



City of Hamilton
GENERAL ISSUES COMMITTEE ADDENDUM

Meeting #: 20-021(b)
Date: December 18, 2020
Time: 9:30 a.m.
Location: Due to the COVID-19 and the Closure of City Hall

All electronic meetings can be viewed at:

City's Website:
<https://www.hamilton.ca/council-committee/council-committee-meetings/meetings-and-agendas>

City's YouTube Channel:
<https://www.youtube.com/user/InsideCityofHamilton> or Cable 14

Stephanie Paparella, Legislative Coordinator (905) 546-2424 ext. 3993

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4. COMMUNICATIONS	
*4.1. Correspondence from Karl Grotke, respecting the 2021 Budget Recommendation: Be received and referred to the consideration of Item 7.1.	2
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November 16, 2020

Fred Eisenberger
Hamilton City Hall
2nd floor - 71 Main Street West
Hamilton, Ontario L8P 4Y5

Dear Mr. Mayor,

I am writing as a Hamilton Mountain resident that is highly concerned that city council is considering a property tax increase yet again this coming year – 2021. I am writing to say that raising the burden yet again on the homeowner is unacceptable as it is proving to yet again be unsustainable.

For the last few decades the Hamilton home owner has had to bear the bulk of the tax base in this city. The homeowner can not take on more and more as each year passes. As I understand it, during the 1970's, homeowners made up 11% of the tax base for the city of Hamilton with the private sector making up the remaining 89%. We need to return to this ratio over time. I was pleased to learn that Stelco has acquired more land in the north end recently which will add some significant funds to the city's tax coffers. Although this is a start, much more work needs to be done to correct the imbalance. The city of Hamilton **MUST** attract a much larger corporate tax base to support infrastructure and other programs. In addition, cities must come together to insist the provincial government improve their transfer payments to municipalities. These are the only ways to realistically sustain this city over the coming years. Homeowners **can not** carry any more of the tax burden on their backs.

Thank you, Mr. Mayor for hearing my concern. I hope this concern will be shared with the rest of city council during future council meetings.

Sincerely,

Karl Grotke



INFORMATION REPORT

TO:	Mayor and Members General Issues Committee
COMMITTEE DATE:	December 18, 2020
SUBJECT/REPORT NO:	2021 Tax Supported Capital Budget Update #2 (FCS20101(b)) (City Wide)
WARD(S) AFFECTED:	City Wide
PREPARED BY:	Duncan Robertson (905) 546-2424 Ext. 4744
SUBMITTED BY:	Brian McMullen Director, Financial Planning, Administration and Policy Corporate Services Department
SIGNATURE:	

COUNCIL DIRECTION

Following direction given to staff during the presentation of the 2021 Tax Supported Capital Budget (Report FCS20101) at the General Issues Committee (GIC) meeting on December 3, 2020, staff has provided additional information in advance of the GIC budget deliberations on December 18, 2020.

INFORMATION

Information on each item is provided under the various subsections of Report FCS20101(b).

1. Work-in-Progress Capital Projects and Impact on Delivery of the 2021 Capital Budget

Appendix "A" to Report FCS20101(b) provides requested information on a list of previously approved work-in-progress capital projects from the General Issues Committee (GIC) relating to project status, delivery timelines, forecasted spending in 2021 and impact on the delivery of the 2021 Capital Budget. An updated project balance as of December 3, 2020 has been provided along with comments from each Project Manager.

OUR Vision: To be the best place to raise a child and age successfully.

OUR Mission: To provide high quality cost conscious public services that contribute to a healthy, safe and prosperous community, in a sustainable manner.

OUR Culture: Collective Ownership, Steadfast Integrity, Courageous Change, Sensational Service, Engaged Empowered Employees.

SUBJECT: 2021 Tax Supported Capital Budget Update #2 (FCS20101(b)) (City Wide) – Page 2 of 2

2. Human Services Integration – Continuous Improvement Projects

The 2021 Capital Budget Project Detail Sheet for the Human Services Integration – Continuous Improvement Projects (ID# 6502141100) was inadvertently missed in the original publication and is attached as Appendix “B” to Report FCS20101(b).

APPENDICES AND SCHEDULES ATTACHED

Appendix “A” to Report FCS20101(b) – Request for Information on 2020 Work-in-Progress Capital Projects

Appendix “B” to Report FCS20101(b) – Human Services Integration – Continuous Improvement Projects – 2021 Capital Budget Project Detail Sheet

DR/dt

Project ID	Description	Year Approved	Current Budget	Actual Expenditures	Commitments	Appropriation in 2021 Capital Budget as per Appendix F of Report FCS20101	Uncommitted Balance	Percentage Complete	Comments:
Long-Term Care Facilities									
6301751708	HVAC Upgrade Wentworth	2017	105,000	-	105,000	-	0	100%	Consolidated under Facilities Management portfolio in January 2020. Project implementation is underway. Shop drawings are being reviewed. Construction schedule is to be readjusted based on Lodge Sops as it relates to COVID-19 directive from the Ministry for outside workers/contractors which means project completion will be delayed.
6301841001	ML Roof Replacement	2018	1,634,000	49,006	1,497,269	-	87,724	95%	Roofing contractor on-site; Roof tender has been awarded, work is underway to be completed in Spring 2021.
6301841802	ML - D Wing- Refurbishment	2018	60,000	3,048	-	-	56,952	5%	Feasibility Study underway - should receive report shortly.
6301851003	WL - Bed Replacement	2018	243,200	341,564	-	-	(98,364)	140%	Complete (actual expenditures \$260,143 - will be reflected in year end capital status report)
6301851803	ML&WL - Circulation Pumps	2018	-	-	-	-	0	N/A	Deferred due to current BCA monies transferred to HVAC upgrade Wentworth that tendered over budget
6301855801	ML - Building Components Study	2018	60,000	-	52,250	-	7,750	87%	Completed by Facilities in Spring 2020
6301941001	WL - Main Entrance Redesign	2019	50,000	-	-	-	50,000	0%	Delayed due to COVID-19
6301941002	WL - Exhaust & Supply	2019	218,000	8,536	-	-	209,464	4%	Feasibility study now complete. As of January 2020, the Facilities O&M function has been transferred to PW-EFFM. All mechanical and HVAC life cycle renewal projects have been transferred to PW EFFM as the subject matter experts. All assigned projects in previous years will be completed in 2021.
6301941003	WL - Radiant HeatingThermostat	2019	157,000	6,179	1,176	-	149,645	5%	Feasibility study now complete. As of January 2020, the Facilities O&M function has been transferred to PW-EFFM. All mechanical and HVAC life cycle renewal projects have been transferred to PW EFFM as the subject matter experts. All assigned projects in previous years will be completed in 2021.
6301941006	WL - Servery Retrofit	2019	228,000	-	-	-	228,000	0%	Delayed due to COVID-19
6302051002	ML & WL Resident Care Equip	2020	60,000	-	33,225	-	26,775	55%	Additional PO has been submitted for \$24,563. Total year-to-date \$57,789. 96% completed
6302051801	ML & WL - Security Systems	2020	200,000	-	-	-	200,000	0%	Delayed due to COVID-19 restrictions; Security system upgrades are underway
Subtotal Long-Term Care Facilities			3,015,200	408,333	1,688,920	-	917,947		

Project ID	Description	Year Approved	Current Budget	Actual Expenditures	Commitments	Appropriation in 2021 Capital Budget as per Appendix F of Report FCS20101	Uncommitted Balance	Percentage Complete	Comments:
Information Technology									
3501757702	Network Infrstr Improv	2017	1,020,000	590,822	63,971	-	365,207	64%	This project is 64% spent. The project started in 2016 and it was a multi year capital request, to upgrade end of life network and data center hardware. In 2019 we had leadership positions that were vacant in our IT Security and Infrastructure and Operations section that we needed to recruit for and that delayed our ability to progress on this project. In addition to staff recruiting, equipment delays and the pandemic hindered progress on this capital project. Network upgrades are continuing through the Christmas shutdown, and we expect more funds to be consumed by the end of 2020. We are revisiting the design based on recent technology changes and impacts from the pandemic. Funds remaining and the additional funds requested for 2021 will used in a phased approach to replace end of life datacentre core infrastructure.
3501957905	Strategic Enabling Our Ppl	2019	827,000	124,756	112,201	-	590,043	29%	This project is 29% spent. This project includes a number of initiatives. Delays on these initiatives were due to a lack of resource availability as a result of the pandemic. The funds on this project for 2020 were allocated as follows: Development of GIS Plan \$160K. This project will start January 2021 and all funds should be consumed in 2021. Development of Roadmaps for Cloud Deployment, City Website, Digital Workplace \$175K. The roadmaps were developed in 2020. However, implementation of those roadmaps was delayed due to the pandemic. These funds will be consumed in 2021 to implement the roadmaps. Service Desk Heat Tool Improvements, Governance, and Knowledge Management Implementation \$80K. These funds will be consumed by Q2, 2021. Infrastructure Assessment for Office 365, which will replace our current Microsoft tools \$175K. These funds will be consumed by Q4, 2021. For 2021 the funds are allocated to be used towards the following: Staff Training for the developed roadmaps \$20K and will be spent by Q4, 2021 GIS Expansion \$40K and will be spent by Q4, 2021 Office 365 Implementation \$120K and will be spent by Q4, 2021
3501657602	IT Security	2016	504,000	367,389	131,654	-	4,957	99%	This project is 99% spent and the remaining funds approximately \$5K will be consumed by end of January 2021. Delays on this project were due to the delays in the recruitment for the Manager of IT Security in 3rd quarter of 2019.
3501957907	Systems & Services Continuity	2019	100,000	88,542	-	-	11,458	89%	This project is 89% spent. A roadmap for our Business Continuity Plan has been developed and the remaining funds will be used to hone that plan. The funds requested for 2021 will be used to build and implement our Business Continuity Plan. Expectation is that all funds will be consumed by Q4

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3501957903	Strategic Theme Mobility	2019	100,000	-	49,875	-	50,125	50%	This project is 50% spent. This project was delayed due to recruiting challenges with leadership positions in 2019 (leadership positions that drive the progress of this project). Work started in 2020 on the development of a Mobility Roadmap once the leadership position was filled. The balance of the funds has been committed and will be used in 2021 to implement the Mobility Roadmap. This project also included funds to implement a server for our GIS applications. Progress on this initiative was hindered due to the development of the 3-year GIS Plan being delayed. Funds allocated to this initiative will be consumed by the end of Q2, 2021.
3501957910	Email Platform Migration	2019	596,000	12,537	95,620	-	487,843	18%	This project is 18% spent. This project was delayed due to challenges with staff leadership recruiting, a change in approach and the pandemic. The email migration is dependent on the development of the Office 365 assessment. The plan is to consume remaining funds by Q4, 2021 for professional services and a user migration tool to support the Office 365 implementation for our email platform.
3502057203	Payment Card Systems Review	2020	100,000	-	-	-	100,000	0%	This project was delayed due to staff leadership recruiting challenges and the pandemic. A scope of work has been established and a vendor has been engaged to do an assessment of requirements for PCI compliance. This assessment will be starting in January of 2021 with completion anticipated to be Q4, 2021.
3502057204	Corporate Trunked Radio Towers	2020	100,000	-	-	-	100,000	0%	Progress on this project was hindered due to delays on the Motorola project and the pandemic. Work on the radio towers will be starting in January 2021 with anticipated completion by Q4, 2021.
Subtotal Information Technology			3,347,000	1,184,046	453,321	-	1,709,633		
Economic Development									
3621708900	Annual Ec Developmnt Initiative	2017	1,833,000	694,357	54,404	-	1,084,239	41%	Confirmed program commitments for 2021 would use approximately 80% of remaining funds. Bayfront Strategy, Commercial Retail Assessment and strategic sector studies related to Advanced Manufacturing and Foreign Direct Investment (\$291k) Initial Mayor's Economic Recovery Task Force actions (\$580k)
8201703100	Office Tenancy Assist Program	2017	157,000	18,804	-	-	138,196	12%	Currently 6 approved loans remain outstanding that will account for estimated \$100,000 of remaining balance. Additional funding being sought in 2021 because of anticipated increase in popularity of program for financing COVID-related office improvements that will exceed available balance of approximately \$38k.
Subtotal Economic Development			1,990,000	713,161	54,404	-	1,222,435		

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Tourism and Culture									
7202058201	Monument Restoration	2020	65,000	-	-	-	65,000	0%	Work in monument stewardship is an annual capital project and therefore is ongoing within the 10 year capital plan. Some 2020 work was delayed by COVID-19. PO opened in Q3 2020 and capital cost recoveries at end of 2020 anticipated to be 5% of available funds. The remaining 2020 as well as requested 2021 funds will be spent by the end of Q4 2021 and include Sir John A Macdonald statue, Gage Park Fountain, Gore Park Fountain and Tentacles Bench.
7202058202	Collections Management	2020	170,936	13,925	-	-	157,012	8%	Collections management is an ongoing project related to the City's stewardship responsibilities for its artifact collection. Capital allocation pays for contract staff and capital equipment related to collection storage and care. 2020 workplan was reduced by approximately 3-4 months due to COVID. Capital cost recoveries at end of 2020 anticipated to be 85% of available funds. The remaining 2020 as well as requested 2021 funds will be spent by the end of Q4 2021.
7202041200	Dundurn Interior Restoration	2020	100,000	38,937	-	-	61,063	39%	Wallpaper, flooring and textile procurement to be completed by end of Q2 2021 utilizing 100% of available balance. Capital cost recoveries at end of 2020 anticipated to be 2% of available funds.
7101558502	PublicArt-Battfield IntrPanel	2015	16,000	5,688	8,260	-	2,052	87%	Community engagement, jury selection, artist call, public consultation, and artist award complete. Design and tender of indigenous cultural symbols interpretive panels completed Q3 2020 and Purchase Order issued. Remaining funds are for installation to be completed Q2 2021. The extended timeframe of this project reflects the complexity and sensitivity of interpreting indigenous symbols, translating languages with indigenous knowledge keepers and the availability of the artist.
7101558508	Public Art-KingWilliam ArtWk	2015	190,000	20,066	-	-	169,934	11%	Community engagement, jury selection, artist call, public consultation, and artist award complete. Q4-2020 Purchase Order issued for \$115K. Q2-2021 Completion and 100% of funds to be spent.
7101558509	Public Art-West Ham Rail Trail	2015	25,000	-	-	-	25,000	0%	Project on hold. This project has experienced multiple changes in scope. Project initiation was delayed to allow for completion of another large public art project in Ward 1. When initial consultation occurred in January 2018 the Ainslewood Neighbourhood Association requested a change in site and scope. Proposal was reviewed and deemed not feasible. The Association provided a revised concept and proposed location in 2019. Consultation with the neighbourhood association to rescope project scheduled for 2020 is currently on hold due to COVID-19. A staff review of the new site, additional community meetings and Councillor input is required and will occur in 2021.
7101741707	Battlefield Barn Restoration	2017	634,600	68,011	8,190	-	558,399	12%	This was a Councillor-initiated multi-year project from 2017 funded from Reserve 117036 (Stoney Creek Compensation Royalties) and Reserve 108034 (Capital Projects Stoney Creek). Initial design commenced in 2017 and drawing and specifications will be completed Q4 2020. Q2 2021 archaeology to be started. Q2 2021 procurement and construction to follow depending on archaeological survey. Funds to be 100% committed by Q4 2021.

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7101851321	Public Art -Century St Parkett	2018	150,000	-	-	-	150,000	0%	Implementation of this project required coordination with the design and construction of the Century St Parkette. Parkette was completed Q3 2020. Initial public consultation for public art project was completed Q2 2020. Nov. 24th 2020 Call for Artists was issued. Completion anticipated Q3 2021 and 100% funds spent.
7201841803	St Marks Interior Restortion	2018	1,740,000	-	-	-	1,740,000	0%	Site plan application submitted August 2018 and approved May 2020. Building Permit application submitted June 2020 and permit approved December 2020. Procurement Q1 2021 and construction to begin Q2 2021 with funds fully committed at that time.
7201841804	Children's Museum Expansion	2018	734,600	107,232	-	-	627,368	15%	Project implementation was delayed. RFQ for exhibit design underway Q4 2020. Exhibit fabrication and design work for expansion to be completed in 2021 utilizing an estimated 100% of project budget. Full project completion anticipated Q4 2022.
7201841807	2018 Whitehern Hall Conservatn	2018	121,950	64,446	26,469	-	31,035	75%	Overall project consists of multiple sub-projects separately tendered to separate suppliers. Masonry repair and plaster restoration component complete (linked to 7202041203 Whitehern Masonry Repair). After capital cost recoveries at end of 2020, anticipated to have utilized 30% of available funds. Final components of floor restoration and paint testing to be completed Q1 2021.
7101958900	Mount Hope Gateway	2019	282,000	3,928	13,156	-	264,917	6%	Project transferred to Tourism and Culture in early 2019 from Urban Renewal Division. Budget updated and scope confirmed in 2019. Q2 to Q4 2020 legal agreement negotiated with Canadian Warplane Heritage Museum (CWHM) for the use, preparation, installation and long term maintenance of the heritage airplane as a feature element of the project. These negotiations were delayed in spring 2020 because the CWHM was closed due to COVID. Q3 2020 tender documents at 99% completion. Q4 2020 tender expected pending execution of CWHM agreement. Q3 2021 project completion and 100% of funds to be spent.
7201941903	Gage House Porch Ext Clad	2019	514,300	11,169	-	-	503,131	2%	Design work started in 2018 and construction was planned for 2019. Project experienced delays due to prequalification issues and was postponed to spring 2020 with construction to begin in May. Project was postponed again by COVID-19 site closures. Project must have warm weather construction. Q4 2020 entering building permit and procurement. Q2 2021 funds to be 100% committed. Funds being combined with Gage House Window Restoration.
7202041201	Griffin House Stabilization	2020	107,000	81	7,590	-	99,491	7%	Initiation of project awaiting confirmation of ICIP grant and execution of ICIP Funding Agreement. Federal approval of this project was announced on Dec 11, 2020.
7202041202	HMST Keefer Steps Restoration	2020	200,000	2,751	-	-	197,249	1%	Drawings and specifications are 95% completed as of Q4 2020 (not yet reflected in capital cost recoveries). Q4 2020 entering procurement. Q2 2021 funds to be 100% committed.
7202041203	Whitehern Masonry Repairs	2020	100,000	38,018	62,540	-	(558)	101%	Project complete.

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7202041204	Childrens Museum Expansion Ph2	2020	700,000	67,107	5,412	-	627,481	10%	Architectural Design initiated. Full project initiation awaiting ICIP funding. Overall project cost is estimated at \$3.5M and is planned to be multi-year. If the grant is successful, project will go to tender Q4 2021 and start construction in 2022. If grant is not successful, additional funds will be requested through the capital budget process in order to build and timeline adjusted accordingly. Capital cost recoveries at end of 2020 anticipated to be an additional 1% of available funds.
7202041208	Dundurn Exterior Pathways	2020	75,000	-	-	-	75,000	0%	Project postponed to Q2 2021 due to COVID (requires summer season). Q3 2021 funds expected to be 100% committed.
7202041210	Gage House Window Restoration	2020	100,000	5,585	-	-	94,415	6%	Funds being combined with Gage House Porch and Cladding. Q4 2020 entering building permit and procurement. After capital cost recoveries at end of 2020, anticipated to have utilized an additional 10% of available funds. Q2 2021 funds to be completely committed.
7202058200	Heritage Resource Strategies	2020	100,000	20,795	-	-	79,205	21%	After capital cost recoveries at end of 2020, anticipated to have utilized an additional 10% of available funds. Q1 2021 Waterdown Built Heritage Inventory will be complete and 100% of project funds spent. 2021 Capital Budget request will allow for initiation of Dundas Downtown BHI in Q1 2021 and cover staff salaries.
Subtotal Tourism and Culture			6,126,386	467,575	131,617	-	5,527,194		
Corporate Facilities									
3541441910	RCMP Lease-Capital Replacement	2014	434,000	434,000	-	-	0	100%	Funds 100% expended.
3541641910	RCMP-Lease-Capital Replacement	2016	210,000	97,628	-	-	112,372	46%	Roof envelope tender on RCMP facility is being prepared, including tie-ins to the roof on Stoney Creek City Hall. Tender will be issued in 2021. All the available funds from previous years 2016, 2019 & 2020 are required in order to award the tender.
3541941910	RCMP Lease-Capital Replacement	2019	210,000	21,548	12,310	-	176,142	16%	Roof envelope tender on RCMP facility is being prepared, including tie-ins to the roof on Stoney Creek City Hall. Tender will be issued in 2021. All the available funds from previous years 2016, 2019 & 2020 are required in order to award the tender.
3542041910	RCMP Lease-Capital Replacement	2020	210,000	-	-	-	210,000	0%	Roof envelope tender on RCMP facility is being prepared, including tie-ins to the roof on Stoney Creek City Hall. Tender will be issued in 2021. All the available funds from previous years 2016, 2019 & 2020 are required in order to award the tender.
3541641412	Roof Management Program	2016	877,117	817,226	-	59,000	891	93%	93% funds spent - available funds from favourable tenders and remaining funds moved to 2021 to meet the immediate needs in the program. See below for current list of priorities.
3541741412	Program - Roof Management	2017	671,800	572,934	-	98,000	866	85%	86% funds spent - available funds from favourable tenders and remaining funds moved to 2021 to meet the immediate needs in the program. See below for current list of priorities.
3541841412	Roof Management	2018	720,000	653,408	-	66,000	592	91%	89% funds spent - available funds from favourable tenders and remaining funds moved to 2021 to meet the immediate needs in the program. See below for current list of priorities.
3541941412	Program - Roof Management	2019	840,000	629,114	93,575	117,000	311	86%	85 % funds spent - available funds from favourable tenders and remaining funds moved to 2021 to meet the immediate needs in the program. See below for current list of priorities.

Project ID	Description	Year Approved	Current Budget	Actual Expenditures	Commitments	Appropriation in 2021 Capital Budget as per Appendix F of Report FCS20101	Uncommitted Balance	Percentage Complete	Comments:
3542041412	Program - Roof Management	2020	1,600,000	-	38,000	1,560,000	2,000	2%	Projects have internal resources working on preparing roof spec & tender development that will go to tender in 2021. The 2021 workplan currently includes Westdale Library roof (& HVAC) (\$1.75M) and Terryberry Library (& HVAC) (\$1.4M). Farmer's Market roof section replacements are a high priority at (\$1.5M), however insufficient total funding is available for all high priority roofs. Roof reviews and design are underway for various roofs in the Corporate Facilities portfolio as well a number of Fire Stations. Proposed 2021 funding for roofs (including appropriated funds from WIPS) are currently insufficient in order to address the highest priority roofs. Staff recently brought Information Report "Capital Lifecycle Renewal - Facilities Roof Replacements (PW18065(b)) (City Wide)" to GIC November 27, 2020 in order to outline the high priority roof replacements, annual life-cycle renewal funding shortfalls city-wide, risks associated with failing roofs and actions taken in the annual capital budget to prioritize roof replacements.
3542051001	Mechanical Lifecycle Renewal	2020	200,000	-	-	200,000	0	0%	Staff have plans to replace highest priority mechanical infrastructure at end of life in the Corporate Facilities Portfolio. Current priorities include replacement components for boilers, fans and controls at end of life in 2021.
3542051900	Generator ComplianceTest&Upgrd	2020	470,000	-	90,000	380,000	0	19%	See Project Id #3541951900 below for generator Compliance Test & Upgrade explanation.
3541951900	Generator ComplianceTest&Upgrd	2019	110,000	-	-	110,000	0	0%	Project estimated to exceed \$400k construction and capital equipment replacement costs. The Generator Compliance Testing and Upgrades Program addresses the requirements for the City to maintain compliance with CSA Code. B139 including the completion of 10-year comprehensive inspections and the assessment and completion of equipment/site upgrades. In 2016, Cole Engineering was retained to conduct a code compliance assessment of the City's diesel generator facilities. The deficiencies identified in this report will be addressed through various site/equipment upgrades and construction to be undertaken in 2021-2022.
3542055100	Facilities Audit Program	2020	310,000	709	-	302,000	7,291	0%	Expenses exceeding \$200k are anticipated to hit in Q1 2021, including Building Condition Assessments (BCAs) for Corporate Facilities and annual staffing cost recovery (already expended in 2020 but not yet showing). Remaining costs will be utilized later in 2021 for additional priority BCAs within the workplan.
3541641013	Firestations Facility Upgrade	2016	363,121	198,468	149,908	14,000	745	96%	96% funds spent - available funds from favourable tenders and remaining funds moved to 2021 to meet the immediate needs in the program
3541741013	Firestations Facility Upgrade	2017	150,000	111,125	20,707	18,000	168	88%	88% funds spent - available funds from favourable tenders and remaining funds moved to 2021 to meet the immediate priorities in the program. See below for list of current priorities.

Project ID	Description	Year Approved	Current Budget	Actual Expenditures	Commitments	Appropriation in 2021 Capital Budget as per Appendix F of Report FCS20101	Uncommitted Balance	Percentage Complete	Comments:
3541841013	Firestations Facility Upgrade	2018	324,477	116,776	-	207,700	0	36%	36% funds spent -Timing & planning of select tenders were reprioritized towards needed & critical works, this created a shift of priorities to larger projects which is cash-flowed over several years and into 2021. See below for list of current high priorities on the workplan for 2021.
3541941013	Firestations Facility Upgrade	2019	300,000	33,900	51,000	215,000	100	28%	28% funds spent - Timing & planning of select tenders were reprioritized towards needed & critical works, this created a shift of priorities to larger projects which is cash-flowed over several years and into 2021. See below for list of current high priorities on the workplan for 2021.
3542041013	Firestations Facility Upgrade	2020	350,000	-	19,950	350,000	(19,950)	6%	Top priorities of the Fire Station Program in 2021 include the following: Stations 1 / 2 / 12 (mechanical) Stations 1 / 21 / 7 (parking) Stations 30/15/15 ((partial) roofs) Current priority work needed in Fire Stations exceeds funds available.
Subtotal Corporate Facilities			8,350,515	3,686,837	475,449	3,696,700	491,528		
Social Services									
2051255204	Neighbourhood Strategy	2012	2,265,000	3,026,290	21,283	-	(782,573)	135%	Budget: 2012 - \$2 million, 2019 \$265K (WHPS), total budget \$2.25m. Neighbourhood Action Strategy work has leveraged an additional \$860k in grants beyond the approved budget which covers the \$783K budget variance. Total remaining available balance is \$78k. Intent to continue expenditures for community engagement across the City, as well as continually seek additional grants for community projects and services.
6501941100	Human Services Integration	2019	160,000	-	-	-	160,000	0%	Integration for Human Services has a plan for 2021 that was deferred from 2020 due to pandemic. <input type="checkbox"/> Identify opportunities for shared intake <input type="checkbox"/> Develop processes for integrated intake <input type="checkbox"/> Develop processes for collective case management <input type="checkbox"/> Pilot integrated teams to provide shared case management Funding is needed to provide the infrastructure for moves and other supports needed to implement these changes
Subtotal Social Services			2,425,000	3,026,290	21,283	-	(622,573)		
Commercial Districts and Small Business									
3621708002	Annual Brownfield Development	2017	1,180,000	591,741	5,518	-	582,742	51%	Remaining funds fully committed for 64 ERASE grants that have been approved or are undergoing due diligence, to be paid out upon completion of their ESA studies. Additional funds being sought in 2021 capital budget is necessary to allow the City to continue accepting applications in 2021.
Subtotal Commercial Districts and Small Business			1,180,000	591,741	5,518	-	582,742		

Project ID	Description	Year Approved	Current Budget	Actual Expenditures	Commitments	Appropriation in 2021 Capital Budget as per Appendix F of Report FCS20101	Uncommitted Balance	Percentage Complete	Comments:
Recreation Facilities									
7101954536	Program - Arena Retrofits	2019	561,211	296,523	-	264,000	688	53%	Projects have internal resources working on preparing roof spec & tender development that will go to tender in 2021. The 2021 workplan currently includes Lawfield Arena roof replacement (\$1M), Spring Valley Arena Roof (\$800k), Beverly Arena (\$800k), Carlisle Arena (\$1M), various emergency capital repairs and ongoing annual roof actions, including roof reviews, design costs for 2022 roof replacements. HVAC replacement is a budget consideration to be considered in addition to the budget of the roof replacement itself. When HVAC infrastructure located on the roof nears the end of its lifecycle and there are synergies in replacing it with the roof. Staff recently brought Information Report "Capital Lifecycle Renewal - Facilities Roof Replacements (PW18065(b)) (City Wide)" to GIC November 27, 2020 in order to outline the high priority roof replacements, annual life-cycle renewal funding shortfalls city-wide, and risks associated with failing roofs.
7102054216	Recreation Roof Management	2020	1,735,000	-	-	1,734,500	500	0%	Projects have internal resources working on preparing roof spec & tender development that will go to tender in 2021. The 2021 workplan currently includes Lawfield Arena roof replacement (\$1M), Spring Valley Arena Roof (\$800k), Beverly Arena (\$800k), Carlisle Arena (\$1M), various emergency capital repairs and ongoing annual roof actions, including roof reviews, design costs for 2022 roof replacements. HVAC is an additional budget consideration in roof replacements, since HVAC infrastructure located on the roof may be nearing the end of its lifecycle and there are synergies in replacing it with the roof. Staff recently brought Information Report "Capital Lifecycle Renewal - Facilities Roof Replacements (PW18065(b)) (City Wide)" to GIC November 27, 2020 in order to outline the high priority roof replacements, annual life-cycle renewal funding shortfalls city-wide, and risks associated with failing roofs.
Subtotal Recreation Facilities			2,296,211	296,523	-	1,998,500	1,188		
Transportation Operations and Maintenance									
4031710715	Railway Xings-Review & Upgrade	2017	2,063,000	221,121	76,450	-	1,765,429	14%	Provide forecasted spending in 2021 and why additional funding is needed. Completion of the program will be by end of November 2021 as per regulations.
4032041065	Snow Disposal - Yard Improve	2020	250,000	-	-	-	250,000	0%	Delay in locating appropriate property, forecasted spending for land improvements purchased in 2021.
4031717241	Fencing & Sound Barrier Rehab	2017	210,000	140,931	-	65,000	4,069	67%	\$65K being WIP funded to 2021 program which is being expanded to include new noise wall installations.
4031817241	Fencing & Sound Barrier Rehab	2018	150,000	88,718	-	60,000	1,282	59%	\$60K being WIP funded to 2021 program which is being expanded to include new noise wall installations.
4031917241	Fencing & Sound Barrier Rehab	2019	150,000	52,807	-	95,000	2,193	35%	\$95K being WIP funded to 2021 program which is being expanded to include new noise wall installations.
4032017241	Fencing & Sound Barrier Rehab	2020	150,000	35,839	81,495	-	32,666	78%	Money required for program completion
4031941762	Facility Yard Maintenance 2019	2019	240,000	146,565	-	90,000	3,435	61%	\$90K being WIP funded to 2021 program. Yard enhancements to be completed in 2021.
4032041762	Facility Yard Maintenance 2020	2020	150,000	44,617	-	-	105,383	30%	Funds will be utilized by the end of 2020 for upgrades (electrical) as needed, for example upgrades required for winter Contractor yard.
4041811351	Roads - Alleyway Rehab	2018	139,000	9,602	-	120,000	9,398	7%	\$120K being WIP funded to 2021 program. No additional funds being requested 2021 utilizing existing funds.
4662020050	Engagement - Vision Zero	2020	500,000	3,283	-	-	496,717	1%	Due to COVID-19, engagement has been very limited, remaining funds to be utilized in 2021. McMaster/Mohawk joint partnership for roadway safety reviews.
4662020051	Education - Vision Zero	2020	400,000	143,762	-	-	256,238	36%	Education initiatives impacted by COVID-19. Remaining funds at end of 2020 will be utilized in 2021. Monthly campaigns are continuing and will operate to end of year.

Project ID	Description	Year Approved	Current Budget	Actual Expenditures	Commitments	Appropriation in 2021 Capital Budget as per Appendix F of Report FCS20101	Uncommitted Balance	Percentage Complete	Comments:
4662020052	Evaluation - Vision Zero	2020	200,000	30,871	98,138	-	70,991	65%	Ongoing works related to Evaluation of sites and collision software operations, cost will continue to end of year.
4032017053	Bicycle Blvd Nbhd Greenways	2020	130,000	-	-	-	130,000	0%	2020 was the first year of this multi-year program. Anticipate fully spent / committed by end of 2020. Project priorities were identified and approved by Council through COVID Mobility Plan per Public Works Report PED20100/PW20034. Includes enhanced physical separation on existing facilities as well as design work for 2021 priorities.
4661717124	2017 On Street Bike Facilities	2017	339,000	346,241	5,145	-	(12,386)	104%	Remaining funds fully committed for Claremont Keddy Trail Project (completed in December 2020) per Public Works Committee Report PED20051/PW16003(b) as well the Hunter Street Cycle Track (Tender awarded in 2020 with construction commencing Spring 2021).
4661817124	2018 On Street Bike Facilities	2018	1,643,000	1,039,673	152,242	433,000	18,086	73%	
4662017124	2020 On Street Bike Facilities	2020	7,000	-	-	-	7,000	0%	
Subtotal Transportation Operations and Maintenance			6,721,000	2,304,028	413,470	863,000	3,140,501		
Transit									
5301885804	Bus Shelter Rehabilitation	2018	125,000	11,520	-	-	113,480	9%	Budget not originally spent because PTIF funding was being used to replace shelters and rehabilitate bus pads. The intention is to get caught up with shelter glass replacements (where required) and further bus stop pad concrete works in 2021.
5301985804	Bus Stop Shelter Rehab	2019	125,000	-	-	-	125,000	0%	Budget not originally spent because PTIF funding was being used to replace shelters and rehabilitate bus pads. The intention is to get caught up with shelter glass replacements (where required) and further bus stop pad concrete works in 2021.
5302085804	Bus Stop Shelter Rehab	2020	125,000	-	-	-	125,000	0%	In 2020, rehab worked was paused. With the onset of the COVID pandemic, concrete works were suspended, the shelter supplier facility was temporarily shut down and projects were delayed. The intention is to spend 2021 catching up and completing all shelter rehab.
5301785701	Transit Mtnc&Storage Facility	2017	142,000,000	12,815,277	2,327,656	-	126,857,067	11%	This is a ICIP project, awaiting approval by Infrastructure Canada.
5301785703	Limeridge Mall Terminal Redev	2017	2,500,000	-	-	-	2,500,000	0%	Quick Wins project awaiting CF Limeridge redevelopment plan. Reserve funded. Projected start Q3 2021.
5301755700	Transit Priority Measures	2017	1,500,000	-	-	-	1,500,000	0%	Given the scope of the project and timeline requirements related to PTIF funding, Transit was not able to proceed with the project. Will be on next closing schedule.
5301784707	Rapid Ready & 10yr Strategy	2017	600,000	-	-	-	600,000	0%	Collaborating with Economic Development Transportation Planning on A-Line study in 2021.
5301785702	Express Bus - LAST Lines	2017	1,160,000	-	-	-	1,160,000	0%	This is a ICIP project, awaiting approval by Infrastructure Canada.
5301983100	2019 HSR Bus Replacement	2019	15,250,000	-	-	-	15,250,000	0%	Waited for new contract to be awarded in 2020. With COVID pandemic, bus manufacture shut down for several months. Planning to purchase in Q1 of 2021.
5301984901	Corridor Capacity	2019	610,000	-	-	-	610,000	0%	To be removed and closed on next closing schedule. A-Line ICIP funded project will incorporate aspects of this project.
5301985901	Transit Terminal Development	2019	3,190,000	-	-	-	3,190,000	0%	To be removed and closed on next closing schedule. A-Line ICIP funded project will incorporate aspects of this project.
5302083001	HSR ExpansionBuses-Modal Split	2020	6,400,000	-	-	-	6,400,000	0%	This is a ICIP project, awaiting approval by Infrastructure Canada.
5302083100	2020 HSR Bus Replacement	2020	13,528,000	-	-	-	13,528,000	0%	This is a ICIP project, awaiting approval by Infrastructure Canada.
5302083101	Active Transportn Connections	2020	900,000	-	-	-	900,000	0%	This is a ICIP project, awaiting approval by Infrastructure Canada.
5302083503	2020 Non-Rev Vehicle Replace	2020	162,000	-	-	-	162,000	0%	Reserve funded project to be resumed in 2021.
5302084010	PRESTO Equipment Replacement	2020	5,000,000	-	-	-	5,000,000	0%	Project expected to be completed in 2021.
5312082100	ATS-Vehicle Replacement Prog	2020	1,400,000	-	-	-	1,400,000	0%	DARTS continuing to lease vehicles. Phasing out use of City purchased DARTS buses. Will be on next closing schedule.
Subtotal Transit			194,575,000	12,826,797	2,327,656	-	179,420,547		

Project ID	Description	Year Approved	Current Budget	Actual Expenditures	Commitments	Appropriation in 2021 Capital Budget as per Appendix F of Report FCS20101	Uncommitted Balance	Percentage Complete	Comments:
Waste Management									
5121855137	Waste Management R & D Program	2018	230,000	72,700	103,580	-	53,720	77%	Commitment is for the multi – res audits scheduled for Jan 18 – Feb 26. Once audit complete and POs spent, project will be closed with an available balance.
5121955137	Waste Management R&D	2019	125,000	-	-	-	125,000	0%	Project to be closed with available balance.
5122055137	Waste Management R&D	2020	180,000	-	-	140,000	40,000	0%	\$140,000 of the available balance is being used to WIP fund the 2021 budget request. Remaining available balance of \$40,000 to be used in Q1 for audits deferred due to COVID-19.
5122093000	Resource Recovery Centre	2020	356,228	-	-	-	356,228	0%	Due to COVID and an operating contract breach there were insufficient staffing resources to get capital work started in 2020. These funds will be used for site security upgrades, scale repairs, asphalt repairs, curb repairs and painting etc. in 2021. Additionally if Council chooses to award the CCF operation to an off site 3rd party processor, these funds and those from 2021 may be needed for facility modifications to operate as a transfer facility.
5122090200	Diversion Container Replcmnt	2020	916,795	296,121	-	515,000	105,675	32%	\$515,000 of the available funding is being used to WIP fund a part of the 2021 capital budget request. Remaining balance of \$105,000 to be spent by Q1 to pay invoices for 2020 year end inventory replenishment. \$227,000 plus \$86,000 required in 2021 in addition to the WIP funding from 2020 as we anticipate container needs to come back to normal levels following COVID-19.
Subtotal Waste Management			1,808,024	368,821	103,580	655,000	680,623		
TOTAL			231,834,336	25,874,152	5,675,218	7,213,200	193,071,766		

**CITY OF HAMILTON
2021-2045 CAPITAL BUDGET PROJECT DETAIL SHEET**

Division/Department: Healthy and Safe Communities- Other Divisions - **Project ID:** 6502141100
Project Name: Human Services Integration - Continuous Improvement Projects

Category: Renovation Project
Ward(s): City Wide

Objective:
 Healthy and Safe Communities delivers a wide range of services to residents, many of whom access multiple services. Currently, services are delivered from traditional programmatic silos. Healthy and Safe Communities is developing a plan to integrate services it delivers to improve the client experience and outcomes. Starting Point projects are being identified that can be implemented relatively quickly to serve as experiments and opportunities to learn. Office space, reception areas and service counters are all configured to address the needs of existing services. Some initial starting points also focus on delivering services outside of traditional office settings to make services more accessible. Implementing the plan will require the renovation and reconfiguration of service counters, lobbies and office space to reflect new approaches to service delivery.

Start Date: 2021
Completion Date: 2028
Status: Block
Tangible Capital Asset: No
Capital Budget Initiation: 2019
Program Type: Renovations

Expenses (000's)	Total	Pre 2021	2021	2022	2023	2024	2025	2026	2027	2028	2029	2030	2031-45
Relocation/Renovation Costs	1,280		160	160	160	160	160	160	160	160			
Total: Expenses	1,280		160	160	160	160	160	160	160	160			

Net Cost	1,280	0	160	160	160	160	160	160	160	160	0	0	0
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Financing Sources (000's)	Total	Pre 2021	2021	2022	2023	2024	2025	2026	2027	2028	2029	2030	2031-45
From Operating Fund	1,280		160	160	160	160	160	160	160	160			
Total: Financing Sources	1,280		160	160	160	160	160	160	160	160			

Funding Required	0	0	0	0	0	0	0	0	0	0	0	0	0
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Operating Budget Impact:	2021	2022	2023 Onward
Costs(Savings) (000's)			
Staffing Impacts (F.T.E)			

Project Rating Attributes	Weight	Rating	Weighted Rank
Contractual/Legislated Obligations	46.00	0-0	1.84
Health and Safety	16.00	0-0	
Operating Budget/Financial Impact	9.00	0-0	0.90
Strategic Direction (Dominant Project Theme)	29.00	0-1	2.90
Total			5.64

CITY OF HAMILTON MOTION

General Issues Committee: December 18, 2020

MOVED BY COUNCILLOR C. COLLINS.....

SECONDED BY MAYOR / COUNCILLOR

That sub-section (b) to Report FCS20101, respecting the Tax supported Capital Budget, be deleted in its entirety and replaced with the following in lieu thereof:

1. Tax Supported Capital Budget (FCS20101) (City Wide)

~~(b) That an additional net levy increase of \$4,600,000 (0.50%) in 2021 to fund discretionary block funded projects be approved;~~

(b) That an additional \$4.5M, which is required to maintain the same infrastructure investment to address state-of-good repair requirements be approved, as follows:

(i) Transportation Infrastructure - \$3,000,000 to be funded from the Federal Gas Tax Reserve (#112213); and,

(ii) Facilities Management - \$1,500,000, to be funded from the 2020 Unallocated 2020 Capital Levy Reserve (#108020)

CITY OF HAMILTON

NOTICE OF MOTION

General Issues Committee: December 18, 2020

MOVED BY COUNCILLOR E. PAULS.....

Hamilton Farmers Market Security Enhancements and Infrastructure Replacement (Ward 2)

WHEREAS, the City of Hamilton (the “City”) is the owner of the lands and buildings municipally known as 35 York Blvd, Hamilton and which property includes the Hamilton Farmers’ Market Facility, hereinafter collectively referred to as (“The Hamilton Farmers’ Market”);

WHEREAS, the Hamilton Farmers’ Market has a longstanding history in the City of Hamilton dating and was founded in 1837, at the corner of York & James Streets and is one of Hamilton’s oldest and most cherished traditions;

WHEREAS, a 2016 survey of over 700 market shoppers revealed that residents from every ward shop at the Hamilton Farmers’ Market;

WHEREAS, the City is committed to providing both safe and inclusive spaces as well as reliable access for all residents to quality and affordable fresh food products from local vendors at the Hamilton Farmers’ Market by implementing measures that mitigate risks associated with thefts and other security breaches as well as renewing vital infrastructure;

WHEREAS, a 2009 renovation of the Hamilton Farmers’ Market was undertaken; which included stall holder infrastructure such as plumbing and electrical amenities to meet health code standards as well as major improvements to the building façade, washrooms and administrative offices, much of the original (1980) back of house infrastructure including mechanical systems were not renewed due to budget pressures;

WHEREAS, the Hamilton Farmers’ Market does not have annual capital funding allocated towards a reserve for the renewal of infrastructure;

WHEREAS, annual maintenance and repair costs are approaching 1/3 of replacement costs for 3 dock levelers; which were installed more than 40 years ago;

WHEREAS, there have been an increasing number of security incidents (consisting of Criminal Offences and Disturbances) over the past several years at the Hamilton Farmers’ Market, including 25 incidents in 2019 and 15 incidents in 2020, which are difficult to investigate due to lack of CCTV equipment and such incidents undeniably have

caused erosion of stall holders and public shoppers' trust and confidence in the safety of the Hamilton Farmers' Market facility;

WHEREAS, there have been 2 documented break and enter incidents in 2020 as well as almost daily discovery of unsecured exterior doors to the facility as the doors and mechanisms are worn beyond repair and require replacement, and,

WHEREAS, the City wishes to proactively address the safety concerns of the vendor community at The Hamilton Farmers' Market, as well as, to mitigate future risks of repeated intrusions and thefts and failure of infrastructure which is critical to receive goods for sale;

THEREFORE, BE IT RESOLVED:

- (a) That the loading dock levelers, which allow for the delivery of goods to the Hamilton Farmers' Market and are at their end of life; be replaced on a priority basis to ensure limited disruption to operations, at a cost of \$ 33,000.00, to be funded from the Unallocated Capital Reserve (108020);
- (b) That Corporate Security Office and staff in the Hamilton Farmers' Market be directed to work collaboratively to procure and install security enhancing measures at The Hamilton Farmers' Market including, but not limited to, CCTV cameras, intrusion detection systems, card access components any other security measures as may deemed appropriate by the Corporate Security Specialist working collaboratively with the Manager of The Hamilton Farmers' Market at a cost of \$ 40,150.00, to be funded from the Unallocated Capital Reserve (108020); and,
- (c) That the Energy, Fleet and Facilities Management team and staff in the Hamilton Farmers' Market be directed to undertake to retrofit, replace and install as necessary exterior doors and security gates at the facility as soon as possible, at a cost of \$ 25,300.00, to be funded from the Unallocated Capital Reserve (108020).