



City of Hamilton

CAPITAL PROJECTS WORK-IN-PROGRESS REVIEW SUB-COMMITTEE AGENDA

Meeting #: 21-003

Date: September 27, 2021

Time: 1:30 p.m.

Location: Due to the COVID-19 and the Closure of City Hall (CC)

All electronic meetings can be viewed at:

City's Website:

<https://www.hamilton.ca/council-committee/council-committee-meetings/meetings-and-agendas>

City's YouTube Channel:

<https://www.youtube.com/user/InsideCityofHamilton> or Cable 14

Angela McRae, Legislative Coordinator (905) 546-2424 ext. 5987

Pages

1. CEREMONIAL ACTIVITIES

2. APPROVAL OF AGENDA

(Added Items, if applicable, will be noted with *)

3. DECLARATIONS OF INTEREST

4. APPROVAL OF MINUTES OF PREVIOUS MEETING

4.1. June 21, 2021

3

5. COMMUNICATIONS

6. DELEGATION REQUESTS

7. CONSENT ITEMS

8. STAFF PRESENTATIONS

9. PUBLIC HEARINGS / DELEGATIONS**10. DISCUSSION ITEMS**

- | | | |
|-------|---|----|
| 10.1. | Capital Project Closing Report as of June 30, 2021 (FCS21080) (City Wide) | 7 |
| 10.2. | Capital Projects Status Report as of June 30,2021 (FCS21079) (City Wide) | 27 |

Discussion of Confidential Appendix “C” to this report in Closed Session, would be pursuant to Section 9.1, Sub-sections (c) and (e) of the City's Procedural By-law 21-021, and Section 239(2), Sub-sections (c) and (e) of the *Ontario Municipal Act, 2001*, as amended, as the subject matter pertains to a proposed or pending acquisition or disposition of land by the municipality or local board; and litigation or potential litigation, including matters before administrative tribunals, affecting the City.

Please refer to Item 14.1 for Confidential Appendix "C" to Report FCS21079.

11. MOTIONS**12. NOTICES OF MOTION****13. GENERAL INFORMATION / OTHER BUSINESS****14. PRIVATE AND CONFIDENTIAL**

- 14.1. Confidential Appendix "C" to Capital Projects Status Report as of June 30, 2021 (FCS210079) (City Wide)

Discussion of Confidential Appendix “C” to Report FCS21079 in Closed Session, would be pursuant to Section 9.1, Sub-sections (c) and (e) of the City's Procedural By-law 21-021, and Section 239(2), Sub-sections (c) and (e) of the *Ontario Municipal Act, 2001*, as amended, as the subject matter pertains to a proposed or pending acquisition or disposition of land by the municipality or local board; and litigation or potential litigation, including matters before administrative tribunals, affecting the City.

Please refer to Item 10.2 for Public Report FCS21079.

15. ADJOURNMENT



Hamilton

**CAPITAL PROJECTS WORK-IN-PROGRESS REVIEW
SUB-COMMITTEE
MINUTES 21-002**

9:30 a.m.

June 21, 2021

Council Chambers

Hamilton City Hall

Present: Councillors M. Pearson (Chair), J.P. Danko (Vice-Chair), and N. Nann

Absent: Councillor M. Wilson - Personal

THE FOLLOWING ITEMS WERE REFERRED TO THE GENERAL ISSUES COMMITTEE FOR CONSIDERATION:

1. Capital Project Closing Report as of December 31, 2020 (FCS20079(b)) (City Wide) (Item 10.1)

(Danko/Nann)

- (a) That the General Manager, Finance and Corporate Services, be authorized to transfer \$221,437 to the Unallocated Capital Levy Reserve (108020) and \$97,064 from other sources as outlined in Appendix "A" to Report FCS20079(b);
- (b) That the General Manager, Finance and Corporate Services, be directed to close the completed and / or cancelled capital projects listed in Appendix "B" to Report FCS20079(b) in accordance with the Capital Projects Closing and Monitoring Policy;
- (c) That Appendix "C" to Report FCS20079(b), Capital Projects Budget Appropriations for the period covering October 1, 2020 through December 31, 2020, be received for information;
- (d) That Appendix "D" to Report FCS20079(b), Capital Projects Budget Appropriations of \$250,000 or greater and Capital Project Reserve Funding requiring Council authorization, be approved;
- (e) That the General Manager, Finance and Corporate Services, be authorized to transfer \$2,234,783 from the Unallocated Capital Levy Reserve (108020) and return \$2,234,783 to the Federal Gas Tax Reserve (112213) for various projects outlined in Appendix "E" to Report FCS20079(b) for the purpose of funding ineligible expenditures per the Federal Gas Tax Municipal Funding Agreement; and,

- (f) That the projects listed in Appendix “F” to Report FCS20079(b), that were inadvertently closed during capital work-in-progress review, be re-opened.

Result: Motion CARRIED by a vote of 3 to 0, as follows:

ABSENT – Councillor Maureen Wilson
YES – Councillor Nrinder Nann
YES – Councillor John-Paul Danko
YES – Chair Maria Pearson

2. Capital Projects Status Report as of December 31, 2020 (FCS20078(b)) (City Wide) (Item 10.2)

(Danko/Nann)

- (a) That the Capital Projects Status Report – Tax Supported, as of December 31, 2020, attached as Appendix “A” to Report FCS20078(b), be received;
- (b) That the Capital Projects Status Report – Rate Supported, as of December 31, 2020, attached as Appendix “B” to Report FCS20078(b), be received; and,
- (c) That the confidential Appendix “C” to Report FCS20078(b), be received and remain confidential.

Result: Motion CARRIED by a vote of 3 to 0, as follows:

ABSENT – Councillor Maureen Wilson
YES – Councillor Nrinder Nann
YES – Councillor John-Paul Danko
YES – Chair Maria Pearson

FOR INFORMATION:

(a) CHANGES TO THE AGENDA (Item 2)

The Committee Clerk advised that there were no changes to the agenda.

(Danko/Nann)

That the agenda for the June 21, 2021 Capital Projects Work-In-Progress Review Sub-Committee meeting be approved, as presented.

Result: Motion CARRIED by a vote of 3 to 0, as follows:

ABSENT – Councillor Maureen Wilson
YES – Councillor Nrinder Nann
YES – Councillor John-Paul Danko
YES – Chair Maria Pearson

(b) DECLARATIONS OF INTEREST (Item 3)

There were no declarations of interest.

(c) APPROVAL OF MINUTES OF PREVIOUS MEETING (Item 4)

(i) February 23, 2021 (Item 4.1)

(Nann/Danko)

That the Minutes of the February 23, 2021 meeting of the Capital Projects Work-In-Progress Review Sub-Committee meeting be approved, as presented.

Result: Motion CARRIED by a vote of 3 to 0, as follows:

ABSENT – Councillor Maureen Wilson
YES – Councillor Nrinder Nann
YES – Councillor John-Paul Danko
YES – Chair Maria Pearson

(d) ADJOURNMENT (Item 15)

(Danko/Nann)

That, there being no further business, the Capital Projects Work-In-Progress Review Sub-Committee, be adjourned at 9:42 a.m.

Result: Motion CARRIED by a vote of 3 to 0, as follows:

ABSENT – Councillor Maureen Wilson
YES – Councillor Nrinder Nann
YES – Councillor John-Paul Danko
YES – Chair Maria Pearson

Respectfully submitted,

Councillor Pearson, Chair
Capital Projects Work-in-Progress
Sub-Committee

Angela McRae
Legislative Coordinator
Office of the City Clerk



CITY OF HAMILTON
CORPORATE SERVICES DEPARTMENT
Financial Planning, Administration and Policy Division

TO:	Chair and Members Capital Projects Work-in-Progress Review Sub-Committee
COMMITTEE DATE:	September 27, 2021
SUBJECT/REPORT NO:	Capital Project Closing Report as of June 30, 2021 (FCS21080) (City Wide)
WARD(S) AFFECTED:	City Wide
PREPARED BY:	Matt Hilson (905) 546-2424 Ext. 1444 Duncan Robertson (905) 546-2424 Ext. 4744
SUBMITTED BY:	Brian McMullen Director, Financial Planning, Administration and Policy Corporate Services Department
SIGNATURE:	

RECOMMENDATION(S)

- (a) That the General Manager, Finance and Corporate Services, be authorized to transfer \$366,793 to the Unallocated Capital Levy Reserve (108020) as outlined in Appendix "A" to Report FCS21080;
- (b) That the General Manager, Finance and Corporate Services, be directed to close the completed and / or cancelled capital projects listed in Appendix "B" to Report FCS21080 in accordance with the Capital Projects Closing and Monitoring Policy;
- (c) That Appendix "C" to Report FCS21080, Capital Projects Budget Appropriations for the period covering January 1, 2021 through June 30, 2021, be received as information;
- (d) That Appendix "D" to Report FCS21080, Capital Projects Budget Appropriations of \$250,000 or greater and Capital Project Reserve Funding requiring Council authorization, be approved.

EXECUTIVE SUMMARY

Report FCS21080 presents the capital projects, which have been completed or cancelled as of June 30, 2021.

OUR Vision: To be the best place to raise a child and age successfully.

OUR Mission: To provide high quality cost conscious public services that contribute to a healthy, safe and prosperous community, in a sustainable manner.

OUR Culture: Collective Ownership, Steadfast Integrity, Courageous Change, Sensational Service, Engaged Empowered Employees.

**SUBJECT: Capital Project Closing Report as of June 30, 2021 (FCS21080)
(City Wide) – Page 2 of 7**

Appendix “A” to Report FCS21080 summarizes net transfers to the Unallocated Capital Levy Reserve.

Appendix “B” to Report FCS21080 lists the individual projects to be closed. A total of 117 projects with a combined budget of \$175,314,432 is being recommended for closure and is summarized as follows:

- \$11,379,868 relating to completed projects which have a net surplus of \$366,793 being returned to the Unallocated Capital Levy Reserve (108020);
- \$7,470,000 relating to cancelled or delayed projects; and
- \$156,464,564 relating to projects completed on or under budget that do not impact reserves.

All capital projects listed for closure in Appendix “B” to Report FCS21080 have been reviewed and determined to be complete, with all revenue and expenditure transactions relating to these projects having been processed. Any funding adjustments necessary to close the projects in accordance with the Capital Projects Closing and Monitoring Policy (Report FCS05044, Report FCS07081(a) and Report FCS14031) are reflected in the amounts presented.

Appendix “C” to Report FCS21080 lists the appropriation of funds between capital projects totalling \$5,402,883 for the period covering January 1, 2021 through June 30, 2021 in accordance with the Capital Projects Budget Appropriation and Work-in-Progress Transfer Policy (Report FCS14031).

Appendix “D” to Report FCS21080 lists all the capital projects budget appropriations of \$250,000 or greater and work-in-progress capital projects requiring funding from reserves that require Council approval.

Alternatives for Consideration – Not Applicable

FINANCIAL – STAFFING – LEGAL IMPLICATIONS

Financial: As outlined in Appendix “A” to Report FCS21080 and summarized in Table 1, a total of \$3,051 in funding is required from the Unallocated Capital Levy Reserve (108020) to offset projects in a negative position. The required funding has been offset by projects in a positive position totalling \$369,843 resulting in a net transfer to the Unallocated Capital Levy Reserve of \$366,793. The Unallocated Capital Levy Reserve (108020) will have a projected year – end uncommitted balance of \$15,966,793 once the transfers are completed.

**SUBJECT: Capital Project Closing Report as of June 30, 2021 (FCS21080)
(City Wide) – Page 3 of 7**

**Table 1
City of Hamilton
Capital Project Closings
As of June 30, 2021
Unallocated Capital Levy Reserve (108020)**

Year Approved	ProjectID	Description	Surplus / (Deficit)
Projects Requiring Funds			
2020	4662017130	Claremont Access - Keddy Trail	(3,050.63)
			\$ (3,050.63)
Projects Returning Funds			
2014	4061418452	Bridge 450 - Highway 5, 150m w/o Hunter Road	\$ 922.13
2017	4031711015	Annual Resurfacing 2017	59,152.45
2018	4401856817	Fifty Road Parkette Redevelopment	187,656.73
2018	7201841802	Hamilton Museum of Steam and Technology Keefer Steps	87.00
2019	4401949510	Spraypad Infrastructure Rehab	20.79
2020	4662020010	Traffic Signal Modernization	119,783.76
2020	4662020022	New Traffic Signal - Queen Street at Napier Street	973.95
2021	5122151102	Waste Packers Reversing Safety Sensors	1,246.42
			\$ <u>369,843.23</u>
		Net Impact to the Unallocated Capital Levy Reserve	\$ <u>366,792.60</u>

Appendix "C" to Report FCS21080 details the appropriations between capital projects during the period covering January 1, 2021 to June 30, 2021. A total of \$5,402,883 was moved between capital projects in compliance with the Capital Projects Budget Appropriation and Work-in-Progress Transfer Policy (Report FCS14031), as summarized in Table 2.

**Table 2
City of Hamilton
Capital Project Appropriations
As of June 30, 2021
Transfers by Department**

Department	Amount
Tax Supported Capital Budget	
Corporate Services	\$ 960,000.00
Corporate Projects	- -
Planning and Development	762,981.72
Healthy and Safe Communities	- -
Public Works - Tax Funded	<u>2,162,533.09</u>
	\$ 3,885,514.81
Rate Supported Capital Budget	
Public Works - Rate Funded	\$ <u>1,517,368.40</u>
	\$ <u>5,402,883.21</u>

**SUBJECT: Capital Project Closing Report as of June 30, 2021 (FCS21080)
(City Wide) – Page 4 of 7**

Appendix “D” to Report FCS21080 lists all the capital projects requiring Council approval to transfer funds from other capital projects of \$250,000 or greater or fund from reserves. The number of projects and the requested transfer amounts are summarized in Table 3.

**Table 3
City of Hamilton
Capital Projects Budget Appropriate Transfers
of \$250,000 or Greater and Reserve Funding**

Description	Projects / Transfers From	Projects / Transfers To	Amount
Planning and Development (Tax)			
Economic Development	1	1	\$ 500,000.00
Total			<u>\$ 500,000.00</u>

Staffing: N/A

Legal: N/A

HISTORICAL BACKGROUND

The Capital Status and Capital Project Closing reports are submitted to City Council three times a year at June 30, September 30 and December 31.

On December 14, 2011, Council approved Report FCS11073(a) which directed staff to review the Capital Projects Status and Closing process and that a process where departments report to their respective Standing Committee on the status of the Capital Work-in-Progress projects be implemented. Standing Committee reporting commenced as of the June 30, 2013 reporting period. Reports are brought forward to the Standing Committee three times per reporting year at June 30, September 30 and December 31. This allows the Standing Committee to review the status of a fewer number of projects, in greater detail, applicable to their area of oversight.

Preparation of the Capital Projects Closing Report is the responsibility of the Financial Planning, Administration and Policy Division with the objective of ensuring suitable controls are maintained, projects are appropriately closed and to centralize the function.

On May 14, 2014, Council approved changes to the City’s Capital Project Monitoring Policy (Report FCS14031) and Capital Project Closing Policy (Reports FCS05044 and FCS07081(a)). The amended Policy has staff submit the Capital Project Status Reports and Capital Project Closing Reports to the Capital Projects Work-in-Progress Sub-Committee.

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**SUBJECT: Capital Project Closing Report as of June 30, 2021 (FCS21080)
(City Wide) – Page 5 of 7**

POLICY IMPLICATIONS AND LEGISLATED REQUIREMENTS

The submission of the Capital Projects Closing Report is a requirement of the City's Capital Closing Policy Reports (Reports FCS05044 and FCS07081(a)) and Capital Projects Monitoring Policy Report (Report FCS14031).

The City's Capital Closing Policy (Reports FCS05044 / FCS07081(a)) states:

- i) That any approved Capital project, whose construction stage has not begun after three years, be closed and be re-submitted to Council for approval.
- ii) That any closing surplus or deficit be distributed as follows:
 1. Surplus:
 - a) If funded from a specific reserve, return funds to that reserve.
 - b) If funded from debentures, apply to reduce future debenture requirements.
 - c) If funded from current contribution, apply to the Unallocated Capital Levy Reserve or apply to reduce Outstanding Debt.
 2. Deficit:
 - a) If funded from a specific reserve, fund from that reserve.
 - b) If funded from debentures, increase future debenture requirements only if no other source of financing is available.
 - c) If funded from current contribution, fund from the Unallocated Capital Levy Reserve.

The City's Capital Projects Monitoring Policy and Capital Projects Budget Appropriation and Work-in-Progress Transfer Policy (Report FCS14031), as amended by Council on May 14, 2014, states:

- i) That a Capital Projects Status Report be submitted by departments to Capital Projects Work-in-Progress Sub Committee three times a year as of June 30, September 30 and December 31.
- ii) That a Capital Projects Closing Report be compiled by Corporate Services Department and submitted to the Capital Projects Work-in-Progress Sub-Committee three times a year as of June 30, September 30 and December 31.
- iii) That unfavourable project variances be funded according to the Capital Projects Budget Appropriation and Work-in-Progress Transfer Policy. If available funding cannot be found within the limits of the Capital Projects Budget Appropriation and Work-in-Progress Transfer Policy, a report explaining the variance and recommending a source of funding be submitted to the appropriate Committee of Council for approval.

**SUBJECT: Capital Project Closing Report as of June 30, 2021 (FCS21080)
(City Wide) – Page 6 of 7**

- iv) Approval authority for the re-appropriation of funds in each financial year be at the same levels as the City's Procurement Policy:
1. Council must approve appropriations of \$250,000 or greater
 2. City Manager or designate must approve appropriations greater than \$100,000 and less than \$250,000
 3. General Managers or delegated staff be authorized to approve appropriations up to \$100,000

RELEVANT CONSULTATION

Staff from the following departments, boards and / or agencies submitted the included capital projects for closure:

- Public Works Department
- Planning and Economic Development Department
- Corporate Services Department
- Healthy and Safe Communities Department

ANALYSIS AND RATIONALE FOR RECOMMENDATION(S)

For each Capital Project Status Report, staff determines if projects can be closed (inactivated) and monitors the financial activity to ensure that Council is aware of any capital projects that deviate significantly from the approved budgeted amounts. Once projects have been determined to be complete or cancelled, they are submitted by departments to Financial Planning, Administration and Policy for inclusion in the Capital Projects Closing Report. These submissions are reviewed by Financial Planning, Administration and Policy to ensure transactions are finalized, all purchase orders are closed and a funding source is identified, where necessary.

Inactivating completed projects helps to keep the number of capital projects in the financial system to a manageable size and eliminates redundant data from reports. More importantly, it ensures that projects which are complete and / or no longer required do not unnecessarily tie up budget resources that could be re-directed to other needs / capital projects.

Appendix "D" to Report FCS21080 includes capital project budget appropriation requests to transfer funds of \$250,000 or greater from other projects and funding from reserves requiring Council approval as per the Capital Projects' Budget Appropriation and Work-in-Progress Transfer Policy and Reserve Policies. The requests total \$500,000.

**SUBJECT: Capital Project Closing Report as of June 30, 2021 (FCS21080)
(City Wide) – Page 7 of 7**

ALTERNATIVES FOR CONSIDERATION

There are no alternatives as the Capital Projects Closing Report deals primarily with historical information and application of corporate policies.

ALIGNMENT TO THE 2016 – 2025 STRATEGIC PLAN

Community Engagement and Participation

Hamilton has an open, transparent and accessible approach to City government that engages with and empowers all citizens to be involved in their community.

Economic Prosperity and Growth

Hamilton has a prosperous and diverse local economy where people have opportunities to grow and develop.

Built Environment and Infrastructure

Hamilton is supported by state-of-the-art infrastructure, transportation options, buildings and public spaces that create a dynamic City.

Our People and Performance

Hamiltonians have a high level of trust and confidence in their City government.

APPENDICES AND SCHEDULES ATTACHED

Appendix “A” to Report FCS21080 - Capital Project Closings as of June 30, 2021 - Projects Impacting the Unallocated Capital Levy Reserve and Other Sources

Appendix “B” to Report FCS21080 - Capital Projects Closing Schedule as of June 30, 2021

Appendix “C” to Report FCS21080 - Capital Projects Budget Appropriation Schedule for the Period Covering January 1, 2021 through June 30, 2021

Appendix “D” to Report FCS21080 - Capital Projects Budget Appropriations of \$250,000 or greater and Capital Project Reserve Funding

MH/DR/dt

CITY OF HAMILTON CAPITAL PROJECT CLOSINGS AS OF JUNE 30, 2021						
Projects impacting the Unallocated Capital Levy Reserve and Other Sources						
Year Approved	ProjectID	Description	Surplus/ (Deficit) (\$)	Reserve	Description	
<u>Projects requiring funds</u>						
2020	4662017130	Claremont Access - Keddy Trail	(3,050.63)	108020	Unalloc Capital Levy	
			(3,050.63)			
<u>Projects returning funds</u>						
2014	4031418425	Bridge 450 - Highway No. 5, 150m w/o Hunter Rd	922.13	108020	Unalloc Capital Levy	
2017	4031711015	Annual Resurfacing 2017	59,152.45	108020	Unalloc Capital Levy	
2018	4401856817	Fifty Road Parkette Redev	187,656.73	108020	Unalloc Capital Levy	
2018	7201841802	Hamilton Museum of Steam & Technology Keefer Steps	87.00	108020	Unalloc Capital Levy	
2019	4401949510	Spraypad Infrastructure Rehab	20.79	108020	Unalloc Capital Levy	
2020	4662020010	Traffic Signal Modernization	119,783.76	108020	Unalloc Capital Levy	
2020	4662020022	New Traffic Signal - Queen Street at Napier Street	973.95	108020	Unalloc Capital Levy	
2021	5122151102	WstePckrsRevrsingSafetySensrs	1,246.42	108020	Unalloc Capital Levy	
			369,843.23			
Net impact to the Unallocated Capital Levy Reserve			366,792.60			

**CITY OF HAMILTON
CAPITAL PROJECTS' CLOSING SCHEDULE
AS OF JUNE 30, 2021**

Appendix "B" to Report FCS21080
Page 1 of 4

YEAR	PROJECT ID	DESCRIPTION	APPROVED BUDGET (\$)	REVENUES (\$)	EXPENDITURES (\$)	PROJECT SURPLUS/ (DEFICIT) (\$)	% SPENT
APPROVED			a	b	c	d = b - c	e=c/a
UNALLOCATED CAPITAL LEVY RESERVE							
2014	4031418425	Bridge 450 - Highway No. 5, 150m w/o Hunter Rd	1,780,000.00	1,667,315.58	1,666,393.45	922.13	93.6%
2017	4031711015	Annual Resurfacing 2017	4,441,300.29	4,559,605.19	4,500,452.74	59,152.45	101.3%
2018	4401856817	Fifty Road Parkette Redev	348,000.00	348,000.00	160,343.27	187,656.73	46.1%
2018	7201841802	Hamilton Museum of Steam & Technology Keefer Steps	95,000.00	95,000.00	94,913.00	87.00	99.9%
2019	4401949510	Spraypad Infrastructure Rehab	8,101.44	8,122.23	8,101.44	20.79	100.0%
2020	4662017130	Claremont Access - Keddy Trail	4,333,466.13	4,333,466.13	4,336,516.76	(3,050.63)	100.1%
2020	4662020010	Traffic Signal Modernization	200,000.00	200,000.00	80,216.24	119,783.76	40.1%
2020	4662020022	New Traffic Signal - Queen Street at Napier Street	150,000.00	126,625.28	125,651.33	973.95	83.8%
2021	5122151102	WstePckrsRevrnsngSafetySensrs	24,000.00	24,000.00	22,753.58	1,246.42	94.8%
TOTAL FUNDS TO UNALLOCATED CAPITAL LEVY (9)			11,379,867.86	11,362,134.41	10,995,341.81	366,792.60	96.6%
DELAYED/CANCELLED PROJECTS							
2016	4141646100	City Share of Servicing Costs under Subdivision Agreements	0.00	0.00	0.00	0.00	0.0%
2020	4032055556	Mapping Update Program	0.00	0.00	0.00	0.00	0.0%
2020	4402010555	2020 Chargebacks - Open Space	0.00	0.00	0.00	0.00	0.0%
2020	4662020027	New Traffic Signal - Lawrence @ Kenilworth Ramp - 652 Lawrence Ave	250,000.00	0.00	0.00	0.00	0.0%
2020	5142080080	Dundas - 575m w/o Evans to 210 w/o Evans	0.00	0.00	0.00	0.00	0.0%
2020	5182061740	Unscheduled Manhole and Sewermain Replacement Program	0.00	0.00	0.00	0.00	0.0%
2020	7102051005	Golf Cart Purchases	0.00	0.00	0.00	0.00	0.0%
2021	4242109601	East 43rd-Fennell - Queensdale	6,000,000.00	0.00	0.00	0.00	0.0%
2021	4242109602	Carson - Landron	1,020,000.00	0.00	0.00	0.00	0.0%
2021	5122194029	SWMMP-Reco 6_ AlternDispsalFac	200,000.00	0.00	0.00	0.00	0.0%
TOTAL DELAYED/CANCELLED PROJECTS (10)			7,470,000.00	0.00	0.00	0.00	0.0%
COMPLETED PROJECTS							
CORPORATE SERVICES DEPARTMENT (Tax Budget)							
Finance Program							
2012	2051241200	McMaster Health Campus Plan	20,000,000.00	19,000,000.00	19,000,000.00	0.00	95.0%
2015	2051580510	DC Exemptions Recovery	37,806,228.13	37,806,228.16	37,806,228.16	0.00	100.0%
Information Technology Program							
2016	3501657602	IT Security	538,737.83	538,737.83	538,737.83	0.00	100.0%
CORPORATE PROJECTS DEPARTMENT (Tax Budget)							
Councillor Infrastructure Program							
2014	4241409212	Adolescent Yth Developmnt Grnt	50,000.00	50,000.00	50,000.00	0.00	100.0%
2016	4241609503	CityHousing-Community Room for Youth at Congress Cres	40,000.00	35,819.52	35,819.52	0.00	89.5%
2018	4241809216	22 Patrick St Watermain	35,000.00	24,871.21	24,871.21	0.00	71.1%
2019	4241909144	Memorial Cairn Restoration	1,500.00	1,500.00	1,500.00	0.00	100.0%
2018	4241809217	Bill Simone Hall Fridge	3,000.00	2,642.71	2,642.71	0.00	88.1%
2019	4241909212	Shamrock Park Bike Path	75,000.00	75,000.00	75,000.00	0.00	100.0%
2019	4241909220	Art Crawl Temp Barriers	4,500.00	4,500.00	4,500.00	0.00	100.0%
2019	4241909305	Pedestrian Crossover Cannon	60,000.00	38,078.23	38,078.23	0.00	63.5%
2020	4242009304	Let's Get Growing Seed Share	995.00	995.00	995.00	0.00	100.0%
OUTSIDE BOARDS AND AGENCIES (Tax Budget)							
City Housing							
2018	4241809209	Security 155 Park	3,300.00	3,300.00	3,300.00	0.00	100.0%
2018	4241809301	430 Cumberland Reno	163,000.00	163,000.00	163,000.00	0.00	100.0%
2018	4241809308	430 Cumberland Playground	75,000.00	75,000.00	75,000.00	0.00	100.0%
2018	6181841602	City Housing Contribution	500,000.00	500,000.00	500,000.00	0.00	100.0%

**CITY OF HAMILTON
CAPITAL PROJECTS' CLOSING SCHEDULE
AS OF JUNE 30, 2021**

Appendix "B" to Report FCS21080

Page 2 of 4

YEAR APPROVED	PROJECT ID	DESCRIPTION	APPROVED BUDGET (\$) a	REVENUES (\$) b	EXPENDITURES (\$) c	PROJECT SURPLUS/ (DEFICIT) (\$) d = b - c	% SPENT e=c/a
Lodges Program							
2016	6301641501	Wentworth Lodge - Tub Room Renovations	723,565.57	723,563.69	723,563.69	0.00	100.0%
						0.00	0.0%
						0.00	0.0%
Social Housing Program							
2016	6731641605	SIF-SHIP	11,017,530.00	11,017,530.00	11,017,530.00	0.00	100.0%
2019	6731941010	COCHI - Administration Yr 2	71,523.00	71,523.00	71,523.00	0.00	100.0%
2019	6731941020	OPHI - Administration Yr 2	119,425.00	119,424.75	119,424.75	0.00	100.0%
2019	6731941910	COCHI - Administration	61,599.00	61,599.00	61,599.00	0.00	100.0%
2019	6731941912	COCHI - Rent Supplement	25,710.00	25,710.00	25,710.00	0.00	100.0%
2019	6731941920	OPHI - Administration	230,555.00	230,555.00	230,555.00	0.00	100.0%
2021	6732141105	COVID-19 Reaching Home Phase 2	5,164,664.00	5,164,663.61	5,164,663.61	0.00	100.0%
2021	6732141106	COVID-19 Reaching Home Ph2 Adm	142,136.00	142,135.79	142,135.79	0.00	100.0%
Fire Services Program							
2019	7401951601	Annual Fire Vehicle Replacement	5,595,000.00	5,646,040.80	5,646,040.80	0.00	100.9%
Planning & Development (Tax Budget)							
Economic Development Division							
2018	7201858801	(TCD) City of Hamilton Music Strategy	50,060.54	50,065.01	50,065.01	0.00	100.0%
Tourism, Cultural Services & Public Art Programs							
2014	7201455700	Battlefield NHS Interpretive Centre Concept Study	77,701.18	77,701.18	77,701.18	0.00	100.0%
2016	7201641602	Rehabilitation of St. Mark's Church - Canada 150 Grant	1,702,970.56	1,703,465.38	1,703,465.38	0.00	100.0%
2016	7201659600	Heritage Inventory and Strategic Priorities	428,346.31	433,357.32	433,357.32	0.00	101.2%
2017	7201758703	Gage House Upper Rooms	144,630.00	144,653.00	144,653.00	0.00	100.0%
2017	7201758704	Griffin House Condition Assessment and Remediation	97,991.01	98,029.59	98,029.59	0.00	100.0%
2019	7201941905	Dundurn Coachouse Interior Improvements	92,000.00	91,987.04	91,987.04	0.00	100.0%
2019	7201958904	Steam Museum Landscape Restoration	51,365.29	51,415.10	51,415.10	0.00	100.1%
2020	7202041203	Whitehern Museum Masonry Repairs	94,128.18	94,128.18	94,128.18	0.00	100.0%
2020	7202041210	Gage House Window Restoration	6,625.82	6,625.82	6,625.82	0.00	100.0%
Public Works (Tax Budget)							
Roads Division							
2016	4031611601	Council Priority - Ward 1 Minor Rehabilitation	191,637.52	191,637.52	191,637.52	0.00	100.0%
2016	4031611602	Council Priority - Ward 2 Minor Rehabilitation	314,058.36	314,060.94	314,060.94	0.00	100.0%
2016	4031611603	Council Priority - Ward 3 Minor Rehabilitation	1,399,659.72	1,399,662.30	1,399,662.30	0.00	100.0%
2016	4031611604	Council Priority - Ward 4 Minor Rehabilitation	1,010,930.30	1,010,930.30	1,010,930.30	0.00	100.0%
2016	4031611605	Council Priority - Ward 5 Minor Rehabilitation	761,777.39	761,774.39	761,774.39	0.00	100.0%
2016	4031611606	Council Priority - Ward 6 Minor Rehabilitation	1,461,014.24	1,461,017.38	1,461,017.38	0.00	100.0%
2016	4031611607	Council Priority - Ward 7 Minor Rehabilitation	644,671.10	644,664.95	644,664.95	0.00	100.0%
2016	4031611608	Council Priority - Ward 8 Minor Rehabilitation	1,646,623.76	1,646,623.76	1,646,623.76	0.00	100.0%
2016	4031611609	Council Priority - Ward 9 Minor Rehabilitation	1,149,901.35	1,149,901.35	1,149,901.35	0.00	100.0%
2016	4031611611	Council Priority - Ward 11 Minor Rehabilitation	626,215.96	624,865.91	624,865.91	0.00	99.8%
2016	4031611612	Council Priority - Ward 12 Minor Rehabilitation	122,757.04	122,757.04	122,757.04	0.00	100.0%
2016	4031611613	Council Priority - Ward 13 Minor Rehabilitation	990,116.89	990,119.47	990,119.47	0.00	100.0%
2016	4031611614	Council Priority - Ward 14 Minor Rehabilitation	525,548.91	525,539.95	525,539.95	0.00	100.0%
2016	4031611615	Council Priority - Ward 15 Minor Rehabilitation	475,110.65	475,110.65	475,110.65	0.00	100.0%
2016	4031619104	Highway 8 - Hillcrest to Park	1,090,319.07	1,075,085.49	1,075,085.49	0.00	98.6%
2016	4661620540	Signal Moderniz Coord with ESI	1,230,000.00	322,207.20	322,207.20	0.00	26.2%
2018	4031819101	Road Reconstruction 2018	6,695,419.67	6,631,632.68	6,631,632.68	0.00	99.0%
2018	4661820810	Queen - Aberdeen to Main Two Way Conversion	1,100,000.00	934,240.53	934,240.53	0.00	84.9%
2019	4031910005	Major Road Maintenance Program	903,000.00	903,000.00	903,000.00	0.00	100.0%
2019	4031910006	Minor Construction Program	90,000.00	90,000.00	90,000.00	0.00	100.0%

CITY OF HAMILTON
CAPITAL PROJECTS' CLOSING SCHEDULE
AS OF JUNE 30, 2021

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YEAR APPROVED	PROJECT ID	DESCRIPTION	APPROVED BUDGET (\$)	REVENUES (\$)	EXPENDITURES (\$)	PROJECT SURPLUS/ (DEFICIT) (\$)	% SPENT
			a	b	c	d = b - c	e=c/a
2019	4031919111	Brampton - Parkdale to Strathearne	1,363,000.00	1,363,000.00	1,363,000.00	0.00	100.0%
2019	4031949555	QA-QC Service Contract Program	15,914.51	15,914.51	15,914.51	0.00	100.0%
2019	4661916102	Traffic Calming	373,300.00	368,287.05	368,287.05	0.00	98.7%
2019	4661920010	Traffic Signal Modernization & Upgrades Program	817,000.00	817,000.00	817,000.00	0.00	100.0%
2020	4032010005	Major Road Maintenance Program	500,000.00	500,000.00	500,000.00	0.00	100.0%
2020	4032021350	Fleet Additions - Roads O&M	200,000.00	200,000.00	200,000.00	0.00	100.0%
2020	4032062073	Field Data Systems Program	63,000.00	63,000.00	63,000.00	0.00	100.0%
Waste Management Division							
2019	5121994000	Transfer Station/CRC Maintenance & Improvement Program	207,215.44	207,215.44	207,215.44	0.00	100.0%
2020	5122055137	Waste Management R&D	40,000.00	40,000.00	40,000.00	0.00	100.0%
Forestry & Horticulture Division							
2016	4241609227	Shamrock Park Outlets	8,231.59	8,231.59	8,231.59	0.00	100.0%
Facilities Division							
2013	3541351005	Generator BlackOut Testing	274,077.27	274,077.27	274,077.27	0.00	100.0%
Parks Division							
2017	4241709404	Montgomery Basketball Court	127,200.25	127,200.25	127,200.25	0.00	100.0%
2017	4401751700	2017 Small Equipment Replace	72,030.12	72,030.12	72,030.12	0.00	100.0%
2017	4401756907	Century Street Park	330,000.00	320,824.92	320,824.92	0.00	97.2%
2019	4241909210	Corktown Neighbourhood Play Equipment	61,056.12	61,056.12	61,056.12	0.00	100.0%
2019	4401911601	Cemetery Roads Rehabilitation Program	234,759.01	234,759.01	234,759.01	0.00	100.0%
2020	4242009101	Alexander Park Playground	51,825.55	51,825.55	51,825.55	0.00	100.0%
2020	4402011601	Cemetery Roads Rehab Program	73,019.47	73,019.47	73,019.47	0.00	100.0%
2020	4402056001	Leash Free Dog Park Program	118,198.56	117,447.41	117,447.41	0.00	99.4%
2021	4402156001	Leash Free Dog Park Program	80,000.00	39,515.61	39,515.61	0.00	49.4%
Planning & Development (Rate Budget)							
Growth Management Division							
Public Works (Rate Budget)							
Waterworks Regular Program							
2019	5141949555	QA-QC Service Contract Program	70,000.00	69,395.70	69,395.70	0.00	99.1%
2017	5141771301	WM Replacement Coordinated with Roads - 2017	2,550,559.22	2,550,559.22	2,550,559.22	0.00	100.0%
2020	5142060711	PW Capital Water Consumption Program	78,000.00	78,000.00	78,000.00	0.00	100.0%
2019	5141960750	Unscheduled Valve, Hydrant, Watermain & Misc Water Replace Program	3,033,000.00	3,033,000.00	3,033,000.00	0.00	100.0%
2019	5141962078	Substandard Water Service Replacement Program	2,750,000.00	2,750,000.00	2,750,000.00	0.00	100.0%

CITY OF HAMILTON
CAPITAL PROJECTS' CLOSING SCHEDULE
AS OF JUNE 30, 2021

Appendix "B" to Report FCS21080
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YEAR APPROVED	PROJECT ID	DESCRIPTION	APPROVED BUDGET (\$) a	REVENUES (\$) b	EXPENDITURES (\$) c	PROJECT SURPLUS/ (DEFICIT) (\$) d = b - c	% SPENT e=c/a
Wastewater Regular Program							
2020	5162060711	PW Capital Water Consumption Program	131,000.00	131,000.00	131,000.00	0.00	100.0%
2020	5162061740	Unscheduled Manhole and Sewermain Replacement Program	500,000.00	500,000.00	500,000.00	0.00	100.0%
2019	5161960522	Sewer Lateral Management Program (WWC)	4,500,000.00	4,500,000.00	4,500,000.00	0.00	100.0%
Storm Sewers Regular Program							
2016	5181672259	SERG - Gage Park Pond	2,213,000.00	2,073,811.51	2,073,811.51	0.00	93.7%
2015	5181560591	Barton St. Trunk Sewer Rehab - Strathearne to Weir	1,090,000.00	936,708.58	936,708.58	0.00	85.9%
2016	5181672650	West Mountain Sewers - Storm Interceptor a.k.a. "Juggernaut" (CASH FLO)	12,966,000.00	11,780,277.23	11,780,277.23	0.00	90.9%
2020	5182060533	Trenchless Manhole Rehabilitation	10,000.00	286.59	286.59	0.00	2.9%
2020	5182070002	Highway 8 - Hillcrest to Park - Coordinated Road Restoration	600,000.00	550,308.22	550,308.22	0.00	91.7%
2020	5182001099	Engineering Services Staffing Costs - Storm	1,199,000.00	1,433,062.10	1,433,062.10	0.00	119.5%
2010	5181080099	SWMP - SM14 - Mud St West (Losani)	1,430,000.00	1,478,531.44	1,478,531.44	0.00	103.4%
2010	5181080097	SWMP - B14 - Orlick Aeropark	510,000.00	512,814.43	512,814.43	0.00	100.6%
2010	5181080090	Annual Storm Water Management Program	2,000,000.00	1,778,861.68	1,778,861.68	0.00	88.9%
2012	5181280090	Storm Water Management Program	4,000,000.00	3,782,424.06	3,782,424.06	0.00	94.6%
2014	5181480090	Storm Water Management Program	4,000,000.00	3,601,172.77	3,601,172.77	0.00	90.0%
2019	5181960722	Municipal Drain Program	100,000.00	25,000.00	25,000.00	0.00	25.0%
2019	5181961740	Unscheduled Manhole and Sewermain Replacement Program	41,627.22	41,627.22	41,627.22	0.00	100.0%
Non Capital Clearing Accounts							
	5169309324	Unalloc Current Funds-Sanitary	0.00	183,250,854.69	183,250,854.69	0.00	0.0%
TOTAL COMPLETED PROJECTS (98)			156,464,563.68	335,360,777.49	335,360,777.49	0.00	214.3%
GRAND TOTAL COMPLETED/CANCELLED PROJECTS (117)			175,314,431.54	346,722,911.90	346,356,119.30	366,792.60	197.6%

CITY OF HAMILTON CAPITAL PROJECTS BUDGET APPROPRIATION SCHEDULE FOR THE PERIOD COVERING JANUARY 1, 2021 THROUGH JUNE 30, 2021						
Appropriated From	Description	Appropriated To	Description	Amount(\$)	Council Approval / Comments	LongDescr
CORPORATE SERVICES						
<i>Finance Program</i>						
3382055002	Provision for ICIP	4401956904	Andrew Warburton Memorial Park	960,000.00	FCS19080(a)	APPR 21-78
				960,000.00		
Corporate Services (1)				960,000.00		
PLANNING & DEVELOPMENT						
<i>Growth Management Division</i>						
8121555100	Review Site Alteration By-Law	3621904901	GM1901	371.03	N/A- Within Limits	APPR 21-15
5142080080	Dundas 575m to 210 wo Evans	5141680682	Dundas - Spring Crk to Skinner	410,000.00	FCS20079(b)	APPR 21-58
				410,371.03		
<i>Culture Program</i>						
7202041210	Gage House Window Restoration	7201941903	Gage House Porch Ext Clad	93,374.18	N/A- Within Limits	APPR 21-12
7202041203	Whitehern Masonry Repairs	7202141218	WhitehernExtShutterConservatn	5,871.82	N/A- Within Limits	APPR 21-13
7201758703	Gage House Upper Rooms	7201941903	Gage House Porch Ext Clad	37,670.00	N/A- Within Limits	APPR 21-14
7201641602	St Mark's Rehab-Canada 150	7201841803	St Marks Interior Restortion	107,649.44	N/A- Within Limits	APPR 21-28
7201555502	Strategic Priorities	7201858801	Hamilton Music Strategy	910.54	N/A- Within Limits	APPR 21-32
7201958904	Steam Museum Landscape	7202041202	HMST Keefer Steps Restoration	107,134.71	N/A- Within Limits	APPR 21-47
7201758704	Griffin House Cond Remediation	7202041201	Griffin House Stabilization	9,808.99	N/A- Within Limits	APPR 21-51
				352,610.69		
Planning & Development (9)				762,981.72		
PUBLIC WORKS - TAX FUNDED						
<i>Roads Division</i>						
4031955962	Rd Network Pavement Inspection	4032155102	Facilitation for MCEA PICs	50,000.00	N/A- Within Limits	APPR 21-11
4032019104	Hwy 8 - Woodley Recon	4032018248	Bridge 248 - King St W	60,000.00	N/A- Within Limits	APPR 21-17
4031955962	Rd Network Pavement Inspection	4032018248	Bridge 248 - King St W	51,000.00	N/A- Within Limits	APPR 21-18
4031910005	Annual Major Road Maintenance	4032117677	Preventative Maintenance 2021	60,000.00	N/A- Within Limits	APPR 21-21
4031955962	Rd Network Pavement Inspection	4031919119	Sheaffe (Central NHBD (North))	42,000.00	N/A- Within Limits	APPR 21-22
4031819101	Road Reconstruction 2018	4031919119	Sheaffe (Central NHBD (North))	26,000.00	N/A- Within Limits	APPR 21-23
4031611601	CP Minor Maintenance Ward 1	4032019106	Hillcrest - Chedoke Recon	30,838.67	N/A- Within Limits	APPR 21-25
4032019106	Hillcrest - Chedoke Recon	4031611601	CP Minor Maintenance Ward 1	30,838.67	N/A- Within Limits	APPR 21-26
4032011029	Central Neighbourhood	4031919119	Sheaffe (Central NHBD (North))	99,000.00	N/A- Within Limits	APPR 21-27
4031955556	Mapping Update	4032155556	Mapping Update	38,000.00	N/A- Within Limits	APPR 21-33
4031919118	Roxborough - Kenilw to Strath	4031919111	Brampton - Parkdale to Strath	23,000.00	N/A- Within Limits	APPR 21-43
4031919118	Roxborough - Kenilw to Strath	4031619104	Highway 8 - Hillcrest to Park	30,000.00	N/A- Within Limits	APPR 21-44
4031980941	New Signal - Dundas @ Pamela	4662020024	New Signal - Glanair	30,000.00	N/A- Within Limits	APPR 21-45
4031980942	New Signal - Dundas @ Mallard	4662020024	New Signal - Glanair	55,000.00	N/A- Within Limits	APPR 21-46
4032041762	Facility Yard Maintenance 2020	4041941963	Brock & Rockton Yard Improve	52,000.00	N/A- Within Limits	APPR 21-48
4032041042	District Wst-Dundas Changeroom	4041941963	Brock & Rockton Yard Improve	80,000.00	N/A- Within Limits	APPR 21-50
4031711015	Annual Resurfacing 2017	4031911028	Strachan - James to east end	60,000.00	N/A- Within Limits	APPR 21-52
4031611601	CP Minor Maintenance Ward 1	4031911601	CP Minor Maintenance Ward 1	26,877.53	N/A- Within Limits	APPR 21-53

CITY OF HAMILTON						
CAPITAL PROJECTS BUDGET APPROPRIATION SCHEDULE						
FOR THE PERIOD COVERING JANUARY 1, 2021 THROUGH JUNE 30, 2021						
Appropriated From	Description	Appropriated To	Description	Amount(\$)	Council Approval / Comments	LongDescr
4031910005	Annual Major Road Maintenance	4032055040	Rymal EA-Dartnall to Up James	21,000.00	N/A- Within Limits	APPR 21-54
4031949555	QA-QC Service Contract 2019	4032055040	Rymal EA-Dartnall to Up James	44,000.00	N/A- Within Limits	APPR 21-55
4031819101	Road Reconstruction 2018	4032055040	Rymal EA-Dartnall to Up James	60,000.00	N/A- Within Limits	APPR 21-56
4031118126	Bridge 163-Centennial N	4242109502	Greenford - Queenston to end	60,000.00	N/A- Within Limits	APPR 21-64
4031711015	Annual Resurfacing 2017	4242109502	Greenford - Queenston to end	10,000.00	N/A- Within Limits	APPR 21-65
4661920540	Traffic Signal Mod with Roads	4032111025	Charlton-Sherman Acc-Wentworth	10,000.00	N/A- Within Limits	APPR 21-66
4031910006	Annual Minor Construction	4032110006	Annual Minor Construction	60,000.00	N/A- Within Limits	APPR 21-67
4032062073	Annual Field Data Systems	4032162073	Field Data Systems Program	47,000.00	N/A- Within Limits	APPR 21-68
4031860999	Closed Projects - Roads	4032060999	Closed Projects - Roads	60,000.00	N/A- Within Limits	APPR 21-69
4031910005	Annual Major Road Maintenance	4032060999	Closed Projects - Roads	16,000.00	N/A- Within Limits	APPR 21-70
4031819101	Road Reconstruction 2018	4032060999	Closed Projects - Roads	56,000.00	N/A- Within Limits	APPR 21-71
4662020522	Traffic Eng - Signal Design	4662220522	Transportation Eng Design	45,000.00	N/A- Within Limits	APPR 21-72
4032141762	Facility Yard Maintenance 2021	4032049040	District Sth-Outside Electric	55,000.00	N/A- Within Limits	APPR 21-82
4031949555	QA-QC Service Contract 2019	4031619104	Highway 8 - Hillcrest to Park	35,085.49	N/A- Within Limits	APPR 21-91
4031949555	QA-QC Service Contract 2019	4032149555	QA-QC Service Contract 2021	55,000.00	N/A- Within Limits	APPR 21-92
4032055556	Mapping Update Program	4032155556	Mapping Update	40,000.00	N/A- Within Limits	APPR 21-93
4031819101	Road Reconstruction 2018	4031911028	Strachan - James to east end	30,580.33	N/A- Within Limits	APPR 21-94
4031711016	Asset Preservation 2017	4031911028	Strachan - James to east end	41,419.67	N/A- Within Limits	APPR 21-95
				1,590,640.36		
<u>Waste Management</u>						
5121895525	SWMMP Approvals	5122095525	SWMMP-Planning & Approvals	33,749.17	N/A- Within Limits	APPR 21-16
5121994000	Transf Stn CRC Main Improv	5122194000	TrnsfrStatn&CRCMtnce&CapPrgrm	60,784.56	N/A- Within Limits	APPR 21-106
5122090200	Diversion Container Replcmnt	5121990200	Diversion Container Replcmnt	63,175.85	N/A- Within Limits	APPR 21-107
5122051002	Safe-Stop Trailer Attenuator	5122051501	Waste Collection Fleet Repl	18,000.00	N/A- Within Limits	APPR 21-113
5122190700	Public&SpecialEventContainers	5122051501	Waste Collection Fleet Repl	18,000.00	N/A- Within Limits	APPR 21-114
				193,709.58		
<u>Parks Division</u>						
4401952600	Playground Lifecycle Replace	4242009101	Alexander Park Playground	1,825.55	N/A- Within Limits	APPR 21-01
4401954699	Tennis & Multi-use Ct Rehab	4241709404	Montgomery Basketball Court	2,200.25	N/A- Within Limits	APPR 21-02
4402049101	Park Pathway Resurfacing	4401849102	Waterfront (Bayfront) Trail	2,595.40	N/A- Within Limits	APPR 21-03
4402149100	Stair Replace & Repair Program	4402049004	Parkside Cemetery Developmnt	50,000.00	N/A- Within Limits	APPR 21-24
4402155600	Parks Testing and Reporting	4401456009	Mount Hope Park Redevelopment	20,000.00	N/A- Within Limits	APPR 21-49
4401056060	OpnSp Repl Strategy-E Mtn Trai	4401756824	William Connell Community Park	27,000.00	N/A- Within Limits	APPR 21-57
4401856805	Cline Park Redevelopment	4401856819	Waterfalls Viewing	40,000.00	N/A- Within Limits	APPR 21-84
4401056060	OpnSp Repl Strategy-E Mtn Trai	4401856819	Waterfalls Viewing	60,000.00	N/A- Within Limits	APPR 21-85
4402151700	SmallEquipReplace(Rsrve)Prgrm	4401751700	2017 Small Equipment Replace	65.65	N/A- Within Limits	APPR 21-96
4402011601	Cemetery Roads Rehab Program	4401911601	Cemetery Roads Rehab Program	14,450.07	N/A- Within Limits	APPR 21-97
4401941001	Cemetery Building Repairs	4402111601	Cemetery Roads Rehab Program	18,083.87	N/A- Within Limits	APPR 21-98
4402011601	Cemetery Roads Rehab Program	4402111601	Cemetery Roads Rehab Program	12,530.46	N/A- Within Limits	APPR 21-99
4401949510	Spraypad Infrastructure Rehab	4402056001	Leash Free Dog Park Program	38,198.56	N/A- Within Limits	APPR 21-100

CITY OF HAMILTON						
CAPITAL PROJECTS BUDGET APPROPRIATION SCHEDULE						
FOR THE PERIOD COVERING JANUARY 1, 2021 THROUGH JUNE 30, 2021						
Appropriated From	Description	Appropriated To	Description	Amount(\$)	Council Approval / Comments	LongDescr
4401952100	CSA Safety Material Replace	4241609227	Shamrock Park Outlets	141.59	N/A- Within Limits	APPR 21-101
4401952100	CSA Safety Material Replace	4241909210	Corktown Neigh Play Equipt	1,056.12	N/A- Within Limits	APPR 21-102
4402049104	Security Lighting Program	4241909903	Valley Park Sign & Lights	35.63	N/A- Within Limits	APPR 21-103
4401556503	Heritage Green Sports Pk Ph II	4401956912	Meadowlands Comm Park	30,000.00	N/A- Within Limits	APPR 21-108
				318,183.15		
<u>Waterfront Program</u>						
4411606201	Bar-Tiff Site Remediation	4411506106	Marina Services & Gas Dock	60,000.00	N/A- Within Limits	APPR 21-89
				60,000.00		
Public Works Tax Funded (59)				2,162,533.09		
PUBLIC WORKS - RATE FUNDED						
<u>Storm Sewers Regular Program</u>						
5181955556	Mapping Update	5182155556	Mapping Update Program	17,000.00	N/A- Within Limits	APPR 21-36
5181949555	QA-QC Service Contract 2019	5182149555	QA-QC Service Contract 2021	24,000.00	N/A- Within Limits	APPR 21-37
5181872074	Annual Unsched Works - 2018	5182001099	Eng Services Staffing	47,000.00	N/A- Within Limits	APPR 21-40
5181949555	QA-QC Service Contract 2019	5182001099	Eng Services Staffing	52,000.00	N/A- Within Limits	APPR 21-41
5181272290	Storm Sewer Upgrades 2012	5182049555	QA-QC Service Contract 2020	55,000.00	N/A- Within Limits	APPR 21-59
5182060533	Trenchless Manhole Rehab	5181972074	Annual Unsched Works - 2019	60,000.00	N/A- Within Limits	APPR 21-73
5181272290	Storm Sewer Upgrades 2012	5181972074	Annual Unsched Works - 2019	47,000.00	N/A- Within Limits	APPR 21-74
5182060999	Closed Projects - Storm	5181972074	Annual Unsched Works - 2019	15,000.00	N/A- Within Limits	APPR 21-75
5181961740	Unsched Manhole & Sewermain	5182161740	Unsched Manhole & Sewermain	18,372.78	N/A- Within Limits	APPR 21-104
5182061740	Unsched Manhole & Sewermain	5182161740	Unsched Manhole & Sewermain	50,000.00	N/A- Within Limits	APPR 21-105
				335,372.78		
<u>Waterworks Regular Program</u>						
5141971308	Hewitson – Dupont to Barton	5142171311	HWY 8 - Bond to Woodleys Lane	34,000.00	N/A- Within Limits	APPR 21-19
5141660999	Closed Projects - Water	5142171311	HWY 8 - Bond to Woodleys Lane	33,000.00	N/A- Within Limits	APPR 21-20
5142060711	Annual Capital Wtr Consumption	5142161302	Jackson - Catherine to Walnut	60,000.00	N/A- Within Limits	APPR 21-29
5141771301	Replace Program - Roads 2017	5142161302	Jackson - Catherine to Walnut	25,000.00	N/A- Within Limits	APPR 21-30
5141855851	Water Efficiency Plan-Program	5142055851	Water Efficiency Plan-Program	60,000.00	N/A- Within Limits	APPR 21-31
5141955556	Mapping Update	5142155556	Mapping Update Program	35,000.00	N/A- Within Limits	APPR 21-34
5141971074	Annual Unsched Works - 2019	5142171074	Annual Unsched Works - 2021	22,995.62	N/A- Within Limits	APPR 21-42
5141949555	QA-QC Service Contract 2019	5142161304	Robert - Victoria to Emerald	30,000.00	N/A- Within Limits	APPR 21-60
5142060711	Annual Capital Wtr Consumption	5142171074	Annual Unsched Works - 2021	42,000.00	N/A- Within Limits	APPR 21-61
5141911101	Annual Road Restoration	5142171304	Strachan - James to east end	40,000.00	N/A- Within Limits	APPR 21-76
5141911101	Annual Road Restoration	5142170004	Strachan - James to east end	10,000.00	N/A- Within Limits	APPR 21-77
5141771301	Replace Program - Roads 2017	5142060999	Closed Projects - Water	60,000.00	N/A- Within Limits	APPR 21-86
5141771301	Replace Program - Roads 2017	5142171310	Barton - Parkdale to Talbot	60,000.00	N/A- Within Limits	APPR 21-87
5141911101	Annual Road Restoration	5142171310	Barton - Parkdale to Talbot	60,000.00	N/A- Within Limits	APPR 21-88
5141949555	QA-QC Service Contract 2019	5142149555	QA-QC Service Contract 2021	60,000.00	N/A- Within Limits	APPR 21-90
5141771301	Replace Program - Roads 2017	5142161302	Jackson - Catherine to Walnut	29,440.78	N/A- Within Limits	APPR 21-109
5141911101	Annual Road Restoration	5142161302	Jackson - Catherine to Walnut	30,559.22	N/A- Within Limits	APPR 21-110
5141771301	Replace Program - Roads 2017	5142071315	LRT Main - Delena wm replace	48,000.00	N/A- Within Limits	APPR 21-111
5141911101	Annual Road Restoration	5142071315	LRT Main - Delena wm replace	20,000.00	N/A- Within Limits	APPR 21-112
				759,995.62		

CITY OF HAMILTON						
CAPITAL PROJECTS BUDGET APPROPRIATION SCHEDULE						
FOR THE PERIOD COVERING JANUARY 1, 2021 THROUGH JUNE 30, 2021						
Appropriated From	Description	Appropriated To	Description	Amount(\$)	Council Approval / Comments	LongDescr
<i>Wastewater Regular Program</i>						
516195556	Mapping Update	516215556	Mapping Update Program	16,000.00	N/A- Within Limits	APPR 21-35
5161855878	Forcemain Condition Assessment	5162055878	Forcemain Condition Assessment	53,000.00	N/A- Within Limits	APPR 21-38
5161955878	Forcemain Condition Assessment	5162055878	Forcemain Condition Assessment	59,000.00	N/A- Within Limits	APPR 21-39
5161971015	Sewer Lateral Replace-Roads	5162171015	Sewer Lateral Replace-Roads	60,000.00	N/A- Within Limits	APPR 21-62
5162071015	Sewer Lateral Replace-Roads	5162171015	Sewer Lateral Replace-Roads	24,000.00	N/A- Within Limits	APPR 21-63
5161660610	Binbrook Manhole & Sewer Rehab	5162055010	WW Systems Planning Program	60,000.00	N/A- Within Limits	APPR 21-79
5162060711	Annual Capital Wtr Consumption	5162055010	WW Systems Planning Program	49,000.00	N/A- Within Limits	APPR 21-80
5161971074	Annual Unsched Works - 2019	5162055010	WW Systems Planning Program	41,000.00	N/A- Within Limits	APPR 21-81
5161660610	Binbrook Manhole & Sewer Rehab	5181972940	Evans Road Culvert Twinning	60,000.00	N/A- Within Limits	APPR 21-83
				422,000.00		
Public Works Rate Funded (38)				1,517,368.40		
BUDGET APPROPRIATION (107)				5,402,883.21		

Note: Appropriations 21-04 through 21-10 are not included in this listing as these appropriations were cancelled.

**CITY OF HAMILTON
 CAPITAL PROJECTS BUDGET APPROPRIATIONS OF \$250,000 OR GREATER AND CAPITAL PROJECT RESERVE FUNDING
 FOR THE PERIOD COVERING JANUARY 1, 2021 TO JUNE 30, 2021**

Appropriated/ Transferred From	Description	Appropriated/ Transferred To	Description	Amount (\$)	Council Approval / Comments	Comments
Planning & Development (Tax)						
<i>Economic Development</i>						
58600-108020	Unallocated Capital Levy	3561955100	Entertainment Venue Review	\$ 500,000.00		The recommended funding as approved by Council of GIC Report 21-012 on June , 2021 for Report PED18168(g)) Downtown Entertainment Precinct Master Agreement needs to be changed as project 372214805 has insufficient funds. Funding of up to \$500,000 from the Unallocated Capital Levy Reserve (108020) is recommended.
Planning & Development Department Total				\$ 500,000.00		
Project Totals				\$ 500,000.00		



CITY OF HAMILTON
CORPORATE SERVICES DEPARTMENT
Financial Planning, Administration and Policy Division

TO:	Chair and Members Capital Projects Work-in-Progress Review Sub-Committee
COMMITTEE DATE:	September 27, 2021
SUBJECT/REPORT NO:	Capital Projects Status Report as of June 30, 2021 (FCS21079) (City Wide)
WARD(S) AFFECTED:	City Wide
PREPARED BY:	Matt Hilson (905) 546-2424 Ext. 1444 Duncan Robertson (905) 546-2424 Ext. 4744
SUBMITTED BY:	Brian McMullen Director, Financial Planning, Administration and Policy Corporate Services Department
SIGNATURE:	

Discussion of this Confidential Report in closed session is subject to the following requirement(s) of the City of Hamilton's Procedural By-law and the Ontario Municipal Act, 2001:

- A proposed or pending acquisition or disposition of land for City purposes
- Litigation or potential litigation, including matters before administrative tribunals, affecting the City

RATIONALE FOR CONFIDENTIALITY

Appendix "C" to Report FCS21079 is being considered in closed session as it contains information that could hinder the completion of the initiative if this information was to be released to the public.

RATIONALE FOR MAINTAINING CONFIDENTIALITY

Staff is recommending that Appendix "C" to Report FCS21079 remain confidential as it contains information pertaining to proposed or pending acquisition or disposition of land for City purposes, as well as, information pertaining to litigation or potential litigation, including matters before administrative tribunals, affecting the City. Appendix "C" contains projects that will remain open for several years moving forward and, therefore, requires maintained confidentiality.

OUR Vision: To be the best place to raise a child and age successfully.

OUR Mission: To provide high quality cost conscious public services that contribute to a healthy, safe and prosperous community, in a sustainable manner.

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**SUBJECT: Capital Projects Status Report as of June 30, 2021 (FCS21079)
(City Wide) – Page 2 of 6**

RECOMMENDATION(S) (CLOSED SESSION)

- (a) That CONFIDENTIAL Appendix “C” attached to Report FCS21079 respecting Capital Projects Status Report as of June 30, 2021, be received.
- (b) That CONFIDENTIAL Appendix “C” attached to Report FCS21079 respecting Capital Projects Status Report as of June 30, 2021, remain confidential.

RECOMMENDATION(S) (OPEN SESSION)

- (a) That Appendix “A” attached to Report FCS21079 respecting Capital Projects Status Report – Tax Supported, as of June 30, 2021, be received;
- (b) That Appendix “B” attached to Report FCS 21079 respecting Capital Projects Status Report – Rate Supported, as of June 30, 2021, be received.

EXECUTIVE SUMMARY

In accordance with the Capital Projects’ Monitoring Policy (Report FCS14031), staff has committed to provide the Capital Projects Work-in-Progress Review Sub-Committee (CPWIP) with a Capital Projects’ Status Report three times a year as of June 30, September 30 and December 31. This is the first submission for 2021 based on forecasted and committed expenditures as of June 30, 2021.

Appendix “A” to Report FCS21079 reflects the status of open tax supported capital projects as of June 30, 2021 by program within the following areas: Corporate Services, City Manager, Corporate Projects, Outside Boards and Agencies, Healthy and Safe Communities, Planning and Economic Development and Public Works.

Appendix “B” to Report FCS21079 reflects the status of open rate supported capital projects as of June 30, 2021 by program within the following departments: Planning and Economic Development and Public Works.

Appendix “C” to Report FCS21079 reflects the status of open confidential capital projects as of June 30, 2021 by program within the following departments: Corporate Services, Planning and Economic Development and Public Works.

Table 1 represents the total Council approved capital budgets for specific program areas: budget, expenditures / commitments, available balance and percentage complete for each program area. Totals do not include the confidential projects listed in Appendix “C” to Report FCS21079.

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**SUBJECT: Capital Projects Status Report as of June 30, 2021 (FCS21079)
(City Wide) – Page 3 of 6**

**Table 1
Expenditure Summary by Program Area as of June 30, 2021**

	Approved Budget	Expenditures / Commitments	Available Balance	Percentage Complete (%)
Corporate Services	\$28,823,060	\$13,872,131	\$14,950,929	48.1%
City Manager	\$5,213,616	\$3,203,160	\$2,010,456	61.4%
Corporate Projects	\$20,449,299	\$9,564,933	\$10,884,366	46.8%
Outside Boards and Agencies	\$3,800,000	\$2,282,621	\$1,517,379	60.1%
Healthy and Safe Communities	\$190,894,067	\$107,223,636	\$83,670,431	56.2%
Planning and Economic Development	\$471,943,323	\$284,296,273	\$187,647,050	60.2%
Public Works	\$2,811,611,464	\$1,696,536,323	\$1,115,075,141	60.3%

Table 2 shows the trend over the last four years for project completion percentage by program area.

**Table 2
Historical Comparison - Percentage of Completion as of June 30**

	2021	2020	2019	2018
Corporate Services	48.1%	85.2%	91.7%	92.1%
City Manager	61.4%	47.7%	50.7%	63.4%
Corporate Projects	46.8%	50.1%	N/A	N/A
Outside Boards and Agencies	60.1%	72.2%	43.4%	95.0%
Healthy and Safe Communities	56.2%	62.4%	76.6%	72.8%
Planning and Economic Development	60.2%	59.4%	62.5%	59.6%
Public Works	60.3%	71.0%	76.8%	76.8%

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**SUBJECT: Capital Projects Status Report as of June 30, 2021 (FCS21079)
(City Wide) – Page 4 of 6**

Alternatives for Consideration – Not Applicable

FINANCIAL – STAFFING – LEGAL IMPLICATIONS

Financial: N/A

Staffing: N/A

Legal: N/A

HISTORICAL BACKGROUND

The Capital Projects Status and Capital Project Closing reports are submitted to City Council three times a year as of June 30, September 30 and December 31.

On July 10, 2015, Council approved changes to the City's Capital Projects' Monitoring Policy (Report FCS14031). Previously, staff reported on the status of the Capital Work-in-Progress projects to their respective Standing Committees. The amended Policy has staff submitting the status of the Capital Work-in-Progress projects to the Capital Projects Work-in-Progress Sub-Committee.

POLICY IMPLICATIONS AND LEGISLATED REQUIREMENTS

Report FCS21079 meets the requirements of the Capital Projects' Monitoring Policy (Report FCS14031) including:

- That a Capital Projects Status report be submitted to Capital Projects Work-in-Progress Sub-Committee three times a year as of June 30, September 30 and December 31.

RELEVANT CONSULTATION

All Capital Project managers have been requested to review and update the status of their projects in advance of Report FCS21079 being prepared.

ANALYSIS AND RATIONALE FOR RECOMMENDATION(S)

Council approved that capital projects are reviewed in accordance with the City's approved Capital Projects' Monitoring Policy (Report FCS14031). For each report, staff determines if projects can be closed, as well as, monitors financial activity to ensure that Council is aware of any capital projects that deviate significantly from approved budgeted amounts.

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**SUBJECT: Capital Projects Status Report as of June 30, 2021 (FCS21079)
(City Wide) – Page 5 of 6**

The purpose of the Capital Projects Status Report is to provide a framework to ensure clarity, transparency and accountability over capital projects by placing staff accountable for mitigating cost overruns, ensuring that capital projects are completed in a timely matter and encouraging detailed, accurate and consistent reporting on the status and timely closure of capital projects.

The financial information in Report FCS21079 is based on expenditures and commitments to June 30, 2021.

ALTERNATIVES FOR CONSIDERATION

Not applicable.

ALIGNMENT TO THE 2016 – 2025 STRATEGIC PLAN

Community Engagement and Participation

Hamilton has an open, transparent and accessible approach to City government that engages with and empowers all citizens to be involved in their community.

Economic Prosperity and Growth

Hamilton has a prosperous and diverse local economy where people have opportunities to grow and develop.

Healthy and Safe Communities

Hamilton is a safe and supportive City where people are active, healthy, and have a high quality of life.

Clean and Green

Hamilton is environmentally sustainable with a healthy balance of natural and urban spaces.

Built Environment and Infrastructure

Hamilton is supported by state-of-the-art infrastructure, transportation options, buildings and public spaces that create a dynamic City.

Culture and Diversity

Hamilton is a thriving, vibrant place for arts, culture, and heritage where diversity and inclusivity are embraced and celebrated.

Our People and Performance

Hamiltonians have a high level of trust and confidence in their City government.

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**SUBJECT: Capital Projects Status Report as of June 30, 2021 (FCS21079)
(City Wide) – Page 6 of 6**

APPENDICES AND SCHEDULES ATTACHED

Appendix “A” to Report FCS21079 – Capital Project Status Report (Tax Supported) as of June 30, 2021

Appendix “B” to Report FCS21079 – Capital Project Status Report (Rate Supported) as of June 30, 2021

Appendix “C” to Report FCS21079 – CONFIDENTIAL

MH/dt

City of Hamilton
Capital Projects Status Report - Tax Supported
As of June 30, 2021

YEAR APPROVED	PROJECT ID	DESCRIPTION	APPROVED BUDGET (\$)	ACTUAL EXPENDITURES (\$)	PO COMMITMENTS (\$)	AVAILABLE BALANCE (\$) d = a - b - c	% COMPLETE e = (b+c) / a	Project Manager	STATUS EXPLANATION as of June 30, 2021
			a	b	c	d	e		

CORPORATE SERVICES DEPARTMENT

Finance Program

2013	2051357320	Call Handling Implementation	2,753,000	2,727,936	31,790	(6,726)	100.2%	C. Mercanti	The process of call consolidation continues with some delays experienced due to COVID-19. Call consolidation completion expected by the end of 2022. The project is planned to come in on budget as PO savings have been identified.
2015	3381557506	Taxation billing software Upgrade	65,000	47,981	-	17,019	73.8%	M. Di Santo	Currently participating in the Early Adaptor Program – expected to continue until end of 2021. Once complete, will be reporting to Council on the results of this program along with recommendations on how best to proceed with respect to the Property Tax Billing Software. Will be using current balance to fund any further temporary improvements in the existing software to improve efficiencies while we determine what we are going to do.
2018	3381857501	Capital Budget System	83,597	29,873	37,222	16,502	80.3%	S. DuVerney	Additional training identified through user engagement will be provided summer 2021.
2019	2051957901	Customer Experience Feedback Program	286,000	890	-	285,110	0.3%	S. DuVerney	Data continues to be collected until the target is reached. A preliminary presentation has been provided.
2019	3381957502	Budget System Replacement	341,000	307,048	6,100	27,852	91.8%	S. DuVerney	Go Live target achieved. Outstanding work to be completed includes: Start Date Tracking, Payroll Actuals, Reserve Forecast, Salary synch, PPS Web Service Budget Integration.
2019	3381980901	Development Charge Appeals	300,000	7,562	71,370	221,068	26.3%	L. Gillies	Funds to be used in defending the 2019 DC By-law appeals. Two appeals have been withdrawn, one settled, one in settlement discussions and remaining two are working through issues lists.
2020	3382055001	Community Benefit Strategy	225,000	-	-	225,000	0.0%	K. Weaver	Staff have developed a planned approach based on review of Provincial regulations Work will be initiated in Q3 2021.
2020	3382055002	Provision for ICIP	3,822,180	-	-	3,822,180	0.0%	K. Weaver	All project approvals have been publicly announced. Staff is awaiting release of the Transfer payment agreements. Council was updated through a communication update dated April 30, 2021.
2021	3382155301	2021 DC Bylaw Studies	900,000	47,058	7,123	845,819	6.0%	L. Gillies	The next DC study is anticipated to commence late 2021. Budget was approved in advance. To date expenses relate to updating the 2019 DC By-law for the legislated changes arising out of Bills 108, 138 and 197.
<i>Sub-Total Finance Program</i>			8,775,777	3,168,349	153,606	5,453,823	37.9%		

Information Technology Program

2013	3501357302	Common Address Database	1,555,000	1,216,943	45,496	292,561	81.2%	G. Binkosky	In November 2020 SLT approved phase 3 of the Common Address Database project to proceed - it had been placed on hold earlier in 2020 due to the COVID pandemic. Phase 3 work is currently in progress. With a change in leadership, the completion of phase 3 will be delayed until end of Q3-2021 with all funds required to complete the project consumed by Q3-2021.
2013	3501357303	GIS Upgrades	390,000	380,302	7,200	2,498	99.4%	G. Binkosky	All work associated with this project has been completed. In the process of confirming all invoices have been received.
2017	3501757702	Network Infrastructure Sustainability and Continuous Improvement	1,245,000	817,154	-	427,846	65.6%	C. Poper	Remaining funds will be consumed by end of Q4 2021 by purchasing equipment required to build high availability for the city's telephony system.
2018	3501857801	IT Strategy and Enterprise	810,000	637,916	132,053	40,031	95.1%	G. Binkosky	Remaining funds will be consumed by end of Q4 2021, and outstanding work completed in that time-frame.
2018	3501857806	Data Centre HVAC	450,000	14,536	28,865	406,599	9.6%	C. Poper	Remaining funds will be used by Q4 2021. RFP is open right now for purchase of appropriate equipment to be installed.
2019	3501957001	Corp Trunk Radio Upgrade	5,566,283	5,119,087	280,982	166,214	97.0%	C. Poper	Project complete. Remaining funds needed to pay for R56 audit responses.
2019	3501957903	Strategic Theme Mobility	100,000	50,753	-	49,247	50.8%	C. Poper	Remaining funds will be used by Q4 2021 on consulting fees to help implement technologies to enable mobility strategy to be operationalized.

City of Hamilton
 Capital Projects Status Report - Tax Supported
 As of June 30, 2021

YEAR APPROVED	PROJECT ID	DESCRIPTION	APPROVED BUDGET (\$)	ACTUAL EXPENDITURES (\$)	PO COMMITMENTS (\$)	AVAILABLE BALANCE (\$) d = a - b - c	% COMPLETE e = (b+c) / a	Project Manager	STATUS EXPLANATION as of June 30, 2021
			a	b	c	d	e		
2019	3501957905	Strategic Enabling Our People	827,000	385,938	169,553	271,509	67.2%	P. D'Aurelio	1) Funds allocated for the implementation of Technology Roadmaps will be consumed in 2021. 2) The development of the GIS Plan is underway. Some dollars have been consumed to support the development of the plan. Remaining dollars will be leveraged to fund the initiatives identified in the GIS Plan to elevate the maturity level of our GIS service offerings 3) Funds allocated for IT Service Management process improvements and O365 migration will be consumed by Q4 2021.
2019	3501957906	Strategic Theme IT Optimization	200,000	159,965	16,935	23,100	88.5%	C. Poper	Remaining funds will be used by Q4 2021 to improve IT Service Management processes.
2019	3501957907	Business Systems & Services Continuity	100,000	88,542	-	11,458	88.5%	C. Poper	Project on hold until Q4 2021.
2019	3501957909	Strategic Theme Integrated and Connected	295,000	178,645	66,458	49,897	83.1%	P. D'Aurelio	The balance of funds (\$49k) will be utilized in 2021 for the BizTalk Middleware Upgrade.
2019	3501957910	Email Platform Migration	596,000	285,307	70,353	240,340	59.7%	C. Poper	Remaining funds will be used by Q4 2021 on email migration tasks.
2020	3502057203	Payment Card Systems Review	195,000	52,188	22,884	119,928	38.5%	E. Jasnic	Remaining funds will be used by Q4 2021 on implementation plan for PCI DSS compliance.
2020	3502057204	Corporate Trunked Radio Towers	100,000	-	-	100,000	0.0%	C. Poper	Remaining funds will be used by Q4 2021 to purchase equipment required to optimize the data center. RFQ is open right now, led by facilities, not awarded yet.
2021	3502157101	Next Generation 9-1-1	6,000,000	30,891	-	5,969,109	0.5%	C. Poper	Project ongoing, additional funds to be consumed by Q4 2021 for SME and PM which is estimated to be around 500k. The remaining budget will be carried over to 2022, this is a multi year project.
2021	3502157102	Firewall Purchase	200,000	-	-	200,000	0.0%	E. Jasnic	Firewalls /datacenter network design sessions and firewall purchase are planned for Q3 2021. We anticipate those funds will be fully utilized by Q4.
2021	3502157103	Dispatch Software Fire - CAD	250,000	56,879	167,960	25,162	89.9%	G. Binkosky	This project is currently underway and will be completed (and funds consumed) by end of Q1 2022.
2021	3502157202	IT Asset Management Program	150,000	-	4,740	145,260	3.2%	C. Poper	Funds will be used to develop IT AM strategy in Q4 2021.
2021	3502157210	PS Finance Tools Upgrade	100,000	-	-	100,000	0.0%	G. Binkosky	The planning work for this project is currently underway; execution of project will begin early in Q4 2021. Funds for this project will begin to be consumed in Q4 2021 and fully consumed end of Q1 2022.
2021	3502157211	PeopleSoft HRMS Tools Upgrade	183,000	18,317	-	164,683	10.0%	G. Binkosky	Scoping and planning for this project has been completed. Project has initiated and will be completed by end of December 2021 with all required funds consumed.
2021	3502157602	IT Security	192,000	-	-	192,000	0.0%	E. Jasnic	Remaining funds will be used by Q4 to implement some of management recommendations from the Cybersecurity Audit.
2021	3502157907	Bus Syst & Serv Continuity Pln	223,000	-	-	223,000	0.0%	C. Poper	Project on hold until Q4 2021.
Sub-Total Information Technology Program			19,727,283	9,493,361	1,013,479	9,220,443	53.3%		
Clerks Program									
2017	3521757100	Information Management Training Modules	70,000	43,337	-	26,663	61.9%	L. Barroso	Launch rescheduled to Q4-2021 due to new added workload from PIA's. Modules are the priority in Q4.
2018	3521858100	Digitization Microfiche Rcrd	150,000	-	-	150,000	0.0%	L. Barroso	Archive Program review set to begin Q4-2021 to set Archival Program strategy and requirements (including equipment needs).
2021	2052157002	POA Mgmt Software Replacemnt	100,000	-	-	100,000	0.0%	D. Desrosiers	This initiative is pending the re-opening of courts; once court operations resume, this project will commence.
Sub-Total Clerks Program			320,000	43,337	-	276,663	13.5%		
TOTAL CORPORATE SERVICES			28,823,060	12,705,047	1,167,085	14,950,929	48.1%		

City of Hamilton
Capital Projects Status Report - Tax Supported
As of June 30, 2021

YEAR APPROVED	PROJECT ID	DESCRIPTION	APPROVED BUDGET (\$)	ACTUAL EXPENDITURES (\$)	PO COMMITMENTS (\$)	AVAILABLE BALANCE (\$) d = a - b - c	% COMPLETE e = (b+c) / a	Project Manager	STATUS EXPLANATION as of June 30, 2021
			a	b	c	d	e		
CITY MANAGER DEPARTMENT									
<i>City Manager Program</i>									
2012	2051257201	Website Redevelopment	2,564,150	1,717,755	497,750	348,645	86.4%	B. Large	RFP bid open Feb - Mar 2021. Evaluations Mar - Apr 2021. Successful vendor awarded contract, PO issued and will proceed with vendor engagement starting July 2021.
2016	2051659601	Employee Survey-2016	234,500	119,991	117,463	(2,954)	101.3%	N. Cocca	OPS scheduled to proceed in fall 2021. Capital will cover survey deployment as planned.
2017	3381757504	Performance Excellence Program	144,966	99,577	14,655	30,735	78.8%	C. Tehrani / L. Zinkewich	Continuous Improvement video series released April 2021. Virtual facilitation and team collaboration software is in final stages of approval. Remaining funds will continue to support continuous improvement activities.
2017	3381757505	Digital Strategy and the Service Experience	280,000	261,977	-	18,023	93.6%	B. Large	Funds to be used for migration activities for new hamilton.ca through 2021-2022. Dependent on rollout and timing of new website in 2021/22 and vendor onboarding. Project plan & scope estimated for Q3 2021.
2018	2051857111	Corporate KRONOS	250,000	-	-	250,000	0.0%	N. Cocca	RFP team currently drafting document, to be release fall 2021.
2018	3381858502	Enhancing City of Hamilton App for citizen services	40,000	15,520	5,000	19,480	51.3%	B. Minard	Onboarded the SmartCommute App to iOS store June 2021. The program remains available to engage on additional apps being pursued by the city.
2018	3381858503	Digital/Open Data Infrastructure	250,000	27,730	4,000	218,270	12.7%	C. Tehrani	On hold for first half of 2021. Resourcing secured in June 2021 to advance the evolution of the city's external public facing service performance dashboard that will be rebuilt in conjunction with the website redevelopment and in accordance with City open data policies, advancing the city's digital capabilities.
2019	2051959703	Learning Management System	250,000	2,442	229,250	18,308	92.7%	N. Cocca	LMP implementation has commenced with Implementation Consultant, scheduled to release Q4
2019	3381959501	Digital Office Smart City	1,000,000	90,051	-	909,949	9.0%	C. Tehrani	On hold first half of 2021. Supporting Sr. PM resource hired June 21. Workplan development in progress.
2020	2052059001	Talent Mgmt System Enhancement	200,000	-	-	200,000	0.0%	N. Cocca	Project postponed pending review of PeopleSoft future direction and evaluating LMS product for potential future consideration of other modules.
Sub-Total City Manager Program			5,213,616	2,335,042	868,118	2,010,456	61.4%		
TOTAL CITY MANAGER			5,213,616	2,335,042	868,118	2,010,456	61.4%		

CORPORATE PROJECTS DEPARTMENT

Councillor Infrastructure Program

Ward 1

2012	4241209103	Public Art - Ward 1	300,000	107,039	130,000	62,961	79.0%	K. Coit	Draft Legal Agreement is with RBG for approval. Installation Q3 2021.
2012	4241209104	Historical Signs	50,000	1,501	-	48,499	3.0%	C. Redford	Met with Ward Councillor in Q1 2021. Decision was made to refocus signs to waterfront of Ward 1. Completing survey of existing signage by end of Q3 2021. Liaising with RBG prior to engaging partners at McMaster and with urban indigenous representatives.
2014	4241409108	Ward 1 Bike Lanes-Longwood Rd N	50,000	8,594	-	41,406	17.2%	D. Bender	Consultant in progress of being hired for design. Installation planned for 2022.
2014	4241409113	Ward 1 Bike Racks	25,000	19,233	-	5,767	76.9%	P. Topalovic	The remaining funds to be appropriated to 4041503519. These funds covered bike rack installations on Locke Street as per the Councillor's request and now need to be moved.
2014	4241409106	AR - W1 Calming Strip & Speed Bumps etc. (W1 A/R)	200,000	157,395	-	42,605	78.7%	M. Field	Remaining amount used for speed cushion installations in Summer 2021.
2015	4241509108	AR - Road Work - Aberdeen from Queen (W1 A/R)	80,000	29,383	-	50,617	36.7%	M. Field	Aberdeen parking before/after study underway.
2015	4241509110	Victoria Park - Resurface Splash Pad	140,000	102,161	13,328	24,511	82.5%	C. Graham	Detailed design has started and construction is anticipated in Q1 2022, pending budget approval.

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			a	b	c	d	e		
2016	4241609102	Chedoke Course Redevelopment	50,000	-	-	50,000	0.0%	R. McHugh	Project has not yet started.
2016	4241609109	Upgrade to HAAA Park	220,000	64,838	136,834	18,328	91.7%	C. Graham	Public Information Centre's (PIC's) are ongoing, and conceptual design concept to be finalized by end of summer 2021. Detailed design to start in fall 2021, and construction is anticipated in 2022.
2016	4241609110	Recreation & Community Hub	1,170,000	-	-	1,170,000	0.0%	D. Walton	Vision for a future Recreation & Community hub in Ward 1 has evolved from original project scope. The new project scope includes funding for PID 7102054003 Alexander Park Community Hub Feasibility, as well as consideration of other possible locations for a Recreation & Community hub in Ward 1. This project will require additional funds before the detailed design and subsequent implementation/construction phase can begin.
2017	3301709100	Ward 1 Capital Reinvestment	100,000	56,925	-	43,075	56.9%	N/A	Project ongoing. Will be closed once all commitments are cleared.
2017	4241709102	Westdale Theatre 1014 King St	220,000	231,626	1,143	(12,769)	105.8%	Westdale Cinema Group	Project completed. Staff will determine funding strategy for the deficit and then close the project.
2017	4241709105	Water Bottle Filling Stations	196,000	116,279	8,870	70,851	63.9%	Parks/Facilities	New water drinking fountain installed at Churchill Park and upgrade at Beulah Park completed. Project to be closed once commitments are cleared.
2017	4241709106	City Housing Playground Upgrd	80,000	-	-	80,000	0.0%	B. Lilley	Cost is higher than allocated amount. Councillors office to decide if the project will go ahead.
2017	4241709109	Kirkendall S Parks Improv	319,999	-	-	319,999	0.0%	A. McDonald	Improvements to include work at the Highland Park and Beulah Park. Beulah Park Play Structure Replacement completion Q2 2022.
2018	3301809100	Ward 1 Capital Reinvestment	100,000	22,459	-	77,541	22.5%	N/A	Project ongoing. Will be closed once all commitments are cleared.
2018	4241809104	Strathcona Cycling Imprvmnts	45,000	8,003	-	36,997	17.8%	D. Bender	Funds to be spent on upgrades to the existing York Blvd bicycle lanes in 2021.
2018	4241809103	Cootes Floating Bridge	45,000	11,485	500	33,015	26.6%	A. McDonald	Continuing the studies and permits throughout the remaining of 2021 and into 2022. Goal is to complete construction (dredging) of the bridge at the same time as the works of the Hamilton Harbour Waterfront Trail to minimize the number of closures to the trail.
2019	3301909100	Ward 1 Capital Reinvestment	100,000	7,889	-	92,111	7.9%	N/A	Project ongoing. Will be closed once all commitments are cleared.
2019	4241909103	Ward 1 - Multi-Modal Connections Review	125,000	26,049	65,380	33,571	73.1%	P. Topalovic/ D. Bender	These funds are financing the design/install of the W1 pilot Blvd.. The committed funds are planned to be spent by Q3 for design. The available balance will finance the installation in Q3.
2020	3302009100	Ward 1 Capital Reinvestment	-	-	-	-	N/A	N/A	Project ongoing. Will be closed once all commitments are cleared.
2020	4242009802	Play structure at Ridgemount	150,000	152,640	-	(2,640)	101.8%	A. McDonald	Project completed and pending appropriation from 4401952100 to address negative variance.
2021	3302109100	Ward 1 Capital Reinvestment	68,000	8,038	-	59,962	11.8%	N/A	Project ongoing. Will be closed once all commitments are cleared.
2021	4242109101	Hydro poles outlets - Locke St	5,000	-	-	5,000	0.0%	M. Field	Project has not yet started.
2021	4242109107	Churchill Prk Feasability Stdy	150,000	-	-	150,000	0.0%	J. Warner	Feasibility Study to be undertaken once scope is defined.
2021	4242109108	HAAA - Feasability Study	150,000	-	-	150,000	0.0%	J. Warner	Feasibility Study to be undertaken once scope is defined.

Sub-Total Ward 1

4,138,999 1,131,538 356,055 2,651,407 35.9%

Ward 2

2013	4241309204	Public Art -Cent Mem Rec Centre - mural	17,500	-	-	17,500	0.0%	K. Coit	Consultation with neighbourhood group on hold due to COVID.
2014	4241409215	Multicultural Community Centre	112,000	-	-	112,000	0.0%	Councillor Farr	N/A
2015	4241509215	Neighbourhood Signage	180,000	62,968	-	117,032	35.0%	M. Field	Project is ongoing.
2016	3301609602	Ward 2 Revenue Projects	21,600	36,658	-	(15,058)	169.7%	N/A	This is a revenue project that is similar to a reserve where it funds other projects. Source revenue is Cell Tower.
2016	4241609203	PlanLocal Resident Safe Street	65,000	52,683	-	12,317	81.1%	Councillor Farr	Project is ongoing. Remaining balance to be used.
2016	4241609206	Graffiti Clean-up Cost Share	3,500	1,165	-	2,335	33.3%	Councillor Farr	Project is ongoing.
2016	4241609208	181 Jackson Retrofit	50,000	-	-	50,000	0.0%	Councillor Farr	Project is ongoing.
2016	4241609210	185 Jackson Hallway Reno	30,000	20,000	-	10,000	66.7%	B. Lilley	Complete and waiting on final payment.
2017	4241709201	AR - Ferguson Ave N - Simcoe to Burlington (W2 A/R)	1,400,000	1,386,786	5,975	7,239	99.5%	M. Oddi	Complete - Close once commitments are paid/cleared.

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2018	3301809200	Ward 2 Capital Reinvestment	100,000	51,884	575	47,541	52.5%	K. Coit	Project ongoing. Will be closed once all commitments are cleared.
2018	3301809602	Ward 2- Hydro One Contract	-	5,000	-	(5,000)	N/A	N/A	This is a revenue project that is similar to a reserve where it funds other projects. Source revenue is Cell Tower.
2018	4241809203	AR - Road Surface Treatment (W2 A/R)	240,000	-	-	240,000	0.0%	S. Jacob	Ongoing - work in progress.
2018	4241809205	George St Pedestrian Proj	27,000	8,446	17,770	784	97.1%	M. Field	Vendor has chosen 3 products that will be purchased with these funds. Awaiting approval from Management before commencing.
2018	4241809208	Safety & Security 226 Rebecca	50,000	26,752	-	23,248	53.5%	B. Lilley	Completed but do not close as funds to be held for vendor performance.
2018	4241809210	Ward 2 Public Bench	10,000	2,328	-	7,672	23.3%	S. Hassleman	Completion Q4 2021.
2018	4241809213	James Art Crawl Sidewalk	57,504	3,303	-	54,201	5.7%	D. Lamont	Project delayed due to COVID-19.
2018	4241809207	AR - Laneway/Alleyway Maintenance (W2 A/R)	30,000	16,436	-	13,564	54.8%	M. Field	Project Underway - On going project costs for 2021, various locations, priorities & staffing availability impacts.
2019	3301909200	Ward 2 Capital Reinvestment	100,000	12,784	-			N/A	Project ongoing. Will be closed once all commitments are cleared.
2019	4241909201	Robinson Speed Cushion	60,000	48,144	16,426	(4,570)	107.6%	M. Field	Project is complete. Will be closed once the PO is closed.
2019	4241909205	Public Bench Seating	39,000	22,362	-	16,638	57.3%	S. Hassleman	Completion Q4 2021.
2019	4241909206	Claremont Graffiti Removal	149,850	-	-	149,850	0.0%	Councillor Farr	Project is ongoing.
2019	4241909207	Ferguson Graffiti Removal	75,000	-	-	75,000	0.0%	International Village BIA	N/A
2019	4241909211	Central Corktown Duran Solar	105,000	-	-	105,000	0.0%	Councillor Farr	Staff working with Ward Councillor to determine candidate sites for lighting Q4 2021.
2019	4241909216	Eastwood Park Playground	126,000	120,775	814	4,411	96.5%	A. McDonald	Project complete and pending PO Closure. Project closure to take place in Q3 2021.
2019	4241909223	James St Conductor	21,696	154,823	-	(133,127)	713.6%	M. Scally	Installation is complete, project expenses to be reconciled.
2019	4241909224	String Light John James	5,500	-	-	5,500	0.0%	Councillor Farr	BIA to submit invoice for this lighting.
2019	4241909227	125 Barton Accessible Door	70,000	70,000	-	-	100.0%	R. Leverton/W. Paterson	N/A
2019	4241909230	Hess Village Lighting	20,000	17,961	-	2,039	89.8%	M. Scally	Project has been completed. There are some issues with the lighting that are being investigated. Project to remain open.
2019	4241909231	Ward 2 CityHousing Carpet	180,290	-	-	180,290	0.0%	B. Lilley	Project has started and is approximately 50% completed.
2019	4241909214	Hanging Baskets	6,000	-	-	6,000	0.0%	S. Scarlett	Orders for baskets in place and invoices to be paid in Q3 2021. Following that the project will be closed.
2019	4241909215	Eastwood Park Bathroom	100,000	4,912	-	95,088	4.9%	R. Ellis	Work ongoing through 2021.
2019	4241909217	Central Planters	12,600	9,347	-	3,253	74.2%	S. Scarlett	Project has been delayed and is planned to be completed in 2022.
2020	3302009200	Ward 2 Capital Reinvestment	100,000	-	-	100,000	0.0%	N/A	Project ongoing. Will be closed once all commitments are cleared.
2020	4242009205	Bump-out Wellington & Barton	30,000	32,241	1,863	(4,104)	113.7%	M. Field	Project completed. Final review and payments to be processed in Q2 2021.
2020	4242009203	Gum Removal Kit	6,000	5,340	-	660	89.0%	Councillor Farr	Project ongoing.
2021	3302109200	Ward 2 Capital Reinvestment	100,000	-	30,000	70,000	30.0%	N/A	Project ongoing. Will be closed once all commitments are cleared.
Sub-Total Ward 2			3,701,040	2,173,098	73,423	1,454,519	60.7%		
Ward 3									
2014	4241409341	Pipeline Master Trail Plan	1,438,000	539,625	55,960	842,415	41.4%	C. Graham	Encroachment work ongoing throughout 2021. Coordination between legal, real estate, and geomatics to address the first priority encroachments. Letters to priority encroachments were sent and removals expected throughout the summer and into fall of 2021. Work to construct Brampton to Grace anticipated for tender in Q4 2021. Design work on the gateway at Ottawa Street has started with public consultation ongoing in 2021. Future work to complete improvements in the existing portion of the trail and future design and construction funds will be required.
2015	3301509300	Ward 3 Capital Reinvestment	100,000	90,240	500	9,260	90.7%	N/A	Project ongoing. Will be closed once all commitments are cleared.

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			a	b	c	d	e		
2016	3301609603	Ward 3 Revenue Projects	-	171,225	-	(171,225)	N/A	N/A	This is a revenue project that is similar to a reserve where it funds other projects. Source revenue is Cell Tower.
2017	3301709300	Ward 3 Capital Reinvestment	100,000	20,969	-	-	21.0%	N/A	Project ongoing. Will be closed once all commitments are cleared.
2017	4241709301	Memorial School Playground	150,000	-	-	150,000	0.0%	HWDSB	Funds to be provided to HWDSB when conditions are met.
2018	3301809300	Ward 3 Capital Reinvestment	100,000	5,000	-	95,000	5.0%	N/A	Project ongoing. Will be closed once all commitments are cleared.
2018	4241809306	CityHousing-1stPlace&Sanford	200,000	-	-	200,000	0.0%	B. Lilley	One part of project on hold as the Councillor is seeking tenant engagement and currently no tenant led group. Therefore scope not defined.
2018	4241809305	AR - Pedestrian Crossing - Victoria @ Copeland (W3 A/R)	75,000	35,155	-	39,845	46.9%	M. Field	Works Complete. Awaiting a final funding journal before closing.
2018	4241809310	77 Gage Redevelopment Study	250,000	85,800	7,125	157,076	37.2%	R. Ellis	Feasibility study complete. Council update report forthcoming and led by Healthy & Safe Communities.
2018	4241809311	77 Gage Community Hub	750,000	19,451	-	730,549	2.6%	R. Ellis	Feasibility study complete. Council update report forthcoming and led by Healthy & Safe Communities.
2019	3301909300	Ward 3 Capital Reinvestment	100,000	6,550	-	93,450	6.6%	N/A	Project ongoing. Will be closed once all commitments are cleared.
2019	4241909303	Zero Plastic Waste Fountains	100,000	67,878	600	31,522	68.5%	A. McDonald	Project complete and pending PO Closure. Project closure to take place in Q3 2021.
2019	4241909309	Barton Library IPS	400,000	-	-	400,000	0.0%	M. Field	Funding associated with Council Motion. All works to be completed under Contract C15-08-21(TR) in 2021.
2020	3302009300	Ward 3 Capital Reinvestment	100,000	-	-	100,000	0.0%	N/A	Project ongoing. Will be closed once all commitments are cleared.
2020	4242009305	Birch Avenue Greenspace	2,000	-	-	2,000	0.0%	N/A	Project has not yet started.
2021	3302109300	Ward 3 Capital Reinvestment	100,000	-	-	100,000	0.0%	N/A	Project ongoing. Will be closed once all commitments are cleared.
2021	4242109308	430 Cumberland Ave Fence	95,000	-	-	95,000	0.0%	B. Lilley	Project ongoing and is approximately 25% complete.
2021	4242109309	430 Cumberland Ave Cameras	25,000	-	-	25,000	0.0%	B. Lilley	Project ongoing and is approximately 15% complete.
Sub-Total Ward 3			4,085,000	1,041,893	64,185	2,978,922	27.1%		
Ward 4									
2016	3301609400	Ward 4 Capital Reinvestment	100,000	98,747	2,756	(1,503)	101.5%	M. Kovacevic	Project ongoing. Will be closed once all commitments are cleared.
2017	3301709400	Ward 4 Capital Reinvestment	100,000	87,039	-	12,961	87.0%	N/A	Project ongoing. Will be closed once all commitments are cleared.
2018	3301809400	Ward 4 Capital Reinvestment	100,000	66,756	-	33,244	66.8%	N/A	Project ongoing. Will be closed once all commitments are cleared.
2019	3301909400	Ward 4 Capital Reinvestment	68,466	19,632	-	48,834	28.7%	N/A	Project ongoing. Will be closed once all commitments are cleared.
2019	4241909409	Rosedale Playground Imprv	200,000	181,726	21,418	(3,143)	101.6%	A. McDonald	Project completed and pending invoices approval. Project deficit will be addressed through PO closures.
2020	3302009400	Ward 4 Capital Reinvestment	100,000	100,000	-	-	100.0%	N/A	Project ongoing. Will be closed once all commitments are cleared.
2020	4242009402	AR Rosedale Court	100,000	82,244	11,798	5,958	94.0%	A. Ksiazek	Project complete and pending PO Closure. Project closure to take place in Q3 2021. Any remaining project funds to be returning to Ward 4 Reserve #108054.
2020	4242009404	RT Steel Park Redev	60,000	8,112	797	51,090	14.8%	A. McDonald	Design underway, and anticipate tender in 2021 to complete the playground upgrades.
2020	4242009405	Kenilworth-Roxborough - Barton	550,000	-	-	550,000	0.0%	M. Field	Funding to be used for Traffic Calming upgrades and roadway resurfacing in 2021.
2021	3302109400	Ward 4 Capital Reinvestment	100,000	94,577	-	5,423	94.6%	N/A	Project ongoing. Will be closed once all commitments are cleared.
Sub-Total Ward 4			1,478,466	738,832	36,769	702,865	52.5%		
Ward 5									
2016	4241609502	Veever's Estate Capital Grant	25,000	-	-	25,000	0.0%	N/A	Will follow up with vendor for a possible work plan.
2016	4241609505	Food Centre Pilot Project	465,000	325,000	-	140,000	69.9%	Councillor Collins	Project is ongoing.
2017	3301709500	Ward 5 Capital Reinvestment	100,000	99,477	-	-	99.5%	N/A	Project ongoing. Will be closed once all commitments are cleared.
2017	4241709506	Vienna Orchards Sidewalk	84,000	9,454	-	74,546	11.3%	C. Ammendolia	The streetlighting relocation for Vienna Orchards has been completed, however there are costs associated with the relocation which will still need to be applied to the account/project.
2018	3301809500	Ward 5 Capital Reinvestment	100,000	49,263	-	-	49.3%	N/A	Project ongoing. Will be closed once all commitments are cleared.
2019	3301909500	Ward 5 Capital Reinvestment	100,000	50,132	-	49,868	50.1%	R. Marques	Project ongoing. Will be closed once all commitments are cleared.

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			a	b	c	d	e		
2019	4241909503	Father Sean O'Sullivan Court	160,000	160,781	2,000	(2,781)	101.7%	A. McDonald	Project complete and pending PO closure and appropriation to fund project deficit. Project closure Q3 2021.
2019	4241909502	W5 Traffic Calming	130,000	77,430	-	52,571	59.6%	M. Field	Additional funding remaining to be used on an as needed basis for requests from Councillor.
2019	4241909505	AR - Ward 5 Resurfacing - Kentley/Hounslow/Ilford/Oakland/etc.	1,480,000	866,441	90,975	522,584	64.7%	M. Oddi	Complete - pending final review/audit/payment.
2020	3302009500	Ward 5 Capital Reinvestment	100,000	-	-	100,000	0.0%	N/A	Project ongoing. Will be closed once all commitments are cleared.
2021	3302109500	Ward 5 Capital Reinvestment	100,000	-	-	100,000	0.0%	N/A	Project ongoing. Will be closed once all commitments are cleared.
<i>Sub-Total Ward 5</i>			2,844,000	1,637,978	92,975	1,113,048	60.9%		
<i>Ward 6</i>									
2017	3301709600	Ward 6 Capital Reinvestment	100,000	99,373	-	627	99.4%	N/A	Project ongoing. Will be closed once all commitments are cleared.
2018	3301809600	Ward 6 Capital Reinvestment	100,000	100,085	-	(85)	100.1%	N/A	Project ongoing. Will be closed once all commitments are cleared.
2019	3301909600	Ward 6 Capital Reinvestment	126,613	50,225	-	76,388	39.7%	N/A	Project ongoing. Will be closed once all commitments are cleared.
2019	4241909603	Mohawk Sports Park Lighting	300,000	153,462	14,845	131,693	56.1%	A. McDonald	Project completed and pending invoices approval. Any remaining project funds to be returning to Ward 6 Reserve #108056.
2019	4241909604	Traffic Island Beautification	126,317	96,493	9,542	20,281	83.9%	S. Scarlett	Final invoices to be approved in Q3 2021 with remaining funds returned to source and project id closed by end of Q4 2021.
2020	3302009600	Ward 6 Capital Reinvestment	100,000	7,300	-	92,700	7.3%	N/A	Project ongoing. Will be closed once all commitments are cleared.
2021	3302109600	Ward 6 Capital Reinvestment	100,000	-	-	100,000	0.0%	N/A	Project ongoing. Will be closed once all commitments are cleared.
<i>Sub-Total Ward 6</i>			952,930	506,938	24,387	421,604	55.8%		
<i>Ward 7</i>									
2015	3301509700	Ward 7 Capital Reinvestment	100,000	14,090	500	85,410	14.6%	J. DiDomenico	Project ongoing. Will be closed once all commitments are cleared.
2017	3301709700	Ward 7 Capital Reinvestment	100,000	45,995	-	54,005	46.0%	117.4%	Project ongoing. Will be closed once all commitments are cleared.
2018	3301809700	Ward 7 Capital Reinvestment	100,000	21,387	1,315	77,298	22.7%	367.6%	Project ongoing. Will be closed once all commitments are cleared.
2019	3301909700	Ward 7 Capital Reinvestment	100,000	103,127	-	(3,127)	103.1%	-3.0%	Project ongoing. Will be closed once all commitments are cleared.
2019	4241909701	Hill Park Pickleball Court	240,000	212,657	-	27,343	88.6%	S. Hassleman	Project is completed and balance to fund future works at that site with Recreation staff/Parks staff as per request of Councillor.
2019	4241909702	155 Macassa Feasibility Inv	50,000	28,490	2,325	19,185	61.6%	J. Conti	School building currently being demolished by PW. Reconciliation to follow. Appropriation to 4401956100 to be completed.
2019	4241909703	TB McQuesten Prk Entrance	98,500	52,075	22,806	23,620	76.0%	W. Steiner	Final invoices to be approved in Q3 2021 with remaining funds returned to source and project id closed by end of Q4 2021.
2020	3302009700	Ward 7 Capital Reinvestment	100,000	24,300	-	75,700	24.3%	N/A	Project ongoing. Will be closed once all commitments are cleared.
2020	4242009702	Speed cushions	50,500	-	-	50,500	0.0%	M. Field	Cushions have been installed. Money will be journaled later this year, estimated \$40K actual expenditure.
2021	3302109700	Ward 7 Capital Reinvestment	100,000	-	-	100,000	0.0%	N/A	Project ongoing. Will be closed once all commitments are cleared.
<i>Sub-Total Ward 7</i>			1,039,000	502,121	26,946	509,934	50.9%		
<i>Ward 8</i>									
2017	3301709800	Ward 8 Capital Reinvestment	100,000	33,177	17	66,806	33.2%	A. Watson	Project ongoing. Will be closed once all commitments are cleared.
2018	3301809800	Ward 8 Capital Reinvestment	100,000	51,550	-		51.6%	N/A	Project ongoing. Will be closed once all commitments are cleared.
2018	4241809801	GarthReservoir-WillmConnell Prk	802,000	459,836	46,960	295,204	63.2%	C. Graham	Environmental study ongoing to manage invasive species and woodland edge confirmation. Archaeology report to be finalized in consultation with Indigenous partners. Additional construction funds required in 2022.
2019	3301909800	Ward 8 Capital Reinvestment	100,000	359	-		0.4%	N/A	Project ongoing. Will be closed once all commitments are cleared.

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			a	b	c	d	e		
2019	4241909802	Cpt Cornelius Play Structure	60,000	61,056	-	(1,056)	101.8%	A. McDonald	Project completed and can be closed pending appropriation from 4401952100 to fund project deficit. Project closure Q3 2021.
2020	3302009800	Ward 8 Capital Reinvestment	100,000	-	-	100,000	0.0%	N/A	Project ongoing. Will be closed once all commitments are cleared.
2020	4242009804	Minor Road Repairs	-	-	-	-	N/A	K. Freeborn	N/A
2020	4242009805	Recreational Facility Repairs	100,000	66,474	-	33,526	66.5%	K. Freeborn	Project is on-going and will continue throughout 2021.
2021	3302109800	Ward 8 Capital Reinvestment	100,000	-	875	99,125	0.9%	N/A	Project ongoing. Will be closed once all commitments are cleared.
<i>Sub-Total Ward 8</i>			1,462,000	672,452	47,852	741,696	49.3%		
<i>Ward 9</i>									
2019	4241909903	Valley Park Sign & Lights	4,536	4,536	-	-	100.0%	B. Carey	Project completed. Project closure Q3 2021.
<i>Sub-Total Ward 9</i>			4,536	4,536	-	-	100.0%		
<i>Ward 10</i>									
2016	3301609610	Ward 10 Revenue Projects	40,080	73,302	-	(33,222)	182.9%	N/A	This is a revenue project that is similar to a reserve where it funds other projects. Source revenue is Cell Tower.
<i>Sub-Total Ward 10</i>			40,080	73,302	-	(33,222)	182.9%		
<i>Ward 14</i>									
2019	3301909014	Ward 14 Capital Reinvestment	100,000	57,319	-	42,681	57.3%	N/A	Project ongoing. Will be closed once all commitments are cleared.
2019	4241909143	RA Riddell & Gilkson Prk Imprv	120,000	115,450	6,547	(1,997)	101.7%	A. McDonald	Project complete and pending PO Closure. Project closure to take place in Q3 2021.
2019	4241909145	Mntvw Scenic Wds ATC Feas Stdy	50,000	10,935	-	39,065	21.9%	N/A	N/A
2019	4241909146	Transit Shelter Wingfield Pl	15,000	-	-	15,000	0.0%	N/A	Due to COVID, project was delayed. Installation of shelter will occur in 2021.
2019	4241909147	Complete Streets Report W14	149,999	59,627	91,304	(932)	100.6%	M. Field	Project is 60% complete. PIC #2 in summer 2021. Scheduled completion by end of year 2021.
2020	3302009014	Ward 14 Capital Reinvestment	100,000	-	-	100,000	0.0%	N/A	Project ongoing. Will be closed once all commitments are cleared.
2020	4242009141	Sir Allan MacNab Tennis Court	40,000	-	-	40,000	0.0%	A. McDonald	Due to contractor non-compliance, the first contract was cancelled, a new procurement process underway, planned for completion Q3 2021.
2021	3302109014	Ward 14 Capital Reinvestment	100,000	-	-	100,000	0.0%	N/A	Project ongoing. Will be closed once all commitments are cleared.
<i>Sub-Total Ward 14</i>			674,999	243,332	97,851	333,817	50.5%		
<i>Infrastructure - Misc</i>									
2016	3301609612	Ward 12 Revenue Projects	-	-	-	-	N/A	N/A	This is a revenue project that is similar to a reserve where it funds other projects. Source revenue is Cell Tower.
2016	3301609613	Ward 13 Revenue Projects	-	45,225	-	(45,225)	N/A	N/A	This is a revenue project that is similar to a reserve where it funds other projects. Source revenue is Cell Tower.
2016	3301609615	Ward 15 Revenue Projects	28,250	-	-	28,250	0.0%	N/A	This is a revenue project that is similar to a reserve where it funds other projects. Source revenue is Cell Tower.
2019	3301909011	Mt Hope Community Inv Fund	-	-	-	-	N/A	N/A	This is a revenue project that is similar to a reserve where it funds other projects. Source revenue is HIA rent.
<i>Sub-Total Infrastructure - Misc</i>			28,250	45,225	-	(16,975)	160.1%		
Sub-Total Councillor Infrastructure Program			20,449,299	8,771,244	820,442	10,857,614	46.9%		
TOTAL CORPORATE PROJECTS			20,449,299	8,771,244	820,442	10,857,614	46.9%		

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OUTSIDE BOARDS & AGENCIES									
<i>City Housing</i>									
2016	6181641602	City Housing Contribution	1,500,000	1,491,705	-	8,295	99.4%	B. Lilley	Renovation of 2C-360 King, elevator modernization and replacement risers 191 Main/200 have been completed. Phase 2 of 2C-360 King will be completed in 2021. Project is on target and no delays are expected.
2016	6181641603	Repairs-W7 City Housing Units	800,000	790,916	-	9,084	98.9%	B. Lilley	Work Completed - need to transfer funds- will close project next quarter - part paid through CHH capital and part through CAR funding.
2019	6181941602	Unit Retrofits/Bay/Cannon Development	500,000	-	-	500,000	0.0%	S. Botham	Block funding of \$500K annually will be used for the Bay Cannon project, most expenses will be incurred in 2022.
2020	6182041602	City Housing Contribution	500,000	-	-	500,000	0.0%	S. Botham	Block funding of \$500K annually will be used for the Bay Cannon project, most expenses will be incurred in 2022.
2021	6182141602	City Housing Contribution	500,000	-	-	500,000	0.0%	S. Botham	Block funding of \$500K annually will be used for the Bay Cannon project, most expenses will be incurred in 2022.
TOTAL OUTSIDE BOARDS & AGENCIES			3,800,000	2,282,621	0	1,517,379	60.1%		

HEALTHY & SAFE COMMUNITIES

<i>Social Services Program</i>									
2012	2051255204	Neighbourhood Strategy	2,272,049	3,150,709	18,124	(896,785)	139.5%	A. Fletcher	Due to limited community engagement activity over the past year, as well as the Neighbourhood Development staff redeployed into various COVID Pandemic support roles, limited funding has been provided to the community. The Neighbourhood Action Strategy capital project was initially setup, as directed by Council, with \$2M back in 2012. In the 2019 budget approval about \$265K was put into this account to provide additional funds for community engagement work, total budget \$2.265M. Neighbourhood Action Strategy work has leveraged \$860K in grants and available balance does not include/reflect revenue from grants. The City will continue to use the funds towards community engagement across the City, as well as continually seek additional grants for community projects and services.
2016	4241609111	Kirkendall Neighbourhood Plan	125,000	114,023	-	10,977	91.2%	A. Fletcher	Consultant work completed in June 2020. Remainder of the funds to be used to complete community engagement. Due to COVID pandemic limited community engagement has been able to be initiated. As consequence, Neighbourhood Development work has been shut down. It is anticipated the funds will be expended by end of 2022.
2018	6731841800	Red Hill Family Centre Reno	841,834	(10,515)	-	852,349	-1.2%	L. Duxbury	Corporate security is in the process of a competitive RFQ process. Final drawings of camera placement (inside and outside the building) were approved. Proposed budget amount \$29,300, any additional costs for the cameras will be drawn from provincial System Priority funding envelope.
2018	6731841822	Riverdale HUB	2,400,821	1,769,474	74,736	556,611	76.8%	L. Keermaa	Riverdale child care work has been completed and the centre will be opening in September. This is anticipated to be closed in the next closing report.
2019	6501941901	Biindigen Community Hub	510,000	44,117	437,375	28,508	94.4%	B.Bax/J.Chase/S.S hringi	Contract awarded and PO recently issued. The contractor will complete the Base Bid work (Roof replacement for Roof Areas 2, 3, 4, 5 & 6). Once this is complete, we will proceed with the provisional items (Roof Area 1 and canopy roofs). The project is scheduled to be completed by September 30, 2021. \$510K of revenue funding from EarlyON Child and Family Centre Capital Projects posted July 2021 will be reflected next status report.

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2019	6501941100	Human Services Integration	160,000	-	-	160,000	0.0%	G. Mater	This project was deferred from 2020 due to pandemic. A target completion date of December 2021. -Identify opportunities for shared intake -Develop processes for integrated intake -Develop processes for collective case management -Pilot integrated teams to provide shared case management Funding is needed to provide the infrastructure for moves and other supports needed to implement these changes
2020	6792041001	Bernie Morelli Fam Centre Reno	510,000	251,362	153,251	105,387	79.3%	J. Chase	Internal renovations were completed in 2020. The creation of the outdoor playground was initially delayed due to COVID-19 and seasonal restrictions. The outdoor playground construction has been completed. Outstanding work including fencing and tree replacement which will be completed by mid-August.
2021	6502141100	Human Services Integration	160,000	-	-	160,000	0.0%	G. Mater	In progress and planning ongoing on how to implement.
Sub-Total Social Services Program			6,979,704	5,319,170	683,486	977,048	86.0%		

Lodges Program									
2017	6301741702	Ext Walls Repair Wentworth	580,000	564,615	5,308	10,077	98.3%	L. Keermaa	Project is completed. Pending PO closure then the project can be closed.
2017	6301751700	Bld Auto Sys Wentworth	436,644	423,760	2,673	10,211	97.7%	F. Jillani	A construction phase of this project is almost complete and the Contractor is finishing up final deficiencies. We expect to have a formal substantial performance on this Contract by mid July 2021 and a final project close-out by end of Q3 2021. Delayed due to COVID-19 and initial budget forecast.
2017	6301751707	Freezer Wentworth	55,000	10,207	4,970	39,823	27.6%	V.Guetter	Continues to be delayed due to COVID-19 restrictions as PM could not be on site. Design to start in Q3.
2017	6301751708	HVAC Upgrade Wentworth	105,000	27,613	-	77,387	26.3%	F. Jillani	A construction phase of this project is almost complete and the Contractor is finishing up final deficiencies. We expect to have a formal substantial performance on this Contract by mid July 2021 and a final project close-out by end of Q3 2021. Delayed due to COVID-19 and initial budget forecast.
2018	6301841001	ML Roof Replacement	1,634,000	1,102,533	514,446	17,021	99.0%	L. Keermaa	Project to be substantially completed Q3 2021. Final completion is at the end of the warranty phase 1 year from substantial completion.
2018	6301841801	WL - Wing Roof Replacement	402,000	126,805	236,557	38,639	90.4%	L. Keermaa	Project to be substantially completed Q3 2021. Final completion is at the end of the warranty phase 1 year from substantial completion.
2018	6301841802	ML - D Wing- Refurbishment	60,000	22,367	-	37,633	37.3%	V.Guetter	Draft report received. Anticipated completion Q3 2021. This project is on-going as it is tied to the B-wing expansion.
2018	6301855801	ML - Building Components Study	60,000	20,019	32,578	7,404	87.7%	V.Guetter	Completed. Project in the process of being closed once PO Commitments cleared and available balance appropriated to another LTC capital project.
2019	6301941001	WL - Main Entrance Redesign	50,000	-	-	50,000	0.0%	V.Guetter	Currently delayed due to COVID-19 restrictions as PM could not be on site. Design to start in Q3/Q4 2021.
2019	6301941002	WL - Exhaust & Supply	218,000	8,536	29,147	180,318	17.3%	F. Jillani	Currently in design phase. Projecting to have a tender/RFT issued by Sep 2021 with an expected final project completion by end of Q1 2022.
2019	6301941003	WL - Radiant Heating Thermostat	261,819	6,179	4,091	251,549	3.9%	V.Guetter	Currently in design phase. Projecting to have tender/RFT issued by Sep 2021 with an expected final project completion by end of Q1 2022. The project has been delayed due to COVID-19 restrictions.
2019	6301941006	WL - Servery Retrofit	228,000	-	-	228,000	0.0%	V.Guetter	Continues to be delayed due to COVID-19 restrictions as PM could not be on site. Design to start in Q3 2021.
2020	6302051801	ML & WL - Security Systems	200,000	-	-	200,000	0.0%	V.Guetter	Continues to be delayed due to Covid-19 restrictions.
Sub-Total Lodges Program			4,290,463	2,312,633	829,768	1,148,062	73.2%		

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Social Housing Program									
2015	6731541505	IAH Extension - Rental Housing	13,450,000	13,175,000	275,000	-	100.0%	A. Fletcher	YWCA complete with final \$275K payment Q3 2021. Can be closed following \$275K payment.
2015	6731541506	IAH Extension - Ont Renovates	7,684,625	5,716,790	-	1,967,835	74.4%	A. Fletcher	Ministry will not permit reallocation of \$1M to new projects and will be required to be returned to the Ministry. Remaining projects still expected to be completed, but work slow due to pandemic, availability of contractors, and cost of goods.
2015	6731541507	IAH Extension - Rent Supplement	6,600,000	4,293,350	668,250	1,638,400	75.2%	A. Fletcher	These Housing Allowances are targeted to ICM clients in homeless serving system. Uptake is diminishing due to the limited duration of assistance. Strategies are being developed to ensure that all funds will be spent by March 31, 2024.
2016	6731641603	SIF-IAH New Rental Housing	13,558,030	13,308,030	250,000	-	100.0%	A. Fletcher	Indwell Parkdale Building 2 project almost complete, 10% holdback \$283K. YWCA project completion date extended to August 2021, 10% holdback \$250K. Holdback payments expected to occur in Q4 2021.
2016	6731641604	SIF-IAH Housing Allowances	741,560	589,000	-	152,560	79.4%	B.Kreps	SIF Housing Allowances for homeless families through Family Centre. On track to be expended by 2024.
2017	6731741302	Social Housing Capital Repairs	513,200	487,512	18,029	7,659	98.5%	B.Kreps	All Projects are nearing completion. On track for Project completion in Q3 2021. Available balance ~\$8K will be transferred to Project ID 6731941302.
2017	6731741609	PRI-Afford Rntl Hsg Constructn	16,620,000	4,146,951	-	12,473,049	25.0%	A. Fletcher	Housing Services Division \$8M allocation fully allocated as of Q1 2021 through Council Reports. \$8M CHH committed to Bay Cannon/Riverdale projects. Upon approval of the 2022 capital budget, an additional \$4M will be added in 2022 (\$2M Housing Services Division, \$2M CityHousing Hamilton), to be funded from the Future fund as approved by CES16043(a).
2018	6731841101	Co-ordinated Access System	1,470,000	1,029,455	84,031	356,514	75.7%	B.Kreps	Renovation of 350 King St. E. Substantially complete as of October 2020. The PO will remain open for the duration of the warranty period ~ 1 year. Potential for additional renovation costs to align with COVID reopening plans. Once the project is closed after the warranty period, the remaining balance of will be distributed to Project ID 6731841704 SHAIPI Admin, and to an existing housing reserve through a council report.
2018	6731841610	PRI-Indigenous Poverty Reductn	4,000,000	3,000,000	-	1,000,000	75.0%	R.Mastorianni	Project on track to be fully expended by Q4 2021. An additional \$1M has been approved to be added to this project ID through the 2021 capital budget process which is reflected in the \$4M. Upon approval of the 2022 capital budget, it is anticipated that \$1M will be added in 2022 and then subsequently each year up to a maximum of \$10M as approved by CES16043(a).
2018	6731841611	PRI-Soc Hsg Repair & Rnovatn	8,000,000	6,241,039	242,063	1,516,898	81.0%	B.Kreps	Housing Services Division allocation of \$4M has been committed. CHH \$4M expenditures on track to be fully expended. Upon approval of the 2022 capital budget an additional \$2M will be added and then subsequent each year (2023-2027) to a maximum of \$20M to be funded through hydro dividends as per report CES16043(a).
2018	6731841704	SHAIPI-Administration	435,070	435,070	-	(0)	100.0%	B.Kreps	Upon closure of Project ID 6731841101, surplus funds will be transferred to this project and used to fund Housing Admin costs.
2018	6731841801	Tenant Defence Fund	50,000	-	-	50,000	0.0%	A. Fletcher	Work has not proceeded on applications in part due to COVID-19 & Landlord & Tenant Board backlog.
2019	6731941011	COCHI-Repairs Yr 2	1,048,922	-	-	1,048,922	0.0%	B.Kreps	Projects are committed as of Q2 2021. Purchase orders approved in July 2021.
2019	6731941012	COCHI - Rent Supplement - Yr2	290,022	290,022	-	-	100.0%	B.Kreps	Project is complete and will be closed on the next closing report.
2019	6731941013	COCHI - Transitional Ops	20,000	33,005	-	(13,005)	165.0%	B. Kreps	Project is completed to be closed next status report. Journal entry adjusting project to allow for closure will be completed in July.

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2019	6731941022	OPHI - Ontario Renovates	1,971,705	297,045	-	1,674,660	15.1%	A. Fletcher	Funds fully allocated to projects, including social housing elevator replacement projects. Work expected to proceed Q2/Q3 2021. Delays due to COVID-19.
2019	6731941014	COCHI-Yr 2 Residual New Build	2,000,000	100,000	1,900,000	-	100.0%	B. Krepis	Construction has not yet commenced and there is no current start date. Working with CHH to secure additional funding through the Rapid Housing Initiative Phase 2 which will enable the project to move ahead.
2019	6731941021	OPHI-Rental Housing Yr 2	297,770	148,885	148,886	(1)	100.0%	A. Fletcher	Indwells construction of new affordable housing units at Royal Oaks has started and is on schedule to be completed April 2022.
2019	6731941110	COCHI - Administration Yr 3	139,239	33,792	-	105,447	24.3%	B. Krepis	Will be fully expended by March 31, 2022.
2019	6731941112	COCHI - Rent Supplement Yr 3	1,775,635	157,481	-	1,618,154	8.9%	B. Krepis	Requested reduction of \$1,225,635 to \$550,000. \$846,414 to be transferred to COCHI YR 3 New Build to support RHI initiative at 350 King St. East. \$379,221 to be transferred to COCHI YR 3 Capital Repairs. Capital project to be created and appropriation forms submitted when approved by the Ministry.
2019	6731941113	COCHI - Transitional Ops Yr 3	870,000	12,063	-	857,937	1.4%	B. Krepis	Requested \$870,000 be transferred to COCHI YR 3 Capital Repairs (to be set up). Journal entry pending. Appropriation forms will be submitted when approved by the Ministry.
2019	6731941120	OPHI - Administration Yr 3	185,955	46,534	-	139,421	25.0%	A. Fletcher	Will be fully expended by March 31, 2022.
2019	6731941121	OPHI - Rental Housing Yr 3	1,572,495	-	-	1,572,495	0.0%	A. Fletcher	\$750,000 to Wesley 90% of this amount will be paid out by Q2 and the last 10% in Q3. PO request circulating for signature. The remainder of the OPHI- Yr.3 funding is estimated not to be exhausted until Q3-2025 (Dec 2025).
2019	6731941122	OPHI - Ontario Renovates Yr 3	1,252,620	13,623	-	1,238,997	1.1%	A. Fletcher	\$130,000 committed so far and anticipated to be completed by 2023. Plan is to meet the December deadline of 90% with early discussion on an elevator project with a Social Housing Group.
2019	6731941302	Housing Capital Repair & Regen	500,000	434,040	75,000	(9,040)	101.8%	B. Krepis	Projects have been completed, final invoice for Kiwanis has been submitted. Appropriation forms will be submitted to transfer budget from project ID 6731741302 ~\$8K to offset the over commitment in Q3.
2019	6731941901	Hamilton Portable Hsg Benefit	2,000,000	169,359	-	1,830,641	8.5%	B. Krepis	Began enrolling households late in mid-2020. The introduction of the Canada Ontario Housing Benefit April 1, 2020 reduced the initial uptake. On track to be spent by 2025.
2019	6731941911	COCHI- Repairs	1,144,661	934,916	209,745	-	100.0%	B. Krepis	Projects are complete and waiting for invoices. Project will be closed once commitments are paid.
2019	6731941921	OPHI- Rental Housing	5,088,575	2,544,288	2,544,288	-	100.0%	A. Fletcher	Kiwanis Acorn St. under construction, completion expected June 2022 \$1.12M. Indwell Royal Oaks Building 1 under construction \$920K, completion expected April 2022. Final 10% payments 3 months after completion \$510K.
2020	6732041200	National Housing Strategy_CHH	34,000,000	-	-	34,000,000	0.0%	B. Krepis	Negotiations between CHH and the Federal government are on-going. The letter of intent has been issued, as CMHC receives a guarantee from City of Hamilton and a security from CityHousing Hamilton.
2020	6732041201	CMHC-Rapid Housing Initiative	10,760,585	2,827,117	6,733,468	1,200,000	88.8%	A. Fletcher	4 approved projects underway - 137 George, 350 King St. E., 195 Ferguson, Royal Oaks Carriage House. Expected completion December 2021 - challenging timeline.
2020	6792057201	Benefits Administration Mgmt.	171,410	8,103	139,560	23,747	86.1%	E. Brimley	Phase 1 expected to be completed by end of 2021, Phase 2 and 3 are expected to carry over into 2022. As approved by council through council report HSC20039 System Replacement for Discretionary Benefits for Ontario Works, ODSP and SSLIP.
2020	6732041302	Social Housing Capital Repairs	476,921	490,925	75	(14,079)	103.0%	B. Krepis	Funds will be transferred from project ID 6732141302 to reduce the pressure. The remaining POs have been requested to be closed.
2021	6732141101	COVID SSRF Holdback Admin	191,877	153,882	-	37,995	80.2%	R.Mastorianni	Funds to be returned to the province and project closed Q1 of 2022. These costs related to project ID 6732141102.
2021	6732141102	COVID19-CHPI SSRF Holdback	6,204,023	2,500,000	2,500,000	1,204,023	80.6%	R.Mastorianni	Project is on track to be completed by December 31, 2021. Available funds to be returned to the province and project closed Q1 of 2022.

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2021	6732141104	Social Housing Rapid Repair	500,000	40,000	450,000	10,000	98.0%	B. Kreps	Agreements are signed and purchase orders have been issued as of June 2021.
2021	6732141302	SocHousngCapRepair&Regneratn	500,000	-	155,000	345,000	31.0%	B. Kreps	Agreements are signed and purchase orders of \$313,500 have been issued as of July 2021.
Sub-Total Social Housing Program			146,084,900	63,657,276	16,393,394	66,034,230	54.8%		
Recreation Program									
2021	7102154701	ASAC - Pickleball Courts	110,000	71,417	27,048	11,535	89.5%	E. Morton	Work completed. Third party funding transfer pending from Ancaster Senior Achievement Centre Board. Final vendor payment and PO commitment review pending, prior to project closure.
Sub-Total Recreation Program			110,000	71,417	27,048	11,535	89.5%		
Fire Services Program									
2018	7401841801	Waterdown Station	9,424,000	31,013	34,944	9,358,043	0.7%	C. MacDonald	Identification of land site through Real Estate/PED underway. Public Works project manager assigned. Joint project with Hamilton Police and anticipated construction 2022.
2019	7401941603	MATC - Facility Upgrades	250,000	192,968	-	57,032	77.2%	C. MacDonald	Facility upgrades and projects ongoing through Public Works however additional delays due to COVID lockdown with anticipated completion now Q4 2021.
2019	7401951600	Annual Equipment Replacement	1,268,000	928,560	8,993	330,447	73.9%	S. Welton	Equipment purchases in process with ongoing delivery. Anticipated completion now Q4 2021 due to COVID delays and procurement processes being finalized.
2020	7402051100	Annual Equipment Replacement	592,000	-	19,414	572,586	3.3%	S. Welton	Original approved equipment purchases delayed and/or deferred due to emerging health and safety issue for hearing protection procurement needs within front line apparatus to be completed by Q4 2021 and implementation of station screens to enable remote on line and legislated training to be completed by Q3 2021.
2020	7402051101	Annual Vehicle Replacement	4,305,000	494,487	4,091,508	(280,994)	106.5%	S. Welton	Remaining apparatus contract completion and delivery through to 2022, subject to any further delays in auto industry due to COVID. Final actual costs will be mitigated and/or funded through existing vehicle reserve.
2020	7402051102	Hazmat Foam Response Apparatus	550,000	-	-	550,000	0.0%	S. Welton	Project ongoing with finalizing revised specifications and issuance of procurement documents. Anticipated completion Q4 2022, subject to further delays in auto industry due to COVID.
2020	7402051103	Trail Response Apparatus	150,000	-	-	150,000	0.0%	S. Welton	Project ongoing with re-issued procurement documents due to lack of bidders. Anticipated completion Q4 2022 subject to further delays in auto industry due to COVID.
2021	7402151100	Annual Equipment Replacement	1,199,000	-	30,000	1,169,000	2.5%	S. Welton	Equipment purchases in process with ongoing delivery. Anticipated completion Q1 2022 due to COVID delays and procurement processes being finalized.
2021	7402151102	SCBA Complete Unit Replacement	5,440,000	710,354	3,439,025	1,290,621	76.3%	S. DeJager	Project underway with anticipated completion Q4 2022.
Sub-Total Fire Services Program			23,178,000	2,357,382	7,623,883	13,196,734	43.1%		
Paramedic Services Program									
2019	7641951103	Ambulance Enhancement	823,000	501,718	199,834	121,448	85.2%	C. Eggleton	2020 Enhancement completed. 2021 Enhancement will be delayed due to ambulance chassis availability. Expected project completion Q1 2022.
2020	7642041102	Station 32 Renovation	300,000	-	-	300,000	0.0%	C. Eggleton	Funding to be reallocated to a future project regarding leasehold improvements as per discussions with Corporate Facilities.
2020	7642051100	Annual Vehicle Replacement	1,176,000	1,043,189	111,998	20,813	98.2%	C. Eggleton	2 Emergency Response Vehicles delivered in 2021. Final vehicle upfitting still to be completed. Expected completion Q3 2021.
2020	7642051101	Annual Equipment Replacement	381,000	183,147	30,279	167,574	56.0%	C. Eggleton	Standardization of equipment report expected to be presented to Council Q3 2021. Expected projection completion Q4 2021.

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2021	7642151100	Annual Vehicle Replacement	2,113,000	-	1,808,064	304,936	85.6%	C. Eggleton	11 ambulances ordered and 1 Emergency Response Vehicle. 2 ambulances arrived - all others delayed due to vehicle computer chip shortage worldwide. Expected project completion Q1 2022.
2021	7642151101	Annual Equipment Replacement	274,000	47,499	90,000	136,501	50.2%	C. Eggleton	Project is ongoing. No significant delays expected. Expected project completion Q4 2021.
2021	7642151102	Automated CPR Units	500,000	-	-	500,000	0.0%	C. Eggleton	Standardization of equipment report expected to be presented to Council Q3 2021. Expected projection completion Q4 2021.
Sub-Total Paramedic Services Program			5,567,000	1,775,554	2,240,175	1,551,271	72.1%		

Public Health Services Program

2012	6771241201	Accommodations - Health Campus	3,945,000	3,332,082	50,697	562,220	85.7%	M. Baird	Work underway at 100 Main St. E, project delayed due to COVID and issues with project costs. We anticipate this project will have a significant shortfall. Health Campus is under review to determine if project re-scope will be within budget. If not, may require additional source of funding, to be determined.
2020	6772051100	Vaccine Refrigerator Replacement project	189,000	-	-	189,000	0.0%	M. Baird/M. Lawson	Operations is expecting to be able to purchase fridges within the \$186,000 approved funding amount (cash to be received subsequent to June 30) and any ancillary cost will be covered within 2021 operating budget surplus.
2020	6772051101	Sr Oral Dental Health Bus	550,000	549,669	-	331	99.9%	J. Vickers-Manzin/ Kris Gielen	Bus was delivered on March 2 and all costs to complete have been paid as of June 30. Actual revenue expected to be the full cost of \$550,000. Received approval that the costs that were paid after March 31, 2021 funding deadline, will be funded in the next funding cycle. No shortfall expected.
Total Sub-Public Health Services Program			4,684,000	3,881,752	50,697	751,551	84.0%		

TOTAL HEALTHY & SAFE COMMUNITIES **190,894,067** **79,375,183** **27,848,453** **83,670,431** **56.2%**

PLANNING & ECONOMIC DEVELOPMENT

General Manager's Office

2010	3621054100	West Harbor Initiatives	10,904,300	11,297,756	-	(393,456)	103.6%	C. Phillips	MOU with Aeon Studios remains in-place. Property transactions are to begin by November 2021. Proceeds from sale are to be applied to the deficit in this account.
2015	8201555100	Open for Business - City Approval Processes	234,000	129,665	-	104,335	55.4%	R. Lalli	Along with the initiative to review the formal consultation process which is ongoing, we have engaged a consultant to help prepare a partnership agreement between PW and PED on Capacity Allocation. The remaining funds will be used for future initiatives.
2017	4411756700	57 Discovery-Leasehold buyback	3,067,750	3,072,028	-	(4,278)	100.1%	C. Phillips	On-going activities include annual lease-payment, regular maintenance & programming. Deficit to be funded by long-term disposition through either lease or sale. Council has not determined timing of final long-term disposition.
2018	4411806107	Pier 8 Land Sales & Legal Exp	-	1,399,623	89,833	(1,489,456)	N/A	C. Phillips	On-going activities related to LPA Settlement include application to release the "Holding" provision & preparation/implementation of the LPAT Settlement for an Official Plan Amendment for Block-16 on Pier 8. Lands to be sold incrementally over time with proceeds of sale offsetting any deficit amount.
Sub-Total General Manager's Office			14,206,050	15,899,072	89,833	-1,782,855	112.5%		

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<i>Economic Development Division</i>									
<i>Economic Development Program</i>									
2015	3621555700	2015-2019 Econ Dev Strategy	75,000	72,000	-	3,000	96.0%	N. Schleeahn	The Marketing Strategy was developed in house with input from staff and working groups. The new Invest in Hamilton website completed and launched in Q2-2019. Minor website changes are ongoing. The remaining funding will be spent on the website changes as well as branding.
2017	3621708900	Annual Ec Development Initiatives	3,833,000	747,415	50,004	3,035,581	20.8%	N. Schleeahn	Several studies including the Bayfront Strategy document, Commercial Retail Assessment Study, as well as strategic sector studies related to Advanced Manufacturing and Foreign Direct Investment which had been delayed in 2020 are being continued/initiated in 2021. Commitments for recommendations forthcoming from the Mayor's Task Force to support small businesses approved at GIC December 9th have been initiated. Some have been completed/paid out. The remaining funds will be used to support initiatives arising out of the 2021 Ec. Dev Action Plan as well as additional recommendations relating to supporting economic recovery arising from the Mayor's Task Force.
2017	3621755102	Brownfield Pilot Project	973,600	164,637	4,830	804,133	17.4%	J. Lam	Funds from the ERASE Municipal Acquisition and Partnership program are used to fund pilot projects and innovative remediation technologies projects. The commitments include the partial remediation of a park lot of the Freeman Industrial/Business Park (\$150K) and approximately \$200K for another property. The remainder of the funds are for the financing of the ERASE Study Grant program and other brownfield initiatives.
<i>Sub-Total Economic Development Program</i>			4,881,600	984,052	54,833	3,842,714	21.3%		
<i>Urban Renewal</i>									
2016	8201603100	Barton Kenilworth Corridor Study	287,000	149,267	-	137,733	52.0%	J. Lam	The funds are fully committed. The funds were for implementation of components of the Barton Kenilworth Study (received by Council September 10, 2014). The remaining funds are for applications received under the Barton/Kenilworth Commercial Corridor Building Improvement Grant program. Applicants for the Barton/Kenilworth Commercial Corridor Building Improvement Grant program financial incentive will have one year from the date of the general manager's approval to complete the work. Applicants may request a one-year extension. 44 applications have been received. 7 will be paid from this project and the remainder from 8201703700 (Barton Kenilworth Grant Building). 5 applications have been paid from this project to date.
2016	8201603510	2016 Commercial Prop Improve Grant	554,000	530,934	-	23,066	95.8%	J. Lam	The funds are fully committed. The program provides property owners and authorized tenants matching funds to upgrade the facades of commercial buildings. A total of 74 applications were received.
2016	8201603610	2016 Com Prop Improve Grant BIA	1,305,600	1,077,209	-	228,391	82.5%	J. Lam	The funds are fully committed. The Business Improvement Area Commercial Improvement Grant program offers a matching grant for façade improvements. 176 applications were received.
2016	8201641800	Annual Heritage Prop Improve Grants	2,129,700	953,982	-	1,175,718	44.8%	J. Lam	The program offers grants towards the preservation of heritage features and structural/stability work required on designated properties. The results of the five-year review resulted in extending this program to all the commercial corridors identified in the Community Improvement Project Area. 3 applications were received in 2019. 12 applications were received in 2020. Four applications have been received in 2021 thus far.

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2016	8201655802	2016 Comprehensive Way Finding	407,000	100,689	54,032	252,279	38.0%	J. Lam	The design of the poles for the municipal parking lot signs and pedestrian directional signs are being assessed. Plans for phase 2 vehicular signage will need to be revised due to Burlington Street construction. Further refinements to the design will follow the completion of the Parking Master Plan.
2017	8201703100	Office Tenancy Asst Program	212,000	22,077	-	189,923	10.4%	J. Lam	Funds are for interest costs associated with leasehold improvement loans currently outstanding, to fund loan applications anticipated to be received over the upcoming year as well as to market the program. Twenty-one applications have been received, 12 loans - including 2 forgivable loans approved, 2 loans were paid off in full earlier in the year. 3 loans are being repaid. One loan has recently been advanced. An increase in applications is anticipated.
2017	8201703201	Education Campuses Downtown	488,500	38,505	-	449,995	7.9%	J. Lam	The funding is fully committed. August 10, 2015 Council approved a forgivable loan in the amount of \$38,505 for McMaster University for their office space at 245 James St. North. The parameters to forgive the loan have been met. July 8, 2016 Council approved a forgivable loan in the amount of \$450K to Hamilton Health Sciences (HHS) for new office space on King St. W. contingent on HHS occupying the space until at least October 31, 2021. The loan has been advanced to HHS.
2017	8201703602	Olde Stoney Creek Urban Design Plan	3,346,075	2,961,004	21,261	363,810	89.1%	J. Lam	A PO has been set up for the vendor to fabricate, supply and install metal BIA entry feature including design fabrication and installation of BIA aluminum sign and banner support, construct concrete foundation, restore and protect planting bed and irrigation system.
2017	8201703620	Gore Building Improvement Grant	506,250	108,080	-	398,170	21.3%	J. Lam	The funding is committed. On January 22, 2020 Council approved maintaining an extension on five commitments conditional on submission of their building permit by July 31, 2020 and additional documentation by July 31, 2020. Those parameters were met. The applicants will have two years from the date of approval of their application in which to complete the work. Funding is expected to be expended by Q2-2023.
2017	8201703700	Barton Kenilworth Grant Building	2,325,000	674,588	-	1,650,412	29.0%	J. Lam	The Barton/Kenilworth Commercial Corridor Building Grant program offers matching grants for commercial, multi-residential and institutional uses. The program supports the Barton and Kenilworth Commercial Corridors final recommendations report received by city Council at its meeting held September 10, 2014. Five applications were received in 2020. Two applications have been received thus far in 2021.
2017	8201703701	Barton & Kenilworth Rebate	520,000	2,774	-	517,226	0.5%	J. Lam	The Barton and Kenilworth Planning and Building Fees Rebate program offers a rebate for certain planning and building applications issued. Rebates are paid following completion of work. Thus far 10 applications have been received; 5 applications paid out. On July 13, 2018 Council approved the use of \$100K from this capital project to enable the processing of some Heritage Property Grant applications, if required.
2017	8201703703	Annual Com Prop Improve Grant BIA	2,105,000	615,655	-	1,489,345	29.2%	J. Lam	The Business Improvement Area Commercial Improvement Grant program offers a matching grant for façade improvements, limited internal improvements as well as assisting in creating a barrier-free and accessible environment. Applicants have two years to complete the work. 22 applications were received in 2019. 27 applications were received in 2020. Eleven applications have been received thus far in 2021.

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2017	8201703704	Annual Com Prop Improve Grant	1,620,000	112,355	-	1,507,645	6.9%	J. Lam	The Commercial Property Improvement Grant program offers a matching grant for façade improvements, limited internal improvements as well as assisting in creating a barrier-free and accessible environment. The program is offered within Downtown Hamilton, Community Downtowns, the Mount Hope/Airport Gateway and the Commercial Corridors as identified in the Downtown and Community Renewal Community Improvement Plan. Applicants have two years to complete the work. 28 applications were received in 2017. 52 applications were received in 2018. 23 applications were received in 2019. 17 applications were received in 2020. Ten applications have been received thus far in 2021.
2017	8201703706	Annual Com Downtowns & BIA	1,921,400	731,489	11,892	1,178,019	38.7%	J. Lam	Comprehensive wayfinding - pedestrian kiosk portion of wayfinding complete. Design of poles for municipal parking lot signs and directional signs being assessed. Revisions to Phase 2 vehicular signage required. Design refinements to follow completion of Parking Master Plan. Funding for banners, commercial market assessments, miscellaneous improvements and upgrades in Community Downtowns and BIAs, BIA Branding, digital mapping, website enhancement. Locke Street Gateway to be run as a public art process.
2017	8201703707	King St W Bus Imprv Area Gateway	12,450	-	-	12,450	0.0%	J. Lam	This project had been delayed by the LRT. Discussions are being undertaken with BIA to determine feasibility of the gateway work.
2017	8201703708	Main St W Bus Imprv Area Gateway	150,000	-	-	150,000	0.0%	J. Lam	Discussions are being undertaken with BIA to determine feasibility of the gateway work.
2017	8201703900	2017 Dwnthn West Harbor Remediate	103,200	6,007	-	97,193	5.8%	J. Lam	This project is to fund interest associated with the Downtown West Harbor Remediation loans. Loans approved subsequent to the CIP review in 2017 are interest free rather than low interest loans. Two loans have been fully advanced under this program. An increase in demand for this project is expected.
2017	8201755100	2017 Inter Village BIA Gateway	36,000	-	-	36,000	0.0%	J. Lam	Discussions are being undertaken with BIA to determine feasibility of the gateway work.
2020	8202003000	Community Heritage Fund Loan	60,000	-	-	60,000	0.0%	J. Lam	This project is to fund interest costs related to Community Heritage Fund Loans. Fewer than anticipated loan applications have been resulting in less than anticipated interest expenditures.
<i>Sub-Total Urban Renewal</i>			18,089,175	8,084,615	87,185	9,917,375	45.2%		
<i>Sub-Total Economic Development Division</i>			22,970,775	9,068,667	142,018	13,760,089	40.1%		
<i>Growth Management Division</i>									
<i>Growth Management General</i>									
2014	8121457600	AMANDA Implementation	1,816,272	1,395,094	17,540	403,638	77.8%	R. Lalli	The Amanda project for phase 1B is now complete along with the Charter for phase 2. We are currently collecting all the BRD's to begin design of Phase 2. Funding asks have been identified in Phase 2 and some of the monies requested will be allocated to this account.
2015	8121555100	Review Site Alteration By-Law	149,629	-	-	149,629	0.0%	C. Ammendolia	Review currently on hold.
<i>Sub-Total Growth Management General</i>			1,965,901	1,395,094	17,540	553,267	71.9%		
<i>Industrial Lands</i>									
2003	3620374100	SC-Strm Drainage Watercourse 7	5,226,000	5,097,578	-	128,422	97.5%	T. Sergi	Project (C15-37-18 (HSW)) is complete. Appropriate funding from 3620407101 to address the deficit. Project to be closed once appropriations are completed.
2004	3620407101	SC Industrial Pk-Infrastructure	3,867,000	2,406,900	92	1,460,008	62.2%	T. Sergi	Use funds from this account to address deficit in 3620374100. Remaining available funds to be used for additional infrastructure; e.g. Arvin Avenue extension.

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2005	3620504502	Airport Lands Expansion	17,307,000	16,995,915	-	311,085	98.2%	T. Sergi	Council suspended until funding source is recognized.
2006	3620604501	Update Fed Zoning Regulations	165,640	104,930	67,856	(7,147)	104.3%	T. Sergi	Substantially complete. Need to find funding source to address the deficit. To be closed.
2007	3620707001	RHBP-Dartnall Road Watermain	1,840,000	922,319	-	917,681	50.1%	T. Sergi	Phase 1 complete. Phase 2- Twenty Road to Dickenson; design to be preceded with pre-engineering and functional design work in 2021 in conjunction with 3620707004.
2007	3620707002	RHBP-Dartnall Rd San Sewer	2,205,000	700,000	-	1,505,000	31.7%	T. Sergi	Phase 1 complete. Phase 2- Twenty Road to Dickenson; design to be preceded with pre-engineering and functional design work in 2021 in conjunction with 3620707003
2007	3620707003	RHBP-Dartnall Road Extension	6,600,000	2,287,345	-	4,312,655	34.7%	T. Sergi	Phase 1 complete. Phase 2- Twenty Road to Dickenson; design to be preceded with pre-engineering and functional design work in 2021.
2007	3620707005	RHBP - Twenty Road	5,870,000	5,245,795	-	624,205	89.4%	T. Sergi	Urbanization of Twenty Road (Nebo Road to west limit of RHBP) constructed with Nebo Trail Subdivision and surface asphalt to be placed at a later date. Deficit will be offset by land sales.
2007	3620707690	Red Hill Business Park	4,197,500	4,536,795	-	(339,295)	108.1%	T. Sergi	Project costs to be finalized and account closed.
2015	3621507501	Cormorant Road Extension	8,665,000	3,329,027	11,308	5,324,665	38.5%	T. Sergi	Construction complete, road open to public - Valery Business Park. Still waiting on lighting installation, then for final cost submissions. Expect project to be closed following assumption in 1-2yrs.
2015	5161580377	Arvin - McNeilly to 350m west	80,000	90,608	-	(10,608)	113.3%	T. Sergi	Project complete; transfer to PW for reconciliation.
2017	3621708002	Annual Brownfield Development	1,581,000	723,892	4,018	853,091	46.0%	J. Lam	Funds are for ERASE study grant applications that will be paid out upon completion of their ESA studies. 246 applications have been received to date, 164 applications paid out. Increased program demand is anticipated. Additional funds will be required to meet that demand. 23 applications were received in 2020. Eight applications have been received to date in 2021.
<i>Sub-Total Industrial Lands</i>			57,604,140	42,441,106	83,273	15,079,760	73.8%		
<i>Subdivision Programs</i>									
1999	4149946999	DevSecurities Reissued	60,000	61,056	-	(1,056)	101.8%	T. Sergi	Developer to submit request for payment upon completion.
2008	4140846106	Parkside Hills - Phase 1A	603,300	665,689	-	(62,389)	110.3%	T. Sergi	Works complete. Developer to submit request for payment (holdback). Will appropriate funds from Project ID 4140946100 (2009 City Share of Servicing Costs) to cover any deficits remaining in the project.
2009	4140946100	2009-City Share of Servicing Costs	578,274	362,917	-	215,357	62.8%	T. Sergi	Funds used to pay the City's share of costs under subdivision agreements as they are identified. Consider closing upon review of potential outstanding commitments.
2009	4140946103	183 Longwood Road South	652,479	96,908	-	555,571	14.9%	T. Sergi	Works incomplete (surface asphalt), developer to submit request for payment upon completion.
2009	4140946107	Fairgrounds East - Phase 1	683,000	643,382	-	39,618	94.2%	T. Sergi	Developer to submit request for payment.
2010	4141046102	Ancaster Meadows - Phase 1	914,500	858,378	-	56,122	93.9%	T. Sergi	Developer to submit request for payment upon completion.
2010	4141046107	510 Dundas St E MDA-09-134	24,000	-	-	24,000	0.0%	T. Sergi	Developer to submit request for payment upon completion.
2010	4141046108	Meadowlands of Ancaster - Ph 9	213,614	214,436	-	(821)	100.4%	T. Sergi	Developer to submit request for payment upon completion. (City Share of Servicing Costs) to cover any deficits remaining in the project.
2011	4141146104	Silverwood Homes Subdivision	631,500	602,821	-	28,679	95.5%	T. Sergi	Developer to submit request for payment upon completion.
2012	4141246100	2012 City Share of Servicing Costs	349,854	-	-	349,854	0.0%	T. Sergi	Funds used to pay the City's share of costs under subdivision agreements as they are identified. Consider closing upon review of potential outstanding commitments.
2012	4141246106	Waterdown Bay - Phase 1A	1,125,000	1,061,933	-	63,067	94.4%	T. Sergi	Developer to submit request for payment upon completion.
2012	4141246109	Kaleidoscope - Phase 1	241,000	207,959	-	33,041	86.3%	T. Sergi	Developer to submit request for payment upon completion.
2012	4141246110	Summit Park Ph 7 Internal Works	312,000	280,374	-	31,626	89.9%	T. Sergi	Developer to submit request for payment upon completion.
2013	4141346100	2013 City Share of Servicing Costs	1,692,815	-	-	1,692,815	0.0%	T. Sergi	Funds used to pay the City's share of costs under subdivision agreements as they are identified. Consider closing upon review of potential outstanding commitments.
2013	4141346101	Limestone Manor Ancaster	60,000	49,864	-	10,136	83.1%	T. Sergi	Developer to submit request for payment upon completion.
2013	4141346104	Green Millen Shore Estates	250,000	207,445	-	42,555	83.0%	T. Sergi	Developer to submit request for payment upon completion.

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2013	4141346105	Victory Ridge Phase 1	282,000	281,060	-	940	99.7%	T. Sergi	Developer to submit request for payment upon completion.
2014	4141446100	2014 City Share of Servicing Costs	1,294,000	-	-	1,294,000	0.0%	T. Sergi	Funds used to pay the City's share of costs under subdivision agreements as they are identified. Consider closing upon review of potential outstanding commitments.
2014	4141446102	Summerlea West Phase 4	1,431,480	1,496,201	-	(64,721)	104.5%	T. Sergi	Developer to submit request for payment upon completion. Will Appropriate funds from Project ID 4141446100 (2014 City Share of Servicing Costs) to cover any deficits remaining in the project.
2014	4141446103	MC2 Homes Phase 3	60,000	40,494	-	19,506	67.5%	T. Sergi	Developer to submit request for payment upon completion.
2014	4141446105	Heritage Commons	85,000	80,566	-	4,434	94.8%	T. Sergi	Developer to submit request for payment upon completion.
2015	4141546100	2015 City Share of Servicing Costs	2,256,500	-	-	2,256,500	0.0%	T. Sergi	Funds used to pay the City's share of costs under subdivision agreements as they are identified. Consider closing upon review of potential outstanding commitments.
2015	4141546101	The Crossings	116,000	96,569	-	19,431	83.2%	T. Sergi	Developer to submit request for payment upon completion.
2015	4141546104	Ancaster Glen- Phase 2	474,500	470,253	-	4,247	99.1%	T. Sergi	Developer to submit request for payment upon completion.
2016	4141646101	MC2 Homes Phase 2	256,040	535,463	-	(279,423)	209.1%	T. Sergi	Developer to submit request for payment upon completion. (2016 City Share of Servicing Costs) to cover any deficits remaining in the project.
2016	4141646102	Ancaster Woodlands Subdivision	153,900	156,670	-	(2,770)	101.8%	T. Sergi	Works under construction and developer will submit request for payment upon completion. Will Appropriate funds from project ID 4141646100 (2016 City Share of Servicing Costs) to cover any deficits remaining in the project.
2016	4141646103	Ancaster Meadows Phase 2	172,100	-	-	172,100	0.0%	T. Sergi	Developer to submit request for payment upon completion.
2016	4141646106	Winona Crossing	14,967	15,141	-	(174)	101.2%	T. Sergi	Works under construction and developer will submit request for payment upon completion. Will Appropriate funds from project ID 4141646100 (2016 City Share of Servicing Costs) to cover any deficits remaining in the project.
2016	4141646107	Fairground West	399,100	405,686	-	(6,586)	101.7%	T. Sergi	Developer to submit request for payment upon completion. (2016 City Share of Servicing Costs) to cover any deficits remaining in the project.
2017	4141746100	2017-City Share of Servicing Costs	1,207,895	-	-	1,207,895	0.0%	T. Sergi	Funds used to pay the City's share of costs under subdivision agreements as they are identified. Consider closing upon review of potential outstanding commitments.
2017	4141746105	Victory Phase 5A SWMP	105,250	74,904	-	30,346	71.2%	T. Sergi	Developer to submit request for payment upon completion.
2017	4141746106	Foothills of Winona Ph2	207,702	160,775	-	46,927	77.4%	T. Sergi	Developer to submit request for payment upon completion.
2017	4141746107	Red Hill Phase 1 and 2	1,864,493	1,748,387	-	116,106	93.8%	T. Sergi	Developer to submit request for payment upon completion.
2018	4141846100	2018-City Share of Servicing Costs	125,311	-	-	125,311	0.0%	T. Sergi	Funds used to pay the City's share of costs under subdivision agreements as they are identified. Consider closing upon review of potential outstanding commitments.
2018	4141846101	Flamborough Power Centre North	977,380	840,025	-	137,355	85.9%	T. Sergi	Developer to submit request for payment upon completion.
2018	4141846102	Caterini Subdivision-Phase 1	473,437	389,041	-	84,396	82.2%	T. Sergi	Developer to submit request for payment upon completion.
2018	4141846103	198 First Road West-Phase 1	1,315,228	-	-	1,315,228	0.0%	T. Sergi	Developer to submit request for payment upon completion.
2018	4141846104	Orlick Aeropark Ph 1 Watermain	78,645	80,029	-	(1,384)	101.8%	T. Sergi	Developer to submit request for payment upon completion. Will Appropriate funds from Project ID 4141846100 (2018 City Share of Servicing Costs) to cover any deficits remaining in the project.
2018	4141846110	Summit Park Ph 10	2,293,830	2,188,370	-	105,460	95.4%	T. Sergi	Developer to submit request for payment upon completion.
2019	4141946100	2019-City Share of Servicing Costs	1,616,076	-	-	1,616,076	0.0%	T. Sergi	Funds used to pay the City's share of costs under subdivision agreements as they are identified. Consider closing upon review of potential outstanding commitments.
2019	4141946101	Waterdown Bay Phase 3	353,566	-	-	353,566	0.0%	T. Sergi	Project is currently in construction.
2019	4141946102	Central Park	628,370	510,520	-	117,850	81.2%	T. Sergi	Project is currently in construction.
2019	4141946103	Red Hill Phase 3 & 4	392,940	327,284	-	65,656	83.3%	T. Sergi	Project is currently in construction.
2019	4141946104	Balsam Estate	9,048	-	-	9,048	0.0%	T. Sergi	Project is currently in construction.
2020	4142046100	City Share of Servicing Costs	-	-	-	-	N/A	T. Sergi	Funds used to pay the City's share of costs under subdivision agreements as they are identified.
2020	4142046101	Upper Sherman Ext	551,312	496,002	-	55,309	90.0%	T. Sergi	Project is complete; constructed by developer for Nora Francis HS. Leave open until costs finalized.

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2020	4142046102	Waterdown Bay - Phase 2	1,149,707	-	-	1,149,707	0.0%	T. Sergi	Construction complete, developer to submit request for payment upon finalization of DC Appeals.
2020	4142046104	555 Sanatorium Road Dev	30,049	27,044	-	3,005	90.0%	T. Sergi	Developer to submit request for payment upon completion.
2021	4142146100	City Share of Servicing Costs	1,970,099	-	-	1,970,099	0.0%	G. Norman	Funds used to pay the City's share of costs under subdivision agreements as they are identified.
2021	4142146101	630 Trinity City Share	98,140	-	-	98,140	0.0%	G. Norman	Funds used to pay the City's share of costs under subdivision agreements as they are identified.
2021	4142146102	Waterdown Bay Ph3 City Share	4,059,587	-	-	4,059,587	0.0%	G. Norman	Funds used to pay the City's share of costs under subdivision agreements as they are identified.
<i>Sub-Total Subdivision Program</i>			34,894,987	15,733,647	-	19,161,340	45.1%		
<i>Roads Development Program</i>									
2006	4030680680	Springbrook Ave Urbanization	1,511,510	508,483	-	1,003,027	33.6%	T. Sergi	Portion of Springbrook Avenue has been secured under a development application (Springbrook Meadows Phase 2, 25T200510) and project is under construction - Reagan to north limit.
2007	4030780741	Binbrook Rd Roundabout	450,000	691,648	-	(241,648)	153.7%	T. Sergi	Roundabout constructed, account to be closed pending final accounting. Need to find funding source for deficit.
2007	4030780746	Binbrook Community Core Improv	1,046,570	106,485	-	940,085	10.2%	T. Sergi	Working in conjunction with project ID 4031280289 (RR 56-Binbrook Rd to Cemetery).
2008	4030880855	Dartnall - Rymal to Dickenson	6,507,820	2,819,620	-	3,688,200	43.3%	S. Jacob	Scope still being determined by HW. Design to begin in 2022.
2009	4030980978	Growth Related Studies	200,000	123,632	76,733	(365)	100.2%	T. Sergi	C3-10-17 still on-going. Process on checking invoices with PO commitments.
2010	4031055057	Airport Employment-PH 3&4 EA	700,000	54,276	-	645,724	7.8%	T. Sergi	Implementation strategy complete. Surplus to be used to fund expanded scope of AEGD TMP Update.
2010	4031080095	Mid Arterial-Mtn Brow-Dundas	3,880,850	10,876	-	3,869,974	0.3%	T. Sergi	Portion of road (Burke Street) constructed under Waterdown Bay Phase 1. Balance of road is complete to binder to Flanders. TO be completed in conjunction with 4031280288 Mtn Brow Road in 2022.
2011	4031180180	Highland- Mt Albion-Pritchard	2,140,000	1,501,488	102,674	535,839	75.0%	T. Sergi	Section from Upper Mount Albion to URHVP has been urbanized by developer (Central Park). Surface asphalt and restoration to be completed. Portion from URHVP to Pritchard was tendered (C15-38-18 (PED)) and construction is complete.
2011	4031180195	Green Mt-First to Centennial	1,770,000	1,609,022	-	160,978	90.9%	T. Sergi	Road urbanized by developer (Red Hill Phase 1 & 2). Surface asphalt still to be placed. Project working in conjunction with project IDs (Water Works) 5141180195 (Green Mtn-First W to Up Cent), and (Storm Sewer) 5181580596 (Green Mtn-Morrissey-First Rd W).
2011	4031180583	Upper Mount Albion Urbanization	134,000	34,623	-	99,377	25.8%	T. Sergi	Road urbanized by developer (Central Park). Road complete to binder, surface asphalt to be placed at a later time. Project working in conjunction with project ID 5141380370 (Upper Mount Albion-Highland).
2012	4031280288	Mountain Brow Rd-Waterdown	5,110,000	1,642,856	78	3,467,066	32.2%	T. Sergi	Road urbanization intended in conjunction with the Waterdown Bay Phase 2 development. Construction to proceed in 2022, subject to land acquisition being finalized.
2012	4031280289	RR 56-Binbrook Rd to Cemetery	3,200,000	3,655,015	-	(455,015)	114.2%	T. Sergi	Project is complete. Need to find funding source for deficit. Project working in conjunction with project ID 4030780746 (Binbrook Community Core Improve).
2012	4031280292	Fifty Rd at SSR Intersection Upgrade	1,090,000	-	-	1,090,000	0.0%	T. Sergi	Intersection improvements to facilitate development and address Class EA recommendations.
2012	4031280294	Hwy 5 & 6 Interchg EA & Improv	10,770,000	13,556	-	10,756,444	0.1%	T. Sergi	MTO project which the City has entered into a cost sharing agreement. Funding represents City obligation. MTO has acquired land on a willing seller basis. No timing identified for construction.
2013	4031380360	Waterdown-Burlington Rd Upgrade	14,730,000	14,678,838	-	51,162	99.7%	T. Sergi	City of Burlington project cost shared per the Financial Agreement. Project currently in detailed design phase. Utility relocation has started.

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2013	4031380377	Arvin - McNeilly to 350m West	690,000	589,860	6,136	94,005	86.4%	T. Sergi	Project (C15-37-18 (HSW)) is substantially complete. Surface course asphalt to be placed in 2021. Project working in conjunction with projects for (Arvin-McNeilly to 350m W) under (Storm Sewers) 5181380377, (Sewage Works) 5161580377 and (Water works). Transfer to PW for reconciliation.
2013	4031380383	RR 56 - Southbrook to Binbrook	2,600,000	2,630,711	-	(30,711)	101.2%	T. Sergi	Project is complete. Need to find funding source for deficit. Project working in conjunction with project ID 4030780746 (Binbrook Community Core Improve).
2013	4031380384	Highland - Upper Mount Albion	1,110,000	627,541	10,625	471,834	57.5%	T. Sergi	Road urbanized by developer (Central Park). Road completed to binder, surface still to be placed at a later time. Project working in conjunction with project IDs 5181380390 (Highland-Upper Mount Albion), 5161180184 (Highland-Winterberry-Mt Albion).
2013	4031380386	Parkside Drive Urbanization	6,865,000	6,862,123	-	2,877	100.0%	T. Sergi	Project is complete. Final costs being reviewed.
2013	4031380387	Roundabout@Isaac Brock & First	672,400	690,587	-	(18,187)	102.7%	T. Sergi	Lands acquired at 194 First Road West for the connection of Lormont Boulevard with First Road West, pursuant to the Heritage Green Secondary Plan (West Mountain Area). House has been demolished. Road will be constructed by Developer; timing to be reviewed. Need to find funding source to address the deficit.
2013	4031380389	North-South Rd EA (connection)	130,000	-	-	130,000	0.0%	T. Sergi	Environmental Assessment subject to recommendations of Waterdown TMP and MCR / GRIDs2.
2013	4031380391	North Service Road Green Road	200,000	96,352	-	103,648	48.2%	T. Sergi	To be constructed by developer in conjunction with Green Millen Shores subdivision. Project working in conjunction with project ID 4031380392 (North Service Road Millen Road). Review project need vis a vis development approval conditions.
2013	4031380392	North Service Road Millen Road	200,000	93,797	-	106,203	46.9%	T. Sergi	To be constructed by developer in conjunction with Green Millen Shores subdivision. Project working in conjunction with project ID 4031380392 (North Service Road Millen Road). Review project need vis a vis development approval conditions.
2014	4031419101	Road Reconstruction 2014	17,833,000	15,797,124	17,354,191	(15,318,315)	185.9%	E. Waite	Project complete. Staff are currently investigating the Federal Gas Tax funding within the project. Project to be closed once resolved.
2014	4031480481	Barton Street Improvements	440,000	296,429	55,720	87,850	80.0%	T. Sergi	Class Environmental Assessment currently in progress).
2014	4031480485	Glover Road Cul-de-Sac	665,000	558,860	-	106,140	84.0%	T. Sergi	Project is complete. Keep open until land acquisition from ML is finalized.
2015	4031580585	Twenty Rd Extension Sched C EA	320,000	287,840	-	32,160	90.0%	T. Sergi	Class Environmental Assessment currently in progress.
2015	4031580587	Fifty Road Environmental Assessment	220,000	124,870	57,224	37,905	82.8%	T. Sergi	Class Environmental Assessment currently in progress.
2015	4031580588	Gorden Dean Avenue	100,000	60,010	-	39,990	60.0%	T. Sergi	Environmental Assessment is complete. Supports project ID 4031980988 (Fruitland Rd Bypass Barton to Hwy 8). Review the need to close this project.
2015	4031580594	First Rd W - Green Mtn to Mud	5,810,000	1,202,636	-	4,607,364	20.7%	T. Sergi	Under construction (Red Hill Phases 3 & 4) in conjunction with storm sewer (5181580594 First Rd W-Green Mtn to Mud).
2016	4031680684	Up Mt Albion-Stone Ch to Rymal	2,750,000	2,794,876	3,500	(48,376)	101.8%	T. Sergi	Project is substantially complete to binder asphalt (Central Park). Restoration and surface asphalt to be completed. Project working in conjunction with project ID 5161680684 (Up Mt. Albion-Stone - Highland).
2017	4031780582	2017 Development Rd Urbanization	745,613	211,741	-	533,872	28.4%	T. Sergi	Monies are allocated to specific road projects as development proceeds.
2017	4031780781	Hwy 8 Improvements Class EA	720,000	506,763	187,820	25,418	96.5%	T. Sergi	Class Environmental Assessment currently in progress.
2017	4031780790	Baseline - Access Road	500,000	-	-	500,000	0.0%	T. Sergi	Under construction in conjunction with the development of 1288 Baseline Road.
2018	4031880582	2018 Development Rd Urbanization	500,000	320,418	-	179,582	64.1%	T. Sergi	Monies are allocated to specific road projects as development proceeds.
2018	4031880852	Southridge Court Cul-De-Sac	90,000	32,634	-	57,366	36.3%	T. Sergi	Project will be delivered by developer in conjunction with development (Chedoke Heights); construction to commence in 2021.
2018	4031880883	Dickenson Road Class EA	690,000	326,721	201,402	161,877	76.5%	T. Sergi	Class Environmental Assessment currently in progress.
2018	4031880887	Street A Extension to Pritchard	320,000	1,272	-	318,728	0.4%	T. Sergi	To be initiated in conjunction with 25T-201402 (Multi-Area Employment Lands) in late 2021 2022. Approval from Hydro One required to cross easement on City lands.
2019	4031980783	(AEGD)Glancaaster Rd Class EA Garner-Dickenson	690,000	76,711	493,545	119,744	82.6%	T. Sergi	Class Environmental Assessment currently in progress.

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2019	4031980951	Springbrook Ave Phase 2, Regan to Garner	3,000,000	655,786	-	2,344,214	21.9%	T. Sergi	Project will be delivered by developer in conjunction with development.
2019	4031980985	Miller Drive Urbanization-Anson to Garden	570,000	-	-	570,000	0.0%	T. Sergi	Project will be delivered in conjunction with development (25T-201606 (20 Miller Drive); expected completion in 2021.
2019	4031980988	Fruitland Rd By-pass-Barton to Hwy8	5,280,000	-	-	5,280,000	0.0%	T. Sergi	ESR has been filed. Implementation plan to be determined in consultation with developers. Land acquisition has been initiated in 2021 by RE.
2020	4032019085	Hughson-King - K Wlm sidewalk	150,000	-	-	150,000	0.0%	T. Sergi	Walk will be constructed by developer upon completion of the development. Building currently under construction.
2020	4032080001	Creekside Drive Developer Road	198,000	190,857	-	7,143	96.4%	T. Sergi	Project complete. Costs to be finalized and project closed by in early 2021.
2020	4032080080	Twenty EA Up James-Glancaster	690,000	-	-	690,000	0.0%	T. Sergi	To be deferred until completion of MCR / GRIDs2. Consider closing and resubmitting subject to review of priorities.
2020	4032080089	Book EA - Hwy 6 to Glancaster	690,000	20,000	-	670,000	2.9%	T. Sergi	Environmental Assessment RFP being prepared for 2021 release.
2020	4032080288	Up Well-Stone Church-Limeridge	300,000	27,844	120,707	151,449	49.5%	E. Waite	The Study and EA is underway and should be completed on schedule.
2020	4032080582	2020 Developmnt Rd Urbanization	500,000	-	-	500,000	0.0%	T. Sergi	Monies are allocated to specific road projects as development proceeds.
2021	4032155180	Airport Road Class EA	690,000	-	-	690,000	0.0%	T. Sergi	Deferred until 2022.
2021	4032180180	Smith Rd Class EA	690,000	-	-	690,000	0.0%	T. Sergi	Project has been rescoped and submitted for 2022. Staff are currently evaluating alternative use of the funds.
2021	4032180184	Dickenson-U James-Glancaster	6,000,000	-	-	6,000,000	0.0%	T. Sergi	Construction scheduled for 2024.
2021	4032180185	Southcote Class EA	690,000	-	-	690,000	0.0%	T. Sergi	Project has been rescoped and submitted for 2023. Staff are currently evaluating alternative use of the funds.
2021	4032180188	Trinity - Cormorant southerly	250,000	-	-	250,000	0.0%	T. Sergi	Project has not yet started.
Sub-Total Roads Development Program			117,799,763	62,534,780	18,670,354	36,594,629	68.9%		
Sub-Total Growth Management Division			212,264,790	122,104,627	18,771,167	71,388,996	66.4%		

Planning Division

1999	8109955004	SC Highway 8 Urban Design	27,000	20,838	6,884	(722)	102.7%	A. Fabac	This project ID can be closed after commitments are cleared.
2006	8100655600	SCUBE Secondary Plan	66,880	52,474	-	14,406	78.5%	A. Mahood	Site specific appeals remain. No hearing dates scheduled.
2007	8140755700	Aggregate Resource Study	500,000	252,568	-	247,432	50.5%	J. Hickey-Evans	At the present time, the Elfrida Secondary Plan is on hold. This project works with 8121355605 (Elfrida Expansion studies, OP conformity review is underway based on the 2020 PPS and revisions to the Greenbelt Plan and growth Plans. The project works in conjunction with Project ID 8151655600 (Zoning By-law), and 8141555101 (Residential Intensification Strategy).
2008	8140855800	Official Plan LPAT/OMB Appeal	1,605,650	1,210,433	-	395,217	75.4%	J. Hickey-Evans	Staff participated in mediation to work toward resolving the outstanding appeals. The sessions are ongoing.
2009	8120955900	Community Planning Studies	876,190	630,792	9,582	235,815	73.1%	A. Mahood	One remaining appeal to Downtown Secondary Plan remains. Account also used for engagement expenses for Pleasantview Land Use Study virtual event (June 2021)
2009	8120955903	Longwood Rd-Main to Aberdeen	120,000	25,817	-	94,183	21.5%	A. Fabac	The discussions regarding the LRT operations, maintenance and storage facility continue to be on hold.
2010	8141055100	Nodes & Corridors Plans	450,000	219,322	56,118	174,561	61.2%	A. Mahood	Final Waterdown Node Secondary Plan Focus Group and virtual PIC held June 2021. Draft policies and urban design guidelines prepared. Implementing zoning in development.
2010	8141055101	Residential Intensify Strategy	157,000	40,765	16,635	99,601	36.6%	J. Hickey-Evans	The Residential Intensification Supply Update was presented to GIC in March 2021. If Council supports the No Urban Boundary Expansion Option in late 2021, additional work on Residential Intensification Supply and Opportunities will need to be undertaken.
2011	8141155103	Zoning By-law OMB Appeals	325,000	91,129	-	233,871	28.0%	J. Hickey-Evans	The City received approximately 20 appeals to the OPA and Zoning By-law for new Commercial and Mixed Use zones. Staff are working to resolve the appeals in 2021.
2011	8141155104	Bayfront Strategy	495,000	462,063	30,622	2,316	99.5%	C. Newbold	Draft Strategy, Action Plan and Urban Design Guidelines prepared and under staff review. Final engagement planned for Q4 2021.
2012	8121255620	Part IV Designate of Property	688,500	303,051	69,978	315,471	54.2%	A. Fabac	Additional designations will be brought forward to Hamilton Municipal Heritage Committee, Planning Committee and Council in Q3 and Q4 2021.
2012	8201255700	Ottawa St Streetscape Improvement	100,000	94,861	1,260	3,879	96.1%	A. Fabac	Consultation with the Ward Councillor will continue into Q3 2021.

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2013	8121355605	Elfrida Expansion-Studies	1,577,500	723,815	678,357	175,328	88.9%	A. Mahood	This project has been on hold pending the completion of the City's Growth Strategy/Municipal Comprehensive Review (including the land budget analysis).
2014	8121455500	St Clair-Heritage Plan Review	100,000	-	-	100,000	0.0%	A. Fabac	With the COVID Pandemic emergency, this project has continued to be on hold and will be revisited in Q3/Q4 2021.
2015	8141555600	Hamilton Growth Management Review	2,155,000	1,468,049	262,664	424,287	80.3%	J. Hickey-Evans	Staff presented the final Land Needs Assessment and a Draft Evaluation Framework and Phasing Principles to GIC in March 2021. Public consultation on the Evaluation Framework and Phasing Principles was undertaken in May 2021. The City-wide mail out survey on urban growth was undertaken in June and July 2021. Staff will report to GIC in October 2021 with survey results and an evaluation of the No Urban Boundary Expansion growth option.
2016	8101655600	2016 Comp Zoning By-Law	3,298,600	1,998,914	23,520	1,276,166	61.3%	C. Newbold	The Secondary Dwelling Units Zoning By-law amendments were approved by Planning Committee in Q2-2021. Additional amendments to address Secondary Dwelling Units in the Rural area are targeted for Q4-2021. Work on the new Residential Zoning By-law is ongoing. Project working in conjunction with 8141555101 (Residential Intensification Strategy).
2016	8121655601	Barton Tiffany Design Study	150,000	-	-	150,000	0.0%	A. Mahood	OP and Zoning amendments will be initiated once Setting Sail Secondary Plan is approved in UHOP by LPAT. Work to bring Setting Sail Secondary Plan into the UHOP will begin once planning instruments to implement the Pier 8 settlement are approved.
2016	8121655602	DC Study and Grids Update	605,000	58,589	126,083	420,328	30.5%	C. Newbold	Modeling of intensification estimates are occurring through a variety of projects. This account will be used along with other accounts for additional consultation and specialized modeling to support both GRIDS and DC Update (e.g. Financial Impact Analysis component of GRIDS2).
2016	8121655604	Implement Food & Farming Plan	70,100	30,000	-	40,100	42.8%	J. Hickey-Evans	Food and Farming Projects include work on the mapping of the Agricultural land base and dataset. The purpose of this fund is to allow Hamilton to partner with the 6 other municipalities which are part of the Golden Horseshoe Food and farming Alliance on region wide food and farming related studies. The 2021 Action Plan was completed and additional funding for this project may be required.
2016	8121655606	Site Plan Guidelines Update	200,000	80,150	40,843	79,007	60.5%	A. Fabac	Staff are undertaking the detailed review of the draft design standards. With the departure of two of the Urban Designers, completion of the detailed review is expected in Q3/Q4 2021.
2016	8141655600	2016 CityWide Employment Survey	518,790	265,866	-	252,924	51.2%	C. Newbold	The 2021 employment survey was cancelled due to COVID-19. Project is on hold.
2017	8121755700	Woodland Protection Strategy	325,000	143,822	9,512	171,666	47.2%	A. Fabac	The staff report with the final Urban Forest Strategy has been tentatively scheduled for the September 21, 2021 Planning Committee meeting.
2017	8121755703	James N Mobility Study Implementation	250,000	-	-	250,000	0.0%	A. Mahood	Implementation of Mobility Hub Study will commence once urban design work on Pier 7/8 is complete (Q4 2021) and Setting Sail is brought into UHOP by LPAT decision (anticipated in 2022).
2017	8121755705	Urban & Rural Hamilton Plans 5 Yr Review	331,000	96,606	1,168	233,226	29.5%	C. Newbold	Official Plans updates are informed by the Municipal Comprehensive Review (MCR). Staff are completing policy updates to the Urban Hamilton Official Plan (UHOP) that are related to conformity with Provincial Plans as part of the MCR, referred to as the Official Plan Conformity Review. Staff are targeting a draft UHOP Official Plan Amendment to be before Council by end of 2021 and to the Province for review. Conformity amendments to the Rural Hamilton Official Plan will commence in 2022. Further updates that are not conformity-related, to both the Urban and Rural Hamilton Official Plans, as part of the 5 year review will also commence in 2022. The project works in conjunction with 8141555600 (Hamilton Growth Management Review) and with 8141555101 (Residential Intensification Strategy).

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YEAR APPROVED	PROJECT ID	DESCRIPTION	APPROVED BUDGET (\$)	ACTUAL EXPENDITURES (\$)	PO COMMITMENTS (\$)	AVAILABLE BALANCE (\$) d = a - b - c	% COMPLETE e = (b+c) / a	Project Manager	STATUS EXPLANATION as of June 30, 2021
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2017	8121755706	Planning & Zoning Growth Area	1,050,000	181,007	-	868,993	17.2%	J. Hickey-Evans	Planning for the station areas plans along the LRT is on hold. Staff are monitoring the status of the LRT project including recent funding announcements and will re-commence work on the station area delineation and planning when more information on the future LRT line is known. The project works in conjunction with 8141555600 (Growth Management).
2019	8121955900	Community Planning Plan-CEP	180,000	125,010	64,977	(9,987)	105.5%	C. Newbold	Stakeholder meetings/workshops and public webinar and on-line engagement activities held January/February 2021 on low carbon actions. Financial analysis on low carbon action completed and draft plan is prepared and under staff review. PO was overstated and project is expected to come in on budget.
2019	8121957900	3D Model Development	250,000	155,960	4,104	89,936	64.0%	C. Newbold	3D Model Specialist continues work preparing 3D visualizations to support development application review, community planning project analysis, community engagement activities, real estate valuation exercises, and affordable housing site explorations. City-wide model development is substantially complete and is being updated as development approvals are made. Model enhancements through ESRI and layer maintenance activity are on-going.
2019	8121957901	Digital Planning Applications	385,000	-	-	385,000	0.0%	A. Fabac	The Work Plan and Business Plan have been completed. IT has assumed leadership of this project.
Sub-Total Planning Division			16,857,210	8,731,899	1,402,306	6,723,005	60.1%		
Building Division									
2017	8061757800	Microfiche Digitization of Records	4,112,900	147,606	135,450	3,829,844	6.9%	J. Caetano	Meeting with vendor took place at the beginning of 2021. Kick-off meeting was on March 29, 2021. Implementation is in progress. It is anticipated that the Document Management software will go live in Q4 of 2021.
Sub-Total Building Division			4,112,900	147,606.23	135,450.00	3,829,844	6.9%		
Parking By-Law Services Division									
Licensing									
2019	4501955900	Digital Signage Strategy	90,000	-	-	90,000	0.0%	R. Ustrzycki	Project has been deferred to 2022 due to Covid-19 Pandemic emergency.
2019	4501957900	Handheld Ticketing Device-System Integration	425,014	373,527	2,000	49,487	88.4%	J. Buffett	Project has reached major milestones and is now at 95%. Small items left outstanding that may require rest of funds
Sub-Total Licensing			515,014	373,527	2,000	139,487	72.9%		
Parking Operations Program									
2012	8061259801	New Vehicles	-	297,000	-	(297,000)	N/A	C. Kempton	Project is used as a clearing account.
2015	4901551100	Communications & Security System	70,300	-	70,300	-	100.0%	C. McKean	Contract has been awarded. Work to commence in August of 2021 to implement security upgrades to the HMPS offices and Convention Centre Garage.
2016	4901641600	Elevator Review-York Parkade	50,000	34,436	6,500	9,064	81.9%	C. McKean	Project is complete. PO commitments remaining.
2017	4901751700	Parking Payment Equipment	867,000	474,559	74,165	318,276	63.3%	A. McIlveen	Replacement of machines to continue in 2021-2022. Currently prioritizing on-street single space meter locations in need of replacement and planning new designs with machines for these locations.
2017	4901755700	Parking By-Law Review	200,000	79,014	6,200	114,786	42.6%	J. Starr	Parking staff continue to update the GIS mapping tool to reflect live by-laws. By-law review to take place in 2022 when operations staff is at full capacity.
2018	4901841801	Elevator Replacement-York Parkade	400,000	339,349	50,309	10,342	97.4%	C. McKean	Project is complete. PO commitments remaining.
2019	4501941900	Parking Control Squad Room	30,000	-	-	30,000	0.0%	J. Buffet	Project to commence in 2022.
2019	4901945900	Waterproof Convention Parking	1,050,000	8,875	-	1,041,125	0.8%	A. McIlveen	RFQ issued to consultants for a Scope of Work for tender. Project to be tendered Q4 2021 and construction to start Q1 2022.
2019	4901951900*	Electric Charging Stations	507,000	87,871	-	419,129	17.3%	A. McIlveen	50% complete install of 20 EV chargers per NRCan project. Completion of project set for Q4 2021.

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2019	4901955900	Parking Master Plan Consultant	200,000	197,050	1,141	1,809	99.1%	A. McIlveen	Final Parking Master Plan to be presented to Council in September 2021. The project will be completed at that time.
2019	4901957900	Online Parking Module	100,000	-	-	100,000	0.0%	S. Carias	RFP currently sitting with Procurement for review. Release of RFP to take place Q3 2021.
2019	4901957901	Pay-on-Foot System Replacement	550,000	33,592	31	516,378	6.1%	S. Carias	RFP currently sitting with Procurement for review. Release of RFP to take place Q3 2021.
2020	4902057200	License Plate Reading Tech	300,000	-	-	300,000	0.0%	J. Buffet	Project to commence in 2022.
2021	4902141201	Surface Lots & Garage Repairs	300,000	-	-	300,000	0.0%	A. McIlveen	Project to commence in 2022.
2021	4902141202	YrkPrkdeFireDoor&WindowReplace	100,000	-	-	100,000	0.0%	A. McIlveen	Project on hold due to HUPEG agreement inclusive of the York Parkade.
2021	4902141203	SurfaceLotLightingReplacement	50,000	-	19,800	30,200	39.6%	A. McIlveen	Project to commence in 2022.
2021	4902141210	Fence Repairs	100,000	-	-	100,000	0.0%	A. McIlveen	Project to commence in 2022.
2021	4902157201	PrkingMeter&HousingReplacemnt	200,000	8,000	-	192,000	4.0%	A. McIlveen	Project to commence in 2022.
2021	4902157202	Coin Sorter	25,000	-	-	25,000	0.0%	A. McIlveen	Releasing RFQ for new coin sorter in August 2021.
<i>Sub-Total Parking Operations</i>			5,099,300	1,559,744	228,446	3,311,110	35.1%		
<i>Transportation Program</i>									
2014	4041417125	Cannon By-Directional Cycle Track	867,200	888,796	210	(21,806)	102.5%	B. Hollingworth	Project complete. Deficit covered from on-street funds (4662117124).
2015	4041503519	Bike Racks - Parking	142,824	85,726	9,490	47,609	66.7%	B. Hollingworth	This project covers ongoing work every quarter to do the following: - Bike rack locates and site visits - Bike rack installations - Bike rack refurbishment and tracking We are on track to install 40 racks by Q4 2021, as well as 3 bike fix stations. No additional racks are being built, as the inventory is being deployed through to Q4-2021.
2016	4031655926	(TMP)Transportation Master Plan Performance Measurement	263,095	20,365	37,000	205,730	21.8%	B. Hollingworth	Data collection and monitoring during the pandemic is on hold.
2017	4031718126	Centennial Bridge over QEW-Path	320,000	-	-	320,000	0.0%	B. Hollingworth	Project is in design stage. Once design complete and MTO approval, the project will proceed to install - the bulk of the funds (plus additional funds required) - planned for 2022 install.
2017	4031755820	Transportation Demand Management & Smart Commute	1,085,500	919,746	32,227	133,527	87.7%	B. Hollingworth	This project ID is being transitioned to project 4032055820 (Sustainable Mobility Program) once commitments are spent. Committed PO's are for the operation of the Smart Commute Program.. It also has committed POs for school travel planning, which is scheduled to end in Q4-2021. Once the commitments are complete, any remaining funds will be appropriated to the new ID referenced above. The remaining funds are a payment from Uber to the City for the termination of the bike share contract and the Ward 3 bike share enhancement funding.
2017	4031755940	2017-Transportation Tomorrow Survey	205,740	19,389	0	186,351	9.4%	B. Hollingworth	This project is a collaborative project by the MTO and Regional Municipalities. We oversee and provide input into the work undertaken by a consultant hired by MTO. MTO tendered the project, received bids, award of project in progress. The City will pay its share of costs. Project working in conjunction with same like project 4031755940 & 4031855940 (2017 & 2018 & 2019 Transportation Tomorrow Survey).
2017	4661717124*	2017 On Street Bike Facilities	339,000	446,386	5,145	(112,532)	133.2%	D. Bender	PO Commitments to be closed. \$40,000 increase to budget as per council motion in process. Appropriation from 4662117124 to be completed, then project will be closed.
2017	4661720924	2017 Truck Route Master Plan	200,000	195,166	50,194	(45,360)	122.7%	B. Hollingworth	- Second round of public engagement is 85% completed - Policy review and development is completed - Development of alternative networks is completed - Documentation progress is at 90% Due to additional opportunities for civic engagement, as proposed by Truck Route Sub-committee, there will be deficits in project. Deficits to be offset from Red-Light Camera reserve as per Report PED 19073, council approval April 10, 2019.

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2018	4031855744	TMP Modelling & Monitoring	80,000	72,947	8,315	(1,262)	101.6%	B. Hollingworth	Network attributes for base model are updated. Mode Share Model is under development. Macros are developed for integration in the model. Trip Generation phase is completed. This Project works in conjunction with projects 4032155744, 4032055744 & 4031955744 (2021, 2020 & 2019 TMP Modelling & Monitoring). The deficit should be offset from Project ID# 4032155744
2018	4031855815	(SMATS) South Mtn Arterial Study	150,000	-	-	150,000	0.0%	B. Hollingworth	Project on hold due to resources and work being undertaken as part of GRIDS2.
2018	4031855940	Transportation Tomorrow Survey	40,000	-	-	40,000	0.0%	B. Hollingworth	This project is a collaborative project by the MTO and Regional Municipalities. We oversee and provide input into the work undertaken by a consultant hired by MTO. MTO tendered the project, received bids, award of project in progress. The City will pay its share of costs. Project working in conjunction with same like project 4031755940 & 4031855940 (2017 & 2018 & 2019 Transportation Tomorrow Survey).
2018	4661817124	2018 On Street Bike Facilities	1,210,000	1,257,393	327,055	(374,447)	130.9%	B. Hollingworth	PO commitments to be closed, and unspent commitments to cover deficit; then project will be closed (OMCC).
2018	4661817125	2018 On Street Bike Facilities/Construction	450,000	422,771	32,904	(5,675)	101.3%	B. Hollingworth	Project complete. Checking with Construction staff to confirm if we can close remaining POs. Once this is complete we can address the deficit if any.
2019	4031955744	TMP Modelling & Monitoring	80,000	-	80,000	-	100.0%	B. Hollingworth	Network attributes for base model are updated. Mode Share Model is under development. Macros are developed for integration in the model. Trip Generation phase is completed. This Project works in conjunction with projects 4032155744, 4032055744 & 4031855744 (2021, 2020 & 2018 TMP Modelling & Monitoring).
2019	4031955878	Bike Share Expansion Planning	150,000	50,880	-	99,120	33.9%	B. Hollingworth	Council approved a 2 year extension to bike share operations, allowing this project to move forward until Dec. 2022. It will build on the previous business models study and develop a business case for long term bike share operations. This is planned to be completed by Q4 2021
2019	4031955916	Complete Livable Streets Manual	300,000	109,545	164,792	25,663	91.4%	B. Hollingworth	Phase 2 of the project has begun and a second public consultation is planned as part of this phase. This phase is planned to be completed by Q1 2022.
2019	4031955940	2019-Transportation Tomorrow Survey	40,000	-	-	40,000	0.0%	B. Hollingworth	This project is a collaborative project by the MTO and Regional Municipalities. We oversee and provide input into the work undertaken by a consultant hired by MTO. MTO tendered the project, received bids, award of project in progress. The City will pay its share of costs. Project working in conjunction with same like project 4031755940 & 4031855940 (2017 & 2018 & 2019 Transportation Tomorrow Survey).
2019	4031955985	Highway 403 Connections Study	30,000	-	-	30,000	0.0%	B. Hollingworth	Project on hold pending RHVP-LINC study and Mohawk Ramp Study.
2019	4031955986	MMLOS Policy & Trans Impact Study Guidelines Update	160,000	-	-	160,000	0.0%	B. Hollingworth	Project charter initiated. Project on hold due to resources.
2019	4031955987	Road Classification Harmonization Study & R-O-W Review	180,000	-	-	180,000	0.0%	B. Hollingworth	Draft ToR and Project Charter prepared and under review. Project to be initiated soon, possibly Roster assignment.
2020	4032017050	Bicycle Infra Upgrades	300,000	263,661	67,789	(31,450)	110.5%	B. Hollingworth	Project to be reconciled with 4662117124 to cover deficit.
2020	4032017051	Waterdown TM Implementation	230,000	-	-	230,000	0.0%	B. Hollingworth	After completion and approval of the Waterdown TMP study, its recommendations/projects will be undertaken with additional funding required through 2022 budget. Projects implementation is in 2022.
2020	4032017053	Bicycle Blvd Nbhd Greenways	130,000	6,153	37,645	86,202	33.7%	B. Hollingworth	The committed funds are financing the Blvd. study, city-wide, to be completed by Q4. Available funds to fund the design and install of other Blvd. city-wide.
2020	4032055085	Rail Grade Separation Review	80,000	-	-	80,000	0.0%	B. Hollingworth	ToR & Project Charter to be prepared.
2020	4032055243	LINC & RHVP Widening Study	600,000	142,025	342,346	115,629	80.7%	E. Waite	Project is in progress. Stakeholder engagement has commenced and preparation for public input in Fall 2021. Preliminary feasibility and design criteria have been established.

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2020	4032055744	TMP Modelling & Monitoring	80,000	-	19,270	60,730	24.1%	B. Hollingworth	Network attributes for base model are updated. Mode Share Model is under development. Macros are developed for integration in the model. Trip Generation phase is completed. This Project works in conjunction with projects 4032155744, 4032055744 & 4031855744 (2021, 2019 & 2018 TMP Modelling & Monitoring).
2020	4032055820	Sustainable Mobility Program	250,000	228,043	67,654	(45,697)	118.3%	B. Hollingworth	This project ID is the continuation of programming for Sustainable Mobility and Smart Commute Hamilton (SCH). It will cover a small portion of staffing for 2021 related to mobility and SCH, as well as the payment for a the ride shark commuting tool. This tool has been soft launched and will officially launch in Sept. 2021. This also funded bike month activities in June and the funding of outreach tools such as email and event management tools.
2020	4032055940	Transportation Tomorrow Survey	40,000	-	-	40,000	0.0%	B. Hollingworth	This project is a collaborative project by the MTO and Regional Municipalities. We oversee and provide input into the work undertaken by a consultant hired by MTO. MTO tendered the project, received bids, award of project in progress. The City will pay its share of costs. Project working in conjunction with same like project 4031755940 & 4031855940 (2017 & 2018 & 2019 Transportation Tomorrow Survey).
2020	4502055200	School Crossing Review	100,000	-	-	100,000	0.0%	J. Buffet	Project to commence in 2022.
2020	4662017124	2020 On Street Bike Facilities	7,000	6,614	-	386	94.5%	B. Hollingworth	Funds to finance new cycling facilities beginning in 2020 and funds to be spent by Q4 2021.
2020	8122055001	Grids 2 Study	150,000	1,390	73,634	74,976	50.0%	M. Field	Preliminary work is underway, awaiting direction on growth options to continue with transportation assessment.
2021	4032117053	Bicycle Blvd (NHBD Greenways)	200,000	-	-	200,000	0.0%	B. Hollingworth	A consultant report is being completed as to where to deploy bike boulevards. Once complete, this will inform infrastructure upgrades in 2021/2022.
2021	4032117054	Hatt Street Bikeway	100,000	-	-	100,000	0.0%	B. Hollingworth	Install has commenced Q3, and will be completed by Q4.
2021	4032155744	TMP Modelling & Monitoring	50,000	-	-	50,000	0.0%	B. Hollingworth	Network attributes for base model are updated. Mode Share Model is under development. Macros are developed for integration in the model. Trip Generation phase is completed. This Project works in conjunction with projects 4032055744, 4031955744 & 4031855744 (2020, 2019 & 2018 TMP Modelling & Monitoring).
2021	4032155820	Sustainable Mobility Program	250,000	-	-	250,000	0.0%	B. Hollingworth	This Project ID will continue to fund outreach activities, and the staffing required to implement. This includes planning of the new launch.
2021	4032155940	Transportation Tomorrow Survey	150,000	28,655	7,655	113,690	24.2%	B. Hollingworth	This project is a collaborative project by the MTO and Regional Municipalities. We oversee and provide input into the work undertaken by a consultant hired by MTO. MTO tendered the project, received bids, award of project in progress. The City will pay its share of costs. Project working in conjunction with same like project 4031755940 & 4031855940 (2017 & 2018 & 2019 & 2020 Transportation Tomorrow Survey). Expected project start Q4-2021.
2021	4662117124	2021 On Street Bike Facilities	600,000	2,902	-	597,098	0.5%	B. Hollingworth	Funds to finance new cycling facilities beginning in 2021.
2021	4662117125	Hunter St Cycle Track	1,083,000	480,513	662,996	(60,509)	105.6%	B. Hollingworth	Install just completing now. Deficit will reconcile with unspent PO commitments.
2021	5302183101	ActiveTransportationConnectns	1,200,000	-	-	1,200,000	0.0%	S. Molloy	Feasibility studies and design underway to ICIP projects.
<i>Sub-Total Transportation Program</i>			11,893,359	5,649,066	2,026,320	4,217,974	64.5%		
Sub-Total Parking By-Law Services Division			17,507,674	7,582,337	2,256,766	7,668,571	56.2%		

Culture Program

2012	7101258706	Dundurn Castle Exteriors	254,293	242,896	-	11,397	95.5%	C. Samko	Once report is received, PO can be closed. Remaining funds proposed to be re-appropriated in Q4 2021 to support the St. Mark's Church project (7201841903).
2015	7101558502	Public Art - Battlefield-Interpretive Panel	16,000	5,688	8,260	2,052	87.2%	K. Coit	Installation delayed due to supply issues at fabricator. Installation Q3 2021.
2015	7101558506	Public Art - Dundas Driving Park Phase 2	145,000	88,952	45	56,002	61.4%	K. Coit	Fabricator delayed due to COVID.

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2015	7101558507	Public Art Master Plan Review	18,000	9,259	-	8,741	51.4%	K. Coit	Finalizing Community Art Tool Kit. Completion Q3-2021.
2015	7101558508	Public Art - King William Art Walk	190,000	22,678	115,000	52,322	72.5%	K. Coit	Fabrication underway pending engineer approval. Installation Q3 2021.
2015	7101558509	Public Art - West Hamilton Rail Trail	25,000	-	-	25,000	0.0%	K. Coit	Consultation with neighbourhood group on hold due to COVID.
2015	7201541702	Dundurn Castle Outbuildings	508,431	535,110	40,177	(66,856)	113.1%	C. Samko	Remaining open PO will be closed by end of Q3 2021, which will reduce the project's deficit and arrangements for account closure will be made.
2015	7201555502	Culture Strategic Priorities	547,309	216,325	375	330,610	39.6%	P. Tombs	Placemaking Grant Pilot Program launched in Q1 2021 with the first projects installed in June 2021. Upgrades to Tourism Hamilton website are complete. Cultural Statistics project to be completed by Q4.
2016	7201641603	Fieldcote New Addition Final Design	136,200	95,556	39,100	1,544	98.9%	C. Samko	Drawings and specs estimated to be completed by Q4 2021.
2016	7201658602	Dundurn Stoplight Installation	1,083,029	787,356	258	295,414	72.7%	C. Samko	Funds to be proposed for re-allocation to support the St. Mark's Church project (7201841903) in Q4 2021.
2017	7101741707	Battlefield Barn Restoration	634,600	76,371	25,774	532,455	16.1%	C. Samko	Design completed and undergoing review. Archeologist has been hired. PO to be opened. Appropriation of \$22,298.82 in process from 7201455700 Battlefield Interpretive Study to support this project.
2017	7201741703	St Mark's Restoration Phase 2	260,000	166,032	62,946	31,023	88.1%	C. Samko	Project was tendered in Q1 2021 and came in over budget. Tender was cancelled. Project will be re-tendered in Q4 2021. Funds are being used to cover increases to the consultant budget for spec work to alter the bidding package for re-tender.
2017	7201758701	Electric Box Heritage Program	34,000	23,365	-	10,635	68.7%	J. Summers	Remaining funds proposed to be re-appropriated to support the St. Mark's Church project (7201841903) by Q4 2021.
2018	7101851321	Public Art-Century St. Parquet	150,000	153	-	149,847	0.1%	K. Coit	Public Consultation on short-listed proposals underway. Installation expected Q2 2022
2018	7101858812	Public Art - Downtown	936,350	277,330	7,198	651,822	30.4%	K. Coit	Supporting Healthcare Utility Box project complete.
2018	7201841803	St. Mark's Interior Restoration	1,849,635	-	-	1,849,635	0.0%	C. Samko	Project was tendered in Q1 2021 and bidding was over estimated budget. Tender was cancelled. Project to be re-tendered in Q4 2021.
2018	7201841804	Children's Museum Expansion-Exhibits	734,600	121,904	-	612,696	16.6%	C. Samko	\$300,000 of these funds are proposed to be re-allocated to support St. Mark's Church project (7201841903). Remaining funds will be used for exhibits at the Children's Museum. An RFP is being done to hire a consultant in Q3-4 2021.
2018	7201841805	Dundurn Small Dining Room Conservation	108,400	105,891	-	2,509	97.7%	C. Samko	Funds to be used to complete interior conservation of flooring in Q3 2021.
2018	7201841807	2018 Whitehern Hall Conservation	121,950	81,608	22,124	18,218	85.1%	C. Samko	Painting Completed Q2 2021. Floor refinishing completed by the beginning of Q3 2021. Artifacts being moved back to site August 2021.
2018	7201858802	Art and Monuments	237,000	150,287	5,971	80,742	65.9%	C. Samko	Project working in conjunction with 7202058201 (Monument Restoration) * Completed in Q2 2021 - removal of 'Tentacles Bench' due to deterioration, 'Rafaga Unleashed' engineering condition report * Started Q2 2021 - replacement bronze lion head watercourse spout for Gage Park Fountain completed by Q4 2021) * Started Q2 2021 - replacement of bronze turtle for Gage Park Fountain completed by Q4 2021)
2019	7101958900	Mount Hope Gateway	282,000	6,922	188,913	86,165	69.4%	K. Coit	Construction underway. Completion Q3 2021.
2019	7201941902	Battlefield Park Bridge Replacement	500,000	51,764	50,452	397,784	20.4%	C. Samko	Design work estimated to be completed by Q4 2021. A Class A estimate to be completed after specifications are completed.
2019	7201941903	Gage House Porch & Exterior Cladding	645,344	48,088	67,948	529,308	18.0%	C. Samko	Project tender closed in Q1 2021. PO to be opened. Project to start construction by Q3 2021.
2020	7202041200	Dundurn Interior Restoration	200,000	58,121	-	141,879	29.1%	C. Samko	Wallpaper has been installed and fireplace has been repaired in Q1 2021. Flooring repairs to be done in Q3 2021. Remaining funds to be proposed for re-allocation in Q4 2021 to support the St. Mark's Church project (7201841903).
2020	7202041201	Griffin House Stabilization	116,809	(81)	166,598	(49,708)	142.6%	C. Samko	Foundation repair specifications to be completed by Q4 2021. Archaeology to begin Q3 2021 and to be completed by Q4 2021. Construction estimated for Q2 2022.

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2020	7202041202	HMST Keefer Steps Restoration	342,515	20,329	12,922	309,264	9.7%	C. Samko	Tender is completed. PO being issued. Project estimated to be completed by Q2 2022.
2020	7202041204	Childrens Museum Expansion Ph2	700,000	108,712	184,777	406,511	41.9%	C. Samko	Archaeology completed in Q2 2021. Design update to be completed by Q4 2021. Prequalification of bidders to begin Q3 2021. Tender estimated for Q1 2022.
2020	7202041208	Dundurn Exterior Pathways	75,000	2,742	-	72,258	3.7%	C. Samko	Funds proposed to be re-allocated to support the St. Mark's Church project (7201841903) in Q4 2021 and project to be closed.
2020	7202041209	Dundurn Kitchen Renovation	80,000	48,142	-	31,858	60.2%	C. Samko	Project is completed. Remaining funds to be proposed to be re-appropriated to support the St. Mark's Church project (7201841903) in Q4 2021. Once this is completed, project to be closed.
2020	7202058200	Heritage Resource Strategies	104,624	45,610	-	59,014	43.6%	S. Mrva	Staff was seconded to Planning for Q1 and Q2. Project work to resume in Q3 once staff is back in Tourism and Culture.
2020	7202058201	Monument Restoration	140,000	3,536	-	136,464	2.5%	C. Samko	Project working in conjunction with 7201858802 (Art and Monuments). * Project work to remove graffiti when required and ongoing public art/monument maintenance.
2020	7202058203	Hamilton 175	-	6,087	45,097	(51,184)	N/A	J. Summers	Project lead hired in Q1-2021. Web design contract awarded in Q2-2021. Graphic ID released for the June 9th celebrations. Virtual public engagement launching in July. Website launching November 2021. Web and Exhibition development to be completed by the end of Q4 2021.
2020	7202058202	Collections Management	339,936	191,623	-	148,314	56.4%	C. Samko	Whitehern bedroom artifacts returned in Q3-2021. Dining room artifacts returned by Q4-2021. Hamilton & Scourge archives packed and relocated to central storage by end of Q4-2021. Battlefield Gage House inventory completed by end of 2021. New collections cleaned and new shelving purchased by end of Q4-2021.
2021	7102158210	PublicArt-HamTheElectricCity	225,000	-	-	225,000	0.0%	K. Coit	Donation Agreement with Tesla Education Fund being drafted.
2021	7102158211	Public Art Locke Street Marker	100,000	-	-	100,000	0.0%	K. Coit	Focus Group completed. Call for Artists to be issued Q3 2021.
2021	7102158212	AncsterMemArtsCentPublicArt	250,000	-	-	250,000	0.0%	K. Coit	Focus Group Q3 2021.
2021	7202141105	Steam Museum Shed Restoration	220,000	7,094	-	212,906	3.2%	J. Summers	Funds to be proposed for re-allocation to support St. Mark's Church project (7201841903) in Q4 2021. Once completed, project is to be closed.
2021	7202141106	Whitehern Interior Conservatn	100,000	9,070	31,059	59,871	40.1%	J. Summers	Funds being used to support interior documentation for the Emergency Plan (mandated) and for shutter restoration. Estimated to be completed by Q4 2021.
2021	7202141210	AncstrOldTwnHallExtRestoratn	150,000	33,003	66,267	50,730	66.2%	J. Summers	Consultant has been hired in Q1 2021. Drawings and specifications to be completed by Q1 2022.
2021	7202141212	Dundurn Cockpit Restoration	130,000	1,768	-	128,232	1.4%	J. Summers	Consultant was hired to do an engineering review in Q1 2021 to be completed by Q4 2021. Work will be planned based on the results of the report.
2021	7202141213	Dundurn HVAC Replacement	190,000	17,086	26,500	146,414	22.9%	J. Summers	A consultant was hired in Q1 2021 to review the site conditions and propose a plan for repairs. Report was completed in Q2 2021. Budget and repair schedule to be completed by Q4 2021.
2021	7202141217	VeeversEstateTenantImprvemnts	118,000	4,618	-	113,382	3.9%	J. Summers	HVAC equipment is being upgraded in the building. Installation to occur Q3 2021. The remaining funds are proposed to be re-allocated to support St. Mark's Church project (7201841903) in Q4 2021. Once this is completed, project is to be closed.
2021	7202141218	WhitehernExtShutterConservatn	110,872	3,139	-	107,732	2.8%	J. Summers	Tendering for project occurred in Q2 2021. PO to be opened. Project estimated to be completed by Q2 2022.
2021	7202158210	Built Heritage Inventory	130,000	3,536	-	126,464	2.7%	J. Summers	Staff was seconded to Planning for Q1 and Q2. Project work to resume in Q3 once staff is back in Tourism and Culture.
2021	7202158212	Heritage Site Doc Study	120,000	93,139	12,632	14,229	88.1%	J. Summers	A consultant was hired in Q1 2021 to undertake site documentation for the emergency plan and division planning. Project to be completed by Q4 2021.

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2021	7202158213	Museum Development	95,000	6,653	-	88,347	7.0%	J. Summers	Exhibit planning for Gage House Restoration Hoarding began Q2 2021 to be completed by Q4 2021.
Sub-Total Culture Program			13,454,897	3,777,463	1,180,391	8,497,042	36.8%		

TOTAL PLANNING & ECONOMIC DEVELOPMENT	301,374,295	167,311,671	23,977,932	110,084,692	63.5%
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PUBLIC WORKS TAX FUNDED PROJECTS

Roads Division

Roads

2011	4031118126	Bridge 163 - Centennial Parkway North, 540m n/o Barton	14,630,000	12,771,412	428,062	1,430,526	90.2%	M. Oddi	Construction complete. Awaiting billing from CN.
2012	4031218228	Bridge 248 - King St W 145 m w/o Bond St	476,000	228,557	32,755	214,688	54.9%	E. Waite / R. Sandoval	Contract C15-26-21 is currently underway. PO commitments are Design.
2012	4031218526	Bridge 451 - Hwy 5 E, 120m e/o Mill St S	550,000	350,099	90,719	109,182	80.1%	E. Waite / R. Sandoval	Ongoing - multi-year project. Ongoing Functional & Archaeological review, 2017 Design ongoing, Construction 2024.
2013	4031380390	East-West Corridor Waterdown	40,490,000	10,911,320	2,801,188	26,777,492	33.9%	T. Sergi	Prequalification of Contractors has been completed. Additional Archeological work required from the Stage 3 report. Tender to be released in summer/fall 2021.
2014	4031412002	Perimeter Rd - Property Maintenance	53,000	76,682	-	(23,682)	144.7%	R. Kessler	Perimeter Road properties currently under review for strategic disposition - ongoing maintenance costs in the interim.
2014	4031418437	Bridge 417 - Harrison Road	410,000	368,440	34,992	6,568	98.4%	M. Oddi	Complete - pending final review/audit/payment.
2015	4031518360	Bridge 360 - Blackheath Rd, 360m n/o Haldibrook	650,000	619,425	21,279	9,297	98.6%	M. Oddi	Complete - pending final review/audit/payment.
2015	4031518405	Bridge 405 - Blackheath Rd, 225m n/o Haldibrook Rd	640,000	586,495	46,680	6,826	98.9%	M. Oddi	Complete - pending final review/audit/payment.
2015	4031555215	Highway 403 Ramp Studies	101,440	63,565	10,401	27,474	72.9%	M. Field	Project transferred from PWD to PED. Additional studies need to be undertaken based on MTO agreed new option. Scope of additional work to be assessed and cost obtained from the earlier consultant. Consultant firm changed the name two times, now named Wood Consultant. \$27k being used to WIP fund 2022 project (4032255215).
2015	4031580584	Nebo - Rymal to Twenty Rd E	5,020,000	96,343	11,048	4,912,609	2.1%	S. Jacob	Project delivery delayed to 2022 due to outstanding scope for storm sewer on which Hamilton Water is currently working.
2015	4031580589	Rymal - Fletcher to Up Centenn	13,776,000	4,676,689	8,930,680	168,631	98.8%	T. Sergi/M. Oddi	Ongoing - C15-50-19 - construction 2020/21
2016	4031611610	CP Minor Mtncce Ward 10	432,210	420,745	-	11,466	97.3%	E. Waite / P. McNab	% spent based on Councillor requests.
2016	4031617642	Sherman Access Retaining Wall	3,800,000	3,332,104	10,000	457,896	88.0%	M. Oddi	Complete - Close once commitments are paid/cleared
2016	4031618090	Bridge 090 - McMurray	1,100,000	162,407	26,729	910,864	17.2%	E. Waite / R. Sandoval	Ongoing multi-year project. Technical Study in 2018, ESA deferred to 2019. Design funding in 2020 but will be completed in 2021 due to external scope input delays. Construction in 2022.
2016	4031655522	State of the Infrastructure - Asset Management	570,000	268,099	-	301,901	47.0%	E. Waite / A. Jazvac	\$305k to be WIP funded to 2022 program.
2016	4031680681	Garner Rd-Hwy2 Wilson-Fiddlers	1,870,000	47,907	230,815	1,591,277	14.9%	E. Waite	The Study and EA is underway.
2017	4031755333	Butternuts on Beckett	50,000	19,682	26,051	4,267	91.5%	S. Jacob	Follow up with MNR on sign off. Should be completed before the Fall.
2017	4031780180	Mohawk - Wilson to Hwy 403	150,000	137,471	3,962	8,567	94.3%	E. Waite / D. Sharma	Funding being used for Mohawk/Rousseaux EA - McNiven to Hwy 403.
2017	4031780789	RR 56 - Rymal to ROPA 9	6,325,000	4,261,187	1,670,109	393,704	93.8%	M. Oddi	Ongoing - C15-50-19 - construction 2020/21
2017	4031711016*	Asset Preservation - Local Roads - 2017	10,945,580	10,494,637	159,009	291,934	97.3%	M. Oddi/P. McNab	Complete - pending final review/audit/payment.

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2018	4031811016	Asset Preservation - Local Roads - 2018	3,718,000	3,653,640	63,121	1,238	100.0%	M. Oddi	Complete - pending final review/audit/payment.
2018	4031811017	City Wide Road Priorities	5,900,000	5,459,288	62,980	377,732	93.6%	M. Oddi	Complete - pending final review/audit/payment. AODA treatments at Cannon & Wellington, Cannon & Catharine, Cannon & John still ongoing.
2018	4031811803	NBHD RD Priorities W3	900,000	-	-	900,000	0.0%	E. Waite / A. Jazvac	Funding to be allocated to future projects in Ward 3.
2018	4031811813	NBHD RD Priorities W13	900,000	-	-	900,000	0.0%	E. Waite / A. Jazvac	Funding to be allocated to future projects in Ward 13.
2018	4031817644	Claremont - Bin Wall Removal	4,950,000	210,850	162,956	4,576,193	7.6%	E. Waite / R. Sandoval	Ongoing - Expected to be tendered in Q4 or Q1 2022.
2018	4031818089	Bridge 089 - Creighton Rd	260,000	77,845	7,373	174,782	32.8%	E. Waite / R. Sandoval	Ongoing multi-year project. Technical Study in 2018, ESA deferred to 2019. Design funding in 2020 but will be completed in 2021 due to external scope input delays, Construction in 2022.
2018	4031818108	Bridge 108 - Indian Trail	130,000	17,217	-	112,783	13.2%	E. Waite / R. Sandoval	Ongoing multi-year project. Design to be completed in 2020, ESA deferred to 2019. Temporary Repairs to be completed in 2021. Replacement is now deferred from 2021 to 2023
2018	4031818150	Bridge 150 - Tapleystown Rd	290,000	124,021	16,021	149,958	48.3%	E. Waite / R. Sandoval	C15-12-20 - Project Completed in 2020 and is now in the warranty period.
2018	4031818159	Bridge 159 - RR 56 near Hall	200,000	30,787	5,052	164,160	17.9%	E. Waite / R. Sandoval	Ongoing multi-year project. ESA in 2018, Design in 2020/2021, Construction deferred from 2021 to 2022.
2018	4031818189	Bridge 189 - RR 56 near Kirk	200,000	28,813	1,070	170,118	14.9%	E. Waite / R. Sandoval	Ongoing multi-year project. ESA in 2018, Design in 2020/2021, Construction deferred from 2021 to 2022.
2018	4031818219	Structural Investigations and Reports - 2018	400,000	180,083	185,770	34,146	91.5%	E. Waite / R. Sandoval	Complete - Close once commitments are paid/cleared.
2018	4031818296	Bridge 296 - Governors Rd	330,000	82,057	4,506	243,437	26.2%	E. Waite / R. Sandoval	Ongoing multi-year project. Technical Study in 2018, ESA deferred to 2019. Design funding in 2020 but will be completed in 2021 due to external scope input delays, Construction in 2022.
2018	4031818313	Bridge 313 - Arkledun Ave	350,000	313,831	30,200	5,968	98.3%	E. Waite / R. Sandoval	Contract C15-36-19 is now complete. Project to stay open for warranty period.
2018	4031818366	Bridge 366 - Mud St W	1,840,000	298,530	1,542,275	(805)	100.0%	E. Waite / R. Sandoval	Contract C15-02-20 (BRH) is currently underway.
2018	4031818404	Bridge 404 - Harrison Rd	170,000	22,514	-	147,486	13.2%	E. Waite / R. Sandoval	Ongoing multi-year project. Design funding in 2018, however design will start in 2020 due to delays with hydraulic study. Construction in 2022.
2018	4031818407	Bridge 407 - Queenston Rd	700,000	109,993	275,983	314,025	55.1%	E. Waite / R. Sandoval	Ongoing multi-year project. Design/ESA in 2018/2019, Construction delayed to 2021.
2018	4031818437	Bridge 437 - Miles Rd	850,000	127,259	60,809	661,932	22.1%	E. Waite / R. Sandoval	Ongoing - multi-year project. Design deferred to 2019, construction deferred to 2021.
2018	4031818441	Bridge 441 - Harrison Rd	460,000	415,830	41,164	3,007	99.3%	M. Oddi	Complete - pending final review/audit/payment.
2018	4031818444	Bridge 444 - Guyatt Rd	284,000	25,205	6,132	252,664	11.0%	E. Waite / R. Sandoval	Project cancelled. Deterioration of the culvert is mostly limited to the ends. Since this is a low volume and low priority road within the overall network, other roadside safety maintenance options will be explored i.e. guiderail
2018	4031819104	Hewitson - Dupont to Barton	655,000	588,807	37,185	29,008	95.6%	M. Oddi	Complete - pending final review/audit/payment.
2018	4031860999	Closed Projects - Roads	68,661	63,392	-	5,269	92.3%	E. Waite / P. McNab	This project is primarily used to hold the contingency lines of purchase orders for several completed works until the maintenance period has expired. This allows for the closure of all the original project ID. % spent is dependent on maintenance required.
2018	4661820540	Traffic Signal Modernization Coordinated with ESI - 2018	650,000	261,077	-	388,923	40.2%	E. Waite / A. Jazvac	Surplus Gas Tax funding will be used to WIP fund 2022 Program.
2018	4241809604*	AR - Up Gage - 7th to Concession (W6 A/R)	1,010,000	887,902	50,000	72,098	92.9%	M. Oddi	Complete - pending final review/audit/payment.
2018	4241809701*	AR - Mall - private rd to Mohawk (W7 A/R)	350,000	295,070	8,406	46,525	86.7%	M. Oddi	Complete - pending final review/audit/payment.

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2018	4241809702*	AR - Thorner NHBD (North) (W7 A/R)	800,000	696,560	75,401	28,040	96.5%	M. Oddi	Complete - pending final review/audit/payment.
2019	4031911018	Asset Preservation - Balfour Neighbourhood	1,817,000	1,658,099	50,000	108,901	94.0%	M. Oddi	Complete - pending final review/audit/payment.
2019	4031911019	Asset Preservation - Buchanan Neighbourhood	1,870,000	1,705,941	95,119	68,940	96.3%	M. Oddi	Complete - pending final review/audit/payment.
2019	4031911020	Asset Preservation - Mountview Neighbourhood (Southwest Section)	2,402,000	2,128,765	140,689	132,546	94.5%	M. Oddi	Complete - pending final review/audit/payment.
2019	4031911021	Asset Preservation - Westdale South Neighbourhood (North Section)	2,517,000	1,336,656	482,269	698,075	72.3%	M. Oddi	Ongoing - C15-05-20 - 2020/21 construction
2019	4031911023	Fern / Cedar / Braeheid	1,580,000	990,136	127,366	462,498	70.7%	M. Oddi	Complete - pending final review/audit/payment.
2019	4031911024	Britannia & Cannon - Kenilworth to Strathearne / Garside / Cameron	870,000	796,010	-	73,990	91.5%	M. Oddi	Project to be closed on next report.
2019	4031911025	Dewitt - Highway 8 to Barton	900,000	61,550	19,734	818,716	9.0%	S. Jacob	Project scope was increased to include section on Hwy 8 to aid development requirements. Fall 2021 tender with Construction in 2022.
2019	4031911026	North Service Rd - Centennial Pkwy to Drakes	1,470,000	1,109,172	288,012	72,815	95.0%	M. Oddi	Complete - pending final review/audit/payment.
2019	4031911028	Strachan - James to east end	922,000	50,474	840,624	30,903	96.6%	M. Oddi	Ongoing - C15-07-21 - construction 2021
2019	4031911222	New Sidewalk Program - 2019	500,000	53,466	-	446,534	10.7%	E. Waite / A. Jazvac	List of location being compiled for 2021 construction.
2019	4031911601	Council Priority - Ward 1 Minor Rehabilitation	992,550	22,123	98,000	872,427	12.1%	E. Waite / P. McNab	% spent based on Councillor requests. \$390k to WIP fund Marion - Longwood to Dromore (4032019103).
2019	4031911602	Council Priority - Ward 2 Minor Rehabilitation	1,249,252	22,649	-	1,226,603	1.8%	E. Waite / P. McNab	% spent based on Councillor requests. \$1,030k earmarked for Durand Neighbourhood.
2019	4031911603	Council Priority - Ward 3 Minor Rehabilitation	1,145,790	22,121	75,000	1,048,670	8.5%	E. Waite / P. McNab	% spent based on Councillor requests.
2019	4031911604	Council Priority - Ward 4 Minor Rehabilitation	972,960	302,161	575,195	95,603	90.2%	E. Waite / P. McNab	% spent based on Councillor requests.
2019	4031911605	Council Priority - Ward 5 Minor Rehabilitation	863,523	111,777	67,017	684,729	20.7%	E. Waite / P. McNab	% spent based on Councillor requests. \$335k earmarked for First St N - south end to Galbraith Dr; \$67k for sidewalks - Valley Dr, Felker Cres and Faircourt Dr and \$190k for pedestrian Pathway in Green Acres Park.
2019	4031911606	Council Priority - Ward 6 Minor Rehabilitation	1,179,146	547,082	269,773	362,291	69.3%	E. Waite / P. McNab	% spent based on Councillor requests. \$265k earmarked for speed cushions at various locations in Ward 6.
2019	4031911607	Council Priority - Ward 7 Minor Rehabilitation	1,520,289	105,573	-	1,414,716	6.9%	E. Waite / P. McNab	% spent based on Councillor requests.
2019	4031911608	Council Priority - Ward 8 Minor Rehabilitation	1,529,206	24,779	445,000	1,059,427	30.7%	E. Waite / P. McNab	% spent based on Councillor requests.
2019	4031911609	Council Priority - Ward 9 Minor Rehabilitation	1,805,799	22,123	1,043,725	739,951	59.0%	E. Waite / P. McNab	% spent based on Councillor requests. \$60k earmarked for traffic calming - Bellagio, Showcase, Keystone, Fletcher & Gatestone.
2019	4031911610	Council Priority - Ward 10 Minor Rehabilitation	865,130	22,123	50,000	793,006	8.3%	E. Waite / P. McNab	% spent based on Councillor requests.
2019	4031911611	Council Priority - Ward 11 Minor Rehabilitation	1,449,744	23,473	-	1,426,271	1.6%	E. Waite / P. McNab	% spent based on Councillor requests.
2019	4031911612	Council Priority - Ward 12 Minor Rehabilitation	1,758,903	22,123	-	1,736,780	1.3%	E. Waite / P. McNab	% spent based on Councillor requests. Contract C15-63-21 Ancaster Heights awarded - \$1.3m p.o. to be processed.
2019	4031911613	Council Priority - Ward 13 Minor Rehabilitation	1,387,193	73,001	20,397	1,293,795	6.7%	E. Waite / P. McNab	% spent based on Councillor requests. \$35k earmarked for South St/Old Ancaster Rd and Ogilvie Intersection & Caley.
2019	4031911614	Council Priority - Ward 14 Minor Rehabilitation	1,387,871	44,017	26,000	1,317,854	5.0%	E. Waite / P. McNab	% spent based on Councillor requests.
2019	4031911615	Council Priority - Ward 15 Minor Rehabilitation	1,054,879	381,941	56,406	616,532	41.6%	E. Waite / P. McNab	% spent based on Councillor requests.

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2019	4031917943	Sherman Access East Retaining Wall Replacement	320,000	18,792	-	301,208	5.9%	E. Waite / R. Sandoval	Ongoing - multi-year project. Technical Study funding in 2019, Design funding in 2020 & 2022. Construction deferred from 2022 to 2023 due to the Claremont Access Steel facing wall removals scheduled in 2022.
2019	4031918048	Bridge 048 - Jones St, 110m w/o King St E	180,000	22,617	2,770	154,613	14.1%	E. Waite / R. Sandoval	Ongoing multi-year project. 2019 ESA, 2020 Design, 2022 Construction.
2019	4031918126	Bridge 126 - Regional Rd 56, 605m n/o Guyatt Rd	170,000	78,986	16,229	74,785	56.0%	E. Waite / R. Sandoval	Ongoing multi-year project. Project deferred due to future tunneling project at Golf Club Rd and R.R. 56. ESA to be completed in 2020, Design 2021, Construction 2023.
2019	4031918218	OSIM Bridge and Culvert Inspections - 2019	340,000	50,000	-	290,000	14.7%	E. Waite / R. Sandoval	\$290k to be WIP funded to 2022 program.
2019	4031918219	Structural Investigations and Reports - 2019	100,000	10,693	-	89,307	10.7%	E. Waite / R. Sandoval	\$90k to be WIP funded to 2022 program.
2019	4031918342	Bridge 342 - Westover Rd, 245m n/o Highway No. 8	320,000	68,680	16,987	234,333	26.8%	E. Waite / R. Sandoval	2019 Technical Study/ESA, 2020 Design, Construction deferred from 2022 to 2023
2019	4031918975	MTO/City Cost Shared Service Rd Culverts	5,000,000	226,146	-	4,773,854	4.5%	E. Waite / R. Sandoval	MTO project, City to Cost share. 2019 Tender, and 2020/2021 Construction. Updated completion date Q3 2021.
2019	4031919110	Barton - Parkdale to Talbot	2,270,000	21,611	106,298	2,142,091	5.6%	S. Jacob	Detailed design ongoing. Tender in Fall of 2021.
2019	4031919114	Cheever - Barton to Birge and Birge - Cheever to Wentworth	380,000	378,461	14,996	(13,457)	103.5%	M. Oddi	Complete - pending final review/audit/payment.
2019	4031919116	Haddon - Sterling to Marion	676,000	647,396	29,153	(548)	100.1%	M. Oddi	Complete - pending final review/audit/payment.
2019	4031919119	Sheaffe / Park / Mulberry (Central Nbhd (North))	2,467,000	546,196	1,752,032	168,772	93.2%	M. Oddi	Ongoing - C15-20-21 - construction 2021
2019	4031955944	Transportation EA - Hwy 56 - Rymal to Binbrook	237,000	64,904	96,386	75,711	68.1%	E. Waite / D. Sharma	On hold - waiting for another round of traffic counts.
2019	4031957944	PW Asset Management (PW-AM) System Evaluation	6,230,000	1,203,429	460,848	4,565,723	26.7%	P. Leishman	Delays have been experienced due to COVID and Infor underestimating the time required to define the enterprise level. Stage 1 is expected to be complete in Q3. The hiring of the EAM Core Team has been delayed as a result.
2019	4041910417	Retaining Wall Rehabilitation - 2019	850,000	48,814	68,019	733,167	13.7%	E. Waite / R. Sandoval	This account is used to fund maintenance, rehabilitation and replacement of Retaining Walls Citywide. 2019 allocation includes: C15-33-21 (AM) - RW Replacement Program at \$680K.
2019	4661920540	Traffic Signal Modernization Coordinated with ESI - 2019	1,090,000	791,887	277,988	20,125	98.2%	E. Soldo/M. Rahman	Ongoing - work in progress.
2019	4031919115*	Delena / Beland / Dunsmore	1,610,000	13,418	-	1,596,582	0.8%	S. Jacob	Construction started July 2021 and will be finished in Sept. 2022
2020	4032001099	Eng Services Staffing	5,570,000	3,685,174	-	1,884,826	66.2%	E. Waite / P. McNab	\$1,885 to be WIP funded to 2022 project.
2020	4032010006	Annual Minor Construction	270,000	18,358	192,153	59,489	78.0%	E. Waite / P. McNab	Ongoing - work in progress.
2020	4032011017	Beach - Woodward to Eastport	2,160,000	1,360,640	338,916	460,444	78.7%	M. Oddi	Complete - pending final review/audit/payment.
2020	4032011018	Book - Southcote to Glancaster	610,000	451,437	106,854	51,709	91.5%	M. Oddi	Complete - pending final review/audit/payment
2020	4032011020	Claremont Access Rehab	1,984,000	1,223,895	627,075	133,030	93.3%	E. Waite	Complete - pending final review/audit/payment. Additional funds are scheduled in 2023 for downbound resurfacing.
2020	4032011021	Dundas-First to Ham-Burl Line	2,000,000	54,241	2,431,422	(485,663)	124.3%	E. Waite / A. Jazvac	Phase 1 resurfacing from Burke St. to Kerns Rd. ongoing - C15-37-21 construction 2021. Phase 2 (2024 Construction) - Multi-Use Path (MUP); urbanization First St. to Avonsyde Blvd; and resurfacing between First St. and Burke Ave.
2020	4032011024	Fifty Road Escarpment Access	290,000	55,926	59,223	174,851	39.7%	E. Waite / A. Jazvac	Ongoing investigation with SNC to completed preliminary design of retaining walls - work in progress.
2020	4032011025	Galbraith - Second Street N	580,000	542,389	33,220	4,391	99.2%	M. Oddi	Complete - pending final review/audit/payment

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2020	4032011026	Mud - Paramount to Up Cent	3,410,000	79,449	978,931	2,351,621	31.0%	M. Oddi	Mud - Paramount to Isaac Brock ongoing - C15-03-21 - construction 2021. Balance to be constructed in 2022.
2020	4032011028	Southcote-Garner to Hwy 403 BR	680,000	573	-	679,427	0.1%	E. Waite / A. Jazvac	2021 design with construction in 2022.
2020	4032011029	Central Neighbourhood	461,000	230,821	171,435	58,744	87.3%	M. Oddi	Project is ongoing (C15-21-21).
2020	4032011222	Annual New Sidewalk Program	450,000	45,418	-	404,582	10.1%	E. Waite / A. Jazvac	List of location being compiled for 2021 construction.
2020	4032011225	Geotechnical Investigation	780,000	277,471	439,004	63,526	91.9%	E. Waite / P. McNab	Ongoing - work in progress.
2020	4032011226	Rymal Sidewalk-Up Sherman-Eva	50,000	36,488	7,565	5,947	88.1%	M. Oddi	Complete - pending final review/audit/payment
2020	4032011777	Pavement Degradation Funds	-	-	-	-	N/A	E. Waite / P. McNab	Holding account for fees collected for pavement degradation through the road cuts program. To be used to offset road rehabilitation/reconstruction costs.
2020	4032018019	Bridge 019 - Norman	180,000	1,748	19,812	158,440	12.0%	E. Waite / R. Sandoval	Project Deferred. Re-budget: 2027 ESA, 2028 Design, 2030 Construction. Project will be closed once PO is closed.
2020	4032018217	Bridge & Culvert Mtnc - ES	1,805,000	901,951	527,789	375,260	79.2%	E. Waite / R. Sandoval	\$360k to be WIP funded to 2022 program.
2020	4032018218	OSIM Bridge & Culvert Insp	310,000	173,133	54,130	82,737	73.3%	E. Waite / R. Sandoval	Inspections to be completed in 2020/2021. \$80k to be WIP funded to 2022 program.
2020	4032018219	Structural Investigation & Rp	60,000	8,051	-	51,949	13.4%	E. Waite / R. Sandoval	To be consolidated with 2021 project and then this project can be closed.
2020	4032018248	Bridge 248 - King St W	4,061,000	798,914	3,243,118	18,968	99.5%	E. Waite / R. Sandoval	Currently underway (C15-26-21)
2020	4032018372	Bridge 372 - Wilson St E	180,000	15,361	7,591	157,048	12.8%	E. Waite / R. Sandoval	Ongoing multi-year project. 2020 ESA, 2021 Design, 2023 Construction.
2020	4032018414	Bridge 414 - Miles Road	650,000	123,974	38,167	487,859	24.9%	E. Waite / R. Sandoval	Ongoing multi-year project. Design in 2020 and construction in 2021.
2020	4032018452	Bridge 452 - Centennial	409,000	382,329	17,779	8,892	97.8%	E. Waite / R. Sandoval	Account to remain open. Dillon Consulting is completing bi-annual monitoring in 2020 & 2021.
2020	4032019103	Marion - King to Dromore	290,000	573	-	289,427	0.2%	E. Waite / A. Jazvac	Ongoing - work in progress. Councillor contributed W1 Minor Maintenance funds to extend project limits. Construction 2022.
2020	4032019105	Glenmorris (York Heights Nbhd)	290,000	573	-	289,427	0.2%	E. Waite / A. Jazvac	2021 design with construction in 2022.
2020	4032019106	Hillcrest - Chedoke Recon	200,000	231,860	-	(31,860)	115.9%	M. Oddi	Ongoing construction (C15-10-20).
2020	4032019108	Scenic-Chateau to Up Paradise	140,000	573	-	139,427	0.4%	E. Waite / A. Jazvac	2021 design with construction in 2024.
2020	4032049555	QA-QC Service Contract 2020	140,000	661	-	139,339	0.5%	M. Oddi	\$140k to be WIP funded to 2022 program.
2020	4032055040	Rymal EA-Dartnall to Up James	425,000	102,013	250,196	72,791	82.9%	E. Waite / D. Sharma	Ongoing - work in progress.
2020	4032055522	SoTI - Asset Management	570,000	198,851	-	371,149	34.9%	E. Waite / A. Jazvac	\$370k to be WIP funded to 2022 program
2020	4032055588	O Reg 588 17 Compliance AMPD	450,000	138,887	54,962	256,151	43.1%	E. Waite / A. Jazvac	Ongoing - work in progress. Anticipate completion by year end 2021.
2020	4032058001	Consult and Accommodation	120,000	941	3,006	116,053	3.3%	E. Waite / D. Sharma	Ongoing - work in progress.
2020	4032060999	Closed Projects - Roads	252,000	(1,053)	372,218	(119,165)	147.3%	E. Waite / P. McNab	This project is primarily used to hold the contingency lines of purchase orders for several completed works until the maintenance period has expired. This allows for the closure of all the original project ID. % spent is dependent on maintenance required.
2020	4042010004	Escarpment Slope Stabilization	1,034,000	104,365	739,870	189,765	81.6%	E. Waite / R. Sandoval	\$170k to be WIP funded to 2022 program
2020	4042010417	Annual Retaining Wall Rehab	850,000	166,507	108,083	575,409	32.3%	E. Waite / R. Sandoval	\$360k to be WIP funded to 2022 program.

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2020	4242009401	AR - Greenhill - Dundonald etc.	2,130,000	1,055,576	100,000	974,424	54.3%	M. Oddi	Complete - pending final review/audit/payment.
2020	4242009601*	AR - Quinn - Ridley etc.	900,000	644,512	62,882	192,605	78.6%	M. Oddi	Complete - pending final review/audit/payment.
2020	4242009701*	AR - Eastmount Nbhd	1,920,000	896,924	103,628	919,449	52.1%	M. Oddi	C15-38-20 complete - pending final review/audit/payment - \$920k surplus for Mountain Park to be coordinated in 2022 with water.
2021	4032101099	Eng Services Staffing	5,570,000	1,927,381	-	3,642,619	34.6%	E.Waite	To fund Engineering Services staffing costs through capital for work on road related capital projects, both in-year and future.
2021	4032101999	Lakeside Litigation	316,275	-	309,925	6,350	98.0%	M. Oddi	Pending litigation.
2021	4032110006	Annual Minor Construction	330,000	54,562	63,752	211,686	35.9%	E.Waite	Ongoing - work in progress.
2021	4032110011	HWY 8 Escarpment Retaining	1,500,000	22,428	1,453,756	23,816	98.4%	E.Waite	Contract currently underway (C15-26-51)
2021	4032111020	Paramount - Atlas to Old Mud	3,500,000	20,225	2,567,730	912,045	73.9%	M. Oddi	Ongoing - work in progress (C15-22-21)
2021	4032111021	Brock-Concession 4 W to Safari	3,800,000	266	1,510,000	2,289,734	39.7%	M. Oddi	Ongoing - work in progress (C15-22-21)
2021	4032111022	Kenilworth-Barton-Roxborough	1,400,000	-	-	1,400,000	0.0%	E.Waite	Fall tender - 2022 construction.
2021	4032111024	Southcote - Book to Garner	830,000	-	-	830,000	0.0%	E.Waite	Fall tender - 2022 construction.
2021	4032111025	Charlton-Sherman Acc-Wentworth	520,000	229	396,839	122,932	76.4%	M. Oddi	Ongoing - C15-46-21 - construction 2021.
2021	4032111026	StoneChurch-U James-Wellington	1,200,000	209	431,729	768,062	36.0%	M. Oddi	Ongoing - C15-55-21 - construction 2021.
2021	4032111028	Stone Church-Golf Links-Omni	1,600,000	168	-	1,599,832	0.0%	M. Oddi	Ongoing - C15-54-21 - construction 2021.
2021	4032111029	Wilson - Rousseaux to Filman	4,000,000	-	-	4,000,000	0.0%	E.Waite	Fall tender - 2022 construction.
2021	4032111222	Annual New Sidewalk Program	450,000	-	4,396	445,604	1.0%	E.Waite	List of location being compiled for 2021 construction.
2021	4032111225	Geotechnical Investigation	720,000	4,049	375,023	340,929	52.6%	E.Waite	Ongoing - work in progress.
2021	4032111777	Pavement Degredation Funds	-	-	-	-	N/A	N/A	Holding account for fees collected for pavement degradation through the road cuts program. To be used to offset road rehabilitation/reconstruction costs.
2021	4032117144	Claremont Access-Walls 1 & 2	150,000	-	-	150,000	0.0%	E.Waite	Ongoing multi-year project. Technical Study in 2021, Design in 2020 and construction in 2021, Design in 2024, Construction in 2026.
2021	4032118217	Bridge & Culvert Mtnc - ES	2,800,000	70,963	581,361	2,147,676	23.3%	E.Waite	This account is used to fund maintenance, minor rehabilitation / urgent bridge projects: Current 2021 allocation includes Bridge 235-South Service Road (CS-\$506K); Bridge 289-Upper Sherman Scaling (TOM-\$27.3k); Bridge 329-Burlington St. (ES-\$69k+\$237k); Bridge 451-HWY 5 (AM-\$280k); and C12-01-21 (AM-\$55k). Future planning includes a large capital maintenance contract for bridge railing systems Citywide and Waterproofing / Wearing surface Citywide.
2021	4032118218	OSIM Bridge & Culvert Insp	310,000	-	-	310,000	0.0%	E.Waite	Ongoing - work in progress.
2021	4032118219	Structural Investigation & Rp	360,000	-	226,145	133,855	62.8%	E.Waite	Ongoing - work in progress.
2021	4032118279	Bridge 279 - Safari	150,000	-	-	150,000	0.0%	E.Waite	Ongoing multi-year project. Design in 2021, Construction in 2023.
2021	4032118282	Bridge 282-Longwood Hwy 403	1,500,000	66,971	43,043	1,389,987	7.3%	E.Waite	Construction in 2021.
2021	4032118329	Bridge 329 - Burlington St E	150,000	49,252	83,135	17,613	88.3%	E.Waite	2021 New Project - Condition Survey Study.
2021	4032119102	Arvin - Dosco to Jones	150,000	-	-	150,000	0.0%	E.Waite	2021 design with construction in 2023.
2021	4032119104	Hatt & Bond - King to Market	150,000	-	-	150,000	0.0%	E.Waite	2021 design with construction in 2023.
2021	4032119105	Barton - Ottawa to Kenilworth	150,000	-	-	150,000	0.0%	E.Waite	2021 design with construction in 2025.
2021	4032119106	Kelvin - Old Orchard to s end	150,000	-	-	150,000	0.0%	E.Waite	2021 design with construction in 2022.
2021	4032119108	Concession & Mountain Brow	150,000	-	-	150,000	0.0%	E.Waite	2021 design with construction in 2022.
2021	4032119109	Scenic - Mohawk to Chateau Crt	150,000	-	-	150,000	0.0%	E.Waite	2021 design with construction in 2022.

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2021	4032119111	HWY 8 - Bond to Woodleys Lane	970,000	237,665	701,939	30,396	96.9%	M. Oddi	Ongoing - construction 2021/2022 (C15-26-21)
2021	4032119112	Strathearne-Main to Britannia	150,000	-	-	150,000	0.0%	E.Waite	2021 design with construction in 2022.
2021	4032119114	Pinelands - Teal - et al	150,000	-	-	150,000	0.0%	E.Waite	2021 design with construction in 2024.
2021	4032119115	Strathearne - Brampton to gate	150,000	-	-	150,000	0.0%	E.Waite	2021 design with construction in 2024.
2021	4032119122	Barton - Sherman to Ottawa	150,000	-	-	150,000	0.0%	E.Waite	2021 design with construction in 2023.
2021	4032149555	QA-QC Service Contract 2021	205,000	-	-	205,000	0.0%	E.Waite	Ongoing - work in progress.
2021	4032155102	Facilitation for MCEA PICs	50,000	-	34,865	15,135	69.7%	E.Waite	The Study and EA is underway and should be completed on schedule.
2021	4032155140	Dickenson EA	450,000	5,499	-	444,501	1.2%	E.Waite	The Study and EA is underway.
2021	4032155141	West 5th EA - Rymal to Stone	250,000	-	-	250,000	0.0%	E.Waite	The Study and EA is underway and should be completed on schedule.
2021	4032155145	Escarpment Erosion Study	350,000	-	-	350,000	0.0%	E.Waite	Multi-year assignment with McMaster University under Procurement Policy 11 to determine erosion rates at various escarpment crossings Citywide.
2021	4032155522	SoTI - Asset Management	200,000	-	170,282	29,718	85.1%	E.Waite	Various reporting currently under development including Asset Management Plan for Provincial Compliance. Further budget allocations suspended.
2021	4032155556	Mapping Update	118,000	739	36,879	80,382	31.9%	D. Lamont	Ongoing - work in progress.
2021	4032158001	Consult and Accomodation	120,000	-	-	120,000	0.0%	E.Waite	\$120k to be WIP funded to 2022 program.
2021	4032162073	Field Data Systems Program	157,000	2,845	-	154,155	1.8%	D. Lamont	Ongoing - work in progress.
2021	4042110004	Escarpment Slope Stabilization	1,300,000	3,751	522,454	773,795	40.5%	E.Waite	This account is used to fund maintenance, minor rehabilitation / urgent escarpment slope stabilization projects: 2021 allocation includes: Partial funding (\$460k) for C15-49-20(AM) - Sherman Access West.
2021	4042110417	Annual Retaining Wall Rehab	1,454,000	45,730	472,516	935,754	35.6%	E.Waite	This account is used to fund maintenance, rehabilitation and replacement of Retaining Walls Citywide. 2021 allocation includes: RW0092-Studholme RW Replacement; RW0449/484/485/486-Turnbull Road-RW Replacements; RW0530 / RW0531 Scenic Dr.- RW repairs; RW0039/40-Jerseyville Road; RW0069-Wilson St E and RW0540-Fenell Ave-RW Repairs.
2021	4242109142*	W14 Complete St Enhancement	300,000	-	-	300,000	0.0%	M. Field	Project has not yet started.
2021	4242109501*	Albright-Quigley to Nicklaus	300,000	-	-	300,000	0.0%	M. Oddi	Ongoing - construction 2021 (C15-66-21).
2021	4242109502*	Greenford - Queenston to end	370,000	180	362,710	7,110	98.1%	M. Oddi	Ongoing - construction 2021 (C15-47-21).
2021	4242109506*	Oakland-Kentley to Ellingwood	590,000	-	-	590,000	0.0%	M. Oddi	Ongoing - construction 2021 (C15-61-21).
2021	4242109507*	Ellingwood Sidewalks	410,000	-	-	410,000	0.0%	M. Oddi	Ongoing - construction 2021 (C15-61-21).
2021	4242109801*	Inverness & Arcade	500,000	37,584	300,010	162,405	67.5%	M. Oddi	Ongoing - construction 2021 (C15-06-21).
2021	4242109802*	Monarch & West 2nd	750,000	74,193	417,043	258,764	65.5%	M. Oddi	Ongoing - construction 2021 (C15-06-21).
2021	4242110555	2021 Chargebacks - Area Rating	-	270,779	-	(270,779)	N/A	N/A	To fund Engineering Services staffing costs through capital for work on Area Rating related capital projects, both in-year and future.
2021	4662115820	Traffic Counts Program	300,000	80,890	45,509	173,601	42.1%	M. Field	Project currently underway. Remaining funds to be spent in 2021.

Sub-Total Roads

263,116,402 96,679,263 46,982,984 119,454,154 54.6%

Traffic Program

2014	4031420425	HWDSB - Upper Wentworth & Fieldway	250,000	412,801	-	(162,801)	165.1%	M. Field	Project Complete - This project is to be cost recovered from the school board (funds not recovered yet) Work has been completed and legal is reviewing.
2015	4041514012	New Traffic Signal - Fifty & South Service Rd (Walmart)	500,000	64,324	-	435,676	12.9%	M. Field	Project Complete - To be closed once payment received from Walmart. (In discussion with Dev.Eng.).
2016	4031655642	Victoria - 2-way Conversion	360,000	283,235	99,630	(22,865)	106.4%	M. Field	Project completed. Final review and payments to be processed.

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2016	4031655643	Area Specific TM Plans	507,970	197,948	49,794	260,228	48.8%	M. Field	Project Underway - Many works in progress. Substantial use of funds is expected to occur by end of Q4 2021.
2016	4661620630	Two Way Road Conversion	630,000	355,608	72,186	202,206	67.9%	M. Field	Project underway - Caroline Street from King to York (Design ready for implementation) – PIC and final scheduling pending. Hess Street from York to Barton – Design at 60%, construction required (proposed for coordination with Cannon St works in 2023) Additional funding may be required to reconstruct two signals Cannon & Hess and York & Hess.
2017	4031720722	North End Traffic Management Plan (NETMP) Study	250,000	130,189	-	119,811	52.1%	M. Field	Program delayed due to COVID-19, engagement has been very limited, remaining funds to be utilized in 2021.
2017	4661720721	Pedestrian Crossovers	1,000,000	668,412	115,475	216,114	78.4%	M. Field	Project is on going (C15-08-09 and C15-09-21).
2017	4661720726	New Traffic Signal - Dundas @ Evans/Skinner	250,000	22,442	-	227,558	9.0%	M. Field	Works in progress: Funding associated with Development. Temp Signal installed, awaiting Perm Signal works. Completion likely to take place by Q4 2021/ Q2 2022.
2018	4661820008	New Traffic Signal Installation Program - 2018	600,000	447,715	35,761	116,524	80.6%	M. Field	Project Complete - Pending final payment and holdback release. (Airport & KF Aerospace and Wellington & Cannon - bump out).
2018	4661820821	New Traffic Signal - Drakes @ North S Rd	350,000	44,531	-	305,469	12.7%	M. Field	Project delayed due to advanced design. Design 2021, construction 2022.
2018	4661820822	New Traffic Signal - Fifty @ North S Rd	80,000	26,992	42,852	10,156	87.3%	M. Field	Project Delayed - On hold pending review and coordination with MTO.
2018	4661820823	New Traffic Signal - Fruitland@North S R	80,000	26,849	42,992	10,159	87.3%	M. Field	Project Delayed - On hold pending review and coordination with MTO.
2019	4031955622	Active Transport Benchmarking - 2019	48,000	41,782	8,655	(2,437)	105.1%	M. Field	Project Underway - Eco Counter works transferred to TOM. Upcoming works scheduled in 2021, additional future funding will need to be determined.
2019	4031980940	New Signal - Garner @ Hwy 6	400,000	-	-	400,000	0.0%	M. Field	Project Delayed - Development project not started - Pending further coordination and scheduling with MTO.
2019	4661920001	ATMS - Advanced Traffic Management System - 2019	2,250,000	231,740	362,816	1,655,444	26.4%	M. Field	WIP fund \$750K for 2022 ATMS project.
2019	4661920008	New Traffic Signal Installation Program	760,000	353,120	10,517	396,363	47.8%	M. Field	85k deposited by Development to cover the signal hardware costs associated with NSR & Lakeview IPS 240K Development Deposit Expected to cover Signal works associated with the Aeropark Development: Up. James & Dickenson (40K), Up. James & Glanair (50K), Glanair & Aeropark (110K) including signage (20K) plus 20k contingency. 7K to be deposited to complete Garner Rd Widening Signage Works (MS) 150K To be deposited to complete Airport Rd & Provident/East Cargo signal works. Aug 9, 2021 MS
2019	4661920019	Traffic Controller Replacement - 2019	720,000	345,143	-	374,857	47.9%	M. Field	WIP fund \$375K (remaining balance) for 2022 Traffic Controller Replacement project.
2019	4661920921	New Traffic Signal - Waterdown Rd/Mill St @ Mountain	250,000	-	-	250,000	0.0%	M. Field	Project Delayed - Project on hold - Development related. Further action to be confirmed with Planning & Development.
2019	4661920922	New Traffic Signal - Rymal Rd west of Walmart Access	100,000	26,214	34,265	39,521	60.5%	M. Oddi	Ongoing - construction 2020/21 (C15-50-19).
2019	4661920923	New Traffic Signal - RR 56 at Dalgleish Rd	250,000	105,690	18,293	126,018	49.6%	M. Field	In Construction, signal completed and awaiting activation.
2019	4661920925	Traffic Signal Modifications - First Rd at Mud St	150,000	116,709	-	33,291	77.8%	M. Field	Project Underway - Signal activation scheduled for June - (Project managed by Development Construction). Targeted completion date Q2 2021.
2019	4661920926	New Traffic Signal - Rymal at Canadian Tire Access	200,000	15,580	107,479	76,941	61.5%	M. Oddi	Ongoing - construction 2020/21 (C15-50-19).
2019	4661920927	New Traffic Signal - Rymal (opposite Celestial Crescent)	100,000	3,751	53,038	43,211	56.8%	M. Oddi	Ongoing - construction 2020/21 (C15-50-19).
2019	4661920930	Neighbourhood Speed Reduction Initiative	1,300,000	697,227	-	602,773	53.6%	M. Field	Completing Phase 2 of project in Spring/Summer 2021. Phase 3 to begin in Fall 2021.

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YEAR APPROVED	PROJECT ID	DESCRIPTION	APPROVED BUDGET (\$)	ACTUAL EXPENDITURES (\$)	PO COMMITMENTS (\$)	AVAILABLE BALANCE (\$) d = a - b - c	% COMPLETE e = (b+c) / a	Project Manager	STATUS EXPLANATION as of June 30, 2021
			a	b	c	d	e		
2019	4661920988	Signal Controller Wrapping Project	150,000	14,723	41,921	93,356	37.8%	M. Field	Contract in place, cabinet wrapping beginning in Q3 2021 continuing into Q4 2022.
2019	4661955942	Victoria Ave N - One-way to Two-way Traffic Conversion - Phase 2	450,000	325,011	61,048	63,940	85.8%	M. Field	Project completed. Final review and payments to be processed.
2019	4661955946	Autonomous / Connected Vehicles	300,000	-	-	300,000	0.0%	M. Field	Testbed is up and running. Projects are on-going in 2021.
2020	4032020048	Durable Pavement Markings	550,000	1,819	-	548,181	0.3%	M. Field	WIP fund \$545K (remaining balance) for 2022 Durable Pavement Markings (New Installations).
2020	4662015820	Traffic Counts Program	172,518	118,968	-	53,551	69.0%	M. Field	WIP fund \$50K (remaining balance) for 2022 Traffic Counts Program.
2020	4662016102	Traffic Calming	300,000	126,047	97,500	76,453	74.5%	M. Field	WIP fund \$75K (remaining balance) for 2022 Traffic Calming project.
2020	4662020001	ATMS-Advanced Traffic Mgmt	750,000	66,654	-	683,346	8.9%	M. Field	Consultant Assignment underway to determine strategic direction of the ATMS program. This assignment will include determining funding allocation for the program.
2020	4662020011	Traffic Signal Upgrades	450,000	380,738	-	69,262	84.6%	M. Field	WIP fund \$69K (remaining balance) for 2022 Traffic Signal Upgrades project.
2020	4662020012	Wilson-Victoria-Sherman TwoWay	300,000	-	-	300,000	0.0%	M. Field	Project has not yet started.
2020	4662020017	Traffic Signal LED Upgrade	50,000	21,443	-	28,557	42.9%	M. Field	Project Completed in 2020, remaining funds used in 2021.
2020	4662020019	Annual Traffic Control RP 20	400,000	64,891	-	335,109	16.2%	M. Field	Project underway, controller replacements continuing to end of 2021 and into 2022.
2020	4662020020	New Signal - Rymal @ Arrowhead	180,000	471	-	179,529	0.3%	M. Field	Project to be completed Q3 2021 (C15-09-21 (TR)).
2020	4662020021	New Signal - Center Rd	300,000	-	-	300,000	0.0%	M. Field	Construction of full traffic signal at Concession 8 & Centre Rd (Waterdown) Design 2021, Construction 2022
2020	4662020023	New Signal-King@Kenilwrth Ramp	250,000	-	-	250,000	0.0%	M. Field	Project to be completed under C15-08-21(TR).
2020	4662020024	New Signal - Glanair	375,000	350,313	36,986	(12,300)	103.3%	M. Field	Project completed. Final review and payments to be processed in Q2 2021.
2020	4662020026	New Signal @ 36 Dundas	250,000	55,168	-	194,832	22.1%	M. Field	Works in progress: Funding associated with Dundas & Leavitt development.
2020	4662020028	New Signal-StoneChurch@Chesley	130,000	259	-	129,741	0.2%	M. Field	Project to be completed Q3 2021 (C15-09-21 (TR)).
2020	4662020029	New Signal - Bernie Custis	300,000	-	-	300,000	0.0%	M. Field	Funding associated with construction of a full traffic signal at Cannon St & Melrose Ave. Require PIC and confirmation from Councillor.
2020	4662020050	Engagement - Vision Zero	500,000	3,283	-	496,717	0.7%	M. Field	Program delayed due to COVID, remaining funds to be used once restrictions lift.
2020	4662020051	Education - Vision Zero	400,000	234,573	-	165,427	58.6%	M. Field	Monthly campaigns continuing throughout 2021.
2020	4662020052	Evaluation - Vision Zero	200,000	89,769	13,791	96,440	51.8%	M. Field	Review of Vision Zero program by consultant.
2020	4662020053	Eng Priorities - Vision Zero	460,000	229,775	-	230,225	50.0%	M. Field	Program delayed due to COVID, remaining funds to be used once restrictions lift.
2020	4662020210	Queen-Main to King TwoWay PH2	500,000	(0)	125,000	375,000	25.0%	M. Field	Project on hold. Pending completion of private development at King & Queen.
2020	4662020522	Traffic Eng - Signal Design	155,000	111,167	17,026	26,807	82.7%	M. Field	Project Underway - Funding to be utilized to undertake the design of: Centre Road & Concession 8, Regional Rd 56 & Kirk Rd, Old Guelph & York Rd and Upper James & White Church. Target completion Q4 2021. Funding used to cover design of Rymal Road Project.

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2020	4662020525	IPS - Intersection Ped Signal	370,000	8,612	8,910	352,477	4.7%	M. Field	Works to be completed under: C15-09-21: Upper Wentworth & East 24th, Up Sherman & Rowntree/Atherley. C15-08-21:Wentworth & 150m n/o Cannon, Targeted completion date, Q4 2021.
2020	4662020531	APS - Accessible Ped Signals	100,000	6,134	-	93,866	6.1%	M. Field	Plan to implement up to \$100K of locations within 2021.
2020	4662020720	Plastic Pavement Marking Rehab	400,000	270,221	-	129,779	67.6%	M. Field	Project ongoing (C15-08-09 and C15-09-21).
2020	4662020721	Pedestrian Crossovers	300,000	158,010	-	141,990	52.7%	M. Field	Project ongoing (C15-08-09 and C15-09-21).
2021	4242109104*	Traffic Calming Ward 1	60,000	-	-	60,000	0.0%	R. Krantz	Project has not yet started.
2021	4242109105*	Bumpouts Sanders & Hollywood	40,000	-	-	40,000	0.0%	M. Rahman	Project has not yet started.
2021	4242109106*	Raised Intersectn Kng & Haddon	150,000	-	-	150,000	0.0%	M. Field	Project has not yet started.
2021	4242109202*	Traffic Calming W2 various	79,500	-	-	79,500	0.0%	M. Field	Work completed in summer 2021.
2021	4242109203	Beasley Nbhd Safety Audit	149,999	-	-	149,999	0.0%	M. Field	Project to begin late summer 2021.
2021	4242109204*	Curb Extension - MacNab & Barton	92,000	-	-	92,000	0.0%	M. Field	Deferred to 2022.
2021	4242109604*	Traffic Calming W6 various	259,200	-	-	259,200	0.0%	M. Field	Project has not yet started.
2021	4242109606*	Dynamic Speed Signs Ward 6	57,000	-	-	57,000	0.0%	M. Field	Signs purchased and received. Money to be transfer to DSS account.
2021	4242109702*	Speed Cushion Brigade	35,000	-	-	35,000	0.0%	M. Field	Project has not yet started.
2021	4242109703*	Speed Cushion Delancey	21,000	-	-	21,000	0.0%	M. Field	Project has not yet started.
2021	4662110012	Railway Road Crossing Rehab	150,000	-	-	150,000	0.0%	M. Field	No capital work planned for 2021.
2021	4662110018	Cootes Drive_Spencer Creek	280,000	-	-	280,000	0.0%	M. Field	Project has not yet started.
2021	4662116102	Traffic Calming	300,000	-	-	300,000	0.0%	M. Field	Spring and Fall installations scheduled.
2021	4662120011	Traffic Signal Upgrades	300,000	45,986	-	254,014	15.3%	M. Field	Project ongoing.
2021	4662120013	Signal Mod - Nebo @ Rymal	200,000	-	-	200,000	0.0%	M. Field	Project associated with Nebo Rd reconstruction, Design 2021, Construction 2022.
2021	4662120017	Traffic Signal LED Upgrade	200,000	71,293	-	128,707	35.6%	M. Field	Project completed at end of Q2 2021.
2021	4662120019	Annual Traffic Control RP 21	200,000	-	-	200,000	0.0%	M. Field	Project underway, controller replacements continuing to end of 2021 and into 2022.
2021	4662120048	Durable Pavement Markings	250,000	61,603	-	188,397	24.6%	M. Field	Project ongoing.
2021	4662120050	Engagement - Vision Zero	50,000	-	-	50,000	0.0%	M. Field	Program delayed due to COVID, remaining funds to be used once restrictions lift.
2021	4662120051	Education - Vision Zero	400,000	111,688	-	288,312	27.9%	M. Field	Program delayed due to COVID, remaining funds to be used once restrictions lift.
2021	4662120052	Evaluation - Vision Zero	50,000	6,228	20,120	23,652	52.7%	M. Field	Review of Vision Zero program by consultant.
2021	4662120053	Eng Priorities - Vision Zero	300,000	56,608	50,000	193,392	35.5%	M. Field	Project Account to fund PXO Upgrade at Mt Brow & Ellsworth (MS).

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2021	4662120126	New Signal - Nebo @ Twenty	250,000	-	-	250,000	0.0%	M. Field	Project associated with Nebo Rd reconstruction, Design 2021, Construction 2022.
2021	4662120132	Wentworth St Modifications	100,000	-	-	100,000	0.0%	M. Field	Redesign Wentworth between Barton & Burlington (Potential TWLTL). Operational and railway crossing impacts to be considered. Not Started.
2021	4662120140	New bump-outs at Barton	60,000	-	-	60,000	0.0%	M. Field	Works to be completed in 2021 (CR15-08-21(TR)).
2021	4662120522	Traffic Eng - Signal Design	250,000	-	-	250,000	0.0%	M. Field	Funding to be utilized to undertake the design of future locations and contract administration as per program mandate.
2021	4662120526	New IPS - Barton @ Milton	170,000	-	-	170,000	0.0%	M. Field	Duplicate project. Separate funding from council motion (4241909309). \$170k to be used to WIP fund 2022 Pedestrian crossings.
2021	4662120527	New IPS - Sherman @ Dunsmure	170,000	-	-	170,000	0.0%	M. Field	Duplicate project. Separate funding from council motion (4241909309). \$170k to be used to WIP fund 2022 Pedestrian crossings.
2021	4662120528	New IPS - Wentworth @ King WLM	170,000	-	-	170,000	0.0%	M. Field	Duplicate project. Separate funding from council motion (4241909309). \$170k to be used to WIP fund 2022 Pedestrian crossings.
2021	4662120529	Upper James - Ped Improvements	600,000	517	-	599,483	0.1%	M. Field	Project ongoing.
2021	4662120531	APS - Accessible Ped Signals	100,000	-	-	100,000	0.0%	M. Field	Project has not yet started.
2021	4662120540	Signal Moderniz Coord with ESI	360,000	43,596	-	316,404	12.1%	M. Field	Project Funding associated with scheduled construction of North Waterdown Drive (e/w corridor). Parkside & Robson, Parkside & Boulding, Parkside & North Waterdown Drive and North Waterdown Drive & Rail Trail IPS. 2022/2023.
2021	4662120720	Plastic Pavement Marking Rehab	500,000	-	-	500,000	0.0%	M. Field	Project has not yet started.
2021	4662120722	Overhead Sign Structure	500,000	-	-	500,000	0.0%	M. Field	Project has not yet started.
2021	4662141105	Repave Upper Ottawa rear lot	100,000	-	-	100,000	0.0%	M. Field	Project has not yet started.
<i>Sub-Total Traffic Program</i>			27,382,187	7,653,569	1,526,056	18,202,563	33.5%		
<i>Operations and Maintenance</i>									
2017	4031710715	Railway Crossings - Review and Upgrades	2,563,000	318,204	400,815	1,843,981	28.1%	M. Field	Project Underway - Repair work being coordinated and planned for 2021.
2020	4032011045	LINC Rehabilitation	3,900,000	3,343,757	57,750	498,493	87.2%	M. Field	Project is ongoing for annual repairs of the LINC until such time as reconstruction takes place.
2020	4662020722	Overhead Sign Structure	500,000	10,794	-	489,206	2.2%	M. Field	WIP fund \$50K for 2022 Overhead Sign Structure project.
2015	4031541910	Snow Disposal Facility	2,085,000	468,805	20,728	1,595,468	23.5%	M. Field	Project Underway - North end land acquisition with Portfolio Mgmt. Group.
2017	4041757722	Road Operations - GPS/AVL Service	470,000	384,752	-	85,248	81.9%	M. Field	Ongoing – work in progress. Spending to include purchasing modems, AVL Kits and installations where required for TOM vehicles. Q1,2,3,&4
2017	4041757723	CMMS Mobile Application	360,000	303,231	-	56,769	84.2%	M. Field	System is live and still being used for Street Lighting & Catch Basin Inspection programs. No further upgrades or enhancements to be made due to the EAM implementation. System licenses have been renewed until Spring 2022 and will be renewed and used until the EAM rollout fully replaces City Works.
2019	4031910012	Railway Roadway Crossings Rehab Program - 2019	150,000	84,168	78,851	(13,020)	108.7%	M. Field	PO commitment currently being investigated.
2019	4031951410	Roads Small Equip Purchase - 2019	50,000	13,884	-	36,116	27.8%	M. Field	Project Underway - Inventory, warranty and replacement requirements reviewed. All remaining funds to be spent by Q3 2021.
2019	4041910017	Street Lighting Capital Program - 2019	500,000	128,994	49,423	321,584	35.7%	M. Field	James St. Underpass Lighting - \$217K (Design is complete, PO requisition is in process); John St. Underpass Lighting - \$104.5K

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2019	4041941963	Brock Rd and Rockton Yard Improvements	442,000	83,164	31,738	327,098	26.0%	M. Field	Project Underway - Currently working on various Service Improvements. Anticipated completion in Q4 2021.
2020	4032010012	Railway Road Crossing Rehab	150,000	2,542	8	147,450	1.7%	M. Field	Billing invoices and expenses need to be reviewed and confirmed.
2020	4032011224	Annual Sidewalk Replacement	750,000	660,263	25,000	64,737	91.4%	M. Field	Work on going under various contracts utilizing this funding source.
2020	4032017241	Fencing & Sound Barrier Rehab	150,000	57,645	11,242	81,113	45.9%	M. Field	Work utilizing this account is completed on an as needed basis
2020	4032017677	Preventative Maintenance 2020	2,000,000	1,580,588	-	419,412	79.0%	M. Field	Funds allocated to 2021 program. Status explanation same as 4032117677. Construction began in July 2021. Currently the project is on target and within budget.
2020	4032018216	Bridge & Culvert Mtnc - TOM	150,000	-	-	150,000	0.0%	M. Field	The funds will be used as unexpected repairs arise.
2020	4032041042	District Wst-Dundas Changeroom	20,000	14,595	-	5,405	73.0%	M. Field	Project Underway - Facilities run project expected completion Q3 2021.
2020	4032041065	Snow Disposal - Yard Improve	350,000	-	-	350,000	0.0%	M. Field	Project Delayed - Waiting for Land acquisition. This project is to improve the Snow Disposal Land, when appropriate location found.
2020	4032041762	Facility Yard Maintenance 2020	98,000	70,296	-	27,704	71.7%	M. Field	Project Underway - Remaining funds allocated to Brock Road Yard project.
2020	4032049040	District Sth-Outside Electric	175,000	15,472	3,041	156,488	10.6%	M. Field	Project Underway - Facilities run project expected completion Q3 2021.
2020	4032051410	Roads Small Equip Purchase	50,000	12,198	36,970	833	98.3%	M. Field	Project Underway - Inventory review delayed due to COVID-19, replacement inventory to be purchased. All remaining funds to be spent by Q4 2021.
2020	4042010017	Street Lighting - Capital	400,000	180,711	59,354	159,935	60.0%	M. Field	John St. Underpass Lighting - \$125.5K (Design is complete, 0% construction); Un-assigned \$34,500
2020	4042011351	Roads - Alleyway Rehab	100,000	-	59,999	40,001	60.0%	M. Field	Project delayed. Awaiting for completion of Alleyway Strategy Report expected Q2 2021.
2020	4042017384	Annual Guiderail Upgrade 2020	400,000	363,325	-	36,675	90.8%	M. Field	Work on going under various contracts utilizing this funding source.
2020	4042057014	Drive Cam	250,000	-	-	250,000	0.0%	M. Field	Project Delayed - On Hold Indefinitely. Pending CVOR Rating Review.
2020	4242009121	Fiddlers Green Sidewalk	65,000	21,913	4,943	38,145	41.3%	M. Field	Contractor to complete work in Q3 2021.
2021	4032110005	Annual Major Road Maintenance	1,000,000	75,683	844,724	79,593	92.0%	M. Field	Work on going under various contracts utilizing this funding source.
2021	4032111224	Annual Sidewalk Replacement	750,000	-	674,987	75,013	90.0%	M. Field	Work on going under various contracts utilizing this funding source.
2021	4032117241	Fencing & Sound Barrier Rehab	470,000	118,146	163,897	187,957	60.0%	M. Field	Work utilizing this account is completed on an as needed basis.
2021	4032117677	Preventative Maintenance 2021	2,060,000	-	-	2,060,000	0.0%	M. Field	Construction began in July 2021. Currently the project is on target and within budget. Target completion date is accurate.
2021	4032118216	Bridge & Culvert Mtnc - TOM	150,000	-	-	150,000	0.0%	M. Field	Project has not yet started.
2021	4032121350	Fleet Additions - Roads O&M	500,000	128,581	-	371,419	25.7%	M. Field	Project ongoing.
2021	4032141762	Facility Yard Maintenance 2021	95,000	9,920	-	85,080	10.4%	M. Field	Project ongoing.
2021	4032151410	Roads Small Equip Purchase	50,000	1,099	-	48,901	2.2%	M. Field	Project ongoing.
2021	4042111351	Roads - Alleyway Rehab	120,000	-	-	120,000	0.0%	M. Field	Project has not yet started.
2021	4042117384	Annual Guiderail Upgrade 2021	400,000	123,890	268,253	7,857	98.0%	M. Field	Work on going under various contracts utilizing this funding source.
Sub-Total Operations and Maintenance			21,723,000	8,576,618	2,791,720	10,354,662	52.3%		

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Lighting Program

2017	4041710016	Street Lighting Program - New Lights - 2017	700,000	441,314	50,000	208,686	70.2%	M. Field	Development Related In-fill Lighting or Upgrades.
<i>Sub-Total Lighting Program</i>			700,000	441,314	50,000	208,686	70.2%		

Sub-Total Roads Division

312,921,589	113,350,764	51,350,760	148,220,064	52.6%
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Transit Program

2005	5300583504	Fare Cards-System Enhancement	7,500,000	7,060,218	75,318	364,464	95.1%	N. Purser	Specialized solution began implementation March 2021. Full installation to all vehicles expected to be complete Q3 2021.
2011	5301185001	Customer Service Software	720,000	608,176	-	111,824	84.5%	A. Sabourin	Project completion delayed until Q3/2021 due to COVID.
2013	5301384001	Rapid Transit - Quick Wins	11,993,000	8,690,833	543	3,301,624	72.5%	J. VanderHeide	Surplus funds to be coordinated with CF Limeridge Master Plan redevelopment.
2015	5301555500	Mtnc&Storage FacilityExpn Stdy	150,000	13,727	-	136,273	9.2%	J. VanderHeide	Funds to be transferred to 5301641500 (Transit Storage Facility) and project closed.
2015	5301583501	Transit Hybrd Bus Battery Repl	940,000	228,322	-	711,678	24.3%	J. Poljanski	Project is ongoing.
2016	5301641100	330 Wentworth HSR Storage	311,000	213,901	-	97,100	68.8%	J. Poljanski	Project is ongoing.
2016	5301641500	Transit Storage Facility	4,300,000	3,495,548	39,020	765,432	82.2%	J. VanderHeide	Ongoing Facilities Management expenditures.
2017	5301749700	Garage Door Repl - MTC	1,320,000	921,872	8,337	389,791	70.5%	J. VanderHeide	Project Complete. P.O's to be closed after claims submission complete.
2017	5301749701	Transit Capital Infrastructure	6,000,000	5,019,357	567,409	413,234	93.1%	J. VanderHeide	Multi-year construction, interior renovations underway. PTIF extension requested to December 31, 2021.
2017	5301751500	Replace Bus Hoists	7,025,000	5,418,759	16,809	1,589,432	77.4%	J. Poljanski	Work completed. Project to be closed once final invoices are paid.
2017	5301751701	HVAC Upgrades-2200 Upper James	650,000	661,441	-	(11,441)	101.8%	J. Poljanski	Once funding complete, project can be closed.
2017	5301755700	Transit Priority Measures	1,500,000	-	-	1,500,000	0.0%	J. VanderHeide	To be closed once MTO responds to inquiry regarding transfer of previous funding.
2017	5301783700	HSR Bus Expansion Prgrm-10 Yr	18,460,000	9,738,243	88,651	8,633,107	53.2%	J. Poljanski	Project is ongoing.
2017	5301783701	Non Revenue Vehicle Exp-Growth	400,000	107,884	86,492	205,624	48.6%	J. Poljanski	Project is ongoing.
2017	5301784700	Radio Equipment Replacement	3,000,000	2,055,346	-	944,654	68.5%	A. Sabourin	Once funding complete, project can be closed.
2017	5301784707	Rapid Ready & 10yr Strategy	600,000	-	-	600,000	0.0%	J. VanderHeide	In process of creating project charter for A-Line BRT.
2017	5301784710	Automated Passenger Counters	2,200,000	2,244,276	-	(44,276)	102.0%	A. Sabourin	Once funding complete, project can be closed.
2017	5301785602	Shelter Expansion & Rehab	7,043,000	4,956,552	842,498	1,243,950	82.3%	J. VanderHeide	PTIF funding extended to July 31, 2021. Project will be complete by that date.
2017	5301785700	Bus Wash Rack Replacement	880,000	870,696	-	9,304	98.9%	J. Poljanski	Once funding complete, project can be closed.
2017	5301785701	Transit Mtnc&Storage Facility	282,000,000	12,979,935	2,310,411	266,709,653	5.4%	J. VanderHeide	ICIP approval received July 19, 2021. Project active.
2017	5301785702	Express Bus (L-A-S-T Lines) Enhanced Passenger Amenities	1,160,000	-	-	1,160,000	0.0%	J. VanderHeide	Project is ongoing.

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2017	5301785703	Limeridge Mall Terminal Redev	2,500,000	-	-	2,500,000	0.0%	J. VanderHeide	Quick Wins project awaiting CF Limeridge redevelopment plan. Reserve funded. Projected start Q3 2021.
2017	5301785704	Sustainable NetworkConnections	3,025,000	2,375,964	-	649,036	78.5%	J. VanderHeide	Complete - to be closed once funding complete.
2017	5301785708	Customer Service Software	2,400,000	1,851,046	496,169	52,785	97.8%	A. Sabourin	Project completion delayed until Q3/2021 due to COVID.
2018	5301884801	Transit Network Review	800,000	476,072	111,348	212,580	73.4%	J. VanderHeide	Multi-year study. Currently in Network re-design stage due to LRT announcement. PTIF extension requested to July 31, 2022.
2018	5301885801	Exterior Upgrades to MTC	3,900,000	3,018,341	48,608	833,051	78.6%	J. VanderHeide	Project complete. P.O's to be closed after claims submission complete.
2018	5301885802	Upgrade Operator Seats	455,000	249,309	-	205,691	54.8%	J. Poljanski	Complete - to be closed once funding complete.
2018	5301885803	Terminal and End Line Rehab	75,000	30,468	5,491	39,042	47.9%	J. VanderHeide	Concrete and electrical work for EOL washroom facilities ongoing. Will be completed and closed by end of 2021.
2018	5301885804	Bus Shelter Rehabilitation	125,000	28,161	37,640	59,199	52.6%	J. VanderHeide	Concrete work for landing pads/shelter pads program ongoing. Works to be completed in 2021.
2019	5301983002	Reserve Shortfall-OBR Program	3,700,000	700,000	-	3,000,000	18.9%	N/A	Remaining balance to be transferred to another project then this project will be closed.
2019	5301983100	2019 HSR Bus Replacement	15,250,000	33,132	214,940	15,001,928	1.6%	J. Poljanski	Project is ongoing.
2019	5301983503	2019 Non-Rev Vehicle Replace	170,000	13,334	725	155,942	8.3%	J. Poljanski	Project is ongoing.
2019	5301985803	Terminal & End of Line Rehabilitation	75,000	-	74,922	78	99.9%	J. VanderHeide	Concrete and electrical work for EOL washroom facilities ongoing. Will be completed and closed by end of 2021.
2019	5301985804	Bus Stop Shelter Rehabilitation	125,000	-	-	125,000	0.0%	J. VanderHeide	Concrete work for landing pads/shelter pads program ongoing. Works to be completed in 2021.
2020	5302083001	HSR ExpansionBuses-Modal Split	13,744,000	-	-	13,744,000	0.0%	J. Poljanski	ICIP Approval received, project active. Project deadline Q1 2027.
2020	5302083100	2020 HSR Bus Replacement	13,528,000	-	-	13,528,000	0.0%	J. Poljanski	ICIP Approval received, project active. Project deadline Q1 2027.
2020	5302083101	Active Transportn Connections	900,000	-	90,316	809,684	10.0%	T. Detmar & Transportation	Project active, feasibility studies are underway and a number of sidewalk and multi-use path initiatives have commenced.
2020	5302083503	2020 Non-Rev Vehicle Replace	162,000	-	-	162,000	0.0%	J. Poljanski	Project is ongoing.
2020	5302084003	Renaming the MacNab Terminal	37,000	-	-	37,000	0.0%	A. Sabourin	Status is TBD pending report to Facility Naming Sub-committee and GIC approval.
2020	5302084010	PRESTO Equipment Replacement	5,000,000	3,585,031	651,109	763,861	84.7%	N. Purser	All equipment has been installed awaiting final billing expected Q3 2021.
2020	5302085803	Terminal and End Line Rehab	150,000	-	117,972	32,028	78.6%	J. VanderHeide	Concrete and electrical work for EOL washroom facilities ongoing. Will be completed and closed by end of 2021.
2020	5302085804	Bus Stop Shelter Rehab	125,000	-	-	125,000	0.0%	J. VanderHeide	Concrete work for landing pads/shelter pads program ongoing. Works to be completed in 2021.
2020	5302085902	Transit Shelter Expansion Prgm	150,000	3,307	1,000	145,693	2.9%	J. VanderHeide	Project active, 22 new locations to be complete by December 31/21.
2021	5302183100	HSR Bus Replacement Program	31,524,000	-	-	31,524,000	0.0%	J. Poljanski	ICIP Approval received, project active. Project deadline Q1 2027.
2021	5302183503	NonrevenueVehicleReplacePrgm	69,000	-	-	69,000	0.0%	J. Poljanski	Project is ongoing.
2021	5302184101	Real-Time Info Infrastructure	2,000,000	-	-	2,000,000	0.0%	C. Wildeman	ICIP Approval received, project active. Project deadline Q1 2027.
2021	5302184102	Real-Time Operations Mgmnt	2,250,000	-	-	2,250,000	0.0%	C. Wildeman	ICIP Approval received, project active. Project deadline Q1 2027.
2021	5302184103	A-Line Priority Bus Corridor	2,000,000	-	-	2,000,000	0.0%	T. Detmar	ICIP Approval received, project active. Project deadline Q1 2027.

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2021	5302184109	Ranger Equipment Replacement	2,000,000	-	-	2,000,000	0.0%	C. Wildeman	ICIP Approval received, project active. Project deadline Q1 2027.
2021	5302185803	Operator Washrm&EndofLineRehab	150,000	-	94,098	55,902	62.7%	J. VanderHeide	Project is ongoing.
2021	5302185804	Bus Stop Shelter Rehab	125,000	-	-	125,000	0.0%	J. VanderHeide	Project in work plan for 2021.
2021	5302185902	Transit Shelter Expansn Prgm	150,000	-	-	150,000	0.0%	J. VanderHeide	Project in work plan for 2021.
Sub-Total Transit Program			464,816,000	77,649,253	5,979,825	381,186,923	18.0%		

Waste Management

2009	5120991101	Glanbrook Landfill-Stage 3 Development	6,800,000	6,348,180	-	451,820	93.4%	R. Conley	Work is complete and invoices have been paid. Project to remain open during the warranty period.
2012	5121241200	Accommodation Updates	200,000	122,167	11,852	65,981	67.0%	R. Ellis	Funds to be used for move to 100 King Street West with project completion anticipated Q4 2021.
2012	5121290111	Leaf&Yard Composting Facility Relocation	400,000	120,937	1,160	277,903	30.5%	R. Conley	Reviewing a draft consultant report for future considerations on operations of this site.
2014	5121449002	CCF Air Handling-Odour Control	1,151,000	335,330	-	815,670	29.1%	C. McCausland	Ventilation assessment was completed at end of June 2021. Pending consultant report to determine what improvements will be required.
2014	5121490411	MRF Remediation	210,000	116,196	85,814	7,990	96.2%	C. McCausland	Final Record of Site Condition (RSC) has been submitted to the Ministry of Environment, Conservation and Parks. Waiting for response from consultant on next steps required by the MECP.
2015	5121594511	Transfer Stn & CRC Expansion	6,137,158	112,523	33,371	5,991,264	2.4%	S. Hembruff	Real Estate currently looking for land that would meet requirements for needs assessment for new Transfer Station.
2016	5121651602	New Driver/Vehicle Technology	100,000	39,342	-	60,658	39.3%	J. McCormick	Project delayed due to COVID-19. Funds to be committed by Q3 2021.
2016	5121655610	2020 Waste System Planning	759,843	714,374	43,647	1,823	99.8%	A. Storey	Pending PO closure followed by project closure Q3 2021.
2018	5121849800	CCF Air Handling Upgrades	1,633,000	184,477	61,238	1,387,286	15.0%	C. McCausland	Ventilation assessment was completed at end of June 2021. Pending consultant report to determine what improvements will be required.
2018	5121855137	Waste Management R & D Program	230,000	147,082	24,903	53,720	76.6%	A. Storey	Final multi res waste audit has been paid through. Pending PO closure followed by project closure Q3 2021.
2018	5121890700	Public Space & Special Event Containers	311,000	259,763	57,605	(6,368)	102.0%	J. McCormick	Funds fully committed. Funds to be used to purchase public space & special event containers in 2021.
2018	5121891000	Glanbrook Landfill Capital Improvement Program	330,000	218,233	102,351	9,416	97.1%	R. Conley	Project is fully spent and committed. Can be closed after final invoices are paid.
2018	5121892000	Closed Landfill Maintenance & Capital Improvement	456,000	143,964	51,165	260,870	42.8%	R. Conley	Tender awards to be issued for maintenance contracts underway.
2018	5121894000	Transfer Station/CRC Maintenance & Improvement Program	205,000	209,819	1,571	(6,390)	103.1%	C. McCausland	Project complete and pending appropriation to fund deficit in 5122094000 and remaining balance to be transferred to 5121594511 to assist with the TS/CRC Expansion Project.
2019	5121949003	CCF Lifecycle Replacement	1,531,000	674,045	151,764	705,191	53.9%	S. Hembruff	Ventilation assessment was completed at end of June 2021. Pending consultant report to determine what improvements will be required.
2019	5121951900	WasteCollectionEquip-DwntwnBIA	165,000	-	-	165,000	0.0%	J. McCormick	Funds allocated for the purchase of collection equipment needed to service the International Village due to LRT.
2019	5121990200	Diversion Container Replacement	854,676	854,676	-	-	100.0%	A. Storey	Pending appropriation to fund expected deficit followed by project closure.
2019	5121990700	Public Space & Special Event Containers	-	932	-	(932)	N/A	J. McCormick	Pending appropriation to fund deficit followed by project closure.
2019	5121990901	Cigarette Butt Receptacle	50,000	9,042	-	40,958	18.1%	A. Storey	Funds used to purchase receptacles for cigarette litter and electric vacuum for the removal of butts from public space. Funds to be committed by end of 2021.
2019	5121991000	Glanbrook Landfill Capital Improvement Program	418,000	311,799	100,212	5,989	98.6%	R. Conley	Tender awards to be issued for maintenance contracts underway.

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2020	5122051001	WasteMgmt By-Law-Supp-Fleet	86,000	87,510	-	(1,510)	101.8%	J. McCormick	Pending appropriation to fund deficit followed by project closure.
2020	5122051002	Safe-Stop Trailer Attenuator	32,000	31,361	-	639	98.0%	J. McCormick	Pending appropriation to cover deficit in 5122051501 Waste Collection Fleet Replace.
2020	5122051501	Waste Collection Fleet Repl	1,736,000	1,736,634	-	(634)	100.0%	J. McCormick	Pending appropriation to fund project deficit. Project closure Q3 2021.
2020	5122051700	MRF Lifecycle Replacement	650,000	199,084	92,253	358,664	44.8%	C. McCausland	Lighting upgrade has been completed. Building upgrades will include moving cages by Q4 2021. Floor repairs to tipping area on fibre container side and to be completed by end of Q4 2021.
2020	5122090200	Diversion Container Replcmnt	338,620	327,808	-	10,812	96.8%	A. Storey	Pending appropriation to fund deficit in 5121990200. Followed by project closure.
2020	5122091000	Glan Landfill Cap Improvements	506,000	231,147	177,061	97,792	80.7%	R. Conley	2020 annual report plus provisional items under the operations contract. To be fully committed by Q3 2021.
2020	5122091001	Glan Landfill Stg3 Cells C D E	250,000	-	-	250,000	0.0%	R. Conley	Received draft specs and drawings. Will issue tender September 2021.
2020	5122092000	Closed Landfill Maint&Cap Imp	371,000	108,956	77,496	184,548	50.3%	R. Conley	Landfill maintenance contract to be fully committed by Q3 2021.
2020	5122093000	Resource Recovery Centre	356,228	87,819	-	268,409	24.7%	S. Hembruff	Sweeper has been purchased. Waiting on the vendor for the invoice. Security improvements on target for completion by Q4 2021.
2020	5122094000	Transf Stn CRC Main Improv	213,000	215,273	-	(2,273)	101.1%	S. Hembruff	Pending appropriation to fund deficit followed by project closure.
2020	5122095525	SWMMP-Planning & Approvals	138,337	136,011	3,664	(1,338)	101.0%	A. Storey	Pending PO closure followed by project closure Q3 2021.
2021	5122151101	WsteCollectnPckrCamUpgrade	45,000	-	40,652	4,349	90.3%	J. McCormick	Project ID to be closed following project completion in Sept. 2021.
2021	5122155137	Wste Mgmt R & D Program	140,000	71,500	-	68,500	51.1%	A. Storey	Projects include multi-res P&E, CCF audits, waste calendar, truck wraps.
2021	5122190200	DiversionContainerReplacePrgrm	950,000	34,363	525,000	390,637	58.9%	A. Storey	Diversion containers are on order for 2021. Issue with availability of resin plastic causing a delay in order fulfillment.
2021	5122190700	Public&SpecialEventContainers	102,000	4,948	-	97,052	4.9%	A. Storey	Funds to be used to purchase public space & special event containers in 2021 and 2022.
2021	5122191000	GlanbrkLandfillCapImprvePrgrm	318,000	5,597	318,000	(5,597)	101.8%	R. Conley	Fully committed to annual reporting and cap maintenance in 2021. To be completed in Q2 2022. Project deficit will be corrected through PO closures.
2021	5122192000	Clsd Lndfill Mtnce & Cap Prgrm	384,000	(4,899)	-	388,899	-1.3%	R. Conley	Annual maintenance program for closed landfill sites.
2021	5122193000	Mtnce&Cap Imprve-RRC Prgrm	295,000	-	-	295,000	0.0%	C. McCausland	Annual maintenance program for resource recovery centres.
2021	5122194000	TrnsfrStatn&CRCMtnce&CapPrgrm	277,785	26,345	-	251,439	9.5%	C. McCausland	Annual maintenance for the three transfer and community recycling centres.
2021	5122194920	EnvSrvicesLegisCmpliancePrgrm	185,000	50,588	-	134,412	27.3%	A. Storey	To be completed by end of 2021. Funding environmental and legislative projects.
2021	5122195525	SWMMP Approvals	150,000	-	-	150,000	0.0%	A. Storey	Projects include the Q1 2022 multi res waste audit, multi res P&E pilot, business recognition program.
Sub-Total Waste Management			29,465,646	14,272,928	1,960,776	13,231,942	55.1%		
Fleet Division									
2014	4941451003	Restoration - Fleet Fuel Sites	1,340,000	1,145,072	81,714	113,214	91.6%	A. Fletcher / J. Sheen	Contracted work has been completed. Remaining funds will be used for Gage Park delineation plan and Dundas Fuel Project. The Dundas project has started and completion expected by mid September 2021. Gage park delineation plan is scheduled to start Q3 2021.
2018	4941851100	Fleet Vehicle&Equipment Replace Program	7,272,350	5,437,812	902,313	932,225	87.2%	T. Kagianis	Remaining projects completed by Q4 2021. Project ID to be closed and remaining funds allocated back to the reserve.

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2019	4941951001	Shop Equipment Replacement	226,700	88,612	10,750	127,338	43.8%	J. Ellis	Remaining funds to partially fund fuel site repairs to Dundas Yard location. Currently developing specifications. The Dundas project has started and completion expected by mid September 2021.
2019	4941951100	Fleet Vehicle&Equipment Replace Program	9,243,030	6,659,910	1,490,208	1,092,912	88.2%	T. Kagianis	Remaining projects completed by Q4 2021. Project ID to be closed.
2020	4942051001	Shop Equipment Replacement	168,000	70,182	27,562	70,256	58.2%	T. Kagianis	Scheduled for completion by end of 2021.
2020	4942051004	Street Sweeper Purchase	750,000	31,949	718,051	-	100.0%	T. Kagianis	Project Id can be closed once commitments are exhausted.
2020	4942051005	Gain on Equipment Disposal	-	1,095,107	-	(1,095,107)	N/A	N/A	Project is used as a clearing account.
2020	4942051100	2020 Central Fleet Replacement	9,230,000	3,852,282	3,245,622	2,132,096	76.9%	T. Kagianis	Projects completed by Q4 2022.
2021	4942151004	Street Sweeper Purchase	765,000	(70,774)	140,184	695,590	9.1%	T. Kagianis	Projects completed by Q4 2023.
2021	4942151100	Fleet Vehicle & Equipment	9,465,000	(2,346,657)	10,744,758	1,066,899	88.7%	T. Kagianis	Projects completed by Q4 2023.
2021	4942151103	Fuel site Restoration	402,000	10,789	24,000	367,211	8.7%	T. Kagianis	To partially fund Dundas yard fuel site replacement. The Dundas project has started and completion expected by mid September 2021. Remainder of funds to perform work identified in 2020 fuel site inspections. Scheduled completion is end of 2023.
Sub-Total Fleet Division			38,862,080	15,974,283	17,385,161	5,502,636	85.8%		

Recreation Facilities

2011	7101154710	Senior Centre - Waterdown	1,300,000	1,349,067	-	(49,067)	103.8%	R. Ellis	Project completed to be closed once funding strategy for deficit is determined.
2012	7101254201	Scott Park-New Senior Centre	24,750,000	24,537,178	-	212,822	99.1%	S. Gargarello	Project closed; updated signage to be installed summer 2021.
2015	7101551501	Facility Vehicles	160,000	120,007	-	39,993	75.0%	R. Ellis	Facilities Operations completed specifications for a vehicle RFT. Some vehicles were replaced. Additional vehicle replacements anticipated.
2015	7101554506	Valley Park Community Ctr-Expn	300,000	271,079	13,923	14,998	95.0%	T. Briatico	Project expected complete by end of 2021; project ID to remain open through deficiencies into 2022.
2015	7101554508	Public Use Feasibility Study	150,000	150,143	-	(143)	100.1%	R. Ellis	Study underway to be completed by Q1 2022.
2015	7101554510	Dundas JLGrightmire Arena Reno	7,000,000	6,825,145	-	174,855	97.5%	S. Gargarello	Operational improvements underway summer 2022; project ID to be closed by end of year.
2015	7101558501	Parkdale Outdoor Pool Redev	3,847,220	2,063,712	2,109,211	(325,703)	108.5%	L. Turner	Construction ongoing.
2016	7101641701	Program - Community Halls Retrofits	550,000	423,970	27,466	98,564	82.1%	R. Ellis	Operational improvements planned for 2021.
2016	7101649601	Bernie Arbour Stadium - Upgrades	300,000	289,736	-	10,264	96.6%	R. Ellis	Ongoing improvements 2021
2016	7101649602*	Scott Park Precinct Ice Pad & Spray Pad Installation	2,400,000	2,383,134	-	16,866	99.3%	S. Gargarello	Completed project to be closed.
2016	7101654603	Beverly Recreation Centre/School	1,800,000	1,421,565	40,551	337,884	81.2%	L. Keermama	Substantial performance received; deficiencies underway; project ID to close by end of year/early 2022.
2016	7101654609	Greenville Recreation Centre/School	2,379,246	1,700,425	251,300	427,521	82.0%	L. Keermama	Substantial performance received; deficiencies underway; project ID to close by end of year/early 2022.
2016	7101654610	Carlisle & Beverly Arena Accessibility Upgrades & Expansion	790,000	783,081	14,675	(7,756)	101.0%	R. Ellis	Completed pending close of commitments.
2016	7101654700	Pinky Lewis Recreation Centre Expansion Project	2,169,000	2,166,394	3,280	(674)	100.0%	L. Duxbury	Completed once commitment is cleared.
2016	7101654612*	Bobby Kerr & Trenholme Park Washroom Facilities	850,000	1,058,732	-	(208,732)	124.6%	S. Gargarello	Project completed to be closed once funding strategy for deficit is determined.
2016	7101654802*	William Connell Park Washroom Facility	4,485,200	3,923,574	-	561,626	87.5%	L. Duxbury	Project remaining open pending LAS litigation.
2017	7101741701	Community Halls Retrofits	85,000	85,658	5,925	(6,583)	107.7%	R. Ellis	Funds to be appropriated to fund deficit and close in next report once commitments cleared.

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2017	7101754508	Public Use Feasibility Study	150,000	67,338	83,036	(374)	100.2%	R. Ellis	Study underway to be completed by Q1 2022.
2017	7101754701	Glanbrook Arena Elevator	600,000	745,726	21,001	(166,727)	127.8%	R. Ellis	Deficiency work to be completed by Q4 2021.
2017	7101754702	Mountain Arena Elevator	288,827	275,340	-	13,487	95.3%	R. Ellis	Remaining funds to mitigate other project deficits.
2017	7101754706	Valley Park Community Centre Fit-up	2,544,444	1,436,370	592,108	515,966	79.7%	T. Briatico	Project expected completion end of year 2021; project ID to remain open through deficiencies into 2022.
2017	7101754708	Waterdown Pool & RecCtr Fsbilty	100,000	68,939	-	31,061	68.9%	R. Ellis	Project currently on hold.
2017	7101754805*	SirWilfridLaurier GymRepl Addn	7,875,000	230,187	341,638	7,303,175	7.3%	S. Shringi	Design phase with construction estimated in 2022.
2017	7101758002*	Alexander Park Splashpad	649,502	636,690	-	12,812	98.0%	R. Ellis	Remaining funds to mitigate other project deficits.
2018	7101841800	Parks North Yard at Bayfront Park	4,915,000	4,754,525	233,085	(72,609)	101.5%	S. Gargarello	Project complete; pending reconciliation of funds.
2018	7101854508	Public Use Feasibility Needs & Study	150,000	10,711	141,603	(2,313)	101.5%	R. Ellis	Project ongoing.
2018	7101854536	Program - Arena Retrofits	237,000	221,702	21,419	(6,121)	102.6%	R. Ellis	Project ongoing.
2018	7101854803	Domenic Agostino Riverdale Community Centre - Expansion	405,000	118,425	-	286,575	29.2%	L. Keermaa	Substantial performance received; outstanding/additional works and deficiencies.
2018	7101854806	Dundas Lawn Bowling Club Improvements	175,000	153,959	1,042	19,999	88.6%	S. Gargarello	Project can be closed once commitment clears and remaining funds to mitigate other project deficits.
2018	7101854807	Dundas Valley Community Park Improvement & Pavilion Feasibility	456,000	148,853	12,934	294,214	35.5%	R. Ellis	Project can be closed once commitment clears and remaining funds to mitigate other project deficits.
2018	7101854815	Westoby (Olympic) Arena Parking Lot Resurfacing	388,000	346,640	-	41,360	89.3%	L. Turner	Project scheduled for 2021.
2018	7101854605*	Sackville Hill Exp	100,000	97,571	11,365	(8,936)	108.9%	L. Duxbury	Feasibility study complete. Report presented to board of Sackville Hill Seniors and at AGM. Funds to be cash flowed in future budget years to begin detailed design. Will reconcile with 7101954905 (Sackville Senior Expn. & Lifecycle).
2018	7101854810*	Durand Washroom Facility	303,000	255,987	5,875	41,138	86.4%	S. Gargarello	Project can be closed once commitment clears and remaining funds to mitigate other project deficits.
2019	7101941701	Community Halls Retrofits	100,000	76,933	-	23,067	76.9%	R. Ellis	Operational improvements in 2021.
2019	7101954105	Park & Fieldhouse Retrofits	84,909	69,702	15,781	(574)	100.7%	R. Ellis	Yearly program for infrastructure renewal.
2019	7101954536	Program - Arena Retrofits	297,211	366,806	146,771	(216,366)	172.8%	R. Ellis	Yearly program for infrastructure renewal and maintenance.
2019	7101954901	Binbrook Recreation Centre Feasibility	100,000	-	-	100,000	0.0%	R. Ellis	Feasibility ongoing.
2019	7101954902	Valley Park Lifecycle Renewal	2,713,496	2,583,445	240,000	(109,949)	104.1%	T. Briatico	Construction ongoing.
2019	7101954903	Riverdale Community Hub	4,000,000	489,868	340,840	3,169,292	20.8%	R. Ellis	Project on hold.
2019	7101954904	Mohawk Quad Pad Arena Roof Investigation	250,000	43,659	53,333	153,008	38.8%	L. Turner	In design; ICIP funding.
2019	7101954905	Sackville Hill Senior Expansion & Lifecycle Renewal	500,000	56,916	3,389	439,695	12.1%	R. Ellis	On hold pending future funding.
2019	7101954906	MtHope New Recreation Facility	350,000	39,516	53,396	257,088	26.5%	R. Ellis	Feasibility Study currently ongoing in 2021/2022.
2019	7101954907	Winona Rec Centre Feasibility	150,000	-	-	150,000	0.0%	R. Ellis	Feasibility ongoing in 2021/2022.

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2019	7101954908	Freon Upgrade at ParkdaleArena	1,600,000	44,230	1,782,994	(227,224)	114.2%	L. Turner	Construction ongoing; deficit to be mitigated using WIPS when completed
2019	7101963101	Binbrook Mem Sewer Connection	400,000	231,147	39,385	129,468	67.6%	L. Turner	Project complete; funds to be re-appropriated.
2020	3542055101	Recreation - Facilities Audit	93,832	195,596	-	(101,764)	208.5%	R. Ellis	Project completed to be closed once funding strategy for deficit is determined.
2020	7102041701	Community Halls Retrofits	13,754	-	-	13,754	0.0%	R. Ellis	Operational improvements 2021.
2020	7102041706	Recreation Centre Retrofits	12,921	39,638	-	(26,717)	306.8%	R. Ellis	Yearly program for infrastructure renewal.
2020	7102051001	Mech Infrastructure Lifecycle	200,000	75,934	625	123,441	38.3%	R. Ellis	Operational repairs/improvements 2021.
2020	7102054002	Confederation Sports Pk Bldgs	6,506,000	378,070	3,823,985	2,303,945	64.6%	L. Turner	Construction underway (Phase II).
2020	7102054003	AlexanderPk CmtyHubFeasibility	330,000	-	-	330,000	0.0%	R. Ellis	Feasibility scheduled 2021.
2020	7102054216	Recreation Roof Management	-	1,461	-	(1,461)	N/A	R. Ellis	Yearly program for maintenance, repair and replacement.
2020	7102054508	Public Use Feasibility Study	50,000	12,297	47,107	(9,404)	118.8%	R. Ellis	Study underway to be completed by Q1 2022.
2020	7102054702	Facility Capital Maintenance	910	15,330	6,935	(21,356)	2447.6%	R. Ellis	Yearly program for infrastructure renewal and maintenance.
2020	7102058001	Victoria Pk OutdoorPool-Redev	300,000	62,304	144,037	93,659	68.8%	R. Ellis	Feasibility complete with operational improvements to be completed by Q4 2022.
2021	7102141706	Recreation Centre Retrofits	301,000	-	-	301,000	0.0%	R. Ellis	Operational improvements/repairs 2021.
2021	7102145215	Parking Lot Management	100,000	13,008	31,093	55,899	44.1%	R. Ellis	Review and design underway 2021.
2021	7102151001	Mech Infrs Life-cycle Renewal	275,000	-	-	275,000	0.0%	R. Ellis	Mechanical improvements/repairs/replacements 2021.
2021	7102154105	Park & Fieldhouse Retrofits	464,000	10,806	55,591	397,604	14.3%	R. Ellis	Operational improvements/repairs 2021.
2021	7102154216	Roof Management	4,904,000	28,947	90,773	4,784,280	2.4%	R. Ellis	Yearly program for maintenance, repair and replacement.
2021	7102154508	Public Use Feasib Needs&Study	295,000	-	-	295,000	0.0%	R. Ellis	Projected completion Q1 2022.
2021	7102154536	Arena Retrofits	377,000	-	6,320	370,680	1.7%	R. Ellis	Yearly program for infrastructure renewal.
2021	7102154702	Facility Capital Maintenance	391,000	-	98,750	292,250	25.3%	R. Ellis	Operational improvements/repairs/replacements 2021.
2021	7102154703	Senior Centre Retrofits	94,487	-	-	94,487	0.0%	R. Ellis	Operational improvements 2021.
2021	7102155101	Recreation Facilities Audit	112,000	-	-	112,000	0.0%	R. Ellis	Audit projected completion Q1 2022.

Sub-Total Recreation Facilities 98,018,959 63,957,177 10,912,543 23,149,239 76.4%

Energy Initiatives

2014	7901448406	Ice Plant Optimization Arenas	425,000	103,978	28,805	292,217	31.2%	M. Carson	Tendered, 1 bid received, over budget, reviewing options.
2016	7901641609	Macassa BAS Upgrade	60,000	5,587	-	54,413	9.3%	F. Jilani	In Design Phase. Expected Completion Q1-2022.
2020	7902049000	Westmount Rec-DHW SolarThermal	158,000	14,076	203,261	(59,336)	137.6%	M. Carson	In Construction. Expected Completion Q4-2021.
2020	7902049001	Lighting Upgrade-LEDs (Rec)	633,000	-	463,993	169,007	73.3%	M. Carson	In Construction. Expected Completion Q4-2021.
2020	7902049002	City Hall Lighting Upgrade LED	550,000	62,399	418,150	69,451	87.4%	F. Jilani	In Construction. Expected Completion Q4-2021.
2020	7902049003	Libraries LED Upgrade Project	255,000	21,723	228,430	4,847	98.1%	F. Jilani	In Construction. Expected Completion Q4-2021.
2020	7902149101	RecHeatReclaim&ControlsProject	125,000	-	-	125,000	0.0%	T. Chessman	In Design Phase. Expected Completion Q1-2022.

Sub-Total Energy Initiative 2,206,000 207,763 1,342,639 655,598 70.3%

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Facilities Division									
<i>Facilities Operations</i>									
2011	3621154100	Pan Am Games - Ivor Wynne	148,270,297	148,754,240	101,991	(585,934)	100.4%	R. D'Angelo	Project is complete. Legal department is currently in the process of a legal dispute relating to this project.
2013	3541349003	Backflow Prevention-Facilities	1,962,000	1,776,153	187,156	(1,309)	100.1%	A. Stahlbaum	Project completed and to be closed once commitments clear.
2014	3541441401	POA Administration Offices	37,387,998	37,631,808	12,822	(256,632)	100.7%	T. Briatico	Project completed to be closed once commitments clear and funding strategy for deficit is determined.
2015	3541541510	Control Ctre & Automation Upgr	372,000	456,309	-	(84,309)	122.7%	R. Ellis	Project completed to be closed once funding strategy for deficit is determined.
2016	3541641602	Ancaster Memorial Arts & Cultural Centre	22,015,000	14,630,739	7,180,298	203,963	99.1%	L. Keermaa	Construction completion expected 2022.
2016	3541641648	Parking Lot Rehabilitation	344,432	344,617	7,834	(8,019)	102.3%	R. Ellis	Project too be closed once commitments clear.
2016	3541641910	RCMP-Lease-Capital Replacement	103,999	97,628	-	6,371	93.9%	T. Briatico	Project can be closed once commitment clears and remaining funds to mitigate other project deficits.
2017	3541741013	Firestations Facility Upgrade	132,000	124,420	7,642	(62)	100.0%	R. Ellis	Project to be closed once commitments clear.
2017	3541741603	Central Library Window Replacement	3,776,000	3,526,262	19,896	229,842	93.9%	R. Ellis	Completed and to be closed once commitments clear.
2017	3541755700	Downtown Office Accommodation	100,000	90,989	-	9,011	91.0%	R. Ellis	Completion of office building renovations expected by Fall 2021.
2018	3541841123	Ancaster Tennis Bubble	60,000	56,602	-	3,398	94.3%	R. Ellis	Ongoing (user group).
2018	3541841802	CHH CLEARING - 500 MacNab	-	94,044	9,260	(103,304)	N/A	R. Ellis	Project is used as a clearing account.
2018	3541849003	Backflow Prevention Various	1,266,000	350,683	488,661	426,655	66.3%	R. Ellis	Program to complete installs will be done early 2022. Funds will be needed continually for 5 Year Re-Surveys (ongoing).
2018	3541855100	Facilities Audit Program	100,000	104,133	2,293	(6,426)	106.4%	R. Ellis	Project to be closed once commitments clear.
2019	3541941013	Firestations Facility Upgrade	85,000	47,522	40,590	(3,112)	103.7%	R. Ellis	Project to be closed once commitments clear.
2019	3541941401	Downtown Office Strategy	17,420,000	9,328,616	2,886,573	5,204,812	70.1%	D. Duarte	Projected completion - Fall 2021.
2019	3541941412	Roof Management Program	723,000	639,675	85,775	(2,450)	100.3%	R. Ellis	Program ongoing in 2021.
2019	3541941532	Facility Capital Maintenance	388,429	356,989	31,686	(246)	100.1%	R. Ellis	Program ongoing in 2021.
2019	3541941631	Facilities Security Program	271,356	240,595	18,783	11,978	95.6%	R. Ellis	Program ongoing in 2021.
2019	3541941648	Parking Lot Rehabilitation	370,142	279,093	101,904	(10,855)	102.9%	R. Ellis	Program ongoing in 2021.
2019	3541941901	Lifecycle Renew-Farmer'sMarket	550,000	672,409	28,893	(151,302)	127.5%	R. Ellis	Completed and to be closed once commitments clear.
2019	3541941910	RCMP Lease-Capital Replacement	210,000	42,345	169,160	(1,505)	100.7%	R. Ellis	Program ongoing in 2021.
2019	3541955001	Yard Capital Renewal Program	91,098	99,813	16,101	(24,816)	127.2%	R. Ellis	Project to be closed once commitments clear.
2020	3542010555	2020 Chargebacks - Facilities	-	45,206	-	(45,206)	N/A	R. Ellis	City Housing clearing project.
2020	3542041002	City Hall Garage Roof Rehab	140,000	2,697	-	137,303	1.9%	R. Ellis	In design; construction 2022.
2020	3542041005	City Hall 5&6th Floor Renos	295,000	138,429	73,761	82,810	71.9%	R. Ellis	Substantial performance received; deficiencies; project ID expected to be closed by end of 2021.

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2020	3542041014	Demolitions - Facilities	142,012	115,355	64,709	(38,052)	126.8%	R. Ellis	Project ongoing.
2020	3542041409	Code & Legislative Compliance	323,743	401,924	147,603	(225,784)	169.7%	R. Ellis	Ongoing funding strategy to address Deficit.
2020	3542041412	Program - Roof Management	40,000	10,428	38,000	(8,428)	121.1%	R. Ellis	Program ongoing in 2021.
2020	3542041532	Facility Capital Maintenance	322,883	136,547	49,831	136,505	57.7%	R. Ellis	Program ongoing in 2021
2020	3542041910	RCMP Lease-Capital Replacement	210,000	-	86,650	123,350	41.3%	R. Ellis	Building envelope project underway 2021.
2020	3542051900	Generator Compliance Test & Upgrd	90,000	72,245	24,527	(6,772)	107.5%	R. Ellis	Program ongoing in 2021.
2021	3542141001	Farmers Mrkt-Sec & Infrastructure	98,450	35,943	44,777	17,730	82.0%	R. Ellis	Ongoing in 2021.
2021	3542141009	Prgm - Compliance Remediation	463,074	-	-	463,074	0.0%	R. Ellis	Ongoing in 2021.
2021	3542141010	Prgm - Fac Upgrades to HPL	266,000	-	-	266,000	0.0%	R. Ellis	Ongoing review of priorities to be utilized in 2022.
2021	3542141013	Prgm - Fire Fac Upgrade	950,020	25,896	98,985	825,139	13.1%	R. Ellis	Facility improvements ongoing 2021 (roofs, parking lots, mechanical).
2021	3542141101	Fac Mgmt Infrastructure Renewal	1,500,000	-	-	1,500,000	0.0%	R. Ellis	Ongoing in 2021.
2021	3542141102	ICIP-HVAC Upgrades Program	7,043,400	-	-	7,043,400	0.0%	S. Ciardullo	Waiting for the TPA from the Provincial government before beginning.
2021	3542141103	ICIP-PS Counter Enhancements	2,100,000	-	-	2,100,000	0.0%	R. Ellis	Waiting for the TPA from the Provincial government before beginning.
2021	3542141409	Prgm - Fac Code & Leg Cmplnce	196,153	28,567	152,756	14,830	92.4%	R. Ellis	Ongoing in 2021.
2021	3542141412	Program - Roof Management	4,613,000	63,715	198,007	4,351,278	5.7%	R. Ellis	Ongoing in 2021.
2021	3542141532	Prgm - Fac Capital Mntnce	451,576	-	-	451,576	0.0%	R. Ellis	Ongoing in 2021.
2021	3542141910	SC City Hall-RCMP Lease Rplmnt	610,000	-	-	610,000	0.0%	R. Ellis	Cladding project underway and expected completion by end of year.
2021	3542151001	Prgm - Mech Infra Renewal	350,000	-	-	350,000	0.0%	R. Ellis	Operational replacements and improvements 2021.
2021	3542151900	Prgm - Gen Comp Test & Upgrd	590,000	15,391	-	574,609	2.6%	R. Ellis	Ongoing in 2021.
2021	3542155100	Prgm - Corp Facilities Audit	412,898	10,723	212,989	189,186	54.2%	R. Ellis	Ongoing in 2021.
2021	6302141100	Macassa & Wentworth Lodges Roof	600,000	-	-	600,000	0.0%	R. Ellis	Expected completion Q4 2021.
2021	6302141101	ML & WL Facility Capital Mntnce	200,000	-	-	200,000	0.0%	R. Ellis	Program ongoing.
2021	6302141102	Macassa Lodge D-Wing	4,000,000	14,613	-	3,985,387	0.4%	R. Ellis	Project in initiation phase.
2021	6302151100	ML BAS Upgrade	287,000	-	38,293	248,707	13.3%	R. Ellis	Project is ongoing.
2021	6302151101	Macassa Lodge Carpet Removal	250,000	-	-	250,000	0.0%	R. Ellis	Project in 2022.

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2021	6302151102	ML & WL Keyscan and Hardware	30,000	-	-	30,000	0.0%	R. Ellis	Project is ongoing.
2021	6302151103	ML&WL Equip Life-cycle Renewal	100,000	-	-	100,000	0.0%	R. Ellis	Program ongoing.
<i>Sub-Total Facilities Operations</i>			262,673,961	220,863,362	12,628,208	29,182,391	88.9%		
<i>Entertainment Facilities</i>									
2017	3721741600	Commonwealth Sq&Summers Ln	206,000	173,031	38,503	(5,534)	102.7%	R. Ellis	Completed and to be closed once commitments clear.
2017	3721751701	HP Audio Equipment Repair&Repl	60,000	44,270	-	15,730	73.8%	R. Ellis	Project revenue actuals to be reconciled and closed in next report.
2018	3721841801	Program FirstOntario Concert Hall Replacements and Renovations	413,200	227,928	-	185,272	55.2%	R. Ellis	Project balance will be utilized to fund deficits or as WIP funding for 2021 Capital Budget Projects and then closed.
2018	3721851801	First Ontario Centre Vertical Transportation	4,220,000	3,339,169	285,075	595,755	85.9%	R. Broughton	Expected completion Q3 2021
2018	3721851803	Hamilton Convention Centre Exterior Restoration Program of Courtyard, Stairwells and Elevate	2,061,290	1,803,606	680	257,004	87.5%	T. Briatico	Expected completion 2022.
2019	3721941805	HCC HP & FOC Lifecycle Renewal	471,729	251,731	202,270	17,729	96.2%	R. Ellis	WIP funds to be allocated to THF End Guard Capital Project as per Council Report PW20039.
2019	3721949902	Expansion Joint Replacement Commonwealth Square	250,000	146,413	10,119	93,468	62.6%	R. Ellis	Completed and to be closed once commitments clear.
2019	3721949901*	Summer's Lane Rehabilitation & Pedestrianization	1,629,000	53,511	-	1,575,489	3.3%	R. Ellis	Project deferred/on hold.
2020	3722015110	Tim Horton's Field End Guard	1,101,152	68,141	750,356	282,655	74.3%	R. Gatto	Project completion expected Q4 2021.
2020	3722051000	Commonwealth Sq Railing Repl	100,000	-	-	100,000	0.0%	R. Ellis	Funds to be appropriated as part of 2022 Capital Budget.
2021	3722141100	TimHorton's Field Turf Rplce	1,000,000	205,613	185,354	609,033	39.1%	R. Gatto	Project completion expected Q3 2021 no deficit anticipated.
2021	3722141805	Prgm HCC& FOCH& FOC Renew	800,000	-	43,700	756,300	5.5%	R. Ellis	As per council report (PW20064(a)) funds being used for security forecourt, project ongoing.
<i>Sub-Total Entertainment Facilities</i>			12,312,371	6,313,414	1,516,057	4,482,900	63.6%		
<i>Sub-Total Facilities Division</i>			274,986,332	227,176,776	14,144,264	33,665,292	87.8%		

Parks Division

Open Space Development

2007	4400756755	Joe Sams Park Phase 2 Development	3,845,000	3,671,397	159,261	14,342	99.6%	C. Graham	Construction of the path has begun and will continue into summer 2021. completion by September 2021.
2010	4401056060	Open Space Replacement Strategy - East Mountain Trail	1,821,000	1,328,618	580	491,802	73.0%	C. Graham	Parkland Development Finance Agreement (PDFA) is required prior to payment for pathway to the developer. Anticipate PDFA completion in 2021, pending development timing.
2010	4401056127*	Churchill Park-Soccer Field & MP	2,398,059	1,662,441	69,756	665,863	72.2%	C. Graham	NEC and HCA permit process underway. Pending approval, tender and construction to follow in Q3 2021. Multi-year, multi-phase project to implement approved master plan.

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2012	4401256126	Shaver Neighbourhood Park Development	1,832,067	1,651,417	172,127	8,524	99.5%	K. Bunn	Project ongoing, expected completion Q3 2021.
2012	4401256520	Gage Park Redevelopment - Walkway Lighting and Paving	3,328,416	3,091,191	296,932	(59,707)	101.8%	C. Graham	Entry features under construction with completion anticipated in July 2021. Some delays due to material sourcing. Future work to continue to implement the master plan from 2010 under a new project ID.
2013	4401356107	Cherry Beach Lakefront Park	3,162,100	2,900,373	218,486	43,241	98.6%	C. Graham	Work in 2021 is to complete required environmental studies will begin in Q3 2021. Studies required for site clearing and park construction work in future years, and coordination of parkland design with access requirements and road works.
2013	4401356124	William Connell Community Park	5,830,000	6,513,383	115,485	(798,869)	113.7%	C. Graham	Deficiencies corrected, warranty period has started. Coordination of work with Phase 2 field house and future phase 3 expansion lands. Project deficit resolution underway.
2014	4401456009	Mount Hope Park Redevelopment	1,961,231	1,903,815	60,774	(3,357)	100.2%	C. Graham	Boardwalk construction is complete, with warranty period started. Project closure will follow once holdback is released.
2014	4401456102	2555 Creekside	308,905	104,093	-	204,812	33.7%	A. McDonald	Councillor funded initiative to provide concrete paving surface for accessibility in Q2 2021.
2014	4401456401*	Parkland - Stadium Precinct	12,418,475	11,255,277	975,495	187,703	98.5%	C. Graham	Work in 2021 includes detailed design for the park construction, and work to secure the environmental study and approvals required to construct. Goal is for tender early in 2022 with construction to follow.
2015	4401556503	Heritage Green Sports Pk Ph II	1,599,703	1,364,641	40,284	194,777	87.8%	C. Graham	Construction of the path is complete. Holdback release pending, and warranty period started. Future phases to complete the master plan in future years.
2015	4401556504	Trails Master Plan Update	415,300	415,193	-	107	100.0%	C. Graham	Trails master plan update study RFP under review, and anticipate consultant award in Q3. Mountain Bike study to be included in the scope of work. New prioritization of trail initiatives in future years will be confirmed after the update is completed.
2015	4401556506	Vincent Massey Park Development	624,000	579,821	-	44,179	92.9%	K. Bunn	Minor asphalt repairs remaining, to be completed Q3 2021.
2016	4401649620	Confederation Park - Wild Waterworks - Creation of a Master Plan for the Waterpark - HCA Lead	200,000	190,412	12,216	(2,628)	101.3%	K. Bunn	Project completed, PO commitment review is completed subsequent to June 30 and project will transfer to Parks for the remainder of the work.
2016	4401656603*	Sam Lawrence Park	625,354	331,590	43,605	250,159	60.0%	C. Graham	Phase 1 design RFP awarded in July 2021. 2021 work focused on detailed design, with construction to follow.
2017	4401756612	Up Country Ests Proposed Pk DB	567,000	71,310	495,313	377	99.9%	C. Graham	Park is named Cranberry Hill Park. Construction was completed in 2020, with final payments to the developer pending in 2021. Project closure after payments are made.
2017	4401756701	North Wentworth Pk Lands Exp	350,000	35,000	-	315,000	10.0%	C. Graham	Ongoing work to expand Mars Park though parkland purchase and dedication from industrial subdivision. No additional progress from last update. Completion timing dependent on Developer.
2017	4401756702	Fallen Firefighter's Memorial	125,000	83,693	27,508	13,799	89.0%	C. Graham	Fallen Fire Fighter's memorial designed for Gage Park. Detailed design completed and ready for tender, pending construction funding approval per capital budget process and/or other sources including fundraising by requesting group. POs to remain open until construction funding approval.
2017	4401756703	Mountain Brow Path	841,000	364,804	16,772	459,424	45.4%	C. Graham	Archaeology stage 1 and 2 are complete. Environmental study review is underway. Detailed design anticipated in 2021 with construction to follow in future years. Project coordinated with road improvement works and to be tendered together in phases.
2017	4401756710	Valley Prk-Skateboard Prk	100,000	94,502	7,130	(1,632)	101.6%	C. Graham	Tender period underway, to prequalified contractors. Construction to begin in July 2021 and continue throughout 2021, coordinated with Project ID 4401858800.
2017	4401756824	William Connell Community Park	950,000	715,782	26,691	207,526	78.2%	C. Graham	Deficiencies corrected, warranty period has started. Coordination of work with Phase 2 field house and future phase 3 expansion lands. Project deficit resolution underway.
2017	4401756706*	Roxborough Park ReDev & Design	1,091,000	64,028	14,570	1,012,402	7.2%	C. Graham	Detailed design is complete. Waiting on contribution of construction funding through development. Anticipated project completion dependent on the Developer.

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2018	4401856601	Legislated Monitoring	139,900	59,409	11,957	68,534	51.0%	K. Bunn	Ongoing including species at risk overseen by Parks Operations - multi year monitoring required.
2018	4401856803	RHV Trails Mstr Plan The Nest	300,000	72,635	870	226,495	24.5%	C. Graham	Funds in this project are for construction. Design work anticipated to start again in 2021, pending coordination with the Joint Stewardship board. Construction to follow design work.
2018	4401856804	Highbury Meadows North Park	64,000	17,008	-	46,992	26.6%	C. Graham	Waiting on the development in the area to advance to facilitate this park design and construction.
2018	4401856805	Cline Park Redevelopment	744,000	254,173	399,927	89,900	87.9%	C. Graham	Construction is underway, with anticipated completion in fall 2021.
2018	4401856806	BookjansW PropPrk-AncasterGlen	600,000	586,504	16,375	(2,879)	100.5%	C. Graham	Project is substantially complete, but monitoring required due to poor fill condition. Keep PO open until end of summer 2021 to assess.
2018	4401856812	Spencer Creek Estates (14)	290,000	269,336	18,575	2,090	99.3%	C. Graham	Construction is substantially complete, pending release of holdback and warranty.
2018	4401856813	Chedoke Falls Viewing Study	60,000	55,312	1,680	3,008	95.0%	C. Graham	Studies continuing, to inform design and approvals. Work in 2021 to proceed with design detailing and public consultation.
2018	4401856815	Caterini Park (Binbrook)	477,000	463,444	13,614	(58)	100.0%	C. Graham	Project is complete. Pending PO closure Q3 2021.
2018	4401856819	Waterfalls Viewing	462,500	305,078	74,077	83,346	82.0%	C. Graham	Design RFP for aesthetic improvements to be awarded in July 2021. Public consultation to continue into fall 2021. Approvals pending design completion. Construction funding required in future years.
2018	4401856820	Waterford Park	241,550	205,890	35,860	(200)	100.1%	C. Graham	Construction substantially complete in June 2021. Project to remain open pending holdback release and warranty period.
2018	4401858800	Skatepark Facility - Rec Study	2,230,000	596,630	4,754	1,628,615	27.0%	C. Graham	Tender period underway, to prequalified contractors. Construction to begin in July 2021 and continue throughout 2021, coordinated with Project ID 4401858800.
2018	4401856615	John St N Rebecca Master Plan	3,257,600	3,196,123	22,187	39,290	98.8%	C. Graham	Holdback release pending submission of paperwork from contractor. PO to close after holdback release.
2018	4401856811*	Cross of Lorraine-Restoration	10,000	-	-	10,000	0.0%	C. Graham	Project is waiting for the land to be dedicated by the developer and the development to progress before the project can be completed.
2019	4401955600	Parks Testing and Reporting	50,000	34,543	15,404	54	99.9%	C. Graham	PO commitment ongoing. To be kept open until construction testing requirements are complete, and PO can then be closed.
2019	4401956802	Beach Park Dev Program	345,000	17,915	-	327,085	5.2%	C. Graham	Ongoing program. Funded through Beach Reserve at Councillor's request. For use at Councillor's discretion.
2019	4401956904*	Andrew Warburton Memorial Park	2,610,000	404,957	17,925	2,187,118	16.2%	C. Graham	Contract awarded and construction to begin in June 2021. Construction completion by December 31, 2021.
2019	4401956906	Gatesbury Park	664,000	133,784	4,222	525,994	20.8%	C. Graham	Tender is pending Hydro One approvals, and is anticipated in Q3 2021. Construction to follow.
2019	4401956912	Meadowlands Comm Park	571,000	290,371	250,286	30,342	94.7%	C. Graham	Construction complete, with minor deficiencies remaining. Keep open pending final payments and holdback release.
2019	4401956922	Alexander Park Skate Park	492,000	97,360	32,092	362,548	26.3%	C. Graham	Public consultation underway, and to continue throughout 2021 to inform skateboard park design. Detailed design to follow. Construction in future years.
2019	4401956925	City Hall Peace Garden	90,000	83,805	6,229	(33)	100.0%	C. Graham	Project is complete with minor deficiencies complete in spring 2021. Pending payment of final invoices and PO closures.
2019	4401956926	HAAA - Implementation of MP	171,000	31,325	28,389	111,286	34.9%	C. Graham	Project ongoing to complete the conceptual design with the Councillor's office and the community. Moving to detail design in fall 2021, with construction in 2022.
2019	4401956929	HRTMP Init7-1 LmrdgeHydroTrail	820,000	191,415	12,536	616,049	24.9%	C. Graham	Detailed design work being finalized in 2021 to inform license agreements and approvals for construction. Target of Q4 2021 for tender.
2019	4401956930	Citywide Shoreline Protection	30,950,000	2,453,323	1,050,422	27,446,255	11.3%	C. Graham	Detailed design work is underway for the Hamilton Harbour Waterfront Trail as priority in 2021. Additional work in 2021 will include shoreline master plan for Confederation Beach Park, Indigenous consultation, and additional archaeology.
2019	4401956932	HRTMP Init15-12 MtnBrowRdLink	43,000	4,039	-	38,961	9.4%	C. Graham	Work facilitated by Growth Management through subdivision agreement. Coordinated with development of the subdivision.

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2019	4401956933	HRTMP Init15-7_Hwy5-MtnBrowLnk	613,000	156,150	4,508	452,342	26.2%	C. Graham	Project coordinated with Gatesbury Park project 4401956906. Detailed design is complete and tender in July 2021. Construction to follow.
2019	4401956934	Chedoke Falls Viewing Implmntn	572,000	202,230	61,284	308,486	46.1%	C. Graham	Studies continuing, to inform design and approvals. Additional detail is required to ensure NEC approval is possible. Work in 2021 to proceed with design detailing and public consultation. Future funds required for tender package preparation and construction.
2020	4402055001	Parkland Acquisition Strategy	50,000	10,933	-	39,067	21.9%	C. Graham	This project will be combined with a larger Park Master plan project. Funding requested for Park Master Plan project in 2021 capital budget, to commence in 2021 and anticipate completion in Q2 2022.
2020	4402055600	Parks Testing and Reporting	34,000	31,481	292	2,227	93.5%	C. Graham	Material testing for park construction projects as required.
2020	4402056002	Skinner Pk WaterdwnSNgrhd Pk1	624,000	62,400	-	561,600	10.0%	C. Graham	Project is led by the Developer and at the developer's timing. Design is complete, and park development finance agreement is completed. Construction to start in July 2021.
2020	4402056003	Mohawk Sports Park Masterplan	90,000	19,679	-	70,321	21.9%	C. Graham	Commencement of this master plan in 2021 to review of the existing facilities and amenities to determine lifecycle replacement and city-wide recreational needs. Masterplan will guide future project work at the site. Coordination with Recreation facilities study required.
2020	4402056004	Morton Park Redevelopment	100,000	21,865	76,000	2,135	97.9%	A. McDonald	Project ongoing, expected completion in Q3 2021.
2020	4402056005	Kenilworth Parking Lot	250,000	69,392	1,447	179,161	28.3%	C. Graham	Greening at 441 Kenilworth Avenue North to create parkette. Councillor-funded initiative. Studies are complete, and detailed design in underway. Construction to commence in Q4 2021.
2020	4402056008*	Southam Park Master Plan	134,779	59,580	26,630	48,569	64.0%	C. Graham	Public consultation ongoing and work in 2021 to confirm final concept and begin detailed design work. Construction to follow in future years.
2020	4402056010	Highland Rd Pk-Central Pk Dev	776,000	77,600	-	698,400	10.0%	C. Graham	Developer-build park in Upper Red Hill Parkway area. Design work underway and anticipate construction in 2021- timing determined by developer. Parkland development finance agreement (PDFA) yet to be completed.
2020	4402056011	Valley Community Centre Park	80,000	17,773	13,271	48,956	38.8%	C. Graham	Public consultation is complete, and detailed design will proceed in 2021. NEC review of detailed design drawings required. construction to follow in future years.
2020	4402056015	McQuesten Urban Fitness Trail	200,000	67,239	47,797	84,964	57.5%	C. Graham	Construction completion anticipated for July 2021. PO closure after holdback release.
2020	4402056024	Summit Phase 10 (Parkette)	361,000	340,716	21,802	(1,518)	100.4%	C. Graham	Final payment to be processed and holdback release to follow.
2020	4402056820	Waterford Park	1,005,000	773,514	122,114	109,372	89.1%	C. Graham	Construction substantially complete in June 2021. Keep open pending holdback release and warranty period.
2020	4402056918	BeasleyPk RehabPh2-KellySt Ped	854,119	425,682	104,141	324,296	62.0%	C. Graham	Skateboard park tender in August 2021, construction to begin in September 2021 to address health and safety risk. Detailed design for Kelly street portion and phase 2 to be complete in Q3 2021, ready for construction in 2022 pending construction funding.
2020	4402056926	ICIP CCR - HAAA Park Redevelop	164,000	164,000	-	(0)	100.0%	C. Graham	Public Information Centre's (PIC's) are ongoing, and conceptual design concept to be finalized by end of summer 2021. Detailed design to start in fall 2021, and construction is anticipated in 2022.
2021	4402110555	2021 Chargebacks- Open Space	-	(961,507)	-	961,507	N/A	C. Graham	Operating costs are recovered from this project and allocated to various Open Space projects. Costs will be fully recovered & reallocated at December 2021.
2021	4402155600	Parks Testing and Reporting	60,000	15,154	29,973	14,873	75.2%	C. Graham	Material testing for park construction projects as required.
2021	4402156002*	Ryckman's Park Pathway	102,000	2,399	2,100	97,501	4.4%	C. Graham	Project ongoing, expected completion Q3 2021.
2021	4402156006	Rail Trail Improvements	298,000	62,875	-	235,125	21.1%	C. Graham	Work in 2021 to complete studies to determine areas of the trail that require drainage and asphalt repairs. Future construction funds required.
2021	4402156104	RecTrails MstrPln study update	300,000	56,536	-	243,464	18.8%	C. Graham	Study to update the Recreational Trails Master plan document, including the Mountain Bike Study. Work ongoing throughout 2021, with completion in Q2 2022.

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2021	4402156111	LancasterHghts-Developer Build	554,000	127,207	-	426,793	23.0%	C. Graham	New neighbourhood park in Mount Hope. Timing dependent on developer progress for road access and base parkland completion of grading, seeding and fencing.
2021	4402156117*	Victoria Prk Spray Pad Replace	175,000	32,979	-	142,021	18.8%	C. Graham	Project to design replacement of the spray pad at Victoria Park. Work in 2021 to include public consultation and detailed design. Construction funding required in future years.
2021	4402156119*	RT Steele Park	500,000	1,667	-	498,333	0.3%	C. Graham	Project to include pathway, play structure, fencing and seating replacements. Community Consultation completed in 2021 and to be tendered Q3 2021, construction Q2 2022.
2021	4402156120	Cherry Beach Park	200,000	37,691	-	162,309	18.8%	C. Graham	Work in 2021 to complete required environmental studies will begin in Q3 2021. Studies required for site clearing and park construction work in future years, and coordination of parkland design with access requirements and road works.
2021	4402156121	TiffanyHillsPrkPthwytoSchool	50,000	-	-	50,000	0.0%	C. Graham	Project to be completed Q4 2021.
2021	4402156122	HRTMP Initiatives #4-4 and 5-6	209,000	39,387	-	169,613	18.8%	C. Graham	Project to create a trail in the hydro corridor from Barton Street to Greenhill Avenue. Work in 2021 to complete survey, studies and preliminary design. Future funding required for construction.
2021	4402156123	Citywide Park Master Plan	400,000	75,382	-	324,618	18.8%	C. Graham	Study to establish a Park Master Plan for the city park and open space system, including parkland acquisition strategy. Joint project with H&SC and PED. Completion in Q2 2022.
2021	4402156124*	Mtn Drive Park Redevelopment	100,000	14,035	76,755	9,210	90.8%	C. Graham	Councillors-led initiative to create a master plan for park improvements. Work in 2021 to complete the conceptual design and public consultation. Future work to complete detailed design, and construction anticipated in 2023, pending funding. Coordinated project with EFFM building improvements.
2021	4402156125	WilliamConnellPrk-Entrance	75,000	14,134	-	60,866	18.8%	C. Graham	Project to improve the drainage and curbing at the West 5th entrance to the park, as well as improve pedestrian entrance. Construction anticipated in Q3 2021.
<i>Sub-Total Open Space Development</i>			99,007,058	50,235,332	5,358,477	43,413,249	56.2%		
<i>Parks Operations</i>									
2018	4401849107	Park Fencing Program	138,650	97,270	33,541	7,838	94.3%	A. McDonald	Work tendered and awarded for Heritage Green Sports Park. Completion in Q3 2021.
2018	4401849801	Monitoring & Repairs of the Escarpment & Waterfront	65,000	50,607	16,621	(2,228)	103.4%	A. McDonald	Escarpment stair condition assessment initiated, anticipated completion in Q3 2021.
2018	4401855801	Emergency Shoreline Study	340,000	259,251	25,022	55,727	83.6%	C. Graham	Shoreline study is complete. Monitoring training for staff was not possible due to COVID-19 restrictions. Anticipate the training to be completed in 2021 after which the project can be closed.
2018	4401855802	Confederation Beach Shoreline Replacement	875,000	345,979	-	529,021	39.5%	A. McDonald	Work completed. Additional sites under review Q3/4 2021.
2019	4401941001	Cemetery Building Repairs	96,916	96,916	19,997	(19,997)	120.6%	L. Turner	Project complete and PO closure pending. Project closure to follow in Q3 2021.
2019	4401949101	Park Pathway Resurfacing	244,900	217,598	3,059	24,243	90.1%	A. McDonald	Funding to be combined with 2021 works, including Pier 4 Park. To be completed Q4 2021.
2019	4401949107	Park Fencing Program	113,647	103,626	2,000	8,021	92.9%	A. McDonald	Project complete and remaining funds required to help facilitate 2021 projects. Project closure Q4 2021.
2019	4401951700	Small Equipment Replacement	113,323	88,289	17,936	7,098	93.7%	A. Storey	Project ongoing. Project closure by end of Q4 2021.
2019	4401951903	Confederation Beach Pk-Capital Maintenance	175,000	90,245	86,316	(1,561)	100.9%	A. Byrne	HCA lead; funds are for capital and major maintenance required at Confederation Park. Invoices for completed work in 2020 pending received from HCA. Any remaining funds will be consolidated with 2021 funds to facilitate HCA capital maintenance works planned in 2021. Anticipated completion Q4 2021.
2019	4401952100	CSA Safety Material Replacement	172,702	87,124	19,092	66,486	61.5%	A. McDonald	Project complete and remaining funds required to help facilitate 2021 projects. Project closure Q4 2021.

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2019	4401952600	Playground Lifecycle Replacement Program	635,774	525,635	19,439	90,700	85.7%	A. McDonald	Project complete and remaining funds required to help facilitate 2021 projects. Project closure Q4 2021.
2019	4401954699	Tennis & Multi-use Court Rehabilitation	209,800	177,821	8,800	23,179	89.0%	A. McDonald	Projects complete and remaining funding required to help facilitate 2021 Court Rehabilitation program. Project closure Q4, 2021.
2019	4401955800	QC-CA-Parks & Cemetery Material Testing	18,766	10,258	-	8,508	54.7%	A. McDonald	Projects complete and remaining funding required to help facilitate 2021 Court Rehabilitation program. Project closure Q4, 2021.
2019	4401956600	Olmstead Open Space-Monitoring	47,000	10,759	22,985	13,257	71.8%	C. Graham	Monitoring ongoing for prairie grass establishment. Weed removal and additional planting as required.
2019	4401956902	Red Hill Phase 3 and 4 Park	650,000	387,842	240,596	21,562	96.7%	C. Graham	Construction nearing completion. Payments will be processed as they are received.
2019	4401956903	StonechurchTrail Link @Dartnall	205,000	204,878	-	122	99.9%	C. Graham	Construction is complete. Minor repair work completed in spring 2021. Warranty period underway.
2019	4401956910	Ancaster Soccer Improvements	390,000	157,355	241,261	(8,616)	102.2%	C. Graham	Construction is complete and warranty period has started. Payments awaiting submission of invoices, and holdback release.
2020	4402049004	Parkside Cemetery Developmnt	477,700	144,933	309,622	23,145	95.2%	K. Bunn	Project ongoing, planned completion Q3 2021.
2020	4402049006	Millgrove Drainage & Repair	90,000	15,175	20,071	54,753	39.2%	K. Bunn	Phase 1 of drainage review completed, Phase 2 including detailed design and permitting ongoing completion Q4 2021.
2020	4402049101	Park Pathway Resurfacing	317,905	288,681	20,700	8,524	97.3%	K. Bunn	Projects completed. Pending appropriation to transfer remaining funds to the 2021 pathway program 4402149101 to help facilitate ongoing work.
2020	4402049104	Security Lighting Program	155,200	149,158	3,500	2,543	98.4%	K. Bunn	Lighting replacements at various parks and retrofits for escarpment stairs completed. Remaining funding to be aggregated with future capital funding to support Sport park lighting replacement needs in 2021.
2020	4402049107	Park Fencing Program	148,000	104,036	16,591	27,374	81.5%	K. Bunn	Projects completed, remaining funds to be used for park fencing improvements in 2021.
2020	4402051601	Equipment Acquisitions - DC	247,000	159,445	-	87,555	64.6%	A. Storey	Remaining purchases for 2021 include two leaf collector/tow behind vacuums.
2020	4402051903	ConfederationBeach Pk-CapMtnce	175,000	-	-	175,000	0.0%	K. Bunn	HCA led, will be used to support capital program once other capital projects are completed. Funds will be consolidate with 2021 funds to facilitate HCA capital maintenance works planned in 2021.
2020	4402051904	Wild Waterworks - CapMtnce	530,000	175,940	357,104	(3,043)	100.6%	K. Bunn	Invoices being processed, return of balance of funds once both invoices processed. Project completion anticipated early Q3 2021. Any remaining funds to be returned to Waterpark Reserve #112224.
2020	4402052100	CSA Safety Material Replace	474,136	232,031	200,208	41,897	91.2%	K. Bunn	To be completed Q3 2021.
2020	4402052600	Playground Lifecycle Replace	860,000	179,458	532,694	147,848	82.8%	K. Bunn	To be completed Q3 2021.
2020	4402053001	Cemetery Document Digitization	165,000	38,236	28,063	98,701	40.2%	K. Bunn	Work on track to be completed in 2021. Phase 2 PO pending approval.
2021	4242109102*	Glenside Pathway	132,000	-	-	132,000	0.0%	A. McDonald	Project pending PO award, planned completion Q4 2021.
2021	4242109103*	Victoria Park Play Equipment	65,000	-	46,679	18,321	71.8%	A. McDonald	Project planned for Q3 completion.
2021	4242109301	Play structure & fountains	70,000	19,694	5,900	44,406	36.6%	A. McDonald	Dofasco Park- WDF installed and Play Structure replacement planned for Q2-2022 completion.
2021	4242109302*	Haywood Park play structure	65,000	7,676	25,170	32,154	50.5%	A. McDonald	WDF upgrade installed, Play Structure replacement planned for Q3/4 2022.
2021	4242109304*	Lucy Park security fence	60,000	60,000	43,442	(43,442)	172.4%	A. McDonald	Project ongoing, planned completion Q3 2021.
2021	4242109305*	Play structure & fountains	95,000	7,869	20,770	66,361	30.1%	A. McDonald	Keith Park- WDF installed, play structure replacement planned for Q2 2022.
2021	4242109306*	Lifesavers Park lighting	35,000	-	35,000	-	100.0%	A. McDonald	Project completed, awaiting energization from Alectra.
2021	4242109401	Montgomery Park Lighting	194,577	-	194,568	9	100.0%	A. McDonald	Project ongoing, planned completion Q3 2021.
2021	4242109503*	Father Sean O'Sullivan Park	120,000	120,000	-	-	100.0%	A. McDonald	Project ongoing, planned completion Q2 2022.
2021	4242109504*	Dover Park Play Structure	100,000	100,000	-	-	100.0%	A. McDonald	Project planned for Q2/3 2022 completion.
2021	4242109505*	Red Hill Neighbourhood Park	100,000	100,000	-	-	100.0%	A. McDonald	Project planned for Q2/3 2022 completion.
2021	4242109701	Inch Park Play Structure	150,000	-	-	150,000	0.0%	C. Graham	Accessibility upgrades to Inch Park play area. Design and consultation in 2021. Construction in future, pending design and funding confirmation.
2021	4242109804*	Cornelius Park - Railing	45,000	-	-	45,000	0.0%	A. McDonald	Project complete and pending invoice approval. Project closure Q3 2021.
2021	4242109901*	Summit Park Asphalt Pathway	10,000	-	-	10,000	0.0%	A. McDonald	To be completed Q3/4 2021.
2021	4402111601	Cemetery Roads Rehab Program	110,614	-	85,000	25,614	76.8%	K. Bunn	Union Cemetery completed, Eastlawn Cemetery asphalt work Q3/4 2021.
2021	4402145800	UrbnPrk Prking Lt Paving Prgm	48,000	-	-	48,000	0.0%	K. Bunn	Civil work completed, asphalt work Q3 2021.

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2021	4402149003	Bckflw Prvntn for Prks Fac	540,000	28,977	29,031	481,992	10.7%	K. Bunn	Backflow installations underway and expected to be completed at end of Q4 2021. Maintenance and monitoring of program development to continue in 2022.
2021	4402149007	Cemetery Columbarium	70,000	-	53,830	16,170	76.9%	K. Bunn	Work ongoing, planned completion Q3 2021.
2021	4402149009	Sport Lighting	40,000	-	38,645	1,355	96.6%	K. Bunn	Assessment of various park sport lighting ongoing, to be completed Q4 2021.
2021	4402149100	Stair Replace & Repair Program	50,000	2,399	-	47,601	4.8%	K. Bunn	Pending final escarpment stair assessment review, improvements to be identified Q3/4 2021.
2021	4402149101	Prk Pthwy Resurfacing Prgrm	215,000	19,980	185,000	10,020	95.3%	K. Bunn	Wolverton Park, Pier 4 Park, various small asphalt repair locations Q4 2021.
2021	4402151001	Equipment Upgrades	25,000	5,380	-	19,620	21.5%	K. Bunn	Project to fund upgrades to equipment such as foam tires and safety features, etc. when like for like replacements are not suitable. Project will be fully spent by end of 2021.
2021	4402151601	Equipmnt Acquisition(DC)Prgm	247,000	-	-	247,000	0.0%	A. Storey	For 2021, working with Fleet to purchase two UTVs, a chipper, a trailer and a flail attachment. COVID-19 restrictions delayed demos and contracts which will result in the funds being spent by mid 2022.
2021	4402151700	SmallEquipReplace(Rsrve)Prgm	74,934	-	60,000	14,934	80.1%	A. Storey	Inventories to be completed and equipment purchased. Project to be closed at end of Q1 2022 and any available funds transferred back to reserve.
2021	4402151903	ConfedBeach-Cap Mntnce Prgrm	150,000	-	-	150,000	0.0%	K. Bunn	HCA led, will be used to support capital program once other capital projects are completed. Funds will be consolidate with 2021 funds to facilitate HCA capital maintenance works planned in 2021
2021	4402152100	CSA Safety Mat ReplacePrgm	150,000	14,808	35,275	99,917	33.4%	K. Bunn	Warden Park, Millgrove Park,, Beulah Park Q2 2022.
2021	4402152600	Plygrnd Life Replace Prgrm	350,000	10,000	-	340,000	2.9%	K. Bunn	Warden Park, Millgrove Park,, Beulah Park Q2 2022.
2021	4402154699	Tennis&Multi-useCrt RehabPrgm	120,000	-	-	120,000	0.0%	K. Bunn	Meadowlands Park awaiting PO award. Planned construction Q3/4 2021.
Sub-Total Parks Operations			11,563,545	4,895,332	3,103,526	3,564,687	69.2%		
Forestry & Horticulture									
2011	4451153001	Emerald Ash Borer Plan	22,176,631	16,587,901	2,297,485	3,291,245	85.2%	S. Scarlett	Increase to tree planting in 2021 and 2022 will see funds used fully. Report to Council approved removing and planting an additional 3800 trees.
2014	4451451004	Gage Park Tropical House	5,671,500	5,646,655	-	24,845	99.6%	S. Scarlett	Remaining open until the end of warranty period.
2019	4451953444	Tree Planting Program	1,423,500	1,514,922	53,721	(145,143)	110.2%	S. Scarlett	Project fully committed and pending invoice payments. Anticipated project closure Q3 2021.
2020	4452051700	2020 Small Equipment Replace	74,577	35,112	36,289	3,176	95.7%	A. Storey	This capital project is a 3 year replacement program - the funds will be used for small equipment replacement in 2020, 2021 and 2022. Project will be completed by Q4 2022.
2020	4452051900	Horticulture Infrastruct Repl	60,000	7,652	33,430	18,918	68.5%	S. Scarlett	Work set to be completed in June/July 2021. Following invoice approval in Q3 all funds should be utilized and project closed at the end of Q4 2021.
2020	4452053444	Tree Planting Program	1,345,000	1,269,038	17,726	58,236	95.7%	S. Scarlett	Funds committed for tree planting projects for fall 2021.
2021	4242109201*	Ferguson St - shrubs & baskets	18,000	-	-	18,000	0.0%	S. Scarlett	Project to be completed by end of Q3 2022.
2021	4242109303*	Planters Haywood & Pinky	8,730	5,759	-	2,971	66.0%	M. Monaghan	Project completed. Project ID to be closed in Q3 2021.
2021	4242109402*	Kenilworth Traffic Crl Beaut	25,000	-	24,230	770	96.9%	C. Gibbons	Consultation and design underway.
2021	4242109607*	Tree Planting Ward 6	4,500	-	-	4,500	0.0%	C. Gibbons	Work is in progress and will be completed in Q3 2021.
2021	4242109805	Ward 8 Native Trees	2,715	-	-	2,715	0.0%	C. Gibbons	Trees have been delivered to each location and the funds to be fully spent by the end of Q3 2021.
2021	4452141101	Tropical Green House Cap Mntnce	70,000	-	93,800	(23,800)	134.0%	C. Gibbons	Project active and set to be completed by July 30, 2021. Invoices to be approved by end of Q3 2021.
2021	4452149101	Irrigation Upgrades	150,000	-	10,000	140,000	6.7%	C. Gibbons	Procurement process completed with work to be completed by Q3 2021.
2021	4452153101	Tree Inventory	150,000	-	-	150,000	0.0%	S. Scarlett	Tender preparation underway with vendor to be determined by the end of Q3 and funds committed by the end of 2021 for Q2 2022 project start.
2021	4452153444	Tree Planting Program	1,345,000	905,766	647,853	(208,619)	115.5%	S. Scarlett	Negative variance will be addressed through the closure of purchase orders.
Sub-Total Forestry & Horticulture			32,525,153	25,972,805	3,214,534	3,337,815	89.7%		
Sub-Total Parks Division			143,095,756	81,103,469	11,676,537	50,315,750	64.8%		

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			a	b	c	d	e		
Waterfront Program									
2013	4401356800	Bayfront Park Work Yard	436,000	431,110	27,599	(22,709)	105.2%	R. Ellis	The Bayfront Park Work Yard is complete and currently in the warranty phase.
2013	4401356801	Confederation Park - Sports Park Development	18,099,185	10,405,653	6,260,759	1,432,773	92.1%	C. Graham	Phase 2 and 3 construction awarded and underway. Anticipate construction throughout 2021, and into 2022. Public access to pickleball and cricket pitch permitted throughout construction.
2013	8201355880	Implementation of Setting Sail	461,750	461,100	1,010	(361)	100.1%	E. English / C. Phillips	Complete - close once p.o. has been paid/cleared.
2015	4411506104	West Harbour Draft Plan&Zoning	641,540	622,879	13,407	5,254	99.2%	E. English	Complete - close once p.o. has been paid/cleared.
2015	4411506105	Pier 5-7 Marina Reconstruction	8,785,000	9,347,217	172,944	(735,161)	108.4%	E. English	Project complete; Variance is made up of revenues expected from RYHC and HOPA per finance agreements. RHYC and HOPA have been invoiced. Payment of ~\$157K from HOPA rec'd per settlement; \$131,500 payable upon expansion.
2015	4411506106	Marina Services & Gas Dock	1,260,000	494,916	55,514	709,570	43.7%	E. English	Project underway; construction contract awarded, implementation being coordinated with HWT (Piers 5-7).
2015	4411506107	Pier5-7 Marina Shoreline Rehab	13,593,700	1,960,351	41,339	11,592,010	14.7%	E. English	Ongoing construction. Completion Q4 2021.
2015	4411506108	West Harbour RSC	1,633,900	1,644,333	-	(10,433)	100.6%	E. English	99% complete - Certificate of Property Use finalized; RSC with MECP.
2015	4411506109	West Harbour Site Remediation	1,682,000	1,147,866	593,486	(59,351)	103.5%	E. English	Remaining funds to be used for building demolition on piers 5-7 in 2021.
2015	4411506111	Bayfront Park Beach Study	288,850	229,298	101	59,451	79.4%	E. English	Study complete; surplus funds should be used to advance investigation of alternate uses of beach area.
2015	4411506201	Central Park Master Plan	100,000	111,766	2,341	(14,108)	114.1%	E. English	Design complete. Variance; to be resolved in 2021 with transfer from park construction account.
2016	4411606001	CHH Site Servicing Study (Jamesville)	120,000	15,453	-	104,547	12.9%	E. English	CHH has approved Jamesville Redevelopment Limited Partnership as the preferred Proponent for the re-development of the CHH-owned Jamesville social housing site. Formal TOR Agreement expected to be executed by the end of Q.3 2020. Expectation is the responsibility for site servicing to be transferred to the Proponent.
2016	4411606002	Real Estate Disposition Process	964,200	705,960	35,498	222,742	76.9%	E. English	City & WSC expected to execute with LPAT Settlement complete for Pier 8; Piers 6-7 Development Block real estate sale in Q3 2020 still being reviewed at the moment.
2016	4411606003	Community Engagement Imp.	460,000	311,625	487	147,888	67.9%	E. English / C. Phillips	Public animation program on-hold as a result of covid-19. Public engagement activities expected to continue in various ways during construction process in years 2021-2022.
2016	4411606004	Marketing Communication Imp.	450,000	106,994	13,078	329,928	26.7%	E. English / C. Phillips	Program on-going.
2016	4411606101	Pier 6-8 Servicing Design	1,060,000	895,322	160,386	4,292	99.6%	E. English	Complete - close once p.o. has been paid/cleared.
2016	4411606102	Pier 5-7 Boardwalk	12,644,300	10,137,112	4,872,357	(2,365,169)	118.7%	E. English	Ongoing construction. Completion Q4 2021
2016	4411606103	Pier 6 Artisan Village (CAN150)	1,791,900	37,815	45,650	1,708,436	4.7%	E. English	Portion of project to be delivered by HWT in 2021-2022; remainder to be managed by City starting in 2021 (design) and construction (2022+). Needs to be transferred to Facilities for implementation.
2016	4411606104	Pier 7 Commercial Village	3,095,100	261,773	176	2,833,150	8.5%	E. English	Project delayed; expect tender in Q3 2021 or later.
2016	4411606105	Pier 8 Shorewall	16,495,000	15,573,509	919,442	2,049	100.0%	E. English	Project complete and under warranty.
2016	4411606106	Pier 8 Promenade	8,010,000	5,006,865	3,141,268	(138,133)	101.7%	E. English	Ongoing construction. Completion Q3 2021. Note that we are carrying a \$445,000 contingency for this contract; not expecting to utilize much from that.
2016	4411606111	Bayfront Park Beach Rehab	280,000	84,053	-	195,947	30.0%	E. English	Implementation on hold; alternative use options to be considered in 4411506111 Bayfront Park Beach Study.
2016	4411606201	Bar-Tiff Site Remediation	290,000	144,153	13,215	132,632	54.3%	E. English	Consider using for Piers 5-7 if bids are high or close at end of 2020 after review of any outstanding work related to the Film Studio project.
2016	4411606202	Bar-Tiff Site Servicing Study	180,000	32,362	-	147,638	18.0%	E. English	MOU executed and site due-diligence is on-going.
2016	5121692001	Central Park Remediation	4,900,000	2,416,237	311,699	2,172,064	55.7%	E. English	Project construction to begin in Fall 2021 with completion by June 2022.
2017	4411706101	Pier 6-8 Servicing Constrm	9,559,500	8,641,204	155,102	763,194	92.0%	E. English	Servicing complete. Streetscaping after condo development.
2017	4411706102	Pier 8 Park	1,419,300	319,616	18,036	1,081,648	23.8%	E. English	Project expected to tender Q3 2021.
2017	4411706103	Bayfront Park Upgrades Ph 1	500,000	22,190	-	477,810	4.4%	E. English	Delay project until final cost estimates developed for Piers 5-7; if funding req'd then this project should be considered for deferral.

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2017	4411706104	Artisan Village Design Study	110,000	103,096	-	6,904	93.7%	E. English	Project underway by HWT.
2017	4411706105	WH Parking Garage Feasibility	300,000	13,314	-	286,686	4.4%	E. English	RFP possible Q4 2021; waiting for outcome of Pier 8 Development Agreement. Project needs to be transferred to PED Transportation Planning for implementation.
2017	4411706201	Bar-Tiff Real Est Solicitation	200,000	-	-	200,000	0.0%	E. English	City & Hamilton Film Studios have an executed MOU. Due-diligence stage is ongoing with funds dedicated for City studies.
2017	4411706202*	Adaptive Comm Re-use 125 Barton St. W	800,000	823,307	-	(23,307)	102.9%	E. English / R. Ellis	Complete - pending final review/audit.
2018	4411806102	Macassa Bay Shoreline Improv	1,150,000	212,255	6,625	931,120	19.0%	E. English	RFP for functional design has been postponed due to staff changes. Expect resuming Q4 2021.
2018	4411806103	Macassa Bay Boardwalk Trail	1,100,000	58,148	-	1,041,852	5.3%	E. English	RFP for functional design has been postponed due to staff changes. Expect resuming Q4 2021.
2018	4411806104	West Harbour Public Art	870,000	204,459	241,777	423,764	51.3%	E. English	Winning artist for Pier 6/7 named; project underway with installation in 2021.
2018	4411806105	Police Marine Facility Replac	600,000	618,476	11,628	(30,104)	105.0%	E. English	Interim facility completed and occupied. Interim docks in place. Finalize POs and close in 2021.
2018	4411806106	James St CSO Tank overflow pipe	375,000	34,331	6,805	333,864	11.0%	E. English	Currently being implemented with Piers 5-7 Shorewall/Boardwalk Phase 1.
2020	4412006105	Pier 8 - Utilities	2,750,000	-	1,079,176	1,670,824	39.2%	E. English	Expect Q4 2021 start.
2018	4411806201	Central Park Redevelopment	1,647,000	350,167	-	1,296,833	21.3%	G. Norman/E. English	Detailed design completed; final remediation requirements provided; RFT Q3 2021.
2021	4412106102	Bayfront Prk Upgrades Ph 2	1,260,000	-	-	1,260,000	0.0%	E. English	New 2021 project, has not yet started.
2021	4412106103	Pier 8 - Streetscaping	1,000,000	-	-	1,000,000	0.0%	E. English	New 2021 project, has not yet started.
2021	4412110555	2021 Chargebacks - W Harbour	-	134,141	-	(134,141)	N/A	N/A	To fund Engineering Services staffing costs through capital for work on West Harbour related capital projects, both in-year and future.
Sub-Total West Harbour Initiative			121,363,225	74,120,426	18,200,905	29,041,894	76.1%		

TOTAL PUBLIC WORKS - TAX FUNDED	1,485,735,587	667,812,839	132,953,410	684,969,338	53.9%
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*Note: Project is partially or fully funded from Area Rating (Wards 1 to 10, and 14) reserves

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			a	b	c	d	e		

PLANNING & ECONOMIC DEVELOPMENT

Growth Management Division

2005	5160507001	N Glanbrook Industrial BP Serv	16,901,360	14,911,819	-	1,989,541	88.2%	T. Sergi / G. Norman	Expected deficit should be able to be addressed with the sale of 863 Nebo Road.
2010	5141080092	Binbrook-Water Tower-Fletcher	480,000	356,774	-	123,226	74.3%	E .Waite / M. Zantingh	Portion of main has been constructed (water tower to Binhaven) under Summerlea West Phase 2A. Balance of main (Binhaven to Fletcher) will be constructed by developer when adjacent development proceeds.
2010	5141096011	2010 Intensification Infra Upgrades	400,000	280,973	54,211	64,816	83.8%	T. Sergi / G. Norman	Allocation to pay for unanticipated intensification projects when identified. Pilot project completed. Review commitments and close.
2011	5141180195	Green Mtn-First W to Upp Centennial	760,000	322,572	-	437,429	42.4%	T. Sergi / G. Norman	Project constructed. Reviewing for final payments.
2011	5141196011	2011 Intensification Infra Upgrades	400,000	3,462	-	396,538	0.9%	T. Sergi / G. Norman	Allocation to pay for unanticipated intensification projects when identified. Pilot project completed.
2013	5141380370	Upper Mount Albion - Highland	480,000	366,087	-	113,913	76.3%	T. Sergi / G. Norman	Project constructed. Reviewing for final payments.
2013	5141380377	Arvin - McNeilly to 350m West	100,000	107,523	-	(7,523)	107.5%	T. Sergi / G. Norman	Project complete; final reconciliation required.
2014	5141480480	Cormorant Rd WM Extension	500,000	-	-	500,000	0.0%	T. Sergi / G. Norman	Construction complete. Project working in conjunction with projects for (Cormorant Rd Extension)under (Industrial Lands) 3621507501, (Sewage Works) 5161480480. Developer to submit for payment.
2015	5141595558	Centennial Valve Chamber #3	16,550,000	12,444,643	-	4,105,357	75.2%	T. Sergi / G. Norman	Project constructed. Reviewing for final payments.
2016	5141680653	Rymal-Upper Paradise to Garth	1,800,000	1,131,123	-	668,877	62.8%	T. Sergi / G. Norman	Project complete; transfer to PW for reconciliation.
2016	5141680680	Miles - Ext Terni (E & W leg)	80,000	-	-	80,000	0.0%	T. Sergi / G. Norman	To be constructed when adjacent development proceeds.
2016	5141680682	Dundas - Spring Crk to Skinner	570,000	11,916	-	558,084	2.1%	T. Sergi / G. Norman	To be constructed with adjacent development (Waterdown Bay Phase 2). Construction in progress.
2016	5141680683	Twenty - Nebo to 900m West	910,000	254,352	-	655,648	28.0%	T. Sergi / G. Norman	Project constructed. Reviewing for final payments.
2017	5141796011	2017 Intensification Infra Upgrades	400,000	-	-	400,000	0.0%	T. Sergi / G. Norman	Allocation to pay for unanticipated intensification projects when identified.
2018	5141880886	Pritchard Connect WM 355-601	110,000	-	-	110,000	0.0%	T. Sergi / G. Norman	Project will be initiated in conjunction with 25T-201402. HCA permit required
2018	5141880887	WM St. A. Ext to Pritchard	70,000	-	-	70,000	0.0%	T. Sergi / G. Norman	Project will be initiated in conjunction with 25T-201402. HCA permit required.
2019	5141980955	Centennial-Servicing Study	100,000	-	-	100,000	0.0%	T. Sergi / G. Norman	Project not started. To be scoped in 2021.
2019	5141996011	2019-Intensification Infra Upgrades	400,000	-	-	400,000	0.0%	T. Sergi / G. Norman	Allocation to pay for unanticipated intensification projects when identified.
<i>Sub-Total Water Growth Program</i>			41,011,360	30,191,243	54,211	10,765,906	73.7%		

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			a	b	c	d	e		
<i>Storm Sewer Growth Program</i>									
2006	5180680685	SWMP-A15 Meadowlands IV Pond	1,620,000	1,387,907	-	232,093	85.7%	T. Sergi / G. Norman	Pond constructed, reviewing the status of completeness.
2007	5180780774	SWMP - A1 Ancaster IBP	4,110,000	22,083	-	4,087,917	0.5%	T. Sergi / G. Norman	Pond constructed, reviewing the status of completeness.
2007	5180780784	SWMP-B8 Jackson Heights Ph 3	1,303,450	662,814	-	640,636	50.9%	T. Sergi / G. Norman	Pond constructed, reviewing the status of completeness.
2008	5180880855	Cathcart - Barton to 150m S	500,000	192,134	-	307,866	38.4%	T. Sergi / G. Norman	Works complete; review for final payments, then close.
2008	5180880863	SWMP South 2 QA-QC Pond	2,220,000	2,241,194	-	(21,194)	101.0%	T. Sergi / G. Norman	Pond constructed. Appropriate funds from 5181180090, then close.
2008	5180880864	SWMP W6 North - Parkside Hills	511,090	491,288	-	19,802	96.1%	T. Sergi / G. Norman	Pond constructed, reviewing for final payments and holdback.
2009	5180955943	Grids 2ndary Plan&Trans MP EA	120,000	25,564	-	94,436	21.3%	T. Sergi / G. Norman	Project complete, pending final review of invoices.
2009	5180980961	Parkside Drive Storm Sewer	1,420,000	425,949	-	994,051	30.0%	T. Sergi / G. Norman	Storm sewers constructed (Parkside Hills Phase 1), developer to submit request for payment (holdback).
2009	5180980980	SWMP Program	2,300,000	2,791,019	-	(491,019)	121.3%	T. Sergi / G. Norman	Project complete. Project to be closed once a funding source for the deficit is identified.
2009	5180980983	SWMP H8 -N of Rymal At Quarry	1,490,000	1,742,070	-	(252,070)	116.9%	T. Sergi / G. Norman	Project complete. Project to be closed once a funding source for the deficit is identified.
2010	5181055057	Airport Employment - Ph 3&4 EA	500,000	50,880	-	449,120	10.2%	T. Sergi / G. Norman	Implementation Strategy completed. Consider using for SWM Master Plan Update.
2010	5181080091	Rymal-SWMP H8 - Trinity Church	1,500,000	1,919,524	-	(419,524)	128.0%	T. Sergi / G. Norman	Pond constructed. Appropriate funds from 5181180090, then close.
2010	5161096011	2010 Intensification Infra Upgrades	400,000	1,111,783	-	(711,783)	277.9%	T. Sergi / G. Norman	Allocation to pay for unanticipated intensification projects when identified. Charges incorrectly applied (Waterdown Bay); to be adjusted. Need to review expenses. Need to find funding source to address the deficit.
2011	5161180184	Highland-Winterberry-Mt Albion	610,000	916,757	-	(306,757)	150.3%	T. Sergi / G. Norman	Sewer constructed in conjunction with road; reviewing for status of completeness. Need to find funding source to address the deficit.
2011	5161180187	Garner Rd W-Raymond to Hwy 6	2,400,000	468,124	-	1,931,876	19.5%	T. Sergi / G. Norman	To be constructed by developer as development proceeds. Portion from Raymond to approximately 380m west constructed. Additional funds to be approved in 2022.
2011	5161196011	2011 Intensification Infrs Upgrade	400,000	356,278	41,202	2,520	99.4%	T. Sergi / G. Norman	Allocation to pay for unanticipated intensification projects when identified. Project is complete pending final invoices and closing of PO's.
2011	5181155369	Specific Area Stormwater MP	150,000	101,805	-	48,195	67.9%	T. Sergi / G. Norman	Project complete, pending final review of invoices.
2011	5181159150	Res Drainage Assistance Program	520,000	446,817	60,787	12,397	97.6%	T. Sergi / G. Norman	Ongoing - this account is used to investigate and/or address drainage issues as they are brought forward to staff.
2011	5181180090	2011 Annual Storm Water Mngmnt	8,000,000	7,090,854	-	909,146	88.6%	T. Sergi / G. Norman	Project completed. Surplus of funds to be appropriated to various projects then closed.
2012	5161280290	Nash Area WW Sewer Outlet	4,530,000	3,766,241	-	763,759	83.1%	T. Sergi / G. Norman	Sewer constructed in conjunction with development (Penady); reviewing for status of completeness.
2012	5161280292	SS Rd Sewer - Flying J-Pilot	2,840,000	1,691,201	-	1,148,799	59.5%	T. Sergi / G. Norman	Sewer constructed in conjunction with development (Penady); reviewing for status of completeness.
2012	5181280280	SWMP A20 Limestone Manor	570,000	411,457	-	158,543	72.2%	T. Sergi / G. Norman	Pond constructed. Developer to submit request for payment.
2012	5181280293	SWMP - A16 D'Amico Cimino Land	2,100,000	2,345,523	-	(245,523)	111.7%	T. Sergi / G. Norman	Pond constructed. Appropriate funds from 5181180090, then close.
2012	5181280294	SWMP W19 - Parkside Hills Ph 2	2,210,000	-	-	2,210,000	0.0%	T. Sergi / G. Norman	To be constructed by developer in conjunction with Park Place Phase 2. Construction started.
2012	5181280297	SCUBE Master Drainage Plan EA	648,128	352,297	-	295,831	54.4%	T. Sergi / G. Norman	Block Plan Servicing Strategy - Block 2 (C3-09-14) complete. Costs to be finalized and account closed.
2013	5181355369	Specific Area Stormwater MP	100,000	10,910	-	89,090	10.9%	T. Sergi / G. Norman	Project complete, pending final review of invoices.

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2013	5181380090	2013 Annual Storm Water Mngmnt	4,000,000	2,204,439	-	1,795,561	55.1%	T. Sergi / G. Norman	Consider closing in 2021.
2013	5181380377	Arvin - McNeilly to 350m West	540,000	345,313	30,805	163,882	69.7%	T. Sergi / G. Norman	Project complete; review with PW Construction re final payments.
2013	5181380385	Watercourse 7 - Phase 2	300,000	106,360	-	193,640	35.5%	T. Sergi / G. Norman	Project complete; transfer to PW for reconciliation.
2013	5181380390	Highland - Upper Mount Albion	850,000	293,226	-	556,774	34.5%	T. Sergi / G. Norman	Sewer constructed in conjunction with road; reviewing for status of completeness.
2014	5161480480	Cormorant San Sewer Extension	620,000	8,744	-	611,256	1.4%	T. Sergi / G. Norman	Valery Business Park subdivision is completed. On-going construction. Project working in conjunction with project IDs (Industrial Land) 3621507501 (Cormorant Road Extension) and (Water Works) 5141480480 (Cormorant Rd Extension).
2014	5181480485	SWMP - H-9 Mewburn-Sheldon	3,140,000	2,655,638	54,100	430,262	86.3%	T. Sergi / G. Norman	Pond complete. Final costs being reviewed.
2014	5181480486	SWMP - St Elizabeth Ponds	560,000	12,177	-	547,823	2.2%	T. Sergi / G. Norman	Initial pond assessment final report completed. Planned improvements on hold on subject to submission of revised SWM report.
2015	5181580090	2015 Annual Storm Water Mngmnt	4,000,000	5,063,317	-	(1,063,317)	126.6%	T. Sergi / G. Norman	Costs to be reviewed. Need to find funding source to address the deficit. Appropriations in process from 5181480090, 5181280090, 5181080090
2015	5181580585	Sheldon (H-9) & Mewburn (H-24)	800,000	-	35,000	765,000	4.4%	T. Sergi / G. Norman	Project start imminent; being constructed by 1125 West 5th developer.
2015	5181580586	SWMF H-24 (Mewburn Pond)	6,430,000	5,286,875	748,713	394,411	93.9%	T. Sergi / G. Norman	Project substantially complete. Final payment to be issued.
2015	5181580594	First Rd W - Green Mtn to Mud	1,100,000	138,433	-	961,567	12.6%	T. Sergi / G. Norman	Sewer constructed in conjunction with road; reviewing for status of completeness.
2015	5181580596	Green Mtn-Morrissey-First Rd W	490,000	31,614	-	458,386	6.5%	T. Sergi / G. Norman	Sewer constructed in conjunction with road; reviewing for status of completeness.
2017	5161796011	2017 Intensification Infras Upgrade	400,000	-	-	400,000	0.0%	T. Sergi / G. Norman	Allocation to pay for unanticipated intensification projects when identified.
2017	5181780090	2017 Annual Storm Water Mngmnt	4,000,000	2,455,891	-	1,544,109	61.4%	T. Sergi / G. Norman	Consider closing in 2021. Specific projects have been submitted for 2022.
2017	5181780785	RHBP-Dartnall-Stone to Rymal	1,045,000	1,070,155	-	(25,155)	102.4%	T. Sergi / G. Norman	Project complete; review with PW Construction re final payments. Need to find funding source to address the deficit.
2018	5161880184	Up Mt Albion-Highland to Rymal	800,000	353,043	-	446,957	44.1%	T. Sergi / G. Norman	Sewer constructed in conjunction with road; reviewing for status of completeness.
2018	5181880090	2018 Annual Storm Water Mngmnt	4,000,000	1,340,996	-	2,659,004	33.5%	T. Sergi / G. Norman	Consider closing in 2021. Specific projects have been submitted for 2022.
2018	5181880281	Greystones Channel Rehab	200,000	-	-	200,000	0.0%	T. Sergi / G. Norman	Project has not been initiated. Will require permission from private landowners.
2018	5181880870	Lewis Rd Culvert near Barton	660,000	681,473	-	(21,473)	103.3%	T. Sergi / G. Norman	Culvert constructed, reviewing the status of completeness. Need to find funding source to address the deficit.
2018	5181880871	Borer's Creek Channel	1,160,000	-	-	1,160,000	0.0%	T. Sergi / G. Norman	Under construction by Parkside Hills developer.
2018	5181880872	Flanders Drive Flooding	270,000	-	-	270,000	0.0%	T. Sergi / G. Norman	Improvements constructed. Payment subject to finalization of 2014 DC appeal. Expect payment to be made in Q4 2021.
2018	5181880887	Street A Extension to Pritchard SS	350,000	-	-	350,000	0.0%	T. Sergi / G. Norman	Project will be initiated in conjunction with 25T-201402. Still requires HCA permit and permit from Hydro One.
2019	5161980955	Centennial-Servicing Study	100,000	-	-	100,000	0.0%	T. Sergi / G. Norman	Project not started. To be scoped in 2021.
2019	5161996011	Intensification Infra Upgrades	400,000	88,567	13,000	298,433	25.4%	T. Sergi / G. Norman	Allocation to pay for unanticipated intensification projects when identified.
2019	5181980090	2019 Annual Storm Water Mngmnt	4,000,000	-	-	4,000,000	0.0%	T. Sergi / G. Norman	Consider closing in 2021. Specific projects have been submitted for 2022.
2019	5181980960	RR56 & Swayze Road	3,320,000	3,313,942	-	6,058	99.8%	T. Sergi / G. Norman	Sewer constructed, reviewing the status of completeness.
2019	5181980980	SWMP-SM18 Central Park	3,630,000	2,601,168	-	1,028,832	71.7%	T. Sergi / G. Norman	Pond has been constructed by developer (Central Park). Developer to submit request for payment.

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YEAR APPROVED	PROJECT ID	DESCRIPTION	APPROVED BUDGET (\$)	ACTUAL EXPENDITURES (\$)	PO COMMITMENTS (\$)	AVAILABLE BALANCE (\$) d = a - b - c	% COMPLETE e = (b+c) / a	Project Manager	STATUS EXPLANATION as of June 30, 2021
			a	b	c	d	e		
2019	5181980981	SWMP-W1 Waterdown Bay Ph2	3,400,000	-	-	3,400,000	0.0%	T. Sergi / G. Norman	Pond has been constructed by developer (Waterdown Bay Phase 2). Developer to submit request for payment.
2019	5181980983	SWMP-W3 Waterdown Bay Ph2	4,000,000	-	-	4,000,000	0.0%	T. Sergi / G. Norman	Pond has been constructed by developer (Waterdown Bay Phase 2). Developer to submit request for payment.
2019	5181980984	SWMP-W4 Waterdown Bay Ph2	7,600,000	-	-	7,600,000	0.0%	T. Sergi / G. Norman	Pond has been constructed by developer (Waterdown Bay Phase 2). Developer to submit request for payment.
2019	5181980985	SWMP-W5 Waterdown Bay Ph2	3,860,000	-	-	3,860,000	0.0%	T. Sergi / G. Norman	Pond has been constructed by developer (Waterdown Bay Phase 2). Developer to submit request for payment.
2020	5162080961	Roxborough Prk Intensification	1,500,000	-	54,910	1,445,090	3.7%	T. Sergi / G. Norman	Project will be initiated in conjunction with 25T-201802.
2020	5182080086	SWMP SM2 Red Hill Ph 3 4	4,120,000	2,648,856	-	1,471,144	64.3%	T. Sergi / G. Norman	Pond has been constructed by developer (Red Hill Lancaster Heights Phase 1). Developer to submit request for payment.
2020	5182080087	SWMP B10 Lancaster	9,960,000	-	-	9,960,000	0.0%	T. Sergi / G. Norman	Works under construction by developer (Lancaster Heights Phase 1). Developer to submit request for payment.
2020	5182080090	Annual SWM Program	4,000,000	-	-	4,000,000	0.0%	T. Sergi / G. Norman	Allocation for new facilities as development proceeds.
2020	5182095800	Flooding & Drainage MP Capital	880,000	-	-	880,000	0.0%	T. Sergi	Project under construction.
<i>Sub-Total Storm Sewer Growth Program</i>			129,557,668	61,722,698	1,038,517	66,796,453	48.4%		
<i>Sub-Total Growth Management Division</i>			170,569,028	91,913,942	1,092,728	77,562,359	54.5%		
TOTAL PLANNING & ECONOMIC DEVELOPMENT			170,569,028	91,913,942	1,092,728	77,562,359	54.5%		

PUBLIC WORKS RATE FUNDED PROJECTS

Storm Sewers Regular Program

2009	2110953900	Randle Reef Rehab Project	8,125,000	8,122,735	-	2,265	100.0%	M. Bainbridge	STATUS: Phase 1-Complete, Phase 2-Construction, Phase 3-Design Complete NEXT STEPS: waiting on completion of phase 2.
2012	5181206222	Setting Sail-Floating Breakwater	4,040,000	4,023,845	25,940	(9,786)	100.2%	E. English	Complete - close once p.o. has been paid/cleared.
2012	5181260216	Golf Course SWMP Rosedale	2,570,000	732,146	64,240	1,773,614	31.0%	T. Winterton	STATUS: Functional Design completed; MECP approval in progress. NEXT STEPS: Hand-over to Eng. Services for implementation 2021.
2012	5181272290	Storm Sewer Upgrades - 2012	7,494,000	7,332,529	-	161,471	97.8%	E. Waite / P. McNab	Project complete. Appropriation adjustment in process. Will be closed as part of the Sept 30/21 BER.
2013	5181355350	SERG Studies & Assessments	740,000	730,451	17,876	(8,327)	101.1%	T. Winterton	STATUS: Two projects- (a) Beach Flooding Study is complete, (b) LID pilot monitoring near complete. NEXT STEPS: Finalize LID reporting, close P.O.s, close account end of Q1 2021.
2013	5181372295	SERG - Mount Albion SWMF Rehab	670,000	252,579	47,105	370,316	44.7%	S. Jacob / M. Zantingh	Hamilton Water has the carriage of this project as they are developing the scope of works. Emergency repairs for the pond were undertaken by Ryan Moore
2014	5181455420	SERG - Flooding & Drainage MP	645,000	170,254	406,142	68,604	89.4%	C. Cholkan	STATUS: Work Completed - Peer Review Scope. Work in Progress - Flooding and Drainage Master Servicing Study - NEXT STEPS: Completion Q4 2021.
2014	5181460423	SERG - Princess at Birch	90,000	11,172	-	78,828	12.4%	S. Jacob / M. Zantingh	The manhole works was delayed to be undertaken along with Birch Ave improvements. This project can be done as stand alone if there are significant delays with Birch Ave improvements
2015	5181510501	Mathers Drive Bank Erosion Control and Slope Stabilization	1,100,000	715,117	191,946	192,937	82.5%	N. Winters / D. Alberton	Construction Works Complete. Monitoring work to commence until 2022.
2015	5181555077	Zoom Camera Inspection - Data Component	760,000	588,837	157,732	13,431	98.2%	E. Waite / M. Zantingh	Ongoing - work in progress.

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2015	5181555422	GRIDS II - Stormwater MP	950,000	75,426	499,252	375,322	60.5%	B. Posedowski	STATUS: Work in Progress NEXT STEPS: Completion in Q2,2022.
2015	5181562590	SWMP Retrofits	660,000	256,290	7,869	395,841	40.0%	T. Sergi / G. Norman	STATUS: Conceptual Design Study Nearly Complete NEXT STEPS: Supplemental study required, to be chartered. Q2 2021.
2016	4241609803	Sewer and Water- Gourley Prk	65,000	46,484	-	18,516	71.5%	W. Kindree	Complete but pending PO closure.
2016	5181655075	SERG - Watershed Proj Coord	500,000	341,147	14,000	144,853	71.0%	B. Posedowski	STATUS: Work in Progress - Lower Spencer Creek Sub watershed Study & Water Monitoring Program Data Collection. NEXT STEPS: Completion Q4 2021.
2016	5181655421	SERG Stormwater System Planning	280,000	339,576	-	(59,576)	121.3%	B. Posedowski	To be closed in the next Closing Report.
2017	5181755420	Stormwater Drainage Review	280,000	253,268	31,336	(4,604)	101.6%	B. Posedowski	STATUS: Consultant Study Complete NEXT STEPS: Stakeholder Consultation and Staff Report Q1 2021
2017	5181755421	SERG - SW System Planning	280,000	199,688	57,085	23,226	91.7%	B. Posedowski	STATUS: 2 projects, (a) Cont.. for Ancaster Intensification -Study Complete; (b) Dev Apps Guide - Study in progress NEXT STEPS: (a) Stakeholder Consultation and Staff Report (a) Q1 2021; (b) Q2 2021.
2017	5181767723	Pumping Stations	2,050,000	45,156	-	2,004,844	2.2%	S. Leitch	STATUS: RFP Design for New standby power at Centennial and Grafton Storm pumping stations Q1 2021. NEXT STEPS: Design Q2 2021.
2018	4411806202	Central Neighbourhood Park	3,890,000	3,370,645	26,057	493,299	87.3%	E. English	Construction completed. Currently in warranty period.
2018	5181823155	SERG - Dundas Drainage Upgrade	230,000	66,949	21,654	141,397	38.5%	B. Posedowski	STATUS: Study Complete NEXT STEPS: Mgmt. direction required
2018	5181872295	SERG - LEEDS Implementation	710,000	18,519	-	691,481	2.6%	B. Posedowski	STATUS: Not Started NEXT STEPS: Charter and procurement 2021.
2018	5181874841	Lower Davis Creek - Flood Control Facility	550,000	57,376	41,030	451,594	17.9%	N. Winters / D. Alberton	Ongoing - Limited Resources to Deliver Work Plan.
2019	5181917152	Cross Road Culvert Program - 2019	1,390,000	960,504	202,465	227,031	83.7%	M. Field / M. Pastuszok	Remaining funds allocated to 2021 programs. Construction began on various contracts in July 2021.
2019	5181917549	Concrete Box Culvert Rehabilitation/Repair (< 3.0m span) - 2019	620,000	58,609	-	561,391	9.5%	M. Field / M. Pastuszok	WIP fund \$250K for 2022 Concrete Box Culvert Rehabilitation/Repair program. WIP fund \$310K for 2022 Catch Basin Replacement/Rehabilitation Program.
2019	5181955350	Climate Change Impact Assess	550,000	105,153	61,682	383,165	30.3%	B. Posedowski	STATUS: Study nearing completion NEXT STEPS: Complete study and initiate chartering of next phase Q2 2021.
2019	5181955421	Storm System Planning Prm	480,000	174,229	175,563	130,208	72.9%	B. Posedowski	STATUS: 3 studies ongoing; 1 study not started NEXT STEPS: charter and procure 4th project (Mill Street) Q3 2021.
2019	5181957545	Stormwater Computer Model	1,080,000	1,465	149,911	928,624	14.0%	B. Posedowski	STATUS: Not started NEXT STEPS: Assign PMs and charter projects Q2 2021.
2019	5181967500	DMAF-CSO Backflow Preventors	1,050,000	62,012	132,413	855,575	18.5%	S. Leitch	STATUS RFP Design Q1 2021 NEXT STEPS: Design 2021.
2019	5181972074	Contingency for Unscheduled Works Program - 2019	242,000	59,543	171,299	11,158	95.4%	E. Waite / P. McNab	% spent dependent on # of unscheduled works. Future budgets on hold pending depletion of these funds.
2019	5181972291	Haddon - Sterling to Marion	257,000	135,153	24,407	97,440	62.1%	M. Oddi	Complete - pending final review/audit/payment.
2019	5181972940	Evans Road Culvert Twinning	1,270,000	158,688	1,069,483	41,829	96.7%	M. Oddi	Ongoing - C15-19-21 - construction 2021.
2019	5181974950	Watercourse & Drainage MtnC	580,000	35,000	-	545,000	6.0%	N. Winters / D. Alberton	\$545k to be used to WIP fund 2022 Program.
2019	5181980961	Roxborough Storm Outlet	950,000	-	-	950,000	0.0%	T. Sergi / G. Norman	Project has not been initiated.
2019	5182155101	SERG - SC & Battlefield Creek	400,000	-	-	400,000	0.0%	B. Posedowski	STATUS: Not started NEXT STEPS: Assign PM and charter Q3 2021.
2020	5182017040	Hwy 97 Culvert Improvements	760,000	38,341	122,664	598,995	21.2%	E. Waite / M. Zantingh	Ongoing - work in progress.

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			a	b	c	d	e		
2020	5182017152	Roadside Drainage Improvements	1,400,000	104,115	285,086	1,010,799	27.8%	M. Field / M. Pastuszok	Remaining funds allocated to 2021 programs. Status explanation same as 5182117152. Construction began on various contracts in July 2021.
2020	5182017458	Catch Basin Replace & Rehab	500,000	200,385	97,711	201,904	59.6%	M. Field / S. Cooper	WIP fund \$190K for 2022 Catch Basin Replacement/Rehabilitation Program.
2020	5182017549	Concrete Box Culvert - TOM	250,000	-	-	250,000	0.0%	M. Field / M. Pastuszok	The funds will be used as unexpected repairs arise.
2020	5182017550	Concrete Box Culvert - ES	250,000	1,024	245,000	3,976	98.4%	E .Waite / M. Zantingh	Ongoing - work in progress.
2020	5182049555	QA-QC Service Contract 2020	195,000	573	-	194,427	0.3%	E .Waite / M. Zantingh	Ongoing - work in progress.
2020	5182055421	SW System Planning Program	380,000	33,943	820	345,237	9.1%	B. Posedowski	STATUS: Multiple projects, not started NEXT STEPS: Assign PMs and charter projects Q3 2021
2020	5182055556	Mapping Update Program	40,000	164	-	39,836	0.4%	D. Lamont / C. Lauricella	\$40K to be appropriated to 2021 project to consolidate for 2022 program
2020	5182055825	Stormwater Drainage Analysis	760,000	306,019	444,434	9,547	98.7%	B. Posedowski	STATUS: Five separate ongoing projects, with four PMs NEXT STEPS: No future phases, close project Q1 2022
2020	5182057545	Stormwater Computer Model	1,080,000	-	-	1,080,000	0.0%	B. Posedowski	STATUS: Not Started NEXT STEPS: Charter and procurement Q4 2021
2020	5182060622	SWM Pond-Creek Maint Prog 2020	1,700,000	1,003,113	532,737	164,151	90.3%	N. Winters / D. Alberton	Ongoing - work in progress.
2020	5182060722	Annual Municipal Drain Mtnc	610,000	82,204	-	527,796	13.5%	N. Winters / D. Alberton	Ongoing - Future works anticipated from Staff Report to Council (Staff Report currently delayed)
2020	5182060999	Closed Projects - Storm	105,000	-	232,951	(127,951)	221.9%	E. Waite / P. McNab	This project is primarily used to hold the contingency lines of purchase orders for several completed works until the maintenance period has expired. This allows for the closure of all the original project ID. % spent is dependent on maintenance required.
2020	5182061046	Osler Dr Outfall Grant Blvd	590,000	409	-	589,591	0.1%	E .Waite / M. Zantingh	Construction delayed until 2023 due to ongoing environmental studies.
2020	5182062073	Field Data Systems Program	110,000	56,592	-	53,408	51.4%	D. Lamont / C. Lauricella	\$54K to be appropriated to 2021 project to consolidate for 2022 program
2020	5182067875	Beach Strip SW Pump Station	300,000	21,634	285,070	(6,703)	102.2%	B. Posedowski	STATUS: EA Study in progress NEXT STEPS: Land Acquisition, If Required Q4 2021.
2020	5182072293	Hwy 8 - Hillcrest stm sewer	300,000	289,040	4,796	6,163	97.9%	M. Oddi	Complete - Close once commitments are paid/cleared.
2020	5182072295	Hwy 8 - Woodley stm sewer	1,390,000	1,281,152	29,256	79,592	94.3%	M. Oddi	Complete - pending final review/audit/payment.
2020	5182074950	Watercourse & Drainage Mtnc	810,000	612	47,785	761,604	6.0%	N. Winters / D. Alberton	Ongoing - Limited Resources to Deliver Work Plan. (No 2021 Budget allocated)
2020	5182074951	Shoreline Protection Program	400,000	11,391	118,504	270,105	32.5%	N. Winters / D. Alberton	Ongoing - 2021 work.
2020	5182080089	Rymal - Fletcher to Up Cent	1,621,000	1,012,087	593,936	14,978	99.1%	M. Oddi	Ongoing - C15-50-19 - construction 2020/21
2021	5182101099	Eng Services Staffing	1,100,000	670,977	-	429,023	61.0%	E. Waite / P. McNab	To fund Engineering Services staffing costs through capital for work on road related capital projects, both in-year and future.
2021	5182117152	Roadside Drainage Improvements	1,500,000	9,550	36,688	1,453,762	3.1%	M. Field / M. Pastuszok	Construction for Culvert Replacement Program and Ditching Program began in July 2021. Currently the project is on target and within budget. Target completion date is accurate
2021	5182117458	Catch Basin Replace & Rehab	500,000	284,858	120,069	95,073	81.0%	M. Field / S. Cooper	New PO created and work completed on an as required basis. Increased funding has been requested due to the demand of failed CB leads.
2021	5182117549	Concrete Box Culvert - TOM	250,000	-	-	250,000	0.0%	M. Field / M. Pastuszok	The funds will be used as unexpected repairs arise.
2021	5182117550	Concrete Box Culvert - ES	250,000	934	35,927	213,139	14.7%	E .Waite / M. Zantingh	Ongoing - work in progress.

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2021	5182149555	QA-QC Service Contract 2021	174,000	4	-	173,996	0.0%	E .Waite / M. Zantingh	Ongoing - work in progress.
2021	5182155347	Watercourse Erosion Site Rehab	280,000	-	-	280,000	0.0%	B. Posedowski	Ongoing - work in progress.
2021	5182155556	Mapping Update Program	57,000	589	28,500	27,911	51.0%	D. Lamont / C. Lauricella	Ongoing - work in progress.
2021	5182160129	Res Drainage Assistance Prog	100,000	-	6,000	94,000	6.0%	T. Sergi / G. Norman	Ongoing - work in progress.
2021	5182160533	Trenchless Manhole Rehab	70,000	-	-	70,000	0.0%	E .Waite / M. Zantingh	Ongoing - work in progress.
2021	5182160622	SWM Pond-Creek Maint Prog 2021	2,000,000	3,001	1,500,000	496,999	75.2%	N. Winters / D. Alberton	Ongoing - 2021 work.
2021	5182160722	Annual Municipal Drain Mtncce	700,000	-	-	700,000	0.0%	N. Winters / D. Alberton	Ongoing - Future works anticipated from Staff Report to Council (Staff Report currently delayed)
2021	5182161740	Unsched Manhole & Sewermain	118,373	-	-	118,373	0.0%	N. Winters / D. Alberton	Fully Committed by August 1st 2021
2021	5182162073	Field Data Systems Program	110,000	-	15,000	95,000	13.6%	D. Lamont / C. Lauricella	Ongoing - work in progress.
2021	5182167751	Stormwater Infrac Assessment	280,000	-	-	280,000	0.0%	B. Posedowski	Ongoing - work in progress.
2021	5182168651	Windermere Basin Shore Rehab	170,000	-	-	170,000	0.0%	J. Helka	Ongoing - work in progress.
2021	5182170010	Barton - Parkdale to Talbot RR	1,700,000	-	-	1,700,000	0.0%	E .Waite / M. Zantingh	To be tendered in the Q3-Q4.
2021	5182172011	HWY 8 - Bond to Woodleys Lane	2,150,000	326,772	1,143,441	679,787	68.4%	M. Oddi	Ongoing - C15-26-21 - construction 2021/2022
2021	5182172205	Glenmorris (York Heights Nbhd)	30,000	-	-	30,000	0.0%	E .Waite / M. Zantingh	Ongoing - work in progress.
2021	5182172210	Barton - Parkdale to Talbot	1,530,000	-	-	1,530,000	0.0%	E .Waite / M. Zantingh	To be tendered in the Q3-Q4.
2021	5182174275	Stormwater Management Facility	1,000,000	-	-	1,000,000	0.0%	B. Posedowski	Ongoing - work in progress.
2021	5182174680	Storm Sewer Network Planning	660,000	38,662	-	621,338	5.9%	B. Posedowski	Ongoing - work in progress.
2021	5182174840	Stormwater Replacement Project	500,000	-	-	500,000	0.0%	B. Posedowski	Ongoing - work in progress.
2021	5182174951	Shoreline Protection Program	1,320,000	-	22,620	1,297,380	1.7%	N. Winters / D. Alberton	Ongoing - 2021 work.
2021	5182180090	Annual SWM Program	4,000,000	-	-	4,000,000	0.0%	T. Sergi / G. Norman	Ongoing - work in progress.
2021	5182180150	Chedmac - Southridge to 80m E	230,000	154,365	-	75,635	67.1%	T. Sergi / G. Norman	Ongoing - work in progress.
2021	5182180280	Airport-Homestead-Mountaingate	1,360,000	-	-	1,360,000	0.0%	T. Sergi / G. Norman	Ongoing - work in progress.
2021	5182180281	Rymal - Massina to 140m E	70,000	-	-	70,000	0.0%	T. Sergi / G. Norman	Ongoing - work in progress.
2021	5182180285	SWMP - SM20	1,125,000	-	-	1,125,000	0.0%	T. Sergi / G. Norman	Ongoing - work in progress.
2021	5182180584	Nebo - Rymal to Twenty Rd E	2,000,000	-	-	2,000,000	0.0%	S. Jacob / G. Norman	Project delivery delayed to 2022 due to outstanding scope for storm sewer on which Hamilton Water is currently working.
Sub-Total Storm Sewers Regular Program			84,433,373	35,433,056	9,545,478	39,454,838	53.3%		

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Waterworks Regular Program									
2011	5141166110	WTP - Process Upgrades	30,960,000	26,143,255	3,879,225	937,520	97.0%	S. Leitch	STATUS: Work in Progress - Warranty Period (Process Upgrades - Phase 1). NEXT STEPS: Warranty End Date: Q4 2021. Post Substantial work underway for clearwell conduit.
2011	5141167150	Greenville New Well – EA	720,000	1,493,235	-	(773,235)	207.4%	M. Silverio	STATUS: Work Completed. NEXT STEPS: Account to be closed. Unfavorable Budget Variance due to Staffing Chargebacks.
2012	5141267274	Kenilworth PS - HD005 Upgrades	3,355,000	3,038,755	240,772	75,473	97.8%	S. Leitch	STATUS: Work in Progress - Construction (Pump Station). NEXT STEPS: Substantial Performance Q1 2021 (Pump Station).
2012	5141269250	HVAC Upgrade New Lab & Admin	5,620,000	1,180,559	3,048	4,436,393	21.1%	S. Leitch	STATUS: Work in Progress -Conceptual Design for the Laboratory Upgrades Complete. NEXT STEPS: Request for Proposals for Design - Lab HVAC & Interior Upgrades Q2 2021.
2012	5141297282	Waterdown S Storage - PD W-07	8,620,000	6,997,049	-	1,622,951	81.2%	T. Sergi	Project is complete. Need to review with developer for any outstanding issues and payment.
2013	5141395353	Ferguson HD002 Pumping Stn	2,600,000	541,222	478,584	1,580,194	39.2%	S. Leitch	STATUS: Work in Progress - RFP for Design . NEXT STEPS: Design - New Ferguson PS (Phase 3 Upgrades) Q1 2021.
2013	5141395354	PD18 Elevated Reservoir W14	3,410,000	456,822	8,939	2,944,239	13.7%	B. Posedowski	Class EA is complete. Next steps ongoing.
2014	5141455425	Concrete Pipe Condition Assessment	2,750,000	2,539,780	205,864	4,356	99.8%	E .Waite / M. Zantingh	Ongoing - work in progress.
2014	5141495551	PD7 Elevated Reservoir W-23	2,600,000	683,146	1,170,721	746,133	71.3%	S. Leitch	STATUS: Class EA is complete NEXT STEPS: initiation of design and construction.
2015	4411506103	Pier 8 Sanitary PS & Forcemain	14,851,000	12,299,473	703,181	1,848,345	87.6%	E. English	Construction completed; commissioning completion Q1/Q2 2021.
2015	5141555010	Water Systems Planning	450,000	407,089	-	42,911	90.5%	B. Posedowski	To be closed in the next Closing Report.
2015	5141555264	City-Wide Water MP	950,000	246,733	326,025	377,242	60.3%	B. Sarker	STATUS: Work in Progress NEXT STEPS: Completion in Q2 2022.
2015	5141555555	City Wide Groundwater Model	1,160,000	785,921	146,235	227,844	80.4%	B. Posedowski	STATUS: revisions required for the Freelon assignment as per the MECP comments. The PO for the Groundwater Model updates is in the process to be issued. NEXT STEPS: finalize Freelon WHPAS Q2 2021. gw. model Q1 2021.
2015	5141564533	Up Wentworth - Hydro to Twenty	2,200,000	12,638	-	2,187,362	0.6%	U. Ehrenberg	STATUS: Ready for design and construction as per Development Background Study HM27-W-19 NEXT STEPS: Subject to development application timing if delivered by P&ED. If delivered by Engineering Services, then pending coordination through CPMS.
2015	5141566711	Annual Water Treatment Studies	250,000	173,619	79,521	(3,139)	101.3%	S. Lapointe	STATUS: Work in Progress - Woodward Water Treatment Plant (Baseline biological activity, Optimization Study for Corrosion Control using Phosphoric acid chemical dosing). NEXT STEPS: Completion in Q1 2021.
2015	5141567273	HD17A PS Replace Decommission	2,180,000	31,154	-	2,148,846	1.4%	B. Posedowski / U. Ehrenberg	STATUS: terms of reference for consulting services under development for Class EA. NEXT STEPS: Issue RRFQ in 2021.
2015	5141567520	HDR05 Reservoir Upgrades	7,167,000	5,715,028	501,289	950,683	86.7%	S. Leitch	STATUS: Work in Progress - Construction. NEXT STEPS: Substantial Performance Q2 2021.
2015	5141567575	High Lift PS Upgrades Phase 2	3,900,000	493,377	113,159	3,293,464	15.6%	S. Leitch	STATUS: Work in Progress - Design. NEXT STEPS: Construction - Power Distribution (Recommissioning) Substantial Performance: Q2 2021.
2015	5141567577	Security - Water PS Facilities	5,600,000	2,274,236	-	3,325,764	40.6%	S. Leitch	STATUS: Complete. NEXT STEPS: Close-out Project.
2015	5141595553	HD12A PS Upgrades (W-04)	1,660,000	347,393	128,294	1,184,312	28.7%	S. Leitch	STATUS: in handover stage between WWWSP and CD teams NEXT STEPS: Complete system curve such that design and construction can start.

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2015	5141596550	Stone Church Feedermain (W-24)	25,300,000	2,495,784	41,037	22,763,180	10.0%	S. Jacob / M. Zantingh	Functional design of the new alignment in 2021. Detailed design in 2022
2016	5141664632	Twenty (Greti) to Upper James	1,610,000	184,337	-	1,425,663	11.4%	E .Waite / M. Zantingh	STATUS: Ready for design and construction as per Development Background Study HM27-W-19 NEXT STEPS: Subject to development application timing if delivered by P&ED. If delivered by Engineering Services, then pending coordination through CPMS.
2016	5141666110	WTP - Corrosion Control	7,660,000	7,498,972	-	161,028	97.9%	S. Leitch	STATUS: Complete. NEXT STEPS: Close-out Project.
2016	5141666608	Lynden Additional Water Supply	7,965,000	7,531,785	108,438	324,777	95.9%	S. Leitch	STATUS: Warranty. NEXT STEPS: Warranty End: Q3 2021.
2016	5141667420	Ben Nevis & Dewitt HD08A WPS	3,140,000	2,800,827	239,124	100,048	96.8%	S. Leitch	STATUS: Warranty. NEXT STEPS: Warranty End: Q3 2021.
2016	5141667421	Glancaster & Hwy 53 HD018 WPS	12,600,000	150,537	585,193	11,864,270	5.8%	S. Leitch	STATUS: Work in Progress - Design (Interim Upgrades). NEXT STEPS: Request for Prequalified Contractors for Construction (Interim Upgrades).
2016	5141667422	Osler Road HD011 WPS	2,569,000	2,371,415	66,155	131,429	94.9%	S. Leitch	STATUS: Warranty. NEXT STEPS: Warranty End: Q3 2021.
2016	5141667423	Freelton Well FDF01 Capacity	1,870,000	389,137	18,424	1,462,440	21.8%	B. Posedowski	STATUS: Modelling results are being incorporated NEXT STEPS: Finalize the report and communicate findings in 2021.
2016	5141667424	Freelton Tower HDT03 Upgrades	3,600,000	2,164,123	-	1,435,877	60.1%	S. Leitch	STATUS: Complete. NEXT STEPS: Close-out Project.
2016	5141695883	York & Valley HD016 WPS (W-26)	5,890,000	270,428	149,452	5,470,120	7.1%	S. Leitch	STATUS: Conceptual Design Q1 2021. NEXT STEPS: RFP for Design Q3 2021.
2017	5141760754	Kenilworth Transmission Watermain Renewal	2,400,000	544,149	-	1,855,851	22.7%	E .Waite / M. Zantingh	Ongoing - work in progress.
2017	5141761777	Beach Trunkmain Rehab	8,500,000	904,657	-	7,595,343	10.6%	E .Waite / M. Zantingh	Work to be completed Q2-Q3 2022.
2017	5141766421	WTP Fluoride Building HVAC	470,000	100,791	312,670	56,540	88.0%	S. Leitch	STATUS: RFT Tender Closed Q1 2021. NEXT STEPS: Construction Substantial Performance Q3 2021.
2017	5141766711	Annual Water Treatment Studies	250,000	181,258	57,322	11,421	95.4%	S. Lapointe	STATUS: Work in Progress - Industry Review of Asset Maintenance Programs for Municipal W&WW Vertical Infrastructure. NEXT STEPS: Completion 2021.
2017	5141766713	Annual Water Maintenance	2,500,000	1,557,364	405,999	536,637	78.5%	S. Lapointe	STATUS: Work in Progress Construction - PACI system repairs at the Woodward WTP - Substantial Q1 - 2021, Construction - Backflow Protection Program for HW Facilities - Substantial Q1 - 2021. NEXT STEPS: Completion Q2 2022.
2017	5141767420	Carlisle Well Stn Sys Enhance	940,000	121,028	-	818,972	12.9%	S. Leitch	STATUS: Work in Progress - Scope Verification. NEXT STEPS: Management to determine cost benefit of project scope in 2021.
2017	5141767650	New Greensville Communal Well	1,570,000	140,687	158,732	1,270,581	19.1%	C. Vanderperk	STATUS: on-hold due to new information re to existing pumping station NEXT STEPS: conduct a constructability assessment to support decision making process Q3 2021 for the EA.
2017	5141795850	Greenhill PS HD04B & HD05A	24,120,000	1,375,948	174,083	22,569,969	6.4%	S. Leitch	STATUS: Warranty (Immediate Needs Project). Conceptual Review of New Build vs. Retrofit existing PS Q1 2021. NEXT STEPS: RFP for Design (Ultimate Upgrades) Q4 2021.
2017	5141796752	PD16 Trunk - PS HD016 to Hwy 5	3,000,000	366,800	-	2,633,200	12.2%	B. Posedowski	STATUS: Terms of reference for consulting services under development for Class EA. NEXT STEPS: issue RFP in 2021.
2018	5141851810	Fleet Additions - Hamilton Water - 2018	2,860,000	1,698,621	-	1,161,379	59.4%	N.Winters / J. Thandi	\$1,162k to be WIP funded to the 2022 program. As a result, the 2022 annual budget request has been reduced to zero.
2018	5141855777	LRT Corridor - Water	920,000	-	-	920,000	0.0%	B. Posedowski	Transit task force recommendations have advanced to the MOU stage.

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2018	5141860577	Metallic Watermain Condition Assessment Program - 2018	700,000	573,555	-	126,445	81.9%	E .Waite / M. Zantingh	\$180k to be WIP funded to 2022 program. Request to move p.o. sent July 11/21.
2018	5141866713	Annual Water Maintenance	1,500,000	358,746	285,394	855,860	42.9%	S. Lapointe	STATUS: Work in Progress; Warranty - Carlisle Wells - Close-out Q2 - 2021, Construction - Backflow Preventers, Construction - Chlorine Evaporators - Completion Q1 - 2021, Design - Fluoride and Corrosion Control Building Health and Safety - Construction Q2 - 2021. Design - Osler Drive Health & Safety Immediate Needs - Construction Q2 - 2021 NEXT STEPS: Completion Q4 2022.
2018	5141867651	HD007 Highland Rd Reservoir	260,000	70,629	-	189,371	27.2%	S. Leitch	STATUS: Complete. NEXT STEPS: Close-out Project.
2018	5141895852	Carlisle Additnl Water Storage	880,000	9,512	-	870,488	1.1%	C. Vanderperk	STATUS: Municipal Class EA to evaluate options for additional water storage in Carlisle NEXT STEPS: issue the RFP in Q1 2021.
2018	5141895956	Water Distribution Model	350,000	66,938	287,370	(4,308)	101.2%	X. Wang	STATUS: RFP with PMO NEXT STEPS: Issue RFP Q1 2021.
2019	4031914405	Contaminated Soil & Rock Disposal 2019	1,059,000	362,188	-	696,812	34.2%	E. Waite / P. McNab	\$692k to be WIP funded to the 2022 program
2019	5141911101	Road Restoration Program - 2019	5,140,441	3,461,000	-	1,679,441	67.3%	D. Lamont / R. Merritt	\$1,624k to WIP fund 2022 program
2019	5141955010	Water Systems Planning Program	400,000	288,278	86,362	25,360	93.7%	H. Trieu	STATUS: Work in Progress - Consulting Services (Hydraulic impact assessment of watermain shutdown routes & Transient Modelling, System Curves and Watermain Hydraulic Analysis). NEXT STEPS: Completion Q4 2021.
2019	5141955247	Drinking Water System Changes	150,000	96,788	51,296	1,916	98.7%	U. Ehrenberg	STATUS: 2020 PO nearing completion and work complete. New 2021 annual PO pending approval.
2019	5141955713	Drinking Water System Optimize	220,000	16,988	42,306	160,706	27.0%	B. Posedowski	STATUS: Ongoing work. NEXT STEPS: Prepare charter for PD11 review and enhancement Q1 2021.
2019	5141957545	Water - Computer Model	280,000	-	40,000	240,000	14.3%	X. Wang	STATUS: RFP with PMO to be awarded in Q1 2021 NEXT STEPS: Issue RFP.
2019	5141961910	Res Water Meter and Meter Pit	100,000	-	-	100,000	0.0%	N. Winters / S. Girt	Project is on hold due to Covid-19.
2019	5141966151	SCADA servers and network	2,650,000	800,151	91,914	1,757,935	33.7%	S. McCauley	STATUS: Work in Progress - Design (Woodward SCADA 2019 Servers & Network Endlife Replacement), Supply & Installation of Hardware and software (SCADA servers, network and associated equipment). Hardware purchased 2020/2021 NEXT STEPS: RFP Consulting Services Q2 2021.
2019	5141966420	Woodward WTP - Chlorine Bldg	800,000	74,997	-	725,003	9.4%	S. Leitch	STATUS: Scope Verification Complete Q1 2021. NEXT STEPS: Roster Assignment for Immediate Needs.
2019	5141966711	Water Treatment Studies	250,000	82,688	109,596	57,716	76.9%	S. Lapointe	STATUS: Works in Progress; Design (Hamilton Water Outstation Arc Flash Studies). NEXT STEPS: Tender for Arc Flash Labelling (HW Outstations) Q4 2022.
2019	5141966713	Water Maintenance Capital	2,000,000	590,089	-	1,409,911	29.5%	S. Lapointe	STATUS: Work Completed - Watermain Leak 1200mm (HLPS). NEXT STEPS: Completion Q4 2022.
2019	5141966911	WTP - Bio Filtration Study	400,000	-	-	400,000	0.0%	S. Leitch	STATUS: 1 field study remaining Q1 2021. NEXT STEPS: Close-out Q2 2021.
2019	5141967375	Kenilworth&Ben Nevis Reservoir	15,660,000	5,816,322	2,038,434	7,805,244	50.2%	S. Leitch	STATUS: Work in Progress - Construction. NEXT STEPS: Substantial Performance Q1 2021. Soil Contamination removal project commence Q1 2021.
2019	5141967752	Water Outstation Inspections	660,000	328,333	67,668	263,999	60.0%	G. Giovinzazo	Ongoing - work in progress.
2019	5141970007	Haddon - Sterling to Marion	310,000	247,991	51,348	10,661	96.6%	M. Oddi	Complete - pending final review/audit/payment.

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2019	5141970010	Parkdale - Burlington to north end & Steel City Court	1,050,000	921,190	101,508	27,302	97.4%	M. Oddi	Complete - pending final review/audit/payment.
2019	5141970012	Sheaffe / Park / Mulberry (Central Nbhd (North))	1,110,000	124,356	967,206	18,438	98.3%	M. Oddi	Ongoing - C15-20-21 - construction 2021.
2019	5141971305	Cheever - Barton to Birge and Birge - Cheever to Wentworth	580,000	539,008	36,416	4,576	99.2%	M. Oddi	Complete - pending final review/audit/payment.
2019	5141971307	Haddon - Sterling to Marion	554,000	516,771	36,895	334	99.9%	M. Oddi	Complete - pending final review/audit/payment.
2019	5141971310	Parkdale - Burlington to north end & Steel City Court	1,422,000	1,060,060	360,067	1,873	99.9%	M. Oddi	Complete - pending final review/audit/payment.
2019	5141971312	Sheaffe / Park / Mulberry (Central Nbhd (North))	2,290,000	393,512	1,237,944	658,544	71.2%	M. Oddi	Ongoing - C15-20-21 - construction 2021.
2019	5141971313	LRT Sherman-King to south end	1,220,000	26,763	-	1,193,237	2.2%	E .Waite / M. Zantingh	Project under review for reprioritization in capital budget.
2019	5141971314	LRT Wentworth - Wilson to King	460,000	26,661	4,000	429,339	6.7%	E .Waite / M. Zantingh	Project under review for reprioritization in capital budget.
2019	5141971315	LRT Main-Delena to Normanhurst	5,030,000	138,618	-	4,891,382	2.8%	E .Waite / M. Zantingh	Project under review for reprioritization in capital budget.
2019	5141995951	PS HD019 Binbrook Capacity	220,000	30,064	-	189,936	13.7%	B. Posedowski	NEXT STEPS: Scope Verification and Transfer Project to Capital Delivery for Charter Issuance Q3 2020.
2019	5141996951	Binbrook Feeder via Fletcher	4,450,000	79,260	-	4,370,740	1.8%	E .Waite / M. Zantingh	Work to be completed 2024.
2019	5142595552	HD07A - New PD7 Elfrida PS	280,000	-	-	280,000	0.0%	U. Ehrenberg	STATUS: Ongoing discussion with Real Estate regarding Hamilton Water share.
2020	5142001099	Eng Services Staffing	4,700,000	4,236,198	-	463,802	90.1%	E. Waite / P. McNab	\$464k to be WIP funded to 2022 project.
2020	5142011101	Annual Road Restoration	5,400,000	4,335,000	-	1,065,000	80.3%	D. Lamont / R. Merritt	\$1,065k to WIP fund 2022 program.
2020	5142049555	QA-QC Service Contract 2020	140,000	-	-	140,000	0.0%	E .Waite / M. Zantingh	\$140k to be WIP funded to 2022 program.
2020	5142055010	Water Systems Planning Program	300,000	65,658	58,038	176,304	41.2%	B. Posedowski	STATUS: Work in Progress - Consulting Services (Hydraulic impact assessment of watermain shutdown routes & Transient Modelling, System Curves and Watermain Hydraulic Analysis). NEXT STEPS: Completion Q4 2021.
2020	5142055022	Engineering Consultants	300,000	154,763	112,624	32,613	89.1%	E .Waite / M. Zantingh	Ongoing - work in progress.
2020	5142055425	Concrete Pipe Condition Assess	400,000	92,353	190,973	116,673	70.8%	E .Waite / M. Zantingh	Ongoing - work in progress.
2020	5142055556	Mapping Update Program	40,000	164	-	39,836	0.4%	D. Lamont / C. Lauricella	\$40K to be appropriated to 2021 project to consolidate for 2022 program.
2020	5142055851	Water Efficiency Plan-Program	170,000	17,463	-	152,537	10.3%	J. Wagner / C. Wilson	Project delays due to COVID. Anticipate completion year end 2022.
2020	5142057545	Drinking Water System Model	280,000	182,223	97,842	(65)	100.0%	B. Posedowski	STATUS: 2020 PO nearing completion and work complete. New 2021 annual PO pending approval.
2020	5142057626	Critical WM Inspection Program	660,000	529,549	-	130,451	80.2%	E .Waite / M. Zantingh	\$70k to be WIP funded to 2022 program. Request to move p.o. sent July 11/21
2020	5142060080	Valve Replacement - 2020	3,700,000	2,532,099	-	1,167,901	68.4%	E .Waite / M. Zantingh	\$1,170k to be WIP funded to 2022 program. Request to move p.o. sent July 11/21
2020	5142060577	Metallic WM Condition Assess	630,000	234,519	333,942	61,539	90.2%	E .Waite / M. Zantingh	Ongoing - work in progress.
2020	5142060750	Unscheduled Valve-Hydrant Etc.	3,000,000	1,760,197	1,193,827	45,976	98.5%	N. Winters / D. Alberton	Ongoing - work in progress.

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2020	5142060999	Closed Projects - Water	180,000	2,245	172,726	5,030	97.2%	E. Waite / P. McNab	This project is primarily used to hold the contingency lines of purchase orders for several completed works until the maintenance period has expired. This allows for the closure of all the original project ID. % spent is dependent on maintenance required.
2020	5142061305	Burlington Trunk Repairs	1,172,000	1,126,200	46,242	(442)	100.0%	E .Waite / M. Zantingh	Complete - close once p.o. has been paid or cleared.
2020	5142061310	Woodwrd Trans Pipeline Rep	500,000	2,047	-	497,953	0.4%	E .Waite / M. Zantingh	To be tendered Q3 2021.
2020	5142061502	New & Replacement Water Meters	2,920,000	1,213,544	784,631	921,824	68.4%	N. Winters / J. Wagner	Staff are returning from Covid-19 redeployment on July 12th, we will then restart the AMI project.
2020	5142062073	Field Data Systems Program	110,000	11,459	-	98,541	10.4%	D. Lamont / C. Lauricella	\$100K to be WIP funded to 2022 program.
2020	5142062078	Substandard Service Replace	2,750,000	1,169,328	1,544,813	35,859	98.7%	N. Winters / D. Alberton	Ongoing - work in progress.
2020	5142066310	WTP Pre-Treat Isolation Valves	1,930,000	83,070	92,778	1,754,152	9.1%	S. Leitch	STATUS: Roster Assignment Conceptual Review commence Q1 2021. NEXT STEPS: Design Q4 2021.
2020	5142066350	WTP Chlorine Chem Building	2,250,000	-	-	2,250,000	0.0%	S. Leitch	STATUS: Scope verification for Immediate needs at Existing Building Q1 2021. NEXT STEPS: RFP for Recommended solution Q2 2021.
2020	5142067420	St Joseph Tank Dampener	170,000	-	-	170,000	0.0%	S. Leitch	STATUS: Scope Verification. NEXT STEPS: Develop Technical Memorandum Q3 2021 for future RFP.
2020	5142067450	Lee Smith Reservoir HDR00	1,110,000	-	-	1,110,000	0.0%	S. Leitch	STATUS: Scope Verification. NEXT STEPS: Develop Project Charter 2021.
2020	5142067752	Water Outstation Inspections	660,000	120,588	129,573	409,839	37.9%	B. Posedowski	STATUS: Work in progress NEXT STEPS: Complete WTP Surge Suppression Bldg. and complete Scenic Res. condition assessment.
2020	5142069075	Environmental Lab Improvements	150,000	112,390	25,837	11,773	92.2%	A. Grice / S. Girt	Anticipate 100% spent by year end.
2020	5142070006	Hillcrest - Chedoke RD Restore	60,000	37,262	22,561	177	99.7%	M. Oddi	Ongoing - C15-10-20 - construction 2021.
2020	5142070015	LRT Main - Delena Rd Restore	300,000	-	-	300,000	0.0%	E .Waite / M. Zantingh	Project under review for reprioritization in capital budget.
2020	5142071306	Hillcrest - Chedoke wm replace	120,000	93,558	-	26,442	78.0%	M. Oddi	Ongoing - C15-10-20 - construction 2021.
2020	5142071315	LRT Main - Delena wm replace	1,358,000	45,101	5,000	1,307,899	3.7%	M. Oddi	Ongoing - C15-19-21 - construction 2021/2022.
2020	5142096250	Airport Water Service Ext W-27	8,250,000	-	-	8,250,000	0.0%	T. Sergi / G. Norman	STATUS: On hold NEXT STEPS: Work will proceed based on PED needs forecasting.
2020	5142096520	Garner Rd Trunk Watermain	3,390,000	-	-	3,390,000	0.0%	E .Waite / M. Zantingh	In design to be tendered in 2022, in service by Q4 2024.
2020	5142096850	Locke Trunk Watermain W-19	2,200,000	252,062	1,298	1,946,640	11.5%	E .Waite / M. Zantingh	Ongoing - work in progress.
2020	5142160072	Annual Watermain Lining Prgm	7,700,000	4,987,227	2,641,457	71,316	99.1%	E .Waite / M. Zantingh	Ongoing - work in progress.
2020	5142695552	HD07A New District 7 PS W-21	170,000	-	-	-	N/A	B. Posedowski	STATUS: Design and construction is subject to Secondary Planning and council approval of the Elfrida Growth Area
2021	5142101099	Eng Services Staffing	4,700,000	2,180,220	-	-	N/A	E. Waite / P. McNab	To fund Engineering Services staffing costs through capital for work on road related capital projects, both in-year and future.
2021	5142101999	Lakeside Litigation	202,000	-	201,144	-	N/A	M. Oddi	Pending litigation.
2021	5142111101	Annual Road Restoration	5,400,000	2,074,957	2,882,564	-	N/A	D. Lamont / C. Lauricella	Ongoing - work in progress.
2021	5142149555	QA-QC Service Contract 2021	210,000	-	-	-	N/A	E .Waite / M. Zantingh	Ongoing - work in progress.

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2021	5142151110	Fleet Additions	1,760,000	-	-	-	N/A	N.Winters / J. Thandi	Procurement of the vehicles identified on the detail sheet are all in progress. Contracts are being worked-on by Fleet for several of them.
2021	5142155022	Engineering Consultants	300,000	-	-	-	N/A	E .Waite / M. Zantingh	Ongoing - work in progress.
2021	5142155122	Woodward-Greenhill Inspection	800,000	-	600,000	-	N/A	E .Waite / M. Zantingh	Ongoing - work in progress.
2021	5142155247	Alterations Drinking Water Sys	150,000	5,274	54,803	-	N/A	B. Posedowski	Ongoing - work in progress.
2021	5142155556	Mapping Update Program	75,000	781	32,065	-	N/A	D. Lamont / C. Lauricella	Ongoing - work in progress.
2021	5142157545	Water - Computer Model	170,000	-	47,383	-	N/A	B. Posedowski	Ongoing - work in progress.
2021	5142157626	Critical WM Inspection Program	600,000	-	171,785	-	N/A	E .Waite / M. Zantingh	Ongoing - work in progress.
2021	5142157627	Pipeline 38-28 Trunk Inspect	500,000	-	400,000	-	N/A	E .Waite / M. Zantingh	Ongoing - work in progress.
2021	5142160073	Charlton 750mm WM Lining	150,000	-	-	-	N/A	E .Waite / M. Zantingh	Ongoing - work in progress.
2021	5142160074	CIPP Urgent&Sensitive Crossing	800,000	-	786,000	-	N/A	E .Waite / M. Zantingh	Ongoing - work in progress.
2021	5142160080	Valve Replacement - 2021	1,200,000	31,636	296,445	-	N/A	E .Waite / M. Zantingh	Ongoing - work in progress.
2021	5142160501	Watermain Rehab_Replacement	1,000,000	-	-	-	N/A	B. Posedowski	Ongoing - work in progress.
2021	5142160577	Metallic WM Condition Assess	630,000	-	393,802	-	N/A	E .Waite / M. Zantingh	Ongoing - work in progress.
2021	5142160711	Annual Capital Wtr Consumption	250,000	2,747	-	-	N/A	E. Waite / P. McNab	Ongoing - work in progress. Water consumption used for sewer relocation works on City contracts, during constructions i.e. flushing sewer lines, etc. Historically, charges are transferred at year end.
2021	5142160750	Unscheduled Valve-Hydrant Etc	3,000,000	54,164	400,000	-	N/A	N. Winters / D. Alberton	On going to be fully committed by Dec 2021.
2021	5142161301	Edwina - Lawson - Berko	330,000	-	-	-	N/A	E .Waite / M. Zantingh	Ongoing - work in progress.
2021	5142161302	Jackson - Catherine to Walnut	355,000	25,776	255,215	-	N/A	M. Oddi	Ongoing - C15-18-21 - construction 2021.
2021	5142161304	Robert - Victoria to Emerald	460,000	16,940	406,395	-	N/A	M. Oddi	Ongoing - C15-27-21 - construction 2021.
2021	5142161305	Fraser-Edinburgh to Campbell	160,000	15,264	141,167	-	N/A	M. Oddi	Ongoing - C15-27-21 - construction 2021.
2021	5142161306	Afton-Cedar to Balsam	160,000	15,264	141,259	-	N/A	M. Oddi	Ongoing - C15-27-21 - construction 2021.
2021	5142161307	Mulberry - Bay to James	990,000	15,103	445,838	-	N/A	M. Oddi	Ongoing - C15-20-21 - construction 2021.
2021	5142161502	New & Replacement Water Meters	3,400,000	1,181,966	2,082,479	-	N/A	N. Winters / J. Wagner	Working through this currently Covid-19 has impacted the proactive replacement program. We have just restarted it in June 2021.
2021	5142162073	Field Data Systems Program	110,000	-	55,000	-	N/A	D. Lamont / C. Lauricella	Ongoing - work in progress.
2021	5142162078	Substandard Service Replace	2,750,000	4,782	735,407	-	N/A	N. Winters / D. Alberton	On going to be fully committed by Dec 2021.
2021	5142166110	Water Treatment Plant Upgrades	1,378,000	26,958	65,934	-	N/A	S. Leitch	Ongoing - work in progress.

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			a	b	c	d	e		
2021	5142166578	Waterdown Private Well Study	100,000	-	41,060	-	N/A	C. Vanderperk	Ongoing - work in progress.
2021	5142166608	Lynden Water System - Phase 2	610,000	10,096	-	-	N/A	S. Leitch	Ongoing - work in progress.
2021	5142167420	HDR18 Glancaster Reservoir	440,000	-	-	-	N/A	S. Leitch	Ongoing - work in progress.
2021	5142167421	HDR11 Woodley Lane Reservoir	1,600,000	-	-	-	N/A	S. Leitch	Ongoing - work in progress.
2021	5142167752	Water Outstation Inspections	500,000	-	-	-	N/A	S. Leitch	Ongoing - work in progress.
2021	5142167840	PD9 & PD10 East Stoney Creek	720,000	-	-	-	N/A	S. Leitch	Ongoing - work in progress.
2021	5142169075	Environmental Lab Improvements	275,000	18,944	-	-	N/A	A. Grice / S. Girt	Pandemic has put expenditures on hold. Hope to resume in the Fall.
2021	5142170004	Strachan - James to east end	440,000	-	422,248	-	N/A	M. Oddi	Ongoing - C15-07-21 - construction 2021.
2021	5142170011	HWY 8 - Bond to Woodleys Lane	830,000	25,929	499,951	-	N/A	M. Oddi	Ongoing - C15-26-21 - construction 2021/2022.
2021	5142170015	Delena - Beland - Dunsmure RR	930,000	-	-	-	N/A	M. Oddi	Ongoing - C15-19-21 - construction 2021/2022.
2021	5142171074	Annual Unsched Works - 2021	244,996	-	203,633	-	N/A	E. Waite / P. McNab	% spent dependent on # of unscheduled works. Future budgets on hold pending depletion of these funds.
2021	5142171303	Marion - Longwood to Dromore	50,000	-	-	-	N/A	E .Waite / M. Zantingh	Ongoing - work in progress
2021	5142171304	Strachan - James to east end	640,000	-	608,817	-	N/A	M. Oddi	Ongoing - C15-07-21 - construction 2021
2021	5142171308	East-West Corridor Waterdown	1,200,000	-	-	-	N/A	E .Waite / M. Zantingh	Ongoing - work in progress
2021	5142171309	Inverness & Arcade	150,000	105	-	-	N/A	M. Oddi	Ongoing - C15-06-21 - construction 2021.
2021	5142171310	Barton - Parkdale to Talbot	1,200,000	-	-	-	N/A	E .Waite / M. Zantingh	To be tendered in the Q3-Q4.
2021	5142171311	HWY 8 - Bond to Woodleys Lane	867,000	164,861	689,504	-	N/A	M. Oddi	Ongoing - C15-26-21 - construction 2021/2022.
2021	5142171328	Southcote-Garner to Hwy 403 BR	160,000	-	-	-	N/A	E .Waite / M. Zantingh	Ongoing - work in progress.
2021	5142171352	Dickenson-U James to Cent PKWY	1,800,000	-	-	-	N/A	E .Waite / M. Zantingh	Ongoing - work in progress.
2021	5142180183	Binbrook - Royal Winter	630,000	-	-	-	N/A	T. Sergi / G. Norman	Ongoing - work in progress.
Sub-Total Waterworks Regular Program			375,719,436	145,078,620	36,711,271	193,929,545	48.4%		

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Wastewater Regular Program

2007	5160755640	Non-trunk Flow Monitoring	500,000	114,300	398,089	(12,389)	102.5%	S. Leitch	STATUS: Work in Progress - Design & Contract Administration for the implementation of Real Time Control Management of Wet Weather Flows (Account Split). NEXT STEPS: Account to be closed once outstanding purchase orders are closed. Negative balance due to unanticipated tax changes.
2007	5160795757	Centennial Trnk Swr-WW14,WW33	84,200,000	83,466,476	117,432	616,093	99.3%	M. Oddi	Complete - pending final review/audit/payment
2008	5160867751	WW Outstns - Asset Management	2,655,000	2,248,045	574,935	(167,980)	106.3%	S. Leitch	STATUS: Work in Progress - Design & Contract Administration for the implementation of Real Time Control Management of Wet Weather Flows (Account Split). NEXT STEPS: Account to be closed once outstanding purchase orders are closed. Negative balance due to unanticipated tax changes.
2008	5160866801*	Woodward WWTP - Clean Harbour	386,737,000	306,106,743	89,230,389	(8,600,132)	102.2%	J. Helka	STATUS: Work in Progress - Construction (Raw Wastewater Pumping Station, Electrical System, Tertiary Treatment). GIF Funded. Cash Flow Budget approved by Finance (\$94M requested in 2021-2022). NEXT STEPS: Substantial Performance Q3 2022.
2009	5160966910	WWTP - Biosolids MP Implement	41,270,000	35,297,371	5,695,676	276,953	99.3%	D. Goudreau	STATUS: Substantially Performed. PPP Canada Funded. Cash Flow Budget approved by Finance. NEXT STEPS: 30-year Finance-Operate-Maintain Contract awarded to Harbour City Solutions for the Biosolids Management Project expires in 2050. The 30-year OMR Contract has been transferred to Plant Operations to Manage.
2009	5160966912	Decommission Waterdown WWTP-WW08	6,000,000	2,880,936	638,292	2,480,771	58.7%	S. Leitch	STATUS: Warranty. NEXT STEPS: Warranty End 2021.
2010	5161066065	Waste Hauler Receiving Station	3,439,800	3,103,082	123,354	213,364	93.8%	S. Leitch	STATUS: Work in Progress - Construction. NEXT STEPS: Substantial Performance Q1 2021.
2012	5161266213	Dundas WWTP Improvements	3,070,200	493,888	-	2,576,312	16.1%	S. Leitch	STATUS: Upgrade project on hold. NEXT STEPS: Exploring funding opportunities for the preferred upgrade solution.
2012	5161267270	Ancaster WW Outstations	9,490,000	7,631,936	1,911,331	(53,268)	100.6%	S. Leitch	STATUS: Work Completed (HC009, HC013). Work in Progress - Construction (HC005). NEXT STEPS: Substantial Performance (HC005) 2021.
2012	5161267273	Dundas WW Outstations	5,900,000	1,427,249	11,500	4,461,251	24.4%	S. Leitch	STATUS: Work Completed (DC005, DC006). Work in Progress - Geotechnical Investigation (DC010). NEXT STEPS: Request for Proposals for Design (DC010) Q1 2021.
2014	5161455420	SERG - Flooding & Drainage MP	555,000	501,248	54,148	(395)	100.1%	C. Cholkan	STATUS: Work Completed - Peer Review Scope. Work in Progress - Flooding and Drainage Master Servicing Study - NEXT STEPS: Completion Q4 2021.
2014	5161467756	Greenhill & Cochrane HCS01	2,920,000	335,027	96,806	2,488,167	14.8%	S. Leitch	STATUS: Work in Progress - Design (Greenhill HCS01 CSO Tank Cleaning and Investigative Services). NEXT STEPS: RFT for Construction (CSO Cleaning) Q1 2021.
2014	5161468422	Randle Reef Sediment Remediate	6,025,000	6,000,000	-	25,000	99.6%	M. Bainbridge	STATUS: Phase 1-Complete, Phase 2-Construction, Phase 3-Design Complete NEXT STEPS: waiting on completion of phase 2.
2014	5161469076	BCOS-Beyond Compliance OP Sys	243,000	130,567	1,952	110,482	54.5%	A. Grice / S. Girt	Various projects are being planned in 2021/2022. Due to the pandemic, some of the projects have been delayed because on-site work is required (e.g. OH&S assistance to close OH&S compliance audit findings). Hope to resume in 2022.
2015	5161555264	City-Wide Wastewater MP	950,000	541,086	56,666	352,248	62.9%	B. Posedowski	STATUS: Work in Progress NEXT STEPS: Completion in Q2 2022.
2015	5161555545	Capital Works Information Mgmt	280,000	5,017	70,070	204,913	26.8%	A. Grice	STATUS: Phase I Work Complete - PMO / BI Collaborative Reporting Project. NEXT STEPS: Roster Award for Phase 2 (Update of PMO Optimization Report) Q1 2021.
2015	5161560591	Barton St. Trunk Sewer Rehab - Strathearne to Weir	1,036,000	886,620	149,086	294	100.0%	M. Oddi	Complete - pending final review/audit/payment.

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2015	5161567564	HC005 - Schedule C EA	990,000	301,895	108,156	579,949	41.4%	S. MacPherson-Nemeth	STATUS: Work in Progress - Emergency Overflow Schedule C Municipal Class EA. NEXT STEPS: Abandonment of the EA process Q2 2021.
2015	5161595858	Binbrook PS Upgrade (WW-20)	6,280,000	4,229,202	-	2,050,798	67.3%	S. Leitch	STATUS: Complete. NEXT STEPS: Close-out Project.
2015	5161596855	Royal to Main-King CSO (WW-22)	24,880,000	2,509,454	43,731	22,326,815	10.3%	S. Jacob / M. Zantingh	Detailed design ongoing. Discussion with MTO regarding alignment is ongoing. Tender in Fall/winter of 2021/2022
2016	5161655350	Riverdale Flood Relief EA	1,540,000	4,247	-	1,535,753	0.3%	M. Seradj	STATUS: Work Completed - Neighborhood Flood Investigation Study NEXT STEPS: Flow Monitoring and Private Property I&I Reduction Solution Implementation Q1 2022.
2016	5161655351	Lawfield & Berrisfield Area	355,000	239,105	-	115,895	67.4%	B. Posedowski	STATUS: Work Completed - Neighborhood I&I Reduction Study NEXT STEPS: Flow Monitoring and Private Property I&I Reduction Solution Implementation Q3 2022.
2016	5161660610	Binbrook Manhole & Sewer Rehab	420,000	86,527	-	333,473	20.6%	E. Waite / M. Zantingh	Complete pending final review/audit.
2016	5161661434	Upsize Wilson Street Forcemain	270,000	4,875	-	265,125	1.8%	M. Seradj	STATUS: Not Started NEXT STEPS: Conceptual Design Scope Verification and issue Project Charter following completion of the current capital works at the pumping station Q1 2022.
2016	5161667421	New Haulage Receiving Station	2,490,000	236,799	21,548	2,231,653	10.4%	B. Posedowski	STATUS: Work Completed - Class EA NEXT STEPS: Land Acquisition, Potential EA Addendum, Conceptual Design Finalization Q3 2021. Detailed Design to follow.
2016	5161667622	FC001 DC009 HC011 Upgrades	7,500,000	1,513,412	492,212	5,494,376	26.7%	S. Leitch	STATUS: Work in Progress - Construction (FC001, DC009) & Design (HC011). NEXT STEPS: RFT for Construction (HC011) Q1 2021. Substantial Performance (FC001, DC009) 2021.
2016	5161695747	Battlefield Trunk Sewer WW-33	22,650,000	1,559,153	-	21,090,847	6.9%	S. Jacob / M. Zantingh	Design Section is developing the documents required for procurement of Consultants in 2021, Detailed design in 2022/23 and Construction to follow
2016	5161696452	AEGD - Dickenson Rd FM & Sewer	51,500,000	2,306,700	1,213,661	47,979,639	6.8%	E. Waite / M. Zantingh	Project is ongoing with Detailed design. Tender for construction expected in Fall of 2021.
2017	5161718420	Grindstone Creek Utility Bridge	998,068	768,970	143,913	85,185	91.5%	E. Waite / M. Zantingh	Ongoing - work in progress
2017	5161755422	Sewer Use Bylaw Enforcement Infor Upgrade	80,000	32,112	19,190	28,698	64.1%	A. Grice / S. Girt	No further expenditures expected in 2021 as a result of EAM transition. IPS development freeze. Line item transfer unsuccessful due to timing (March 2021). \$23,303.09 put against 2020 operating budget. Plan to maintain line item open until end 2022 in case emergency IPS work is required.
2017	5161757420	SCADA Rain Gauges	50,000	-	-	50,000	0.0%	M. Seradj	STATUS: Not Started NEXT STEPS: Scope Verification and Issue Project Charter Q4 2022.
2017	5161766421	WWTP Methane Sphere Upgrades	4,400,000	3,222,244	-	1,177,756	73.2%	S. Leitch	STATUS: Complete. NEXT STEPS: Close-out Project.
2017	5161766423	Sewer Use Bylaw 14-090 Parameter Limit Review	300,000	240,424	23,169	36,407	87.9%	A. Grice / S. Girt	PO 0000094364 issued April 29, 2020 - \$ 137,094. Plan to spend full amount by 2021.
2017	5161766713	Wastewater Maintenance Capital	3,000,000	2,406,375	168,000	425,625	85.8%	S. Lapointe	STATUS: Work in Progress. Close-out Q1 2021 - Strachan CSO Tank Construction - Dundas WWTP Digester Roof - Completion Q2 - 2021 NEXT STEPS: Completion Q4 2021 .STATUS: Work Completed. NEXT STEPS: Account to be closed once purchase orders have been moved (Xfr. O/S PO Commitments to 5161966713).
2017	5161766745	Woodward WWTP-Oper Readiness	2,475,000	1,700,345	33,808	740,848	70.1%	S. McCauley	STATUS: Work in Progress. Criticality and Hierarchy structure in review process. NEXT STEPS: Project completion Q1 2021
2017	5161767420	Parkdale Av HC001 WW Statn Upg	920,000	138,047	-	781,953	15.0%	S. Leitch	STATUS: Awaiting for Pump Curves and Modeling Analysis Results. NEXT STEPS: Request for Proposals for Design Q3 2021.
2017	5161767772	Decommissioning Aberdeen SPS	60,000	-	-	60,000	0.0%	B. Posedowski	STATUS: Not Started. The work can proceed once construction of the McMaster Innovation Park Trunk Sewer is completed. NEXT STEPS: Scope Verification and Issue Project Charter Q1 2022.

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2017	5161796786	First Street PS Upgrade DC014	5,980,000	2,313,454	3,429,925	236,621	96.0%	S. Leitch	STATUS: Work in Progress - Design. Awarding Tender for Construction. NEXT STEPS: Substantial Performance Q1 2021.
2018	5161855777	LRT Corridor - Wastewater	920,000	30,781	2,500	886,719	3.6%	B. Posedowski	STATUS: on hold NEXT STEPS: Awaiting outcome and next steps of Transit Task Force recommendations.
2018	5161860575	Mainline Sewer Condition Assessment Program - 2018	1,260,000	1,061,976	-	198,024	84.3%	E .Waite / M. Zantingh	\$490k to be WIP funded to 2022 program. Request to move p.o. sent July 11/21
2018	5161860830	Windemere Rd Sewer Extension, Municipal Act	980,000	943,860	1,603	34,537	96.5%	E .Waite / M. Zantingh	Ongoing - work in progress.
2018	5161862850	Eastern Interceptor Repair at the WWTP Aeration Tank	2,800,000	505,603	83,080	2,211,317	21.0%	E .Waite / M. Zantingh	Construction to begin in Q2 2022.
2018	5161866350	Woodward WWTP Lighting Upgrade	690,000	631,547	-	58,453	91.5%	S. Lapointe	To be closed in the next Closing Report since there are subsequent journal entries.
2018	5161866511	Woodward WWTP - Digester #4	5,500,000	4,930,363	584,141	(14,504)	100.3%	S. Lapointe	STATUS: Work in Progress - Construction. NEXT STEPS: Substantial Performance Q1 2021.
2018	5161866713	Wastewater Maintenance Capital	3,600,000	1,011,784	277,961	2,310,256	35.8%	S. Lapointe	STATUS: Work in Progress Design - Aeration Gallery Walkways - Construction Q2 - 2021, Dundas WWTP Repairs, North Digesters Condition Assessment. NEXT STEPS: Completion Q4 2022.
2018	5161867752	Wastewater Outstation Inspect	520,000	287,203	7,501	225,296	56.7%	T. Crowley	STATUS: In progress NEXT STEPS: Close WWTP Digester and Rockcliffe SPS condition assessment.
2018	5162166810	Woodward WWTP - New Maint Bldg	500,000	21,733	75,255	403,012	19.4%	N/A	STATUS - PO issued 12/2020 for design of maintenance shop modifications. NEXT STEPS: Design Q1 2021.
2019	5161911101	Road Restoration Program - 2019	1,800,000	1,443,123	-	356,878	80.2%	D. Lamont / R. Merritt	\$360k to WIP fund 2022 program.
2019	5161955010	WW Systems Planning Program	600,000	307,319	218,129	74,552	87.6%	M. Seradj	STATUS: Work in Progress or Completed - Multiple WW system planning related studies. NEXT STEPS: Initiate relevant WW system planning studies as required - Ongoing.
2019	5161955640	Flow Monitoring Program	350,000	98,460	130,393	121,147	65.4%	B. Sarker	STATUS: Work in Progress - 2-year Sanitary Service Flow Monitoring in Binbrook and Citywide Rain Gauges Monitoring. NEXT STEPS: Completion Q1 2022.
2019	5161955955	Inflow & Infiltration Studies	500,000	180,251	-	319,749	36.1%	B. Sarker	STATUS: Work Completed - West Mountain Inflow and Infiltration Study and Binbrook SPS HC058 Capacity Analysis and Wet Weather Relief Class EA NEXT STEPS: PO Closure and close project.
2019	5161957545	Wastewater Computer Model	380,000	25,793	255,924	98,282	74.1%	M. Seradj	STATUS: Work in Progress or Completed - Multiple WW systems computer modelling studies. NEXT STEPS: Exiting Model Maintenance and Initiate new WW systems computer modelling assignments as required Ongoing.
2019	5161960302	Emergency Repairs - Cross Connections - 2019	690,000	220,000	-	470,000	31.9%	N. Winters / D. Alberton	WIP FUND \$470K to 2022 Program.
2019	5161960574	Pre-Construction Mainline Condition Assessment	580,000	400,000	-	180,000	69.0%	E .Waite / M. Zantingh	\$180k to be WIP funded to 2022 program.
2019	5161960577	Mainline Sewer Condition Assessment for Compliance & Regs - 2019	167,000	42,844	-	124,156	25.7%	E .Waite / M. Zantingh	\$119k to be WIP funded to 2022 program. Request to move p.o. sent July 11/21
2019	5161960820	Open Cut Repairs for CIPP Program - 2019	580,000	433,301	-	146,699	74.7%	E .Waite / M. Zantingh	\$120k to be WIP funded to 2022 program. Request to move p.o. sent July 11/21

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2019	5161960942	Ancaster Sewage Pipeline Rehab	7,060,000	6,371,491	615,674	72,835	99.0%	E .Waite / M. Zantingh	Complete - close once p.o. has been paid or cleared.
2019	5161966102	Woodward WWTP - Expansion	5,000,000	12,962	-	4,987,038	0.3%	J. Helka	STATUS: On Hold. Timing of the Woodward WWTP Expansion is dependent upon Consultant's recommendation of flow projections using model for capacity.
2019	5161966151	SCADA servers and network	1,650,000	670,189	85,962	893,849	45.8%	S. McCauley	STATUS: Work in Progress - Design (Woodward SCADA 2019 Servers & Network Endlife Replacement), Supply & Installation of Hardware and software (SCADA servers, network and associated equipment). Hardware purchased 2020/2021 NEXT STEPS: RFP Consulting Services Q2 2021.
2019	5161966511	Woodward WWTP - Digester #5	8,750,000	17,955	559,112	8,172,933	6.6%	J. Helka	STATUS: This project is both Digester 3 & 5, RFP to be issued to PMO Q1 - 2021. Policy 14 Mixer pre-purchase complete awaiting delivery Q2 - 2021.
2019	5161966612	Woodward WWTP - SouthSecondary	4,500,000	-	4,420,000	80,000	98.2%	J. Helka	STATUS: Work in Progress - Construction (Tertiary Treatment). NEXT STEPS: Substantial Performance Q3 2022.
2019	5161966713	Wastewater Maintenance Capital	4,000,000	1,105,516	875,577	2,018,907	49.5%	S. Lapointe	STATUS: Work in Progress. Design - Headworks Biofilter - Construction Q2 - 2021 Design - Scenic Reservoir - Construction Q3 2021 Chedoke Creek Water Quality Improvement Study First Street SCADA Programming Emergency Mounted Generators RTC - Wet Weather Flows HSWAS TWAS Polymer System Refurb Dundas WWTP Rehab NEXT STEPS: Completion Q4 2023.
2019	5161967123	AEGD Growth Initiative	15,000,000	6,591,008	2,854,100	5,554,893	63.0%	S. Leitch	STATUS: Work in Progress - Construction (HC019 English Church SPS, HC027 Homestead SPS, HC018 Twenty SPS). NEXT STEPS: Substantial Performance HC019 & HC027 January 2021, HC018 April 2021.
2019	5161967752	WW Outstation Inspections	520,000	195,505	250,876	73,619	85.8%	T. Crowley	STATUS: In progress NEXT STEPS: Complete Beach Blvd HC031, Dundas WWTP Digester, AM program and Woodward WWTP Audit projects.
2019	5161968920	Fennell-Greenhill Drop Shaft	1,030,000	137,912	39,395	852,693	17.2%	E .Waite / M. Zantingh	Ongoing - work in progress
2019	5161971015	Sewer Lateral Replacement for Co-ordinated Projects - 2019	370,000	297,879	-	72,121	80.5%	E .Waite / M. Zantingh	\$100k to be WIP funded to 2022 program. Request to move p.o. sent July 11/21
2019	5161971074	Contingency for Unscheduled Works Program - 2019	119,000	26,497	-	92,503	22.3%	E. Waite / P. McNab	Complete - close on next report.
2019	5161971905	Cheever - Barton to Birge and Birge - Cheever to Wentworth	90,000	20,884	65,208	3,908	95.7%	M. Oddi	Complete - pending final review/audit/payment.
2019	5161971945	Sheaffe / Park / Mulberry (Central Nbhd (North))	2,420,000	520,504	1,304,003	595,493	75.4%	M. Oddi	Ongoing - C15-20-21 - construction 2021.
2020	5162001099	Eng Services Staffing	4,700,000	4,122,555	-	577,445	87.7%	E. Waite / P. McNab	\$578k to be WIP fund to 2022 project.
2020	5162011101	Annual Road Restoration	1,800,000	1,645,000	-	155,000	91.4%	D. Lamont / R. Merritt	\$155k to WIP fund 2022 program.
2020	5162025045	Hopkins Court - Municipal Act	-	11,802	160,779	(172,581)	N/A	M. Oddi	Ongoing - C15-17-21 - construction 2021. Corporate Services to add budget per report to PW Committee June 17/20
2020	5162049555	QA-QC Service Contract 2020	140,000	71,615	-	68,385	51.2%	E .Waite / M. Zantingh	Ongoing - work in progress.
2020	5162055010	WW Systems Planning Program	530,000	122,196	258,410	149,394	71.8%	B. Posedowski	STATUS: Work in Progress or Completed - Multiple WW system planning related studies. NEXT STEPS: Initiate relevant WW system planning studies as required - Ongoing.
2020	5162055022	Engineering Consultants	300,000	120,234	138,297	41,469	86.2%	E .Waite / M. Zantingh	Ongoing - work in progress.

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2020	5162055050	Municipal Class EA Studies	400,000	-	-	400,000	0.0%	B. Posedowski	STATUS: Scope Verification NEXT STEPS: Issue Charter 2021.
2020	5162055556	Mapping Update Program	40,000	164	-	39,836	0.4%	D. Lamont / C. Lauricella	\$40K to be appropriated to 2021 project to consolidate for 2022 program
2020	5162055800	Sewer Outfall Monitor Study	650,000	153,074	-	496,926	23.5%	B. Posedowski	STATUS: Work in Progress - CSO Outfall Monitoring Feasibility NEXT STEPS: Completion 2021. Design of study recommendations to follow.
2020	5162055801	Woodward WWTP Facility Plan	350,000	-	-	350,000	0.0%	B. Posedowski	STATUS: Scope verification and Request for Proposal development for Consulting Services to complete a facility plan for the WWTP Expansion NEXT STEPS: Risk Audit study to be undertaken in Q1 2021 to inform the scope for the facility planning study.
2020	5162055878	Forcemain Condition Assessment	382,000	26,953	-	355,047	7.1%	E .Waite / M. Zantingh	\$356k to be WIP funded to 2022 program. Request to move p.o. sent July 11/21
2020	5162055880	I&I Flow Monitoring Program	500,000	96,591	83,435	319,974	36.0%	B. Posedowski	STATUS: Work in Progress - Multiple WW systems flow monitoring studies NEXT STEPS: Initiate new flow monitoring and / or Inflow & Infiltration studies / programs as required - Ongoing.
2020	5162057545	WW Comp Model Update & Maint	660,000	-	123,111	536,889	18.7%	B. Posedowski	STATUS: Scope Development NEXT STEPS: Exiting Model Maintenance Studies and Initiate new WW systems computer modelling assignments as required Ongoing.
2020	5162060044	Battlefield Crk Trunk Cleaning	250,000	1,024	-	248,976	0.4%	E .Waite / M. Zantingh	Ongoing - work in progress.
2020	5162060302	Annual Emerg Repairs-X Connect	700,000	-	-	700,000	0.0%	N. Winters / D. Alberton	WIP FUND \$700K to 2022 Program
2020	5162060390	Wastewater System Lining	4,050,000	3,490,421	559,034	546	100.0%	E .Waite / M. Zantingh	Ongoing - work in progress
2020	5162060522	Annual Sewer Lateral Manag-WWC	4,250,000	890,278	2,077,013	1,282,709	69.8%	N. Winters / D. Alberton	Ongoing - 2021 work
2020	5162060533	Trenchless Manhole Rehab	70,000	287	-	69,713	0.4%	E .Waite / M. Zantingh	\$70k to be WIP funded to 2022 program.
2020	5162060574	Pre-Con Mainline Assessment	500,000	119,642	100,755	279,603	44.1%	E .Waite / M. Zantingh	\$270k to be WIP funded to 2022 program. Balance of project is ongoing - to be closed once p.o. is closed.
2020	5162060575	Mainline Condition Assessment	1,640,000	169,836	1,047,324	422,840	74.2%	E .Waite / M. Zantingh	\$400k to be WIP funded to 2022 program. Balance of project is ongoing - to be closed once p.o. is closed.
2020	5162060576	Sewer Lateral Condition Assess	540,000	2,723	-	537,277	0.5%	E .Waite / M. Zantingh	\$540k to be WIP funded to 2022 program.
2020	5162060577	Mainline Sewer Assess for C&R	100,000	1,390	100,000	(1,390)	101.4%	E .Waite / M. Zantingh	Ongoing - work in progress.
2020	5162060820	Open Cut Repairs for CIPP	500,000	2,047	425,550	72,403	85.5%	E .Waite / M. Zantingh	Ongoing - work in progress.
2020	5162060999	Closed Projects - Wastewater	-	-	-	-	N/A	E. Waite / P. McNab	This project is primarily used to hold the contingency lines of purchase orders for several completed works until the maintenance period has expired. This allows for the closure of all the original project ID. % spent is dependent on maintenance required.
2020	5162061006	Inverness Trunk Rehab	970,000	819	-	969,181	0.1%	E .Waite / M. Zantingh	Construction to begin in Q2 2022.
2020	5162061051	Satellite City Trunk Rehab	8,750,000	35,916	8,600,000	114,084	98.7%	E .Waite / M. Zantingh	Q1-Q2 2022 Completion.
2020	5162061444	Annual Private Drain Repairs	3,600,000	1,981,551	1,073,127	545,321	84.9%	E .Waite / M. Zantingh	Ongoing - work in progress - \$520k to be used to WIP fund 2022 program
2020	5162062073	Field Data Systems Program	110,000	49,790	-	60,210	45.3%	D. Lamont / C. Lauricella	\$60K to be appropriated to 2021 project to consolidate for 2022 program
2020	5162062543	CSO Characterization Program	450,000	196,384	33,910	219,706	51.2%	B. Posedowski	STATUS: Work in Progress - CSO Characterization Program NEXT STEPS: Completion Q2, 2021. Next CSO Characterization study to initiate in 2025.

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2020	5162066311	Woodward WWTP Digester 3	250,000	-	-	250,000	0.0%	S. McCauley	STATUS: Delivery Approach has been changed and Tender will be issued with Digester #5. NEXT STEPS: Account to be closed through the 2021 Rates Budget (WIP Fund 5161966511 by \$250k).
2020	5162066813	Dundas WWTP Health & Safety	4,900,000	453,037	529,967	3,916,995	20.1%	S. Leitch	STATUS: Work in Progress - Construction (Dundas WWTP Rehabilitation of the Tertiary Treatment System). Condition Assessment (Health & Safety) NEXT STEPS: Tertiary - Substantial Performance Q2 2021. Health & Safety RFP Design Q3 2021.
2020	5162067065	Eastport SPS (HC017) Upgrades	2,870,000	-	-	2,870,000	0.0%	S. Leitch	NEXT STEPS: CD Awaiting completion of a System Planning flooding assessment.
2020	5162067275	FC001 Elgin SPS	2,250,000	-	-	2,250,000	0.0%	S. Leitch	NEXT STEPS: On-Hold: Awaiting assessment of ongoing wetwell repairs to determine life expectancy and timing of this project
2020	5162067420	Main & King CSO Rehab	1,350,000	-	-	1,350,000	0.0%	S. McCauley	STATUS: Charter revisions in progress. RFP to be issued 2021 to PMO.
2020	5162067425	Hillside SPS (DC006) Upgrades	1,380,000	-	-	1,380,000	0.0%	S. Leitch	NEXT STEPS: Scope Verification & Issue Project Charter Q3 2021.
2020	5162067752	WW Outstation Inspections	520,000	116,924	49,700	353,376	32.0%	B. Posedowski	STATUS: in progress NEXT STEPS: complete Beach Blvd HC051 condition assessment.
2020	5162068851	Pier 25 Dredging - Windermere	450,000	73,986	-	376,014	16.4%	S. Leitch	STATUS: Final Report Received. NEXT STEPS: Design Contract Admin Award Q1 2022.
2020	5162069075	Environmental Lab Improvements	150,000	-	152,560	(2,560)	101.7%	A. Grice / S. Girt	new lab instrument on-site, awaiting final component and verification, expected to be completed Dec 2021.
2020	5162071006	Hillcrest - Chedoke san swr	60,000	27,005	28,746	4,249	92.9%	M. Oddi	Ongoing - C15-10-20 - construction 2021.
2020	5162071015	Sewer Lateral Replace-Roads	246,000	1,105	-	244,895	0.4%	E .Waite / M. Zantingh	Ongoing - work in progress - p.o. for Strachan and for Barton contracts to be processed
2020	5162071074	Annual Unsched Works - 2020	180,000	17,405	93,088	69,507	61.4%	E. Waite / P. McNab	% spent dependent on # of unscheduled works. Future budgets on hold pending depletion of these funds.
2020	5162071315	LRT Main - Queenston	1,160,000	-	-	1,160,000	0.0%	E .Waite / M. Zantingh	Project under review for reprioritization in capital budget.
2020	5162080089	Rymal-Fletcher to U Centennial	5,330,000	3,495,926	411,450	1,422,624	73.3%	M. Oddi	Ongoing - C15-50-19 - construction 2021.
2020	5162095800	Flooding & Drainage MP	880,000	-	-	880,000	0.0%	B. Posedowski	STATUS: Scope Verification - Flooding and Drainage Master Plan Capital Improvements NEXT STEPS: The current Flooding and Drainage Master Servicing Study to be completed by Q4, 2021 to make capital improvement recommendations for flood mitigation.
2021	5162101099	Eng Services Staffing	4,700,000	2,148,880	-	2,551,120	45.7%	E. Waite / P. McNab	To fund Engineering Services staffing costs through capital for work on road related capital projects, both in-year and future.
2021	5162101999	Lakeside Litigation	90,000	-	88,728	1,272	98.6%	M. Oddi	Pending litigation.
2021	5162111101	Annual Road Restoration	1,800,000	745,742	941,645	112,613	93.7%	D. Lamont / R. Merritt	Ongoing - work in progress.
2021	5162149555	QA-QC Service Contract 2021	150,000	-	58,822	91,178	39.2%	E .Waite / M. Zantingh	Ongoing - work in progress.
2021	5162155022	Engineering Consultants	300,000	70,673	194,847	34,479	88.5%	E .Waite / M. Zantingh	Ongoing - work in progress.
2021	5162155556	Mapping Update Program	56,000	98	29,000	26,902	52.0%	D. Lamont / C. Lauricella	Ongoing - work in progress.
2021	5162155878	Forcemain Condition Assessment	270,000	-	21,795	248,205	8.1%	E .Waite / M. Zantingh	Ongoing - work in progress.
2021	5162155880	Inflow & Infiltration Studies	450,000	74,369	148,372	227,259	49.5%	B. Posedowski	Ongoing - work in progress.
2021	5162157545	Wastewater Computer Model	150,000	-	-	150,000	0.0%	B. Posedowski	Ongoing - work in progress.
2021	5162160302	Annual Emerg Repairs-X Connect	500,000	4,477	257,644	237,880	52.4%	N. Winters / D. Alberton	Ongoing - 2021 work.

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2021	5162160390	Wastewater System Lining	4,050,000	2,068,566	1,947,215	34,219	99.2%	E .Waite / M. Zantingh	Ongoing - work in progress.
2021	5162160391	Upper James Force Main Lining	3,500,000	130	3,400,000	99,870	97.1%	E .Waite / M. Zantingh	Ongoing - work in progress.
2021	5162160522	Annual Sewer Lateral Manag-WWC	4,250,000	22,186	-	4,227,814	0.5%	N. Winters / D. Alberton	Ongoing - 2021 work.
2021	5162160533	Trenchless Manhole Rehab	70,000	-	-	70,000	0.0%	E .Waite / M. Zantingh	Ongoing - work in progress.
2021	5162160574	Pre-Con Mainline Assessment	500,000	-	490,000	10,000	98.0%	E .Waite / M. Zantingh	Ongoing - work in progress.
2021	5162160575	Mainline Condition Assessment	1,140,000	-	170,959	969,041	15.0%	E .Waite / M. Zantingh	Ongoing - work in progress.
2021	5162160576	Sewer Lateral Condition Assess	540,000	-	114,871	425,129	21.3%	E .Waite / M. Zantingh	Ongoing - work in progress.
2021	5162160577	Mainline Sewer Assess for C&R	100,000	-	79,113	20,887	79.1%	E .Waite / M. Zantingh	Ongoing - work in progress.
2021	5162160711	Annual Capital Wtr Consumption	250,000	(212)	-	250,212	-0.1%	E. Waite / P. McNab	Ongoing - work in progress. Water consumption used for sewer relocation works on City contracts, during constructions i.e. flushing sewer lines, etc. Historically, charges are transferred at year end.
2021	5162160820	Open Cut Repairs for CIPP	500,000	-	532,333	(32,333)	106.5%	E .Waite / M. Zantingh	Ongoing - work in progress.
2021	5162161142	ESI at Battlefield Creek Trunk	260,000	-	-	260,000	0.0%	E .Waite / M. Zantingh	Ongoing - work in progress.
2021	5162161444	Annual Private Drain Repairs	3,600,000	-	-	3,600,000	0.0%	E .Waite / M. Zantingh	Ongoing - work in progress.
2021	5162161740	Unsched Manhole & Sewermain	610,000	371,089	100,093	138,818	77.2%	N. Winters / D. Alberton	Ongoing - 2021 work.
2021	5162162073	Field Data Systems Program	110,000	-	-	110,000	0.0%	D. Lamont / C. Lauricella	Ongoing - work in progress.
2021	5162166713	Wastewater Capital Maintenance	1,500,000	-	-	1,500,000	0.0%	S. McCauley	Ongoing - work in progress.
2021	5162167275	DC014 First Street Waterdown	1,540,000	-	-	1,540,000	0.0%	S. Leitch	Ongoing - work in progress.
2021	5162167420	DC007 McMaster Sewage Pumping	770,000	-	-	770,000	0.0%	S. Leitch	Ongoing - work in progress.
2021	5162167501	Odour Control Program & Media	500,000	-	-	500,000	0.0%	S. McCauley	Ongoing - work in progress.
2021	5162167752	Wastewater Outstation Inspect	200,000	-	-	200,000	0.0%	S. Leitch	Ongoing - work in progress.
2021	5162168777	Chedoke Creek Water Qlty Imprv	1,050,000	-	-	1,050,000	0.0%	C. Vanderperk	Ongoing - work in progress.
2021	5162169075	Environmental Lab Improvements	410,000	17,282	18,641	374,077	8.8%	A. Grice / S. Girt	This project is tied to the HVAC upgrade.
2021	5162169076	City Environmental Lab - HVAC	120,000	-	-	120,000	0.0%	A. Grice / S. Girt	This project is tied to the HVAC upgrade.
2021	5162171015	Sewer Lateral Replace-Roads	354,000	-	279,746	74,254	79.0%	E .Waite / M. Zantingh	Ongoing - work in progress.
2021	5162171025	Dewitt - Highway 8 to Barton	660,000	-	-	660,000	0.0%	E .Waite / M. Zantingh	Ongoing - work in progress.
2021	5162171311	HWY 8 - Bond to Woodleys Lane	1,650,000	-	-	1,650,000	0.0%	M. Oddi	Funds not required. \$1,250k being used to WIP fund Ward 13 project for Glenmorris / Underhill / Sleepy Hollow / Wilmar (York Heights / Hunter NBHD) and \$400k to the 2022 wastewater lining program.
2021	5162180187	Garner W - Raymond to Hwy 6	4,000,000	-	-	4,000,000	0.0%	T. Sergi / G. Norman	Ongoing - work in progress.

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2021	5162180281	Rymal - Massina to 140m E	30,000	-	-	30,000	0.0%	T. Sergi / G. Norman	Ongoing - work in progress.
2021	5162180584	Nebo - Rymal to Twenty Rd E	750,000	-	-	750,000	0.0%	S. Jacob / G. Norman	Ongoing - work in progress.
<u>Sub-Total Wastewater Regular Program</u>			865,723,068	526,548,135	142,453,512	196,721,420	77.3%		

*Note: Due to significant funds and multi-year cash flows, funded budget = expenditures and commitments

TOTAL PUBLIC WORKS - RATE FUNDED			1,325,875,877	707,059,812	188,710,261	430,105,803	67.6%		
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