



City of Hamilton

CAPITAL PROJECTS WORK-IN-PROGRESS REVIEW SUB-COMMITTEE AGENDA

Meeting #: 21-001

Date: February 23, 2021

Time: 9:30 a.m.

Location: Due to the COVID-19 and the Closure of City Hall

All electronic meetings can be viewed at:

City's Website:

<https://www.hamilton.ca/council-committee/council-committee-meetings/meetings-and-agendas>

City's YouTube Channel:

<https://www.youtube.com/user/InsideCityofHamilton> or Cable 14

Angela McRae, Legislative Coordinator (905) 546-2424 ext. 5987

Pages

1. APPROVAL OF AGENDA

(Added Items, if applicable, will be noted with *)

2. DECLARATIONS OF INTEREST

3. APPROVAL OF MINUTES OF PREVIOUS MEETING

3.1. November 2, 2020

3

4. COMMUNICATIONS

5. DELEGATION REQUESTS

6. CONSENT ITEMS

7. PUBLIC HEARINGS / DELEGATIONS

8. STAFF PRESENTATIONS

9. DISCUSSION ITEMS

- | | | |
|------|--|----|
| 9.1. | Capital Project Closing Report as of September 30, 2020 (FCS20079(a)) (City Wide) | 7 |
| 9.2. | Capital Project Status Report as of September 30, 2020 (FCS20078(a)) (City Wide) | 29 |

Discussion of Confidential Appendix "C" to this report in Closed Session, would be pursuant to Section 8.1, Sub-sections (c) and (e) of the City's Procedural By-law 18-270, as amended, and Section 239(2), Sub-sections (c) and (e) of the *Ontario Municipal Act, 2001*, as amended, as the subject matter pertains to a proposed or pending acquisition or disposition of land by the municipality or local board; and litigation or potential litigation, including matters before administrative tribunals, affecting the City.

Please refer to Item 13.1 for Confidential Appendix "C" to Report FCS20078(a).

10. MOTIONS**11. NOTICES OF MOTION****12. GENERAL INFORMATION / OTHER BUSINESS****13. PRIVATE AND CONFIDENTIAL**

- 13.1. Appendix "C" to Capital Projects Status Report as of September 30, 2020 (FCS20078(a)) (City Wide)

Discussion of Confidential Appendix "C" to Report FCS20078(a) in Closed Session, would be pursuant to Section 8.1, Sub-sections (c) and (e) of the City's Procedural By-law 18-270, as amended, and Section 239(2), Sub-sections (c) and (e) of the *Ontario Municipal Act, 2001*, as amended, as the subject matter pertains to a proposed or pending acquisition or disposition of land by the municipality or local board; and litigation or potential litigation, including matters before administrative tribunals, affecting the City.

Please refer to Item 9.2 for Public Report FCS20078(a).

14. ADJOURNMENT



Hamilton

**CAPITAL PROJECTS WORK-IN-PROGRESS REVIEW
SUB-COMMITTEE
MINUTES 20-003**

9:30 a.m.

November 2, 2020

Council Chambers

Hamilton City Hall

Present: Councillors J.P. Danko (Vice-Chair), N. Nann and M. Wilson

Absent: Councillor M. Pearson – Personal

**THE FOLLOWING ITEMS WERE REFERRED TO THE GENERAL ISSUES
COMMITTEE FOR CONSIDERATION:**

**1. Capital Project Closing Report as of June 30, 2020 (FCS20079) (City Wide)
(Item 9.1)**

(Wilson/Nann)

- (a) That the General Manager of Finance and Corporate Services be authorized to transfer \$1,324,905 to the Unallocated Capital Levy Reserve (108020) and \$5,309 from other sources as outlined in Appendix “A” to Report FCS20079;
- (b) That the General Manager of Finance and Corporate Services be directed to close the completed and / or cancelled capital projects listed in Appendix “B” to Report FCS20079 in accordance with the Capital Projects Closing and Monitoring Policy;
- (c) That Appendix “C” to Report FCS20079, Capital Projects Budget Appropriations for the period covering January 1, 2020 through June 30, 2020, be received for information; and,
- (d) That Appendix “D” to Report FCS20079, Capital Projects Budget Appropriations above \$250,000 and Reserve Transfers requiring Council authorization for the period covering January 1, 2020 through June 30, 2020 totalling \$1,324,412, be approved.

Result: Motion CARRIED by a vote of 3 to 0, as follows:

YES – Councillor Maureen Wilson
 YES – Councillor Ninder Nann
 YES – Councillor John-Paul Danko
 NOT PRESENT – Chair Maria Pearson

**2. Capital Projects Status Report as of June 30, 2020 (FCS20078) (City Wide)
(Item 9.2)**

(Nann/Wilson)

- (a) That the Capital Projects Status Report – Tax Supported, as of June 30, 2020, attached as Appendix “A” to Report FCS20078, be received;
- (b) That the Capital Projects Status Report – Rate Supported, as of June 30, 2020, attached as Appendix “B” to Report FCS20078, be received;
- (c) That the Confidential Appendix “C” to Report FCS20078, be received and remain confidential.

Result: Motion CARRIED by a vote of 3 to 0, as follows:

YES – Councillor Maureen Wilson
YES – Councillor Nrinder Nann
YES – Councillor John-Paul Danko
NOT PRESENT – Chair Maria Pearson

FOR INFORMATION:

(a) CHANGES TO THE AGENDA (Item 1)

The Committee Clerk advised that there were no changes to the agenda.

(Nann/Wilson)

That the agenda for the September 29, 2020 Capital Projects Work-In-Progress Review Sub-Committee meeting be approved, as presented.

Result: Motion CARRIED by a vote of 3 to 0, as follows:

YES – Councillor Maureen Wilson
YES – Councillor Nrinder Nann
YES – Councillor John-Paul Danko
NOT PRESENT – Chair Maria Pearson

(b) DECLARATIONS OF INTEREST (Item 2)

There were no declarations of interest.

(c) APPROVAL OF MINUTES OF PREVIOUS MEETING (Item 3)

(i) January 27, 2019 (Item 3.1)

(Nann/Wilson)

That the Minutes of the January 27, 2020 meeting of the Capital Projects Work-In-Progress Review Sub-Committee meeting be approved, as presented.

Result: Motion CARRIED by a vote of 3 to 0, as follows:

YES – Councillor Maureen Wilson
YES – Councillor Nrinder Nann
YES – Councillor John-Paul Danko
NOT PRESENT – Chair Maria Pearson

(d) ADJOURNMENT (Item 15)

(Nann/Wilson)

That, there being no further business, the Capital Projects Work-In-Progress Review Sub-Committee, be adjourned at 10:26 a.m.

Result: Motion CARRIED by a vote of 3 to 0, as follows:

YES – Councillor Maureen Wilson
YES – Councillor Nrinder Nann
YES – Councillor John-Paul Danko
NOT PRESENT – Chair Maria Pearson

Respectfully submitted,

Councillor Danko, Vice-Chair
Capital Projects Work-in-Progress
Sub-Committee

Angela McRae
Legislative Coordinator
Office of the City Clerk



CITY OF HAMILTON
CORPORATE SERVICES DEPARTMENT
Financial Planning, Administration and Policy Division

| | |
|---------------------------|--|
| TO: | Chair and Members Capital Projects Work-in-Progress Review Sub-Committee |
| COMMITTEE DATE: | February 23, 2021 |
| SUBJECT/REPORT NO: | Capital Project Closing Report as of September 30, 2020 FCS20079(a) (City Wide) |
| WARD(S) AFFECTED: | City Wide |
| PREPARED BY: | Tran Trang (905) 546-2424 Ext. 6151 Duncan Robertson (905) 546-2424 Ext. 4744 |
| SUBMITTED BY: | Brian McMullen Director, Financial Planning, Administration and Policy Corporate Services Department |
| SIGNATURE: | |

RECOMMENDATION(S)

- (a) That the General Manager, Finance and Corporate Services, be authorized to transfer \$1,523,935 to the Unallocated Capital Levy Reserve (108020) and \$78,061 from other sources as outlined in Appendix "A" to Report FCS20079(a);
- (b) That the General Manager, Finance and Corporate Services, be directed to close the completed and / or cancelled capital projects listed in Appendix "B" to Report FCS20079(a) in accordance with the Capital Projects Closing and Monitoring Policy;
- (c) That Appendix "C" to Report FCS20079(a), Capital Projects Budget Appropriations for the period covering July 1, 2020 through September 30, 2020, be received for information;
- (d) That Appendix "D" to Report FCS20079(a), Capital Projects Budget Appropriations of \$250,000 or greater and Capital Project Reserve Funding requiring Council authorization, be approved;
- (e) That Appendix "E" to Report FCS20079(a), Capital Budget Adjustments on the Council Priority Minor Maintenance Projects as of September 30, 2020, be approved;

OUR Vision: To be the best place to raise a child and age successfully.

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OUR Culture: Collective Ownership, Steadfast Integrity, Courageous Change, Sensational Service, Engaged Empowered Employees.

**SUBJECT: Capital Project Closing Report as of September 30, 2020 (FCS20079(a))
(City Wide) – Page 2 of 9**

EXECUTIVE SUMMARY

Report FCS20079(a) presents the capital projects, which have been completed or cancelled as of September 30, 2020.

Appendix “A” to Report FCS20079(a) summarizes net transfers to the Unallocated Capital Levy Reserve and other sources.

Appendix “B” to Report FCS20079(a) lists the individual projects to be closed. A total of 163 projects with a combined budget of \$114,031,486 is being recommended for closure and is summarized as follows:

- \$15,881,955 relating to completed projects funded from the Unallocated Capital Levy Reserve (108020), which have a net surplus of \$1,523,935;
- \$830,000 relating to completed projects funded from other program specific reserves, which require a net transfer of \$78,061 to close;
- \$9,871,475 relating to cancelled or delayed projects; and
- \$87,448,056 relating to projects completed on or under budget that do not impact reserves.

All capital projects listed for closure in Appendix “B” to Report FCS20079(a) have been reviewed and determined to be complete, with all revenue and expenditure transactions relating to these projects having been processed. Any funding adjustments necessary to close the projects in accordance with the Capital Projects Closing and Monitoring Policy (Report FCS05044, Report FCS07081(a) and Report FCS14031) are reflected in the amounts presented.

Appendix “C” to Report FCS20079(a) lists the appropriation of funds between capital projects totalling \$6,140,915 for the period covering July 1, 2020 through September 30, 2020 in accordance with the Capital Projects Budget Appropriation and Work-in-Progress Transfer Policy (Report FCS14031).

Appendix “D” to Report FCS20079(a) lists all the capital projects budget appropriations to transfer funds of \$250,000 or greater from other projects or fund from reserves requiring Council approval.

Appendix “E” to Report FCS20079(a) lists all the capital budget adjustments on the CP Minor Maintenance Projects totalling \$7,086,357, requiring Council approval as of September 30, 2020.

Alternatives for Consideration – Not Applicable

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**SUBJECT: Capital Project Closing Report as of September 30, 2020 (FCS20079(a))
(City Wide) – Page 3 of 9**

FINANCIAL – STAFFING – LEGAL IMPLICATIONS

Financial: As outlined in Appendix “A” to Report FCS20079(a) and summarized in Table 1, a total of \$101 in funding is required from the Unallocated Capital Levy Reserve (108020) to offset projects in a negative position. These projects are offset by projects in a positive position totalling \$1,524,035, resulting in a net transfer to this Reserve of \$1,523,935.

Table 1
City of Hamilton
Capital Project Closings
As of September 30, 2020
Unallocated Capital Levy Reserve (108020)

| Year Approved | ProjectID | Description | Surplus/ (Deficit) |
|--|------------|--|------------------------|
| Projects requiring funds | | | |
| 2017 | 3541741409 | Code & Legislative Compliance | \$ (33.17) |
| 2019 | 5121992000 | Closed Landfill Maint&Cap Imp | (67.34) |
| | | | \$ (100.51) |
| Projects returning funds | | | |
| 2008 | 4240903001 | The Gore Master Plan | \$ 2,047.75 |
| 2008 | 4400856600 | Olmstead Natural Open Space | 47.85 |
| 2009 | 3450953900 | AODA Customer Service Std | 48,891.45 |
| 2012 | 4031218212 | Bridge 185-Bay N so Strachan W | 435,881.92 |
| 2014 | 4031441460 | Salt/Sand Storage Rehab | 13,291.73 |
| 2014 | 5121490530 | Sign Kiosks & Poster Sleeve Program | 373.33 |
| 2014 | 7101454710 | SWL Rec Cntr Independence | 450.63 |
| 2015 | 4041514009 | New Traffic Signal - Mall Rd (395 Mohawk Rd E) | 60,000.00 |
| 2016 | 4031680582 | 2016 Development Rd Urbanization | 1,401.18 |
| 2016 | 4041610018 | Low-Wattage-LED Replace | 683,062.32 |
| 2017 | 2051759702 | Phase 1 Profile Management | 44,281.82 |
| 2017 | 4031741760 | Chedoke Yard Salt Dome | 5,338.83 |
| 2017 | 4661720722 | Overhead Sign Structure - 2017 | 87,987.21 |
| 2019 | 4451955901 | Aviary Bus Case Review | 11,979.01 |
| 2019 | 5121955137 | Waste Management R&D | 125,000.00 |
| 2020 | 3382055003 | Provision SOGR Boards & Agencies | 4,000.00 |
| | | | \$ 1,524,035.03 |
| Net impact to the Unallocated Capital Levy Reserve | | | \$ 1,523,934.52 |

As outlined in Appendix “A” to Report FCS20079(a) and summarized in Table 2, a net total of \$78,061 in funding is required from Other Sources (Program Specific Reserves and Unallocated Current Funds-Sanitary) to offset projects in a negative or deficit position that were submitted for closure.

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**SUBJECT: Capital Project Closing Report as of September 30, 2020 (FCS20079(a))
(City Wide) – Page 4 of 9**

Table 2
City of Hamilton
Capital Project Closings
As of September 30, 2020
Impacting Reserves and Capital Projects

| Year Approved | ProjectID | Description | Surplus/ (Deficit) |
|---|------------|--|------------------------------|
| Projects requiring funds | | | |
| 2012 | 4241249208 | Ward 8 Cap Reinvest Over \$100k | \$ (2,658.00) |
| 2016 | 4241609106 | Westdale Streets Master Plan | (1,166.66) |
| 2017 | 3541741701 | Confidential-PED17148(b) - HWDSB Property at 77 Gage Ave North | (1,584.18) |
| 2017 | 5161755640 | Non-Trunk Flow Monitoring | (59,474.63) |
| 2018 | 3301809600 | Ward 6 Capital Reinvestment | (85.13) |
| 2018 | 3301809800 | Ward 8 Capital Reinvestment | (1,550.00) |
| 2019 | 3301909700 | Ward 7 Capital Reinvestment | (3,126.51) |
| 2019 | 5141970002 | Baldwin & Court-West to Dundas | (8,415.93) |
| Net impact to Other Program Specific Reserves | | | <u>\$ (78,061.04)</u> |

Appendix "C" to Report FCS20079(a) details the appropriations between capital projects during the period covering July 1, 2020 to September 30, 2020. A total of \$6,140,915 was moved between capital projects in compliance with the Capital Projects Budget Appropriation and Work-in-Progress Transfer Policy (Report FCS14031), as summarized in Table 3.

Table 3
City of Hamilton
Capital Project Appropriations
As of September 30, 2020
Transfers by Department

| Department | Amount |
|-------------------------------|-------------------------------|
| Tax Supported Capital Budget | |
| Corporate Services | \$ - |
| Corporate Projects | \$ 73,612.62 |
| Planning & Development | 4,342,518.33 |
| Health & Safe Communities | 147,723.45 |
| Public Works - Tax Funded | 1,230,992.96 |
| | <u>\$ 5,794,847.36</u> |
| Rate Supported Capital Budget | |
| Public Works - Rate Funded | \$ 346,067.65 |
| Total | <u>\$ 6,140,915.01</u> |

**SUBJECT: Capital Project Closing Report as of September 30, 2020 (FCS20079(a))
(City Wide) – Page 5 of 9**

Appendix “D” to Report FCS20079(a) lists all the capital projects (Data Centre HVAC, Fleet Additions and Pending Litigation) requiring Council approval to transfer funds from other capital projects of \$250,000 or greater or fund from reserves. The number of projects and the requested transfer amounts are summarized in Table 4.

Table 4
City of Hamilton
Capital Projects Budget Appropriation Transfers
of \$250,000 or greater and Reserve Funding

| Description | Projects/ Transfers From | Projects/ Transfers To | Amount |
|--------------------------------------|-----------------------------|---------------------------|------------------------|
| Corporate Services | | | |
| Information Technology Program | 1 | 1 | \$ 250,000.00 |
| Public Works (Rate) | | | |
| Waterworks Regular Program | 1 | 1 | \$ 560,000.00 |
| Public Works (Tax & Rate) | | | |
| Roads | 5 | 5 | \$ 608,275.26 |
| Total | | | \$ 1,418,275.26 |

Appendix “E” to Report FCS20079(a) seeks approval to consolidate unused prior years’ Council Priority Minor Maintenance project balances with the current projects as of September 30, 2020.

Staffing: N/A

Legal: N/A

HISTORICAL BACKGROUND

The Capital Status and Capital Project Closing reports are submitted to City Council three times a year at June 30, September 30 and December 31.

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**SUBJECT: Capital Project Closing Report as of September 30, 2020 (FCS20079(a))
(City Wide) – Page 6 of 9**

On December 14, 2011, Council approved Report FCS11073(a) which directed staff to review the Capital Projects Status and Closing process and that a process where departments report to their respective Standing Committee on the status of the Capital Work-in-Progress projects be implemented. Standing Committee reporting commenced as of the June 30, 2013 reporting period. Reports are brought forward to the Standing Committee three times per reporting year at June 30, September 30 and December 31. This allows the Standing Committee to review the status of a fewer number of projects, in greater detail, applicable to their area of oversight.

The Capital Projects Closing Report has remained the responsibility of the Financial Planning, Administration and Policy Division to ensure suitable controls are maintained, projects are appropriately closed and to centralize the function.

On May 14, 2014, Council approved changes to the City's Capital Project Monitoring Policy (Report FCS14031) and Capital Project Closing Policy (Reports FCS05044 and FCS07081(a)). The amended Policy has staff submit the Capital Project Status Reports and Capital Project Closing Reports to the Capital Projects Work-in-Progress Sub-Committee.

POLICY IMPLICATIONS AND LEGISLATED REQUIREMENTS

The submission of the Capital Projects Closing Report is a requirement of the City's Capital Closing Policy Reports (Reports FCS05044 and FCS07081(a)) and Capital Projects Monitoring Policy Report (Report FCS14031).

The City's Capital Closing Policy (Reports FCS05044 / FCS07081(a)) states:

- i) That any approved Capital project, whose construction stage has not begun after three years, be closed and be re-submitted to Council for approval.
- ii) That any closing surplus or deficit be distributed as follows:
 - 1. Surplus:
 - a) If funded from a specific reserve, return funds to that reserve.
 - b) If funded from debentures, apply to reduce future debenture requirements.
 - c) If funded from current contribution, apply to the Unallocated Capital Levy Reserve or apply to reduce Outstanding Debt.
 - 2. Deficit:
 - a) If funded from a specific reserve, fund from that reserve.
 - b) If funded from debentures, increase future debenture requirements only if no other source of financing is available.
 - c) If funded from current contribution, fund from the Unallocated Capital Levy Reserve.

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**SUBJECT: Capital Project Closing Report as of September 30, 2020 (FCS20079(a))
(City Wide) – Page 7 of 9**

The City's Capital Projects Monitoring Policy and Capital Projects Budget Appropriation and Work-in-Progress Transfer Policy (Report FCS14031), as amended by Council on May 14, 2014, states:

- i) That a Capital Projects Status Report be submitted by departments to Capital Projects Work-in-Progress Sub Committee three times a year as of June 30, September 30 and December 31.
- ii) That a Capital Projects Closing Report be compiled by Corporate Services Department and submitted to the Capital Projects Work-in-Progress Sub-Committee three times a year as of June 30, September 30 and December 31.
- iii) That unfavourable project variances be funded according to the Capital Projects Budget Appropriation and Work-in-Progress Transfer Policy. If available funding cannot be found within the limits of the Capital Projects Budget Appropriation and Work-in-Progress Transfer Policy, a report explaining the variance and recommending a source of funding be submitted to the appropriate Committee of Council for approval.
- iv) Approval authority for the re-appropriation of funds in each financial year be at the same levels as the City's Procurement Policy:
 1. Council must approve appropriations of \$250,000 or greater
 2. City Manager or designate must approve appropriations greater than \$100,000 and less than \$250,000
 3. General Managers or delegated staff be authorized to approve appropriations up to \$100,000

RELEVANT CONSULTATION

Staff from the following departments, boards and / or agencies submitted the included capital projects for closure:

- Public Works Department
- Planning and Economic Development Department
- Corporate Services Department
- Healthy and Safe Communities Department

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**SUBJECT: Capital Project Closing Report as of September 30, 2020 (FCS20079(a))
(City Wide) – Page 8 of 9**

ANALYSIS AND RATIONALE FOR RECOMMENDATION(S)

For each Capital Project Status Report, staff determines if projects can be closed (inactivated) and monitors the financial activity to ensure that Council is aware of any capital projects which deviate significantly from the approved budgeted amounts. Once projects have been determined to be complete or cancelled, they are submitted by departments to Financial Planning, Administration and Policy for inclusion in the Capital Projects Closing Report. These submissions are reviewed by Financial Planning, Administration and Policy to ensure transactions are finalized, all purchase orders cleared and a funding source is identified, where necessary.

Inactivating completed projects helps to keep the number of capital projects in the financial system to a manageable size and eliminates redundant data from reports. More importantly, it ensures that projects which are complete and / or no longer required do not unnecessarily tie up budget resources that could be re-directed to other needs / capital projects.

Appendix “D” to Report FCS20079(a) includes capital project budget appropriation requests to transfer funds of \$250,000 or greater from other projects and funding from reserves requiring Council approval as per the Capital Projects’ Budget Appropriation and Work-in-Progress Transfer Policy and Reserve Policies. The requests total \$1,418,275.

Appendix “E” to Report FCS20079(a) includes budget appropriation requests requiring Council approval to transfer funds from projects and / or reserves per the Capital Projects’ Budget Appropriation and Work-in-Progress Transfer Policy. There are 21 requests totalling \$7,086,357.

ALTERNATIVES FOR CONSIDERATION

There are no alternatives as the Capital Projects Closing Report deals primarily with historical information and application of corporate policies.

ALIGNMENT TO THE 2016 – 2025 STRATEGIC PLAN

Community Engagement and Participation

Hamilton has an open, transparent and accessible approach to City government that engages with and empowers all citizens to be involved in their community.

Economic Prosperity and Growth

Hamilton has a prosperous and diverse local economy where people have opportunities to grow and develop.

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**SUBJECT: Capital Project Closing Report as of September 30, 2020 (FCS20079(a))
(City Wide) – Page 9 of 9**

Built Environment and Infrastructure

Hamilton is supported by state-of-the-art infrastructure, transportation options, buildings and public spaces that create a dynamic City.

Our People and Performance

Hamiltonians have a high level of trust and confidence in their City government.

APPENDICES AND SCHEDULES ATTACHED

Appendix “A” to Report FCS20079(a) - Capital Project Closings as of September 30, 2020 - Projects Impacting the Unallocated Capital Levy Reserve and Other Sources

Appendix “B” to Report FCS20079(a) - Capital Projects Closing Schedule as of September 30, 2020

Appendix “C” to Report FCS20079(a) - Capital Projects Budget Appropriation Schedule for the Period Covering July 1, 2020 through September 30, 2020

Appendix “D” to Report FCS20079(a) - Capital Projects Budget Appropriations of \$250,000 or greater and Capital Project Reserve Funding

Appendix “E” to Report FCS20079(a) - Capital Budget Adjustments on the CP Minor Maintenance Projects as of September 30, 2020

TT/DR/dt

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| CITY OF HAMILTON CAPITAL PROJECT CLOSINGS AS OF SEPTEMBER 30, 2020 Projects impacting the Unallocated Capital Levy Reserve and Other Sources | | | | | | |
|---|------------|--|----------------------------|------------|-----------------------------------|--|
| Year Approved | ProjectID | Description | Surplus/ (Deficit) (\$) | Reserve | Description | |
| Projects requiring funds | | | | | | |
| 2017 | 3541741409 | Code & Legislative Compliance | (33.17) | 108020 | Unalloc Capital Levy | |
| 2019 | 5121992000 | Closed Landfill Maint&Cap Imp | (67.34) | 108020 | Unalloc Capital Levy | |
| | | | (100.51) | | | |
| Projects returning funds | | | | | | |
| 2008 | 4240903001 | The Gore Master Plan | 2,047.75 | 108020 | Unalloc Capital Levy | |
| 2008 | 4400856600 | Olmstead Natural Open Space | 47.85 | 108020 | Unalloc Capital Levy | |
| 2009 | 3450953900 | AODA Customer Service Std | 48,891.45 | 108020 | Unalloc Capital Levy | |
| 2012 | 4031218212 | Bridge 185-Bay N so Strachan W | 435,881.92 | 108020 | Unalloc Capital Levy | |
| 2014 | 4031441460 | Salt/Sand Storage Rehab | 13,291.73 | 108020 | Unalloc Capital Levy | |
| 2014 | 5121490530 | Sign Kiosks & Poster Sleeve Program | 373.33 | 108020 | Unalloc Capital Levy | |
| 2014 | 7101454710 | SWL Rec Cntr Independence | 450.63 | 108020 | Unalloc Capital Levy | |
| 2015 | 4041514009 | New Traffic Signal - Mall Rd (395 Mohawk Rd E) | 60,000.00 | 108020 | Unalloc Capital Levy | |
| 2016 | 4031680582 | 2016 Development Rd Urbanization | 1,401.18 | 108020 | Unalloc Capital Levy | |
| 2016 | 4041610018 | Low-Wattage-LED Replace | 683,062.32 | 108020 | Unalloc Capital Levy | |
| 2017 | 2051759702 | Phase 1 Profile Management | 44,281.82 | 108020 | Unalloc Capital Levy | |
| 2017 | 4031741760 | Chedoke Yard Salt Dome | 5,338.83 | 108020 | Unalloc Capital Levy | |
| 2017 | 4661720722 | Overhead Sign Structure - 2017 | 87,987.21 | 108020 | Unalloc Capital Levy | |
| 2019 | 4451955901 | Aviary Bus Case Review | 11,979.01 | 108020 | Unalloc Capital Levy | |
| 2019 | 5121955137 | Waste Management R&D | 125,000.00 | 108020 | Unalloc Capital Levy | |
| 2020 | 3382055003 | Provision SOGR Boards & Agencies | 4,000.00 | 108020 | Unalloc Capital Levy | |
| | | | 1,524,035.03 | | | |
| Net impact to the Unallocated Capital Levy Reserve | | | 1,523,934.52 | | | |
| Projects requiring funds | | | | | | |
| 2012 | 4241249208 | Ward 8 Cap Reinvest Over \$100k | (2,658.00) | 108058 | Ward 8-Capital Infrastructure | |
| 2016 | 4241609106 | Westdale Streets Master Plan | (1,166.66) | 108051 | Ward 1-Capital Infrastructure | |
| 2017 | 3541741701 | Confidential-PED17148(b) - HWDSB Property at 77 Gage Ave North | (1,584.18) | 108053 | Ward 3-Capital Infrastructure | |
| 2017 | 5161755640 | Non-Trunk Flow Monitoring | (59,474.63) | 5169309324 | Unalloc Current Funds-Sanitary | |
| 2018 | 3301809600 | Ward 6 Capital Reinvestment | (85.13) | 108056 | Ward 6-Capital Infrastructure | |
| 2018 | 3301809800 | Ward 8 Capital Reinvestment | (1,550.00) | 108058 | Ward 8-Capital Infrastructure | |
| 2019 | 3301909700 | Ward 7 Capital Reinvestment | (3,126.51) | 108057 | Ward 7-Capital Infrastructure | |
| 2019 | 5141970002 | Baldwin & Court-West to Dundas | (8,415.93) | 5142071318 | Roxborough - Strath to Kenilworth | |
| Net impact to Other Reserves | | | (78,061.04) | | | |
| Total Net impact to the Unallocated Capital Levy Reserve & Other Reserves | | | 1,445,873.48 | | | |

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| YEAR APPROVED | PROJECT ID | DESCRIPTION | APPROVED BUDGET (\$) | REVENUES (\$) | EXPENDITURES (\$) | PROJECT SURPLUS/ (DEFICIT) (\$) | % SPENT |
|---|------------|--|----------------------|----------------------|----------------------|---------------------------------|---------------|
| | | | a | b | c | d = b - c | e=c/a |
| UNALLOCATED CAPITAL LEVY RESERVE | | | | | | | |
| 2008 | 4240903001 | The Gore Master Plan | 100,000.00 | 100,000.00 | 97,952.25 | 2,047.75 | 98.0% |
| 2008 | 4400856600 | Olmstead Natural Open Space | 1,335,517.84 | 1,335,565.69 | 1,335,517.84 | 47.85 | 100.0% |
| 2009 | 3450953900 | AODA Customer Service Std | 261,800.00 | 261,806.23 | 212,914.78 | 48,891.45 | 81.3% |
| 2012 | 4031218212 | Bridge 185-Bay N so Strachan W | 500,000.00 | 500,000.00 | 64,118.08 | 435,881.92 | 12.8% |
| 2014 | 4031441460 | Salt/Sand Storage Rehab | 400,000.00 | 390,000.00 | 376,708.27 | 13,291.73 | 94.2% |
| 2014 | 5121490530 | Sign Kiosks & Poster Sleeve Program | 200,000.00 | 200,000.00 | 199,626.67 | 373.33 | 99.8% |
| 2014 | 7101454710 | SWL Rec Cntr Independence | 1,270,993.00 | 1,271,444.12 | 1,270,993.49 | 450.63 | 100.0% |
| 2015 | 4041514009 | New Traffic Signal - Mall Rd (395 Mohawk Rd E) | 160,000.00 | 60,000.00 | 0.00 | 60,000.00 | 0.0% |
| 2016 | 4031680582 | 2016 Development Rd Urbanization | 500,000.00 | 388,484.66 | 387,083.48 | 1,401.18 | 77.4% |
| 2016 | 4041610018 | Low-Wattage-LED Replace | 9,200,000.00 | 8,936,817.50 | 8,253,755.18 | 683,062.32 | 89.7% |
| 2017 | 2051759702 | Phase 1 Profile Management | 190,000.00 | 190,000.00 | 145,718.18 | 44,281.82 | 76.7% |
| 2017 | 3541741409 | Code & Legislative Compliance | 608,644.29 | 608,644.29 | 608,677.46 | (33.17) | 100.0% |
| 2017 | 4031741760 | Chedoke Yard Salt Dome | 91,000.00 | 91,000.00 | 85,661.17 | 5,338.83 | 94.1% |
| 2017 | 4661720722 | Overhead Sign Structure - 2017 | 500,000.00 | 500,000.00 | 412,012.79 | 87,987.21 | 82.4% |
| 2019 | 4451955901 | Aviary Bus Case Review | 25,000.00 | 25,000.00 | 13,020.99 | 11,979.01 | 52.1% |
| 2019 | 5121955137 | Waste Management R&D | 125,000.00 | 125,000.00 | 0.00 | 125,000.00 | 0.0% |
| 2019 | 5121992000 | Closed Landfill Maint&Cap Imp | 0.00 | (67.34) | 0.00 | (67.34) | #DIV/0! |
| 2020 | 3382055003 | Provision SOGR Boards & Agencies | 414,000.00 | 4,000.00 | 0.00 | 4,000.00 | 0.0% |
| TOTAL FUNDS FROM UNALLOCATED CAPITAL LEVY (18) | | | 15,881,955.13 | 14,987,695.15 | 13,463,760.63 | 1,523,934.52 | 84.8% |
| OTHER PROGRAM SPECIFIC RESERVES | | | | | | | |
| 2012 | 4241249208 | Ward 8 Cap Reinvest Over \$100k | 0.00 | 0.00 | 2,658.00 | (2,658.00) | #DIV/0! |
| 2016 | 4241609106 | Westdale Streets Master Plan | 150,000.00 | 150,000.00 | 151,166.66 | (1,166.66) | 100.8% |
| 2017 | 3541741701 | Confidential-PED17148(b) - HWDSB Property at 77 Gage Ave North | 90,000.00 | 90,000.00 | 91,584.18 | (1,584.18) | 101.8% |
| 2017 | 5161755640 | Non-Trunk Flow Monitoring | 100,000.00 | 100,000.00 | 159,474.63 | (59,474.63) | 159.5% |
| 2018 | 3301809600 | Ward 6 Capital Reinvestment | 100,000.00 | 100,000.00 | 100,085.13 | (85.13) | 100.1% |
| 2018 | 3301809800 | Ward 8 Capital Reinvestment | 100,000.00 | 50,000.00 | 51,550.00 | (1,550.00) | 51.6% |
| 2019 | 3301909700 | Ward 7 Capital Reinvestment | 100,000.00 | 100,000.00 | 103,126.51 | (3,126.51) | 103.1% |
| 2019 | 5141970002 | Baldwin & Court-West to Dundas | 190,000.00 | 190,000.00 | 198,415.93 | (8,415.93) | 104.4% |
| TOTAL FUNDS FROM PROGRAM SPECIFIC RESERVES (8) | | | 830,000.00 | 780,000.00 | 858,061.04 | (78,061.04) | 103.4% |
| DELAYED/CANCELLED PROJECTS | | | | | | | |
| 2016 | 5181655649 | Clean Harbor Flushable Project | 75,000.00 | 0.00 | 0.00 | 0.00 | 0.0% |
| 2016 | 5181680680 | Big Creek | 200,000.00 | 0.00 | 0.00 | 0.00 | 0.0% |
| 2018 | 4241809204 | Hunter-Walnut Planter Barriers | 1,475.00 | 0.00 | 0.00 | 0.00 | 0.0% |
| 2018 | 4241809340 | Res Composter Pilot | 35,000.00 | 0.00 | 0.00 | 0.00 | 0.0% |
| 2019 | 5161996954 | Aberdeen Hillside Sewer | 450,000.00 | 0.00 | 0.00 | 0.00 | 0.0% |
| 2019 | 5301984901 | Corridor Capacity | 610,000.00 | 0.00 | 0.00 | 0.00 | 0.0% |
| 2019 | 5301985901 | Transit Terminal Development | 3,190,000.00 | 0.00 | 0.00 | 0.00 | 0.0% |
| 2020 | 5162067375 | Upgrades SPS Outstations | 170,000.00 | 0.00 | 0.00 | 0.00 | 0.0% |
| 2020 | 5182080082 | SWMP W19 - Parkside Hills Ph 2 | 3,740,000.00 | 0.00 | 0.00 | 0.00 | 0.0% |
| 2020 | 5312082100 | ATS-Vehicle Replacement Program | 1,400,000.00 | 0.00 | 0.00 | 0.00 | 0.0% |
| TOTAL DELAYED/CANCELLED PROJECTS (10) | | | 9,871,475.00 | 0.00 | 0.00 | 0.00 | 0.0% |
| COMPLETED PROJECTS | | | | | | | |
| CORPORATE PROJECTS DEPARTMENT (Tax Budget) | | | | | | | |
| Councillor Infrastructure Program | | | | | | | |
| 2014 | 3301409600 | Ward 6 Capital Reinvestment | 83,000.00 | 82,180.89 | 82,180.89 | 0.00 | 99.0% |
| 2014 | 4241409206 | A/R - Poster Kiosks | 20,000.00 | 20,000.00 | 20,000.00 | 0.00 | 100.0% |
| 2016 | 3301609200 | Ward 2 Capital Reinvestment | 100,000.00 | 95,514.09 | 95,514.09 | 0.00 | 95.5% |

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| YEAR APPROVED | PROJECT ID | DESCRIPTION | APPROVED BUDGET (\$) | REVENUES (\$) | EXPENDITURES (\$) | PROJECT SURPLUS/ (DEFICIT) (\$) | % SPENT |
|---|------------|--------------------------------|----------------------|---------------|-------------------|---------------------------------|---------|
| | | | a | b | c | d = b - c | e = c/a |
| 2016 | 3301609300 | Ward 3 Capital Reinvestment | 100,000.00 | 39,588.15 | 39,588.15 | 0.00 | 39.6% |
| 2016 | 3301609600 | Ward 6 Capital Reinvestment | 100,000.00 | 99,794.61 | 99,794.61 | 0.00 | 99.8% |
| 2016 | 3301609700 | Ward 7 Capital Reinvestment | 100,000.00 | 91,613.30 | 91,613.30 | 0.00 | 91.6% |
| 2016 | 3301609800 | Ward 8 Capital Reinvestment | 100,000.00 | 81,917.34 | 81,917.34 | 0.00 | 81.9% |
| 2017 | 3301709100 | Ward 1 Capital Reinvestment | 100,000.00 | 56,924.82 | 56,924.82 | 0.00 | 56.9% |
| 2017 | 3301709300 | Ward 3 Capital Reinvestment | 100,000.00 | 20,968.71 | 20,968.71 | 0.00 | 21.0% |
| 2017 | 3301709400 | Ward 4 Capital Reinvestment | 100,000.00 | 86,965.43 | 86,965.43 | 0.00 | 87.0% |
| 2017 | 3301709500 | Ward 5 Capital Reinvestment | 100,000.00 | 99,477.10 | 99,477.10 | 0.00 | 99.5% |
| 2017 | 3301709600 | Ward 6 Capital Reinvestment | 100,000.00 | 99,372.55 | 99,372.55 | 0.00 | 99.4% |
| 2017 | 3301709700 | Ward 7 Capital Reinvestment | 100,000.00 | 45,995.22 | 45,995.22 | 0.00 | 46.0% |
| 2017 | 4241709110 | Victoria Prk Pool Enhncmnt | 100,000.00 | 99,766.43 | 99,766.43 | 0.00 | 99.8% |
| 2017 | 4241709111 | Earl Kitchener Crosswalk | 40,000 | 24,590 | 24,590 | 0.00 | 61.5% |
| 2017 | 4241709114 | Victoria Park Lighting | 112,000.00 | 96,559.25 | 96,559.25 | 0.00 | 86.2% |
| 2017 | 4241709302 | Adelaide Hoodless Playground | 150,000.00 | 150,000.00 | 150,000.00 | 0.00 | 100.0% |
| 2017 | 4241709402 | Montgomery Park Path | 55,000.00 | 55,000.00 | 55,000.00 | 0.00 | 100.0% |
| 2018 | 3301809100 | Ward 1 Capital Reinvestment | 100,000.00 | 22,458.75 | 22,458.75 | 0.00 | 22.5% |
| 2018 | 3301809300 | Ward 3 Capital Reinvestment | 100,000.00 | 5,000.00 | 5,000.00 | 0.00 | 5.0% |
| 2018 | 3301809400 | Ward 4 Capital Reinvestment | 100,000.00 | 66,755.91 | 66,755.91 | 0.00 | 66.8% |
| 2018 | 3301809500 | Ward 5 Capital Reinvestment | 100,000.00 | 49,263.26 | 49,263.26 | 0.00 | 49.3% |
| 2019 | 3301909014 | Ward 14 Capital Reinvestment | 100,000.00 | 57,319.28 | 57,319.28 | 0.00 | 57.3% |
| 2019 | 3301909100 | Ward 1 Capital Reinvestment | 100,000.00 | 7,888.80 | 7,888.80 | 0.00 | 7.9% |
| 2019 | 3301909200 | Ward 2 Capital Reinvestment | 100,000.00 | 12,783.67 | 12,783.67 | 0.00 | 12.8% |
| 2019 | 3301909300 | Ward 3 Capital Reinvestment | 100,000.00 | 6,550.00 | 6,550.00 | 0.00 | 6.6% |
| 2019 | 3301909400 | Ward 4 Capital Reinvestment | 100,000.00 | 19,632.01 | 19,632.01 | 0.00 | 19.6% |
| 2019 | 3301909600 | Ward 6 Capital Reinvestment | 126,612.62 | 50,225.05 | 50,225.05 | 0.00 | 39.7% |
| 2019 | 3301909800 | Ward 8 Capital Reinvestment | 100,000.00 | 358.69 | 358.69 | 0.00 | 0.4% |
| 2019 | 4241909101 | A/R - Inchbury Speed Cushions | 10,000.00 | 9,720.00 | 9,720.00 | 0.00 | 97.2% |
| 2019 | 4241909102 | A/R - Oxford Speed Cushions | 10,000.00 | 9,720.00 | 9,720.00 | 0.00 | 97.2% |
| 2019 | 4241909204 | W2 Metal Containers | 400.00 | 400.00 | 400.00 | 0.00 | 100.0% |
| 2019 | 4241909218 | 226 Rebecca Gazebo | 5,450.00 | 4,909.92 | 4,909.92 | 0.00 | 90.1% |
| 2019 | 4241909228 | A/R - Ward 2 Speed Cushions | 35,000.00 | 33,090.00 | 33,090.00 | 0.00 | 94.5% |
| 2019 | 4241909307 | Gage Park Assessible Swings | 50,000.00 | 47,588.16 | 47,588.16 | 0.00 | 95.2% |
| 2019 | 4241909308 | A/R - W3 Speed Humps | 55,000.00 | 51,755.00 | 51,755.00 | 0.00 | 94.1% |
| 2019 | 4241909402 | AR - Melvin Avenue Resurfacing | 1,030,000.00 | 934,388.64 | 934,388.64 | 0.00 | 90.7% |
| 2019 | 4241909403 | Tragina - Normandy to Main | 300,000.00 | 156,516.66 | 156,516.66 | 0.00 | 52.2% |
| 2019 | 4241909405 | A/R - Wexford Speed Cushions | 5,600.00 | 4,860.00 | 4,860.00 | 0.00 | 86.8% |
| 2019 | 4241909406 | A/R - London St Speed Cushions | 12,000.00 | 9,720.00 | 9,720.00 | 0.00 | 81.0% |
| 2019 | 4241909902 | Valley Park Court Wind Screens | 4,000.00 | 2,722.40 | 2,722.40 | 0.00 | 68.1% |
| OUTSIDE BOARDS AND AGENCIES (Tax Budget) | | | | | | | |
| City Housing | | | | | | | |
| 2014 | 6731441401 | Parking Structure-30 Sanford S | 1,142,000.00 | 1,142,000.00 | 1,142,000.00 | 0.00 | 100.0% |
| 2017 | 6181741602 | City Housing Contribution | 500,000.00 | 500,000.00 | 500,000.00 | 0.00 | 100.0% |
| Police Services | | | | | | | |
| 2014 | 3761457401 | Crime Mapping Services | 250,000.00 | 250,000.00 | 250,000.00 | 0.00 | 100.0% |
| 2018 | 3761851100 | 2018 Police Vehicle Purchases | 0.00 | 2,449,399.20 | 2,449,399.20 | 0.00 | #DIV/0! |
| 2018 | 3761851801 | Marine Vessel (Hike) | 0.00 | 800,000.00 | 800,000.00 | 0.00 | #DIV/0! |
| 2019 | 3761951811 | Conducted Energy Weapons (CEW) | 335,000.00 | 335,000.00 | 335,000.00 | 0.00 | 100.0% |
| 2019 | 3761957801 | ISD - Compellent Storage | 180,000.00 | 180,000.00 | 180,000.00 | 0.00 | 100.0% |
| Planning & Development (Tax Budget) | | | | | | | |

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|---|------------|--|----------------------|---------------|-------------------|---------------------------------|---------|
| | | | a | b | c | d = b - c | e=c/a |
| Parking By-Law Services Division | | | | | | | |
| 2016 | 4901657600 | HMPS Software Upgrade | 200,000.00 | 115,805.58 | 115,805.58 | 0.00 | 57.9% |
| Real Estate Division | | | | | | | |
| 2019 | 3561950123 | RE1903 - 74 Trinity Church Rd Purchase | 407,551.00 | 406,571.01 | 406,571.01 | 0.00 | 99.8% |
| 2020 | 3562050001 | RE2001 - 68 Trinity Church Road | 0.00 | 169,759.98 | 169,759.98 | 0.00 | 0.0% |
| Public Works (Tax Budget) | | | | | | | |
| Roads Division | | | | | | | |
| 2010 | 8201055100 | Gore Pedestrianization Pilot | 179,000.00 | 176,496.40 | 176,496.40 | 0.00 | 98.6% |
| 2015 | 4031560999 | Closed Projects - Roads | 14,000.00 | 231,465.52 | 231,465.52 | 0.00 | 1653.3% |
| 2017 | 4031710012 | Railway Roadway Crossings Rehab Program - 2017 | 150,000.00 | 150,000.00 | 150,000.00 | 0.00 | 100.0% |
| 2017 | 4661720001 | ATMS - Advanced Traffic Management System - 2017 | 2,910,000.00 | 2,910,000.00 | 2,910,000.00 | 0.00 | 100.0% |
| 2017 | 4661720540 | Traffic Signal Modernization Coordinated with ESI - 2017 | 750,000.00 | 750,000.00 | 750,000.00 | 0.00 | 100.0% |
| 2018 | 4031810012 | Railway Roadway Crossings Rehab Program - 2018 | 173,700.00 | 176,000.00 | 176,000.00 | 0.00 | 101.3% |
| 2018 | 4031811015 | Road Resurfacing Program - 2018 | 17,100,000.00 | 16,794,919.33 | 16,794,919.33 | 0.00 | 98.2% |
| 2018 | 4031851410 | Roads Small Equip Purchase - 2018 | 78,000.00 | 78,000.00 | 78,000.00 | 0.00 | 100.0% |
| 2018 | 4041810417 | Guiderail Replacement - 2018 | 880,000.00 | 880,000.00 | 880,000.00 | 0.00 | 100.0% |
| 2018 | 4661820001 | ATMS - Advanced Traffic Management System - 2018 | 790,000.00 | 790,000.00 | 790,000.00 | 0.00 | 100.0% |
| 2019 | 4031911224 | Sidewalk Rehabilitation Program - 2019 | 750,000.00 | 743,118.78 | 743,118.78 | 0.00 | 99.1% |
| 2019 | 4031911225 | QA-QC - 2019 | 730,000.00 | 730,000.00 | 730,000.00 | 0.00 | 100.0% |
| 2019 | 4031917677 | Preventative Maintenance Program - 2019 | 2,200,000.00 | 2,200,000.00 | 2,200,000.00 | 0.00 | 100.0% |
| 2019 | 4031918217 | Bridge & Culvert Maintenance - 2019 | 1,976,000.00 | 1,976,000.00 | 1,976,000.00 | 0.00 | 100.0% |
| 2019 | 4041910004 | Escarpment Slope Stabilization Program - 2019 | 1,000,000.00 | 1,000,000.00 | 1,000,000.00 | 0.00 | 100.0% |
| 2019 | 4041917384 | Guide Rail Replacement Program - 2019 | 400,000.00 | 400,000.00 | 400,000.00 | 0.00 | 100.0% |
| 2019 | 4661916102 | Traffic Calming - Various - 2019 | 373,300.00 | 368,287.05 | 368,287.05 | 0.00 | 98.7% |
| Transit Division | | | | | | | |
| 2013 | 5301384002 | Mobility Programs | 422,500.00 | 386,549.96 | 386,549.96 | 0.00 | 91.5% |
| 2015 | 5301584501 | Trapeze EAM Fleet Management | 800,000.00 | 479,018.59 | 479,018.59 | 0.00 | 59.9% |
| 2018 | 5301883100 | 2018 HSR Bus Replacement | 17,485,000.00 | 14,392,043.60 | 14,392,043.60 | 0.00 | 82.3% |
| Waste Management Division | | | | | | | |
| 2019 | 5121990900 | Cigarette Litter Preventn Prog | 65,000.00 | 57,835.09 | 57,835.09 | 0.00 | 89.0% |
| 2019 | 5121993000 | Maintenance & Capital Improvements to the Resource Recovery Centre | 207,771.61 | 207,771.61 | 207,771.61 | 0.00 | 100.0% |
| Recreation Facilities Division | | | | | | | |
| 2016 | 7101654608 | William Schwenger Park Washroom Facility | 506,072.22 | 506,072.22 | 506,072.22 | 0.00 | 100.0% |
| 2017 | 3541755101 | Recreation - Facilities Audit | 123,309.15 | 123,327.55 | 123,327.55 | 0.00 | 100.0% |
| Corporate Building Division | | | | | | | |
| 2015 | 3541541409 | Code & Legislative Compliance | 440,594.24 | 440,594.24 | 440,594.24 | 0.00 | 100.0% |
| 2016 | 3541641532 | Facility Capital Maintenance | 228,800.59 | 228,800.59 | 228,800.59 | 0.00 | 100.0% |
| 2016 | 3541641638 | Overhead Door Replacement Prog | 45,629.87 | 45,629.87 | 45,629.87 | 0.00 | 100.0% |
| 2016 | 3541655001 | Yard Capital Renewal Program | 211,924.49 | 211,929.25 | 211,929.25 | 0.00 | 100.0% |
| 2017 | 3541741010 | Facility Upgrades Libraries | 90,704.48 | 90,704.48 | 90,704.48 | 0.00 | 100.0% |
| 2017 | 3541741532 | Facility Capital Maintenance | 842,179.62 | 842,179.62 | 842,179.62 | 0.00 | 100.0% |
| 2017 | 3541741648 | Parking Lot Rehabilitation | 151,698.00 | 151,693.46 | 151,693.46 | 0.00 | 100.0% |
| 2017 | 3541755001 | Yard Capital Renewal Program | 189,035.57 | 189,035.57 | 189,035.57 | 0.00 | 100.0% |
| 2017 | 3541757001 | Archibus-Facility Maintenance | 76,136.35 | 76,136.35 | 76,136.35 | 0.00 | 100.0% |
| 2018 | 3541841409 | Facilities Code & Compliance | 203,910.86 | 203,910.86 | 203,910.86 | 0.00 | 100.0% |
| 2018 | 3541841648 | Parking Lot Rehabilitation | 355,606.94 | 355,606.94 | 355,606.94 | 0.00 | 100.0% |
| 2018 | 3541855701 | ConfederationPrkFacilityAssmnt | 175,231.28 | 175,231.28 | 175,231.28 | 0.00 | 100.0% |
| 2019 | 3541941409 | Code & Legislative Compliance | 418,316.08 | 418,316.08 | 418,316.08 | 0.00 | 100.0% |

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|---|------------|---|-----------------------|----------------------|----------------------|---------------------------------|--------------|
| | | | a | b | c | d = b - c | e=c/a |
| Parks Division | | | | | | | |
| 2015 | 4401556514 | St Christopher's Park | 169,000.00 | 160,131.31 | 160,131.31 | 0.00 | 94.8% |
| 2018 | 4241809401 | Crown Point East Parkette | 377,880.00 | 369,321.15 | 369,321.15 | 0.00 | 97.7% |
| 2018 | 4401851700 | Small Equipment Replacement | 71,912.91 | 71,912.91 | 71,912.91 | 0.00 | 100.0% |
| 2018 | 4401856127 | Churchill Park Phase 2 | 10,630.88 | 10,630.88 | 10,630.88 | 0.00 | 100.0% |
| 2018 | 4401856900 | Bruce Park Spraypad | 615,645.93 | 615,645.93 | 615,645.93 | 0.00 | 100.0% |
| 2018 | 5121895525 | SWMMP Approvals | 45,412.17 | 45,412.17 | 45,412.17 | 0.00 | 100.0% |
| 2019 | 4401951601 | Equipment Acquisitions - DC | 247,000.00 | 240,352.47 | 240,352.47 | 0.00 | 97.3% |
| 2019 | 4401956001 | Leash free Dog Park Program | 80,000.00 | 80,000.00 | 80,000.00 | 0.00 | 100.0% |
| 2020 | 4402049007 | Cemetery Columbarium | 168,375.09 | 166,421.98 | 166,421.98 | 0.00 | 98.8% |
| 2020 | 4402051001 | Equipment Upgrades | 50,000.00 | 50,000.00 | 50,000.00 | 0.00 | 100.0% |
| Planning & Development (Rate Budget) | | | | | | | |
| Growth Management Division | | | | | | | |
| 2006 | 5180680695 | SWMP-H6 Dartnall Wetland Retro | 855,000.00 | 1,932.73 | 1,932.73 | 0.00 | 0.2% |
| 2011 | 5181180188 | RR 56-Binbrook Rd to Cemetery Dr | 2,450,000.00 | 1,903,995.22 | 1,903,995.22 | 0.00 | 77.7% |
| Public Works (Rate Budget) | | | | | | | |
| Waterworks Regular Program | | | | | | | |
| 2015 | 5141596152 | PD11 (Governor's Rd) Extend | 1,180,000.00 | 1,174,763.52 | 1,174,763.52 | 0.00 | 99.6% |
| 2016 | 5141666713 | Annual Water Maintenance | 600,000.00 | 496,858.78 | 496,858.78 | 0.00 | 82.8% |
| 2017 | 5141751710 | Fleet Additions - Hamilton Water - 2017 | 560,000.00 | 560,000.00 | 560,000.00 | 0.00 | 100.0% |
| 2017 | 5141767752 | WW Outstation Inspection - AM | 550,000.00 | 275,274.74 | 275,274.74 | 0.00 | 50.0% |
| 2018 | 5141855010 | Water Systems Planning | 300,000.00 | 258,908.16 | 258,908.16 | 0.00 | 86.3% |
| 2018 | 5141857628 | Saltfleet Trunkmain Inspection | 593,000.00 | 591,221.06 | 591,221.06 | 0.00 | 99.7% |
| 2018 | 5141866350 | WTP Lighting Upgrade | 200,000.00 | 132,129.40 | 132,129.40 | 0.00 | 66.1% |
| 2018 | 5141867752 | Water Outstation Inspections | 660,000.00 | 644,924.95 | 644,924.95 | 0.00 | 97.7% |
| 2019 | 5141960080 | Valve Replacement - 2019 | 1,580,000.00 | 1,580,000.00 | 1,580,000.00 | 0.00 | 100.0% |
| 2019 | 5141960577 | Metallic Watermain Condition Assessment - 2019 | 280,000.00 | 280,000.00 | 280,000.00 | 0.00 | 100.0% |
| 2019 | 5141962073 | Field Data Systems Program - 2019 | 150,000.00 | 150,000.00 | 150,000.00 | 0.00 | 100.0% |
| Wastewater Regular Program | | | | | | | |
| 2013 | 5161367360 | Cormorant & Osprey (HC014) | 4,450,000.00 | 4,232,976.14 | 4,232,976.14 | 0.00 | 95.1% |
| 2013 | 5161367752 | WW Outstation Inspection - AM | 645,000.00 | 168,504.54 | 168,504.54 | 0.00 | 26.1% |
| 2015 | 5161555955 | Inflow & Infiltration | 474,000.00 | 461,752.46 | 461,752.46 | 0.00 | 97.4% |
| 2015 | 5161557545 | Wastewater Computer Model | 550,000.00 | 483,174.80 | 483,174.80 | 0.00 | 87.8% |
| 2017 | 5161755955 | Inflow & Infiltration | 300,000.00 | 272,680.57 | 272,680.57 | 0.00 | 90.9% |
| 2017 | 5161767752 | WW Outstn Insp -Asset Mgm Prog | 220,000.00 | 173,928.96 | 173,928.96 | 0.00 | 79.1% |
| 2018 | 5161855010 | Wastewater Systems Planning | 300,000.00 | 190,291.59 | 190,291.59 | 0.00 | 63.4% |
| 2018 | 5161855640 | Flow Monitoring Program | 50,000.00 | 40,813.48 | 40,813.48 | 0.00 | 81.6% |
| 2018 | 5161857545 | Wastewater Computer Model | 280,000.00 | 245,401.77 | 245,401.77 | 0.00 | 87.6% |
| 2019 | 5161962073 | Field Data Systems Program - 2019 | 110,000.00 | 110,000.00 | 110,000.00 | 0.00 | 100.0% |
| Storm Sewers Regular Program | | | | | | | |
| 2012 | 5181274800 | Watercourse 5 and 6 | 3,850,000.00 | 397,595.19 | 397,595.19 | 0.00 | 10.3% |
| 2014 | 5181460461 | Forty Mile Municipal Drain | 153,163.98 | 91,362.51 | 91,362.51 | 0.00 | 59.7% |
| 2018 | 5181817152 | Right of Way Drainage Program - 2018 | 1,380,000.00 | 1,380,000.00 | 1,380,000.00 | 0.00 | 100.0% |
| 2018 | 5181860622 | SWM Facility Maintenance Program - 2018 | 1,200,000.00 | 1,200,000.00 | 1,200,000.00 | 0.00 | 100.0% |
| 2019 | 5181917458 | Catch Basin Replacement/Rehabilitation Program - 2019 | 770,000.00 | 770,000.00 | 770,000.00 | 0.00 | 100.0% |
| 2019 | 5181962073 | Field Data Systems Program - 2019 | 110,000.00 | 110,000.00 | 110,000.00 | 0.00 | 100.0% |
| TOTAL COMPLETED PROJECTS (127) | | | 87,448,055.93 | 79,383,383.55 | 79,383,383.55 | 0.00 | 90.8% |
| GRAND TOTAL COMPLETED/CANCELLED PROJECTS (163) | | | 114,031,486.06 | 95,151,078.70 | 93,705,205.22 | 1,445,873.48 | 82.2% |

| CITY OF HAMILTON CAPITAL PROJECTS BUDGET APPROPRIATION SCHEDULE FOR THE PERIOD COVERING JULY 1, 2020 THROUGH SEPTEMBER 30, 2020 | | | | | | |
|---|--------------------------------|-----------------|--------------------------------|---------------------|--------------------------------|-------------|
| Appropriated From | Description | Appropriated To | Description | Amount(\$) | Council Approval / Comments | LongDescr |
| CORPORATE PROJECTS | | | | | | |
| <i>Councillor Infrastructure Program</i> | | | | | | |
| 4241709603 | Fern-Doreen-Tilbury-Filer-etc | 3301909600 | Ward 6 Capital Reinvestment | 73,612.62 | N/A- Within Limits | APPR 20-160 |
| Corporate Projects (1) | | | | 73,612.62 | | |
| HEALTHY & SAFE COMMUNITIES | | | | | | |
| <i>Lodges Program</i> | | | | | | |
| 6301641501 | Wentworth Lodge-Tubroom Renos | 6301751700 | Bld Auto Sys Wentworth | 114,644.43 | N/A- Within Limits | APPR 20-142 |
| 6301851803 | ML&WL - Circulation Pumps | 6301751700 | Bld Auto Sys Wentworth | 10,000.00 | N/A- Within Limits | APPR 20-143 |
| | | | | <u>124,644.43</u> | | |
| <i>Social Housing Program</i> | | | | | | |
| 6732041302 | Social Housing Capital Repairs | 6731641302 | Social Housing Capital Repairs | 23,079.02 | N/A- Within Limits | APPR 20-127 |
| Healthy & Safe Communities (3) | | | | 147,723.45 | | |
| PLANNING & DEVELOPMENT | | | | | | |
| <i>Growth Management Division</i> | | | | | | |
| 4031980941 | New Signal - Dundas @ Pamela | 4662020024 | New Signal - Glanair | 40,000.00 | N/A- Within Limits | APPR 20-161 |
| <i>Parking By-Law Services Division</i> | | | | | | |
| 4031655641 | Cordon Count Project | 4662015820 | Traffic Counts Program | 22,518.33 | N/A- Within Limits | APPR 20-131 |
| 4661717124 | 2017 On Street Bike Facilities | 4662017130 | Claremont Access - Keddy Trail | 99,000.00 | PED20115/PW16003(EAPPR 20-126 | |
| 4661817124 | 2018 On Street Bike Facilities | 4662017130 | Claremont Access - Keddy Trail | 2,992,000.00 | PED20115/PW16003(EAPPR 20-126 | |
| 4662017124 | 2020 On Street Bike Facilities | 4662017130 | Claremont Access - Keddy Trail | 293,000.00 | PED20115/PW16003(EAPPR 20-126 | |
| 4032011020 | Claremont Access Rehab | 4662017130 | Claremont Access - Keddy Trail | 896,000.00 | PED20115/PW16003(EAPPR 20-126 | |
| | | | | <u>4,302,518.33</u> | | |
| Planning & Development (6) | | | | 4,342,518.33 | | |
| PUBLIC WORKS - TAX FUNDED | | | | | | |
| <i>Roads Division</i> | | | | | | |
| 4031560999 | Closed Projects - Roads | 4042010004 | Escarpment Slope Stabilization | 34,000.00 | N/A- Within Limits | APPR 20-129 |
| 4031611615 | CP Minor Maintenance Ward 15 | 4031911615 | CP Minor Maintenance Ward 15 | 60,000.00 | N/A- Within Limits | APPR 20-128 |
| | | | | <u>94,000.00</u> | | |
| <i>Waste Management</i> | | | | | | |
| 5121895525 | SWMMP Approvals | 5122095525 | SWMMP-Planning & Approvals | 104,587.83 | N/A- Within Limits | APPR 20-152 |
| 5121993000 | Resource Recovery Centre | 5122093000 | Resource Recovery Centre | 70,228.39 | N/A- Within Limits | APPR 20-153 |
| | | | | <u>174,816.22</u> | | |
| <i>Recreation Facilities</i> | | | | | | |
| 3541755101 | Recreation - Facilities Audit | 3541855701 | ConfederationPrkFacilityAssmnt | 18,790.85 | N/A- Within Limits | APPR 20-145 |
| 3541855101 | Rec Facilities Audit Program | 3541855701 | ConfederationPrkFacilityAssmnt | 6,440.43 | N/A- Within Limits | APPR 20-146 |
| 7101654536 | Program - Arena Retrofits | 7101954536 | Program - Arena Retrofits | 62,634.15 | N/A- Within Limits | APPR 20-111 |

| CITY OF HAMILTON CAPITAL PROJECTS BUDGET APPROPRIATION SCHEDULE FOR THE PERIOD COVERING JULY 1, 2020 THROUGH SEPTEMBER 30, 2020 | | | | | | |
|---|--------------------------------|-----------------|--------------------------------|---------------------|--------------------------------|-------------|
| Appropriated From | Description | Appropriated To | Description | Amount(\$) | Council Approval / Comments | LongDescr |
| 7101754705 | Turner Park Washrooms | 7101654608 | Wm Schwenger Park Washrooms | 6,072.22 | N/A- Within Limits | APPR 20-144 |
| | | | | 93,937.65 | | |
| <i>Facilities Division</i> | | | | | | |
| 3541541409 | Code & Legislative Compliance | 3541741409 | Code & Legislative Compliance | 9,405.76 | N/A- Within Limits | APPR 20-139 |
| 3541641010 | Facility Upgrades Libraries | 3541741010 | Facility Upgrades Libraries | 9,704.48 | N/A- Within Limits | APPR 20-141 |
| 3541641409 | Code & Legislative Compliance | 7101954902 | Valley Park Lifecycle Renewal | 112,125.08 | N/A- Within Limits | APPR 20-137 |
| 3541941409 | Code & Legislative Compliance | 3541741409 | Code & Legislative Compliance | 30,313.00 | N/A- Within Limits | APPR 20-140 |
| 3542041409 | Code & Legislative Compliance | 3541741409 | Code & Legislative Compliance | 57,925.53 | N/A- Within Limits | APPR 20-135 |
| 3542041532 | Facility Capital Maintenance | 3541741532 | Facility Capital Maintenance | 108,213.96 | N/A- Within Limits | APPR 20-155 |
| 3542041409 | Code & Legislative Compliance | 3541841409 | Facilities Code & Compliance | 22,910.86 | N/A- Within Limits | APPR 20-136 |
| 3541941409 | Code & Legislative Compliance | 7101954902 | Valley Park Lifecycle Renewal | 201,370.92 | N/A- Within Limits | APPR 20-138 |
| 3542041532 | Facility Capital Maintenance | 3542041014 | Demolitions - Facilities | 99,129.63 | N/A- Within Limits | APPR 20-154 |
| | | | | 651,099.22 | | |
| <i>Parks Division</i> | | | | | | |
| 4400856600 | Olmstead Natural Area | 4401556503 | Heritage Green Sports Pk Ph II | 24,594.06 | N/A- Within Limits | APPR 20-147 |
| 4401856127 | Churchill Park Phase 2 | 4401056127 | Churchill Park | 39,369.12 | N/A- Within Limits | APPR 20-148 |
| 4401556504 | Trails Master Plan Update | 4401956903 | StonechurchTrail Link@Dartnall | 25,000.00 | N/A- Within Limits | APPR 20-157 |
| 4401856900 | Bruce Park Spray Pad | 4401656603 | Sam Lawrence Park | 54,354.07 | N/A- Within Limits | APPR 20-149 |
| 4401751700 | 2017 Small Equipment Replace | 4401951700 | 2018 Small Equipment Replace | 30,235.53 | N/A- Within Limits | APPR 20-150 |
| 4401851700 | Small Equipment Replacement | 4401951700 | 2018 Small Equipment Replace | 3,087.09 | N/A- Within Limits | APPR 20-151 |
| 4401956929 | HRTMP Init7-1 LmrdgeHydroTrail | 4401956903 | StonechurchTrail Link@Dartnall | 30,000.00 | N/A- Within Limits | APPR 20-156 |
| 4401956921 | Johnson Tew Planting | 4402049101 | Park Pathway Resurfacing | 10,500.00 | N/A- Within Limits | APPR 20-130 |
| | | | | 217,139.87 | | |
| Public Works Tax Funded (25) | | | | 1,230,992.96 | | |
| PUBLIC WORKS - RATE FUNDED | | | | | | |
| <i>Waterworks Regular Program</i> | | | | | | |
| 5141861300 | Replacement Program - 2018 | 5141596152 | PD11 (Governor's Rd) Extend | 60,000.00 | N/A- Within Limits | APPR 20-132 |
| 5141861300 | Replacement Program - 2018 | 5142060999 | Closed Projects - Water | 60,000.00 | N/A- Within Limits | APPR 20-134 |
| 5141861300 | Replacement Program - 2018 | 5141971303 | Brampton-Parkdale to Strathrne | 99,000.00 | N/A- Within Limits | APPR 20-159 |
| 5141911101 | Annual Road Restoration | 5141971303 | Brampton-Parkdale to Strathrne | 99,000.00 | N/A- Within Limits | APPR 20-158 |
| | | | | 318,000.00 | | |
| <i>Wastewater Regular Program</i> | | | | | | |
| 5161960533 | Trenchless Manhole Rehab | 5161718420 | Grindstone Crk Utility Bridge | 28,067.65 | N/A- Within Limits | APPR 20-133 |
| Public Works Rate Funded (5) | | | | 346,067.65 | | |
| BUDGET APPROPRIATION (40) | | | | 6,140,915.01 | | |

| CITY OF HAMILTON CAPITAL PROJECTS BUDGET APPROPRIATIONS OF \$250,000 OR GREATER AND CAPITAL PROJECT RESERVE FUNDING | | | | | |
|--|--|---------------------------------|--------------------|------------------------|---|
| Recommendations | | | | | |
| Appropriated/ Transferred From | Description | Appropriated/ Transferred To | Description | Amount (\$) | Comments |
| Corporate Services | | | | | |
| <i>Information Technology Program</i> | | | | | |
| 108020 | Unallocated Capital Levy Reserve | 49412 - 3501857806 | Data Centre HVAC | 250,000.00 | Additional funding of \$250,000 was identified in Report FCS20091 from Capital Work In Progress (WIP) funding and/or reserves which was approved by Council (Nov 25, 2020) through Audit Finance & Administration Committee Report 20-012 (Nov 19, 2020). |
| Corporate Services Total | | | | \$ 250,000.00 | |
| Public Works (Rate) | | | | | |
| <i>Waterworks Regular Program</i> | | | | | |
| 5169309324 | Unalloc Current Funds-Sanitary | 5141751710 | Fleet Additions | \$ 560,000.00 | To close project 5141751710 by funding actuals to budget from Unalloc Current Funds-Sanitary project. |
| Public Works (Rate) Total | | | | \$ 560,000.00 | |
| Public Works (Tax) | | | | | |
| <i>Roads</i> | | | | | |
| 4031420622 | North End Traffic Mgmt Plan | 4032101999 | Pending Litigation | \$ 69,275.26 | |
| 4031419101 | Road Reconstruction Program - 2014 | 4032101999 | Pending Litigation | \$ 247,000.00 | |
| Public Works (Rate) | | | | | |
| <i>Roads</i> | | | | | |
| 5141660999 | Closed Projects - Water | 5142101999 | Pending Litigation | \$ 49,000.00 | To appropriate remaining funds of completed projects to new projects that are related to pending litigation. |
| 5141670000 | Coordinated Road and Subsurface Works - 2016 | 5142101999 | Pending Litigation | \$ 153,000.00 | |
| 5161560999 | Closed Projects - WasteWater | 5162101999 | Pending Litigation | \$ 90,000.00 | |
| Public Works (Rate) Total | | | | \$ 608,275.26 | |
| Project Totals | | | | \$ 1,418,275.26 | |

**CITY OF HAMILTON
CAPITAL BUDGET ADJUSTMENTS ON THE CP MINOR MAINTENANCE PROJECTS
FOR THE PERIOD COVERING JULY 1, 2020 TO SEPTEMBER 30, 2020**

Recommendations

| Appropriated From | Description | Appropriated To | Description | Amount (\$) | Source of Funds |
|---------------------------|------------------------------|-----------------|------------------------------|------------------------|----------------------|
| Public Works (Tax) | | | | | |
| <i>Roads</i> | | | | | |
| 4031611601 | CP Minor Maintenance Ward 1 | 4031911601 | CP Minor Maintenance Ward 1 | \$ 168,672.48 | Federal Gas Tax |
| 4031611602 | CP Minor Maintenance Ward 2 | 4031911602 | CP Minor Maintenance Ward 2 | \$ 160,415.37 | Federal Gas Tax |
| 4031611602 | CP Minor Maintenance Ward 2 | 4031911602 | CP Minor Maintenance Ward 2 | \$ 46,836.27 | Current Contribution |
| 4031611602 | CP Minor Maintenance Ward 2 | 4031911602 | CP Minor Maintenance Ward 2 | \$ 245,000.00 | Reserve |
| 4031611603 | CP Minor Maintenance Ward 3 | 4031911603 | CP Minor Maintenance Ward 3 | \$ 348,790.28 | Current Contribution |
| 4031611604 | CP Minor Maintenance Ward 4 | 4031911604 | CP Minor Maintenance Ward 4 | \$ 175,959.70 | Current Contribution |
| 4031611605 | CP Minor Maintenance Ward 5 | 4031911605 | CP Minor Maintenance Ward 5 | \$ 96,522.93 | Current Contribution |
| 4031611606 | CP Minor Maintenance Ward 6 | 4031911606 | CP Minor Maintenance Ward 6 | \$ 318,145.76 | Current Contribution |
| 4031611607 | CP Minor Maintenance Ward 7 | 4031911607 | CP Minor Maintenance Ward 7 | \$ 723,288.90 | Current Contribution |
| 4031611608 | CP Minor Maintenance Ward 8 | 4031911608 | CP Minor Maintenance Ward 8 | \$ 732,206.24 | Current Contribution |
| 4031611609 | CP Minor Maintenance Ward 9 | 4031911609 | CP Minor Maintenance Ward 9 | \$ 1,008,798.65 | Current Contribution |
| 4031611610 | CP Minor Maintenance Ward 10 | 4031911610 | CP Minor Maintenance Ward 10 | \$ 44,129.68 | Federal Gas Tax |
| 4031611610 | CP Minor Maintenance Ward 10 | 4031911610 | CP Minor Maintenance Ward 10 | \$ 24,000.00 | Current Contribution |
| 4031611611 | CP Minor Maintenance Ward 11 | 4031911611 | CP Minor Maintenance Ward 11 | \$ 652,744.04 | Current Contribution |
| 4031611612 | CP Minor Maintenance Ward 12 | 4031911612 | CP Minor Maintenance Ward 12 | \$ 290,000.00 | Federal Gas Tax |
| 4031611612 | CP Minor Maintenance Ward 12 | 4031911612 | CP Minor Maintenance Ward 12 | \$ 212,300.00 | Current Contribution |
| 4031611612 | CP Minor Maintenance Ward 12 | 4031911612 | CP Minor Maintenance Ward 12 | \$ 459,602.96 | Reserve |
| 4031611613 | CP Minor Maintenance Ward 13 | 4031911613 | CP Minor Maintenance Ward 13 | \$ 590,193.11 | Current Contribution |
| 4031611614 | CP Minor Maintenance Ward 14 | 4031911614 | CP Minor Maintenance Ward 14 | \$ 590,871.09 | Current Contribution |
| 4031611615 | CP Minor Maintenance Ward 15 | 4031911615 | CP Minor Maintenance Ward 15 | \$ 73,581.07 | Federal Gas Tax |
| 4031611615 | CP Minor Maintenance Ward 15 | 4031911615 | CP Minor Maintenance Ward 15 | \$ 124,298.28 | Current Contribution |
| Project Totals | | | | \$ 7,086,356.81 | |



CITY OF HAMILTON
CORPORATE SERVICES DEPARTMENT
Financial Planning, Administration and Policy Division

| | |
|---------------------------|--|
| TO: | Chair and Members Capital Projects Work-in-Progress Review Sub-Committee |
| COMMITTEE DATE: | February 23, 2021 |
| SUBJECT/REPORT NO: | Capital Projects Status Report as of September 30, 2020 (FCS20078(a)) (City Wide) |
| WARD(S) AFFECTED: | City Wide |
| PREPARED BY: | Tran Trang (905) 546-2424 Ext. 6151 Duncan Robertson (905) 546-2424 Ext. 4744 |
| SUBMITTED BY: | Brian McMullen Director, Financial Planning, Administration and Policy Corporate Services Department |
| SIGNATURE: | |

Discussion of Confidential Appendix “C” of this Report in closed session is subject to the following requirement(s) of the City of Hamilton’s Procedural By law and the *Ontario Municipal Act, 2001*:

- A proposed or pending acquisition or disposition of land for City purposes
- Litigation or potential litigation, including matters before administrative tribunals, affecting the City

RECOMMENDATION(S)

- (a) That the Capital Projects Status Report – Tax Supported, as of September 30, 2020, attached as Appendix “A” to Report FCS20078(a), be received;
- (b) That the Capital Projects Status Report – Rate Supported, as of September 30, 2020, attached as Appendix “B” to Report FCS20078(a), be received;
- (c) That the CONFIDENTIAL Appendix “C” to Report FCS20078(a), be received.

**SUBJECT: Capital Projects Status Report as of September 30, 2020
(FCS20078(a)) (City Wide) – Page 2 of 6**

EXECUTIVE SUMMARY

In accordance with the Capital Projects' Monitoring Policy (Report FCS14031), staff has committed to provide the Capital Projects Work-in-Progress Review Sub-Committee (CPWIP) with a Capital Projects' Status Report three times a year as of June 30, September 30 and December 31. This is the second submission for 2020 based on forecasted and committed expenditures as of September 30, 2020.

Additional information on the status of select open capital projects was shared with the General Issues Committee Report FCS20101(b) as part of Capital Budget deliberations. The third and final submission of the Capital Projects Status Report as of December 31, 2020 is planned to come to CPWIP in June 2021.

Appendix "A" to Report FCS20078(a) reflects the status of open tax supported capital projects as of September 30, 2020 by program within the following departments and boards: Corporate Services, City Manager, Corporate Projects, Outside Boards and Agencies, Healthy and Safe Communities, Planning and Economic Development and Public Works.

Appendix "B" to Report FCS20078(a) reflects the status of open rate supported capital projects as of September 30, 2020 by program within the following departments: Planning and Economic Development and Public Works.

Appendix "C" to Report FCS20078(a) reflects the status of open confidential capital projects as of September 30, 2020 by program within the following departments: Corporate Services, Planning and Economic Development and Public Works.

Table 1 represents the total Council approved capital budgets for specific program areas: budget, expenditures / commitments, available balance and percentage complete for each program area. Totals do not include the confidential projects listed in Appendix "C" to Report FCS20078(a).

**SUBJECT: Capital Projects Status Report as of September 30, 2020
(FCS20078(a)) (City Wide) – Page 3 of 6**

**Table 1
Expenditure Summary by Program Area as of September 30, 2020**

| | Approved Budget | Expenditures / Commitments | Available Balance | Percentage Complete (%) |
|-----------------------------------|------------------------|-----------------------------------|--------------------------|--------------------------------|
| Corporate Services | \$79,944,228 | \$58,040,299 | \$18,608,045 | 76.7% |
| City Manager | \$5,459,700 | \$2,510,802 | \$2,760,335 | 49.4% |
| Corporate Projects | \$19,897,611 | \$8,152,190 | 9,808,654 | 50.7% |
| Outside Boards and Agencies | \$3,849,822 | \$1,430,786 | \$2,419,036 | 37.2% |
| Healthy and Safe Communities | \$147,790,895 | \$79,027,783 | \$55,794,637 | 62.2% |
| Planning and Economic Development | \$445,794,553 | \$238,994,229 | \$195,529,416 | 56.1% |
| Public Works | \$2,405,211,358 | \$1,280,125,928 | \$755,792,340 | 68.6% |

Table 2 shows the trend over the last four years for project completion percentage by program area.

**Table 2
Percentage of Completion Comparison as of September 30, 2020**

| | 2020 | 2019 | 2018 | 2017 |
|-----------------------------------|-------------|-------------|-------------|-------------|
| Corporate Services | 76.7% | 82.7% | 40.4% | 67.8% |
| City Manager | 49.4% | 50.5% | 61.0% | 58.5% |
| Corporate Projects | 50.7% | N/A | N/A | N/A |
| Outside Boards and Agencies | 37.2% | 58.5% | 87.9% | 71.9% |
| Healthy and Safe Communities | 62.2% | 75.8% | 62.6% | 66.0% |
| Planning and Economic Development | 56.1% | 55.5% | 54.9% | 56.8% |
| Public Works | 68.6% | 76.0% | 75.3% | 83.9% |

OUR Vision: To be the best place to raise a child and age successfully.

OUR Mission: To provide high quality cost conscious public services that contribute to a healthy, safe and prosperous community, in a sustainable manner.

OUR Culture: Collective Ownership, Steadfast Integrity, Courageous Change, Sensational Service, Engaged Empowered Employees.

**SUBJECT: Capital Projects Status Report as of September 30, 2020
(FCS20078(a)) (City Wide) – Page 4 of 6**

Alternatives for Consideration – Not Applicable

FINANCIAL – STAFFING – LEGAL IMPLICATIONS

Financial: N/A

Staffing: N/A

Legal: N/A

HISTORICAL BACKGROUND

The Capital Projects Status and Capital Project Closing reports are submitted to City Council three times a year as of June 30, September 30 and December 31.

On July 10, 2015, Council approved changes to the City's Capital Projects' Monitoring Policy (Report FCS14031). Previously, staff reported on the status of the Capital Work-in-Progress projects to their respective Standing Committees. The amended Policy has staff submitting the status of the Capital Work-in-Progress projects to the Capital Projects Work-in-Progress Sub-Committee.

On December 14, 2011, Council approved Report FCS11073(a) which directed staff to review the Capital Projects Status and closing process and that a process where departments report to their respective Standing Committees on the status of the Capital Work-in-Progress projects be implemented. Reports were submitted to Standing Committees three times per reporting year, as of June 30, September 30 and December 31. Regular reporting will allow Standing Committees to review the status of a fewer number of projects, in greater detail, applicable to their area of oversight. Reporting to the Standing Committee began for the June 30, 2013 reporting period.

POLICY IMPLICATIONS AND LEGISLATED REQUIREMENTS

Report FCS20078(a) meets the requirements of the Capital Projects' Monitoring Policy (Report FCS14031) including:

- That a Capital Projects Status report be submitted to Capital Projects Work-in-Progress Sub-Committee three times a year as of June 30, September 30 and December 31.

RELEVANT CONSULTATION

All relevant Capital Project managers have been consulted on the status of their projects.

**SUBJECT: Capital Projects Status Report as of September 30, 2020
(FCS20078(a)) (City Wide) – Page 5 of 6**

ANALYSIS AND RATIONALE FOR RECOMMENDATION(S)

Council approved that capital projects are reviewed in accordance with the City's approved Capital Projects' Monitoring Policy (Report FCS14031). For each variance report, staff determines if projects can be closed, as well as, monitors financial activity to ensure that Council is aware of any capital projects which deviate significantly from approved budgeted amounts.

The purpose of the Capital Projects Status Report is to provide a framework to ensure clarity, transparency and accountability over Capital Projects by placing staff accountable for mitigating cost overruns, ensuring that Capital Projects are completed in a timely matter and encouraging detailed, accurate and consistent reporting on the status and timely closure of Capital Projects.

The financial information in Report FCS20078(a) is based on expenditures and commitments to September 30, 2020.

ALTERNATIVES FOR CONSIDERATION

Not applicable.

ALIGNMENT TO THE 2016 – 2025 STRATEGIC PLAN

Community Engagement and Participation

Hamilton has an open, transparent and accessible approach to City government that engages with and empowers all citizens to be involved in their community.

Economic Prosperity and Growth

Hamilton has a prosperous and diverse local economy where people have opportunities to grow and develop.

Healthy and Safe Communities

Hamilton is a safe and supportive City where people are active, healthy, and have a high quality of life.

Clean and Green

Hamilton is environmentally sustainable with a healthy balance of natural and urban spaces.

Built Environment and Infrastructure

Hamilton is supported by state-of-the-art infrastructure, transportation options, buildings and public spaces that create a dynamic City.

**SUBJECT: Capital Projects Status Report as of September 30, 2020
(FCS20078(a)) (City Wide) – Page 6 of 6**

Culture and Diversity

Hamilton is a thriving, vibrant place for arts, culture, and heritage where diversity and inclusivity are embraced and celebrated.

Our People and Performance

Hamiltonians have a high level of trust and confidence in their City government.

APPENDICES AND SCHEDULES ATTACHED

Appendix “A” to Report FCS20078(a) – Capital Project Status Report (Tax Supported)
as of September 30, 2020

Appendix “B” to Report FCS20078(a) – Capital Project Status Report (Rate Supported)
as of September 30, 2020

Appendix “C” to Report FCS20078(a) – CONFIDENTIAL

TT/DR/dt

City of Hamilton
Capital Projects Status Report - Tax Supported
As of September 30, 2020

| YEAR APPROVED | PROJECT ID | DESCRIPTION | APPROVED BUDGET (\$) | ACTUAL EXPENDITURES (\$) | PO COMMITMENTS (\$) | AVAILABLE BALANCE (\$) d = a - b - c | % COMPLETE e = (b+c) / a | Project Manager | STATUS EXPLANATION as of September 30, 2020 |
|---------------|------------|-------------|----------------------|--------------------------|---------------------|--------------------------------------|--------------------------|-----------------|---|
| | | | a | b | c | d | e | | |

CORPORATE SERVICES DEPARTMENT

Finance Program

| | | | | | | | | | |
|---|------------|---------------------------------------|-------------------|-------------------|----------------|-------------------|--------------|--------------|--|
| 2012 | 2051241200 | McMaster Health Campus Plan | 20,000,000 | 19,000,000 | - | 1,000,000 | 95.0% | D. Robertson | Remaining balance represents an agreement between the City of Hamilton and McMaster University, that an amount equal to \$1 million, will be held back as a condition of generating new municipal tax revenue of \$600,000 being fulfilled by July 1, 2020 (Report CM11008(b) PED11134(a) FCS11063(a)). The representative from McMaster has been contacted to acknowledge fulfillment - staff are awaiting direction from McMaster. |
| 2012 | 3381255201 | D.C. Bylaws - Outstanding OMB Appeals | 307,120 | 155,341 | - | 151,779 | 50.6% | L. Gillies | Available funds to be utilized in defending 2014 DC By-law Appeals. A legal Settlement is being drafted, staff is awaiting a response from the appellant. |
| 2013 | 2051357320 | Call Handling Implementation | 2,753,000 | 2,727,936 | 31,790 | (6,726) | 100.2% | C. Mercanti | The process of consolidation will continue throughout 2021 and early 2022 (the delay has been as a result of COVID). The project has begun to realize cost savings. The project is planned to come in on budget as PO savings have been identified. |
| 2015 | 2051580510 | DC Exemptions Recovery | 37,806,228 | 29,306,228 | - | 8,500,000 | 77.5% | L. Gillies | Budget allocation made to repay development charge reserves to compensate for exemptions. Exemptions need to be repaid to ensure that development charge reserves continue to be sustainable. Sustainable development charge reserves are necessary to ensure growth continues to pay for growth. Journal to transfer funds is completed in December of each year. |
| 2015 | 3381557506 | Taxation billing software Upgrade | 65,000 | 47,981 | - | 17,019 | 73.8% | M. Di Santo | Currently in the early stages of the adopter program. Will be reporting to Council at the conclusion of the early adopter program. Do not have a timeline on the duration of the program at this time. |
| 2018 | 3381857501 | Capital Budget System | 83,597 | 29,873 | 37,222 | 16,502 | 80.3% | S. DuVerney | Funds will be used by Q1-2021 - currently developing custom reports |
| 2019 | 2051957901 | Customer Experience Feedback Program | 286,000 | 564 | - | 285,436 | 0.2% | S. DuVerney | Counter and Web channel public pilot to be launched October 2020. |
| 2019 | 3381957502 | Budget System Replacement | 341,000 | 257,541 | 54,750 | 28,709 | 91.6% | S. DuVerney | Project continues on schedule with the work plan for Go Live April/May 2021 - funds expected to be spent by Q1 2021. |
| 2019 | 3381980901 | Development Charge Appeals | 300,000 | 5,474 | 71,370 | 223,156 | 25.6% | L. Gillies | Funds to be used in defending the 2019 DC By-law appeals. Hearing for a motion has been scheduled in March 2021, other appeals will have next steps assessed in Dec 2020. |
| 2020 | 3382055001 | Community Benefit Strategy | 225,000 | - | - | 225,000 | 0.0% | K. Weaver | The Province released the regulation in late 2020. City staff are determining the approach and work is expected to seek endorsement of an approach in Q3-2021 from Council with planned adoption in mid 2022. |
| 2020 | 3382055002 | Provision for ICIP | 5,000,000 | - | - | 5,000,000 | 0.0% | K. Weaver | Province has recommended a list of projects to the Federal Government. Staff is awaiting Federal government approval and announcements. |
| 2020 | 3382055003 | Provision SOGR Boards&Agencies | 414,000 | - | - | 414,000 | 0.0% | K. Weaver | Province has recommended a list of projects to the Federal Government. Staff is awaiting Federal government approval and announcements. |
| <u>Sub-Total Finance Program</u> | | | 67,580,945 | 51,530,939 | 195,132 | 15,854,874 | 76.5% | | |

Information Technology Program

| | | | | | | | | | |
|------|------------|-------------------------|-----------|-----------|--------|---------|-------|-------------|---|
| 2013 | 3501357302 | Common Address Database | 1,555,000 | 1,210,855 | 77,198 | 266,947 | 82.8% | G. Binkosky | In November 2020 SLT approved phase 3 of the Common Address Database project to proceed - it had been placed on hold earlier in 2020 due to the COVID pandemic. The project will be completed in Q2-2021 with all funds required to complete the project consumed by Q2-2021. |
| 2013 | 3501357303 | GIS Upgrades | 390,000 | 329,829 | 56,800 | 3,371 | 99.1% | G. Binkosky | This work will be completed by end of Q4-2020 with all necessary funds consumed by end of 2020. |

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|---------------|------------|--|----------------------|--------------------------|---------------------|--------------------------------------|--------------------------|-----------------|--|
| | | | a | b | c | d | e | | |
| 2016 | 3501657602 | IT Security | 504,000 | 367,389 | 131,654 | 4,957 | 99.0% | E. Jasnica | Penetration testing complete. Security Information and Event Management SIEM hardware received, currently being implemented. To be completed in 2022. |
| 2017 | 3501757702 | Network Infrastructure Sustainability and Continuous Improvement | 1,020,000 | 572,141 | 60,121 | 387,738 | 62.0% | C. Poper | Network upgrades are continuing through the holiday shutdown, and we expect some funds to be consumed by the end of 2020. We are revisiting the design based on recent technology changes and impacts from the pandemic. Funds remaining and the additional funds requested for 2021 will be used in a phased approach to replace end of life datacenter core infrastructure. |
| 2018 | 3501857801 | IT Strategy and Enterprise | 810,000 | 448,010 | 302,853 | 59,137 | 92.7% | G. Binkosky | Phase 2 of the Enterprise Data Management will be completed in January of 2021 and all funds required to complete phase 2 will be consumed by January 2021. |
| 2018 | 3501857806 | Data Centre HVAC | 200,000 | 9,280 | 8,205 | 182,515 | 8.7% | C. Poper | Report going to Council in November for the approval of additional funds (\$250k) required to issue RFP; working with finance to allocate funding to this project. |
| 2019 | 3501957001 | Corp Trunk Radio Upgrade | 5,566,283 | 3,196,490 | 2,156,299 | 213,494 | 96.2% | C. Poper | On Target - project completion end of Q1-2021. |
| 2019 | 3501957903 | Strategic Theme Mobility | 100,000 | - | 49,875 | 50,125 | 49.9% | C. Poper | This project was delayed due to recruiting challenges with leadership positions. Work started in 2020 on the development of a Mobility Roadmap. The balance of the funds has been committed and will be used in 2021 to implement the mobility roadmap. Funds were allocated to implement a server for our GIS applications and will be consumed by the end of Q2-2021. This was delayed due to delay in the development of the 3-year GIS Plan. |
| 2019 | 3501957905 | Strategic Enabling Our People | 827,000 | 101,962 | 130,931 | 594,107 | 28.2% | P. D'Aurelio | The GIS Plan was put on hold in 2020 and has been approved by SLT to proceed in 2021, associated funds planned to be consumed in 2021. COVID-19 priorities impacted development of strategic roadmaps for Cloud, Web and Digital Workplace. Roadmaps to be finalized, associated funds planned to be consumed in 2021. COVID-19 focus impacted enhancements to the HEAT Program and O365 assessments, associated funds planned to be consumed in 2021. |
| 2019 | 3501957906 | Strategic Theme IT Optimization | 200,000 | 123,539 | 42,397 | 34,064 | 83.0% | P. D'Aurelio | Funds allocated to Enterprise Architecture Program on track to be consumed in 2020. Next phase upgrades to the HEAT tool to be defined, associated funds planned to be consumed in 2021. |
| 2019 | 3501957907 | Business Systems & Services Continuity | 100,000 | 88,542 | - | 11,458 | 88.5% | C. Poper | A roadmap for our Business Continuity Plan has been developed. Project will expand into 2021 year with additional funds being requested in the 2021 Capital budget process. |
| 2019 | 3501957909 | Strategic Theme Integrated and Connected | 75,000 | 25,644 | - | 49,356 | 34.2% | P. D'Aurelio | COVID-19 focus impacted progress on defining training needs. Training plan to be finalized early 2021, associated funds planned to be consumed throughout 2021. |
| 2019 | 3501957910 | Email Platform Migration | 596,000 | - | 84,420 | 511,580 | 14.2% | C. Poper | The spending on this project was delayed due to staff leadership recruiting, change in approach and the pandemic. The email migration is dependent on the development of the Office 365 assessment. The plan is to consume remaining funds by Q4-2021 for professional services, a user migration tool to support the Office 365 implementation for our email platform. |
| 2020 | 3502057203 | Payment Card Systems Review | 100,000 | - | - | 100,000 | 0.0% | E. Jasnica | Completed RFQ process, currently reviewing responses. Project kickoff expected in January 2021. |

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|---|------------|---|----------------------|--------------------------|---------------------|---|-----------------------------|---------------------------|---|--|
| | | | a | b | c | d | e | | | |
| 2020 | 3502057204 | Corporate Trunked Radio Towers | 100,000 | - | - | 100,000 | 0.0% | C. Poper | This project was delayed due to delays on the Motorola project and the pandemic. Work on the radio towers will be starting in January 2021. | |
| Sub-Total Information Technology Program | | | 12,143,283 | 6,473,680 | 3,100,753 | 2,568,850 | 78.8% | | | |
| Clerks Program | | | | | | | | | | |
| 2017 | 3521757100 | Information Management Training Modules | 70,000 | 35,680 | - | 34,320 | 51.0% | L. Barroso | Launch on target for Q1-2021. | |
| 2018 | 3521858100 | Digitization Microfiche Rcrd | 150,000 | - | - | 150,000 | 0.0% | L. Barroso | Re-evaluation of requirements delayed due to re-aligned project priorities. Requirements set for review in Q1-2021. | |
| Sub-Total Clerks Program | | | 220,000 | 35,680 | - | 184,320 | 16.2% | | | |
| TOTAL CORPORATE SERVICES | | | 79,944,228 | 58,040,299 | 3,295,885 | 18,608,045 | 76.7% | | | |
| CITY MANAGER DEPARTMENT | | | | | | | | | | |
| City Manager Program | | | | | | | | | | |
| 2012 | 2051257201 | Website Redevelopment | 2,564,150 | 1,717,755 | - | 846,395 | 67.0% | B. Large | Project approved to go to RFP for new build and vendor supported end-to-end solution. RFP in development for Dec 2020 release. | |
| 2016 | 2051659601 | Employee Survey-2016 | 234,500 | 119,991 | 117,463 | (2,954) | 101.3% | N. Cocca | Rescheduled to 2021 per Council direction. The project is planned to come in on budget as PO savings have been identified. | |
| 2017 | 2051759701 | HR Self Service Enhancements | 250,000 | 247,786 | - | 2,214 | 99.1% | N. Cocca | Phase 1 to be completed and new landing page scheduled to launch in November 2020. | |
| 2017 | 3381757504 | Performance Excellence Program | 141,050 | 59,655 | 54,400 | 26,995 | 80.9% | C. Tehrani / L. Zinkewich | Continuous Improvement Training will be completed and rolled out in Q1-2021. Virtual facilitation and team collaboration software is being investigated for purchase for use in 2021. | |
| 2017 | 3381757505 | Digital Strategy and the Service Experience | 280,000 | 261,977 | - | 18,023 | 93.6% | B. Large | Funds to be used to cover transition & decommissioning activities for hamilton.ca services through 2021 - delayed due to COVID-19. | |
| 2018 | 2051857111 | Corporate KRONOS | 250,000 | - | - | 250,000 | 0.0% | N. Cocca | Initiation will be presented to SLT for approval on December 15 with anticipated project commencement in Q1-2021. | |
| 2018 | 3381858502 | Enhancing City of Hamilton App for citizen services | 40,000 | 10,310 | 10,000 | 19,690 | 50.8% | M. Grant / B. Large | The program remains available to engage on the additional apps being pursued by the city - delayed due to COVID-19. | |
| 2018 | 3381858503 | Digital/Open Data Infrastructure | 250,000 | 21,705 | - | 228,295 | 8.7% | C.Tehrani/ L. Gomes | On hold due to COVID and resourcing availability. Project Planning and work to resume Q1-2021. | |
| 2019 | 2051959703 | Learning Management System | 250,000 | - | - | 250,000 | 0.0% | N. Cocca | RFP process initiated and should be awarded by December 2020 with implantation to begin mid-2021. | |
| 2019 | 3381959501 | Digital Office Smart City | 1,000,000 | 71,623 | 6,700 | 921,677 | 7.8% | C. Tehrani | Working to continue through 2021. Ongoing delays due to COVID. Allocations to be invoiced still include approx. \$365K allocated for connectivity upgrades (2021). | |
| 2020 | 2052059001 | Talent Mgmt System Enhancement | 200,000 | - | - | 200,000 | 0.0% | N. Cocca | Postponed pending a review of PeopleSoft and future direction, given that current version of PeopleSoft will become obsolete. This evaluation was going to occur in 2020, but it too has been postponed to 2021. This needs to happen first. Additionally, we needed to award the LMS so we know what system we'll be using to it can integrate with a Talent management enhancement. | |
| Sub-Total City Manager Program | | | 5,459,700 | 2,510,802 | 188,563 | 2,760,335 | 49.4% | | | |
| TOTAL CITY MANAGER | | | 5,459,700 | 2,510,802 | 188,563 | 2,760,335 | 49.4% | | | |

CORPORATE PROJECTS DEPARTMENT

City of Hamilton
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| YEAR APPROVED | PROJECT ID | DESCRIPTION | APPROVED BUDGET (\$) | ACTUAL EXPENDITURES (\$) | PO COMMITMENTS (\$) | AVAILABLE BALANCE (\$) d = a - b - c | % COMPLETE e = (b+c) / a | Project Manager | STATUS EXPLANATION as of September 30, 2020 |
|---|-------------|---|----------------------|--------------------------|---------------------|--------------------------------------|--------------------------|----------------------------|--|
| | | | a | b | c | d | e | | |
| <u>Councillor Infrastructure Program</u> | | | | | | | | | |
| <i>Ward 1</i> | | | | | | | | | |
| 2012 | 4241209103 | Public Art - Ward 1 | 300,000 | 45,983 | 190,000 | 64,017 | 78.7% | K. Coit | Legal agreement with RBG underway. Installation planned for Q2-2021. |
| 2012 | 4241209104 | Historical Signs | 50,000 | 1,501 | - | 48,499 | 3.0% | C. Redford/J. Summers | The topics originally suggested by a community group were seen to be not as inclusive as had been hoped. To meet with Councillor to discuss other possible interpretive signage with different topics. |
| 2014 | 4241409108 | Ward 1 Bike Lanes-Longwood Rd N | 50,000 | 8,594 | - | 41,406 | 17.2% | D. Bender | Consultant in progress of being hired for design. Installation planned for 2021. |
| 2014 | 4241409113 | Ward 1 Bike Racks | 25,000 | 19,233 | - | 5,767 | 76.9% | P. Topalovic | Still in the process of going through expenses that were paid from project 4031755820 (2017-Transportation Demand Management & Smart commute) in error. When Journal is complete, project can be closed. |
| 2014 | 4241409106* | AR - W1 Calming Strip & Speed Bumps etc. (W1 A/R) | 200,000 | 157,395 | - | 42,605 | 78.7% | E Soldo/D. Ferguson | 2020 works completed, funding will carry on to priority requests in 2021. |
| 2015 | 4241509122 | W1 Speed Limit - Victoria Park | 20,000 | - | - | 20,000 | 0.0% | M. Field | Project under review. |
| 2015 | 4241509108* | AR - Road Work - Aberdeen from Queen (W1 A/R) | 80,000 | 29,383 | - | 50,617 | 36.7% | E Soldo/M. Rahman | Project design pending. Full design to be schedule in Q4 2020. Project implementation 2021. |
| 2015 | 4241509110* | Victoria Park - Resurface Splash Pad | 140,000 | 94,872 | 21,438 | 23,689 | 83.1% | C. Graham | Archaeological study complete but more work required during construction. Work in 2021 will include public consultation and detailed design. |
| 2016 | 4241609102 | Chedoke Course Redevelopment | 50,000 | - | - | 50,000 | 0.0% | R. McHugh | N/A |
| 2016 | 4241609109 | Upgrade to HAAA Park | 220,000 | 49,764 | 46,091 | 124,145 | 43.6% | C. Graham | Working with Councillor's office and community representatives to guide public consultation. to tie into larger consultation with neighbourhood. Consultation and design work anticipated in 2020. Future funds required for construction. |
| 2016 | 4241609110 | Recreation & Community Hub | 1,170,000 | - | - | 1,170,000 | 0.0% | D. Walton | Vision for a future Recreation & Community hub in Ward 1 has evolved from original project scope. The new project scope includes funding for PID |
| 2017 | 4241709102 | Westdale Theatre 1014 King St | 220,000 | 231,626 | 1,143 | (12,769) | 105.8% | Westdale Cinema Group | Project completed. Will close once PO commitment is closed. |
| 2017 | 4241709105 | Water Bottle Filling Stations | 196,000 | 64,463 | 2,000 | 129,537 | 33.9% | Parks/Facilities | New water drinking fountains to be installed at Churchill Park and upgraded at Beulah Park, Q2/3 2021. |
| 2017 | 4241709106 | City Housing Playground Upgrd | 80,000 | - | - | 80,000 | 0.0% | B. Lilley | CAR1802 - waiting on decision from ward 1 |
| 2017 | 4241709109 | Kirkendall S Parks Improv | 319,999 | - | - | 319,999 | 0.0% | A. McDonald | Improvements to include work at the Highland Park and Beulah Park. Play Structure Replacement. Completion Q4 2021. |
| 2017 | 4241709112 | Dundurn Park Beautification | 160,000 | - | - | 160,000 | 0.0% | C. Samko | As per Councillor, project to be closed in the next report and funds to be returned to Ward 1. |
| 2018 | 4241809104 | Strathcona Cycling Imprvmnts | 45,000 | 8,003 | - | 36,997 | 17.8% | P. Topolovic | Funds to be spent on upgrades to the existing York Blvd bicycle lanes in 2021. |
| 2018 | 4241809103* | Cootes Floating Bridge | 45,000 | 11,485 | 500 | 33,015 | 26.6% | A. McDonald | Bridge repair at Fishing Pier to be completed in Q4 2021. Work to be coordinated with other trail initiatives. |
| 2019 | 4241909103 | Ward 1 - Multi-Modal Connections Review | 125,000 | - | 69,725 | 55,275 | 55.8% | P. Topalovic/ D. Bender | The consultant has been awarded and the review is underway and scheduled for completion by Q4-2020. |
| 2020 | 3302009100 | Ward 1 Capital Reinvestment | 100,000 | - | - | 100,000 | 0.0% | N/A | Project ongoing. Will close by the end of 2020. |
| 2020 | 4242009801 | Sidewalk & rolled curb repair | 68,000 | - | 68,000 | - | 100.0% | E Soldo/R. Marques | Complete - Close after year end reporting |
| 2020 | 4242009802 | Play structure at Ridgemount | 150,000 | - | 150,000 | - | 100.0% | A. McDonald | Project ongoing, to be completed Q2, 2021. |
| <i>Sub-Total Ward 1</i> | | | 3,813,999 | 722,304 | 548,897 | 2,542,799 | 33.3% | | |
| <i>Ward 2</i> | | | | | | | | | |
| 2013 | 4241309204 | Public Art -Cent Mem Rec Centre - mural | 17,500 | - | - | 17,500 | 0.0% | K. Coit | Consultation delayed until Q1-2021. |
| 2013 | 4241309206 | Jamesville Rec Space FS | 30,000 | - | - | 30,000 | 0.0% | D. Walton | Project to remain open and HSC to provide update in the next report. |
| 2014 | 4241409212 | Adolescent Yth Developmnt Grnt | 50,000 | - | - | 50,000 | 0.0% | Councillor Farr | Project is ongoing. |

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|---------------|-------------|---|----------------------|--------------------------|---------------------|---|-----------------------------|---------------------------|--|
| | | | a | b | c | d | e | | |
| 2014 | 4241409215 | Multicultural Community Centre | 112,000 | - | - | 112,000 | 0.0% | Councillor Farr | N/A |
| 2015 | 4241509215 | Neighbourhood Signage | 180,000 | 57,203 | - | 122,797 | 31.8% | E Soldo/ Field | Project currently under review. |
| 2016 | 3301609602 | Ward 2 Revenue Projects | 21,600 | 31,348 | - | (9,748) | 145.1% | M. Zukowski | This is a revenue project that is similar to a reserve where it funds other projects. Source revenues are Cell Tower and Hydro One. |
| 2016 | 4241609201 | Elgin Alleyway Project | 20,000 | - | - | 20,000 | 0.0% | E Waite / Jazvac | Project under review. |
| 2016 | 4241609203 | PlanLocal Resident Safe Street | 65,000 | 52,683 | - | 12,317 | 81.1% | Councillor Farr | N/A |
| 2016 | 4241609206 | Graffiti Clean-up Cost Share | 3,500 | 1,165 | - | 2,335 | 33.3% | Councillor Farr | N/A |
| 2016 | 4241609208 | 181 Jackson Retrofit | 50,000 | - | - | 50,000 | 0.0% | Councillor Farr | N/A |
| 2016 | 4241609210 | 185 Jackson Hallway Reno | 30,000 | 20,000 | - | 10,000 | 66.7% | B. Lilley | CAR1701-complete waiting on final payment |
| 2016 | 4241609227 | Shamrock Park Outlets | 8,090 | 8,232 | - | (142) | 101.8% | A. McDonald | Project completed and pending appropriation from 4401952100 to fund project deficit. Closure Q4 2020. |
| 2017 | 3301709200 | Ward 2 Capital Reinvestment | 100,000 | 65,042 | 1,800 | 33,158 | 66.8% | M. Monaghan | Project will close in next report |
| 2017 | 4241709201* | AR - Ferguson Ave N - Simcoe to Burlington (W2 A/R) | 1,400,000 | 1,328,700 | 60,955 | 10,345 | 99.3% | M Oddi | Complete - Close once commitments are paid/cleared |
| 2018 | 3301809200 | Ward 2 Capital Reinvestment | 100,000 | 51,884 | 575 | 47,541 | 52.5% | K. Coit | Project will be closed once PO commitment is removed. |
| 2018 | 3301809602 | Ward 2- Hydro One Contract | - | 5,000 | - | (5,000) | N/A | M. Zukowski | This is a revenue project that is similar to a reserve where it funds other projects. Source revenue is a license agreement with Hydro One Network Inc. in Ward 2. Contract to end Dec 31, 2020. |
| 2018 | 4241809203* | AR - Road Surface Treatment (W2 A/R) | 600,000 | - | - | 600,000 | 0.0% | S Jacob | Book being used to write fund project is 400211723 number of cycle track surfacing. |
| 2018 | 4241809205 | George St Pedestrian Proj | 27,000 | 8,446 | 17,770 | 784 | 97.1% | E Soldo/ Miri | Project delayed to due Covid-19 restrictions. Staff to work with Hess Village Pedestrian Mall Authority to identify additional beautification projects in Spring of 2021. |
| 2018 | 4241809208 | Safety & Security 226 Rebecca | 50,000 | - | - | 50,000 | 0.0% | R. Desouza | Will follow up with City Housing for the next report. |
| 2018 | 4241809209 | Security 155 Park | 3,300 | - | - | 3,300 | 0.0% | R. Desouza | Will follow up with City Housing for the next report. |
| 2018 | 4241809210 | Ward 2 Public Bench | 10,000 | 2,328 | - | 7,672 | 23.3% | S. Hassleman | Completion Q1 2021 |
| 2018 | 4241809213 | James Art Crawl Sidewalk | 57,504 | 3,773 | - | 53,731 | 6.6% | G. Kirchknopf/R. Shebib | The events typically take place annually but unsure about this year due to COVID. |
| 2018 | 4241809214 | Jone St- Bike Lane | 60,000 | 57,302 | - | 2,698 | 95.5% | S. Molloy | Project to be closed in the next report. |
| 2018 | 4241809216 | 22 Patrick St Watermain | 35,000 | 24,871 | - | 10,129 | 71.1% | Councillor Farr | N/A |
| 2018 | 4241809217 | Bill Simone Hall Fridge | 3,000 | 2,643 | - | 357 | 88.1% | Councillor Farr | N/A |
| 2018 | 4241809207* | AR - Laneway/Alleyway Maintenance (W2 A/R) | 30,000 | 16,436 | - | 13,564 | 54.8% | E. Soldo / T. McCleary | 2018 Councillor funded project- Ward 2 Roads North works performed as requested. |
| 2019 | 4241909201 | Robinson Speed Cushion | 60,000 | - | - | 60,000 | 0.0% | E Soldo/D. Ferguson | Speed Cushion Completed. PO Commitment for upgrades related PXO system. |
| 2019 | 4241909202 | Vanier Tower Kitchen Project | 150,000 | - | - | 150,000 | 0.0% | K. Mannen | Completed. Will close in Dec 2020. |
| 2019 | 4241909205 | Public Bench Seating | 39,000 | - | - | 39,000 | 0.0% | S. Hassleman | Completion Q1 2021 |
| 2019 | 4241909206 | Claremont Graffiti Removal | 149,850 | - | - | 149,850 | 0.0% | Councillor Farr | N/A |
| 2019 | 4241909207 | Ferguson Graffiti Removal | 75,000 | - | - | 75,000 | 0.0% | International Village BIA | N/A |
| 2019 | 4241909211 | Central Corktown Duran Solar | 135,000 | - | - | 135,000 | 0.0% | Councillor Farr | N/A |
| 2019 | 4241909212 | Shamrock Park Bike Path | 75,000 | - | - | 75,000 | 0.0% | D. Bender | Planned to be installed Fall 2020. |
| 2019 | 4241909216 | Eastwood Park Playground | 56,000 | - | - | 56,000 | 0.0% | C. Graham | Play structure and safety surfacing to be constructed Q3/3 2021. |
| 2019 | 4241909220 | Art Crawl Temp Barriers | 4,500 | 4,030 | - | 470 | 89.5% | R. Shebib | These events typically take place annually. However, unsure if it will this year due to COVID. |
| 2019 | 4241909223 | James St Conductor | 21,696 | 36,568 | - | (14,872) | 168.5% | M. Scally | N/A |
| 2019 | 4241909224 | String Light John James | 5,500 | - | - | 5,500 | 0.0% | Councillor Farr | N/A |
| 2019 | 4241909225 | 2 Bollards Main John | 6,000 | 5,653 | - | 347 | 94.2% | E Soldo/ Ferguson | Close next BER. |

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|-------------------------|-------------|---|----------------------|--------------------------|---------------------|--------------------------------------|--------------------------|-------------------------|---|
| | | | a | b | c | d | e | | |
| 2019 | 4241909226 | Marion Trucker Street Sign | 700 | - | - | 700 | 0.0% | E Soldo/ Milligan | Project complete. Final review and closing entries to be processed in Q4 2020. |
| 2019 | 4241909227 | 125 Barton Accessible Door | 70,000 | - | - | 70,000 | 0.0% | R. Leverton/W. Paterson | N/A |
| 2019 | 4241909229 | Temp Cannon Lane Restriction | 15,000 | - | - | 15,000 | 0.0% | E Soldo/D. Ferguson | Project completed at Cannon and Wellington. Final review and payment to be processed in Q4 2020. |
| 2019 | 4241909230 | Hess Village Lighting | 20,000 | 17,961 | - | 2,039 | 89.8% | M. Scally | N/A |
| 2019 | 4241909231 | Ward 2 CityHousing Carpet | 180,290 | - | - | 180,290 | 0.0% | B. Lilley | CAR2002- project started |
| 2019 | 4241909209* | Beasley and Central Trees | 75,000 | - | - | 75,000 | 0.0% | S. Scarlett | The planning group for Plan Local in Ward 2 is going back to the community for consultation on next steps due to the original planting locations not being feasible for trees to be planted. |
| 2019 | 4241909210* | Corktown Neighbourhood Play Equipment | 60,000 | 61,056 | - | (1,056) | 101.8% | A. McDonald | Project completed and pending appropriation from 4401952100 to fund project deficit. Closure Q4 2020. |
| 2019 | 4241909214* | Hanging Baskets | 6,000 | - | - | 6,000 | 0.0% | S. Scarlett | Baskets and brackets have been purchased. Waiting for reconstruction of Central Park to be completed in order to install. Project will be completed in 2021. |
| 2019 | 4241909215* | Eastwood Park Bathroom | 100,000 | - | - | 100,000 | 0.0% | R. Ellis | Work ongoing late 2020/early 2021. |
| 2019 | 4241909217* | Central Planters | 12,600 | 1,740 | - | 10,860 | 13.8% | S. Scarlett | Central Neighbourhood planter install will be completed in 2021, when the Central Park redevelopment project is completed. |
| 2020 | 3302009200 | Ward 2 Capital Reinvestment | 100,000 | - | - | 100,000 | 0.0% | N/A | Project is ongoing. Will close by end of 2020 if funds are not used. |
| 2020 | 4242009204 | Regional Indian Centre | 35,000 | (34,904) | - | 69,904 | -99.7% | R. Desouza | Project is complete. Waiting to sort out the HST issue with Finance team as HIRC has a different tax rebate on HST. In addition, expenses were entered incorrectly and have now been fixed. |
| 2020 | 4242009205 | Bump-out Wellington & Barton | 30,000 | - | - | 30,000 | 0.0% | M. Sokol | In construction - Completion by mid November 2020. Pending final deficiency inspection. |
| <i>Sub-Total Ward 2</i> | | | 4,545,630 | 1,829,158 | 81,100 | 2,635,372 | 42.0% | | |
| <i>Ward 3</i> | | | | | | | | | |
| 2014 | 4241409341* | Pipeline Master Trail Plan | 1,438,000 | 543,700 | 39,403 | 854,897 | 40.5% | C. Graham | Work in 2021 will include addressing encroachments onto the pipeline corridor. Work to construct the portion from Brampton Street to Grace Avenue will follow the encroachment removals. Additionally, anticipate start of consultation and design for gateway at Ottawa Street. Future work to complete improvements in the existing portion of the trail and future design and construction funds will be required. |
| 2015 | 3301509300 | Ward 3 Capital Reinvestment | 100,000 | 90,240 | 500 | 9,260 | 90.7% | N/A | Project will be closed once PO is removed. |
| 2016 | 3301609603 | Ward 3 Revenue Projects | - | 164,930 | - | (164,930) | N/A | M. Zukowski | Budget does not reflect revenues from cell towers. |
| 2017 | 4241709301 | Memorial School Playground | 150,000 | - | - | 150,000 | 0.0% | HWDSB | Funds remain to be provided to HWDSB. |
| 2018 | 4241809301 | 430 Cumberland Reno | 163,000 | - | - | 163,000 | 0.0% | B. Lilley | CAR1801 - complete just need to receive invoices |
| 2018 | 4241809306 | CityHousing-1stPlace&Sanford | 200,000 | - | - | 200,000 | 0.0% | B. Lilley | CAR1806*CAR1807 one part of project on hold |
| 2018 | 4241809308 | 430 Cumberland Playground | 75,000 | - | - | 75,000 | 0.0% | B. Lilley | CAR1801 - complete just need to send back up for reimbursement from ward 3 |
| 2018 | 4241809305* | AR - Pedestrian Crossing - Victoria @ Copeland (W3 A/R) | 75,000 | 35,155 | - | 39,845 | 46.9% | E Soldo/M. Rahman | Signal Installation Complete. Pending final deficiency inspection and payment processing. |
| 2018 | 4241809310* | 77 Gage Redevelopment Study | 250,000 | 85,800 | 7,125 | 157,076 | 37.2% | R. Ellis | Feasibility study complete. Council report possible in 2020 & initiative led by Healthy & Safe Communities. |
| 2018 | 4241809311* | 77 Gage Community Hub | 750,000 | 19,451 | - | 730,549 | 2.6% | R. Ellis | Feasibility study complete. Council report possible in 2020 & initiative led by Healthy & Safe Communities. |
| 2019 | 4241909302 | Two School Flashing Lights | 90,000 | 11,255 | - | 78,745 | 12.5% | E Soldo/C. King | Project completed, final review and payment to be processed in Q4 2020. |
| 2019 | 4241909303 | Zero Plastic Waste Fountains | 100,000 | 45,685 | 15,600 | 38,715 | 61.3% | A. McDonald | Completion in Q2 2021. |
| 2019 | 4241909304 | Rosemount Ladder Crosswalk | 1,500 | - | - | 1,500 | 0.0% | E Soldo/D. Ferguson | Project completed, final review and payment to be processed in Q4 2020. |

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| YEAR APPROVED | PROJECT ID | DESCRIPTION | APPROVED BUDGET (\$) | ACTUAL EXPENDITURES (\$) | PO COMMITMENTS (\$) | AVAILABLE BALANCE (\$) d = a - b - c | % COMPLETE e = (b+c) / a | Project Manager | STATUS EXPLANATION as of September 30, 2020 |
|-------------------------|-------------|---|----------------------|--------------------------|---------------------|---|-----------------------------|------------------------|--|
| | | | a | b | c | d | e | | |
| 2019 | 4241909305 | Pedestrian Crossover Cannon | 60,000 | 38,078 | 9,480 | 12,442 | 79.3% | E Soldo/D. Ferguson | Project complete - pending final review/audit/payment. Costs to be finalized in Q4 of 2020. |
| 2019 | 4241909309 | Barton Library IPS | 400,000 | - | - | 400,000 | 0.0% | E Soldo/M. Sokol | Intersection in design. Planned implementation 2021. |
| 2020 | 3302009300 | Ward 3 Capital Reinvestment | 100,000 | - | - | 100,000 | 0.0% | N/A | Project ongoing. Will close by the end of 2020. |
| 2020 | 4242009304 | Let's Get Growing Seed Share | - | 995 | - | (995) | N/A | Councillor N. Nann | Budget to be setup for \$1k coming from Ward 3 (3301609603). |
| <i>Sub-Total Ward 3</i> | | | 3,952,500 | 1,035,291 | 72,108 | 2,845,102 | 28.0% | | |
| <i>Ward 4</i> | | | | | | | | | |
| 2016 | 3301609400 | Ward 4 Capital Reinvestment | 100,000 | 98,747 | 2,756 | (1,503) | 101.5% | M. Kovacevic | Will close once PO commitment is removed. |
| 2017 | 4241709404 | Montgomery Basketball Court | 125,000 | 127,200 | - | (2,200) | 101.8% | A. McDonald | Project complete and pending appropriation from 4401954699 to fund project deficit. Closure Q4 2020. |
| 2019 | 4241909407 | W4 Traffic Isld Beautification | 55,650 | - | 25,950 | 29,700 | 46.6% | S. Scarlett | Project completed in 2020, processing invoices and when complete project can be closed and remaining funds can be returned to source. |
| 2019 | 4241909409 | Rosedale Playground Imprv | 200,000 | - | 200,000 | - | 100.0% | A. McDonald | Project ongoing, to be completed Q2, 2021. |
| 2020 | 3302009400 | Ward 4 Capital Reinvestment | 100,000 | - | - | 100,000 | 0.0% | N/A | Project ongoing. Will close by the end of 2020. |
| 2020 | 4242009402 | AR Rosedale Court | - | 45,829 | 47,583 | (93,412) | N/A | A. Ksiazek | Project ongoing, to be completed Q1, 2021. |
| 2020 | 4242009403 | Bartonville Cemetery Fencing | - | - | 67,990 | (67,990) | N/A | A. McDonald | Project to be closed once PO commitment is removed. |
| 2020 | 4242009404 | RT Steel Park Redev | 60,000 | - | 8,769 | 51,231 | 14.6% | C. Graham/S. Eakins | Design underway, and anticipate tender in 2021 to complete the playground upgrades. |
| <i>Sub-Total Ward 4</i> | | | 640,650 | 271,776 | 353,048 | 15,826 | 97.5% | | |
| <i>Ward 5</i> | | | | | | | | | |
| 2016 | 4241609502 | Veever's Estate Capital Grant | 25,000 | - | - | 25,000 | 0.0% | N/A | Just made aware that this grant was in existence. Will follow up with vendor for a possible work plan. |
| 2016 | 4241609503 | CityHousing-Community Room | 40,000 | - | - | 40,000 | 0.0% | B. Lilley | CAR2004 waiting on Invoices |
| 2016 | 4241609504 | Buy 15m by 10m Street Stadia | 30,000 | 28,164 | - | 1,836 | 93.9% | C. Herstek | Chris Herstek was assisting Councillor Collins with the purchase of the Street Stadia unit. The unit was purchased in 2017 and has been in use since then. This project can be closed. |
| 2016 | 4241609505 | Food Centre Pilot Project | 465,000 | 325,000 | - | 140,000 | 69.9% | Councillor Collins | N/A |
| 2016 | 4241609509 | 555 Queenston Floor | 200,000 | 189,085 | - | 10,915 | 94.5% | B. Lilley | CAR1602 - completed. Project to be closed in next report. |
| 2016 | 4241609507* | Tree Planting Ward 5 | 400,000 | 332,320 | 2,941 | 64,740 | 83.8% | S. Scarlett | Project completed in 2020, processing invoices and when complete project can be closed and remaining funds can be returned to source. |
| 2017 | 4241709506 | Vienna Orchards Sidewalk | 84,000 | - | - | 84,000 | 0.0% | E Waite / Jazvac | Project under review. |
| 2019 | 3301909500 | Ward 5 Capital Reinvestment | 100,000 | 31,322 | 30,000 | 38,678 | 61.3% | R. Marques | Will close once PO commitment is removed. |
| 2019 | 4241909503 | Father Sean O'Sullivan Court | 160,000 | 77,410 | 81,584 | 1,006 | 99.4% | A. McDonald | Project ongoing, to be completed Q2, 2021. |
| 2019 | 4241909502* | W5 Traffic Calming | 130,000 | 58,635 | - | 71,365 | 45.1% | E. Soldo / D. Ferguson | 2020 works completed, funding will carry on to priority requests in 2021. |
| 2019 | 4241909505 | AK - ward 5 Resurfacing - Keatley/Havelock/Hford/Dakota/etc | 1,480,000 | 859,559 | 193,008 | 427,433 | 71.1% | M. Oddi | Complete - pending final review/audit/payment. |
| 2020 | 3302009500 | Ward 5 Capital Reinvestment | 100,000 | - | - | 100,000 | 0.0% | N/A | Project ongoing. Will close by the end of 2020. |
| <i>Sub-Total Ward 5</i> | | | 3,214,000 | 1,901,494 | 307,533 | 1,004,973 | 68.7% | | |
| <i>Ward 6</i> | | | | | | | | | |
| 2019 | 4241909603 | Mohawk Sports Park Lighting | 300,000 | - | - | 300,000 | 0.0% | A. McDonald | Project ongoing, completion Q2 2021. |
| 2019 | 4241909604 | Traffic Island Beautification | 126,317 | - | 104,367 | 21,950 | 82.6% | S. Scarlett | Project completed in 2020, processing invoices and when complete project can be closed and remaining funds can be returned to source. |
| 2020 | 3302009600 | Ward 6 Capital Reinvestment | 100,000 | - | - | 100,000 | 0.0% | N/A | Project is ongoing. Will close by end of 2020. |
| <i>Sub-Total Ward 6</i> | | | 526,317 | - | 104,367 | 421,950 | 19.8% | | |

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|--------------------------|-------------|---|----------------------|--------------------------|---------------------|---|-----------------------------|-----------------------|--|
| | | | a | b | c | d | e | | |
| <i>Ward 7</i> | | | | | | | | | |
| 2015 | 3301509700 | Ward 7 Capital Reinvestment | 100,000 | 14,090 | 24,700 | 61,210 | 38.8% | J. DiDomenico | Project will be closed once PO is removed. |
| 2018 | 3301809700 | Ward 7 Capital Reinvestment | 100,000 | 21,387 | 1,315 | 77,298 | 22.7% | V. Guetter | Project will be closed once PO is removed. |
| 2019 | 4241909701 | Hill Park Pickleball Court | 40,000 | 31,542 | 169,649 | (161,192) | 503.0% | A. McDonald | Actual revenues of \$240k. Therefore no deficit. Work ongoing, to be completed Q2 2021. |
| 2019 | 4241909702 | 155 Macassa Feasibility Inv | 50,000 | 28,490 | 2,325 | 19,185 | 61.6% | J. Conti | Project is ongoing. |
| 2019 | 4241909703 | TB McQuesten Prk Entrance | 98,500 | - | 61,230 | 37,270 | 62.2% | W. Steiner | Project completed in 2020, processing invoices and when complete project can be closed and remaining funds can be returned to source. |
| 2020 | 3302009700 | Ward 7 Capital Reinvestment | 100,000 | - | - | 100,000 | 0.0% | N/A | Project ongoing. Will close by the end of 2020. |
| <i>Sub-Total Ward 7</i> | | | 488,500 | 95,509 | 259,219 | 133,772 | 72.6% | | |
| <i>Ward 8</i> | | | | | | | | | |
| 2016 | 4241609808 | Stonechurch Parking | 45,500 | 7,284 | - | 38,216 | 16.0% | N/A | N/A |
| 2017 | 3301709800 | Ward 8 Capital Reinvestment | 100,000 | 32,480 | 17 | 67,503 | 32.5% | A. Watson | Will close once PO commitment is removed. |
| 2017 | 4241709802* | AK - San Francisco / San Pedro / Courling (W & A/D) | 1,300,000 | 1,085,849 | 31,411 | 182,740 | 85.9% | M Oddi | Complete - pending final review/audit/payment |
| 2018 | 4241809801* | GarthReservoir-WllmConnell Prk | 232,000 | 178,865 | 59,068 | (5,933) | 102.6% | C. Graham | Tender ready for first phase of the construction to do the earth moving to create toboggan hill. Studies for environmental and archaeological underway and required prior to tender. |
| 2019 | 4241909802 | Cpt Cornelius Play Structure | 60,000 | 61,056 | - | (1,056) | 101.8% | A. McDonald | Project completed and pending appropriation from 4401952100 to fund project deficit. |
| 2020 | 3302009800 | Ward 8 Capital Reinvestment | 100,000 | - | - | 100,000 | 0.0% | N/A | Project ongoing. Will close by the end of 2020. |
| 2020 | 4242009803 | Sidewalk and Road Repair | 375,000 | 345,303 | - | 29,697 | 92.1% | E. Soldo / R. Marques | Complete - Close after year end reporting |
| 2020 | 4242009804 | Minor Road Repairs | - | - | - | - | N/A | N/A | N/A |
| 2020 | 4242009805 | Recreational Facility Repairs | 100,000 | 31,168 | - | 68,832 | 31.2% | K. Freeborn | Project is ongoing and will continue in 2021. |
| <i>Sub-Total Ward 8</i> | | | 2,312,500 | 1,742,006 | 90,495 | 479,999 | 79.2% | | |
| <i>Ward 9</i> | | | | | | | | | |
| 2019 | 4241909901 | Valley Park Beautification | 4,185 | - | - | 4,185 | 0.0% | S. Scarlett | Project completed in 2020, processing invoices and when complete project can be closed and remaining funds can be returned to source. |
| 2019 | 4241909903 | Valley Park Sign & Lights | 4,500 | 2,478 | - | 2,022 | 55.1% | B. Carey | Project ongoing, additions proposed Q3 2021 |
| <i>Sub-Total Ward 9</i> | | | 8,685 | 2,478 | - | 6,207 | 28.5% | | |
| <i>Ward 10</i> | | | | | | | | | |
| 2016 | 3301609610 | Ward 10 Revenue Projects | 40,080 | 73,302 | - | (33,222) | 182.9% | M. Zukowski | Budget to be adjusted for cell tower revenues. Separate annual reporting. |
| <i>Sub-Total Ward 10</i> | | | 40,080 | 73,302 | - | (33,222) | 182.9% | | |
| <i>Ward 14</i> | | | | | | | | | |
| 2019 | 4241909143 | RA Riddell & Gilson Prk Imprv | 120,000 | - | 120,000 | - | 100.0% | A. McDonald | Project ongoing, to be completed Q2, 2021. |
| 2019 | 4241909144 | Memorial Cairn Restoration | 1,500 | 1,500 | - | - | 100.0% | A. Karpenchuk | Project is complete. Will close in next report. |
| 2019 | 4241909145 | Mntvw Scenic Wds ATC Feas Stdy | 50,000 | 11,279 | - | 38,721 | 22.6% | N/A | N/A |
| 2019 | 4241909146 | Transit Shelter Wingfield PI | 15,000 | - | - | 15,000 | 0.0% | N/A | Due to COVID, project was delayed. Installation of shelter will occur in 2021. |
| 2020 | 3302009014 | Ward 14 Capital Reinvestment | 100,000 | - | - | 100,000 | 0.0% | N/A | Project is ongoing. Will close by end of 2020. |
| 2020 | 4242009141 | Sir Allan MacNab Tennis Court | 40,000 | - | - | 40,000 | 0.0% | A. Stahlbaum | Project awarded, Acrylic surfacing to be installed Q2 2021 |
| <i>Sub-Total Ward 14</i> | | | 326,500 | 12,779 | 120,000 | 193,721 | 40.7% | | |

Infrastructure - Misc

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|---|------------|--------------------------------|----------------------|--------------------------|---------------------|---|-----------------------------|-----------------|--|
| | | | a | b | c | d | e | | |
| 2016 | 3301609612 | Ward 12 Revenue Projects | - | - | - | - | N/A | M. Zukowski | Budget to be adjusted for cell tower revenues. Separate annual reporting. |
| 2016 | 3301609613 | Ward 13 Revenue Projects | - | 45,225 | - | (45,225) | N/A | M. Zukowski | Budget to be adjusted for cell tower revenues. Separate annual reporting. |
| 2016 | 3301609615 | Ward 15 Revenue Projects | 28,250 | - | - | 28,250 | 0.0% | M. Zukowski | Budget to be adjusted for cell tower revenues. Separate annual reporting. |
| 2019 | 3301909011 | Mt Hope Community Inv Fund | - | - | - | - | N/A | M. Zukowski | Budget to be adjusted for cell tower revenues. Separate annual reporting. |
| 2020 | 4242010555 | 2020 Chargebacks - Area Rating | - | 420,869 | - | (420,869) | N/A | E Waite / McNab | To fund Engineering Services staffing costs through capital for work on Area Rating related capital projects, both in-year and future. |
| <i>Sub-Total Infrastructure - Misc</i> | | | 28,250 | 466,094 | - | (437,844) | 1649.9% | | |
| <u>Sub-Total Councillor Infrastructure Program</u> | | | 19,897,611 | 8,152,190 | 1,936,767 | 9,808,654 | 50.7% | | |
| TOTAL CORPORATE PROJECTS | | | 19,897,611 | 8,152,190 | 1,936,767 | 9,808,654 | 50.7% | | |

OUTSIDE BOARDS & AGENCIES

City Housing

| | | | | | | | | | |
|------|------------|---------------------------------------|-----------|---------|---|---------|--------|------------------------|---|
| 2016 | 6181641602 | City Housing Contribution | 1,000,000 | 275,000 | - | 725,000 | 27.5% | B. Lilley | Renovation of 2C-360 King: Phase 1 complete - June 2018. Phase 2 starting will be completed in 2020. Project on target, no budget variations required to date, no delays expected in project CB1601. Have yet to submit invoices for reimbursement. Consultant work started. Elevator Modernization - 30 Congress: work completed CB1602. Replacement Risers 191 Main/200 Jackson: Work Complete, final invoices being processed. Project on target, no budget variations required till now, no delays expected in project CB1603. Project substantially completed. Have yet to submit invoices for reimbursement. Completion expected in 2020. |
| 2016 | 6181641602 | City Housing Contribution | 500,000 | 500,000 | - | - | 100.0% | R. Desouza | Receivable from Housing set up in 2014 account #26243 for project. Balance left to pay is 830,528.10 as of Jan 2017. |
| 2016 | 6181641603 | Repairs-W7 City Housing Units | 849,822 | 325,258 | - | 524,564 | 38.3% | B. Lilley | Last project left for asphalt started - part paid through CHH capital and part through CAR funding. Will be completed in 2020 (project CAR 1601, CAR1603, and CAR 1603A). |
| 2018 | 6181841602 | City Housing Contribution | 500,000 | 330,528 | - | 169,472 | 66.1% | R. Desouza / S. Botham | Receivable from Housing set up in 2014 account #26243 for project. Balance left to pay is 0 as of Jan 2018. Block Funding allocated to New Development - Project expected to start in 2020 yet in design. |
| 2019 | 6181941602 | Unit Retrofits/Bay/Cannon Development | 500,000 | - | - | 500,000 | 0.0% | S. Botham | Block Funding allocated to New Development -Project expected to start in 2020 yet in design. |
| 2020 | 6182041602 | City Housing Contribution | 500,000 | - | - | 500,000 | 0.0% | S. Botham | Block Funding allocated to New Development -Project expected to start in 2020 yet in design. |

| | | | | | | | | | |
|--|--|--|------------------|------------------|----------|------------------|--------------|--|--|
| TOTAL OUTSIDE BOARDS & AGENCIES | | | 3,849,822 | 1,430,786 | 0 | 2,419,036 | 37.2% | | |
|--|--|--|------------------|------------------|----------|------------------|--------------|--|--|

HEALTHY & SAFE COMMUNITIES

Social Services Program

City of Hamilton
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|--|------------|--------------------------------|----------------------|--------------------------|---------------------|--------------------------------------|--------------------------|-----------------|---|
| | | | a | b | c | d | e | | |
| 2012 | 2051255204 | Neighbourhood Strategy | 2,265,000 | 3,016,168 | 32,668 | (783,836) | 134.6% | A. Fletcher | Due to the COVID pandemic, minimal neighbourhood work has been undertaken both due to the residents not being able to gather but also that the Neighbourhood Development staff have been redeployed elsewhere in the City to focus on City core responsibilities. Limited funds have been provided to residents doing online engagement as well as to continue the McQuesten Farm Operations. The Neighbourhood Action Strategy capital project was initially setup, as directed by Council, with \$2M back in 2012. In the 2019 budget approval about \$265K was put into this account to provide additional funds for community engagement work, total budget \$2.265M. Neighbourhood Action Strategy work has leveraged \$860K in grants and available balance does not include/reflect revenue from grants. The City will continue to use the funds towards community engagement across the City, as well as continually seek additional grants for community projects and services. |
| 2016 | 4241609111 | Kirkendall Neighbourhood Plan | 125,000 | 112,598 | 32,607 | (20,205) | 116.2% | A. Fletcher | The consultant work has been completed as of June 2020. Remaining funds were allocated to expenses which continue through implementation of resident recommended theme areas to improve their neighbourhood. Funding for shortfall will be addressed once final cost is determined. |
| 2018 | 6731841800 | Red Hill Family Centre Reno | 841,834 | (10,515) | 293,885 | 558,465 | 33.7% | L. Duxbury | Warranty period expired in December 2019. Waiting for "security maintenance" monies to be released. Project will be close once these funds are released. |
| 2018 | 6731841822 | Riverdale HUB | 2,040,000 | 149,023 | 115,485 | 1,775,491 | 13.0% | L. Keermaa | Building Permit Received. Construction tender awarded within budget to Icon Builders Inc. Mobilization and construction start in progress. Anticipated completion Q4 2020. |
| 2019 | 6501941100 | Human Services Integration | 160,000 | - | - | 160,000 | 0.0% | G. Mater | Integration for Human Services has a plan for 2021 that was deferred from 2020 due to pandemic. -Identify opportunities for shared intake -Develop processes for integrated intake -Develop processes for collective case management -Pilot integrated teams to provide shared case management Funding is needed to provide the infrastructure for moves and other supports needed to implement these changes |
| 2020 | 6792041001 | Bernie Morelli Fam Centre Reno | 510,000 | 73,986 | - | 436,014 | 14.5% | N/A | Current work occurring with PW to determine extent of the work as well as completion by year end 2020, as required by Provincial funding requirements. |
| Sub-Total Social Services Program | | | 5,941,834 | 3,341,260 | 474,644 | 2,125,929 | 64.2% | | |

Lodges Program

| | | | | | | | | | |
|------|------------|----------------------------|---------|---------|---------|----------|--------|------------|--|
| 2017 | 6301741702 | Ext Walls Repair Wentworth | 580,000 | 562,323 | 28,308 | (10,630) | 101.8% | L. Keermaa | Project completed. In warranty phase. |
| 2017 | 6301751700 | Bld Auto Sys Wentworth | 436,644 | 45,703 | 374,191 | 16,751 | 96.2% | F. Jillani | Contract was awarded to the successful bidder in July 2020. PO for construction was issued on Aug 12, 2020. Construction kick-off meeting held on Aug 14th, 2020. Shop drawings were submitted by the Contractor for review and approval. Once the shop drawings are reviewed and approved by the Consultant a project schedule will be finalized. Expected start date of this project is now Nov 2020 and anticipated completion by end of Spring 2021. |
| 2017 | 6301751707 | Freezer Wentworth | 55,000 | 10,207 | 4,970 | 39,823 | 27.6% | G. Enright | Still delayed due to COVID. |

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|---------------------------------|------------|---------------------------------|----------------------|--------------------------|---------------------|--------------------------------------|--------------------------|-----------------|--|
| | | | a | b | c | d | e | | |
| 2017 | 6301751708 | HVAC Upgrade Wentworth | 105,000 | - | 105,000 | - | 100.0% | F. Jillani | Same project status as "Bld Auto Sys Wentworth". This project scope was combined with project ID: 6301751700 - Bld Auto Sys Wentworth. Expected start date is November 2020 and anticipated completion by end of Spring 2021. Project implementation is underway. Shop drawings are being reviewed. Construction schedule is to be readjusted based on Lodge SoPs as it relates to COVID-19 directive from the Ministry for outside workers/contractors which means project completion will be delayed. |
| 2018 | 6301841001 | ML Roof Replacement | 1,634,000 | 49,006 | 48,682 | 1,536,312 | 6.0% | L. Keermaa | Contract Awarded to Proteck Roofing. Due to weather, a portion of the contract (priority roofs) will be completed in 2020. Roofing contractor on-site, work is underway to be completed in Spring 2021. |
| 2018 | 6301841801 | WL - Wing Roof Replacement | 402,000 | 106,901 | 57,350 | 237,749 | 40.9% | L. Keermaa | Q3. Contract Awarded to Proteck Roofing. Due to weather, a portion of the contract (priority roofs) will be completed in 2020. Remainder will be complete in 2021. |
| 2018 | 6301841802 | ML - D Wing- Refurbishment | 60,000 | - | - | 60,000 | 0.0% | M. Hall | PO issued to MMMC Architects. Feasibility Study underway - should receive report shortly. |
| 2018 | 6301851003 | WL - Bed Replacement | 243,200 | 341,564 | - | (98,364) | 140.4% | K. Allcroft | Complete (actual expenditures \$260,143 - will be reflected in year end capital status report). |
| 2018 | 6301855801 | ML - Building Components Study | 60,000 | - | 52,250 | 7,750 | 87.1% | V.Guetter | Completed by Facilities in Spring 2020. Estimated to be closed in Q1 2021. |
| 2019 | 6301941001 | WL - Main Entrance Redesign | 50,000 | - | - | 50,000 | 0.0% | G. Enright | Delayed due to COVID. |
| 2019 | 6301941002 | WL - Exhaust & Supply | 218,000 | 8,536 | - | 209,464 | 3.9% | G. Enright | Feasibility study now complete. As of January 2020, the Facilities O&M function has been transferred to PW-EFFM. All mechanical and HVAC life cycle renewal projects have been transferred to PW- EFFM as the subject matter experts. All assigned projects in previous years will be completed in 2021. |
| 2019 | 6301941003 | WL - Radiant Heating Thermostat | 157,000 | 6,179 | 1,176 | 149,645 | 4.7% | G. Enright | Feasibility study now complete. As of January 2020, the Facilities O&M function has been transferred to PW-EFFM. All mechanical and HVAC life cycle renewal projects have been transferred to PW EFFM as the subject matter experts. All assigned projects in previous years will be completed in 2021. |
| 2019 | 6301941006 | WL - Servery Retrofit | 228,000 | - | - | 228,000 | 0.0% | G. Enright | Delayed due to COVID. |
| 2019 | 6301951002 | ML & WL Resident Care Equip | 80,000 | - | 3,254 | 76,746 | 4.1% | H. Odoardi | Project will be reviewed as it is ongoing and is estimated to be closed in 2021. |
| 2020 | 6302051002 | ML & WL Resident Care Equip | 60,000 | - | - | 60,000 | 0.0% | H. Odoardi | Working with ARJO to complete accurate assessment of inventory to determine required purchases for 2020. Due to COVID and visitor restrictions this has been delayed. Completion date will be pushed out to Q1 2021. Additional PO has been submitted for \$24,563. Total year-to-date \$57,789 (96% completed). |
| 2020 | 6302051801 | ML & WL - Security Systems | 200,000 | - | - | 200,000 | 0.0% | V.Guetter | Delayed due to COVID restrictions. Security system upgrades are underway. |
| Sub-Total Lodges Program | | | 4,568,844 | 1,130,418 | 675,181 | 2,763,245 | 39.5% | | |
| Social Housing Program | | | | | | | | | |
| 2015 | 6731541504 | IAH Extension - Admin | 1,522,875 | 1,481,334 | - | 41,541 | 97.3% | K. Maxwell | IAH-E program ending 2020. All available funds plan to be spent by December 2020. |
| 2015 | 6731541505 | IAH Extension - Rental Housing | 13,450,000 | 13,175,000 | 275,000 | - | 100.0% | K. Maxwell | Good Shepherd & Indwell project fully complete and occupied. YWCA Ottawa St project progressing well with completion expected August 2021. 10% holdback payment of \$275K expected Q4 2021. |

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|---------------|------------|---------------------------------|----------------------|--------------------------|---------------------|---|-----------------------------|-----------------|---|
| | | | a | b | c | d | e | | |
| 2015 | 6731541506 | IAH Extension - Ont Renovates | 7,684,625 | 5,126,046 | - | 2,558,579 | 66.7% | K. Maxwell | Congregate facility at 1605 Main St. E. \$750K project cancelled due to sale of property. No funds advanced. Working to resolve project challenges to use as much of committed funding as possible and obtain approval to reallocate remainder. |
| 2015 | 6731541507 | IAH Extension - Rent Supplement | 6,600,000 | 3,575,850 | 717,500 | 2,306,650 | 65.1% | K. Maxwell | Federal/Provincial 5 Year Housing Allowances will end 2024. These funds are allocated to Housing First Participants. Shared Delivery ends June 30, 2020. Staff are exploring increasing the amount of the housing allowances to improve their value to participants and ensure the program is fully expended by 2024. |
| 2016 | 6731641302 | Social Housing Capital Repairs | 1,523,079 | 1,488,218 | 34,861 | - | 100.0% | B. Krepes | Invoices scheduled to be paid by December 2020. Project to be closed Q1 2021. |
| 2016 | 6731641602 | SIF-IAH Administration | 752,610 | 687,949 | - | 64,661 | 91.4% | K. Maxwell | Funds will be fully spent by the end of 2020. |
| 2016 | 6731641603 | SIF-IAH New Rental Housing | 13,558,030 | 12,394,227 | 1,163,803 | - | 100.0% | K. Maxwell | Completed and occupied projects: Sacajawea West Ave., Indwell-Melvin, Indwell-Hughson Baptist 500 James St. 10% holdback of \$283K for 500 James Oct/Nov 2020. N. YWCA completion August 2021. 10% holdback of \$283K expected Q4 2021. |
| 2016 | 6731641604 | SIF-IAH Housing Allowances | 741,560 | 503,300 | - | 238,260 | 67.9% | B. Krepes | Housing allowance for families experiencing homelessness. Program is delivered through the Good Shepherd Family Centre. Funding is on track to be expended by 2024. Spending for 2020 is on track. |
| 2016 | 6731641605 | SIF-SHIP | 11,017,530 | 11,007,390 | 2,821 | 7,319 | 99.9% | B. Krepes | Projects have been completed and remaining PO closed. Balance remaining will be transferred once Ministry approval is received. |
| 2016 | 6731641607 | SIF-SHIP Administration | 279,870 | 276,340 | - | 3,530 | 98.7% | B. Krepes | Provincial guidelines permit 5% of funding to cover program admin. Funds will be fully spent by December 2020. New COCHI program with Admin funding, that is time-restricted, has extended SIF Admin funding to offset costs in 2020. |
| 2017 | 6731741302 | Social Housing Capital Repairs | 513,200 | 478,057 | 32,623 | 2,519 | 99.5% | B. Krepes | Final Project has not yet been completed. Anticipated Project completion is Q1 2021. |
| 2017 | 6731741609 | PRI-Afford Rntl Hsg Constructn | 12,620,000 | 4,184,647 | 241,197 | 8,194,156 | 35.1% | K. Maxwell | Completion Caledon land sale for affordable housing development Nov. 2020 (PED19134(a & b)). Indwell-MQeston Lofts (Melvin 2) occupied. YWCA completion August 2021. YWCA-Carole Anne's Place / Mission Services - Willow's Place funding expended. |
| 2018 | 6731841101 | Co-ordinated Access System | 1,470,000 | 855,410 | 195,623 | 418,967 | 71.5% | B. Krepes | Construction will be completed as of October 31, 2020. The project will close once all construction invoices have been paid. Expectation is this will be completed by year-end. |
| 2018 | 6731841610 | PRI-Indigenous Poverty Reductn | 3,000,000 | 2,750,000 | 250,000 | - | 100.0% | R.Mastorianni | Project on track to be fully expended by Q4 2020. |
| 2018 | 6731841611 | PRI-Soc Hsg Repair & Rnovatn | 6,000,000 | 3,815,382 | 206,923 | 1,977,695 | 67.0% | B. Krepes | Year 3 projects are being completed. Call for Applications for year 4 projects is slated to be issued in Q4 of 2020 with projects being identified and committed in by Q2 of 2021. |
| 2018 | 6731841704 | SHAIP-Administration | 435,070 | 418,293 | - | 16,777 | 96.1% | B. Krepes | Funds will be fully spent by December 2020. New COCHI program with Admin funding, that is time-restricted, has extended SIF Admin funding to offset costs in 2020. |
| 2018 | 6731841801 | Tenant Defence Fund | 50,000 | - | - | 50,000 | 0.0% | K. Maxwell | First application for two above guideline increase cases received and work underway. |
| 2019 | 6731941010 | COCHI - Administration - Yr2 | 71,523 | 43,134 | - | 28,389 | 60.3% | B. Krepes | Year 2 2020-21 funding - COCHI Admin funds will be fully expended by March 31, 2021 |
| 2019 | 6731941012 | COCHI - Rent Supplement - Yr2 | 1,008,944 | 90,818 | - | 918,126 | 9.0% | B. Krepes | Year 2 2020-21 funding. Uptake for Rent Supplement has been lower than anticipated. A request has been submitted to province to transfer \$718,922 to capital repairs. Approval is pending. Once approved, F&A will create a COCHI Repairs Y2 capital project ID and request the budget appropriation. |

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| | | | a | b | c | d | e | | |
| 2019 | 6731941013 | COCHI - Transitional Ops | 350,000 | - | - | 350,000 | 0.0% | B. Kreps | Year 2 2020-21 funding. Spending will be lower than anticipated. A request has been submitted to province to transfer \$330K to capital repairs. Approval is pending. Once approved, F&A will create a COCHI Repairs Y2 capital project ID and request the budget appropriation. |
| 2019 | 6731941020 | OPHI - Administration - Yr2 | 119,425 | 72,994 | - | 46,432 | 61.1% | K. Maxwell | Will be expended Q1 2021. |
| 2019 | 6731941022 | OPHI - Ontario Renovates | 2,269,475 | 252 | - | 2,269,223 | 0.0% | K. Maxwell | Work slowed by pandemic & availability of contractors, but year 2 funds will be fully committed. |
| 2019 | 6731941302 | Housing Capital Repair & Regen | 500,000 | 398,000 | 99,000 | 3,000 | 99.4% | B. Kreps | Projects are anticipated to be completed by Q4 2021. |
| 2019 | 6731941901 | Hamilton Portable Hsg Benefit | 2,000,000 | 14,677 | - | 1,985,323 | 0.7% | B. Kreps | Hamilton Portable Housing Benefit will be used for people whose IAH housing allowances end June 30, 2020 as per HSC19002 up to a maximum \$2 million. Charges have begun effective July 1, 2020. |
| 2019 | 6731941910 | COCHI- Administration - Yr1 | 61,599 | 61,599 | - | - | 100.0% | B. Kreps | Fully expended, do not close at this time. |
| 2019 | 6731941911 | COCHI- Repairs | 1,144,661 | 697,645 | 447,016 | - | 100.0% | B. Kreps | Year 1 projects are being committed and have started, Q3 of 2021 projects are expected to be fully expended. |
| 2019 | 6731941912 | COCHI- Rent Supplement | 25,710 | 25,710 | - | - | 100.0% | B. Kreps | Fully expended, do not close at this time. |
| 2019 | 6731941920 | OPHI- Administration | 230,555 | 230,555 | - | - | 100.0% | K. Maxwell | Fully expended, do not close at this time. |
| 2019 | 6731941921 | OPHI- Rental Housing | 5,088,575 | 2,544,288 | 2,544,288 | - | 100.0% | K. Maxwell | Year 1 2019-20 funding - Kiwanis-Acorn & Indwell-Royal Oak on target for completion Q4 2021. First 50% advances paid (total \$2,544,288). |
| 2020 | 6732041200 | National Housing Strategy_CHH | 17,000,000 | - | - | 17,000,000 | 0.0% | B. Kreps | Negotiations between CHH and the Federal government are on-going. The letter of intent is to be released, once CMHC receives a guarantee from City of Hamilton and a security from CityHousing Hamilton. |
| 2020 | 6732041302 | Social Housing Capital Repairs | 476,921 | 124,225 | 131,775 | 220,921 | 53.7% | B. Kreps | Projects are on going. |
| Sub-Total Social Housing Program | | | 111,565,837 | 66,521,338 | 6,342,430 | 38,702,069 | 65.3% | | |
| Recreation Program | | | | | | | | | |
| 2015 | 7101557502 | CLASS Software Upgrades | 260,380 | 229,507 | 22,444 | 8,429 | 96.8% | D. Walton | Development complete. Project to financially close 2020, pending close of commitments. |
| 2020 | 7102051005 | Golf Cart Purchases | - | - | - | - | N/A | C. Collura | Capital project was created as a flow through for funds received as part of purchase and buyback agreement. The funds will be used to repay the reserve that funded the original purchase. Will be completed in October 2020. Journal will be done by Corporate budgets in October. |
| Sub-Total Recreation Program | | | 260,380 | 229,507 | 22,444 | 8,429 | 96.8% | | |
| Fire Services Program | | | | | | | | | |
| 2018 | 7401841801 | Waterdown Station | 5,700,000 | 2,760 | - | 5,697,240 | 0.0% | S. De Jager | Identification of land site through Real Estate/PED underway. Public Works project manager assigned. Joint project now moving forward with Hamilton Police and anticipated construction anticipated 2022. |
| 2019 | 7401941603 | MATC - Facility Upgrades | 250,000 | 187,996 | - | 62,004 | 75.2% | S. De Jager | Facility upgrades and projects ongoing through Public Works. Completion now Q1 2021 with additional delays anticipated due to COVID and procurement processes being finalized. |
| 2019 | 7401951600 | Annual Equipment Replacement | 1,268,000 | 667,160 | 203,426 | 397,414 | 68.7% | S. De Jager | Equipment purchases in process with ongoing delivery. Anticipated completion now Q1 2021 due to procurement processes being finalized and subject to additional COVID delays. |
| 2019 | 7401951601 | Annual Vehicle Replacement | 5,595,000 | 2,298,465 | 3,300,732 | (4,197) | 100.1% | S. De Jager | Project ongoing with production of apparatus and inspections completed remotely with delivery anticipated by late Q1 2021 subject to any further delays due to COVID in auto industry. |
| 2020 | 7402051100 | Annual Equipment Replacement | 592,000 | - | 44,731 | 547,269 | 7.6% | S. De Jager | Equipment purchases in process with delivery through Q4 2020. Anticipated completion Q3 2021 due to timing of RFP process. |

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| | | | a | b | c | d | e | | |
| 2020 | 7402051101 | Annual Vehicle Replacement | 4,305,000 | 91,739 | 1,142,526 | 3,070,735 | 28.7% | S. De Jager | Remaining award of two Aerial Units expected Q4 2020 with anticipated delivery now Q4 2021 and contract completion in 2022 subject to any further delays in auto industry due to COVID. Support vehicles received Q3 2020, fit up expected to be completed by Q4 2020. One fire apparatus ordered, expected to be delivered Q2 2021. |
| 2020 | 7402051102 | Hazmat Foam Response Apparatus | 550,000 | - | - | 550,000 | 0.0% | S. De Jager | Procurement ongoing as option to purchase existing unit closed Q3 2020. Currently completing new procurement process Q4 2020 with anticipated completion now Q3 2021. |
| 2020 | 7402051103 | Trail Response Apparatus | 150,000 | - | - | 150,000 | 0.0% | S. De Jager | Project ongoing with tender award now Q4 2020. Contract completion date anticipated Q2 2021, delay due to COVID. |
| Sub-Total Fire Services Program | | | 18,410,000 | 3,248,120 | 4,691,416 | 10,470,465 | 43.1% | | |
| Paramedic Services Program | | | | | | | | | |
| 2019 | 7641951103 | Ambulance Enhancement | 503,000 | 254,029 | 201,024 | 47,947 | 90.5% | C. Eggleton | Project progressing with 1 ambulance on order with expected delivery Nov 2020. Project expected to be complete by the end of Q4 2020. |
| 2020 | 7642041102 | Station 32 Renovation | 300,000 | - | - | 300,000 | 0.0% | C. Eggleton | Project delayed due to COVID shut down. Project will likely be delayed to Q2 2021. |
| 2020 | 7642051100 | Annual Vehicle Replacement | 1,176,000 | 468,015 | 464,814 | 243,171 | 79.3% | C. Eggleton | Ambulances ordered; 3 arrived and in service, awaiting 3 expected Nov 2020. 2 ERV's on order. Continued delays due to COVID shutdowns with chassis manufacturing plant. Project now expected to be complete by Q1 2021. |
| 2020 | 7642051101 | Annual Equipment Replacement | 381,000 | 138,788 | 10,431 | 231,781 | 39.2% | C. Eggleton | Project ongoing. Joint tender being built with other municipalities for competitive pricing. Project expected to be complete by the end of Q4 2020 or early Q1 2021. |
| Sub-Total Paramedic Services Program | | | 2,360,000 | 860,832 | 676,270 | 822,899 | 65.1% | | |
| Public Health Services Program | | | | | | | | | |
| 2012 | 6771241201 | Accommodations - Health Campus | 3,945,000 | 3,293,681 | - | 651,319 | 83.5% | M. Baird | Project delayed due to COVID. Work underway at 100 Main E with plan to complete Q2 2021. |
| 2020 | 6772051100 | Vaccine Refrigerator Replacement project | 189,000 | - | - | 189,000 | 0.0% | M. Baird/J. Prieto | Due to COVID project deferred to Q3 2021. Requesting \$189K approved from province to be carried forward to funding period ending March 2022. |
| 2020 | 6772051101 | Sr Oral Dental Health Bus | 550,000 | 402,628 | 86,091 | 61,281 | 88.9% | J. Vickers-Manzin | Bus delivery is on target for delivery to Hamilton by December 7th, 2020. 100% Funding from Ministry of Health for this capital project. |
| Total Sub-Public Health Services Program | | | 4,684,000 | 3,696,309 | 86,091 | 901,600 | 80.8% | | |
| TOTAL HEALTHY & SAFE COMMUNITIES | | | 147,790,895 | 79,027,783 | 12,968,476 | 55,794,637 | 62.2% | | |

PLANNING & ECONOMIC DEVELOPMENT

General Manager's Office

| | | | | | | | | | |
|------|------------|---|------------|------------|---|-----------|--------|-------------|--|
| 2010 | 3621054100 | West Harbor Initiatives | 10,904,300 | 11,277,558 | - | (373,258) | 103.4% | C. Phillips | City Staff have been meeting with the film studio development consortium, and are implementing the terms of the executed MOU. Report back to Council Q4-2020 or Q1-2021, detailing land transaction timing, proceeds of which will be allocated to this account. |
| 2015 | 8201555100 | Open for Business - City Approval Processes | 234,000 | 129,665 | - | 104,335 | 55.4% | R. Lalli | The remaining funds will be used to develop Open for Business initiatives in discussion with the Open for Business Sub Committee. Committee will not meet in 2020 but forecasting there will be a lot to do once they resume in 2021. |
| 2017 | 4411756700 | 57 Discovery-Leasehold buyback | 3,067,750 | 2,906,028 | - | 161,722 | 94.7% | C. Phillips | N/A |

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|---|------------|-------------------------------|----------------------|--------------------------|---------------------|--------------------------------------|--------------------------|-----------------|--|
| | | | a | b | c | d | e | | |
| 2018 | 4411806107 | Pier 8 Land Sales & Legal Exp | - | 1,294,051 | 138,054 | (1,432,105) | N/A | C. Phillips | On Sept. 12, 2018, Council approved confidential report LS18052 entitled "Pier 8 Development-LPAT Appeals of Zoning By-law Amendments 17095/96 and Draft Plan of Subdivision Approval" for costs associated with implementing LPAT Settlement and implementation. Approval included that amounts received be deposited to this account at time of sale & a portion of proceeds to be used to reimburse for expenses incurred. Lands to be sold incrementally over a one year period and will offset the deficit in this project. |
| Sub-Total General Manager's Office | | | 14,206,050 | 15,607,303 | 138,054 | (1,539,307) | 110.8% | | |

Economic Development Division

Economic Development Program

| | | | | | | | | | |
|---|------------|-----------------------------------|------------------|----------------|---------------|------------------|--------------|--------------|--|
| 2015 | 3621555700 | 2015-2019 Econ Dev Strategy | 75,000 | 69,406 | - | 5,594 | 92.5% | N. Schleeahn | The Marketing Strategy was developed in house with input from staff and working groups. The new Invest In Hamilton website completed and launched in Q2-2019. Minor website changes are ongoing. The remaining funding will be spent on the website changes as well as branding. |
| 2017 | 3621708900 | Annual Ec Development Initiatives | 1,833,000 | 689,880 | 48,804 | 1,094,316 | 40.3% | N. Schleeahn | This project will be used for implementation of initiatives under the Action Plan - approved December 2016. Remaining funds will be used for a broadband internet gap study, Creative Industries review, ICT & Digital Media Asset Map, the Hamilton Heritage Property Grant Program if required; the Fire Sector Profile, the Bayfront Strategy document, the contribution to the Foreign Trade Zone Partnership, Fashion Incubator study, Aerospace strategy, City Wide Commercial Retail Assessment study, Advanced Manufacturing Sector study, FDI Initiatives, Action Plan Strategy and several other studies and initiatives as identified in the Action Plan. |
| 2017 | 3621755102 | Brownfield Pilot Project | 973,600 | 164,637 | 4,830 | 804,133 | 17.4% | J. Lam | Funds from the ERASE Municipal Acquisition and Partnership program are used to fund pilot projects and innovative remediation technologies projects. The commitments include the partial remediation of a park lot of the Freeman Industrial/Business Park (\$150K) and approximately \$200K for another property. The remainder of the funds are for the financing of the ERASE Study Grant program and other brownfield initiatives. |
| Sub-Total Economic Development Program | | | 2,881,600 | 923,923 | 53,633 | 1,904,044 | 33.9% | | |

Urban Renewal

| | | | | | | | | | |
|------|------------|----------------------------------|---------|---------|---|---------|-------|--------|--|
| 2016 | 8201603100 | Barton Kenilworth Corridor Study | 287,000 | 149,267 | - | 137,733 | 52.0% | J. Lam | The funds are fully committed. The funds were for implementation of components of the Barton Kenilworth Study (received by Council September 10, 2014). The remaining funds are for applications received under the Barton/Kenilworth Commercial Corridor Building Improvement Grant program. Applicants for the Barton/Kenilworth Commercial Corridor Building Improvement Grant program financial incentive will have one year from the date of the general manager's approval to complete the work. Applicants may request a one-year extension. 44 applications have been received. 7 will be paid from this project and the remainder from 8201703700. 3 applications have been paid from this project to date. |
|------|------------|----------------------------------|---------|---------|---|---------|-------|--------|--|

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|---------------|------------|-------------------------------------|----------------------|--------------------------|---------------------|--------------------------------------|--------------------------|-----------------|---|
| | | | a | b | c | d | e | | |
| 2016 | 8201603510 | 2016 Commercial Prop Improve Grant | 554,000 | 530,934 | - | 23,066 | 95.8% | J. Lam | The funds are fully committed. This is an ongoing program. The program provides property owners and authorized tenants matching funds to upgrade the facades of commercial buildings. A total of 74 applications were received. Applicants have two years to complete the work following approval. |
| 2016 | 8201603610 | 2016 Com Prop Improve Grant BIA | 1,305,600 | 961,016 | - | 344,584 | 73.6% | J. Lam | The funds are fully committed. The Business Improvement Area Commercial Improvement Grant program offers a matching grant for façade improvements. 176 applications were received. Applicants have two years to complete the work following approval. |
| 2016 | 8201641800 | Annual Heritage Prop Improve Grants | 1,994,700 | 879,324 | - | 1,115,376 | 44.1% | J. Lam | The program offers grants towards the preservation of heritage features and structural/stability work required on designated properties. The results of the five-year review resulted in extending this program to all of the commercial corridors identified in the Community Improvement Project Area. Increasing interest in the program has depleted available funds. On July 13, 2018 Council approved the use of funds from various reserves/capital projects to enable the processing of applications received thus far as well as additional applications anticipated. The funds will be transferred as required. 3 applications were received in 2019. 6 applications have been received in 2020 thus far. |
| 2016 | 8201655802 | 2016 Comprehensive Way Finding | 407,000 | 100,689 | 54,032 | 252,279 | 38.0% | J. Lam | The design of the poles for the municipal parking lot signs and pedestrian directional signs are being assessed. Plans for phase 2 vehicular signage will need to be revised due to Burlington Street construction. Further refinements to the design will follow the completion of the Parking Master Plan. |
| 2017 | 8201703100 | Office Tenancy Asst Program | 157,000 | 18,804 | - | 138,196 | 12.0% | J. Lam | The project funds are for interest costs associated with the Office Tenancy Assistance Program loans. There have been 20 applications received, & 12 loans approved under this program (including two forgivable loans). 5 loans are in the process of being repaid. One loan has been approved but not yet advanced. There are 2 applications undergoing due diligence. |
| 2017 | 8201703201 | Education Campuses Downtown | 488,500 | 38,505 | - | 449,995 | 7.9% | J. Lam | The funding is fully committed. August 10, 2015 Council approved a forgivable loan in the amount of \$38,505 for McMaster University for their office space at 245 James St. North. The parameters to forgive the loan have been met. July 8, 2016 Council approved a forgivable loan in the amount of \$450K to Hamilton Health Sciences (HHS) for new office space on King St. W. contingent on HHS occupying the space until at least October 31, 2021. The loan has been advanced to HHS. |
| 2017 | 8201703602 | Olde Stoney Creek Urban Design Plan | 3,346,075 | 2,914,983 | 18,216 | 412,876 | 87.7% | J. Lam | Moving forward with design work, survey and engineering services for a new gateway design. Vendor has been selected and in process of setting up PO Requisition to commence work. |
| 2017 | 8201703620 | Gore Building Improvement Grant | 506,250 | 108,080 | - | 398,170 | 21.3% | J. Lam | The funding is committed. On January 22, 2020 Council approved maintaining an extension on five outstanding commitments conditional on submission of their building permit by July 31, 2020 and additional documentation by July 31, 2020. Those parameters were met. The applicants will have two years from the date of approval of their application in which to complete the work. Funding is expected to be expended by Q4-2022. |

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|---------------|------------|-----------------------------------|----------------------|--------------------------|---------------------|--------------------------------------|--------------------------|-----------------|--|
| | | | a | b | c | d | e | | |
| 2017 | 8201703700 | Barton Kenilworth Grant Building | 1,855,000 | 390,254 | - | 1,464,746 | 21.0% | J. Lam | The Barton/Kenilworth Commercial Corridor Building Grant program offers matching grants for commercial, multi-residential and institutional uses. The program supports the Barton and Kenilworth Commercial Corridors final recommendations report received by city Council at its meeting held September 10, 2014. 44 applications have been received to date. |
| 2017 | 8201703701 | Barton & Kenilworth Rebate | 480,000 | 2,774 | - | 477,226 | 0.6% | J. Lam | The Barton and Kenilworth Planning and Building Fees Rebate program offers a rebate for certain planning and building applications issued. Rebates are paid following completion of work. 10 applications have been received; 5 applications paid out. On July 13, 2018 Council approved the use of \$100K from this capital project to enable the processing of some Heritage Property Grant applications, if required. |
| 2017 | 8201703703 | Annual Com Prop Improve Grant BIA | 1,688,000 | 615,655 | - | 1,072,345 | 36.5% | J. Lam | The Business Improvement Area Commercial Improvement Grant program offers a matching grant for façade improvements, limited internal improvements as well as assisting in creating a barrier-free and accessible environment. Applicants have two years to complete the work. 22 applications were received in 2019. 18 applications have been received in 2020 thus far. |
| 2017 | 8201703704 | Annual Com Prop Improve Grant | 1,152,000 | 43,545 | - | 1,108,455 | 3.8% | J. Lam | The Commercial Property Improvement Grant program offers a matching grant for façade improvements, limited internal improvements as well as assisting in creating a barrier-free and accessible environment. The program is offered within Downtown Hamilton, Community Downtowns, the Mount Hope/Airport Gateway and the Commercial Corridors as identified in the Downtown and Community Renewal Community Improvement Plan. Applicants have two years to complete the work. 28 applications were received in 2017. 52 applications were received in 2018. 23 applications were received in 2019. Twelve applications have been received thus far in 2020. |
| 2017 | 8201703706 | Annual Com Downtowns & BIA | 1,797,400 | 707,725 | 39,915 | 1,049,761 | 41.6% | J. Lam | Waterdown Memorial Hall Landscape - Plantings to be completed. Funding for banners, commercial market assessments, miscellaneous improvements and upgrades in Community Downtowns and BIAs as the need arises. Comprehensive wayfinding - pedestrian kiosk portion of wayfinding complete. Design of poles for municipal parking lot signs and directional signs being assessed. Revisions to Phase 2 vehicular signage required. Design refinements to follow completion of Parking Master Plan. Locke Street Gateway to be run as a public art process. |
| 2017 | 8201703707 | King St W Bus Imprv Area Gateway | 12,450 | - | - | 12,450 | 0.0% | J. Lam | Discussions are being undertaken with BIA to determine feasibility of the gateway work. This project had been delayed by the LRT. |
| 2017 | 8201703708 | Main St W Bus Imprv Area Gateway | 150,000 | - | - | 150,000 | 0.0% | J. Lam | Discussions are being undertaken with BIA to determine feasibility of the gateway work. |
| 2017 | 8201703900 | 2017 Dwnth West Harbor Remediate | 103,200 | 3,876 | - | 99,324 | 3.8% | J. Lam | The project funds are for interest associated with the Downtown West Harbor Remediation loans. Loans approved subsequent to the CIP review in 2017 are interest free rather than low interest loans. Two loans have been fully advanced under this program. An increase in demand for this project is expected. |
| 2017 | 8201755100 | 2017 Inter Village BIA Gateway | 36,000 | - | - | 36,000 | 0.0% | J. Lam | Discussions are being undertaken with BIA to determine feasibility of the gateway work. |

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|---|------------|---------------------------------|----------------------|--------------------------|---------------------|--------------------------------------|--------------------------|-----------------|---|
| | | | a | b | c | d | e | | |
| 2018 | 7201858801 | Hamilton Music Strategy | 49,150 | 39,890 | - | 9,260 | 81.2% | P. Tombs | Economic Impacts of Live Music Sector: Hamilton Music Venute Research (PED20112), Report approved by Council in June 2020. Music Business Plan work delayed due to COVID-19 and focus continues to be on economic recovery efforts for this sector. |
| 2020 | 8202003000 | Community Heritage Fund Loan | 60,000 | - | - | 60,000 | 0.0% | J. Lam | This project is to fund interest costs related to Community Heritage Fund Loans |
| <i>Sub-Total Urban Renewal</i> | | | 16,429,325 | 7,505,321 | 112,162 | 8,811,842 | 46.4% | | |
| <i>Sub-Total Economic Development Division</i> | | | 19,310,925 | 8,429,243 | 165,796 | 10,715,886 | 44.5% | | |
| <i>Growth Management Division</i> | | | | | | | | | |
| <i>Growth Management General</i> | | | | | | | | | |
| 2014 | 8121457600 | AMANDA Implementation | 1,671,478 | 1,395,094 | 17,540 | 258,844 | 84.5% | R. Lalli | The Amanda project along with staff have transitioned to Corporate IT in April 2019. The IT division is currently working with Planning and Economic Development to identify and execute next steps regarding Amanda Phase 2 which will include new financial asks. The meeting scheduled for Q3-2020 was move to late Q4-2020 if time allows or Q1-2021. |
| 2015 | 8121555100 | Review Site Alteration By-Law | 150,000 | - | - | 150,000 | 0.0% | C. Ammendolia | Staff have updated the Site Alteration By-Law. Project is to provide the testing and monitoring of soils on behalf of an owner where a violation of the by-law or permit has occurred. To date no testing has occurred. |
| <i>Sub-Total Growth Management General</i> | | | 1,821,478 | 1,395,094 | 17,540 | 408,844 | 77.6% | | |
| <i>Industrial Lands</i> | | | | | | | | | |
| 2003 | 3620374100 | SC-Strm Drainage Watercourse 7 | 5,226,000 | 5,097,578 | - | 128,422 | 97.5% | G. Paparella | Project (C15-37-18 (HSW)) is complete. On budget. Funds to be appropriated to offset revenue shortage. |
| 2004 | 3620407101 | SC Industrial Pk-Infrastructure | 3,867,000 | 2,368,325 | 30,000 | 1,468,675 | 62.0% | G. Paparella | \$1.7M allocated for contract C15-37-18 (HSW) Arvin Ave - McNeilly westerly. Construction substantially complete. |
| 2005 | 3620504502 | Airport Lands Expansion | 17,307,000 | 16,989,314 | - | 317,686 | 98.2% | G. Paparella | Council suspended until funding source is recognized. |
| 2006 | 3620604501 | Update Fed Zoning Regulations | 165,640 | 104,930 | 67,856 | (7,147) | 104.3% | G. Paparella | Substantially complete. Additional funds to be appropriated from related projects to address the deficit. |
| 2007 | 3620707001 | RHBP-Dartnall Road Watermain | 1,470,000 | 552,319 | - | 917,681 | 37.6% | G. Paparella | Project partially completed. Dartnall Road from Rymal to Twenty Road constructed. Remaining funds to be used for the portion from Twenty Road southerly to Dickenson Road. Project working in conjunction with other same project ID 3620707002 (RHBP-Dartnall Rd San Sewer). |
| 2007 | 3620707002 | RHBP-Dartnall Rd San Sewer | 1,505,000 | - | - | 1,505,000 | 0.0% | G. Paparella | Project partially completed PW-10-13 (HSW). Dartnall Road from Rymal to Twenty Road constructed and funded from project ID 3620707690 (RHBP-N-Glanbrook Business Park). Funds to be used for the portion from Twenty Road southerly to Dickenson. Project working in conjunction with project ID: 3620707001 (RHBP-Dartnall Road Water main). |
| 2007 | 3620707003 | RHBP-Dartnall Road Extension | 6,600,000 | 2,287,345 | - | 4,312,655 | 34.7% | G. Paparella | Project partially completed. Dartnall Road from Rymal to Twenty Road constructed. Remaining funds to be used for the portion from Twenty Road southerly to Dickenson road. Real Estate pursuing land acquisition for road. Project working in conjunction with project IDs 3620707001 (RHBP Dartnall road Water main), 3620707002 (RHBP Dartnall Rd San Sewer). |
| 2007 | 3620707005 | RHBP - Twenty Road | 3,600,000 | 2,860,174 | 113,621 | 626,205 | 82.6% | G. Paparella | Urbanization of Twenty Road (Nebo Road to west limit of RHBP) constructed with Nebo Trail Subdivision and surface asphalt to be placed at a later date. Deficit will be offset by land sales. |

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|-----------------------------------|------------|------------------------------------|----------------------|--------------------------|---------------------|---|-----------------------------|-----------------|---|
| | | | a | b | c | d | e | | |
| 2007 | 3620707690 | Red Hill Business Park | 4,197,500 | 4,536,795 | - | (339,295) | 108.1% | G. Paparella | Project costs to be finalized. |
| 2015 | 3621507501 | Cormorant Road Extension | 8,665,000 | 3,329,027 | 11,308 | 5,324,665 | 38.5% | G. Paparella | Project under construction - Valery Business Park. Project working in conjunction with project IDs (Sewage Works) 5161480480, (Water Works) 5141480480 (Cormorant Rd WM Extension). |
| 2015 | 5161580377 | Arvin - McNeilly to 350m west | 80,000 | 90,608 | - | (10,608) | 113.3% | T. Sergi | Project complete; review with PW Construction re final payments. Additional funds to be appropriated from related projects to address the deficit. |
| 2017 | 3621708002 | Annual Brownfield Development | 1,180,000 | 556,828 | 5,518 | 617,654 | 47.7% | J. Lam | Funds are committed. Funds are for ERASE applications that will be paid out upon completion of their ESA studies. 235 applications have been received to date, 150 applications paid out. Increased program demand is anticipated. Additional funds will be required to meet that demand. |
| <i>Sub-Total Industrial Lands</i> | | | 53,863,140 | 38,773,244 | 228,303 | 14,861,593 | 72.4% | | |
| <i>Subdivision Programs</i> | | | | | | | | | |
| 2008 | 4140846106 | Parkside Hills - Phase 1A | 603,300 | 665,689 | - | (62,389) | 110.3% | T. Sergi | Works complete. Developer to submit request for payment (holdback). Will appropriate funds from Project ID 4140946100 (2009 City Share of Servicing Costs) to cover any deficits remaining in the project. |
| 2009 | 4140946100 | 2009-City Share of Servicing Costs | 578,274 | 362,917 | - | 215,357 | 62.8% | T. Sergi | Funds will be used to provide the City's share of costs under subdivision agreements as they are identified. |
| 2009 | 4140946103 | 183 Longwood Road South | 652,479 | 96,908 | - | 555,571 | 14.9% | T. Sergi | Works incomplete (surface asphalt), developer to submit request for payment upon completion. |
| 2009 | 4140946107 | Fairgrounds East - Phase 1 | 683,000 | 643,382 | - | 39,618 | 94.2% | T. Sergi | Developer to submit request for payment. |
| 2010 | 4141046102 | Ancaster Meadows - Phase 1 | 914,500 | 858,378 | - | 56,122 | 93.9% | T. Sergi | Developer to submit request for payment upon completion. |
| 2010 | 4141046107 | 510 Dundas St E MDA-09-134 | 24,000 | - | - | 24,000 | 0.0% | T. Sergi | Developer to submit request for payment upon completion. |
| 2010 | 4141046108 | Meadowlands of Ancaster - Ph 9 | 213,614 | 214,436 | - | (821) | 100.4% | T. Sergi | Developer to submit request for payment upon completion. (City Share of Servicing Costs) to cover any deficits remaining in the project. |
| 2011 | 4141146104 | Silverwood Homes Subdivision | 631,500 | 602,821 | - | 28,679 | 95.5% | T. Sergi | Developer to submit request for payment upon completion. |
| 2012 | 4141246100 | 2012 City Share of Servicing Costs | 349,854 | - | - | 349,854 | 0.0% | T. Sergi | Funds will be used to provide the City's share of costs under subdivision agreements as they are identified. |
| 2012 | 4141246106 | Waterdown Bay - Phase 1A | 1,125,000 | 1,061,933 | - | 63,067 | 94.4% | T. Sergi | Developer to submit request for payment upon completion. |
| 2012 | 4141246109 | Kaleidoscope - Phase 1 | 241,000 | 207,959 | - | 33,041 | 86.3% | T. Sergi | Developer to submit request for payment upon completion. |
| 2012 | 4141246110 | Summit Park Ph 7 Internal Works | 312,000 | 280,374 | - | 31,626 | 89.9% | T. Sergi | Developer to submit request for payment upon completion. |
| 2013 | 4141346100 | 2013 City Share of Servicing Costs | 1,692,815 | - | - | 1,692,815 | 0.0% | T. Sergi | Funds will be used to provide the City's share of costs under subdivision agreements as they are identified. |
| 2013 | 4141346101 | Limestone Manor Ancaster | 60,000 | 49,864 | - | 10,136 | 83.1% | T. Sergi | Developer to submit request for payment upon completion. |
| 2013 | 4141346104 | Green Millen Shore Estates | 250,000 | 207,445 | - | 42,555 | 83.0% | T. Sergi | Developer to submit request for payment upon completion. |
| 2013 | 4141346105 | Victory Ridge Phase 1 | 282,000 | 281,060 | - | 940 | 99.7% | T. Sergi | Developer to submit request for payment upon completion. |
| 2014 | 4141446100 | 2014 City Share of Servicing Costs | 1,294,000 | - | - | 1,294,000 | 0.0% | T. Sergi | Funds will be used to provide the City's share of costs under subdivision agreements as they are identified. |
| 2014 | 4141446102 | Summerlea West Phase 4 | 1,431,480 | 1,496,201 | - | (64,721) | 104.5% | T. Sergi | Developer to submit request for payment upon completion. Will appropriate funds from Project ID 4141446100 (2014 City Share of Servicing Costs) to cover any deficits remaining in the project. |
| 2014 | 4141446103 | MC2 Homes Phase 3 | 60,000 | 40,494 | - | 19,506 | 67.5% | T. Sergi | Developer to submit request for payment upon completion. |
| 2014 | 4141446105 | Heritage Commons | 85,000 | 80,566 | - | 4,434 | 94.8% | T. Sergi | Developer to submit request for payment upon completion. |
| 2015 | 4141546100 | 2015 City Share of Servicing Costs | 2,256,500 | - | - | 2,256,500 | 0.0% | T. Sergi | Funds will be used to provide the City's share of costs under subdivision agreements as they are identified. |
| 2015 | 4141546101 | The Crossings | 116,000 | 96,569 | - | 19,431 | 83.2% | T. Sergi | Developer to submit request for payment upon completion. |
| 2015 | 4141546104 | Ancaster Glen- Phase 2 | 474,500 | 443,013 | - | 31,487 | 93.4% | T. Sergi | Developer to submit request for payment upon completion. |
| 2016 | 4141646100 | 2016 City Share of Servicing Costs | 1,858,893 | - | - | 1,858,893 | 0.0% | T. Sergi | Funds will be used to provide the City's share of costs under subdivision agreements as they are identified. |
| 2016 | 4141646101 | MC2 Homes Phase 2 | 256,040 | 535,463 | - | (279,423) | 209.1% | T. Sergi | Developer to submit request for payment upon completion. (2016 City Share of Servicing Costs) to cover any deficits remaining in the project. |

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|--------------------------------------|------------|------------------------------------|----------------------|--------------------------|---------------------|---|-----------------------------|-----------------|--|
| | | | a | b | c | d | e | | |
| 2016 | 4141646102 | Ancaster Woodlands Subdivision | 153,900 | 156,533 | - | (2,633) | 101.7% | T. Sergi | Works under construction and developer will submit request for payment upon completion. Will appropriate funds from project ID 4141646100 (2016 City Share of Servicing Costs) to cover any deficits remaining in the project. |
| 2016 | 4141646103 | Ancaster Meadows Phase 2 | 172,100 | - | - | 172,100 | 0.0% | T. Sergi | Developer to submit request for payment upon completion. |
| 2016 | 4141646106 | Winona Crossing | 14,967 | 15,141 | - | (174) | 101.2% | T. Sergi | Works under construction and developer will submit request for payment upon completion. Will appropriate funds from project ID 4141646100 (2016 City Share of Servicing Costs) to cover any deficits remaining in the project. |
| 2016 | 4141646107 | Fairground West | 399,100 | 405,686 | - | (6,586) | 101.7% | T. Sergi | Developer to submit request for payment upon completion. (2016 City Share of Servicing Costs) to cover any deficits remaining in the project. |
| 2017 | 4141746100 | 2017-City Share of Servicing Costs | 1,207,895 | - | - | 1,207,895 | 0.0% | T. Sergi | Funds will be used to provide the City's share of costs under subdivision agreements as they are identified. |
| 2017 | 4141746105 | Victory Phase 5A SWMP | 105,250 | 74,904 | - | 30,346 | 71.2% | T. Sergi | Developer to submit request for payment upon completion. |
| 2017 | 4141746106 | Foothills of Winona Ph2 | 207,702 | 160,775 | - | 46,927 | 77.4% | T. Sergi | Developer to submit request for payment upon completion. |
| 2017 | 4141746107 | Red Hill Phase 1 and 2 | 1,864,493 | 1,748,387 | - | 116,106 | 93.8% | T. Sergi | Developer to submit request for payment upon completion. |
| 2018 | 4141846100 | 2018-City Share of Servicing Costs | 125,311 | - | - | 125,311 | 0.0% | T. Sergi | Funds will be used to provide the City's share of costs under subdivision agreements as they are identified. |
| 2018 | 4141846101 | Flamborough Power Centre North | 977,380 | - | - | 977,380 | 0.0% | T. Sergi | Developer to submit request for payment upon completion. |
| 2018 | 4141846102 | Caterini Subdivision-Phase 1 | 473,437 | 389,041 | - | 84,396 | 82.2% | T. Sergi | Developer to submit request for payment upon completion. |
| 2018 | 4141846103 | 198 First Road West-Phase 1 | 1,315,228 | - | - | 1,315,228 | 0.0% | T. Sergi | Developer to submit request for payment upon completion. |
| 2018 | 4141846104 | Orlick Aeropark Ph 1 Watermain | 78,645 | 80,029 | - | (1,384) | 101.8% | T. Sergi | Developer to submit request for payment upon completion. Will appropriate funds from Project ID 4141846100 (2018 City Share of Servicing Costs) to cover any deficits remaining in the project. |
| 2018 | 4141846110 | Summit Park Ph 10 | 2,293,830 | 2,083,734 | - | 210,096 | 90.8% | T. Sergi | Developer to submit request for payment upon completion. |
| 2019 | 4141946100 | 2019-City Share of Servicing Costs | 1,616,076 | - | - | 1,616,076 | 0.0% | T. Sergi | Funds will be used to provide the City's share of costs under subdivision agreements as they are identified. |
| 2019 | 4141946101 | Waterdown Bay Phase 3 | 353,566 | - | - | 353,566 | 0.0% | T. Sergi | Project is currently in construction. |
| 2019 | 4141946102 | Central Park | 628,370 | 510,520 | - | 117,850 | 81.2% | T. Sergi | Project is currently in construction. |
| 2019 | 4141946103 | Red Hill Phase 3 & 4 | 392,940 | 327,284 | - | 65,656 | 83.3% | T. Sergi | Project is currently in construction. |
| 2019 | 4141946104 | Balsam Estate | 9,048 | - | - | 9,048 | 0.0% | T. Sergi | Project is currently in construction. |
| 2020 | 4142046100 | City Share of Servicing Costs | 1,298,982 | - | - | 1,298,982 | 0.0% | T. Sergi | Funds will be used to provide the City's share of costs under subdivision agreements as they are identified. |
| 2020 | 4142046101 | Upper Sherman Ext | 551,312 | 444,402 | - | 106,910 | 80.6% | T. Sergi | Project is complete; constructed by developer for Nora Francis HS. Leave open until costs finalized. |
| 2020 | 4142046102 | Waterdown Bay - Phase 2 | 1,149,707 | - | - | 1,149,707 | 0.0% | T. Sergi | Construction complete, developer to submit request for payment. |
| <i>Sub-Total Subdivision Program</i> | | | 31,834,987 | 14,621,909 | - | 17,213,078 | 45.9% | | |
| <i>Roads Development Program</i> | | | | | | | | | |
| 2006 | 4030680680 | Springbrook Ave Urbanization | 1,511,510 | 508,483 | - | 1,003,027 | 33.6% | T. Sergi | Portion of Springbrook Avenue has been secured under a development application (Springbrook Meadows Phase 2, 25T200510) and project is under construction - Reagan to north limit. |
| 2007 | 4030780741 | Binbrook Rd Roundabout | 450,000 | 691,648 | - | (241,648) | 153.7% | T. Sergi | Roundabout constructed, account to be closed pending final accounting. Transactions being done to reallocated costs and fund the deficit. |
| 2007 | 4030780746 | Binbrook Community Core Improv | 1,046,570 | 106,485 | - | 940,085 | 10.2% | T. Sergi | Working in conjunction with project ID 4031280289 (RR 56-Binbrook Rd to Cemetery). |
| 2008 | 4030880855 | Dartnall - Rymal to Dickenson | 6,507,820 | 2,819,620 | - | 3,688,200 | 43.3% | T. Sergi | Phase 1 (Rymal to Twenty) constructed C15-40-13 (SW). Need to acquire lands for Phase 2 (Twenty to Dickenson). |
| 2009 | 4030980978 | Growth Related Studies | 200,000 | 87,039 | 98,444 | 14,517 | 92.7% | T. Sergi | PO Commitment for RFP C3-10-17 (Twenty Road and URHVP Extensions) and study completion in 2020; leave open until C3-10-17 is completed. |

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|---------------|------------|--------------------------------------|----------------------|--------------------------|---------------------|--------------------------------------|--------------------------|-----------------|--|
| | | | a | b | c | d | e | | |
| 2010 | 4031055057 | Airport Employment-PH 3&4 EA | 700,000 | 51,882 | - | 648,118 | 7.4% | T. Sergi | Implementation strategy complete. Review funding source and determine appropriate use of surplus. |
| 2010 | 4031080095 | Mid Arterial-Mtn Brow-Dundas | 3,880,850 | 10,876 | - | 3,869,974 | 0.3% | T. Sergi | Portion of road (Burke Street) constructed under Waterdown Bay Phase 1. Balance of road is complete to binder. (Waterdown Bay Phase 2). |
| 2011 | 4031180180 | Highland- Mt Albion-Pritchard | 2,140,000 | 1,495,307 | 293,758 | 350,934 | 83.6% | T. Sergi | Section from Upper Mount Albion to URHVP has been urbanized by developer (Central Park). Surface asphalt and restoration to be completed. Portion from URHVP to Pritchard was tendered (C15-38-18 (PED)) and construction is complete. |
| 2011 | 4031180195 | Green Mt-First to Centennial | 1,770,000 | 1,609,022 | - | 160,978 | 90.9% | T. Sergi | Road urbanized by developer (Red Hill Phase 1 & 2). Surface asphalt still to be placed. Project working in conjunction with project IDs (Water Works) 5141180195 (Green Mtn-First W to Up Cent), and (Storm Sewer) 5181580596 (Green Mtn-Morrissey-First Rd W). |
| 2011 | 4031180583 | Upper Mount Albion Urbanization | 134,000 | 34,623 | - | 99,377 | 25.8% | T. Sergi | Road urbanized by developer (Central Park). Road complete to binder, surface asphalt to be placed at a later time. Project working in conjunction with project ID 5141380370 (Upper Mount Albion-Highland). |
| 2012 | 4031280288 | Mountain Brow Rd-Waterdown | 5,110,000 | 872,861 | 53,020 | 4,184,119 | 18.1% | T. Sergi | Road urbanization will be completed in conjunction with the Waterdown Bay Phase 2 development. Land acquisitions still be finalized. Anticipate construction to commence in 2020; however still waiting on land acquisition (4 properties). |
| 2012 | 4031280289 | RR 56-Binbrook Rd to Cemetery | 3,200,000 | 3,655,015 | 45,500 | (500,515) | 115.6% | T. Sergi | Project is complete. Need to find funding source for deficit. Project working in conjunction with project ID 4030780746 (Binbrook Community Core Improve). If we can find a funding source. |
| 2012 | 4031280292 | Fifty Rd at SSR Intersection Upgrade | 1,090,000 | - | - | 1,090,000 | 0.0% | T. Sergi | Intersection improvements to facilitate development. Project to be reviewed for need. |
| 2012 | 4031280294 | Hwy 5 & 6 Interchg EA & Improv | 10,770,000 | 13,556 | - | 10,756,444 | 0.1% | T. Sergi | MTO project which the City has entered into a cost sharing agreement. Funding represents City obligation. MTO has acquired land on a willing seller basis. No timing identified for construction. |
| 2013 | 4031380360 | Waterdown-Burlington Rd Upgrade | 14,730,000 | 9,878,838 | - | 4,851,162 | 67.1% | T. Sergi | Road will be designed and constructed by City of Burlington and cost shared as per the Financial Agreement. Project currently in detailed design phase. |
| 2013 | 4031380377 | Arvin - McNeilly to 350m West | 690,000 | 588,141 | 7,662 | 94,196 | 86.3% | T. Sergi | Project (C15-37-18 (HSW)) is substantially complete. Surface course asphalt to be placed in 2021. Project working in conjunction with projects for (Arvin-McNeilly to 350m W) under (Storm Sewers) 5181380377, (Sewage Works) 5161580377 and (Water works). Review PW Construction prior to closing. |
| 2013 | 4031380383 | RR 56 - Southbrook to Binbrook | 2,600,000 | 2,630,711 | - | (30,711) | 101.2% | T. Sergi | Project is complete. Need to find funding source for deficit. Project working in conjunction with project ID 4030780746 (Binbrook Community Core Improve). |
| 2013 | 4031380384 | Highland - Upper Mount Albion | 1,110,000 | 561,801 | 10,625 | 537,574 | 51.6% | T. Sergi | Road urbanized by developer (Central Park). Road completed to binder, surface still to be placed at a later time. Project working in conjunction with project IDs 5181380390 (Highland-Upper Mount Albion), 5161180184 (Highland-Winterberry-Mt Albion). |
| 2013 | 4031380386 | Parkside Drive Urbanization | 6,865,000 | 6,853,806 | 12,878 | (1,684) | 100.0% | T. Sergi | Project is complete. In the process of closing PO commitments before closing the project. Deficit will be depleted upon closing PO's. |
| 2013 | 4031380387 | Roundabout@Isaac Brock & First | 672,400 | 690,587 | - | (18,187) | 102.7% | T. Sergi | Lands acquired at 194 First Road West for the connection of Lormont Boulevard with First Road West, pursuant to the Heritage Green Secondary Plan (West Mountain Area). House has been demolished. Road will be constructed by Developer. 2020 construction still contemplated. Need to review expenses to journal to appropriate projects to address the deficit. |
| 2013 | 4031380389 | North-South Rd EA (connection) | 130,000 | - | - | 130,000 | 0.0% | T. Sergi | Environmental Assessment to commence pending outcome of Waterdown TMP and MCR / GRIDs2. |

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|---------------|------------|---|----------------------|--------------------------|---------------------|---|-----------------------------|-----------------|--|
| | | | a | b | c | d | e | | |
| 2013 | 4031380391 | North Service Road Green Road | 200,000 | 96,352 | - | 103,648 | 48.2% | T. Sergi | To be constructed by developer in conjunction with Green Millen Shores subdivision. Project working in conjunction with project ID 4031380392 (North Service Road Millen Road). Review project need vis a vis development approval conditions. |
| 2013 | 4031380392 | North Service Road Millen Road | 200,000 | 93,797 | - | 106,203 | 46.9% | T. Sergi | To be constructed by developer in conjunction with Green Millen Shores subdivision. Project working in conjunction with project ID 4031380392 (North Service Road Millen Road). Review project need vis a vis development approval conditions. |
| 2014 | 4031480481 | Barton Street Improvements | 440,000 | 276,271 | 5,720 | 158,009 | 64.1% | T. Sergi | Class Environmental Assessment (Phase 3 & 4) underway. Project working in conjunction with project ID 4031580587 (Fifty Road EA). |
| 2014 | 4031480485 | Glover Road Cul-de-Sac | 665,000 | 558,860 | - | 106,140 | 84.0% | T. Sergi | Project (Contract C15-39-18 (PED)) is complete. Keep open until land acquisition from ML is finalized. |
| 2015 | 4031580585 | Twenty Rd Extension Sched C EA | 320,000 | 218,551 | 42,166 | 59,283 | 81.5% | T. Sergi | Project C3-10-17 awarded AECOM and study is underway. |
| 2015 | 4031580587 | Fifty Road Environmental Assessment | 220,000 | 78,402 | 83,234 | 58,363 | 73.5% | T. Sergi | Project - C3-01-16 - Class Environmental Assessment (Phase 3 & 4) is in progress. Project working in conjunction with project ID 4031480481 (Barton Street Improvements). |
| 2015 | 4031580588 | Gorden Dean Avenue | 100,000 | - | - | 100,000 | 0.0% | T. Sergi | Environmental Assessment is complete. Supports project ID 4031980988 (Fruitland Rd Bypass Barton to Hwy 8). Review the need to close this project. |
| 2015 | 4031580594 | First Rd W - Green Mtn to Mud | 5,810,000 | 236,043 | 427,065 | 5,146,892 | 11.4% | T. Sergi | Project is under construction (Red Hill Phases 3 & 4). Project working in conjunction with sewer project ID 5181580594 (First Rd W-Green Mtn to Mud). |
| 2016 | 4031680684 | Up Mt Albion-Stone Ch to Rymal | 2,750,000 | 2,549,369 | 3,500 | 197,131 | 92.8% | T. Sergi | Project is substantially complete to binder asphalt (Central Park). Restoration and surface asphalt to be completed. Project working in conjunction with project ID 5161680684 (Up Mnt Albion-Stone - Highland). |
| 2017 | 4031780582 | 2017 Development Rd Urbanization | 745,613 | 202,898 | - | 542,715 | 27.2% | T. Sergi | Monies are allocated to specific road projects as development proceeds. |
| 2017 | 4031780781 | Hwy 8 Improvements Class EA | 720,000 | 362,480 | 216,906 | 140,614 | 80.5% | T. Sergi | Contract C3-03-18 awarded and Environmental Assessment is in progress. Scope being expanded westerly DeWitt. |
| 2017 | 4031780790 | Baseline - Access Road | 500,000 | - | - | 500,000 | 0.0% | T. Sergi | Under construction in conjunction with the development of 1288 Baseline Road. |
| 2018 | 4031880582 | 2018 Development Rd Urbanization | 500,000 | - | - | 500,000 | 0.0% | T. Sergi | Monies are allocated to specific road projects as development proceeds. |
| 2018 | 4031880852 | Southridge Court Cul-De-Sac | 90,000 | - | - | 90,000 | 0.0% | T. Sergi | Project will be delivered by developer in conjunction with development (Chedoke Heights); construction to commence in 2020. |
| 2018 | 4031880883 | Dickenson Road Class EA | 690,000 | 263,007 | 224,706 | 202,287 | 70.7% | T. Sergi | Contract C3-06-18 awarded and Environmental Assessment is in progress. |
| 2018 | 4031880887 | Street A Extension to Pritchard | 320,000 | 1,272 | - | 318,728 | 0.4% | T. Sergi | Project delayed because of issues with storm outlet. Will be initiated in conjunction with 25T-201402 (Multi-Area Employment Lands). |
| 2019 | 4031980783 | (AEGD)Glancaster Rd Class EA Garner-Dickenson | 690,000 | 11,052 | 518,760 | 160,188 | 76.8% | T. Sergi | Consultant retained and Environmental Assessment currently in progress (C3-01-20). |
| 2019 | 4031980951 | Springbrook Ave Phase 2, Regan to Garner | 3,000,000 | 128,537 | - | 2,871,463 | 4.3% | T. Sergi | Project will be delivered by developer in conjunction with development. |
| 2019 | 4031980985 | Miller Drive Urbanization-Anson to Garden | 570,000 | - | - | 570,000 | 0.0% | T. Sergi | Project will be delivered in conjunction with development (25T-201606 (20 Miller Drive); construction expected to start Q4-2020). |
| 2019 | 4031980988 | Fruitland Rd By-pass-Barton to Hwy8 | 5,280,000 | - | - | 5,280,000 | 0.0% | T. Sergi | Project subject to Class Environmental Assessment and future development application. Environmental Assessment is complete; ESR to be filed imminently for public review. |
| 2020 | 4032019085 | Hughson-King - K Wlm sidewalk | 150,000 | - | - | 150,000 | 0.0% | T. Sergi | Walk will be constructed by developer upon completion of the development. Building currently under construction. |
| 2020 | 4032080001 | Creekside Drive Developer Road | 198,000 | 185,857 | 10,891 | 1,252 | 99.4% | T. Sergi | Project C15-18-20 (PED)) complete. Costs to be finalized and project closed by end of 2020. |
| 2020 | 4032080080 | Twenty EA Up James-Glancaster | 690,000 | - | - | 690,000 | 0.0% | T. Sergi | To be deferred until completion of MCR / GRIDs2. |
| 2020 | 4032080089 | Book EA - Hwy 6 to Glancaster | 690,000 | - | - | 690,000 | 0.0% | T. Sergi | Environmental Assessment RFP being prepared for late 2020 release. |
| 2020 | 4032080288 | Up Well-Stone Church-Limeridge | 150,000 | - | - | 150,000 | 0.0% | T. Sergi | Environmental Assessment project to be initiated in 2020. |

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|--|------------|-----------------------------------|----------------------|--------------------------|---------------------|--------------------------------------|--------------------------|-------------------|--|
| | | | a | b | c | d | e | | |
| 2020 | 4032080582 | 2020 Developmnt Rd Urbanization | 500,000 | - | - | 500,000 | 0.0% | T. Sergi | Monies are allocated to specific road projects as development proceeds. |
| <i>Sub-Total Roads Development Program</i> | | | 91,496,763 | 38,423,049 | 2,054,836 | 51,018,878 | 44.2% | | |
| <i>Sub-Total Growth Management Division</i> | | | 179,016,367 | 93,213,296 | 2,300,679 | 83,502,392 | 53.4% | | |
| <i>Planning Division</i> | | | | | | | | | |
| 1999 | 8109955004 | SC Highway 8 Urban Design | 27,000 | 11,616 | 15,946 | (562) | 102.1% | A. Fabac | These fund will be used to develop low rise design guidelines as part of the site plan guidelines update. The consultants have begun the project, with a final draft expected in Q4-2020. |
| 2006 | 8100655600 | SCUBE Secondary Plan | 66,880 | 52,474 | - | 14,406 | 78.5% | A. Mahood | Site specific appeals remain. |
| 2007 | 8140755700 | Aggregate Resource Study | 500,000 | 252,568 | 5,500 | 241,932 | 51.6% | J. Hickey-Evans | Staff will be reviewing the aggregate policies as it relates to changes to the PPS 2020 and the Greenbelt plan as well as outstanding policy issues in the Rural Hamilton official Plan. At the present time, the Elfrida Secondary Plan is on hold and the work on the aggregate components have not been completed. Project works with 8121355605 (Elfrida Expansion studies), Project ID 8121755705 (Hamilton Rural and urban Official Plan 5 year review). |
| 2008 | 8140855800 | Official Plan LPAT/OMB Appeal | 1,605,650 | 1,208,764 | - | 396,886 | 75.3% | J. Hickey-Evans | A Motion was heard by the Tribunal in October 2018 to deal with the land budget for Elfrida. This outstanding Elfrida appeal will be addressed at the conclusion of the GRIDS2/MCR process (2022). This project works in conjunction with 8141555600 (Growth Management). |
| 2009 | 8120955900 | Community Planning Studies | 876,190 | 626,326 | 9,582 | 240,282 | 72.6% | A. Mahood | One remaining appeal to Downtown Secondary Plan remains. Staff are awaiting further information from applicants. |
| 2009 | 8120955903 | Longwood Rd-Main to Aberdeen | 120,000 | 25,817 | - | 94,183 | 21.5% | A. Fabac | As a result of the LRT announcement to cancel the LRT, the LRT operations, maintenance and storage facility discussions have been put on hold. |
| 2010 | 8141055100 | Nodes & Corridors Plans | 450,000 | 177,450 | 82,857 | 189,693 | 57.8% | A. Mahood | Focus group met in July to review land use options. Virtual PIC scheduled for October 2020. |
| 2010 | 8141055101 | Residential Intensify Strategy | 157,000 | 40,765 | 16,635 | 99,601 | 36.6% | J. Hickey-Evans | Residential Intensification Strategy is part of the Municipal Comprehensive Review and GRIDS 2 as well as recent work on second dwelling units. The project works in conjunction with Project ID 8151655600 (Zoning By-law), and 8141555600 (Growth Management). |
| 2011 | 8141155103 | Zoning By-law OMB Appeals | 325,000 | 91,129 | - | 233,871 | 28.0% | J. Hickey-Evans | The City received approximately 20 appeals to the OPA and Zoning By-law for new Commercial and Mixed Use zones. Some appeals have been resolved; approximately 10 appeals remain. Staff are working to resolve the appeals in 2020. This project works in conjunction with Project ID 8151655600 (Zoning By-law). |
| 2011 | 8141155104 | Bayfront Strategy | 495,000 | 453,598 | 38,940 | 2,462 | 99.5% | Christine Newbold | Youth engagement and 4th Steering Committee workshop held August 2020. Additional Steering Committee meeting to be held late 2020 before finalizing draft action plan for consultation in Q1-2020. |
| 2012 | 8121255620 | Part IV Designate of Property | 688,500 | 302,132 | 69,978 | 316,390 | 54.0% | A. Fabac | Designations will proceed with Council direction to host virtual Municipal Heritage Committee meetings starting in July 2020. Additional designations will be brought forward in Q4-2020. |
| 2012 | 8201255700 | Ottawa St Streetscape Improvement | 100,000 | 94,861 | 1,260 | 3,879 | 96.1% | A. Fabac | Consultation with the BIA, Ward Councillor and Committee will occur in Q4-2020. |
| 2013 | 8121355605 | Elfrida Expansion-Studies | 1,577,500 | 723,815 | 656,353 | 197,332 | 87.5% | A. Mahood | This project has been on hold pending the completion of the City's Growth Strategy/Municipal Comprehensive Review (including the land budget analysis) |
| 2014 | 8121455500 | St Clair-Heritage Plan Review | 100,000 | - | - | 100,000 | 0.0% | A. Fabac | With the COVID Pandemic emergency, consultation has been put on hold. This will be revisited in Q4-2020. |

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| | | | a | b | c | d | e | | |
| 2015 | 8141555600 | Hamilton Growth Management Review | 2,155,000 | 1,098,588 | 235,893 | 820,519 | 61.9% | J. Hickey-Evans | The Province recently approved a revised Land Needs Assessment methodology along with population and employment forecasts until the year 2051. A report on the LNA and the implications of the forecasts on the City's growth will be presented to Council in Q4-2020. The project works in conjunction with Project ID 8140855800 (OP-OMB appeals). |
| 2016 | 8101655600 | 2016 Comp Zoning By-Law | 2,373,600 | 1,601,834 | 18,544 | 753,222 | 68.3% | J. Hickey-Evans | Residential zoning, including individual studies or discussion papers will be prepared during 2020. The Second Dwelling Unit Discussion paper was presented to Planning Committee in September 2020 to authorize public engagement. Parking for Residential Areas Discussion Paper is tentatively scheduled for Planning Committee in by Q4-2020. In addition, there are several technical papers that are also being prepared that are part of future Zoning By-law regulations. Project working in conjunction with 8141555101 (Residential Intensification Strategy). |
| 2016 | 8121655601 | Barton Tiffany Design Study | 150,000 | - | - | 150,000 | 0.0% | A. Mahood | OP and Zoning amendments will be initiated once Setting Sail Secondary Plan is approved in UHOP by LPAT. Work to bring Setting Sail Secondary Plan into the UHOP will begin once planning instruments to implement the Pier 8 settlement are approved in early 2021. |
| 2016 | 8121655602 | DC Study and Grids Update | 605,000 | 54,405 | 5,195 | 545,401 | 9.9% | C. Newbold | Modeling of intensification estimates are occurring through a variety of projects. This account will be used along with other accounts for additional consultation and specialized modeling to support both GRIDS and DC Update. |
| 2016 | 8121655604 | Implement Food & Farming Plan | 70,100 | 30,000 | - | 40,100 | 42.8% | J. Hickey-Evans | Food and Farming projects include work on the Provincial Plan review implementation and Agricultural land base. The purpose of this fund is to allow Hamilton to partner with the 6 other municipalities which are part of the Golden Horseshoe Food and Farming Alliance on region wide food and farming related studies. The 2021 Action Plan is underway and additional funding may be required for projects identified from the Action Plan. |
| 2016 | 8121655606 | Site Plan Guidelines Update | 200,000 | 31,876 | 88,282 | 79,842 | 60.1% | A. Fabac | The consultants have begun the work with the final draft document to be delivered in Q4-2020. |
| 2016 | 8141655600 | 2016 CityWide Employment Survey | 518,790 | 262,650 | - | 256,140 | 50.6% | J. Hickey-Evans | Due to the COVID-19 Pandemic emergency, project put on hold until 2021. |
| 2017 | 8121755700 | Woodland Protection Strategy | 325,000 | 143,822 | 9,512 | 171,666 | 47.2% | A. Fabac | The staff report will proceed to Planning Committee in November 2020, followed by public consultation which will begin in Q1-2021. |
| 2017 | 8121755703 | James N Mobility Study Implementation | 250,000 | - | - | 250,000 | 0.0% | A. Mahood | Implementation of Mobility Hub Study will commence once urban design work on Pier 7/8 is complete and Setting Sail is brought into UHOP by LPAT decision in 2021. |
| 2017 | 8121755705 | Urban & Rural Hamilton Plans 5 Yr Review | 331,000 | 39,045 | 1,168 | 290,788 | 12.1% | J. Hickey-Evans | Official Plans updates are informed by the municipal comprehensive review background work (i.e. residential intensification targets, urban structure). Staff are identifying policies that can be reviewed outside the MCR process. The project works in conjunction with 8141555600 (Hamilton Growth Management Review) and with 8141555101 (Residential Intensification Strategy). |
| 2017 | 8121755706 | Planning & Zoning Growth Area | 1,050,000 | 181,007 | - | 868,993 | 17.2% | J. Hickey-Evans | As part of the municipal comprehensive review analysis planning for the station areas plans along the LRT is on hold pending Provincial decisions on the LRT. The project works in conjunction with 8141555600 (Growth Management). |
| 2019 | 8121955900 | Community Planning Plan-CEP | 180,000 | 86,730 | 102,595 | (9,325) | 105.2% | C. Newbold | Finalization of Business-as-planned scenario model results anticipated October 2020. Low carbon scenario input discussed with key stakeholders and finalization of model inputs anticipated for October 2020. PO has been overstated, project to come in on budget. |

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| | | | a | b | c | d | e | | |
| 2019 | 8121957900 | 3D Model Development | 120,000 | 74,144 | 4,104 | 41,753 | 65.2% | C. Newbold | 3D Model Specialist continues to work preparing 3D visualizations to support development application review. Visualizations and analysis for planning projects and for corporate real estate valuations continues. City-wide model continues to be refined as development approvals are made. |
| 2019 | 8121957901 | Digital Planning Applications | 385,000 | - | - | 385,000 | 0.0% | A. Fabac | Work has continued on finalizing the work plan and research has been completed on best practices and determining the division's needs. The preferred solution will be determined in Q4-2020. |
| Sub-Total Planning Division | | | 15,802,210 | 7,665,414 | 1,362,343 | 6,774,453 | 57.1% | | |
| Building Division | | | | | | | | | |
| 2017 | 8061757800 | Microfiche Digitization of Records | 4,112,900 | - | 82,650 | 4,030,250 | 2.0% | J. Caetano | RFP was posted and 6 proposals were received. Out of these proposals only one met the City requirements. Review and consensus meetings were held at the end of September, demo is scheduled to take place the second week of October. Final decision on the selection of a vendor should be made by the end of October. Additionally, PO for \$82,650 has been set up for the purchase of a microfiche scanner which will assist in the creation of digital files from our existing microfiche files. |
| Sub-Total Building Division | | | 4,112,900 | - | 82,650.00 | 4,030,250 | 2.0% | | |
| Parking By-Law Services Division | | | | | | | | | |
| <i>Licensing</i> | | | | | | | | | |
| 2019 | 4501955900 | Digital Signage Strategy | 90,000 | - | - | 90,000 | 0.0% | R. Ustrzycki | Project has been deferred to 2021 due to COVID-19 Pandemic emergency. |
| 2019 | 4501957900 | Handheld Ticketing Device-System Integration | 425,014 | 357,178 | 18,066 | 49,770 | 88.3% | D. Ortiz | Phase 2 for consolidation of Command Centers for Parking and LBS to a cloud solution is currently under User Acceptance testing. Phase 2 includes migration of the online payment service from Paytickets.ca to Gtechna Payment Portal. Go-live date scheduled for November 2020. |
| Sub-Total Licensing | | | 515,014 | 357,178 | 18,066 | 139,770 | 72.9% | | |
| Parking Operations Program | | | | | | | | | |
| 2012 | 8061259801 | New Vehicles | - | 297,000 | 40,000 | (337,000) | N/A | L. Clapiz | Clearing account |
| 2015 | 4901551100 | Communications & Security System | 70,300 | - | - | 70,300 | 0.0% | C. McKean | Corporate Security has completed and submitted their Site Security report to HMPS staff in Q3-2020. HMPS prioritizing recommendations and securing additional funding before seeking quotes from security installation vendors in Q4-2020. |
| 2016 | 4901641600 | Elevator Review-York Parkade | 50,000 | 30,636 | 10,300 | 9,064 | 81.9% | C. McKean | Elevator consultant to review and approve standard of work throughout elevator modernization project. Project to start Q4-2020 and be completed by Q2-2021. |
| 2017 | 4901751700 | Parking Payment Equipment | 867,000 | 471,872 | 76,820 | 318,308 | 63.3% | S. Carias | Six new machines were received in Q3-2020. Working with the vendor on all warranty policies and replacement of future purchases to replace both on and off street machines. Contract with the vendor is for a six year period until 2025. |
| 2017 | 4901755700 | Parking By-Law Review | 200,000 | 79,014 | 6,200 | 114,786 | 42.6% | A. McIlveen | Parking staff have almost completed updating the GIS mapping tool in order to reflect current live by-laws. In Q4-2020, Parking will consult with Legal about how best incorporate the mapping tool and the written by-law schedules. |
| 2018 | 4901841801 | Elevator Replacement-York Parkade | 400,000 | 64,235 | 325,035 | 10,730 | 97.3% | C. McKean | Delay in construction start due to COVID-19. Scheduled construction start November 2020. Substantial performance date per the contract is February 28, 2021. |

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| | | | a | b | c | d | e | | |
| 2019 | 4501941900 | Parking Control Squad Room | 30,000 | - | - | 30,000 | 0.0% | J. Buffet | Project has been deferred per Director/GM due to COVID-19 Pandemic emergency. |
| 2019 | 4901945900 | Waterproof Convention Parking | 50,000 | 4,052 | - | 45,948 | 8.1% | C. McKean | RFQ to be issued to hire consultant for Design work in Q4-2020, with Design work being completed in 2021. Additional funds requested in the 2021 budget process for structural repair work. |
| 2019 | 4901951900 | Electric Charging Stations | 55,000 | 46,789 | - | 8,211 | 85.1% | A. McIlveen | 1) Installation of 4 EVCS in Ward 5 to be completed by Q3-2020. Issues surrounding Electra easements for Lot 3 have delayed installation from Q2-2020. 2) City wide EVCS project NRCan grant approved, RFQ issued, vendor quotes due mid-October 2020. 20 stations to be installed in 2021. |
| 2019 | 4901955900 | Parking Master Plan Consultant | 200,000 | 161,010 | 37,182 | 1,809 | 99.1% | A. McIlveen | Consultant has completed Phase 2 Summary Report and ready to announce second PIC in October. Overall strategy to be completed by Q4-2020. |
| 2019 | 4901957900 | Online Parking Module | 100,000 | - | - | 100,000 | 0.0% | S. Carias | RFP final draft is currently being written and in discussions with Procurement and IT. Parking operating team is also being consulted to provide any information that is missing. RFP to be issued Q3-2020. |
| 2019 | 4901957901 | Pay-on-Foot System Replacement | 550,000 | 33,249 | 1,243 | 515,508 | 6.3% | S. Carias | RFP final draft is currently being written and in discussions with Procurement and IT. We are adding the Pay-on Foot System replacement in the same RFP as the online parking Module. |
| 2020 | 4902057200 | License Plate Reading Tech | 300,000 | - | - | 300,000 | 0.0% | J. Buffet | Following the launch of the Pay by Phone Mobile Parking Application in July 2020, RFP for LPR project to be released in Q4-2020. |
| <i>Sub-Total Parking Operations</i> | | | 2,872,300 | 1,187,856 | 496,780 | 1,187,664 | 58.7% | | |
| <i>Transportation Program</i> | | | | | | | | | |
| 2014 | 4041417125 | Cannon By-Directional Cycle Track | 867,200 | 888,796 | 210 | (21,806) | 102.5% | D. Bender | Project complete. Currently working on PO closures. Determining which project to appropriate funds to cover the deficit. |
| 2015 | 4041503519 | Bike Racks - Parking | 142,824 | 77,975 | - | 64,849 | 54.6% | P. Topalovic | This project covers on going work every quarter to do the following: - Bike rack locates and site visits - Bike rack installations - Bike rack refurbishment and tracking 150 bike racks have been built and the 60 racks are still being deployed. |
| 2016 | 4031655926 | (TMP)Transportation Master Plan Performance Measurement | 263,095 | 20,365 | 37,000 | 205,730 | 21.8% | S. Molloy | Traffic data collection required for commercial vehicle survey is completed. The CV survey was conducted at two out of three locations. MTO temporarily halted the CV survey program due to COVID-19 Pandemic emergency. When the time is right, survey at last location will resume. |
| 2017 | 4031718126 | Centennial Bridge over QEW-Path | 320,000 | - | - | 320,000 | 0.0% | D. Bender | Staff in process of hiring a consultant for design, to be completed by Q1-2021 (delayed due to sourcing a suitable consultant from roster). Remainder of funds required for installation summer 2021. |
| 2017 | 4031755820 | Transportation Demand Management & Smart Commute | 1,085,500 | 801,053 | 134,006 | 150,440 | 86.1% | P. Topalovic | Smart Commute developed and implemented the bike month plan and continued supporting the COVID Recovery Mobility plan. Annual report is completed and is being presented to Council in Q4-2020. Project working in conjunction with project 4032055820 (Sustainable Mobility Program). |
| 2017 | 4031755940 | 2017-Transportation Tomorrow Survey | 205,740 | 12,926 | 6,463 | 186,351 | 9.4% | M. Philip | MTO to retain a consultant in 2020-2021 to undertake the 2021 Transportation Tomorrow Survey. Project is combined with same like project (2018, 2019 & 2020 Transportation Tomorrow Survey). Timing under review by MTO due to COVID pandemic. |
| 2017 | 4661717124 | 2017 On Street Bike Facilities | 339,000 | 341,996 | 5,145 | (8,141) | 102.4% | D. Bender | Project complete. Currently working on PO closures after which will close the project. PO closure will deplete the deficit. |

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| | | | a | b | c | d | e | | |
| 2017 | 4661720924 | 2017 Truck Route Master Plan | 200,000 | 87,026 | 149,420 | (36,446) | 118.2% | O. Shams | First round of public and stakeholder consultation is complete. - Review of background material is complete and documented - Policy review has been completed & policy development is in progress. - Development of alternative solutions has commenced Due to additional opportunities for civic engagement, as proposed by Transportation sub-committee, there will be deficits in project. Deficits to be offset from Red-light camera reserve as per Report PED 19073, Council approval April 10 2019 . |
| 2018 | 4031855744 | TMP Modelling & Monitoring | 80,000 | - | 80,000 | - | 100.0% | O. Shams | All data required for the project is transferred to the consultant. Model structure review is completed and the network attribute update is in progress. This project works in conjunction with projects 4031955744 & 4032055744 (2019 & 2020 TMP Modelling & Monitoring). |
| 2018 | 4031855815 | (SMATS) South Mtn Arterial Study | 150,000 | - | - | 150,000 | 0.0% | S. Molloy | Project on hold due to staffing resources. |
| 2018 | 4031855940 | Transportation Tomorrow Survey | 40,000 | - | - | 40,000 | 0.0% | M. Philip | Project is combined with same like project (2017, 2018, 2019 & 2020 Transportation Tomorrow Survey). |
| 2018 | 4661817124 | 2018 On Street Bike Facilities | 1,643,000 | 1,039,673 | 62,329 | 540,999 | 67.1% | D. Bender | Remaining funds are committed to two OMCC projects that were deferred to 2021 - Limeridge Rd & Hunter St bicycle lanes. |
| 2018 | 4661817125 | 2018 On Street Bike Facilities/Construction | 450,000 | 422,771 | 34,511 | (7,282) | 101.6% | D. Bender | Due to COVID, the project has been delayed. Will address the deficit once works are complete. |
| 2019 | 4031955744 | TMP Modelling & Monitoring | 80,000 | - | 80,000 | - | 100.0% | O. Shams | All data required for the project is transferred to the consultant. Model structure review is completed and the network attribute update is in progress. This project works in conjunction with projects 4031855744 & 4032055744 (2018 & 2020 TMP Modelling & Monitoring). |
| 2019 | 4031955878 | Bike Share Expansion Planning | 150,000 | 21,553 | 28,820 | 99,627 | 33.6% | P. Topalovic | A part of this project was completed in Q2/Q3 and a Council report will be going to PW committee in October for further direction. The project involves the examination of micro mobility business models and benefits case analysis. |
| 2019 | 4031955916 | Complete Livable Streets Manual | 250,000 | - | 124,938 | 125,062 | 50.0% | P. Topalovic | This project is underway with all the project set-up and background study complete. Q4-2020 will include stakeholder engagement (which was planned and set-up in Q3) and a draft report for Council review and feedback. |
| 2019 | 4031955940 | 2019-Transportation Tomorrow Survey | 40,000 | - | - | 40,000 | 0.0% | M. Philip | This project is a collaborative project by the MTO and Regional Municipalities. MTO to initiate the project in 2020-2021. The City will pay its share of costs. Project working in conjunction with same like project 4031755940 & 4031855940 (2017, 2018 Transportation Tomorrow Survey.) |
| 2019 | 4031955985 | Highway 403 Connections Study | 30,000 | - | - | 30,000 | 0.0% | S. Molloy | Project on hold until 2021-2022 - pending outcome of LINC/RHVP Feasibility Study. |
| 2019 | 4031955986 | MMLOS Policy & Trans Impact Study Guidelines Update | 160,000 | - | - | 160,000 | 0.0% | S. Lucas | Project on hold due to staffing resources. |
| 2019 | 4031955987 | Road Classification Harmonization Study & R-O-W Review | 180,000 | - | - | 180,000 | 0.0% | S. Lucas | Project on hold due to staffing resources. |
| 2020 | 4032017050 | Bicycle Infra Upgrades | 130,000 | 77,374 | 132,734 | (80,108) | 161.6% | D.Bender/ P.Topalovic | The COVID Mobility projects continue to be implemented in Q3 and Q4 and the full budget is expected to be used by the end of Q4-2020. Completed or in-progress include: Herkimer-Charlton planter installation, Locke Street bike lanes (Main to King), Cannon Street (Sherman to Stadium), Bay Street bike lane improvements, Hunter Street improvements (Queen to MacNab and Liberty to Wellington). Currently working on addressing the deficit, possibly related to POs. |

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|---|------------|--------------------------------|----------------------|--------------------------|---------------------|--------------------------------------|--------------------------|--------------------------|--|
| | | | a | b | c | d | e | | |
| 2020 | 4032017051 | Waterdown TM Implementation | 150,000 | - | - | 150,000 | 0.0% | M. Philip | Project will commence at the conclusion of the Waterdown Transportation Master Plan. |
| 2020 | 4032017053 | Bicycle Blvd Nbhd Greenways | 130,000 | - | - | 130,000 | 0.0% | D.Bender/ P.Topalovic | This program budget is contingent on the completion of the Ward 1 Multi-modal review. |
| 2020 | 4032055085 | Rail Grade Separation Review | 80,000 | - | - | 80,000 | 0.0% | TBD | Project will proceed in 2021. Terms of Reference to be developed by Q4-2020. |
| 2020 | 4032055243 | LINC & RHVP Widening Study | 600,000 | - | - | 600,000 | 0.0% | Steve Molloy | Project Initiation meeting to be held in mid to late October. |
| 2020 | 4032055744 | TMP Modelling & Monitoring | 80,000 | - | 19,270 | 60,730 | 24.1% | O. Shams | All data required for the project is transferred to the consultant. Model structure review is completed and the network attribute update is in progress. This project works in conjunction with projects 4031855744 & 4031955744 (2018 & 2019 TMP Modelling & Monitoring). |
| 2020 | 4032055820 | Sustainable Mobility Program | 250,000 | 18,518 | 231,000 | 482 | 99.8% | P. Topalovic | This project is a catch all for numerous mobility programs which include: Sobi bike share, bike month plan, staffing and engagement activities encouraging walking and cycling during COVID. Project working in conjunction with project 4031755820 (Transportation Demand Management & Smart commute). PO commitment includes a 5 year operations of the new Ride Shark carpool management tool to be paid annually. |
| 2020 | 4032055940 | Transportation Tomorrow Survey | 40,000 | - | - | 40,000 | 0.0% | M. Philip | This project is a collaborative project by the MTO and Regional Municipalities. We oversee and provide input into the work undertaken by a consultant hired by MTO. Discussions are underway for the 2021 Transportation Tomorrow Survey (TTS). MTO reviewing the initiation of the project because of the COVID situation. The City will pay its share of costs. Project working in conjunction with same like project 4031755940 & 4031855940 (2017 & 2018 & 2019 Transportation Tomorrow Survey.) |
| 2020 | 4502055200 | School Crossing Review | 100,000 | - | - | 100,000 | 0.0% | J. Buffet | Project has been deferred per Director/GM due to COVID-19 Pandemic emergency. |
| 2020 | 4662017124 | 2020 On Street Bike Facilities | 7,000 | - | - | 7,000 | 0.0% | D. Bender | Installations in progress. All funds planned to be spent by Q4-2020. |
| 2020 | 4662017130 | Claremont Access - Keddy Trail | 4,280,000 | 1,132,401 | 3,092,593 | 55,005 | 98.7% | D. Bender/M. Oddi | Complete - close after year end reporting |
| Sub-Total Transportation Program | | | 12,523,359 | 4,942,428 | 4,218,440 | 3,362,491 | 73.2% | | |

| | | | | | |
|---|-------------------|------------------|------------------|------------------|--------------|
| Sub-Total Parking By-Law Services Division | 15,910,674 | 6,487,462 | 4,733,285 | 4,689,926 | 70.5% |
|---|-------------------|------------------|------------------|------------------|--------------|

Culture Program

| | | | | | | | | | |
|------|------------|---|---------|---------|--------|---------|-------|----------|--|
| 2012 | 7101258706 | Dundurn Castle Exteriors | 254,293 | 231,887 | 14,170 | 8,236 | 96.8% | C. Samko | Waiting for completion of archaeological report. Once all final invoices are paid project will be closed. Remaining funds will be used to offset the deficiency in project ID# 7201541702 (Dundurn Castle Outbuildings). |
| 2014 | 7201455700 | Battlefield Interpretive Study | 100,000 | 76,186 | 23,134 | 680 | 99.3% | C. Samko | Design has resumed but archaeology and construction has been delayed by COVID-19 until 2021. Project is working in conjunction with project ID #7101741707 (Battlefield Barn Restoration). |
| 2015 | 7101558502 | Public Art - Battlefield-Interpretive Panel | 16,000 | 50 | - | 15,950 | 0.3% | K. Coit | RFQ issued for installation. Installation expected Q4-2020. |
| 2015 | 7101558506 | Public Art - Dundas Driving Park Phase 2 | 145,000 | 88,777 | 45 | 56,177 | 61.3% | K. Coit | Working with Dundas Museum, artist and fabricator to finalize appropriate, implementable images to complete the work. Installation planned for Q2-2021. |
| 2015 | 7101558507 | Public Art Master Plan Review | 18,000 | 9,259 | - | 8,741 | 51.4% | K. Coit | Finalizing Community Art guidelines for Q4-2020 as part of approved Art in Public Places policy. |
| 2015 | 7101558508 | Public Art - King William Art Walk | 190,000 | 19,113 | - | 170,887 | 10.1% | K. Coit | Artist selected. Installation expected Q2-2021. |
| 2015 | 7101558509 | Public Art - West Hamilton Rail Trail | 25,000 | - | - | 25,000 | 0.0% | K. Coit | Consultation with neighborhood association on hold due to COVID 19. |

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|---------------|------------|-------------------------------------|----------------------|--------------------------|---------------------|--------------------------------------|--------------------------|-----------------|---|
| | | | a | b | c | d | e | | |
| 2015 | 7201541702 | Dundurn Castle Outbuildings | 508,431 | 535,110 | 40,177 | (66,856) | 113.1% | C. Samko | Archaeological reports remain in process and awaiting final invoices. Any deficiency will be paid from project ID# 7201658602 (Dundurn Stoplight Installation). |
| 2015 | 7201555502 | Culture Strategic Priorities | 548,220 | 212,212 | 375 | 335,633 | 38.8% | P. Tombs | Placemaking Grant Pilot Program approved by Council in July 2020. Program to launch in Q4-2020. Tourism e-brochure and e-bid proposal on track with anticipated completion by year end. |
| 2016 | 7201641602 | St Mark's Rehab-Canada 150 | 1,810,620 | 1,697,627 | 4,450 | 108,542 | 94.0% | C. Samko | Funds remaining in this project are being used to support work for St. Mark's Church Restoration and working in conjunction with project 7201841803 (St. Mark's Interior Restoration) and 7201741703 (St. Mark's Restoration Phase 2). Building permit has been submitted. Minor drawing changes are required due to 2020 changes in the building code. Procurement will begin directly after the building permit is granted, estimated Q3/Q4-2020 with construction to follow estimated Q1-2021. |
| 2016 | 7201641603 | Fieldcote New Addition Final Design | 136,200 | 55,731 | 81,465 | (996) | 100.7% | C. Samko | Drawings and specifications are underway and estimated to be completed by Q2-2021. |
| 2016 | 7201658602 | Dundurn Stoplight Installation | 1,083,029 | 768,331 | 25,118 | 289,579 | 73.3% | C. Samko | Project has been delayed due to COVID-19 and staff gapping. Estimated to resume Q1-2021. |
| 2016 | 7201659600 | Heritage Inventory & Priorities | 432,970 | 433,357 | - | (387) | 100.1% | S. Mrva | Waterdown Built Heritage Inventory report to go to Council Q4-2020. Once all final invoices are paid, project will be closed, estimated Q1-2021. Deficiency will be covered by contingency funds in PO. Any excess funds will be transferred to project ID# 7202058200 (Heritage Resource Strategies) to support the next phase on inventory work in 2021. |
| 2017 | 7101741702 | Auchmar Rehab Garden Wall-Can150 | 881,900 | 880,113 | - | 1,787 | 99.8% | C. Samko | Placemaking Grant Pilot Program approved by Council in July 2020. Program to launch in Q4-2020. Tourism e-brochure and e-bid proposal on track with anticipated completion by year end. |
| 2017 | 7101741707 | Battlefield Barn Restoration | 634,600 | 67,453 | 8,190 | 558,957 | 11.9% | C. Samko | Drawings are 95% completed. Archaeological review to follow with any excavation to be completed in 2021 if required. Construction of building now estimated for 2022 due to delays as a result of COVID-19 and requirements for a full summer building season. |
| 2017 | 7201741703 | St Mark's Restoration Phase 2 | 260,000 | 126,961 | 70,163 | 62,875 | 75.8% | C. Samko | Building permit has been submitted. Minor drawing changes are required due to the 2020 changes to the building code. Procurement will begin directly after the building permit is granted, estimated Q3/Q4-2021 dependent on COVID-19 restrictions. Project is working in conjunction with project 7201841803 (St. Mark's Interior Restoration). |
| 2017 | 7201758701 | Electric Box Heritage Program | 34,000 | 17,888 | - | 16,112 | 52.6% | J. Summers | Project is estimated to be installed and completed by Q2-2021. |
| 2017 | 7201758703 | Gage House Upper Rooms | 182,300 | 131,424 | 21,227 | 29,649 | 83.7% | C. Samko | Project has been delayed by COVID-19 and staff gapping. Estimated to resume Q1-2021. |
| 2017 | 7201758704 | Griffin House Condition Remediation | 107,800 | 81,750 | 17,445 | 8,605 | 92.0% | C. Samko | Work on foundation repairs has been delayed due to COVID-19 and staff gapping. Work will resume Q4-2020. |
| 2017 | 7201758705 | Steam Museum Landscape | 90,000 | 54,620 | - | 35,380 | 60.7% | C. Samko | In the process of closing PO requisitions, which will address the current deficit, and completing Appropriation forms to transfer any surplus to project ID #7202041202 (HMST Keefer Steps Restoration. Project to be put on the closed list for December. |
| 2018 | 7101851321 | Public Art-Century St. Parquet | 150,000 | - | - | 150,000 | 0.0% | K. Coit | Call for Artists to be issued Q4-2020. |
| 2018 | 7101858812 | Public Art - Downtown | 936,350 | 178,865 | 7,198 | 750,287 | 19.9% | K. Coit | Healthcare Utility Box Wrap artist selection completed. Installation in Q4-2020 pending weather. Planning work continues on other downtown projects. |

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|---------------|------------|--|----------------------|--------------------------|---------------------|--------------------------------------|--------------------------|-----------------|---|
| | | | a | b | c | d | e | | |
| 2018 | 7201841802 | Steam Museum Keefer Steps | 95,000 | 92,413 | 1,290 | 1,298 | 98.6% | C. Samko | In the process of closing PO requisitions and completing Appropriation forms to transfer any surplus to project ID #7202041202 (HMST Keefer Steps Restoration). Project will be put on the closed list for December. |
| 2018 | 7201841803 | St. Mark's Interior Restoration | 1,740,000 | - | - | 1,740,000 | 0.0% | C. Samko | Building permit has been submitted. A minor drawing update is required due to the 2020 changes in the building code. Procurement will begin directly after the building permit is granted, estimated Q3/Q4-2020 with construction estimated to begin Q1-2021 dependent on COVID-19 pandemic restrictions. Project working in conjunction with project 7201741703 (St. Mark's Restoration Ph 2). |
| 2018 | 7201841804 | Children's Museum Expansion-Exhibits | 734,600 | 104,821 | 6,417 | 623,363 | 15.1% | C. Samko | Design work has recommenced in Q2-2020 and estimated to be completed by Q4-2021 due to delays from COVID-19. Project working with project ID #7202041204 (Children's Museum Expansion Ph2) |
| 2018 | 7201841805 | Dundurn Small Dining Room Conservation | 108,400 | 91,800 | 3,700 | 12,900 | 88.1% | C. Samko | Project working in conjunction with project ID# 7202041200 (Dundurn Interior Restorations) and being used to support restoration of the master bedroom. Project has been delayed by COVID-19. Restoration of flooring and further improvements estimated to begin Q1-2021. |
| 2018 | 7201841807 | 2018 Whitehern Hall Conservation | 121,950 | 57,127 | 33,787 | 31,035 | 74.6% | C. Samko | Plaster restoration project began Q3-2020 and is scheduled to be completed Q4-2020. Further restoration of the room to start in 2021, estimated to be completed by Q4-2021. |
| 2018 | 7201858802 | Art and Monuments | 237,000 | 78,848 | 22,774 | 135,378 | 42.9% | C. Samko | Maintenance contracts have been procured in Q3 for the remainder of 2020 and for 2021. |
| 2019 | 7101958900 | Mount Hope Gateway | 282,000 | 3,928 | 13,156 | 264,917 | 6.1% | K. Coit | Tender Documents at 99% completion. Agreement with Canadian Warplane Heritage Museum is in process. Tender expected Q4-2020 |
| 2019 | 7201941902 | Battlefield Park Bridge Replacement | 500,000 | 37,691 | 64,525 | 397,784 | 20.4% | C. Samko | A consultant has been hired. Design work has begun in Q3-2020 and estimated to be completed by Q3-2021. Construction will be pending archaeological review of design and location. |
| 2019 | 7201941903 | Gage House Porch & Exterior Cladding | 514,300 | 10,052 | - | 504,248 | 2.0% | C. Samko | Construction has been delayed until 2021 due to COVID-19 and requirements for a full summer building season. Project is working in conjunction with project ID# 7202041210 (Gage House Window Restoration). A grant is pending from Parks Canada for partial support of this project. |
| 2019 | 7201941905 | Coach house Interior Improvements | 92,000 | 83,704 | 7,699 | 596 | 99.4% | C. Samko | Project is completed. Pending final invoices project will be closed. Any remaining funds will be used to support project ID# 7202041200 (Dundurn Interior Restorations). |
| 2019 | 7201958904 | Steam Museum Landscape Restoration | 158,500 | 47,384 | 27,467 | 83,649 | 47.2% | C. Samko | Project drawings and specifications for the stone presentation stairs are delayed due to COVID-19 and staff gapping. Project is estimated to resume Q1-2021. |
| 2020 | 7202041200 | Dundurn Interior Restoration | 100,000 | 38,202 | - | 61,798 | 38.2% | C. Samko | Plaster restoration and graining restoration has been completed in the master bedroom. Historic wallpaper will be installed in Q4-2020. Flooring and further improvements beginning Q1-2021 and to be completed by Q4-2021. Project working in conjunction with project 7201841805 (Dundurn Small Dining Room Conservation). |
| 2020 | 7202041201 | Griffin House Stabilization | 107,000 | (81) | - | 107,081 | -0.1% | C. Samko | Designs for security improvements are completed and estimated to be installed in Q4-2020. |
| 2020 | 7202041202 | HMST Keefer Steps Restoration | 200,000 | 2,063 | - | 197,937 | 1.0% | C. Samko | Project drawings and specifications are delayed due to COVID-19 and staff gapping. Estimated to resume Q1-2021. |
| 2020 | 7202041203 | Whitehern Masonry Repairs | 100,000 | - | 79,000 | 21,000 | 79.0% | C. Samko | Plaster restoration project began Q3-2020 and is scheduled to be completed Q4-2020. Project working in conjunction with same like project 7201841807 (2018 Whitehern Hall Conservation). |
| 2020 | 7202041204 | Childrens Museum Expansion Ph2 | 700,000 | 63,321 | - | 636,679 | 9.0% | C. Samko | Project has resumed in Q3-2020. Drawing updates are being done to prepare for permit application in 2021. |

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| | | | a | b | c | d | e | | |
| 2020 | 7202041208 | Dundurn Exterior Pathways | 75,000 | - | - | 75,000 | 0.0% | C. Samko | Construction has been delayed due to COVID-19 and staff gapping. Estimated to resume Q2-2021. |
| 2020 | 7202041209 | Dundurn Kitchen Renovation | 80,000 | 43,426 | - | 36,574 | 54.3% | C. Samko | Dundurn Kitchen renovations have been slowed by COVID-19 but work has resumed in Q3 and is estimated to be completed in Q4-2020. |
| 2020 | 7202041210 | Gage House Window Restoration | 100,000 | 5,026 | - | 94,974 | 5.0% | C. Samko | Construction has been delayed until 2021 due to COVID-19 and requirements for a full summer building season. Project is working in conjunction with project ID# 7201941903 (Gage House Porch & Exterior Cladding). A grant is pending from Parks Canada for partial support of this project. |
| 2020 | 7202058200 | Heritage Resource Strategies | 100,000 | 10,397 | - | 89,603 | 10.4% | S. Mrva | Work has been delayed due to COVID-19 restrictions. Next inventory phases to begin Q1-2021. |
| 2020 | 7202058201 | Monument Restoration | 65,000 | - | - | 65,000 | 0.0% | C. Samko | Maintenance contracts have been procured in Q3 for the remainder of 2020 and for 2021. |
| 2020 | 7202058202 | Collections Management | 170,936 | 11,689 | - | 159,247 | 6.8% | C. Samko | Removal of the collection from Whitehern has been completed. Cataloguing work continues and is estimated to be completed by Q2-2021. |
| Sub-Total Culture Program | | | 14,926,399 | 6,448,528 | 572,972 | 7,904,899 | 47.0% | | |

| | | | | | |
|--|--------------------|--------------------|------------------|--------------------|--------------|
| TOTAL PLANNING & ECONOMIC DEVELOPMENT | 263,285,525 | 137,851,246 | 9,355,779 | 116,078,500 | 55.9% |
|--|--------------------|--------------------|------------------|--------------------|--------------|

PUBLIC WORKS TAX FUNDED PROJECTS

Roads Division

Roads

| | | | | | | | | | |
|------|------------|--|------------|------------|---------|------------|--------|--------------------|--|
| 2011 | 4031118126 | Bridge 163 - Centennial Parkway North, 540m n/o Barton | 14,690,000 | 12,765,076 | 434,289 | 1,490,636 | 89.9% | M Oddi | Construction complete. Awaiting billing from CN |
| 2012 | 4031218225 | Bridge 391 - Governor's Rd, 275m w/o Weir Rd | 1,994,000 | 1,741,763 | - | 252,237 | 87.4% | M Oddi | \$250k being used to WIP fund 2021 program and then this project can be closed. |
| 2012 | 4031218228 | Bridge 248 - King St W 145 m w/o Bond St | 476,000 | 225,557 | 210,681 | 39,762 | 91.6% | E Waite / Sandoval | Class EA/ESA study complete. Design that was scheduled in 2017 has been deferred to 2018/2019 due to EA and Heritage Impact Study delays. Construction deferred to 2021. New project ID set up for Utilities Coordination and construction. |
| 2012 | 4031218526 | Bridge 451 - Hwy 5 E, 120m e/o Mill St S | 550,000 | 265,002 | 118,887 | 166,111 | 69.8% | E Waite / Sandoval | Ongoing - multi-year project. Ongoing Functional & Archaeological review, 2017 Design ongoing, Construction 2024. |
| 2013 | 4031380390 | East-West Corridor Waterdown | 23,660,000 | 9,837,059 | 852,314 | 12,970,628 | 45.2% | T. Sergi/S. Jacob | Segment from Centre Road to Avonsyde is currently in detailed design. One segment west of Centre Road has been constructed (C15-59-19 (PED)). Two additional segments to be constructed by developer when development proceeds. Project is expected to be tendered in April 2021. Construction activities is expected to span over 3 years until 2023. |
| 2014 | 4031412002 | Perimeter Rd - Property Maintenance | 53,000 | 73,119 | - | (20,119) | 138.0% | E Waite / McNab | Project required for rent and maintenance |
| 2014 | 4031418425 | Bridge 450 - Highway No 5 | 1,850,000 | 1,666,393 | 110,388 | 73,219 | 96.0% | M Oddi | Complete - pending final review/audit/payment. \$70k surplus being used to WIP fund 2021 program. |
| 2014 | 4031418437 | Bridge 417 - Harrison Road | 650,000 | 362,060 | 41,262 | 246,678 | 62.0% | M Oddi | Complete - pending final review/audit/payment. \$240k surplus being used to WIP fund 2021 program. |
| 2014 | 4031419101 | Road Reconstruction Program - 2014 | 18,080,000 | 17,354,191 | 366,944 | 358,866 | 98.0% | M Oddi/ McNab | Complete - pending final review/audit/payment |
| 2015 | 4031518360 | Bridge 360 - Blackheath Rd, 360m n/o Haldibrook | 730,000 | 619,425 | 21,279 | 89,297 | 87.8% | M Oddi | Complete - pending final review/audit/payment. \$80k surplus being used to WIP fund 2021 program. |
| 2015 | 4031518405 | Bridge 405 - Blackheath Rd, 225m n/o Haldibrook Rd | 700,000 | 586,495 | 46,680 | 66,826 | 90.5% | M Oddi | Complete - pending final review/audit/payment. \$60k surplus being used to WIP fund 2021 program. |

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|---------------|------------|--|----------------------|--------------------------|---------------------|--------------------------------------|--------------------------|--------------------|---|
| | | | a | b | c | d | e | | |
| 2015 | 4031555215 | Highway 403 Ramp Studies | 101,440 | 63,565 | 10,401 | 27,474 | 72.9% | E Soldo | Project currently under review. |
| 2015 | 4031580584 | Nebo - Rymal to Twenty Rd E | 370,000 | 86,318 | 20,900 | 262,782 | 29.0% | T. Sergi/S. Jacob | Detailed engineering design in progress. Project scheduled for 2021 in conjunction with storm and sanitary. Project delivery delayed to 2022 due to outstanding scope for storm sewer on which Hamilton Water is currently working. |
| 2015 | 4031580589 | Rymal - Fletcher to Up Centenn | 13,276,000 | 1,137,038 | 12,354,141 | (215,179) | 101.6% | T. Sergi/M. Oddi | Project is currently under construction. Additional funds to be appropriated from related projects to address the deficit. Ongoing - C15-50-19 2020/21 Construction. \$500k in 2021 will cover deficit. |
| 2016 | 4031611601 | CP Minor Mtnc Ward 1 | 360,310 | 191,638 | - | 168,672 | 53.2% | E Waite / McNab | \$168K budget being transferred to project ID 4031911601 as per Appendix E to this report and then close this project next BER. |
| 2016 | 4031611602 | CP Minor Mtnc Ward 2 | 766,310 | 314,058 | - | 452,252 | 41.0% | E Waite / McNab | \$452K budget being transferred to project ID 4031911602 as per Appendix E to this report and then close this project next BER. |
| 2016 | 4031611603 | CP Minor Mtnc Ward 3 | 1,748,450 | 1,399,660 | - | 348,790 | 80.1% | E Waite / McNab | \$349K budget being transferred to project ID 4031911603 as per Appendix E to this report and then close this project next BER. |
| 2016 | 4031611604 | CP Minor Mtnc Ward 4 | 1,186,890 | 1,010,930 | - | 175,960 | 85.2% | E Waite / McNab | \$176K budget being transferred to project ID 4031911604 as per Appendix E to this report and then close this project next BER. |
| 2016 | 4031611605 | CP Minor Mtnc Ward 5 | 858,300 | 761,685 | - | 96,615 | 88.7% | E Waite / McNab | \$97K budget being transferred to project ID 4031911605 as per Appendix E to this report and then close this project next BER. |
| 2016 | 4031611606 | CP Minor Mtnc Ward 6 | 1,779,160 | 1,461,014 | - | 318,146 | 82.1% | E Waite / McNab | \$318K budget being transferred to project ID 4031911606 as per Appendix E to this report and then close this project next BER. |
| 2016 | 4031611607 | CP Minor Mtnc Ward 7 | 1,367,960 | 644,671 | - | 723,289 | 47.1% | E Waite / McNab | \$723K budget being transferred to project ID 4031911607 as per Appendix E to this report and then close this project next BER. |
| 2016 | 4031611608 | CP Minor Mtnc Ward 8 | 2,378,830 | 1,646,624 | - | 732,206 | 69.2% | E Waite / McNab | \$732K budget being transferred to project ID 4031911608 as per Appendix E to this report and then close this project next BER. |
| 2016 | 4031611609 | CP Minor Mtnc Ward 9 | 2,158,700 | 1,149,901 | - | 1,008,799 | 53.3% | E Waite / McNab | \$1,009K budget being transferred to project ID 4031911609 as per Appendix E to this report and then close this project next BER. |
| 2016 | 4031611610 | CP Minor Mtnc Ward 10 | 500,340 | 420,745 | - | 79,595 | 84.1% | E Waite / McNab | \$68K budget being transferred to project ID 4031911610. Balance to be spent in 2021. |
| 2016 | 4031611611 | CP Minor Mtnc Ward 11 | 1,278,960 | 626,216 | - | 652,744 | 49.0% | E Waite / McNab | \$653K budget being transferred to project ID 4031911611 as per Appendix E to this report and then close this project next BER. |
| 2016 | 4031611612 | CP Minor Mtnc Ward 12 | 1,084,660 | 122,757 | - | 961,903 | 11.3% | E Waite / McNab | \$962K budget being transferred to project ID 4031911612 as per Appendix E to this report and then close this project next BER. |
| 2016 | 4031611613 | CP Minor Mtnc Ward 13 | 1,580,310 | 990,117 | - | 590,193 | 62.7% | E Waite / McNab | \$590K budget being transferred to project ID 4031911613 as per Appendix E to this report and then close this project next BER. |
| 2016 | 4031611614 | CP Minor Mtnc Ward 14 | 1,116,420 | 525,549 | - | 590,871 | 47.1% | E Waite / McNab | \$591K budget being transferred to project ID 4031911614 as per Appendix E to this report and then close this project next BER. |
| 2016 | 4031611615 | CP Minor Mtnc Ward 15 | 672,990 | 475,111 | - | 197,879 | 70.6% | E Waite / McNab | \$198K budget being transferred to project ID 4031911615 as per Appendix E to this report and then close this project next BER. |
| 2016 | 4031617642 | Sherman Access Retaining Wall | 3,800,000 | 3,290,345 | 478,452 | 31,203 | 99.2% | M Oddi | Complete - pending final review/audit/payment |
| 2016 | 4031618090 | Bridge 090 - McMurray | 700,000 | 102,474 | 87,838 | 509,688 | 27.2% | E Waite / Sandoval | Issues with property ownership being sorted out and scope has changed to more substantial works, included retaining wall (recommendations from Wood report Oct 2019). Construction in 2021 |
| 2016 | 4031619104 | Highway 8 - Hillcrest to Park | 1,010,000 | 874,032 | 193,697 | (57,728) | 105.7% | M Oddi | Complete - pending final review/audit/payment |
| 2016 | 4031655522 | State of the Infrastructure - Asset Management | 570,000 | 211,166 | 119,127 | 239,708 | 57.9% | E Waite / Jazvac | Various reporting currently under development including Asset Management Plan for Provincial Compliance. Further budget allocations suspended. |

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|---------------|-------------|--|----------------------|--------------------------|---------------------|---|-----------------------------|--------------------------|---|
| | | | a | b | c | d | e | | |
| 2016 | 4031680681 | Garner Rd-Hwy2 Wilson-Fiddlers | 1,870,000 | - | - | 1,870,000 | 0.0% | T. Sergi/E. Waite/Sharma | Road to be coordinated with Public Works water main project ID 5141396351 (Garner Water main Trunk W09) in 2023. Consider closing and resubmitting to coincide with watermain. Ongoing - work in progress - to be complete by year end 2021. |
| 2016 | 4661620540 | Traffic Signal Modernization Coordinated with ESI - 2016 | 1,230,000 | 322,207 | - | 907,793 | 26.2% | E Waite / A. Jazvac | Engineering Services to utilize these funds to coordinate traffic works within road reconstruction / rehabilitation / urbanization projects. |
| 2017 | 4031711015 | Road Resurfacing Program - 2017 | 5,100,000 | 4,500,453 | 131,547 | 468,000 | 90.8% | M Oddi/ McNab | Complete - pending final review/audit/payment. \$460k being used to WIP fund 2021 program. |
| 2017 | 4031711777 | Pavement Degradation Funds | - | - | - | - | N/A | E Waite / McNab | \$560k being used to WIP fund 2021 Preventative Road Maintenance program and then close next BER. |
| 2017 | 4031755333 | Butternuts on Beckett | 50,000 | 19,682 | 26,051 | 4,267 | 91.5% | M Becke | Awaiting final report from Consultant and MNR sign off. |
| 2017 | 4031755522 | State of the Infrastructure - Asset Management | 225,000 | 185,328 | 39,796 | (124) | 100.1% | E Waite / Jazvac | Various reporting currently under development including Asset Management Plan for Provincial Compliance. Further budget allocations suspended. |
| 2017 | 4031780180 | Mohawk - Wilson to Hwy 403 | 150,000 | 137,471 | 3,962 | 8,567 | 94.3% | E Waite / D. Sharma | Funding being used for Mohawk/Rousseaux EA - McNiven to Hwy 403 |
| 2017 | 4031780789 | RR 56 - Rymal to ROPA 9 | 6,325,000 | 3,038,509 | 2,833,033 | 453,458 | 92.8% | T. Sergi/M. Oddi | Ongoing - C15-50-19 (HSW) 2020/21 Construction |
| 2017 | 4031711016* | Asset Preservation - Local Roads - 2017 | 10,987,000 | 10,494,637 | 159,009 | 333,354 | 97.0% | M Oddi/ McNab | Complete - pending final review/audit/payment. |
| 2018 | 4031811016 | Asset Preservation - Local Roads - 2018 | 4,048,000 | 3,653,640 | 63,121 | 331,238 | 91.8% | M Oddi | Complete - pending final review/audit/payment. \$330k being used to WIP fund 2021 program. |
| 2018 | 4031811017 | City Wide Road Priorities | 5,900,000 | 5,346,609 | 259,627 | 293,764 | 95.0% | M Oddi | Complete - pending final review/audit/payment. AODA treatments at Cannon & Wellington, Cannon & Catharine, Cannon & John still ongoing. |
| 2018 | 4031811803 | NBHD RD Priorities W3 | 900,000 | - | - | 900,000 | 0.0% | E Waite / Jazvac | Funding remains unallocated to any road project. Meeting carried out with the Ward Councillor to discuss needs. Projects to be recommended to Councillor for approval. |
| 2018 | 4031811813 | NBHD RD Priorities W13 | 900,000 | - | - | 900,000 | 0.0% | E Waite / Jazvac | Funding to be allocated to future projects in Ward 13 |
| 2018 | 4031817644 | Claremont - Bin Wall Removal | 4,950,000 | 183,002 | 22,631 | 4,744,367 | 4.2% | E. Waite / R. Sandoval | Ongoing multi-year project. Project construction has been deferred to 2021 or 2022. Ongoing slope stability investigation with Wood. |
| 2018 | 4031818089 | Bridge 089 - Creighton Rd | 260,000 | 77,599 | 7,373 | 175,028 | 32.7% | E Waite / Sandoval | Ongoing multi-year project. Technical Study in 2018, ESA deferred to 2019. Design funding in 2020 but will be completed in 2021 due to external scope input delays, Construction in 2022. |
| 2018 | 4031818108 | Bridge 108 - Indian Trail | 130,000 | 17,217 | - | 112,783 | 13.2% | E Waite / Sandoval | Ongoing multi-year project. Design to be completed in 2020, ESA deferred to 2019. Temporary Repairs to be completed in 2021. Replacement is now deferred from 2021 to 2023 |
| 2018 | 4031818150 | Bridge 150 - Taplestown Rd | 400,000 | 123,448 | 39,266 | 237,286 | 40.7% | E Waite / Sandoval | \$110k surplus gas tax being used to WIP fund 2021 program. C15-12-20 - Ongoing multi-year project. Design/ESA in 2018/2019, Construction in 2020. |
| 2018 | 4031818159 | Bridge 159 - RR 56 near Hall | 200,000 | 30,787 | 5,052 | 164,160 | 17.9% | E Waite / Sandoval | Ongoing multi-year project. ESA in 2018, Design in 2020, Construction deferred from 2021 to 2022. |
| 2018 | 4031818189 | Bridge 189 - RR 56 near Kirk | 200,000 | 28,813 | 1,070 | 170,118 | 14.9% | E Waite / Sandoval | Ongoing multi-year project. ESA in 2018, Design in 2020, Construction deferred from 2021 to 2022. |
| 2018 | 4031818219 | Structural Investigations and Reports - 2018 | 400,000 | 39,121 | 263,834 | 97,044 | 75.7% | E Waite / Sandoval | Complete - Close once commitments are paid/cleared |
| 2018 | 4031818296 | Bridge 296 - Governors Rd | 330,000 | 81,402 | 4,506 | 244,092 | 26.0% | E Waite / Sandoval | Ongoing multi-year project. Technical Study in 2018, ESA deferred to 2019. Design funding in 2020 but will be completed in 2021 due to external scope input delays, Construction in 2022. |
| 2018 | 4031818313 | Bridge 313 - Arkledun Ave | 350,000 | 313,831 | 30,200 | 5,968 | 98.3% | E Waite / Sandoval | Contract C15-36-19 is now complete. Project to stay open for warranty period. |

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|---------------|-------------|--|----------------------|--------------------------|---------------------|--------------------------------------|--------------------------|---------------------|--|
| | | | a | b | c | d | e | | |
| 2018 | 4031818366 | Bridge 366 - Mud St W | 1,240,000 | 165,558 | 37,234 | 1,037,209 | 16.4% | E Waite / Sandoval | Ongoing multi-year project. Construction delayed to 2021 due to high bid prices. To be tendered in January 2021. |
| 2018 | 4031818404 | Bridge 404 - Harrison Rd | 170,000 | 22,514 | - | 147,486 | 13.2% | E Waite / Sandoval | Ongoing multi-year project. Design funding in 2018, however design will start in 2020 due to delays with hydraulic study. Construction in 2022. |
| 2018 | 4031818407 | Bridge 407 - Queenston Rd | 400,000 | 86,335 | 51,361 | 262,305 | 34.4% | E Waite / Sandoval | Ongoing multi-year project. Design/ESA in 2018/2019, Construction delayed to 2021. |
| 2018 | 4031818437 | Bridge 437 - Miles Rd | 130,000 | 25,695 | 122,049 | (17,745) | 113.6% | E Waite / Sandoval | Ongoing - multi-year project. Design deferred to 2019, construction deferred to 2021. |
| 2018 | 4031818441 | Bridge 441 - Harrison Rd | 680,000 | 415,830 | 41,164 | 223,007 | 67.2% | M Oddi | Complete - pending final review/audit/payment. \$220k surplus being used to WIP fund 2021 program. |
| 2018 | 4031818444 | Bridge 444 - Guyatt Rd | 284,000 | 24,754 | 6,132 | 253,114 | 10.9% | E Waite / Sandoval | Project cancelled. Deterioration of the culvert is mostly limited to the ends. Since this is a low volume and low priority road within the overall network, other roadside safety maintenance options will be explored i.e. guiderail |
| 2018 | 4031819104 | Hewitson - Dupont to Barton | 655,000 | 588,807 | 37,185 | 29,008 | 95.6% | M Oddi | Complete - pending final review/audit/payment |
| 2018 | 4031860999 | Closed Projects - Roads | 153,661 | 57,948 | 70,324 | 25,389 | 83.5% | E Waite / McNab | \$25k used to WIP fund 2021 Program. This project is primarily used to hold the contingency lines of purchase orders for several completed works until the maintenance period has expired. This allows for the closure of all the original project ID. % spent is dependent on maintenance required. |
| 2018 | 4661820540 | Traffic Signal Modernization Coordinated with ESI - 2018 | 650,000 | 261,077 | - | 388,923 | 40.2% | E Waite / A. Jazvac | Engineering Services to utilize these funds to coordinate traffic works within road reconstruction / rehabilitation / urbanization projects. |
| 2018 | 4031819101* | Road Reconstruction Program - 2018 | 7,188,000 | 6,589,844 | 96,500 | 501,656 | 93.0% | M Oddi | Complete - pending final review/audit/payment. \$320k being used to WIP fund 2021 program. |
| 2018 | 4241809402* | AR - Barnaby Corbett etc. (W4 A/R) | 860,000 | 711,860 | 129,110 | 19,029 | 97.8% | M Oddi | Complete - pending final review/audit/payment |
| 2018 | 4241809604* | AR - Up Gage - 7th to Concession (W6 A/R) | 1,010,000 | 887,902 | 50,000 | 72,098 | 92.9% | M Oddi | Complete - pending final review/audit/payment. |
| 2018 | 4241809701* | AR - Mall - private rd to Mohawk (W7 A/R) | 350,000 | 292,668 | 10,766 | 46,566 | 86.7% | M Oddi | Complete - pending final review/audit/payment. |
| 2018 | 4241809702* | AR - Thorner NHBD (North) (W7 A/R) | 800,000 | 667,934 | 103,531 | 28,535 | 96.4% | M Oddi | Complete - pending final review/audit/payment. |
| 2019 | 4031910005 | Major Road Maintenance Program - 2019 | 1,000,000 | 899,850 | 29,017 | 71,133 | 92.9% | M Oddi/P. McNab | Complete - Close once commitments are paid/cleared |
| 2019 | 4031910006 | Minor Construction - 2019 | 150,000 | 33,988 | 94,651 | 21,361 | 85.8% | E Waite / McNab | Ongoing - work in progress. Anticipate 100% spent by year end 2020 |
| 2019 | 4031911018 | Asset Preservation - Balfour Neighbourhood | 2,357,000 | 1,658,099 | 150,000 | 548,901 | 76.7% | M Oddi | Complete - pending final review/audit/payment. \$540k surplus gas tax being used to WIP fund 2021 program. |
| 2019 | 4031911019 | Asset Preservation - Buchanan Neighbourhood | 1,870,000 | 1,705,941 | 95,119 | 68,940 | 96.3% | M Oddi | Complete - pending final review/audit/payment. |
| 2019 | 4031911020 | Asset Preservation - Mountview Neighbourhood (Southwest Section) | 2,402,000 | 2,128,765 | 140,689 | 132,546 | 94.5% | M Oddi | Complete - pending final review/audit/payment. |
| 2019 | 4031911021 | Asset Preservation - Westdale South Neighbourhood (North Section) | 2,517,000 | 571,421 | 1,227,015 | 718,564 | 71.5% | M Oddi | Ongoing - C15-05-20 - 2020/21 construction |
| 2019 | 4031911023 | Fern / Cedar / Braeheid | 1,580,000 | 397,890 | 699,093 | 483,017 | 69.4% | M Oddi | Complete - pending final review/audit/payment |
| 2019 | 4031911024 | Britannia & Cannon - Kenilworth to Strathearne / Garside / Cameron | 870,000 | 792,510 | 26,328 | 51,162 | 94.1% | M Oddi | Complete - pending final review/audit/payment |
| 2019 | 4031911025 | Dewitt - Highway 8 to Barton | 900,000 | - | - | 900,000 | 0.0% | E Waite / Jazvac | Project expected to be tendered in April 2021 and construction in 2021. The funds for the sewer has to be paid by the developer which is outstanding |
| 2019 | 4031911026 | North Service Rd - Centennial Pkwy to Drakes | 1,470,000 | 360,336 | 1,012,651 | 97,013 | 93.4% | M Oddi | Complete - pending final review/audit/payment |

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|---------------|------------|---|----------------------|--------------------------|---------------------|--------------------------------------|--------------------------|------------------|---|
| | | | a | b | c | d | e | | |
| 2019 | 4031911028 | Strachan - James to east end | 190,000 | 10,693 | - | 179,307 | 5.6% | S Jacob | Tender in 2021, Construction in 2021 |
| 2019 | 4031911029 | LRT York - Caroline to Dundurn & Cannon - James to York | 3,090,000 | - | - | 3,090,000 | 0.0% | E Waite / Jazvac | \$1.9m surplus gas tax being used to WIP fund 2021 program. LRT implementation halted. Project priority to be re-prioritized. Balance of funding is Metrolinx. |
| 2019 | 4031911222 | New Sidewalk Program - 2019 | 500,000 | 53,466 | - | 446,534 | 10.7% | E Waite / Jazvac | List of location being compiled for 2021 construction. |
| 2019 | 4031911601 | Council Priority - Ward 1 Minor Rehabilitation | 380,000 | 21,386 | 12,929 | 345,685 | 9.0% | E Waite / McNab | % spent based on Councillor requests. \$168K budget being transferred from project ID 4031611601 as per Appendix E to this report. Additional \$417k to be added through the 2021 Budget process. |
| 2019 | 4031911602 | Council Priority - Ward 2 Minor Rehabilitation | 380,000 | 21,386 | 10,368 | 348,246 | 8.4% | E Waite / McNab | % spent based on Councillor requests. \$452K budget being transferred from project ID 4031611602 as per Appendix E to this report. Additional \$417k to be added through the 2021 Budget process. |
| 2019 | 4031911603 | Council Priority - Ward 3 Minor Rehabilitation | 380,000 | 21,386 | - | 358,614 | 5.6% | E Waite / McNab | % spent based on Councillor requests. \$349K budget being transferred from project ID 4031611603 as per Appendix E to this report. Additional \$417k to be added through the 2021 Budget process. |
| 2019 | 4031911604 | Council Priority - Ward 4 Minor Rehabilitation | 380,000 | 135,968 | 182,647 | 61,385 | 83.8% | E Waite / McNab | % spent based on Councillor requests. \$176K budget being transferred from project ID 4031611604 as per Appendix E to this report. Additional \$417k to be added through the 2021 Budget process. |
| 2019 | 4031911605 | Council Priority - Ward 5 Minor Rehabilitation | 350,000 | 21,386 | 87,425 | 241,189 | 31.1% | E Waite / McNab | % spent based on Councillor requests. \$97K budget being transferred from project ID 4031611605 as per Appendix E to this report. \$280k earmarked for First St N - south end to Galbraith Dr resurfacing. Additional \$417k to be added through the 2021 Budget process. |
| 2019 | 4031911606 | Council Priority - Ward 6 Minor Rehabilitation | 444,000 | 286,323 | 156,360 | 1,317 | 99.7% | E Waite / McNab | % spent based on Councillor requests. \$318K budget being transferred from project ID 4031611606 as per Appendix E to this report. \$92k earmarked for construction of Pedestrian Signal at Moxley & Mohawk. Additional \$417k to be added through the 2021 Budget process. |
| 2019 | 4031911607 | Council Priority - Ward 7 Minor Rehabilitation | 380,000 | 21,386 | - | 358,614 | 5.6% | E Waite / McNab | % spent based on Councillor requests. \$723K budget being transferred from project ID 4031611607 as per Appendix E to this report. Additional \$417k to be added through the 2021 Budget process. |
| 2019 | 4031911608 | Council Priority - Ward 8 Minor Rehabilitation | 380,000 | 21,386 | 2,701 | 355,913 | 6.3% | E Waite / McNab | % spent based on Councillor requests. \$732K budget being transferred from project ID 4031611608 as per Appendix E to this report. Additional \$417k to be added through the 2021 Budget process. |
| 2019 | 4031911609 | Council Priority - Ward 9 Minor Rehabilitation | 380,000 | 21,386 | 28,594 | 330,020 | 13.2% | E Waite / McNab | % spent based on Councillor requests. \$1,009K budget being transferred from project ID 4031611609 as per Appendix E to this report. Additional \$417k to be added through the 2021 Budget process. |
| 2019 | 4031911610 | Council Priority - Ward 10 Minor Rehabilitation | 380,000 | 21,386 | - | 358,614 | 5.6% | E Waite / McNab | % spent based on Councillor requests. \$68K budget being transferred from project ID 4031611610 as per Appendix E to this report. Additional \$417k to be added through the 2021 Budget process. |
| 2019 | 4031911611 | Council Priority - Ward 11 Minor Rehabilitation | 380,000 | 21,386 | - | 358,614 | 5.6% | E Waite / McNab | % spent based on Councillor requests. \$653K budget being transferred from project ID 4031611611 as per Appendix E to this report. Additional \$417k to be added through the 2021 Budget process. |
| 2019 | 4031911612 | Council Priority - Ward 12 Minor Rehabilitation | 380,000 | 21,386 | - | 358,614 | 5.6% | E Waite / McNab | % spent based on Councillor requests. \$962K budget being transferred from project ID 4031611612 as per Appendix E to this report. \$1.7m earmarked for Ancaster Heights. Additional \$417k to be added through the 2021 Budget process. |
| 2019 | 4031911613 | Council Priority - Ward 13 Minor Rehabilitation | 380,000 | 21,386 | 70,397 | 288,216 | 24.2% | E Waite / McNab | % spent based on Councillor requests. \$590K budget being transferred from project ID 4031611613 as per Appendix E to this report. Additional \$417k to be added through the 2021 Budget process. |
| 2019 | 4031911614 | Council Priority - Ward 14 Minor Rehabilitation | 380,000 | 21,386 | 25,000 | 333,614 | 12.2% | E Waite / McNab | % spent based on Councillor requests. \$591K budget being transferred from project ID 4031611614 as per Appendix E to this report. Additional \$417k to be added through the 2021 Budget process. |

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|---------------|-------------|---|----------------------|--------------------------|---------------------|--------------------------------------|--------------------------|--------------------------|---|
| | | | a | b | c | d | e | | |
| 2019 | 4031911615 | Council Priority - Ward 15 Minor Rehabilitation | 440,000 | 103,724 | 329,087 | 7,189 | 98.4% | E Waite / McNab | % spent based on Councillor requests. \$198K budget being transferred from project ID 4031611615 as per Appendix E to this report. \$167k is being earmarked for potential 2021 road maintenance improvements, currently being reviewed by Roadway Maintenance staff. |
| 2019 | 4031917943 | Sherman Access East Retaining Wall Replacement | 320,000 | 18,178 | - | 301,822 | 5.7% | E Waite / Sandoval | Ongoing - multi-year project. Technical Study funding in 2019, Design funding in 2020 and Construction 2022. Technical Study and Design delayed due to Sherman Access East drapery mesh contract in 2019 |
| 2019 | 4031918048 | Bridge 048 - Jones St, 110m w/o King St E | 180,000 | 22,003 | 2,770 | 155,227 | 13.8% | E Waite / Sandoval | Ongoing multi-year project. 2019 ESA, 2020 Design, 2022 Construction. |
| 2019 | 4031918126 | Bridge 126 - Regional Rd 56, 605m n/o Guyatt Rd | 170,000 | 26,361 | 67,944 | 75,695 | 55.5% | E Waite / Sandoval | Ongoing multi-year project. Project deferred due to future tunneling project at Golf Club Rd and R.R. 56. ESA to be completed in 2020, Design 2021, Construction 2023. |
| 2019 | 4031918218 | OSIM Bridge and Culvert Inspections - 2019 | 340,000 | 47,269 | 105,340 | 187,391 | 44.9% | E Waite / Sandoval | Ongoing - work in progress |
| 2019 | 4031918219 | Structural Investigations and Reports - 2019 | 100,000 | 10,693 | - | 89,307 | 10.7% | E Waite / Sandoval | Ongoing - work in progress |
| 2019 | 4031918342 | Bridge 342 - Westover Rd, 245m n/o Highway No. 8 | 320,000 | 68,066 | 23,906 | 228,028 | 28.7% | E Waite / Sandoval | 2019 Technical Study/ESA, 2020 Design, 2022 Construction |
| 2019 | 4031918433 | Bridge 433 - Westbrook Road, 135m n/o Regional Rd 9A | 40,000 | 4,277 | - | 35,723 | 10.7% | E Waite / Sandoval | \$35k being used to WIP fund 2021 program. West Lincoln Project - Cost to cost share as per boundary road agreement. Project delayed to 2028 design, 2030 construction. |
| 2019 | 4031918975 | MTO/City Cost Shared Service Rd Culverts | 5,000,000 | 213,863 | - | 4,786,137 | 4.3% | E Waite / Sandoval | MTO project, City to Cost share. 2019 Tender, and 2020/2021 Construction |
| 2019 | 4031919110 | Barton - Parkdale to Talbot | 190,000 | 10,693 | - | 179,307 | 5.6% | S Jacob | Project scope for storm sewers are being developed by Hamilton Water. The project will be tendered in Fall 2021 and construction in 2022 |
| 2019 | 4031919111 | Brampton - Parkdale to Strathearne | 1,340,000 | 1,363,069 | 14,098 | (37,167) | 102.8% | M Oddi | Complete - pending final review/audit/payment. |
| 2019 | 4031919114 | Cheever - Barton to Birge and Birge - Cheever to Wentworth | 380,000 | 378,156 | 15,296 | (13,452) | 103.5% | M Oddi | Complete - pending final review/audit/payment |
| 2019 | 4031919116 | Haddon - Sterling to Marion | 676,000 | 186,411 | 481,010 | 8,579 | 98.7% | M Oddi | Complete - pending final review/audit/payment |
| 2019 | 4031919118 | Roxborough - Kenilworth to Strathearne (Homeside Neighbourhood) | 1,200,000 | 1,082,377 | 29,196 | 88,427 | 92.6% | M Oddi | Complete - pending final review/audit/payment |
| 2019 | 4031919119 | Sheaffe / Park / Mulberry (Central Nbhd (North)) | 1,800,000 | 398,021 | 138,692 | 1,263,287 | 29.8% | S Jacob | 2021 Construction. Project is currently tendered |
| 2019 | 4031949555 | QA-QC Service Contract 2019 | 150,000 | 16,002 | 7,901 | 126,097 | 15.9% | M Oddi | Ongoing - work in progress. To be closed by year end 2021. |
| 2019 | 4031955556 | Mapping Update - 2019 | 40,000 | 2,576 | 20,475 | 16,949 | 57.6% | D Lamont/ Lauricella | Complete - close once p.o. is paid/cleared |
| 2019 | 4031955944 | Transportation EA - Hwy 56 - Rymal to Binbrook | 237,000 | 64,781 | 96,386 | 75,833 | 68.0% | E. Waite / D. Sharma | On hold - waiting for another round of traffic counts |
| 2019 | 4031955962 | Road Network Pavement Inspection | 450,000 | 306,698 | 17,711 | 125,591 | 72.1% | E Waite / Jazvac | Project complete. P.O. closed Oct 21, 2020. |
| 2019 | 4031957944 | PW Asset Management (PW-AM) System Evaluation | 3,500,000 | 480,422 | 320,240 | 2,699,338 | 22.9% | Patricia Leishman | Contract was signed Sept 10, 2020 with the project officially kicking off on October 22, 2020. Completion of the contract was delayed due to COVID. The project is now officially moving forward. |
| 2019 | 4041910417 | Retaining Wall Rehabilitation - 2019 | 850,000 | 208,722 | 14,550 | 626,728 | 26.3% | E. Waite / R.Sandoval | C15-42-20 - Ongoing - work in progress |
| 2019 | 4661920540 | Traffic Signal Modernization Coordinated with ESI - 2019 | 1,100,000 | 457,993 | 608,705 | 33,302 | 97.0% | E Soldo/M. Rahman | Funding commitments associated with C15-50-19 (Rymal/RR 56) |
| 2019 | 4031919115* | Delena / Beland / Dunsmore | 190,000 | 10,693 | - | 179,307 | 5.6% | S Jacob | Tender in 2021 (March/April), Construction in 2021 |

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|---------------|------------|--------------------------------|----------------------|--------------------------|---------------------|--------------------------------------|--------------------------|--------------------|---|
| | | | a | b | c | d | e | | |
| 2020 | 4032001099 | Eng Services Staffing | 5,570,000 | 2,770,300 | - | 2,799,700 | 49.7% | E Waite / McNab | To fund Engineering Services staffing costs through capital for work on road related capital projects, both in-year and future. |
| 2020 | 4032010006 | Annual Minor Construction | 270,000 | 35,604 | 49,346 | 185,051 | 31.5% | E Waite / McNab | Ongoing - work in progress |
| 2020 | 4032011013 | LRT Sherman-King to south end | 900,000 | - | - | 900,000 | 0.0% | E Waite / Jazvac | \$410k surplus gas tax being used to WIP fund 2021 program. LRT implementation halted. Project priority to be re-prioritized. Balance of funding is MetroLinx. |
| 2020 | 4032011014 | LRT Wentworth - Wilson to King | 120,000 | - | - | 120,000 | 0.0% | E Waite / Jazvac | LRT implementation halted. Project priority to be re-prioritized. \$10k City Share and balance is MetroLinx funding. |
| 2020 | 4032011015 | LRT Main-Delena to Normanhurst | 1,590,000 | - | - | 1,590,000 | 0.0% | E Waite / Jazvac | \$740k surplus gas tax being used to WIP fund 2021 program. LRT implementation halted. Project priority to be re-prioritized. Balance of funding is MetroLinx. |
| 2020 | 4032011017 | Beach - Woodward to Eastport | 2,700,000 | 70,870 | 1,489,637 | 1,139,493 | 57.8% | M Oddi | Complete - pending final review/audit/payment. \$540k surplus gas tax being used to WIP fund 2021 program. |
| 2020 | 4032011018 | Book - Southcote to Glancaster | 610,000 | 448,939 | 106,854 | 54,207 | 91.1% | M Oddi | Complete - pending final review/audit/payment. |
| 2020 | 4032011020 | Claremont Access Rehab | 1,984,000 | 351,741 | 1,635,886 | (3,627) | 100.2% | M Oddi | Complete - pending final review/audit/payment. Additional funds are scheduled in 2023 for downbound resurfacing. |
| 2020 | 4032011021 | Dundas-First to Ham-Burl Line | 2,000,000 | 43,128 | 4,937 | 1,951,936 | 2.4% | E Waite / Jazvac | Phase 1 (2021 Construction) – Resurfacing from Burke St. to Kerns Rd. (Hamilton/Burlington Boundary). Phase 2 (2024 Construction) – Multi-Use Path (MUP); urbanisation First St. to Avonsyde Blvd; and resurfacing between First St. and Burke Ave. |
| 2020 | 4032011024 | Fifty Road Escarpment Access | 140,000 | - | - | 140,000 | 0.0% | E Waite / Jazvac | Ongoing investigation with SNC to completed preliminary design of retaining walls - work in progress |
| 2020 | 4032011025 | Galbraith - Second Street N | 580,000 | 241,866 | 326,211 | 11,923 | 97.9% | M Oddi | Complete - pending final review/audit/payment |
| 2020 | 4032011026 | Mud - Paramount to Up Cent | 2,610,000 | 43,128 | 5,000 | 2,561,873 | 1.8% | S Jacob | Project delivery was delayed to 2022 |
| 2020 | 4032011028 | Southcote-Garner to Hwy 403 BR | 140,000 | - | - | 140,000 | 0.0% | E Waite / Jazvac | Design only. Construction anticipated 2022. |
| 2020 | 4032011029 | Central Neighbourhood | 560,000 | 38,095 | 187,139 | 334,766 | 40.2% | M Oddi | Complete - pending final review/audit/payment |
| 2020 | 4032011030 | Asset Preservation (Homeside) | 1,230,000 | 1,101,110 | 43,553 | 85,337 | 93.1% | M Oddi | Complete - pending final review/audit/payment. |
| 2020 | 4032011222 | Annual New Sidewalk Program | 450,000 | 17,268 | 30,248 | 402,483 | 10.6% | E Waite / Jazvac | List of location being compiled for 2021 construction. |
| 2020 | 4032011225 | Geotechnical Investigation | 780,000 | 235,140 | 419,026 | 125,834 | 83.9% | E Waite / McNab | Ongoing - work in progress |
| 2020 | 4032011226 | Rymal Sidewalk-Up Sherman-Eva | 50,000 | - | 48,872 | 1,128 | 97.7% | S Jacob | Complete - pending final review/audit/payment |
| 2020 | 4032011777 | Pavement Degradation Funds | - | - | - | - | N/A | E Waite / McNab | Holding account for fees collected for pavement degradation through the road cuts program. To be used to offset road rehabilitation/reconstruction costs. |
| 2020 | 4032018019 | Bridge 019 - Norman | 30,000 | 1,625 | 19,812 | 8,563 | 71.5% | E Waite / Sandoval | Ongoing multi-year project. 2020 ESA, 2021 Design, 2023 Construction. |
| 2020 | 4032018217 | Bridge & Culvert Mtn - ES | 1,805,000 | 60,906 | 1,363,367 | 380,728 | 78.9% | E Waite / Sandoval | Ongoing - work in progress |
| 2020 | 4032018218 | OSIM Bridge & Culvert Insp | 310,000 | - | 142,805 | 167,195 | 46.1% | E Waite / Sandoval | Inspections to be completed in 2020/2021 |
| 2020 | 4032018219 | Structural Investigation & Rp | 60,000 | - | 25,196 | 34,804 | 42.0% | E Waite / Sandoval | Ongoing - work in progress |
| 2020 | 4032018248 | Bridge 248 - King St W | 450,000 | 190,633 | 290,667 | (31,300) | 107.0% | E Waite / Sandoval | Ongoing multi-year project. Construction scheduled in 2021 |

**City of Hamilton
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| YEAR APPROVED | PROJECT ID | DESCRIPTION | APPROVED BUDGET (\$) | ACTUAL EXPENDITURES (\$) | PO COMMITMENTS (\$) | AVAILABLE BALANCE (\$) d = a - b - c | % COMPLETE e = (b+c) / a | Project Manager | STATUS EXPLANATION as of September 30, 2020 |
|------------------------|------------|---------------------------------|----------------------|--------------------------|---------------------|--------------------------------------|--------------------------|---------------------|---|
| | | | a | b | c | d | e | | |
| 2020 | 4032018372 | Bridge 372 - Wilson St E | 30,000 | 3,859 | 18,774 | 7,367 | 75.4% | E Waite / Sandoval | Ongoing multi-year project. 2020 ESA, 2021 Design, 2023 Construction. |
| 2020 | 4032018414 | Bridge 414 - Miles Road | 180,000 | - | 120,705 | 59,295 | 67.1% | E Waite / Sandoval | Ongoing multi-year project. Design in 2020 and construction in 2021. |
| 2020 | 4032018452 | Bridge 452 - Centennial | 409,000 | 377,888 | 20,855 | 10,256 | 97.5% | E Waite / Sandoval | Account to remain open. Dillon Consulting is completing bi-annual monitoring in 2020 & 2021. |
| 2020 | 4032019103 | Marion - King to Dromore | 140,000 | - | - | 140,000 | 0.0% | E Waite / Jazvac | Ongoing - work in progress. Councillor contributed W1 A/R funds to extend project limits. Construction 2022. |
| 2020 | 4032019104 | Hwy 8 - Woodley Recon | 1,380,000 | 867,185 | 149,042 | 363,773 | 73.6% | M Oddi | Complete - close after year end reporting |
| 2020 | 4032019105 | Glenmorris (York Heights Nbhd) | 140,000 | - | - | 140,000 | 0.0% | E Waite / Jazvac | Ongoing - work in progress. Construction 2022. |
| 2020 | 4032019106 | Hillcrest - Chedoke Recon | 200,000 | - | - | 200,000 | 0.0% | S Jacob | C15-10-20 awarded - construction 2021 |
| 2020 | 4032019108 | Scenic-Chateau to Up Paradise | 140,000 | - | - | 140,000 | 0.0% | E Waite / Jazvac | Design only. Construction deferred to 2024. |
| 2020 | 4032049555 | QA-QC Service Contract 2020 | 140,000 | - | - | 140,000 | 0.0% | M Oddi | Ongoing - work in progress. To be closed by year end 2021. |
| 2020 | 4032055040 | Rymal EA-Dartnall to Up James | 300,000 | - | 288,427 | 11,573 | 96.1% | E Waite /D. Sharma | Ongoing - work in progress - to be complete by year end 2021 |
| 2020 | 4032055522 | SoTI - Asset Management | 570,000 | 32,327 | 267,599 | 270,074 | 52.6% | E Waite / Jazvac | Various reporting currently under development including Asset Management Plan for Provincial Compliance. Further budget allocations suspended. |
| 2020 | 4032055556 | Mapping Update Program | 40,000 | - | - | 40,000 | 0.0% | D Lamont/Lauricella | Ongoing - work in progress. Anticipate completion by year end 2021 |
| 2020 | 4032055588 | O Reg 588 17 Compliance AMPD | 250,000 | - | - | 250,000 | 0.0% | E Waite / Jazvac | Ongoing - work in progress |
| 2020 | 4032058001 | Consult and Accommodation | 120,000 | - | - | 120,000 | 0.0% | E Waite /D. Sharma | Ongoing - work in progress |
| 2020 | 4032060999 | Closed Projects - Roads | 120,000 | 3,765 | 146,178 | (29,943) | 125.0% | E Waite / McNab | This project is primarily used to hold the contingency lines of purchase orders for several completed works until the maintenance period has expired. This allows for the closure of all the original project ID. % spent is dependent on maintenance required. |
| 2020 | 4032062073 | Annual Field Data Systems | 110,000 | 24,810 | - | 85,190 | 22.6% | D Lamont/Lauricella | Ongoing - work in progress - to be complete by year end 2021 |
| 2020 | 4042010004 | Escarpment Slope Stabilization | 1,034,000 | 92,492 | 198,048 | 743,460 | 28.1% | E Waite / Sandoval | Ongoing - work in progress This account will be depleted with C15-49-20(AM) |
| 2020 | 4042010417 | Annual Retaining Wall Rehab | 850,000 | 4,740 | 23,441 | 821,819 | 3.3% | E Waite / Sandoval | Ongoing - work in progress - Funding is provided for various jobs in currently in Design. |
| 2020 | 4242009401 | AR - Greenhill - Dundonald etc. | 2,130,000 | 39,182 | 1,541,481 | 549,338 | 74.2% | M Oddi | Complete - pending final review/audit/payment. |
| 2020 | 4242009601 | AR - Quinn - Ridley etc. | 900,000 | 269,193 | 442,064 | 188,743 | 79.0% | M Oddi | Complete - pending final review/audit/payment. |
| 2020 | 4242009602 | AR - Trenholme - Solomon | 1,440,000 | 414,153 | 789,988 | 235,858 | 83.6% | M Oddi | Complete - pending final review/audit/payment. |
| 2020 | 4242009701 | AR - Eastmount Nbhd | 1,920,000 | 908 | 1,077,974 | 841,118 | 56.2% | M Oddi | C15-38-20 complete - pending final review/audit/payment - \$823k surplus for Mountain Park to be coordinated in 2022 with water. |
| Sub-Total Roads | | | 242,319,692 | 124,948,029 | 37,730,129 | 79,641,534 | 67.1% | | |

Traffic Program

**City of Hamilton
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| YEAR APPROVED | PROJECT ID | DESCRIPTION | APPROVED BUDGET (\$) | ACTUAL EXPENDITURES (\$) | PO COMMITMENTS (\$) | AVAILABLE BALANCE (\$) d = a - b - c | % COMPLETE e = (b+c) / a | Project Manager | STATUS EXPLANATION as of September 30, 2020 |
|---------------|------------|---|----------------------|--------------------------|---------------------|--------------------------------------|--------------------------|---------------------------------|--|
| | | | a | b | c | d | e | | |
| 2014 | 4031420425 | HWDSB - Upper Wentworth & Fieldway | 250,000 | 412,801 | - | (162,801) | 165.1% | E Soldo/M. Rahman | This project is to be cost recovered from the school board (funds not recovered yet) Work has been completed and legal is reviewing. |
| 2014 | 4031420622 | North End Traffic Mgmt Plan | 1,300,000 | 1,230,725 | 63,283 | 5,993 | 99.5% | E Soldo/ Molloy | Project complete, pending final review/audit/payment. Costs to be finalized, bills not received yet. Pending litigation with Contractor. |
| 2015 | 4041514012 | New Traffic Signal - Fifty & South Service Rd (Walmart) | 500,000 | 64,324 | - | 435,676 | 12.9% | E Soldo/M. Rahman | To be closed once payment received from Walmart. (In discussion with Dev.Eng) |
| 2016 | 4031655642 | Victoria - 2-way Conversion | 360,000 | 219,447 | 99,630 | 40,923 | 88.6% | E Soldo/M. Rahman | Design completed. Pending final review/audit. |
| 2016 | 4031655643 | Area Specific TM Plans | 507,970 | 130,610 | 110,736 | 266,625 | 47.5% | E Soldo/M. Rahman / D. Ferguson | Many works in progress and targeted to be completed in 2020. Substantial use of funds is expected to occur by end of Q4 or early Q1 2021. |
| 2016 | 4661620630 | Two Way Road Conversion | 630,000 | 291,399 | 135,284 | 203,317 | 67.7% | E Soldo/M. Rahman | Caroline Street from King to York (Design ready for implementation) – PIC Required. Design and Work orders complete, expected implementation 2021. Hess Street from York to Barton – Design at 60%, construction required (proposed implementation 2021 with a potential to coordinate Cannon St works in 2023) Park Street from York to Barton completed. |
| 2017 | 4031720722 | North End Traffic Management Plan (NETMP) Study | 250,000 | 130,189 | 12,839 | 106,973 | 57.2% | E Soldo/S. Molloy/ D. Ferguson | Report deferred due to delays related to COVID-19. Studies to take place in Spring of 2021. |
| 2017 | 4661720721 | Pedestrian Crossovers | 1,000,000 | 560,131 | 68,881 | 370,988 | 62.9% | E Soldo/D. Ferguson | Partially delayed and deferred to 2021 due to COVID-19 restrictions. Priority Projects to be completed in 2020: Wilson & 370 Wilson (Type C), Main & Cootes (Type C). Funding source to be used to cover costs associated with Construction of Type B PXO at Bay and Mulberry (Part of ES Project). |
| 2017 | 4661720726 | New Traffic Signal - Dundas @ Evans/Skinner | 250,000 | - | - | 250,000 | 0.0% | E Soldo/M. Rahman | Design submitted by Consultant. Signal construction to begin Q2/Q3 2021. |
| 2018 | 4661820008 | New Traffic Signal Installation Program - 2018 | 600,000 | 294,085 | 10,676 | 295,239 | 50.8% | E Soldo/M. Rahman | In construction - To be signalized by Q4 2020. Airport Road & KF Aerospace (400m W/O Centre Rd). |
| 2018 | 4661820810 | Queen - Aberdeen to Main Two Way Conversion | 1,100,000 | 625,723 | 295,480 | 178,797 | 83.7% | E Soldo/M. Rahman | Conversion has been completed. Pending final deficiencies inspection and payment/holdback release. |
| 2018 | 4661820821 | New Traffic Signal - Drakes @ North S Rd | 350,000 | 44,531 | 81,531 | 223,938 | 36.0% | E Soldo/M. Rahman | Project reverted back to Design. Project implementation timeline TBD. Potential design 2021 construction 2022. |
| 2018 | 4661820822 | New Traffic Signal - Fifty @ North S Rd | 80,000 | 26,992 | 42,852 | 10,156 | 87.3% | E Soldo/M. Rahman | On hold pending review and coordination with MTO. |
| 2018 | 4661820823 | New Traffic Signal - Fruitland@North S R | 80,000 | 26,849 | 42,992 | 10,159 | 87.3% | E Soldo/M. Rahman | On hold pending review and coordination with MTO. |
| 2019 | 4031955622 | Active Transport Benchmarking - 2019 | 68,000 | 28,414 | 7,710 | 31,876 | 53.1% | E Soldo/ Ferguson | Remaining funds to be spent in 2020/2021. |
| 2019 | 4031980940 | New Signal - Garner @ Hwy 6 | 400,000 | - | - | 400,000 | 0.0% | T. Sergi/E Soldo/ M. Rahman | Project delayed; subject to MTO timing and Garner Road Environmental Assessment. Development project not started - Pending further coordination and scheduling in 2021. |
| 2019 | 4031980941 | New Signal-Dundas @ Pamela | 190,000 | 54,793 | - | 135,207 | 28.8% | T. Sergi/E Soldo/ M. Rahman | Project complete; signal constructed by developer (reimbursement subject to finalization of 2014 DC Appeal). Traffic Signal in operation. Final review to be conducted and payments processed in Q4 2020. |
| 2019 | 4031980942 | New Signal - Dundas @ Mallard | 230,000 | 66,297 | - | 163,703 | 28.8% | T. Sergi/E Soldo/ M. Rahman | Project complete; signal constructed by developer (reimbursement subject to finalization of 2014 DC Appeal). Traffic Signal in operation. Final review to be conducted and payments processed in Q4 2020. |
| 2019 | 4661915820 | Traffic Counts Program - 2019 | 200,000 | 112,297 | - | 87,703 | 56.1% | E. Soldo / D. Ferguson | \$80k being used to WIP fund 2021 program and then close next BER |

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|---------------|------------|--|----------------------|--------------------------|---------------------|--------------------------------------|--------------------------|----------------------------------|--|
| | | | a | b | c | d | e | | |
| 2019 | 4661920001 | ATMS - Advanced Traffic Management System - 2019 | 2,250,000 | 968,468 | 156,627 | 1,124,905 | 50.0% | E. Soldo / C. King | Consultant assignment being awarded in Q4 of 2020 to determine the strategic direction of the ATMS program. This assignment will include determining funding allocation for the program. |
| 2019 | 4661920008 | New Traffic Signal Installation Program | 850,000 | 353,120 | 10,517 | 486,363 | 42.8% | E Soldo/M. Rahman | All 2019 works have been completed. Pending final deficiency inspection and payment/holdback release. |
| 2019 | 4661920010 | Traffic Signal Modernization & Upgrades Program - 2019 | 817,000 | 783,622 | 21,849 | 11,528 | 98.6% | E. Soldo /C. King | Signal works completed: Green & Queenston, Stone Church & Courtland, Hatt & Creekside. Pending final deficiency review. |
| 2019 | 4661920019 | Traffic Controller Replacement - 2019 | 720,000 | 160,130 | - | 559,870 | 22.2% | E. Soldo / C. King | Controller and cabinet project has been restarted. Funding will be utilized in 2020 and in 2021 to support the project. |
| 2019 | 4661920522 | Traffic Engineering - Signal Design - 2019 | 200,000 | - | - | 200,000 | 0.0% | E Soldo/M. Rahman | \$200k being used to WIP fund 2021 program |
| 2019 | 4661920921 | New Traffic Signal - Waterdown Rd/Mill St @ Mountain | 250,000 | - | - | 250,000 | 0.0% | E Soldo/M. Rahman | Preliminary Design submitted. Awaiting further coordination from development. Construction 2021/2022 |
| 2019 | 4661920922 | New Traffic Signal - Rymal Rd west of Walmart Access | 100,000 | - | 60,025 | 39,975 | 60.0% | E Soldo/M. Rahman | In construction - To be signalized in 2021. |
| 2019 | 4661920923 | New Traffic Signal - RR 56 at Dalgleish Rd | 250,000 | 56,555 | 62,803 | 130,643 | 47.7% | E Soldo/M. Rahman | In construction - To be signalized by end of 2020. |
| 2019 | 4661920924 | New Traffic Signal - Hughson at Hunter | 100,000 | - | - | 100,000 | 0.0% | E Soldo/M. Rahman | \$100k being used to WIP fund Hunter St Cycle Track (4662117125) through the 2021 Budget process. |
| 2019 | 4661920925 | Traffic Signal Modifications - First Rd at Mud St | 150,000 | 26,157 | - | 123,843 | 17.4% | E Soldo/M. Rahman | Development driven project, currently in construction. Completion by Q2 2021. |
| 2019 | 4661920926 | New Traffic Signal - Rymal at Canadian Tire Access | 200,000 | 4,501 | 118,367 | 77,133 | 61.4% | E Soldo/M. Rahman | In construction - To be signalized in 2021. |
| 2019 | 4661920927 | New Traffic Signal - Rymal (opposite Celestial Crescent) | 100,000 | - | 56,724 | 43,276 | 56.7% | E Soldo/M. Rahman | In construction - To be signalized in 2021. |
| 2019 | 4661920930 | Neighbourhood Speed Reduction Initiative | 850,000 | 501,909 | 875 | 347,216 | 59.2% | E Soldo/D. Ferguson | Project delayed due COVID-19. Phase 1 completed, Phase 2 to proceed in 2021. |
| 2019 | 4661920988 | Signal Controller Wrapping Project | 150,000 | 1,000 | - | 149,000 | 0.7% | E. Soldo / C. King | Wrapping RFQ and artist agreements are in progress, will be spent in 2021, partial funding was allocated for PED. |
| 2019 | 4661955942 | Victoria Ave N - One-way to Two-way Traffic Conversion - Phase 2 | 450,000 | 18,268 | 96,048 | 335,683 | 25.4% | E Soldo/M. Rahman | Implementation in progress. Estimated completion Q4 2020. Pending final review and payment processing. |
| 2019 | 4661955946 | Autonomous / Connected Vehicles | 300,000 | - | - | 300,000 | 0.0% | E Soldo/C. King | Project on hold. Funds being held and coordinated with iF CAV test bed project in 2021. |
| 2020 | 4032020048 | Durable Pavement Markings | 600,000 | - | - | 600,000 | 0.0% | E. Soldo/ Mulligan / D. Ferguson | \$50k being used to WIP fund Hunter St Cycle Track (4662117125) through the 2021 Budget process. |
| 2020 | 4662015820 | Traffic Counts Program | 272,518 | 104,796 | 7,427 | 160,295 | 41.2% | E Soldo/D. Ferguson | \$100k being used to WIP fund 2021 program. Remaining funds to be spent in 2020/2021. |
| 2020 | 4662016102 | Traffic Calming | 300,000 | 39,653 | 70,062 | 190,285 | 36.6% | E Soldo/D. Ferguson | Project completed, final review and payment to be processed in Q4 2020. |
| 2020 | 4662020001 | ATMS-Advanced Traffic Mgmt | 750,000 | 134,279 | - | 615,721 | 17.9% | E Soldo/C. King | Consultant assignment being awarded in Q4 of 2020 to determine the strategic direction of the ATMS program. This assignment will include determining funding allocation for the program. |
| 2020 | 4662020010 | Traffic Signal Modernization | 200,000 | 106,732 | 113,059 | (19,791) | 109.9% | E Soldo/C. King | Funding used to partially fund Contract #C15-12-19(TR). Contract to be finalized by end of Q1 2021. 1.Stone Church & Courtland 2.Green & Highway 8 3.Creekside & Hatt 4.King & Wexford |
| 2020 | 4662020011 | Traffic Signal Upgrades | 450,000 | 339,593 | - | 110,407 | 75.5% | E Soldo/C. King | Projects on-going however funding use delayed due to COVID-19 restrictions. Expected to be completed end of Q1 2021. |
| 2020 | 4662020012 | Wilson-Victoria-Sherman TwoWay | 300,000 | - | - | 300,000 | 0.0% | E Soldo/M. Rahman | Project is on hold pending additional review. Partially delayed to COVID-19 restrictions and cancellation of LRT. |

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|---------------|------------|--------------------------------|----------------------|--------------------------|---------------------|--------------------------------------|--------------------------|---------------------|--|
| | | | a | b | c | d | e | | |
| 2020 | 4662020017 | Traffic Signal LED Upgrade | 200,000 | 21,443 | - | 178,557 | 10.7% | E Soldo/P. Locs | \$150k being used to WIP fund 2021 program |
| 2020 | 4662020019 | Annual Traffic Control RP 20 | 400,000 | 58,919 | - | 341,081 | 14.7% | E Soldo/C. King | Controller and cabinet project has been restarted. Funding will be utilized in 2020 and in 2021 to support the project. |
| 2020 | 4662020020 | New Signal - Rymal @ Arrowhead | 180,000 | - | - | 180,000 | 0.0% | E Soldo/M. Rahman | In design, to be constructed in 2021 - Full signal at Queen St & Napier St. |
| 2020 | 4662020021 | New Signal - Center Rd | 300,000 | - | - | 300,000 | 0.0% | E Soldo/M. Rahman | Project in design phase, construction planned for 2021, full signal at Centre Rd and Concession 8. |
| 2020 | 4662020022 | NewSignal - Queen @ Napier | 150,000 | 16,470 | 84,000 | 49,530 | 67.0% | E Soldo/M. Rahman | Construction in Progress - To be signalized by end of Q4 2020. |
| 2020 | 4662020023 | New Signal-King@Kenilwrth Ramp | 250,000 | - | - | 250,000 | 0.0% | E Soldo/M. Rahman | Project in design phase. Construction deferred to 2021 due to COVID-19 restrictions. |
| 2020 | 4662020024 | New Signal - Glanair | 290,000 | - | - | 290,000 | 0.0% | E Soldo/M. Rahman | Construction in Progress - To be signalized by end of Q4 2020. |
| 2020 | 4662020026 | New Signal @ 36 Dundas | 250,000 | - | - | 250,000 | 0.0% | E Soldo/M. Rahman | Project in design. Construction to include full signal at Leavitt & Dundas and PXO. Tentative completion by Q2 2021. Final timelines to be confirmed by Planning/Dev. |
| 2020 | 4662020027 | New Signal - 652 Lawrence | 250,000 | - | - | 250,000 | 0.0% | E Soldo/M. Rahman | Funding to cover intersection related improvements driven by the development of the subject property. Project progress to be confirmed with Planning/Development. |
| 2020 | 4662020028 | New Signal-StoneChurch@Chesley | 130,000 | - | - | 130,000 | 0.0% | E Soldo/M. Rahman | In design, to be constructed in 2021 - Full Signal at Rymal Rd & Arrowhead Dr. |
| 2020 | 4662020029 | New Signal - Bernie Custis | 300,000 | - | - | 300,000 | 0.0% | E Soldo/M. Rahman | On Hold - Pending public consultation and final confirmation. Project to include a new full signal at Cannon & Melrose and removal of the full signal at Cannon & Lottridge. |
| 2020 | 4662020050 | Engagement - Vision Zero | 500,000 | 3,283 | - | 496,717 | 0.7% | E Soldo/D. Ferguson | Program delayed due to COVID-19, engagement has been very limited, remaining funds to be utilized in 2021. |
| 2020 | 4662020051 | Education - Vision Zero | 400,000 | 118,070 | - | 281,930 | 29.5% | E Soldo/D. Ferguson | Education initiatives impacted by COVID-19. Remaining funds at end of 2020 will be utilized in 2021. Monthly campaigns are continuing and will operate to end of year. |
| 2020 | 4662020052 | Evaluation - Vision Zero | 200,000 | 23,644 | 104,240 | 72,116 | 63.9% | E Soldo/D. Ferguson | Vision Zero program delayed due to COVID-19. Ongoing works related to Evaluation of sites and collision software operations, cost will continue to end of year. |
| 2020 | 4662020053 | Eng Priorities - Vision Zero | 600,000 | 152,091 | 7,220 | 440,689 | 26.6% | E Soldo/D. Ferguson | \$140k being used to WIP fund Hunter St Cycle Track (4662117125) through the 2021 Budget process. |
| 2020 | 4662020210 | Queen-Main to King TwoWay PH2 | 500,000 | 41,461 | 125,000 | 333,539 | 33.3% | E Soldo/M. Rahman | Project deferred due to localized development activities. Implementation timelines TBD. |
| 2020 | 4662020522 | Traffic Eng - Signal Design | 200,000 | 12,382 | 111,801 | 75,816 | 62.1% | E Soldo/M. Rahman | Project delayed due to COVID-19 restrictions. To be utilized to undertake the design of: Centre Road & Concession 8, Regional Rd 56 & Kirk Rd, Old Guelph & York Rd and Up James & White Church. Targeted completion 2021. |
| 2020 | 4662020525 | IPS - Intersection Ped Signal | 370,000 | 2,268 | 53,781 | 313,951 | 15.1% | E Soldo/M. Rahman | Funding to be used in 2021. Locations associated with this project funding have been deferred to 2021. |
| 2020 | 4662020531 | APS - Accessible Ped Signals | 100,000 | 336 | 4,018 | 95,647 | 4.4% | E Soldo/C. King | Delayed due to COVID-19 and weather related issues. Program restarted and will continue into 2021. |
| 2020 | 4662020720 | Plastic Pavement Marking Rehab | 400,000 | 186,580 | - | 213,420 | 46.6% | E Soldo/ Mulligan | Work is on-going in 2020, partially delayed due to COVID-19 restrictions. Targeted for all funds used by end of Q1 2021. |
| 2020 | 4662020721 | Pedestrian Crossovers | 300,000 | 21,702 | - | 278,298 | 7.2% | E Soldo/D. Ferguson | Partially delayed and deferred to 2021 due to COVID-19 restrictions. Remainder of 2020 Priority projects and 2021 projects to be contracted in Q4 2020 with an expected completion date by Q3 2021. |

Sub-Total Traffic Program

25,225,488 8,577,039 2,236,338 14,412,112 42.9%

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 As of September 30, 2020**

| YEAR APPROVED | PROJECT ID | DESCRIPTION | APPROVED BUDGET (\$) | ACTUAL EXPENDITURES (\$) | PO COMMITMENTS (\$) | AVAILABLE BALANCE (\$) d = a - b - c | % COMPLETE e = (b+c) / a | Project Manager | STATUS EXPLANATION as of September 30, 2020 |
|-----------------------------------|------------|--|----------------------|--------------------------|---------------------|--------------------------------------|--------------------------|--------------------------------|--|
| | | | a | b | c | d | e | | |
| <i>Operations and Maintenance</i> | | | | | | | | | |
| 2017 | 4031710715 | Railway Crossings - Review and Upgrades | 2,063,000 | 209,313 | 76,450 | 1,777,237 | 13.9% | E Soldo/S. Vala | Repair work being coordinated and planned into 2021. |
| 2020 | 4032011045 | LINC Rehabilitation | 2,700,000 | 2,634,900 | 272,655 | (207,555) | 107.7% | E Soldo/ Marques | 2020 works complete. 2021 budget allocation will offset deficit and provide funds for 2021 maintenance of the LINC. |
| 2020 | 4662020722 | Overhead Sign Structure | 500,000 | 10,794 | - | 489,206 | 2.2% | E Soldo/M. Field | Funds to be utilized in 2021 in alignment with the Linc & RHVP operational plan. |
| 2015 | 4031541910 | Snow Disposal Facility | 2,085,000 | 453,169 | 50,924 | 1,580,906 | 24.2% | E. Soldo / B. Paul | Funding for the purchase Snow Disposal Land. |
| 2017 | 4041757722 | Road Operations - GPS/AVL Service | 470,000 | 376,219 | 11,934 | 81,846 | 82.6% | E. Soldo / R. Jakubowski | Anticipated hardware replacement/additions in 2020/2021 |
| 2017 | 4041757723 | CMMS Mobile Application | 360,000 | 303,231 | 35,819 | 20,949 | 94.2% | E. Soldo / R. Jakubowski | Systems is live with the approved number of activities what account for 95% completion. Final review on-hold due to EAM Project. |
| 2017 | 4031717241 | Fencing/Sound Barrier Rehab/Replace within Road Allowance - 2017 | 210,000 | 140,931 | - | 69,069 | 67.1% | E Soldo/R. Marques | \$65k being used to WIP fund 2021 program and then close next BER. |
| 2018 | 4031817241 | Fencing/Sound Barrier Rehab/Replace within Road Allowance - 2018 | 150,000 | 88,718 | - | 61,282 | 59.1% | E Soldo/R. Marques | \$60k being used to WIP fund 2021 program and then close next BER. |
| 2018 | 4041811351 | Roads - Alleyway Rehabilitation - 2018 | 139,000 | 9,602 | - | 129,398 | 6.9% | E. Soldo / K. Wyskiel | \$120k being used to WIP fund 2021 program and then close next BER. |
| 2019 | 4031910012 | Railway Roadway Crossings Rehab Program - 2019 | 150,000 | - | 150,000 | - | 100.0% | E. Soldo /S. Vala | Billing invoices and expenses need to be reviewed and confirmed. |
| 2019 | 4031917241 | Fencing/Sound Barrier Rehab/Replace within Road Allowance - 2019 | 150,000 | 52,807 | - | 97,193 | 35.2% | E. Soldo / R. Marques | \$95k being used to WIP fund 2021 program and then close next BER. |
| 2019 | 4031941762 | Yard Facility Maintenance & Improvement Program - 2019 | 240,000 | 146,565 | - | 93,435 | 61.1% | E. Soldo / B. Paul | \$90k being used to WIP fund 2021 program and then close next BER. |
| 2019 | 4031951410 | Roads Small Equip Purchase - 2019 | 50,000 | 13,869 | 35,921 | 210 | 99.6% | E. Soldo/B. Paul / M. Williams | Expected to be spent by the end of Q1 2021 |
| 2019 | 4041910017 | Street Lighting Capital Program - 2019 | 500,000 | 47,566 | 21,414 | 431,020 | 13.8% | E Soldo/M. Rahman | Some activities on-going, projects mainly deferred to 2021 due to COVID-19 prioritization. |
| 2019 | 4041941963 | Brock Rd and Rockton Yard Improvements | 310,000 | 37,517 | 64,066 | 208,417 | 32.8% | E. Soldo / B. Paul / S. Poole | Currently working on various Service Improvements. Anticipated completion in Q3 2021 |
| 2020 | 4032010005 | Annual Major Road Maintenance | 500,000 | 192,282 | 306,044 | 1,674 | 99.7% | E Soldo/R. Marques | Anticipated completion for Q4 2020. |
| 2020 | 4032010012 | Railway Road Crossing Rehab | 150,000 | 3,385 | 92,579 | 54,037 | 64.0% | E Soldo/S. Vala | Billing invoices and expenses need to be reviewed and confirmed. |
| 2020 | 4032011224 | Annual Sidewalk Replacement | 750,000 | 95,293 | 630,216 | 24,491 | 96.7% | E Soldo/R. Marques | All work completed Q4 2020, outstanding invoices to be processed by the end of January 2021. |
| 2020 | 4032017241 | Fencing & Sound Barrier Rehab | 150,000 | - | 116,714 | 33,286 | 77.8% | E Soldo/R. Marques | Funds under this P.O are tied to contract C15-29-20 which expires at the end of March. Funds related to fencing are used on as needed basis when repairs are required. |
| 2020 | 4032017677 | Preventative Maintenance 2020 | 2,000,000 | 39,252 | 2,001,427 | (40,679) | 102.0% | E Soldo/M. Pastuszok | 2020 Program completed. Remaining funds will be used in 2021 Preventative Maintenance Program |
| 2020 | 4032018216 | Bridge & Culvert Mtn - TOM | 150,000 | - | - | 150,000 | 0.0% | E Soldo/M. Pastuszok | The funds will be used as unexpected repairs arise. |
| 2020 | 4032021350 | Fleet Additions - Roads O&M | 200,000 | 73,971 | - | 126,029 | 37.0% | E Soldo/B. Paul/ M. Williams | Project Complete - Pending Fleet Journal for recent purchases. Expected completion Q4 2020. |
| 2020 | 4032041042 | District Wst-Dundas Changeroom | 100,000 | - | - | 100,000 | 0.0% | E Soldo/B. Paul | Facilities run project expected completion Q2 2021 |

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|---|------------|--------------------------------|----------------------|--------------------------|---------------------|--------------------------------------|--------------------------|------------------------------|--|
| | | | a | b | c | d | e | | |
| 2020 | 4032041065 | Snow Disposal - Yard Improve | 250,000 | - | - | 250,000 | 0.0% | E Soldo/B. Paul | Improve the Snow Disposal Land, when appropriate location found. |
| 2020 | 4032041762 | Facility Yard Maintenance 2020 | 150,000 | 1,959 | - | 148,041 | 1.3% | E Soldo/B. Paul | The funds will be used as unexpected repairs arise. |
| 2020 | 4032049040 | District Sth-Outside Electric | 120,000 | - | - | 120,000 | 0.0% | E Soldo/B. Paul | Facilities run project expected completion Q2 2021 |
| 2020 | 4032051410 | Roads Small Equip Purchase | 50,000 | 13,932 | 5,688 | 30,380 | 39.2% | E Soldo/B. Paul/ M. Williams | Expected to be spent by the end of Q1 2021 |
| 2020 | 4042010017 | Street Lighting - Capital | 400,000 | 46,394 | 215,580 | 138,026 | 65.5% | E Soldo/M. Rahman | Some activities on-going, projects mainly deferred to 2021 due to COVID-19 prioritization. |
| 2020 | 4042011351 | Roads - Alleyway Rehab | 100,000 | - | - | 100,000 | 0.0% | E Soldo/K. Wyskiel | Waiting for Alleyway Strategy Report expected Q2 2021. |
| 2020 | 4042017384 | Annual Guiderail Upgrade 2020 | 400,000 | 246,237 | 121,563 | 32,201 | 91.9% | E Soldo/R. Marques | Work on Clairmont is completed, however invoices have not been processed yet. C15-29-20 contract expires at the end of March. Once all invoices related to all jobs sites have been paid the P.O will be closed. |
| 2020 | 4042057014 | Drive Cam | 250,000 | - | - | 250,000 | 0.0% | E Soldo/B. Paul | On Hold Indefinitely. Pending CVOR Rating Review |
| 2020 | 4242009121 | Fiddlers Green Sidewalk | - | - | 26,476 | (26,476) | N/A | S. Jacob/R. Marques | Budget of \$65,000 per PW 20-006 (August 12, 2020) motion not yet set up. |
| <i>Sub-Total Operations and Maintenance</i> | | | 15,797,000 | 5,237,906 | 4,235,469 | 6,323,625 | 60.0% | | |

Lighting Program

| | | | | | | | | | |
|------|------------|---|---------|---------|---|---------|-------|-------------------|--|
| 2017 | 4041710016 | Street Lighting Program - New Lights - 2017 | 700,000 | 441,314 | - | 258,686 | 63.0% | E Soldo/M. Rahman | Some activities on-going, projects mainly deferred to 2021 due to COVID-19 prioritization. |
|------|------------|---|---------|---------|---|---------|-------|-------------------|--|

Sub-Total Lighting Program

| | | | | |
|---------|---------|---|---------|-------|
| 700,000 | 441,314 | - | 258,686 | 63.0% |
|---------|---------|---|---------|-------|

Sub-Total Roads Division

| | | | | |
|--------------------|--------------------|-------------------|--------------------|--------------|
| 284,042,180 | 139,204,288 | 44,201,935 | 100,635,956 | 64.6% |
|--------------------|--------------------|-------------------|--------------------|--------------|

Transit Program

| | | | | | | | | | |
|------|------------|--------------------------------|------------|-----------|--------|-----------|-------|----------------|--|
| 2005 | 5300583504 | Fare Cards-System Enhancement | 7,500,000 | 6,882,441 | 53,834 | 563,725 | 92.5% | N. Purser | Long term project. Awaiting solution for implementing PRESTO on specialized transit, expected Q2 2021. |
| 2011 | 5301185001 | Customer Service Software | 720,000 | 608,176 | - | 111,824 | 84.5% | D. Guy | Project completion delayed until Q2/2021 due to COVID. |
| 2013 | 5301384001 | Rapid Transit - Quick Wins | 11,993,000 | 8,640,868 | 543 | 3,351,588 | 72.1% | J. VanderHeide | Surplus funds to be coordinated with CF Limeridge Master Plan redevelopment. |
| 2015 | 5301555500 | Mtnc&Storage FacilityExpn Stdy | 150,000 | 13,727 | - | 136,273 | 9.2% | J. VanderHeide | Funds to be transferred to 5301641500 (Transit Storage Facility) and project closed. |
| 2015 | 5301583501 | Transit Hybrd Bus Battery Repl | 841,000 | 131,147 | - | 709,853 | 15.6% | M. Selkirk | Ongoing. |
| 2016 | 5301641100 | 330 Wentworth HSR Storage | 311,000 | 209,440 | 3,950 | 97,610 | 68.6% | J. VanderHeide | Ongoing. |
| 2016 | 5301641500 | Transit Storage Facility | 4,300,000 | 3,500,163 | 39,020 | 760,817 | 82.3% | J. VanderHeide | Ongoing Facilities Management expenditures. Detailed design is complete; awaiting decision from Province regarding Salt Dome Construction. |
| 2017 | 5301749700 | Garage Door Repl - MTC | 1,320,000 | 921,872 | 8,337 | 389,791 | 70.5% | J. VanderHeide | Project Complete. P.O's to be closed after claims submission complete. |

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|---------------|------------|--|----------------------|--------------------------|---------------------|--------------------------------------|--------------------------|-----------------|--|
| | | | a | b | c | d | e | | |
| 2017 | 5301749701 | Transit Capital Infrastructure | 6,000,000 | 3,862,382 | 925,000 | 1,212,619 | 79.8% | J. VanderHeide | Multi-year construction, interior renovations underway, security measures underway. PTIF funding extended to July 31, 2021. |
| 2017 | 5301751500 | Replace Bus Hoists | 7,025,000 | 5,246,499 | - | 1,778,501 | 74.7% | M. Selkirk | Once funding complete, CLOSE. |
| 2017 | 5301751701 | HVAC Upgrades-2200 Upper James | 650,000 | 661,441 | - | (11,441) | 101.8% | M. Selkirk | Once funding complete, CLOSE. |
| 2017 | 5301755700 | Transit Priority Measures | 1,500,000 | - | - | 1,500,000 | 0.0% | J. VanderHeide | Project was not able to be completed in the required PTIF timelines. Will be on next closing schedule. |
| 2017 | 5301783700 | HSR Bus Expansion Prgrm-10 Yr | 14,380,000 | 9,738,243 | 88,651 | 4,553,107 | 68.3% | M. Selkirk | Ongoing Q2 2021 - Awaiting ICIP. |
| 2017 | 5301783701 | Non Revenue Vehicle Exp-Growth | 400,000 | 71,149 | - | 328,852 | 17.8% | M. Selkirk | Ongoing Q2 2021. |
| 2017 | 5301784700 | Radio Equipment Replacement | 3,000,000 | 2,051,143 | 8,675 | 940,182 | 68.7% | D. Guy | Once funding complete, CLOSE. |
| 2017 | 5301784707 | Rapid Ready & 10yr Strategy | 600,000 | - | - | 600,000 | 0.0% | J. VanderHeide | Collaborating with Economic Development Transportation Planning on A-line study in 2021 |
| 2017 | 5301784710 | Automated Passenger Counters | 2,200,000 | 2,244,276 | - | (44,276) | 102.0% | D. Guy | Once funding complete, CLOSE. |
| 2017 | 5301785602 | Shelter Expansion & Rehab | 7,043,000 | 4,926,201 | 94,373 | 2,022,426 | 71.3% | J. VanderHeide | PTIF funding extended to July 31, 2021. Project will be complete by that date. |
| 2017 | 5301785700 | Bus Wash Rack Replacement | 880,000 | 870,696 | - | 9,304 | 98.9% | M. Selkirk | Once funding complete, CLOSE. |
| 2017 | 5301785701 | Transit Mtnc&Storage Facility | 142,000,000 | 12,724,386 | 2,327,656 | 126,947,958 | 10.6% | J. VanderHeide | Project is ongoing and is a combination of the original \$22M for the PTIF project and the first year of the budget for the ICIP project (\$120M). Currently awaiting approval on our ICIP application at the Federal level. |
| 2017 | 5301785702 | Express Bus (L-A-S-T Lines) Enhanced Passenger Amenities | 1,160,000 | - | - | 1,160,000 | 0.0% | J. VanderHeide | Project Ongoing. |
| 2017 | 5301785703 | Limeridge Mall Terminal Redev | 2,500,000 | - | - | 2,500,000 | 0.0% | J. VanderHeide | Quick Wins project awaiting CF Limeridge redevelopment plan. Reserve funded. Projected start Q3 2021 |
| 2017 | 5301785704 | Sustainable NetworkConnections | 3,025,000 | 2,375,964 | - | 649,036 | 78.5% | J. VanderHeide | Once funding complete, CLOSE. |
| 2017 | 5301785708 | Customer Service Software | 2,400,000 | 1,814,035 | 74,066 | 511,899 | 78.7% | D. Guy | Project completion delayed until Q2/2021 due to COVID. |
| 2018 | 5301884801 | Transit Network Review | 800,000 | 361,669 | 63,078 | 375,252 | 53.1% | J. VanderHeide | Multi-year study. Currently in Network design stage. PTIF extended to July 31, 2021. |
| 2018 | 5301885801 | Exterior Upgrades to MTC | 3,900,000 | 2,422,608 | 725 | 1,476,667 | 62.1% | J. VanderHeide | Project complete. P.O.'s to be closed after claims submission complete. |
| 2018 | 5301885802 | Upgrade Operator Seats | 455,000 | 249,309 | - | 205,691 | 54.8% | M. Selkirk | Once funding complete, CLOSE. |
| 2018 | 5301885803 | Terminal and End Line Rehab | 75,000 | 8,754 | - | 66,246 | 11.7% | J. VanderHeide | Will be completed and closed by end of 2021. |
| 2018 | 5301885804 | Bus Shelter Rehabilitation | 125,000 | 11,520 | - | 113,480 | 9.2% | J. VanderHeide | Budget not originally spent because PTIF funding was being used to replace shelters and rehabilitate bus pads. COVID delayed 2020 works. Works to be completed in 2021. Will be closed at end of 2021. |
| 2019 | 5301983002 | Reserve Shortfall-OBR Program | 3,700,000 | 700,000 | - | 3,000,000 | 18.9% | N/A | Once funding complete, CLOSE. |
| 2019 | 5301983100 | 2019 HSR Bus Replacement | 15,250,000 | - | - | 15,250,000 | 0.0% | M. Selkirk | Ongoing Q2 2021 - Awaiting ICIP. |
| 2019 | 5301983503 | 2019 Non-Rev Vehicle Replace | 170,000 | 12,224 | 36,025 | 121,751 | 28.4% | M. Selkirk | Ongoing Q2 2021. |
| 2019 | 5301985803 | Terminal & End of Line Rehabilitation | 75,000 | - | - | 75,000 | 0.0% | J. VanderHeide | Will be completed and closed by end of 2021. |

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|---------------|------------|---------------------------------|----------------------|--------------------------|---------------------|---|-----------------------------|--|---|
| | | | a | b | c | d | e | | |
| 2019 | 5301985804 | Bus Stop Shelter Rehabilitation | 125,000 | - | - | 125,000 | 0.0% | J. VanderHeide | Budget not originally spent because PTIF funding was being used to replace shelters and rehabilitate bus pads. COVID delayed 2020 works. Works to be completed in 2021. Will be closed at end of 2021. |
| 2020 | 5302083001 | HSR Expansion Buses-Modal Split | 6,400,000 | - | - | 6,400,000 | 0.0% | Mark Selkirk | Ongoing Q2 2021 - Awaiting ICIP. |
| 2020 | 5302083100 | 2020 HSR Bus Replacement | 13,528,000 | - | - | 13,528,000 | 0.0% | Mark Selkirk | Ongoing Q2 2021 - Awaiting ICIP. |
| 2020 | 5302083101 | Active Transportn Connections | 900,000 | - | - | 900,000 | 0.0% | Tanya Detmar & Transportation Planning | This is a ICIP project, awaiting approval by Infrastructure Canada. |
| 2020 | 5302083503 | 2020 Non-Rev Vehicle Replace | 162,000 | - | - | 162,000 | 0.0% | Mark Selkirk | Ongoing Q2 2021. |
| 2020 | 5302084003 | Renaming the MacNab Terminal | 37,000 | - | - | 37,000 | 0.0% | Ali Sabourin | Status is TBD pending report to Facility Naming Sub-committee and GIC approval. |
| 2020 | 5302084010 | PRESTO Equipment Replacement | 5,000,000 | - | - | 5,000,000 | 0.0% | Nancy Purser | Project ongoing. Will be completed Q4 2021. |
| 2020 | 5302085803 | Terminal and End Line Rehab | 150,000 | - | - | 150,000 | 0.0% | Jason Vander Heide | Will be completed and closed by end of 2021. |
| 2020 | 5302085804 | Bus Stop Shelter Rehab | 125,000 | - | - | 125,000 | 0.0% | Jason Vander Heide | In 2020, rehab worked was paused. With the onset of the COVID pandemic, concrete works were suspended, the shelter supplier facility was temporarily shut down and projects were delayed. Works to be completed in 2021. Will be closed at end of 2021. |
| 2020 | 5302085902 | Transit Shelter Expansion Prgm | 150,000 | - | - | 150,000 | 0.0% | Jason Vander Heide | Will be completed and closed by end of 2021. |

Sub-Total Transit Program **273,025,000 71,260,335 3,723,932 198,040,733 27.5%**

Waste Management

| | | | | | | | | | |
|------|------------|--|-----------|-----------|---------|-----------|-------|---------------|--|
| 2009 | 5120991101 | Glanbrook Landfill-Stage 3 Development | 6,800,000 | 6,348,180 | 320,409 | 131,410 | 98.1% | R. Conley | Work is complete. When holdbacks are paid this can be closed. Balance of funds can be returned to source once complete. |
| 2012 | 5121241200 | Accommodation Updates | 200,000 | 107,428 | 5,732 | 86,840 | 56.6% | R. Ellis | Funds to be used for move to 100 King Street West with project completion anticipated Q4 2021. |
| 2012 | 5121290111 | Leaf&Yard Composting Facility Relocation | 400,000 | 120,937 | 1,160 | 277,903 | 30.5% | R. Conley | Due to the Buckhorn Creek re-location project being put on hold, the scope of this project has been modified to allow for operational pad space in Stage 4 of the Glanbrook landfill site. This is a multi-year project expect completion in 2023. |
| 2014 | 5121449002 | CCF Air Handling-Odour Control | 1,151,000 | 335,330 | - | 815,670 | 29.1% | C. McCausland | Ventilation assessment plan is on hold pending results of CCF Operational RFP. |
| 2014 | 5121490411 | MRF Remediation | 210,000 | 116,196 | 85,814 | 7,990 | 96.2% | C. McCausland | Final Record of Site Condition (RSC) has been submitted to Ministry of Environment, Conservation and Parks. Waiting for a response from the Ministry of Environment, Conservation and Parks to determine next steps if any. |
| 2015 | 5121594511 | Transfer Stn & CRC Expansion | 2,650,158 | 112,523 | 33,371 | 2,504,264 | 5.5% | S. Hembruff | Meeting with Real Estate monthly to discuss possible land for an additional new Transfer Station. Purchase of land targeted to be in 2021 with Council approval. |
| 2016 | 5121651602 | New Driver/Vehicle Technology | 100,000 | 39,342 | - | 60,658 | 39.3% | J. McCormick | Project delayed due to COVID-19. Funds to be committed by Q3 2021. |
| 2016 | 5121655610 | 2020 Waste System Planning | 759,843 | 589,933 | 160,824 | 9,086 | 98.8% | C. McCausland | CCF bid complete and pending payment of final invoices. To be closed by end of Q1 2021. |
| 2017 | 5121795525 | SWMP - Planning & Approvals Program | 120,000 | 70,142 | 31,688 | 18,170 | 84.9% | A. Storey | Project to be closed once PO commitment is removed. |
| 2018 | 5121849800 | CCF Air Handling Upgrades | 1,633,000 | 178,386 | 69,727 | 1,384,886 | 15.2% | C. McCausland | Ventilation assessment plan is on hold pending results of CCF Operational RFP. |

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|---------------|------------|--|----------------------|--------------------------|---------------------|--------------------------------------|--------------------------|-----------------|--|
| | | | a | b | c | d | e | | |
| 2018 | 5121890700 | Public Space & Special Event Containers | 311,000 | 253,356 | 57,605 | 39 | 100.0% | J. McCormick | Funds fully committed. Funds to be used to purchase public space & special event containers in 2021. |
| 2018 | 5121891000 | Glanbrook Landfill Capital Improvement Program | 330,000 | 214,087 | 117,458 | (1,544) | 100.5% | R. Conley | Project complete and project to be closed pending invoice payment. |
| 2018 | 5121892000 | Closed Landfill Maintenance & Capital Improvement | 456,000 | 111,459 | 61,813 | 282,728 | 38.0% | R. Conley | Annual reporting as legislated by the Ministry of Environment, Conservation and Parks for closed landfill sites will be committed to the Project ID by end of January 2021. Work to be completed includes new maintenance contract to maintain all closed landfills and leachate collectors. Expect to be committed fully by Q2, 2021. |
| 2018 | 5121894000 | Transfer Station/CRC Maintenance & Improvement Program | 205,000 | 130,338 | 61,600 | 13,063 | 93.6% | S. Hembruff | Project for transfer station floor repairs. Dundas floor complete in Q4 2020 and Kenora to be completed in 2021. |
| 2019 | 5121949003 | CCF Lifecycle Replacement | 1,531,000 | 674,045 | 151,764 | 705,191 | 53.9% | S. Hembruff | SCADA system to be completed by end of Q1 2021. |
| 2019 | 5121951900 | WasteCollectionEquip-DwntwnBIA | 165,000 | - | - | 165,000 | 0.0% | J. McCormick | Mini-packer to be purchased in 2021 for use in alley ways and parks. |
| 2019 | 5121990200 | Diversion Container Replacement | 913,500 | 680,939 | 110,445 | 122,117 | 86.6% | A. Storey | Close project with available balance after final 2020 invoice is paid. |
| 2019 | 5121990700 | Public Space & Special Event Containers | 120,000 | - | - | 120,000 | 0.0% | J. McCormick | Delay in procurement due to COVID-19. Funds used to WIP fund 2021 capital request |
| 2019 | 5121990901 | Cigarette Butt Receptacle | 50,000 | 9,042 | - | 40,958 | 18.1% | J. McCormick | Funds used to purchase receptacles for cigarette litter and electric vacuum for the removal of butts from public space. Funds to be committed by end of 2021. |
| 2019 | 5121991000 | Glanbrook Landfill Capital Improvement Program | 418,000 | 286,133 | 110,235 | 21,632 | 94.8% | R. Conley | Project complete and pending invoice payment. Project closure Q1 2021. |
| 2019 | 5121994000 | Transfer Station/CRC Maintenance & Improvement Program | 268,000 | 82,736 | 7,587 | 177,677 | 33.7% | S. Hembruff | These funds cover routine maintenance of scale decks, bunker walls, railings etc. at the CRCs and transfer stations as well as tip floor repair. All projects should be completed by end of 2021. |
| 2020 | 5122051001 | WasteMgmt By-Law-Supp-Fleet | 86,000 | 87,510 | - | (1,510) | 101.8% | J. McCormick | Funds committed with delivery of 3 support vehicles in Q1/Q2 2021. |
| 2020 | 5122051002 | Safe-Stop Trailer Attenuator | 50,000 | 1,866 | - | 48,134 | 3.7% | J. McCormick | Funds to be used to purchase a safety attenuator for waste collections operations. Funds to be committed in Q1 2021 (following award of tender) with delivery of equipment in Q3 2021. |
| 2020 | 5122051501 | Waste Collection Fleet Repl | 1,700,000 | - | - | 1,700,000 | 0.0% | J. McCormick | Funds to be used for the replacement of waste collection packers. Funds to be committed in Q1 2021 (following award of tender) with delivery of the new waste collection packers in Q4 2021/Q1 2022. |
| 2020 | 5122051700 | MRF Lifecycle Replacement | 650,000 | 14,924 | 267,094 | 367,982 | 43.4% | C. McCausland | Lighting upgrade for MRF - anticipated to be completed by end of Q1 2021. |
| 2020 | 5122055137 | Waste Management R&D | 180,000 | - | - | 180,000 | 0.0% | A. Storey | \$140,000 to WIP fund 2021 capital project. \$40,000 to be used on waste audits in Q1 2021 as they were cancelled in 2020 due to COVID-19. |
| 2020 | 5122090200 | Diversion Container Replcmnt | 916,795 | 222,426 | 179,262 | 515,107 | 43.8% | A. Storey | \$515,000 to WIP fund 2021 capital project. \$105,000 to be spent on end of year container inventory replacement. Project will close following payment of invoices by end of Q1 2021. |
| 2020 | 5122091000 | Glan Landfill Cap Improvements | 506,000 | 156,592 | 193,428 | 155,980 | 69.2% | R. Conley | 2020 annual report plus provisional items under the operations contract. This will be fully spent by the end of Q1 2021. |
| 2020 | 5122091001 | Glan Landfill Stg3 Cells C D E | 250,000 | - | - | 250,000 | 0.0% | C. McCausland | Project was delayed in 2020 due to COVID-19. Work to start in late Q1 of 2021. |
| 2020 | 5122092000 | Closed Landfill Maint&Cap Imp | 371,000 | 55,772 | 37,488 | 277,740 | 25.1% | C. McCausland | Landfill maintenance contract will be allocated plus 2020 closed landfill reports. |
| 2020 | 5122093000 | Resource Recovery Centre | 356,228 | - | - | 356,228 | 0.0% | S. Hembruff | Funds to be used to purchase MRF sweeper as well as investigating improving security cameras on site with completion target of Q4. This was not completed in 2020 due to COVID-19. This is scheduled to be completed in 2021. |
| 2020 | 5122094000 | Transf Stn CRC Main Improv | 213,000 | 182,618 | - | 30,382 | 85.7% | S. Hembruff | Funds required to perform weigh scale upgrades and to repair lights on the site. All projects should be completed by end of 2021. |

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|-----------------------------------|------------|--------------------------------|----------------------|--------------------------|---------------------|---|-----------------------------|-----------------|---|
| | | | a | b | c | d | e | | |
| 2020 | 5122094920 | Env Services LegComplianceProg | 185,000 | 73,734 | - | 111,266 | 39.9% | A. Storey | Pending payment of final invoices. Close Q4 2020. |
| 2020 | 5122095525 | SWMMP-Planning & Approvals | 254,588 | 17,468 | 1,534 | 235,586 | 7.5% | A. Storey | \$150,000 to WIP fund 2021 capital project. \$85,000 to be spent on in year SWMMP initiatives now that the updated master plan has been approved. |
| Sub-Total Waste Management | | | 24,510,113 | 11,273,443 | 2,066,037 | 11,170,633 | 54.4% | | |

Fleet Division

| | | | | | | | | | |
|---------------------------------|------------|---|-------------------|-------------------|------------------|------------------|--------------|------------------------|--|
| 2014 | 4941451003 | Restoration - Fleet Fuel Sites | 1,340,000 | 1,109,765 | 158,020 | 72,215 | 94.6% | A. Fletcher / J. Sheen | Contracted work has been completed. Remaining funds will be used for Gage Park delineation plan and Dundas Fuel Project. |
| 2017 | 4941751001 | Shop Equipment Replacement | 100,000 | 68,630 | 6,825 | 24,545 | 75.5% | J. Ellis / A. Fletcher | Remaining funds to partially fund fuel site repairs to Dundas Yard location. Currently developing specifications. Delays will likely postpone construction to Q2 2021. |
| 2018 | 4941851001 | Shop Equipment Replacement | 102,000 | 71,662 | 28,140 | 2,198 | 97.8% | J. Ellis / A. Fletcher | Remaining funds to partially fund fuel site repairs to Dundas Yard location. Currently developing specifications. Delays will likely postpone construction to Q2 2021. |
| 2018 | 4941851100 | Fleet Vehicle&Equipment Replace Program | 7,272,350 | 5,546,693 | 1,619,225 | 106,432 | 98.5% | T. Kagianis | Funds are committed and expected to be completed by end of Q1 2021. Project delays due to facility shut downs and product deliveries due to COVID |
| 2019 | 4941951001 | Shop Equipment Replacement | 226,700 | 68,464 | 14,551 | 143,685 | 36.6% | J. Ellis | Remaining funds to partially fund fuel site repairs to Dundas Yard location. Currently developing specifications. Delays will likely postpone construction to Q2 2021. |
| 2019 | 4941951004 | Street Sweeper Purchase | 728,500 | 741,017 | - | (12,517) | 101.7% | T. Kagianis | Units in service July 7, 2020. Funds incorrectly allocated to 2019 sweeper account. Correction will be reflected on the next Capital Projects Status Report. This will result in a zero balance and account will be closed |
| 2019 | 4941951100 | Fleet Vehicle&Equipment Replace Program | 9,243,030 | 6,638,797 | 2,610,346 | (6,113) | 100.1% | T. Kagianis | Funds fully committed and to be completed by end of 2021. Contingency lines to be closed as projects are completed. |
| 2020 | 4942051001 | Shop Equipment Replacement | 168,000 | - | - | 168,000 | 0.0% | T. Kagianis | Scheduled for completion by end of 2021 |
| 2020 | 4942051004 | Street Sweeper Purchase | 750,000 | 19,432 | 44,822 | 685,746 | 8.6% | T. Kagianis | Scheduled for completion by end of 2021 |
| 2020 | 4942051005 | Gain on Equipment Disposal | - | (1,748,704) | - | 1,748,704 | N/A | N/A | Clearing project for sale of vehicles and transfer to reserve. |
| 2020 | 4942051100 | 2020 Central Fleet Replacement | 9,230,000 | 1,120,119 | 5,469,718 | 2,640,162 | 71.4% | T. Kagianis | Scheduled for completion by end of 2022. |
| Sub-Total Fleet Division | | | 29,160,580 | 13,635,875 | 9,951,647 | 5,573,058 | 80.9% | | |

Recreation Facilities

| | | | | | | | | | |
|------|------------|--------------------------------|------------|------------|--------|----------|--------|---------------|---|
| 2011 | 7101154710 | Senior Centre - Waterdown | 1,300,000 | 1,349,067 | - | (49,067) | 103.8% | S. Gargarello | Construction complete and facility is open. Lower deficit anticipated. Financial close anticipated in 2021. Mitigation potentially through sale of old centre. |
| 2012 | 7101254201 | Scott Park-New Senior Centre | 24,750,000 | 24,530,349 | - | 219,651 | 99.1% | S. Gargarello | Grand Opening was December 2018. Will reconcile with PID 7101649602 (Scott Park-Ice & Spray Pad) and close, once commitments have cleared. Funds to be allocated for Zamboni storage. |
| 2013 | 7101354105 | Park & Fieldhouse Retrofits | 1,205,835 | 1,189,499 | - | 16,336 | 98.6% | R. Ellis | Remaining balance to be appropriated to 7101954105 (Park & Fieldhouse Retrofits) to fund in scope project and then project will be closed |
| 2014 | 7101454202 | Waterdown Memorial Pk Ice Loop | 3,340,000 | 3,333,568 | - | 6,432 | 99.8% | K. Berry | To be closed in the next report. |
| 2015 | 7101551501 | Facility Vehicles | 160,000 | 120,007 | - | 39,993 | 75.0% | R. Ellis | Facilities Operations completed specifications for a vehicle RFT. Some vehicles were replaced. Additional vehicle replacements anticipated. |
| 2015 | 7101554506 | Valley Park Community Ctr-Expn | 300,000 | 245,784 | 38,533 | 15,683 | 94.8% | T. Briatico | Construction ongoing in 2021. |
| 2015 | 7101554508 | Public Use Feasibility Study | 150,000 | 141,860 | - | 8,140 | 94.6% | R. Ellis | Phase 1 of the Recreation Indoor Use study presented to E & CS Committee in Q3 2016. Phase 2 was deemed necessary, ongoing in 2019-2022 and onward. |

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|---------------|-------------|---|----------------------|--------------------------|---------------------|--------------------------------------|--------------------------|-----------------|---|
| | | | a | b | c | d | e | | |
| 2015 | 7101554510 | Dundas JLGrightmire Arena Reno | 7,000,000 | 6,825,145 | 626,079 | (451,224) | 106.4% | S. Gargarelo | Construction complete. Occupancy achieved fall 2019. Anticipate financial close in 2021. |
| 2015 | 7101558501 | Parkdale Outdoor Pool Redev | 3,625,000 | 346,795 | 15,711 | 3,262,494 | 10.0% | L. Turner | Design nearing completion. Construction tender targeting advertisement in 2021. |
| 2016 | 7101641701 | Program - Community Halls Retrofits | 550,000 | 423,970 | 27,466 | 98,564 | 82.1% | R. Ellis | Funds to be appropriated to in scope project 7102041701 (Community Halls Retrofits) to fund projects and close 2020 in next report. |
| 2016 | 7101649601 | Bernie Arbour Stadium - Upgrades | 300,000 | 206,123 | - | 93,877 | 68.7% | R. Ellis | Construction ongoing in 2020/2021. |
| 2016 | 7101649602 | Scott Park Precinct Ice Pad & Spray Pad Installation | 2,400,000 | 2,383,101 | 10,392 | 6,507 | 99.7% | S. Gargarelo | Grand opening occurred in February 2019. Will reconcile with PID 7101254201 (Scott Park-New Senior Centre) and close, once commitments have cleared. Funds to be allocated for Zamboni storage. |
| 2016 | 7101654603 | Beverly Recreation Centre/School | 1,800,000 | 722,758 | 691,573 | 385,669 | 78.6% | L. Keermma | COH fit-up of City's community space will follow Phase 1 HWDSB construction completion. Collaboration with HWDSB ongoing. |
| 2016 | 7101654609 | Greensville Recreation Centre/School | 2,379,246 | 455,308 | 1,863,396 | 60,542 | 97.5% | L. Keermma | COH construction in collaboration with HWDSB ongoing for community space (and ongoing separately, the library). |
| 2016 | 7101654610 | Carlisle & Beverly Arena Accessibility Upgrades & Expansion | 790,000 | 783,081 | 14,675 | (7,756) | 101.0% | R. Ellis | Construction complete. Project to financially close in 2021, pending close of commitments. |
| 2016 | 7101654700 | Pinky Lewis Recreation Centre Expansion Project | 2,169,000 | 2,166,394 | 3,280 | (674) | 100.0% | R. Ellis | When commitments clear project will be closed. |
| 2016 | 7101654612* | Bobby Kerr & Trenholme Park Washroom Facilities | 850,000 | 1,058,732 | - | (208,732) | 124.6% | R. Ellis | Projects completed. Amenities opened in 2018. Anticipated deficit due to tender prices, site servicing and site conditions will be mitigated through appropriation and the 2021 capital budget process for financial close in 2021. |
| 2016 | 7101654802* | William Connell Park Washroom Facility | 4,485,200 | 3,888,523 | 504,513 | 92,164 | 97.9% | R. Ellis | Construction ongoing in 2020/2021. |
| 2017 | 7101741701 | Community Halls Retrofits | 85,000 | 85,658 | 5,925 | (6,583) | 107.7% | R. Ellis | Funds to be appropriated from 7102041701 (Community Halls Retrofit) to fund deficit and close 2020 in next report. |
| 2017 | 7101754508 | Public Use Feasibility Study | 150,000 | 45,698 | - | 104,302 | 30.5% | R. Ellis | Phase 2 of the Rec Indoor Study is ongoing in 2021 in order to reflect current demographics, community needs, etc. |
| 2017 | 7101754701 | Glanbrook Arena Elevator | 800,000 | 737,279 | 19,398 | 43,323 | 94.6% | R. Ellis | Construction complete. Outstanding deficiencies. |
| 2017 | 7101754702 | Mountain Arena Elevator | 288,827 | 264,945 | - | 23,882 | 91.7% | R. Ellis | Project balance will be utilized as WIP funding for 2021 Capital Budget Projects and then closed. |
| 2017 | 7101754703 | Senior Centre Retrofits | 122,698 | 22,833 | - | 99,865 | 18.6% | R. Ellis | Will appropriate funds to 7101854703 (Senior Centre Retrofits) and close project in next report. |
| 2017 | 7101754705 | Turner Park Washrooms | 655,928 | 643,244 | - | 12,684 | 98.1% | R. Ellis | Project balance will be utilized as WIP funding for 2021 Capital Budget Projects and then closed. |
| 2017 | 7101754706 | Valley Park Community Centre Fit-up | 2,100,000 | 29,359 | 1,463,204 | 607,437 | 71.1% | T. Briatico | Construction ongoing in 2020/2021. |
| 2017 | 7101754708 | Waterdown Pool & RecCtr Fsbly | 100,000 | 68,939 | - | 31,061 | 68.9% | R. Ellis | Feasibility study complete and presented to Recreation. Surplus to reconcile against DC-funded project 7101254201 (Scott Park-New Senior Centre) and then close. |
| 2017 | 7101754709 | Wolverton Parkland Imprv&Demo | 160,000 | 105,270 | - | 54,730 | 65.8% | R. Ellis | Demolition complete. Restoration underway. Financial close anticipated in 2021. |
| 2017 | 7101754805* | SirWilfridLaurier GymRepl Addn | 1,100,000 | 137,579 | 341,113 | 621,308 | 43.5% | S. Shringi | Project ongoing in 2020/2021. |
| 2017 | 7101758002* | Alexander Park Splashpad | 649,502 | 635,378 | - | 14,124 | 97.8% | R. Ellis | Project balance will be utilized as WIP funding for 2021 Capital Budget Projects and then closed. |
| 2018 | 3541855101 | Recreation Facilities Audit Program | 103,560 | 99,822 | - | 3,738 | 96.4% | R. Ellis | To be closed in the next report. |
| 2018 | 7101841706 | Program - Recreation Centre Retrofits | 178,977 | 174,239 | - | 4,738 | 97.4% | R. Ellis | To be closed in the next report. |

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|---------------|-------------|---|----------------------|--------------------------|---------------------|--------------------------------------|--------------------------|-----------------|---|
| | | | a | b | c | d | e | | |
| 2018 | 7101841800 | Parks North Yard at Bayfront Park | 4,114,000 | 1,854,998 | 3,004,399 | (745,397) | 118.1% | S. Gargarello | Construction awarded early 2020 and anticipated to be complete for 2022. |
| 2018 | 7101845801 | Waterdown Mem Pk Parking Lot | 680,000 | 704,666 | - | (24,666) | 103.6% | R. Ellis | To be closed in the next report. |
| 2018 | 7101854508 | Public Use Feasibility Needs & Study | 150,000 | 5,387 | - | 144,613 | 3.6% | R. Ellis | Phase 2 of the Rec Indoor Study is ongoing in 2020/2021 in order to reflect current demographics, community needs, etc. |
| 2018 | 7101854536 | Program - Arena Retrofits | 250,000 | 215,445 | - | 34,555 | 86.2% | R. Ellis | Will appropriate funds to 7101854508 (Public Use Feasibility Study) and close project in next report. |
| 2018 | 7101854703 | Program - Senior Centre Retrofits | 16,461 | 20,670 | - | (4,209) | 125.6% | R. Ellis | Appropriation of funds from 7101754703 (Senior Centre Retrofits) to address the deficit and close next report. |
| 2018 | 7101854803 | Domenic Agostino Riverdale Community Centre - Expansion | 405,000 | 118,053 | - | 286,947 | 29.1% | L. Keermaa | Childcare phase 1 time-sensitive work underway due to grant funding. Phase 2 is community hub starting detailed design in 2020. Procure Prime Design Consultant in 2020/2021. |
| 2018 | 7101854806 | Dundas Lawn Bowling Club Improvements | 175,000 | 150,770 | 1,042 | 23,188 | 86.8% | R. Ellis | Construction complete. Anticipate financial close in 2021. |
| 2018 | 7101854807 | Dundas Valley Community Park Improvement & Pavilion Feasibility | 456,000 | 148,853 | 12,934 | 294,214 | 35.5% | R. Ellis | Construction ongoing in 2020/2021. |
| 2018 | 7101854815 | Westoby (Olympic) Arena Parking Lot Resurfacing | 388,000 | 346,640 | - | 41,360 | 89.3% | R. Ellis | Project balance will be utilized as WIP funding for 2021 Capital Budget Projects and then closed. |
| 2018 | 7101854605* | Sackville Hill Exp | 100,000 | 92,571 | 16,365 | (8,936) | 108.9% | R. Ellis | Feasibility study complete. Report presented to board of Sackville Hill Seniors and at AGM. November 18 2019 PW Committee report presented. Funds to be cash flowed in future budget years to begin detailed design. Will reconcile with 7101954905 (SackvilleSenior Exprn&Lifecycle). |
| 2018 | 7101854810* | Durand Washroom Facility | 303,000 | 255,987 | 5,875 | 41,138 | 86.4% | R. Ellis | Construction complete. Project to financially close 2021, pending close of commitments. |
| 2019 | 7101941701 | Community Halls Retrofits | 100,000 | 75,245 | - | 24,755 | 75.2% | R. Ellis | Program ongoing in 2020/2021. |
| 2019 | 7101954105 | Park & Fieldhouse Retrofits | 215,909 | 69,048 | 15,781 | 131,081 | 39.3% | L. Keermaa | Program ongoing in 2020/2021. |
| 2019 | 7101954536 | Program - Arena Retrofits | 561,211 | 296,523 | - | 264,688 | 52.8% | R. Ellis | Projects have internal resources working on preparing roof spec & tender development that will go to tender in 2021. The 2021 workplan currently includes Lawfield Arena roof replacement (\$1M), Spring Valley Arena Roof (\$800k), Beverly Arena (\$800k), Carlisle Arena (\$1M), various emergency capital repairs and ongoing annual roof actions, including roof reviews, design costs for 2022 roof replacements. HVAC replacement is a budget consideration to be considered in addition to the budget of the roof replacement itself. When HVAC infrastructure located on the roof nears the end of its lifecycle and there are synergies in replacing it with the roof. Staff recently brought Information Report "Capital Lifecycle Renewal - Facilities Roof Replacements (PW18065(b)) (City Wide)" to GIC November 27, 2020 in order to outline the high priority roof replacements, annual life-cycle renewal funding shortfalls city-wide, and risks associated with failing roofs. |
| 2019 | 7101954901 | Binbrook Recreation Centre Feasibility | 100,000 | - | - | 100,000 | 0.0% | R. Ellis | Feasibility ongoing in 2020/2021. |
| 2019 | 7101954902 | Valley Park Lifecycle Renewal | 2,713,496 | 66,410 | 2,713,496 | (66,410) | 102.4% | R. Ellis | Construction ongoing in 2020/2021. |
| 2019 | 7101954903 | Riverdale Community Hub | 4,000,000 | 86,929 | 2,182,628 | 1,730,443 | 56.7% | L. Keermaa | Design ongoing in 2020/2021. |
| 2019 | 7101954904 | Mohawk Quad Pad Arena Roof Investigation | 250,000 | 37,492 | 56,601 | 155,907 | 37.6% | L. Turner | Project ongoing in 2020/2021. |

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|---------------|------------|---|----------------------|--------------------------|---------------------|--------------------------------------|--------------------------|-----------------|--|
| | | | a | b | c | d | e | | |
| 2019 | 7101954905 | Sackville Hill Senior Expansion & Lifecycle Renewal | 500,000 | 56,916 | 3,389 | 439,695 | 12.1% | R. Ellis | Feasibility study complete. Report presented to board of Sackville Hill Seniors and at AGM. November 18 2019 PW Committee report presented. Funds to be cash flowed in future budget years to begin detailed design. Will reconcile with 7101854605 (Sackville Hill Exp). |
| 2019 | 7101954906 | MtHope New Recreation Facility | 350,000 | 39,424 | 53,396 | 257,180 | 26.5% | R. Ellis | Feasibility Study currently ongoing in 2020/2021. |
| 2019 | 7101954907 | Winona Rec Centre Feasibility | 150,000 | - | - | 150,000 | 0.0% | R. Ellis | Feasibility ongoing in 2020/2021. |
| 2019 | 7101954908 | Freon Upgrade at ParkdaleArena | 1,600,000 | 20,793 | 664,707 | 914,500 | 42.8% | R. Ellis | Project ongoing in 2020/2021. |
| 2019 | 7101963101 | Binbrook Mem Sewer Connection | 400,000 | 228,510 | 39,385 | 132,105 | 67.0% | R. Ellis | Construction ongoing in 2020/2021. |
| 2020 | 3542055101 | Recreation - Facilities Audit | 130,000 | 45,821 | 44,594 | 39,585 | 69.6% | R. Ellis | Program ongoing in 2020/2021. |
| 2020 | 7102041701 | Community Halls Retrofits | 13,754 | - | - | 13,754 | 0.0% | R. Ellis | Program ongoing in 2020/2021. |
| 2020 | 7102041706 | Recreation Centre Retrofits | 208,921 | 13,172 | - | 195,750 | 6.3% | R. Ellis | Program ongoing in 2020/2021. |
| 2020 | 7102051001 | Mech Infrastructure Lifecycle | 200,000 | 75,684 | 625 | 123,691 | 38.2% | R. Ellis | Program ongoing in 2020/2021. |
| 2020 | 7102054002 | Confederation Sports Pk Bldgs | 5,950,000 | 9,492 | - | 5,940,508 | 0.2% | L. Turner | Project ongoing in 2020/2021. |
| 2020 | 7102054003 | AlexanderPk CmtyHubFeasibility | 330,000 | - | - | 330,000 | 0.0% | R. Ellis | Alexander Park Community Hub Feasibility, as well as consideration of other possible locations for a Recreation & Community hub in Ward 1. This project will require additional funds before the detailed design and subsequent implementation/construction phase can begin. |
| 2020 | 7102054216 | Recreation Roof Management | 1,735,000 | - | - | 1,735,000 | 0.0% | R. Ellis | Projects have internal resources working on preparing roof spec & tender development that will go to tender in 2021. The 2021 workplan currently includes Lawfield Arena roof replacement (\$1M), Spring Valley Arena Roof (\$800k), Beverly Arena (\$800k), Carlisle Arena (\$1M), various emergency capital repairs and ongoing annual roof actions, including roof reviews, design costs for 2022 roof replacements. HVAC is an additional budget consideration in roof replacements, since HVAC infrastructure located on the roof may be nearing the end of its lifecycle and there are synergies in replacing it with the roof. Staff recently brought Information Report "Capital Lifecycle Renewal - Facilities Roof Replacements (PW18065(b)) (City Wide)" to GIC November 27, 2020 in order to outline the high priority roof replacements, annual life-cycle renewal funding shortfalls city-wide, and risks associated with failing roofs. |
| 2020 | 7102054508 | Public Use Feasibility Study | 50,000 | 2,893 | - | 47,107 | 5.8% | R. Ellis | Program ongoing in 2020/2021. |
| 2020 | 7102054702 | Facility Capital Maintenance | 116,910 | - | - | 116,910 | 0.0% | R. Ellis | Program ongoing in 2020/2021. |
| 2020 | 7102058001 | Victoria Pk OutdoorPool-Redev | 300,000 | 15,942 | 5,128 | 278,930 | 7.0% | R. Ellis | Project ongoing in 2020/2021. |

Sub-Total Recreation Facilities

91,061,434 58,274,642 14,445,604 18,341,188 79.9%

Energy Initiatives

| | | | | | | | | | |
|------|------------|-------------------------------|---------|--------|--------|---------|-------|-----------|---|
| 2014 | 7901448406 | Ice Plant Optimization Arenas | 425,000 | 63,910 | 68,180 | 292,910 | 31.1% | M. Carson | Design underway. RFT is expected to be out by end of 2020 or early 2021. Expected project completion by end of Q3-2021. |
|------|------------|-------------------------------|---------|--------|--------|---------|-------|-----------|---|

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|------------------------------------|------------|--|----------------------|--------------------------|---------------------|---|-----------------------------|-----------------|--|
| | | | a | b | c | d | e | | |
| 2016 | 7901641604 | Aquatic Centres Ext LED Light | 106,000 | 96,655 | - | 9,345 | 91.2% | M. Carson | Project complete. Closeout in progress. Last incentive expected Q4. Remaining funds to be returned to the Enterprise Reserve 112243 |
| 2016 | 7901641609 | Macassa BAS Upgrade | 60,000 | 5,587 | - | 54,413 | 9.3% | F. Jilani | This project was put on-hold pending completion of Chiller Plant upgrade at Macassa. A feasibility study was later performed after completion of Chiller upgrade project to revisit this SoW and it was decided to address BAS at the whole building level. Waiting for additional funds approval for revised scope of work. |
| 2019 | 7901941900 | Traffic Operations Centre - LED lighting Upgrade | 60,000 | 36,235 | 934 | 22,831 | 61.9% | F. Jilani | Project was substantially complete. Close out in-progress. Project came underbudget. Remaining funds to be returned to the Energy Reserve 112272 |
| 2019 | 7901941901 | Wentworth Ops Ctr-LED Upgrade | 30,000 | 17,811 | 3,735 | 8,454 | 71.8% | F. Jilani | Project was substantially complete. Close out in-progress. Project came underbudget. Remaining funds to be returned to the Energy Reserve 112272 |
| 2019 | 7901941902 | Lister Blk-LED LightingUpgrade | 125,000 | 50,048 | 817 | 74,135 | 40.7% | F. Jilani | Project was substantially complete. Close out in-progress. Project came underbudget. Remaining funds to be returned to the Energy Reserve 112272 |
| 2019 | 7901949000 | Solar Wall-Pinky Lewis RecCtr | 117,000 | 16,411 | 20,614 | 79,976 | 31.6% | M. Carson | Design underway. Project payback is higher than expected. Reviewing options. |
| 2020 | 7902049000 | Westmount Rec-DHW SolarThermal | 158,000 | - | 25,093 | 132,907 | 15.9% | M. Carson | Design underway. RFT is expected to be out by end of 2020 or early 2021. Expected project completion by end of Q3-2021. |
| 2020 | 7902049001 | Lighting Upgrade-LEDs (Rec) | 633,000 | - | - | 633,000 | 0.0% | M. Carson | Design underway. RFT is expected to be out by end of 2020 or early 2021. Expected project completion by end of Q3-2021. |
| 2020 | 7902049002 | City Hall Lighting Upgrade LED | 550,000 | - | 74,000 | 476,000 | 13.5% | F. Jilani | Design underway. RFT is expected to be out by end of 2020 or early 2021. Expected project completion by end of Q3-2021. |
| 2020 | 7902049003 | Libraries LED Upgrade Project | 185,000 | - | 25,000 | 160,000 | 13.5% | F. Jilani | Design underway. RFT is expected to be out by end of 2020 or early 2021. Expected project completion by end of Q3-2021. |
| Sub-Total Energy Initiative | | | 2,449,000 | 286,657 | 218,373 | 1,943,970 | 20.6% | | |

Facilities Division

Facilities Operations

| | | | | | | | | | |
|------|------------|--------------------------------|-------------|-------------|---------|-----------|--------|--------------|---|
| 2011 | 3621154100 | Pan Am Games - Ivor Wynne | 148,270,297 | 148,384,579 | 28,410 | (142,692) | 100.1% | R. D'Angelo | Project still on-going; two outstanding repairs tendered and scheduled to be completed by 2021. |
| 2013 | 3541349003 | Backflow Prevention-Facilities | 2,003,000 | 1,685,869 | 275,879 | 41,252 | 97.9% | A. Stahlbaum | Project balance will be utilized to fund deficits or as WIP funding for 2021 Capital Budget Projects and then closed. |
| 2013 | 3541351005 | Generator BlackOut Testing | 282,000 | 274,077 | - | 7,923 | 97.2% | T. Briatico | Project balance will be utilized to fund deficits or as WIP funding for 2021 Capital Budget Projects and then closed. |
| 2014 | 3541441401 | POA Administration Offices | 37,387,998 | 37,612,772 | 22,722 | (247,496) | 100.7% | T. Briatico | Construction complete. Project to financially close in 2020/2021, pending close of commitments. |
| 2015 | 3541541510 | Control Ctre & Automation Upgr | 372,000 | 456,309 | - | (84,309) | 122.7% | R. Ellis | Appropriation of funds to be completed to eliminate deficit then project will be closed. |
| 2016 | 3541641010 | Facility Upgrades Libraries | 302,296 | 241,598 | - | 60,698 | 79.9% | R. Ellis | Appropriation of funds to 3541841010 (Facility Upgrades Libraries) and will close project in next report. |
| 2016 | 3541641013 | Firestations Facility Upgrade | 363,121 | 198,468 | 149,908 | 14,745 | 95.9% | R. Ellis | Project balance will be utilized to fund deficits or as WIP funding for 2021 Capital Budget Projects and then closed. |
| 2016 | 3541641402 | MTC - CNG Facility Upgrades | 1,309,000 | 1,344,117 | - | (35,117) | 102.7% | R. Ellis | To be closed in the next report. |
| 2016 | 3541641409 | Code & Legislative Compliance | 607,875 | 611,721 | - | (3,847) | 100.6% | R. Ellis | To be closed in the next report. |
| 2016 | 3541641412 | Roof Management Program | 877,117 | 817,226 | - | 59,891 | 93.2% | R. Ellis | Project balance will be utilized to fund deficits or as WIP funding for 2021 Capital Budget Projects and then closed. |

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|---------------|------------|--|----------------------|--------------------------|---------------------|--------------------------------------|--------------------------|-----------------|---|
| | | | a | b | c | d | e | | |
| 2016 | 3541641601 | Animal Control Facility Design | 75,000 | 70,421 | - | 4,579 | 93.9% | R. Ellis | To be closed in the next report. |
| 2016 | 3541641602 | Ancaster Memorial Arts & Cultural Centre | 22,015,000 | 8,582,507 | 13,073,362 | 359,131 | 98.4% | L. Keermaa | Construction ongoing 2020/2021. |
| 2016 | 3541641648 | Parking Lot Rehabilitation | 250,000 | 207,051 | - | 42,949 | 82.8% | R. Ellis | WIP funds to be allocated to THF End Guard Capital Project as per Council Report PW20039. |
| 2016 | 3541641910 | RCMP-Lease-Capital Replacement | 210,000 | 97,628 | - | 112,372 | 46.5% | T. Briatico | Building envelope tender on RCMP facility is being prepared, including tie-ins to the roof on Stoney Creek City Hall. Tender will be issued in 2021. All the available funds from previous years 2016, 2019 & 2020 are required in order to award the tender |
| 2017 | 3541741013 | Firestations Facility Upgrade | 150,000 | 107,505 | 20,092 | 22,403 | 85.1% | R. Ellis | 85.1% funds spent - available funds from favourable tenders and remaining funds moved to 2021 to meet the immediate priorities in the program. |
| 2017 | 3541741412 | Roof Management Program | 671,800 | 572,934 | - | 98,866 | 85.3% | R. Ellis | 85.3% funds spent - available funds from favourable tenders and remaining funds moved to 2021 to meet the immediate needs in the program and top roof replacement priorities. |
| 2017 | 3541741603 | Central Library Window Replacement | 3,776,000 | 3,526,078 | 19,896 | 230,026 | 93.9% | R. Ellis | Construction complete. Project to financially close in 2020/2021, pending close of commitments. |
| 2017 | 3541741604 | Binbrook Town Hall Skylights | 250,000 | 247,739 | - | 2,261 | 99.1% | R. Ellis | To be closed in the next report. |
| 2017 | 3541741605 | HAMILTON Sign | - | 295,301 | - | (295,301) | N/A | R. Ellis | To be closed in the next report. |
| 2017 | 3541755700 | Downtown Office Accommodation | 100,000 | 60,674 | - | 39,326 | 60.7% | R. Ellis | Project ongoing in 2020/2021. |
| 2018 | 3541841010 | Facility Upgrades Libraries | 20,000 | 14,133 | - | 5,867 | 70.7% | R. Ellis | To be closed in the next report. |
| 2018 | 3541841013 | Firestations Facility Upgrade | 324,477 | 95,364 | - | 229,113 | 29.4% | R. Ellis | 29.4% funds spent - Timing & planning of select tenders were reprioritized towards needed & critical works, this created a shift of priorities to larger projects which is cash-flowed over several years and into 2021 in order to address list of current high priorities on the workplan for 2021. |
| 2018 | 3541841123 | Ancaster Tennis Bubble | 60,000 | 37,894 | - | 22,106 | 63.2% | R. Ellis | Design ongoing in 2020/2021 |
| 2018 | 3541841412 | Roof Management Program | 720,000 | 653,377 | - | 66,623 | 90.7% | R. Ellis | Project balance will be utilized to fund deficits or as WIP funding for 2021 Capital Budget Projects and then closed. |
| 2018 | 3541841532 | Facility Capital Maintenance | 359,024 | 357,448 | - | 1,576 | 99.6% | R. Ellis | To be closed in the next report. |
| 2018 | 3541841801 | Rymal Yard Building Repairs | 300,000 | 308,421 | - | (8,421) | 102.8% | R. Ellis | To be closed in the next report. |
| 2018 | 3541841802 | CHH CLEARING - 500 MacNab | - | 93,864 | 9,260 | (103,124) | N/A | R. Ellis | Clearing Project. |
| 2018 | 3541841910 | Stoney Creek City Hall -RCMP | 210,000 | 316,001 | - | (106,001) | 150.5% | T. Briatico | Deficit to be reconciled against annual program. Building envelope tender on RCMP facility is being prepared, including tie-ins to the roof on Stoney Creek City Hall. Tender will be issued in 2021. |
| 2018 | 3541849003 | Backflow Prevention Various | 975,000 | 284,203 | 458,452 | 232,345 | 76.2% | R. Ellis | Program ongoing in 2020/2021. |
| 2018 | 3541855001 | Yard Capital Renewal | 150,000 | 110,481 | - | 39,519 | 73.7% | R. Ellis | Reconcile against 3541955001 (Yard Capital Renewal Program) to eliminate deficit in that PID and then will close project in next report. |
| 2018 | 3541855100 | Facilities Audit Program | 100,000 | 104,133 | 2,293 | (6,426) | 106.4% | R. Ellis | Anticipate financial close in 2021 once commitments have cleared. Reconcile against annual program. |
| 2019 | 3541941013 | Firestations Facility Upgrade | 300,000 | 304,589 | 51,000 | (55,589) | 118.5% | R. Ellis | Financial close anticipated in 2021 once commitments clear. Deficit to be reconciled against annual program. |
| 2019 | 3541941401 | Downtown Office Strategy | 17,420,000 | 2,013,672 | 6,031,571 | 9,374,757 | 46.2% | D. Duarte | Project ongoing in 2020/2021. |

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| | | | a | b | c | d | e | | |
| 2019 | 3541941412 | Roof Management Program | 840,000 | 625,382 | 97,242 | 117,375 | 86.0% | R. Ellis | 86 % funds spent - available funds from favourable tenders and remaining funds moved to 2021 to meet the immediate needs in the program and top roof replacement priorities. |
| 2019 | 3541941532 | Facility Capital Maintenance | 413,000 | 257,468 | 129,486 | 26,046 | 93.7% | R. Ellis | WIP funds to be allocated to THF End Guard Capital Project as per Council Report PW20039. |
| 2019 | 3541941631 | Facilities Security Program | 271,356 | 229,172 | 22,396 | 19,788 | 92.7% | R. Ellis | Program ongoing in 2020/2021. |
| 2019 | 3541941648 | Parking Lot Rehabilitation | 550,000 | 273,654 | 102,351 | 173,995 | 68.4% | R. Ellis | WIP funds to be allocated to THF End Guard Capital Project as per Council Report PW20039. |
| 2019 | 3541941901 | Lifecycle Renew-Farmer'sMarket | 550,000 | 73,408 | 16,650 | 459,942 | 16.4% | R. Ellis | Project ongoing in 2020/2021. |
| 2019 | 3541941910 | RCMP Lease-Capital Replacement | 210,000 | 21,548 | 12,310 | 176,142 | 16.1% | R. Ellis | Building envelope tender on RCMP facility is being prepared, including tie-ins to the roof on Stoney Creek City Hall. Tender will be issued in 2021. All the available funds from previous years 2016, 2019 & 2020 are required in order to award the tender. |
| 2019 | 3541951900 | Generator ComplianceTest&Upgrd | 110,000 | - | - | 110,000 | 0.0% | R. Ellis | Program ongoing in 2021. Funds to be appropriated to 2021 capital budget. Project estimated to exceed \$400k construction and capital equipment replacement costs. The Generator Compliance Testing and Upgrades Program addresses the requirements for the City to maintain compliance with CSA Code. B139 including the completion of 10-year comprehensive inspections and the assessment and completion of equipment/site upgrades. In 2016, Cole Engineering was retained to conduct a code compliance assessment of the City's diesel generator facilities. The deficiencies identified in this report will be addressed through various site/equipment upgrades and construction to be undertaken in 2021-2022. |
| 2019 | 3541955001 | Yard Capital Renewal Program | 60,000 | 83,918 | 18,555 | (42,473) | 170.8% | R. Ellis | Program ongoing in 2020. Allocated funds from 3541655001 (Yard Capital Renewal Program) to address the deficit. |
| 2020 | 3542010555 | 2020 Chargebacks - Facilities | - | 140,764 | - | (140,764) | N/A | R. Ellis | Clearing Project. |
| 2020 | 3542041002 | City Hall Garage Roof Rehab | 140,000 | - | - | 140,000 | 0.0% | R. Ellis | Project ongoing in 2020/2021. |
| 2020 | 3542041005 | City Hall 5&6th Floor Renos | 295,000 | 5,294 | 9,683 | 280,023 | 5.1% | R. Ellis | Project ongoing in 2020/2021. |
| 2020 | 3542041009 | Compliance Remediation | 450,000 | 173,032 | - | 276,968 | 38.5% | R. Ellis | Program ongoing in 2020/2021. |
| 2020 | 3542041013 | Firestations Facility Upgrade | 350,000 | - | - | 350,000 | 0.0% | R. Ellis | Top priorities of the Fire Station Program in 2021 include the following: Stations 1 / 2 / 12 (mechanical) Stations 1 / 21 / 7 (parking) Stations 30/15/15 ((partial) roofs) Current priority work needed in Fire Stations exceeds funds available. |
| 2020 | 3542041014 | Demolitions - Facilities | 142,012 | 39,608 | 102,831 | (427) | 100.3% | R. Ellis | Program ongoing in 2020/2021. |
| 2020 | 3542041409 | Code & Legislative Compliance | 319,164 | 47,798 | 228,301 | 43,064 | 86.5% | R. Ellis | Program ongoing in 2020/2021. |

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| | | | a | b | c | d | e | | |
| 2020 | 3542041412 | Program - Roof Management | 1,600,000 | - | 38,000 | 1,562,000 | 2.4% | R. Ellis | Program ongoing in 2020/2021. Projects have internal resources working on preparing roof spec & tender development that will go to tender in 2021. The 2021 workplan currently includes Westdale Library roof (& HVAC) (\$1.75M) and Terryberry Library (& HVAC) (\$1.4M). Farmer's Market roof section replacements are a high priority at (\$1.5M), however insufficient total funding is available for all high priority roofs. Roof reviews and design are underway for various roofs in the Corporate Facilities portfolio as well a number of Fire Stations. Proposed 2021 funding for roofs (including appropriated funds from WIPS) are currently insufficient in order to address the highest priority roofs. Staff recently brought Information Report "Capital Lifecycle Renewal - Facilities Roof Replacements (PW18065(b)) (City Wide)" to GIC November 27, 2020 in order to outline the high priority roof replacements, annual life-cycle renewal funding shortfalls city-wide, risks associated with failing roofs and actions taken in the annual capital budget to prioritize roof replacements. |
| 2020 | 3542041532 | Facility Capital Maintenance | 342,656 | 92,003 | 57,326 | 193,328 | 43.6% | R. Ellis | Program ongoing in 2020/2021. |
| 2020 | 3542041910 | RCMP Lease-Capital Replacement | 210,000 | - | - | 210,000 | 0.0% | R. Ellis | Building envelope tender on RCMP facility is being prepared, including tie-ins to the roof on Stoney Creek City Hall. Tender will be issued in 2021. All the available funds from previous years 2016, 2019 & 2020 are required in order to award the tender. |
| 2020 | 3542051001 | Mechanical Lifecycle Renewal | 200,000 | - | - | 200,000 | 0.0% | R. Ellis | Staff have plans to replace highest priority mechanical infrastructure at end of life in the Corporate Facilities Portfolio. Current priorities include replacement components for boilers, fans and controls at end of life in 2021. |
| 2020 | 3542051900 | Generator ComplianceTest&Upgrd | 470,000 | - | 90,000 | 380,000 | 19.1% | R. Ellis | Program ongoing in 2020/2021. Project estimated to exceed \$400k construction and capital equipment replacement costs. The Generator Compliance Testing and Upgrades Program addresses the requirements for the City to maintain compliance with CSA Code. B139 including the completion of 10-year comprehensive inspections and the assessment and completion of equipment/site upgrades. In 2016, Cole Engineering was retained to conduct a code compliance assessment of the City's diesel generator facilities. The deficiencies identified in this report will be addressed through various site/equipment upgrades and construction to be undertaken in 2021-2022. |
| 2020 | 3542055100 | Facilities Audit Program | 310,000 | 709 | - | 309,291 | 0.2% | R. Ellis | Program ongoing in 2021. Funds to be appropriated to 2021 capital budget. Expenses exceeding \$200k are anticipated to hit in Q1 2021, including Building Condition Assessments (BCAs) for Corporate Facilities and annual staffing cost recovery (already expended in 2020 but not yet showing). Remaining costs will be utilized later in 2021 for additional priority BCAs within the workplan. |

Sub-Total Facilities Operations

248,044,193 212,151,915 21,067,975 14,824,304 94.0%

Entertainment Facilities

| | | | | | | | | | |
|------|------------|--------------------------------|---------|-----------|--------|----------|--------|----------|---|
| 2017 | 3721741600 | Commonwealth Sq&Summers Ln | 206,000 | 173,031 | 38,503 | (5,534) | 102.7% | R. Ellis | Once commitments close, reconcile with Project 3721949901 (Summer's Lane Rehab&Pedstrn) and close. |
| 2017 | 3721741805 | HCC HP & FOC Lifecycle Renewal | 922,000 | 1,002,799 | - | (80,799) | 108.8% | R. Ellis | Funds to be appropriated from 3722041805 (HCC FOCH & FOC) to eliminate deficit and then project will be closed. |

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| | | | a | b | c | d | e | | |
| 2014 | 4401456401* | Parkland - Stadium Precinct | 12,418,475 | 9,937,732 | 315,618 | 2,165,125 | 82.6% | C. Graham | RFP for consultant and environmental work awarded in Q4 2020. Demolition of the suspended slab completed in December 2020. 2021 work to focus on detailed design and Risk Assessment approvals. |
| 2015 | 4401556503 | Heritage Green Sports Pk Ph II | 1,629,703 | 1,014,750 | 332,085 | 282,868 | 82.6% | C. Graham | Construction of the entrance and trail nearing completion at December 2020. Anticipate substantial performance in Q1 2021. Future phases to complete the master plan in future years. |
| 2015 | 4401556504 | Trails Master Plan Update | 415,300 | 400,650 | 88 | 14,562 | 96.5% | C. Graham | Trail master plan update scheduled for 2021. Trail initiatives 4-4 and 5-6 requested for design funding under separate project id. New prioritization of initiatives in future years will be confirmed after the update is completed. |
| 2015 | 4401556506 | Vincent Massey Park Development | 624,000 | 579,821 | - | 44,179 | 92.9% | A. McDonald | Minor asphalt repairs remaining, to be completed Q2 2021. |
| 2016 | 4401649620 | Confederation Park - Wild Waterworks - Creation of a Master Plan for the Waterpark - HCA Lead | 200,000 | 165,930 | 36,274 | (2,204) | 101.1% | C. Graham | HSC to provide update in next report. |
| 2016 | 4401656605 | Upper Stoney Creek Splash Pad #2 | 836,510 | 812,770 | - | 23,740 | 97.2% | C. Graham | Project complete and will be closed in 2021. |
| 2016 | 4401656603* | Sam Lawrence Park | 374,354 | 284,288 | 21,400 | 68,666 | 81.7% | C. Graham | Master plan report was supported by Council in September 2020. Funds for phase 1 design to be allocated in the 2021 capital budget from Ward 7 and 8 area rating. 2021 work focused on detailed design, with construction to follow. |
| 2017 | 4401756612 | Up Country Ests Proposed Pk DB | 567,000 | 71,310 | 495,313 | 377 | 99.9% | C. Graham | Park is named Cranberry Hill Park. Park is complete, with final payments to the developer pending. |
| 2017 | 4401756701 | North Wentworth Pk Lands Exp | 350,000 | 35,000 | - | 315,000 | 10.0% | C. Graham | Ongoing work to expand Mars Park though parkland purchase and dedication from industrial subdivision. No additional progress from last update. Completion timing dependent on Developer. |
| 2017 | 4401756702 | Fallen Firefighter's Memorial | 125,000 | 64,357 | 43,609 | 17,034 | 86.4% | C. Graham | Detailed design nearing completion, with target of Q1 2021 for final drawings. Communication ongoing with Councillor and Fire Fighters for funding and timing of construction. |
| 2017 | 4401756703 | Mountain Brow Path | 841,000 | 344,905 | 39,588 | 456,507 | 45.7% | C. Graham | Archaeology stage 1 and 2 are complete. Environmental study review is underway. Detailed design anticipated in 2021 with construction to follow in future years. Project coordinated with road improvement works and to be tendered together in phases. |
| 2017 | 4401756710 | Valley Prk-Skateboard Prk | 100,000 | 57,083 | 42,781 | 136 | 99.9% | C. Graham | Detailed design for Valley Park being finalized in Q4 2020, and anticipate a tender in Q1 2021. Construction to continue throughout the summer of 2021. |
| 2017 | 4401756824 | William Connell Community Park | 950,000 | 714,566 | 427,611 | (192,177) | 120.2% | C. Graham | Deficiencies corrected, warranty period has started. Coordination of work with Phase 2 field house and future phase 3 expansion lands. Project deficit resolution underway. |
| 2017 | 4401756706* | Roxborough Park ReDev & Design | 1,091,000 | 64,028 | 14,570 | 1,012,402 | 7.2% | C. Graham | Detailed design is complete. Waiting on contribution of construction funding through development. Anticipated project completion dependent on the Developer. |
| 2017 | 4401756907* | Century Street Park | 330,000 | 182,256 | 152,702 | (4,958) | 101.5% | C. Graham | Project substantially complete, pending final payments and holdback release. |
| 2018 | 4401856601 | Legislated Monitoring | 139,900 | 50,215 | 21,331 | 68,354 | 51.1% | K. Bunn | Ongoing including species at risk overseen by Parks Operations - multi year monitoring required. |
| 2018 | 4401856803 | RHV Trails Mstr Plan The Nest | 300,000 | 63,782 | 9,570 | 226,648 | 24.5% | C. Graham | Funds in this project id are for construction. Design work is paused, pending coordination with the Joint Stewardship board. Construction to follow design work. |
| 2018 | 4401856804 | Highbury Meadows North Park | 64,000 | 17,008 | - | 46,992 | 26.6% | C. Graham | Waiting on the development in the area to advance to facilitate this park design and construction. |
| 2018 | 4401856805 | Cline Park Redevelopment | 784,000 | 204,762 | 8,719 | 570,519 | 27.2% | C. Graham | Tender scheduled to close on January 11, 2020, with construction to commence shortly after. Construction anticipated to extend over the summer of 2021. |
| 2018 | 4401856806 | BookjansW PropPrk-AncasterGlen | 600,000 | 586,504 | 16,375 | (2,879) | 100.5% | C. Graham | Project is substantially complete, but monitoring required due to poor fill condition. Keep PO open until summer 2021 to assess. |

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| | | | a | b | c | d | e | | |
| 2018 | 4401856812 | Spencer Creek Estates (14) | 360,000 | 80,631 | 204,808 | 74,561 | 79.3% | C. Graham | Construction is substantially complete, pending release of holdback and warranty. |
| 2018 | 4401856813 | Chedoke Falls Viewing Study | 60,000 | 55,312 | 1,680 | 3,008 | 95.0% | C. Graham | Studies continuing, to inform design and approvals. Work in 2021 to proceed with design detailing and public consultation. |
| 2018 | 4401856815 | Caterini Park (Binbrook) | 477,000 | 463,444 | 13,614 | (58) | 100.0% | C. Graham | Construction is substantially complete, pending release of holdback and warranty. |
| 2018 | 4401856817 | Fifty Road Parkette Redev | 348,000 | 160,343 | - | 187,657 | 46.1% | C. Graham | Project complete and will be closed in 2021. |
| 2018 | 4401856819 | Waterfalls Viewing | 362,500 | 294,655 | 53,776 | 14,070 | 96.1% | C. Graham | Structural design and public consultation continuing for the Albion Falls south viewing platform. Construction funding required in future years. Approvals required. |
| 2018 | 4401856820 | Waterford Park | 241,550 | 202,078 | 39,606 | (135) | 100.1% | C. Graham | Construction of park redevelopment is underway and will carry over into spring of 2021. |
| 2018 | 4401858800 | Skatepark Facility - Rec Study | 1,990,000 | 536,655 | 31,179 | 1,422,166 | 28.5% | C. Graham | Detailed design for Valley Park being finalized in Q4 2020, and anticipate a tender in Q1 2021. Construction to continue throughout the summer of 2021. |
| 2018 | 4401856615* | John St N Rebecca Master Plan | 3,257,600 | 3,071,975 | 144,187 | 41,438 | 98.7% | C. Graham | Project is substantially complete. Additional work was required in summer and fall of 2020. Holdback release for that additional work is required and warranty to start prior to closing PO. |
| 2018 | 4401856811* | Cross of Lorraine-Restoration | 10,000 | - | - | 10,000 | 0.0% | C. Graham | Councillor led initiative. Confirmation of scope pending a meeting with the land owners in Q1 2021. |
| 2019 | 4401955600 | Parks Testing and Reporting | 50,000 | 34,329 | 15,614 | 58 | 99.9% | C. Graham | PO commitment ongoing. Keep open until construction testing requirements are complete, and PO can then be closed. |
| 2019 | 4401956802 | Beach Park Dev Program | 345,000 | 10,910 | - | 334,090 | 3.2% | C. Graham | Ongoing program. Funded through Beach Reserve at Councillor's request. For use at Councillor's discretion. |
| 2019 | 4401956904 | Andrew Warburton Memorial Park | 150,000 | 86,551 | 62,653 | 797 | 99.5% | C. Graham | Detailed design work being finalized in Q1 2021 anticipating tender in March 2021. Construction in summer 2021, pending confirmation of funding. |
| 2019 | 4401956906 | Gatesbury Park | 89,000 | 60,090 | 26,509 | 2,401 | 97.3% | C. Graham | Detailed design is complete. Construction funds requested in 2021 capital budget. Construction anticipated for summer of 2021. |
| 2019 | 4401956912 | Meadowlands Comm Park | 541,000 | 158,674 | 7,766 | 374,559 | 30.8% | C. Graham | Tender closed over available funds, so negotiation with low bidder required before award. Construction to start in 2021, with completion prior to summer 2021. |
| 2019 | 4401956921 | Johnson Tew Planting | 42,582 | 9,151 | - | 33,431 | 21.5% | C. Graham | Project complete. Project to be closed out, and remaining funds moved to 4402155600 - Parks Testing and Reporting through the 2021 capital budget process. |
| 2019 | 4401956922 | Alexander Park Skate Park | 492,000 | 97,040 | - | 394,960 | 19.7% | C. Graham | Public consultation started in fall 2020 in coordination with the Councillor's office. Consultation to continue into 2021, with detailed design to follow. Construction in future years. |
| 2019 | 4401956925 | City Hall Peace Garden | 90,000 | 17,074 | 58,450 | 14,476 | 83.9% | C. Graham | Project is substantially complete, pending holdback release and warranty start. |
| 2019 | 4401956926 | HAAA - Implementation of MP | 171,000 | 31,193 | - | 139,807 | 18.2% | C. Graham | Working with Councillor's office and community representatives to guide public consultation. to tie into larger consultation with neighbourhood. Consultation and design work anticipated in 2020. Future funds required for construction. |
| 2019 | 4401956929 | HRTMP Init7-1 LmrdgeHydroTrail | 108,000 | 39,482 | 29,233 | 39,285 | 63.6% | C. Graham | Detailed design work being finalized in 2021 to inform license agreements and approvals for construction. Target of Q4 2021 for tender. |
| 2019 | 4401956930 | Citywide Shoreline Protection | 30,950,000 | 2,140,094 | 436,084 | 28,373,822 | 8.3% | C. Graham | Construction of Fifty Road Parkette is complete. Detailed design work is underway for the Hamilton Harbour Waterfront Trail as priority in 2020 and 2021. Additional work in 2021 will include shoreline master plan for Confederation Beach Park, Indigenous consultation, and additional archaeology. |
| 2019 | 4401956932 | HRTMP Init15-12 MtnBrowRdLink | 43,000 | 4,039 | - | 38,961 | 9.4% | C. Graham | Work facilitated by Growth Management through subdivision agreement. Coordinated with development of the subdivision. |

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| | | | a | b | c | d | e | | |
| 2019 | 4401956933 | HRTMP Init15-7_Hwy5-MtnBrowLnk | 613,000 | 144,655 | 16,637 | 451,708 | 26.3% | C. Graham | Project coordinated with Gatesbury Park project. Detailed design is complete and will be tendered in early 2021. Construction to follow. |
| 2019 | 4401956934 | Chedoke Falls Viewing Implmntn | 572,000 | 205,543 | 61,284 | 305,173 | 46.6% | C. Graham | Studies continuing, to inform design and approvals. Additional detail is required to ensure NEC approval is possible. Work in 2021 to proceed with design detailing and public consultation. Future funds required for tender package preparation and construction. |
| 2020 | 4402010555 | 2020 Chargebacks - Open Space | - | (512,378) | - | 512,378 | N/A | C. Graham | Operating costs are recovered from this project and allocated to various Open Space projects. Costs will be fully recovered & reallocated at December 2020. |
| 2020 | 4402055001 | Parkland Acquisition Strategy | 50,000 | 11,277 | - | 38,723 | 22.6% | C. Graham | This project will be combined with a larger Park Master plan project. Funding requested for Park Master Plan project in 2021 capital budget, to commence in Q1 2021 and anticipate completion in Q2 2022. |
| 2020 | 4402055600 | Parks Testing and Reporting | 34,000 | 30,574 | 1,586 | 1,840 | 94.6% | C. Graham | Material testing for park construction projects as required. |
| 2020 | 4402056002 | Skinner Pk WaterdwnSNgrbrhd Pk1 | 624,000 | 62,400 | - | 561,600 | 10.0% | C. Graham | Project is led by the Developer and at the developer's timing. Design is complete, but tender not yet awarded. Anticipate construction in spring 2021. |
| 2020 | 4402056003 | Mohawk Sports Park Masterplan | 90,000 | 20,299 | - | 69,701 | 22.6% | C. Graham | Commencement of this master plan in 2021 to review of the existing facilities and amenities to determine lifecycle replacement and city-wide recreational needs. Masterplan will guide future project work at the site. Possible Commonwealth Games implications. |
| 2020 | 4402056004 | Morton Park Redevelopment | 100,000 | 22,554 | - | 77,446 | 22.6% | A. McDonald | Playground lifecycle replacement and relocation within the park. Anticipated project completion Q4 2021. |
| 2020 | 4402056005 | Kenilworth Parking Lot | 250,000 | 71,114 | 1,447 | 177,439 | 29.0% | C. Graham | Greening at 441 Kenilworth Avenue North to create parkette. Councillor-funded initiative. Geotechnical and environmental studies are complete and conceptual design underway. Anticipate public consultation in Q1 2021, and construction to commence in Q4 2021. |
| 2020 | 4402056008 | Southam Park Master Plan | 74,779 | 20,299 | - | 54,480 | 27.1% | C. Graham | Public consultation to determine conceptual design has begun. Work in 2021 will include conceptual design and consultation completion and a start on the detailed design work. Construction to follow in future years. |
| 2020 | 4402056010 | Highland Rd Pk-Central Pk Dev | 776,000 | 77,600 | - | 698,400 | 10.0% | C. Graham | Developer-build park in Upper Red Hill Parkway area. Design work underway and anticipate construction in 2021- timing determined by developer. Parkland development finance agreement (PDFa) yet to be completed. |
| 2020 | 4402056011 | Valley Community Centre Park | 80,000 | 18,285 | - | 61,715 | 22.9% | C. Graham | Public consultation is complete, and detailed design will proceed in 2021. construction to follow in future years. |
| 2020 | 4402056015 | McQuesten Urban Fitness Trail | 200,000 | 45,108 | - | 154,892 | 22.6% | C. Graham | Project tender will close on December 22, 2020 with construction to commence in early 2021. |
| 2020 | 4402056024 | Summit Phase 10 (Parkette) | 361,000 | 37,400 | 319,871 | 3,729 | 99.0% | C. Graham | Construction is substantially complete. Final payment to be processed when received, and then release of holdback and warranty to follow. |
| 2020 | 4402056820 | Waterford Park | 1,200,000 | 463 | 881,029 | 318,508 | 73.5% | C. Graham | Construction of park redevelopment is underway and will carry over into spring of 2021. |
| 2020 | 4402056918 | BeasleyPk RehabPh2-KellySt Ped | 644,119 | 362,470 | 148,282 | 133,367 | 79.3% | C. Graham | Detailed design work for tender of skateboard park to address health and safety risk is complete. Tender in Q1 2021, with construction in spring 2021. Work in 2021 also to include design of phase 2 works and coordination of Kelly Street closure. |
| <i>Sub-Total Open Space Development</i> | | | 92,439,149 | 45,971,224 | 5,671,789 | 40,796,136 | 55.9% | | |
| <i>Parks Operations</i> | | | | | | | | | |
| 2015 | 4401549002 | Marina Pier&Dock Repair-Replic | 252,100 | 244,853 | 7,726 | (479) | 100.2% | A. McDonald | First phase of project complete, remainder of funding to address permits required to complete repair work. Estimated completion Q3 2021. |
| 2017 | 4401751700 | 2017 Small Equipment Replace | 71,964 | 72,030 | - | (66) | 100.1% | A. Storey | Project complete. Pending appropriation to fund project deficit. Project closure Q4 2020. |

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|---------------|------------|---|----------------------|--------------------------|---------------------|--------------------------------------|--------------------------|--|--|
| | | | a | b | c | d | e | | |
| 2018 | 4401849102 | Waterfront (Bayfront) Trail | 436,150 | 438,745 | 45,013 | (47,608) | 110.9% | A. McDonald | Project complete. Pending PO closure and appropriation to fund project deficit. Project closure Q4 2020. |
| 2018 | 4401849107 | Park Fencing Program | 138,650 | 49,808 | - | 88,842 | 35.9% | A. McDonald | Work tendered and awarded for Heritage Green Sports Park. Completion in Q2 2021. |
| 2018 | 4401849801 | Monitoring & Repairs of the Escarpment & Waterfront | 65,000 | 28,682 | - | 36,318 | 44.1% | A. McDonald | Escarpment stair condition assessment initiated, anticipated completion in Q1 2021. |
| 2018 | 4401855801 | Emergency Shoreline Study | 340,000 | 259,251 | 25,022 | 55,727 | 83.6% | C. Graham | Shoreline study is complete. Monitoring training for staff was not possible due to COVID-19 restrictions. Anticipate the training to be completed in 2021 after which the project can be closed. |
| 2018 | 4401855802 | Confederation Beach Shoreline Replacement | 875,000 | 331,734 | 6,244 | 537,021 | 38.6% | A. McDonald | Work ongoing, with one final site to be completed in Q1 2021. |
| 2019 | 4401911601 | Cemetery Roads Rehabilitation Program | 220,352 | 227,759 | - | (7,407) | 103.4% | A. McDonald | Project complete. Pending appropriation to fund project deficit. Project closure Q4 2020. |
| 2019 | 4401941001 | Cemetery Building Repairs | 115,000 | 94,943 | 19,997 | 60 | 99.9% | A. McDonald Should be Facilities, Leanne | Project complete. Pending appropriation to transfer balance of funds to 4402011601 Cemetery Roads Rehab. |
| 2019 | 4401949101 | Park Pathway Resurfacing | 244,900 | 210,707 | 30,283 | 3,911 | 98.4% | A. McDonald | Funding to be combined with 2021 works, including Pier 4 Park. To be completed Q4 2021. |
| 2019 | 4401949107 | Park Fencing Program | 113,647 | 15,974 | 13,136 | 84,537 | 25.6% | A. McDonald | Project complete and excess funds required to help facilitate 2021 projects. Project closure Q4 2020. |
| 2019 | 4401949510 | Spraypad Infrastructure Rehab | 46,300 | 8,101 | - | 38,199 | 17.5% | A. McDonald | Funds required to help facilitate ongoing projects. Appropriation to 4402056001 pending and project closure is expected Q4 2020. |
| 2019 | 4401951700 | Small Equipment Replacement | 113,323 | 44,802 | 49,676 | 18,845 | 83.4% | A. Storey | Project completed and pending final invoice payment. Project to be closed end of Q1 2021. |
| 2019 | 4401951903 | Confederation Beach Pk-Capital Maintenance | 175,000 | - | 175,000 | - | 100.0% | A. Byrne | HCA lead; funds are for capital and major maintenance required at Confederation Park, invoices for completed work to be received from HCA. Funds will be consolidated with 2021 funds to facilitate HCA capital maintenance works planned in 2021. |
| 2019 | 4401952100 | CSA Safety Material Replacement | 173,900 | 61,140 | 13,306 | 99,454 | 42.8% | A. McDonald | Project complete and excess funds required to help facilitate 2021 projects. Project closure Q4 2020. |
| 2019 | 4401952600 | Playground Lifecycle Replacement Program | 637,600 | 497,255 | 47,328 | 93,016 | 85.4% | A. McDonald | Project complete and excess funds required to help facilitate 2021 projects. Project closure Q4 2020. |
| 2019 | 4401954699 | Tennis & Multi-use Court Rehabilitation | 212,000 | 156,490 | - | 55,510 | 73.8% | A. McDonald | Projects completed, remaining funding to be used to support the 2021 Court Rehabilitation program. |
| 2019 | 4401955800 | QC-CA-Parks & Cemetery Material Testing | 18,766 | 8,435 | 498 | 9,833 | 47.6% | A. McDonald | Geotechnical testing associated with asphalt rehabilitation to support 2020 ongoing programs will be completed by Q4 2020. |
| 2019 | 4401956600 | Olmstead Open Space-Monitoring | 47,000 | 9,121 | 24,594 | 13,285 | 71.7% | C. Graham | Monitoring ongoing for prairie establishment. Weed removal and additional planting as required. |
| 2019 | 4401956902 | Red Hill Phase 3 and 4 Park | 650,000 | 61,191 | - | 588,809 | 9.4% | C. Graham | Construction is underway and nearing completion. Parkland Development Finance Agreement (PDFA) signed. Payments will be processed as they are received. |
| 2019 | 4401956903 | StonechurchTrail Link @Dartnall | 205,000 | 29,026 | 173,082 | 2,892 | 98.6% | C. Graham | Construction is substantially complete. Final payments and holdback release pending. |
| 2019 | 4401956910 | Ancaster Soccer Improvements | 390,000 | 90,586 | 340,336 | (40,922) | 110.5% | C. Graham | Construction is underway and nearing completion. Final payments and holdback release anticipated in Q1 2021. Project deficit will be addressed through PO closures. |
| 2020 | 4242009101 | Alexander Park Playground | 50,000 | 51,826 | - | (1,826) | 103.7% | A. McDonald | Project complete. Pending appropriation to fund project deficit. Project closure Q4 2020. |
| 2020 | 4242009202 | Sidewalk repairs Ward 2 | 30,000 | - | 30,000 | - | 100.0% | E Soldo/R. Marques | Complete - Close after year end reporting |
| 2020 | 4242009501 | Sidewalk & rolled curb Ward 5 | 40,000 | - | 40,000 | - | 100.0% | E Soldo/R. Marques | Complete - Close after year end reporting |
| 2020 | 4402011601 | Cemetery Roads Rehab Program | 100,000 | 73,019 | 10,000 | 16,981 | 83.0% | A. McDonald | Appropriation pending to 4402111601, Project closure Q1 2021. |

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|--|------------|--------------------------------|----------------------|--------------------------|---------------------|--------------------------------------|--------------------------|-----------------|---|
| | | | a | b | c | d | e | | |
| 2020 | 4402049004 | Parkside Cemetery Developmnt | 427,700 | - | - | 427,700 | 0.0% | K. Bunn | Improvements to include grading, gateway and internal roadway works. Extensive project and tender is expected to be issued in Q1 2021 with project completion anticipated in Q4 2021. |
| 2020 | 4402049006 | Millgrove Drainage & Repair | 90,000 | - | - | 90,000 | 0.0% | K. Bunn | Delayed start due to COVID-19. Drainage review of park required, including survey and detailed design. Project anticipated to be completed in Q3 2021. |
| 2020 | 4402049101 | Park Pathway Resurfacing | 320,500 | 206,668 | 73,340 | 40,492 | 87.4% | A. McDonald | Projects completed, Eleanor Park deferred to 2022. Remaining funds to be combined with 2021 pathway program. |
| 2020 | 4402049104 | Security Lighting Program | 155,236 | 18,110 | 41,414 | 95,712 | 38.3% | A. McDonald | Lighting replacements at various parks and retrofits for escarpment stairs completed. Remaining funding to be aggregated with future capital funding to support Sport park lighting replacement needs in 2021. |
| 2020 | 4402049107 | Park Fencing Program | 148,000 | 18,082 | 68,883 | 61,035 | 58.8% | A. McDonald | Projects completed, remaining funds to be used for park fencing improvements in 2021. |
| 2020 | 4402051601 | Equipment Acquisitions - DC | 247,000 | - | - | 247,000 | 0.0% | A. Storey | Purchase of equipment is in progress with fleet - a trailer, 2 mowers and a utility vehicle. As new contracts were required for these items they were not completed in 2020 but expect to be completed by mid 2021. |
| 2020 | 4402051903 | ConfederationBeach Pk-CapMtnce | 175,000 | - | - | 175,000 | 0.0% | A. Byrne | HCA led, will be used to support capital program once other capital projects are completed. Funds will be consolidated with 2021 funds to facilitate HCA capital maintenance works planned in 2021. |
| 2020 | 4402051904 | Wild Waterworks - CapMtnce | 530,000 | - | 530,000 | - | 100.0% | K. Bunn | Approved by GIC report PW20014 on March 20th, to be funded from Reserve 112224 Waterpark Operations. To perform capital works on the Eazy River Ride at Wild Waterworks to satisfy Public Health Services order. Project is complete and pending invoice approval. Project closure anticipated Q1 2021. |
| 2020 | 4402052100 | CSA Safety Material Replace | 474,136 | 187,550 | 48,518 | 238,068 | 49.8% | A. McDonald | Replacements proposed for Golf Links 1 Park, Winona Park, Lisgar Park, Mountview Park, Hopkins Rotary Park and Veevers Park. Protracted procurement timelines delayed project start. To be completed Q3 2021. |
| 2020 | 4402052600 | Playground Lifecycle Replace | 860,000 | 67,963 | 1,794 | 790,243 | 8.1% | A. McDonald | Replacements proposed for Golf Links 1 Park, Winona, Lisgar Park, Mountview Park, Hopkins Rotary and Veevers Park. Protracted procurement timelines delayed project start. To be completed Q3 2021. |
| 2020 | 4402053001 | Cemetery Document Digitization | 80,000 | - | - | 80,000 | 0.0% | K. Bunn | Project start delayed due to COVID-19. Work to begin Q4 2020 and is expected to continue into 2021. |
| 2020 | 4402056001 | Leash Free Dog Park Program | 80,000 | 18,572 | 80,860 | (19,432) | 124.3% | K. Bunn | Project complete. Pending appropriation from 4401949510 to fund project deficit. Project closure Q4 2020. |
| <i>Sub-Total Parks Operations</i> | | | 9,349,224 | 3,582,425 | 1,896,050 | 3,870,750 | 58.6% | | |
| <i>Forestry & Horticulture</i> | | | | | | | | | |
| 2011 | 4451153001 | Emerald Ash Borer Plan | 19,576,631 | 14,802,907 | 1,102,031 | 3,671,692 | 81.2% | S. Scarlett | 2020 program is on schedule and on budget. The number of Ash tree removals are reducing and 1 for 1 tree replacement planting is the focus of the remaining 2 years of the 10 year program. |
| 2014 | 4451451004 | Gage Park Tropical House | 5,671,500 | 5,604,570 | - | 66,930 | 98.8% | S. Scarlett | This project is still in the warranty period and will close following the completion of the warranty period. |
| 2019 | 4451953444 | Tree Planting Program | 1,423,500 | 1,339,965 | 366,826 | (283,291) | 119.9% | S. Scarlett | All funds committed to 2020 PO's with project closure to be completed following invoice payments (Q4 2020). |
| 2020 | 4452051700 | 2020 Small Equipment Replace | 74,577 | 20,579 | 50,571 | 3,427 | 95.4% | A. Storey | Small equipment for forestry and horticulture is requested on a 3 year cycle. The current project is from 2020-2022. All funds will be spent evenly in the 3 years and the project will be fully spent by the end of 2022. |
| 2020 | 4452051900 | Horticulture Infrastruct Repl | 60,000 | - | 20,020 | 39,980 | 33.4% | S. Scarlett | Project was delayed due to COVID-19 non-essential construction requirements in 2020. Work to be completed in 2021. |
| 2020 | 4452053444 | Tree Planting Program | 1,345,000 | 788,018 | 361,630 | 195,352 | 85.5% | S. Scarlett | Funds for 2020 planting projects committed and project is underway. All funds will be committed by 2020 year end. |
| <i>Sub-Total Forestry & Horticulture</i> | | | 28,151,208 | 22,556,039 | 1,901,078 | 3,694,091 | 86.9% | | |

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|---------------------------------|------------|--|----------------------|--------------------------|---------------------|--------------------------------------|--------------------------|------------------------|--|
| | | | a | b | c | d | e | | |
| Sub-Total Parks Division | | | 129,939,582 | 72,109,688 | 9,468,916 | 48,360,977 | 62.8% | | |
| Waterfront Program | | | | | | | | | |
| 2013 | 4401356800 | Bayfront Park Work Yard | 436,000 | 422,014 | 34,443 | (20,457) | 104.7% | R. Ellis | Linked with PID 7101841800, this project is nearing construction completion. Once commitments clear, anticipate financial close in 2021/2022. |
| 2013 | 4401356801 | Confederation Park - Sports Park Development | 11,539,185 | 9,822,303 | 552,987 | 1,163,895 | 89.9% | C. Graham | Tender for phase 2 and 3 to complete the sports park. Work will start upon award, in a few weeks, and will likely complete in 2022. Construction of field house, works yard, parking lot, walkways, playground, tree planting, landscape completion. |
| 2013 | 8201355880 | Implementation of Setting Sail | 461,750 | 459,794 | 2,294 | (338) | 100.1% | E English / C Phillips | Complete - close once p.o. has been paid/cleared |
| 2015 | 4411506104 | West Harbour Draft Plan&Zoning | 641,540 | 592,952 | 13,232 | 35,356 | 94.5% | E English | Complete - close once p.o. has been paid/cleared |
| 2015 | 4411506105 | Pier 5-7 Marina Reconstruction | 8,785,000 | 9,347,217 | 172,944 | (735,161) | 108.4% | E English | Project complete; Variance is made up of revenues expected from RYHC and HOPA per finance agreements. RHYC and HOPA have been invoiced. Payment of ~\$157K from HOPA rec'd per settlement; \$131,500 payable upon expansion. |
| 2015 | 4411506106 | Marina Services & Gas Dock | 1,200,000 | 470,818 | 60,817 | 668,365 | 44.3% | E English | Project underway; design complete. Implementation being coordinated with HWT (Piers 5-7) |
| 2015 | 4411506107 | Pier5-7 Marina Shoreline Rehab | 12,393,700 | 1,911,385 | 41,339 | 10,440,975 | 15.8% | E English | Awarded and construction has started. |
| 2015 | 4411506108 | West Harbour RSC | 1,633,900 | 1,644,333 | - | (10,433) | 100.6% | E English | 99% complete - Certificate of Property Use finalized; RSC being finalized. |
| 2015 | 4411506109 | West Harbour Site Remediation | 1,682,000 | 1,048,413 | 497,455 | 136,132 | 91.9% | E English | Remaining funds to be used for building demolition on piers 5-7 in 2021. |
| 2015 | 4411506111 | Bayfront Park Beach Study | 288,850 | 229,298 | 101 | 59,451 | 79.4% | E English | Study complete; surplus funds should be used to advance investigation of alternate uses of beach area. |
| 2015 | 4411506201 | Central Park Master Plan | 100,000 | 111,766 | 2,341 | (14,108) | 114.1% | E English | Design complete. Variance; to be resolved in 2020 with transfer from park construction account |
| 2016 | 4411606001 | CHH Site Servicing Study (Jamesville) | 120,000 | 15,453 | - | 104,547 | 12.9% | E English | CHH has approved Jamesville Redevelopment Limited Partnership as the preferred Proponent for the re-development of the CHH-owned Jamesville social housing site. Formal TOR Agreement expected to be executed by the end of Q.3 2020. Expectation is the responsibility for site servicing to be transferred to the Proponent. |
| 2016 | 4411606002 | Real Estate Disposition Process | 964,200 | 644,029 | 35,498 | 284,673 | 70.5% | E English | City & WSC expected to execute with LPAT Settlement completed for Pier 8; Piers 6-7 Development Block real estate sale in Q3 2020 being reviewed at the moment. |
| 2016 | 4411606003 | Community Engagement Imp. | 460,000 | 305,625 | 487 | 153,888 | 66.5% | E English / C Phillips | Public animation program on-hold as a result of COVID-19. Public engagement activities expected to continue in various ways during construction process in years 2020-2021. |
| 2016 | 4411606004 | Marketing Communication Imp. | 450,000 | 106,994 | 13,078 | 329,928 | 26.7% | E English / C Phillips | Program on-going. |
| 2016 | 4411606101 | Pier 6-8 Servicing Design | 1,060,000 | 887,002 | 165,931 | 7,067 | 99.3% | E English | Complete - close once p.o. has been paid/cleared |
| 2016 | 4411606102 | Pier 5-7 Boardwalk | 7,844,300 | 96,535 | - | 7,747,765 | 1.2% | E English | Awarded and construction has started. |
| 2016 | 4411606103 | Pier 6 Artisan Village (CAN150) | 1,191,900 | 24,714 | 57,947 | 1,109,240 | 6.9% | E English | Portion of project to be delivered by HWT in 2020; remainder to be managed by City starting in 2021 (design) and construction (2022+). Needs to be transferred to Facilities for implementation. |
| 2016 | 4411606104 | Pier 7 Commercial Village | 3,095,100 | 123,791 | 132,539 | 2,838,770 | 8.3% | E English | Project delayed; expect tender in Q2 2021 or later. |
| 2016 | 4411606105 | Pier 8 Shorewall | 16,495,000 | 15,569,736 | 923,112 | 2,152 | 100.0% | E English | Project complete and under warranty. |
| 2016 | 4411606106 | Pier 8 Promenade | 8,010,000 | 1,129,843 | 6,854,170 | 25,987 | 99.7% | E English | Project awarded, and construction underway. |
| 2016 | 4411606111 | Bayfront Park Beach Rehab | 280,000 | 84,053 | - | 195,947 | 30.0% | E English | Implementation on hold; alternative use options to be considered in 4411506111 Bayfront Park Beach Study |
| 2016 | 4411606201 | Bar-Tiff Site Remediation | 350,000 | 143,628 | 13,215 | 193,157 | 44.8% | E English | Consider using for Piers 5-7 if bids are high or close at end of 2020 after review of any outstanding work related to the Film Studio project. |
| 2016 | 4411606202 | Bar-Tiff Site Servicing Study | 180,000 | 32,362 | - | 147,638 | 18.0% | E English | MOU executed and site due-diligence is on-going. |

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|--|-------------|---------------------------------------|----------------------|--------------------------|---------------------|---|-----------------------------|---------------------|---|
| | | | a | b | c | d | e | | |
| 2016 | 5121692001 | Central Park Remediation | 4,900,000 | 1,073,075 | 340,550 | 3,486,376 | 28.8% | E. English | RMMs finalized, being incorporated in to Central Park Remediation project. |
| 2017 | 4411706101 | Pier 6-8 Servicing Constrn | 9,559,500 | 7,476,261 | 1,279,804 | 803,435 | 91.6% | E English | Servicing complete. Streetscaping after condo development. |
| 2017 | 4411706102 | Pier 8 Park | 1,419,300 | 273,228 | 44,918 | 1,101,154 | 22.4% | E English | Project expected to tender Q1 2021. |
| 2017 | 4411706103 | Bayfront Park Upgrades Ph 1 | 500,000 | 22,190 | - | 477,810 | 4.4% | E English | Delay project until final cost estimates developed for Piers 5-7; if funding req'd then this project should be considered for deferral. |
| 2017 | 4411706104 | Artisan Village Design Study | 110,000 | 60,512 | 41,847 | 7,641 | 93.1% | E English | Project underway by HWT |
| 2017 | 4411706105 | WH Parking Garage Feasibility | 300,000 | 13,314 | - | 286,686 | 4.4% | E English | RFP possible in 2021; waiting for outcome of Pier 8 Development Agreement. Project needs to be transferred to PED Transportation Planning for implementation. |
| 2017 | 4411706201 | Bar-Tiff Real Est Solicitation | 200,000 | - | - | 200,000 | 0.0% | E English | City & Hamilton Film Studios have an executed MOU. Due-diligence stage is ongoing with funds dedicated for City studies. |
| 2017 | 4411706202* | Adaptive Comm Re-use 125 Barton St. W | 800,000 | 816,606 | - | (16,606) | 102.1% | E English / R Ellis | Complete - pending final review/audit |
| 2018 | 4411806102 | Macassa Bay Shoreline Improv | 1,150,000 | 167,698 | 6,625 | 975,677 | 15.2% | E English | RFP for functional design has been postponed due to staff changes. Expect resuming 2021. |
| 2018 | 4411806103 | Macassa Bay Boardwalk Trail | 1,100,000 | 20,744 | - | 1,079,256 | 1.9% | E English | RFP for functional design has been postponed due to staff changes. Expect resuming 2021. |
| 2018 | 4411806104 | West Harbour Public Art | 710,000 | 68,487 | 388,296 | 253,217 | 64.3% | E English | Winning artist for Pier 6/7 named; project underway with installation in 2021 |
| 2018 | 4411806105 | Police Marine Facility Replac | 600,000 | 618,476 | 11,628 | (30,104) | 105.0% | E English | Interim facility completed and occupied. Interim docks in place. Finalize POs and close in 2021. |
| 2018 | 4411806106 | James St CSO Tank overflow pipe | 375,000 | 34,331 | 6,805 | 333,864 | 11.0% | E English | To be implemented with Piers 5-7 Phase 1 |
| 2020 | 4412006105 | Pier 8 - Utilities | 2,750,000 | - | - | 2,750,000 | 0.0% | E English | Expect Q2 2021 start. |
| 2018 | 4411806201 | Central Park Redevelopment | 1,647,000 | 350,167 | - | 1,296,833 | 21.3% | G Norman/E. English | Detailed design completed; awaiting final remediation requirements before RFT Q1 2021 |
| 2020 | 4412010555 | 2020 Chargebacks - W Harbour | - | 300,257 | - | (300,257) | N/A | E Waite / McNab | To fund Engineering Services staffing costs through capital for work on West Harbour related capital projects, both in-year and future. |
| Sub-Total West Harbour Initiative | | | 105,783,225 | 56,519,405 | 11,694,403 | 37,569,417 | 64.5% | | |
| TOTAL PUBLIC WORKS - TAX FUNDED | | | 1,199,975,807 | 641,821,974 | 117,559,773 | 440,594,060 | 63.3% | | |

*Note: Project is partially or fully funded from Area Rating (Wards 1 to 10, and 14) reserves

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|---------------|------------|-------------|----------------------|--------------------------|---------------------|--------------------------------------|--------------------------|-----------------|---|
| | | | a | b | c | d | e | | |

PLANNING & ECONOMIC DEVELOPMENT

Growth Management Division

Water Growth Program

| | | | | | | | | | |
|---------------------------------------|------------|-------------------------------------|------------|------------|--------|------------|--------|----------|--|
| 2005 | 5160507001 | N Glanbrook Industrial BP Serv | 16,901,360 | 14,851,821 | - | 2,049,539 | 87.9% | T. Sergi | Awaiting revenues from land sales. There are still 36 serviced acres still need to be sold which is the funding source for this project. (36 acres @ \$250k = \$M) Account to remain open until lands are sold. |
| 2010 | 5141080092 | Binbrook-Water Tower-Fletcher | 480,000 | 356,774 | - | 123,226 | 74.3% | T. Sergi | Portion of main has been constructed (water tower to Binhaven) under Summerlea West Phase 2A. Balance of main (Binhaven to Fletcher) will be constructed by developer when adjacent development proceeds. |
| 2010 | 5141096011 | 2010 Intensification Infra Upgrades | 400,000 | 280,973 | 54,211 | 64,816 | 83.8% | T. Sergi | Pilot project completed. Allocation for projects as required. |
| 2011 | 5141180195 | Green Mtn-First W to Upp Centennial | 760,000 | 322,572 | - | 437,429 | 42.4% | T. Sergi | Project constructed. Reviewing for final payments. |
| 2011 | 5141196011 | 2011 Intensification Infra Upgrades | 400,000 | 3,462 | - | 396,538 | 0.9% | T. Sergi | Pilot project completed. Allocation for projects as required. |
| 2013 | 5141380370 | Upper Mount Albion - Highland | 480,000 | 366,087 | - | 113,913 | 76.3% | T. Sergi | Project constructed. Reviewing for final payments. |
| 2013 | 5141380377 | Arvin - McNeilly to 350m West | 100,000 | 107,523 | - | (7,523) | 107.5% | T. Sergi | Project complete; review with PW Construction regarding final payments. Additional funds to be appropriated from related projects to address the deficit. |
| 2014 | 5141480480 | Cormorant Rd WM Extension | 500,000 | - | - | 500,000 | 0.0% | T. Sergi | Valery Business Park subdivision is complete. Ongoing construction. Project working in conjunction with projects for (Cormorant Rd Extension)under (Industrial Lands) 3621507501, (Sewage Works) 5161480480. |
| 2015 | 5141595558 | Centennial Valve Chamber #3 | 16,550,000 | 11,758,985 | - | 4,791,015 | 71.1% | T. Sergi | Project constructed. Reviewing for final payments. |
| 2016 | 5141680653 | Rymal-Upper Paradise to Garth | 1,800,000 | 1,131,123 | - | 668,877 | 62.8% | T. Sergi | Project is complete; review final costs with PW Construction. |
| 2016 | 5141680680 | Miles - Ext Terni (E & W leg) | 80,000 | - | - | 80,000 | 0.0% | T. Sergi | To be constructed when adjacent development proceeds. |
| 2016 | 5141680682 | Dundas - Spring Crk to Skinner | 160,000 | 11,916 | - | 148,084 | 7.4% | T. Sergi | To be constructed with adjacent development (Waterdown Bay Phase 2). Construction in progress. Budget/Revenues to be transferred from project 5142080080 through the use of Appropriation forms as projects are the same and should be combined. |
| 2016 | 5141680683 | Twenty - Nebo to 900m West | 910,000 | 254,352 | - | 655,648 | 28.0% | T. Sergi | Project constructed. Reviewing for final payments. |
| 2017 | 5141796011 | 2017 Intensification Infra Upgrades | 400,000 | - | - | 400,000 | 0.0% | T. Sergi | Allocation for projects as required. |
| 2018 | 5141880886 | Pritchard Connect WM 355-601 | 110,000 | - | - | 110,000 | 0.0% | T. Sergi | Project will be initiated in conjunction with 25T-201402. |
| 2018 | 5141880887 | WM St. A. Ext to Pritchard | 70,000 | - | - | 70,000 | 0.0% | T. Sergi | Project will be initiated in conjunction with 25T-201402. |
| 2019 | 5141980955 | Centennial-Servicing Study | 100,000 | - | - | 100,000 | 0.0% | T. Sergi | Project not started. |
| 2019 | 5141996011 | 2019-Intensification Infra Upgrades | 400,000 | - | - | 400,000 | 0.0% | T. Sergi | Allocation for projects as required. |
| 2020 | 5142080080 | Dundas 575m to 210 wo Evans | 410,000 | - | - | 410,000 | 0.0% | T. Sergi | Project is duplicated; same as 5141680682 (Dundas-Spring Crk to Skinner). In the process of submitting Appropriation form to move the budget. Account then to be closed. |
| <i>Sub-Total Water Growth Program</i> | | | 41,011,360 | 29,445,588 | 54,211 | 11,511,562 | 71.9% | | |

Storm Sewer Growth Program

| | | | | | | | | | |
|------|------------|--------------------------------|-----------|-----------|---|-----------|--------|----------|---|
| 2006 | 5180680685 | SWMP-A15 Meadowlands IV Pond | 1,620,000 | 1,387,907 | - | 232,093 | 85.7% | T. Sergi | Pond constructed, reviewing the status of completeness. |
| 2007 | 5180780774 | SWMP - A1 Ancaster IBP | 4,110,000 | 22,083 | - | 4,087,917 | 0.5% | T. Sergi | Project under construction - Valery Ancaster Business Park (25T200512). |
| 2007 | 5180780784 | SWMP-B8 Jackson Heights Ph 3 | 1,303,450 | 662,814 | - | 640,636 | 50.9% | T. Sergi | Pond constructed, reviewing the status of completeness. |
| 2008 | 5180880855 | Cathcart - Barton to 150m S | 500,000 | 192,134 | - | 307,866 | 38.4% | T. Sergi | Works complete; review for final payments, then close. |
| 2008 | 5180880863 | SWMP South 2 QA-QC Pond | 2,220,000 | 2,241,194 | - | (21,194) | 101.0% | T. Sergi | Review with Finance re shortfall. Project to be closed. |
| 2008 | 5180880864 | SWMP W6 North - Parkside Hills | 511,090 | 491,288 | - | 19,802 | 96.1% | T. Sergi | Pond constructed, reviewing for final payments and holdback. |
| 2009 | 5180955943 | Grids 2ndary Plan&Trans MP EA | 120,000 | 25,564 | - | 94,436 | 21.3% | T. Sergi | Project complete, pending final review of invoices. |

**City of Hamilton
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|---------------|------------|--------------------------------------|----------------------|--------------------------|---------------------|--------------------------------------|--------------------------|-----------------|---|
| | | | a | b | c | d | e | | |
| 2009 | 5180980961 | Parkside Drive Storm Sewer | 1,500,000 | 425,949 | - | 1,074,051 | 28.4% | T. Sergi | Storm sewers constructed (Parkside Hills Phase 1), developer to submit request for payment (holdback). |
| 2009 | 5180980980 | SWMP Program | 2,300,000 | 2,791,019 | - | (491,019) | 121.3% | T. Sergi | Review with Finance re shortfall. Project to be closed. |
| 2009 | 5180980983 | SWMP H8 -N of Rymal At Quarry | 1,490,000 | 1,742,070 | - | (252,070) | 116.9% | T. Sergi | Review with Finance re shortfall. Project to be closed. |
| 2010 | 5181055057 | Airport Employment - Ph 3&4 EA | 500,000 | 50,880 | - | 449,120 | 10.2% | T. Sergi | Implementation Strategy completed. Review need for project. |
| 2010 | 5181080090 | 2010 Annual Storm Water Mngmnt | 2,000,000 | 1,778,862 | - | 221,138 | 88.9% | T. Sergi | Allocation for new facilities as development proceeds. |
| 2010 | 5181080091 | Rymal-SWMP H8 - Trinity Church | 1,500,000 | 1,919,524 | - | (419,524) | 128.0% | T. Sergi | Pond constructed. Review shortfall with Finance. |
| 2010 | 5181080097 | SWMP B14 - Orlick Aeropark | 510,000 | 512,814 | - | (2,814) | 100.6% | T. Sergi | Pond constructed. Review shortfall with Finance. |
| 2010 | 5181080099 | SWMP SM14 | 1,430,000 | 1,478,531 | - | (48,531) | 103.4% | T. Sergi | Pond constructed. Review shortfall with Finance. |
| 2010 | 5161096011 | 2010 Intensification Infra Upgrades | 400,000 | 1,111,783 | - | (711,783) | 277.9% | T. Sergi | Charges incorrectly applied (Waterdown Bay); to be adjusted. Need to review expenses to journal to appropriate projects to address the deficit. |
| 2011 | 5161180184 | Highland-Winterberry-Mt Albion | 610,000 | 913,117 | - | (303,117) | 149.7% | T. Sergi | Sewer constructed in conjunction with road; reviewing for status of completeness. Additional funds to be appropriated from related projects to address the deficit. |
| 2011 | 5161180187 | Garner Rd W-Raymond to Hwy 6 | 2,400,000 | 468,124 | - | 1,931,876 | 19.5% | T. Sergi | To be constructed by developer as development proceeds. Portion from Raymond to approximately 380m west constructed. Project underfunded. |
| 2011 | 5161196011 | 2011 Intensification Infrass Upgrade | 400,000 | 356,278 | 41,202 | 2,520 | 99.4% | T. Sergi | Project is complete pending final invoices and closing of PO's. |
| 2011 | 5181155369 | Specific Area Stormwater MP | 150,000 | 101,805 | - | 48,195 | 67.9% | T. Sergi | Project complete, pending final review of invoices. |
| 2011 | 5181159150 | Res Drainage Assistance Program | 520,000 | 446,817 | 16,017 | 57,167 | 89.0% | T. Sergi | Ongoing - this account is used to investigate and/or address drainage issues as they are brought forward to staff. |
| 2011 | 5181180090 | 2011 Annual Storm Water Mngmnt | 8,000,000 | 7,090,854 | - | 909,146 | 88.6% | T. Sergi | Allocation for new facilities as development proceeds. |
| 2012 | 5161280290 | Nash Area WW Sewer Outlet | 4,530,000 | 3,766,241 | - | 763,759 | 83.1% | T. Sergi | Sewer constructed in conjunction with development (Empire); reviewing for status of completeness. |
| 2012 | 5161280292 | SS Rd Sewer - Flying J-Pilot | 2,840,000 | 1,691,201 | - | 1,148,799 | 59.5% | T. Sergi | Sewer constructed in conjunction with development (Penady); reviewing for status of completeness. |
| 2012 | 5181280090 | 2012 Annual Storm Water Mngmnt | 4,000,000 | 3,769,752 | - | 230,248 | 94.2% | T. Sergi | Allocation for new facilities as development proceeds. |
| 2012 | 5181280280 | SWMP A20 Limestone Manor | 570,000 | 411,457 | - | 158,543 | 72.2% | T. Sergi | Pond constructed. Developer to submit request for payment. |
| 2012 | 5181280293 | SWMP - A16 D'Amico Cimino Land | 2,100,000 | 2,238,036 | - | (138,036) | 106.6% | T. Sergi | Pond constructed. Review shortfall with Finance. |
| 2012 | 5181280294 | SWMP W19 - Parkside Hills Ph 2 | 2,210,000 | - | - | 2,210,000 | 0.0% | T. Sergi | To be constructed by developer in conjunction with Park Place Phase 2. Anticipate 2020 construction. |
| 2012 | 5181280297 | SCUBE Master Drainage Plan EA | 648,128 | 312,297 | - | 335,831 | 48.2% | T. Sergi | Block Plan Servicing Strategy - Block 2 (C3-09-14) complete. Costs to be finalized and account closed. |
| 2013 | 5181355369 | Specific Area Stormwater MP | 100,000 | 10,910 | - | 89,090 | 10.9% | T. Sergi | Project complete, pending final review of invoices. |
| 2013 | 5181380090 | 2013 Annual Storm Water Mngmnt | 4,000,000 | 2,093,491 | - | 1,906,509 | 52.3% | T. Sergi | Allocation for new facilities as development proceeds. |
| 2013 | 5181380377 | Arvin - McNeilly to 350m West | 540,000 | 340,380 | 35,652 | 163,967 | 69.6% | T. Sergi | Project complete; review with PW Construction re final payments. |
| 2013 | 5181380385 | Watercourse 7 - Phase 2 | 300,000 | 106,360 | - | 193,640 | 35.5% | T. Sergi | Project complete; review with PW Construction re final payments. |
| 2013 | 5181380390 | Highland - Upper Mount Albion | 850,000 | 293,177 | - | 556,823 | 34.5% | T. Sergi | Sewer constructed in conjunction with road; reviewing for status of |
| 2014 | 5161480480 | Cormorant San Sewer Extension | 620,000 | 8,744 | - | 611,256 | 1.4% | T. Sergi | Valery Business Park subdivision is completed. On-going construction. Project working in conjunction with project IDs (Industrial Land) 3621507501 (Cormorant Road Extension) and (Water Works) 5141480480 (Cormorant Rd Extension) |
| 2014 | 5181480090 | 2014 Annual Storm Water Mngmnt | 4,000,000 | 3,601,173 | - | 398,827 | 90.0% | T. Sergi | Allocation for new facilities as development proceeds. |
| 2014 | 5181480485 | SWMP - H-9 Mewburn-Sheldon | 3,140,000 | 2,655,638 | 556,482 | (72,120) | 102.3% | T. Sergi | Pond complete. Final costs being reviewed. Additional funds to be appropriated from related projects to address the deficit. |
| 2014 | 5181480486 | SWMP - St Elizabeth Ponds | 560,000 | 12,177 | - | 547,823 | 2.2% | T. Sergi | Initial pond assessment final report completed. Planned improvements on hold on subject to submission of revised SWM report. |
| 2015 | 5181580090 | 2015 Annual Storm Water Mngmnt | 4,000,000 | 5,063,317 | - | (1,063,317) | 126.6% | T. Sergi | Costs to be reviewed. Need to review expenses to journal to appropriate projects to address the deficit. |

**City of Hamilton
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|--|------------|-------------------------------------|----------------------|--------------------------|---------------------|--------------------------------------|--------------------------|-----------------|--|
| | | | a | b | c | d | e | | |
| 2015 | 5181580585 | Sheldon (H-9) & Mewburn (H-24) | 720,000 | - | - | 720,000 | 0.0% | T. Sergi | Project start imminent; being constructed by 1125 West 5th developer. |
| 2015 | 5181580586 | SWMF H-24 (Mewburn Pond) | 6,430,000 | 4,970,898 | 1,182,017 | 277,085 | 95.7% | T. Sergi | Project substantially complete. Final payment to be issued. |
| 2015 | 5181580594 | First Rd W - Green Mtn to Mud | 1,100,000 | - | - | 1,100,000 | 0.0% | T. Sergi | Sewer constructed in conjunction with road; reviewing for status of completeness. |
| 2015 | 5181580596 | Green Mtn-Morrissey-First Rd W | 490,000 | 31,614 | - | 458,386 | 6.5% | T. Sergi | Sewer constructed in conjunction with road; reviewing for status of completeness. |
| 2017 | 5161796011 | 2017 Intensification Infras Upgrade | 400,000 | - | - | 400,000 | 0.0% | T. Sergi | Allocation for projects as development proceeds. |
| 2017 | 5181780090 | 2017 Annual Storm Water Mngmnt | 4,000,000 | 2,455,891 | - | 1,544,109 | 61.4% | T. Sergi | Allocation for new facilities as development proceeds. |
| 2017 | 5181780785 | RHBP-Dartnall-Stone to Rymal | 1,045,000 | 1,070,155 | - | (25,155) | 102.4% | T. Sergi | Project complete; review with PW Construction re final payments. Additional funds to be appropriated from related projects to address the deficit. |
| 2018 | 5161880184 | Up Mt Albion-Highland to Rymal | 800,000 | 353,043 | - | 446,957 | 44.1% | T. Sergi | Sewer constructed in conjunction with road; reviewing for status of |
| 2018 | 5181880090 | 2018 Annual Storm Water Mngmnt | 4,000,000 | 914,548 | - | 3,085,452 | 22.9% | T. Sergi | Allocation for new facilities as development proceeds. |
| 2018 | 5181880281 | Greystones Channel Rehab | 200,000 | - | - | 200,000 | 0.0% | T. Sergi | Project has not been initiated. Will require permission from private landowners. |
| 2018 | 5181880870 | Lewis Rd Culvert near Barton | 660,000 | 681,473 | - | (21,473) | 103.3% | T. Sergi | Culvert constructed, reviewing the status of completeness. Additional funds to be appropriated from related projects to address the deficit. |
| 2018 | 5181880871 | Borer's Creek Channel | 1,160,000 | - | - | 1,160,000 | 0.0% | T. Sergi | Under construction by Parkside Hills developer. |
| 2018 | 5181880872 | Flanders Drive Flooding | 270,000 | - | - | 270,000 | 0.0% | T. Sergi | Improvements constructed. Payment subject to finalization of 2014 DC appeal. |
| 2018 | 5181880887 | Street A Extension to Pritchard SS | 350,000 | - | - | 350,000 | 0.0% | T. Sergi | Project will be initiated in conjunction with 25T-201402. |
| 2019 | 5161980955 | Centennial-Servicing Study | 100,000 | - | - | 100,000 | 0.0% | T. Sergi | Project not started. |
| 2019 | 5161996011 | Intensification Infra Upgrades | 400,000 | 75,620 | 29,548 | 294,832 | 26.3% | T. Sergi | Allocation towards intensification projects when identified. |
| 2019 | 5181980090 | 2019 Annual Storm Water Mngmnt | 4,000,000 | - | - | 4,000,000 | 0.0% | T. Sergi | Allocation for new facilities as development proceeds. |
| 2019 | 5181980960 | RR56 & Swayze Road | 3,320,000 | 3,308,368 | - | 11,632 | 99.6% | T. Sergi | Sewer constructed, reviewing the status of completeness. |
| 2019 | 5181980980 | SWMP-SM18 Central Park | 3,630,000 | 2,601,168 | - | 1,028,832 | 71.7% | T. Sergi | Pond has been constructed by developer (Central Park). Developer to submit request for payment. |
| 2019 | 5181980981 | SWMP-W1 Waterdown Bay Ph2 | 3,400,000 | - | - | 3,400,000 | 0.0% | T. Sergi | Pond has been constructed by developer (Waterdown Bay Phase 2). Developer to submit request for payment. |
| 2019 | 5181980983 | SWMP-W3 Waterdown Bay Ph2 | 4,000,000 | - | - | 4,000,000 | 0.0% | T. Sergi | Pond has been constructed by developer (Waterdown Bay Phase 2). Developer to submit request for payment. |
| 2019 | 5181980984 | SWMP-W4 Waterdown Bay Ph2 | 7,600,000 | - | - | 7,600,000 | 0.0% | T. Sergi | Pond has been constructed by developer (Waterdown Bay Phase 2). Developer to submit request for payment. |
| 2019 | 5181980985 | SWMP-W5 Waterdown Bay Ph2 | 3,860,000 | - | - | 3,860,000 | 0.0% | T. Sergi | Pond has been constructed by developer (Waterdown Bay Phase 2). Developer to submit request for payment. |
| 2020 | 5162080961 | Roxborough Prk Intensification | 1,500,000 | - | - | 1,500,000 | 0.0% | T. Sergi | Project will be initiated in conjunction with 25T-201802. |
| 2020 | 5182080086 | SWMP SM2 Red Hill Ph 3 4 | 4,120,000 | 2,648,856 | - | 1,471,144 | 64.3% | T. Sergi | Pond has been constructed by developer (Red Hill Lancaster Heights Phase 1). Developer to submit request for payment. |
| 2020 | 5182080087 | SWMP B10 Lancaster | 9,960,000 | - | - | 9,960,000 | 0.0% | T. Sergi | Works under construction by developer (Lancaster Heights Phase 1). Developer to submit request for payment. |
| 2020 | 5182080090 | Annual SWM Program | 4,000,000 | - | - | 4,000,000 | 0.0% | T. Sergi | Allocation for new facilities as development proceeds. |
| 2020 | 5182095800 | Flooding & Drainage MP Capital | 880,000 | - | - | 880,000 | 0.0% | T. Sergi | Project under construction. |
| <i>Sub-Total Storm Sewer Growth Program</i> | | | 141,497,668 | 71,697,395 | 1,860,918 | 67,939,355 | 52.0% | | |
| Sub-Total Growth Management Division | | | 182,509,028 | 101,142,983 | 1,915,128 | 79,450,917 | 56.5% | | |
| TOTAL PLANNING & ECONOMIC DEVELOPMENT | | | 182,509,028 | 101,142,983 | 1,915,128 | 79,450,917 | 56.5% | | |

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|---------------|------------|-------------|----------------------|--------------------------|---------------------|--------------------------------------|--------------------------|-----------------|---|
| | | | a | b | c | d | e | | |

PUBLIC WORKS RATE FUNDED PROJECTS

Storm Sewers Regular Program

| | | | | | | | | | |
|------|------------|--|-----------|-----------|---------|-----------|--------|----------------------|---|
| 2009 | 2110953900 | Randle Reef Rehab Project | 7,625,000 | 8,122,735 | - | (497,735) | 106.5% | M. Bainbridge | STATUS: Phase 1-Complete, Phase 2-Construction, Phase 3-Design Complete. NEXT STEPS: waiting on completion of phase 2. |
| 2012 | 5181206222 | Setting Sail-Floating Breakwater | 4,040,000 | 4,023,357 | 26,420 | (9,777) | 100.2% | E English | Complete - close once p.o. has been paid/cleared |
| 2012 | 5181260216 | Golf Course SWMP Rosedale | 2,570,000 | 683,070 | 67,024 | 1,819,906 | 29.2% | B. Posedowski | STATUS: Functional Design completed; MECP approval in progress. NEXT STEPS: Hand-over to Eng Services for implementation in Q2 2021. |
| 2012 | 5181272290 | Storm Sewer Upgrades - 2012 | 7,596,000 | 7,332,529 | 158,077 | 105,394 | 98.6% | M Oddi/ McNab | Complete pending final billing from CN |
| 2013 | 5181355350 | SERG Studies & Assessments | 740,000 | 693,267 | 36,551 | 10,182 | 98.6% | B. Posedowski | STATUS: Two projects- (a) Beach Flooding Study is complete, (b) LID pilot monitoring near complete. NEXT STEPS: Finalize LID reporting, close P.O.s, close account end of Q1 2021. |
| 2013 | 5181372295 | SERG - Mount Albion SWMF Rehab | 670,000 | 174,308 | 102,363 | 393,329 | 41.3% | S Jacob | Hamilton Water has the carriage of this project as they are developing the scope of works. Emergency repairs for the pond was undertaken by Ryan Moore. |
| 2014 | 5181455420 | SERG - Flooding & Drainage MP | 645,000 | 30,649 | 514,948 | 99,403 | 84.6% | B. Posedowski | STATUS: Work Completed - Peer Review Scope. Work in Progress - Flooding and Drainage Master Servicing Study. NEXT STEPS: Completion Q4 2021. |
| 2014 | 5181460423 | SERG - Princess at Birch | 90,000 | 11,172 | - | 78,828 | 12.4% | S Jacob | The manhole works was delayed to be undertaken along with Birch Ave improvements. This project can be done as stand alone if there are significant delays with Birch Ave improvements |
| 2014 | 5181460452 | Shoreline Protection Program | 1,310,000 | 330,030 | - | 979,970 | 25.2% | N Winters / Alberton | \$970k being used to WIP fund 2021 Program. |
| 2015 | 5181510501 | Mathers Drive Bank Erosion Control and Slope Stabilization | 1,100,000 | 693,703 | 212,989 | 193,308 | 82.4% | N Winters / Alberton | Construction Works Complete. Monitoring work to commence until 2022. |
| 2015 | 5181555077 | Zoom Camera Inspection - Data Component | 760,000 | 522,082 | 234,112 | 3,806 | 99.5% | E Waite / Zantingh | Complete - Close once commitments are paid/cleared. |
| 2015 | 5181555422 | GRIDS II - Stormwater MP | 950,000 | 75,426 | 499,252 | 375,322 | 60.5% | B. Posedowski | STATUS: Work in Progress. NEXT STEPS: Completion in Q2,2022. |
| 2015 | 5181560591 | Barton St. Trunk Sewer Rehab - Strathearne to Weir | 1,090,000 | 936,709 | 140,053 | 13,239 | 98.8% | M Oddi | Complete - pending final review/audit/payment. |
| 2015 | 5181560999 | Closed Projects - Storm | 58,000 | 47,592 | - | 10,408 | 82.1% | E Waite / McNab | \$10k being used to WIP fund 2021 program and then close next BER. |
| 2015 | 5181562590 | SWMP Retrofits | 660,000 | 170,063 | 28,081 | 461,856 | 30.0% | B. Posedowski | STATUS: Conceptual design study nearly complete. NEXT STEPS: Supplemental study required to be chartered in Q2 2021. |
| 2016 | 4241609802 | Asphalt&Culvert-Gourley Prk | 20,000 | - | - | 20,000 | 0.0% | A. McDonald | To be closed in the next Closing Report. |
| 2016 | 4241609803 | Sewer and Water- Gourley Prk | 65,000 | 46,484 | 3,470 | 15,046 | 76.9% | W. Kindree | Complete but pending PO closure. |
| 2016 | 5181655075 | SERG - Watershed Proj Coord | 500,000 | 275,152 | 181,322 | 43,526 | 91.3% | B. Posedowski | STATUS: Work in Progress - Lower Spencer Creek Subwatershed Study & Water Monitoring Program Data Collection. NEXT STEPS: Completion Q4 2021. |
| 2016 | 5181655421 | SERG Stormwater System Planning | 280,000 | 339,576 | - | (59,576) | 121.3% | B. Posedowski | To be closed in the next Closing Report. |
| 2016 | 5181672259 | SERG - Gage Park Pond | 2,213,000 | 2,073,812 | 143,123 | (3,935) | 100.2% | M Oddi | Complete - pending final review/audit/payment. |

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|---------------|------------|---|----------------------|--------------------------|---------------------|--------------------------------------|--------------------------|----------------------|--|
| | | | a | b | c | d | e | | |
| 2016 | 5181672650 | West Mtn Sewers - Juggernaut | 12,966,000 | 11,779,097 | 1,182,996 | 3,907 | 100.0% | M Oddi | CWWF - Complete - pending final review/audit/payments. Claim for CWWF funding underway. |
| 2017 | 5181755420 | Stormwater Drainage Review | 280,000 | 220,875 | 32,876 | 26,249 | 90.6% | B. Posedowski | STATUS: Consultant study complete. NEXT STEPS: Stakeholder consultation and staff report in Q1 2021. |
| 2017 | 5181755421 | SERG - SW System Planning | 280,000 | 123,333 | 84,302 | 72,365 | 74.2% | B. Posedowski | STATUS: 2 projects, (a) Counting for Ancaster Intens -Study complete; (b) Dev Apps Guide - Study in progress. NEXT STEPS: (a) Stakeholder consultation and staff report for Q1 2021/Q2 2021. |
| 2017 | 5181767723 | Pumping Stations | 700,000 | 8,579 | - | 691,421 | 1.2% | S. Leitch | STATUS: RFP Design for new standby power at Centennial and Grafton Storm pumping stations in Q1 2021. NEXT STEPS: Design in Q2 2021. |
| 2018 | 4411806202 | Central Neighbourhood Park | 3,890,000 | 2,553,055 | 1,275,012 | 61,934 | 98.4% | E English | Construction completed. Currently in warranty period. |
| 2018 | 5181823155 | SERG - Dundas Drainage Upgrade | 230,000 | 33,409 | 32,955 | 163,636 | 28.9% | B. Posedowski | STATUS: Study complete. NEXT STEPS: Mgmt. direction required. |
| 2018 | 5181860999 | Closed Projects - Storm | 30,000 | - | - | 30,000 | 0.0% | E Waite / McNab | \$30k being used to WIP fund 2021 program and then close next BER. |
| 2018 | 5181872074 | Contingency for Unscheduled Works Program - 2018 | 60,000 | 6,205 | 37,005 | 16,790 | 72.0% | E Waite / McNab | Complete - Close once commitments are paid/cleared. |
| 2018 | 5181872295 | SERG - LEEDS Implementation | 710,000 | 18,519 | - | 691,481 | 2.6% | B. Posedowski | STATUS: Not started. NEXT STEPS: Charter and procurement in Q2 2021. |
| 2018 | 5181874841 | Lower Davis Creek - Flood Control Facility | 550,000 | 57,376 | 41,030 | 451,594 | 17.9% | N Winters / Alberton | Ongoing - Limited resources to deliver work plan. |
| 2019 | 5181917152 | Cross Road Culvert Program - 2019 | 1,390,000 | 961,417 | 428,687 | (104) | 100.0% | E Soldo/ Pastuszok | Used for 2020 Culvert contract. In progress, targeted completion is Q1 2021. |
| 2019 | 5181917549 | Concrete Box Culvert Rehabilitation/Repair (< 3.0m span) - 2019 | 620,000 | 57,968 | 6,888 | 555,145 | 10.5% | E Soldo/ Pastuszok | The funds will be used as unexpected repairs arise. |
| 2019 | 5181949555 | QA-QC Service Contract 2019 | 160,000 | 84,004 | 10,585 | 65,411 | 59.1% | E Waite / Zantingh | Ongoing - work in progress. |
| 2019 | 5181955350 | Climate Change Impact Assess | 550,000 | 15,082 | 135,283 | 399,635 | 27.3% | B. Posedowski | STATUS: Study nearing completion. NEXT STEPS: Complete study and initiate chartering of next phase in Q2 2021. |
| 2019 | 5181955421 | Storm System Planning Prm | 480,000 | 105,982 | 81,621 | 292,398 | 39.1% | B. Posedowski | STATUS: 3 studies ongoing; 1 study not started. NEXT STEPS: charter and procure 4th project (Mill Street) in Q3 2021. |
| 2019 | 5181955556 | Mapping Update - 2019 | 40,000 | 14,940 | 8,000 | 17,060 | 57.3% | D Lamont/ Lauricella | Complete - close once p.o. is paid/cleared. |
| 2019 | 5181957545 | Stormwater Computer Model | 1,080,000 | - | - | 1,080,000 | 0.0% | B. Posedowski | STATUS: Not started. NEXT STEPS: Assign PMs and charter projects in Q2 2021. |
| 2019 | 5181960533 | Trenchless Manhole Rehabilitation - 2019 | 37,000 | 9,067 | - | 27,933 | 24.5% | E Waite / Zantingh | \$27k being used to WIP fund 2021 program (5182061046) and then close this project next BER.. |
| 2019 | 5181960722 | Municipal Drain Program - 2019 | 100,000 | 25,000 | - | 75,000 | 25.0% | N Winters / Alberton | Ongoing - Future works anticipated from staff report to Council (staff report currently delayed). |
| 2019 | 5181961740 | Unscheduled Manhole & Sewermain - 2019 | 60,000 | 41,627 | 19,093 | (720) | 101.2% | N Winters / Alberton | Close once p.o. has been paid/cleared. |
| 2019 | 5181967500 | DMAF-CSO Backflow Preventors | 1,050,000 | - | - | 1,050,000 | 0.0% | S. Leitch | STATUS: RFP Design in Q1 2021. NEXT STEPS: Design in Q2 2021. |
| 2019 | 5181972074 | Contingency for Unscheduled Works Program - 2019 | 120,000 | 137 | - | 119,863 | 0.1% | E Waite / McNab | % spent dependent on # of unscheduled works. Future budgets on hold pending depletion of these funds. |
| 2019 | 5181972291 | Haddon - Sterling to Marion | 300,000 | 130,955 | 28,532 | 140,513 | 53.2% | M Oddi | Complete - pending final review/audit/payment. \$43k being used to WIP fund for 2021 program (5182061046). |
| 2019 | 5181972940 | Evans Road Culvert Twinning | 710,000 | 108,381 | 11,657 | 589,963 | 16.9% | E Waite / Zantingh | Ongoing - work in progress. |
| 2019 | 5181974950 | Watercourse & Drainage Mtn | 580,000 | 12,426 | 70,569 | 497,005 | 14.3% | N Winters / Alberton | Ongoing - Limited Resources to Deliver Work Plan. |
| 2019 | 5181974951 | Shoreline Protection Program | 350,000 | - | - | 350,000 | 0.0% | N Winters / Alberton | \$350k being used to WIP fund for 2021 Program. |

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|---------------|------------|--------------------------------|----------------------|--------------------------|---------------------|--------------------------------------|--------------------------|----------------------|---|
| | | | a | b | c | d | e | | |
| 2019 | 5181980961 | Roxborough Storm Outlet | 950,000 | - | - | 950,000 | 0.0% | T. Sergi | N/A |
| 2019 | 5182155101 | SERG - SC & Battlefield Creek | 400,000 | - | - | 400,000 | 0.0% | B. Posedowski | STATUS: Not started. NEXT STEPS: Assign PM and charter in Q3 2021. |
| 2020 | 5182001099 | Eng Services Staffing | 1,100,000 | 1,059,712 | - | 40,288 | 96.3% | E Waite / McNab | To fund Engineering Services staffing costs through capital for work on storm related capital projects, both in-year and future. |
| 2020 | 5182017040 | Hwy 97 Culvert Improvements | 180,000 | - | - | 180,000 | 0.0% | E Waite / Zantingh | Ongoing - work in progress. |
| 2020 | 5182017152 | Roadside Drainage Improvements | 1,400,000 | 4,219 | 539,130 | 856,650 | 38.8% | E Soldo/ Pastuszok | Allocated to 2020 Culvert Contract and 2020 Ditching Contract. In progress, targeted completion is Q1 2021. |
| 2020 | 5182017458 | Catch Basin Replace & Rehab | 500,000 | 214,354 | 280,356 | 5,290 | 98.9% | E Soldo/ Cooper | This program is to address unscheduled repairs, funds may be needed if failures occur. |
| 2020 | 5182017549 | Concrete Box Culvert - TOM | 250,000 | - | - | 250,000 | 0.0% | E Soldo/ Pastuszok | The funds will be used as unexpected repairs arise. |
| 2020 | 5182017550 | Concrete Box Culvert - ES | 250,000 | - | - | 250,000 | 0.0% | E Waite / Zantingh | Ongoing - work in progress. |
| 2020 | 5182049555 | QA-QC Service Contract 2020 | 140,000 | - | - | 140,000 | 0.0% | E Waite / Zantingh | Ongoing - work in progress. |
| 2020 | 5182055421 | SW System Planning Program | 380,000 | 6,561 | 8,463 | 364,977 | 4.0% | B. Posedowski | STATUS: Multiple projects not started. NEXT STEPS: Assign PMs and charter projects Q3 2021 |
| 2020 | 5182055556 | Mapping Update Program | 40,000 | - | - | 40,000 | 0.0% | D Lamont/ Lauricella | Ongoing - work in progress. Anticipate completion by year end 2021. |
| 2020 | 5182055825 | Stormwater Drainage Analysis | 760,000 | 19,406 | 325,911 | 414,684 | 45.4% | B. Posedowski | STATUS: Five separate ongoing projects, with four PMs. NEXT STEPS: No future phases, close project in Q1 2022. |
| 2020 | 5182057545 | Stormwater Computer Model | 1,080,000 | - | - | 1,080,000 | 0.0% | B. Posedowski | STATUS: Not started. NEXT STEPS: Charter and procurement Q4 in 2021. |
| 2020 | 5182060533 | Trenchless Manhole Rehab | 70,000 | - | - | 70,000 | 0.0% | E Waite / Zantingh | Ongoing - work in progress. |
| 2020 | 5182060622 | SWM Pond-Creek Maint Prog 2020 | 1,700,000 | 796,594 | 1,026,806 | (123,399) | 107.3% | N Winters / Alberton | Ongoing - work in progress. |
| 2020 | 5182060722 | Annual Municipal Drain Mtnce | 610,000 | 82,204 | - | 527,796 | 13.5% | N Winters / Alberton | Ongoing - Future works anticipated from staff report to Council (staff report currently delayed) |
| 2020 | 5182060999 | Closed Projects - Storm | 120,000 | - | 65,868 | 54,132 | 54.9% | E Waite / McNab | This project is primarily used to hold the contingency lines of purchase orders for several completed works until the maintenance period has expired. This allows for the closure of all the original project ID. % spent is dependent on maintenance required. |
| 2020 | 5182061046 | Osler Dr Outfall Grant Blvd | 100,000 | - | - | 100,000 | 0.0% | E Waite / Zantingh | 2022 Construction. |
| 2020 | 5182061740 | Unsched Manhole & Sewermain | 50,000 | - | 50,000 | - | 100.0% | N Winters / Alberton | Fully committed to P.O. |
| 2020 | 5182062073 | Field Data Systems Program | 110,000 | 39,918 | 1,000 | 69,082 | 37.2% | D Lamont/ Lauricella | Ongoing - work in progress - to be complete by year end 2021. |
| 2020 | 5182067875 | Beach Strip SW Pump Station | 300,000 | - | 149,985 | 150,015 | 50.0% | B. Posedowski | STATUS: EA study in progress. NEXT STEPS: Land acquisition if required in Q4 2021. |
| 2020 | 5182070001 | Hwy 8 - Woodley RD Restore | 920,000 | 488,350 | 109,843 | 321,807 | 65.0% | M Oddi | \$300k surplus to WIP fund 2021 (5182172011) and then this project can be closed after year end reporting. |
| 2020 | 5182070002 | Hwy 8 - Hillcrest RD Restore | 660,000 | 505,741 | 27,577 | 126,682 | 80.8% | M Oddi | Close after year end reporting. |
| 2020 | 5182072092 | Cedar Fern Braeheid | 100,000 | 96,003 | - | 3,997 | 96.0% | M Oddi | Complete - close after year end reporting. |
| 2020 | 5182072293 | Hwy 8 - Hillcrest stm sewer | 300,000 | 283,485 | 11,603 | 4,913 | 98.4% | M Oddi | Complete - pending final review/audit/payment. |

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|---|------------|------------------------------|----------------------|--------------------------|---------------------|--------------------------------------|--------------------------|----------------------|---|
| | | | a | b | c | d | e | | |
| 2020 | 5182072295 | Hwy 8 - Woodley stm sewer | 1,590,000 | 1,228,749 | 90,124 | 271,127 | 82.9% | M Oddi | Complete - pending final review/audit/payment. \$200k surplus to WIP fund to 2021 (5182172011). |
| 2020 | 5182074950 | Watercourse & Drainage Mtn | 810,000 | - | - | 810,000 | 0.0% | N Winters / Alberton | Ongoing - Limited resources to deliver work plan (No 2021 budget allocated). |
| 2020 | 5182074951 | Shoreline Protection Program | 400,000 | 5,256 | 225,925 | 168,819 | 57.8% | N Winters / Alberton | Ongoing - Limited resources to deliver work plan |
| 2020 | 5182080089 | Rymal - Fletcher to Up Cent | 1,621,000 | 358,198 | 1,229,721 | 33,081 | 98.0% | T. Sergi | Ongoing - C15-50-19 (HSW) 2020/21 Construction. |
| Sub-Total Storm Sewers Regular Program | | | 77,196,000 | 48,137,899 | 9,977,185 | 19,080,916 | 75.3% | | |

Waterworks Regular Program

| | | | | | | | | | |
|------|------------|------------------------------------|------------|------------|-----------|-----------|--------|--------------------|--|
| 2003 | 5140364336 | PS H6B Upper Gage Trunk-Hold | 2,700,000 | 2,124,412 | - | 575,588 | 78.7% | S. Leitch | To be closed in the next Closing Report since there are subsequent journal entries. |
| 2011 | 5141166110 | WTP - Process Upgrades | 30,960,000 | 23,558,493 | 6,299,078 | 1,102,429 | 96.4% | S. Leitch | STATUS: Work in Progress - warranty period (process upgrades - phase 1). NEXT STEPS: Warranty end date: Q4 2021. Post substantial work underway for clearwell conduit. |
| 2011 | 5141167150 | Greenville New Well – EA | 720,000 | 1,493,235 | - | (773,235) | 207.4% | B. Posedowski | STATUS: Work Completed. NEXT STEPS: Account to be closed. Unfavourable budget variance due to staffing chargebacks. |
| 2012 | 5141267274 | Kenilworth PS - HD005 Upgrades | 3,355,000 | 2,968,307 | 289,694 | 96,999 | 97.1% | S. Leitch | STATUS: Work in Progress - construction (pump station). NEXT STEPS: Substantial performance in Q1 2021 (pump station). |
| 2012 | 5141269250 | HVAC Upgrade New Lab & Admin | 5,620,000 | 1,101,713 | 80,530 | 4,437,757 | 21.0% | S. Leitch | STATUS: Work in Progress - conceptual design for the laboratory upgrades complete. NEXT STEPS: Request for proposals for design - Lab HVAC & interior upgrades in Q2 2021. |
| 2012 | 5141297282 | Waterdown S Storage - PD W-07 | 8,620,000 | 6,571,404 | - | 2,048,596 | 76.2% | S. Yong-Lee | N/A |
| 2013 | 5141395353 | Ferguson HD002 Pumping Stn | 2,600,000 | 485,164 | - | 2,114,836 | 18.7% | S. Leitch | STATUS: Work in Progress - RFP for design. NEXT STEPS: Design - new Ferguson PS (phase 3 upgrades) in Q1 2021. |
| 2013 | 5141395354 | PD18 Elevated Reservoir W14 | 2,610,000 | 456,822 | 8,939 | 2,144,239 | 17.8% | B. Posedowski | STATUS: Class EA is complete. |
| 2014 | 5141455425 | Concrete Pipe Condition Assessment | 2,750,000 | 1,771,311 | 871,041 | 107,649 | 96.1% | E Waite / Zantingh | Ongoing - work in progress (CWWF funded). |
| 2014 | 5141495551 | PD7 Elevated Reservoir W-23 | 2,600,000 | 219,716 | - | 2,380,284 | 8.5% | B. Posedowski | STATUS: Class EA is complete. NEXT STEPS: initiation of design and construction. |
| 2015 | 4411506103 | Pier 8 Sanitary PS & Forcemain | 14,851,000 | 11,096,770 | 1,787,547 | 1,966,683 | 86.8% | E English | Under construction; commissioning Q1 2021. |
| 2015 | 5141555010 | Water Systems Planning | 450,000 | 407,089 | - | 42,911 | 90.5% | B. Posedowski | To be closed in the next Closing Report. |
| 2015 | 5141555264 | City-Wide Water MP | 950,000 | 136,710 | 434,145 | 379,145 | 60.1% | B. Posedowski | STATUS: Work in Progress. NEXT STEPS: Completion in Q2 2022. |
| 2015 | 5141555555 | City Wide Groundwater Model | 710,000 | 625,145 | 46,177 | 38,678 | 94.6% | B. Posedowski | STATUS: revisions required for the Freelon assignment as per the MECP comments. The PO for the Groundwater Model updates is in the process to be issued. NEXT STEPS: finalize Freelon WHPAS Q2 2021. gw model Q1 2021. |
| 2015 | 5141564533 | Up Wentworth - Hydro to Twenty | 2,200,000 | 12,638 | - | 2,187,362 | 0.6% | B. Posedowski | STATUS: Ready for design and construction as per Development Background Study HM27-W-19. NEXT STEPS: Subject to development application timing if delivered by P&ED. If delivered by Engineering Services, then pending coordination through CPMS. |

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|---------------|------------|--|----------------------|--------------------------|---------------------|--------------------------------------|--------------------------|--------------------|--|
| | | | a | b | c | d | e | | |
| 2015 | 5141566711 | Annual Water Treatment Studies | 250,000 | 137,657 | 112,460 | (118) | 100.0% | S. McCauley | STATUS: Work in Progress - Woodward Water Treatment Plant (Baseline biological activity, Optimization Study for Corrosion Control using Phosphoric acid chemical dosing). NEXT STEPS: Completion in Q1 2021. |
| 2015 | 5141567273 | HD17A PS Replace Decommission | 1,930,000 | 4,047 | - | 1,925,953 | 0.2% | B. Posedowski | STATUS: terms of reference for consulting services under development for Class EA. NEXT STEPS: Issue RRFQ in Q1 2021. |
| 2015 | 5141567520 | HDR05 Reservoir Upgrades | 4,192,000 | 3,721,120 | 360,195 | 110,684 | 97.4% | S. Leitch | STATUS: Work in Progress - construction. NEXT STEPS: Substantial performance in Q2 2021. |
| 2015 | 5141567575 | High Lift PS Upgrades Phase 2 | 1,430,000 | 417,064 | 31,153 | 981,783 | 31.3% | S. Leitch | STATUS: Work in Progress - design. NEXT STEPS: Construction - power distribution (recommissioning) substantial performance in Q2 2021. |
| 2015 | 5141567577 | Security - Water PS Facilities | 5,600,000 | 2,274,236 | 406,708 | 2,919,056 | 47.9% | S. Leitch | STATUS: Complete. NEXT STEPS: Close-out Project. |
| 2015 | 5141595553 | HD12A PS Upgrades (W-04) | 1,270,000 | 245,380 | 43,390 | 981,229 | 22.7% | B. Posedowski | STATUS: in handover stage between WWWWSP and CD teams. NEXT STEPS: Complete system curve such that design and construction can start. |
| 2015 | 5141596550 | Stone Church Feedermain (W-24) | 25,300,000 | 2,452,971 | 83,108 | 22,763,920 | 10.0% | S Jacob | Functional design of the new alignment in 2021. Detailed design in 2022. |
| 2016 | 5141660999 | Closed Projects - Water | 158,000 | 75,388 | 48,954 | 33,659 | 78.7% | E Waite / McNab | Close next BER. |
| 2016 | 5141664632 | Twenty (Greti) to Upper James | 1,610,000 | 184,337 | - | 1,425,663 | 11.4% | B. Posedowski | STATUS: Ready for design and construction as per Development Background Study HM27-W-19. NEXT STEPS: Subject to development application timing if delivered by P&ED. If delivered by Engineering Services, then pending coordination through CPMS. |
| 2016 | 5141666110 | WTP - Corrosion Control | 7,660,000 | 7,498,972 | 26,818 | 134,210 | 98.2% | S. Leitch | To be closed in the next Closing Report since there are subsequent journal entries. |
| 2016 | 5141666608 | Lynden Additional Water Supply | 7,965,000 | 7,329,192 | 229,647 | 406,162 | 94.9% | S. Leitch | STATUS: Warranty. NEXT STEPS: Warranty end in Q3 2021. |
| 2016 | 5141666713 | Annual Water Maintenance | 600,000 | 496,859 | - | 103,141 | 82.8% | S. McCauley | To be closed in the next Closing Report. |
| 2016 | 5141667420 | Ben Nevis & Dewitt HD08A WPS | 3,140,000 | 2,545,126 | 444,765 | 150,108 | 95.2% | S. Leitch | STATUS: Warranty. NEXT STEPS: Warranty end in Q3 2021. |
| 2016 | 5141667421 | Glancaster & Hwy 53 HD018 WPS | 6,700,000 | 27,316 | 600,278 | 6,072,406 | 9.4% | S. Leitch | STATUS: Work in Progress - design (interim upgrades). NEXT STEPS: Request for prequalified contractors for construction (interim upgrades) in Q4 2020. |
| 2016 | 5141667422 | Osler Road HD011 WPS | 2,569,000 | 2,265,761 | 71,304 | 231,935 | 91.0% | S. Leitch | STATUS: Warranty. NEXT STEPS: Warranty end in Q3 2021. |
| 2016 | 5141667423 | Freelton Well FDF01 Capacity | 1,870,000 | 358,131 | 28,432 | 1,483,437 | 20.7% | B. Posedowski | STATUS: Modelling results are being incorporated. NEXT STEPS: Finalize the report and communicate findings in Q2 2021. |
| 2016 | 5141667424 | Freelton Tower HDT03 Upgrades | 3,600,000 | 2,164,123 | - | 1,435,877 | 60.1% | S. Leitch | To be closed in the next Closing Report since there are subsequent journal entries. |
| 2016 | 5141670000 | Coordinated Road and Subsurface Works - 2016 | 3,091,000 | 2,927,693 | 152,191 | 11,117 | 99.6% | M Oddi/ McNab | Close next BER. |
| 2016 | 5141695883 | York & Valley HD016 WPS (W-26) | 4,490,000 | 231,308 | - | 4,258,692 | 5.2% | S. Leitch | STATUS: Conceptual design in Q1 2021. NEXT STEPS: RFP for design in Q3 2021. |
| 2017 | 5141757626 | Critical WM Inspection Program - 2017 | 330,000 | 104,129 | 219,830 | 6,041 | 98.2% | E Waite / Zantingh | Ongoing - work in progress (CWWF funded). |
| 2017 | 5141760754 | Kenilworth Transmission Watermain Renewal | 2,400,000 | 544,149 | 1 | 1,855,849 | 22.7% | E Waite / Zantingh | Ongoing - work in progress. |
| 2017 | 5141761777 | Beach Trunkmain Rehab | 8,500,000 | 899,744 | - | 7,600,256 | 10.6% | E Waite / Zantingh | Work to be completed in Q2-Q3 2021. |

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|---------------|------------|--|----------------------|--------------------------|---------------------|--------------------------------------|--------------------------|---------------------|--|
| | | | a | b | c | d | e | | |
| 2017 | 5141766421 | WTP Fluoride Building HVAC | 470,000 | 72,961 | 80,660 | 316,380 | 32.7% | S. Leitch | STATUS: RFT tender closed in Q1 2021. NEXT STEPS: Construction substantial performance in Q3 2021. |
| 2017 | 5141766711 | Annual Water Treatment Studies | 250,000 | 159,679 | 78,494 | 11,828 | 95.3% | S. McCauley | STATUS: Work in Progress - industry review of asset maintenance programs for Municipal W&WW vertical infrastructure. NEXT STEPS: Completion in Q2 2021. |
| 2017 | 5141766713 | Annual Water Maintenance | 2,500,000 | 667,459 | 1,133,286 | 699,255 | 72.0% | S. McCauley | STATUS: Work in Progress - construction, PACI system repairs at the Woodward WTP, substantial in Q1 - 2021, construction - backflow protection program for HW Facilities, substantial in Q1 - 2021. NEXT STEPS: Completion in Q2 2022. |
| 2017 | 5141767420 | Carlisle Well Stn Sys Enhance | 940,000 | 121,028 | - | 818,972 | 12.9% | S. Leitch | STATUS: Work in Progress - scope verification. NEXT STEPS: Management to determine cost benefit of project scope in Q2 2021. |
| 2017 | 5141767650 | New Greensville Communal Well | 1,400,000 | 79,437 | 36,334 | 1,284,229 | 8.3% | B. Posedowski | STATUS: on-hold due to new information re to existing pumping station. NEXT STEPS: conduct a constructability assessment to support decision making process in Q3 2021 for the EA. |
| 2017 | 5141767752 | WW Outstation Inspection - AM | 550,000 | 275,275 | - | 274,725 | 50.0% | B. Posedowski | To be closed in the next Closing Report. |
| 2017 | 5141771301 | WM Replace Program - Coordinated with Roads - 2017 | 2,773,000 | 2,550,559 | 157,022 | 65,419 | 97.6% | M Oddi/ McNab | Complete - pending final review/audit/payment. |
| 2017 | 5141795850 | Greenhill PS HD04B & HD05A | 10,040,000 | 1,269,125 | 125,851 | 8,645,023 | 13.9% | S. Leitch | STATUS: Warranty (immediate needs project). Conceptual review of new build vs. retrofit existing PS in Q1 2021. NEXT STEPS: RFP for design (ultimate upgrades) in Q4 2021. |
| 2017 | 5141796752 | PD16 Trunk - PS HD016 to Hwy 5 | 2,570,000 | 341,746 | 51,133 | 2,177,122 | 15.3% | B. Posedowski | STATUS: Terms of reference for consulting services under development for Class EA. NEXT STEPS: Issue RFP in Q1 2021. |
| 2018 | 5141811101 | Road Restoration Program - 2018 | 5,210,000 | 3,107,162 | - | 2,102,838 | 59.6% | D Lamont/ B Waddell | \$2,110k surplus to be used to WIP fund for 2021 program (5142111101) and then this project can be closed. |
| 2018 | 5141851810 | Fleet Additions - Hamilton Water - 2018 | 2,860,000 | 403,682 | - | 2,456,318 | 14.1% | N Winters / Zylstra | Procurement of the vehicles identified on the detail sheet are all in progress. Contracts are being worked-on by Fleet for several of them. |
| 2018 | 5141855010 | Water Systems Planning | 300,000 | 258,908 | - | 41,092 | 86.3% | B. Posedowski | To be closed in the next Closing Report. |
| 2018 | 5141855777 | LRT Corridor - Water | 570,000 | - | - | 570,000 | 0.0% | B. Posedowski | STATUS: On hold. NEXT STEPS: Awaiting outcome and next steps of Transit Task Force recommendations. |
| 2018 | 5141855851 | Water Efficiency Plan - 2018 | 221,000 | 164,236 | 29,500 | 27,264 | 87.7% | N Winters / Wagner | Expect to WIP forward between \$20-\$30k from 2018 Project to the 2020 Project. Awaiting Voicenet invoice to finalize number and completion of FOG Tactic Creation PO. |
| 2018 | 5141857626 | Critical WM Inspection Program - 2018 | 290,000 | 244,762 | 33,932 | 11,306 | 96.1% | E Waite / Zantingh | Ongoing - work in progress (CWWF funded). |
| 2018 | 5141860577 | Metallic Watermain Condition Assessment Program - 2018 | 700,000 | 569,740 | 144,806 | (14,546) | 102.1% | E Waite / Zantingh | Ongoing - work in progress. (CWWF funded) Sufficient revenue to cover deficit. |
| 2018 | 5141861300 | Wm Replacement Program - 2018 | 252,000 | 178,407 | - | 73,593 | 70.8% | E Waite / Zantingh | \$70k being used to WIP fund for 2021 program (5142161307) and then close this project next BER. |
| 2018 | 5141866713 | Annual Water Maintenance | 1,500,000 | 195,415 | 335,052 | 969,533 | 35.4% | S. McCauley | STATUS: Work in Progress; warranty - Carlisle Wells - close-out in Q2 - 2021, Construction - Backflow Preventers, construction - chlorine evaporators - Completion in Q1 - 2021, Design - Fluoride and Corrosion Control Building Health and Safety - Construction in Q2 - 2021. Design - Osler Drive Health & Safety Immediate Needs - Construction in Q2 - 2021. NEXT STEPS: Completion Q4 2022. |
| 2018 | 5141867651 | HD007 Highland Rd Reservoir | 260,000 | 70,629 | - | 189,371 | 27.2% | S. Leitch | STATUS: Condition assessment complete. NEXT STEPS: RFP for design in Q1 2022. |

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|---------------|------------|--|----------------------|--------------------------|---------------------|--------------------------------------|--------------------------|-----------------------------------|---|
| | | | a | b | c | d | e | | |
| 2018 | 5141867752 | Water Outstation Inspections | 660,000 | 644,925 | - | 15,075 | 97.7% | B. Posedowski | To be closed in the next Closing Report. |
| 2018 | 5141869075 | Environmental Lab Improvements - 2018 | 200,000 | 144,500 | - | 55,500 | 72.2% | A Grice / Vanderperk/ Eszes | \$55k being used to WIP fund for 2021 Project and then this project can be closed. |
| 2018 | 5141895852 | Carlisle Additnl Water Storage | 440,000 | 9,512 | - | 430,488 | 2.2% | B. Posedowski | STATUS: Municipal Class EA to evaluate options for additional water storage in Carlisle. NEXT STEPS: Issue the RFP in Q1 2021. |
| 2018 | 5141895956 | Water Distribution Model | 350,000 | - | - | 350,000 | 0.0% | B. Posedowski | STATUS: RFP with PMO. NEXT STEPS: Issue RFP Q1 2021. |
| 2019 | 4031914405 | Contaminated Soil & Rock Disposal 2019 | 1,059,000 | 267,305 | 653,524 | 138,171 | 87.0% | E Waite / McNab | Ongoing - work in progress. % spent is dependant upon contaminated soil/excess rock discovered at time of construction. |
| 2019 | 5141911101 | Road Restoration Program - 2019 | 5,301,000 | 3,463,659 | 1,831,661 | 5,680 | 99.9% | D Lamont/ Waddell | Complete - pending final review/audit/payment. |
| 2019 | 5141949555 | QA-QC Service Contract 2019 | 160,000 | 68,823 | 960 | 90,217 | 43.6% | E Waite / Zantingh | Ongoing - work in progress. |
| 2019 | 5141955010 | Water Systems Planning Program | 400,000 | 111,089 | 167,944 | 120,967 | 69.8% | B. Posedowski | STATUS: Work in Progress - Consulting Services (Hydraulic impact assessment of watermain shutdown routes & Transient Modelling, System Curves and Watermain Hydraulic Analysis). NEXT STEPS: Completion in Q4 2021. |
| 2019 | 5141955247 | Drinking Water System Changes | 150,000 | 76,728 | 71,009 | 2,263 | 98.5% | B. Posedowski | STATUS: 2020 PO nearing completion and work complete. New 2021 annual PO pending approval. |
| 2019 | 5141955556 | Mapping Update - 2019 | 40,000 | 5,781 | - | 34,219 | 14.5% | D Lamont/ Lauricella | Complete - close once p.o. is paid/cleared. |
| 2019 | 5141955713 | Drinking Water System Optimize | 220,000 | 3,849 | 55,218 | 160,933 | 26.8% | B. Posedowski | STATUS: Ongoing work. NEXT STEPS: Prepare charter for PD11 review and enhancement in Q1 2021. |
| 2019 | 5141957545 | Water - Computer Model | 280,000 | - | - | 280,000 | 0.0% | B. Posedowski | STATUS: RFP with PMO to be awarded in Q1 2021. NEXT STEPS: Issue RFP. |
| 2019 | 5141960750 | Unscheduled Valve, Hydrant etc. - 2019 | 3,033,000 | 2,739,112 | 240,123 | 53,765 | 98.2% | N Winters / Alberton | Ongoing can close in March 2021. |
| 2019 | 5141961341 | Pineland-Teal-Community etc. | 1,790,000 | 15,377 | - | 1,774,623 | 0.9% | E Waite / Zantingh | Coordinated with Roads in 2024. \$1.77M being used to WIP fund for 2021 Watermain Lining (5142160072). Project has been rebudgeted. |
| 2019 | 5141961502 | Water Meter - Installation /Replace/Repair - General Mtnc - 2019 | 2,860,000 | 2,383,383 | - | 476,617 | 83.3% | N Winters / Goudreau / DiGiovanni | \$470k being used to WIP fund for 2021 program (5142161502) and then this project can be closed. |
| 2019 | 5141961910 | Res Water Meter and Meter Pit | 180,000 | - | - | 180,000 | 0.0% | N Winters / Goudreau / DiGiovanni | \$80k being used to WIP fund for 2021 program (5142161502). |
| 2019 | 5141962078 | Substandard Water Service Replacement Program - 2019 | 2,750,000 | 2,026,457 | 527,275 | 196,268 | 92.9% | N Winters / Alberton | Ongoing - Work in progress. |
| 2019 | 5141966151 | SCADA servers and network | 2,500,000 | 265,068 | 111,380 | 2,123,553 | 15.1% | S. McCauley | STATUS: Work in Progress - Design (Woodward SCADA 2019 Servers & Network Endlife Replacement), Supply & Installation of Hardware and software (SCADA servers, network and associated equipment). Hardware purchased 2020/2021 NEXT STEPS: RFP Consulting Services in Q2 2021. |
| 2019 | 5141966420 | Woodward WTP - Chlorine Bldg | 800,000 | - | - | 800,000 | 0.0% | S. Leitch | STATUS: Scope verification complete in Q1 2021. NEXT STEPS: Roster assignment for immediate needs in Q2 2021. |
| 2019 | 5141966711 | Water Treatment Studies | 250,000 | 81,075 | 111,181 | 57,744 | 76.9% | S. McCauley | STATUS: Works in Progress; Design (Hamilton Water Outstation Arc Flash Studies). NEXT STEPS: Tender for Arc Flash Labelling (HW Outstations) Q4 2022. |
| 2019 | 5141966713 | Water Maintenance Capital | 2,000,000 | 507,196 | 83,000 | 1,409,804 | 29.5% | S. McCauley | STATUS: Work Completed - Watermain Leak 1200mm (HLPS). NEXT STEPS: Completion Q4 2022. |

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|---------------|------------|--|----------------------|--------------------------|---------------------|--------------------------------------|--------------------------|-----------------------------|---|
| | | | a | b | c | d | e | | |
| 2019 | 5141966911 | WTP - Bio Filtration Study | 400,000 | - | - | 400,000 | 0.0% | S. Leitch | STATUS: One field study remaining in Q1 2021. NEXT STEPS: Close-out in Q2 2021. |
| 2019 | 5141967375 | Kenilworth&Ben Nevis Reservoir | 7,550,000 | 1,823,363 | 5,038,318 | 688,319 | 90.9% | S. Leitch | STATUS: Work in Progress - Construction. NEXT STEPS: Substantial Performance Q1 2021. Soil Contamination removal project commence in Q1 2021. |
| 2019 | 5141967752 | Water Outstation Inspections | 660,000 | 241,249 | 138,405 | 280,346 | 57.5% | B. Posedowski | STATUS: Work in Progress - Condition Assessments (Woodley Lane HDR11, Bulk Water Filling Stations, WTP Clear Wells). NEXT STEPS: Completion in Q4 2020. |
| 2019 | 5141969075 | Environmental Lab Improvements - 2019 | 220,000 | - | - | 220,000 | 0.0% | A Grice / Vanderperk/ Eszes | \$220k being used to WIP fund for 2021 Project and then this project can be closed. |
| 2019 | 5141970007 | Haddon - Sterling to Marion | 310,000 | 48,582 | 247,308 | 14,110 | 95.4% | M Oddi | Complete - pending final review/audit/payment. |
| 2019 | 5141970008 | Hewitson - Dupont to Barton | 230,000 | 196,791 | 7,524 | 25,685 | 88.8% | M Oddi | Complete - pending final review/audit/payment. |
| 2019 | 5141970010 | Parkdale - Burlington to north end & Steel City Court | 1,050,000 | 921,190 | 101,508 | 27,302 | 97.4% | M Oddi | Complete - pending final review/audit/payment. |
| 2019 | 5141970012 | Sheaffe / Park / Mulberry (Central Nbhd (North)) | 910,000 | 124,356 | - | 785,644 | 13.7% | E Waite / Zantingh | Deferred to 2021 due to combined sewer issues. MacNab rehabilitation done as stand alone in 2019. |
| 2019 | 5141971074 | Contingency for Unscheduled Works Program - 2019 | 260,135 | 170,175 | 65,896 | 24,064 | 90.7% | E Waite / McNab | % spent dependent on # of unscheduled works. |
| 2019 | 5141971303 | Brampton - Parkdale to Strathearne | 928,000 | 729,994 | - | 198,006 | 78.7% | M. Oddi | Complete - pending final review/audit/payment. |
| 2019 | 5141971305 | Cheever - Barton to Birge and Birge - Cheever to Wentworth | 580,000 | 537,507 | 37,891 | 4,602 | 99.2% | M Oddi | Complete - pending final review/audit/payment. |
| 2019 | 5141971306 | Ferguson -Simcoe to Burlington | 440,000 | 408,384 | 27,714 | 3,902 | 99.1% | M Oddi | Complete - pending final review/audit/payment. |
| 2019 | 5141971307 | Haddon - Sterling to Marion | 554,000 | 299,860 | 250,054 | 4,086 | 99.3% | M Oddi | Complete - pending final review/audit/payment. |
| 2019 | 5141971308 | Hewitson - Dupont to Barton | 276,000 | 208,403 | 20,884 | 46,713 | 83.1% | M Oddi | Complete - pending final review/audit/payment. |
| 2019 | 5141971310 | Parkdale - Burlington to north end & Steel City Court | 1,422,000 | 1,060,060 | 360,067 | 1,873 | 99.9% | M Oddi | Complete - pending final review/audit/payment. |
| 2019 | 5141971312 | Sheaffe / Park / Mulberry (Central Nbhd (North)) | 1,050,000 | 181,306 | - | 868,694 | 17.3% | E Waite / Zantingh | Deferred to 2021 due to combined sewer issues. MacNab rehabilitation done as stand alone in 2019. |
| 2019 | 5141971313 | LRT Sherman-King to south end | 1,220,000 | 26,763 | - | 1,193,237 | 2.2% | E Waite / Zantingh | LRT Cancelled, project to be reprioritized in capital budget. |
| 2019 | 5141971314 | LRT Wentworth - Wilson to King | 460,000 | 26,661 | 4,000 | 429,339 | 6.7% | E Waite / Zantingh | LRT Cancelled, project to be reprioritized in capital budget. |
| 2019 | 5141971315 | LRT Main-Delena to Normanhurst | 5,030,000 | 138,618 | 65,272 | 4,826,111 | 4.1% | E Waite / Zantingh | LRT Cancelled, project to be reprioritized in capital budget. |
| 2019 | 5141995951 | PS HD019 Binbrook Capacity | 220,000 | 30,064 | - | 189,936 | 13.7% | B. Posedowski | NEXT STEPS: Scope verification and transfer project to capital delivery for charter issuance in Q3 2020. |
| 2019 | 5141996951 | Binbrook Feeder via Fletcher | 580,000 | 79,260 | - | 500,740 | 13.7% | E Waite / Zantingh | Ongoing - work in progress. |
| 2019 | 5142595552 | HD07A - New PD7 Elfrida PS | 280,000 | - | - | 280,000 | 0.0% | B. Posedowski | STATUS: Ongoing discussion with Real Estate regarding Hamilton Water share. |
| 2020 | 5142001099 | Eng Services Staffing | 4,700,000 | 3,091,565 | - | 1,608,435 | 65.8% | E Waite / McNab | To fund Engineering Services staffing costs through capital for work on water related capital projects, both in-year and future. |
| 2020 | 5142011101 | Annual Road Restoration | 5,400,000 | 1,988,247 | 2,534,955 | 876,798 | 83.8% | D Lamont/ Waddell | Ongoing - work in progress. Anticipate completion by Q2 2021. |

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|---------------|------------|--------------------------------|----------------------|--------------------------|---------------------|--------------------------------------|--------------------------|---|---|
| | | | a | b | c | d | e | | |
| 2020 | 5142049555 | QA-QC Service Contract 2020 | 140,000 | - | - | 140,000 | 0.0% | E Waite / Zantingh | Ongoing - work in progress. |
| 2020 | 5142055010 | Water Systems Planning Program | 300,000 | - | - | 300,000 | 0.0% | B. Posedowski | STATUS: Work in Progress - Consulting Services (Hydraulic impact assessment of watermain shutdown routes & Transient Modelling, System Curves and Watermain Hydraulic Analysis). NEXT STEPS: Completion in Q4 2021. |
| 2020 | 5142055022 | Engineering Consultants | 300,000 | 58,495 | 86,197 | 155,308 | 48.2% | E Waite / Zantingh | Ongoing - work in progress. |
| 2020 | 5142055425 | Concrete Pipe Condition Assess | 400,000 | 8,688 | 131,583 | 259,730 | 35.1% | E Waite / Zantingh | Ongoing - work in progress. |
| 2020 | 5142055556 | Mapping Update Program | 40,000 | - | - | 40,000 | 0.0% | D Lamont/ Lauricella | Ongoing - work in progress. Anticipate completion by year end 2021. |
| 2020 | 5142055851 | Water Efficiency Plan-Program | 110,000 | 7,114 | 114 | 102,772 | 6.6% | N Winters / Wagner | 2020 Project to be used in 2021. No ask required for 2021. |
| 2020 | 5142057545 | Drinking Water System Model | 280,000 | 81,736 | 59,678 | 138,586 | 50.5% | B. Posedowski | STATUS: 2020 PO nearing completion and work complete. New 2021 annual PO pending approval |
| 2020 | 5142057626 | Critical WM Inspection Program | 660,000 | 82,364 | 553,061 | 24,575 | 96.3% | E Waite / Zantingh | Ongoing - work in progress. Includes C15-11-20 Burlington Trunkmain repair. |
| 2020 | 5142060072 | Annual Watermain Lining Prgm | 5,505,000 | 5,392,440 | 135,840 | (23,280) | 100.4% | E Waite / Zantingh | Close after year end reporting. |
| 2020 | 5142060080 | Valve Replacement - 2020 | 3,700,000 | 1,017,876 | 1,463,808 | 1,218,317 | 67.1% | E Waite / Zantingh | Ongoing - work in progress. |
| 2020 | 5142060577 | Metallic WM Condition Assess | 630,000 | 19,417 | 145,839 | 464,744 | 26.2% | E Waite / Zantingh | Ongoing - work in progress. |
| 2020 | 5142060711 | Annual Capital Wtr Consumption | 180,000 | 535 | - | 179,465 | 0.3% | E Waite / McNab | Ongoing - work in progress. Water consumption used for watermain works on City contracts, during constructions i.e. flushing watermains, etc. Historically, charges are transferred at year end. |
| 2020 | 5142060750 | Unscheduled Valve-Hydrant Etc. | 3,000,000 | 2,503 | 1,200,000 | 1,797,497 | 40.1% | N Winters / Alberton | Ongoing - Work in Progress - To be fully committed to P.O. by March 2021. |
| 2020 | 5142060999 | Closed Projects - Water | 120,000 | 2,037 | 75,637 | 42,326 | 64.7% | E Waite / McNab | This project is primarily used to hold the contingency lines of purchase orders for several completed works until the maintenance period has expired. This allows for the closure of all the original project ID. % spent is dependent on maintenance required. |
| 2020 | 5142061302 | Barton Locke to Caroline | 1,000,000 | - | - | 1,000,000 | 0.0% | E Waite / Zantingh | Cancelled - part of Master Plan. \$1m surplus being used to WIP fund for 2021 Watermain Lining Program (5142160072) and then close this project next BER. |
| 2020 | 5142061305 | Burlington Trunk Repairs | 1,172,000 | 762,633 | 399,570 | 9,797 | 99.2% | E Waite / Zantingh | Ongoing - work in progress. C15-11-20. |
| 2020 | 5142061310 | Woodrwd Trans Pipeline Rep | 500,000 | - | - | 500,000 | 0.0% | E Waite / Zantingh | To be tender in Q4 2020 or Q1 2021. |
| 2020 | 5142061502 | New & Replacement Water Meters | 2,920,000 | 713,512 | 2,021,754 | 184,734 | 93.7% | N Winters / Goudreau / DiGiovanni | Ongoing - work in progress - this project will run until late 2021. |
| 2020 | 5142062073 | Field Data Systems Program | 110,000 | 47,194 | 2,485 | 60,321 | 45.2% | D Lamont/ Lauricella | Ongoing - work in progress - to be complete by year end 2021. |
| 2020 | 5142062078 | Substandard Service Replace | 2,750,000 | - | - | 2,750,000 | 0.0% | N Winters / Alberton | Will be fully committed to P.O. by March 2021. |
| 2020 | 5142066310 | WTP Pre-Treat Isolation Valves | 280,000 | - | - | 280,000 | 0.0% | S. Leitch | STATUS: Roster assignment conceptual review commence in Q1 2021. NEXT STEPS: Design in Q4 2021. |
| 2020 | 5142066350 | WTP Chlorine Chem Building | 2,250,000 | - | - | 2,250,000 | 0.0% | S. Leitch | STATUS: Scope verification for immediate needs at existing building in Q1 2021. NEXT STEPS: RFP for recommended solution in Q2 2021. |

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|---------------|------------|--------------------------------|----------------------|--------------------------|---------------------|--------------------------------------|--------------------------|-----------------------------|---|
| | | | a | b | c | d | e | | |
| 2020 | 5142067420 | St Joseph Tank Dampener | 60,000 | - | - | 60,000 | 0.0% | S. Leitch | STATUS: Scope verification. NEXT STEPS: Develop technical memorandum in Q3 2021 for future RFP. |
| 2020 | 5142067450 | Lee Smith Reservoir HDR00 | 280,000 | - | - | 280,000 | 0.0% | S. Leitch | STATUS: Scope verification. NEXT STEPS: Develop project charter in Q1 2021. |
| 2020 | 5142067752 | Water Outstation Inspections | 660,000 | 41,840 | 189,453 | 428,707 | 35.0% | B. Posedowski | STATUS: Work in progress. NEXT STEPS: Complete WTP surge suppression bldg. and complete Scenic Res. condition assessment. |
| 2020 | 5142069075 | Environmental Lab Improvements | 150,000 | 21,683 | 67,046 | 61,270 | 59.2% | A Grice / Vanderperk/ Eszes | Ongoing work in progress. |
| 2020 | 5142070006 | Hillcrest - Chedoke RD Restore | 60,000 | - | - | 60,000 | 0.0% | E Waite / Zantingh | C15-10-20 awarded - construction 2021. |
| 2020 | 5142070015 | LRT Main - Delena Rd Restore | 300,000 | - | - | 300,000 | 0.0% | E Waite / Zantingh | LRT Cancelled, project to be reprioritized in capital budget. |
| 2020 | 5142070018 | Roxborough - Strath to Kenilw | 700,000 | 765,262 | - | (65,262) | 109.3% | M Oddi | Complete - close after year end reporting. |
| 2020 | 5142071306 | Hillcrest - Chedoke wm replace | 120,000 | - | - | 120,000 | 0.0% | E Waite / Zantingh | C15-10-20 awarded - construction 2021. |
| 2020 | 5142071315 | LRT Main - Delena wm replace | 150,000 | - | - | 150,000 | 0.0% | E Waite / Zantingh | Design 2021 (March/April), 2021 construction. |
| 2020 | 5142071318 | Roxborough - Strath to Kenilw | 770,000 | 653,805 | - | 116,195 | 84.9% | M Oddi | Complete - close after year end reporting. |
| 2020 | 5142096250 | Airport Water Service Ext W-27 | 1,080,000 | - | - | 1,080,000 | 0.0% | B. Posedowski | STATUS: On hold. NEXT STEPS: Work will proceed based on PED needs forecasting. |
| 2020 | 5142096520 | Garner Rd Trunk Watermain | 3,390,000 | - | - | 3,390,000 | 0.0% | E Waite / Zantingh | In design, to be tendered in 2022 and in service by Q4 2024. |
| 2020 | 5142096850 | Locke Trunk Watermain W-19 | 2,200,000 | - | - | 2,200,000 | 0.0% | B. Posedowski | Ongoing - work in progress. |
| 2020 | 5142160072 | Annual Watermain Lining Prgm | - | - | 1,681,416 | (1,681,416) | N/A | E Waite / Zantingh | 2021 project - pre-approved. |
| 2020 | 5142695552 | HD07A New District 7 PS W-21 | 170,000 | - | - | 170,000 | 0.0% | B. Posedowski | STATUS: Design and construction is subject to Secondary Planning and council approval of the Elfrida Growth Area. |

Sub-Total Waterworks Regular Program **306,597,135 135,489,212 35,849,002 135,258,921 55.9%**

Wastewater Regular Program

| | | | | | | | | | |
|------|------------|-------------------------------|------------|------------|-----------|-----------|--------|---------------|---|
| 2007 | 5160755640 | Non-trunk Flow Monitoring | 500,000 | 114,300 | 398,089 | (12,389) | 102.5% | B. Posedowski | STATUS: Work in Progress - Design & contract administration for the implementation of real time control management of wet weather flows (account split). NEXT STEPS: Account to be closed once outstanding purchase orders are closed. Negative balance due to unanticipated tax changes. |
| 2007 | 5160795757 | Centennial Trnk Swr-WW14,WW33 | 84,200,000 | 83,466,476 | 124,433 | 609,091 | 99.3% | M Oddi | Complete - pending final review/audit/payment. |
| 2008 | 5160867751 | WW Outstns - Asset Management | 2,655,000 | 1,780,497 | 1,034,395 | (159,892) | 106.0% | B. Posedowski | STATUS: Work in Progress - Design & contract administration for the implementation of real time control management of wet weather flows (account split). NEXT STEPS: Account to be closed once outstanding purchase orders are closed. Negative balance due to unanticipated tax changes. |

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|---------------|-------------|--|----------------------|--------------------------|---------------------|--------------------------------------|--------------------------|----------------------------|--|
| | | | a | b | c | d | e | | |
| 2008 | 5160866801* | Woodward WWTP - Clean Harbour | 392,635,348 | 236,785,230 | 155,850,118 | - | 100.0% | J. Helka | STATUS: Work in Progress - Construction (Raw Wastewater Pumping Station, Electrical System, Tertiary Treatment). GIF Funded. Cash Flow Budget approved by Finance (\$94M requested in 2021-2022). NEXT STEPS: Substantial Performance Q3 2022. |
| 2009 | 5160966910 | WWTP - Biosolids MP Implement | 38,500,000 | 32,889,204 | 5,118,954 | 491,842 | 98.7% | J. Helka | STATUS: Substantially performed. PPP Canada Funded. Cash Flow Budget approved by Finance. NEXT STEPS: 30-year Finance-Operate-Maintain Contract awarded to Harbour City Solutions for the Biosolids Management Project expires in 2050. The 30-year OMR Contract has been transferred to Plant Operations to Manage. |
| 2009 | 5160966912 | Decommission Waterdown WWTP-WW08 | 6,000,000 | 2,850,619 | 656,356 | 2,493,024 | 58.4% | S. Leitch | STATUS: Warranty. NEXT STEPS: Warranty End Q1 2021. |
| 2010 | 5161066065 | Waste Hauler Receiving Station | 3,439,800 | 2,929,065 | 259,177 | 251,559 | 92.7% | S. Leitch | STATUS: Work in Progress - Construction. NEXT STEPS: Substantial performance in Q1 2021. |
| 2012 | 5161266213 | Dundas WWTP Improvements | 1,420,200 | 493,888 | - | 926,312 | 34.8% | S. Leitch | STATUS: Upgrade project on hold. NEXT STEPS: Exploring funding opportunities for the preferred upgrade solution. |
| 2012 | 5161267270 | Ancaster WW Outstations | 9,550,000 | 4,653,482 | 4,511,169 | 385,349 | 96.0% | S. Leitch | STATUS: Work completed (HC009, HC013). Work in Process - Construction (HC005). NEXT STEPS: Substantial performance (HC005) in Q2 2021. |
| 2012 | 5161267273 | Dundas WW Outstations | 2,430,000 | 1,397,535 | 40,700 | 991,765 | 59.2% | S. Leitch | STATUS: Work completed (DC005, DC006). Work in Progress - Geotechnical investigation (DC010). NEXT STEPS: Request for Proposals for design (DC010) in Q1 2021. |
| 2013 | 5161367752 | WW Outstation Inspection - AM | 645,000 | 168,505 | - | 476,495 | 26.1% | B. Posedowski | To be closed in the next Closing Report. |
| 2013 | 5161395358 | Hwy 56 Forcemain&Twinning WW21 | 27,190,000 | 21,831,514 | 25,033 | 5,333,453 | 80.4% | M Oddi | Complete - pending final review/audit/payment. |
| 2014 | 5161455420 | SERG - Flooding & Drainage MP | 555,000 | 417,737 | 136,214 | 1,049 | 99.8% | B. Posedowski | STATUS: Work Completed - Peer Review Scope. Work in Progress - Flooding and Drainage Master Servicing Study - NEXT STEPS: Completion in Q4 2021. |
| 2014 | 5161467756 | Greenhill & Cochrane HCS01 | 2,920,000 | 267,063 | 118,383 | 2,534,555 | 13.2% | S. Leitch | STATUS: Work in Progress - Design (Greenhill HCS01 CSO Tank Cleaning and Investigative Services). NEXT STEPS: RFT for Construction (CSO Cleaning) in Q1 2021. |
| 2014 | 5161468422 | Randle Reef Sediment Remediate | 5,650,000 | 5,025,000 | 975,000 | (350,000) | 106.2% | M. Bainbridge | STATUS: Phase 1 - Complete, Phase 2 - Construction, Phase 3 - Design complete NEXT STEPS: waiting on completion of phase 2. |
| 2014 | 5161469076 | BCOS-Beyond Compliance OP Sys | 243,000 | 118,925 | 1,952 | 122,123 | 49.7% | A Grice / Vanderperk/ Girt | Various projects were planned in 2020. Due to the pandemic, some of the projects have been delayed because on-site work is required (e.g. OH&S assistance to close OH&S compliance audit findings). Hope to resume in 2021. |
| 2015 | 5161555077 | Zoom Camera Inspection - Data Component | 760,000 | 715,029 | 13,847 | 31,124 | 95.9% | E Waite / Zantingh | Complete - Close once commitments are paid/cleared. |
| 2015 | 5161555264 | City-Wide Wastewater MP | 950,000 | 538,268 | 56,666 | 355,066 | 62.6% | B. Posedowski | STATUS: Work in Progress. NEXT STEPS: Completion in Q2 2022. |
| 2015 | 5161555545 | Capital Works Information Mgmt | 280,000 | - | - | 280,000 | 0.0% | A. Grice | STATUS: Phase 1 work complete - PMO / BI collaborative reporting project. NEXT STEPS: Roster award for phase 2 (update of PMO optimization report) in Q1 2021. |
| 2015 | 5161555955 | Inflow & Infiltration | 474,000 | 461,752 | - | 12,248 | 97.4% | B. Posedowski | To be closed in the next Closing Report. |
| 2015 | 5161557545 | Wastewater Computer Model | 550,000 | 483,175 | - | 66,825 | 87.8% | B. Posedowski | To be closed in the next Closing Report. |
| 2015 | 5161560591 | Barton St. Trunk Sewer Rehab - Strathearne to Weir | 1,036,000 | 886,620 | 149,086 | 294 | 100.0% | M Oddi | Complete - pending final review/audit/payment. |
| 2015 | 5161560999 | Closed Projects - WasteWater | 119,000 | 20,092 | 88,728 | 10,180 | 91.4% | E Waite / McNab | Close next BER. |

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|---------------|------------|---|----------------------|--------------------------|---------------------|--------------------------------------|--------------------------|--------------------------------|--|
| | | | a | b | c | d | e | | |
| 2015 | 5161567564 | HC005 - Schedule C EA | 990,000 | 284,644 | 112,371 | 592,985 | 40.1% | B. Posedowski | STATUS: Work in Progress - Emergency Overflow Schedule C Municipal Class EA. NEXT STEPS: Abandonment of the EA process in Q2 2021. |
| 2015 | 5161595858 | Binbrook PS Upgrade (WW-20) | 6,280,000 | 4,215,249 | 457,581 | 1,607,170 | 74.4% | S. Leitch | To be closed in the next Closing Report since there are subsequent journal entries. |
| 2015 | 5161596855 | Royal to Main-King CSO (WW-22) | 24,880,000 | 2,430,874 | 120,952 | 22,328,174 | 10.3% | S Jacob | Detailed designs and tender in May 2021. |
| 2016 | 5161655350 | Riverdale Flood Relief EA | 1,540,000 | 4,247 | - | 1,535,753 | 0.3% | B. Posedowski | STATUS: Work completed - Neighborhood Flood Investigation Study NEXT STEPS: Flow Monitoring and Private Property I&I Reduction Solution Implementation in Q1 2022. |
| 2016 | 5161655351 | Lawfield & Berrisfield Area | 185,000 | 239,105 | - | (54,105) | 129.2% | B. Posedowski | STATUS: Work completed - Neighborhood I&I Reduction Study NEXT STEPS: Flow Monitoring and Private Property I&I Reduction Solution Implementation in Q3 2022. |
| 2016 | 5161660610 | Binbrook Manhole & Sewer Rehab | 540,000 | 86,527 | - | 453,473 | 16.0% | E Waite/Zantingh | Complete pending final review/audit. |
| 2016 | 5161661434 | Upsize Wilson Street Forcemain | 270,000 | 4,875 | - | 265,125 | 1.8% | B. Posedowski | STATUS: Not started. NEXT STEPS: Conceptual design scope verification and issue project charter following completion of the current capital works at the pumping station Q1 2022. |
| 2016 | 5161667421 | New Haulage Receiving Station | 2,240,000 | 223,836 | 21,548 | 1,994,616 | 11.0% | B. Posedowski | STATUS: Work completed - Class EA. NEXT STEPS: Land acquisition, potential EA addendum, conceptual design finalization in Q3 2021. Detailed Design to follow. |
| 2016 | 5161667622 | FC001 DC009 HC011 Upgrades | 6,840,000 | 421,587 | 1,431,588 | 4,986,825 | 27.1% | S. Leitch | STATUS: Work in Progress - Construction (FC001, DC009) & Design (HC011). NEXT STEPS: RFT for construction (HC011) in Q1 2021. Substantial performance (FC001, DC009) in Q1 2021. |
| 2016 | 5161669075 | Environmental Lab Improvements - 2016 | 345,000 | 221,317 | - | 123,683 | 64.1% | A Grice / Vanderperk/ Eszes | \$120k being used to WIP fund for 2021 project for HVAC upgrades and then this project can be closed. |
| 2016 | 5161695747 | Battlefield Trunk Sewer WW-33 | 12,150,000 | 1,559,153 | - | 10,590,847 | 12.8% | B. Posedowski | Design section is developing the documents required for procurement of consultants in 2021, detailed design in 2022/23 and construction to follow. |
| 2016 | 5161696452 | AEGD - Dickenson Rd FM & Sewer | 31,200,000 | 1,474,252 | 1,677,924 | 28,047,824 | 10.1% | S Jacob/B. Posedowski | Project is ongoing with detailed design. Tender for construction expected in Summer of 2021. |
| 2017 | 5161718420 | Grindstone Creek Utility Bridge | 998,068 | 743,754 | 238,433 | 15,881 | 98.4% | E Waite / Zantingh | Complete - Close once commitments are paid/cleared. |
| 2017 | 5161755422 | Sewer Use Bylaw Enforcement Infor Upgrade | 80,000 | 32,112 | 19,190 | 28,698 | 64.1% | A Grice / Vanderperk/ Quintero | No further expenditures expected in 2021 as a result of EAM transition. IPS development freeze. |
| 2017 | 5161755640 | Non-Trunk Flow Monitoring | 100,000 | 159,475 | - | (59,475) | 159.5% | B. Posedowski | To be closed in the next Closing Report. |
| 2017 | 5161755955 | Inflow & Infiltration | 300,000 | 272,681 | - | 27,319 | 90.9% | B. Posedowski | To be closed in the next Closing Report. |
| 2017 | 5161757420 | SCADA Rain Gauges | 50,000 | - | - | 50,000 | 0.0% | B. Posedowski | STATUS: Not started. NEXT STEPS: Scope verification and issue project charter in Q4 2022. |
| 2017 | 5161760302 | Emergency Repairs - Cross Connections - 2017 | 1,000,000 | 553,526 | - | 446,474 | 55.4% | N Winters / Alberton | \$440K being used to WIP fund for 2021 program (5162160302). |
| 2017 | 5161766421 | WWTP Methane Sphere Upgrades | 4,400,000 | 3,222,244 | - | 1,177,756 | 73.2% | S. Leitch | To be closed in the next Closing Report since there are subsequent journal entries. |
| 2017 | 5161766423 | Sewer Use Bylaw 14-090 Parameter Limit Review | 300,000 | 114,649 | - | 185,351 | 38.2% | A Grice / Vanderperk/ Quintero | PO 0000094364 issued April 29, 2020 - \$ 137,094. Plan to spend full amount by 2021. Currently pointed to operating account. \$75,129.60 spent to date (Jan 2021). Initiate transfer to Capital Account to Jan 15, 2020. No ERIS expenditures expected at this time. |

**City of Hamilton
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|---------------|------------|--|----------------------|--------------------------|---------------------|--------------------------------------|--------------------------|-----------------------------|---|
| | | | a | b | c | d | e | | |
| 2017 | 5161766713 | Wastewater Maintenance Capital | 3,000,000 | 1,991,579 | - | 1,008,421 | 66.4% | S. McCauley | STATUS: Work in Progress. Close-out in Q1 2021 - Strachan CSO Tank Construction - Dundas WWTP Digester Roof - Completion Q2 - 2021 NEXT STEPS: Completion in Q4 2021. STATUS: Work completed. NEXT STEPS: Account to be closed once purchase orders have been moved (Xfr O/S PO Commitments to 5161966713). |
| 2017 | 5161766745 | Woodward WWTP-Oper Readiness | 2,475,000 | 1,622,535 | 110,271 | 742,194 | 70.0% | S. McCauley | STATUS: Work in Progress. Criticality and Hierarchy structure in review process. NEXT STEPS: Project completion in Q1 2021. |
| 2017 | 5161767420 | Parkdale Av HC001 WW Statn Upg | 670,000 | 81,765 | - | 588,235 | 12.2% | S. Leitch | STATUS: Awaiting for pump curves and modeling analysis results. NEXT STEPS: Request for Proposals for design in Q3 2021. |
| 2017 | 5161767752 | WW Outstn Insp -Asset Mgm Prog | 220,000 | 173,929 | - | 46,071 | 79.1% | B. Posedowski | To be closed in the next Closing Report. |
| 2017 | 5161767772 | Decommissioning Aberdeen SPS | 60,000 | - | - | 60,000 | 0.0% | B. Posedowski | STATUS: Not started. The work can proceed once construction of the McMaster Innovation Park Trunk Sewer is completed. NEXT STEPS: Scope verification and issue project charter in Q1 2022. |
| 2017 | 5161768240 | Western Interceptor Sewer CCTV and Sonar Inspection | 2,460,000 | 976,341 | - | 1,483,659 | 39.7% | E Waite / Zantingh | CWWF - Ongoing - work in progress. Claim for CWWF funding underway. \$400k being used to WIP fund for 2021 program (5162160390). |
| 2017 | 5161769075 | Environmental Lab Improvements - 2017 | 250,000 | 238,399 | - | 11,601 | 95.4% | A Grice / Vanderperk/ Eszes | \$10k being used to WIP fund for 2021 Project and then this project can be closed. |
| 2017 | 5161796786 | First Street PS Upgrade DC014 | 5,980,000 | 593,703 | 4,771,743 | 614,554 | 89.7% | S. Leitch | STATUS: Work in Progress - Design. Awarding tender for construction. NEXT STEPS: Substantial performance in Q1 2021. |
| 2018 | 5161855010 | Wastewater Systems Planning | 300,000 | 190,292 | - | 109,708 | 63.4% | B. Posedowski | To be closed in the next Closing Report. |
| 2018 | 5161855640 | Flow Monitoring Program | 50,000 | 40,813 | - | 9,187 | 81.6% | B. Posedowski | To be closed in the next Closing Report. |
| 2018 | 5161855777 | LRT Corridor - Wastewater | 570,000 | 30,781 | 2,500 | 536,719 | 5.8% | B. Posedowski | STATUS: On hold. NEXT STEPS: Awaiting outcome and next steps of Transit Task Force recommendations. |
| 2018 | 5161855878 | Forcemain Condition Assessment Program - 2018 | 300,000 | 186,433 | 15,915 | 97,652 | 67.4% | E Waite / Zantingh | \$70k being used to WIP fund for 2021 program (5162155878) and then close this project next BER. |
| 2018 | 5161857545 | Wastewater Computer Model | 280,000 | 245,402 | - | 34,598 | 87.6% | B. Posedowski | To be closed in the next Closing Report. |
| 2018 | 5161860575 | Mainline Sewer Condition Assessment Program - 2018 | 1,260,000 | 927,861 | 425,602 | (93,463) | 107.4% | E Waite / Zantingh | Ongoing - work in progress. (CWWF funded) Sufficient revenue to cover deficit. |
| 2018 | 5161860830 | Windemere Rd Sewer Extension, Municipal Act | 980,000 | 939,360 | 2,691 | 37,948 | 96.1% | E Waite / Zantingh | Complete - Close once commitments are paid/cleared. |
| 2018 | 5161862850 | Eastern Interceptor Repair at the WWTP Aeration Tank | 2,800,000 | 505,603 | 83,080 | 2,211,317 | 21.0% | E Waite / Zantingh | Construction to begin in Q3 2021. |
| 2018 | 5161866350 | Woodward WWTP Lighting Upgrade | 690,000 | 627,164 | 4,356 | 58,480 | 91.5% | S. McCauley | To be closed in the next Closing Report since there are subsequent journal entries. |
| 2018 | 5161866511 | Woodward WWTP - Digester #4 | 5,500,000 | 3,647,589 | 1,092,726 | 759,685 | 86.2% | S. McCauley | STATUS: Work in Progress - Construction. NEXT STEPS: Substantial performance in Q1 2021. |
| 2018 | 5161866713 | Wastewater Maintenance Capital | 3,600,000 | 685,249 | 470,005 | 2,444,746 | 32.1% | S. McCauley | STATUS: Work in Progress. Design - Aeration Gallery Walkways - Construction Q2 - 2021, Dundas WWTP Repairs, and North Digesters Condition Assessment. NEXT STEPS: Completion in Q4 2022. |
| 2018 | 5161867752 | Wastewater Outstation Inspect | 520,000 | 252,301 | 81,123 | 186,576 | 64.1% | B. Posedowski | STATUS: In progress. NEXT STEPS: Close WWTP Digester and Rockcliffe SPS condition assessment. |
| 2018 | 5161869075 | Environmental Lab Improvements - 2018 | 200,000 | - | - | 200,000 | 0.0% | A Grice / Vanderperk/ Eszes | \$200k being used to WIP fund 2021 Project and then this project can be closed. |

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|---------------|------------|--|----------------------|--------------------------|---------------------|--------------------------------------|--------------------------|----------------------|---|
| | | | a | b | c | d | e | | |
| 2018 | 5162166810 | Unsched Manhole & Sewermain | 500,000 | 7,238 | - | 492,762 | 1.4% | S. McCauley | STATUS: PO issued in 12/2020 for design of maintenance shop modifications. NEXT STEPS: Design in Q1 2021. |
| 2018 | 5162166810 | Woodward WWTP - New Maint Bldg | 500,000 | 7,238 | - | 492,762 | 1.4% | S. McCauley | STATUS: PO issued in 12/2020 for design of maintenance shop modifications. NEXT STEPS: Design in Q1 2021. |
| 2019 | 5161911101 | Road Restoration Program - 2019 | 1,800,000 | 1,422,152 | 362,667 | 15,181 | 99.2% | D Lamont/ Waddell | Complete - pending final review/audit/payment. |
| 2019 | 5161949555 | QA-QC Service Contract 2019 | 220,000 | 181,498 | 36,371 | 2,131 | 99.0% | E Waite / Zantingh | Ongoing - work in progress. |
| 2019 | 5161955010 | WW Systems Planning Program | 600,000 | 179,133 | 146,663 | 274,205 | 54.3% | B. Posedowski | STATUS: Work in Progress or completed - Multiple WW system planning related studies. NEXT STEPS: Initiate relevant WW system planning studies as required - Ongoing. |
| 2019 | 5161955556 | Mapping Update - 2019 | 40,000 | 5,781 | 18,000 | 16,219 | 59.5% | D Lamont/ Lauricella | Complete - close once p.o. is paid/cleared. |
| 2019 | 5161955640 | Flow Monitoring Program | 350,000 | 40,513 | 187,337 | 122,149 | 65.1% | B. Posedowski | STATUS: Work in Progress - 2-year Sanitary Service Flow Monitoring in Binbrook and Citywide Rain Gauges Monitoring. NEXT STEPS: Completion in Q1 2022. |
| 2019 | 5161955878 | Forcemain Condition Assessment Program - 2019 | 310,000 | 42,363 | - | 267,637 | 13.7% | E Waite / Zantingh | \$200k being used to WIP fund for 2021 program (5162155878). |
| 2019 | 5161955955 | Inflow & Infiltration Studies | 500,000 | 178,771 | 67,726 | 253,503 | 49.3% | B. Posedowski | STATUS: Work completed - West Mountain Inflow and Infiltration Study and Binbrook SPS HC058 Capacity Analysis and Wet Weather Relief Class EA NEXT STEPS: PO Closure in Q1 2021. |
| 2019 | 5161957545 | Wastewater Computer Model | 380,000 | 6,856 | 170,770 | 202,374 | 46.7% | B. Posedowski | STATUS: Work in Progress or Completed - Multiple WW systems computer modelling studies. NEXT STEPS: Exiting Model Maintenance and Initiate new WW systems computer modelling assignments as required Ongoing. |
| 2019 | 5161960302 | Emergency Repairs - Cross Connections - 2019 | 750,000 | 163,206 | 174,216 | 412,578 | 45.0% | N Winters / Alberton | \$60K being used to WIP fund for 2021 program (5162160302) Ongoing - Work in progress - this account funds the investigation and correction of sewer lateral cross connections. |
| 2019 | 5161960390 | Wastewater System Lining Program - 2019 | 4,660,000 | 4,093,005 | - | 566,995 | 87.8% | E Waite / Zantingh | \$560k being used to WIP fund for 2021 project (5162160390) and then close this project next BER. |
| 2019 | 5161960522 | Sewer Lateral Management Program (WWC) - 2019 | 4,500,000 | 3,003,172 | 1,352,297 | 144,531 | 96.8% | N Winters / Alberton | Complete, close once P.O. has been plaid/cleared March 1, 2021. |
| 2019 | 5161960574 | Pre-Construction Mainline Condition Assessment | 580,000 | 264,907 | 129,072 | 186,021 | 67.9% | E Waite / Zantingh | Ongoing - work in progress. |
| 2019 | 5161960575 | Mainline Sewer Condition Assessment Program - 2019 | 790,000 | 491,246 | 268,002 | 30,753 | 96.1% | E Waite / Zantingh | Complete - Close once commitments are paid/cleared. |
| 2019 | 5161960577 | Mainline Sewer Condition Assessment for Compliance & Regs - 2019 | 167,000 | 26,633 | 95,044 | 45,323 | 72.9% | E Waite / Zantingh | Ongoing - work in progress. |
| 2019 | 5161960820 | Open Cut Repairs for CIPP Program - 2019 | 580,000 | 433,301 | 1,701 | 144,999 | 75.0% | E Waite / Zantingh | Complete - Close once commitments are paid/cleared. |
| 2019 | 5161960942 | Ancaster Sewage Pipeline Rehab | 7,060,000 | 6,368,066 | 615,674 | 76,260 | 98.9% | E Waite / Zantingh | Ongoing - work in progress. |
| 2019 | 5161961740 | Unscheduled Manhole & Sewermain - 2019 | 400,000 | 289,369 | - | 110,631 | 72.3% | N Winters / Alberton | \$110k surplus being used to WIP fund for 2021 Program (5162161740). |
| 2019 | 5161966102 | Woodward WWTP - Expansion | 3,250,000 | - | - | 3,250,000 | 0.0% | A. Grice | STATUS: On Hold. Timing of the Woodward WWTP Expansion is dependent upon Consultant's recommendation of flow projections using model for capacity. |
| 2019 | 5161966151 | SCADA servers and network | 1,500,000 | 237,918 | 131,177 | 1,130,904 | 24.6% | S. McCauley | STATUS: Work in Progress - Design (Woodward SCADA 2019 Servers & Network Endlife Replacement), Supply & Installation of Hardware and software (SCADA servers, network and associated equipment). Hardware purchased 2020/2021 NEXT STEPS: RFP Consulting Services in Q2 2021. |

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|---------------|------------|--|----------------------|--------------------------|---------------------|--------------------------------------|--------------------------|-----------------------------|---|
| | | | a | b | c | d | e | | |
| 2019 | 5161966511 | Woodward WWTP - Digester #5 | 3,000,000 | - | - | 3,000,000 | 0.0% | S. McCauley | STATUS: This project is both Digester 3 & 5, RFP to be issued to PMO Q1 - 2021. Policy 14 Mixer pre-purchase complete awaiting delivery Q2 - 2021. |
| 2019 | 5161966612 | Woodward WWTP - SouthSecondary | 4,500,000 | - | 4,420,000 | 80,000 | 98.2% | J. Helka | STATUS: Work in Progress - Construction (Tertiary Treatment). NEXT STEPS: Substantial performance in Q3 2022. |
| 2019 | 5161966713 | Wastewater Maintenance Capital | 4,000,000 | 851,825 | 1,102,229 | 2,045,946 | 48.9% | S. McCauley | STATUS: Work in Progress. Design - Headworks Biofilter - Construction Q2 - 2021. Design - Scenic Reservoir - Construction Q3 2021. Chedoke Creek Water Quality Improvement Study. First Street SCADA Programming. Emergency Mounted Generators. RTC - Wet Weather Flows.HSWAS TWAS Polymer System Refurb. Dundas WWTP Rehab. NEXT STEPS: Completion in Q4 2023. |
| 2019 | 5161967123 | AEGD Growth Initiative | 15,000,000 | 693,030 | 3,089,479 | 11,217,491 | 25.2% | S. Leitch | STATUS: Work in Progress - Construction (HC019 English Church SPS, HC027 Homestead SPS, HC018 Twenty SPS). NEXT STEPS: Substantial Performance HC019 & HC027 January 2021, HC018 April 2021. |
| 2019 | 5161967752 | WW Outstation Inspections | 520,000 | 18,017 | 411,339 | 90,644 | 82.6% | B. Posedowski | STATUS: In progress. NEXT STEPS: Complete Beach Blvd HC031, Dundas WWTP Digester, AM program and Woodward WWTP Audit projects. |
| 2019 | 5161968920 | Fennell-Greenhill Drop Shaft | 680,000 | 94,286 | 80,254 | 505,460 | 25.7% | E Waite / Zantingh | Ongoing - work in progress. |
| 2019 | 5161969075 | Environmental Lab Improvements - 2019 | 200,000 | - | - | 200,000 | 0.0% | A Grice / Vanderperk/ Eszes | \$200k being used to WIP fund for 2021 Project and then this project can be closed. |
| 2019 | 5161971015 | Sewer Lateral Replacement for Co-ordinated Projects - 2019 | 430,000 | 207,308 | 156,836 | 65,855 | 84.7% | E Waite / Zantingh | Ongoing - work in progress. |
| 2019 | 5161971074 | Contingency for Unscheduled Works Program - 2019 | 160,000 | 2,150 | 61,450 | 96,400 | 39.8% | E Waite / McNab | Complete - Close once commitments are paid/cleared. |
| 2019 | 5161971905 | Cheever - Barton to Birge and Birge - Cheever to Wentworth | 90,000 | 20,884 | 65,208 | 3,908 | 95.7% | M Oddi | Complete - pending final review/audit/payment. |
| 2019 | 5161971945 | Sheaffe / Park / Mulberry (Central Nbhd (North)) | 2,350,000 | 433,936 | 22,000 | 1,894,064 | 19.4% | E Waite / Zantingh | Deferred to 2021 due to combined sewer issues. MacNab rehabilitation done as stand alone in 2019. |
| 2020 | 5162001099 | Eng Services Staffing | 4,700,000 | 2,995,427 | - | 1,704,573 | 63.7% | E Waite / McNab | To fund Engineering Services staffing costs through capital for work on wastewater related capital projects, both in-year and future. |
| 2020 | 5162011101 | Annual Road Restoration | 1,800,000 | 718,300 | 795,275 | 286,424 | 84.1% | D Lamont/ Waddell | Ongoing - work in progress. Anticipate completion by Q2 2021. |
| 2020 | 5162025045 | Hopkins Court - Municipal Act | - | - | - | - | N/A | N/A | Project will be tendered in Feb 2021 and construction in 2021. |
| 2020 | 5162049555 | QA-QC Service Contract 2020 | 140,000 | - | 130,120 | 9,880 | 92.9% | E Waite / Zantingh | Ongoing - work in progress. |
| 2020 | 5162055010 | WW Systems Planning Program | 380,000 | - | - | 380,000 | 0.0% | B. Posedowski | STATUS: Work in Progress or completed - Multiple WW system planning related studies. NEXT STEPS: Initiate relevant WW system planning studies as required - Ongoing. |
| 2020 | 5162055022 | Engineering Consultants | 300,000 | 59,715 | 71,263 | 169,022 | 43.7% | E Waite / Zantingh | Ongoing - work in progress. |
| 2020 | 5162055050 | Municipal Class EA Studies | 400,000 | - | - | 400,000 | 0.0% | B. Posedowski | STATUS: Scope verification NEXT STEPS: Issue Charter Q2 2021. |
| 2020 | 5162055556 | Mapping Update Program | 40,000 | - | - | 40,000 | 0.0% | D Lamont/ Lauricella | Ongoing - work in progress. Anticipate completion by year end 2021. |
| 2020 | 5162055800 | Sewer Outfall Monitor Study | 150,000 | 12,944 | 95,470 | 41,586 | 72.3% | B. Posedowski | STATUS: Work in Progress - CSO Outfall Monitoring Feasibility NEXT STEPS: Completion Q1 2021. Design of study recommendations to follow. |

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|---------------|------------|--------------------------------|----------------------|--------------------------|---------------------|--------------------------------------|--------------------------|----------------------|---|
| | | | a | b | c | d | e | | |
| 2020 | 5162055801 | Woodward WWTP Facility Plan | 350,000 | - | - | 350,000 | 0.0% | B. Posedowski | STATUS: Scope verification and Request for Proposal development for Consulting Services to complete a facility plan for the WWTP Expansion NEXT STEPS: Risk Audit study to be undertaken in Q1 2021 to inform the scope for the facility planning study. |
| 2020 | 5162055878 | Forcemain Condition Assessment | 270,000 | - | 46,414 | 223,586 | 17.2% | E Waite / Zantingh | Ongoing - work in progress. |
| 2020 | 5162055880 | I&I Flow Monitoring Program | 500,000 | 10,364 | 139,785 | 349,851 | 30.0% | B. Posedowski | STATUS: Work in Progress - Multiple WW systems flow monitoring studies. NEXT STEPS: Initiate new flow monitoring and / or Inflow & Infiltration studies / programs as required - Ongoing. |
| 2020 | 5162057545 | WW Comp Model Update & Maint | 660,000 | - | - | 660,000 | 0.0% | B. Posedowski | STATUS: Scope development. NEXT STEPS: Exiting Model Maintenance Studies and Initiate new WW systems computer modelling assignments as required Ongoing. |
| 2020 | 5162060044 | Battlefield Crk Trunk Cleaning | 250,000 | - | - | 250,000 | 0.0% | E Waite / Zantingh | Ongoing - work in progress. |
| 2020 | 5162060302 | Annual Emerg Repairs-X Connect | 700,000 | - | - | 700,000 | 0.0% | N Winters / Alberton | Ongoing - Work in progress - this account funds the investigation and correction of sewer lateral cross connections. |
| 2020 | 5162060390 | Wastewater System Lining | 4,050,000 | 303,337 | 3,130,443 | 616,220 | 84.8% | E Waite / Zantingh | Ongoing - work in progress. |
| 2020 | 5162060522 | Annual Sewer Lateral Manag-WWC | 4,250,000 | 24,250 | 1,394,045 | 2,831,706 | 33.4% | N Winters / Alberton | On going - to be fully committed to P.O. by March 2021. |
| 2020 | 5162060533 | Trenchless Manhole Rehab | 70,000 | - | 11,869 | 58,131 | 17.0% | E Waite / Zantingh | Ongoing - work in progress. |
| 2020 | 5162060574 | Pre-Con Mainline Assessment | 500,000 | - | - | 500,000 | 0.0% | E Waite / Zantingh | Ongoing - Work in progress. |
| 2020 | 5162060575 | Mainline Condition Assessment | 1,640,000 | 258,294 | 92,506 | 1,289,200 | 21.4% | E Waite / Zantingh | Ongoing - work in progress. |
| 2020 | 5162060576 | Sewer Lateral Condition Assess | 540,000 | 512 | - | 539,488 | 0.1% | E Waite / Zantingh | Ongoing - work in progress. |
| 2020 | 5162060577 | Mainline Sewer Assess for C&R | 100,000 | - | - | 100,000 | 0.0% | E Waite / Zantingh | Ongoing - work in progress. |
| 2020 | 5162060711 | Annual Capital Wtr Consumption | 180,000 | 30,127 | - | 149,873 | 16.7% | E Waite / McNab | Ongoing - work in progress. Water consumption used for sewer relocation works on City contracts, during constructions i.e. flushing sewer lines, etc. Historically, charges are transferred at year end. |
| 2020 | 5162060820 | Open Cut Repairs for CIPP | 500,000 | - | 283,775 | 216,225 | 56.8% | E Waite / Zantingh | Ongoing - work in progress. |
| 2020 | 5162060999 | Closed Projects - Wastewater | - | - | - | - | N/A | E Waite / McNab | This project is primarily used to hold the contingency lines of purchase orders for several completed works until the maintenance period has expired. This allows for the closure of all the original project ID. % spent is dependent on maintenance required. |
| 2020 | 5162061006 | Inverness Trunk Rehab | 200,000 | - | - | 200,000 | 0.0% | E Waite / Zantingh | Construction to begin in Q2 2021. |
| 2020 | 5162061051 | Satellite City Trunk Rehab | 8,750,000 | - | - | 8,750,000 | 0.0% | E Waite / Zantingh | Q3-Q4 2021 Completion. |
| 2020 | 5162061444 | Annual Private Drain Repairs | 3,600,000 | 53,800 | 2,953,050 | 593,150 | 83.5% | E Waite / Zantingh | Ongoing - work in progress. |
| 2020 | 5162061740 | Unsched Manhole & Sewermain | 500,000 | 371,856 | 129,576 | (1,432) | 100.3% | N Winters / Alberton | Fully committed to P.O. |
| 2020 | 5162062073 | Field Data Systems Program | 110,000 | 24,807 | - | 85,193 | 22.6% | D Lamont/ Lauricella | Ongoing - work in progress - to be complete by year end 2021. |
| 2020 | 5162062543 | CSO Characterization Program | 450,000 | 115,097 | 100,398 | 234,506 | 47.9% | B. Posedowski | STATUS: Work in Progress - CSO Characterization Program. NEXT STEPS: Completion Q2, 2021. Next CSO Characterization study to initiate in 2025. |

**City of Hamilton
 Capital Projects Status Report - Rate Supported
 As of September 30, 2020**

| YEAR APPROVED | PROJECT ID | DESCRIPTION | APPROVED BUDGET (\$) | ACTUAL EXPENDITURES (\$) | PO COMMITMENTS (\$) | AVAILABLE BALANCE (\$) d = a - b - c | % COMPLETE e = (b+c) / a | Project Manager | STATUS EXPLANATION as of September 30, 2020 |
|--|------------|--------------------------------|----------------------|--------------------------|---------------------|--------------------------------------|--------------------------|-----------------------------|--|
| | | | a | b | c | d | e | | |
| 2020 | 5162066311 | Woodward WWTP Digester 3 | 250,000 | - | - | 250,000 | 0.0% | S. McCauley | STATUS: Delivery Approach has been changed and Tender will be issued with Digester #5. NEXT STEPS: Account to be closed through the 2021 Rates Budget (WIP Fund 5161966511 by \$250k). |
| 2020 | 5162066813 | Dundas WWTP Health & Safety | 4,900,000 | - | - | 4,900,000 | 0.0% | S. Leitch | STATUS: Work in Progress - Construction (Dundas WWTP Rehabilitation of the Tertiary Treatment System). Condition Assessment (Health & Safety) NEXT STEPS: Tertiary - Substantial Performance Q2 2021. Health & Safety RFP Design Q3 2021. |
| 2020 | 5162067065 | Eastport SPS (HC017) Upgrades | 390,000 | - | - | 390,000 | 0.0% | S. Leitch | "NEXT STEPS: CD Awaiting completion of a System Planning flooding assessment. |
| 2020 | 5162067275 | FC001 Elgin SPS | 550,000 | - | - | 550,000 | 0.0% | S. Leitch | NEXT STEPS: On-Hold: Awaiting assessment of ongoing wetwell repairs to determine life expectancy and timing of this project. |
| 2020 | 5162067420 | Main & King CSO Rehab | 350,000 | - | - | 350,000 | 0.0% | S. McCauley | STATUS: Charter revisions in progress. RFP to be issued late Q1 - 2021 to PMO. |
| 2020 | 5162067425 | Hillside SPS (DC006) Upgrades | 280,000 | - | - | 280,000 | 0.0% | S. Leitch | NEXT STEPS: Scope Verification & Issue Project Charter Q3 2021. |
| 2020 | 5162067752 | WW Outstation Inspections | 520,000 | - | 149,760 | 370,240 | 28.8% | B. Posedowski | STATUS: In progress. NEXT STEPS: Complete Beach Blvd HC051 condition assessment. |
| 2020 | 5162068851 | Pier 25 Dredging - Windermere | 170,000 | 73,986 | - | 96,014 | 43.5% | S. Leitch | STATUS: Final Report Received. NEXT STEPS: Design Contract Admin Award in Q1 2022. |
| 2020 | 5162069075 | Environmental Lab Improvements | 150,000 | (3,673) | 3,080 | 150,593 | -0.4% | A Grice / Vanderperk/ Eszes | Ongoing work in progress. |
| 2020 | 5162071006 | Hillcrest - Chedoke san swr | 60,000 | - | - | 60,000 | 0.0% | E Waite / Zantingh | C15-10-20 awarded - construction 2021. |
| 2020 | 5162071015 | Sewer Lateral Replace-Roads | 270,000 | - | - | 270,000 | 0.0% | E Waite / Zantingh | Ongoing - Work in progress. |
| 2020 | 5162071074 | Annual Unshed Works - 2020 | 180,000 | 12,702 | 3,897 | 163,401 | 9.2% | E Waite / McNab | % spent dependent on # of unscheduled works. Future budgets on hold pending depletion of these funds. |
| 2020 | 5162071315 | LRT Main - Queenston | 1,160,000 | - | - | 1,160,000 | 0.0% | E Waite / Zantingh | LRT Cancelled, project to be reprioritized in capital budget. |
| 2020 | 5162080089 | Rymal-Fletcher to U Centennial | 5,330,000 | 1,336,012 | 2,512,993 | 1,480,995 | 72.2% | M Oddi | Ongoing - C15-50-19 2020/21 Construction. |
| 2020 | 5162095800 | Flooding & Drainage MP | 880,000 | - | - | 880,000 | 0.0% | B. Posedowski | STATUS: Scope Verification - Flooding and Drainage Master Plan Capital Improvements NEXT STEPS: The current Flooding and Drainage Master Servicing Study to be completed by Q4, 2021 to make capital improvement recommendations for flood mitigation. |
| <u>Sub-Total Wastewater Regular Program</u> | | | 821,442,416 | 454,676,843 | 205,907,130 | 160,858,443 | 80.4% | | |

*Note: Due to significant funds and multi-year cash flows, funded budget = expenditures and commitments

| | | | | | |
|---|----------------------|--------------------|--------------------|--------------------|--------------|
| TOTAL PUBLIC WORKS - RATE FUNDED | 1,205,235,551 | 638,303,954 | 251,733,317 | 315,198,280 | 73.8% |
|---|----------------------|--------------------|--------------------|--------------------|--------------|