



City of Hamilton

GENERAL ISSUES COMMITTEE REVISED

Meeting #: 22-002(j)
Date: February 25, 2022
Time: 9:30 a.m.
Location: Due to the COVID-19 and the Closure of City Hall (CC)

All electronic meetings can be viewed at:

City's Website:

<https://www.hamilton.ca/council-committee/council-committee-meetings/meetings-and-agendas>

City's YouTube Channel:

<https://www.youtube.com/user/InsideCityofHamilton> or Cable 14

Stephanie Paparella, Legislative Coordinator (905) 546-2424 ext. 3993

	Pages
1. APPROVAL OF AGENDA	
2. DECLARATIONS OF INTEREST	
3. APPROVAL OF MINUTES OF PREVIOUS MEETING	
3.1. February 10, 2022	4
4. COMMUNICATIONS	
4.1. Correspondence respecting Hamilton Bike Share	
Recommendation: Be received.	
a. Beverley Wagar	22
b. David M. Dore	23
c. Illyria Volcansek	24
d. Kate Whalen	25

e.	Nicole McGahey	26
*f.	Royal Botanical Gardens	27
*g.	Ainsley Gelder	28

5. CONSENT ITEMS

5.1.	*2021 Assessment Growth (FCS22014) (City Wide)	
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NOTE: This matter has been moved to Item 6.2, as there is now a staff presentation to accompany the report.

5.2.	Savings Generated from Funded Projects (FCS22012) (City Wide)	29
------	---	----

6. STAFF PRESENTATIONS

*6.1.	2022 Preliminary Tax Supported Budget	37
*6.2.	2021 Assessment Growth (FCS22014) (City Wide)	53

7. DISCUSSION ITEMS

PLEASE NOTE ORDER CHANGE

7.1.	Public Bike Share Program Phased Procurement Process – Sustainable Operations Model and Funding Update (PED20109(e)) (City Wide)	90
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7.2.	Public Bike Share Program Phased Procurement Process – Sustainable Operations Model and Funding (PED20109(d)) (City Wide)	
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*a.	AMENDING MOTION - Public Bike Share Program Phased Procurement Process – Sustainable Operations Model and Funding (PED20109(d)) (City Wide) (corrected)	96
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(Deferred from the February 10, 2022 General Issues Committee budget meeting.)

NOTE: Appendix "A" to Report PED20109(d) is Private & Confidential and may be referenced under Item 11.2.

*7.3.	Living Wage - Supplementary Information (FCS20013(b)) (City Wide)	
*7.4.	Summer Student General Labour – Recruitment Challenges (HUR22001(a)) (City Wide)	

8. MOTIONS

9. NOTICES OF MOTION

10. GENERAL INFORMATION / OTHER BUSINESS

11. PRIVATE & CONFIDENTIAL

11.1. Closed Session Minutes - February 10, 2022

Pursuant to Section 9.1, Sub-section (c) of the City's Procedural By-law 21-021 and Section 239(2), Sub-section (c) of the *Ontario Municipal Act*, 2001, as amended, as the subject matter pertains to a proposed or pending acquisition or disposition of land by the municipality or local board.

*11.2. Appendices "A" and "B" to Report PED20109(e) - Public Bike Share Program Phased Procurement Process – Sustainable Operations Model and Funding

Pursuant to Section 9.1, Sub-section (i) of the City's Procedural By-law 21-021 and Section 239(2), Sub-section (i) of the *Ontario Municipal Act*, 2001, as amended, as the subject matter pertains to a trade secret or scientific, technical, commercial, financial or labour relations information, supplied in confidence to the municipality or local board, which, if disclosed, could reasonably be expected to prejudice significantly the competitive position or interfere significantly with the contractual or other negotiations of a person, group of persons, or organization.

NOTE: Please refer to Item 7.1 for the public portion of this report.

11.3. Appendix "A" to Report PED20109(d), respecting the Public Bike Share Program Phased Procurement Process – Sustainable Operations Model and Funding

Pursuant to Section 9.1, Sub-section (c) of the City's Procedural By-law 21-021 and Section 239(2), Sub-section (c) of the *Ontario Municipal Act*, 2001, as amended, as the subject matter pertains to a proposed or pending acquisition or disposition of land by the municipality or local board.

(Deferred from the February 10, 2022 General Issues Committee budget meeting.)

NOTE: Please refer to Item 7.2 for the public portion of this report.

12. ADJOURNMENT



**GENERAL ISSUES COMMITTEE
(OPERATING BUDGET)
MINUTES 22-002(g)**

9:30 a.m.

Friday, February 10, 2022

Due to COVID-19 and the closure of City Hall, this meeting was held virtually.

Present: Mayor F. Eisenberger, Deputy Mayor A. VanderBeek (Chair)
Councillors M. Wilson, J. Farr, S. Merulla, R. Powers,
E. Pauls, J. P. Danko, B. Clark, M. Pearson, B. Johnson, L. Ferguson,
J. Partridge

Absent: Councillors T. Whitehead, N. Nann, T. Jackson - Personal

THE FOLLOWING ITEMS WERE REFERRED TO COUNCIL FOR CONSIDERATION:

1. 2022 Minimum Wage Increases (HUR22001) (City Wide) (Item 5.1)

(Powers/Danko)

That Report HUR22001, respecting the 2022 Minimum Wage Increases, be received.

Result: Motion, CARRIED by a vote of 12 to 0, as follows:

Absent	-	Mayor Fred Eisenberger
Yes	-	Ward 1 Councillor Maureen Wilson
Yes	-	Ward 2 Councillor Jason Farr
Absent	-	Ward 3 Councillor Nrinder Nann
Yes	-	Ward 4 Councillor Sam Merulla
Yes	-	Ward 5 Councillor Russ Powers
Absent	-	Ward 6 Councillor Tom Jackson
Yes	-	Ward 7 Councillor Esther Pauls
Yes	-	Ward 8 Councillor J. P. Danko
Yes	-	Ward 9 Councillor Brad Clark
Yes	-	Ward 10 Councillor Maria Pearson
Yes	-	Ward 11 Councillor Brenda Johnson
Yes	-	Ward 12 Councillor Lloyd Ferguson
Yes	-	Ward 13 Councillor Arlene VanderBeek, Deputy Mayor
Absent	-	Ward 14 Councillor Terry Whitehead
Yes	-	Ward 15 Councillor Judi Partridge

2. 2022 Council Referred Business Case – Accessible Taxicabs (PED18082(b)) (City Wide) (Item 7.2)

(Pearson/Powers)

- (a) That the 2022 Council referred business case involving Financial Incentives for Taxi Operators to Provide Accessible Taxicab Trips, be referred to the 2023 Budget process for consideration; and,
- (b) That the Accessible Taxicab Trips pilot program be extended for one year to end on April 1, 2023, with operations ending December 31, 2022, at an estimated cost of \$60,000, to be funded from the Working Funds – General Reserve (Account# 112400).

Result: Motion, CARRIED by a vote of 11 to 0, as follows:

Yes	-	Mayor Fred Eisenberger
Yes	-	Ward 1 Councillor Maureen Wilson
Yes	-	Ward 2 Councillor Jason Farr
Absent	-	Ward 3 Councillor Nrinder Nann
Absent	-	Ward 4 Councillor Sam Merulla
Yes	-	Ward 5 Councillor Russ Powers
Absent	-	Ward 6 Councillor Tom Jackson
Yes	-	Ward 7 Councillor Esther Pauls
Yes	-	Ward 8 Councillor J. P. Danko
Yes	-	Ward 9 Councillor Brad Clark
Yes	-	Ward 10 Councillor Maria Pearson
Yes	-	Ward 11 Councillor Brenda Johnson
Conflict	-	Ward 12 Councillor Lloyd Ferguson
Yes	-	Ward 13 Councillor Arlene VanderBeek, Deputy Mayor
Absent	-	Ward 14 Councillor Terry Whitehead
Yes	-	Ward 15 Councillor Judi Partridge

3. 2022 Council Referred Business Case – Waterfalls Enforcement (PED18011(c)) (City Wide) (Item 7.3)

(Ferguson/Powers)

- (a) That the 2022 Council referred Business Case involving increased Municipal Law and Parking Enforcement in Waterfall areas, be referred to the 2023 Budget process for consideration; and,
- (b) That the increased Municipal Law and Parking Enforcement in Waterfall areas pilot program be extended for one year to end on April 1, 2023, with operations ending November 15, 2022, at an estimated at \$361,190, to be funded from the Tax Stabilization Reserve (Account # 110046).

Result: Motion, CARRIED by a vote of 10 to 0, as follows:

Yes	-	Mayor Fred Eisenberger
Yes	-	Ward 1 Councillor Maureen Wilson
Yes	-	Ward 2 Councillor Jason Farr
Absent	-	Ward 3 Councillor Nrinder Nann
Absent	-	Ward 4 Councillor Sam Merulla
Yes	-	Ward 5 Councillor Russ Powers
Absent	-	Ward 6 Councillor Tom Jackson
Absent	-	Ward 7 Councillor Esther Pauls
Absent	-	Ward 8 Councillor J. P. Danko
Yes	-	Ward 9 Councillor Brad Clark
Yes	-	Ward 10 Councillor Maria Pearson
Yes	-	Ward 11 Councillor Brenda Johnson
Yes	-	Ward 12 Councillor Lloyd Ferguson
Yes	-	Ward 13 Councillor Arlene VanderBeek, Deputy Mayor
Absent	-	Ward 14 Councillor Terry Whitehead
Yes	-	Ward 15 Councillor Judi Partridge

**4. City of Hamilton Veterans Committee 2022 Budget Submission (PED21215)
 (City Wide) (Item 7.4)**

(Johnson/Pearson)

That the Hamilton Veterans Committee 2022 base Budget submission, attached as Appendix "A" to Report PED21215, in the amount of \$43,000, be approved.

Result: Motion, CARRIED by a vote of 10 to 0, as follows:

Yes	-	Mayor Fred Eisenberger
Yes	-	Ward 1 Councillor Maureen Wilson
Yes	-	Ward 2 Councillor Jason Farr
Absent	-	Ward 3 Councillor Nrinder Nann
Absent	-	Ward 4 Councillor Sam Merulla
Yes	-	Ward 5 Councillor Russ Powers
Absent	-	Ward 6 Councillor Tom Jackson
Absent	-	Ward 7 Councillor Esther Pauls
Absent	-	Ward 8 Councillor J. P. Danko
Yes	-	Ward 9 Councillor Brad Clark
Yes	-	Ward 10 Councillor Maria Pearson
Yes	-	Ward 11 Councillor Brenda Johnson
Yes	-	Ward 12 Councillor Lloyd Ferguson
Yes	-	Ward 13 Councillor Arlene VanderBeek, Deputy Mayor
Absent	-	Ward 14 Councillor Terry Whitehead
Yes	-	Ward 15 Councillor Judi Partridge

5. 2022 Budget Submission - Seniors Advisory Committee (HSC21050) (City Wide) (Item 7.5)

(Johnson/Pearson)

That the Seniors Advisory Committee 2022 base budget submission, attached as Appendix "A" to Report HSC21050, in the amount of \$2,500, be approved.

Result: Motion, CARRIED by a vote of 10 to 0, as follows:

Yes	-	Mayor Fred Eisenberger
Yes	-	Ward 1 Councillor Maureen Wilson
Yes	-	Ward 2 Councillor Jason Farr
Absent	-	Ward 3 Councillor Nrinder Nann
Absent	-	Ward 4 Councillor Sam Merulla
Yes	-	Ward 5 Councillor Russ Powers
Absent	-	Ward 6 Councillor Tom Jackson
Absent	-	Ward 7 Councillor Esther Pauls
Absent	-	Ward 8 Councillor J. P. Danko
Yes	-	Ward 9 Councillor Brad Clark
Yes	-	Ward 10 Councillor Maria Pearson
Yes	-	Ward 11 Councillor Brenda Johnson
Yes	-	Ward 12 Councillor Lloyd Ferguson
Yes	-	Ward 13 Councillor Arlene VanderBeek, Deputy Mayor
Absent	-	Ward 14 Councillor Terry Whitehead
Yes	-	Ward 15 Councillor Judi Partridge

6. 2022 LGBTQ Volunteer Advisory Committee Budget (CM21016) (City Wide) (Item 7.6)

(Johnson/Pearson)

- (a) That the LGBTQ Advisory Committee 2022 base budget submission, attached as Appendix "A" to Report CM21016, in the amount of \$4,039.20, be approved; and;
- (b) That, in addition to the base funding, a one-time budget allocation for 2022 of \$1,300, for training around anti-racism, anti-oppression, and other topics related to the Committee's mandate, to be funded by the LGBTQ Advisory Committee reserve, be approved.

Result: Motion, CARRIED by a vote of 10 to 0, as follows:

Yes	-	Mayor Fred Eisenberger
Yes	-	Ward 1 Councillor Maureen Wilson
Yes	-	Ward 2 Councillor Jason Farr
Absent	-	Ward 3 Councillor Nrinder Nann
Absent	-	Ward 4 Councillor Sam Merulla

General Issues Committee (Budget)
Minutes 22-002(i)

February 10, 2022
Page 5 of 18

Yes	-	Ward 5	Councillor Russ Powers
Absent	-	Ward 6	Councillor Tom Jackson
Absent	-	Ward 7	Councillor Esther Pauls
Absent	-	Ward 8	Councillor J. P. Danko
Yes	-	Ward 9	Councillor Brad Clark
Yes	-	Ward 10	Councillor Maria Pearson
Yes	-	Ward 11	Councillor Brenda Johnson
Yes	-	Ward 12	Councillor Lloyd Ferguson
Yes	-	Ward 13	Councillor Arlene VanderBeek, Deputy Mayor
Absent	-	Ward 14	Councillor Terry Whitehead
Yes	-	Ward 15	Councillor Judi Partridge

7. Budget Request for Food Advisory Committee 2022 (BOH21011) (City Wide)
(Item 7.7)

(Johnson/Pearson)

That the Food Advisory Committee 2022 base budget submission, attached as Appendix "A" to Report BOH21011, in the amount of \$1,500, be approved.

Result: Motion, CARRIED by a vote of 10 to 0, as follows:

Yes	-	Mayor Fred Eisenberger
Yes	-	Ward 1 Councillor Maureen Wilson
Yes	-	Ward 2 Councillor Jason Farr
Absent	-	Ward 3 Councillor Nrinder Nann
Absent	-	Ward 4 Councillor Sam Merulla
Yes	-	Ward 5 Councillor Russ Powers
Absent	-	Ward 6 Councillor Tom Jackson
Absent	-	Ward 7 Councillor Esther Pauls
Absent	-	Ward 8 Councillor J. P. Danko
Yes	-	Ward 9 Councillor Brad Clark
Yes	-	Ward 10 Councillor Maria Pearson
Yes	-	Ward 11 Councillor Brenda Johnson
Yes	-	Ward 12 Councillor Lloyd Ferguson
Yes	-	Ward 13 Councillor Arlene VanderBeek, Deputy Mayor
Absent	-	Ward 14 Councillor Terry Whitehead
Yes	-	Ward 15 Councillor Judi Partridge

8. 2022 Budget Submission – Committee Against Racism (CM21017) (City Wide) (Item 7.8)

(Johnson/Pearson)

That the Committee Against Racism Advisory Committee 2022 base budget, attached as Appendix "A" to Report CM21017, in the amount of \$8,900, be approved.

Result: Motion, CARRIED by a vote of 10 to 0, as follows:

Yes	-	Mayor Fred Eisenberger
Yes	-	Ward 1 Councillor Maureen Wilson
Yes	-	Ward 2 Councillor Jason Farr
Absent	-	Ward 3 Councillor Nrinder Nann
Absent	-	Ward 4 Councillor Sam Merulla
Yes	-	Ward 5 Councillor Russ Powers
Absent	-	Ward 6 Councillor Tom Jackson
Absent	-	Ward 7 Councillor Esther Pauls
Absent	-	Ward 8 Councillor J. P. Danko
Yes	-	Ward 9 Councillor Brad Clark
Yes	-	Ward 10 Councillor Maria Pearson
Yes	-	Ward 11 Councillor Brenda Johnson
Yes	-	Ward 12 Councillor Lloyd Ferguson
Yes	-	Ward 13 Councillor Arlene VanderBeek, Deputy Mayor
Absent	-	Ward 14 Councillor Terry Whitehead
Yes	-	Ward 15 Councillor Judi Partridge

9. 2022 Budget Submission - Housing and Homelessness Advisory Committee (HSC21047) (City Wide) (Item 7.9)

(Johnson/Pearson)

That the Housing and Homelessness Advisory Committee 2022 base budget submission, attached as Appendix "A" to Report HSC21047, in the amount of \$1,000, be approved.

Result: Motion, CARRIED by a vote of 10 to 0, as follows:

Yes	-	Mayor Fred Eisenberger
Yes	-	Ward 1 Councillor Maureen Wilson
Yes	-	Ward 2 Councillor Jason Farr
Absent	-	Ward 3 Councillor Nrinder Nann
Absent	-	Ward 4 Councillor Sam Merulla
Yes	-	Ward 5 Councillor Russ Powers
Absent	-	Ward 6 Councillor Tom Jackson
Absent	-	Ward 7 Councillor Esther Pauls
Absent	-	Ward 8 Councillor J. P. Danko
Yes	-	Ward 9 Councillor Brad Clark
Yes	-	Ward 10 Councillor Maria Pearson
Yes	-	Ward 11 Councillor Brenda Johnson
Yes	-	Ward 12 Councillor Lloyd Ferguson
Yes	-	Ward 13 Councillor Arlene VanderBeek, Deputy Mayor
Absent	-	Ward 14 Councillor Terry Whitehead
Yes	-	Ward 15 Councillor Judi Partridge

**10. 2022 Budget Submission - Aboriginal Advisory Committee (HSC21051)
 (City Wide) (Item 7.10)**

(Johnson/Pearson)

That the Aboriginal Advisory Committee 2022 base budget submission, attached as Appendix "A" to Report HSC21051, in the amount of \$3,552, be approved.

Result: Motion, CARRIED by a vote of 10 to 0, as follows:

Yes	-	Mayor Fred Eisenberger
Yes	-	Ward 1 Councillor Maureen Wilson
Yes	-	Ward 2 Councillor Jason Farr
Absent	-	Ward 3 Councillor Nrinder Nann
Absent	-	Ward 4 Councillor Sam Merulla
Yes	-	Ward 5 Councillor Russ Powers
Absent	-	Ward 6 Councillor Tom Jackson
Absent	-	Ward 7 Councillor Esther Pauls
Absent	-	Ward 8 Councillor J. P. Danko
Yes	-	Ward 9 Councillor Brad Clark
Yes	-	Ward 10 Councillor Maria Pearson
Yes	-	Ward 11 Councillor Brenda Johnson
Yes	-	Ward 12 Councillor Lloyd Ferguson
Yes	-	Ward 13 Councillor Arlene VanderBeek, Deputy Mayor
Absent	-	Ward 14 Councillor Terry Whitehead
Yes	-	Ward 15 Councillor Judi Partridge

11. 2022 Budget Submission – Advisory Committee for Persons with Disabilities (HUR21012) (City Wide) (Item 7.11)

(Johnson/Pearson)

That the Advisory Committee for Persons with Disabilities 2022 base budget submission, attached as Appendix "A" to Report HUR21012, in the amount of \$6,100, be approved.

Result: Motion, CARRIED by a vote of 10 to 0, as follows:

Yes	-	Mayor Fred Eisenberger
Yes	-	Ward 1 Councillor Maureen Wilson
Yes	-	Ward 2 Councillor Jason Farr
Absent	-	Ward 3 Councillor Nrinder Nann
Absent	-	Ward 4 Councillor Sam Merulla
Yes	-	Ward 5 Councillor Russ Powers
Absent	-	Ward 6 Councillor Tom Jackson
Absent	-	Ward 7 Councillor Esther Pauls
Absent	-	Ward 8 Councillor J. P. Danko
Yes	-	Ward 9 Councillor Brad Clark

**General Issues Committee (Budget)
Minutes 22-002(i)**

**February 10, 2022
Page 8 of 18**

Yes	-	Ward 10	Councillor Maria Pearson
Yes	-	Ward 11	Councillor Brenda Johnson
Yes	-	Ward 12	Councillor Lloyd Ferguson
Yes	-	Ward 13	Councillor Arlene VanderBeek, Deputy Mayor
Absent	-	Ward 14	Councillor Terry Whitehead
Yes	-	Ward 15	Councillor Judi Partridge

12. 2022 Budget Submissions Volunteer Advisory Committee (HUR21016) (City Wide) (Item 7.12)

(Johnson/Pearson)

That the Volunteer Advisory Committee 2022 budget base submissions, be approved, as follows:

- (a) Advisory Committee on Immigrant & Refugees in the amount of \$3,500, attached as Appendix "A" to Report HUR21016;
- (b) Hamilton Mundialization Committee in the amount of \$5,890, attached as Appendix "B" to Report HUR21016; and,
- (c) Hamilton Women and Gender Equity Committee in the amount of \$3,500, attached as Appendix "C" to Report HUR21016; and,
- (d) That, in addition to the base funding of \$3,500 for the Hamilton Women and Gender Equity Committee, a one-time budget allocation for 2022 of \$5,000, to support the 2021 Elect More Women Conference and other related initiatives that arise in 2022 that are not yet planned, to be funded from the Hamilton Women and Gender Equity Committee 2021 reserve, be approved.

Result: Motion, CARRIED by a vote of 10 to 0, as follows:

Yes	-	Mayor Fred Eisenberger
Yes	-	Ward 1 Councillor Maureen Wilson
Yes	-	Ward 2 Councillor Jason Farr
Absent	-	Ward 3 Councillor Nrinder Nann
Absent	-	Ward 4 Councillor Sam Merulla
Yes	-	Ward 5 Councillor Russ Powers
Absent	-	Ward 6 Councillor Tom Jackson
Absent	-	Ward 7 Councillor Esther Pauls
Absent	-	Ward 8 Councillor J. P. Danko
Yes	-	Ward 9 Councillor Brad Clark
Yes	-	Ward 10 Councillor Maria Pearson
Yes	-	Ward 11 Councillor Brenda Johnson
Yes	-	Ward 12 Councillor Lloyd Ferguson
Yes	-	Ward 13 Councillor Arlene VanderBeek, Deputy Mayor

General Issues Committee (Budget)
Minutes 22-002(i)

February 10, 2022
Page 9 of 18

Absent - Ward 14 Councillor Terry Whitehead
 Yes - Ward 15 Councillor Judi Partridge

13. Arts Advisory Commission Budget Submission (PED21218) (City Wide)
(Item 7.13)

(Johnson/Pearson)

- (a) That the Arts Advisory Commission 2022 base Budget submission, attached as Appendix "A" to Report PED21218, in the amount of \$9,000, be approved; and,
- (b) That, in addition to the base funding of \$9,000, a one-time Budget allocation for 2022 of \$10,330, for community outreach about pandemic recovery, to be funded by the Arts Advisory Commission Reserve, be approved.

Result: Motion, CARRIED by a vote of 10 to 0, as follows:

Yes - Mayor Fred Eisenberger
 Yes - Ward 1 Councillor Maureen Wilson
 Yes - Ward 2 Councillor Jason Farr
 Absent - Ward 3 Councillor Nrinder Nann
 Absent - Ward 4 Councillor Sam Merulla
 Yes - Ward 5 Councillor Russ Powers
 Absent - Ward 6 Councillor Tom Jackson
 Absent - Ward 7 Councillor Esther Pauls
 Absent - Ward 8 Councillor J. P. Danko
 Yes - Ward 9 Councillor Brad Clark
 Yes - Ward 10 Councillor Maria Pearson
 Yes - Ward 11 Councillor Brenda Johnson
 Yes - Ward 12 Councillor Lloyd Ferguson
 Yes - Ward 13 Councillor Arlene VanderBeek, Deputy Mayor
 Absent - Ward 14 Councillor Terry Whitehead
 Yes - Ward 15 Councillor Judi Partridge

14. 2022 Volunteer Committee Budget - Keep Hamilton Clean and Green
Committee (PW22002) (City Wide) (Item 7.14)

(Johnson/Pearson)

That the Keep Hamilton Clean and Green Committee's 2022 base budget submission, attached as Appendix "A" to Report PW22002 in the amount of \$18,250, representing a zero-net levy impact from the previous year budget, be approved.

Result: Motion, CARRIED by a vote of 10 to 0, as follows:

Yes	-	Mayor Fred Eisenberger
Yes	-	Ward 1 Councillor Maureen Wilson
Yes	-	Ward 2 Councillor Jason Farr
Absent	-	Ward 3 Councillor Nrinder Nann
Absent	-	Ward 4 Councillor Sam Merulla
Yes	-	Ward 5 Councillor Russ Powers
Absent	-	Ward 6 Councillor Tom Jackson
Absent	-	Ward 7 Councillor Esther Pauls
Absent	-	Ward 8 Councillor J. P. Danko
Yes	-	Ward 9 Councillor Brad Clark
Yes	-	Ward 10 Councillor Maria Pearson
Yes	-	Ward 11 Councillor Brenda Johnson
Yes	-	Ward 12 Councillor Lloyd Ferguson
Yes	-	Ward 13 Councillor Arlene VanderBeek, Deputy Mayor
Absent	-	Ward 14 Councillor Terry Whitehead
Yes	-	Ward 15 Councillor Judi Partridge

FOR INFORMATION:

(a) APPROVAL OF AGENDA (Item 1)

The Committee Clerk advised of the following changes to the agenda:

3. APPROVAL OF MINUTES OF PREVIOUS MEETINGS

3.1. February 4, 2022

3.2. February 7, 2022

4. COMMUNICATION ITEMS

4.1. Correspondence from Erin Shacklette respecting Hamilton Bike Share

Recommendation: Be received and referred to the consideration of Item 7.15.

- 4.2. Correspondence from Susan Creer respecting No City Money for Sobi Bikes

Recommendation: Be received and referred to the consideration of Item 7.15.

- 4.3. Correspondence from Kyle Slote respecting Hamilton Bike Share

Recommendation: Be received and referred to the consideration of Item 7.15.

- 4.4. Correspondence from Kevin Intini respecting Hamilton Bike Share

Recommendation: Be received and referred to the consideration of Item 7.15.

6. STAFF PRESENTATIONS

- 6.1. 2022 Preliminary Tax Supported Budget - Referred Items and Business Cases

(Powers/Farr)

That the agenda for the February 10, 2022 General Issues Committee (Budget) meeting, be approved, as amended.

Result: Motion, CARRIED by a vote of 12 to 0, as follows:

Absent	-	Mayor Fred Eisenberger
Yes	-	Ward 1 Councillor Maureen Wilson
Yes	-	Ward 2 Councillor Jason Farr
Absent	-	Ward 3 Councillor Nrinder Nann
Yes	-	Ward 4 Councillor Sam Merulla
Yes	-	Ward 5 Councillor Russ Powers
Absent	-	Ward 6 Councillor Tom Jackson
Yes	-	Ward 7 Councillor Esther Pauls
Yes	-	Ward 8 Councillor J. P. Danko
Yes	-	Ward 9 Councillor Brad Clark
Yes	-	Ward 10 Councillor Maria Pearson
Yes	-	Ward 11 Councillor Brenda Johnson
Yes	-	Ward 12 Councillor Lloyd Ferguson
Yes	-	Ward 13 Councillor Arlene VanderBeek, Deputy Mayor
Absent	-	Ward 14 Councillor Terry Whitehead
Yes	-	Ward 15 Councillor Judi Partridge

(b) DECLARATIONS OF INTEREST (Item 2)

Councillor L. Ferguson declared an interest to Item 7.2, respecting Report PED18072(a) – 2022 Council Referred Business Case – Accessible Taxicabs, as he has an interest in the taxi industry.

(c) APPROVAL OF MINUTES OF PREVIOUS MEETINGS (Item 3)

(i) February 4, 2022 and February 7, 2022 (Items 3.1 and 3.2)

(Partridge/Johnson)

That the Minutes of the February 4, 2022 and February 7, 2022 meetings of the General Issues Committee, be approved, as presented.

Result: Motion, CARRIED by a vote of 12 to 0, as follows:

Absent	-	Mayor Fred Eisenberger
Yes	-	Ward 1 Councillor Maureen Wilson
Yes	-	Ward 2 Councillor Jason Farr
Absent	-	Ward 3 Councillor Nrinder Nann
Yes	-	Ward 4 Councillor Sam Merulla
Yes	-	Ward 5 Councillor Russ Powers
Absent	-	Ward 6 Councillor Tom Jackson
Yes	-	Ward 7 Councillor Esther Pauls
Yes	-	Ward 8 Councillor J. P. Danko
Yes	-	Ward 9 Councillor Brad Clark
Yes	-	Ward 10 Councillor Maria Pearson
Yes	-	Ward 11 Councillor Brenda Johnson
Yes	-	Ward 12 Councillor Lloyd Ferguson
Yes	-	Ward 13 Councillor Arlene VanderBeek, Deputy Mayor
Absent	-	Ward 14 Councillor Terry Whitehead
Yes	-	Ward 15 Councillor Judi Partridge

(d) COMMUNICATION ITEMS (Item 4)

(Wilson/Pearson)

That the Communication Items, be approved, as follows:

- (i) Correspondence from Erin Shacklette respecting Hamilton Bike Share (Item 4.1)

Recommendation: Be received and referred to the consideration of Item 7.15.

- (ii) Correspondence from Susan Creer respecting No City Money for Sobi Bikes (Item 4.2)

Recommendation: Be received and referred to the consideration of Item 7.15.

- (iii) Correspondence from Kyle Slote respecting Hamilton Bike Share (Item 4.3)

Recommendation: Be received and referred to the consideration of Item 7.15.

- (iv) Correspondence from Kevin Intini respecting Hamilton Bike Share (Item 4.4)

Recommendation: Be received and referred to the consideration of Item 7.15.

Result: Motion, CARRIED by a vote of 12 to 0, as follows:

Absent	-	Mayor Fred Eisenberger
Yes	-	Ward 1 Councillor Maureen Wilson
Yes	-	Ward 2 Councillor Jason Farr
Absent	-	Ward 3 Councillor Nrinder Nann
Yes	-	Ward 4 Councillor Sam Merulla
Yes	-	Ward 5 Councillor Russ Powers
Absent	-	Ward 6 Councillor Tom Jackson
Yes	-	Ward 7 Councillor Esther Pauls
Yes	-	Ward 8 Councillor J. P. Danko
Yes	-	Ward 9 Councillor Brad Clark
Yes	-	Ward 10 Councillor Maria Pearson
Yes	-	Ward 11 Councillor Brenda Johnson
Yes	-	Ward 12 Councillor Lloyd Ferguson
Yes	-	Ward 13 Councillor Arlene VanderBeek, Deputy Mayor
Absent	-	Ward 14 Councillor Terry Whitehead
Yes	-	Ward 15 Councillor Judi Partridge

For disposition of this matter, please refer to Item (f)(ii).

(e) STAFF PRESENTATIONS (Item 6)

(i) 2022 Preliminary Tax Supported Budget - Referred Items and Business Cases (Item 6.1)

Mike Zegarac, General Manager of Finance & Corporate Services, provided the PowerPoint presentation respecting the 2022 Preliminary Tax Supported Budget - Referred Items and Business Cases, and answered questions of Committee.

(Eisenberger/Pearson)

That the presentation respecting the 2022 Preliminary Tax Supported Budget - Referred Items and Business Cases, be received.

Result: Motion, CARRIED by a vote of 13 to 0, as follows:

Yes	-	Mayor Fred Eisenberger
Yes	-	Ward 1 Councillor Maureen Wilson
Yes	-	Ward 2 Councillor Jason Farr
Absent	-	Ward 3 Councillor Nrinder Nann
Yes	-	Ward 4 Councillor Sam Merulla
Yes	-	Ward 5 Councillor Russ Powers
Absent	-	Ward 6 Councillor Tom Jackson
Yes	-	Ward 7 Councillor Esther Pauls
Yes	-	Ward 8 Councillor J. P. Danko
Yes	-	Ward 9 Councillor Brad Clark
Yes	-	Ward 10 Councillor Maria Pearson
Yes	-	Ward 11 Councillor Brenda Johnson
Yes	-	Ward 12 Councillor Lloyd Ferguson
Yes	-	Ward 13 Councillor Arlene VanderBeek, Deputy Mayor
Absent	-	Ward 14 Councillor Terry Whitehead
Yes	-	Ward 15 Councillor Judi Partridge

(Farr/Ferguson)

WHEREAS, the preliminary forecast is at a 3.6% residential tax impact;

THEREFORE, BE IT RESOLVED:

- (a) That senior staff be directed to revisit the pressures from the Council Referred Items, Business Cases and service improvements, with an eye toward adjusting for in-year implementation; and,
- (b) That staff be directed to review the Council Referred Items and Business Cases to see if there are any amendments that can be

made to reduce the overall tax impact and report back to the 2022 General Issues Committee budget process.

Result: Motion, CARRIED by a vote of 11 to 0, as follows:

Yes	-	Mayor Fred Eisenberger
Yes	-	Ward 1 Councillor Maureen Wilson
Yes	-	Ward 2 Councillor Jason Farr
Absent	-	Ward 3 Councillor Nrinder Nann
Absent	-	Ward 4 Councillor Sam Merulla
Yes	-	Ward 5 Councillor Russ Powers
Absent	-	Ward 6 Councillor Tom Jackson
Yes	-	Ward 7 Councillor Esther Pauls
Yes	-	Ward 8 Councillor J. P. Danko
Yes	-	Ward 9 Councillor Brad Clark
Yes	-	Ward 10 Councillor Maria Pearson
Absent	-	Ward 11 Councillor Brenda Johnson
Yes	-	Ward 12 Councillor Lloyd Ferguson
Yes	-	Ward 13 Councillor Arlene VanderBeek, Deputy Mayor
Absent	-	Ward 14 Councillor Terry Whitehead
Yes	-	Ward 15 Councillor Judi Partridge

(f) DISCUSSION ITEMS (Item 7)

(i) Living Wage (HUR20003(a) / FCS20013(a)) (City Wide) (Item 7.1)

(Wilson/Danko)

That staff be directed to review the following financial indicators, over the last 10 years, as it relates to a living wage and report back to the 2022 General Issues Committee budget process:

- (1) Change in university and college tuition for students;
- (2) OSAP availability by applicant/family income;
- (3) Rental Rates; and,
- (4) Average Wage Growth (general increase).

Result: Motion, CARRIED by a vote of 10 to 2, as follows:

Yes	-	Mayor Fred Eisenberger
Yes	-	Ward 1 Councillor Maureen Wilson
Yes	-	Ward 2 Councillor Jason Farr
Absent	-	Ward 3 Councillor Nrinder Nann
Absent	-	Ward 4 Councillor Sam Merulla

Yes	-	Ward 5	Councillor Russ Powers
Absent	-	Ward 6	Councillor Tom Jackson
Yes	-	Ward 7	Councillor Esther Pauls
Yes	-	Ward 8	Councillor J. P. Danko
Yes	-	Ward 9	Councillor Brad Clark
Yes	-	Ward 10	Councillor Maria Pearson
Yes	-	Ward 11	Councillor Brenda Johnson
No	-	Ward 12	Councillor Lloyd Ferguson
Yes	-	Ward 13	Councillor Arlene VanderBeek, Deputy Mayor
Absent	-	Ward 14	Councillor Terry Whitehead
No	-	Ward 15	Councillor Judi Partridge

(ii) Public Bike Share Program Phased Procurement Process – Sustainable Operations Model and Funding (PED20109(d)) (City Wide) (Item 7.15)

(Partridge/Eisenberger)

- (a) That staff be directed to obtain clarification on the additional information provided regarding the proposal from Hamilton Bike Share as well as a copy of their audited financial statements, and report back to the February 25, 2022 General Issues Committee (Budget) meeting; and,
- (b) That Report PED20109(d), respecting the Public Bike Share Program Phased Procurement Process – Sustainable Operations Model and Funding, be DEFERRED to the February 25, 2022 General Issues Committee (Budget) meeting.

Result: Motion, CARRIED by a vote of 9 to 0, as follows:

Yes	-	Mayor Fred Eisenberger
Yes	-	Ward 1 Councillor Maureen Wilson
Yes	-	Ward 2 Councillor Jason Farr
Absent	-	Ward 3 Councillor Nrinder Nann
Absent	-	Ward 4 Councillor Sam Merulla
Absent	-	Ward 5 Councillor Russ Powers
Absent	-	Ward 6 Councillor Tom Jackson
Yes	-	Ward 7 Councillor Esther Pauls
Yes	-	Ward 8 Councillor J. P. Danko
Yes	-	Ward 9 Councillor Brad Clark
Yes	-	Ward 10 Councillor Maria Pearson
Absent	-	Ward 11 Councillor Brenda Johnson
Absent	-	Ward 12 Councillor Lloyd Ferguson
Yes	-	Ward 13 Councillor Arlene VanderBeek, Deputy Mayor
Absent	-	Ward 14 Councillor Terry Whitehead
Yes	-	Ward 15 Councillor Judi Partridge

(g) PRIVATE & CONFIDENTIAL (Item 11)**(i) Appendix "A" to Report PED20109(d), respecting the Public Bike Share Program Phased Procurement Process – Sustainable Operations Model and Funding (Item 11.1)****(Eisenberger/Ferguson)**

That Committee move into Closed Session to discuss Appendix "A" to Report PED20109(d) - Public Bike Share Program Phased Procurement Process – Sustainable Operations Model and Funding, pursuant to Section 9.1, Sub-section (i) of the City's Procedural By-law 21-021 and Section 239(2), Sub-section (i) of the *Ontario Municipal Act, 2001*, as amended, as the subject matter pertains to a trade secret or scientific, technical, commercial, financial or labour relations information, supplied in confidence to the municipality or local board, which, if disclosed, could reasonably be expected to prejudice significantly the competitive position or interfere significantly with the contractual or other negotiations of a person, group of persons, or organization.

Result: Motion, CARRIED by a vote of 11 to 0, as follows:

Yes	-	Mayor Fred Eisenberger
Yes	-	Ward 1 Councillor Maureen Wilson
Yes	-	Ward 2 Councillor Jason Farr
Absent	-	Ward 3 Councillor Nrinder Nann
Yes	-	Ward 4 Councillor Sam Merulla
Yes	-	Ward 5 Councillor Russ Powers
Absent	-	Ward 6 Councillor Tom Jackson
Yes	-	Ward 7 Councillor Esther Pauls
Yes	-	Ward 8 Councillor J. P. Danko
Yes	-	Ward 9 Councillor Brad Clark
Yes	-	Ward 10 Councillor Maria Pearson
Absent	-	Ward 11 Councillor Brenda Johnson
Yes	-	Ward 12 Councillor Lloyd Ferguson
Yes	-	Ward 13 Councillor Arlene VanderBeek, Deputy Mayor
Absent	-	Ward 14 Councillor Terry Whitehead
Yes	-	Ward 15 Councillor Judi Partridge

For disposition of this matter, please refer to Item (f)(ii).

(h) ADJOURNMENT (Item 12)**(Pearson/Clark)**

That there being no further business, the General Issues Committee (Budget) be adjourned at 3:44 p.m.

Result: Motion, CARRIED by a vote of 11 to 0, as follows:

Yes	-	Mayor Fred Eisenberger
Yes	-	Ward 1 Councillor Maureen Wilson
Yes	-	Ward 2 Councillor Jason Farr
Absent	-	Ward 3 Councillor Nrinder Nann
Absent	-	Ward 4 Councillor Sam Merulla
Yes	-	Ward 5 Councillor Russ Powers
Absent	-	Ward 6 Councillor Tom Jackson
Yes	-	Ward 7 Councillor Esther Pauls
Yes	-	Ward 8 Councillor J. P. Danko
Yes	-	Ward 9 Councillor Brad Clark
Yes	-	Ward 10 Councillor Maria Pearson
Absent	-	Ward 11 Councillor Brenda Johnson
Yes	-	Ward 12 Councillor Lloyd Ferguson
Yes	-	Ward 13 Councillor Arlene VanderBeek, Deputy Mayor
Absent	-	Ward 14 Councillor Terry Whitehead
Yes	-	Ward 15 Councillor Judi Partridge

Respectfully submitted,

Arlene VanderBeek, Deputy Mayor
 Chair, General Issues Committee

Stephanie Paparella
 Legislative Coordinator,
 Office of the City Clerk

-----Original Message-----

From: Bev Wagar <

Sent: Wednesday, February 9, 2022 2:56 PM

To: VanderBeek, Arlene <Arlene.VanderBeek@hamilton.ca>; Clark, Brad <Brad.Clark@hamilton.ca>; Johnson, Brenda <Brenda.Johnson@hamilton.ca>; clerk@hamilton.ca; Pauls, Esther <Esther.Pauls@hamilton.ca>; Farr, Jason <Jason.Farr@hamilton.ca>; Partridge, Judi <Judi.Partridge@hamilton.ca>; Ferguson, Lloyd <Lloyd.Ferguson@hamilton.ca>; Pearson, Maria <Maria.Pearson@hamilton.ca>; Office of the Mayor <Officeofthe.Mayor@hamilton.ca>; Powers, Russ <Russ.Powers@hamilton.ca>; Merulla, Sam <Sam.Merulla@hamilton.ca>; Whitehead, Terry <Terry.Whitehead@hamilton.ca>; Jackson, Tom <Tom.Jackson@hamilton.ca>; Ward 1 Office <ward1@hamilton.ca>; Office of Ward 3 City Councillor Nrinder Nann <ward3@hamilton.ca>; Ward 8 Office <ward8@hamilton.ca>

Subject: funding for bike share program

Dear City Councillors and Mayor,

I own a car and a bicycle and I also use the SoBi bikes because they're reliable, close by and, most importantly, they do not get stolen. I can't emphasize this enough. As a former competitive cyclist I would never ride my own bicycle and leave it locked outside anywhere in Hamilton. The Bike Share bicycles don't have this problem. It's because of these public bikes that I can get where I need to go--without taking the car.

These bicycles are part of our public transportation system and should not be shunted aside as frivolous. The bike share program should be supported like any other mode of public transit. I encourage you to provide City funds to our bike share using the Partnership Model as outlined in the City staff report.

Sincerely,

Beverley Wagar

-----Original Message-----

From: David M Dore <>

Sent: Thursday, February 10, 2022 1:39 PM

To: clerk@hamilton.ca

Subject: Bike share, bike lanes

If there isn't a successful business plan where Bike share is self sustaining why are tax payers being asked to subsidize it? Please respect my tax dollars!!

From: Illyria Volcansek <
Sent: Wednesday, February 9, 2022 1:28 PM
To: Office of the Mayor <Officeofthe.Mayor@hamilton.ca>; clerk@hamilton.ca; Powers, Russ <Russ.Powers@hamilton.ca>; Cecchetti, Lynne <Lynne.Cecchetti@hamilton.ca>
Subject: Publicly Fund Hamilton Bike Share

Hello

I hope that you're doing well. I'm writing to extend my support for the Hamilton Bike Share to be publicly funded and for use to be low-cost or preferably free. An affordable Bike Share is a vital part of creating a sustainable future that prioritizes the environment. Thank you so much and have a lovely day.

Kind regards,
Illyria Volcansek
Ward 5 Resident

From: Kate Whalen <

Sent: Wednesday, February 9, 2022 6:46 PM

To: Office of the Mayor <Officeofthe.Mayor@hamilton.ca>; clerk@hamilton.ca; Ward 1 Office <ward1@hamilton.ca>; Farr, Jason <Jason.Farr@hamilton.ca>; Office of Ward 3 City Councillor Nrinder Nann <ward3@hamilton.ca>; Merulla, Sam <Sam.Merulla@hamilton.ca>; Powers, Russ <Russ.Powers@hamilton.ca>; Jackson, Tom <Tom.Jackson@hamilton.ca>; Pauls, Esther <Esther.Pauls@hamilton.ca>; Ward 8 Office <ward8@hamilton.ca>; Clark, Brad <Brad.Clark@hamilton.ca>; Pearson, Maria <Maria.Pearson@hamilton.ca>; Johnson, Brenda <Brenda.Johnson@hamilton.ca>; Ferguson, Lloyd <Lloyd.Ferguson@hamilton.ca>; VanderBeek, Arlene <Arlene.VanderBeek@hamilton.ca>; Whitehead, Terry <Terry.Whitehead@hamilton.ca>; Partridge, Judi <Judi.Partridge@hamilton.ca>

Subject: Publicly Fund Hamilton Bike Share

Dear City Councillors and Mayor,

I support Hamilton Bike Share as it is part of our public transportation system. It is an affordable and accessible way to move through our City and should receive the support like other modes of public transit. I encourage you to provide City funds to our bike share using the Partnership Model as outlined in the City staff report.

Thank you,

Kate

--

Kate Whalen

From: Nicole McGahey <
Sent: Thursday, February 10, 2022 4:26 AM
To: Office of the Mayor <Officeofthe.Mayor@hamilton.ca>; clerk@hamilton.ca
Subject: Hamilton Bike Share

Dear Mayor Eisenberger,

Please support the Sobi Bike Share as a municipally funded program.

I have been a participant in the Everybody Rides Sobi subsidy for four years. It has helped me:

- * save money getting to work-sometimes faster than transit, and available 24 hours
- * improve my physical and mental health, by exercising outside with affordable, low impact exercise, throughout the lower city
- * avoided covid 19, by avoiding crowded transit
- * solved the problem of needing personal storage, and cost associated with that

This is such a great program, and also while we are working on an upgraded transit system, finally building the LRT this should be a big piece as well

Thank you,
Nicole McGahey



Royal
Botanical
Gardens

Tel: 905-527-1158
Fax: 905-577-0375
www.rbg.ca

February 23, 2022

To: General Issues Committee
Friday February 25 2022
City of Hamilton

Re: GIC Committed Item 7.1 - Public Bike Share Program Phased Procurement Process – Sustainable Operations Model and Funding (PED20109(d)) (City Wide)

Thank you to the City of Hamilton and Hamilton Bike Share staff for developing and establishing a bike share system in Hamilton. Royal Botanical Gardens has been a host site for one Bike Share station at Princess Point Cootes Paradise since the outset but has not been able to see expansion to the project beyond the southeast corner of the RBG property. We fully support the view that Bike Share is a form of public transit for the community and view it as an important way to reach RBG.

In recent years Royal Botanical Gardens has established consistent high-quality bike rack parking at every entrance across the property in order to encourage and facilitate alternate green transportation options. This includes local residence as well as those further away who choose GO Transit to reach us (Aldershot or West Harbour stations). Our preferred near-term expansion point for Bike Share is the Rock Garden, a central location within the RBG property and a site that hosts a diverse array of events and activities. Currently Bike Share bikes are often left at the Rock Garden.

A current combination of circumstances provides the opportunity to move forward with a slightly expanded access to both Royal Botanical Gardens and to link further with Burlington via York Blvd via Valley Inn Trail. These circumstances include the proposed updated funding model for the Bike Share project, a post COVID forward looking process for alternate transportation, the reopening of the Valley Inn route via the current replacement of the bridge, as well a Burlington project to completed separate bike lanes on Plains Rd West connecting cyclist form Aldershot Go to RBG Centre and Valley Inn.

Related to bike route redevelopment across the City, we would like to continue to be apprised of progress on the cycling routes components of the Transportation Plan. Projects of interest include providing safe access to the various Royal Botanical Gardens entrances. In Hamilton these include, Rock Garden/York Blvd, Arboretum/Old Guelph Rd, Princess Point and Westdale, as well as projects adjacent to the RBG property at Cootes Drive/Olympic Drive, and Rock Chapel/Sydenham Rd.

Royal Botanical Gardens thanks staff and council for advancing this project forward in 2022, and we look forward to working with the City of Hamilton and Bikeshare to further expand the bikeshare network.

Sincerely,

Nancy Rowland
Chief Executive Officer

Tys Theijsmeijer
Head of Natural Areas

From: Ainsley Gelder

Sent: Thursday, February 24, 2022 10:17 AM

To: Office of the Mayor <Officeofthe.Mayor@hamilton.ca>; clerk@hamilton.ca; Jackson, Tom <Tom.Jackson@hamilton.ca>

Subject: Hamilton Bike Share 2022

Good Morning City Hall!

I am writing to you today to send my support for the Bike Share program to continue into the foreseeable future.

Our City needs to move forward with accessible modes of transportation while trying to work its way out of the declared Climate Emergency.

I believe that the bike share program is one, of many, valuable opportunities that will showcase our city as a progressive city. Here are just a few of the points I feel demonstrate why bike share in Hamilton is essential:

- Having this program means making it easier to move around to reduce greenhouse gas emissions.
- With this program, it adds another element to the efforts to better our city.
- Having accessible & affordable transportation options allows residents to get to work, school, appointments, run errands, enjoy social outings and more.
- Barriers to cycling in our city are effectively eliminated by a robust bike-share system.
- With the intention to expand this program could this create more jobs? I see that as an opportunity!

When I see these types of projects moving forward it gives me great hope that our city truly wants to give everyone the chance to thrive. Giving constituents the opportunity to continue with this program ticks so many boxes and I do hope that the city council will make the right decision to move forward with this program for the betterment of our entire city.

Thank you for taking a moment to read my thoughts,

Ainsley Gelder

A proud Hamiltonian since 2008



INFORMATION REPORT

TO:	Mayor and Members General Issues Committee
COMMITTEE DATE:	February 25, 2022
SUBJECT/REPORT NO:	Savings Generated from Funded Projects (FCS22012) (City Wide)
WARD(S) AFFECTED:	City Wide
PREPARED BY:	Tran Trang (905) 546-2424 Ext. 6151
SUBMITTED BY:	Brian McMullen Director, Financial Planning, Administration and Policy Corporate Services Department
SIGNATURE:	

COUNCIL DIRECTION

Council has requested information with regard to savings for the City on approved funded projects.

INFORMATION

Report FCS22012 updates Council on the savings generated from approved projects with the expectation that these savings be used to pay back the funds invested and, subsequently, direct the savings to increase the reserve balances or to reduce the Tax or Rate operating budgets. These projects are funded from a combination of City reserves, the capital budget and incentive programs from various government and utility agencies (i.e. Ontario Power Authority incentive program and SaveONenergy rebate).

Report FCS22012 identifies 42 projects approved since 2011 that required investment and had an expected return. In total, the group of projects listed in Appendix "A" to Report FCS22012 "Savings Generated from Funded Projects" have a repayment requirement of \$43.9 M, returning anticipated annual savings of \$8.7 M (\$8.0 M in operating savings and \$0.7 M in reserve contributions) when completed.

OUR Vision: To be the best place to raise a child and age successfully.

OUR Mission: To provide high quality cost conscious public services that contribute to a healthy, safe and prosperous community, in a sustainable manner.

OUR Culture: Collective Ownership, Steadfast Integrity, Courageous Change, Sensational Service, Engaged Empowered Employees.

**SUBJECT: Savings Generated from Funded Projects (FCS22012) (City Wide) –
Page 2 of 4**

Projects completed as of December 31, 2021 have generated annual savings of approximately \$4.2 M of which \$3.2 M has been used to reduce the Tax Operating Budget levy, \$0.4 M has been used to offset expenditures in the Rate Budget and \$0.6 M has been reinvested in the energy reserve (112272).

In addition to the financial savings generated, these projects help to advance Council's strategic initiatives. Many of these projects, embodied in the Corporate Energy Program and the Climate Change Action Plan, result in reduced energy usage and reductions in greenhouse gas emissions, moving the City towards the goal of net-zero before 2050 as identified in the 2016-2025 Strategic Plan.

One of the largest investments so far is the Enterprise Asset Management (EAM) program with anticipated capital expenditure of \$13.0 M. This project focuses on implementing an optimized number of asset management system(s) for use by all divisions within Public Works. The project has just completed the design phase and is not expected to be completed for another three years. Implementation of this project will generate cost savings of approximately \$2.8 M per year once completed.

Appendix "A" to Report FCS22012 lists the details of 42 efficiency projects, of which seven were added in 2021, that are currently being tracked. The approximate investment in all these projects is \$65.0 M. After incentives and rebates, the repayment required is \$43.9 M of which \$17.5 M has already been paid back. The balance will be paid within the next 21 years (2022 to 2043).

Table 1 identifies the 18 projects that have been completed to date. These projects have completed their repayments and generate \$4.2 M in annual savings – \$3.2 M in operating savings, \$0.4 M in rate budget savings and \$0.6 M reinvested in reserves. For 2022, a total savings of approximately \$0.4 M (\$0.2 M from operating and \$0.2 M reinvested in reserves) was included in departmental budget submission to help offset the 2022 budget pressures.

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**SUBJECT: Savings Generated from Funded Projects (FCS22012) (City Wide) –
Page 3 of 4**

TABLE 1 – Project Savings

Department	Project	Repayment Required	Savings after Repayment (annual)	Year Savings Begin
Savings to Tax Operating Budget				
Public Works	Energy Retrofit Pilot Program	\$2,637,500	(\$297,040)	2011
CMO/ Corporate Services	Appointment of Managers for former HECFI Facilities	\$2,400,000	(\$1,065,000)	2014
Public Works	Traffic Signal LED Replacement - System Efficiency	\$2,375,500	(\$294,585)	2016
Public Works	LED Street Light Retrofit - Phase I	\$1,144,000	(\$750,000)	2018
Public Works	LED Street Light Retrofit - Phase II	\$0	(\$600,000)	2019
Healthy and Safe Communities	Power Assisted Ambulance Stretcher Replacement	\$1,556,662	(\$168,000)	2022
Public Works	Dundas Lion's Memorial Community Centre LED Lighting	\$18,303	(\$6,101)	2022
Public Works	Sackville Hill Recreation Centre Exterior Lighting	\$23,999	(\$6,000)	2022
REDUCTIONS TO TAX OPERATING BUDGET		\$10,155,964	(\$3,186,726)	
Savings to Rate Budget				
Public Works	High Lift Pumping Station at Woodward Treatment Plant	\$2,518,000	(\$400,000)	2018
REDUCTIONS TO RATE BUDGET		\$2,518,000	(\$400,000)	
Department	Project	Repayment Required	Savings after Repayment	Year Savings Begin
Savings Invested in Energy Reserve				
Public Works	Macassa Lodge Water Conservation	\$85,377	(\$28,000)	2016
Public Works	Arena Lighting & Controls	\$137,943	(\$37,152)	2017
Public Works	Fire Stations Lighting & Controls	\$570,289	(\$140,000)	2019
Public Works	Low Emissivity Ceilings - Arenas	\$76,668	(\$55,900)	2021
Public Works	Wentworth Operating Centre Lighting & Controls	\$147,100	(\$37,000)	2020
Public Works	Hamilton Convention Centre Lighting & Controls	\$313,062	(\$51,000)	2021
Public Works	EE Lighting Aquatic Centres	\$263,970	(\$52,000)	2021
Public Works	Transit Centre EE Lighting	\$340,913	(\$85,228)	2022
Public Works	EE Lighting Parking Garage	\$468,129	(\$93,626)	2022
INVESTMENTS TO RESERVES		\$2,403,451	\$579,906	
TOTAL SAVINGS AFTER REPAYMENT (ANNUAL)			(\$4,166,632)	

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OUR Mission: To provide high quality cost conscious public services that contribute to a healthy, safe and prosperous community, in a sustainable manner.

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**SUBJECT: Savings Generated from Funded Projects (FCS22012) (City Wide) –
Page 4 of 4**

APPENDICES AND SCHEDULES ATTACHED

Appendix “A” to Report FCS22012 – Savings Generated from Funded Projects

TT/dt

SAVINGS GENERATED FROM FUNDED PROJECTS

Lead Department	Project	Repayment Required	Projected Savings after Repayment (Annual)	Year Savings Begin	Comments
Savings Invested in Energy Reserve					
Public Works	Macassa Lodge Water Conservation	\$85,377	(\$28,000)	2016	Energy Reserve
Public Works	Arena Lighting & Controls	\$137,943	(\$37,152)	2017	Energy Reserve
Public Works	Fire Stations Lighting & Controls	\$570,289	(\$140,000)	2019	Energy Reserve
Public Works	Wentworth Operating Centre Lighting & Controls	\$147,100	(\$37,000)	2020	Energy Reserve
Public Works	Low Emissivity Ceilings - Arenas	\$76,668	(\$55,900)	2021	Energy Reserve
Public Works	Hamilton Convention Centre Lighting & Controls	\$313,062	(\$51,000)	2021	Energy Reserve
Public Works	EE Lighting Aquatic Centres	\$263,970	(\$52,000)	2021	Energy Reserve
Public Works	Transit Centre EE Lighting	\$340,913	(\$85,228)	2022	Energy Reserve
Public Works	EE Lighting Parking Garage	\$468,129	(\$93,626)	2022	Energy Reserve
Public Works	Ice Plant Optimization Arenas - Head Pressure Control*	\$300,000	(\$157,000)	2024	Energy Reserve
INVESTMENTS TO RESERVES		\$2,703,451	(\$736,906)		

SAVINGS GENERATED FROM FUNDED PROJECTS

Lead Department	Project	Repayment Required	Projected Savings after Repayment (Annual)	Year Savings Begin	Comments
Savings to Rate Budget					
Public Works	High Lift Pumping Station at Woodward Treatment Plant	\$2,518,000	(\$400,000)	2018	Rate Operating Budget
Public Works	Enterprise Asset Management Project	\$6,350,000	(\$1,400,000)	2027	Rate Operating Budget
REDUCTIONS TO RATE BUDGET		\$8,868,000	(\$1,800,000)		
Savings to Tax Operating Budget					
Public Works	Energy Retrofit Pilot Program	\$2,637,500	(\$297,040)	2011	Tax Operating Budget
CMO/ Corporate Services	Appointment of Managers for former HECFI Facilities	\$2,400,000	(\$1,065,000)	2014	Tax Operating Budget
Public Works	Traffic Signal LED Replacement - System Efficiency	\$2,375,500	(\$294,585)	2016	Tax Operating Budget
Public Works	LED Street Light Retrofit - Phase I	\$1,144,000	(\$750,000)	2018	Tax Operating Budget
Public Works	LED Street Light Retrofit - Phase II	\$0	(\$600,000)	2019	Tax Operating Budget
Healthy and Safe Communities	Power Assisted Ambulance Stretcher Replacement	\$1,556,662	(\$168,000)	2022	Tax Operating Budget
Public Works	Dundas Lion's Memorial Community Centre LED Lighting	\$18,303	(\$6,101)	2022	Tax Operating Budget
Public Works	Sackville Hill Recreation Centre Exterior Lighting	\$23,999	(\$6,000)	2022	Tax Operating Budget

SAVINGS GENERATED FROM FUNDED PROJECTS

Lead Department	Project	Repayment Required	Projected Savings after Repayment (Annual)	Year Savings Begin	Comments
Public Works	Olympic Arena Infra-red Heater	\$32,506	(\$9,551)	2023	Tax Operating Budget
Public Works	Wentworth Operations Centre - LED lighting Systems Upgrade (Interior)*	\$23,881	(\$5,083)	2023	Tax Operating Budget
Public Works	Macassa Lodge Building Automation System (BAS) Upgrade	\$0	(\$9,000)	2023	Tax Operating Budget
Public Works	Parkdale Arena & Morgan Firestone Arena Low-E Ceilings*	\$101,959	(\$41,417)	2024	Tax Operating Budget
Public Works	Traffic Operations Centre - LED Lighting Upgrade*	\$34,673	(\$7,550)	2024	Tax Operating Budget
Public Works	Wentworth Lodge LED Lights	\$182,504	(\$48,317)	2024	Tax Operating Budget
Public Works	Ancaster Senior Achievement Centre Lighting	\$30,209	(\$6,148)	2025	Tax Operating Budget
Public Works	First Ontario Centre LED Lighting	\$396,762	(\$66,127)	2025	Tax Operating Budget
Public Works	Valley Park Aquatic Centre LED Lighting*	\$132,545	(\$34,802)	2025	Tax Operating Budget
Public Works	Ice Arena LED Lighting*	\$1,223,663	(\$242,423)	2026	Tax Operating Budget
Public Works	Macassa Lodge LED Lights	\$285,541	(\$60,708)	2026	Tax Operating Budget
Public Works	Enterprise Asset Management Project	\$6,350,000	(\$1,400,000)	2027	Tax Operating Budget
Public Works	Lister Block - LED Lighting Upgrade*	\$52,558	(\$13,575)	2028	Tax Operating Budget

SAVINGS GENERATED FROM FUNDED PROJECTS

Lead Department	Project	Repayment Required	Projected Savings after Repayment (Annual)	Year Savings Begin	Comments
Public Works	Westmount Rec - DHW Solar Thermal	\$158,000	(\$27,000)	2028	Tax Operating Budget
Public Works	Aquatic Centres Exterior LED Lighting*	\$106,000	(\$16,001)	2029	Tax Operating Budget
Public Works	Libraries LED Upgrade Project	\$255,000	(\$13,500)	2029	Tax Operating Budget
Public Works	Lighting Upgrade - LEDs Rec	\$633,000	(\$97,313)	2030	Tax Operating Budget
Public Works	Hamilton Place LED Lighting*	\$509,303	(\$45,184)	2031	Tax Operating Budget
Public Works	MRF Lifecycle Replacement	\$650,000	(\$38,839)	2032	Tax Operating Budget
Planning & Economic Development	Confidential - PW17042/PED17095	\$4,545,000	(\$303,000)	2037	Tax Operating Budget
Public Works	Confidential - PED16175(a)/PW16060(a)	\$5,730,000	(\$382,000)	2040	Tax Operating Budget
Public Works	City Hall Lighting Upgrade LED	\$550,000	(\$27,500)	2044	Tax Operating Budget
Public Works	Fire Stations LED Lighting	\$235,836	(\$69,877)	2022-2031	Tax Operating Budget
REDUCTIONS TO TAX OPERATING BUDGET		\$32,374,907	(\$6,151,641)		
TOTAL SAVINGS AFTER REPAYMENT (ANNUAL)		\$43,946,358	(\$8,688,547)		

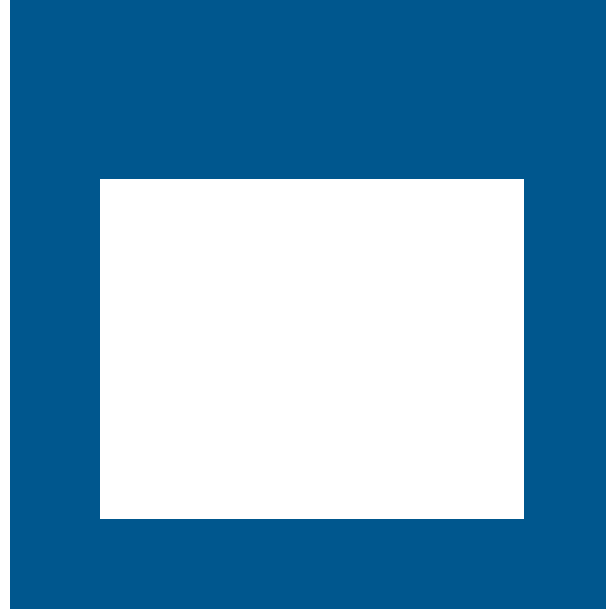
*Capital Works Still In Progress - amounts and year savings begin estimated based on current information available



**2022 PRELIMINARY TAX
SUPPORTED BUDGET- GIC
BUDGET DELIBERATIONS**

February 25th, 2022

1. 2022 Preliminary Tax Supported Budget – Current Position
2. Council Referred Items
3. Business Cases
4. Next Steps



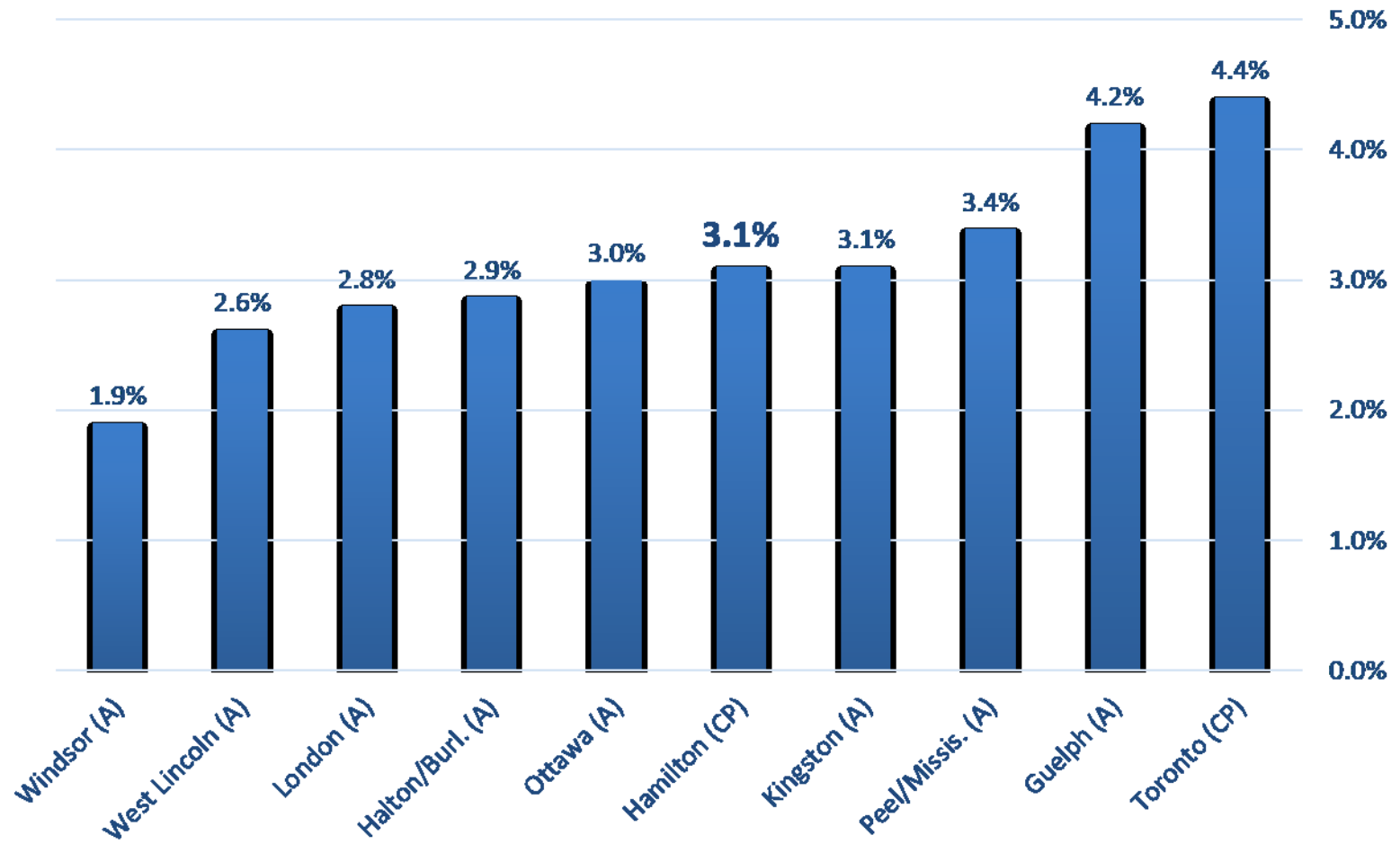
2022 PRELIMINARY TAX SUPPORTED BUDGET UPDATE

2022 PRELIMINARY BUDGET – CURRENT POSITION

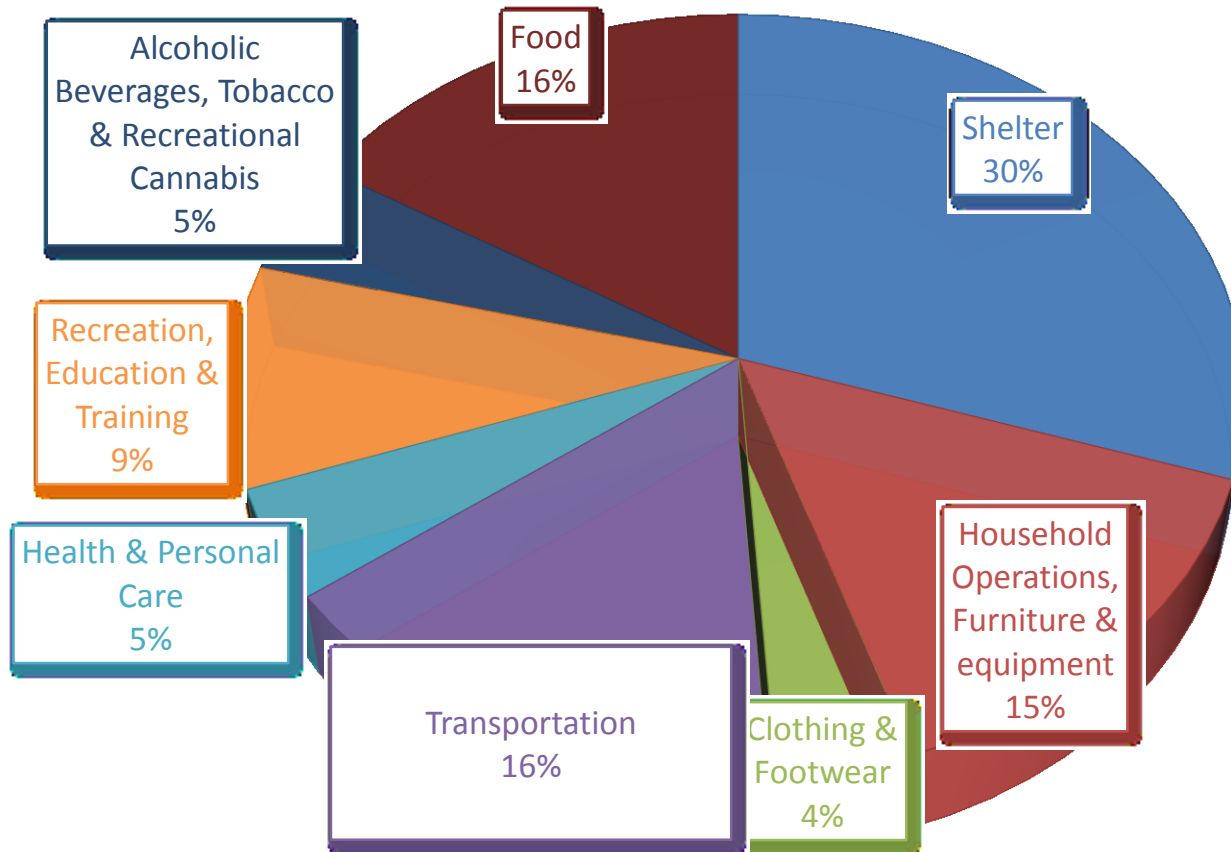
			Total Residential Tax Impact
Preliminary Residential Tax Increase - Budget Book		\$ 42,944,500	3.3%
AMENDMENTS:			
Approved			
Legislative	Volunteer Advisory Committees	80	
Pending Amendments			
PW	Blue Box Municipal Funding Allocation	(573,940)	
B&A	Hamilton Police Services – to align to Board Approval	3,389,570	
B&A	Conservation Authorities & Other Agencies – to align to Board Approval	<u>9,790</u>	
		\$ 45,770,000	<u>3.7%</u>
Education Impact – additional benefit			(0.2)%
Forecasted Assessment Growth – additional benefit			(0.2)%
Net levy restrictions (Tax Policy) – additional impact			0.1%
Council Referred Items		\$157,200	0.0%
Business Cases		\$1,080,900	0.1%
AVERAGE TOTAL RESIDENTIAL TAX IMPACT		\$47,008,100	3.6%

2022 PRELIMINARY BUDGET – PROPOSED AMENDMENTS

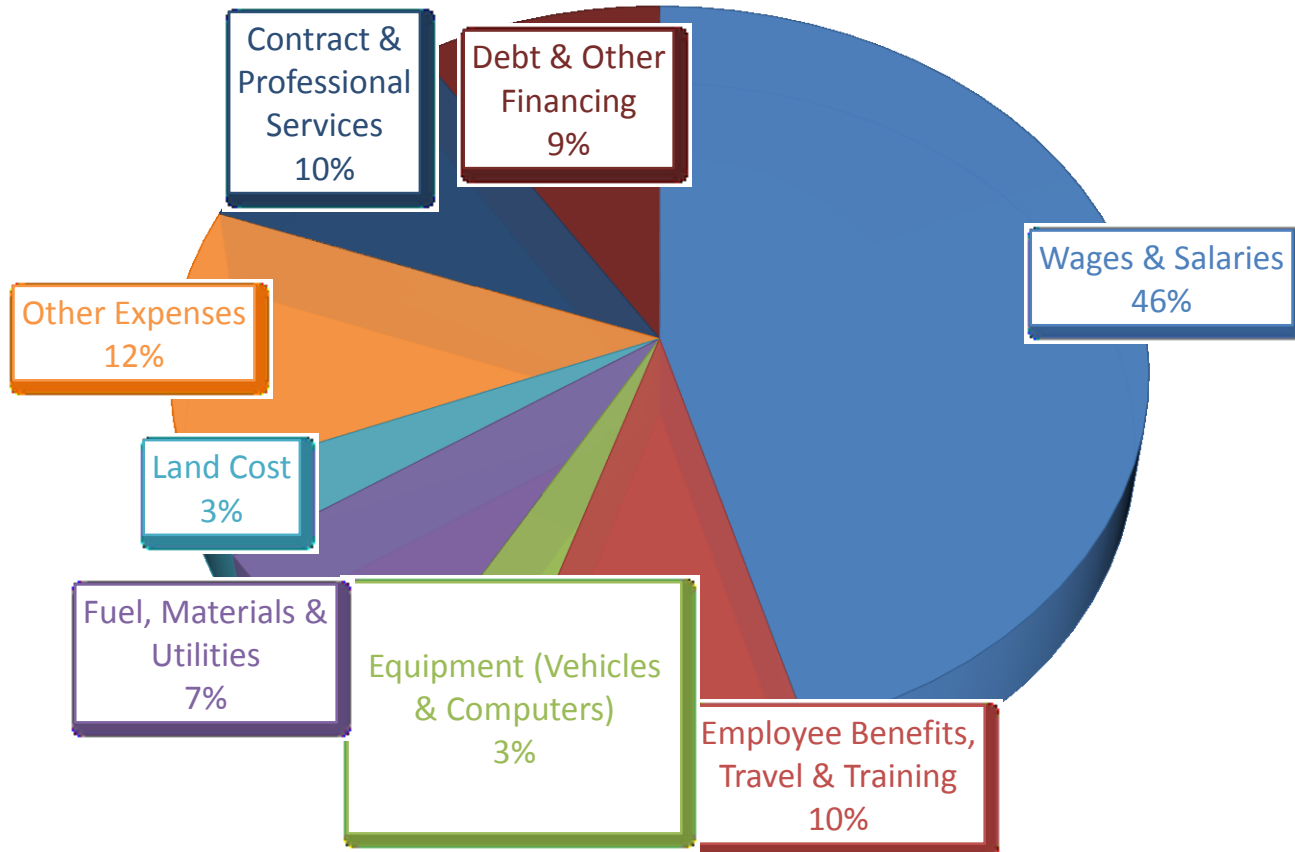
Description	Net Levy Increase	Ave. Total Res. Tax Impact	Cumulative Tax Impact
Forecast Feb. 10, 2022 GIC	\$ 47,008,100	3.6%	3.6%
PROPOSED AMENDMENTS:			
Council Referred Items (with adjustments)	(15,000)		
Business Cases (with adjustments)	(157,400)		
Operating Impacts of Capital	(1,653,800)		
Gapping	(79,200)		
PRESTO	(381,000)		
Hamilton Entertainment Facilities	(1,850,000)		
Ministry of Health Funding	(267,300)		
CSND Funding	(58,500)		
Subtotal Proposed Amendments	\$ (4,462,200)	(0.5)%	3.1%
ADDITIONAL MITIGATION OPTIONS:			
Provincial Gas Tax	\$ (800,000)		
HUC Dividends	\$ (1,285,000)		
Investment Income	\$ (700,000)		
Subtotal Additional Mitigation Options	\$ (2,785,000)	(0.3)%	2.8%
ADJUSTED BUDGET	\$ 39,760,900	2.8%	2.8%



CONSUMER PRICE INDEX



MUNICIPAL PRICE INDEX





2022 COUNCIL REFERRED ITEMS

2022 COUNCIL REFERRED SUMMARY

#	Department	Item	Gross (\$)	Net (\$)	FTE
1	Public Works	City-Wide Private Tree Giveaway (PW21044)	\$45,000	\$45,000	0.00
2	Corporate Services	Canada Healthy Communities Initiative Intake Two (FCS21020(a)) - The Public Space and Park Wi-Fi Connectivity Project	\$15,000	\$15,000	0.00
3	Corporate Services	2022 Municipal Election: Communication Plan (FCS21071)	\$14,000	\$14,000	0.00
4	Corporate Services	City Clerk's Vote by Mail (FCS21073)	\$31,300	\$31,300	0.00
6	City Manager's Office	Transitioning CityLAB from pilot to permanent program (CM21009)	\$141,300	\$36,900	2.00
TOTAL COUNCIL REFERRED ITEMS			\$246,600	\$142,200	2.00



2022 BUSINESS CASES

2022 BUSINESS CASES SUMMARY

#	Dept.	Business Case Details	Gross (\$)	Net (\$)	FTE Impact
1	Planning & Economic Development	Film Production Facilitation	\$77,720	\$0	1.00
2	Planning & Economic Development	Infrastructure Planning Project Manager - in support of PW/EcDev/Corporate storm water management initiatives	\$101,000	\$0	1.00
3	Healthy and Safe Communities	Hamilton Paramedic Service 2022-2025 Enhancement (Ambulance)	\$1,082,000	\$541,000	10.00
4	Healthy and Safe Communities	Ontario Seniors Dental Care Program (OSDCP) Service Delivery	\$0	\$0	0.80
5	Corporate Services	POA Virtual Court	\$604,900	\$0	8.00
6	Corporate Services	Development Finance Analysis and Support	\$70,700	\$0	1.00

(CONTINUED ON NEXT SLIDE)

2022 BUSINESS CASES SUMMARY

#	Dept.	Business Case Details	Gross (\$)	Net (\$)	FTE Impact
7	Corporate Services	Additional FTEs for Information Technology	121,500	121,500	2.00
8	Corporate Services	Additional FTE for Senior Contract Specialist	55,000	55,000	1.00
9	Corporate Services	IT Security FTE	76,500	76,500	1.00
10	Corporate Services	Strategy & Architecture FTEs	57,500	57,500	1.00
11	Corporate Services	Administrative Assistant to City Solicitor	72,000	72,000	1.00
TOTAL BUSINESS CASES			\$2,318,820	\$923,500	27.80



NEXT STEPS

2022 TAX SUPPORTED BUDGET BUDGET DELIBERATIONS


1. March 1, 2022 (GIC)
2. March 3, 2022 (GIC)
 - Review of Area Rating Methodologies Report
 - Update on Preliminary 2021 Tax and Rate Supported Operating Variance
 - 2022 Tax Supported Operating Budget Recommendations Report
3. March 30, 2022 (Council) - Budget approval



THANK YOU



INFORMATION REPORT

TO:	Mayor and Members General Issues Committee
COMMITTEE DATE:	February 25, 2022
SUBJECT/REPORT NO:	2021 Assessment Growth (FCS22014) (City Wide)
WARD(S) AFFECTED:	City Wide
PREPARED BY:	Gloria Rojas (905) 546-2424 Ext. 6247
SUBMITTED BY:	Mike Zegarac General Manager, Finance and Corporate Services Corporate Services Department
SIGNATURE:	

COUNCIL DIRECTION

N/A

INFORMATION

Net Assessment Growth

Assessment growth is the change in the assessment base due to new properties, deleted rolls and changes in the assessment of existing properties. Positive net assessment growth from 2021 has a positive impact on 2022 taxation by generating additional property tax revenue.

The final 2021 assessment growth used for 2022 taxation purposes is 1.2%, which is equivalent to approximately \$11.1 M in new tax revenue as shown in Table 1.

TABLE 1
2021 ASSESSMENT GROWTH – Gross and Net Tax Impact

(Gross/Net)		
Increases	\$ 13,693,382	1.4%
Decreases	\$ (2,549,881)	-0.3%
Total	\$ 11,143,500	1.2%

Anomalies due to rounding

SUBJECT: 2021 Assessment Growth (FCS22014) (City Wide) – Page 2 of 7

Table 2 provides an historical look at the City's recent assessment growth.

**TABLE 2
NET ASSESSMENT GROWTH 2017 - 2021**

	2017	2018	2019	2020	2021
Total	1.4%	1.2%	1.2%	1.2%	1.2%
Residential	1.3%	0.9%	1.1%	1.2%	0.7%
Non-Residential	0.1%	0.3%	0.1%	0.0%	0.4%

Table 2 shows a change in the trend that the City had been experiencing in previous years in which the residential property class had an average growth of 1.1% (2017-2020) and in 2021 was only 0.7%. In contrast, the non-residential classes had an assessment growth of 0.4% even though the City received notice of several appeals for the 2017-2021 assessment cycle. For 2021, these appeals resulted in reduced assessment of over \$85 M, including approximately \$23 M from 30 properties owned by ArcelorMittal Dofasco, which represent a revenue loss of approximately \$1.8 M. Additional details will be provided later in Report FCS22014.

It is important to note that the 1.2% growth is a net figure which considers both new construction / supplementary taxes (increase in assessment), as well as, write-offs / successful appeals, etc. (decrease in assessment). An existing property's assessment can change for many reasons, some of which include: a change as a result of a Request for Reconsideration (RfR) or Assessment Review Board decision; a change to the actual property (i.e. new structure, addition, removal of old structure); or a change in classification (i.e. property class change). In addition, the Municipal Property Assessment Corporation (MPAC) conducts regular reviews of properties, both individually and at the sector level, analyzing changing market conditions and economic trends to determine any potential changes in valuation in order to ensure that assessments are up to date and are reflective of the properties' current state.

Since each property class has its own specific tax ratio, some assessment changes have a larger impact on the net assessment growth than others. An assessment change on an industrial property (with a 2021 tax ratio of 3.2493) has a far greater impact on the net assessment growth than a similar assessment change on a residential property (with a tax ratio of 1.0000). As such, assessment reductions on a few properties (particularly in the industrial, large industrial and commercial property classes) can limit the total net assessment growth.

Assessment Growth by Property Class

Table 3 breaks down the 2021 assessment growth into major property classes.

**TABLE 3
2021 TOTAL ASSESSMENT GROWTH
BY CLASS**

	Change in Unweighted Assessment	Change in Municipal Taxes	% Class Change	% of Total Change
Residential	\$ 735,247,200	\$ 7,000,600	1.1%	0.7%
Multi-Residential	\$ 62,143,900	\$ 550,800	0.7%	0.1%
Commercial	\$ 73,218,900	\$ 1,378,500	0.9%	0.1%
Industrial	\$ 61,601,600	\$ 2,193,900	5.1%	0.2%
Other	\$ 866,300	\$ 19,900	0.2%	0.0%
Total	\$ 933,077,900	\$ 11,143,500	1.2%	1.2%

Anomalies due to rounding

The change in unweighted assessment is the net change in the assessment base for each property class. The change in municipal taxes is the increase or decrease in the tax revenue for the City resulting from the change in unweighted assessment.

The percentage of class change column is the change in municipal taxes from the previous year for the class, while the percentage of total change column represents the contribution of each class to the total assessment growth increase.

The change in net unweighted assessment recorded in 2021 of \$933 M is lower than that recorded in 2020 (\$1.2 B) and 2019 (\$1.1 B) with the largest difference being in the residential property class. Although the previously mentioned appeals have a significant weight on these results, construction activity, not only in Hamilton but across the country, has been affected by the COVID-19 pandemic resulting in a lack of readily available materials (reduced output, delays in deliveries) and labour (required social distancing, reduced workforce) which has led to project delays of several weeks.

The reduced construction activity in 2021 is also evident when looking at the gross assessment change which was \$1.097 B in 2021 compared to \$1.291 B in 2020 and \$1.138 B in 2019. However, as the City reached the \$2 B mark in building permits in 2021 for the first time, with increases of 77.3% in the non-residential property classes and 50.1% in the residential property class when compared to the previous three-year average, staff expects that assessment growth will return to the positive trend experienced in the previous years. It is important to note that building permit values are calculated using 2021 values, while MPAC assessed values reflect 2016 market values.

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SUBJECT: 2021 Assessment Growth (FCS22014) (City Wide) – Page 4 of 7

Residential Property Class

Even though construction activity in the residential property class in 2021 was not as strong as in previous years, it continues to be the main driver of the assessment growth in the City with an increase of 1.1% from last year, which represents additional tax revenue of \$7.0 M.

Ward 9 continues to be the area of the City with the largest year-over-year assessment growth (3.4%) with a large number of residential developments including single homes, townhouses and condos. Wards 11, 12 and 14 also had significant residential assessment growth.

Additional details of the residential property class assessment growth by ward can be found in Appendix “A” to Report FCS22014.

Multi-Residential and New Multi-Residential Property Classes

Assessment changes in the multi-residential property class (combined) resulted in a net increase 0.7% which represents additional \$551 K in municipal property taxes. There are three major changes driving this result: the increase in revenue from the development known as Marquee Residence on George Street (\$67.7 M) and the decrease in revenue resulting from two condo conversions known as The Gatsby on Bold Street and Scenic Trail Condos (-\$11.6 M).

Conversions affect the tax revenue for the City since the property tax classification changes from multi-residential, which has a tax ratio of 2.4407, to residential which has a tax ratio of 1.0000. In addition, although the newly converted condominiums are assessed at a higher value than the multi-residential units, the valuation is generally lower than comparable properties in the market.

Of note, there are two affordable housing projects (The Oaks and Roxborough) that have been reclassified from commercial to multi-residential vacant lands. Once these projects are completed, the assessment is expected to increase and the classification will change to either residential or new multi-residential. Two other properties have been reclassified from exempt to commercial (Wentworth Baptist Church and Mountain Secondary School) but the expected developments are also affordable housing projects and, therefore, the valuation and classification of the properties will also change to residential or new multi-residential. The final impact in terms of taxes will depend on the valuation of the new properties.

The tax revenue from the multi-residential property class has also been affected negatively since 2017 when restrictions were imposed on the multi-residential property class preventing municipalities from increasing taxes beyond the 2016 level, effectively reducing the valuation and tax rate for the multi-residential property class. Therefore, any increases in the multi-residential property class are taxed at a lower rate than in previous years.

Commercial and Industrial Property Classes

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SUBJECT: 2021 Assessment Growth (FCS22014) (City Wide) – Page 5 of 7

During 2021, the commercial property class had an increase of 0.9% which represents \$1.4 M in additional tax revenue to the City, contributing 0.1% to the overall assessment growth. The industrial property class had an increase of 5.1% which represents \$2.2 M in additional tax revenue to the City, contributing 0.2% to the overall assessment growth. These results are of utmost relevance as this growth was achieved even though there were several large appeals settled in 2021 with a value of over \$85 M. This represents a revenue loss of approximately \$1.8 M.

On the positive side, some developments that had been expected for a few years have now been included in the 2022 assessment roll. The most significant ones are the L3 Harris Wescam property and developments around the airport which include a new DHL Cargo building.

Other developments that contributed to the assessment growth of the commercial and industrial classes include:

- Bridgestone Distribution Centre
- TownePlace Suites by Marriot
- Aeon Studio Group
- Commercial units at the Marquee Residence
- Commercial suites and parking at the Royal Connaught
- Expansion of Benson Tire
- Carmen's (The Lakeview) at Confederation Park
- Commercial condos on Ditton Road
- Commercial / industrial condos on Dartnall Road
- Erik Cabinets
- Mountain Hyundai
- Additional developments in Wilson Commons (Giant Tiger)
- Columbia International College new campus
- Galer Equipment new dealership
- Denny's Lube Centre
- Commercial condominiums (Highway 56 and Binbrook Road)
- Commercial plaza - Queenston Road and Gray Road
- Commercial plaza - Fifty Road, Stoney Creek

There are a number of lands that have been reclassified as vacant for either industrial or commercial developments and will be fully taxable in the future. However, final classification will be known only when the project is completed. Some of these lands include:

- Land for the new McMaster grad residences
- Commercial lands on Upper James and Stone Church
- Additional developments in Wilson Commons
- Industrial lands on Fruitland Road
- Lands on 925 Main Street West
- Newly created commercial lands on Airport Road

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SUBJECT: 2021 Assessment Growth (FCS22014) (City Wide) – Page 6 of 7

As it was previously mentioned, there are a large number of appeals that were settled for the 2017-2021 assessment cycle effectively reducing the assessment base. For 2021, the most significant appeal is the one settled for 30 properties owned by ArcelorMittal Dofasco in the commercial, industrial and large industrial property classes that resulted in an assessment reduction of \$22.6 M (\$460 K revenue loss which is approximately 0.05% of total municipal taxes).

These appeals were successful on the basis that the valuation method used to determine the original assessment did not properly reflect the accurate value of the property. Special Purpose Properties, such as steel mills, are assessed based on the cost approach (value is estimated as the current cost of reproducing or replacing the improvements on the land (including buildings, structures and other taxable components) less any loss in value resulting from depreciation).

Some other notable appeals include:

- The Centre on Barton
- Big box stores (Fortinos, Home Depot, Canadian Tire)
- Hamilton Mountain Supercentre (Walmart)
- Heritage Green Plaza
- Canada Bread
- Stone Church Square
- Navistar

In most cases, these appeals reduced the assessment value on the basis of income / fair market rent, local market adjustments, equity adjustments and changes in classification.

Details of the most notable appeals in the commercial and industrial classes settled within the last year will be brought forward for Council's consideration in the "Annual Assessment Appeals as of December 31, 2021" report, scheduled for the spring of 2022.

It is important to note that the assessment roll for 2022 also recorded several changes in classification from industrial to commercial with no changes in the assessment value. However, since the tax ratio of the industrial property class is higher than that of the commercial property class (3.2493 and 1.9800 in 2021, respectively), the net result is a reduction in the tax revenue. For example, Max Aicher was reclassified from commercial to industrial resulting in a tax differential of \$110 K even though the assessment value remained unchanged.

Other Classes

The other classes (farmland awaiting development, pipelines, landfills, farm and managed forest) had a minimal increase of \$20 K in tax revenue. Due to low tax ratio of these classes, assessment increases do not result in significant tax revenue. Changes in these classes are also due to RfR and reclassifications from farmland awaiting development to residential,

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SUBJECT: 2021 Assessment Growth (FCS22014) (City Wide) – Page 7 of 7

multi-residential or commercial. Overall, the changes in the other classes are not substantial and do not have a significant impact on the City's assessment growth.

Assessment Growth by Ward

Table 4 shows the assessment growth by ward.

**TABLE 4
2021 TOTAL ASSESSMENT GROWTH
BY WARD**

	Change in Unweighted Assessment	Change in Municipal Taxes	% Ward Change	% of Total Change
Ward 1	\$ 8,803,000	\$ 89,600	0.1%	0.0%
Ward 2	\$ 78,137,200	\$ 749,100	1.2%	0.1%
Ward 3	\$ 19,303,500	\$ 48,500	0.1%	0.0%
Ward 4	\$ (10,631,000)	\$ (401,400)	-0.7%	0.0%
Ward 5	\$ 41,603,700	\$ 480,200	0.7%	0.1%
Ward 6	\$ 9,099,700	\$ 211,600	0.4%	0.0%
Ward 7	\$ 18,776,600	\$ 145,400	0.2%	0.0%
Ward 8	\$ 35,084,900	\$ 634,400	1.1%	0.1%
Ward 9	\$ 138,580,600	\$ 1,124,100	2.1%	0.1%
Ward 10	\$ 64,153,900	\$ 641,700	0.8%	0.1%
Ward 11	\$ 129,053,900	\$ 1,456,900	3.2%	0.2%
Ward 12	\$ 200,271,100	\$ 2,306,300	2.3%	0.2%
Ward 13	\$ 24,948,500	\$ 194,400	0.3%	0.0%
Ward 14	\$ 54,195,600	\$ 475,200	1.0%	0.0%
Ward 15	\$ 121,696,800	\$ 2,987,500	4.4%	0.3%
Total	\$ 933,078,000	\$ 11,143,500	1.2%	1.2%

Anomalies due to rounding

Additional assessment growth tables by tax class and ward are available in Appendix "A" to Report FCS22014.

APPENDICES AND SCHEDULES ATTACHED

Appendix "A" to Report FCS22014 – 2021 Assessment Growth by Ward and Class

GR/dt

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2021 TOTAL ASSESSMENT GROWTH BY WARD

	Change in Unweighted Assessment	Change in Municipal Taxes	% Ward Change ¹	% of Total Change
Ward 1	\$ 8,803,000	\$ 89,600	0.1%	0.0%
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Ward 14	\$ 54,195,600	\$ 475,200	1.0%	0.0%
Ward 15	\$ 121,696,800	\$ 2,987,500	4.4%	0.3%
Total	\$ 933,078,000	\$ 11,143,500	1.2%	1.2%

¹ % change in respective property class

Anomalies due to rounding

(*) Includes change in unweighted assessment of \$866,300 and change in municipal taxes of \$19,900 from other classes (Farm, Pipelines, Managed Forest and Landfills)

2021 RESIDENTIAL ASSESSMENT GROWTH BY WARD

	Change in Unweighted Assessment	Change in Municipal Taxes	% Ward Change ¹	% of Total Change
Ward 1	\$ 6,853,900	\$ 72,300	0.2%	0.0%
Ward 2	\$ 12,918,700	\$ 136,400	0.6%	0.0%
Ward 3	\$ 20,927,000	\$ 220,900	0.7%	0.0%
Ward 4	\$ 14,738,600	\$ 155,600	0.5%	0.0%
Ward 5	\$ 35,918,600	\$ 378,200	1.0%	0.1%
Ward 6	\$ 7,336,300	\$ 77,400	0.2%	0.0%
Ward 7	\$ 23,374,500	\$ 246,700	0.5%	0.0%
Ward 8	\$ 9,564,400	\$ 101,000	0.2%	0.0%
Ward 9	\$ 162,411,900	\$ 1,514,600	3.4%	0.2%
Ward 10	\$ 68,438,800	\$ 651,400	1.1%	0.1%
Ward 11	\$ 91,555,800	\$ 792,000	2.2%	0.1%
Ward 12	\$ 141,791,600	\$ 1,319,900	1.6%	0.2%
Ward 13	\$ 24,931,800	\$ 222,400	0.4%	0.0%
Ward 14	\$ 60,837,200	\$ 641,000	1.5%	0.1%
Ward 15	\$ 53,648,100	\$ 470,600	0.9%	0.1%
Total	\$ 735,247,200	\$ 7,000,400	1.1%	1.1%

¹ % change in respective property class

Anomalies due to rounding

2021 MULTI-RESIDENTIAL ASSESSMENT GROWTH BY WARD

	Change in Unweighted Assessment	Change in Municipal Taxes	% Ward Change ¹	% of Total Change
Ward 1	\$ 1,401,000	\$ 36,100	0.4%	0.0%
Ward 2	\$ 61,942,800	\$ 549,700	2.9%	0.7%
Ward 3	\$ 2,333,400	\$ 60,100	1.0%	0.1%
Ward 4	\$ 4,324,000	\$ 111,400	2.6%	0.1%
Ward 5	\$ 328,000	\$ 7,600	0.1%	0.0%
Ward 6	\$ -	\$ -	0.0%	0.0%
Ward 7	\$ (3,011,000)	\$ (73,400)	-0.9%	-0.1%
Ward 8	\$ -	\$ -	0.0%	0.0%
Ward 9	\$ -	\$ -	0.0%	0.0%
Ward 10	\$ (384,500)	\$ (8,900)	-1.6%	0.0%
Ward 11	\$ 446,400	\$ 3,800	3.9%	0.0%
Ward 12	\$ -	\$ -	0.0%	0.0%
Ward 13	\$ 300,800	\$ 7,000	0.2%	0.0%
Ward 14	\$ (5,537,000)	\$ (142,700)	-4.4%	-0.2%
Ward 15	\$ -	\$ -	0.0%	0.0%
Total	\$ 62,143,900	\$ 550,700	0.7%	1.3%

¹ % change in respective property class

Anomalies due to rounding

2021 COMMERCIAL ASSESSMENT GROWTH BY WARD

	Change in Unweighted Assessment	Change in Municipal Taxes	% Ward Change ¹	% of Total Change
Ward 1	\$ 2,812,900	\$ 58,800	0.7%	0.0%
Ward 2	\$ 3,679,600	\$ 76,900	0.4%	0.0%
Ward 3	\$ 6,356,300	\$ 132,800	1.3%	0.1%
Ward 4	\$ (27,767,800)	\$ (580,400)	-4.4%	-0.4%
Ward 5	\$ 6,537,100	\$ 134,800	0.8%	0.1%
Ward 6	\$ (5,597,300)	\$ (117,000)	-1.1%	-0.1%
Ward 7	\$ (1,452,900)	\$ (30,400)	-0.2%	0.0%
Ward 8	\$ 25,522,600	\$ 533,400	5.2%	0.3%
Ward 9	\$ (20,873,700)	\$ (394,000)	-4.7%	-0.2%
Ward 10	\$ 1,601,100	\$ 30,000	0.2%	0.0%
Ward 11	\$ 46,608,800	\$ 888,300	26.8%	0.5%
Ward 12	\$ 51,646,200	\$ 985,400	7.1%	0.6%
Ward 13	\$ 667,200	\$ 6,700	0.1%	0.0%
Ward 14	\$ (1,104,600)	\$ (23,100)	-0.8%	0.0%
Ward 15	\$ (15,416,500)	\$ (323,900)	-3.8%	-0.2%
Total	\$ 73,219,000	\$ 1,378,300	0.9%	0.9%

¹ % change in respective property class

Anomalies due to rounding

2021 INDUSTRIAL ASSESSMENT GROWTH BY WARD

	Change in Unweighted Assessment	Change in Municipal Taxes	% Ward Change ¹	% of Total Change
Ward 1	\$ (2,264,800)	\$ (77,700)	-11.9%	-0.2%
Ward 2	\$ (403,900)	\$ (13,900)	-1.6%	0.0%
Ward 3	\$ (10,313,200)	\$ (365,300)	-7.3%	-0.8%
Ward 4	\$ (1,925,800)	\$ (88,000)	-0.9%	-0.2%
Ward 5	\$ (1,180,000)	\$ (40,500)	-1.6%	-0.1%
Ward 6	\$ 7,320,200	\$ 251,100	13.2%	0.6%
Ward 7	\$ -	\$ -	#DIV/0!	0.0%
Ward 8	\$ -	\$ -	0.0%	0.0%
Ward 9	\$ 64,700	\$ 2,000	0.5%	0.0%
Ward 10	\$ (600,100)	\$ (22,800)	-0.2%	-0.1%
Ward 11	\$ (6,699,000)	\$ (230,300)	-4.6%	-0.5%
Ward 12	\$ (398,800)	\$ (12,500)	-0.3%	0.0%
Ward 13	\$ (1,464,500)	\$ (42,400)	-3.0%	-0.1%
Ward 14	\$ -	\$ -	0.0%	0.0%
Ward 15	\$ 79,466,800	\$ 2,834,000	163.2%	6.6%
Total	\$ 61,601,600	\$ 2,193,700	5.1%	5.1%

¹ % change in respective property class

Anomalies due to rounding



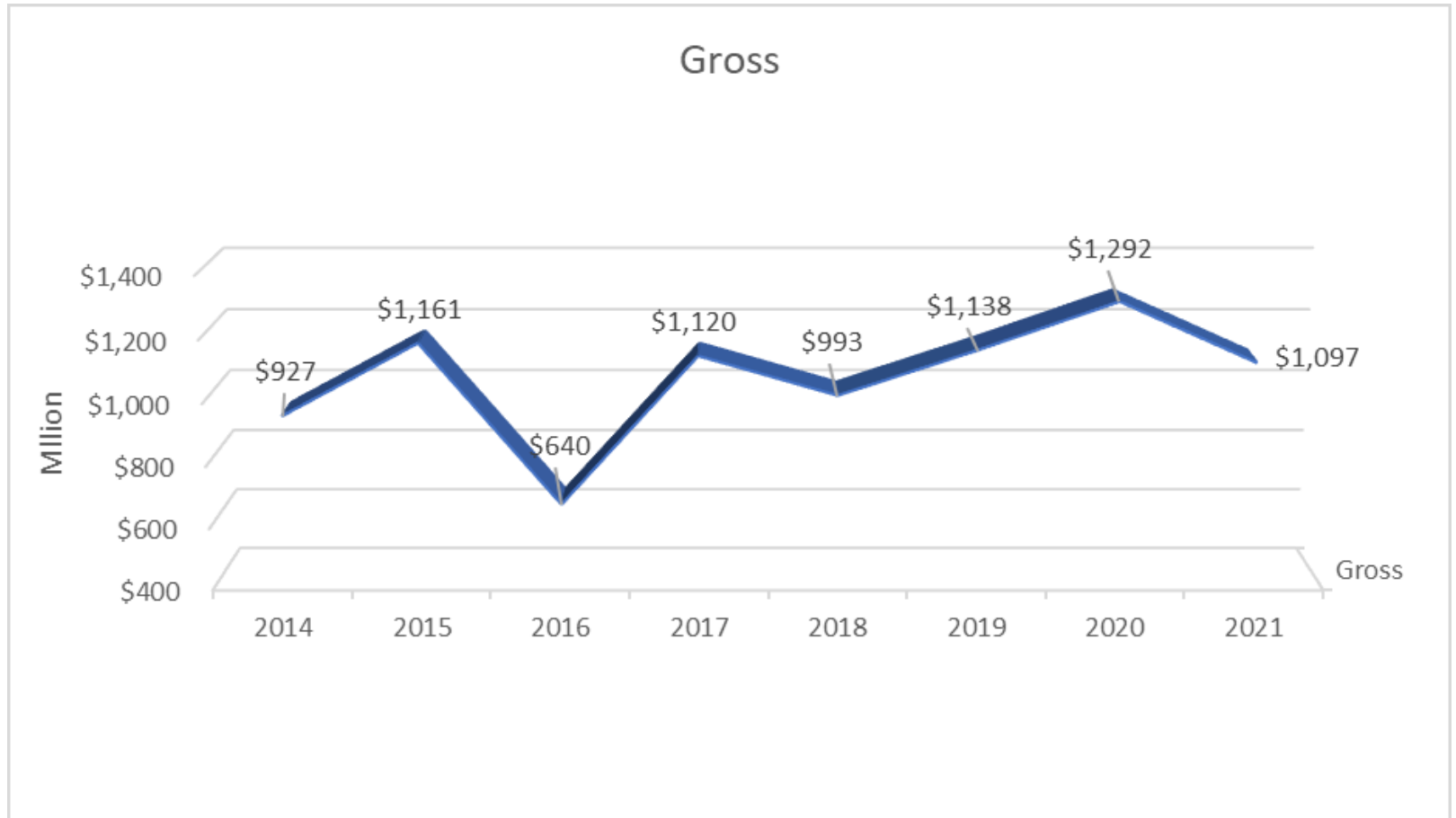
**2021 ASSESSMENT GROWTH
FCS22014**

GENERAL ISSUES COMMITTEE

February 25, 2022

Assessment Growth Activity

2014-2021



2021 Assessment Growth

- Gross assessment growth of 1.4% or \$1.1B assessed value
- Net assessment growth of 1.2% or \$933M assessed value and \$11.1M in municipal tax revenue

(Gross/Net)			
Increases	\$	13,693,382	1.4%
Decreases	\$	(2,549,881)	-0.3%
Total	\$	11,143,500	1.2%

Anomalies due to rounding

- Includes new assessment, changes in assessment due to Request for Reconsiderations (RfR) and Appeals.

Residential vs. Non-Residential Growth

	2017	2018	2019	2020	2021
Total	1.4%	1.2%	1.2%	1.2%	1.2%
Residential	1.3%	0.9%	1.1%	1.2%	0.7%
Non-Residential	0.1%	0.3%	0.1%	0.0%	0.4%

* Differences due to rounding

- Lower growth in the residential property class than in previous years
- Non-residential assessment growth, inclusive of legislative levy restrictions, has a greater tax benefit versus residential
- Multi-year non-res assessment appeals, continue to partially off-set assessment growth

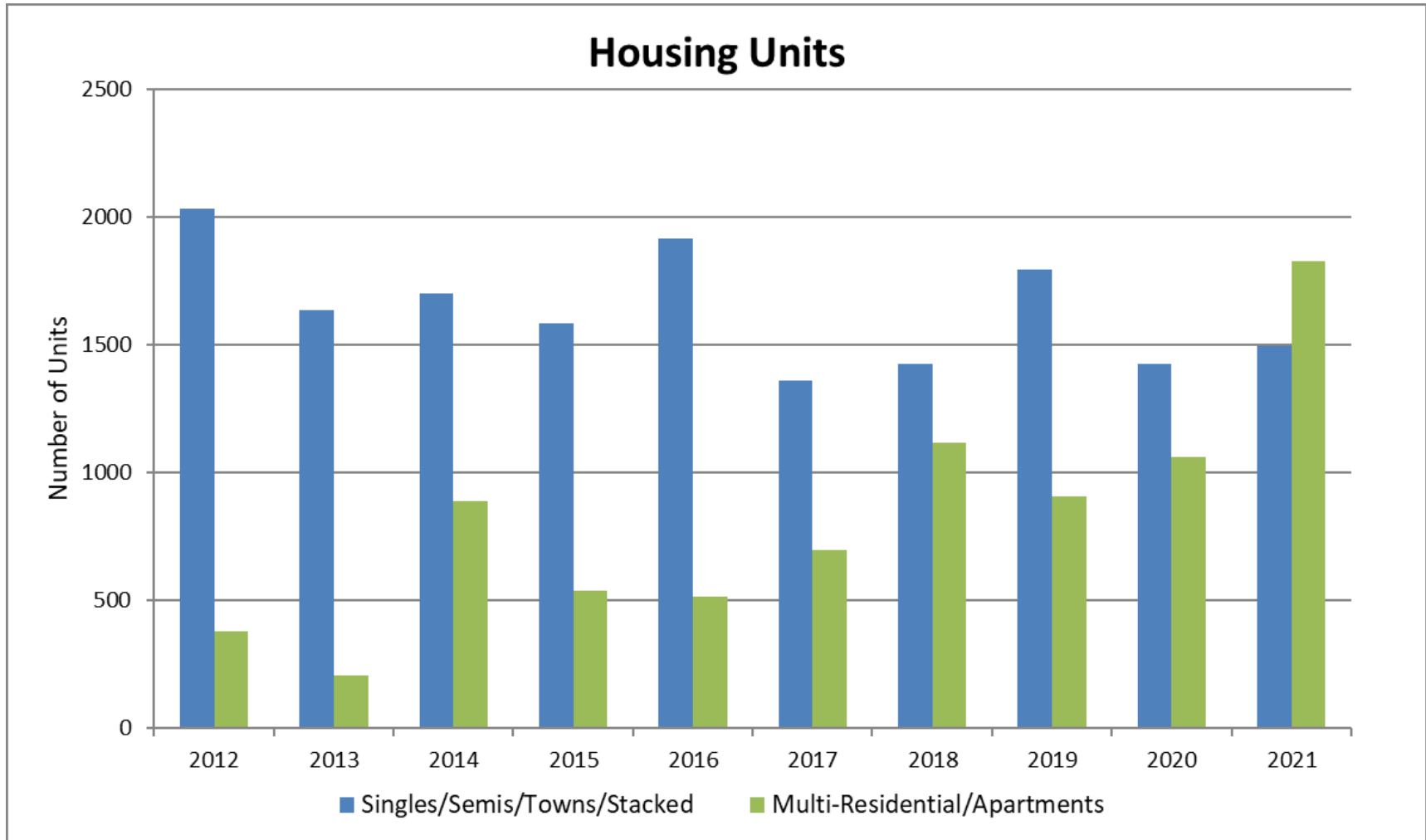
Residential vs. Non-Residential Growth

It's all about the tax ratio...

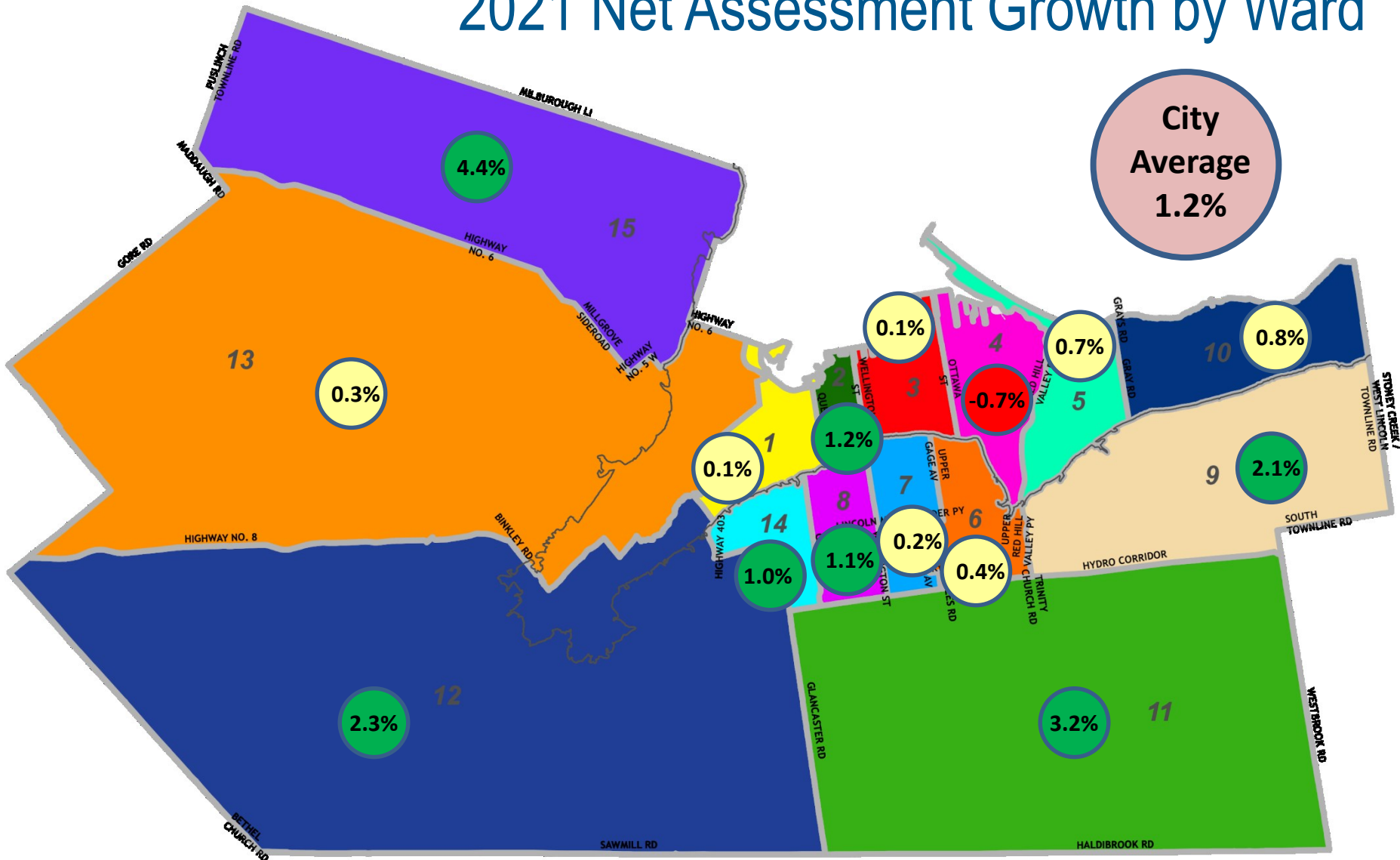
- \$1 million increase in residential assessment results in \$11,000 in additional taxes
- \$1 million increase in commercial assessment results in \$27,600 in additional taxes
- \$1 million increase in industrial assessment results in \$39,800 in additional taxes

Property Class	Tax Ratio
Commercial	1.9800
Industrial	3.2493

Housing Units



2021 Net Assessment Growth by Ward



2021 Net Assessment Growth by Class

	Change in Unweighted Assessment	Change in Municipal Taxes	% Class Change	% of Total Change
Residential	\$ 735,247,200	\$ 7,000,600	1.1%	0.7%
Multi-Residential	\$ 62,143,900	\$ 550,800	0.7%	0.1%
Commercial	\$ 73,218,900	\$ 1,378,500	0.9%	0.1%
Industrial	\$ 61,601,600	\$ 2,193,900	5.1%	0.2%
Other	\$ 866,300	\$ 19,900	0.2%	0.0%
Total	\$ 933,077,900	\$ 11,143,500	1.2%	1.2%

* Differences due to rounding

- \$933M net assessment growth and \$11.1 M in additional revenue
- Residential continues to be the main driver

Multi-Residential Property Class

- Net increase of 0.7% which represents additional \$551 K in municipal property taxes
- Major increase: Marquee Residences
- Major decreases due to conversion of multi-residential buildings to condos
- Condo conversions and levy restrictions continue to affect the revenue from multi-residential properties

Commercial & Industrial Property Classes

- During 2021 the Commercial property class had a net increase of 0.9% which represents \$1.4 M in additional tax revenue
- The industrial property class had an increase of 5.1% which represents \$2.2 M in additional tax revenue
- Net assessment growth was \$134.8 M after assessment appeals of over \$85 M
- Revenue loss of appeals is approximately \$1.8 M

Commercial & Industrial Property Classes

- Some of assessment increases in the Commercial & Industrial property classes include:
 - L3 Harris
 - Developments around the Airport lands – DHL building
 - Bridgestone Distribution Centre
 - TownePlace Suites by Marriot
 - Aeon Studio Group
 - Commercial units at the Marquee Residence
 - Commercial suites and parking at the Royal Connaught
 - Expansion of Benson Tire
 - Carmen's (The Lakeview) at Confederation Park

Commercial & Industrial Property Classes

- Commercial / industrial condos on Dartnall Road
- Erik Cabinets
- Mountain Hyundai
- Additional developments in Wilson Commons
- Columbia International College new campus
- Galer Equipment new dealership
- Denny's Lube Centre
- Commercial condominiums (Highway 56 and Binbrook Road)
- Commercial plaza - Queenston Road and Gray Road
- Commercial plaza - Fifty Road, Stoney Creek

- Successful appeals cover the entire assessment cycle (2017-2020)
- Some appeals are older than the current cycle
- In December 2021 Council approved resources to actively participate in assessment appeals
- 2021: Over \$85 M in assessment reductions and \$1.8 M in revenue loss due to appeals

- ArcelorMittal Dofasco:
 - Assessment reduction of \$22.6 M (12%)
 - \$460 K revenue loss - approximately 0.05% of total municipal taxes
- Some other notable appeals include:
 - Big box stores (Fortinos, Home Depot, Canadian Tire)
 - Several commercial plazas
 - Canada Bread
 - Navistar

Reclassifications

- Several properties changed classification from Industrial to Commercial with no changes in assessment
- Industrial tax ratio is higher than commercial which results in lower tax revenue
- Example: Max Aicher reclassification resulted in \$110 K lower tax revenue

In the Horizon.....

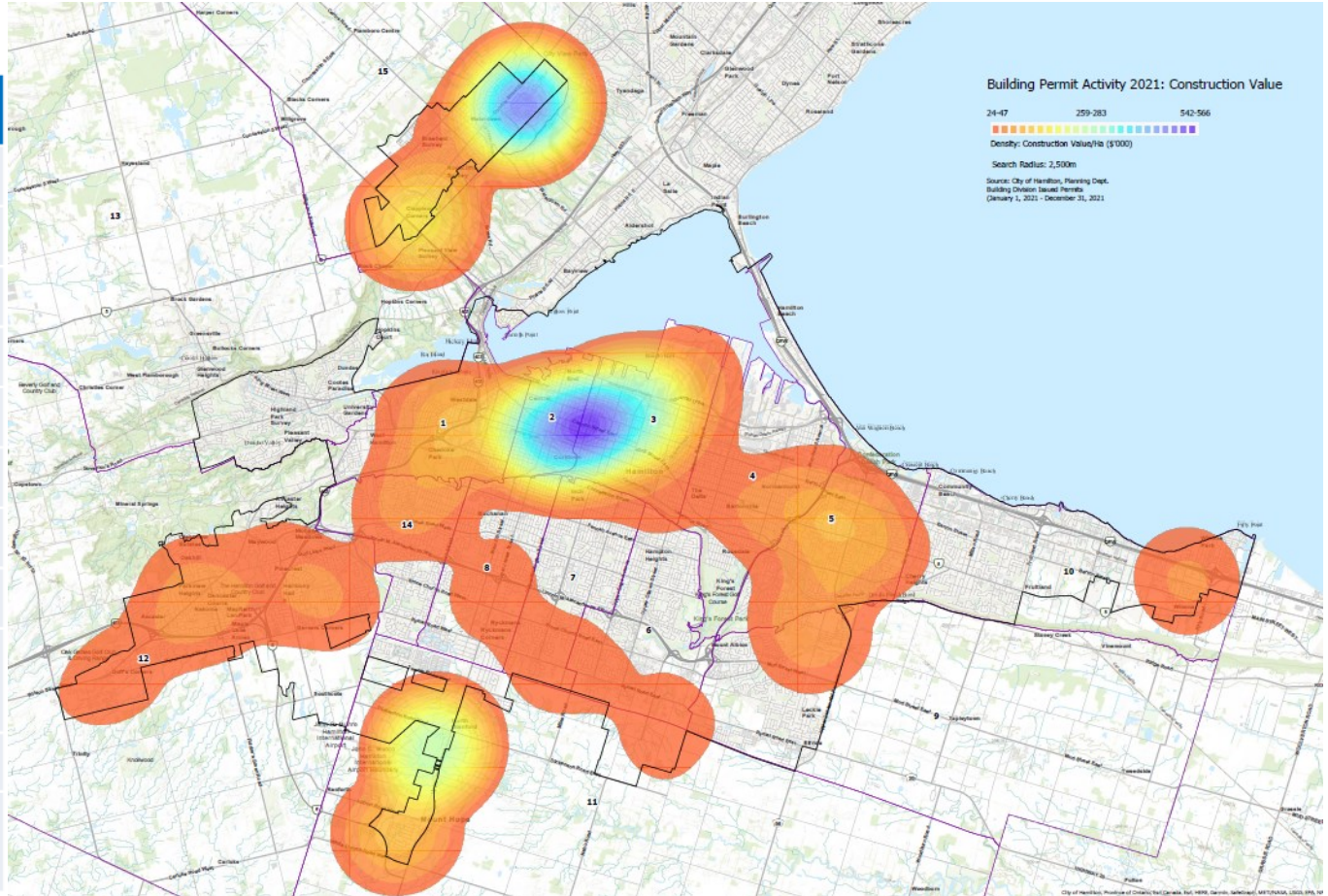
- A number of lands have been reclassified as vacant for either industrial or commercial developments including:
 - Land for the new McMaster grad residences
 - Commercial lands on Upper James and Stone Church
 - Additional developments in Wilson Commons
 - Industrial lands on Fruitland Road
 - Lands on 925 Main Street West
 - Newly created commercial lands on Airport Road



VALUE OF BUILDING PERMITS VS. ASSESSMENT GROWTH

Building Permits

Year	Construction Value
2011	\$731,019,287
2012	\$1,499,627,394
2013	\$1,025,785,000
2014	\$1,143,192,846
2015	\$1,108,192,846
2016	\$1,056,237,746
2017	\$1,364,145,418
2018	\$1,264,757,129
2019	\$1,408,521,764 / \$1,538,521,764
2020	\$1,380,775,409
2021	\$2,120,631,421



Assessment Growth vs. Building Permits

- There are three main reasons for the difference between assessment growth and building permits:
 1. Time lag
 2. Difference in valuation:
 - Jan. 2016 assessment vs current construction value
 3. Property Type

Assessment Approaches

- Three industry standard approaches to assess properties
- Direct Comparison Approach
 - Analyzes recent sales of comparable properties to provide an indication of value
 - Used for residential properties, commercial and industrial condominiums, vacant land

Assessment Approaches

- Income Approach
 - Used when the market value is directly tied to the property's ability to generate revenue
 - Examples include industrial malls, office buildings, retail properties, shopping centres, hospitality properties, multi-residential buildings

Assessment Approaches

- Cost Approach
 - Mainly used for property types where the market value is related to its cost
 - Examples include general purpose industrial properties, large and special purpose properties (automotive assembly plants, steel mills), grain elevators, marinas

Assessment Growth vs. Value of Building Permits

Property Type	Building Permit Value	Increase in Assessment	Assessment to Building Permit Ratio
Typical Subdivision House (Ancaster)	\$250,000	\$224,000	90%
Custom Built House (Ancaster)	\$3,070,000	\$2,190,000	71%
Apartment Building (Downtown)	\$7,936,110	\$10,164,000	128%
Hotel (Downtown)	\$6,983,000	\$10,531,000	151%
Industrial Building (Ancaster)	\$7,175,000	\$12,198,000	170%
Industrial Building (Waterdown)	\$12,256,750	\$11,662,000	95%
Industrial Building (Glanbrook)	\$26,601,700	\$20,095,500	76%
Hotel (Downtown)	\$30,215,000	\$14,347,500	47%
Institutional/Industrial Building (Hamilton)	\$55,000,000	\$15,366,000	28%
Industrial Building (Glanbrook)	\$85,531,933	\$34,406,000	40%

Assessment Growth vs. Value of Building Permits (Cont'd)


Property Type	Building Permit Year	MPAC Assessment	Assessment Effective Date	Taxes Received	Time Lag (Years)
Typical Subdivision House (Ancaster)	2013	2015	2015	2016	3
Custom Built House (Ancaster)	2012	2016	2015	2016	4
Apartment Building (Downtown)	2014	2015	2015	2016	2
Hotel (Downtown)	2011	2013	2012	2014	3
Industrial Building (Ancaster)	2012	2015	2014	2015	3
Industrial Building (Waterdown)	2017	2019	2019	2019	2
Industrial Building (Glanbrook)	2010	2012	2011	2012	2
Hotel (Downtown)	2012	2014	2014	2015	3
Institutional/Industrial Building (Hamilton)	2009	2016	2014	2014	5
Industrial Building (Glanbrook)	2012	2014	2014	2015	3



THANK YOU



INFORMATION REPORT

TO:	Mayor and Members General Issues Committee
COMMITTEE DATE:	February 25, 2022
SUBJECT/REPORT NO:	Public Bike Share Program Phased Procurement Process – Sustainable Operations Model and Funding Update (PED20109(e)) (City Wide) (Outstanding Business List Item)
WARD(S) AFFECTED:	City Wide
PREPARED BY:	Peter Topalovic (905) 546-2424 Ext. 5129 Trevor Jenkins (905) 546-2424 Ext. 1797
SUBMITTED BY:	Brian Hollingworth Director, Transportation Planning and Parking Planning and Economic Development Department
SIGNATURE:	

Discussion of Appendix "A" and Appendix "B" of this Report in Closed Session is pursuant to Section 9.1, sub-section (i) of the City's Procedural By-law 21-021, as amended, and Section 239(2), sub-section (i) of the Municipal Act, 2001, as amended, as the subject matter pertains to:

- a trade secret or scientific, technical, commercial, financial or labour relations information, supplied in confidence to the municipality or local board, which, if disclosed, could reasonably be expected to prejudice significantly the competitive position or interfere significantly with the contractual or other negotiations of a person, group of persons, or organization.

COUNCIL DIRECTION

On February 10, 2022 the General Issues Committee referred Report PED20109(d) back to staff with the following directives:

- That staff be directed to obtain clarification on the additional information provided regarding the proposal from Hamilton Bike Share as well as a copy of their audited financial statements, and report back to the February 25, 2022 General Issues Committee (Budget) meeting;

OUR Vision: To be the best place to raise a child and age successfully.

OUR Mission: To provide high quality cost conscious public services that contribute to a healthy, safe and prosperous community, in a sustainable manner.

OUR Culture: Collective Ownership, Steadfast Integrity, Courageous Change, Sensational Service, Engaged Empowered Employees.

SUBJECT: Public Bike Share Program Phased Procurement Process – Sustainable Operations Model and Funding Update (PED20109(e)) (City Wide) - Page 2 of 6

- (b) That Report PED20109(d), respecting the Public Bike Share Program Phased Procurement Process – Sustainable Operations Model and Funding, be DEFERRED to the February 25, 2022 General Issues Committee (Budget) meeting.

The purpose of this Information Report is to provide General Issues Committee with a response to these directives in order to provide clarity and allow for a fully informed decision on Report PED20109(d).

INFORMATION

The Report provides responses to the General Issues Committee (GIC) direction in four main categories:

1. The ability for Hamilton Bike Share Inc. (HBSI) to deliver bike share operations;
2. Clarification of the proposed funding in PED20109(d);
3. Additional supporting information for Confidential Appendix “A” to Report PED20109(d); and,
4. Leveraging Recent Investments, Grants and Sponsorships.

1. The ability for Hamilton Bike Share to deliver bike share operations

Staff in Transportation Planning have reviewed HBSI’s audited financial statements with Staff in Financial Services. The review indicates that HBSI is currently in a positive financial standing. Since re-assuming operations in June 2020, as well as prior to that, HBSI has maintained a positive cash balance demonstrating their ability to exercise good financial planning and multi-year budgeting practices. As part of re-assuming operations in 2020, HBSI became responsible for costs that had previously been paid directly by the previous operator, and no longer received the subsidy that the previous operator had also provided. However, in 2021, it is observed that revenues, including those from sponsorships, did not fully cover operating expenses. HBSI was able to buffer this deficit through the use of reserves from previous years. The overall conclusion of staff is that HBSI should be able to operate the system for their committed contract period to end of December 31, 2022 but in the absence of new revenue sources and/or financial partnerships, would not be sustainable in the longer term.

Looking beyond day to day financial operations, HBSI has been involved in Hamilton Bike Share operations in some capacity for most of the Bike Share’s operating history; first as a sub-contractor to Social Bicycles LLC and then as a sub-contractor to Uber until the ridesharing company brought all their services in-house. The in-house Uber operations were short lived, and in June of 2020, operational control of the Bike Share Program returned to HBSI, this time as a direct contractor to the City of Hamilton.

SUBJECT: Public Bike Share Program Phased Procurement Process – Sustainable Operations Model and Funding Update (PED20109(e)) (City Wide) - Page 3 of 6

Throughout its history, HBSI has always remained financially stable as a not-for-profit organization.

HBSI's audited financial statements are included in Appendix "A" attached to this Report. They demonstrate HBSI's historical financial stability and their ability to responsibly use their collected donations, sponsorships, Trillium grants, and other funding to operate the Bike Share system at no cost to the City in an emergency context. While this was financially prudent, it is not sustainable without financial support from the City as recommended in Report PED20109(d).

2. Clarification of the proposed funding in PED20109(d)

Currently the Bike Share system does not receive any funding for operations from the City. HBSI is currently responsible for the following Bike Share operating expenses:

- Fleet maintenance;
- Fleet rebalancing;
- Station maintenance; and,
- Bike Connectivity.

The cost per bike for these activities is approximately \$80 to \$90, per bike, per month. This is in line with the North American average of \$100 per bike, per month.

The capital costs of the Bike Share have always been the responsibility of the City of Hamilton because the City is the owner of the Bike Share system and all of its assets, since the project was launched in 2015.

Up to now, HBSI has been able to operate the Bike Share system at no cost to the City through a combination of grants, sponsorship, and user fees, and other one-time revenues. This is not a financially sustainable model, and does not allow for investments required to operate and maintain a quality bike share system.

Under the Partnership model, the City's proposed contribution would cover the same items as listed above, at approximately half of the budgeted costs of system operations. The expected operations cost per bike, per month, is \$85 and the City will contribute \$40 per bike, per month (\$28 for operating and \$12 for connectivity fees).

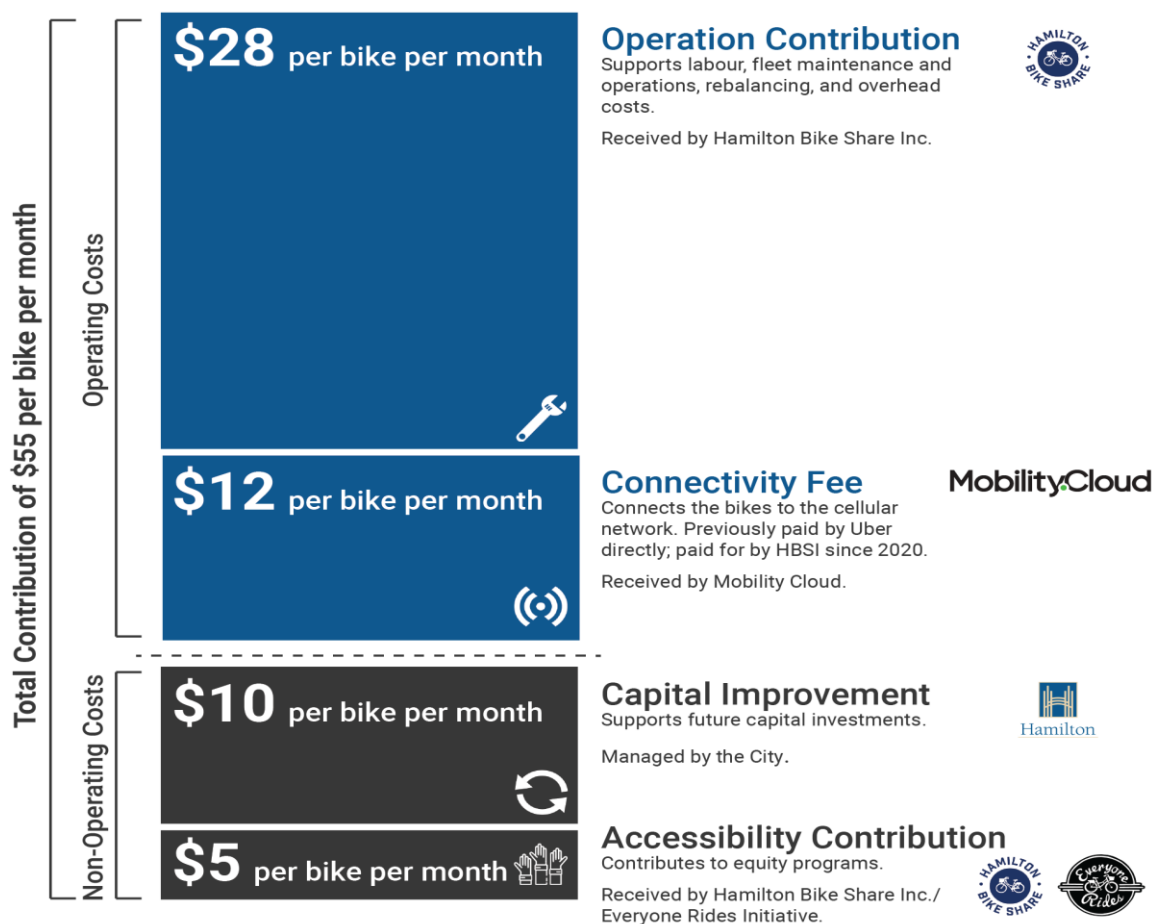
The remaining \$15 per bike, per month, is a non-operational contribution by the City and it will go to ensure state of good repair of the City-owned assets (\$10 per bike, per month) and to the Everyone Rides Initiative (ERI) in the form of the accessibility and equity fee (\$5 per bike, per month).

SUBJECT: Public Bike Share Program Phased Procurement Process – Sustainable Operations Model and Funding Update (PED20109(e)) (City Wide) - Page 4 of 6

The \$55 per bike, per month, is made up of four distinct funding components (described graphically in Figure 1):

- Operations Fee (\$28 per bike, per month);
- Connectivity Fee (\$12 per bike, per month);
- Capital Enhancement/State of Good Repair (\$10 per bike, per month); and,
- Accessibility Fee (\$5 per bike, per month).

Figure 1: Bike Share funding request breakdown



In 2022, this per bike, per month, breakdown would be pro-rated for eight months of operations from when the operating budget is approved by Council and the new operations contract is signed by HBSI. In addition, the Cash in-Lieu of parking fund will be used to cover the capital enhancement/reserve fee for 2022 of \$10 per bike, per month. Therefore, the total maximum upset limit required from the 2022 operating budget will be \$324 K based on the following breakdown:

OUR Vision: To be the best place to raise a child and age successfully.
 OUR Mission: To provide high quality cost conscious public services that contribute to a healthy, safe and prosperous community, in a sustainable manner.
 OUR Culture: Collective Ownership, Steadfast Integrity, Courageous Change, Sensational Service, Engaged Empowered Employees.

SUBJECT: Public Bike Share Program Phased Procurement Process – Sustainable Operations Model and Funding Update (PED20109(e)) (City Wide) - Page 5 of 6

Table 1: Maximum upset limit for City Contribution to the Bike Share Program in 2022

Fee	Number of Bikes (maximum)	Fee per bike, per month (eight months)	Total Contribution
Operations Contribution	900	\$28	\$201,600
Connectivity Fee	900	\$12	\$86,400
Capital Improvement Contribution	900	\$10 (to be funded from cash in lieu of parking reserve for net zero impact to 2022 operating budget)	\$0 (Net)
Accessibility Contribution	900	\$5	\$36,000
Total cost in 2022			\$324,000

3. Additional supporting information in Confidential Appendix “A”

During the in-camera session of GIC on February 10, 2022, there was a discussion of confidential Appendix “A”. One of the main topics raised in this discussion was that more information was required. In order to better inform Council, staff have summarized HBSI’s previous financial statements and worked with HBSI to understand projected go-forward revenues and expenses matched to the proposed budget for 2022. A new more detailed summary of 2018 to 2021 Revenues, Expenditures and Net Assets, and 2022 Forecasts can be found in Appendix “B” attached to this Report. It should be noted that HBSI was not always the direct contracted operator of the Bike Share Program and the City and HBSI were not privy to the finances of Social Bicycles, Uber and Jump; therefore, resulting in an incomplete financial picture between 2015 and 2020. In addition, the impacts of COVID-19 need to be acknowledged when reviewing past and future projections.

This more fulsome analysis summarizes the financial statements submitted to GIC from HBSI, including the audited statements, and further demonstrates the ability for HBSI to operate the Bike Share Program sustainably for the City with the proposed contributions outlined in Report PED20109(d).

The table in Appendix “B”, attached to this Report, also shows that HBSI received settlement money from Uber/Jump in 2019, just as the City did in 2020, and used that money to offset operational deficits in future years. HBSI’s ability to responsibly use various revenue sources in 2019 and 2020, including grants, sponsorships and user fees, enabled the organization to continue operating the Program through the pandemic and into 2022.

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SUBJECT: Public Bike Share Program Phased Procurement Process – Sustainable Operations Model and Funding Update (PED20109(e)) (City Wide) - Page 6 of 6

A further conclusion can also be extrapolated from this data, which is that the City was able to leverage its relationships with the private sector to receive some of the biggest private sector contributions per capita of any bike share system in North America. This allowed the City and its residents to enjoy a bike share service for seven years with no operating cost contribution, due to the estimated to be \$3 M to \$5 M investment from Social Bicycles, Uber, Jump, sponsorships and grants.

4. Leveraging Recent Investments, Grants and Sponsorships

Several Council decisions have resulted in major system improvements between 2019 and 2022, which will set the Bike Share Program up for success, if GIC decides to approve the funding request proposed in PED20109(d). This includes:

Grant Funding	Grant Amount	Grantor
Complete refurbishment of all Bike Share stations, racks and signs	\$234,000	OMCC – Ontario Municipal Commuter Cycling grant
Bike Share controller upgrade	\$380,000	OMCC – Ontario Municipal Commuter Cycling grant
Everyone Rides Initiative equity program grant	\$700,000	Ontario Trillium Foundation

The City's contribution of \$324 K in operational funding support in 2022, if approved by GIC, will leverage recent grants totalling a \$1.3 M, as well as, private sector sponsorships valued at approximately \$383 K in the same period.

As this Report addresses the issue respecting Item ABL, the Public Bike Share Program Phased Procurement Process, be identified as completed and removed from the Public Works Committee Outstanding Business List.

APPENDICES AND SCHEDULES ATTACHED

Appendix "A" to Report PED20109(e) CONFIDENTIAL HBSI's Financial Statements, 2018-2021

Appendix "B" to Report PED20109(e) CONFIDENTIAL Summary of 2018 to 2021 Revenues, Expenditures and Net Assets, and 2022 Forecasts

PT:TJ:cr

CITY OF HAMILTON

AMENDING MOTION

General Issues Committee: February 25, 2022

MOVED BY MAYOR F. EISENBERGER.....

SECONDED BY COUNCILLOR

7.1 Public Bike Share Program Phased Procurement Process – Sustainable Operations Model and Funding (PED20109(d)) (City Wide)

- (a) That sub-section (b) to Report PED20109(d), respecting the Public Bike Share Program Phased Procurement Process – Sustainable Operations Model and Funding, ***be amended*** by deleting the dollar amount of “\$302,400” and replacing it with the dollar amount “***\$201,600***”; and, by deleting the words “be referred to the 2022 Operating Budget” and replacing them with the words “***throughout the period from May 2022 to December 2022, be approved***”, to read as follows:
 - (b) That a budget enhancement of ***\$201,600*** to support the operating costs of the Hamilton Bike Share system ***throughout the period from May 2022 to December 2022, be approved***;
- (b) That sub-section (c)(ii) to Report PED20109(d), respecting the Public Bike Share Program Phased Procurement Process – Sustainable Operations Model and Funding, ***be amended*** by adding the words “***annualized***” and “***for the term of the contract***” to read as follows:
 - (c) (ii) a City contribution toward system operating costs of \$28 per bike, per month (total ***annualized*** cost \$302,400 ***for the term of the contract***);
- (c) That sub-section (d) to Report PED20109(d), respecting the Public Bike Share Program Phased Procurement Process – Sustainable Operations Model and Funding, be deleted in its entirety and replaced with the following, in lieu thereof:
 - ~~(d) That a budget enhancement of \$54 K based on \$5 per bike, per month, to support the Everyone Rides bike share equity program~~

~~through the provision of accessible bikes and fee subsidies for low income residents be referred to the 2022 Operating Budget;~~

- (d) ***That a budget enhancement of \$36 K, in 2022, and \$54 K per year for each remaining year for the term of contract, based on \$5 per bike per month commencing in May 2022, to support the Everybody Rides bike share equity program through the provision of accessible bikes and fee subsidies for low income residents, be approved;***
- (d) That That sub-section (e) to Report PED20109(d), respecting the Public Bike Share Program Phased Procurement Process – Sustainable Operations Model and Funding, be deleted in its entirety and replaced with the following, in lieu thereof:
- ~~(e) That a budget enhancement of \$130 K to fund the bike share system connectivity fees with Mobility Cloud be referred to the 2022 Operating Budget and that Council authorizes, directs and delegates authority to the General Manager, Planning and Economic Development Department to execute, on behalf of the City of Hamilton, the necessary agreements with Mobility Cloud;~~
- (e) ***That a budget enhancement of \$87 K, in 2022, and \$130 K per year for each remaining year for the term of the contract to fund the bike share system connectivity fees with Mobility Cloud, be approved;***
- (e) That sub-section (f) to Report PED20109(d), respecting the Public Bike Share Program Phased Procurement Process – Sustainable Operations Model and Funding, be deleted in its entirety and replaced with the following, in lieu thereof:
- ~~(f) That a budget enhancement of \$108 K based on \$120 per bike, per year, to establish and fund a Bike Share Capital Reserve be referred to the 2022 Operating Budget;~~
- (f) ***That staff be authorized and directed to utilize up to \$108 K per year, from the cash-in-lieu of parking reserve, to fund the state of good repair capital improvements including new bike share parts and balancing equipment;***
- (f) That a new sub-section (i) be added to Report PED20109(d), respecting the Public Bike Share Program Phased Procurement Process – Sustainable Operations Model and Funding, to read as follows, with the balance of the recommendations to be re-lettered accordingly:
- (i) ***That the General Manager of the Planning and Economic Development Department be delegated the authority to***

execute, on behalf of the City, any necessary agreements and ancillary documents with Mobility Cloud for the implementation of the bike share system connectivity, in a form satisfactory to the City Solicitor;

MAIN MOTION, AS AMENDED, TO READ AS FOLLOWS:

7.1 Public Bike Share Program Phased Procurement Process – Sustainable Operations Model and Funding (PED20109(d)) (City Wide)

- (a) That the Hamilton Bike Share system be transitioned from the current approach which provides no City contribution towards system operations or towards asset management to a Partnership Model approach which includes a City contribution toward operating and asset management costs to increase financial sustainability, maintain and improve service delivery, and build in asset management considerations;
- (b) That a budget enhancement of **\$201,600** to support the operating costs of the Hamilton Bike Share system ***throughout the period from May 2022 to December 2022, be approved;***
- (c) That upon approval by Council of the budget enhancement identified in Recommendation (b) that Council authorizes, directs and delegates authority to the General Manager of Planning and Economic Development Department to execute, on behalf of the City of Hamilton, the necessary agreements to amend and extend the existing contract with the current not-for-profit operator, Hamilton Bike Share Inc., to include the following:
 - (i) extended term of the agreement from December 31, 2022 to December 31, 2025;
 - (ii) a City contribution toward system operating costs of \$28 per bike, per month (total ***annualized*** cost \$302,400 ***for the term of the contract;***
 - (iii) key service and performance requirements for the operation of the system, including the Everyone Rides Initiative;
 - (iv) provisions related to potential future system expansion that would be based on generally the same terms and conditions, including geographic expansion and/or the expansion of the current fleet or the addition of e-bikes to the fleet;
 - (v) requirement for annual reporting by Hamilton Bike Share Inc. to the City, including an annual operating and financial report;

- (d) ***That a budget enhancement of \$36 K, in 2022, and \$54 K per year for each remaining year for the term of contract, based on \$5 per bike per month commencing in May 2022, to support the Everybody Rides bike share equity program through the provision of accessible bikes and fee subsidies for low income residents, be approved;***
- (e) ***That a budget enhancement of \$87 K, in 2022, and \$130 K per year for each remaining year for the term of the contract to fund the bike share system connectivity fees with Mobility Cloud, be approved;***
- (f) ***That staff be authorized and directed to utilize up to \$108 K per year, from the cash-in-lieu of parking reserve, to fund the state of good repair capital improvements including new bike share parts and balancing equipment;***
- (g) That upon approval by Council of the budget enhancement identified in Recommendation (f) that staff be authorized and directed to establish a Bike Share Capital Reserve Fund and, a Bike Share Capital Reserve Fund Policy to fund state of good repair capital improvements including new bike share parts and balancing equipment;
- (h) That the General Manager of Planning and Economic Development Department be authorized and directed to execute on behalf of the City of Hamilton, the necessary agreements to enter into a partnership with McMaster TransLab to analyze Hamilton Bike Share, Everyone Rides Initiative, and Commercial E-Scooter program data to support the delivery of the City's overall Micromobility Program to be funded from Project ID 4032155820 Sustainable Mobility to a maximum upset limit of \$15,000;
- (i) ***That the General Manager of the Planning and Economic Development Department be delegated the authority to execute, on behalf of the City, any necessary agreements and ancillary documents with Mobility Cloud for the implementation of the bike share system connectivity, in a form satisfactory to the City Solicitor;***
- (j) That Item ABL, respecting the Public Bike Share Program Phased Procurement Process, be identified as complete and removed from the Public Works Committee's Outstanding Business List; and,
- (k) That Appendix "A" to Report PED20109(d), respecting the Public Bike Share Program Phased Procurement Process – Sustainable Operations Model and Funding, remain confidential.