



City of Hamilton

CITY COUNCIL REVISED

20-028

Friday, December 18, 2020, Immediately following the Hamilton Enterprises Holding Corporation Shareholder meeting

Due to the COVID-19 and the Closure of City Hall

All electronic meetings can be viewed at:

City's Website: <https://www.hamilton.ca/council-committee/council-committee-meetings/meetings-and-agendas>

City's YouTube Channel: <https://www.youtube.com/user/InsideCityofHamilton> or Cable 14

Call to Order

1. APPROVAL OF AGENDA

(Added Items, if applicable, will be noted with *)

2. DECLARATIONS OF INTEREST

3. MOTIONS

3.1. 2021 Tax Supported Capital Budget (FCS20101) (City Wide)

(To ratify the decisions made at the December 18th, General Issues Committee (Tax Capital Budget) meeting)

***4. NOTICES OF MOTION**

- *4.1. Various Requests from Hamilton Utilities Corporation and Hamilton Enterprises Holding Corporation (FCS20092/LS20030) (City Wide)

(To ratify the decisions made at the December 18th, Hamilton Enterprise Holding Corporation Shareholder meeting)

5. BY-LAWS AND CONFIRMING BY-LAW

- 5.1. 275

To Confirm the Proceedings of City Council

6. ADJOURNMENT

CITY OF HAMILTON

MOTION

Special Council: December 16, 2020

MOVED BY COUNCILLOR

SECONDED BY MAYOR/COUNCILLOR.....

2021 Tax Supported Capital Budget (FCS20101) (City Wide)

- (a) That the 2021 Tax Supported Capital Levy in the amount of \$127,365,000 be approved, inclusive of:
- (i) a net levy increase of \$1,654,000 (0.18%) in 2021 for associated debt financing for the Investing in Canada Infrastructure Program – Public Transit Stream that was previously approved; and,
 - (ii) a net levy increase of \$2,000,000 (0.22%) in 2021 to fund an increase in the recovery of exemptions of tax services provided through the City’s Development Charge exemption programs;
- (b) That an additional \$5,100,000, which is required to maintain the same infrastructure investment to address state-of-good repair requirements be approved, as follows:
- (i) Transportation Infrastructure for Council Priority Minor Rehabilitation Projects equally distributed to all Wards - \$3,000,000 to be funded from the Federal Gas Tax Reserve (#112213);
 - (ii) That \$560,000 in WIP funding be transferred from Active Transportation Connections to Council Priority Minor Rehabilitation Projects allocated equally to each ward; and,
 - (iii) Facilities Management - \$1,500,000, to be funded from the 2020 Unallocated 2020 Capital Levy Reserve (#108020);

- (c) That the 2021 Tax Supported Capital Budget and Financing Plan in the amount of \$474,333,000, attached hereto as Appendix “A”, be approved with the following funding sources:
- (i) \$153,899,000 from government grants and subsidies;
 - (ii) \$25,000 from other external sources;
 - (iii) \$78,287,000 from Development Charges Reserves;
 - (iv) \$46,323,000 from Reserves;
 - (v) \$22,908,000 from Work-in-Progress and other internal transfers;
 - (vi) \$86,657,000 from the 2021 Tax Supported Capital Levy;
 - (vii) \$5,300,000 from Hamilton Utilities Corporation (HUC) / Alectra Dividends;
 - (viii) \$4,000,000 from Hamilton Future Fund Reserve (112246);
 - (ix) \$39,543,000 from Federal Gas Tax Reserve (112213);
 - (x) \$1,100,000 from COVID-19 Emergency Reserve (110053);
 - (xi) \$2,090,000 from Roads, Bridges and Traffic Capital Reserve (108041);
 - (xii) \$5,125,000 from the Unallocated Capital Levy Reserve (108020);
and,
 - (xiii) \$29,076,000 from Tax Supported Debenture Financing;
- (d) That the General Manager of Finance and Corporate Services be authorized to transfer \$5,125,000 to the Unallocated Capital Levy Reserve (108020) from the forecasted 2020 Capital Financing Surplus for the purposes of funding the 2021 Capital Financing Plan;
- (e) That the Tax Supported Discretionary Net Capital Funding Forecast 2022–2030, attached hereto as Appendix “B”, which assumes the following, be approved, in principle, and re-visited by Council each budget year:
- (i) a net levy increase of \$4,500,000 (0.5%) in each year from 2022 to 2030;

- (ii) an additional net levy increase of \$374,000 (0.04%) in 2022, \$626,000 (0.07%) in 2023, \$1,773,000 (0.19%) in 2024, \$54,000 (0.01%) in 2025, \$20,000 (0.01%) in 2026, \$59,000 (0.01%) in 2027, \$87,000 (0.01%) in 2029 and \$3,072,000 (0.66%) in 2030 to fund the debt charges associated with the West Harbour Development;
- (f) That the operating budget and full-time equivalent (FTE) impacts of the 2021 Tax Supported Capital Budget, estimated at \$865,500 and 4 FTEs for 2021 and \$5,640,400 and 74.9 FTEs for future years, included in Appendix "C" attached hereto, be incorporated into future Tax Supported Operating Budgets subject to Council approval;
- (g) That the General Manager, Finance and Corporate Services, be authorized to negotiate the terms and placement of a debenture issue(s), and / or private placement debenture issue(s), in either a public or private market and / or bank loan agreement and debenture issue(s) and / or variable interest rate bank loan agreement and debenture issue(s), in an amount not to exceed \$86,025,000 Canadian currency, attached hereto in Appendix "A", which includes \$29,076,000 in Tax Supported municipal debt and \$56,475,000 in Development Charges Tax Supported municipal debt;
- (h) That the General Manager, Finance and Corporate Services, be authorized to engage the services of all required professionals to secure the terms and issuance of the debenture issue(s) described in subsection (g) including, but not limited to, external legal counsel, fiscal agents and Infrastructure Ontario's Loan Program;
- (i) That the General Manager, Finance and Corporate Services, Mayor and City Clerk are each authorized and directed to enter into and / or execute, on behalf of the City of Hamilton, all agreements and necessary ancillary documents requiring their respective signatures, to secure the terms and issuance of the debenture issue(s) described in subsections (g) and h), in a form satisfactory to the City Solicitor;
- (j) That the Mayor and City Clerk are authorized and directed to enter into and / or execute, on behalf of the City of Hamilton, all agreements and necessary ancillary documents not requiring any specific signing authority, to secure the terms and issuance of the debenture issue(s) described in subsections (g) and (h), in a form satisfactory to the City Solicitor and with content acceptable to the General Manager, Finance and Corporate Services; and,
- (k) That all necessary By-Law(s) be passed to authorize the debenture issue(s) negotiated placed and secured in accordance with subsections (g) and (h).

City of Hamilton
Tax Capital Budget
2021 Capital Budget Project List
(000's)

City Ward	Project Number	Project Description	Gross Costs	Grants And Subsidies	Other External Revenue	Dev Charges (* Debt)	Reserves	WIP Reserves	WIP Other / Other Internal	WIP Debt	Net Cost	Financing Sources					
												From Operating	Debt	Federal Gas Tax	Other: Reserves Future Fund Dividends		
City Manager																	
City Manager																	
City Wide	3381959501	Digital Office: Smart City and Digital Transformation Program	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-
City Wide	3381858502	Enhancing City of Hamilton App for citizen services	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-
City Wide	3381858503	Digital/Open Data Infrastructure	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-
City Manager Total:			-	-	-	-	-	-	-	-	-	-	-	-	-	-	-
City Manager Total:			-	-	-	-	-	-	-	-	-	-	-	-	-	-	-
Corporate Services																	
Customer Service & POA																	
City Wide	2052157002	Replacement of Integrated Court Offences Network and Collections Administration Management Software	100	-	-	-	-	-	100	-	-	-	-	-	-	-	-
Customer Service & POA Total:			100	-	-	-	-	-	100	-	-	-	-	-	-	-	-
Finance																	
City Wide	2052180510	DC Exemptions Recovery	8,500	-	-	-	-	-	-	-	8,500	1,600	-	-	-	-	6,900
City Wide	3382155301	2021 Development Charges' Bylaw Studies	900	-	-	810	-	-	-	-	90	90	-	-	-	-	-
Finance Total:			9,400	-	-	810	-	-	-	-	8,590	1,690	-	-	-	-	6,900
Information Technology (IT)																	
City Wide	3501757702	Network Infrastructure Sustainability and Continuous Improvement	225	-	-	-	-	-	-	-	225	225	-	-	-	-	-
City Wide	3502157102	Firewall Purchase	200	-	-	-	-	-	-	-	200	200	-	-	-	-	-
City Wide	3501957909	IT Strategy - Strategic Theme Integrated & Connected	220	-	-	-	-	-	-	-	220	220	-	-	-	-	-
City Wide	3502157210	PeopleSoft Finance Tools Upgrade	100	-	-	-	-	-	-	-	100	100	-	-	-	-	-
City Wide	3502157211	PeopleSoft HRMS Tools Upgrade	183	-	-	-	-	-	-	-	183	183	-	-	-	-	-
City Wide	3502157101	Next Generation 9-1-1 (nG 9-1-1)	6,000	-	-	-	-	-	-	-	6,000	6,000	-	-	-	-	-
City Wide	3501957905	IT Strategy - Strategic Theme Enabling Our People	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-
City Wide	3501957906	IT Strategy - Strategic Theme IT Optimization	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-
City Wide	3502157202	IT Asset Management Program	150	-	-	-	-	-	-	-	150	150	-	-	-	-	-
City Wide	3502157602	IT Security	192	-	-	-	-	-	-	-	192	192	-	-	-	-	-
City Wide	3502157907	Business Systems and Services Continuity Plan	223	-	-	-	-	-	-	-	223	223	-	-	-	-	-
City Wide	3502057203	Payment Card Systems Review	95	-	-	-	-	-	-	-	95	95	-	-	-	-	-
Information Technology (IT) Total:			7,588	-	-	-	-	-	-	-	7,588	7,588	-	-	-	-	-
Corporate Services Total:			17,088	-	-	810	-	-	100	-	16,178	9,278	-	-	-	-	6,900
Council Initiatives																	
Area Rating Special Capital Reinvestment																	
14	3302109014	Ward 14 Capital Reinvestment	100	-	-	-	100	-	-	-	-	-	-	-	-	-	-
1	3302109100	Ward 1 Capital Reinvestment	100	-	-	-	100	-	-	-	-	-	-	-	-	-	-
2	3302109200	Ward 2 Capital Reinvestment	100	-	-	-	100	-	-	-	-	-	-	-	-	-	-
3	3302109300	Ward 3 Capital Reinvestment	100	-	-	-	100	-	-	-	-	-	-	-	-	-	-
4	3302109400	Ward 4 Capital Reinvestment	100	-	-	-	100	-	-	-	-	-	-	-	-	-	-
5	3302109500	Ward 5 Capital Reinvestment	100	-	-	-	100	-	-	-	-	-	-	-	-	-	-
6	3302109600	Ward 6 Capital Reinvestment	100	-	-	-	100	-	-	-	-	-	-	-	-	-	-
7	3302109700	Ward 7 Capital Reinvestment	100	-	-	-	100	-	-	-	-	-	-	-	-	-	-
8	3302109800	Ward 8 Capital Reinvestment	100	-	-	-	100	-	-	-	-	-	-	-	-	-	-
Area Rating Special Capital Reinvestment Total:			900	-	-	-	900	-	-	-	-	-	-	-	-	-	-
Council Strategic Projects																	

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2021 Capital Budget Project List
(000's)

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												From Operating	Debt	Federal Gas Tax	Other: Reserves Future Fund Dividends
2	3722141805	Program HCC, FOCH & FOC Lifecycle Renewal	800	-	-	-	-	-	-	-	800	800	-	-	-
City Wide	3722141100	Tim Horton's Field Turf Replacement	1,000	-	-	-	-	-	1,000	-	-	-	-	-	-
Entertainment Facilities Total:			1,800	-	-	-	-	-	1,000	-	800	800	-	-	-
Fleet Services															
1, 2, 5, 6, 11, 12, 15	4942151103	Fuel site Restoration	402	-	-	-	402	-	-	-	-	-	-	-	-
City Wide	4942151004	Street Sweeper Purchase	765	-	-	-	765	-	-	-	-	-	-	-	-
City Wide	4942151100	Fleet Vehicle&Equipment Replace Program	9,465	-	-	-	9,465	-	-	-	-	-	-	-	-
Fleet Services Total:			10,632	-	-	-	10,632	-	-	-	-	-	-	-	-
Forestry & Horticulture															
City Wide	4452149101	Irrigation Upgrades	150	-	-	-	-	-	-	-	150	150	-	-	-
City Wide	4452141101	Tropical Green House Capital Maintenance	70	-	-	-	-	-	-	-	70	70	-	-	-
City Wide	4451153001	Emerald Ash Borer (EAB) Management Plan Council Cost (Option 3)	2,600	-	-	-	-	-	-	-	2,600	2,600	-	-	-
City Wide	4452153101	Tree Inventory	150	-	-	-	-	-	-	-	150	150	-	-	-
City Wide	4452153444	Tree Planting Program	1,345	-	-	-	-	-	150	-	1,195	1,195	-	-	-
Forestry & Horticulture Total:			4,315	-	-	-	-	-	150	-	4,165	4,165	-	-	-
Long Term Care Facilities															
City Wide	6302141100	Macassa and Wentworth Lodges Roof	600	-	-	-	100	-	-	-	500	500	-	-	-
City Wide	6302141101	Program - ML & WL Facility Capital Maintenance	200	-	-	-	200	-	-	-	-	-	-	-	-
City Wide	6302141102	Macassa Lodge D-Wing	4,000	-	-	1,764	2,236	-	-	-	-	-	-	-	-
City Wide	6302151100	ML BAS Upgrade	287	-	-	-	287	-	-	-	-	-	-	-	-
City Wide	6302151101	Macassa Lodge Carpet Removal	250	-	-	-	250	-	-	-	-	-	-	-	-
1, 2, 3, 4, 5, 6, 7, 8, 9, 10, 11, 12, 13, 14, 15, City Wide	6302151102	Program - ML & WL Keyscan and Hardware	30	-	-	-	30	-	-	-	-	-	-	-	-
City Wide	6302151103	Program - ML & WL Equipment Life-cycle Renewal	100	-	-	-	100	-	-	-	-	-	-	-	-
Long Term Care Facilities Total:			5,467	-	-	1,764	3,203	-	-	-	500	500	-	-	-
O & M - Parks & Cemeteries															
City Wide	4402053001	Cemetery Document Digitization	85	-	-	-	-	-	-	-	85	85	-	-	-
City Wide	4402149007	Cemetery Columbarium	70	-	-	-	70	-	-	-	-	-	-	-	-
City Wide	4402149009	Sport Lighting	40	-	-	-	-	-	-	-	40	40	-	-	-
City Wide	4402149100	Stair Replacement and Repair Program	100	-	-	-	-	-	-	-	100	100	-	-	-
City Wide	4402152600	Playground Lifecycle Replacement Program	350	-	-	-	100	-	-	-	250	250	-	-	-
City Wide	4402156001	Leash Free Dog Park Program	80	-	-	-	80	-	-	-	-	-	-	-	-
City Wide	4402145800	Urban Park Parking Lot Paving Program	48	-	-	-	-	-	-	-	48	48	-	-	-
City Wide	4402151001	Equipment Upgrades	25	-	-	-	-	-	-	-	25	25	-	-	-
City Wide	4402151601	Equipment Acquisition (DC) Program	247	-	-	222	-	-	-	-	25	25	-	-	-
City Wide	4402151700	Small Equipment Replacement (Reserve) Program	75	-	-	-	75	-	-	-	-	-	-	-	-
5	4402151903	Confederation Beach Park - Capital Maintenance Program	150	-	-	-	150	-	-	-	-	-	-	-	-
City Wide	4402149101	Park Pathway Resurfacing Program	215	-	-	-	-	-	-	-	215	215	-	-	-
City Wide	4402152100	CSA Safety Material Replacement Program	150	-	-	-	-	-	-	-	150	150	-	-	-
City Wide	4402111601	Cemetery Roads Rehabilitation Program	80	-	-	-	-	-	-	-	80	80	-	-	-
City Wide	4402149003	Backflow Prevention for Various Parks Facilities	540	-	-	-	-	-	-	-	540	540	-	-	-
City Wide	4402154699	Tennis and Multi -use Court Rehabilitation Program	120	-	-	-	-	-	-	-	120	120	-	-	-
O & M - Parks & Cemeteries Total:			2,375	-	-	222	475	-	-	-	1,678	1,678	-	-	-

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2021 Capital Budget Project List
(000's)

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												From Operating	Debt	Federal Gas Tax	Other: Reserves Future Fund Dividends	
Open Space Development																
6, 9	4401056060	Open Space Replacement Strategy-East Mtn Trail Loop	372	-	-	17	-	-	-	-	355	355	-	-	-	
5	4401356801	Confederation Park Redevelopment	6,560	-	-	5,313 *	-	-	-	-	1,247	1,247	-	-	-	
4	4401956904	Andrew Warburton Memorial Park	1,400	-	-	-	1,200	-	-	-	200	200	-	-	-	
15	4401956906	Gatesbury Park	575	-	-	-	80	-	-	-	495	-	-	495	-	
8	4402056008	Southam Park Master Plan	60	-	-	-	-	-	-	-	60	60	-	-	-	
2	4402056918	Beasley Park Rehabilitation Phase 2 - Kelly Street Pedestrianization	210	-	-	-	-	-	-	-	210	-	-	210	-	
City Wide	4402155600	Parks Testing and Reporting	80	-	-	-	-	-	33	-	47	47	-	-	-	
8	4402156002	Ryckman's Park Pathway	102	-	-	-	102	-	-	-	-	-	-	-	-	
11	4402156111	Lancaster Heights - Developer Build	675	-	-	499	-	-	121	-	55	55	-	-	-	
1	4402156117	Victoria Park Spray Pad Replacement	175	-	-	-	175	-	-	-	-	-	-	-	-	
4	4402156119	R.T. Steele Park	500	-	-	-	500	-	-	-	-	-	-	-	-	
10	4402156120	Cherry Beach Park	200	-	-	-	200	-	-	-	-	-	-	-	-	
12	4402156121	Tiffany Hills Park Pathway Connection to School	50	-	-	45	-	-	-	-	5	5	-	-	-	
City Wide	4402156123	Citywide Park Master Plan	400	-	-	270	-	-	-	-	130	130	-	-	-	
6, 7	4402156124	Mountain Drive Park Redevelopment	100	-	-	-	100	-	-	-	-	-	-	-	-	
8	4402156125	William Connell Park - Entrance Improvement	75	-	-	-	-	-	-	-	75	75	-	-	-	
3	4401256520	Gage Park Redevelopment	155	-	-	-	-	-	-	-	155	-	-	155	-	
City Wide	4401858800	Skatepark Facility - Recreation study implementation	240	-	-	216	-	-	-	-	24	24	-	-	-	
7	4401956929	HRTMP Initiative 7-1 - Limeridge Mall Hydro Corridor Trail	712	-	-	606	-	-	-	-	106	106	-	-	-	
City Wide	4402156006	Rail Trail Improvements	298	-	-	-	-	-	-	-	298	298	-	-	-	
City Wide	4402156104	Recreational Trails Master Plan study update	300	-	-	203	-	-	-	-	97	97	-	-	-	
4	4402156122	HRTMP Initiatives #4-4 and 5-6 - Hydro Corridor: Barton Street to Greenhill Avenue	209	-	-	178	-	-	-	-	31	31	-	-	-	
Open Space Development Total:			13,448	-	-	7,347	2,357	-	154	-	3,590	2,730	-	860	-	
Recreation Facilities																
City Wide	7102154536	Program - Arena Retrofits	377	-	-	-	-	-	277	-	100	100	-	-	-	
5	7102054002	Confederation Park Sports Park Buildings	556	-	-	500 *	-	-	-	-	56	56	-	-	-	
9	7101754706	Valley Park Community Centre Fit-up	444	-	-	360	-	-	-	-	84	84	-	-	-	
City Wide	7102151001	Program - Mechanical Infrastructure Life-cycle renewal	275	-	-	-	-	-	-	-	275	-	-	275	-	
City Wide	7102154702	Program - Facility Capital Maintenance	391	-	-	-	-	-	116	-	275	275	-	-	-	
City Wide	7102155101	Program - Recreation Facilities Audit	112	-	-	-	-	-	39	-	73	73	-	-	-	
City Wide	7102154105	Program - Park & Fieldhouse Retrofits	464	-	-	-	-	-	344	-	120	120	-	-	-	
City Wide	7102145215	Program - Parking Lot Management	100	-	-	-	-	-	-	-	100	100	-	-	-	
City Wide	7102154508	Public Use Feasibility Needs & Study	295	-	-	265	-	-	-	-	30	30	-	-	-	
4	7101558501	Parkdale Outdoor Pool Redevelopment & Expansion	222	-	-	24	-	-	-	-	198	198	-	-	-	
5	7101754805	Sir Wilfrid Laurier Gymnasium Addition.	6,775	-	-	6,775	-	-	-	-	-	-	-	-	-	
City Wide	7102141706	Program - Recreation Centre Retrofits	300	-	-	-	-	-	200	-	100	-	-	100	-	
City Wide	7102154216	Program - Roof Management	4,904	-	-	-	-	-	1,735	-	3,169	1,788	-	1,381	-	
City Wide	7102154703	Program - Senior Centre Retrofits	95	-	-	-	-	-	95	-	-	-	-	-	-	
Recreation Facilities Total:			15,311	-	-	7,924	-	-	2,806	-	4,581	2,824	-	1,756	-	
Roads																
<u>Asset Preservation</u>																
2	4031919119	Sheaffe / Park / Mulberry (Central Neighbourhood (North))	700	-	-	-	-	-	200	-	500	117	-	383	-	
<u>Asset Preservation Total:</u>			<u>700</u>	-	-	-	-	-	<u>200</u>	-	<u>500</u>	<u>117</u>	-	<u>383</u>	-	

City of Hamilton
Tax Capital Budget
2021 Capital Budget Project List
(000's)

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												From Operating	Debt	Federal Gas Tax	Other: Reserves Future Fund Dividends	
<u>Bridges & Structures</u>																
	13	4031618090	Bridge 090 - McMurray St, 100m s/o of Hatt St	400	-	-	-	-	-	-	400	-	-	400	-	
	9	4031818366	Bridge 366 - Mud St W, 320m e/o Paramount Dr	600	-	-	-	-	-	-	600	-	-	600	-	
	5	4031818407	Bridge 407 - Queenston Rd, 320m e/o Lake Ave	300	-	-	-	-	-	-	300	-	-	300	-	
	11	4031818437	Bridge 437 - Miles Rd, 610m s/o Dickenson Rd E	720	-	-	-	-	-	-	720	-	-	720	-	
	12	4032018019	Bridge 019 - Norman Rd, 555m e/o Sager Rd	150	-	-	-	-	-	-	150	-	-	150	-	
	13	4032018248	Bridge 248 - King St W, 145m w/o Bond to Woodleys Lane	3,500	-	-	-	-	-	-	3,500	-	-	3,500	-	
	12	4032018372	Bridge 372 - Wilson St E, 1700m e/o Rousseaux St (south side original culvert)	150	-	-	-	-	-	-	150	-	-	150	-	
	11	4032018414	Bridge 414 - Miles Road, 130m s/o Dickenson Rd E	470	-	-	-	-	-	-	470	-	-	470	-	
	2, 8	4032117144	Claremont Access - Steel Facing Walls 1 & 2 Removal	150	-	-	-	-	-	-	150	150	-	-	-	
City Wide		4032118216	Bridge and Culvert Maintenance - T.O.M.	150	-	-	-	-	-	-	150	150	-	-	-	
City Wide		4032118217	Bridge and Culvert Major Maintenance - Engineering Services	2,800	-	-	-	-	-	-	2,800	2,800	-	-	-	
	13	4032118279	Bridge 279 - Safari, 50m east of Cooper	150	-	-	-	-	-	-	150	-	-	150	-	
	1	4032118282	Bridge 282 - Longwood over Hwy 403	1,500	-	-	-	-	-	-	1,500	-	-	1,500	-	
	3	4032118329	Bridge 329 - Burlington St E over Wilcox St	150	-	-	-	-	-	-	150	150	-	-	-	
City Wide		4032155145	Escarpment Erosion Study	350	-	-	-	-	-	-	350	-	-	350	-	
City Wide		4042110004	Escarpment Slope & Appurtenance Stabilization Program	1,300	-	-	-	-	-	-	1,300	-	-	1,300	-	
City Wide		4042110417	Retaining Wall Rehabilitation Program	1,454	-	-	-	-	-	-	1,454	-	-	1,454	-	
<u>Bridges & Structures Total:</u>				14,294	-	-	-	-	-	-	14,294	3,250	-	11,044	-	
<u>Computer Technology</u>																
City Wide		4031957944	PW Asset Management (PW-AM) System Implementation - CASH FLOW	1,310	-	-	-	-	-	-	1,310	1,310	-	-	-	
<u>Computer Technology Total:</u>				1,310	-	-	-	-	-	-	1,310	1,310	-	-	-	
<u>Council Priority</u>																
	1	4031911601	Council Priority - Ward 1 Minor Rehabilitation	417	-	-	-	-	-	-	417	217	-	200	-	
	2	4031911602	Council Priority - Ward 2 Minor Rehabilitation	417	-	-	-	-	-	-	417	217	-	200	-	
	3	4031911603	Council Priority - Ward 3 Minor Rehabilitation	417	-	-	-	-	-	-	417	217	-	200	-	
	4	4031911604	Council Priority - Ward 4 Minor Rehabilitation	417	-	-	-	-	-	-	417	217	-	200	-	
	5	4031911605	Council Priority - Ward 5 Minor Rehabilitation	417	-	-	-	-	-	-	417	217	-	200	-	
	6	4031911606	Council Priority - Ward 6 Minor Rehabilitation	417	-	-	-	-	-	-	417	217	-	200	-	
	7	4031911607	Council Priority - Ward 7 Minor Rehabilitation	417	-	-	-	-	-	-	417	217	-	200	-	
	8	4031911608	Council Priority - Ward 8 Minor Rehabilitation	417	-	-	-	-	-	-	417	217	-	200	-	
	9	4031911609	Council Priority - Ward 9 Minor Rehabilitation	417	-	-	-	-	-	-	417	217	-	200	-	
	10	4031911610	Council Priority - Ward 10 Minor Rehabilitation	417	-	-	-	-	-	-	417	217	-	200	-	
	11	4031911611	Council Priority - Ward 11 Minor Rehabilitation	417	-	-	-	-	-	-	417	217	-	200	-	
	12	4031911612	Council Priority - Ward 12 Minor Rehabilitation	417	-	-	-	-	-	-	417	217	-	200	-	
	13	4031911613	Council Priority - Ward 13 Minor Rehabilitation	417	-	-	-	-	-	-	417	217	-	200	-	
	14	4031911614	Council Priority - Ward 14 Minor Rehabilitation	417	-	-	-	-	-	-	417	217	-	200	-	
	15	4031911615	Council Priority - Ward 15 Minor Rehabilitation	417	-	-	-	-	-	-	417	217	-	200	-	
	4	4031919115	Delena / Beland / Dunsmore	2,350	-	-	-	1,000	-	930	420	-	-	420	-	
	5	4032119106	Kelvin - Old Orchard to south end	150	-	-	-	-	-	-	150	-	-	150	-	
	N/A		William Connell Park	500	-	-	-	500	-	-	-	-	-	-	-	
	N/A		Mike Field's Transportation Operations Group	300	-	-	-	300	-	-	-	-	-	-	-	
	5	4242109501	A/R - Albright - Quigley to 190nm w/o Nicklaus	300	-	-	-	300	-	-	-	-	-	-	-	
	5	4242109502	A/R - Greenford - Queenston to south end	300	-	-	-	300	-	-	-	-	-	-	-	

City of Hamilton
Tax Capital Budget
2021 Capital Budget Project List
(000's)

City Ward	Project Number	Project Description	Gross Costs	Grants And Subsidies	Other External Revenue	Dev Charges (* Debt)	Reserves	WIP Reserves	WIP Other / Other Internal	WIP Debt	Net Cost	Financing Sources				
												From Operating	Debt	Federal Gas Tax	Other: Reserves Future Fund Dividends	
6	4242109601	A/R - East 43rd - Fennell to Queensdale	600	-	-	-	600	-	-	-	-	-	-	-	-	-
6	4242109602	A/R - Carson / Landron	1,020	-	-	-	1,020	-	-	-	-	-	-	-	-	-
8	4242109801	A/R - Inverness & Arcade (within Southam Neighbourhood)	500	-	-	-	500	-	-	-	-	-	-	-	-	-
8	4242109802	A/R - Monarch & West 2nd (within Bonnington Neighbourhood)	750	-	-	-	750	-	-	-	-	-	-	-	-	-
<i>Council Priority Total:</i>			13,030	-	-	-	5,270	-	930	-	6,830	3,260	-	3,570	-	-
<i>Development Engineering</i>																
15	4031380390	East-West Road Corridor (Waterdown By-Pass) CASH FLOW	16,830	-	-	15,990 *	-	-	-	-	840	840	-	-	-	-
6, 11	4031580584	RHBP - Nebo - Rymal to Twenty	4,650	-	-	3,952 *	-	-	-	-	698	698	-	-	-	-
9	4031580589	Rymal - Fletcher to Upper Centennial	500	-	-	426	-	-	-	-	74	74	-	-	-	-
7, 8	4032080288	Upper Wellington - Stone Church to Limeridge	150	-	-	90	-	-	-	-	60	60	-	-	-	-
11	4032155180	Airport Road Class EA - Upper James to Glancaster Road	690	-	-	420	-	-	-	-	270	270	-	-	-	-
11	4032180184	Dickenson - Upper James to Glancaster (AEGD)	6,000	-	-	5,100 *	-	-	-	-	900	900	-	-	-	-
12	4032180185	Southcote Class EA - Book to Garner	690	-	-	587	-	-	-	-	103	103	-	-	-	-
12	4032180188	Trinity Road South - Cormorant Road to approximately 200m southerly	250	-	-	-	-	-	-	-	250	-	-	250	-	-
City Wide	4032180582	Development Road Urbanization	500	-	-	476	-	-	-	-	24	24	-	-	-	-
<i>Development Engineering Total:</i>			30,260	-	-	27,041	-	-	-	-	3,219	2,969	-	250	-	-
<i>Distribution (Water)</i>																
City Wide	4032162073	Field Data Systems Program	110	-	-	-	-	-	-	-	110	110	-	-	-	-
<i>Distribution (Water) Total:</i>			110	-	-	-	-	-	-	-	110	110	-	-	-	-
<i>Other</i>																
City Wide	4032101099	Engineering Services Staffing Costs - Road	5,570	-	-	-	-	-	-	-	5,570	5,570	-	-	-	-
City Wide	4032158001	Consultation and Accommodation	30	-	-	-	-	-	-	-	30	30	-	-	-	-
<i>Other Total:</i>			5,600	-	-	-	-	-	-	-	5,600	5,600	-	-	-	-
<i>Parking Lot</i>																
6	4662141105	Repaving of 1375 Upper Ottawa rear lot	100	-	-	-	-	-	-	-	100	100	-	-	-	-
<i>Parking Lot Total:</i>			100	-	-	-	-	-	-	-	100	100	-	-	-	-
<i>Replacement Program</i>																
2	4031911028	Strachan - James to east end	1,030	-	-	-	-	-	430	-	600	-	-	600	-	-
4	4031919110	Barton - Parkdale to Talbot	3,780	-	-	-	-	-	1,700	-	2,080	-	-	2,080	-	-
1	4032019103	Marion - Longwood to Dromore	150	-	-	-	-	-	-	-	150	-	-	150	-	-
13	4032019105	Glenmorris / Underhill / Sleepy Hollow / Wilmar (York Heights / Hunter NBHD)	150	-	-	-	-	-	-	-	150	-	-	150	-	-
City Wide	4032110006	Minor Construction Program	270	-	-	-	-	-	-	-	270	270	-	-	-	-
City Wide	4032111225	Geotechnical Investigation Program	720	-	-	-	-	-	-	-	720	720	-	-	-	-
City Wide	4032114405	Contaminated Soil & Rock Disposal Program	250	-	-	-	-	-	-	-	250	-	-	250	-	-
10	4032119102	Arvin - Dosco to Jones	150	-	-	-	-	-	-	-	150	-	-	150	-	-
13	4032119104	Hatt & Bond - King to Market	150	-	-	-	-	-	-	-	150	-	-	150	-	-
4	4032119105	Barton - Ottawa to Kenilworth	150	-	-	-	-	-	-	-	150	-	-	150	-	-
6	4032119108	Concession / Mountain Brow - Upper Gage to Oakcrest	150	-	-	-	-	-	-	-	150	-	-	150	-	-
14	4032119109	Scenic - Mohawk to Chateau Crt	150	-	-	-	-	-	-	-	150	-	-	150	-	-
13	4032119111	Highway 8 - Bond to Woodleys Lane	1,800	-	-	-	-	-	830	-	970	-	-	970	-	-
4	4032119112	Strathearne - Main to Britannia	150	-	-	-	-	-	-	-	150	-	-	150	-	-
10	4032119114	Pinelands / Teal / Garden / Community / Greensfield	150	-	-	-	-	-	-	-	150	-	-	150	-	-
4	4032119115	Strathearne - Brampton to gate at north end	150	-	-	-	-	-	-	-	150	-	-	150	-	-
3	4032119122	Barton - Sherman to Ottawa	150	-	-	-	-	-	-	-	150	-	-	150	-	-

City of Hamilton
Tax Capital Budget
2021 Capital Budget Project List
(000's)

City Ward	Project Number	Project Description	Gross Costs	Grants And Subsidies	Other External Revenue	Dev Charges (* Debt)	Reserves	WIP Reserves	WIP Other / Other Internal	WIP Debt	Net Cost	Financing Sources			
												From Operating	Debt	Federal Gas Tax	Other: Reserves Future Fund Dividends
City Wide	4662117124	On Street Bike Facilities	600	-	-	-	-	-	-	-	600	-	-	600	-
2	4662117125	Hunter St Cycle Track	1,083	-	-	-	-	500	583	-	-	-	-	-	-
<i>Transportation Systems Total:</i>			2,233	-	-	90	-	500	583	-	1,060	90	-	970	-
<i>Urban Rehabilitation Program</i>															
9	4032011026	Mud - Paramount to Upper Centennial Parkway	800	-	-	-	-	-	-	-	800	300	-	500	-
12	4032011028	Southcote - Garner to Highway 403 Bridge	540	-	-	324	-	-	-	-	216	216	-	-	-
6, 7, 8, 12, 14	4032011045	LINC Rehabilitation - Asphalt Repair	1,200	-	-	-	-	-	-	-	1,200	-	-	1,200	-
9	4032111020	Paramount - Atlas to Old Mud	3,500	-	-	-	-	-	600	-	2,900	-	-	2,900	-
4	4032111022	Kenilworth - Barton to Roxborough	1,400	-	-	-	-	-	-	-	1,400	-	-	1,400	-
3	4032111025	Charlton - Sherman Access to Wentworth	510	-	-	-	-	-	-	-	510	-	-	510	-
8	4032111026	Stone Church - Upper James to Upper Wellington	1,200	-	-	-	-	-	1,200	-	-	-	-	-	-
12, 14	4032111028	Stone Church - Golf Links to Omni	1,600	-	-	-	-	-	1,600	-	-	-	-	-	-
12	4032111029	Wilson - Rousseaux to Filman	4,000	-	-	-	-	-	2,930	-	1,070	-	-	1,070	-
<i>Urban Rehabilitation Program Total:</i>			14,750	-	-	324	-	-	6,330	-	8,096	516	-	7,580	-
Roads Total:			114,167	-	-	29,260	6,120	500	12,523	-	65,764	25,647	-	36,927	3,190
Transit Services															
3, City Wide	5301785701	Transit Maintenance and Storage Facility (Cash Flow Project)	140,000	102,662	-	20,462 *	-	-	-	-	16,876	-	16,876	-	-
City Wide	5302184102	Real-Time Operations Management	2,250	1,650	-	-	-	-	-	-	600	-	600	-	-
City Wide	5302184101	Real-Time Information Infrastructure	2,000	1,467	-	-	-	-	-	-	533	-	533	-	-
City Wide	5302184103	A-Line Priority Bus Corridor	2,000	1,467	-	-	-	-	-	-	533	-	533	-	-
City Wide	5302184109	Ranger Equipment Replacement	2,000	1,467	-	-	-	-	-	-	533	-	533	-	-
City Wide	5302185803	Operator Washroom Conveniences and End of Line Rehab	150	-	-	-	-	-	-	-	150	150	-	-	-
City Wide	5302185804	Bus Stop Shelter Rehabilitation	125	-	-	-	-	-	-	-	125	125	-	-	-
City Wide	5302185902	Transit Shelter Expansion Program	150	-	-	-	150	-	-	-	-	-	-	-	-
City Wide	5301783700	HSR Bus Expansion Program - 10 Year Plan	4,080	2,992	-	330	758	-	-	-	-	-	-	-	-
City Wide	5302083001	HSR Expansion Buses - Modal Split	7,344	5,386	-	594	1,364	-	-	-	-	-	-	-	-
City Wide	5302183100	HSR Bus Replacement Program	31,524	22,237	-	-	9,287	-	-	-	-	-	-	-	-
City Wide	5302183101	Active Transportation Connections	1,200	880	-	-	320	-	-	-	-	-	-	-	-
City Wide	5302183503	Nonrevenue Vehicle Replace Program	69	-	-	-	69	-	-	-	-	-	-	-	-
Transit Services Total:			192,892	140,208	-	21,386	11,948	-	-	-	19,350	275	19,075	-	-
Waste Management															
City Wide	5122151101	Waste Collection Packer DriveCam Camera Upgrade	45	-	-	-	-	-	-	-	45	45	-	-	-
City Wide	5122191000	Glanbrook Landfill Capital Improvement Program	318	-	-	-	-	-	-	-	318	318	-	-	-
City Wide	5122192000	Closed Landfill Maintenance & Capital Improvement Program	384	-	-	-	-	-	-	-	384	384	-	-	-
City Wide	5122155137	Waste Management R & D Program	140	-	-	-	-	-	140	-	-	-	-	-	-
City Wide	5122194029	SWMMP - Recommendation 6: Alternative Disposal Facility	200	-	-	-	-	-	-	-	200	200	-	-	-
City Wide	5122195525	SWMMP Approvals	150	-	-	-	-	-	150	-	-	-	-	-	-
City Wide	5122194920	Environmental Services Legislative Compliance Program	185	-	-	-	-	-	-	-	185	185	-	-	-
City Wide	5121594511	Transfer Station/CRC Expansion & Capital Replacement	3,487	-	-	1,255 *	-	-	-	-	2,232	2,232	-	-	-
City Wide	5122193000	Maintenance & Capital Improvements to the Resource Recovery Centre (RRC) Program	295	-	-	93 *	-	-	-	-	202	202	-	-	-
City Wide	5122194000	Transfer Station/CRC Maintenance & Capital Improvement Program	217	-	-	-	-	-	-	-	217	217	-	-	-
City Wide	5122151102	Waste Collection Packers Reversing Safety Sensors	24	-	-	-	-	-	-	-	24	24	-	-	-
City Wide	5122190200	Diversion Container Replacement Program	950	-	-	86 *	-	-	637	-	227	227	-	-	-
City Wide	5122190700	Public Space & Special Event Containers	120	-	-	-	-	-	120	-	-	-	-	-	-

City of Hamilton
Tax Capital Budget
2021 Capital Budget Project List
(000's)

City Ward	Project Number	Project Description	Gross Costs	Grants And Subsidies	Other External Revenue	Dev Charges (* Debt)	Reserves	WIP Reserves	WIP Other / Other Internal	WIP Debt	Net Cost	Financing Sources			
												From Operating	Debt	Federal Gas Tax	Other: Reserves Future Fund Dividends
Waste Management Total:			6,515	-	-	1,434	-	-	1,047	-	4,034	4,034	-	-	-
West Harbour & Waterfront Strategic Initiatives															
2	4412106102	Bayfront Park Upgrades Ph 2 (Washrooms)	1,260	-	-	-	-	-	-	-	1,260	1,260	-	-	-
2	4412106103	Pier 8 - Streetscaping	1,000	-	-	-	-	-	-	-	1,000	1,000	-	-	-
2	4411506107	Pier 5-7 Marina Shoreline Rehab	1,200	-	-	-	-	-	-	-	1,200	1,200	-	-	-
2	4411606102	Pier 5-7 Boardwalk	4,800	-	-	-	-	-	-	-	4,800	4,800	-	-	-
2	4411606103	Pier 6 Artisan Village - CASH FLOW	600	-	-	-	-	-	-	-	600	600	-	-	-
2	4411806104	West Harbour Public Art	160	-	-	-	-	-	-	-	160	160	-	-	-
West Harbour & Waterfront Strategic Initiatives Total:			9,020	-	-	-	-	-	-	-	9,020	9,020	-	-	-
Public Works Tax Funded Total:			391,262	140,208	-	69,337	38,913	500	21,782	-	120,521	58,188	19,075	39,543	3,715
TOTAL 2021 CAPITAL PROJECTS REQUIRING APPROVAL:			474,333	153,899	25	78,287	46,323	500	22,408	-	172,890	86,657	29,075	39,543	17,615

56,475 DC Debt

For Reference
Previously Approved 2021 Capital Program Projects

Outside Boards & Agencies

Police Services

11, 12, 13, 14, 15	3762041002	Police Station 40 (New Division 4)	8,000	-	-	8,000	-	-	-	-	-	-	-	-	-
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Confidential Report FCS19080(a)

Various	Various		713	495	-	-	-	-	218	-	-	-	-	-	-
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Public Works Tax Funded

Entertainment Facilities

City Wide	3722051100	Tim Horton's Field End Guards	1,100	-	-	-	-	-	1,100	-	-	-	-	-	-
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Open Space Development

7, 8	4401656603	Sam Lawrence Park	251	-	-	-	251	-	-	-	-	-	-	-	-
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Total Previously Approved 2021 Capital Program Projects

			10,064	495	-	8,000	251	-	1,318	-	-	-	-	-	-
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TOTAL 2021 CAPITAL PROGRAM

			484,397	154,394	25	86,287	46,574	500	23,726	-	172,890	86,657	29,075	39,543	17,615
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Discretionary Tax Supported Net Capital Funding 2021 - 2030 Forecast

Sources of Funding (Net) (\$000's)	2020 Final	2021 Proposed	2022 Forecast	2023 Forecast	2024 Forecast	2025 Forecast	2026 Forecast	2027 Forecast	2028 Forecast	2029 Forecast	2030 Forecast	Totals 2021-2030
Sustainable Funding Sources												
Contribution from Operating	82,237	86,657	87,107	94,295	98,788	102,813	110,108	114,274	116,028	119,036	128,755	1,057,862
HUC/Alectra Dividends	2,300	2,300	2,300	2,300	2,300	2,300	2,300	2,300	2,300	2,300	2,300	23,000
HUC/Alectra Dividends - Poverty reduction	3,000	3,000	3,000	3,000	3,000	3,000	3,000	3,000	-	-	-	21,000
Future Fund - Poverty Reduction	4,000	4,000	-	-	-	-	-	-	-	-	-	4,000
Federal Gas Tax	29,576	39,543	34,057	35,537	35,537	35,537	35,537	35,537	35,537	35,537	35,537	357,896
Previous Yrs. Capital Financing Surplus	4,800	-	-	-	-	-	-	-	-	-	-	-
Total Sustainable Funding Sources	125,913	135,500	126,464	135,132	139,625	143,650	150,945	155,111	153,865	156,873	166,592	1,463,758
Non-Sustainable Funding Sources												
Unallocated / Other Capital Reserve	-	5,125	-	-	-	-	-	-	-	-	-	5,125
COVID-19 Reserve	-	1,100	-	-	-	-	-	-	-	-	-	1,100
Roads, Bridges and Traffic Capital Reserve	-	2,090	-	-	-	-	-	-	-	-	-	2,090
Total Non-Sustainable Funding Sources	-	8,315	-	-	-	-	-	-	-	-	-	8,315
Total New External Debt (Principal)	31,519	29,076	42,839	18,005	43,922	10,650	40,242	40,700	40,000	11,386	6,734	283,554
Total Funding (Net)	157,432	172,891	169,303	153,137	183,547	154,300	191,187	195,811	193,865	168,259	173,326	1,755,627
Net Capital Funding (Block Funding) (\$000's)												
Corporate Services	202	90	90	90	90	90	90	90	90	90	90	900
Information Technology	983	7,588	800	-	-	-	-	-	-	-	-	8,388
Corporate Facilities	4,745	7,040	4,583	4,583	4,583	4,583	4,583	4,583	4,583	4,583	4,583	48,287
Cultural Facilities	1,702	1,702	1,702	1,702	1,702	1,702	1,702	1,702	1,702	1,702	1,702	17,020
DC exemptions	8,500	8,500	10,000	10,000	10,000	10,000	10,000	10,000	10,000	10,000	10,000	98,500
Downtowns & Commercial Districts	2,210	2,210	2,210	2,210	2,210	2,210	2,210	2,210	2,210	2,210	2,210	22,100
Economic Development Initiatives	-	2,000	2,000	2,000	2,000	2,000	2,000	2,000	2,000	2,000	2,000	20,000
Entertainment Facilities	800	800	-	-	-	-	-	-	-	-	-	800
Fire / Paramedic Services	1,000	5,940	1,000	1,000	1,000	1,000	1,000	1,000	1,000	1,000	1,000	14,940
Forestry & Horticulture	1,345	1,565	1,345	1,345	1,345	1,345	1,345	1,345	1,345	1,345	1,345	13,670
Health and Safe Communities - Other Div	160	160	160	160	160	160	160	160	160	160	160	1,600
Housing Services	7,500	7,500	3,500	3,500	3,500	3,500	3,500	3,500	500	500	500	30,000
Long Term Care Facilities	752	500	500	500	500	500	500	500	500	500	500	5,000
Park Development (New/Expansion)	2,503	3,590	3,241	3,241	3,241	3,241	3,241	3,241	3,241	3,241	3,241	32,759
Park's Operations	1,138	1,678	1,138	1,138	1,138	1,138	1,138	1,138	1,138	1,138	1,138	11,920
Parkland Acquisition	2,500	1,500	1,500	1,500	1,500	1,500	1,500	1,500	1,500	1,500	1,500	15,000
Planning / Development	543	639	130	130	130	130	130	130	130	130	130	1,809
Recreation Facilities	4,695	4,581	4,580	4,580	4,580	4,580	4,580	5,100	5,100	5,100	5,100	47,881
Roads / Bridges / Sidewalk / Street Lighting / Traffic	59,189	65,764	63,319	65,852	68,486	71,226	74,075	77,038	80,119	83,324	86,657	735,861
Block Funding Total	100,467	123,347	101,798	103,531	106,165	108,905	111,754	115,237	115,318	118,523	121,856	1,126,435

2021 Tax Supported Capital Projects Listings including Operating Impacts of Capital Recommended

Ward	Project	Project Description	Operating Costs (\$000's)	FTE'S (#)
Recommended				
City Manager				
City Manager				
City Wide	3381959501	Digital Office: Smart City and Digital Transformation Program	-	-
City Wide	3381858502	Enhancing City of Hamilton App for citizen services	-	-
City Wide	3381858503	Digital/Open Data Infrastructure	-	-
City Manager Total:			-	-
City Manager Total:			-	-
Corporate Services				
Customer Service & POA				
City Wide	2052157002	Replacement of Integrated Court Offences Network and Collections Administration Management Software	-	-
Customer Service & POA Total:			-	-
Finance				
City Wide	2052180510	DC Exemptions Recovery	-	-
City Wide	3382155301	2021 Development Charges' Bylaw Studies	-	-
Finance Total:			-	-
Information Technology (IT)				
City Wide	3501757702	Network Infrastructure Sustainability and Continuous Improvement	-	-
City Wide	3502157102	Firewall Purchase	-	-
City Wide	3501957909	IT Strategy - Strategic Theme Integrated & Connected	-	-
City Wide	3502157210	PeopleSoft Finance Tools Upgrade	-	-
City Wide	3502157211	PeopleSoft HRMS Tools Upgrade	-	-
City Wide	3502157101	Next Generation 9-1-1 (nG 9-1-1)	312.5	-
City Wide	3501957905	IT Strategy - Strategic Theme Enabling Our People	-	-
City Wide	3501957906	IT Strategy - Strategic Theme IT Optimization	-	-
City Wide	3502157202	IT Asset Management Program	357.0	2.0
City Wide	3502157602	IT Security	-	-
City Wide	3502157907	Business Systems and Services Continuity Plan	96.0	1.0
City Wide	3502057203	Payment Card Systems Review	100.0	1.0
Information Technology (IT) Total:			865.5	4.0
Corporate Services Total:			865.5	4.0
Council Initiatives				
Area Rating Special Capital Reinvestment				
14	3302109014	Ward 14 Capital Reinvestment	-	-
1	3302109100	Ward 1 Capital Reinvestment	-	-
2	3302109200	Ward 2 Capital Reinvestment	-	-
3	3302109300	Ward 3 Capital Reinvestment	-	-
4	3302109400	Ward 4 Capital Reinvestment	-	-
5	3302109500	Ward 5 Capital Reinvestment	-	-
6	3302109600	Ward 6 Capital Reinvestment	-	-
7	3302109700	Ward 7 Capital Reinvestment	-	-
8	3302109800	Ward 8 Capital Reinvestment	-	-
Area Rating Special Capital Reinvestment Total:			-	-
Council Strategic Projects				
City Wide	2110953900	Randle Reef Rehabilitation Project	-	-
City Wide	2112156401	Parkland Acquisition	-	-
Council Strategic Projects Total:			-	-
Council Initiatives Total:			-	-
Healthy and Safe Communities				
Hamilton Fire Department				
City Wide	7402151100	Annual Equipment Replacement	-	-
City Wide	7402151102	SCBA Complete Unit Replacement	363.0	-
15	7401841801	Waterdown New Station	-	15.0
Hamilton Fire Department Total:			363.0	15.0
Hamilton Paramedic Service				
City Wide	7642151101	Annual Equipment Replacement	-	-
City Wide	7642151102	Automated CPR Units	177.0	-

2021 Tax Supported Capital Projects Listings including Operating Impacts of Capital Recommended

Ward	Project	Project Description	Operating Costs (\$000's)	FTE'S (#)
City Wide	7642151100	Annual Vehicle Replacement	-	-
Hamilton Paramedic Service Total:			177.0	-
Healthy and Safe Communities- Other Divisions				
City Wide	6502141100	Human Services Integration - Continuous Improvement Projects	-	-
Healthy and Safe Communities- Other Divisions Total:			-	-
Housing Services				
City Wide	6731741609	Poverty Reduction Investment (PRI) - Affordable Rental Housing	-	-
City Wide	6731841610	Poverty Reduction Investment (PRI) - Indigenous Poverty Reduction	-	-
City Wide	6731841611	Poverty Reduction Investment (PRI) - Social Housing Repairs &	-	-
City Wide	6731941110	COCHI - Administration Yr 3	-	-
City Wide	6731941112	COCHI - Rent Supplement Yr 3	-	-
City Wide	6731941113	COCHI - Transitional Ops Yr 3	-	-
City Wide	6731941120	OPHI - Administration Yr 3	-	-
City Wide	6731941121	OPHI - Rental Housing Yr 3	-	-
City Wide	6731941122	OPHI - Ontario Renovates Yr 3	-	-
City Wide	6732041200	National Housing Strategy_CHH	-	-
City Wide	6732141302	Social Housing Capital Repairs and Regeneration	-	-
Housing Services Total:			-	-
Healthy and Safe Communities Total:			540.0	15.0
Outside Boards & Agencies				
CityHousing Hamilton				
City Wide	6182141602	City Housing Contribution	-	-
CityHousing Hamilton Total:			-	-
H.C.A. & Westfield Heritage Village				
City Wide	3802156100	Hamilton Conservation Authority Critical and Safety Projects	-	-
City Wide	3802158902	Westfield Heritage Village - Critical and/or Safety Projects	-	-
H.C.A. & Westfield Heritage Village Total:			-	-
Hamilton Beach Rescue (HBRU)				
City Wide	2862151700	HBRU Renovations & Equipment Purchases	-	-
Hamilton Beach Rescue (HBRU) Total:			-	-
Hamilton Public Library				
9	7501741601	Valley Park Library Expansion	-	-
Hamilton Public Library Total:			-	-
Police Services				
2, 5, 7	3761951812	Hamilton Police Stations- Roof Repairs and HVAC	-	-
City Wide	3762051007	Police Personal Issued Portable Radio Replacement	-	-
3, 4, 5, 9, 10	3762141101	Police Air-Cooled Chiller Replacement - East End	-	-
City Wide	3762151101	Police Glock Program	-	-
City Wide	3762151102	Ice Rescue Equipment	-	-
City Wide	3762151103	Mobile Command Centre	-	-
Police Services Total:			-	-
Outside Boards & Agencies Total:			-	-
Planning & Economic Development				
Commercial Districts and Small Business				
City Wide	8201703706	Community Downtowns and BIAs	7.2	-
City Wide	3621708002	Brownfield Development	-	-
City Wide	8201641800	Heritage Property Improvement Grants	-	-
City Wide	8201703100	Office Tenancy Assistance Program	-	-
2, 3, 4	8201703700	Barton/Kenilworth Commercial Corridor Building Improvement Grant Program	-	-
2, 3, 4	8201703701	Barton and Kenilworth Rebate of Planning and Building Fees	-	-
City Wide	8201703703	(BIA) Commercial Property Improvement Grant Program	-	-
City Wide	8201703704	Commercial Property Improvement Grant Program	-	-
Commercial Districts and Small Business Total:			7.2	-
Economic Development				
City Wide	3621708900	Economic Development Initiatives	-	-
City Wide	3621750301	Employment Land Banking (Interest)	-	-
Economic Development Total:			-	-
Growth Management				

2021 Tax Supported Capital Projects Listings including Operating Impacts of Capital Recommended

Ward	Project	Project Description	Operating Costs (\$000's)	FTE'S (#)
City Wide	4142146100	City Share of Servicing Costs under Subdivision Agreements	-	-
Growth Management Total:			-	-
Parking Services				
City Wide	4902141210	Fence Repairs	-	-
City Wide	4902141201	Surface Lots and Garage Repairs and Improvements	-	-
City Wide	4902141203	Surface Lot Lighting Replacement	-	-
2	4901945900	Waterproof Convention Parking	-	-
City Wide	4901951900	Electric Charging Stations	-	-
City Wide	4902141202	York Parkade Fire Door and Window Replacement	-	-
City Wide	4902157201	Parking Meter Mechanism and Housing Replacement	-	-
City Wide	4902157202	Coin Sorter	-	-
Parking Services Total:			-	-
Planning Services				
City Wide	8121957900	3D Model Development	-	-
City Wide	8101655600	Comprehensive Zoning By-Law	-	-
Planning Services Total:			-	-
Tourism & Culture				
City Wide	7202058201	Monument Restoration	-	-
4	7202141105	Steam Museum Shed Restoration	-	-
12	7202141210	Ancaster Old Town Hall Exterior Restoration	-	-
1	7202141212	Dundurn Cockpit Restoration	-	-
5	7202141217	Veevers Estate Tenant Improvements	-	-
City Wide	7202158212	Heritage Site Documentation Study	-	-
City Wide	7202058202	Collections Management	-	-
City Wide	7202158210	Built Heritage Inventory	-	-
5	7102158210	Public Art-Hamilton the Electric City	-	-
1	7102158211	Public Art Locke Street Marker	-	-
12	7102158212	Ancaster Memorial Arts Centre Public Art	-	-
1	7202041200	Dundurn Interior Restoration	-	-
2	7202141106	Whitehern Interior Conservation	-	-
1	7202141213	Dundurn HVAC Replacement	-	-
2	7202141218	Whitehern Exterior Shutter Conservation	-	-
City Wide	7202158213	Museum Development	-	-
Tourism & Culture Total:			-	-
Planning & Economic Development Total:			7.2	-
Public Works Tax Funded				
Corporate Facilities				
City Wide	3541849003	Backflow Prevention for Various Facilities	120.0	-
10	3542141910	Stoney Creek City Hall -RCMP Lease Capital Replacement	-	-
	3542050001	EFFM Facility Yard Relocation	-	-
City Wide	3542141009	Program - Compliance Remediation	-	-
City Wide	3542141409	Program - Facilities Code & Legislative Compliance	-	-
City Wide	3542141412	Program - Roof Management	-	-
City Wide	3542141532	Program - Facility Capital Maintenance	-	-
City Wide	3542151001	Program - Mechanical Infrastructure Life-cycle Renewal	-	-
City Wide	3542151900	Program - Generator Compliance Testing and Upgrades	-	-
City Wide	3542155100	Program - Corporate Facilities Audit	-	-
City Wide	3542141013	Program - Firestations Facility Upgrade	-	-
City Wide	3542141010	Program - Facility Upgrades to Hamilton Public Libraries	-	-
Corporate Facilities Total:			120.0	-
Energy Initiatives				
2, 9	7902149101	Rec Heat Reclaim & Controls Project	-	-
Energy Initiatives Total:			-	-
Entertainment Facilities				
2	3722141805	Program HCC, FOCH & FOC Lifecycle Renewal	-	-
City Wide	3722141100	Tim Horton's Field Turf Replacement	-	-
Entertainment Facilities Total:			-	-
Fleet Services				
1, 2, 5, 6, 11, 12,	4942151103	Fuel site Restoration	-	-

2021 Tax Supported Capital Projects Listings including Operating Impacts of Capital Recommended

Ward	Project	Project Description	Operating Costs (\$000's)	FTE'S (#)
City Wide	4942151004	Street Sweeper Purchase	-	-
City Wide	4942151100	Fleet Vehicle&Equipment Replace Program	-	-
Fleet Services Total:			-	-
Forestry & Horticulture				
City Wide	4452149101	Irrigation Upgrades	-	-
City Wide	4452141101	Tropical Green House Capital Maintenance	-	-
City Wide	4451153001	Emerald Ash Borer (EAB) Management Plan Council Cost (Option 3)	-	-
City Wide	4452153101	Tree Inventory	-	-
City Wide	4452153444	Tree Planting Program	21.2	-
Forestry & Horticulture Total:			21.2	-
Long Term Care Facilities				
City Wide	6302141100	Macassa and Wentworth Lodges Roof	-	-
City Wide	6302141101	Program - ML & WL Facility Capital Maintenance	-	-
City Wide	6302141102	Macassa Lodge D-Wing	-	-
City Wide	6302151100	ML BAS Upgrade	-	-
City Wide	6302151101	Macassa Lodge Carpet Removal	-	-
1, 2, 3, 4, 5, 6, 7, 8, 9, 10, 11, 12, 13, 14, 15, City Wide	6302151102	Program - ML & WL Keyscan and Hardware	-	-
City Wide	6302151103	Program - ML & WL Equipment Life-cycle Renewal	-	-
Long Term Care Facilities Total:			-	-
O & M - Parks & Cemeteries				
City Wide	4402053001	Cemetery Document Digitization	-	-
City Wide	4402149007	Cemetery Columbarium	-	-
City Wide	4402149009	Sport Lighting	-	-
City Wide	4402149100	Stair Replacement and Repair Program	-	-
City Wide	4402152600	Playground Lifecycle Replacement Program	-	-
City Wide	4402156001	Leash Free Dog Park Program	2.0	-
City Wide	4402145800	Urban Park Parking Lot Paving Program	-	-
City Wide	4402151001	Equipment Upgrades	-	-
City Wide	4402151601	Equipment Acquisition (DC) Program	76.0	-
City Wide	4402151700	Small Equipment Replacement (Reserve) Program	-	-
5	4402151903	Confederation Beach Park - Capital Maintenance Program	-	-
City Wide	4402149101	Park Pathway Resurfacing Program	-	-
City Wide	4402152100	CSA Safety Material Replacement Program	-	-
City Wide	4402111601	Cemetery Roads Rehabilitation Program	-	-
City Wide	4402149003	Backflow Prevention for Various Parks Facilities	135.0	-
City Wide	4402154699	Tennis and Multi -use Court Rehabilitation Program	-	-
O & M - Parks & Cemeteries Total:			213.0	-
Open Space Development				
6, 9	4401056060	Open Space Replacement Strategy-East Mtn Trail Loop	-	-
5	4401356801	Confederation Park Redevelopment	271.1	1.3
4	4401956904	Andrew Warburton Memorial Park	-	-
15	4401956906	Gatesbury Park	5.0	-
8	4402056008	Southam Park Master Plan	-	-
2	4402056918	Beasley Park Rehabilitation Phase 2 - Kelly Street Pedestrianization	-	-
City Wide	4402155600	Parks Testing and Reporting	-	-
8	4402156002	Ryckman's Park Pathway	2.0	-
11	4402156111	Lancaster Heights - Developer Build	47.5	0.5
1	4402156117	Victoria Park Spray Pad Replacement	-	-
4	4402156119	R.T. Steele Park	-	-
10	4402156120	Cherry Beach Park	-	-
12	4402156121	Tiffany Hills Park Pathway Connection to School	-	-
City Wide	4402156123	Citywide Park Master Plan	-	-
6, 7	4402156124	Mountain Drive Park Redevelopment	-	-
8	4402156125	William Connell Park - Entrance Improvement	-	-
3	4401256520	Gage Park Redevelopment	-	-
City Wide	4401858800	Skatepark Facility - Recreation study implementation	11.0	-

2021 Tax Supported Capital Projects Listings including Operating Impacts of Capital Recommended

Ward	Project	Project Description	Operating Costs (\$000's)	FTE'S (#)
7	4401956929	HRTMP Initiative 7-1 - Limeridge Mall Hydro Corridor Trail	35.0	-
City Wide	4402156006	Rail Trail Improvements	-	-
City Wide	4402156104	Recreational Trails Master Plan study update	-	-
4	4402156122	HRTMP Initiatives #4-4 and 5-6 - Hydro Corridor: Barton Street to Greenhill Avenue	-	-
Open Space Development Total:			371.6	1.8
Recreation Facilities				
City Wide	7102154536	Program - Arena Retrofits	-	-
5	7102054002	Confederation Park Sports Park Buildings	-	0.5
9	7101754706	Valley Park Community Centre Fit-up	150.0	1.0
City Wide	7102151001	Program - Mechanical Infrastructure Life-cycle renewal	-	-
City Wide	7102154702	Program - Facility Capital Maintenance	-	-
City Wide	7102155101	Program - Recreation Facilities Audit	-	-
City Wide	7102154105	Program - Park & Fieldhouse Retrofits	-	-
City Wide	7102145215	Program - Parking Lot Management	-	-
City Wide	7102154508	Public Use Feasibility Needs & Study	-	-
4	7101558501	Parkdale Outdoor Pool Redevelopment & Expansion	-	-
5	7101754805	Sir Wilfrid Laurier Gymnasium Addition.	260.0	-
City Wide	7102141706	Program - Recreation Centre Retrofits	-	-
City Wide	7102154216	Program - Roof Management	-	-
City Wide	7102154703	Program - Senior Centre Retrofits	-	-
Recreation Facilities Total:			410.0	1.5
Roads				
<u>Asset Preservation</u>				
2	4031919119	Sheaffe / Park / Mulberry (Central Neighbourhood (North))	-	-
<u>Asset Preservation Total:</u>			-	-
<u>Bridges & Structures</u>				
13	4031618090	Bridge 090 - McMurray St, 100m s/o of Hatt St	-	-
9	4031818366	Bridge 366 - Mud St W, 320m e/o Paramount Dr	-	-
5	4031818407	Bridge 407 - Queenston Rd, 320m e/o Lake Ave	-	-
11	4031818437	Bridge 437 - Miles Rd, 610m s/o Dickenson Rd E	-	-
12	4032018019	Bridge 019 - Norman Rd, 555m e/o Sager Rd	-	-
13	4032018248	Bridge 248 - King St W, 145m w/o Bond to Woodleys Lane	-	-
12	4032018372	Bridge 372 - Wilson St E, 1700m e/o Rousseaux St (south side original culvert)	-	-
11	4032018414	Bridge 414 - Miles Road, 130m s/o Dickenson Rd E	-	-
2, 8	4032117144	Claremont Access - Steel Facing Walls 1 & 2 Removal	-	-
City Wide	4032118216	Bridge and Culvert Maintenance - T.O.M.	-	-
City Wide	4032118217	Bridge and Culvert Major Maintenance - Engineering Services	-	-
13	4032118279	Bridge 279 - Safari, 50m east of Cooper	-	-
1	4032118282	Bridge 282 - Longwood over Hwy 403	-	-
3	4032118329	Bridge 329 - Burlington St E over Wilcox St	-	-
City Wide	4032155145	Escarpment Erosion Study	-	-
City Wide	4042110004	Escarpment Slope & Appurtenance Stabilization Program	-	-
City Wide	4042110417	Retaining Wall Rehabilitation Program	-	-
<u>Bridges & Structures Total:</u>			-	-
<u>Computer Technology</u>				
City Wide	4031957944	PW Asset Management (PW-AM) System Implementation - CASH FLOW	-	-
<u>Computer Technology Total:</u>			-	-
<u>Council Priority</u>				
1	4031911601	Council Priority - Ward 1 Minor Rehabilitation	-	-
2	4031911602	Council Priority - Ward 2 Minor Rehabilitation	-	-
3	4031911603	Council Priority - Ward 3 Minor Rehabilitation	-	-
4	4031911604	Council Priority - Ward 4 Minor Rehabilitation	-	-
5	4031911605	Council Priority - Ward 5 Minor Rehabilitation	-	-
6	4031911606	Council Priority - Ward 6 Minor Rehabilitation	-	-
7	4031911607	Council Priority - Ward 7 Minor Rehabilitation	-	-
8	4031911608	Council Priority - Ward 8 Minor Rehabilitation	-	-
9	4031911609	Council Priority - Ward 9 Minor Rehabilitation	-	-
10	4031911610	Council Priority - Ward 10 Minor Rehabilitation	-	-

2021 Tax Supported Capital Projects Listings including Operating Impacts of Capital Recommended

Ward	Project	Project Description	Operating Costs (\$000's)	FTE'S (#)
11	4031911611	Council Priority - Ward 11 Minor Rehabilitation	-	-
12	4031911612	Council Priority - Ward 12 Minor Rehabilitation	-	-
13	4031911613	Council Priority - Ward 13 Minor Rehabilitation	-	-
14	4031911614	Council Priority - Ward 14 Minor Rehabilitation	-	-
15	4031911615	Council Priority - Ward 15 Minor Rehabilitation	-	-
4	4031919115	Delena / Beland / Dunsmore	-	-
5	4032119106	Kelvin - Old Orchard to south end	-	-
5	4242109501	A/R - Albright - Quigley to 190nm w/o Nicklaus	-	-
5	4242109502	A/R - Greenford - Queenston to south end	-	-
6	4242109601	A/R - East 43rd - Fennell to Queensdale	-	-
6	4242109602	A/R - Carson / Landron	-	-
8	4242109801	A/R - Inverness & Arcade (within Southam Neighbourhood)	-	-
8	4242109802	A/R - Monarch & West 2nd (within Bonnington Neighbourhood)	-	-
Council Priority Total:			-	-
Development Engineering				
15	4031380390	East-West Road Corridor (Waterdown By-Pass) CASH FLOW	-	-
6, 11	4031580584	RHBP - Nebo - Rymal to Twenty	-	-
9	4031580589	Rymal - Fletcher to Upper Centennial	-	-
7, 8	4032080288	Upper Wellington - Stone Church to Limeridge	-	-
11	4032155180	Airport Road Class EA - Upper James to Glanaster Road	-	-
11	4032180184	Dickenson - Upper James to Glanaster (AEGD)	-	-
12	4032180185	Southcote Class EA - Book to Garner	-	-
12	4032180188	Trinity Road South - Cormorant Road to approximately 200m southerly	-	-
City Wide	4032180582	Development Road Urbanization	-	-
Development Engineering Total:			-	-
Distribution (Water)				
City Wide	4032162073	Field Data Systems Program	-	-
Distribution (Water) Total:			-	-
Other				
City Wide	4032101099	Engineering Services Staffing Costs - Road	-	-
City Wide	4032158001	Consultation and Accommodation	-	-
Other Total:			-	-
Parking Lot				
6	4662141105	Repaving of 1375 Upper Ottawa rear lot	-	-
Parking Lot Total:			-	-
Replacement Program				
2	4031911028	Strachan - James to east end	-	-
4	4031919110	Barton - Parkdale to Talbot	-	-
1	4032019103	Marion - Longwood to Dromore	-	-
13	4032019105	Glenmorris / Underhill / Sleepy Hollow / Wilmar (York Heights / Hunter MRLD)	-	-
City Wide	4032110006	Minor Construction Program	-	-
City Wide	4032111225	Geotechnical Investigation Program	-	-
City Wide	4032114405	Contaminated Soil & Rock Disposal Program	-	-
10	4032119102	Arvin - Dosco to Jones	-	-
13	4032119104	Hatt & Bond - King to Market	-	-
4	4032119105	Barton - Ottawa to Kenilworth	-	-
6	4032119108	Concession / Mountain Brow - Upper Gage to Oakcrest	-	-
14	4032119109	Scenic - Mohawk to Chateau Crt	-	-
13	4032119111	Highway 8 - Bond to Woodleys Lane	4.0	-
4	4032119112	Strathearne - Main to Britannia	-	-
10	4032119114	Pinelands / Teal / Garden / Community / Greensfield	-	-
4	4032119115	Strathearne - Brampton to gate at north end	-	-
3	4032119122	Barton - Sherman to Ottawa	-	-
City Wide	4032149555	QA-QC Service Contract Program	-	-
Replacement Program Total:			4.0	-
Retaining Wall				
10	4032011024	Fifty Road Escarpment Access - Retaining Walls	-	-

2021 Tax Supported Capital Projects Listings including Operating Impacts of Capital Recommended

Ward	Project	Project Description	Operating Costs (\$000's)	FTE'S (#)
13	4032110011	Highway 8 Escarpment Access Retaining Wall Replacements (Dundas) - Woodlawn Lane to Bridge 248	-	-
<u>Retaining Wall Total:</u>			-	-
<u>Road OPS Growth</u>				
City Wide	4032121350	Fleet Additions - Roads O&M	-	-
<u>Road OPS Growth Total:</u>			-	-
<u>Rural Rehabilitation Program</u>				
13	4032111021	Brock - Concession 4 W to Safari	-	-
12	4032111024	Southcote - Book to Garner	-	-
City Wide	4032117677	Pavement Preventative Maintenance Program	-	-
<u>Rural Rehabilitation Program Total:</u>			-	-
<u>Sidewalks</u>				
City Wide	4032111222	New Sidewalk Program	-	-
<u>Sidewalks Total:</u>			-	-
<u>Street Lights</u>				
13	4662110018	Cootes Drive: Spencer Creek to East St N / Dundas St - Street Lighting System Rehabilitation	-	-
<u>Street Lights Total:</u>			-	-
<u>Technical Studies & Reporting</u>				
City Wide	4031955916	Complete Liveable Better Streets Manual	-	-
City Wide	4032055588	O.Reg. 588/17 Compliance - Asset Management Plan Development	-	-
City Wide	4032118218	OSIM Bridge and Culvert Inspections	-	-
City Wide	4032118219	Structural Investigations and Reports	-	-
11	4032155140	Dickenson EA - Upper James to Upper Centennial	-	-
8	4032155141	West 5th EA - Rymal to Stone Church (SMA)	-	-
City Wide	4032155522	State of the Infrastructure - Asset Management	-	-
City Wide	4032155556	Mapping Update Program	-	-
City Wide	4032155744	TMP Modelling & Monitoring	-	-
12	4032180180	Smith Rd Class EA - (Garner to Dickenson Extension)	-	-
<u>Technical Studies & Reporting Total:</u>			-	-
<u>Traffic - APS</u>				
City Wide	4662120531	APS - Accessible Pedestrian Signals	16.8	0.2
<u>Traffic - APS Total:</u>			16.8	0.2
<u>Traffic - Pedestrian Signals</u>				
3	4662120526	New Intersection Pedestrian Signal (IPS) - Barton St and Milton Ave	-	-
3	4662120527	New Intersection Pedestrian Signal (IPS) - Sherman Ave and Dunsmore Road	-	-
3	4662120528	New Intersection Pedestrian Signal (IPS) - Wentworth & King William (near Cathedral High School)	-	-
8	4662120529	Upper James - Pedestrian Improvements	-	-
<u>Traffic - Pedestrian Signals Total:</u>			-	-
<u>Traffic Operations</u>				
City Wide	4031710715	Railway Crossings Upgrades	-	-
City Wide	4661920930	Neighbourhood Speed Reduction Initiative	-	-
City Wide	4662110012	Railway Roadway Crossings Rehabilitation Program	-	-
City Wide	4662115820	Traffic Counts Program	-	-
City Wide	4662116102	Traffic Calming	-	-
City Wide	4662120019	Traffic Controller Replacement Program	-	-
3	4662120132	Wentworth St Modifications	-	-
3	4662120140	New bump-outs at Barton & Lottridge and Barton & Barnesdale	-	-
City Wide	4662120720	Durable Plastic Pavement Marking Rehabilitation	-	-
City Wide	4662120722	Overhead Sign Structure	-	-
<u>Traffic Operations Total:</u>			-	-
<u>Traffic Signals</u>				
City Wide	4662120011	Traffic Signal Upgrades	-	-
11	4662120013	Traffic Signal Modernization - Nebo @ Rymal	-	-
City Wide	4662120017	Traffic Signal LED Lighting Upgrade Program	-	-
11	4662120126	New Traffic Signal - Nebo @ Twenty Rd	13.6	0.1
City Wide	4662120522	Traffic Engineering - Signal Design & Contract Administration	-	-
15	4662120540	Traffic Signal Modernization Coordinated with Construction	-	-
<u>Traffic Signals Total:</u>			13.6	0.1

2021 Tax Supported Capital Projects Listings including Operating Impacts of Capital Recommended

Ward	Project	Project Description	Operating Costs (\$000's)	FTE'S (#)
<u>Traffic Study/Master Plan</u>				
City Wide	4032155820	Sustainable Mobility Program	-	-
City Wide	4032155940	Transportation Tomorrow Survey	-	-
<u>Traffic Study/Master Plan Total:</u>			-	-
<u>Transportation Operations & Maintenance</u>				
3	4032041065	Snow Disposal Site - Yard Improvements	-	-
City Wide	4032110005	Major Road Maintenance Program	-	-
City Wide	4032111224	Sidewalk Rehabilitation Program	-	-
City Wide	4032117241	Fencing/Sound Barrier Rehabilitation/Replacement within the Road Allowance	-	-
City Wide	4032141762	Yard Facility Maintenance and Improvement Program	-	-
City Wide	4032151410	Roads - Small Equipment Replacement	-	-
City Wide	4042111351	Roads - Alleyway Rehabilitation	-	-
City Wide	4042117384	Guide Rail Replacement Program	-	-
City Wide	4662120048	Durable Pavement Markings (New Installations)	-	-
City Wide	4662120050	Engagement Priorities - Vision Zero	-	-
City Wide	4662120051	Education Priorities - Vision Zero	-	-
City Wide	4662120052	Evaluation Priorities - Vision Zero	-	-
City Wide	4662120053	Engineering Priorities - Vision Zero	-	-
<u>Transportation Operations & Maintenance Total:</u>			-	-
<u>Transportation Systems</u>				
1, 3, 5, 8, 14	4032017050	Bicycle Infrastructure Upgrades	-	-
15	4032017051	Waterdown Traffic Management Implementation	-	-
1, 2, 3, 4, 5, 8, 15	4032117053	Bicycle Boulevard (Neighbourhood Greenways) Program	-	-
13	4032117054	Hatt Street Bikeway	-	-
City Wide	4032117125	Active Transportation Connections (ICIP)	-	-
City Wide	4662117124	On Street Bike Facilities	100.0	-
2	4662117125	Hunter St Cycle Track	-	-
<u>Transportation Systems Total:</u>			100.0	-
<u>Urban Rehabilitation Program</u>				
9	4032011026	Mud - Paramount to Upper Centennial Parkway	-	-
12	4032011028	Southcote - Garner to Highway 403 Bridge	-	-
6, 7, 8, 12, 14	4032011045	LINC Rehabilitation - Asphalt Repair	-	-
9	4032111020	Paramount - Atlas to Old Mud	-	-
4	4032111022	Kenilworth - Barton to Roxborough	-	-
3	4032111025	Charlton - Sherman Access to Wentworth	-	-
8	4032111026	Stone Church - Upper James to Upper Wellington	-	-
12, 14	4032111028	Stone Church - Golf Links to Omni	-	-
12	4032111029	Wilson - Rousseaux to Filman	-	-
<u>Urban Rehabilitation Program Total:</u>			-	-
Roads Total:			134.4	0.2
Transit Services				
3, City Wide	5301785701	Transit Maintenance and Storage Facility (Cash Flow Project)	-	21.0
City Wide	5302184102	Real-Time Operations Management	100.0	-
City Wide	5302184101	Real-Time Information Infrastructure	-	-
City Wide	5302184103	A-Line Priority Bus Corridor	-	-
City Wide	5302184109	Ranger Equipment Replacement	-	-
City Wide	5302185803	Operator Washroom Conveniences and End of Line Rehab	310.0	-
City Wide	5302185804	Bus Stop Shelter Rehabilitation	-	-
City Wide	5302185902	Transit Shelter Expansion Program	80.0	-
City Wide	5301783700	HSR Bus Expansion Program - 10 Year Plan	1,190.0	14.0
City Wide	5302083001	HSR Expansion Buses - Modal Split	2,143.0	21.0
City Wide	5302183100	HSR Bus Replacement Program	-	-
City Wide	5302183101	Active Transportation Connections	-	-
City Wide	5302183503	Nonrevenue Vehicle Replace Program	-	-
Transit Services Total:			3,823.0	56.0
Waste Management				
City Wide	5122151101	Waste Collection Packer DriveCam Camera Upgrade	-	-

2021 Tax Supported Capital Projects Listings including Operating Impacts of Capital Recommended

Ward	Project	Project Description	Operating Costs (\$000's)	FTE'S (#)
City Wide	5122191000	Glanbrook Landfill Capital Improvement Program	-	-
City Wide	5122192000	Closed Landfill Maintenance & Capital Improvement Program	-	-
City Wide	5122155137	Waste Management R & D Program	-	-
City Wide	5122194029	SWMMP - Recommendation 6: Alternative Disposal Facility	-	-
City Wide	5122195525	SWMMP Approvals	-	-
City Wide	5122194920	Environmental Services Legislative Compliance Program	-	-
City Wide	5121594511	Transfer Station/CRC Expansion & Capital Replacement	-	-
City Wide	5122193000	Maintenance & Capital Improvements to the Resource Recovery Centre	-	-
City Wide	5122194000	Transfer Station/CRC Maintenance & Capital Improvement Program	-	-
City Wide	5122151102	Waste Collection Packers Reversing Safety Sensors	-	-
City Wide	5122190200	Diversion Container Replacement Program	-	-
City Wide	5122190700	Public Space & Special Event Containers	-	-
Waste Management Total:			-	-
West Harbour & Waterfront Strategic Initiatives				
2	4412106102	Bayfront Park Upgrades Ph 2 (Washrooms)	-	-
2	4412106103	Pier 8 - Streetscaping	-	-
2	4411506107	Pier 5-7 Marina Shoreline Rehab	-	-
2	4411606102	Pier 5-7 Boardwalk	-	0.3
2	4411606103	Pier 6 Artisan Village - CASH FLOW	-	-
2	4411806104	West Harbour Public Art	-	-
West Harbour & Waterfront Strategic Initiatives Total:			-	0.3
Public Works Tax Funded Total:			5,093.2	59.9
Total Recommended Projects:			6,505.9	78.9

CITY OF HAMILTON

NOTICE OF MOTION

Council: December 18, 2020

MOVED BY COUNCILLOR B. CLARK.....

Various Requests from Hamilton Utilities Corporation and Hamilton Enterprises Holding Corporation (FCS20092/LS20030) (City Wide) (Item 3.1)

- (a) Conditional upon HEHCo substantiating the value of the four promissory notes to the satisfaction of the General Manager, Finance and Corporate Services, that Council approve the following steps to complete the restructuring of Hamilton Utilities Corporation (HUC) commenced in 2017, namely:
- (i) conversion of the four promissory notes totalling approximately \$40 Million, payable to HUC for assets sold by HUC to HEHCo subsidiaries, into equity requiring transfers through the City's bank account(s) with no material impact to the City;
 - (ii) discharge of the existing Personal Property Security Act security registration(s) over the District Cooling System assets separately granted by HCE and HUC to the City and the filing of new Personal Property Security Act security registration(s) over the District Cooling System assets granted by HIPCO-CUP to the City;
 - (iii) restructuring the flow of loan repayments related to the sale of the District Cooling System assets to align with the restructuring of the City's energy subsidiaries by entering into a Debt and Security Realignment Agreement between the City, HUC, HCE, HIPCO-CUP and HIPCo; and
 - (iv) assignment of the various site licences in relation to the District Cooling System assets from HCE to HIPCO-CUP;
- (b) That Council approve the temporary contravention of the debt/equity ratio required by the HEHCo Unanimous Shareholders' Declaration with respect to HIPCO Portlands Projects Corporation's proposed \$3 Million financing from Concentra Bank; and
- (c) That the General Manager, Finance and Corporate Services, or their designate, be authorized and directed to execute on behalf of the City all documentation and agreements necessary to give effect to Recommendations (a), (b) and (c), all in a form acceptable to the City Solicitor, including but not limited to: (i) Restructuring Notes Acceptance Agreement; (ii) HEHCo Share Subscription Agreement; (iii) Receipt for HEHCo Share Certificate; (iv) Notes Payment Demand; (v) Receipt for

Notes Payment(s); (vi) Guarantee Agreement (City and HIPCO-CUP); (vii) General Security Agreement (City and HIPCO-CUP); (viii) Termination Agreement re: existing HCE – City Guarantee Agreement; (ix) Termination of Personal Property Security Act security registration(s) over the District Cooling System assets separately granted by HUC and HCE; and (x) various ancillary agreements including Novation Agreements.

CITY OF HAMILTON

BY-LAW NO. 20-

To Confirm the Proceedings of City Council at its special meeting held on December 18th, 2020

**THE COUNCIL OF THE
CITY OF HAMILTON
ENACTS AS FOLLOWS:**

1. The Action of City Council at its meeting held on the 4th day November, 2020, in respect of each recommendation contained in

General Issues Committee Report (Tax Capital Budget) 20-021 – November 27, December 3 and December 18, 2020
Hamilton Enterprises Holding Corporation Shareholder Report 20-002 – December 18, 2020

considered by the City of Hamilton at the said meeting, and in respect of each motion, resolution and other action passed and taken by the City Council at its said meeting is hereby adopted, ratified and confirmed.

2. The Mayor of the City of Hamilton and the proper officials of the City of Hamilton are hereby authorized and directed to do all things necessary to give effect to the said action or to obtain approvals where required, and except where otherwise provided, the Mayor and the City Clerk are hereby directed to execute all documents necessary in that behalf, and the City Clerk is hereby authorized and directed to affix the Corporate Seal of the Corporation to all such documents.

PASSED this 18th day of December, 2020.

B. Clark
Acting Mayor

A. Holland
City Clerk