

CAPITAL PROJECTS WORK-IN-PROGRESS REVIEW SUB-COMMITTEE AGENDA

Meeting #: 22-001

Date: February 11, 2022

Time: 9:30 a.m.

Location: Due to the COVID-19 and the Closure of City

Hall (CC)

All electronic meetings can be viewed at:

City's Website:

https://www.hamilton.ca/council-committee/council-committee-meetings/meetings-and-agendas

City's YouTube Channel:

https://www.youtube.com/user/InsideCityofHa

milton or Cable 14

Angela McRae, Legislative Coordinator (905) 546-2424 ext. 5987

Pages

- 1. CEREMONIAL ACTIVITIES
- 2. APPROVAL OF AGENDA

(Added Items, if applicable, will be noted with *)

- 3. DECLARATIONS OF INTEREST
- 4. APPROVAL OF MINUTES OF PREVIOUS MEETING
 - 4.1. September 27, 2021

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- 5. COMMUNICATIONS
- 6. DELEGATION REQUESTS
- 7. CONSENT ITEMS
- 8. STAFF PRESENTATIONS

9. PUBLIC HEARINGS / DELEGATIONS

10. DISCUSSION ITEMS

10.1. Capital Project Closing Report as of September 30, 2021 (FCS21080(a)) (City Wide) - Revised

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10.2. Capital Projects Status Report as of September 30,2021 (FCS21079(a)) (City Wide)

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Discussion of Confidential Appendix "C" to this report in Closed Session, would be pursuant to Section 9.1, Sub-sections (c) and (e) of the City's Procedural By-law 21-021, and Section 239(2), Sub-sections (c) and (e) of the Ontario Municipal Act, 2001, as amended, as the subject matter pertains to a proposed or pending acquisition or disposition of land by the municipality or local board; and litigation or potential litigation, including matters before administrative tribunals, affecting the City.

Please refer to Item 14.1 for Confidential Appendix "C" to Report FCS21079(a).

- 11. MOTIONS
- 12. NOTICES OF MOTION
- 13. GENERAL INFORMATION / OTHER BUSINESS
- 14. PRIVATE AND CONFIDENTIAL
 - 14.1. Confidential Appendix "C" to Capital Projects Status Report as of September 30, 2021 (FCS210079(a)) (City Wide)

Discussion of Confidential Appendix "C" to Report FCS21079(a) in Closed Session, would be pursuant to Section 9.1, Sub-sections (c) and (e) of the City's Procedural By-law 21-021, and Section 239(2), Subsections (c) and (e) of the *Ontario Municipal Act, 2001*, as amended, as the subject matter pertains to a proposed or pending acquisition or disposition of land by the municipality or local board; and litigation or potential litigation, including matters before administrative tribunals, affecting the City.

Please refer to Item 10.2 for Public Report FCS21079(a).

ADJOURNMENT



CAPITAL PROJECTS WORK-IN-PROGRESS REVIEW SUB-COMMITTEE MINUTES 21-003

1:30 p.m. September 27, 2021 Council Chambers Hamilton City Hall

Present: Councillors M. Pearson (Chair), J.P. Danko (Vice-Chair), N. Nann

and M. Wilson

THE FOLLOWING ITEMS WERE REFERRED TO THE GENERAL ISSUES COMMITTEE FOR CONSIDERATION:

1. Capital Project Closing Report as of June 30, 2021 (FCS21080) (City Wide) (Item 10.1)

(Danko/Wilson)

- (a) That the General Manager, Finance and Corporate Services, be authorized to transfer \$366,793 to the Unallocated Capital Levy Reserve (108020) as outlined in Appendix "A" to Report FCS21080;
- (b) That the General Manager, Finance and Corporate Services, be directed to close the completed and / or cancelled capital projects listed in Appendix "B" to Report FCS21080 in accordance with the Capital Projects Closing and Monitoring Policy;
- (c) That Appendix "C" to Report FCS21080, Capital Projects Budget Appropriations for the period covering January 1, 2021 through June 30, 2021, be received as information;
- (d) That Appendix "D" to Report FCS21080, Capital Projects Budget Appropriations of \$250,000 or greater and Capital Project Reserve Funding requiring Council authorization, be approved.

Result: Motion CARRIED by a vote of 4 to 0, as follows:

YES - Councillor Maureen Wilson

YES – Councillor Nrinder Nann

YES - Councillor John-Paul Danko

YES – Chair Maria Pearson

2. Capital Projects Status Report as of June 30,2021 (FCS21079) (City Wide) (Item 10.2)

(Wilson/Nann)

- (a) That Appendix "A" attached to Report FCS21079 respecting Capital Projects Status Report Tax Supported, as of June 30, 2021, be received;
- (b) That Appendix "B" attached to Report FCS 21079 respecting Capital Projects Status Report Rate Supported, as of June 30, 2021, be received; and,
- (c) That the confidential Appendix "C" to Report FCS21079, be received and remain confidential.

Result: Motion CARRIED by a vote of 4 to 0, as follows:

YES – Councillor Maureen Wilson

YES – Councillor Nrinder Nann

YES - Councillor John-Paul Danko

YES – Chair Maria Pearson

FOR INFORMATION:

(a) CHANGES TO THE AGENDA (Item 2)

The Committee Clerk advised that there were no changes to the agenda.

(Danko/Wilson)

That the agenda for the September 27, 2021 Capital Projects Work-In-Progress Review Sub-Committee meeting be approved, as presented.

Result: Motion CARRIED by a vote of 4 to 0, as follows:

YES - Councillor Maureen Wilson

YES – Councillor Nrinder Nann

YES - Councillor John-Paul Danko

YES - Chair Maria Pearson

(b) DECLARATIONS OF INTEREST (Item 3)

There were no declarations of interest.

(c) APPROVAL OF MINUTES OF PREVIOUS MEETING (Item 4)

(i) June 21, 2021 (Item 4.1)

(Nann/Danko)

That the Minutes of the June 21, 2021 meeting of the Capital Projects Work-In-Progress Review Sub-Committee meeting be approved, as presented.

Result: Motion CARRIED by a vote of 4 to 0, as follows:

YES - Councillor Maureen Wilson

YES - Councillor Nrinder Nann

YES - Councillor John-Paul Danko

YES - Chair Maria Pearson

(d) ADJOURNMENT (Item 15)

(Nann/Wilson)

That, there being no further business, the Capital Projects Work-In-Progress Review Sub-Committee, be adjourned at 1:48 p.m.

Result: Motion CARRIED by a vote of 4 to 0, as follows:

YES - Councillor Maureen Wilson

YES - Councillor Nrinder Nann

YES - Councillor John-Paul Danko

YES - Chair Maria Pearson

Respectfully submitted,

Councillor Pearson, Chair Capital Projects Work-in-Progress Sub-Committee

Angela McRae Legislative Coordinator Office of the City Clerk



CITY OF HAMILTON CORPORATE SERVICES DEPARTMENT

CORPORATE SERVICES DEPARTMENT Financial Planning, Administration and Policy Division

| то: | Chair and Members Capital Projects Work-in-Progress Review Sub-Committee |
|--------------------|--|
| COMMITTEE DATE: | February 11, 2022 |
| SUBJECT/REPORT NO: | Capital Project Closing Report as of September 30, 2021 (FCS21080(a)) (City Wide) |
| WARD(S) AFFECTED: | City Wide |
| PREPARED BY: | Matt Hilson (905) 546-2424 Ext. 1444 Duncan Robertson (905) 546-2424 Ext. 4744 |
| SUBMITTED BY: | Brian McMullen Director, Financial Planning, Administration and Policy Corporate Services Department |
| SIGNATURE: | |

RECOMMENDATION(S)

- (a) That the General Manager, Finance and Corporate Services, be authorized to transfer a net amount of \$85,088 to the Unallocated Capital Levy Reserve (108020) and draw \$29,757 from other reserves as outlined in Appendix "A" to Report FCS21080(a);
- (b) That the General Manager, Finance and Corporate Services, be directed to close the completed and / or cancelled capital projects listed in Appendix "B" to Report FCS21080(a) in accordance with the Capital Projects Closing and Monitoring Policy;
- (c) That Appendix "C" to Report FCS21080(a), Capital Projects Budget Appropriations for the period covering July 1, 2021 through September 30, 2021, be received as information;
- (d) That Appendix "D" to Report FCS21080(a), Capital Projects Budget Appropriations of \$250,000 or greater and Capital Project Reserve Funding requiring Council authorization, be approved;
- (e) That the amendments to capital financing for the projects outlined in Appendix "E" to Report FCS21080(a), Capital Projects Requiring a Change in Funding Source, be approved.

SUBJECT: Capital Project Closing Report as of September 30, 2021 (FCS21080(a)) (City Wide) – Page 2 of 8

EXECUTIVE SUMMARY

Report FCS21080(a) presents the capital projects, which have been completed or cancelled as of September 30, 2021.

Appendix "A" to Report FCS21080(a) summarizes net transfers to and from reserves as a result of completed or cancelled projects for the period covering July 1, 2021 through September 30, 2021, as well as, highlights the net impact on the Unallocated Capital Levy Reserve.

Appendix "B" to Report FCS21080(a) lists the individual projects to be closed. A total of 92 projects with a combined budget of \$139,588,099 are being recommended for closure and is summarized as follows:

- \$6,848,375 relating to completed projects funded from the Capital Levy in a net surplus position, which result in a net amount of \$85,088 being returned to the Unallocated Capital Levy Reserve (108020);
- \$400,000 relating to completed projects funded from other program specific reserves in a deficit position, which require a net transfer of \$29,757 to close;
- \$47,895,000 relating to cancelled or delayed projects; and
- \$84,444,724 relating to projects completed on or under budget that do not impact reserves.

All capital projects listed for closure in Appendix "B" to Report FCS21080(a) have been reviewed and determined to be complete, with all revenue and expenditure transactions relating to these projects having been processed. Any funding adjustments necessary to close the projects in accordance with the Capital Projects Closing and Monitoring Policy (Report FCS05044, Report FCS07081(a) and Report FCS14031) are reflected in the amounts presented.

Appendix "C" to Report FCS21080(a) lists the appropriation of funds between capital projects, totalling \$1,381,037, for the period covering July 1, 2021 through September 30, 2021 in accordance with the Capital Projects Budget Appropriation and Work-in-Progress Transfer Policy (Report FCS14031).

Appendix "D" to Report FCS21080(a) lists all the capital projects budget appropriations of \$250,000 or greater and work-in-progress capital projects requiring funding from reserves that require Council approval.

Appendix "E" to Report FCS21080(a) lists all the capital projects that require a change in funding source to be approved by Council.

Alternatives for Consideration – Not Applicable

123,969.08

FINANCIAL - STAFFING - LEGAL IMPLICATIONS

Financial:

As outlined in Appendix "A" to Report FCS21080(a) and summarized in Table 1, a total of \$38,881 in funding is required from the Unallocated Capital Levy Reserve (108020) to offset projects in a negative position. The required funding has been offset by projects in a positive position totalling \$123,969 resulting in a net transfer to the Unallocated Capital Levy Reserve of \$85,088. The Unallocated Capital Levy Reserve (108020) will have a projected year-end uncommitted balance of \$27,125,523 once the transfers are completed.

| | | Table 1 | |
|--------------------------|------------|---|-------------------|
| | | City of Hamilton | |
| | | Capital Project Closings | |
| | | As of September 30, 2021 | |
| | Unalloca | ited Capital Levy Reserve (108020) | |
| Year | | | Surplus/ |
| Approved | ProjectID | Description | (Deficit) |
| Projects requiring funds | | | |
| 2015 | 7101554508 | Public Use Feasibility Needs & Study | \$ (143.28) |
| 2017 | 7101754702 | Mountain Arena Elevators | (20,358.49) |
| 2018 | 3541855100 | Corporate Facilities Audit Program | (9,717.12) |
| 2020 | 7102054216 | Program - Roof Management | (8,046.05) |
| 2021 | 4242109306 | Lifesavers Park lighting | (616.00) |
| | | | \$ (38,880.94) |
| Projects returning funds | | | • |
| 2014 | 7101454202 | Waterdown Memorial Park Ice Loop | \$ 6,432.47 |
| 2016 | 7101654700 | Pinky Lewis Recreation Centre Expansion Project | 2,605.64 |
| 2018 | 5121855137 | Waste Management R & D Program | 78,195.98 |
| 2019 | 7101954536 | Program - Arena Retrofits | 33,612.24 |
| 2020 | 4402056004 | Morton Park Redevelopment | 797.06 |
| 2020 | 5122095525 | SWMMP Approvals | 2,325.69 |

As outlined in Appendix "A" to Report FCS21080(a) and summarized in Table 2, a net total of \$29,757 in funding is required from other sources to offset projects in a negative or deficit position that were submitted for closure.

Net impact to the Unallocated Capital Levy Reserve

Table 2
City of Hamilton
Capital Project Closings
As of September 30, 2021
Impacting Reserves and Capital Projects

| Year Approved | ProjectID | Description | | Surplus/ (Deficit) |
|------------------------|---------------------|---|---|-----------------------|
| Projects requiring fur | nds | | | |
| 2013 | 5141380377 | Arvin Avenue - McNeilly Road to 350m westerly | | (7,522.55) |
| 2015 | 5161580377 | Arvin - McNeilly to 350m Westerly | | (10,608.24) |
| 2017 | 4241709102 | Westdale Theatre 1014 King St | | (11,626.10) |
| | | | | |
| Net impact to Other | Program Specific Re | serves | • | (20 756 80) |

SUBJECT: Capital Project Closing Report as of September 30, 2021 (FCS21080(a)) (City Wide) – Page 4 of 8

Appendix "C" to Report FCS21080(a) details the appropriations between capital projects during the period covering July 1, 2021 to September 30, 2021. A total of \$1,381,037 was moved between capital projects in compliance with the Capital Projects Budget Appropriation and Work-in-Progress Transfer Policy, as summarized in Table 3.

Table 3
City of Hamilton
Capital Project Appropriations
As of September 30, 2021
Transfers by Department

| Department | | Amount |
|---------------------------------|------|--------------|
| Tax Supported Capital Budget | | |
| Planning & Economic Development | \$ | 375,157.02 |
| Public Works - Tax Funded | | 391,880.19 |
| | \$ | 767,037.21 |
| Rate Supported Capital Budget | | |
| Public Works - Rate Funded | \$ | 614,000.00 |
| Total | \$ 1 | 1,381,037.21 |

Appendix "D" to Report FCS21080(a) lists all the capital projects requiring Council approval to transfer funds from other capital projects of \$250,000 or greater or fund from reserves. The number of projects and the requested transfer amounts are summarized in Table 4.

Table 4
City of Hamilton
Capital Projects Budget Appropriation Transfers
of \$250,000 or greater and Reserve Funding

| Description | Projects/ Transfers From | Projects/ Transfers To | Amount |
|---|-----------------------------|---------------------------|--------------------|
| Planning & Economic Development (Tax) Tourism & Culture | 2 | 2 | \$ 595,656.11 |
| Public Works (Tax) Environmental Services | 1 | 1 | \$ 100,000.00 |
| Planning & Economic Development (Rate) Growth Management Program | 1 | 1 | \$ 419,523.59 |
| Public Works (Rate) Waterworks Regular Program | 1 | 1 | \$ 249,000.00 |
| Total | | | \$ 1,364,179.70 |

SUBJECT: Capital Project Closing Report as of September 30, 2021 (FCS21080(a)) (City Wide) – Page 5 of 8

Appendix "E" to Report FCS21080(a) seeks approval to change the funding source for the listed projects. The changes are required due to eligibility criteria and updated processes.

Staffing: N/A

Legal: N/A

HISTORICAL BACKGROUND

The Capital Status and Capital Project Closing reports are submitted to City Council three times a year at June 30, September 30 and December 31.

On December 14, 2011, Council approved Report FCS11073(a) which directed staff to review the Capital Projects Status and Closing process and that a process where departments report to their respective Standing Committee on the status of the Capital Work-in-Progress projects be implemented. Standing Committee reporting commenced as of the June 30, 2013 reporting period. Reports are brought forward to the Standing Committee three times per reporting year at June 30, September 30 and December 31. This allows the Standing Committee to review the status of a fewer number of projects, in greater detail, applicable to their area of oversight.

Preparation of the Capital Projects Closing Report is the responsibility of the Financial Planning, Administration and Policy Division with the objective of ensuring suitable controls are maintained, projects are appropriately closed and to centralize the function.

On May 14, 2014, Council approved changes to the City's Capital Project Monitoring Policy (Report FCS14031) and Capital Project Closing Policy (Reports FCS05044 and FCS07081(a)). The amended Policy has staff submit the Capital Project Status Reports and Capital Project Closing Reports to the Capital Projects Work-in-Progress Sub-Committee.

POLICY IMPLICATIONS AND LEGISLATED REQUIREMENTS

The submission of the Capital Projects Closing Report is a requirement of the City's Capital Closing Policy Reports (Reports FCS05044 and FCS07081(a)) and Capital Projects Monitoring Policy Report (Report FCS14031).

The City's Capital Closing Policy (Reports FCS05044 / FCS07081(a)) states:

- That any approved Capital project, whose construction stage has not begun after three years, be closed and be re-submitted to Council for approval.
- ii) That any closing surplus or deficit be distributed as follows:

Empowered Employees.

SUBJECT: Capital Project Closing Report as of September 30, 2021 (FCS21080(a)) (City Wide) – Page 6 of 8

1. Surplus:

- a) If funded from a specific reserve, return funds to that reserve.
- b) If funded from debentures, apply to reduce future debenture requirements.
- c) If funded from current contribution, apply to the Unallocated Capital Levy Reserve or apply to reduce Outstanding Debt.

2. Deficit:

- a) If funded from a specific reserve, fund from that reserve.
- b) If funded from debentures, increase future debenture requirements only if no other source of financing is available.
- c) If funded from current contribution, fund from the Unallocated Capital Levy Reserve.

The City's Capital Projects Monitoring Policy and Capital Projects Budget Appropriation and Work-in-Progress Transfer Policy (Report FCS14031), as amended by Council on May 14, 2014, states:

- i) That a Capital Projects Status Report be submitted by departments to Capital Projects Work-in-Progress Sub Committee three times a year as of June 30, September 30 and December 31.
- ii) That a Capital Projects Closing Report be compiled by Corporate Services Department and submitted to the Capital Projects Work-in-Progress Sub-Committee three times a year as of June 30, September 30 and December 31.
- iii) That unfavourable project variances be funded according to the Capital Projects Budget Appropriation and Work-in-Progress Transfer Policy. If available funding cannot be found within the limits of the Capital Projects Budget Appropriation and Work-in-Progress Transfer Policy, a report explaining the variance and recommending a source of funding be submitted to the appropriate Committee of Council for approval.
- iv) Approval authority for the re-appropriation of funds in each financial year be at the same levels as the City's Procurement Policy:
 - 1. Council must approve appropriations of \$250,000 or greater
 - 2. City Manager or designate must approve appropriations greater than \$100,000 and less than \$250,000
 - 3. General Managers or delegated staff be authorized to approve appropriations up to \$100,000

SUBJECT: Capital Project Closing Report as of September 30, 2021 (FCS21080(a)) (City Wide) – Page 7 of 8

RELEVANT CONSULTATION

Staff from the following departments, boards and / or agencies submitted the included capital projects for closure:

- Public Works Department
- Planning and Economic Development Department
- Corporate Services Department
- Healthy and Safe Communities Department

ANALYSIS AND RATIONALE FOR RECOMMENDATION(S)

For each Capital Project Status Report, staff determines if projects can be closed (inactivated) and monitors the financial activity to ensure that Council is aware of any capital projects that deviate significantly from the approved budgeted amounts. Once projects have been determined to be complete or cancelled, they are submitted by departments to Financial Planning, Administration and Policy for inclusion in the Capital Projects Closing Report. These submissions are reviewed by Financial Planning, Administration and Policy to ensure transactions are finalized, all purchase orders are closed and a funding source is identified, where necessary.

Inactivating completed projects helps to keep the number of capital projects in the financial system to a manageable size and eliminates redundant data from reports. More importantly, it ensures that projects which are complete and / or no longer required do not unnecessarily tie up budget resources that could be re-directed to other needs / capital projects.

Appendix "D" to Report FCS21080(a) includes capital project budget appropriation requests to transfer funds of \$250,000 or greater from other projects and funding from reserves requiring Council approval as per the Capital Projects' Budget Appropriation and Work-in-Progress Transfer Policy and Reserve Policies. The requests total \$1,364,180.

ALTERNATIVES FOR CONSIDERATION

There are no alternatives as the Capital Projects Closing Report deals primarily with historical information and application of corporate policies.

ALIGNMENT TO THE 2016 - 2025 STRATEGIC PLAN

Community Engagement and Participation

Hamilton has an open, transparent and accessible approach to City government that engages with and empowers all citizens to be involved in their community.

SUBJECT: Capital Project Closing Report as of September 30, 2021 (FCS21080(a)) (City Wide) – Page 8 of 8

Economic Prosperity and Growth

Hamilton has a prosperous and diverse local economy where people have opportunities to grow and develop.

Built Environment and Infrastructure

Hamilton is supported by state-of-the-art infrastructure, transportation options, buildings and public spaces that create a dynamic City.

Our People and Performance

Hamiltonians have a high level of trust and confidence in their City government.

APPENDICES AND SCHEDULES ATTACHED

Appendix "A" to Report FCS21080(a) - Capital Project Closings as of September 30, 2021 - Projects Impacting the Unallocated Capital Levy Reserve and Other Sources

Appendix "B" to Report FCS21080(a) - Capital Projects Closing Schedule as of September 30, 2021

Appendix "C" to Report FCS21080(a) - Capital Projects Budget Appropriation Schedule for the Period Covering July 1, 2021 through September 30, 2021

Appendix "D" to Report FCS21080(a) - Capital Projects Budget Appropriations of \$250,000 or greater and Capital Project Reserve Funding

Appendix "E" to Report FCS21080(a) - Capital Projects Requiring a Change in Funding Source

MH/dt

CITY OF HAMILTON CAPITAL PROJECT CLOSINGS AS OF SEPTEMBER 30, 2021

Projects impacting the Unallocated Capital Levy Reserve and Other Sources

| | Projects impacting the Unallocated Capital Levy Reserve and Other Sources | | | | | | |
|-----------------|---|---|----------------|-----------------|---|--|--|
| Year | | | Surplus/ | Reserve | Description | | |
| Approved | ProjectID | Description | (Deficit) (\$) | | | | |
| | | | | | | | |
| Projects requir | ng funds | | | | | | |
| | | | | 108020 | Unalloc Capital Levy | | |
| 2015 | 7101554508 | Public Use Feasibility Needs & Study | (143.28) | 108020 | Unalloc Capital Levy | | |
| 2017 | 7101754702 | Mountain Arena Elevators | (20,358.49) | 108020 | Unalloc Capital Levy | | |
| 2018 | 3541855100 | Corporate Facilities Audit Program | (9,717.12) | 108020 | Unalloc Capital Levy | | |
| 2020 | 7102054216 | Program - Roof Management | (8,046.05) | 108020 | Unalloc Capital Levy | | |
| 2021 | 4242109306 | Lifesavers Park lighting | (616.00) | 108020 | Unalloc Capital Levy | | |
| | | | (38,880.94) | | | | |
| Projects return | ing funds | | • • • | 108020 | Unalloc Capital Levy | | |
| 2014 | 7101454202 | Waterdown Memorial Park Ice Loop | 6,432.47 | 108020 | Unalloc Capital Levy | | |
| 2016 | 7101654700 | Pinky Lewis Recreation Centre Expansion Project | 2,605.64 | 108020 | Unalloc Capital Levy | | |
| 2018 | 5121855137 | Waste Management R & D Program | 78,195.98 | 108020 | Unalloc Capital Levy | | |
| 2019 | 7101954536 | Program - Arena Retrofits | 33,612.24 | 108020 | Unalloc Capital Levy | | |
| 2020 | 4402056004 | Morton Park Redevelopment | 797.06 | 108020 | Unalloc Capital Levy | | |
| 2020 | 5122095525 | SWMMP Approvals | 2,325.69 | 108020 | Unalloc Capital Levy | | |
| | | | 123,969.08 | | | | |
| Net impact to | the Unallocate | d Capital Levy Reserve | 85,088.14 | | | | |
| Projects requir | na funds | | | | | | |
| 2013 | 5141380377 | Arvin Avenue - McNeilly Road to 350m westerly | (7,522.55) | 108015 | Waterworks Capital Reserve | | |
| 2015 | 5161580377 | Arvin - McNeilly to 350m Westerly | (10,608.24) | 110340 & 110341 | Linear Wastewater Development Charge Reserves | | |
| 2017 | 4241709102 | Westdale Theatre 1014 King St | (11,626.10) | 3302009100 | Ward 1 Special Capital Re-Investment Discretionary Fund | | |
| Net impact to | Other Reserve | s | (29,756.89) | | | | |
| Total Net imp | act to the Unal | located Capital Levy Reserve & Other Reserves | 55,331.25 | | | | |

| 2015 7101645/08 | | | | OF HAMILTON | | Appendix | "B" to Report FC | S21080(a) |
|--|-------------------|-------------------|---|------------------|---------------|-------------------|------------------|------------|
| PROJECT ID PRO | | | | | | | Pa | ige 1 of 3 |
| APPROVIDED PROJECT ID DESCRIPTION DE | | | AS OF SE | PTEMBER 30, 2021 | | | | |
| APPROVED PROJECT DESCRIPTION BUIGET REVENUES () DEFINITION SPENT PROJECT PROJE | VEAD | | | ARREOVER | | | | 0/ |
| NATIONALIDORAPITAL LELVY RESERVE | | DDO IECT ID | DESCRIPTION | | DEVENUES (\$) | EVDENDITUDES (\$) | | |
| NALIOCATED CAPITAL LEVY RESERVE | AFFROVED | PROJECTIO | DESCRIPTION | | | | | |
| 2014 710145400 Valentréeum Memorial Park foot loop 3,40,000 00 3,340,000 00 3,335,057.85 6,49.27 99.85 2015 7110154900 Philip Leer Sassibility Mode & Study 150,000 00 150,143.28 100.11 2010 7110154700 Philip Leer Sassibility Mode & Study 150,000 00 2,169,000 00 2,169,49.50 2,005,64 99.95 2017 7110154700 Philip Leer Recreation Centre Expension Project 2,169,000 00 2,169,000 00 2,169,49.50 2,005,64 99.95 2017 7110154700 Philip Leer Sassibility Mode & Study 2,100,000 2,100,000 00 2,150,000 2,250,000 00 2,250,000 2018 5171055137 Vales Management 18 0 Program 220,000 00 151,640 07 75,155 80 00.05 2019 7110164538 Philip Leer Sassibility Mode & Study 2,200,000 00 150,000 00 150,000 00 150,000 00 2020 4402005000 Morrio Park Redovelopment 100,000 00 100,000 00 98,220 44 797,006 99.20 2020 712025216 Program - Area Redovelopment 100,000 00 100,000 00 98,200 44 797,006 99.20 2020 712025216 Program - Area Redovelopment 100,000 00 100,000 00 100,000 00 100,000 00 2020 712025216 Program - Area Redovelopment 100,000 00 100,000 00 100,000 00 100,000 00 2020 712025216 Program - Area Redovelopment 100,000 00 100,000 00 100,000 00 2020 712025216 Program - Area Redovelopment 100,000 00 100,000 00 100,000 00 2020 72025216 Program - Area Redovelopment 100,000 00 100,000 00 100,000 00 2020 72025216 Program - Area Redovelopment 100,000 00 100,000 00 100,000 00 2020 72025217 2025218 2025218 2025218 2025218 2025218 2025218 2020 72025218 2025218 | | | | u | | | u - b - c | <u> </u> |
| 2015 710154506 | UNALLOCATED | CAPITAL LEVY RESE | ERVE | | | | | |
| 2010 710104700 | | | | 3,340,000.00 | 3,340,000.00 | 3,333,567.53 | 6,432.47 | 99.8% |
| 2017 7101757072 Mountain Arona Elevators 28,88,28 64 24,98164 275,346,13 2,0358,49 50,375 2018 531455107 Compared Facilities Audit Program 100,000.00 109,717,12 9,7717 19,7717 19,7717 2018 512155137 Weste Management R & D Program 220,000.00 230,000.00 158,884.62 78,195.88 86,000 2019 7101964539 Program - Arona Revolve/prement 100,000.00 100,000.00 99,202.54 73,95.98 86,000 2020 4442055004 Motron Park Revolve/prement 100,000.00 100,000.00 99,202.54 797.00 99.78 2020 4442055004 Motron Park Revolve/prement 100,000.00 100,000.00 99,202.54 797.00 99.78 2021 4742103008 Urleasvers Park Ingling 35,000 35,000.00 35,010.00 45,010.00 2021 4742103008 Urleasvers Park Ingling 35,000 35,000.00 35,010.00 46,000 107,000.00 2021 4742103007 Arona November 100,000.00 100,000.00 100,000.00 100,000.00 2021 4742103007 Arona November 100,000.00 100,000.00 100,000.00 100,000.00 2021 4742103007 Arona November 100,000.00 100,000.00 100,000.00 100,000.00 100,000.00 2022 47421030 100,000.00 27, | 2015 | 7101554508 | Public Use Feasibility Needs & Study | 150,000.00 | 150,000.00 | 150,143.28 | -143.28 | 100.1% |
| 2011 71017547072 Mountain Area Elevators 288,858.64 254,981.65 275,340.13 2.0,358.48 95.3% 2018 3814685010 Coprated Feelines Author Program 100,000.00 | 2016 | 7101654700 | Pinky Lewis Recreation Centre Expansion Project | 2,169,000.00 | 2,169,000.00 | 2,166,394.36 | 2,605.64 | 99.9% |
| 2018 512188137 | 2017 | 7101754702 | Mountain Arena Elevators | 288,826.64 | 254,981.64 | 275,340.13 | -20,358.49 | 95.3% |
| 2013 | 2018 | 3541855100 | Corporate Facilities Audit Program | 100,000.00 | 100,000.00 | 109,717.12 | -9,717.12 | 109.7% |
| 2020 | 2018 | 5121855137 | Waste Management R & D Program | 230,000.00 | 230,000.00 | 151,804.02 | 78,195.98 | 66.0% |
| 2020 512/095525 SVMMP Approvals 138,337.00 138,017.31 2,325.68 89.37 2020 712/0584216 Porgram - Roft Management 0.00 0.00 8,046.05 8,046.05 0.0% 2021 4242/03906 Lifeasver Park lighting 35,000.00 35,000.00 55,816.00 -616.00 101.80 2021 A242/03906 Lifeasver Park lighting 35,000.00 35,000.00 55,816.00 -616.00 101.80 2021 A242/03906 Lifeasver Park lighting 35,000.00 35,000.00 55,816.00 -616.00 101.80 2021 A242/03906 A242/032/030 A242/03906 A242/03906 | 2019 | | Program - Arena Retrofits | 297,211.41 | | 298,588.17 | 33,612.24 | 100.5% |
| 2020 | | 4402056004 | Morton Park Redevelopment | 100,000.00 | 100,000.00 | 99,202.94 | 797.06 | 99.2% |
| 2021 4242199396 Lifesavers Park lighting 55,000.00 35,000.00 35,000.00 35,000.00 101,000.00 107,522.55 8,848,375.95 8,4 | 2020 | 5122095525 | | 138,337.00 | 138,337.00 | 136,011.31 | 2,325.69 | 98.3% |
| | | | | | 0.00 | 8,046.05 | -8,046.05 | |
| 2013 | | | | 35,000.00 | 35,000.00 | 35,616.00 | -616.00 | 101.8% |
| 2013 | TOTAL FUNDS T | O UNALLOCATED CA | APITAL LEVY (11) | 6,848,375.05 | 6,849,519.05 | 6,764,430.91 | 85,088.14 | 98.8% |
| 2013 | | | | | | | | |
| | | | | 100 000 001 | 400 000 00 | 107 500 | 7 500 55 | 407.50/ |
| 2017 | | | · | | | • | | |
| | | | | , | , | , | | |
| 2012 | | | • | | · | | · · | |
| 2012 4031280292 Fifty Road at SSR Intersection Upgrade | TOTAL FUNDS F | ROM PROGRAM SPE | ECIFIC RESERVES (3) | 400,000.00 | 400,000.00 | 429,756.89 | -29,756.89 | 107.4% |
| 2016 | | | | | | | | |
| 2020 | | | | | | | | |
| 2020 | | | | , | | | | |
| 2020 | | | | | | | | |
| 2020 | | | | | | | | |
| 2020 | | | 1 | | | | | |
| 2020 | | | | | | | | |
| 2020 | | | | | | | | |
| 2020 7202041215 ICIP CCR - Griffin House Stabilization 0.00 0. | | | | | | | | |
| 2020 720241216 ICIP CCR - Children's Museum Expansion 0.00 0.0 | 2020 | 6732041200 | National Housing Strategy_CHH | 34,000,000.00 | 0.00 | 0.00 | 0.00 | 0.0% |
| 2021 4032180180 Smith Rd Class EA - (Garner to Dickenson Extension) 690,000.00 0.00 | 2020 | 7202041215 | ICIP CCR - Griffin House Stabilization | 0.00 | 0.00 | 0.00 | 0.00 | 0.0% |
| 2021 4032180185 Southcote Class EA - Book to Garner 690,000.00 | 2020 | 7202041216 | ICIP CCR - Children's Museum Expansion | 0.00 | 0.00 | 0.00 | 0.00 | 0.0% |
| 2021 5142161301 Edwina - Lawson - Berko 330,000.00 0.00 | 2021 | | Smith Rd Class EA - (Garner to Dickenson Extension) | , | 0.00 | 0.00 | 0.00 | 0.0% |
| 2021 5142595552 New PD7 Elfrida PS - Land 280,000.00 0. | | 4032180185 | Southcote Class EA - Book to Garner | 690,000.00 | 0.00 | 0.00 | 0.00 | 0.0% |
| 2021 5142695552 HD07A New District 7 PS W-21 170,000.00 | | | Edwina - Lawson - Berko | , | 0.00 | 0.00 | 0.00 | 0.0% |
| COMPLETED PROJECTS 17 20,000 0.00 | 2021 | 5142595552 | New PD7 Elfrida PS - Land | 280,000.00 | 0.00 | 0.00 | 0.00 | 0.0% |
| COMPLETED PROJECTS DEPARTMENT (Tax Budget) Connoillor Infrastructure Program 2018 | 2021 | 5142695552 | HD07A New District 7 PS W-21 | 170,000.00 | 0.00 | 0.00 | 0.00 | 0.0% |
| CORPORATE PROJECTS DEPARTMENT (Tax Budget) Councillor Infrastructure Program | TOTAL DELAYED | D/CANCELLED PROJ | ECTS (17) | 47,895,000.00 | 0.00 | 0.00 | 0.00 | 0.0% |
| 2018 4241809210 Ward 2 Public Bench 10,000.00 5,892.92 5,892.92 0.00 58.9% 2019 4241909145 Mntvw Scenic Wds ATC Feas Stdy 50,000.00 10,934.59 10,934.59 0.00 21.9% 2019 4241909205 Public Bench Seating 39,000.00 22,361.81 22,361.81 0.00 57.3% 2019 4241909217 Central Planters 12,600.00 9,347.46 9,347.46 0.00 74.2% 2019 4241909303 Zero Plastic Waste Fountains 100,000.00 72,234.39 72,234.39 0.00 72.2% 2019 4241909604 Traffic Island Beautification 126,317.00 106,203.88 106,203.88 0.00 84.1% 2019 4241909802 Cpt Cornelius Play Structure 61,056.12 61,056.12 61,056.12 0.00 100.0% | | | ENT (Tax Budget) | | | | | |
| 2018 4241809210 Ward 2 Public Bench 10,000.00 5,892.92 5,892.92 0.00 58.9% 2019 4241909145 Mntvw Scenic Wds ATC Feas Stdy 50,000.00 10,934.59 10,934.59 0.00 21.9% 2019 4241909205 Public Bench Seating 39,000.00 22,361.81 22,361.81 0.00 57.3% 2019 4241909217 Central Planters 12,600.00 9,347.46 9,347.46 0.00 74.2% 2019 4241909303 Zero Plastic Waste Fountains 100,000.00 72,234.39 72,234.39 0.00 72.2% 2019 4241909604 Traffic Island Beautification 126,317.00 106,203.88 106,203.88 0.00 84.1% 2019 4241909802 Cpt Cornelius Play Structure 61,056.12 61,056.12 61,056.12 0.00 100.0% | Councillor Infras | structure Program | | | | | | |
| 2019 4241909205 Public Bench Seating 39,000.00 22,361.81 22,361.81 0.00 57.3% 2019 4241909217 Central Planters 12,600.00 9,347.46 9,347.46 0.00 74.2% 2019 4241909303 Zero Plastic Waste Fountains 100,000.00 72,234.39 72,234.39 0.00 72.2% 2019 4241909604 Traffic Island Beautification 126,317.00 106,203.88 106,203.88 0.00 84.1% 2019 4241909802 Cpt Cornelius Play Structure 61,056.12 61,056.12 61,056.12 0.00 100.0% | 2018 | 4241809210 | | | | | | 58.9% |
| 2019 4241909217 Central Planters 12,600.00 9,347.46 9,347.46 0.00 74.2% 2019 4241909303 Zero Plastic Waste Fountains 100,000.00 72,234.39 72,234.39 0.00 72.2% 2019 4241909604 Traffic Island Beautification 126,317.00 106,203.88 106,203.88 0.00 84.1% 2019 4241909802 Cpt Cornelius Play Structure 61,056.12 61,056.12 61,056.12 0.00 100.0% | | | Mntvw Scenic Wds ATC Feas Stdy | 50,000.00 | 10,934.59 | | 0.00 | 21.9% |
| 2019 4241909303 Zero Plastic Waste Fountains 100,000.00 72,234.39 72,234.39 0.00 72.2% 2019 4241909604 Traffic Island Beautification 126,317.00 106,203.88 106,203.88 0.00 84.1% 2019 4241909802 Cpt Cornelius Play Structure 61,056.12 61,056.12 61,056.12 0.00 100.0% | | | Public Bench Seating | | | , | 0.00 | 57.3% |
| 2019 4241909604 Traffic Island Beautification 126,317.00 106,203.88 106,203.88 0.00 84.1% 2019 4241909802 Cpt Cornelius Play Structure 61,056.12 61,056.12 61,056.12 0.00 100.0% | | 4241909217 | Central Planters | - | | - | 0.00 | 74.2% |
| 2019 4241909802 Cpt Cornelius Play Structure 61,056.12 61,056.12 61,056.12 0.00 100.0% | 2019 | 4241909303 | Zero Plastic Waste Fountains | 100,000.00 | 72,234.39 | 72,234.39 | 0.00 | 72.2% |
| | 2019 | 4241909604 | Traffic Island Beautification | 126,317.00 | 106,203.88 | 106,203.88 | 0.00 | 84.1% |
| 2019 4241909903 Valley Park Sign & Lights 4,535.63 4,535.63 4,535.63 0.00 100.0% | 2019 | 4241909802 | Cpt Cornelius Play Structure | 61,056.12 | 61,056.12 | 61,056.12 | 0.00 | 100.0% |
| | 2019 | 4241909903 | Valley Park Sign & Lights | 4,535.63 | 4,535.63 | 4,535.63 | 0.00 | 100.0% |

| | | | | | | | 10 01 12 | |
|-------------------------------------|--|--|----------------------------|----------------------------|----------------------------|---|-----------------|--|
| | CITY OF HAMILTON CAPITAL PROJECTS' CLOSING SCHEDULE AS OF SEPTEMBER 30, 2021 | | | | | Appendix "B" to Report FCS21080(a) Page 2 of 3 | | |
| YEAR APPROVED | PROJECT ID | DESCRIPTION | APPROVED BUDGET (\$) | REVENUES (\$) | EXPENDITURES (\$) | PROJECT SURPLUS/ (DEFICIT) (\$) | % SPENT | |
| 2020 | 404000000 | Play structure at Ridgemount | a 152,640.30 | b | C | d = b - c | e=c/a | |
| 2020 2021 | 4242009802 4242109804 | Cornelius Park - Railing | 45,000.00 | 152,640.30 38,058.31 | 152,640.30 38,058.31 | 0.00 | 100.0% 84.6% | |
| 2021 | 4242109004 | Cornellus Faix - Ivalillig | 43,000.00 | 30,000.31 | 30,030.31 | 0.00 | 04.070 | |
| Healthy & Safe Co | ommunities (Tax Bud Division | (dget) | | | | | | |
| 2019 | 6731941012 | COCHI - Rent Supplement Yr 2 | 290,022.00 | 290,022.00 | 290,022.00 | 0.00 | 100.0% | |
| 2019 | 6731941013 | COCHI - Transitional Ops | 20,000.00 | 20,000.00 | 20,000.00 | 0.00 | 100.0% | |
| | | | | | | | | |
| 2020 | dic Services Division 7642051100 | Annual Vehicle Replacement | 1,176,000.00 | 1,161,170.79 | 1,161,170.79 | 0.00 | 98.7% | |
| 2020 | 7042031100 | Aillidai veilicle Replacement | 1,176,000.00 | 1,101,170.79 | 1,101,170.79 | 0.00 | 90.770 | |
| Economic Develo | opment Division | | | | | | | |
| 1999 | 4149946999 | DevSecurities Reissued | 61,056.12 | 61,056.12 | 61,056.12 | 0.00 | 100.0% | |
| · · | | - | · · · | · · | <u>'</u> | ' | | |
| | aw Services Division | | | | | | | |
| 2019 | 4501957900 | Handheld Ticketing Device-System Integration | 425,014.17 | 375,561.88 | 375,561.88 | 0.00 | 88.4% | |
| Transportation, P | lanning & Parking D | ivision | | | | | | |
| 2016 | 4901641600 | Review of Elevator - York Boulevard Parkade | 50,000.00 | 34,436.28 | 34,436.28 | 0.00 | 68.9% | |
| 2018 | 4901841801 | Elevator Replacement-York Parkade | 400,000.00 | 339,348.55 | 339,348.55 | 0.00 | 84.8% | |
| 2020 | 4662017124 | On Street Bike Facilities | 6,638.83 | 6,638.83 | 6,638.83 | 0.00 | 100.0% | |
| Tourism & Culture | e Division | | | | | | | |
| 2012 | 7101258706 | Dundurn National Historic Site - Exteriors | 242,878.99 | 242,896.38 | 242,896.38 | 0.00 | 100.0% | |
| 2020 | 7202041209 | Dundurn Kitchen Renovation | 48,141.80 | 48,141.80 | 48,141.80 | 0.00 | 100.0% | |
| Public Works (Tax Roads Division | x Budget) | | | | | | | |
| 2014 | 4031419101 | Road Reconstruction 2014 | 17,833,000.00 | 17,354,190.77 | 17,354,190.77 | 0.00 | 97.3% | |
| 2015 | 4041510017 | Street Lighting Enhancement & Maintenance Program | 415,000.00 | 835,000.00 | 835,000.00 | 0.00 | 201.2% | |
| 2018 | 4031860999 | Closed Projects - Roads | 68,661.29 | 68,661.29 | 68,661.29 | 0.00 | 100.0% | |
| 2019 | 4031911024 | Britannia & Cannon - Kenilworth to Strathearne / Garside / Cameron | 870,000.00 | 796,009.63 | 796,009.63 | 0.00 | 91.5% | |
| 2020 | 4032017677 | Pavement Preventative Maintenance Program | 2,000,000.00 | 2,000,000.00 | 2,000,000.00 | 0.00 | 100.0% | |
| 2020 | 4032018219 | Structural Investigations and Reports | 10,000.00 | 10,000.00 | 10,000.00 | 0.00 | 100.0% | |
| 2020 | 4042017384 | Guide Rail Replacement Program | 400,000.00 | 400,000.00 | 400,000.00 | 0.00 | 100.0% | |
| Transit Division | | | | | | | | |
| 2019 | 5301983002 | Fund Transit Reserve Shortfall- Re Cancellation of Ontario Bus Replaceme | 3,700,000.00 | 700,000.00 | 700,000.00 | 0.00 | 18.9% | |
| Recreation Division | | | | | | | | |
| Waste Manageme | | | | | | | | |
| 2009 | 5120991101 | Glanbrook Landfill-Stage 3 Development | 6,800,000.00 | 6,348,180.45 | 6,348,180.45 | 0.00 | 93.4% | |
| 2019 | 5121990700 | Public Space & Special Event Containers | 932.38 | 932.38 | 932.38 | 0.00 | 100.0% | |
| 2019 | 5121993000 | Maintenance & Capital Improvements to the Resource Recovery Centre (RRC) Program | 207,771.61 | 207,771.61 | 207,771.61 | 0.00 | 100.0% | |
| | E4000E4E04 | Waste Collection Fleet Replacement | 1,736,633.66 | 1,736,633.66 | 1,736,633.66 | 0.00 | 100.0% | |
| 2020 | 5122051501 | | | | | | | |
| 2020 Energy, Fleet & Fa | acilities Division | | , , | | | | | |
| | | Senior Centre - Waterdown | 1,349,066.86 | 1,349,066.86 | 1,349,066.86 | 0.00 | 100.0% | |
| Energy, Fleet & Fa | acilities Division | | | 1,349,066.86 431,110.27 | 1,349,066.86 431,110.27 | 0.00 | 100.0% 98.9% | |
| Energy, Fleet & Fa | acilities Division 7101154710 | Senior Centre - Waterdown | 1,349,066.86 | | | | | |
| Energy, Fleet & Fa 2011 2013 | acilities Division 7101154710 4401356800 | Senior Centre - Waterdown West Harbour Development | 1,349,066.86 436,000.00 | 431,110.27 | 431,110.27 | 0.00 | 98.9% | |

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Appendix "B" to Report FCS21080(a)

| | | CITY OF HA CAPITAL PROJECTS' C AS OF SEPTEMI | LOSING SCHEDULE | | Appendix | "B" to Report FC | S21080(a) age 3 of 3 |
|------------------|--------------------------|--|------------------------------|------------------------------|------------------------------|---------------------------------------|-------------------------|
| YEAR APPROVED | PROJECT ID | DESCRIPTION | APPROVED BUDGET (\$) | REVENUES (\$) | EXPENDITURES (\$) | PROJECT SURPLUS/ (DEFICIT) (\$) | % SPENT |
| | | | a | b | С | d = b - c | e=c/a |
| 2017 | 3541755700 | Downtown Office Accommodation | 172,949.01 | 172,949.01 | 172,949.01 | 0.00 | 100.0% |
| 2017 | 3721751701 | Hamilton Place Audio Equipment Repair and Replacement | 104,269.99 | 44,269.99 | 44,269.99 | 0.00 | 42.5% |
| 2018 | 3721841801 | Program FirstOntario Concert Hall Replacements and Renovations | 413,200.00 | 227,928.49 | 227,928.49 | 0.00 | 55.2% |
| 2020 | 3542055101 | Recreation Facilities Audit Program | 93,831.54 | 195,595.68 | 195,595.68 | 0.00 | 208.5% |
| 2020 | 7102041706 | Program - Recreation Centre Retrofits | 39,638.28 | 39,638.28 | 39,638.28 | 0.00 | 100.0% |
| Environmental Se | rvices Division | | | | | | |
| 2021 | 4452141101 | Tropical Green House Capital Maintenance | 70,000.00 | 95,451.07 | 95,451.07 | 0.00 | 136.4% |
| | omic Development (| Rate Budget) | | | | | |
| Growth Managem | | | | | | | |
| 2008 | 5180880863 | SWMP Waterdown Bay W2 | 2,241,194.36 | 2,241,194.36 | 2,241,194.36 | 0.00 | 100.0% |
| 2010 | 5181080091 | Rymal - SWMP H8 to Trinity Church & Trinity Church - Rymal to 500m Sou | 1,919,523.59 | 1,919,523.59 | 1,919,523.59 | 0.00 | 100.0% |
| 2012 | 5181280293 | SWMP - A16 - D'Amico Cimino Lands | 2,345,523.25 | 2,345,523.25 | 2,345,523.25 | 0.00 | 100.0% |
| Public Works (Ra | | | | | | | |
| Waterworks Regu | | | 0.700.000.00 | 0.404.444.00 | 0.404.444.00 | 0.00 | 70.70/ |
| 2003 | 5140364336 | PS H6B Upper Gage Trunk-Hold | 2,700,000.00 | 2,124,411.60 | 2,124,411.60 | 0.00 | 78.7% |
| 2016 | 5141666110 | WTP - Corrosion Control | 7,660,000.00 | 7,498,972.15 | 7,498,972.15 | 0.00 | 97.9% |
| 2016 2016 | 5141667424 5141680653 | Freelton Tower HDT03 Upgrades Rymal - Upper Paradise to Garth | 3,600,000.00 1,800,000.00 | 2,164,122.81 1,131,123.39 | 2,164,122.81 1,131,123.39 | 0.00 | 60.1% 62.8% |
| 2016 | 5141060053 | Rymai - Opper Paradise to Garth | 1,800,000.00 | 1,131,123.39 | 1,131,123.39 | 0.00 | 02.8% |
| Wastewater Regu | | | | | | | |
| 2015 | 5161595858 | Binbrook PS Upgrade (WW-20) | 6,280,000.00 | 4,229,501.52 | 4,229,501.52 | 0.00 | 67.3% |
| 2017 | 5161766421 | WWTP Methane Sphere Upgrades | 4,400,000.00 | 3,222,244.47 | 3,222,244.47 | 0.00 | 73.2% |
| 2018 | 5161866350 | Woodward WWTP Lighting Upgrade | 690,000.00 | 631,547.48 | 631,547.48 | 0.00 | 91.5% |
| 2019 | 5161971074 | Contingency for Unscheduled Works Program | 73,000.00 | 73,000.00 | 73,000.00 | 0.00 | 100.0% |
| 2020 | 5162049555 | QA-QC Service Contract 2020 | 80,000.00 | 80,000.00 | 80,000.00 | 0.00 | 100.0% |
| 2020 | 5162062073 | Field Data Systems Program | 50,000.00 | 50,000.00 | 50,000.00 | 0.00 | 100.0% |
| 2020 | 5162069075 | City Environmental Lab Improvements Program | 150,000.00 | 150,000.00 | 150,000.00 | 0.00 | 100.0% |
| Storm Sewers Re | gular Program | | | | | | |
| 2012 | 5181272290 | Storm Replacement Coordinated with Roads - 2012 | 7,335,000.00 | 7,332,529.28 | 7,332,529.28 | 0.00 | 100.0% |
| 2013 | 5181380385 | Watercourse 7 Improvements - Phase 2 | 300,000.00 | 106,359.74 | 106,359.74 | 0.00 | 35.5% |
| 2016 | 4241609803 | Sewer and Water- Gourley Prk | 65,000.00 | 46,484.27 | 46,484.27 | 0.00 | 71.5% |
| 2020 | 5182062073 | Field Data Systems Program | 56,000.00 | 56,000.00 | 56,000.00 | 0.00 | 100.0% |
| TOTAL COMPLET | ED PROJECTS (61) | | 84,444,724.37 | 74,115,852.19 | 74,115,852.19 | 0.00 | 87.8% |
| | | LLED PROJECTS (92) | 139,588,099.42 | 81,365,371.24 | 81,310,039.99 | 55,331.25 | 58.2% |

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| | CITY OF HAMILTON CAPITAL PROJECTS BUDGET APPROPRIATION SCHEDULE FOR THE PERIOD COVERING JULY 1, 2021 THROUGH SEPTEMBER 30, 2021 | | | | | | |
|-------------------|---|-----------------|--------------------------------|------------|--|--|--|
| Appropriated From | Description | Appropriated To | | Amount(\$) | | | |
| PLANNING & DE | VELOPMENT | | | | | | |
| Tourism & Culture | | | | | | | |
| 7201455700 | Battlefield Interpretive Study | 7101741707 | Battlefield Barn Restoration | 22,298.82 | | | |
| 7202041209 | Dundurn Kitchen Renovation | 7202041200 | Dundurn Interior Restoration | 31,858.20 | | | |
| 7202041216 | ICIP CCR-ChildMuseumExpansn | 7202041204 | Childrens Museum Expansion Ph2 | 176,000.00 | | | |
| 7202041215 | ICIP CCR-GriffnHouseStablizatn | 7202041201 | Griffin House Stabilization | 80,000.00 | | | |
| 7202041208 | Dundurn Exterior Pathways | 7201741703 | St Marks Restoration Phase 2 | 65,000.00 | | | |
| | ŕ | | | 375,157.02 | | | |
| Planning & Deve | elopment (5) | | | 375,157.02 | | | |
| PUBLIC WORKS | S - TAX FUNDED | | | | | | |
| Roads Division | TAX TONDED | | | | | | |
| 4031711015 | Annual Resurfacing 2017 | 4032060999 | Closed Projects - Roads | 60,000.00 | | | |
| 4031711015 | Annual Resurfacing 2017 | 4662017130 | Claremont Access - Keddy Trail | 53,466.13 | | | |
| 4031711015 | Annual Resurfacing 2017 | 4031619104 | Highway 8 - Hillcrest to Park | 15,233.58 | | | |
| 4031780582 | 2017 Develpmnt Rd Urbanization | 4149946999 | DevSecurities Reissued | 1,056.12 | | | |
| 4031700302 | 2017 Develphint Nu Orbanization | 4149940999 | Devoccurities (Veissaed | 129,755.83 | | | |
| Waste Managemen | <u>t</u> | | | | | | |
| 5121990901 | Cigarette Butt Receptacle | 5121990700 | PubSpace&SpecEvent Containers | 932.38 | | | |
| 5122051002 | Safe-Stop Trailer Attenuator | 5122051001 | WasteMgmt By-Law-Supp-Fleet | 638.53 | | | |
| 5121990901 | Cigarette Butt Receptacle | 5122051501 | Waste Collection Fleet Repl | 633.66 | | | |
| | | | | 2,204.57 | | | |
| Parks Division | | | | | | | |
| 4401856805 | Cline Park Redevelopment | 4402056011 | Valley Community Centre Park | 50,000.00 | | | |
| 4401556503 | Heritage Green Sports Pk Ph II | 4401858800 | Skatepark Facility - Rec Study | 90,000.00 | | | |
| 4401556503 | Heritage Green Sports Pk Ph II | 4401456009 | Mount Hope Park Redevelopment | 55,000.00 | | | |
| 4401952100 | CSA Safety Material Replace | 4241909802 | Cpt Cornelius Play Structure | 1,056.12 | | | |
| 4401952100 | CSA Safety Material Replace | 4242009802 | Play structure at Ridgemount | 2,640.30 | | | |
| 4402049101 | Park Pathway Resurfacing | 4402149101 | Prk Pthwy Resurfacing Prgrm | 29,223.37 | | | |
| 4401556503 | Heritage Green Sports Pk Ph II | 4401456009 | Mount Hope Park Redevelopment | 32,000.00 | | | |
| | | | · | 259,919.79 | | | |
| Public Works Ta | ax Funded (14) | | | 391,880.19 | | | |

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CITY OF HAMILTON CAPITAL PROJECTS BUDGET APPROPRIATION SCHEDULE FOR THE PERIOD COVERING JULY 1, 2021 THROUGH SEPTEMBER 30, 2021

| Appropriated From | Description | Appropriated To | Description | Amount(\$) |
|-------------------|--------------------------------|-----------------|-------------------------------|--------------|
| PUBLIC WORK | S - RATE FUNDED | | | |
| Storm Sewers Reg | gular Program | | | |
| 5182070002 | Hwy 8 - Hillcrest RD Restore | 5182018101 | Old Guelph Rd-Culvert Replace | 60,000.00 |
| 5182072295 | Hwy 8 - Woodley stm sewer | 5182018101 | Old Guelph Rd-Culvert Replace | 23,000.00 |
| 5181272290 | Storm Sewer Upgrades 2012 | 5182060999 | Closed Projects - Storm | 99,000.00 |
| | , - | | • | 182,000.00 |
| Waterworks Regul | lar Program | | | |
| 5141911101 | Annual Road Restoration | 5142171074 | Annual Unsched Works - 2021 | 55,000.00 |
| 5142071306 | Hillcrest - Chedoke wm replace | 5142161302 | Jackson - Catherine to Walnut | 26,000.00 |
| 5141911101 | Annual Road Restoration | 5142161302 | Jackson - Catherine to Walnut | 30,000.00 |
| | | | | 111,000.00 |
| Wastewater Regul | lar Program | | | |
| 5162067275 | FC001 Elgin SPS | 5161267270 | Ancaster WW Outstations | 155,000.00 |
| 5162049555 | QA-QC Service Contract 2020 | 5162149555 | QA-QC Service Contract 2021 | 60,000.00 |
| 5161960820 | Open Cut Repairs for CIPP | 5162160820 | Open Cut Repairs for CIPP | 60,000.00 |
| 5161971074 | Annual Unsched Works - 2019 | 5162071074 | Annual Unsched Works - 2020 | 46,000.00 |
| | | | | 321,000.00 |
| Public Works F | Rate Funded (10) | | | 614,000.00 |
| | ROPRIATION (29) | | | 1,381,037.21 |

CITY OF HAMILTON CAPITAL PROJECTS BUDGET APPROPRIATIONS OF \$250,000 OR GREATER AND CAPITAL PROJECT RESERVE FUNDING FOR THE PERIOD COVERING JULY 1, 2021 TO SEPTEMBER 30, 2021

| | | | | | -, - | | |
|---|--|---------------------------------|--|-------|--------------|-----------------------------------|--|
| Appropriated/ Transferred From | Description | Appropriated/ Transferred To | Description | Amoui | , , | Council Approval / Comments | Comments |
| Planning & Economic De | velopment (Tax Budget) | | | | | • | |
| <u>Tourism & Culture</u> 7201658602 | Dundurn Stoplight Installation | 7201841803 | St Mark's Restoration | | 295,656.11 | | St.Mark's Restoration project requires additional funds to complete the required work. |
| 7201841804 | Children's Museum Expansion | 7201841803 | St Mark's Restoration | | 300,000.00 | | St.Mark's Restoration project requires additional funds to complete the required work. |
| Planning & Economic De | velopment Department (Tax Budget) To | otal | | \$ | 595,656.11 | | |
| Public Works (Tax Budge Environmental Services 108020 | et) Unallocated Capital Levy Reserve | 4402049004 | Parkside Cemetery Development | | 100,000.00 | | Project requires additional reserve funding to support the remaining work required to complete the project. |
| Public Works (Tax Budge | et) Total | | | \$ | 100,000.00 | | |
| Planning & Economic De <u>Growth Management</u> 5181180090 | evelopment (Rate Budget) 2011 Annual Storm Water Mngmnt | 5181080091 | Rymal - SWMP H8 to Trinity Church & Trinity Church - Rymal to 500m Southerly | | 419,523.59 | | Project has been completed and requires additional funds to eliminate the project deficit. |
| Planning & Economic De | velopment Department (Rate Budget) T | otal | | \$ | 419,523.59 | | |
| Public Works (Rate Budg <u>Waterworks Regular Progra</u> 108015 | | 5142166110 | Water Treatment Plant - Process Upgrades Phase 2 | | 249,000.00 | | Project requires additional reserve funding to ensure the DC/Non-DC funding proportion is maintained as approved in the DC Background Study. |
| Public Works (Rate Budg | jet) Total | | | \$ | 249,000.00 | | |
| Project Totals | | | | \$ | 1,364,179.70 | | |

CITY OF HAMILTON CAPITAL PROJECTS REQUIRING A CHANGE IN FUNDING SOURCE AS OF SEPTEMBER 30, 2021

| Recommendatio | <u>ns</u> | | | | |
|--|--------------|---|--|----------------------------|--|
| Project | Description | Original Funding Source | Revised Funding Source | Amount (\$) | Comment |
| Corporate Services Corporate Services 3382055001 | | Admin Studies Community Based Development Charges (110354 & 110355) | Unallocated Capital Levy Reserve (108020) | \$ 225,000. | 00 Project is ineligible to be funded from development charges. |
| Corporate Project Councillor Infrastrui 4242109604 | | Ward 6 Area Rating Special Capital Re-Investment Discretionary Fund (3302109600) | Ward 6 Area Rating Special Capital Re-Investment Reserve (108056) | \$ 100,000. | Councillor requested a funding source revision as the project was eligible to be funded through the Ward 6 Area Rating Special Capital Re-Investment Reserve (108056). |
| Public Works (Tax Environmental Sen 4402256105 4402256105 | | Federal Gas Tax (42020) Federal Gas Tax (42020) | Provincial Contribution (43526) Unallocated Capital Levy Reserve (108020) | \$ 500,000. \$ 202,400. | grant, no other funding agreements or grants can be |
| Public Works (Rat Waterworks Regula 5141380377 | | Other Revenues (49222) | Waterworks Capital Reserve (108015) | \$ 100,000. | 00 Budgeted third party revenues will not be realized and a contribution from the Waterworks Capital Reserve is required. |
| Total Revised Fun | ding Sources | | | \$ 1,127,400. | 00 |



CITY OF HAMILTON CORPORATE SERVICES DEPARTMENT Financial Planning, Administration and Policy Division

| то: | Chair and Members Capital Projects Work-in-Progress Review Sub-Committee |
|--------------------|--|
| COMMITTEE DATE: | February 11, 2022 |
| SUBJECT/REPORT NO: | Capital Projects Status Report as of September 30, 2021 (FCS21079(a)) (City Wide) |
| WARD(S) AFFECTED: | City Wide |
| PREPARED BY: | Matt Hilson (905) 546-2424 Ext. 1444 Duncan Robertson (905) 546-2424 Ext. 4744 |
| SUBMITTED BY: | Brian McMullen Director, Financial Planning, Administration and Policy Corporate Services Department |
| SIGNATURE: | |

Discussion of this Confidential Report in closed session is subject to the following requirement(s) of the City of Hamilton's Procedural By-law and the *Ontario Municipal Act*, 2001:

- A proposed or pending acquisition or disposition of land for City purposes
- Litigation or potential litigation, including matters before administrative tribunals, affecting the City

RATIONALE FOR CONFIDENTIALITY

Appendix "C" to Report FCS21079(a) is being considered in closed session as it contains information that could hinder the completion of the initiative if this information was to be released to the public.

RATIONALE FOR MAINTAINING CONFIDENTIALITY

Staff is recommending that Appendix "C" to Report FCS21079(a) remain confidential as it contains information pertaining to proposed or pending acquisition or disposition of land for City purposes, as well as, information pertaining to litigation or potential litigation, including matters before administrative tribunals, affecting the City. Appendix "C" contains projects that will remain open for several years moving forward and, therefore, requires maintained confidentiality.

SUBJECT: Capital Projects Status Report as of September 30, 2021 (FCS21079(a)) (City Wide) – Page 2 of 6

RECOMMENDATION(S)

- (a) That Appendix "A" attached to Report FCS21079(a) respecting Capital Projects Status Report Tax Supported, as of September 30, 2021, be received;
- (b) That Appendix "B" attached to Report FCS21079(a) respecting Capital Projects Status Report Rate Supported, as of September 30, 2021, be received;
- (c) That CONFIDENTIAL Appendix "C" attached to Report FCS21079(a) respecting Capital Projects Status Report as of September 30, 2021, be received and remain confidential.

EXECUTIVE SUMMARY

In accordance with the Capital Projects' Monitoring Policy (Report FCS14031), staff has committed to provide the Capital Projects Work-in-Progress Review Sub-Committee (CPWIP) with a Capital Projects' Status Report three times a year as of June 30, September 30 and December 31. This is the second submission for 2021 based on forecasted and committed expenditures as of September 30, 2021.

Appendix "A" to Report FCS21079(a) reflects the status of open tax supported capital projects as of September 30, 2021 by program within the following areas: Corporate Services, City Manager, Corporate Projects, Outside Boards and Agencies, Healthy and Safe Communities, Planning and Economic Development and Public Works.

Appendix "B" to Report FCS21079(a) reflects the status of open rate supported capital projects as of September 30, 2021 by program within the following departments: Planning and Economic Development and Public Works.

Appendix "C" to Report FCS21079(a) reflects the status of open confidential capital projects as of September 30, 2021 by program within the following departments: Corporate Services, Planning and Economic Development and Public Works.

Table 1 represents the total Council approved capital budgets for specific program areas: budget, expenditures / commitments, available balance and percentage complete for each program area. Totals do not include the confidential projects listed in Appendix "C" to Report FCS21079(a).

SUBJECT: Capital Projects Status Report as of September 30, 2021 (FCS21079(a)) (City Wide) – Page 3 of 6

Table 1 City of Hamilton Expenditure Summary by Program Area As of September 30, 2021

| | | Approved Budget | Expenditures/ Commitments | | | Available Balance | Percentage Complete (%) |
|-----------------------------------|-----|--------------------|------------------------------|-----------------|-----|----------------------|----------------------------|
| Corporate Services | \$ | 52,695,442.46 | \$ | 14,625,368.45 | \$ | 38,070,074.01 | 27.8% |
| City Manager | \$ | 5,213,616.08 | \$ | 3,262,665.87 | \$ | 1,950,950.21 | 62.6% |
| Corporate Projects | \$ | 19,253,562.43 | \$ | 9,000,308.49 | \$ | 10,253,253.94 | 46.7% |
| Outside Boards and Agencies | \$ | 3,800,000.00 | \$ | 2,171,529.80 | \$ | 1,628,470.20 | 57.1% |
| Healthy and Safe Communities | \$ | 168,433,979.90 | \$ | 112,686,681.67 | \$ | 55,747,298.23 | 66.9% |
| Planning and Economic Development | \$ | 450,178,043.14 | \$ | 253,865,278.30 | \$ | 196,312,764.85 | 56.4% |
| Public Works | \$2 | 2,784,606,221.68 | \$1 | ,698,424,363.88 | \$1 | ,086,181,857.80 | 61.0% |

Table 2 shows the trend over the last four years for project completion percentage by program area.

Table 2
City of Hamilton
Historical Comparison - Percentage of Completion
As of September 30, 2021

| | 2021 | 2020 | 2019 | 2018 |
|-----------------------------------|-------|-------|-------|-------|
| Corporate Services | 27.8% | 76.7% | 82.7% | 40.4% |
| City Manager | 62.6% | 49.4% | 50.5% | 61.0% |
| Corporate Projects | 46.7% | 50.7% | N/A | N/A |
| Outside Boards and Agencies | 57.1% | 37.2% | 58.5% | 87.9% |
| Healthy and Safe Communities | 66.9% | 62.2% | 75.8% | 62.6% |
| Planning and Economic Development | 56.4% | 56.1% | 55.5% | 56.8% |
| Public Works | 61.0% | 68.6% | 76.0% | 83.9% |

Alternatives for Consideration - Not Applicable

SUBJECT: Capital Projects Status Report as of September 30, 2021

(FCS21079(a)) (City Wide) - Page 4 of 6

FINANCIAL - STAFFING - LEGAL IMPLICATIONS

Financial: N/A

Staffing: N/A

Legal: N/A

HISTORICAL BACKGROUND

The Capital Projects Status and Capital Project Closing reports are submitted to City Council three times a year as of June 30, September 30 and December 31.

On July 10, 2015, Council approved changes to the City's Capital Projects' Monitoring Policy (Report FCS14031). Previously, staff reported on the status of the Capital Work-in-Progress projects to their respective Standing Committees. The amended Policy has staff submitting the status of the Capital Work-in-Progress projects to the Capital Projects Work-in-Progress Sub-Committee.

POLICY IMPLICATIONS AND LEGISLATED REQUIREMENTS

Report FCS21079(a) meets the requirements of the Capital Projects' Monitoring Policy (Report FCS14031) including:

That a Capital Projects Status report be submitted to Capital Projects
Work-in-Progress Sub-Committee three times a year as of June 30, September 30
and December 31.

RELEVANT CONSULTATION

All Capital Project managers have been requested to review and update the status of their projects in advance of Report FCS21079(a) being prepared.

ANALYSIS AND RATIONALE FOR RECOMMENDATION(S)

Council approved that capital projects are reviewed in accordance with the City's approved Capital Projects' Monitoring Policy (Report FCS14031). For each report, staff determines if projects can be closed, as well as, monitors financial activity to ensure that Council is aware of any capital projects that deviate significantly from approved budgeted amounts.

SUBJECT: Capital Projects Status Report as of September 30, 2021 (FCS21079(a)) (City Wide) – Page 5 of 6

The purpose of the Capital Projects Status Report is to provide a framework to ensure clarity, transparency and accountability over capital projects by placing staff accountable for mitigating cost overruns, ensuring that capital projects are completed in a timely matter and encouraging detailed, accurate and consistent reporting on the status and timely closure of capital projects.

The financial information in Report FCS21079(a) is based on expenditures and commitments to September 30, 2021.

ALTERNATIVES FOR CONSIDERATION

Not applicable.

ALIGNMENT TO THE 2016 - 2025 STRATEGIC PLAN

Community Engagement and Participation

Hamilton has an open, transparent and accessible approach to City government that engages with and empowers all citizens to be involved in their community.

Economic Prosperity and Growth

Hamilton has a prosperous and diverse local economy where people have opportunities to grow and develop.

Healthy and Safe Communities

Hamilton is a safe and supportive City where people are active, healthy, and have a high quality of life.

Clean and Green

Hamilton is environmentally sustainable with a healthy balance of natural and urban spaces.

Built Environment and Infrastructure

Hamilton is supported by state-of-the-art infrastructure, transportation options, buildings and public spaces that create a dynamic City.

Culture and Diversity

Hamilton is a thriving, vibrant place for arts, culture, and heritage where diversity and inclusivity are embraced and celebrated.

Our People and Performance

Hamiltonians have a high level of trust and confidence in their City government.

SUBJECT: Capital Projects Status Report as of September 30, 2021 (FCS21079(a)) (City Wide) – Page 6 of 6

APPENDICES AND SCHEDULES ATTACHED

Appendix "A" to Report FCS21079(a) – Capital Project Status Report (Tax Supported) as of September 30, 2021

Appendix "B" to Report FCS21079(a) – Capital Project Status Report (Rate Supported) as of September 30, 2021

Appendix "C" to Report FCS21079(a) - CONFIDENTIAL

MH/dt

Capital Projects Status Report - Tax Supported As of September 30, 2021

| YEAR APPROVED | PROJECT ID | DESCRIPTION | APPROVED BUDGET (\$) | ACTUAL EXPENDITURES (\$) | PO COMMITMENTS (\$) | AVAILABLE BALANCE (\$) d = a - b - c | % COMPLETE e = (b+c) / a | Project Manager | STATUS EXPLANATION as of September 30, 2021 |
|------------------|-------------------------------------|--|-------------------------|-----------------------------|---------------------------|--|--------------------------|-----------------------------|--|
| | | | а | b | С | d | е | | |
| | SERVICES DEPARTI Finance Program | MENT | | | | | | | |
| 2012 | 3381255201 | DC Bylaws OMB Appeals | 307,120 | 157,603 | - | 149,517 | 51.3% | L. Gillies | Available funds to be used in defending 2014 DC By-law appeals. Council has provided direction and staff are taking the proposal to OLT. |
| 2013 | 2051357320 | Call Handling Implementation | 2,753,000 | 2,727,936 | 31,790 | (6,726) | 100.2% | C. Mercanti | Call Handling - The process of call consolidation continues with some delays experienced due to Coved. An annual reserve repayment was issued in 2020 and again in 2021. Call consolidation completion expected by the end of 2022. The project is planned to come in on budget as PO savings have been identified. |
| 2015 | 3381557506 | Taxation billing software Upgrade | 65,000 | 47,981 | - | 17,019 | 73.8% | M. Di Santo | Currently participating in the Early Adaptor Program – expected to continue until end of 2021. Once complete, will be reporting to Council on the results of this program along with recommendations on how best to proceed with respect to the Property Tax Billing Software. Will be using current balance to fund any further temporary improvements in the existing software to improve efficiencies while we determine what we are going to do. |
| 2018 | 3381857501 | Capital Budget System | 83,597 | 29,873 | 30,000 | 23,724 | 71.6% | S. DuVerney | Additional training identified through user engagement will be provided throughout 2021. |
| 2019 | 2051957901 | Customer Experience Feedback Program | 286,000 | 890 | - | 285,110 | 0.3% | S. DuVerney | Public pilot will continue until the target number of completed questionnaires has been reached. |
| 2019 | 3381957502 | Budget System Replacement | 341,000 | 307,048 | 6,100 | 27,852 | 91.8% | C. Mercanti/ B. McMullen | Remainder of budget will be spent on budget book reports and custom reporting. Project will be completed by the end of 2021. |
| 2019 | 3381980901 | Development Charge Appeals | 300,000 | 7,562 | 71,370 | 221,068 | 26.3% | L. Gillies | Funds to be used in defending the 2019 DC By-law appeals. Two appeals have been withdrawn, one settled, one in settlement discussions and remaining two are working through issues lists. |
| 2020 | 3382055001 | Community Benefit Strategy | 225,000 | - | - | 225,000 | 0.0% | K. Weaver | Project management resources have been engaged, project completion expected September 2022. |
| 2020 | 3382055002 | Provision for ICIP | 3,822,180 | - | - | 3,822,180 | 0.0% | K. Weaver | All transfer payment agreements have been executed, funds will be transferred to the approved projects to fund the City's share of eligible costs. Project status updates can be found under the following project IDs: 7202041204, 7202041201, 4402056926, 7102054006, and 7102054007. |
| 2021 | 3382155301 | 2021 DC Bylaw Studies | 900,000 | 64,402 | 23 | 835,575 | 7.2% | L. Gillies | The next DC study is anticipated to commence late 2021. Budget was approved in advance. To date expenses relate to updating the 2019 DC By-law for the legislated changes arising out of Bills 108, 138 and 197. |
| 2021 | 2052180510 | DC Exemptions Recovery | 23,600,000 | - | - | 23,600,000 | | L. Gillies | Funding to be used to offset DC exemptions provided in year. Annual entries are processed in Q4. |
| Sub-Total Fin | ance Program | | 32,682,897 | 3,343,296 | 139,283 | 29,200,319 | 10.7% | | |
| | Information Technol | ogv Program | | | | | | | |
| 2013 | 3501357302 | Common Address Database | 1,555,000 | 1,217,866 | 45,496 | 291,637 | 81.2% | G. Binkosky | Phase 3 work is nearing completion and will be fully complete by end of November 2021. |
| 2013 | 3501357303 | GIS Upgrades | 390,000 | 380,302 | 7,200 | 2,498 | 99.4% | G. Binkosky | All work associated with this project has been completed. In the process of confirming all invoices have been received. |
| 2017 | 3501757702 | Network Infrastructure Sustainability and Continuous Improvement | 1,245,000 | 859,524 | - | 385,476 | 69.0% | C. Poper | Remaining funds will be consumed by end of Q4 2021 by purchasing equipment required to build high availability for the city's telephony system, to be spent by end of Q4 2021. |
| 2018 | 3501857801 | IT Strategy and Enterprise | 810,000 | 651,958 | 123,253 | 34,789 | 95.7% | G. Binkosky | Remaining funds will be consumed by end of Q4 2021, and outstanding work completed in that time-frame. |
| 2018 | 3501857806 | Data Centre HVAC | 450,000 | 21,494 | 28,865 | 399,641 | 11.2% | C. Poper | Project ongoing, units to be purchased in November and will be completed by end of Q4 2021. |
| 2019 | 3501957001 | Corp Trunk Radio Upgrade | 5,566,283 | 5,119,087 | 280,982 | 166,214 | 97.0% | C. Poper | Project complete. We will need to use capital to pay for R56 audit responses in Q4 2021. |

Capital Projects Status Report - Tax Supported As of September 30, 2021

| YEAR APPROVED | PROJECT ID | DESCRIPTION | APPROVED BUDGET (\$) | ACTUAL EXPENDITURES (\$) | PO COMMITMENTS (\$) | d = a - b - c | e = (b+c) / a | Project Manager | STATUS EXPLANATION as of September 30, 2021 |
|------------------|-------------------|--|-------------------------|-----------------------------|---------------------------|---------------|---------------|-----------------|--|
| | | | a | b | С | d | е | C. Poper/ | Remaining funds will be used by Q4 2021 on consulting fees to help implement |
| 2019 | 3501957903 | Strategic Theme Mobility | 100,000 | 50,753 | - | 49,247 | 50.8% | G. Binkosky | |
| 2019 | 3501957905 | Strategic Enabling Our People | 827,000 | 499,620 | 95,760 | 231,620 | 72.0% | P. D'Aurelio | technologies to enable mobility strategy to be operationalized. 1) Funds allocated for the implementation of Technology Roadmaps will be consumed in 2021 2) The development of the GIS Plan is underway. Some dollars have been consumed to support the development of the plan. Remaining dollars will be leveraged to fund the initiatives identified in the GIS Plan to elevate the maturity level of the GIS service offerings. 3) Funds allocated for IT Service Management process improvements and O365 migration will be consumed in 2021. |
| 2019 | 3501957906 | Strategic Theme IT Optimization | 200,000 | 160,729 | 16,185 | 23,087 | 88.5% | C. Poper | Remaining funds will be used by end of Q4 2021 to improve IT service management processes. |
| 2019 | 3501957907 | Business Systems & Services Continuity | 100,000 | 88,542 | - | 11,458 | 88.5% | C. Poper | Project ongoing and to be completed by end of Q4 2021. |
| 2019 | 3501957909 | Strategic Theme Integrated and Connected | 295,000 | 213,040 | 32,658 | 49,302 | 83.3% | P. D'Aurelio | Biztalk Upgrade is completed. Remaining funds will be reviewed for priority project integration services. |
| 2019 | 3501957910 | Email Platform Migration | 596,000 | 325,601 | 30,756 | 239,643 | 59.8% | C. Poper | Remaining finds will be used by Q4 2021 on email migration tasks. |
| 2020 | 3502057203 | Payment Card Systems Review | 195,000 | 111,103 | 72,988 | 10,909 | 94.4% | E. Jasnic | Project to be 100% completed by end of Q4 2021. |
| 2020 | 3502057204 | Corporate Trunked Radio Towers | 100,000 | - | - | 100,000 | 0.0% | C. Poper | PO still be to be issued, funds to be consumed in 2021 and 2022. |
| 2021 | 3502157101 | Next Generation 9-1-1 | 6,000,000 | 57,387 | 250,000 | 5,692,613 | 5.1% | C. Poper | Project ongoing, additional funds to be consumed by Q4 2021 for SME and PM which is estimated to be around 500k. The remaining budget will be carried over to 2022, this is a multi year project. |
| 2021 | 3502157102 | Firewall Purchase | 200,000 | - | - | 200,000 | 0.0% | E. Jasnic | Firewalls and datacenter network design sessions and firewall purchase happened in Q3 2021. Anticipate those funds will be fully utilized by Q4. |
| 2021 | 3502157103 | Dispatch Software Fire - CAD | 250,000 | 134,826 | 100,611 | 14,564 | 94.2% | G. Binkosky | This project is currently underway and will be completed (and funds consumed) by end of Q1 2022. |
| 2021 | 3502157202 | IT Asset Management Program | 150,000 | 4,162 | 650 | 145,188 | 3.2% | C. Poper | Project ongoing, additional funds to be consumed by Q4 2021 for SME and PM which is estimated to be around 100k. The remaining budget will be carried over to 2022, this is a multi year project. |
| 2021 | 3502157210 | PS Finance Tools Upgrade | 100,000 | - | - | 100,000 | 0.0% | G. Binkosky | The planning work for this project is currently underway; execution of project will begin early in Q4 2021. Funds for this project will begin to be consumed in Q4 2021 and fully consumed end of Q1 2022. |
| 2021 | 3502157211 | PeopleSoft HRMS Tools Upgrade | 183,000 | 32,100 | 85,955 | 64,945 | 64.5% | G. Binkosky | The upgrade project is underway; there a multiple projects underway requiring the same FTEs; as a result this project will not be completed until May 2022, with funds fully consumed by that date. |
| 2021 | 3502157602 | IT Security | 157,262 | - | - | 157,262 | 0.0% | E. Jasnic | Multi-year project is ongoing, funds to be consumed in 2021 and 2022. |
| 2021 | 3502157907 | Bus Syst & Serv Continuity PIn | 223,000 | - | - | 223,000 | 0.0% | C. Poper | Project spending started in October 2021, multi year project, will continue into 2022 and be completed by end of Q4 2022. |
| Sub-Total Info | mation Technology | <u>Program</u> | 19,692,545 | 9,928,093 | 1,171,359 | 8,593,092 | 56.4% | | |
| | Clerks Program | | | | | | | | |
| 2017 | 3521757100 | Information Management Training Modules | 70,000 | 43,337 | - | 26,663 | 61.9% | L. Barroso | Training modules continue to be a priority in Q4. |
| 2018 | 3521858100 | Digitization Microfiche Rcrd | 150,000 | - | - | 150,000 | 0.0% | L. Barroso | Development of requirements for Archive Program review is underway. |
| 2021 | 2052157002 | POA Mgmt Software Replacemnt | 100,000 | - | - | 100,000 | 0.0% | C. Mercanti | This initiative is pending the re-opening of courts; once court operations resume, this project will commence. |
| Sub-Total Cler | ks Program | - = | 320,000 | 43,337 | - | 276,663 | 13.5% | | , , , |
| TOTAL CORPO | RATE SERVICES | | 52,695,442 | 13,314,726 | 1,310,642 | 38,070,074 | 27.8% | | |

Capital Projects Status Report - Tax Supported As of September 30, 2021

| YEAR APPROVED | PROJECT ID | DESCRIPTION | APPROVED BUDGET (\$) | ACTUAL EXPENDITURES (\$) | PO COMMITMENTS (\$) | AVAILABLE BALANCE (\$) d = a - b - c | % COMPLETE e = (b+c) / a | Project Manager | STATUS EXPLANATION as of September 30, 2021 |
|------------------|---------------------|---|-------------------------|-----------------------------|---------------------------|--|--------------------------------|------------------------------|---|
| | | | а | b | С | d | е | | |
| CITY MANAGE | ER DEPARTMENT | | | | | | | | |
| | City Manager Progra | a <u>m</u> | | | | | | | |
| 2012 | 2051257201 | Website Redevelopment | 2,564,150 | 1,728,638 | 487,055 | 348,457 | 86.4% | B. Large | Remaining balance to support functional updates/security upgrades with vendor & host until 2026. Funds to engage in professional photography services for new hamilton.ca in 2022. |
| 2016 | 2051659601 | Employee Survey-2016 | 234,500 | 154,016 | 84,027 | (3,543) | 101.5% | N. Cocca | OPS successfully launched, executed and survey window closed Oct 4, 2021. Portion of budget allocated to Howi development to deliver personalized survey links. Phase 2 Communication to commence Q1 2022. |
| 2017 | 3381757504 | Performance Excellence Program | 144,966 | 99,577 | 14,655 | 30,735 | 78.8% | C. Tehrani / L. Zinkewich | Remaining funds will continue to support continuous improvement activities across the corporation. |
| 2017 | 3381757505 | Digital Strategy and the Service Experience | 280,000 | 261,977 | - | 18,023 | 93.6% | B. Large | Funds to be used for content migration activities & newsletter subscription services for new hamilton.ca targeting April 2022. |
| 2018 | 2051857111 | Corporate KRONOS | 250,000 | - | - | 250,000 | 0.0% | N. Cocca | RFP scheduled to be issued Q4 (Phase 1 Scope Exercise). |
| 2018 | 3381858502 | Enhancing City of Hamilton App for citizen services | 40,000 | 15,520 | 5,000 | 19,480 | 51.3% | B. Minard/ B. Large | The program remains available to engage on additional apps being pursued by the City. Roadmap and strategy to be developed for Q1 2022. |
| 2018 | 3381858503 | Digital/Open Data Infrastructure | 250,000 | 51,721 | 4,000 | 194,279 | 22.3% | C. Tehrani | Funding continues to support the evolution of the city's external public facing service performance dashboard and external data program, linking to City open data policies. Dashboard will be released in late Q1 2022, in conjunction with the website redevelopment. |
| 2019 | 2051959703 | Learning Management System | 250,000 | 87,962 | 145,210 | 16,828 | 93.3% | N. Cocca | LMS implementation with Consultant continuing. Integration requirements being finalized. Launch scheduled for Q1 2022. |
| 2019 | 3381959501 | Digital Office Smart City | 1,000,000 | 123,310 | - | 876,690 | 12.3% | C. Tehrani | Resourcing hired and work is progressing. Funding continues to support project priorities and resources. |
| 2020 | 2052059001 | Talent Mgmt System Enhancement | 200,000 | - | - | 200,000 | 0.0% | N. Cocca | Project continues to be postponed pending further review of other projects. |
| Sub-Total City | Manager Program | - | 5,213,616 | 2,522,719 | 739,947 | 1,950,950 | 62.6% | | |
| TOTAL CITY N | MANAGER | | 5,213,616 | 2,522,719 | 739,947 | 1,950,950 | 62.6% | | |

CORPORATE PROJECTS DEPARTMENT

Councillor Infrastructure Program

Ward 1

| | vvara i | | | | | | | | |
|------|-------------|---|---------|---------|---------|--------|-------|---------------------------|--|
| 2012 | 4241209103 | Public Art - Ward 1 | 300,000 | 107,039 | 130,000 | 62,961 | 79.0% | K. Coit | Reviewing draft legal agreement with RBG. Installation Q2 2022. |
| 2012 | 4241209104 | Historical Signs | 50,000 | 1,501 | - | 48,499 | 3.0% | C. Redford | Met with Ward 1 Councillor in Q1 and a decision was made to refocus the proposed historical signage to the waterfront of Ward 1, focusing on indigenous heritage and storytelling. Completed a survey of existing signage in the area in Q3. Waiting to engage partners at McMaster and with urban indigenous strategy representatives while the city's Landmarks and Monuments Project completes its assessment. Project to proceed guided by the outcome of that assessment. |
| 2014 | 4241409108 | Ward 1 Bike Lanes-Longwood Rd N | 50,000 | 8,594 | - | 41,406 | 17.2% | D. Bender | Consultant in progress of being hired for design. Installation planned for 2022. |
| 2014 | 4241409113 | Ward 1 Bike Racks | 25,000 | 19,368 | - | 5,632 | 77.5% | P. Topalovic | Bike rack installations on Locke Street have been completed. Remaining funds will be requested to be transferred to 4041503519. |
| 2014 | 4241409106* | AR - W1 Calming Strip & Speed Bumps etc. (W1 A/R) | 200,000 | 157,395 | - | 42,605 | 78.7% | M. Field / D. Ferguson | Remaining amount used for speed cushion installations in Fall 2021. |

Capital Projects Status Report - Tax Supported As of September 30, 2021

| YEAR APPROVED | PROJECT ID | DESCRIPTION | APPROVED BUDGET (\$) | ACTUAL EXPENDITURES (\$) | PO COMMITMENTS (\$) | AVAILABLE BALANCE (\$) d = a - b - c | % COMPLETE e = (b+c) / a | Project Manager | STATUS EXPLANATION as of September 30, 2021 |
|------------------|------------------|---|-------------------------|--------------------------|---------------------------|--|--------------------------|----------------------------|---|
| | | | а | b | С | d | е | | |
| 2015 | 4241509108* | AR - Road Work - Aberdeen from Queen (W1 A/R) | 80,000 | 29,383 | - | 50,617 | 36.7% | M. Field / M. Rahman | Aberdeen parking before/after study underway. |
| 2015 | 4241509110 | Victoria Park - Resurface Splash Pad | 140,000 | 102,161 | 24,757 | 13,082 | 90.7% | C. Graham | Detailed design has started and construction is anticipated in Q1 2022, pending budget approval. |
| 2016 | 4241609102 | Chedoke Course Redevelopment | 50,000 | - | - | 50,000 | 0.0% | R. McHugh | Project has not yet started. |
| 2016 | 4241609109 | Upgrade to HAAA Park | 220,000 | 95,115 | 107,081 | 17,804 | 91.9% | C. Graham | Public Information Centre's (PIC's) are ongoing, and conceptual design concept finalized at the end of summer 2021. Detailed design to start in fall 2021, and construction is anticipated in 2022. Vision for a future Recreation & Community hub in Ward 1 has evolved from |
| 2016 | 4241609110 | Recreation & Community Hub | 1,170,000 | - | - | 1,170,000 | 0.0% | D. Walton | Vision for a future Recreation & Community hub in Ward 1 has evolved from original project scope. The new project scope includes funding for PID 7102054003 Alexander Park Community Hub Feasibility, as well as consideration of other possible locations for a Recreation & Community hub in Ward 1. This project will require additional funds before the detailed design and subsequent implementation/construction phase can begin. |
| 2017 | 3301709100 | Ward 1 Capital Reinvestment | 100,000 | 56,925 | - | 43,075 | 56.9% | N/A | Funds from this project are used as initiatives are identified by Councillors. |
| 2017 | 4241709105 | Water Bottle Filling Stations | 196,000 | 123,155 | 3,540 | 69,305 | 64.6% | Parks/Facilities | All work has been completed. POs commitment to be closed. Project to be closed once commitments are cleared, return remaining funds to the Ward 1 Area Rating funds. |
| 2017 | 4241709106 | City Housing Playground Upgrd | 80,000 | - | - | 80,000 | 0.0% | B. Lilley | Cost is higher than allocated amount. Councillors office to decide if the project will go ahead. |
| 2017 | 4241709109 | Kirkendall S Parks Improv | 319,999 | - | 120,000 | 199,999 | 37.5% | A. McDonald | Improvements to include work at Highland Park and Beulah Park. Beulah Park Play Structure Replacement completion Q4 2021. |
| 2018 | 3301809100 | Ward 1 Capital Reinvestment | 100,000 | 22,459 | - | 77,541 | 22.5% | N/A | Funds from this project are used as initiatives are identified by Councillors. |
| 2018 | 4241809104 | Strathcona Cycling Imprvmnts | 45,000 | 8,003 | - | 36,997 | 17.8% | D. Bender | Funds to be spent on upgrades to the existing York Blvd bicycle lanes in 2021. |
| 2018 | 4241809103 | Cootes Floating Bridge | 45,000 | 11,485 | 500 | 33,015 | 26.6% | A. McDonald | Continuing the environmental studies, process planning and regulatory permitting to complete dredging of the silt build up beneath the structure which is currently preventing the structure from floating. Works are required to allow the structure to freely float as part of its general emergency operations regarding flash flooding and emergency climatic events. Works are to be coordinated with the Hamilton Harbour Waterfront Trail Shoreline Protection and Trail Redevelopment project in 2022 to minimize trail closures. |
| 2019 | 3301909100 | Ward 1 Capital Reinvestment | 14,889 | 7,889 | - | 7,000 | 53.0% | N/A | Funds from this project are used as initiatives are identified by Councillors. |
| 2019 | 4241909103 | Ward 1 - Multi-Modal Connections Review | 125,000 | 44,687 | 47,065 | 33,248 | 73.4% | P. Topalovic/ D. Bender | These funds are financing the design/ install of the W1 pilot Blvds. The committed funds are planned to be spent by Q4 for design. The available balance will finance the installation in 2022. |
| 2020 | 3302009100 | Ward 1 Capital Reinvestment | 53,111 | | - | 53,111 | 0.0% | N/A | Funds from this project are used as initiatives are identified by Councillors. |
| 2021 | 3302109100 | Ward 1 Capital Reinvestment | 100,000 | 15,038 | - | 84,962 | 15.0% | N/A | Funds from this project are used as initiatives are identified by Councillors. |
| 2021 | 4242109101 | Hydro poles outlets - Locke St | 5,000 | - | - | 5,000 | 0.0% | M. Field | Project has not yet started. |
| 2021 | 4242109107 | Churchill Prk Feasability Stdy | 150,000 | 997 | - | 149,003 | 0.7% | J. Warner | Ongoing program defined - 2022. |
| 2021 | 4242109108 | HAAA - Feasability Study | 150,000 | 997 | - | 149,003 | 0.7% | J. Warner | Ongoing program defined - 2022. |
| | Sub-Total Ward 1 | | 3,768,999 | 812,191 | 432,943 | 2,523,864 | 33.0% | | |

| YEAR APPROVED | PROJECT ID | DESCRIPTION | APPROVED BUDGET (\$) | ACTUAL EXPENDITURES (\$) | PO COMMITMENTS (\$) | AVAILABLE BALANCE (\$) d = a - b - c | e = (b+c) / a | Project Manager | STATUS EXPLANATION as of September 30, 2021 |
|------------------|---------------|---|-------------------------|-----------------------------|---------------------------|--|---------------|------------------------------|---|
| | Ward 2 | | a | b | С | d | е | | |
| 2013 | 4241309204 | Public Art -Cent Mem Rec Centre - mural | 17.500 | _ | _ | 17.500 | 0.0% | K. Coit | Consultation with neighbourhood group on hold due to COVID - possible |
| | | | , | | | | | _ | integration with future Keddy Trail art project. |
| 2014 | 4241409215 | Multicultural Community Centre | 112,000 | - | - | 112,000 | 0.0% | Councillor Farr | N/A |
| 2015 | 4241509215 | Neighbourhood Signage | 180,000 | 62,968 | - | 117,032 | 35.0% | M. Field | Project on-going. Funds used on an as requested basis. |
| 2016 | 3301609602 | Ward 2 Revenue Projects | - | 36,658 | - | (36,658) | N/A | N/A | This is a revenue project that is similar to a reserve where it funds other projects. Source revenue is Cell Tower. |
| 2016 | 4241609203 | PlanLocal Resident Safe Street | 65,000 | 52,683 | - | 12,317 | 81.1% | Councillor Farr | Project is ongoing. Remaining balance to be used. |
| 2016 | 4241609206 | Graffiti Clean-up Cost Share | 3,500 | 1,165 | - | 2,335 | 33.3% | Councillor Farr | Project is ongoing. |
| 2016 | 4241609210 | 185 Jackson Hallway Reno | 30,000 | 20,000 | - | 10,000 | 66.7% | B. Lilley | Complete and waiting on final payment. |
| 2017 | 4241709201* | AR - Ferguson Ave N - Simcoe to Burlington (W2 A/R) | 1,400,000 | 1,386,786 | 5,975 | 7,239 | 99.5% | M. Oddi | Complete - Close once commitments are paid/cleared. |
| 2018 | 3301809200 | Ward 2 Capital Reinvestment | 100,000 | 51,884 | 575 | 47,541 | 52.5% | N/A | Funds from this project are used as initiatives are identified by Councillors. |
| 2018 | 3301809602 | Ward 2- Hydro One Contract | - | 5,000 | - | (5,000) | N/A | N/A | This is a revenue project that is similar to a reserve where it funds other projects. Source revenue is Cell Tower. |
| 2018 | 4241809203* | AR - Road Surface Treatment (W2 A/R) | 240,000 | - | - | 240,000 | 0.0% | E. Waite / G. Wuisman | Funding to be allocated to future projects in Ward 2 |
| 2018 | 4241809205 | George St Pedestrian Proj | 27,000 | 8,446 | 17,770 | 784 | 97.1% | M. Field | Vendor has chosen 3 products that will be purchased with these funds. Awaiting approval from Management before commencing. Have contacted Legal and Risk about creating an Agreement. |
| 2018 | 4241809208 | Safety & Security 226 Rebecca | 50,000 | - | - | 50,000 | 0.0% | B. Lilley | Completed but do not close as funds to be held for vendor performance. |
| 2018 | 4241809213 | James Art Crawl Sidewalk | 57,504 | 3,303 | - | 54,201 | 5.7% | D. Lamont/ R. Shebib | Project delayed due to Coved. |
| 2018 | 4241809207* | AR - Laneway/Alleyway Maintenance (W2 A/R) | 30,000 | 16,436 | - | 13,564 | 54.8% | M. Field / M. Priest | Project Underway - On going project costs for 2021, various locations, priorities & staffing availability impacts. |
| 2019 | 3301909200 | Ward 2 Capital Reinvestment | 100,000 | 12,784 | - | 87,216 | 12.8% | N/A | Funds from this project are used as initiatives are identified by Councillors. |
| 2019 | 4241909201 | Robinson Speed Cushion | 60,000 | 50,437 | 14,173 | (4,610) | 107.7% | M. Field / D. Ferguson | Complete - to be closed once p.o. has been closed. |
| 2019 | 4241909206 | Claremont Graffiti Removal | 149,850 | - | - | 149,850 | 0.0% | Councillor Farr | Project is ongoing. |
| 2019 | 4241909207 | Ferguson Graffiti Removal | 75,000 | - | - | 75,000 | 0.0% | International Village BIA | N/A |
| 2019 | 4241909211 | Central Corktown Duran Solar | 105,000 | - | - | 105,000 | 0.0% | Councillor Farr | Staff working with Ward Councillor to determine candidate sites for lighting Q4 2021. |
| 2019 | 4241909212 | Shamrock Park Bike Path | 75,000 | - | - | 75,000 | 0.0% | D. Bender | TOM has finalized the design, install planned for summer 2022, using all funds. |
| 2019 | 4241909216 | Eastwood Park Playground | 126,000 | 120,775 | 814 | 4,411 | 96.5% | A. McDonald | Project complete and pending PO Closure. Project closure to take place in Q4 2021. |
| 2019 | 4241909223 | James St Conductor | 21,696 | 103,735 | - | (82,039) | 478.1% | M. Scally | Installation is complete, project expenses to be reconciled. |
| 2019 | 4241909224 | String Light John James | 5,500 | - | - | 5,500 | 0.0% | Councillor Farr | BIA to submit invoice for this lighting. |
| 2019 | 4241909227 | 125 Barton Accessible Door | 70,000 | 70,000 | - | - | 100.0% | N/A | N/A |
| 2019 | 4241909230 | Hess Village Lighting | 20,000 | 17,961 | - | 2,039 | 89.8% | M. Scally | Project has been completed. There are some issues with the lighting that are being investigated. Project to remain open. |

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|------------------|------------------|---|-------------------------|-----------------------------|---------------------------|--|--------------------------------|-------------------------|---|
| | | | a | b | С | d | е | | In |
| 2019 | 4241909231 | Ward 2 CityHousing Carpet | 180,290 | - | - | 180,290 | 0.0% | B. Lilley | Project has started and is approximately 50% completed. To be completed in December 2021. |
| 2019 | 4241909214 | Hanging Baskets | 6,000 | - | - | 6,000 | 0.0% | S. Scarlett | Hanging baskets purchased and to be installed once Central Park project is complete in 2022. Project is on budget. |
| 2019 | 4241909215 | Eastwood Park Bathroom | 100,000 | 4,912 | - | 95,088 | 4.9% | R. Ellis | Work ongoing through 2021. |
| 2020 | 3302009200 | Ward 2 Capital Reinvestment | 100,000 | - | - | 100,000 | 0.0% | N/A | Funds from this project are used as initiatives are identified by Councillors. |
| 2020 | 4242009205 | Bump-out Wellington & Barton | 30,000 | 34,101 | 35 | (4,136) | 113.8% | M. Field | Project completed. Final payments to be processed. |
| 2020 | 4242009203 | Gum Removal Kit | 6,000 | 5,340 | - | 660 | 89.0% | Councillor Farr | Project ongoing. |
| 2021 | 3302109200 | Ward 2 Capital Reinvestment | 100,000 | 1,070 | 30,000 | 68,930 | 31.1% | N/A | Funds from this project are used as initiatives are identified by Councillors. |
| | Sub-Total Ward 2 | | 3,642,840 | 2,066,444 | 69,342 | 1,507,054 | 58.6% | | |
| | Ward 3 | | | | | | | | |
| 2014 | 4241409341 | Pipeline Master Trail Plan | 1,438,000 | 554,941 | 40,908 | 842,150 | 41.4% | C. Graham | Gateway at Ottawa Street concepts are complete with buy-in from internal stakeholders. Awaiting feedback from the Ward councillor. Future work to complete improvements in the existing portion of the trail and future design and construction funds will be required. |
| 2015 | 3301509300 | Ward 3 Capital Reinvestment | 100,000 | 90,240 | 500 | 9,260 | 90.7% | N/A | Funds from this project are used as initiatives are identified by Councillors. |
| 2016 | 3301609603 | Ward 3 Revenue Projects | - | 188,400 | 100,000 | (288,400) | N/A | N/A | This is a revenue project that is similar to a reserve where it funds other projects. Source revenue is Cell Tower. |
| 2017 | 3301709300 | Ward 3 Capital Reinvestment | 100,000 | 20,969 | - | 79,031 | 21.0% | N/A | Funds from this project are used as initiatives are identified by Councillors. |
| 2017 | 4241709301 | Memorial School Playground | 150,000 | - | - | 150,000 | 0.0% | HWDSB | Funds to be provided to HWDSB when conditions are met. |
| 2018 | 3301809300 | Ward 3 Capital Reinvestment | 100,000 | 5,000 | - | 95,000 | 5.0% | N/A | Funds from this project are used as initiatives are identified by Councillors. |
| 2018 | 4241809306 | CityHousing-1stPlace&Sanford | 200,000 | - | - | 200,000 | 0.0% | B. Lilley | One part of project on hold as the Councillor is seeking tenant engagement and currently no tenant led group. Therefore scope not defined. |
| 2018 | 4241809305* | AR - Pedestrian Crossing - Victoria @ Copeland (W3 A/R) | 75,000 | 35,155 | - | 39,845 | 46.9% | M. Field / M. Rahman | Works Complete. Awaiting a final funding journal before closing. |
| 2018 | 4241809310 | 77 Gage Redevelopment Study | 250,000 | 85,800 | 7,125 | 157,076 | 37.2% | R. Ellis | Feasibility study complete. Council update report forthcoming and led by Healthy & Safe Communities. |
| 2018 | 4241809311 | 77 Gage Community Hub | 750,000 | 19,451 | - | 730,549 | 2.6% | R. Ellis | Feasibility study complete. Council update report forthcoming and led by Healthy & Safe Communities. |
| 2019 | 3301909300 | Ward 3 Capital Reinvestment | 100,000 | 15,469 | - | 84,531 | 15.5% | N/A | Funds from this project are used as initiatives are identified by Councillors. |
| 2019 | 4241909309 | Barton Library IPS | 400,000 | - | 145,786 | 254,214 | 36.4% | M. Field | Funding associated with Council Motion. All works to be completed under Contract C15-08-21(TR) in 2021. |
| 2020 | 3302009300 | Ward 3 Capital Reinvestment | 100,000 | - | - | 100,000 | 0.0% | N/A | Funds from this project are used as initiatives are identified by Councillors. |
| 2020 | 4242009305 | Birch Avenue Greenspace | 2,000 | - | - | 2,000 | 0.0% | N/A | Project has not yet started. |
| 2021 | 3302109300 | Ward 3 Capital Reinvestment | 50,001 | - | 49,927 | 74 | 99.9% | N/A | Funds from this project are used as initiatives are identified by Councillors. |
| 2021 | 4242109308 | 430 Cumberland Ave Fence | 95,000 | - | - | 95,000 | 0.0% | B. Lilley | Project ongoing and is approximately 25% complete. |
| 2021 | 4242109309 | 430 Cumberland Ave Cameras | 25,000 | | - | 25,000 | 0.0% | B. Lilley | Project ongoing and is approximately 15% complete. |
| | Sub-Total Ward 3 | | 3,935,001 | 1,015,425 | 344,246 | 2,575,329 | 34.6% | | |

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|------------------|--------------------------|--|-------------------------|-----------------------------|---------------------------|--|--------------------------|---------------------------|---|
| | | | а | b | С | d | е | | |
| 2040 | Ward 4 | Ward 4 Oarital Bairna street | 100,000 | 98.747 | 0.750 | (4.502) | 101.5% | NI/A | |
| 2016 | 3301609400 3301709400 | Ward 4 Capital Reinvestment | 100,000 | 87,039 | 2,756 | (1,503) 12,961 | | N/A | Funds from this project are used as initiatives are identified by Councillors. |
| 2017 | | Ward 4 Capital Reinvestment | <u> </u> | , | - | , | 87.0% | N/A | Funds from this project are used as initiatives are identified by Councillors. Final year of funding, For program to continue additional funds will be required. |
| 2017 | 4241709403 | Kenilworth Christmas Wreaths | 30,145 | 28,042 | 3,905 | (1,802) | 106.0% | S. Hasselman | Completion Q4 2021. |
| 2018 | 3301809400 | Ward 4 Capital Reinvestment | 100,000 | 66,756 | - | 33,244 | 66.8% | N/A | Funds from this project are used as initiatives are identified by Councillors. |
| 2019 | 3301909400 | Ward 4 Capital Reinvestment | 68,466 | 19,632 | - | 48,834 | 28.7% | N/A | Funds from this project are used as initiatives are identified by Councillors. |
| 2019 | 4241909409 | Rosedale Playground Imprv | 200,000 | 181,726 | 21,418 | (3,143) | 101.6% | A. McDonald | Project complete and pending PO Closure. Project closure to take place in Q4 2021. Project deficit will be addressed through PO closures. |
| 2020 | 3302009400 | Ward 4 Capital Reinvestment | 100,000 | - | - | 100,000 | 0.0% | N/A | Funds from this project are used as initiatives are identified by Councillors. |
| 2020 | 4242009402* | AR Rosedale Court | 100,000 | 82,244 | 11,798 | 5,958 | 94.0% | A. Ksiazek | Project complete and pending PO Closure. Project closure to take place in Q4 2021. |
| 2020 | 4242009404 | RT Steel Park Redev | 60,000 | 8,112 | 797 | 51,090 | 14.8% | A. McDonald | Design underway, and anticipate tender in 2021 to complete the playground upgrades. |
| 2020 | 4242009405 | Kenilworth-Roxborough - Barton | 550,000 | - | - | 550,000 | 0.0% | M. Field / D. Ferguson | Project has been moved to 2022 implementation. |
| 2021 | 3302109400 | Ward 4 Capital Reinvestment | 100,000 | - | - | 100,000 | 0.0% | N/A | Funds from this project are used as initiatives are identified by Councillors. |
| • | Sub-Total Ward 4 | | 1,508,611 | 572,297 | 40,674 | 895,640 | 40.6% | | |
| | Ward 5 | | | | | | | | |
| 2016 | 4241609502 | Veever's Estate Capital Grant | 25,000 | - | - | 25,000 | 0.0% | N/A | Will follow up with vendor for a possible work plan. |
| 2016 | 4241609505 | Food Centre Pilot Project | 465,000 | 325,000 | - | 140,000 | 69.9% | Ward 5 Councillor | Project is ongoing. |
| 2017 | 3301709500 | Ward 5 Capital Reinvestment | 100,000 | 99,477 | - | 523 | 99.5% | N/A | Funds from this project are used as initiatives are identified by Councillors. |
| 2017 | 4241709506 | Vienna Orchards Sidewalk | 84,000 | 9,454 | - | 74,546 | 11.3% | C. Ammendolia | Construction complete. Payments to be completed upon invoicing. |
| 2018 | 3301809500 | Ward 5 Capital Reinvestment | 100,000 | 49,263 | - | 50,737 | 49.3% | N/A | Funds from this project are used as initiatives are identified by Councillors. |
| 2019 | 3301909500 | Ward 5 Capital Reinvestment | 100,000 | 50,132 | - | 49,868 | 50.1% | N/A | Funds from this project are used as initiatives are identified by Councillors. |
| 2019 | 4241909503 | Father Sean O'Sullivan Court | 160,000 | 160,781 | 2,000 | (2,781) | 101.7% | A. McDonald | Project complete and pending PO closure and appropriation to fund project deficit. Project closure Q4 2021. |
| 2019 | 4241909502 | W5 Traffic Calming | 130,000 | 77,430 | - | 52,571 | 59.6% | M. Field / D. Ferguson | Additional funding remaining to be used on an as needed basis for requests from Councillor. |
| 2019 | 4241909505* | AR - Ward 5 Resurfacing - Kentley/Hounslow/Ilford/Oakland/etc. | 1,480,000 | 866,441 | 90,975 | 522,584 | 64.7% | M. Oddi | Complete - pending final review/audit/payment. |
| 2020 | 3302009500 | Ward 5 Capital Reinvestment | 100,000 | - | - | 100,000 | 0.0% | N/A | Funds from this project are used as initiatives are identified by Councillors. |
| 2021 | 3302109500 | Ward 5 Capital Reinvestment | 100,000 | - | - | 100,000 | 0.0% | N/A | Funds from this project are used as initiatives are identified by Councillors. |
| | Sub-Total Ward 5 | | 2,844,000 | 1,637,978 | 92,975 | 1,113,048 | 60.9% | | · |

| YEAR APPROVED | PROJECT ID | DESCRIPTION | APPROVED BUDGET (\$) | ACTUAL EXPENDITURES (\$) | PO COMMITMENTS (\$) | AVAILABLE BALANCE (\$) d = a - b - c | % COMPLETE e = (b+c) / a | Project Manager | STATUS EXPLANATION as of September 30, 2021 |
|------------------|---------------------------------|--------------------------------|-------------------------|-----------------------------|---------------------------|--|--------------------------|---------------------------|--|
| | | | а | b | С | d | е | | |
| | Ward 6 | | 1 | Γ | | | T | | |
| 2017 | 3301709600 | Ward 6 Capital Reinvestment | 100,000 | 99,373 | - | 627 | 99.4% | N/A | Funds from this project are used as initiatives are identified by Councillors. |
| 2018 | 3301809600 | Ward 6 Capital Reinvestment | 100,000 | 100,085 | - | (85) | 100.1% | N/A | Funds from this project are used as initiatives are identified by Councillors. |
| 2019 | 3301909600 | Ward 6 Capital Reinvestment | 126,613 | 134,203 | - | (7,590) | 106.0% | N/A | Funds from this project are used as initiatives are identified by Councillors. |
| 2019 | 4241909603 | Mohawk Sports Park Lighting | 300,000 | 156,653 | 14,845 | 128,502 | 57.2% | A. McDonald | Project completed and pending invoice approval. Any remaining project funds to be returning to Ward 6 Reserve #108056. |
| 2020 | 3302009600 | Ward 6 Capital Reinvestment | 100,000 | 7,300 | = | 92,700 | 7.3% | N/A | Funds from this project are used as initiatives are identified by Councillors. |
| 2021 | 3302109600 | Ward 6 Capital Reinvestment | 100,000 | 945 | - | 99,055 | | N/A | Funds from this project are used as initiatives are identified by Councillors. |
| | Sub-Total Ward 6 Ward 7 | | 826,613 | 498,558 | 14,845 | 313,209 | 62.1% | | |
| 2015 | 3301509700 | Ward 7 Capital Reinvestment | 100,000 | 14,090 | 500 | 85,410 | 14.6% | N/A | Funds from this project are used as initiatives are identified by Councillors. |
| 2017 | 3301709700 | Ward 7 Capital Reinvestment | 100,000 | 45,995 | - | 54,005 | 46.0% | N/A | Funds from this project are used as initiatives are identified by Councillors. |
| 2018 | 3301809700 | Ward 7 Capital Reinvestment | 100,000 | 21,387 | 1,315 | 77,298 | 22.7% | N/A | Funds from this project are used as initiatives are identified by Councillors. |
| 2019 | 3301909700 | Ward 7 Capital Reinvestment | 100,000 | 103,127 | - | (3,127) | 103.1% | N/A | Funds from this project are used as initiatives are identified by Councillors. |
| 2019 | 4241909702 | 155 Macassa Feasibility Inv | 50,000 | 28,490 | 2,325 | 19,185 | 61.6% | J. Conti | Demolition has just been initiated. Transfer of responsibility for operational purposes to Parks will not occur until at least Q2 - 2022. |
| 2020 | 3302009700 | Ward 7 Capital Reinvestment | 100,000 | 24,300 | - | 75,700 | 24.3% | N/A | Funds from this project are used as initiatives are identified by Councillors. |
| 2020 | 4242009702 | Speed cushions | 50,500 | 145 | - | 50,355 | 0.3% | M. Field / D. Ferguson | Cushions have been installed. Money will be journaled later this year, estimated \$40K actual expenditure. |
| 2021 | 3302109700 | Ward 7 Capital Reinvestment | 100,000 | 560 | - | 99,440 | | N/A | Funds from this project are used as initiatives are identified by Councillors. |
| | Sub-Total Ward 7 | | 700,500 | 238,093 | 4,140 | 458,267 | 34.6% | | |
| | Ward 8 | | | | | | | | |
| 2017 | 3301709800 | Ward 8 Capital Reinvestment | 100,000 | 33,177 | 17 | 66,806 | 33.2% | N/A | Funds from this project are used as initiatives are identified by Councillors. |
| 2018 | 3301809800 | Ward 8 Capital Reinvestment | 100,000 | 51,550 | - | 48,450 | 51.6% | N/A | Funds from this project are used as initiatives are identified by Councillors. |
| 2018 | 4241809801 | GarthReservoir-WllmConnell Prk | 802,000 | 478,729 | 29,160 | 294,111 | 63.3% | C. Graham | Stage 3 archaeological assessment in consultation with Indigenous partners as well as environmental surveys/invasive species management plan taking place in Fall 2021. Anticipate construction to start summer 2022, pending budget approval. |
| 2019 | 3301909800 | Ward 8 Capital Reinvestment | 100,000 | 359 | - | 99,641 | 0.4% | N/A | Funds from this project are used as initiatives are identified by Councillors. |
| 2020 | 3302009800 | Ward 8 Capital Reinvestment | 100,000 | - | - | 100,000 | 0.0% | N/A | Funds from this project are used as initiatives are identified by Councillors. |
| 2020 | 4242009805 | Recreational Facility Repairs | 100,000 | 66,474 | - | 33,526 | | | Project is on-going and will continue throughout 2021. |
| 2021 | 3302109800 | Ward 8 Capital Reinvestment | 100,000 | 8,712 | 875 | 90,413 | | N/A | Funds from this project are used as initiatives are identified by Councillors. |
| | Sub-Total Ward 8 | | 1,402,000 | 639,001 | 30,052 | 732,947 | 47.7% | | |
| | Ward 10 | | | | | | 1 | | This is a revenue project that is similar to a recense where it funds -th |
| 2016 | 3301609610 Sub-Total Ward 10 | Ward 10 Revenue Projects | - | 73,302 73,302 | - | (73,302) | | | This is a revenue project that is similar to a reserve where it funds other projects. Source revenue is Cell Tower. |

Capital Projects Status Report - Tax Supported As of September 30, 2021

| YEAR APPROVED | PROJECT ID | DESCRIPTION | APPROVED BUDGET (\$) | ACTUAL EXPENDITURES (\$) | PO COMMITMENTS (\$) | AVAILABLE BALANCE (\$) d = a - b - c | % COMPLETE e = (b+c) / a | Project Manager | STATUS EXPLANATION as of September 30, 2021 |
|------------------|--|---------------------------------------|-------------------------|-----------------------------|---------------------------|--|--------------------------|---------------------------|---|
| | | | а | b | С | d | е | | |
| | Ward 14 | | | | | | | | |
| 2019 | 3301909014 | Ward 14 Capital Reinvestment | 100,000 | 57,319 | - | 42,681 | 57.3% | N/A | Funds from this project are used as initiatives are identified by Councillors. |
| 2019 | 4241909143 | RA Riddell & Gilkson Prk Imprv | 120,000 | 115,450 | 6,547 | (1,997) | 101.7% | A. McDonald | Project complete and pending PO Closure. Project closure to take place in Q4 2021. |
| 2019 | 4241909146 | Transit Shelter Wingfield Pl | 15,000 | - | - | 15,000 | 0.0% | N/A | Due to COVID, project was delayed. Installation of shelter will occur in 2021. |
| 2019 | 4241909147 | Complete Streets Report W14 | 149,999 | 118,347 | 33,600 | (1,948) | 101.3% | M. Field / D. Ferguson | Project near completion, to be completed by year end 2021. |
| 2020 | 3302009014 | Ward 14 Capital Reinvestment | 100,000 | - | - | 100,000 | 0.0% | N/A | Funds from this project are used as initiatives are identified by Councillors. |
| 2020 | 4242009141 | Sir Allan MacNab Tennis Court | 40,000 | 39,686 | - | 314 | 99.2% | A. McDonald | Due to contractor non-compliance, the first contract was cancelled, a new procurement process underway, planned for completion Q3 2021. |
| 2021 | 3302109014 | Ward 14 Capital Reinvestment | 100,000 | 145 | | 99,855 | | N/A | Funds from this project are used as initiatives are identified by Councillors. |
| - | Sub-Total Ward 14 Infrastructure - Misc | | 624,999 | 330,949 | 40,147 | 253,904 | 59.4% | | This is a new your resident the stip similar to a new york and it founds at her |
| 2016 | 3301609612 | Ward 12 Revenue Projects | - | - | - | - | N/A | N/A | This is a revenue project that is similar to a reserve where it funds other projects. Source revenue is Cell Tower. |
| 2016 | 3301609613 | Ward 13 Revenue Projects | - | 46,706 | - | (46,706) | N/A | N/A | This is a revenue project that is similar to a reserve where it funds other projects. Source revenue is Cell Tower. |
| 2016 | 3301609615 | Ward 15 Revenue Projects | - | - | - | - | N/A | N/A | This is a revenue project that is similar to a reserve where it funds other projects. Source revenue is Cell Tower. |
| 2019 | 3301909011 | Mt Hope Community Inv Fund | - | - | - | - | N/A | N/A | This is a revenue project that is similar to a reserve where it funds other projects. Source revenue is HIA rent. |
| | Sub-Total Infrastructu | re - Misc | - | 46,706 | - | (46,706) | N/A | | 1 |
| TOTAL CORP | ORATE PROJECTS | | 19,253,562 | 7,930,945 | 1,069,364 | 10,253,254 | 46.7% | | |
| OUTSIDE BO | ARDS & AGENCIES | | | | | | | | |
| | City Housing | | | | | | | | |
| 2016 | 6181641602 | City Housing Contribution | 1,500,000 | 1,307,026 | - | 192,974 | 87.1% | B. Lilley | Renovation of 2C-360 King, elevator modernization and replacement risers 191 Main/200 have been completed. Phase 2 of 2C-360 King will be completed in 2021. Project is on target and no delays are expected. |
| 2016 | 6181641603 | Repairs-W7 City Housing Units | 800,000 | 864,504 | - | (64,504) | 108.1% | B. Lilley | Work Completed - need to transfer funds- will close project next quarter - part paid through CHH capital and part through CAR funding. |
| 2019 | 6181941602 | Unit Retrofits/Bay/Cannon Development | 500,000 | - | - | 500,000 | 0.0% | S. Botham | Block funding of \$500K annually will be used for the Bay Cannon project, most expenses will be incurred in 2022. |
| 2020 | 6182041602 | City Housing Contribution | 500,000 | - | - | 500,000 | 0.0% | S. Botham | Block funding of \$500K annually will be used for the Bay Cannon project, most expenses will be incurred in 2022. |
| 2021 | 6182141602 | City Housing Contribution | 500,000 | - | - | 500,000 | 0.0% | S. Botham | Block funding of \$500K annually will be used for the Bay Cannon project, most expenses will be incurred in 2022. |

1,628,470

57.1%

3,800,000

2,171,530

TOTAL OUTSIDE BOARDS & AGENCIES

playground was initially delayed due to COVID-19 and seasonal restrictions. All

outdoor work has now been completed, including outdoor playground construction, fencing and tree replacement. Project will be closed and finalized in Q4 2021.

Planning continues to determine how funding will be used to best support integration efforts - consideration is being given to development and

implementation of common training needs for human service staff.

City of Hamilton

Capital Projects Status Report - Tax Supported As of September 30, 2021

| YEAR APPROVED | PROJECT ID | DESCRIPTION | APPROVED BUDGET (\$) | ACTUAL EXPENDITURES (\$) | PO COMMITMENTS (\$) | · · · | % COMPLETE e = (b+c) / a | oject Manager | STATUS EXPLANATION as of September 30, 2021 |
|------------------|---------------|-------------|-------------------------|-----------------------------|---------------------------|-------|--------------------------|---------------|---|
| | | | а | b | С | d | е | | |

| | | | a | b | С | d | е | | |
|-------------|----------------------|-------------------------------|-----------|-----------|---------|-----------|--------|-----------------|---|
| HEALTHY & S | SAFE COMMUNITIES | | | | | | | | |
| | Social Services Prod | gram | | | | | | | |
| 2012 | 2051255204 | Neighbourhood Strategy | 2,272,049 | 3,172,571 | 18,124 | (918,646) | 140.4% | A. Fletcher | Due to limited community engagement activity over the past 18 months, as well as Neighbourhood Development staff being redeployed, limited resources have been expended. Neighbourhood Development staff have been successful in leveraging additional funds to support community engagement initiatives and as such total revenue is greater than shown as actual revenue. At time of updating, roughly \$15k remains unspent or uncommitted. Modified community engagement initiated Q3 2021. |
| 2016 | 4241609111 | Kirkendall Neighbourhood Plan | 125,000 | 114,023 | - | 10,977 | 91.2% | A. Fletcher | Due to COVID limited expenditures have been made related to the remaining balance of the project. |
| 2018 | 6731841800 | Red Hill Family Centre Reno | 841,834 | (10,515) | - | 852,349 | -1.2% | L. Duxbury | Corporate security is in the process of a competitive RFQ process. Final drawings of camera placement were approved. Proposed budget amount \$28,900, any additional costs for the cameras will be drawn from provincial System Priority funding envelope. Any remaining funding to be used to pour concrete pad for toy shed. Note: Red Hill is a service provider for the City. Funding was received through ELCC which is recorded in the operating deptID and transferred to Capital. This funding is currently recorded as a negative expense in capital explaining the \$10K surplus in expenditures. |
| 2018 | 6731841822 | Riverdale HUB | 2,400,821 | 1,832,809 | 115,154 | 452,858 | 81.1% | L. Keermaa | Riverdale child care centre building occupancy achieved. Building permit closed. Deficiencies corrections ongoing. Project anticipated to be closed upon deficiency/statutory holdbacks release in Q4 2021. |
| 2019 | 6501941901 | Biindigen Community Hub | 590,000 | 375,286 | 244,141 | (29,427) | 105.0% | B.Bax/K.Tadeson | The contract is now substantially complete and the contractor has demobilized from the site. The scope of work completed included roof replacement for roof areas 1 through 6, excluding the canopy roofs. Anticipating project closure in Q4 once final construction close-out documents received and holdback invoice released. No deficit anticipated once PO is closed. |
| 2019 | 6501941100 | Human Services Integration | 160,000 | - | - | 160,000 | 0.0% | J. Hohol | Exploring technology solutions for meeting spaces within human service office locations to improve interactions between human service staff who work together but are in different physical locations. Implementation of technology also aims to better support staff in working collaboratively across different COH work models. Also looking for technology solutions that will help to better connect staff to cell service in office locations where it is currently unavailable so they are more consistently available to clients they serve. Anticipated completion date of December 2021 pending equipment availability. |
| | | | | | | | | | Internal renovations were completed in 2020. The creation of the outdoor |

3,325

97,711

160,000

80.8%

0.0%

K. Tadeson

J. Hohol

<u>Sub-Total Social Services Program</u> 7,059,704 5,893,137 380,744 785,822 88.9%

510,000

160,000

408,964

6792041001

6502141100

Bernie Morelli Fam Centre Reno

Human Services Integration

2020

2021

| YEAR APPROVED | PROJECT ID | DESCRIPTION | APPROVED BUDGET (\$) | ACTUAL EXPENDITURES (\$) | PO COMMITMENTS (\$) | AVAILABLE BALANCE (\$) d = a - b - c | % COMPLETE e = (b+c) / a | Project Manager | STATUS EXPLANATION as of September 30, 2021 |
|------------------|---------------|---------------------------------|-------------------------|-----------------------------|---------------------------|--|--------------------------|-----------------|---|
| · | | | а | b | С | d | е | | |
| 2017 | 6301741702 | Ext Walls Repair Wentworth | 580,000 | 564,615 | 5,308 | 10,077 | 98.3% | L. Keermaa | Warranty Expired. Once the PO is closed there will be surplus funds to be |
| 2017 | 6301751700 | Bld Auto Sys Wentworth | 436,644 | 426,043 | 430 | 10,172 | 97.7% | F. Jillani | reallocated to other capital projects in LTC (to be determined). The statement of work for this project was combined with Project ID 6301751708 - HVAC Upgrade Wentworth. This Project is now complete. All deficiencies have been cleared up and now in project close-out phase. Waiting for 60 days to pass before a lien search can be performed and final hold-back invoice can be processed. Once all these final steps are complete, relevant POs can be closed out. |
| 2017 | 6301751707 | Freezer Wentworth | 55,000 | 10,207 | 4,970 | 39,823 | 27.6% | V.Guetter | Has been delayed due to COVID restrictions. Currently in the process of getting pricing. Planning for project with new Director of Food Services to commence at the end of Q1 2022. |
| 2017 | 6301751708 | HVAC Upgrade Wentworth | 105,000 | 106,848 | - | (1,848) | 101.8% | F. Jillani | The statement of work for this project was combined with Project ID 6301751700 - Bldg. Auto Syst Wentworth. This project is now complete. All deficiencies have been cleared up and we're now in project close-out phase. Waiting for 60 days to pass before a lien search can be performed and final holdback invoice can be processed. Once all these final steps are complete, relevant POs can be closed out. |
| 2018 | 6301841001 | ML Roof Replacement | 1,634,000 | 1,437,823 | 187,768 | 8,409 | 99.5% | L. Keermaa | Project to be substantially completed Q4 2021. Delayed due to seasonal shutdown of HVAC equipment. Final completion is at the end of the warranty phase 1 year from substantial completion. Once the PO is closed there will be surplus funds which can be reallocated to Ph2 Roofing Project (6302141101). |
| 2018 | 6301841801 | WL - Wing Roof Replacement | 402,000 | 236,674 | 135,431 | 29,894 | 92.6% | L. Keermaa | Project to be substantially completed Q4 2021. Delayed due to seasonal shutdown of HVAC equipment. Final completion is at the end of the warranty phase 1 year from substantial completion. Once the PO is closed there will be surplus funds which can be reallocated to Ph2 Roofing Project (6302141101). |
| 2018 | 6301841802 | ML - D Wing- Refurbishment | 60,000 | 27,615 | - | 32,385 | 46.0% | V.Guetter | With the new B-Wing expansion project underway, the future use of D-Wing is currently unknown. These funds will be used to provide for studies that may be required in ascertaining the use of D-Wing in the future. |
| 2018 | 6301855801 | ML - Building Components Study | 60,000 | 20,019 | 32,578 | 7,404 | 87.7% | L. Keermaa | Project will be completed once POs are reviewed and paid. Anticipated to be closed before year end. |
| 2019 | 6301941001 | WL - Main Entrance Redesign | 50,000 | - | - | 50,000 | 0.0% | V.Guetter | Has been delayed due to COVID restrictions. Design to start in Q4 2021. |
| 2019 | 6301941002 | WL - Exhaust & Supply | 218,000 | 13,313 | 24,452 | 180,235 | 17.3% | F. Jillani | The statement of work for this project was combined with project ID 6301941003 - WL - Radiant Heating Thermostat. Design is 95% complete. All final design docs will be forwarded shortly to procurement, so request for tender can be finalized and issued. |
| 2019 | 6301941003 | WL - Radiant Heating Thermostat | 261,819 | 6,179 | 4,091 | 251,549 | 3.9% | V.Guetter | The statement of work for this project was combined with project ID 6301941002 - WL - Exhaust & Supply. Design is 95% complete. All final design docs will be forwarded shortly to procurement, so request for tender can be finalized and issued. |
| 2019 | 6301941006 | WL - Servery Retrofit | 228,000 | - | - | 228,000 | 0.0% | V.Guetter | Has been delayed due to COVID restrictions. PM has been recently assigned to move forward with this project. |
| 2020 | 6302051801 | ML & WL - Security Systems | 200,000 | - | - | 200,000 | 0.0% | V.Guetter | Has been delayed due to Coved restrictions. Look to reassess in Q1 2022. |
| Sub-Total Lod | ges Program | • | 4,290,463 | 2,849,335 | 395,027 | 1,046,101 | 75.6% | | |

| YEAR APPROVED | PROJECT ID | DESCRIPTION | APPROVED BUDGET (\$) | ACTUAL EXPENDITURES (\$) | PO COMMITMENTS (\$) | AVAILABLE BALANCE (\$) d = a - b - c | % COMPLETE e = (b+c) / a | Project Manager | STATUS EXPLANATION as of September 30, 2021 |
|------------------|---------------------|---------------------------------|-------------------------|-----------------------------|---------------------------|--|--------------------------|-----------------|--|
| | | | a | b | С | d | е | | |
| | Social Housing Prog | <u>ram</u> | | I | | | T | | YWCA effectively complete, awaiting final payment of \$275K in Q4 2021. |
| 2015 | 6731541505 | IAH Extension - Rental Housing | 13,450,000 | 13,175,000 | 275,000 | - | 100.0% | A. Fletcher | Project can be closed following this payment. |
| 2015 | 6731541506 | IAH Extension - Ont Renovates | 7,684,625 | 5,735,376 | - | 1,949,249 | 74.6% | A. Fletcher | Ministry will not permit reallocation of \$1M to new projects within Ontario Renovates, therefore request has been submitted to the Ministry to re-purpose the funds. Remaining projects still expected to be completed, but work slow due to pandemic, availability of contractors & cost of goods. |
| 2015 | 6731541507 | IAH Extension - Rent Supplement | 6,600,000 | 4,793,600 | 425,000 | 1,381,400 | 79.1% | A. Fletcher | These Housing Allowances are targeted to ICM clients in homeless serving system. Uptake is diminishing due to the limited duration of assistance. Strategies are being developed to ensure that all funds will be spent by March 31, 2024. |
| 2016 | 6731641603 | SIF-IAH New Rental Housing | 13,558,030 | 13,308,030 | 250,000 | - | 100.0% | A. Fletcher | YWCA complete, awaiting final payment of \$250K in Q4 2021. Can be closed following \$250K payment. |
| 2016 | 6731641604 | SIF-IAH Housing Allowances | 741,560 | 617,350 | - | 124,210 | 83.3% | B.Kreps | The Housing Allowance is targeted to families experiencing homelessness and is on target to be fully expended by March 31, 2024. |
| 2017 | 6731741302 | Social Housing Capital Repairs | 513,200 | 487,512 | 18,029 | 7,659 | 98.5% | B.Kreps | Appropriation to project 6731941302 to be completed to transfer remaining budget next quarter. |
| 2017 | 6731741609 | PRI-Afford Rntl Hsg Constructn | 16,620,000 | 4,174,081 | - | 12,445,919 | 25.1% | A. Fletcher | Housing Services \$8M allocation fully allocated as of Q1 2021 through Council Reports. Of the \$20M of revenue received, \$3.1M has been allocated to project ID 4401856801 through report CES16043(a) and \$250K has been allocated to projID 6731956801 through report PED19133. Funds committed to CHH (\$3.5M Bay/Cannon and \$6.5M Riverdale) as per Council report CES16043(d). \$1M HSC20056(a) 137 George St., and remaining balance as outlined in CES16043(d) report. |
| 2018 | 6731841101 | Co-ordinated Access System | 1,470,000 | 1,029,455 | 84,031 | 356,514 | 75.7% | B.Kreps | The construction is complete. PO's remain open until the warranty period ends (Substantial completion Oct 2020, Warranty period ends 1 year from completion Oct 2021). Potential for additional renovations to align with reopening plans. Remaining balance transfers to 6731841704 SHAIP Admin &/or existing HSD reserve through a council report. |
| 2018 | 6731841610 | PRI-Indigenous Poverty Reductn | 4,000,000 | 3,750,000 | 250,000 | - | 100.0% | R.Mastorianni | Project on track to fully expend annual funding by Q4 2021. Upon approval of the 2022 capital budget, it is anticipated that \$1M will be added in 2022 and then subsequently each year up to a maximum of \$10M as approved by CES16043(a). |
| 2018 | 6731841611 | PRI-Soc Hsg Repair & Rnovatn | 8,000,000 | 6,392,835 | 255,754 | 1,351,411 | 83.1% | B.Kreps | All funding committed for 2021. Upon approval of the 2022 capital budget an additional \$2M will be added and then subsequent each year (2023-2027) to a maximum of \$20M to be funded through hydro dividends as per report CES16043(a). Note: CHH allocated \$4M of which \$2.6M spent to date, \$1.3M available. Other Housing providers \$3.7M spent. \$300K available to end of year. |
| 2018 | 6731841704 | SHAIP-Administration | 435,070 | 435,070 | - | - | 100.0% | B.Kreps | Funding fully spent. Potential funds returned from ProjID 6731841101 Coordinated Access System. |
| 2018 | 6731841801 | Tenant Defence Fund | 50,000 | - | - | 50,000 | 0.0% | A. Fletcher | No change since last status update. Work has not proceeded on applications in part due to COVID & Landlord & Tenant Board backlog. |
| 2019 | 6731941011 | COCHI-Repairs Yr 2 | 1,048,922 | 176,125 | 809,875 | 62,922 | 94.0% | B.Kreps | Awaiting invoices. Pending journal in Q4 2021, available balance will then be exhausted. |
| 2019 | 6731941022 | OPHI - Ontario Renovates | 1,971,705 | 347,689 | - | 1,624,016 | 17.6% | A. Fletcher | Funding fully committed with projects not yet complete and final payments made. Elevator projects at Queen St and MacNab. |

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|------------------|---------------|--------------------------------|-------------------------|-----------------------------|---------------------------|--|--------------------------|-----------------|---|
| | | | а | b | С | d | е | | |
| 2019 | 6731941014 | COCHI-Yr 2 Residual New Build | 2,000,000 | 100,000 | 1,900,000 | - | 100.0% | B. Kreps | Construction has not yet commenced and there is no current start date. Working with City Housing Hamilton to secure additional funding through the Rapid Housing Initiative Phase 2 which will enable the project to move ahead. |
| 2019 | 6731941021 | OPHI-Rental Housing Yr 2 | 297,770 | 267,993 | 29,777 | (1) | 100.0% | A. Fletcher | Indwells construction of new affordable housing units at Royal Oaks has started and is on schedule to be completed June 2022 including the lien period. |
| 2019 | 6731941110 | COCHI - Administration Yr 3 | 139,239 | 67,982 | - | 71,257 | 48.8% | B. Kreps | Will be fully expended by March 31, 2022. |
| 2019 | 6731941112 | COCHI - Rent Supplement Yr 3 | 1,775,635 | 293,282 | - | 1,482,353 | 16.5% | B. Kreps | Permission received from Ministry of Municipal Affairs and Housing to reduce to \$550K to match forecast. The balance of \$379K to new project COCHI repairs and \$846K COCHI new build Yr. 3 for a total of \$1.225M. Appropriation form submitted for review and approval. Once approved and actioned, this will be transferred. |
| 2019 | 6731941113 | COCHI - Transitional Ops Yr 3 | 870,000 | - | - | 870,000 | 0.0% | B. Kreps | Permission received from Ministry of Municipal Affairs and Housing to reduce to \$0 to match forecast. The \$870k balance was allocated to COCHI repairs. Appropriation form submitted for review and approval. Once approved and actioned, this will be transferred. |
| 2019 | 6731941120 | OPHI - Administration Yr 3 | 185,955 | 80,827 | 1 | 105,128 | 43.5% | A. Fletcher | Will be fully expended by March 31, 2022. |
| 2019 | 6731941121 | OPHI - Rental Housing Yr 3 | 1,572,495 | 687,493 | 75,000 | 810,002 | 48.5% | A. Fletcher | Last 10% of \$75k to be paid in Q1 2022. \$850k agreement with Corktown to be signed Q4 2021 total expend by 2025. |
| 2019 | 6731941122 | OPHI - Ontario Renovates Yr 3 | 1,252,620 | 38,090 | - | 1,214,530 | 3.0% | A. Fletcher | Total expenditure forecast of \$650k by year end. Surplus will be transferred to appropriate capital budget once confirmed (new social housing or new unit development). |
| 2019 | 6731941302 | Housing Capital Repair & Regen | 500,000 | 434,040 | 75,000 | (9,040) | 101.8% | B. Kreps | Projects have been completed, final invoice for Kiwanis has been submitted. Appropriation forms will be submitted to transfer budget from projID 6731741302 Social Housing Capital Repairs ~\$7.6k to offset the over commitment in Q3. |
| 2019 | 6731941901 | Hamilton Portable Hsg Benefit | 2,000,000 | 221,132 | - | 1,778,868 | 11.1% | B. Kreps | Take up has been low and potential clients have been directed to Canada Ontario Housing Benefit. Given pressures in shelters and encampments, the Housing Allowance will be fully allocated by Q1 2022. |
| 2019 | 6731941911 | COCHI- Repairs | 1,144,661 | 998,735 | 209,745 | (63,819) | 105.6% | B. Kreps | Projects are complete and waiting for invoices. Project will be closed once commitments are paid. Project will be cleared to zero once final reconciliation completed. |
| 2019 | 6731941921 | OPHI- Rental Housing | 5,088,575 | 3,463,718 | 1,624,858 | - | 100.0% | A. Fletcher | Indwells construction of new affordable housing units at Royal Oaks has started and is on schedule to be completed June 2022 including the lien period. |
| 2020 | 6732041201 | CMHC-Rapid Housing Initiative | 10,760,585 | 4,927,117 | 5,833,468 | - | 100.0% | A. Fletcher | 4 approved projects underway - 137 George, 350 King St. E., 195 Ferguson, Royal Oaks Carriage House. Expected completion December 2021 - challenging timeline. |
| 2020 | 6732041202 | CNHC-Rapid Housing Initiative2 | 12,945,935 | - | - | 12,945,935 | 0.0% | A. Fletcher | Agreement is currently under review of the Federal Government. |
| 2020 | 6792057201 | Benefits Administration Mgmt. | 171,410 | 20,314 | 127,560 | 23,536 | 86.3% | E. Brimley | Phase 1 expected to be completed by end of 2021, Phase 2 and 3 are expected to carry over into 2022. As approved by council through council report HSC20039 System Replacement for Discretionary Benefits for Ontario Works, ODSP and SSLIP. |
| 2020 | 6732041302 | Social Housing Capital Repairs | 476,921 | 490,925 | 75 | (14,079) | 103.0% | B. Kreps | Funds will be transferred from ProjID 6732141302 Social Housing Capital repairs to reduce the pressure. The remaining POs have been requested to be closed. Journal entry pending to ProjID 6732141302. |

| YEAR APPROVED | PROJECT ID | DESCRIPTION | APPROVED BUDGET (\$) | ACTUAL EXPENDITURES (\$) | PO COMMITMENTS (\$) | AVAILABLE BALANCE (\$) d = a - b - c | % COMPLETE e = (b+c) / a | Project Manager | STATUS EXPLANATION as of September 30, 2021 |
|------------------|-------------------------------|--------------------------------|-------------------------|-----------------------------|---------------------------|--|--------------------------|-----------------|---|
| | | | a | b | С | d | е | | |
| 2021 | 6732141101 | COVID SSRF Holdback Admin | 191,877 | 153,882 | - | 37,995 | 80.2% | R.Mastorianni | Did not spend the full allocation by the deadline and Ministry did not allow to reallocate to another project therefore the total available budget balance will not be exhausted as the remaining available funding will not be received. Project to be closed Q1 of 2022. These costs related to ProjID 6732141102 COVID19-CHPI SSRF Holdback. |
| 2021 | 6732141102 | COVID19-CHPI SSRF Holdback | 6,204,023 | 4,500,000 | 500,000 | 1,204,023 | 80.6% | R.Mastorianni | Project is on track to be completed by December 31, 2021. Did not spend the full allocation by the deadline and Ministry did not allow to reallocate to another project therefore the total available budget balance will not be exhausted as the remaining available funding will not be received. Project to be closed Q1 of 2022. |
| 2021 | 6732141104 | Social Housing Rapid Repair | 500,000 | 298,500 | 191,500 | 10,000 | 98.0% | B. Kreps | Agreements are signed and purchase orders have been issued as of June 2021. |
| 2021 | 6732141302 | SocHousngCapRepair&Regneratn | 500,000 | 324,100 | 163,500 | 12,400 | 97.5% | B. Kreps | Agreements are signed and purchase orders of \$313,500 have been issued as of July 2021. Journal Entry pending from ProjID 6731941302 Housing Capital Repair & Regeneration. |
| Sub-Total Soc | ial Housing Program | <u>1</u> | 124,720,813 | 71,790,254 | 13,098,172 | 39,832,388 | 68.1% | | |
| | D | | | | | | | | |
| 2021 | Recreation Program 7102154701 | ASAC - Pickleball Courts | 110,000 | 98,941 | - | 11,059 | 89.9% | E. Morton | Work completed. Third party funding transfer pending from Ancaster Senior Achievement Centre Board prior to project closure. |
| Sub-Total Rec | reation Program | 1 | 110,000 | 98,941 | - | 11,059 | 89.9% | | |
| | | | | | | | | | |
| 2018 | Fire Services Progra | Waterdown Station | 9,424,000 | 45,080 | 33,615 | 9,345,305 | 0.8% | C. MacDonald | Identification of land site through Real Estate/PED ongoing. Public Works project manager assigned and subject matter expert retained. Joint project with Hamilton Police and anticipated construction start 2022. |
| 2019 | 7401941603 | MATC - Facility Upgrades | 250,000 | 192,968 | - | 57,032 | 77.2% | C. MacDonald | Facility upgrades and projects ongoing through Public Works however additional delays due to COVID lockdown with anticipated completion Q1 2022. |
| 2019 | 7401951600 | Annual Equipment Replacement | 1,268,000 | 976,611 | 8,993 | 282,396 | 77.7% | S. Welton | Equipment purchases in process with procurement processes, staggered delivery however ongoing COVID and now global supply chain shortages may delay delivery of equipment further. Anticipated completion Q1 2022. |
| 2020 | 7402051100 | Annual Equipment Replacement | 592,000 | - | 19,414 | 572,586 | 3.3% | S. DeJager | Original approved equipment purchases delayed and/or deferred due to emerging health and safety issue for hearing protection procurement needs within front line apparatus to be completed by Q1 2022 with procurement processes currently being finalized. |
| 2020 | 7402051101 | Annual Vehicle Replacement | 4,305,000 | 512,018 | 4,057,052 | (264,070) | 106.1% | S. Welton | Remaining apparatus contract completion and delivery through to 2022, subject to any further delays in auto industry due to COVID. Final actual costs will be mitigated and/or funded through existing vehicle reserve. |
| 2020 | 7402051102 | Hazmat Foam Response Apparatus | 550,000 | - | - | 550,000 | 0.0% | S. DeJager | Project ongoing with finalized revised specifications and issuance of procurement documents. Anticipated completion Q4 2022, subject to further delays in auto industry due to COVID. |
| 2020 | 7402051103 | Trail Response Apparatus | 150,000 | - | - | 150,000 | 0.0% | S. DeJager | Project ongoing with reissued procurement documents due to lack of bidders. Anticipated completion Q4 2022 subject to further delays in auto industry due to COVID. |
| 2021 | 7402151100 | Annual Equipment Replacement | 1,199,000 | 94,490 | 129,864 | 974,646 | 18.7% | S. Welton | Equipment purchases in process with ongoing delivery. Anticipated completion Q1 2022 due to COVID delays, global supply chain shortages and procurement processes being finalized. |
| 2021 | 7402151102 | SCBA Complete Unit Replacement | 5,440,000 | 4,385,459 | 374,625 | 679,916 | 87.5% | S. DeJager | Project underway with anticipated completion Q2 2022. |
| Sub-Total Fire | Services Program | • | 23,178,000 | 6,206,626 | 4,623,563 | 12,347,811 | 46.7% | | |

Capital Projects Status Report - Tax Supported As of September 30, 2021

| YEAR APPROVED | PROJECT ID | DESCRIPTION | APPROVED BUDGET (\$) | ACTUAL EXPENDITURES (\$) | PO COMMITMENTS (\$) | AVAILABLE BALANCE (\$) d = a - b - c | % COMPLETE e = (b+c) / a | Project Manager | STATUS EXPLANATION as of September 30, 2021 |
|------------------|----------------------|--|-------------------------|-----------------------------|---------------------------|--|--------------------------|------------------------------------|---|
| | | | а | b | С | d | е | | |
| | Paramedic Services | <u>Program</u> | | | 1 | | 1 | T. | 2020 Enhancement completed. 2021 Enhancement will be delayed due to |
| 2019 | 7641951103 | Ambulance Enhancement | 823,000 | 501,718 | 226,225 | 95,057 | 88.4% | C. Eggleton | ambulance chassis availability. Expected project completion Q1 2022. |
| 2020 | 7642041102 | Station 32 Renovation | 300,000 | - | - | 300,000 | 0.0% | C. Eggleton | Funding to be reallocated to a future project regarding leasehold improvements as per discussions with Corporate Facilities. |
| 2020 | 7642051101 | Annual Equipment Replacement | 381,000 | 194,945 | 18,685 | 167,370 | 56.1% | C. Eggleton | Standardization of equipment report approved by Council September 2021. Now in procurement process. Orders to be placed by end of year 2021. Expected projection completion now Q1 2022. Delay due to global supply chain issues. |
| 2021 | 7642151100 | Annual Vehicle Replacement | 2,113,000 | 323,118 | 1,500,097 | 289,785 | 86.3% | C. Eggleton | 11 ambulances ordered and 1 Emergency Response Vehicle. 5 ambulances arrived - all others delayed due to vehicle computer chip shortage worldwide. Expected project completion Q1 2022. |
| 2021 | 7642151101 | Annual Equipment Replacement | 274,000 | 118,491 | 28,085 | 127,424 | 53.5% | C. Eggleton | Project is ongoing. No significant delays expected. Expected project completion Q4 2021. |
| 2021 | 7642151102 | Automated CPR Units | 500,000 | 1 | 499,264 | 736 | | | Standardization of equipment report approved by Council September 2021. Now in procurement process. Expected projection completion now Q1 2022. Delay due to global supply chain issues. |
| Sub-Total T al | ramedic Services Pro | <u> </u> | 4,391,000 | 1,138,273 | 2,272,356 | 980,371 | 77.7% | 4 | |
| | Public Health Servic | es Program | | | | | | | |
| 2012 | 6771241201 | Accommodations - Health Campus | 3,945,000 | 3,332,082 | 50,697 | 562,220 | 85.7% | M. Baird | Budget will increase to \$6.2M due to provincial funding of \$2.256M from Annual Service Plan through Ministry of Health and Long term care received. There will be subsequent increase of \$663K to the budget in the next quarter to recognize the actual sale price of the property at 1447 Upper Ottawa St. Unit 9-19. Revenue actuals will also be adjusted to include sale proceeds on property at 1447 Upper Ottawa St. Unit 9-19 of \$1.9M. In the next quarter the revenue actuals will reflect a total of \$6.9M. |
| | | | | | | | | | A significant portion of the accommodations health campus and relocations have been completed. Final projects expected to cost an additional \$2.2M, project was held up due to COVID and has resumed October 2021. |
| 2020 | 6772051100 | Vaccine Refrigerator Replacement project | 189,000 | 1 | - | 189,000 | 0.0% | M. Baird / M. Lawson | Operations is expecting to be able to purchase fridges within the \$189,000 approved funding amount. |
| 2020 | 6772051101 | Sr Oral Dental Health Bus | 550,000 | 557,474 | - | (7,474) | 101.4% | J. Vickers-Manzin / Kris Gielen | Bus was delivered on March 2 and all costs to complete have been paid as of June 30. Actual revenue expected to be the full cost of \$550,000. Received approval that the costs that were paid after March 31, 2021 funding deadline, will be funded in the next funding cycle. No shortfall expected. |

50,697

20,820,559

3,889,556

91,866,123

4,684,000

168,433,980

743,747

55,747,298

84.1%

66.9%

Total Sub-Public Health Services Program

TOTAL HEALTHY & SAFE COMMUNITIES

Funds from the ERASE Municipal Acquisition and Partnership program are used to fund pilot projects and innovative remediation technologies projects. The commitments include the partial remediation of a park lot of the Freeman

Industrial/Business Park (\$150K) and approximately \$200K for another property. The remainder of the funds are for the financing of the ERASE Study Grant

program and other brownfield initiatives.

City of Hamilton

Capital Projects Status Report - Tax Supported As of September 30, 2021

| YEAR APPROVED | PROJECT ID | DESCRIPTION | APPROVED BUDGET (\$) | ACTUAL EXPENDITURES (\$) | PO COMMITMENTS (\$) | AVAILABLE BALANCE (\$) d = a - b - c | % COMPLETE e = (b+c) / a | Project Manager | STATUS EXPLANATION as of September 30, 2021 |
|------------------|----------------------------------|---|-------------------------|--------------------------|---------------------------|--|--------------------------|-----------------|--|
| | | | a | b | С | d | е | | |
| PLANNING & | ECONOMIC DEVELO | PMENT | | | | | | | |
| | General Manager's | Office | | | | | | | |
| 2010 | 3621054100 | West Harbor Initiatives | 10,904,300 | 11,299,706 | - | (395,406) | 103.6% | C. Phillips | MOU with Aeon Studios remains in-place. Staff to Report back to Council on the status of the MOU & Aeon's Master Plan by the end of Q1 2022. Deficit will be funded from proceeds of sale. |
| 2015 | 8201555100 | Open for Business - City Approval Processes | 234,000 | 139,470 | - | 94,530 | 59.6% | R. Lalli | The works to prepare a partnership agreement between PED and PW on Capacity Allocation is still ongoing and has seen some slight delays due to working from home and getting the required parties altogether for discussions. We still anticipate having an agreement completed by year end. |
| 2017 | 4411756700 | 57 Discovery-Leasehold buyback | 3,067,750 | 3,072,028 | - | (4,278) | 100.1% | C. Phillips | On-going activities include annual lease payment to HWT & regular building operations & maintenance. Approved Council direction to Report back on a long term strategy for the building & short-term lease options. Preliminary Report back expected by end of 2021. Timing of final Council determination has not been determined. Deficit to be funded by long-term funding sources or proceeds of by sale or lease of the building and lands. |
| 2018 | 4411806107 | Pier 8 Land Sales & Legal Exp | - | 1,419,609 | 72,255 | (1,491,864) | N/A | C. Phillips | On-going activities related to the LPAT Settlement. Applications for Removal of Zoning "Holding" Provision & OPA for Pier 8 Block-16 to be submitted by end of 2021 & Council Reports by mid-2022. Deficit will be funded by the proceeds of sale of Pier 8 development-blocks. |
| Sub-Total Ger | neral Manager's Offic | <u>ee</u> | 14,206,050 | 15,930,813 | 72,255 | -1,797,017 | 112.6% | | |
| | Economic Developn | nent Division | | | | | | | |
| | | | | | | | | | |
| 2015 | Economic Developme 3621555700 | 2015-2019 Econ Dev Strategy | 75,000 | 72,000 | - | 3,000 | 96.0% | N. Schleehahn | The Marketing Strategy was developed in house with input from staff and working groups. The new Invest in Hamilton website completed and launched in Q2-2019. Minor website changes are ongoing. The remaining funding will be spent on the website changes as well as branding/marketing. |
| 2017 | 3621708900 | Annual Ec Development Initiatives | 3,833,000 | 841,241 | 123,504 | 2,868,256 | 25.2% | N. Schleehahn | Several studies including the Bayfront Strategy document, Commercial Retail Assessment Study, as well as strategic sector studies related to Advanced Manufacturing and Foreign Direct Investment which had been delayed in 2020 are being continued/initiated in 2021. Commitments for recommendations forthcoming from the Mayor's Task Force to support small businesses approved at GIC December 9th have been initiated. Some have been completed/paid out. The remaining funds will be used to support initiatives arising out of the 2021 Ec. Dev Action Plan as well as additional recommendations relating to supporting economic recovery arising from the Mayor's Task Force. |

4,830

804,133

17.4%

24.7%

J. Lam

Sub-Total Economic Development Program 4,881,600 1,077,878 128,333 3,675,389

973,600

164,637

2017

3621755102

Brownfield Pilot Project

| YEAR APPROVED | PROJECT ID | DESCRIPTION | APPROVED BUDGET (\$) | ACTUAL EXPENDITURES (\$) | PO COMMITMENTS (\$) | AVAILABLE BALANCE (\$) d = a - b - c | % COMPLETE e = (b+c) / a | Project Manager | STATUS EXPLANATION as of September 30, 2021 |
|------------------|---------------|-------------------------------------|-------------------------|-----------------------------|---------------------------|--|--------------------------|-----------------|---|
| | | | а | b | С | d | е | | |
| | Urban Renewal | | | | ī | T | 1 | | |
| 2016 | 8201603100 | Barton Kenilworth Corridor Study | 287,000 | 149,267 | - | 137,733 | 52.0% | J. Lam | The funds are fully committed. The funds were for implementation of components of the Barton Kenilworth Study (received by Council September 10, 2014). The remaining funds are for applications received under the Barton/Kenilworth Commercial Corridor Building Improvement Grant program. Applicants for the Barton/Kenilworth Commercial Corridor Building Improvement Grant program financial incentive will have one year from the date of the general manager's approval to complete the work. Applicants may request a one-year extension. 44 applications have been received. 7 will be paid from this project and the remainder from 8201703700 (Barton Kenilworth Grant Building). 5 applications have been paid from this project to date. |
| 2016 | 8201603510 | 2016 Commercial Prop Improve Grant | 554,000 | 530,934 | - | 23,066 | 95.8% | J. Lam | The funds are fully committed. The program provides property owners and authorized tenants matching funds to upgrade the facades of commercial buildings. A total of 74 applications were received. |
| 2016 | 8201603610 | 2016 Com Prop Improve Grant BIA | 1,305,600 | 1,098,845 | - | 206,755 | 84.2% | J. Lam | The funds are fully committed. The Business Improvement Area Commercial Improvement Grant program offers a matching grant for façade improvements. 176 applications were received. |
| 2016 | 8201641800 | Annual Heritage Prop Improve Grants | 2,129,700 | 959,245 | - | 1,170,455 | 45.0% | J. Lam | The program offers grants towards the preservation of heritage features and structural/stability work required on designated properties. The results of the five-year review resulted in extending this program to all the commercial corridors identified in the Community Improvement Project Area. 3 applications were received in 2019. 12 applications were received in 2020. Four applications have been received in 2021 thus far. |
| 2016 | 8201655802 | 2016 Comprehensive Way Finding | 407,000 | 100,689 | 54,032 | 252,279 | 38.0% | J. Lam | The design of the poles for the municipal parking lot signs and pedestrian directional signs are being assessed. Plans for phase 2 vehicular signage will need to be revised due to Burlington Street construction. Further refinements to the design will follow the completion of the Parking Master Plan. |
| 2017 | 8201703100 | Office Tenancy Asst Program | 260,170 | 22,093 | - | 238,077 | 8.5% | J. Lam | Funds are for interest costs associated with leasehold improvement loans currently outstanding, to fund loan applications anticipated to be received over the upcoming year as well as to market the program. Twenty-one applications have been received, 12 loans - including 2 forgivable loans approved, 2 loans were paid off in full earlier in the year. 3 loans are being repaid. One application has been received in 2021. An increase in applications is anticipated. |
| 2017 | 8201703201 | Education Campuses Downtown | 488,500 | 38,505 | - | 449,995 | 7.9% | J. Lam | The funding is fully committed. August 10, 2015 Council approved a forgivable loan in the amount of \$38,505 for McMaster University for their office space at 245 James St. North. The parameters to forgive the loan have been met. July 8, 2016 Council approved a forgivable loan in the amount of \$450K to Hamilton Health Sciences (HHS) for new office space on King St. W. contingent on HHS occupying the space until at least October 31, 2021. The loan has been advanced to HHS. |
| 2017 | 8201703602 | Olde Stoney Creek Urban Design Plan | 3,346,075 | 2,961,655 | 21,261 | 363,159 | 89.1% | J. Lam | A PO had been set up for the vendor to fabricate, supply and install metal BIA entry feature including design fabrication and installation of BIA aluminum sign and banner support, construct concrete foundation, restore and protect planting bed and irrigation system. BIA entry feature construction complete. BIA working on future banner project. |

| YEAR APPROVED | PROJECT ID | DESCRIPTION | APPROVED BUDGET (\$) | ACTUAL EXPENDITURES (\$) | PO COMMITMENTS (\$) | AVAILABLE BALANCE (\$) d = a - b - c | e = (b+c) / a | Project Manager | STATUS EXPLANATION as of September 30, 2021 |
|------------------|---------------|-----------------------------------|-------------------------|-----------------------------|---------------------------|--|---------------|-----------------|---|
| | | | a | b | С | d | е | | |
| 2017 | 8201703620 | Gore Building Improvement Grant | 358,080 | 108,080 | - | 250,000 | 30.2% | J. Lam | The funding is committed. On January 22, 2020 Council approved maintaining an extension on five commitments conditional on submission of their building permit by July 31, 2020 and additional documentation by July 31, 2020. Those parameters were met. The applicants will have two years from the date of approval of their application in which to complete the work. Funding is expected to be expended by Q2-2023. \$100,000 of this commitment will go toward the new CVA program. |
| 2017 | 8201703700 | Barton Kenilworth Grant Building | 2,325,000 | 674,588 | - | 1,650,412 | 29.0% | J. Lam | The Barton/Kenilworth Commercial Corridor Building Grant program offers matching grants for commercial, multi-residential and institutional uses. The program supports the Barton and Kenilworth Commercial Corridors final recommendations report received by city Council at its meeting held September 10, 2014. Five applications were received in 2020. Four applications have been received thus far in 2021. The Barton and Kenilworth Planning and Building Fees Rebate program offers a |
| 2017 | 8201703701 | Barton & Kenilworth Rebate | 520,000 | 2,774 | - | 517,226 | 0.5% | J. Lam | The Barton and Kenilworth Planning and Building Fees Rebate program offers a rebate for certain planning and building applications issued. Rebates are paid following completion of work. Thus far 11 applications have been received; 5 applications paid out. On July 13, 2018 Council approved the use of \$100K from this capital project to enable the processing of some Heritage Property Grant applications, if required. One application has been received thus far in 2021 |
| 2017 | 8201703703 | Annual Com Prop Improve Grant BIA | 2,105,000 | 615,655 | - | 1,489,345 | 29.2% | J. Lam | The Business Improvement Area Commercial Improvement Grant program offers a matching grant for façade improvements, limited internal improvements as well as assisting in creating a barrier-free and accessible environment. Applicants have two years to complete the work. 22 applications were received in 2019. 27 applications were received in 2020. Seventeen applications have been received thus far in 2021. |
| 2017 | 8201703704 | Annual Com Prop Improve Grant | 1,620,000 | 124,855 | - | 1,495,145 | 7.7% | J. Lam | The Commercial Property Improvement Grant program offers a matching grant for façade improvements, limited internal improvements as well as assisting in creating a barrier-free and accessible environment. The program is offered within Downtown Hamilton, Community Downtowns, the Mount Hope/Airport Gateway and the Commercial Corridors as identified in the Downtown and Community Renewal Community Improvement Plan. Applicants have two years to complete the work. 28 applications were received in 2017. 52 applications were received in 2018. 23 applications were received in 2019. 17 applications were received in 2020. Fourteen applications have been received thus far in 2021. |
| 2017 | 8201703706 | Annual Com Downtowns & BIA | 1,921,400 | 738,805 | 11,892 | 1,170,703 | 39.1% | J. Lam | Comprehensive wayfinding - pedestrian kiosk portion of wayfinding complete. Design of poles for municipal parking lot signs and directional signs being assessed. Revisions to Phase 2 vehicular signage required. Design refinements to follow completion of Parking Master Plan. Funding for banners, commercial market assessments, miscellaneous improvements and upgrades in Community Downtowns and BIAs, BIA Branding, digital mapping, website enhancement. Locke Street Gateway to be run as a public art process. |
| 2017 | 8201703707 | King St W Bus Imprv Area Gateway | 12,450 | - | - | 12,450 | 0.0% | J. Lam | This project had been delayed by the LRT. Discussions are being undertaken with BIA to determine feasibility of the gateway work. |
| 2017 | 8201703708 | Main St W Bus Imprv Area Gateway | 150,000 | - | - | 150,000 | 0.0% | J. Lam | Discussions are being undertaken with BIA to determine feasibility of the gateway work. |
| 2017 | 8201703900 | 2017 Dwntn West Harbor Remediate | 103,200 | 6,529 | - | 96,671 | 6.3% | J. Lam | This project is to fund interest associated with the Downtown West Harbor Remediation loans. Loans approved subsequent to the CIP review in 2017 are interest free rather than low interest loans. Two loans have been fully advanced under this program. An increase in demand for this project is expected. |

| YEAR APPROVED | PROJECT ID | DESCRIPTION | APPROVED BUDGET (\$) | ACTUAL EXPENDITURES (\$) | PO COMMITMENTS (\$) | AVAILABLE BALANCE (\$) d = a - b - c | % COMPLETE e = (b+c) / a | Project Manager | STATUS EXPLANATION as of September 30, 2021 |
|------------------|---------------------|---------------------------------|-------------------------|-----------------------------|---------------------------|--|--------------------------|-----------------|--|
| | | | а | b | С | d | е | | |
| 2017 | 8201755100 | 2017 Inter Village BIA Gateway | 36,000 | - | - | 36,000 | 0.0% | J. Lam | Discussions are being undertaken with BIA to determine feasibility of the gateway work pending LRT design. |
| 2020 | 8202003000 | Community Heritage Fund Loan | 60,000 | - | - | 60,000 | 0.0% | J. Lam | This project is to fund interest costs related to Community Heritage Fund Loans. Fewer than anticipated loan applications have been resulting in less than anticipated interest expenditures. |
| 2021 | 8202203205 | Commercial Vacancy Asst Prgrm | 100,000 | - | - | 100,000 | 0.0% | J. Lam | Approved by Council (Sept 29, 2021, PED21035(a)) the program came into effect October 22, 2021). This two-year Program is to minimize potential commercial vacancies arising during, and/or in the immediate recovery from, the COVID-19 pandemic. It provides financial assistance in the form of a Grant to new permanent or 'pop-up' commercial tenants of a presently vacant at, or below grade, commercial space to make permanent interior improvements for the purposes of improving the attractiveness and usability of the space for the intended commercial use. The program will be available within various CIPAs as defined through the Revitalizing Hamilton's Commercial Districts Community Improvement Project Area (RHCD CIPA) By-law. |
| | Sub-Total Urban Rei | newal | 18,089,175 | 8,132,520 | 87,185 | 9,869,470 | 45.4% | | · |
| Sub-Total Eco | onomic Developmen | nt Division | 22,970,775 | 9,210,398 | 215,518 | 13,544,859 | 41.0% | | |
| | Growth Manageme | nt Division | | | | | | • | |
| | | | | | | | | | |
| | Growth Managemen | t General | | | | | | | Phase 2 of the AMANDA project has been broken down into smaller parts 2A & |
| 2014 | 8121457600 | AMANDA Implementation | 1,816,272 | 1,395,094 | 17,540 | 403,638 | 77.8% | R. Lalli | 2B in order to achieve significant milestones each year. Work on Phase 2 A well underway and is expected to be completed by the fall of 2022. Also, we have undertaken and evaluation of the existing Amanda Portal and have engaged a consultant to create an SOW to explore other portal options. |
| 2015 | 8121555100 | Review Site Alteration By-Law | 149,629 | - | - | 149,629 | 0.0% | C. Ammendolia | Review pushed off to a later date. |
| | Sub-Total Growth M | anagement General | 1,965,901 | 1,395,094 | 17,540 | 553,267 | 71.9% | | |
| | Industrial Lands | | | | | | | | |
| 2003 | 3620374100 | SC-Strm Drainage Watercourse 7 | 5,226,000 | 5,097,578 | - | 128,422 | 97.5% | T. Sergi | Project (C15-37-18 (HSW)) is complete. Appropriate some funding from 3620407101 to address the deficit from missing revenue. |
| 2004 | 3620407101 | SC Industrial Pk-Infrastructure | 3,867,000 | 2,406,900 | 92 | 1,460,008 | 62.2% | T. Sergi | Use funds from this account to address deficit in 3620374100. Remaining available funds to be used for additional infrastructure; e.g. Arvin Avenue extension. |
| 2005 | 3620504502 | Airport Lands Expansion | 17,307,000 | 17,002,847 | - | 304,153 | 98.2% | T. Sergi | Council suspended until funding source is recognized. |
| 2006 | 3620604501 | Update Fed Zoning Regulations | 165,640 | 104,930 | 67,856 | (7,147) | 104.3% | T. Sergi | Substantially complete. To be closed in future closing report. |
| 2007 | 3620707001 | RHBP-Dartnall Road Watermain | 1,840,000 | 552,319 | - | 1,287,681 | 30.0% | T. Sergi | Functional design underway by PW. |
| 2007 | 3620707002 | RHBP-Dartnall Rd San Sewer | 2,205,000 | - | - | 2,205,000 | 0.0% | T. Sergi | Functional design underway by PW. |
| 2007 | 3620707003 | RHBP-Dartnall Road Extension | 6,600,000 | 2,287,345 | - | 4,312,655 | 34.7% | T. Sergi | Functional design underway including updates to Class background material. |
| 2007 | 3620707005 | RHBP - Twenty Road | 5,870,000 | 2,975,795 | - | 2,894,205 | 50.7% | T. Sergi | Urbanization of Twenty Road (Nebo Road to west limit of RHBP) constructed with Nebo Trail Subdivision and surface asphalt to be placed at a later date. Deficit will be offset by land sales. E.g. recent sale of 863 Nebo Road. |

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|------------------|-------------------------|------------------------------------|-------------------------|--------------------------|---------------------------|--|--------------------------|-----------------|---|
| | | | а | b | С | d | е | | |
| 2007 | 3620707690 | Red Hill Business Park | 4,197,500 | 4,536,795 | - | (339,295) | 108.1% | T. Sergi | Project costs to be finalized and account closed. |
| 2015 | 3621507501 | Cormorant Road Extension | 8,665,000 | 5,369,449 | 2,834 | 3,292,717 | 62.0% | T. Sergi | Construction complete, road open to public - Valery Business Park. Still waiting on lighting installation, then for final cost submissions. Expect project to be closed following assumption in 1-2yrs. Funds are for ERASE study grant applications that will be paid out upon |
| 2017 | 3621708002 | Annual Brownfield Development | 1,581,000 | 782,707 | 4,018 | 794,276 | 49.8% | J. Lam | completion of their ESA study grant applications that will be paid out upon completion of their ESA studies. 247 applications have been received to date, 165 applications paid out. Increased program demand is anticipated. Additional funds will be required to meet that demand. 23 applications were received in 2020. Nine applications have been received to date in 2021. |
| | Sub-Total Industrial La | ands | 57,524,140 | 41,116,667 | 74,799 | 16,332,674 | 71.6% | | |
| | Subdivision Programs | | | | | | | | |
| 2008 | 4140846106 | Parkside Hills - Phase 1A | 603,300 | 665,689 | - | (62,389) | 110.3% | T. Sergi | Works complete. Developer to submit request for payment (holdback). Will Appropriate funds from Project ID 4140946100 (2009 City Share of Servicing Costs) to cover any deficits remaining in the project. |
| 2009 | 4140946100 | 2009-City Share of Servicing Costs | 578,274 | 362,917 | - | 215,357 | 62.8% | T. Sergi | Funds used to pay the City's share of costs under subdivision agreements as they are identified. Consider closing upon review of potential outstanding commitments. |
| 2009 | 4140946103 | 183 Longwood Road South | 652,479 | 96,908 | - | 555,571 | 14.9% | T. Sergi | Works incomplete (surface asphalt), developer to submit request for payment upon completion. |
| 2009 | 4140946107 | Fairgrounds East - Phase 1 | 683,000 | 643,382 | - | 39,618 | 94.2% | T. Sergi | Developer to submit request for payment. |
| 2010 | 4141046102 | Ancaster Meadows - Phase 1 | 914,500 | 858,378 | - | 56,122 | 93.9% | T. Sergi | Developer to submit request for payment upon completion. |
| 2010 | 4141046107 | 510 Dundas St E MDA-09-134 | 24,000 | - | - | 24,000 | 0.0% | T. Sergi | Developer to submit request for payment upon completion. |
| 2010 | 4141046108 | Meadowlands of Ancaster - Ph 9 | 213,614 | 214,436 | - | (821) | 100.4% | T. Sergi | Developer to submit request for payment upon completion. City Share of Servicing Costs to cover any deficits remaining in the project. |
| 2011 | 4141146104 | Silverwood Homes Subdivision | 631,500 | 602,821 | - | 28,679 | 95.5% | T. Sergi | Developer to submit request for payment upon completion. |
| 2012 | 4141246100 | 2012 City Share of Servicing Costs | 349,854 | - | - | 349,854 | 0.0% | T. Sergi | Funds used to pay the City's share of costs under subdivision agreements as they are identified. Consider closing upon review of potential outstanding commitments. |
| 2012 | 4141246106 | Waterdown Bay - Phase 1A | 1,125,000 | 1,061,933 | - | 63,067 | 94.4% | T. Sergi | Developer to submit request for payment upon completion. |
| 2012 | 4141246109 | Kaleidoscope - Phase 1 | 241,000 | 207,959 | - | 33,041 | 86.3% | T. Sergi | Developer to submit request for payment upon completion. |
| 2012 | 4141246110 | Summit Park Ph 7 Internal Works | 312,000 | 280,374 | - | 31,626 | 89.9% | T. Sergi | Developer to submit request for payment upon completion. |
| 2013 | 4141346100 | 2013 City Share of Servicing Costs | 1,692,815 | - | - | 1,692,815 | 0.0% | T. Sergi | Funds used to pay the City's share of costs under subdivision agreements as they are identified. Consider closing upon review of potential outstanding commitments. |
| 2013 | 4141346101 | Limestone Manor Ancaster | 60,000 | 49,864 | - | 10,136 | 83.1% | T. Sergi | Developer to submit request for payment upon completion. |
| 2013 | 4141346104 | Green Millen Shore Estates | 8,000,000 | 6,392,835 | 255,754 | 1,351,411 | 83.1% | T. Sergi | Developer to submit request for payment upon completion. |
| 2013 | 4141346105 | Victory Ridge Phase 1 | 282,000 | 281,060 | - | 940 | 99.7% | T. Sergi | Developer to submit request for payment upon completion. |
| 2014 | 4141446100 | 2014 City Share of Servicing Costs | 1,294,000 | - | - | 1,294,000 | 0.0% | T. Sergi | Funds used to pay the City's share of costs under subdivision agreements as they are identified. Consider closing upon review of potential outstanding commitments. |
| 2014 | 4141446102 | Summerlea West Phase 4 | 1,431,480 | 1,496,201 | - | (64,721) | 104.5% | T. Sergi | Developer to submit request for payment upon completion. Will Appropriate funds from Project ID 4141446100 (2014 City Share of Servicing Costs) to cover any deficits remaining in the project. |

| YEAR APPROVED | PROJECT ID | DESCRIPTION | APPROVED BUDGET (\$) | ACTUAL EXPENDITURES (\$) | PO COMMITMENTS (\$) | AVAILABLE BALANCE (\$) d = a - b - c | % COMPLETE e = (b+c) / a | Project Manager | STATUS EXPLANATION as of September 30, 2021 |
|------------------|---------------|------------------------------------|-------------------------|--------------------------|---------------------------|--|--------------------------------|-----------------|---|
| | | | a | b | C | d | e | | |
| 2014 | 4141446103 | MC2 Homes Phase 3 | 60,000 | 40,494 | - | 19,506 | 67.5% | T. Sergi | Developer to submit request for payment upon completion. |
| 2014 | 4141446105 | Heritage Commons | 85,000 | 80,566 | - | 4,434 | 94.8% | T. Sergi | Developer to submit request for payment upon completion. |
| 2015 | 4141546100 | 2015 City Share of Servicing Costs | 2,256,500 | - | - | 2,256,500 | 0.0% | T. Sergi | Funds used to pay the City's share of costs under subdivision agreements as they are identified. Consider closing upon review of potential outstanding commitments. |
| 2015 | 4141546101 | The Crossings | 116,000 | 96,569 | - | 19,431 | 83.2% | T. Sergi | Developer to submit request for payment upon completion. |
| 2015 | 4141546104 | Ancaster Glen- Phase 2 | 474,500 | 470,253 | - | 4,247 | 99.1% | T. Sergi | Developer to submit request for payment upon completion. |
| 2016 | 4141646101 | MC2 Homes Phase 2 | 256,040 | 535,463 | - | (279,423) | 209.1% | T. Sergi | Developer to submit request for payment upon completion. City Share of Servicing Costs surplus to cover any deficits remaining in the project. |
| 2016 | 4141646102 | Ancaster Woodlands Subdivision | 153,900 | 156,670 | - | (2,770) | 101.8% | T. Sergi | Developer to submit request for payment upon completion. City Share of Servicing Costs surplus to cover any deficits remaining in the project. |
| 2016 | 4141646103 | Ancaster Meadows Phase 2 | 172,100 | - | - | 172,100 | 0.0% | T. Sergi | Developer to submit request for payment upon completion. |
| 2016 | 4141646106 | Winona Crossing | 14,967 | 15,141 | - | (174) | 101.2% | T. Sergi | Developer to submit request for payment upon completion. City Share of Servicing Costs surplus to cover any deficits remaining in the project. |
| 2016 | 4141646107 | Fairground West | 399,100 | 405,686 | - | (6,586) | 101.7% | T. Sergi | Developer to submit request for payment upon completion. City Share of Servicing Costs surplus to cover any deficits remaining in the project. |
| 2017 | 4141746100 | 2017-City Share of Servicing Costs | 1,207,895 | - | - | 1,207,895 | 0.0% | T. Sergi | Funds used to pay the City's share of costs under subdivision agreements as they are identified. Consider closing upon review of potential outstanding commitments. |
| 2017 | 4141746105 | Victory Phase 5A SWMP | 105,250 | 74,904 | - | 30,346 | 71.2% | T. Sergi | Developer to submit request for payment upon completion. |
| 2017 | 4141746106 | Foothills of Winona Ph2 | 207,702 | 160,775 | - | 46,927 | 77.4% | T. Sergi | Developer to submit request for payment upon completion. |
| 2017 | 4141746107 | Red Hill Phase 1 and 2 | 1,864,493 | 1,748,387 | - | 116,106 | 93.8% | T. Sergi | Developer to submit request for payment upon completion. |
| 2018 | 4141846100 | 2018-City Share of Servicing Costs | 125,311 | - | - | 125,311 | 0.0% | T. Sergi | Funds used to pay the City's share of costs under subdivision agreements as they are identified. Consider closing upon review of potential outstanding commitments. |
| 2018 | 4141846101 | Flamborough Power Centre North | 977,380 | 840,025 | - | 137,355 | 85.9% | T. Sergi | Developer to submit request for payment upon completion. |
| 2018 | 4141846102 | Caterini Subdivision-Phase 1 | 473,437 | 389,041 | - | 84,396 | 82.2% | T. Sergi | Developer to submit request for payment upon completion. |
| 2018 | 4141846103 | 198 First Road West-Phase 1 | 1,315,228 | - | - | 1,315,228 | 0.0% | T. Sergi | Developer to submit request for payment upon completion. |
| 2018 | 4141846104 | Orlick Aeropark Ph 1 Watermain | 78,645 | 80,029 | - | (1,384) | 101.8% | T. Sergi | Developer to submit request for payment upon completion. Will Appropriate funds from Project ID 4141846100 (2018 City Share of Servicing Costs) to cover any deficits remaining in the project. |
| 2018 | 4141846110 | Summit Park Ph 10 | 2,293,830 | 2,188,370 | - | 105,460 | 95.4% | T. Sergi | Developer to submit request for payment upon completion. |
| 2019 | 4141946100 | 2019-City Share of Servicing Costs | 1,616,076 | - | - | 1,616,076 | 0.0% | T. Sergi | Funds used to pay the City's share of costs under subdivision agreements as they are identified. Consider closing upon review of potential outstanding commitments. |
| 2019 | 4141946101 | Waterdown Bay Phase 3 | 353,566 | - | - | 353,566 | 0.0% | T. Sergi | Project is currently in construction. |
| 2019 | 4141946102 | Central Park | 628,370 | 510,520 | - | 117,850 | 81.2% | T. Sergi | Project is currently in construction. |
| 2019 | 4141946103 | Red Hill Phase 3 & 4 | 392,940 | 327,284 | - | 65,656 | 83.3% | T. Sergi | Project is currently in construction. |

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|------------------|-----------------------|---------------------------------|-------------------------|--------------------------|---------------------------|--|--------------------------|-------------------------|--|
| | | T | a | b | С | d | е | | |
| 2019 | 4141946104 | Balsam Estate | 9,048 | - | - | 9,048 | 0.0% | T. Sergi | Project is currently in construction. |
| 2020 | 4142046101 | Upper Sherman Ext | 551,312 | 496,002 | - | 55,309 | 90.0% | T. Sergi | Project is complete; constructed by developer for Nora Francis HS. Leave open until costs finalized. |
| 2020 | 4142046102 | Waterdown Bay - Phase 2 | 1,149,707 | - | - | 1,149,707 | 0.0% | T. Sergi | Construction complete, developer to submit request for payment upon finalization of DC Appeals. |
| 2020 | 4142046104 | 555 Sanatorium Road Dev | 30,049 | 27,044 | - | 3,005 | 90.0% | T. Sergi | Developer to submit request for payment upon completion. |
| 2021 | 4142146100 | City Share of Servicing Costs | 1,126,371 | - | - | 1,126,371 | 0.0% | T. Sergi | Funds used to pay the City's share of costs under subdivision agreements as they are identified. |
| 2021 | 4142146101 | 630 Trinity City Share | 98,140 | 88,379 | - | 9,761 | 90.1% | G. Norman | Project is currently in construction. |
| 2021 | 4142146102 | Waterdown Bay Ph3 City Share | 4,059,587 | - | - | 4,059,587 | 0.0% | G. Norman | Project is currently in construction. |
| | Sub-Total Subdivision | Program | 41,741,259 | 21,946,359 | 255,754.00 | 19,539,145 | 53.2% | | |
| | Roads Development F | Program | | | | | | | 1 |
| 2006 | 4030680680 | Springbrook Ave Urbanization | 1,511,510 | 508,483 | - | 1,003,027 | 33.6% | T. Sergi / G. Norman | Portion of Springbrook Avenue has been secured under a development application (Springbrook Meadows Phase 2, 25T200510) and project is under construction - Reagan to north limit. |
| 2007 | 4030780741 | Binbrook Rd Roundabout | 450,000 | 691,648 | - | (241,648) | 153.7% | T. Sergi / G. Norman | Roundabout constructed, account to be closed pending final accounting. |
| 2007 | 4030780746 | Binbrook Community Core Improv | 1,046,570 | 106,485 | - | 940,085 | 10.2% | T. Sergi / G. Norman | Working in conjunction with project ID 4031280289 (RR 56-Binbrook Rd to Cemetery). |
| 2008 | 4030880855 | Dartnall - Rymal to Dickenson | 6,507,820 | 2,819,620 | - | 3,688,200 | 43.3% | S. Jacob / G. Norman | The project is currently in Class EA stage. |
| 2009 | 4030980978 | Growth Related Studies | 200,000 | 123,632 | 76,733 | (365) | 100.2% | T. Sergi / G. Norman | C3-10-17 still on-going. Process on checking invoices with PO commitments. |
| 2010 | 4031055057 | Airport Employment-PH 3&4 EA | 700,000 | 54,276 | - | 645,724 | 7.8% | T. Sergi / G. Norman | Implementation strategy complete. Surplus to be used to fund expanded scope of AEGD TMP Update. |
| 2010 | 4031080095 | Mid Arterial-Mtn Brow-Dundas | 3,880,850 | 10,876 | - | 3,869,974 | 0.3% | T. Sergi / G. Norman | Portion of road (Burke Street) constructed under Waterdown Bay Phase 1. Balance of road is complete to binder to Flanders. TO be completed in conjunction with 4031280288 Mtn Brow Road in 2022. |
| 2011 | 4031180180 | Highland- Mt Albion-Pritchard | 2,140,000 | 1,605,969 | - | 534,031 | 75.0% | T. Sergi / G. Norman | Section from Upper Mount Albion to URHVP has been urbanized by developer (Central Park). Surface asphalt and restoration to be completed. Portion from URHVP to Pritchard was tendered (C15-38-18 (PED)) and construction is complete. |
| 2011 | 4031180195 | Green Mt-First to Centennial | 1,770,000 | 1,609,022 | - | 160,978 | 90.9% | T. Sergi / G. Norman | Road urbanized by developer (Red Hill Phase 1 & 2). Surface asphalt still to be placed. Project working in conjunction with project IDs (Water Works) 5141180195 (Green Mtn-First W to Up Cent), and (Storm Sewer) 5181580596 (Green Mtn-Morrisey-First Rd W). |
| 2011 | 4031180583 | Upper Mount Albion Urbanization | 134,000 | 34,623 | - | 99,377 | 25.8% | T. Sergi / G. Norman | Road urbanized by developer (Central Park). Road complete to binder, surface asphalt to be placed at a later time. Project working in conjunction with project ID 5141380370 (Upper Mount Albion-Highland). |
| 2012 | 4031280288 | Mountain Brow Rd-Waterdown | 5,110,000 | 1,799,157 | 133,557 | 3,177,286 | 37.8% | T. Sergi / G. Norman | Road urbanization intended in conjunction with the Waterdown Bay Phase 2 development. Construction to proceed in 2022, subject to land acquisition being finalized. |
| 2012 | 4031280289 | RR 56-Binbrook Rd to Cemetery | 3,200,000 | 3,655,015 | - | (455,015) | 114.2% | T. Sergi / G. Norman | Project is complete. Project working in conjunction with project ID 4030780746 (Binbrook Community Core Improve). |
| 2012 | 4031280294 | Hwy 5 & 6 Interchg EA & Improv | 10,770,000 | 13,556 | - | 10,756,444 | 0.1% | T. Sergi / G. Norman | MTO project - funds represent City's share per Cost Sharing Agreement. MTO has acquired land on a willing seller basis; however, project is not in their capital plan - discuss merits of keeping project open with senior staff (include Finance). |

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|------------------|---------------|-------------------------------------|-------------------------|-----------------------------|---------------------------|--|--------------------------|-------------------------|--|
| | | | a | b | С | d | е | | |
| 2013 | 4031380360 | Waterdown-Burlington Rd Upgrade | 14,730,000 | 14,678,838 | 24,511 | 26,651 | 99.8% | T. Sergi / G. Norman | City of Burlington project cost shared per the Financial Agreement. Project currently in detailed design phase. Utility relocation has started. |
| 2013 | 4031380377 | Arvin - McNeilly to 350m West | 690,000 | 589,860 | 6,136 | 94,005 | 86.4% | T. Sergi / G. Norman | Complete - Close once commitments are paid/cleared. |
| 2013 | 4031380383 | RR 56 - Southbrook to Binbrook | 2,600,000 | 2,630,711 | - | (30,711) | 101.2% | T. Sergi / G. Norman | Project is complete. Project working in conjunction with project ID 4030780746 (Binbrook Community Core Improve). |
| 2013 | 4031380384 | Highland - Upper Mount Albion | 1,110,000 | 677,503 | - | 432,497 | 61.0% | T. Sergi / G. Norman | Road urbanized by developer (Central Park). Road completed to binder, surface still to be placed at a later time. Project working in conjunction with project IDs 5181380390 (Highland-Upper Mount Albion), 5161180184 (Highland-Winterberry-Mt Albion). |
| 2013 | 4031380386 | Parkside Drive Urbanization | 6,865,000 | 6,862,123 | - | 2,877 | 100.0% | T. Sergi / G. Norman | Project is complete. Final costs being reviewed. |
| 2013 | 4031380387 | Roundabout@Isaac Brock & First | 672,400 | 690,587 | - | (18,187) | 102.7% | T. Sergi / G. Norman | Lands acquired at 194 First Road West for the connection of Lormont Boulevard with First Road West, pursuant to the Heritage Green Secondary Plan (West Mountain Area). House has been demolished. Road will be constructed by Developer; timing to be reviewed. Need to find funding source to address the deficit. |
| 2013 | 4031380389 | North-South Rd EA (connection) | 130,000 | - | - | 130,000 | 0.0% | T. Sergi / G. Norman | Environmental Assessment subject to recommendations of Waterdown TMP and MCR / GRIDs2. |
| 2013 | 4031380391 | North Service Road Green Road | 200,000 | 96,352 | - | 103,648 | 48.2% | T. Sergi / G. Norman | To be constructed by developer in conjunction with Green Millen Shores subdivision. Project working in conjunction with project ID 4031380392 (North Service Road Millen Road). Review project need vis a vis development approval conditions. |
| 2013 | 4031380392 | North Service Road Millen Road | 200,000 | 93,797 | - | 106,203 | 46.9% | T. Sergi / G. Norman | To be constructed by developer in conjunction with Green Millen Shores subdivision. Project working in conjunction with project ID 4031380392 (North Service Road Millen Road). Review project need vis a vis development approval conditions. |
| 2014 | 4031480481 | Barton Street Improvements | 440,000 | 331,126 | 26,240 | 82,635 | 81.2% | T. Sergi / G. Norman | Class Environmental Assessment currently in progress (C3-10-17). |
| 2014 | 4031480485 | Glover Road Cul-de-Sac | 665,000 | 558,860 | - | 106,140 | 84.0% | T. Sergi / G. Norman | Project (Contract C15-39-18 (PED)) is complete. Keep open until land acquisition from ML is finalized (resides with RE). |
| 2015 | 4031580585 | Twenty Rd Extension Sched C EA | 320,000 | 287,840 | - | 32,160 | 90.0% | T. Sergi / G. Norman | Class Environmental Assessment currently in progress (C3-01-16). |
| 2015 | 4031580587 | Fifty Road Environmental Assessment | 220,000 | 183,102 | - | 36,898 | 83.2% | T. Sergi / G. Norman | Class Environmental Assessment currently in progress (C3-10-17). |
| 2015 | 4031580588 | Gorden Dean Avenue | 100,000 | 60,010 | - | 39,990 | 60.0% | T. Sergi / G. Norman | Project complete. Close following 2022 CCRs. |
| 2015 | 4031580594 | First Rd W - Green Mtn to Mud | 5,810,000 | 2,243,087 | - | 3,566,913 | 38.6% | T. Sergi / G. Norman | Under construction (Red Hill Phases 3 & 4) in conjunction with storm sewer (5181580594 First Rd W-Green Mtn to Mud). |
| 2016 | 4031680684 | Up Mt Albion-Stone Ch to Rymal | 2,750,000 | 2,798,437 | - | (48,437) | 101.8% | T. Sergi / G. Norman | Project is substantially complete to binder asphalt (Central Park). Restoration and surface asphalt to be completed. Project working in conjunction with project ID 5161680684 (Up Mnt. Albion-Stone - Highland). |
| 2017 | 4031780582 | 2017 Development Rd Urbanization | 744,557 | 211,741 | - | 532,816 | 28.4% | T. Sergi / G. Norman | Monies are allocated to specific road projects as development proceeds. |
| 2017 | 4031780781 | Hwy 8 Improvements Class EA | 720,000 | 531,227 | 163,778 | 24,995 | 96.5% | T. Sergi / G. Norman | Class Environmental Assessment currently in progress (C3-03-18). |
| 2017 | 4031780790 | Baseline - Access Road | 500,000 | - | - | 500,000 | 0.0% | T. Sergi / G. Norman | Under construction in conjunction with the development of 1288 Baseline Road. |
| 2018 | 4031880582 | 2018 Development Rd Urbanization | 500,000 | 320,418 | - | 179,582 | 64.1% | T. Sergi / G. Norman | Monies are allocated to specific road projects as development proceeds. |
| 2018 | 4031880852 | Southridge Court Cul-De-Sac | 90,000 | 32,634 | - | 57,366 | 36.3% | T. Sergi / G. Norman | Project will be delivered by developer in conjunction with development (Chedoke Heights); construction to commence in 2021. |
| 2018 | 4031880883 | Dickenson Road Class EA | 690,000 | 326,721 | 201,402 | 161,877 | 76.5% | T. Sergi / G. Norman | Class Environmental Assessment currently in progress (C3-06-18). |

completed and are out for review by the public. To be presented at a Statutory

City of Hamilton

Capital Projects Status Report - Tax Supported As of September 30, 2021

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|------------------|-----------------------------------|---|-------------------------|-----------------------------|---------------------------|--|--------------------------|--|--|
| YEAR APPROVED | PROJECT ID | DESCRIPTION | APPROVED BUDGET (\$) | ACTUAL EXPENDITURES (\$) | PO COMMITMENTS (\$) | AVAILABLE BALANCE (\$) d = a - b - c | % COMPLETE e = (b+c) / a | Project Manager | STATUS EXPLANATION as of September 30, 2021 |
| | | | а | b | С | d | е | | |
| 2018 | 4031880887 | Street A Extension to Pritchard | 320,000 | 1,272 | - | 318,728 | 0.4% | T. Sergi / G. Norman | To be initiated in conjunction with 25T-201402 (Multi-Area Employment Lands) in late 2021 2022. Approval from Hydro One required to cross easement on City lands. |
| 2019 | 4031980783 | (AEGD)Glancaster Rd Class EA Garner- Dickenson | 690,000 | 76,711 | 493,545 | 119,744 | 82.6% | T. Sergi / G. Norman | Class Environmental Assessment currently in progress (C3-01-20). |
| 2019 | 4031980951 | Springbrook Ave Phase 2, Regan to Garner | 3,000,000 | 655,786 | - | 2,344,214 | 21.9% | T. Sergi / G. Norman | Project will be delivered by developer in conjunction with development. |
| 2019 | 4031980985 | Miller Drive Urbanization-Anson to Garden | 570,000 | - | - | 570,000 | 0.0% | T. Sergi / G. Norman | Under construction. |
| 2019 | 4031980988 | Fruitland Rd By-pass-Barton to Hwy8 | 5,280,000 | - | - | 5,280,000 | 0.0% | T. Sergi / G. Norman | ESR has been filed. Implementation plan to be determined in consultation with developers. Land acquisition has been initiated in 2021 by RE. |
| 2020 | 4032019085 | Hughson-King - K Wlm sidewalk | 150,000 | - | - | 150,000 | 0.0% | T. Sergi / G. Norman | Walk will be constructed by developer upon completion of the development. Building currently under construction. |
| 2020 | 4032080001 | Creekside Drive Developer Road | 198,000 | 190,857 | - | 7,143 | 96.4% | T. Sergi / G. Norman | Project C15-18-20 (PED)) complete. Costs to be finalized and project closed. |
| 2020 | 4032080080 | Twenty EA Up James-Glancaster | 690,000 | - | - | 690,000 | 0.0% | T. Sergi / G. Norman | To be deferred until completion of MCR / GRIDs2. Consider closing and resubmitting subject to review of priorities. |
| 2020 | 4032080089 | Book EA - Hwy 6 to Glancaster | 690,000 | 20,000 | - | 670,000 | 2.9% | T. Sergi / G. Norman | Class EA RFP being finalized. |
| 2020 | 4032080288 | Up Well-Stone Church-Limeridge | 300,000 | 48,816 | 100,673 | 150,511 | 49.8% | E. Waite / D. Sharma | The Study and EA is underway and should be completed on schedule. |
| 2020 | 4032080582 | 2020 Develpmnt Rd Urbanization | 500,000 | - | - | 500,000 | 0.0% | T. Sergi / G. Norman | Monies are allocated to specific road projects as development proceeds. Discuss with PW the timing and priority of other improvements required in the |
| 2021 | 4032155180 | Airport Road Class EA | 690,000 | - | - | 690,000 | 0.0% | T. Sergi / G. Norman | corridor. Consider pushing out to later years. Class EA on going by Economic Development. Project delivery dates are in |
| 2021 | 4032180184 | Dickenson-U James-Glancaster | 6,000,000 | - | - | 6,000,000 | | T. Sergi / G. Norman T. Sergi / G. | 2026 |
| 2021 | 4032180188 | Trinity - Cormorant southerly | 250,000 | - | - | 250,000 | + | Norman T. Sergi / G. | Project has not yet started. |
| 2021 | 4032180582 Sub-Total Roads Dev | 2021 Development Rd Urbanization | 500,000 97,995,707 | 48,230,776 | 1,226,575 | 500,000 48,538,356 | | Norman | Monies are allocated to specific road projects as development proceeds. |
| | Sub-Total Roads Det | velopment Frogram | 97,995,707 | 46,230,770 | 1,220,373 | 46,036,330 | 0 00.0% | | |
| Sub-Total Gro | wth Management Di | <u>vision</u> | 199,227,006 | 112,688,896 | 1,574,668 | 84,963,442 | 57.4% | | |
| | Planning Division | | | | | | | | |
| 1999 | 8109955004 | SC Highway 8 Urban Design | 27,000 | 20,838 | 6,884 | (722) | 102.7% | A. Fabac | This project ID can be closed after commitments are cleared. More invoices still expected. |
| 2006 | 8100655600 | SCUBE Secondary Plan | 66,880 | 52,474 | - | 14,406 | 78.5% | A. Mahood | A site specific appeal settlement was presented to Council in September 2021. Two site specific appeals remain. |
| 2007 | 8140755700 | Aggregate Resource Study | 500,000 | 252,568 | - | 247,432 | 50.5% | J. Hickey-Evans | At the present time, the Elfrida Secondary Plan is on hold. This project works with 8121355605 (Elfrida Expansion studies, OP conformity review is underway based on the 2020 PPS and revisions to the Greenbelt Plan and growth Plans. The project works in conjunction with Project ID 8151655600 (Zoning By-law), and 8141555101 (Residential Intensification Strategy. |
| 2008 | 8140855800 | Official Plan LPAT/OMB Appeal | 1,605,650 | 1,213,459 | - | 392,191 | 75.6% | J. Hickey-Evans | Staff participated in mediation to work toward resolving the outstanding appeals The sessions are ongoing. |
| 2009 | 8120955900 | Community Planning Studies | 876,190 | 633,517 | 9,582 | 233,091 | 73.4% | A. Mahood | One appeal to the Secondary Plan remains. |
| 2009 | 8120955903 | Longwood Rd-Main to Aberdeen | 120,000 | 25,817 | - | 94,183 | 21.5% | A. Fabac | The discussions regarding the LRT operations, maintenance and storage facilit continue to be on hold. |
| 2010 | 81/1055100 | Nodes & Corridors Plans | 450,000 | 235 856 | 30.870 | 17/ 275 | 61.3% | A Mahood | Draft Secondary plan policies and Zoning By-law amendments have been |

39,870

174,275

61.3%

A. Mahood

Public meeting in Q1 2022.

Nodes & Corridors Plans

2010

8141055100

450,000

235,856

| YEAR APPROVED | PROJECT ID | DESCRIPTION | APPROVED BUDGET (\$) | ACTUAL EXPENDITURES (\$) | PO COMMITMENTS (\$) | AVAILABLE BALANCE (\$) d = a - b - c | % COMPLETE e = (b+c) / a | Project Manager | STATUS EXPLANATION as of September 30, 2021 |
|------------------|---------------|---------------------------------------|-------------------------|-----------------------------|---------------------------|--|--------------------------|-----------------|--|
| | | | a | b | С | d | е | | |
| 2010 | 8141055101 | Residential Intensify Strategy | 157,000 | 40,765 | 16,635 | 99,601 | 36.6% | J. Hickey-Evans | The Residential Intensification Supply Update was presented to GIC in March 2021. The decision was deferred, with the study to be taken back to GIC in November 2021. If Council supports the No Urban Boundary Expansion Option in late 2021, additional work on Residential Intensification Supply and Opportunities will need to be undertaken. |
| 2011 | 8141155103 | Zoning By-law OMB Appeals | 325,000 | 91,129 | - | 233,871 | 28.0% | J. Hickey-Evans | The City received approximately 20 appeals to the OPA and Zoning By-law for new Commercial and Mixed Use zones. Staff are working to bring forward a settlement report on a portion of the appeals in November 2021. |
| 2011 | 8141155104 | Bayfront Strategy | 495,000 | 462,063 | 30,622 | 2,316 | 99.5% | C. Newbold | Final Technical Advisory Committee (internal staff) and Design Review Panel meeting planned for October 2021. Final Focus Group meeting planned for November 2021. |
| 2012 | 8121255620 | Part IV Designate of Property | 688,500 | 303,051 | 69,978 | 315,471 | 54.2% | A. Fabac | Additional designations will be brought forward in Q4 2021. |
| 2012 | 8201255700 | Ottawa St Streetscape Improvement | 100,000 | 94,861 | 1,260 | 3,879 | 96.1% | A. Fabac | This project has been temporarily put on hold with the loss of two Urban Designers but will be revisited in Q1 2022. |
| 2013 | 8121355605 | Elfrida Expansion-Studies | 1,577,500 | 733,969 | 668,378 | 175,153 | 88.9% | A. Mahood | This project has been on hold pending the completion of the City's Growth Strategy/Municipal Comprehensive Review (including the land budget analysis). |
| 2014 | 8121455500 | St Clair-Heritage Plan Review | 100,000 | - | - | 100,000 | 0.0% | A. Fabac | With the COVID Pandemic emergency, this project has continued to be put on hold and will be revisited in Q1 2022. |
| 2015 | 8141555600 | Hamilton Growth Management Review | 2,155,000 | 1,537,133 | 291,317 | 326,549 | 84.8% | J. Hickey-Evans | Staff will report to GIC in October 2021 with survey results and an evaluation of the No Urban Boundary Expansion growth option. Following the GIC meeting and depending on the Council decision, phasing analysis of growth options will occur in late 2021 and early 2022. |
| 2016 | 8101655600 | 2016 Comp Zoning By-Law | 3,298,600 | 2,090,445 | 23,520 | 1,184,634 | 64.1% | C. Newbold | Additional amendments to address Secondary Dwelling Units in the Rural area are targeted for Q1-2022. Work on the new Residential Zoning By-law is ongoing. Project working in conjunction with 8141555101 (Residential Intensification Strategy). |
| 2016 | 8121655601 | Barton Tiffany Design Study | 150,000 | - | - | 150,000 | 0.0% | A. Mahood | OP and Zoning amendments will be initiated once the Setting Sail SP is approved in the UHOP by the OLT. Work to bring the Secondary Plan into the UHOP will commence once the planning instruments to implement the Pier 8 settlement are approved. |
| 2016 | 8121655602 | DC Study and Grids Update | 605,000 | 58,589 | 126,083 | 420,328 | 30.5% | C. Newbold | Modeling of intensification estimates are occurring through a variety of projects. This account will be used along with other accounts for additional consultation and specialized modeling to support both GRIDS and DC Update (e.g. Financial Impact Analysis and GHG modeling for growth scenarios for GRIDS2). |
| 2016 | 8121655604 | Implement Food & Farming Plan | 70,100 | 30,000 | - | 40,100 | 42.8% | J. Hickey-Evans | Food and Farming Projects include work on the mapping of the Agricultural land base and dataset and position papers. The purpose of this fund is to allow Hamilton to partner with the 6 other municipalities which are part of the Golden Horseshoe Food and farming Alliance on region wide food and farming related studies. The 2021 Action Plan was completed and additional funding for this project may be required. Additional annual payments expected for 2022 and 2023. |
| 2016 | 8121655606 | Site Plan Guidelines Update | 200,000 | 80,150 | 40,843 | 79,007 | 60.5% | A. Fabac | With the departure of two Urban Designers and the restructuring of the Planning Division to include a new Manager of Heritage and Urban Design, completion of the review is expected in Q1 2022. |
| 2016 | 8141655600 | City-wide Employment Survey | 518,790 | 265,866 | - | 252,924 | 51.2% | C. Newbold | The 2021 employment survey was cancelled due to Coved 19. Project is on hold. |
| 2017 | 8121755700 | Woodland Protection Strategy | 325,000 | 143,822 | 9,512 | 171,666 | 47.2% | A. Fabac | The staff report has been scheduled for the December 7, 2021 Planning Committee meeting. |
| 2017 | 8121755703 | James N Mobility Study Implementation | 250,000 | - | - | 250,000 | 0.0% | A. Mahood | Implementation will begin in Q4 of 2022. Still awaiting the completion of the settlement of the Pier 8 OLT appeals. |

| YEAR APPROVED | PROJECT ID | DESCRIPTION | APPROVED BUDGET (\$) | ACTUAL EXPENDITURES (\$) | PO COMMITMENTS (\$) | AVAILABLE BALANCE (\$) d = a - b - c | % COMPLETE e = (b+c) / a | Project Manager | STATUS EXPLANATION as of September 30, 2021 |
|------------------|------------------------------------|--|-------------------------|-----------------------------|---------------------------|--|--------------------------|-----------------|---|
| | | | а | b | С | d | е | | |
| 2017 | 8121755705 | Urban & Rural Hamilton Plans 5 Yr Review | 331,000 | 115,621 | 1,168 | 214,211 | 35.3% | C. Newbold | Staff are completing policy updates to the Urban Hamilton Official Plan (UHOP) that are related to conformity with Provincial Plans as part of the MCR, referred to as the Official Plan Conformity Review. Staff are targeting a draft UHOP Official Plan Amendment to the Province for review in early 2022. Conformity amendments to the Rural Hamilton Official Plan will commence in 2022. Further updates that are not conformity-related, to both the Urban and Rural Hamilton Official Plans, as part of the 5 year review will also commence in 2022. The project works in conjunction with 8141555600 (Hamilton Growth Management Review) and with 8141555101 (Residential Intensification Strategy). |
| 2017 | 8121755706 | Planning & Zoning Growth Area | 1,050,000 | 181,007 | - | 868,993 | 17.2% | J. Hickey-Evans | With the recent funding announcements, work will re-commence work on the station area delineation and planning when more information on the future LRT line is known (i.e. station area locations). The project works in conjunction with 8141555600 (Growth Management). |
| 2019 | 8121955900 | Community Planning Plan-CEP | 180,000 | 148,602 | 41,793 | (10,395) | 105.8% | C. Newbold | Draft Plan and Implementation Plan under staff review. PO has been overstated and project is expected to come in on budget. |
| 2019 | 8121957900 | 3D Model Development | 250,000 | 172,740 | 4,104 | 73,156 | 70.7% | C. Newbold | 3D Model Specialist continues work preparing 3D visualizations to support development application review, community planning project analysis, community engagement activities, real estate valuation exercises, and affordable housing site explorations. City-wide model development is substantially complete and is being updated as development approvals are made. Model enhancements through ESRI and layer maintenance activity are on-going. |
| 2019 | 8121957901 | Digital Planning Applications | 385,000 | = | - | 385,000 | 0.0% | A. Fabac | IT has assumed leadership of this project, but funds for hardware and software remain in Planning. |
| Sub-Total Pla | nning Division | | 16,857,210 | 8,984,342 | 1,381,549 | 6,491,319 | 61.5% | | jremain in Flaming. |
| | Building Division | | | | | | | | |
| 2017 | 8061757800 | Microfiche Digitization of Records | 4,112,900 | 147,606 | 135,450 | 3,829,844 | 6.9% | J. Caetano | Software training and testing to take place with staff in late October or early November. Expected to go live with the Document Management software (Laserfiche) in November of 2021. Once we go live with the software we will start discussions on preparing an RFP or RFQ for the digitization of our existing microfiche files so they can be transferred to the Laserfiche repository. |
| Sub-Total Bui | ilding Division | | 4,112,900 | 147,606.23 | 135,450.00 | 3,829,844 | 6.9% | | |
| | Parking By-Law Sei | vices Division | | | | | | | |
| 2019 | Licensing 4501955900 | Digital Signage Strategy | 90,000 | | | 90,000 | 0.00/ | D. Hotmandal | Desired has been deferred to 2000 due to Could 40 Bendernia arrangement |
| | Sub-Total Licensing | Digital Signage Strategy | 90,000 | - 0 | - | 90,000 | 0.0% | R. Ustrzycki | Project has been deferred to 2022 due to Covid-19 Pandemic emergency. |
| | J | | 33,300 | 0 | U | 33,000 | 0.070 | | |
| 2012 | Parking Operations P 8061259801 | rogram New Vehicles | | 297,000 | | (297,000) | N/A | C. Kempton | Project is used as a clearing account. |
| 2012 | 4901551100 | Communications & Security System | 70,300 | - | 70,300 | (291,000) | 100.0% | C. McKean | Work in progress, commenced in August 2021 to implement security upgrades to the HMPS offices and Convention Centre Garage. (Project lead - Corporate |
| 2017 | 4901751700 | Parking Payment Equipment | 867,000 | 477,979 | 70,745 | 318,276 | 63.3% | A. McIlveen | Security) Replacing on-street and off-street parking payment machines throughout the City. Working with vendor to upgrade next batch of payment machines. |

City of Hamilton

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|------------------|-----------------------|--|-------------------------|-----------------------------|---------------------------|--|--------------------------|-----------------------------|---|
| YEAR APPROVED | PROJECT ID | DESCRIPTION | APPROVED BUDGET (\$) | ACTUAL EXPENDITURES (\$) | PO COMMITMENTS (\$) | AVAILABLE BALANCE (\$) d = a - b - c | % COMPLETE e = (b+c) / a | Project Manager | STATUS EXPLANATION as of September 30, 2021 |
| | | | а | b | С | d | е | | |
| 2017 | 4901755700 | Parking By-Law Review | 200,000 | 79,014 | 6,200 | 114,786 | 42.6% | J. Starr | Parking staff continue to update the GIS mapping tool to reflect live by-laws. By-law review to take place in 2022 when Parking Operations staff is at full capacity. |
| 2019 | 4501941900 | Parking Control Squad Room | 30,000 | - | - | 30,000 | 0.0% | J. Buffet | Project to commence in 2022. |
| 2019 | 4901945900 | Waterproof Convention Parking | 1,050,000 | 8,875 | - | 1,041,125 | 0.8% | A. McIlveen | Quotes received for Design & Contract Administration. Scope of Work for RFT anticipated Dec 2021, RFT to be issued Q1 2022, construction commences Q2. |
| 2019 | 4901951900* | Electric Charging Stations | 507,000 | 220,967 | 223,664 | 62,369 | 87.7% | A. McIlveen | Phase 1 completed installations of 26 EV ports. Working on Phase 2 to install 14 EV ports in a number of surface lots. Expected project completion by Q4 2021. |
| 2019 | 4901955900 | Parking Master Plan Consultant | 200,000 | 197,050 | 1,141 | 1,809 | 99.1% | A. McIlveen | Final Parking Master Plan presented and approved at Council in September 2021. Budget can be closed after last invoice is paid. |
| 2019 | 4901957900 | Online Parking Module | 100,000 | - | - | 100,000 | 0.0% | S. Carias | Draft RFP under review by procurement and IT Department. Expect RFP to be posted in Q1 2022 for bidding. |
| 2019 | 4901957901 | Pay-on-Foot System Replacement | 550,000 | 33,592 | 31 | 516,378 | 6.1% | S. Carias | Final Draft is under review and RFP to be posted Q1 2022 for bidding. Online parking module and pay-on-foot system replacement combined for tender. |
| 2020 | 4902057200 | License Plate Reading Tech | 300,000 | - | - | 300,000 | 0.0% | J. Buffet | Project to commence in 2022. |
| 2021 | 4902141201 | Surface Lots & Garage Repairs | 300,000 | - | - | 300,000 | 0.0% | A. McIlveen | RFT(s) for repairs anticipated Q1 2022. Reconstructions identified in 2017 assessment, funding dependent. |
| 2021 | 4902141202 | YrkPrkdeFireDoor&WindowReplace | 100,000 | - | - | 100,000 | 0.0% | A. McIlveen | Project on hold due to HUPEG agreement inclusive of the York Parkade. |
| 2021 | 4902141203 | SurfaceLotLightingReplacement | 50,000 | - | 19,800 | 30,200 | 39.6% | A. McIlveen | RFT for condition assessment to be rostered Q4 2021. |
| 2021 | 4902141210 | Fence Repairs | 100,000 | - | - | 100,000 | 0.0% | A. McIlveen | Project to commence in 2022. |
| 2021 | 4902157201 | PrkingMeter&HousingReplacemnt | 200,000 | 8,000 | - | 192,000 | 4.0% | A. McIlveen | Project to commence in 2022. |
| 2021 | 4902157202 | Coin Sorter | 25,000 | - | - | 25,000 | 0.0% | A. McIlveen | In receipt of three quotes for new coin sorter. Appropriate paperwork to be forwarded to Manager/Director/F&A for approval. |
| | Sub-Total Parking Op | perations | 4,649,300 | 1,322,476 | 391,881 | 2,934,944 | 36.9% | | |
| | Transportation Progra | am | | | | | | | |
| 2014 | 4041417125 | Cannon By-Directional Cycle Track | 867,200 | 888,796 | 210 | (21,806) | 102.5% | B.Hollingworth/ S.Molloy | Project complete. Deficit to be covered with funds from 4032217050 (2022 upgrades). Project can be closed once appropriation is complete. |
| 2015 | 4041503519 | Bike Racks - Parking | 142,824 | 96,036 | 9,490 | 37,298 | 73.9% | B.Hollingworth/ S.Molloy | This project covers ongoing work every quarter to do the following: - Bike rack locates and site visits - Bike rack installations - Bike rack refurbishment and tracking - Bike repair stations We are on track to install 40 racks by Q4 2021, as well as 3 bike fix stations. No additional racks are being built, as the inventory is being deployed through to Q4-2021. The latest set of 20 racks were installed in Dundas in Q3. |
| 2016 | 4031655926 | (TMP)Transportation Master Plan Performance Measurement | 263,095 | 20,365 | 37,000 | 205,730 | 21.8% | B.Hollingworth/ S.Molloy | Project on hold. Data collection strategy will be created at the conclusion of GRIDS2. |
| 2017 | 4031718126 | Centennial Bridge over QEW-Path | 320,000 | - | - | 320,000 | 0.0% | B.Hollingworth/ S.Molloy | Project is in design stage. Once design complete and MTO approval, the project will proceed to install - the bulk of the funds (plus additional funds required) - planned for 2022 install. |

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|------------------|---------------|--|-------------------------|-----------------------------|---------------------------|--|---------------|-----------------------------|---|
| | | | a | b | С | d | е | | |
| 2017 | 4031755820 | Transportation Demand Management & Smart Commute | 1,085,500 | 921,471 | 30,532 | 133,497 | 87.7% | B.Hollingworth/ S.Molloy | This project ID is being transitioned to project 4032055820 (Sustainable Mobility Program) once commitments are spent. Committed PO's are for the operation of the Smart Commute Program. It also has committed POs for school travel planning, which is scheduled to end in Q4-2021. Once the commitments are complete, any remaining funds will be appropriated to the new ID referenced above. The remaining funds are a payment from Uber to the City for the termination of the bike share contract and the Ward 3 bike share enhancement funding. |
| 2017 | 4031755940 | 2017-Transportation Tomorrow Survey | 205,740 | 19,389 | 0 | 186,351 | 9.4% | B.Hollingworth/ S.Molloy | MTO signed agreement with the Consultant. City to issue P.O to MTO. |
| 2017 | 4661717124* | 2017 On Street Bike Facilities | 379,000 | 486,019 | 5,145 | (112,164) | 129.6% | B.Hollingworth/ S.Molloy | Planning to address this deficit with funds from 4662117124. |
| 2017 | 4661720924 | 2017 Truck Route Master Plan | 200,000 | 229,902 | 32,734 | (62,636) | 131.3% | B.Hollingworth/ S.Molloy | A final draft study report will be presented before the Truck Route Sub-Committee on November 29 - All public engagement phases are completed - Policy review and development is completed - Development of alternative networks is completed - Documentation progress is completed Due to additional opportunities for civic engagement, as proposed by Truck Route Sub-committee, there will be deficits in project. Deficits to be offset from Red-Light Camera reserve as per Report PED 19073, council approval April 10, 2019. |
| 2018 | 4031855744 | TMP Modelling & Monitoring | 80,000 | 72,947 | 8,195 | (1,142) | 101.4% | B.Hollingworth/ S.Molloy | Base year model calibration and validation is completed. Future year scenario modelling is pending based on the GRIDS 2 related council direction. This Project works in conjunction with projects 4032155744, 4032055744 & 4031955744 (2021, 2020 & 2019 TMP Modelling & Monitoring) once commitments are cleared and have final balance, can appropriate to cover deficit. |
| 2018 | 4031855815 | (SMATS) South Mtn Arterial Study | 150,000 | - | - | 150,000 | 0.0% | B.Hollingworth/ S.Molloy | Project on hold due to outcomes associated with GRIDS2. |
| 2018 | 4031855940 | Transportation Tomorrow Survey | 40,000 | - | - | 40,000 | 0.0% | B.Hollingworth/ S.Molloy | This project is a collaborative project by the MTO and Regional Municipalities. We oversee and provide input into the work undertaken by a consultant hired by MTO. The City will pay its share of costs. Project working in conjunction with same like project 4031755940 & 4031855940 (2017 & 2018 Transportation Tomorrow Survey). |
| 2018 | 4661817124 | 2018 On Street Bike Facilities | 1,210,000 | 1,266,275 | 320,461 | (376,736) | 131.1% | B.Hollingworth/ S.Molloy | PO commitments almost complete, and addressing the deficit (unspent PO funds); then project will be closed (OMCC). |
| 2018 | 4661817125 | 2018 On Street Bike Facilities/Construction | 450,000 | 422,771 | 32,904 | (5,675) | 101.3% | B.Hollingworth/ S.Molloy | Project complete. Checking with Construction staff to confirm if we can close remaining POs. Once this is complete we can address the deficit if any (i.e. unspent PO funds). |
| 2019 | 4031955744 | TMP Modelling & Monitoring | 80,000 | - | 80,000 | - | 100.0% | B.Hollingworth/ S.Molloy | Base year model calibration and validation is completed. Future year scenario modelling is pending based on the GRIDS 2 related council direction. This Project works in conjunction with projects 4032155744, 4032055744 & 4031855744 (2021, 2020 & 2018 TMP Modelling & Monitoring). |
| 2019 | 4031955878 | Bike Share Expansion Planning | 150,000 | 50,880 | - | 99,120 | 33.9% | B.Hollingworth/ S.Molloy | This project is tied to the release of the E-scooter RFP and once those timelines are determined, we will begin planning for long term bike share operations. We are operating within our extended timeline of December 2022. |

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|------------------|---------------|--|-------------------------|-----------------------------|---------------------------|--|---------------|-----------------------------|--|
| | | | а | b | С | d | е | | |
| 2019 | 4031955916 | Complete Livable Streets Manual | 300,000 | 154,323 | 120,992 | 24,685 | 91.8% | B.Hollingworth/ S.Molloy | Phase 2 is still underway and we plan to have the majority of the project complete by the end of 2021. During the time period extensive internal and external consultation has taken place to inform the final design manual. |
| 2019 | 4031955940 | 2019-Transportation Tomorrow Survey | 40,000 | - | - | 40,000 | 0.0% | B.Hollingworth/ S.Molloy | This project is a collaborative project by the MTO and Regional Municipalities. We oversee and provide input into the work undertaken by a consultant hired by MTO. The City will pay its share of costs. Project working in conjunction with same like project 4032155940 & 4032055940 (2021 & 2020 Transportation Tomorrow Survey). |
| 2019 | 4031955985 | Highway 403 Connections Study | 30,000 | - | - | 30,000 | 0.0% | B.Hollingworth/ S.Molloy | WIP Transfer of \$30K to 4032255215 for 2022 Capital Budget and then to be closed. |
| 2019 | 4031955986 | MMLOS Policy & Trans Impact Study Guidelines Update | 160,000 | - | - | 160,000 | 0.0% | B.Hollingworth/ S.Molloy | Project Charter has been completed. Project on hold due to resourcing. |
| 2019 | 4031955987 | Road Classification Harmonization Study & R-O-W Review | 180,000 | - | - | 180,000 | 0.0% | B.Hollingworth/ S.Molloy | Draft ToR and Project Charter prepared and under review. Project to be initiated soon, possibly Roster assignment. |
| 2020 | 4032017050 | Bicycle Infra Upgrades | 300,000 | 334,411 | 67,789 | (102,200) | 134.1% | B.Hollingworth/ S.Molloy | Appropriation from 4662117124 in process to cover deficit. IBI PO to be moved to 2021 On Street. |
| 2020 | 4032017051 | Waterdown TM Implementation | 230,000 | - | - | 230,000 | 0.0% | B.Hollingworth/ S.Molloy | After completion and approval of the Waterdown TMP study, its recommendations/projects will be undertaken. Additional funding requested through 2022 budget. Projects implementation in 2022 |
| 2020 | 4032017053 | Bicycle Blvd Nbhd Greenways | 130,000 | 19,395 | 24,632 | 85,973 | 33.9% | B.Hollingworth/ S.Molloy | Funds to be spent on completing the Bicycle Blvd study (IBI) and install of 3 projects (Breadalbane, Nash, Kenora). |
| 2020 | 4032055085 | Rail Grade Separation Review | 80,000 | - | - | 80,000 | 0.0% | B.Hollingworth/ S.Molloy | ToR & Project Charter under preparation. |
| 2020 | 4032055243 | LINC & RHVP Widening Study | 600,000 | 194,270 | 291,004 | 114,726 | 80.9% | S. Molloy | Project is in progress. Documentation of work completed to date is being undertaken. |
| 2020 | 4032055744 | TMP Modelling & Monitoring | 80,000 | - | 78,155 | 1,845 | 97.7% | B.Hollingworth/ S.Molloy | Base year model calibration and validation is completed. Future year scenario modelling is pending based on the GRIDS 2 related council direction. This Project works in conjunction with projects 4032155744, 4032055744 & 4031855744 (2021, 2019 & 2018 TMP Modelling & Monitoring). |
| 2020 | 4032055820 | Sustainable Mobility Program | 250,000 | 242,291 | 67,564 | (59,856) | 123.9% | B.Hollingworth/ S.Molloy | This project ID is the continuation of programming for Sustainable Mobility and Smart Commute Hamilton (SCH). It will cover a small portion of staffing for 2021 related to mobility and SCH, as well as the payment for a the ride shark commuting tool. This tool has been soft launched and will officially launch in January 2022. This also funded Smart Commute Month activities as well as the |
| 2020 | 4032055940 | Transportation Tomorrow Survey | 40,000 | - | - | 40,000 | 0.0% | B.Hollingworth/ S.Molloy | Community in Motion Awards. Project same as that of 2021,2019, 2018 & 2017. This project is a collaborative project by the MTO and Regional Municipalities. We oversee and provide input into the work undertaken by a consultant hired by MTO. The City will pay its share of costs. Project working in conjunction with same like project 4031755940 & 4031855940 (2017 & 2018 & 2019 Transportation Tomorrow Survey). |
| 2020 | 4242009208* | W2&3 Gen Hosp Alley Bike Path | 10,000 | - | - | 10,000 | 0.0% | P. Topalovic | This was on-hold due to the Pandemic and the field hospital, but the project can now proceed with the filed hospital being removed. It will be completed by Q2-2022 |
| 2020 | 4502055200 | School Crossing Review | 100,000 | - | - | 100,000 | 0.0% | J. Buffet | Project to commence in 2022. |
| 2020 | 8122055001 | Grids 2 Study | 150,000 | 1,390 | 73,634 | 74,976 | 50.0% | S. Molloy | Report has been prepared to support GRIDS2 process. Additional work will be associated with Council direction. |

City of Hamilton

Capital Projects Status Report - Tax Supported As of September 30, 2021

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|------------------|----------------------------------|---|-------------------------|-----------------------------|---------------------------|--|--------------------------|-----------------------------|--|
| | | | а | b | С | d | е | | |
| 2021 | 4032117053 | Bicycle Blvd (NHBD Greenways) | 200,000 | - | - | 200,000 | 0.0% | B.Hollingworth/ S.Molloy | A consultant report is being completed in 2021 as to where to deploy bike boulevards. These funds will inform infrastructure upgrades in 2022/2023. |
| 2021 | 4032117054 | Hatt Street Bikeway | 100,000 | 113,956 | - | (13,956) | 114.0% | B.Hollingworth/ S.Molloy | Project complete, deficit to be financed from on street 2021 project. Once the appropriation is complete the project can be closed. |
| 2021 | 4032155744 | TMP Modelling & Monitoring | 50,000 | - | 11,798 | 38,202 | 23.6% | B.Hollingworth/ S.Molloy | Base year model calibration and validation is completed. Future year scenario modelling is pending based on the GRIDS 2 related council direction. This Project works in conjunction with projects 4032055744, 4031955744 & 4031855744 (2020, 2019 & 2018 TMP Modelling & Monitoring). |
| 2021 | 4032155820 | Sustainable Mobility Program | 250,000 | - | - | 250,000 | 0.0% | B.Hollingworth/ S.Molloy | This Project ID will continue to fund outreach activities, and the staffing required to implement. This includes planning of the new launch and for school travel planning activities as well. |
| 2021 | 4032155940 | Transportation Tomorrow Survey | 150,000 | 28,655 | 7,655 | 113,690 | 24.2% | B.Hollingworth/ S.Molloy | MTO signed agreement with the Consultant. Project mobilization initiated by the consultant. City to issue P.O to MTO. |
| 2021 | 4662117124 | 2021 On Street Bike Facilities | 600,000 | 20,428 | - | 579,572 | 3.4% | B.Hollingworth/ S.Molloy | Funds to finance multiple projects installation in 2021 and 2022 and address PID deficit (upgrades 2020). |
| 2021 | 4662117125 | Hunter St Cycle Track | 1,083,000 | 823,685 | 379,665 | (120,350) | 111.1% | B.Hollingworth/ S.Molloy | Any deficit is projected to be very small as unspent PO is expected to balance deficit. Final expenses are expected in early 2022. |
| 2021 | 5302183101 | ActiveTransportationConnectns | 1,200,000 | - | - | 1,200,000 | 0.0% | S. Molloy | Project Charter is complete. Feasibility studies in various stages of completion. Implementation strategy and update included in annual cycling report to Council. |
| | Sub-Total Transportation Program | | | 6,407,655 | 1,679,560 | 3,849,144 | 67.8% | | · |
| Sub-Total Par | king By-Law Service | es Division | 16,675,659 | 7,730,131 | 2,071,441 | 6,874,088 | 58.8% | | |
| | Culture Program | | | | | | | ' | |
| 2015 | 7101558502 | Public Art - Battlefield-Interpretive Panel | 16,000 | 5,688 | 8,260 | 2,052 | 87.2% | K. Coit | Fabrication complete. Installation in Q4 2021. |
| 2015 | 7101558506 | Public Art - Dundas Driving Park Phase 2 | 145,000 | 88,952 | 45 | 56,002 | 61.4% | K. Coit | Fabrication delayed to COVID. |
| 2015 | 7101558507 | Public Art Master Plan Review | 18,000 | 9,259 | - | 8,741 | 51.4% | K. Coit | Finalizing Community Art Tool Kit. Completion Q1 2022. |
| 2015 | 7101558508 | Public Art - King William Art Walk | 190,000 | 28,621 | 115,000 | 46,379 | 75.6% | K. Coit | Engineering review completed. Fabrication delayed due to supply chain issues. Installation planned for Q2 2022. |
| 2015 | 7101558509 | Public Art - West Hamilton Rail Trail | 25,000 | - | - | 25,000 | 0.0% | K. Coit | Consultation with neighbourhood group on hold due to COVID. |
| 2015 | 7201541702 | Dundurn Castle Outbuildings | 508,431 | 545,355 | 29,932 | (66,856) | 113.1% | C. Samko | PO to be closed. Fund will be appropriated from 7202041200 - Dundurn Interiors to cover the deficit. |
| 2015 | 7201555502 | Culture Strategic Priorities | 547,309 | 216,946 | 375 | 329,988 | 39.7% | P. Tombs | Multiple projects delayed owing to COVID. Placemaking grant pilot program installations underway. |
| 2016 | 7201641603 | Fieldcote New Addition Final Design | 136,200 | 95,556 | 39,100 | 1,544 | 98.9% | C. Samko | Drawings and specs estimated to be completed by the end of Q4-2021. |
| 2016 | 7201658602 | Dundurn Stoplight Installation | 1,083,029 | 787,356 | 258 | 295,414 | 72.7% | C. Samko | Funds proposed for reallocation to support St. Mark's Church project (7201841903). A council report is to be written in Q4-2021 to enable this reallocation. |
| 2017 | 7101741707 | Battlefield Barn Restoration | 656,899 | 82,208 | 26,280 | 548,411 | 16.5% | C. Samko | Design completed. Archaeology was completed in Q3-2021. Final review of drawing and construction pending new HRM Interpretive Plan. |

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|------------------|---------------|--|-------------------------|-----------------------------|---------------------------|--|---------------|-----------------|--|
| | | | a | b | С | d | е | | |
| 2017 | 7201741703 | St Mark's Restoration Phase 2 | 325,000 | 166,198 | 180,161 | (21,358) | 106.6% | C. Samko | Project spending is committed for architectural services to support the St. Mark's Restoration Project. Once PO's are expended the project will be closed. |
| 2017 | 7201758701 | Electric Box Heritage Program | 34,000 | 24,143 | - | 9,857 | 71.0% | J. Summers | Remaining funds proposed to be reallocated to support the St. Mark's Church project (7201841903). |
| 2018 | 7101851321 | Public Art-Century St. Parquet | 150,000 | 7,453 | - | 142,547 | 5.0% | K. Coit | Artist selected fabrication underway. Install planned for Q3 2022. |
| 2018 | 7101858812 | Public Art - Downtown | 936,350 | 277,330 | 7,198 | 651,822 | 30.4% | K. Coit | Planning work for on street furniture by artists underway. |
| 2018 | 7201841803 | St. Mark's Interior Restoration | 1,849,635 | - | - | 1,849,635 | 0.0% | C. Samko | Project undergoing re-design in preparation for re-tendering in Q4-2021. Prequalification underway in Q3-2021 to prequalify general contractors for the project. Class A budget planned in Q4-2021. Reallocation of capital funding underway in Q4-2021 to supplement funding. New capital request for 2022 submitted to supplement the project budget. Application was made in Q2-2021 for a CCRF grant to support the project. Successful grants have not yet been announced. |
| 2018 | 7201841804 | Children's Museum Expansion-Exhibits | 734,600 | 126,114 | - | 608,486 | 17.2% | C. Samko | \$300,000 of these funds are proposed to be allocated to support St. Mark's Church project (7201841903) and a council report will be submitted in Q4-2021 to enable this re-allocation. Future capital ask planned to complete this portion of the project. |
| 2018 | 7201841805 | Dundurn Small Dining Room Conservation | 108,400 | 105,891 | - | 2,509 | 97.7% | C. Samko | Remaining funds to be used to complete flooring repairs in Q4-2021-Q1-2022. Once funds are expended, project to be closed. |
| 2018 | 7201841807 | 2018 Whitehern Hall Conservation | 121,950 | 94,801 | 10,292 | 16,857 | 86.2% | C. Samko | Artifacts were moved back into room in Q3-2021. Remaining funds to be used to support the window and shutter restoration. |
| 2018 | 7201858802 | Art and Monuments | 237,000 | 153,674 | 5,971 | 77,355 | 67.4% | C. Samko | Project working in conjunction with 7202058201 (Monument Restoration) Work completed in Q3-2021- condition report of Sir John A Macdonald Statue damaged in protest; Repairs to Gage Park Fountain center column and lower bowl; Anti-Graffiti coating applied to stair piers at Gage Park Started in Q3-2021 - restoration of Timeline Site line Art Bench. Casting of Gage Park Fountain Turtle and Lion head scheduled to be completed in Q4-2021. Installation will have to wait for warm weather Q2-2022. |
| 2019 | 7101958900 | Mount Hope Gateway | 282,000 | 6,922 | 188,913 | 86,165 | 69.4% | K. Coit | Major construction completed. Solar lighting system and heritage plaque Q2 2022. |
| 2019 | 7201941902 | Battlefield Park Bridge Replacement | 500,000 | 53,531 | 48,685 | 397,784 | 20.4% | C. Samko | Design work still on track to be completed by Q4-2021. |
| 2019 | 7201941903 | Gage House Porch & Exterior Cladding | 645,344 | 97,619 | 600,867 | (53,142) | 108.2% | C. Samko | Construction started in Q3-2021. Estimated to be completed by the end of Q2-2022. Deficit in project will be reconciled once Parks Canada grant funds are reimbursed. |
| 2020 | 7202041200 | Dundurn Interior Restoration | 231,858 | 92,045 | - | 139,813 | 39.7% | C. Samko | Floor repairs completed in Q3-2021. Carpeting to be ordered and installed Q4-Q1-2022. Remaining funds to be proposed for re-allocation to support the St. Mark's Church project (7201841903). |
| 2020 | 7202041201 | Griffin House Stabilization | 196,809 | 9,382 | 162,378 | 25,049 | 87.3% | J. Summers | Archaeology began in Q3-2021 and scheduled to be completed in Q4-2021. Foundation repair specifications on track to be completed by the end of Q4-2021. Entering procurement in Q1-2022. Construction to start Q2-2022. |
| 2020 | 7202041202 | HMST Keefer Steps Restoration | 342,515 | 23,050 | 285,244 | 34,221 | 90.0% | C. Samko | Project began construction in Q3-2021 and is estimated to be completed by Q2-2022. |
| 2020 | 7202041204 | Children's Museum Expansion Ph2 | 876,000 | 139,959 | 174,587 | 561,454 | 35.9% | J. Summers | A second phase of archaeology was required in Q3-2021 due to Ministry request. Design update on track to be completed by Q4-2021. Application for Design review and SPA submitted in Q3-2021. Prequalification of bidders differed until Q1-2022 due to backlog. |

| YEAR APPROVED | PROJECT ID | DESCRIPTION | APPROVED BUDGET (\$) | ACTUAL EXPENDITURES (\$) | PO COMMITMENTS (\$) | AVAILABLE BALANCE (\$) d = a - b - c | % COMPLETE e = (b+c) / a | Project Manager | STATUS EXPLANATION as of September 30, 2021 |
|------------------|---------------|--------------------------------|-------------------------|--------------------------|---------------------------|--|--------------------------|-----------------|--|
| | | | а | b | С | d | е | | |
| 2020 | 7202041208 | Dundurn Exterior Pathways | 10,000 | 4,469 | - | 5,531 | 44.7% | C. Samko | Funds proposed to be reallocated to support St. Mark's Church project (7201841903). |
| 2020 | 7202058200 | Heritage Resource Strategies | 104,624 | 45,610 | - | 59,014 | 43.6% | S. Mrva | Assistance with Community-led Inventories in Ancaster and Beasley Neighbourhood, and with HMHC's Places of Worship Review set to begin Q1- 2022. City-led Waterdown Inventory on track to be completed Q4-2021. |
| 2020 | 7202058201 | Monument Restoration | 140,000 | 5,092 | - | 134,908 | 3.6% | J. Summers | Project working in conjunction with 7201858802 (Art and Monuments). Project work to remove graffiti when required and ongoing public art/monument maintenance. |
| 2020 | 7202058203 | Hamilton 175 | 200,000 | 24,884 | 45,097 | 130,020 | 35.0% | J. Summers | Four outdoor movie night events were organized at museum sites in Q3 2021. Web user testing, virtual public engagement completed in Q3 2021. Heritage Trivia and Museum Tours beginning in Q4 2021. Web & exhibition development to be completed in Q4 2021. Website launching November 2021. |
| 2020 | 7202058202 | Collections Management | 339,936 | 193,300 | - | 146,636 | 56.9% | C. Samko | Whitehern dining room artifacts returned in Q3-2021 for reopening. Hamilton & Scourge archives packed and relocated to central storage by end of Q4-2021. Battlefield Gage House inventory completed in Q3-2021 and artifacts packed due to exterior capital work. New collections set up cleaned and new shelving purchased by end of Q4-2021/Q1-2022. |
| 2021 | 7102158210 | PublicArt-HamTheElectricCity | 225,000 | - | - | 225,000 | 0.0% | K. Coit | Donation Agreement with Tesla Education Fund being drafted. Focus group planned for Q4 2021. |
| 2021 | 7102158211 | Public Art Locke Street Marker | 100,000 | - | - | 100,000 | 0.0% | K. Coit | Call for Artists being drafted. |
| 2021 | 7102158212 | AncsterMemArtsCentPublicArt | 250,000 | - | - | 250,000 | 0.0% | K. Coit | Focus Group Q3 2021. |
| 2021 | 7202141105 | Steam Museum Shed Restoration | 220,000 | 10,598 | - | 209,402 | 4.8% | J. Summers | Funds to be re-allocated to St. Mark's Church. A council report is to be submitted in Q4-2021 to allows funds to be re-allocated and then the project will be closed. |
| 2021 | 7202141106 | Whitehern Interior Conservatn | 100,000 | 41,426 | 8,432 | 50,142 | 49.9% | J. Summers | Interior documentation project is completed. Restoration work on the rear addition windows to be completed in Q4-2021. An RFQ to begin the next phase of shutter and storm restoration is to begin Q1-2022. |
| 2021 | 7202141210 | AncstrOldTwnHallExtRestoratn | 150,000 | 42,561 | 65,180 | 42,259 | 71.8% | J. Summers | Drawings and specifications are being completed by Q2 2022. |
| 2021 | 7202141212 | Dundurn Cockpit Restoration | 130,000 | 7,125 | 450 | 122,425 | 5.8% | J. Summers | Engineering review completed in Q2-2021. Architectural consultant being hired inQ4-2021 to complete tenders documents. Documents estimated to be completed by Q4 2022. |
| 2021 | 7202141213 | Dundurn HVAC Replacement | 190,000 | 22,107 | 26,500 | 141,394 | 25.6% | J. Summers | Site conditions review is completed. Budget and schedule to be completed by the end of Q4-2021. |
| 2021 | 7202141217 | VeeversEstateTenantImprvemnts | 118,000 | 7,034 | - | 110,966 | 6.0% | J. Summers | HVAC portion of project completed, remainder on hold. In Q3-2021. Remaining funds to be reallocated to support St. Mark's Church project (7201841903) in Q4 2021. Future capital ask planned to complete this portion of the project. |
| 2021 | 7202141218 | WhitehernExtShutterConservatn | 110,872 | 6,002 | 34,326 | 70,544 | 36.4% | J. Summers | Restoration project on the rear addition is nearing completion and estimated to be completed in Q4-2021. Remaining funds to be used for next phase of window and shutter work. |
| 2021 | 7202158210 | Built Heritage Inventory | 130,000 | 5,092 | - | 124,908 | 3.9% | J. Summers | Waterdown Inventory expected to wrap up by end of Q4-2021. Next phase of work expected to begin Q1-2022. |

Capital Projects Status Report - Tax Supported As of September 30, 2021

| YEAR APPROVED | PROJECT ID | DESCRIPTION | APPROVED BUDGET (\$) | ACTUAL EXPENDITURES (\$) | PO COMMITMENTS (\$) | ٠., | % COMPLETE e = (b+c) / a | Project Manager | STATUS EXPLANATION as of September 30, 2021 |
|------------------|---------------|-------------------------|-------------------------|-----------------------------|---------------------------|-----------|--------------------------|-----------------|---|
| | | | а | b | С | d | е | | |
| 2021 | 7202158212 | Heritage Site Doc Study | 120,000 | 103,546 | 3,169 | 13,285 | 88.9% | | The site documentation is to be completed by Q4-2021. Once invoices are paid, PO's can be closed and project can be closed. Remaining funds to be reallocated to support the Gage House porch project (7201941903). |
| 2021 | 7202158213 | Museum Development | 95,000 | 7,431 | - | 87,570 | 7.8% | | Project is delayed due to staff gapping. Revised target completion Q2 2022, subject to weather and materials procurement. |
| Sub-Total Cul | ture Program | | 13,630,761 | 3,764,327 | 2,066,699 | 7,799,735 | 42.8% | | |

| TOTAL PLANNING & ECONOMIC DEVELOPMENT | 287,680,361 | 158,456,513 | 7,517,579 | 121,706,268 | 57.7% |
|---------------------------------------|-------------|-------------|-----------|-------------|-------|

PUBLIC WORKS TAX FUNDED PROJECTS

Roads Division

Roads

| 2011 | 4031118126 | Bridge 163 - Centennial Parkway North, 540m n/o Barton | 14,630,000 | 12,771,412 | 428,062 | 1,430,526 | 90.2% | M. Oddi | Construction complete. Awaiting billing from CN. |
|------|------------|---|------------|------------|-----------|------------|--------|---------------------------|--|
| 2012 | 4031218228 | Bridge 248 - King St W 145 m w/o Bond St | 476,000 | 228,557 | 32,755 | 214,688 | 54.9% | E. Waite / R. Sandoval | Contract C15-26-21 is currently underway. PO commitments are Design. |
| 2012 | 4031218526 | Bridge 451 - Hwy 5 E, 120m e/o Mill St S | 550,000 | 350,099 | 90,719 | 109,182 | 80.1% | E. Waite / R. Sandoval | Ongoing - multi-year project. Ongoing Functional & Archaeological review, 2017 Design ongoing, Construction 2024. |
| 2013 | 4031380390 | East-West Corridor Waterdown | 40,490,000 | 11,098,317 | 3,684,642 | 25,707,041 | 36.5% | T. Sergi / G. Norman | Prequalification completed. Tender documents are being updated for tender in Oct 2021 |
| 2014 | 4031412002 | Perimeter Rd - Property Maintenance | 53,000 | 77,089 | - | (24,089) | 145.5% | R. Kessler | Perimeter Road properties currently under review for strategic disposition - on- going maintenance costs in the interim |
| 2014 | 4031418437 | Bridge 417 - Harrison Road | 410,000 | 368,440 | 34,992 | 6,568 | 98.4% | M. Oddi | Complete - pending final review/audit/payment. |
| 2015 | 4031518360 | Bridge 360 - Blackheath Rd, 360m n/o Haldibrook | 650,000 | 619,425 | 21,279 | 9,297 | 98.6% | M. Oddi | Complete - pending final review/audit/payment. |
| 2015 | 4031518405 | Bridge 405 - Blackheath Rd, 225m n/o Haldibrook Rd | 640,000 | 586,495 | 46,680 | 6,826 | 98.9% | M. Oddi | Complete - pending final review/audit/payment. |
| 2015 | 4031555215 | Highway 403 Ramp Studies | 101,440 | 63,565 | 481 | 37,394 | 63.1% | M. Field / B. Paul | \$37k being used to WIP fund 2022 project for Highway 403 Ramp EA. |
| 2015 | 4031580584 | Nebo - Rymal to Twenty Rd E | 5,020,000 | 101,708 | 5,776 | 4,912,516 | 2.1% | S. Jacob / G. Norman | Postponed to 2023 due to allow coordination with Storm project. |
| 2015 | 4031580589 | Rymal - Fletcher to Up Centenn | 13,776,000 | 7,277,695 | 6,374,665 | 123,640 | 99.1% | M. Oddi | Ongoing - C15-50-19 - construction 2020/21 |
| 2016 | 4031611610 | CP Minor Mtnce Ward 10 | 432,210 | 420,745 | - | 11,466 | 97.3% | E. Waite / P. McNab | % spent based on Councillor requests. |
| 2016 | 4031617642 | Sherman Access Retaining Wall | 3,800,000 | 3,332,104 | 10,000 | 457,896 | 88.0% | M. Oddi | Complete - Close once commitments are paid/cleared. |
| 2016 | 4031618090 | Bridge 090 - McMurray | 1,100,000 | 162,407 | 26,729 | 910,864 | 17.2% | E. Waite / R. Sandoval | Ongoing multi-year project. Technical Study in 2018, ESA deferred to 2019. Design funding in 2020 but will be completed in 2021 due to external scope input delays, Construction in 2022. |
| 2016 | 4031655522 | State of the Infrastructure - Asset Management | 570,000 | 265,000 | - | 305,000 | 46.5% | E. Waite / P. McNab | \$249k to be used to WIP fund to 2022 program. |
| 2016 | 4031680681 | Garner Rd-Hwy2 Wilson-Fiddlers | 1,870,000 | 62,476 | 216,499 | 1,591,025 | 14.9% | E. Waite / D. Sharma | The Study and EA is underway. |
| 2017 | 4031755333 | Butternuts on Beckett | 50,000 | 19,682 | 26,051 | 4,267 | 91.5% | S. Jacob | Follow up with MNR on Sign off. Should be completed before winter. |

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|------------------|---------------|--|-------------------------|-----------------------------|---------------------------|--|--------------------------|---------------------------|---|
| | | | а | b | С | d | e | | 10 · · · · · · · · · · · · · · · · · · · |
| 2017 | 4031780180 | Mohawk - Wilson to Hwy 403 | 150,000 | 137,471 | 3,962 | 8,567 | 94.3% | E. Waite / D. Sharma | Ongoing - Funding being used for Mohawk/Rousseaux EA - McNiven to Hwy 403. |
| 2017 | 4031780789 | RR 56 - Rymal to ROPA 9 | 6,325,000 | 4,327,966 | 1,606,879 | 390,154 | 93.8% | M. Oddi | Ongoing - C15-50-19 - construction 2020/21. |
| 2017 | 4031711016* | Asset Preservation - Local Roads - 2017 | 10,945,580 | 10,494,637 | 159,009 | 291,934 | 97.3% | M. Oddi | \$190k to be WIP funded to 2022 program. Complete - pending final review/audit/payment on C15-39-17 - Bruleville Neighbourhood Resurfacing. |
| 2018 | 4031811016 | Asset Preservation - Local Roads - 2018 | 3,718,000 | 3,653,640 | 63,121 | 1,238 | 100.0% | M. Oddi | Complete - pending final review/audit/payment - C15-35-18 - Burkholme Neighbourhood Road Resurfacing. |
| 2018 | 4031811017 | City Wide Road Priorities | 5,900,000 | 5,459,288 | 62,980 | 377,732 | 93.6% | M. Oddi | Complete - pending final review/audit/payment. AODA treatments at Cannon & Wellington, Cannon & Catharine, Cannon & John still ongoing. |
| 2018 | 4031811803 | NBHD RD Priorities W3 | 900,000 | - | - | 900,000 | 0.0% | E. Waite / G. Wuisman | Funding to be allocated to future projects in Ward 3. |
| 2018 | 4031811813 | NBHD RD Priorities W13 | 900,000 | - | 50,000 | 850,000 | 5.6% | E. Waite / G. Wuisman | Funding to be allocated to future projects in Ward 13. |
| 2018 | 4031817644 | Claremont - Bin Wall Removal | 4,950,000 | 254,995 | 269,518 | 4,425,488 | 10.6% | E. Waite / R. Sandoval | Ongoing - Expected to be tendered in Q4 or Q1 2022. |
| 2018 | 4031818089 | Bridge 089 - Creighton Rd | 260,000 | 77,845 | 7,373 | 174,782 | 32.8% | E. Waite / R. Sandoval | Ongoing multi-year project. Technical Study in 2018, ESA deferred to 2019. Design funding in 2020 but will be completed in 2021 due to external scope input delays. Design requested that Construction be deferred from 2022 to 2023 |
| 2018 | 4031818108 | Bridge 108 - Indian Trail | 130,000 | 17,217 | - | 112,783 | 13.2% | E. Waite / R. Sandoval | Ongoing multi-year project. Design to be completed in 2020, ESA deferred to 2019. Temporary Repairs to be completed in 2021. Replacement is now deferred from 2021 to 2023. |
| 2018 | 4031818150 | Bridge 150 - Tapleytown Rd | 290,000 | 124,021 | 16,021 | 149,958 | 48.3% | E. Waite / R. Sandoval | \$140k to be WIP funded to 2022 program. |
| 2018 | 4031818159 | Bridge 159 - RR 56 near Hall | 200,000 | 30,787 | 8,052 | 161,160 | 19.4% | E. Waite / R. Sandoval | Ongoing multi-year project. ESA in 2018, Design in 2020/2021, Construction deferred from 2021 to 2022. Design has since requested that the project be deferred from 2022 to 2023. |
| 2018 | 4031818189 | Bridge 189 - RR 56 near Kirk | 200,000 | 28,813 | 4,070 | 167,118 | 16.4% | E. Waite / R. Sandoval | Ongoing multi-year project. ESA in 2018, Design in 2020/2021, Construction deferred from 2021 to 2022. Design has since requested that the project be deferred from 2022 to 2023. |
| 2018 | 4031818219 | Structural Investigations and Reports - 2018 | 400,000 | 194,126 | 171,970 | 33,903 | 91.5% | E. Waite / R. Sandoval | Complete - Close once commitments are paid/cleared. |
| 2018 | 4031818296 | Bridge 296 - Governors Rd | 330,000 | 82,057 | 147,899 | 100,044 | 69.7% | E. Waite / R. Sandoval | Ongoing multi-year project. Technical Study in 2018, ESA deferred to 2019. Design funding in 2020 but will be completed in 2021 due to external scope input delays, Construction in 2022. |
| 2018 | 4031818313 | Bridge 313 - Arkledun Ave | 350,000 | 313,831 | 30,200 | 5,968 | 98.3% | E. Waite / R. Sandoval | Contract C15-36-19 is now complete. Project to stay open for warranty period. |
| 2018 | 4031818366 | Bridge 366 - Mud St W | 1,840,000 | 1,018,454 | 822,593 | (1,047) | 100.1% | E. Waite / R. Sandoval | Contract C15-02-20 (BRH) is currently underway. |
| 2018 | 4031818404 | Bridge 404 - Harrison Rd | 170,000 | 22,514 | 3,000 | 144,486 | 15.0% | E. Waite / R. Sandoval | Ongoing multi-year project. Design funding in 2018, however design will start in 2020 due to delays with hydraulic study. Design requested that construction be deferred from 2022 to 2023. |
| 2018 | 4031818407 | Bridge 407 - Queenston Rd | 700,000 | 109,993 | 275,983 | 314,025 | 55.1% | E. Waite / R. Sandoval | C15-54-20 (BR) Underway. |
| 2018 | 4031818437 | Bridge 437 - Miles Rd | 850,000 | 130,246 | 57,874 | 661,880 | 22.1% | E. Waite / R. Sandoval | Ongoing - multi-year project. Design deferred to 2019, construction deferred from 2021 to 2022. |
| 2018 | 4031818441 | Bridge 441 - Harrison Rd | 460,000 | 415,830 | 41,164 | 3,007 | 99.3% | M. Oddi | Complete - pending final review/audit/payment. |
| 2018 | 4031818444 | Bridge 444 - Guyatt Rd | 284,000 | 25,205 | 6,132 | 252,664 | 11.0% | E. Waite / R. Sandoval | \$230k being used to WIP fund 2022 program. Project cancelled. Deterioration of the culvert is mostly limited to the ends. Since this is a low volume and low priority road within the overall network, other roadside safety maintenance options will be explored i.e. guiderail |
| 2018 | 4031819104 | Hewitson - Dupont to Barton | 655,000 | 604,667 | 21,598 | 28,734 | 95.6% | M. Oddi | Complete - pending final review/audit/payment. |

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|------------------|---------------|---|-------------------------|-----------------------------|---------------------------|--|--------------------------------|--------------------------|--|
| | | | а | b | С | d | е | | |
| 2018 | 4661820540 | Traffic Signal Modernization Coordinated with ESI - 2018 | 650,000 | 261,077 | - | 388,923 | 40.2% | E. Waite / P. McNab | \$388k to be used to WIP fund 2022 program. |
| 2018 | 4241809604* | AR - Up Gage - 7th to Concession (W6 A/R) | 1,010,000 | 887,902 | 50,000 | 72,098 | 92.9% | M. Oddi | Complete - pending final review/audit/payment. |
| 2018 | 4241809701* | AR - Mall - private rd to Mohawk (W7 A/R) | 350,000 | 295,070 | 8,406 | 46,525 | 86.7% | M. Oddi | Complete - pending final review/audit/payment. |
| 2018 | 4241809702* | AR - Thorner NHBD (North) (W7 A/R) | 800,000 | 696,560 | 75,401 | 28,040 | 96.5% | M. Oddi | Complete - pending final review/audit/payment. |
| 2019 | 4031911018 | Asset Preservation - Balfour Neighbourhood | 1,817,000 | 1,658,099 | 50,000 | 108,901 | 94.0% | M. Oddi | Complete - pending final review/audit/payment. |
| 2019 | 4031911019 | Asset Preservation - Buchanan Neighbourhood | 1,870,000 | 1,705,941 | 95,119 | 68,940 | 96.3% | M. Oddi | Complete - pending final review/audit/payment. |
| 2019 | 4031911020 | Asset Preservation - Mountview Neighbourhood (Southwest Section) | 2,402,000 | 2,128,765 | 140,689 | 132,546 | 94.5% | M. Oddi | \$100k to be WIP funded to 2022 program. Complete - pending final review/audit/payment |
| 2019 | 4031911021 | Asset Preservation - Westdale South Neighbourhood (North Section) | 2,517,000 | 1,348,275 | 470,851 | 697,874 | 72.3% | M. Oddi | Complete - pending final review/audit/payment. |
| 2019 | 4031911023 | Fern / Cedar / Braeheid | 1,580,000 | 990,136 | 127,366 | 462,498 | 70.7% | M. Oddi | \$450k to be WIP funded to 2022 program. Complete - pending final review/audit/payment. |
| 2019 | 4031911025 | Dewitt - Highway 8 to Barton | 900,000 | 79,184 | 16,559 | 804,257 | 10.6% | S. Jacob / G. Wuisman | Project to be out for tender in early 2022. Added scope items may require increased budget. Construction in 2022. |
| 2019 | 4031911026 | North Service Rd - Centennial Pkwy to Drakes | 1,470,000 | 1,109,172 | 288,012 | 72,815 | 95.0% | M. Oddi | Complete - pending final review/audit/payment. |
| 2019 | 4031911028 | Strachan - James to east end | 922,000 | 78,499 | 756,454 | 87,048 | 90.6% | M. Oddi | Ongoing - C15-07-21 - construction 2021. |
| 2019 | 4031911222 | New Sidewalk Program - 2019 | 500,000 | 53,466 | - | 446,534 | 10.7% | E. Waite / G. Wuisman | \$456k being WIP funded to 2022 program - all funds being consolidated to one project. SOP being drafted by PED & T.O.M. to define roles and responsibilities. |
| 2019 | 4031911601 | Council Priority - Ward 1 Minor Rehabilitation | 992,550 | 22,123 | 98,000 | 872,427 | 12.1% | E. Waite / P. McNab | % spent based on Councillor requests. \$390k to WIP fund Marion - Longwood to Dromore (4032019103). |
| 2019 | 4031911602 | Council Priority - Ward 2 Minor Rehabilitation | 1,249,252 | 22,649 | - | 1,226,603 | 1.8% | E. Waite / P. McNab | % spent based on Councillor requests. \$1,030k earmarked for Durrand Neighbourhood. |
| 2019 | 4031911603 | Council Priority - Ward 3 Minor Rehabilitation | 1,145,790 | 22,121 | 75,000 | 1,048,670 | 8.5% | E. Waite / P. McNab | % spent based on Councillor requests. |
| 2019 | 4031911604 | Council Priority - Ward 4 Minor Rehabilitation | 972,960 | 692,145 | 191,957 | 88,857 | 90.9% | E. Waite / P. McNab | % spent based on Councillor requests. |
| 2019 | 4031911605 | Council Priority - Ward 5 Minor Rehabilitation | 863,523 | 149,498 | 292,277 | 421,748 | 51.2% | E. Waite / P. McNab | % spent based on Councillor requests. \$67k earmarked for Sidewalks - Valley Dr, Felker Cres and Faircourt Dr and \$190k for Pedestrian Pathway in Green Acres Park. |
| 2019 | 4031911606 | Council Priority - Ward 6 Minor Rehabilitation | 1,179,146 | 766,645 | 13,820 | 398,681 | 66.2% | E. Waite / P. McNab | % spent based on Councillor requests. \$319k earmarked for speed cushions at various locations in Ward 6. \$92k earmarked for construction of Pedestrian Signal at Moxley & Mohawk. |
| 2019 | 4031911607 | Council Priority - Ward 7 Minor Rehabilitation | 1,520,289 | 105,573 | - | 1,414,716 | 6.9% | E. Waite / P. McNab | % spent based on Councillor requests. \$42k earmarked for speed cushions at various locations in Ward 7. |
| 2019 | 4031911608 | Council Priority - Ward 8 Minor Rehabilitation | 1,529,206 | 95,895 | 375,115 | 1,058,197 | 30.8% | E. Waite / P. McNab | % spent based on Councillor requests. |
| 2019 | 4031911609 | Council Priority - Ward 9 Minor Rehabilitation | 1,805,799 | 396,038 | 676,278 | 733,483 | 59.4% | E. Waite / P. McNab | % spent based on Councillor requests. \$132k earmarked for Traffic Island Conversions - Various Locations Ward 9 and \$60k for traffic calming - Bellagio, Showcase, Keystone, Fletcher & Gatestone. |
| 2019 | 4031911610 | Council Priority - Ward 10 Minor Rehabilitation | 865,130 | 73,003 | - | 792,126 | 8.4% | E. Waite / P. McNab | % spent based on Councillor requests. |
| 2019 | 4031911611 | Council Priority - Ward 11 Minor Rehabilitation | 1,449,744 | 23,473 | - | 1,426,271 | 1.6% | E. Waite / P. McNab | % spent based on Councillor requests. |
| 2019 | 4031911612 | Council Priority - Ward 12 Minor Rehabilitation | 1,758,903 | 22,680 | 1,320,472 | 415,751 | 76.4% | E. Waite / P. McNab | % spent based on Councillor requests. |

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|------------------|---------------|---|-------------------------|-----------------------------|---------------------------|--|--------------------------|---------------------------|---|
| | | | а | b | С | d | е | | |
| 2019 | 4031911613 | Council Priority - Ward 13 Minor Rehabilitation | 1,387,193 | 73,001 | 55,397 | 1,258,795 | 9.3% | E. Waite / P. McNab | % spent based on Councillor requests. |
| 2019 | 4031911614 | Council Priority - Ward 14 Minor Rehabilitation | 1,387,871 | 66,253 | 4,149 | 1,317,470 | 5.1% | E. Waite / P. McNab | % spent based on Councillor requests. |
| 2019 | 4031911615 | Council Priority - Ward 15 Minor Rehabilitation | 1,054,879 | 381,941 | 56,406 | 616,532 | 41.6% | E. Waite / P. McNab | % spent based on Councillor requests. \$167k earmarked for the resurfacing of Main Street in Waterdown. |
| 2019 | 4031917943 | Sherman Access East Retaining Wall Replacement | 320,000 | 18,792 | - | 301,208 | 5.9% | E. Waite / R. Sandoval | Ongoing - multi-year project. Technical Study funding in 2019, Design funding in 2020 & 2022, Construction deferred from 2022 to 2023 due to the Claremont Access Steel facing wall removals scheduled in 2022. |
| 2019 | 4031918048 | Bridge 048 - Jones St, 110m w/o King St E | 180,000 | 22,617 | 58,105 | 99,278 | 44.8% | E. Waite / R. Sandoval | Ongoing multi-year project. 2019 ESA, 2020 Design, Design requested that Construction be deferred from 2022 to 2023. |
| 2019 | 4031918126 | Bridge 126 - Regional Rd 56, 605m n/o Guyatt Rd | 170,000 | 83,504 | 11,789 | 74,707 | 56.1% | E. Waite / R. Sandoval | Ongoing multi-year project. Project deferred due to future tunneling project at Golf Club Rd and R.R. 56. ESA to be completed in 2020, Design 2021, Construction 2023. |
| 2019 | 4031918218 | OSIM Bridge and Culvert Inspections - 2019 | 340,000 | 50,000 | - | 290,000 | 14.7% | E. Waite / R. Sandoval | \$290k to be WIP funded to 2022 program. |
| 2019 | 4031918219 | Structural Investigations and Reports - 2019 | 100,000 | 10,000 | - | 90,000 | 10.0% | E. Waite / R. Sandoval | \$90k to be WIP funded to 2022 program. |
| 2019 | 4031918342 | Bridge 342 - Westover Rd, 245m n/o Highway No. 8 | 320,000 | 68,680 | 19,987 | 231,333 | 27.7% | E. Waite / R. Sandoval | 2019 Technical Study/ESA, 2020 Design, Construction deferred from 2022 to 2023. |
| 2019 | 4031918975 | MTO/City Cost Shared Service Rd Culverts | 5,000,000 | 226,146 | - | 4,773,854 | 4.5% | E. Waite / R. Sandoval | MTO project, City to Cost share. 2019 Tender, and 2020/2021 Construction. To be completed in 2021. |
| 2019 | 4031919110 | Barton - Parkdale to Talbot | 2,270,000 | 44,150 | 84,149 | 2,141,701 | 5.7% | S. Jacob / G. Wuisman | Design complete and will be tendered in Jan 2022 for construction in 2022. |
| 2019 | 4031919114 | Cheever - Barton to Birge and Birge - Cheever to Wentworth | 380,000 | 378,461 | 14,996 | (13,457) | 103.5% | M. Oddi | Complete - pending final review/audit/payment. |
| 2019 | 4031919116 | Haddon - Sterling to Marion | 676,000 | 649,118 | 29,153 | (2,270) | 100.3% | M. Oddi | Complete - pending final review/audit/payment. |
| 2019 | 4031919119 | Sheaffe / Park / Mulberry (Central Nbhd (North)) | 2,467,000 | 868,924 | 1,435,553 | 162,522 | 93.4% | M. Oddi | Ongoing - C15-20-21 - construction 2021/22. |
| 2019 | 4031955944 | Transportation EA - Hwy 56 - Rymal to Binbrook | 237,000 | 64,904 | 96,386 | 75,711 | 68.1% | E. Waite / D. Sharma | Ongoing - traffic count in progress. |
| 2019 | 4031957944 | PW Asset Management (PW-AM) System Evaluation | 6,230,000 | 1,506,653 | 410,968 | 4,312,379 | 30.8% | P. Leishman | Delays continue to be experienced due to COVID and Infor underestimating the time required to define the enterprise level. Stage 1 is expected to be complete in Q4. |
| 2019 | 4041910417 | Retaining Wall Rehabilitation - 2019 | 850,000 | 66,618 | 730,722 | 52,660 | 93.8% | E. Waite / R. Sandoval | This account is used to fund maintenance, rehabilitation and replacement of Retaining Walls Citywide. 2019 allocation includes: C15-33-21 (AM) - RW Replacement Program at \$680K. |
| 2019 | 4661920540 | Traffic Signal Modernization Coordinated with ESI - 2019 | 1,090,000 | 827,989 | 250,261 | 11,749 | 98.9% | E. Waite / P. McNab | Ongoing - work in progress. |
| 2019 | 4031919115* | Delena / Beland / Dunsmure | 1,610,000 | 15,093 | 1,561,755 | 33,152 | 97.9% | S. Jacob / G. Wuisman | Ongoing - C15-19-21 - construction 2021/2022. |
| 2020 | 4032001099 | Eng Services Staffing | 5,570,000 | 3,685,000 | - | 1,885,000 | 66.2% | E. Waite / P. McNab | \$1,885 to be WIP funded to 2022 ES Staffing Costs - Roads project. |
| 2020 | 4032010006 | Annual Minor Construction | 270,000 | 21,048 | 189,463 | 59,489 | 78.0% | E. Waite / P. McNab | Ongoing - work in progress. |
| 2020 | 4032011017 | Beach - Woodward to Eastport | 2,160,000 | 1,360,640 | 338,916 | 460,444 | 78.7% | M. Oddi | \$650k to be WIP funded to Ward 5 project in 2022 program. Complete - pending final review/audit/payment. P.O. to be reduced by \$200k. |
| 2020 | 4032011018 | Book - Southcote to Glancaster | 610,000 | 451,437 | 106,854 | 51,709 | 91.5% | M. Oddi | Complete - pending final review/audit/payment. |
| 2020 | 4032011020 | Claremont Access Rehab | 1,984,000 | 1,256,458 | 592,131 | 135,411 | 93.2% | E. Waite / G. Wuisman | Complete - pending final review/audit/payment. Additional funds are scheduled in 2023 for down bound resurfacing. |

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| | | | a | b | С | d | е | | |
| 2020 | 4032011021 | Dundas-First to Ham-Burl Line | 2,000,000 | 77,783 | 2,431,422 | (509,205) | 125.5% | E. Waite / G. Wuisman | Phase 1 resurfacing from Burke St. to Kerns Rd. complete pending final review/audit/payment - C15-37-21 construction 2021. Phase 2 (2024 Construction) – Multi-Use Path (MUP); urbanization First St. to Avonsyde Blvd; and resurfacing between First St. and Burke Ave. |
| 2020 | 4032011024 | Fifty Road Escarpment Access | 290,000 | 63,331 | 51,946 | 174,723 | 39.8% | E. Waite / R. Sandoval | Ongoing investigation with SNC to completed preliminary design of retaining walls - work in progress. |
| 2020 | 4032011025 | Galbraith - Second Street N | 580,000 | 542,389 | 33,220 | 4,391 | 99.2% | M. Oddi | Complete - pending final review/audit/payment. |
| 2020 | 4032011026 | Mud - Paramount to Up Cent | 3,410,000 | 146,345 | 913,191 | 2,350,464 | 31.1% | M. Oddi | Mud - Paramount to Isaac Brock ongoing - C15-03-21 - construction 2021. Balance to be constructed in 2022. |
| 2020 | 4032011028 | Southcote-Garner to Hwy 403 BR | 680,000 | 573 | 3,500 | 675,927 | 0.6% | E. Waite / G. Wuisman | 2021 design ongoing with construction in 2022. |
| 2020 | 4032011029 | Central Neighbourhood | 461,000 | 230,821 | 133,660 | 96,519 | 79.1% | M. Oddi | Ongoing - C15-21-21 - construction 2021/22. |
| 2020 | 4032011222 | Annual New Sidewalk Program | 450,000 | 45,418 | - | 404,582 | 10.1% | E. Waite / G. Wuisman | \$404k being WIP funded to 2022 program - all funds being consolidated to one project. SOP being drafted by PED & T.O.M. to define roles and responsibilities. |
| 2020 | 4032011225 | Geotechnical Investigation | 780,000 | 359,280 | 358,609 | 62,111 | 92.0% | E. Waite / P. McNab | Ongoing - work in progress. |
| 2020 | 4032011226 | Rymal Sidewalk-Up Sherman-Eva | 50,000 | 36,488 | 7,565 | 5,947 | 88.1% | M. Oddi | Complete - pending final review/audit/payment. |
| 2020 | 4032011777 | Pavement Degradation Funds | - | - | - | - | N/A | E. Waite / P. McNab | Holding account for fees collected for pavement degradation through the road cuts program. \$1,546k to be used to WIP fund 2022 Preventative Asphalt Road Maintenance Program. |
| 2020 | 4032018019 | Bridge 019 - Norman | 180,000 | 1,748 | 19,812 | 158,440 | 12.0% | E. Waite / R. Sandoval | \$155k to be WIP funded to 2022 program. |
| 2020 | 4032018217 | Bridge & Culvert Mtnc - ES | 1,805,000 | 918,862 | 511,170 | 374,968 | 79.2% | E. Waite / R. Sandoval | \$360k to be WIP funded to 2022 program. |
| 2020 | 4032018218 | OSIM Bridge & Culvert Insp | 310,000 | 183,094 | 46,095 | 80,811 | 73.9% | E. Waite / R. Sandoval | Inspections to be completed in 2020/2021. \$80k to be WIP funded to 2022 program. |
| 2020 | 4032018248 | Bridge 248 - King St W | 4,061,000 | 1,624,955 | 2,431,365 | 4,680 | 99.9% | E. Waite / R. Sandoval | Contract C15-26-21 currently underway. |
| 2020 | 4032018372 | Bridge 372 - Wilson St E | 180,000 | 17,095 | 5,887 | 157,018 | 12.8% | E. Waite / R. Sandoval | Ongoing multi-year project. 2020 ESA, 2021 Design, 2023 Construction. |
| 2020 | 4032018414 | Bridge 414 - Miles Road | 650,000 | 123,974 | 38,167 | 487,859 | 24.9% | E. Waite / R. Sandoval | Ongoing multi-year project. Design in 2020, Construction deferred from 2021 to 2022. |
| 2020 | 4032018452 | Bridge 452 - Centennial | 409,000 | 382,329 | 17,779 | 8,892 | 97.8% | E. Waite / R. Sandoval | Account to remain open. Dillon Consulting is completing bi-annual monitoring in 2020 & 2021 & 2022. |
| 2020 | 4032018457 | Bridge 457 - Valley Inn Rd | 1,000,000 | - | - | 1,000,000 | 0.0% | E. Waite / R. Sandoval | Ongoing - Expected to be tendered in Q4. |
| 2020 | 4032019103 | Marion - King to Dromore | 290,000 | 573 | 3,000 | 286,427 | 1.2% | E. Waite / G. Wuisman | Ongoing - work in progress. Councillor contributed W1 Minor Maintenance funds to extend project limits. Construction 2022. |
| 2020 | 4032019105 | Glenmorris (York Heights Nbhd) | 290,000 | 573 | - | 289,427 | 0.2% | E. Waite / G. Wuisman | 2020 design ongoing with construction in 2022. |
| 2020 | 4032019106 | Hillcrest - Chedoke Recon | 200,000 | 244,042 | - | (44,042) | 122.0% | M. Oddi | Complete - pending final review/audit/payment. |
| 2020 | 4032019108 | Scenic-Chateau to Up Paradise | 140,000 | 573 | - | 139,427 | 0.4% | E. Waite / G. Wuisman | 2021 design ongoing with construction in 2024. |
| 2020 | 4032049555 | QA-QC Service Contract 2020 | 140,000 | - | - | 140,000 | 0.0% | M. Oddi | \$140k to be WIP funded to 2022 program. |
| 2020 | 4032055040 | Rymal EA-Dartnall to Up James | 425,000 | 102,013 | 250,196 | 72,791 | 82.9% | E. Waite / D. Sharma | Ongoing - work in progress. |
| 2020 | 4032055522 | SoTI - Asset Management | 570,000 | 200,000 | - | 370,000 | 35.1% | E. Waite / P. McNab | \$370k to be used to WIP fund to 2022 program. |

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| | | | а | b | С | d | е | | |
| 2020 | 4032055588 | O Reg 588 17 Compliance AMPD | 450,000 | 154,338 | 39,778 | 255,884 | 43.1% | E. Waite / P. McNab | Ongoing - work in progress. Anticipate completion by year end 2021. |
| 2020 | 4032058001 | Consult and Accommodation | 120,000 | 1,954 | 1,994 | 116,053 | 3.3% | E. Waite / D. Sharma | \$116k to be WIP funded to 2022 program. |
| 2020 | 4032060999 | Closed Projects - Roads | 312,000 | (2,107) | 372,218 | (58,111) | 118.6% | E. Waite / P. McNab | This project is primarily used to hold the contingency lines of purchase orders for several completed works until the maintenance period has expired. This allows for the closure of all the original project ID. % spent is dependent on maintenance required. |
| 2020 | 4042010004 | Escarpment Slope Stabilization | 1,034,000 | 719,292 | 39,330 | 275,378 | 73.4% | E. Waite / R. Sandoval | \$170k to be WIP funded to 2022 program. |
| 2020 | 4042010417 | Annual Retaining Wall Rehab | 850,000 | 191,702 | 284,970 | 373,328 | 56.1% | E. Waite / R. Sandoval | \$360k to be WIP funded to 2022 program. |
| 2020 | 4242009306* | W3 Complete St Enhancement | 149,999 | ı | - | 149,999 | 0.0% | M. Field | Project Underway. Estimated completion date Q2 2022. |
| 2020 | 4242009401* | AR - Greenhill - Dundonald etc. | 2,130,000 | 1,055,576 | 100,000 | 974,424 | 54.3% | M. Oddi | Complete - pending final review/audit/payment. |
| 2020 | 4242009601* | AR - Quinn - Ridley etc. | 900,000 | 645,002 | 62,882 | 192,116 | 78.7% | M. Oddi | Complete - pending final review/audit/payment. |
| 2020 | 4242009701* | AR - Eastmount Nbhd | 1,920,000 | 896,924 | 103,628 | 919,449 | 52.1% | M. Oddi | C15-38-20 complete - pending final review/audit/payment - \$920k surplus for Mountain Park to be coordinated in 2022 with water. |
| 2020 | 4242009806* | Complete Streets Report W8 | 149,999 | 33,662 | 116,440 | (103) | 100.1% | M. Field / D. Ferguson | Project near completion, to be completed by year end 2021. |
| 2021 | 4032101099 | Eng Services Staffing | 5,570,000 | 2,893,798 | - | 2,676,202 | 52.0% | E. Waite / P. McNab | To fund Engineering Services staffing costs through capital for work on road related capital projects, both in-year and future. |
| 2021 | 4032101999 | Lakeside Litigation | 316,275 | - | 263,336 | 52,939 | 83.3% | M. Oddi | Final payment being processed. |
| 2021 | 4032110006 | Annual Minor Construction | 330,000 | 54,562 | 63,752 | 211,686 | 35.9% | E. Waite / P. McNab | Ongoing - work in progress. |
| 2021 | 4032110011 | HWY 8 Escarpment Retaining | 1,500,000 | 314,454 | 1,166,782 | 18,764 | 98.7% | E. Waite / R. Sandoval | Contract C15-26-21 currently underway. |
| 2021 | 4032111020 | Paramount - Atlas to Old Mud | 3,500,000 | 738,378 | 1,867,054 | 894,568 | 74.4% | M. Oddi | Ongoing - C15-22-21 - construction 2021. |
| 2021 | 4032111021 | Brock-Concession 4 W to Safari | 3,800,000 | 1,360,261 | 174,056 | 2,265,683 | 40.4% | M. Oddi | \$1,350k to be WIP funded to Ward 13 projects in the 2022 program. Complete pending final review/audit/payment - C15-53-21. |
| 2021 | 4032111022 | Kenilworth-Barton-Roxborough | 1,400,000 | - | - | 1,400,000 | 0.0% | E. Waite / G. Wuisman | 2021 design ongoing with construction in 2022. Limits updated to be Kenilworth, Britannia to Merchison. |
| 2021 | 4032111024 | Southcote - Book to Garner | 830,000 | 101,760 | - | 728,240 | 12.3% | E. Waite / G. Wuisman | Fall tender - 2022 construction. |
| 2021 | 4032111025 | Charlton-Sherman Acc-Wentworth | 520,000 | 1,179 | 396,839 | 121,982 | 76.5% | M. Oddi | Complete - pending final review/audit/payment |
| 2021 | 4032111026 | StoneChurch-U James-Wellington | 1,200,000 | 556 | 431,729 | 767,715 | 36.0% | M. Oddi | Ongoing - C15-55-21 - construction 2021. |
| 2021 | 4032111028 | Stone Church-Golf Links-Omni | 1,600,000 | 511 | 1,158,347 | 441,142 | 72.4% | M. Oddi | Ongoing - C15-54-21 - construction 2021. |
| 2021 | 4032111029 | Wilson - Rousseaux to Filman | 4,000,000 | - | - | 4,000,000 | 0.0% | E. Waite / G. Wuisman | Fall tender - 2022 construction. |
| 2021 | 4032111101 | CP Minor Mtnc Ward 1 CCBF | 2,000,000 | - | - | 2,000,000 | 0.0% | E. Waite | Staff reviewing with Councillor to determine locations. |
| 2021 | 4032111102 | CP Minor Mtnc Ward 2 CCBF | 2,000,000 | - | - | 2,000,000 | 0.0% | E. Waite | Staff reviewing with Councillor to determine locations. |
| 2021 | 4032111103 | CP Minor Mtnc Ward 3 CCBF | 2,000,000 | - | - | 2,000,000 | 0.0% | E. Waite | Staff reviewing with Councillor to determine locations. |
| 2021 | 4032111104 | CP Minor Mtnc Ward 4 CCBF | 2,000,000 | - | - | 2,000,000 | 0.0% | E. Waite | Staff reviewing with Councillor to determine locations. |

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|------------------|---------------|-------------------------------|-------------------------|-----------------------------|---------------------------|--|--------------------------|---------------------------|---|
| | | | а | b | С | d | е | | |
| 2021 | 4032111105 | CP Minor Mtnc Ward 5 CCBF | 2,000,000 | - | - | 2,000,000 | 0.0% | E. Waite | Staff reviewing with Councillor to determine locations. |
| 2021 | 4032111106 | CP Minor Mtnc Ward 6 CCBF | 2,000,000 | - | - | 2,000,000 | 0.0% | E. Waite | Staff reviewing with Councillor to determine locations. |
| 2021 | 4032111107 | CP Minor Mtnc Ward 7 CCBF | 2,000,000 | - | - | 2,000,000 | 0.0% | E. Waite | Staff reviewing with Councillor to determine locations. |
| 2021 | 4032111108 | CP Minor Mtnc Ward 8 CCBF | 2,000,000 | - | - | 2,000,000 | 0.0% | E. Waite | Staff reviewing with Councillor to determine locations. |
| 2021 | 4032111109 | CP Minor Mtnc Ward 9 CCBF | 2,000,000 | - | - | 2,000,000 | 0.0% | E. Waite | Staff reviewing with Councillor to determine locations. |
| 2021 | 4032111110 | CP Minor Mtnc Ward 10 CCBF | 2,000,000 | - | - | 2,000,000 | 0.0% | E. Waite | Staff reviewing with Councillor to determine locations. |
| 2021 | 4032111111 | CP Minor Mtnc Ward 11 CCBF | 2,000,000 | - | - | 2,000,000 | 0.0% | E. Waite | Staff reviewing with Councillor to determine locations. |
| 2021 | 4032111112 | CP Minor Mtnc Ward 12 CCBF | 2,000,000 | - | - | 2,000,000 | 0.0% | E. Waite | Staff reviewing with Councillor to determine locations. |
| 2021 | 4032111113 | CP Minor Mtnc Ward 13 CCBF | 2,000,000 | - | - | 2,000,000 | 0.0% | E. Waite | Staff reviewing with Councillor to determine locations. |
| 2021 | 4032111114 | CP Minor Mtnc Ward 14 CCBF | 2,000,000 | - | - | 2,000,000 | 0.0% | E. Waite | Staff reviewing with Councillor to determine locations. |
| 2021 | 4032111115 | CP Minor Mtnc Ward 15 CCBF | 2,000,000 | - | - | 2,000,000 | 0.0% | E. Waite | Staff reviewing with Councillor to determine locations. |
| 2021 | 4032111222 | Annual New Sidewalk Program | 450,000 | - | 4,396 | 445,604 | 1.0% | E. Waite / G. Wuisman | SOP being drafted by PED & T.O.M. to define roles and responsibilities. |
| 2021 | 4032111225 | Geotechnical Investigation | 720,000 | 39,307 | 449,851 | 230,842 | 67.9% | E. Waite / P. McNab | Ongoing - work in progress. |
| 2021 | 4032111777 | Pavement Degredation Funds | - | - | - | - | N/A | N/A | Holding account for fees collected for pavement degradation through the road cuts program. \$195k to be used to WIP fund 2022 Preventative Asphalt Road Maintenance Program. |
| 2021 | 4032117144 | Claremont Access-Walls 1 & 2 | 150,000 | - | - | 150,000 | 0.0% | E. Waite / R. Sandoval | Ongoing multi-year project. Technical Study in 2021, Design in 2024, Construction in 2026. |
| 2021 | 4032118217 | Bridge & Culvert Mtnc - ES | 2,800,000 | 672,177 | 707,771 | 1,420,052 | 49.3% | E. Waite / R. Sandoval | This account is used to fund maintenance, minor rehabilitation / urgent bridge projects: Current 2021 allocation includes Bridge 235-South Service Road (CS-\$506K); Bridge 289-Upper Sherman Scaling (TOM-\$27.3k); Bridge 329-Burlington St. (ES-\$69k+\$237k); Bridge 451-HWY 5 (AM-\$280k); and C12-01-21 (AM-\$55k). Future planning includes a large capital maintenance contract for bridge railing systems Citywide and Waterproofing / Wearing surface Citywide. |
| 2021 | 4032118218 | OSIM Bridge & Culvert Insp | 310,000 | 18,919 | 207,924 | 83,157 | 73.2% | E. Waite / R. Sandoval | Ongoing - work in progress. |
| 2021 | 4032118219 | Structural Investigation & Rp | 360,000 | 2,845 | 295,103 | 62,052 | 82.8% | E. Waite / R. Sandoval | Ongoing - work in progress. |
| 2021 | 4032118279 | Bridge 279 - Safari | 150,000 | - | - | 150,000 | 0.0% | E. Waite / R. Sandoval | Ongoing multi-year project. Design in 2021, Construction in 2023. |
| 2021 | 4032118282 | Bridge 282-Longwood Hwy 403 | 1,500,000 | 66,971 | 43,043 | 1,389,987 | 7.3% | E. Waite / R. Sandoval | Construction in 2021 / 2022. |
| 2021 | 4032118329 | Bridge 329 - Burlington St E | 150,000 | 117,851 | 15,723 | 16,426 | 89.0% | E. Waite / R. Sandoval | 2021 New Project - Condition Survey Study. |
| 2021 | 4032119102 | Arvin - Dosco to Jones | 150,000 | - | - | 150,000 | 0.0% | E. Waite / G. Wuisman | 2021 design ongoing with construction in 2023. |
| 2021 | 4032119104 | Hatt & Bond - King to Market | 150,000 | - | - | 150,000 | 0.0% | E. Waite / G. Wuisman | 2021 design ongoing with construction in 2023. |

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|------------------|---------------|--------------------------------|-------------------------|--------------------------|---------------------------|--|--------------------------|-----------------------------|---|
| | | | а | b | С | d | е | | |
| 2021 | 4032119105 | Barton - Ottawa to Kenilworth | 150,000 | - | - | 150,000 | 0.0% | E. Waite / G. Wuisman | 2021 design ongoing with construction in 2025. |
| 2021 | 4032119106 | Kelvin - Old Orchard to s end | 150,000 | - | - | 150,000 | 0.0% | E. Waite / G. Wuisman | 2021 design with construction in 2022. |
| 2021 | 4032119108 | Concession & Mountain Brow | 150,000 | - | - | 150,000 | 0.0% | E. Waite / G. Wuisman | 2021 design with construction in 2022. |
| 2021 | 4032119109 | Scenic - Mohawk to Chateau Crt | 150,000 | - | - | 150,000 | 0.0% | E. Waite / G. Wuisman | 2021 design with construction in 2022. |
| 2021 | 4032119111 | HWY 8 - Bond to Woodleys Lane | 970,000 | 255,273 | 704,636 | 10,091 | 99.0% | M. Oddi | Ongoing - C15-26-21 - construction 2021/2022. |
| 2021 | 4032119112 | Strathearne-Main to Britannia | 150,000 | - | - | 150,000 | 0.0% | E. Waite / G. Wuisman | 2021 design ongoing with construction in 2022. |
| 2021 | 4032119114 | Pinelands - Teal - et al | 150,000 | - | - | 150,000 | 0.0% | E. Waite / G. Wuisman | 2021 design ongoing with construction in 2024. |
| 2021 | 4032119115 | Strathearne - Brampton to gate | 150,000 | - | - | 150,000 | 0.0% | E. Waite / G. Wuisman | 2021 design ongoing with construction in 2024. |
| 2021 | 4032119122 | Barton - Sherman to Ottawa | 150,000 | - | - | 150,000 | 0.0% | E. Waite / G. Wuisman | 2021 design ongoing with construction in 2023. |
| 2021 | 4032149555 | QA-QC Service Contract 2021 | 205,000 | 661 | - | 204,339 | 0.3% | E. Waite / G. Wuisman | Ongoing - work in progress. |
| 2021 | 4032155102 | Facilitation for MCEA PICs | 50,000 | - | 34,865 | 15,135 | 69.7% | E. Waite / D. Sharma | The Study and EA is underway and should be completed on schedule. |
| 2021 | 4032155140 | Dickenson EA | 450,000 | 5,499 | - | 444,501 | 1.2% | E. Waite / D. Sharma | The Study and EA on hold Q2 2022. |
| 2021 | 4032155141 | West 5th EA - Rymal to Stone | 250,000 | - | - | 250,000 | 0.0% | E. Waite / D. Sharma | The Study and EA on hold until Q2 2022. |
| 2021 | 4032155145 | Escarpment Erosion Study | 350,000 | - | - | 350,000 | 0.0% | E. Waite / R. Sandoval | Multi-year assignment with McMaster University under Procurement Policy 11 to determine erosion rates at various escarpment crossings Citywide. |
| 2021 | 4032155522 | SoTI - Asset Management | 200,000 | 17,036 | 155,457 | 27,507 | 86.2% | E. Waite / P. McNab | Various reporting currently under development including Asset Management Plan for Provincial Compliance. Further budget allocations suspended. |
| 2021 | 4032155556 | Mapping Update | 118,000 | 739 | 36,879 | 80,382 | 31.9% | D. Lamont/ C. Lauricella | Ongoing - work in progress. |
| 2021 | 4032158001 | Consult and Accommodation | 120,000 | - | - | 120,000 | 0.0% | E. Waite / D. Sharma | Ongoing - work in progress. |
| 2021 | 4032162073 | Field Data Systems Program | 157,000 | 8,735 | 15,188 | 133,078 | 15.2% | D. Lamont/ C. Lauricella | Ongoing - work in progress. |
| 2021 | 4042110004 | Escarpment Slope Stabilization | 1,300,000 | 33,557 | 237,854 | 1,028,588 | 20.9% | E. Waite / R. Sandoval | This account is used to fund maintenance, minor rehabilitation / urgent escarpment slope stabilization projects: 2021 allocation includes: Partial funding (\$460k) for C15-49-20(AM) - Sherman Access West. |
| 2021 | 4042110417 | Annual Retaining Wall Rehab | 1,454,000 | 49,968 | 488,147 | 915,885 | 37.0% | E. Waite / R. Sandoval | This account is used to fund maintenance, rehabilitation and replacement of Retaining Walls Citywide. 2021 allocation includes: RW0092-Studholme RW Replacement; RW0449/484/485/486-Turnbull Road-RW Replacements; RW0530 / RW0531 Scenic Dr RW repairs; RW0039/40-Jerseyville Road; RW0069-Wilson St E and RW0540-Fenell Ave-RW Repairs. |
| 2021 | 4242109142* | W14 Complete St Enhancement | 300,000 | - | - | 300,000 | 0.0% | M. Field / D. Ferguson | Study underway. Upon conclusion of Ward 14 complete streets study, works will begin. |
| 2021 | 4242109501* | Albright-Quigley to Nicklaus | 300,000 | 427 | 211,605 | 87,968 | 70.7% | M. Oddi | Ongoing - C15-66-21 - construction 2021. |
| 2021 | 4242109502* | Greenford - Queenston to end | 370,000 | 94,898 | 271,213 | 3,890 | 98.9% | M. Oddi | Ongoing - C15-47-21 - construction 2021. |
| 2021 | 4242109506* | Oakland-Kentley to Ellingwood | 590,000 | - | 253,342 | 336,658 | 42.9% | M. Oddi | Ongoing - C15-61-21 - construction 2021. |

Capital Projects Status Report - Tax Supported As of September 30, 2021

| YEAR APPROVED | PROJECT ID | DESCRIPTION | APPROVED BUDGET (\$) | ACTUAL EXPENDITURES (\$) | PO COMMITMENTS (\$) | AVAILABLE BALANCE (\$) d = a - b - c | % COMPLETE e = (b+c) / a | Project Manager | STATUS EXPLANATION as of September 30, 2021 |
|------------------|-----------------|--------------------------------|-------------------------|-----------------------------|---------------------------|--|--------------------------|-----------------|--|
| | | | а | b | С | d | е | | |
| 2021 | 4242109507* | Ellingwood Sidewalks | 410,000 | - | 380,014 | 29,986 | 92.7% | M. Oddi | Ongoing - C15-61-21 - construction 2021. |
| 2021 | 4242109801* | Inverness & Arcade | 500,000 | 340,495 | - | 159,505 | 68.1% | M. Oddi | Complete - pending final review/audit/payment. |
| 2021 | 4242109802* | Monarch & West 2nd | 750,000 | 399,423 | 78,045 | 272,532 | 63.7% | M. Oddi | Complete - pending final review/audit/payment. |
| 2021 | 4242110555* | 2021 Chargebacks - Area Rating | - | 398,152 | - | (398,152) | N/A | N/A | To fund Engineering Services staffing costs through capital for work on Area Rating related capital projects, both in-year and future. |
| 2021 | 4662115820 | Traffic Counts Program | 300,000 | 126,906 | 56,890 | 116,204 | 61.3% | M. Field | Project currently underway. Remaining funds to be spent in 2021. |
| | Sub-Total Roads | | 293,477,738 | 108,324,134 | 44,545,308 | 140,608,296 | 52.1% | | |

Traffic Program

| | Traine i rogram | | | | | | | | |
|------|-----------------|---|-----------|---------|---------|-----------|--------|-------------------------|--|
| 2014 | 4031420425 | HWDSB - Upper Wentworth & Fieldway | 250,000 | 412,801 | - | (162,801) | 165.1% | M. Field / M. Rahman | Project Complete - This project is to be cost recovered from the school board (funds not recovered yet) Work has been completed and legal is reviewing. |
| 2015 | 4041514012 | New Traffic Signal - Fifty & South Service Rd (Walmart) | 500,000 | 64,324 | - | 435,676 | 12.9% | M. Field / M. Rahman | Project Complete - To be closed once payment received from Walmart. (In discussion with Dev.Eng). |
| 2016 | 4031655642 | Victoria - 2-way Conversion | 360,000 | 283,235 | 99,630 | (22,865) | 106.4% | M. Field / M. Rahman | Project Completed. PO to be cleared before project can be closed. |
| 2016 | 4031655643 | Area Specific TM Plans | 507,970 | 197,948 | 49,794 | 260,228 | 48.8% | M. Field / M. Rahman | Project Underway - Many works in progress. Substantial use of funds is expected to occur by end of Q4 2021. |
| 2016 | 4661620630 | Two Way Road Conversion | 630,000 | 568,640 | 51,899 | 9,461 | 98.5% | M. Field / M. Rahman | Project underway - Caroline Street from King to York (Design ready for implementation) – PIC and final scheduling pending. Hess Street from York to Barton – Design at 60%, construction required (proposed for coordination with Cannon St works in 2023) Additional funding may be required to reconstruct two signals Cannon & Hess and York & Hess. |
| 2017 | 4031720722 | North End Traffic Management Plan (NETMP) Study | 250,000 | 130,189 | - | 119,811 | 52.1% | M. Field / S. Molloy | Program delayed due to COVID-19, engagement has been very limited, remaining funds to be utilized in 2022. |
| 2017 | 4661720721 | Pedestrian Crossovers | 1,000,000 | 729,723 | 209,460 | 60,817 | 93.9% | M. Field / M. Rahman | Work in progress under C15-09-21 and C15-09-21 Contracts: Wilson & McClure (8 PXO); and Concession St & East 33rd St (PXO). |
| 2017 | 4661720726 | New Traffic Signal - Dundas @ Evans/Skinner | 250,000 | 27,346 | - | 222,654 | 10.9% | M. Field / M. Rahman | Temp Signal is installed. The intersection lane configuration has been changed recently to accommodate pedestrian. Perm Signal works in progress. Funding associated with Development. Completion likely to take place by Q2 2022. |
| 2018 | 4661820008 | New Traffic Signal Installation Program - 2018 | 600,000 | 448,910 | 34,587 | 116,503 | 80.6% | M. Field / M. Rahman | Project Complete - Pending final payment and holdback release. (Airport & KF Aerospace and Wellington & Cannon - bump out). |
| 2018 | 4661820821 | New Traffic Signal - Drakes @ North S Rd | 350,000 | 44,531 | - | 305,469 | 12.7% | M. Field / M. Rahman | Project delayed due to complexity in design. Design 2021, construction 2022. |
| 2018 | 4661820822 | New Traffic Signal - Fifty @ North S Rd | 80,000 | 26,992 | 42,852 | 10,156 | 87.3% | M. Field / M. Rahman | Project Delayed - On hold pending review and coordination with MTO. |
| 2018 | 4661820823 | New Traffic Signal - Fruitland@North S R | 80,000 | 26,849 | 42,992 | 10,159 | 87.3% | M. Field / M. Rahman | Project Delayed - On hold pending review and coordination with MTO. |
| 2019 | 4031955622 | Active Transport Benchmarking - 2019 | 48,000 | 43,398 | 8,655 | (4,053) | 108.4% | M. Field | Annual Program on-going, remaining funds to be spent by end of Q4. |
| 2019 | 4031980940 | New Signal - Garner @ Hwy 6 | 400,000 | - | - | 400,000 | 0.0% | M. Field / G. Norman | Project Delayed - Development project not started - Pending further coordination and scheduling with MTO. |
| 2019 | 4661920001 | ATMS - Advanced Traffic Management System - 2019 | 2,250,000 | 423,860 | 562,817 | 1,263,323 | 43.9% | M. Field / C. King | \$750k being used to WIP fund 2022 ATMS project. |

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|------------------|---------------|--|-------------------------|-----------------------------|---------------------------|--|---------------|---------------------------|--|
| | | | a | b | С | d | e | | |
| 2019 | 4661920008 | New Traffic Signal Installation Program | 760,000 | 361,444 | 10,517 | 388,039 | 48.9% | M. Field / M. Rahman | NSR & Lakeview IPS is complete and the signal has been activated.240K Deposited from developer for Aeropark Development: Up. James & Dickenson (40K), Up. James & Glanair (50K), Glanair & Aeropark (110K) including signage (20K) plus 20k contingency. 7K to be deposited to complete Garner Rd Widening Signage Works (MS); all the works are underway. |
| 2019 | 4661920019 | Traffic Controller Replacement - 2019 | 720,000 | 345,000 | - | 375,000 | 47.9% | M. Field / C. King | \$375k being used to WIP fund 2022 Traffic Controller Replacement project |
| 2019 | 4661920921 | New Traffic Signal - Waterdown Rd/Mill St @ Mountain | 250,000 | - | - | 250,000 | 0.0% | M. Field / M. Rahman | Project Delayed - Project on hold - Development related. |
| 2019 | 4661920922 | New Traffic Signal - Rymal Rd west of Walmart Access | 100,000 | 31,884 | 28,693 | 39,423 | 60.6% | M. Oddi | Ongoing - C15-50-19 - construction 2020/21. |
| 2019 | 4661920923 | New Traffic Signal - RR 56 at Dalgleish Rd | 250,000 | 108,217 | 15,809 | 125,974 | 49.6% | M. Field / M. Rahman | The signal is complete and has been activated on October 06, 2021. |
| 2019 | 4661920925 | Traffic Signal Modifications - First Rd at Mud St | 150,000 | 123,606 | - | 26,394 | 82.4% | M. Field / M. Rahman | Project is Underway (Project managed by Development Construction). Targeted completion date Q4 2021. |
| 2019 | 4661920926 | New Traffic Signal - Rymal at Canadian Tire Access | 200,000 | 41,762 | 81,750 | 76,488 | 61.8% | M. Oddi | Ongoing - C15-50-19 - construction 2020/21. |
| 2019 | 4661920927 | New Traffic Signal - Rymal (opposite Celestial Crescent) | 100,000 | 9,976 | 46,920 | 43,103 | 56.9% | M. Oddi | Ongoing - C15-50-19 - construction 2020/21. |
| 2019 | 4661920930 | Neighbourhood Speed Reduction Initiative | 1,300,000 | 725,760 | - | 574,240 | 55.8% | M. Field | Phase 2 underway, to be completed Fall 2021. Phase 3 to begin Fall 2021/Spring 2022. |
| 2019 | 4661920988 | Signal Controller Wrapping Project | 150,000 | 21,272 | 41,921 | 86,807 | 42.1% | M. Field / C. King | Contract in place, cabinet wrapping has begun and is ongoing. |
| 2019 | 4661955942 | Victoria Ave N - One-way to Two-way Traffic Conversion - Phase 2 | 450,000 | 392,392 | 61,048 | (3,441) | 100.8% | M. Field / M. Rahman | The work is completed but awaiting final payments and p.o. closeout prior to closing this project. |
| 2019 | 4661955946 | Autonomous / Connected Vehicles | 300,000 | - | 20,750 | 279,250 | 6.9% | M. Field / C. King | Testbed is up and running. Projects are on-going in 2021. |
| 2020 | 4032020048 | Durable Pavement Markings | 550,000 | 1,930 | - | 548,070 | 0.4% | M. Field / K. Milligan | \$545k being used to WIP fund 2022 Durable Pavement Markings (New Installations). |
| 2020 | 4662015820 | Traffic Counts Program | 172,518 | 122,518 | - | 50,000 | 71.0% | M. Field / D. Ferguson | \$50k being used to WIP fund 2022 Traffic Counts project. |
| 2020 | 4662016102 | Traffic Calming | 300,000 | 187,120 | 37,626 | 75,254 | 74.9% | M. Field / D. Ferguson | \$75k being used to WIP fund 2022 Traffic Calming project. |
| 2020 | 4662020001 | ATMS-Advanced Traffic Mgmnt | 750,000 | 93,158 | - | 656,842 | 12.4% | Ū | Consultant Assignment underway to determine strategic direction of the ATMS program. This assignment will include determining funding allocation for the program. |
| 2020 | 4662020011 | Traffic Signal Upgrades | 450,000 | 406,816 | - | 43,184 | 90.4% | M. Field / C. King | \$69k being used to WIP fund\ 2022 Traffic Signal Upgrades project. |
| 2020 | 4662020012 | Wilson-Victoria-Sherman TwoWay | 300,000 | - | - | 300,000 | 0.0% | M. Field / M. Rahman | Transportation Planning has been doing the feasibility study and conceptual planning. |
| 2020 | 4662020017 | Traffic Signal LED Upgrade | 50,000 | 50,000 | - | - | 100.0% | M. Field | Project Completed in 2020, remaining funds used in 2021. |
| 2020 | 4662020019 | Annual Traffic Control RP 20 | 400,000 | 64,891 | - | 335,109 | 16.2% | 9 | Project underway, controller replacements continuing to end of 2021 and into 2022 delay caused in 2019 due to equipment issues |
| 2020 | 4662020020 | New Signal - Rymal @ Arrowhead | 180,000 | 471 | 124,590 | 54,939 | 69.5% | M. Field / M. Rahman | This project is currently in implementation under C15-09-21 contract and expected to be completed by end of 2021. |
| 2020 | 4662020021 | New Signal - Center Rd | 300,000 | - | - | 300,000 | 0.0% | M. Field / M. Rahman | Construction of full traffic signal at Concession 8 & Centre Rd (Waterdown) Design 2021, Construction 2022. |
| 2020 | 4662020023 | New Signal-King@Kenilwrth Ramp | 250,000 | - | - | 250,000 | 0.0% | M. Field / M. Rahman | Project has been moved to 2022 implementation. |

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|------------------|---------------|----------------------------------|-------------------------|-----------------------------|---------------------------|--|--------------------------|---------------------------|--|
| | | | a | b | С | d | е | | |
| 2020 | 4662020024 | New Signal - Glanair | 375,000 | 388,277 | 166 | (13,443) | 103.6% | M. Field / M. Rahman | Project completed. Final payments is still pending. |
| 2020 | 4662020026 | New Signal @ 36 Dundas | 250,000 | 59,322 | - | 190,678 | 23.7% | M. Field / M. Rahman | Work in progress: Funding associated with Dundas & Leavitt development. |
| 2020 | 4662020028 | New Signal-StoneChurch@Chesley | 130,000 | 259 | 75,841 | 53,901 | 58.5% | M. Field / M. Rahman | This project is currently in implementation under C15-09-21 contract and expected to be completed by end of 2021. |
| 2020 | 4662020029 | New Signal - Bernie Custis | 300,000 | - | - | 300,000 | 0.0% | M. Field / M. Rahman | Funding associated with construction of a full traffic signal at Cannon St & Melrose Ave. Require PIC and confirmation from Councillor. |
| 2020 | 4662020050 | Engagement - Vision Zero | 500,000 | 3,283 | - | 496,717 | 0.7% | M. Field / D. Ferguson | Program delayed due to COVID, remaining funds to be used once restrictions |
| 2020 | 4662020051 | Education - Vision Zero | 400,000 | 234,573 | - | 165,427 | 58.6% | M. Field / D. Ferguson | Monthly campaigns continuing throughout 2021. |
| 2020 | 4662020052 | Evaluation - Vision Zero | 200,000 | 91,044 | 12,689 | 96,267 | 51.9% | M. Field / D. Ferguson | Consultant study underway. Estimated completion is Q2 2022. |
| 2020 | 4662020053 | Eng Priorities - Vision Zero | 460,000 | 267,871 | - | 192,129 | 58.2% | M. Field / D. Ferguson | Program delayed due to COVID, remaining funds to be used once restrictions |
| 2020 | 4662020210 | Queen-Main to King TwoWay PH2 | 500,000 | 14,746 | 110,509 | 374,745 | 25.1% | M. Field / M. Rahman | Works between Main to king is on hold. Pending completion of private development at King & Queen. |
| 2020 | 4662020522 | Traffic Eng - Signal Design | 155,000 | 116,483 | 11,801 | 26,715 | 82.8% | M. Field / M. Rahman | Project Underway - Funding to be utilized to undertake the design of: Centre Road & Concession 8, Regional Rd 56 & Kirk Rd, Old Guelph & York Rd and Upper James & White Church. Target completion Q4 2021. Funding used to cover design of Rymal Road Project. |
| 2020 | 4662020525 | IPS - Intersection Ped Signal | 370,000 | 9,040 | 127,094 | 233,866 | 36.8% | M. Field / M. Rahman | Upper Wentworth & East 24th is complete. The signal was activated on August 31st, Up Sherman & Rowntree/Atherley is currently in implementation under C15-09-21 contract Wentworth & 150m n/o Cannon is waiting for locates and expected to be completed by end of 2021. |
| 2020 | 4662020531 | APS - Accessible Ped Signals | 100,000 | 6,134 | - | 93,866 | 6.1% | M. Field / C. King | project delayed -Plan to implement up to \$100K of locations within 2021 ongoing. |
| 2020 | 4662020720 | Plastic Pavement Marking Rehab | 400,000 | 270,221 | - | 129,779 | 67.6% | M. Field / K. Milligan | Work on-going, expected to use all remaining funds in 2021. |
| 2020 | 4662020721 | Pedestrian Crossovers | 300,000 | 215,950 | 182,606 | (98,556) | 132.9% | M. Field / M. Rahman | Work in progress under C15-09-21 and C15-09-21 Contracts: Jerseyville Rd & Taylor Rd (PXO), Concession St & East 33rd St (PXO), Nisbet Blvd & Babcock St (PXO), Binbrook Rd & Great Oak Tr (PXO) |
| 2021 | 4242109104* | Traffic Calming Ward 1 | 60,000 | - | - | 60,000 | 0.0% | M. Field | Complete - money to be journaled at end of year. |
| 2021 | 4242109105* | Bumpouts Sanders & Hollywood | 40,000 | - | - | 40,000 | 0.0% | M. Rahman | Functional design has been prepared and some refinements to the bump-out design are underway to better comply with the Complete Streets guidelines, and better managing stormwater drainage. |
| 2021 | 4242109106* | Raised Intersectn King & Haddon | 150,000 | - | - | 150,000 | 0.0% | M. Field | Recently approved project - under review. Detailed examination being conducted Q4 2021 to Q2 2022. |
| 2021 | 4242109111* | Ward 1 Traffic Calming-Various | 100,000 | - | - | 100,000 | 0.0% | M. Field | All work to be completed Fall 2021. |
| 2021 | 4242109202* | Traffic Calming W2 various | 79,500 | 800 | - | 78,700 | 1.0% | M. Field / D. Ferguson | Work completed in summer 2021. Project to be closed once all invoices are processed. |
| 2021 | 4242109203* | Beasley Nbhd Safety Audit | 149,999 | - | 149,999 | - | 100.0% | M. Field / D. Ferguson | Project Underway, scheduled completion Q2 2022. |
| 2021 | 4242109204* | Curb Extension - MacNab & Barton | 92,000 | - | - | 92,000 | 0.0% | M. Field / M. Rahman | Deferred to 2022. |
| 2021 | 4242109604* | Traffic Calming W6 various | 259,200 | 1,745 | - | 257,455 | 0.7% | M. Field | Work completed in summer 2021. |
| 2021 | 4242109606* | Dynamic Speed Signs Ward 6 | 57,000 | - | - | 57,000 | 0.0% | M. Field | Project almost complete, most signs installed in field. Project to be finished 2021 with monies journaled at end of year. |

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|------------------|---------------|--------------------------------|-------------------------|-----------------------------|---------------------------|--|--------------------------|---------------------------|---|
| | | 1 | <u>a</u> | <u>b</u> | <u> </u> | d | е | | |
| 2021 | 4242109702* | Speed Cushion Brigade | 35,000 | 364 | - | 34,636 | 1.0% | M. Field / D. Ferguson | Complete - money to be journaled at end of year. |
| 2021 | 4242109703* | Speed Cushion Delancey | 21,000 | 218 | - | 20,782 | 1.0% | M. Field / D. Ferguson | To be installed by year end 2021. |
| 2021 | 4662110012 | Railway Road Crossing Rehab | 150,000 | - | - | 150,000 | 0.0% | | This is a reactionary account based on the needs of the Railway providing us with work they require to be completed. Project ownership has changed and TOM is working on the utilization of the funds. |
| 2021 | 4662110018 | Cootes Drive_Spencer Creek | 280,000 | - | - | 280,000 | 0.0% | M. Field / K. Milligan | Tender closed and contract awarding underway to the lowest bidder. |
| 2021 | 4662116102 | Traffic Calming | 300,000 | - | - | 300,000 | 0.0% | M. Field | Traffic calming works are initiated/scheduled. Funds partly to be used up in Fall 2021, remainder to be used in 2022. |
| 2021 | 4662120011 | Traffic Signal Upgrades | 300,000 | 59,584 | - | 240,416 | 19.9% | M. Field / C. King | Work orders issued, works are underway. |
| 2021 | 4662120013 | Signal Mod - Nebo @ Rymal | 200,000 | - | - | 200,000 | 0.0% | M. Field / M. Rahman | Project associated with Nebo Rd reconstruction, Design 2021, Construction 2022. |
| 2021 | 4662120017 | Traffic Signal LED Upgrade | 200,000 | 117,348 | - | 82,652 | 58.7% | M. Field | Project completed at end of Q2 2021. |
| 2021 | 4662120019 | Annual Traffic Control RP 21 | 200,000 | 96,085 | - | 103,915 | 48.0% | M. Field / C. King | Project underway, controller replacements continuing to end of 2021 and into 2022 delay caused in 2019 due to equipment issues |
| 2021 | 4662120048 | Durable Pavement Markings | 250,000 | 78,997 | - | 171,003 | 31.6% | M. Field / K. Milligan | Annual program, work is on-going. Completed by end of Q4 2021 |
| 2021 | 4662120050 | Engagement - Vision Zero | 50,000 | 25,440 | - | 24,560 | 50.9% | M. Field | Program delayed due to COVID, remaining funds to be used once restrictions lift. |
| 2021 | 4662120051 | Education - Vision Zero | 400,000 | 225,257 | - | 174,743 | 56.3% | M. Field | Program delayed due to COVID, remaining funds to be used once restrictions lift. |
| 2021 | 4662120052 | Evaluation - Vision Zero | 50,000 | 6,228 | 20,120 | 23,652 | 52.7% | M. Field | Consultant study underway. Estimated completion is Q2 2022. |
| 2021 | 4662120053 | Eng Priorities - Vision Zero | 300,000 | 116,403 | 123,986 | 59,610 | 80.1% | M. Field | PXO at Mt. Brow and Ellsworth schedule for Fall 2021. |
| 2021 | 4662120126 | New Signal - Nebo @ Twenty | 250,000 | - | - | 250,000 | 0.0% | M. Field / M. Rahman | Project associated with Nebo Rd reconstruction, Design 2021, Construction 2022. |
| 2021 | 4662120132 | Wentworth St Modifications | 100,000 | - | - | 100,000 | 0.0% | M. Field / M. Rahman | Redesign Wentworth between Barton & Burlington (Potential TWLTL). Operational and railway crossing impacts to be considered. Not Started. |
| 2021 | 4662120140 | New bump-outs at Barton | 60,000 | - | 42,618 | 17,382 | 71.0% | M. Field / D. Ferguson | Waiting for the locates and hope to be completed by 2021 |
| 2021 | 4662120522 | Traffic Eng - Signal Design | 250,000 | - | - | 250,000 | 0.0% | M. Field / M. Rahman | Funding to be utilized to undertake the design of future locations and contract administration as per program mandate. |
| 2021 | 4662120526 | New IPS - Barton @ Milton | 170,000 | - | - | 170,000 | 0.0% | M. Field / M. Rahman | Duplicate project. Separate funding from council motion (4241909309) Area Rating. \$170k being used to WIP fund 2022 Pedestrian crossings (4662220234 - Main & Paradise - Pedestrian Cross-Over - (IPS and 2 x Type C)). |
| 2021 | 4662120527 | New IPS - Sherman @ Dunsmure | 170,000 | - | - | 170,000 | 0.0% | M. Field / M. Rahman | Duplicate project. Separate funding from council motion (4241909309) Area Rating. \$170k being used to WIP fund 2022 Pedestrian crossings (4662220211 - Wilson & Shaver - Pedestrian Crossovers (4 x Type C and 4 x Type D)). |
| 2021 | 4662120528 | New IPS - Wentworth @ King WLM | 170,000 | - | - | 170,000 | 0.0% | M. Field / M. Rahman | Duplicate project. Separate funding from council motion (4241909309) Area Rating. \$170k being used to WIP fund 2022 Pedestrian crossings (4662220234 - Main & Paradise - Pedestrian Cross-Over - (IPS and 2 x Type C) and 4662220211 - Wilson & Shaver - Pedestrian Crossovers (4 x Type C and 4 x Type D)). |
| 2021 | 4662120529 | Upper James - Ped Improvements | 600,000 | 517 | 333,376 | 266,107 | 55.6% | M. Field | Works are underway, to be completed by end of Q4 2021. |
| 2021 | 4662120531 | APS - Accessible Ped Signals | 100,000 | 1,967 | - | 98,033 | 2.0% | M. Field / C. King | Project delayed due to staffing constraints currently implementing 2020 locations. |

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|------------------|------------------------|--------------------------------|-------------------------|--------------------------|---------------------------|------------|--------------------------|---------------------------|---|
| | | | а | b | С | d | е | | |
| 2021 | 4662120540 | Signal Moderniz Coord with ESI | 360,000 | 43,596 | - | 316,404 | 12.1% | | Project Funding associated with scheduled construction of North Waterdown Drive (e/w corridor). Parkside & Robson, Parkside & Boulding, Parkside & North Waterdown Drive and North Waterdown Drive & Rail Trail IPS. 2022/2023. |
| 2021 | 4662120720 | Plastic Pavement Marking Rehab | 500,000 | 57,773 | - | 442,227 | 11.6% | M. Field / K. Milligan | Annual program, work is on-going. Completed by end of Q4 2021. |
| 2021 | 4662120722 | Overhead Sign Structure | 500,000 | - | - | 500,000 | 0.0% | M. Field | Report to PW committee in November, work to take place 2022. |
| 2021 | 4662141105 | Repave Upper Ottawa rear lot | 100,000 | - | - | 100,000 | 0.0% | | Delayed due to Transportation Operations inventory audit activities (yard clean- up). Works being programmed for Q2 of 2022. |
| 2021 | 4662220522 | Transportation Eng Design | 45,000 | - | - | 45,000 | 0.0% | M. Field / M. Rahman | Design works for 2021 mostly completed. |
| | Sub-Total Traffic Prog | ıram | 27,527,187 | 9,026,488 | 2,763,116 | 15,737,583 | 42.8% | | |

Operations and Maintenance

| | Operations and Maint | chance | | | | | | | |
|------|----------------------|--|-----------|-----------|---------|-----------|--------|---------------------------|--|
| 2017 | 4031710715 | Railway Crossings - Review and Upgrades | 2,563,000 | 586,167 | 232,146 | 1,744,687 | 31.9% | M. Field / S. Gagne | Project Underway - Repair work being coordinated and planned for 2021. Signals work postponed until 2022. |
| 2020 | 4032011045 | LINC Rehabilitation | 3,900,000 | 3,354,158 | 50,475 | 495,367 | 87.3% | E. Waite / G. Wuisman | Project is ongoing for annual repairs of the LINC until such time as reconstruction takes place. |
| 2020 | 4662020722 | Overhead Sign Structure | 500,000 | 10,794 | - | 489,206 | 2.2% | M. Field | \$50k being used to WIP fund 2022 Overhead Sign Structure project |
| 2015 | 4031541910 | Snow Disposal Facility | 2,085,000 | 468,805 | 20,728 | 1,595,468 | 23.5% | M. Field / B. Paul | Project Underway - North end land acquisition with Portfolio Mgmt. Group. |
| 2017 | 4041757722 | Road Operations - GPS/AVL Service | 470,000 | 384,752 | - | 85,248 | 81.9% | M. Field / J. Sherriff | Ongoing – work in progress. Spending to include purchasing modems, AVL Kits and installations where required for TOM vehicles. |
| 2017 | 4041757723 | CMMS Mobile Application | 360,000 | 303,231 | - | 56,769 | 84.2% | M. Field / J. Sherriff | System is live and still being used for Street Lighting & Catch Basin Inspection programs. No further upgrades or enhancements to be made due to the EAM implementation. System licenses have been renewed until Spring 2022 and will be renewed and used until the EAM rollout fully replaces City Works. |
| 2019 | 4031910012 | Railway Roadway Crossings Rehab Program - 2019 | 150,000 | 84,315 | 78,705 | (13,020) | 108.7% | M. Field / S. Gagne | Not anticipating any further use of this Project ID. Negative balance and PO Commitments to be examined. |
| 2019 | 4031951410 | Roads Small Equip Purchase - 2019 | 50,000 | 19,561 | - | 30,439 | 39.1% | M. Field / B. Paul | Project Underway - Inventory, warranty and replacement requirements reviewed. All remaining funds to be spent by Q3 2021. |
| 2019 | 4041910017 | Street Lighting Capital Program - 2019 | 500,000 | 129,299 | 49,123 | 321,579 | 35.7% | M. Field / M. Rahman | James St. and John St. Underpass Lighting improvement project has been moved to 2022; James St. Underpass Lighting - \$217K & John St. Underpass Lighting - \$104.5K; The tender will be invited during Q1 2022. Trying to develop traffic management plan during construction as it will be challenging. |
| 2019 | 4041941963 | Brock Rd and Rockton Yard Improvements | 442,000 | 88,749 | 31,738 | 321,513 | 27.3% | M. Field / B. Paul | Project Underway - Currently working on various Service Improvements. Anticipated completion in Q4 2021. |
| 2020 | 4032010012 | Railway Road Crossing Rehab | 150,000 | 2,542 | 8 | 147,450 | 1.7% | M. Field / S. Gagne | Available balance to be examined. |
| 2020 | 4032011224 | Annual Sidewalk Replacement | 750,000 | 672,873 | 25,000 | 52,127 | 93.0% | M. Field / R. Marques | available balance left will be utilized under 2022 sidewalk repairs/ existing committed funds are P.O will be spent by Dec 31 2021. |
| 2020 | 4032017241 | Fencing & Sound Barrier Rehab | 150,000 | 57,645 | 11,242 | 81,113 | 45.9% | M. Field / R. Marques | Work utilizing this account is completed on an as needed basis. |
| 2020 | 4032018216 | Bridge & Culvert Mtnc - TOM | 150,000 | - | - | 150,000 | 0.0% | M. Field | Work utilizing this account is completed on an as needed basis. |
| 2020 | 4032041042 | District Wst-Dundas Changeroom | 20,000 | 15,743 | - | 4,257 | 78.7% | M. Field / B. Paul | Project Underway Q4 2021. |
| 2020 | 4032041065 | Snow Disposal - Yard Improve | 350,000 | - | - | 350,000 | 0.0% | M. Field / B. Paul | Project Delayed - Waiting for Land acquisition. This project is to improve the Snow Disposal Land, when appropriate location found. |

| YEAR APPROVED | PROJECT ID | DESCRIPTION | APPROVED BUDGET (\$) | ACTUAL EXPENDITURES (\$) | PO COMMITMENTS (\$) | AVAILABLE BALANCE (\$) d = a - b - c | % COMPLETE e = (b+c) / a | Project Manager | STATUS EXPLANATION as of September 30, 2021 |
|------------------|----------------------------|---|-------------------------|-----------------------------|---------------------------|--|---|----------------------------|--|
| | | | а | b | С | d | е | | |
| 2020 | 4032041762 | Facility Yard Maintenance 2020 | 98,000 | 72,383 | - | 25,617 | 73.9% | M. Field / B. Paul | Project Underway - Remaining funds allocated to Brock Road Yard project. |
| 2020 | 4032049040 | District Sth-Outside Electric | 175,000 | 15,472 | 156,541 | 2,988 | 98.3% | M. Field / B. Paul | Project Underway - Facilities run project expected completion Q4 2021. |
| 2020 | 4032051410 | Roads Small Equip Purchase | 50,000 | 21,662 | 27,669 | 669 | 98.7% | M. Field / B. Paul | Project Underway - Inventory review delayed due to COVID-19, replacement inventory to be purchased. All remaining funds to be spent by Q4 2021. |
| 2020 | 4042010017 | Street Lighting - Capital | 400,000 | 180,711 | 59,354 | 159,935 | 60.0% | M. Field / M. Rahman | John St. Underpass Lighting - \$125.5K; will be implemented 2022; Design has been sent to CP and waiting for their response; McMaster Lighting Upgrades will be funded from this account and the work is underway. |
| 2020 | 4042011351 | Roads - Alleyway Rehab | 100,000 | - | 5,949 | 94,051 | 5.9% | M. Field / B. Paul | Project delayed. Awaiting for completion of Alleyway Strategy Report. |
| 2020 | 4042057014 | Drive Cam | 250,000 | - | - | 250,000 | 0.0% | M. Field / B. Paul | Project Delayed - On Hold Indefinitely. Pending CVOR Rating Review. |
| 2020 | 4242009121* | Fiddlers Green Sidewalk | 65,000 | 23,139 | 41,738 | 124 | 99.8% | M. Field / R. Margues | Sidewalk is complete - 59k has been spent as of Nov 16th. Final payment to be processed and then project can be closed. |
| 2021 | 4032110005 | Annual Major Road Maintenance | 1,000,000 | 264,344 | 740,189 | (4,532) | 100.5% | M. Field / R. Margues | Funds committed on P/O will be spent by Dec 31 2021 |
| 2021 | 4032111224 | Annual Sidewalk Replacement | 750,000 | 2,972 | 672,066 | 74,962 | 90.0% | M. Field / R. Margues | available balance left will be utilized under 2022 sidewalk repairs/ existing committed funds are P.O will be spent by Dec 31 2021 |
| 2021 | 4032117241 | Fencing & Sound Barrier Rehab | 470,000 | 131,530 | 150,745 | 187,726 | 60.1% | M. Field / R. Marques | Work utilizing this account is completed on an as needed basis. |
| 2021 | 4032117677 | Preventative Maintenance 2021 | 2,060,000 | 1,505,784 | 431,297 | 122,919 | 94.0% | M. Field / M. Pastuszok | Construction is wrapping up the week of October 11th and funding to be spent as per the PO. |
| 2021 | 4032118216 | Bridge & Culvert Mtnc - TOM | 150,000 | - | - | 150,000 | 0.0% | M. Field | Bridge repair contracts being completed as required. New contract being developed in conjunction with Asset Management |
| 2021 | 4032121350 | Fleet Additions - Roads O&M | 500,000 | 167,006 | - | 332,994 | 33.4% | M. Field / B. Paul | Anticipated spend Q4 2021. |
| 2021 | 4032141762 | Facility Yard Maintenance 2021 | 95,000 | 12,574 | - | 82,426 | 13.2% | M. Field / B. Paul | Various improvements underway. |
| 2021 | 4032151410 | Roads Small Equip Purchase | 50,000 | 1,099 | - | 48,901 | 2.2% | M. Field / B. Paul | Anticipated spend Q4 2021. |
| 2021 | 4042111351 | Roads - Alleyway Rehab | 120,000 | - | - | 120,000 | 0.0% | M. Field / B. Paul | Project delayed. Awaiting for completion of Alleyway Strategy Report. |
| 2021 | 4042117384 | Annual Guiderail Upgrade 2021 | 400,000 | 146,106 | 210,381 | 43,513 | 89.1% | M. Field / R. Marques | Work on going under various contracts utilizing this funding source. |
| | Sub-Total Operations | and Maintenance | 19,323,000 | 8,723,415 | 2,995,091 | 7,604,494 | 60.6% | | |
| | Lighting Program | | | | | | | | |
| 2017 | 4041710016 | Street Lighting Program - New Lights - 2017 | 700,000 | 441,314 | 50,000 | 208,686 | 70.2% | M. Field / M. Rahman | Development Related In-fill Lighting or Upgrades; Binbrook roundabout lighting is underway. |
| 2021 | 4242109806* | Buchanan Pathway Lighting | 180,000 | | - | 180,000 | 0.0% | M. Field | Request for Tender Form for Buchanan Pathway Lighting has been sent upward for approval. |
| • | Sub-Total Lighting Program | | | 441,314 | 50,000 | 388,686 | 55.8% | | |
| | | | | | | | , | | |
| Sub-Total Roa | ias Division | - | 341,207,926 | 126,515,351 | 50,353,515 | 164,339,059 | 51.8% | | |

| YEAR APPROVED | PROJECT ID | DESCRIPTION | APPROVED BUDGET (\$) | ACTUAL EXPENDITURES (\$) | PO COMMITMENTS (\$) | AVAILABLE BALANCE (\$) d = a - b - c | % COMPLETE e = (b+c) / a | Project Manager | STATUS EXPLANATION as of September 30, 2021 |
|------------------|-----------------|--|-------------------------|-----------------------------|---------------------------|--|--------------------------|-----------------|--|
| | | | а | b | С | d | е | | |
| - | Transit Program | | | | | | | | 1 |
| 2005 | 5300583504 | Fare Cards-System Enhancement | 7,500,000 | 7,074,543 | 75,318 | 350,139 | 95.3% | N. Purser | Specialized solution began implementation March 2021. Full installation to all vehicles expected to be complete Q4 2021. |
| 2011 | 5301185001 | Customer Service Software | 720,000 | 608,176 | - | 111,824 | 84.5% | A. Sabourin | Project completion delayed until Q4/2021 due to COVID. |
| 2013 | 5301384001 | Rapid Transit - Quick Wins | 11,993,000 | 8,690,833 | 543 | 3,301,624 | 72.5% | J. VanderHeide | Surplus funds to be coordinated with CF Limeridge Master Plan redevelopment. |
| 2015 | 5301555500 | Mtnc&Storage FacilityExpn Stdy | 150,000 | 13,727 | - | 136,273 | 9.2% | J. VanderHeide | Funds to be transferred to 5301641500 (Transit Storage Facility) and project closed. |
| 2015 | 5301583501 | Transit Hybrd Bus Battery Repl | 940,000 | 228,322 | - | 711,678 | 24.3% | J. Poljanski | Project is ongoing. |
| 2016 | 5301641100 | 330 Wentworth HSR Storage | 311,000 | 213,901 | - | 97,100 | 68.8% | J. Poljanski | Project is ongoing. |
| 2016 | 5301641500 | Transit Storage Facility | 4,300,000 | 3,495,548 | 39,020 | 765,432 | 82.2% | J. VanderHeide | Ongoing Facilities Management expenditures. |
| 2017 | 5301749700 | Garage Door Repl - MTC | 1,320,000 | 921,872 | 8,337 | 389,791 | 70.5% | J. VanderHeide | Project Complete. P.O's to be closed after claims submission complete. |
| 2017 | 5301749701 | Transit Capital Infrastructure | 6,000,000 | 5,345,365 | 289,708 | 364,927 | 93.9% | J. VanderHeide | Multi-year construction, interior renovations underway. PTIF extension requested to December 31, 2021. |
| 2017 | 5301751500 | Replace Bus Hoists | 7,025,000 | 5,501,073 | 16,809 | 1,507,118 | 78.5% | J. Poljanski | Work completed. Project to be closed once final invoices are paid. |
| 2017 | 5301751701 | HVAC Upgrades-2200 Upper James | 650,000 | 661,441 | - | (11,441) | 101.8% | J. Poljanski | Once funding complete, project can be closed. |
| 2017 | 5301755700 | Transit Priority Measures | 1,500,000 | - | - | 1,500,000 | 0.0% | J. VanderHeide | To be closed once MTO responds to inquiry regarding transfer of previous funding. |
| 2017 | 5301783700 | HSR Bus Expansion Prgrm-10 Yr | 18,460,000 | 9,738,243 | 88,651 | 8,633,107 | 53.2% | J. Poljanski | Project is ongoing. |
| 2017 | 5301783701 | Non Revenue Vehicle Exp-Growth | 400,000 | 196,450 | 9,502 | 194,048 | 51.5% | J. Poljanski | Project is ongoing. |
| 2017 | 5301784700 | Radio Equipment Replacement | 3,000,000 | 2,055,346 | - | 944,654 | 68.5% | A. Sabourin | Once funding complete, project can be closed. |
| 2017 | 5301784707 | Rapid Ready & 10yr Strategy | 600,000 | - | - | 600,000 | 0.0% | S. Molloy | Project charter has been initiated. |
| 2017 | 5301784710 | Automated Passenger Counters | 2,200,000 | 2,244,276 | - | (44,276) | 102.0% | A. Sabourin | Complete - currently awaiting balance of provincial funding. Once the funding is received the project can be closed. |
| 2017 | 5301785602 | Shelter Expansion & Rehab | 7,043,000 | 5,670,614 | 140,788 | 1,231,598 | 82.5% | J. VanderHeide | PTIF funding extended to July 31, 2021. Project will be complete by that date. |
| 2017 | 5301785700 | Bus Wash Rack Replacement | 880,000 | 870,696 | - | 9,304 | 98.9% | J. Poljanski | Complete - currently awaiting balance of provincial funding. Once the funding is received the project can be closed. |
| 2017 | 5301785701 | Transit Mtnce&Storage Facility | 282,000,000 | 13,110,494 | 2,190,493 | 266,699,013 | 5.4% | J. VanderHeide | ICIP approval received July 19, 2021. Project active. |
| 2017 | 5301785702 | Express Bus (L-A-S-T Lines) Enhanced Passenger Amenities | 1,160,000 | - | - | 1,160,000 | 0.0% | J. VanderHeide | Project is ongoing. |
| 2017 | 5301785703 | Limeridge Mall Terminal Redev | 2,500,000 | - | - | 2,500,000 | 0.0% | J. VanderHeide | Quick Wins project awaiting CF Limeridge redevelopment plan. Reserve funded. Projected start Q3 2021. |
| 2017 | 5301785704 | Sustainable NetworkConnections | 3,025,000 | 2,375,964 | - | 649,036 | 78.5% | J. VanderHeide | Complete - currently awaiting balance of provincial funding. Once the funding is received the project can be closed. |
| 2017 | 5301785708 | Customer Service Software | 2,400,000 | 1,949,991 | 404,927 | 45,083 | 98.1% | A. Sabourin | Project completion delayed until Q3/2021 due to COVID. |
| 2018 | 5301884801 | Transit Network Review | 800,000 | 506,099 | 111,348 | 182,552 | 77.2% | J. VanderHeide | Multi-year study. Currently in Network re-design stage due to LRT announcement. PTIF extension requested to July 31, 2022. |
| 2018 | 5301885801 | Exterior Upgrades to MTC | 3,900,000 | 3,033,557 | 37,339 | 829,104 | 78.7% | J. VanderHeide | Project complete. P.O's to be closed after claims submission complete. |

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|------------------|---------------|---------------------------------------|-------------------------|-----------------------------|---------------------------|--|--------------------------------|---|--|
| | | | а | b | С | d | е | | |
| 2018 | 5301885802 | Upgrade Operator Seats | 455,000 | 249,309 | - | 205,691 | 54.8% | J. Poljanski | Complete - currently awaiting balance of provincial funding. Once the funding is received the project can be closed. |
| 2018 | 5301885803 | Terminal and End Line Rehab | 75,000 | 30,468 | 5,491 | 39,042 | 47.9% | J. VanderHeide | Concrete and electrical work for EOL washroom facilities ongoing. Will be completed and closed by end of 2021. |
| 2018 | 5301885804 | Bus Shelter Rehabilitation | 125,000 | 40,144 | 85,063 | (207) | 100.2% | J. VanderHeide | Concrete work for landing pads/shelter pads program ongoing. Works to be completed in 2021. |
| 2019 | 5301983100 | 2019 HSR Bus Replacement | 15,250,000 | 274,375 | 335,688 | 14,639,937 | 4.0% | J. Poljanski | Project is ongoing. |
| 2019 | 5301983503 | 2019 Non-Rev Vehicle Replace | 170,000 | 13,334 | 4,908 | 151,758 | 10.7% | J. Poljanski | Project is ongoing. |
| 2019 | 5301985803 | Terminal & End of Line Rehabilitation | 75,000 | - | 74,922 | 78 | 99.9% | J. VanderHeide | Concrete and electrical work for EOL washroom facilities ongoing. Will be completed and closed by end of 2021. |
| 2019 | 5301985804 | Bus Stop Shelter Rehabilitation | 125,000 | 1 | 125,000 | - | 100.0% | J. VanderHeide | Concrete work for landing pads/shelter pads program ongoing. Works to be completed in 2021. |
| 2020 | 5302083001 | HSR ExpansionBuses-Modal Split | 13,744,000 | - | - | 13,744,000 | 0.0% | J. Poljanski | ICIP Approval received, project active. Project deadline Q1 2027. |
| 2020 | 5302083100 | 2020 HSR Bus Replacement | 13,528,000 | 1 | - | 13,528,000 | 0.0% | J. Poljanski | ICIP Approval received, project active. Project deadline Q1 2027. |
| 2020 | 5302083101 | Active Transportn Connections | 900,000 | - | 90,316 | 809,684 | 10.0% | T. Detmar & Transportation Planning | Project active, feasibility studies are underway and a number of sidewalk and multi-use path initiatives have commenced. |
| 2020 | 5302083503 | 2020 Non-Rev Vehicle Replace | 162,000 | - | - | 162,000 | 0.0% | J. Poljanski | Project is ongoing. |
| 2020 | 5302084003 | Renaming the MacNab Terminal | 37,000 | - | - | 37,000 | 0.0% | A. Sabourin | Status is TBD pending report to Facility Naming Sub-committee and GIC approval. |
| 2020 | 5302084010 | PRESTO Equipment Replacement | 5,000,000 | 3,585,031 | 632,451 | 782,519 | 84.3% | N. Purser | All equipment has been installed awaiting final billing expected Q3 2021. |
| 2020 | 5302085803 | Terminal and End Line Rehab | 150,000 | 19,380 | 117,972 | 12,648 | 91.6% | J. VanderHeide | Concrete and electrical work for EOL washroom facilities ongoing. Will be completed and closed by end of 2021. |
| 2020 | 5302085804 | Bus Stop Shelter Rehab | 125,000 | - | 105,702 | 19,298 | 84.6% | J. VanderHeide | Concrete work for landing pads/shelter pads program ongoing. Works to be completed in 2021. |
| 2020 | 5302085902 | Transit Shelter Expansion Prgm | 150,000 | 3,307 | 1,000 | 145,693 | 2.9% | J. VanderHeide | Project active, 22 new locations to be complete by December 31/21. |
| 2021 | 5302183100 | HSR Bus Replacement Program | 31,524,000 | ı | - | 31,524,000 | 0.0% | J. Poljanski | ICIP Approval received, project active. Project deadline Q1 2027. |
| 2021 | 5302183503 | NonrevenueVehicleReplacePrgrm | 69,000 | ı | • | 69,000 | 0.0% | J. Poljanski | Project is ongoing. |
| 2021 | 5302184101 | Real-Time Info Infrastructure | 2,000,000 | - | - | 2,000,000 | 0.0% | C. Wildeman | ICIP Approval received, project active. Project deadline Q1 2027. |
| 2021 | 5302184102 | Real-Time Operations Mgmnt | 2,250,000 | - | • | 2,250,000 | 0.0% | C. Wildeman | ICIP Approval received, project active. Project deadline Q1 2027. |
| 2021 | 5302184103 | A-Line Priority Bus Corridor | 2,000,000 | - | - | 2,000,000 | 0.0% | T. Detmar | ICIP Approval received, project active. Project deadline Q1 2027. |
| 2021 | 5302184109 | Ranger Equipment Replacement | 2,000,000 | - | - | 2,000,000 | 0.0% | C. Wildeman | ICIP Approval received, project active. Project deadline Q1 2027. |
| 2021 | 5302185803 | OperatorWashrm&EndofLineRehab | 150,000 | - | 94,098 | 55,902 | 62.7% | J. VanderHeide | Project is ongoing. |
| 2021 | 5302185804 | Bus Stop Shelter Rehab | 125,000 | - | 44,485 | 80,515 | 35.6% | J. VanderHeide | Project in work plan for 2021. |
| 2021 | 5302185902 | Transit Shelter Expansn Prgrm | 150,000 | - | 228,205 | (78,205) | 152.1% | J. VanderHeide | Project in work plan for 2021. |
| Sub-Total Tran | sit Program | | 461,116,000 | 78,721,878 | 5,358,085 | 377,036,037 | 18.2% | | |

| YEAR APPROVED | PROJECT ID | DESCRIPTION | APPROVED BUDGET (\$) | ACTUAL EXPENDITURES (\$) | PO COMMITMENTS (\$) | AVAILABLE BALANCE (\$) d = a - b - c | % COMPLETE e = (b+c) / a | Project Manager | STATUS EXPLANATION as of September 30, 2021 |
|------------------|------------------|--|-------------------------|-----------------------------|---------------------------|--|--------------------------|-----------------|--|
| | 14/ | | а | b | С | d | е | | |
| | Waste Management | I | | | | | | | Funds to be used for move to 100 King Street West with project completion |
| 2012 | 5121241200 | Accommodation Updates | 200,000 | 110,541 | 11,852 | 77,606 | 61.2% | R. Ellis | anticipated Q4 2021. |
| 2012 | 5121290111 | Leaf&Yard Composting Facility Relocation | 400,000 | 120,937 | 1,160 | 277,903 | 30.5% | R. Conley | Working with current operator to determine next steps on extending the life expectancy of the compost pad at Glanbrook to the end of current contract (10 years ending 2030). |
| 2014 | 5121449002 | CCF Air Handling-Odour Control | 1,151,000 | 335,330 | - | 815,670 | 29.1% | C. McCausland | Ventilation assessment was submitted to Ministry of Environment, Conservation and Parks (MECP). Staff are waiting for comments. |
| 2014 | 5121490411 | MRF Remediation | 210,000 | 116,196 | 85,814 | 7,990 | 96.2% | C. McCausland | Final Record of Site Condition (RSC) has been submitted to the Ministry of Environment, Conservation and Parks. Waiting for comments from the MECP on next steps. |
| 2015 | 5121594511 | Transfer Stn & CRC Expansion | 6,137,158 | 116,988 | 28,983 | 5,991,187 | 2.4% | S. Hembruff | Due to land cost, scope of work has changed and staff are looking to separate the commercial vs residential processing at Mountain in order to expand on current capacity. |
| 2016 | 5121651602 | New Driver/Vehicle Technology | 100,000 | 39,342 | - | 60,658 | 39.3% | J. McCormick | Funds to be used in 2022 for miscellaneous technology for waste collection packers. Funds to be fully committed by Q4 2022. |
| 2016 | 5121655610 | 2020 Waste System Planning | 759,843 | 715,239 | 39,791 | 4,814 | 99.4% | A. Storey | All work completed and PO closure is underway. Project to be closed upon PO closure. |
| 2018 | 5121849800 | CCF Air Handling Upgrades | 1,633,000 | 199,703 | 46,275 | 1,387,022 | 15.1% | C. McCausland | Ventilation assessment was submitted to Ministry of Environment, Conservation and Parks (MECP). Staff are waiting for comments. |
| 2018 | 5121890700 | Public Space & Special Event Containers | 311,000 | 259,830 | 57,605 | (6,435) | 102.1% | J. McCormick | Funds fully committed. Funds to be used to purchase public space & special event containers in 2021 and 2022. |
| 2018 | 5121891000 | Glanbrook Landfill Capital Improvement Program | 330,000 | 218,233 | 102,351 | 9,416 | 97.1% | R. Conley | Project is fully spent and committed. Can be closed after final invoices are paid. |
| 2018 | 5121892000 | Closed Landfill Maintenance & Capital Improvement | 456,000 | 144,735 | 146,566 | 164,699 | 63.9% | R. Conley | Purchase Order has been issued, kick off meeting with contractor scheduled. |
| 2018 | 5121894000 | Transfer Station/CRC Maintenance & Improvement Program | 205,000 | 209,819 | - | (4,819) | 102.4% | C. McCausland | Project complete and pending appropriation to fund deficit in 5122094000 and remaining balance to be transferred to 5121594511 to assist with the TS/CRC Expansion Project. |
| 2019 | 5121949003 | CCF Lifecycle Replacement | 1,531,000 | 895,601 | 34,041 | 601,358 | 60.7% | S. Hembruff | Funds to cover odour management system upgrades. Scope of work yet to be determined which will determine when work will commence. |
| 2019 | 5121951900 | WasteCollectionEquip-DwntwnBIA | 165,000 | - | - | 165,000 | 0.0% | J. McCormick | Funds allocated for the purchase of collection equipment needed to service the International Village due to LRT project. Equipment purchase timelines dependent on LRT project schedule. |
| 2019 | 5121990200 | Diversion Container Replacement | 791,500 | 854,676 | - | (63,176) | 108.0% | A. Storey | Pending appropriation to fund expected deficit followed by project closure. |
| 2019 | 5121990901 | Cigarette Butt Receptacle | 48,434 | 9,042 | - | 39,391 | 18.7% | A. Storey | Funds used to purchase receptacles for cigarette litter and electric vacuum for the removal of butts from public space. Funds to be committed by end of 2021. |
| 2019 | 5121991000 | Glanbrook Landfill Capital Improvement Program | 418,000 | 311,799 | 100,212 | 5,989 | 98.6% | R. Conley | Purchase Order has been issued, kick off meeting with contractor scheduled. |
| 2020 | 5122051001 | WasteMgmt By-Law-Supp-Fleet | 86,639 | 87,510 | - | (871) | 101.0% | J. McCormick | Pending appropriation to fund deficit followed by project closure. |
| 2020 | 5122051002 | Safe-Stop Trailer Attenuator | 31,361 | 44,763 | - | (13,401) | 142.7% | J. McCormick | Pending appropriation to cover deficit in 5122051501 Waste Collection Fleet Replace. |
| 2020 | 5122051700 | MRF Lifecycle Replacement | 650,000 | 221,934 | 69,798 | 358,269 | 44.9% | C. McCausland | Lighting is completed, floor repairs still in progress. Project start anticipated Q1-2 2022. |
| 2020 | 5122090200 | Diversion Container Replcmnt | 401,795 | 327,808 | - | 73,988 | 81.6% | A. Storey | All work completed and POs closed. Remaining funds to be transferred then project can be closed. |
| 2020 | 5122091000 | Glan Landfill Cap Improvements | 506,000 | 246,582 | 161,894 | 97,525 | 80.7% | R. Conley | Funds will be utilized to purchase top soil for required coverage. Project to be fully committed by Q2 2022. |
| 2020 | 5122091001 | Glan Landfill Stg3 Cells C D E | 250,000 | - | - | 250,000 | 0.0% | R. Conley | Tender is being drafted for release in Q4 2021. |

Capital Projects Status Report - Tax Supported As of September 30, 2021

| YEAR APPROVED | PROJECT ID | DESCRIPTION | APPROVED BUDGET (\$) | ACTUAL EXPENDITURES (\$) | PO COMMITMENTS (\$) | AVAILABLE BALANCE (\$) d = a - b - c | % COMPLETE e = (b+c) / a | Project Manager | STATUS EXPLANATION as of September 30, 2021 |
|------------------|----------------|---|-------------------------|-----------------------------|---------------------------|--|--------------------------|-----------------|--|
| | | | а | b | С | d | е | | |
| 2020 | 5122092000 | Closed Landfill Maint⋒ Imp | 371,000 | 110,808 | 248,271 | 11,921 | 96.8% | R. Conley | Purchase order is issued for new contract, kick off meeting scheduled with new contractor. |
| 2020 | 5122093000 | Resource Recovery Centre | 356,228 | 87,819 | - | 268,409 | 24.7% | S. Hembruff | Security assessment is still being completed with anticipated release for quotation in Q1 2022. |
| 2020 | 5122094000 | Transf Stn CRC Main Improv | 213,000 | 215,273 | - | (2,273) | 101.1% | S. Hembruff | Appropriation to fund project deficit pending approval. Project closure to follow. |
| 2021 | 5122151101 | WsteCollectnPckrCamUpgrade | 45,000 | - | 40,652 | 4,349 | 90.3% | J. McCormick | Funds committed. Installation of equipment delayed due to supplier. Equipment scheduled to be installed in Dec. 2021. Project ID to be closed following project completion. |
| 2021 | 5122155137 | Wste Mgmnt R & D Program | 140,000 | 31,500 | - | 108,500 | 22.5% | A. Storey | Work planned includes: Maintenance of multi-res education program, 2021 CCF audits, 2021 & 2022 truck wraps. Work completed includes: 2021-2022 waste calendar. Project work is on budget. All work expected to be completed and paid for by end of Q2 2022. |
| 2021 | 5122190200 | DiversionContainerReplacePrgrm | 950,000 | 329,197 | 351,704 | 269,099 | 71.7% | A. Storey | Diversion containers are on order for 2021. Issue with availability of resin plastic causing a delay in order fulfillment. |
| 2021 | 5122190700 | Public&SpecialEventContainers | 102,000 | 6,771 | - | 95,229 | 6.6% | J. McCormick | Funds to be used to purchase public space & special event containers in 2021 and 2022. Coved restrictions impacted events and therefore the need for the new containers. |
| 2021 | 5122191000 | GlanbrkLandfillCapImprvePrgrm | 318,000 | 5,597 | 318,000 | (5,597) | 101.8% | R. Conley | Fully committed to annual reporting and cap maintenance in 2021. To be completed in Q2 2022. Project deficit will be corrected through PO closures. |
| 2021 | 5122192000 | Clsd Lndfill Mtnce & Cap Prgrm | 384,000 | (4,899) | - | 388,899 | -1.3% | R. Conley | Purchase order is issued for new contract, kick off meeting scheduled with new contractor. |
| 2021 | 5122193000 | Mtnce⋒ Imprve-RRC Prgrm | 295,000 | - | - | 295,000 | 0.0% | C. McCausland | Annual maintenance program for Resource Recovery Centre. Security upgrades were delayed and will be completed in Q1 2022. |
| 2021 | 5122194000 | TrnsfrStatn&CRCMtnce&CapPrgrm | 277,785 | 45,754 | - | 232,030 | 16.5% | C. McCausland | Annual maintenance for the three Transfer Stations and Community Recycling Centres. Floor replacements at Kenora and Mountain Transfer Stations delayed and will be completed in Q2 2022 |
| 2021 | 5122194920 | EnvSrvicesLegisCmpliancePrgrm | 185,000 | 65,307 | - | 119,693 | 35.3% | A. Storey | To be completed by end of 2021. Funding environmental and legislative projects. |
| 2021 | 5122195525 | SWMMP Approvals | 150,000 | - | - | 150,000 | 0.0% | A. Storey | Work planned includes: 2021 multi-res pilot, 2022 multi-res waste audit, 2021 MRF equipment assessment, business recognition program. Project work is on budget. All work expected to be completed and paid for by end of Q2 2022. |
| ub-Total Was | ste Management | | 20,559,743 | 6,479,735 | 1,844,967 | 12,235,042 | 40.5% | | |
| | Fleet Division | | | | | | | | |
| 2014 | 4941451003 | Restoration - Fleet Fuel Sites | 1,340,000 | 1,146,801 | 80,015 | 113,184 | 91.6% | A. Fletcher | Contracted work has been completed. Remaining funds will be used for Gage Park delineation plan and Dundas Fuel Project. The Dundas project has started and completion expected by mid March 2022. Gage park delineation plan is scheduled to start November 2021. |
| 2018 | 4941851100 | Fleet Vehicle&Equipment Replace Program | 7,272,350 | 5,944,389 | 206,075 | 1,121,886 | 84.6% | T. Kagianis | Remaining projects completed by Q4 2021. Project ID to be closed and remaining funds allocated to 4942151100. |
| 2019 | 4941951001 | Shop Equipment Replacement | 226,700 | 88,612 | 10,750 | 127,338 | 43.8% | J. Ellis | Remaining funds to partially fund fuel site repairs to Dundas Yard location. Currently developing specifications. The Dundas project has started and completion expected by mid March 2022. |
| 2019 | 4941951100 | Fleet Vehicle&Equipment Replace Program | 9,243,030 | 6,912,605 | 720,576 | 1,609,848 | 82.6% | T. Kagianis | Remaining units anticipated to be received by Q4 2021. |
| 2020 | 4942051001 | Shop Equipment Replacement | 168,000 | 70,182 | 27,562 | 70,256 | 58.2% | T. Kagianis | Procurement documents for final 2 pieces of equipment will be completed by the end off 2021. Final completion based on delivery dates provided in bid submissions |
| 2020 | 4942051004 | Street Sweeper Purchase | 750,000 | 760,026 | 2,568 | (12,594) | 101.7% | T. Kagianis | Deficit to be funded from 4942151004. Project can be closed once PO is cleared. |
| 2020 | 4942051005 | Gain on Equipment Disposal | - | 1,095,107 | - | (1,095,107) | N/A | N/A | Unbudgeted revenue offsets transfer to reserve. Project is used as a clearing |

account.

Capital Projects Status Report - Tax Supported As of September 30, 2021

| YEAR APPROVED | PROJECT ID | DESCRIPTION | APPROVED BUDGET (\$) | ACTUAL EXPENDITURES (\$) | PO COMMITMENTS (\$) | AVAILABLE BALANCE (\$) d = a - b - c | % COMPLETE e = (b+c) / a | Project Manager | STATUS EXPLANATION as of September 30, 2021 |
|------------------|---------------|--------------------------------|-------------------------|-----------------------------|---------------------------|--|--------------------------|-----------------|--|
| | | | a | b | С | d | е | | |
| 2020 | 4942051100 | 2020 Central Fleet Replacement | 9,230,000 | 4,061,803 | 3,974,316 | 1,193,881 | 87.1% | T. Kagianis | Projects completed by Q4 2022. |
| 2021 | 4942151004 | Street Sweeper Purchase | 765,000 | 27,677 | 43,436 | 693,887 | 9.3% | T. Kagianis | Projects completed by Q4 2023. |
| 2021 | 4942151100 | Fleet Vehicle & Equipment | 9,465,000 | (1,777,605) | 9,478,577 | 1,764,029 | 81.4% | T. Kagianis | Projects completed by Q4 2023. |
| 2021 | 4942151103 | Fuel site Restoration | 439,457 | 22,382 | 354,000 | 63,075 | 85.6% | T. Kagianis | To partially fund Dundas yard fuel site replacement. The Dundas project has started and completion expected by mid March 2022. Remainder of funds to perform work identified in 2020 fuel site inspections. Scheduled completion is end of 2023. |
| Sub-Total Fle | et Division | | 38,899,537 | 18,351,978 | 14,897,875 | 5,649,684 | 85.5% | | |

Recreation Facilities

| 2012 | 7101254201 | Scott Park-New Senior Centre | 24,750,000 | 24,537,353 | 19,720 | 192,927 | 99.2% | S. Gargarello | Signage to be completed by Q4 2021. |
|------|-------------|---|------------|------------|---------|-----------|--------|---------------|---|
| 2015 | 7101554506 | Valley Park Community Ctr-Expn | 300,000 | 271,079 | 13,923 | 14,998 | 95.0% | T. Briatico | Expected completion Q4; commitments close Q2 2022. |
| 2015 | 7101554510 | Dundas JLGrightmire Arena Reno | 7,000,000 | 6,825,145 | - | 174,855 | 97.5% | S. Gargarello | Operational improvements scheduled to be complete Q4 2021. |
| 2015 | 7101558501 | Parkdale Outdoor Pool Redev | 3,847,220 | 3,572,601 | 613,302 | (338,683) | 108.8% | L. Turner | Expected completion Q4; commitments close Q2 2022; Deficit to be mitigated by Rec Roof Mgmt. PID. |
| 2016 | 7101641701 | Program - Community Halls Retrofits | 550,000 | 423,970 | 27,466 | 98,564 | 82.1% | R. Ellis | Ongoing/yearly program. |
| 2016 | 7101649601 | Bernie Arbour Stadium - Upgrades | 300,000 | 290,015 | - | 9,985 | 96.7% | R. Ellis | Ongoing improvements. |
| 2016 | 7101654603 | Beverly Recreation Centre/School | 1,800,000 | 1,422,569 | 40,551 | 336,880 | 81.3% | L. Keermaa | Substantial performance received; deficiencies underway; project ID to close by end of year/early 2022. |
| 2016 | 7101654609 | Greensville Recreation Centre/School | 2,379,246 | 1,955,955 | 4,220 | 419,071 | 82.4% | L. Keermaa | Substantial performance received; deficiencies underway; project ID to close by end of year/early 2022. |
| 2016 | 7101654610 | Carlisle & Beverly Arena Accessibility Upgrades & Expansion | 790,000 | 783,081 | 14,675 | (7,756) | 101.0% | R. Ellis | Project complete, to be closed once commitments clear. |
| 2016 | 7101654612* | Bobby Kerr & Trenholme Park Washroom Facilities | 850,000 | 1,058,732 | - | (208,732) | 124.6% | S. Gargarello | Project completed to be closed once funding strategy for deficit is determined. |
| 2016 | 7101654802* | William Connell Park Washroom Facility | 4,485,200 | 3,923,574 | 164,229 | 397,397 | 91.1% | L. Duxbury | ProjID remaining open pending LAS litigation. |
| 2017 | 7101741701 | Program - Community Halls Retrofits | 85,000 | 85,658 | 5,925 | (6,583) | 107.7% | R. Ellis | Project complete, to be closed once commitments clear. |
| 2017 | 7101754508 | Public Use Feasibility Study | 150,000 | 88,702 | 62,042 | (744) | 100.5% | R. Ellis | Study underway to be completed by Q1 2022. |
| 2017 | 7101754701 | Glanbrook Arena Elevator | 600,000 | 750,134 | 21,001 | (171,135) | 128.5% | R. Ellis | Deficiency work to be completed by Q4 2021. |
| 2017 | 7101754706 | Valley Park Community Centre Fit-up | 2,544,444 | 1,879,102 | 176,518 | 488,823 | 80.8% | T. Briatico | Project expected completion end of year 2021; project ID to remain open through deficiencies into 2022. |
| 2017 | 7101754708 | Waterdown Pool & RecCtr Fsblty | 100,000 | 68,939 | - | 31,061 | 68.9% | R. Ellis | Project currently on hold. |
| 2017 | 7101754805* | SirWilfridLaurier GymRepl Addn | 7,325,000 | 268,767 | 346,016 | 6,710,216 | 8.4% | S. Shringi | Design phase with construction estimated in 2022 |
| 2017 | 7101758002* | Alexander Park Splashpad | 649,502 | 636,690 | - | 12,812 | 98.0% | R. Ellis | Project complete unrealized revenues so project will be in a deficit. Project to be closed once funding strategy for deficit is determined. |
| 2018 | 7101841800 | Parks North Yard at Bayfront Park | 4,915,000 | 4,754,588 | 233,085 | (72,673) | 101.5% | S. Gargarello | Project complete; No deficit anticipated. |
| 2018 | 7101854508 | Public Use Feasibility Needs & Study | 150,000 | 14,610 | 137,771 | (2,381) | 101.6% | R. Ellis | Project ongoing. |

| YEAR APPROVED | PROJECT ID | DESCRIPTION | APPROVED BUDGET (\$) | ACTUAL EXPENDITURES (\$) | PO COMMITMENTS (\$) | AVAILABLE BALANCE (\$) d = a - b - c | % COMPLETE e = (b+c) / a | Project Manager | STATUS EXPLANATION as of September 30, 2021 |
|------------------|---------------|---|-------------------------|-----------------------------|---------------------------|--|--------------------------------|-----------------|---|
| | | | a | b | С | d | e | | |
| 2018 | 7101854536 | Program - Arena Retrofits | 237,000 | 230,578 | 21,419 | (14,996) | 106.3% | R. Ellis | Ongoing/yearly program. |
| 2018 | 7101854803 | Domenic Agostino Riverdale Community Centre - Expansion | 405,000 | 118,704 | - | 286,296 | 29.3% | L. Keermaa | Substantial performance received; outstanding/additional works and deficiencies. |
| 2018 | 7101854806 | Dundas Lawn Bowling Club Improvements | 175,000 | 153,959 | 1,042 | 19,999 | 88.6% | S. Gargarello | Project can be closed once commitment clears and remaining funds to mitigate other project deficits. |
| 2018 | 7101854807 | Dundas Valley Community Park Improvement & Pavilion Feasibility | 456,000 | 148,853 | 12,934 | 294,214 | 35.5% | R. Ellis | Project can be closed once commitment clears and remaining funds to mitigate other project deficits. |
| 2018 | 7101854815 | Westoby (Olympic) Arena Parking Lot Resurfacing | 388,000 | 346,640 | - | 41,360 | 89.3% | L. Turner | Project complete; pending deficiencies. |
| 2018 | 7101854605* | Sackville Hill Exp | 100,000 | 97,571 | 11,365 | (8,936) | 108.9% | L. Duxbury | Feasibility study complete. Report presented to board of Sackville Hill Seniors and at AGM. Funds to be cash flowed in future budget years to begin detailed design. Will reconcile with 7101954905 (SackvilleSenior Expn&Lifecycle). |
| 2018 | 7101854810* | Durand Washroom Facility | 303,000 | 255,987 | 5,875 | 41,138 | 86.4% | S. Gargarello | Additional work required Q2 2022. |
| 2019 | 7101941701 | Community Halls Retrofits | 100,000 | 76,933 | - | 23,067 | 76.9% | R. Ellis | Ongoing improvements. |
| 2019 | 7101954105 | Park & Fieldhouse Retrofits | 84,909 | 72,746 | 15,781 | (3,617) | 104.3% | R. Ellis | Yearly program for infrastructure renewal. |
| 2019 | 7101954901 | Binbrook Recreation Centre Feasibility | 100,000 | - | - | 100,000 | 0.0% | R. Ellis | On hold. |
| 2019 | 7101954902 | Valley Park Lifecycle Renewal | 2,713,496 | 2,682,729 | 142,433 | (111,666) | 104.1% | T. Briatico | Construction ongoing. No deficit anticipated. |
| 2019 | 7101954903 | Riverdale Community Hub | 4,000,000 | 505,702 | 340,840 | 3,153,458 | 21.2% | R. Ellis | Substantial Performance by Q4 and completion Q1 2022. The portion that includes the City Housing component is on hold. |
| 2019 | 7101954904 | Mohawk Quad Pad Arena Roof Investigation | 250,000 | 50,098 | 51,057 | 148,845 | 40.5% | L. Turner | In design; ICIP funding. |
| 2019 | 7101954905 | Sackville Hill Senior Expansion & Lifecycle Renewal | 500,000 | 56,916 | 3,389 | 439,695 | 12.1% | R. Ellis | On hold pending future funding. |
| 2019 | 7101954906 | MtHope New Recreation Facility | 350,000 | 39,516 | 53,396 | 257,088 | 26.5% | R. Ellis | Pending future feasibility study. |
| 2019 | 7101954907 | Winona Rec Centre Feasibility | 150,000 | - | - | 150,000 | 0.0% | R. Ellis | Pending future feasibility study. |
| 2019 | 7101954908 | Freon Upgrade at ParkdaleArena | 1,600,000 | 45,460 | 1,782,994 | (228,455) | 114.3% | L. Turner | Expected completion Q4; commitments close Q2 2022, Deficit anticipated to be minimal and will be mitigated through WIPS. |
| 2019 | 7101963101 | Binbrook Mem Sewer Connection | 400,000 | 231,147 | 39,385 | 129,468 | 67.6% | L. Turner | Project complete; funds to be returned to reserve after commitments are closed. |
| 2020 | 7102041701 | Community Halls Retrofits | 13,754 | - | - | 13,754 | 0.0% | R. Ellis | Yearly program for minor repairs to community halls. |
| 2020 | 7102051001 | Mech Infrastructure Lifecycle | 200,000 | 75,934 | 625 | 123,441 | 38.3% | R. Ellis | Operational repairs/improvements. |
| 2020 | 7102054002 | Confederation Sports Pk Bldgs | 6,506,000 | 399,815 | 3,822,725 | 2,283,460 | 64.9% | L. Turner | Project in construction. |
| 2020 | 7102054003 | AlexanderPk CmtyHubFeasibility | 330,000 | - | - | 330,000 | 0.0% | R. Ellis | Feasibility 2022. |
| 2020 | 7102054006 | ICIP CCR-RecRoofReplace(Ph B) | 185,000 | 39,424 | 77,432 | 68,144 | 63.2% | R. Ellis | Design underway. |
| 2020 | 7102054007 | ICIP CCR-CenMemRecCtrElevator | 108,000 | 4,331 | 33,850 | 69,819 | 35.4% | R. Ellis | Design underway. |
| 2020 | 7102054508 | Public Use Feasibility Study | 50,000 | 12,297 | 47,107 | (9,404) | 118.8% | R. Ellis | Funds used for Rec indoor/outdoor study expected completion 2022. |
| 2020 | 7102054702 | Facility Capital Maintenance | 910 | 17,508 | 4,795 | (21,393) | 2451.8% | R. Ellis | Project completed deficit to be funded from 7102154702. Will close when commitments clear. |

Capital Projects Status Report - Tax Supported As of September 30, 2021

| 2020 2021 2021 2021 2021 2021 2021 2021 | PROJECT ID | DESCRIPTION | APPROVED | | | | | | |
|--|-------------------|--------------------------------|-------------|-----------------------------|---------------------------|------------|--------------------------|-----------------|---|
| 2021 2021 2021 2021 2021 2021 2021 | | | BUDGET (\$) | ACTUAL EXPENDITURES (\$) | PO COMMITMENTS (\$) | | % COMPLETE e = (b+c) / a | Project Manager | STATUS EXPLANATION as of September 30, 2021 |
| 2021 2021 2021 2021 2021 2021 2021 | | | а | b | С | d | е | | |
| 2021 2021 2021 2021 2021 2021 | 7102058001 | Victoria Pk OutdoorPool-Redev | 300,000 | 214,149 | 5,128 | 80,723 | 73.1% | R. Ellis | Feasibility complete and operational improvements underway expected completion Q1 2022. |
| 2021 2021 2021 2021 2021 | 7102141706 | Recreation Centre Retrofits | 301,000 | 1,540 | - | 299,460 | 0.5% | R. Ellis | Yearly program for operational repairs/replacements in Rec Centres. |
| 2021 2021 2021 2021 | 7102145215 | Parking Lot Management | 100,000 | 34,774 | 21,239 | 43,987 | 56.0% | R. Ellis | Yearly program to replace/repair parking lots within the Rec portfolio. |
| 2021 2021 2021 | 7102151001 | Mech Infras Life-cycle Renewal | 275,000 | - | - | 275,000 | 0.0% | R. Ellis | Yearly program for mechanical repairs and replacements in community buildings. |
| 2021 | 7102154105 | Park & Fieldhouse Retrofits | 464,000 | 19,138 | 65,591 | 379,271 | 18.3% | R. Ellis | Yearly program for repairs/upgrades/renovations to fieldhouses in parks. |
| 2021 | 7102154216 | Roof Management | 4,904,000 | 37,863 | 595,917 | 4,270,220 | 12.9% | R. Ellis | Yearly program for roof repairs and replacements. |
| | 7102154508 | Public Use Feasib Needs&Study | 295,000 | - | - | 295,000 | 0.0% | R. Ellis | Funds used for Rec indoor/outdoor study expected completion 2022. |
| | 7102154536 | Arena Retrofits | 377,000 | - | 98,820 | 278,180 | 26.2% | R. Ellis | Yearly program for improvements and repairs to Arenas. |
| 2021 | 7102154702 | Facility Capital Maintenance | 391,000 | 118,703 | 20,000 | 252,297 | 35.5% | R. Ellis | On-going program for infrastructure repairs and replacements. |
| 2021 | 7102154703 | Senior Centre Retrofits | 94,487 | - | - | 94,487 | 0.0% | R. Ellis | Yearly program for any required improvements and/or repairs at Sr Centres. |
| 2021 | 7102155101 | Recreation Facilities Audit | 112,000 | - | - | 112,000 | 0.0% | R. Ellis | Yearly program, projected completion Q1 2022. |
| 2021 | 7102158101 | Westoby Ice Plant-Replacement | 700,000 | - | 49,796 | 650,204 | 7.1% | R. Ellis | Currently in design. Expecting plans and specs to be complete in early November. Expecting to Tender in November & award in December. Construction to start in Q2 2022. Completion expected in Q2 – 2022. |
| Sub-Total Recrea | eation Facilities | | 91,590,168 | 59,700,279 | 9,205,381 | 22,684,508 | 75.2% | | |
| | | | | | | | | | |
| Ene | nergy Initiatives | | <u> </u> | 1 | , | | | | |
| 2014 | 7901448406 | Ice Plant Optimization Arenas | 425,000 | 103,978 | 28,805 | 292,217 | 31.2% | M. Carson | In Construction. Negotiated price/scope with vendor. Any IESO incentive shortfall will be covered from the Rec Lighting project (7902049001) by way of a closing report. Expected Completion Q1-2022. |
| 2016 | 7901641609 | Macassa BAS Upgrade | 60,000 | 5,587 | - | 54,413 | 9.3% | F. Jilani | In design Phase. Expected Completion end of Q1-2022. |
| 2020 | 7902049000 | Westmount Rec-DHW SolarThermal | 158,000 | 88,995 | 203,261 | (134,256) | 185.0% | M. Carson | In Construction. Expected Completion Q4-2021. Deficit is a result of incentive shortfalls and will be funded from PID 7902049001 when both projects close. |
| 2020 | 7902049001 | Lighting Upgrade-LEDs (Rec) | 633,000 | 37,912 | 426,737 | 168,351 | 73.4% | M. Carson | In Construction. Expected Completion Q4-2021. Surplus to be allocated to 7901448406 to offset anticipated deficit. |
| 2020 | | | | | | | | | |

228,430

1,305,383

4,847

125,000

580,023

98.1%

0.0%

73.7%

F. Jilani

T. Chessman

In Construction. Expected Completion Q4-2021.

In Design Phase. Expected Completion Q1-2022.

2020

2020

Sub-Total Energy Initiative

7902049003

7902149101

Libraries LED Upgrade Project

RecHeatReclaim&ControlsProject

255,000

125,000

2,206,000

21,723

320,594

| YEAR APPROVED | PROJECT ID | DESCRIPTION | APPROVED BUDGET (\$) | ACTUAL EXPENDITURES (\$) | PO COMMITMENTS (\$) | AVAILABLE BALANCE (\$) d = a - b - c | % COMPLETE e = (b+c) / a | Project Manager | STATUS EXPLANATION as of September 30, 2021 |
|------------------|----------------------------------|--|-------------------------|-----------------------------|---------------------------|--|--------------------------|-----------------|---|
| | Facilities Division | | а | b | С | d | е | | |
| | | | | | | | | | |
| 2011 | Facilities Operations 3621154100 | Pan Am Games - Ivor Wynne | 148,270,297 | 148,791,712 | 85,531 | (606,945) | 100.4% | R. D'Angelo | Project is complete. Legal department is currently in the process of a legal dispute relating to this project. |
| 2013 | 3541349003 | Backflow Prevention-Facilities | 1,962,000 | 1,810,089 | 170,584 | (18,672) | 101.0% | A. Stahlbaum | Project completed and to be closed once commitments clear. |
| 2014 | 3541441401 | POA Administration Offices | 37,387,998 | 37,631,808 | 12,822 | (256,632) | 100.7% | T. Briatico | Commitments to be cleared and project closed by Q4 2021 and funding strategy for deficit is determined. |
| 2015 | 3541541510 | Control Ctre & Automation Upgr | 372,000 | 456,309 | - | (84,309) | 122.7% | R. Ellis | Project completed to be closed once funding strategy for deficit is determined. |
| 2016 | 3541641602 | Ancaster Memorial Arts & Cultural Centre | 22,015,000 | 16,409,771 | 5,453,364 | 151,865 | 99.3% | L. Keermaa | Construction completion expected 2022. |
| 2016 | 3541641648 | Parking Lot Rehabilitation | 344,432 | 344,617 | 7,834 | (8,019) | 102.3% | R. Ellis | Once PO's are closed, funds to be re-appropriated to same program in 2021 capital projlD. |
| 2017 | 3541741013 | Firestations Facility Upgrade | 132,000 | 124,420 | 7,642 | (62) | 100.0% | R. Ellis | Once PO's are closed, funds to be re-appropriated to same program in 2021 capital proilD. |
| 2017 | 3541741603 | Central Library Window Replacement | 3,776,000 | 3,526,262 | 19,896 | 229,842 | 93.9% | R. Ellis | Once PO's are closed, funds to be re-appropriated to same program in 2021 capital projlD. |
| 2018 | 3541841123 | Ancaster Tennis Bubble | 60,000 | 59,575 | - | 426 | 99.3% | R. Ellis | Ongoing (user group). |
| 2018 | 3541841802 | CHH CLEARING - 500 MacNab | - | 94,454 | 9,260 | (103,714) | N/A | R. Ellis | Project is used as a clearing account. |
| 2018 | 3541849003 | Backflow Prevention Various | 1,266,000 | 352,912 | 486,471 | 426,617 | 66.3% | R. Ellis | Program to complete installs will be done early 2022. Funds will be needed continually for 5 Year Re-Surveys (ongoing). |
| 2019 | 3541941013 | Firestations Facility Upgrade | 85,000 | 50,313 | 40,590 | (5,902) | 106.9% | R. Ellis | Project to be closed once commitments clear Q4 2021. |
| 2019 | 3541941401 | Downtown Office Strategy | 17,420,000 | 10,429,335 | 2,234,782 | 4,755,883 | 72.7% | D. Duarte | Project completed expected Q4 2021. |
| 2019 | 3541941412 | Roof Management Program | 723,000 | 639,675 | 85,775 | (2,450) | 100.3% | R. Ellis | Program ongoing in 2021. |
| 2019 | 3541941532 | Facility Capital Maintenance | 388,429 | 356,989 | 31,686 | (246) | 100.1% | R. Ellis | Once PO's are closed, funds to be re-appropriated to same program in 2021 capital projlD. |
| 2019 | 3541941631 | Facilities Security Program | 271,356 | 240,874 | 18,783 | 11,698 | 95.7% | R. Ellis | Once PO's are closed, funds to be re-appropriated to same program in 2021 capital projlD. |
| 2019 | 3541941648 | Parking Lot Rehabilitation | 370,142 | 279,093 | 101,904 | (10,855) | 102.9% | R. Ellis | Project is on-going but anticipated to finish in 2022. |
| 2019 | 3541941901 | Lifecycle Renew-Farmer'sMarket | 550,000 | 672,707 | 28,893 | (151,600) | 127.6% | R. Ellis | Completed and to be closed once commitments clear. Funding strategy for deficit to be determined. |
| 2019 | 3541941910 | RCMP Lease-Capital Replacement | 210,000 | 212,170 | 5,616 | (7,786) | 103.7% | R. Ellis | Completed and to be closed once commitments clear. |
| 2019 | 3541955001 | Yard Capital Renewal Program | 91,098 | 99,813 | 16,101 | (24,816) | 127.2% | R. Ellis | Project to be closed once commitments clear. |
| 2020 | 3542010555 | 2020 Chargebacks - Facilities | - | 45,206 | - | (45,206) | N/A | R. Ellis | City Housing clearing project. |
| 2020 | 3542041002 | City Hall Garage Roof Rehab | 140,000 | 15,900 | 130,710 | (6,610) | 104.7% | R. Ellis | In design; construction 2022. |
| 2020 | 3542041005 | City Hall 5&6th Floor Renos | 295,000 | 198,449 | 22,841 | 73,710 | 75.0% | R. Ellis | Project to be closed once commitments clear. |
| 2020 | 3542041014 | Demolitions - Facilities | 142,012 | 126,076 | 54,174 | (38,237) | 126.9% | R. Ellis | Expected completion Q2 2022. |
| 2020 | 3542041409 | Code & Legislative Compliance | 323,743 | 401,924 | 147,603 | (225,784) | 169.7% | R. Ellis | Ongoing funding strategy to address Deficit. |
| 2020 | 3542041412 | Program - Roof Management | 40,000 | 32,975 | 18,586 | (11,561) | 128.9% | R. Ellis | Project complete. Project will be closed when commitments are cleared. Anticipated surplus appropriated to 3542141412. |

Capital Projects Status Report - Tax Supported As of September 30, 2021

| YEAR APPROVED | PROJECT ID | DESCRIPTION | APPROVED BUDGET (\$) | ACTUAL EXPENDITURES (\$) | PO COMMITMENTS (\$) | AVAILABLE BALANCE (\$) d = a - b - c | % COMPLETE e = (b+c) / a | Project Manager | STATUS EXPLANATION as of September 30, 2021 |
|------------------|---------------|--------------------------------|-------------------------|-----------------------------|---------------------------|--|--------------------------|-----------------|--|
| | | | а | b | С | d | е | | |
| 2020 | 3542041532 | Facility Capital Maintenance | 322,883 | 137,255 | 49,831 | 135,797 | 57.9% | R. Ellis | Project is on-going but anticipated to finish in 2022. |
| 2020 | 3542041910 | RCMP Lease-Capital Replacement | 210,000 | 14,399 | 72,500 | 123,101 | 41.4% | R. Ellis | Commitments to be cleared and project closed by Q4 2021. |
| 2020 | 3542050001 | EFFM Facility Yard Relocation | 5,925,000 | 1,561,670 | 77,162 | 4,286,168 | 27.7% | R. Ellis | Project on-going; properties being acquired. |
| 2020 | 3542051900 | Generator ComplianceTest&Upgrd | 90,000 | 74,789 | 22,027 | (6,816) | 107.6% | R. Ellis | Program ongoing in 2021. No deficit anticipated. |
| 2021 | 3542141001 | FarmersMrkt-Sec&Infrastructure | 98,450 | 83,362 | 2,500 | 12,588 | 87.2% | R. Ellis | Ongoing in 2021. |
| 2021 | 3542141009 | Prgrm - Compliance Remediation | 463,074 | 1,929 | 147,147 | 313,998 | 32.2% | R. Ellis | Ongoing in 2021. |
| 2021 | 3542141010 | Prgrm - Fac Upgrades to HPL | 266,000 | - | 89,775 | 176,225 | 33.8% | R. Ellis | Ongoing review of priorities to be utilized in 2022. |
| 2021 | 3542141013 | Prgrm - Fire Fac Upgrade | 950,020 | 71,223 | 446,094 | 432,703 | 54.5% | R. Ellis | Commitments to be cleared and project closed by Q4 mechanical). |
| 2021 | 3542141014 | City Hall Security Study | 680,000 | - | - | 680,000 | 0.0% | R. Ellis | Project in design phase. |
| 2021 | 3542141101 | FacMgmntInfrastructureRenewal | 1,500,000 | - | - | 1,500,000 | 0.0% | R. Ellis | Designated for ICIP and roof projects. Tenders pending. |
| 2021 | 3542141102 | ICIP-HVAC Upgrades Program | 3,689,400 | - | - | 3,689,400 | 0.0% | S. Ciardullo | Project was awaiting the Transfer Payment Agreement which was executed in November 2021. |
| 2021 | 3542141103 | ICIP-PS Counter Enhncemnts | 1,100,000 | 4,677 | - | 1,095,323 | 0.4% | R. Ellis | Project was awaiting the Transfer Payment Agreement which was executed in November 2021. |
| 2021 | 3542141409 | Prgrm - Fac Code & Leg CmpInce | 196,153 | 118,689 | - | 77,465 | 60.5% | R. Ellis | Ongoing in 2021. |
| 2021 | 3542141412 | Program - Roof Management | 4,613,000 | 129,403 | 2,413,686 | 2,069,910 | 55.1% | R. Ellis | On-going program for repairs and replacements of roofs. |
| 2021 | 3542141532 | Prgrm - Fac Capital Mntnce | 451,576 | - | 50,400 | 401,176 | 11.2% | R. Ellis | On-going program for infrastructure repairs and replacements. |
| 2021 | 3542141910 | SC CityHall-RCMP Lease Rplmnt | 610,000 | 2,791 | - | 607,209 | 0.5% | R. Ellis | On-going project for Capital Improvements funded from reserve as per lease agreement. |
| 2021 | 3542151001 | Prgrm - Mech Infra Renewal | 350,000 | - | - | 350,000 | 0.0% | R. Ellis | On-going program for mechanical repairs and replacements. |
| 2021 | 3542151900 | Prgrm - Gen Comp Test & Upgrd | 597,923 | 29,458 | - | 568,465 | 4.9% | R. Ellis | Ongoing in 2021. |
| 2021 | 3542155100 | Prgrm - Corp Facilities Audit | 412,898 | 69,766 | 154,968 | 188,165 | 54.4% | R. Ellis | Yearly program for facility audits and BCAs. |
| 2021 | 6302141100 | Macassa&Wentworth Lodges Roof | 600,000 | - | - | 600,000 | 0.0% | R. Ellis | Project scheduled for 2022. |
| 2021 | 6302141101 | ML & WL Facility Capital Mtnce | 200,000 | - | - | 200,000 | 0.0% | R. Ellis | On-going program for infrastructure repairs and replacements. |
| 2021 | 6302141102 | Macassa Lodge D-Wing | 4,000,000 | 18,408 | - | 3,981,592 | 0.5% | R. Ellis | On hold with the Council decision to move forward with building a new "B" wing. |
| 2021 | 6302151100 | ML BAS Upgrade | 287,000 | - | 38,293 | 248,707 | 13.3% | R. Ellis | Project out for Tender. |
| 2021 | 6302151101 | Macassa Lodge Carpet Removal | 250,000 | - | - | 250,000 | 0.0% | R. Ellis | Project in 2022. |
| 2021 | 6302151102 | ML & WL Keyscan and Hardware | 30,000 | - | - | 30,000 | 0.0% | R. Ellis | Feasibility design in Q4. |
| 2021 | 6302151103 | ML&WL Equip Life-cycle Renewal | 100,000 | - | - | 100,000 | 0.0% | R. Ellis | On-going. |

Sub-Total Facilities Operations 264,628,885 225,721,244 12,755,833 26,151,809 90.1%

Capital Projects Status Report - Tax Supported As of September 30, 2021

| YEAR PROJECT DESCRIPTION | APPROVED BUDGET (\$) | ACTUAL EXPENDITURES (\$) | PO COMMITMENTS (\$) | * * * | % COMPLETE e = (b+c) / a | Project Manager | STATUS EXPLANATION as of September 30, 2021 |
|--------------------------|-------------------------|-----------------------------|---------------------------|-------|--------------------------------|-----------------|---|
| | a | b | С | d | е | | |

Entertainment Facilities

| 2017 | 3721741600 | Commonwealth Sq&Summers Ln | 206,000 | 173,031 | 38,503 | (5,534) | 102.7% | R. Ellis | Project completed. No anticipated deficit once commitments clear. |
|------|-------------|--|-----------|-----------|---------|-----------|--------|--------------|---|
| 2018 | 3721851801 | First Ontario Centre Vertical Transportation | 4,220,000 | 3,339,817 | 285,075 | 595,108 | 85.9% | R. Broughton | SP; deficiencies; commitments cleared 2022. |
| 2018 | 3721851803 | Hamilton Convention Centre Exterior Restoration Program of Courtyard, Stairwells and Elevate | 2,061,290 | 1,807,342 | 680 | 253,268 | 87.7% | T. Briatico | Expected completion 2022. |
| 2019 | 3721941805 | HCC HP & FOC Lifecycle Renewal | 471,729 | 251,731 | 202,270 | 17,729 | 96.2% | R. Ellis | To be closed once commitments clear. |
| 2019 | 3721949902 | Expansion Joint Replacement Commonwealth Square | 250,000 | 147,530 | 10,119 | 92,352 | 63.1% | R. Ellis | Completed and to be closed once commitments clear. |
| 2019 | 3721949901* | Summer's Lane Rehabilitation &Pedestrianization | 1,629,000 | 54,627 | - | 1,574,373 | 3.4% | R. Ellis | Project deferred/on hold. |
| 2020 | 3722015110 | Tim Horton's Field End Guard | 1,101,152 | 192,223 | 643,268 | 265,662 | 75.9% | R. Gatto | Project completion expected Q2 2022. |
| 2020 | 3722051000 | Commonwealth Sq Railing Repl | 100,000 | - | - | 100,000 | 0.0% | R. Ellis | Project is currently on hold. |
| 2021 | 3722141100 | TimHorton's Field Turf Rplce | 1,000,000 | 925,604 | 113,133 | (38,737) | 103.9% | R. Gatto | Ongoing program 2021 no deficit anticipated. |
| 2021 | 3722141805 | Prgrm HCC& FOCH& FOC Renew | 120,000 | 3,685 | 40,072 | 76,243 | 36.5% | R. Ellis | New PID 3542141014 created, PO and expenses to be moved per report 20064(a)). |

 Sub-Total Entertainment Facilities
 11,159,171
 6,895,589
 1,333,119
 2,930,463
 73.7%

Sub-Total Facilities Division

275,788,056 232,616,832 14,088,952 29,082,272 89.5%

Parks Division

Open Space Development

| 2007 | 4400756755 | Joe Sams Park Phase 2 Development | 3,845,000 | 3,715,113 | 33,900 | 95,987 | 97.5% | C. Graham | Construction of path now complete pending deficiency review and holdback release. |
|------|-------------|--|-----------|-----------|---------|-------------|--------|-----------|--|
| 2010 | 4401056060 | Open Space Replacement Strategy - East Mountain Trail | 1,821,000 | 1,328,618 | 580 | 491,802 | 73.0% | C. Graham | Parkland Development Finance Agreement (PDFA) is required prior to payment for pathway to the developer. Anticipate PDFA completion in 2021, pending development timing. |
| 2010 | 4401056127* | Churchill Park-Soccer Field & MP | 2,398,059 | 1,672,384 | 60,131 | 665,545 | 72.2% | C. Graham | NEC and HCA permit process underway. Pending approval, tender and construction to follow in Q3 2021. Multi-year, multi-phase project to implement approved master plan. |
| 2012 | 4401256126 | Shaver Neighbourhood Park Development | 1,832,067 | 1,702,144 | 124,777 | 5,146 | 99.7% | K. Bunn | Project completed and pending invoice approval. |
| 2012 | 4401256520 | Gage Park Redevelopment - Walkway Lighting and Paving | 3,328,416 | 3,285,804 | 861,337 | (818,725) | 124.6% | C. Graham | Entry features complete pending deficiency review and holdback release. Walkway redevelopment started under new project ID. |
| 2013 | 4401356107 | Cherry Beach Lakefront Park | 3,162,100 | 2,900,373 | 218,486 | 43,241 | 98.6% | C. Graham | Consultants hired to undertake Environmental Impact Statement (EIS) and archaeological work which will continue until Q3 2022. Park and trail design in future. |
| 2013 | 4401356124 | William Connell Community Park | 5,830,000 | 6,513,612 | 416,343 | (1,099,956) | 118.9% | C. Graham | Negotiations complete to resolve conflict with initial construction contract. Warranty period ongoing on the park completion project, and the project deficit resolution is underway. |

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|------------------|---------------|---|-------------------------|-----------------------------|---------------------------|--|--------------------------|-----------------|---|
| | | | а | b | С | d | е | | |
| 2014 | 4401456009 | Mount Hope Park Redevelopment | 2,048,231 | 1,937,954 | 27,319 | 82,959 | 95.9% | C. Graham | Boardwalk construction is complete, with warranty period started. Project closure will follow once holdback is released. |
| 2014 | 4401456102 | 2555 Creekside | 308,905 | 104,093 | - | 204,812 | 33.7% | C. Graham | Councillor funded initiative to provide concrete paving surface and furnishings for accessibility, completion Q4 2021. |
| 2014 | 4401456401* | Parkland - Stadium Precinct | 12,418,475 | 12,261,283 | 1,034,533 | (877,340) | 107.1% | C. Graham | Work in 2021 includes detailed design for the park construction, and work to secure the environmental study and approvals required to construct. Tender Q3 2022 pending environmental approvals with construction to follow. Project deficit to be rectified by contributions from Reserves. |
| 2015 | 4401556503 | Heritage Green Sports Pk Ph II | 1,422,703 | 1,364,885 | - | 57,818 | 95.9% | C. Graham | Construction of the path is complete. Holdback release pending, and warranty period started. Future phases to complete the master plan in future years. |
| 2015 | 4401556504 | Trails Master Plan Update | 415,300 | 415,193 | - | 107 | 100.0% | C. Graham | Trail MP to be aligned with MUPs and Cycling Facilities MP. Mountain Bike Study to be broken out into an independent project. |
| 2015 | 4401556506 | Vincent Massey Park Development | 624,000 | 579,821 | - | 44,179 | 92.9% | K. Bunn | Minor asphalt repairs remaining, to be completed Q4 2021. |
| 2016 | 4401649620 | Confederation Park - Wild Waterworks - Creation of a Master Plan for the Waterpark - HCA Lead | 200,000 | 190,412 | 12,216 | (2,628) | 101.3% | K. Bunn | Project completed, PO commitment review is completed subsequent to June 30 and project will transfer to Parks for the remainder of the work. |
| 2016 | 4401656603* | Sam Lawrence Park | 625,354 | 331,590 | 179,523 | 114,241 | 81.7% | C. Graham | Phase 1 design RFP awarded in July 2021. 2021 work focused on detailed design, with construction to follow. |
| 2017 | 4401756612 | Up Country Ests Proposed Pk DB | 567,000 | 492,682 | 81,229 | (6,911) | 101.2% | C. Graham | Park is named Cranberry Hill Park. Construction was completed in 2020, with final payments to the developer pending in 2021. Project closure after payments are made. |
| 2017 | 4401756701 | North Wentworth Pk Lands Exp | 350,000 | 35,000 | - | 315,000 | 10.0% | C. Graham | Ongoing work to expand Mars Park though parkland purchase and dedication from industrial subdivision. No additional progress from last update. Completion timing dependent on Developer. |
| 2017 | 4401756702 | Fallen Firefighter's Memorial | 125,000 | 83,693 | 27,508 | 13,799 | 89.0% | C. Graham | Fallen Firefighter's memorial designed for Gage Park. Detailed design completed and ready for tender, pending construction funding approval per capital budget process and/or other sources including fundraising by requesting group. POs to remain open until construction funding approval. Deferred to 2023 Capital Budget process. |
| 2017 | 4401756703 | Mountain Brow Path | 841,000 | 364,804 | 16,772 | 459,424 | 45.4% | C. Graham | Trail initiative #4 detail design nearing completion. Multi-year project with many phases in the future. |
| 2017 | 4401756710 | Valley Prk-Skateboard Prk | 100,000 | 101,020 | 1,931 | (2,951) | 103.0% | C. Graham | Construction started in October 2021 and continue throughout 2021, coordinated with Project ID 4401858800. Project deficit will be addressed through PO closures. |
| 2017 | 4401756824 | William Connell Community Park | 950,000 | 717,684 | 395,777 | (163,461) | 117.2% | C. Graham | Negotiations complete to resolve conflict with initial construction contract. Warranty period ongoing on the park completion project, and the project deficit resolution is underway. |
| 2017 | 4401756706* | Roxborough Park ReDev & Design | 1,091,000 | 64,028 | 14,570 | 1,012,402 | 7.2% | C. Graham | Detailed design is complete. Waiting on contribution of construction funding through development. Anticipated project completion dependent on the Developer. |
| 2018 | 4401856601 | Legislated Monitoring | 139,900 | 59,409 | 11,957 | 68,534 | 51.0% | C. Graham | Ongoing including species at risk overseen by Parks Operations - multi year monitoring required. |
| 2018 | 4401856803 | RHV Trails Mstr Plan The Nest | 300,000 | 72,635 | 870 | 226,495 | 24.5% | C. Graham | Funds in this project are for construction. Design work anticipated to start again in 2022, pending coordination with the Joint Stewardship board. Construction to follow design work. |
| 2018 | 4401856804 | Highbury Meadows North Park | 64,000 | 17,008 | - | 46,992 | 26.6% | C. Graham | Waiting on the developer to complete base works to facilitate this park design and construction. |
| 2018 | 4401856805 | Cline Park Redevelopment | 694,000 | 292,504 | 362,259 | 39,237 | 94.3% | C. Graham | Construction complete pending release of holdback. |
| | | | | | | | | | |

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|------------------|---------------|--------------------------------|-------------------------|-----------------------------|---------------------------|--|--------------------------------|-----------------|--|
| | | _ | а | b | С | d | е | | |
| 2018 | 4401856806 | BookjansW PropPrk-AncasterGlen | 600,000 | 586,504 | 16,375 | (2,879) | 100.5% | C. Graham | Project is substantially complete, but monitoring required due to poor fill condition. Keep PO open until end of summer 2021 to assess. |
| 2018 | 4401856812 | Spencer Creek Estates (14) | 290,000 | 269,336 | 18,575 | 2,090 | 99.3% | C. Graham | Release of holdback complete. |
| 2018 | 4401856813 | Chedoke Falls Viewing Study | 60,000 | 55,312 | 1,680 | 3,008 | 95.0% | C. Graham | Studies continuing, to inform design and approvals. Work in 2021 to proceed with design detailing and public consultation. |
| 2018 | 4401856815 | Caterini Park (Binbrook) | 477,000 | 463,444 | 13,614 | (58) | 100.0% | C. Graham | Project is complete. Holdback release delay due to developer timing. |
| 2018 | 4401856819 | Waterfalls Viewing | 462,500 | 305,078 | 74,077 | 83,346 | 82.0% | C. Graham | Design RFP for aesthetic improvements to be awarded. Public consultation to continue into fall 2021. Approvals pending design completion. Construction funding required in future years. |
| 2018 | 4401856820 | Waterford Park | 241,550 | 206,618 | 35,145 | (213) | 100.1% | C. Graham | Holdback release complete and entered warranty period. Minor walkway work to be completed in 2022, Keep project open pending walkway construction. |
| 2018 | 4401858800 | Skatepark Facility - Rec Study | 2,320,000 | 601,587 | 1,716,630 | 1,783 | 99.9% | C. Graham | (Valley Park) Construction to start in October 2021 and will continue into 2022, coordinated with Project ID 4401858800. |
| 2018 | 4401856615 | John St N Rebecca Master Plan | 3,257,600 | 3,196,123 | 22,187 | 39,290 | 98.8% | C. Graham | Holdback release is complete, and the warranty period for the contract is open until the end of December. The project is to remain open until the warranty expires and pending PO closures. |
| 2018 | 4401856811* | Cross of Lorraine-Restoration | 10,000 | - | - | 10,000 | 0.0% | M. Stewart | Work on hold pending land securement from developer. Councillor-driven project priority. |
| 2019 | 4401955600 | Parks Testing and Reporting | 50,000 | 34,543 | 15,404 | 54 | 99.9% | C. Graham | Monitoring ongoing for prairie grass establishment. Weed removal and additional planting as required. |
| 2019 | 4401956802 | Beach Park Dev Program | 345,000 | 28,540 | - | 316,460 | 8.3% | C. Graham | Ongoing program. Funded through Beach Reserve at Councillor's request. For use at Councillor's discretion. |
| 2019 | 4401956904* | Andrew Warburton Memorial Park | 2,610,000 | 470,290 | 1,545,160 | 594,550 | 77.2% | C. Graham | Construction underway. Construction completion anticipated by December 31, 2021. |
| 2019 | 4401956906 | Gatesbury Park | 664,000 | 136,727 | 417,062 | 110,211 | 83.4% | C. Graham | Construction underway and will carry over into 2022. |
| 2019 | 4401956912 | Meadowlands Comm Park | 571,000 | 542,890 | 5,136 | 22,974 | 96.0% | C. Graham | Holdback release complete and entered warranty period. |
| 2019 | 4401956922 | Alexander Park Skate Park | 492,000 | 111,554 | 268,227 | 112,219 | 77.2% | C. Graham | Public consultation underway, and to continue throughout 2021 to inform skateboard park design. Detailed design to follow. Construction in future years. |
| 2019 | 4401956925 | City Hall Peace Garden | 90,000 | 86,440 | 3,639 | (79) | 100.1% | C. Graham | Project complete, pending final holdback release and warranty. |
| 2019 | 4401956926 | HAAA - Implementation of MP | 171,000 | 47,284 | 12,706 | 111,010 | 35.1% | C. Graham | Project ongoing to complete the conceptual design with the Councillor's office and the community. Moving to detail design in fall 2021, with construction in 2022. |
| 2019 | 4401956929 | HRTMP Init7-1 LmrdgeHydroTrail | 820,000 | 197,236 | 6,816 | 615,948 | 24.9% | C. Graham | Detailed design work continues in 2021. Permits and agreements pending for construction of phase 1. Anticipate tendering in Q1 of 2022, construction in Q2-Q3 2022. Project timing dependent on agreements with Hydro One. |
| 2019 | 4401956930 | Citywide Shoreline Protection | 30,950,000 | 2,458,823 | 1,205,347 | 27,285,831 | 11.8% | C. Graham | Detailed design works are underway for the Hamilton Harbour Waterfront Trail as the priority site within the DMAF shoreline project. Additional shoreline works underway in 2021 include Archaeology works on 34 sites, Indigenous consultation, investigation and planning of 1121/1135/1137 North Service Rd. & Lewis Rd., Bayfront Park, Millen Rd. road end, McNeilly Rd. road end and studies/planning of the Desjardins Canal floating structure structural repairs. 2022 projects to be identified on a priority basis upon review of 2021 impacts. |
| 2019 | 4401956932 | HRTMP Init15-12 MtnBrowRdLink | 43,000 | 4,039 | - | 38,961 | 9.4% | C. Graham | Work facilitated by Growth Management through subdivision agreement. Coordinated with development of the subdivision. |

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|------------------|---------------|--------------------------------|-------------------------|-----------------------------|---------------------------|--|--------------------------|-----------------|---|
| | | | а | b | С | d | е | | |
| 2019 | 4401956933 | HRTMP Init15-7_Hwy5-MtnBrowLnk | 613,000 | 157,478 | 170,542 | 284,981 | 53.5% | C. Graham | Project coordinated with Gatesbury Park project 4401956906. Construction underway and will carry over into 2022. |
| 2019 | 4401956934 | Chedoke Falls Viewing Implmntn | 572,000 | 202,230 | 91,253 | 278,517 | 51.3% | C. Graham | Studies continuing, to inform design and approvals. Additional detail is required to ensure NEC approval is possible. Work in 2021 to proceed with design detailing and public consultation. Future funds required for tender package preparation and construction. |
| 2020 | 4402055001 | Parkland Acquisition Strategy | 50,000 | 10,933 | - | 39,067 | 21.9% | C. Graham | This project will be combined with a larger Park Master plan project. Funding approved for Park Master Plan project in 2021 capital budget, started in 2021 and anticipate completion in Q2 2022. |
| 2020 | 4402055600 | Parks Testing and Reporting | 34,000 | 31,481 | 292 | 2,227 | 93.5% | C. Graham | Material testing for park construction projects as required. |
| 2020 | 4402056002 | Skinner Pk WaterdwnSNgbrhd Pk1 | 624,000 | 62,400 | 561,600 | - | 100.0% | C. Graham | Construction underway with anticipated completion in 2021. |
| 2020 | 4402056003 | Mohawk Sports Park Masterplan | 90,000 | 19,679 | - | 70,321 | 21.9% | C. Graham | Commencement of this master plan in 2021 to review of the existing facilities and amenities to determine lifecycle replacement and city-wide recreational needs. Masterplan will guide future project work at the site. Coordination with Recreation facilities study required. |
| 2020 | 4402056005 | Kenilworth Parking Lot | 250,000 | 69,392 | 1,447 | 179,161 | 28.3% | C. Graham | Greening at 441 Kenilworth Avenue North to create parkette. Councillor-funded initiative. Studies are complete, and detailed design in underway. Construction to commence in Q4 2021. |
| 2020 | 4402056008* | Southam Park Master Plan | 185,779 | 64,378 | 22,540 | 98,861 | 46.8% | C. Graham | Public consultation ongoing and work in 2021 to confirm final concept and begin detailed design work. Construction to follow in future years. |
| 2020 | 4402056010 | Highland Rd Pk-Central Pk Dev | 776,000 | 77,600 | - | 698,400 | 10.0% | C. Graham | Developer-built park in Upper Red Hill Parkway area. Design work underway and anticipate construction in 2022- timing determined by developer. Parkland Development Finance Agreement (PDFA) yet to be completed. |
| 2020 | 4402056011 | Valley Community Centre Park | 130,000 | 17,773 | 27,879 | 84,348 | 35.1% | C. Graham | Public consultation is complete, and detailed design will proceed in 2021. NEC review of detailed design drawings required. Construction to follow in two phases, starting in 2022 pending budget approval. |
| 2020 | 4402056015 | McQuesten Urban Fitness Trail | 200,000 | 115,342 | 2,026 | 82,632 | 58.7% | C. Graham | Construction complete, and final billing and holdback release is pending. Warranty ongoing. PO to close after holdback release. |
| 2020 | 4402056024 | Summit Phase 10 (Parkette) | 361,000 | 340,751 | 21,802 | (1,553) | 100.4% | C. Graham | Holdback release complete. |
| 2020 | 4402056820 | Waterford Park | 1,005,000 | 829,982 | 66,622 | 108,396 | 89.2% | C. Graham | Holdback release complete and entered warranty period. Minor walkway work to be completed in 2022, Keep project open pending walkway construction. |
| 2020 | 4402056918 | BeasleyPk RehabPh2-KellySt Ped | 854,119 | 434,661 | 95,317 | 324,140 | 62.0% | C. Graham | Skateboard park bowl reconstruction to begin Q4 2021. Detailed design for Kelly street portion and phase 2 to be complete in Q4 2021, ready for construction in 2022 pending construction funding. |
| 2020 | 4402056926 | ICIP CCR - HAAA Park Redevelop | 164,000 | 164,000 | - | - | 100.0% | C. Graham | Public Information Centre's (PIC's) are ongoing, and conceptual design concept to be finalized by end of summer 2021. Detailed design to start in fall 2021, and construction is anticipated in 2022. |
| 2021 | 4242109310 | Woodlands Spraypad | 710,000 | - | 5,640 | 704,360 | 0.8% | A. McDonald | Development of a new spray pad amenity and associated works within Woodlands Park located in Ward 3. Construction expected 2022. |
| 2021 | 4402110555 | 2021 Chargebacks- Open Space | - | (498,930) | - | 498,930 | N/A | C. Graham | Operating costs are recovered from this project and allocated to various Open Space projects. Costs will be fully recovered & reallocated at December 2021. |
| 2021 | 4402155600 | Parks Testing and Reporting | 60,000 | 22,854 | 22,406 | 14,740 | 75.4% | C. Graham | Material testing for park construction projects as required. |
| 2021 | 4402156002* | Ryckman's Park Pathway | 102,000 | 31,740 | 2,100 | 68,160 | 33.2% | A. McDonald | Additional work in Q4 2021 planned (cutting and rototilling of the open space) in advance of seeding and tree/shrub planting to take place Q2 2022. |
| 2021 | 4402156006 | Rail Trail Improvements | 298,000 | 62,875 | - | 235,125 | 21.1% | C. Graham | Work in 2021 to complete studies to determine areas of the trail that require drainage and asphalt repairs. Future construction funds required. |

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|------------------|---------------------|---|-------------------------|-----------------------------|---------------------------|--|--------------------------|-----------------|--|
| | | | a | b | C | d | e | | |
| 2021 | 4402156104 | RecTrails MstrPln study update | 300,000 | 56,536 | - | 243,464 | 18.8% | C. Graham | Update of the 2015 document, and Mountain Bike Study. Delays on this project due to grant-funded project priorities. Anticipate start of the mountain bike study in Q4 2021. Staff reviewing possibilities to combine Trails master plan with other transportation masterplans to be updated. |
| 2021 | 4402156111 | LancasterHghts-Developer Build | 554,000 | 127,207 | - | 426,793 | 23.0% | C. Graham | New neighbourhood park in Mount Hope. Timing dependent on developer progress for road access and base parkland completion of grading, seeding and fencing. |
| 2021 | 4402156117* | Victoria Prk Spray Pad Replace | 175,000 | 32,979 | - | 142,021 | 18.8% | C. Graham | Project to design replacement of the spray pad at Victoria Park. Work in 2021 to include public consultation and detailed design. Construction is anticipated to start in Q2 2022 pending funding approval. |
| 2021 | 4402156119* | RT Steele Park | 500,000 | 1,667 | - | 498,333 | 0.3% | A. McDonald | Project to include pathway, play structure, fencing and seating replacements. Community Consultation completed in 2021. Tender issued in Q3 2021 and awaiting award to Contractor. Construction to be in Q2 2022. |
| 2021 | 4402156120 | Cherry Beach Park | 200,000 | 37,691 | 24,067 | 138,242 | 30.9% | C. Graham | Work in 2021 to complete required environmental studies will begin in Q3 2021. Studies required for site clearing and park construction work in future years, and coordination of parkland design with access requirements and road works. |
| 2021 | 4402156121 | TiffanyHillsPrkPthwytoSchool | 50,000 | - | - | 50,000 | 0.0% | A. McDonald | Project currently in design phase. Construction slated to be complete in Q2 2022. |
| 2021 | 4402156122 | HRTMP Initiatives #4-4 and 5-6 | 209,000 | 39,387 | - | 169,613 | 18.8% | C. Graham | Project to create a trail in the hydro corridor from Barton Street to Greenhill Avenue. Work in 2021 to complete survey, studies and preliminary design. Future funding required for construction. |
| 2021 | 4402156123 | Citywide Park Master Plan | 400,000 | 75,382 | - | 324,618 | 18.8% | C. Graham | Study to establish a Park Master Plan for the city park and open space system, including parkland acquisition strategy. Joint project with H&SC and PED. Completion in Q2 2022. |
| 2021 | 4402156124* | Mtn Drive Park Redevelopment | 100,000 | 25,049 | 67,720 | 7,231 | 92.8% | C. Graham | Councillors-led initiative to create a master plan for park improvements. Work in 2021 to complete the conceptual design and public consultation. Future work to complete detailed design, and construction anticipated in 2023, pending funding. Coordinated project with EFFM building improvements. |
| 2021 | 4402156125 | WilliamConnellPrk-Entrance | 75,000 | 14,883 | 59,999 | 119 | 99.8% | C. Graham | Construction started in October 2021 with completion anticipated in early November 2021. |
| · | Sub-Total Open Spac | ce Development | 99,668,058 | 53,033,512 | 10,503,047 | 36,131,499 | 63.7% | | |
| | Parks Operations | | | | | | | | |
| 2018 | 4401849107 | Park Fencing Program | 138,650 | 100,473 | 30,001 | 8,176 | 94.1% | A. McDonald | Project completed, PO to be closed Q4, 2021. |
| 2018 | 4401849801 | Monitoring & Repairs of the Escarpment & Waterfront | 65,000 | 58,089 | 9,268 | (2,357) | 103.6% | A. McDonald | Work complete, final invoices to be processed. |
| 2018 | 4401855801 | Emergency Shoreline Study | 340,000 | 259,251 | 25,022 | 55,727 | 83.6% | C. Graham | Study is complete, and remaining work is training of staff for monitoring of shoreline damage. Training delayed to 2022 due to COVID restrictions. |
| 2018 | 4401855802 | Confederation Beach Shoreline Replacement | 875,000 | 345,979 | - | 529,021 | 39.5% | A. McDonald | Work completed. Additional sites under review Q4 2021. |
| 2019 | 4241909701* | Hill Park Pickleball Court | 240,000 | 212,657 | - | 27,343 | 88.6% | S. Hasselman | Project is completed and balance to fund future works at that site with Recreation staff/Parks staff as per request of Councillor. |
| 2019 | 4401941001 | Cemetery Building Repairs | 96,916 | 96,916 | 19,997 | (19,997) | 120.6% | L. Turner | Project complete and PO closure pending. Project closure to follow in Q4 2021. |
| 2019 | 4401949101 | Park Pathway Resurfacing | 244,900 | 220,711 | - | 24,189 | 90.1% | A. McDonald | Funding to be combined with 2021 works, including Pier 4 Park (complete). To be completed Q4 2021. |
| 2019 | 4401949107 | Park Fencing Program | 113,647 | 103,626 | 2,000 | 8,021 | 92.9% | A. McDonald | Project complete and remaining funds required to help facilitate 2021 projects. Project closure Q4 2021. |

| YEAR APPROVED | PROJECT ID | DESCRIPTION | APPROVED BUDGET (\$) | ACTUAL EXPENDITURES (\$) | PO COMMITMENTS (\$) | AVAILABLE BALANCE (\$) d = a - b - c | e = (b+c) / a | Project Manager | STATUS EXPLANATION as of September 30, 2021 |
|------------------|---------------|---|-------------------------|-----------------------------|---------------------------|--|---------------|-----------------|--|
| | | | a | b | С | d | е | | Project ongoing. Project Closure by Q1 2022. Revenues from equipment sales |
| 2019 | 4401951700 | Small Equipment Replacement | 113,323 | 138,761 | 6,111 | (31,549) | 127.8% | A. Storey | to offset deficit. |
| 2019 | 4401951903 | Confederation Beach Pk-Capital Maintenance | 175,000 | 90,245 | 86,316 | (1,561) | 100.9% | A. Byrne | HCA lead; funds are for capital and major maintenance required at Confederation Park. Invoices for completed work in 2020 pending received from HCA. Any remaining funds will be consolidated with 2021 funds to facilitate HCA capital maintenance works planned in 2021. Anticipated completion Q4 2021. |
| 2019 | 4401952100 | CSA Safety Material Replacement | 169,006 | 151,890 | 3,438 | 13,678 | 91.9% | A. McDonald | Project complete and remaining funds required to help facilitate 2021 projects. Project closure Q4 2021. |
| 2019 | 4401952600 | Playground Lifecycle Replacement Program | 635,774 | 525,635 | 19,439 | 90,700 | 85.7% | A. McDonald | Project complete and remaining funds required to help facilitate 2021 projects. Project closure Q4 2021. |
| 2019 | 4401954699 | Tennis & Multi-use Court Rehabilitation | 209,800 | 180,263 | 10,300 | 19,236 | 90.8% | A. McDonald | Projects complete and remaining funding required to help facilitate 2021 Court Rehabilitation program. Project closure Q4, 2021. |
| 2019 | 4401955800 | QC-CA-Parks & Cemetery Material Testing | 18,766 | 10,258 | - | 8,508 | 54.7% | A. McDonald | Projects complete and remaining funding required to help facilitate 2021 Court Rehabilitation program. Project closure Q4, 2021. |
| 2019 | 4401956600 | Olmstead Open Space-Monitoring | 47,000 | 10,759 | 22,985 | 13,257 | 71.8% | C. Graham | Monitoring ongoing for prairie grass establishment. Weed removal and additional planting as required. |
| 2019 | 4401956902 | Red Hill Phase 3 and 4 Park | 650,000 | 387,842 | 240,596 | 21,562 | 96.7% | C. Graham | Construction complete pending substantial performance. |
| 2019 | 4401956903 | StonechurchTrail Link @Dartnall | 205,000 | 204,878 | - | 122 | 99.9% | C. Graham | Construction is complete. Minor repair work completed in spring 2021. Warranty period underway. |
| 2019 | 4401956910 | Ancaster Soccer Improvements | 390,000 | 283,796 | 117,007 | (10,803) | 102.8% | C. Graham | Holdback release complete and entered warranty period. |
| 2020 | 4242009201* | Corktown Basketball Court | 80,000 | 81,408 | - | (1,408) | 101.8% | A. McDonald | Project completed, invoices to be approved and PO closure to follow. |
| 2020 | 4242009406* | Play Structure - Parkdale Park | 160,000 | 5,088 | 155,000 | (88) | 100.1% | A. McDonald | Project work complete. Waiting for final invoices and then project will be closed. |
| 2020 | 4242009407* | McQuesten Farm Walkway | 230,000 | - | 159,740 | 70,260 | 69.5% | A. McDonald | Asphalt and fencing to be completed Q4 pending weather. Sodding and soft landscaping to be completed in Spring 2022. |
| 2020 | 4402049004 | Parkside Cemetery Developmnt | 477,700 | 373,453 | 90,285 | 13,963 | 97.1% | K. Bunn | Project ongoing; project completion pending tender award for entrances and finishing work, anticipated project completion in 2022. |
| 2020 | 4402049006 | Millgrove Drainage & Repair | 90,000 | 41,742 | 22,368 | 25,890 | 71.2% | McDonald | Phase 1 of drainage review completed, Phase 2 including detailed design and permitting ongoing completion Q4 2021. |
| 2020 | 4402049101 | Park Pathway Resurfacing | 288,681 | 288,681 | 20,700 | (20,700) | 107.2% | K. Bunn | Projects completed. Pending appropriation to transfer remaining funds to the 2021 pathway program 4402149101 to help facilitate ongoing work. |
| 2020 | 4402049104 | Security Lighting Program | 155,200 | 149,389 | 3,500 | 2,311 | 98.5% | | Lighting replacements at various parks and retrofits for escarpment stairs completed. Remaining funding to be aggregated with future capital funding to support Sport park lighting replacement needs in 2022. |
| 2020 | 4402049107 | Park Fencing Program | 148,000 | 104,036 | 16,591 | 27,374 | 81.5% | K Bunn | Projects completed in 2021: fence/gate repairs at Mohawk Sports Park, Multi- use Court at Waterdown Memorial Park, baseball fencing replacement work at Gourley & Lynden Parks. All works completed, remaining funds to be used for park fencing improvements in 2022. |
| 2020 | 4402051601 | Equipment Acquisitions - DC | 247,000 | 163,681 | - | 83,319 | 66.3% | A. Storey | Remaining purchase includes a leaf collector/tow behind vacuum. Expected closure Q4 2022. |
| 2020 | 4402051903 | ConfederationBeach Pk-CapMtnce | 175,000 | - | 175,000 | - | 100.0% | K. Bunn | HCA led, will be used to support capital program once other capital projects are completed. Funds will be consolidated with 2021 funds to facilitate HCA capital maintenance works planned in 2022. |
| 2020 | 4402051904 | Wild Waterworks - CapMtnce | 530,000 | 175,940 | 357,104 | (3,043) | 100.6% | K. Bunn | Majority of work completed, remaining work to be addressed in Q2 2022 and prior to waterpark opening. |
| 2020 | 4402052100 | CSA Safety Material Replace | 474,136 | 393,825 | 48,712 | 31,599 | 93.3% | K. Bunn | Revised planned completion Q4 2021; schedule impacted by equipment supply chain delays. |
| 2020 | 4402052600 | Playground Lifecycle Replace | 860,000 | 596,337 | 123,026 | 140,637 | 83.6% | K. Bunn | Revised planned completion Q4 2021; supply chain issues have affected the final roofing parts at Winona Park. |
| 2020 | 4402053001 | Cemetery Document Digitization | 165,000 | 127,277 | 23,663 | 14,061 | 91.5% | K. Bunn | Work on track to be completed in 2021. |

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|------------------|---------------|--------------------------------|-------------------------|-----------------------------|---------------------------|--|--------------------------|--------------------------|---|
| | | 1 | a | b | С | d | е | | |
| 2021 | 4242109102* | Glenside Pathway | 132,000 | - | 130,887 | 1,113 | 99.2% | A. McDonald | PO issued, seeking permit approvals, revised planned completion Q1 2022. |
| 2021 | 4242109103* | Victoria Park Play Equipment | 65,000 | 436 | 46,679 | 17,885 | 72.5% | A. McDonald | Revised planned completion Q4 2021; supply chain issues caused a delay in the completion of this project. |
| 2021 | 4242109109* | Ward 1 Park Improvements | 146,000 | - | - | 146,000 | 0.0% | A. McDonald | Mapleside / Radial Parks. Drawings and specification underway. RFT anticipated in Q1/2022. |
| 2021 | 4242109110* | W1 Park Pathway Improvements | 90,000 | - | - | 90,000 | 0.0% | A. McDonald | Churchill Park scheduled for Q4 2021, remaining sites deferred to spring/summer 2022 due to weather. |
| 2021 | 4242109301* | Play structure & fountains | 70,000 | 22,370 | 3,270 | 44,360 | 36.6% | A. McDonald | Dofasco Park- Play Structure replacement planned for Q2 2022 completion. |
| 2021 | 4242109302* | Haywood Park play structure | 65,000 | 11,136 | 44,827 | 9,037 | 86.1% | A. McDonald | Play Structure replacement planned for Q2 2022. |
| 2021 | 4242109304* | Lucy Park security fence | 60,000 | - | 43,442 | 16,558 | 72.4% | A. McDonald | Project complete, waiting on final invoices to be paid in Q4 2021. |
| 2021 | 4242109305* | Play structure & fountains | 95,000 | 26,186 | 2,770 | 66,044 | 30.5% | A. McDonald | Keith Park- Play structure replacement planned for Q2 2022. |
| 2021 | 4242109401* | Montgomery Park Lighting | 194,577 | 135,685 | 61,230 | (2,338) | 101.2% | A. McDonald | Project nearing completion, single fixture remaining to be delivered, revised planned completion Q4 2021; supply chain issues. |
| 2021 | 4242109503* | Father Sean O'Sullivan Park | 120,000 | ı | - | 120,000 | 0.0% | A. McDonald | Project ongoing, planned completion Q2 2022. |
| 2021 | 4242109504* | Dover Park Play Structure | 100,000 | ı | - | 100,000 | 0.0% | A. McDonald | Project planned for Q2/3 2022 completion. |
| 2021 | 4242109505* | Red Hill Neighbourhood Park | 100,000 | - | - | 100,000 | 0.0% | A. McDonald | Project planned for Q2/3 2022 completion. |
| 2021 | 4242109701* | Inch Park Play Structure | 150,000 | - | - | 150,000 | 0.0% | C. Graham | Accessibility upgrades to Inch Park play area. Design and consultation in 2021. Construction in future, pending design and funding confirmation. |
| 2021 | 4242109807* | W8 Park Pathway Improvements | 91,000 | - | - | 91,000 | 0.0% | A. McDonald | Bruce Park planned for Q4 2021, remaining Sites deferred to spring/summer 2022 due to weather. |
| 2021 | 4242109901* | Summit Park Asphalt Pathway | 10,000 | ı | - | 10,000 | 0.0% | A. McDonald | To be completed Q4 2021. |
| 2021 | 4402111601 | Cemetery Roads Rehab Program | 110,614 | 43,421 | 40,607 | 26,587 | 76.0% | K. Bunn / A. McDonald | Mount Hamilton Cemetery asphalt work Q4 2021. |
| 2021 | 4402145800 | UrbnPrk Prking Lt Paving Prgrm | 48,000 | - | - | 48,000 | 0.0% | K. Bunn / A. McDonald | Work Completed, Kitty Murray Park in Q3 2021. |
| 2021 | 4402149003 | Bckflw Prvntn for Prks Fac | 540,000 | 82,416 | 22,121 | 435,462 | 19.4% | K. Bunn / A. McDonald | Backflow installations underway and expected to be completed at end of Q4 2022. Maintenance and monitoring of program development to continue in 2022. |
| 2021 | 4402149007 | Cemetery Columbarium | 70,000 | - | 70,000 | - | 100.0% | K. Bunn / A. McDonald | Delayed until Q2 2022; pandemic related supply chain issues. |
| 2021 | 4402149009 | Sport Lighting | 40,000 | - | 38,645 | 1,355 | 96.6% | K. Bunn / A. McDonald | Assessment of various park sport lighting ongoing, to be completed Q4 2021. |
| 2021 | 4402149100 | Stair Replace & Repair Program | 50,000 | 2,399 | - | 47,601 | 4.8% | K. Bunn / A. McDonald | Escarpment stair assessment review complete, improvements to be identified Q4 2021. |
| 2021 | 4402149101 | Prk Pthwy Resurfacing Prgrm | 244,223 | 170,752 | 33,623 | 39,848 | 83.7% | K. Bunn / A. McDonald | Wolverton Park and Pier 4 Park complete. Additional various small asphalt repair locations Q4 2021. |
| 2021 | 4402151001 | Equipment Upgrades | 25,000 | 12,629 | - | 12,371 | 50.5% | K. Bunn / A. McDonald | Project to fund upgrades to equipment and vehicles such as foam tires, safety features, additional attachments, upfitting, etc. when like for like replacements are not suitable. Project will be fully spent by end of 2022. |
| 2021 | 4402151601 | Equipmnt Acquisition(DC)Prgrm | 247,000 | - | - | 247,000 | 0.0% | R. Wagner / K. Bunn | For 2021, working with Fleet to purchase two UTVs, a chipper, a trailer and a flail attachment. COVID-19 restrictions delayed demos and contracts which will result in the funds being spent by end of Q2 2022. |
| 2021 | 4402151700 | SmallEquipReplace(Rsrve)Prgrm | 74,934 | 4,410 | 55,666 | 14,858 | 80.2% | R. Wagner / K. Bunn | Inventories to be completed and equipment purchased. Project to be closed at end of Q4 2022 and any available funds transferred back to reserve. |

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|------------------|-----------------------|--------------------------------|-------------------------|-----------------------------|---------------------------|--|--------------------------------|--------------------------|---|
| | | | a | b | С | d | е | | |
| 2021 | 4402151903 | ConfedBeach-Cap Mntnce Prgrm | 150,000 | - | 150,000 | - | 100.0% | K. Bunn / A. McDonald | HCA led, will be used to support capital program once other capital projects are completed. Funds will be consolidated to facilitate HCA capital maintenance works planned in 2022 |
| 2021 | 4402152100 | CSA Safety Mat ReplacePrgrm | 150,000 | 24,147 | 85,304 | 40,549 | 73.0% | K. Bunn / A. McDonald | Warden Park, Millgrove Park, Beulah Park Q2 2022. |
| 2021 | 4402152600 | Plygrnd Life Replace Prgrm | 350,000 | 10,000 | 108,876 | 231,124 | 34.0% | K. Bunn / A. McDonald | Warden Park, Millgrove Park, Beulah Park Q2 2022. Westover Community Park to be completed Q4 2021 (weather permitting otherwise Q2 2022. |
| 2021 | 4402154699 | Tennis&Multi-useCrt RehabPrgrm | 120,000 | - | 116,751 | 3,249 | 97.3% | K. Bunn / A. McDonald | Meadowlands Park under construction, expected completion Q2 2022. |
| | Sub-Total Parks Ope | erations | 12,516,848 | 6,428,875 | 2,842,865 | 3,245,109 | 74.1% | Wobonaid | |
| | Forestry & Horticultu | re | | | | | | | |
| 2011 | 4451153001 | Emerald Ash Borer Plan | 22,176,631 | 17,851,084 | 1,644,036 | 2,681,512 | 87.9% | S. Scarlett | For the removal, treatment, and replacement of ash trees affected by Emerald Ash Borer. Replacement tree planting taking place in 2021 and in 2022. Project term set to end December 31, 2022. Project is on budget and on schedule. |
| 2014 | 4451451004 | Gage Park Tropical House | 5,671,500 | 5,646,655 | - | 24,845 | 99.6% | S. Scarlett | Construction of the Tropical Green House at Gage Park. Work completed in 2018 with warranty period requiring the PO to remain open. Warranty ended March 31, 2021.Project is on budget. |
| 2019 | 4241909703* | TB McQuesten Prk Entrace | 98,500 | 75,282 | - | 23,218 | 76.4% | W. Steiner | Final invoices approved, remaining funds to be returned to source and project id closed by end of Q4 2021. |
| 2019 | 4451953444 | Tree Planting Program | 1,423,500 | 1,520,464 | 48,675 | (145,639) | 110.2% | S. Scarlett | This project is for the annual planting of trees through various programs citywide. PO closures currently taking place which will see project ID at 100% after which it will be closed (Q4 2021). Expected completion date is December 31, 2021. Project is on budget. |
| 2020 | 4452051700 | 2020 Small Equipment Replace | 74,577 | 43,513 | 28,034 | 3,031 | 95.9% | A. Storey | This capital project is a 3 year replacement program - the funds will be used for small equipment replacement in 2020, 2021 and 2022. Project will be completed by Q1 2023. |
| 2020 | 4452051900 | Horticulture Infrastruct Repl | 60,000 | 47,350 | 13,632 | (982) | 101.6% | S. Scarlett | Replacement / repair to irrigation systems in floral traffic islands. Funds fully committed with vendor in place to complete work in October following the winterization of irrigation systems. Expected completion date is December 2021. Project is on budget. |
| 2020 | 4452053444 | Tree Planting Program | 1,345,000 | 1,324,197 | 22,971 | (2,167) | 100.2% | S. Scarlett | This project is for the annual planting of trees through various programs city- wide. PO closures currently taking place which will see project ID at 100% after which it will be closed (Q4 2021). Expected completion date December 2021. Project is on budget. |
| 2021 | 4242109201* | Ferguson St - shrubs & baskets | 18,000 | - | - | 18,000 | 0.0% | S. Scarlett | Project complete, waiting for final plant invoicing with journaling to be completed by December 31, 2021. Project is on budget. |
| 2021 | 4242109303* | Planters Haywood & Pinky | 8,730 | 6,637 | - | 2,093 | 76.0% | M. Monaghan | For the purchase of and installation of floral planters and 1 native garden at Haywood & Pinky Lewis Parkettes. Planters have been installed and planted in spring 2021. Native beds created and planted in Spring of 2021. Waiting for final invoice before closing project id by December 31, 2021. Project is on budget. |
| 2021 | 4242109402* | Kenilworth Traffic Crl Beaut | 25,000 | 9,321 | 15,070 | 609 | 97.6% | C. Gibbons | Consultant has been engaged to complete detailed design drawings in order to create a scope of work for potential traffic circle project. Expected completion date of the detailed design is December 31, 2021. Project is on budget. |
| 2021 | 4242109607* | Tree Planting Ward 6 | 4,500 | - | - | 4,500 | 0.0% | C. Gibbons | Ward specific private tree giveaway allowing residents to receive a free tree for planting on private property. Completed in Q3 2021 and expenses were posted in October, after the reporting date for this report. Project is on budget. |
| 2021 | 4242109805* | Ward 8 Native Trees | 2,715 | - | - | 2,715 | 0.0% | C. Gibbons | Ward specific private tree giveaway allowing residents to receive a free tree for planting on private property. Completed in Q3 2021 and expenses were posted in October, after the reporting date for this report. Project is on budget. |

Capital Projects Status Report - Tax Supported As of September 30, 2021

| | As of September 30, 2021 | | | | | | | | | | | | |
|------------------|--------------------------|--|-------------------------|-----------------------------|---------------------------|--|--------------------------|-----------------------------|--|--|--|--|--|
| YEAR APPROVED | PROJECT ID | DESCRIPTION | APPROVED BUDGET (\$) | ACTUAL EXPENDITURES (\$) | PO COMMITMENTS (\$) | AVAILABLE BALANCE (\$) d = a - b - c | % COMPLETE e = (b+c) / a | Project Manager | STATUS EXPLANATION as of September 30, 2021 | | | | |
| | | | а | b | С | d | е | | | | | | |
| 2021 | 4452149101 | Irrigation Upgrades | 150,000 | - | 10,000 | 140,000 | 6.7% | C. Gibbons | Replacement / repair to irrigation systems in floral traffic islands. Currently identifying locations for work to be completed followed with procurement process. Expected completion date is December 2022. Project is on budget. | | | | |
| 2021 | 4452153101 | Tree Inventory | 150,000 | - | - | 150,000 | 0.0% | S. Scarlett | Tender completed and with Procurement to post and award by end of 2021. Work to be completed in Q2/Q3 of 2022 as work needs to be completed when trees are in full leaf. Project is on budget. | | | | |
| 2021 | 4452153444 | Tree Planting Program | 1,345,000 | 673,907 | 567,125 | 103,968 | 92.3% | S. Scarlett | This project is for the annual planting of trees through various programs citywide. Following PO closures at year end, any remaining funds will be planned for spring 2022 projects and fully spend. Expected completion date July 15, 2022. Project is on budget. | | | | |
| | Sub-Total Forestry & | Horticulture | 32,553,653 | 27,198,410 | 2,349,541 | 3,005,702 | 90.8% | | | | | | |
| Sub-Total Par | ks Division | | 144,738,559 | 86,660,796 | 15,695,453 | 42,382,310 | 70.7% |] | | | | | |
| | Mataufua ut Dua auga ua | | | | | | | • | | | | | |
| | Waterfront Program | | | | | | | | Phase 2 and 3 are underway, with construction continuing throughout 2022. | | | | |
| 2013 | 4401356801 | Confederation Park - Sports Park Development | 18,099,185 | 10,881,180 | 5,880,828 | 1,337,177 | 92.6% | C. Graham | Public use of pickleball courts is permitted during regular season, with closure in the winter. | | | | |
| 2013 | 8201355880 | Implementation of Setting Sail | 461,750 | 461,100 | 1,010 | (361) | 100.1% | E. English / C. Phillips | Complete - close once p.o. has been paid/cleared. | | | | |
| 2015 | 4411506104 | West Harbour Draft Plan&Zoning | 641,540 | 622,879 | 13,407 | 5,254 | 99.2% | E. English | Complete - close once p.o. has been paid/cleared. | | | | |
| 2015 | 4411506105 | Pier 5-7 Marina Reconstruction | 8,785,000 | 9,347,217 | 172,944 | (735,161) | 108.4% | E. English | Project complete; Variance is made up of revenues expected from RYHC and HOPA per finance agreements. RHYC and HOPA have been invoiced. Payment of ~\$157K from HOPA rec'd per settlement; \$131,500 payable upon expansion. | | | | |
| 2015 | 4411506106 | Marina Services & Gas Dock | 1,260,000 | 495,562 | 751,207 | 13,231 | 98.9% | E. English | Project underway; construction contract awarded, implementation being coordinated with HWT (Piers 5-7). | | | | |
| 2015 | 4411506107 | Pier5-7 Marina Shoreline Rehab | 13,593,700 | 2,746,415 | 536,896 | 10,310,389 | 24.2% | E. English | Ongoing construction. Completion Q4 2021 | | | | |
| 2015 | 4411506108 | West Harbour RSC | 1,633,900 | 1,646,020 | - | (12,120) | 100.7% | E. English | 99% complete - Certificate of Property Use finalized; RSC with MECP. | | | | |
| 2015 | 4411506109 | West Harbour Site Remediation | 1,682,000 | 1,170,516 | 570,835 | (59,351) | 103.5% | E. English | Remaining purchase order to be used for building demolition on piers 5-7 in 2021. | | | | |
| 2015 | 4411506111 | Bayfront Park Beach Study | 288,850 | 229,298 | 101 | 59,451 | 79.4% | E. English | Study complete; surplus funds should be used to advance investigation of alternate uses of beach area. | | | | |
| 2015 | 4411506201 | Central Park Master Plan | 100,000 | 111,766 | 2,341 | (14,108) | 114.1% | E. English | Design complete. Variance; to be resolved in 2021 with transfer from park construction account. | | | | |
| 2016 | 4411606001 | CHH Site Servicing Study (Jamesville) | 120,000 | 15,453 | - | 104,547 | 12.9% | E. English | CHH has approved Jamesville Redevelopment Limited Partnership as the preferred Proponent for the re-development of the CHH-owned Jamesville social housing site. Formal TOR Agreement expected to be executed by the end of Q.3 2020. Expectation is the responsibility for site servicing to be transferred to the Proponent. | | | | |
| 2016 | 4411606002 | Real Estate Disposition Process | 964,200 | 705,960 | 35,498 | 222,742 | 76.9% | E. English / C. Phillips | City & WSC expected to execute with LPAT Settlement complete for Pier 8; Piers 6-7 Development Block real estate sale in Q3 2020 still being reviewed at the moment. | | | | |
| 2016 | 4411606003 | Community Engagement Imp. | 460,000 | 340,979 | 487 | 118,534 | 74.2% | E. English / C. Phillips | Public animation program on-hold as a result of covid-19. Public engagement activities expected to continue in various ways during construction process in years 2021-2022. | | | | |
| | | | | | | | | F English / C | | | | | |

13,078

160,386

2,037,000

327,671

(2,448,200)

4,292

450,000

1,060,000

12,644,300

2016

2016

2016

4411606004

4411606101

4411606102

Marketing Communication Imp.

Pier 6-8 Servicing Design

Pier 5-7 Boardwalk

109,251

895,322

13,055,500

E. English / C.

Phillips

E. English

E. English

Program on-going.

Complete - close once p.o. has been paid/cleared.

Ongoing construction. Completion Q4 2021.

27.2%

99.6%

119.4%

| YEAR APPROVED | PROJECT ID | DESCRIPTION | APPROVED BUDGET (\$) | ACTUAL EXPENDITURES (\$) | PO COMMITMENTS (\$) | AVAILABLE BALANCE (\$) d = a - b - c | % COMPLETE e = (b+c) / a | Project Manager | STATUS EXPLANATION as of September 30, 2021 |
|------------------|---------------|---------------------------------------|-------------------------|-----------------------------|---------------------------|--|--------------------------|-----------------------|---|
| | | | a | b | С | d | е | | |
| 2016 | 4411606103 | Pier 6 Artisan Village (CAN150) | 1,791,900 | 84,268 | 25,200 | 1,682,432 | 6.1% | E. English | Portion of project to be delivered by HWT in 2021-2022; remainder to be managed by City starting in 2021 (design) and construction (2022+). Needs to be transferred to Facilities for implementation. |
| 2016 | 4411606104 | Pier 7 Commercial Village | 3,095,100 | 335,772 | 19,707 | 2,739,620 | 11.5% | E. English | Project delayed; expect tender in Q4 2021. |
| 2016 | 4411606105 | Pier 8 Shorewall | 16,495,000 | 15,573,509 | 919,442 | 2,049 | 100.0% | E. English | Project complete and under warranty. |
| 2016 | 4411606106 | Pier 8 Promenade | 8,010,000 | 7,097,504 | 1,050,629 | (138,133) | 101.7% | E. English | Ongoing construction. Completion Q4 2021. Note that we are carrying a \$445,000 contingency for this contract; not expecting to utilize much from that. |
| 2016 | 4411606111 | Bayfront Park Beach Rehab | 280,000 | 84,053 | - | 195,947 | 30.0% | E. English | Implementation on hold; alternative use options to be considered in 4411506111 Bayfront Park Beach Study. |
| 2016 | 4411606201 | Bar-Tiff Site Remediation | 290,000 | 144,153 | 13,215 | 132,632 | 54.3% | E. English | Consider using for Piers 5-7 if bids are high or close at end of 2020 after review of any outstanding work related to the Film Studio project. |
| 2016 | 4411606202 | Bar-Tiff Site Servicing Study | 180,000 | 32,362 | - | 147,638 | 18.0% | E. English | MOU executed and site due-diligence is on-going. |
| 2016 | 5121692001 | Central Park Remediation | 4,900,000 | 2,463,783 | 264,976 | 2,171,241 | 55.7% | E. English | RMMs finalized, being incorporated in to Central Park Remediation project. |
| 2017 | 4411706101 | Pier 6-8 Servicing Constrn | 9,559,500 | 8,667,711 | 130,185 | 761,604 | 92.0% | E. English | Servicing complete. Streetscaping after condo development. |
| 2017 | 4411706102 | Pier 8 Park | 1,419,300 | 319,616 | 18,036 | 1,081,648 | 23.8% | E. English | Project expected to tender Q4 2021. |
| 2017 | 4411706103 | Bayfront Park Upgrades Ph 1 | 500,000 | 22,190 | - | 477,810 | 4.4% | E. English | Delay project until final cost estimates developed for Piers 5-7; if funding req'd then this project should be considered for deferral. |
| 2017 | 4411706104 | Artisan Village Design Study | 110,000 | 103,096 | - | 6,904 | 93.7% | E. English | Project Underway by HWT. |
| 2017 | 4411706105 | WH Parking Garage Feasibility | 300,000 | 13,314 | - | 286,686 | 4.4% | E. English | RFP possible Q4 2021; waiting for outcome of Pier 8 Development Agreement. Project needs to be transferred to PED Transportation Planning for implementation. |
| 2017 | 4411706201 | Bar-Tiff Real Est Solicitation | 200,000 | - | - | 200,000 | 0.0% | E. English | City & Hamilton Film Studios have an executed MOU. Due-diligence stage is ongoing with funds dedicated for City studies. |
| 2017 | 4411706202* | Adaptive Comm Re-use 125 Barton St. W | 800,000 | 823,307 | - | (23,307) | 102.9% | E. English / R. Ellis | Complete - pending final review/audit. |
| 2018 | 4411806102 | Macassa Bay Shoreline Improv | 1,150,000 | 220,112 | 6,625 | 923,263 | 19.7% | E. English | RFP for functional design has been postponed due to staff changes. Expected to resume Q4 2021. |
| 2018 | 4411806103 | Macassa Bay Boardwalk Trail | 1,100,000 | 58,148 | - | 1,041,852 | 5.3% | E. English | RFP for functional design has been postponed due to staff changes. Expected to resume Q4 2021. |
| 2018 | 4411806104 | West Harbour Public Art | 870,000 | 204,459 | 241,777 | 423,764 | 51.3% | E. English | Winning artist for Pier 6/7 named; project underway with installation in 2021/2022. |
| 2018 | 4411806105 | Police Marine Facility Replac | 600,000 | 618,476 | 11,628 | (30,104) | 105.0% | E. English | Interim facility completed and occupied. Interim docks in place. Finalize POs and close in 2021. |
| 2018 | 4411806106 | James St CSO Tank ovrflow pipe | 375,000 | 34,331 | 6,805 | 333,864 | 11.0% | E. English | Currently being implemented with Piers 5-7 Shorewall/Boardwalk Phase 1. |
| 2020 | 4412006105 | Pier 8 - Utilities | 2,750,000 | - | 1,079,176 | 1,670,824 | 39.2% | E. English | Expect Q4 2021 start. |
| 2018 | 4411806201 | Central Park Redevelopment | 1,647,000 | 350,167 | - | 1,296,833 | 21.3% | E. English | Detailed design completed; final remediation requirements provided; RFT Q3 2021. Construction start Q4 2021; Completion Q2/Q3 2022. |

Capital Projects Status Report - Tax Supported As of September 30, 2021

| YEAR APPROVED | PROJECT ID | DESCRIPTION | APPROVED BUDGET (\$) | ACTUAL EXPENDITURES (\$) | PO COMMITMENTS (\$) | ٠٠, | % COMPLETE e = (b+c) / a | Project Manager | STATUS EXPLANATION as of September 30, 2021 |
|------------------|----------------------|------------------------------|-------------------------|-----------------------------|---------------------------|-------------|--------------------------------|-----------------|---|
| | | | а | b | С | d | е | | |
| 2021 | 4412106102 | Bayfront Prk Upgrades Ph 2 | 1,260,000 | • | - | 1,260,000 | 0.0% | E. English | New 2021 project, has not yet started. |
| 2021 | 4412106103 | Pier 8 - Streetscaping | 1,000,000 | - | - | 1,000,000 | 0.0% | E. English | New 2021 project, has not yet started. |
| 2021 | 4412110555 | 2021 Chargebacks - W Harbour | - | 205,580 | - | (205,580) | N/A | N/A | To fund Engineering Services staffing costs through capital for work on West Harbour related capital projects, both in-year and future. |
| Sub-Total Wes | t Harbour Initiative | | 120,927,225 | 80,290,330 | 13,963,418 | 26,673,476 | 77.9% | | |
| | | | | | | | | | |
| TOTAL PUBLI | C WORKS - TAX FU | NDED | 1,497,033,214 | 689,657,774 | 126,713,028 | 680,662,412 | 54.5% | | |

*Note: Project is partially or fully funded from Area Rating (Wards 1 to 10, and 14) reserves

Capital Projects Status Report - Rate Supported

| | Capital Projects Status Report - Rate Supported As of September 30, 2021 | | | | | | | | | | | |
|------------------|---|-------------------------------------|----------------------|--------------------------------|---------------------------|--|--------------------------|----------------------|---|--|--|--|
| YEAR APPROVED | PROJECT ID | DESCRIPTION | APPROVED BUDGET (\$) | ACTUAL EXPENDITURES (\$) | PO COMMITMENTS (\$) | AVAILABLE BALANCE (\$) d = a - b - c | % COMPLETE e = (b+c) / a | Project Manager | STATUS EXPLANATION as of September 30, 2021 | | | |
| | | | а | b | С | d | е | | | | | |
| PLANNING & E | PLANNING & ECONOMIC DEVELOPMENT | | | | | | | | | | | |
| | Growth Management Division | | | | | | | | | | | |
| 2005 | 5160507001 | N Glanbrook Industrial BP Serv | 16,901,360 | 14,911,819 | - | 1,989,541 | 88.2% | T. Sergi / G. Norman | Expected deficit should be able to be addressed with the sale of 863 Nebo Road - not closed yet. | | | |
| 2010 | 5141080092 | Binbrook-Water Tower-Fletcher | 480,000 | 356,774 | - | 123,226 | 74.3% | G. Norman | Portion of main has been constructed (water tower to Binhaven) under Summerlea West Phase 2A. Balance of main (Binhaven to Fletcher) will be constructed by developer when adjacent development proceeds. | | | |
| 2010 | 5141096011 | 2010 Intensification Infra Upgrades | 400,000 | 280,973 | 54,211 | 64,816 | 83.8% | T. Sergi / G. Norman | Allocation to pay for unanticipated intensification projects when identified. Pilot project completed. Review commitments and close. | | | |
| 2011 | 5141180195 | Green Mtn-First W to Upp Centennial | 760,000 | 322,572 | - | 437,429 | 42.4% | T. Sergi / G. Norman | Project constructed. Reviewing for final payments. | | | |
| 2011 | 5141196011 | 2011 Intensification Infra Upgrades | 400,000 | 3,462 | - | 396,538 | 0.9% | T. Sergi / G. Norman | Allocation to pay for unanticipated intensification projects when identified. Review in 2022 for closure. | | | |
| 2013 | 5141380370 | Upper Mount Albion - Highland | 480,000 | 366,087 | - | 113,913 | 76.3% | T. Sergi / G. Norman | Project constructed. Reviewing for final payments. | | | |

| 2010 | 5141080092 | Binbrook-Water Tower-Fletcher | 480,000 | 356,774 | - | 123,226 | 74.3% | G. Norman | West Phase 2A. Balance of main (Binhaven to Fletcher) will be constructed by developer when adjacent development proceeds. |
|------|------------|-------------------------------------|------------|------------|--------|-----------|-------|----------------------|--|
| 2010 | 5141096011 | 2010 Intensification Infra Upgrades | 400,000 | 280,973 | 54,211 | 64,816 | 83.8% | T. Sergi / G. Norman | Allocation to pay for unanticipated intensification projects when identified. Pilot project completed. Review commitments and close. |
| 2011 | 5141180195 | Green Mtn-First W to Upp Centennial | 760,000 | 322,572 | - | 437,429 | 42.4% | T. Sergi / G. Norman | Project constructed. Reviewing for final payments. |
| 2011 | 5141196011 | 2011 Intensification Infra Upgrades | 400,000 | 3,462 | - | 396,538 | 0.9% | T. Sergi / G. Norman | Allocation to pay for unanticipated intensification projects when identified. Review in 2022 for closure. |
| 2013 | 5141380370 | Upper Mount Albion - Highland | 480,000 | 366,087 | - | 113,913 | 76.3% | T. Sergi / G. Norman | Project constructed. Reviewing for final payments. |
| 2014 | 5141480480 | Cormorant Rd WM Extension | 500,000 | 389,585 | - | 110,415 | 77.9% | T. Sergi / G. Norman | Construction complete. Project working in conjunction with projects for (Cormorant Rd Extension)under (Industrial Lands) 3621507501, (Sewage Works) 5161480480. Developer to submit for payment. |
| 2015 | 5141595558 | Centennial Valve Chamber #3 | 16,550,000 | 12,928,154 | - | 3,621,846 | 78.1% | T. Sergi / G. Norman | Project constructed. Reviewing for final payments. |
| 2016 | 5141680680 | Miles - Ext Terni (E & W leg) | 80,000 | - | - | 80,000 | 0.0% | T. Sergi / G. Norman | To be constructed when adjacent development proceeds. |
| 2016 | 5141680682 | Dundas - Spring Crk to Skinner | 570,000 | 11,916 | - | 558,084 | 2.1% | T. Sergi / G. Norman | To be constructed with adjacent development (Waterdown Bay Phase 2). Construction in progress. |
| 2016 | 5141680683 | Twenty - Nebo to 900m West | 910,000 | 254,352 | - | 655,648 | 28.0% | T. Sergi / G. Norman | Project constructed. Reviewing for final payments. |
| 2017 | 5141796011 | 2017 Intensification Infra Upgrades | 400,000 | - | - | 400,000 | 0.0% | T. Sergi / G. Norman | Allocation to pay for unanticipated intensification projects when identified. Review in 2022 for closure. |
| 2018 | 5141880886 | Pritchard Connect WM 355-601 | 110,000 | - | - | 110,000 | 0.0% | T. Sergi / G. Norman | Project will be initiated in conjunction with 25T-201402. HCA permit required |
| 2018 | 5141880887 | WM St. A. Ext to Pritchard | 70,000 | - | - | 70,000 | 0.0% | T. Sergi / G. Norman | Project will be initiated in conjunction with 25T-201402. HCA permit required. |
| 2019 | 5141980955 | Centennial-Servicing Study | 100,000 | - | - | 100,000 | 0.0% | T. Sergi / G. Norman | Project not started. To be scoped in Q1-2022. |
| 2019 | 5141996011 | 2019-Intensification Infra Upgrades | 400,000 | - | - | 400,000 | 0.0% | T. Sergi / G. Norman | Allocation to pay for unanticipated intensification projects when identified. |

39,111,360 29,825,693 54,211 9,231,456 76.4% Sub-Total Water Growth Program

| 2006 | 5180680685 | SWMP-A15 Meadowlands IV Pond | 1,620,000 | 1,387,907 | - | 232,093 | 85.7% | T. Sergi / G. Norman | Pond constructed, reviewing the status of completeness. |
|------|------------|--------------------------------|-----------|-----------|---|-----------|-------|----------------------|--|
| 2007 | 5180780774 | SWMP - A1 Ancaster IBP | 4,110,000 | 535,219 | - | 3,574,781 | 13.0% | T. Sergi / G. Norman | Pond constructed, reviewing the status of completeness. |
| 2007 | 5180780784 | SWMP-B8 Jackson Heights Ph 3 | 1,303,450 | 662,814 | - | 640,636 | 50.9% | T. Sergi / G. Norman | Pond constructed, reviewing the status of completeness. |
| 2008 | 5180880855 | Cathcart - Barton to 150m S | 500,000 | 192,134 | - | 307,866 | 38.4% | T. Sergi / G. Norman | Works complete; review for final payments, then close. |
| 2008 | 5180880864 | SWMP W6 North - Parkside Hills | 511,090 | 491,288 | - | 19,802 | 96.1% | T. Sergi / G. Norman | Pond constructed, reviewing for final payments and holdback. |

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|------------------|---------------|-------------------------------------|----------------------|--------------------------------|---------------------------|--|--------------------------|----------------------|--|
| | | | a | b | С | d | e | | |
| 2009 | 5180955943 | Grids 2ndary Plan&Trans MP EA | 120,000 | 25,564 | - | 94,436 | 21.3% | T. Sergi / G. Norman | Project complete, pending final review of invoices. |
| 2009 | 5180980961 | Parkside Drive Storm Sewer | 1,420,000 | 425,949 | - | 994,051 | 30.0% | T. Sergi / G. Norman | Storm sewers constructed (Parkside Hills Phase 1), developer to submit request for payment (holdback). |
| 2009 | 5180980980 | SWMP Program | 2,300,000 | 2,791,019 | - | (491,019) | 121.3% | T. Sergi / G. Norman | Project complete. Project to be closed once a funding source for the deficit is identified. |
| 2009 | 5180980983 | SWMP H8 -N of Rymal At Quarry | 1,490,000 | 1,742,070 | - | (252,070) | 116.9% | T. Sergi / G. Norman | Project complete. Project to be closed once a funding source for the deficit is identified. |
| 2010 | 5181055057 | Airport Employment - Ph 3&4 EA | 500,000 | 50,880 | - | 449,120 | 10.2% | T. Sergi / G. Norman | Implementation Strategy completed. Consider using remaining budget for SWM Master Plan Update. |
| 2010 | 5161096011 | 2010 Intensification Infra Upgrades | 400,000 | 1,111,783 | - | (711,783) | 277.9% | T. Sergi / G. Norman | Allocation to pay for unanticipated intensification projects when identified. Charges incorrectly applied (Waterdown Bay); to be adjusted. Need to review expenses. Need to find funding source to address the deficit before closing. |
| 2011 | 5161180184 | Highland-Winterberry-Mt Albion | 610,000 | 916,757 | - | (306,757) | 150.3% | T. Sergi / G. Norman | Sewer constructed in conjunction with road; reviewing for status of completeness. Need to find funding source to address the deficit before closing. |
| 2011 | 5161180187 | Garner Rd W-Raymond to Hwy 6 | 2,400,000 | 468,124 | - | 1,931,876 | 19.5% | T. Sergi / G. Norman | To be constructed by developer as development proceeds. Portion from Raymond to approximately 380m west constructed. Additional funds to be approved in 2022. |
| 2011 | 5161196011 | 2011 Intensification Infras Upgrade | 400,000 | 356,278 | 42,702 | 1,020 | 99.7% | T. Sergi / G. Norman | Downtown Intensification Modeling and Analysis; check with PW re completion. |
| 2011 | 5181155369 | Specific Area Stormwater MP | 150,000 | 101,805 | - | 48,195 | 67.9% | T. Sergi / G. Norman | Project complete, pending final review of invoices. |
| 2011 | 5181159150 | Res Drainage Assistance Program | 520,000 | 454,535 | 53,202 | 12,263 | 97.6% | T. Sergi / G. Norman | Ongoing - this account is used to investigate and/or address drainage issues as they are brought forward to staff. |
| 2011 | 5181180090 | 2011 Annual Storm Water Mngmnt | 7,948,654 | 7,090,854 | - | 857,801 | 89.2% | T. Sergi / G. Norman | Remaining appropriations in process to 5181280293, 5181080091 and 5180880863. |
| 2012 | 5161280290 | Nash Area WW Sewer Outlet | 4,530,000 | 3,766,241 | - | 763,759 | 83.1% | T. Sergi / G. Norman | Sewer constructed in conjunction with development (Penady); reviewing for status of completeness. |
| 2012 | 5161280292 | SS Rd Sewer - Flying J-Pilot | 2,840,000 | 1,691,201 | - | 1,148,799 | 59.5% | T. Sergi / G. Norman | Sewer constructed in conjunction with development (Penady); reviewing for status of completeness. |
| 2012 | 5181280280 | SWMP A20 Limestone Manor | 570,000 | 411,457 | - | 158,543 | 72.2% | T. Sergi / G. Norman | Pond constructed. Developer to submit request for payment. |
| 2012 | 5181280294 | SWMP W19 - Parkside Hills Ph 2 | 2,210,000 | - | - | 2,210,000 | 0.0% | T. Sergi / G. Norman | To be constructed by developer in conjunction with Park Place Phase 2. Construction started. |
| 2012 | 5181280297 | SCUBE Master Drainage Plan EA | 648,128 | 352,297 | - | 295,831 | 54.4% | T. Sergi / G. Norman | Block Plan Servicing Strategy - Block 2 (C3-09-14) complete. Costs to be finalized and account closed. |
| 2013 | 5181355369 | Specific Area Stormwater MP | 100,000 | 10,910 | - | 89,090 | 10.9% | T. Sergi / G. Norman | Project complete, pending final review of invoices. |
| 2013 | 5181380090 | 2013 Annual Storm Water Mngmnt | 4,000,000 | 2,204,439 | - | 1,795,561 | 55.1% | T. Sergi / G. Norman | Consider closing in Q4 2021. |
| 2013 | 5181380377 | Arvin - McNeilly to 350m West | 540,000 | 345,313 | 30,805 | 163,882 | 69.7% | T. Sergi / G. Norman | Complete - Close once commitments are paid/cleared |
| 2013 | 5181380390 | Highland - Upper Mount Albion | 850,000 | 293,226 | - | 556,774 | 34.5% | T. Sergi / G. Norman | Sewer constructed in conjunction with road; reviewing for status of completeness. |
| 2014 | 5161480480 | Cormorant San Sewer Extension | 620,000 | 568,822 | - | 51,178 | 91.7% | T. Sergi / G. Norman | Valery Business Park subdivision is completed. On-going construction. Project working in conjunction with project IDs (Industrial Land) 3621507501 (Cormorant Road Extension) and (Water Works) 5141480480 (Cormorant Rd Extension). |
| 2014 | 5181480485 | SWMP - H-9 Mewburn-Sheldon | 3,140,000 | 2,672,549 | 535,909 | (68,458) | 102.2% | T. Sergi / G. Norman | Pond complete. Final costs being reviewed. |
| 2014 | 5181480486 | SWMP - St Elizabeth Ponds | 560,000 | 12,177 | - | 547,823 | 2.2% | T. Sergi / G. Norman | Initial pond assessment final report completed. Planned improvements on hold on subject to submission of revised SWM report. |

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|------------------|---------------|-------------------------------------|----------------------|--------------------------------|---------------------------|--|--------------------------|----------------------|--|
| | | | a | b | С | d | e | | |
| 2015 | 5181580090 | 2015 Annual Storm Water Mngmnt | 4,000,000 | 5,063,317 | - | (1,063,317) | 126.6% | T. Sergi / G. Norman | Costs to be reviewed. Need to find funding source to address the deficit. Appropriations to be completed from 5181480090, 5181280090, 5181080090 reducing the deficit to appropximately \$225k. |
| 2015 | 5181580585 | Sheldon (H-9) & Mewburn (H-24) | 800,000 | - | 35,000 | 765,000 | 4.4% | T. Sergi / G. Norman | Project start imminent; being constructed by 1125 West 5th developer. |
| 2015 | 5181580586 | SWMF H-24 (Mewburn Pond) | 6,430,000 | 5,286,875 | 748,713 | 394,411 | 93.9% | T. Sergi / G. Norman | Project substantially complete. Final payment to be issued. |
| 2015 | 5181580594 | First Rd W - Green Mtn to Mud | 1,100,000 | 151,934 | - | 948,066 | 13.8% | T. Sergi / G. Norman | Sewer constructed in conjunction with road; reviewing for status of completeness. |
| 2015 | 5181580596 | Green Mtn-Morrisey-First Rd W | 490,000 | 31,614 | - | 458,386 | 6.5% | T. Sergi / G. Norman | Sewer constructed in conjunction with road; reviewing for status of completeness. |
| 2017 | 5161796011 | 2017 Intensification Infras Upgrade | 400,000 | - | 147,300 | 252,700 | 36.8% | T. Sergi / G. Norman | Wastewater/Stormwater Servicing Strategy for Downtown Hamilton underway. |
| 2017 | 5181780090 | 2017 Annual Storm Water Mngmnt | 4,000,000 | 2,455,891 | - | 1,544,109 | 61.4% | T. Sergi / G. Norman | Consider closing in Q4 2021. Specific projects have been submitted for 2022. |
| 2017 | 5181780785 | RHBP - Dartnall-Stone to Rymal | 1,045,000 | 1,070,155 | - | (25,155) | 102.4% | T. Sergi / G. Norman | Project complete; review with PW Construction re final payments. Need to find funding source to address the deficit. |
| 2018 | 5161880184 | Up Mt Albion-Highland to Rymal | 800,000 | 353,043 | - | 446,957 | 44.1% | T. Sergi / G. Norman | Sewer constructed in conjunction with road; reviewing for status of completeness. |
| 2018 | 5181880090 | 2018 Annual Storm Water Mngmnt | 4,000,000 | 1,340,996 | - | 2,659,004 | 33.5% | T. Sergi / G. Norman | Consider closing in Q4 2021. Specific projects have been submitted for 2022. |
| 2018 | 5181880281 | Greystones Channel Rehab | 200,000 | - | - | 200,000 | 0.0% | T. Sergi / G. Norman | Project has not been initiated. Will require permission from private landowners. |
| 2018 | 5181880870 | Lewis Rd Culvert near Barton | 660,000 | 681,473 | - | (21,473) | 103.3% | T. Sergi / G. Norman | Culvert constructed, reviewing the status of completeness. Need to find funding source to address the deficit before project can be closed. |
| 2018 | 5181880871 | Borer's Creek Channel | 1,160,000 | - | - | 1,160,000 | 0.0% | T. Sergi / G. Norman | Under construction by Parkside Hills developer. |
| 2018 | 5181880872 | Flanders Drive Flooding | 270,000 | - | - | 270,000 | 0.0% | T. Sergi / G. Norman | Improvements constructed. Payment subject to finalization of 2014 DC appeal. Expect payment to made in Q4 2021. |
| 2018 | 5181880887 | Street A Extension to Pritchard SS | 350,000 | - | - | 350,000 | 0.0% | T. Sergi / G. Norman | Project will be initiated in conjunction with 25T-201402 including road extension. Still requires HCA permit and permit from Hydro One. |
| 2019 | 5161980955 | Centennial-Servicing Study | 100,000 | - | - | 100,000 | 0.0% | T. Sergi / G. Norman | Project not started. To be scoped in Q1-2022. |
| 2019 | 5161996011 | Intensification Infra Upgrades | 400,000 | 92,459 | 13,000 | 294,541 | 26.4% | T. Sergi / G. Norman | Allocation to pay for unanticipated intensification projects when identified. |
| 2019 | 5181980090 | 2019 Annual Storm Water Mngmnt | 4,000,000 | - | - | 4,000,000 | 0.0% | T. Sergi / G. Norman | Consider closing in 2021. Specific projects have been submitted for 2022. |
| 2019 | 5181980960 | RR56 & Swayze Road | 3,320,000 | 3,313,942 | - | 6,058 | 99.8% | T. Sergi / G. Norman | Sewer constructed, reviewing the status of completeness. |
| 2019 | 5181980980 | SWMP-SM18 Central Park | 3,630,000 | 2,601,168 | - | 1,028,832 | 71.7% | T. Sergi / G. Norman | Pond has been constructed by developer (Central Park). Developer to submit request for payment. |
| 2019 | 5181980981 | SWMP-W1 Waterdown Bay Ph2 | 3,400,000 | - | - | 3,400,000 | 0.0% | T. Sergi / G. Norman | Pond has been constructed by developer (Waterdown Bay Phase 2). Developer to submit request for payment. |
| 2019 | 5181980983 | SWMP-W3 Waterdown Bay Ph2 | 4,000,000 | - | - | 4,000,000 | 0.0% | T. Sergi / G. Norman | Pond has been constructed by developer (Waterdown Bay Phase 2). Developer to submit request for payment. |
| 2019 | 5181980984 | SWMP-W4 Waterdown Bay Ph2 | 7,600,000 | - | - | 7,600,000 | 0.0% | T. Sergi / G. Norman | Pond has been constructed by developer (Waterdown Bay Phase 2). Developer to submit request for payment. |
| 2019 | 5181980985 | SWMP-W5 Waterdown Bay Ph2 | 3,860,000 | - | - | 3,860,000 | 0.0% | T. Sergi / G. Norman | Pond has been constructed by developer (Waterdown Bay Phase 2). Developer to submit request for payment. |
| 2020 | 5162080961 | Roxborough Prk Intensification | 1,500,000 | 23,495 | 31,821 | 1,444,684 | 3.7% | T. Sergi / G. Norman | Project will be initiated in conjunction with 25T-201802. |
| 2020 | 5182080086 | SWMP SM2 Red Hill Ph 3 4 | 4,120,000 | 2,648,856 | - | 1,471,144 | 64.3% | T. Sergi / G. Norman | Pond has been constructed by developer (Red Hill Lancaster Heights Phase 1). Developer to submit request for payment. |
| 2020 | 5182080087 | SWMP B10 Lancaster | 9,960,000 | - | - | 9,960,000 | 0.0% | T. Sergi / G. Norman | Works under construction by developer (Lancaster Heights Phase 1). Developer to submit request for payment. |

| YEAR APPROVED | PROJECT ID | DESCRIPTION | APPROVED BUDGET (\$) | ACTUAL EXPENDITURES (\$) | PO COMMITMENTS (\$) | 1.7 | % COMPLETE e = (b+c) / a | , . | STATUS EXPLANATION as of September 30, 2021 |
|--------------------------------------|----------------------|--------------------------------|----------------------|--------------------------------|---------------------------|------------|--------------------------|----------------------|--|
| | | | a | b | С | d | е | | |
| 2020 | 5182080090 | Annual SWM Program | 4,000,000 | - | - | 4,000,000 | 0.0% | T. Sergi / G. Norman | Allocation for new facilities as development proceeds. |
| 2020 | 5182095800 | Flooding & Drainage MP Capital | 880,000 | - | 124,000 | 756,000 | 14.1% | G. Norman | Project under construction. |
| | Sub-Total Storm Sewe | r Growth Program | 123,386,322 | 56,248,830 | 1,762,452 | 65,375,040 | 47.0% | | |
| Sub-Total Growth Management Division | | | 162,497,682 | 86,074,523 | 1,816,663 | 74 606 496 | 54.1% | | |
| <u></u> | | | 102,437,002 | 50,074,525 | 1,010,003 | 74,000,430 | J 7 .1/0 | | |
| TOTAL PLANN | ING & ECONOMIC D | EVELOPMENT | 162,497,682 | 86,074,523 | 1,816,663 | 74,606,496 | 54.1% | | |

PUBLIC WORKS RATE FUNDED PROJECTS

Storm Sewers Regular Program

| 2009 | 2110953900 | Randle Reef Rehab Project | 8,125,000 | 8,122,735 | - | 2,265 | 100.0% | M. Bainbridge | STATUS: Phase 1-Complete, Phase 2-Construction, Phase 3-Design Complete NEXT STEPS: waiting on completion of phase 2. |
|------|------------|--|-----------|-----------|---------|-----------|--------|--------------------------|---|
| 2012 | 5181206222 | Setting Sail-Floating Breakwater | 4,040,000 | 4,023,845 | 25,940 | (9,786) | 100.2% | E. English | Complete - close once p.o. has been paid/cleared. |
| 2012 | 5181260214 | SERG - Parkside and Kipling | 2,500,000 | 1,365,490 | - | 1,134,510 | 54.6% | C. Graham | Ongoing - work in progress. |
| 2012 | 5181260216 | Golf Course SWMP Rosedale | 2,570,000 | 734,407 | 55,846 | 1,779,747 | 30.7% | T. Winterton | STATUS: Work in progress - Design. NEXT STEPS: Completion Q4 2021. |
| 2013 | 5181355350 | SERG Studies & Assessments | 740,000 | 730,451 | 17,876 | (8,327) | 101.1% | T. Winterton | STATUS: Two projects- (a) Beach Flooding Study is complete, (b) LID pilot monitoring ongoing due to sinkhole development. NEXT STEPS: Completion of LID pilot monitoring Q1 2022. |
| 2013 | 5181372295 | SERG - Mount Albion SWMF Rehab | 670,000 | 262,334 | 37,518 | 370,148 | 44.8% | S. Jacob / H. Krinas | Hamilton Water has the carriage of this project as they are developing the scope of works. Emergency repairs for the pond were undertaken. |
| 2014 | 5181455420 | SERG - Flooding & Drainage MP | 645,000 | 170,254 | 64,950 | 409,796 | 36.5% | C. Cholkan | STATUS: Work in progress - Study being completed under new PO. NEXT STEPS: Completion Q4 2021. |
| 2014 | 5181460423 | SERG - Princess at Birch | 90,000 | 11,172 | - | 78,828 | 12.4% | S. Jacob / H. Krinas | Has to be incorporated with the Birch Ave- Phase 2 project |
| 2015 | 5181510501 | Mathers Drive Bank Erosion Control and Slope Stabilization | 1,100,000 | 715,117 | 191,946 | 192,937 | 82.5% | N. Winters / D. Alberton | Construction Works Complete. Monitoring work to commence until 2022. |
| 2015 | 5181555077 | Zoom Camera Inspection - Data Component | 760,000 | 588,837 | 157,732 | 13,431 | 98.2% | E .Waite / H. Krinas | Ongoing - work in progress. |
| 2015 | 5181555422 | GRIDS II - Stormwater MP | 950,000 | 75,426 | 499,252 | 375,322 | 60.5% | B. Posedowski | STATUS: Work in Progress. NEXT STEPS: Completion in Q2 2022. |
| 2015 | 5181562590 | SWMP Retrofits | 660,000 | 257,269 | 6,907 | 395,824 | 40.0% | T. Sergi / G. Norman | STATUS: Conceptual Design Study Nearly Complete NEXT STEPS: Supplemental study required, to be chartered. Q2 2021. |
| 2016 | 5181655075 | SERG - Watershed Proj Coord | 500,000 | 355,394 | 56,000 | 88,606 | 82.3% | B. Posedowski | STATUS: Work in Progress - Water Monitoring Program Data Collection. NEXT STEPS: Completion Q2 2022. |
| 2016 | 5181655421 | SERG Stormwater System Planning | 280,000 | 339,576 | - | (59,576) | 121.3% | B. Posedowski | To be closed in the next Closing Report. |
| 2017 | 5181755420 | Stormwater Drainage Review | 280,000 | 253,268 | 31,336 | (4,604) | 101.6% | B. Posedowski | STATUS: Work in progress - Study. NEXT STEPS: Staff report to council required to finalize Q4 2021. |

| YEAR APPROVED | PROJECT ID | DESCRIPTION | APPROVED BUDGET (\$) | ACTUAL EXPENDITURES (\$) | PO COMMITMENTS (\$) | AVAILABLE BALANCE (\$) d = a - b - c | % COMPLETE e = (b+c) / a | Project Manager | STATUS EXPLANATION as of September 30, 2021 |
|------------------|---------------|---|----------------------|--------------------------------|---------------------------|--|--------------------------|--------------------------|---|
| | | | а | b | С | d | е | | |
| 2017 | 5181755421 | SERG - SW System Planning | 280,000 | 208,764 | 48,167 | 23,069 | 91.8% | C. Cholkan | STATUS: 2 projects, (a) Conting. for Ancaster IntensStudy Complete; (b) Dev Apps Guide - Study in progress NEXT STEPS: (a) Stakeholder Consultation and Staff Report (a) Q4 2021; (b) Q4 2021 |
| 2017 | 5181767723 | Pumping Stations | 2,050,000 | 45,156 | 421,265 | 1,583,579 | 22.8% | S. Leitch | STATUS: Design in progress for New standby power at Centennial and Grafton Storm pumping stations. NEXT STEPS: Construction RFT Q3 2022. |
| 2018 | 4411806202 | Central Neighbourhood Park | 3,890,000 | 3,370,645 | 26,057 | 493,299 | 87.3% | E. English | Construction completed. Currently in warranty period. |
| 2018 | 5181823155 | SERG - Dundas Drainage Upgrade | 230,000 | 66,949 | 21,654 | 141,397 | 38.5% | B. Posedowski | STATUS: Work completed - Study. NEXT STEPS: Management decision required Q1 2022. |
| 2018 | 5181872295 | SERG - LEEDS Implementation | 710,000 | 18,519 | - | 691,481 | 2.6% | B. Posedowski | STATUS: Not started. NEXT STEPS: Charter and procurement Q1 2022. |
| 2018 | 5181874841 | Lower Davis Creek - Flood Control Facility | 550,000 | 57,376 | 41,030 | 451,594 | 17.9% | N. Winters / D. Alberton | Ongoing - Limited Resources to Deliver Work Plan. |
| 2019 | 5181917152 | Cross Road Culvert Program - 2019 | 1,390,000 | 1,186,352 | 207,554 | (3,907) | 100.3% | M. Field / M. Pastuszok | Remaining funds allocated to 2021 programs. Construction for Culvert Replacement Program and Ditching Program began in July 2021. Currently the project is on target for completion Q4, 2021 and within budget. |
| 2019 | 5181917549 | Concrete Box Culvert Rehabilitation/Repair (< 3.0m span) - 2019 | 620,000 | 58,609 | - | 561,391 | 9.5% | M. Field / M. Pastuszok | \$560k being used to WIP fund 2022 Concrete Box Culvert Rehabilitation/Repair program (\$250k) and 2022 Catch Basin Replacement/Rehabilitation Program (\$310k). |
| 2019 | 5181955350 | Climate Change Impact Assess | 550,000 | 156,579 | 11,145 | 382,276 | 30.5% | T. Winterton | STATUS: Study nearing completion NEXT STEPS: Complete study and initiate chartering of next phase Q2 2021. |
| 2019 | 5181955421 | Storm System Planning Prm | 480,000 | 195,576 | 154,585 | 129,839 | 73.0% | C. Cholkan | STATUS: 3 studies ongoing; 1 study not started NEXT STEPS: charter and procure 4th project (Mill Street) Q1 2022. |
| 2019 | 5181957545 | Stormwater Computer Model | 1,080,000 | 1,465 | 149,911 | 928,624 | 14.0% | C. Cholkan | STATUS: Work in progress - Study. One project (Juggernaut) is ongoing. NEXT STEPS: Juggernaut study to be completed Q1 2022. Waterdown study to be chartered and procured Q1 2022. |
| 2019 | 5181967500 | DMAF-CSO Backflow Preventors | 1,050,000 | 85,878 | 108,960 | 855,162 | 18.6% | S. Leitch | STATUS: Design in progress. NEXT STEPS: Design complete Q4 2021. |
| 2019 | 5181972074 | Contingency for Unscheduled Works Program - 2019 | 242,000 | 224,052 | 9,679 | 8,269 | 96.6% | E. Waite / P. McNab | % spent dependent on # of unscheduled works. Future budgets on hold pending depletion of these funds. |
| 2019 | 5181972291 | Haddon - Sterling to Marion | 257,000 | 135,153 | 24,407 | 97,440 | 62.1% | M. Oddi | Complete - pending final review/audit/payment. |
| 2019 | 5181972940 | Evans Road Culvert Twinning | 1,270,000 | 376,928 | 890,541 | 2,532 | 99.8% | M. Oddi | Ongoing - C15-19-21 - construction 2021/22. |
| 2019 | 5181974950 | Watercourse & Drainage Mtnc | 580,000 | 35,000 | - | 545,000 | 6.0% | N. Winters / D. Alberton | \$545k to be used to WIP fund 2022 Program. |
| 2019 | 5181980961 | Roxborough Storm Outlet | 950,000 | - | - | 950,000 | 0.0% | T. Sergi / G. Norman | Scope of project has changed; review funding in conjunction with alternative solution being contemplated. |
| 2019 | 5182155101 | SERG - SC & Battlefield Creek | 400,000 | - | - | 400,000 | 0.0% | B. Posedowski | STATUS: Not started NEXT STEPS: Currently discussing scope; charter and procure by Q1 2022. |
| 2020 | 5182017040 | Hwy 97 Culvert Improvements | 760,000 | 72,524 | 89,073 | 598,404 | 21.3% | E .Waite / H. Krinas | Ongoing - work in progress. |
| 2020 | 5182017152 | Roadside Drainage Improvements | 1,400,000 | 242,289 | 969,486 | 188,225 | 86.6% | M. Field / M. Pastuszok | Remaining funds allocated to 2021 programs. Construction for Culvert Replacement Program and Ditching Program began in July 2021. Currently the project is on target for completion Q4, 2021 and within budget. |
| 2020 | 5182017458 | Catch Basin Replace & Rehab | 500,000 | 200,385 | 97,711 | 201,904 | 59.6% | M. Field / S. Cooper | \$190k being used to WIP fund 2022 Catch Basin Replacement/Rehabilitation Program. |
| 2020 | 5182017549 | Concrete Box Culvert - TOM | 250,000 | - | - | 250,000 | 0.0% | M. Field / M. Pastuszok | \$250k being used to WIP fund 2022 Concrete Box Culvert Rehabilitation/Repair program |
| 2020 | 5182017550 | Concrete Box Culvert - ES | 250,000 | 2,555 | 243,495 | 3,950 | 98.4% | E .Waite / H. Krinas | Ongoing - work in progress. |
| 2020 | 5182018101 | Old Guelph Rd-Culvert Replace | 433,000 | 449 | 424,834 | 7,717 | 98.2% | E .Waite / H. Krinas | Complete Q4 2021. |

| YEAR APPROVED | PROJECT ID | DESCRIPTION | APPROVED BUDGET (\$) | ACTUAL EXPENDITURES (\$) | PO COMMITMENTS (\$) | AVAILABLE BALANCE (\$) d = a - b - c | % COMPLETE e = (b+c) / a | Project Manager | STATUS EXPLANATION as of September 30, 2021 |
|------------------|---------------|--------------------------------|----------------------|--------------------------------|---------------------------|--|--------------------------|------------------------------|---|
| | | | a | b | <u>с</u> | d | e | | |
| 2020 | 5182049555 | QA-QC Service Contract 2020 | 195,000 | - | - | 195,000 | 0.0% | E .Waite / H. Krinas | Ongoing - work in progress. |
| 2020 | 5182055421 | SW System Planning Program | 380,000 | 33,943 | 24,920 | 321,137 | 15.5% | C. Cholkan | Multiple projects. Assign PMs and charter projects Q4 2021. |
| 2020 | 5182055825 | Stormwater Drainage Analysis | 760,000 | 400,850 | 351,244 | 7,906 | 99.0% | C. Cholkan | STATUS: Five separate ongoing projects, with four PMs NEXT STEPS: No future phases, close projects Q1 2022 |
| 2020 | 5182057545 | Stormwater Computer Model | 1,080,000 | - | - | 1,080,000 | 0.0% | B. Posedowski | Charter and procurement Q4 2021. |
| 2020 | 5182060622 | SWM Pond-Creek Maint Prog 2020 | 1,700,000 | 1,057,024 | 479,758 | 163,218 | 90.4% | N. Winters / D. Alberton | Ongoing - work in progress. |
| 2020 | 5182060722 | Annual Municipal Drain Mtnce | 610,000 | 82,204 | - | 527,796 | 13.5% | N. Winters / D. Alberton | Ongoing - Future works anticipated from Staff Report to Council (Staff Report currently delayed). |
| 2020 | 5182060999 | Closed Projects - Storm | 204,000 | - | 232,951 | (28,951) | 114.2% | E. Waite / P. McNab | This project is primarily used to hold the contingency lines of purchase orders for several completed works until the maintenance period has expired. This allows for the closure of all the original project ID. % spent is dependent on maintenance required. |
| 2020 | 5182061046 | Osler Dr Outfall Grant Blvd | 590,000 | 409 | - | 589,591 | 0.1% | E .Waite / H. Krinas | Construction delayed until 2023 due to ongoing environmental studies. |
| 2020 | 5182067875 | Beach Strip SW Pump Station | 300,000 | 25,018 | 281,744 | (6,762) | 102.3% | B. Posedowski | STATUS: Work in progress - EA Study NEXT STEPS: Land Acquisition, If Required Q1 2022 |
| 2020 | 5182072293 | Hwy 8 - Hillcrest stm sewer | 300,000 | 289,040 | 4,796 | 6,163 | 97.9% | M. Oddi | Complete - Close once commitments are paid/cleared. |
| 2020 | 5182072295 | Hwy 8 - Woodley stm sewer | 1,367,000 | 1,281,152 | 29,256 | 56,592 | 95.9% | M. Oddi | Ongoing - C15-26-21 - construction 2021/2022. |
| 2020 | 5182074950 | Watercourse & Drainage Mtnc | 810,000 | 4,387 | 44,075 | 761,539 | 6.0% | N. Winters / D. Alberton | Ongoing - Limited Resources to Deliver Work Plan. (No 2021 Budget allocated) |
| 2020 | 5182074951 | Shoreline Protection Program | 400,000 | 11,391 | 175,305 | 213,304 | 46.7% | N. Winters / D. Alberton | Ongoing - 2021 work. |
| 2020 | 5182080089 | Rymal - Fletcher to Up Cent | 1,621,000 | 1,420,163 | 192,918 | 7,919 | 99.5% | M. Oddi | Ongoing - C15-50-19 - construction 2020/21. |
| 2021 | 5182101099 | Eng Services Staffing | 1,100,000 | 977,340 | - | 122,660 | 88.8% | E. Waite / P. McNab | To fund Engineering Services staffing costs through capital for work on road related capital projects, both in-year and future. |
| 2021 | 5182117152 | Roadside Drainage Improvements | 1,500,000 | 24,300 | 179,474 | 1,296,226 | 13.6% | M. Field / M. Pastuszok | Construction for Culvert Replacement Program and Ditching Program began in July 2021. Approximately 70% of culverts have been replaced to date, a few may not be completed due to timing windows. |
| 2021 | 5182117458 | Catch Basin Replace & Rehab | 500,000 | 521,540 | 702,482 | (724,021) | 244.8% | M. Field / S. Cooper | Overage due to outstanding POs for 2022 contract work in the amount to be funded from 2022 Project. Increased funding has been requested for 2022 to address this. |
| 2021 | 5182117549 | Concrete Box Culvert - TOM | 250,000 | - | - | 250,000 | 0.0% | M. Field / M. Pastuszok | The funds will be used if an additional unexpected repair arises. Funding will be used for a consultant and repair for a concrete box culvert on Alma street, work to be completed in 2022. |
| 2021 | 5182117550 | Concrete Box Culvert - ES | 250,000 | 7,144 | 173,349 | 69,507 | 72.2% | E .Waite / H. Krinas | 2021 Contract awarded and in construction. 2022 budget/contract will be included in this project ID. Anticipate completion of 2021/22 contracts by year end 2023. |
| 2021 | 5182149555 | QA-QC Service Contract 2021 | 174,000 | 577 | - | 173,423 | 0.3% | E .Waite / H. Krinas | Contract extension for quality assurance and control testing to be assigned 2021/22. Anticipated completion year end 2023. |
| 2021 | 5182155347 | Watercourse Erosion Site Rehab | 280,000 | - | - | 280,000 | 0.0% | B. Posedowski / T. Winterton | STATUS: Not started NEXT STEPS: Discussion and coordination with Watershed Management |
| 2021 | 5182155556 | Mapping Update Program | 57,000 | 753 | 28,500 | 27,747 | 51.3% | D. Lamont / C. Lauricella | Acquire updated air photos, update the City's Digital Terrain Model (DEM) and mapping of road edges, sidewalks, building footprints etc. as required/regulated. 2021 and 2022 contract obligations to be included in this project ID. Anticipate completion by year end 2022. |
| 2021 | 5182160129 | Res Drainage Assistance Prog | 100,000 | - | 6,000 | 94,000 | 6.0% | T. Sergi / G. Norman | Ongoing - work in progress. |

| YEAR APPROVED | PROJECT ID | DESCRIPTION | APPROVED BUDGET (\$) | ACTUAL EXPENDITURES (\$) | PO COMMITMENTS (\$) | AVAILABLE BALANCE (\$) d = a - b - c | % COMPLETE e = (b+c) / a | Project Manager | STATUS EXPLANATION as of September 30, 2021 |
|------------------|---------------|--------------------------------|----------------------|--------------------------------|---------------------------|--|--------------------------|---------------------------|--|
| | | | a | b | С | d | е | | |
| 2021 | 5182160533 | Trenchless Manhole Rehab | 70,000 | - | - | 70,000 | 0.0% | E .Waite / H. Krinas | Anticipated commencement 2022 due to reduced staff capacity. |
| 2021 | 5182160622 | SWM Pond-Creek Maint Prog 2021 | 2,000,000 | 417,509 | 1,092,662 | 489,829 | 75.5% | N. Winters / D. Alberton | Ongoing - 2021 work. |
| 2021 | 5182160722 | Annual Municipal Drain Mtnce | 700,000 | - | - | 700,000 | 0.0% | N. Winters / D. Alberton | Ongoing - Future works anticipated from Staff Report to Council (Staff Report currently delayed) |
| 2021 | 5182161740 | Unsched Manhole & Sewermain | 118,373 | 32,509 | 28,054 | 57,810 | 51.2% | N. Winters / D. Alberton | 2021 Contract awarded and in construction. 2022 budget/contract will be included in this project ID. Anticipate completion of 2021/22 contracts by year end 2023. |
| 2021 | 5182162073 | Field Data Systems Program | 110,000 | 6,482 | 25,000 | 78,518 | 28.6% | D. Lamont / C. Lauricella | To maintain, upgrade and acquire data and information for various infrastructure management systems involved with the overall management of the stormwater collection network. (IPS; IRISS; ESRI, ProjectWise Connect, Scene Software – LiDAR and Bentley Suite Software). Additional p.o.'s are currently pending approval/set up, 2022 license renewal obligations to be included in this project ID. Anticipate completion year end 2022. |
| 2021 | 5182167751 | Stormwater Infrast Assessment | 280,000 | - | - | 280,000 | 0.0% | B. Posedowski | STATUS: Not started. NEXT STEPS: Internal coordination required. |
| 2021 | 5182168651 | Windermere Basin Shore Rehab | 170,000 | - | 89,400 | 80,600 | 52.6% | J. Helka | STATUS: Work completed. |
| 2021 | 5182170010 | Barton - Parkdale to Talbot RR | 1,700,000 | - | - | 1,700,000 | 0.0% | E .Waite / H. Krinas | To be tendered in the Q3-Q4 2021, constructed to begin in Q2 2022. |
| 2021 | 5182172011 | HWY 8 - Bond to Woodleys Lane | 2,150,000 | 631,806 | 843,683 | 674,511 | 68.6% | M. Oddi | Ongoing - C15-26-21 - construction 2021/2022. |
| 2021 | 5182172205 | Glenmorris (York Heights Nbhd) | 30,000 | - | 3,500 | 26,500 | 11.7% | E .Waite / H. Krinas | Design 2021, construction 2022. Anticipate completion in 2024 following two year warranty period. |
| 2021 | 5182172210 | Barton - Parkdale to Talbot | 1,530,000 | - | - | 1,530,000 | 0.0% | E .Waite / H. Krinas | To be tendered in the Q3-Q4 2021, constructed to begin in Q2 2022. |
| 2021 | 5182174275 | Stormwater Management Facility | 1,000,000 | - | - | 1,000,000 | 0.0% | B. Posedowski | STATUS: Not started, on hold due to workload. NEXT STEPS: Charter and potential RFP process Q1 2022. |
| 2021 | 5182174680 | Storm Sewer Network Planning | 660,000 | 38,662 | - | 621,338 | 5.9% | B. Posedowski | STATUS: Not started (SW Drainage Analysis, Trinity Church and URHVP) due to backlog. NEXT STEPS: Charter and procure Q1 2022. |
| 2021 | 5182174840 | Stormwater Replacement Project | 500,000 | - | - | 500,000 | 0.0% | B. Posedowski | STATUS: Not started. NEXT STEPS: awaiting clarification on Stormwater mandate before initiating projects under this account. |
| 2021 | 5182174951 | Shoreline Protection Program | 1,320,000 | 1,831 | 22,620 | 1,295,549 | 1.9% | N. Winters / D. Alberton | Ongoing - 2021 work. |
| 2021 | 5182180090 | Annual SWM Program | 4,000,000 | - | - | 4,000,000 | 0.0% | T. Sergi / G. Norman | Ongoing - work in progress. |
| 2021 | 5182180150 | Chedmac - Southridge to 80m E | 230,000 | 154,365 | - | 75,635 | 67.1% | T. Sergi / G. Norman | Ongoing - work in progress. |
| 2021 | 5182180280 | Airport-Homestead-Mountaingate | 1,360,000 | - | - | 1,360,000 | 0.0% | T. Sergi / G. Norman | Ongoing - work in progress. |
| 2021 | 5182180281 | Rymal - Massina to 140m E | 70,000 | - | - | 70,000 | 0.0% | T. Sergi / G. Norman | Ongoing - work in progress. |

Capital Projects Status Report - Rate Supported As of September 30, 2021

| YEAR APPROVED | PROJECT ID | DESCRIPTION | APPROVED BUDGET (\$) | ACTUAL EXPENDITURES (\$) | PO COMMITMENTS (\$) | AVAILABLE BALANCE (\$) d = a - b - c | % COMPLETE e = (b+c) / a | , , | STATUS EXPLANATION as of September 30, 2021 | | | |
|------------------|----------------------------|------------------------------------|----------------------|--------------------------------|---------------------------|--|--------------------------|------------------------------|--|--|--|--|
| | | | а | b | С | d | е | | | | | |
| 2021 | 5182180285 | SWMP - SM20 | 1,125,000 | - | - | 1,125,000 | 0.0% | T. Sergi / G. Norman | Ongoing - work in progress. | | | |
| 2021 | 5182180584 | Nebo - Rymal to Twenty Rd E | 2,000,000 | - | - | 2,000,000 | 0.0% | S. Jacob / G. Norman | Postponed to 2023 due to storm scope not being ready. | | | |
| Sub-Total Sto | rm Sewers Regular P | <u>rogram</u> | 79,733,373 | 32,167,177 | 10,096,546 | 37,469,649 | 53.0% | = | | | | |
| | Waterworks Regular Program | | | | | | | | | | | |
| 2011 | 5141166110 | WTP - Process Upgrades | 30,960,000 | 26,114,564 | 3,870,402 | 975,034 | 96.9% | S. Leitch | STATUS: Work in Progress - Warranty Period (Process Upgrades - Phase 1). NEXT STEPS: Warranty End Date: Q4 2021. | | | |
| 2011 | 5141167150 | Greensville New Well – EA | 720,000 | 1,493,235 | - | (773,235) | 207.4% | M. Silverio | STATUS: Work Completed. NEXT STEPS: Account to be closed in the December 2021 Capital Closing Report by appendices to address the unfavorable Budget Variance realized from Staffing Chargebacks. | | | |
| 2012 | 5141267274 | Kenilworth PS - HD005 Upgrades | 3,355,000 | 3,057,846 | 222,012 | 75,143 | 97.8% | S. Leitch | STATUS: Work in Progress - Warranty Period. NEXT STEPS: Warranty End Date: February 26, 2022. Post substantial deficiencies in progress. | | | |
| 2012 | 5141269250 | HVAC Upgrade New Lab & Admin | 5,620,000 | 1,180,559 | - | 4,439,441 | 21.0% | S. Leitch | STATUS: RFP Package submitted NEXT STEPS: Design - Lab HVAC Upgrades Q1 2022. Lab Interior Upgrades RFP to be issued after HVAC Upgrades completed. | | | |
| 2012 | 5141297282 | Waterdown S Storage - PD W-07 | 8,620,000 | 6,997,049 | - | 1,622,951 | 81.2% | T. Sergi | Project is complete. Need to review with developer for any outstanding issues and payment. | | | |
| 2013 | 5141395353 | Ferguson HD002 Pumping Stn | 2,600,000 | 660,234 | 361,631 | 1,578,136 | 39.3% | S. Leitch | STATUS: Design in progress. NEXT STEPS: RFPQ to be submitted Q4 2021. | | | |
| 2013 | 5141395354 | PD18 Elevated Reservoir W14 | 3,410,000 | 456,822 | 8,939 | 2,944,239 | 13.7% | B. Posedowski / U. Ehrenberg | STATUS: design/construction on hold pending completion of handover and Class EA Project which is substantially complete. NEXT STEPS: CD to initiate design upon receipt of handover material Q2 2022 subject to Council approval and 30 day review. | | | |
| 2014 | 5141455425 | Concrete Pipe Condition Assessment | 2,750,000 | 2,547,906 | 197,878 | 4,215 | 99.8% | E .Waite / H. Krinas | Complete - close once p.o. has been paid or cleared. | | | |
| 2014 | 5141495551 | PD7 Elevated Reservoir W-23 | 2,600,000 | 688,209 | 1,165,746 | 746,045 | 71.3% | S. Leitch | STATUS: Class EA is complete. NEXT STEPS: Initiation of design and construction. | | | |
| 2015 | 4411506103 | Pier 8 Sanitary PS & Forcemain | 14,851,000 | 12,414,706 | 613,337 | 1,822,956 | 87.7% | E. English | Construction completed; commissioning completed. | | | |
| 2015 | 5141555010 | Water Systems Planning | 450,000 | 407,089 | - | 42,911 | 90.5% | B. Posedowski | To be closed in the next Closing Report. | | | |
| 2015 | 5141555264 | City-Wide Water MP | 950,000 | 263,022 | 310,018 | 376,960 | 60.3% | B. Sarker | STATUS: Work in Progress NEXT STEPS: Completion in Q2 2022. | | | |
| 2015 | 5141555555 | City Wide Groundwater Model | 1,160,000 | 785,921 | 137,235 | 236,844 | 79.6% | B. Posedowski | STATUS: Freelton -PO to stay open until the Assessment Report gets reviewed by public as part of the SPA process. NEXT STEPS: Work to be completed under the PO for Database Updates and Web Interface Development. | | | |
| 2015 | 5141564533 | Up Wentworth - Hydro to Twenty | 2,200,000 | 12,638 | - | 2,187,362 | 0.6% | U. Ehrenberg | STATUS: Ready for design and construction as per Development Background Study HM27-W-19. NEXT STEPS: Subject to development application timing if delivered by P&ED. If delivered by Engineering Services, then pending coordination through CPMS. | | | |
| 2015 | 5141566711 | Annual Water Treatment Studies | 250,000 | 179,663 | 73,581 | (3,244) | 101.3% | S. Lapointe | STATUS: Complete - C (18.04) Media Filter Biological Baseline - Close Project - Q4 2021; Ongoing - PMATS (18.18) Woodward WTP-Plant Corrosion Control Optimization - Review of data next spring Q2 2022. | | | |
| 2015 | 5141567273 | HD17A PS Replace Decommission | 2,180,000 | 31,154 | - | 2,148,846 | 1.4% | B. Posedowski / U. Ehrenberg | STATUS: PO will be issued in Q4 2021. NEXT STEPS: Project start in November. | | | |

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|------------------|---------------|---|----------------------|--------------------------------|---------------------------|--|--------------------------|-------------------------|---|
| | | | а | b | С | d | е | | |
| 2015 | 5141567520 | HDR05 Reservoir Upgrades | 7,167,000 | 6,009,443 | 211,967 | 945,590 | 86.8% | S. Leitch | STATUS: Work in Progress - Warranty period. NEXT STEPS: Warranty End Date Q2 2022. Phase 2 upgrades preparing RFP for design issuance by Q2 2022. |
| 2015 | 5141567575 | High Lift PS Upgrades Phase 2 | 3,900,000 | 501,325 | 105,349 | 3,293,326 | 15.6% | S. Leitch | STATUS: Construction RFT. NEXT STEPS: Construction. Substantial Performance Q4 2021. |
| 2015 | 5141567577 | Security - Water PS Facilities | 5,600,000 | 2,274,236 | - | 3,325,764 | 40.6% | D. Hicks | Project has been transferred to facilities to use remaining funds. |
| 2015 | 5141595553 | HD12A PS Upgrades (W-04) | 1,660,000 | 374,645 | 101,514 | 1,183,841 | 28.7% | S. Leitch | STATUS: generating operations narrative and system curve such that design and construction can start. NEXT STEPS: handover stage between WWWSP and CD teams. |
| 2015 | 5141596550 | Stone Church Feedermain (W-24) | 25,300,000 | 2,495,784 | 41,037 | 22,763,180 | 10.0% | S. Jacob / H. Krinas | Is currently working on the RFP to hire a consultant in early 2022. Expected construction start by 2024. |
| 2016 | 5141664632 | Twenty (Greti) to Upper James | 1,610,000 | 184,337 | - | 1,425,663 | 11.4% | E .Waite / H. Krinas | Project is in Design will be tendered in Q3 – 2022. |
| 2016 | 5141666608 | Lynden Additional Water Supply | 7,965,000 | 7,539,145 | 101,206 | 324,650 | 95.9% | S. Leitch | STATUS: Warranty ended July 2021. NEXT STEPS: close project. |
| 2016 | 5141667420 | Ben Nevis & Dewitt HD08A WPS | 3,140,000 | 2,851,427 | 189,400 | 99,173 | 96.8% | S. Leitch | STATUS: Warranty ended August 2021. NEXT STEPS: close project. |
| 2016 | 5141667421 | Glancaster & Hwy 53 HD018 WPS | 12,600,000 | 180,927 | 555,329 | 11,863,745 | 5.8% | S. Leitch | STATUS: Work in Progress - Design (Interim Upgrades); Request for Prequalified Contractors for Construction (Interim Upgrades) complete. NEXT STEPS: Issue RFT for construction Q1 2022. |
| 2016 | 5141667422 | Osler Road HD011 WPS | 2,569,000 | 2,371,415 | 66,155 | 131,429 | 94.9% | S. Leitch | STATUS: Warranty ended August 2021. NEXT STEPS: close project. |
| 2016 | 5141667423 | Freelton Well FDF01 Capacity | 1,870,000 | 398,770 | 8,957 | 1,462,273 | 21.8% | B. Posedowski | STATUS: Treatment capacity -final draft. NEXT STEPS: Hand over the study to Capital. |
| 2016 | 5141695883 | York & Valley HD016 WPS (W-26) | 5,890,000 | 361,916 | 59,546 | 5,468,538 | 7.2% | S. Leitch | STATUS: Conceptual Design. NEXT STEPS: RFP for Design Q1 2022. |
| 2017 | 5141760754 | Kenilworth Transmission Watermain Renewal | 2,400,000 | 544,149 | - | 1,855,851 | 22.7% | E .Waite / H. Krinas | Pending water system management requirements to inspect high risk transmission main. Anticipate completion by year end 2022. |
| 2017 | 5141761777 | Beach Trunkmain Rehab | 8,500,000 | 904,657 | - | 7,595,343 | 10.6% | E .Waite / H. Krinas | To be tendered in the Q3-Q4 2021, constructed to begin in Q2 2022. |
| 2017 | 5141766421 | WTP Fluoride Building HVAC | 470,000 | 100,791 | 312,670 | 56,540 | 88.0% | S. Leitch | STATUS: construction in progress. NEXT STEPS: Construction Substantial Performance Q4 2021. |
| 2017 | 5141766711 | Annual Water Treatment Studies | 250,000 | 202,325 | 36,618 | 11,056 | 95.6% | S. Lapointe | STATUS: Construction - PMATS (16.14) Backflow Preventors - Substantial Performance - Q4 2021; Construction - PMATS (16.45) Arc Flash - Substantial Performance - Q3 2022; Warranty - C (15.08) Stone Church/Garth (Phase I) - Project Closeout - Q2 2022. |
| 2017 | 5141766713 | Annual Water Maintenance | 2,500,000 | 1,632,024 | 512,347 | 355,629 | 85.8% | S. Lapointe | STATUS: Construction - PMATS (16.14) Backflow Preventors - Substantial Performance - Q4 2021; Construction - PMATS (16.45) Arc Flash - Substantial Performance - Q3 2022; Warranty - C (15.08) Stone Church/Garth (Phase I) - Project Closeout - Q2 2022. |
| 2017 | 5141767420 | Carlisle Well Stn Sys Enhance | 940,000 | 121,028 | - | 818,972 | 12.9% | S. Leitch | STATUS: Work in Progress - Scope Verification. NEXT STEPS: Management to determine cost benefit of project scope. Q4 2021. |
| 2017 | 5141767650 | New Greensville Communal Well | 1,570,000 | 152,596 | 147,029 | 1,270,375 | 19.1% | C. Vanderperk / C. Vega | STATUS: Constructability assessment - final draft. NEXT STEPS: Resume EA. |
| 2017 | 5141795850 | Greenhill PS HD04B & HD05A | 24,120,000 | 1,407,186 | 36,672 | 22,676,142 | 6.0% | S. Leitch | STATUS: Completion of Conceptual Design, RFP Prep NEXT STEPS: RFP for Design (Ultimate Upgrades) Q4 2021. |

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|------------------|---------------|---|----------------------|--------------------------------|---------------------------|--|--------------------------|------------------------------|---|
| | | | a | <u>b</u> | С | d | e | I | |
| 2017 | 5141796752 | PD16 Trunk - PS HD016 to Hwy 5 | 3,000,000 | 366,800 | - | 2,633,200 | 12.2% | B. Posedowski / U. Ehrenberg | STATUS: PO to be issued in November for Class EA. NEXT STEPS: Project kick off. |
| 2018 | 5141851810 | Fleet Additions - Hamilton Water - 2018 | 2,860,000 | 1,698,000 | - | 1,162,000 | 59.4% | N.Winters / J. Thandi | \$1,162k to be WIP funded to the 2022 program. As a result, the 2022 annual budget request has been reduced to zero. |
| 2018 | 5141855777 | LRT Corridor - Water | 920,000 | - | - | 920,000 | 0.0% | B. Posedowski / U. Ehrenberg | STATUS: On hold. NEXT STEPS: Awaiting outcome and next steps of Transit Task Force recommendations. |
| 2018 | 5141860577 | Metallic Watermain Condition Assessment Program - 2018 | 700,000 | 574,211 | - | 125,789 | 82.0% | E .Waite / H. Krinas | \$180k to be WIP funded to 2022 program. |
| 2018 | 5141866713 | Annual Water Maintenance | 1,500,000 | 380,503 | 254,354 | 865,143 | 42.3% | S. Lapointe | STATUS: Construction - PMATS (20.03) Scenic Reservoir - Substantial Performance - Q2 2022; Construction - C (19.07) Fluoride & CCB Process and H&S Upgrades - Substantial Performance - Q4 2021; Design - C (20.04) Osler Drive (HC011) Health & Safety Immediate Needs - Construction - Q4 2021. |
| 2018 | 5141867651 | HD007 Highland Rd Reservoir | 260,000 | 70,629 | - | 189,371 | 27.2% | S. Leitch | STATUS: Condition Assessment Complete. NEXT STEPS: RFP for Design Q1 2022. |
| 2018 | 5141895852 | Carlisle Additnl Water Storage | 880,000 | 9,512 | - | 870,488 | 1.1% | C. Vanderperk / C. Vega | STATUS: PO issued - end of Oct 2021. NEXT STEPS: Proceed with the EA study. |
| 2018 | 5141895956 | Water Distribution Model | 350,000 | 100,600 | 254,290 | (4,890) | 101.4% | X. Wang | STATUS: Ongoing project; field work phase for calibration data. NEXT STEPS: Model update and governance procedure by Q2 2022. |
| 2019 | 4031914405 | Contaminated Soil & Rock Disposal 2019 | 1,059,000 | 367,000 | - | 692,000 | 34.7% | E. Waite / P. McNab | \$692k to be WIP funded to the 2022 program. |
| 2019 | 5141911101 | Road Restoration Program - 2019 | 5,055,441 | 3,460,441 | - | 1,595,000 | 68.4% | D. Lamont / R. Merritt | \$1,550k to be WIP funded to 2022 program. |
| 2019 | 5141955010 | Water Systems Planning Program | 400,000 | 288,278 | 121,362 | (9,640) | 102.4% | H. Trieu | STATUS: completed shutdown PO; PO for PD7 Boundary Realignment ongoing; PO for LRT Corridor analysis ongoing; PO for Ancaster Tower EA substantially completed; future PO for CPMS Scope pending NEXT STEPS: NEXT STEPS: Roster Award for Hydraulic Assessment of Water CPMS Needs for Roads Capital Program Q1 2022. |
| 2019 | 5141955247 | Drinking Water System Changes | 150,000 | 107,206 | 41,059 | 1,736 | 98.8% | U. Ehrenberg | STATUS: Project is complete. NEXT STEPS: Close PO. |
| 2019 | 5141955713 | Drinking Water System Optimize | 220,000 | 27,962 | 31,521 | 160,516 | 27.0% | B. Posedowski | STATUS: Ongoing work in PD22. NEXT STEPS: Prepare a charter update for next phase for PD11/12/22 review and enhancement Q1 2022. |
| 2019 | 5141957545 | Water - Computer Model | 280,000 | - | 40,000 | 240,000 | 14.3% | X. Wang | STATUS: Ongoing project; field work phase for calibration data. NEXT STEPS: Model update and governance procedure by Q2 2022. |
| 2019 | 5141961910 | Res Water Meter and Meter Pit | 100,000 | - | - | 100,000 | 0.0% | N. Winters / S. Girt | Project is currently on hold due to Coved. |
| 2019 | 5141966151 | SCADA servers and network | 2,650,000 | 803,913 | 185,163 | 1,660,924 | 37.3% | S. McCauley | Project on going, servers are being commissioned. Awaiting tender document. |
| 2019 | 5141966420 | Woodward WTP - Chlorine Bldg | 800,000 | 74,997 | - | 725,003 | 9.4% | S. Leitch | STATUS: Scope Verification Complete Q3 2021. NEXT STEPS: RFP for design Q1 2022. |
| 2019 | 5141966711 | Water Treatment Studies | 250,000 | 86,297 | 106,050 | 57,654 | 76.9% | S. Lapointe | STATUS: Complete - PMATS (19.07) Maintenance Strategy Assessment Services - Close Project - Q4 2021; Construction - PMATS (16.45) Arc Flash - Substantial Performance - Q3 2022. |
| 2019 | 5141966713 | Water Maintenance Capital | 2,000,000 | 590,089 | - | 1,409,911 | 29.5% | S. Lapointe | STATUS: Construction - PMATS (20.03) Scenic Reservoir - Substantial Performance - Q2 2022. |
| 2019 | 5141966911 | WTP - Bio Filtration Study | 400,000 | - | - | 400,000 | 0.0% | S. Leitch | STATUS: Study Complete. NEXT STEPS: Close out project. |

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|------------------|---------------|--|----------------------|--------------------------------|---------------------------|--|--------------------------|------------------------|--|
| | | | а | b | С | d | е | | |
| 2019 | 5141967375 | Kenilworth&Ben Nevis Reservoir | 15,660,000 | 6,147,676 | 1,714,411 | 7,797,913 | 50.2% | S. Leitch | STATUS: Work in Progress -Warranty Period Phase 1. NEXT STEPS: Soil Contamination removal construction commence Q3 2021. |
| 2019 | 5141967752 | Water Outstation Inspections | 660,000 | 336,268 | 59,871 | 263,861 | 60.0% | S. Leitch | STATUS: Work in progress - Implementation Plan, 3 condition assessment assignments in progress. NEXT STEPS: Implementation Plan continue through 2025; 3 assessment projects complete Q4 2021 through Q3 2022. 2 planned condition assessment assignments start in Q1/Q2 2022. |
| 2019 | 5141970007 | Haddon - Sterling to Marion | 310,000 | 247,991 | 51,348 | 10,661 | 96.6% | M. Oddi | Complete - pending final review/audit/payment. |
| 2019 | 5141970010 | Parkdale - Burlington to north end & Steel City Court | 1,050,000 | 921,190 | 101,508 | 27,302 | 97.4% | M. Oddi | Complete - pending final review/audit/payment. |
| 2019 | 5141970012 | Sheaffe / Park / Mulberry (Central Nbhd (North)) | 1,110,000 | 327,106 | 767,963 | 14,931 | 98.7% | M. Oddi | Ongoing - C15-20-21 - construction 2021/22. |
| 2019 | 5141971305 | Cheever - Barton to Birge and Birge - Cheever to Wentworth | 580,000 | 539,008 | 36,416 | 4,576 | 99.2% | M. Oddi | Complete - pending final review/audit/payment. |
| 2019 | 5141971307 | Haddon - Sterling to Marion | 554,000 | 516,771 | 36,895 | 334 | 99.9% | M. Oddi | Complete - pending final review/audit/payment. |
| 2019 | 5141971310 | Parkdale - Burlington to north end & Steel City Court | 1,422,000 | 1,060,060 | 360,067 | 1,873 | 99.9% | M. Oddi | Complete - pending final review/audit/payment. |
| 2019 | 5141971312 | Sheaffe / Park / Mulberry (Central Nbhd (North)) | 2,290,000 | 682,399 | 954,054 | 653,547 | 71.5% | M. Oddi | \$200k to be WIP funded to Ward 2 project in the 2022 program (CCBF - Corktown Neighbourhood). Ongoing - C15-20-21 - construction 2021/22. |
| 2019 | 5141971313 | LRT Sherman-King to south end | 1,220,000 | 26,763 | - | 1,193,237 | 2.2% | E .Waite / H. Krinas | Pending construction timing of LRT determined by MetroLinx. |
| 2019 | 5141971314 | LRT Wentworth - Wilson to King | 460,000 | 26,661 | 4,000 | 429,339 | 6.7% | E .Waite / H. Krinas | Pending construction timing of LRT determined by MetroLinx. |
| 2019 | 5141971315 | LRT Main-Delena to Normanhurst | 5,030,000 | 138,618 | - | 4,891,382 | 2.8% | E .Waite / H. Krinas | Pending construction timing of LRT determined by MetroLinx. |
| 2019 | 5141995951 | PS HD019 Binbrook Capacity | 220,000 | 30,064 | • | 189,936 | 13.7% | B. Posedowski | STATUS: Handover content is complete; waiting for Master Plan Update to verify scope/timing of upgrade. NEXT STEPS: once MP is completed in Q2 2022, verify scope. |
| 2019 | 5141996951 | Binbrook Feeder via Fletcher | 4,450,000 | 79,260 | - | 4,370,740 | 1.8% | E .Waite / H. Krinas | Work to be completed 2024. |
| 2021 | 4032114405 | Contam Soil and Rock Removal | 1,000,000 | 185,380 | 782,184 | 32,436 | 96.8% | E. Waite / P. McNab | Ongoing - work in progress. % spent is dependent upon contaminated soil/excess rock discovered at time of construction. Additional funding requested in 2022. |
| 2020 | 5142001099 | Eng Services Staffing | 4,700,000 | 4,236,000 | • | 464,000 | 90.1% | E. Waite / P. McNab | \$464k to be WIP funded to 2022 ES Staffing Costs - Water project. |
| 2020 | 5142011101 | Annual Road Restoration | 5,400,000 | 4,335,000 | - | 1,065,000 | 80.3% | D. Lamont / R. Merritt | \$1,065k to be WIP funded to 2022 program. |
| 2020 | 5142049555 | QA-QC Service Contract 2020 | 140,000 | - | - | 140,000 | 0.0% | E .Waite / H. Krinas | \$140k to be WIP funded to 2022 program. |
| 2020 | 5142055010 | Water Systems Planning Program | 300,000 | 92,319 | 56,776 | 150,905 | 49.7% | B. Posedowski | STATUS: Work in Progress - Consulting Services (Hydraulic impact assessment of watermain shutdown routes & Transient Modelling, System Curves and Watermain Hydraulic Analysis). NEXT STEPS: Completion Q2 2022. |
| 2020 | 5142055022 | Engineering Consultants | 300,000 | 175,214 | 92,527 | 32,259 | 89.2% | E .Waite / H. Krinas | Various subsurface infrastructure condition assessment and trenchless rehabilitation engineering consulting services pending project finalization/closure. Anticipated completion once 2020/21 roster assignments completed/closed. |
| 2020 | 5142055425 | Concrete Pipe Condition Assess | 400,000 | 101,901 | 181,591 | 116,508 | 70.9% | E .Waite / H. Krinas | Contract underway and pending water system management requirements. Anticipate completion by year end 2022. |
| 2020 | 5142055851 | Water Efficiency Plan-Program | 170,000 | 17,463 | - | 152,537 | 10.3% | J. Wagner / C. Wilson | Had anticipated the Plant Model to be close to \$150k and bids ranged from \$65-\$165. Going with lowest bid \$65k so this project will be 50% utilized/committed by year end. |

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|------------------|---------------|--------------------------------|----------------------|--------------------------------|---------------------------|--|--------------------------|---------------------------|--|
| | | | а | b | С | d | е | | |
| 2020 | 5142057545 | Drinking Water System Model | 280,000 | 185,964 | 94,166 | (130) | 100.0% | B. Posedowski | STATUS: 2020 work complete. NEXT STEPS: close when invoices and PO closed. |
| 2020 | 5142057626 | Critical WM Inspection Program | 660,000 | 529,000 | - | 131,000 | 80.2% | E .Waite / H. Krinas | \$131k to be WIP funded to 2022 program. |
| 2020 | 5142060080 | Valve Replacement - 2020 | 3,700,000 | 2,530,000 | - | 1,170,000 | 68.4% | E .Waite / H. Krinas | \$1,170k to be WIP funded to 2022 program. |
| 2020 | 5142060577 | Metallic WM Condition Assess | 630,000 | 321,755 | 248,215 | 60,030 | 90.5% | E .Waite / H. Krinas | 2020 contract underway and pending water system management requirements. Anticipate completion by year end 2022. |
| 2020 | 5142060750 | Unscheduled Valve-Hydrant Etc. | 3,000,000 | 1,940,828 | 834,521 | 224,651 | 92.5% | N. Winters / D. Alberton | 2020 Contract awarded and in construction. Anticipate completion by year end 2022. |
| 2020 | 5142060999 | Closed Projects - Water | 180,000 | 2,245 | 172,726 | 5,030 | 97.2% | E. Waite / P. McNab | This project is primarily used to hold the contingency lines of purchase orders for several completed works until the maintenance period has expired. This allows for the closure of all the original project ID. % spent is dependent on maintenance required. |
| 2020 | 5142061305 | Burlington Trunk Repairs | 1,172,000 | 1,127,253 | 45,207 | (460) | 100.0% | E .Waite / H. Krinas | Complete - close once p.o. has been paid or cleared. |
| 2020 | 5142061310 | Woodwrd Trans Pipeline Rep | 500,000 | 2,047 | - | 497,953 | 0.4% | E .Waite / H. Krinas | To be tender Q4 2021. |
| 2020 | 5142061502 | New & Replacement Water Meters | 2,920,000 | 1,715,323 | 291,532 | 913,145 | 68.7% | N. Winters / J. Wagner | Project is wrapping up. Unused funds will be transferred to Project Code 5142161502 |
| 2020 | 5142062073 | Field Data Systems Program | 110,000 | 10,000 | - | 100,000 | 9.1% | D. Lamont / C. Lauricella | \$100K to be WIP funded to 2022 program. |
| 2020 | 5142062078 | Substandard Service Replace | 2,750,000 | 826,906 | 1,296,484 | 626,610 | 77.2% | N. Winters / D. Alberton | 2020 Contract awarded and in construction. Anticipate completion by year end 2022. |
| 2020 | 5142066310 | WTP Pre-Treat Isolation Valves | 1,930,000 | 93,621 | 82,409 | 1,753,970 | 9.1% | S. Leitch | STATUS: Roster Assignment Conceptual Review in progress. NEXT STEPS: Design RFP Q1 2022. |
| 2020 | 5142066350 | WTP Chlorine Chem Building | 2,250,000 | - | - | 2,250,000 | 0.0% | S. Leitch | STATUS: Evaluation Options to replace existing Chlorine Building in progress. NEXT STEPS: complete Q4 2021. |
| 2020 | 5142067420 | St Joseph Tank Dampener | 170,000 | - | - | 170,000 | 0.0% | S. Leitch | STATUS: RFP Development NEXT STEPS: Develop RFP for decommissioning of this redundant infrastructure. |
| 2020 | 5142067450 | Lee Smith Reservoir HDR00 | 1,110,000 | - | - | 1,110,000 | 0.0% | S. Leitch | STATUS: On hold; awaiting Systems Planning information. NEXT STEPS: Develop Project Charter Q4 2021. |
| 2020 | 5142067752 | Water Outstation Inspections | 660,000 | 120,588 | 129,573 | 409,839 | 37.9% | B. Posedowski | STATUS: Work in progress - Implementation Plan, 3 condition assessment assignments in progress. NEXT STEPS: Implementation Plan continue through 2025; 3 assessment projects complete Q4 2021 through Q3 2022. 2 planned condition assessment assignments start in Q1/Q2 2022. |
| 2020 | 5142069075 | Environmental Lab Improvements | 150,000 | 112,390 | 25,837 | 11,773 | 92.2% | N. Winters / S. Girt | This project is tied to the HVAC upgrade. Conceptual Design complete. Hiring consultant for detailed design. Schedule and expected completion date will be determined during detailed design. |
| 2020 | 5142070006 | Hillcrest - Chedoke RD Restore | 60,000 | 37,262 | 10,589 | 12,149 | 79.8% | M. Oddi | Complete - pending final review/audit/payment. |
| 2020 | 5142070015 | LRT Main - Delena Rd Restore | 300,000 | - | - | 300,000 | 0.0% | E .Waite / H. Krinas | Pending construction timing of LRT determined by MetroLinx. |
| 2020 | 5142071306 | Hillcrest - Chedoke wm replace | 94,000 | 93,558 | - | 442 | 99.5% | M. Oddi | Complete - pending final review/audit/payment. |
| 2020 | 5142071315 | LRT Main - Delena wm replace | 1,358,000 | 45,101 | 1,289,060 | 23,839 | 98.2% | M. Oddi | Ongoing - C15-19-21 - construction 2021/2022. |
| 2020 | 5142096520 | Garner Rd Trunk Watermain | 3,390,000 | - | 117,278 | 3,272,722 | 3.5% | E .Waite / H. Krinas | In design to be tendered in 2022, in service by Q4 2024. |
| 2020 | 5142096850 | Locke Trunk Watermain W-19 | 2,200,000 | 252,062 | 1,298 | 1,946,640 | 11.5% | E .Waite / H. Krinas | Work to be completed 2024. |

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|------------------|---------------|--------------------------------|----------------------|--------------------------------|---------------------------|--|--------------------------|---------------------------|---|
| | | 1 | a | b | С | d | e | | |
| 2020 | 5142160072 | Annual Watermain Lining Prgm | 7,700,000 | 7,094,252 | 576,670 | 29,078 | 99.6% | E .Waite / H. Krinas | 2021 Contract awarded and in construction. 2022 budget/contract will be included in this project ID. Anticipate completion of 2021/22 contracts by year end 2023. |
| 2021 | 5142101099 | Eng Services Staffing | 4,700,000 | 3,236,789 | - | 1,463,211 | 68.9% | E. Waite / P. McNab | To fund Engineering Services staffing costs through capital for work on road related capital projects, both in-year and future. |
| 2021 | 5142101999 | Lakeside Litigation | 202,000 | - | 201,144 | 856 | 99.6% | M. Oddi | Final payment being processed. |
| 2021 | 5142111101 | Annual Road Restoration | 5,400,000 | 2,735,464 | 2,355,701 | 308,835 | 94.3% | D. Lamont / R. Merritt | 2021 Contract awarded and in construction. 2022 budget/contract will be included in this project ID. Anticipate completion of 2021/22 contracts by year end 2023. |
| 2021 | 5142149555 | QA-QC Service Contract 2021 | 210,000 | - | - | 210,000 | 0.0% | E .Waite / H. Krinas | Contract extension for quality assurance and control testing to be assigned 2021/22. Anticipated completion year end 2023. |
| 2021 | 5142151110 | Fleet Additions | 1,160,000 | 86,533 | - | 1,073,467 | 7.5% | N.Winters / J. Thandi | Procurement of the vehicles identified on the detail sheet are all in progress. Contracts are being worked-on by Fleet for several of them. |
| 2021 | 5142155022 | Engineering Consultants | 300,000 | - | 148,865 | 151,135 | 49.6% | E .Waite / H. Krinas | Various subsurface infrastructure condition assessment and trenchless rehabilitation engineering consulting services pending project finalization/closure. Anticipated completion once 2021/22 roster assignments completed/closed. |
| 2021 | 5142155122 | Woodward-Greenhill Inspection | 800,000 | - | 600,000 | 200,000 | 75.0% | E .Waite / H. Krinas | Pending water system management requirements to inspect high risk transmission main. Anticipate completion by year end 2022. |
| 2021 | 5142155247 | Alterations Drinking Water Sys | 150,000 | 24,550 | 45,132 | 80,318 | 46.5% | B. Posedowski | STATUS: 2021 PO ongoing and work complete. NEXT STEPS: analysis of development applications and submissions - timing dictated by P&ED applications |
| 2021 | 5142155556 | Mapping Update Program | 75,000 | 945 | 28,000 | 46,055 | 38.6% | D. Lamont / C. Lauricella | Acquire updated air photos, update the City's Digital Terrain Model (DEM) and mapping of road edges, sidewalks, building footprints etc. as required/regulated. 2021 and 2022 contract obligations to be included in this project ID. Anticipate completion by year end 2022. |
| 2021 | 5142157545 | Water - Computer Model | 170,000 | - | 47,383 | 122,617 | 27.9% | B. Posedowski | STATUS: Ongoing project; field work phase for calibration data NEXT STEPS: Model update and governance procedure by Q2 2022 |
| 2021 | 5142157626 | Critical WM Inspection Program | 600,000 | 6,962 | 165,483 | 427,555 | 28.7% | E .Waite / H. Krinas | 2021 Contract awarded and underway. 2022 budget/contract will be included in this project ID. Anticipate completion of 2021/22 contracts by year end 2023. |
| 2021 | 5142157627 | Pipeline 38-28 Trunk Inspect | 500,000 | - | 400,000 | 100,000 | 80.0% | E .Waite / H. Krinas | Contract for the Robotic Electric Magnetic (EM) inspection of the Fennell trunk main currently underway. Anticipate completion by year end 2022. |
| 2021 | 5142160073 | Charlton 750mm WM Lining | 150,000 | - | - | 150,000 | 0.0% | E .Waite / H. Krinas | Consultant assignment to be issued Q1 2022. |
| 2021 | 5142160074 | CIPP Urgent&Sensitive Crossing | 800,000 | - | 786,000 | 14,000 | 98.3% | E .Waite / H. Krinas | 2021 Contract awarded and in construction. 2022 budget/contract will be included in this project ID. Anticipate completion of 2021/22 contracts by year end 2023. |
| 2021 | 5142160080 | Valve Replacement - 2021 | 1,200,000 | 217,595 | 107,490 | 874,915 | 27.1% | E .Waite / H. Krinas | Pending water system management requirements to inspect high risk transmission main. Anticipate completion by year end 2022. |
| 2021 | 5142160501 | Watermain Rehab_Replacement | 1,000,000 | - | - | 1,000,000 | 0.0% | B. Posedowski | STATUS: Ongoing. NEXT STEPS: This is a demand driven project. Currently no projected needs for utilizing this budget. |
| 2021 | 5142160577 | Metallic WM Condition Assess | 630,000 | 5,103 | 388,143 | 236,754 | 62.4% | E .Waite / H. Krinas | 2021 Contract awarded and underway. 2022 budget/contract will be included in this project ID. Anticipate completion of 2021/22 contracts by year end 2023. |
| 2021 | 5142160711 | Annual Capital Wtr Consumption | 250,000 | 2,957 | - | 247,043 | 1.2% | E. Waite / P. McNab | Ongoing - work in progress. Water consumption used for sewer relocation works on City contracts, during constructions i.e. flushing sewer lines, etc. Historically, charges are transferred at year end. |
| 2021 | 5142160750 | Unscheduled Valve-Hydrant Etc | 3,000,000 | 54,747 | 400,000 | 2,545,253 | 15.2% | N. Winters / D. Alberton | On going to be fully committed by Dec 2021. |
| 2021 | 5142161302 | Jackson - Catherine to Walnut | 411,000 | 387,734 | 15,000 | 8,266 | 98.0% | M. Oddi | Complete - pending final review/audit/payment. |
| 2021 | 5142161304 | Robert - Victoria to Emerald | 460,000 | 16,940 | 406,395 | 36,665 | 92.0% | M. Oddi | Ongoing - C15-27-21 - construction 2021. |

| YEAR APPROVED | PROJECT ID | DESCRIPTION | APPROVED BUDGET (\$) | ACTUAL EXPENDITURES (\$) | PO COMMITMENTS (\$) | AVAILABLE BALANCE (\$) d = a - b - c | % COMPLETE e = (b+c) / a | Project Manager | STATUS EXPLANATION as of September 30, 2021 |
|------------------|---------------|--------------------------------|----------------------|--------------------------------|---------------------------|--|--------------------------|---------------------------|--|
| | | | a | b | С | d | е | | |
| 2021 | 5142161305 | Fraser-Edinburgh to Campbell | 160,000 | 15,264 | 141,167 | 3,569 | 97.8% | M. Oddi | Ongoing - C15-27-21 - construction 2021. |
| 2021 | 5142161306 | Afton-Cedar to Balsam | 160,000 | 15,264 | 141,259 | 3,476 | 97.8% | M. Oddi | Ongoing - C15-27-21 - construction 2021. |
| 2021 | 5142161307 | Mulberry - Bay to James | 990,000 | 507,596 | - | 482,404 | 51.3% | M. Oddi | Ongoing - C15-20-21 - construction 2021/22. |
| 2021 | 5142161502 | New & Replacement Water Meters | 3,400,000 | 1,979,572 | 1,298,670 | 121,758 | 96.4% | N. Winters / J. Wagner | Project has recommenced in June 2021 and will continue through to Oct 31st, 2022. |
| 2021 | 5142162073 | Field Data Systems Program | 110,000 | 58,229 | 20,188 | 31,583 | 71.3% | D. Lamont / C. Lauricella | To maintain, upgrade and acquire data and information for various asset management systems involved with the overall management of the water distribution network. (IPS; IRISS; ESRI, ProjectWise Connect, Scene Software – LiDAR and Bentley Suite Software). Additional p.o.'s are currently pending approval/set up, 2022 license renewal obligations to be included in this project ID. Anticipate completion year end 2022. |
| 2021 | 5142162078 | Substandard Service Replace | 2,750,000 | 4,782 | 334,000 | 2,411,218 | 12.3% | N. Winters / D. Alberton | On going to be fully committed by Dec 2021. |
| 2021 | 5142166110 | Water Treatment Plant Upgrades | 1,378,000 | 139,768 | 65,934 | 1,172,298 | 14.9% | S. Leitch | STATUS: Conceptual design in progress. NEXT STEPS: complete conceptual design Q1 2022 followed by Phase 2 RFP issuance Q1 2022. |
| 2021 | 5142166578 | Waterdown Private Well Study | 100,000 | 19,843 | 21,561 | 58,597 | 41.4% | C. Vanderperk | STATUS: Report complete. NEXT STEPS: PO can be closed after Nov 17, 2021 GIC meeting. |
| 2021 | 5142166608 | Lynden Water System - Phase 2 | 610,000 | 10,096 | - | 599,904 | 1.7% | S. Leitch | STATUS: Systems Planning hand-over of Project to Capital Delivery Q4 2021. NEXT STEPS: RFP Development. |
| 2021 | 5142167420 | HDR18 Glancaster Reservoir | 440,000 | - | - | 440,000 | 0.0% | S. Leitch | STATUS: Reservoir CFD Modelling and Baffling recommendations in progress. NEXT STEPS: complete review Q1 2022. |
| 2021 | 5142167421 | HDR11 Woodley Lane Reservoir | 1,600,000 | - | - | 1,600,000 | 0.0% | S. Leitch | STATUS: Reservoir CFD Modelling and Baffling recommendations in progress. NEXT STEPS: complete review Q1 2022. |
| 2021 | 5142167752 | Water Outstation Inspections | 500,000 | - | - | 500,000 | 0.0% | S. Leitch | STATUS: Work in progress - Implementation Plan, 3 condition assessment assignments in progress. NEXT STEPS: Implementation Plan continue through 2025; 3 assessment projects complete Q4 2021 through Q3 2022. 2 planned condition assessment assignments start in Q1/Q2 2022. |
| 2021 | 5142167840 | PD9 & PD10 East Stoney Creek | 720,000 | - | - | 720,000 | 0.0% | S. Leitch | STATUS: Conceptual Design in progress. NEXT STEPS: complete conceptual design Q3 2021 followed by RFP for design Q1 2022. |
| 2021 | 5142169075 | Environmental Lab Improvements | 275,000 | 18,944 | 55,000 | 201,056 | 26.9% | N. Winters / S. Girt | Pandemic has put expenditures on hold. |
| 2021 | 5142170004 | Strachan - James to east end | 440,000 | 248,688 | 177,862 | 13,450 | 96.9% | M. Oddi | Ongoing - C15-07-21 - construction 2021. |
| 2021 | 5142170011 | HWY 8 - Bond to Woodleys Lane | 830,000 | 36,199 | 489,858 | 303,943 | 63.4% | M. Oddi | Ongoing - C15-26-21 - construction 2021/2022. |
| 2021 | 5142170015 | Delena - Beland - Dunsmure RR | 930,000 | - | 898,842 | 31,158 | 96.6% | M. Oddi | Ongoing - C15-19-21 - construction 2021/2022. |
| 2021 | 5142171074 | Annual Unsched Works - 2021 | 299,996 | 109,650 | 103,471 | 86,874 | 71.0% | E. Waite / P. McNab | % spent dependent on # of unscheduled works. Future budgets on hold pending depletion of these funds. |
| 2021 | 5142171303 | Marion - Longwood to Dromore | 50,000 | - | - | 50,000 | 0.0% | E .Waite / H. Krinas | Design 2021, construction 2022. Anticipate completion in 2024 following two year warranty period. |
| 2021 | 5142171304 | Strachan - James to east end | 640,000 | 522,431 | 95,733 | 21,836 | 96.6% | M. Oddi | Ongoing - C15-07-21 - construction 2021 |
| 2021 | 5142171308 | East-West Corridor Waterdown | 1,200,000 | - | - | 1,200,000 | 0.0% | E .Waite / H. Krinas | Project currently in design. Anticipate award in 2022 with construction spanning 2022/24 and completion following the two year warranty period. |
| 2021 | 5142171309 | Inverness & Arcade | 150,000 | 139,584 | - | 10,416 | 93.1% | M. Oddi | Complete - pending final review/audit/payment. |

Capital Projects Status Report - Rate Supported

| | Capital Projects Status Report - Rate Supported As of September 30, 2021 | | | | | | | | | | | |
|------------------|--|--------------------------------|----------------------|--------------------------------|---------------------------|--|--------------------------|----------------------|---|--|--|--|
| YEAR APPROVED | PROJECT ID | DESCRIPTION | APPROVED BUDGET (\$) | ACTUAL EXPENDITURES (\$) | PO COMMITMENTS (\$) | AVAILABLE BALANCE (\$) d = a - b - c | % COMPLETE e = (b+c) / a | Project Manager | STATUS EXPLANATION as of September 30, 2021 | | | |
| | | | а | b | С | d | е | | | | | |
| 2021 | 5142171310 | Barton - Parkdale to Talbot | 1,200,000 | - | - | 1,200,000 | 0.0% | E .Waite / H. Krinas | To be tendered in the Q3-Q4 2021, constructed to begin in Q2 2022. | | | |
| 2021 | 5142171311 | HWY 8 - Bond to Woodleys Lane | 867,000 | 460,250 | 399,224 | 7,526 | 99.1% | M. Oddi | Ongoing - C15-26-21 - construction 2021/2022. | | | |
| 2021 | 5142171328 | Southcote-Garner to Hwy 403 BR | 160,000 | - | - | 160,000 | 0.0% | E .Waite / H. Krinas | Design 2021, construction 2022/23. Anticipate completion following two year warranty period. | | | |
| 2021 | 5142171352 | Dickenson-U James to Cent PKWY | 1,800,000 | - | - | 1,800,000 | 0.0% | E .Waite / H. Krinas | 2021 tender, construction 2022 to 2026. Anticipate completion following two year warranty period. | | | |
| 2021 | 5142180183 | Binbrook - Royal Winter | 630,000 | - | - | 630,000 | 0.0% | T. Sergi / G. Norman | Ongoing - work in progress. | | | |
| 2021 | 5142257000 | Vertical Asset Mgmt Program | 280,000 | - | - | 280,000 | 0.0% | S. Leitch | STATUS: Reviewing software needs as part of Implementation Plan NEXT STEPS: 2022-2025 Determine software requirements with the PW InforEAM data management approach. | | | |
| Sub-Total Water | ub-Total Waterworks Regular Program 356,069,436 145,230,922 31,233,051 179,605,464 49.6% | | | | | | | | | | | |
| | Wastewater Regular | Program | | | | | | | | | | |
| 2007 | 5160755640 | Non-trunk Flow Monitoring | 500,000 | 114,300 | 398,089 | (12,389) | 102.5% | S. Leitch | STATUS: Work in Progress - Design & Contract Administration for the implementation of Real Time Control Management of Wet Weather Flows (Account Split). NEXT STEPS: Account to be closed once outstanding purchase orders are closed. Negative balance due to unanticipated tax changes. | | | |
| 2007 | 5160795757 | Centennial Trnk Swr-WW14,WW33 | 84,200,000 | 83,466,476 | 117,432 | 616,093 | 99.3% | M. Oddi | Complete - pending final review/audit/payment. | | | |
| 2008 | 5160867751 | WW Outstns - Asset Management | 2,655,000 | 2,355,387 | 469,449 | (169,836) | 106.4% | S. Leitch | STATUS: Work in Progress - Design & Contract Administration for the implementation of Real Time Control Management of Wet Weather Flows (Account Split). NEXT STEPS: Account to be closed once outstanding purchase orders are closed. Negative balance due to unanticipated tax changes. | | | |
| 2008 | 5160866801* | Woodward WWTP - Clean Harbour | 386,737,000 | 331,713,945 | 55,023,055 | - | 100.0% | J. Helka | STATUS: Work in Progress - Construction (Raw Wastewater Pumping Station, Electrical System, Tertiary Treatment). GIF Funded. Cash Flow Budget approved by Finance (\$94M requested in 2021-2022). NEXT STEPS: Substantial Performance Q3 2022. | | | |
| 2009 | 5160966910 | WWTP - Biosolids MP Implement | 41,270,000 | 35,941,424 | 5,267,143 | 61,433 | 99.9% | D. Goudreau | STATUS: Substantially Performed. PPP Canada Funded. Cash Flow Budget approved by Finance. NEXT STEPS: 30-year Finance-Operate-Maintain Contract awarded to Harbor City Solutions for the Biosolids Management Project expires in 2050. The 30-year OMR Contract has been transferred to Plant Operations to | | | |

638,292

112,626

1,669,252

11,500

19,340

2,480,771

184,901

2,576,312

4,461,251

34,412

97,471

58.7%

94.6%

16.1%

99.0%

24.4%

93.8%

2009

2010

2012

2012

2012

2014

5160966912

5161066065

5161266213

5161267270

5161267273

5161455420

Decommission Waterdown WWTP-WW08

Waste Hauler Receiving Station

Dundas WWTP Improvements

Ancaster WW Outstations

Dundas WW Outstations

SERG - Flooding & Drainage MP

6,000,000

3,439,800

3,070,200

9,645,000

5,900,000

555,000

2,880,936

3,142,273

493,888

7,878,276

1,427,249

501,248

Manage.

S. Leitch

S. Leitch

S. Leitch

S. Leitch

S. Leitch

G. Caterini

STATUS: Warranty complete.

NEXT STEPS: Close project. STATUS: Work in Progress - warranty.

NEXT STEPS: Warranty end Q2 2022.

STATUS: HC005 construction in progress.

NEXT STEPS: Substantial Performance (HC005) Q4 2021. STATUS: Request for Proposals for Design (DC010) ongoing

STATUS: Work in progress - Study being completed under new PO.

NEXT STEPS: Design (DC010) complete Q1 2023.

for the preferred upgrade solution.

NEXT STEPS: Completion Q4 2021.

STATUS: Upgrade project on hold. NEXT STEPS: Exploring funding opportunities

| YEAR APPROVED | PROJECT ID | DESCRIPTION | APPROVED BUDGET (\$) | ACTUAL EXPENDITURES (\$) | PO COMMITMENTS (\$) | AVAILABLE BALANCE (\$) d = a - b - c | % COMPLETE e = (b+c) / a | Project Manager | STATUS EXPLANATION as of September 30, 2021 |
|------------------|---------------|--|----------------------|--------------------------------|---------------------------|--|--------------------------|----------------------|---|
| | | | a | b | С | d | е | | |
| 2014 | 5161467756 | Greenhill & Cochrane HCS01 | 2,920,000 | 340,848 | 91,086 | 2,488,066 | 14.8% | S. Leitch | STATUS: PO performing tank cleaning. Roster initiation underway for electrical investigation. NEXT STEPS: Investigation complete Q1 2022. |
| 2014 | 5161468422 | Randle Reef Sediment Remediate | 6,025,000 | 6,000,000 | - | 25,000 | 99.6% | M. Bainbridge | STATUS: Phase 1-Complete, Phase 2-Construction, Phase 3-Design Complete NEXT STEPS: waiting on completion of phase 2 |
| 2014 | 5161469076 | BCOS-Beyond Compliance OP Sys | 243,000 | 130,567 | 1,952 | 110,482 | 54.5% | A. Grice / S. Girt | Various projects are being planned in 2021/2022. Due to the pandemic, some of the projects have been delayed because on-site work is required (e.g. OH&S assistance to close OH&S compliance audit findings). Hope to resume in 2022. |
| 2015 | 5161555264 | City-Wide Wastewater MP | 950,000 | 541,086 | 56,666 | 352,248 | 62.9% | B. Posedowski | STATUS: Work in Progress. NEXT STEPS: Completion in Q2 2022. |
| 2015 | 5161555545 | Capital Works Information Mgmt | 280,000 | 16,045 | 218,667 | 45,288 | 83.8% | N. Winters | STATUS: Phase I Work Complete. Work in Progress - Phase 2 PMO Optimization Project. NEXT STEPS: Phase 2 Completion Q4 2022. |
| 2015 | 5161560591 | Barton St. Trunk Sewer Rehab - Strathearne to Weir | 1,036,000 | 886,620 | 149,086 | 294 | 100.0% | M. Oddi | Complete - pending final review/audit/payment. |
| 2015 | 5161567564 | HC005 - Schedule C EA | 990,000 | 305,396 | 104,716 | 579,888 | 41.4% | S. MacPherson-Nemeth | STATUS: Work in progress - EA (Emergency Overflow Schedule C Municipal Class) NEXT STEPS: Completion (abandonment of the EA process), Q4, 2021 |
| 2015 | 5161596855 | Royal to Main-King CSO (WW-22) | 24,880,000 | 2,512,899 | 44,345 | 22,322,755 | 10.3% | S. Jacob / H. Krinas | Working with MTO and MECP to complete the required details for the permits. |
| 2016 | 5161655350 | Riverdale Flood Relief EA | 1,540,000 | 4,247 | - | 1,535,753 | 0.3% | M. Seradj | STATUS: Complete - Neighborhood Flood Investigation Study NEXT STEPS: Flow Monitoring following the current I&I Reduction Solution Implementation, TBD. |
| 2016 | 5161655351 | Lawfield & Berrisfield Area | 355,000 | 239,105 | - | 115,895 | 67.4% | B. Posedowski | STATUS: Project Charter Not Issued (for the design phase). NEXT STEPS: Issue Project Charter Q3 2022. |
| 2016 | 5161660610 | Binbrook Manhole & Sewer Rehab | 420,000 | 86,527 | - | 333,473 | 20.6% | E .Waite / H. Krinas | \$240k to be WIP funded to 2022 program. |
| 2016 | 5161661434 | Upsize Wilson Street Forcemain | 270,000 | 4,875 | - | 265,125 | 1.8% | M. Seradj | STATUS: Project Charter Not Issued (for the Conceptual Design Scope). NEXT STEPS: Issue Project Charter Q1, 2022 |
| 2016 | 5161667421 | New Haulage Receiving Station | 2,490,000 | 236,799 | 21,548 | 2,231,653 | 10.4% | B. Posedowski | STATUS: Work in Progress - EA (Addendum to the original EA for additional sites). NEXT STEPS: Detailed Design Phase TBD. |
| 2016 | 5161667622 | FC001 DC009 HC011 Upgrades | 7,500,000 | 1,513,412 | 492,212 | 5,494,376 | 26.7% | S. Leitch | STATUS: FC001, DC009 Project in Warranty. HC011 project in Design. NEXT STEPS: Warranty end for FC001, DC009 Q1 2022. RFT for Construction (HC011) Q4 2021. |
| 2016 | 5161695747 | Battlefield Trunk Sewer WW-33 | 22,650,000 | 1,559,153 | - | 21,090,847 | 6.9% | S. Jacob / H. Krinas | Project going out for RFP for consultants in 2022. Preliminary design and detailed design to be completed by 2023 for tender for construction in 2024. Estimates will be updated after detailed design. Budget can be cash flowed. |
| 2016 | 5161696452 | AEGD - Dickenson Rd FM & Sewer | 51,500,000 | 2,347,488 | 1,180,608 | 47,971,904 | 6.9% | E .Waite / H. Krinas | Project going out for tender in Nov 2021. Will need cash flow as the total amount is \$90M. Project to complete construction by 2026 |
| 2017 | 5161718420 | Grindstone Creek Utility Bridge | 998,068 | 793,194 | 120,108 | 84,766 | 91.5% | E .Waite / H. Krinas | Coordinated with/pending Grindstone Creek transportation bridge replacement scheduled in 2024. |
| 2017 | 5161755422 | Sewer Use Bylaw Enforcement Infor Upgrade | 80,000 | 32,112 | 19,190 | 28,698 | 64.1% | A. Grice / S. Girt | No further expenditures expected in 2021 as a result of EAM transition. IPS development freeze. Line item transfer unsuccessful due to timing (March 2021). \$23,303.09 put against 2020 operating budget. Plan to maintain line item open until end 2022 in case emergency IPS work is required. |
| 2017 | 5161757420 | SCADA Rain Gauges | 50,000 | - | - | 50,000 | 0.0% | M. Seradj | STATUS: Project Charter Not Issued. NEXT STEPS: Issue Project Charter Q4, 2022. |
| 2017 | 5161766423 | Sewer Use Bylaw 14-090 Parameter Limit Review | 300,000 | 260,131 | 3,803 | 36,066 | 88.0% | A. Grice / S. Girt | PO 0000094364 issued April 29, 2020 - \$ 137,094. Project complete. Initiating PO close out (\$3803). Council discussion on amendments Q1 2022. |

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|------------------|---------------|---|----------------------|--------------------------------|---------------------------|--|--------------------------|---------------------------|---|
| | | | a | b | С | d | е | 1 | |
| 2017 | 5161766713 | Wastewater Maintenance Capital | 3,000,000 | 2,433,995 | 168,000 | 398,005 | 86.7% | S. Lapointe | STATUS: Construction - PMATS (20.11) Dundas Digester Roof - Completion - Q4 2021; Construction - PMATS (21.02) Binbrook Odour Pilot - Project Closeout - Q1 2022. |
| 2017 | 5161766745 | Woodward WWTP-Oper Readiness | 2,475,000 | 1,721,104 | 13,408 | 740,489 | 70.1% | F. Gonzalez | STATUS: Projects 95% complete. NEXT STEPS: Closeout project and Pos. |
| 2017 | 5161767420 | Parkdale Av HC001 WW Statn Upg | 920,000 | 138,047 | - | 781,953 | 15.0% | S. Leitch | STATUS: Awaiting for Pump Curves and Modeling Analysis Results. NEXT STEPS: Request for Proposals for Design Q1 2022. |
| 2017 | 5161767772 | Decommissioning Aberdeen SPS | 60,000 | - | - | 60,000 | 0.0% | B. Posedowski | STATUS: Project Charter Not Issued (design phase). NEXT STEPS: Issue Project Charter (once construction of the McMaster Innovation Park Trunk Sewer is completed), TBD. |
| 2017 | 5161796786 | First Street PS Upgrade DC014 | 5,980,000 | 3,457,335 | 2,348,455 | 174,211 | 97.1% | S. Leitch | STATUS: Construction. NEXT STEPS: Substantial Performance Q4 2021. |
| 2018 | 5161855777 | LRT Corridor - Wastewater | 920,000 | 30,781 | 2,500 | 886,719 | 3.6% | B. Posedowski | STATUS: On hold. NEXT STEPS: Awaiting outcome and next steps of Transit Task Force recommendations |
| 2018 | 5161860575 | Mainline Sewer Condition Assessment Program - 2018 | 1,260,000 | 1,088,953 | - | 171,047 | 86.4% | E .Waite / H. Krinas | \$490k to be WIP funded to 2022 program. |
| 2018 | 5161860830 | Windemere Rd Sewer Extension, Municipal Act | 980,000 | 943,860 | 1,603 | 34,537 | 96.5% | E .Waite / H. Krinas | Complete - close once p.o. has been paid or cleared, |
| 2018 | 5161862850 | Eastern Interceptor Repair at the WWTP Aeration Tank | 2,800,000 | 507,160 | 81,550 | 2,211,290 | 21.0% | E .Waite / H. Krinas | Construction to begin in Q2 2022. |
| 2018 | 5161866511 | Woodward WWTP - Digester #4 | 5,500,000 | 5,067,110 | 449,758 | (16,869) | 100.3% | S. Lapointe | STATUS: Construction Completing Commissioning PMATS (16.09) Digester #4 - Substantial Performance - Q4 2021. |
| 2018 | 5161866713 | Wastewater Maintenance Capital | 3,600,000 | 1,053,021 | 202,077 | 2,344,902 | 34.9% | S. Lapointe | STATUS: Construction Completing Commissioning PMATS (16.09) Digester #4 - Substantial Performance - Q4 2021; Construction - PMATS (18.17) Aeration Galleries - Substantial Performance - Q4 2022; Substantial Performance achieved - C (18.06) Dundas WWTP Upgrades - Warranty - Q3 2022. |
| 2018 | 5161867752 | Wastewater Outstation Inspect | 520,000 | 287,203 | 7,501 | 225,296 | 56.7% | S. Leitch | STATUS: In progress. NEXT STEPS: Close WWTP Digester and Rockcliffe SPS condition assessment. |
| 2018 | 5162166810 | Woodward WWTP - New Maint Bldg | 500,000 | 33,548 | 63,645 | 402,807 | 19.4% | S. McCauley / S. Lapointe | STATUS: Design - PMATS (19.09) Maintenance Building - Construction - Q1 2022. |
| 2019 | 5161911101 | Road Restoration Program - 2019 | 1,800,000 | 1,440,000 | - | 360,000 | 80.0% | D. Lamont / R. Merritt | \$360k to be WIP funded to 2022 program. |
| 2019 | 5161955010 | WW Systems Planning Program | 600,000 | 336,639 | 194,077 | 69,284 | 88.5% | M. Seradj | STATUS: Work in Progress or Completed - Multiple WW system planning related studies. NEXT STEPS: Initiate relevant WW system planning studies as required - Ongoing. |
| 2019 | 5161955640 | Flow Monitoring Program | 350,000 | 117,160 | 112,017 | 120,823 | 65.5% | B. Sarker | STATUS: Work in Progress - Study (2-year Sanitary Service Flow Monitoring in Binbrook and Citywide Rain Gauges Monitoring) NEXT STEPS: Completion Q1 2022. |
| 2019 | 5161955955 | Inflow & Infiltration Studies | 500,000 | 180,251 | - | 319,749 | 36.1% | B. Sarker | STATUS: Work in Progress or Completed - Multiple Inflow and Infiltration Studies. NEXT STEPS: New Inflow and Infiltration Studies as required Ongoing. |
| 2019 | 5161957545 | Wastewater Computer Model | 380,000 | 37,509 | 244,412 | 98,080 | 74.2% | M. Seradj | STATUS: Work in Progress or Completed - Multiple WW systems computer modelling studies. NEXT STEPS: Exiting Model Maintenance and Initiate new WW systems computer modelling assignments as required Ongoing. |
| 2019 | 5161960302 | Emergency Repairs - Cross Connections - 2019 | 690,000 | 220,000 | 428,278 | 41,723 | 94.0% | N. Winters / D. Alberton | \$470k to be used to WIP fund 2022 program. Request to move purchase order to 2021 project send Oct 12/21. |
| 2019 | 5161960574 | Pre-Construction Mainline Condition Assessment | 580,000 | 400,000 | - | 180,000 | 69.0% | E .Waite / H. Krinas | \$180k to be WIP funded to 2022 program. |

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|------------------|---------------|--|----------------------|--------------------------------|---------------------------|--|--------------------------|------------------------|---|
| | | | а | b | С | d | е | | |
| 2019 | 5161960577 | Mainline Sewer Condition Assessment for Compliance & Regs - 2019 | 167,000 | 47,990 | - | 119,010 | 28.7% | E .Waite / H. Krinas | \$119k to be WIP funded to 2022 program. |
| 2019 | 5161960820 | Open Cut Repairs for CIPP Program - 2019 | 520,000 | 433,301 | - | 86,699 | 83.3% | E .Waite / H. Krinas | \$120k to be WIP funded to 2022 program. |
| 2019 | 5161960942 | Ancaster Sewage Pipeline Rehab | 7,060,000 | 6,371,491 | 615,674 | 72,835 | 99.0% | E .Waite / H. Krinas | Complete - close once p.o. has been paid or cleared. |
| 2019 | 5161966102 | Woodward WWTP - Expansion | 5,000,000 | 12,962 | - | 4,987,038 | 0.3% | J. Helka | STATUS: Moving forward with Request for Proposal issuance and award of Engineering Consultant in 2022. Design currently planned to start in 2023 with construction completion by 2030. |
| 2019 | 5161966151 | SCADA servers and network | 1,650,000 | 673,525 | 168,654 | 807,820 | 51.0% | S. McCauley | Project on going, servers are being commissioned. Awaiting tender document. |
| 2019 | 5161966511 | Woodward WWTP - Digester #5 | 8,750,000 | 567,411 | 683,385 | 7,499,204 | 14.3% | J. Helka | STATUS: The capital project has been transferred from PMATs to WUP to deliver. Engineering assignment kicked-off in Sept 2021, with construction estimated to start by end of 2022 or early 2023. NEXT STEPS: Complete design phase of project. |
| 2019 | 5161966612 | Woodward WWTP - SouthSecondary | 4,500,000 | - | 4,420,000 | 80,000 | 98.2% | J. Helka | STATUS: Work in Progress - Construction (Tertiary Treatment). NEXT STEPS: Substantial Performance Q3 2022. |
| 2019 | 5161966713 | Wastewater Maintenance Capital | 4,000,000 | 1,114,474 | 1,314,890 | 1,570,636 | 60.7% | S. Lapointe | STATUS: Design - C (16.13) Real Time Control (RTC) Program - Tender - Q1 2022; Construction Completing Commissioning PMATS (16.09) Digester #4 - Substantial Performance - Q4 2021; Construction - PMATS (16.15) Headworks Biofilter - Substantial Performance - Q4 2021; Design - PMATS (16.63) Trailer-mounted generators to meet TSSA and TBG requirements - Production - Q4 2021; Construction - C (93) First Street SCADA - Substantial Performance - Q4 2021; Substantial Performance achieved - C (18.06) rehabilitate and repair various facilities at the Dundas wastewater treatment plant - Warranty - Q3 2022; Study Complete - WWWSP (20.22) Chedoke Creek Water Quality Improvement Study; Construction - PMATS (16.45) Arc Flash - Substantial Performance - Q3 2022; Construction - PMATS (20.03) Scenic Reservoir - Substantial Performance - Q2 2022. |
| 2019 | 5161967123 | AEGD Growth Initiative | 15,000,000 | 7,768,568 | 1,939,657 | 5,291,776 | 64.7% | S. Leitch | STATUS: HC019 English Church SPS, HC027 Homestead SPS in Warranty. HC018 Twenty SPS in construction. NEXT STEPS: Warranty end Q1 2022 for HC019 & HC027. Substantial performance Q4 2021 for HC018. |
| 2019 | 5161967752 | WW Outstation Inspections | 520,000 | 203,440 | 243,078 | 73,482 | 85.9% | S. Leitch | STATUS: In progress NEXT STEPS: Complete Beach Blvd HC031, Dundas WWTP Digester, AM program and Woodward WWTP Audit projects. |
| 2019 | 5161968920 | Fennell-Greenhill Drop Shaft | 1,030,000 | 146,848 | 30,614 | 852,539 | 17.2% | E .Waite / H. Krinas | On hold pending DMAF application. |
| 2019 | 5161971015 | Sewer Lateral Replacement for Co-ordinated Projects - 2019 | 370,000 | 295,000 | - | 75,000 | 79.7% | E .Waite / H. Krinas | \$100k to be WIP funded to 2022 program. |
| 2019 | 5161971905 | Cheever - Barton to Birge and Birge - Cheever to Wentworth | 90,000 | 20,884 | 65,208 | 3,908 | 95.7% | M. Oddi | Complete - pending final review/audit/payment. |
| 2019 | 5161971945 | Sheaffe / Park / Mulberry (Central Nbhd (North)) | 2,420,000 | 1,728,297 | 117,412 | 574,291 | 76.3% | M. Oddi | \$200k to be WIP funded to Ward 2 project in the 2022 program (CCBF - Corktown Neighbourhood). Ongoing - C15-20-21 - construction 2021/22. |
| 2020 | 5162001099 | Eng Services Staffing | 4,700,000 | 4,122,000 | - | 578,000 | 87.7% | E. Waite / P. McNab | \$578k to be WIP fund to 2022 ES Staffing Costs - Wastewater project. |
| 2020 | 5162011101 | Annual Road Restoration | 1,800,000 | 1,645,000 | - | 155,000 | 91.4% | D. Lamont / R. Merritt | \$155k to be used to WIP fund 2022 program. |

| YEAR APPROVED | PROJECT ID | DESCRIPTION | APPROVED BUDGET (\$) | ACTUAL EXPENDITURES (\$) | PO COMMITMENTS (\$) | AVAILABLE BALANCE (\$) d = a - b - c | % COMPLETE e = (b+c) / a | Project Manager | STATUS EXPLANATION as of September 30, 2021 |
|------------------|---------------|--------------------------------|----------------------|--------------------------------|---------------------------|--|--------------------------|--------------------------|---|
| | | | a | b | С | d | е | | |
| 2020 | 5162025045 | Hopkins Court - Municipal Act | 215,131 | 173,609 | 1,816 | 39,706 | 81.5% | M. Oddi | Ongoing - C15-17-21 - construction 2021. Corporate Services to add budget per report to PW Committee June 17/20 |
| 2020 | 5162055010 | WW Systems Planning Program | 530,000 | 189,678 | 341,760 | (1,438) | 100.3% | B. Posedowski | STATUS: Work in Progress or Completed - Multiple WW system planning related studies. NEXT STEPS: Initiate relevant WW system planning studies as required - Ongoing. |
| 2020 | 5162055022 | Engineering Consultants | 300,000 | 129,983 | 166,717 | 3,300 | 98.9% | E .Waite / H. Krinas | Various subsurface infrastructure condition assessment and trenchless rehabilitation engineering consulting services pending project finalization/closure. Anticipated completion once 2020/21 roster assignments completed/closed. |
| 2020 | 5162055050 | Municipal Class EA Studies | 400,000 | - | - | 400,000 | 0.0% | B. Posedowski | STATUS: Project Charter Not Issued (EA studies). NEXT STEPS: Issue Project Charter once scopes are verified, TBD. |
| 2020 | 5162055800 | Sewer Outfall Monitor Study | 650,000 | 153,074 | - | 496,926 | 23.5% | B. Posedowski | STATUS: Project Charter Not Issued (design phase). NEXT STEPS: Issue Project Charter for the design phase, TBD. |
| 2020 | 5162055801 | Woodward WWTP Facility Plan | 350,000 | - | - | 350,000 | 0.0% | B. Posedowski | STATUS: Work in Progress. NEXT STEPS: Completion Q3, 2022. |
| 2020 | 5162055878 | Forcemain Condition Assessment | 382,000 | 26,000 | - | 356,000 | 6.8% | E .Waite / H. Krinas | \$356k to be WIP funded to 2022 program. |
| 2020 | 5162055880 | I&I Flow Monitoring Program | 500,000 | 120,174 | 60,260 | 319,566 | 36.1% | B. Posedowski | STATUS: Work in Progress - Multiple WW systems flow monitoring studies. NEXT STEPS: Initiate new flow monitoring and / or Inflow & Infiltration studies / programs as required - Ongoing. |
| 2020 | 5162057545 | WW Comp Model Update & Maint | 660,000 | 36,821 | 86,927 | 536,252 | 18.7% | B. Posedowski | STATUS: Work in Progress or Completed - Multiple WW systems computer modelling studies. NEXT STEPS: Exiting Model Maintenance and Initiate new WW systems computer modelling assignments as required Ongoing. |
| 2020 | 5162060044 | Battlefield Crk Trunk Cleaning | 250,000 | 1,024 | - | 248,976 | 0.4% | E .Waite / H. Krinas | To be completed Q2 2022. |
| 2020 | 5162060302 | Annual Emerg Repairs-X Connect | 700,000 | - | - | 700,000 | 0.0% | N. Winters / D. Alberton | \$700k to be used to WIP fund 2022 program. |
| 2020 | 5162060390 | Wastewater System Lining | 4,050,000 | 3,490,421 | 559,034 | 546 | 100.0% | E .Waite / H. Krinas | 2020 contract in construction pending final review/audit/payment. Anticipate completion by year end 2022. |
| 2020 | 5162060522 | Annual Sewer Lateral Manag-WWC | 4,250,000 | 1,057,918 | 1,658,924 | 1,533,158 | 63.9% | N. Winters / D. Alberton | Ongoing - 2021 work. |
| 2020 | 5162060533 | Trenchless Manhole Rehab | 70,000 | - | - | 70,000 | 0.0% | E .Waite / H. Krinas | \$70k to be WIP funded to 2022 program. |
| 2020 | 5162060574 | Pre-Con Mainline Assessment | 500,000 | 160,217 | 60,881 | 278,901 | 44.2% | E .Waite / H. Krinas | \$270k to be WIP funded to 2022 program. Balance of project is ongoing - to be closed once p.o. is closed. |
| 2020 | 5162060575 | Mainline Condition Assessment | 1,640,000 | 177,242 | 1,040,045 | 422,712 | 74.2% | E .Waite / H. Krinas | \$400k to be WIP funded to 2022 program. Balance of project is ongoing - to be closed once p.o. is closed. |
| 2020 | 5162060576 | Sewer Lateral Condition Assess | 540,000 | - | - | 540,000 | 0.0% | E .Waite / H. Krinas | \$540k to be WIP funded to 2022 program. |
| 2020 | 5162060577 | Mainline Sewer Assess for C&R | 100,000 | 234 | 100,000 | (234) | 100.2% | E .Waite / H. Krinas | Complete - close once p.o. has been paid or cleared. |
| 2020 | 5162060820 | Open Cut Repairs for CIPP | 500,000 | 2,047 | 425,550 | 72,403 | 85.5% | E .Waite / H. Krinas | 2020 contract awarded and in construction. Anticipate completion by year end 2022. |
| 2020 | 5162060999 | Closed Projects - Wastewater | - | - | - | - | N/A | E. Waite / P. McNab | This project is primarily used to hold the contingency lines of purchase orders for several completed works until the maintenance period has expired. This allows for the closure of all the original project ID. % spent is dependent on maintenance required. |
| 2020 | 5162061006 | Inverness Trunk Rehab | 970,000 | 819 | - | 969,181 | 0.1% | E .Waite / H. Krinas | Construction to begin in Q2 2022. |
| 2020 | 5162061051 | Satellite City Trunk Rehab | 8,750,000 | 35,916 | 8,600,000 | 114,084 | 98.7% | E .Waite / H. Krinas | Q1-Q2 2022 Completion. |
| 2020 | 5162061444 | Annual Private Drain Repairs | 3,600,000 | 3,073,568 | - | 526,432 | 85.4% | E .Waite / H. Krinas | \$520k to be WIP funded to 2022 program. |

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|------------------|---------------|--------------------------------|----------------------|--------------------------------|---------------------------|--|--------------------------|---------------------------|--|
| | | | a | b | С | d | e | | |
| 2020 | 5162062543 | CSO Characterization Program | 450,000 | 211,554 | 19,003 | 219,444 | 51.2% | B. Posedowski | STATUS: Project Charter Not Issued (2025 CSO Characterization). NEXT STEPS: Issue Project Charter Q4, 2024 |
| 2020 | 5162066813 | Dundas WWTP Health & Safety | 4,900,000 | 886,170 | 157,901 | 3,855,929 | 21.3% | S. Leitch | STATUS: Dundas WWTP Rehabilitation of the Tertiary Treatment System in Warranty. Health & Safety project RFP development. NEXT STEPS: Tertiary project - warranty end Q3 2022. Health & Safety project RFP Design issuance Q4 2021. |
| 2020 | 5162067065 | Eastport SPS (HC017) Upgrades | 2,870,000 | - | - | 2,870,000 | 0.0% | S. Leitch | NEXT STEPS: CD Awaiting completion of a System Planning flooding assessment. |
| 2020 | 5162067420 | Main & King CSO Rehab | 1,350,000 | - | 224,327 | 1,125,673 | 16.6% | S. McCauley | STATUS: Design - PMATS (20.05) Main & King CSO Rehab - Construction - Q1 2022 |
| 2020 | 5162067425 | Hillside SPS (DC006) Upgrades | 1,380,000 | - | - | 1,380,000 | 0.0% | S. Leitch | STATUS: Work in Progress - RFP development. NEXT STEPS: RFP for design Q4 2021. |
| 2020 | 5162067752 | WW Outstation Inspections | 520,000 | 116,924 | 49,700 | 353,376 | 32.0% | B. Posedowski | STATUS: Work in progress - Implementation Plan, 3 condition assessment assignments in progress. NEXT STEPS: Implementation Plan continue through 2025; 3 assessment projects complete Q4 2021 through Q3 2022. 4 planned condition assessment assignments start in Q1/Q2 2022. |
| 2020 | 5162068851 | Pier 25 Dredging - Windermere | 450,000 | 73,986 | - | 376,014 | 16.4% | S. Leitch | STATUS: completed HOPA MOU agreement. NEXT STEPS: HOPA to advise City upon commencement of Pier 25 Dredging design (anticipate Q4 2021) and construction (Q4 2022). |
| 2020 | 5162071006 | Hillcrest - Chedoke san swr | 60,000 | 27,005 | 28,746 | 4,249 | 92.9% | M. Oddi | Complete - pending final review/audit/payment. |
| 2020 | 5162071015 | Sewer Lateral Replace-Roads | 246,000 | 1,105 | - | 244,895 | 0.4% | E .Waite / H. Krinas | Ongoing - work in progress - p.o. for Strachan and for Barton contracts to be processed. |
| 2020 | 5162071074 | Annual Unsched Works - 2020 | 226,000 | 20,743 | 44,109 | 161,148 | 28.7% | E. Waite / P. McNab | % spent dependent on # of unscheduled works. Future budgets on hold pending depletion of these funds. |
| 2020 | 5162071315 | LRT Main - Queenston | 1,160,000 | - | - | 1,160,000 | 0.0% | E .Waite / H. Krinas | Pending construction timing of LRT determined by MetroLinx. |
| 2020 | 5162080089 | Rymal-Fletcher to U Centennial | 5,330,000 | 3,894,447 | 36,733 | 1,398,820 | 73.8% | M. Oddi | Ongoing - C15-50-19 - construction 2021. |
| 2020 | 5162095800 | Flooding & Drainage MP | 880,000 | - | 125,000 | 755,000 | 14.2% | B. Posedowski | STATUS: Work in progress - Study being completed under new PO. NEXT STEPS: Completion Q4 2021. |
| 2021 | 5162101099 | Eng Services Staffing | 4,700,000 | 3,205,806 | - | 1,494,194 | 68.2% | E. Waite / P. McNab | To fund Engineering Services staffing costs through capital for work on road related capital projects, both in-year and future. |
| 2021 | 5162101999 | Lakeside Litigation | 90,000 | - | - | 90,000 | 0.0% | M. Oddi | Final payment being processed. |
| 2021 | 5162111101 | Annual Road Restoration | 1,800,000 | 1,020,166 | 721,102 | 58,731 | 96.7% | D. Lamont / R. Merritt | 2021 Contract awarded and in construction. 2022 budget/contract will be included in this project ID. Anticipate completion of 2021/22 contracts by year end 2023. |
| 2021 | 5162149555 | QA-QC Service Contract 2021 | 210,000 | 13,658 | 37,571 | 158,771 | 24.4% | E .Waite / H. Krinas | Contract extension for quality assurance and control testing to be assigned 2021/22. Anticipated completion year end 2023. |
| 2021 | 5162155022 | Engineering Consultants | 300,000 | 133,796 | 162,817 | 3,387 | 98.9% | E .Waite / H. Krinas | Various subsurface infrastructure condition assessments and trenchless rehabilitation engineering consulting services pending project finalization/closure. Anticipated completion once 2021/22 roster assignments completed/closed. |
| 2021 | 5162155556 | Mapping Update Program | 56,000 | 262 | 29,000 | 26,738 | 52.3% | D. Lamont / C. Lauricella | Acquire updated air photos, update the City's Digital Terrain Model (DEM) and mapping of road edges, sidewalks, building footprints etc. as required/regulated. 2021 and 2022 contract obligations to be included in this project ID. Anticipate completion by year end 2022. |
| 2021 | 5162155878 | Forcemain Condition Assessment | 270,000 | 25,650 | 200,939 | 43,411 | 83.9% | E .Waite / H. Krinas | 2021 Contract awarded and underway. 2022 budget/contract will be included in this project ID. Anticipate completion of 2021/22 contracts by year end 2023. |

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|------------------|---------------|--------------------------------|----------------------|--------------------------------|---------------------------|--|--------------------------|---------------------------|---|
| | | 1 | a | <u>b</u> | С | d | e | | |
| 2021 | 5162155880 | Inflow & Infiltration Studies | 450,000 | 123,990 | 341,009 | (14,999) | 103.3% | B. Posedowski | STATUS: Work in Progress or Completed - Multiple Inflow and Infiltration Studies. NEXT STEPS: New Inflow and Infiltration Studies as required Ongoing. |
| 2021 | 5162157545 | Wastewater Computer Model | 150,000 | - | 26,432 | 123,568 | 17.6% | B. Posedowski | STATUS: Work in Progress or Completed - Multiple WW systems computer modelling studies. NEXT STEPS: Exiting Model Maintenance and Initiate new WW systems computer modelling assignments as required Ongoing. |
| 2021 | 5162160302 | Annual Emerg Repairs-X Connect | 500,000 | 24,369 | 333,880 | 141,751 | 71.6% | N. Winters / D. Alberton | Ongoing - 2021 work. Consolidation of funding from WIP sources in addition to the 2022 allocation will correct the current deficit. |
| 2021 | 5162160390 | Wastewater System Lining | 4,050,000 | 2,501,042 | 1,522,220 | 26,738 | 99.3% | E .Waite / H. Krinas | 2021 Contract awarded and in construction. 2022 budget/contract will be included in this project ID. Anticipate completion of 2021/22 contracts by year end 2023. |
| 2021 | 5162160391 | Upper James Force Main Lining | 3,500,000 | 645,236 | 2,767,021 | 87,743 | 97.5% | E .Waite / H. Krinas | Complete Q3 - 2021. |
| 2021 | 5162160522 | Annual Sewer Lateral Manag-WWC | 4,250,000 | 25,213 | - | 4,224,787 | 0.6% | N. Winters / D. Alberton | Ongoing - 2021 work. |
| 2021 | 5162160533 | Trenchless Manhole Rehab | 70,000 | 287 | - | 69,713 | 0.4% | E .Waite / H. Krinas | Anticipated commencement 2022 due to reduced staff capacity. |
| 2021 | 5162160574 | Pre-Con Mainline Assessment | 500,000 | 121,102 | 370,993 | 7,905 | 98.4% | E .Waite / H. Krinas | 2021 Contract awarded and underway. 2022 budget/contract will be included in this project ID. Anticipate completion of 2021/22 contracts by year end 2023. |
| 2021 | 5162160575 | Mainline Condition Assessment | 1,140,000 | 526 | 292,932 | 846,542 | 25.7% | E .Waite / H. Krinas | 2021 Contract awarded and underway. 2022 budget/contract will be included in this project ID. Anticipate completion of 2021/22 contracts by year end 2023. |
| 2021 | 5162160576 | Sewer Lateral Condition Assess | 540,000 | 31,904 | 492,323 | 15,773 | 97.1% | E .Waite / H. Krinas | 2021 Contract awarded and underway. 2022 budget/contract will be included in this project ID. Anticipate completion of 2021/22 contracts by year end 2023. |
| 2021 | 5162160577 | Mainline Sewer Assess for C&R | 100,000 | - | 75,192 | 24,808 | 75.2% | E .Waite / H. Krinas | 2021 Contract awarded and underway. 2022 budget/contract will be included in this project ID. Anticipate completion of 2021/22 contracts by year end 2023. |
| 2021 | 5162160711 | Annual Capital Wtr Consumption | 250,000 | (212) | - | 250,212 | -0.1% | E. Waite / P. McNab | Ongoing - work in progress. Water consumption used for sewer relocation works on City contracts, during constructions i.e. flushing sewer lines, etc. Historically, charges are transferred at year end. |
| 2021 | 5162160820 | Open Cut Repairs for CIPP | 560,000 | - | 551,616 | 8,384 | 98.5% | E .Waite / H. Krinas | 2021 Contract awarded and in construction. 2022 budget/contract will be included in this project ID. Anticipate completion of 2021/22 contracts by year end 2023. |
| 2021 | 5162161142 | ESI at Battlefield Creek Trunk | 260,000 | - | - | 260,000 | 0.0% | E .Waite / H. Krinas | Design/construction 2022/23. Anticipate completion following two year warranty period. |
| 2021 | 5162161444 | Annual Private Drain Repairs | 3,600,000 | 626,134 | 2,422,493 | 551,373 | 84.7% | E .Waite / H. Krinas | 2021 Contract awarded and in construction. 2022 budget/contract will be included in this project ID. Anticipate completion of 2021/22 contracts by year end 2023. |
| 2021 | 5162161740 | Unsched Manhole & Sewermain | 610,000 | 472,944 | 2,867,150 | (2,730,094) | 547.6% | N. Winters / D. Alberton | Ongoing - 2021 work. |
| 2021 | 5162162073 | Field Data Systems Program | 110,000 | 6,680 | 15,469 | 87,852 | 20.1% | D. Lamont / C. Lauricella | To maintain, upgrade and acquire data and information for various asset management systems involved with the overall management of the wastewater collection network. (IPS; IRISS; ESRI, ProjectWise Connect, Scene Software – LiDAR and Bentley Suite Software). Additional p.o.'s are currently pending approval/set up, 2022 license renewal obligations to be included in this project ID. Anticipate completion year end 2022. |
| 2021 | 5162166713 | Wastewater Capital Maintenance | 1,500,000 | - | - | 1,500,000 | 0.0% | S. McCauley | Project has not yet started. |
| 2021 | 5162167275 | DC014 First Street Waterdown | 1,540,000 | - | - | 1,540,000 | 0.0% | S. Leitch | STATUS: RFP development. NEXT STEPS: RFP for design Q1 2022. |
| 2021 | 5162167420 | DC007 McMaster Sewage Pumping | 770,000 | - | 148,787 | 621,213 | 19.3% | S. Leitch | STATUS: Conceptual Design. NEXT STEPS: Conceptual Design complete Q1 2022. |
| 2021 | 5162167501 | Odour Control Program & Media | 500,000 | - | - | 500,000 | 0.0% | S. McCauley | STATUS: Chartering - PMATS (20.12) Odour Media Control Program - Design - Q2 2022 |

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|------------------|----------------------|--------------------------------|----------------------|--------------------------------|---------------------------|--|--------------------------|----------------------|---|
| | | | a | b | С | d | е | | |
| 2021 | 5162167752 | Wastewater Outstation Inspect | 200,000 | - | - | 200,000 | 0.0% | S. Leitch | STATUS: Work in progress - Implementation Plan, 3 condition assessment assignments in progress. NEXT STEPS: Implementation Plan continue through 2025; 3 assessment projects complete Q4 2021 through Q3 2022. 4 planned condition assessment assignments start in Q1/Q2 2022 |
| 2021 | 5162168777 | Chedoke Creek Water Qlty Imprv | 1,050,000 | 179,660 | 25,000 | 845,340 | 19.5% | C. Vanderperk | STATUS: Work in Progress - Tender for Construction NEXT STEPS: Completion Q4 2023. |
| 2021 | 5162169075 | Environmental Lab Improvements | 410,000 | 73,790 | 17,535 | 318,675 | 22.3% | N. Winters / S. Girt | This project is tied to the HVAC upgrade. Conceptual Design complete. Hiring consultant for detailed design. Schedule and expected completion date will be determined during detailed design. |
| 2021 | 5162169076 | City Environmental Lab - HVAC | 120,000 | - | - | 120,000 | 0.0% | A. Grice / S. Girt | Conceptual Design complete. Hiring consultant for detailed design. Schedule and expected completion date will be determined during detailed design. |
| 2021 | 5162171015 | Sewer Lateral Replace-Roads | 354,000 | 124,731 | 182,749 | 46,520 | 86.9% | E .Waite / H. Krinas | 2021 Contract awarded and in construction. 2022 budget/contract will be included in this project ID. Anticipate completion of 2021/22 contracts by year end 2023. |
| 2021 | 5162171025 | Dewitt - Highway 8 to Barton | 660,000 | - | - | 660,000 | 0.0% | E .Waite / H. Krinas | Construction to begin in Q2 2022 |
| 2021 | 5162171311 | HWY 8 - Bond to Woodleys Lane | 1,650,000 | - | - | 1,650,000 | 0.0% | M. Oddi | Funds not required. \$1,650k to be WIP funded to Ward 13 project for Glenmorris / Underhill / Sleepy Hollow / Wilmar (York Heights / Hunter NBHD) |
| 2021 | 5162180187 | Garner W - Raymond to Hwy 6 | 4,000,000 | - | - | 4,000,000 | 0.0% | T. Sergi / G. Norman | Ongoing - work in progress. |
| 2021 | 5162180281 | Rymal - Massina to 140m E | 30,000 | - | - | 30,000 | 0.0% | T. Sergi / G. Norman | Ongoing - work in progress. |
| 2021 | 5162180584 | Nebo - Rymal to Twenty Rd E | 750,000 | - | - | 750,000 | 0.0% | S. Jacob / G. Norman | Postponed to 2023 due to storm scope not being ready. |
| Sub-Total Was | tewater Regular Prog | gram | 851,770,199 | 555,788,188 | 107,537,677 | 188,444,333 | 77.9% | | |

*Note: Due to significant funds and multi-year cash flows, funded budget = expenditures and commitments

| 68.5% |
|-------|
|-------|