Layout allows for complete separation of athletes from the public.

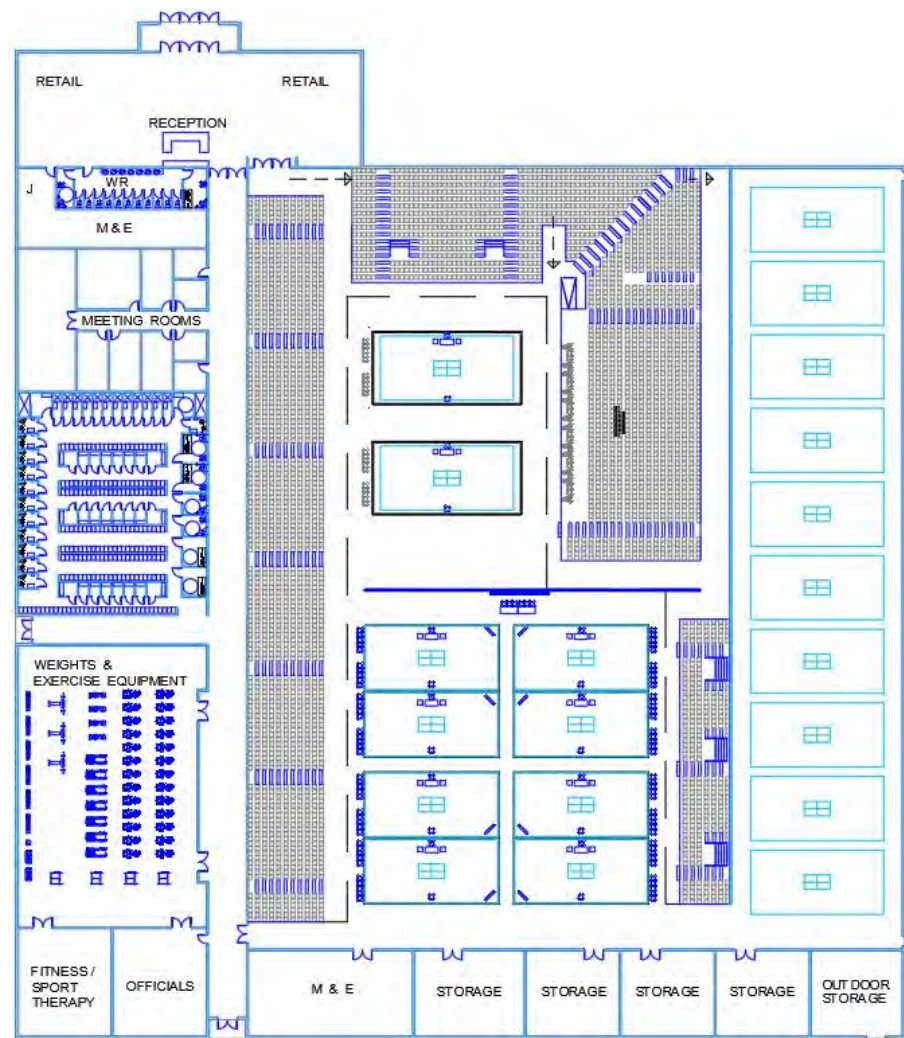




The public have their own entrance which contains a reception counter, washrooms, food vending, retail and access to the seating for the competition area.

Note that the 1,400 seats on the left are to be permanent retractable seating which can be extended when hosting regional competitions.

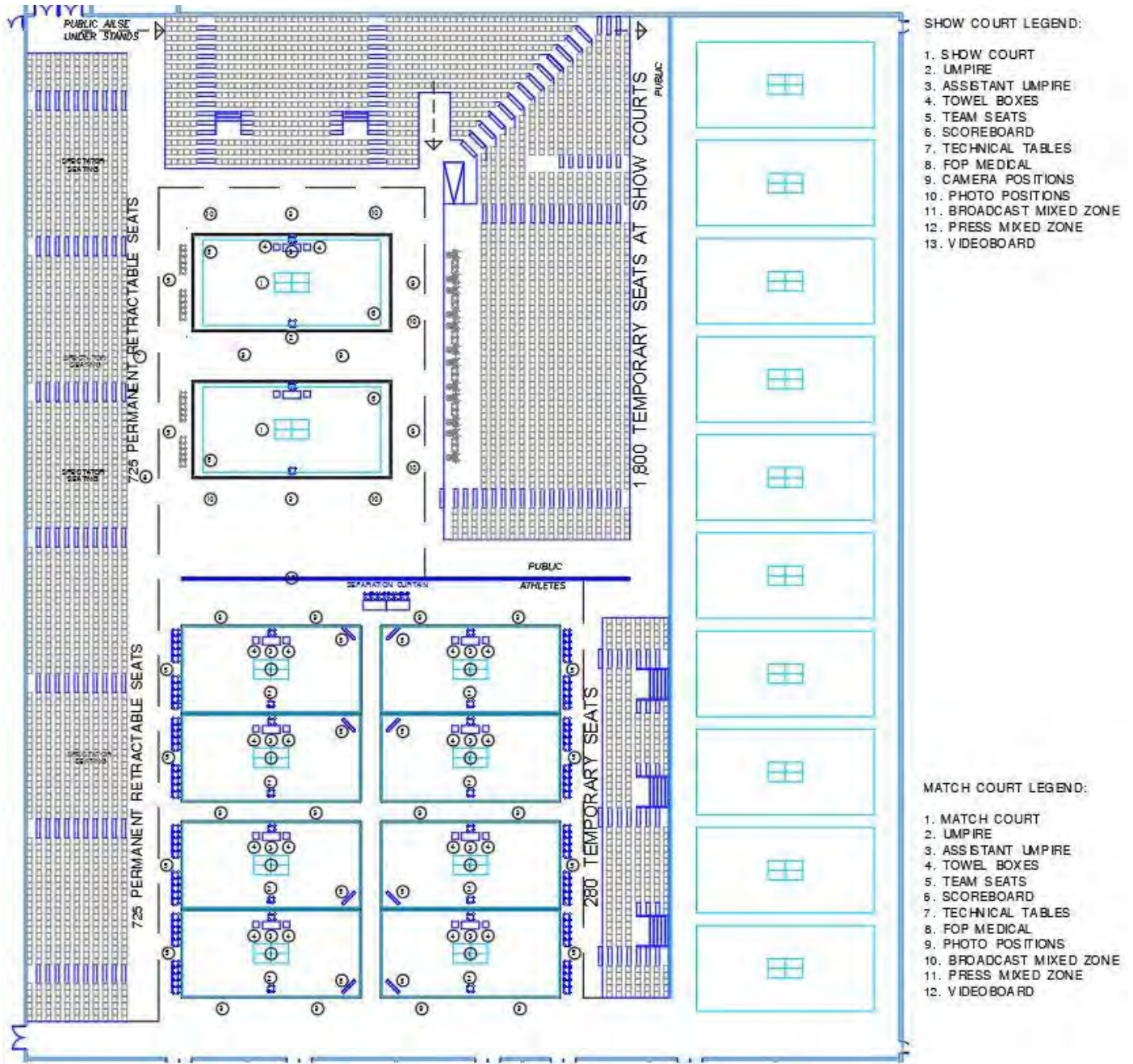
The 1,800 seats on the top and right of the two Show Courts are temporary and contain the media, judges, TV camera stations, etc.



The athletes have their own entrance which leads to 204 lockers, 18 regular change rooms, 6 oversized change rooms, 2 para change rooms, 12 regular washrooms/change rooms, 2 accessible washrooms/change rooms, 2 universal washrooms/change rooms, 12 regular shower/change rooms and 2 accessible shower/change rooms. There are also meeting rooms, a weight room with exercise equipment, sports physio room and much more. These spaces are accessible to all three competition areas.



Courts and seating for the Games is as per the following image.

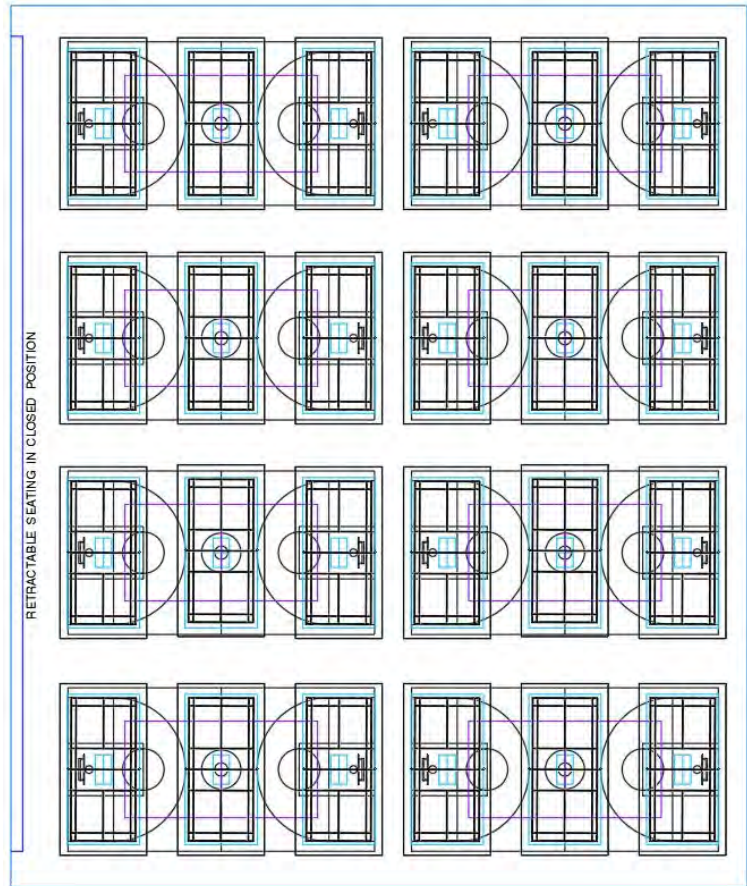


The two Show Courts have 2,500 temporary seats while the 8 Match Courts have a further 1,000 seats.

Post Games the court area can be reconfigured to host:

- 8 Basketball Courts
- 8 Volleyball Courts
- 24 Badminton Courts
- 24 Table Tennis Courts
- 24 Doubles Squash Courts
- 30 Singles Squash Courts

Or any combination of the above.



### Legacy:

- A needed and planned community centre and multi-sport facility is realized.
- The facility is designed to host regional competitions for badminton, squash, table tennis, basketball and more which will help the growth of all of these sports.
- Because of the large size at 9,100 m<sup>2</sup> (98,000 sq.ft.) the opportunity exists to construct the facility as a net zero energy building which will set the standard for future athlete facilities.

# TRIATHLON



**Number of Athletes:** 58

## **Development of Venue Concept:**

While several venues were considered, the location chosen was developed in conjunction with City Staff and a local user group which runs Triathlon's in the Hamilton area.

## **Location and Issue of Water Quality:**

The proposed location encompasses Bayfront Park for Swimming and Running, Pier 4 Park for the Transition Area and the residential/commercial area to the east for Cycling.

The major issue (and opportunity) with this location is water quality. In this regard we are working with the Bay Area Restoration Council (BARC) which promotes, monitors, and assesses the implementation of the Remedial Action Plans and serves to communicate Harbour issues to the public. They also have contacts with all of the professional disciplines necessary to design and implement a water quality strategy.

In the early 1990's a man-made island was created as part of the Bayfront Park which included a beautiful sand beach area.



The problem was that the island also created 3 dead zones where there is virtually no water movement and thus, each year, large blooms of blue-green algae occur and the beach and surrounding waters become unusable by early summer.





We propose to reshape the island to allow for the natural water movement from west to east to circulate around the south of the main body of the island and also move the north arm of the beach farther west to allow water to move past the beach. The two created islands would be connected with bridges.



The resulting water movement is expected to fully address the green algae issue.

Other issues such as general waste which is washes in from the 6 major streams which feed Hamilton Harbour will be addressed through creative solutions such as a solar powered, floating, waste catchment system. A prototype of this devise is currently being tested in Hamilton Harbour and has shown great promise.

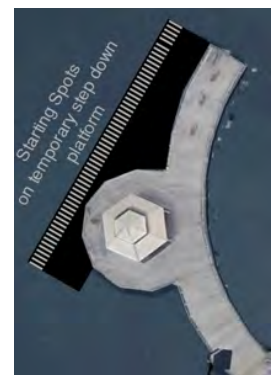


### Swimming:

Pier 4 Park has an existing boardwalk which projects out into the Harbour and contains a unique kiosk.



This would be augmented with a step down deck to form the starting point of Swimming.



The route would extend along the north shore of the island with the natural hill of the island providing seating for up to 3,000 spectators.



**Transition Area:**

The Transition Area is located at Pier 4 park which would see shoreline stabilization to help prevent flooding which is a regular occurrence.





This location is central to the 3 legs of the race and is laid out so that there is no crossover of athletes.

Immediately to the north-east is a large parking area which can easily accommodate the Staging Area.

There is ample room for 2,000 temporary seats and all the other components.

As part of the Games development, existing washrooms, pathways and landscaping would be upgraded.

### Cycling:

The cycling route was developed in conjunction with a local Triathlon group. The required incline occurs moving south on the west side of the route.





The majority of the east side of the route is commercial space with restaurants and multiple viewing locations.

Another major advantage of this location is that required street closures would not include any major arteries.

### Running:

Starting back at the Transition Area the route begins by going south for 0.5 km past the marina and along an existing tree lined pathway.



At Bayfront Park would be a loop along the existing footpath. The required incline occurs in the south-east which is the entrance to the park.

The loop would be done 4 times and then the 0.5 km section back to the Transition Area and finishing line.

There are three additional advantages of this location. The island has a natural hill in the middle and so creates natural viewing for up to 3,000 people. There is a large parking lot which can serve as a second Staging Area. And there are existing public washrooms which will be upgraded.

**Legacy:**

- By far the major legacy will be the reshaping of the land mass and water clean up to allow this attractive but unusable waterfront area to become what it was intended, a place where people can actually enter and safely play in the water. To be able to swim in the water for the first time in decades would be a major physiological win for Hamilton.
- Shore stabilization at Pier 4 Park will address flooding which has been occurring more regularly in recent years.
- Existing washrooms will be upgraded and expanded.
- Existing pathways will be improved
- All lighting will be replaced with solar powered LED.



## **POWERLIFTING + PARA-POWERLIFTING**

**Event Number:** 15  
**Number of Athletes:**

### **Location:**

Powerlifting will be located in FirstOntario Concert Hall. The venue is walking distance from FirstOntario Centre – the proposed Centre for Gymnastics as well as Hamilton City Hall – the proposed Cycling (Road) start/end gate.

The venue is located in the Downtown core, adjacent to a major highway, the main bus terminal, and the proposed future LRT route for easy transportation as well as many hotels able to accommodate out of town spectators. This venue is a part of a downtown cluster of venues making it easy for spectators to go to multiple events.

### **The Competition Arena:**

The First Ontario Concert Hall stage will be retrofitted to house the Competition Arena and the warm-up area. The space seats up to 2,000 people.

### **Athlete Amenities:**

Amenities for athletes such as lockers/change rooms and washrooms will be temporary spaces located in FirstOntario Concert Hall.



## **WEIGHTLIFTING + PARA-WEIGHTLIFTING**

**Event Number:** 15  
**Number of Athletes:** 214

### **Location:**

Weightlifting will be located in FirstOntario Concert Hall. The venue is walking distance from FirstOntario Centre – the proposed Centre for Gymnastics as well as Hamilton City Hall – the proposed Cycling (Road) start/end gate.

The venue is located in the Downtown core, adjacent to a major highway, the main bus terminal, and the proposed future LRT route for easy transportation as well as many hotels able to accommodate out of town spectators. This venue is a part of a downtown cluster of venues making it easy for spectators to go to multiple events.

### **The Competition Arena:**

The First Ontario Concert Hall stage will be retrofitted to house the Competition Arena and the warm-up area. The space seats up to 2,000 people.

### **Athlete Amenities:**

Amenities for athletes such as lockers/change rooms and washrooms will be temporary spaces located in FirstOntario Concert Hall.



## 3X3 BASKETBALL

**Event Number:** 17  
**Number of Athletes:** 96

### **Development of Venue Concept:**

The reader should note that the venue plan was developed in conjunction with City of Hamilton staff and input from local user groups.

### **Location:**

The 3x3 Basketball court will be located in Eastwood Park. The historic urban context of the park makes it ideal as a basketball venue. The venue is across the street from Collective Arts Brewing—a proposed site for art and music events during the games.

The park is walking distance from Pier4 – the proposed venue for Triathlon and a cluster of other events. The venue is easily accessible by bus and is a walking distance to West Harbour GO Station for easy transportation.

### **The Competition Arena:**

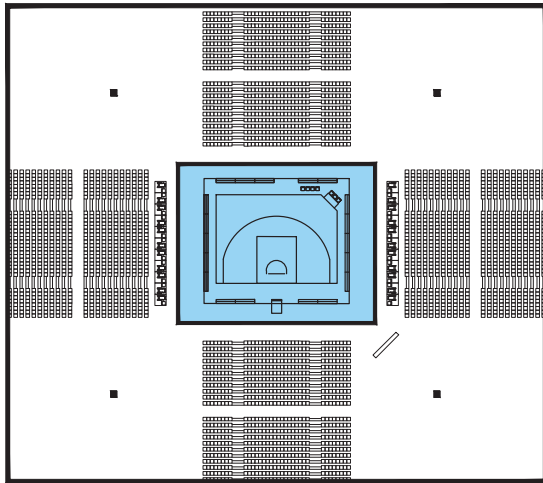
Although temporary; the Competition Arena would be to full CGF standards and seat 3,000 people. Note that the venue location has room to increase seating capacity if demand requires.

### **3x3 Basketball Field House:**

The newly designed Eastwood Arena will contain some Field House components such as locker rooms, washrooms and team meeting rooms. These will be permanent facilities which will go on to serve the court. Other Field House components will be temporary structures located on site adjacent to the arena.

### **Legacy:**

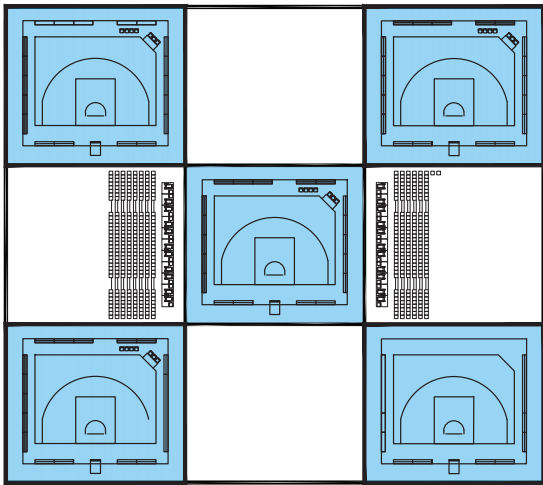
- Redeveloping Eastwood Arena to become, once again, a functional space serving the community.
- The building will be designed to house a multi-use gymnasium – that could be used by the school board as well as the community. In addition, the building will house fitness-center spaces and community rooms.
- Redeveloping the two underutilized baseball diamonds at Eastwood into usable basketball courts in the summer and a natural ice-rink in the winter.



### Competition Layout

Concrete slab large enough for competition court, stands and a legacy multi-sport surface.

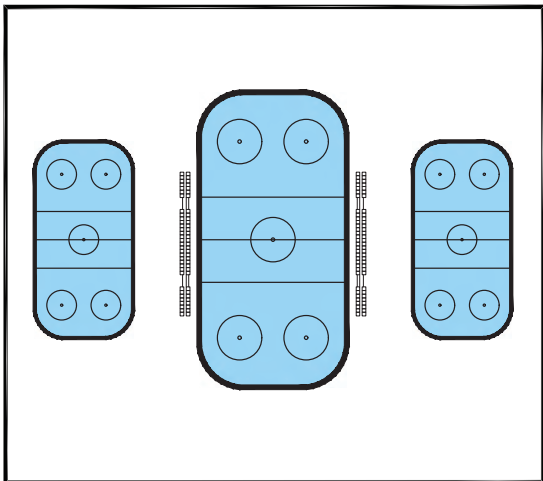
The competition layout would have one central 3x3 Basketball court with bleachers on each side.



### Multi-Sport Layout

The concrete slab would have covered sleeves so that the surface can be adapted for multiple sports and events including playing pitches, rinks, and bleachers.

This layout shows up to five 3x3 courts with optional space for bleachers.



### Winter Sport Layout

In the winter there would be a central larger community rink for when it is cold enough to flood and freeze with additional ball hockey courts or secondary rinks.





## CYCLING - TRACK

**Event Number:** 19  
**Number of Athletes:** 135 Athletes, 20 para athletes

### Location:

Cycling – Track will be located in Milton Velodrome. This venue is located 35 km away from downtown Hamilton and is accessible by a 30m car ride.

### The Competition Arena:

The Velodrome was built for the 2015 Pan Am games to serve as a world-class cycling venue as well as an innovative community facility. The Competition Arena features a 250-metre timber track with two 42-degree angle banks. It seats 2,500 people.

### Athlete Amenities:

Amenities for athletes such as locker/change rooms and washrooms are existing components of the Milton Velodrome.



Image Credit: City of Milton

# CRICKET



**Number of Athletes:** 150

## **Development of Venue Concept:**

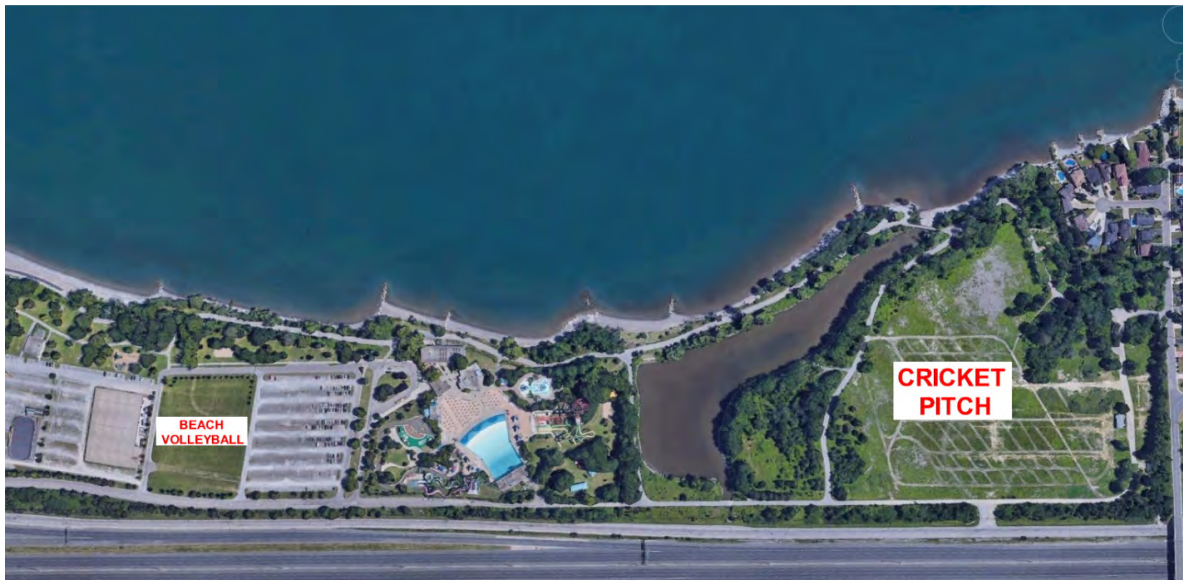
The reader should note that the venue plan was developed in conjunction with City of Hamilton staff and input from local user groups and Cricket Canada.

## **Location:**

The cricket pitch is located within Confederation Park on the shores of Lake Ontario. The park has existing walking/cycling paths, and amenities which include a water park and restaurants. It is also adjacent to a major highway for easy transportation connections.

The setting is naturally beautiful and will be an excellent backdrop for television.

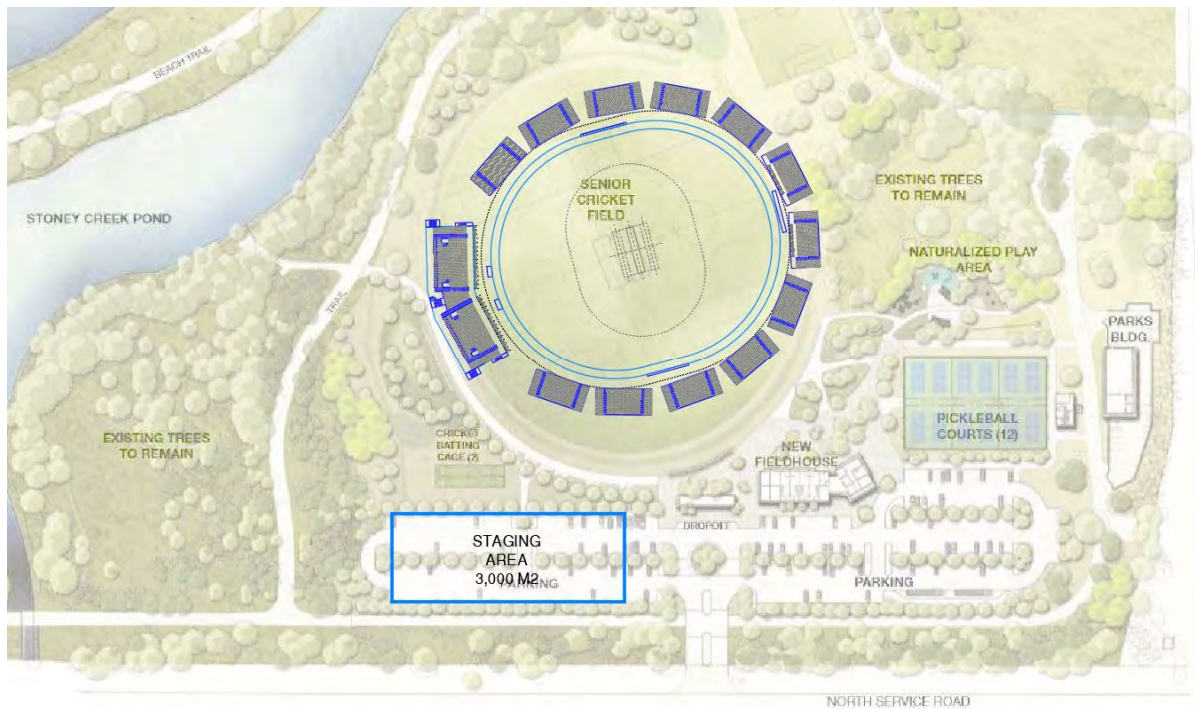
The location is also just east of the proposed venue for Beach Volleyball so as to create a 2 game micro-hub of Games events.



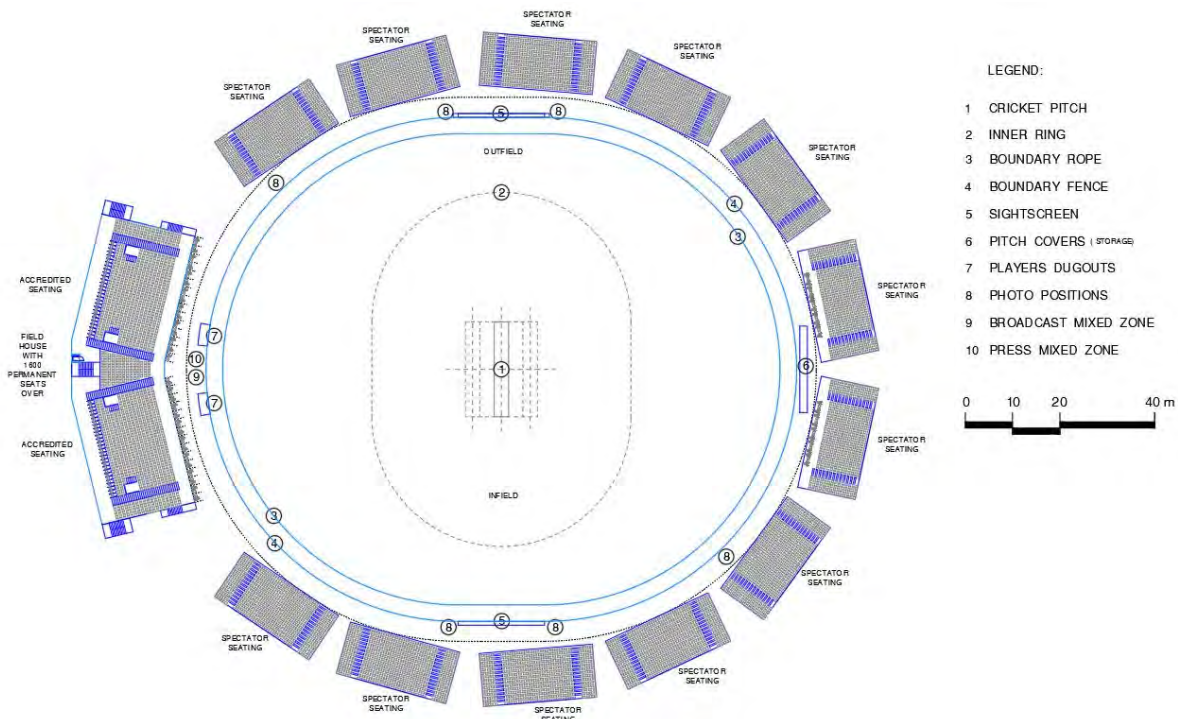
A new cricket pitch is currently being constructed and is designed to meet CGF standards. City staff confirmed that the location was selected following consultations with the local cricket community which is centred to the east of the city and those users will be providing feedback once the facility opens in 2020.



**The cricket pitch and field house:**



A small Field House is planned for construction in 2021 and will be shared by cricket and pickleball. For 2030 a new Cricket Field House will be constructed and the existing field house will become dedicated to pickleball only.



### **Cricket Field House:**

The new Cricket Field House will contain 4 team rooms of a size and quality of finish to host touring national teams. All team rooms will have a view of the pitch, individual player equipment cubicles, equipment storage, showers and post-game treatment facilities.

Community and user groups have identified the need for public washrooms, community meeting rooms and storage rooms which will be adjacent to the team spaces but part of the same structure.

To assist in separation of athletes from spectators, above the field house will be 1600 permanent seats which will serve as the 'Accredited Seating' for the Games. These seats are top and side loading thus leaving the ground level for players only. A lift will ensure the media area is fully accessible.

Seating over the Field House will be covered by an open canopy which will support an array of solar cells.

There will be a grey water system augmented by the collection of rain water and this combined water source will be used for landscape maintenance.

To ensure financial sustainability a 'Cricket' themed restaurant is planned as part of the field house structure. With this facility being at the extreme east end of the park and adjacent to residential neighbourhoods it is well site for such a restaurant. There are currently two other restaurants on the Confederation Park lands; Baringa's and Hutch's. Both have indoor seating for the off season but expand seating with outdoor patios during the warmer weather when the number of park visitors increases significantly. A similar working model for the 'Cricket' restaurant is envisioned.

### **Legacy:**

- Cricket gets facilities which would allow it to host region tournaments and even visiting pro teams.
- Pickelball gets its dedicated field house.
- The community gets needed meeting rooms and social spaces identified by user groups.
- The park gets additional washrooms, storage and support facilities.
- Maintenance for the east end of the park now uses electrical power generated on site and water captured on site thus reducing cost and environmental impact.

# BEACH VOLLEYBALL



**Number of Athletes:** 64

## Development of Venue Concept:

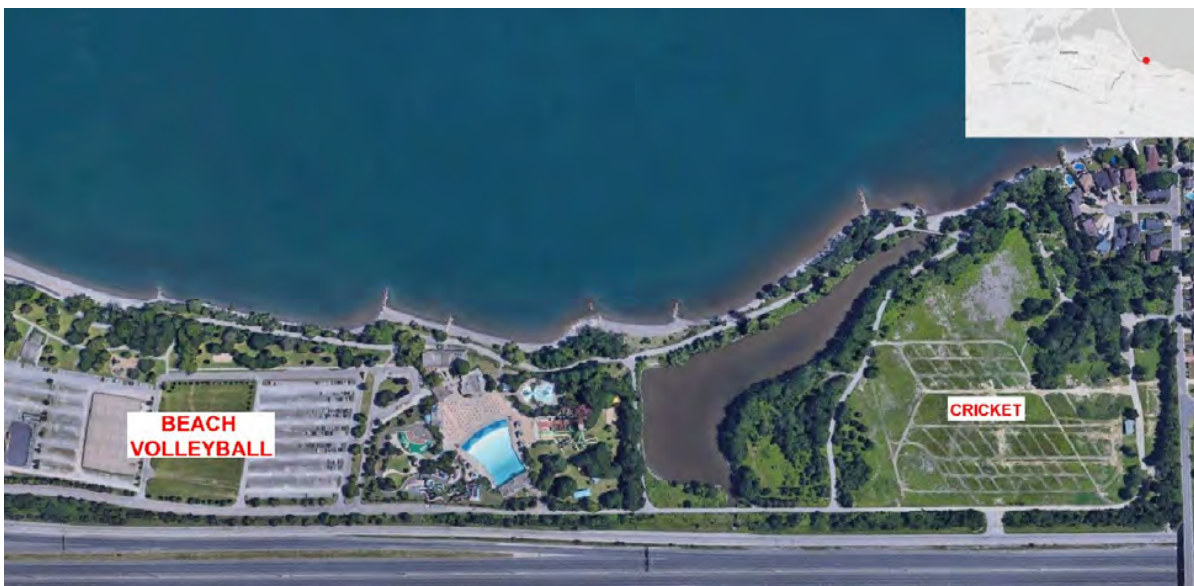
The reader should note that the venue plan was developed in conjunction with City of Hamilton staff and input from local user groups. The creation of a year around beach volleyball venue meets one of the key objectives in the City of Hamilton 10 year Sports Masterplan.

## Location:

The beach volleyball courts are located within Confederation Park on the shores of Lake Ontario. The park has existing walking/cycling paths, and amenities which include a water park and restaurants. It is also adjacent to a major highway for easy transportation connections.

The setting is naturally beautiful and will be an excellent backdrop for television.

The location is also just west of the proposed venue for Cricket so as to create a 2 game micro-hub of Games events and a true post-games hub of sporting and recreational activities.



Note that CGF had suggested we consider other possible venues closer to the city centre such as Bayfront Park. Those alternative venues were considered but ultimately rejected as they did not comply with the City of Hamilton sport venue development plan and so, if used for the Games, would be complete temporary facilities and leave no legacy.



**Development Concept:**

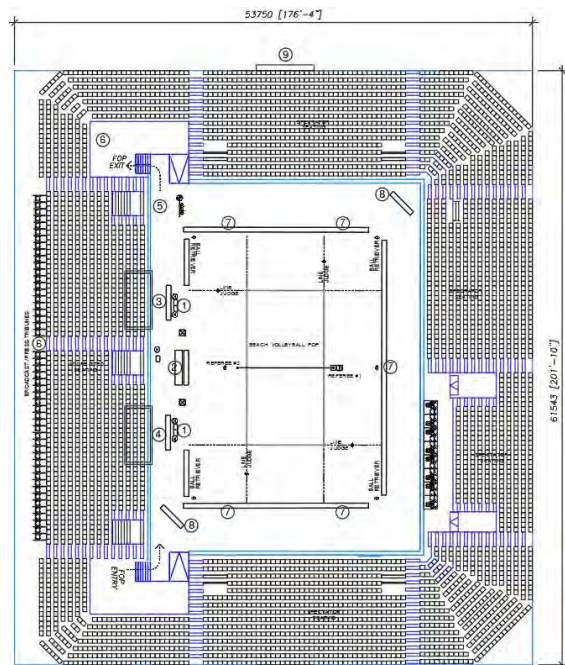
The City of Hamilton Sports Master Plan identifies this area to remain the centre of beach volleyball and calls for the creation of a pavilion which would allow for year around play and for the hosting of regional tournaments.

Therefore; our Commonwealth Games development plan calls for the construction of the year around pavilion as the training/practice courts, a temporary Competition Arena and a Staging Area.



**The Competition Arena:**

Although temporary; the Competition Arena would be to full CGF standards and seat 4,000 people. Note that the venue location has room to increase seating up to 10,000 if demand requires.





Concern had been voiced by CGF that noise from the highway to the south might interfere with broadcast. Actual recorded sound levels and what they equate to are:

TIMES	NORTH	EAST	SOUTH	WEST
6:00 AM	58/60	60/62	59/63	57/60
7:00 AM	58/60	60/62	59/63	57/60
8:00 AM	56/57	59/60	53/59	57/59
9:00 AM	57/60	53/58	54/63	59/61
10:00 AM	57/60	60/63	58/60	57/59
11:00 AM	59/62	59/64	57/60	59/61
12:00 PM	53/59	58/61	56/60	57/60
1:00 PM	59/62	60/63	57/60	59/61
2:00 PM	55/59	57/61	58/60	56/60
3:00 PM	53/57	54/57	59/62	57/60
4:00 PM	58/60	60/64	59/61	58/62
5:00 PM	55/59	58/61	57/60	59/61
6:00 PM	53/59	59/64	59/62	57/60
7:00 PM	53/59	59/64	57/60	57/60

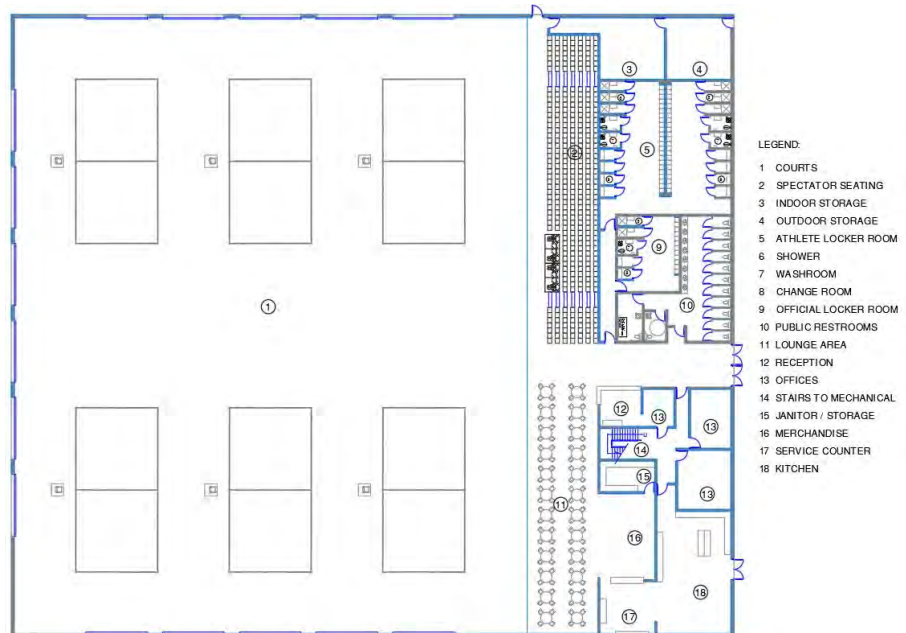
- Near total silence - 0 dB
- A whisper - 15 dB
- Normal conversation - 60 dB
- A lawnmower - 90 dB
- A car horn - 110 dB
- A rock concert or a jet engine - 120 dB
- A gunshot or firecracker - 140 dB

The result is that ambient background noise is equal to a normal conversation. Therefore; whatever measures the broadcast crew use to mask noise from the spectators will be more than sufficient.

**Beach Volleyball Field House:**

Also note that the Field House components for the athletes such as locker rooms, washrooms and team meeting rooms are contained within the Pavilion and are permanent facilities which will go on to serve the Pavilion courts.

To assist in separation of athletes from spectators the Field House facilities are located between the Pavilion which contains the practice/training courts and the Competition Arena which will have a segregated athletes' entrance so at no time does the public cross the athletes' path of movement.



### **The Pavilion:**

Aside from the Field House functions the Pavilion will contain 400 permanent seats and 100 patio style seats. During the Games the 100 patio seat area would be restricted to coaches and media while the 400 seats would have a separate entrance during the games and could be low cost and/or free admission to allow those more financially challenged to still view the sport live at the professional level.

There will be separated storage rooms to service the various user groups.

The Pavilion walls will be almost entirely shaded glass to visually transition outside in. Half of these glazed walls will be large, overhead doors which can be opened in good weather to create a feeling of being outdoors but with the athletes shaded and protected.

There will have mechanical equipment to move the air to ensure optimum temperature and humidity control and lighting sufficient for broadcasting.

The entire Pavilion roof will be a solar array.

There will be a grey water system augmented by the collection of rain water and this combined water source will be used for landscape maintenance.

Part of recreational beach volleyball is the post game comradery which will be serviced by a small but diversified food and beverage provider which will also be available to the general public even when the Pavilion is not in use thus generating income and assisting in the economic sustainability of the facility.

### **Legacy:**

- Creation of a year around indoor beach volleyball facility meets one of the key goals of the City of Hamilton's Sports Masterplan.
- Having a year around facility which can host regional tournaments will help grow the sport.
- The user groups gets additional washrooms, storage and support facilities.
- Maintenance for the east end of the park now uses electrical power generated on site and water captured on site thus reducing cost and environmental impact.



## AQUATICS - DIVING

**Event Number:** 12  
**Number of Athletes:**

### **Location:**

Diving will be located in Toronto Pan Am Sports Centre. The Centre is adjacent to a major highway for easy transportation connections. This venue is located 100km away from downtown Hamilton and is accessible by a  $\pm$  1h car ride and multiple public transit routes.

### **The Competition Arena:**

The five-meters deep dive pool is equipped with four permanent dive towers – 10-metre, 7-metre, 5-metre, and 3-metre diving platforms. Springboard diving boards are also available for one-metre and three-metre diving. The Competition arena would be to full CGF standards and seat 2,500 people. Note that the seating capacity of the venue is 6,000.

### **Athlete Amenities:**

Amenities for athletes such as locker/change rooms and washrooms are existing components of the Toronto Pan Am Sports Centre.



*Image Credit: PCL Construction*

2030 COMMONWEALTH GAMES – CANDITURE PART 1



## Non-Sport Venue Overviews

### Non-Sport Venues

- 22. Technical Officials Village
- 23. Athletes Village
- 24. International Broadcast Centre
- 25. Main Press Centre
- 26. Opening/Closing Ceremonies



**mcCallumSather**

## OFFICIAL'S ACCOMMODATION

### **Location:**

To be determined.

### **Development of Venue Concept:**

Accommodation for the officials will become the social housing component. The need to accommodate 1,500 officials equates to 750 two bedroom units. However; the actual mix will consist of one bedroom, two bedroom and three bedroom units in recognition of the varying status of those being housed and the post-game housing need.

The greatest need for social housing is spread across the lower city. Thus the 750 units will be spread across the City in the highest need areas however close to each other to provide the opportunity for comradery amongst the officials.

During the Games the ground floor of each building will contain the support spaces for the officials such as dining rooms, meeting rooms, common lounges, etc. Post Games this space will be converted to general commercial space for such things as restaurants, pharmacy, variety store and the other types of commercial which are viable.

Current social housing programs call for 20% subsidized housing with the remaining 80% being market value rent. This ratio is required to generate the income necessary to pay mortgages and maintenance costs.

With the Games turning over the facilities mortgage free, it would be possible achieve a greater amount of subsidized units. There are also multiple studies which have demonstrated that the mix of subsidized and market value rental accommodation makes for a healthier overall environment for the residents. The additional income from the market value rents also ensures funds will be available for proper maintenance.

### **Legacy:**

- 750 units of needed rental accommodation are provided of which a large portion to be subsidized. This will help reduce the wait times for families to access affordable housing which, like all cities, continues to grow.
- There is also the opportunity for the housing to be net zero energy buildings thus setting new standards for future rental/social housing.





**mcCallumSather**

## ATHLETE'S VILLAGE

McMaster University Hamilton Context Map:



### **Location:**

Though originally founded in 1887 in Toronto, Hamilton has been the home of McMaster University for nearly 90 years. With over 70 research centers and institutes on campus as well as numerous acclaimed Health Sciences programs, McMaster has cemented itself as one of Canada's most prestigious universities. Located in the Westdale neighborhood of Hamilton, the main campus is comprised of 300 acres of scenic property, including a 30 acre central core formed by historic architecture. The campus is bordered to the north by Cootes Paradise, an extensive nature reserve bounded by Lake Ontario. Only 800m to the East of the campus is the Westdale Village shopping district, featuring a variety of restaurants and commercial stores. However, the campus also features various amenities and public restaurants.

McMaster University is proposed as the location for the Athletes' Village with an established campus, residence, food and conference services in one self-contained location. The site offers

the ability to provide a secure Village in close proximity to all the event venue location and located along a major transit corridor in Hamilton.

McMaster University recently hosted the 2017 North American Indigenous Games Athletes Village where host society members, mission staff and over 2,180 athletes were accommodated and fed.

### **Development of Venue Concept:**

McMaster University will host the Athletes Village and has committed to allocating 5,500 beds for the Commonwealth Games. Their current housing capacity is 4,078 beds however have plans by 2030 to increase capacity as part of their master plan.

The Peter George Centre for Living and Learning is the new building that opened (residence portion only) in August 2019. It features 350 rooms and 510 beds. A \$110-million, 11-storey building is more than just a space for students to rest their heads; it is a 335,000-square-foot hybrid high-rise that brings together a diverse collection of university functions under one roof.

Peter George Centre for Living and Learning



The residences offer varying room types including single, double, triple and quad occupancy, and apartment style. 74% of McMaster's current capacity is double occupancy.

Food services on campus can support the residence capacity and have in the past hosted a dining tent on their sports field that can house up to 5,000 people. The current seating capacity in main food service locations is:

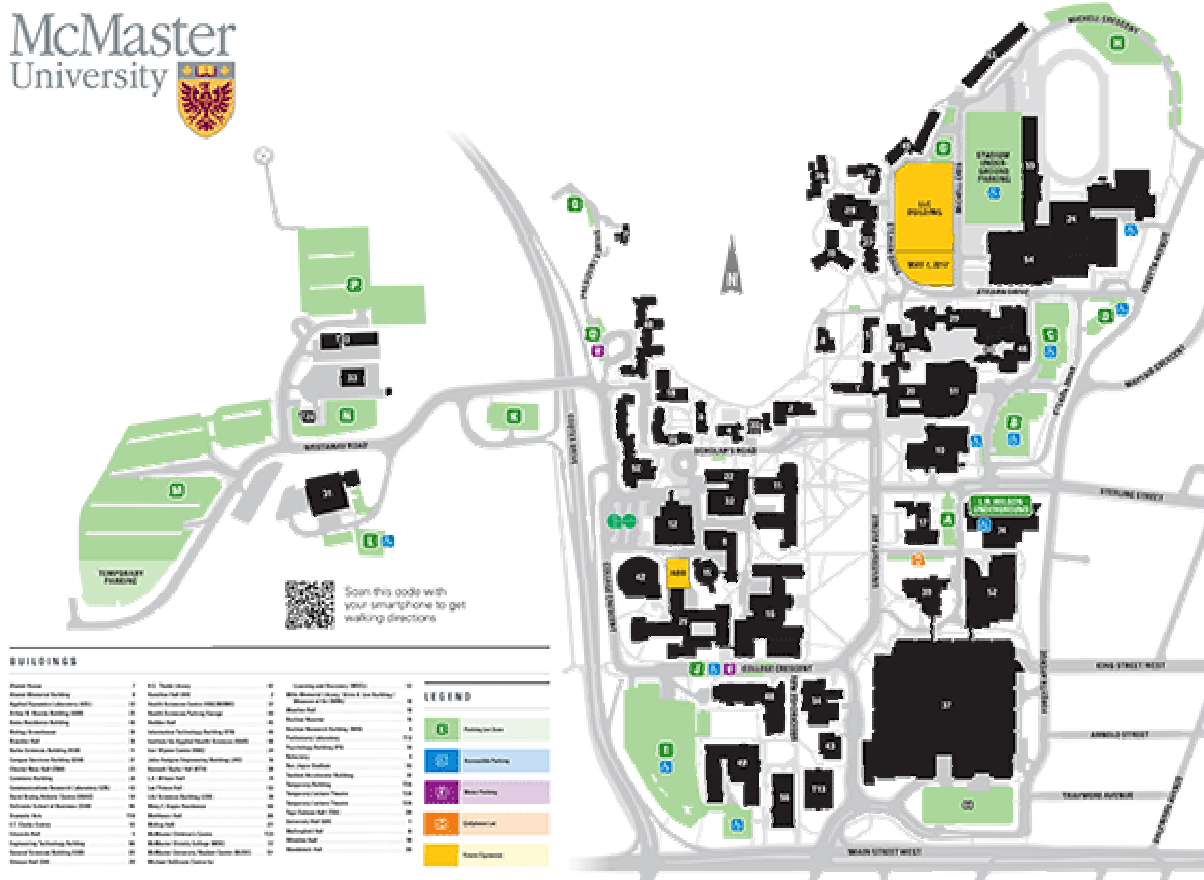
Centro@Commons	350
East Meets West Bistro	250
Bridges Café	100

McMaster offers plenty of parking, areas for staging, broadcast and conference services. A security perimeter can be erected to control access to the residence for the duration of the games.

**Legacy:**

- Hosting supports the growth of McMaster University student residence to increase capacity by 2030.

University Campus Map:



University Residence Map:





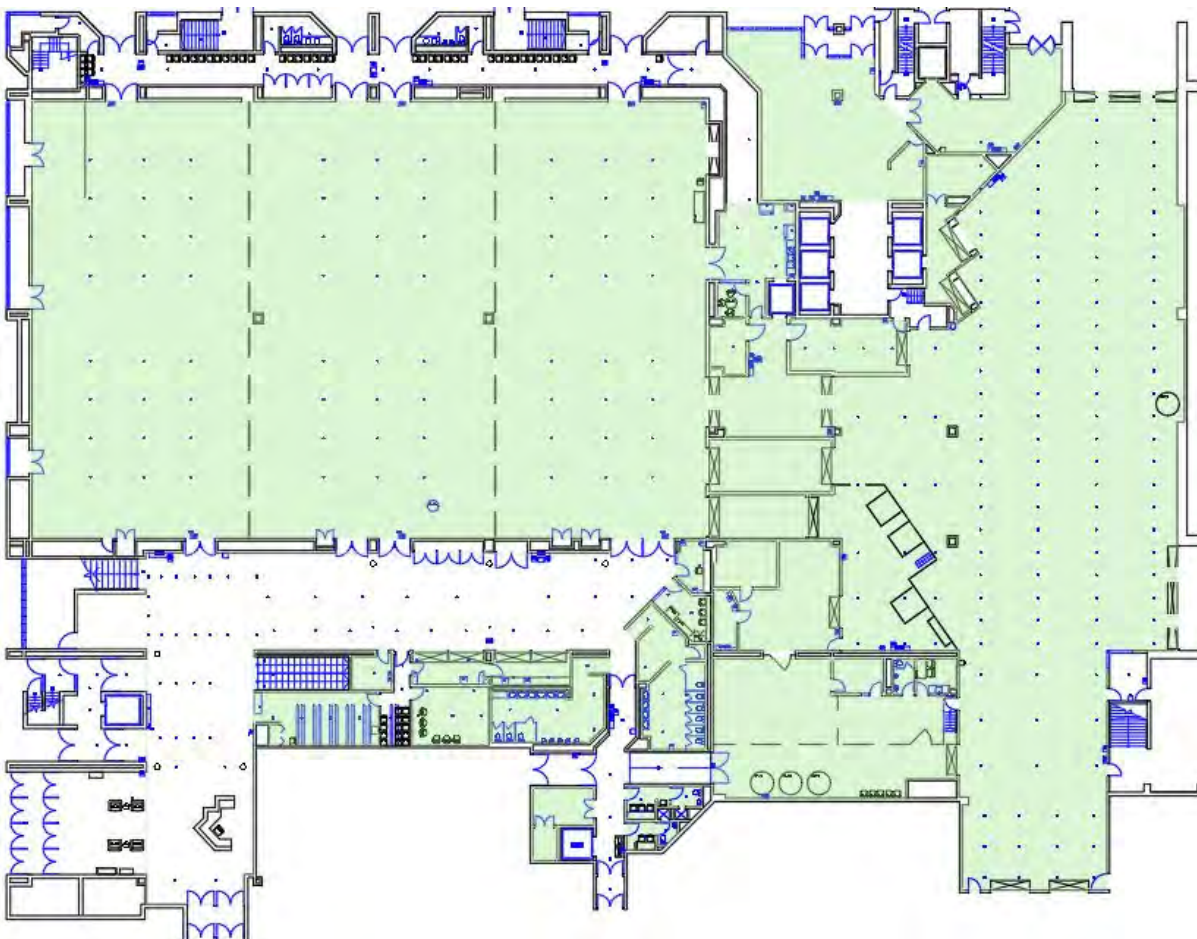
# INTERNATIONAL BROADCAST CENTRE (IBC)



## Development of Venue Concept:

The International Broadcast Centre (IBC) would be located in either the existing Convention Centre or the planned, new Convention Centre.

The location in the downtown core is in close proximity to the First Ontario Centre and First Ontario Auditorium as well as the start/finish of the road cycling and so is ideally placed to minimize travel for the greatest number of broadcast staff.



The above plan identifies 4,000 m<sup>2</sup> (43,000 sq.ft.) available in the existing Convention Centre for the IBC.

To date we have not received a program of spaces required for the IBC but have been assured by Mr. Fabio Deguchi that the available area is sufficient and that a detailed space program will be available if we are asked to participate in Part 2.

**Legacy:**

- Whether the new or existing Convention Centre is the venue for the IBC it is assumed that upgrade of wireless and transmission ability would require upgrade to Games standards.





Space Names are based on previous games and it is expected that some will change. To date we have not received a program of spaces required for the MPC but have been assured by Mr. Fabio Deguchi that the available area is sufficient and that a detailed space program will be available if we are asked to participate in Part 2.

**Legacy:**

- Whether the new or existing Convention Centre is the venue for the IBC it is assumed that upgrade of wireless and transmission ability would require upgrade to Games standards.



## OPENING AND CLOSING CEREMONIES

**Event Number:** 26  
**Number of Athletes:** 7,000

### Development of Venue Concept:

The reader should note that the venue plan was developed in conjunction with City of Hamilton staff and input from Hamilton Tiger Cats.

### Location:

The Opening and Closing ceremonies will be located in Hamilton's Tim Horton's Field (location of Hamilton's Civic Stadium earlier). The field is home of the Hamilton Tiger-Cats of the Canadian Football League and Forge FC of the Canadian Premier League. Events such as the 2015 Pan-Am Games Soccer and the 2017 Rugby World Cup qualification match were hosted in Tim Horton's Field.

The field is located to the east side Hamilton's downtown and is easily accessible by bus.

### Spectator Seating:

The Field currently seats 23,218 spectators. There are plans to expand the seating capacity to 33,000 spectators by the addition of 10,000 seats to the North side as well as using the South plaza as a large social area. The South plaza can accommodate standing space for  $\pm 7,000$  bringing the total combined capacity to 40,000 people. The South Plaza has a good view of the performers and will be equipped with large screens. The parade from the city center will enter stadium through this area.

### Opening and Closing Ceremonies Field House:

Field House components for the athletes such as locker rooms, washrooms and team meeting rooms will be contained within the Bernie Custis Secondary School and the Bernie Morelli Recreational Center.

### Legacy:

- Hamilton's Civic Stadium was built in 1928 to host the 1930 British Empire Games (the Commonwealth Games). Opening and closing ceremonies were held on this exact site 100 years ago It welcomed visitors from around the world and served as the city's premier outdoor facility for more than 85 years.
- In 2015, the stadium was replaced with the new Tim Horton's Field.



*Image Credit: City of Toronto Archives*



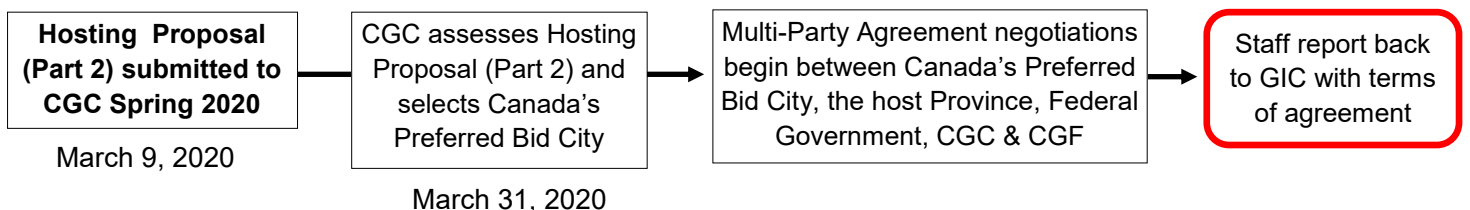
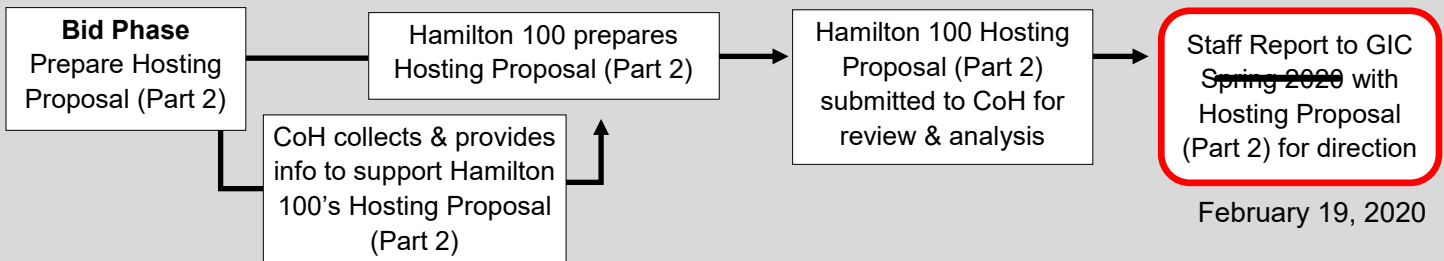
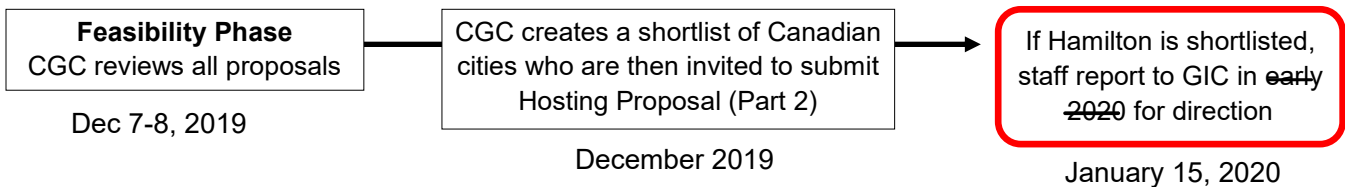
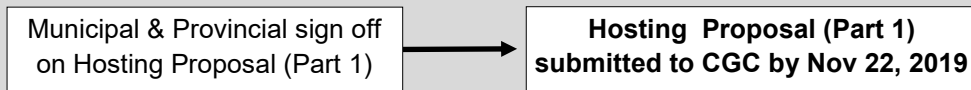
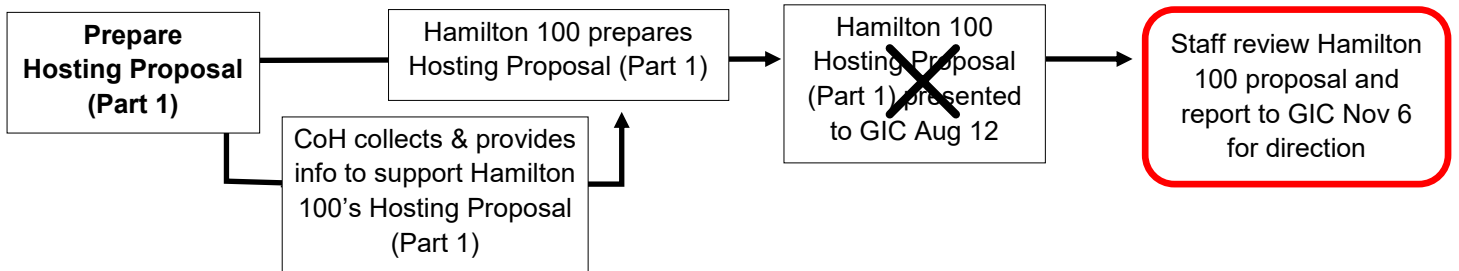
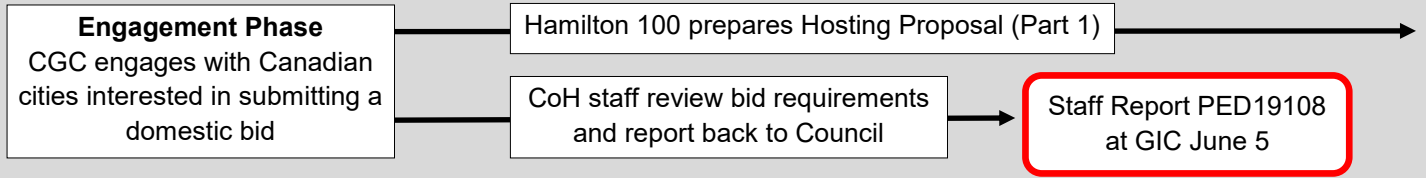
*Image Credit: Claus Andersen / Getty Images*

### Commonwealth Games Canada Domestic Bid Process

CGC = Commonwealth Games Canada, the organization in charge of the domestic bid process

CoH = City of Hamilton

CGF = Commonwealth Games Federation, the organization in charge of the international bid process







***BID PROCESS –  
COMMONWEALTH GAMES 2030***

***GENERAL ISSUES COMMITTEE – NOVEMBER 6, 2019***

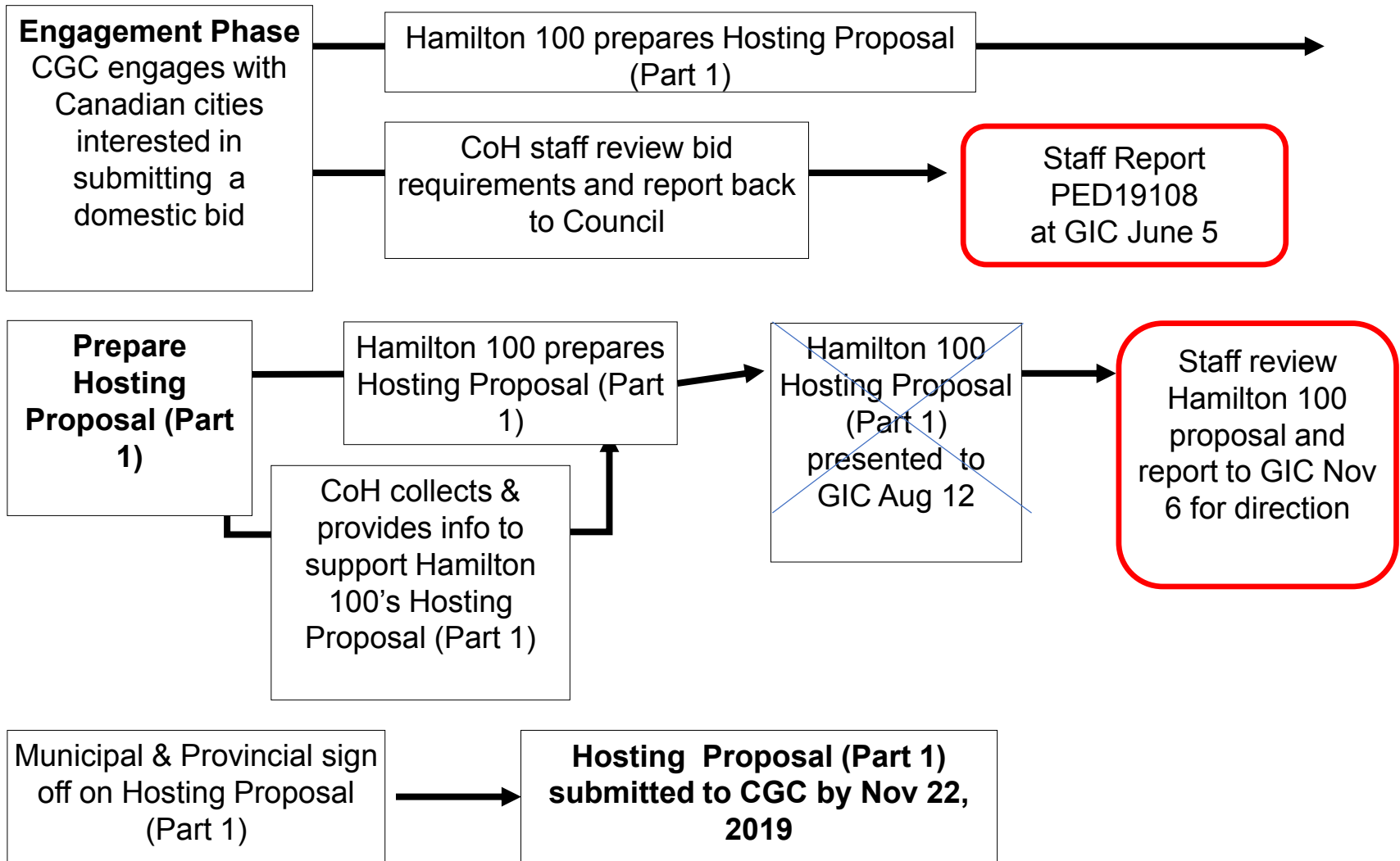


- Reminder- Bidding Process and Critical Timelines
- Next Steps
- Report Recommendations

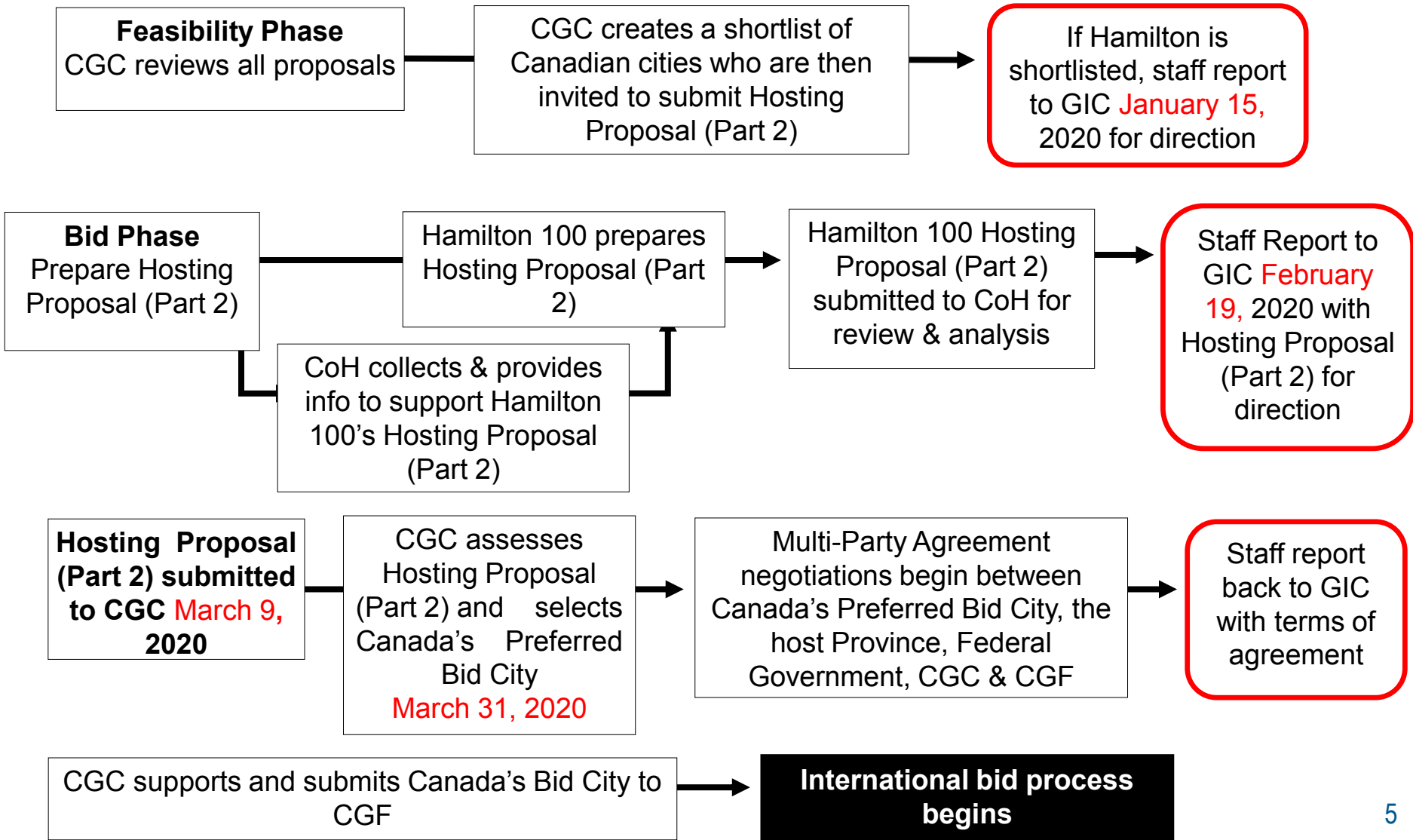
# Bidding Process



# Domestic Process – Step 1 – Engagement Phase



# Domestic Process – Step 2- Feasibility Phase

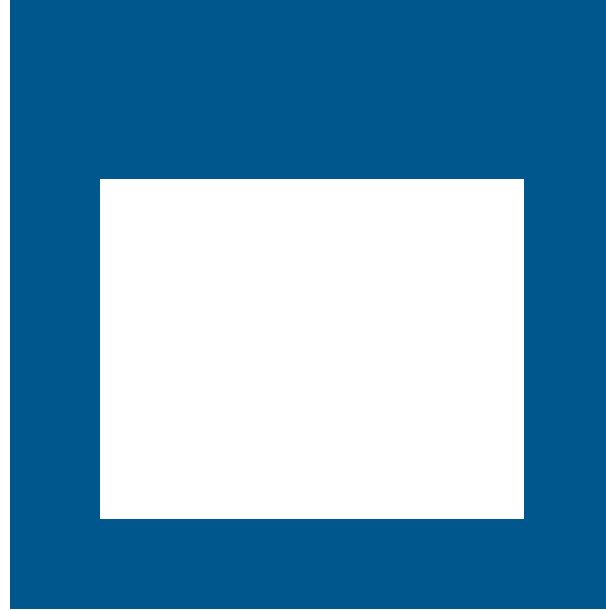


- Working meetings – City of Hamilton and Hamilton 100
  - greater appreciation of the reliance on City facilities as outlined in Hamilton 100 Hosting Proposal
  - identify potential funding model assuming multiple funding partners
  - recommendation report to GIC in February 2020 – potential approval of Hosting Proposal 2 and associated funding commitments

# Recommendations

- a) Option to designate representation
- b) Amend the MOU
- c) Report Back





QUESTIONS?



# Hamilton

## **BUSINESS IMPROVEMENT AREA ADVISORY COMMITTEE**

**REPORT 19-010**

**8:00 a.m.**

**Tuesday, October 8, 2019**

**Rooms 192 & 193**

**Hamilton City Hall**

**71 Main Street West**

- Present:** Councillor Esther Pauls (Chair)  
 Tracy MacKinnon – Westdale Village BIA and Stoney Creek BIA  
 Susie Braithwaite – International Village BIA  
 Jennifer Mattern – Ancaster BIA  
 Susan Pennie – Waterdown BIA  
 Emily Burton – Ottawa Street BIA  
 Cristina Geissler – Concession Street BIA  
 Lisa Anderson – Dundas BIA  
 Kerry Jarvi – Downtown Hamilton BIA  
 Rachel Braithwaite – Barton Village BIA  
 Heidi VanderKwaak – Locke Street BIA
- Absent:** Anne Marie Bergen – King West BIA  
 Bender Chug – Main West Esplanade BIA

---

### **THE BUSINESS IMPROVEMENT AREA ADVISORY COMMITTEE PRESENTS REPORT 19-010 AND RESPECTFULLY RECOMMENDS:**

- 1. Locke Street Business Improvement Area Expenditure Request (Item 11.1)**  
 That the expenditure request from the Locke Street Business Improvement Area, in the amount of \$2,699.36 for a Street Party, to be funded from the Community Improvement Plan (CIP) Contribution Program (BIA Payments Account 815010-56905), be approved.
- 2. Barton Village Business Improvement Area Expenditure Request (Added Item 11.2)**
  - (a) That the expenditure request from the Barton Village Business Improvement Area, in the amount of \$6,233.41 for Beautification (\$3,233.41) and Office Equipment (\$3,000), to be funded from the Community Improvement Plan (CIP) Contribution Program (BIA Payments Account 815010-56905), be approved; and,
  - (b) That the expenditure request from the Barton Village Business Improvement Area, in the amount of \$11,184.32 for the costs of our events throughout the year, to be funded from the Shared Parking Revenue Program (Parking Revenue Account 815010-45559), be approved.

**3. Ancaster Business Improvement Area Expenditure Request (Added Item 11.3)**

That the expenditure request from the Ancaster Business Improvement Area, in the amount of \$5,939.02 for the costs of Banners, Beatification (weeding), Promotion of the BIA and Events and Event Costs, to be funded from the Shared Parking Revenue Program (Parking Revenue Account 815010-45559), be approved.

**FOR INFORMATION:**

**(a) CHANGES TO THE AGENDA (Item 2)**

The Committee Clerk advised of the following changes to the agenda:

**12. NOTICES OF MOTION**

12.1 Barton Village Business Improvement Area Expenditure Request

12.2 Ancaster Business Improvement Area Expenditure Request

The agenda for the October 8, 2019 Business Improvement Area Advisory Committee meeting was approved, as amended.

**(b) DECLARATIONS OF INTEREST (Item 3)**

There were no declarations of interest.

**(c) APPROVAL OF MINUTES OF PREVIOUS MEETING (Item 4)**

**(i) September 10, 2019 (Item 4.1)**

The September 10, 2019 Minutes of the Business Improvement Area Advisory Committee were approved, as presented.

**(d) STAFF PRESENTATIONS (Item 9)**

**(i) Digital Main Street Program (Item 9.1)**

Jodi Laking, Business Development Officer, addressed the Committee respecting an update on the Digital Main Street Program.

The staff update on the Digital Main Street Program, was received.

**(ii) Creative Industries in Hamilton (Item 9.2)**

Debbie Spence, Business Development Consultant, addressed the Committee respecting Creative Industries in Hamilton, with the aid of a presentation.

The staff presentation respecting Creative Industries in Hamilton, was received.

A copy of the presentation and video is available on the City's website at [www.hamilton.ca](http://www.hamilton.ca) or through the Office of the City Clerk.

**(e) DISCUSSION ITEMS (Item 10)**

The following discussion items were deferred to the November 12, 2019 meeting:

- (i) Shop Small Saturday Event (Item 10.1)
- (ii) Small Business Week Events / Workshops (Item 10.2)

**(f) NOTICES OF MOTION (Item 12)**

**(i) Barton Village Business Improvement Area Expenditure Request (Added Item 12.1)**

Rachel Braithwaite introduced her Notice of Motion respecting the Barton Village Business Improvement Area Expenditure Request.

The rules of order were waived to allow for the introduction of a Motion respecting the Barton Village Business Improvement Area Expenditure Request.

For disposition of this matter, refer to Item 2.

**(ii) Ancaster Business Improvement Area Expenditure Request (Added Item 12.2)**

Jennifer Mattern introduced her Notice of Motion respecting the Ancaster Business Improvement Area Expenditure Request.

The rules of order were waived to allow for the introduction of a Motion respecting the Ancaster Business Improvement Area Expenditure Request.

For disposition of this matter, refer to Item 3.

**(g) GENERAL INFORMATION/OTHER BUSINESS (Item 13)**

**(i) Verbal Update from Julia Davis, Business Development and BIA Officer (Item 13.1)**

Julia Davis was not in attendance to provide her update.

**(ii) Statements by Members (Item 13.2)**

BIA Members used this opportunity to discuss matters of general interest.

The updates from Committee Members, were received.

**(h) ADJOURNMENT (Item 15)**

There being no further business, the Business Improvement Area Advisory Committee adjourned at 9:20 a.m.

Respectfully submitted,

Councillor Esther Pauls  
Chair Business Improvement Area  
Advisory Committee

Angela McRae  
Legislative Coordinator  
Office of the City Clerk



Hamilton

**HAMILTON FUTURE FUND BOARD OF GOVERNORS**

**REPORT 19-003**

**Tuesday, October 8, 2019**

**9:30 a.m.**

**Council Chambers, Hamilton City Hall  
71 Main Street West**

**Present:** Mayor F. Eisenberger  
Councillors J. Partridge (Vice-Chair), N. Nann, and A. VanderBeek

E. Bozzo, P. Cherubini, T. Crugnale, G. Davis, M. Dickson, A. Frisina,  
C. Galindo, J. Kirkpatrick, A. Macaluso, and S. Macdonald

**Absent**

**With Regrets:** Councillor T. Whitehead - Personal  
T. Weisz (Chair), E. Myrie, and S. Parsley

**THE HAMILTON FUTURE FUND BOARD OF GOVERNORS PRESENTS REPORT 19-003 AND RESPECTFULLY RECOMMENDS:**

**1. Hamilton Future Fund Grant Process Review (Item 10.1)**

- (a) That a Grant Process Review Working Group of the Hamilton Future Fund Board of Governors be established to develop clear criteria and eligibility guidelines for applicants and a scoring mechanism with a point system for adjudication of applications;
- (b) That the Grant Process Review Working Group of the Hamilton Future Fund Board of Governors be comprised of the following individuals:
  - (i) Councillor Nrinder Nann
  - (ii) Councillor Arlene VanderBeek
  - (iii) Tara Crugnale
  - (iv) Gerry Davis
  - (v) Megan Dickson
  - (vi) John Kirkpatrick
  - (vii) Anthony Macaluso
  - (viii) Sonja Macdonald



- (c) That the Grant Process Review Working Group report back to the Hamilton Future Fund Board of Governors at the next meeting in January 2020 with their recommendations.

**FOR INFORMATION:****(a) APPROVAL OF AGENDA (Item 2)**

The Committee Clerk advised of the following changes to the agenda:

**1. CEREMONIAL ACTIVITIES (Item 1)**

Due to clerical error, Item 1 was amended from "Appointment of Chair & Vice-Chair" to "Ceremonial Activities".

**10. DISCUSSION ITEMS (Item 10)****10.1 Hamilton Future Fund Grant Process Review****10.1(a) Added Information**

The agenda for the October 8, 2019 meeting of the Hamilton Future Fund Board of Governors was approved, as amended.

**(b) DECLARATIONS OF INTEREST (Item 3)**

There were no declarations of interest.

**(c) APPROVAL OF MINUTES OF PREVIOUS MEETING (Item 4)****(i) June 25, 2019 (Item 4.1)**

The Minutes of the June 25, 2019 meeting of the Hamilton Future Fund Board of Governors were approved, as presented.

**(d) COMMUNICATIONS (Item 5)**

- (i) **Correspondence from the Hamilton Conservation Foundation (2018/19 Grant Recipient) Expressing Gratitude for the Hamilton Future Fund Grant Towards the Construction of a Canal Park Viewing Platform (Item 5.1)**

The correspondence from the Hamilton Conservation Foundation (2018/19 Grant Recipient), Expressing Gratitude for the Hamilton Future Fund Grant Towards the Construction of a Canal Park Viewing Platform, was received.

**(ii) Correspondence from Margaret's Place Hospice (2018/19 Grant Recipient) Expressing Gratitude for the Hamilton Future Fund Grant Towards the Construction of a Main Dining/Lounge Common Area in a Residential Hospice (Item 5.2)**

The correspondence from Margaret's Place Hospice (2018/19 Grant Recipient), Expressing Gratitude for the Hamilton Future Fund Grant Towards the Construction of a Main Dining/Lounge Common Area in a Residential Hospice, was received.

**(e) CONSENT ITEMS (Item 7)**

**(i) Progress Reports from Grant Recipients of the September 1, 2017 - October 20, 2017 Opening of the Hamilton Future Fund (Item 7.1)**

The following Progress Reports from Grant Recipients of the September 1, 2017 - October 20, 2017 Opening of the Hamilton Future Fund, were received:

- (1) Cancer Assistance Program (Item 7.1(a))
  - (aa) November 13, 2018 (Item 7.1(a)(a))
- (2) City Kidz (Item 7.1(b))
  - (aa) September 15, 2018 (Item 7.1(b)(a))
  - (ab) April 15, 2019 (Item 7.1(b)(b))
- (3) City of Hamilton (Item 7.1(c))
  - (aa) June 6, 2018 (Item 7.1(c)(a))
  - (ab) December 5, 2018 (Item 7.1(c)(b))
  - (ac) June 5, 2019 (Item 7.1(c)(c))
- (4) Hamilton Air Force Association (Item 7.1(d))
  - (aa) November 16, 2018 (Item 7.1(d)(a))
- (5) Hamilton Olympic Club (Item 7.1(e))

- (aa) July 4, 2018 (Item 7.1(e)(a))
- (ab) October 15, 2018 (Item 7.1(e)(b))

(6) Royal Botanical Gardens (Item 7.1(f))

- (aa) September 25, 2018 (Item 7.1(f)(a))
- (ab) January 31, 2019 (Item 7.1(f)(b))
- (ac) July 23, 2019 (Item 7.1(f)(c))

(7) St. Joseph's Healthcare Hamilton Foundation (Item 7.1(g))

- (aa) February 28, 2019 (Item 7.1(g)(a))

(8) Theatre Aquarius (Item 7.1(h))

- (aa) October 26, 2018 (Item 7.1(h)(a))

(9) Westdale Cinema Group (Item 7.1(i))

- (aa) July 23, 2018 (updated October 11, 2018) (Item 7.1(i)(a))

**(f) PUBLIC HEARINGS / DELEGATIONS (Item 8)**

**(i) Shekar Chandrashekar, respecting Future Fund "A" (approved on May 28, 2019) (Item 8.1)**

Shekar Chandrashekar was not present when called upon.

The delegation by Shekar Chandrashekar, respecting Future Fund "A", was deferred until the end of the meeting.

**(g) STAFF PRESENTATIONS (Item 9)**

**(i) City Enrichment Fund Program Overview (Item 9.1)**

John Hertel, Director, Strategic Partnerships & Communications, addressed Committee respecting an overview of the City Enrichment Fund Program, with the aid of a presentation.

The presentation, respecting an overview of the City Enrichment Fund Program, was received.

A copy of the presentation is available on the City's website at [www.hamilton.ca](http://www.hamilton.ca) or through the Office of the City Clerk.

**(h) DISCUSSION ITEMS (Item 10)**

**(i) Hamilton Future Fund Grant Process Review (Item 10.1)**

The added information item (Added Item 10.1(a)), respecting the Hamilton Future Fund Grant Process Review, was received.

For further disposition of this matter, refer to Item 1.

**(i) PUBLIC HEARINGS / DELEGATIONS (Item 8) (CONTINUED)**

**(i) Shekar Chandrashekar, respecting Future Fund "A" (approved on May 28, 2019) (Item 8.1)**

Shekar Chandrashekar was not present when called upon.

**(j) ADJOURNMENT (Item 15)**

There being no further business, the Hamilton Future Fund Board of Governors was adjourned at 10:44 a.m.

Respectfully submitted,

Councillor Judi Partridge, Vice-Chair  
Hamilton Future Fund Board of  
Governors

Alicia Davenport  
Legislative Coordinator  
Office of the City Clerk



**Hamilton-Wentworth District School Board  
Liaison Committee  
REPORT 19-003  
Thursday, October 10, 2019  
9:30 a.m.  
Room 718, 7<sup>th</sup> Floor  
City Hall, Hamilton**

**Present:** Mayor F. Eisenberger (Co-Chair)  
A. Johnstone, Chair, HWDSB (Co-Chair)  
Councillor J. Partridge  
P. Deathe, Trustee, HWDSB  
C. Galindo, Trustee, HWDSB

**Absent with  
Regrets:** T. Rezvan, Student Trustee, HWDSB  
C. Prosic, Student Trustee, HWDSB

**THE HAMILTON-WENTWORTH DISTRICT SCHOOL BOARD LIAISON COMMITTEE  
PRESENTS REPORT 19-003 AND RESPECTFULLY RECOMMENDS:**

1. **Hamilton-Wentworth District School Board, City of Hamilton Property Acquisition Financing (Joint City – Hamilton - Wentworth District School Board Report) (PED19145) (Item 10.1)**

That Report PED19145, respecting Hamilton-Wentworth District School Board, City of Hamilton Property Acquisition Financing (Joint City - Hamilton - Wentworth District School Board Report), be received.

**FOR INFORMATION:**

The Mayor acknowledged the murder of a student at Sir Winston Churchill Secondary School.

**(a) APPROVAL OF THE AGENDA (Item 2)**

The Committee Clerk advised there were no changes to the agenda.

The agenda for the October 10, 2019 meeting of the Hamilton-Wentworth District School Board Liaison Committee was approved, as presented.

**(b) DECLARATIONS OF INTEREST (Item 3)**

There were no declarations of interest.

**(c) APPROVAL OF MINUTES OF PREVIOUS MEETING (Item 4)**

**(i) June 27 11, 2019 (Item 4.1)**

The Minutes of the June 27, 2019 meeting of the Hamilton-Wentworth District School Board Liaison Committee was approved, as presented.

**(d) DISCUSSION ITEM (Item 10)**

**(i) Hamilton-Wentworth District School Board, City of Hamilton Property Acquisition Financing (Joint City – Hamilton - Wentworth District School Board Report) (PED19145) (Item 10.1)**

Staff were directed to undertake a review of the list of surplus school board properties identified for potential future disposition with a view to establishing the City's requirements in regards to parkland, recreation, affordable housing, infrastructure, for any of the sites, and report back to the committee.

For further disposition of this matter, refer to Item 1.

**(e) GENERAL INFORMATION/OTHER BUSINESS (Item 13)**

**(i) HWDSB Funding Agreements of Track and Fields (Item 13.1)**

C. Galindo advised the committee that the Hamilton Wentworth District School Board appreciates offers from City of Hamilton Councillors to contribute money towards school grounds projects.

Staff were directed to bring all requests in regards to funding for Track and Field Projects to the Hamilton – Wentworth District School Board Liaison Committee. The Committee will provide direction to the appropriate staff and the necessary agreement for the project.

The information respecting HWDSB Funding Agreements of Track and Fields, was received.



**(f) ADJOURNMENT (Item 15)**

There being no further business, the meeting of the HWDSB Liaison Committee adjourned at 10:37 a.m.

Respectfully submitted,

Mayor Eisenberger, Chair  
Hamilton Wentworth District School  
Board Liaison Committee

Loren Kolar  
Legislative Coordinator  
Office of the City Clerk



**CITY OF HAMILTON**  
**PLANNING AND ECONOMIC DEVELOPMENT DEPARTMENT**  
**Economic Development Division**

<b>TO:</b>	Mayor and Members General Issues Committee
<b>COMMITTEE DATE:</b>	November 6, 2019
<b>SUBJECT/REPORT NO:</b>	Disposition of City Owned Land - 488 Upper Wellington Street, Hamilton (PED19210) (Ward 8)
<b>WARD(S) AFFECTED:</b>	Ward 8
<b>PREPARED BY:</b>	Brad Thomas (905) 546-2424 Ext. 7044
<b>SUBMITTED BY:</b>	Glen Norton Director, Economic Development Planning and Economic Development Department
<b>SIGNATURE:</b>	

**Discussion of Confidential Appendix “B” to this Report PED19210 in Closed Session is subject to the following requirement(s) of the City of Hamilton’s Procedural By-Law and the *Ontario Municipal Act, 2001*;**

- **A proposed or pending acquisition or disposition of land for City purposes**

**RECOMMENDATION**

- (a) That the Municipally owned lands known as 488 Upper Wellington Street, Hamilton, as further identified in Appendix “A” to Report PED19210 be declared surplus to the needs of the City for the purpose of sale;
- (b) That an Offer to Purchase (for the sale of City-owned property) municipally known as 488 Upper Wellington Street, Hamilton (see Appendix “A” to Report PED19210), scheduled to close on or before April 2, 2020, be approved, substantially in accordance with the terms and conditions outlined in Appendix “B” to Report PED19210, and such other terms and conditions deemed appropriate by the General Manager of the Planning and Economic Development Department;
- (c) That \$53,749.95 from the sale proceeds be credited to Account No. 45408-812036 (Property Sales and Purchases) for recovery of expenses including real estate, appraisal, property management, and legal administration;

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*OUR Culture: Collective Ownership, Steadfast Integrity, Courageous Change, Sensational Service, Engaged Empowered Employees.*

**SUBJECT: Disposition of City Owned Lands - 488 Upper Wellington Street, Hamilton (PED19210) (Ward 8) - Page 2 of 5**

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- (d) That the balance of the sale proceeds be used to partially fund The Hamilton Police Investigative Services Division Headquarters as per (PSB-10-064c) (Council September 28, 2016) and be directed to Account No. 47702-3761241200 (Police Investigative Services Head Quarters);
- (e) That the City Solicitor be authorized and directed to complete the sale of 488 Upper Wellington Street, Hamilton, transaction on behalf of the City, including paying any necessary expenses, amending the closing, due diligence and other dates, and amending and waiving terms and conditions on such terms as the City Solicitor considers reasonable;
- (f) That the Mayor and City Clerk be authorized to execute any necessary documents respecting the sale of 488 Upper Wellington Street, Hamilton, in a form satisfactory to the City Solicitor;
- (g) That Appendix "B" attached to Report PED19210 respecting the property disposition of 488 Upper Wellington Street, Hamilton, remain confidential until completion of the real estate transaction.

**EXECUTIVE SUMMARY**

This Report seeks Council approval for the sale of property municipally known as 488 Upper Wellington Street, Hamilton, in accordance with City policy. The property has been occupied and used by Police Services, who will be relocating to the new Police Investigation Services Head Quarters. The property was deemed surplus and advertised for sale in accordance with City's real estate policies and procedures. All net proceeds are to be allocated to the Hamilton Police Investigative Services Division Headquarters as per Council direction.

This Report PED19210 proposes a potential real estate transaction, and therefore it is appropriate to discuss in closed session, pursuant to the *Ontario Municipal Act*.

***Alternatives for Consideration – See Page 4***

**FINANCIAL – STAFFING – LEGAL IMPLICATIONS**

Financial: Staff are recommending that the sale proceeds be deposited to Account No. 47702-3761241200 (Police Investigative Services Head Quarters); for the following reasons:

- The 2016 Police Capital Expenditure Report – Facilities Space Needs (PSB-10-064c) (Council September 28, 2016) estimated construction costs to be \$24,323,210; and,

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**SUBJECT: Disposition of City Owned Lands - 488 Upper Wellington Street, Hamilton (PED19210) (Ward 8) - Page 3 of 5**

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- Council approved (Council September 28, 2016) funding the above cost through proceeds from Sale of 488 Upper Wellington as part of the following financing plan:

<b>Funding Source</b>	<b>Amount</b>
Police ISD Reserve	\$6,549,236
Development Charge Reserve	\$3,000,000
Estimated Proceeds from Sale of Upper Wellington Station	\$600,000
Levy Funded Debt Borrowing	\$14,173,974
<b>Total</b>	<b>\$24,323,210</b>

If any surplus funding arises in the project upon closure, the amount of Levy Funded Debt Borrowings will be reduced.

Staffing: N/A

Legal: Legal Services Division will be required to assist in the preparation of the necessary closing documents.

## **HISTORICAL BACKGROUND**

The subject property has been home to the Hamilton Police Services since 1962. Currently, the location is being utilized by a small police team until such time that the new Hamilton Police Investigative Services Division Headquarters facility is complete.

On September 28, 2016, Council approved General Issues Committee report 16-021 Hamilton Police Services Board Report – Facilities Space Needs (PSB-10-649c) which directed the proceeds of sale from the Upper Wellington Station to be used as a funding source for the Police ISD Building. Effective February 6, 2019; 488 Upper Wellington Street, Hamilton, was deemed surplus to the requirements of the City and the Hamilton Police Services by Portfolio Management Committee. In accordance with the City's real estate policies, staff undertook a disposition strategy that included offering the property to the open market as an unrestricted sale.

## **POLICY IMPLICATIONS AND LEGISLATED REQUIREMENTS**

Portfolio Management Strategy – Real Estate Management Plan

City Council, at its meeting of November 24, 2004, adopted the City's Portfolio Management Strategy Plan, which established a formalized process to be consistently applied across all areas of the City to guide the management of the City's real property. In accordance with the City's Portfolio Management Strategy, By-law 14-202, property

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**SUBJECT: Disposition of City Owned Lands - 488 Upper Wellington Street, Hamilton (PED19210) (Ward 8) - Page 4 of 5**

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no longer required for municipal programs is declared surplus by Council and is disposed of in accordance with this policy.

**RELEVANT CONSULTATION**

- Corporate Services Department, Finance Division and Legal Services Division;
- Planning and Economic Development Department, Planning Division and Transportation Planning & Parking Division;
- Hamilton Police Investigative Services Division;
- Portfolio Management Committee; and,
- Ward Councillor.

**ANALYSIS AND RATIONALE FOR RECOMMENDATION**

The subject land is located on the south west corner of Upper Wellington and Inverness Street East, having a lot frontage of 45.72 m (150 ft) on Upper Wellington Street, Hamilton, a lot depth of 80.77 m (265 ft) along Inverness Avenue East, comprising a total lot area of 3,692.77 sq m (39,750 sq ft). The lands are occupied by a one-storey 552.01 sq m (5,942 sq ft) (excluding basement) concrete block building.

Following circulation to relevant stakeholders, responses confirmed there was no long-term municipal need for the subject property. Subsequently, Portfolio Management Committee deemed the property surplus to Municipal needs. The sale of the property will aid in the City's contribution toward the Hamilton Police Investigative Services Division Headquarters, to be funded in part from the sale of 488 Upper Wellington, Hamilton. Additionally, the re-development of the vacant lands will increase property tax assessment. The City will retain an easement to service a 350 mm combined sewer on the property.

Staff had offered the property for sale in June of 2019, with a deadline for submissions as September 6, 2019. Six submissions were received, and the best offer selected. Staff considers the terms and conditions of this sale to be fair, reasonable and at market value.

**ALTERNATIVES FOR CONSIDERATION**

Should Council decide not to approve the sale of surplus lands, the Property will remain in City ownership with commensurate ongoing liabilities.

**ALIGNMENT TO THE 2016 – 2025 STRATEGIC PLAN**

**Economic Prosperity and Growth**

*Hamilton has a prosperous and diverse local economy where people have opportunities to grow and develop.*

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**SUBJECT: Disposition of City Owned Lands - 488 Upper Wellington Street,  
Hamilton (PED19210) (Ward 8) - Page 5 of 5**

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**APPENDICES AND SCHEDULES ATTACHED**

Appendix "A"-Location Map

Appendix "B"-Confidential Terms and Conditions

BT/sd

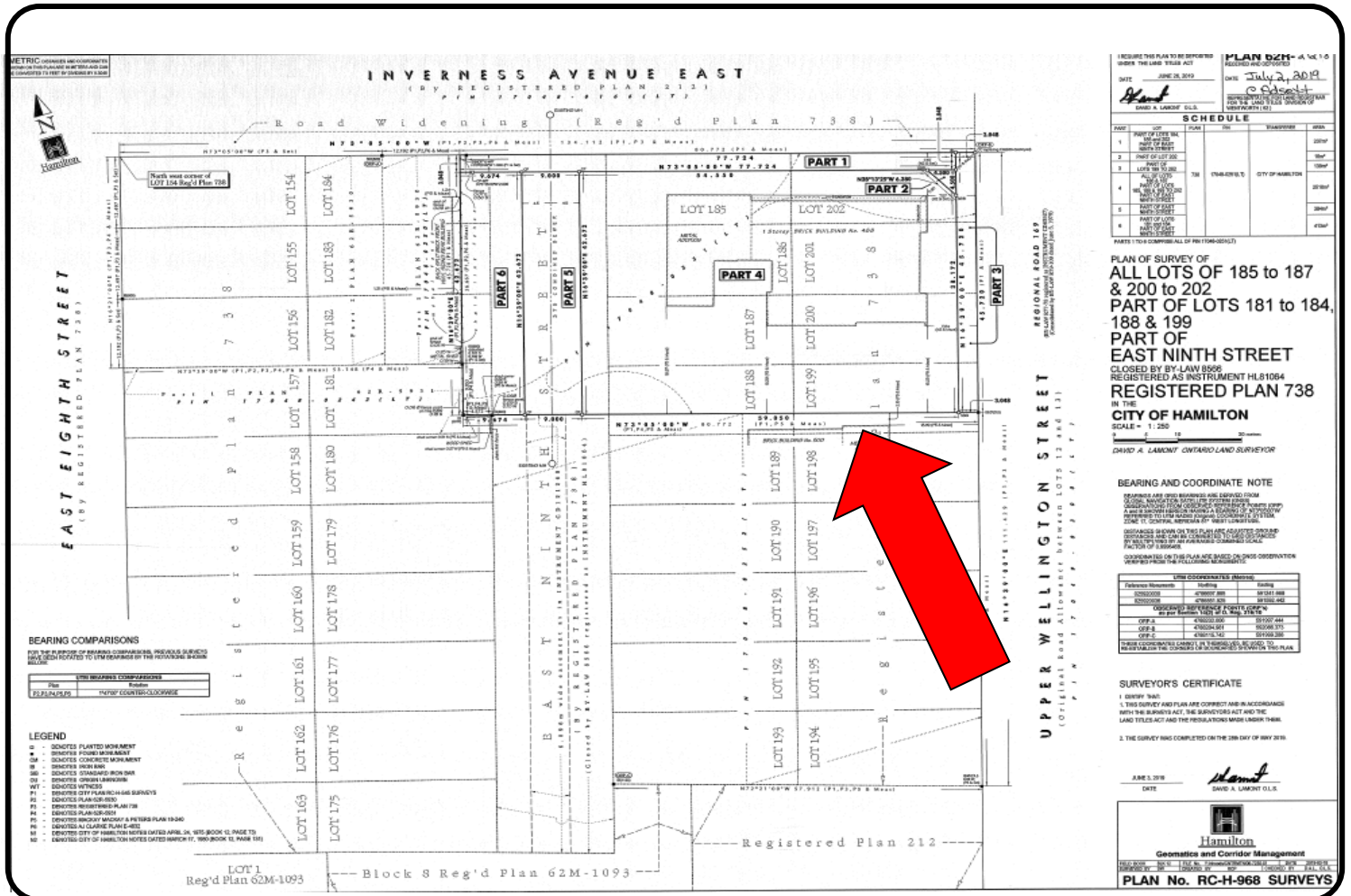
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DATE: JUNE 26, 2019

DATE: July 2, 2019

DATE: 10/03/19

NO.	DESCRIPTION	DATE	BY
1	PLAN OF SURVEY	2019	DAVID A. LAMONT
2	PLAN OF SURVEY	2019	DAVID A. LAMONT
3	PLAN OF SURVEY	2019	DAVID A. LAMONT
4	PLAN OF SURVEY	2019	DAVID A. LAMONT
5	PLAN OF SURVEY	2019	DAVID A. LAMONT
6	PLAN OF SURVEY	2019	DAVID A. LAMONT
7	PLAN OF SURVEY	2019	DAVID A. LAMONT
8	PLAN OF SURVEY	2019	DAVID A. LAMONT
9	PLAN OF SURVEY	2019	DAVID A. LAMONT
10	PLAN OF SURVEY	2019	DAVID A. LAMONT

**PLAN OF SURVEY OF ALL LOTS OF 185 to 187 & 200 to 202 PART OF LOTS 181 to 184, 188 & 199 PART OF EAST NINTH STREET CLOSED BY LAW 1856 REGISTERED AS INSTRUMENT HL1064 REGISTERED PLAN 738 IN THE CITY OF HAMILTON**

SCALE: 1" = 200'

DAVID A. LAMONT, ONTARIO LAND SURVEYOR

**BEARING AND COORDINATE NOTE**

BEARINGS ARE GIVEN MEASURED AND DERIVED FROM THE 1984 CANADIAN MEAN TIME MERIDIAN. COORDINATES ARE GIVEN IN THE 1984 CANADIAN MEAN TIME DATUM. ALL BEARINGS AND COORDINATES ARE GIVEN IN THE 1984 CANADIAN MEAN TIME DATUM. ALL BEARINGS AND COORDINATES ARE GIVEN IN THE 1984 CANADIAN MEAN TIME DATUM.

POINT	NORTHING	EASTING
1	492000.000	821000.000
2	492000.000	821000.000
3	492000.000	821000.000
4	492000.000	821000.000
5	492000.000	821000.000
6	492000.000	821000.000
7	492000.000	821000.000
8	492000.000	821000.000
9	492000.000	821000.000
10	492000.000	821000.000

**SURVEYOR'S CERTIFICATE**

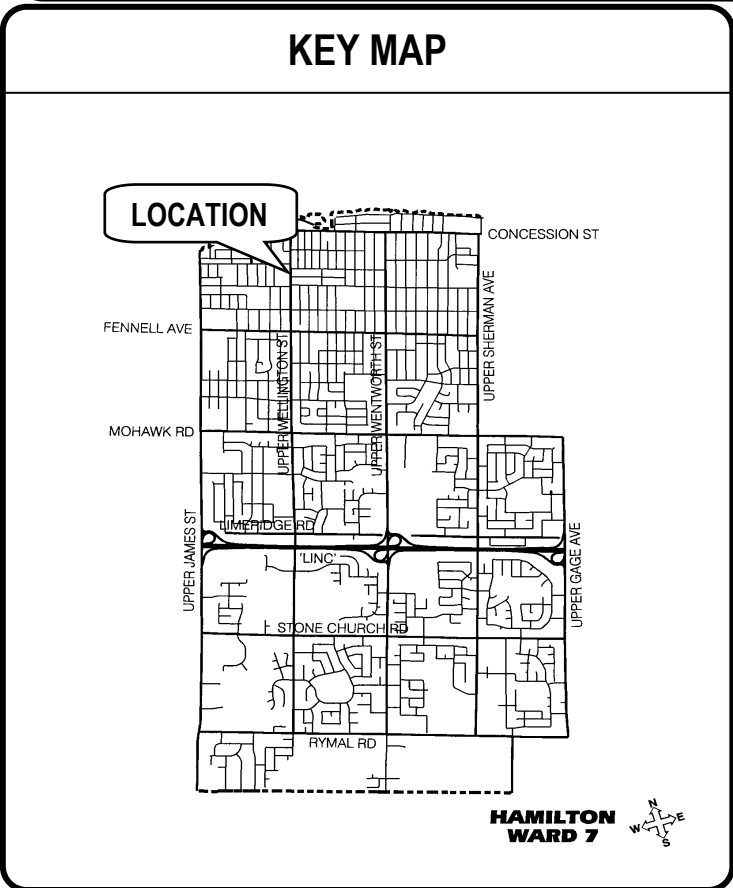
I, DAVID A. LAMONT, A PROFESSIONAL LAND SURVEYOR, HEREBY CERTIFY THAT THIS SURVEY AND PLAN ARE CORRECT AND IN ACCORDANCE WITH THE SURVEYORS ACT, THE SURVEYORS REGULATION AND THE LAND TITLE ACT AND THE REGULATIONS MADE UNDER THEM.

DATE: 10/03/19

DAVID A. LAMONT, O.L.S.

**Hamilton**  
Geomatics and Corridor Management

**PLAN No. RC-H-968 SURVEYS**



**LOCATION PLAN**

488 Upper Wellington Street  
Hamilton

**CITY OF HAMILTON**  
Planning and Development Department  
Development and Real Estate Division  
Real Estate Section

**LEGEND**

**SUBJECT LAND**

**SCALE**  
NOT TO SCALE

**DATE**  
10/03/19

**REFERENCE FILE NO:** 2019-008

# CITY OF HAMILTON MOTION

General Issues Committee: November 6, 2019

**MOVED BY COUNCILLOR N. NANN.....**

**SECONDED BY COUNCILLOR M. WILSON.....**

**Multi-Purpose Community Hub for Diverse and Marginalized Communities**

WHEREAS, according to StatsCan reports, Hamilton has the highest level of police reported hate crimes per capita in three of the last five years, while also recognizing not all hate crimes and incidents are reported to police;

WHEREAS, since December 2018 there have been weekly demonstrations held on the forecourt of Hamilton City Hall by extremist individuals and organizations using it as a platform to spread Islamophobic, homophobic, anti-immigrant, and anti-black racist views;

WHEREAS, this year residents have experienced hate-based violence and targeting at Pride, on personal properties, at mosques and on synagogues making communities feel less safe;

WHEREAS, responding to the rising levels of hate in the City of Hamilton requires an approach that includes empathy for lived experiences, clear policies and strategies to de-radicalize extremism, while also adequately resourcing and supporting the resilience of residents facing hate, and actively fostering a sense of solidarity and belonging across communities;

WHEREAS, the *Mapping the Void* report, released in 2019, surveyed over 900 people over the age of 16 who identified as Two-Spirit and LGBTQ+ in the City of Hamilton reporting 40.9% of respondents had sought services or community outside of Hamilton because they were either not available or sufficient in Hamilton;

WHEREAS, the City recognizes that in order to prevent and redress systemic and social inequities policies focused on equity, diversity and inclusion must guide service and programming provision;

WHEREAS, there is a gap in safe spaces, programs and services for Hamiltonians who have been historically marginalized and who have faced hate in their communities, and there remains a need to better resource community-informed and community-led initiatives that prioritize the needs of marginalized communities in our City;

WHEREAS, community groups play a critical role in meeting these needs and providing accessible and responsive supports and services;

WHEREAS, co-locating community groups increases access for residents while also fostering intersectional collaboration, strengthening integrated service and programing provision among community groups, and helps mitigate the impact of rising costs of operations; and,

WHEREAS, multi-purpose community hubs are demonstrated models in asset-based community development which provide excellence in meeting the needs of localized and marginalized communities;

THEREFORE, BE IT RESOLVED:

- (a) That staff be directed to convene with community groups and organizations engaged in serving equity-seeking communities that are interested in collaborating to develop a business case for a multi-purpose community hub;
- (b) That the multi-purpose community hub aim to strengthen community capacity, resilience and responsiveness to address safer space, programming and service needs and gaps for historically marginalized communities; and,
- (c) That the business case for the creation of a “hub” include viable locations, possible sustainable funding sources, a multi-year operations plan and report back to GIC in Q1 2020 for review and approval.

# **bCITY OF HAMILTON**

## **NOTICE OF MOTION**

**General Issues Committee: November 6, 2019**

**MOVED BY COUNCILLOR J. FARR.....**

### **Ward 2 Expenditures**

- (a) That the following 2019 Ward 2 expenditures, be approved:
  - (i) Gore Park Nativity Repair/Replacement in the amount of \$4,000 to be funded from the Ward 2 Discretionary Account (3301909200);
  - (ii) Corktown Neighbours' Winter Solstice in the amount of \$6,500 to be funded from the Ward 2 Cell Tower Account (3301609602); and,
  - (iii) The Together in Dance Festival 2020 - Hamilton Conservatory for the Arts in the amount of \$7,000 to be funded from the Ward 2 Cell Tower Account (3301609602).
  - (iv) The Boys and Girls Club McNab Street, for new and expanded youth programs (Body Positivity, Mental Health, Support and Prevention and Youth Leadership and Connection to the Community), in the amount of \$8,000 to be funded from the Ward 2 Discretionary Account 3301909200; and,
  - (v) Hess Village Mall Authority for the Hess Village Entertainment District lighting repair and replacement in an amount up to \$20,000 to be funded from the Ward 2 Area Rating Capital Reserve Account (108052); and,
  
- (b) That the Mayor and City Clerk be authorized and directed to execute any required agreement(s) and ancillary documents, with such terms and conditions in a form satisfactory to the City Solicitor.

# CITY OF HAMILTON

## NOTICE OF MOTION

**General Issues Committee: November 6, 2019**

**MOVED BY COUNCILLOR T. WHITEHEAD.....**

**Funding to Backfill an Administrative Staff Position in Ward 14**

WHEREAS, the 2019 Ward budgets do not reflect funding required to backfill for administrative staff collecting Short Term Disability benefits; and,

WHEREAS, Ward 14 is being faced with the requirement to backfill an administrative staff position for a temporary, but extended length of time during 2019.

THEREFORE, BE IT RESOLVED:

That funding from the General Legislative Budget (300100), to an upset limit of up to \$15,000. Be approved to backfill the administrative staff position in Ward 14 during a temporary, short-term disability absence in 2019.

# CITY OF HAMILTON

## NOTICE OF MOTION

General Issues Committee: November 6, 2019

**MOVED BY COUNCILLOR C. COLLINS.....**

### **West Harbour Operating Budget Pressures**

WHEREAS, staff confirm that the public realm and shoreline improvements on Piers 5-8 will not be completed until late 2020 or 2021 for projects that include Piers 5-7 Marina Shoreline Rehabilitation, Piers 5-7 Boardwalk, Pier 7 Commercial Village, Pier 8 Shorewall, Pier 8 Promenade, Pier 8 Park, Central Park Redevelopment and Pier 6 Artisan Village; and,

WHEREAS, Finance staff identified 2020 budget operating pressures of \$1,137,500, that includes an employee complement increase of 7.5 FTEs;

THEREFORE, BE IT RESOLVED:

That the proposed West Harbour operating budget pressures be eliminated from the 2020 budget and deferred to the 2021 budget process for consideration.



# CITY OF HAMILTON NOTICE OF MOTION

General Issues Committee: November 6, 2019

**MOVED BY COUNCILLOR C. COLLINS.....**

**McMaster Health Campus Contribution Agreement**

WHEREAS, the City of Hamilton’s current 2020 tax rate increase is estimated to be 5.5%;

WHEREAS, the McMaster Health Campus contribution agreement between McMaster University and the City of Hamilton provides for a \$1,000,000 holdback provision;

WHEREAS, as part of the \$1,000,000 holdback provision, McMaster University committed in the Health Campus agreement to generate \$600,000 in municipal taxes by developing the rear portion of the McMaster Health Campus (Phase 2); and,

WHEREAS, the agreement states that Phase 2 of the development would be substantially complete by July 1, 2020 requiring the release of the remaining \$1,000,000 to McMaster University;

THEREFORE, BE IT RESOLVED:

That staff be directed to contact McMaster University representatives regarding their commitment and the pending deadline, for the purpose of eliminating this financial obligation from the City’s budget.