



**City of Hamilton**  
**GENERAL ISSUES COMMITTEE**  
**AGENDA**

**Meeting #:** 20-002(m)  
**Date:** March 20, 2020  
**Time:** 9:30 a.m.  
**Location:** Council Chambers, Hamilton City Hall  
71 Main Street West

Stephanie Paparella, Legislative Coordinator (905) 546-2424 ext. 3993

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	<b>Pages</b>
<b>1. APPROVAL OF AGENDA</b>	
<b>2. DECLARATIONS OF INTEREST</b>	
<b>3. APPROVAL OF MINUTES OF PREVIOUS MEETINGS</b>	
3.1 March 2, 2020	3
3.2 March 4, 2020	20
<b>4. COMMUNICATIONS</b>	
4.1 Correspondence from Shekar Chandrashekar respecting the 2020 Budget and QEW Pedestrian Bridge	29
Recommendation: Be received.	
4.2 Correspondence from Scott Innes, on behalf of the Ainslie Wood Westdale Community Association, respecting Sidewalk Snow Removal	33
Recommendation: Be received and referred to staff for review and consideration when preparing the report back to the General Issues Committee respecting Sidewalk Snow Removal.	

**5. STAFF PRESENTATIONS**

- 5.1 2020 Tax Supported Operating Budget - Recommendations  
(FCS20001(a)) (City Wide)

34

(Deferred from the March 4, 2020 GIC)

**6. DISCUSSION ITEMS**

**7. MOTIONS**

**8. NOTICES OF MOTION**

**9. PRIVATE & CONFIDENTIAL**

- 9.1 Closed Session Minutes - March 4, 2020

Pursuant to Section 8.1, Sub-sections (b) and (d) of the City's Procedural By-law 18-270, as amended, and Section 239(2), Sub-sections (b) and (d) of the *Ontario Municipal Act, 2001*, as amended, as the subject matter pertains to personal matters about an identifiable individual, including municipal or local board employees; and, labour relations or employee negotiations.

**10. ADJOURNMENT**



**GENERAL ISSUES COMMITTEE  
(2020 OPERATING BUDGET)  
MINUTES 20-002(k)**

9:30 a.m.

Monday, March 2, 2020

Council Chambers

Hamilton City Hall

71 Main Street West

**Present:** Mayor F. Eisenberger, Deputy Mayor J. Farr (Chair)  
Councillors M. Wilson, N. Nann, S. Merulla, C. Collins, T. Jackson,  
E. Pauls, J. P. Danko, B. Clark, M. Pearson, B. Johnson,  
L. Ferguson, A. VanderBeek, T. Whitehead, J. Partridge

**THE FOLLOWING ITEMS WERE REFERRED TO COUNCIL FOR CONSIDERATION:**

**1. 2019 Assessment Growth (FCS20019) (City Wide) (Item 6.4)**

**(Pearson/Nann)**

That Report FCS20019, respecting the 2019 Assessment Growth, be received.

**CARRIED**

**2. Parking Fee Review (PED19238(a)) (City Wide) (Item 7.2)**

**(Eisenberger/Nann)**

That Report PED19238(a), respecting the Parking Fee Review, be received.

**CARRIED**

**3. Parking Fee Review (PED19238(b)) (City Wide) (Item 7.2(a))**

**(Eisenberger/Nann)**

That Report PED19238(b), respecting the Parking Fee Review, be received.

**CARRIED**

**FOR INFORMATION:**

**(a) CHANGES TO THE AGENDA (Item 1)**

The Committee Clerk advised of the following changes to the agenda:

**1. DISCUSSION ITEMS (Item 7)**

7.2(a) Parking Fee Review (PED19238(b) (City Wide)

7.3 2019 Assessment Growth (FCS20019) (City Wide)

As there is a presentation to accompany Report FCS20019, this item has been moved to Item 6.4.

7.4 Under-Performing HSR Routes (PW20015) (City Wide)

**(Pearson/Ferguson)**

That the agenda for the March 2, 2020 General Issues Committee (Budget) meeting be approved, as amended.

**Result: Motion CARRIED by a vote of 12 to 0, as follows:**

YES - Ward 1 Councillor Maureen Wilson  
 NOT PRESENT - Ward 2 Councillor Jason Farr  
 YES - Ward 3 Councillor Nrinder Nann  
 YES - Ward 4 Councillor Sam Merulla  
 NOT PRESENT - Ward 5 Councillor Chad Collins  
 NOT PRESENT - Ward 6 Councillor Tom Jackson  
 YES - Ward 7 Councillor Esther Pauls  
 YES - Ward 8 Councillor John-Paul Danko  
 YES - Mayor Fred Eisenberger  
 YES - Ward 15 Councillor Judi Partridge  
 NOT PRESENT - Ward 14 Councillor Terry Whitehead  
 YES - Ward 13 Councillor Arlene VanderBeek  
 YES - Ward 12 Councillor Lloyd Ferguson  
 YES - Ward 11 Councillor Brenda Johnson  
 YES - Ward 10 Councillor Maria Pearson  
 YES - Ward 9 Councillor Brad Clark

**(b) DECLARATIONS OF INTEREST (Item 2)**

- (i) Councillor E. Pauls declared an interest to Item BC-05, within Item 6.2, respecting the Healthy & Safe Communities, Hamilton Paramedic Service Enhancement (Ambulance), as her daughter-in-law is a paramedic in the Hamilton Paramedic Service.
- (ii) Councillor E. Pauls declared an interest to Item CR-02, within Item 6.3, respecting Planning and Economic Development, Hess Village Paid Duty Policing, as her son is a Staff Sargent with the Hamilton Police Service.

- (iii) Councillor J. Farr declared an interest to Item CR-08, within Item 6.3, respecting the City Manager's Office, Implement Living Wage, as his son has applied for a position within the City of Hamilton that pays less than living wage.

**(c) APPROVAL OF MINUTES OF PREVIOUS MEETING (Item 3)**

**(i) February 24, 2020 (Item 3.1)**

**(Danko/Nann)**

That the February 24, 2020 General Issues Committee meeting minutes be approved, as presented.

**Result: Motion CARRIED by a vote of 12 to 0, as follows:**

YES - Ward 1 Councillor Maureen Wilson  
 NOT PRESENT - Ward 2 Councillor Jason Farr  
 YES - Ward 3 Councillor Nrinder Nann  
 YES - Ward 4 Councillor Sam Merulla  
 NOT PRESENT - Ward 5 Councillor Chad Collins  
 NOT PRESENT - Ward 6 Councillor Tom Jackson  
 YES - Ward 7 Councillor Esther Pauls  
 YES - Ward 8 Councillor John-Paul Danko  
 YES - Mayor Fred Eisenberger  
 YES - Ward 15 Councillor Judi Partridge  
 NOT PRESENT - Ward 14 Councillor Terry Whitehead  
 YES - Ward 13 Councillor Arlene VanderBeek  
 YES - Ward 12 Councillor Lloyd Ferguson  
 YES - Ward 11 Councillor Brenda Johnson  
 YES - Ward 10 Councillor Maria Pearson  
 YES - Ward 9 Councillor Brad Clark

**(d) COMMUNICATIONS (Item 4)**

**(i) Correspondence from the Advisory Committee for Persons with Disabilities respecting Sidewalk Snow Removal Report PW19022(a) (Item 4.1)**

**(Nann/Partridge)**

That the correspondence from the Advisory Committee for Persons with Disabilities respecting Sidewalk Snow Removal Report PW19022(a), be received and referred to staff for review and consideration when preparing the report back to the General Issues Committee respecting Sidewalk Snow Removal.

**CARRIED**

**(e) STAFF PRESENTATIONS (Item 6)**

**(i) 2020 Budget Update (Item 6.1)**

Mike Zegarac, General Manager of Finance & Corporate Services, addressed Committee and provided a PowerPoint presentation respecting the 2020 Budget Update.

**(VanderBeek/Clark)**

That the presentation, respecting the 2020 Budget Update, be received.

**CARRIED**

A copy of the presentation is available on the City's web site at [www.hamilton.ca](http://www.hamilton.ca) or through the Office of the City Clerk.

**(a) Amendments to the 2020 Operating Budget**

**(Clark/Ferguson)**

That the following amendments to the 2020 Operating Budget be approved:

(i)	Planning & Ec. Dev.	Parking Fines and Rates	(\$500,000)
(ii)	Capital Financing	Corporate Capital Financing	\$143,360
(iii)	Boards & Agencies	Police Services Board: Capital Financing	(\$143,360)
(iv)	Boards & Agencies	Police Services Board: Operating	\$569,020
(v)	Boards & Agencies	Grand River Conservation Authority	\$17,270
(vi)	Boards & Agencies	Municipal Property Assessment Corporation (MPAC)	(\$6,710)
(vii)	All Departments	Increased Gapping Targets	(\$450,000)

**Result: Motion CARRIED by a vote of 12 to 0, as follows:**

YES - Ward 1 Councillor Maureen Wilson  
 NOT PRESENT - Ward 2 Councillor Jason Farr  
 YES - Ward 3 Councillor Nrinder Nann  
 YES - Ward 4 Councillor Sam Merulla  
 NOT PRESENT - Ward 5 Councillor Chad Collins  
 YES - Ward 6 Councillor Tom Jackson  
 YES - Ward 7 Councillor Esther Pauls  
 YES - Ward 8 Councillor John-Paul Danko  
 YES - Mayor Fred Eisenberger  
 YES - Ward 15 Councillor Judi Partridge

NOT PRESENT - Ward 14 Councillor Terry Whitehead  
 NOT PRESENT - Ward 13 Councillor Arlene VanderBeek  
 YES - Ward 12 Councillor Lloyd Ferguson  
 YES - Ward 11 Councillor Brenda Johnson  
 YES - Ward 10 Councillor Maria Pearson  
 YES - Ward 9 Councillor Brad Clark

**(Eisenberger/Nann)**

That the following amendments to the 2020 Operating Budget, be reconsidered:

(i)	Planning & Ec. Dev.	Parking Fines and Rates	(\$500,000)
(ii)	Capital Financing	Corporate Capital Financing	\$143,360
(iii)	Boards & Agencies	Police Services Board: Capital Financing	(\$143,360)
(iv)	Boards & Agencies	Police Services Board: Operating	\$569,020
(v)	Boards & Agencies	Grand River Conservation Authority	\$17,270
(vi)	Boards & Agencies	Municipal Property Assessment Corporation (MPAC)	(\$6,710)
(vii)	All Departments	Increased Gapping Targets	(\$450,000)

**Result: Motion CARRIED by a 2/3rds vote of 16 to 0, as follows:**

YES - Ward 1 Councillor Maureen Wilson  
 YES - Ward 3 Councillor Nrinder Nann  
 YES - Ward 4 Councillor Sam Merulla  
 YES - Ward 5 Councillor Chad Collins  
 YES - Ward 6 Councillor Tom Jackson  
 YES - Ward 7 Councillor Esther Pauls  
 YES - Ward 8 Councillor John-Paul Danko  
 YES - Deputy Mayor - Ward 2 Councillor Jason Farr  
 YES - Mayor Fred Eisenberger  
 YES - Ward 15 Councillor Judi Partridge  
 YES - Ward 14 Councillor Terry Whitehead  
 YES - Ward 13 Councillor Arlene VanderBeek  
 YES - Ward 12 Councillor Lloyd Ferguson  
 YES - Ward 11 Councillor Brenda Johnson  
 YES - Ward 10 Councillor Maria Pearson  
 YES - Ward 9 Councillor Brad Clark

**(Eisenberger/Nann)**

That the following amendments to the 2020 Operating Budget, be approved:

(i)	On-Street Meter Rates, only when technology becomes available (Summer 2020)	50 cent increase	\$560,000
(ii)	Off-Street Parking Rates	Increase to \$3/hour and \$12/day in downtown parkades and lots (Downtown Hamilton in CIP area only)	\$376,000
(iii)	Off-Street Parking Rates	\$10/month increase in monthly permits (every lot)	\$306,000
(iv)	Parking Penalties	Increase parking penalties to a level equal to comparator municipalities	\$383,000

**Result: Motion CARRIED by a vote of 13 to 2, as follows:**

YES - Ward 1 Councillor Maureen Wilson  
 YES - Ward 3 Councillor Nrinder Nann  
 YES - Ward 4 Councillor Sam Merulla  
 YES - Ward 5 Councillor Chad Collins  
 YES - Ward 6 Councillor Tom Jackson  
 YES - Ward 7 Councillor Esther Pauls  
 YES - Ward 8 Councillor John-Paul Danko  
 YES - Deputy Mayor - Ward 2 Councillor Jason Farr  
 YES - Mayor Fred Eisenberger  
 YES - Ward 15 Councillor Judi Partridge  
 YES - Ward 14 Councillor Terry Whitehead  
 NO - Ward 13 Councillor Arlene VanderBeek  
 YES - Ward 12 Councillor Lloyd Ferguson  
 YES - Ward 11 Councillor Brenda Johnson  
 NOT PRESENT - Ward 10 Councillor Maria Pearson  
 NO - Ward 9 Councillor Brad Clark

**(Eisenberger/Nann)**

That the following amendments to the 2020 Operating Budget be approved, **as amended**, as follows:

(i)	Planning & Ec. Dev.	Parking Fines and Rates	<b>(\$750,000)</b>
(ii)	Capital Financing	Corporate Capital Financing	\$143,360
(iii)	Boards & Agencies	Police Services Board: Capital Financing	(\$143,360)



(iv)	Boards & Agencies	Police Services Board: Operating	\$569,020
(v)	Boards & Agencies	Grand River Conservation Authority	\$17,270
(vi)	Boards & Agencies	Municipal Property Assessment Corporation (MPAC)	(\$6,710)
(vii)	All Departments	Increased Gapping Targets	(\$450,000)

**Result: Motion CARRIED by a vote of 13 to 2, as follows:**

YES - Ward 1 Councillor Maureen Wilson  
 YES - Ward 3 Councillor Nrinder Nann  
 YES - Ward 4 Councillor Sam Merulla  
 YES - Ward 5 Councillor Chad Collins  
 YES - Ward 6 Councillor Tom Jackson  
 YES - Ward 7 Councillor Esther Pauls  
 YES - Ward 8 Councillor John-Paul Danko  
 YES - Deputy Mayor - Ward 2 Councillor Jason Farr  
 YES - Mayor Fred Eisenberger  
 YES - Ward 15 Councillor Judi Partridge  
 NO - Ward 14 Councillor Terry Whitehead  
 YES - Ward 13 Councillor Arlene VanderBeek  
 YES - Ward 12 Councillor Lloyd Ferguson  
 YES - Ward 11 Councillor Brenda Johnson  
 NOT PRESENT - Ward 10 Councillor Maria Pearson  
 NO - Ward 9 Councillor Brad Clark

**(ii) 2020 Business Cases (Item 6.2)**

Mike Zegarac, General Manager of Finance & Corporate Services, addressed Committee and provided a PowerPoint presentation respecting the 2020 Business Cases.

**(Pauls/VanderBeek)**

That the presentation, respecting the 2020 Business Cases, be received.

**CARRIED**

A copy of the presentation is available on the City's web site at [www.hamilton.ca](http://www.hamilton.ca) or through the Office of the City Clerk.

**(Merulla/Collins)**

(a) That the Item, respecting By-Law Enforcement – Graffiti Management – 2 Co-op Students (2 FTEs) be approved, **as amended**, as follows:

**General Issues Committee (Budget)**  
**Minutes 20-002(k)**

**March 2, 2020**  
**Page 8 of 17**

BC-02	Planning & Ec. Dev.	By-Law Enforcement – Graffiti Management – 2 Co-op Students (2 FTEs)	<b>\$100,000</b>
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- (b) That the Graffiti Wall be DEFERRED to the 2021 operating budget for consideration.

**(Eisenberger/Merulla)**

That the matter respecting By-Law Enforcement – Graffiti Management – 2 Co-op Students (2 FTEs), be DEFERRED to the March 4, 2020 General Issues Committee Budget meeting to allow the Licensing and By-law Services Division staff to obtain the statistics, respecting By-Law Enforcement related to Graffiti, requested by Committee.

**CARRIED**

**(Clark/Jackson)**

That the Hamilton Paramedic Service Enhancement (Ambulance and 10 FTEs) be approved, as follows:

BC-05	Healthy & Safe Communities	Hamilton Paramedic Service Enhancement (Ambulance and 10 FTEs)	\$1,039,500
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**Result: Motion CARRIED by a vote of 9 to 1, as follows:**

YES - Ward 1 Councillor Maureen Wilson  
 YES - Ward 3 Councillor Nrinder Nann  
 NOT PRESENT - Ward 4 Councillor Sam Merulla  
 NOT PRESENT - Ward 5 Councillor Chad Collins  
 YES - Ward 6 Councillor Tom Jackson  
 CONFLICT - Ward 7 Councillor Esther Pauls  
 YES - Ward 8 Councillor John-Paul Danko  
 YES - Deputy Mayor - Ward 2 Councillor Jason Farr  
 YES - Mayor Fred Eisenberger  
 NOT PRESENT - Ward 15 Councillor Judi Partridge  
 NOT PRESENT - Ward 14 Councillor Terry Whitehead  
 YES - Ward 13 Councillor Arlene VanderBeek  
 NO - Ward 12 Councillor Lloyd Ferguson  
 NOT PRESENT - Ward 11 Councillor Brenda Johnson  
 YES - Ward 10 Councillor Maria Pearson  
 YES - Ward 9 Councillor Brad Clark

**(Eisenberger/Merulla)**

That the following amendments to the 2020 Operating Budget be approved, as follows:

BC-01	Planning & Economic Development – Real Estate	Converting Contract Positions to Permanent (3 FTEs)	\$0.00
BC-04	Planning & Economic Development	Transportation Development Review – Converting Contract Position to Permanent (1 FTE)	\$0.00
BC-06	Public Works – Transportation, Operations and Maintenance	Converting Consultant Inspectors to In-House Permanent Technologist Inspector and Student Inspectors (4.4 FTEs)	(\$89,530)
BC-07	Public Works - Tax	Tim Horton's Field – Assistant Stadium Technicians to handle the addition of Forge FC Soccer Games (2.3 FTEs)	\$0.00
BC-08	City Manager's Office – Human Resources	Return to Work Services Specialist (funded by Fire) (1 FTE)	\$0.00
BC-09	Corporate Services – Payroll	Enhanced WSIB Payroll Processing Services (1 FTE)	\$0.00
BC-10	Corporate Services – Information Technology	Conversion of an FTE from Temporary to Permanent (1 FTE)	\$0.00

**Result: Motion CARRIED by a vote of 11 to 0, as follows:**

NOT PRESENT - Ward 1 Councillor Maureen Wilson  
 YES - Ward 3 Councillor Nrinder Nann  
 YES - Ward 4 Councillor Sam Merulla  
 NOT PRESENT - Ward 5 Councillor Chad Collins  
 YES - Ward 6 Councillor Tom Jackson  
 YES - Ward 7 Councillor Esther Pauls  
 YES - Ward 8 Councillor John-Paul Danko  
 YES - Deputy Mayor - Ward 2 Councillor Jason Farr  
 YES - Mayor Fred Eisenberger  
 NOT PRESENT - Ward 15 Councillor Judi Partridge  
 NOT PRESENT - Ward 14 Councillor Terry Whitehead  
 YES - Ward 13 Councillor Arlene VanderBeek  
 NOT PRESENT - Ward 12 Councillor Lloyd Ferguson  
 YES - Ward 11 Councillor Brenda Johnson  
 YES - Ward 10 Councillor Maria Pearson  
 YES - Ward 9 Councillor Brad Clark

**(iii) 2020 Council Referred Items (Item 6.3)**

Mike Zegarac, General Manager of Finance & Corporate Services, addressed Committee and provided a PowerPoint presentation respecting the 2020 Council Referred Items.

**(Eisenberger/Merulla)**

That the presentation, respecting the 2020 Council Referred Items, be received.

**CARRIED**

A copy of the presentation is available on the City's web site at [www.hamilton.ca](http://www.hamilton.ca) or through the Office of the City Clerk.

**(Farr/Merulla)**

That the Item, respecting Planning and Economic Development, the Hess Village Paid Duty Policing, be DEFERRED to the end of the March 2, 2020 General Issues Committee (Budget) meeting, on order to receive additional information from staff.

**CARRIED**

**(Jackson/Eisenberger)**

That the following amendment to the 2020 Operating Budget, be approved:

CR-04	Healthy & Safe Communities	Enhancement for CANUSA Funding	\$10,920
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**Result: Motion CARRIED by a vote of 11 to 0, as follows:**

YES - Ward 1 Councillor Maureen Wilson  
 NOT PRESENT - Deputy Mayor - Ward 2 Councillor Jason Farr  
 YES - Ward 3 Councillor Nrinder Nann  
 YES - Ward 4 Councillor Sam Merulla  
 NOT PRESENT - Ward 5 Councillor Chad Collins  
 YES - Ward 6 Councillor Tom Jackson  
 YES - Ward 7 Councillor Esther Pauls  
 YES - Ward 8 Councillor John-Paul Danko  
 YES - Mayor Fred Eisenberger  
 NOT PRESENT - Ward 15 Councillor Judi Partridge  
 NOT PRESENT - Ward 14 Councillor Terry Whitehead  
 YES - Ward 13 Councillor Arlene VanderBeek  
 NOT PRESENT - Ward 12 Councillor Lloyd Ferguson  
 YES - Ward 11 Councillor Brenda Johnson  
 YES - Ward 10 Councillor Maria Pearson  
 YES - Ward 9 Councillor Brad Clark

**(Jackson/Pauls)**

That the following amendment to the 2020 Operating Budget, be approved:

CR-07	City Manager's Office	City Enrichment Fund – Concession Street BIA	\$2,730
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**Result: Motion CARRIED by a vote of 10 to 0, as follows:**

YES - Ward 1 Councillor Maureen Wilson  
 NOT PRESENT - Deputy Mayor - Ward 2 Councillor Jason Farr  
 YES - Ward 3 Councillor Nrinder Nann  
 YES - Ward 4 Councillor Sam Merulla  
 NOT PRESENT - Ward 5 Councillor Chad Collins  
 YES - Ward 6 Councillor Tom Jackson  
 YES - Ward 7 Councillor Esther Pauls  
 YES - Ward 8 Councillor John-Paul Danko  
 YES - Mayor Fred Eisenberger  
 NOT PRESENT - Ward 15 Councillor Judi Partridge  
 NOT PRESENT - Ward 14 Councillor Terry Whitehead  
 NOT PRESENT - Ward 13 Councillor Arlene VanderBeek  
 NOT PRESENT - Ward 12 Councillor Lloyd Ferguson  
 YES - Ward 11 Councillor Brenda Johnson  
 YES - Ward 10 Councillor Maria Pearson  
 YES - Ward 9 Councillor Brad Clark

**(Jackson/Partridge)**

That the following amendment to the 2020 Operating Budget, be approved:

CR-03	Healthy & Safe Communities	10-Year Fire Service Delivery Plan	\$572,420
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**Result: Motion CARRIED by a vote of 10 to 0, as follows:**

YES - Ward 1 Councillor Maureen Wilson  
 YES - Ward 3 Councillor Nrinder Nann  
 NOT PRESENT - Ward 4 Councillor Sam Merulla  
 NOT PRESENT - Ward 5 Councillor Chad Collins  
 YES - Ward 6 Councillor Tom Jackson  
 NOT PRESENT - Ward 7 Councillor Esther Pauls  
 YES - Ward 8 Councillor John-Paul Danko  
 YES - Deputy Mayor - Ward 2 Councillor Jason Farr  
 YES - Mayor Fred Eisenberger  
 YES - Ward 15 Councillor Judi Partridge  
 NOT PRESENT - Ward 14 Councillor Terry Whitehead  
 NOT PRESENT - Ward 13 Councillor Arlene VanderBeek  
 NOT PRESENT - Ward 12 Councillor Lloyd Ferguson

YES - Ward 11 Councillor Brenda Johnson  
 YES - Ward 10 Councillor Maria Pearson  
 YES - Ward 9 Councillor Brad Clark

**(Nann/Danko)**

That following amendment to the 2020 Operating Budget, be approved:

CR-08	City Manager's Office	Implement Living Wage: (i) Non-Union, Part-time Casuals (\$432,640);  (ii) Non-Union, Full-time Students (\$119,600); and,  (iii) Unionized Summer Students (\$325,420).  <b>To be phased in over a          3-year period at          \$292,550/year.</b>	\$292,550
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**Result: Motion was DEFEATED by a vote of 10 to 4, as follows:**

YES - Ward 1 Councillor Maureen Wilson  
 YES - Ward 3 Councillor Nringer Nann  
 NO - Ward 4 Councillor Sam Merulla  
 NO - Ward 5 Councillor Chad Collins  
 NO - Ward 6 Councillor Tom Jackson  
 NO - Ward 7 Councillor Esther Pauls  
 YES - Ward 8 Councillor John-Paul Danko  
 CONFLICT - Deputy Mayor - Ward 2 Councillor Jason Farr  
 YES - Mayor Fred Eisenberger  
 NO - Ward 15 Councillor Judi Partridge  
 NO - Ward 14 Councillor Terry Whitehead  
 NOT PRESENT - Ward 13 Councillor Arlene VanderBeek  
 NO - Ward 12 Councillor Lloyd Ferguson  
 NO - Ward 11 Councillor Brenda Johnson  
 NO - Ward 10 Councillor Maria Pearson  
 NO - Ward 9 Councillor Brad Clark

**(Eisenberger/Nann)**

That the following amendment to the 2020 Operating Budget, be approved:

CR-08	City Manager's Office	Implement Living Wage: Non-Union, Part-time Casuals (\$432,640).  <b>To be phased in over a          3-year period (\$144,220).</b>	\$144,220
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**Result: Motion was DEFEATED by a tied vote of 7 to 7, as follows:**

YES - Ward 1 Councillor Maureen Wilson  
 YES - Ward 3 Councillor Nrinder Nann  
 YES - Ward 4 Councillor Sam Merulla  
 NO - Ward 5 Councillor Chad Collins  
 YES - Ward 6 Councillor Tom Jackson  
 YES - Ward 7 Councillor Esther Pauls  
 YES - Ward 8 Councillor John-Paul Danko  
 CONFLICT - Deputy Mayor - Ward 2 Councillor Jason Farr  
 YES - Mayor Fred Eisenberger  
 NO - Ward 15 Councillor Judi Partridge  
 NO - Ward 14 Councillor Terry Whitehead  
 NOT PRESENT - Ward 13 Councillor Arlene VanderBeek  
 NO - Ward 12 Councillor Lloyd Ferguson  
 NO - Ward 11 Councillor Brenda Johnson  
 NO - Ward 10 Councillor Maria Pearson  
 NO - Ward 9 Councillor Brad Clark

**(Eisenberger/Clark)**

That the matter respecting the establishment of a Climate Change Reserve for sustainable funding, be DEFERRED to discussion of the forthcoming Climate Change Report, at an upcoming General Issues Committee meeting outside of the 2020 Operating Budget process.

**CARRIED**

**(Eisenberger/Danko)**

That the following amendment to the 2020 Operating Budget, be approved:

CR-10	Healthy & Safe Communities and City Manager's Office	Corporate Goals and Areas of Focus for Climate Change Mitigation and Adaptation  An annual commitment, for a 3-year term for the Bay Area Climate Change Office (2 FTEs)	\$160,000
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**Result: Motion CARRIED by a vote of 9 to 7, as follows:**

YES - Ward 1 Councillor Maureen Wilson  
 YES - Ward 3 Councillor Nrinder Nann  
 YES - Ward 4 Councillor Sam Merulla  
 YES - Ward 5 Councillor Chad Collins  
 YES - Ward 6 Councillor Tom Jackson  
 YES - Ward 7 Councillor Esther Pauls  
 YES - Ward 8 Councillor John-Paul Danko  
 YES - Deputy Mayor - Ward 2 Councillor Jason Farr  
 YES - Mayor Fred Eisenberger  
 NO - Ward 15 Councillor Judi Partridge  
 NO - Ward 14 Councillor Terry Whitehead  
 NO - Ward 13 Councillor Arlene VanderBeek  
 NO - Ward 12 Councillor Lloyd Ferguson  
 NO - Ward 11 Councillor Brenda Johnson  
 NO - Ward 10 Councillor Maria Pearson  
 NO - Ward 9 Councillor Brad Clark

**(Clark/Merulla)**

That the following amendment to the 2020 Operating Budget, be approved:

CR-11	Public Works - Tax	Ongoing Care and Maintenance of the Aviary and Birds	\$30,000
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**Result: Motion CARRIED by a vote of 9 to 3, as follows:**

YES – Ward 1 Councillor Maureen Wilson  
 YES – Ward 3 Councillor Nrinder Nann  
 NOT PRESENT – Ward 4 Councillor Sam Merulla  
 YES – Ward 5 Councillor Chad Collins  
 YES – Ward 6 Councillor Tom Jackson  
 YES – Ward 7 Councillor Esther Pauls



**General Issues Committee (Budget)**  
**Minutes 20-002(k)**

**March 2, 2020**  
**Page 15 of 17**

NOT PRESENT – Ward 8 Councillor John-Paul Danko  
 YES – Deputy Mayor – Ward 2 Councillor Jason Farr  
 YES – Mayor Fred Eisenberger  
 NOT PRESENT – Ward 15 Councillor Judi Partridge  
 NOT PRESENT – Ward 14 Councillor Terry Whitehead  
 NO – Ward 13 Councillor Arlene VanderBeek  
 NO – Ward 12 Councillor Lloyd Ferguson  
 NO – Ward 11 Councillor Brenda Johnson  
 YES – Ward 10 Councillor Maria Pearson  
 YES – Ward 9 Councillor Brad Clark

**(Merulla/Pearson)**

That the matter respecting the Parkdale Landing Mini Library Branch be approved, as follows:

CR-12	Boards and Agencies	Parkdale Landing Mini Library Branch	\$145,000
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**Result: Motion CARRIED by a vote of 15 to 0, as follows:**

YES – Ward 1 Councillor Maureen Wilson  
 YES – Ward 3 Councillor Nrinder Nann  
 YES – Ward 4 Councillor Sam Merulla  
 YES – Ward 5 Councillor Chad Collins  
 YES – Ward 6 Councillor Tom Jackson  
 YES – Ward 7 Councillor Esther Pauls  
 YES – Ward 8 Councillor John-Paul Danko  
 YES – Deputy Mayor – Ward 2 Councillor Jason Farr  
 YES – Mayor Fred Eisenberger  
 YES – Ward 15 Councillor Judi Partridge  
 NOT PRESENT – Ward 14 Councillor Terry Whitehead  
 YES – Ward 13 Councillor Arlene VanderBeek  
 YES – Ward 12 Councillor Lloyd Ferguson  
 YES – Ward 11 Councillor Brenda Johnson  
 YES – Ward 10 Councillor Maria Pearson  
 YES – Ward 9 Councillor Brad Clark

**(Merulla/Collins)**

That the matter respecting the Animal Adoption Pilot Program be approved, as follows:

CR-13	Planning & Ec. Dev.	Animal Adoption Pilot Program (1 FTE)	\$90,000
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**General Issues Committee (Budget)**  
**Minutes 20-002(k)**

**March 2, 2020**  
**Page 16 of 17**

**Result: Motion CARRIED by a vote of 14 to 1, as follows:**

NO - Ward 1 Councillor Maureen Wilson  
 YES - Ward 3 Councillor Nrinder Nann  
 YES - Ward 4 Councillor Sam Merulla  
 YES - Ward 5 Councillor Chad Collins  
 YES - Ward 6 Councillor Tom Jackson  
 YES - Ward 7 Councillor Esther Pauls  
 YES - Ward 8 Councillor John-Paul Danko  
 YES - Deputy Mayor - Ward 2 Councillor Jason Farr  
 YES - Mayor Fred Eisenberger  
 YES - Ward 15 Councillor Judi Partridge  
 NOT PRESENT - Ward 14 Councillor Terry Whitehead  
 YES - Ward 13 Councillor Arlene VanderBeek  
 YES - Ward 12 Councillor Lloyd Ferguson  
 YES - Ward 11 Councillor Brenda Johnson  
 YES - Ward 10 Councillor Maria Pearson  
 YES - Ward 9 Councillor Brad Clark

**(Collins/Partridge)**

That the matter respecting the Planning and Economic Development Department, Cigarette Butt By-law Enforcement Officer (CR-01), be received.

**CARRIED**

**(Farr/Whitehead)**

That the following amendment to the 2020 Operating Budget, be approved:

CR-02	Planning & Ec. Dev.	Hess Village Paid Duty Policing	\$20,000
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**Result: Motion CARRIED by a vote of 9 to 6, as follows:**

NO - Ward 1 Councillor Maureen Wilson  
 NO - Ward 3 Councillor Nrinder Nann  
 YES - Ward 4 Councillor Sam Merulla  
 YES - Ward 5 Councillor Chad Collins  
 YES - Ward 6 Councillor Tom Jackson  
 CONFLICT - Ward 7 Councillor Esther Pauls  
 YES - Ward 8 Councillor John-Paul Danko  
 YES - Deputy Mayor - Ward 2 Councillor Jason Farr  
 YES - Mayor Fred Eisenberger  
 NO - Ward 15 Councillor Judi Partridge  
 YES - Ward 14 Councillor Terry Whitehead  
 YES - Ward 13 Councillor Arlene VanderBeek  
 YES - Ward 12 Councillor Lloyd Ferguson  
 NO - Ward 11 Councillor Brenda Johnson  
 NO - Ward 10 Councillor Maria Pearson  
 NO - Ward 9 Councillor Brad Clark

**(iv) 2019 Assessment Growth (FCS20019) (City Wide) (Item 6.4)**

Mike Zegarac, General Manager of Finance & Corporate Services, addressed Committee and provided a PowerPoint presentation respecting Report FCS20019, regarding the 2019 Assessment Growth.

**(Pearson/Nann)**

That the presentation, respecting Report FCS20019, regarding the 2019 Assessment Growth, be received.

**CARRIED**

A copy of the presentation is available on the City's web site at [www.hamilton.ca](http://www.hamilton.ca) or through the Office of the City Clerk.

**(f) DISCUSSION ITEMS (Item 7)**

**(Jackson/Eisenberger)**

That the following Items be DEFERRED to the March 4, 2020 General Issues Committee (Budget) meeting:

- (i) Summary of Communications Team Functions (CM20003) (City Wide) (Item 7.1)
- (ii) Under-Performing HSR Routes (PW20015) (City Wide) (Item 7.4)

**CARRIED**

**(g) ADJOURNMENT (Item 11)**

**(Partridge/Merulla)**

That, there being no further business, the General Issues Committee (Budget), be adjourned at 4:52 p.m.

**CARRIED**

Respectfully submitted,

Deputy Mayor J. Farr  
 Chair, General Issues Committee

Stephanie Paparella  
 Legislative Coordinator  
 Office of the City Clerk



**GENERAL ISSUES COMMITTEE  
(2020 OPERATING BUDGET)  
MINUTES 20-002(I)**

9:30 a.m.

Monday, March 4, 2020

Council Chambers

Hamilton City Hall

71 Main Street West

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**Present:** Mayor F. Eisenberger, Deputy Mayor J. Farr (Chair)  
Councillors M. Wilson, N. Nann, S. Merulla, C. Collins, T. Jackson,  
E. Pauls, J. P. Danko, B. Clark, M. Pearson, B. Johnson,  
L. Ferguson, A. VanderBeek, T. Whitehead, J. Partridge

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**THE FOLLOWING ITEMS WERE REFERRED TO COUNCIL FOR CONSIDERATION:**

**1. Summary of Communications Team Functions (CM20003) (City Wide) (Item 7.1)**

**(Pearson/Johnson)**

That Report CM20003, respecting the Summary of Communications Team Functions, be received.

**CARRIED**

**2. Under-Performing HSR Routes (PW20015) (City Wide) (Item 7.2)**

**(Ferguson/Collins)**

(a) That the service adjustments to the HSR Routes, as outlined in Appendix "C" to Report PW20015, as amended, respecting the Under-Performing HSR Routes, be approved; and,

(b) That staff be directed to prepare the HSR Schedule adjustments for March 20, 2020 and for implementation on June 28, 2020, as outlined in Appendix "C" to Report PW20015, **as amended**, pending Council approval.

**Result: Motion CARRIED by a vote of 13 to 2, as follows:**

NO - Ward 1 Councillor Maureen Wilson

NO - Ward 3 Councillor Nrinder Nann

YES - Ward 4 Councillor Sam Merulla

YES - Ward 5 Councillor Chad Collins

YES - Ward 6 Councillor Tom Jackson  
 YES - Ward 7 Councillor Esther Pauls  
 YES - Ward 8 Councillor John-Paul Danko  
 YES - Deputy Mayor - Ward 2 Councillor Jason Farr  
 YES - Mayor Fred Eisenberger  
 NOT PRESENT - Ward 15 Councillor Judi Partridge  
 YES - Ward 14 Councillor Terry Whitehead  
 YES - Ward 13 Councillor Arlene VanderBeek  
 YES - Ward 12 Councillor Lloyd Ferguson  
 YES - Ward 11 Councillor Brenda Johnson  
 YES - Ward 10 Councillor Maria Pearson  
 YES - Ward 9 Councillor Brad Clark

**3. Graffiti Enforcement Program Update (PED20079) (City Wide) (Item 7.3)**

**(Merulla/Collins)**

That Report PED20079, respecting Graffiti Enforcement Program Update, be received.

**CARRIED**

**FOR INFORMATION:**

**(a) CHANGES TO THE AGENDA (Item 1)**

The Committee Clerk advised of the following changes to the agenda:

1. APPROVAL OF MINUTES OF PREVIOUS MEETING (Item 3)
  - 3.1 March 2, 2020
2. ADDED DISCUSSION ITEMS (Item 7)
  - 7.1 Summary of Communications Team Functions (CM20003) (City Wide)  
(Deferred from the March 2, 2020 GIC)
  - 7.2 Under-Performing HSR Routes (PW20015) (City Wide)  
(Deferred from the March 2, 2020 GIC)
 

Includes a revised Appendix "C" in a larger font and also now reflects the Wards associated with the bus routes.
  - 7.3 Graffiti Enforcement Program Update (PED20079) (City Wide)

The number on the agenda should read 20-002(l) rather than 20-002(m).

**(Ferguson/Johnson)**

That the agenda for the March 4, 2020 General Issues Committee (Budget) meeting be approved, as amended.

**Result: Motion CARRIED by a vote of 10 to 0, as follows:**

YES - Ward 1 Councillor Maureen Wilson  
 YES - Ward 3 Councillor Nrinder Nann  
 YES - Ward 4 Councillor Sam Merulla  
 NOT PRESENT - Ward 5 Councillor Chad Collins  
 NOT PRESENT - Ward 6 Councillor Tom Jackson  
 NOT PRESENT - Ward 7 Councillor Esther Pauls  
 YES - Ward 8 Councillor John-Paul Danko  
 YES - Deputy Mayor - Ward 2 Councillor Jason Farr  
 NOT PRESENT - Mayor Fred Eisenberger  
 YES - Ward 15 Councillor Judi Partridge  
 YES - Ward 14 Councillor Terry Whitehead  
 NOT PRESENT - Ward 13 Councillor Arlene VanderBeeck  
 YES - Ward 12 Councillor Lloyd Ferguson  
 YES - Ward 11 Councillor Brenda Johnson  
 NOT PRESENT - Ward 10 Councillor Maria Pearson  
 YES - Ward 9 Councillor Brad Clark

**(b) DECLARATIONS OF INTEREST (Item 2)**

- (i) Councillor E. Pauls declared an interest to Item BC-05, within Item 6.1, respecting the Healthy & Safe Communities, Hamilton Paramedic Service Enhancement (Ambulance), as her daughter-in-law is a paramedic in the Hamilton Paramedic Service.

**(c) APPROVAL OF MINUTES OF PREVIOUS MEETING (Item 3)**

**(i) March 2, 2020 (Item 3.1)**

**(Ferguson/Clark)**

That the March 2, 2020 General Issues Committee (Budget) meeting minutes be approved, as presented.

**Result: Motion CARRIED by a vote of 11 to 0, as follows:**

YES - Ward 1 Councillor Maureen Wilson  
 YES - Ward 3 Councillor Nrinder Nann

YES - Ward 4 Councillor Sam Merulla  
 NOT PRESENT - Ward 5 Councillor Chad Collins  
 YES - Ward 6 Councillor Tom Jackson  
 NOT PRESENT - Ward 7 Councillor Esther Pauls  
 YES - Ward 8 Councillor John-Paul Danko  
 YES - Deputy Mayor - Ward 2 Councillor Jason Farr  
 NOT PRESENT - Mayor Fred Eisenberger  
 YES - Ward 15 Councillor Judi Partridge  
 YES - Ward 14 Councillor Terry Whitehead  
 NOT PRESENT - Ward 13 Councillor Arlene VanderBeek  
 YES - Ward 12 Councillor Lloyd Ferguson  
 YES - Ward 11 Councillor Brenda Johnson  
 NOT PRESENT - Ward 10 Councillor Maria Pearson  
 YES - Ward 9 Councillor Brad Clark

**(d) STAFF PRESENTATIONS (Item 6)**

**(i) 2020 Tax Supported Operating Budget – Recommendations (FCS20001(a))  
 (City Wide) (Item 6.1)**

Mike Zegarac, General Manager of Finance & Corporate Services, addressed Committee and provided a PowerPoint presentation respecting Report FCS20001(a), 2020 Tax Supported Operating Budget – Recommendations.

**(Ferguson/Partridge)**

That the presentation, respecting Report FCS20001(a), 2020 Tax Supported Operating Budget – Recommendations, be received.

**CARRIED**

A copy of the presentation is available on the City's web site at [www.hamilton.ca](http://www.hamilton.ca) or through the Office of the City Clerk.

**(Collins/Ferguson)**

That one-time funding in the amount of \$400,000, for Healthy and Safe Communities, Hamilton Paramedic Services (Ambulance - 10 FTEs) (BC-05), to be funded from the Tax Stabilization Reserve, be approved.

**Result: Motion CARRIED by a vote of 15 to 0, as follows:**

YES - Ward 1 Councillor Maureen Wilson  
 YES - Ward 3 Councillor Nrinder Nann  
 YES - Ward 4 Councillor Sam Merulla  
 YES - Ward 5 Councillor Chad Collins  
 YES - Ward 6 Councillor Tom Jackson  
 CONFLICT - Ward 7 Councillor Esther Pauls

YES - Ward 8 Councillor John-Paul Danko  
 YES - Deputy Mayor - Ward 2 Councillor Jason Farr  
 YES - Mayor Fred Eisenberger  
 YES - Ward 15 Councillor Judi Partridge  
 YES - Ward 14 Councillor Terry Whitehead  
 YES - Ward 13 Councillor Arlene VanderBeek  
 YES - Ward 12 Councillor Lloyd Ferguson  
 YES - Ward 11 Councillor Brenda Johnson  
 YES - Ward 10 Councillor Maria Pearson  
 YES - Ward 9 Councillor Brad Clark

**(Jackson/Eisenberger)**

That consideration of Report FCS20001(a), 2020 Tax Supported Operating Budget – Recommendations, as amended, be DEFERRED to the March 25, 2020 General Issues Committee (Budget) meeting.

**CARRIED**

**(e) DISCUSSION ITEMS (Item 7)**

**(i) Summary of Communications Team Functions (CM20003) (City Wide) (Item 7.1)**

**(Eisenberger/Jackson)**

That consideration of Report CM20003, respecting the Summary of Communications Team Functions, be DEFERRED until after the Closed Session portion of the meeting.

**CARRIED**

**(ii) Under-Performing HSR Routes (PW20015) (City Wide) (Item 7.2)**

**(Jackson/Collins)**

That services on HSR route 42 be eliminated, with the exception of Saturdays when service will continue to be provided, for an annualized savings of \$339,224.

**Result: Motion CARRIED by a vote of 15 to 0, as follows:**

YES - Ward 1 Councillor Maureen Wilson  
 YES - Ward 3 Councillor Nrinder Nann  
 YES - Ward 4 Councillor Sam Merulla  
 YES - Ward 5 Councillor Chad Collins  
 YES - Ward 6 Councillor Tom Jackson  
 YES - Ward 7 Councillor Esther Pauls  
 YES - Ward 8 Councillor John-Paul Danko  
 YES - Deputy Mayor - Ward 2 Councillor Jason Farr  
 YES - Mayor Fred Eisenberger



YES - Ward 15 Councillor Judi Partridge  
 NOT PRESENT - Ward 14 Councillor Terry Whitehead  
 YES - Ward 13 Councillor Arlene VanderBeek  
 YES - Ward 12 Councillor Lloyd Ferguson  
 YES - Ward 11 Councillor Brenda Johnson  
 YES - Ward 10 Councillor Maria Pearson  
 YES - Ward 9 Councillor Brad Clark

**(Pearson/Johnson)**

That the changes to the Festival shuttle to the Winona Peach Festival, be deleted from Appendix "C" to Report PW20015, respecting the Under-Performing HSR Routes.

**Result: Motion CARRIED by a vote of 16 to 0, as follows:**

YES - Ward 1 Councillor Maureen Wilson  
 YES - Ward 3 Councillor Nrinder Nann  
 YES - Ward 4 Councillor Sam Merulla  
 YES - Ward 5 Councillor Chad Collins  
 YES - Ward 6 Councillor Tom Jackson  
 YES - Ward 7 Councillor Esther Pauls  
 YES - Ward 8 Councillor John-Paul Danko  
 YES - Deputy Mayor - Ward 2 Councillor Jason Farr  
 YES - Mayor Fred Eisenberger  
 YES - Ward 15 Councillor Judi Partridge  
 YES - Ward 14 Councillor Terry Whitehead  
 YES - Ward 13 Councillor Arlene VanderBeek  
 YES - Ward 12 Councillor Lloyd Ferguson  
 YES - Ward 11 Councillor Brenda Johnson  
 YES - Ward 10 Councillor Maria Pearson  
 YES - Ward 9 Councillor Brad Clark

**(Eisenberger/Ferguson)**

That the Waterfront Trolley continue to run, until further consideration at the 2021 Operating Budget process, with a \$1.00 fare per ride.

**Result: Motion DEFEATED by a vote of 10 to 5, as follows:**

NO - Ward 1 Councillor Maureen Wilson  
 NO - Ward 3 Councillor Nrinder Nann  
 NO - Ward 4 Councillor Sam Merulla  
 NO - Ward 5 Councillor Chad Collins  
 NO - Ward 6 Councillor Tom Jackson  
 NO - Ward 7 Councillor Esther Pauls  
 NO - Ward 8 Councillor John-Paul Danko

NO - Deputy Mayor - Ward 2 Councillor Jason Farr  
 YES - Mayor Fred Eisenberger  
 NOT PRESENT - Ward 15 Councillor Judi Partridge  
 YES - Ward 14 Councillor Terry Whitehead  
 YES - Ward 13 Councillor Arlene VanderBeek  
 YES - Ward 12 Councillor Lloyd Ferguson  
 NO - Ward 11 Councillor Brenda Johnson  
 NO - Ward 10 Councillor Maria Pearson  
 YES - Ward 9 Councillor Brad Clark

**(Farr/Johnson)**

That consideration of the recommendation to eliminate the Waterfront Trolley service, as shown in Appendix "C" to Report PW20015, respecting the Under-Performing HSR Routes, be DEFERRED to the 2021 Operating Budget process.

**Result: Motion CARRIED by a vote of 11 to 4, as follows:**

YES - Ward 1 Councillor Maureen Wilson  
 YES - Ward 3 Councillor Nrinder Nann  
 YES - Ward 4 Councillor Sam Merulla  
 YES - Ward 5 Councillor Chad Collins  
 YES - Ward 6 Councillor Tom Jackson  
 YES - Ward 7 Councillor Esther Pauls  
 YES - Ward 8 Councillor John-Paul Danko  
 YES - Deputy Mayor - Ward 2 Councillor Jason Farr  
 NO - Mayor Fred Eisenberger  
 NOT PRESENT - Ward 15 Councillor Judi Partridge  
 NO - Ward 14 Councillor Terry Whitehead  
 YES - Ward 13 Councillor Arlene VanderBeek  
 NO - Ward 12 Councillor Lloyd Ferguson  
 YES - Ward 11 Councillor Brenda Johnson  
 YES - Ward 10 Councillor Maria Pearson  
 NO - Ward 9 Councillor Brad Clark

**(iii) Graffiti Enforcement Program Update (PED20079) (City Wide) (Item 7.3)**

**(Merulla/Collins)**

That the following amendment to the 2020 Operating Budget, be approved:

BC-02	Planning & Ec. Dev.	By-Law Enforcement – Graffiti Management – 2 Co-op Students (2 FTEs)	\$65,000
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**Result: Motion CARRIED by a vote of 12 to 2, as follows:**

YES - Ward 1 Councillor Maureen Wilson  
 NOT PRESENT - Ward 3 Councillor Nrinder Nann  
 YES - Ward 4 Councillor Sam Merulla  
 YES - Ward 5 Councillor Chad Collins  
 YES - Ward 6 Councillor Tom Jackson  
 YES - Ward 7 Councillor Esther Pauls  
 YES - Ward 8 Councillor John-Paul Danko  
 YES - Deputy Mayor - Ward 2 Councillor Jason Farr  
 YES - Mayor Fred Eisenberger  
 NOT PRESENT - Ward 15 Councillor Judi Partridge  
 YES - Ward 14 Councillor Terry Whitehead  
 YES - Ward 13 Councillor Arlene VanderBeek  
 NO - Ward 12 Councillor Lloyd Ferguson  
 NO - Ward 11 Councillor Brenda Johnson  
 YES - Ward 10 Councillor Maria Pearson  
 YES - Ward 9 Councillor Brad Clark

**(f) PRIVATE & CONFIDENTIAL (Item 10)**

**(i) Summary of Communications Team Functions (CM20003) (City Wide)**  
**(Item 10.1/7.1)**

**(Jackson/Collins)**

That Committee move into Closed Session to discuss Item 10.1 (7.1), pursuant to Section 8.1, Sub-sections (b) and (d) of the City's Procedural By-law 18-270, as amended, and Section 239(2), Sub-sections (b) and (d) of the *Ontario Municipal Act, 2001*, as amended, as the subject matter pertains to personal matters about an identifiable individual, including municipal or local board employees; and, labour relations or employee negotiations.

**Result: Motion CARRIED by a vote of 14 to 0, as follows:**

YES - Ward 1 Councillor Maureen Wilson  
 NOT PRESENT - Ward 3 Councillor Nrinder Nann  
 YES - Ward 4 Councillor Sam Merulla  
 YES - Ward 5 Councillor Chad Collins  
 YES - Ward 6 Councillor Tom Jackson  
 YES - Ward 7 Councillor Esther Pauls  
 YES - Ward 8 Councillor John-Paul Danko  
 YES - Deputy Mayor - Ward 2 Councillor Jason Farr  
 YES - Mayor Fred Eisenberger  
 NOT PRESENT - Ward 15 Councillor Judi Partridge  
 YES - Ward 14 Councillor Terry Whitehead  
 YES - Ward 13 Councillor Arlene VanderBeek  
 YES - Ward 12 Councillor Lloyd Ferguson  
 YES - Ward 11 Councillor Brenda Johnson

YES - Ward 10 Councillor Maria Pearson  
YES - Ward 9 Councillor Brad Clark

Staff were provided with direction in Closed Session.

**(g) ADJOURNMENT (Item 11)**

**(Jackson/Pearson)**

That, there being no further business, the General Issues Committee (Budget), be adjourned at 2:46 p.m.

**CARRIED**

Respectfully submitted,

Deputy Mayor J. Farr  
Chair, General Issues Committee

Stephanie Paparella  
Legislative Coordinator  
Office of the City Clerk

**From:** Shekar Chandrashekar  
**Sent:** March 5, 2020 3:26 AM  
**To:** Paparella, Stephanie <Stephanie.Paparella@hamilton.ca>  
**Cc:** Smith, Janette (City Manager) <Janette.Smith@hamilton.ca>  
**Subject:** Fw: 2020 Budget and QEW pedestrian bridge

Good Morning MS. Paparella  
Please, I humbly appeal to you to put this to up coming G.I.C. Agenda and let me know  
Ms.Paparella always Respectful

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**From:** Shekar Chandrashekar  
**Sent:** March 4, 2020 1:44 PM  
**To:** Zegarac, Mike <[Mike.Zegarac@hamilton.ca](mailto:Mike.Zegarac@hamilton.ca)>; Comments <[comments@auditor.on.ca](mailto:comments@auditor.on.ca)>;  
[donna.skelly@pc.ola.org](mailto:donna.skelly@pc.ola.org) <[donna.skelly@pc.ola.org](mailto:donna.skelly@pc.ola.org)>; Smith, Janette <[Janette.Smith@hamilton.ca](mailto:Janette.Smith@hamilton.ca)>;  
[maureen.wilson@hamilton.ca](mailto:maureen.wilson@hamilton.ca) <[maureen.wilson@hamilton.ca](mailto:maureen.wilson@hamilton.ca)>  
**Cc:** Smith, Janette (City Manager) <[Janette.Smith@hamilton.ca](mailto:Janette.Smith@hamilton.ca)>; Wade Poziomka  
<[wpoziomka@rossmcbride.com](mailto:wpoziomka@rossmcbride.com)>; Judy Bew <[JBew@rossmcbride.com](mailto:JBew@rossmcbride.com)>; Matthew Van Dongen  
<[mvandongen@thespec.com](mailto:mvandongen@thespec.com)>; Wilson, Maureen <[Maureen.Wilson@hamilton.ca](mailto:Maureen.Wilson@hamilton.ca)>; Pecoskie, Teri  
<[tpecoskie@thespec.com](mailto:tpecoskie@thespec.com)>; Howard Elliot <[helliott@thespec.com](mailto:helliott@thespec.com)>; Collins, Chad  
<[Chad.Collins@hamilton.ca](mailto:Chad.Collins@hamilton.ca)>; Andrew Dreschel <[adreschel@thespec.com](mailto:adreschel@thespec.com)>; Whitehead, Terry  
<[Terry.Whitehead@hamilton.ca](mailto:Terry.Whitehead@hamilton.ca)>; Mallard, Diana <[Diana.Mallard@hamilton.ca](mailto:Diana.Mallard@hamilton.ca)>; Smith, Janette (City  
Manager) <[Janette.Smith@hamilton.ca](mailto:Janette.Smith@hamilton.ca)>; Melatti, Rosanna <[Rosanna.Melatti@hamilton.ca](mailto:Rosanna.Melatti@hamilton.ca)>; DL -  
Council & Support Staff <[dlcouncil@hamilton.ca](mailto:dlcouncil@hamilton.ca)>; McKinnon, Dan <[Dan.McKinnon@hamilton.ca](mailto:Dan.McKinnon@hamilton.ca)>;  
Wunderlich, Nancy <[Nancy.Wunderlich@hamilton.ca](mailto:Nancy.Wunderlich@hamilton.ca)>; Paparella, Stephanie  
<[stephanie.paparella@hamilton.ca](mailto:stephanie.paparella@hamilton.ca)>  
**Subject:** Re: 2020 Budget and QEW pedestrian bridge

Good afternoon Mr. Zegarac

Thank you again.

Your explanation has increased my concern.

**Eligibility for and obtaining funds is not the question.** The fact remains that it was a cost-sharing endeavour and that the City absorbed part of the financial burden. It was an exorbitant project. I am concerned because of the implication for future projects that being considered and their impact on the taxpayer.

Mr. Zegarac, this project stretches across the QEW, without being used by anybody, like a museum piece. This \$20 million could have been used and applied to infrastructure improvements where it is sorely needed.

Mr. Zegarac, I would suggest that you, Councilor Wilson and the City Manager travel under that bridge and judge its value for yourselves.

Please let this be a lesson to Council when deciding on subsequent projects.

Mr. Zegarac, City Manager and Councilor Wilson,

Always respectfully

submitted by a private Citizen

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**From:** Zegarac, Mike <[Mike.Zegarac@hamilton.ca](mailto:Mike.Zegarac@hamilton.ca)>  
**Sent:** March 3, 2020 11:58 AM  
**To:** Shekar Chandrashekar Comments <[comments@auditor.on.ca](mailto:comments@auditor.on.ca)>; [donna.skelly@pc.ola.org](mailto:donna.skelly@pc.ola.org)  
 <[donna.skelly@pc.ola.org](mailto:donna.skelly@pc.ola.org)>  
**Cc:** Smith, Janette (City Manager) <[Janette.Smith@hamilton.ca](mailto:Janette.Smith@hamilton.ca)>; Wade Poziomka  
 <[wpoziomka@rossmcbride.com](mailto:wpoziomka@rossmcbride.com)>; Judy Bew <[JBew@rossmcbride.com](mailto:JBew@rossmcbride.com)>; Matthew Van Dongen  
 <[mvandongen@thespec.com](mailto:mvandongen@thespec.com)>; Wilson, Maureen <[Maureen.Wilson@hamilton.ca](mailto:Maureen.Wilson@hamilton.ca)>; Pecoskie, Teri  
 <[tpecoskie@thespec.com](mailto:tpecoskie@thespec.com)>; Howard Elliot <[helliott@thespec.com](mailto:helliott@thespec.com)>; Collins, Chad  
 <[Chad.Collins@hamilton.ca](mailto:Chad.Collins@hamilton.ca)>; Andrew Dreschel <[adreschel@thespec.com](mailto:adreschel@thespec.com)>; Whitehead, Terry  
 <[Terry.Whitehead@hamilton.ca](mailto:Terry.Whitehead@hamilton.ca)>; Mallard, Diana <[Diana.Mallard@hamilton.ca](mailto:Diana.Mallard@hamilton.ca)>; Smith, Janette (City  
 Manager) <[Janette.Smith@hamilton.ca](mailto:Janette.Smith@hamilton.ca)>; Melatti, Rosanna <[Rosanna.Melatti@hamilton.ca](mailto:Rosanna.Melatti@hamilton.ca)>; DL -  
 Council & Support Staff <[dlcouncil@hamilton.ca](mailto:dlcouncil@hamilton.ca)>; McKinnon, Dan <[Dan.McKinnon@hamilton.ca](mailto:Dan.McKinnon@hamilton.ca)>;  
 Wunderlich, Nancy <[Nancy.Wunderlich@hamilton.ca](mailto:Nancy.Wunderlich@hamilton.ca)>  
**Subject:** RE: 2020 Budget

Shekar, the attached information confirms the City satisfied the reporting requirements of the Ministry as it relates to "use of funds" and authority to expand scope of the original project. This information is in addition to the reporting I forwarded on to you on February 18, 2020.

This reporting demonstrates that the funds were used as per the eligibility of the Provincial program. I would suggest that if you have specific examples or details concerning inappropriate use of Provincial funds, misinformation or misleading information, that these details be shared with the City Auditor, or The Office of the Auditor General of Ontario, or City Council.

Thank You

**From:** Shekar Chandrashekar  
**Sent:** February 28, 2020 10:58 AM  
**To:** Zegarac, Mike <[Mike.Zegarac@hamilton.ca](mailto:Mike.Zegarac@hamilton.ca)>; Comments <[comments@auditor.on.ca](mailto:comments@auditor.on.ca)>;  
[donna.skelly@pc.ola.org](mailto:donna.skelly@pc.ola.org)  
**Cc:** Smith, Janette (City Manager) <[Janette.Smith@hamilton.ca](mailto:Janette.Smith@hamilton.ca)>; Wade Poziomka  
 <[wpoziomka@rossmcbride.com](mailto:wpoziomka@rossmcbride.com)>; Judy Bew <[JBew@rossmcbride.com](mailto:JBew@rossmcbride.com)>; Matthew Van Dongen  
 <[mvandongen@thespec.com](mailto:mvandongen@thespec.com)>; Wilson, Maureen <[Maureen.Wilson@hamilton.ca](mailto:Maureen.Wilson@hamilton.ca)>; Pecoskie, Teri  
 <[tpecoskie@thespec.com](mailto:tpecoskie@thespec.com)>; Howard Elliot <[helliott@thespec.com](mailto:helliott@thespec.com)>; Collins, Chad  
 <[Chad.Collins@hamilton.ca](mailto:Chad.Collins@hamilton.ca)>; Andrew Dreschel <[adreschel@thespec.com](mailto:adreschel@thespec.com)>; Whitehead, Terry  
 <[Terry.Whitehead@hamilton.ca](mailto:Terry.Whitehead@hamilton.ca)>; Mallard, Diana <[Diana.Mallard@hamilton.ca](mailto:Diana.Mallard@hamilton.ca)>; Smith, Janette (City  
 Manager) <[Janette.Smith@hamilton.ca](mailto:Janette.Smith@hamilton.ca)>; Melatti, Rosanna <[Rosanna.Melatti@hamilton.ca](mailto:Rosanna.Melatti@hamilton.ca)>  
**Subject:** Re: 2020 Budget

Mr. Zegarac

Thank you sending documents related to my request. Here is my take on this;  
 Funds received almost 20 Million. Those funding never been applied for what they received for  
 They remain as a show biz  
 These have a chain rule effect  
 Isn't misleading to taxpayer of Hamilton?  
 Isn't is,t misinformation to province?

As a taxpayer of Hamilton, I great concern  
Will be augmented when receive your response

Mr Zegarac always respectful private citizen

---

**From:** Zegarac, Mike <[Mike.Zegarac@hamilton.ca](mailto:Mike.Zegarac@hamilton.ca)>  
**Sent:** February 18, 2020 8:56 AM  
**To:** Shekar Chandrashekar  
**Cc:** Smith, Janette (City Manager) <[Janette.Smith@hamilton.ca](mailto:Janette.Smith@hamilton.ca)>; Wade Poziomka <[wpoziomka@rossmcbride.com](mailto:wpoziomka@rossmcbride.com)>; Judy Bew <[JBew@rossmcbride.com](mailto:JBew@rossmcbride.com)>; Matthew Van Dongen <[mvandongen@thespec.com](mailto:mvandongen@thespec.com)>; Wilson, Maureen <[Maureen.Wilson@hamilton.ca](mailto:Maureen.Wilson@hamilton.ca)>; Pecoskie, Teri <[tpecoskie@thespec.com](mailto:tpecoskie@thespec.com)>; Howard Elliot <[helliott@thespec.com](mailto:helliott@thespec.com)>; Collins, Chad <[Chad.Collins@hamilton.ca](mailto:Chad.Collins@hamilton.ca)>; Andrew Dreschel <[adreschel@thespec.com](mailto:adreschel@thespec.com)>; Whitehead, Terry <[Terry.Whitehead@hamilton.ca](mailto:Terry.Whitehead@hamilton.ca)>; Mallard, Diana <[Diana.Mallard@hamilton.ca](mailto:Diana.Mallard@hamilton.ca)>; Smith, Janette (City Manager) <[Janette.Smith@hamilton.ca](mailto:Janette.Smith@hamilton.ca)>; Melatti, Rosanna <[Rosanna.Melatti@hamilton.ca](mailto:Rosanna.Melatti@hamilton.ca)>  
**Subject:** RE: 2020 Budget

Shekar, the first two attachments are the staff report & presentation where the East Hamilton Recreational Trail Hub and Waterfront Link project was approved for consideration under the then Province of Ontario's Municipal Infrastructure Investment Initiatives (MIII) program – under this intake the City was allowed only one project submission and 3 projects were identified in attached with the one approved by Council. The Province of Ontario reviewed each of the proposed projects against the priorities of their program. Any questions regarding the them Province of Ontario's MIII priorities, are best directed to the Province.

The third attachment is the Info Update provided to Council re the approval of above project for 100% full funding from the Provincial MIII program.

Note that in 2014, the City received the approval from Infrastructure Ontario to use \$565,527 in surplus funding remaining from the original MIII grant to support the development of Confederation Park Sports Park project.

Hope the attached information provides the necessary background information regarding the merit of the project, and the process the City of Hamilton followed, in order to leverage 100% Provincial funding all of the associated investments.

thanks

**From:** Shekar Chandrashekar  
**Sent:** February 15, 2020 7:42 PM  
**To:** Zegarac, Mike <[Mike.Zegarac@hamilton.ca](mailto:Mike.Zegarac@hamilton.ca)>  
**Cc:** Smith, Janette (City Manager) <[Janette.Smith@hamilton.ca](mailto:Janette.Smith@hamilton.ca)>; Wade Poziomka

<[wpoziomka@rossmcbride.com](mailto:wpoziomka@rossmcbride.com)>; Judy Bew <[JBew@rossmcbride.com](mailto:JBew@rossmcbride.com)>; Matthew Van Dongen <[mvandongen@thespec.com](mailto:mvandongen@thespec.com)>; Wilson, Maureen <[Maureen.Wilson@hamilton.ca](mailto:Maureen.Wilson@hamilton.ca)>; Pecoskie, Teri <[tpecoskie@thespec.com](mailto:tpecoskie@thespec.com)>; Howard Elliot <[helliott@thespec.com](mailto:helliott@thespec.com)>; Collins, Chad <[Chad.Collins@hamilton.ca](mailto:Chad.Collins@hamilton.ca)>; Andrew Dreschel <[adreschel@thespec.com](mailto:adreschel@thespec.com)>; Whitehead, Terry <[Terry.Whitehead@hamilton.ca](mailto:Terry.Whitehead@hamilton.ca)>

**Subject:** Fw: 2020 Budget

**Subject:** Re: 2020 Budget

Good evening Mr. Zegarac

I frequently travel on the QEW towards Niagara. On these occasions, I observe the waterfront pedestrian bridge across the QEW and the amount of use it receives. I question whether the funds spent on this project has been justified. My assessment is "NO".

Mr. Zegarac there was no follow-up by your staff on this project. Hamilton infrastructure needs help. These types of projects unnecessarily inflate the budget. It needs more accountability. With that, Mr. Zegarac, as a taxpayer, I would like to know your rational as to why this project was undertaken.

Respectfully requested your response

Shekar

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**From:** Shekar Chandrashekar

**Sent:** February 10, 2020 3:06 PM

**To:** [mike.zegarac@hamilton.ca](mailto:mike.zegarac@hamilton.ca) <[mike.zegarac@hamilton.ca](mailto:mike.zegarac@hamilton.ca)>

**Cc:** Smith, Janette <[Janette.Smith@hamilton.ca](mailto:Janette.Smith@hamilton.ca)>; Wade Poziomka <[wpoziomka@rossmcbride.com](mailto:wpoziomka@rossmcbride.com)>; Judy Bew <[JBew@rossmcbride.com](mailto:JBew@rossmcbride.com)>

**Subject:** 2020 Budget

Good after noon Mr.Zegarac

I am just waiting for one little puzzel.As soon as I get it,I will directly address it to you why and how ;how Budget keep occurring each year

In the mean time,Mr.Zegarac please, consider what council is exposed to Statements or Financial information Return

Mr.Zegarac always respectful

shekar



**Paparella, Stephanie**

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**From:** innes  
**Sent:** March 8, 2020 3:30 PM  
**To:** Paparella, Stephanie  
**Cc:** Wilson, Maureen  
**Subject:** Re: Sidewalk Snow Clearance - request to participate in the review

To the Mayor and Members of GIC-budget

The Ainslie Wood Westdale Community Association (AWWCA) has had a continuing interest and involvement in the sidewalk snow clearing issue. Westdale was designed as a walkable community and has a very high proportion of pedestrians, especially students. Many of these students live in homes along the streets adjacent to McMaster. We would like to share our insights and experiences on sidewalk snow clearance.

As a result, by unanimous vote, the AWWCA has authorized this request to participate in the review of sidewalk snow clearance. Many thanks for your kind consideration of this request.

Yours very truly,

Scott Innes  
on behalf of the Board of the AWWCA



**CITY OF HAMILTON**  
**CORPORATE SERVICES DEPARTMENT**  
**Financial Planning, Administration and Policy Division**

<b>TO:</b>	Mayor and Members General Issues Committee
<b>COMMITTEE DATE:</b>	March 4, 2020
<b>SUBJECT/REPORT NO:</b>	2020 Tax Supported Operating Budget - Recommendations (FCS20001(a)) (City Wide)
<b>WARD(S) AFFECTED:</b>	City Wide
<b>PREPARED BY:</b>	Simone Patel (905) 546-2424 Ext. 3626 Andreia Bevilacqua (905) 546-2424 Ext. 4190
<b>SUBMITTED BY:</b>	Mike Zegarac General Manager, Finance and Corporate Services Corporate Services Department
<b>SIGNATURE:</b>	

**RECOMMENDATION(S)**

- (a) Council Referred Items, Business Cases and 2021 – 2023 Multi-Year Outlook
- (i) That the 2020 Council Referred Items in Appendix “A” attached to Report FCS20001(a), be received;
  - (ii) That the 2020 Business Cases in Appendix “B” attached to Report FCS20001(a), be received;
  - (iii) That the 2021 – 2023 Multi-Year Outlook in Appendix “G” attached to Report FCS20001(a), be received;
  - (iv) That the Proposed Amendment to 2020 Approved User Fees in Appendix “H” attached to Report FCS20001(a), be approved;
- (b) Boards and Agencies
- (i) That the Boards and Agencies operating budget of \$219,326,870 in Appendix “D” attached to Report FCS20001(a), inclusive of amendments as per Appendix “C” attached to Report FCS20001(a), be approved;

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OUR Vision: To be the best place to raise a child and age successfully.

OUR Mission: To provide high quality cost conscious public services that contribute to a healthy, safe and prosperous community, in a sustainable manner.

OUR Culture: Collective Ownership, Steadfast Integrity, Courageous Change, Sensational Service, Engaged Empowered Employees.

**SUBJECT: 2020 Tax Supported Operating Budget - Recommendations  
(FCS20001(a)) (City Wide) – Page 2 of 6**

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- (ii) That the City Enrichment Fund operating budget (2020 Tax Supported Operating Budget Book – Appendix “A” to Report FCS20001), page 21, \$6,088,340, be approved;
- (c) Planning and Economic Development Department
  - (i) That the Planning and Economic Development operating budget (2020 Tax Supported Operating Budget Book – Appendix “A” to Report FCS20001), page 34, \$29,034,290, inclusive of amendments as per Appendix “C” attached to Report FCS20001(a), be approved;
- (d) Healthy and Safe Communities Department
  - (i) That the Healthy and Safe Communities operating budget (2020 Tax Supported Operating Budget Book – Appendix “A” to Report FCS20001), page 54, \$251,009,170, inclusive of amendments as per Appendix “C” attached to Report FCS20001(a), be approved;
  - (ii) That the General Manager of Healthy and Safe Communities Department, or delegate, be authorized and directed to execute, on behalf of the City, all agreements, including all federal and provincial funding agreements, and any agreements with Community Services Provider(s), as well as any ancillary agreements, contracts, extensions and documents, associated with, or arising out of, Council’s approval of the budgets outlined in Report FCS20001. This also includes the authority to authorize the submission of budgets and quarterly and/or year-end reporting as well as the authority to make appropriate payments to Community Service Providers; and
  - (iii) Where required for Public Health Services that the General Manager of Healthy and Safe Communities Department, or delegate, or the Medical Officer of Health, or delegate, be authorized and directed to execute, on behalf of the City, all agreements, including all federal and provincial funding agreements, as well as any ancillary agreements, contracts, extensions and documents, associated with, or arising out of, Council’s approval of the budgets outlined in Report FCS20001. This also includes the authority to authorize the submission of budgets and quarterly and/or year-end reporting;
- (e) Public Works Department
  - (i) That the Public Works operating budget (2020 Tax Supported Operating Budget Book – Appendix “A” to Report FCS20001), page 76, \$253,786,730, inclusive of amendments as per Appendix “C” attached to Report FCS20001(a), be approved;

**SUBJECT: 2020 Tax Supported Operating Budget - Recommendations  
(FCS20001(a)) (City Wide) – Page 3 of 6**

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- (f) City Manager’s Office
  - (i) That the City Manager’s operating budget (2020 Tax Supported Operating Budget Book – Appendix “A” to Report FCS20001), page 90, \$12,243,120, inclusive of amendments as per Appendix “C” attached to Report FCS20001(a), be approved;
- (g) Corporate Services Department
  - (i) That the Corporate Services operating budget (2020 Tax Supported Operating Budget Book – Appendix “A” to Report FCS20001), page 100, \$32,559,370, inclusive of amendments as per Appendix “C” attached to Report FCS20001(a), be approved;
- (h) Legislative
  - (i) That the Legislative operating budget (2020 Tax Supported Operating Budget Book – Appendix “A” to Report FCS20001), page 115, \$5,099,220, inclusive of amendments as per Appendix “C” attached to Report FCS20001(a), be approved;
- (i) Hamilton Entertainment Facilities
  - (i) That the Hamilton Entertainment Facilities operating budget (2020 Tax Supported Operating Budget Book – Appendix “A” to Report FCS20001), page 122, \$4,051,190, inclusive of amendments as per Appendix “C” attached to Report FCS20001(a), be approved;
- (j) Corporate Financials – Expenditures / Non-Program Revenues
  - (i) That the Corporate Financials – Expenditures operating budget (2020 Tax Supported Operating Budget Book - Appendix “A” to Report FCS20001), page 116, \$22,920,850, inclusive of amendments as per Appendix “C” attached to Report FCS20001(a), be approved;
  - (ii) That the Non-Program Revenues operating budget (2020 Tax Supported Operating Budget Book - Appendix “A” to Report FCS20001), page 127, (\$46,544,680), inclusive of amendments as per Appendix “C” attached to Report FCS20001(a), be approved;

**SUBJECT: 2020 Tax Supported Operating Budget - Recommendations  
(FCS20001(a)) (City Wide) – Page 4 of 6**

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(k) Capital Financing

- (i) That the Capital Financing operating budget (2020 Tax Supported Operating Budget Book – Appendix “A” to Report FCS20001), page 123, \$136,571,240 inclusive of amendments as per Appendix “C” attached to Report FCS20001(a), be approved;
- (ii) That the Capital Financing portion of the Police Services budget (2020 Tax Supported Operating Budget Book – Appendix “A” to Report FCS20001), page 20, \$662,390, inclusive of amendments as per Appendix “C” attached to Report FCS20001(a), be approved;
- (iii) That the Capital Financing portion relating to the Hamilton Public Library budget (2020 Tax Supported Operating Budget Book – Appendix “A” to Report FCS20001), page 20, \$191,240, be approved;

(l) 2020 By-Law Authorization

- (i) That the City Solicitor be authorized and directed to prepare all necessary by-laws, for Council approval, for the purposes of establishing the tax levy;

(m) Budgeted Complement Transfer Schedule

- (i) That in accordance with the “Budgeted Complement Control Policy”, the requested complement transfers from one department / division / cost category to another, as outlined in Appendix “E” attached to Report FCS20001(a), be approved;

(n) Budget Exclusions Related to Regulation 284/09

- (i) That the budget exclusions related to Regulation 284/09 of the *Municipal Act* titled “Budget Matters – Expenses”, as per Appendix “F” attached to Report FCS20001(a), be received.

**EXECUTIVE SUMMARY**

The 2020 Preliminary Tax Supported Operating Budget was submitted to the General Issues Committee (GIC) at its meeting on January 17, 2020. The Average Municipal Residential tax impact, excluding the reassessment impact, was presented at 5.0%. City departments, as well as Boards and Agencies, provided GIC with an in-depth presentation of their 2020 budget. Since the preliminary submission on January 17, 2020, several budget amendments have been approved and proposed. The amendments are identified in Appendix “C” attached to Report FCS20001(a).

**SUBJECT: 2020 Tax Supported Operating Budget - Recommendations  
(FCS20001(a)) (City Wide) – Page 5 of 6**

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The Municipal portion of the total tax bill is 86%, while the remaining share of 14% supports local School Boards. The proposed Municipal Residential tax increase of 3.6%, when combined with the 2020 increase for Education of 0.4%, would result in an average total residential tax increase of 3.1%.

The recommendations to Report FCS20001(a) seek Council approval of the budget, as submitted in the preliminary document, including the approved amendments contained in Appendix “C” attached to Report FCS20001(a). Council may approve additional changes, which would then be added to this amendment list.

The average total residential tax impact of 3.1% includes the approved Council Referred Items and Business Cases in appendices “A” and “B” to Report FCS20001(a). Following the General Issues Committee budget deliberations on March 2, 2020, there remains one pending Council Referred item for consideration. Should Council wish to approve the remaining item from the Council Referred Items (Appendix “A” attached to Report FCS20001(a)), they may do so by motion and it would then be added to Appendix “C” of Report FCS20001(a) (the amendment schedule). The remaining Council Referred item represents a net total levy increase of \$45K – the Average Total Residential Tax Impact will remain at 3.1%.

**Alternatives for Consideration – Not Applicable**

**FINANCIAL – STAFFING – LEGAL IMPLICATIONS**

Financial: Full financial information can be found in the 2020 Preliminary Tax Supported Operating Budget Book (Appendix “A” to Report FCS20001).

Staffing: A complement summary can be found in Appendix “1 – 4” of the 2020 Preliminary Tax Supported Operating Budget Book (Appendix “A” to Report FCS20001).

Legal: N/A

**HISTORICAL BACKGROUND**

The 2020 Committee calendar includes key dates pertaining to the 2020 Tax Operating Budget for the GIC meetings. The budget kick-off took place on January 17, 2020, followed by various other GIC dates which allowed for departmental budget presentations.

The next GIC Budget Deliberations meeting is scheduled for March 25, 2020.

**SUBJECT: 2020 Tax Supported Operating Budget - Recommendations  
(FCS20001(a)) (City Wide) – Page 6 of 6**

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**POLICY IMPLICATIONS AND LEGISLATED REQUIREMENTS**

N/A

**RELEVANT CONSULTATION**

The budget has been developed in conjunction with internal and external partners.

**ANALYSIS AND RATIONALE FOR RECOMMENDATION(S)**

N/A

**ALTERNATIVES FOR CONSIDERATION**

As part of the budget deliberations, Council can direct changes to the budget as required.

**ALIGNMENT TO THE 2016 – 2025 STRATEGIC PLAN**

**Community Engagement and Participation**

Hamilton has an open, transparent and accessible approach to City government that engages with and empowers all citizens to be involved in their community.

**Our People and Performance**

Hamiltonians have a high level of trust and confidence in their City government.

**APPENDICES AND SCHEDULES ATTACHED**

Appendix “A” to Report FCS20001(a) – 2020 Council Referred Items

Appendix “B” to Report FCS20001(a) – 2020 Business Cases

Appendix “C” to Report FCS20001(a) – 2020 Tax Supported Operating Budget Amendments

Appendix “D” to Report FCS20001(a) – 2020 Boards and Agencies Operating Budget

Appendix “E” to Report FCS20001(a) – Budgeted Complement Transfer Schedule

Appendix “F” to Report FCS20001(a) – Budget Exclusions Related to Regulation 284/09

Appendix “G” to Report FCS20001(a) – 2021 – 2023 Multi-Year Outlook

Appendix “H” to Report FCS20001(a) – Proposed Amendment to 2020 Approved User Fees and Charges

SP/AB/dt

### CITY OF HAMILTON 2020 COUNCIL REFERRED ITEMS SUMMARY

FORM #	DIVISION	SERVICE / PROGRAM	DESCRIPTION OF REFERRED ITEM	2020 IMPACT		FTE IMPACT	STATUS
				\$ GROSS	\$ NET		
<b>PLANNING &amp; ECONOMIC DEVELOPMENT</b>							
CR-01	Licensing & By-Law Services	By-law Enforcement	Cigarette Butt By-law Enforcement Officer	\$ 45,000	\$ 45,000	0.50	RECEIVED
CR-02	Licensing & By-Law Services	By-law Enforcement	Hess Village Paid Duty Policing (PED18081(a))	\$ 20,000	\$ 20,000	0.00	APPROVED
<b>PLANNING &amp; ECONOMIC DEVELOPMENT SUBTOTAL</b>				<b>\$ 45,000</b>	<b>\$ 45,000</b>	<b>0.50</b>	
<b>HEALTHY AND SAFE COMMUNITIES</b>							
CR-03	Hamilton Fire Department	Hamilton Fire Department	10 Year Fire Service Delivery Plan	\$ 610,420	\$ 572,420	14.00	APPROVED
CR-04	Recreation	Recreation Facilities, Products and Services	Enhancement for CANUSA Funding	\$ 10,920	\$ 10,920	0.00	APPROVED
<b>HEALTHY AND SAFE COMMUNITIES SUBTOTAL</b>				<b>\$ 621,340</b>	<b>\$ 583,340</b>	<b>14.00</b>	
<b>PUBLIC WORKS - TAX</b>							
CR-05	Transportation Operations & Maintenance	Roadway Access	Sidewalk Clearing Program - PW19022 (a) Option 1: Existing Service Option 2: Priority 1 and 2A Roadways - additional \$1.78 M <b>*Option 3: City Wide Roadways - additional \$3.78 M</b>	TBD	TBD	0.00	DEFERRED
CR-06	Transportation Operations & Maintenance	Roadway Access	Snow Angels Program - PW19022 (a)	TBD	TBD	0.00	REMOVED
<b>PUBLIC WORKS - TAX SUBTOTAL</b>				<b>\$ -</b>	<b>\$ -</b>	<b>0.00</b>	

APPROVED: Included in 2020 Preliminary Budget  
 DEFERRED: Deferred to 2021 budget deliberations  
 RECEIVED: Not to be included in 2020 Preliminary Budget  
 REMOVED: No longer presented for consideration  
 DEFEATED: Not to be included in 2020 Preliminary Budget



**CITY OF HAMILTON  
 2020 COUNCIL REFERRED ITEMS  
 SUMMARY**

FORM #	DIVISION	SERVICE / PROGRAM	DESCRIPTION OF REFERRED ITEM	2020 IMPACT		FTE IMPACT	STATUS
				\$ GROSS	\$ NET		
<b>CITY MANAGER</b>							
CR-07	Strategic Partnerships & Communications	City Enrichment Fund	City Enrichment Fund	\$ 2,730	\$ 2,730	0.00	APPROVED
CR-08*	Human Resources	Human Resources	Implement Living Wage Option 1 Non-Union PT Casuals: \$432,640 Option 2 Non-Union FT Summer Students: \$119,600 Option 3 Unionized Summer Students: \$325,420 One Instalment (Options 1, 2 and 3): \$877,660 *Three Year (2020 - 2022) Phase-In: \$292,550/year	\$ 292,550	\$ 292,550	0.00	DEFEATED
<b>CITY MANAGER SUBTOTAL</b>				<b>\$ 295,280</b>	<b>\$ 295,280</b>	<b>0.00</b>	
<b>CORPORATE SERVICES</b>							
CR-09	Financial Planning, Admin & Policy	Financial Management	Establish Climate Change Reserve for Sustainable Funding	TBD	TBD	0.00	DEFERRED
<b>CORPORATE SERVICES SUBTOTAL</b>				<b>\$ -</b>	<b>\$ -</b>	<b>0.00</b>	
<b>TOTAL- BUDGET BOOK</b> *Updated Total				<b>\$ 961,620</b>	<b>\$ 923,620</b>	<b>14.50</b>	

APPROVED: Included in 2020 Preliminary Budget  
 DEFERRED: Deferred to 2021 budget deliberations  
 RECEIVED: Not to be included in 2020 Preliminary Budget  
 REMOVED: No longer presented for consideration  
 DEFEATED: Not to be included in 2020 Preliminary Budget

**CITY OF HAMILTON  
2020 COUNCIL REFERRED ITEMS  
SUMMARY**

FORM #	DIVISION	SERVICE / PROGRAM	DESCRIPTION OF REFERRED ITEM	2020 IMPACT		FTE IMPACT	STATUS
				\$ GROSS	\$ NET		
<b>POST BUDGET BOOK</b>							
<b>HEALTHY AND SAFE COMMUNITIES &amp; CITY MANAGER</b>							
CR-10	Public Health Services - Healthy Environments Healthy Environments	Healthy Environments	Corporate Goals and Areas of Focus for Climate Change Mitigation and Adaptation	\$ 160,000	\$ 160,000	0.00	APPROVED
<b>HEALTHY AND SAFE COMMUNITIES &amp; CITY MANAGER SUBTOTAL</b>				<b>\$ 160,000</b>	<b>\$ 160,000</b>	<b>0.00</b>	
<b>PUBLIC WORKS- TAX</b>							
CR-11	Environmental Services	Forestry & Horticulture	Ongoing care and maintenance of the Aviary and birds	\$ 30,000	\$ 30,000	0.00	APPROVED
<b>PUBLIC WORKS- TAX SUBTOTAL</b>				<b>\$ 30,000</b>	<b>\$ 30,000</b>	<b>0.00</b>	
<b>BOARD &amp; AGENCIES</b>							
CR-12	Library	Library	Parkdale Landing Library Mini Branch	\$ 145,000	\$ 145,000	0.00	APPROVED
<b>BOARD AND AGENCIES SUBTOTAL</b>				<b>\$ 145,000</b>	<b>\$ 145,000</b>	<b>0.00</b>	
<b>PLANNING ECONOMIC &amp; DEVELOPMENT</b>							
CR-13	Licensing & By-Law Services	Animal Services	Animal Adoption Pilot Program	\$ 90,000	\$ -	1.00	APPROVED
<b>PLANNING ECONOMIC &amp; DEVELOPMENT SUBTOTAL</b>				<b>\$ 90,000</b>	<b>\$ -</b>	<b>1.00</b>	
<b>TOTAL</b>				<b>\$ 1,386,620</b>	<b>\$ 1,258,620</b>	<b>15.50</b>	

APPROVED: Included in 2020 Preliminary Budget  
 DEFERRED: Deferred to 2021 budget deliberations  
 RECEIVED: Not to be included in 2020 Preliminary Budget  
 REMOVED: No longer presented for consideration  
 DEFEATED: Not to be included in 2020 Preliminary Budget

## CITY OF HAMILTON 2020 BUSINESS CASES SUMMARY

FORM #	DIVISION	SERVICE / PROGRAM	DESCRIPTION OF ITEM	2020 IMPACT		FTE IMPACT	STATUS
				\$ GROSS	\$ NET		
<b>PLANNING &amp; ECONOMIC DEVELOPMENT</b>							
BC-01	Economic Development	Real Property Management	Converting Contract Positions to Permanent	\$ 323,620	\$ -	3.00	APPROVED
BC-02	Licensing & By-Law Services	By-law Enforcement	Graffiti Management	\$ 65,000	\$ 65,000	2.00	APPROVED
BC-03	Licensing & By-Law Services	Animal Services	Animal Adoption Program Co-ordinator - PED18004(b) Now Council Referred: Dec 11, 2019 Council Minutes 19-022	COUNCIL REFERRED	COUNCIL REFERRED	COUNCIL REFERRED	COUNCIL REFERRED
BC-04	Transportation, Planning and Parking	Transportation Planning	Transportation Development Review – Converting Contract Position to Permanent	\$ 101,500	\$ -	1.00	APPROVED
<b>PLANNING &amp; ECONOMIC DEVELOPMENT SUBTOTAL</b>				<b>\$ 490,120</b>	<b>\$ 65,000</b>	<b>6.00</b>	
<b>HEALTHY AND SAFE COMMUNITIES</b>							
BC-05	Hamilton Paramedic Service	Hamilton Paramedic Service	Hamilton Paramedic Service Enhancement (Ambulance)	\$ 1,039,500	\$ 639,500	10.00	APPROVED
<b>HEALTHY AND SAFE COMMUNITIES SUBTOTAL</b>				<b>\$ 1,039,500</b>	<b>\$ 639,500</b>	<b>10.00</b>	
<b>PUBLIC WORKS - TAX</b>							
BC-06	Transportation Operations & Maintenance	Roadway Access	Converting Consultant Inspectors to In-house Permanent Technologist Inspector & Student Inspectors	\$ 284,270	\$ (89,530)	4.40	APPROVED
BC-07	Energy Fleet and Facilities	Facilities Management	Tim Horton's Field - Assistant Stadium Technicians to handle the addition of Forge FC Soccer games	\$ 140,000	\$ -	2.30	APPROVED
<b>PUBLIC WORKS - TAX SUBTOTAL</b>				<b>\$ 424,270</b>	<b>\$ (89,530)</b>	<b>6.70</b>	

APPROVED: Included in 2020 Preliminary Budget  
 DEFERRED: Deferred to 2021 budget deliberations  
 COUNCIL REFERRED: Moved to Council Referred Items

### CITY OF HAMILTON 2020 BUSINESS CASES SUMMARY

FORM #	DIVISION	SERVICE / PROGRAM	DESCRIPTION OF ITEM	2020 IMPACT		FTE IMPACT	STATUS
				\$ GROSS	\$ NET		
<b>CITY MANAGER</b>							
BC-08	Human Resources	Human Resources	Return to Work Services Specialist - HR Employee Health and Labour Relations FTE request being funded by Fire	\$ 120,000	\$ -	1.00	APPROVED
<b>CITY MANAGER SUBTOTAL</b>				<b>\$ 120,000</b>	<b>\$ -</b>	<b>1.00</b>	
<b>CORPORATE SERVICES</b>							
BC-09	Financial Services	Financial Management	Enhanced WSIB Payroll Processing Services	\$ 100,000	\$ -	1.00	APPROVED
BC-10	Information Technology	Information Technology	Conversion of an FTE from Temporary to Permanent	\$ 106,950	\$ -	1.00	APPROVED
<b>CORPORATE SERVICES SUBTOTAL</b>				<b>\$ 206,950</b>	<b>\$ -</b>	<b>2.00</b>	
<b>TOTAL</b>				<b>\$ 2,280,840</b>	<b>\$ 614,970</b>	<b>25.70</b>	

APPROVED: Included in 2020 Preliminary Budget  
 DEFERRED: Deferred to 2021 budget deliberations  
 COUNCIL REFERRED: Moved to Council Referred Items

**CITY OF HAMILTON  
2020 TAX SUPPORTED OPERATING BUDGET AMENDMENTS**

<u>Department</u>	<u>Description</u>	<u>FTE</u>	<u>Preliminary Budget</u>	<u>Net Levy Adjustment</u>	<u>Levy Increase \$</u>	<u>Residential Impact Municipal</u>
<b>Recommended Operating Levy Impact Preliminary Budget - Budget 7,290.85 \$ 935,004,850 \$ 48,217,460</b>						<b>5.0%</b>
<b>APPROVED AMENDMENTS:</b>						
<b>Dec 4 GIC</b>						
PW	Minimum vehicle fee increase at the City's Transfer Stations/Community Recycling Centres (from \$8.50 to \$10)	-		\$ (100,000)		
<b>Dec 9 GIC</b>						
Capital Finan	DC Exemptions contribution to be funded one time for 2020			\$ (2,000,000)		
<b>Jan 17 GIC</b>						
Corp Fin	Partial mitigation of 2020 Operating Impacts of Capital - New Traffic Signals	(2.60)		\$ (327,000)		
City Wide	Fuel Savings as a result of a \$0.02 reduction:			\$ (220,000)		
PW	Environmental Services - Landfill Contract Efficiencies			\$ (75,000)		
PW	Contractual adjustments			\$ (370,000)		
HSC	Housing - Financial Adjustments to Benchmarks			\$ (1,000,000)		
HSC	OW deliver at 2019 budget levels	(3.50)		\$ (1,100,000)		
HSC	Public Health Reserve			\$ (278,000)		
<b>Feb 7 GIC</b>						
Corp Fin	HUC Dividend			\$ (697,060)		
HEF	Global Spectrum Profit Sharing			\$ (350,000)		
HEF	Hamilton Convention Centre by Carmen's - transfer from working reserve			\$ (100,000)		
<b>Feb 13 GIC</b>						
Legislative	Hamilton Veterans Committee			\$ 13,000		
Legislative	Food Advisory Committee			\$ (1,000)		
<b>Feb 24 GIC</b>						
CMO	Cost Efficiencies via Review of 2019 Actuals			\$ (20,000)		
Corp Fin	10% Reduction of Advertising and Promotion Costs			\$ (270,000)		
Corp Fin	POA Automated Speed Enforcement			\$ (130,000)		
Corp Fin	Provincial Cannabis Funding (OCLIF)			\$ (292,000)		
CS	Cost Efficiencies via Review of 2019 Actuals			\$ (69,100)		
CS	Increases in Taxation Related and Miscellaneous Revenues			\$ (43,000)		
HSC	Elimination of Vacant Position (Recreation) (1.00 FTE)	1.00		\$ (82,000)		
HSC	Revised Scheduling			\$ (24,000)		
HSC	Align Training and Conference Budget to 2019 Actuals			\$ (20,000)		
HSC	Use of City Vehicles Reduction			\$ (10,000)		
HSC	Defer Increased Reserve Transfer to HFD Vehicle & Equipment Reserve to 2021			\$ (356,000)		
HSC	Align Contribution to Line of Duty Death budget to forecasted levels			\$ (300,000)		
HSC	Defer Increased Reserve Transfer to HPS Vehicle & Equipment Reserve to 2021			\$ (108,100)		
HSC	Request 100% Provincial Funding (raccoon rabies outbreak program)			\$ (111,500)		
PED	Elimination of Vacant Position (Licensing By Law Services) (1.00 FTE)	1.00		\$ (77,400)		
PED	Elimination of Vacant Position (Transportation Planning & Parking) (1.00 FTE)	1.00		\$ (66,600)		
PED	Align to 2019 Actuals - Airport lease			\$ (250,000)		
PW	Shift Optimization (Winter Control)			\$ (125,000)		
PW	TransCab Contract Savings			\$ (130,000)		
PW	Transfer from reserve for 5th year of Transit Strategy			\$ (990,000)		
<b>Feb 26 Council</b>						
CS	New Revenue: Offering Wedding Ceremonies at City Hall			\$ (50,000)		
<b>Mar 2 GIC</b>						
All Depts	Increase gapping target			\$ (450,000)		
PED	Parking fines and rates			\$ (750,000)		

### CITY OF HAMILTON 2020 TAX SUPPORTED OPERATING BUDGET AMENDMENTS

<u>Department</u>	<u>Description</u>	<u>FTE</u>	<u>Preliminary Budget</u>	<u>Net Levy Adjustment</u>	<u>Levy Increase \$</u>	<u>Residential Impact Municipal</u>
Capital Finan	Corporate Capital Financing			\$ 143,360		
B&A	Police Services Board: Capital Financing			\$ (143,360)		
B&A	Police Services Board: Operating			\$ 569,020		
B&A	Grand River Conservation Authority			\$ 17,270		
B&A	MPAC			\$ (6,710)		
PED	BC-01 - Real Estate - Converting Contract Positions to Permanent - Gross: \$323,620	3.00		\$ -		
PED	BC-04 - Transportation Development Review – Converting Contract Position to Permanent - Gross: \$101,500	1.00		\$ -		
HSC	BC-05 - Hamilton Paramedic Service Enhancement (Ambulance) - Gross: \$1,039,500 with \$400K funded from reserve	10.00		\$ 639,500		
HSC	BC-05 - Hamilton Paramedic Service Enhancement (Ambulance) - For the purchase of a one-time capital cost of an ambulance with ancillary equipment: Gross: \$270K with \$243K funded from Development Charge Reserves and \$27K from WIP [7641951102]			\$ -		
PW	BC-06 - T.O.M - Converting Consultant Inspectors to In-house Permanent Technologist Inspector & Student Inspectors - Gross: \$284,270, offset by reduction in Consultant costs	4.40		\$ (89,530)		
PW	BC-07 - Tim Horton's Field - Assistant Stadium Technicians to handle the addition of Forge FC Soccer games - Gross: \$140K	2.30		\$ -		
CMO	BC-08 - HR - Return to Work Services Specialist (funded by Fire) - Gross: \$120K	1.00		\$ -		
CS	BC-09 - Payroll - Enhanced WSIB Payroll Processing Services - Gross: \$100K	1.00		\$ -		
CS	BC-10 - IT - Conversion of an FTE from Temporary to Permanent - Gross: \$106,950 fully funded by PED	1.00		\$ -		
PED	CR-02 - Hess Village Paid Duty Policing			\$ 20,000		
HSC	CR-03 - 10 Year Fire Service Delivery Plan - Gross: \$610,420	14.00		\$ 572,420		
HSC	CR-04 - Enhancement for CANUSA Funding			\$ 10,920		
CEF	CR-07 - City Enrichment Fund – Concession BIA			\$ 2,730		
HSC / CMO	CR-10 - Corporate Goals and Areas of Focus for Climate Change Mitigation and Adaptation			\$ 160,000		
PW	CR-11 - Ongoing care and maintenance of the Aviary and birds			\$ 30,000		
B&A	CR-12 - Parkdale Landing Library Mini Branch			\$ 145,000		
PED	CR-13 - Animal Adoption Pilot Program - Gross: \$90K fully funded by adoption revenue	1.00		\$ -		
<b>Mar 4 GIC</b>						
PW	Transit Underperforming Routes			\$ (756,400)		
PED	Graffiti Management	2.00		\$ 65,000		
					<b>\$ (9,950,540)</b>	<b>(1.1)%</b>
<b>AVERAGE RESIDENTIAL TAX IMPACT (Inclusive of Above)</b>		<b>7,328.45</b>	<b>\$ 925,054,310</b>		<b>\$ 38,266,920</b>	<b>3.9%</b>
<b>Updated Assessment Growth Impact: (from 1.0% to 1.2%)</b>						<b>(0.2)%</b>
<b>Dec 11 Council</b>						
New Municipal Flexibility for Vacant Unit Rebates and Vacant Excess Land						<b>(0.2)%</b>
<b>AVERAGE RESIDENTIAL TAX IMPACT (Inclusive of Above) *</b>						<b>3.5%</b>
Education Impact						<b>(0.4)%</b>
<b>AVERAGE TOTAL TAX IMPACT (Inclusive of Education Amount) *</b>						<b>3.0%</b>

\*Anomalies in totals due to rounding.

Assumptions: 1% Total impact = \$9.0 million

<b>2020 Boards and Agencies Operating Budget</b>		
<b>#</b>	<b>Board/Agency</b>	<b>2020 NET Preliminary Budget \$</b>
<b>City Boards:</b>		
1	Hamilton Police Services	171,740,350
2	Hamilton Public Library	31,665,840
3	Farmers' Market	112,800
	<b>Subtotal</b>	<b>203,518,990</b>
<b>Conservation Authorities:</b>		
4	Niagara Peninsula Conservation Authority	1,477,210
5	Grand River Conservation Authority	1,471,640
6	Conservation Halton	730,060
7	Hamilton Conservation Authority	3,914,800
8	HCA: Westfield Heritage Village	602,300
	<b>Subtotal</b>	<b>8,196,010</b>
<b>Grants:</b>		
9	Hamilton Beach Rescue Unit Inc.	134,340
10	Royal Botanical Gardens	634,720
	<b>Subtotal</b>	<b>769,060</b>
<b>Other Items:</b>		
11	MPAC	6,842,810
	<b>Subtotal</b>	<b>6,842,810</b>
<b>Total for All Boards and Agencies</b>		<b>219,326,870</b>

Note - Anomalies in totals due to rounding.  
 Note - Budget reflects budget amendments.  
 Note - Budget includes Library and Police Capital Financing.

## CITY OF HAMILTON BUDGETED COMPLEMENT TRANSFER SCHEDULE

### STAFF COMPLEMENT CHANGE

#### Complement Transfer to another division or department <sup>(1)</sup>

ITEM #	TRANSFER FROM				TRANSFER TO			
	Department	Division	Position Title (2)	FTE	Department	Division	Position Title (2)	FTE
1	Healthy and Safe Communities	Hamilton Fire Department	Administrative Assistant II	1.0	Healthy and Safe Communities	Hamilton Paramedic Service	Administrative Assistant II	1.0
	<b>Explanation:</b> To re-align currently shared administrative resources to provide dedicated divisional administrative support based on operational needs.							
2	Healthy and Safe Communities	Public Health Services	Supervisor	1.0	Corporate Services	Information Technology	Supervisor	1.0
	<b>Explanation:</b> Transfer of position and corresponding phone and computer costs from Healthy and Safe Communities to Corporate Services, Information Technology Division as part of the next phase of Centralization of Support Services							
3	Healthy and Safe Communities	Ontario Works	Manager (Mgr8)	1.0	Planning and Economic Development	Economic Development	Manager (Mgr8)	1.0
	<b>Explanation:</b> Transfer of vacant manager position from OW to PED to provide savings in OW budget required due to Funding announcements.							
4	Public Works	Energy, Fleet & Facilities	Ste Mtce/Caretaker Position Job Code 6989 Grade D	1.00	Public Works	Energy, Fleet & Facilities	Project Coordinator-Compliance & Fac Job Code 7212 Grade M	1.0
	<b>Explanation:</b> Requesting permission To covert a vacant Site Maintenance Caretaker (position #11670) to a Project Coordinator (new position #11265) which is needed on a permanent basis due to the volume of work and to support a growing Facilities Operations & Maintenance section. Currently there is 500+ facilities that requires a position to support the Facilities supervisors on service contracts, low dollar capital contracts as well as coordinating RFQ's up to \$100 K projects. The position funding changes from Levy to Capital. The salary differential of \$31 K will have zero impact to the 2020 Levy Budget. Further savings will be achieved through efficiencies in the coordination of small valued capital & maintenance projects.							
5	Corporate Services	IT Services	Northgate Support Technician	1.0	Corporate Services	IT Services	Application Developer	1.0
	<b>Explanation:</b> Requesting to move pay to an M level to bring in line with the Yardi Application Specialist which performs the same role/functions. Northgate Support Technician to be changed to Application Developer. Any difference in payrate will be absorbed within the IT operating budget.							
6	Corporate Services	Customer Service & POA	Court Reporter	1.0	Corporate Services	Customer Service & POA	Coordinator Enforcement & Support	1.0
	<b>Explanation:</b> Requesting approval to convert reporter position grade I to a Coordinator Enforcement and Support to support Bill 177. Differential to be absorbed by operating budget. No levy impact.							
7	Corporate Services	Customer Service & POA	Customer Service Rep	1.0	Corporate Services	Customer Service & POA	Service Channel Specialist	1.0
	<b>Explanation:</b> Requesting approval to convert Customer Service Rep position grade F to a Service Channel Specialist to support the continued expansion of services at the CCC. Differential to be absorbed by operating budget. No levy impact.							
8	Planning & Economic Development GM Office		Sr Advisor West Harbour	1.0	Planning & Economic Development	Economic Development	Sr Advisor West Harbour	1.0
	<b>Explanation:</b> Move 1.0 FTE as part of restructuring for Municipal Land Development from GM Office to Economic Development							
9	Planning & Economic Development	Economic Development	Property Coordinator	0.54	Planning & Economic Development	Growth Management	Planner Legislative Approvals	0.5
	<b>Explanation:</b> Move 0.54 FTE to Growth Management to assist with Planning Approvals. Transferring FTE without dollars							
10	Public Works	Environmental Services	Operations Services Rep	1.00	City Manager	Communications	Director, Communications and Intergovernmental Relations	1.0
	<b>Explanation:</b> Requesting approval to transfer Operations Services Rep (position #2496) Job Code 1287 Grade G, to the City Managers Office to be converted to a Director of Communications and Intergovernmental Relations. Pay differential will be funded from Healthy and Safe Communities.							
11	City Manager	Strategic Partnership & Communications	Social Media & Mktng Coor	1.00	Public Works	HSR	HSR Social Media Coordinator	1.0
	<b>Explanation:</b> Requesting approval to transfer 1 FTE (position #10223) Grade 4, to the HSR to directly provide services to that area.							

**Note** - Complement transfers include the transfer of corresponding budget.

- (1) - All other budgeted complement changes that require Council approval per Budgeted Complement Control Policy must be done through either separate report or the budget process (i.e. Increasing/decreasing budgeted complement).
- (2) - If a position is changing, the impact of the change is within 1 pay band unless specified.



### Budget Exclusions Related to Regulation 284/09

On June 5, 2009, the Provincial Government of Ontario approved Bill 162 - *An Act Respecting the Budget Measures and Other Matters* and Schedule 18 *Municipal Act, 2001*. On July 31, 2009, Regulation 284/09 titled "*Budget Matters – Expenses*" was filed with the Ontario Registrar of Regulations.

Regulation 284/09 states that municipalities may exclude certain estimated expenses from their budget.

These excluded expenses relate to:

- Amortization expenses on tangible capital assets
- Post-employment benefits expenses
- Solid waste landfill closure and post-closure expenses

As per Public Sector Accounting Board (PSAB) standards, which follows the full accrual basis of accounting, these expenses are reported on in the City's annual financial statements. Although these expenses do not need to be budgeted for, there is a requirement under Ontario Regulation 284/09 to report on the excluded expenses before adopting a budget.

Below is summary of these excluded expenses:

**TABLE 1**  
**Excluded Expenses**

(Amounts are representative of 2018 expenses and are reported in \$ millions)

1. Amortization expenses on tangible capital assets	\$196.4M
2. Increase in post-employment benefits liability	5.6M
3. Increase in solid waste landfill closure and post closure liability	<u>47.4M</u>
Total	<u>\$249.4M</u>

The Table above outlines the expenses as reported in the City's audited 2018 financial statements. Expenses for 2019 and 2020 have not yet been determined and will be reported in the 2019 and 2020 financial statements respectively.

#### 1. Amortization Expenses on Tangible Capital Assets

Amortization expenses on tangible capital assets were recorded in the 2018 financial statements of \$196.4 million as required by PSAB standards. Amortization expenses represent the cost of tangible capital assets allocated to the financial period, based on the *original* cost of the assets when they were originally constructed or purchased.

Although the City's 2020 Budget does not include amortization expenses on tangible capital assets, provisions are made in the 2020 tax and rate Operating Budgets for transfers to capital of \$178.5 million and transfers to capital reserves of \$22.4 million resulting in an infrastructure funding surplus estimated at \$4.5 million when compared to the amortization expenses. However, the infrastructure repair deficit is estimated to be approximately \$195 million, annually, in *today's* dollars. The City's tangible capital asset spending requirements, funding requirements and capital financing policies are presented annually during the budget process.

## 2. Post-Employment Benefits Expenses

The PSAB standards do not require liabilities associated with post-employment benefits to be fully funded by setting aside any portion as reserves and reserve funds. The City's 2018 consolidated financial statements report liabilities of \$373.2 million and expense increases of \$5.6 million, while the City's 2020 budget includes expenses for expected 2020 payments for retirement benefit plans, sick leave benefit plans, long-term disability plans, *Workplace Safety and Insurance Act* benefits, vacation agreements and non-OMERS pension plans.

As of the end of 2018, the City has reserves associated with these liabilities of \$67.8 million which represent 18% funding for these liabilities. The future payments for these liabilities and expenditures for transfers to reserves will continue to be included in the operating budget as these liabilities are addressed.

## 3. Solid Waste Landfill Closure and Post-Closure Expenses

The PSAB standards do not require liabilities associated with solid waste landfill closure and post-closure care activities to be fully funded by setting aside any portion as reserves and reserve funds. The City's 2018 consolidated financial statements report liabilities of \$71.6 million and expense increases of \$47.4 million for landfill closure and post-closure. As of the end of 2018, the City has reserves associated with these liabilities of \$1.1 million which represent 1.6% funding for these liabilities.

To conform to the PSAB standard, future liabilities reported on the City's financial statements have been estimated. As actual work is planned and undertaken related to the City's closure and post-closure care, the associated costs will be included in the budget.

## CITY OF HAMILTON 2021 - 2023 MULTI-YEAR OUTLOOK

Multi-Year Outlook									
2021			2022			2023			
\$	2021 vs 2020		\$	2022 vs 2021		\$	2023 vs 2022		
	\$	%		\$	%		\$	%	
<b>PLANNING &amp; ECONOMIC DEVELOPMENT</b>									
General Manager	1,079,230	41,140	4.0%	1,104,000	24,770	2.3%	1,142,120	38,120	3.5%
Transportation, Planning and Parking Building	2,518,570	74,860	3.1%	2,424,290	(94,280)	(3.7%)	2,350,000	(74,290)	(3.1%)
Economic Development	1,188,190	127,500	12.0%	1,181,630	(6,560)	(0.6%)	1,207,150	25,520	2.2%
Growth Management	5,534,510	113,040	2.1%	5,633,660	99,150	1.8%	5,727,200	93,540	1.7%
Licensing & By-Law Services	776,120	185,300	31.4%	534,550	(241,570)	(31.1%)	677,590	143,040	26.8%
Planning	6,812,640	166,690	2.5%	6,953,200	140,560	2.1%	7,076,280	123,080	1.8%
Tourism & Culture	4,406,920	664,650	17.8%	4,311,570	(95,350)	(2.2%)	4,490,470	178,900	4.1%
<b>TOTAL PLANNING &amp; ECONOMIC DEVELOPMENT</b>	<b>9,399,050</b>	<b>179,510</b>	<b>1.9%</b>	<b>9,563,990</b>	<b>164,940</b>	<b>1.8%</b>	<b>9,716,030</b>	<b>152,040</b>	<b>1.6%</b>
	<b>31,715,230</b>	<b>1,552,690</b>	<b>5.1%</b>	<b>31,706,890</b>	<b>(8,340)</b>	<b>(0.0%)</b>	<b>32,386,840</b>	<b>679,950</b>	<b>2.1%</b>
<b>HEALTHY AND SAFE COMMUNITIES</b>									
HSC Administration	2,889,770	92,950	3.3%	2,965,660	75,890	2.6%	3,032,010	66,350	2.2%
Children's Services and Neighbourhood Dev.	12,621,480	1,639,860	14.9%	12,719,190	97,710	0.8%	12,815,410	96,220	0.8%
Ontario Works	13,575,430	532,050	4.1%	14,046,360	470,930	3.5%	14,492,090	445,730	3.2%
Housing Services	48,336,640	3,056,810	6.8%	50,695,970	2,359,330	4.9%	52,387,890	1,691,920	3.3%
Long Term Care	15,086,070	1,004,660	7.1%	15,777,760	691,690	4.6%	16,464,590	686,830	4.4%
Recreation	34,966,670	784,870	2.3%	35,518,710	552,040	1.6%	36,044,850	526,140	1.5%
Hamilton Fire Department	96,406,810	2,717,100	2.9%	99,106,300	2,699,490	2.8%	101,881,380	2,775,080	2.8%
Hamilton Paramedic Service	26,071,260	962,490	3.8%	26,515,870	444,610	1.7%	27,031,860	515,990	1.9%
Public Health Services	15,581,220	2,108,230	15.6%	16,435,490	854,270	5.5%	17,255,590	820,100	5.0%
<b>TOTAL HEALTHY AND SAFE COMMUNITIES</b>	<b>265,535,350</b>	<b>12,899,020</b>	<b>5.1%</b>	<b>273,781,310</b>	<b>8,245,960</b>	<b>3.1%</b>	<b>281,405,670</b>	<b>7,624,360</b>	<b>2.8%</b>
<b>PUBLIC WORKS</b>									
PW-General Administration	921,990	18,450	2.0%	940,800	18,810	2.0%	960,000	19,200	2.0%
Energy Fleet and Facilities	9,540,330	242,970	2.6%	9,636,742	96,412	1.0%	9,721,003	84,261	0.9%
Engineering Services	0	0	0.0%	0	0	0.0%	0	0	0.0%
Environmental Services	85,330,910	2,536,480	3.1%	87,453,710	2,122,800	2.5%	89,598,870	2,145,160	2.5%
Transit	90,102,380	8,706,670	10.7%	96,367,180	6,264,800	7.0%	102,362,490	5,995,310	6.2%
Transportation Operations & Maintenance	83,295,100	1,854,530	2.3%	84,742,720	1,447,620	1.7%	85,928,100	1,185,380	1.4%
<b>TOTAL PUBLIC WORKS</b>	<b>269,190,710</b>	<b>13,359,100</b>	<b>5.2%</b>	<b>279,141,152</b>	<b>9,950,442</b>	<b>3.7%</b>	<b>288,570,463</b>	<b>9,429,311</b>	<b>3.4%</b>
<b>LEGISLATIVE</b>									
Legislative General	(362,260)	(2,690)	0.7%	(365,060)	(2,800)	0.8%	(367,860)	(2,800)	0.8%
Mayors Office	1,201,160	37,140	3.2%	1,221,570	20,410	1.7%	1,241,570	20,000	1.6%
Volunteer Committee	112,650	0	0.0%	112,650	0	0.0%	112,650	0	0.0%
Ward Budgets	4,237,720	67,600	1.6%	4,306,220	68,500	1.6%	4,372,770	66,550	1.5%
<b>TOTAL LEGISLATIVE</b>	<b>5,189,270</b>	<b>102,050</b>	<b>2.0%</b>	<b>5,275,380</b>	<b>86,110</b>	<b>1.7%</b>	<b>5,359,130</b>	<b>83,750</b>	<b>1.6%</b>

**CITY OF HAMILTON  
 2021 - 2023 MULTI-YEAR OUTLOOK**

Multi-Year Outlook									
2021			2022			2023			
\$	2021 vs 2020		\$	2022 vs 2021		\$	2023 vs 2022		
<b>CITY MANAGER</b>									
Office of the City Auditor	1,178,030	26,320	2.3%	1,199,980	21,950	1.9%	1,221,380	21,400	1.8%
CMO - Admin & Digital Office	438,720	17,710	4.2%	450,020	11,300	2.6%	460,950	10,930	2.4%
Strategic Partnerships & Communications	3,211,620	73,780	2.4%	3,265,090	53,470	1.7%	3,316,100	51,010	1.6%
Human Resources	7,695,450	142,890	1.9%	7,828,750	133,300	1.7%	7,956,000	127,250	1.6%
<b>TOTAL CITY MANAGER</b>	<b>12,523,820</b>	<b>260,700</b>	<b>2.1%</b>	<b>12,743,840</b>	<b>220,020</b>	<b>1.8%</b>	<b>12,954,430</b>	<b>210,590</b>	<b>1.7%</b>
<b>CORPORATE SERVICES</b>									
City Clerk's Office	2,861,520	70,900	2.5%	2,915,200	53,680	1.9%	2,967,860	52,660	1.8%
Corporate Services - Administration	331,240	6,390	2.0%	337,470	6,230	1.9%	343,510	6,040	1.8%
Customer Service	5,646,840	121,870	2.2%	5,757,580	110,740	2.0%	5,866,420	108,840	1.9%
Financial Planning, Admin & Policy	5,096,460	181,970	3.7%	5,250,400	153,940	3.0%	5,399,050	148,650	2.8%
Financial Services	4,346,620	99,820	2.4%	4,458,050	111,430	2.6%	4,566,140	108,090	2.4%
Information Technology	12,727,350	1,223,960	10.6%	13,391,440	664,090	5.2%	14,049,100	657,660	4.9%
Legal Services	3,576,650	160,300	4.7%	3,703,630	126,980	3.6%	3,826,200	122,570	3.3%
<b>TOTAL CORPORATE SERVICES</b>	<b>34,586,680</b>	<b>1,865,210</b>	<b>5.7%</b>	<b>35,813,770</b>	<b>1,227,090</b>	<b>3.5%</b>	<b>37,018,280</b>	<b>1,204,510</b>	<b>3.4%</b>
<b>CORPORATE FINANCIALS - EXPENDITURES</b>									
Non Program Expenditures	25,282,280	1,022,430	4.2%	24,249,360	(1,032,920)	(4.1%)	24,264,950	15,590	0.1%
<b>TOTAL CORPORATE FINANCIALS</b>	<b>25,282,280</b>	<b>1,022,430</b>	<b>4.2%</b>	<b>24,249,360</b>	<b>(1,032,920)</b>	<b>(4.1%)</b>	<b>24,264,950</b>	<b>15,590</b>	<b>0.1%</b>
<b>HAMILTON ENTERTAINMENT FACILITIES</b>									
Operating	4,550,300	49,110	1.1%	4,600,580	50,280	1.1%	4,652,050	51,470	1.1%
<b>TOTAL HAMILTON ENTERTAINMENT FACILITIES</b>	<b>4,550,300</b>	<b>49,110</b>	<b>1.1%</b>	<b>4,600,580</b>	<b>50,280</b>	<b>1.1%</b>	<b>4,652,050</b>	<b>51,470</b>	<b>1.1%</b>
<b>TOTAL CITY EXPENDITURES</b>									
<b>648,573,640</b>	<b>31,110,310</b>	<b>5.0%</b>	<b>667,312,282</b>	<b>18,738,642</b>	<b>2.9%</b>	<b>686,611,813</b>	<b>19,299,531</b>	<b>2.9%</b>	
<b>CAPITAL FINANCING</b>									
Debt-Healthy & Safe Communities	2,303,440	(36,280)	(1.6%)	2,266,440	(37,000)	(1.6%)	2,228,700	(37,740)	(1.7%)
Debt-Infrastructure Renewal Levy	13,428,870	0	0.0%	13,428,870	0	0.0%	13,428,870	0	0.0%
Debt-Corporate Financials	90,062,300	6,293,000	7.5%	95,935,300	5,873,000	6.5%	101,306,300	5,371,000	5.6%
Debt-Planning & Economic Development	194,070	0	0.0%	194,070	0	0.0%	194,070	0	0.0%
Debt-Public Works	38,675,500	(20,420)	(0.1%)	38,654,670	(20,830)	(0.1%)	38,633,420	(21,250)	(0.1%)
<b>TOTAL CAPITAL FINANCING</b>	<b>144,664,180</b>	<b>6,236,300</b>	<b>4.5%</b>	<b>150,479,350</b>	<b>5,815,170</b>	<b>4.0%</b>	<b>155,791,360</b>	<b>5,312,010</b>	<b>3.5%</b>

## CITY OF HAMILTON 2021 - 2023 MULTI-YEAR OUTLOOK

Multi-Year Outlook								
2021			2022			2023		
\$	2021 vs 2020		\$	2022 vs 2021		\$	2023 vs 2022	

**BOARDS & AGENCIES**

**POLICE SERVICES**

Operating	175,761,530	5,252,590	3.1%	181,174,786	5,413,256	3.1%	186,753,654	5,578,868	3.1%
Capital Financing	805,750	0	0.0%	805,750	0	0.0%	805,750	0	0.0%
<b>TOTAL POLICE SERVICES</b>	<b>176,567,280</b>	<b>5,252,590</b>	<b>3.1%</b>	<b>181,980,536</b>	<b>5,413,256</b>	<b>3.1%</b>	<b>187,559,404</b>	<b>5,578,868</b>	<b>3.1%</b>

**OTHER BOARDS & AGENCIES**

Library	32,017,790	688,190	2.2%	32,646,780	628,990	2.0%	33,130,450	483,670	1.5%
Conservation Authorities	8,330,610	151,870	1.9%	8,485,520	154,910	1.9%	8,643,530	158,010	1.9%
Hamilton Beach Rescue Unit	137,030	2,690	2.0%	139,770	2,740	2.0%	142,570	2,800	2.0%
Royal Botanical Gardens	647,410	12,690	2.0%	660,360	12,950	2.0%	673,570	13,210	2.0%
MPAC	6,986,510	136,990	2.0%	7,126,240	139,730	2.0%	7,268,770	142,530	2.0%
Farmers Market	116,760	3,960	3.5%	114,370	(2,390)	(2.0%)	111,610	(2,760)	(2.4%)
<b>TOTAL OTHER BOARDS &amp; AGENCIES</b>	<b>48,236,110</b>	<b>996,390</b>	<b>2.1%</b>	<b>49,173,040</b>	<b>936,930</b>	<b>1.9%</b>	<b>49,970,500</b>	<b>797,460</b>	<b>1.6%</b>

**Capital Financing - Other Boards & Agencies**

	191,240	0	0.0%	191,240	0	0.0%	191,240	0	0.0%
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**City Enrichment Fund**

	6,207,322	121,712	2.0%	6,331,468	124,146	2.0%	6,458,097	126,629	2.0%
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**TOTAL BOARDS & AGENCIES**

	231,201,952	6,370,692	2.8%	237,676,284	6,474,332	2.8%	244,179,241	6,502,957	2.7%
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**TOTAL EXPENDITURES**

	1,024,439,772	43,717,302	4.5%	1,055,467,916	31,028,144	3.0%	1,086,582,414	31,114,498	2.9%
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**NON PROGRAM REVENUES**

Payment In Lieu	(16,026,300)	0	0.0%	(16,026,300)	0	0.0%	(16,026,300)	0	0.0%
Penalties and Interest	(11,000,000)	0	0.0%	(11,000,000)	0	0.0%	(11,000,000)	0	0.0%
Right of Way	(3,228,000)	0	0.0%	(3,228,000)	0	0.0%	(3,228,000)	0	0.0%
Senior Tax Credit	567,000	0	0.0%	567,000	0	0.0%	567,000	0	0.0%
Supplementary Taxes	(9,425,000)	0	0.0%	(9,425,000)	0	0.0%	(9,425,000)	0	0.0%
Tax Remissions and Write Offs	9,600,000	0	0.0%	9,600,000	0	0.0%	9,600,000	0	0.0%
Hydro Dividend and Other Interest	(4,602,940)	0	0.0%	(4,602,940)	0	0.0%	(4,602,940)	0	0.0%
Investment Income	(4,100,000)	0	0.0%	(4,100,000)	0	0.0%	(4,100,000)	0	0.0%
Slot Revenues	(5,200,000)	0	0.0%	(5,200,000)	0	0.0%	(5,200,000)	0	0.0%
POA Revenues	(2,302,380)	0	0.0%	(2,302,380)	0	0.0%	(2,302,380)	0	0.0%
<b>TOTAL NON PROGRAM REVENUES</b>	<b>(45,717,620)</b>	<b>0</b>	<b>0.0%</b>	<b>(45,717,620)</b>	<b>0</b>	<b>0.0%</b>	<b>(45,717,620)</b>	<b>0</b>	<b>0.0%</b>

**TOTAL LEVY REQUIREMENT**

	978,722,152	43,717,302	4.7%	1,009,750,296	31,028,144	3.2%	1,040,864,794	31,114,498	3.1%
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**RESIDENTIAL MUNICIPAL TAX IMPACT**

			4.2%				2.7%		2.6%
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## PROPOSED AMENDMENT TO 2020 APPROVED USER FEES AND CHARGES

Department: Corporate Services

Division: Financial Services

Service or Activity Provided or Use of City Property	2018 Approved Fee	2019 Approved Fee	Incorrect 2020 Approved Fee	Amended 2020 Proposed Fee	Previously Approved % Change in Fee	Revised % Change in Fee
Tenders and RFPs - Complex	\$ 158.32	\$ 161.50	\$ 163.05	\$ 166.33	1.0%	3.0%
Change in Banking Information	\$ 25.53	\$ 26.06	\$ 26.28	\$ 26.86	0.9%	3.1%
<b>Consideration of assignment/corporate change requests</b>						
Simple	\$ 361.50	\$ 368.72	\$ 372.35	\$ 379.78	1.0%	3.0%
Standard	\$ 649.47	\$ 662.48	\$ 668.94	\$ 682.35	1.0%	3.0%
Complex	\$ 865.93	\$ 883.23	\$ 891.90	\$ 909.73	1.0%	3.0%



Hamilton

# 2020 BUDGET UPDATE

## GENERAL ISSUES COMMITTEE

Report FCS20001(a)

March 20, 2020

			Residential Impact
<b>Preliminary Residential Tax Increase - March 4</b>		<b>\$38,266,920</b>	<b>3.0%</b>
<b>PROPOSED AMENDMENTS:</b>			
Corporate Financials	Supplementary Taxes	(500,000)	
Boards & Agencies	Police Board Updated Budget	(260,000)	
Corporate Financials	Ancaster Memorial Arts Centre – Area Rating	(127,120)	
City Manager’s Office	Communications Reduction	(225,000)	
<b>TOTAL PROPOSED AMENDMENTS</b>		<b>(1,112,120)</b>	<b>(0.1%)</b>
<b>AVERAGE RESIDENTIAL TOTAL TAX IMPACT</b> (INCLUSIVE OF EDUCATION)			<b>2.9%</b>

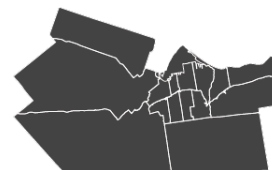


# 2020 AVERAGE RESIDENTIAL TAX IMPACT

	2019 \$	2020 \$	Change \$	Change %
City Departments	2,387	2,443	56	1.6%
Boards and Agencies	830	861	31	0.9%
Capital Financing	352	384	32	0.9%
<b>MUNICIPAL TAX IMPACT</b>	<b>3,569</b>	<b>3,687</b>	<b>118</b>	<b>3.3%</b>
Education Taxes	580	582	2	0.4%
<b>TOTAL TAX IMPACT</b>	<b>4,149</b>	<b>4,269</b>	<b>120</b>	<b>2.9%</b>

NOTE: Anomalies due to rounding

**Ward Average Reassessment  
Impacts range**



**-0.5% to +2.0%**