



City of Hamilton
GENERAL ISSUES COMMITTEE
AGENDA

Meeting #: 22-002(j)
Date: February 25, 2022
Time: 9:30 a.m.
Location: Due to the COVID-19 and the Closure of City Hall (CC)

All electronic meetings can be viewed at:

City's Website:
<https://www.hamilton.ca/council-committee/council-committee-meetings/meetings-and-agendas>

City's YouTube Channel:
<https://www.youtube.com/user/InsideCityofHamilton> or Cable 14

Stephanie Paparella, Legislative Coordinator (905) 546-2424 ext. 3993

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5. CONSENT ITEMS

- 5.1. *2021 Assessment Growth (FCS22014) (City Wide)

NOTE: This matter has been moved to Item 6.2, as there is now a staff presentation to accompany the report.

- 5.2. Savings Generated from Funded Projects (FCS22012) (City Wide) 27

6. STAFF PRESENTATIONS

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PLEASE NOTE ORDER CHANGE

- 7.1. Public Bike Share Program Phased Procurement Process – Sustainable Operations Model and Funding Update (PED20109(e)) (City Wide) 35
- 7.2. Public Bike Share Program Phased Procurement Process – Sustainable Operations Model and Funding (PED20109(d)) (City Wide)

8. MOTIONS

9. NOTICES OF MOTION

10. GENERAL INFORMATION / OTHER BUSINESS

11. PRIVATE & CONFIDENTIAL

- 11.1. Closed Session Minutes - February 10, 2022

Pursuant to Section 9.1, Sub-section (c) of the City's Procedural By-law 21-021 and Section 239(2), Sub-section (c) of the *Ontario Municipal Act*, 2001, as amended, as the subject matter pertains to a proposed or pending acquisition or disposition of land by the municipality or local board.

11.2. Appendix “A” to Report PED20109(d), respecting the Public Bike Share Program Phased Procurement Process – Sustainable Operations Model and Funding

Pursuant to Section 9.1, Sub-section (c) of the City's Procedural By-law 21-021 and Section 239(2), Sub-section (c) of the *Ontario Municipal Act*, 2001, as amended, as the subject matter pertains to a proposed or pending acquisition or disposition of land by the municipality or local board.

(Deferred from the February 10, 2022 General Issues Committee budget meeting.)

NOTE: Please refer to Item 7.2 for the public portion of this report.

12. ADJOURNMENT



**GENERAL ISSUES COMMITTEE
(OPERATING BUDGET)
MINUTES 22-002(g)**

9:30 a.m.

Friday, February 10, 2022

Due to COVID-19 and the closure of City Hall, this meeting was held virtually.

Present: Mayor F. Eisenberger, Deputy Mayor A. VanderBeek (Chair)
Councillors M. Wilson, J. Farr, S. Merulla, R. Powers,
E. Pauls, J. P. Danko, B. Clark, M. Pearson, B. Johnson, L. Ferguson,
J. Partridge

Absent: Councillors T. Whitehead, N. Nann, T. Jackson - Personal

THE FOLLOWING ITEMS WERE REFERRED TO COUNCIL FOR CONSIDERATION:

1. 2022 Minimum Wage Increases (HUR22001) (City Wide) (Item 5.1)

(Powers/Danko)

That Report HUR22001, respecting the 2022 Minimum Wage Increases, be received.

Result: Motion, CARRIED by a vote of 12 to 0, as follows:

Absent	-	Mayor Fred Eisenberger
Yes	-	Ward 1 Councillor Maureen Wilson
Yes	-	Ward 2 Councillor Jason Farr
Absent	-	Ward 3 Councillor Nringer Nann
Yes	-	Ward 4 Councillor Sam Merulla
Yes	-	Ward 5 Councillor Russ Powers
Absent	-	Ward 6 Councillor Tom Jackson
Yes	-	Ward 7 Councillor Esther Pauls
Yes	-	Ward 8 Councillor J. P. Danko
Yes	-	Ward 9 Councillor Brad Clark
Yes	-	Ward 10 Councillor Maria Pearson
Yes	-	Ward 11 Councillor Brenda Johnson
Yes	-	Ward 12 Councillor Lloyd Ferguson
Yes	-	Ward 13 Councillor Arlene VanderBeek, Deputy Mayor
Absent	-	Ward 14 Councillor Terry Whitehead
Yes	-	Ward 15 Councillor Judi Partridge

2. 2022 Council Referred Business Case – Accessible Taxicabs (PED18082(b)) (City Wide) (Item 7.2)

(Pearson/Powers)

- (a) That the 2022 Council referred business case involving Financial Incentives for Taxi Operators to Provide Accessible Taxicab Trips, be referred to the 2023 Budget process for consideration; and,
- (b) That the Accessible Taxicab Trips pilot program be extended for one year to end on April 1, 2023, with operations ending December 31, 2022, at an estimated cost of \$60,000, to be funded from the Working Funds – General Reserve (Account# 112400).

Result: Motion, CARRIED by a vote of 11 to 0, as follows:

Yes	-	Mayor Fred Eisenberger
Yes	-	Ward 1 Councillor Maureen Wilson
Yes	-	Ward 2 Councillor Jason Farr
Absent	-	Ward 3 Councillor Nrinder Nann
Absent	-	Ward 4 Councillor Sam Merulla
Yes	-	Ward 5 Councillor Russ Powers
Absent	-	Ward 6 Councillor Tom Jackson
Yes	-	Ward 7 Councillor Esther Pauls
Yes	-	Ward 8 Councillor J. P. Danko
Yes	-	Ward 9 Councillor Brad Clark
Yes	-	Ward 10 Councillor Maria Pearson
Yes	-	Ward 11 Councillor Brenda Johnson
Conflict	-	Ward 12 Councillor Lloyd Ferguson
Yes	-	Ward 13 Councillor Arlene VanderBeek, Deputy Mayor
Absent	-	Ward 14 Councillor Terry Whitehead
Yes	-	Ward 15 Councillor Judi Partridge

3. 2022 Council Referred Business Case – Waterfalls Enforcement (PED18011(c)) (City Wide) (Item 7.3)

(Ferguson/Powers)

- (a) That the 2022 Council referred Business Case involving increased Municipal Law and Parking Enforcement in Waterfall areas, be referred to the 2023 Budget process for consideration; and,
- (b) That the increased Municipal Law and Parking Enforcement in Waterfall areas pilot program be extended for one year to end on April 1, 2023, with operations ending November 15, 2022, at an estimated at \$361,190, to be funded from the Tax Stabilization Reserve (Account # 110046).

Result: Motion, CARRIED by a vote of 10 to 0, as follows:

Yes	-	Mayor Fred Eisenberger
Yes	-	Ward 1 Councillor Maureen Wilson
Yes	-	Ward 2 Councillor Jason Farr
Absent	-	Ward 3 Councillor Nrinder Nann
Absent	-	Ward 4 Councillor Sam Merulla
Yes	-	Ward 5 Councillor Russ Powers
Absent	-	Ward 6 Councillor Tom Jackson
Absent	-	Ward 7 Councillor Esther Pauls
Absent	-	Ward 8 Councillor J. P. Danko
Yes	-	Ward 9 Councillor Brad Clark
Yes	-	Ward 10 Councillor Maria Pearson
Yes	-	Ward 11 Councillor Brenda Johnson
Yes	-	Ward 12 Councillor Lloyd Ferguson
Yes	-	Ward 13 Councillor Arlene VanderBeek, Deputy Mayor
Absent	-	Ward 14 Councillor Terry Whitehead
Yes	-	Ward 15 Councillor Judi Partridge

**4. City of Hamilton Veterans Committee 2022 Budget Submission (PED21215)
 (City Wide) (Item 7.4)**

(Johnson/Pearson)

That the Hamilton Veterans Committee 2022 base Budget submission, attached as Appendix "A" to Report PED21215, in the amount of \$43,000, be approved.

Result: Motion, CARRIED by a vote of 10 to 0, as follows:

Yes	-	Mayor Fred Eisenberger
Yes	-	Ward 1 Councillor Maureen Wilson
Yes	-	Ward 2 Councillor Jason Farr
Absent	-	Ward 3 Councillor Nrinder Nann
Absent	-	Ward 4 Councillor Sam Merulla
Yes	-	Ward 5 Councillor Russ Powers
Absent	-	Ward 6 Councillor Tom Jackson
Absent	-	Ward 7 Councillor Esther Pauls
Absent	-	Ward 8 Councillor J. P. Danko
Yes	-	Ward 9 Councillor Brad Clark
Yes	-	Ward 10 Councillor Maria Pearson
Yes	-	Ward 11 Councillor Brenda Johnson
Yes	-	Ward 12 Councillor Lloyd Ferguson
Yes	-	Ward 13 Councillor Arlene VanderBeek, Deputy Mayor
Absent	-	Ward 14 Councillor Terry Whitehead
Yes	-	Ward 15 Councillor Judi Partridge

5. 2022 Budget Submission - Seniors Advisory Committee (HSC21050) (City Wide) (Item 7.5)

(Johnson/Pearson)

That the Seniors Advisory Committee 2022 base budget submission, attached as Appendix "A" to Report HSC21050, in the amount of \$2,500, be approved.

Result: Motion, CARRIED by a vote of 10 to 0, as follows:

Yes	-	Mayor Fred Eisenberger
Yes	-	Ward 1 Councillor Maureen Wilson
Yes	-	Ward 2 Councillor Jason Farr
Absent	-	Ward 3 Councillor Nrinder Nann
Absent	-	Ward 4 Councillor Sam Merulla
Yes	-	Ward 5 Councillor Russ Powers
Absent	-	Ward 6 Councillor Tom Jackson
Absent	-	Ward 7 Councillor Esther Pauls
Absent	-	Ward 8 Councillor J. P. Danko
Yes	-	Ward 9 Councillor Brad Clark
Yes	-	Ward 10 Councillor Maria Pearson
Yes	-	Ward 11 Councillor Brenda Johnson
Yes	-	Ward 12 Councillor Lloyd Ferguson
Yes	-	Ward 13 Councillor Arlene VanderBeek, Deputy Mayor
Absent	-	Ward 14 Councillor Terry Whitehead
Yes	-	Ward 15 Councillor Judi Partridge

6. 2022 LGBTQ Volunteer Advisory Committee Budget (CM21016) (City Wide) (Item 7.6)

(Johnson/Pearson)

- (a) That the LGBTQ Advisory Committee 2022 base budget submission, attached as Appendix "A" to Report CM21016, in the amount of \$4,039.20, be approved; and;
- (b) That, in addition to the base funding, a one-time budget allocation for 2022 of \$1,300, for training around anti-racism, anti-oppression, and other topics related to the Committee's mandate, to be funded by the LGBTQ Advisory Committee reserve, be approved.

Result: Motion, CARRIED by a vote of 10 to 0, as follows:

Yes	-	Mayor Fred Eisenberger
Yes	-	Ward 1 Councillor Maureen Wilson
Yes	-	Ward 2 Councillor Jason Farr
Absent	-	Ward 3 Councillor Nrinder Nann
Absent	-	Ward 4 Councillor Sam Merulla

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Yes	-	Ward 5	Councillor Russ Powers
Absent	-	Ward 6	Councillor Tom Jackson
Absent	-	Ward 7	Councillor Esther Pauls
Absent	-	Ward 8	Councillor J. P. Danko
Yes	-	Ward 9	Councillor Brad Clark
Yes	-	Ward 10	Councillor Maria Pearson
Yes	-	Ward 11	Councillor Brenda Johnson
Yes	-	Ward 12	Councillor Lloyd Ferguson
Yes	-	Ward 13	Councillor Arlene VanderBeek, Deputy Mayor
Absent	-	Ward 14	Councillor Terry Whitehead
Yes	-	Ward 15	Councillor Judi Partridge

7. Budget Request for Food Advisory Committee 2022 (BOH21011) (City Wide)
(Item 7.7)

(Johnson/Pearson)

That the Food Advisory Committee 2022 base budget submission, attached as Appendix "A" to Report BOH21011, in the amount of \$1,500, be approved.

Result: Motion, CARRIED by a vote of 10 to 0, as follows:

Yes	-	Mayor Fred Eisenberger
Yes	-	Ward 1 Councillor Maureen Wilson
Yes	-	Ward 2 Councillor Jason Farr
Absent	-	Ward 3 Councillor Nrinder Nann
Absent	-	Ward 4 Councillor Sam Merulla
Yes	-	Ward 5 Councillor Russ Powers
Absent	-	Ward 6 Councillor Tom Jackson
Absent	-	Ward 7 Councillor Esther Pauls
Absent	-	Ward 8 Councillor J. P. Danko
Yes	-	Ward 9 Councillor Brad Clark
Yes	-	Ward 10 Councillor Maria Pearson
Yes	-	Ward 11 Councillor Brenda Johnson
Yes	-	Ward 12 Councillor Lloyd Ferguson
Yes	-	Ward 13 Councillor Arlene VanderBeek, Deputy Mayor
Absent	-	Ward 14 Councillor Terry Whitehead
Yes	-	Ward 15 Councillor Judi Partridge

8. 2022 Budget Submission – Committee Against Racism (CM21017) (City Wide) (Item 7.8)

(Johnson/Pearson)

That the Committee Against Racism Advisory Committee 2022 base budget, attached as Appendix "A" to Report CM21017, in the amount of \$8,900, be approved.

Result: Motion, CARRIED by a vote of 10 to 0, as follows:

Yes	-	Mayor Fred Eisenberger
Yes	-	Ward 1 Councillor Maureen Wilson
Yes	-	Ward 2 Councillor Jason Farr
Absent	-	Ward 3 Councillor Nrinder Nann
Absent	-	Ward 4 Councillor Sam Merulla
Yes	-	Ward 5 Councillor Russ Powers
Absent	-	Ward 6 Councillor Tom Jackson
Absent	-	Ward 7 Councillor Esther Pauls
Absent	-	Ward 8 Councillor J. P. Danko
Yes	-	Ward 9 Councillor Brad Clark
Yes	-	Ward 10 Councillor Maria Pearson
Yes	-	Ward 11 Councillor Brenda Johnson
Yes	-	Ward 12 Councillor Lloyd Ferguson
Yes	-	Ward 13 Councillor Arlene VanderBeek, Deputy Mayor
Absent	-	Ward 14 Councillor Terry Whitehead
Yes	-	Ward 15 Councillor Judi Partridge

9. 2022 Budget Submission - Housing and Homelessness Advisory Committee (HSC21047) (City Wide) (Item 7.9)

(Johnson/Pearson)

That the Housing and Homelessness Advisory Committee 2022 base budget submission, attached as Appendix "A" to Report HSC21047, in the amount of \$1,000, be approved.

Result: Motion, CARRIED by a vote of 10 to 0, as follows:

Yes	-	Mayor Fred Eisenberger
Yes	-	Ward 1 Councillor Maureen Wilson
Yes	-	Ward 2 Councillor Jason Farr
Absent	-	Ward 3 Councillor Nrinder Nann
Absent	-	Ward 4 Councillor Sam Merulla
Yes	-	Ward 5 Councillor Russ Powers
Absent	-	Ward 6 Councillor Tom Jackson
Absent	-	Ward 7 Councillor Esther Pauls
Absent	-	Ward 8 Councillor J. P. Danko
Yes	-	Ward 9 Councillor Brad Clark
Yes	-	Ward 10 Councillor Maria Pearson
Yes	-	Ward 11 Councillor Brenda Johnson
Yes	-	Ward 12 Councillor Lloyd Ferguson
Yes	-	Ward 13 Councillor Arlene VanderBeek, Deputy Mayor
Absent	-	Ward 14 Councillor Terry Whitehead
Yes	-	Ward 15 Councillor Judi Partridge

**10. 2022 Budget Submission - Aboriginal Advisory Committee (HSC21051)
 (City Wide) (Item 7.10)**

(Johnson/Pearson)

That the Aboriginal Advisory Committee 2022 base budget submission, attached as Appendix "A" to Report HSC21051, in the amount of \$3,552, be approved.

Result: Motion, CARRIED by a vote of 10 to 0, as follows:

Yes	-	Mayor Fred Eisenberger
Yes	-	Ward 1 Councillor Maureen Wilson
Yes	-	Ward 2 Councillor Jason Farr
Absent	-	Ward 3 Councillor Nrinder Nann
Absent	-	Ward 4 Councillor Sam Merulla
Yes	-	Ward 5 Councillor Russ Powers
Absent	-	Ward 6 Councillor Tom Jackson
Absent	-	Ward 7 Councillor Esther Pauls
Absent	-	Ward 8 Councillor J. P. Danko
Yes	-	Ward 9 Councillor Brad Clark
Yes	-	Ward 10 Councillor Maria Pearson
Yes	-	Ward 11 Councillor Brenda Johnson
Yes	-	Ward 12 Councillor Lloyd Ferguson
Yes	-	Ward 13 Councillor Arlene VanderBeek, Deputy Mayor
Absent	-	Ward 14 Councillor Terry Whitehead
Yes	-	Ward 15 Councillor Judi Partridge

11. 2022 Budget Submission – Advisory Committee for Persons with Disabilities (HUR21012) (City Wide) (Item 7.11)

(Johnson/Pearson)

That the Advisory Committee for Persons with Disabilities 2022 base budget submission, attached as Appendix "A" to Report HUR21012, in the amount of \$6,100, be approved.

Result: Motion, CARRIED by a vote of 10 to 0, as follows:

Yes	-	Mayor Fred Eisenberger
Yes	-	Ward 1 Councillor Maureen Wilson
Yes	-	Ward 2 Councillor Jason Farr
Absent	-	Ward 3 Councillor Nrinder Nann
Absent	-	Ward 4 Councillor Sam Merulla
Yes	-	Ward 5 Councillor Russ Powers
Absent	-	Ward 6 Councillor Tom Jackson
Absent	-	Ward 7 Councillor Esther Pauls
Absent	-	Ward 8 Councillor J. P. Danko
Yes	-	Ward 9 Councillor Brad Clark

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Yes	-	Ward 10	Councillor Maria Pearson
Yes	-	Ward 11	Councillor Brenda Johnson
Yes	-	Ward 12	Councillor Lloyd Ferguson
Yes	-	Ward 13	Councillor Arlene VanderBeek, Deputy Mayor
Absent	-	Ward 14	Councillor Terry Whitehead
Yes	-	Ward 15	Councillor Judi Partridge

12. 2022 Budget Submissions Volunteer Advisory Committee (HUR21016) (City Wide) (Item 7.12)

(Johnson/Pearson)

That the Volunteer Advisory Committee 2022 budget base submissions, be approved, as follows:

- (a) Advisory Committee on Immigrant & Refugees in the amount of \$3,500, attached as Appendix "A" to Report HUR21016;
- (b) Hamilton Mundialization Committee in the amount of \$5,890, attached as Appendix "B" to Report HUR21016; and,
- (c) Hamilton Women and Gender Equity Committee in the amount of \$3,500, attached as Appendix "C" to Report HUR21016; and,
- (d) That, in addition to the base funding of \$3,500 for the Hamilton Women and Gender Equity Committee, a one-time budget allocation for 2022 of \$5,000, to support the 2021 Elect More Women Conference and other related initiatives that arise in 2022 that are not yet planned, to be funded from the Hamilton Women and Gender Equity Committee 2021 reserve, be approved.

Result: Motion, CARRIED by a vote of 10 to 0, as follows:

Yes	-	Mayor Fred Eisenberger
Yes	-	Ward 1 Councillor Maureen Wilson
Yes	-	Ward 2 Councillor Jason Farr
Absent	-	Ward 3 Councillor Nrinder Nann
Absent	-	Ward 4 Councillor Sam Merulla
Yes	-	Ward 5 Councillor Russ Powers
Absent	-	Ward 6 Councillor Tom Jackson
Absent	-	Ward 7 Councillor Esther Pauls
Absent	-	Ward 8 Councillor J. P. Danko
Yes	-	Ward 9 Councillor Brad Clark
Yes	-	Ward 10 Councillor Maria Pearson
Yes	-	Ward 11 Councillor Brenda Johnson
Yes	-	Ward 12 Councillor Lloyd Ferguson
Yes	-	Ward 13 Councillor Arlene VanderBeek, Deputy Mayor

Absent - Ward 14 Councillor Terry Whitehead
 Yes - Ward 15 Councillor Judi Partridge

13. Arts Advisory Commission Budget Submission (PED21218) (City Wide)
(Item 7.13)

(Johnson/Pearson)

- (a) That the Arts Advisory Commission 2022 base Budget submission, attached as Appendix "A" to Report PED21218, in the amount of \$9,000, be approved; and,
- (b) That, in addition to the base funding of \$9,000, a one-time Budget allocation for 2022 of \$10,330, for community outreach about pandemic recovery, to be funded by the Arts Advisory Commission Reserve, be approved.

Result: Motion, CARRIED by a vote of 10 to 0, as follows:

Yes - Mayor Fred Eisenberger
 Yes - Ward 1 Councillor Maureen Wilson
 Yes - Ward 2 Councillor Jason Farr
 Absent - Ward 3 Councillor Nrinder Nann
 Absent - Ward 4 Councillor Sam Merulla
 Yes - Ward 5 Councillor Russ Powers
 Absent - Ward 6 Councillor Tom Jackson
 Absent - Ward 7 Councillor Esther Pauls
 Absent - Ward 8 Councillor J. P. Danko
 Yes - Ward 9 Councillor Brad Clark
 Yes - Ward 10 Councillor Maria Pearson
 Yes - Ward 11 Councillor Brenda Johnson
 Yes - Ward 12 Councillor Lloyd Ferguson
 Yes - Ward 13 Councillor Arlene VanderBeek, Deputy Mayor
 Absent - Ward 14 Councillor Terry Whitehead
 Yes - Ward 15 Councillor Judi Partridge

14. 2022 Volunteer Committee Budget - Keep Hamilton Clean and Green
Committee (PW22002) (City Wide) (Item 7.14)

(Johnson/Pearson)

That the Keep Hamilton Clean and Green Committee's 2022 base budget submission, attached as Appendix "A" to Report PW22002 in the amount of \$18,250, representing a zero-net levy impact from the previous year budget, be approved.

Result: Motion, CARRIED by a vote of 10 to 0, as follows:

Yes	-	Mayor Fred Eisenberger
Yes	-	Ward 1 Councillor Maureen Wilson
Yes	-	Ward 2 Councillor Jason Farr
Absent	-	Ward 3 Councillor Nrinder Nann
Absent	-	Ward 4 Councillor Sam Merulla
Yes	-	Ward 5 Councillor Russ Powers
Absent	-	Ward 6 Councillor Tom Jackson
Absent	-	Ward 7 Councillor Esther Pauls
Absent	-	Ward 8 Councillor J. P. Danko
Yes	-	Ward 9 Councillor Brad Clark
Yes	-	Ward 10 Councillor Maria Pearson
Yes	-	Ward 11 Councillor Brenda Johnson
Yes	-	Ward 12 Councillor Lloyd Ferguson
Yes	-	Ward 13 Councillor Arlene VanderBeek, Deputy Mayor
Absent	-	Ward 14 Councillor Terry Whitehead
Yes	-	Ward 15 Councillor Judi Partridge

FOR INFORMATION:

(a) APPROVAL OF AGENDA (Item 1)

The Committee Clerk advised of the following changes to the agenda:

3. APPROVAL OF MINUTES OF PREVIOUS MEETINGS

3.1. February 4, 2022

3.2. February 7, 2022

4. COMMUNICATION ITEMS

4.1. Correspondence from Erin Shacklette respecting Hamilton Bike Share

Recommendation: Be received and referred to the consideration of Item 7.15.

- 4.2. Correspondence from Susan Creer respecting No City Money for Sobi Bikes

Recommendation: Be received and referred to the consideration of Item 7.15.

- 4.3. Correspondence from Kyle Slote respecting Hamilton Bike Share

Recommendation: Be received and referred to the consideration of Item 7.15.

- 4.4. Correspondence from Kevin Intini respecting Hamilton Bike Share

Recommendation: Be received and referred to the consideration of Item 7.15.

6. STAFF PRESENTATIONS

- 6.1. 2022 Preliminary Tax Supported Budget - Referred Items and Business Cases

(Powers/Farr)

That the agenda for the February 10, 2022 General Issues Committee (Budget) meeting, be approved, as amended.

Result: Motion, CARRIED by a vote of 12 to 0, as follows:

Absent	-	Mayor Fred Eisenberger
Yes	-	Ward 1 Councillor Maureen Wilson
Yes	-	Ward 2 Councillor Jason Farr
Absent	-	Ward 3 Councillor Nrinder Nann
Yes	-	Ward 4 Councillor Sam Merulla
Yes	-	Ward 5 Councillor Russ Powers
Absent	-	Ward 6 Councillor Tom Jackson
Yes	-	Ward 7 Councillor Esther Pauls
Yes	-	Ward 8 Councillor J. P. Danko
Yes	-	Ward 9 Councillor Brad Clark
Yes	-	Ward 10 Councillor Maria Pearson
Yes	-	Ward 11 Councillor Brenda Johnson
Yes	-	Ward 12 Councillor Lloyd Ferguson
Yes	-	Ward 13 Councillor Arlene VanderBeek, Deputy Mayor
Absent	-	Ward 14 Councillor Terry Whitehead
Yes	-	Ward 15 Councillor Judi Partridge

(b) DECLARATIONS OF INTEREST (Item 2)

Councillor L. Ferguson declared an interest to Item 7.2, respecting Report PED18072(a) – 2022 Council Referred Business Case – Accessible Taxicabs, as he has an interest in the taxi industry.

(c) APPROVAL OF MINUTES OF PREVIOUS MEETINGS (Item 3)

(i) February 4, 2022 and February 7, 2022 (Items 3.1 and 3.2)

(Partridge/Johnson)

That the Minutes of the February 4, 2022 and February 7, 2022 meetings of the General Issues Committee, be approved, as presented.

Result: Motion, CARRIED by a vote of 12 to 0, as follows:

Absent	-	Mayor Fred Eisenberger
Yes	-	Ward 1 Councillor Maureen Wilson
Yes	-	Ward 2 Councillor Jason Farr
Absent	-	Ward 3 Councillor Nrinder Nann
Yes	-	Ward 4 Councillor Sam Merulla
Yes	-	Ward 5 Councillor Russ Powers
Absent	-	Ward 6 Councillor Tom Jackson
Yes	-	Ward 7 Councillor Esther Pauls
Yes	-	Ward 8 Councillor J. P. Danko
Yes	-	Ward 9 Councillor Brad Clark
Yes	-	Ward 10 Councillor Maria Pearson
Yes	-	Ward 11 Councillor Brenda Johnson
Yes	-	Ward 12 Councillor Lloyd Ferguson
Yes	-	Ward 13 Councillor Arlene VanderBeek, Deputy Mayor
Absent	-	Ward 14 Councillor Terry Whitehead
Yes	-	Ward 15 Councillor Judi Partridge

(d) COMMUNICATION ITEMS (Item 4)

(Wilson/Pearson)

That the Communication Items, be approved, as follows:

- (i) Correspondence from Erin Shacklette respecting Hamilton Bike Share (Item 4.1)

Recommendation: Be received and referred to the consideration of Item 7.15.

- (ii) Correspondence from Susan Creer respecting No City Money for Sobi Bikes (Item 4.2)

Recommendation: Be received and referred to the consideration of Item 7.15.

- (iii) Correspondence from Kyle Slote respecting Hamilton Bike Share (Item 4.3)

Recommendation: Be received and referred to the consideration of Item 7.15.

- (iv) Correspondence from Kevin Intini respecting Hamilton Bike Share (Item 4.4)

Recommendation: Be received and referred to the consideration of Item 7.15.

Result: Motion, CARRIED by a vote of 12 to 0, as follows:

Absent	-	Mayor Fred Eisenberger
Yes	-	Ward 1 Councillor Maureen Wilson
Yes	-	Ward 2 Councillor Jason Farr
Absent	-	Ward 3 Councillor Nrinder Nann
Yes	-	Ward 4 Councillor Sam Merulla
Yes	-	Ward 5 Councillor Russ Powers
Absent	-	Ward 6 Councillor Tom Jackson
Yes	-	Ward 7 Councillor Esther Pauls
Yes	-	Ward 8 Councillor J. P. Danko
Yes	-	Ward 9 Councillor Brad Clark
Yes	-	Ward 10 Councillor Maria Pearson
Yes	-	Ward 11 Councillor Brenda Johnson
Yes	-	Ward 12 Councillor Lloyd Ferguson
Yes	-	Ward 13 Councillor Arlene VanderBeek, Deputy Mayor
Absent	-	Ward 14 Councillor Terry Whitehead
Yes	-	Ward 15 Councillor Judi Partridge

For disposition of this matter, please refer to Item (f)(ii).

(e) STAFF PRESENTATIONS (Item 6)

(i) 2022 Preliminary Tax Supported Budget - Referred Items and Business Cases (Item 6.1)

Mike Zegarac, General Manager of Finance & Corporate Services, provided the PowerPoint presentation respecting the 2022 Preliminary Tax Supported Budget - Referred Items and Business Cases, and answered questions of Committee.

(Eisenberger/Pearson)

That the presentation respecting the 2022 Preliminary Tax Supported Budget - Referred Items and Business Cases, be received.

Result: Motion, CARRIED by a vote of 13 to 0, as follows:

Yes	-	Mayor Fred Eisenberger
Yes	-	Ward 1 Councillor Maureen Wilson
Yes	-	Ward 2 Councillor Jason Farr
Absent	-	Ward 3 Councillor Nrinder Nann
Yes	-	Ward 4 Councillor Sam Merulla
Yes	-	Ward 5 Councillor Russ Powers
Absent	-	Ward 6 Councillor Tom Jackson
Yes	-	Ward 7 Councillor Esther Pauls
Yes	-	Ward 8 Councillor J. P. Danko
Yes	-	Ward 9 Councillor Brad Clark
Yes	-	Ward 10 Councillor Maria Pearson
Yes	-	Ward 11 Councillor Brenda Johnson
Yes	-	Ward 12 Councillor Lloyd Ferguson
Yes	-	Ward 13 Councillor Arlene VanderBeek, Deputy Mayor
Absent	-	Ward 14 Councillor Terry Whitehead
Yes	-	Ward 15 Councillor Judi Partridge

(Farr/Ferguson)

WHEREAS, the preliminary forecast is at a 3.6% residential tax impact;

THEREFORE, BE IT RESOLVED:

- (a) That senior staff be directed to revisit the pressures from the Council Referred Items, Business Cases and service improvements, with an eye toward adjusting for in-year implementation; and,
- (b) That staff be directed to review the Council Referred Items and Business Cases to see if there are any amendments that can be

made to reduce the overall tax impact and report back to the 2022 General Issues Committee budget process.

Result: Motion, CARRIED by a vote of 11 to 0, as follows:

Yes	-	Mayor Fred Eisenberger
Yes	-	Ward 1 Councillor Maureen Wilson
Yes	-	Ward 2 Councillor Jason Farr
Absent	-	Ward 3 Councillor Nrinder Nann
Absent	-	Ward 4 Councillor Sam Merulla
Yes	-	Ward 5 Councillor Russ Powers
Absent	-	Ward 6 Councillor Tom Jackson
Yes	-	Ward 7 Councillor Esther Pauls
Yes	-	Ward 8 Councillor J. P. Danko
Yes	-	Ward 9 Councillor Brad Clark
Yes	-	Ward 10 Councillor Maria Pearson
Absent	-	Ward 11 Councillor Brenda Johnson
Yes	-	Ward 12 Councillor Lloyd Ferguson
Yes	-	Ward 13 Councillor Arlene VanderBeek, Deputy Mayor
Absent	-	Ward 14 Councillor Terry Whitehead
Yes	-	Ward 15 Councillor Judi Partridge

(f) DISCUSSION ITEMS (Item 7)

(i) Living Wage (HUR20003(a) / FCS20013(a)) (City Wide) (Item 7.1)

(Wilson/Danko)

That staff be directed to review the following financial indicators, over the last 10 years, as it relates to a living wage and report back to the 2022 General Issues Committee budget process:

- (1) Change in university and college tuition for students;
- (2) OSAP availability by applicant/family income;
- (3) Rental Rates; and,
- (4) Average Wage Growth (general increase).

Result: Motion, CARRIED by a vote of 10 to 2, as follows:

Yes	-	Mayor Fred Eisenberger
Yes	-	Ward 1 Councillor Maureen Wilson
Yes	-	Ward 2 Councillor Jason Farr
Absent	-	Ward 3 Councillor Nrinder Nann
Absent	-	Ward 4 Councillor Sam Merulla

Yes	-	Ward 5	Councillor Russ Powers
Absent	-	Ward 6	Councillor Tom Jackson
Yes	-	Ward 7	Councillor Esther Pauls
Yes	-	Ward 8	Councillor J. P. Danko
Yes	-	Ward 9	Councillor Brad Clark
Yes	-	Ward 10	Councillor Maria Pearson
Yes	-	Ward 11	Councillor Brenda Johnson
No	-	Ward 12	Councillor Lloyd Ferguson
Yes	-	Ward 13	Councillor Arlene VanderBeek, Deputy Mayor
Absent	-	Ward 14	Councillor Terry Whitehead
No	-	Ward 15	Councillor Judi Partridge

(ii) Public Bike Share Program Phased Procurement Process – Sustainable Operations Model and Funding (PED20109(d)) (City Wide) (Item 7.15)

(Partridge/Eisenberger)

- (a) That staff be directed to obtain clarification on the additional information provided regarding the proposal from Hamilton Bike Share as well as a copy of their audited financial statements, and report back to the February 25, 2022 General Issues Committee (Budget) meeting; and,
- (b) That Report PED20109(d), respecting the Public Bike Share Program Phased Procurement Process – Sustainable Operations Model and Funding, be DEFERRED to the February 25, 2022 General Issues Committee (Budget) meeting.

Result: Motion, CARRIED by a vote of 9 to 0, as follows:

Yes	-	Mayor Fred Eisenberger
Yes	-	Ward 1 Councillor Maureen Wilson
Yes	-	Ward 2 Councillor Jason Farr
Absent	-	Ward 3 Councillor Nrinder Nann
Absent	-	Ward 4 Councillor Sam Merulla
Absent	-	Ward 5 Councillor Russ Powers
Absent	-	Ward 6 Councillor Tom Jackson
Yes	-	Ward 7 Councillor Esther Pauls
Yes	-	Ward 8 Councillor J. P. Danko
Yes	-	Ward 9 Councillor Brad Clark
Yes	-	Ward 10 Councillor Maria Pearson
Absent	-	Ward 11 Councillor Brenda Johnson
Absent	-	Ward 12 Councillor Lloyd Ferguson
Yes	-	Ward 13 Councillor Arlene VanderBeek, Deputy Mayor
Absent	-	Ward 14 Councillor Terry Whitehead
Yes	-	Ward 15 Councillor Judi Partridge

(g) **PRIVATE & CONFIDENTIAL (Item 11)**

(i) **Appendix “A” to Report PED20109(d), respecting the Public Bike Share Program Phased Procurement Process – Sustainable Operations Model and Funding (Item 11.1)**

(Eisenberger/Ferguson)

That Committee move into Closed Session to discuss Appendix “A” to Report PED20109(d) - Public Bike Share Program Phased Procurement Process – Sustainable Operations Model and Funding, pursuant to Section 9.1, Sub-section (i) of the City's Procedural By-law 21-021 and Section 239(2), Sub-section (i) of the *Ontario Municipal Act, 2001*, as amended, as the subject matter pertains to a trade secret or scientific, technical, commercial, financial or labour relations information, supplied in confidence to the municipality or local board, which, if disclosed, could reasonably be expected to prejudice significantly the competitive position or interfere significantly with the contractual or other negotiations of a person, group of persons, or organization.

Result: Motion, CARRIED by a vote of 11 to 0, as follows:

Yes	-	Mayor Fred Eisenberger
Yes	-	Ward 1 Councillor Maureen Wilson
Yes	-	Ward 2 Councillor Jason Farr
Absent	-	Ward 3 Councillor Nrinder Nann
Yes	-	Ward 4 Councillor Sam Merulla
Yes	-	Ward 5 Councillor Russ Powers
Absent	-	Ward 6 Councillor Tom Jackson
Yes	-	Ward 7 Councillor Esther Pauls
Yes	-	Ward 8 Councillor J. P. Danko
Yes	-	Ward 9 Councillor Brad Clark
Yes	-	Ward 10 Councillor Maria Pearson
Absent	-	Ward 11 Councillor Brenda Johnson
Yes	-	Ward 12 Councillor Lloyd Ferguson
Yes	-	Ward 13 Councillor Arlene VanderBeek, Deputy Mayor
Absent	-	Ward 14 Councillor Terry Whitehead
Yes	-	Ward 15 Councillor Judi Partridge

For disposition of this matter, please refer to Item (f)(ii).

(h) **ADJOURNMENT (Item 12)**

(Pearson/Clark)

That there being no further business, the General Issues Committee (Budget) be adjourned at 3:44 p.m.

Result: Motion, CARRIED by a vote of 11 to 0, as follows:

Yes	-	Mayor Fred Eisenberger
Yes	-	Ward 1 Councillor Maureen Wilson
Yes	-	Ward 2 Councillor Jason Farr
Absent	-	Ward 3 Councillor Nrinder Nann
Absent	-	Ward 4 Councillor Sam Merulla
Yes	-	Ward 5 Councillor Russ Powers
Absent	-	Ward 6 Councillor Tom Jackson
Yes	-	Ward 7 Councillor Esther Pauls
Yes	-	Ward 8 Councillor J. P. Danko
Yes	-	Ward 9 Councillor Brad Clark
Yes	-	Ward 10 Councillor Maria Pearson
Absent	-	Ward 11 Councillor Brenda Johnson
Yes	-	Ward 12 Councillor Lloyd Ferguson
Yes	-	Ward 13 Councillor Arlene VanderBeek, Deputy Mayor
Absent	-	Ward 14 Councillor Terry Whitehead
Yes	-	Ward 15 Councillor Judi Partridge

Respectfully submitted,

Arlene VanderBeek, Deputy Mayor
 Chair, General Issues Committee

Stephanie Paparella
 Legislative Coordinator,
 Office of the City Clerk

-----Original Message-----

From: Bev Wagar <

Sent: Wednesday, February 9, 2022 2:56 PM

To: VanderBeek, Arlene <Arlene.VanderBeek@hamilton.ca>; Clark, Brad <Brad.Clark@hamilton.ca>; Johnson, Brenda <Brenda.Johnson@hamilton.ca>; clerk@hamilton.ca; Pauls, Esther <Esther.Pauls@hamilton.ca>; Farr, Jason <Jason.Farr@hamilton.ca>; Partridge, Judi <Judi.Partridge@hamilton.ca>; Ferguson, Lloyd <Lloyd.Ferguson@hamilton.ca>; Pearson, Maria <Maria.Pearson@hamilton.ca>; Office of the Mayor <Officeofthe.Mayor@hamilton.ca>; Powers, Russ <Russ.Powers@hamilton.ca>; Merulla, Sam <Sam.Merulla@hamilton.ca>; Whitehead, Terry <Terry.Whitehead@hamilton.ca>; Jackson, Tom <Tom.Jackson@hamilton.ca>; Ward 1 Office <ward1@hamilton.ca>; Office of Ward 3 City Councillor Nrinder Nann <ward3@hamilton.ca>; Ward 8 Office <ward8@hamilton.ca>

Subject: funding for bike share program

Dear City Councillors and Mayor,

I own a car and a bicycle and I also use the SoBi bikes because they're reliable, close by and, most importantly, they do not get stolen. I can't emphasize this enough. As a former competitive cyclist I would never ride my own bicycle and leave it locked outside anywhere in Hamilton. The Bike Share bicycles don't have this problem. It's because of these public bikes that I can get where I need to go--without taking the car.

These bicycles are part of our public transportation system and should not be shunted aside as frivolous. The bike share program should be supported like any other mode of public transit. I encourage you to provide City funds to our bike share using the Partnership Model as outlined in the City staff report.

Sincerely,

Beverley Wagar

-----Original Message-----

From: David M Dore <>

Sent: Thursday, February 10, 2022 1:39 PM

To: clerk@hamilton.ca

Subject: Bike share, bike lanes

If there isn't a successful business plan where Bike share is self sustaining why are tax payers being asked to subsidize it? Please respect my tax dollars!!

From: Illyria Volcansek <
Sent: Wednesday, February 9, 2022 1:28 PM
To: Office of the Mayor <Officeofthe.Mayor@hamilton.ca>; clerk@hamilton.ca; Powers, Russ <Russ.Powers@hamilton.ca>; Cecchetti, Lynne <Lynne.Cecchetti@hamilton.ca>
Subject: Publicly Fund Hamilton Bike Share

Hello

I hope that you're doing well. I'm writing to extend my support for the Hamilton Bike Share to be publicly funded and for use to be low-cost or preferably free. An affordable Bike Share is a vital part of creating a sustainable future that prioritizes the environment. Thank you so much and have a lovely day.

Kind regards,
Illyria Volcansek
Ward 5 Resident

From: Kate Whalen <

Sent: Wednesday, February 9, 2022 6:46 PM

To: Office of the Mayor <Officeofthe.Mayor@hamilton.ca>; clerk@hamilton.ca; Ward 1 Office <ward1@hamilton.ca>; Farr, Jason <Jason.Farr@hamilton.ca>; Office of Ward 3 City Councillor Nrinder Nann <ward3@hamilton.ca>; Merulla, Sam <Sam.Merulla@hamilton.ca>; Powers, Russ <Russ.Powers@hamilton.ca>; Jackson, Tom <Tom.Jackson@hamilton.ca>; Pauls, Esther <Esther.Pauls@hamilton.ca>; Ward 8 Office <ward8@hamilton.ca>; Clark, Brad <Brad.Clark@hamilton.ca>; Pearson, Maria <Maria.Pearson@hamilton.ca>; Johnson, Brenda <Brenda.Johnson@hamilton.ca>; Ferguson, Lloyd <Lloyd.Ferguson@hamilton.ca>; VanderBeek, Arlene <Arlene.VanderBeek@hamilton.ca>; Whitehead, Terry <Terry.Whitehead@hamilton.ca>; Partridge, Judi <Judi.Partridge@hamilton.ca>

Subject: Publicly Fund Hamilton Bike Share

Dear City Councillors and Mayor,

I support Hamilton Bike Share as it is part of our public transportation system. It is an affordable and accessible way to move through our City and should receive the support like other modes of public transit. I encourage you to provide City funds to our bike share using the Partnership Model as outlined in the City staff report.

Thank you,

Kate

--

Kate Whalen

From: Nicole McGahey <
Sent: Thursday, February 10, 2022 4:26 AM
To: Office of the Mayor <Officeofthe.Mayor@hamilton.ca>; clerk@hamilton.ca
Subject: Hamilton Bike Share

Dear Mayor Eisenberger,

Please support the Sobi Bike Share as a municipally funded program.

I have been a participant in the Everybody Rides Sobi subsidy for four years. It has helped me:

- * save money getting to work-sometimes faster than transit, and available 24 hours
- * improve my physical and mental health, by exercising outside with affordable, low impact exercise, throughout the lower city
- * avoided covid 19, by avoiding crowded transit
- * solved the problem of needing personal storage, and cost associated with that

This is such a great program, and also while we are working on an upgraded transit system, finally building the LRT this should be a big piece as well

Thank you,
Nicole McGahey



INFORMATION REPORT

TO:	Mayor and Members General Issues Committee
COMMITTEE DATE:	February 25, 2022
SUBJECT/REPORT NO:	Savings Generated from Funded Projects (FCS22012) (City Wide)
WARD(S) AFFECTED:	City Wide
PREPARED BY:	Tran Trang (905) 546-2424 Ext. 6151
SUBMITTED BY:	Brian McMullen Director, Financial Planning, Administration and Policy Corporate Services Department
SIGNATURE:	

COUNCIL DIRECTION

Council has requested information with regard to savings for the City on approved funded projects.

INFORMATION

Report FCS22012 updates Council on the savings generated from approved projects with the expectation that these savings be used to pay back the funds invested and, subsequently, direct the savings to increase the reserve balances or to reduce the Tax or Rate operating budgets. These projects are funded from a combination of City reserves, the capital budget and incentive programs from various government and utility agencies (i.e. Ontario Power Authority incentive program and SaveONenergy rebate).

Report FCS22012 identifies 42 projects approved since 2011 that required investment and had an expected return. In total, the group of projects listed in Appendix "A" to Report FCS22012 "Savings Generated from Funded Projects" have a repayment requirement of \$43.9 M, returning anticipated annual savings of \$8.7 M (\$8.0 M in operating savings and \$0.7 M in reserve contributions) when completed.

OUR Vision: To be the best place to raise a child and age successfully.

OUR Mission: To provide high quality cost conscious public services that contribute to a healthy, safe and prosperous community, in a sustainable manner.

OUR Culture: Collective Ownership, Steadfast Integrity, Courageous Change, Sensational Service, Engaged Empowered Employees.

**SUBJECT: Savings Generated from Funded Projects (FCS22012) (City Wide) –
Page 2 of 4**

Projects completed as of December 31, 2021 have generated annual savings of approximately \$4.2 M of which \$3.2 M has been used to reduce the Tax Operating Budget levy, \$0.4 M has been used to offset expenditures in the Rate Budget and \$0.6 M has been reinvested in the energy reserve (112272).

In addition to the financial savings generated, these projects help to advance Council's strategic initiatives. Many of these projects, embodied in the Corporate Energy Program and the Climate Change Action Plan, result in reduced energy usage and reductions in greenhouse gas emissions, moving the City towards the goal of net-zero before 2050 as identified in the 2016-2025 Strategic Plan.

One of the largest investments so far is the Enterprise Asset Management (EAM) program with anticipated capital expenditure of \$13.0 M. This project focuses on implementing an optimized number of asset management system(s) for use by all divisions within Public Works. The project has just completed the design phase and is not expected to be completed for another three years. Implementation of this project will generate cost savings of approximately \$2.8 M per year once completed.

Appendix "A" to Report FCS22012 lists the details of 42 efficiency projects, of which seven were added in 2021, that are currently being tracked. The approximate investment in all these projects is \$65.0 M. After incentives and rebates, the repayment required is \$43.9 M of which \$17.5 M has already been paid back. The balance will be paid within the next 21 years (2022 to 2043).

Table 1 identifies the 18 projects that have been completed to date. These projects have completed their repayments and generate \$4.2 M in annual savings – \$3.2 M in operating savings, \$0.4 M in rate budget savings and \$0.6 M reinvested in reserves. For 2022, a total savings of approximately \$0.4 M (\$0.2 M from operating and \$0.2 M reinvested in reserves) was included in departmental budget submission to help offset the 2022 budget pressures.

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**SUBJECT: Savings Generated from Funded Projects (FCS22012) (City Wide) –
Page 3 of 4**

TABLE 1 – Project Savings

Department	Project	Repayment Required	Savings after Repayment (annual)	Year Savings Begin
Savings to Tax Operating Budget				
Public Works	Energy Retrofit Pilot Program	\$2,637,500	(\$297,040)	2011
CMO/ Corporate Services	Appointment of Managers for former HECFI Facilities	\$2,400,000	(\$1,065,000)	2014
Public Works	Traffic Signal LED Replacement - System Efficiency	\$2,375,500	(\$294,585)	2016
Public Works	LED Street Light Retrofit - Phase I	\$1,144,000	(\$750,000)	2018
Public Works	LED Street Light Retrofit - Phase II	\$0	(\$600,000)	2019
Healthy and Safe Communities	Power Assisted Ambulance Stretcher Replacement	\$1,556,662	(\$168,000)	2022
Public Works	Dundas Lion's Memorial Community Centre LED Lighting	\$18,303	(\$6,101)	2022
Public Works	Sackville Hill Recreation Centre Exterior Lighting	\$23,999	(\$6,000)	2022
REDUCTIONS TO TAX OPERATING BUDGET		\$10,155,964	(\$3,186,726)	
Savings to Rate Budget				
Public Works	High Lift Pumping Station at Woodward Treatment Plant	\$2,518,000	(\$400,000)	2018
REDUCTIONS TO RATE BUDGET		\$2,518,000	(\$400,000)	
Department	Project	Repayment Required	Savings after Repayment	Year Savings Begin
Savings Invested in Energy Reserve				
Public Works	Macassa Lodge Water Conservation	\$85,377	(\$28,000)	2016
Public Works	Arena Lighting & Controls	\$137,943	(\$37,152)	2017
Public Works	Fire Stations Lighting & Controls	\$570,289	(\$140,000)	2019
Public Works	Low Emissivity Ceilings - Arenas	\$76,668	(\$55,900)	2021
Public Works	Wentworth Operating Centre Lighting & Controls	\$147,100	(\$37,000)	2020
Public Works	Hamilton Convention Centre Lighting & Controls	\$313,062	(\$51,000)	2021
Public Works	EE Lighting Aquatic Centres	\$263,970	(\$52,000)	2021
Public Works	Transit Centre EE Lighting	\$340,913	(\$85,228)	2022
Public Works	EE Lighting Parking Garage	\$468,129	(\$93,626)	2022
INVESTMENTS TO RESERVES		\$2,403,451	\$579,906	
TOTAL SAVINGS AFTER REPAYMENT (ANNUAL)			(\$4,166,632)	

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**SUBJECT: Savings Generated from Funded Projects (FCS22012) (City Wide) –
Page 4 of 4**

APPENDICES AND SCHEDULES ATTACHED

Appendix “A” to Report FCS22012 – Savings Generated from Funded Projects

TT/dt

SAVINGS GENERATED FROM FUNDED PROJECTS

Lead Department	Project	Repayment Required	Projected Savings after Repayment (Annual)	Year Savings Begin	Comments
Savings Invested in Energy Reserve					
Public Works	Macassa Lodge Water Conservation	\$85,377	(\$28,000)	2016	Energy Reserve
Public Works	Arena Lighting & Controls	\$137,943	(\$37,152)	2017	Energy Reserve
Public Works	Fire Stations Lighting & Controls	\$570,289	(\$140,000)	2019	Energy Reserve
Public Works	Wentworth Operating Centre Lighting & Controls	\$147,100	(\$37,000)	2020	Energy Reserve
Public Works	Low Emissivity Ceilings - Arenas	\$76,668	(\$55,900)	2021	Energy Reserve
Public Works	Hamilton Convention Centre Lighting & Controls	\$313,062	(\$51,000)	2021	Energy Reserve
Public Works	EE Lighting Aquatic Centres	\$263,970	(\$52,000)	2021	Energy Reserve
Public Works	Transit Centre EE Lighting	\$340,913	(\$85,228)	2022	Energy Reserve
Public Works	EE Lighting Parking Garage	\$468,129	(\$93,626)	2022	Energy Reserve
Public Works	Ice Plant Optimization Arenas - Head Pressure Control*	\$300,000	(\$157,000)	2024	Energy Reserve
INVESTMENTS TO RESERVES		\$2,703,451	(\$736,906)		

SAVINGS GENERATED FROM FUNDED PROJECTS

Lead Department	Project	Repayment Required	Projected Savings after Repayment (Annual)	Year Savings Begin	Comments
Savings to Rate Budget					
Public Works	High Lift Pumping Station at Woodward Treatment Plant	\$2,518,000	(\$400,000)	2018	Rate Operating Budget
Public Works	Enterprise Asset Management Project	\$6,350,000	(\$1,400,000)	2027	Rate Operating Budget
REDUCTIONS TO RATE BUDGET		\$8,868,000	(\$1,800,000)		
Savings to Tax Operating Budget					
Public Works	Energy Retrofit Pilot Program	\$2,637,500	(\$297,040)	2011	Tax Operating Budget
CMO/ Corporate Services	Appointment of Managers for former HECFI Facilities	\$2,400,000	(\$1,065,000)	2014	Tax Operating Budget
Public Works	Traffic Signal LED Replacement - System Efficiency	\$2,375,500	(\$294,585)	2016	Tax Operating Budget
Public Works	LED Street Light Retrofit - Phase I	\$1,144,000	(\$750,000)	2018	Tax Operating Budget
Public Works	LED Street Light Retrofit - Phase II	\$0	(\$600,000)	2019	Tax Operating Budget
Healthy and Safe Communities	Power Assisted Ambulance Stretcher Replacement	\$1,556,662	(\$168,000)	2022	Tax Operating Budget
Public Works	Dundas Lion's Memorial Community Centre LED Lighting	\$18,303	(\$6,101)	2022	Tax Operating Budget
Public Works	Sackville Hill Recreation Centre Exterior Lighting	\$23,999	(\$6,000)	2022	Tax Operating Budget

SAVINGS GENERATED FROM FUNDED PROJECTS

Lead Department	Project	Repayment Required	Projected Savings after Repayment (Annual)	Year Savings Begin	Comments
Public Works	Olympic Arena Infra-red Heater	\$32,506	(\$9,551)	2023	Tax Operating Budget
Public Works	Wentworth Operations Centre - LED lighting Systems Upgrade (Interior)*	\$23,881	(\$5,083)	2023	Tax Operating Budget
Public Works	Macassa Lodge Building Automation System (BAS) Upgrade	\$0	(\$9,000)	2023	Tax Operating Budget
Public Works	Parkdale Arena & Morgan Firestone Arena Low-E Ceilings*	\$101,959	(\$41,417)	2024	Tax Operating Budget
Public Works	Traffic Operations Centre - LED Lighting Upgrade*	\$34,673	(\$7,550)	2024	Tax Operating Budget
Public Works	Wentworth Lodge LED Lights	\$182,504	(\$48,317)	2024	Tax Operating Budget
Public Works	Ancaster Senior Achievement Centre Lighting	\$30,209	(\$6,148)	2025	Tax Operating Budget
Public Works	First Ontario Centre LED Lighting	\$396,762	(\$66,127)	2025	Tax Operating Budget
Public Works	Valley Park Aquatic Centre LED Lighting*	\$132,545	(\$34,802)	2025	Tax Operating Budget
Public Works	Ice Arena LED Lighting*	\$1,223,663	(\$242,423)	2026	Tax Operating Budget
Public Works	Macassa Lodge LED Lights	\$285,541	(\$60,708)	2026	Tax Operating Budget
Public Works	Enterprise Asset Management Project	\$6,350,000	(\$1,400,000)	2027	Tax Operating Budget
Public Works	Lister Block - LED Lighting Upgrade*	\$52,558	(\$13,575)	2028	Tax Operating Budget


SAVINGS GENERATED FROM FUNDED PROJECTS

Lead Department	Project	Repayment Required	Projected Savings after Repayment (Annual)	Year Savings Begin	Comments
Public Works	Westmount Rec - DHW Solar Thermal	\$158,000	(\$27,000)	2028	Tax Operating Budget
Public Works	Aquatic Centres Exterior LED Lighting*	\$106,000	(\$16,001)	2029	Tax Operating Budget
Public Works	Libraries LED Upgrade Project	\$255,000	(\$13,500)	2029	Tax Operating Budget
Public Works	Lighting Upgrade - LEDs Rec	\$633,000	(\$97,313)	2030	Tax Operating Budget
Public Works	Hamilton Place LED Lighting*	\$509,303	(\$45,184)	2031	Tax Operating Budget
Public Works	MRF Lifecycle Replacement	\$650,000	(\$38,839)	2032	Tax Operating Budget
Planning & Economic Development	Confidential - PW17042/PED17095	\$4,545,000	(\$303,000)	2037	Tax Operating Budget
Public Works	Confidential - PED16175(a)/PW16060(a)	\$5,730,000	(\$382,000)	2040	Tax Operating Budget
Public Works	City Hall Lighting Upgrade LED	\$550,000	(\$27,500)	2044	Tax Operating Budget
Public Works	Fire Stations LED Lighting	\$235,836	(\$69,877)	2022-2031	Tax Operating Budget
REDUCTIONS TO TAX OPERATING BUDGET		\$32,374,907	(\$6,151,641)		
TOTAL SAVINGS AFTER REPAYMENT (ANNUAL)		\$43,946,358	(\$8,688,547)		

*Capital Works Still In Progress - amounts and year savings begin estimated based on current information available



INFORMATION REPORT

TO:	Mayor and Members General Issues Committee
COMMITTEE DATE:	February 25, 2022
SUBJECT/REPORT NO:	Public Bike Share Program Phased Procurement Process – Sustainable Operations Model and Funding Update (PED20109(e)) (City Wide) (Outstanding Business List Item)
WARD(S) AFFECTED:	City Wide
PREPARED BY:	Peter Topalovic (905) 546-2424 Ext. 5129 Trevor Jenkins (905) 546-2424 Ext. 1797
SUBMITTED BY:	Brian Hollingworth Director, Transportation Planning and Parking Planning and Economic Development Department
SIGNATURE:	

Discussion of Appendix "A" and Appendix "B" of this Report in Closed Session is pursuant to Section 9.1, sub-section (i) of the City's Procedural By-law 21-021, as amended, and Section 239(2), sub-section (i) of the Municipal Act, 2001, as amended, as the subject matter pertains to:

- a trade secret or scientific, technical, commercial, financial or labour relations information, supplied in confidence to the municipality or local board, which, if disclosed, could reasonably be expected to prejudice significantly the competitive position or interfere significantly with the contractual or other negotiations of a person, group of persons, or organization.

COUNCIL DIRECTION

On February 10, 2022 the General Issues Committee referred Report PED20109(d) back to staff with the following directives:

- That staff be directed to obtain clarification on the additional information provided regarding the proposal from Hamilton Bike Share as well as a copy of their audited financial statements, and report back to the February 25, 2022 General Issues Committee (Budget) meeting;

OUR Vision: To be the best place to raise a child and age successfully.

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SUBJECT: Public Bike Share Program Phased Procurement Process – Sustainable Operations Model and Funding Update (PED20109(e)) (City Wide) - Page 2 of 6

- (b) That Report PED20109(d), respecting the Public Bike Share Program Phased Procurement Process – Sustainable Operations Model and Funding, be DEFERRED to the February 25, 2022 General Issues Committee (Budget) meeting.

The purpose of this Information Report is to provide General Issues Committee with a response to these directives in order to provide clarity and allow for a fully informed decision on Report PED20109(d).

INFORMATION

The Report provides responses to the General Issues Committee (GIC) direction in four main categories:

1. The ability for Hamilton Bike Share Inc. (HBSI) to deliver bike share operations;
2. Clarification of the proposed funding in PED20109(d);
3. Additional supporting information for Confidential Appendix “A” to Report PED20109(d); and,
4. Leveraging Recent Investments, Grants and Sponsorships.

1. The ability for Hamilton Bike Share to deliver bike share operations

Staff in Transportation Planning have reviewed HBSI’s audited financial statements with Staff in Financial Services. The review indicates that HBSI is currently in a positive financial standing. Since re-assuming operations in June 2020, as well as prior to that, HBSI has maintained a positive cash balance demonstrating their ability to exercise good financial planning and multi-year budgeting practices. As part of re-assuming operations in 2020, HBSI became responsible for costs that had previously been paid directly by the previous operator, and no longer received the subsidy that the previous operator had also provided. However, in 2021, it is observed that revenues, including those from sponsorships, did not fully cover operating expenses. HBSI was able to buffer this deficit through the use of reserves from previous years. The overall conclusion of staff is that HBSI should be able to operate the system for their committed contract period to end of December 31, 2022 but in the absence of new revenue sources and/or financial partnerships, would not be sustainable in the longer term.

Looking beyond day to day financial operations, HBSI has been involved in Hamilton Bike Share operations in some capacity for most of the Bike Share’s operating history; first as a sub-contractor to Social Bicycles LLC and then as a sub-contractor to Uber until the ridesharing company brought all their services in-house. The in-house Uber operations were short lived, and in June of 2020, operational control of the Bike Share Program returned to HBSI, this time as a direct contractor to the City of Hamilton.

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Throughout its history, HBSI has always remained financially stable as a not-for-profit organization.

HBSI's audited financial statements are included in Appendix "A" attached to this Report. They demonstrate HBSI's historical financial stability and their ability to responsibly use their collected donations, sponsorships, Trillium grants, and other funding to operate the Bike Share system at no cost to the City in an emergency context. While this was financially prudent, it is not sustainable without financial support from the City as recommended in Report PED20109(d).

2. Clarification of the proposed funding in PED20109(d)

Currently the Bike Share system does not receive any funding for operations from the City. HBSI is currently responsible for the following Bike Share operating expenses:

- Fleet maintenance;
- Fleet rebalancing;
- Station maintenance; and,
- Bike Connectivity.

The cost per bike for these activities is approximately \$80 to \$90, per bike, per month. This is in line with the North American average of \$100 per bike, per month.

The capital costs of the Bike Share have always been the responsibility of the City of Hamilton because the City is the owner of the Bike Share system and all of its assets, since the project was launched in 2015.

Up to now, HBSI has been able to operate the Bike Share system at no cost to the City through a combination of grants, sponsorship, and user fees, and other one-time revenues. This is not a financially sustainable model, and does not allow for investments required to operate and maintain a quality bike share system.

Under the Partnership model, the City's proposed contribution would cover the same items as listed above, at approximately half of the budgeted costs of system operations. The expected operations cost per bike, per month, is \$85 and the City will contribute \$40 per bike, per month (\$28 for operating and \$12 for connectivity fees).

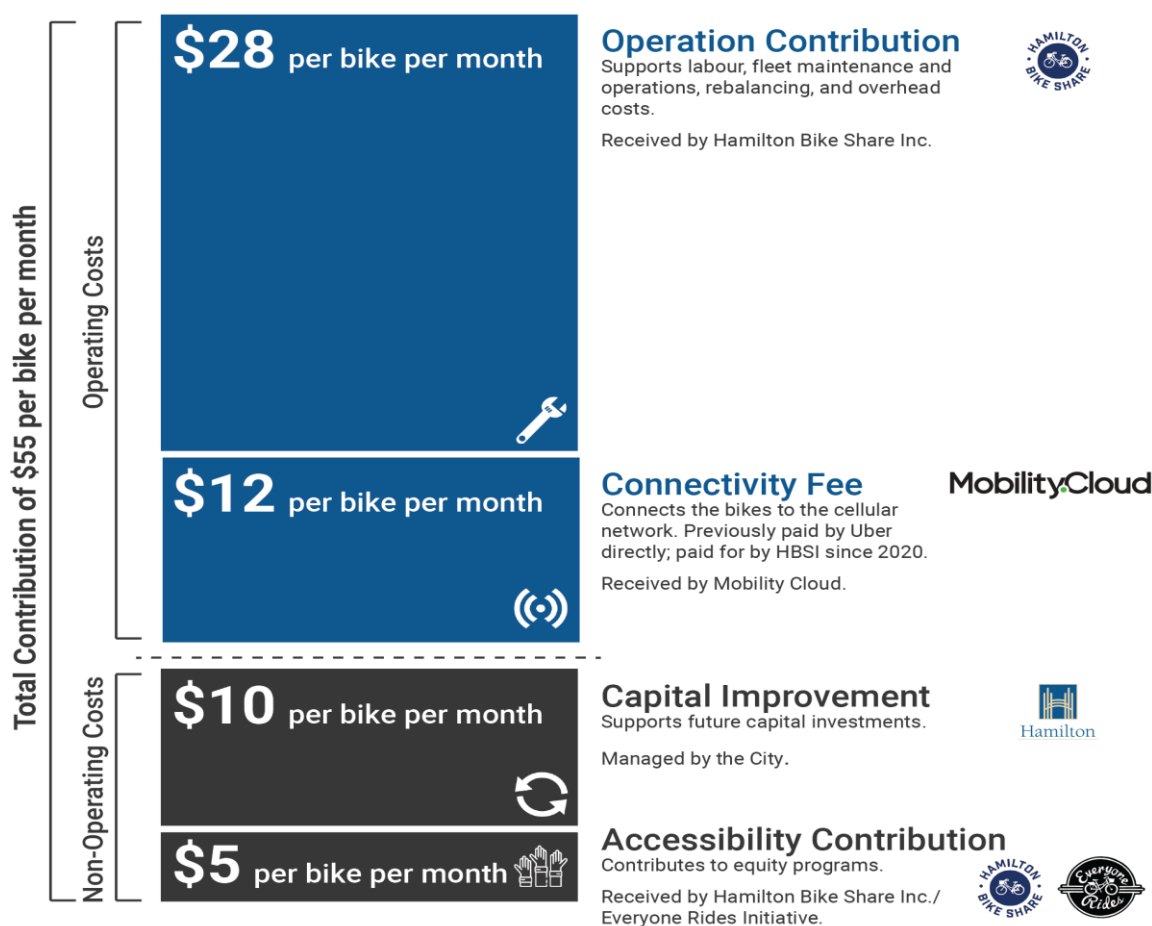
The remaining \$15 per bike, per month, is a non-operational contribution by the City and it will go to ensure state of good repair of the City-owned assets (\$10 per bike, per month) and to the Everyone Rides Initiative (ERI) in the form of the accessibility and equity fee (\$5 per bike, per month).

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The \$55 per bike, per month, is made up of four distinct funding components (described graphically in Figure 1):

- Operations Fee (\$28 per bike, per month);
- Connectivity Fee (\$12 per bike, per month);
- Capital Enhancement/State of Good Repair (\$10 per bike, per month); and,
- Accessibility Fee (\$5 per bike, per month).

Figure 1: Bike Share funding request breakdown



In 2022, this per bike, per month, breakdown would be pro-rated for eight months of operations from when the operating budget is approved by Council and the new operations contract is signed by HBSI. In addition, the Cash in-Lieu of parking fund will be used to cover the capital enhancement/reserve fee for 2022 of \$10 per bike, per month. Therefore, the total maximum upset limit required from the 2022 operating budget will be \$324 K based on the following breakdown:

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Table 1: Maximum upset limit for City Contribution to the Bike Share Program in 2022

Fee	Number of Bikes (maximum)	Fee per bike, per month (eight months)	Total Contribution
Operations Contribution	900	\$28	\$201,600
Connectivity Fee	900	\$12	\$86,400
Capital Improvement Contribution	900	\$10 (to be funded from cash in lieu of parking reserve for net zero impact to 2022 operating budget)	\$0 (Net)
Accessibility Contribution	900	\$5	\$36,000
Total cost in 2022			\$324,000

3. Additional supporting information in Confidential Appendix “A”

During the in-camera session of GIC on February 10, 2022, there was a discussion of confidential Appendix “A”. One of the main topics raised in this discussion was that more information was required. In order to better inform Council, staff have summarized HBSI’s previous financial statements and worked with HBSI to understand projected go-forward revenues and expenses matched to the proposed budget for 2022. A new more detailed summary of 2018 to 2021 Revenues, Expenditures and Net Assets, and 2022 Forecasts can be found in Appendix “B” attached to this Report. It should be noted that HBSI was not always the direct contracted operator of the Bike Share Program and the City and HBSI were not privy to the finances of Social Bicycles, Uber and Jump; therefore, resulting in an incomplete financial picture between 2015 and 2020. In addition, the impacts of COVID-19 need to be acknowledged when reviewing past and future projections.

This more fulsome analysis summarizes the financial statements submitted to GIC from HBSI, including the audited statements, and further demonstrates the ability for HBSI to operate the Bike Share Program sustainably for the City with the proposed contributions outlined in Report PED20109(d).

The table in Appendix “B”, attached to this Report, also shows that HBSI received settlement money from Uber/Jump in 2019, just as the City did in 2020, and used that money to offset operational deficits in future years. HBSI’s ability to responsibly use various revenue sources in 2019 and 2020, including grants, sponsorships and user fees, enabled the organization to continue operating the Program through the pandemic and into 2022.

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A further conclusion can also be extrapolated from this data, which is that the City was able to leverage its relationships with the private sector to receive some of the biggest private sector contributions per capita of any bike share system in North America. This allowed the City and its residents to enjoy a bike share service for seven years with no operating cost contribution, due to the estimated to be \$3 M to \$5 M investment from Social Bicycles, Uber, Jump, sponsorships and grants.

4. Leveraging Recent Investments, Grants and Sponsorships

Several Council decisions have resulted in major system improvements between 2019 and 2022, which will set the Bike Share Program up for success, if GIC decides to approve the funding request proposed in PED20109(d). This includes:

Grant Funding	Grant Amount	Grantor
Complete refurbishment of all Bike Share stations, racks and signs	\$234,000	OMCC – Ontario Municipal Commuter Cycling grant
Bike Share controller upgrade	\$380,000	OMCC – Ontario Municipal Commuter Cycling grant
Everyone Rides Initiative equity program grant	\$700,000	Ontario Trillium Foundation

The City's contribution of \$324 K in operational funding support in 2022, if approved by GIC, will leverage recent grants totalling a \$1.3 M, as well as, private sector sponsorships valued at approximately \$383 K in the same period.

As this Report addresses the issue respecting Item ABL, the Public Bike Share Program Phased Procurement Process, be identified as completed and removed from the Public Works Committee Outstanding Business List.

APPENDICES AND SCHEDULES ATTACHED

Appendix "A" to Report PED20109(e) CONFIDENTIAL HBSI's Financial Statements, 2018-2021

Appendix "B" to Report PED20109(e) CONFIDENTIAL Summary of 2018 to 2021 Revenues, Expenditures and Net Assets, and 2022 Forecasts

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