



City of Hamilton
GENERAL ISSUES COMMITTEE REVISED

Meeting #: 19-002(f)
Date: January 31, 2019
Time: 9:30 a.m.
Location: Council Chambers, Hamilton City Hall
71 Main Street West

Stephanie Paparella, Legislative Coordinator (905) 546-2424 ext. 3993

	Pages
1. APPROVAL OF AGENDA	
2. DECLARATIONS OF INTEREST	
3. APPROVAL OF MINUTES OF PREVIOUS MEETING	
*3.1 January 21, 2019 (Capital Budget)	3
*3.2 January 25, 2019 (Operating Budget)	15
*3.3 January 29, 2019 (Operating Budget)	20
4. COMMUNICATIONS	
5. CONSENT ITEMS	
6. STAFF PRESENTATIONS	
6.1 Corporate Services Department 2019 Operating Budget	22
6.2 Non-Program 2019 Operating Budget	71
7. DISCUSSION ITEMS	
7.1 Sub-section (d) to Report FCS18097 - 2019 Tax Supported Capital Budget (FTEs)	80

8. MOTIONS

*8.1 Motion - Pending Litigation Matters and Associated Liabilities

83

9. NOTICES OF MOTION

10. ADJOURNMENT



**GENERAL ISSUES COMMITTEE
(CAPITAL BUDGET)
MINUTES 18-021(b)**

9:30 a.m.

Monday, January 21, 2019

Council Chambers

Hamilton City Hall

71 Main Street West

Present: Mayor F. Eisenberger, Deputy Mayor S. Merulla (Chair)
Councillors M. Wilson, J. Farr, N. Nann, C. Collins, T. Jackson,
E. Pauls, J.P. Danko, B. Clark, M. Pearson, L. Ferguson,
A. VanderBeek, T. Whitehead, J. Partridge

**Absent
with regrets:** Councillor B. Johnson – Personal

THE FOLLOWING ITEMS WERE REFERRED TO COUNCIL FOR CONSIDERATION:

1. 2019 Tax Supported Capital Budget (FCS18097) (City Wide) (Item 6.1)

(Ferguson/Clark)

- (a) That the 2019 Tax Supported Capital Levy in the amount of \$116,451,000, be approved;
- (b) That the 2019 Tax Supported Capital Budget and Financing Plan in the amount of **\$227,120,000**, attached as Appendix “A”, **as amended**, to Report FCS18097, be approved;
- (c) That the Tax Supported Discretionary Net Capital Funding Forecast 2019 – 2028, attached as Appendix “B”, **as amended**, to Report FCS18097, which assumes the following, be approved, in principle, and re-visited by Council each budget year:
 - (i) a 0.5% Residential Property Tax increase in each year from 2019 to 2028;
 - (ii) an additional Property Tax increase of 0.02% in 2019, 0.27% in 2020, 0.47% in 2021 and 0.47% in 2022 to fund the debt charges associated with the City’s share of Capital Levy Funding required for Public Transit Infrastructure Fund (PTIF) Capital Investments;

- (iii) an additional Property Tax increase of 0.13% in 2020, 0.04% in 2021, 0.06% in 2023 and 0.25% in 2025 to fund the debt charges associated with the City's share of Capital Levy Funding required for West Harbour Development; and,
- (d) That the reserve funding included in the 2019 Tax Supported Capital Budget in the amount of \$41,283,000, attached as Appendix "D" to Report FCS18097, be approved;
- (e) That funding from previously approved projects (Work-in-Progress (WIP's)) included in the 2019 Tax Capital Budget in the amount of \$16,231,000, as attached in Appendix "E" to Report FCS18097, be approved and any relevant projects be referred to the Capital Project Work-in-Progress Sub-Committee for closure;
- (r) That the operating budget impacts related to Digital Office: Smart City and Digital Transformation Project #3381959501, including two temporary FTE's and associated costs for a period of up to 24 months in the amount of \$200,000 annually be funded from Tax Stabilization Reserve be approved;
- (g) That the requested term extension for temporary complement, including one temporary FTE related to AMANDA Applications Analyst, Project #8121457600 in the amount of \$160,000 annually for a period of up to 24 months, with no impact on the levy, as outlined in Appendix "G" to Report FCS18097, be approved;
- (h) That the requested term extension for temporary complement, including one temporary FTE related to Senior Consultant, West Harbour Disposition Project #4411606002, in the amount of \$144,000 annually, for a period of up to 36 months, with no impact on the levy, as outlined in Appendix "G" to Report FCS18097, be approved;
- (i) That the Acting General Manager, Finance and Corporate Services, be authorized to negotiate the terms and placement of a debenture issue(s), and / or private placement debenture issue(s), in either a public or private market and / or bank loan agreement and debenture issue(s) and / or variable interest rate bank loan agreement and debenture issue(s), in an amount not to exceed **\$16,124,000** Canadian currency, as attached in Appendix "A", **as amended**, to Report FCS18097, which includes **\$3,833,000** in Tax Supported municipal debt and \$12,291,000 in Development Charges Tax Supported municipal debt,
- (j) That the Acting General Manager, Finance and Corporate Services, be authorized to engage the services of all required professionals to secure the terms and issuance of the debenture issue(s) described in subsection

- (i) including, but not limited to, external legal counsel, fiscal agents and Infrastructure Ontario's Loan Program;
- (k) That the Acting General Manager, Finance and Corporate Services, Mayor and City Clerk are each authorized and directed to enter into and / or execute, on behalf of the City of Hamilton, all agreements and necessary ancillary documents requiring their respective signatures, to secure the terms and issuance of the debenture issue(s) described in subsections (i), and (j), in a form satisfactory to the City Solicitor;
- (l) That the Mayor and City Clerk are authorized and directed to enter into and / or execute, on behalf of the City of Hamilton, all agreements and necessary ancillary documents not requiring any specific signing authority, to secure the terms and issuance of the debenture issue(s) described in subsections (i) and (j), in a form satisfactory to the City Solicitor and with content acceptable to the Acting General Manager, Finance and Corporate Services; and,
- (m) That all necessary By-Law(s) be passed to authorize the debenture issue(s) negotiated placed and secured in accordance with subsections (i) and (j).

Result: Motion, AS AMENDED, CARRIED by a vote of 15 to 0, as follows:

YES - Councillor Maureen Wilson
 YES - Councillor Jason Farr
 YES - Councillor Nrinder Nann
 YES - Councillor Chad Collins
 YES - Councillor Tom Jackson
 YES - Councillor Esther Pauls
 YES - Councillor John-Paul Danko
 YES - Deputy-Mayor Sam Merulla
 YES - Mayor Fred Eisenberger
 YES - Councillor Judi Partridge
 YES - Councillor Terry Whitehead
 YES - Councillor Arlene VanderBeek
 YES - Councillor Lloyd Ferguson
 YES - Councillor Maria Pearson
 YES - Councillor Brad Clark

Not Present: Councillor Brenda Johnson

2. Cycling Infrastructure 2019 (PED19032) (City Wide) (Item 7.2)

(Partridge/Pearson)

That Report PED19032, respecting Cycling Infrastructure 2019, be received.

CARRIED

3. Proceeds of the Sale of the Pier 8 Lands (Item 8.1)

(Ferguson/Farr)

That the guaranteed proceeds of the sale of the Pier 8 lands, of \$41.2M, be used to fund the previously approved debt for the West Harbour Development of \$37.4M, with estimated principal and interest payments of \$54M over 15 years.

Result: Motion CARRIED by a vote of 14 to 0, as follows:

YES - Councillor Maureen Wilson
 YES - Councillor Jason Farr
 YES - Councillor Nringer Nann
 YES - Councillor Chad Collins
 YES - Councillor Esther Pauls
 YES - Councillor John-Paul Danko
 YES - Deputy-Mayor Sam Merulla
 YES - Mayor Fred Eisenberger
 YES - Councillor Judi Partridge
 YES - Councillor Terry Whitehead
 YES - Councillor Arlene VanderBeek
 YES - Councillor Lloyd Ferguson
 YES - Councillor Maria Pearson
 YES - Councillor Brad Clark

Not Present: Councillor Tom Jackson

Not Present: Councillor Brenda Johnson

4. Project 3541641602 – Ancaster Memorial Arts and Culture Centre (Item 8.3)

(Ferguson/Whitehead)

WHEREAS, the Energy, Fleet and Facilities Management Division is tendering the Ancaster Memorial Arts & Culture Centre project in 2019;

WHEREAS, staff is required to submit the Agreement to the Federal Government, for the Canada Cultural Spaces Fund grant no later than 60 days, prior to March 31, 2019; and,

WHEREAS, Council authority is required to execute the agreement with the Federal Government for the \$1.5M in funding provided to the City of Hamilton as a grant.

THEREFORE, BE IT RESOLVED:

- (a) That the Mayor and Clerk be authorized and directed to execute the Federal Contribution agreement(s) and ancillary documents, as required, for the \$1.5M grant from the Federal Government, for the Ancaster

Memorial Arts and Culture Centre - Project 3541641602, in a form satisfactory to the City Solicitor; and,

- (b) That staff be directed to report back to the Public Works Committee for approval, prior to awarding the tender for the Ancaster Memorial Arts and Culture Centre - Project 3541641602, with respect to any City funding that may be required for the project.

Result: Motion CARRIED by a vote of 14 to 0, as follows:

YES - Councillor Maureen Wilson
 YES - Councillor Jason Farr
 YES - Councillor Chad Collins
 YES - Councillor Tom Jackson
 YES - Councillor Esther Pauls
 YES - Councillor John-Paul Danko
 YES - Deputy-Mayor Sam Merulla
 YES - Mayor Fred Eisenberger
 YES - Councillor Judi Partridge
 YES - Councillor Terry Whitehead
 YES - Councillor Arlene VanderBeek
 YES - Councillor Lloyd Ferguson
 YES - Councillor Maria Pearson
 YES - Councillor Brad Clark

Not Present: Councillor Nrinder Nann
 Not Present: Councillor Brenda Johnson

**5. Digital Information Strategy and Information Technology Infrastructure
(Item 8.4)**

(Eisenberger/Clark)

- (a) That the Terms of Reference for the Mayor's Intelligent Community Task Force, be amended to change the Task Force to a Sub-Committee, with the Sub-Committee reporting to the Audit, Finance & Administration Committee; and,
- (a) That the City Manager be directed to report to the Mayor's Intelligent Community Sub-Committee, respecting a Digital Information Strategy, the information technology infrastructure to support that strategy, and any associated programs, projects and budgets related to the Digital Information Strategy.

Result: Motion CARRIED by a vote of 15 to 0, as follows:

YES - Councillor Maureen Wilson
 YES - Councillor Jason Farr

YES - Councillor Nrinder Nann
 YES - Councillor Chad Collins
 YES - Councillor Tom Jackson
 YES - Councillor Esther Pauls
 YES - Councillor John-Paul Danko
 YES - Deputy-Mayor Sam Merulla
 YES - Mayor Fred Eisenberger
 YES - Councillor Judi Partridge
 YES - Councillor Terry Whitehead
 YES - Councillor Arlene VanderBeek
 YES - Councillor Lloyd Ferguson
 YES - Councillor Maria Pearson
 YES - Councillor Brad Clark

Not Present: Councillor Brenda Johnson

FOR INFORMATION:

(a) CHANGES TO THE AGENDA (Item 1)

The Committee Clerk advised that there were no changes to the agenda.

(Eisenberger/Pauls)

That the agenda for the January 21, 2019 General Issues Committee (Tax Capital Budget) meeting be approved, as presented.

Result: Motion, CARRIED by a vote of 9 to 0, as follows:

YES - Councillor Maureen Wilson
 YES - Councillor Jason Farr
 YES - Councillor Nrinder Nann
 YES - Councillor Chad Collins
 YES - Councillor Esther Pauls
 YES - Councillor John-Paul Danko
 YES - Deputy-Mayor Sam Merulla
 YES - Mayor Fred Eisenberger
 YES - Councillor Judi Partridge

Not Present: Councillor Tom Jackson
 Not Present: Councillor Terry Whitehead
 Not Present: Councillor Arlene VanderBeek
 Not Present: Councillor Lloyd Ferguson
 Not Present: Councillor Brenda Johnson
 Not Present: Councillor Maria Pearson
 Not Present: Councillor Brad Clark

(b) DECLARATIONS OF INTEREST (Item 2)

There were no declarations of interest.

(c) APPROVAL OF MINUTES OF PREVIOUS MEETING (Item3)

(i) December 14, 2018 (Tax Capital Budget) (Item 3.1)

(Partridge/Nann)

That the December 14, 2018 Minutes of the General Issues Committee (Tax Capital Budget) meeting be approved, as presented.

Result: Motion CARRIED by a vote of 9 to 0, as follows:

YES - Councillor Maureen Wilson
 YES - Councillor Jason Farr
 YES - Councillor Nrinder Nann
 YES - Councillor Chad Collins
 YES - Councillor Esther Pauls
 YES - Councillor John-Paul Danko
 YES - Deputy-Mayor Sam Merulla
 YES - Mayor Fred Eisenberger
 YES - Councillor Judi Partridge

Not Present: Councillor Tom Jackson
 Not Present: Councillor Terry Whitehead
 Not Present: Councillor Arlene VanderBeek
 Not Present: Councillor Lloyd Ferguson
 Not Present: Councillor Brenda Johnson
 Not Present: Councillor Maria Pearson
 Not Present: Councillor Brad Clark

(d) PRESENTATIONS (Item 6)

(i) 2019 Tax Supported Capital Budget (Update) (FCS18097) (City Wide) (Item 6.1)

Mike Zegarac, Interim City Manager, addressed Committee and provided an updated presentation respecting Report FCS18097 – the 2019 Tax Supported Capital Budget.

(Eisenberger/Ferguson)

That the updated presentation, respecting Report FCS18097, the 2019 Tax Supported Capital Budget, be received.

CARRIED

The presentation is available on the City's website at www.hamilton.ca or through the Office of the City Clerk.

(Clark/VanderBeek)

That sub-section (c) to Report FCS18097, respecting the 2019 Tax Supported Capital Budget, be amended by adding a new sub-section (iv), to read as follows:

- (iv) That an additional 0.5% residential property tax increase be applied each year, from 2019 to 2028, to increase the capital funds to repair/rebuild roads on a priority basis city-wide.***

Result: Motion DEFEATED by a vote of 9 to 6, as follows:

NO - Councillor Maureen Wilson
 NO - Councillor Jason Farr
 NO - Councillor Nrinder Nann
 NO - Councillor Chad Collins
 NO - Councillor Tom Jackson
 YES - Councillor Esther Pauls
 NO - Councillor John-Paul Danko
 NO - Deputy-Mayor Sam Merulla
 YES - Mayor Fred Eisenberger
 NO - Councillor Judi Partridge
 YES - Councillor Terry Whitehead
 YES - Councillor Arlene VanderBeek
 NO - Councillor Lloyd Ferguson
 YES - Councillor Maria Pearson
 YES - Councillor Brad Clark

Not Present: Councillor Brenda Johnson

(Ferguson/Collins)

That sub-section (d) to Report FCS18097, respecting the 2019 Tax Supported Capital Budget, which reads as follows, be deferred to the January 31, 2019 GIC Operating budget (Corporate Financials) meeting for further discussion:

- (d) That the operating budget and Full Time Equivalent (FTE) impacts of the 2019 Tax Supported Capital Budget in the amount of \$2,742,490 and 24.24 FTEs, attached as Appendix "C" to Report FCS18097, be incorporated into the 2019, or future, Tax Supported Operating Budgets;**

Result: Motion CARRIED by a vote of 7 to 6, as follows:

NO - Councillor Maureen Wilson
 YES - Councillor Jason Farr
 NO - Councillor Nrinder Nann
 YES - Councillor Chad Collins
 YES - Councillor Tom Jackson
 YES - Councillor Esther Pauls
 NO - Councillor John-Paul Danko
 YES - Deputy-Mayor Sam Merulla
 NO - Mayor Fred Eisenberger
 YES - Councillor Judi Partridge
 YES - Councillor Lloyd Ferguson
 NO - Councillor Maria Pearson
 NO - Councillor Brad Clark

Not Present: Councillor Terry Whitehead
 Not Present: Councillor Arlene VanderBeek
 Not Present: Councillor Brenda Johnson

(e) DISCUSSION ITEMS (Item 7)

(i) Hamilton Police Services Board Report PSB 18-108 – Hamilton Police Service 2019 Projected Capital Expenditures (Item 7.1)

- (a) That the 2019 proposed budget amounts, reflected in Items 1 to 4 of the Hamilton Police Services Board Report PSB 18-108 – Hamilton Police Service 2019 Projected Capital Expenditures, as shown below, be approved and the total dollar amount of \$1,485,700, be reflected in the overall 2019 Tax Capital Budget (Report FCS18097) to avoid duplication of funding dollars:

1. 2019-Computer Aided Dispatch (CAD) Upgrade: \$500,000

HPS will be required to upgrade to the latest CAD software version to remain current for support. This upgrade includes the Computer Aided Dispatch (CAD) system for the radio room and the application that runs in patrol vehicles. The cost of the upgrade includes all professional services (implementation, training, and support after cut-over). The upgrade will also be required to coincide with the move to Windows 10. HPS deployment strategy will be **\$300,000 in 2019** and \$200,000 in 2020.

2. 2019 - 2022 - Roof Replacement - Police Stations - \$1,350,000

The roofing systems at Central, East End, and Mountain Police Stations have exceeded or are approaching their life expectancy. At Central Station, there are significant leaks during inclement weather.

HPS requested the City to include police facilities as part of the City's Building Condition Assessment Program. Stantec Consulting was retained to complete the work. As a result, a Facilities Condition Report (July 2016) was issued which identified a need to *replace* and/or repair the roofs due to age and condition. The following table shows the projected repairs required and the year of the repairs:

	2019	2020	2021	2022
Central Station – Division 1	\$250,000	\$200,000	\$250,000	\$250,000
East End Station – Division 2	\$200,000	\$0	\$0	\$0
Mountain Station – Division 3	\$0	\$0	\$0	\$200,000

3. 2019 - Roof-Top HVAC Units - Mountain Station - \$400,000

The roof-top HVAC units are the original units of the facility from its opening in 2004 and have exceeded their life expectancy of 10 years. The units are constantly failing, and parts are difficult to obtain. The new units will be more energy efficient.

4. 2019 - Conducted Energy Weapons (CEWs) - \$335,700

Currently, HPS deploys X26 CEWs to its front-line officers. They are being discontinued and; therefore, there is a need to move to the new X2 model. HPS needs to begin training and transitioning to the X2 CEW model in 2019. The costs include holsters, warranty, and cartridges for training, re-certification and operational needs.

Result: Motion CARRIED by a vote of 14 to 1, as follows:

YES - Councillor Maureen Wilson
 YES - Councillor Jason Farr
 NO - Councillor Nrinder Nann
 YES - Councillor Chad Collins
 YES - Councillor Tom Jackson
 YES - Councillor Esther Pauls
 YES - Councillor John-Paul Danko
 YES - Deputy-Mayor Sam Merulla
 YES - Mayor Fred Eisenberger

YES - Councillor Judi Partridge
 YES - Councillor Terry Whitehead
 YES - Councillor Arlene VanderBeek
 YES - Councillor Lloyd Ferguson
 YES - Councillor Maria Pearson
 YES - Councillor Brad Clark

Not Present: Councillor Brenda Johnson

(f) MOTIONS (Item 8)

(i) Project 7101954902 – Valley Park Lifecycle Renewal and Accessibility Funding (Item 8.2)

(Clark/Pearson)

That the Motion, respecting Project 7101954902 – Valley Park Lifecycle Renewal and Accessibility Funding, be deferred to the appropriate upcoming General Issues Committee 2019 Budget meeting.

Result: Motion CARRIED by a vote of 14 to 0, as follows:

YES - Councillor Maureen Wilson
 YES - Councillor Jason Farr
 YES - Councillor Nrinder Nann
 YES - Councillor Chad Collins
 YES - Councillor Tom Jackson
 YES - Councillor Esther Pauls
 YES - Councillor John-Paul Danko
 YES - Deputy-Mayor Sam Merulla
 YES - Mayor Fred Eisenberger
 YES - Councillor Judi Partridge
 CON - Councillor Terry Whitehead
 YES - Councillor Arlene VanderBeek
 YES - Councillor Lloyd Ferguson
 YES - Councillor Maria Pearson
 YES - Councillor Brad Clark

Not Present: Councillor Brenda Johnson

(g) ADJOURNMENT (Item 11)

(Collins/Jackson)

That, there being no further business, the General Issues Committee, be adjourned at 4:11 p.m.

CARRIED

Respectfully submitted,

S. Merulla, Deputy Mayor
Chair, General Issues Committee

Stephanie Paparella
Legislative Coordinator
Office of the City Clerk



**GENERAL ISSUES COMMITTEE
(OPERATING BUDGET)
MINUTES 19-002(c)**

9:30 a.m.

Friday, January 25, 2019

Council Chambers

Hamilton City Hall

71 Main Street West

Present: Mayor F. Eisenberger, Deputy Mayor S. Merulla (Chair)
Councillors M. Wilson, J. Farr, N. Nann, C. Collins, T. Jackson,
E. Pauls, J.P. Danko, B. Clark, M. Pearson, B. Johnson,
L. Ferguson, A. VanderBeek, T. Whitehead, J. Partridge

THE FOLLOWING ITEMS WERE REFERRED TO COUNCIL FOR CONSIDERATION:

1. York Region Transit Cross-Boundary Travel and Greater Toronto and Hamilton Fare Integration (Item 4.1)

(Pearson/Ferguson)

That the correspondence, respecting the York Region Transit Cross-Boundary Travel and Greater Toronto and Hamilton Fare Integration, be received.

CARRIED

2. DARTS Transit, Hamilton (Item 8.1)

(Jackson/Pauls)

(a) That the CEO/Executive Director of DARTS Transit, Hamilton, be requested to attend the February 11, 2019 General Issues Committee budget delegation meeting to provide clarity to the existing relationship between DARTS and the City of Hamilton; and to provide the following documents, to the Legislative Coordinator of the General Issues Committee, in advance of that meeting:

- (i) Board Appointments Process;
- (ii) Governance Structure;
- (iii) Budget; and,
- (iv) The last 4 years of Audited Financial Statements.

(b) That the 5-minute speaking limit, outlined in sub-section (6), Section 5.11 – Delegations, of the Procedural by law 18-270, be waived and the delegation be permitted to take the appropriate time required to provide the information requested by Committee; and,

- (c) That the presentation from the CEO/Executive Director of DARTS Transit, Hamilton, respecting the existing relationship between DARTS and the City of Hamilton, be heard last on the February 11, 2019 General Issues Committee agenda, to allow for the appropriate discussion and in consideration of the other delegates present that day.

Result: Motion CARRIED by a vote of 14 to 0, as follows:

YES - Councillor Maureen Wilson
 YES - Councillor Jason Farr
 YES - Councillor Nringer Nann
 YES - Councillor Chad Collins
 YES - Councillor Tom Jackson
 YES - Councillor Esther Pauls
 YES - Councillor John-Paul Danko
 YES - Deputy-Mayor Sam Merulla
 YES - Mayor Fred Eisenberger
 YES - Councillor Judi Partridge
 YES - Councillor Arlene VanderBeek
 YES - Councillor Lloyd Ferguson
 YES - Councillor Maria Pearson
 YES - Councillor Brad Clark

Not Present: Councillor Terry Whitehead
 Not Present: Councillor Brenda Johnson

3. Review of the Service Delivery Model for Accessible Transit (Item 8.2)

(Ferguson/Partridge)

WHEREAS, the Disabled and Aged Regional Transit System (DARTS) provides paratransit service for people with disabilities on behalf of the City of Hamilton, through a Master Operational Agreement;

WHEREAS, the number of trips per year continues to rise, causing an increase in costs; and,

WHEREAS, it is desirable from a continuous improvement perspective to review the available options for the delivery of paratransit service in the City of Hamilton;

THEREFORE, BE IT RESOLVED:

That staff be directed to review the service delivery model for accessible transit and report back to Public Works Committee with possible options for future models to maximize cost efficiency and optimize service delivery.

Result: Motion CARRIED by a vote of 14 to 0, as follows:

YES - Councillor Maureen Wilson
 YES - Councillor Jason Farr
 YES - Councillor Nrinder Nann
 YES - Councillor Chad Collins
 YES - Councillor Tom Jackson
 YES - Councillor Esther Pauls
 YES - Councillor John-Paul Danko
 YES - Deputy-Mayor Sam Merulla
 YES - Councillor Judi Partridge
 YES - Councillor Terry Whitehead
 YES - Councillor Arlene VanderBeek
 YES - Councillor Lloyd Ferguson
 YES - Councillor Maria Pearson
 YES - Councillor Brad Clark

Not Present: Mayor Fred Eisenberger
 Not Present: Councillor Brenda Johnson

FOR INFORMATION:

(a) CHANGES TO THE AGENDA (Item 1)

The Committee Clerk advised of the following changes to the agenda:

1. APPROVAL OF MINUTES OF PREVIOUS MEETNG (Item 3)

3.1 January 24, 2019

2. COMMUNICATIONS (Item 4)

4.1 York Region Transit Cross-Boundary Travel and Greater Toronto and Hamilton Fare Integration (Referred to GIC budget process by Council at its meeting of December 19, 2018.)

Recommendation: For the consideration of Committee.

3. MOTIONS (Item 8)

8.1 DARTS Transit, Hamilton

8.2 Review of the Service Delivery Model for Accessible Transit

(Eisenberger/Pauls)

That the agenda for the January 25, 2019 General Issues Committee (Operating Budget) meeting be approved, as presented.

Result: Motion CARRIED by a vote of 10 to 0, as follows:

YES - Councillor Maureen Wilson
 YES - Councillor Jason Farr
 YES - Councillor Nrinder Nann
 YES - Councillor Chad Collins
 YES - Councillor Esther Pauls
 YES - Councillor John-Paul Danko
 YES - Deputy-Mayor Sam Merulla
 YES - Mayor Fred Eisenberger
 YES - Councillor Brenda Johnson
 YES - Councillor Maria Pearson

Not Present: Councillor Tom Jackson
 Not Present: Councillor Judi Partridge
 Not Present: Councillor Terry Whitehead
 Not Present: Councillor Arlene VanderBeek
 Not Present: Councillor Lloyd Ferguson
 Not Present: Councillor Brad Clark

(b) DECLARATIONS OF INTEREST (Item 2)

There were no declarations of interest.

(c) APPROVAL OF MINUTES OF PREVIOUS MEETNG (Item 3)

(i) January 24, 2019 (Item 3.1)

(Collins/Nann)

That the Minutes of the January 24, 2019 General Issues Committee's (Operating Budget) meeting be approved, as presented.

Result: Motion CARRIED by a vote of 10 to 0, as follows:

YES - Councillor Maureen Wilson
 YES - Councillor Jason Farr
 YES - Councillor Nrinder Nann
 YES - Councillor Chad Collins
 YES - Councillor Esther Pauls
 YES - Councillor John-Paul Danko
 YES - Deputy-Mayor Sam Merulla

YES - Mayor Fred Eisenberger
YES - Councillor Brenda Johnson
YES - Councillor Maria Pearson

Not Present: Councillor Tom Jackson
Not Present: Councillor Judi Partridge
Not Present: Councillor Terry Whitehead
Not Present: Councillor Arlene VanderBeek
Not Present: Councillor Lloyd Ferguson
Not Present: Councillor Brad Clark

(d) STAFF PRESENTATIONS (Item 4)

(i) Transit 2019 Operating Budget Overview (Item 6.1)

Debbie Dalle Vedove, Director of Transit, addressed Committee and provided a PowerPoint presentation respecting the Transit 2019 Operating Budget.

(Jackson/Pauls)

That the presentation, respecting the Transit 2019 Operating Budget, be received.

CARRIED

The presentation is available on the City's website at www.hamilton.ca or through the Office of the City Clerk.

(e) ADJOURNMENT (Item 11)

(Partridge/Pearson)

That, there being no further business, the General Issues Committee, be adjourned at 2:45 p.m.

CARRIED

Respectfully submitted,

S. Merulla, Deputy Mayor
Chair, General Issues Committee

Stephanie Paparella
Legislative Coordinator
Office of the City Clerk



**GENERAL ISSUES COMMITTEE
(OPERATING BUDGET)
MINUTES 19-002(d)**

9:30 a.m.

Tuesday, January 29, 2019

Council Chambers

Hamilton City Hall

71 Main Street West

Present: Mayor F. Eisenberger, Deputy Mayor S. Merulla (Chair)
Councillors M. Wilson, J. Farr, N. Nann, C. Collins, T. Jackson,
E. Pauls, J.P. Danko, B. Clark, M. Pearson, B. Johnson,
L. Ferguson, A. VanderBeek, T. Whitehead, J. Partridge

THE FOLLOWING ITEMS WERE REFERRED TO COUNCIL FOR INFORMATION:

(a) CHANGES TO THE AGENDA (Item 1)

There Committee Clerk advised that there were no changes to the agenda.

(Danko/VanderBeek)

That the agenda for the January 29, 2019 meeting of the General Issues Committee, be approved as presented.

CARRIED

Result: Motion CARRIED on a vote of 9 to 0, as follows:

YES – Councillor S. Merulla
YES – Councillor M. Wilson
YES – Councillor J. Farr
YES – Councillor J.P. Danko
YES – Councillor J. Partridge
YES – Councillor M. Pearson
YES – Councillor L. Ferguson
YES – Councillor B. Johnson
YES – Councillor A. VanderBeek

Not Present: Councillor B. Clark
Not Present: Councillor T. Whitehead
Not Present: Councillor E. Pauls
Not Present: Mayor F. Eisenberger

Not Present: Councillor C. Collins
Not Present: Councillor T. Jackson
Not Present: Councillor N. Nann

(b) DECLARATIONS OF INTEREST (Item 2)

Councillor B. Johnson declared an interest to any discussions that may take place during today's Public Works 2019 Operating Budget presentation related to the Carpenters' Union, as she has a family member who is a member of that union.

(c) STAFF PRESENTATIONS (Item 4)

(i) Transit 2019 Operating Budget Overview (Item 6.1)

Debbie Dalle Vedove, Director of Transit, addressed Committee and provided a PowerPoint presentation respecting the Transit 2019 Operating Budget.

(Jackson/Pauls)

That the presentation, respecting the Transit 2019 Operating Budget, be received.

CARRIED

The presentation is available on the City's website at www.hamilton.ca or through the Office of the City Clerk.

(d) ADJOURNMENT (Item 11)

(Collins/Jackson)

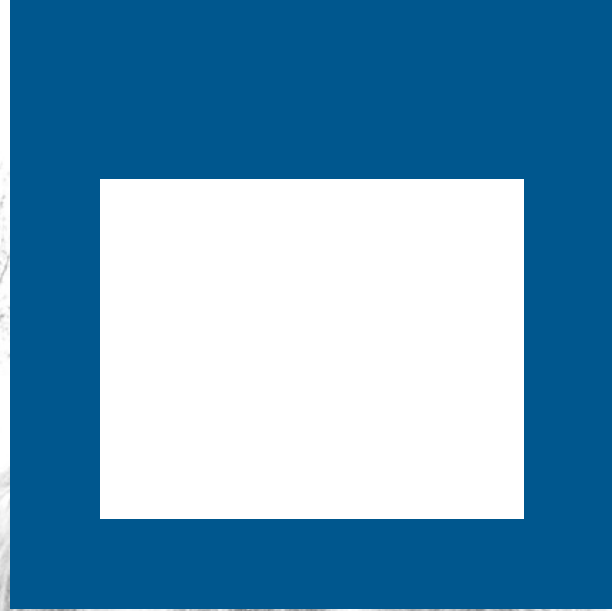
That, there being no further business, the General Issues Committee, be adjourned at 12:15 p.m.

CARRIED

Respectfully submitted,

S. Merulla, Deputy Mayor
Chair, General Issues Committee

Stephanie Paparella
Legislative Coordinator
Office of the City Clerk



CORPORATE SERVICES
2019 TAX SUPPORTED OPERATING BUDGET

GENERAL ISSUES COMMITTEE
January 31, 2019

WHO WE ARE



**Office of the
City Clerk**



Customer Service and POA



**Financial Planning,
Administration and Policy**



**Financial Services
and Taxation**

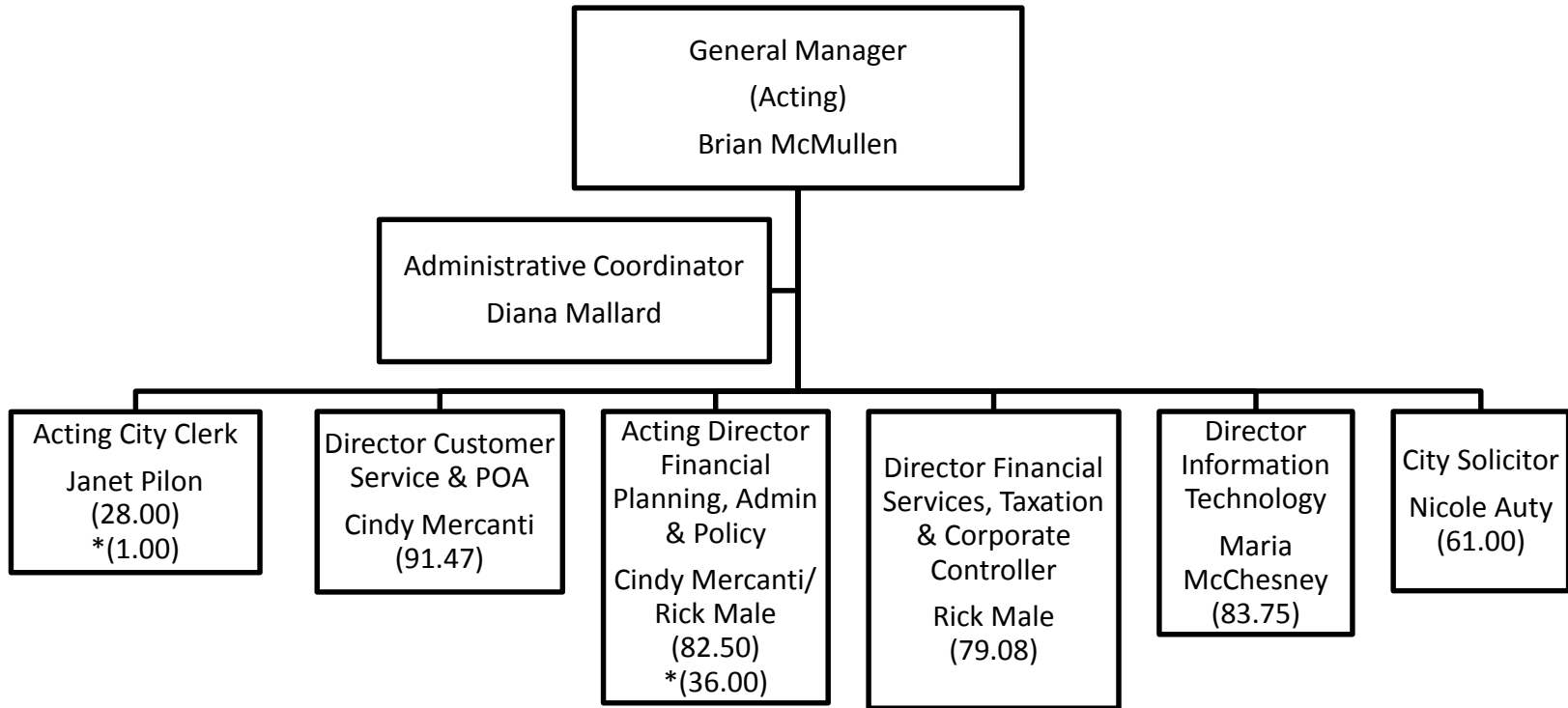


**Information
Technology**



**Legal and
Risk Management**

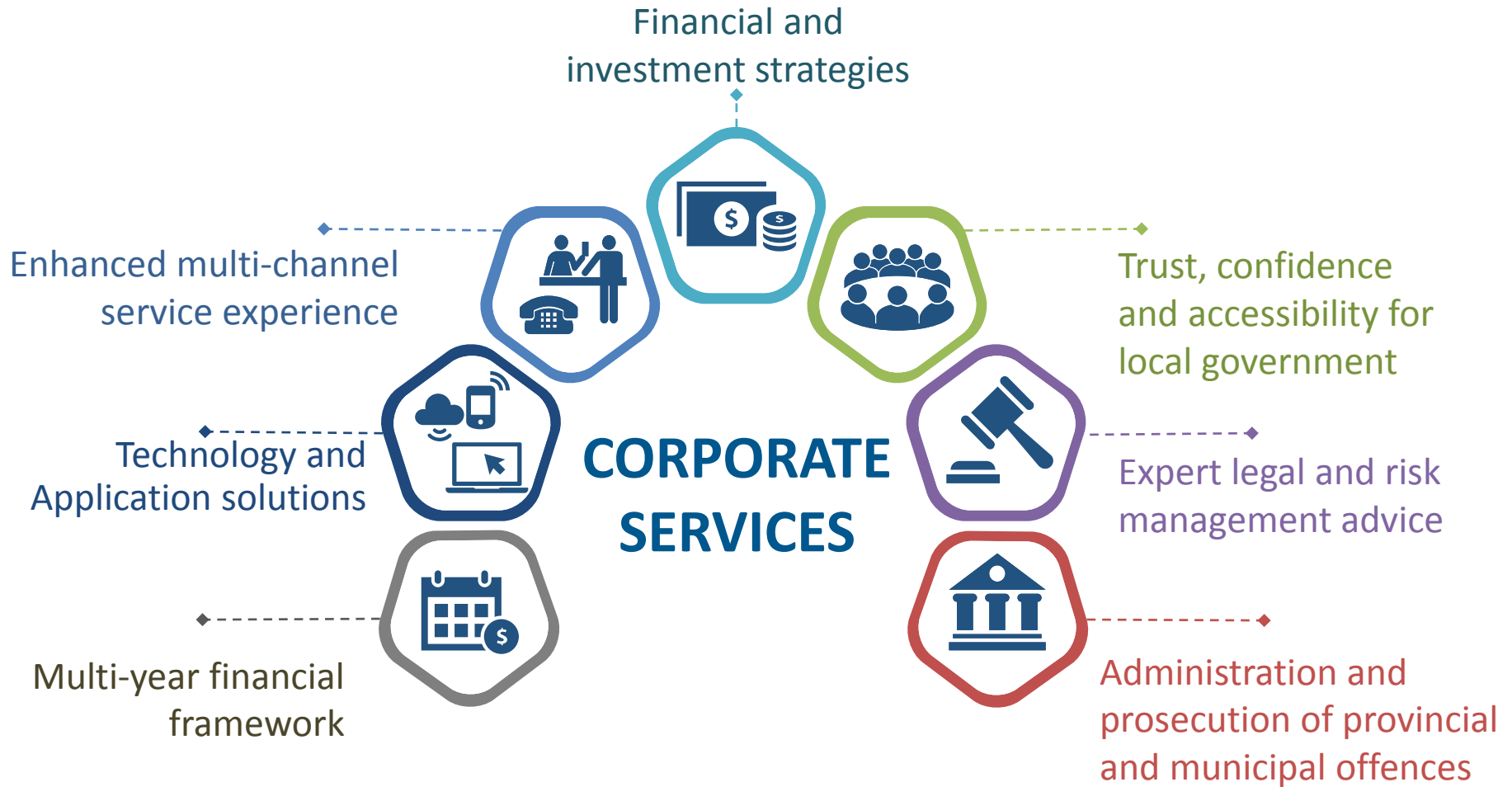
ORGANIZATIONAL CHART



Complement (FTE)	Management	*Management Distributed	Other	*Other Distributed	Total	Staff to Management Ratio
2018	30.00	1.00	397.80	36.00	464.80	13.99:1
2019	31.00	1.00	396.80	36.00	464.80	13.53:1
Change	1.00	0.00	(1.00)	0.00	0.00	

* Represents distributed staff whose budget are in operating departments.

WHAT WE DO



HIGHLIGHTS

2018 HIGHLIGHTS

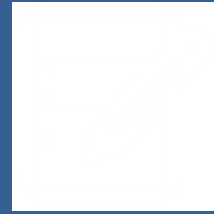
Credit Rating

AA+

Support PED Ph1 of Cannabis Licensing



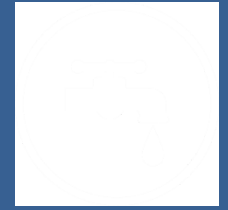
Modernization Municipal Act



Performance Dashboards



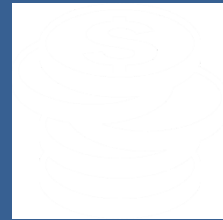
PW Initiatives



Records Management Software Update



Tax Program



Security Awareness



Training Program Award



Online Bid Submissions



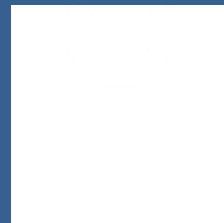
PED Initiatives



Agenda Management Software Update



Multi-Year Business Plans



IT Roadmap



POA Move



METRICS

METRICS



2,255

Marriage Licenses Issued



225

FOI Requests Received



590,688

Phone Calls to the CCC



79,839

POA Charges Filed



AA+

S&P Global Credit Rating



87%

% of Malicious Emails Blocked



103,473

Citizens Served



44.2%

Taxpayers Enrolled in PAP (2017)



154

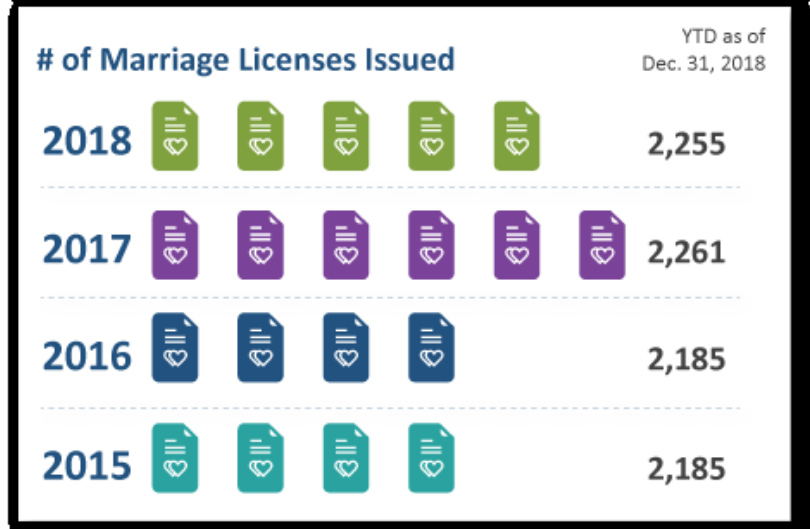
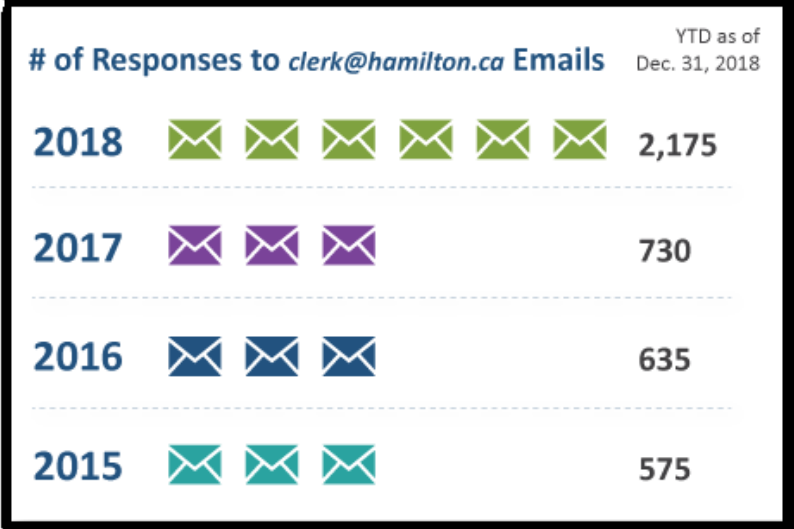
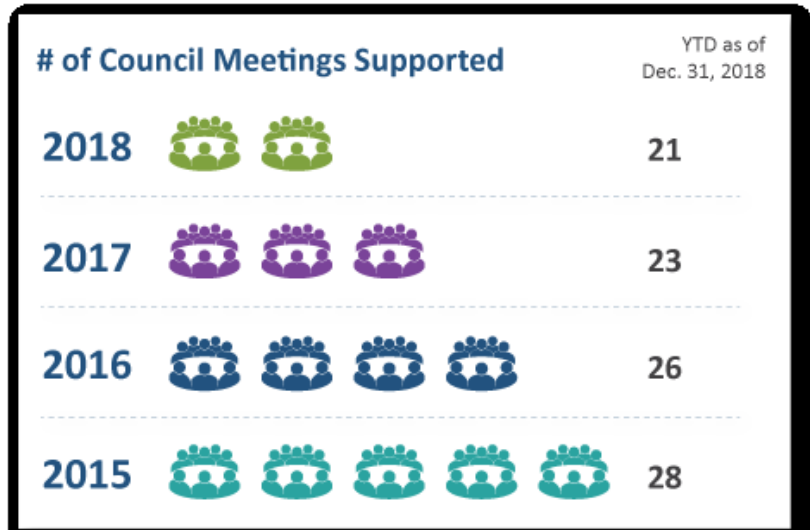
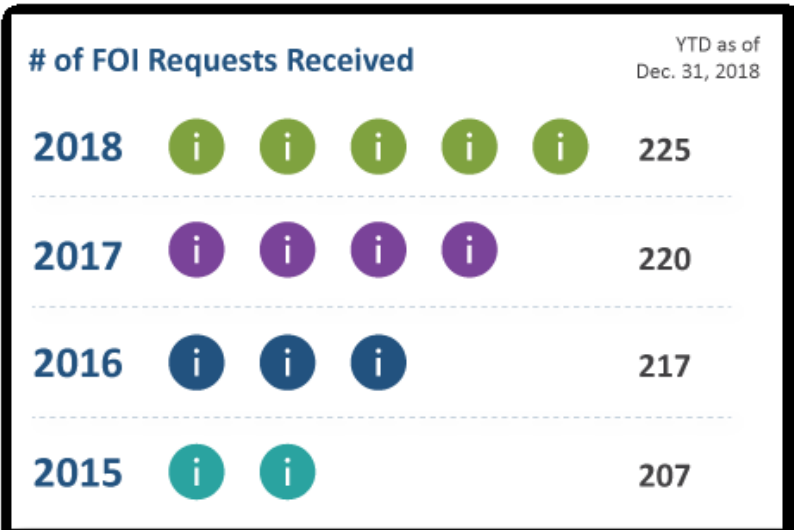
Litigated Files Resolved



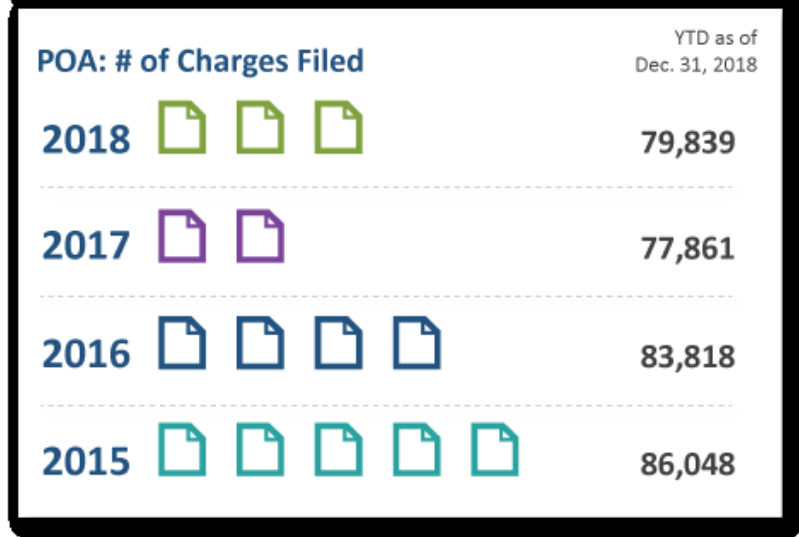
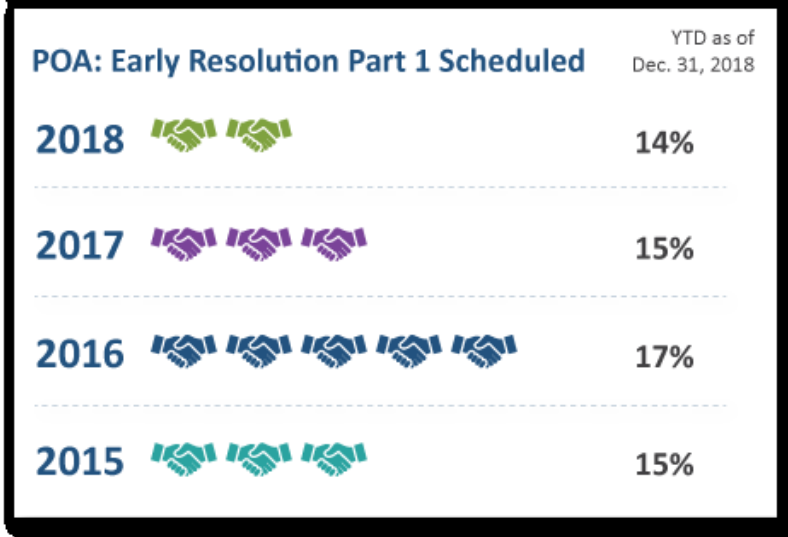
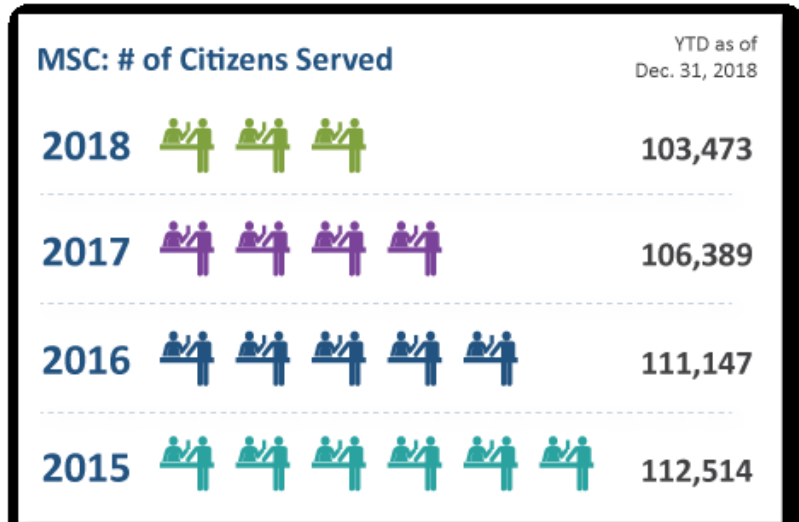
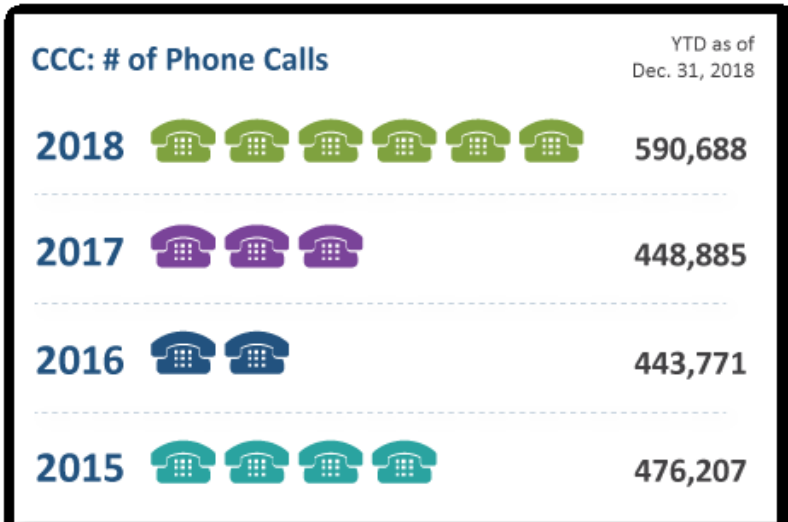
2.61%

Gross % Realized ROI (2017)

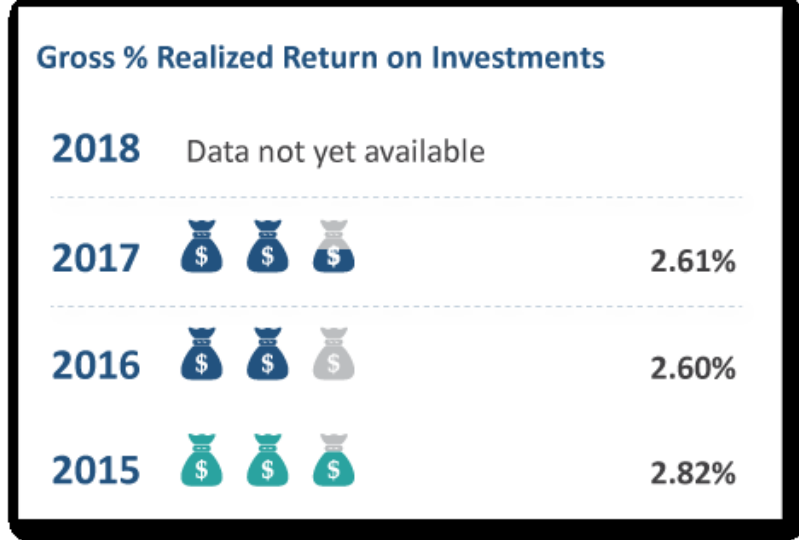
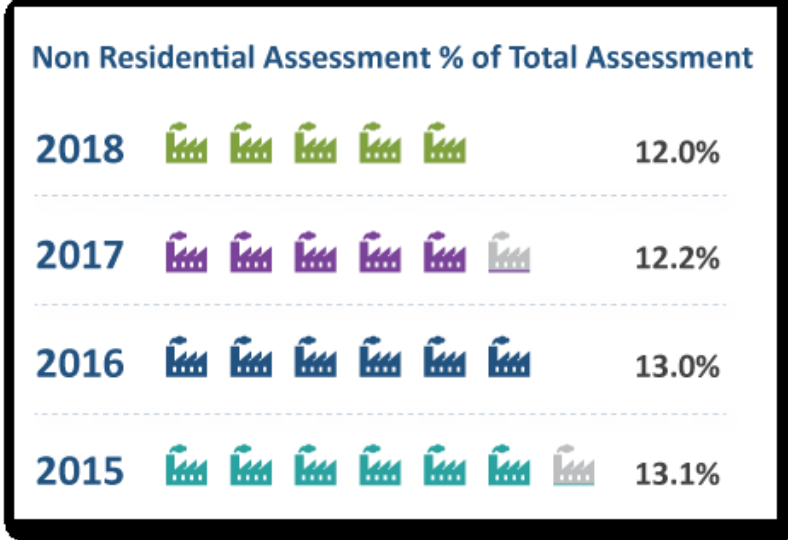
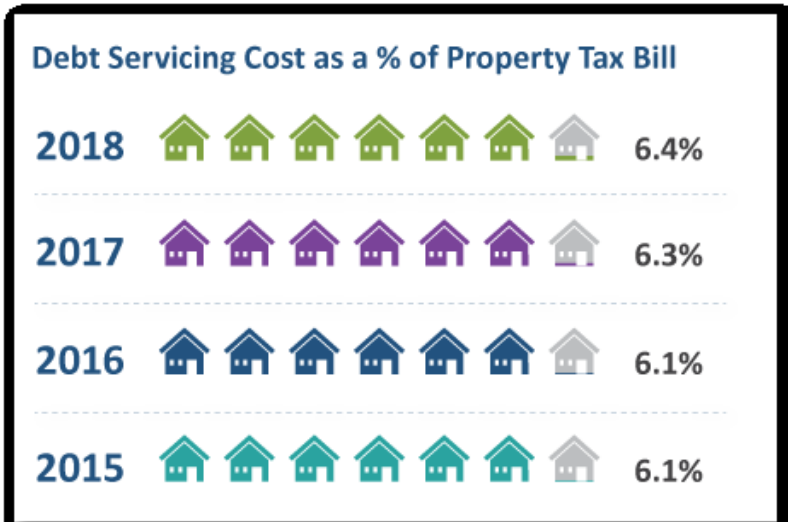
OFFICE OF THE CITY CLERK - BY THE NUMBERS



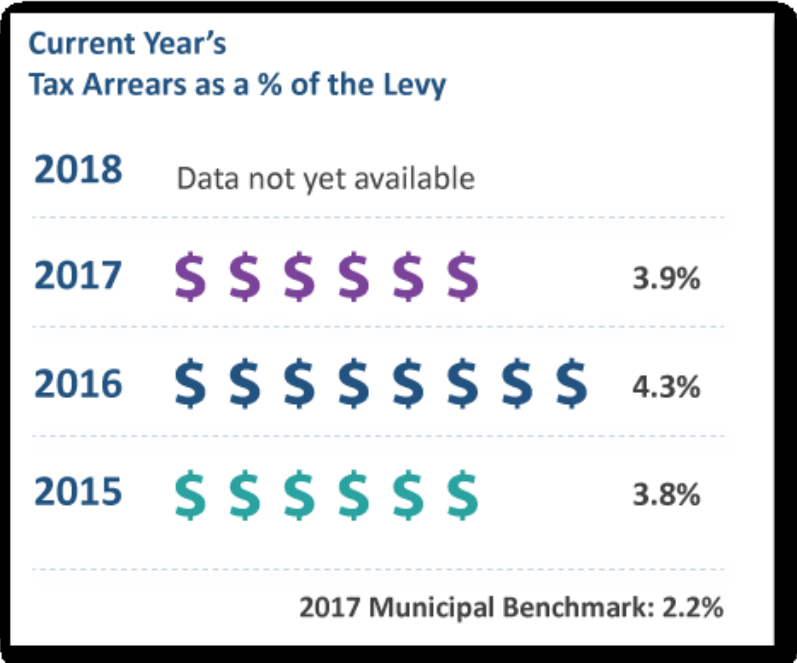
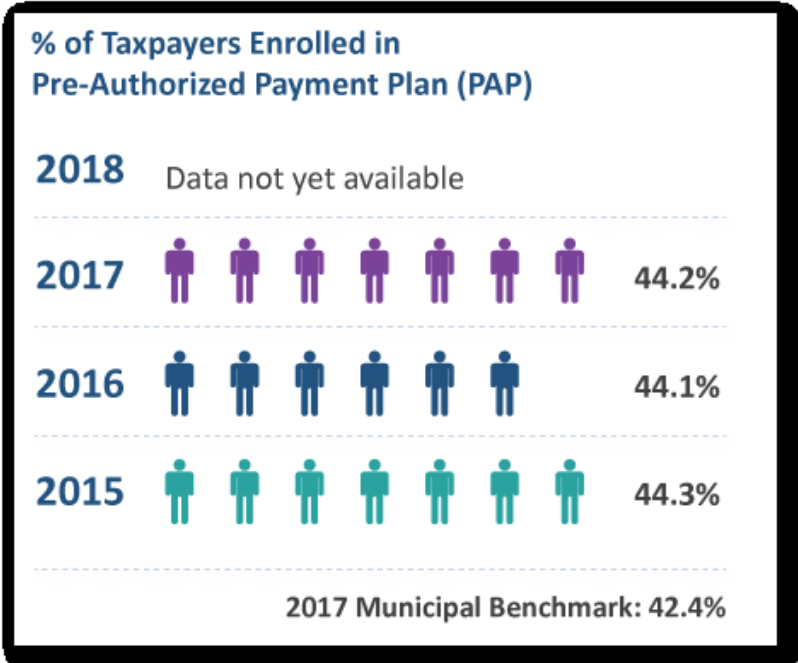
CUSTOMER SERVICE AND POA - BY THE NUMBERS



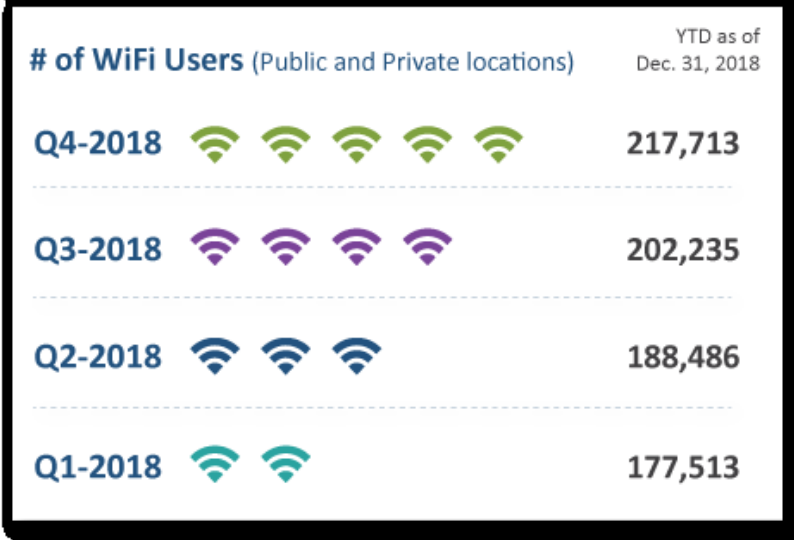
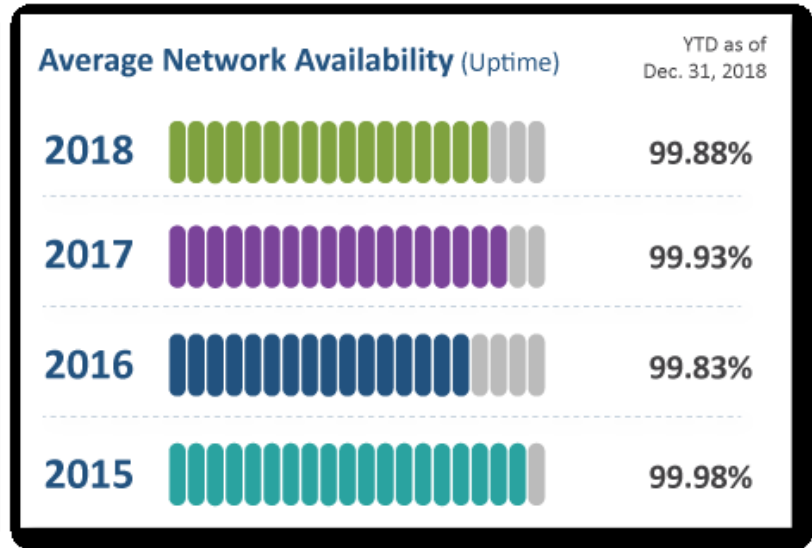
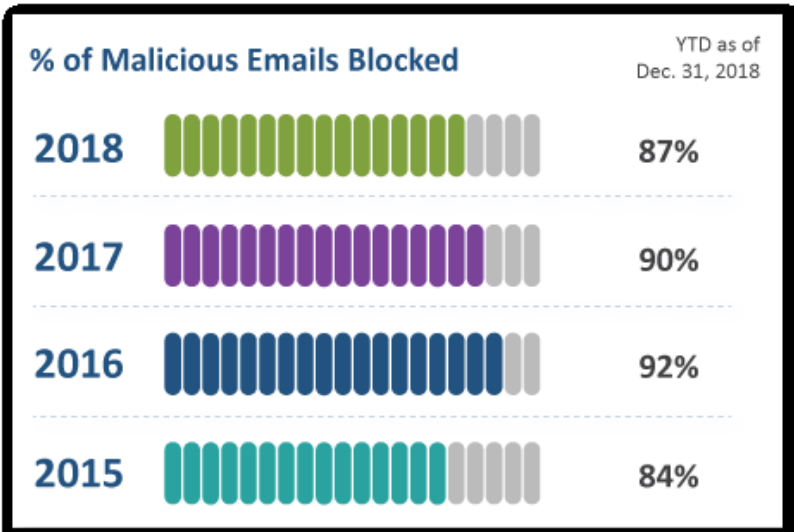
FINANCIAL PLANNING, ADMINISTRATION AND POLICY – BY THE NUMBERS



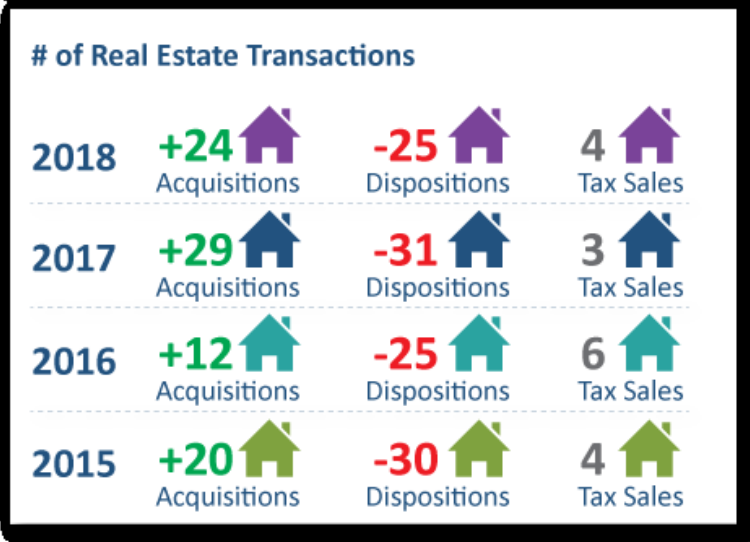
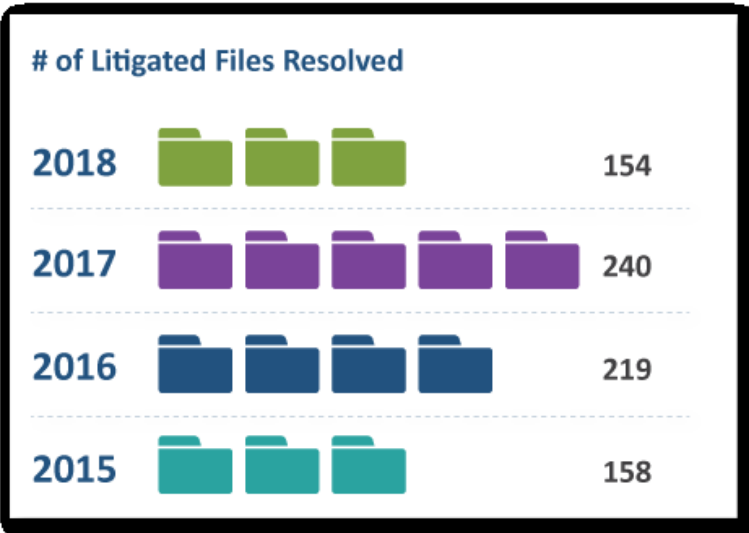
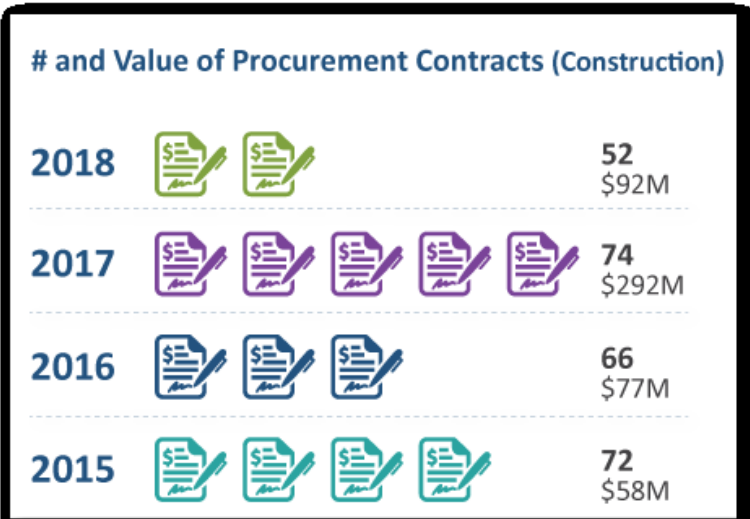
FINANCIAL SERVICES AND TAXATION - BY THE NUMBERS



INFORMATION TECHNOLOGY - BY THE NUMBERS



LEGAL AND RISK MANAGEMENT - BY THE NUMBERS



TRENDS AND ISSUES

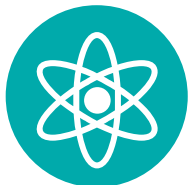
TRENDS AND ISSUES

Legislation



- Respond to changing provincial and federal legislation
 - Infrastructure for Jobs and Prosperity Act
 - Modernizing Ontario's Municipal Legislation Act
 - Building Better Communities and Conserving Watersheds Act
 - Bill 6 Asset Management
 - Bill 66 Restoring Ontario's Competitiveness Act

Technology



- Optimize existing or new technologies
- Enhance financial systems, policies and practices
- Provide responsive analytical and technology support solutions

TRENDS AND ISSUES

Growth



- Support Hamilton's property tax competitiveness
- Support sustainable investments and management of funds and reserves
- Leveraging new technologies and maximizing current solutions
- Accessible in-person counter locations, telephone and email service delivery
- Oversight of municipal elections, by-elections and applicable school boards
- Timely and transparent access to information
- Monitor, and manage changes in the legislative landscape
- Mitigate risks through the management of claims

Workforce



- Attract and retain knowledgeable and high performing staff
- Manage knowledge retention through workforce planning and succession planning

MAJOR INITIATIVES

MAJOR INITIATIVES 2019+

Initiatives



- eSCRIBE Minute Module
- Implement Customer Service Strategy
- Call Consolidation Completion
- Asset Management Financial Strategy
- Multi-Year Budget Enhancements
- Implement Online Tax Services
- Implement New Accounting Standard
- IT Strategy Implementation
- Launch Online Self-Serve
- Legal /Risk Support for Strategic Initiatives

MAJOR INITIATIVES 2019+

Initiatives



- Implement Staff Training Modules
- Expand use of eSCRIBE and eSCRIBE Workflow
- Implement Online Services
- Review and Update Corporate Policies and Procedures
- Implement Electronic Voting (Jan 2019)
- Introduce Assessment Roll Kiosk
- Prepare and Administer 2022 Election

Initiatives



- Introduce Early Resolution Enhancements (POA)
- Introduce online and mobile payment enhancements
- Enhance call experience using online tools to promote self-serve options
- Support the Customer Service Strategy with technology to enhance the service experience
- Consolidate calls for remaining divisions

Initiatives



- Create and update Development Charge policies in response to completed Background Study
- Support development of a strategic asset management policy, plans and related financing plans to adhere to new Provincial Regulations
- Investigate and amend the City's Investment Policies resulting from proposed changes to the Municipal Act (Including Prudent Person Policy)
- Renewal discussions for water billing contract with service provider
- Implement continuous improvement initiatives in Finance and Administration

Initiatives



- Implement financial system upgrades to modules in PeopleSoft software
- Upgrade City's taxation software and update tax related policies and procedures
- Develop formal prioritization process tax appeal engagements based on impact and availability of resources
- Implement program to facilitate fulsome vendor performance reviews

Initiatives



- Implement road map initiatives defined in the IT Strategy (i.e. Mobility and Empowering Data and Analytics)
- Centralize Information Technology Services
- Enhance hardware, software, network and data centre infrastructure to improve and sustain the City's service delivery, technology and security infrastructure

Initiatives



- Support Planning and Economic Development initiatives
- Support Public Works initiatives
- Advise and review Development Charges By-law
- Support ongoing Enterprise Risk Management
- Support implementation of IT Strategy
- Manage staffing implications resulting from additional Provincial Offences Act prosecutions for Part III matters

2019 PRELIMINARY TAX OPERATING BUDGET

2019 OPERATING BUDGET BY DIVISION

	2018	2019	2019	\$	%
	Restated	Preliminary	Preliminary		
	Net	Gross	Net		
Office of the City Clerk	2,391,660	2,992,990	2,409,450	17,790	0.7%
Corporate Services - Administration	324,760	329,290	329,290	4,530	1.4%
Customer Service and POA	5,189,350	10,159,360	5,270,000	80,650	1.6%
Financial Planning, Admin & Policy	4,720,250	7,206,010	4,800,070	79,820	1.7%
Financial Services and Taxation	3,904,830	6,762,110	3,979,580	74,750	1.9%
Information Technology	8,837,600	13,581,300	9,006,370	168,770	1.9%
Legal and Risk Management	3,248,140	4,271,400	3,382,760	134,620	4.1%
Total Corporate Services	28,616,590	45,302,460	29,177,520	560,930	2.0%

2019 BUDGET DRIVERS

Item	Cost (\$)
Net Employee Related Costs	\$840K
Cost Allocations	(\$185K)
Revenue	(\$142K)
Facilities & Rent	\$36K

MULTI-YEAR OUTLOOK

MULTI-YEAR OUTLOOK BY DIVISION

Preliminary	Multi-Year Outlook					
	2019	2020		2021		2022
Budget \$	Budget \$	% Change from 2019	Budget \$	% Change from 2020	Budget \$	% Change from 2021

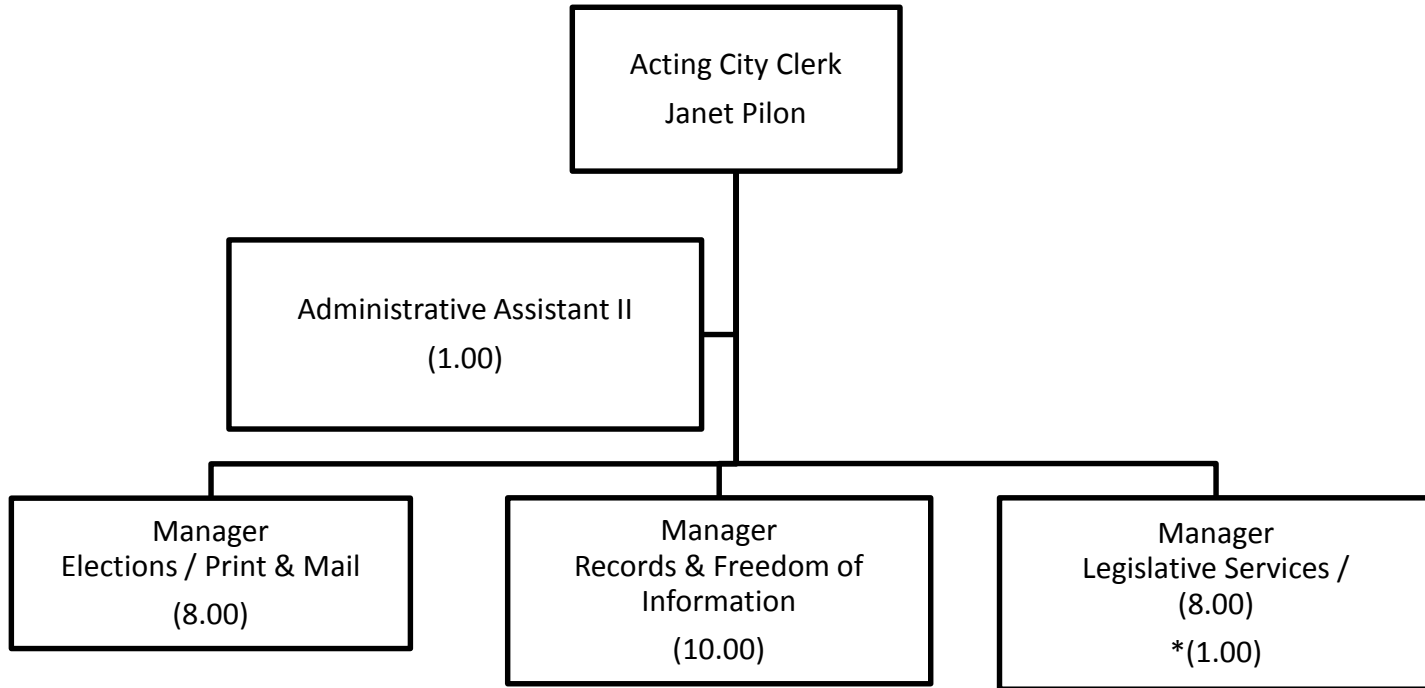
Corporate Services

Office of the City Clerk	2,409,450	2,478,980	2.9%	2,545,350	2.7%	2,609,860	2.5%
Corporate Services - Administration	329,290	339,630	3.1%	347,020	2.2%	354,600	2.2%
Customer Service	5,270,000	5,381,350	2.1%	5,498,480	2.2%	5,615,170	2.1%
Financial Planning, Admin & Policy	4,800,070	4,976,330	3.7%	5,136,940	3.2%	5,294,110	3.1%
Financial Services and Taxation	3,979,580	4,124,800	3.6%	4,232,660	2.6%	4,368,340	3.2%
Information Technology	9,006,370	9,265,020	2.9%	9,494,010	2.5%	9,712,130	2.3%
Legal and Risk Management	3,382,760	3,520,700	4.1%	3,654,980	3.8%	3,777,460	3.4%
Total Department	29,177,520	30,086,810	3.1%	30,909,440	2.7%	31,731,670	2.7%

2019 PRELIMINARY TAX OPERATING BUDGET

Office of the City Clerk

ORGANIZATIONAL CHART



Complement (FTE)	Management	Other	*Other Distributed	Total	Staff to Management Ratio
2018	4.00	24.00	1.00	29.00	6.25:1
2019	4.00	24.00	1.00	29.00	6.25:1
Change	0.00	0.00	0.00	0.00	

* Represents distributed staff whose budget are in operating departments.

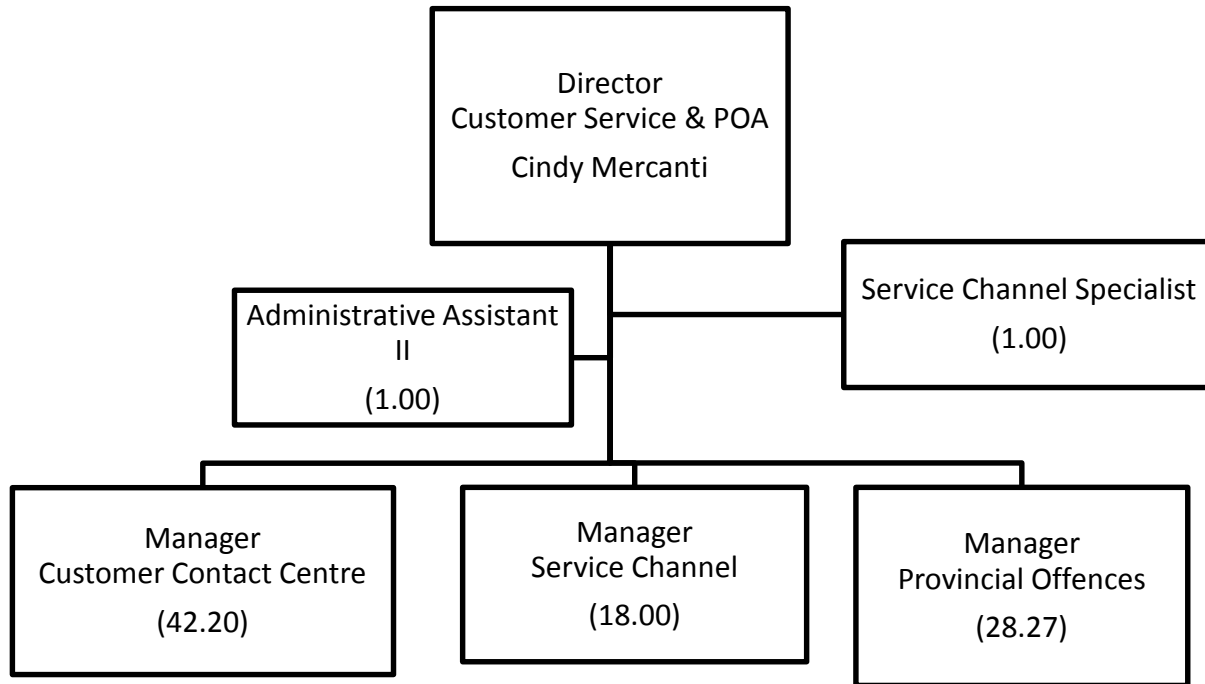
2019 OPERATING BUDGET BY SECTION

	2018	2019	2019	\$	%
	Restated	Preliminary	Preliminary		
	Net	Gross	Net		
City Clerk - Admin	75,390	84,640	84,640	9,250	12.3%
Elections	637,140	672,840	624,900	(12,240)	(1.9%)
Legislative Support	857,010	877,140	877,140	20,130	2.3%
Print & Mail	421,120	419,050	419,050	(2,070)	(0.5%)
Records	401,000	939,320	403,720	2,720	0.7%
Total City Clerk's Office	2,391,660	2,992,990	2,409,450	17,790	0.7%

2019 PRELIMINARY TAX OPERATING BUDGET

Customer Service and POA

ORGANIZATIONAL CHART



Complement (FTE)	Management	Other	Total	Staff to Management Ratio
2018	4.00	87.47	91.47	21.87:1
2019	4.00	87.47	91.47	21.87:1
Change	0.00	0.00	0.00	

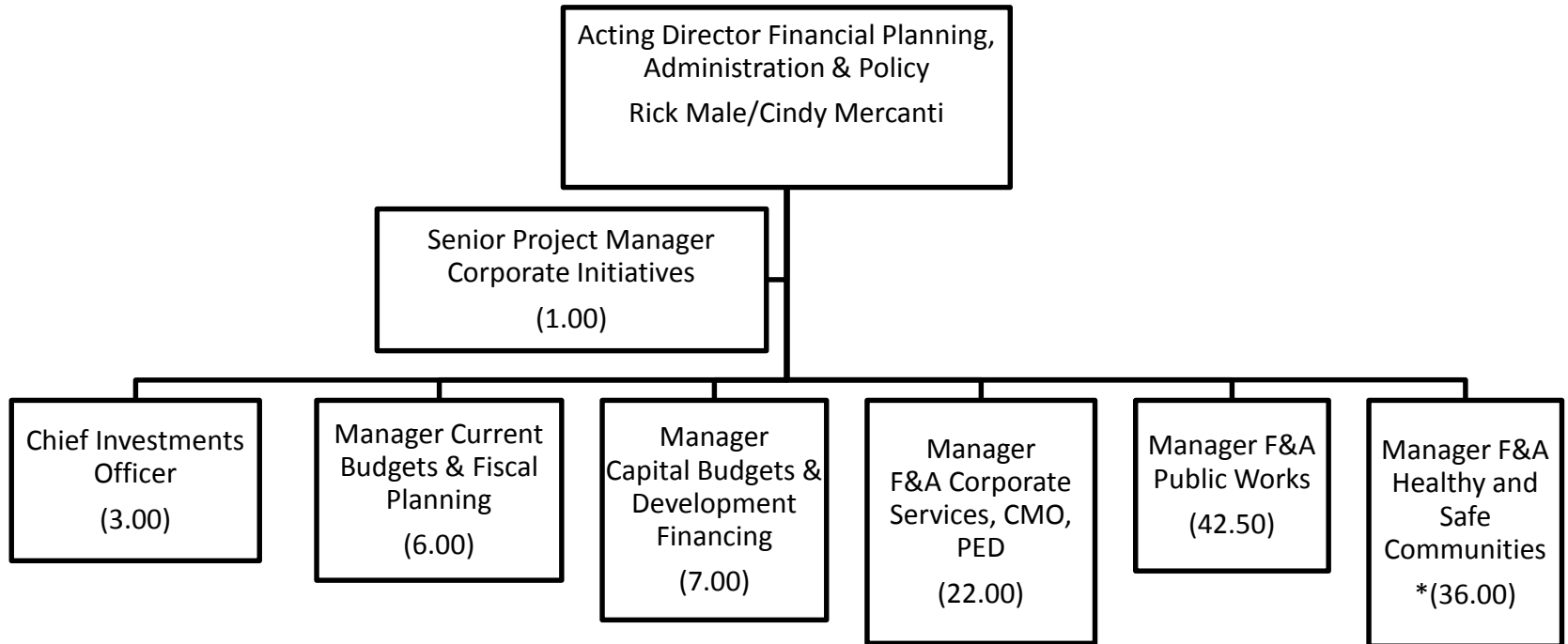
2019 OPERATING BUDGET BY SECTION

	2018	2019	2019	\$	%
	Restated	Preliminary	Preliminary		
	Net	Gross	Net		
Customer Contact Centre	3,271,510	3,319,590	3,319,590	48,080	1.5%
Customer Service - Administration	286,870	295,960	295,960	9,090	3.2%
Provincial Offences Act	-	4,889,360	-	-	-
Service Channel	1,630,970	1,654,450	1,654,450	23,480	1.4%
Total Customer Service	5,189,350	10,159,360	5,270,000	80,650	1.6%

2019 PRELIMINARY TAX OPERATING BUDGET

Financial Planning, Administration and Policy³⁷

ORGANIZATIONAL CHART



Complement (FTE)	Management	*Management Distributed	Other	*Other Distributed	Total	Staff to Management Ratio
2018	6.00	1.00	76.50	35.00	118.50	15.93:1
2019	6.00	1.00	76.50	35.00	118.50	15.93:1
Change	0.00	0.00	0.00	0.00	0.00	

* Represents distributed staff whose budget are in operating departments.

2019 OPERATING BUDGET BY SECTION

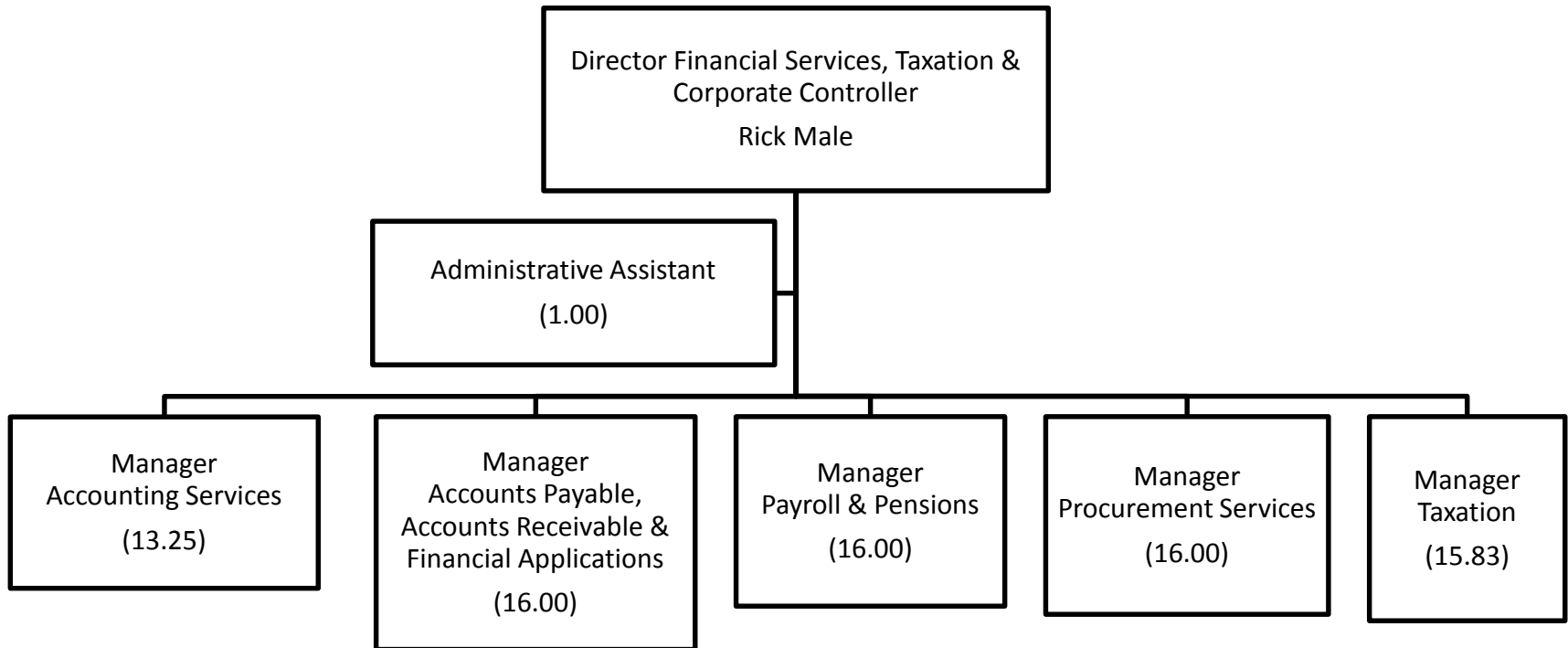
	2018	2019	2019	\$	%
	Restated	Preliminary	Preliminary		
	Net	Gross	Net		
Administration Fin Policy & Plan	71,100	69,180	67,260	(3,840)	(5.4%)
Capital Budget	-	1,020,640	-	-	-
Current Budget	455,360	465,470	465,470	10,110	2.2%
Finance	4,325,170	4,483,750	4,393,420	68,250	1.6%
Investments	(131,380)	1,166,970	(126,080)	5,300	(4.0%)
Total Financial Planning, Admin & Policy	4,720,250	7,206,010	4,800,070	79,820	1.7%

2019 PRELIMINARY TAX OPERATING BUDGET

Financial Services and Taxation

40

ORGANIZATIONAL CHART



Complement (FTE)	Management	Other	Total	Staff to Management Ratio
2018	6.00	73.08	79.08	12.18:1
2019	6.00	73.08	79.08	12.18:1
Change	0.00	0.00	0.00	

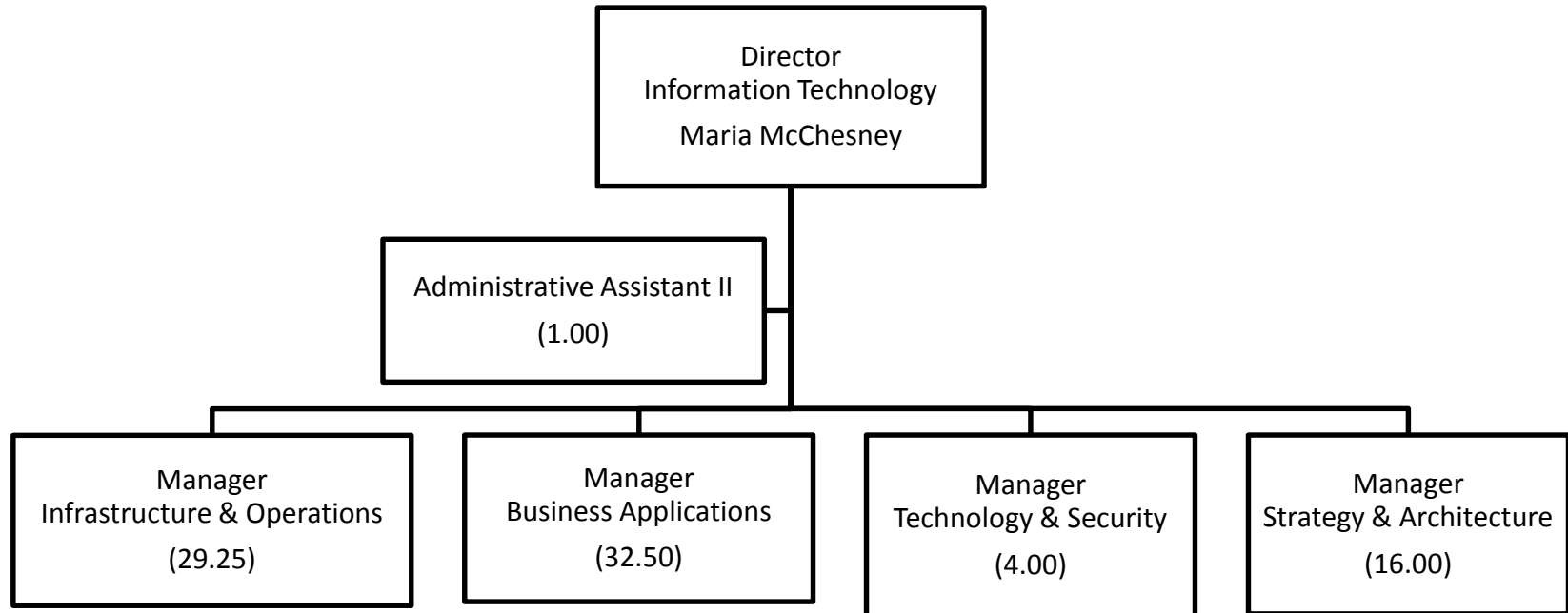
2019 OPERATING BUDGET BY SECTION

	2018	2019	2019	\$	%
	Restated	Preliminary	Preliminary		
	Net	Gross	Net		
Accounts Payable	408,080	435,530	394,530	(13,550)	(3.3%)
Accounts Receivables	157,220	159,370	159,370	2,150	1.4%
Financial Accounting Services	620,200	1,043,900	607,250	(12,950)	(2.1%)
Financial Application Support	330,410	333,760	333,760	3,350	1.0%
Financial Services Admin	298,450	316,630	316,630	18,180	6.1%
Payroll and Pensions	902,520	1,034,720	934,220	31,700	3.5%
Procurement	912,620	1,168,970	935,400	22,780	2.5%
Taxation	275,330	2,269,230	298,420	23,090	8.4%
Total Financial Services	3,904,830	6,762,110	3,979,580	74,750	1.9%

2019 PRELIMINARY TAX OPERATING BUDGET

Information Technology

ORGANIZATIONAL CHART



Complement (FTE)	Management	Other	Total	Staff to Management Ratio
2018	4.00	79.75	83.75	19.94:1
2019	5.00	78.75	83.75	15.75:1
Change	1.00	(1.00)	0.00	

2019 OPERATING BUDGET BY SECTION

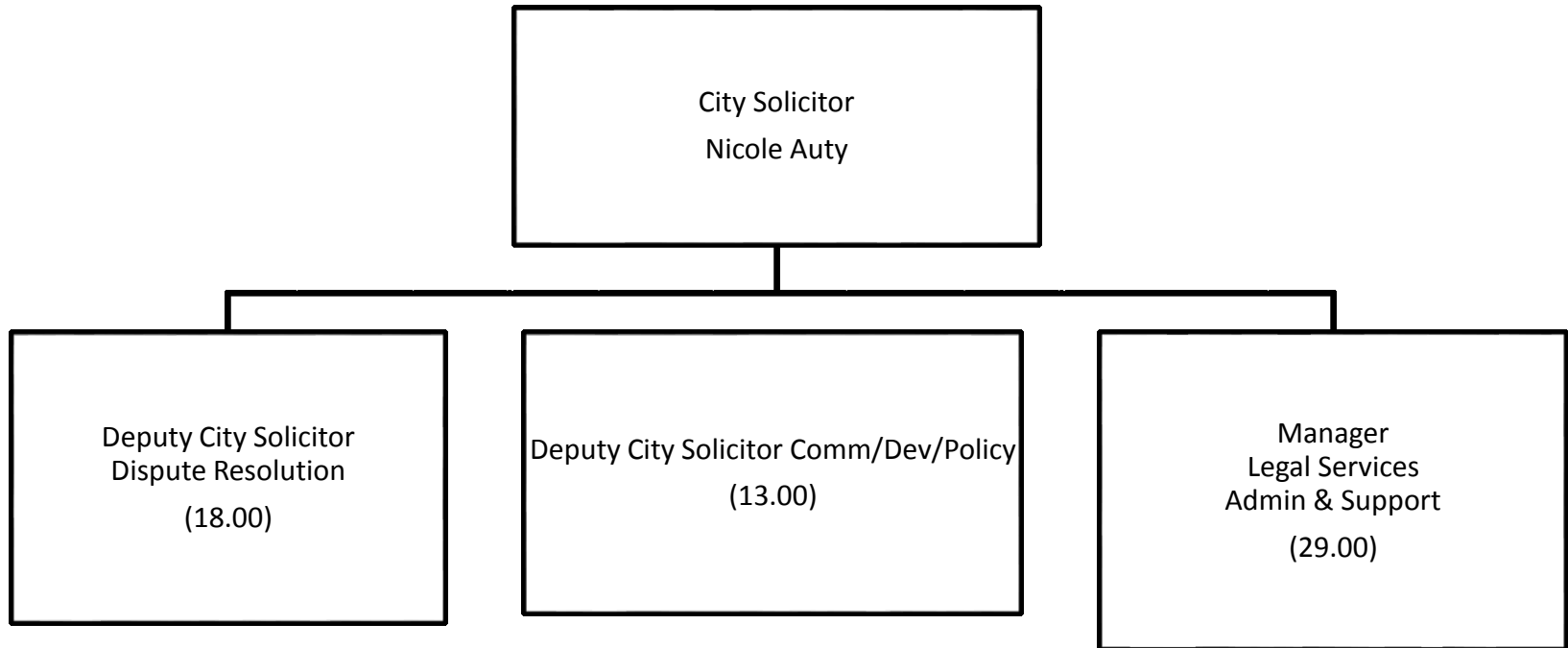
	2018	2019	2019	\$	%
	Restated	Preliminary	Preliminary		
	Net	Gross	Net		
Business Applications	4,817,950	4,734,730	4,729,170	(88,780)	(1.8%)
City Leased Equipment	-	4,481,250	-	-	-
Equipment and Maintenance	-	5,000	5,000	5,000	-
Infrastructure & Operations	6,810,130	7,181,690	7,096,690	286,560	4.2%
IP Telephony	-	2,850	-	-	-
IT - Admin	(3,463,680)	(3,512,390)	(3,512,660)	(48,980)	1.4%
Technology & Security	673,200	688,170	688,170	14,970	2.2%
Total Information Technology	8,837,600	13,581,300	9,006,370	168,770	1.9%

2019 PRELIMINARY TAX OPERATING BUDGET

Legal and Risk Management

46

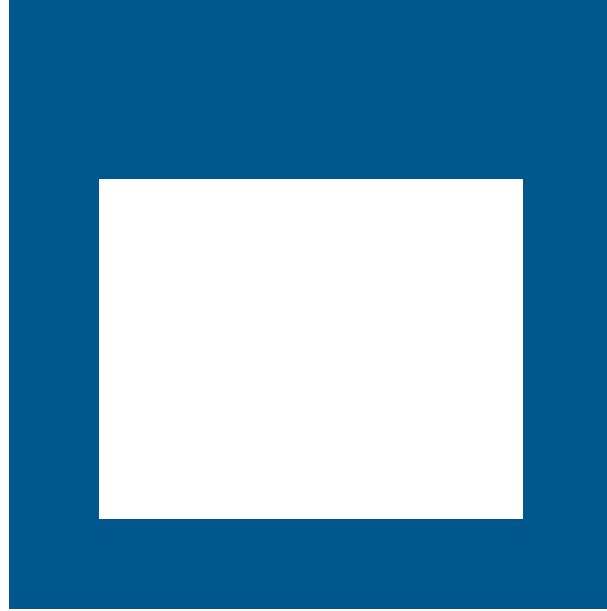
ORGANIZATIONAL CHART



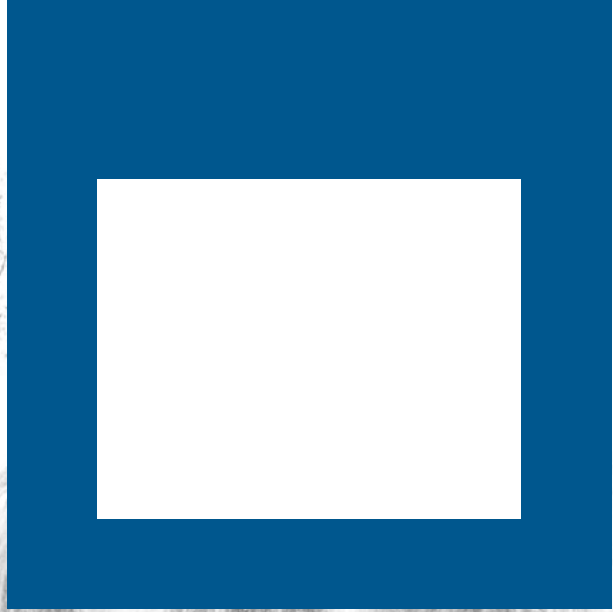
Complement (FTE)	Management	Other	Total	Staff to Management Ratio
2018	5.00	56.00	61.00	11.20:1
2019	5.00	56.00	61.00	11.20:1
Change	0.00	0.00	0.00	

2019 OPERATING BUDGET BY SECTION

	2018	2019	2019	\$	%
	Restated	Preliminary	Preliminary		
	Net	Gross	Net		
Legal and Risk Management	3,248,140	4,271,400	3,382,760	134,620	4.1%
Total Legal and Risk Management	3,248,140	4,271,400	3,382,760	134,620	4.1%



THANK YOU



**2019 PRELIMINARY TAX BUDGET
CORPORATE FINANCIALS
& NON PROGRAM REVENUES**

Corporate Financials – Corporate Expenditures

	2018	2019	Change 2019 / 2018	
(\$'000)	Restated Budget	Preliminary Budget	\$	%
Corporate Initiatives	4,156.3	7,745.9	3,589.6	86.4%
Corporate Pensions, Benefits & Contingency	15,645.8	17,220.4	1,574.6	10.1%
Total Corporate Financials - Expenditures	19,802.1	24,966.4	5,164.2	26.1%

Corporate Financials – Corporate Expenditures

Major Cost Drivers (\$000's)

Category	Item	2018 Restated Budget	2019 Preliminary Budget	Draft Change Amount
Corporate Initiatives	Area Rated Levy	2,408.9	2,241.5	(167.4)
	Operating Impact of Capital	163.0	3,913.6	3,750.6
	Other Items	1,584.4	1,590.8	6.4
Corporate Initiatives Total		4,156.3	7,745.9	3,589.6
Corporate Pensions, Benefits & Contingency	Salary Contingency	2,565.8	2,588.4	22.6
	Retiree Benefits	11,944.0	13,021.0	1,077.0
	Current Employee Benefits	830.0	1,280.0	450.0
	Other Items	306.0	331.0	25.0
Corporate Pensions, Benefits & Contingency Total		15,645.8	17,220.4	1,574.6
Total: Non Program Expenditures		19,802.1	24,966.4	5,164.2

Non-Program Revenues-Tax Adjustments

\$'000

Item	2018 Restated Budget	2019 Preliminary Budget	Draft Change Amount
Payment In Lieu	(15,588.7)	(15,726.7)	(138.0)
Penalties and Interest	(10,500.0)	(10,500.0)	-
Right of Way	(3,211.0)	(3,228.0)	(17.0)
Senior Tax Credit	598.0	587.0	(11.0)
Supplementary Taxes	(9,125.0)	(9,125.0)	-
Vacancy Rebates	1,250.0	-	(1,250.0)
LEED Grant	800.0	700.0	(100.0)
Other Tax Adjustments	9,098.0	9,090.4	(7.6)
Total Tax Adjustments	(26,678.7)	(28,202.3)	(1,523.6)

4

Non-Program Revenues- Other

\$'000

Category	Item	2018 Restated Budget	2019 Preliminary Budget	Draft Change Amount
Other Corporate Revenues	Hydro Dividend and Other Interest	(5,300.0)	(5,300.0)	-
	Investment Income	(4,100.0)	(4,100.0)	-
	Slot Revenues	(5,000.0)	(5,000.0)	-
	POA Revenues	(3,753.9)	(2,362.2)	1,391.7
Total Other Corporate Revenues		(18,153.9)	(16,762.2)	1,391.7

Non-Program Revenues- Trend Analysis - \$ M .

Historical Trends	Actual 2014	Actual 2015	Actual 2016	Actual 2017	Proj Act 2018	Budget 2019	5 Yr Ave 2014-18
Tax Adjustments							
Payment In Lieu	(15.0)	(15.5)	(15.9)	(16.0)	(15.7)	(15.7)	(15.6)
Penalties and Interest	(11.7)	(11.3)	(11.6)	(11.5)	(11.1)	(10.5)	(11.4)
Right of Way	(3.2)	(3.2)	(3.2)	(3.2)	(3.2)	(3.2)	(3.2)
Senior Tax Credit	0.6	0.6	0.6	0.6	0.6	0.6	0.6
Supplementary Taxes	(12.1)	(15.0)	(7.9)	(11.2)	(9.1)	(9.1)	(11.0)
Tax Remissions and Write Offs	11.0	13.6	15.1	24.5	11.3	9.8	15.1
Sub Total Tax Adjustments	(30.5)	(30.7)	(22.8)	(16.8)	(27.3)	(28.2)	(25.6)
Corporate Revenues							
POA Revenues	(3.8)	(3.8)	(4.2)	(2.9)	(2.9)	(2.4)	(3.5)
Hydro Dividend & Other Interest	(9.4)	(6.2)	(5.5)	(10.3)	(5.3)	(5.3)	(7.3)
Investment Income	(4.1)	(4.1)	(4.1)	(4.1)	(4.1)	(4.1)	(4.1)
Slot Revenues	(4.9)	(5.0)	(5.0)	(5.3)	(5.0)	(5.0)	(5.0)
Provincial Funding	(0.5)	(0.7)	-	-	-	-	(0.2)
Sub Total Corporate Revenues	(22.6)	(19.8)	(18.8)	(22.5)	(17.3)	(16.8)	(20.2)
Net Levy	(53.1)	(50.5)	(41.6)	(39.3)	(44.6)	(45.0)	(45.8)



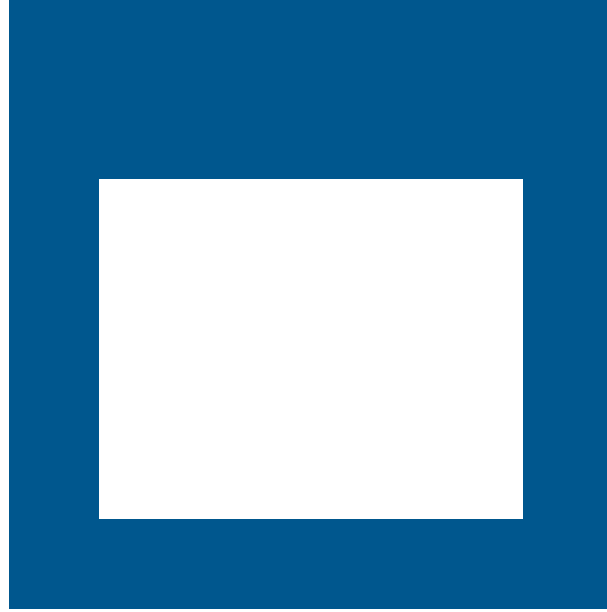
**2019 PRELIMINARY BUDGET
BOARDS & AGENCIES
PROPOSED BUDGET ADJUSTMENTS**

Jan 31st, 2018

Boards & Agencies –

Proposed Budget Adjustments

Budget Item	Adjustment Amount \$
Police Per Board Approval	30,784
MPAC - Per Levy Notice	29,260
Total Adjustment	60,044
<i>Motion Required</i>	



THANK YOU

7.1

Deferred to the Operating Budget Process by the General Issues Committee at its Capital Budget meeting of January 21, 2019:

(i) 2019 Tax Supported Capital Budget (Update) (FCS18097) (City Wide) (Item 6.1)

Sub-section (d) to Report FCS18097, respecting the 2019 Tax Supported Capital Budget, which reads as follows, was deferred to the January 31, 2019 GIC Operating budget (Corporate Financials) meeting for further discussion:

- (d) That the operating budget and Full Time Equivalent (FTE) impacts of the 2019 Tax Supported Capital Budget in the amount of \$2,742,490 and 24.24 FTEs, attached hereto as Appendix "A", be incorporated into the 2019, or future, Tax Supported Operating Budgets.

2019 TAX CAPITAL BUDGET
OPERATING BUDGET IMPACTS & FTE IMPACTS FOR
PROJECTS INCLUDED IN THE 2019 FINANCING PLAN

	Operating Impact anticipated with 2019 Approval of Capital Project		Anticipated Year Operating Impact will be realized (based on one year following final year of construction, actual timing may vary)					
	FTE (#)	\$ (000's)	2019		2020		2021	
			FTE (#)	\$ (000's)	FTE (#)	\$ (000's)	FTE (#)	\$ (000's)
<u>City Manager</u>								
Human Resources								
20519579703	Performance and Learning Management System	150.00				150.00		
Total City Manager		150.00						
<u>Planning & Economic Development</u>								
Licensing and By-Law								
4501951900	Vehicle Purchases - Licensing	22.59	22.59					
4501957900	Handheld Ticketing Device-System Integration	82.00			82.00			
Urban Renewal								
8201703706	Community Downtowns and BIA	11.00			11.00			
Planning Services								
8121957900	3D Model Development	3.00			3.00			
Tourism and Culture								
7201841803	St. Mark's Interior Restoration	0.50 42.00			0.50 42.00			
Total Planning & Economic Development		0.50 160.59						
<u>Healthy and Safe Communities</u>								
Paramedic								
7641951102	Paramedic Helmet Replacement	17.00			17.00			
7641951103	Ambulance Enhancement	10.00 670.00	10.00	670.00				
Total Healthy and Safe Communities		10.00 687.00						
<u>Corporate Services</u>								
Information Technology (IT)								
3501857801	IT Strategy and Enterprise Architecture	1.00 125.00	1.00	125.00				
3501957905	Strategic Theme Enabling	.25 275.00	.25	40.00		235.00		
3501857806	Data Centre HVAC	7.00		7.00				
3501957906	IT Strategy - Strategic Theme IT Optimization	2.00		2.00				
Customer Service & POA								
2051957901	Corporate Wide Customer Experience Feedback Program	157.00			157.00			
Total Corporate Services		1.25 566.00						
<u>Public Works Tax Funded</u>								
Corporate Facilities								
3541849003	Backflow Prevention for Various Facilities	120.00			120.00			
Sub-Total Corporate Facilities		- 120.00						
Recreation Facilities								
7101841800	Parks North Yard at Bayfront Park	30.00			30.00			
Sub-Total Recreation Facilities		- 30.00						
Forestry & Horticulture								
4451953444	Tree Planting Program	67.40			67.40			
Sub-Total Forestry & Horticulture		- 67.40						
O & M - Parks & Cemeteries								
4401956001	Leash free Dog Park Program	5.00			5.00			
4401951601	Equipment Acquisition (DC) Program	75.00			75.00			
Sub-Total O & M - Parks & Cemeteries		- 80.00						

OPERATING BUDGET IMPACTS & FTE IMPACTS FOR PROJECTS INCLUDED IN THE 2019 FINANCING PLAN

Open Space Development

4401056060	Open Space Replacement Strategy-East Mtn Trail Loop	.20	18.50
4401356801	Confederation Park Redevelopment	3.66	291.00
4401556503	Heritage Green Community Sports Park Implementation	.20	12.80
4401756718	Ancaster Meadows Park	.25	23.50
4401856601	Legislated Monitoring	.25	21.00
4401856806	Bookjans West Proposed Park - Ancaster Glen	.20	20.50
4401956902	Red Hill Phase 3 and 4 Park	.15	18.50
4401956903	Stonechurch Road Trail Link @ Dartnall	.20	16.00
4401956912	Meadowlands Community Park	.19	16.20
4401956921	Johnson Tew Planting	.33	15.00
4401956925	City Hall Peace Garden	.33	28.00
4401956802	Beach Park Development Program		3.00
4401956922	Alexander Park Skate Park		15.00
4401956933	HRTMP Initiative 15-7: Highway 5 - Mountain Brow Link		15.00
4401956910	Ancaster Soccer Improvements		6.00
4401756703	Mountain Brow Path		4.80

Sub-Total Open Space Development

5.96 524.80

Roads, Bridges, Sidewalks, Traffic

4031980941	New Traffic Signal - Dundas at Pamela/Riverwalk	.20	30.00
4031980942	Dundas at Mallard Trail/Springcreek	.20	30.00
4031980988	Fruitland Road By-pass - Barton to Hwy 8	.30	60.00
4661817124	On Street Bike Facilities	.50	73.00
4661820821	New Traffic Signal - Drakes @ North Service Rd	.20	30.00
4661920001	ATMS – Advanced Traffic Management System	2.00	204.00
4661920008	New Traffic Signal Installation Program	.80	117.00
4661920525	IPS - Intersection Pedestrian Signal	.20	30.00
4661920531	APS - Accessible Pedestrian Signals	.60	63.00
4661920921	New Traffic Signal - Waterdown Rd/Mill St @ Mountain	.20	30.00
4661920922	New Traffic Signal - Rymal Rd west of Walmart Access	.20	30.00
4661920923	New Traffic Signal - RR 56 at Dalgliesh Rd	.20	30.00
4661920924	New Traffic Signal - Hughson at Hunter	.20	30.00
4661920926	New Traffic Signal - Rymal at Canadian Tire Access	.20	30.00
4661920927	New Traffic Signal - Rymal (opposite Celestial Crescent)	.20	30.00
4031921960	Fleet Additions - Engineering Services - Construction		7.70
4041610018	Low-Wattage Street Lighting LED Replacement		(600.00)

Sub-Total Roads, Bridges, Sidewalks, Traffic

6.20 224.70

Transit Services

5301985901	Transit Terminal Development		20.00
5301785702	Express Bus (L-A-S-T Lines) Enhanced Passenger Amenities		90.00
5301985902	Transit Shelter Expansion Program		20.00
5301984901	Corridor Capacity		50.00

Sub-Total Transit Services

- 180.00

Waste Management

5121951900	Waste Collection Equipment - Downtown/BIA		30.00
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Sub-Total Waste Management

- 30.00

West Harbour & Waterfront Strategic Initiatives

4411606102	Pier 5-7 Boardwalk	.33	72.00
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Sub-Total West Harbour & Waterfront Strategic Initiatives

.33 72.00

Total Public Works Tax Funded

12.49 1,328.90

GRAND TOTAL

24.24 2,892.49 11.25 886.59 12.80 1,989.70 .19 16.20

Total 2019 Impacts

11.25 886.59

Total 2020-2021 Impacts

12.99 2,005.90

Operating Impact anticipated with 2019 Approval of Capital Project		Anticipated Year Operating Impact will be realized (based on one year following final year of construction, actual timing may vary)					
		2019		2020		2021	
FTE (#)	\$ (000's)	FTE (#)	\$ (000's)	FTE (#)	\$ (000's)	FTE (#)	\$ (000's)
Open Space Development							
4401056060	Open Space Replacement Strategy-East Mtn Trail Loop	.20	18.50	.20	18.50		
4401356801	Confederation Park Redevelopment	3.66	291.00	3.66	291.00		
4401556503	Heritage Green Community Sports Park Implementation	.20	12.80	.20	12.80		
4401756718	Ancaster Meadows Park	.25	23.50	.25	23.50		
4401856601	Legislated Monitoring	.25	21.00	.25	21.00		
4401856806	Bookjans West Proposed Park - Ancaster Glen	.20	20.50	.20	20.50		
4401956902	Red Hill Phase 3 and 4 Park	.15	18.50	.15	18.50		
4401956903	Stonechurch Road Trail Link @ Dartnall	.20	16.00	.20	16.00		
4401956912	Meadowlands Community Park	.19	16.20			.19	16.20
4401956921	Johnson Tew Planting	.33	15.00	.33	15.00		
4401956925	City Hall Peace Garden	.33	28.00	.33	28.00		
4401956802	Beach Park Development Program		3.00		3.00		
4401956922	Alexander Park Skate Park		15.00		15.00		
4401956933	HRTMP Initiative 15-7: Highway 5 - Mountain Brow Link		15.00		15.00		
4401956910	Ancaster Soccer Improvements		6.00		6.00		
4401756703	Mountain Brow Path		4.80		4.80		
Sub-Total Open Space Development		5.96	524.80				
Roads, Bridges, Sidewalks, Traffic							
4031980941	New Traffic Signal - Dundas at Pamela/Riverwalk	.20	30.00	.20	30.00		
4031980942	Dundas at Mallard Trail/Springcreek	.20	30.00	.20	30.00		
4031980988	Fruitland Road By-pass - Barton to Hwy 8	.30	60.00	.30	60.00		
4661817124	On Street Bike Facilities	.50	73.00	.50	73.00		
4661820821	New Traffic Signal - Drakes @ North Service Rd	.20	30.00	.20	30.00		
4661920001	ATMS – Advanced Traffic Management System	2.00	204.00	2.00	204.00		
4661920008	New Traffic Signal Installation Program	.80	117.00	.80	117.00		
4661920525	IPS - Intersection Pedestrian Signal	.20	30.00	.20	30.00		
4661920531	APS - Accessible Pedestrian Signals	.60	63.00	.60	63.00		
4661920921	New Traffic Signal - Waterdown Rd/Mill St @ Mountain	.20	30.00	.20	30.00		
4661920922	New Traffic Signal - Rymal Rd west of Walmart Access	.20	30.00	.20	30.00		
4661920923	New Traffic Signal - RR 56 at Dalgliesh Rd	.20	30.00	.20	30.00		
4661920924	New Traffic Signal - Hughson at Hunter	.20	30.00	.20	30.00		
4661920926	New Traffic Signal - Rymal at Canadian Tire Access	.20	30.00	.20	30.00		
4661920927	New Traffic Signal - Rymal (opposite Celestial Crescent)	.20	30.00	.20	30.00		
4031921960	Fleet Additions - Engineering Services - Construction		7.70		7.70		
4041610018	Low-Wattage Street Lighting LED Replacement		(600.00)		(600.00)		
Sub-Total Roads, Bridges, Sidewalks, Traffic		6.20	224.70				
Transit Services							
5301985901	Transit Terminal Development		20.00		20.00		
5301785702	Express Bus (L-A-S-T Lines) Enhanced Passenger Amenities		90.00		90.00		
5301985902	Transit Shelter Expansion Program		20.00	20.00			
5301984901	Corridor Capacity		50.00		50.00		
Sub-Total Transit Services		-	180.00				
Waste Management							
5121951900	Waste Collection Equipment - Downtown/BIA		30.00		30.00		
Sub-Total Waste Management		-	30.00				
West Harbour & Waterfront Strategic Initiatives							
4411606102	Pier 5-7 Boardwalk	.33	72.00	.33	72.00		
Sub-Total West Harbour & Waterfront Strategic Initiatives		.33	72.00				
Total Public Works Tax Funded		12.49	1,328.90				
GRAND TOTAL		24.24	2,892.49	11.25	886.59	12.80	1,989.70
Total 2019 Impacts		11.25	886.59				
Total 2020-2021 Impacts		12.99	2,005.90				

CITY OF HAMILTON

MOTION

General Issues Committee (Budget): January 31, 2019

MOVED BY COUNCILLOR B. CLARK

SECONDED BY COUNCILLOR M. PEARSON.....

Pending Litigation Matters and Associated Liabilities

That the City Solicitor and the Interim City Manager, be directed to prepare a report that lists all pending litigation matters, the potential liabilities associated with those matters and where the funds are being held, and report back to the General Issues Committee.