1. CEREMONIAL ACTIVITIES

2. APPROVAL OF AGENDA
   (Added Items, if applicable, will be noted with *)

3. DECLARATIONS OF INTEREST

4. APPROVAL OF MINUTES OF PREVIOUS MEETING
   4.1 November 7, 2019

5. COMMUNICATIONS

6. DELEGATION REQUESTS

7. CONSENT ITEMS

8. PUBLIC HEARINGS / DELEGATIONS
   8.1 Mouna Bile, Hamilton Community Legal Clinic, respecting recommendations towards the re-opening of Hamilton Anti-Racism Resource Centre (Approved November 7, 2019)

9. STAFF PRESENTATIONS

10. DISCUSSION ITEMS
10.1 Workplace Pet Policy and Procedure (HUR19023) (City Wide)

10.2 Orientation For Hearing of Complaints Made Pursuant to Subsection 20(1) of the Development Charges Act, 1997 (LS19043) (City Wide)

11. MOTIONS

11.1 Methodology for Infrastructure Master Plans to Support Future Calculation of Variable Development Charges

12. NOTICES OF MOTION

13. GENERAL INFORMATION / OTHER BUSINESS

13.1 Amendments to the Outstanding Business List:

13.1.a Items to be Removed:

Correspondence from Danny Trombetta, 610 South Service Road Inc (Gateway Ice Centre) respecting Development Charge liability for a proposed additional arena
Item 14.2 on the November 7, 2019 AF&A agenda
OBL Item: 19-O

14. PRIVATE AND CONFIDENTIAL

14.1 November 7, 2019 - Closed Minutes (Distributed under separate cover)

Pursuant to Section 8.1, Sub-section (e) of the City's Procedural By-law 18-270, and Section 239(2), Sub-section (e) of the Ontario Municipal Act, 2001, as amended, as the subject matter pertains to litigation or potential litigation, including matters before administrative tribunals, affecting the municipality or local board.

14.2 Budgeting and Forecasting (FCS19066(a)) (City Wide) (Distributed under separate cover)

Pursuant to Section 8.1, Sub-sections (e) and (k) of the City's Procedural By-law 18-270, and Section 239(2), Sub-sections (e) and (k) of the Ontario Municipal Act, 2001, as amended, as the subject matter pertains to litigation or potential litigation, including matters before administrative tribunals, affecting the municipality or local board; and, a position, plan, procedure, criteria or instruction to be applied to any negotiations carried on or to be carried on by or on behalf of the municipality or local board.

15. ADJOURNMENT