



City of Hamilton
GENERAL ISSUES COMMITTEE
AGENDA

Meeting #: 20-002(a)
Date: January 19, 2021
Time: 9:30 a.m.
Location: Council Chambers, Hamilton City Hall
71 Main Street West

Stephanie Paparella, Legislative Coordinator (905) 546-2424 ext. 3993

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**GENERAL ISSUES COMMITTEE
(TAX CAPITAL BUDGET)
MINUTES 20-021(a)**

9:30 a.m.

Thursday, December 3, 2020

Due to COVID-19 and the Closure of City Hall, this meeting was held virtually.

Present: Mayor F. Eisenberger, Deputy Mayor B. Clark (Chair)
Councillors M. Wilson, J. Farr, N. Nann, C. Collins, T. Jackson,
E. Pauls, J.P. Danko, M. Pearson, B. Johnson, L. Ferguson,
A. VanderBeek, J. Partridge

Absent: Councillors T. Whitehead, S. Merulla – Personal

THE FOLLOWING ITEMS WERE REFERRED TO COUNCIL FOR CONSIDERATION:

1. 2021 Tax Supported Capital Budget (FCS20101) (City Wide) (Item 6.1)

(Eisenberger/Partridge)

That the 2021 Tax Supported Capital Levy in the amount of \$127,365,000 be approved, inclusive of:

- (i) a net levy increase of \$1,654,000 (0.18%) in 2021 for associated debt financing for the Investing in Canada Infrastructure Program – Public Transit Stream that was previously approved; and,
- (ii) a net levy increase of \$2,000,000 (0.22%) in 2021 to fund an increase in the recovery of exemptions of tax services provided through the City's Development Charge exemption programs;

Result: Motion CARRIED by a vote of 13 to 0, as follows:

Yes	-	Mayor Fred Eisenberger
Yes	-	Ward 1 Councillor Maureen Wilson
Yes	-	Ward 2 Councillor Jason Farr
Yes	-	Ward 3 Councillor Nrinder Nann
Absent	-	Ward 4 Councillor Sam Merulla
Yes	-	Ward 5 Councillor Chad Collins
Yes	-	Ward 6 Councillor Tom Jackson
Yes	-	Ward 7 Councillor Esther Pauls
Yes	-	Ward 8 Councillor J. P. Danko

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Yes	-	Ward 9	Councillor Brad Clark, Deputy Mayor
Yes	-	Ward 10	Councillor Maria Pearson
Absent	-	Ward 11	Councillor Brenda Johnson
Yes	-	Ward 12	Councillor Lloyd Ferguson
Yes	-	Ward 13	Councillor Arlene VanderBeek
Absent	-	Ward 14	Councillor Terry Whitehead
Yes	-	Ward 15	Councillor Judi Partridge

2. 2021 Tax Supported Capital Budget Update (FCS20101(a)) (City Wide) (Item 6.1(a))

(Pearson/VanderBeek)

That Report FCS20101(a), respecting the 2021 Tax Supported Capital Budget Update, be received.

Result: Motion CARRIED by a vote of 13 to 0, as follows:

Yes	-	Mayor Fred Eisenberger
Yes	-	Ward 1 Councillor Maureen Wilson
Yes	-	Ward 2 Councillor Jason Farr
Yes	-	Ward 3 Councillor Nrinder Nann
Absent	-	Ward 4 Councillor Sam Merulla
Yes	-	Ward 5 Councillor Chad Collins
Yes	-	Ward 6 Councillor Tom Jackson
Yes	-	Ward 7 Councillor Esther Pauls
Yes	-	Ward 8 Councillor J. P. Danko
Yes	-	Ward 9 Councillor Brad Clark, Deputy Mayor
Yes	-	Ward 10 Councillor Maria Pearson
Absent	-	Ward 11 Councillor Brenda Johnson
Yes	-	Ward 12 Councillor Lloyd Ferguson
Yes	-	Ward 13 Councillor Arlene VanderBeek
Absent	-	Ward 14 Councillor Terry Whitehead
Yes	-	Ward 15 Councillor Judi Partridge

FOR INFORMATION:

(a) APPROVAL OF AGENDA (Item 1)

The Committee Clerk advised of the following changes to the agenda:

7. DISCUSSION ITEMS

7.1 2021 Tax Supported Capital Budget (FCS20101) (City Wide)

A presentation has been added to accompany this report; therefore, this matter has been moved to Item 6.1(a).

Staff has provided an Information Report that provides the additional information requested at the last Tax Capital Budget meeting, which has been added as Item 6.1(a)

6.1(a) 2021 Tax Supported Capital Budget Update (FCS20101(a))
 (City Wide)

(Johnson/VanderBeek)

That the agenda for the December 3, 2020 General Issues Committee (Tax Capital Budget) meeting be approved, as amended.

Result: Motion CARRIED by a vote of 14 to 0, as follows:

Yes	-	Mayor Fred Eisenberger
Yes	-	Ward 1 Councillor Maureen Wilson
Yes	-	Ward 2 Councillor Jason Farr
Yes	-	Ward 3 Councillor Nrinder Nann
Absent	-	Ward 4 Councillor Sam Merulla
Yes	-	Ward 5 Councillor Chad Collins
Yes	-	Ward 6 Councillor Tom Jackson
Yes	-	Ward 7 Councillor Esther Pauls
Yes	-	Ward 8 Councillor J. P. Danko
Yes	-	Ward 9 Councillor Brad Clark, Deputy Mayor
Yes	-	Ward 10 Councillor Maria Pearson
Yes	-	Ward 11 Councillor Brenda Johnson
Yes	-	Ward 12 Councillor Lloyd Ferguson
Yes	-	Ward 13 Councillor Arlene VanderBeek
Absent	-	Ward 14 Councillor Terry Whitehead
Yes	-	Ward 15 Councillor Judi Partridge

(b) DECLARATIONS OF INTEREST (Item 2)

- (i) Councillor E. Pauls declared an interest to Item 7.1 – Hamilton Police Service’s Projected Capital Expenditures: 2021-2030 (PSB 20-099) (PSB 15-002, PSB 15-002a, PSB 15-002x, PSB 16-113, PSB 17-122, PSB 18-108, PSB 19-103), as her son works for the Hamilton Police Service.
- (ii) Councillor C. Collins provided a transparency disclosure to Item 7.1 – Hamilton Police Service’s Projected Capital Expenditures: 2021-2030 (PSB 20-099) (PSB 15-002, PSB 15-002a, PSB 15-002x, PSB 16-113, PSB 17-122, PSB 18-108, PSB 19-103), as his sister works for the Hamilton Police Service.

(c) APPROVAL OF MINUTES OF PREVIOUS MEETINGS (Item 3)

(Collins/Pearson)

That the following minutes of the General Issues Committee (Budget) be approved, as presented:

- (i) October 29, 2020 (Item 3.1)
- (ii) November 23, 2020 (Item 3.2)
- (iii) November 27, 2020 (Item 3.3)

Result: Motion CARRIED by a vote of 13 to 0, as follows:

Yes	-	Mayor Fred Eisenberger
Yes	-	Ward 1 Councillor Maureen Wilson
Yes	-	Ward 2 Councillor Jason Farr
Yes	-	Ward 3 Councillor Nrinder Nann
Absent	-	Ward 4 Councillor Sam Merulla
Yes	-	Ward 5 Councillor Chad Collins
Yes	-	Ward 6 Councillor Tom Jackson
Yes	-	Ward 7 Councillor Esther Pauls
Yes	-	Ward 8 Councillor J. P. Danko
Yes	-	Ward 9 Councillor Brad Clark, Deputy Mayor
Yes	-	Ward 10 Councillor Maria Pearson
Absent	-	Ward 11 Councillor Brenda Johnson
Yes	-	Ward 12 Councillor Lloyd Ferguson
Yes	-	Ward 13 Councillor Arlene VanderBeek
Absent	-	Ward 14 Councillor Terry Whitehead
Yes	-	Ward 15 Councillor Judi Partridge

(d) STAFF PRESENTATIONS (Item 6)

(i) 2021 Tax Supported Capital Budget (FCS20101) (City Wide) (Item 6.1)

Mike Zegarac, General Manager of Finance & Corporate Services provided a PowerPoint presentation respecting Report FCS20101 - 2021 Tax Supported Capital Budget.

(Pearson/Collins)

That the presentation respecting Report FCS20101 - 2021 Tax Supported Capital Budget, be received.

Result: Motion CARRIED by a vote of 12 to 0, as follows:

Yes	-	Mayor Fred Eisenberger
Yes	-	Ward 1 Councillor Maureen Wilson

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Yes	-	Ward 2	Councillor Jason Farr
Yes	-	Ward 3	Councillor Nrinder Nann
Absent	-	Ward 4	Councillor Sam Merulla
Yes	-	Ward 5	Councillor Chad Collins
Yes	-	Ward 6	Councillor Tom Jackson
Yes	-	Ward 7	Councillor Esther Pauls
Absent	-	Ward 8	Councillor J. P. Danko
Yes	-	Ward 9	Councillor Brad Clark, Deputy Mayor
Yes	-	Ward 10	Councillor Maria Pearson
Absent	-	Ward 11	Councillor Brenda Johnson
Yes	-	Ward 12	Councillor Lloyd Ferguson
Yes	-	Ward 13	Councillor Arlene VanderBeek
Absent	-	Ward 14	Councillor Terry Whitehead
Yes	-	Ward 15	Councillor Judi Partridge

(Eisenberger/Ferguson)

That the sub-sections (b) through (i) of Report FCS20101, respecting the 2021 Tax Supported Capital Budget, be DEFERRED to the December 18, 2020 General Issues Committee (Tax Capital Budget) meeting.

Result: Motion CARRIED by a vote of 14 to 0, as follows:

Yes	-	Mayor Fred Eisenberger
Yes	-	Ward 1 Councillor Maureen Wilson
Yes	-	Ward 2 Councillor Jason Farr
Yes	-	Ward 3 Councillor Nrinder Nann
Absent	-	Ward 4 Councillor Sam Merulla
Yes	-	Ward 5 Councillor Chad Collins
Yes	-	Ward 6 Councillor Tom Jackson
Yes	-	Ward 7 Councillor Esther Pauls
Yes	-	Ward 8 Councillor J. P. Danko
Yes	-	Ward 9 Councillor Brad Clark, Deputy Mayor
Yes	-	Ward 10 Councillor Maria Pearson
Yes	-	Ward 11 Councillor Brenda Johnson
Yes	-	Ward 12 Councillor Lloyd Ferguson
Yes	-	Ward 13 Councillor Arlene VanderBeek
Absent	-	Ward 14 Councillor Terry Whitehead
Yes	-	Ward 15 Councillor Judi Partridge

For further disposition of this matter, please refer to Item 1.

(e) DISCUSSION ITEMS (Item 7)

- (i) Hamilton Police Services Board Capital Expenditures: 2021-2030 (PSB 20-099) (PSB 15-002, PSB 15-002a, PSB 15-002x, PSB 16-113, PSB 17-122, PSB 18-108, PSB 19-103) (Item 7.2)**

(Collins/Eisenberger)

That the Hamilton Police Services Board Capital Expenditures: 2021-2030 (PSB 20-099) (PSB 15-002, PSB 15-002a, PSB 15-002x, PSB 16-113, PSB 17-122, PSB 18-108, PSB 19-103), be DEFERRED to the December 18, 2020 General Issues Committee (Tax Capital Budget) meeting.

Result: Motion CARRIED by a vote of 13 to 0, as follows:

Yes	-	Mayor Fred Eisenberger
Yes	-	Ward 1 Councillor Maureen Wilson
Yes	-	Ward 2 Councillor Jason Farr
Yes	-	Ward 3 Councillor Nrinder Nann
Absent	-	Ward 4 Councillor Sam Merulla
Yes	-	Ward 5 Councillor Chad Collins
Yes	-	Ward 6 Councillor Tom Jackson
Conflict	-	Ward 7 Councillor Esther Pauls
Yes	-	Ward 8 Councillor J. P. Danko
Yes	-	Ward 9 Councillor Brad Clark, Deputy Mayor
Yes	-	Ward 10 Councillor Maria Pearson
Yes	-	Ward 11 Councillor Brenda Johnson
Yes	-	Ward 12 Councillor Lloyd Ferguson
Yes	-	Ward 13 Councillor Arlene VanderBeek
Absent	-	Ward 14 Councillor Terry Whitehead
Yes	-	Ward 15 Councillor Judi Partridge

(f) ADJOURNMENT (Item 14)

(Ferguson/Pearson)

That there being no further business, the General Issues Committee be adjourned at 11:31 a.m.

Result: Motion CARRIED by a vote of 14 to 0, as follows:

Yes	-	Mayor Fred Eisenberger
Yes	-	Ward 1 Councillor Maureen Wilson
Yes	-	Ward 2 Councillor Jason Farr
Yes	-	Ward 3 Councillor Nrinder Nann
Absent	-	Ward 4 Councillor Sam Merulla
No	-	Ward 5 Councillor Chad Collins
Yes	-	Ward 6 Councillor Tom Jackson

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Yes	-	Ward 7	Councillor Esther Pauls
Yes	-	Ward 8	Councillor J. P. Danko
Yes	-	Ward 9	Councillor Brad Clark, Deputy Mayor
Yes	-	Ward 10	Councillor Maria Pearson
Yes	-	Ward 11	Councillor Brenda Johnson
Yes	-	Ward 12	Councillor Lloyd Ferguson
Yes	-	Ward 13	Councillor Arlene VanderBeek
Absent	-	Ward 14	Councillor Terry Whitehead
No	-	Ward 15	Councillor Judi Partridge

Respectfully submitted,

Deputy Mayor Brad Clark
Chair, General Issues Committee

Stephanie Paparella
Legislative Coordinator,
Office of the City Clerk



**GENERAL ISSUES COMMITTEE
(TAX CAPITAL BUDGET)
MINUTES 20-021(b)**

9:30 a.m.

Friday, December 18, 2020

Due to COVID-19 and the Closure of City Hall, this meeting was held virtually.

Present: Mayor F. Eisenberger, Deputy Mayor B. Clark (Chair)
Councillors M. Wilson, J. Farr, N. Nann, C. Collins, T. Jackson,
E. Pauls, J.P. Danko, M. Pearson, B. Johnson, L. Ferguson,
A. VanderBeek, T. Whitehead, J. Partridge

Absent: Councillors S. Merulla – Personal

THE FOLLOWING ITEMS WERE REFERRED TO COUNCIL FOR CONSIDERATION:

**1. 2021 Tax Supported Capital Budget Update #2 (FCS20101(b)) (City Wide)
(Item 5.1)**

(Jackson/Collins)

That Report FCS20101(b), respecting the 2021 Tax Supported Capital Budget Update #2, be received.

Result: Motion CARRIED by a vote of 15 to 0, as follows:

Yes	-	Mayor Fred Eisenberger
Yes	-	Ward 1 Councillor Maureen Wilson
Yes	-	Ward 2 Councillor Jason Farr
Yes	-	Ward 3 Councillor Nrinder Nann
Absent	-	Ward 4 Councillor Sam Merulla
Yes	-	Ward 5 Councillor Chad Collins
Yes	-	Ward 6 Councillor Tom Jackson
Yes	-	Ward 7 Councillor Esther Pauls
Yes	-	Ward 8 Councillor J. P. Danko
Yes	-	Ward 9 Councillor Brad Clark, Deputy Mayor
Yes	-	Ward 10 Councillor Maria Pearson
Yes	-	Ward 11 Councillor Brenda Johnson
Yes	-	Ward 12 Councillor Lloyd Ferguson
Yes	-	Ward 13 Councillor Arlene VanderBeek
Yes	-	Ward 14 Councillor Terry Whitehead
Yes	-	Ward 15 Councillor Judi Partridge

2. Winter Park at William Connell Park and Mike Fields Transportation Operations Group (Item 6.1.b.)

(Whitehead/Danko)

- (a) That the \$500,000, to be used specifically for the development of the Winter Park at the William Connell Park, to be funded from the Ward 14 Area Rating fund, be approved; and,
- (b) That \$300,000 be allocated to Mike Field's Transportation Operations Group, in the context of the current traffic audit in Ward 14, to be funded from the Ward 14 Area Rating fund, with any expenditure from that fund to be in consultation with the Ward 14 Councillor.

Result: Motion CARRIED by a vote of 15 to 0, as follows:

Yes	-	Mayor Fred Eisenberger
Yes	-	Ward 1 Councillor Maureen Wilson
Yes	-	Ward 2 Councillor Jason Farr
Yes	-	Ward 3 Councillor Nrinder Nann
Absent	-	Ward 4 Councillor Sam Merulla
Yes	-	Ward 5 Councillor Chad Collins
Yes	-	Ward 6 Councillor Tom Jackson
Yes	-	Ward 7 Councillor Esther Pauls
Yes	-	Ward 8 Councillor J. P. Danko
Yes	-	Ward 9 Councillor Brad Clark, Deputy Mayor
Yes	-	Ward 10 Councillor Maria Pearson
Yes	-	Ward 11 Councillor Brenda Johnson
Yes	-	Ward 12 Councillor Lloyd Ferguson
Yes	-	Ward 13 Councillor Arlene VanderBeek
Yes	-	Ward 14 Councillor Terry Whitehead
Yes	-	Ward 15 Councillor Judi Partridge

3. Alternative Budget Reporting Approaches of Operating Impacts from Contributed Assets (Item 8.1)

(Wilson/Nann)

That staff be directed to review and investigate alternative budget reporting approaches of operating impacts, related to future growth-related projects, from contributed assets and report back through the Audit, Finance & Administration Committee with the final report being referred to the 2022 Tax Supported Capital Budget process for consideration.

Result: Motion CARRIED by a vote of 13 to 2, as follows:

Yes	-	Mayor Fred Eisenberger
Yes	-	Ward 1 Councillor Maureen Wilson

Yes	-	Ward 2	Councillor Jason Farr
Yes	-	Ward 3	Councillor Nrinder Nann
Absent	-	Ward 4	Councillor Sam Merulla
Yes	-	Ward 5	Councillor Chad Collins
Yes	-	Ward 6	Councillor Tom Jackson
Yes	-	Ward 7	Councillor Esther Pauls
Yes	-	Ward 8	Councillor J. P. Danko
Yes	-	Ward 9	Councillor Brad Clark, Deputy Mayor
Yes	-	Ward 10	Councillor Maria Pearson
Yes	-	Ward 11	Councillor Brenda Johnson
No	-	Ward 12	Councillor Lloyd Ferguson
Yes	-	Ward 13	Councillor Arlene VanderBeek
No	-	Ward 14	Councillor Terry Whitehead
Yes	-	Ward 15	Councillor Judi Partridge

4. Hamilton Farmers Market Security Enhancements and Infrastructure Replacement (Ward 2) (Item 8.2)

(Pauls/Farr)

WHEREAS, the City of Hamilton (the “City”) is the owner of the lands and buildings municipally known as 35 York Blvd, Hamilton and which property includes the Hamilton Farmers’ Market Facility, hereinafter collectively referred to as (“The Hamilton Farmers’ Market”);

WHEREAS, the Hamilton Farmers’ Market has a longstanding history in the City of Hamilton dating and was founded in 1837, at the corner of York & James Streets and is one of Hamilton’s oldest and most cherished traditions;

WHEREAS, a 2016 survey of over 700 market shoppers revealed that residents from every ward shop at the Hamilton Farmers’ Market;

WHEREAS, the City is committed to providing both safe and inclusive spaces as well as reliable access for all residents to quality and affordable fresh food products from local vendors at the Hamilton Farmers’ Market by implementing measures that mitigate risks associated with thefts and other security breaches as well as renewing vital infrastructure;

WHEREAS, a 2009 renovation of the Hamilton Farmers’ Market was undertaken; which included stall holder infrastructure such as plumbing and electrical amenities to meet health code standards as well as major improvements to the building façade, washrooms and administrative offices, much of the original (1980) back of house infrastructure including mechanical systems were not renewed due to budget pressures;

WHEREAS, the Hamilton Farmers’ Market does not have annual capital funding allocated towards a reserve for the renewal of infrastructure;

WHEREAS, annual maintenance and repair costs are approaching 1/3 of replacement costs for 3 dock levelers; which were installed more than 40 years ago;

WHEREAS, there have been an increasing number of security incidents (consisting of Criminal Offences and Disturbances) over the past several years at the Hamilton Farmers' Market, including 25 incidents in 2019 and 15 incidents in 2020, which are difficult to investigate due to lack of CCTV equipment and such incidents undeniably have caused erosion of stall holders and public shoppers' trust and confidence in the safety of the Hamilton Farmers' Market facility;

WHEREAS, there have been 2 documented break and enter incidents in 2020 as well as almost daily discovery of unsecured exterior doors to the facility as the doors and mechanisms are worn beyond repair and require replacement, and,

WHEREAS, the City wishes to proactively address the safety concerns of the vendor community at The Hamilton Farmers' Market, as well as, to mitigate future risks of repeated intrusions and thefts and failure of infrastructure which is critical to receive goods for sale;

THEREFORE, BE IT RESOLVED:

- (a) That the loading dock levelers, which allow for the delivery of goods to the Hamilton Farmers' Market and are at their end of life; be replaced on a priority basis to ensure limited disruption to operations, at a cost of \$33,000.00, to be funded from the Unallocated Capital Reserve (108020);
- (b) That Corporate Security Office and staff in the Hamilton Farmers' Market be directed to work collaboratively to procure and install security enhancing measures at The Hamilton Farmers' Market including, but not limited to, CCTV cameras, intrusion detection systems, card access components any other security measures as may deemed appropriate by the Corporate Security Specialist working collaboratively with the Manager of The Hamilton Farmers' Market at a cost of \$40,150.00, to be funded from the Unallocated Capital Reserve (108020); and,
- (c) That the Energy, Fleet and Facilities Management team and staff in the Hamilton Farmers' Market be directed to undertake to retrofit, replace and install as necessary exterior doors and security gates at the facility as soon as possible, at a cost of \$25,300.00, to be funded from the Unallocated Capital Reserve (108020).

FOR INFORMATION:

(a) APPROVAL OF AGENDA (Item 1)

The Committee Clerk advised of the following changes to the agenda:

4. COMMUNICATIONS

4.1. Correspondence from Karl Grotke, respecting the 2021 Budget

Recommendation: Be received and referred to the consideration of Item 6.1.

5. CONSENT ITEMS

5.1. 2021 Tax Supported Capital Budget Update #2 (FCS20101(b))
 (City Wide)

6. STAFF PRESENTATIONS

6.1. 2021 Tax Supported Capital Budget (FCS20101) (City Wide)

6.1.a. Motion to Amend Sub-Section (b) of Report FCS20101

9. NOTICES OF MOTION

9.1. Hamilton Farmers' Market Security Enhancements and
 Infrastructure Replacement (Ward 2)

(Danko/VanderBeek)

That the agenda for the December 18, 2020 General Issues Committee (Tax Capital Budget) meeting be approved, as amended.

Result: Motion CARRIED by a vote of 13 to 0, as follows:

Yes	-	Mayor Fred Eisenberger
Yes	-	Ward 1 Councillor Maureen Wilson
Yes	-	Ward 2 Councillor Jason Farr
Yes	-	Ward 3 Councillor Nrinder Nann
Absent	-	Ward 4 Councillor Sam Merulla
Yes	-	Ward 5 Councillor Chad Collins
Yes	-	Ward 6 Councillor Tom Jackson
Yes	-	Ward 7 Councillor Esther Pauls

Yes	-	Ward 8	Councillor J. P. Danko
Yes	-	Ward 9	Councillor Brad Clark, Deputy Mayor
Yes	-	Ward 10	Councillor Maria Pearson
Absent	-	Ward 11	Councillor Brenda Johnson
Yes	-	Ward 12	Councillor Lloyd Ferguson
Yes	-	Ward 13	Councillor Arlene VanderBeek
Absent	-	Ward 14	Councillor Terry Whitehead
Yes	-	Ward 15	Councillor Judi Partridge

(b) DECLARATIONS OF INTEREST (Item 2)

- (i) Councillor C. Collins provided a transparency disclosure to Item 5.1 – 2021 Tax Supported Capital Budget Update #2, as his sister works for the Hamilton Police Service.
- (ii) Councillor C. Collins provided a transparency disclosure to Item 7.1 – Hamilton Police Service’s Projected Capital Expenditures: 2021-2030 (PSB 20-099) (PSB 15-002, PSB 15-002a, PSB 15-002x, PSB 16-113, PSB 17-122, PSB 18-108, PSB 19-103), as his sister works for the Hamilton Police Service.
- (iii) Councillor E. Pauls declared an interest to Item 7.1 – Hamilton Police Service’s Projected Capital Expenditures: 2021-2030 (PSB 20-099) (PSB 15-002, PSB 15-002a, PSB 15-002x, PSB 16-113, PSB 17-122, PSB 18-108, PSB 19-103), as her son works for the Hamilton Police Service.

(c) APPROVAL OF MINUTES OF PREVIOUS MEETINGS (Item 3)

(i) December 3, 2020 (Item 3.1)

(Partridge/Pauls)

That the minutes of the December 3, 2020 General Issues Committee (Budget) be approved, as presented.

Result: Motion CARRIED by a vote of 14 to 0, as follows:

Yes	-	Mayor Fred Eisenberger
Yes	-	Ward 1 Councillor Maureen Wilson
Yes	-	Ward 2 Councillor Jason Farr
Yes	-	Ward 3 Councillor Nrinder Nann
Absent	-	Ward 4 Councillor Sam Merulla
Yes	-	Ward 5 Councillor Chad Collins
Yes	-	Ward 6 Councillor Tom Jackson
Yes	-	Ward 7 Councillor Esther Pauls
Yes	-	Ward 8 Councillor J. P. Danko

Yes	-	Ward 9	Councillor Brad Clark, Deputy Mayor
Yes	-	Ward 10	Councillor Maria Pearson
Absent	-	Ward 11	Councillor Brenda Johnson
Yes	-	Ward 12	Councillor Lloyd Ferguson
Yes	-	Ward 13	Councillor Arlene VanderBeek
Yes	-	Ward 14	Councillor Terry Whitehead
Yes	-	Ward 15	Councillor Judi Partridge

(d) COMMUNICATIONS (Item 4)

(i) Correspondence from Karl Grotke, respecting the 2021 Budget (Item 4.1)

(Pearson/Eisenberger)

That the correspondence from Karl Grotke, respecting the 2021 Budget, be received and referred to the consideration of Item 6.1.

Result: Motion CARRIED by a vote of 14 to 0, as follows:

Yes	-	Mayor Fred Eisenberger
Yes	-	Ward 1 Councillor Maureen Wilson
Yes	-	Ward 2 Councillor Jason Farr
Yes	-	Ward 3 Councillor Nrinder Nann
Absent	-	Ward 4 Councillor Sam Merulla
Yes	-	Ward 5 Councillor Chad Collins
Yes	-	Ward 6 Councillor Tom Jackson
Yes	-	Ward 7 Councillor Esther Pauls
Yes	-	Ward 8 Councillor J. P. Danko
Yes	-	Ward 9 Councillor Brad Clark, Deputy Mayor
Yes	-	Ward 10 Councillor Maria Pearson
Absent	-	Ward 11 Councillor Brenda Johnson
Yes	-	Ward 12 Councillor Lloyd Ferguson
Yes	-	Ward 13 Councillor Arlene VanderBeek
Yes	-	Ward 14 Councillor Terry Whitehead
Yes	-	Ward 15 Councillor Judi Partridge

(e) STAFF PRESENTATIONS (Item 6)

(i) 2021 Tax Supported Capital Budget (FCS20101) (City Wide) (Item 6.1)

Mike Zegarac, General Manager of Finance & Corporate Services provided a PowerPoint presentation respecting Report FCS20101 - 2021 Tax Supported Capital Budget.

(Ferguson/Partridge)

That the presentation respecting Report FCS20101 - 2021 Tax Supported Capital Budget, be received.

Result: Motion CARRIED by a vote of 15 to 0, as follows:

Yes	-	Mayor Fred Eisenberger
Yes	-	Ward 1 Councillor Maureen Wilson
Yes	-	Ward 2 Councillor Jason Farr
Yes	-	Ward 3 Councillor Nrinder Nann
Absent	-	Ward 4 Councillor Sam Merulla
Yes	-	Ward 5 Councillor Chad Collins
Yes	-	Ward 6 Councillor Tom Jackson
Yes	-	Ward 7 Councillor Esther Pauls
Yes	-	Ward 8 Councillor J. P. Danko
Yes	-	Ward 9 Councillor Brad Clark, Deputy Mayor
Yes	-	Ward 10 Councillor Maria Pearson
Yes	-	Ward 11 Councillor Brenda Johnson
Yes	-	Ward 12 Councillor Lloyd Ferguson
Yes	-	Ward 13 Councillor Arlene VanderBeek
Yes	-	Ward 14 Councillor Terry Whitehead
Yes	-	Ward 15 Councillor Judi Partridge

(Collins/Clark)

That consideration of the following projects, be DEFERRED to the 2022 Operating Budget:

- (i) Digital Office: Smart City and Digital Transformation Program (\$300K);
- (ii) Enhancing City of Hamilton App for Citizen Services (\$25K);
- (iii) Digital/Open Data Infrastructure (\$100K);
- (iv) Network Infrastructure Sustainability and Continuous Improvement (with an amended project total - \$445K reduced to \$225K)
- (v) IT Strategy – Strategic Theme Enabling Our People (\$180K)
- (vi) IT Strategy – Strategic Theme IT Optimization (\$150K)

Result: Motion CARRIED by a vote of 14 to 0, as follows:

Yes	-	Mayor Fred Eisenberger
Yes	-	Ward 1 Councillor Maureen Wilson
Yes	-	Ward 2 Councillor Jason Farr

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Yes	-	Ward 3	Councillor Nrinder Nann
Absent	-	Ward 4	Councillor Sam Merulla
Yes	-	Ward 5	Councillor Chad Collins
Yes	-	Ward 6	Councillor Tom Jackson
Yes	-	Ward 7	Councillor Esther Pauls
Yes	-	Ward 8	Councillor J. P. Danko
Yes	-	Ward 9	Councillor Brad Clark, Deputy Mayor
Yes	-	Ward 10	Councillor Maria Pearson
Absent	-	Ward 11	Councillor Brenda Johnson
Yes	-	Ward 12	Councillor Lloyd Ferguson
Yes	-	Ward 13	Councillor Arlene VanderBeek
Yes	-	Ward 14	Councillor Terry Whitehead
Yes	-	Ward 15	Councillor Judi Partridge

(Eisenberger/Jackson)

That \$500,000 for the Central Station Feasibility Study/Retrofit for the Hamilton Police Service, with \$410,000 to be funded from the Boards and Agencies WIP #338205503 and \$90,000 to be funded Hamilton Police Services Capital Budget, be approved.

Result: Motion CARRIED by a vote of 14 to 0, as follows:

Yes	-	Mayor Fred Eisenberger
Yes	-	Ward 1 Councillor Maureen Wilson
Yes	-	Ward 2 Councillor Jason Farr
Yes	-	Ward 3 Councillor Nrinder Nann
Absent	-	Ward 4 Councillor Sam Merulla
Yes	-	Ward 5 Councillor Chad Collins
Yes	-	Ward 6 Councillor Tom Jackson
Conflict	-	Ward 7 Councillor Esther Pauls
Yes	-	Ward 8 Councillor J. P. Danko
Yes	-	Ward 9 Councillor Brad Clark, Deputy Mayor
Yes	-	Ward 10 Councillor Maria Pearson
Absent	-	Ward 11 Councillor Brenda Johnson
Yes	-	Ward 12 Councillor Lloyd Ferguson
Yes	-	Ward 13 Councillor Arlene VanderBeek
Yes	-	Ward 14 Councillor Terry Whitehead
Yes	-	Ward 15 Councillor Judi Partridge

(Collins/Clark)

That sub-section (b) to Report FCS20101, respecting the Tax supported Capital Budget, be deleted in its entirety and replaced with the following in lieu thereof:

1. Tax Supported Capital Budget (FCS20101) (City Wide) (Item 6.1.a.)

~~(b) That an additional net levy increase of \$4,600,000 (0.50%) in 2021 to fund discretionary block funded projects be approved;~~

(b) That an additional \$5.1M, which is required to maintain the same infrastructure investment to address state-of-good repair requirements, be approved, as follows:

(i) Transportation Infrastructure for Council Priority Minor Rehabilitation Projects equally distributed to all Wards - \$3,000,000 to be funded from the Federal Gas Tax Reserve (#112213);

(ii) That \$560,000 in WIP funding be transferred from Active Transportation Connections to Council Priority Minor Rehabilitation Projects allocated equally to each ward;

(ii) Facilities Management - \$1,500,000, to be funded from the 2020 Unallocated 2020 Capital Levy Reserve (#108020)

Result: Amendment CARRIED by a vote of 13 to 2, as follows:

Yes	-	Mayor Fred Eisenberger
No	-	Ward 1 Councillor Maureen Wilson
Yes	-	Ward 2 Councillor Jason Farr
Yes	-	Ward 3 Councillor Nrinder Nann
Absent	-	Ward 4 Councillor Sam Merulla
Yes	-	Ward 5 Councillor Chad Collins
Yes	-	Ward 6 Councillor Tom Jackson
Yes	-	Ward 7 Councillor Esther Pauls
No	-	Ward 8 Councillor J. P. Danko
Yes	-	Ward 9 Councillor Brad Clark, Deputy Mayor
Yes	-	Ward 10 Councillor Maria Pearson
Yes	-	Ward 11 Councillor Brenda Johnson
Yes	-	Ward 12 Councillor Lloyd Ferguson
Yes	-	Ward 13 Councillor Arlene VanderBeek
Yes	-	Ward 14 Councillor Terry Whitehead
Yes	-	Ward 15 Councillor Judi Partridge

The following Motion was put before Council for consideration at its special meeting of December 18, 2020:

2021 Tax Supported Capital Budget (FCS20101) (City Wide)

(Eisenberger/Collins)

(a) That the 2021 Tax Supported Capital Levy in the amount of \$127,365,000 be approved, **as amended**, inclusive of:

- (i) a net levy increase of \$1,654,000 (0.18%) in 2021 for associated debt financing for the Investing in Canada Infrastructure Program – Public Transit Stream that was previously approved; and,
- (ii) a net levy increase of \$2,000,000 (0.22%) in 2021 to fund an increase in the recovery of exemptions of tax services provided through the City's Development Charge exemption programs;

(b) That an additional \$5,100,000, which is required to maintain the same infrastructure investment to address state-of-good repair requirements be approved, as follows:

- (i) Transportation Infrastructure for Council Priority Minor Rehabilitation Projects equally distributed to all Wards - \$3,000,000 to be funded from the Federal Gas Tax Reserve (#112213);
- (ii) \$560,000 in WIP funding be transferred from Active Transportation Connections to Council Priority Minor Rehabilitation Projects allocated equally to each Ward; and,
- (iii) Facilities Management - \$1,500,000, to be funded from the 2020 Unallocated 2020 Capital Levy Reserve (#108020);

(c) That the 2021 Tax Supported Capital Budget and Financing Plan in the amount of \$474,333,000, attached hereto as Appendix "A", **as amended**, be approved, with the following funding sources:

- (i) \$153,899,000 from government grants and subsidies;
- (ii) \$25,000 from other external sources;
- (iii) \$78,287,000 from Development Charges Reserves;

- (iv) \$46,323,000 from Reserves;
 - (v) \$22,908,000 from Work-in-Progress and other internal transfers;
 - (vi) \$86,657,000 from the 2021 Tax Supported Capital Levy;
 - (vii) \$5,300,000 from Hamilton Utilities Corporation (HUC) / Alectra Dividends;
 - (viii) \$4,000,000 from Hamilton Future Fund Reserve (112246);
 - (ix) \$39,543,000 from Federal Gas Tax Reserve (112213);
 - (x) \$1,100,000 from COVID-19 Emergency Reserve (110053);
 - (xi) \$2,090,000 from Roads, Bridges and Traffic Capital Reserve (108041);
 - (xii) \$5,125,000 from the Unallocated Capital Levy Reserve (108020); and,
 - (xiii) \$29,076,000 from Tax Supported Debenture Financing;
- (d) That the General Manager of Finance and Corporate Services be authorized to transfer \$5,125,000 to the Unallocated Capital Levy Reserve (108020) from the forecasted 2020 Capital Financing Surplus for the purposes of funding the 2021 Capital Financing Plan;
- (e) That the Tax Supported Discretionary Net Capital Funding Forecast 2022–2030, attached hereto as Appendix “B”, **as amended**, which assumes the following, be approved, in principle, and re-visited by Council each budget year:
- (i) a net levy increase of \$4,500,000 (0.5%) in each year from 2022 to 2030;
 - (ii) an additional net levy increase of \$374,000 (0.04%) in 2022, \$626,000 (0.07%) in 2023, \$1,773,000 (0.19%) in 2024, \$54,000 (0.01%) in 2025, \$20,000 (0.01%) in 2026, \$59,000 (0.01%) in 2027, \$87,000 (0.01%) in 2029 and \$3,072,000 (0.66%) in 2030 to fund the debt charges associated with the West Harbour Development;

- (f) That the operating budget and full-time equivalent (FTE) impacts of the 2021 Tax Supported Capital Budget, estimated at \$865,500 and 4 FTEs for 2021 and \$5,640,400 and 74.9 FTEs for future years, included in Appendix "C", **as amended**, attached hereto, be incorporated into future Tax Supported Operating Budgets subject to Council approval;
- (g) That the General Manager, Finance and Corporate Services, be authorized and directed to negotiate the terms and placement of a debenture issue(s), and / or private placement debenture issue(s), in either a public or private market and / or bank loan agreement and debenture issue(s) and / or variable interest rate bank loan agreement and debenture issue(s), in an amount not to exceed \$86,025,000 Canadian currency, attached hereto in Appendix "A", **as amended**, which includes \$29,076,000 in Tax Supported municipal debt and \$56,475,000 in Development Charges Tax Supported municipal debt;
- (h) That the General Manager, Finance and Corporate Services, be authorized and directed to engage the services of all required professionals to secure the terms and issuance of the debenture issue(s) described in subsection (g) including, but not limited to, external legal counsel, fiscal agents and Infrastructure Ontario's Loan Program;
- (i) That the General Manager, Finance and Corporate Services, Mayor and City Clerk each be authorized and directed to enter into and / or execute, on behalf of the City of Hamilton, all agreements and necessary ancillary documents requiring their respective signatures, to secure the terms and issuance of the debenture issue(s) described in subsections (g) and (h), in a form satisfactory to the City Solicitor;
- (j) That the Mayor and City Clerk be authorized and directed to enter into and / or execute, on behalf of the City of Hamilton, all agreements and necessary ancillary documents not requiring any specific signing authority, to secure the terms and issuance of the debenture issue(s) described in subsections (g) and (h), in a form satisfactory to the City Solicitor and with content acceptable to the General Manager, Finance and Corporate Services; and,
- (k) That all necessary By-Law(s) be passed to authorize the debenture issue(s) negotiated placed and secured in accordance with subsections (g) and (h).

Result: Motion, As Amended, CARRIED by a vote of 14 to 0, as follows:

- | | | |
|-----|---|----------------------------------|
| Yes | - | Mayor Fred Eisenberger |
| Yes | - | Ward 1 Councillor Maureen Wilson |
| Yes | - | Ward 2 Councillor Jason Farr |

Yes	-	Ward 3	Councillor Nrinder Nann
Absent	-	Ward 4	Councillor Sam Merulla
Yes	-	Ward 5	Councillor Chad Collins
Yes	-	Ward 6	Councillor Tom Jackson
Yes	-	Ward 7	Councillor Esther Pauls
Yes	-	Ward 8	Councillor J. P. Danko
Yes	-	Ward 9	Councillor Brad Clark, Deputy Mayor
Yes	-	Ward 10	Councillor Maria Pearson
Yes	-	Ward 11	Councillor Brenda Johnson
Yes	-	Ward 12	Councillor Lloyd Ferguson
Yes	-	Ward 13	Councillor Arlene VanderBeek
No	-	Ward 14	Councillor Terry Whitehead
Yes	-	Ward 15	Councillor Judi Partridge

(f) DISCUSSION ITEMS (Item 7)

(i) Hamilton Police Services Board Capital Expenditures: 2021-2030 (PSB 20-099) (PSB 15-002, PSB 15-002a, PSB 15-002x, PSB 16-113, PSB 17-122, PSB 18-108, PSB 19-103) (Item 7.1)

(1) 2021-2026 - Roof Replacements - \$1,725,000 (Item 1)

(Eisenberger/Jackson)

That \$200,000 for roof replacements in 2021 for the Hamilton Police Service, be approved.

Result: Motion CARRIED by a vote of 14 to 0, as follows:

Yes	-	Mayor Fred Eisenberger
Yes	-	Ward 1 Councillor Maureen Wilson
Yes	-	Ward 2 Councillor Jason Farr
Yes	-	Ward 3 Councillor Nrinder Nann
Absent	-	Ward 4 Councillor Sam Merulla
Yes	-	Ward 5 Councillor Chad Collins
Yes	-	Ward 6 Councillor Tom Jackson
Conflict	-	Ward 7 Councillor Esther Pauls
Yes	-	Ward 8 Councillor J. P. Danko
Yes	-	Ward 9 Councillor Brad Clark, Deputy Mayor
Yes	-	Ward 10 Councillor Maria Pearson
Yes	-	Ward 11 Councillor Brenda Johnson
Yes	-	Ward 12 Councillor Lloyd Ferguson
Yes	-	Ward 13 Councillor Arlene VanderBeek
Yes	-	Ward 14 Councillor Terry Whitehead
Yes	-	Ward 15 Councillor Judi Partridge

For disposition of this matter, please refer to the Motion, respecting 2021 Tax Supported Capital Budget (FCS20101), as shown in Item (e)(i) above that is to be considered at the Special Council of December 18, 2020.

(2) 2021-2024 – Personal Issued Portable Radio Replacement (PIPR) - \$3,640,000 (Item 2)

(Eisenberger/Jackson)

That \$840,000 for Personal Issued Portable Radio Replacements in 2021, for the Hamilton Police Service, be approved.

Result: Motion CARRIED by a vote of 14 to 0, as follows:

Yes	-	Mayor Fred Eisenberger
Yes	-	Ward 1 Councillor Maureen Wilson
Yes	-	Ward 2 Councillor Jason Farr
Yes	-	Ward 3 Councillor Nrinder Nann
Absent	-	Ward 4 Councillor Sam Merulla
Yes	-	Ward 5 Councillor Chad Collins
Yes	-	Ward 6 Councillor Tom Jackson
Conflict	-	Ward 7 Councillor Esther Pauls
Yes	-	Ward 8 Councillor J. P. Danko
Yes	-	Ward 9 Councillor Brad Clark, Deputy Mayor
Yes	-	Ward 10 Councillor Maria Pearson
Yes	-	Ward 11 Councillor Brenda Johnson
Yes	-	Ward 12 Councillor Lloyd Ferguson
Yes	-	Ward 13 Councillor Arlene VanderBeek
Yes	-	Ward 14 Councillor Terry Whitehead
Yes	-	Ward 15 Councillor Judi Partridge

For disposition of this matter, please refer to the Motion, respecting 2021 Tax Supported Capital Budget (FCS20101), as shown in Item (e)(i) above that is to be considered at the Special Council of December 18, 2020.

(3) 2021 – Air Cooled Chiller Replacement – East End Police Station - \$500,000 (Item 3)

(Eisenberger/Jackson)

That \$500,000 for the East End Hamilton Police Station, for an air-cooled chiller replacement, be approved.

Result: Motion CARRIED by a vote of 14 to 0, as follows:

Yes	-	Mayor Fred Eisenberger
Yes	-	Ward 1 Councillor Maureen Wilson
Yes	-	Ward 2 Councillor Jason Farr
Yes	-	Ward 3 Councillor Nrinder Nann
Absent	-	Ward 4 Councillor Sam Merulla
Yes	-	Ward 5 Councillor Chad Collins
Yes	-	Ward 6 Councillor Tom Jackson
Conflict	-	Ward 7 Councillor Esther Pauls
Yes	-	Ward 8 Councillor J. P. Danko
Yes	-	Ward 9 Councillor Brad Clark, Deputy Mayor
Yes	-	Ward 10 Councillor Maria Pearson
Yes	-	Ward 11 Councillor Brenda Johnson
Yes	-	Ward 12 Councillor Lloyd Ferguson
Yes	-	Ward 13 Councillor Arlene VanderBeek
Yes	-	Ward 14 Councillor Terry Whitehead
Yes	-	Ward 15 Councillor Judi Partridge

For disposition of this matter, please refer to the Motion, respecting 2021 Tax Supported Capital Budget (FCS20101), as shown in Item (e)(i) above that is to be considered at the Special Council of December 18, 2020.

(g) NOTICES OF MOTION (Item 9)

(i) Hamilton Farmers Market Security Enhancements and Infrastructure Replacement (Ward 2) (Item 9.1)

Councillor E. Pauls introduced a Notice of Motion respecting Hamilton Farmers Market Security Enhancements and Infrastructure Replacement.

(Pauls/Farr)

That the Rules of Order be waived to allow for the introduction of a Motion respecting the Hamilton Farmers Market Security Enhancements and Infrastructure Replacement.

Result: Motion CARRIED by a 2/3rds vote of 15 to 0, as follows:

Yes	-	Mayor Fred Eisenberger
Yes	-	Ward 1 Councillor Maureen Wilson
Yes	-	Ward 2 Councillor Jason Farr
Yes	-	Ward 3 Councillor Nrinder Nann
Absent	-	Ward 4 Councillor Sam Merulla
Yes	-	Ward 5 Councillor Chad Collins
Yes	-	Ward 6 Councillor Tom Jackson
Yes	-	Ward 7 Councillor Esther Pauls
Yes	-	Ward 8 Councillor J. P. Danko

**General Issues Committee (Budget)
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Yes	-	Ward 9	Councillor Brad Clark, Deputy Mayor
Yes	-	Ward 10	Councillor Maria Pearson
Yes	-	Ward 11	Councillor Brenda Johnson
Yes	-	Ward 12	Councillor Lloyd Ferguson
Yes	-	Ward 13	Councillor Arlene VanderBeek
Yes	-	Ward 14	Councillor Terry Whitehead
Yes	-	Ward 15	Councillor Judi Partridge

For disposition of this matter, please refer to Item 4.

(h) ADJOURNMENT (Item 14)

(Pearson/Johnson)

That there being no further business, the General Issues Committee be adjourned at 1:24 p.m.

Result: Motion CARRIED by a vote of 15 to 0, as follows:

Yes	-	Mayor Fred Eisenberger
Yes	-	Ward 1 Councillor Maureen Wilson
Yes	-	Ward 2 Councillor Jason Farr
Yes	-	Ward 3 Councillor Nrinder Nann
Absent	-	Ward 4 Councillor Sam Merulla
Yes	-	Ward 5 Councillor Chad Collins
Yes	-	Ward 6 Councillor Tom Jackson
Yes	-	Ward 7 Councillor Esther Pauls
Yes	-	Ward 8 Councillor J. P. Danko
Yes	-	Ward 9 Councillor Brad Clark, Deputy Mayor
Yes	-	Ward 10 Councillor Maria Pearson
Yes	-	Ward 11 Councillor Brenda Johnson
Yes	-	Ward 12 Councillor Lloyd Ferguson
Yes	-	Ward 13 Councillor Arlene VanderBeek
Yes	-	Ward 14 Councillor Terry Whitehead
Yes	-	Ward 15 Councillor Judi Partridge

Respectfully submitted,

Deputy Mayor Brad Clark
Chair, General Issues Committee

Stephanie Paparella
Legislative Coordinator,
Office of the City Clerk



2021 Budget Submission





December 7, 2020

Mr. Cyrus Patel
Senior Financial Analyst, Current Budget
71 Main Street West
City of Hamilton, ON L8P 4Y5

Dear Sir,

RE: 2021 Budget, Operating and Capital

As per your request of November 22, 2020, please find a draft 2021 budget request enclosed. The audited financial statement for 2019 will be forwarded as soon as it has been returned.

As per Letter dated November 22, 2020 it is understood that we can request an increase of 2% for the year 2021, However the Hamilton Beach Rescue Unit will be requesting a 0% increase in our budget submission. The proposed operating budget for 2021 is outlined in Appendix 'B'.

A capital allotment of \$65,000.00 in addition to an operating budget was granted in 2020. The operating budget was paid in three installments. The 2020 budget is attached as Appendix 'A'. We request a capital allotment of approximately \$65,000.00 for 2021, to be finalized by December 20th, 2020.

The above operating budget is with a 0% increase. The capital allotment has remained the same to reflect the 10-year plan.

Although we did not fully use the 2020 Capital Allotment funding, we respectfully request that the money left over from 2020, be carried over into the 2021 budget funding.

I respectfully ask for your support in moving forward with the 2021 budget and capital allotment.

I believe this meets with the City of Hamilton's expectation for 2021.

Yours truly,

Jim Simmons
Treasurer ~ HBRU Inc.

cc. Marcel Cerminara – Senior Financial Analyst RE: Capital Projects
Councillor Chad Collins
Councillor Maria Pearson
Councillor Brenda Johnson
Brian McMullen – Acting General Manager Finance & Corporate Services

2020 Operating Budget

Appendix 'A'

Insurance	\$18,580
Professional Fees	4,800
Telephones and Pagers	4,800
Rent and Taxes	6,500
Repairs and Maintenance	9,780
Fuel (Boat and Vehicles)	7,460
Volunteer Expenses	6,000
Utilities	2,300
Training Seminars	3,700
<u>Office and General</u>	<u>2,650</u>
	\$66,570

Proposed 2021 Operating Budget

Appendix 'B'

Insurance	\$18,580
Professional Fees	4,800
Telephones and Pagers	4,800
Rent and Taxes	6,500
Repairs and Maintenance	9,780
Fuel (Boat and Vehicles)	7,460
Volunteer Expenses	6,000
Utilities	2,300
Training Seminars	3,700
<u>Office and General</u>	<u>2,650</u>
	\$66,570



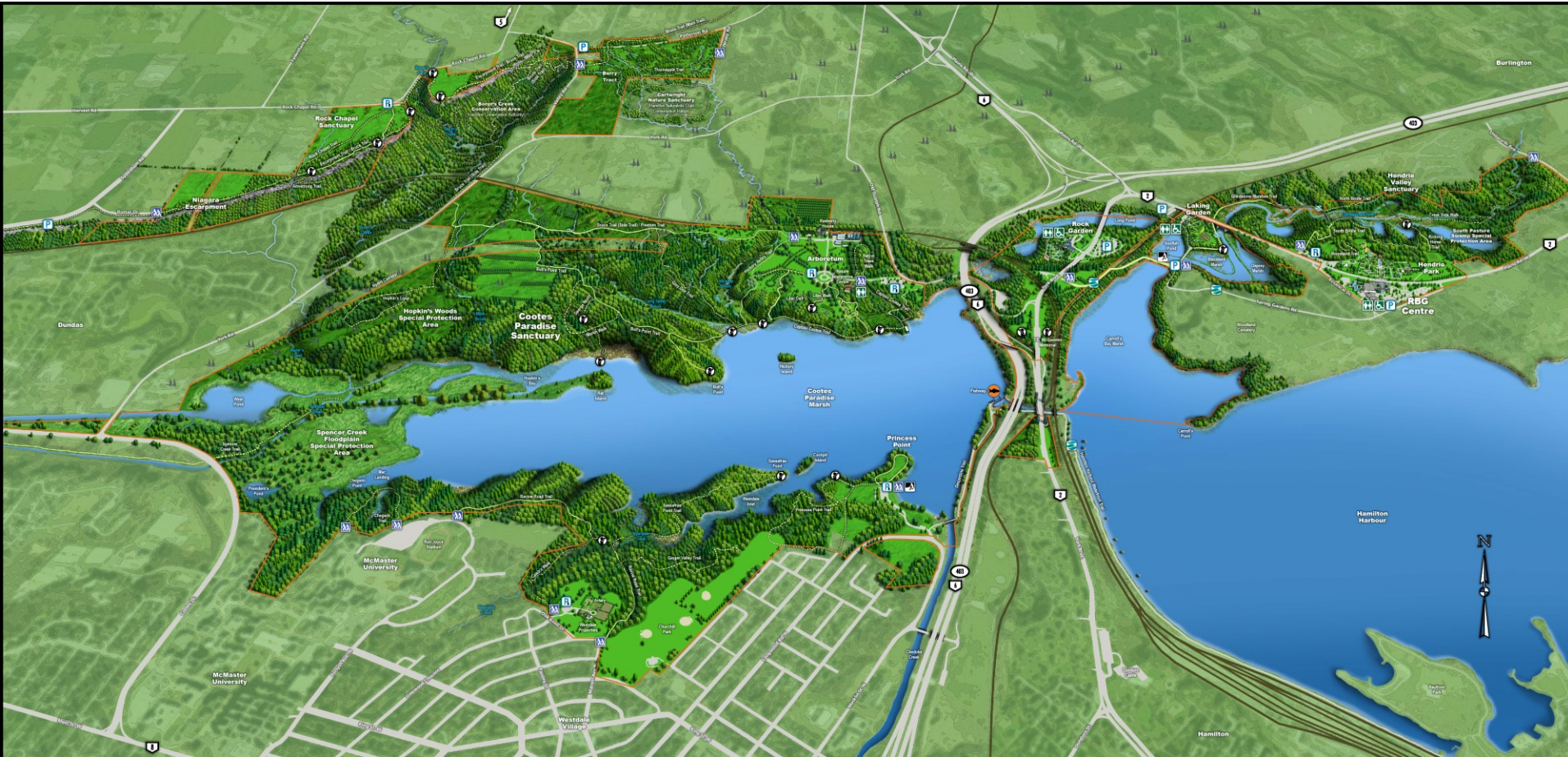
**ROYAL
BOTANICAL
GARDENS**
www.rbg.ca

Budget Presentation to The General Issues Committee

January 19, 2021

**By: Nancy Rowland, Chief Executive Officer &
Andrew Duncan, Chief Financial Officer**

ROYAL BOTANICAL GARDENS



Map design by Michael Karpavage of MapInformation.com, March 2016

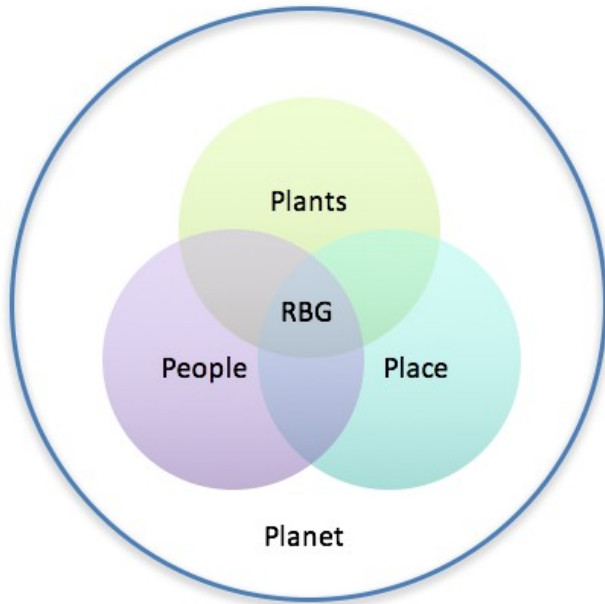
MAP KEY					
	RBG Properties		Washrooms		Lake Ontario Waterfront Trail
	Roads		Wheelchair Access		Lookout
	Rail Lines		Trail Heads		The Fishway
	Gravel or Paved Trails		Parking		Canoe Launch
	Dirt Trails		Pay and Display Parking <small>(Free for RBG members displaying valid pass)</small>		Boardwalks

Our Vision

A world in which everyone is awake to the beauty, diversity and necessity of plants and from that consciousness more actively works together to protect and preserve plant species and habitats and, by extension, our planet.

Our Mission

We dedicate our expertise in horticulture, conservation, science and education to connect people, plants and place for the purpose of nurturing and preserving healthy growing life on our planet.



RBG BY THE NUMBERS

In 2019:

Board of Directors (2019-2020 AGM)	10
Staff - Spring & Summer	308
Staff - Winter	199
Volunteers	914
Total Revenue	\$18,305,424
Self-Generated Revenue	\$9,208,174
OMHSTCI Operating Grant	\$4,036,000
Other Government Grants	1,910,495
Total Expenses	\$18,271,175
Net Position	\$34,249
Net Assets at Year End	\$7,617,732

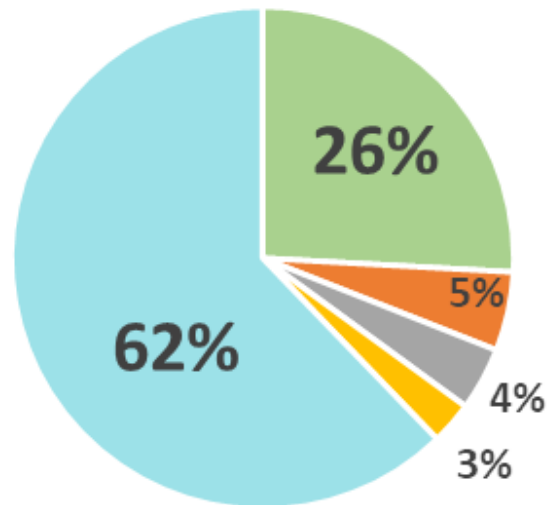




- Typically ~350,000 visitors/yr to gardens & 400,000 visitors/yr to trails annually
- 20,625 members
- 250 acres of cultivated gardens over four areas
- 40+ living plant collections, including 312,592 individual plants representing 7,189 taxa.
- 600 individual lilacs representing 414 taxa
- 2,700 acres of lands
- 31 trails over 27 kilometres
- 1,160 wild plant species, over 50 species-at-risk, more than 200 bird species
- 60,000 plant specimens in herbarium

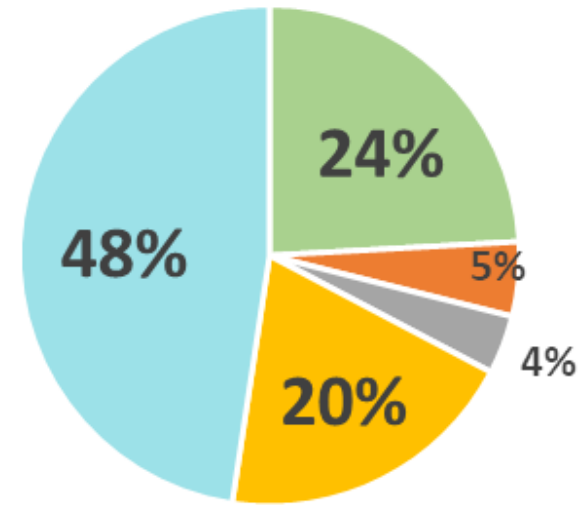
REVENUE

2019 Q3 Revenue



- Province of Ontario
- Halton Region
- City of Hamilton
- Other Government Grants
- Self-Generated

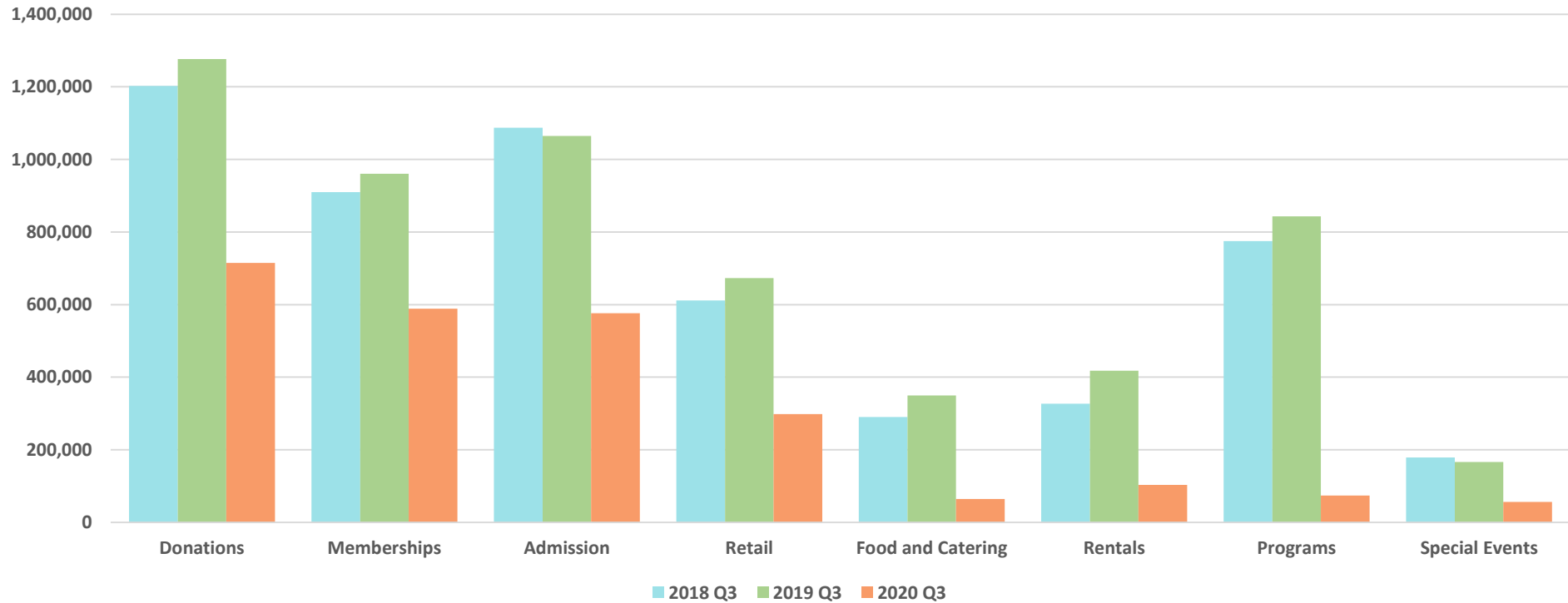
2020 Q3 Revenue



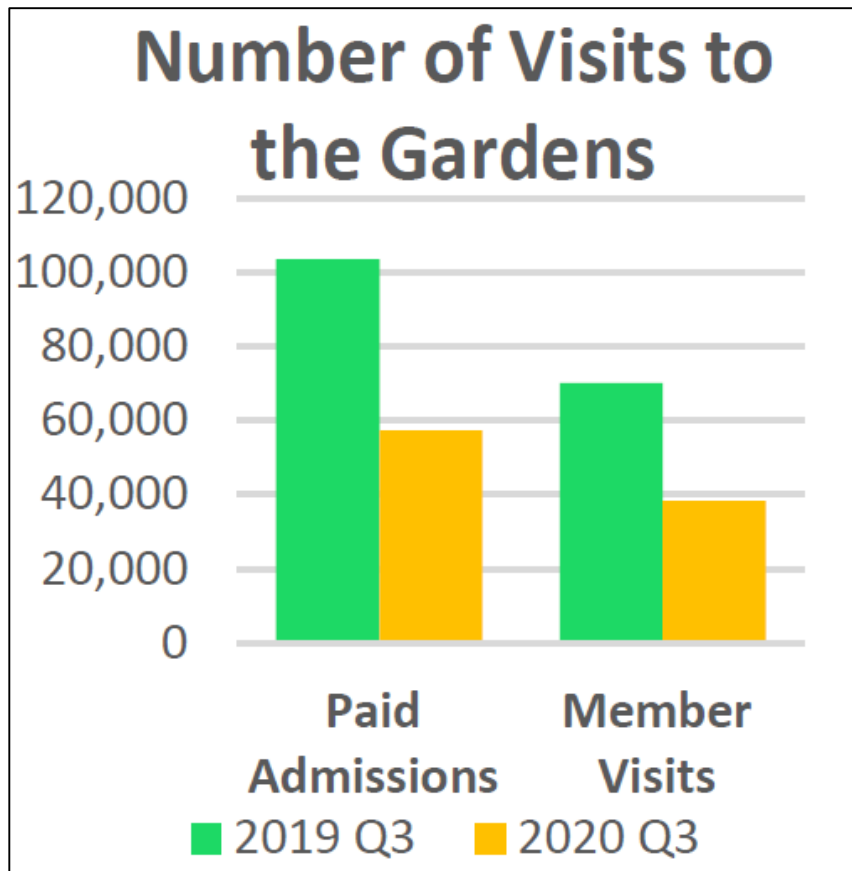
- Province of Ontario
- Halton Region
- City of Hamilton
- Other Government Grants
- Self-Generated

FINANCIAL PERFORMANCE

Department Revenue Summary



RBG GUEST EXPERIENCE



Number of visits to the Gardens:

2019 Q4: 366,593

2020: Q4: 188,449

Overall Visitor Experience:

Very Good to Excellent

2019: 80%

2020: 80%

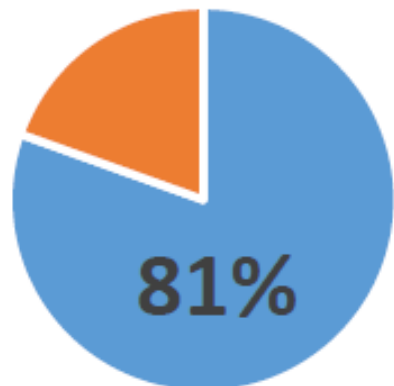
Aided Awareness of RBG:

2019: 81%

2020: 83%

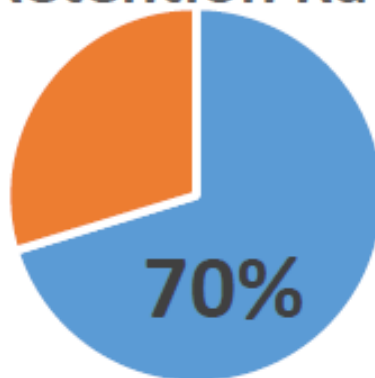
DEVELOPMENT & COMMUNITY ENGAGEMENT

2019 Q3 Retention Rate



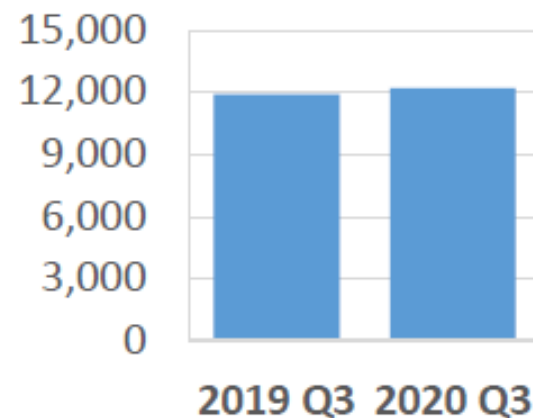
- Renewed memberships
- Memberships not renewed

2020 Q3 Retention Rate



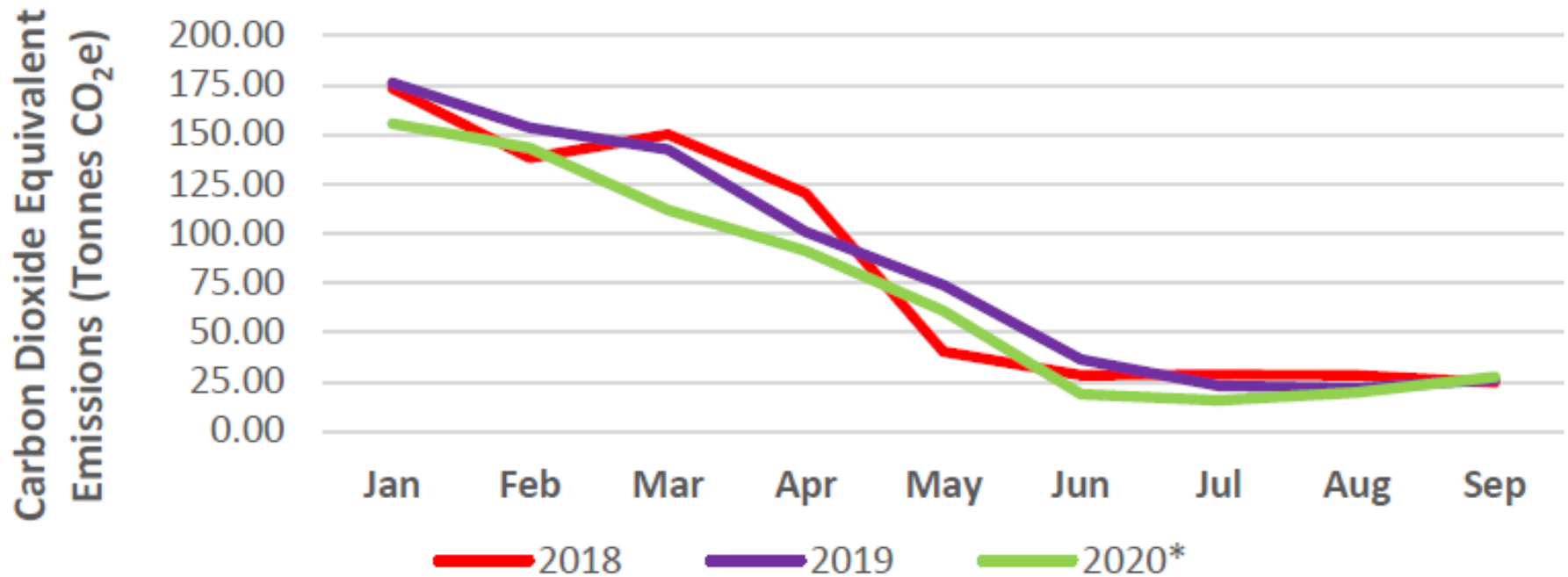
- Renewed memberships
- Memberships not renewed

Number of Memberships



ENVIRONMENTAL STEWARDSHIP

Q3 Total GHG Emissions



1. Environmental Sustainability
2. Community & Social Development
3. Economic Vitality
4. Quality of Life

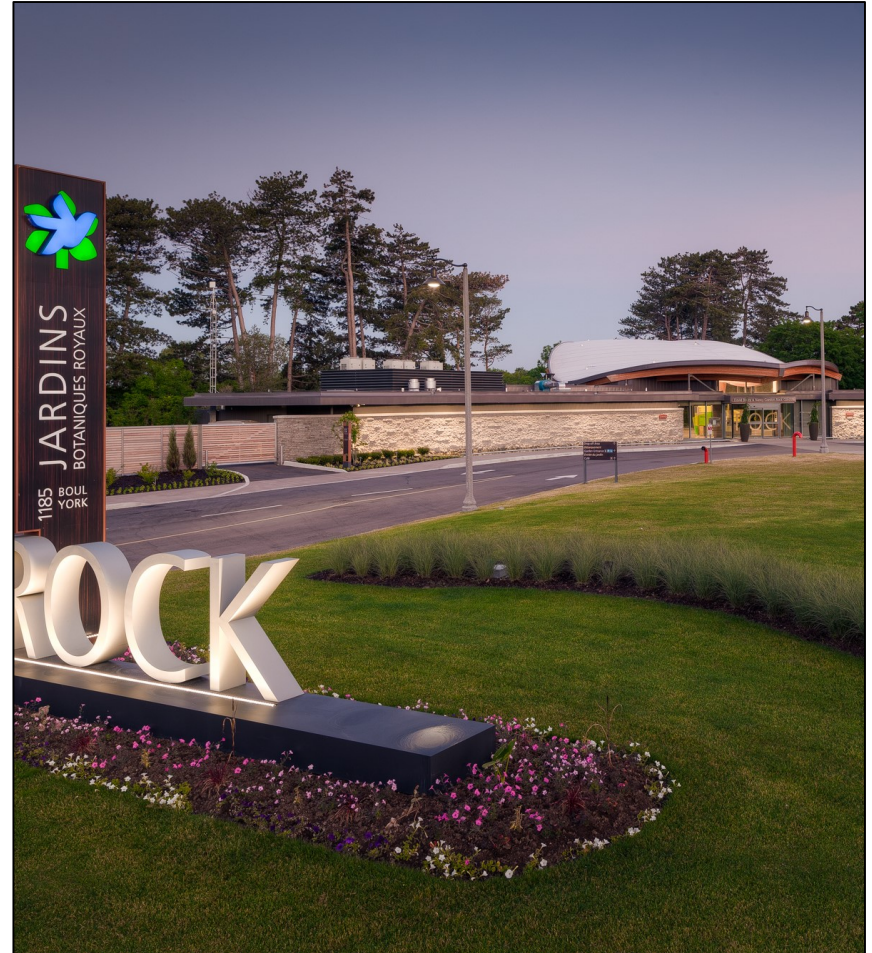
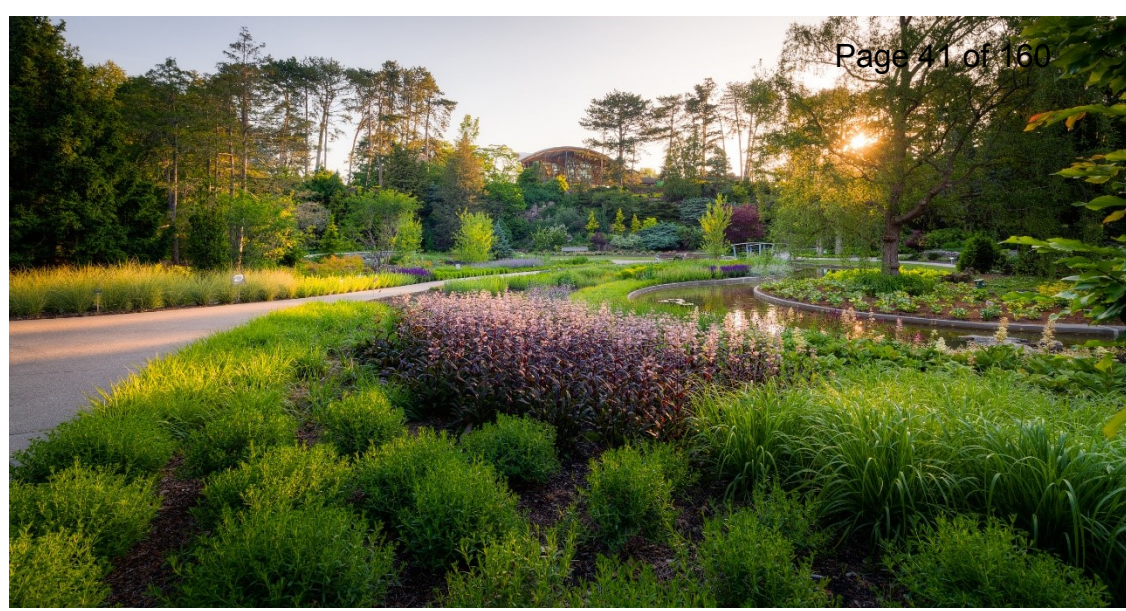


Photo: McNeill Photography



The Award Winning Rock Garden

ENVIRONMENTAL BENEFITS

As a member of the American Public Gardens Association RBG works with other industry professionals to advance the following sustainability impacts:

- Air quality improvements from green space.
- Water quality improvements via marshland conservation.
- Storm water management for flood control.
- Plant bio-diversity.



ENVIRONMENTAL PROTECTION



- Almost 1,000 hectares of protected nature sanctuaries: Canada's richest place for biodiversity
- Nationally recognized habitat for birds, turtles, and endangered plants
- Ecological restoration projects since the 1940s protecting Cootes Paradise Marsh – flood protection asset
- Research and educational programs on ecosystem management, fighting invasive species, Harbour restoration

ENVIRONMENTAL PROTECTION



- RBG continues to work with the City on improvements to all outfalls into this valuable wetland

Community Development



- Typically ~19,335 students, 40% from Hamilton Schools
 - In 2020 RBG engaged with 14,987 individuals through direct educational content. In addition, RBG saw 196,149 virtual engagements through educational content delivered via RBG at Home.
- 20,625 members, 57% live in Hamilton
- 914 volunteers, 52,394 hours of service in 2019
- Green Angels Program supports ~1,735 kids from disadvantaged Hamilton families
- Estimated 400,000 recreational users of RBG Trails in Hamilton (nearly tripled during the pandemic)
- Supported by ArcelorMittal, Hamilton Port Authority, Hamilton Spectator, CHCH, David Braley, Incite Foundation etc.



- RBG is a key asset for Hamilton's Economic Development Sector Strategy
- RBG is the most visited tourist destination between Toronto & Niagara Falls
 - Our 2,700 acres of spectacular gardens, an arboretum and nature sanctuaries provide a refuge for residents and tourists
- Music & Cultural events are big draws for Creative, Cultural and Tourism Industry Sectors
 - Film/TV and music venue rentals
 - Clean Tech Conservation projects and research
 - RBG builds strong community partnerships including Telling Tales, Cobalt Connects, and many other local suppliers.

SUMMARY

- RBG is an important strategic public infrastructure asset for the City of Hamilton.
 - Our fabulous Rock Garden has generated much interest as a major tourist attraction and venue for special programs events & corporate experiences
- RBG continues to generate positive economic & social impacts for the City of Hamilton.
 - RBG's programs and operations support local employment and generate tax revenues that support investments in needed public infrastructure and programs in the City of Hamilton
- RBG improves the Quality of Life for residents of Hamilton.
 - With 2700 acres of land (90% of it located in Hamilton) & our ability to connect people, plants and place - RBG enhances lifestyles and helps visitors achieve a better sense of wellbeing

Page 48 of 160
ROYAL BOTANICAL GARDENS in 2021



Implementation of our 25-year Master Plan

RBG'S MASTER PLAN VISION

Royal Botanical Gardens will be Canada's leading environmental centre whose beautiful gardens and natural areas, programs, services, and facilities are world class and a powerful influence of positive change to the way people interact with our planet.

CELEBRATING 80 YEARS

- April 1st marks RBG's 80th anniversary. A decade-by-decade narrative will be unraveled throughout the year showcasing the work and impact of RBG supported with unique year-round experiences
- Our Anniversary will dovetail nicely to the launch of a new 25-year master plan and fundraising campaign marked with a new Healing Garden at Hendrie Park and an expanded trail system at the Arboretum
- RBG will launch a new brand in April to establish our new direction, supported by advertising, storytelling and brand activations



Thank You!



2021 **BUDGET**

CONSERVATION HALTON: STRATEGIC THEMES



Protecting our natural, cultural and scenic assets



Taking care of our growing communities



Preparing for the effects of climate change



Creating opportunities to connect with nature

EXTERNAL DRIVERS



POPULATION
GROWTH



CHANGING
TECHNOLOGY



CLIMATE
CHANGE



INFLATION
RATE

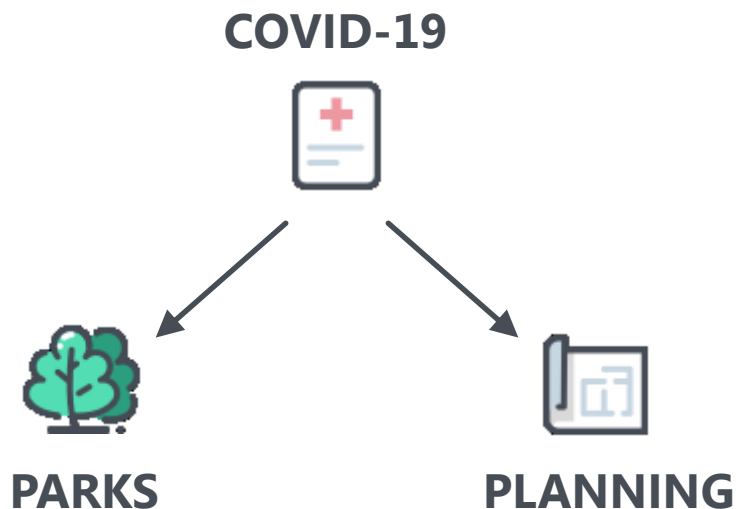


AGING
INFRASTRUCTURE



COVID-19
PANDEMIC

IMPACTS: COVID-19



- Recovery from temporary park closures
- Recreation and tourism industries “slow-down”
- Cost of implementing park visit reservation system
- Revenue loss from events, programs, rentals and retail
- Decrease in the number of applications
- Lag as municipalities shift to virtual processes
- Halton Region’s allocation program approved in 2020
- Recovery from slow down as suspensions lifted

2021 PRIORITIES



Asset management plan



Digital transformation



Business continuity



Floodplain mapping



Financial sustainability



Carbon footprint

2021 BUDGET REQUEST



Operational efficiencies and other funding increases resulting in 3.0% municipal funding increase

- Below Halton Region guidelines
- Recognizes pressures faced by funding municipalities



2021 Budget provides for growth and sustainably manages:

- COVID estimated revenue impact for Conservation Areas
- Inflation impacts and general operating costs increases
- Program enhancements to meet strategic plan objectives



Continued investment in maintaining capital assets in State of Good Repair

- Asset Management Plans completed



Continued transition to full cost recovery for program fees

2021 BUDGET SUMMARY

		2021 Municipal Funding	2020 Municipal Funding	
2021 Budget	2021 Budget			% Increase
Operating	\$31,434,484	\$9,695,379	\$9,221,118	5.1%
Capital	4,905,110	257,000	464,000	-44.6%
	36,339,594	9,952,379	9,685,118	2.8%
State of Good Repair (SOGR) Levy - Dams & Channels; Buildings	478,500	478,500	439,200	8.9%
Total	\$36,818,094	\$10,430,879	\$10,124,318	3.0%

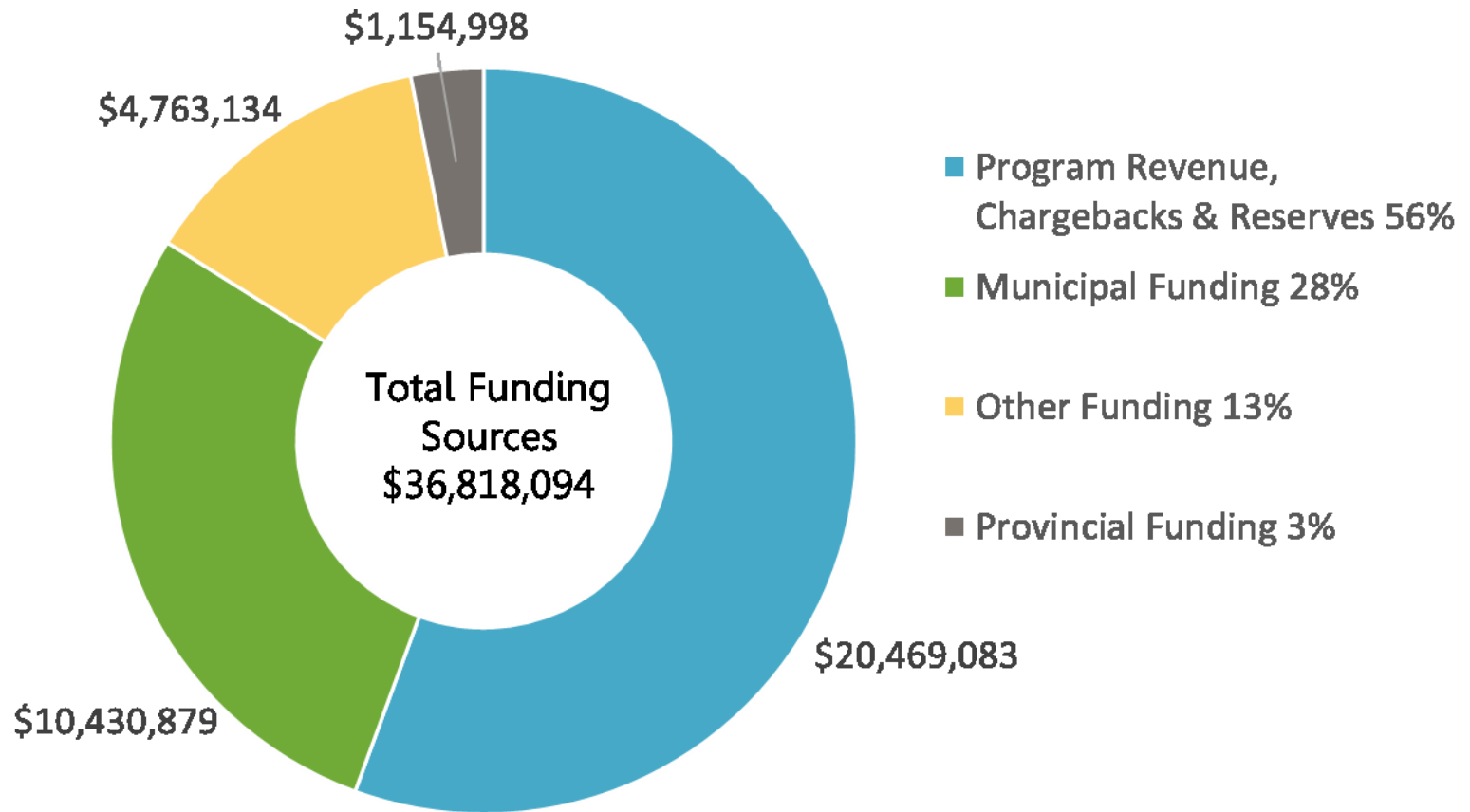
2021 MUNICIPAL FUNDING

MUNICIPAL APPORTIONMENT

Municipality:	APPORTIONMENT 2021	MUNICIPAL FUNDING 2021	APPORTIONMENT 2020	MUNICIPAL FUNDING 2020	INCREASE
Region of Halton	87.8421%	\$9,162,704	87.7576%	\$8,884,859	3.1%
Region of Peel	4.7534%	495,821	4.8142%	487,405	1.7%
City of Hamilton	7.1875%	749,719	7.2109%	730,054	2.7%
Township of Puslinch	0.2170%	22,635	0.2173%	22,000	2.9%
	100.0000%	\$10,430,879	100.0000%	\$10,124,318	

2021 FUNDING SOURCES

PLANNING FOR THE 2021 BUDGET



2021 BUDGET: MUNICIPAL FUNDING

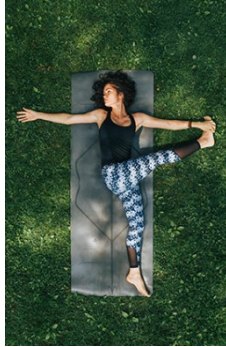
Municipal Operating Funding Drivers	Increase / (Decrease)	Increase
<p>2020 Municipal Funding</p> <ul style="list-style-type: none"> • Compensation, inflation and other offset by operating efficiencies • Planning & Permit revenue adjustment • Debt financing charges decrease • Municipal capital funding decrease • State of Good Repair Levy increase <p>Municipal Funding Increase</p>	<p><u>\$10,124,318</u></p> <p>\$332,927</p> <p>171,100</p> <p>(29,766)</p> <p>(207,000)</p> <p><u>39,300</u></p> <p>\$306,561</p>	<p></p> <p></p> <p></p> <p></p> <p></p> <p></p> <p>3.0%</p>
2021 Municipal Funding	\$10,430,879	

CAPITAL PROJECTS - 2021

	2021	2020
Dams and Channels Infrastructure	\$1,203,000	\$1,312,373
Flood Forecasting and Warning Program	\$70,000	\$115,000
Flood Plain Mapping	\$500,000	\$330,000
Emeral Ash Borer	\$820,000	\$862,243
Information Technology & Digital Transformation	\$122,000	\$224,000
Administration Office and Other WMSS Facility Infrastructure	\$570,136	\$352,000
Other (GIS, WMSS Vehicles, Property Management, Website)	\$476,562	\$616,339
Conservation Areas	\$1,143,412	\$920,556
Total Capital Projects	\$4,905,110	\$4,732,511
Total Municipal Funding	\$257,000	\$464,000

2020 Review

RECREATION & EDUCATION



TALONS & TAILFEATHERS



SLITHER AND CRAWL



PARK OPERATIONS

MARCH: Parks closed due to crowding

MAY: Staged re-opening of parks to public:

- New online reservation system
- Electronic gates and cameras

OCTOBER: Most programs open again

From (May 22 - October 22)

610,987 total visitors at the parks

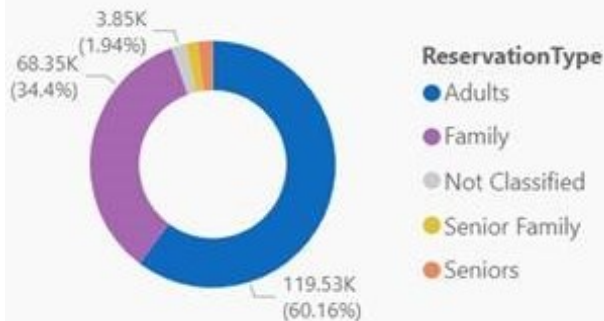
\$2.4M in revenue from gate fees

\$0.5M in revenue from programs

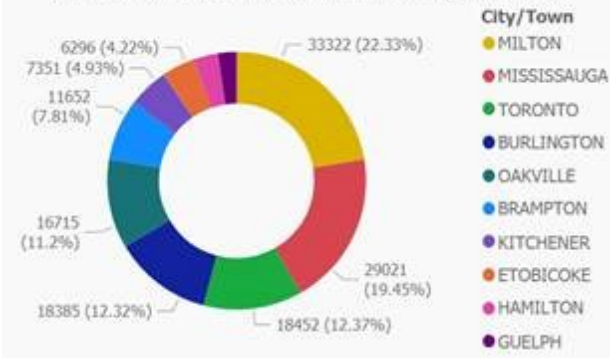
Count of Visitor Types



Count of Reservation Types



Number of Reservations by Location of Origin (Top 10)




LANDOWNER STEWARDSHIP

\$1M investment in Hamilton
(with no municipal funding)

- **Joe Sam Park Initiative**
(collaborative park restoration project)
- **Limestone Creek Initiative**
(Bronte creek restoration project)
- **Grindstone Valley Sediment Control Project**
(innovative approach to capturing sediment)



 Landowners *partnered*

5.72 hectares of land *restored*

2.87 kilometres of stream *restored*

4,133 trees and shrubs *planted*

556 flowers and grasses *planted*

1.35 kilograms of seed *planted*



ECOLOGICAL RESTORATION

- **Flamborough Centre Park Wetland Project**
(major community engagement and support)
- **Boyne Slope Reforestation Project**
(strategic benefits to connectivity and biodiversity)
- **Boyne Giant Hogweed Innovation Project**
(burying method used for the first time in Canada)

9.45 hectares of land *restored*

5,000 metres² of wetland *created*

6,929 trees and shrubs *planted*

750 flowers and grasses *planted*

10 litres of nuts *seeded*

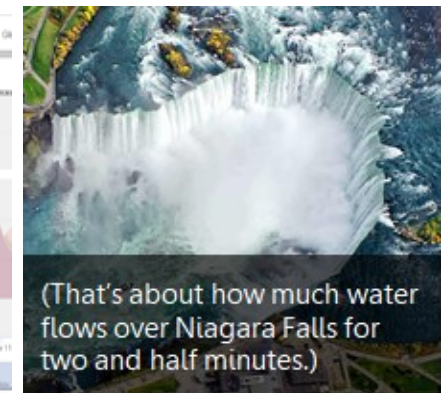
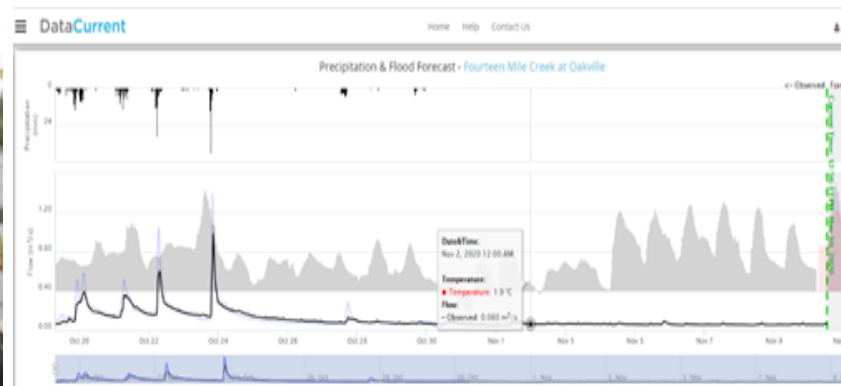
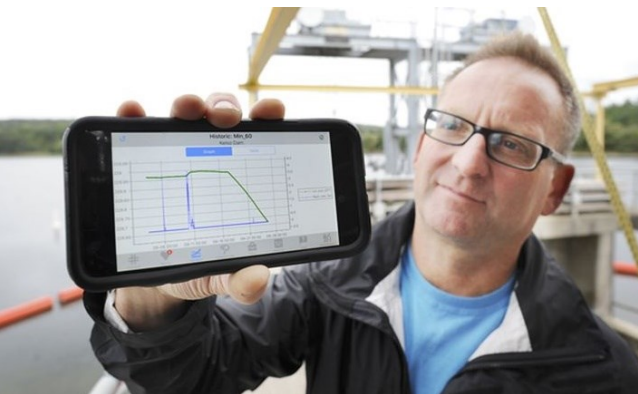
440 hours *removing* invasive species



PUBLIC SAFETY

- Kelso Dam infrastructure repairs completed under budget
- Hilton Falls Dam infrastructure upgrades started
- Developed and integrated predictive radar forecasting
- Flood conveyance channels replacement study being completed
- Expanded jurisdiction coverage in Burlington and Oakville
- Extended flood inundation mapping components

A few weeks after construction was complete, Kelso Dam held back more than 55mm of rain in 48 hours, and prevented 320,476m³ from flowing into Sixteen Mile Creek and flooding Downtown Milton.



PLANNING

Regulatory mapping for Morrison-Wedgewood and Grindstone Creek Watersheds have been updated and a spill mitigation study for Morrison Wedgewood Diversion Channel is in progress.



99% of permit technical reviews completed within 6 weeks

96% of minor permits approved within 30 days

100% of major permits approved within 90 days

63% of planning technical reviews completed within 6 weeks

100% of RIT technical reviews completed within 6 weeks

(Q 1-3 2020)



FUNDRAISING



THANK YOU
for your continued support.

2021 GRCA Draft Budget

City of Hamilton
January 19, 2021



Photo: GRCA /D. Baskin

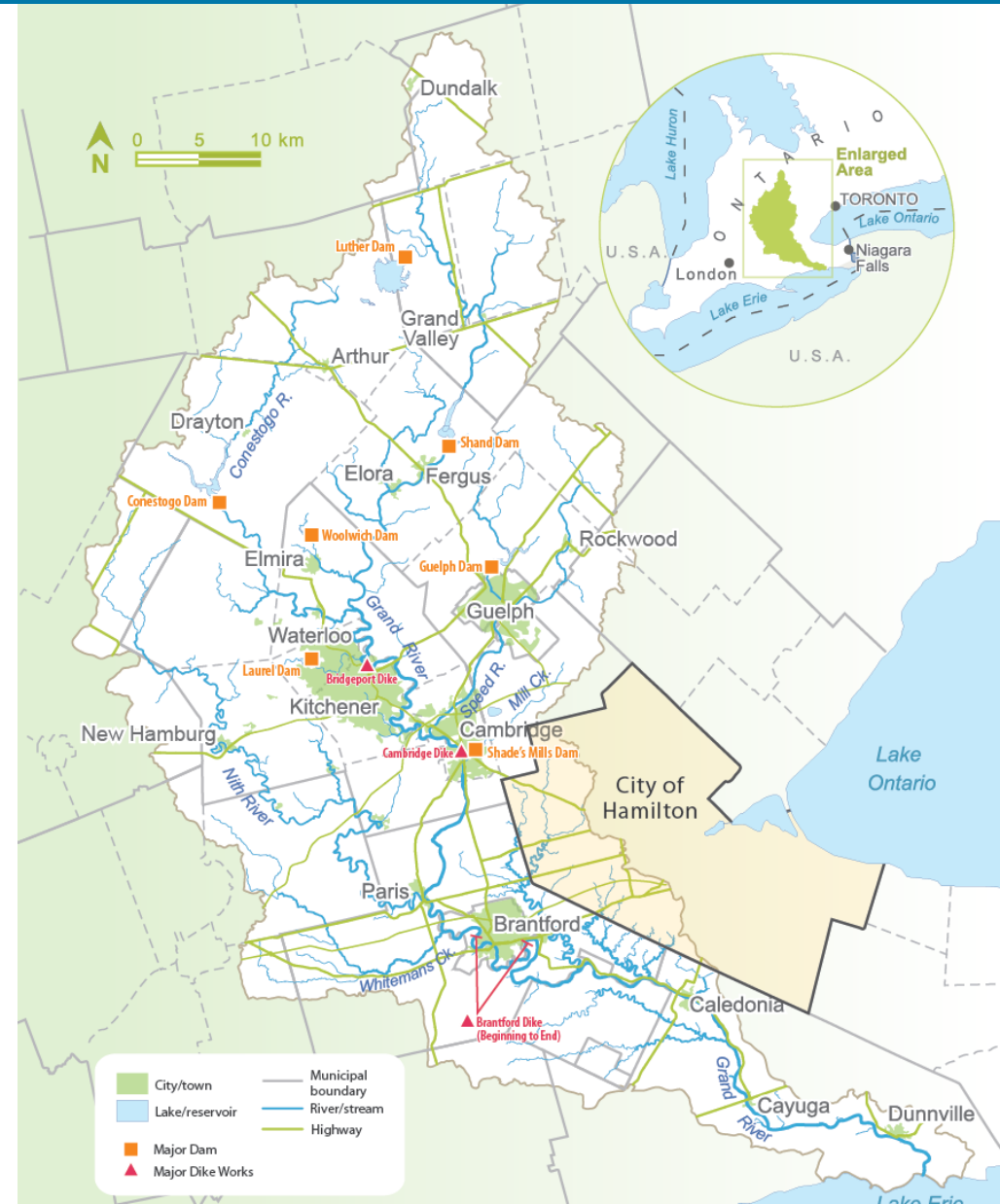
About the Grand River Watershed

- The Grand River watershed is the largest in southern Ontario, and includes 38 municipalities
- The Grand River and its tributaries lie at the heart of one of the richest, fastest growing regions in our province



About the Grand River Watershed

- The City of Hamilton is an important part of the Grand River watershed
- The future prosperity of the watershed, its municipalities and communities, is linked to the health of the river, its tributaries and the natural environment





Population Growth

- Today about 1 million, projected to grow to 1.4 million by 2041

Extensive Agriculture

- About 70 per cent of the land is agricultural

Climate Change

- The issue of our time

The GRCA



- **Local** agency organized on a watershed basis
- **Integrated** watershed management
- **Balance** human, environmental and economic needs

Protect life and minimize property damage

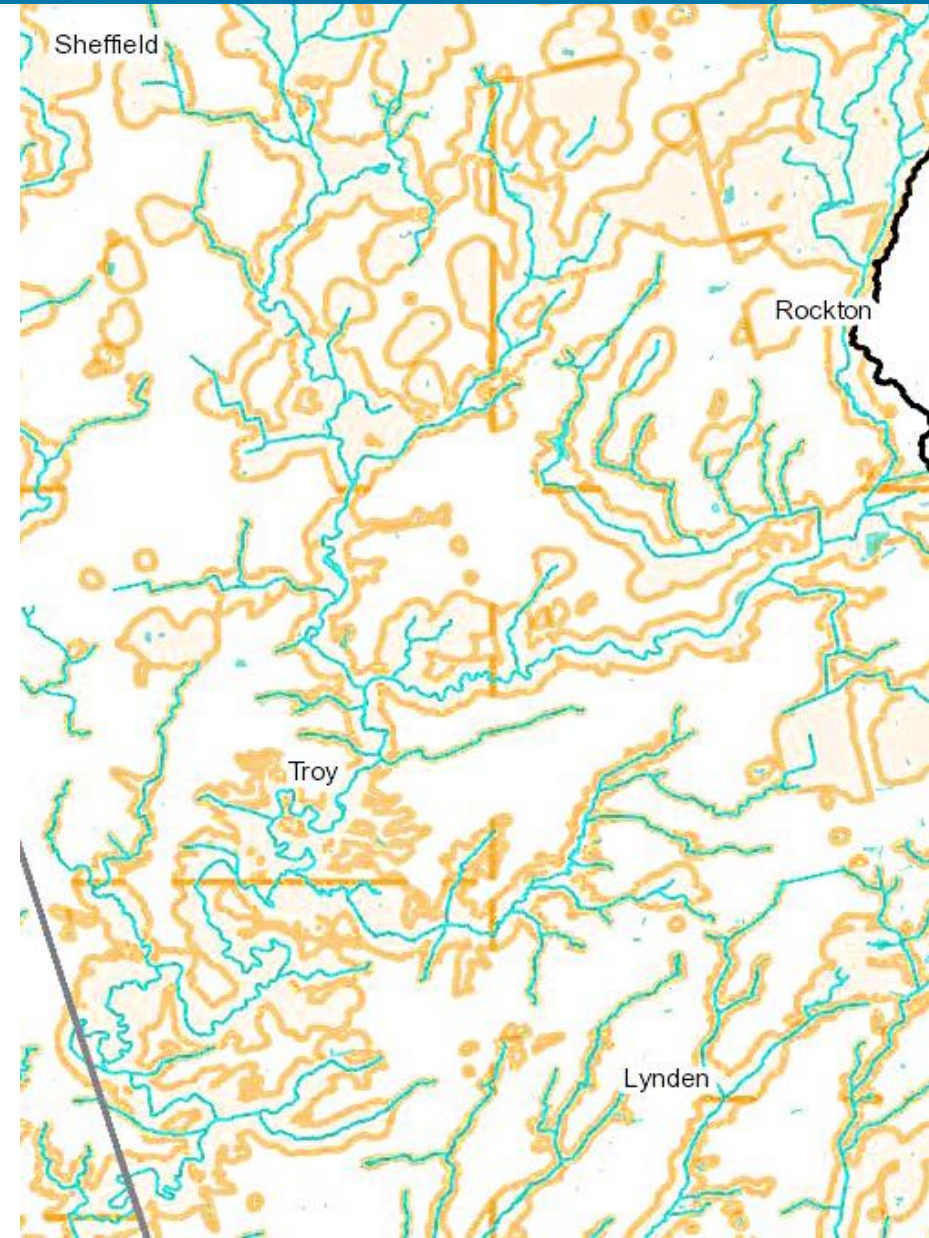
- Seven dams and reservoirs actively managed to reduce flood damages and maintain flows
- Flood peaks reduced 50 per cent or more; minimum flows maintained in dry months



Protect life/property & Improve watershed health

Planning and Development

- Through a Memorandum of Understanding with the City, the GRCA provides **technical advice** on Planning Act applications and other planning documents



Improve watershed health

Source Water Protection Program

- Ensure Lynden's drinking water supplies are protected now and in the future
 - Update Source Protection Plan to reflect changes and new information
 - Support municipal Source Protection Plan implementation

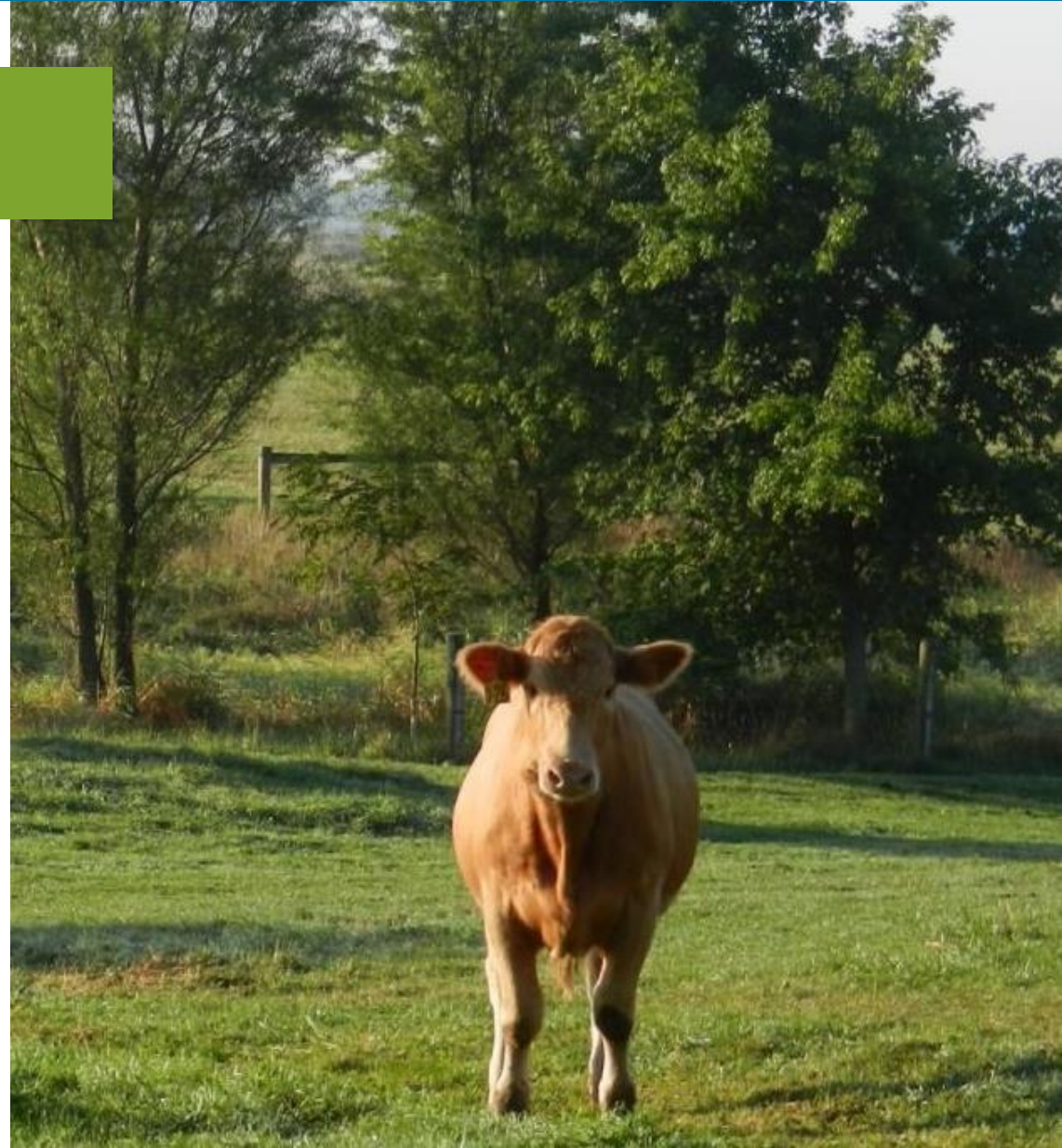


Strategic Priorities

Improve watershed health

Rural Water Quality Program (RWQP) watershed-wide success since 1998:

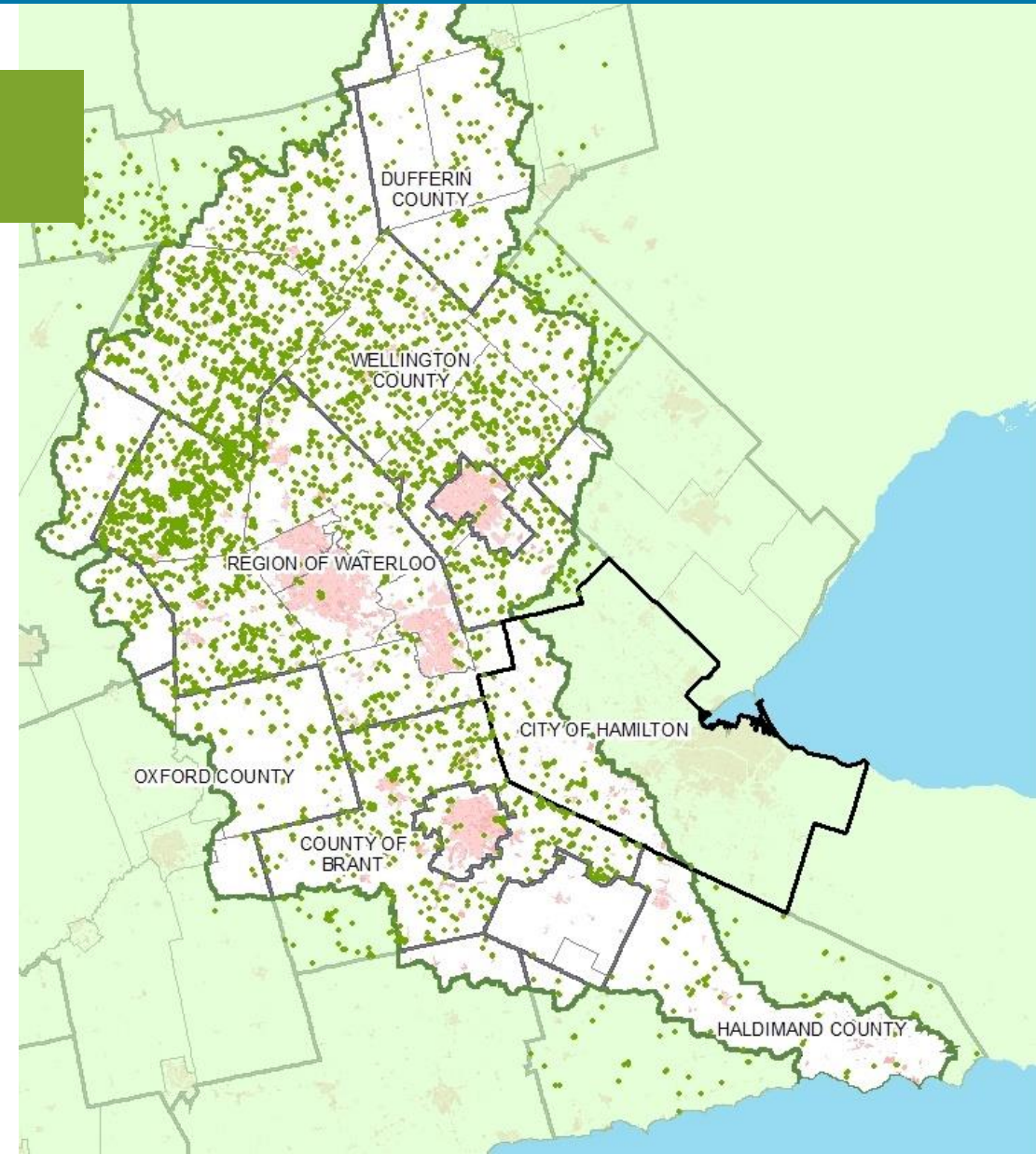
- Nearly 7,000 projects completed
- \$20 million in grants
- More than \$56 million invested



Improve watershed health

RWQP in City of Hamilton in 2020:

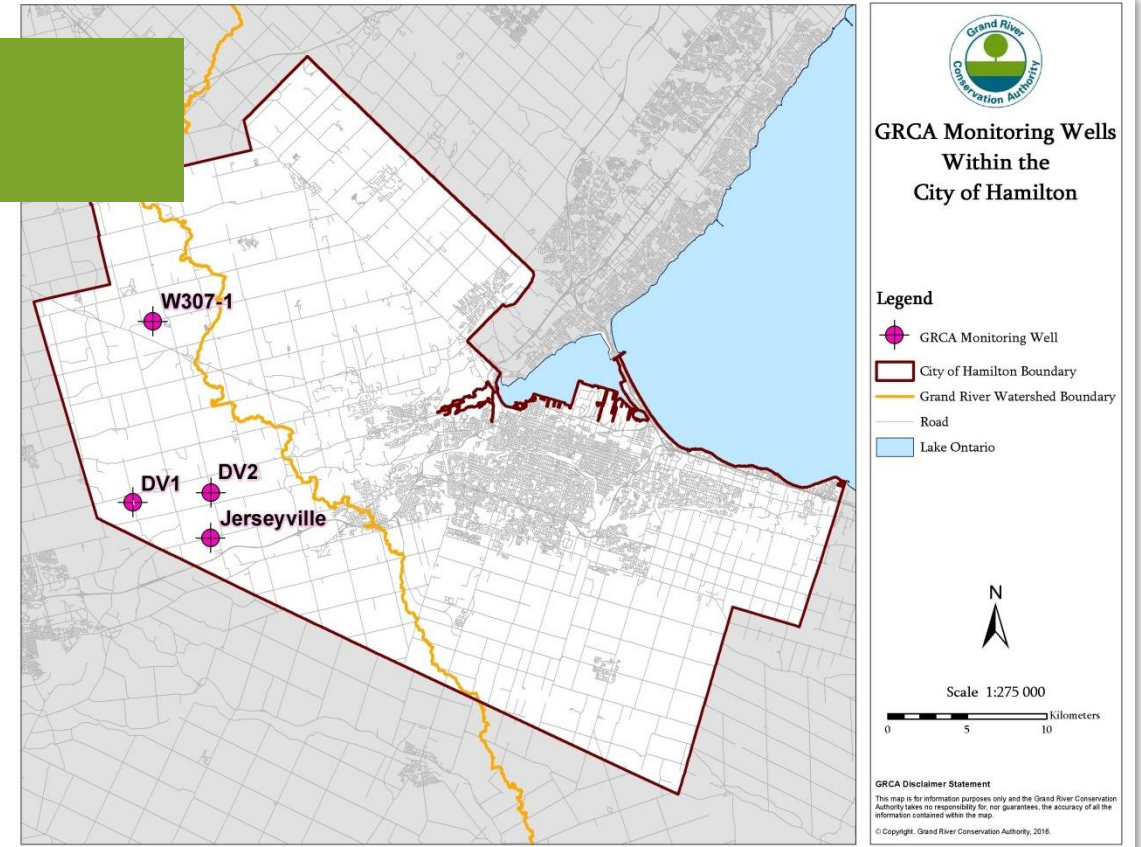
- 125 completed projects
- \$204,154 in grants
- Landowner contribution \$245,719
- Total investment in water quality \$449,873



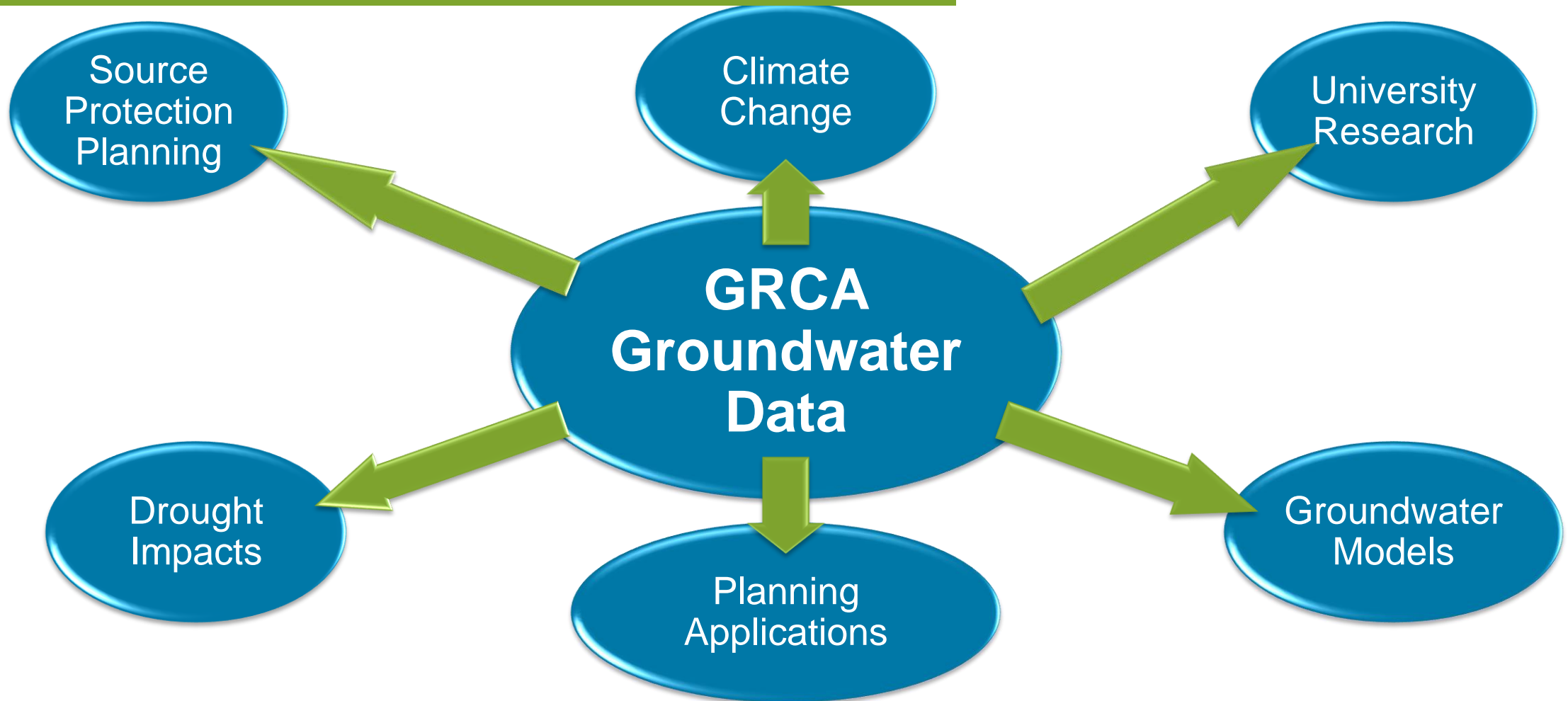
Improve watershed health

Groundwater Monitoring

- 57 long-term monitoring wells across the watershed
- 4 located in the City of Hamilton
- Wells equipped to measure hourly groundwater levels, temperature and sampled annually for chemistry analysis



Improve watershed health





Connect people with the environment

- GRCA conservation and natural areas – a **vital part of the watershed's recreational infrastructure**



Responsible land management

- Partner with municipalities to provide the public with access to certain GRCA properties in a responsible and sustainable way

2021 Budget Challenges

- To prepare a budget prior to release of provincial regulations regarding mandatory vs non-mandatory program mandates for conservation authorities
- To manage uncertainty and operational restrictions/ protocols created by the COVID-19 pandemic



2021 Budget Challenges

1. Mandated vs Non-Mandated Programs

Budget Assumption

- GRCA will continue to deliver programs that are currently in place and fund programs with general municipal levy as in the past

New regulations are anticipated in early 2021.



2021 Budget Challenges

2. Manage COVID-19

- Self-generated revenue sources subject to significant uncertainty:
 - Conservation Areas
 - Outdoor Education
- Incremental COVID costs
- Manage administrative expenses where possible

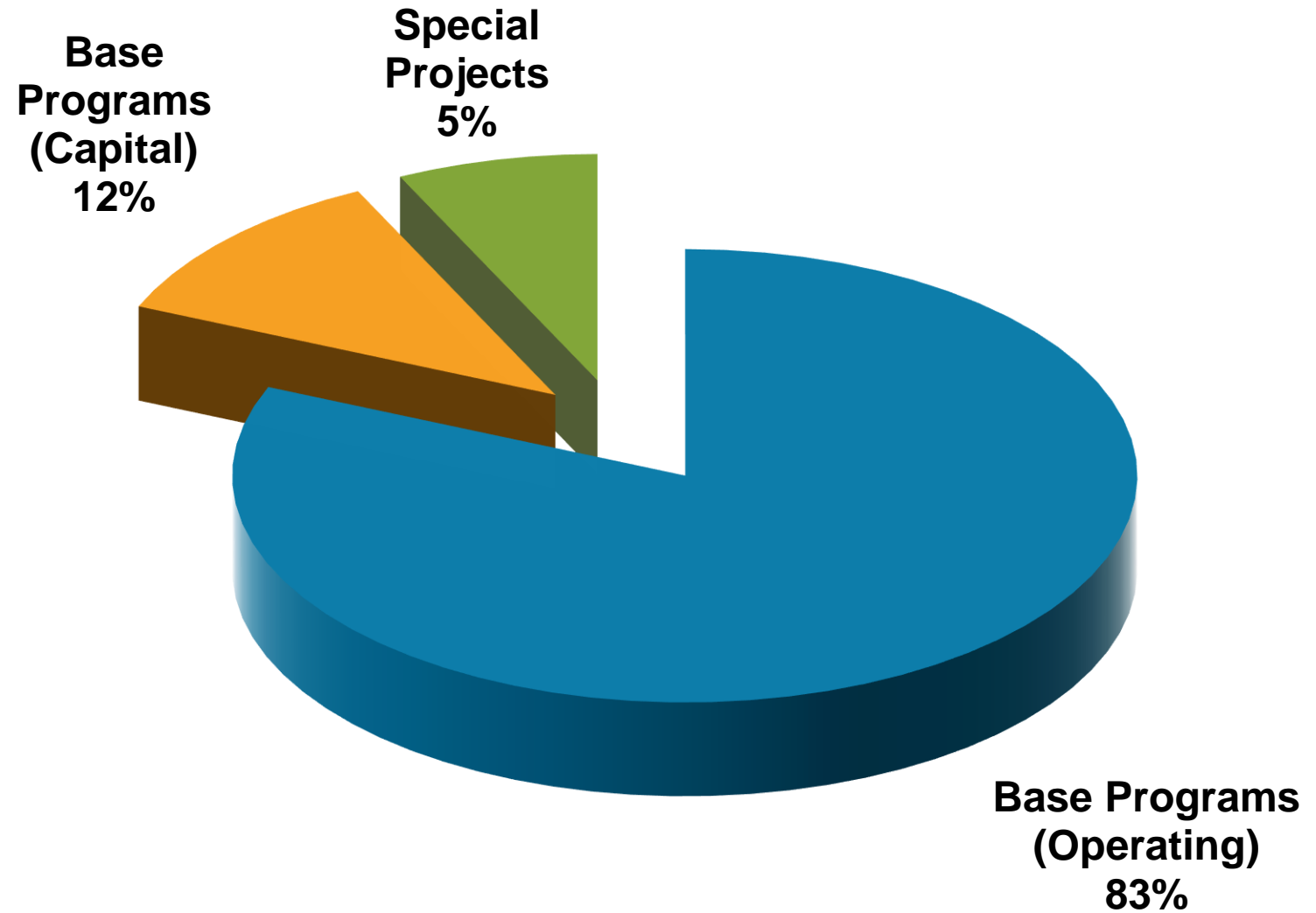


2021 Budget Challenges

Expenditures by Category

2021 Budget: \$30.6 million

(2020: \$36.0 million)



2021 Budget Challenges

EXPENDITURES

Operating Budget - \$25.3 Million

- Watershed Management (dams, flood forecasting, planning, lands management)
- Conservation Areas
- Environmental Education
- Corporate Services and Communications



2021 Budget Challenges

EXPENDITURES

Capital Projects - \$3.7 Million

**Water Management Capital -
\$1.8 million**

- Maintenance and repairs to dikes and dams

**Conservation Areas - \$1.5
million**

- Carry forward projects from 2020

Motor Pool & IT - \$400,000



2021 Budget Challenges

EXPENDITURES

Special Projects - \$1.6 Million

- Source Water Protection Program
- Rural Water Quality Grants
- Mill Creek Rangers

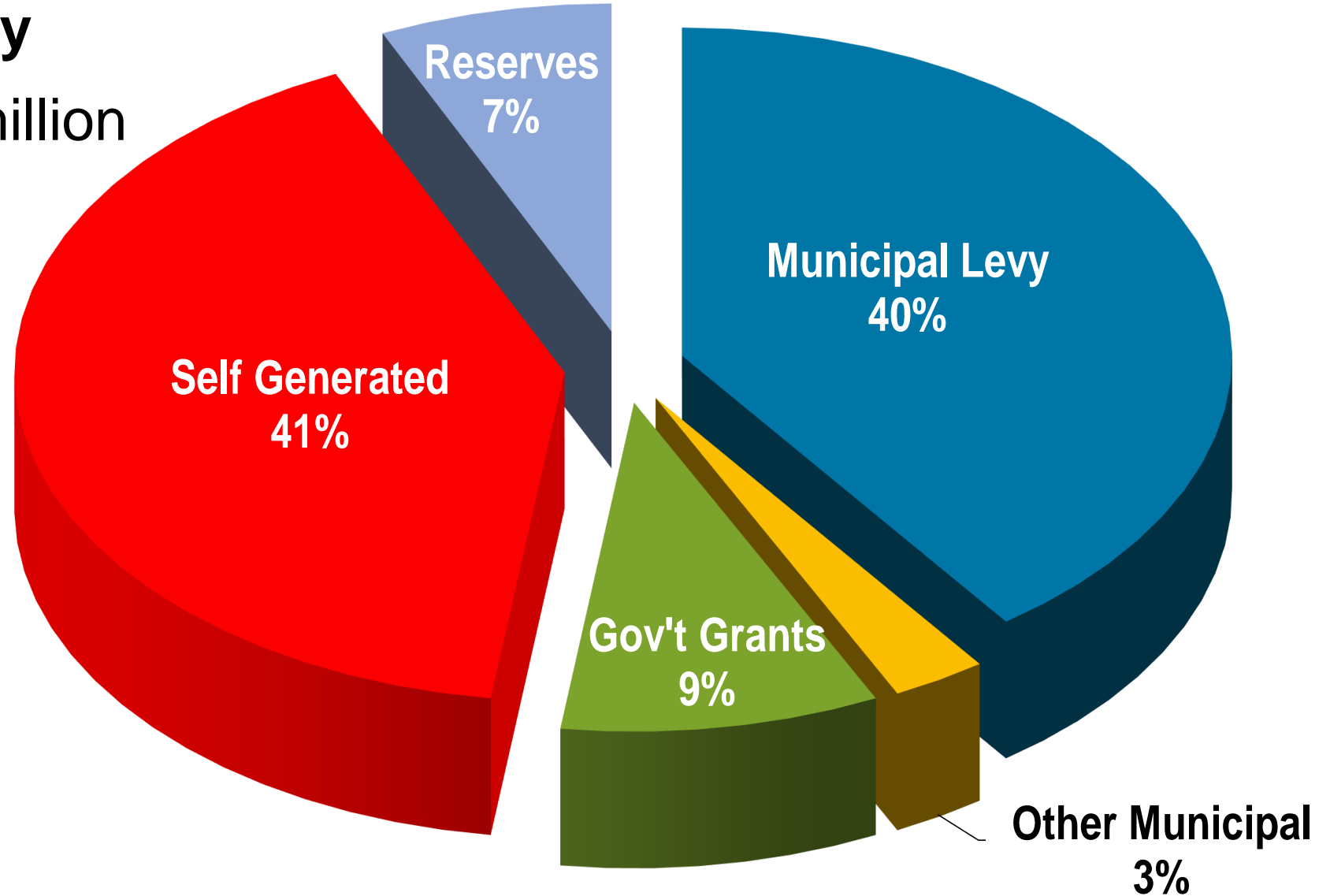


2021 Draft Budget

Revenue by Category

2021 Budget: \$30.6 million

(2020: \$36.0 million)



2021 Draft Budget

Revenue

General Municipal Levy:

- Increasing by 2.5% to \$12,225,000 in 2021
- Operating Levy increasing 2.9% or \$298,000
- Capital Levy \$950,000, nil increase

Special Projects:

- Expenses are offset 100% by special funding sources
- Do not use general municipal levy to fund these projects



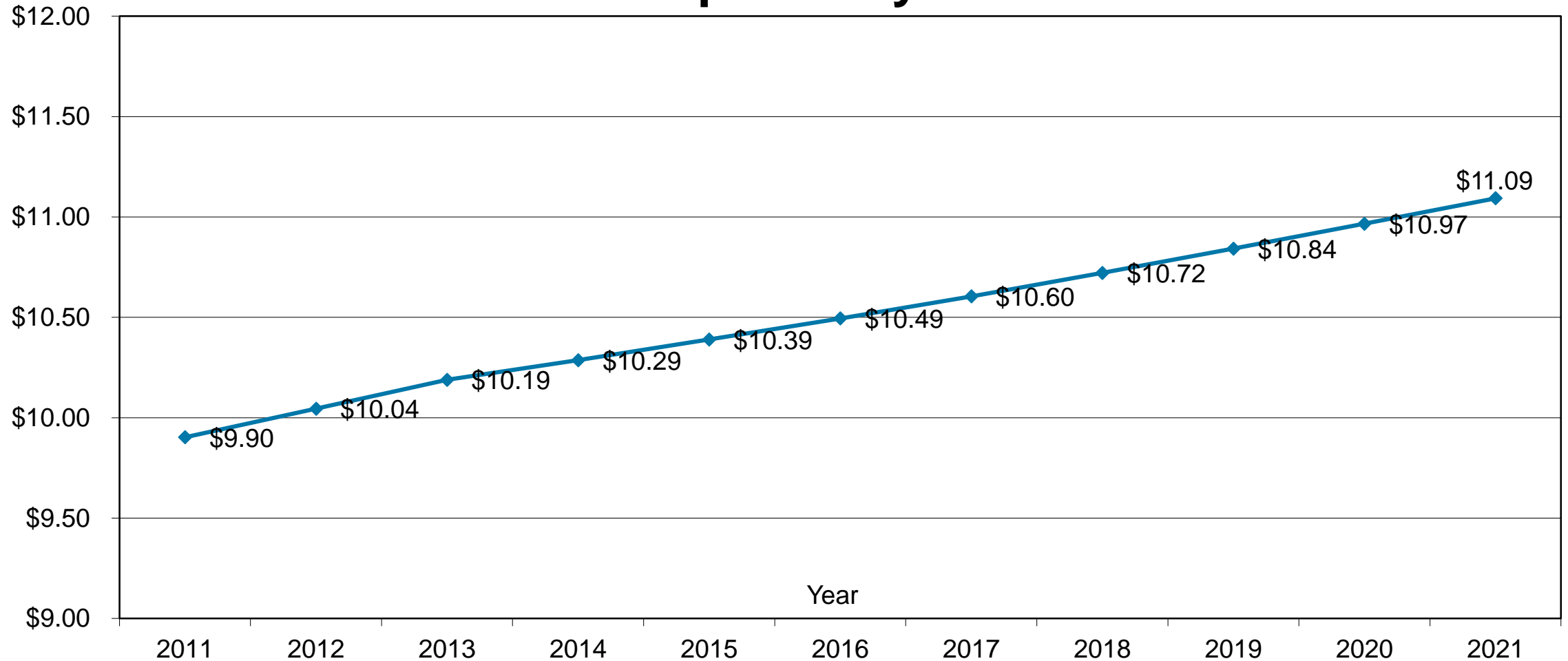
2021 Draft Budget

Grand River Conservation Authority Summary of Municipal Levy - 2021 Budget

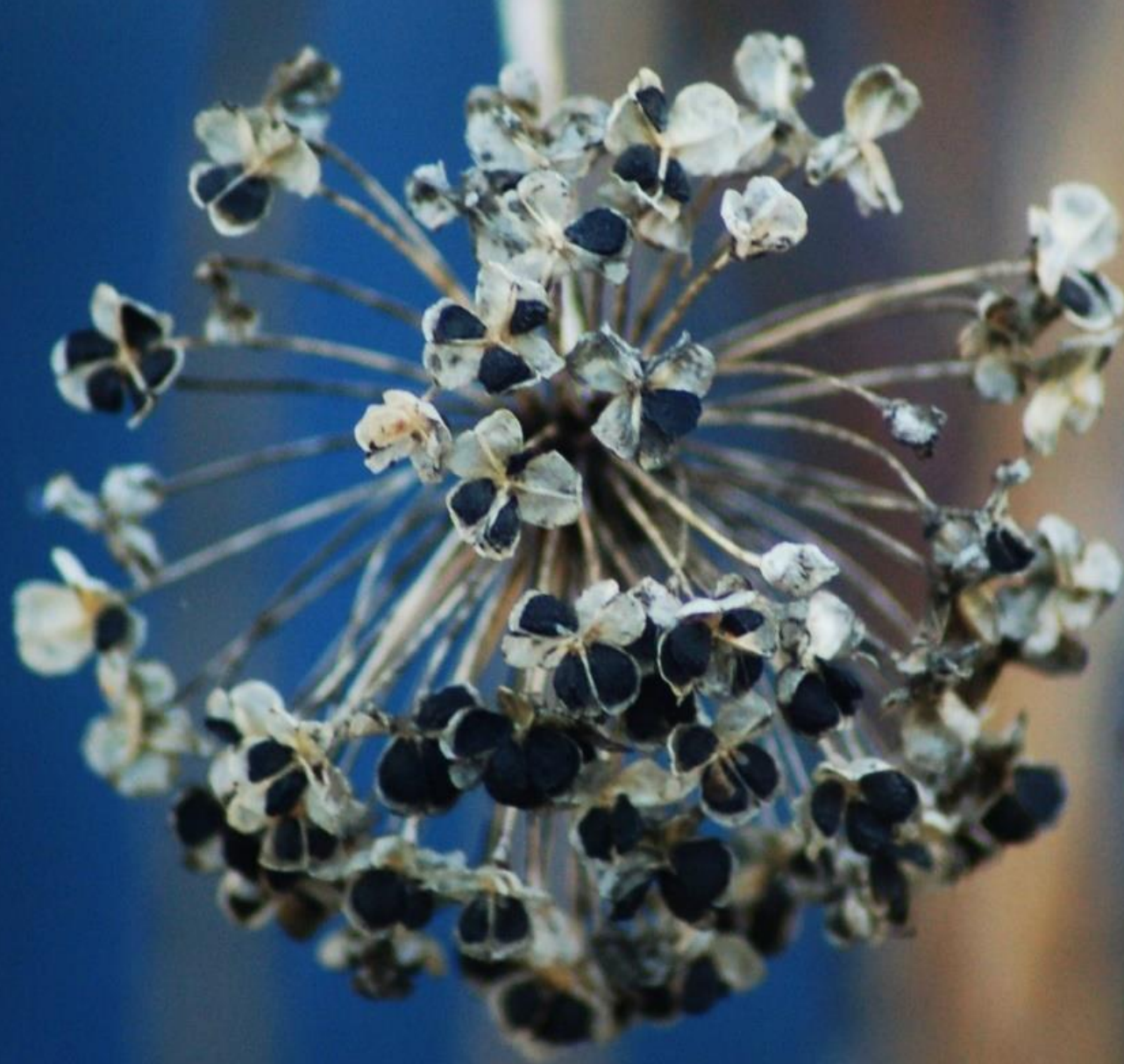
<i>DRAFT - September 25, 2020</i>										
	% CVA in Watershed	2020 CVA (Modified)	CVA in Watershed	CVA-Based Apportionment	CVA-Based Matching Admin & Maintenance Levy	CVA-Based Non Matching Admin & Maintenance Levy	CVA-Based Capital Maintenance* Levy	2021 Budget Total Levy	Actual 2020 Levy	% Change
Brant County	82.9%	6,936,721,473	5,750,542,101	2.84%	12,763	307,240	26,963	346,966	333,521	4.0%
Brantford C	100.0%	14,928,515,157	14,928,515,157	7.37%	33,133	797,600	69,995	900,728	879,747	2.4%
Amaranth Twp	82.0%	795,979,920	652,703,535	0.32%	1,449	34,873	3,060	39,382	37,935	3.8%
East Garafraxa Twp	80.0%	626,126,773	500,901,419	0.25%	1,112	26,762	2,349	30,223	28,338	6.7%
Town of Grand Valley	100.0%	553,512,121	553,512,121	0.27%	1,228	29,573	2,595	33,396	31,711	5.3%
Melancthon Twp	56.0%	586,577,630	328,483,473	0.16%	729	17,550	1,540	19,819	19,173	3.4%
Southgate Twp	6.0%	1,033,512,023	62,010,721	0.03%	138	3,313	291	3,742	3,523	6.2%
Haldimand County	41.0%	7,079,860,556	2,902,742,828	1.43%	6,442	155,088	13,610	175,140	170,458	2.7%
Norfolk County	5.0%	9,584,167,114	479,208,356	0.24%	1,064	25,603	2,247	28,914	28,513	1.4%
Halton Region	10.4%	46,451,977,776	4,837,575,302	2.39%	10,737	258,462	22,682	291,881	280,040	4.2%
Hamilton City	26.8%	94,145,899,309	25,184,028,065	12.43%	55,894	1,345,531	118,080	1,519,505	1,471,642	3.3%
Oxford County	36.7%	4,427,004,857	1,622,932,789	0.80%	3,602	86,710	7,609	97,921	95,948	2.1%
North Perth T	2.0%	2,225,735,943	44,514,719	0.02%	99	2,378	209	2,686	2,561	4.9%
Perth East Twp	40.0%	2,040,630,574	816,252,229	0.40%	1,812	43,611	3,827	49,250	47,534	3.6%
Waterloo Region	100.0%	102,472,672,048	102,472,672,048	50.58%	227,428	5,474,902	480,462	6,182,792	6,064,723	1.9%
Centre Wellington Twp	100.0%	5,114,418,180	5,114,418,180	2.52%	11,351	273,253	23,980	308,584	301,160	2.5%
Erin T	49.0%	2,555,239,625	1,252,067,416	0.62%	2,779	66,895	5,871	75,545	74,455	1.5%
Guelph C	100.0%	27,653,093,969	27,653,093,969	13.65%	61,374	1,477,448	129,657	1,668,479	1,622,233	2.9%
Guelph Eramosa Twp	100.0%	2,845,103,563	2,845,103,563	1.40%	6,314	152,008	13,340	171,662	167,139	2.7%
Mapleton Twp	95.0%	1,799,102,595	1,709,147,466	0.84%	3,793	91,316	8,014	103,123	97,762	5.5%
Wellington North Twp	51.0%	1,746,561,794	890,746,515	0.44%	1,977	47,591	4,176	53,744	51,442	4.5%
Puslinch Twp	75.0%	2,685,361,769	2,014,021,326	0.99%	4,470	107,605	9,443	121,518	117,442	3.5%
Total		338,287,774,768	202,615,193,299	100.00%	449,688	10,825,312	950,000	12,225,000	11,927,000	2.5%

*Capital Maintenance Levy represents levy allocated to maintenance of capital infrastructure, studies, and/or equipment.

GRCA Per Capita Levy 2011 to 2021



Questions?

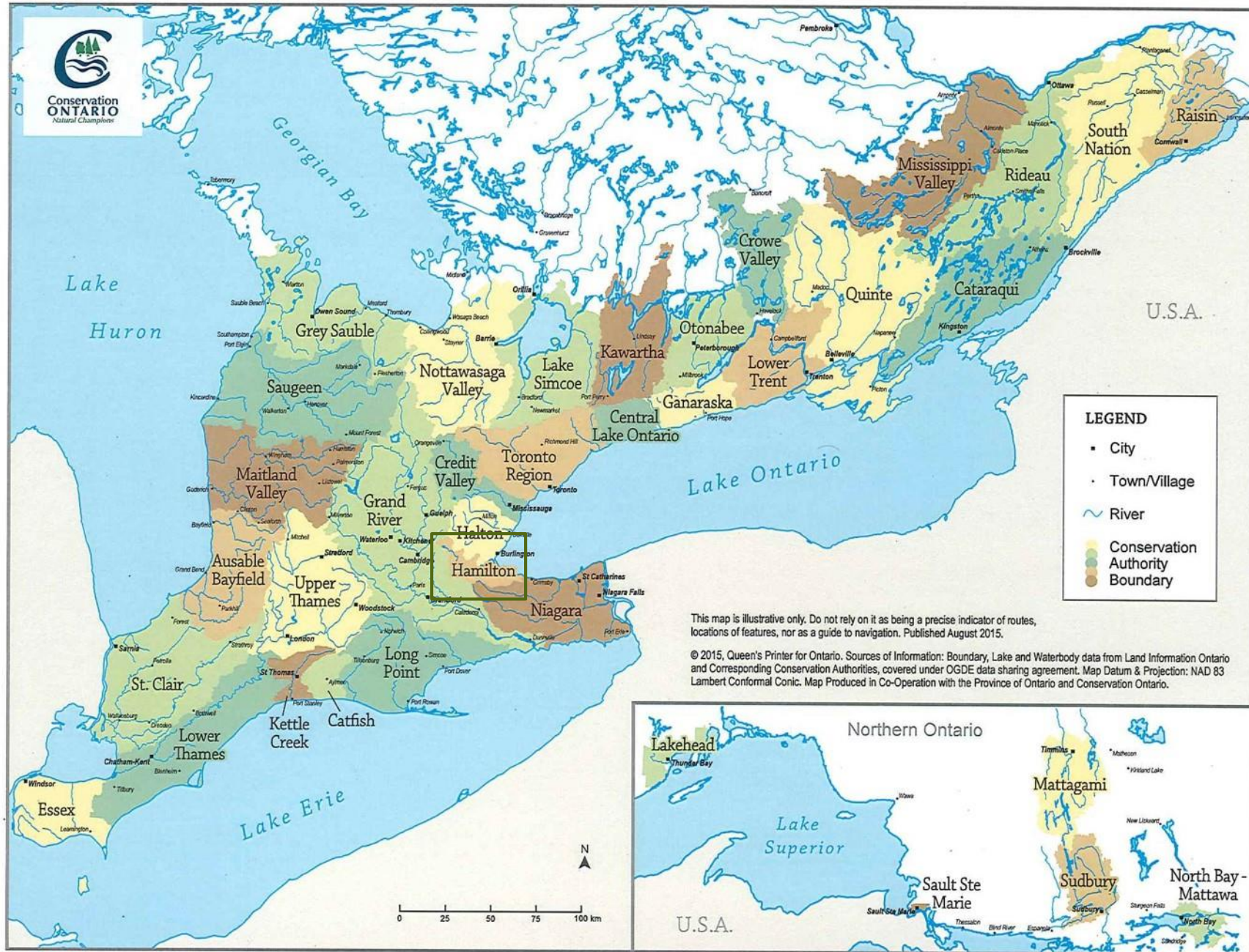




HAMILTON CONSERVATION AUTHORITY BUDGET PRESENTATION CITY OF HAMILTON

January 19, 2021





HCA WATERSHED



- Our watershed is comprised of two member municipalities
- City of Hamilton (provides 99.3% of funding) and Township of Puslinch (provides 0.7% funding)

HCA LANDHOLDINGS

- Major land owner within our watershed area owning/managing 4,484 hectares (11,079 acres) of land which represents 10% of our watershed
- These lands are unique pockets of local greenspace that help the city and watershed thrive and connect people to nature



VALUE OF OUR CONSERVATION LANDS

- Wide range of recreation for residents of Hamilton and beyond in our green spaces
- Ecological benefits of our green spaces for climate change adaptation and contributes to the livability of communities
- Source of self generated revenue to offset their operating expenses and support projects like Saltfleet



COVID IMPACT 2020

- HCA entered a full shut down following pandemic declaration mid-March and maintained essential business functions following Provincial regulations
- Gradual reopening beginning in mid-May following a collaborative approach with City and Emergency Operations Centre for trails, beaches and waterfalls
- Benefits of being in conservation areas and green spaces was appreciated like never before and highlighted by HCA Chair in Hamilton Spectator opinion article

CONSERVATION
AREAS CLOSED

NO TRESPASSING



**BE SMART!
STAY 6 FEET APART**

Keep our areas open! Practice physical distancing.
No gatherings. Pack out what you pack in.



KEEP AT LEAST
6 FEET
APART



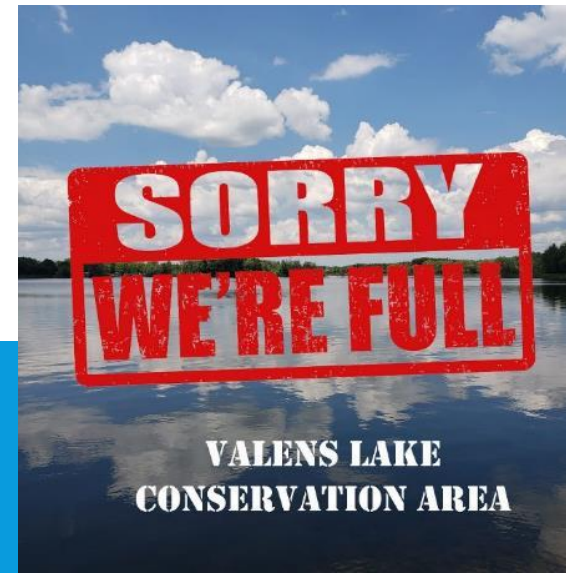
KEEP AT LEAST
6 FEET
APART



www.conservationhamilton.ca

A Healthy Watershed for Everyone

COVID CHALLENGES



- Challenges related to parking, influx of visitors, litter
- Addressed through safety protocols and PPE for staff safety
- Social media messaging, on site signage
- Security to assist with parking and closures

SPENCER GORGE RESERVATION SYSTEM



- Last waterfall area to open in 2020
- Pilot reservation system was implemented due to COVID-19 as a means to address visitor management and safety to this incredibly popular area that can easily become over crowded

PILOT SUCCESS



- 2020 reservation system was successful in providing safe and equitable access and was sold out on a number of days
- Eliminated traffic congestion in community, guaranteed a parking spot and positive visitor experience
- Reservation system is under consideration for peak operating season in 2021 to address visitation pressures as we continue to evolve our operations of this area

MASTER PLANNING



**Valens Lake Conservation Area
Master Plan 2019**

DRAFT – December 2019



- Master planning over the next decade will provide updated guiding documents for all areas
- Valens Lake and surrounding areas completed and approved in 2020
- Fifty Point Conservation Area was delayed in 2020 due to COVID and will be completed in 2021




HCA FOUNDATION



- Hamilton Conservation Foundation's top funding priority is outdoor environmental education such that no levy dollars are used to operate the program
- COVID required pivot to virtual education programs
- While COVID impacted fundraising in 2020, education remained funded and the Foundation produced a video to thank donors

FLOODPLAIN MAPPING PROJECTS






Hamilton Conservation Authority


Flood Risk Map / Carte des Risques d'Inondation
Stoney and Battlefield Creeks / Ruisseaux Stoney et Battlefield

Legend

- Watercourse / Cours d'eau
- Regional Storm (Hazel) Floodplain / Plaine inondable régionale de tempête (Hazel)
- 100-Year Storm Floodplain / Plaine inondable de tempête de 100-ans
- Spills / Déversements
- Land Parcel / Parcelle de terrain
- Bridges / Ponts
- Study Limit / Limite d'étude
- x Cross Sections / Sections transversales
- + Chainage / Chainage




1:50,000



Engineer stamp and signature: Cachet et signature de l'ingénieur

General information / Informations générales

Coordinate System: NAD 83 / CRS GCS UTM Zone 18N
Projection: Transverse Mercator
Datum: North American 1983 / GRS
Units: Meter / m
Scale: 1:50,000
Map Date: 2020-10-06
Map Scale: 1:50,000
Units: Meter



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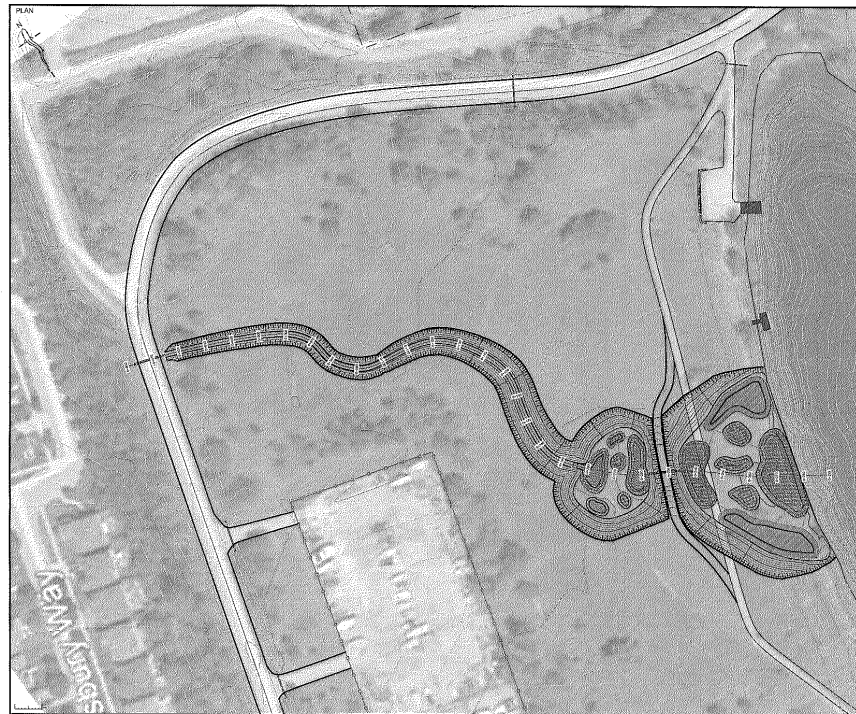
No.	Description	By / Par	Date
1	Original / Origine	RS	2020-10-06

Sheet / Feuille

- Stoney Creek and Battlefield Creek watersheds
- Numbered Watercourses in Stoney Creek below the Niagara Escarpment
- Red Hill Creek watershed.

FIFTY POINT FISH HABITAT & WETLAND IMPROVEMENT PROJECT

- Wetland creation reduces flooding risk in north end of conservation area and private lands at Windermere Road as identified in completed environmental assessment.
- Wetland creation will increase fish habitat and spawning areas for a self sustaining fishery in Fifty Point pond.
- Project also maintains conservation area trail in this location
- Design work and public engagement to be completed in 2021



CHRISTIE AND VALENS LAKE DAM PUBLIC SAFETY ASSESSMENT



- Public Safety Assessments completed every five years
- Public Safety Overview with recommendations, at dam, downstream and upstream

VALENS LAKE - DAM SAFETY ASSESSMENT

- Completed every 10 years
- Dam break analysis and safety analysis
- Hazard Risk Assessment
- Flow control equipment testing
- Seepage review



INVASIVE SPECIES REMOVAL



Giant Hogweed



Dog Strangling Vine



Buckthorn



Garlic Mustard



Phragmites

- 2021 - 2 contract Invasive Species Technicians to be hired
- Undertake invasive species removal, mapping and updating HCA Invasive Species Strategy

STEWARDSHIP PROGRAM



- HCA Stewardship Program administers the well decommissioning program on behalf of the City. This contributes to the source water protection program and protection of groundwater throughout the City.
- Stewardship program is identified in the Hamilton Harbour Remedial Action workplan to implement landowner projects to address BUIs and delisting of the harbour.

- The Stewardship program delivers the Water Quality and Habitat Improvement (WQHIP) grant program annually. This program engages residents throughout the City and watershed to develop projects that improve water quality, habitat and ecological services for the benefit of the environment and that contribute to the health of the watershed.
- The Stewardship program develops and hosts workshops and events for City/watershed residents that are designed to educate and engage residents on watershed and environmental issues and that promote land stewardship practices that support watershed health.

HCA 2021 Budget Details
As approved by HCA Board of Directors
December 3, 2020

2021 OPERATING BUDGET GOALS

Require no greater
levy increase than
requested by City
Council

Balanced Budget -
Operate on a cash
neutral OR
positive basis

Activities designed
to support the
2019 – 2023
Strategic Plan

Execute the
requirements of
the Conservation
Authorities Act

LEVY INCREASE

- This year's levy increase is as recommended by Council
- Recommended increase of 2.0%,
last year was also 2.0%
- Due to full repayment of a City loan in 2020 the levy need was reduced by \$44,000 making the year over year levy increase for 2021, \$46,000 or 1%
- Total levy required this year is
 - City of Hamilton share is 99.3%, \$ 4,561,600
 - Township of Puslinch share is 0.7%, \$ 30,400

OPERATE ON A CASH NEUTRAL / POSITIVE BASIS

Revenues are a combination of:

- Self generated commercial sales (\$8.2)
- Corporate and individual donations and grants (\$0.2)
- Federal and provincial grants (\$0.2)
- Municipal levy (\$4.6)
- 2021 total \$13.2 million

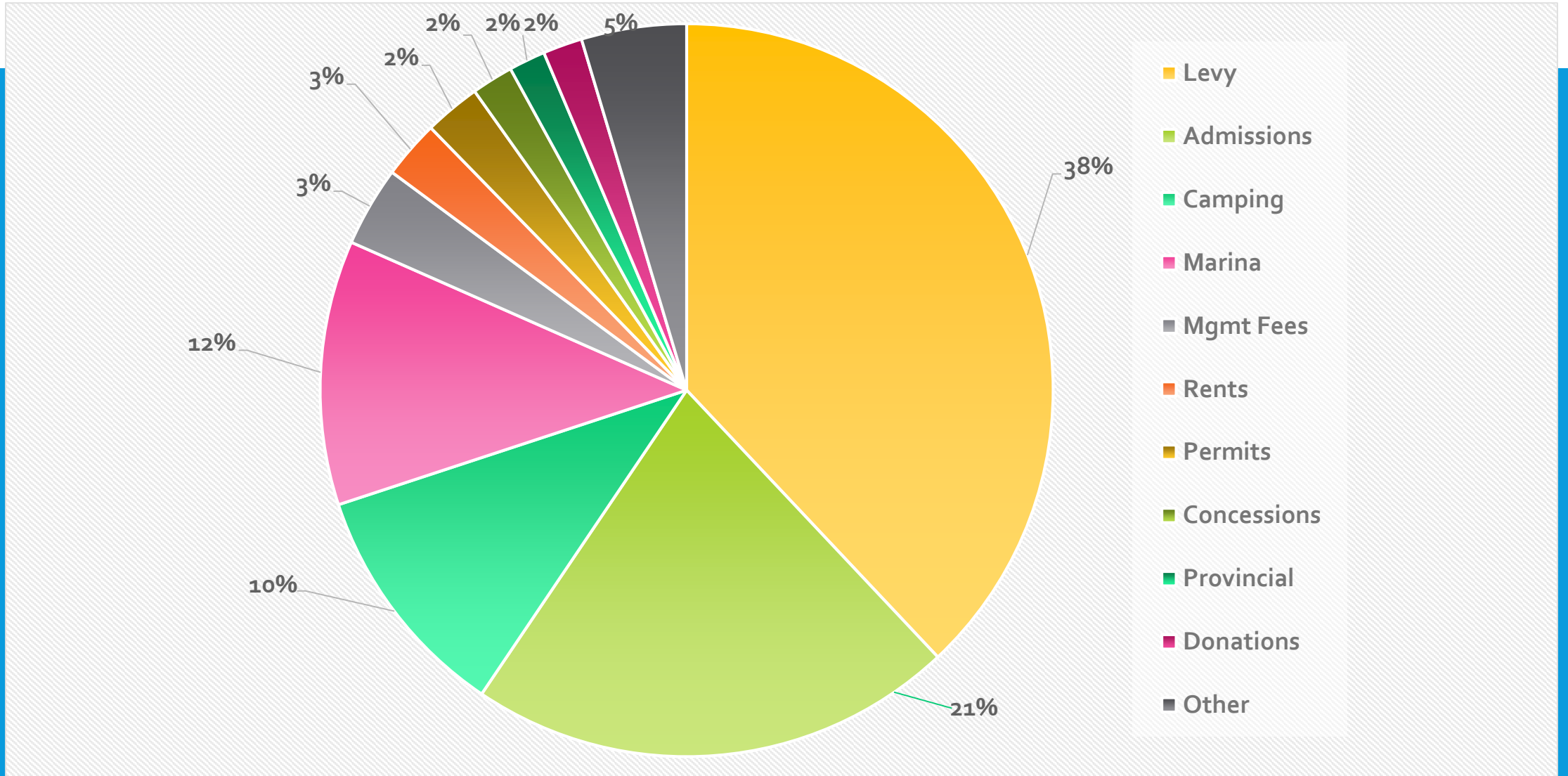
Expenses are a combination of:

- Salaries, wages and staff expenses (\$8.8)
- Fleet operation, repair and maintenance, facility operating costs including utilities, third party contracting and consulting services, marketing and promotion (\$4.2)
- 2021 total \$13.0 million

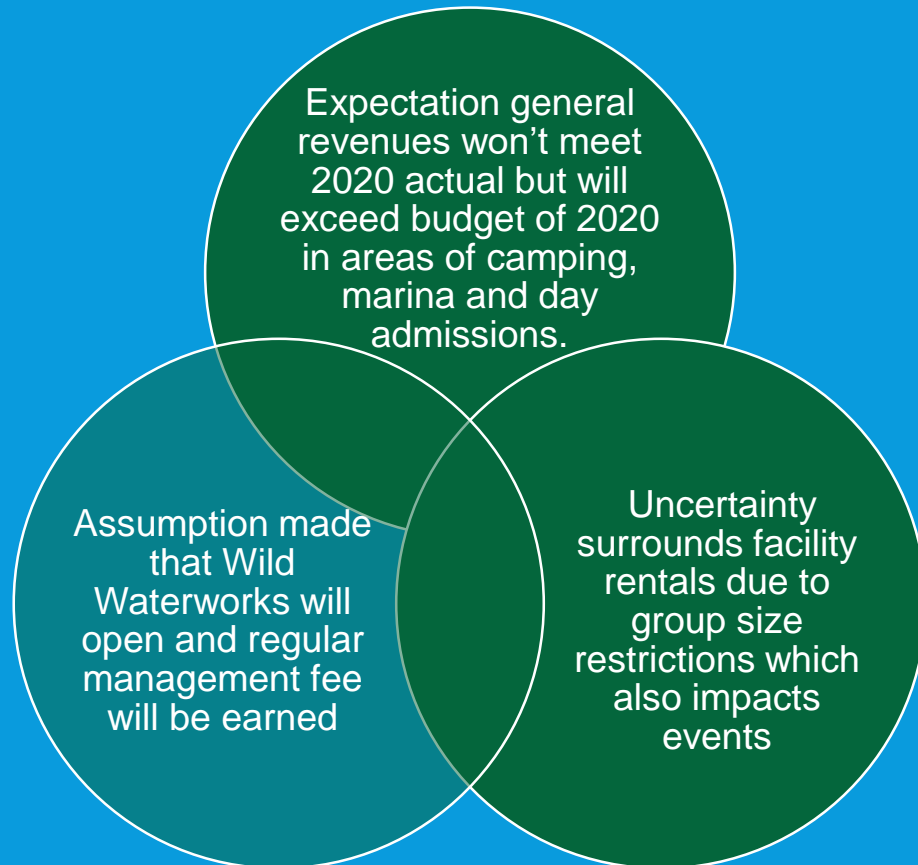
Repayment of loan principal and residual

- Final installment of the last existing loan:
- Wind up of Defined Benefit pension plan and conversion to Defined Contribution pension plan (\$0.2)

REVENUE COMPOSITION (EXCLUDING INTRACOMPANY EQUIPMENT)



REVENUE HIGHLIGHTS



	Budget <u>2021</u>	Budget <u>2020</u>	
	(\$'000)		
Levy	\$ 4,592	\$ 4,546	1.0%
Gate admissions	2,595	2,348	10.5%
Marina	1,411	1,399	0.9%
Camping	1,269	1,243	2.1%
Equipment	1,100	1,100	0.0%
Mgmt fees and permits	727	727	0.0%
Events	-	353	-100.0%
Other *	1,496	1,794	-16.6%
	\$ 13,190	\$ 13,510	-2.4%

*film & facility rentals, grants, donations

EXPENSE HIGHLIGHTS

Staffing costs represents 68% of expenses; increase reflects contract additions in support of Strategic Plan

Inflation pressures not significant at this time as economy recovers from pandemic

Non staffing expenses are lower than 2020 budget but consistent with 2019 actual experience

	Budget <u>2021</u>	Budget <u>2020</u>	
	(\$'000)		
Staff expenses	\$ 8,798	\$ 8,288	6.2%
Equipment	895	865	3.5%
Materials & supplies	692	892	-22.4%
Utilities	825	825	0.0%
Other*	1,800	2,255	-20.2%
	*promotion, contracting, legal		
Total	<u>\$ 13,010</u>	<u>\$ 13,125</u>	-0.9%

LEVY USE BY DIVISION

Division	2020	2019	\$ Change
(\$'000)			
Conservation Areas	\$ 0	\$ 0	\$ 0
Westfield Village	614	602	12
WP&E	1,484	1,414	70
Corporate Support	2,494	2,530	(36)
Total	\$ 4,592	\$ 4,546	\$ 46

LOAN PAYMENTS

Remaining loan :

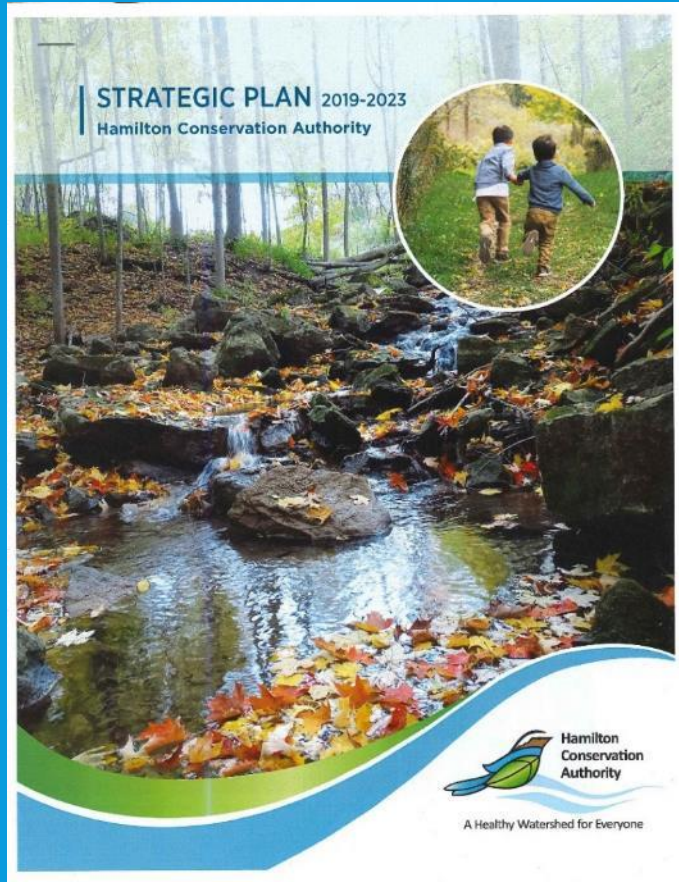
DB Pension Deficit loan:

\$180K principal payment, \$7K interest

Original terms - Loan of \$1.5 million @ 4.25%
interest, 10 year amortization

Final payment June 30th, 2021

SUPPORT THE 2019 – 2023 STRATEGIC PLAN



Vision

- A Healthy Watershed for Everyone

Mission

To lead in the conservation of our watershed and connect people to nature

- 2021 budget continues to direct resources to achieve initiatives outlined
- We are proposing to retain existing contract staff and to add contract staff in several areas of need in order to make these goals a reality
- The goals outlined can simply not be accomplished staffed in the current manner that is designed to operate in the present mode

CONFEDERATION BEACH PARK

- Owned by the City of Hamilton, managed by the HCA
- Only monetary benefit to HCA is the management fee, calculated as a percentage of expenses, approximately \$426K per year
- The general park area and Breezeway trail were heavily populated in 2020 while the waterpark remained closed as per HCA and City Park Management Review Team recommendation to City Council in May 2020
- For the purpose of preparing the 2021 HCA Budget it has been assumed that the Province will permit waterparks to reopen and operations will return
- Should this not be the case the shortfall in fee collected will be offset by the Authority's seasonal operating reserve

2021 BUDGET SUMMARY PROVISIONS



- Sufficient combined revenues to meet expenses with minimal increase to levy



- Programs to maintain a healthy watershed and help protect residents and property from flooding



- Invasive species initiatives & continued development steps for Saltfleet wetlands



- Greater online and app-based technology in regard to our conservation areas and education programs



- Vibrant conservation areas that connect people to nature



THANK YOU FOR YOUR CONTINUED SUPPORT





NPCA 2021 Operating and Capital Budgets

City of Hamilton – General Issues Committee

January 19, 2021

Chandra Sharma MCIP, RPP
CAO / Secretary-Treasurer

Lise Gagnon CPA, CGA
Director, Corporate Services



Presentation Outline

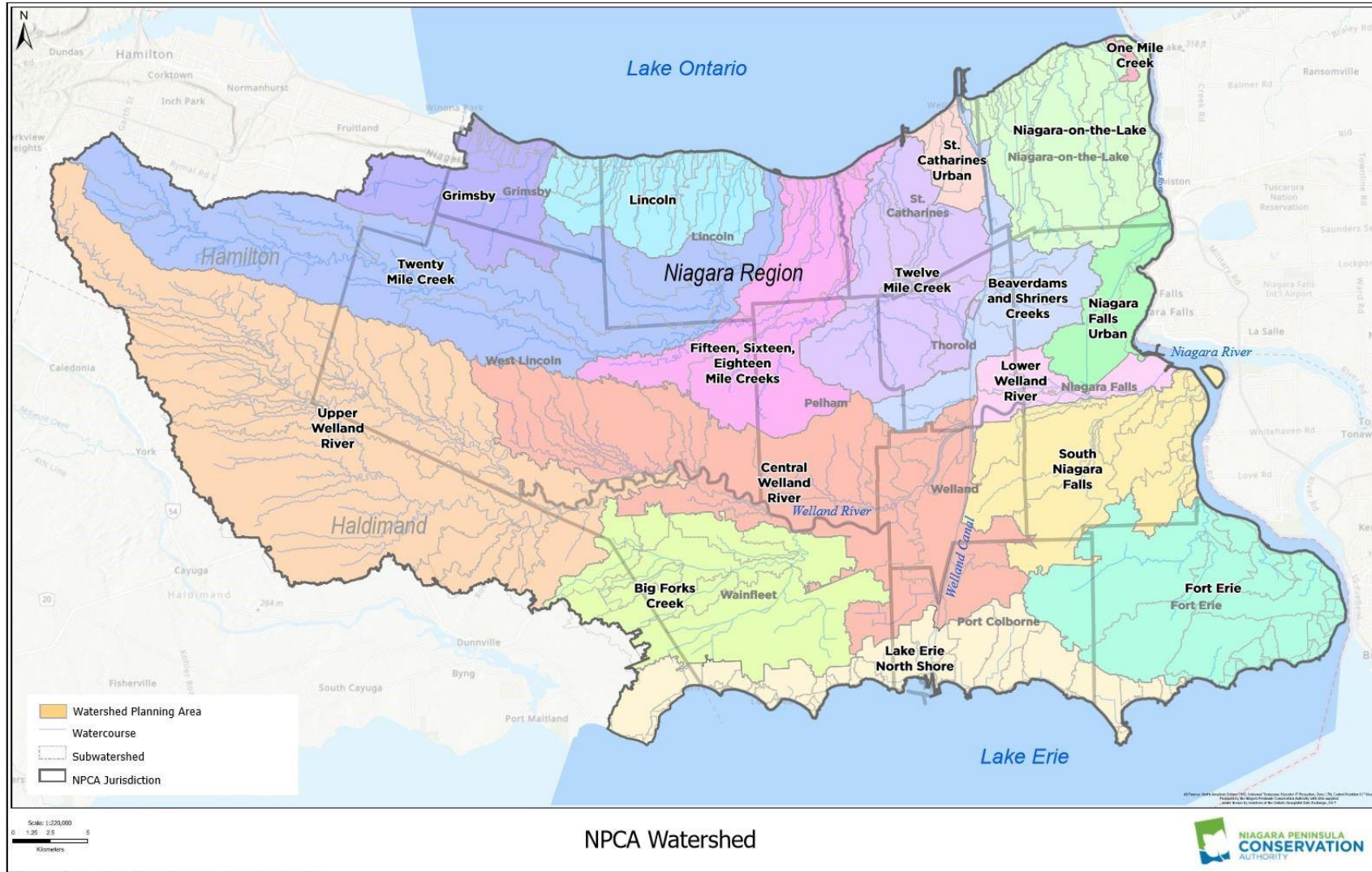
Shared Jurisdiction

Serving Hamilton Residents
- Program Outcomes

Critical Priorities - 2021

Financials - 2021

Our Shared Jurisdiction



520,000 Residents

242,900 ha Watershed Jurisdiction

41 Conservation Areas

2,853 ha NPCA Owned Land

138 Local Waterways

2 Great Lakes

15 Municipal Partners

Progress



Conservation Areas & Recreation

3,000+ visitors
At Binbrook Per Weekend (May To October)

16,539
Guests At Binbrook's
New Treetop Trekking Adventure Park

10,000
Mud Girl Participants

160
Weddings Hosted At Ball's Falls

New
Forest Playscape At Ball's Falls

30,000+
Thanksgiving Festival Attendees

97
Seasonal Campers At Chippawa Creek

125
Seasonal Campers At Long Beach

8.34%
Flagship Properties Shared Revenue Increase

Flood Management

20
Flood Bulletins
Issued

2
Severe Storm
Events Causing
Flooding, Erosion
And Damage

6



Community Engagement & Education

791
Active Volunteers

205
Yellow Fish Road™
Program Participants

60,732
Trees, Plants & Native
Shrubs Planted

4,300
Children Engaged In
Outdoor Education

80
Community Groups
Engaged

4
Award Of Merit
Recipients

9,173 Kg
Waste Diverted At
Thanksgiving Festival

New
Get Involved NPCA
Online Engagement Portal

**Pathstone Mental Health
Mountainview
Natural Playground**
The NPCA funded the
planting of native trees
and shrubs and provided
in-kind environmental
workshops for children
6-12 years old

Revitalized Restoration Program

25
Projects Completed

8,191 m²
Of Riparian
Habitat Restoration

2.37 ha
Of Wetland Created

31.6 ha
Of Reforestation

57,817
Trees Planted

1,019
Shrubs Planted

2019 Annual Report

Watershed Management

176 Applications
Received Under The
Planning Act

16 Niagara
Escarpment
Commission Permit
Applications Reviewed

172 Building Permit
Clearances Received

102 Formal Property
Letters Issued

11 Good Forestry
Practices Permits
Issued

3 Charges Laid Under
The Forestry By-law

119 Compliance
Complaints Received

24 Notices Of
Violation Issued



8 Violations Brought
Back To Compliance

16 Violations Carried
Into 2020

282 Work Permit
Applications Issued

352 Planning / NEC
Applications And
Building Permit
Reviews

Ecological Work 12,828+

Raptors Of Various Species Were
Counted At Beamer Memorial



5 Year
Environmental Monitoring Plan
Implemented For Treetop Trekking
At Binbrook

400
Hunting Permits Issued

3 Memorandums Of Agreement Signed –
Ducks Unlimited Canada, Trout Unlimited
Canada-Niagara Chapter, And Ontario Power
Generation

100 Kilometres Of Updated Regulatory
Floodplain Mapping For The Welland River

2 Beneficial Use Impairments Changed To
'Not Impaired' Through The Niagara River
Remedial Action Plan Project

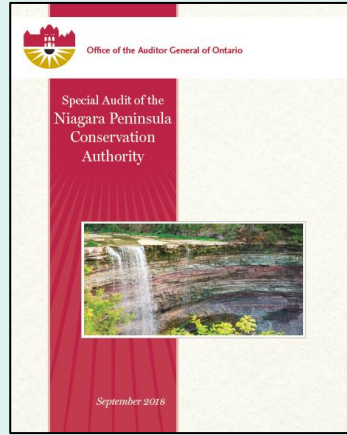
NEW Source Protection Committee Chair
Appointed By The M.O.E.C.P

2019 Annual Report

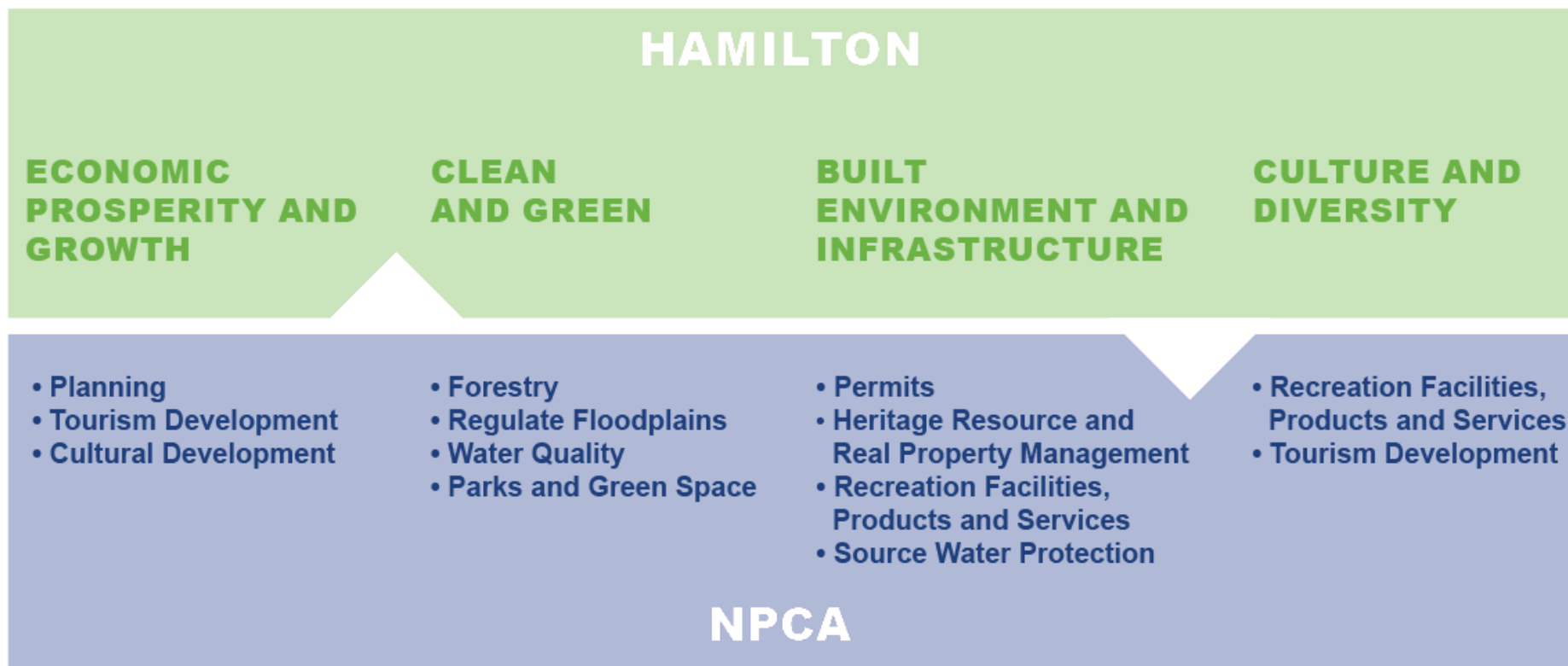
2019 Partner Spotlight

- Birds Canada
- Brock University
- Canadian Wildlife Federation
- Carolinian Canada
- DSBN & NCDSE
- Ducks Unlimited Canada
- Haldimand Stewardship Council
- Land Care Niagara
- Niagara 2021 Canada Summer Games
- Niagara Coastal Community Collaborative
- Niagara College
- Niagara Peninsula Aspiring Global Geopark (Ohniakara)
- Niagara Peninsula Conservation Foundation
- Niagara Region Metis Council
- Niagara Restoration Council
- Ontario Power Generation
- Pathstone Mental Health
- Pollinator Partners
- Trout Unlimited Canada - Niagara Chapter

7



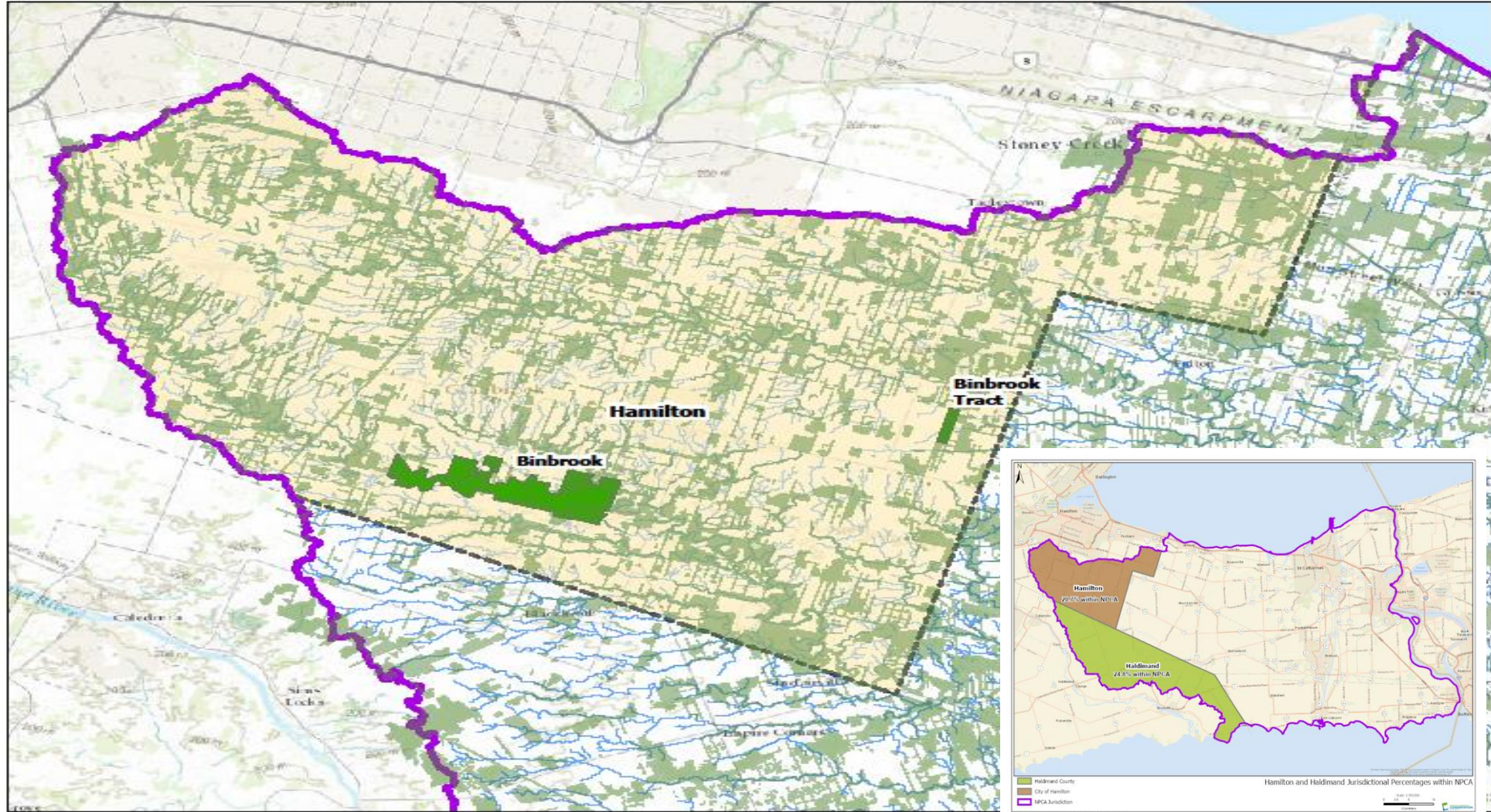
Hamilton Strategic Plan Objectives and NPCA's Supporting Programs



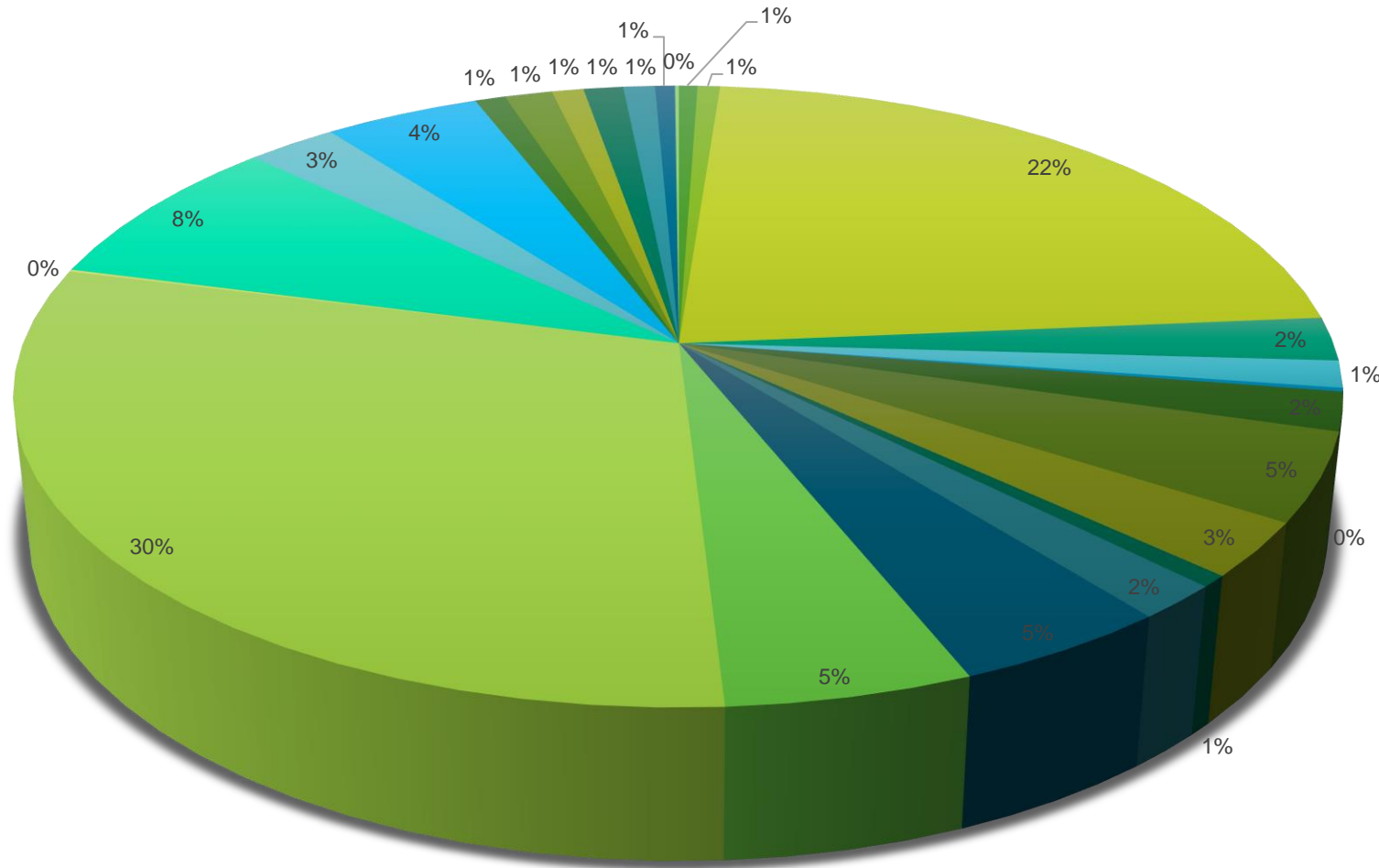
Serving Hamilton Residents Program Outcomes



Conservation Parks Accessible Greenspace



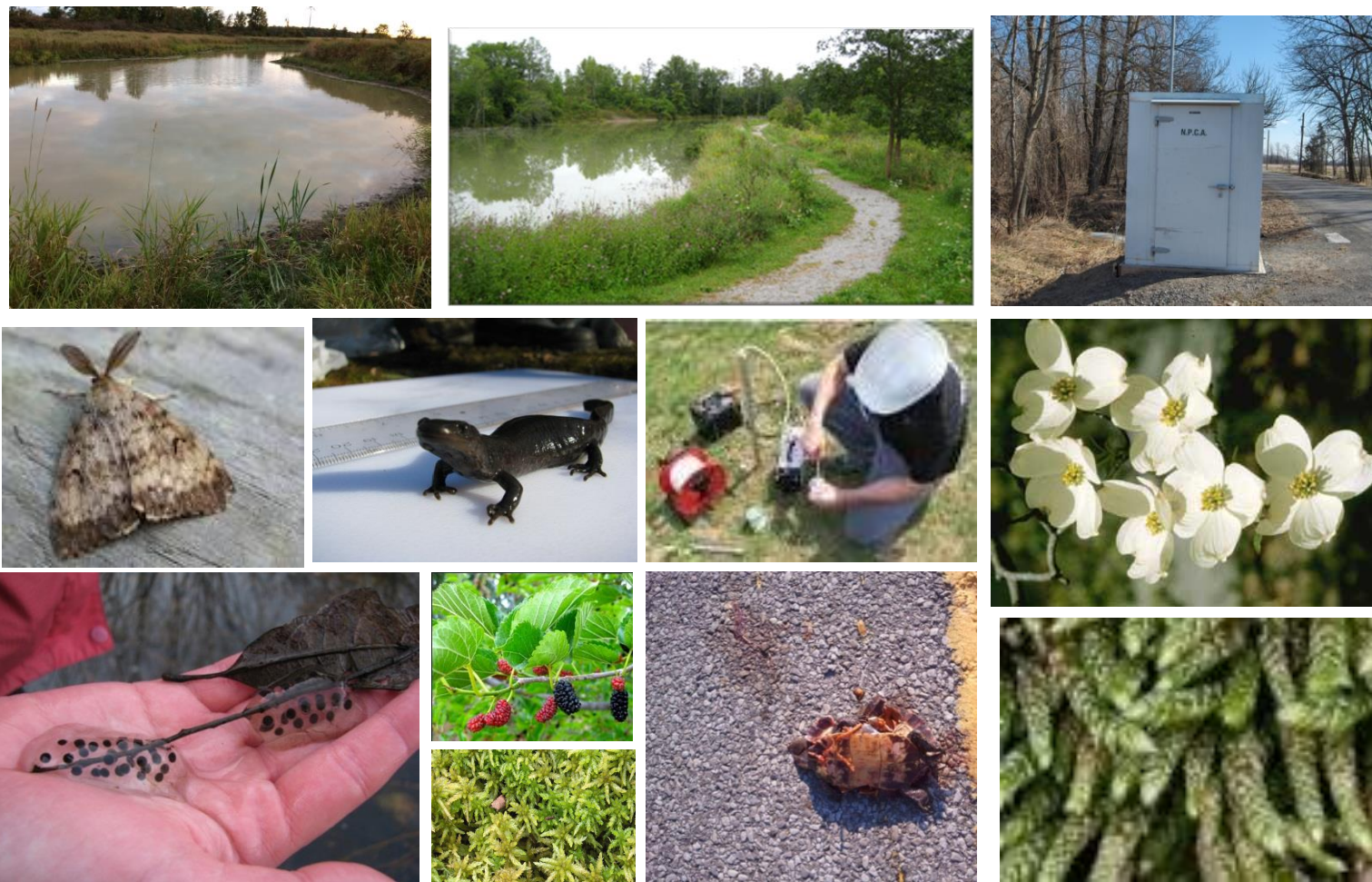
2020 Conservation Area Visitation



- Ottawa and Eastern Ontario
- Simcoe County
- East Haldimand, Northwest Niagara Region, Rural Hamilton
- South and Northeast Niagara Region
- Durham and Northumberland Regions
- Fort Erie
- Niagara Falls
- St. Catharines
- Welland
- Port Colborne
- Grimsby
- Peel Region
- Halton
- Hamilton
- Orangeville and Dufferin County
- Toronto Region
- York Region
- Haldimand County
- Guelph and Wellington Region
- Waterloo Region
- Brantford and Brant and Norfolk County
- Grey-Bruce-Huron Counties and Southwestern Ontario
- London
- Windsor
- North and Out of Province

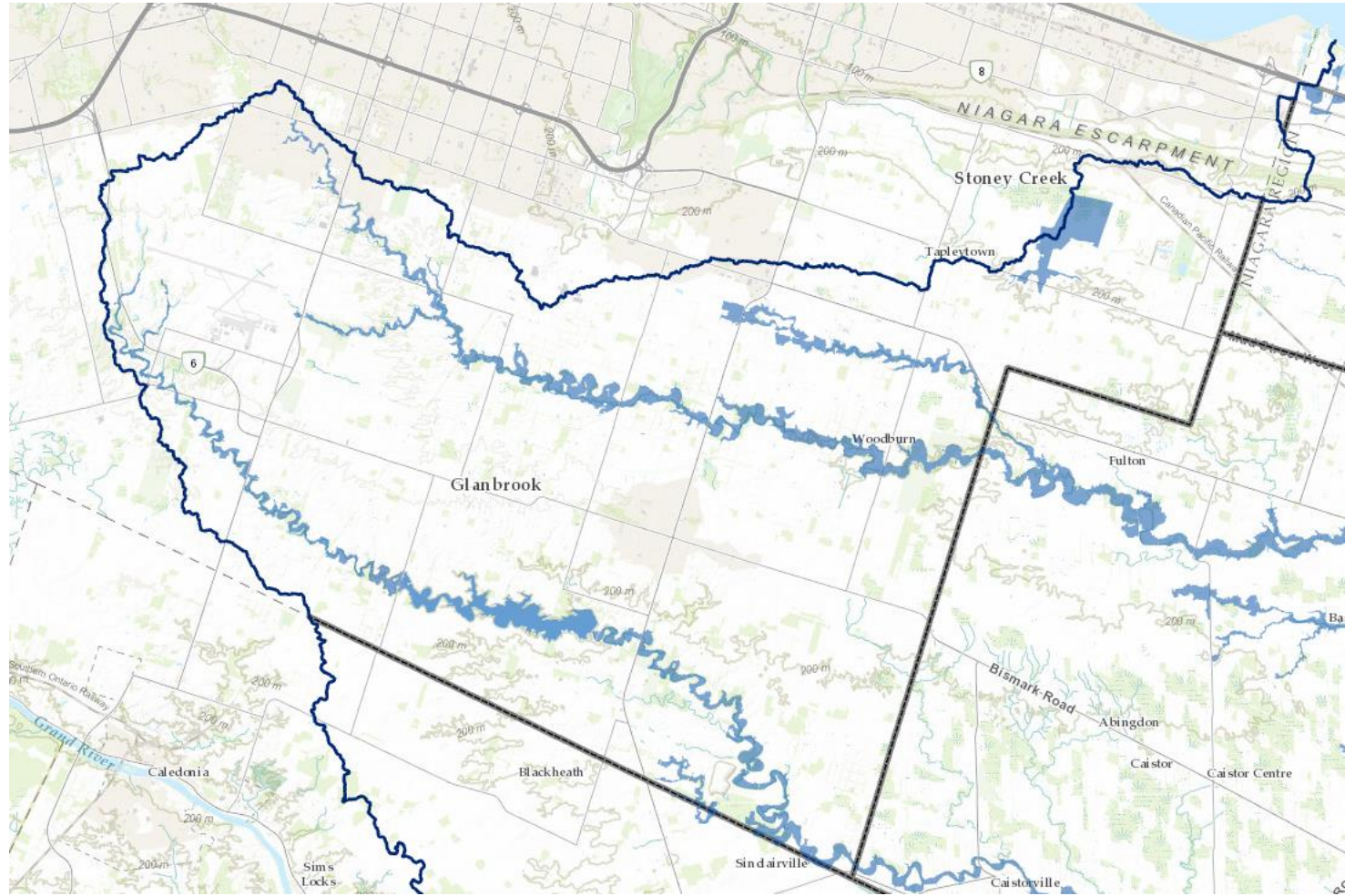
Integrated Watershed Management & Science

- Ecosystem Monitoring
- Watershed Planning
- Water Quality Monitoring
- Source Water Protection
- Ecosystem Restoration



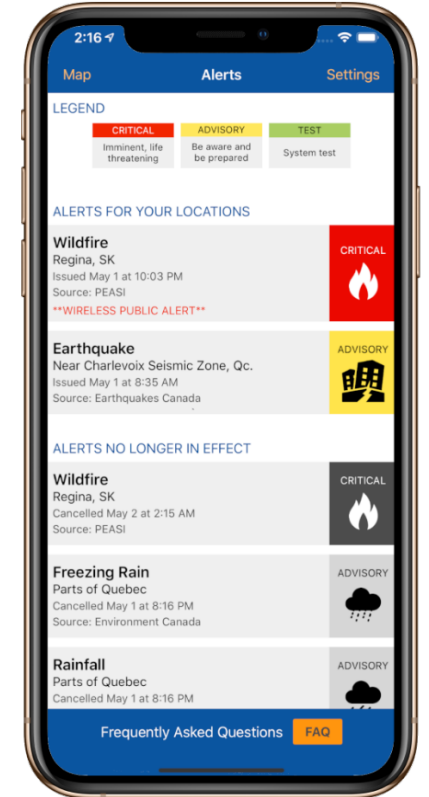
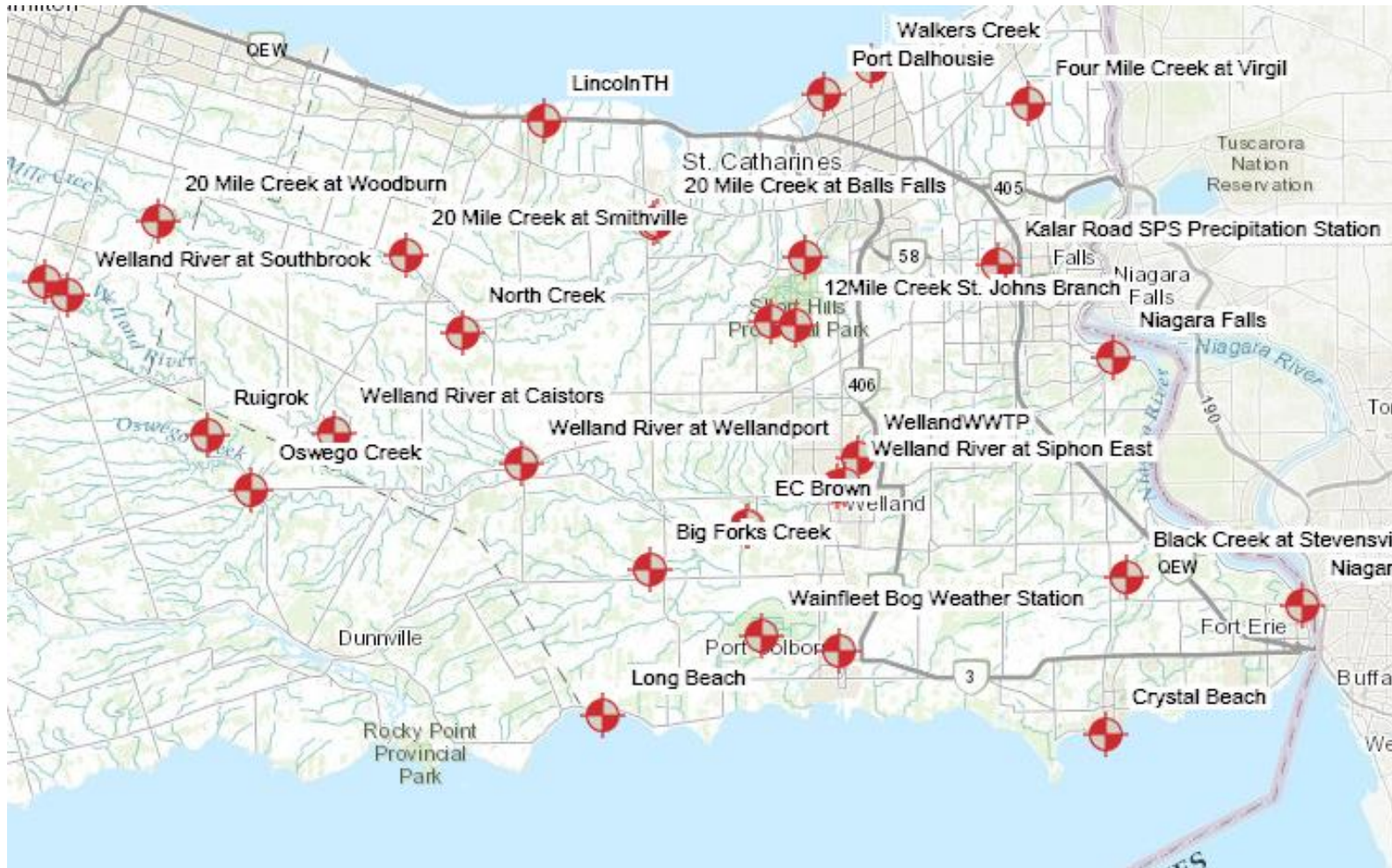
Hazard Management Floodplain Mapping

Floodplain mapping has been completed for approximately 80km of the watercourses within the City of Hamilton.



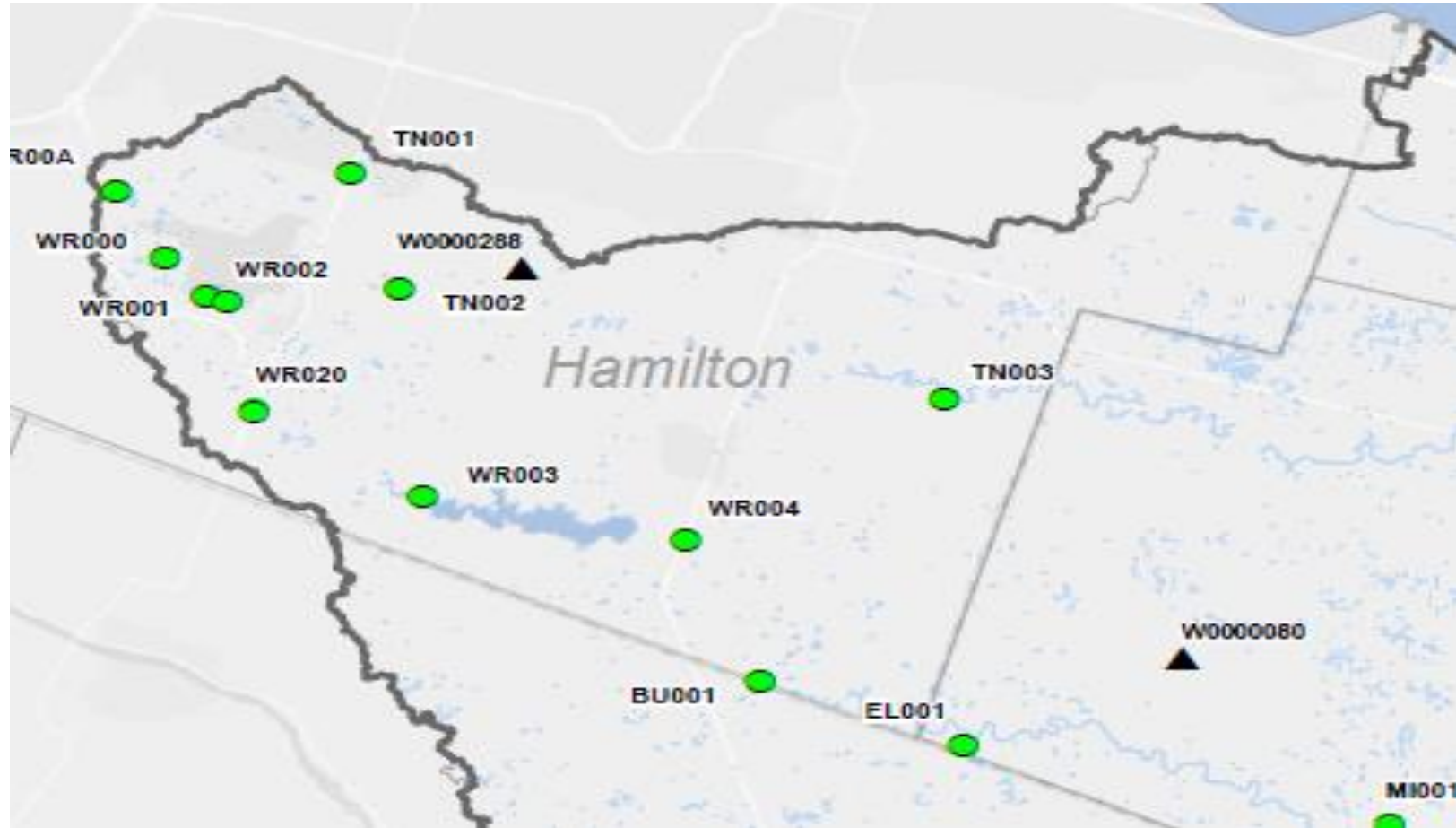
Flood Forecasting & Warning

10 Climate 21 Water Level Stations - 3 within the City of Hamilton



Water Quality Monitoring - Hamilton

11 Surface Water 1 Groundwater Station



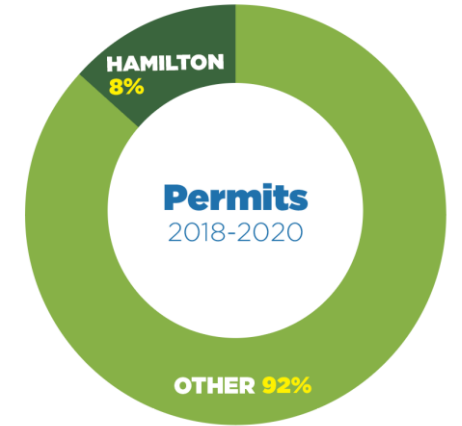
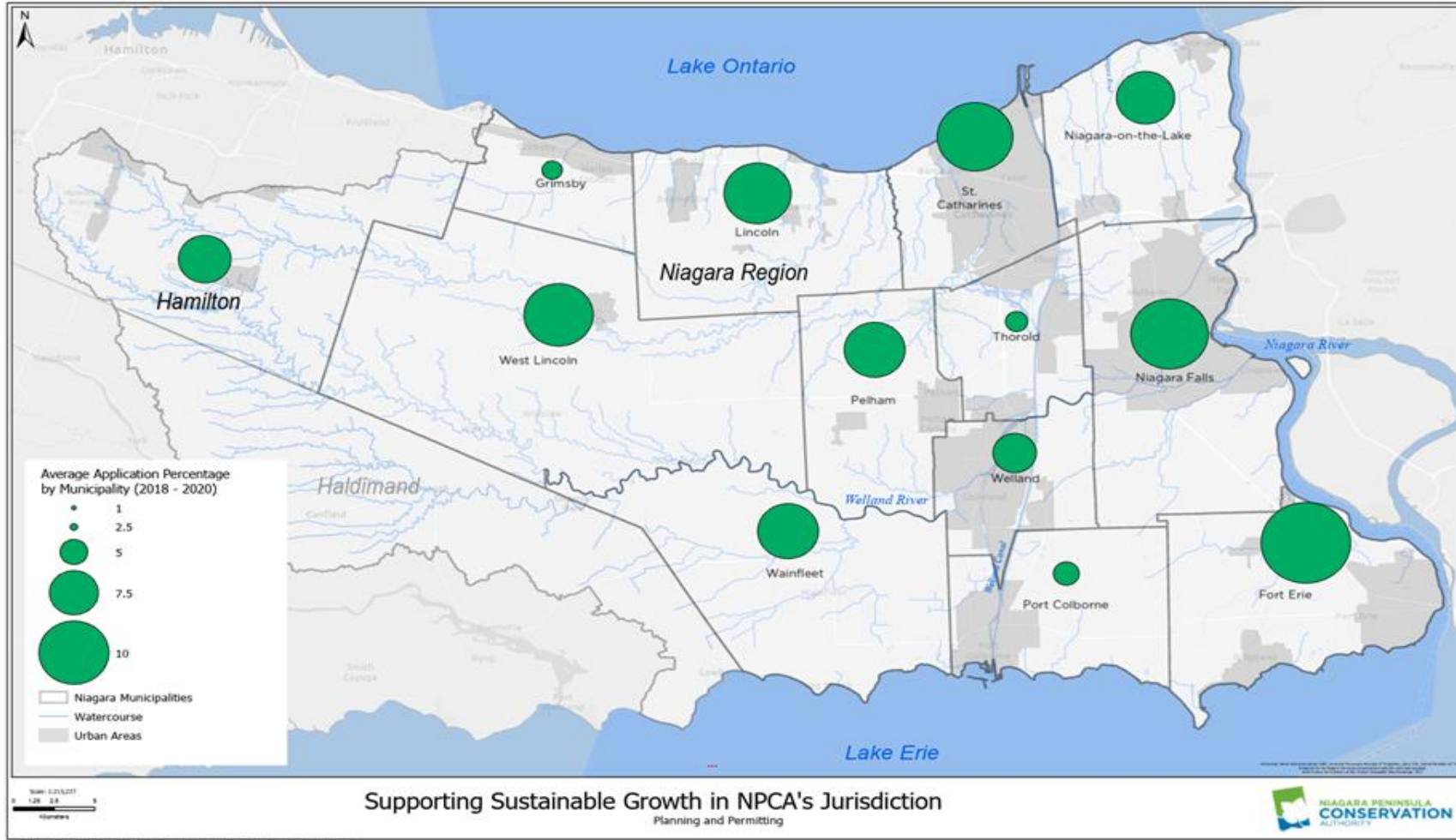
Planning & Permitting

Supporting Sustainable Growth for Healthy Watersheds

- Planning & Development Reviews (NPCA policies and regulations-Natural Hazard)
- Comments on municipal comprehensive reviews/updates of Official Plans and Zoning By-laws
- Permits O. Reg 155/06 CA Act
- Enforcement and Compliance



Planning & Permitting Supporting Sustainable Growth for Healthy Watersheds



Watershed Restoration

Since Program Inception (2019 & 2020) across entire jurisdiction
1.3 ha of wetland restoration in Hamilton (2020)

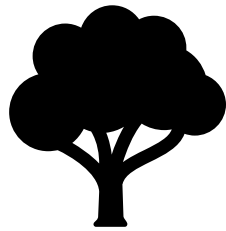


48

ha Reforested

7

ha of Wetland
created



100,000

Trees & Shrubs
Planted

20,000

m2 of Riparian
Habitat



96

Volunteers

62

Total Projects



Community Engagement, Education and Volunteers

- Volunteer roster - 1,459
- Students - 8,000 annually
 - Community Planting
 - Outdoor Day Camps, School visit programs and Nature School
 - Heritage and Nature tours/hikes
 - Pollinator garden care
 - Invasive species management
 - Citizen science
 - Corporate volunteering
 - Event support





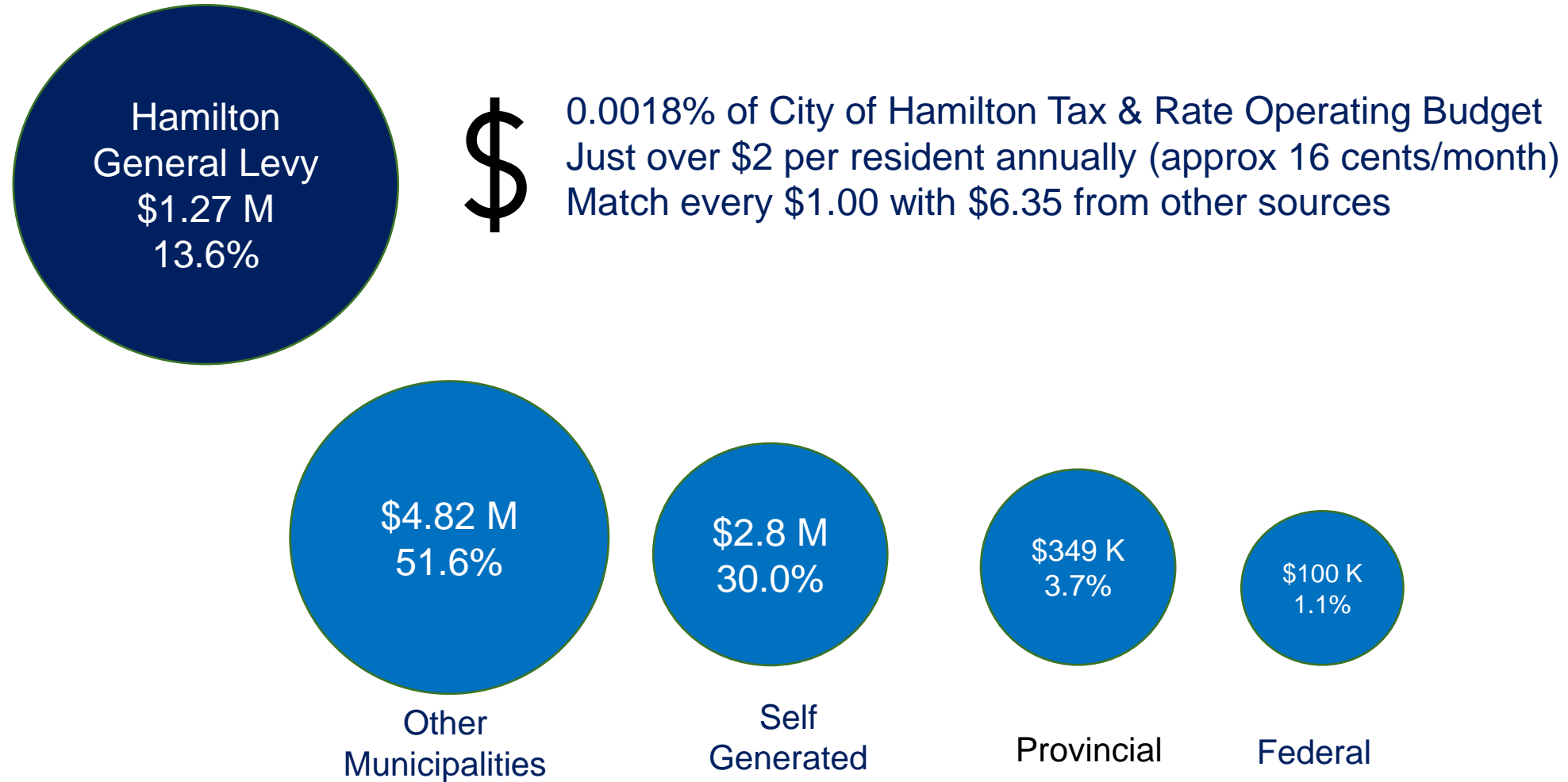
Critical Priorities - 2021

Critical Priorities 2021

- Pandemic - Health and Safety Considerations
- Maintaining Service Levels
- Measuring Impact - Strategic Plan Key Performance Measures
- Bill 229 CA Act Conformity
- Green Infrastructure Asset Management



Leveraging City of Hamilton General Levy



2021 Financials

Respecting your Guidelines



Funding Sources - 2021 Operating Budget

	2020	2021	% of Total
Municipal Funding	6,121.0	6,213.5	62.98%
Provincial Funding	349.2	383.6	3.89%
Federal Funding	100.0	70.0	0.71%
Interest Income	90.0	119.0	1.21%
Permits & Regs Fees	387.1	498.0	5.05%
Fee-for-Service	272.6	273.9	2.78%
Educational Programming	100.0	131.5	1.33%
Day Use & Camping	1,250.3	1,375.7	13.94%
Festival & Special Events	671.1	612.0	6.20%
Sundry	153.1	188.0	1.91%
Total	\$ 9,494.4	\$ 9,865.1	



2021 Draft Budgets

Operating

	2020	2021	% of Total
Salaries and Benefits	6,141.3	6,625.1	67.16%
Other Employee Related	235.9	236.6	2.40%
Board and Volunteer	81.2	63.6	0.64%
Professional Fees	845.5	759.8	7.70%
Vehicles and Equipment	246.0	275.2	2.79%
Park Maintenance	468.0	514.9	5.22%
Operating Expenses	473.0	345.9	3.51%
Materials and Supplies	196.6	218.2	2.21%
Occupancy Costs	548.8	543.3	5.51%
Debt Servicing	5.0	-	0.00%
Marketing and Promotions	253.0	282.5	2.86%
Total	\$ 9,494.4	\$ 9,865.1	

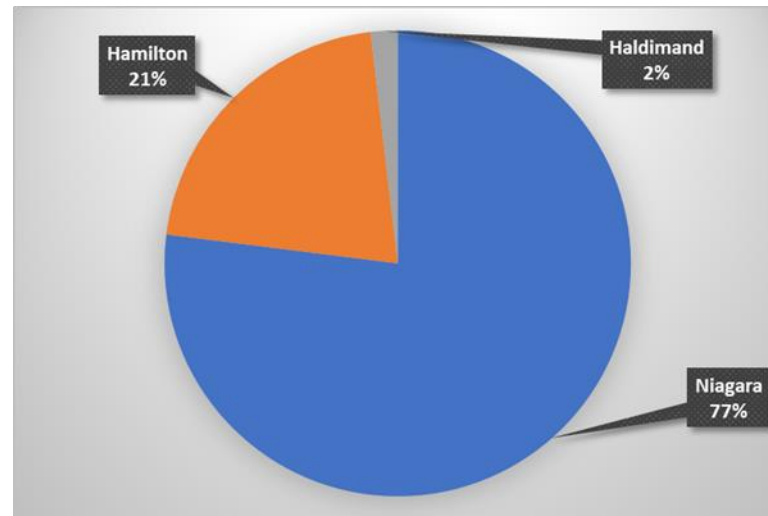
Capital

Dept	# Projects	Niagara	Hamilton	Haldimand	Total
Corp Services					
IT	3	93.92	25.81	2.27	122.00
Digital Terrain	1	115.47	31.74	2.79	150.00
ELC Mapping	1	45.00	90.00	15.00	150.00
Land Ops					
Balls Falls	3	102.63	-	-	102.63
Chippawa Creek	1	100.00	-	-	100.00
Passive Parks	3	258.09	6.35	0.56	265.00
Equipment	6	298.26	43.50	3.83	345.59
Watershed					
Equipment	2	27.70	2.12	0.19	30.00
Virgil Dam	1	200.00	-	-	200.00
TOTAL	21	1,241.07	199.50	24.64	1,465.22

2021 Levy Apportionment

Calculated from current value assessment data provided by MPAC and modified by MNRFB based on Conservation Act Regulation (Reg 670/00)

	2021
Niagara	76.9811%
Hamilton	21.1565%
Haldimand	1.8624%
Total	100.0000%



Levy Summary - 2021	2020	2021	Variance	%
Niagara				
- General Levy	4,706,327	4,684,681		
- Special Levy - Capital	1,103,236	1,241,073		
Total	5,809,563	5,925,754	116,191	2.00%
Hamilton				
- General Levy	1,273,658	1,307,251		
- Special Levy - Operating	23,315	-		
- Special Levy - Capital	180,237	199,503		
Total	1,477,210	1,506,754	29,544	2.00%
Haldimand				
- General Levy	112,671	112,077		
- Special Levy - Capital	12,904	24,640		
Total	125,575	136,717	11,142	8.87%
Consolidated				
- General Levy	6,092,656	6,104,009		
- Special Levy - Operating	23,315	-		
- Special Levy - Capital	1,296,377	1,465,216		
Total	7,412,348	7,569,225	156,877	2.12%
- Covid-19 Pandemic	-	109,464		



Bill 229 Budget Measures Act-Schedule 6

Overview of Amendments

City of Hamilton General Issues Committee
January 19th, 2021
Credit: Conservation Ontario



Summary

- Royal Assent of Bill 229 with amendments on December 8th, 2020
- Majority of clauses to be enacted in future
- Consultation on Regulations upcoming
- MZO clauses and housekeeping amendments enacted on December 8th, 2020
- **No Impacts to 2021 CA Budgets**

Programs & Services

- Removed the ability of the Lieutenant Governance-in Council (LGIC) to make a regulation re types of non-mandatory services CA's could provide

Governance

- Duties of Members (14.1) returned to original wording “act ..with a view to furthering the objects of the Authority”;
- Replaced the term “municipal councillors” with “members of the council”;
- Required 70% members appointed from council;
- Provision to have the Minister grant an exception from this requirement at the request of municipality;
- Agriculture representative will be Minister's appointee; Cannot vote on enlarging, amalgamating or dissolving an authority or on any budgetary matter;

Governance

- Added Provision to allow the Minister to Grant an exception to the requirement to rotate chair and vice-chair amongst participating municipalities;
- Exemption could also be granted for appointment of chair and vice-chair for one year term, for no more than two terms;

Compliance & Enforcement

- Stop orders clause was retained but sets conditions around its use;
- Entry without warrant only allows officers to attend sites; cannot bring experts onto site for inspection.

Planning and Permitting

- Permission for development - zoning order
 - Mandatory permits, zoning orders;
 - Conditions cannot conflict with zoning order;
 - Applicant can appeal any conditions;
 - Requires the CA (and possibly a municipality) to enter into an agreement with the developer to compensate for ecological impacts and any other impacts that may result from development of the project;

These clauses come into effect immediately.

Planning and Permitting

- Minister can order a CA not to issue a permit and the Minister has power to issue instead;
- Appeals will go to Minister for Review and/or the Local Planning Appeal Tribunal;
- Amended changes to the *Planning Act* to allow for appeals only re: natural hazards risks as prescribed by regulations;

Anticipated Upcoming Regulations & Consultation

CA ACT Working Group

Provide input to Minister on implementation of governance and other CA Act regulations, Guidelines, Policies, BMPs, general recommendations.

Hassaan Basit to Chair

- Phase 1:
 - Mandatory programs and services conservation authorities
 - Section 28 Regulations (MNRF)
 - Regulations for Advisory Boards
 - Transition Period for CAs and Municipalities to enter in agreements for Non-Mandatory watershed Programs
- Phase 2:
 - Municipal Levy
 - A draft schedule for enactment of governance clauses that do not require supporting regulations will be requested
 - Other Regulations