



City of Hamilton

CITY COUNCIL AGENDA

20-028

Friday, December 18, 2020, Immediately following the Hamilton Enterprises Holding Corporation Shareholder meeting

Due to the COVID-19 and the Closure of City Hall

All electronic meetings can be viewed at:

City's Website: <https://www.hamilton.ca/council-committee/council-committee-meetings/meetings-and-agendas>

City's YouTube Channel: <https://www.youtube.com/user/InsideCityofHamilton> or Cable 14

Call to Order

1. APPROVAL OF AGENDA

(Added Items, if applicable, will be noted with *)

2. DECLARATIONS OF INTEREST

3. MOTIONS

3.1. 2021 Tax Supported Capital Budget (FCS20101) (City Wide)

(To ratify the decisions made at the December 18th, General Issues Committee (Tax Capital Budget) meeting)

4. BY-LAWS AND CONFIRMING BY-LAW

4.1. 275

To Confirm the Proceedings of City Council

5. ADJOURNMENT

CITY OF HAMILTON

MOTION

Special Council: December 16, 2020

MOVED BY COUNCILLOR

SECONDED BY MAYOR/COUNCILLOR.....

2021 Tax Supported Capital Budget (FCS20101) (City Wide)

- (a) That the 2021 Tax Supported Capital Levy in the amount of \$127,365,000 be approved, inclusive of:
- (i) a net levy increase of \$1,654,000 (0.18%) in 2021 for associated debt financing for the Investing in Canada Infrastructure Program – Public Transit Stream that was previously approved; and,
 - (ii) a net levy increase of \$2,000,000 (0.22%) in 2021 to fund an increase in the recovery of exemptions of tax services provided through the City’s Development Charge exemption programs;
- (b) That an additional \$5,100,000, which is required to maintain the same infrastructure investment to address state-of-good repair requirements be approved, as follows:
- (i) Transportation Infrastructure for Council Priority Minor Rehabilitation Projects equally distributed to all Wards - \$3,000,000 to be funded from the Federal Gas Tax Reserve (#112213);
 - (ii) That \$560,000 in WIP funding be transferred from Active Transportation Connections to Council Priority Minor Rehabilitation Projects allocated equally to each ward; and,
 - (iii) Facilities Management - \$1,500,000, to be funded from the 2020 Unallocated 2020 Capital Levy Reserve (#108020);

- (c) That the 2021 Tax Supported Capital Budget and Financing Plan in the amount of \$474,333,000, attached hereto as Appendix “A”, be approved with the following funding sources:
- (i) \$153,899,000 from government grants and subsidies;
 - (ii) \$25,000 from other external sources;
 - (iii) \$78,287,000 from Development Charges Reserves;
 - (iv) \$46,323,000 from Reserves;
 - (v) \$22,908,000 from Work-in-Progress and other internal transfers;
 - (vi) \$86,657,000 from the 2021 Tax Supported Capital Levy;
 - (vii) \$5,300,000 from Hamilton Utilities Corporation (HUC) / Alectra Dividends;
 - (viii) \$4,000,000 from Hamilton Future Fund Reserve (112246);
 - (ix) \$39,543,000 from Federal Gas Tax Reserve (112213);
 - (x) \$1,100,000 from COVID-19 Emergency Reserve (110053);
 - (xi) \$2,090,000 from Roads, Bridges and Traffic Capital Reserve (108041);
 - (xii) \$5,125,000 from the Unallocated Capital Levy Reserve (108020);
and,
 - (xiii) \$29,076,000 from Tax Supported Debenture Financing;
- (d) That the General Manager of Finance and Corporate Services be authorized to transfer \$5,125,000 to the Unallocated Capital Levy Reserve (108020) from the forecasted 2020 Capital Financing Surplus for the purposes of funding the 2021 Capital Financing Plan;
- (e) That the Tax Supported Discretionary Net Capital Funding Forecast 2022–2030, attached hereto as Appendix “B”, which assumes the following, be approved, in principle, and re-visited by Council each budget year:
- (i) a net levy increase of \$4,500,000 (0.5%) in each year from 2022 to 2030;

- (ii) an additional net levy increase of \$374,000 (0.04%) in 2022, \$626,000 (0.07%) in 2023, \$1,773,000 (0.19%) in 2024, \$54,000 (0.01%) in 2025, \$20,000 (0.01%) in 2026, \$59,000 (0.01%) in 2027, \$87,000 (0.01%) in 2029 and \$3,072,000 (0.66%) in 2030 to fund the debt charges associated with the West Harbour Development;
- (f) That the operating budget and full-time equivalent (FTE) impacts of the 2021 Tax Supported Capital Budget, estimated at \$865,500 and 4 FTEs for 2021 and \$5,640,400 and 74.9 FTEs for future years, included in Appendix "C" attached hereto, be incorporated into future Tax Supported Operating Budgets subject to Council approval;
- (g) That the General Manager, Finance and Corporate Services, be authorized to negotiate the terms and placement of a debenture issue(s), and / or private placement debenture issue(s), in either a public or private market and / or bank loan agreement and debenture issue(s) and / or variable interest rate bank loan agreement and debenture issue(s), in an amount not to exceed \$86,025,000 Canadian currency, attached hereto in Appendix "A", which includes \$29,076,000 in Tax Supported municipal debt and \$56,475,000 in Development Charges Tax Supported municipal debt;
- (h) That the General Manager, Finance and Corporate Services, be authorized to engage the services of all required professionals to secure the terms and issuance of the debenture issue(s) described in subsection (g) including, but not limited to, external legal counsel, fiscal agents and Infrastructure Ontario's Loan Program;
- (i) That the General Manager, Finance and Corporate Services, Mayor and City Clerk are each authorized and directed to enter into and / or execute, on behalf of the City of Hamilton, all agreements and necessary ancillary documents requiring their respective signatures, to secure the terms and issuance of the debenture issue(s) described in subsections (g) and h), in a form satisfactory to the City Solicitor;
- (j) That the Mayor and City Clerk are authorized and directed to enter into and / or execute, on behalf of the City of Hamilton, all agreements and necessary ancillary documents not requiring any specific signing authority, to secure the terms and issuance of the debenture issue(s) described in subsections (g) and (h), in a form satisfactory to the City Solicitor and with content acceptable to the General Manager, Finance and Corporate Services; and,
- (k) That all necessary By-Law(s) be passed to authorize the debenture issue(s) negotiated placed and secured in accordance with subsections (g) and (h).

City of Hamilton
Tax Capital Budget
2021 Capital Budget Project List
(000's)

| City Ward | Project Number | Project Description | Gross Costs | Grants And Subsidies | Other External Revenue | Dev Charges (* Debt) | Reserves | WIP Reserves | WIP Other / Other Internal | WIP Debt | Net Cost | Financing Sources | | | | | |
|--|----------------|---|---------------|----------------------|------------------------|----------------------|------------|--------------|----------------------------|----------|---------------|-------------------|------|-----------------|---------------------------------------|---|--------------|
| | | | | | | | | | | | | From Operating | Debt | Federal Gas Tax | Other: Reserves Future Fund Dividends | | |
| City Manager | | | | | | | | | | | | | | | | | |
| City Manager | | | | | | | | | | | | | | | | | |
| City Wide | 3381959501 | Digital Office: Smart City and Digital Transformation Program | - | - | - | - | - | - | - | - | - | - | - | - | - | - | - |
| City Wide | 3381858502 | Enhancing City of Hamilton App for citizen services | - | - | - | - | - | - | - | - | - | - | - | - | - | - | - |
| City Wide | 3381858503 | Digital/Open Data Infrastructure | - | - | - | - | - | - | - | - | - | - | - | - | - | - | - |
| City Manager Total: | | | - | - | - | - | - | - | - | - | - | - | - | - | - | - | - |
| City Manager Total: | | | - | - | - | - | - | - | - | - | - | - | - | - | - | - | - |
| Corporate Services | | | | | | | | | | | | | | | | | |
| Customer Service & POA | | | | | | | | | | | | | | | | | |
| City Wide | 2052157002 | Replacement of Integrated Court Offences Network and Collections Administration Management Software | 100 | - | - | - | - | - | 100 | - | - | - | - | - | - | - | - |
| Customer Service & POA Total: | | | 100 | - | - | - | - | - | 100 | - | - | - | - | - | - | - | - |
| Finance | | | | | | | | | | | | | | | | | |
| City Wide | 2052180510 | DC Exemptions Recovery | 8,500 | - | - | - | - | - | - | - | 8,500 | 1,600 | - | - | - | - | 6,900 |
| City Wide | 3382155301 | 2021 Development Charges' Bylaw Studies | 900 | - | - | 810 | - | - | - | - | 90 | 90 | - | - | - | - | - |
| Finance Total: | | | 9,400 | - | - | 810 | - | - | - | - | 8,590 | 1,690 | - | - | - | - | 6,900 |
| Information Technology (IT) | | | | | | | | | | | | | | | | | |
| City Wide | 3501757702 | Network Infrastructure Sustainability and Continuous Improvement | 225 | - | - | - | - | - | - | - | 225 | 225 | - | - | - | - | - |
| City Wide | 3502157102 | Firewall Purchase | 200 | - | - | - | - | - | - | - | 200 | 200 | - | - | - | - | - |
| City Wide | 3501957909 | IT Strategy - Strategic Theme Integrated & Connected | 220 | - | - | - | - | - | - | - | 220 | 220 | - | - | - | - | - |
| City Wide | 3502157210 | PeopleSoft Finance Tools Upgrade | 100 | - | - | - | - | - | - | - | 100 | 100 | - | - | - | - | - |
| City Wide | 3502157211 | PeopleSoft HRMS Tools Upgrade | 183 | - | - | - | - | - | - | - | 183 | 183 | - | - | - | - | - |
| City Wide | 3502157101 | Next Generation 9-1-1 (nG 9-1-1) | 6,000 | - | - | - | - | - | - | - | 6,000 | 6,000 | - | - | - | - | - |
| City Wide | 3501957905 | IT Strategy - Strategic Theme Enabling Our People | - | - | - | - | - | - | - | - | - | - | - | - | - | - | - |
| City Wide | 3501957906 | IT Strategy - Strategic Theme IT Optimization | - | - | - | - | - | - | - | - | - | - | - | - | - | - | - |
| City Wide | 3502157202 | IT Asset Management Program | 150 | - | - | - | - | - | - | - | 150 | 150 | - | - | - | - | - |
| City Wide | 3502157602 | IT Security | 192 | - | - | - | - | - | - | - | 192 | 192 | - | - | - | - | - |
| City Wide | 3502157907 | Business Systems and Services Continuity Plan | 223 | - | - | - | - | - | - | - | 223 | 223 | - | - | - | - | - |
| City Wide | 3502057203 | Payment Card Systems Review | 95 | - | - | - | - | - | - | - | 95 | 95 | - | - | - | - | - |
| Information Technology (IT) Total: | | | 7,588 | - | - | - | - | - | - | - | 7,588 | 7,588 | - | - | - | - | - |
| Corporate Services Total: | | | 17,088 | - | - | 810 | - | - | 100 | - | 16,178 | 9,278 | - | - | - | - | 6,900 |
| Council Initiatives | | | | | | | | | | | | | | | | | |
| Area Rating Special Capital Reinvestment | | | | | | | | | | | | | | | | | |
| 14 | 3302109014 | Ward 14 Capital Reinvestment | 100 | - | - | - | 100 | - | - | - | - | - | - | - | - | - | - |
| 1 | 3302109100 | Ward 1 Capital Reinvestment | 100 | - | - | - | 100 | - | - | - | - | - | - | - | - | - | - |
| 2 | 3302109200 | Ward 2 Capital Reinvestment | 100 | - | - | - | 100 | - | - | - | - | - | - | - | - | - | - |
| 3 | 3302109300 | Ward 3 Capital Reinvestment | 100 | - | - | - | 100 | - | - | - | - | - | - | - | - | - | - |
| 4 | 3302109400 | Ward 4 Capital Reinvestment | 100 | - | - | - | 100 | - | - | - | - | - | - | - | - | - | - |
| 5 | 3302109500 | Ward 5 Capital Reinvestment | 100 | - | - | - | 100 | - | - | - | - | - | - | - | - | - | - |
| 6 | 3302109600 | Ward 6 Capital Reinvestment | 100 | - | - | - | 100 | - | - | - | - | - | - | - | - | - | - |
| 7 | 3302109700 | Ward 7 Capital Reinvestment | 100 | - | - | - | 100 | - | - | - | - | - | - | - | - | - | - |
| 8 | 3302109800 | Ward 8 Capital Reinvestment | 100 | - | - | - | 100 | - | - | - | - | - | - | - | - | - | - |
| Area Rating Special Capital Reinvestment Total: | | | 900 | - | - | - | 900 | - | - | - | - | - | - | - | - | - | - |
| Council Strategic Projects | | | | | | | | | | | | | | | | | |

City of Hamilton
Tax Capital Budget
2021 Capital Budget Project List
(000's)

| City Ward | Project Number | Project Description | Gross Costs | Grants And Subsidies | Other External Revenue | Dev Charges (* Debt) | Reserves | WIP Reserves | WIP Other / Other Internal | WIP Debt | Net Cost | Financing Sources | | | |
|--|----------------|---|---------------|----------------------|------------------------|----------------------|---------------|--------------|----------------------------|----------|--------------|-------------------|------|-----------------|---------------------------------------|
| | | | | | | | | | | | | From Operating | Debt | Federal Gas Tax | Other: Reserves Future Fund Dividends |
| 2 | 3722141805 | Program HCC, FOCH & FOC Lifecycle Renewal | 800 | - | - | - | - | - | - | - | 800 | 800 | - | - | - |
| City Wide | 3722141100 | Tim Horton's Field Turf Replacement | 1,000 | - | - | - | - | - | 1,000 | - | - | - | - | - | - |
| Entertainment Facilities Total: | | | 1,800 | - | - | - | - | - | 1,000 | - | 800 | 800 | - | - | - |
| Fleet Services | | | | | | | | | | | | | | | |
| 1, 2, 5, 6, 11, 12, 15 | 4942151103 | Fuel site Restoration | 402 | - | - | - | 402 | - | - | - | - | - | - | - | - |
| City Wide | 4942151004 | Street Sweeper Purchase | 765 | - | - | - | 765 | - | - | - | - | - | - | - | - |
| City Wide | 4942151100 | Fleet Vehicle&Equipment Replace Program | 9,465 | - | - | - | 9,465 | - | - | - | - | - | - | - | - |
| Fleet Services Total: | | | 10,632 | - | - | - | 10,632 | - | - | - | - | - | - | - | - |
| Forestry & Horticulture | | | | | | | | | | | | | | | |
| City Wide | 4452149101 | Irrigation Upgrades | 150 | - | - | - | - | - | - | - | 150 | 150 | - | - | - |
| City Wide | 4452141101 | Tropical Green House Capital Maintenance | 70 | - | - | - | - | - | - | - | 70 | 70 | - | - | - |
| City Wide | 4451153001 | Emerald Ash Borer (EAB) Management Plan Council Cost (Option 3) | 2,600 | - | - | - | - | - | - | - | 2,600 | 2,600 | - | - | - |
| City Wide | 4452153101 | Tree Inventory | 150 | - | - | - | - | - | - | - | 150 | 150 | - | - | - |
| City Wide | 4452153444 | Tree Planting Program | 1,345 | - | - | - | - | - | 150 | - | 1,195 | 1,195 | - | - | - |
| Forestry & Horticulture Total: | | | 4,315 | - | - | - | - | - | 150 | - | 4,165 | 4,165 | - | - | - |
| Long Term Care Facilities | | | | | | | | | | | | | | | |
| City Wide | 6302141100 | Macassa and Wentworth Lodges Roof | 600 | - | - | - | 100 | - | - | - | 500 | 500 | - | - | - |
| City Wide | 6302141101 | Program - ML & WL Facility Capital Maintenance | 200 | - | - | - | 200 | - | - | - | - | - | - | - | - |
| City Wide | 6302141102 | Macassa Lodge D-Wing | 4,000 | - | - | 1,764 | 2,236 | - | - | - | - | - | - | - | - |
| City Wide | 6302151100 | ML BAS Upgrade | 287 | - | - | - | 287 | - | - | - | - | - | - | - | - |
| City Wide | 6302151101 | Macassa Lodge Carpet Removal | 250 | - | - | - | 250 | - | - | - | - | - | - | - | - |
| 1, 2, 3, 4, 5, 6, 7, 8, 9, 10, 11, 12, 13, 14, 15, City Wide | 6302151102 | Program - ML & WL Keyscan and Hardware | 30 | - | - | - | 30 | - | - | - | - | - | - | - | - |
| City Wide | 6302151103 | Program - ML & WL Equipment Life-cycle Renewal | 100 | - | - | - | 100 | - | - | - | - | - | - | - | - |
| Long Term Care Facilities Total: | | | 5,467 | - | - | 1,764 | 3,203 | - | - | - | 500 | 500 | - | - | - |
| O & M - Parks & Cemeteries | | | | | | | | | | | | | | | |
| City Wide | 4402053001 | Cemetery Document Digitization | 85 | - | - | - | - | - | - | - | 85 | 85 | - | - | - |
| City Wide | 4402149007 | Cemetery Columbarium | 70 | - | - | - | 70 | - | - | - | - | - | - | - | - |
| City Wide | 4402149009 | Sport Lighting | 40 | - | - | - | - | - | - | - | 40 | 40 | - | - | - |
| City Wide | 4402149100 | Stair Replacement and Repair Program | 100 | - | - | - | - | - | - | - | 100 | 100 | - | - | - |
| City Wide | 4402152600 | Playground Lifecycle Replacement Program | 350 | - | - | - | 100 | - | - | - | 250 | 250 | - | - | - |
| City Wide | 4402156001 | Leash Free Dog Park Program | 80 | - | - | - | 80 | - | - | - | - | - | - | - | - |
| City Wide | 4402145800 | Urban Park Parking Lot Paving Program | 48 | - | - | - | - | - | - | - | 48 | 48 | - | - | - |
| City Wide | 4402151001 | Equipment Upgrades | 25 | - | - | - | - | - | - | - | 25 | 25 | - | - | - |
| City Wide | 4402151601 | Equipment Acquisition (DC) Program | 247 | - | - | 222 | - | - | - | - | 25 | 25 | - | - | - |
| City Wide | 4402151700 | Small Equipment Replacement (Reserve) Program | 75 | - | - | - | 75 | - | - | - | - | - | - | - | - |
| 5 | 4402151903 | Confederation Beach Park - Capital Maintenance Program | 150 | - | - | - | 150 | - | - | - | - | - | - | - | - |
| City Wide | 4402149101 | Park Pathway Resurfacing Program | 215 | - | - | - | - | - | - | - | 215 | 215 | - | - | - |
| City Wide | 4402152100 | CSA Safety Material Replacement Program | 150 | - | - | - | - | - | - | - | 150 | 150 | - | - | - |
| City Wide | 4402111601 | Cemetery Roads Rehabilitation Program | 80 | - | - | - | - | - | - | - | 80 | 80 | - | - | - |
| City Wide | 4402149003 | Backflow Prevention for Various Parks Facilities | 540 | - | - | - | - | - | - | - | 540 | 540 | - | - | - |
| City Wide | 4402154699 | Tennis and Multi -use Court Rehabilitation Program | 120 | - | - | - | - | - | - | - | 120 | 120 | - | - | - |
| O & M - Parks & Cemeteries Total: | | | 2,375 | - | - | 222 | 475 | - | - | - | 1,678 | 1,678 | - | - | - |

City of Hamilton
Tax Capital Budget
2021 Capital Budget Project List
(000's)

| City Ward | Project Number | Project Description | Gross Costs | Grants And Subsidies | Other External Revenue | Dev Charges (* Debt) | Reserves | WIP Reserves | WIP Other / Other Internal | WIP Debt | Net Cost | Financing Sources | | | | |
|--------------------------------------|----------------|--|---------------|----------------------|------------------------|----------------------|--------------|--------------|----------------------------|----------|--------------|-------------------|------|-----------------|---------------------------------------|--|
| | | | | | | | | | | | | From Operating | Debt | Federal Gas Tax | Other: Reserves Future Fund Dividends | |
| Open Space Development | | | | | | | | | | | | | | | | |
| 6, 9 | 4401056060 | Open Space Replacement Strategy-East Mtn Trail Loop | 372 | - | - | 17 | - | - | - | - | 355 | 355 | - | - | - | |
| 5 | 4401356801 | Confederation Park Redevelopment | 6,560 | - | - | 5,313 * | - | - | - | - | 1,247 | 1,247 | - | - | - | |
| 4 | 4401956904 | Andrew Warburton Memorial Park | 1,400 | - | - | - | 1,200 | - | - | - | 200 | 200 | - | - | - | |
| 15 | 4401956906 | Gatesbury Park | 575 | - | - | - | 80 | - | - | - | 495 | - | - | 495 | - | |
| 8 | 4402056008 | Southam Park Master Plan | 60 | - | - | - | - | - | - | - | 60 | 60 | - | - | - | |
| 2 | 4402056918 | Beasley Park Rehabilitation Phase 2 - Kelly Street Pedestrianization | 210 | - | - | - | - | - | - | - | 210 | - | - | 210 | - | |
| City Wide | 4402155600 | Parks Testing and Reporting | 80 | - | - | - | - | - | 33 | - | 47 | 47 | - | - | - | |
| 8 | 4402156002 | Ryckman's Park Pathway | 102 | - | - | - | 102 | - | - | - | - | - | - | - | - | |
| 11 | 4402156111 | Lancaster Heights - Developer Build | 675 | - | - | 499 | - | - | 121 | - | 55 | 55 | - | - | - | |
| 1 | 4402156117 | Victoria Park Spray Pad Replacement | 175 | - | - | - | 175 | - | - | - | - | - | - | - | - | |
| 4 | 4402156119 | R.T. Steele Park | 500 | - | - | - | 500 | - | - | - | - | - | - | - | - | |
| 10 | 4402156120 | Cherry Beach Park | 200 | - | - | - | 200 | - | - | - | - | - | - | - | - | |
| 12 | 4402156121 | Tiffany Hills Park Pathway Connection to School | 50 | - | - | 45 | - | - | - | - | 5 | 5 | - | - | - | |
| City Wide | 4402156123 | Citywide Park Master Plan | 400 | - | - | 270 | - | - | - | - | 130 | 130 | - | - | - | |
| 6, 7 | 4402156124 | Mountain Drive Park Redevelopment | 100 | - | - | - | 100 | - | - | - | - | - | - | - | - | |
| 8 | 4402156125 | William Connell Park - Entrance Improvement | 75 | - | - | - | - | - | - | - | 75 | 75 | - | - | - | |
| 3 | 4401256520 | Gage Park Redevelopment | 155 | - | - | - | - | - | - | - | 155 | - | - | 155 | - | |
| City Wide | 4401858800 | Skatepark Facility - Recreation study implementation | 240 | - | - | 216 | - | - | - | - | 24 | 24 | - | - | - | |
| 7 | 4401956929 | HRTMP Initiative 7-1 - Limeridge Mall Hydro Corridor Trail | 712 | - | - | 606 | - | - | - | - | 106 | 106 | - | - | - | |
| City Wide | 4402156006 | Rail Trail Improvements | 298 | - | - | - | - | - | - | - | 298 | 298 | - | - | - | |
| City Wide | 4402156104 | Recreational Trails Master Plan study update | 300 | - | - | 203 | - | - | - | - | 97 | 97 | - | - | - | |
| 4 | 4402156122 | HRTMP Initiatives #4-4 and 5-6 - Hydro Corridor: Barton Street to Greenhill Avenue | 209 | - | - | 178 | - | - | - | - | 31 | 31 | - | - | - | |
| Open Space Development Total: | | | 13,448 | - | - | 7,347 | 2,357 | - | 154 | - | 3,590 | 2,730 | - | 860 | - | |
| Recreation Facilities | | | | | | | | | | | | | | | | |
| City Wide | 7102154536 | Program - Arena Retrofits | 377 | - | - | - | - | - | 277 | - | 100 | 100 | - | - | - | |
| 5 | 7102054002 | Confederation Park Sports Park Buildings | 556 | - | - | 500 * | - | - | - | - | 56 | 56 | - | - | - | |
| 9 | 7101754706 | Valley Park Community Centre Fit-up | 444 | - | - | 360 | - | - | - | - | 84 | 84 | - | - | - | |
| City Wide | 7102151001 | Program - Mechanical Infrastructure Life-cycle renewal | 275 | - | - | - | - | - | - | - | 275 | - | - | 275 | - | |
| City Wide | 7102154702 | Program - Facility Capital Maintenance | 391 | - | - | - | - | - | 116 | - | 275 | 275 | - | - | - | |
| City Wide | 7102155101 | Program - Recreation Facilities Audit | 112 | - | - | - | - | - | 39 | - | 73 | 73 | - | - | - | |
| City Wide | 7102154105 | Program - Park & Fieldhouse Retrofits | 464 | - | - | - | - | - | 344 | - | 120 | 120 | - | - | - | |
| City Wide | 7102145215 | Program - Parking Lot Management | 100 | - | - | - | - | - | - | - | 100 | 100 | - | - | - | |
| City Wide | 7102154508 | Public Use Feasibility Needs & Study | 295 | - | - | 265 | - | - | - | - | 30 | 30 | - | - | - | |
| 4 | 7101558501 | Parkdale Outdoor Pool Redevelopment & Expansion | 222 | - | - | 24 | - | - | - | - | 198 | 198 | - | - | - | |
| 5 | 7101754805 | Sir Wilfrid Laurier Gymnasium Addition. | 6,775 | - | - | 6,775 | - | - | - | - | - | - | - | - | - | |
| City Wide | 7102141706 | Program - Recreation Centre Retrofits | 300 | - | - | - | - | - | 200 | - | 100 | - | - | 100 | - | |
| City Wide | 7102154216 | Program - Roof Management | 4,904 | - | - | - | - | - | 1,735 | - | 3,169 | 1,788 | - | 1,381 | - | |
| City Wide | 7102154703 | Program - Senior Centre Retrofits | 95 | - | - | - | - | - | 95 | - | - | - | - | - | - | |
| Recreation Facilities Total: | | | 15,311 | - | - | 7,924 | - | - | 2,806 | - | 4,581 | 2,824 | - | 1,756 | - | |
| Roads | | | | | | | | | | | | | | | | |
| <u>Asset Preservation</u> | | | | | | | | | | | | | | | | |
| 2 | 4031919119 | Sheaffe / Park / Mulberry (Central Neighbourhood (North)) | 700 | - | - | - | - | - | 200 | - | 500 | 117 | - | 383 | - | |
| <u>Asset Preservation Total:</u> | | | <u>700</u> | - | - | - | - | - | <u>200</u> | - | <u>500</u> | <u>117</u> | - | <u>383</u> | - | |

City of Hamilton
Tax Capital Budget
2021 Capital Budget Project List
(000's)

| City Ward | Project Number | Project Description | Gross Costs | Grants And Subsidies | Other External Revenue | Dev Charges (* Debt) | Reserves | WIP Reserves | WIP Other / Other Internal | WIP Debt | Net Cost | Financing Sources | | | | |
|--|----------------|---------------------|--|----------------------|------------------------|----------------------|----------|--------------|----------------------------|----------|---------------|-------------------|------|-----------------|---------------------------------------|--|
| | | | | | | | | | | | | From Operating | Debt | Federal Gas Tax | Other: Reserves Future Fund Dividends | |
| <u>Bridges & Structures</u> | | | | | | | | | | | | | | | | |
| | 13 | 4031618090 | Bridge 090 - McMurray St, 100m s/o of Hatt St | 400 | - | - | - | - | - | - | 400 | - | - | 400 | - | |
| | 9 | 4031818366 | Bridge 366 - Mud St W, 320m e/o Paramount Dr | 600 | - | - | - | - | - | - | 600 | - | - | 600 | - | |
| | 5 | 4031818407 | Bridge 407 - Queenston Rd, 320m e/o Lake Ave | 300 | - | - | - | - | - | - | 300 | - | - | 300 | - | |
| | 11 | 4031818437 | Bridge 437 - Miles Rd, 610m s/o Dickenson Rd E | 720 | - | - | - | - | - | - | 720 | - | - | 720 | - | |
| | 12 | 4032018019 | Bridge 019 - Norman Rd, 555m e/o Sager Rd | 150 | - | - | - | - | - | - | 150 | - | - | 150 | - | |
| | 13 | 4032018248 | Bridge 248 - King St W, 145m w/o Bond to Woodleys Lane | 3,500 | - | - | - | - | - | - | 3,500 | - | - | 3,500 | - | |
| | 12 | 4032018372 | Bridge 372 - Wilson St E, 1700m e/o Rousseaux St (south side original culvert) | 150 | - | - | - | - | - | - | 150 | - | - | 150 | - | |
| | 11 | 4032018414 | Bridge 414 - Miles Road, 130m s/o Dickenson Rd E | 470 | - | - | - | - | - | - | 470 | - | - | 470 | - | |
| | 2, 8 | 4032117144 | Claremont Access - Steel Facing Walls 1 & 2 Removal | 150 | - | - | - | - | - | - | 150 | 150 | - | - | - | |
| City Wide | | 4032118216 | Bridge and Culvert Maintenance - T.O.M. | 150 | - | - | - | - | - | - | 150 | 150 | - | - | - | |
| City Wide | | 4032118217 | Bridge and Culvert Major Maintenance - Engineering Services | 2,800 | - | - | - | - | - | - | 2,800 | 2,800 | - | - | - | |
| | 13 | 4032118279 | Bridge 279 - Safari, 50m east of Cooper | 150 | - | - | - | - | - | - | 150 | - | - | 150 | - | |
| | 1 | 4032118282 | Bridge 282 - Longwood over Hwy 403 | 1,500 | - | - | - | - | - | - | 1,500 | - | - | 1,500 | - | |
| | 3 | 4032118329 | Bridge 329 - Burlington St E over Wilcox St | 150 | - | - | - | - | - | - | 150 | 150 | - | - | - | |
| City Wide | | 4032155145 | Escarpment Erosion Study | 350 | - | - | - | - | - | - | 350 | - | - | 350 | - | |
| City Wide | | 4042110004 | Escarpment Slope & Appurtenance Stabilization Program | 1,300 | - | - | - | - | - | - | 1,300 | - | - | 1,300 | - | |
| City Wide | | 4042110417 | Retaining Wall Rehabilitation Program | 1,454 | - | - | - | - | - | - | 1,454 | - | - | 1,454 | - | |
| <u>Bridges & Structures Total:</u> | | | | 14,294 | - | - | - | - | - | - | 14,294 | 3,250 | - | 11,044 | - | |
| <u>Computer Technology</u> | | | | | | | | | | | | | | | | |
| City Wide | | 4031957944 | PW Asset Management (PW-AM) System Implementation - CASH FLOW | 1,310 | - | - | - | - | - | - | 1,310 | 1,310 | - | - | - | |
| <u>Computer Technology Total:</u> | | | | 1,310 | - | - | - | - | - | - | 1,310 | 1,310 | - | - | - | |
| <u>Council Priority</u> | | | | | | | | | | | | | | | | |
| | 1 | 4031911601 | Council Priority - Ward 1 Minor Rehabilitation | 417 | - | - | - | - | - | - | 417 | 217 | - | 200 | - | |
| | 2 | 4031911602 | Council Priority - Ward 2 Minor Rehabilitation | 417 | - | - | - | - | - | - | 417 | 217 | - | 200 | - | |
| | 3 | 4031911603 | Council Priority - Ward 3 Minor Rehabilitation | 417 | - | - | - | - | - | - | 417 | 217 | - | 200 | - | |
| | 4 | 4031911604 | Council Priority - Ward 4 Minor Rehabilitation | 417 | - | - | - | - | - | - | 417 | 217 | - | 200 | - | |
| | 5 | 4031911605 | Council Priority - Ward 5 Minor Rehabilitation | 417 | - | - | - | - | - | - | 417 | 217 | - | 200 | - | |
| | 6 | 4031911606 | Council Priority - Ward 6 Minor Rehabilitation | 417 | - | - | - | - | - | - | 417 | 217 | - | 200 | - | |
| | 7 | 4031911607 | Council Priority - Ward 7 Minor Rehabilitation | 417 | - | - | - | - | - | - | 417 | 217 | - | 200 | - | |
| | 8 | 4031911608 | Council Priority - Ward 8 Minor Rehabilitation | 417 | - | - | - | - | - | - | 417 | 217 | - | 200 | - | |
| | 9 | 4031911609 | Council Priority - Ward 9 Minor Rehabilitation | 417 | - | - | - | - | - | - | 417 | 217 | - | 200 | - | |
| | 10 | 4031911610 | Council Priority - Ward 10 Minor Rehabilitation | 417 | - | - | - | - | - | - | 417 | 217 | - | 200 | - | |
| | 11 | 4031911611 | Council Priority - Ward 11 Minor Rehabilitation | 417 | - | - | - | - | - | - | 417 | 217 | - | 200 | - | |
| | 12 | 4031911612 | Council Priority - Ward 12 Minor Rehabilitation | 417 | - | - | - | - | - | - | 417 | 217 | - | 200 | - | |
| | 13 | 4031911613 | Council Priority - Ward 13 Minor Rehabilitation | 417 | - | - | - | - | - | - | 417 | 217 | - | 200 | - | |
| | 14 | 4031911614 | Council Priority - Ward 14 Minor Rehabilitation | 417 | - | - | - | - | - | - | 417 | 217 | - | 200 | - | |
| | 15 | 4031911615 | Council Priority - Ward 15 Minor Rehabilitation | 417 | - | - | - | - | - | - | 417 | 217 | - | 200 | - | |
| | 4 | 4031919115 | Delena / Beland / Dunsmore | 2,350 | - | - | - | 1,000 | - | 930 | 420 | - | - | 420 | - | |
| | 5 | 4032119106 | Kelvin - Old Orchard to south end | 150 | - | - | - | - | - | - | 150 | - | - | 150 | - | |
| | N/A | | William Connell Park | 500 | - | - | - | 500 | - | - | - | - | - | - | - | |
| | N/A | | Mike Field's Transportation Operations Group | 300 | - | - | - | 300 | - | - | - | - | - | - | - | |
| | 5 | 4242109501 | A/R - Albright - Quigley to 190nm w/o Nicklaus | 300 | - | - | - | 300 | - | - | - | - | - | - | - | |
| | 5 | 4242109502 | A/R - Greenford - Queenston to south end | 300 | - | - | - | 300 | - | - | - | - | - | - | - | |

City of Hamilton
Tax Capital Budget
2021 Capital Budget Project List
(000's)

| City Ward | Project Number | Project Description | Gross Costs | Grants And Subsidies | Other External Revenue | Dev Charges (* Debt) | Reserves | WIP Reserves | WIP Other / Other Internal | WIP Debt | Net Cost | Financing Sources | | | | |
|---------------------------------------|----------------|--|---------------|----------------------|------------------------|----------------------|--------------|--------------|----------------------------|----------|--------------|-------------------|------|-----------------|---------------------------------------|---|
| | | | | | | | | | | | | From Operating | Debt | Federal Gas Tax | Other: Reserves Future Fund Dividends | |
| 6 | 4242109601 | A/R - East 43rd - Fennell to Queensdale | 600 | - | - | - | 600 | - | - | - | - | - | - | - | - | - |
| 6 | 4242109602 | A/R - Carson / Landron | 1,020 | - | - | - | 1,020 | - | - | - | - | - | - | - | - | - |
| 8 | 4242109801 | A/R - Inverness & Arcade (within Southam Neighbourhood) | 500 | - | - | - | 500 | - | - | - | - | - | - | - | - | - |
| 8 | 4242109802 | A/R - Monarch & West 2nd (within Bonnington Neighbourhood) | 750 | - | - | - | 750 | - | - | - | - | - | - | - | - | - |
| <i>Council Priority Total:</i> | | | 13,030 | - | - | - | 5,270 | - | 930 | - | 6,830 | 3,260 | - | 3,570 | - | - |
| <i>Development Engineering</i> | | | | | | | | | | | | | | | | |
| 15 | 4031380390 | East-West Road Corridor (Waterdown By-Pass) CASH FLOW | 16,830 | - | - | 15,990 * | - | - | - | - | 840 | 840 | - | - | - | - |
| 6, 11 | 4031580584 | RHBP - Nebo - Rymal to Twenty | 4,650 | - | - | 3,952 * | - | - | - | - | 698 | 698 | - | - | - | - |
| 9 | 4031580589 | Rymal - Fletcher to Upper Centennial | 500 | - | - | 426 | - | - | - | - | 74 | 74 | - | - | - | - |
| 7, 8 | 4032080288 | Upper Wellington - Stone Church to Limeridge | 150 | - | - | 90 | - | - | - | - | 60 | 60 | - | - | - | - |
| 11 | 4032155180 | Airport Road Class EA - Upper James to Glancaster Road | 690 | - | - | 420 | - | - | - | - | 270 | 270 | - | - | - | - |
| 11 | 4032180184 | Dickenson - Upper James to Glancaster (AEGD) | 6,000 | - | - | 5,100 * | - | - | - | - | 900 | 900 | - | - | - | - |
| 12 | 4032180185 | Southcote Class EA - Book to Garner | 690 | - | - | 587 | - | - | - | - | 103 | 103 | - | - | - | - |
| 12 | 4032180188 | Trinity Road South - Cormorant Road to approximately 200m southerly | 250 | - | - | - | - | - | - | - | 250 | - | - | 250 | - | - |
| City Wide | 4032180582 | Development Road Urbanization | 500 | - | - | 476 | - | - | - | - | 24 | 24 | - | - | - | - |
| <i>Development Engineering Total:</i> | | | 30,260 | - | - | 27,041 | - | - | - | - | 3,219 | 2,969 | - | 250 | - | - |
| <i>Distribution (Water)</i> | | | | | | | | | | | | | | | | |
| City Wide | 4032162073 | Field Data Systems Program | 110 | - | - | - | - | - | - | - | 110 | 110 | - | - | - | - |
| <i>Distribution (Water) Total:</i> | | | 110 | - | - | - | - | - | - | - | 110 | 110 | - | - | - | - |
| <i>Other</i> | | | | | | | | | | | | | | | | |
| City Wide | 4032101099 | Engineering Services Staffing Costs - Road | 5,570 | - | - | - | - | - | - | - | 5,570 | 5,570 | - | - | - | - |
| City Wide | 4032158001 | Consultation and Accommodation | 30 | - | - | - | - | - | - | - | 30 | 30 | - | - | - | - |
| <i>Other Total:</i> | | | 5,600 | - | - | - | - | - | - | - | 5,600 | 5,600 | - | - | - | - |
| <i>Parking Lot</i> | | | | | | | | | | | | | | | | |
| 6 | 4662141105 | Repaving of 1375 Upper Ottawa rear lot | 100 | - | - | - | - | - | - | - | 100 | 100 | - | - | - | - |
| <i>Parking Lot Total:</i> | | | 100 | - | - | - | - | - | - | - | 100 | 100 | - | - | - | - |
| <i>Replacement Program</i> | | | | | | | | | | | | | | | | |
| 2 | 4031911028 | Strachan - James to east end | 1,030 | - | - | - | - | - | 430 | - | 600 | - | - | 600 | - | - |
| 4 | 4031919110 | Barton - Parkdale to Talbot | 3,780 | - | - | - | - | - | 1,700 | - | 2,080 | - | - | 2,080 | - | - |
| 1 | 4032019103 | Marion - Longwood to Dromore | 150 | - | - | - | - | - | - | - | 150 | - | - | 150 | - | - |
| 13 | 4032019105 | Glenmorris / Underhill / Sleepy Hollow / Wilmar (York Heights / Hunter NBHD) | 150 | - | - | - | - | - | - | - | 150 | - | - | 150 | - | - |
| City Wide | 4032110006 | Minor Construction Program | 270 | - | - | - | - | - | - | - | 270 | 270 | - | - | - | - |
| City Wide | 4032111225 | Geotechnical Investigation Program | 720 | - | - | - | - | - | - | - | 720 | 720 | - | - | - | - |
| City Wide | 4032114405 | Contaminated Soil & Rock Disposal Program | 250 | - | - | - | - | - | - | - | 250 | - | - | 250 | - | - |
| 10 | 4032119102 | Arvin - Dosco to Jones | 150 | - | - | - | - | - | - | - | 150 | - | - | 150 | - | - |
| 13 | 4032119104 | Hatt & Bond - King to Market | 150 | - | - | - | - | - | - | - | 150 | - | - | 150 | - | - |
| 4 | 4032119105 | Barton - Ottawa to Kenilworth | 150 | - | - | - | - | - | - | - | 150 | - | - | 150 | - | - |
| 6 | 4032119108 | Concession / Mountain Brow - Upper Gage to Oakcrest | 150 | - | - | - | - | - | - | - | 150 | - | - | 150 | - | - |
| 14 | 4032119109 | Scenic - Mohawk to Chateau Crt | 150 | - | - | - | - | - | - | - | 150 | - | - | 150 | - | - |
| 13 | 4032119111 | Highway 8 - Bond to Woodleys Lane | 1,800 | - | - | - | - | - | 830 | - | 970 | - | - | 970 | - | - |
| 4 | 4032119112 | Strathearne - Main to Britannia | 150 | - | - | - | - | - | - | - | 150 | - | - | 150 | - | - |
| 10 | 4032119114 | Pinelands / Teal / Garden / Community / Greensfield | 150 | - | - | - | - | - | - | - | 150 | - | - | 150 | - | - |
| 4 | 4032119115 | Strathearne - Brampton to gate at north end | 150 | - | - | - | - | - | - | - | 150 | - | - | 150 | - | - |
| 3 | 4032119122 | Barton - Sherman to Ottawa | 150 | - | - | - | - | - | - | - | 150 | - | - | 150 | - | - |

City of Hamilton
Tax Capital Budget
2021 Capital Budget Project List
(000's)

| City Ward | Project Number | Project Description | Gross Costs | Grants And Subsidies | Other External Revenue | Dev Charges (* Debt) | Reserves | WIP Reserves | WIP Other / Other Internal | WIP Debt | Net Cost | Financing Sources | | | |
|--|----------------|--|----------------|----------------------|------------------------|----------------------|---------------|--------------|----------------------------|----------|---------------|-------------------|---------------|-----------------|---------------------------------------|
| | | | | | | | | | | | | From Operating | Debt | Federal Gas Tax | Other: Reserves Future Fund Dividends |
| City Wide | 4662117124 | On Street Bike Facilities | 600 | - | - | - | - | - | - | - | 600 | - | - | 600 | - |
| 2 | 4662117125 | Hunter St Cycle Track | 1,083 | - | - | - | - | 500 | 583 | - | - | - | - | - | - |
| <i>Transportation Systems Total:</i> | | | 2,233 | - | - | 90 | - | 500 | 583 | - | 1,060 | 90 | - | 970 | - |
| <i>Urban Rehabilitation Program</i> | | | | | | | | | | | | | | | |
| 9 | 4032011026 | Mud - Paramount to Upper Centennial Parkway | 800 | - | - | - | - | - | - | - | 800 | 300 | - | 500 | - |
| 12 | 4032011028 | Southcote - Garner to Highway 403 Bridge | 540 | - | - | 324 | - | - | - | - | 216 | 216 | - | - | - |
| 6, 7, 8, 12, 14 | 4032011045 | LINC Rehabilitation - Asphalt Repair | 1,200 | - | - | - | - | - | - | - | 1,200 | - | - | 1,200 | - |
| 9 | 4032111020 | Paramount - Atlas to Old Mud | 3,500 | - | - | - | - | - | 600 | - | 2,900 | - | - | 2,900 | - |
| 4 | 4032111022 | Kenilworth - Barton to Roxborough | 1,400 | - | - | - | - | - | - | - | 1,400 | - | - | 1,400 | - |
| 3 | 4032111025 | Charlton - Sherman Access to Wentworth | 510 | - | - | - | - | - | - | - | 510 | - | - | 510 | - |
| 8 | 4032111026 | Stone Church - Upper James to Upper Wellington | 1,200 | - | - | - | - | - | 1,200 | - | - | - | - | - | - |
| 12, 14 | 4032111028 | Stone Church - Golf Links to Omni | 1,600 | - | - | - | - | - | 1,600 | - | - | - | - | - | - |
| 12 | 4032111029 | Wilson - Rousseaux to Filman | 4,000 | - | - | - | - | - | 2,930 | - | 1,070 | - | - | 1,070 | - |
| <i>Urban Rehabilitation Program Total:</i> | | | 14,750 | - | - | 324 | - | - | 6,330 | - | 8,096 | 516 | - | 7,580 | - |
| Roads Total: | | | 114,167 | - | - | 29,260 | 6,120 | 500 | 12,523 | - | 65,764 | 25,647 | - | 36,927 | 3,190 |
| Transit Services | | | | | | | | | | | | | | | |
| 3, City Wide | 5301785701 | Transit Maintenance and Storage Facility (Cash Flow Project) | 140,000 | 102,662 | - | 20,462 * | - | - | - | - | 16,876 | - | 16,876 | - | - |
| City Wide | 5302184102 | Real-Time Operations Management | 2,250 | 1,650 | - | - | - | - | - | - | 600 | - | 600 | - | - |
| City Wide | 5302184101 | Real-Time Information Infrastructure | 2,000 | 1,467 | - | - | - | - | - | - | 533 | - | 533 | - | - |
| City Wide | 5302184103 | A-Line Priority Bus Corridor | 2,000 | 1,467 | - | - | - | - | - | - | 533 | - | 533 | - | - |
| City Wide | 5302184109 | Ranger Equipment Replacement | 2,000 | 1,467 | - | - | - | - | - | - | 533 | - | 533 | - | - |
| City Wide | 5302185803 | Operator Washroom Conveniences and End of Line Rehab | 150 | - | - | - | - | - | - | - | 150 | 150 | - | - | - |
| City Wide | 5302185804 | Bus Stop Shelter Rehabilitation | 125 | - | - | - | - | - | - | - | 125 | 125 | - | - | - |
| City Wide | 5302185902 | Transit Shelter Expansion Program | 150 | - | - | - | 150 | - | - | - | - | - | - | - | - |
| City Wide | 5301783700 | HSR Bus Expansion Program - 10 Year Plan | 4,080 | 2,992 | - | 330 | 758 | - | - | - | - | - | - | - | - |
| City Wide | 5302083001 | HSR Expansion Buses - Modal Split | 7,344 | 5,386 | - | 594 | 1,364 | - | - | - | - | - | - | - | - |
| City Wide | 5302183100 | HSR Bus Replacement Program | 31,524 | 22,237 | - | - | 9,287 | - | - | - | - | - | - | - | - |
| City Wide | 5302183101 | Active Transportation Connections | 1,200 | 880 | - | - | 320 | - | - | - | - | - | - | - | - |
| City Wide | 5302183503 | Nonrevenue Vehicle Replace Program | 69 | - | - | - | 69 | - | - | - | - | - | - | - | - |
| Transit Services Total: | | | 192,892 | 140,208 | - | 21,386 | 11,948 | - | - | - | 19,350 | 275 | 19,075 | - | - |
| Waste Management | | | | | | | | | | | | | | | |
| City Wide | 5122151101 | Waste Collection Packer DriveCam Camera Upgrade | 45 | - | - | - | - | - | - | - | 45 | 45 | - | - | - |
| City Wide | 5122191000 | Glanbrook Landfill Capital Improvement Program | 318 | - | - | - | - | - | - | - | 318 | 318 | - | - | - |
| City Wide | 5122192000 | Closed Landfill Maintenance & Capital Improvement Program | 384 | - | - | - | - | - | - | - | 384 | 384 | - | - | - |
| City Wide | 5122155137 | Waste Management R & D Program | 140 | - | - | - | - | - | 140 | - | - | - | - | - | - |
| City Wide | 5122194029 | SWMMP - Recommendation 6: Alternative Disposal Facility | 200 | - | - | - | - | - | - | - | 200 | 200 | - | - | - |
| City Wide | 5122195525 | SWMMP Approvals | 150 | - | - | - | - | - | 150 | - | - | - | - | - | - |
| City Wide | 5122194920 | Environmental Services Legislative Compliance Program | 185 | - | - | - | - | - | - | - | 185 | 185 | - | - | - |
| City Wide | 5121594511 | Transfer Station/CRC Expansion & Capital Replacement | 3,487 | - | - | 1,255 * | - | - | - | - | 2,232 | 2,232 | - | - | - |
| City Wide | 5122193000 | Maintenance & Capital Improvements to the Resource Recovery Centre (RRC) Program | 295 | - | - | 93 * | - | - | - | - | 202 | 202 | - | - | - |
| City Wide | 5122194000 | Transfer Station/CRC Maintenance & Capital Improvement Program | 217 | - | - | - | - | - | - | - | 217 | 217 | - | - | - |
| City Wide | 5122151102 | Waste Collection Packers Reversing Safety Sensors | 24 | - | - | - | - | - | - | - | 24 | 24 | - | - | - |
| City Wide | 5122190200 | Diversion Container Replacement Program | 950 | - | - | 86 * | - | - | 637 | - | 227 | 227 | - | - | - |
| City Wide | 5122190700 | Public Space & Special Event Containers | 120 | - | - | - | - | - | 120 | - | - | - | - | - | - |

City of Hamilton
Tax Capital Budget
2021 Capital Budget Project List
(000's)

| City Ward | Project Number | Project Description | Gross Costs | Grants And Subsidies | Other External Revenue | Dev Charges (* Debt) | Reserves | WIP Reserves | WIP Other / Other Internal | WIP Debt | Net Cost | Financing Sources | | | |
|---|----------------|---|----------------|----------------------|------------------------|----------------------|----------|--------------|----------------------------|----------|----------|-------------------|--------|-----------------|---------------------------------------|
| | | | | | | | | | | | | From Operating | Debt | Federal Gas Tax | Other: Reserves Future Fund Dividends |
| Waste Management Total: | | | 6,515 | - | - | 1,434 | - | - | 1,047 | - | 4,034 | 4,034 | - | - | - |
| West Harbour & Waterfront Strategic Initiatives | | | | | | | | | | | | | | | |
| 2 | 4412106102 | Bayfront Park Upgrades Ph 2 (Washrooms) | 1,260 | - | - | - | - | - | - | - | 1,260 | 1,260 | - | - | - |
| 2 | 4412106103 | Pier 8 - Streetscaping | 1,000 | - | - | - | - | - | - | - | 1,000 | 1,000 | - | - | - |
| 2 | 4411506107 | Pier 5-7 Marina Shoreline Rehab | 1,200 | - | - | - | - | - | - | - | 1,200 | 1,200 | - | - | - |
| 2 | 4411606102 | Pier 5-7 Boardwalk | 4,800 | - | - | - | - | - | - | - | 4,800 | 4,800 | - | - | - |
| 2 | 4411606103 | Pier 6 Artisan Village - CASH FLOW | 600 | - | - | - | - | - | - | - | 600 | 600 | - | - | - |
| 2 | 4411806104 | West Harbour Public Art | 160 | - | - | - | - | - | - | - | 160 | 160 | - | - | - |
| West Harbour & Waterfront Strategic Initiatives Total: | | | 9,020 | - | - | - | - | - | - | - | 9,020 | 9,020 | - | - | - |
| Public Works Tax Funded Total: | | | 391,262 | 140,208 | - | 69,337 | 38,913 | 500 | 21,782 | - | 120,521 | 58,188 | 19,075 | 39,543 | 3,715 |
| TOTAL 2021 CAPITAL PROJECTS REQUIRING APPROVAL: | | | 474,333 | 153,899 | 25 | 78,287 | 46,323 | 500 | 22,408 | - | 172,890 | 86,657 | 29,075 | 39,543 | 17,615 |
| | | | 56,475 DC Debt | | | | | | | | | | | | |
| For Reference | | | | | | | | | | | | | | | |
| Previously Approved 2021 Capital Program Projects | | | | | | | | | | | | | | | |
| Outside Boards & Agencies | | | | | | | | | | | | | | | |
| Police Services | | | | | | | | | | | | | | | |
| 11, 12, 13, 14, 15 | 3762041002 | Police Station 40 (New Division 4) | 8,000 | - | - | 8,000 | - | - | - | - | - | - | - | - | - |
| Confidential Report FCS19080(a) | | | | | | | | | | | | | | | |
| | Various | Various | 713 | 495 | - | - | - | - | 218 | - | - | - | - | - | - |
| Public Works Tax Funded | | | | | | | | | | | | | | | |
| Entertainment Facilities | | | | | | | | | | | | | | | |
| City Wide | 3722051100 | Tim Horton's Field End Guards | 1,100 | - | - | - | - | - | 1,100 | - | - | - | - | - | - |
| Open Space Development | | | | | | | | | | | | | | | |
| 7, 8 | 4401656603 | Sam Lawrence Park | 251 | - | - | - | 251 | - | - | - | - | - | - | - | - |
| Total Previously Approved 2021 Capital Program Projects | | | 10,064 | 495 | - | 8,000 | 251 | - | 1,318 | - | - | - | - | - | - |
| TOTAL 2021 CAPITAL PROGRAM | | | 484,397 | 154,394 | 25 | 86,287 | 46,574 | 500 | 23,726 | - | 172,890 | 86,657 | 29,075 | 39,543 | 17,615 |

Discretionary Tax Supported Net Capital Funding 2021 - 2030 Forecast

| Sources of Funding (Net) (\$000's) | 2020 Final | 2021 Proposed | 2022 Forecast | 2023 Forecast | 2024 Forecast | 2025 Forecast | 2026 Forecast | 2027 Forecast | 2028 Forecast | 2029 Forecast | 2030 Forecast | Totals 2021-2030 |
|--|----------------|------------------|------------------|------------------|------------------|------------------|------------------|------------------|------------------|------------------|------------------|---------------------|
| Sustainable Funding Sources | | | | | | | | | | | | |
| Contribution from Operating | 82,237 | 86,657 | 87,107 | 94,295 | 98,788 | 102,813 | 110,108 | 114,274 | 116,028 | 119,036 | 128,755 | 1,057,862 |
| HUC/Alectra Dividends | 2,300 | 2,300 | 2,300 | 2,300 | 2,300 | 2,300 | 2,300 | 2,300 | 2,300 | 2,300 | 2,300 | 23,000 |
| HUC/Alectra Dividends - Poverty reduction | 3,000 | 3,000 | 3,000 | 3,000 | 3,000 | 3,000 | 3,000 | 3,000 | - | - | - | 21,000 |
| Future Fund - Poverty Reduction | 4,000 | 4,000 | - | - | - | - | - | - | - | - | - | 4,000 |
| Federal Gas Tax | 29,576 | 39,543 | 34,057 | 35,537 | 35,537 | 35,537 | 35,537 | 35,537 | 35,537 | 35,537 | 35,537 | 357,896 |
| Previous Yrs. Capital Financing Surplus | 4,800 | - | - | - | - | - | - | - | - | - | - | - |
| Total Sustainable Funding Sources | 125,913 | 135,500 | 126,464 | 135,132 | 139,625 | 143,650 | 150,945 | 155,111 | 153,865 | 156,873 | 166,592 | 1,463,758 |
| Non-Sustainable Funding Sources | | | | | | | | | | | | |
| Unallocated / Other Capital Reserve | - | 5,125 | - | - | - | - | - | - | - | - | - | 5,125 |
| COVID-19 Reserve | - | 1,100 | - | - | - | - | - | - | - | - | - | 1,100 |
| Roads, Bridges and Traffic Capital Reserve | - | 2,090 | - | - | - | - | - | - | - | - | - | 2,090 |
| Total Non-Sustainable Funding Sources | - | 8,315 | - | - | - | - | - | - | - | - | - | 8,315 |
| Total New External Debt (Principal) | 31,519 | 29,076 | 42,839 | 18,005 | 43,922 | 10,650 | 40,242 | 40,700 | 40,000 | 11,386 | 6,734 | 283,554 |
| Total Funding (Net) | 157,432 | 172,891 | 169,303 | 153,137 | 183,547 | 154,300 | 191,187 | 195,811 | 193,865 | 168,259 | 173,326 | 1,755,627 |
| Net Capital Funding (Block Funding) (\$000's) | | | | | | | | | | | | |
| Corporate Services | 202 | 90 | 90 | 90 | 90 | 90 | 90 | 90 | 90 | 90 | 90 | 900 |
| Information Technology | 983 | 7,588 | 800 | - | - | - | - | - | - | - | - | 8,388 |
| Corporate Facilities | 4,745 | 7,040 | 4,583 | 4,583 | 4,583 | 4,583 | 4,583 | 4,583 | 4,583 | 4,583 | 4,583 | 48,287 |
| Cultural Facilities | 1,702 | 1,702 | 1,702 | 1,702 | 1,702 | 1,702 | 1,702 | 1,702 | 1,702 | 1,702 | 1,702 | 17,020 |
| DC exemptions | 8,500 | 8,500 | 10,000 | 10,000 | 10,000 | 10,000 | 10,000 | 10,000 | 10,000 | 10,000 | 10,000 | 98,500 |
| Downtowns & Commercial Districts | 2,210 | 2,210 | 2,210 | 2,210 | 2,210 | 2,210 | 2,210 | 2,210 | 2,210 | 2,210 | 2,210 | 22,100 |
| Economic Development Initiatives | - | 2,000 | 2,000 | 2,000 | 2,000 | 2,000 | 2,000 | 2,000 | 2,000 | 2,000 | 2,000 | 20,000 |
| Entertainment Facilities | 800 | 800 | - | - | - | - | - | - | - | - | - | 800 |
| Fire / Paramedic Services | 1,000 | 5,940 | 1,000 | 1,000 | 1,000 | 1,000 | 1,000 | 1,000 | 1,000 | 1,000 | 1,000 | 14,940 |
| Forestry & Horticulture | 1,345 | 1,565 | 1,345 | 1,345 | 1,345 | 1,345 | 1,345 | 1,345 | 1,345 | 1,345 | 1,345 | 13,670 |
| Health and Safe Communities - Other Div | 160 | 160 | 160 | 160 | 160 | 160 | 160 | 160 | 160 | 160 | 160 | 1,600 |
| Housing Services | 7,500 | 7,500 | 3,500 | 3,500 | 3,500 | 3,500 | 3,500 | 3,500 | 500 | 500 | 500 | 30,000 |
| Long Term Care Facilities | 752 | 500 | 500 | 500 | 500 | 500 | 500 | 500 | 500 | 500 | 500 | 5,000 |
| Park Development (New/Expansion) | 2,503 | 3,590 | 3,241 | 3,241 | 3,241 | 3,241 | 3,241 | 3,241 | 3,241 | 3,241 | 3,241 | 32,759 |
| Park's Operations | 1,138 | 1,678 | 1,138 | 1,138 | 1,138 | 1,138 | 1,138 | 1,138 | 1,138 | 1,138 | 1,138 | 11,920 |
| Parkland Acquisition | 2,500 | 1,500 | 1,500 | 1,500 | 1,500 | 1,500 | 1,500 | 1,500 | 1,500 | 1,500 | 1,500 | 15,000 |
| Planning / Development | 543 | 639 | 130 | 130 | 130 | 130 | 130 | 130 | 130 | 130 | 130 | 1,809 |
| Recreation Facilities | 4,695 | 4,581 | 4,580 | 4,580 | 4,580 | 4,580 | 4,580 | 5,100 | 5,100 | 5,100 | 5,100 | 47,881 |
| Roads / Bridges / Sidewalk / Street Lighting / Traffic | 59,189 | 65,764 | 63,319 | 65,852 | 68,486 | 71,226 | 74,075 | 77,038 | 80,119 | 83,324 | 86,657 | 735,861 |
| Block Funding Total | 100,467 | 123,347 | 101,798 | 103,531 | 106,165 | 108,905 | 111,754 | 115,237 | 115,318 | 118,523 | 121,856 | 1,126,435 |

2021 Tax Supported Capital Projects Listings including Operating Impacts of Capital Recommended

| Ward | Project | Project Description | Operating Costs (\$000's) | FTE'S (#) |
|--|------------|---|---------------------------|-------------|
| Recommended | | | | |
| City Manager | | | | |
| City Manager | | | | |
| City Wide | 3381959501 | Digital Office: Smart City and Digital Transformation Program | - | - |
| City Wide | 3381858502 | Enhancing City of Hamilton App for citizen services | - | - |
| City Wide | 3381858503 | Digital/Open Data Infrastructure | - | - |
| City Manager Total: | | | - | - |
| City Manager Total: | | | - | - |
| Corporate Services | | | | |
| Customer Service & POA | | | | |
| City Wide | 2052157002 | Replacement of Integrated Court Offences Network and Collections Administration Management Software | - | - |
| Customer Service & POA Total: | | | - | - |
| Finance | | | | |
| City Wide | 2052180510 | DC Exemptions Recovery | - | - |
| City Wide | 3382155301 | 2021 Development Charges' Bylaw Studies | - | - |
| Finance Total: | | | - | - |
| Information Technology (IT) | | | | |
| City Wide | 3501757702 | Network Infrastructure Sustainability and Continuous Improvement | - | - |
| City Wide | 3502157102 | Firewall Purchase | - | - |
| City Wide | 3501957909 | IT Strategy - Strategic Theme Integrated & Connected | - | - |
| City Wide | 3502157210 | PeopleSoft Finance Tools Upgrade | - | - |
| City Wide | 3502157211 | PeopleSoft HRMS Tools Upgrade | - | - |
| City Wide | 3502157101 | Next Generation 9-1-1 (nG 9-1-1) | 312.5 | - |
| City Wide | 3501957905 | IT Strategy - Strategic Theme Enabling Our People | - | - |
| City Wide | 3501957906 | IT Strategy - Strategic Theme IT Optimization | - | - |
| City Wide | 3502157202 | IT Asset Management Program | 357.0 | 2.0 |
| City Wide | 3502157602 | IT Security | - | - |
| City Wide | 3502157907 | Business Systems and Services Continuity Plan | 96.0 | 1.0 |
| City Wide | 3502057203 | Payment Card Systems Review | 100.0 | 1.0 |
| Information Technology (IT) Total: | | | 865.5 | 4.0 |
| Corporate Services Total: | | | 865.5 | 4.0 |
| Council Initiatives | | | | |
| Area Rating Special Capital Reinvestment | | | | |
| 14 | 3302109014 | Ward 14 Capital Reinvestment | - | - |
| 1 | 3302109100 | Ward 1 Capital Reinvestment | - | - |
| 2 | 3302109200 | Ward 2 Capital Reinvestment | - | - |
| 3 | 3302109300 | Ward 3 Capital Reinvestment | - | - |
| 4 | 3302109400 | Ward 4 Capital Reinvestment | - | - |
| 5 | 3302109500 | Ward 5 Capital Reinvestment | - | - |
| 6 | 3302109600 | Ward 6 Capital Reinvestment | - | - |
| 7 | 3302109700 | Ward 7 Capital Reinvestment | - | - |
| 8 | 3302109800 | Ward 8 Capital Reinvestment | - | - |
| Area Rating Special Capital Reinvestment Total: | | | - | - |
| Council Strategic Projects | | | | |
| City Wide | 2110953900 | Randle Reef Rehabilitation Project | - | - |
| City Wide | 2112156401 | Parkland Acquisition | - | - |
| Council Strategic Projects Total: | | | - | - |
| Council Initiatives Total: | | | - | - |
| Healthy and Safe Communities | | | | |
| Hamilton Fire Department | | | | |
| City Wide | 7402151100 | Annual Equipment Replacement | - | - |
| City Wide | 7402151102 | SCBA Complete Unit Replacement | 363.0 | - |
| 15 | 7401841801 | Waterdown New Station | - | 15.0 |
| Hamilton Fire Department Total: | | | 363.0 | 15.0 |
| Hamilton Paramedic Service | | | | |
| City Wide | 7642151101 | Annual Equipment Replacement | - | - |
| City Wide | 7642151102 | Automated CPR Units | 177.0 | - |

2021 Tax Supported Capital Projects Listings including Operating Impacts of Capital Recommended

| Ward | Project | Project Description | Operating Costs (\$000's) | FTE'S (#) |
|---|------------|--|---------------------------|-------------|
| City Wide | 7642151100 | Annual Vehicle Replacement | - | - |
| Hamilton Paramedic Service Total: | | | 177.0 | - |
| Healthy and Safe Communities- Other Divisions | | | | |
| City Wide | 6502141100 | Human Services Integration - Continuous Improvement Projects | - | - |
| Healthy and Safe Communities- Other Divisions Total: | | | - | - |
| Housing Services | | | | |
| City Wide | 6731741609 | Poverty Reduction Investment (PRI) - Affordable Rental Housing | - | - |
| City Wide | 6731841610 | Poverty Reduction Investment (PRI) - Indigenous Poverty Reduction | - | - |
| City Wide | 6731841611 | Poverty Reduction Investment (PRI) - Social Housing Repairs & | - | - |
| City Wide | 6731941110 | COCHI - Administration Yr 3 | - | - |
| City Wide | 6731941112 | COCHI - Rent Supplement Yr 3 | - | - |
| City Wide | 6731941113 | COCHI - Transitional Ops Yr 3 | - | - |
| City Wide | 6731941120 | OPHI - Administration Yr 3 | - | - |
| City Wide | 6731941121 | OPHI - Rental Housing Yr 3 | - | - |
| City Wide | 6731941122 | OPHI - Ontario Renovates Yr 3 | - | - |
| City Wide | 6732041200 | National Housing Strategy_CHH | - | - |
| City Wide | 6732141302 | Social Housing Capital Repairs and Regeneration | - | - |
| Housing Services Total: | | | - | - |
| Healthy and Safe Communities Total: | | | 540.0 | 15.0 |
| Outside Boards & Agencies | | | | |
| CityHousing Hamilton | | | | |
| City Wide | 6182141602 | City Housing Contribution | - | - |
| CityHousing Hamilton Total: | | | - | - |
| H.C.A. & Westfield Heritage Village | | | | |
| City Wide | 3802156100 | Hamilton Conservation Authority Critical and Safety Projects | - | - |
| City Wide | 3802158902 | Westfield Heritage Village - Critical and/or Safety Projects | - | - |
| H.C.A. & Westfield Heritage Village Total: | | | - | - |
| Hamilton Beach Rescue (HBRU) | | | | |
| City Wide | 2862151700 | HBRU Renovations & Equipment Purchases | - | - |
| Hamilton Beach Rescue (HBRU) Total: | | | - | - |
| Hamilton Public Library | | | | |
| 9 | 7501741601 | Valley Park Library Expansion | - | - |
| Hamilton Public Library Total: | | | - | - |
| Police Services | | | | |
| 2, 5, 7 | 3761951812 | Hamilton Police Stations- Roof Repairs and HVAC | - | - |
| City Wide | 3762051007 | Police Personal Issued Portable Radio Replacement | - | - |
| 3, 4, 5, 9, 10 | 3762141101 | Police Air-Cooled Chiller Replacement - East End | - | - |
| City Wide | 3762151101 | Police Glock Program | - | - |
| City Wide | 3762151102 | Ice Rescue Equipment | - | - |
| City Wide | 3762151103 | Mobile Command Centre | - | - |
| Police Services Total: | | | - | - |
| Outside Boards & Agencies Total: | | | - | - |
| Planning & Economic Development | | | | |
| Commercial Districts and Small Business | | | | |
| City Wide | 8201703706 | Community Downtowns and BIAs | 7.2 | - |
| City Wide | 3621708002 | Brownfield Development | - | - |
| City Wide | 8201641800 | Heritage Property Improvement Grants | - | - |
| City Wide | 8201703100 | Office Tenancy Assistance Program | - | - |
| 2, 3, 4 | 8201703700 | Barton/Kenilworth Commercial Corridor Building Improvement Grant Program | - | - |
| 2, 3, 4 | 8201703701 | Barton and Kenilworth Rebate of Planning and Building Fees | - | - |
| City Wide | 8201703703 | (BIA) Commercial Property Improvement Grant Program | - | - |
| City Wide | 8201703704 | Commercial Property Improvement Grant Program | - | - |
| Commercial Districts and Small Business Total: | | | 7.2 | - |
| Economic Development | | | | |
| City Wide | 3621708900 | Economic Development Initiatives | - | - |
| City Wide | 3621750301 | Employment Land Banking (Interest) | - | - |
| Economic Development Total: | | | - | - |
| Growth Management | | | | |

2021 Tax Supported Capital Projects Listings including Operating Impacts of Capital Recommended

| Ward | Project | Project Description | Operating Costs (\$000's) | FTE'S (#) |
|---|------------|--|---------------------------|-----------|
| City Wide | 4142146100 | City Share of Servicing Costs under Subdivision Agreements | - | - |
| Growth Management Total: | | | - | - |
| Parking Services | | | | |
| City Wide | 4902141210 | Fence Repairs | - | - |
| City Wide | 4902141201 | Surface Lots and Garage Repairs and Improvements | - | - |
| City Wide | 4902141203 | Surface Lot Lighting Replacement | - | - |
| 2 | 4901945900 | Waterproof Convention Parking | - | - |
| City Wide | 4901951900 | Electric Charging Stations | - | - |
| City Wide | 4902141202 | York Parkade Fire Door and Window Replacement | - | - |
| City Wide | 4902157201 | Parking Meter Mechanism and Housing Replacement | - | - |
| City Wide | 4902157202 | Coin Sorter | - | - |
| Parking Services Total: | | | - | - |
| Planning Services | | | | |
| City Wide | 8121957900 | 3D Model Development | - | - |
| City Wide | 8101655600 | Comprehensive Zoning By-Law | - | - |
| Planning Services Total: | | | - | - |
| Tourism & Culture | | | | |
| City Wide | 7202058201 | Monument Restoration | - | - |
| 4 | 7202141105 | Steam Museum Shed Restoration | - | - |
| 12 | 7202141210 | Ancaster Old Town Hall Exterior Restoration | - | - |
| 1 | 7202141212 | Dundurn Cockpit Restoration | - | - |
| 5 | 7202141217 | Veevers Estate Tenant Improvements | - | - |
| City Wide | 7202158212 | Heritage Site Documentation Study | - | - |
| City Wide | 7202058202 | Collections Management | - | - |
| City Wide | 7202158210 | Built Heritage Inventory | - | - |
| 5 | 7102158210 | Public Art-Hamilton the Electric City | - | - |
| 1 | 7102158211 | Public Art Locke Street Marker | - | - |
| 12 | 7102158212 | Ancaster Memorial Arts Centre Public Art | - | - |
| 1 | 7202041200 | Dundurn Interior Restoration | - | - |
| 2 | 7202141106 | Whitehern Interior Conservation | - | - |
| 1 | 7202141213 | Dundurn HVAC Replacement | - | - |
| 2 | 7202141218 | Whitehern Exterior Shutter Conservation | - | - |
| City Wide | 7202158213 | Museum Development | - | - |
| Tourism & Culture Total: | | | - | - |
| Planning & Economic Development Total: | | | 7.2 | - |
| Public Works Tax Funded | | | | |
| Corporate Facilities | | | | |
| City Wide | 3541849003 | Backflow Prevention for Various Facilities | 120.0 | - |
| 10 | 3542141910 | Stoney Creek City Hall -RCMP Lease Capital Replacement | - | - |
| | 3542050001 | EFFM Facility Yard Relocation | - | - |
| City Wide | 3542141009 | Program - Compliance Remediation | - | - |
| City Wide | 3542141409 | Program - Facilities Code & Legislative Compliance | - | - |
| City Wide | 3542141412 | Program - Roof Management | - | - |
| City Wide | 3542141532 | Program - Facility Capital Maintenance | - | - |
| City Wide | 3542151001 | Program - Mechanical Infrastructure Life-cycle Renewal | - | - |
| City Wide | 3542151900 | Program - Generator Compliance Testing and Upgrades | - | - |
| City Wide | 3542155100 | Program - Corporate Facilities Audit | - | - |
| City Wide | 3542141013 | Program - Firestations Facility Upgrade | - | - |
| City Wide | 3542141010 | Program - Facility Upgrades to Hamilton Public Libraries | - | - |
| Corporate Facilities Total: | | | 120.0 | - |
| Energy Initiatives | | | | |
| 2, 9 | 7902149101 | Rec Heat Reclaim & Controls Project | - | - |
| Energy Initiatives Total: | | | - | - |
| Entertainment Facilities | | | | |
| 2 | 3722141805 | Program HCC, FOCH & FOC Lifecycle Renewal | - | - |
| City Wide | 3722141100 | Tim Horton's Field Turf Replacement | - | - |
| Entertainment Facilities Total: | | | - | - |
| Fleet Services | | | | |
| 1, 2, 5, 6, 11, 12, | 4942151103 | Fuel site Restoration | - | - |

2021 Tax Supported Capital Projects Listings including Operating Impacts of Capital Recommended

| Ward | Project | Project Description | Operating Costs (\$000's) | FTE'S (#) |
|--|------------|--|---------------------------|-----------|
| City Wide | 4942151004 | Street Sweeper Purchase | - | - |
| City Wide | 4942151100 | Fleet Vehicle&Equipment Replace Program | - | - |
| Fleet Services Total: | | | - | - |
| Forestry & Horticulture | | | | |
| City Wide | 4452149101 | Irrigation Upgrades | - | - |
| City Wide | 4452141101 | Tropical Green House Capital Maintenance | - | - |
| City Wide | 4451153001 | Emerald Ash Borer (EAB) Management Plan Council Cost (Option 3) | - | - |
| City Wide | 4452153101 | Tree Inventory | - | - |
| City Wide | 4452153444 | Tree Planting Program | 21.2 | - |
| Forestry & Horticulture Total: | | | 21.2 | - |
| Long Term Care Facilities | | | | |
| City Wide | 6302141100 | Macassa and Wentworth Lodges Roof | - | - |
| City Wide | 6302141101 | Program - ML & WL Facility Capital Maintenance | - | - |
| City Wide | 6302141102 | Macassa Lodge D-Wing | - | - |
| City Wide | 6302151100 | ML BAS Upgrade | - | - |
| City Wide | 6302151101 | Macassa Lodge Carpet Removal | - | - |
| 1, 2, 3, 4, 5, 6, 7, 8, 9, 10, 11, 12, 13, 14, 15, City Wide | 6302151102 | Program - ML & WL Keyscan and Hardware | - | - |
| City Wide | 6302151103 | Program - ML & WL Equipment Life-cycle Renewal | - | - |
| Long Term Care Facilities Total: | | | - | - |
| O & M - Parks & Cemeteries | | | | |
| City Wide | 4402053001 | Cemetery Document Digitization | - | - |
| City Wide | 4402149007 | Cemetery Columbarium | - | - |
| City Wide | 4402149009 | Sport Lighting | - | - |
| City Wide | 4402149100 | Stair Replacement and Repair Program | - | - |
| City Wide | 4402152600 | Playground Lifecycle Replacement Program | - | - |
| City Wide | 4402156001 | Leash Free Dog Park Program | 2.0 | - |
| City Wide | 4402145800 | Urban Park Parking Lot Paving Program | - | - |
| City Wide | 4402151001 | Equipment Upgrades | - | - |
| City Wide | 4402151601 | Equipment Acquisition (DC) Program | 76.0 | - |
| City Wide | 4402151700 | Small Equipment Replacement (Reserve) Program | - | - |
| 5 | 4402151903 | Confederation Beach Park - Capital Maintenance Program | - | - |
| City Wide | 4402149101 | Park Pathway Resurfacing Program | - | - |
| City Wide | 4402152100 | CSA Safety Material Replacement Program | - | - |
| City Wide | 4402111601 | Cemetery Roads Rehabilitation Program | - | - |
| City Wide | 4402149003 | Backflow Prevention for Various Parks Facilities | 135.0 | - |
| City Wide | 4402154699 | Tennis and Multi -use Court Rehabilitation Program | - | - |
| O & M - Parks & Cemeteries Total: | | | 213.0 | - |
| Open Space Development | | | | |
| 6, 9 | 4401056060 | Open Space Replacement Strategy-East Mtn Trail Loop | - | - |
| 5 | 4401356801 | Confederation Park Redevelopment | 271.1 | 1.3 |
| 4 | 4401956904 | Andrew Warburton Memorial Park | - | - |
| 15 | 4401956906 | Gatesbury Park | 5.0 | - |
| 8 | 4402056008 | Southam Park Master Plan | - | - |
| 2 | 4402056918 | Beasley Park Rehabilitation Phase 2 - Kelly Street Pedestrianization | - | - |
| City Wide | 4402155600 | Parks Testing and Reporting | - | - |
| 8 | 4402156002 | Ryckman's Park Pathway | 2.0 | - |
| 11 | 4402156111 | Lancaster Heights - Developer Build | 47.5 | 0.5 |
| 1 | 4402156117 | Victoria Park Spray Pad Replacement | - | - |
| 4 | 4402156119 | R.T. Steele Park | - | - |
| 10 | 4402156120 | Cherry Beach Park | - | - |
| 12 | 4402156121 | Tiffany Hills Park Pathway Connection to School | - | - |
| City Wide | 4402156123 | Citywide Park Master Plan | - | - |
| 6, 7 | 4402156124 | Mountain Drive Park Redevelopment | - | - |
| 8 | 4402156125 | William Connell Park - Entrance Improvement | - | - |
| 3 | 4401256520 | Gage Park Redevelopment | - | - |
| City Wide | 4401858800 | Skatepark Facility - Recreation study implementation | 11.0 | - |

2021 Tax Supported Capital Projects Listings including Operating Impacts of Capital Recommended

| Ward | Project | Project Description | Operating Costs (\$000's) | FTE'S (#) |
|--|------------|--|---------------------------|------------|
| 7 | 4401956929 | HRTMP Initiative 7-1 - Limeridge Mall Hydro Corridor Trail | 35.0 | - |
| City Wide | 4402156006 | Rail Trail Improvements | - | - |
| City Wide | 4402156104 | Recreational Trails Master Plan study update | - | - |
| 4 | 4402156122 | HRTMP Initiatives #4-4 and 5-6 - Hydro Corridor: Barton Street to Greenhill Avenue | - | - |
| Open Space Development Total: | | | 371.6 | 1.8 |
| Recreation Facilities | | | | |
| City Wide | 7102154536 | Program - Arena Retrofits | - | - |
| 5 | 7102054002 | Confederation Park Sports Park Buildings | - | 0.5 |
| 9 | 7101754706 | Valley Park Community Centre Fit-up | 150.0 | 1.0 |
| City Wide | 7102151001 | Program - Mechanical Infrastructure Life-cycle renewal | - | - |
| City Wide | 7102154702 | Program - Facility Capital Maintenance | - | - |
| City Wide | 7102155101 | Program - Recreation Facilities Audit | - | - |
| City Wide | 7102154105 | Program - Park & Fieldhouse Retrofits | - | - |
| City Wide | 7102145215 | Program - Parking Lot Management | - | - |
| City Wide | 7102154508 | Public Use Feasibility Needs & Study | - | - |
| 4 | 7101558501 | Parkdale Outdoor Pool Redevelopment & Expansion | - | - |
| 5 | 7101754805 | Sir Wilfrid Laurier Gymnasium Addition. | 260.0 | - |
| City Wide | 7102141706 | Program - Recreation Centre Retrofits | - | - |
| City Wide | 7102154216 | Program - Roof Management | - | - |
| City Wide | 7102154703 | Program - Senior Centre Retrofits | - | - |
| Recreation Facilities Total: | | | 410.0 | 1.5 |
| Roads | | | | |
| <u>Asset Preservation</u> | | | | |
| 2 | 4031919119 | Sheaffe / Park / Mulberry (Central Neighbourhood (North)) | - | - |
| <u>Asset Preservation Total:</u> | | | - | - |
| <u>Bridges & Structures</u> | | | | |
| 13 | 4031618090 | Bridge 090 - McMurray St, 100m s/o of Hatt St | - | - |
| 9 | 4031818366 | Bridge 366 - Mud St W, 320m e/o Paramount Dr | - | - |
| 5 | 4031818407 | Bridge 407 - Queenston Rd, 320m e/o Lake Ave | - | - |
| 11 | 4031818437 | Bridge 437 - Miles Rd, 610m s/o Dickenson Rd E | - | - |
| 12 | 4032018019 | Bridge 019 - Norman Rd, 555m e/o Sager Rd | - | - |
| 13 | 4032018248 | Bridge 248 - King St W, 145m w/o Bond to Woodleys Lane | - | - |
| 12 | 4032018372 | Bridge 372 - Wilson St E, 1700m e/o Rousseaux St (south side original culvert) | - | - |
| 11 | 4032018414 | Bridge 414 - Miles Road, 130m s/o Dickenson Rd E | - | - |
| 2, 8 | 4032117144 | Claremont Access - Steel Facing Walls 1 & 2 Removal | - | - |
| City Wide | 4032118216 | Bridge and Culvert Maintenance - T.O.M. | - | - |
| City Wide | 4032118217 | Bridge and Culvert Major Maintenance - Engineering Services | - | - |
| 13 | 4032118279 | Bridge 279 - Safari, 50m east of Cooper | - | - |
| 1 | 4032118282 | Bridge 282 - Longwood over Hwy 403 | - | - |
| 3 | 4032118329 | Bridge 329 - Burlington St E over Wilcox St | - | - |
| City Wide | 4032155145 | Escarpment Erosion Study | - | - |
| City Wide | 4042110004 | Escarpment Slope & Appurtenance Stabilization Program | - | - |
| City Wide | 4042110417 | Retaining Wall Rehabilitation Program | - | - |
| <u>Bridges & Structures Total:</u> | | | - | - |
| <u>Computer Technology</u> | | | | |
| City Wide | 4031957944 | PW Asset Management (PW-AM) System Implementation - CASH FLOW | - | - |
| <u>Computer Technology Total:</u> | | | - | - |
| <u>Council Priority</u> | | | | |
| 1 | 4031911601 | Council Priority - Ward 1 Minor Rehabilitation | - | - |
| 2 | 4031911602 | Council Priority - Ward 2 Minor Rehabilitation | - | - |
| 3 | 4031911603 | Council Priority - Ward 3 Minor Rehabilitation | - | - |
| 4 | 4031911604 | Council Priority - Ward 4 Minor Rehabilitation | - | - |
| 5 | 4031911605 | Council Priority - Ward 5 Minor Rehabilitation | - | - |
| 6 | 4031911606 | Council Priority - Ward 6 Minor Rehabilitation | - | - |
| 7 | 4031911607 | Council Priority - Ward 7 Minor Rehabilitation | - | - |
| 8 | 4031911608 | Council Priority - Ward 8 Minor Rehabilitation | - | - |
| 9 | 4031911609 | Council Priority - Ward 9 Minor Rehabilitation | - | - |
| 10 | 4031911610 | Council Priority - Ward 10 Minor Rehabilitation | - | - |

2021 Tax Supported Capital Projects Listings including Operating Impacts of Capital Recommended

| Ward | Project | Project Description | Operating Costs (\$000's) | FTE'S (#) |
|---------------------------------------|------------|---|---------------------------|-----------|
| 11 | 4031911611 | Council Priority - Ward 11 Minor Rehabilitation | - | - |
| 12 | 4031911612 | Council Priority - Ward 12 Minor Rehabilitation | - | - |
| 13 | 4031911613 | Council Priority - Ward 13 Minor Rehabilitation | - | - |
| 14 | 4031911614 | Council Priority - Ward 14 Minor Rehabilitation | - | - |
| 15 | 4031911615 | Council Priority - Ward 15 Minor Rehabilitation | - | - |
| 4 | 4031919115 | Delena / Beland / Dunsmore | - | - |
| 5 | 4032119106 | Kelvin - Old Orchard to south end | - | - |
| 5 | 4242109501 | A/R - Albright - Quigley to 190nm w/o Nicklaus | - | - |
| 5 | 4242109502 | A/R - Greenford - Queenston to south end | - | - |
| 6 | 4242109601 | A/R - East 43rd - Fennell to Queensdale | - | - |
| 6 | 4242109602 | A/R - Carson / Landron | - | - |
| 8 | 4242109801 | A/R - Inverness & Arcade (within Southam Neighbourhood) | - | - |
| 8 | 4242109802 | A/R - Monarch & West 2nd (within Bonnington Neighbourhood) | - | - |
| <u>Council Priority Total:</u> | | | - | - |
| <u>Development Engineering</u> | | | | |
| 15 | 4031380390 | East-West Road Corridor (Waterdown By-Pass) CASH FLOW | - | - |
| 6, 11 | 4031580584 | RHBP - Nebo - Rymal to Twenty | - | - |
| 9 | 4031580589 | Rymal - Fletcher to Upper Centennial | - | - |
| 7, 8 | 4032080288 | Upper Wellington - Stone Church to Limeridge | - | - |
| 11 | 4032155180 | Airport Road Class EA - Upper James to Glancaster Road | - | - |
| 11 | 4032180184 | Dickenson - Upper James to Glancaster (AEGD) | - | - |
| 12 | 4032180185 | Southcote Class EA - Book to Garner | - | - |
| 12 | 4032180188 | Trinity Road South - Cormorant Road to approximately 200m southerly | - | - |
| City Wide | 4032180582 | Development Road Urbanization | - | - |
| <u>Development Engineering Total:</u> | | | - | - |
| <u>Distribution (Water)</u> | | | | |
| City Wide | 4032162073 | Field Data Systems Program | - | - |
| <u>Distribution (Water) Total:</u> | | | - | - |
| <u>Other</u> | | | | |
| City Wide | 4032101099 | Engineering Services Staffing Costs - Road | - | - |
| City Wide | 4032158001 | Consultation and Accommodation | - | - |
| <u>Other Total:</u> | | | - | - |
| <u>Parking Lot</u> | | | | |
| 6 | 4662141105 | Repaving of 1375 Upper Ottawa rear lot | - | - |
| <u>Parking Lot Total:</u> | | | - | - |
| <u>Replacement Program</u> | | | | |
| 2 | 4031911028 | Strachan - James to east end | - | - |
| 4 | 4031919110 | Barton - Parkdale to Talbot | - | - |
| 1 | 4032019103 | Marion - Longwood to Dromore | - | - |
| 13 | 4032019105 | Glenmorris / Underhill / Sleepy Hollow / Wilmar (York Heights / Hunter MRLD) | - | - |
| City Wide | 4032110006 | Minor Construction Program | - | - |
| City Wide | 4032111225 | Geotechnical Investigation Program | - | - |
| City Wide | 4032114405 | Contaminated Soil & Rock Disposal Program | - | - |
| 10 | 4032119102 | Arvin - Dosco to Jones | - | - |
| 13 | 4032119104 | Hatt & Bond - King to Market | - | - |
| 4 | 4032119105 | Barton - Ottawa to Kenilworth | - | - |
| 6 | 4032119108 | Concession / Mountain Brow - Upper Gage to Oakcrest | - | - |
| 14 | 4032119109 | Scenic - Mohawk to Chateau Crt | - | - |
| 13 | 4032119111 | Highway 8 - Bond to Woodleys Lane | 4.0 | - |
| 4 | 4032119112 | Strathearne - Main to Britannia | - | - |
| 10 | 4032119114 | Pinelands / Teal / Garden / Community / Greensfield | - | - |
| 4 | 4032119115 | Strathearne - Brampton to gate at north end | - | - |
| 3 | 4032119122 | Barton - Sherman to Ottawa | - | - |
| City Wide | 4032149555 | QA-QC Service Contract Program | - | - |
| <u>Replacement Program Total:</u> | | | 4.0 | - |
| <u>Retaining Wall</u> | | | | |
| 10 | 4032011024 | Fifty Road Escarpment Access - Retaining Walls | - | - |

2021 Tax Supported Capital Projects Listings including Operating Impacts of Capital Recommended

| Ward | Project | Project Description | Operating Costs (\$000's) | FTE'S (#) |
|---|------------|--|---------------------------|------------|
| 13 | 4032110011 | Highway 8 Escarpment Access Retaining Wall Replacements (Dundas) - Woodlawn Lane to Bridge 248 | - | - |
| <u>Retaining Wall Total:</u> | | | - | - |
| <u>Road OPS Growth</u> | | | | |
| City Wide | 4032121350 | Fleet Additions - Roads O&M | - | - |
| <u>Road OPS Growth Total:</u> | | | - | - |
| <u>Rural Rehabilitation Program</u> | | | | |
| 13 | 4032111021 | Brock - Concession 4 W to Safari | - | - |
| 12 | 4032111024 | Southcote - Book to Garner | - | - |
| City Wide | 4032117677 | Pavement Preventative Maintenance Program | - | - |
| <u>Rural Rehabilitation Program Total:</u> | | | - | - |
| <u>Sidewalks</u> | | | | |
| City Wide | 4032111222 | New Sidewalk Program | - | - |
| <u>Sidewalks Total:</u> | | | - | - |
| <u>Street Lights</u> | | | | |
| 13 | 4662110018 | Cootes Drive: Spencer Creek to East St N / Dundas St - Street Lighting System Rehabilitation | - | - |
| <u>Street Lights Total:</u> | | | - | - |
| <u>Technical Studies & Reporting</u> | | | | |
| City Wide | 4031955916 | Complete Liveable Better Streets Manual | - | - |
| City Wide | 4032055588 | O.Reg. 588/17 Compliance - Asset Management Plan Development | - | - |
| City Wide | 4032118218 | OSIM Bridge and Culvert Inspections | - | - |
| City Wide | 4032118219 | Structural Investigations and Reports | - | - |
| 11 | 4032155140 | Dickenson EA - Upper James to Upper Centennial | - | - |
| 8 | 4032155141 | West 5th EA - Rymal to Stone Church (SMA) | - | - |
| City Wide | 4032155522 | State of the Infrastructure - Asset Management | - | - |
| City Wide | 4032155556 | Mapping Update Program | - | - |
| City Wide | 4032155744 | TMP Modelling & Monitoring | - | - |
| 12 | 4032180180 | Smith Rd Class EA - (Garner to Dickenson Extension) | - | - |
| <u>Technical Studies & Reporting Total:</u> | | | - | - |
| <u>Traffic - APS</u> | | | | |
| City Wide | 4662120531 | APS - Accessible Pedestrian Signals | 16.8 | 0.2 |
| <u>Traffic - APS Total:</u> | | | 16.8 | 0.2 |
| <u>Traffic - Pedestrian Signals</u> | | | | |
| 3 | 4662120526 | New Intersection Pedestrian Signal (IPS) - Barton St and Milton Ave | - | - |
| 3 | 4662120527 | New Intersection Pedestrian Signal (IPS) - Sherman Ave and Dunsmore Road | - | - |
| 3 | 4662120528 | New Intersection Pedestrian Signal (IPS) - Wentworth & King William (near Cathedral High School) | - | - |
| 8 | 4662120529 | Upper James - Pedestrian Improvements | - | - |
| <u>Traffic - Pedestrian Signals Total:</u> | | | - | - |
| <u>Traffic Operations</u> | | | | |
| City Wide | 4031710715 | Railway Crossings Upgrades | - | - |
| City Wide | 4661920930 | Neighbourhood Speed Reduction Initiative | - | - |
| City Wide | 4662110012 | Railway Roadway Crossings Rehabilitation Program | - | - |
| City Wide | 4662115820 | Traffic Counts Program | - | - |
| City Wide | 4662116102 | Traffic Calming | - | - |
| City Wide | 4662120019 | Traffic Controller Replacement Program | - | - |
| 3 | 4662120132 | Wentworth St Modifications | - | - |
| 3 | 4662120140 | New bump-outs at Barton & Lottridge and Barton & Barnesdale | - | - |
| City Wide | 4662120720 | Durable Plastic Pavement Marking Rehabilitation | - | - |
| City Wide | 4662120722 | Overhead Sign Structure | - | - |
| <u>Traffic Operations Total:</u> | | | - | - |
| <u>Traffic Signals</u> | | | | |
| City Wide | 4662120011 | Traffic Signal Upgrades | - | - |
| 11 | 4662120013 | Traffic Signal Modernization - Nebo @ Rymal | - | - |
| City Wide | 4662120017 | Traffic Signal LED Lighting Upgrade Program | - | - |
| 11 | 4662120126 | New Traffic Signal - Nebo @ Twenty Rd | 13.6 | 0.1 |
| City Wide | 4662120522 | Traffic Engineering - Signal Design & Contract Administration | - | - |
| 15 | 4662120540 | Traffic Signal Modernization Coordinated with Construction | - | - |
| <u>Traffic Signals Total:</u> | | | 13.6 | 0.1 |

2021 Tax Supported Capital Projects Listings including Operating Impacts of Capital Recommended

| Ward | Project | Project Description | Operating Costs (\$000's) | FTE'S (#) |
|---|------------|--|---------------------------|-------------|
| <u>Traffic Study/Master Plan</u> | | | | |
| City Wide | 4032155820 | Sustainable Mobility Program | - | - |
| City Wide | 4032155940 | Transportation Tomorrow Survey | - | - |
| <u>Traffic Study/Master Plan Total:</u> | | | - | - |
| <u>Transportation Operations & Maintenance</u> | | | | |
| 3 | 4032041065 | Snow Disposal Site - Yard Improvements | - | - |
| City Wide | 4032110005 | Major Road Maintenance Program | - | - |
| City Wide | 4032111224 | Sidewalk Rehabilitation Program | - | - |
| City Wide | 4032117241 | Fencing/Sound Barrier Rehabilitation/Replacement within the Road Allowance | - | - |
| City Wide | 4032141762 | Yard Facility Maintenance and Improvement Program | - | - |
| City Wide | 4032151410 | Roads - Small Equipment Replacement | - | - |
| City Wide | 4042111351 | Roads - Alleyway Rehabilitation | - | - |
| City Wide | 4042117384 | Guide Rail Replacement Program | - | - |
| City Wide | 4662120048 | Durable Pavement Markings (New Installations) | - | - |
| City Wide | 4662120050 | Engagement Priorities - Vision Zero | - | - |
| City Wide | 4662120051 | Education Priorities - Vision Zero | - | - |
| City Wide | 4662120052 | Evaluation Priorities - Vision Zero | - | - |
| City Wide | 4662120053 | Engineering Priorities - Vision Zero | - | - |
| <u>Transportation Operations & Maintenance Total:</u> | | | - | - |
| <u>Transportation Systems</u> | | | | |
| 1, 3, 5, 8, 14 | 4032017050 | Bicycle Infrastructure Upgrades | - | - |
| 15 | 4032017051 | Waterdown Traffic Management Implementation | - | - |
| 1, 2, 3, 4, 5, 8, 15 | 4032117053 | Bicycle Boulevard (Neighbourhood Greenways) Program | - | - |
| 13 | 4032117054 | Hatt Street Bikeway | - | - |
| City Wide | 4032117125 | Active Transportation Connections (ICIP) | - | - |
| City Wide | 4662117124 | On Street Bike Facilities | 100.0 | - |
| 2 | 4662117125 | Hunter St Cycle Track | - | - |
| <u>Transportation Systems Total:</u> | | | 100.0 | - |
| <u>Urban Rehabilitation Program</u> | | | | |
| 9 | 4032011026 | Mud - Paramount to Upper Centennial Parkway | - | - |
| 12 | 4032011028 | Southcote - Garner to Highway 403 Bridge | - | - |
| 6, 7, 8, 12, 14 | 4032011045 | LINC Rehabilitation - Asphalt Repair | - | - |
| 9 | 4032111020 | Paramount - Atlas to Old Mud | - | - |
| 4 | 4032111022 | Kenilworth - Barton to Roxborough | - | - |
| 3 | 4032111025 | Charlton - Sherman Access to Wentworth | - | - |
| 8 | 4032111026 | Stone Church - Upper James to Upper Wellington | - | - |
| 12, 14 | 4032111028 | Stone Church - Golf Links to Omni | - | - |
| 12 | 4032111029 | Wilson - Rousseaux to Filman | - | - |
| <u>Urban Rehabilitation Program Total:</u> | | | - | - |
| Roads Total: | | | 134.4 | 0.2 |
| Transit Services | | | | |
| 3, City Wide | 5301785701 | Transit Maintenance and Storage Facility (Cash Flow Project) | - | 21.0 |
| City Wide | 5302184102 | Real-Time Operations Management | 100.0 | - |
| City Wide | 5302184101 | Real-Time Information Infrastructure | - | - |
| City Wide | 5302184103 | A-Line Priority Bus Corridor | - | - |
| City Wide | 5302184109 | Ranger Equipment Replacement | - | - |
| City Wide | 5302185803 | Operator Washroom Conveniences and End of Line Rehab | 310.0 | - |
| City Wide | 5302185804 | Bus Stop Shelter Rehabilitation | - | - |
| City Wide | 5302185902 | Transit Shelter Expansion Program | 80.0 | - |
| City Wide | 5301783700 | HSR Bus Expansion Program - 10 Year Plan | 1,190.0 | 14.0 |
| City Wide | 5302083001 | HSR Expansion Buses - Modal Split | 2,143.0 | 21.0 |
| City Wide | 5302183100 | HSR Bus Replacement Program | - | - |
| City Wide | 5302183101 | Active Transportation Connections | - | - |
| City Wide | 5302183503 | Nonrevenue Vehicle Replace Program | - | - |
| Transit Services Total: | | | 3,823.0 | 56.0 |
| Waste Management | | | | |
| City Wide | 5122151101 | Waste Collection Packer DriveCam Camera Upgrade | - | - |

2021 Tax Supported Capital Projects Listings including Operating Impacts of Capital Recommended

| Ward | Project | Project Description | Operating Costs (\$000's) | FTE'S (#) |
|---|----------------|--|----------------------------------|------------------|
| City Wide | 5122191000 | Glanbrook Landfill Capital Improvement Program | - | - |
| City Wide | 5122192000 | Closed Landfill Maintenance & Capital Improvement Program | - | - |
| City Wide | 5122155137 | Waste Management R & D Program | - | - |
| City Wide | 5122194029 | SWMMP - Recommendation 6: Alternative Disposal Facility | - | - |
| City Wide | 5122195525 | SWMMP Approvals | - | - |
| City Wide | 5122194920 | Environmental Services Legislative Compliance Program | - | - |
| City Wide | 5121594511 | Transfer Station/CRC Expansion & Capital Replacement | - | - |
| City Wide | 5122193000 | Maintenance & Capital Improvements to the Resource Recovery Centre | - | - |
| City Wide | 5122194000 | Transfer Station/CRC Maintenance & Capital Improvement Program | - | - |
| City Wide | 5122151102 | Waste Collection Packers Reversing Safety Sensors | - | - |
| City Wide | 5122190200 | Diversion Container Replacement Program | - | - |
| City Wide | 5122190700 | Public Space & Special Event Containers | - | - |
| Waste Management Total: | | | - | - |
| West Harbour & Waterfront Strategic Initiatives | | | | |
| 2 | 4412106102 | Bayfront Park Upgrades Ph 2 (Washrooms) | - | - |
| 2 | 4412106103 | Pier 8 - Streetscaping | - | - |
| 2 | 4411506107 | Pier 5-7 Marina Shoreline Rehab | - | - |
| 2 | 4411606102 | Pier 5-7 Boardwalk | - | 0.3 |
| 2 | 4411606103 | Pier 6 Artisan Village - CASH FLOW | - | - |
| 2 | 4411806104 | West Harbour Public Art | - | - |
| West Harbour & Waterfront Strategic Initiatives Total: | | | - | 0.3 |
| Public Works Tax Funded Total: | | | 5,093.2 | 59.9 |
| Total Recommended Projects: | | | 6,505.9 | 78.9 |

CITY OF HAMILTON

BY-LAW NO. 20-

To Confirm the Proceedings of City Council at its special meeting held on December 18th, 2020

**THE COUNCIL OF THE
CITY OF HAMILTON
ENACTS AS FOLLOWS:**

1. The Action of City Council at its meeting held on the 4th day November, 2020, in respect of each recommendation contained in

General Issues Committee Report (Tax Capital Budget) 20-021 – November 27, December 3 and December 18, 2020
Hamilton Enterprises Holding Corporation Shareholder Report 20-002 – December 18, 2020

considered by the City of Hamilton at the said meeting, and in respect of each motion, resolution and other action passed and taken by the City Council at its said meeting is hereby adopted, ratified and confirmed.

2. The Mayor of the City of Hamilton and the proper officials of the City of Hamilton are hereby authorized and directed to do all things necessary to give effect to the said action or to obtain approvals where required, and except where otherwise provided, the Mayor and the City Clerk are hereby directed to execute all documents necessary in that behalf, and the City Clerk is hereby authorized and directed to affix the Corporate Seal of the Corporation to all such documents.

PASSED this 18th day of December, 2020.

B. Clark
Acting Mayor

A. Holland
City Clerk