



City of Hamilton

CITY COUNCIL AGENDA

22-007

Wednesday, March 30, 2022, 9:30 A.M.

Due to the COVID-19 and the Closure of City Hall (CC)

All electronic meetings can be viewed at:

City's Website: <https://www.hamilton.ca/council-committee/council-committee-meetings/meetings-and-agendas>

City's YouTube Channel: <https://www.youtube.com/user/InsideCityofHamilton> or Cable 14

Call to Order

1. APPROVAL OF AGENDA

(Added Items, if applicable, will be noted with *)

2. DECLARATIONS OF INTEREST

3. CEREMONIAL ACTIVITIES

3.1. Hamilton Mundialization Photography Contest - "Hamilton 175"

4. APPROVAL OF MINUTES OF PREVIOUS MEETING

4.1. February 23, 2022

4.2. March 2, 2022 (Special)

4.3. March 21, 2022 (Special)

5. COMMUNICATIONS

- 5.1. Correspondence from Norfolk County requesting support for their resolution respecting the Year of the Garden Proclamation.

Recommendation: Be endorsed.

- 5.2. Correspondence from Lisa Burnside, Chief Administrative Officer, Hamilton Conservation Authority respecting the Conservation Authorities Act Amendments - Programs & Services Inventory.

Recommendation: Be received.

- 5.3. Correspondence from Chrissy Sadowski, Autism Ontario respecting Autism Ontario's change to their model from Chapters to Regions, with their new South Region which includes Niagara, Norfolk, Hamilton, Haldimand and Brant.

Recommendation: Be received.

- 5.4. Correspondence from Scott Hunt, President and Theresa Malar, Executive Director of the Hamilton Aquatic Club Board of Directors advocating for youth programming in Hamilton.

Recommendation: Be received.

- 5.5. Correspondence from the Honourable Greg Rickford, Minister of Northern Development, Mines, Natural Resources and Forestry respecting the outbreak of the LDD moth (previously referred to as gypsy moth) in southern Ontario and some areas of the northeast

region of the province.

Recommendation: Be received and referred to the General Manager of Public Works for appropriate action.

- 5.6. Correspondence from the Town of Bracebridge requesting support for their resolution respecting Hospital Capital Funding.

Recommendation: Be received.

- 5.7. Correspondence from Joshua Weresch respecting the Re-development of downtown core and shelter inclusion.

Recommendation: Be received.

- 5.8. Correspondence from the County of Prince Edward requesting support for their resolution requesting that the Government of Ontario take steps to address the ever-increasing problem of "Renovictions" and other bad-faith evictions and extend rent control

to all tenancies including those first occupied after November 2018 (currently exempt from rent control restrictions).

Recommendation: Be received.

- 5.9. Correspondence from the Hamilton Oshawa Port Authority respecting the amalgamation of the Hamilton Port Authority and the Oshawa Port Authority under the name of the Hamilton-Oshawa Port Authority.

Recommendation: Be received and referred to the consideration of Item 7.1

- 5.10. Correspondence from the Niagara Peninsula Conservation Authority respecting resolutions appointing the Chair and Vice Chair for 2022 at their Annual General Meeting held on February 18, 2022.

Recommendation: Be received.

- 5.11. Correspondence from the Town of Collingwood requesting support for their resolution terminating their membership in the Ontario Municipal Water Association (OMWA).

Link to the Transparency and the Public Trust: Report of the Collingwood Judicial Inquiry:

https://www.collingwoodinquiry.ca/report/pdf/CJI-Complete_Report-2-web.pdf

Recommendation: Be received.

- 5.12. Correspondence from the Ministry of Northern Development, Mines, Natural Resources and Forestry seeking input about the use of floating accommodations on waterways over Ontario's public lands.

Recommendation: Be received and referred to the General Manager of Planning and Economic Development for appropriate action.

- 5.13. Correspondence from the Township of Woolwich requesting support for their resolution requesting that the Government of Ontario provide stable, reliable and predictable funding for mental health organizations in their 2022 budget.

Recommendation: Be received.

- 5.14. Correspondence from Andrea Michaluk respecting deafness and discrimination.

Recommendation: Be received and referred to the Advisory Committee for Persons with Disabilities for review.

- 5.15. Correspondence from the Honourable Peter Bethlenfalvy, Minister of Finance respecting the City of Hamilton's request for the authority to impose a tax on vacant residential units, under Part IX.1 of the Municipal Act,
also referred to as a Vacant Home Tax.
Recommendation: Be received.
- 5.16. Correspondence from the Municipality of South Huron requesting support for their resolution support of AMO's request for a two-month extension concerning the draft regulations regarding firefighter certification to afford an
appropriate amount of time for the Ministry official to brief municipal leaders and for councils to be able to thoughtfully reply back on the draft regulations to your Ministry.
Recommendation: Be received.
- 5.17. Correspondence from Dave Pyke respecting the Posting of Safe/Unsafe for Swimming Signs.
Recommendation: Be received and referred to Items 2 and (g)(i) of Board of Health Report 22-003.
- 5.18. Correspondence from Chrissy Sadowski respecting World Autism Day on April 2, 2022.
Recommendation: Be received.
- 5.19. Correspondence from Marvin Rotrand, National Director, League for Human Rights, B'nai Brith Canada respecting May as Jewish Heritage Month.
Recommendation: Be received.
- 5.20. Correspondence from Ika Washington, Communications and Marketing, Manager, Sickle Cell Awareness Group of Ontario respecting World Sick Cell Day on June 19, 2022.
Recommendation: Be received.
- 5.21. Correspondence from David Sheng, Board Member, Stand with Asian Coalition respecting May 10, 2022, as the "Day of Action Against Anti-Asian Racism".
Recommendation: Be received.
- 5.22. Correspondence from the City of Waterloo requesting support for their resolution respecting Ontario Must Build it Right the First Time.
Recommendation: Be endorsed.

- 5.23. Correspondence from the Honourable Steve Clark, Minister of Municipal Affairs and Housing respecting Phase 2 Consultation on Urban River Valleys to Grow the Greenbelt: Proposed amendments to the Greenbelt Plan (2017) and Greenbelt Area Boundary

Regulation (O. Reg 59/05) and Ideas for Adding more Urban River Valleys to the Greenbelt.

Recommendation: Be received and referred to the General Manager of Planning and Economic Development for appropriate action.

6. COMMITTEE REPORTS

- 6.1. Hamilton Utilities Corporation Shareholder Report 22-001, March 2, 2022
- 6.2. General Issues Committee (2022 Operating Budget) - Report 22-002
- 6.3. Board of Health Report 22-003, March 21, 2022
- 6.4. Public Works Committee Report 22-004, March 21, 2022
- 6.5. Planning Committee Report 22-004, March 22, 2022
- 6.6. General Issues Committee Report 22-006, March 23, 2022
- 6.7. Audit, Finance and Administration Committee Report 22-007, March 24, 2022
- 6.8. Emergency and Community Services Committee Report 22-004, March 24, 2022

7. MOTIONS

- 7.1. Hamilton Port Authority – City of Hamilton Liaison Committee Name Change
- 7.2. Amendment to Appendix “B” to Item 4 of the Audit, Finance and Administration Committee Report 21-022, respecting Investing in City Roads and Sidewalks Infrastructure with Canada Community - Building Funds

which was approved by Council on December 15, 2021
- 7.3. Bill C-25, An Act to amend the Federal-Provincial Fiscal Arrangements Act Funding for Ward 13
- 7.4. Amendment to Item 7 of the Economic Development and Planning Committee Report 10-005, respecting Delegated Authority To Incorporate City Reserve Lands into Public Highway (PED10051) (City Wide)
- 7.5. Encampment Matter Reporting

8. NOTICES OF MOTIONS

9. STATEMENT BY MEMBERS (non-debatable)

10. COUNCIL COMMUNICATION UPDATES

10.1. February 18, 2022 to March 24, 2022

11. PRIVATE AND CONFIDENTIAL

11.1. Closed Session Minutes - February 23, 2022

Pursuant to Section 9.1, Sub-sections (e) and (k) of the City's Procedural By-law 21-021, as amended; and, Section 239(2), Sub-sections (e) and (k) of the *Ontario Municipal Act*, 2001, as amended, as the subject matter pertains to litigation or potential litigation, including matters before administrative tribunals, affecting the municipality or local board; and, a position, plan, procedure, criteria or instruction to be applied to any negotiations carried on or to be carried on by or on behalf of the municipality or local board.

12. BY-LAWS AND CONFIRMING BY-LAW

12.1. 053

A By-law to Amend Zoning By-law No. 05-200 respecting lands located at 3331 Homestead Drive (Glanbrook)

ZAC-18-003

Ward: 11

12.2. 054

To Authorize a Tax Exemption for Space Leased at 101 York Boulevard by Hamilton Urban Precinct Entertainment Group L.P. or an Associated Entity for the Purposes of the Provision of Municipal Capital Facilities as defined in Section 110 of the *Municipal Act, 2001*

Ward: 2

12.3. 055

To Authorize a Tax Exemption for Space Leased at 1 Summers Lane by Hamilton Urban Precinct Entertainment Group L.P. or an Associated Entity for the Purposes of the Provision of Municipal Capital Facilities as defined in Section 110 of the *Municipal Act, 2001*

Concert Hall

Ward: 2

- 12.4. 056
To Authorize a Tax Exemption for Space Leaded at 1 Summers Lane by Hamilton Urban Precinct Entertainment Group L.P. or an Associated Entity for the Purposes of the Provision of Municipal Capital Facilities as defined in Section 110 of the *Municipal Act, 2001*
Convention Centre
Ward: 2
- 12.5. 057
To Amend By-law No. 01-218, as amended, Being a By-law to Regulate On-Street Parking
Schedule 8 (No Parking Zones)
Schedule 12 (Permit Parking Zones)
Schedule 13 (No Stopping Zones)
Ward: 4, 5, 7, 9, 12, 15
- 12.6. 058
To Amend By-law No. 03-296, Being a By-law to Provide for the Removal of Snow and Ice from Roofs and Sidewalks
Ward: City Wide
- 12.7. 059
To Amend By-law No.16-184, being a By-law to Regulate Enclosures for Privately-Owned Outdoor Pools
Ward: City Wide
- 12.8. 060
To Designate Property Located at 77 Gage Avenue North, City of Hamilton, as Property of Cultural Heritage Value
Ward: 3
- 12.9. 061
To Designate Property Located at 1099 King Street East, City of Hamilton as Property of Cultural Heritage Value
Ward: 3

12.10. 062

To Amend Zoning By-law No. 05-200 with Respect to Lands Located at 1040 Garner Road West, Ancaster

ZAC-21-030

Ward: 12

12.11. 063

To Adopt Official Plan Amendment No. 32 to the Rural Hamilton Official Plan Respecting 1348 Concession 2 West, 1372 Concession 2 West and 173 Highway 52 (Flamborough)

Ward: 12

12.12. 064

To Amend Zoning By-law No. 05-200, Respecting Lands Located at 173 Highway 52, 1348 Concession 2 West and 1372 Concession 2 West, Hamilton

RHOPA-21-017 and ZAR-21-040

Ward: 12

12.13. 065

To Impose a Sanitary Sewer Charge Upon Owners of Land Abutting Springbrook Avenue from Approximately 24.5 metres South of Lockman Drive to Approximately 17 metres South of Regan Drive, in the City of Hamilton

Ward: 12

12.14. 066

To Confirm the Proceedings of City Council

13. ADJOURNMENT



CITY COUNCIL MINUTES 22-004

9:30 a.m.

February 23, 2022

Council Chamber

Hamilton City Hall

71 Main Street West

Present: Mayor F. Eisenberger
Councillors M. Wilson, J. Farr, N. Nann, B. Johnson, J.P. Danko, B. Clark, M. Pearson, A. VanderBeek (Deputy Mayor), E. Pauls, S. Merulla, L. Ferguson, J. Partridge, T. Jackson and R. Powers.

Absent: Councillor T. Whitehead – Personal

Mayor Eisenberger called the meeting to order and recognized that Council is meeting on the traditional territories of the Erie, Neutral, HuronWendat, Haudenosaunee and Mississaugas. This land is covered by the Dish with One Spoon Wampum Belt Covenant, which was an agreement between the Haudenosaunee and Anishinaabek to share and care for the resources around the Great Lakes. It was further acknowledged that this land is covered by the Between the Lakes Purchase, 1792, between the Crown and the Mississaugas of the Credit First Nation. The City of Hamilton is home to many Indigenous people from across Turtle Island (North America) and it was recognized that we must do more to learn about the rich history of this land so that we can better understand our roles as residents, neighbours, partners and caretakers.

Pink Shirt Day

Mayor Eisenberger noted that today, Wednesday, February 23rd is Pink Shirt Day, part of an international movement to bring awareness to the issue of bullying that continues to exist in schools, homes and workplaces worldwide.

The theme of Pink Shirt Day is “Lift each other up”. By wearing pink, we are showing our support to stop bullying, foster healthy, inclusive relationships and lift each other up wherever and whenever we can.

You can show your support for Pink Shirt Day and be part of the movement to end bullying by not only wearing pink today but to speaking out against bullying when it arises.

We can all make a difference by being KIND and lifting one another up, every day.

APPROVAL OF THE AGENDA

The Clerk advised of the following changes to the agenda:

4. COMMUNICATIONS

4.11 Correspondence respecting Permanent Program for Temporary Outdoor Patios (PED22051) (City Wide):

- (i) Bettina Schormann, Pastry Chef/Proprietor, Earth to Table: Bread Bar
- (j) Mark A. McNeil
- (k) Cristina Geissler, Executive Director, Concession BIA
- (l) Pat Cameron
- (m) Aznive Mallett
- (n) Paula Kilburn
- (o) Locke Street BIA
- (p) Stoney Creek BIA
- (q) Westdale Village BIA

Recommendation: Be received and referred to the consideration of Item 6 of Planning Committee Report 22-003.

4.13 Correspondence from Aaron Waxman, IronPoint, formally requesting a deferral of the Planning Committee decision respecting 442-462 Wilson St. E. Ancaster, UHOPA 21-023 and ZAC 21-049 (Ward 12) (PED22037)

Recommendation: Be received and referred to the consideration of Item 5 of Planning Committee Report 22-003.

4.14 Correspondence from Pitman Patterson, Borden Ladner Gervais respecting Official Plan Amendment UHOPA-22-001, Zoning By-law Amendment ZAC 22-003, 65 Guise Street East (Pier 8, Block 16), Hamilton.

Recommendation: Be received and referred to the consideration of Item 4 of Planning Committee Report 22-003.

11. BY-LAWS AND CONFIRMING BY-LAW

042 Respecting Removal of Part Lot Control, Part of Block 1, Registered Plan No. 62M-1281, municipally known as 3311 Homestead Drive, Glanbrook
PLC-22-005
Ward: 11

(Jackson/VanderBeek)

That the agenda for the February 23, 2022 meeting of Council be approved, ***as amended***.

Result: Motion CARRIED by a vote of 13 to 0, as follows:

YES - Ward 1 Councillor Maureen Wilson
 YES – Ward 2 Councillor Jason Farr
 YES - Ward 3 Councillor Nrinder Nann
 YES - Ward 4 Councillor Sam Merulla
 YES - Ward 5 Councillor Russ Powers
 YES - Ward 6 Councillor Tom Jackson
 YES - Ward 7 Councillor Esther Pauls
 YES - Ward 8 Councillor John-Paul Danko
 YES - Mayor Fred Eisenberger
 YES - Ward 15 Councillor Judi Partridge
 NOT PRESENT- Ward 14 Councillor Terry Whitehead
 YES - Deputy Mayor - Ward 13 Councillor Arlene VanderBeek
 NOT PRESENT - Ward 12 Councillor Lloyd Ferguson
 YES - Ward 11 Councillor Brenda Johnson
 YES - Ward 10 Councillor Maria Pearson
 NOT PRESENT - Ward 9 Councillor Brad Clark

DECLARATIONS OF INTEREST

Councillor Pauls declared a non-disqualifying interest to Item 4.8, Correspondence from Pat Mandy, Chair, Hamilton Police Services Board in response to the proposed resolution regarding Hamilton Police Service Board and Hamilton Police Services failure to provide adequate and effective police services in long-term care homes in the City of Hamilton, as her son is employed by the Hamilton Police Service.

APPROVAL OF MINUTES OF PREVIOUS MEETING

3. February 9, 2022 (Item 3.1)

(Pearson/Johnson)

That the Minutes of the February 9, 2022 meeting of Council be approved, as presented.

Result: Motion CARRIED by a vote of 13 to 0, as follows:

YES - Ward 1 Councillor Maureen Wilson
 YES – Ward 2 Councillor Jason Farr
 YES - Ward 3 Councillor Nrinder Nann
 YES - Ward 4 Councillor Sam Merulla
 YES - Ward 5 Councillor Russ Powers
 YES - Ward 6 Councillor Tom Jackson
 YES - Ward 7 Councillor Esther Pauls
 YES - Ward 8 Councillor John-Paul Danko
 YES - Mayor Fred Eisenberger
 YES - Ward 15 Councillor Judi Partridge
 NOT PRESENT- Ward 14 Councillor Terry Whitehead
 YES - Deputy Mayor - Ward 13 Councillor Arlene VanderBeek
 NOT PRESENT - Ward 12 Councillor Lloyd Ferguson
 YES - Ward 11 Councillor Brenda Johnson

YES - Ward 10 Councillor Maria Pearson
NOT PRESENT - Ward 9 Councillor Brad Clark

COMMUNICATIONS

(VanderBeek/Johnson)

That Council Communications 4.1 to 4.14 be approved, as presented, as follows:

- 4.1 Correspondence from the Multi-Municipal Wind Turbine Working Group respecting an invitation to participate in the working group's meetings.

Recommendation: Be received.

- 4.2 Correspondence from the Honourable Steve Clark, Minister of Municipal Affairs and Housing in appreciation of the City of Hamilton's participation in the Ontario-Municipal Housing Affordability Summit on January 19, 2022 where key themes were identified.

Recommendation: Be received.

- 4.3 Correspondence from the Municipality of Shuniah requesting support for their resolution respecting the expansion of Northern Ontario School of Medicine (NOSM) to address the urgent need for physicians in Northern Ontario.

Recommendation: Be received.

- 4.4 Correspondence from the Township of Limerick requesting support for their resolution respecting Gypsy Moth Spraying.

Recommendation: Be received.

- 4.5 Correspondence from Joshua Weresch respecting the Newlands Park Fitness and Rock-Climbing Equipment, Hamilton (Ward 8) motion considered at the February 14, 2022 Public Works Committee meeting.

Recommendation: Be received and referred to the consideration of Item 3 of Public Works Committee Report 22-003.

- 4.6 Correspondence respecting the Applications for Amendments to the Urban Hamilton Official Plan and Zoning By-law No. 05-200 for Lands Located at 442, 450, 454 and 462 Wilson Street East (Ancaster) (PED22037) (Ward 12):

- (a) Monica McCrory
- (b) Jeff Marshall
- (c) Samantha Lawson
- (d) Jessie Blake
- (e) Karen & Paul Shields
- (f) Aimee Frketich

Recommendation: Be received and referred to the consideration of Item 5 of Planning Committee Report 22-003.

- 4.7 Correspondence from the Honourable David Lametti, Minister of Justice and Attorney General of Canada in response to the Mayor's letter respecting Council's support for the Federation of Canadian Municipalities resolution entitled Strengthening Canada's Hate Speech Laws.

Recommendation: Be received.

- 4.8 Correspondence from Pat Mandy, Chair, Hamilton Police Services Board in response to the proposed resolution regarding Hamilton Police Service Board and Hamilton Police Services failure to provide adequate and effective police services in long-term care homes in the City of Hamilton.

Recommendation: Be received.

- 4.9 Correspondence from the Honourable Ahmed Hussen, Minister of Housing and Diversity and Inclusion in response to the Mayor's letter regarding the City of Hamilton's endorsement of the resolution from the County of Huron concerning homelessness in Ontario.

Recommendation: Be received.

- 4.10 Correspondence from the Honourable Doug Ford, Premier of Ontario in response to the Mayor's letter regarding Council's resolution respecting Bill 17, *Gender Affirming Health Care Advisory Committee Act*.

Recommendation: Be received.

- 4.11 Correspondence respecting Permanent Program for Temporary Outdoor Patios (PED22051) (City Wide):

- (a) Sal Fiorino, Owner, Capri
- (b) Herb Wodehouse, Chair, International Village Board of Management
- (c) Jason & Rachel Hofing, Owners, RELAY Coffee Roasters
- (d) Kerry Jarvi, Executive Director, Downtown Hamilton Business Improvement Area
- (e) Susan Pennie, Executive Director, Waterdown BIA
- (f) Koosh, Owner and Operator, Kamoosh Bistro
- (g) Kim Nolan
- (h) Tim Nolan
- (i) Bettina Schormann, Pastry Chef/Proprietor, Earth to Table: Bread Bar
- (j) Mark A. McNeil
- (k) Cristina Geissler, Executive Director, Concession BIA
- (l) Pat Cameron
- (m) Aznive Mallett
- (n) Paula Kilburn

- (o) Locke Street BIA
- (p) Stoney Creek BIA
- (q) Westdale Village BIA

Recommendation: Be received and referred to the consideration of Item 6 of Planning Committee Report 22-003.

- 4.12 Correspondence from Matt Webber, Owner, Berkeley North requesting Council support to allow King William St. to close to traffic again for the Spring and Summer months.

Recommendation: Be received.

- 4.13 Correspondence from Aaron Waxman, IronPoint, formally requesting a deferral of the Planning Committee decision respecting 442-462 Wilson St. E. Ancaster, UHOPA 21-023 and ZAC 21-049 (Ward 12) (PED22037)

Recommendation: Be received and referred to the consideration of Item 5 of Planning Committee Report 22-003.

- 4.14 Correspondence from Pitman Patterson, Borden Ladner Gervais respecting Official Plan Amendment UHOPA-22-001, Zoning By-law Amendment ZAC 22-003, 65 Guise Street East (Pier 8, Block 16), Hamilton.

Recommendation: Be received and referred to the consideration of Item 4 of Planning Committee Report 22-003.

Result: Motion on the Communication Items, CARRIED by a vote of 13 to 0, as follows:

- YES - Ward 1 Councillor Maureen Wilson
- YES – Ward 2 Councillor Jason Farr
- YES - Ward 3 Councillor Nrinder Nann
- YES - Ward 4 Councillor Sam Merulla
- YES - Ward 5 Councillor Russ Powers
- YES - Ward 6 Councillor Tom Jackson
- YES - Ward 7 Councillor Esther Pauls
- YES - Ward 8 Councillor John-Paul Danko
- YES - Mayor Fred Eisenberger
- YES - Ward 15 Councillor Judi Partridge
- NOT PRESENT- Ward 14 Councillor Terry Whitehead
- YES - Deputy Mayor - Ward 13 Councillor Arlene VanderBeek
- NOT PRESENT - Ward 12 Councillor Lloyd Ferguson
- YES - Ward 11 Councillor Brenda Johnson
- YES - Ward 10 Councillor Maria Pearson
- NOT PRESENT - Ward 9 Councillor Brad Clark

(VanderBeek/Partridge)

That Council move into Committee of the Whole to consider the Committee Reports.

Result: Motion CARRIED by a vote of 13 to 0, as follows:

- YES - Ward 1 Councillor Maureen Wilson
- YES – Ward 2 Councillor Jason Farr
- YES - Ward 3 Councillor Nrinder Nann
- YES - Ward 4 Councillor Sam Merulla
- YES - Ward 5 Councillor Russ Powers
- YES - Ward 6 Councillor Tom Jackson
- YES - Ward 7 Councillor Esther Pauls
- YES - Ward 8 Councillor John-Paul Danko
- YES - Mayor Fred Eisenberger
- YES - Ward 15 Councillor Judi Partridge
- NOT PRESENT- Ward 14 Councillor Terry Whitehead
- YES - Deputy Mayor - Ward 13 Councillor Arlene VanderBeek
- NOT PRESENT - Ward 12 Councillor Lloyd Ferguson
- YES - Ward 11 Councillor Brenda Johnson
- YES - Ward 10 Councillor Maria Pearson
- NOT PRESENT - Ward 9 Councillor Brad Clark

BOARD OF HEALTH REPORT 22-002

(Wilson/Powers)

That Board of Health Report 22-002, being the meeting held on Monday, February 14, 2022, be received and the recommendations contained therein be approved.

Result: Motion on the Board of Health Report 22-002, CARRIED by a vote of 13 to 0, as follows:

- YES - Ward 1 Councillor Maureen Wilson
- YES – Ward 2 Councillor Jason Farr
- YES - Ward 3 Councillor Nrinder Nann
- YES - Ward 4 Councillor Sam Merulla
- YES - Ward 5 Councillor Russ Powers
- YES - Ward 6 Councillor Tom Jackson
- YES - Ward 7 Councillor Esther Pauls
- YES - Ward 8 Councillor John-Paul Danko
- YES - Mayor Fred Eisenberger
- NOT PRESENT - Ward 15 Councillor Judi Partridge
- NOT PRESENT- Ward 14 Councillor Terry Whitehead
- YES - Deputy Mayor - Ward 13 Councillor Arlene VanderBeek
- YES - Ward 12 Councillor Lloyd Ferguson
- YES - Ward 11 Councillor Brenda Johnson
- YES - Ward 10 Councillor Maria Pearson
- NOT PRESENT - Ward 9 Councillor Brad Clark

PUBLIC WORKS COMMITTEE REPORT 22-003

(Nann/Powers)

That Public Works Committee Report 22-003, being the meeting held on Monday, February 14, 2022, be received and the recommendations contained therein be approved.

Result: Motion on the Public Works Committee Report 22-003, CARRIED by a vote of 14 to 0, as follows:

YES - Ward 1 Councillor Maureen Wilson
 YES – Ward 2 Councillor Jason Farr
 YES - Ward 3 Councillor Nrinder Nann
 YES - Ward 4 Councillor Sam Merulla
 YES - Ward 5 Councillor Russ Powers
 YES - Ward 6 Councillor Tom Jackson
 YES - Ward 7 Councillor Esther Pauls
 YES - Ward 8 Councillor John-Paul Danko
 YES - Mayor Fred Eisenberger
 YES - Ward 15 Councillor Judi Partridge
 NOT PRESENT- Ward 14 Councillor Terry Whitehead
 YES - Deputy Mayor - Ward 13 Councillor Arlene VanderBeek
 YES - Ward 12 Councillor Lloyd Ferguson
 YES - Ward 11 Councillor Brenda Johnson
 YES - Ward 10 Councillor Maria Pearson
 NOT PRESENT - Ward 9 Councillor Brad Clark

PLANNING COMMITTEE REPORT 22-003

(Johnson/Ferguson)

That Planning Committee Report 22-003, being the meeting held on Tuesday, February 15, 2022, be received and the recommendations contained therein be approved.

(Farr/Ferguson)

That Item 6 (b) of Planning Committee Report 22-003, respecting Permanent Program for Temporary Outdoor Patios (PED22051) (City Wide), be **amended** as follows:

- (b) That the General Manager of Planning and Economic Development, or designate be delegated the authority to make minor amendments, ***informed by continued consultation with the ACPD and other accessibility organizations as necessary*** to the terms and conditions for the Temporary Outdoor Patio program as required;

Result: Amendment to Item 6 (b) of Planning Committee Report 22-003, CARRIED by a vote of 15 to 0, as follows:

YES - Ward 1 Councillor Maureen Wilson
 YES – Ward 2 Councillor Jason Farr
 YES - Ward 3 Councillor Nrinder Nann
 YES - Ward 4 Councillor Sam Merulla
 YES - Ward 5 Councillor Russ Powers
 YES - Ward 6 Councillor Tom Jackson
 YES - Ward 7 Councillor Esther Pauls
 YES - Ward 8 Councillor John-Paul Danko

- YES - Mayor Fred Eisenberger
- YES - Ward 15 Councillor Judi Partridge
- NOT PRESENT- Ward 14 Councillor Terry Whitehead
- YES - Deputy Mayor - Ward 13 Councillor Arlene VanderBeek
- YES - Ward 12 Councillor Lloyd Ferguson
- YES - Ward 11 Councillor Brenda Johnson
- YES - Ward 10 Councillor Maria Pearson
- YES - Ward 9 Councillor Brad Clark

(Farr/Ferguson)

That Item 6 of Planning Committee Report 22-003, respecting Permanent Program for Temporary Outdoor Patios (PED22051) (City Wide), be **amended** by a new sub-section (f) as follows:

- (f) That the appropriate staff be requested to issue an annual information report to Council.**

Result: Amendment to Item 6 of Planning Committee Report 22-003, CARRIED by a vote of 15 to 0, as follows:

- YES - Ward 1 Councillor Maureen Wilson
- YES – Ward 2 Councillor Jason Farr
- YES - Ward 3 Councillor Nrinder Nann
- YES - Ward 4 Councillor Sam Merulla
- YES - Ward 5 Councillor Russ Powers
- YES - Ward 6 Councillor Tom Jackson
- YES - Ward 7 Councillor Esther Pauls
- YES - Ward 8 Councillor John-Paul Danko
- YES - Mayor Fred Eisenberger
- YES - Ward 15 Councillor Judi Partridge
- NOT PRESENT- Ward 14 Councillor Terry Whitehead
- YES - Deputy Mayor - Ward 13 Councillor Arlene VanderBeek
- YES - Ward 12 Councillor Lloyd Ferguson
- YES - Ward 11 Councillor Brenda Johnson
- YES - Ward 10 Councillor Maria Pearson
- YES - Ward 9 Councillor Brad Clark

Main Motion, **as Amended**, reads as follows:

6. Permanent Program for Temporary Outdoor Patios (PED22051) (City Wide) (Item 10.1)

- (a) That the City’s existing “On-Street Patio Pilot Program” and temporary COVID “Outdoor Dining Districts Program” be combined into a permanent program to permit Temporary Outdoor Patios on both public and private property based on the terms and conditions outlined in Report PED22051;
- (b) That the General Manager of Planning and Economic Development, or designate be delegated the authority to make minor amendments, **informed**

by continued consultation with the ACPD and other accessibility organizations as necessary to the terms and conditions for the Temporary Outdoor Patio program as required;

- (c) That staff be directed to include an annual application fee and any other relevant fees for the Temporary Outdoor Patio Program, for both public and private property, as part of the annual User Fee By-law;
- (d) That staff be directed to include applicable fees for the occupation of public or metered parking spaces specifically relating to the Temporary Outdoor Patio program use, as part of the annual User Fee By-law; and,
- (e) That the applicable fee for public rights of way be applied for the temporary use of a sidewalk, alleyway, or boulevard for the purpose of a Temporary Outdoor Patio, and that the Chief Corporate Real Estate Officer be authorized and directed to prepare or modify any temporary lease or license agreement fee rates accordingly, effective January 1, 2022.
- (f) ***That the appropriate staff be requested to issue an annual information report to Council.***

Result: Item 6 - Main Motion, as Amended, of Planning Committee Report 22-003, CARRIED by a vote of 14 to 0, as follows:

YES - Ward 1 Councillor Maureen Wilson
 YES – Ward 2 Councillor Jason Farr
 YES - Ward 3 Councillor Nrinder Nann
 NOT PRESENT - Ward 4 Councillor Sam Merulla
 YES - Ward 5 Councillor Russ Powers
 YES - Ward 6 Councillor Tom Jackson
 YES - Ward 7 Councillor Esther Pauls
 YES - Ward 8 Councillor John-Paul Danko
 YES - Mayor Fred Eisenberger
 YES - Ward 15 Councillor Judi Partridge
 NOT PRESENT- Ward 14 Councillor Terry Whitehead
 YES - Deputy Mayor - Ward 13 Councillor Arlene VanderBeek
 YES - Ward 12 Councillor Lloyd Ferguson
 YES - Ward 11 Councillor Brenda Johnson
 YES - Ward 10 Councillor Maria Pearson
 YES - Ward 9 Councillor Brad Clark

5. Applications for Amendments to the Urban Hamilton Official Plan and Zoning By-law No. 05-200 for Lands Located at 442, 450, 454 and 462 Wilson Street East (Ancaster) (PED22037) (Ward 12) (Item 9.3)

(Ferguson/Johnson)

- (a) That Report PED22037, respecting the Applications for Amendments to the Urban Hamilton Official Plan and Zoning By-law No. 05-200 for Lands Located

at 442, 450, 454 and 462 Wilson Street East (Ancaster) (Ward 12), be referred back to staff for further discussions with the applicant; and

- (b) That staff report back to April 25, 2022 Planning Committee meeting on this matter.

Result: Amendment to Item 5, of Planning Committee Report 22-003, CARRIED by a vote of 13 to 1, as follows:

YES - Ward 1 Councillor Maureen Wilson
YES – Ward 2 Councillor Jason Farr
NOT PRESENT - Ward 3 Councillor Nrinder Nann
YES - Ward 4 Councillor Sam Merulla
YES - Ward 5 Councillor Russ Powers
YES - Ward 6 Councillor Tom Jackson
YES - Ward 7 Councillor Esther Pauls
YES - Ward 8 Councillor John-Paul Danko
YES - Mayor Fred Eisenberger
NO - Ward 15 Councillor Judi Partridge
NOT PRESENT- Ward 14 Councillor Terry Whitehead
YES - Deputy Mayor - Ward 13 Councillor Arlene VanderBeek
YES - Ward 12 Councillor Lloyd Ferguson
YES - Ward 11 Councillor Brenda Johnson
YES - Ward 10 Councillor Maria Pearson
YES - Ward 9 Councillor Brad Clark

(Clark/Johnson)

That the consideration of the balance of Planning Committee Report 22-003, being the meeting held on Tuesday, February 15, 2022, be deferred until after Council rises from Closed Session in order for Council to discuss Item 9 (a confidential matter) of Planning Committee Report 22-003, respecting By-law Requirements Resulting in Additional Costs (PED22056) (Ward 9) in Closed Session.

Result: Motion, CARRIED by a vote of 14 to 0, as follows:

YES - Ward 1 Councillor Maureen Wilson
YES – Ward 2 Councillor Jason Farr
YES - Ward 3 Councillor Nrinder Nann
YES - Ward 4 Councillor Sam Merulla
YES - Ward 5 Councillor Russ Powers
YES - Ward 6 Councillor Tom Jackson
YES - Ward 7 Councillor Esther Pauls
YES - Ward 8 Councillor John-Paul Danko
YES - Mayor Fred Eisenberger
NOT PRESENT - Ward 15 Councillor Judi Partridge
NOT PRESENT- Ward 14 Councillor Terry Whitehead

YES - Deputy Mayor - Ward 13 Councillor Arlene VanderBeek
 YES - Ward 12 Councillor Lloyd Ferguson
 YES - Ward 11 Councillor Brenda Johnson
 YES - Ward 10 Councillor Maria Pearson
 YES - Ward 9 Councillor Brad Clark

GENERAL ISSUES COMMITTEE REPORT 22-005

(VanderBeek/Pearson)

That General Issues Committee Report 22-005, being the meeting held on Wednesday, February 16, 2022, be received and the recommendations contained therein be approved.

9. Amendments to By-law No. 10-197, the Hamilton Sign By-Law, respecting Election Signs (FCS22003(a) / LS22006(a) / PED22018(a)) (City Wide) (Item 10.6)

(VanderBeek/Jackson)

(a) That Section 20 of Appendix "A" to Item 9 of the General Issues Committee Report 22-005, respecting Report FCS22003(a) / LS22006(a) / PED22018(a)) - Amendments to By-law No. 10-197, the Hamilton Sign By-Law, respecting Election Signs, being the By-Law "To Amend By-law No. 10-197, the Hamilton Sign By-Law, respecting Election Signs, **be amended** by adding the words "**and section 23**", to read as follows:

20. Except as permitted by section 21 **and section 23** of this Schedule, no person shall display or permit the display of an Election Sign on City Property.

(b) That Section 23 of Appendix "A" to Item 9 of the General Issues Committee Report 22-005, respecting Report FCS22003(a) / LS22006(a) / PED22018(a)) - Amendments to By-law No. 10-197, the Hamilton Sign By-Law, respecting Election Signs, being the By-Law "To Amend By-law No. 10-197, the Hamilton Sign By-Law, respecting Election Signs, be deleted in its entirety and replaced with the following in lieu thereof:

~~23. No person shall display or permit the display of an Election Sign on any portion of the Road Allowance, including any portion of the Boulevard that abuts Private Property, excluding the portion of front or side yard between the sidewalk, ditch or established edge of roadway, and the property line.~~

23. No person shall display or permit the display of an Election Sign on any portion of the Road Allowance, excluding that portion of the Boulevard

- (a) between the Sidewalk and Private Property line, or**
- (b) where there is no Sidewalk, between the Roadway and Private Property line.**

Result: Amendment to Item 9 of the General Issues Committee Report 22-005, CARRIED by a vote of 14 to 0, as follows:

YES - Ward 1 Councillor Maureen Wilson
YES – Ward 2 Councillor Jason Farr
YES - Ward 3 Councillor Nrinder Nann
YES - Ward 4 Councillor Sam Merulla
YES - Ward 5 Councillor Russ Powers
YES - Ward 6 Councillor Tom Jackson
YES - Ward 7 Councillor Esther Pauls
YES - Ward 8 Councillor John-Paul Danko
YES - Mayor Fred Eisenberger
NOT PRESENT - Ward 15 Councillor Judi Partridge
NOT PRESENT- Ward 14 Councillor Terry Whitehead
YES - Deputy Mayor - Ward 13 Councillor Arlene VanderBeek
YES - Ward 12 Councillor Lloyd Ferguson
YES - Ward 11 Councillor Brenda Johnson
YES - Ward 10 Councillor Maria Pearson
YES - Ward 9 Councillor Brad Clark

12. 2022 Property Insurance Renewals (LS22015) (City Wide) (Item 10.9)

(VanderBeek/Pearson)

- (a) That sub-section (a) to Report 22-005, respecting Report LS22015, 2022 Property Insurance Renewals, **be amended** by deleting the dollar amount of “\$6,560,575” and replacing it with the dollar amount of “**\$7,003,075**”; and, by deleting the words “attached as Appendix “A” to Report LS22015” and replacing them with the words “**as reflected in Appendices “A” and “B” to Report LS22015**”, to read as follows:
- (a) That the Premium Summaries, **as reflected in Appendices “A” and “B” to Report LS22015**, for the term January 1, 2022 to January 1, 2023 or beyond, be renewed through Arthur J. Gallagher Canada Ltd. at a cost of **\$7,003,075** (plus applicable taxes), to be funded through the 2022 Risk Management Services Budget;
- (b) That sub-section (b) to Report 22-005, respecting Report LS22015, 2022 Property Insurance Renewals, **be amended** by deleting the dollar amount of “\$512,799” and replacing it with the dollar amount of “**\$879,799**”; and, by adding the words “**as reflected in Appendices “A” and “B” to Report LS22015**”, to read as follows:
- (b) That the 2022 Risk Management Property and Liability Premiums budget shortfall of **\$879,799, as reflected in Appendices “A” and “B” to Report LS22015**, be funded through the 2022 year-end surplus of Tax Stabilization Reserve (110046);

Result: *Amendment* to Item 12 of the General Issues Committee Report 22-005, CARRIED by a vote of 14 to 0, as follows:

- YES - Ward 1 Councillor Maureen Wilson
- YES – Ward 2 Councillor Jason Farr
- YES - Ward 3 Councillor Nrinder Nann
- YES - Ward 4 Councillor Sam Merulla
- YES - Ward 5 Councillor Russ Powers
- YES - Ward 6 Councillor Tom Jackson
- YES - Ward 7 Councillor Esther Pauls
- YES - Ward 8 Councillor John-Paul Danko
- YES - Mayor Fred Eisenberger
- NOT PRESENT - Ward 15 Councillor Judi Partridge
- NOT PRESENT- Ward 14 Councillor Terry Whitehead
- YES - Deputy Mayor - Ward 13 Councillor Arlene VanderBeek
- YES - Ward 12 Councillor Lloyd Ferguson
- YES - Ward 11 Councillor Brenda Johnson
- YES - Ward 10 Councillor Maria Pearson
- YES - Ward 9 Councillor Brad Clark

Result: Motion on the General Issues Committee Report 22-005, as Amended, CARRIED by a vote of 14 to 0, as follows:

- YES - Ward 1 Councillor Maureen Wilson
- YES – Ward 2 Councillor Jason Farr
- YES - Ward 3 Councillor Nrinder Nann
- YES - Ward 4 Councillor Sam Merulla
- YES - Ward 5 Councillor Russ Powers
- YES - Ward 6 Councillor Tom Jackson
- YES - Ward 7 Councillor Esther Pauls
- YES - Ward 8 Councillor John-Paul Danko
- YES - Mayor Fred Eisenberger
- NOT PRESENT - Ward 15 Councillor Judi Partridge
- NOT PRESENT- Ward 14 Councillor Terry Whitehead
- YES - Deputy Mayor - Ward 13 Councillor Arlene VanderBeek
- YES - Ward 12 Councillor Lloyd Ferguson
- YES - Ward 11 Councillor Brenda Johnson
- YES - Ward 10 Councillor Maria Pearson
- YES - Ward 9 Councillor Brad Clark

AUDIT, FINANCE AND ADMINISTRATION COMMITTEE REPORT 22-004

(Pearson/Clark)

That Audit, Finance and Administration Committee Report 22-004, being the meeting held on Thursday, February 17, 2022, be received and the recommendations contained therein be approved.

Result: Motion on the Audit, Finance and Administration Committee Report 22-004, CARRIED by a vote of 14 to 0, as follows:

YES - Ward 1 Councillor Maureen Wilson
YES – Ward 2 Councillor Jason Farr
YES - Ward 3 Councillor Nrinder Nann
YES - Ward 4 Councillor Sam Merulla
YES - Ward 5 Councillor Russ Powers
YES - Ward 6 Councillor Tom Jackson
YES - Ward 7 Councillor Esther Pauls
YES - Ward 8 Councillor John-Paul Danko
YES - Mayor Fred Eisenberger
NOT PRESENT - Ward 15 Councillor Judi Partridge
NOT PRESENT- Ward 14 Councillor Terry Whitehead
YES - Deputy Mayor - Ward 13 Councillor Arlene VanderBeek
YES - Ward 12 Councillor Lloyd Ferguson
YES - Ward 11 Councillor Brenda Johnson
YES - Ward 10 Councillor Maria Pearson
YES - Ward 9 Councillor Brad Clark

EMERGENCY AND COMMUNITY SERVICES COMMITTEE REPORT 22-003

(Clark/Nann)

That Emergency and Community Services Committee Report 22-003, being the meeting held on Thursday, February 17, 2022, be received and the recommendations contained therein be approved.

Result: Motion on the Emergency and Community Services Committee Report 22-003, CARRIED by a vote of 14 to 0, as follows:

YES - Ward 1 Councillor Maureen Wilson
YES – Ward 2 Councillor Jason Farr
YES - Ward 3 Councillor Nrinder Nann
YES - Ward 4 Councillor Sam Merulla
YES - Ward 5 Councillor Russ Powers
YES - Ward 6 Councillor Tom Jackson
YES - Ward 7 Councillor Esther Pauls
YES - Ward 8 Councillor John-Paul Danko
YES - Mayor Fred Eisenberger
NOT PRESENT - Ward 15 Councillor Judi Partridge
NOT PRESENT- Ward 14 Councillor Terry Whitehead
YES - Deputy Mayor - Ward 13 Councillor Arlene VanderBeek
YES - Ward 12 Councillor Lloyd Ferguson
YES - Ward 11 Councillor Brenda Johnson
YES - Ward 10 Councillor Maria Pearson
YES - Ward 9 Councillor Brad Clark

MOTIONS

6.1 Glenside Pathway Pedestrian Lighting Improvements (Ward 1)

(Wilson/Nann)

WHEREAS at its meeting on May 26, 2021 Council approved by motion to allocate funds from the Ward 1 Capital Reinvestment Discretionary Account to implement new pedestrian lighting on the existing path that connects Glenside Avenue to Aberdeen Avenue;

WHEREAS on July 29, 2021 the Niagara Escarpment Commission (“NEC”) issued a conditional permit for the project;

WHEREAS the NEC’s decision was subsequently appealed by three (3) residents and has been referred to the Ontario Land Tribunal for a hearing;

THEREFORE, BE IT RESOLVED:

- (a) That Legal and Risk Management Services staff be instructed to oppose the appeals to the Ontario Land Tribunal from the Niagara Escarpment Commission’s conditional approval of new pedestrian lighting for the existing path connecting Glenside Avenue to Aberdeen Avenue; and
- (b) That staff from the Planning and Economic Development and Public Works Departments attend the hearing to provide evidence, if necessary.

Result: Motion CARRIED by a vote of 13 to 0, as follows:

YES - Ward 1 Councillor Maureen Wilson
YES – Ward 2 Councillor Jason Farr
YES - Ward 3 Councillor Nrinde Nann
YES - Ward 4 Councillor Sam Merulla
YES - Ward 5 Councillor Russ Powers
YES - Ward 6 Councillor Tom Jackson
YES - Ward 7 Councillor Esther Pauls
YES - Ward 8 Councillor John-Paul Danko
YES - Mayor Fred Eisenberger
NOT PRESENT - Ward 15 Councillor Judi Partridge
NOT PRESENT- Ward 14 Councillor Terry Whitehead
NOT PRESENT - Deputy Mayor - Ward 13 Councillor Arlene VanderBeek
YES - Ward 12 Councillor Lloyd Ferguson
YES - Ward 11 Councillor Brenda Johnson
YES - Ward 10 Councillor Maria Pearson
YES - Ward 9 Councillor Brad Clark

6.2 Amendment to Item 37 of the General Issues Committee Report 20-023, respecting Report PED20209 - Acquisition of 154-156 Cannon Street East (Ward 2), which was approved by Council on December 16, 2020

(Farr/Merulla)

- (a) That sub-section (j) to Item 37 of the General Issues Committee Report 20-023, respecting Report PED20209 - Acquisition of 154-156 Cannon Street East, which was approved by Council on December 16, 2020, **be amended**, by adding the words “**and its Appendices “A” and “B”**”, to read as follows:
 - (j) That Report PED20209, respecting the Acquisition of 154-156 Cannon Street East, **and its Appendices “A” and “B”**, remain confidential and not be released as a public document, until final completion of the real estate transactions.
- (b) That Item 37 of the General Issues Committee Report 20-023, respecting Report PED20209 - Acquisition of 154-156 Cannon Street East, which was approved by Council on December 16, 2020, **be amended**, by adding a new sub-section (k), to read as follows:
 - (k) **That Appendices “C” and “D” to Report PED20209 - Acquisition of 154-156 Cannon Street East”, remain confidential and not be released as public documents.**

Result: Motion CARRIED by a vote of 14 to 0, as follows:

- YES - Ward 1 Councillor Maureen Wilson
- YES – Ward 2 Councillor Jason Farr
- YES - Ward 3 Councillor Nrinder Nann
- YES - Ward 4 Councillor Sam Merulla
- YES - Ward 5 Councillor Russ Powers
- YES - Ward 6 Councillor Tom Jackson
- YES - Ward 7 Councillor Esther Pauls
- YES - Ward 8 Councillor John-Paul Danko
- YES - Mayor Fred Eisenberger
- NOT PRESENT - Ward 15 Councillor Judi Partridge
- NOT PRESENT- Ward 14 Councillor Terry Whitehead
- YES - Deputy Mayor - Ward 13 Councillor Arlene VanderBeek
- YES - Ward 12 Councillor Lloyd Ferguson
- YES - Ward 11 Councillor Brenda Johnson
- YES - Ward 10 Councillor Maria Pearson
- YES - Ward 9 Councillor Brad Clark

STATEMENTS BY MEMBERS

Members of Council used this opportunity to discuss matters of general interest.

COUNCIL COMMUNICATION UPDATES

(VanderBeek/Danko)

That the listing of Council Communication Updates from February 4, 2022 to February 17, 2022, be received.

Result: Motion CARRIED by a vote of 14 to 0, as follows:

YES - Ward 1 Councillor Maureen Wilson
YES – Ward 2 Councillor Jason Farr
YES - Ward 3 Councillor Nrinder Nann
YES - Ward 4 Councillor Sam Merulla
YES - Ward 5 Councillor Russ Powers
YES - Ward 6 Councillor Tom Jackson
YES - Ward 7 Councillor Esther Pauls
YES - Ward 8 Councillor John-Paul Danko
YES - Mayor Fred Eisenberger
NOT PRESENT - Ward 15 Councillor Judi Partridge
NOT PRESENT- Ward 14 Councillor Terry Whitehead
YES - Deputy Mayor - Ward 13 Councillor Arlene VanderBeek
YES - Ward 12 Councillor Lloyd Ferguson
YES - Ward 11 Councillor Brenda Johnson
YES - Ward 10 Councillor Maria Pearson
YES - Ward 9 Councillor Brad Clark

PRIVATE AND CONFIDENTIAL

Council determined that discussion of Item 10.1 was not required in Closed Session; therefore, the matter was addressed in Open Session, as follows:

10.1 Closed Session Minutes – February 9, 2022

(Farr/Pearson)

That the Closed Session Minutes dated February 9, 2022 be approved, as presented, and remain confidential.

Result: Motion CARRIED by a vote of 14 to 0, as follows:

YES - Ward 1 Councillor Maureen Wilson
YES – Ward 2 Councillor Jason Farr
YES - Ward 3 Councillor Nrinder Nann
YES - Ward 4 Councillor Sam Merulla
YES - Ward 5 Councillor Russ Powers
YES - Ward 6 Councillor Tom Jackson
YES - Ward 7 Councillor Esther Pauls
YES - Ward 8 Councillor John-Paul Danko
YES - Mayor Fred Eisenberger
NOT PRESENT - Ward 15 Councillor Judi Partridge
NOT PRESENT- Ward 14 Councillor Terry Whitehead
YES - Deputy Mayor - Ward 13 Councillor Arlene VanderBeek
YES - Ward 12 Councillor Lloyd Ferguson
YES - Ward 11 Councillor Brenda Johnson
YES - Ward 10 Councillor Maria Pearson
YES - Ward 9 Councillor Brad Clark

(Danko/Pauls)

That Council move into Closed Session respecting Item 9, of Planning Committee Report 22-003, respecting By-law Requirements Resulting in Additional Costs (PED22056) (Ward 9), pursuant to Section 9.1, Sub-sections (e) and (k) of the City's Procedural By-law 21-021, as amended; and, Section 239(2), Sub-sections (e) and (k) of the *Ontario Municipal Act*, 2001, as amended, as the subject matter pertains to litigation or potential litigation, including matters before administrative tribunals, affecting the municipality or local board; and, a position, plan, procedure, criteria or instruction to be applied to any negotiations carried on or to be carried on by or on behalf of the municipality or local board.

Result: Motion CARRIED by a vote of 14 to 0, as follows:

YES - Ward 1 Councillor Maureen Wilson
 YES – Ward 2 Councillor Jason Farr
 YES - Ward 3 Councillor Nrinder Nann
 YES - Ward 4 Councillor Sam Merulla
 YES - Ward 5 Councillor Russ Powers
 YES - Ward 6 Councillor Tom Jackson
 YES - Ward 7 Councillor Esther Pauls
 YES - Ward 8 Councillor John-Paul Danko
 YES - Mayor Fred Eisenberger
 NOT PRESENT - Ward 15 Councillor Judi Partridge
 NOT PRESENT- Ward 14 Councillor Terry Whitehead
 YES - Deputy Mayor - Ward 13 Councillor Arlene VanderBeek
 YES - Ward 12 Councillor Lloyd Ferguson
 YES - Ward 11 Councillor Brenda Johnson
 YES - Ward 10 Councillor Maria Pearson
 YES - Ward 9 Councillor Brad Clark

PLANNING COMMITTEE REPORT 22-003 - CONTINUED

(Johnson/Ferguson)

That Planning Committee Report 22-003, being the meeting held on Tuesday, February 15, 2022, be received and the recommendations contained therein be approved.

9. By-law Requirements Resulting in Additional Costs (PED22056) (Ward 9)

(Clark/Jackson)

- (a) That Report PED22056 respecting By-law Requirements Resulting in Additional Costs be received, and remain private and confidential; and
- (b) *That directions to staff in Closed Session, be approved.*

Upon Council's request the sub-sections of Item 9, **as Amended**, were voted on separately, as follows:

9. By-law Requirements Resulting in Additional Costs (PED22056) (Ward 9)

- (a) That Report PED22056 respecting By-law Requirements Resulting in Additional Costs be received, and remain private and confidential; and

Result: Item 9 (a) of Planning Committee Report 22-003, CARRIED by a vote of 9 to 3, as follows:

NO - Ward 1 Councillor Maureen Wilson
YES – Ward 2 Councillor Jason Farr
NO - Ward 3 Councillor Nrinder Nann
NOT PRESENT - Ward 4 Councillor Sam Merulla
YES - Ward 5 Councillor Russ Powers
YES - Ward 6 Councillor Tom Jackson
NOT PRESENT - Ward 7 Councillor Esther Pauls
NO - Ward 8 Councillor John-Paul Danko
YES - Mayor Fred Eisenberger
NOT PRESENT - Ward 15 Councillor Judi Partridge
NOT PRESENT- Ward 14 Councillor Terry Whitehead
YES - Deputy Mayor - Ward 13 Councillor Arlene VanderBeek
YES - Ward 12 Councillor Lloyd Ferguson
YES - Ward 11 Councillor Brenda Johnson
YES - Ward 10 Councillor Maria Pearson
YES - Ward 9 Councillor Brad Clark

9. By-law Requirements Resulting in Additional Costs (PED22056) (Ward 9)

(b) *That directions to staff in Closed Session, be approved.*

Result: Item 9 (b) of Planning Committee Report 22-003, CARRIED by a vote of 10 to 2, as follows:

NO - Ward 1 Councillor Maureen Wilson
YES – Ward 2 Councillor Jason Farr
YES - Ward 3 Councillor Nrinder Nann
NOT PRESENT - Ward 4 Councillor Sam Merulla
YES - Ward 5 Councillor Russ Powers
YES - Ward 6 Councillor Tom Jackson
NOT PRESENT - Ward 7 Councillor Esther Pauls
NO - Ward 8 Councillor John-Paul Danko
YES - Mayor Fred Eisenberger
NOT PRESENT - Ward 15 Councillor Judi Partridge
NOT PRESENT- Ward 14 Councillor Terry Whitehead
YES - Deputy Mayor - Ward 13 Councillor Arlene VanderBeek
YES - Ward 12 Councillor Lloyd Ferguson
YES - Ward 11 Councillor Brenda Johnson
YES - Ward 10 Councillor Maria Pearson
YES - Ward 9 Councillor Brad Clark

Main Motion, **as Amended**, reads as follows:

9. By-law Requirements Resulting in Additional Costs (PED22056) (Ward 9)

- (a) That Report PED22056 respecting By-law Requirements Resulting in Additional Costs be received, and remain private and confidential; and
- (b) ***That directions to staff in Closed Session, be approved.***

Result: Item 9 – Main Motion, as Amended of Planning Committee Report 22-003, CARRIED by a vote of 9 to 3, as follows:

NO - Ward 1 Councillor Maureen Wilson
YES – Ward 2 Councillor Jason Farr
YES - Ward 3 Councillor Nrinder Nann
NOT PRESENT - Ward 4 Councillor Sam Merulla
YES - Ward 5 Councillor Russ Powers
YES - Ward 6 Councillor Tom Jackson
NOT PRESENT - Ward 7 Councillor Esther Pauls
NO- Ward 8 Councillor John-Paul Danko
NO - Mayor Fred Eisenberger
NOT PRESENT - Ward 15 Councillor Judi Partridge
NOT PRESENT- Ward 14 Councillor Terry Whitehead
YES - Deputy Mayor - Ward 13 Councillor Arlene VanderBeek
YES - Ward 12 Councillor Lloyd Ferguson
YES - Ward 11 Councillor Brenda Johnson
YES - Ward 10 Councillor Maria Pearson
YES - Ward 9 Councillor Brad Clark

Result: Motion on the balance of Planning Committee Report 22-003, CARRIED by a vote of 12 to 0, as follows:

YES - Ward 1 Councillor Maureen Wilson
YES – Ward 2 Councillor Jason Farr
YES - Ward 3 Councillor Nrinder Nann
NOT PRESENT - Ward 4 Councillor Sam Merulla
YES - Ward 5 Councillor Russ Powers
YES - Ward 6 Councillor Tom Jackson
NOT PRESENT - Ward 7 Councillor Esther Pauls
YES - Ward 8 Councillor John-Paul Danko
YES - Mayor Fred Eisenberger
NOT PRESENT - Ward 15 Councillor Judi Partridge
NOT PRESENT- Ward 14 Councillor Terry Whitehead
YES - Deputy Mayor - Ward 13 Councillor Arlene VanderBeek
YES - Ward 12 Councillor Lloyd Ferguson
YES - Ward 11 Councillor Brenda Johnson
YES - Ward 10 Councillor Maria Pearson
YES - Ward 9 Councillor Brad Clark

(VanderBeek/Powers)

That the Committee of the Whole Rise and Report.

Result: Motion CARRIED by a vote of 12 to 0, as follows:

YES - Ward 1 Councillor Maureen Wilson
YES – Ward 2 Councillor Jason Farr
YES - Ward 3 Councillor Nrinder Nann
NOT PRESENT - Ward 4 Councillor Sam Merulla
YES - Ward 5 Councillor Russ Powers
YES - Ward 6 Councillor Tom Jackson
NOT PRESENT - Ward 7 Councillor Esther Pauls
YES - Ward 8 Councillor John-Paul Danko
YES - Mayor Fred Eisenberger
NOT PRESENT - Ward 15 Councillor Judi Partridge
NOT PRESENT- Ward 14 Councillor Terry Whitehead
YES - Deputy Mayor - Ward 13 Councillor Arlene VanderBeek
YES - Ward 12 Councillor Lloyd Ferguson
YES - Ward 11 Councillor Brenda Johnson
YES - Ward 10 Councillor Maria Pearson
YES - Ward 9 Councillor Brad Clark

BY-LAWS AND CONFIRMING BY-LAW

(VanderBeek/Powers)

WHEREAS, By-law 07-351, a By-Law to Adopt and Maintain a Policy with Respect to the Provision of Public Notice, requires that public notice is required to advise of a Committee meeting to consider the enactment of a procedure bylaw in the form of one notice published in a newspaper a minimum of 14 days prior to the Committee meeting; and

WHEREAS, By-law 07-351, a By-Law to Adopt and Maintain a Policy with Respect to the Provision of Public Notice also notes that Council may direct that other notice is to be given as Council considers adequate and when the City Manager determines that an emergency situation exists;

THEREFORE, BE IT RESOLVED:

That Council waive the notice provision within By-law 07-351, a By-Law to Adopt and Maintain a Policy with Respect to the Provision of Public Notice in order for an amendment to be made to the Procedural By-law effective immediately.

Result: Motion CARRIED by a 2/3rds vote of 12 to 0, as follows:

YES - Ward 1 Councillor Maureen Wilson
YES – Ward 2 Councillor Jason Farr
YES - Ward 3 Councillor Nrinder Nann
NOT PRESENT - Ward 4 Councillor Sam Merulla
YES - Ward 5 Councillor Russ Powers
YES - Ward 6 Councillor Tom Jackson
NOT PRESENT - Ward 7 Councillor Esther Pauls

YES - Ward 8 Councillor John-Paul Danko
YES - Mayor Fred Eisenberger
NOT PRESENT - Ward 15 Councillor Judi Partridge
NOT PRESENT- Ward 14 Councillor Terry Whitehead
YES - Deputy Mayor - Ward 13 Councillor Arlene VanderBeek
YES - Ward 12 Councillor Lloyd Ferguson
YES - Ward 11 Councillor Brenda Johnson
YES - Ward 10 Councillor Maria Pearson
YES - Ward 9 Councillor Brad Clark

(Jackson/Clark)

That By-law 22-029 be **amended** by deleting any references to Ardleigh Street.

Result: Motion CARRIED by a vote of 12 to 0, as follows:

YES - Ward 1 Councillor Maureen Wilson
YES – Ward 2 Councillor Jason Farr
YES - Ward 3 Councillor Nrinder Nann
NOT PRESENT - Ward 4 Councillor Sam Merulla
YES - Ward 5 Councillor Russ Powers
YES - Ward 6 Councillor Tom Jackson
NOT PRESENT - Ward 7 Councillor Esther Pauls
YES - Ward 8 Councillor John-Paul Danko
YES - Mayor Fred Eisenberger
NOT PRESENT - Ward 15 Councillor Judi Partridge
NOT PRESENT- Ward 14 Councillor Terry Whitehead
YES - Deputy Mayor - Ward 13 Councillor Arlene VanderBeek
YES - Ward 12 Councillor Lloyd Ferguson
YES - Ward 11 Councillor Brenda Johnson
YES - Ward 10 Councillor Maria Pearson
YES - Ward 9 Councillor Brad Clark

(VanderBeek/Clark)

That Bills No. 22-028 to No. 22-043, be passed and that the Corporate Seal be affixed thereto, and that the By-laws, **as Amended**, be numbered, be signed by the Mayor and the City Clerk to read as follows:

- 028 To Amend By-law No. 01-215, Being a By-law To Regulate Traffic
Schedule 2 (Speed Limits) Schedule 3 (Flashing School Zones)
Schedule 5 (Stop Sign Locations)
Schedule 9 (No Right Turn on Red)
Schedule 18 (Bicycle Lanes)
Schedule 20 (Combined Foot & Bicycle Path)
Schedule 29 (Weight Restrictions on Bridges)
Schedule 31 (Designated Areas – Reduced Speed Limits)
Schedule 34 (Community Safety Zones)
Ward: 1, 2, 3, 4, 5, 6, 8, 9, 10,11,12, 13, 14, 15

- 029 To Amend By-law No. 01-218, as amended, Being a By-law to Regulate On-Street Parking, **as Amended**
Schedule 8 – No Parking Schedule 12 – Permit Parking Schedule 13 – No Stopping
Schedule 14 – Wheelchair LZ Wards: 1,2,3,4,6,7,10,15
- 030 To Amend By-law 17-225, a By-law to Establish a System of Administrative Penalties
Ward: City Wide
- 031 To Amend By-law No. 10-197, the Hamilton Sign By-law respecting Election Signs,
as Amended
Ward: City Wide
- 032 To Authorize the Signing of a Municipal Funding Agreement for the Transfer of the
Improving Wastewater and Stormwater Discharges in Lake Ontario Funding Program
Funds between the Ministry of Environment, Conservation and Parks and the City of
Hamilton
Ward: City Wide
- 033 To Authorize the Signing of a Contribution Agreement for the Transfer of Canada
Community Revitalization Funds between the Federal Economic Development
Agency for Southern Ontario / Government of Canada and the City of Hamilton
Ward: City Wide
- 034 To Authorize the Signing of an Agreement between the City of Hamilton and the
Ministry of Transportation Related to Funding Provided Under the Dedicated Gas Tax
Funds for Public Transportation Program.
Ward: City Wide
- 035 To Amend By-law No. 21-021, A By-law to Govern the Proceedings of Council and
Committees of Council
Ward: City Wide
- 036 To Authorize the Signing of a Municipal Funding Agreement for the Transfer of the
Improving, Monitoring and Public Reporting of Sewage Overflows and Bypasses
Funding Program Funds Between the Ministry of Environment, Conservation, and
Parks and the City of Hamilton
Ward: City Wide
- 037 To Amend Zoning By-law No. 05-200, Respecting Lands located at 3300 Homestead
Drive, Glanbrook
Ward: 11
- 038 To Amend Hamilton Zoning By-law No. 05-200, Respecting Lands Located at 461
Green Road, Stoney Creek
Ward: 10
- 039 Official Plan Amendment No. 144 to the Urban Hamilton Official Plan
Respecting: 1400 Baseline Road (Stoney Creek)
Ward: 10

- 040 To Amend Zoning By-law No. 3692-92 (Stoney Creek) Respecting Lands Located at 1400 Baseline Road (Stoney Creek)
Ward: 10
- 041 The appointments of a chief building official, Deputies and inspectors and to repeal by-law 16-143
Ward: City Wide
- 042 Respecting Removal of Part Lot Control, Part of Block 1, Registered Plan No. 62M-1281, municipally known as 3311 Homestead Drive, Glanbrook
PLC-22-005
Ward: 11
- 043 To Confirm Proceedings of Council

Result: Motion CARRIED by a vote of 12 to 0, as follows:

- YES - Ward 1 Councillor Maureen Wilson
- YES – Ward 2 Councillor Jason Farr
- YES - Ward 3 Councillor Nrinder Nann
- NOT PRESENT - Ward 4 Councillor Sam Merulla
- YES - Ward 5 Councillor Russ Powers
- YES - Ward 6 Councillor Tom Jackson
- NOT PRESENT - Ward 7 Councillor Esther Pauls
- YES - Ward 8 Councillor John-Paul Danko
- YES - Mayor Fred Eisenberger
- NOT PRESENT - Ward 15 Councillor Judi Partridge
- NOT PRESENT- Ward 14 Councillor Terry Whitehead
- YES - Deputy Mayor - Ward 13 Councillor Arlene VanderBeek
- YES - Ward 12 Councillor Lloyd Ferguson
- YES - Ward 11 Councillor Brenda Johnson
- YES - Ward 10 Councillor Maria Pearson
- YES - Ward 9 Councillor Brad Clark

(Pearson/Danko)

That, there being no further business, City Council be adjourned at 1:04 p.m.

Result: Motion CARRIED by a vote of 12 to 0, as follows:

- YES - Ward 1 Councillor Maureen Wilson
- YES – Ward 2 Councillor Jason Farr
- YES - Ward 3 Councillor Nrinder Nann
- NOT PRESENT - Ward 4 Councillor Sam Merulla
- YES - Ward 5 Councillor Russ Powers
- YES - Ward 6 Councillor Tom Jackson
- NOT PRESENT - Ward 7 Councillor Esther Pauls
- YES - Ward 8 Councillor John-Paul Danko
- YES - Mayor Fred Eisenberger

NOT PRESENT - Ward 15 Councillor Judi Partridge
NOT PRESENT- Ward 14 Councillor Terry Whitehead
YES - Deputy Mayor - Ward 13 Councillor Arlene VanderBeek
YES - Ward 12 Councillor Lloyd Ferguson
YES - Ward 11 Councillor Brenda Johnson
YES - Ward 10 Councillor Maria Pearson
YES - Ward 9 Councillor Brad Clark

Respectfully submitted,

Mayor F. Eisenberger

Andrea Holland
City Clerk



SPECIAL CITY COUNCIL MINUTES 22-005

2:50 p.m.

March 2, 2022

Due to Covid-19 and the closure of City Hall, this meeting was held virtually.

Present: Mayor F. Eisenberger (Chair), Deputy Mayor J. Farr
Councillors M. Wilson, N. Nann, S. Merulla, R. Powers, T. Jackson,
E. Pauls, B. Clark, M. Pearson, A. VanderBeek

Absent: Councillors B. Johnson, J.P. Danko, L. Ferguson, and T. Whitehead
– Personal

Councillor J. Partridge – Other City Business

Mayor Eisenberger called the meeting to order and recognized that Council is meeting on the traditional territories of the Erie, Neutral, HuronWendat, Haudenosaunee and Mississaugas. This land is covered by the Dish with One Spoon Wampum Belt Covenant, which was an agreement between the Haudenosaunee and Anishinaabek to share and care for the resources around the Great Lakes. It was further acknowledged that this land is covered by the Between the Lakes Purchase, 1792, between the Crown and the Mississaugas of the Credit First Nation. The City of Hamilton is home to many Indigenous people from across Turtle Island (North America) and it was recognized that we must do more to learn about the rich history of this land so that we can better understand our roles as residents, neighbours, partners and caretakers.

APPROVAL OF THE AGENDA

The Clerk advised of the following change to the agenda:

4. BY-LAWS AND CONFIRMING BY-LAW

- 044 To Authorize the Signing of a Municipal funding agreement for the Streamline Development Approval Fund between the Minister of Municipal Affairs and the City of Hamilton
Ward: City Wide

(Pearson/Powers)

That the agenda for the March 2, 2022 Special meeting of Council be approved, as amended.

Result: Motion CARRIED by a vote of 11 to 0, as follows:

YES - Ward 1 Councillor Maureen Wilson
YES – Deputy Mayor - Ward 2 Councillor Jason Farr
YES - Ward 3 Councillor Nrinder Nann
YES - Ward 4 Councillor Sam Merulla
YES - Ward 5 Councillor Russ Powers
YES - Ward 6 Councillor Tom Jackson
YES - Ward 7 Councillor Esther Pauls
NOT PRESENT - Ward 8 Councillor John-Paul Danko
YES - Mayor Fred Eisenberger
NOT PRESENT - Ward 15 Councillor Judi Partridge
NOT PRESENT - Ward 14 Councillor Terry Whitehead
YES - Ward 13 Councillor Arlene VanderBeek
NOT PRESENT - Ward 12 Councillor Lloyd Ferguson
NOT PRESENT - Ward 11 Councillor Brenda Johnson
YES - Ward 10 Councillor Maria Pearson
YES – Ward 9 Brad Clark

DECLARATIONS OF INTEREST

There were no declarations of interest.

MOTIONS

3.1 Hamilton Utilities Corporation Shareholder Resolution

(Merulla/Powers)

WHEREAS, the Corporation has received from Alectra a form of letter agreement relating to the Alectra Shareholders' Agreement (the "Alectra Letter Agreement"), a copy of which is appended as Appendix 1 to these Resolutions;

WHEREAS, Alectra has requested the Corporation execute the Alectra Letter Agreement;

WHEREAS, the Board of Directors of the Corporation has provided to the Shareholder of the Corporation a written report in relation to Alectra's request, appended as Appendix 2 to these Resolutions (the "HUC Report");

WHEREAS, the Board of Directors of the Corporation has provided to the Shareholder of the Corporation a recommendation in response to the Alectra Letter Agreement, appended as Appendix 3 to these Resolutions (the "HUC Recommendation");

WHEREAS, the Shareholder Direction and Unanimous Shareholder Declaration (the “Shareholder Direction”) from the Shareholder of the Corporation to the Corporation currently in effect, provides in section 3.03 thereof, that the Shareholder shall endeavor to provide the Corporation in a timely manner with a decision with respect to any actions advised by the Corporation to the Shareholder for which the Shareholder may or may not grant approval; and,

WHEREAS, the Shareholder Direction provides, in section 3.06 thereof, that the Corporation shall provide to Alectra any response to a notice received by the Shareholder from the Corporation pursuant to Section 3.05 of the Shareholder Direction of which the Shareholder gives the Corporation written notice and the Corporation shall only act in a manner that it is authorized by such notice and at all times in furtherance of and consistent with such notice.

THEREFORE, BE IT RESOLVED THAT:

(a) Receive The Hamilton Utilities Corporation Report

That the Hamilton Utilities Corporation Report, be received by the Shareholder.

(b) Approve the Hamilton Utilities Corporation Recommendation

That the Hamilton Utilities Corporation Recommendation, be approved by the Shareholder.

(c) Shareholder Authorization to Execute the Alectra Letter Agreement

That the Hamilton Utilities Corporation, be hereby authorized by the Shareholder to execute the Alectra Letter Agreement and deliver a copy of same to Alectra forthwith.

Result: Motion CARRIED by a vote of 11 to 0, as follows:

YES - Ward 1 Councillor Maureen Wilson
YES – Deputy Mayor - Ward 2 Councillor Jason Farr
YES - Ward 3 Councillor Nrinder Nann
YES - Ward 4 Councillor Sam Merulla
YES - Ward 5 Councillor Russ Powers
YES - Ward 6 Councillor Tom Jackson
YES - Ward 7 Councillor Esther Pauls
NOT PRESENT - Ward 8 Councillor John-Paul Danko
YES - Mayor Fred Eisenberger
NOT PRESENT - Ward 15 Councillor Judi Partridge
NOT PRESENT - Ward 14 Councillor Terry Whitehead
YES - Ward 13 Councillor Arlene VanderBeek
NOT PRESENT - Ward 12 Councillor Lloyd Ferguson
NOT PRESENT - Ward 11 Councillor Brenda Johnson

YES - Ward 10 Councillor Maria Pearson
YES – Ward 9 Brad Clark

BY-LAWS AND CONFIRMING BY-LAW

(Powers/Farr)

That Bills No. 22-044 and 22-045, be passed and that the Corporate Seal be affixed thereto, and that the By-law, be numbered, be signed by the Mayor and the City Clerk to read as follows:

- 044 To Authorize the Signing of a Municipal funding agreement for the Streamline Development Approval Fund between the Minister of Municipal Affairs and the City of Hamilton
Ward: City Wide

- 045 To Confirm the Proceedings of City Council

Result: Motion CARRIED by a vote of 11 to 0, as follows:

YES - Ward 1 Councillor Maureen Wilson
YES – Deputy Mayor - Ward 2 Councillor Jason Farr
YES - Ward 3 Councillor Nrinder Nann
YES - Ward 4 Councillor Sam Merulla
YES - Ward 5 Councillor Russ Powers
YES - Ward 6 Councillor Tom Jackson
YES - Ward 7 Councillor Esther Pauls
NOT PRESENT - Ward 8 Councillor John-Paul Danko
YES - Mayor Fred Eisenberger
NOT PRESENT - Ward 15 Councillor Judi Partridge
NOT PRESENT - Ward 14 Councillor Terry Whitehead
YES - Ward 13 Councillor Arlene VanderBeek
NOT PRESENT - Ward 12 Councillor Lloyd Ferguson
NOT PRESENT - Ward 11 Councillor Brenda Johnson
YES - Ward 10 Councillor Maria Pearson
YES – Ward 9 Brad Clark

(Nann/Pauls)

That, there being no further business, City Council be adjourned at 2:56 p.m.

Result: Motion CARRIED by a vote of 11 to 0, as follows:

YES - Ward 1 Councillor Maureen Wilson
YES – Deputy Mayor - Ward 2 Councillor Jason Farr
YES - Ward 3 Councillor Nrinder Nann
YES - Ward 4 Councillor Sam Merulla
YES - Ward 5 Councillor Russ Powers
YES - Ward 6 Councillor Tom Jackson
YES - Ward 7 Councillor Esther Pauls

NOT PRESENT - Ward 8 Councillor John-Paul Danko
YES - Mayor Fred Eisenberger
NOT PRESENT - Ward 15 Councillor Judi Partridge
NOT PRESENT - Ward 14 Councillor Terry Whitehead
YES - Ward 13 Councillor Arlene VanderBeek
NOT PRESENT - Ward 12 Councillor Lloyd Ferguson
NOT PRESENT - Ward 11 Councillor Brenda Johnson
YES - Ward 10 Councillor Maria Pearson
YES – Ward 9 Brad Clark

Respectfully submitted,

Mayor F. Eisenberger

Stephanie Paparella
Acting City Clerk



SPECIAL CITY COUNCIL MINUTES 22-006

1:45 p.m.

March 21, 2022

Due to Covid-19 and the closure of City Hall, this meeting was held virtually.

Present: Mayor F. Eisenberger (Chair), Deputy Mayor J. Farr
Councillors M. Wilson, N. Nann, S. Merulla, R. Powers, T. Jackson,
E. Pauls, B. Clark, M. Pearson, B. Johnson, J.P. Danko, L. Ferguson,
and A. VanderBeek

Absent: Councillors T. Whitehead and J. Partridge - Personal

Mayor Eisenberger called the meeting to order and recognized that Council is meeting on the traditional territories of the Erie, Neutral, HuronWendat, Haudenosaunee and Mississaugas. This land is covered by the Dish with One Spoon Wampum Belt Covenant, which was an agreement between the Haudenosaunee and Anishinaabek to share and care for the resources around the Great Lakes. It was further acknowledged that this land is covered by the Between the Lakes Purchase, 1792, between the Crown and the Mississaugas of the Credit First Nation. The City of Hamilton is home to many Indigenous people from across Turtle Island (North America) and it was recognized that we must do more to learn about the rich history of this land so that we can better understand our roles as residents, neighbours, partners and caretakers.

APPROVAL OF THE AGENDA

The Clerk advised that there were no changes to the agenda.

(Powers/Pearson)

That the agenda for the March 21, 2022 Special meeting of Council be approved, as presented.

Result: Motion CARRIED by a vote of 14 to 0, as follows:

YES - Ward 1 Councillor Maureen Wilson
 YES – Deputy Mayor - Ward 2 Councillor Jason Farr
 YES - Ward 3 Councillor Nrinder Nann
 YES - Ward 4 Councillor Sam Merulla
 YES - Ward 5 Councillor Russ Powers
 YES - Ward 6 Councillor Tom Jackson
 YES - Ward 7 Councillor Esther Pauls
 YES - Ward 8 Councillor John-Paul Danko
 YES - Mayor Fred Eisenberger
 NOT PRESENT - Ward 15 Councillor Judi Partridge

NOT PRESENT - Ward 14 Councillor Terry Whitehead
YES - Ward 13 Councillor Arlene VanderBeek
YES - Ward 12 Councillor Lloyd Ferguson
YES - Ward 11 Councillor Brenda Johnson
YES - Ward 10 Councillor Maria Pearson
YES – Ward 9 Brad Clark

DECLARATIONS OF INTEREST

There were no declarations of interest.

RECESS

(Clark/Pearson)

That the Special Council meeting recess at 1:32 p.m.

CARRIED

The Special Council meeting resumed at 1:50 p.m.

MOTIONS

Mayor Eisenberger relinquished the Chair to Deputy Mayor Farr, in order to introduce the following motion.

3.1 Repealing of the City’s Physical Distancing By-law and Face Covering By-law

(Eisenberger/Ferguson)

WHEREAS the Province of Ontario entered the Roadmap Exit Step on March 1, 2022;

WHEREAS the Ministry of Health announced their plan for “Living with and Managing Covid-19” on March 9, 2022, which outlined the province’s plan to safely and cautiously reopen the province and gradually lift all public health measures by April 27, 2022;

WHEREAS the cases of COVID-19 are relatively low and vaccination rates are high and increasing in Hamilton;

WHEREAS Council deems it necessary to repeal the City’s Physical Distancing By-law and to rely on the Province’s regulations or guidance re same; and

WHEREAS Council deems it necessary to repeal the City’s Face Covering By-law and to rely on the Province’s regulations or guidance re same;

THEREFORE, BE IT RESOLVED:

- (a) That the By-law to repeal By-law 20-155, as amended, A By-law to Require the Wearing of Face Coverings Within Enclosed Public Spaces and to Amend City of Hamilton By-law 17-225, being a By-law to Establish a System of Administrative Penalties; By-law 20-164, A By-law to Promote and Regulate Physical Distancing in the City of Hamilton and to Amend By-law 17-225, being a By-law to Establish a System of Administrative Penalties and By-law

20-202, A By-law to Amend By-law No. 20-155, A By-law to Require the Wearing of Face Coverings Within Enclosed Public Spaces, in their entirety, be passed; and

(b) That the By-law to amend By-law No. 17-225, as amended, being a By-law to Establish a System of Administrative Penalties, as follows, be passed:

(i) deleting the following table in its entirety:

Table 22: By-law No. 20-164 to Promote and Regulate Physical Distancing

(ii) deleting the following table in its entirety:

Table 25: By-law No. 20-155 to Face Coverings By-law

At Council's request, sub-section (a) of Item 3.1, was divided to consider By-law 20-155 and By-law 20-164 separately, as follows:

(a) That the By-law to repeal By-law 20-155, as amended, A By-law to Require the Wearing of Face Coverings Within Enclosed Public Spaces and to Amend City of Hamilton By-law 17-225, being a By-law to Establish a System of Administrative Penalties and By-law 20-202, A By-law to Amend By-law No. 20-155, A By-law to Require the Wearing of Face Coverings Within Enclosed Public Spaces, in their entirety, be passed.

Result: Motion on Item 3.1(a) CARRIED by a vote of 12 to 2, as follows:

NO - Ward 1 Councillor Maureen Wilson
 YES – Deputy Mayor - Ward 2 Councillor Jason Farr
 NO - Ward 3 Councillor Nrinder Nann
 YES - Ward 4 Councillor Sam Merulla
 YES - Ward 5 Councillor Russ Powers
 YES - Ward 6 Councillor Tom Jackson
 YES - Ward 7 Councillor Esther Pauls
 YES - Ward 8 Councillor John-Paul Danko
 YES - Mayor Fred Eisenberger
 NOT PRESENT - Ward 15 Councillor Judi Partridge
 NOT PRESENT - Ward 14 Councillor Terry Whitehead
 YES - Ward 13 Councillor Arlene VanderBeek
 YES - Ward 12 Councillor Lloyd Ferguson
 YES - Ward 11 Councillor Brenda Johnson
 YES - Ward 10 Councillor Maria Pearson
 YES – Ward 9 Brad Clark

(b) That the By-law to repeal By-law 20-164, A By-law to Promote and Regulate Physical Distancing in the City of Hamilton and to Amend By-law 17-225, being a By-law to Establish a System of Administrative Penalties, in its entirety, be passed.

Result: Motion on Item 3.1(b) CARRIED by a vote of 14 to 0, as follows:

YES - Ward 1 Councillor Maureen Wilson
YES – Deputy Mayor - Ward 2 Councillor Jason Farr
YES - Ward 3 Councillor Nrinder Nann
YES - Ward 4 Councillor Sam Merulla
YES - Ward 5 Councillor Russ Powers
YES - Ward 6 Councillor Tom Jackson
YES - Ward 7 Councillor Esther Pauls
YES - Ward 8 Councillor John-Paul Danko
YES - Mayor Fred Eisenberger
NOT PRESENT - Ward 15 Councillor Judi Partridge
NOT PRESENT - Ward 14 Councillor Terry Whitehead
YES - Ward 13 Councillor Arlene VanderBeek
YES - Ward 12 Councillor Lloyd Ferguson
YES - Ward 11 Councillor Brenda Johnson
YES - Ward 10 Councillor Maria Pearson
YES – Ward 9 Brad Clark

(c) That the By-law to amend By-law No. 17-225, as amended, being a By-law to Establish a System of Administrative Penalties, as follows, be passed:

(i) deleting the following table in its entirety:

Table 22: By-law No. 20-164 to Promote and Regulate Physical Distancing

Result: Motion on Item 3.1(c)(i) CARRIED by a vote of 14 to 0, as follows:

YES - Ward 1 Councillor Maureen Wilson
YES – Deputy Mayor - Ward 2 Councillor Jason Farr
YES - Ward 3 Councillor Nrinder Nann
YES - Ward 4 Councillor Sam Merulla
YES - Ward 5 Councillor Russ Powers
YES - Ward 6 Councillor Tom Jackson
YES - Ward 7 Councillor Esther Pauls
YES - Ward 8 Councillor John-Paul Danko
YES - Mayor Fred Eisenberger
NOT PRESENT - Ward 15 Councillor Judi Partridge
NOT PRESENT - Ward 14 Councillor Terry Whitehead
YES - Ward 13 Councillor Arlene VanderBeek
YES - Ward 12 Councillor Lloyd Ferguson
YES - Ward 11 Councillor Brenda Johnson
YES - Ward 10 Councillor Maria Pearson
YES – Ward 9 Brad Clark

(c) That the By-law to amend By-law No. 17-225, as amended, being a By-law to Establish a System of Administrative Penalties, as follows, be passed:

(ii) deleting the following table in its entirety:

Table 25: By-law No. 20-155 to Face Coverings By-law

Result: Motion on Item 3.1(c)(ii) CARRIED by a vote of 12 to 2, as follows:

NO - Ward 1 Councillor Maureen Wilson
YES – Deputy Mayor - Ward 2 Councillor Jason Farr
NO - Ward 3 Councillor Nrinder Nann
YES - Ward 4 Councillor Sam Merulla
YES - Ward 5 Councillor Russ Powers
YES - Ward 6 Councillor Tom Jackson
YES - Ward 7 Councillor Esther Pauls
YES - Ward 8 Councillor John-Paul Danko
YES - Mayor Fred Eisenberger
NOT PRESENT - Ward 15 Councillor Judi Partridge
NOT PRESENT - Ward 14 Councillor Terry Whitehead
YES - Ward 13 Councillor Arlene VanderBeek
YES - Ward 12 Councillor Lloyd Ferguson
YES - Ward 11 Councillor Brenda Johnson
YES - Ward 10 Councillor Maria Pearson
YES – Ward 9 Brad Clark

Mayor Eisenberger assumed the Chair.

BY-LAWS AND CONFIRMING BY-LAW

(Farr/Ferguson)

That Bills No. 22-050 to 22-052, be passed and that the Corporate Seal be affixed thereto, and that the By-law, be numbered, be signed by the Mayor and the City Clerk to read as follows:

At Council's request, the Bills were voted on separately, as follows:

050 Being a By-law to Repeal By-law No. 20-164, a By-law to Promote and Regulate Physical Distancing in the City of Hamilton and to amend By-law No. 17-225, being a By-law to Establish a System of Administrative Penalties Ward: City Wide

Result: Motion on Bill 050, CARRIED by a vote of 14 to 0, as follows:

YES - Ward 1 Councillor Maureen Wilson
YES – Deputy Mayor - Ward 2 Councillor Jason Farr
YES - Ward 3 Councillor Nrinder Nann
YES - Ward 4 Councillor Sam Merulla
YES - Ward 5 Councillor Russ Powers
YES - Ward 6 Councillor Tom Jackson
YES - Ward 7 Councillor Esther Pauls
YES - Ward 8 Councillor John-Paul Danko
YES - Mayor Fred Eisenberger

NOT PRESENT - Ward 15 Councillor Judi Partridge
NOT PRESENT - Ward 14 Councillor Terry Whitehead
YES - Ward 13 Councillor Arlene VanderBeek
YES - Ward 12 Councillor Lloyd Ferguson
YES - Ward 11 Councillor Brenda Johnson
YES - Ward 10 Councillor Maria Pearson
YES – Ward 9 Brad Clark

051 Being a By-law to Repeal By-law No. 20-155, a By-law to Require the Wearing of Face Coverings Within Enclosed Public Spaces and to amend By-law No. 17-225, being a By-law to Establish a System of Administrative Penalties Ward: City Wide

Result: Motion on Bill 051, CARRIED by a vote of 12 to 2, as follows:

NO - Ward 1 Councillor Maureen Wilson
YES – Deputy Mayor - Ward 2 Councillor Jason Farr
NO - Ward 3 Councillor Nrinder Nann
YES - Ward 4 Councillor Sam Merulla
YES - Ward 5 Councillor Russ Powers
YES - Ward 6 Councillor Tom Jackson
YES - Ward 7 Councillor Esther Pauls
YES - Ward 8 Councillor John-Paul Danko
YES - Mayor Fred Eisenberger
NOT PRESENT - Ward 15 Councillor Judi Partridge
NOT PRESENT - Ward 14 Councillor Terry Whitehead
YES - Ward 13 Councillor Arlene VanderBeek
YES - Ward 12 Councillor Lloyd Ferguson
YES - Ward 11 Councillor Brenda Johnson
YES - Ward 10 Councillor Maria Pearson
YES – Ward 9 Brad Clark

052 To Confirm the Proceedings of City Council

Result: Motion on Bill 052, CARRIED by a vote of 14 to 0, as follows:

YES - Ward 1 Councillor Maureen Wilson
YES – Deputy Mayor - Ward 2 Councillor Jason Farr
YES - Ward 3 Councillor Nrinder Nann
YES - Ward 4 Councillor Sam Merulla
YES - Ward 5 Councillor Russ Powers
YES - Ward 6 Councillor Tom Jackson
YES - Ward 7 Councillor Esther Pauls
YES - Ward 8 Councillor John-Paul Danko
YES - Mayor Fred Eisenberger
NOT PRESENT - Ward 15 Councillor Judi Partridge
NOT PRESENT - Ward 14 Councillor Terry Whitehead
YES - Ward 13 Councillor Arlene VanderBeek
YES - Ward 12 Councillor Lloyd Ferguson
YES - Ward 11 Councillor Brenda Johnson
YES - Ward 10 Councillor Maria Pearson

YES – Ward 9 Brad Clark

(Pearson/Clark)

That, there being no further business, City Council be adjourned at 3:02 p.m.

Result: Motion CARRIED by a vote of 14 to 0, as follows:

YES - Ward 1 Councillor Maureen Wilson
YES – Deputy Mayor - Ward 2 Councillor Jason Farr
YES - Ward 3 Councillor Nrinder Nann
YES - Ward 4 Councillor Sam Merulla
YES - Ward 5 Councillor Russ Powers
YES - Ward 6 Councillor Tom Jackson
YES - Ward 7 Councillor Esther Pauls
YES - Ward 8 Councillor John-Paul Danko
YES - Mayor Fred Eisenberger
NOT PRESENT - Ward 15 Councillor Judi Partridge
NOT PRESENT - Ward 14 Councillor Terry Whitehead
YES - Ward 13 Councillor Arlene VanderBeek
YES - Ward 12 Councillor Lloyd Ferguson
YES - Ward 11 Councillor Brenda Johnson
YES - Ward 10 Councillor Maria Pearson
YES – Ward 9 Brad Clark

Respectfully submitted,

Mayor F. Eisenberger

Andrea Holland
City Clerk



Clerks and Bylaw

February 18, 2022

SENT VIA E-MAIL TO:

Joanne Vanderheyden
President of the Federation of Canadian Municipalities
info@fcm.ca

Dear President Vanderheyden,

Re: Year of the Garden Proclamation

On behalf of the Council of the Corporation of Norfolk County, please be advised that upon the recommendation of the Tourism and Economic Development Advisory Board, Council passed the following resolution at the February 15, 2021 Council meeting:

Resolution No. 13

Moved By: Councillor Martin

Seconded By: Councillor Huffman

WHEREAS Norfolk County is known as Ontario's Garden and has a rich agricultural and horticulture industry;

AND WHEREAS Communities in Bloom and "Fleurons du Québec" in collaboration with the Canadian Garden Council, invite all municipalities to celebrate the Year of the Garden 2022;

AND WHEREAS the Year of the Garden 2022 celebrates the Centennial of Canada's horticulture sector;

AND WHEREAS gardens and gardening contribute to the quality of life of our municipality, our climate action goals and create safe and healthy places where people can come together in the spirit of inclusivity and reconciliation;

AND WHEREAS the Year of the Garden 2022 will highlight and celebrate the important contribution of gardeners, our local gardening organizations, horticultural professionals and local horticultural businesses which contribute to garden culture and experience of our municipality;

AND WHEREAS gardens and gardening have helped us face the challenges of the COVID pandemic;

THEREFORE BE IT RESOLVED,

THAT Norfolk County hereby proclaim 2022 as the Year of the Garden in celebration of the contribution of gardens and gardening to the development of our country, our municipality and the lives of our citizens in terms of health, quality of life and environmental challenges;

AND THAT the Saturday before Father's Day, National Garden Day, June 18 in 2022, be recognize as Garden Day in Norfolk County as a legacy of Canada's Year of the Garden 2022;

AND THAT Norfolk County is committed to be a Garden Friendly County supporting the development of its garden culture and is proud to have history, heritage and diversity of gardens;

AND FURTHER THAT all municipalities across Canada be invited proclaim 2022 to be the Year of the Garden in their respective municipalities, and that a copy of this resolution be provided to the Federation of Canadian Municipalities, and for that purpose.

Further information regarding the Year of the Garden Proclamation can be found on the [Year of the Garden Website](#). If any municipality would like to partner with Norfolk County in proclaiming 2022 as the Year of the Garden a draft resolution is attached below.

Should you have any questions regarding this matter or should you require additional information, please contact Kevin Klingenberg, Deputy Clerk at 519-426-5870 x. 1261, or email: Clerks@norfolkcounty.ca

Sincerely,

Kevin Klingenberg
Deputy Clerk
Norfolk County

CC:

- Federation of Canadian Municipalities
- All Ontario municipalities
- Tourism and Economic Development Advisory Board

Presented on Municipal letterhead

Year of the Garden 2022 PROCLAMATION

- WHEREAS** the *Year of the Garden 2022* celebrates the Centennial of Canada's horticulture sector;
- WHEREAS** gardens and gardening contribute to the quality of life of our municipality and create safe and healthy places where people can come together;
- WHEREAS** the *Year of the Garden 2022* will highlight and celebrate the important contribution of gardeners, our local gardening organizations, horticultural professionals and local horticultural businesses which contribute to garden culture and the experience garden of our municipality;
- WHEREAS** gardens and gardening have helped us face the challenges of the COVID pandemic;
- WHEREAS** Communities in Bloom in collaboration with the Canadian Garden Council, invites all municipalities to celebrate the Year of the Garden;

NOW THEREFORE BE IT RESOLVED

- THAT** (add name of municipality) **HEREBY PROCLAIMS 2022 as the *Year of the Garden*** in celebration of the contribution of gardens and gardening to the development of our country, our municipality and the lives of our citizens in terms of health, quality of life and environmental challenges; and
- THAT** **the Saturday before Father's Day**, June 18 in 2022, be recognize as Garden Day in (add name of municipality) as a legacy of Canada's Year of the Garden 2022; and
- THAT** (insert name of Municipality) is committed to be a **Garden Friendly City** supporting the development of its garden culture and is proud to have:

(name at least two city initiatives that support the garden culture of your city and the spirit of the Year of the Garden); and

- THAT** all municipalities across Canada BE INVITED to proclaim 2022 to be the ***Year of the Garden*** in their respective municipalities, and that a copy of this resolution be provided to the FCM, and for that purpose.

DATED AT CITY HALL, (the xx day of (add month), 2021 or 2022

(insert Mayor's name), Mayor



Hamilton
Conservation
Authority

5.2

A Healthy Watershed for Everyone

February 22, 2022

Via Email: clerk@hamilton.ca

Mayor Eisenberger and Council
Hamilton City Hall
71 Main Street West, 2nd Floor
Hamilton, Ontario
L8P 4Y5

RE: Conservation Authorities Act Amendments – Programs & Services Inventory

Mayor Eisenberger and Council,

Please be advised Hamilton Conservation Authority (HCA) has prepared a Programs and Services Inventory as required for recent amendments to the Conservation Authorities Act. In accordance with Ontario Regulation 687/21, the inventory is being circulated to our participating municipalities. Enclosed please find a report to HCA's Board of Directors and the approved Programs and Services Inventory.

Sincerely,

A handwritten signature in black ink that reads "Lisa Burnside".

Lisa Burnside
Chief Administrative Officer

Enclosures

Report

TO: Budget & Administration Committee

FROM: Lisa Burnside, Chief Administrative Officer (CAO)

**PREPARED WITH
INPUT FROM:** Scott Peck, Deputy CAO/Director of WP&E
Neil McDougall, Secretary-Treasurer

MEETING DATE: January 20, 2022

RE: HCA Draft Inventory of Programs and Services

STAFF RECOMMENDATION

THAT the Budget & Administration Committee recommends to the Board of Directors:

THAT the Board of Directors approve the attached HCA Draft Inventory of Programs and Services, subject to and including any further revisions as noted during the January 20th, 2022 meeting.

BACKGROUND

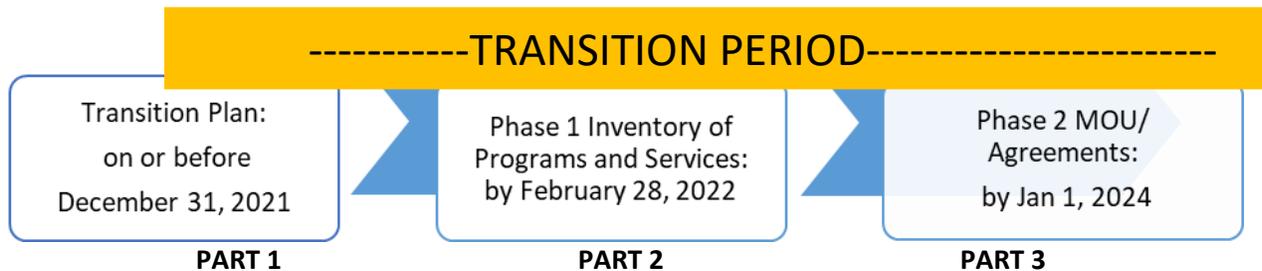
On October 7th, 2021, three (3) new regulations were instituted under the *Conservation Authorities Act*.

- Ontario Regulation 686/21: Mandatory Programs and Services. This regulation prescribes the mandatory programs and services conservation authorities would be required to provide, including core watershed-based resource management strategies.
- Ontario Regulation 687/21: Transition Plans and Agreements for Programs and Services Under Section 21.1.2 of the Act. This regulation requires each authority to have a 'transition plan' that would outline the steps to be taken to develop an inventory of programs and services and to enter into agreements with participating municipalities to fund non-mandatory programs and services through a municipal levy, among other things. It also establishes the transition period to enter into those agreements.

- Ontario Regulation 688/21: Rules of Conduct in Conservation Areas. This regulation consolidates the current individual conservation authority 'Conservation Area' regulations made under Section 29 of the *Conservation Authorities Act* into one Minister's regulation that regulates the public use of authority owned land.

The recently proclaimed provisions within the *Conservation Authorities Act* and these accompanying regulations establish the requirements for Transition Plans and Agreements for Programs and Services (see Section 21.1.2 of the Act and Regulation 687/21).

The key components and deadlines for the Transition Plan are illustrated in the figure below. The purpose of the transition period is to provide conservation authorities and municipalities the time to address changes to the budgeting and levy process prior to implementation of the new provisions on January 1st, 2024.



In order to be in compliance with Regulation 687/21, the Board of Directors approved the HCA Transition Plan at its November 4th, 2021 meeting, following the requirements set out by MECP.

As shown in the figure above, the Inventory of Programs and Services is required by February 28th, 2022 and staff have now completed a draft inventory of programs and services to stay in compliance with that schedule.

STAFF COMMENT

As indicated in Regulation 687/21, each conservation authority is to develop an inventory of services and programs they currently offer, broken into three categories defined as follows:

Category 1 – Mandatory programs and services provided by the CA Act (municipal levy used without any agreement)

Category 2 – Municipal programs and services provided at the request of a municipality (with municipal funding through an MOU/Agreement)

Category 3 – Other programs and services that an authority determines are advisable (self funded through user fees, grants, donations and sponsorships; any use of municipal funding requires agreement/MOU with participating municipalities and subject to cost apportioning).

MECP indicated at information webinars held in the Fall of 2021 that the government understands that programs and services, other than those mandated by the province, currently provided by many conservation authorities are valuable and important to local communities, such as education and / or active recreation. It was noted that conservation authorities can continue to provide these programs and services that the conservation authority determines are advisable either through an MOU or other agreement or, on a self funded basis.

HCA already has several funding arrangements and agreements with the City of Hamilton in regard to water quality testing, management agreement for Confederation Beach Park, ownership agreement for Westfield Heritage Village and block funding for capital and major maintenance, all of which have been captured in the inventory.

HCA Inventory

In order to promote consistency across the 36 conservation authorities, Conservation Ontario (CO) developed a high-level program naming convention that describes the mandatory programs and services (Category 1) required by the Province. HCA adopted this template in preparing its draft inventory. The CO template uses the mandatory programs and services subtitles outlined in Section 21.1 of the *Conservation Authorities Act*:

- Natural Hazard Management
- Conservation Lands and Conservation Areas
- Drinking Water Source Protection
- Water Quality and Quantity Monitoring
- Core Watershed-based Resource Management Strategy

Staff then added municipally agreed-to-programs (Category 2) and other programs and services (Category 3) that are currently provided and deemed worthy of continuance.

The inventory is required to show sources of funding and an average amount of spending that has been used to deliver these programs and services. It is permitted to use some other methodology than the 5-year historical average if accompanied with explanation and in this regard, staff felt it was more realistic and accurate to use projected costing from the 2022 Budget trial balance, rather than including past costs which don't reflect inflation or other current factors. It was also felt that the inventory is a forward-looking document intended to capture and reflect up to date costs to deliver the programs and services. To do so requires the use of current budget costs and existing municipal funding, available provincial grants and self generated income sources, and not ones based in the past.

All program and service costing ties back, in total, directly to the 2022 Budget presented and approved by the Board in November of 2021. Each department was reviewed individually and assigned to one or more programs within the inventory. In many instances, one department covered several programs; and in these cases, a best and reasonable estimate was made to allocate the department costs amongst the related programs. In several other situations, more than one department would have activities which supported a single category. Here too, an allocation between categories and departments was necessitated, with a reasonable estimate that was reviewed and approved by the divisional director assigned as appropriate.

Central Support Services such as Finance, IT, Human Resources, Marketing and general administrative and overhead costs were first divided amongst the categories and then assigned to individual programs and services based on a percent of cost basis within the category. Any general income, such as interest or grants were used to reduce the overall costs prior to allocations. This, staff believes, is the most equitable way to distribute the common costs. Conservation Ontario has referenced these costs as “Enabling Costs” which are listed on the last page of the inventory and the Province is to release details as part of the future Phase 2 regulations of the *Conservation Authorities Act* in regard to details about funding, but this has not happened as yet. It would be anticipated that the methodology for inclusion of these types of services would be part of the Phase 2 regulations. Again, to reference the webinars held by the Province last Fall, the province acknowledges that individual Authorities are in the best position to know what would be most appropriate for their individual situation and supports them in doing so.

Inventory Goals

Similar to our annual budget process, staff set out overarching goals for the inventory process as follows:

- Work within and require no increase to the current levy provided by City of Hamilton and Township of Puslinch
- Work within and require no increase to the current capital and major maintenance block funding provided by the City of Hamilton
- Undertake municipal programs (Category 2) other programs and services (Category 3) that support the 2019 – 2023 Strategic Plan and can be reliably funded

STRATEGIC PLAN LINKAGE

The proposed updates refer directly to the HCA Strategic Plan 2019-2023:

- **Strategic Goal – Organizational Excellence**

AGENCY COMMENTS

The inventory of programs and services is required to be circulated to all participating municipalities in the authority's area of jurisdiction and be published on the conservation authority's website or made available to the public by other means, by February 28, 2022. The inventory may be amended after the February 28th deadline based on feedback received from participating municipalities.

It is anticipated that municipalities will offer feedback and seek any clarification and refinements on the inventory during the balance of the transition phase from the February 28, 2022 deadline to December 31, 2023. As the inventory is reviewed with our participating municipalities, the City of Hamilton and Township of Puslinch, comments, modifications and updates may be made which will be summarized in the required progress reports that are to be submitted to MECP through 2022 and 2023. Upon agreement to the inventory, municipal partners will need to enter into formal agreements for any Category 2 and 3 programs and services where municipal levy or funding is proposed to be used.

Category 1 (mandatory programs and services) are not subject to, nor do they require, any municipal agreement.

LEGAL/FINANCIAL IMPLICATIONS

All required conservation authority/municipal MOUs/agreements would need to be in place by January 1, 2024, unless an extension is requested on or before October 1, 2023.

CONCLUSIONS

The passage of Regulation 687/21 "Transition Plans and Agreements for Programs and Services Under Section 21.1.2 of the Act" requires the development of Transition Plans and an inventory of programs and services by each Conservation Authority. HCA has drafted the attached inventory in compliance with the Act and upon approval by the Board of Directors, it will be circulated to the City of Hamilton and Township of Puslinch.



Hamilton
Conservation
Authority

A Healthy Watershed for Everyone

HCA Inventory of Programs & Services

*As required for Conservation
Authority Act Amendments*

January 20, 2022

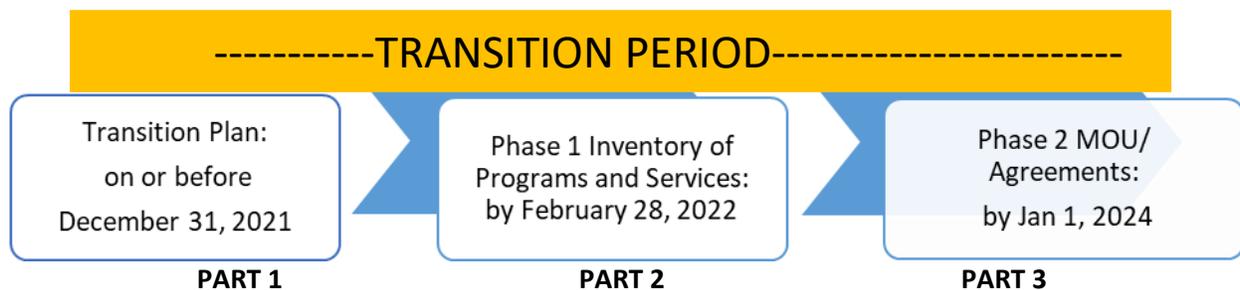
BACKGROUND

On October 7th, 2021, three (3) new regulations were instituted under the *Conservation Authorities Act*.

- Ontario Regulation 686/21: Mandatory Programs and Services.
- Ontario Regulation 687/21: Transition Plans and Agreements for Programs and Services
- Ontario Regulation 688/21: Rules of Conduct in Conservation Areas.

The recently proclaimed provisions within the *Conservation Authorities Act* and these accompanying regulations establish the requirements for Transition Plans and Agreements for Programs and Services (see Section 21.1.2 of the Act and [Regulation 687/21](#)).

The key components and deadlines for the Transition Plan are illustrated in the figure below. The purpose of the transition period is to provide conservation authorities and municipalities the time to address changes to the budgeting and levy process prior to implementation of the new provisions on January 1st, 2024.



In order to be in compliance with Regulation 687/21, the HCA Board of Directors approved the HCA Transition Plan at its November 4th, 2021 meeting, following the requirements set out by MECP.

As shown in the figure above, the Board approved Inventory of Programs and Services is required by February 28th, 2022.

The Board approved inventory of programs and services is required to be circulated to HCA's participating municipalities, the City of Hamilton and Township of Puslinch and be published on the conservation authority's website or made available to the public by other means. The inventory may be amended after the February 28th deadline based on feedback received from participating municipalities during the balance of the transition phase from the February 28, 2022 deadline to December 31, 2023. Upon agreement to the inventory, municipal partners will need to enter into formal agreements for any Category 2 and 3 programs and services where municipal levy or funding is proposed to be used.

HCA Tables of Programs and Services Natural Hazards Management Program

MECP is requesting that EACH program and service is categorized into one of 3 categories, as follows:						
<ol style="list-style-type: none"> 1. Mandatory programs and services (<i>defined in regulation; where municipal levy could be used without any agreement</i>) 2. Municipal programs and services. Programs and services at the request of a municipality (<i>with municipal funding through an MOU/agreement</i>) 3. Other programs and services. Programs and services an authority determines are advisable (<i>use of municipal levy requires an MOU/agreement with participating municipalities</i>) <p><i>*A program/service that is identified as mandatory is eligible but not required to receive municipal funding</i></p> <p><i>*More than one category may apply to programs</i></p>						
Program/Service and (subservices) <i>The Program/service is in bold and the subservice below.</i>	Description	Category 1 – Mandatory 2- Municipal 3- Other	Category classification concerns (Y* or N**) <i>*Document any concerns for submission to MECP</i> <i>**for Category 1 only; refer to section of O.Reg. 686/21 that applies as the required explanation</i>	Funding mechanism- % contributions (e.g., provincial, federal, municipal funding, municipal levy, and self-generated revenue).	Estimated Annual cost (based on 2022 budget figures or other amount with explanation)	Program/Service provided date (prior or post Feb 2022) (indicate present or future).
Natural Hazard Management – see 21.1 (1) 1 i of the <i>Conservation Authorities Act</i> ; Sections 1-8 of the Mandatory Programs and Services Regulation O.R. 686/21						
NH1 Section 28.1 Permit Administration and compliance activities	Reviewing and processing permit applications, associated technical reports, site inspections, communication with applicants, agents, and consultants. Legal expenses for regulations and compliance.	1	N - Section 8 O. R 686/21	Municipal Levy 62% Self-generated Revenue 38%	\$401,000	Currently provided
NH2 Review under Other Legislation	Input to the review and approval processes under other applicable law, (e.g. Environmental Assessment Act, Drainage Act, Aggregate Resources Act, Niagara Escarpment Planning and Development Act proposals) with comments principally related to natural hazards, wetlands, watercourses and Sec 28 permit requirements.	1	N – Section 6 O. R 686/21	Municipal Levy 100% Self-generated Revenue proposed as advisable in the future for Niagara Escarpment Planning & development Act Proposals	\$58,500	Currently provided

NH3 Municipal Plan Input and Review	Technical information and advice to municipalities on circulated municipal land use planning applications (Official Plan and Zoning By-law Amendments, Subdivisions, Consents, Minor Variances). Input to municipal land-use planning documents (OP, Comprehensive ZB, Secondary plans) related to natural hazards, on behalf of MNRF (delegated to CAs in 1983)	1 , 2	N – Section 7 O. R 686/21	Municipal Levy 62% Self-generated Revenue 38%	\$401,000	Currently provided
NH4 Flood Forecasting and Warning	Daily data collection and monitoring of weather forecasts, provincial & local water level forecasts and watershed conditions. Flood event forecasting. Flood warning and communications. Maintenance of equipment.	1	N – Section 2 O. R 686/21	Provincial Funding 36% Municipal Levy 64%	\$126,400	Currently provided
NH5 Flood and Erosion Control Infrastructure Operation <i>and</i> Management NOTE: Operational and Asset management plans to be completed on or before December 31, 2024 per requirements in Section 5 of the Mandatory Programs and Services Regulation	Water & erosion control infrastructure and low flow augmentation.	1	N – Section 5 O. R 686/21	Provincial Funding 36% Municipal Levy 64%	\$99,400 Cost to be determined for management plan	Currently Provided Asset mgmt. plan to be developed
NH6 Flood Plain Mapping	Data collection, analysis and identification of areas susceptible to riverine or coastal flooding to create mapping products to delineate flood-prone areas.	1	N – Section 1 O. R 686/21	Reserves 100% Capital Block Funding Self generated Funding	\$106, 000	Currently Provided

<p>NH7 Ice Management Services</p> <p>NOTE: Ice Management Plan(s) to be completed as necessary on or before December 31, 2024 per requirements in Section 4 of the Mandatory Programs and Services Regulation</p>	<p>Frazil ice formation forecasting in Spencer Creek in Dundas, including potential standby equipment.</p>	<p>1</p>	<p>N – Section 4 O. R 686/21</p>	<p>Municipal Levy 100%</p>	<p>\$20,400</p> <p>Costs to be determined for ice mgmt. plan</p>	<p>Currently Provided</p> <p>Ice mgmt. plan to be developed</p>
<p>NH8 Low water response</p>	<p>Conditions monitoring/analysis. Technical & administrative support to the Water Response Team representing major water users and decision makers, who recommend drought response actions.</p>	<p>1</p>	<p>N – Section 3 O. R 686/21</p>	<p>Municipal Levy 100%</p> <p>Provincial Funding 0% (when available)</p>	<p>\$8,200</p>	<p>Currently provided</p>
<p>NH9 Natural Hazards Technical Studies and Information Management</p>	<p>Data collection and study of designs to mitigate natural hazards. Development and use of systems to collect and store data and to provide spatial geographical representations of data.</p>	<p>1</p>	<p>N – Section 1 O. R 686/21</p>	<p>Provincial Funding 0%</p> <p>Municipal Levy 100%</p>	<p>\$396,100</p>	<p>Currently Provided</p>
<p>NH10 Natural Hazards Communications, Outreach and Education</p>	<p>Promoting public awareness of natural hazards including flooding, drought, and erosion. Public events, materials. Social media services. Media relations.</p>	<p>1</p>	<p>N Section 1 O. R 686/21</p>	<p>Provincial Funding 36%</p> <p>Municipal Levy 64%</p>	<p>\$25,600</p>	<p>Currently Provided</p>
<p>HCA provides no additional programs (Category 2 or 3 – CA Specific) related to Natural Hazards</p>						

Conservation Lands and Conservation Areas

MECP is requesting that EACH program and service is categorized into one of 3 categories, as follows:

1. Mandatory programs and services (*defined in regulation; where municipal levy could be used without any agreement*)
2. Municipal programs and services. Programs and services at the request of a municipality (*with municipal funding through an MOU/agreement*)
3. Other programs and services. Programs and services an authority determines are advisable (*use of municipal levy requires an MOU/agreement with participating municipalities*)

**A program/service that is identified as mandatory is eligible but not required to receive municipal funding*
**More than one category may apply to programs*

Program/Service and (subservices) <i>The Program/service is in bold and the subservice below.</i>	Description	Category 1 – Mandatory 2- Municipal 3- Other	Category classification concerns (Y* or N**) <i>*Document any concerns for submission to MECP **for Category 1 only; refer to section of O.Reg. 686/21 that applies as the required explanation</i>	Funding mechanism- % contributions (e.g., provincial, federal, municipal funding, municipal levy, and self-generated revenue).	Estimated Annual cost (based on 2022 budget figures or other amount with explanation)	Program/Service provided date (prior or post Feb 2022) (indicate present or future)
Conservation Authority Lands and Conservation Areas see 21.1 (1) 1 ii of the <i>Conservation Authorities Act</i> ; Sections 9-1 of the Mandatory Programs and Services Regulation O.R. 686/21						
CL1 Section 29 Minister’s regulation Rules for Conduct in Conservation Areas (O. Reg. 688/21)	Conservation areas enforcement/compliance Legal expenses for regulation and compliance	1	N Section 9 O. R 686/21	Municipal Levy 40% Self-Generated Revenue 60%	\$222,100	Currently provided
CL2 Conservation Area Strategy NOTE: Strategy to be completed on or before December 31, 2024 per requirements in Section 10 of the Mandatory Programs and Services Regulation	Guiding principles, objectives, including for an authority’s land acquisition and disposition strategy, land use categories on conservation authority owned land, recommended management principles for different land categories, etc.	1	N Section 10 O. R 686/21	Municipal Levy	Cost to be determined for management plan	Strategy to be developed

<p>CL3 Land Inventory</p> <p>NOTE: Inventory to be completed on or before December 31, 2024 per requirements in Section 11 of the Mandatory Programs and Services Regulation</p>	<p>Development of an inventory containing information for every parcel of land owned or controlled by the Authority.</p>	<p>1</p>	<p>N Section 11 O. R 686/21</p>	<p>Municipal Levy</p>	<p>Cost to be determined for management plan</p>	<p>Inventory to be created</p>
<p>CL4 Management, operation and Maintenance of CA owned lands</p>	<p>Management and Maintenance of HCA owned lands Includes: Stewardship and restoration, Master and management plans, hazard tree and invasive species management and, Ecological monitoring Programs and services to maintain any facilities, trails or other amenities that support public access and recreational activities in conservation areas and that can be provided without the direct support or supervision of staff employed by the authority or by another person or body</p>	<p>1,2</p>	<p>N Section 9 O. R 686/21</p>	<p>Capital block funding for major maintenance received from City of Hamilton 31%</p> <p>Municipal Levy 69%</p>	<p>\$3,190,300</p>	<p>Currently Provided</p>
<p>Additional programs (Category 2 or 3 – CA Specific) related to CA Lands (e.g. a recreational activity is provided on the parcel that requires the direct support or supervision of staff employed by the authority or by another person or body, or commercial logging is carried out on the parcel)</p>						
<p>CL5 Management, operation and maintenance of CA owned lands for active recreation</p>	<p>Management and maintenance of HCA owned lands in order to connect communities and residents with active outdoor recreation opportunities such as camp sites, marina, pavilions, boat rentals, concessions and</p>	<p>3</p>	<p>N</p>	<p>Self-Generated Revenue 88%</p> <p>Capital block funding for special projects received from City of Hamilton 12%</p>	<p>\$8,099,720</p>	<p>Currently Provided</p>

	other assets that can be provided with the direct support or supervision of staff employed by the authority or by another person or body					
CL6 Outdoor Environmental Education	Program Development and Delivery	3	N	Self-Generated Revenue 100%	\$302,700	Currently Provided
CL7 Cultural Heritage Education and Experiences	Program Development and Delivery	2 and/or 3	N	Municipal levy 100% Municipal Agreement Required	\$623,600	Currently Provided
CL8 Land Lease and Agreement Management	Management of land leases and property agreements for agricultural leases and house rentals, as well as temporary third-party agreements on HCA owned or managed property for events, weddings, film shoots, day camps, group picnics, etc.	2, 3	N	Self-Generated Revenue 26% Mgmt. fee cost as per agreement with City of Hamilton for Confed Beach Park 74%	\$538,200	Currently Provided
CL9 Land Acquisition Program	Acquisition of lands containing important natural heritage features, or natural hazards or strategically aligned with existing HCA lands as identified in the Land acquisition and securement policy.	3	N	Self-Generated Revenue Reserves	The range of land acquisition cost in any given year in the last 5 years ranges from \$0 when no lands were acquired up to \$530K in 2021.	Currently Provided

<p>CL10 Partnership Building and Volunteer Support</p>	<p>Development and management of mutually beneficial community partnerships, (e.g. “friends of” groups), agreements with First Nations (e.g. deer harvest) volunteer events (e.g. garbage pick-up, plantings, invasive species removal etc.) and collaboration and work with partners on shared goals and objectives (Cootes to Escarpment, Hamilton Burlington Trails Council, Bruce Trail Conservancy etc).</p>	<p>3</p>	<p>N</p>	<p>Self-Generated Revenue 100%</p>	<p>\$152,500</p>	<p>Currently Provided</p>
<p>CL11 Hamilton Conservation Foundation</p>	<p>Support for the foundation which raises awareness, funds and resources for HCA programs and services related to natural lands conservation, education and cultural heritage as well as special projects.</p>	<p>3</p>	<p>N</p>	<p>Self-Generated Revenue 100%</p>	<p>\$393,300</p>	<p>Currently Provided</p>

Drinking Water Source Protection

MECP is requesting that EACH program and service is categorized into one of 3 categories, as follows:

1. Mandatory programs and services (*defined in regulation; where municipal levy could be used without any agreement*)
2. Municipal programs and services. Programs and services at the request of a municipality (*with municipal funding through an MOU/agreement*)
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**A program/service that is identified as mandatory is eligible but not required to receive municipal funding*
**More than one category may apply to programs*

Program/Service and (subservices) <i>The Program/service is in bold and the subservice below.</i>	Description	Category 1 – Mandatory 2- Municipal 3- Other	Category classification concerns (Y* or N**) <i>*Document any concerns for submission to MECP **for Category 1 only; refer to section of O.Reg. 686/21 that applies as the required explanation</i>	Funding mechanism- % contributions (e.g., provincial, federal, municipal funding, municipal levy, and self- generated revenue).	Estimated Annual cost (based on 2022 budget figures or other amount with explanation)	Program/ Service provided date (prior or post Feb 2022) (indicate present or future)
Drinking Water Source Protection see 21.1 (1) 1 iii of the <i>Conservation Authorities Act</i> ; Section 13 of the Mandatory Programs and Services Regulation O.R. 686/21						
DW1 Source protection authority role as set out in the Clean Water Act.	Source Protection Area/Region, tech support, SPC support, SPA reports and meetings, activities required by the Clean Water Act and regulations. Assisting in the co-ordination and implementation of the source protection plan that applies to the authority’s source protection area. Where the authority considers it advisable, reviewing and commenting on any proposal made under another Act that is circulated to the authority for the purpose of determining,	1	N Section 13 O. R 686/21	Provincial Funding 100% Per agreement, All costs processed through Conservation Halton	\$0	Currently provided

	<p>i. whether the proposal relates to a significant drinking water threat that is governed by the plan, or</p> <p>ii. the proposal's potential impact on any drinking water sources protected by the plan.</p>					
<i>Additional programs (Category 2 or 3 – CA Specific) related to Drinking Water Source Protection</i>						
DW2 Stewardship	Well decommissioning	2,3	N	<p>Municipal levy/Municipal funding</p> <p>Municipal agreement required to formalize</p>	<p>Costs range year to year depending on number of private landowner applications</p>	Currently provided

Water Quality & Quantity Monitoring

MECP is requesting that EACH program and service is categorized into one of 3 categories, as follows: <ol style="list-style-type: none"> 1. Mandatory programs and services (<i>defined in regulation; where municipal levy could be used without any agreement</i>) 2. Municipal programs and services. Programs and services at the request of a municipality (<i>with municipal funding through an MOU/agreement</i>) 3. Other programs and services. Programs and services an authority determines are advisable (<i>use of municipal levy requires an MOU/agreement with participating municipalities</i>) <p><i>*A program/service that is identified as mandatory is eligible but not required to receive municipal funding</i></p> <p><i>*More than one category may apply to programs</i></p>						
Program/Service and (subservices) <i>The Program/service is in bold and the subservice below.</i>	Description	Category 1 – Mandatory 2- Municipal 3- Other	Category classification concerns (Y* or N**) <i>*Document any concerns for submission to MECP</i> <i>**for Category 1 only; refer to section of O.Reg. 686/21 that applies as the required explanation</i>	Funding mechanism- % contributions (e.g., provincial, federal, municipal funding, municipal levy, and self-generated revenue).	Estimated Annual cost (based on 2022 budget figures or other amount with explanation)	Program/ Service provided date (prior or post Feb 2022) (indicate present or future)
Water Quality & Quantity Monitoring see 21.1 (1) 2 of the <i>Conservation Authorities Act</i> ; ; Section 12(2) and 12(3) of the Mandatory Programs and Services Regulation O.R. 686/21						
WQ1 Provincial Water Quality Monitoring Network (PWQMN)	A long-standing (50+ year) CA/MECP partnership for stream water quality monitoring. CA takes water samples; MECP does lab analysis and data management	1	N Section 12 O. R 686/21	Municipal Levy 100%	\$130,300	Currently provided
WQ2 Provincial Groundwater Monitoring Network (PGMN)	A long-standing (20+ year) CA/MECP partnership for groundwater level and quality monitoring. CA maintains equipment, data transfer to MECP, water sampling; MECP provides equipment, standards, data management.	1	N Section 12 O. R 686/21	Municipal Levy 100%	\$130,300	Currently provided

Additional programs (Category 2 or 3 – CA Specific) related to Water Quality & Quantity						
WQ3 Aquatic Monitoring Program – non-HCA lands	Aquatic monitoring on 3-year cycle basis (OBBN, temperature and fish collection.	2 and/or 3	Y This is a long-term monitoring program that also takes place on HCA lands and is addressed in CL4 above. The overall program is utilized by HCA, City of Hamilton and consultants and helps identify aquatic health on a watershed basis. If funding were not available for private lands aspect, it would impact the overall program, long term data collected and HCA’s ability to establish trends and assess overall aquatic watershed health.	Self-Generated 100% Municipal Agreement required for any consideration of funding	\$130,300	Currently provided
WQ4 Water Quality Monitoring - City	Water quality and erosion site monitoring for City of Hamilton City of Hamilton Groundwater Monitoring Well Inspections City of Hamilton Groundwater Monitoring Well Water Quality Sampling	2	N	Municipal Agreement 100%	\$56,000	Currently provided

	City of Hamilton E. Coli Sampling Program at PWQMN Sites Greensville Surface Water Monitoring					
WQ5 Water Quality Monitoring – COA and HHRAP	Water quality monitoring associated with tributaries to Cootes Paradise as part of COA and HHRAP monitoring	3	N	Provincial Funding- MECP	\$75,000	Currently provided

Core Watershed-based Resource Management Strategy

MECP is requesting that EACH program and service is categorized into one of 3 categories, as follows:

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2. Municipal programs and services. Programs and services at the request of a municipality (*with municipal funding through an MOU/agreement*)
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Program/Service and (subservices) <i>The Program/service is in bold and the subservice below.</i>	Description	Category 1 – Mandatory 2- Municipal 3- Other	Category classification concerns (Y* or N**) <i>*Document any concerns for submission to MECP **for Category 1 only; refer to section of O.Reg. 686/21 that applies as the required explanation</i>	Funding mechanism- % contributions (e.g., provincial, federal, municipal funding, municipal levy, and self-generated revenue).	Estimated Annual cost (based on 2022 budget figures or other amount with explanation)	Program/ Service provided date (prior or post Feb 2022) (indicate present or future)
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Core Watershed-based Resource Management Strategy see 21.1 (1) 2 of the *Conservation Authorities Act*; Section 12(4)-(9) of the [Mandatory Programs and Services Regulation](#) O.R. 686/21

<p>CW1 Strategy Development</p> <p>NOTE: Strategy to be completed on or before December 31, 2024 per requirements in 12(4)-(9) of the Mandatory Programs and Services Regulation</p>	<p>Develop guiding principles and objectives that inform the design and delivery of programs and services the CA is required to provide</p> <p>Collate/compile existing resource management plans, watershed plans, studies and data.</p> <p>Strategy development, Implementation & annual reporting</p> <p>A review of programs and services provide for the purposes of compliance with CA Act</p> <p>Develop a process for periodic</p>	1	N	Municipal levy	Cost to be determined for strategy development	Strategy to be developed. Some information currently provided in the form of HCA Strategic plan, HCA Annual reports and Watershed Reports cards. Future work required to incorporate all requirements.
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	<p>review including procedures to engage/ consult with stakeholders and the public. Strategy development must include a stakeholder and public consultation component</p> <p>The Watershed based resource management strategy must be made public on the CA website.</p>					
Additional Programs/Services (Category 2 & 3; CA specific)						
Watershed and Integrated Shoreline Management Planning/Science and Reporting						
<p>CW2 Sub-watershed planning</p>	<p>Partner developed plan which identifies streams, wetlands, forests, groundwater recharge areas, and other natural areas. It includes an inventory of plants, animals, birds, and other species. Information on stream flows, water quality, groundwater movement and other natural features is also included.</p> <p>The plan contains policies and implementation actions to protect, enhance and improve the health of the area.</p>	2and/or 3	N	<p>Municipal Levy 100%</p> <p>Municipal Agreement required</p> <p>Projects undertaken Upon request</p>		<p>Undertaken previously and will be provided in the future upon request</p>

CW3 Plan Review not Related to Natural Hazards	Technical information and advice to municipalities on circulated municipal land use planning applications (Official Plan and Zoning By-law Amendments, Subdivisions, Consents, Minor Variances).	2 and/or 3	N	Municipal Levy 100% Municipal Agreement required	\$229,100	Currently provided
CW4 Watershed Stewardship and Restoration (Urban, rural & Agriculture)	Apply for and manage external funding, promote private land stewardship, outreach, provide advice and design assistance to property owners. Implementation of watershed plan stewardship recommendations.	2 and/or 3	N	Municipal Levy 100% Municipal Agreement required	\$338,000	Currently provided
CW5 Climate change impact assessment /Planning and Policies	Identification of vulnerability or risk, and the development of mitigation and adaptation polices and corporate climate change initiatives	1 and/or 2 or 3	N Section 1 O.R 686/21	Municipal Levy 100% Municipal Agreement required for non-category 1 initiatives	\$129,900	Currently provided

Enabling Program Services

Enabling Program Services <i>NOTE: methodology for inclusion of these types of services will be finalized once Phase 2 regulations are released</i>	
Corporate Services	<i>Administrative, human resources, operating and capital costs which are not directly related to the delivery of any specific program or service, but are the overhead and support costs of a conservation authority.</i>
Financial Services	Accounting and payroll
Legal Expenses	Costs related to agreements/contracts, administrative by-law updates
Communications and Marketing	Supporting delivery of products and programs through communication platforms and promotion of revenue generating activities; websites creation and maintenance
Governance	Supporting CA Boards, Advisory Committees, Office of CEO/CAO/GM and Senior Management
Asset Management	Asset management planning, facilities & property management
Information Technology Management/ GIS	Data management, records retention. Development and use of systems to collect and store data and to provide spatial geographical representations of data.

List of Municipal MOU or Agreements for Category 2 Programs and Services

Details of Municipal Agreements

Ontario Regulations 687/21 - Transition Plans and Agreements for Programs and Services Under Section 21.1.2 of the Act
Section 6 Subsection 5 requirements

(5) For each Category 2 program or service listed in the inventory under clause (2) (a), the authority shall include the following information:

1. The name of the municipality on behalf of which the program or service is provided.
2. The date on which the authority and the municipality entered into a memorandum of understanding or another agreement with respect to the provision of the program or service.

NOTE: Modified and/or additional MOUs will need to be negotiated with municipalities. Future updates to the Programs and Services Inventory listing will reflect the status of MOUs.

Programs & Services Inventory	Category 1-Mandatory 2-Municipal P&S 3-Other	Name of the Municipality	Description	Date Entered and Memorandum of Understanding (MOU)/Agreement Status
NH3	2	City of Hamilton	Planning application and technical review services	March 1, 2013 – 2018 with renewal provision for a further 5 years
NH3	2	County of Wellington	Planning application and technical review services	November 1, 2017 – no expiry noted
WQ4	2	City of Hamilton	Water Monitoring Program Data Collection	July 2021 to June 2022
CL4	2	Town of Flamborough	Operation and Maintenance of Middletown Trail (LaFarge 2000 Trail)	July 16, 1999 – 50-year term
CL4	2	Town of Stoney Creek	Operation and Maintenance of Powerline Trail (Dofasco 2000 Trail)	December 14, 1999 – 50-year term
CL7	2	City of Hamilton	Westfield Heritage Village Ownership Agreement Funding Agreement	April 2015 To be undertaken
CL8	2	City of Hamilton	Confederation Beach Park Management Agreement	January 1, 2017 – December 31, 2026 with City provision to extend up to 2 additional & consecutive periods of 5 years each providing written notice
DW2	2 or 3	City of Hamilton	Well decommissioning	To be formalized / undertaken
WQ3	2 or 3	City of Hamilton	Aquatic monitoring program on non-HCA lands	To be undertaken
CW2	2 or 3	City of Hamilton & County of Wellington	Sub watershed planning	To be undertaken
CW3	2 or 3	City of Hamilton & County of Wellington	Plan review not related to natural Hazards	To be undertaken
CW4	2 or 3	City of Hamilton & County of Wellington	Watershed Stewardship and Restoration	To be undertaken
CW5	2 or 3	City of Hamilton & County of Wellington	Climate Change Impact/Planning and Policies	To be undertaken

February 22, 2022

5.3

Dear Hamilton City Council,

I would like to introduce myself. My name is Chrissy Sadowski and I am the Fund and Volunteer Coordinator for Autism Ontario – South Region. Recently, Autism Ontario changed its model from Chapters to Regions. Our new South Region includes Niagara, Norfolk, Hamilton, Haldimand and Brant.

What does this mean?

It means we are able to reach more areas and more communities with our services and programs.

It means we are able to support those on the spectrum along with their families and caregivers.

It means we are able to create opportunities for those who may not have had it before.

And we are excited!

As a Council, we look forward to working with you in your community, whether it be through supporting a fundraiser, giving a donation towards one of our programs, or helping to spread Autism awareness and acceptance through your community. We want families to know we are here for them and we want to share the services we provide – for those on the Autism Spectrum, their family members and their caregivers.

We invite you to share in our vision “Best Life, Better World, Making Autism Matter!” because having your support would be so significant as we grow to support your community.

Please let me know if you have any questions and we can chat further. You can contact me at chrissy.sadowski@autismontario.com or at 1-800-472-7789 ext. 257.

Thank you so much!

Chrissy Sadowski



February 15, 2022

5.4

Hamilton Aquatic Club
PO Box 33568
Hamilton, ON
L8P 4X4

Dear Hamilton City Council,

On behalf of the Hamilton Aquatic Club Board of Directors and all of our members, we are writing you today, to advocate for youth programming in Hamilton. At a time when we know there has been a huge impact on youth physical, mental and social well being, we implore the City of Hamilton to stop reducing our allocated pool time and to avoid the lengthy delays in allowing our youth to return to sports. **It is time to start prioritizing our kids!**

The Hamilton Aquatic Club relies on City of Hamilton facilities to operate. The pandemic has impacted child and youth physical and mental health disproportionately. Our goal is to advocate for the youth in our communities by providing tangible information that we hope will influence and encourage a youth centered focus for future decision making. Please see points below regarding this rationale.

- By providing training opportunities within the City of Hamilton we would be better able to support the families in our communities
- Being accessible, due to HAC having to move training outside of Hamilton, many of our youth have been excluded as they don't have transportation to areas outside of our public transit system.
- Sustaining our membership, due to long delays with the re-opening of pools in the City of Hamilton (while pools in neighbouring municipalities have already re-opened) we have had several youth drop out of the program. This impacts HAC financially, but the greatest impact is on the youth who are no longer participating in sports or at the very least, swimming
- Capacity building and sustainability (again) our youngest of swimmers, those who help build the club over time, the HAC Swim School has not been able to run due to limited availability of City pools. We have had several young swimmers stop swimming all together or move to other organizations (some to other local clubs) that are offering training in private pools.
- Supporting our economy via rental fees rather than spending local money in other municipalities. This is all feeds back into a variety of ways in which our club would like to support the local community but are being pushed out to facilities in other municipalities.
- Changing the available pool time in the middle of the season is not respectful of our committed swim families, especially those with multiple children who are in multiple sports. Our families are already juggling complicated schedules and changing our pool time mid-season may force families to cancel due to schedule conflicts.

The sport of swimming and the dedication to sport has many positive impacts on the lives of our children. Our swimmers are engaged with their peers in a positive environment, they are led by positive adult role models, are learning new skills, setting, and achieving goals and are active participants in our community. HAC brings people together from across the city all centered around a positive commonality, to support our youth as they strive to achieve their goals.

As a youth organization, we are doing everything that we can to support our kids. Our swim families have come together to support each other to help ensure our kids can get to practice at these out-of-town facilities. As a membership we are supporting our families that have loved ones working frontline to keep our city safe. Keeping our swimmers engaged and in the pool is the core to this club yet we are seeing people leave because of the limitations noted above.



Our ask is simple, that the City of Hamilton be aware of the bigger implications of extended closures and reduction in rental time and the important role that organized youth sports plan in our children's lives. We wish to work with the City of Hamilton to advocate for positive changes that benefit all our citizens, especially our youth.

We ask that we come together, to think outside the box to find better solutions for the path forward. Our main goal is to see our youth prosper and engage in something they are truly passionate about. **We want to ensure every child has an opportunity to be active and healthy, especially in times where youth physical health, mental health and social well being have been compromised.**

HAC feels that it is time to revisit the vision of the City of Hamilton 'To be the best place to raise a child and age successfully', and we believe that our organization plays a role in delivering on this promise.

"As a primary care physician and emergency physician who has worked with youth throughout Hamilton over the last 15 years and as a mother of 3 young children who have spent more time out of school, away from extracurricular activities and out of pools, arenas than any other province, I cannot stress enough the physical, mental and social benefits of the HAC swimming program for my own children and the children I look after in my practice. Hamilton's youth has been disproportionately affected by significant lock downs over the course of this pandemic and the need to get back to sport and it's many well documented benefits has never been more acute"

Dr Barbora Pek MD CCFP(EM)
Family and Emergency Physician
Hamilton

"We know from the experience of school closures just how critical social interaction, physical fitness and education contribute to the well being of our children. Kids have borne the brunt of our pandemic response and with the successful reopening of schools in January we all see how important schools are to our kids. It's critical that we prioritize our kids to improve their physical and social well being.

As a paediatric oncologist we know how valuable physical activity and socialization are for children's well being. We must urgently prioritize our kids getting back to recreational and competitive athletics. We know every day of school is valuable. So too is every day in a competitive athletic program. I would employ you to urgently reinstate all HAC swim periods."

Dr Jeffrey Greenspoon
Pediatric Radiation Oncology
Juravinski Cancer Centre

Thank you for your consideration.

Sincerely,

Scott Hunt
President
Hamilton Aquatic Club
hunt4scott@gmail.com
416-908-9380

Theresa Malar
Executive Director
Hamilton Aquatic Club
hacoffice2@gmail.com
289-788-0246



Did you know?

- HAC (Hamilton Aquatic Club) is the 2nd oldest swim club in all of Canada!
- HAC is a non-for-profit (not-for-profit or non-profit) organization. The sole purpose of this club is to provide every swimmer with an opportunity to achieve their personal best.
- Our swimmers represent the City of Hamilton at different levels of competition within the province and beyond. Each swimmer wears the **Hamilton Aquatic Club** name proudly!!
- HAC produced our very own hometown Olympian, Joanne Malar.
- HAC offers the Jimmy Thompson Swimmer Participation Program that provides youth with a no cost, barrier free swimming and fitness program. The goal of the program is to introduce participants to swimming, while also improving their fitness and self esteem. Every child in Hamilton should have the opportunity to learn and swim and HAC helps to provide this opportunity.
- HAC swimmers participate in the yearly CANUSA games. Forty HAC swimmers participate annually and represent Hamilton at these International Games.
- Swimming is a seasonal sport and has both a short course season (September – January) and a long course season (February – June).
- Swimming is not just about laps it is more than that, it is about building life-long friendships, valuable skill sets and creating confident, positive youth.
- Prior to the pandemic the Hamilton Aquatic Club had sixty-nine swimmers representing our club and our city at provincial level meets.
- During our short 2021 Fall Season HAC was able to ~~two~~ host an in-house meet at which one hundred and fifty swimmers were able to participate and set new personal bests.
 - Unfortunately, we were forced to host this "home" meet at a **facility outside of the City of Hamilton** as we were not able to secure appropriate pool time within the city.
 - HAC would like to run all of our 'home' meets within the city. HAC swimmers proudly wear the Hamilton name and would like ~~to~~ the opportunity to race at home.

**Ministry of Northern
Development, Mines,
Natural Resources and
Forestry**

Office of the Minister

99 Wellesley Street West
Room 6630, Whitney Block
Toronto ON M7A 1W3
Tel: 416-314-2301

**Ministère du
Développement du Nord,
des Mines, des Richesses
naturelles et des Forêts**

Bureau du ministre

99, rue Wellesley Ouest
Bureau 6630, Édifice Whitney
Toronto ON M7A 1W3
Tél.: 416 314-2301



February 18, 2022

Dear Colleague:

Ontario is currently experiencing an outbreak of LDD moth (previously referred to as gypsy moth), particularly in southern Ontario and some areas of the northeast region of the province. Severe LDD moth infestations are cyclical, occurring every seven to 10 years, and usually last three to five years.

In the spring and early summer, LDD moth larvae consume leaves, defoliating trees and leaving them looking nearly dead. LDD prefers oak trees, but during severe outbreaks other hardwoods and, in some cases, conifer will be defoliated. Hardwood trees can produce a second crop of leaves during the growing season allowing them to continue growing and storing nutrients into the fall and winter months. Since conifers can't produce a second crop of foliage, they may be impacted by severe defoliation. Healthy growing trees can withstand a few seasons of severe defoliation before branch and twig dieback start to occur.

In 2021, the Ministry of Northern Development, Mines, Natural Resources and Forestry (NDMNRF) conducted aerial and ground surveys to [map](#) damaged areas and forecast defoliation for 2022. The results suggest 2022 will be another year with high populations of LDD moth causing moderate to severe defoliation in some areas. Lighter defoliation is forecasted in some areas that have been impacted in previous years. NDMNRF will continue to monitor LDD moth throughout the current outbreak cycle.

Although the ministry conducts pest management programs on Crown land to protect foliage of high-value stands (e.g., jack pine and spruce budworm programs), management of LDD moth on private land is the responsibility of the landowner or municipality. The ministry supports these efforts by providing [information on forest pests](#) and options for reducing defoliation by LDD moth. [Ontario's Invasive Species Centre](#) also offers resources and information to help people prevent LDD moth from damaging their trees.

In the spring, landowners can put bands of burlap around their trees. This gives the larvae a place to congregate during warm days and they can be physically removed and killed. In the fall, landowners can remove and destroy egg masses.

Landowners wishing to reduce impacts on their property can also have trees sprayed with Btk (*Bacillus thuringiensis kurstaki*) in the spring by a licensed insecticide application company. This is best carried out by coordinating efforts with other local landowners. Landowners can check their local listings for a reputable insect control provider in their area.

In the past, demand for aerial spraying of LDD has exceeded industry capacity. If landowners are considering having their property sprayed, it is best to engage a licensed insecticide application company as early as possible.

There are also natural controls on LDD moth populations in Ontario:

- Cool, wet conditions provide an ideal environment for a natural fungus (*Entomophaga maimaiga*) known to contribute to LDD moth population collapse.
- A viral infection (nuclear polyhedrosis virus or NPV) also kills LDD larvae.
- There are other natural enemies of LDD moth as well, including parasitic insects and predators such as birds and mammals.

I have attached a fact sheet and a roles and responsibilities document to help your office assist your constituents who may have questions about managing LDD moths during the outbreak period.

Sincerely,

A handwritten signature in black ink, appearing to read "Greg Rickford". The signature is fluid and cursive, with the first name "Greg" and last name "Rickford" clearly distinguishable.

The Honourable Greg Rickford
Minister of Northern Development, Mines, Natural Resources and Forestry

Attachments

LDD moth (*Lymantria dispar dispar*) in Ontario

LDD (*Lymantria dispar dispar*) is an invasive species that is native to Europe. It was first detected in Ontario in 1969. This defoliator feeds on a variety of hardwood species, preferring oak, birch, and aspen. During severe outbreaks, softwoods such as eastern white pine, balsam fir, and Colorado blue spruce may be affected. LDD moth outbreaks have become cyclical, typically occurring every seven to 10 years, with outbreaks lasting three to five years.



What does LDD moth do to forests?

- Larvae (caterpillars) feed on new foliage.
- After defoliation, hardwood trees can produce a second crop of leaves during the growing season enabling them to continue to grow.
- Conifers can't produce a second crop of foliage but healthy trees can withstand repeated years of defoliation before branch and twig dieback start to occur.
- Defoliation stresses trees making them more susceptible to damage from secondary pests, drought, and poor growing conditions.

LDD moth life cycle

1. Overwinters in the egg stage — tan-coloured masses — often on the bark of trees.
2. In spring, eggs hatch and larvae ascend the trees to feed on the new foliage. Initially, larvae feed during the day but as they mature feeding occurs mainly at night.
3. Mature larvae, seen in early summer, are about 50 mm long, dark-coloured, hairy, with a double row of five pairs of blue spots down their backs followed by a double row of six pairs of red spots.
4. By July, the larvae are done feeding, pupate for 1 to 2 weeks, then hatch into moths.
5. Male moths are light brown and slender-bodied, while females are white, wingless, and heavy-bodied. They live only long enough to mate and lay eggs.





Control methods

The ministry does not manage LDD moth on private land. Landowners can find licensed insect control service providers with experience in controlling LDD moth populations by checking their local listings.

In spring, placing burlap bands around the tree stem gives the travelling larvae a place to congregate during warm days. The larvae can then be removed and killed.

After larvae have emerged, registered insecticides can also be applied to help protect trees from defoliation. Landowners considering spraying their property should engage a licensed insecticide application business as early as possible, as commercial capacity may be limited.

In fall and winter, removal of egg masses is also effective.

Tip: During a drought year, help your trees by watering them into the fall where appropriate to do so (ornamental or open grown trees). In a woodlot setting, manage trees to allow proper spacing and light to promote a healthy forest. Plant a diversity of species for a forest that is more resilient to insect and disease disturbances!

Ontario's forest health monitoring

The ministry monitors forest health across the province every year. Previous years' LDD moth defoliation information is included in our annual Forest Health Conditions in Ontario reports, available at ontario.ca/page/foresthealth-conditions.

Related information

ontario.ca/page/lymantria-dispar-dispar-ldd-moth

Invasive Species Centre

invasivespeciescentre.ca/invasive-species/meet-the-species/invasive-insects/gypsy-moth/

Invading Species Awareness Program

invadingspecies.com/invaders/forest/ldd-moth/



Provincial forest health monitoring

Forest health is monitored every year by the Ministry of Northern Development, Mines, Natural Resources and Forestry (NDMNRF). The ministry conducts ground and aerial surveys to map major forest health disturbances on the landscape. When pest populations reach outbreak levels, NDMNRF may complete pest specific forecast surveys to help predict defoliation for future years.

The forest health monitoring program provides scientific advice and supports training and interpretation of forest health disturbances.

LDD moth information

NDMNRF provides information on LDD moth (previously referred to as gypsy moth), defoliation maps and forecasts, and control options at www.ontario.ca/page/lymantria-dispar-dispar-ldd-moth.

LDD moth monitoring

NDMNRF's aerial forest health surveys include determining the severity and extent of the LDD moth defoliation. The ministry also conducts egg mass surveys to collect forecast data to guide activities, including monitoring of virus and fungus impacts on the population.

In 2022, NDMNRF expects a continued outbreak with substantial levels of defoliation in the same areas that experienced it last year – most of southern and parts of northeastern Ontario.

As part of the annual monitoring program, the ministry also works with the Canadian Food Inspection Agency to deploy pheromone traps outside the area where LDD moth infestations are known to occur. These traps are used as an early detection tool and to support federal quarantine legislation.

The forest health program will continue to conduct surveys to monitor this pest throughout the duration of its outbreak cycle.

NDMNRF works with Canadian Forest Service (CFS, Natural Resources Canada) to support the development of science and evaluate sampling methodologies.

Federal regulation and enforcement

LDD moth is a regulated pest by the [Canadian Food Inspection Agency \(CFIA\)](http://www.inspection.gc.ca). The CFIA is responsible for establishing and maintaining standards to prevent the introduction and spread of plant pests in Canada.

Pesticide regulation

The Health Canada Pest Management Regulatory Agency (PMRA) is responsible for pesticide regulation in Canada. Pesticides are stringently regulated in Canada to ensure they pose minimal risk to human health and the environment. Under authority of the Pest Control Products Act, Health Canada requires thorough scientific evaluation to determine that pesticides are acceptable for a specific use and that registered pesticides remain acceptable for use once on the market.

Ministry of the Environment, Conservation and Parks (MECP) regulates the sale, storage, use, transportation and disposal of pesticides in Ontario. Ontario regulates pesticides by placing appropriate education, licensing and/or permit requirements on their use under the Pesticides Act and Ontario Regulation 63/09 (O. Reg. 63/09).

Insect management on Crown land

In Ontario, to achieve sustainable forest management on Crown land, there is a forest management planning system under the Crown Forest Sustainability Act (CFSA).

For more information about this process visit [Sustainable forest management](#).

The CFSA and the Forest Management Planning Manual dictate acceptable forest management activities on Crown land in Ontario. Decisions to conduct an insect control program on Crown land are science-based and involve NDMNRF staff and local forest managers.

Some insect outbreaks can cause extensive tree mortality on high-value stands that may lead to significant economic and cultural impacts and increase the risk of fire to northern communities. During these outbreaks, usually in Northern Ontario, an insect pest management program is developed as required in the Forest Management Planning Manual to evaluate all options. If the pest management program involves aerial application of insecticides, the Forest Management Planning Manual outlines a specific process which includes creating project proposals, First Nation and Métis community involvement, and public consultation.

Currently, there is no alternative process for private landowners to request permission to spray on Crown land.

Insect management on private land

NDMNRF does not manage LDD moth on private land; insect management on private land is the responsibility of property owner. The ministry does provide information on forest pests that includes suggestions for landowners on how to control localized populations. The ministry also leverages partners such as [Ontario's Invasive Species Centre](#), and the [Ontario Federation of Anglers and Hunters' Invading Species Awareness Program](#) to provide information to landowners, and to assist with tracking citizen reports of LDD moth.

Municipalities and conservation authorities may choose to develop integrated pest management plans to manage trees, parks and other green spaces within their jurisdiction.



February 24, 2022

Re: Item for Discussion – Hospital Capital Funding

At its meeting of February 23, 2022, the Council of the Corporation of the Town of Bracebridge ratified motions 22-PD-014, regarding the Item for Discussion – Hospital Capital Funding, as follows:

“WHEREAS healthcare funding is a provincial and federal responsibility;

AND WHEREAS from 2009 to 2020 a total of \$415.4 million has been transferred from municipal operations to fund and build provincial hospitals:

AND WHEREAS remaining long-term commitments to hospitals stand at \$117.5 million (as of 2020), which will also be financed from municipal operations;

AND WHEREAS a hospital is one of many public services that contributes to healthy communities;

AND WHEREAS municipal contributions to provincial hospitals takes away from the resources available for other municipal services that contribute to the health and well-being of residents;

AND WHEREAS a community’s total contribution to local hospitals also includes the donations made by benevolent individuals, groups, and businesses along with municipal contributions;

AND WHEREAS a community’s required local share is to pay 10% of capital construction costs and 100% of the cost of equipment, furniture, and fixtures, which includes medical equipment with big ticket prices: MRI machines, CT scanners, and x-ray machines;

AND WHEREAS this translates to a 70% provincial share and 30% local share (individuals, groups, businesses, and municipalities) of the overall cost of provincial hospital operations and capital projects;

AND WHEREAS the adoption of the “design-build-finance” hospital construction model (also known as alternative financing and procurement or P3 projects), has increased local share amounts because they now include the costs of long-term financing;

AND WHEREAS equipment replacement needs are increasingly frequent and increasingly expensive with average equipment lifespan of just ten years;

AND WHEREAS the Association of Municipalities of Ontario has highlighted the “local share” of hospital capital contributions as a major issue in its 2022 Pre-Budget Submission to the Standing Committee on Finance and Economic Affairs;

1000 Taylor Court
Bracebridge, ON
P1L 1R6 Canada

NOW THEREFORE BE IT RESOLVED THAT the Council of The Corporation of the Town of Bracebridge calls for a provincial re-examination of the "local share" hospital capital calculation methodology, to better reflect the limited fiscal capacity of municipalities, and the contributions to health care services they already provide to a community;

AND FURTHER THAT a copy of this resolution be forwarded to the Premier of Ontario, the Minister of Finance, the Minister of Health, the Minister of Municipal Affairs and Housing, the Local Member of Provincial Parliament, the Association of Municipalities of Ontario, and all Ontario municipalities."

In accordance with Council's direction I am forwarding you a copy of the resolution for you reference.

Please do not hesitate to contact me if I can provide any additional clarification in this regard.

Yours truly,

A handwritten signature in black ink, appearing to read "L. McDonald". The signature is stylized and cursive.

Lori McDonald
Director of Corporate Services/Clerk

Pilon, Janet

Subject: Re-development of downtown core & shelter inclusion

From: Joshua Weresch

Sent: Sunday, February 27, 2022 10:24 AM

To: Danko, John-Paul <John-Paul.Danko@hamilton.ca>; clerk@hamilton.ca

Subject: Re-development of downtown core & shelter inclusion

Dear John-Paul and Andrea Holland, City Clerk,

Hope this finds you well. I would ask that this letter be placed on the council's public agenda.

I wanted to write to you regarding the revivification of the downtown core and the inclusion of shelters in it. I hope our mutual vision of a good city is one where those most in need are cared for in shelters as a way forward to free, public, accessible housing; if they're not in shelters, then the expansion of public facilities and wrap-around services for unhoused peoples in tents must be the case, as the Encampment Support Network has attested. A recent article in the Hamilton Spectator ("Major redevelopment is in the works for downtown Hamilton. Do shelters fit in?" [<https://www.thespec.com/news/hamilton-region/2022/02/24/downtown-hamilton-development-york-boulevard-entertainment-precinct.html>]) noted the possibility that the Salvation Army shelter may not be present if this major re-development and reviving of the downtown core by a private entertainment group occurs.

I would submit that the core is not worth reviving if this is the price that is to be paid. A city is not revived by exiling those most in need, by ensuring that there is no place for them to be warm, cared for, and given what they need as people, as human people, to flourish and to grow on their own terms, not mine, and not capitalism's. At day's end, people need to be seen and cared for and respected as people, not as trash, not as something from which one averts one's eyes, nor as someone in front of whom the car window is not rolled down at all. That level of indifference, the indifference that is indicated by the plans of this entertainment group, is killing people.

Do not allow this group to re-develop the core if the shelter is excised from the core, if they have no equity lens to place the needs of those most in need first of all. To remain human is to remain able to care, both for one's self and for another. Please show that you and council do care for those most in need and not just for the city's revenue stream.

Regards,

Joshua Weresch
Ward 8

February 23, 2023

Please be advised that during the regular Council meeting of February 22, 2022 the following motion regarding request for action related to "Renovictions" and other bad faith evictions was carried:

RESOLUTION NO. **CW-41-2022**

DATE: **February 10, 2022**

MOVED BY: **Councillor MacNaughton**

SECONDED BY: **Councillor Hirsch**

WHEREAS tenants in Prince Edward County and throughout Ontario need stable homes and predicable rents;

WHEREAS the Covid-19 pandemic has had a profound destabilizing effect on both the job market and the rental housing market;

AND WHEREAS Citizens and communities are hurt by unscrupulous practices such as bad faith "Renovictions" and false "personal use" evictions which can, and do directly impact the affordable housing crisis, as well as inflict damage (both financial and mental) particularly on our most vulnerable citizens;

THEREFORE BE IT RESOLVED THAT the Corporation of the County of Prince Edward requests that the Government of Ontario:

1. take additional and meaningful steps to address the ever-increasing problem of "Renovictions" and other bad-faith evictions;
2. extend rent control to all tenancies including those first occupied after November 2018 which are currently exempt from rent control restrictions; and

THAT this resolution be circulated to Hon. Doug Ford, Premier of Ontario, MPP Todd Smith, and the Hon. Steve Clark, Minister of Municipal Affairs & Housing, all Ontario Municipalities, and AMO.

CARRIED AS AMENDED

Yours truly,

Catalina Blumenberg, **CLERK**

5.9

LISA KELSEY
Legislative Coordinator
CITY OF HAMILTON
71 Main Street West, 1st Floor
Hamilton, ON L8P 4Y5

MARCH 1, 2022

Please be advised that pursuant to the Canada Marine Act and Section 59.1 of the *Port Authorities Management Regulations*, effective June 18, 2019, it is certified that the Hamilton Port Authority and the Oshawa Port Authority have been amalgamated and continue as one port authority under the name of the **Hamilton-Oshawa Port Authority**.

It is requested that the name of the Hamilton Port Authority-City of Hamilton Liaison Committee be adjusted accordingly.

Sincerely,



Larissa Fenn
Director, Public Affairs & Corporate Secretary



5.10

February 28, 2022

Mayor Eisenberger and Council
The City of Hamilton
2nd Floor – 71 Main Street, West
Hamilton, ON
L8P 4Y5

SENT ELECTRONICALLY

Dear Mayor Eisenberger and Council,

Please be advised that at its Annual General Meeting held on February 18, 2022, the Board of Directors of the Niagara Peninsula Conservation Authority adopted the following resolutions:

RESOLUTION:

Moved by Board Member Rob Shirton

Seconded by Board Member Diana Huson

THAT Robert Foster *BE APPOINTED* as Chair of the Board of Directors of the Niagara Peninsula Conservation Authority for 2022.

CARRIED

RESOLUTION:

Moved by Board Member Bill Steele

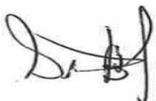
Seconded by Board Member Jack Hellinga

THAT John Metcalfe *BE APPOINTED* as Vice Chair of the Board of Directors of the Niagara Peninsula Conservation Authority for 2022.

CARRIED

Should you have any questions on this matter, please feel free to contact CAO, Chandra Sharma at csharma@npca.ca or 905-788-3135 ext. 251.

Sincerely,



Grant Bivol
NPCA Clerk

Pilon, Janet

Subject: Town of Collingwood - Termination of Membership in the OMWA

From: csargent@collingwood.ca

Sent: 2022-03-03 11:42:47.317

To: MMortimer@ocwa.com; admin@omwa.org

Cc: clerk@collingwood.ca

Subject: Town of Collingwood - Termination of Membership in the OMWA

March 3, 2022

BY E-MAIL

Ontario Municipal Water Association

61 Meadowlark Blvd.,

Wasaga Beach, ON L9Z 3B3

Attn: Mike Mortimer, President & Board of Directors

Dear President Mortimer & Board,

Re: Termination of the Town of Collingwood's Membership in the OMWA

Please be advised that Council of the Corporation of the Town of Collingwood, respectfully wishes to advise you that the Town of Collingwood can no longer remain a member of the Ontario Municipal Water Association. At the regular meeting of Council held January 24th, 2022, Council passed the following motion:

WHEREAS Collingwood is a member of the Ontario Municipal Water Association (OMWA);

AND WHEREAS the OMWA website lists Mr. Ed Houghton as the Executive Director of OMWA;

AND WHEREAS Mr. Houghton was the CEO of Collus Power Corporation and the Acting CAO for the Town of Collingwood when the Town closed the sale of 50% of its interest in Collus Power Corporation to Powerstream Incorporated in 2012 and subsequently used the proceeds to purchase 2 Sprung buildings for the Town's recreation facilities through a sole-sourced procurement;

AND WHEREAS the Town of Collingwood Council of 2014-2018 asked the Chief Justice of the Superior Court of Ontario to strike a Judicial Inquiry into these 2 transactions in 2018 and the then Associate Chief Justice Frank Marrocco was appointed the Commissioner of the Collingwood Judicial Inquiry;

AND WHEREAS Justice Marrocco released his report on November 2, 2020, in which he found that, "undisclosed conflicts, unfair procurements, and lack of transparency stained both transactions;"

AND WHEREAS Justice Marrocco found that when, "the answers to legitimate questions are dismissive, spun, or obfuscated, public trust further erodes" and that, "the relationship between the public and its municipal government may never be the same;"

AND WHEREASJustice Marrocco found that Mr. Houghton, " enjoyed unusual influence and freedom in his roles with the Town and Collus corporations" and that Mr. Houghton was a central figure in both transactions;

AND WHEREASMr. Houghton's actions during these two transactions, as found by Justice Marrocco in his report, undermined the credibility and integrity of the Town of Collingwood and had a profound, devastating and lasting impact on our community.

NOW THEREFORE BE IT RESOLVED THATCouncil terminate the Town's membership in OMWA effectively immediately;

AND FURTHER THATa letter be sent to the OMWA Board and copied to all members of OMWA attaching this motion and the link to Justice Marrocco's Report, "Transparency and the Public Trust: Report of the Collingwood Judicial Inquiry."

CARRIED.

Please find here the link to the [Transparency and the Public Trust: Report of the Collingwood Judicial Inquiry](#).Should you require anything further, please do not hesitate to contact the undersigned by email at clerk@collingwood.ca.

Yours truly,

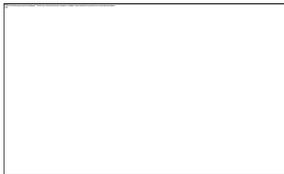
TOWN OF COLLINGWOOD

Sara Almas, *CMM III*

Director of Legislative Services / Clerk

CC: Mike Mortimer, President, OMWA Board of Directors

OMWA Member Municipalities



Christopher Sargent B.A.
Coordinator, Clerk's Services
Town of Collingwood
97 Hurontario Street, P.O. Box 157

Collingwood ON L9Y 3Z5
705-445-1030 Ext. 3294
csargent@collingwood.ca | www.collingwood.ca

March 03, 2022

Re: Seeking input about the use of floating accommodations on waterways over Ontario's public lands

Greetings,

The Ministry of Northern Development, Mines, Natural Resources and Forestry (NDMNRF) would like to make you aware of a Bulletin recently posted to the Environmental Registry of Ontario [<https://ero.ontario.ca/notice/019-5119>].

We are seeking to engage municipalities on potential ideas and approaches to manage “camping” and the use of floating accommodations on waterways over Ontario’s public lands. The ministry is seeing increased interest in the use of waterways by various types of vessels (i.e., watercrafts equipped for overnight accommodation). In some cases, the ministry has heard concerns relating to vessels that are primarily designed for accommodation and not navigation.

We are seeking input from the public, Indigenous communities, and municipal associations, and various stakeholders including your organization **by April 19, 2022**.

Input from this process will inform consideration of potential future changes intended to address growing concerns around the impacts of this activity on Ontario waterways and those who use them.

Please note, no regulatory changes are being proposed at this time. Any regulatory or policy changes that may be considered in the future would be posted on the Environmental Registry for consultation purposes.

If you have any questions, please reach out to Julie Reeder, Sr. Program Advisor, Crown Lands Policy Section at Julie.reeder@ontario.ca.

Sincerely,

Peter D. Henry, R.P.F.
Director
Crown Forests and Lands Policy Branch

- c. Pauline Desroches, Manager, Crown Lands Policy Section
Julie Reeder, Sr. Program Advisor, Crown Lands Policy Section



THE TOWNSHIP OF
WOOLWICH

5.13

BOX 158, 24 CHURCH ST. W.
ELMIRA, ONTARIO N3B 2Z6
TEL. 519-669-1647 / 1-877-969-0094
COUNCIL/CAO/CLERKS FAX 519-669-1820
PLANNING/ENGINEERING/BUILDING FAX 519-669-4669
FINANCE/RECREATION/FACILITIES FAX 519-669-9348

March 8, 2022

Prime Minister of Canada
Hon. Justin Trudeau
Office of the Prime Minister
80 Wellington Street
Ottawa, ON
K1A 0A2

Premier of Ontario
Hon. Doug Ford
Legislative Building
Queen's Park
Toronto, ON
M7A 1A1

Honorable Prime Minister Trudeau and Premier Ford:

RE: Resolution Passed by Woolwich Township Council – Mental Health Supports

This letter is to inform you that the Council of the Township of Woolwich endorsed the following resolution at their meeting held on March 7, 2022:

WHEREAS the Council of the Township of Woolwich (the "Township") has been an annual funding partner of Woolwich Counselling Centre to support local mental health counselling; and

WHEREAS Woolwich Counselling Centre is part of the broader Counselling Collaborative of Waterloo Region, a community-based partnership between six community counselling service providers within Waterloo Region; and

WHEREAS the COVID-19 pandemic has had a significant impact on individuals and families, both globally and locally, including immediate and ongoing mental health concerns; and

WHEREAS the Township is aware that there has been an average 39% increase in total client referrals, which includes a 71% increase in child and youth referrals, for government funded programs in 2021 across member organizations of the Counselling Collaborative of Waterloo Region, which has led to difficulty for the member organizations to keep up with the demand in terms of bringing on new qualified staff to support the substantial increase in local client needs; and

WHEREAS the Township believes local needs for mental health supports and difficulties in responding to this increased need is indicative of a broader issue across Ontario and is expected to continue in the future; and

WHEREAS the current provincial funding model for mental health support is fragmented across several ministries and programs;

NOW THEREFORE BE IT RESOLVED THAT the Council of the Township of Woolwich requests that the Government of Canada ensure appropriate and sustained funding is transferred to provinces for mental health purposes in their 2022 budget; and

THAT the Council of the Township of Woolwich requests the Government of Ontario to provide stable, reliable and predictable funding for mental health organizations in their 2022 budget; and

THAT this resolution be forwarded to the Prime Minister, the Federal Minister of Finance, the local Member of Parliament, the Federation of Canadian Municipalities (FCM), the Premier of Ontario, the Ontario Minister of Finance, the local Member of Provincial Parliament, the Association of Municipalities of Ontario (AMO) and other municipalities in Ontario.

Should you have any questions, please contact Alex Smyth, by email at asmith@woolwich.ca or by phone at 519-669-6004.

Yours truly,



Jeff Smith
Municipal Clerk
Corporate Services
Township of Woolwich

- cc. Chrystia Freeland, Deputy Prime Minister and Minister of Finance
Tim Louis, MP Kitchener-Conestogo
Federation of Canadian Municipalities
Peter Bethlenfalvy, Ontario Minister of Finance
Mike Harris, MPP Kitchener-Conestogo
Association of Municipalities in Ontario (AMO)
Municipalities in Ontario

Pilon, Janet

Subject: Deafness and discrimination

From: a michaluk

Sent: Wednesday, March 9, 2022 6:38 PM

To: Office of the Mayor <Officeofthe.Mayor@hamilton.ca>; Municipal Law Enforcement <mle@hamilton.ca>; clerk@hamilton.ca; Public Health Services <publichealth@hamilton.ca>; info@hamiltonhealth.ca; veenema@hhsc.ca; wilsonan@hhsc.ca; singhnav@hhsc.ca

Subject: Deafness and discrimination

Hello,

I know some of you have seen this before - Fred, I'm looking at you - in the last 2 years but a reminder, as we move towards ending the mask mandates.

Those of us who are deaf have had an incredibly difficult time communicating with our fellow humans for the last two years. And this has been an accessibility and discriminatory issue.

Since the beginning of this pandemic there has been an enormous lack of awareness around deafness and the added difficulty of communication with the introduction of the masks. And there has been little initiative on the part of our leaders in this province, or the municipalities, nor doctors, to understand this aspect of the pandemic.

There are approximately 3.12 million Canadians who have hearing loss and 357,000 Canadians who are deaf. In Section 15 of the Canadian Charter of Rights and Freedoms, 'Every individual in Canada is considered equal. Governments must not discriminate on any of the mentioned grounds or in its laws or programs.' So, here is my question. With our current 'laws and programs', why wasn't deafness and the impact of standard masks more seriously considered? And has it not been, in fact, a legal obligation to insure accessibility?

I think folks can have a misunderstanding that all those who are deaf sign, but this is not true. Many are 'oral' deaf. And of course, even sign language doesn't help much as every doctor, scientist, store clerk, business, police person, hospital, bank, teacher and library staff etc would have to be schooled in signing for it to be of any assistance. A blanket statement to wear a mask does nothing to address that the standard masks have been an immense obstacle for people who are oral deaf and rely on reading lips - an heroic task even without masks.

And what has arisen these past two years is discrimination against those who have a 'disability' - often in others eyes - as more people became frustrated on both sides of the exchange. **Deafness is not a learning disability.** When we don't respond to queries at the front door of a business, the reaction is often anger or frustration, or both. Sometimes in mistreatment or abuse. Employees wearing clear face shields have been in the minority and hearing people need to remember how much the world revolves around community and communication. Those who are deaf have always been expected to accommodate to the hearing world and these past two years we have been given another communication barrier. Is hearing not health care?

You must take the time to educate yourself about this significant issue as we continue to move through the reality of things. The lack of this demonstrates a very deeply rooted prejudice to deafness. Awareness has been key. Diversity is a fact and inclusion is a choice we all have every day.

So alongside your individual fears, you should be talking about and considering, *finally, easing a bit of the stress for those of us who are deaf. Undoubtedly, we will still have to attempt to communicate with people behind masks but at least this will return us somewhat to the struggles we had before all of this. And please encourage people and their businesses who wear masks, to have tools in place, such whiteboards, clear masks and/or stepping back and removing their mask. About keeping a keen eye out for hearing aids. And about compassionate methods of communication during this time.

You have a choice to acknowledge the significant barriers to inclusion that those who are deaf have been facing. And in fact, always face, the pandemic has simply added to the stress. We all need to play a part in providing access. Consider what we have experienced each time we have encountered someone wearing a mask that we must communicate with. For those of us who are deaf, the end to the mask mandates, for most of us, what WE are feeling in this moment is relief.

Thank you,
Andrea Michaluk

Ps I could not find Dr. NinhTran's contact info. Please forward this on to him and other humans who can benefit. Which is pretty much everyone.

<https://www.hamiltonhealthsciences.ca/share/clear-masks-help-patients-see-better-to-hear-better/>

Ministry of Finance
Office of the Minister

Ministère des Finances
Bureau du ministre



7th Floor, Frost Building South
7 Queen's Park Crescent
Toronto ON M7A 1Y7
Telephone: 416-325-0400

7^e étage, Édifice Frost Sud
7 Queen's Park Crescent
Toronto ON M7A 1Y7
Téléphone: 416-325-0400

880-2022-536

His Worship Fred Eisenberger
Mayor
City of Hamilton
mayor@hamilton.ca

Dear Mayor Eisenberger:

Thank you for your letter regarding the City of Hamilton's request for the authority to impose a tax on vacant residential units, under Part IX.1 of the *Municipal Act*, also referred to as a Vacant Home Tax.

I understand that officials from my Ministry and from the City met last week to discuss the City's proposal in more detail and to discuss potential next steps.

The government is supportive of municipal efforts to use tools such as municipal Vacant Home Taxes to address housing supply and we will continue to work with our municipal partners to tackle this important issue.

Thank you again for writing.

Sincerely,

A handwritten signature in black ink, appearing to read "Peter Bethlenfalvy".

Peter Bethlenfalvy
Minister of Finance

c: The Honourable Steve Clark, Minister of Municipal Affairs and Housing

**CORPORATION OF THE MUNICIPALITY OF SOUTH HURON**

322 Main Street South P.O. Box 759

Exeter Ontario

NOM 1S6

Phone: 519-235-0310 Fax: 519-235-3304

Toll Free: 1-877-204-0747

www.southhuron.ca

March 15, 2022

Via Email to: amo@amo.on.ca

AMO
200 University Ave,
Suite 801
Toronto ON M5H 3C6

Re: Firefighter Certification

Council of the Municipality of South Huron received your correspondence dated February 25, 2022, concerning the draft regulations regarding firefighter certification at their March 7, 2022 Council Meeting. The following resolution was passed:

Motion: 086-2022
Moved: B. Willard
Seconded: A. Neeb

That South Huron Council support AMO's February 25, 2022 correspondence, and the support letter be distributed to AMO, the Province of Ontario, Premier, Ontario Municipalities, Solicitor General, and the Ontario Association of Fire Chiefs.

Please find attached the originating correspondence for your reference.

Respectfully,

Sue Johnson
Administrative Assistant
Corporate Services/Clerk's Department
Municipality of South Huron
519-235-0310 X 225

Encl.



CORPORATION OF THE MUNICIPALITY OF SOUTH HURON

322 Main Street South P.O. Box 759

Exeter Ontario

NOM 1S6

Phone: 519-235-0310 Fax: 519-235-3304

Toll Free: 1-877-204-0747

www.southhuron.ca

cc Premier Doug Ford
Ontario Municipalities
Solicitor General
Ontario Association of Fire Chiefs

Sent via e-mail: sylvia.jones@ontario.ca

February 25, 2022

The Honourable Sylvia Jones
Solicitor General of Ontario
George Drew Building, 18th Floor
25 Grosvenor Street
Toronto, Ontario M7A 1Y6

RE: Firefighter Certification

Dear Solicitor General Jones,

I write to you concerning the draft regulations regarding firefighter certification in response to the posting made on January 28, 2022.

To start, the brevity of the consultation process means that the AMO Board of Directors (and we suspect, the vast majority of municipal councils), have not had a chance to consider or review the proposed regulations in question. The Fire Marshal of Ontario office's distribution of a written presentation to municipal officials, with only three business days to the close of the consultation period, did not facilitate thoughtful municipal review. We would also observe the two technical briefings for municipal officials seemed to be hastily convened. The consultation notice asked for invitations not to be shared. We are concerned that a lack of sharing, and not knowing who was invited, likely contributed to the low municipal participation rates of these sessions.

It is our view that this consultation process is not an example of the type of broad-based municipal engagement necessary for regulations of this scale and scope. As municipal governments are the employers and funders of fire services, we had expected a more comprehensive and transparent consultation with our members.

We believe a more thorough engagement with the municipal sector is necessary for the Ministry to fully appreciate the effects such regulations will have on municipal governments and their fire services. We, therefore, would ask for a two-month extension to afford an appropriate amount of time for the Ministry officials to brief municipal leaders and for councils to be able to thoughtfully reply back on the draft regulations to your Ministry. We understand that the smallest municipalities will be affected the most by these proposed regulations. Ministry outreach must be targeted especially to these communities.

Despite these consultation shortcomings, and without the benefit of broad-based member input, we can offer some preliminary commentary for your consideration. In principle, certification is a step in the right direction. Municipal governments are supportive of efforts to modernize and enhance the professionalism of the fire services that serve Ontario communities. That said, we would ask that the above statement should not be construed or represented as an AMO endorsement of the draft regulations.

AMO understands that the Ontario Seal would provide flexibility based on basic National Fire Protection Association (NFPA) professional qualification standards without requiring NFPA certification. To that end, the Ontario Seal proposed in the current draft is an improved certification approach compared to earlier regulations revoked in 2019.

Legacy provisions are very important to ensure that municipalities are not burdened with unnecessary costs for retraining firefighters who have been adequately trained to the level of service set by Council. We are pleased to see they are included. But such provisions must also include measures which attract and retain volunteer firefighters to serve within their communities. Additional training measures and certification must not serve as an added impediment for those who wish to volunteer as firefighters. Full-time fire fighters simply are not an option for most small, rural, and northern municipalities. The Ministry must propose measures which assist and support volunteer recruitment and composite fire services.

To date, AMO members and fire chiefs have advised that the Ontario certification process will create additional training and new cost pressures on fire services. To that end, it is our request that the Ministry provide some form of financial support during the 4 – 6-year implementation period. The level of support necessary should be based on evidence from fire chiefs and should include the submission of detailed training needs and expected impacts. We urge that fire chiefs be provided with a sufficient period of time to submit detailed fiscal and training impacts to the Ministry and their municipal councils. These training proposals can be used by the Ministry to design a means of providing financial support for small, rural, northern, volunteer, and composite fire services (or any service disproportionately burdened by certification) over the 4 – 6-year implementation period.

We should also point out that there is a distinction between providing local fire services with the support necessary to complete training and the Ministry's support of the Fire Marshal's office to carry out and complete certifications across Ontario. Both need adequate resources to successfully complete certification.

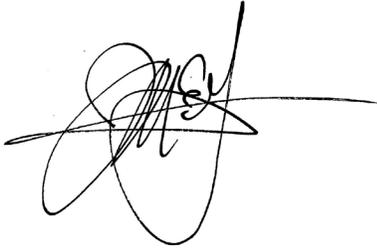
Similarly, the regulatory in-force date (currently July 1, 2022), must be moved well into 2023 or 2024 to fully prevent any in-year municipal budget hits and allow for good municipal financial planning. Of course, the level of multi-year provincial financial support offered to support certification will have a bearing on the in-force date and the adequacy of the lead up period.

As well, the certification process needs to be better aligned with the existing Community Risk Assessments that fire services have been asked to complete by 2025. It seems that the cart is being put in front of the horse. We would ask that these two initiatives be better aligned.

We would also note that the provision of fire services to the unincorporated areas of the province be addressed in an equitable manner to what is expected by municipal governments. Provincial reliance on municipalities to deliver this service, without paying for it, is not right or fair for municipal property taxpayers. This must also be addressed.

I trust these comments will assist the Ministry with its next steps.

Sincerely,

A handwritten signature in black ink, appearing to read 'JMCG', with a long horizontal line extending to the right.

Jamie McGarvey
AMO President and Mayor of Parry Sound

cc: The Honourable Steve Clark, Minister of Municipal Affairs and Housing
Debbie Conrad, Assistant Deputy Minister, Strategic Policy, Research and
Innovation Division, Ministry of the Solicitor General
Jon Pegg, Fire Marshal of Ontario, Ministry of the Solicitor General
Rob Grimwood, President of the Ontario Association of Fire Chiefs (O AFC), and
Deputy Chief, Mississauga Fire and Emergency Services

Pilon, Janet

Subject: Posting of Safe/Unsafe for Swimming Signs

From: David Pyke

Sent: Friday, March 18, 2022 3:04 PM

To: Kolar, Loren <Loren.Kolar@hamilton.ca>

Subject: Posting of Safe/Unsafe for Swimming Signs

It has come to my attention that the city may be planning to stop the posting of Safe/Unsafe for Swimming Signs on the city beaches. If true, this will be a huge issue for health and human equity. Not all people have ready access to the internet and the knowledge of how to search for the information. This will cause potential illness and injury to Hamilton residents when they might be using the beaches for cooling during heat emergencies.

I strongly feel this initiative should be abandoned and signs be posted on all beaches to allow maximum awareness of the population and visitors. Having a correct knowledge of the condition of the beaches may not give the best appearance for Hamilton in general but will, perhaps, spur a drive to correct the problem, not minimize awareness.

Thanks

Dave Pyke

Ward 7



Dear Hamilton City Council,

We are excited to share with you that Autism Ontario is currently planning and preparing for World Autism Day 2022 celebration activities. Historically identified as Raise the Flag, this year's campaign has shifted to embrace the theme **Celebrate the Spectrum**.

Celebrate the Spectrum is an opportunity for positive action to provide spaces of support and advocacy for our diverse communities while learning about autism and how we can all make our communities more inclusive places for people on the autism spectrum.

We invite you to commit to this important campaign that unites families, schools, communities, government, and professionals in recognizing World Autism Day while bringing to light the systemic barriers that must be removed to create a more supportive and inclusive Ontario. Learn more in a [letter from our Executive Director Marg Spoelstra](#).

To formally acknowledge the day, Autism Ontario is inviting all municipalities to proclaim publicly **April 2, 2022, as World Autism Day**. We have attached a proclamation template for your purpose and hope that you will embrace this opportunity to "Celebrate the Spectrum."

If you choose to engage in this important day that celebrates diversity, inclusion and equity please email myself at Chrissy.sadowski@autismontario.com. Should you have questions or require additional information please feel free to contact me.

Respectfully,

Chrissy Sadowski

Learn more at www.autismontario.com





(Mayor name or designate) of the city of (city name) do hereby proclaim
April 2 as World Autism Day

WHEREAS:	World Autism Day will be recognized on April 2, 2022, in Canada thanks to Senator Jim Munson’s Bill S-206, <i>An Act Respecting World Autism Awareness Day</i> ; and
WHEREAS:	Autism Spectrum Disorder (ASD) affects more than 135,000 Ontarians. Autism Spectrum Disorder is a neurodevelopmental disorder affecting 1 in every 66 Canadian children, as well as their friends, family, and community; and approximately 1 - 2% of the Canadian population is on the autism spectrum.
WHEREAS:	ASD is a spectrum disorder, which means it not only manifests itself differently in every individual in whom it appears, but its characteristics will change over the life of each person as well. A child on the autism spectrum will become an adult on the autism spectrum; and
WHEREAS:	Autism Ontario is the leading source of information and referral on autism and one of the largest collective voices representing the autism community. Since 1973, Autism Ontario has been providing support, information, and opportunities for thousands of families and individuals across the province.
WHEREAS:	Autism Ontario is dedicated to increasing public awareness about autism and the day-to-day issues faced by individuals with autism, their families, and the professionals with whom they interact. The association and its Regions share common goals of providing information and education, supporting research, and advocating for programs and services for the autism community; and
THEREFORE:	I (Mayor Name or Designate), do hereby declare April 2 as World Autism Day.

Dated at (municipality), Ontario this 2nd day of April, 2022.

(Nom du maire ou de son représentant désigné) de la ville de (nom de la ville), proclame,
par la présente,

Le 2 avril Journée mondiale de l'autisme

ATTENDU :	Que la Journée mondiale de l'autisme sera reconnue officiellement au Canada, le 2 avril 2022, grâce au sénateur Jim Munson qui a présenté et fait adopter le projet de loi S-206 instituant la <i>Loi sur la Journée mondiale de sensibilisation à l'autisme</i> ; et
ATTENDU :	Que le trouble du spectre de l'autisme affecte plus de 135 000 personnes en Ontario. Le trouble du spectre de l'autisme est un trouble neurodéveloppemental qui touche un enfant canadien sur 66 ainsi que leurs amis, leurs familles et la collectivité; environ 1 à 2 % de la population canadienne est aux prises avec le trouble du spectre de l'autisme.
ATTENDU :	Que le trouble du spectre de l'autisme (TSA) se manifeste différemment chez chaque personne qu'il touche et que ses caractéristiques se modifieront tout au long de la vie de chacun. Autrement dit, un enfant autiste deviendra un adulte autiste.
ATTENDU :	Qu'Autisme Ontario est la principale source d'information et de référence sur l'autisme et l'une des plus importantes voix collectives qui représentent la communauté autiste. Que, depuis 1973, Autisme Ontario fournit un soutien, de l'information et des possibilités à exploiter à des milliers de familles, dans l'ensemble de la province;
ATTENDU :	Qu'Autisme Ontario ne ménage aucun effort pour sensibiliser le public à l'autisme et aux difficultés quotidiennes auxquelles sont confrontés les personnes autistes elles-mêmes, leurs familles et les professionnels qui interviennent auprès d'elles. Que l'association et ses régions partagent des buts communs d'information et d'éducation, de soutien à la recherche et de revendication de programmes et de services pour la communauté de l'autisme; et
POUR CES MOTIFS :	Je, (maire de la ville ou son remplaçant désigné), déclare, par la présente, que le 2 avril devient Journée mondiale de l'autisme.

BY E-MAIL

December 17, 2021

Fred Eisenberger
Mayor
City of Hamilton
2nd floor
71 Main Street West
Hamilton, Ontario L8P 4Y5

Re: Request to Declare every May as Jewish Heritage Month in the City of Hamilton

Dear Mayor Eisenberger

I recently completed my mandate as City Councillor having served the people of Montreal and of my Snowdon district for 39 consecutive years. It has been a great honour to do so and I take pride in my accomplishments that have contributed to the public good.

I have since been appointed National Director of the League for Human Rights of B'nai Brith Canada. One of my first projects in that capacity, is the promotion of Jewish Heritage Month.

A growing part of Hamilton's population is Jewish. Like Jews everywhere in Canada in 2021, Jewish residents of your municipality have not been immune to a growing wave of antisemitism. Indeed, the situation became so appalling nationally earlier this year that the Government of Canada convened a National Summit on Antisemitism in order to strengthen the response of local authorities and public security agencies to these incidents of vandalism and violence targeting the Jewish community.

Government response culminated with a strong statement by Prime Minister Justin Trudeau on October 13 at the Malmo International Forum to Combat Antisemitism with a robust pledge for a national strategy to combat hate, the implementation of the International Holocaust Remembrance Alliance's definition of antisemitism, promoting Holocaust education and combatting Holocaust denial while making permanent and fully funded the position of Special Envoy on Preserving Holocaust Remembrance and Combatting Antisemitism.

B'nai Brith has offered its expertise to the Government and Special Envoy and has launched a four-point program to translate the pledge from a promise that gives hope to one with concrete achievements.

We have also launched a national campaign to urge cities to adopt motions that will recognize every May as Jewish Heritage Month in their territory. We are now presenting a request for such a motion to you in the hope that you will ask Hamilton Council to adopt it at an upcoming meeting.

.../2



In 2018 Parliament enacted "An Act respecting Canadian Jewish Heritage Month" designating the month of May as Canadian Jewish Heritage Month thereby recognizing the important contributions that Jewish Canadians have made to Canada's social, economic, political, and cultural fabric.

Attached please find a copy of that bill as well as a suggested text that your Council might adopt.

The Jewish community has a long and proud history in Canada and has made significant contributions to the wellbeing, growth, and prosperity of Canada. Jews have excelled in a wide range of endeavours including the arts, sciences, the law, architecture, media, finance, entertainment, and business significantly contributing to Canadian life while having to overcome systemic barriers of discrimination that endured until quite recent times in Canadian history.

Parliament has declared that a Canadian Jewish Heritage Month would provide an opportunity to remember, celebrate and educate future generations about the inspirational role that Jewish Canadians have played and continue to play.

In the context of a pandemic that has fostered hate and targeted Jews, B'nai Brith, as Canada's pre-eminent Jewish human rights organization, is inviting municipalities to enhance Parliament's declaration of the Canadian Jewish Heritage Month by adopting their own motions to recognize and celebrate an annual Jewish Heritage Month every May.

We thus urge Hamilton to adopt the motion and to work with the Jewish community to ensure the celebration of Jewish Heritage Month every May through exhibits and performances highlighting Jewish history and culture to take place at City Hall and elsewhere in the municipality.

We would be pleased to meet with you, virtually or otherwise, to discuss further. We are pleased to provide a suggested text.

Yours truly,



Marvin Rotrand
National Director
League for Human Rights
B'nai Brith Canada

Encls.

MOTION TO DECLARE EVERY MONTH OF MAY AS JEWISH HERITAGE MONTH IN THE CITY OF HAMILTON

Whereas a growing part of the population of the City of Hamilton is Jewish;

Whereas the Jewish population of the City of Hamilton reflects the rich and varied history of the Jewish people comprising a population tracing its origins to many different parts of the world and embracing the many different traditions and practices within Judaism;

Whereas Statistics Canada notes that the Jewish population in the country is approximately 400,000 people, more than 1% of the total Canadian population, making it the fourth-largest Jewish population in the world;

Whereas the Jewish community has a long and proud history in Canada and has made significant contributions to the wellbeing, growth and prosperity of Canada while overcoming tremendous obstacles;

Whereas Jews have excelled in a wide range of endeavours including the arts, sciences, the law, architecture, media, finance, entertainment and business significantly contributing to Canadian life;

Whereas the month of May is meaningful for the Jewish community around the world;

Whereas in 2018 Parliament adopted Bill S-232 "An Act respecting Canadian Jewish Heritage Month" designating the month of May as Canadian Jewish Heritage Month thereby recognizing the important contributions that Jewish Canadians have made to Canada's social, economic, political and cultural fabric;

Whereas Parliament declared that the Canadian Jewish Heritage Month would provide an opportunity to remember, celebrate and educate future generations about the inspirational role that Jewish Canadians have played and continue to play in communities across the country;

Whereas B'nai Brith, a Jewish human rights organization that has been active nationally in Canada since 1875, has invited municipalities to enhance Parliament's declaration of the Canadian Jewish Heritage Month by adopting their own motions and promoting the celebration of the heritage month within their territory each May;

It is moved by

Seconded by

That the City of Hamilton declare that commencing May 2022 every month of May be celebrated as Jewish Heritage Month in the municipality;

That City Council recognize the contributions of the Jewish community to the success of Canada;

That City Council mandate the City Clerk and municipal services to ensure the celebration of Jewish Heritage Month every May through exhibits and performances highlighting Jewish history and culture to take place at City Hall and elsewhere in the municipality.

First Session, Forty-second Parliament,
64-65-66-67 Elizabeth II, 2015-2016-2017-2018

Première session, quarante-deuxième législature,
64-65-66-67 Elizabeth II, 2015-2016-2017-2018

STATUTES OF CANADA 2018

LOIS DU CANADA (2018)

CHAPTER 5

CHAPITRE 5

An Act respecting Canadian Jewish Heritage
Month

Loi instituant le Mois du patrimoine juif
canadien

ASSENTED TO

MARCH 29, 2018

BILL S-232

SANCTIONNÉE

LE 29 MARS 2018

PROJET DE LOI S-232

SUMMARY

This enactment designates the month of May in each and every year as “Canadian Jewish Heritage Month”.

SOMMAIRE

Le texte désigne le mois de mai comme « Mois du patrimoine juif canadien ».

CHAPTER 5

CHAPITRE 5

An Act respecting Canadian Jewish Heritage Month

Loi instituant le Mois du patrimoine juif canadien

[Assented to 29th March, 2018]

[Sanctionnée le 29 mars 2018]

Preamble

Whereas the Jewish population in Canada is approximately 400,000 people, making it the fourth-largest Jewish population in the world;

Whereas the Canadian Jewish community has made significant contributions to the growth and prosperity of Canada while overcoming tremendous obstacles;

Whereas the month of May is meaningful for the Jewish community around the world;

Whereas, by designating the month of May as Canadian Jewish Heritage Month, the Parliament of Canada recognizes the important contributions that Jewish Canadians have made to Canada's social, economic, political and cultural fabric;

And whereas Canadian Jewish Heritage Month would provide an opportunity to remember, celebrate and educate future generations about the inspirational role that Jewish Canadians have played and continue to play in communities across the country;

Now, therefore, Her Majesty, by and with the advice and consent of the Senate and House of Commons of Canada, enacts as follows:

Short title

Short title

1 This Act may be cited as the *Canadian Jewish Heritage Month Act*.

Préambule

Attendu :

que la population juive au Canada compte près de 400 000 personnes, ce qui fait d'elle la quatrième plus grande au monde;

que la communauté juive canadienne a contribué de façon importante à la croissance et à la prospérité du pays malgré qu'elle ait dû surmonter des obstacles considérables;

que le mois de mai revêt une importance particulière pour la communauté juive du monde entier;

que, en désignant le mois de mai comme Mois du patrimoine juif canadien, le Parlement du Canada reconnaît l'apport substantiel des Canadiens juifs au patrimoine social, économique, politique et culturel du pays;

que le Mois du patrimoine juif canadien est l'occasion de se souvenir du rôle inspirant que les Canadiens juifs ont joué et continuent de jouer dans les collectivités partout au Canada, de le célébrer et d'en transmettre l'importance aux générations à venir,

Sa Majesté, sur l'avis et avec le consentement du Sénat et de la Chambre des communes du Canada, édicte :

Titre abrégé

Titre abrégé

1 *Loi sur le Mois du patrimoine juif canadien.*

Canadian Jewish Heritage Month

Canadian Jewish Heritage Month

2 Throughout Canada, in each and every year, the month of May is to be known as “Canadian Jewish Heritage Month”.

Mois du patrimoine juif canadien

Mois du patrimoine juif canadien

2 Le mois de mai est, dans tout le Canada, désigné comme « Mois du patrimoine juif canadien ».



SCAGO
Sickle Cell Awareness Group of Ontario

March 20, 2022

Hamilton City Hall
71 Main Street West
Hamilton, Ontario L8P 4Y5

To City Clerk's Office:

I would like to take this opportunity to introduce myself as the Communications and Marketing Manager for the Sickle Cell Awareness Group of Ontario (SCAGO).

Sickle Cell Awareness Group of Ontario also known as SCAGO is a member organization under the national umbrella of the Sickle Cell Disease Association of Canada.

It was established in 2005 to:

- Improve treatment and care received by patients living with SCD by providing better education about the disease to the medical and allied health professionals.
- Educate the community on SCD and sickle cell trait with the expected outcome of reducing the number of children born with the disease.
- Support those living with the disease by providing access to peer support group meetings, scholarships, learning for life seminars and advocating on their behalf with the Ontario Ministry of Health.

Sickle Cell Disease (SCD) or Sickle Cell Anaemia is a hereditary genetic disease characterized by the presence of abnormal crescent-shaped red blood cells. It affects Canadians of Asian, African, Mediterranean, Middle Eastern and Caribbean heritage. In 2005, it was estimated that over 2000 Ontarians are living with sickle cell disease and up to one in four from some specific cultural background carries the sickle cell trait. Most recent reports show that the incidence of SCD in Ontario is 1 in 2800 births (2015). Additionally, SCD predominantly affects ethnic minority populations with up to 25% of Canadians with ethnic roots in regions of the world traditionally affected by malaria and may carry the trait.

World Sickle Cell Day is observed on June 19 and has been recognized by the United Nation since 2008. On November 22, 2017, the Canadian government passed Bill S-211, enacting June 19th every year as "National Sickle Cell Awareness Day". Also, on March 2, 2021, the Ontario government passed Bill 255, enacting June 19th as "Sickle Cell Awareness Day" in Ontario. World Sickle Cell Day was created to encourage global awareness and action to bring

awareness through information, activities and concern. Globally, SCD has been recognized as a huge public health problem and “one of the world’s foremost genetic diseases” (World Health Organization). According, to WHO there are nearly 100 million people throughout the world affected by SCD and 300 million people who carry the SCD trait.

We are requesting the proclamation from the City of Hamilton to recognize World Sickle Cell Day on June 19, 2022. Our missions below are aligned with the aim of World Sickle Cell Day health promotion campaigns:

- Increase public awareness of sickle cell disease
- The great importance of education on SCD and the importance of genetic testing. This *may* reduce the # of new births.
- Improved awareness will assist in patients realizing there is a community across Ontario
- To give hope, inspiration and empowerment to the individuals living with sickle cell disease.

We were very fortunate, in 2017, 2018 and 2019 to partner with the CN Tower, Exhibition Princess Gates, Niagara Falls, the City of Toronto City Hall Towers, the City of Markham, City of Newmarket, City of Brampton, City of Mississauga, City of London, and many others to illuminate their landmarks. Also, with over 10 other municipalities to proclaim June 19th, as World Sickle Cell Day. We found that there were a lot of people talking on our social media platforms (Twitter, Instagram, and Facebook) about the disease and requesting more information to help. We were also astounded by the amount of SCD patients who reached out to tell us the ways this initiative made them feel empowered and able to share their experiences with friends and co-workers. As we continue to find new ways to raise awareness and to dispel the stereotypes surrounding SCD, we push to recognize SCD patients who continue to live with the disease, as well as those who have lost their lives.

Thank you for taking the time to read this proclamation request. If you have any further questions, please don’t hesitate to message me. I look forward to hearing from you.

Best Regards,

Ika Washington

Ika Washington, MSc.
Communications and Marketing, Manager
Ph: 647-975-0250 | E: communication@sicklecellanemia.ca

Organization’s Information

Website Address: www.sicklecellanemia.ca
PH: 416-745-4267
Charitable Registration #: 83332 0872 RR0001

Our Social Media Information

Twitter: <https://twitter.com/SCAGO1>

Facebook: <https://www.facebook.com/SCAGOSCD>

Instagram: <https://www.instagram.com/scago.1/>

Pilon, Janet

Subject: Request for Proclamation

From: David Sheng <david@swacoalition.org>
Sent: February 17, 2022 9:00 AM
To: Office of the Mayor <Officeofthe.Mayor@hamilton.ca>
Subject: Request for Proclamation

Dear Mayor Eisenberger,

I am writing today to request your council to proclaim May 10, 2022, as the “**Day of Action Against Anti-Asian Racism**” - a nationwide movement that was initiated by a group of grassroots activists in Burnaby, BC.

[**Stand With Asians Coalition \(SWAC\)**](#) is a Canadian registered non-profit organization and a community of people in Canada who are concerned about the surge of anti-Asian racism in our cities. According to Statistics Canada Police-reported hate crimes against East and South East Asians has increased 301% in 2020*

Stand With Asians Coalition brings allies together to raise awareness and to combat anti-Asian racism. We must condemn all forms of hate in public spaces as it creates unsafe conditions for members of the Asian, Black, Indigenous, People of Colour, and Racialized Communities.

SWAC is organizing a virtual [**National Day of Action Against Anti-Asian Racism E Rally**](#) on Zoom on May 10, 2022 at 5 PM PT/ 8 PM ET. More details will follow.

I am writing to request your council to make a city-wide proclamation by March 31, 2022 to support this important initiative. Please see attached a sample wording of the proclamation. After the release of your proclamation, we ask that you kindly email an electronic copy to admin@swacoalition.org so that we can post it on social media. Should you have any questions about this request, please contact me at 604-626-7896 or david.p.sheng@gmail.com. Thank you for your consideration of this matter.

David Sheng
 Board Member
 Stand with Asians Coalition

*<https://www150.statcan.gc.ca/n1/pub/85-002-x/2021001/article/00013-eng.htm>
 Police-reported crime statistics in Canada, 2020
 Police-reported hate crime during the COVID-19 pandemic

SWAC is grateful for the opportunity to work and live on the ancestral and unceded homelands of the hənq̓əmiṇəm and Skwxwú7mesh speaking peoples as well as all Coast Salish peoples.

ABOUT SWAC

[**Stand With Asians Coalition \(SWAC\)**](#) is a grassroots movement that started in Burnaby, British Columbia, in April 2021, to stand against the rising incidence of anti-Asian racism and other forms of racism. Initially centered around a [Facebook group](#) that has attracted more than 2,400 members,

SWAC is now registered in British Columbia as a non-profit society. SWAC is working to unite municipalities across the country in acknowledging the impact of anti-Asian racism as a first step towards developing more effective policy initiatives & systemic change to protect all Canadians.

Nearly 9 million Canadians and 3.3 million union workers across Canada have proclaimed May 10, 2021, a [Day of Action Against Anti-Asian Racism](#). [Stand With Asians Coalition \(SWAC\)](#) is working toward uniting municipalities representing 10 million Canadians to declare May 10, 2022, as the Day of Action Against Anti-Asian Racism.

WHEREAS, The Canadian Charter of Rights and Freedoms gives everyone equal rights “without discrimination and, in particular without discrimination based on race, national or ethnic origin, colour, religion, sex, age or mental or physical disability”

AND WHEREAS, in 21st Century Canadian society, racism and acts of hatred have no place in any of our provinces, territories, regions, towns and cities and Canadians must come together to call all acts of racism and hatred; yet there has been a dramatic surge in incidents of racism across Canada, particularly instances of anti-Asian racism across Canada*

AND WHEREAS, According to Statistics Canada Police-reported hate crimes against East and South East Asians has increased 301% in 2020*

AND WHEREAS, **Stand With Asians Coalition** (SWAC) brings allies together, across our country to raise awareness and to combat anti-Asian racism by calling out racism where it occurs each and every time,

AND WHEREAS, aiming to maintain our values as inclusive and racially diverse Canadians, we support the Stand With Asians Coalition to build a stronger, more inclusive society where everyone can feel safe, happy and healthy;

We therefore join SWAC to declare May 10, 2022, to be Day of Action Against Anti-Asian Racism

*<https://www150.statcan.gc.ca/n1/pub/85-002-x/2021001/article/00013-eng.htm>

Police-reported crime statistics in Canada, 2020

Police-reported hate crime during the COVID-19 pandemic

March 23, 2022

5.22

Hon. Steve Clark
Minister of Municipal Affairs and Housing
College Park, 17th Floor
777 Bay St.
Toronto, ON M7A 2J3

RE: Resolution from the City of Waterloo passed March 21st, 2022 re: Ontario Must Build it Right the First Time

Dear Minister Clark,

Please be advised that the Council of the Corporation of the City of Waterloo at its Council meeting held on Monday, March 21st, 2022 resolved as follows:

WHEREAS the Province of Ontario adopted greenhouse gas reduction targets of 30% by 2030, and emissions from buildings represented 22% of the province's 2017 emissions,

WHEREAS all Waterloo Region municipalities, including the City of Waterloo, adopted greenhouse gas reduction targets of 80% below 2012 levels by 2050 and endorsed in principle a 50% reduction by 2030 interim target that requires the support of bold and immediate provincial and federal actions,

WHEREAS greenhouse gas emissions from buildings represent 45% of all emissions in Waterloo Region, and an important strategy in the TransformWR community climate action strategy, adopted by all Councils in Waterloo Region, targets new buildings to be net-zero carbon or able to transition to net-zero carbon using region-wide building standards and building capacity and expertise of building operators, property managers, and in the design and construction sector,

WHEREAS the City of Waterloo recently adopted a net-zero carbon policy for new local government buildings and endorsed a corporate greenhouse gas and energy roadmap to achieve a 50% emissions reduction by 2030 for existing local government buildings and net-zero emissions by 2050 (provided the provincial electricity grid is also net-zero emissions),

WHEREAS the draft National Model Building Code proposes energy performance tiers for new buildings and a pathway to requiring net zero ready construction in new buildings, allowing the building industry, skilled trades, and suppliers to adapt on a predictable and reasonable timeline while encouraging innovation;

WHEREAS the Ministry of Municipal Affairs and Housing is consulting on changes for the next edition of the Ontario Building Code (ERO #: 019-4974) that generally aligns with the draft National Model Building Code except it does not propose adopting energy performance tiers, it does not propose timelines for increasing minimum energy performance standards step-by-step to the highest energy performance tier, and, according to Efficiency Canada and The Atmospheric Fund, it proposes adopting minimum energy performance standards that do not materially improve on the requirements in the current Ontario Building code;

WHEREAS buildings with better energy performance provide owners and occupants with lower energy bills, improved building comfort, and resilience from power disruptions that are expected to be more common in a changing climate, tackling both inequality and energy poverty;

WHEREAS municipalities are already leading the way in adopting or developing energy performance tiers as part of Green Development Standards, including Toronto and Whitby with adopted standards and Ottawa, Pickering, and others with standards in development;

WHEREAS the City of Waterloo is finalizing Green Development Standards for its west side employment lands and actively pursuing Green Development Standards in partnership with the Region of Waterloo, the Cities of Kitchener and Cambridge, and all local electricity and gas utilities through WR Community Energy;

WHEREAS while expensive retrofits of the current building stock to achieve future net zero requirements could be aligned with end-of-life replacement cycles to be more cost-efficient, new buildings that are not constructed to be net zero ready will require substantial retrofits before end-of-life replacement cycles at significantly more cost, making it more cost-efficient to build it right the first time.

THEREFORE BE IT RESOLVED THAT Council request the Province of Ontario to include energy performance tiers and timelines for increasing minimum energy performance standards step-by-step to the highest energy performance tier in the next edition of the Ontario Building Code, consistent with the intent of the draft National Model Building Code and the necessity of bold and immediate provincial action on climate change;

THAT Council request the Province of Ontario to adopt a more ambitious energy performance tier of the draft National Model Building Code as the minimum requirement for the next edition of the Ontario Building Code than those currently proposed;

THAT Council request the Province of Ontario provide authority to municipalities to adopt a specific higher energy performance tier than the Ontario Building Code, which would provide more consistency for developers and homebuilders than the emerging patchwork of municipal Green Development Standards;

THAT Council request the Province of Ontario to facilitate capacity, education and training in the implementation of the National Model Building Code for municipal planning and building inspection staff, developers, and homebuilders to help build capacity; and

THAT this resolution be provided to the Minister of Municipal Affairs and Housing, to area MPPs, and to all Ontario Municipalities.

Please accept this letter for information purposes only.

If you have any questions or require additional information, please contact me.

Sincerely,



Julie Scott
City Clerk, City of Waterloo

CC (by email):

Catherine Fife, M.P.P (Waterloo)
Laura Mae Lindo, M.P.P (Kitchener Centre)
Belinda C. Karahalios, M.P.P (Cambridge)
Amy Fee, M.P.P (Kitchener-South Hespeler)
Mike Harris, M.P.P (Kitchener-Conestoga)



March 24, 2022

Dear Head of Council:

**RE: Phase 2 Consultation on Urban River Valleys to Grow the Greenbelt:
Proposed amendments to the Greenbelt Plan (2017) and Greenbelt Area
Boundary Regulation (O. Reg 59/05) and Ideas for Adding more Urban River
Valleys to the Greenbelt**

I am writing today to announce that the Ministry of Municipal Affairs and Housing (MMAH) is launching the next phase in its consultation on Growing the Greenbelt.

In Ontario's 2020 and 2021 budgets, the government committed to protecting and expanding the Greenbelt.

In the spring of 2021, our government held consultations focused on ways to grow the size and enhance the quality of the Greenbelt, which included seeking ideas for adding, expanding and further protecting Greenbelt lands.

Since the close of the [first phase of consultation](#), our government has been undertaking work to identify potential boundaries to grow the Greenbelt that takes a balanced approach to supporting smart growth to create much-needed housing and jobs.

As a result, this phase of the consultation (Phase 2) will seek feedback on both:

1. **Proposed amendments to the Greenbelt Plan (2017) and the Greenbelt Area boundary regulation (O. Reg 59/05)** that includes the addition of 13 new and expanded Urban River Valley areas. The consultation is open for 30 days and ends on April 23, 2022; and
2. **Ideas for adding more Urban River Valleys to the Greenbelt** through new Urban River Valleys and expansions to existing Urban River Valleys that could include tributaries or parcels of publicly owned land. This part of the consultation is open for 30 days and ends on April 23, 2022.

This proposal is about growing the size and quality of the Greenbelt, and the government will not consider the removal of any lands from the existing Greenbelt, nor will it consider any changes that reduce existing policy protections in the Greenbelt.

For more information on these proposals, please visit [ERO 019-4485 - Proposed Amendment to the Greenbelt Plan - Growing the size of the Greenbelt](#) and [Ontario.ca/Greenbelt](#) where you will find information including the proposed amendments to Greenbelt Plan Schedules 1, 2 and 4, proposed mapping amendments to the Greenbelt Area boundary regulation (O. Reg 59/05) and interactive mapping displaying the proposed URV additions at various scales.

If you have any questions about the consultation, please contact the ministry at greenbeltconsultation@ontario.ca

I look forward to receiving your input on this proposal.

Sincerely,



Steve Clark
Minister

c: Planning Head and/or Clerks



HAMILTON UTILITIES CORPORATION SHAREHOLDER REPORT 22-001

1:00 p.m.

March 2, 2022

Due to COVID-19 and the closure of City Hall, this meeting was held virtually.

Present: Mayor F. Eisenberger (Chair)
Councillors M. Wilson, N. Nann, J. Farr, S. Merulla, R. Powers,
T. Jackson, E. Pauls, B. Clark, M. Pearson, A. VanderBeek

Absent: Councillors T. Whitehead, B. Johnson, J.P. Danko, L. Ferguson – Personal
Councillor J. Partridge – Other City Business

THE HAMILTON UTILITIES CORPORATION SHAREHOLDER PRESENTS REPORT 22-001 FOR INFORMATION:

(a) CHANGES TO THE AGENDA (Item 1)

The Committee Clerk advised of the following changes to the agenda:

5. PRESENTATIONS

5.1. Alectra Inc. Corporation

5.2. Hamilton Utilities Corporation

6. RESOLUTIONS OF THE SHAREHOLDER

6.2. Hamilton Utilities Corporation Audited Consolidated Financial Statements - Year Ended December 31, 2020

6.3. Alectra Inc. Audited Consolidated Financial Statements - Year Ended December 31, 2020 and Shareholder Report

The agenda for the March 2, 2022 Hamilton Utilities Corporation Shareholder meeting, was approved, as amended.

Council – March 30, 2022

(b) DECLARATIONS OF INTEREST (Item 2)

There were no declarations of interest.

(c) APPROVAL OF MINUTES OF PREVIOUS MEETING (Item 3)

(i) June 10, 2021 (Item 3.1)

The Minutes of the June 10, 2021 Hamilton Utilities Corporation Shareholder meeting were approved, as presented.

(d) SHAREHOLDER RESOLUTIONS (Item 6)

(i) Alectra Letter Agreement (Item 6.1)

Discussion of the Alectra Letter Agreement was DEFERRED until the Shareholder reconvened in Open Session.

The following resolution was considered by Council at its special meeting of March 2, 2022:

1. Hamilton Utilities Corporation Shareholder Resolution (Item 6.1)

WHEREAS, the Corporation has received from Alectra a form of letter agreement relating to the Alectra Shareholders' Agreement (the "Alectra Letter Agreement"), a copy of which is appended as Appendix 1 to these Resolutions;

WHEREAS, Alectra has requested the Corporation execute the Alectra Letter Agreement;

WHEREAS, the Board of Directors of the Corporation has provided to the Shareholder of the Corporation a written report in relation to Alectra's request, appended as Appendix 2 to these Resolutions (the "HUC Report");

WHEREAS, the Board of Directors of the Corporation has provided to the Shareholder of the Corporation a recommendation in response to the Alectra Letter Agreement, appended as Appendix 3 to these Resolutions (the "HUC Recommendation");

WHEREAS, the Shareholder Direction and Unanimous Shareholder Declaration (the "Shareholder Direction") from the Shareholder of

the Corporation to the Corporation currently in effect, provides in section 3.03 thereof, that the Shareholder shall endeavor to provide the Corporation in a timely manner with a decision with respect to any actions advised by the Corporation to the Shareholder for which the Shareholder may or may not grant approval; and,

WHEREAS, the Shareholder Direction provides, in section 3.06 thereof, that the Corporation shall provide to Alectra any response to a notice received by the Shareholder from the Corporation pursuant to Section 3.05 of the Shareholder Direction of which the Shareholder gives the Corporation written notice and the Corporation shall only act in a manner that it is authorized by such notice and at all times in furtherance of and consistent with such notice.

THEREFORE, BE IT RESOLVED:

(a) Receive the Hamilton Utilities Corporation Report

That the Hamilton Utilities Corporation Report, be received by the Shareholder.

(b) Approve the Hamilton Utilities Corporation Recommendation

That the Hamilton Utilities Corporation Recommendation, be approved by the Shareholder.

(c) Shareholder Authorization to Execute the Alectra Letter Agreement

That the Hamilton Utilities Corporation, be hereby authorized by the Shareholder to execute the Alectra Letter Agreement and deliver a copy of same to Alectra forthwith.

(e) PRIVATE & CONFIDENTIAL (Item 9)

(i) Alectra Letter Agreement – Background Information (Item 9.1)

The Shareholder moved into Closed Session to discuss Item 9.1, pursuant to Section 9.1, Sub-sections (f), (i) and (k) of the City's Procedural By-law 21-021, as amended, and Section 239(2), Sub-sections (f), (i) and (k) of the *Ontario Municipal Act, 2001*, as amended, as the subject matter

pertains to advice that is subject to solicitor-client privilege, including communications necessary for that purpose; a trade secret or scientific, technical, commercial, financial or labour relations information, supplied in confidence to the municipality or local board, which, if disclosed, could reasonably be expected to prejudice significantly the competitive position or interfere significantly with the contractual or other negotiations of a person, group of persons, or organization; and, a position, plan, procedure, criteria or instruction to be applied to any negotiations carried on or to be carried on by or on behalf of the municipality or local board.

For disposition of this matter, please refer to Item (d)(i).

(e) ADJOURNMENT (Item 11)

There being no further business, the Hamilton Utilities Corporation Shareholder meeting adjourned at 2:40 p.m.

Respectfully submitted,

Mayor Fred Eisenberger, Chair
Hamilton Utilities Corporation
Shareholder

Stephanie Paparella
Legislative Coordinator
Office of the City Clerk



**GENERAL ISSUES COMMITTEE
(2022 TAX SUPPORTED OPERATING BUDGET)
REPORT 22-002**

9:30 a.m. and 3:00 p.m.

January – March 2022

Due to COVID-19 and the closure of City Hall, these meetings were held virtually.

January 14, 2022:

Present: Mayor F. Eisenberger, Deputy Mayor B. Clark (Chair)
Councillors M. Wilson, J. Farr, N. Nann, R. Powers, T. Jackson,
E. Pauls, J. P. Danko, M. Pearson, A. VanderBeek, J. Partridge

Absent: Councillors L. Ferguson, B. Johnson, S. Merulla and T. Whitehead -
Personal

January 18, 2022:

Present: Mayor F. Eisenberger, Deputy Mayor L. Ferguson (Chair)
Councillors M. Wilson, J. Farr, N. Nann, R. Powers, T. Jackson,
E. Pauls, J. P. Danko, B. Clark, M. Pearson, B. Johnson,
A. VanderBeek, J. Partridge

Absent: Councillors S. Merulla and T. Whitehead - Personal

January 20, 2022:

Present: Mayor F. Eisenberger, Deputy Mayor L. Ferguson (Chair)
Councillors M. Wilson, J. Farr, N. Nann, S. Merulla, R. Powers,
T. Jackson, E. Pauls, J. P. Danko, B. Clark, M. Pearson, B. Johnson,
A. VanderBeek, J. Partridge

Absent: Councillor T. Whitehead - Personal

January 21, 2022:

Present: Mayor F. Eisenberger, Deputy Mayor L. Ferguson (Chair)
Councillors M. Wilson, J. Farr, N. Nann, R. Powers,
T. Jackson, E. Pauls, J. P. Danko, B. Clark, M. Pearson, B. Johnson,
A. VanderBeek, J. Partridge

Absent: Councillor S. Merulla, T. Whitehead - Personal

January 25, 2022:

Present: Mayor F. Eisenberger, Deputy Mayor L. Ferguson (Chair)
Councillors M. Wilson, J. Farr, N. Nann, S. Merulla, R. Powers,
T. Jackson, E. Pauls, J. P. Danko, B. Clark, M. Pearson, B. Johnson,
A. VanderBeek, J. Partridge

Absent: Councillor T. Whitehead - Personal

January 26, 2022:

Present: Mayor F. Eisenberger, Deputy Mayor L. Ferguson (Chair)
Councillors M. Wilson, J. Farr, N. Nann, S. Merulla, R. Powers,
T. Jackson, E. Pauls, J. P. Danko, B. Clark, M. Pearson, B. Johnson,
A. VanderBeek, J. Partridge

Absent: Councillor T. Whitehead - Personal

January 27, 2022:

Present: Mayor F. Eisenberger, Deputy Mayor L. Ferguson (Chair)
Councillors M. Wilson, J. Farr, N. Nann, R. Powers, T. Jackson,
E. Pauls, J. P. Danko, B. Clark, M. Pearson, B. Johnson,
A. VanderBeek, J. Partridge

Absent: Councillor T. Whitehead – Personal
Councillor S. Merulla – Other City Business

February 4, 2022:

Present: Mayor F. Eisenberger, Deputy Mayor A. VanderBeek (Chair)
Councillors M. Wilson, J. Farr, N. Nann, R. Powers, T. Jackson,
E. Pauls, B. Clark, M. Pearson, B. Johnson, L. Ferguson,
J. Partridge

Absent: Councillors T. Whitehead, S. Merulla, J. P. Danko - Personal

February 7, 2022:

Present: Deputy Mayor A. VanderBeek (Chair)
Councillors M. Wilson, J. Farr, N. Nann, S. Merulla, T. Jackson,
E. Pauls, J.P. Danko, B. Clark, M. Pearson, B. Johnson,
L. Ferguson, J. Partridge

Absent: Councillors T. Whitehead, R. Powers - Personal
Mayor F. Eisenberger – Other City Business

February 10, 2022:

Present: Mayor F. Eisenberger, Deputy Mayor A. VanderBeek (Chair)
Councillors M. Wilson, J. Farr, S. Merulla, R. Powers,
E. Pauls, J. P. Danko, B. Clark, M. Pearson, B. Johnson, L. Ferguson,
J. Partridge

Absent: Councillors T. Whitehead, N. Nann, T. Jackson - Personal

February 25, 2022:

Present: Mayor F. Eisenberger, Deputy Mayor A. VanderBeek (Chair)
Councillors M. Wilson, J. Farr, N. Nann, S. Merulla, R. Powers,
T. Jackson, E. Pauls, J. P. Danko, B. Clark, M. Pearson, B. Johnson,
L. Ferguson

Absent: Councillors T. Whitehead - Personal
Councillor J. Partridge – Other City Business

March 3, 2022:

Present: Mayor F. Eisenberger, Deputy Mayor J. Farr (Chair)
Councillors M. Wilson, N. Nann, S. Merulla, R. Powers, T. Jackson,
E. Pauls, J. P. Danko, B. Clark, M. Pearson, A. VanderBeek,
J. Partridge

Absent: Councillors T. Whitehead, B. Johnson, L. Ferguson - Personal

March 23, 2022:

Present: Mayor F. Eisenberger, Deputy Mayor J. Farr (Chair)
Councillors M. Wilson, N. Nann, S. Merulla, R. Powers, T. Jackson,
E. Pauls, J. P. Danko, B. Clark, M. Pearson, B. Johnson, L. Ferguson,
A. VanderBeek, J. Partridge

Absent: Councillor T. Whitehead – Personal

**THE GENERAL ISSUES COMMITTEE PRESENTS REPORT 22-002 AND
RESPECTFULLY RECOMMENDS:**

1. 2022 Budget Overview (FCS22002) (City Wide) (Item 6.1) (January 14, 2022)

That Report FCS22002, respecting the 2022 Budget Overview, be received.

**2. Review of Area Rating Methodologies (FCS21078(a)) (City Wide) (Item 7.1)
(January 14, 2022)**

That Report FCS21078(a), respecting the Review of Area Rating Methodologies,
be received.

**3. 2022 Minimum Wage Increases (HUR22001) (City Wide) (Item 5.1) (February
10, 2022)**

That Report HUR22001, respecting the 2022 Minimum Wage Increases, be
received.

**4. 2022 Council Referred Business Case – Accessible Taxicabs (PED18082(b))
(City Wide) (Item 7.2) (February 10, 2022)**

- (a) That the 2022 Council referred business case involving Financial Incentives for Taxi Operators to Provide Accessible Taxicab Trips, be referred to the 2023 Budget process for consideration; and,
- (b) That the Accessible Taxicab Trips pilot program be extended for one year to end on April 1, 2023, with operations ending December 31, 2022, at an estimated cost of \$60,000, to be funded from the Working Funds – General Reserve (Account# 112400).

**5. 2022 Council Referred Business Case – Waterfalls Enforcement
(PED18011(c)) (City Wide) (Item 7.3) (February 10, 2022)**

- (a) That the 2022 Council referred Business Case involving increased Municipal Law and Parking Enforcement in Waterfall areas, be referred to the 2023 Budget process for consideration; and,
- (b) That the increased Municipal Law and Parking Enforcement in Waterfall areas pilot program be extended for one year to end on April 1, 2023, with operations ending November 15, 2022, at an estimated at \$361,190, to be funded from the Tax Stabilization Reserve (Account # 110046).

**6. City of Hamilton Veterans Committee 2022 Budget Submission (PED21215)
(City Wide) (Item 7.4) (February 10, 2022)**

That the Hamilton Veterans Committee 2022 base Budget submission, attached as Appendix “A” to Report 22-002, in the amount of \$43,000, be approved.

**7. 2022 Budget Submission - Seniors Advisory Committee (HSC21050) (City
Wide) (Item 7.5) (February 10, 2022)**

That the Seniors Advisory Committee 2022 base budget submission, attached as Appendix “B” to Report 22-002, in the amount of \$2,500, be approved.

**8. 2022 LGBTQ Volunteer Advisory Committee Budget (CM21016) (City Wide)
(Item 7.6) (February 10, 2022)**

- (a) That the LGBTQ Advisory Committee 2022 base budget submission, attached as Appendix “C” to Report 22-002, in the amount of \$4,039.20, be approved; and;
- (b) That, in addition to the base funding, a one-time budget allocation for 2022 of \$1,300, for training around anti-racism, anti-oppression, and other topics related to the Committee’s mandate, to be funded by the LGBTQ Advisory Committee reserve, be approved.

**9. Budget Request for Food Advisory Committee 2022 (BOH21011) (City Wide)
(Item 7.7) (February 10, 2022)**

That the Food Advisory Committee 2022 base budget submission, attached as Appendix “D” to Report 22-002, in the amount of \$1,500, be approved.

**10. 2022 Budget Submission – Committee Against Racism (CM21017) (City Wide)
(Item 7.8) (February 10, 2022)**

That the Committee Against Racism Advisory Committee 2022 base budget, attached as Appendix “E” to Report 22-002, in the amount of \$8,900, be approved.

**11. 2022 Budget Submission - Housing and Homelessness Advisory
Committee (HSC21047) (City Wide) (Item 7.9) (February 10, 2022)**

That the Housing and Homelessness Advisory Committee 2022 base budget submission, attached as Appendix “F” to Report 22-002, in the amount of \$1,000, be approved.

**12. 2022 Budget Submission - Aboriginal Advisory Committee (HSC21051)
(City Wide) (Item 7.10) (February 10, 2022)**

That the Aboriginal Advisory Committee 2022 base budget submission, attached as Appendix “G” to Report 22-002, in the amount of \$3,552, be approved.

13. 2022 Budget Submission – Advisory Committee for Persons with Disabilities (HUR21012) (City Wide) (Item 7.11) (February 10, 2022)

That the Advisory Committee for Persons with Disabilities 2022 base budget submission, attached as Appendix “H” to Report 22-002, in the amount of \$6,100, be approved.

14. 2022 Budget Submissions Volunteer Advisory Committee (HUR21016) (City Wide) (Item 7.12) (February 10, 2022)

That the Volunteer Advisory Committee 2022 budget base submissions, be approved, as follows:

- (a) Advisory Committee on Immigrant & Refugees in the amount of \$3,500, attached as Appendix “I” to Report 22-002;
- (b) Hamilton Mundialization Committee in the amount of \$5,890, attached as Appendix “J” to Report 22-002; and,
- (c) Hamilton Women and Gender Equity Committee in the amount of \$3,500, attached as Appendix “K” to Report 22-002; and,
- (d) That, in addition to the base funding of \$3,500 for the Hamilton Women and Gender Equity Committee, a one-time budget allocation for 2022 of \$5,000, to support the 2021 Elect More Women Conference and other related initiatives that arise in 2022 that are not yet planned, to be funded from the Hamilton Women and Gender Equity Committee 2021 reserve, be approved.

15. Arts Advisory Commission Budget Submission (PED21218) (City Wide) (Item 7.13) (February 10, 2022)

- (a) That the Arts Advisory Commission 2022 base Budget submission, attached as Appendix “L” to Report 22-002, in the amount of \$9,000, be approved; and,
- (b) That, in addition to the base funding of \$9,000, a one-time Budget allocation for 2022 of \$10,330, for community outreach about pandemic recovery, to be funded by the Arts Advisory Commission Reserve, be approved.

16. 2022 Volunteer Committee Budget - Keep Hamilton Clean and Green Committee (PW22002) (City Wide) (Item 7.14) (February 10, 2022)

That the Keep Hamilton Clean and Green Committee's 2022 base budget submission, attached as Appendix "M" to Report 22-002 in the amount of \$18,250, representing a zero-net levy impact from the previous year budget, be approved.

17. Savings Generated from Funded Projects (FCS22012) (City Wide) (Item 5.2) (February 25, 2022)

That Report FCS22012, respecting Savings Generated from Funded Projects, be received.

18. 2021 Assessment Growth (FCS22014) (City Wide) (Item 6.2) (February 25, 2022)

That Report FCS22014, respecting the 2021 Assessment Growth, be received.

19. Public Bike Share Program Phased Procurement Process – Sustainable Operations Model and Funding Update (PED20109(e)) (City Wide) (Item 7.1) (February 25, 2022)

That Report PED20109(e), respecting the Public Bike Share Program Phased Procurement Process – Sustainable Operations Model and Funding Update, be received.

20. Public Bike Share Program Phased Procurement Process – Sustainable Operations Model and Funding Update (PED20109(d)) (City Wide) (Item 7.2) (February 25, 2022)

- (a) That the Hamilton Bike Share system be transitioned from the current approach, which provides no City contribution towards system operations or towards asset management, to a Partnership Model approach that includes a City contribution toward operating and asset management costs to increase financial sustainability, maintain and improve service delivery, and build in asset management considerations;
- (b) That a budget enhancement of \$201,600 to support the operating costs of the Hamilton Bike Share system throughout the period from May 2022 to December 2022, be approved;

- (c) That, upon Council approval of the Hamilton Bike Share 2022 budget enhancement, the General Manager of Planning and Economic Development Department, be delegated the authority to execute, on behalf of the City of Hamilton, the necessary agreements and ancillary documents to amend and extend the existing contract with the current not-for-profit operator, Hamilton Bike Share Inc., in a form satisfactory to the City Solicitor, to include the following:
 - (i) extended the term of the agreement from December 31, 2022 to December 31, 2025;
 - (ii) a City contribution toward system operating costs of \$28 per bike, per month (total annualized cost \$302,400 for the term of the contract);
 - (iii) key service and performance requirements for the operation of the system, including the Everyone Rides Initiative;
 - (iv) provisions related to potential future system expansion that would be based on generally the same terms and conditions, including geographic expansion and/or the expansion of the current fleet or the addition of e-bikes to the fleet;
 - (v) requirement for annual reporting by Hamilton Bike Share Inc. to the City, including an annual operating and financial report;
- (d) That a budget enhancement of \$36 K, in 2022, and \$54 K per year for each remaining year for the term of contract, based on \$5 per bike per month commencing in May 2022, to support the Everybody Rides bike share equity program through the provision of accessible bikes and fee subsidies for low income residents, be approved;
- (e) That a budget enhancement of \$87 K, in 2022, and \$130 K per year for each remaining year for the term of the contract to fund the bike share system connectivity fees with Mobility Cloud, be approved;
- (f) That staff be authorized and directed to utilize up to \$108 K per year, from the cash-in-lieu of parking reserve, to fund the state of good repair capital improvements including new bike share parts and balancing equipment;
- (g) That, upon approval by Council of the budget enhancement identified in Recommendation (f), staff be authorized and directed to establish a Bike Share Capital Reserve Fund and, a Bike Share Capital Reserve Fund

Policy to fund state of good repair capital improvements, including new bike share parts and balancing equipment;

- (h) That the General Manager of Planning and Economic Development Department be delegated the authority to execute, on behalf of the City of Hamilton, the necessary agreements and ancillary documents to enter into a partnership with McMaster TransLab to analyze Hamilton Bike Share, Everyone Rides Initiative, and Commercial E-Scooter program data to support the delivery of the City's overall Micromobility Program, in a form satisfactory to the City Solicitor, to be funded from Project ID 4032155820 Sustainable Mobility to a maximum upset limit of \$15,000;
- (i) That the General Manager of the Planning and Economic Development Department be delegated the authority to execute, on behalf of the City, any necessary agreements and ancillary documents with Mobility Cloud for the implementation of the bike share system connectivity, in a form satisfactory to the City Solicitor;
- (j) That Item ABL, respecting the Public Bike Share Program Phased Procurement Process, be identified as complete and removed from the Public Works Committee's Outstanding Business List; and,
- (k) That Appendix "A" to Report PED20109(d), respecting the Public Bike Share Program Phased Procurement Process – Sustainable Operations Model and Funding, remain confidential.

21. Living Wage - Supplementary Information (FCS20013(b)) (City Wide) (Item 7.3) (February 25, 2022)

That Report FCS20013(b), respecting Living Wage - Supplementary Information, be received.

22. Summer Student General Labour – Recruitment Challenges (HUR22001(a)) (City Wide) (Item 7.4) (February 25, 2022)

That Report HUR22001(a), respecting Summer Student General Labour – Recruitment Challenges, be received.

23. Area Rating Review (FCS21078(b)) (City Wide) (Item 6.2) (March 23, 2022)

- (a) That the area rating of Sidewalk Snow Removal be eliminated in the 2023 tax year;

- (b) That the area rating of Sidewalks and Streetlighting be eliminated in a four-year phase-out period starting in the 2022 tax year;
- (c) That the area rating of Recreation be eliminated in a four-year phase-out period starting in the 2022 tax year;
- (d) That the area rating of Parkland Purchases be eliminated once the existing internal debt has been paid off;
- (e) That staff be directed to report back with analysis, as well as, a public consultation plan on the impacts of adjusting the area rating of the Fire Service from the existing urban / rural model to one that aligns with the three levels of service (full time / volunteer / composite) for possible implementation in the 2023 tax year;
- (f) That a transfer from the Tax Stabilization Reserve in the amount of \$1,400,000 be applied to reduce the rural fire levy in 2022.

**24. 2022 Tax Supported Operating Budget – Recommendations
(FCS22002(a)) (City Wide) (Item 6.3) (March 23, 2022)**

- (a) Council Referred Items, Business Cases and 2023 – 2025 Multi-Year Outlook
 - (i) That the 2022 Council Referred Items in Appendix “A” “attached to Report FCS22002(a), be received;
 - (ii) That the 2022 Business Cases in Appendix “B”, as amended, attached to Report FCS22002(a), be received; and,
 - (iii) That the 2023 – 2025 Multi-Year Outlook in Appendix “G” attached to Report FCS22002(a), be received;
- (b) Boards and Agencies
 - (i) That the Hamilton Police Services operating budget of \$183,542,540 in Appendix “N” attached to Report 22-002, be approved;
 - (ii) That the City Enrichment Fund operating budget (2022 Tax Supported Operating Budget Book – Appendix “O” to Report 22-002, page 29) of \$6,088,340, be approved; and,

Council – March 30, 2022

- (iii) That all other Boards and Agencies operating budgets totalling \$49,501,530 in Appendix “N” attached to Report 22-002, be approved;

- (c) Planning and Economic Development Department
 - (i) That the Planning and Economic Development operating budget (2022 Tax Supported Operating Budget Book – Appendix “O” to Report 22-002, page 54) of \$31,304,660, inclusive of amendments as per Appendix “P”, as amended, attached to Report 22-002, be approved;

- (d) Healthy and Safe Communities Department
 - (i) That the Healthy and Safe Communities operating budget (2022 Tax Supported Operating Budget Book – Appendix “O” attached to Report 22-002, page 74) of \$267,685,350, inclusive of amendments as per Appendix “P”, as amended, attached to Report 22-002, be approved;

 - (ii) That the General Manager of the Healthy and Safe Communities Department, or delegate, be authorized and directed to execute, on behalf of the City, all agreements, including all federal and provincial funding agreements and any agreements with Community Services Provider(s), as well as, any ancillary agreements, contracts, extensions and documents, associated with, or arising out of, Council’s approval of the budgets, outlined Appendix “O” attached to Report 22-002, inclusive of amendments as per Appendix “P”, as amended, attached to Report 22-002, which also includes the authority to authorize the submission of budgets and quarterly and / or year-end reporting, as well as, the authority to make appropriate payments to community service providers, in a form satisfactory to the City Solicitor; and,

 - (iii) That, where required for Public Health Services, the General Manager of the Healthy and Safe Communities Department, or delegate, or the Medical Officer of Health, or delegate, be authorized and directed to execute, on behalf of the City, all agreements, including all federal and provincial funding agreements, as well as, any ancillary agreements, contracts, extensions and documents, associated with or arising out of Council’s approval of the budgets outlined in Appendix “O” attached to Report 22-002, inclusive of amendments as per Appendix “P”, as

amended, attached to Report 22-002, and includes the authority to authorize the submission of budgets and quarterly and / or year-end reporting;

(e) Public Works Department

- (i) That the Public Works operating budget (2022 Tax Supported Operating Budget Book – Appendix “O” to Report 22-002, page 98) of \$278,758,300, inclusive of amendments as per Appendix “P”, as amended, attached to Report 22-002, be approved;

(f) City Manager’s Office

- (i) That the City Manager’s operating budget (2022 Tax Supported Operating Budget Book – Appendix “O” to Report 22-002, page 114) of \$13,652,960, inclusive of amendments as per Appendix “P”, as amended, attached to Report 22-002, be approved;

(g) Corporate Services Department

- (i) That the Corporate Services operating budget (2022 Tax Supported Operating Budget Book – Appendix “O” to Report 22-002, page 128) of \$38,824,160, inclusive of amendments as per Appendix “P”, as amended, attached to Report 22-002, be approved;

(h) Legislative

- (i) That the Legislative operating budget (2022 Tax Supported Operating Budget Book – Appendix “O” to Report 22-002, page 145) of \$5,284,590, inclusive of amendments as per Appendix “P”, as amended, attached to Report 22-002, be approved;

(i) Hamilton Entertainment Facilities

- (i) That the Hamilton Entertainment Facilities operating budget (2022 Tax Supported Operating Budget Book – Appendix “O” to Report 22-002, page 152) of \$2,337,710, inclusive of amendments as per Appendix “P”, as amended, attached to Report 22-002, be approved;

- (j) Corporate Financials – Expenditures / Non-Program Revenues
 - (i) That the Corporate Financials – Expenditures operating budget (2022 Tax Supported Operating Budget Book - Appendix “O” to Report 22-002, page 146) of \$22,338,310, inclusive of amendments as per Appendix “P”, as amended, attached to Report 22-002, be approved; and,
 - (ii) That the Non-Program Revenues operating budget (2022 Tax Supported Operating Budget Book - Appendix “O” to Report 22-002, page 157) of \$51,256,190, inclusive of amendments as per Appendix “P”, as amended, attached to Report 22-002, be approved;

- (k) Capital Financing
 - (i) That the Capital Financing operating budget (2022 Tax Supported Operating Budget Book – Appendix “O” to Report 22-002, page 153) of \$145,688,310, inclusive of amendments as per Appendix “P”, as amended, attached to Report 22-002, be approved;
 - (ii) That the Capital Financing portion of the Police Services budget (2022 Tax Supported Operating Budget Book – Appendix “O” to Report 22-002, page 153) of \$1,269,000, inclusive of amendments as per Appendix “P”, as amended, attached to Report 22-002, be approved; and,
 - (iii) That the Capital Financing portion relating to the Hamilton Public Library budget (2022 Tax Supported Operating Budget Book – Appendix “O” to Report 22-002, page 153) of \$166,000, be approved;

- (l) 2022 By-Law Authorization
 - (i) That the City Solicitor be authorized and directed to prepare all necessary by-laws, for Council approval, for the purposes of establishing the tax levy;

- (m) Budgeted Complement Transfer and Extension Schedule
 - (i) That in accordance with the “Budgeted Complement Control Policy”, the requested complement transfers from one department /

division / cost category to another, as outlined in Appendix “Q” attached to Report 22-002, be approved;

- (n) Budget Exclusions Related to Regulation 284/09
 - (i) That the budget exclusions related to Regulation 284/09 of the *Municipal Act* titled “Budget Matters – Expenses”, as per Appendix “F” attached to Report FCS22002(a), be received;
 - (o) That consideration of annual contributions to the Climate Change Reserve be referred to the 2023 Tax Supported Operating Budget process.

January 14, 2022

FOR INFORMATION:

(a) APPROVAL OF AGENDA (Item 1)

The Committee Clerk advised of the following change to the agenda:

6. STAFF PRESENTATIONS

6.2. Ontario Economic Outlook - Scotiabank

The agenda for the January 14, 2022 General Issues Committee (Budget) meeting, was approved, as presented.

(b) DECLARATIONS OF INTEREST (Item 2)

There were no declarations of interest.

(c) STAFF PRESENTATIONS (Item 6)

(i) 2022 Budget Overview (FCS22002) (City Wide) (Item 6.1)

Mike Zegarac, General Manager of Finance & Corporate Services, provided a PowerPoint presentation respecting Report FCS22002 – 2022 Budget Overview.

The presentation, respecting Report FCS22002 – 2022 Budget Overview, was received.

For disposition of this matter, please see Item 1.

(ii) Ontario Economic Outlook – Scotiabank (Item 6.2)

Marc Desormeaux, Senior Economist, Scotiabank provided a PowerPoint presentation respecting the Ontario Economic Outlook.

Marc Desormeaux, Senior Economist, Scotiabank, was provided additional time beyond the 5-minute limit to provide his presentation respecting the Ontario Economic Outlook.

The presentation, respecting the Ontario Economic Outlook, was received.

(d) ADJOURNMENT (Item 12)

There being no further business, the General Issues Committee (Budget) adjourned at 12:31 p.m.

January 18, 2022

FOR INFORMATION:

(a) APPROVAL OF AGENDA (Item 1)

The Committee Clerk advised of the following change to the agenda:

3. APPROVAL OF MINUTES OF PREVIOUS MEETING

3.1 January 14, 2022

The agenda for the January 18, 2022 General Issues Committee (Budget) meeting, was approved, as amended.

(b) DECLARATIONS OF INTEREST (Item 2)

There were no declarations of interest.

(c) APPROVAL OF MINUTES OF PREVIOUS MEETING

(i) January 14, 2022 (Item 3.1)

It was noted that Councillor Collins' name should be replaced with Councillor Powers' name in the votes.

The Minutes of the January 14, 2022 meeting of the General Issues Committee, be approved, as amended.

(d) STAFF PRESENTATIONS (Item 6)

(i) Hamilton Beach Rescue Unit – 2022 Budget Presentation (Item 6.1)

Chief Charlie Witherington, Hamilton Beach Rescue Unit, provided the presentation for the Hamilton Beach Rescue Unit's 2022 Budget.

The presentation, respecting the Hamilton Beach Rescue Unit's 2022 Budget, was received.

(ii) Royal Botanical Gardens – 2022 Budget Presentation (Item 6.2)

Nancy Rowland, Chief Executive Officer; and, Andrew Duncan, Chief Financial Officer, of Royal Botanical Gardens provided the presentation respecting the Royal Botanical Gardens' 2022 Budget.

The presentation, respecting the Royal Botanical Gardens 2022 Budget, was received.

(iii) Conservation Halton – 2022 Budget Presentation (Item 6.3)

Hassaan Basit, Chief Administrative Officer; and, Marnie Piggott, Director of Finance, Conservation Halton, provided the presentation respecting Conservation Halton's 2022 Budget.

The presentation, respecting Conservation Halton's 2022 Budget, was received.

**(iv) Grand River Conservation Authority – 2022 Budget Presentation
(Item 6.4)**

Samantha Lawson, Chief Administrative Officer; and, Sonja Radoja, Manager of Corporate Services, provided the presentation respecting the Grand River Conservation Authority's 2022 Budget.

The presentation, respecting the Grand River Conservation Authority's 2022 Budget, was received.

(v) Hamilton Conservation Authority – 2022 Budget Presentation (Item 6.5)

Lisa Burnside, Chief Administrative Officer, provided the presentation respecting the Hamilton Conservation Authority's 2022 Budget.

The presentation, respecting the Hamilton Conservation Authority's 2022 Budget, was received.

(vi) Niagara Peninsula Conservation Authority – 2022 Budget Presentation (Item 6.6)

Chandra Sharma, Chief Administrative Officer/Secretary-Treasurer; and, Lise Gagnon, Director, of Corporate Services, Niagara Peninsula Conservation Authority, provided the presentation respecting the Niagara Peninsula Conservation Authority's 2022 Budget.

The presentation, respecting the Niagara Peninsula Conservation Authority's 2022 Budget, was received.

(e) ADJOURNMENT (Item 12)

There being no further business, the General Issues Committee (Budget) adjourned at 12:42 p.m.

January 20, 2022

FOR INFORMATION:

Council – March 30, 2022

(a) APPROVAL OF AGENDA (Item 1)

The Committee Clerk advised of the following change to the agenda:

3. APPROVAL OF MINUTES OF PREVIOUS MEETING

3.1 January 18, 2022

The agenda for the January 20, 2022 General Issues Committee (Budget) meeting, was approved, as amended.

(b) DECLARATIONS OF INTEREST (Item 2)

Councillor Pauls declared an interest to Item 6.3, the presentation respecting the Hamilton Police Services Board's 2022 Budget, as her son works for the Hamilton Police Service.

(c) APPROVAL OF MINUTES OF PREVIOUS MEETING

(i) January 18, 2022 (Item 3.1)

The Minutes of the January 18, 2022 meeting of the General Issues Committee, were approved, as presented.

(d) STAFF PRESENTATIONS (Item 6)

(i) Hamilton Farmers' Market Board – 2022 Budget (Item 6.1)

Elly Bowen, Chair, provided the presentation respecting the Hamilton Farmers' Market Board's 2022 Budget.

The presentation, respecting the Hamilton Farmers' Market Board's 2022 Budget, was received.

City staff, in consultation with the Hamilton Farmers Market Board, were directed to review 2022 COVID related pressures, for the purpose of mitigating, in 2022, through Province's Recovery Funding for Municipalities Program, and report back to the General Issues Committee through the 2022 budget process.

(ii) Hamilton Public Library Board – 2022 Budget (Item 6.2)

Paul Takala, Chief Executive Officer and Chief Librarian, introduced the presentation respecting the Hamilton Public Library Board's 2022 Budget. Nick van Velzen, Board Chair; and, Lori-Anne Spence-Smith, Board Member, continued the presentation.

The presentation, respecting the Hamilton Public Library Board's 2022 Budget, was received.

The General Issues Committee recessed for 5 minutes.

(iii) Hamilton Police Services Board – 2022 Budget (Item 6.3)

Chief Frank Bergen, Hamilton Police Service, introduced Pat Mandy, Board Chair and Frank Bennink, Vice Chair, who spoke to the Hamilton Police Services Board's 2022 Budget.

Chief Bergin continued with the presentation respecting the Hamilton Police Services Board's 2022 Budget.

The presentation, respecting the Hamilton Police Services Board's 2022 Budget, was received.

(e) ADJOURNMENT (Item 12)

There being no further business, the General Issues Committee (Budget) adjourned at 1:45 p.m.

January 21, 2022

FOR INFORMATION:

(a) APPROVAL OF AGENDA (Item 1)

The Committee Clerk advised of the following change to the agenda:

3. APPROVAL OF MINUTES OF PREVIOUS MEETING

3.1 January 20, 2022

Council – March 30, 2022

The agenda for the January 21, 2022 General Issues Committee (Budget) meeting, was approved, as amended.

(b) DECLARATIONS OF INTEREST (Item 2)

There were no declarations of interest.

(c) APPROVAL OF MINUTES OF PREVIOUS MEETING (Item 3)

(i) January 20, 2022 (Item 3.1)

The Minutes of the January 20, 2022 meeting of the General Issues Committee, were approved, as presented.

(d) STAFF PRESENTATIONS (Item 6)

(i) Transit – 2022 Tax Supported Operating Budget (Item 6.1)

Maureen Cosyn-Heath, Director of Transit, provided the presentation for respecting the Transit - 2022 Tax Supported Operating Budget, and answered questions of Committee.

The presentation, respecting the Transit - 2022 Tax Supported Operating Budget, was received.

(e) ADJOURNMENT (Item 12)

There being no further business, the General Issues Committee (Budget) adjourned at 11:41 a.m.

January 25, 2022

FOR INFORMATION:

(a) APPROVAL OF AGENDA (Item 1)

The Committee Clerk advised of the following change to the agenda:

Council – March 30, 2022

3. APPROVAL OF MINUTES OF PREVIOUS MEETING

3.1 January 21, 2022

The agenda for the January 25, 2022 General Issues Committee (Budget) meeting, was approved, as amended.

(b) DECLARATIONS OF INTEREST (Item 2)

There were no declarations of interest.

(c) APPROVAL OF MINUTES OF PREVIOUS MEETING (Item 3)

(i) January 21, 2022 (Item 3.1)

The Minutes of the January 21, 2022 meeting of the General Issues Committee, were approved, as presented.

The General Issues Committee recessed for 5 minutes.

(d) STAFF PRESENTATIONS (Item 6)

(i) Corporate Services Department – 2022 Tax Supported Operating Budget (Item 6.1)

Mike Zegarac, General Manager, Finance & Corporate Services, provided the presentation respecting the Corporate Services Department's - 2022 Tax Supported Operating Budget, and answered questions of Committee.

The presentation, respecting the Corporate Services Department's 2022 Tax Supported Operating Budget, was received.

(ii) Planning & Economic Development Department – 2022 Tax Supported Operating Budget (Item 6.2)

Jason Thorne, General Manager, Planning & Economic Development, provided the presentation respecting the Planning & Economic

Development Department's 2022 Tax Supported Operating Budget, and answered questions of Committee.
The presentation, respecting the Planning & Economic Development Department's 2022 Tax Supported Operating Budget, was received.

(e) ADJOURNMENT (Item 12)

There being no further business, the General Issues Committee (Budget) adjourned at 12:01 p.m.

January 26, 2022

FOR INFORMATION:

(a) APPROVAL OF AGENDA (Item 1)

The Committee Clerk advised of the following change to the agenda:

3. APPROVAL OF MINUTES OF PREVIOUS MEETING

3.1 January 25, 2022

The agenda for the January 26, 2022 General Issues Committee (Budget) meeting, was approved, as amended.

(b) DECLARATIONS OF INTEREST (Item 2)

There were no declarations of interest.

(c) APPROVAL OF MINUTES OF PREVIOUS MEETING (Item 3)

(i) January 25, 2022 (Item 3.1)

The Minutes of the January 25, 2022 meeting of the General Issues Committee, were approved, as presented.

(d) STAFF PRESENTATIONS (Item 6)

(i) Public Works Department – 2022 Tax Supported Operating Budget (Item 6.1)

Craig Murdoch, Acting General Manager, Public Works, provided the presentation respecting the Public Works Department's 2022 Tax Supported Operating Budget, and answered questions of Committee.

The General Issues Committee recessed for 5 minutes.

The presentation, respecting the Public Works Department's 2022 Tax Supported Operating Budget, was received.

(e) ADJOURNMENT (Item 12)

There being no further business, the General Issues Committee (Budget) adjourned at 12:36 p.m.

January 27, 2022

FOR INFORMATION:

(a) APPROVAL OF AGENDA (Item 1)

The Committee Clerk advised of the following change to the agenda:

3. APPROVAL OF MINUTES OF PREVIOUS MEETING

3.1 January 26, 2022

The agenda for the January 27, 2022 General Issues Committee (Budget) meeting, was approved, as amended.

(b) DECLARATIONS OF INTEREST (Item 2)

There were no declarations of interest.

(c) APPROVAL OF MINUTES OF PREVIOUS MEETING (Item 3)

(i) January 26, 2022 (Item 3.1)

The Minutes of the January 26, 2022 meeting of the General Issues Committee, were approved, as presented.

(d) STAFF PRESENTATIONS (Item 6)

(i) Healthy & Safe Communities – 2022 Tax Supported Operating Budget (Item 6.1)

Angela Burdon, General Manager, Healthy & Safe Communities, provided the presentation respecting the Healthy & Safe Communities Department's 2022 Tax Supported Operating Budget, and answered questions of Committee.

The presentation, respecting the Healthy & Safe Communities Department's 2022 Tax Supported Operating Budget, was received.

(e) ADJOURNMENT (Item 12)

There being no further business, the General Issues Committee (Budget) adjourned at 11:58 a.m.

February 4, 2022

FOR INFORMATION:

(a) APPROVAL OF AGENDA (Item 1)

The Committee Clerk advised of the following change to the agenda:

3. APPROVAL OF MINUTES OF PREVIOUS MEETING

3.1 January 27, 2022

The agenda for the February 4, 2022 General Issues Committee (Budget) meeting, was approved, as amended.

(b) DECLARATIONS OF INTEREST (Item 2)

There were no declarations of interest.

(c) APPROVAL OF MINUTES OF PREVIOUS MEETING (Item 3)

(i) January 27, 2022 (Item 3.1)

The Minutes of the January 27, 2022 meeting of the General Issues Committee, were approved, as presented.

(d) STAFF PRESENTATIONS (Item 6)

(i) City Manager's Office – 2022 Tax Supported Operating Budget (Item 6.1)

Janette Smith, City Manager, provided the presentation respecting the City Manager's Office 2022 Tax Supported Operating Budget, and answered questions of Committee.

The presentation, respecting the City Manager's Office 2022 Tax Supported Operating Budget, be received.

(ii) 2022 Preliminary Tax Operating Budget - Corporate Financials and Non Program Revenues (Item 6.2)

Mike Zegarac, General Manager of Finance & Corporate Services, provided the presentation respecting the 2022 Preliminary Tax Operating Budget - Corporate Financials and Non Program Revenues, and answered questions of Committee.

The presentation, respecting the 2022 Preliminary Tax Operating Budget - Corporate Financials and Non Program Revenues, was received.

(e) ADJOURNMENT (Item 12)

There being no further business, the General Issues Committee (Budget) adjourned at 10:38 a.m.

February 7, 2022

FOR INFORMATION:

(a) APPROVAL OF AGENDA (Item 1)

The Committee Clerk advised of the following changes to the agenda:

4. COMMUNICATION ITEMS

- 4.3. Brad Park, President and CEO, Halton and Hamilton United Way, 2022 Municipal Budget Call for Action
- 4.4. Gabriella Kalapos respecting Hamilton Bike Share
- 4.5. Jamie Stuckless respecting Hamilton Bike Share
- 4.6. Mark Anderson respecting Hamilton Bike Share

5. DELEGATION REQUESTS

- 5.5. Katharine King respecting the 2022 Budget
- 5.6. Karl Andrus, Hamilton Community Benefits Protocol, respecting the 2022 Budget
- 5.7. Theo Vittore respecting the 2022 Budget
- 5.8. Kathy Johnson respecting Homelessness
- 5.9. Lisa Hind respecting Affordable Housing
- 5.10. Veronica Gonzalez, ACORN Hamilton, respecting the 2022 Budget
- 5.11. Ian Borsuk, Environment Hamilton, respecting the 2022 Budget
- 5.12. Elise Desjardins respecting Hamilton Bike Share
- 5.13. James Lambert respecting the 2022 Budget
- 5.14. Sarah Dawson respecting the 2022 Budget
- 5.15. Vic Wojciechowska respecting the 2022 Budget

- 5.16. Caitlin Thompson respecting the 2022 Budget
- 5.17. Joanna Aitcheson respecting the 2022 Budget
- 5.18. Ani Chenier respecting the 2022 Budget
- 5.19. Wade Vance respecting the 2022 Budget

This delegate withdrew their request to speak.

- 5.20. Elizabeth Estall, Durand Neighbourhood Association, respecting the 2022 Budget
- 5.21. Koubra Haggar respecting the 2022 Budget and Housing
- 5.22. Delegation Requests with Video Submissions:
 - a. Mike Burnet
 - b. Simon Orpana
 - c. Anica Rak
 - d. Liz Scott
 - e. Amy Neal

The agenda for the February 7, 2022 General Issues Committee (Budget) meeting, was approved, as amended.

(b) DECLARATIONS OF INTEREST (Item 2)

- (i) Councillor Maria Pearson declared a non-pecuniary interest to any delegations related to rental properties, as she and her husband are rental property landlords.
- (ii) Councillor Arlene VanderBeek declared a non-pecuniary interest to any delegations related to rental properties, as she is a rental property landlord.

- (iii) Councillor Sam Merulla declared a non-pecuniary interest to any delegations related to rental properties, as he and his wife are rental property landlords.
- (iv) Councillor Esther Pauls declared an interest to any delegations related to the Hamilton Police Service budget, as her son is employed by the Hamilton Police Service.

(c) COMMUNICATION ITEMS (Item 4)

That the following Communication Items, were received:

- (i) Viv Saunders respecting the Golden Age Pass (Item 4.1)
- (ii) Matt Edmunds respecting Bike Share (Item 4.2)
- (iii) Brad Park, President and CEO, Halton and Hamilton United Way, 2022 Municipal Budget Call for Action (Item 4.3)
- (iv) Gabriella Kalapos respecting Hamilton Bike Share (Item 4.4)
- (v) Jamie Stuckless respecting Hamilton Bike Share (Item 4.5)
- (vi) Mark Anderson respecting Hamilton Bike Share (Item 4.6)

(d) DELEGATION REQUESTS (Item 5)

The following delegation requests, were approved for the February 7, 2022 General Issues Committee:

- (i) Eric MacPherson, Luke Yaeger, and Evan Ubene respecting Priorities for the 2022 Budget (Item 5.1)
- (ii) Siobhan Teel and Mymoon Bhuiyan, McMaster Student Union, respecting the McMaster Student Union Budget Recommendations (Item 5.2)
- (iii) Kojo Dampthey, Hamilton Centre for Civic Inclusion as part of the Just Recovery Coalition (Item 5.3)
- (iv) Anthony Marco, Hamilton and District Labour Council respecting Student Living Wage (Item 5.4)
- (v) Katharine King respecting the 2022 Budget (Item 5.5)

- (vi) Karl Andrus, Hamilton Community Benefits Protocol, respecting the 2022 Budget (Item 5.6)
- (vii) Theo Vittore respecting the 2022 Budget (Item 5.7)
- (viii) Kathy Johnson respecting Homelessness (Item 5.8)
- (ix) Lisa Hind respecting Affordable Housing (Item 5.9)
- (x) Veronica Gonzalez, ACORN Hamilton, respecting the 2022 Budget (Item 5.10)
- (xi) Ian Borsuk, Environment Hamilton, respecting the 2022 Budget (Item 5.11)
- (xii) Elise Desjardins respecting Hamilton Bike Share (Item 5.12)
- (xiii) James Lambert respecting the 2022 Budget (Item 5.13)
- (xiv) Sarah Dawson respecting the 2022 Budget (Item 5.14)
- (xv) Vic Wojciechowska respecting the 2022 Budget (Item 5.15)
- (xvi) Caitlin Thompson respecting the 2022 Budget (Item 5.16)
- (xvii) Joanna Aitcheson respecting the 2022 Budget (Item 5.17)
- (xviii) Ani Chenier respecting the 2022 Budget (Item 5.18)
- (xix) Elizabeth Estall, Durand Neighbourhood Association, respecting the 2022 Budget (Item 5.20)
- (xx) Koubra Hagggar respecting the 2022 Budget and Housing (Item 5.21)
- (xxi) Delegation Requests with Video Submissions (Item 5.22)
 - (1) Mike Burnet (Item 5.22(a))
 - (2) Simon Orpana (Item 5.22(b))
 - (3) Anica Rak (Item 5.22(c))
 - (4) Liz Scott (Item 5.22(d))
 - (5) Amy Neal (Item 5.22(e))

(e) DELEGATIONS (Item 6)

The following delegations were received:

- (i) Juby Lee, Environment Hamilton, respecting Hamilton Bike Share (Item 6.1)
- (ii) Eric MacPherson, Luke Yaeger, and Evan Ubene respecting Priorities for the 2022 Budget (Item 6.2)
- (iii) Siobhan Teel and Mymoon Bhuiyan, McMaster Student Union, respecting the McMaster Student Union Budget Recommendations (Item 6.3)
- (iv) Kojo Dampsey, Hamilton Centre for Civic Inclusion as part of the Just Recovery Coalition (Item 6.4)
- (v) Anthony Marco, Hamilton and District Labour Council respecting Student Living Wage (Item 6.5)
- (vi) Katharine King respecting the 2022 Budget (Item 6.6)
- (vii) Karl Andrus, Hamilton Community Benefits Protocol, respecting the 2022 Budget (Item 6.7)
- (viii) Theo Vittore respecting the 2022 Budget (Item 6.8)
- (ix) Kathy Johnson respecting Homelessness (Item 6.9)
- (x) Lisa Hind respecting Affordable Housing (Item 6.10)
- (xi) Veronica Gonzalez, ACORN Hamilton, respecting the 2022 Budget (Item 6.11)
- (xii) Ian Borsuk, Environment Hamilton, respecting the 2022 Budget (Item 6.12)
- (xiii) Elise Desjardins respecting Hamilton Bike Share (Item 6.13)
- (xiv) James Lambert respecting the 2022 Budget (Item 6.14)
- (xv) Sarah Dawson respecting the 2022 Budget (Item 6.15)
- (xvi) Vic Wojciechowska respecting the 2022 Budget (Item 6.16)
- (xvii) Caitlin Thompson respecting the 2022 Budget (Item 6.17)

- (xviii) Joanna Aitcheson respecting the 2022 Budget (Item 6.18)
- (xix) Ani Chenier respecting the 2022 Budget (Item 6.19)
- (xx) Elizabeth Estall, Durand Neighbourhood Association, respecting the 2022 Budget (Item 6.20)
- (xxi) Koubra Hagggar respecting the 2022 Budget and Housing (Item 6.21)
- (xxii) Delegation Requests with Video Submissions (Item 6.22)
 - (1) Mike Burnet (Item 6.22(a))
 - (2) Simon Orpana (Item 6.22(b))
 - (3) Anica Rak (Item 6.22(c))
 - (4) Liz Scott (Item 6.22(d))
 - (5) Amy Neal (Item 6.22(e))

(f) ADJOURNMENT (Item 12)

There being no further business, the General Issues Committee (Budget) adjourned at 5:40 p.m.

February 10, 2022

FOR INFORMATION:

(a) APPROVAL OF AGENDA (Item 1)

The Committee Clerk advised of the following changes to the agenda:

3. APPROVAL OF MINUTES OF PREVIOUS MEETINGS

- 3.1. February 4, 2022
- 3.2. February 7, 2022

4. COMMUNICATION ITEMS

- 4.1. Correspondence from Erin Shacklette respecting Hamilton Bike Share

Recommendation: Be received and referred to the consideration of Item 7.15.

- 4.2. Correspondence from Susan Creer respecting No City Money for Sobi Bikes

Recommendation: Be received and referred to the consideration of Item 7.15.

- 4.3. Correspondence from Kyle Slote respecting Hamilton Bike Share

Recommendation: Be received and referred to the consideration of Item 7.15.

- 4.4. Correspondence from Kevin Intini respecting Hamilton Bike Share

Recommendation: Be received and referred to the consideration of Item 7.15.

6. STAFF PRESENTATIONS

- 6.1. 2022 Preliminary Tax Supported Budget - Referred Items and Business Cases

The agenda for the February 10, 2022 General Issues Committee (Budget) meeting, was approved, as amended.

(b) DECLARATIONS OF INTEREST (Item 2)

Councillor L. Ferguson declared an interest to Item 7.2, respecting Report PED18072(a) – 2022 Council Referred Business Case – Accessible Taxicabs, as he has an interest in the taxi industry.

(c) APPROVAL OF MINUTES OF PREVIOUS MEETINGS (Item 3)

(i) February 4, 2022 and February 7, 2022 (Items 3.1 and 3.2)

The Minutes of the February 4, 2022 and February 7, 2022 meetings of the General Issues Committee, were approved, as presented.

(d) COMMUNICATION ITEMS (Item 4)

The Communication Items were approved, as follows:

(i) Correspondence from Erin Shacklette respecting Hamilton Bike Share (Item 4.1)

Recommendation: Be received and referred to the consideration of Item 7.15.

(ii) Correspondence from Susan Creer respecting No City Money for Sobi Bikes (Item 4.2)

Recommendation: Be received and referred to the consideration of Item 7.15.

(iii) Correspondence from Kyle Slote respecting Hamilton Bike Share (Item 4.3)

Recommendation: Be received and referred to the consideration of Item 7.15.

(iv) Correspondence from Kevin Intini respecting Hamilton Bike Share (Item 4.4)

Recommendation: Be received and referred to the consideration of Item 7.15.

For disposition of this matter, please refer to Item (f)(ii).

(e) STAFF PRESENTATIONS (Item 6)

(i) 2022 Preliminary Tax Supported Budget - Referred Items and Business Cases (Item 6.1)

Mike Zegarac, General Manager of Finance & Corporate Services, provided the PowerPoint presentation respecting the 2022 Preliminary Tax Supported Budget - Referred Items and Business Cases, and answered questions of Committee.

The presentation respecting the 2022 Preliminary Tax Supported Budget - Referred Items and Business Cases, was received.

1. Pressures from the Council Referred Items, Business Cases and Service Improvements

WHEREAS, the preliminary forecast is at a 3.6% residential tax impact;

THEREFORE, BE IT RESOLVED:

- (a) That senior staff be directed to revisit the pressures from the Council Referred Items, Business Cases and service improvements, with an eye toward adjusting for in-year implementation; and,
- (b) That staff be directed to review the Council Referred Items and Business Cases to see if there are any amendments that can be made to reduce the overall tax impact and report back to the 2022 General Issues Committee budget process.

(f) DISCUSSION ITEMS (Item 7)

(i) Living Wage (HUR20003(a) / FCS20013(a)) (City Wide) (Item 7.1)

Staff was directed to review the following financial indicators, over the last 10 years, as it relates to a living wage and report back to the 2022 General Issues Committee budget process:

- (1) Change in university and college tuition for students;
- (2) OSAP availability by applicant/family income;
- (3) Rental Rates; and,

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(4) Average Wage Growth (general increase).

(ii) Public Bike Share Program Phased Procurement Process – Sustainable Operations Model and Funding (PED20109(d)) (City Wide) (Item 7.15)

(a) Staff was directed to obtain clarification on the additional information provided regarding the proposal from Hamilton Bike Share as well as a copy of their audited financial statements, and report back to the February 25, 2022 General Issues Committee (Budget) meeting; and,

(b) Report PED20109(d), respecting the Public Bike Share Program Phased Procurement Process – Sustainable Operations Model and Funding, was DEFERRED to the February 25, 2022 General Issues Committee (Budget) meeting.

(g) PRIVATE & CONFIDENTIAL (Item 11)

Committee moved into Closed Session to discuss Appendix “A” to Report PED20109(d) - Public Bike Share Program Phased Procurement Process – Sustainable Operations Model and Funding, pursuant to Section 9.1, Sub-section (i) of the City's Procedural By-law 21-021 and Section 239(2), Sub-section (i) of the *Ontario Municipal Act, 2001*, as amended, as the subject matter pertains to a trade secret or scientific, technical, commercial, financial or labour relations information, supplied in confidence to the municipality or local board, which, if disclosed, could reasonably be expected to prejudice significantly the competitive position or interfere significantly with the contractual or other negotiations of a person, group of persons, or organization.

(i) Appendix “A” to Report PED20109(d), respecting the Public Bike Share Program Phased Procurement Process – Sustainable Operations Model and Funding (Item 11.1)

For disposition of this matter, please refer to Item (f)(ii).

(h) ADJOURNMENT (Item 12)

There being no further business, the General Issues Committee (Budget) adjourned at 3:44 p.m.

February 25, 2022

FOR INFORMATION:

(a) APPROVAL OF AGENDA (Item 1)

The Committee Clerk advised of the following changes to the agenda:

4. COMMUNICATIONS

4.1. Correspondence respecting Hamilton Bike Share:

f. Royal Botanical Gardens

g. Ainsley Gelder

5. CONSENT ITEMS

5.1 2021 Assessment Growth (FCS22014) (City Wide)

As there is now a staff presentation to accompany this report, the matter has been moved to Item 6.2 on the agenda.

6. STAFF PRESENTATIONS

6.1 2022 Preliminary Tax Supported Budget

7. DISCUSSION ITEMS

7.1 Public Bike Share Program Phased Procurement Process – Sustainable Operations Model and Funding Update (PED20109(e)) (City Wide)

This is an added report, which was placed ahead of the original Item 7.1, with the balance of the discussion items to be renumbered.

As well, this report has Private & Confidential Appendices “A” and “B”, which can be referenced under Item 11.3.

- 7.3 Living Wage - Supplementary Information (FCS20013(b)) (City Wide)
- 7.4 Summer Student General Labour – Recruitment Challenges (HUR22001(a)) (City Wide)

The agenda for the February 25, 2022 General Issues Committee (Budget) meeting, was approved, as amended.

(b) DECLARATIONS OF INTEREST (Item 2)

- (i) Councillor E. Pauls declared a disqualifying interest with respect to the Hamilton Police Services Board's 2022 Tax Supported Budget, as her son is employed by the Hamilton Police Service.
- (ii) Councillor J. Farr declared a disqualifying interest with respect to Item 7.3 – Report FCS20013(b), Living Wage Supplementary Information, as his son has applied to the City of Hamilton for a summer student position.
- (iii) Councillor J. Farr declared a disqualifying interest with respect to Item 7.4 – Report HUR22001(a), Summer Student General Labour – Recruitment Challenges, as his son has applied to the City of Hamilton for a summer student position.

(c) APPROVAL OF MINUTES OF PREVIOUS MEETINGS (Item 3)

(i) February 10, 2022 (Item 3.1)

The Minutes of the February 10, 2022 meeting of the General Issues Committee, were approved, as presented.

(d) COMMUNICATION ITEMS (Item 4)

The Communication Items were approved, as follows:

- (i) Correspondence respecting Hamilton Bike Share (Item 4.1)
 - (1) Beverly Wagar (a)
 - (2) David M. Dore (b)

- (3) Illyria Volcansek (c)
- (4) Kate Whalen (d)
- (5) Nicole McGahey (e)
- (6) Royal Botanical Gardens (f)
- (7) Ainsley Gelder (g)

For disposition of this matter, please refer to Items 19 and 20.

(e) STAFF PRESENTATIONS (Item 6)

(i) 2022 Preliminary Tax Supported Budget (Item 6.1)

Mike Zegarac, General Manager of Finance & Corporate Services, provided the PowerPoint presentation respecting the 2022 Preliminary Tax Supported Budget, and answered questions of Committee.

The presentation, respecting the 2022 Preliminary Tax Supported Budget, was received.

1. 2022 Volunteer Advisory Committee Budgets (Legislative)

The amendments to the 2022 Tax Supported Budget for the Volunteer Advisory Committees, equaling the amount of \$80, were approved.

2. Blue Box Municipal Funding Agreement (Public Works Department)

The amendment to the 2022 Tax Supported Budget for the Blue Box Municipal Funding Agreement, equaling the amount of (\$573,940), was approved.

3. 2022 Hamilton Police Services (Boards & Agencies)

In order to align with the Hamilton Police Services Board approval of the Hamilton Police Service 2022 Budget, the amendment to

the 2022 Tax Supported Budget for the Hamilton Police Service, equaling the amount of \$3,389,570, was approved.

4. 2022 Conservation Authorities and Other Boards & Agencies (Boards and Agencies)

In order to align with the respective Board approvals, the amendments to the 2022 Tax Supported Budget for the Conservation Authorities and Other Boards & Agencies, equaling the amount of \$9,790, was approved.

5. 2022 Council Referred Items

The 2022 Council Referred Items were approved, as follows:

- (a) Public Works Department, City-Wide Private Tree Giveaway (PW21044), \$45,000 (Gross), \$45,000 (Net);
- (b) Corporate Services Department, Canada Healthy Communities Initiative Intake Two (FCS21020(a)) - The Public Space and Park Wi-Fi Connectivity Project, \$15,000 (Gross), \$15,000 (Net);
- (c) Corporate Services Department, 2022 Municipal Election: Communication Plan (FCS21071), \$14,000 (Gross), \$14,000 (Net);
- (d) Corporate Services Department, City Clerk's Vote by Mail (FCS21073), \$31,300 (Gross), \$31,300 (Net); and,
- (e) City Manager's Office, Transitioning CityLAB from pilot to permanent program (CM21009), \$141,300 (Gross), \$36,900 (Net), with 2 FTEs.

6. 2022 Business Case - Hamilton Paramedic Service 2022-2025 Enhancement (Ambulance)

Consideration of the Business Case for the Healthy and Safe Communities Department, Hamilton Paramedic Service 2022 - 2025 Enhancement (Ambulance), \$1,082,000 (Gross), \$541,000 (Net), with 10 FTEs, was DEFERRED to the March 3, 2022 General Issues Committee (Budget) meeting.

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7. 2022 Business Cases

The 2022 Business Cases were approved, as follows:

- (a) Planning and Economic Development Department, Film Production Facilitation, \$77,720 (Gross), \$0 (Net), with 1 FTE;
- (b) Planning and Economic Development Department, Infrastructure Planning Project Manager – in support of Public Works, Economic Development, and Corporate storm water management initiatives, \$101,000 (Gross), \$0 (Net), with 1 FTE;
- (c) Healthy and Safe Communities Department, Ontario Seniors Dental Care Program (OSDCP) Service Delivery, \$0 (Gross), \$0 (Net), with 0.80 FTE;
- (d) Corporate Services Department, Public Administrative Offices (POA) Virtual Court, \$604,900 (Gross), \$0 (Net), with 8 FTEs;
- (e) Corporate Services Department, Development Finance Analysis and Support, \$70,700 (Gross), \$0 (Net), with 1 FTE;
- (f) Corporate Services Department, Additional FTEs for Information Technology, \$121,500 (Gross), \$121,500 (Net), with 2 FTEs;
- (g) Corporate Services Department, Additional FTE for Senior Contract Specialist, \$55,000 (Gross), \$55,000 (Net), with 1 FTE;
- (h) Corporate Services Department, Information Technology Security FTE, \$76,500 (Gross), \$76,500 (Net), with 1 FTE;
- (i) Corporate Services Department, Strategy & Architecture FTEs, \$57,500 (Gross), \$57,500 (Net), with 1 FTE; and,
- (j) Corporate Services Department, Administrative Assistant to City Solicitor, \$72,000 (Gross), \$72,000 (Net), with 1 FTE.

8. 2022 Boards & Agencies

The 2022 Tax Supported Operating Budgets for the Boards and Agencies, were approved, as follows:

- (a) Hamilton Beach Rescue Unit \$132,870 (change of -\$1,331);
- (b) Royal Botanical Gardens \$647,408 (change of -\$12,950);
- (c) Conservation Halton \$776,249 (change of +\$11,535);
- (d) Grand River Conservation Authority \$1,557,692 (change of +\$7,792);
- (e) Hamilton Conservation Authority \$4,027,200 (change of -\$30,360);
- (f) Hamilton Conservation Authority, Westfield Heritage Village \$624,000 (change of -\$2,280);
- (g) Niagara Peninsula Conservation Authority \$1,666,059 (change of +\$37,384);
- (h) Municipal Property Assessment Corporation (MPAC) \$6,979,670;
- (i) Hamilton Public Library Board \$32,682,012; and,
- (j) Hamilton Farmers' Market Board \$242,360.

9. 2022 Hamilton Police Service Budget

The Hamilton Police Service 2022 Tax Supported Operating Budget, in the amount of \$182,273,539 (change of +\$3,389,569), was approved.

10. 2022 Preliminary Budget Proposed Amendments

- (a) The 2022 Preliminary Budget Proposed Amendments were approved, as follows:
 - (i) Council Referred Items with Adjustments (\$15,000);

- (ii) Business Cases with Adjustments (\$157,400);
 - (iii) Gapping (\$79,200);
 - (iv) Ministry of Health Funding (\$267,300); and,
 - (v) Children's Services and Neighbourhood Development (CSND) Funding (\$58,500);
- (b) The following 2022 Preliminary Budget Proposed Amendments were DEFERRED to the 2023 budget process (General Issues Committee) meeting for consideration:
- (i) Operating Impacts of Capital (\$1,653,800);
 - (ii) PRESTO (\$381,000); and,
 - (iii) Hamilton Entertainment Facilities (\$1,850,000);
- (c) That the Provincial Gas Tax additional mitigation option, in the amount of (\$800,000 - uncommitted in 2021), to be applied to years 5 and 6 of the Transit Program to reduce the transit impact on the 2022 levy, be approved.

11. Additional Mitigation Option – Use of Hamilton Utilities Corporation Dividends

The additional mitigation option to redirect \$1,285,000 from the unallocated capital reserve (annually), to reduce the overall tax burden, was approved.

The General Issues Committee recessed for one half hour until 12:30 p.m.

(ii) 2021 Assessment Growth (FCS22014) (City Wide) (Item 6.2)

Mike Zegarac, General Manager of Finance & Corporate Services, provided the PowerPoint presentation respecting Report FCS22014 – 2021 Assessment Growth, and answered questions of Committee.

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The presentation, respecting Report FCS22014 – 2021 Assessment Growth, was received.

For disposition of this matter, please refer to Item 18.

(f) DISCUSSION ITEMS (Item 7)

(i) Public Bike Share Program Phased Procurement Process – Sustainable Operations Model and Funding (PED20109(d)) (City Wide) (Item 7.2)

(a) Sub-section (b) to Report PED20109(d), respecting the Public Bike Share Program Phased Procurement Process – Sustainable Operations Model and Funding, was amended by deleting the dollar amount of “\$302,400” and replacing it with the dollar amount “\$201,600”; and, by deleting the words “be referred to the 2022 Operating Budget” and replacing them with the words “throughout the period from May 2022 to December 2022, be approved”, to read as follows:

(b) That a budget enhancement of \$201,600 to support the operating costs of the Hamilton Bike Share system throughout the period from May 2022 to December 2022, be approved;

(b) Sub-section (c)(ii) to Report PED20109(d), respecting the Public Bike Share Program Phased Procurement Process – Sustainable Operations Model and Funding, was amended by adding the words “annualized” and “for the term of the contract” to read as follows:

(c) (ii) a City contribution toward system operating costs of \$28 per bike, per month (total annualized cost \$302,400 for the term of the contract);

(c) Sub-section (d) to Report PED20109(d), respecting the Public Bike Share Program Phased Procurement Process – Sustainable Operations Model and Funding, was deleted in its entirety and replaced with the following, in lieu thereof:

~~(d) That a budget enhancement of \$54 K based on \$5 per bike, per month, to support the Everyone Rides bike share equity program through the provision of accessible bikes and fee~~

~~subsidies for low income residents be referred to the 2022 Operating Budget;~~

- (d) That a budget enhancement of \$36 K, in 2022, and \$54 K per year for each remaining year for the term of contract, based on \$5 per bike per month commencing in May 2022, to support the Everybody Rides bike share equity program through the provision of accessible bikes and fee subsidies for low income residents, be approved;

- (d) Sub-section (e) to Report PED20109(d), respecting the Public Bike Share Program Phased Procurement Process – Sustainable Operations Model and Funding, was deleted in its entirety and replaced with the following, in lieu thereof:
 - ~~(e) — That a budget enhancement of \$130 K to fund the bike share system connectivity fees with Mobility Cloud be referred to the 2022 Operating Budget and that Council authorizes, directs and delegates authority to the General Manager, Planning and Economic Development Department to execute, on behalf of the City of Hamilton, the necessary agreements with Mobility Cloud;~~
 - (e) That a budget enhancement of \$87 K, in 2022, and \$130 K per year for each remaining year for the term of the contract to fund the bike share system connectivity fees with Mobility Cloud, be approved;

- (e) Sub-section (f) to Report PED20109(d), respecting the Public Bike Share Program Phased Procurement Process – Sustainable Operations Model and Funding, was deleted in its entirety and replaced with the following, in lieu thereof:
 - ~~(f) — That a budget enhancement of \$108 K based on \$120 per bike, per year, to establish and fund a Bike Share Capital Reserve be referred to the 2022 Operating Budget;~~
 - (f) That staff be authorized and directed to utilize up to \$108 K per year, from the cash-in-lieu of parking reserve, to fund the state of good repair capital improvements including new bike share parts and balancing equipment;

- (f) A new sub-section (i) was added to Report PED20109(d), respecting the Public Bike Share Program Phased Procurement Process – Sustainable Operations Model and Funding, to read as follows, with the balance of the recommendations to be re-lettered accordingly:
 - (i) That the General Manager of the Planning and Economic Development Department be delegated the authority to execute, on behalf of the City, any necessary agreements and ancillary documents with Mobility Cloud for the implementation of the bike share system connectivity, in a form satisfactory to the City Solicitor;

For further disposition of this matter, please refer to Item 20.

(ii) Living Wage Options (Item 7.3)

The Living Wage Options that were provided at the February 10, 2022 General Issues Committee, were placed on the March 3, 2022 General Issues Committee agenda for consideration, and staff brought forward the budget pressures associated with the potential implementation of an updated Living Wage for each option.

For further disposition of this matter, please refer to Item 21.

(g) PRIVATE & CONFIDENTIAL (Item 11)

(i) Closed Session Minutes – February 10, 2022 (Item 11.1)

- (a) The Closed Session Minutes of the February 10, 2022 General Issues Committee meeting, were approved; and,
- (b) That the Closed Session Minutes of the February 10, 2022 General Issues Committee meeting shall remain confidential.

(h) ADJOURNMENT (Item 12)

There being no further business, the General Issues Committee (Budget) adjourned at 3:06 p.m.

March 3, 2022

FOR INFORMATION:

(a) APPROVAL OF AGENDA (Item 1)

The Committee Clerk advised of the following changes to the agenda:

4. COMMUNICATIONS

4.1. Correspondence respecting Hamilton Bike Share

a. Denise O'Connor

b. Kerry Scrivens

c. Margot Olivieri

d. Nancy Hurst

e. Simon Carroll

f. Summer Thomas

g. Vivien Underdown

Recommendation: Be received.

6. STAFF PRESENTATIONS

6.1. Area Rating Review (FCS21078(b)) (City Wide)

6.2. 2022 Tax Supported Operating Budget (FCS22002(a)) (City Wide)

7. DISCUSSION ITEMS

7.1. Financial Analysis and Living Wage Implementation Options

7.2. 2022 Business Case - Hamilton Paramedic Service 2022-2025 Enhancement (Ambulance) (DEFERRED to the March 3, 2022 GIC by GIC at its meeting of February 25, 2022)

The agenda for the March 3, 2022 General Issues Committee (Budget) meeting, was approved, as amended.

(b) DECLARATIONS OF INTEREST (Item 2)

- (i) Councillor J. Farr declared a disqualifying interest with respect to Item 7.1 – Living Wage Implementation Options, as his son has applied to the City of Hamilton for a summer student position.
- (ii) Councillor J. Farr declared a disqualifying interest with respect to Item 8.1, a Motion respecting Summer Student Wage Rate, as his son has applied to the City of Hamilton for a summer student position.
- (iii) Councillor E. Pauls declared a disqualifying interest with respect to Item 7.1 – Living Wage Implementation Options, as her granddaughter has applied to the City of Hamilton for a summer student position.
- (iv) Councillor E. Pauls declared a disqualifying interest with respect to Item 8.1, a Motion respecting Summer Student Wage Rate, as her granddaughter has applied to the City of Hamilton for a summer student position.
- (v) Councillor S. Merulla declared a disqualifying interest with respect to Item 7.1 – Living Wage Implementation Options, as his daughter is an occasional employee with the City of Hamilton.
- (vi) Councillor S. Merulla declared a disqualifying interest with respect to Item 8.1, a Motion respecting Summer Student Wage Rate, as his daughter is an occasional employee with the City of Hamilton.

(c) APPROVAL OF MINUTES OF PREVIOUS MEETING (Item 3)

(i) February 25, 2022 (Item 3.1)

The Minutes of the February 25, 2022 meeting of the General Issues Committee, were approved, as presented.

(d) COMMUNICATION ITEMS (Item 4)

(i) Correspondence respecting Hamilton Bike Share (Item 4.1)

The following Communication Items respecting Hamilton Bike Share were received:

- (1) Denise O'Connor (a)
- (2) Kerry Scrivens (b)
- (3) Margot Olivieri (c)
- (4) Nancy Hurst (d)
- (5) Simon Carroll (e)
- (6) Summer Thomas (f)
- (7) Vivien Underdown (g)

(e) STAFF PRESENTATIONS (Item 6)

(i) Area Rating Review (FCS21078(b) (City Wide) (Item 6.1)

Brian McMullen, Director Financial Planning Administration and Policy, provided the PowerPoint presentation respecting Report FCS21078(b) – Area Rating Review, and answered questions of Committee.

The presentation, respecting Report FCS21078(b) – Area Rating Review, was received.

- (a) Report FCS21008(b), respecting Area Rating Review, was DEFERRED to the March 23, 2022 General Issues Committee meeting; and,
- (b) Staff was directed to report back, to the March 23, 2022 General Issues Committee (Budget) meeting, on the impacts of phasing-in all area rating to include, but not be limited to, transit, recreation, sidewalk and street lighting, sidewalk snow removal and Fire over 4, 6, 8 and 10 year scenarios.

**(ii) 2022 Tax Supported Operating Budget – Recommendations
(FCS22002(a)) (City Wide) (Item 6.2)**

Mike Zegarac, General Manager of Finance & Corporate Services, provided the PowerPoint presentation respecting Report FCS22002(a) - 2022 Tax Supported Operating Budget – Recommendations, and answered questions of Committee.

The presentation respecting Report FCS22002(a) - 2022 Tax Supported Operating Budget – Recommendations, was received.

Report FCS22002(a) - 2022 Tax Supported Operating Budget – Recommendations, was DEFERRED to the March 23, 2022 General Issues Committee (Budget) meeting.

(f) DISCUSSION ITEMS (Item 7)

(i) Living Wage Implementation Options (Item 7.1)

The Living Wage Implementation Options, was DEFERRED to the March 23, 2022 General Issues Committee (Budget) meeting.

(ii) 2022 Business Case – Hamilton Paramedic Services 2022-2025 Enhancement (Ambulance) (Item 7.2)

The 2022 Business Case – Hamilton Paramedic Services 2022-2025 Enhancement (Ambulance), was DEFERRED to the March 23, 2022 General Issues Committee (Budget) meeting.

(g) MOTIONS (Item 8)

(i) Summer Student Wage Rate (Item 8.1)

The Motion respecting the Student Summer Wage Rate, was DEFERRED to the March 23, 2022 General Issues Committee (Budget) meeting.

(h) ADJOURNMENT (Item 12)

There being no further business, the General Issues Committee (Budget) adjourned at 12:37 p.m.

March 23, 2022

FOR INFORMATION:

(a) APPROVAL OF AGENDA (Item 1)

The Committee Clerk advised that there were no changes to the agenda.

The agenda for the March 23, 2022 General Issues Committee (Budget) meeting was approved, as presented.

(b) DECLARATIONS OF INTEREST (Item 2)

- (i) Councillor E. Pauls declared a disqualifying interest with respect to sub-section (b)(i) of Item 6.3, respecting the Hamilton Police Services 2022 Tax Supported Operating Budget portion of Report FCS22002(a) – 2022 Tax Supported Operating Budget – Recommendations, as her son is employed by the Hamilton Police Service.
- (ii) Councillor E. Pauls declared a disqualifying interest with respect to Item 7.1 – Living Wage Implementation Options, as her granddaughter has applied to the City of Hamilton for a summer student position.
- (iii) Councillor E. Pauls declared a disqualifying interest with respect to Item 8.1, a Motion respecting Summer Student Wage Rate, as her granddaughter has applied to the City of Hamilton for a summer student position.
- (iv) Councillor J. Farr declared a disqualifying interest with respect to Item 7.1 – Living Wage Implementation Options, as his son has applied to the City of Hamilton for a summer student position.
- (v) Councillor J. Farr declared a disqualifying interest with respect to Item 8.1, a Motion respecting Summer Student Wage Rate, as his son has applied to the City of Hamilton for a summer student position.
- (vi) Councillor S. Merulla declared a disqualifying interest with respect to Item 7.1 – Living Wage Implementation Options, as his daughter is an occasional employee with the City of Hamilton.
- (vii) Councillor S. Merulla declared a disqualifying interest with respect to Item 8.1, a Motion respecting Summer Student Wage Rate, as his daughter is an occasional employee with the City of Hamilton.

(c) **APPROVAL OF MINUTES OF PREVIOUS MEETING (Item 3)**

(i) **March 3, 2022 (Item 3.1)**

The Minutes of the March 3, 2022 meeting of the General Issues Committee were approved, as presented.

(d) **STAFF PRESENTATIONS (Item 6)**

(i) **Area Rating Review (FCS21078(c) (City Wide) (Item 6.1)**

Brian McMullen, Director Financial Planning Administration and Policy, provided the PowerPoint presentation respecting Report FCS21078(c) – Area Rating Review, and answered questions of Committee.

The presentation, respecting Report FCS21078(c) – Area Rating Review, was received.

1. **DEFERRAL of Report FCS21078(c), respecting the Area Rating Review**

Report FCS21078(c), respecting the Area Rating Review, was DEFERRED to the 2022 to 2026 Council and the 2023 Tax Supported Operating Budget for further discussion.

(ii) **2022 Tax Supported Operating Budget – Recommendations (FCS22002(a)) (City Wide) (Item 6.3)**

Consideration of Report FCS22002(a) - 2022 Tax Supported Operating Budget – Recommendations, was DEFERRED until after consideration of Items 7.1, 7.2 and 7.3.

1. **Amendment to sub-section (b) to the 2022 Preliminary Budget Proposed Amendments**

Sub-section (b) to the 2022 Preliminary Budget Proposed Amendments, ***was amended*** by deleting the words "be DEFERRED to the 2023 budget process (General Issues Committee) meeting for consideration" and by adding the words "***be reflected as a reduction in the 2022 Tax Supported Operating Budget***", to read as follows:

(b) That the following 2022 Preliminary Budget Proposed Amendments, ***be reflected as a reduction in the 2022 Tax Supported Operating Budget:***

- (i) Operating Impacts of Capital (\$1,653,800);
- (ii) PRESTO (\$381,000); and,
- (iii) Hamilton Entertainment Facilities (\$1,850,000).

For disposition of this matter, please refer to Item 24.

(e) DISCUSSION ITEMS (Item 7)

(i) Living Wage Implementation Options (Item 7.1)

The Living Wage Options 1, 2 and 3, as shown below, were approved:

Option 1 – School Crossing Guards

Option 1	\$17.20 per hour – Annualized Cost Impact
School Crossing Guards	\$92,840

Option 2 – Non-Union Part-Time Casual Staff

Option 2	\$17.20 per hour – 2022 Annualized Cost Impact
City of Hamilton	\$64,000
Hamilton Public Library	\$28,720
Total Cost	\$92,720

Option 3 – Non-Union Full-Time Summer Student Staff

Option 3	\$17.20 per hour – 2022 Annualized Cost Impact
City of Hamilton	\$156,570
Hamilton Public Library	0
Total Cost	\$156,570

For disposition of this matter, please refer to Item 24.

(ii) 2022 Business Case – Hamilton Paramedic Services 2022-2025 Enhancement (Ambulance) (Item 7.2)

The Business Case for the Healthy and Safe Communities Department, Hamilton Paramedic Service 2022 -2025 Enhancement (Ambulance), \$1,082,000 (Gross), \$541,000 (Net), with 10 FTEs, was approved.

For disposition of this matter, please refer to Item 24.

(f) MOTIONS (Item 8)

(i) Summer Student Wage Rate (Item 8.1)

WHEREAS the historical competitive wage rate for summer students has been 20% higher than minimum wage;

WHEREAS, the current summer student rate is \$15 per hour, which is the same as the current minimum wage;

WHEREAS, the summer student general labourers play a vital role in supporting the Operations during the period of May to September/October each year; and,

WHEREAS, the City of Hamilton has been experiencing challenges in recruitment and retention of summer students due to the lack of wage competitiveness;

THEREFORE, BE IT RESOLVED:

The summer student wage rates were increased by \$1 per hour and a \$0.965 shift premium be implemented, effective April 1st, 2022, at an annual additional cost of \$304,019, to be integrated into the annual operating budget thereafter.

For disposition of this matter, please refer to Item 24.

(g) ADJOURNMENT (Item 12)

There being no further business, the General Issues Committee (Budget) adjourned at 8:01 p.m.

B. Clark, Deputy Mayor (January)
Chair, General Issues Committee

L. Ferguson, Deputy Mayor (January)
Chair, General Issues Committee

A. VanderBeek, Deputy Mayor (February)
Chair, General Issues Committee

J. Farr, Deputy Mayor (March)
Chair, General Issues Committee

Stephanie Paparella
Legislative Coordinator
Office of the City Clerk

CITY OF HAMILTON

2022

ADVISORY COMMITTEES

BUDGET SUBMISSION FORM

Hamilton Veterans Committee

PART A: General Information**ADVISORY COMMITTEE MEMBERS:**

Mike Rehill, Chair	Steve Waldron
Don Jackson	Dave Steckham
Rod Paddon	
Dave Baldry	Councillor Lloyd Ferguson (alt)
Robert Fyfe	Councillor Brenda Johnson
Ed Sculthorpe	
Terry Ryan	

MANDATE:

Reporting to Council, the Hamilton Veterans Committee oversees the planning and delivery of military remembrance and commemoration activities on behalf of the City of Hamilton. When directed by Council, the Committee provides input on projects and issues that are of concern to Hamilton Veterans.

PART B: Strategic Planning

STRATEGIC OBJECTIVES:

Goals and objectives:

Act as a liaison for the veterans of the City of Hamilton on all matters that fall within Council's jurisdiction.

Coordinate Decoration Day, Remembrance Day Parades, community engagement pieces and Memorial Services in multiple wards.

Maximize the engagement of youth in the act of Remembrance through projects and events.

How will they be achieved:

Coordinate the remembrances for significant anniversaries such as Decoration Day, Remembrance Day, Garrison Parade and including but not limited to parades and memorial services.

Administer all other matters directly relating to or of concern to Hamilton Veterans that fall within Council's jurisdiction. Provide written letters of support for Veterans causes when requested and deemed appropriate.

Veteran's Committee advises on the use and care of cenotaphs in partnership with Heritage Resource Management.

Present opportunities for the engagement of youths in acts of Remembrance in the City of Hamilton through events and community projects

Who will benefit:

All citizens of the City of Hamilton as well as local veterans and active forces. Upward of 2,000 people attend the Remembrance Day services and parades coordinated by the Veterans Committee.

All residents of Hamilton will have the opportunity to show respect for Veterans service to our country.

The Youth of Hamilton will be given the opportunity to be engaged with Acts of Remembrance outside of the classroom setting through hands-on and digital platforms.

ALIGNMENT WITH CORPORATE GOALS:

Please check off which Council approved Strategic Commitments your Advisory Committee supports			
1) Community Engagement & Participation	X	2) Economic Prosperity & Growth	
3) Healthy & Safe Communities	X	4) Clean & Green	
5) Built Environment & Infrastructure		6) Culture & Diversity	X
7) Our People & Performance			

PART C: Budget Request

INCIDENTAL COSTS:

Meeting Costs: <ul style="list-style-type: none"> - postage, printing, parking - 7 general meetings, 4 event planning meetings & 1 meeting with all Veteran Organizations within the City of Hamilton - Name tags & arms bands 	\$600.00
SUB TOTAL	\$600.00

SPECIAL EVENT/PROJECT COSTS:

Ceremonies/Services: <ul style="list-style-type: none"> - Hamilton (Gore Park Cenotaph), 2 ceremonies and parades - Community Ceremonies (Ancaster, Glanbrook, Dundas, Stoney Creek, Waterdown) - Dieppe Veteran's Memorial Service - Decoration Day - Communications & Marketing 	\$34 K \$2,200 \$2,500 \$3,000 \$700
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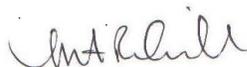
SUB TOTAL	\$ 43 K
TOTAL COSTS	\$ 43 K
Funding from Advisory Committee Reserve (only available to Advisory Committees with reserve balances)	\$
TOTAL 2021 BUDGET REQUEST	\$ 43 K
PREVIOUS YEAR (2020) APPROVED BUDGET (2020 Request \$)	\$ 43 K

CERTIFICATION:

Please note that this document is a request for a Budget from the City of Hamilton Operating budget. The submission of this document does not guarantee the requested budget amount. Please have a representative sign and date the document below.

Representative's Name: **Mike Rehill**

Signature:



Date:

October 27, 2021

Telephone # :

905-546-2424 ext 4688

CITY OF HAMILTON

2022

ADVISORY COMMITTEES

BUDGET SUBMISSION FORM

SENIOR ADVISORY COMMITTEE

PART A: General Information

ADVISORY COMMITTEE MEMBERS:

Aref Alshaihahmed	Maureen McKeating	
Sheryl Boblin	Vince Mercuri	
David Broom	Noor Nizam	
Ann Elliott	Dahlia Petgrave	
Carolann Fernandes	Penelope Petrie	
Kamal Jain	Sarah Shallwani	
Jeanne Mayo	Barry Spinner	
	Douglas Stone	
	Marian Toth	
	Marjorie Wahlman	

MANDATE:

The Seniors Advisory Committee is a Council mandated advisory committee of the City of Hamilton. To be a credible communication vehicle that will reflect and translate the ongoing needs that affects the quality of life for all older persons. It will provide a forum for consumers and deliverers of services and facilities to identify issues, explore possible remedies, and work to implement them.

PART B: Strategic Planning

STRATEGIC OBJECTIVES:

- To assist Council in decision making as it pertains to senior’s issues in Hamilton.
- To respond and advocate concerns affecting policies, services and facilities for seniors delivered by and funded by all levels of government.
- To promote and disseminate all decisions relating to access, the provision of services programs and facilities for seniors in the City of Hamilton.
- To liaise with other organized groups when there are matters of mutual concerns.
- To promote and advocate, wherever appropriate, the concept of healthy aging by encouraging improved and responsive programs and services in a timely fashion.

ALIGNMENT WITH CORPORATE GOALS:

Please check off which Council approved Strategic Commitments your Advisory Committee supports			
1) Community Engagement & Participation	X	2) Economic Prosperity & Growth	X
3) Healthy & Safe Communities	X	4) Clean & Green	X
5) Built Environment & Infrastructure	X	6) Culture & Diversity	X
7) Our People & Performance	X		

PART C: Budget Request

INCIDENTAL COSTS:

Monthly meeting expenses (photocopying, refreshments, advertising, postage, etc).	\$1500.00	
SUB TOTAL		\$1,500.00

SPECIAL EVENT/PROJECT COSTS:

Support for Seniors related events (International Day of the Older Person, Seniors Month Kick-off Event, Senior of the Year Award, etcetera).	\$1000.00	
SUB TOTAL		\$1,000.00

TOTAL COSTS	\$2,500.00
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Funding from Advisory Committee Reserve (only available to Advisory Committees with reserve balances)	\$N/A
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TOTAL 2022 BUDGET REQUEST (net of reserve funding)	\$2,500.00
PREVIOUS YEAR (2021) APPROVED BUDGET (2021 Request \$)	\$2,500.00

CERTIFICATION:

Please note that this document is a request for a Budget from the City of Hamilton Operating budget. The submission of this document does not guarantee the requested budget amount. Please have a representative sign and date the document below.

Representative's Name: **Penelope Petrie** _____

Signature: _____

Date: _____

Telephone #: _____

CITY OF HAMILTON

2022

ADVISORY COMMITTEES

BUDGET SUBMISSION FORM

**LESBIAN, GAY, BISEXUAL, TRANSGENDER, AND QUEER (LGBTQ)
ADVISORY COMMITTEE**

PART A: General Information

ADVISORY COMMITTEE MEMBERS:

Rebecca Banky	Jake Maurice
Gregory Cousins	Violetta Nikolskaya
James Diemert	Ashley Paton
William Fujarczuk	Kieran Thiara
Autumn Getty	Terri Wallis
Lisa-Marie Johnston	Kyle Weitz
Shaiden Keaney	Councillor Maureen Wilson
Cameron Kroetsch	

MANDATE:

The LGBTQ Advisory Committee for the City of Hamilton exists to eliminate barriers experienced by LGBTQ communities by giving voice to the perspectives of LGBTQ individuals and evaluating the City on its related efforts. The Committee does this by making recommendations to Council and staff in order that the City of Hamilton will excel in providing services to and interfacing with members of the LGBTQ communities.

The Committee is empowered by City Council and is responsible to City Council for its services; it reports to City Council on issues and concerns pertaining to the LGBTQ communities through the Audit, Finance & Administration Committee.

PART B: Strategic Planning

STRATEGIC OBJECTIVES:

To provide opportunities for members of Hamilton’s diverse LGBTQ communities to share stories, impart information, raise concerns and recommend changes as they relate to the way the City develops by-laws, policies, programs and services that impact LGBTQ communities, through the appropriate Standing Committee of Council.

To provide advice and recommendations to City council and staff with respect to the implementation of by-laws, policies, programs and services that impact LGBTQ communities.

To educate and increase the awareness and understanding of City Council and staff on issues that impact LGBTQ communities.

To facilitate access to accurate information about LGBTQ communities, including an up-to-date list of LGBTQ positive spaces, programs, resources and organizations.

To acknowledge and respect the diversity of Hamilton’s LGBTQ communities, including those voices not represented at the Committee table, with respect to gender identity, sexual orientation, age, ability, ethno-cultural background and socio-economic status.

To review the progress and measure of success of the Committee and its activities on a regular basis.

Please check off which Council approved Strategic Commitments your Advisory Committee supports

1) Community Engagement & Participation	Y	2) Economic Prosperity & Growth	
3) Healthy & Safe Communities	Y	4) Clean & Green	
5) Built Environment & Infrastructure		6) Culture & Diversity	Y
7) Our People & Performance	Y		

PART C: Budget Request

INCIDENTAL COSTS:

<p>Monthly meeting expenses (photocopying, refreshments, advertising, postage, etc.)</p> <p>*There were no expenses in this category in 2021</p>	
SUB TOTAL	\$750.00

SPECIAL EVENT / PROJECT COSTS:

<ul style="list-style-type: none"> • Partnership in the development and sharing of community resources and information • Social marketing regarding positive spaces, including materials, focus groups, awareness, etc. • Partner with community groups for awareness campaigns at significant events in Two Spirit and LGBTQIA+ communities • Subsidizing membership participation in workshops / conferences relevant to committee objectives • Partner with organizations providing support to members of Two Spirit and LGBTQIA+ communities during the COVID-19 pandemic • Additional Special Event/Project Cost of \$2,000.00 (to come from the Committee's reserve) for Committee training around anti-racism, anti-oppression, and other topics related to the Committee's mandate 	
SUB TOTAL	\$3,289.20

TOTAL COSTS	\$4,039.20
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Funding from Advisory Committee Reserve (only available to Advisory Committees with reserve balances)	\$1,300.00
TOTAL 2021 BUDGET REQUEST (net of reserve funding)	\$4,039.20
PREVIOUS YEAR (2021) APPROVED BUDGET (2021 Request \$5,960.00)	\$3,960.00

CERTIFICATION:

Please note that this document is a request for a Budget from the City of Hamilton Operating budget. The submission of this document does not guarantee the requested budget amount. Please have a representative sign and date the document below.

Representative's Name:

Cameron Kroetsch

Signature:

Date:

November 16, 2021

CITY OF HAMILTON

2022

ADVISORY COMMITTEES

BUDGET SUBMISSION FORM

FOOD ADVISORY COMMITTEE

PART A: General Information**ADVISORY COMMITTEE MEMBERS:**

Krista D'aoust (Chair)	Biniam Mehretab
Mary Ellen Scanlon (Co-Chair)	Elly Bowen
Brian Tammi (Secretary)	Jennifer Silversmith
Vivien Underdown	Barbara Stares
Vicky Hachey	Frank Stinellis
Laurie Nielsen	Kyle Swain
Jordan Geertsma	Andrew Sweetnam
Drew Johnston	Maria Biasutti

MANDATE:

As a volunteer advisory committee to the Board of Health, the Food Advisory Committee will support and advise on the implementation of Hamilton's Food Strategy, and the development of inclusive and comprehensive food related policies and programs at the individual, household, and community/population level based on internationally recognized principles of healthy public policy and best practices/available evidence.

PART B: Strategic Planning

STRATEGIC OBJECTIVES:

- Identify and inform, where appropriate, innovative community food security policies and programs that align with the vision and goals of the Hamilton Food Strategy, Hamilton Food Charter, and other City strategies.
- Identify and advise on emerging issues affecting Hamilton’s food system.
- Facilitate connections and share information and resources between members, the Board of Health, City staff, and as appropriate, further disseminate these lessons and resources among community organizations, businesses, citizens, and other groups that have an impact on community food security.
- Support research, monitoring, and evaluation efforts, and identify gaps and opportunities that may inform community food security policies and program modifications.
- Facilitate the cross-promotion of community food security within existing programs, events, policies, services, and other actions.

ALIGNMENT WITH CORPORATE GOALS:

Please check off which Council approved Strategic Commitments your Advisory Committee supports			
1) Community Engagement & Participation	X	2) Economic Prosperity & Growth	X
3) Healthy & Safe Communities	X	4) Clean & Green	X
5) Built Environment & Infrastructure	X	6) Culture & Diversity	X
7) Our People & Performance			

PART C: Budget Request

INCIDENTAL COSTS:

Parking	600.00
Materials, supplies & printing	400.00
SUB TOTAL	\$1000.00

SPECIAL EVENT/PROJECT COSTS:

Training/Education Event(s)	500.00
SUB TOTAL	\$ 1500.00

TOTAL COSTS	\$ 1500.00
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Funding from Advisory Committee Reserve (only available to Advisory Committees with reserve balances)	\$ 0
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TOTAL 2022 BUDGET REQUEST (net of reserve funding)	\$ 1500
PREVIOUS YEAR (2021) APPROVED BUDGET	\$ 2500

CERTIFICATION:

Please note that this document is a request for a Budget from the City of Hamilton Operating budget. The submission of this document does not guarantee the requested budget amount. Please have a representative sign and date the document below.

Representative's Name: **Krista D'Aoust, Chair**

Signature: *K D'Aoust*

Date: **October 5, 2021**

Telephone # : 289-260-3973

CITY OF HAMILTON

2022

ADVISORY COMMITTEES

BUDGET SUBMISSION FORM

COMMITTEE AGAINST RACISM

PART A: General Information

ADVISORY COMMITTEE MEMBERS:

Annie Law	Gerry Smith
Tyrone Childs	Councillor Nringer Nann
Marlene Dei-Amoah	
Leslyn Gombakomba	
Shamini Jacob	
Phillip Jeffrey	
Taimur Qasim	
Simone McWatt	

MANDATE:

The Committee Against Racism is a volunteer advisory Committee of the City of Hamilton, appointed by Council. Members comprise residents of the City of Hamilton, representing diverse background and cultures. The mandate of the Committee Against Racism is to advise, advocate and consult on relevant issues in the community of Hamilton relating to racism and its consequences, including anti-racism strategies.

PART B: Strategic Planning

STRATEGIC OBJECTIVES:

1. Make recommendations and give advice to the City of Hamilton’s staff and Council on issues relating to racism, equity, diversity and inclusion as well as issues relating to anti-racism.
2. Encourage every person, regardless of their race, ancestry, place of origin, colour, ethnic origin, citizenship, religion, creed or any other grounds based on the Ontario Human Rights Code (OHRC), to participate in programs and services for the improvement of community relations and the fulfilment of Human Rights.
3. Work actively with institutions and all other relevant organizations, including educational institutions, Police Services, Emergency Services, public, private, voluntary sector and all levels of government to advise, consult, advocate and to promote proactive measures pertaining to racism and its impacts.
4. Consult with individuals and/or groups with respect to complaints regarding racism and to make referrals within the community for complainants.
5. Initiate and facilitate discussions between individuals and/or groups to address issues and concerns of racism and/or while promoting respect and understanding in the community.

ALIGNMENT WITH CORPORATE GOALS:

Please check off which Council approved Strategic Commitments your Advisory Committee supports			
1) Community Engagement & Participation	X	2) Economic Prosperity & Growth	X
3) Healthy & Safe Communities	X	4) Clean & Green	
5) Built Environment & Infrastructure	X	6) Culture & Diversity	X
7) Our People & Performance			

PART C: Budget Request

INCIDENTAL COSTS:

Monthly meeting expenses (photocopying, refreshments, advertising, postage, etc.)	
SUB TOTAL	\$ 900

SPECIAL EVENT/PROJECT COSTS:

Initiatives by the Committee, including the following: 1) Days of recognition such as, Lincoln Alexander Day, Black History Month, Emancipation Day, and other days related to the mandate of anti-racism 2) Supporting City of Hamilton initiatives related to anti-racism 3) Support of anti-racism related community events	
SUB TOTAL	\$ 8000

TOTAL COSTS	\$ 8900
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Funding from Advisory Committee Reserve (only available to Advisory Committees with reserve balances)	
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TOTAL 2022 BUDGET REQUEST (net of reserve funding)	\$ 8900
PREVIOUS YEAR (2021) APPROVED BUDGET (2021 Request \$ 8900)	\$ 8900

CERTIFICATION:

Please note that this document is a request for a Budget from the City of Hamilton Operating budget. The submission of this document does not guarantee the requested budget amount. Please have a representative sign and date the document below.

Representative’s Name: Marlene Dei-Amoah

Signature:

Date: Dec 8, 2021

Telephone #:

CITY OF HAMILTON

2022

ADVISORY COMMITTEES

BUDGET SUBMISSION FORM

Housing and Homelessness Advisory Committee

PART A: General Information

ADVISORY COMMITTEE MEMBERS:

Eileen Campbell	Leisha Dawson
Morgan Stanek	Sandy Leyland
Violetta Nikolskava	Michael Slusarenko
Thomas Mobley	Michael Power
Tony Manganiello	Rhonda Mayer
Shaun Jamieson	Mary-Ellen Crechiola
Julia Verbitsky	Lance Dingman

MANDATE:

Communicate and work to address the needs of citizens within the community for whom barriers exist to accessing safe, suitable, and affordable housing, including the supports needed to enable citizens to obtain and retain their homes, and;

Support the City of Hamilton’s 10-year Housing and Homelessness Action Plan by providing information, advice, and recommendations to the Emergency & Community Services Committee regarding the Action Plan’s successful and meaningful implementation.

PART B: Strategic Planning

STRATEGIC OBJECTIVES:

The following objectives have been established for the HHAC to facilitate its efforts in achieving the mandate.

1. Assist with the coordination and implementation of Council approved recommendations, including the City of Hamilton’s 10-year Housing and Homelessness Action Plan.
2. Ensure that recommendations regarding issues relating to people who are experiencing homelessness or who may be at risk of becoming homeless are brought forward to Council in a timely manner.
3. Devise and recommend to Council innovative and preventative measures to assist in addressing homelessness within the community;
4. Identify emerging trends, potential gaps and best practices in emergency housing needs.

5. Provide Council and staff with information, advice, and recommendations about residential landlord and tenant issues and policies that would improve the overall well-being of tenants in Hamilton and support landlords in the provision of safe, quality, and affordable rental units.
6. Identify housing-related supports available in the community and facilitate relationship-building between community partners, citizens and government to ensure that people have the individualized supports needed to help them obtain and retain housing.
7. Regularly update Council about homelessness and affordable housing issues through the discussion and analysis that takes place at HHAC.
8. Respond to requests and direction from staff and Council.
9. Collaborate and cooperate with other City of Hamilton committees and community groups doing work around issues that impact homelessness and affordable housing to stay apprised of relevant initiatives and contribute information and advice as needed.

ALIGNMENT WITH CORPORATE GOALS:

Please check off which Council approved Strategic Commitments your Advisory Committee supports			
1) Community Engagement & Participation	X	2) Economic Prosperity & Growth	
3) Healthy & Safe Communities	X	4) Clean & Green	
5) Built Environment & Infrastructure		6) Culture & Diversity	
7) Our People & Performance			

PART C: Budget Request

INCIDENTAL COSTS:

Meeting costs – meeting room, refreshments, photocopying, printing, parking, transportation	\$1,000
SUB TOTAL	\$1,000

SPECIAL EVENT/PROJECT COSTS:

N/A	0
SUB TOTAL	\$0

TOTAL COSTS	\$1,000
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Funding from Advisory Committee Reserve (only available to Advisory Committees with reserve balances)	\$1,995
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TOTAL 2022 BUDGET REQUEST (net of reserve funding)	\$1,000
PREVIOUS YEAR (2021) APPROVED BUDGET (2021 Request \$1,000)	\$1,000

CERTIFICATION:

Please note that this document is a request for a Budget from the City of Hamilton Operating budget. The submission of this document does not guarantee the requested budget amount. Please have a representative sign and date the document below.

Representative's Name: _____

Signature: _____

Date: _____

Telephone #: _____

CITY OF HAMILTON

2022

ADVISORY COMMITTEES

BUDGET SUBMISSION FORM

ABORIGINAL ADVISORY COMMITTEE

PART A: General Information

ADVISORY COMMITTEE MEMBERS:

Connie Bellamy	
Scott Cruickshank	
Allan Loft	
Patty Lawlor (non-voting)	
Marilyn Wright	
Councillor Nann (Liason)	

MANDATE:

The Aboriginal Advisory Committee (AAC) is a volunteer advisory committee to the City of Hamilton. The AAC assists the City to honour and engage its Aboriginal citizens in the pursuit of the City's vision by providing advice and/or recommendations, through the appropriate Standing Committee of Council, that enhance the wellbeing of Aboriginal people and/or resolve municipal issues.

PART B: Strategic Planning

STRATEGIC OBJECTIVES:

To assist the City in achieving and demonstrating progress or positive change in support of the equitable economic, social, health and overall wellbeing of Aboriginal citizens.

To provide a forum and mechanism for co-ordinated dialogue and consultation between and among Aboriginal leaders and other stakeholders, acting as a catalyst for the development of positive relationships and open, transparent dialogue between and among the City and these stakeholders.

To offer input, advice and recommendations informed by stakeholder consultation to support the City in determining effective municipal strategies and/or policies on issues of importance to Aboriginal peoples.

ALIGNMENT WITH CORPORATE GOALS:

Please check off which Council approved Strategic Commitments your Advisory Committee supports			
1) Community Engagement & Participation	x	2) Economic Prosperity & Growth	x
3) Healthy & Safe Communities	x	4) Clean & Green	x
5) Built Environment & Infrastructure	x	6) Culture & Diversity	x
7) Our People & Performance	X		

PART C: Budget Request

INCIDENTAL COSTS:

Monthly meeting expenses (photocopying, refreshments, advertising, signage, postage, etc.)	1000.00
SUB TOTAL	\$1,000.00

SPECIAL EVENT/PROJECT COSTS:

To include:	2552.00
- National Indigenous Peoples Day <ul style="list-style-type: none"> o Banner Display 	
- Support and participation in events co-hosted with the Indigenous Relations - Urban Indigenous Strategy	
- Support for community engagement activities	
SUB TOTAL	\$2,552.00

TOTAL COSTS	\$3,552.00
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Funding from Advisory Committee Reserve (only available to Advisory Committees with reserve balances)	\$N/A
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TOTAL 2022 BUDGET REQUEST (net of reserve funding)	\$3,552.00
PREVIOUS YEAR (2021) APPROVED BUDGET (2021 Request \$3552.00)	\$3,552.00

CERTIFICATION:

Please note that this document is a request for a Budget from the City of Hamilton Operating budget. The submission of this document does not guarantee the requested budget amount. Please have a representative sign and date the document below.

Representative's Name: **Marilyn Wright**

Signature:

Date:

Telephone #:

CITY OF HAMILTON

2022

ADVISORY COMMITTEES

BUDGET SUBMISSION FORM

Advisory Committee for Persons With Disabilities (ACPD)

PART A: General Information

ADVISORY COMMITTEE MEMBERS:

Shahan Aaron	Paula Kilburn
Patty Cameron	Aznive Mallett
Elizabeth (Jayne) Cardno	Tom Manzuk
Michelle Dent	Corbin McBride
Lance Dingman	Mark McNeil
Anthony Frisina	Tim Murphy
Sophie Geffros	Kim Nolan
Levi Janosi	Tim Nolan
James Kemp	Bob Semkow

MANDATE:

The Advisory Committee for Persons with Disabilities recommends to the City of Hamilton policies, procedures and guidelines that address the needs and concerns of persons with disabilities.

PART B: Strategic Planning

STRATEGIC OBJECTIVES:

Terms of Reference

1. To advise Council annually about the preparation, implementation, and effectiveness of its accessibility plan required pursuant to the Ontarians with Disabilities Act, the Accessibility for Ontarians with Disabilities Act, and related regulations.
2. To provide advice and recommendations to City Council and staff with respect to the implementation of Provincial standards, and policies, procedures and guidelines that address the needs and concerns of persons with disabilities.
3. To ensure that the right of access for persons with disabilities to programs and services provided by the City is sustained, maintained, and/or improved in accordance with Provincial legislation, regulations and City standards.
4. To review and comment to Council and other levels of government on pertinent reports, proposed legislation and studies which affect all persons with disabilities, where appropriate.
5. To provide a forum where persons with disabilities and service representatives can express their concerns, share information and recommend improvements to the existing level of City services for persons with disabilities.
6. To educate and increase awareness of the City on issues which affect people with disabilities.
7. To support the work of the committee through sub-committees and working groups, as required, and specifically related to the Provincial standards, including Customer Service, Transportation, Employment, Built Environment, and Information and Communications.
8. To maintain knowledge of the work of the committee through attendance at meetings and review of agendas and supporting materials.
9. To regularly review the progress and measure the success of the committee and its activities.

Please check off which Council approved Strategic Commitments your Advisory Committee supports

1) Community Engagement & Participation	X	2) Economic Prosperity & Growth	X
3) Healthy & Safe Communities	X	4) Clean & Green	X
5) Built Environment & Infrastructure	X	6) Culture & Diversity	X

7) Our People & Performance	X		
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ALIGNMENT WITH CORPORATE GOALS:

PART C: Budget Request

INCIDENTAL COSTS:

Monthly Meetings Expenses (photocopying, refreshments, advertising, postage, etc.)	\$300.00
Administrative Assistance (note-taking) for special meetings such as Roundtable.	
Refreshments: <ul style="list-style-type: none"> • Advisory Committee for People with Disabilities \$1500.00 • Built Environment Working Group \$750.00 • Transportation Working Group \$850.00 • Housing Working Group \$600.00 • Outreach Working Group \$600.00 • Wheelchair and Scooter Safety Committee 	\$4300.00
SUB TOTAL	\$4,600.00

SPECIAL EVENT/PROJECT COSTS:

Conferences and related travel expenses	\$1500.00
SUB TOTAL	\$1500.00

TOTAL COSTS	\$ 6100.00
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Funding from Advisory Committee Reserve (only available to Advisory Committees with reserve balances)	\$ n/a
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TOTAL 2022 BUDGET REQUEST (net of reserve funding)	\$ 6100.00
PREVIOUS YEAR (2021) APPROVED BUDGET (2021 Request \$6100.00)	\$6100.00

CERTIFICATION:

Please note that this document is a request for a Budget from the City of Hamilton Operating budget. The submission of this document does not guarantee the requested budget amount. Please have a representative sign and date the document below.

Representative's Name: **Paula Kilburn**

Signature: **signed electronically**

Date: **October 22, 2021**

Telephone #: **905 573 7771**

CITY OF HAMILTON

2022

ADVISORY COMMITTEES

BUDGET SUBMISSION FORM

Advisory Committee for Immigrants & Refugees

A

PART A: General Information**ADVISORY COMMITTEE MEMBERS:**

Name	
Aref Alshaihahmed	
Leslyn Gombakomba	
Dina Honig	
Rami Safi	
Eisham Abdulkarim	
Dorar Abuzaid	
Khursheed Ahmed	
Ammira Ali	
Jennie Hamilton	

MANDATE:

Makes recommendations to City Council and staff about policies, procedures and guidelines that address the needs of immigrants and refugees.

PART B: Strategic Planning**STRATEGIC OBJECTIVES:**

1. Review and comment on pertinent reports, proposed legislation and studies that affect immigrants and refugees.
2. Be consulted by City of Hamilton staff and Council on the review, development and implementation of City policies, procedures, programs and services that affect, directly or indirectly, immigrants and refugees.
3. Facilitate, organize and promote open lines of communication with the school boards, police services, City of Hamilton, (e.g. Public Health Services, Healthy and Safe Communities, etc.) and other relevant organizations to provide advice and recommendations about the service needs of newcomers, immigrants and refugees.
4. Make presentations, host workshops and/or open houses to educate service providers, police, Ontario Works, school boards, settlement agencies, employment agencies, professional regulating bodies and other relevant services and programs about immigrant and refugee issues.
5. Develop relationships with the Access to Fair Trades Office and training institutions to gain a better understanding of their processes and find some common ground that will



assist newcomers and immigrants in their pursuit of timely certification and upgrading.
 6. Complement and collaborate with the work of the City of Hamilton's Volunteer Advisory Committees.

ALIGNMENT WITH CORPORATE GOALS:

Please check off which Council approved Strategic Commitments your Advisory Committee supports			
1) Community Engagement & Participation	X	2) Economic Prosperity & Growth	X
3) Healthy & Safe Communities	X	4) Clean & Green	X
5) Built Environment & Infrastructure	X	6) Culture & Diversity	X
7) Our People & Performance	X		

PART C: Budget Request

INCIDENTAL COSTS:

Monthly Meetings Expenses (photocopying, refreshments, advertising, postage, etc.)	\$1,500.00
SUB TOTAL	\$1,500.00

SPECIAL EVENT/PROJECT COSTS:

2022 initiatives as determined by the committee such as hosting the annual Newcomer Open House and preparing and disseminating the Newcomer Guide to Hamilton.	\$2,000.00
SUB TOTAL	\$2,000.00

TOTAL COSTS	\$3,500.00
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Funding from Advisory Committee Reserve (only available to Advisory Committees with reserve balances)	\$ n/a
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TOTAL 2022 BUDGET REQUEST (net of reserve funding)	\$3,500.00
PREVIOUS YEAR (2021) APPROVED BUDGET (2021 Request \$ 3500.00)	\$3,500.00

CERTIFICATION:

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Representative's Name: _____

Signature: _____

Date: _____

Telephone #: _____



CITY OF HAMILTON

2022

ADVISORY COMMITTEES

DRAFT BUDGET SUBMISSION FORM

Hamilton Mundialization Committee

PART A: General Information

ADVISORY COMMITTEE MEMBERS:

Name	
Rosemary Baptista	
Rein Ende	
Freja Gray	
Jan Lukas	
Anthony Macaluso	
Patricia Semkow	
Robert Semkow	

MANDATE:

To facilitate and support peace initiatives and the twinning relationships between Hamilton and its ten twin-cities around the world. To assist Council in implementing its Mundialization resolution.

To complement and affirm the objectives of the "Strengthening Hamilton Community Initiative" of the City.

To support any and all relationships with the City of Hamilton's Twin Cities

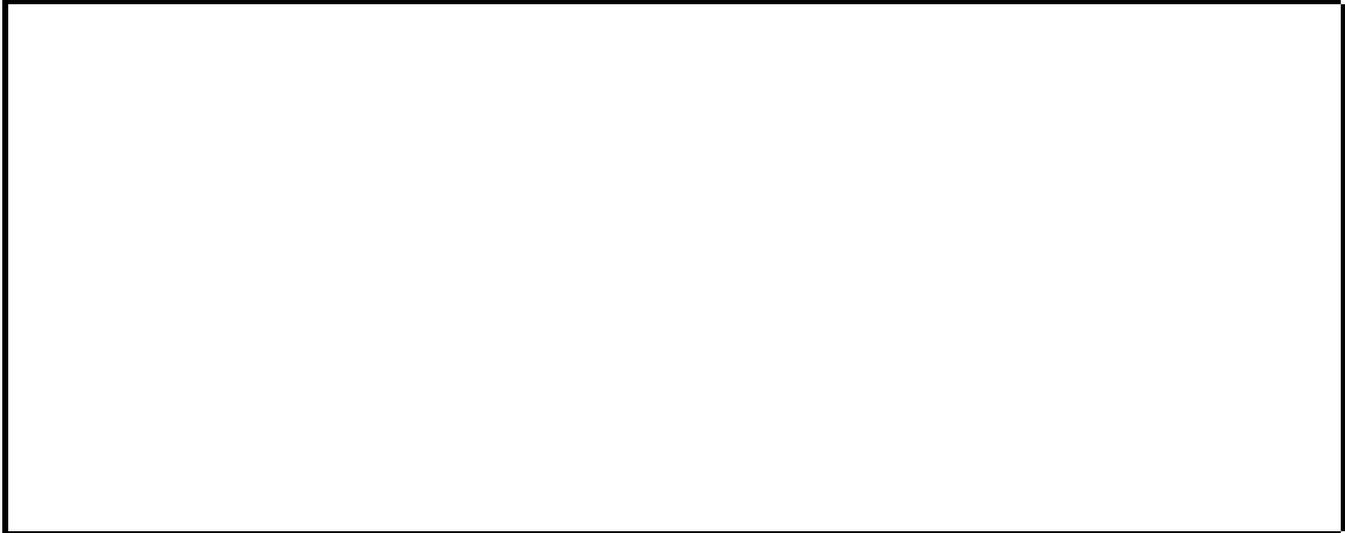
PART B: Strategic Planning

STRATEGIC OBJECTIVES:

To carry out the mandate of the committee with activities such as:

- Ongoing Kaga/Hamilton events commemorating the 50 year plus relationship between Kaga and Hamilton (Dundas)
- Anniversary twinning events or other twinning events as identified
- Racalmuto Regional events
- World Citizenship award
- Photo Contest
- Hiroshima- Nagasaki Vigil

Ongoing review of Mundialization relationships and processes thereof. The benefit of participation is the enhancement of relationships between the citizens of our twin communities both locally and internationally and the citizens of the City of Hamilton.



ALIGNMENT WITH CORPORATE GOALS:

Please check off which Council approved Strategic Commitments your Advisory Committee supports			
1) Community Engagement & Participation	X	2) Economic Prosperity & Growth	X
3) Healthy & Safe Communities	X	4) Clean & Green	X
5) Built Environment & Infrastructure	X	6) Culture & Diversity	X
7) Our People & Performance	X		

PART C: Budget Request

INCIDENTAL COSTS:

Monthly Meetings Expenses (photocopying, refreshments, advertising, postage, etc.)	\$1,500.00
SUB TOTAL	\$1,500.00

SPECIAL EVENT/PROJECT COSTS:

Hiroshima — Nagasaki Vigil, World Citizenship Award and/or photo contest, other twinning events (e.g. Racalmuto events)	\$2,390.00
Kids for Kaga support for exchange program	\$2,000.00
SUB TOTAL	\$4,390.00

TOTAL COSTS	\$5890.00
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Funding from Advisory Committee Reserve (only available to Advisory Committees with reserve balances)	\$ n/a
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TOTAL 2022 BUDGET REQUEST (net of reserve funding)	\$ 5890.00
PREVIOUS YEAR (2021) APPROVED BUDGET (2021 Request \$5890.00)	\$ 5890.00

CERTIFICATION:

Please note that this document is a request for a Budget from the City of Hamilton Operating budget. The submission of this document does not guarantee the requested budget amount. Please have a representative sign and date the document below.

Representative's Name: Anthony Macaluso

Signature: 

Date: Nov 16, 2021

PART A: General Information

ADVISORY COMMITTEE MEMBERS:

Deanna Allain	
Stephanie Bertolo	
Anna Davey	
Autumn Getty	
Jan Lukas	
Yulena Wan	

MANDATE:

The Women and Gender Equity Committee for the City of Hamilton acts as an Advisory Committee on matters pertaining to gender inequities faced by women, trans, and non-binary individuals. It achieves this mandate by providing Council input on matters of municipal concern and evaluating the City on its related efforts.

PART B: Strategic Planning

STRATEGIC OBJECTIVES:

- Define, investigate, study and make recommendations on issues of gender equity of the City of Hamilton and other matters of social or municipal concern including matters referred to this Committee by City Council, staff and City of Hamilton Committees.
- Inform citizens of the City of Hamilton on issues affecting women, trans, and non-binary individuals.
- Actively supporting the public participation of women, trans, and non-binary individuals in all aspects of civil life
- Advise citizens of the City of Hamilton of decisions made by City Council which may impact on women, trans, and non-binary individuals including matters of social concern and those referred to City Council by this Committee.

Please check off which Council approved Strategic Commitments your Advisory Committee supports			
1) Community Engagement & Participation	X	2) Economic Prosperity & Growth	X
3) Healthy & Safe Communities	X	4) Clean & Green	X
5) Built Environment & Infrastructure	X	6) Culture & Diversity	X
7) Our People & Performance	X		

ALIGNMENT WITH CORPORATE GOALS:

PART C: Budget Request

INCIDENTAL COSTS:

Monthly meeting expenses (photocopying, refreshments, advertising, postage, etc.)	\$1000.00
SUB TOTAL	\$1000.00

SPECIAL EVENT/PROJECT COSTS:

Initiatives to be determined by the Committee	\$2500.00
SUB TOTAL	\$2500.00

TOTAL COSTS	\$3,500.00
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Funding from Advisory Committee Reserve to support the Elect More Women Conference	\$5,000.00
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TOTAL 2022 BUDGET REQUEST (net of reserve funding)	\$3,500.00
PREVIOUS YEAR (2021) APPROVED BUDGET (2021 Request \$3,500)	\$3,500.00

CERTIFICATION:

Please note that this document is a request for a Budget from the City of Hamilton Operating budget. The submission of this document does not guarantee the requested budget amount. Please have a representative sign and date the document below.

Representative's Name: Stephanie Bertolo

Signature: 

Date: Nov 22 2021

Telephone #:

PART A: General Information

ADVISORY COMMITTEE MEMBERS:

Annette Paiement-Chair	(Resigned - Steve Parton – Vice-Chair)
Elizabeth Jayne Cardno	Janna Malseed
Monika Ciolek	(Resigned - Eileen Reilly – Co Chair)
Lisa La Rocca	Ranil Sonnadara
Monolina Bhattacharyya-Ray	Councillor Jason Farr
Councillor John-Paul Danko	

MANDATE:

To recommend activities for the stabilization and strengthening of the arts community; to inform Council of issues and achievements in the Hamilton arts community; to liaise with and act as a point of contact for members of the arts community regarding issues affecting the arts community; to monitor and assist with the implementation of the Public Art Program; to monitor and assist with the implementation of the Arts Awards Program.

PART B: Strategic Planning

STRATEGIC OBJECTIVES:

In 2022, based on the Celebrating Resilience in the Arts project the Arts Advisory Commission (AAC) will be undertaking consultation and outreach events with the arts community to share ideas and support the community in its recovery from the COVID pandemic. These events will be focussed on a symposium planned for early 2022.

The AAC continues its work monitoring and assisting with the implementation of the Public Art Program and the City of Hamilton Arts Awards Program.

ALIGNMENT WITH CORPORATE GOALS:

Please check off which Council approved Strategic Commitments your Advisory Committee supports			
1) Community Engagement and Participation	X	2) Economic Prosperity & growth	X
3) Healthy and Safe Communities		4) Clean & Green	X
5) Built Environment & Infrastructure	X	6) Culture and Diversity	X
7) Our People & Performance			

PART C: Budget Request

INCIDENTAL COSTS:

Refreshments for Committee Meetings (6 regular AAC meetings and Sub Committee meetings)	\$ 500
Off-site Meetings	\$ 500
Refreshments for Training Sessions and Sub-Committees	\$ 800
Binders, office supplies, printing, etc.	\$ 500
Printing costs for reports, etc.	\$ 1000
SUB TOTAL	\$3300

SPECIAL EVENT/PROJECT COSTS:

Arts community consultation and outreach events including a symposium.	\$16,000
SUB TOTAL	\$16,000

TOTAL COSTS	\$19300
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Funding from Advisory Committee Reserve (only available to Advisory Committees with reserve balances)	\$10,300
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TOTAL 2021 BUDGET REQUEST (net of reserve funding)	\$9,000
PREVIOUS YEAR (2021) APPROVED BUDGET (2021 Request \$9,000)	\$9,000

CERTIFICATION:

Please note that this document is a request for a Budget from the City of Hamilton Operating budget. The submission of this document does not guarantee the requested budget amount. Please have a representative sign and date the document below.

Representative's Name: Annette Paiement-Chair

Signature:



Date:

September 28, 2021

Telephone #:

905.516.9191

CITY OF HAMILTON

2022

ADVISORY COMMITTEES

BUDGET SUBMISSION

KEEP HAMILTON CLEAN & GREEN ADVISORY COMMITTEE

PART A: General Information

ADVISORY COMMITTEE MEMBERS (Voting & Non-Voting):

Heather Donison (Chair)
Paulina Szczepanski (Vice Chair & HWCDSB Youth Representative)
Leisha Dawson
Kerry Jarvi (BIAAC Representative)
Brenda Duke
Lennox Toppin
Diana Meskaukas
Marisa DiCenso (HWCDSB Representative)
Felicia Van Dyk
Michelle Tom
Jen Baker (Environmental Representative – Non-voting)
Whitney Slattery (Staff Liaison – City Staff – Non-voting)
Florence Pirrera (Project Manager – City Staff – Non-voting)
Theresa Phair (Community Liaison – City Staff – Non-voting)
Councillor Nrinder Nann (Council Representative)

MANDATE:

Reporting through the Public Works Committee, the Keep Hamilton Clean & Green (KHCG) Committee will provide input and advice to staff and Council on engaging citizens to take greater responsibility for improving our community environments. The KHCG's focus is to encourage behaviours and attitudes conducive to a clean, healthy and safe community through leadership and action.

The KHCG Committee will provide input and guidance to City staff, Council and other stakeholders on community involvement, private sector involvement and identification of resources to sustain Clean & Green Hamilton programs and initiatives that aim to beautify our community, promote environmental stewardship and prevent litter, illegal dumping and graffiti.

PART B: Strategic Planning

STRATEGIC OBJECTIVES:

- Litter**
- Support the development and marketing of a coordinated cigarette litter prevention program.
 - Lead the promotion and collaboration with community partners for the ongoing operation of Team Up to Clean Up.
 - Administer Keep America Beautiful Community Appearance Index survey in 2022.
 - Support and promote City and community litter remediation and prevention initiatives.
- Illegal Dumping**
- Support the development of educational and communication tools to prevent illegal dumping.
- Graffiti**
- Support stakeholder engagement strategies and victim assistance initiatives with prevention and remediation tools.
- Beautification**
- Recognize volunteer contributions to beautification initiatives and projects that support the Clean & Green Hamilton Strategy.
 - Support neighbourhood beautification and greening initiatives as needed.
- Environmental Stewardship**
- Support and promote the engagement of citizen volunteers in programs and initiatives that encourage ecological integrity and minimize human impact on natural habitats and ecosystems on public and private properties.

ALIGNMENT WITH CORPORATE GOALS:

Please check off which Council approved Strategic Commitments your Advisory Committee supports			
1) Community Engagement & Participation	✓	2) Economic Prosperity & Growth	
3) Healthy & Safe Communities	✓	4) Clean & Green	✓
5) Built Environment & Infrastructure	✓	6) Culture & Diversity	
7) Our People & Performance			

PART C: Budget Request

INCIDENTAL COSTS:

Meeting Expenses	\$500.00
Member Parking	\$0.00
Keep America Beautiful Affiliate Fee / Training and Development	\$650.00
SUB TOTAL	\$1,150.00

SPECIAL EVENT/PROJECT COSTS:

Cigarette Litter Prevention	\$2,500.00
Team Up to Clean Up	\$6,000.00
Graffiti	\$2,000.00
Volunteer recognition	\$600.00
Clean & Green Neighbourhood Grants	\$6,000.00
SUB TOTAL	\$17,100.00

TOTAL COSTS	\$18,250.00
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Funding from Advisory Committee Reserve (only available to Advisory Committees with reserve balances)	\$0.00
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TOTAL 2022 BUDGET REQUEST (net of reserve funding)	\$18,250.00
PREVIOUS YEAR (2021) APPROVED BUDGET	\$18,250.00

CERTIFICATION:

Please note that this document is a request for a Budget from the City of Hamilton Operating budget. The submission of this document does not guarantee the requested budget amount. Please have a representative sign and date the document below.

Representative's Name: Heather Donison (Chair)

Signature: 

Date: November 30, 2021

Telephone #: Staff Liaison Whitney Slattery ext. 5089

2022 Boards and Agencies Operating Budget		
#	Board/Agency	2022 NET Preliminary Budget \$
City Boards:		
1	Hamilton Police Services	183,542,540
2	Hamilton Public Library	32,848,020
3	Farmers' Market	242,360
	Subtotal	216,632,920
Conservation Authorities:		
4	Niagara Peninsula Conservation Authority	1,574,269
5	NPCA Binbrook Capital Improvements	91,790
6	Grand River Conservation Authority	1,557,692
7	Conservation Halton	776,249
8	Hamilton Conservation Authority	4,027,200
9	HCA: Westfield Heritage Village	624,000
	Subtotal	8,651,200
Grants:		
10	Hamilton Beach Rescue Unit Inc.	132,870
11	Royal Botanical Gardens	647,410
	Subtotal	780,280
Other Items:		
12	MPAC	6,979,670
	Subtotal	6,979,670
Total for All Boards and Agencies		233,044,070

Note - Anomalies in totals due to rounding.
 Note - Budget reflects budget amendments.
 Note - Budget includes Library and Police Capital Financing.



Hamilton

PRELIMINARY



2022 TAX SUPPORTED OPERATING BUDGET REPORT

CONTENT

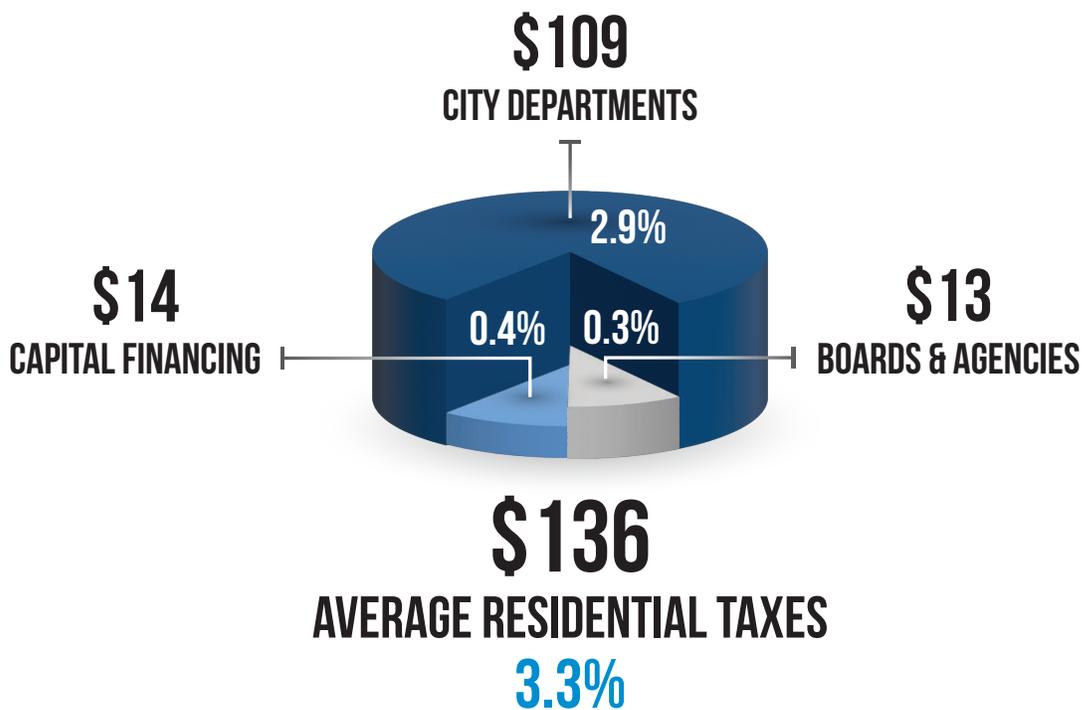
1	2022 BUDGET SUMMARY REPORT
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31	2 Gross and Net Expenditure Summary
39	3 Cost Category Summary
43	4 Complement Summary
49	5 Departmental Budget Summaries
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173	7 Business Cases
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2022 TAX OPERATING BUDGET OVERVIEW

The City of Hamilton’s 2022 Preliminary Tax Supported Operating Budget is proposed at \$997M, representing an increase in the net tax levy of 4.5% or \$43M, which translates to an estimated average residential property tax increase of 3.3% or \$136 for the average residential property assessed at \$381,000. In setting the net tax levy, the City first considers all other revenue sources available to the municipality, such as user fees and subsidies from senior levels of government, and levies the remaining funds required to deliver services at a balanced budget in accordance with The Municipal Act, 2001.

The net levy increase of \$43M, or 4.5%, is the estimated cost required to continue service delivery for City Departments, Boards & Agencies and delivery of the 2022 Tax Supported Capital Budget, as well as to advance strategic priorities that were previously approved in 2021. An estimated assessment growth benefit of (1.0%), property class levy restrictions of 0.1%, estimated Education benefit of (0.3%) and no reassessment impact for 2022 reduces the initial levy increase of 4.5% to a total estimated average residential tax impact of 3.3%.

2022 MUNICIPAL PRELIMINARY TAX IMPACT FOR THE AVERAGE RESIDENTIAL PROPERTY TAX BILL



- Anomalies due to rounding
- Assumes (1.0%) benefit for growth and no reassessment impact
- Average residential assessment: \$381,000
- Assumes (0.3%) benefit for Education impact

The 2022 Preliminary Tax Supported Operating Budget would result in an average residential tax impact of approximately 3.3%, which is required to support the delivery of all City provided services, the City's Strategic Plan and the City's vision to be the best place to raise a child and age successfully. The recommended levy increase includes inflation and non-discretionary contractual increases required to maintain services at current levels, as well as strategic investments and service continuity for services that continue to be affected by changes in Provincial Funding Agreements:

- **Multi-Modal Transportation, Equity Diversity & Inclusion (EDI) and Climate Change:** The 2022 budget includes significant investment in Transit Services to support Council's multi-modal transportation strategic goals and the implementation of year six of the 10-Year Local Transit Strategy. Council approved enhancements to the level of service for sidewalk snow removal along bus routes on April 28, 2021 through Report PW19022(c) to promote equitable access to public transit. In addition to working towards the multi-modal transportation and EDI goals, these investments help to support the City's climate action goals and move towards a net zero municipality.
- **Affordable Housing and Homelessness:** Strategic investments for 2022 include additional contributions to the Rent Rency Program, loan repayments for the Canadian Mortgage Housing Corporation National Housing Strategy Co-Investment Fund, continuation of the Roxborough Housing Incentive Program (RHIPP) and ensuring continuity of service by providing the required increases in benchmark funding and replacing decreased revenues from Federal subsidy. As detailed in Report HSC20020(d), the City of Hamilton is committed to continue building on COVID-19 emergency supports to a more responsive, resilient, sustainable and housing-focused homeless serving system. The expenses for the operation of isolation services, drop-ins and hotel rooms for expanded temporary sheltering have been included in the 2022 Preliminary Budget with dedicated funding up to March 31, 2022.

- **Fiscal Health and Financial Management:** A key priority of the annual budget process is to ensure appropriate and financially sustainable investment in asset replacement to ensure infrastructure is maintained in a state-of-good-repair. The 2022 Preliminary Budget includes a net levy increase of 0.5% (\$4.8M) dedicated to asset renewal to support sound stewardship of existing assets by providing sufficient funding to maintain the desired condition and service levels of critical infrastructure. Additionally, through the 2022 Tax Supported Capital Budget deliberations, Council approved a 0.15% net levy increase for debt servicing requirements related to the Investing in Canada Infrastructure Program – Transit Stream and West Harbour strategic initiatives. It is important to increase the capital levy in direct proportion to the increase in debt servicing requirements at a minimum in order to maintain the ratio between City own source revenues and annual debt obligations so that the City’s AA+ credit rating is maintained.
- **Provincial Funding:** Changes in Provincial Funding Agreements continues to represent a significant budget pressure for 2022. The funding for mandatory programs and the mitigation funding received is based on 2018 expenses. Even with the one-time mitigation funding for Public Health in 2022, the Ministry of Health funding will only be approximately 70% of total costs as a result of cost increases since 2018. In 2022, the transition funding for Children’s Services comes to an end, as well as the long-standing High Wage Transition Funding for Long-Term Care and the Household Hazardous Waste Program. In order to ensure service continuity, the City of Hamilton has absorbed the \$2.6M of lost annual funding for these programs.

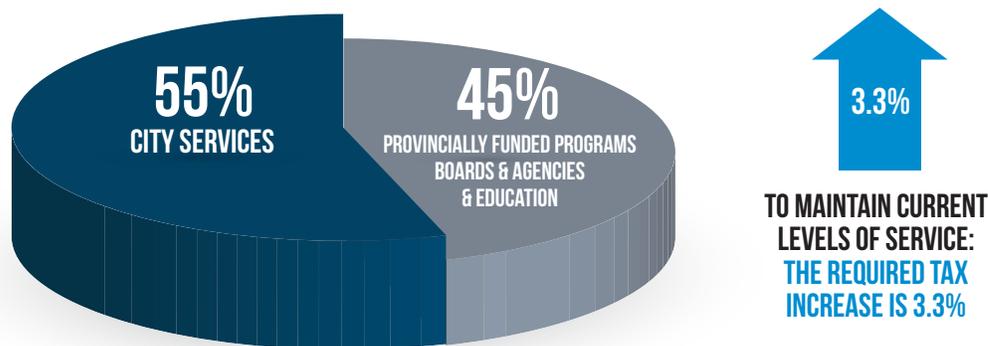
The COVID-19 pandemic response will continue to have many financial pressures on City services in 2022 including the loss of revenue from transit operations and recreation user fees, as well as, increased costs for Public Health response and vaccination programs and emergency shelters for housing the community’s most vulnerable. The City has some capacity to fund the forecasted pressures through previous funding announcements from senior levels of government and eligibility to carry funds into 2022. However, there have been no announcements related to continued funding to address pressures specifically related to 2022 operations and the City’s forecast currently exceeds total funding available.

In development of the 2022 Preliminary Tax Operating Budget, staff have assumed that all pressures related to COVID-19 will be funded from senior levels of government. It is essential that the City continue to pursue advocacy efforts with other municipal partners for relief funding and potential economic stimulus funding programs to address the shortfall.

Property taxes support City Services, as well as Provincially Funded Programs, such as Public Health and Ontario Works, Boards and Agencies, such as the Hamilton Police Service and Conservation Authorities, and Education. City Services make up approximately 55% of the total property tax bill. Tax supported City Services are largely comprised of roads, sidewalks and streetlighting operations and maintenance, waste management services, parks operations and maintenance, fire services, transit services and recreation services.

An average residential tax impact of 3.3% is required to maintain current levels of service including pre-approved and legislated service level impacts. City Council has the legislated authority over approximately 55% of the total budget. Provincially Funded Programs, Boards and Agencies and Education are either governed by authorities other than City Council or are supported through Funding Agreements that limit City Council’s ability to affect the overall tax rate by changes to these programs. Therefore, in order to maintain the current 2021 tax rate, City Services would require service level reductions of 5.8% to mitigate the estimated 3.3% overall tax impact.

2022 PROPERTY TAX BREAKDOWN



0%
TO MAINTAIN 2021 TAX LEVY:
CITY COUNCIL HAS FULL CONTROL TO
REDUCE OR ADJUST SERVICE LEVELS
THAT MAKE UP 55% OF THE TAX LEVY

5.8%
5.8% SERVICE LEVEL
REDUCTION IN CITY SERVICES:
IS REQUIRED TO MAINTAIN THE
CURRENT TAX RATE

CITY SERVICES

-  ROADS, SIDEWALKS AND STREETLIGHTING
-  TRANSIT
-  WASTE MANAGEMENT
-  RECREATION
-  PARKS
-  PLANNING AND ECONOMIC DEVELOPMENT
-  FIRE SERVICES

2022 TAX SUPPORTED OPERATING BUDGET

BUDGET PROCESS

The 2022 Preliminary Tax Supported Operating Budget is a collaborative process undertaken by City staff throughout 2021. The Tax Supported Operating Budget is one component of the City's overall annual budget and supports the delivery of all the City's services with the exception of Water, Wastewater and Stormwater services, which are supported through rate revenues. Both the tax and rate supported service groups have infrastructure and facility requirements that are funded by their respective capital budgets. The 2022 Rate Supported Operating and Capital Budget and the 2022 Tax Supported Capital Budget were submitted separately for Council's consideration on November 22, 2021 and November 26, 2021 respectively. The 2022 Tax Supported User Fees were submitted for Council's consideration on December 8, 2021.

The 2022 Preliminary Tax Supported Operating Budget overview will be presented to the General Issues Committee (GIC) on January 14, 2022 and the Departmental presentations will begin on January 25, 2022. The deliberation process and final budget approval is expected to be completed by late March 2022.

City Council amended the budget directions in deliberation of the 2022 Budget Guidelines, Outlook and Process Report FCS21057(a) with the following recommendations:

- a. That City Departments be directed to prepare the 2022 Tax Operating Budget at an increase required to maintain current service levels with a 2% guideline and report back through the 2022 budget process;
- b. That staff be directed to increase user fees at the rate of inflation and that any user fee increases below the guideline be forwarded for consideration with appropriate explanation;

- c. That Boards and Agencies be directed to prepare their 2022 Tax Operating Budget submissions at an increase required to maintain current service levels with a 2% guideline and that any increase beyond the guideline be forwarded for consideration with appropriate explanation;
- d. That staff be directed to prepare the 2022 Tax Capital Budget with a 0.6% municipal tax levy increase for capital financing of discretionary block funded projects and debt servicing requirements for the Investing in Canada Infrastructure Program – Transit Stream and West Harbour Redevelopment strategic initiatives;
- e. That staff be directed to prepare the 2022 Rate Supported Budget at a rate increase required to maintain current service levels and priority infrastructure;
- f. That the Mayor provide correspondence to the local MPs and MPPs thanking senior levels of government for past and continued support in navigating through the COVID-19 pandemic; and,
- g. That staff be directed to enhance the public delegation opportunity to the 2022 Budget by adding a date between Feb 10th to March 3rd, 2022.

The 2022 Preliminary Tax Operating Budget was prepared in consideration of this direction while also balancing requirements with the following principles:

COUNCIL REFERRED ITEMS

Items that Council has referred by motion or through the approval of staff recommendations to the 2022 Tax Supported Operating Budget process will be vetted at GIC through deliberations in February 2022. There are currently no Council Referred Items included in the preliminary budget totals – these items are included in Appendix 6 “Council Referred Items”.

BUSINESS CASES

Business Cases can be found in Appendix 7 “Business Cases”. The proposal of new revenue, request for additional resources to deliver services or any recommended changes to staffing levels are summarized in business cases for Council’s consideration. These items are not included in the preliminary budget totals.

MULTI-YEAR BUDGETS

Multi-Year budgeting strengthens the link between budgeting and strategic priorities and enables Council to implement a multi-year vision, assessing the long-term financial implications of current and proposed Operating and Capital Budgets, budget policies, investment policies, tax policies and assumptions.

A three-year outlook for 2023-2025 is summarized in Appendix 8 “Multi-Year Outlook” for the City. Three-year outlooks for 2023-2025 will also be presented by the General Managers during their departmental budget presentations. Making the multi-year budgets more prominent will assist towards approval in principle of these budgets in the upcoming years.

BUSINESS PLANS

Multi-year business planning serves as a roadmap for municipalities to ensure Council’s priorities, as outlined in the City’s Strategic Plan, are converted into action. Each City department prepares multi-year business plans to identify and align departmental and divisional initiatives to the City’s vision “to be the best place to raise a child and age successfully,” with the Strategic Plan front and centre. The City does not have the financial resources or the organizational capacity to do everything at once. By establishing our priorities, creating achievable initiatives, and tracking progress with meaningful performance measurement, the City will realize its mission of providing high quality, cost conscious public service that contributes to a healthy, safe and prosperous community.

Departmental and divisional initiatives are communicated during the departmental budget presentations as well as summarized in the Corporate Plan. The Corporate Plan is issued upon approval of all three budgets: Rate Supported Operating and Capital, Tax Supported Capital and Tax Supported Operating.

2022 CONSOLIDATED BUDGET

Table 1 highlights the consolidated gross expenditure preliminary budgets for the City combining Tax and Rate supported services:

Table 1

2022 Preliminary Consolidated City Budget			
Gross Expenditures			
(\$000's)	Rate	Tax	Total
Operating	257,851	1,473,384	1,731,235
Capital	310,436	386,102	696,538
Total	568,287	1,859,485	2,427,772
Note: Does not include Council Referred Items or Business Cases			

This document provides detailed information in respect of the 2022 Preliminary Tax Supported Operating Budget. As mentioned, the 2022 Rate Supported Operating and Capital Budget and the 2022 Tax Supported Capital Budget were submitted separately for Council’s consideration on November 22, 2021 and November 26, 2021 respectively.

During the 2021 Tax Supported Operating Budget process, staff prepared a 2022 - 2024 Multi-year Outlook based on assumptions and known increases. The initial Outlook for 2022 was a projected levy increase of \$37.7M and a 3.4% tax increase. Based on updated information, the initial projection has been revised to a levy increase of \$42.9M and a 3.3% tax increase. The 2022 Preliminary Tax Supported Operating Budget, as submitted, does not include any measures that would adversely impact programs and services.

2022 PRELIMINARY TAX SUPPORTED OPERATING BUDGET - TAX IMPACT

The submitted 2022 Preliminary Tax Supported Operating Budget requires a levy increase of \$42.9M. This increase would result in an estimated average residential tax increase of 3.3% or \$136 for the average residential home assessed at \$381,000.

Table 2 highlights the tax increase by major component:

Table 2

2022 Average Residential Tax Impact (Per \$381,000 Current Value Assessment)				
	2021	2022	\$	%
Municipal Taxes				
City Departments	\$ 2,527	\$ 2,636	\$ 109	2.9%
Boards & Agencies	\$ 875	\$ 888	\$ 13	0.3%
Capital Financing	\$ 373	\$ 387	\$ 14	0.4%
Municipal Taxes	\$ 3,775	\$ 3,911	\$ 136	3.6%
Education Impact				(0.3%)
Total Average Residential Tax Impact				3.3%

Notes:

- 1) Anomalies due to rounding
- 2) Assumes growth benefit of (1.0%). The final tax roll from MPAC will be confirmed in February 2022
- 3) Assumes 0% for 2022 reassessment as announced by the Province
- 4) Assumes no Tax Policy impacts for Small Business subclass in 2022
- 5) Assumes levy restriction impact of 0.01% based on historical trends
- 6) Assumes 0.3% benefit for Education based on historical trends. The final education impact will be confirmed in February 2022

As indicated in Table 2, the tax impact attributable to City departments is about 2.9%. The Boards and Agencies tax impact is 0.3%, subject to any changes that may occur through the deliberation of the budgets submitted by the various Boards and Agencies. Currently, the budgets for Boards and Agencies assume a 2.0% net levy increase, with the exception of Hamilton Public Library, Hamilton Farmer's Market and the City Enrichment Fund which have been included at their respective budget submissions, in line with the Council directed target approved on October 13, 2021. An increase of 0.65% to the Capital Levy has been included as approved through the 2022 Tax Supported Capital Budget deliberations and Report FCS21096 on December 15, 2021. Additional details can be found in the "Summary" section of the Report.

Also submitted are any applicable Council Referred Items and Business Cases to be considered during the budget process. If approved as submitted, the Council Referred Items and Business Cases will add 0.02% and 0.16% to the tax impact respectively, resulting in a total combined impact of 0.18%.

City of Hamilton residents in all communities pay the same rate for general City services, such as police, public health, roads, waste management, libraries, parks and City administration.

Area rating is a municipal property taxation policy tool intended to account for either significant differences in service levels or differences in the cost of providing services across different parts of the City (Municipal Act, 2001, Section 326).

The current area rating model has been in effect since it was approved in 2011. In order to ensure that the area rating methodology aligns with the projected growth and related service delivery strategies and to respond to specific Council direction (sidewalk snow removal), staff are conducting a review of the following area rated services:

- Fire;
- Sidewalk snow removal;
- Parkland purchases; and,
- Recreation.

Preliminary findings of the area rating review, proposed changes and options will be presented in January 2022. Final recommendations will be presented by mid-February / early March 2022 in order to be included in the total tax impact to be approved by Council as part of 2022 budget deliberations.

2022 PRELIMINARY TAX SUPPORTED OPERATING BUDGET - SUMMARY

The 2022 Preliminary Tax Supported Operating Budget identifies a levy requirement of \$997.4M, which represents an increase of \$42.9M, or 4.5%, over 2021. An estimated assessment growth benefit of (1.0%), no reassessment impact, property class restrictions of 0.1%, and an education benefit of (0.3%) reduce the projected average residential tax impact to 3.3%.

The 2022 Preliminary Tax Supported Budget is detailed in Table 3. The projected costs to maintain current service levels (Maintenance Budget) is \$15.5M for City departments or approximately 36% of the total projected net levy increase. The Maintenance Budget results in an average residential property tax increase of approximately 0.4%. Other strategic investments in the 2022 Preliminary Tax Supported Operating Budget total \$27.4M and account for the remainder of the estimated tax increase to arrive at the projected 3.3%. The majority of the budget pressures are comprised of enhancements and service level adjustments with significant planned and pre-approved investments in capital infrastructure, transit and housing. Additional detail on the 2022 Preliminary Tax Supported Budget is provided in Appendix 1 "Net Levy Summary", Appendix 2 "Gross and Net Expenditures Summary" and Appendix 3 "Cost Category Summary".

Table 3

(\$000's)	2021	2022			Change			
	Restated	Maintenance	Strategic Priorities	Preliminary	Maintenance vs. Restated		Preliminary vs. Restated	
City Departments	583,674	594,693	21,250	615,942	11,019	1.9%	32,268	5.5%
Boards & Agencies	231,203	235,733	-	235,733	4,530	2.0%	4,530	2.0%
Capital Financing*	139,542	139,490	6,198	145,688	(52)	0.0%	6,146	4.4%
Total Levy Requirement	954,419	969,916	27,448	997,363	15,497	1.6%	42,945	4.5%
Assessment Growth						(1.0%)		(1.0%)
Reassessment						0.0%		0.0%
Levy Restrictions						0.1%		0.1%
Tax Policy						0.0%		0.0%
Education Impact						(0.3%)		(0.3%)
Total Average Residential Tax Impact						0.4%		3.3%

* Capital Financing includes the Area Rating Special Capital Reinvestment provision allocated to the pre-amalgamated City of Hamilton through the Tax Operating Budget

City Departments

The 2022 Preliminary Tax Supported Operating Budget for City Departments is proposed at a \$32.3M increase, or 5.5%. This contributes to the average residential tax increase by 2.9% or \$109 for the average home assessed at \$381,000. The preliminary budget includes all costs required to continue the delivery of services provided by the City of Hamilton, as well as strategic investments to advance the Term of Council priorities. Throughout the Budget Process, City staff, in consultation with Council, investigate all grants and other revenues available to municipalities, as well as generate efficiencies in service delivery and operations in an effort to reduce the impact on taxes. Table 4 provides a breakdown of the \$32.3M increase for City Departments, as well as the overall net levy increase of \$42.9M.

Table 4

(\$000's)	2021	2022	Change	
	Restated	Preliminary	Preliminary vs. Restated	
Planning and Economic Development	30,390	30,980	590	1.9%
Healthy and Safe Communities	255,190	268,870	13,681	5.4%
Public Works	266,574	279,668	13,094	4.9%
Legislative	5,171	5,285	113	2.2%
City Manager	13,022	13,616	594	4.6%
Corporate Services	37,673	38,381	708	1.9%
Corporate Financials / Non Program Revenues	(28,383)	(25,046)	3,337	-11.8%
Hamilton Entertainment Facilities	4,037	4,188	151	3.7%
Total City Expenditures	583,674	615,942	32,268	5.5%
Hamilton Police Services	176,587	180,153	3,566	2.0%
Other Boards and Agencies	48,528	49,492	964	2.0%
City Enrichment Fund	6,088	6,088	-	0.0%
Total Boards and Agencies	231,203	235,733	4,530	2.0%
Capital Financing	139,542	145,688	6,146	4.4%
Total Levy Requirement	954,419	997,363	42,945	4.5%
Assessment Growth				(1.0%)
Reassessment				0.0%
Levy Restrictions				0.1%
Tax Policy				0.0%
Education Impact				(0.3%)
Total Average Residential Tax Impact				3.3%

Table 5 summarizes the individual maintenance items that are having a significant impact in the City departments. Additional information on City department budgets can be found in Appendix 5 “Departmental Budget Summaries”.

Table 5

Budget Drivers - Maintenance	
(\$000's)	2022 Budget Impact
Salaries, Wages and Benefits (net of Funding Agreements)	14,887
Contributions to Reserves	2,194
Curbside Waste Collection	1,969
Social Housing Provider Benchmarks	1,780
Fuel and Energy	750
Recycling Processing & Transfer Station / Community Recycling	540
Tim Hortons Field Contractual Agreement	487
PRESTO Operating Agreement	381
Confederation Park Contractual Agreement	165
User Fees	(7,206)
Miscellaneous	(450)
Total Maintenance	15,497

- **\$14.9M** for employee related expenses, primarily salaries, wages and benefits comprise approximately 45% of the City’s gross operating expenses excluding Boards & Agencies. The net increase of \$14.9M is due to contractual settlements, cost of living adjustments (COLA) of 1.60%, increases in premiums for employer provided benefits, Canada Pension Plan, Employment Insurance and Workers’ Safety and Insurance Board and the annualization of staffing changes approved in the 2021 Tax Supported Operating Budget such as the ambulance enhancement to Paramedic Services;
- **\$2.2M** in additional contributions to reserves for inflationary pressures related to vehicle and fleet replacement. It is important to ensure that contributions to capital reserves increase in line with inflation in order to meet long-term asset replacement obligations;

- **\$2.0M** has been included as a budget pressure for year two of the curbside waste collection contract negotiated in late 2020;
- **\$1.8M** pressure related to Provincial benchmarks for Social Housing providers. The benchmark increases are largely driven by substantial year-over-year increases in hydro, fuel and insurance.
- **\$0.8M** net inflationary pressure for energy and fuel. The 2022 Preliminary Tax Operating Budget includes a \$0.4M contribution from the Tax Stabilization Reserve to offset perceived one-time fluctuations in current market rates for fuel. The net pressure of \$0.8M reflects the estimated ongoing pressure;
- **\$0.6M** in additional expenditures is projected for the recycling facility processing and Transfer Stations / Community Recycling Centres contracts, which reflect 2% inflationary increases, as well as a 4% increases due to volume;
- **\$0.5M** in contractual obligations for Tim Hortons Field;
- **\$0.4M** forecasted pressure in the PRESTO Operating Agreement based on current user estimates;
- **\$0.2M** in contractual pressures for Confederation Beach Park related to insurance and the increase in seasonal wages;
- **(\$7.2M)** in additional revenues from user fees based on the fees contained in the 2022 Tax Supported User Fees Report (FCS21115) ratified by Council on December 15, 2021. User fees were increased at the rate of inflation in accordance with the Council approved guideline; and,
- **(\$0.5M)** in net reductions for all other items as a result of efficiencies realized in the review of all City provided services.

The 2022 Preliminary Tax Supported Operating Budget also includes strategic investments that advance Term of Council priorities that were previously approved through Strategic or Master Plans or other in-year staff reports. The Strategic Priorities impacting the 2022 budget are highlighted in Table 6.

Table 6

Strategic Priorities	
(\$000's)	2022 Budget Impact
Fiscal Health and Financial Management	10,427
Capital Levy Increase	6,198
Insurance	2,829
Area Rating for Fire Services	1,400
Multi-Modal Transportation, EDI and Climate Change	5,370
10-Year Local Transit Strategy	4,144
Sidewalk Snow Clearing	936
Equity, Diversity and Inclusion Roadmap and Implementation	290
Affordable Housing and Homelessness	4,362
Rent Ready Program	1,483
National Housing Strategy	1,264
Subsidy for Social Housing Providers - Federal "Gazette" funding	1,215
Roxborough Housing Incentive Program	400
COVID-19 Resilience	1,281
Macassa Lodge Redevelopment	900
Area Rating for Parkland Purchases	381
Operating Impacts from Capital	3,372
Information Technology	1,121
Forestry, Parks and Open Space	666
Hamilton Fire Department	463
Recreation	250
West Harbour & Waterfront Strategic Initiative	190
Multi-Modal Transportation	180
Hamilton Paramedic Service	177
Roads	74
Others	251
Provincial Funding	2,635
Public Health Services - Provincial Funding Agreement	2,025
Children's Services - Provincial Funding Agreement	206
Long-Term Care - High Wage Transition Funding	202
Waste Management - Household Hazardous Waste Program	202
Total Strategic Priorities	27,448

(*) Anomalies due to rounding

- **Fiscal Health and Financial Management (\$10.4M):** as approved through the 2022 Tax Supported Capital Budget (Report FCS21096), the operating budget includes a \$4.8M increase in the Capital Levy for discretionary block funding for the dedicated purpose of asset rehabilitation, as well as an additional \$1.4M for annual debt repayments related to ICIP – Transit and West Harbour investments. The 2022 budget also reflects the phase-in for the impact of rural fire area rating (\$1.4M). The phase-in was approved through the 2021 budget process on May 12, 2021 in order to soften the immediate impact in the 2021 budget;
- **Multi-Modal Transportation, Equity Diversity and Inclusion, and Climate Change (\$5.4M):** the proposed 2022 budget includes the financial impact of year 6 of the implementation of the 10-Year Local Transit Strategy (\$4.1M), as well as the sidewalk snow clearing enhancement along bus routes that was approved by Council on April 28, 2021. The total cost of the enhancement is estimated at \$4.4M annually with an impact of \$0.9M in 2022 and \$3.5M in 2023. As approved through Report HUR19019(b), the 2022 budget includes \$0.3M for the Equity, Diversity and Inclusion Roadmap and Implementation Plan;
- **Affordable Housing and Homelessness (\$4.4M):** Strategic investments for 2022 include additional contributions to the Rent Ready Program (\$1.5M), loan repayments for the Canadian Mortgage Housing Corporation National Housing Strategy Co-Investment Fund (\$1.3M), continuation of the Roxborough Housing Incentive Program (\$0.4M) and ensuring continuity of service by replacing decreased revenues from Federal subsidy (\$1.2M). Further to the investments impacting the net levy in 2022, the City of Hamilton is committed to continue building on COVID-19 emergency supports to a more responsive, resilient, sustainable and housing-focused homeless serving system, as detailed in Report HSC20020(d). The expenses for the operation of isolation services, drop-ins and hotel rooms for expanded temporary sheltering have been included in the 2022 Preliminary Budget with dedicated funding up to March 31, 2022.
- **COVID-19 Resilience (\$1.3M):** through Report HSC20050(b), Council approved the financing plan for the redevelopment of Macassa Lodge. The total project cost of \$27.8M was funded through a \$19.3M loan from the Unallocated Capital Levy Reserve, \$7.3M from development charges and \$1.3M from grants from the Ministry of Long-Term Care. A \$0.9M pressure has been included in the 2022 budget, representing the first annual loan repayment to the Unallocated Capital Levy Reserve. The Macassa Lodge redevelopment is a 20 bed addition, as well as the enhancement of 44 beds from 2-person rooms to single occupancy. The 2022 budget also includes \$0.4M for loan repayments related to additional park space that was purchased in response to rising demand for outdoor recreation space;
- **Operating Impacts from Capital (\$3.4M):** the budget includes \$3.4M of operating impacts for approved capital projects through the 2021 Capital Budget (Report FCS20101), as well as, operating impacts that were previously approved but deferred to 2022. The \$3.4M budget pressure includes the addition of 13.3 full-time equivalent staff positions;

- Provincial Funding Agreements (\$2.6M):** changes in Provincial Funding Agreements continues to represent a significant budget pressure for 2022. The funding for mandatory programs and the mitigation funding received is based on 2018 expenses. Even with the one-time mitigation funding for Public Health in 2022, the Ministry of Health funding will only be approximately 70% of total costs as a result of cost increases since 2018. In 2022, the transition funding for Children's Services comes to an end, as well as the long-standing High Wage Transition Funding for Long-Term Care and the Household Hazardous Waste Program. In order to ensure service continuity, the City of Hamilton has absorbed the \$2.6M of lost annual funding for these programs.

Boards & Agencies

The 2022 Boards and Agencies budget is projected to increase by \$4.5M or 2.0% (excluding capital financing), which represents a tax impact for the average residential property of 0.3% or \$13 for the average home assessed at \$381,000. Table 6 summarizes the Boards and Agencies budgets.

Table 7

2022 Boards & Agencies Preliminary Budgets (\$000's)					
Board/Agency	2021	2022 NET		Change	
	Budget Net \$	Preliminary Budget \$	\$	%	
Conservation Authorities	\$ 8,460	\$ 8,627	\$ 167	2.0%	
MPAC	\$ 6,980	\$ 6,980	\$ -	0.0%	
Hamilton Beach Rescue Unit	\$ 132	\$ 134	\$ 3	2.0%	
Hamilton Farmers' Market	\$ 115	\$ 242	\$ 127	110.6%	
Royal Botanical Gardens	\$ 647	\$ 660	\$ 13	2.0%	
Hamilton Police Services	\$ 175,352	\$ 178,884	\$ 3,532	2.0%	
Hamilton Public Library	\$ 32,028	\$ 32,682	\$ 654	2.0%	
City Enrichment Fund	\$ 6,088	\$ 6,088	\$ -	0.0%	
Total for Above Items <i>excluding Capital Financing</i>	\$ 229,802	\$ 234,298	\$ 4,496	2.0%	

The budget pressure for the Hamilton Police Service of \$3.5M is based on Council's directed target levy increase of 2.0%. The Hamilton Police Service budget submission will be presented to the Police Services Board in December 2021. Any increase beyond the 2.0% guideline will be presented to the General Issues Committee for consideration with an appropriate explanation in January 2022. The Hamilton Public Library has submitted a budget within the 2.0% guideline at a \$0.7M (2.0%) increase from 2021 for consideration of the General Issues Committee.

Similar to the Hamilton Police Service, Conservation Authorities, Hamilton Beach Rescue Unit and the Royal Botanical Gardens operating budgets have been included at Council's guideline of a 2.0% increase. Any increase beyond the 2.0% guideline will be presented to the General Issues Committee for consideration with an appropriate explanation in January 2022. The Municipal Property Assessment Corporation (MPAC) budget has been confirmed at a zero increase for 2022. The Hamilton Farmers' Market and City Enrichment Fund budgets have been included at their requested increases for General Issues Committee consideration.

All stakeholders within Boards and Agencies, with the exception of the City Enrichment Fund and the MPAC, will present their budgets at General Issues Committee on January 18th and 20th, 2022. Additional budget information can be found in Appendix 5 "Departmental Budget Summaries - Other Programs".

Capital Financing

The operating budget portion of the 2022 Tax Supported Capital Budget is increasing by \$6.2M representing a net tax impact of 0.4% (or \$14) for the average residential property assessed at \$381,000 after considering assessment growth. Table 8 outlines the components contributing to the additional investment.

Table 8

Capital Financing		
	2022	
	Change (\$000's)	Net Levy %
Capital Tax Levy - Discretionary Blocks	4,800	0.5%
Investing in Canada Infrastructure Program - Transit	1,024	0.1%
West Harbour Strategic Initiatives	374	0.0%
Internal Loan Repayments	(18)	0.0%
Total	6,180	0.6%

A \$4.8M increase (0.50% net levy increase) to the Capital Levy has been included in 2022 to fund discretionary block funded projects as approved by Council on December 15, 2021 through Report FCS21096. In addition, debt financing requirements have resulted in a further net levy increase of \$1.2M, or 0.15%, for the debt related financing of the municipal share for the Investing in Canada Infrastructure Program ICIP – Public Transit Stream and West Harbour strategic initiatives.

The 2022 Tax Supported Capital Budget was presented to Council for consideration on November 26, 2021. The City of Hamilton's 2022 Tax Supported Capital Budget and 10-year Tax Supported Capital Program supports the City's Strategic Plan and Long-Term Capital Financing Plan. The approved 2022 Tax-Supported Capital Projects align with the following City objectives:

- Maintaining existing assets in a state-of-good-repair and a commitment to asset stewardship best practices;
- Resiliency and economic recovery in response to the COVID-19 global pandemic;
- Leveraging funding programs from senior levels of government for transit, culture and recreation, affordable housing, disaster mitigation and adaptation, long-term care and climate change initiatives;
- Continuation of year six of the 10-Year Local Transit Strategy, as well as, other commitments to support multi-modal transportation options across the municipality;
- Providing affordable housing and capacity building across the community; and
- Supporting integrated growth and development to ensure long-term sustainability and opportunities for residential and business development in the City.

COVID-19 ECONOMIC RECOVERY AND FINANCIAL PRESSURES

The COVID-19 pandemic has resulted in many changes affecting human behavior and impacting the world's economic condition. Municipalities were hit particularly hard as they managed service continuity for essential services and infrastructure during the lockdown period. While financial pressures for municipalities in 2020 and 2021 are expected to be fully mitigated through the historic Safe Restart Agreement, Social Services Relief Fund and many other funding announcements, it is anticipated that health risks will continue to remain on an ongoing basis and economic activity is not expected to return to pre-COVID-19 levels beyond 2021.

As the economy reopens, municipalities will play a crucial role in implementing public health safeguards and community support for the most vulnerable. It is essential that municipalities continue to provide service continuity for front-line workers and to play a key role in local economic recovery through rebuilding growth and providing stimulus.

The City will continue to face many financial pressures in 2022 including the loss of revenue from transit operations and recreation user fees, as well as, increased costs for Public Health response and vaccination programs and emergency shelters for housing the most vulnerable. In accordance with existing funding agreements, the City will have approximately \$38.2M in remaining eligible funds that can be carried over into 2022 to address its COVID-19 related financial pressures, as well as reasonable assurance that the Ministry of Health will continue fund the response and vaccination programs dollar for dollar. However, there have been no announcements related to continued funding to address pressures in 2022 and the City's forecast currently exceeds total funding available.

Based on current information, staff project financial pressures of \$92.9M in 2022 related to the COVID-19 pandemic. It is forecasted that the City of Hamilton will have \$38.2M remaining in eligible funds from the Safe Restart Agreement – Transit, Social Services Relief Fund and Recovery Funding for Municipalities Program to address ongoing pressures. The 2022 Preliminary Tax Operating Budget assumes that all pressures related to COVID-19 will be funded from senior levels of government and staff will continue to pursue advocacy efforts for relief funding and potential economic stimulus funding programs to address the shortfall.

Table 9 provides a breakdown of the financial pressures related to the COVID-19 pandemic projected in 2022.

COVID-19 Financial Pressures (\$000's)	
Department	2022 Fore cast
Planning and Economic Development	4,700
Healthy and Safe Communities	79,929
Public Works	5,681
Corporate Financials and Non-Program Revenues	2,600
Subtotal	92,910
Safe Restart Agreement - Transit	(4,495)
Recovery Funding for Municipalities Program	(16,780)
Social Services Relief Fund	(16,900)
Ministry of Health	(46,158)
Uncommitted (City of Hamilton Reserves)	(8,577)
Net Levy Impact	-

STAFF COMPLEMENT

The 2022 Preliminary Tax Supported Operating Budget is submitted with a staff complement net increase of 73.8 full-time equivalent staff positions (FTE), excluding Boards and Agencies, compared to the 2021 Restated Complement. Table 10 illustrates the changes from 2021.

Table 10

2022 Preliminary Complement (FTE) (exclusive of Boards & Agencies)		
		Change
2021 Approved	5,886.6	
2021 Restated	5,892.0	5.4
Impacts from Capital		13.3
Other Complement Change		60.5
2022 Preliminary	5,965.8	73.8

* - Anomalies due to rounding

The difference of 5.4 FTE between the 2021 Approved and 2021 Restated is the result of additional positions added in-year through Reports PED21151 and BOH21010, as well as the annualization of previously approved operating impacts of capital.

The total increase of 73.8 FTE in the 2022 submission is inclusive of 13.3 FTE for operating impacts of previously approved capital works, 43.0 FTE for the implementation of year 6 of the Ten-Year Local Transit Strategy, 5.0 FTE for property and liability insurance approved through Report LS21027, 4.0 FTE for the Rental Housing Pilot Project approved through Report PED21097/LS21022, and 2.0 FTE for the Equity, Diversity and Inclusion Framework approved through Report HUR19019(b).

A detailed complement summary is provided in Appendix 4 "Complement Summary", which includes footnotes explaining the changes in staff complement. Departmental presentations to GIC will provide additional information with respect to complement changes.

COUNCIL REFERRED ITEMS & BUSINESS CASES

Not included in the 2022 Preliminary Tax Supported Operating Budget are any items that were considered at Council via staff report or Councillor’s Motion and referred to the budget process for further discussion. Business Cases submitted by departments for Council’s consideration have also been excluded from the preliminary budget.

There are currently six Council Referred Items included in Appendix 6 “Council Referred Items” for Council’s consideration with a net impact of \$0.2M or 0.02% tax impact. Any items that are referred to the budget process in the coming weeks will be compiled and added to an appendix to the 2022 Tax Supported Operating Budget – Recommendations Report and discussed during deliberations at GIC in February, 2022.

All Business Cases submitted for Council’s consideration in the 2022 Budget Process have been included in Appendix 7 “Business Cases”. There are a total of eleven submissions representing a net levy increase of \$1.2M and 27.80 FTE. If approved, the impact on the average residential tax bill would be an additional 0.16%.

MULTI-YEAR BUDGET OUTLOOK

The initial outlook for 2023 and 2024 prepared during the 2021 budget process resulted in projected tax increases of 2.5% and 3.0% respectively. However, these projections have been re-evaluated based on current information including known factors such as contractual agreements and operating impacts from capital projects, as well as service adjustments approved by Council.

The multi-year outlook for 2023-2025 is provided in Appendix 8 “Multi-Year Outlook”. Table 11 shows the projected levy and tax increases for the 2023-2025 period.

Table 11

2023 - 2025 Multi-Year Outlook						
(\$000's)	2023		2024		2025	
	\$	%	\$	%	\$	%
Total City Departments	\$ 26,021,800	4.2%	\$ 23,733,800	2.3%	\$ 24,420,030	2.9%
Boards & Agencies	\$ 5,170,349	2.2%	\$ 4,890,083	2.0%	\$ 4,914,228	2.0%
Capital Financing	\$ 5,471,000	3.8%	\$ 6,629,000	4.4%	\$ 4,854,000	3.1%
Total Preliminary Operating Budget	\$ 36,663,149	3.7%	\$ 35,252,883	3.4%	\$ 34,188,258	3.2%
Residential Average Property Tax Impact		3.5%		3.0%		2.8%

Significant increases in future budgets are the result of service enhancements in Transit, both as a result of the continuation of the 10-Year Local Transit Strategy and increases in the DARTS contract with projected increases in ridership.

Additionally, a standard Capital Levy increase of 0.5% has been included in years 2023-2025 for the purposes of funding discretionary block funded projects and addressing Asset Management Planning requirements. Increases to the Capital Levy for debt servicing requirements for the municipal share of the Investing in Canada Infrastructure – Public Transit Stream and West Harbour Waterfront Strategic Initiatives have been included as well. The corporate financials section includes increases resulting from the operating impacts of capital projects.

Actions taken to mitigate the pressures in the 2022 budget should not include postponing expenditures to future years but rather, they should be geared towards finding sustainable solutions.

For every year, the residential tax increase assumes a growth benefit of (1.0%) based on historical results and a reassessment impact of 0.5%. These assumptions, as well as all the other assumptions used in the preparation of the outlook such as the rate of inflation and the utility guidelines will be revised annually.

The multi-year budgets will be included in the departmental presentations, which are scheduled to begin on January 25, 2022.

APPENDIX 1

**2022
Preliminary
Tax Supported
Operating Budget
Net Levy
Summary**

NET LEVY SUMMARY

	2021		2022 Preliminary Budget vs. 2021 Restated
	Restated Budget	Projected Actual	
PLANNING & ECONOMIC DEVELOPMENT			
General Manager	1,058,110	797,688	(2,710) (0.3)%
Transportation, Planning & Parking Building	2,068,200	2,037,841	168,120 8.1%
Economic Development	617,440	1,161,083	(9,820) (1.6)%
Growth Management	5,584,010	5,312,761	84,060 1.5%
Licensing & By-Law Services	490,160	25,553	(463,430) (5.5)%
Planning	6,801,670	6,267,011	141,850 2.1%
Tourism & Culture	4,280,610	3,425,263	21,300 0.5%
TOTAL PLANNING & ECONOMIC DEVELOPMENT	30,389,730	28,333,847	590,330 1.9%
HEALTHY & SAFE COMMUNITIES			
HSC Administration	3,363,130	3,388,620	226,850 6.7%
Children's Services & Neighbourhood Dev.	10,439,330	10,542,420	43,180 0.4%
Ontario Works	12,321,930	10,327,420	520,210 4.2%
Housing Services	47,325,860	43,215,360	6,611,640 14.0%
Long Term Care	11,524,860	9,447,360	243,460 2.1%
Recreation	35,319,640	35,263,950	668,930 1.9%
Hamilton Fire Department	93,288,450	93,073,770	4,237,990 4.5%
Hamilton Paramedic Service	28,102,490	30,317,930	292,900 1.0%
Public Health Services	13,503,920	13,099,630	835,380 6.2%
TOTAL HEALTHY & SAFE COMMUNITIES	255,189,610	248,676,460	13,680,540 5.4%

NET LEVY SUMMARY

	2021		2022 Preliminary Budget vs. 2021 Restated	
	Restated Budget	Projected Actual		
		2022 Preliminary Budget	% Change	
		\$ Change	% Change	
PUBLIC WORKS				
PW-General Administration	634,870	634,870	24,030	3.8%
Energy Fleet & Facilities	13,273,690	13,761,440	1,002,400	7.6%
Engineering Services	1,060	(450,000)	(1,060)	(100.0)%
Environmental Services	44,239,840	43,028,770	1,342,470	3.0%
Transit	80,834,700	79,958,980	7,137,310	8.8%
Transportation Operations & Maintenance	83,485,680	77,739,010	748,440	0.9%
Waste Management	44,104,610	42,071,880	2,840,210	6.4%
TOTAL PUBLIC WORKS	266,574,450	256,744,950	13,093,800	4.9%
LEGISLATIVE				
Legislative General	(379,020)	(255,910)	17,040	(4.5)%
Mayors Office	1,192,900	1,152,450	18,520	1.6%
Volunteer Committee	120,650	120,650	0	0.0%
Ward Budgets	4,236,600	4,236,600	77,820	1.8%
TOTAL LEGISLATIVE	5,171,130	5,253,790	113,380	2.2%
CITY MANAGER				
Office of the City Auditor	1,175,130	1,189,360	26,110	2.2%
CMO - Admin	209,270	349,780	24,250	11.6%
Communication & Strategic Initiatives	2,421,370	2,318,340	95,690	4.0%
Digital & Innovation Office	201,620	409,040	4,630	2.3%
Government & Community Relations	851,540	864,580	16,960	2.0%
Human Resources	8,163,030	7,544,990	426,460	5.2%
TOTAL CITY MANAGER	13,021,960	12,676,090	594,100	4.6%

NET LEVY SUMMARY

	2021		2022		2022 Preliminary Budget vs. 2021 Restated	
	Restated Budget	Projected Actual	Preliminary Budget	\$ Change	% Change	
CORPORATE SERVICES						
City Clerk's Office	2,995,070	3,061,105	3,168,430	173,360	5.8%	
Customer Service, POA and Fin'l Integration	5,824,460	5,793,566	5,959,640	135,180	2.3%	
Financial Serv., Taxation & Corp Controller	4,085,540	3,577,383	4,284,990	199,450	4.9%	
Legal Services & Risk Management	4,008,810	3,730,333	3,939,580	(69,230)	(1.7)%	
Corporate Services - Administration	328,010	332,838	331,740	3,730	1.1%	
Financial Planning, Admin & Policy	5,219,620	5,016,164	5,371,300	151,680	2.9%	
Information Technology	15,211,770	14,568,249	15,325,680	113,910	0.7%	
TOTAL CORPORATE SERVICES	37,673,280	36,079,638	38,381,360	708,080	1.9%	
CORPORATE FINANCIALS - EXPENDITURES						
Corporate Initiatives	3,354,610	5,897,210	7,639,770	4,285,160	127.7%	
Corporate Pensions, Benefits & Contingency	15,653,960	19,653,960	15,785,390	131,430	0.8%	
TOTAL CORPORATE FINANCIALS - EXPENDITURES	19,008,570	25,551,170	23,425,160	4,416,590	23.2%	
HAMILTON ENTERTAINMENT FACILITIES						
Operating	4,037,180	5,373,640	4,187,710	150,530	3.7%	
TOTAL HAMILTON ENTERTAINMENT FACILITIES	4,037,180	5,373,640	4,187,710	150,530	3.7%	
TOTAL CITY EXPENDITURES	631,065,910	618,689,585	664,413,260	33,347,350	5.3%	

NET LEVY SUMMARY

	2021		2022		2022 Preliminary Budget vs. 2021 Restated	
	Restated Budget	Projected Actual	Preliminary Budget		\$ Change	% Change
CAPITAL FINANCING						
Debt-Healthy & Safe Communities	3,546,160	3,029,000	2,309,070	(1,237,090)		(34.9)%
Debt-Infrastructure Renewal Levy	13,428,870	13,429,000	13,428,870	0		0.0%
Debt-Corporate Financials	89,959,980	86,657,000	92,884,930	2,924,950		3.3%
Debt-Planning & Economic Development	1,563,290	26,000	1,168,790	(394,500)		(25.2)%
Debt-Public Works	31,043,560	26,372,000	35,896,650	4,853,090		15.6%
TOTAL CAPITAL FINANCING	139,541,860	129,513,000	145,688,310	6,146,450		4.4%
BOARDS & AGENCIES						
Police Services						
Operating	175,352,230	175,760,000	178,883,970	3,531,740		2.0%
Capital Financing	1,234,790	296,000	1,269,000	34,210		2.8%
Total Police Services	176,587,020	176,056,000	180,152,970	3,565,950		2.0%
Other Boards & Agencies						
Library	32,027,990	29,060,000	32,682,020	654,030		2.0%
Conservation Authorities	8,459,770	8,459,770	8,627,130	167,360		2.0%
MPAC	6,979,670	6,979,670	6,979,670	0		0.0%
Hamilton Beach Rescue Unit	131,570	131,570	134,200	2,630		2.0%
Royal Botanical Gardens	647,410	647,410	660,360	12,950		2.0%
Farmers Market	115,060	172,310	242,360	127,300		110.6%
Total Other Boards & Agencies	48,361,470	45,450,730	49,325,740	964,270		2.0%

NET LEVY SUMMARY

	2021		2022 Preliminary Budget vs. 2021 Restated	2022 Preliminary Budget	2022 Preliminary Budget vs. 2021 Restated	% Change
	Restated Budget	Projected Actual				
Capital Financing - Other Boards & Agencies	166,280	0	(280)	166,000	(280)	(0.2)%
City Enrichment Fund	6,088,340	6,088,340	0	6,088,340	0	0.0%
TOTAL BOARDS & AGENCIES	231,203,110	227,595,070	4,529,940	235,733,050	4,529,940	2.0%
TOTAL EXPENDITURES	1,001,810,880	975,797,655	44,023,740	1,045,834,620	44,023,740	4.4%
NON PROGRAM REVENUES						
Payment In Lieu	(16,399,700)	(16,399,700)	(708,740)	(17,108,440)	(708,740)	4.3%
Penalties and Interest	(11,000,000)	(11,000,000)	(400,000)	(11,400,000)	(400,000)	3.6%
Right of Way	(3,227,000)	(3,227,000)	(1,880)	(3,228,880)	(1,880)	0.1%
Senior Tax Credit	537,000	537,000	(7,170)	529,830	(7,170)	(1.3)%
Supplementary Taxes	(9,925,000)	(9,925,000)	(205,000)	(10,130,000)	(205,000)	2.1%
Tax Remissions and Write Offs	9,570,000	9,570,000	180,000	9,750,000	180,000	1.9%
Hydro Dividend and Other Interest	(5,281,480)	(5,281,480)	0	(5,281,480)	0	0.0%
Investment Income	(4,100,000)	(4,100,000)	0	(4,100,000)	0	0.0%
Slot Revenues	(5,200,000)	(5,200,000)	0	(5,200,000)	0	0.0%
POA Revenues	(2,365,770)	(4,736,430)	63,550	(2,302,220)	63,550	(2.7)%
TOTAL NON PROGRAM REVENUES	(47,391,950)	(49,762,610)	(1,079,240)	(48,471,190)	(1,079,240)	2.3%
TOTAL LEVY REQUIREMENT	954,418,930	926,035,045	42,944,500	997,363,430	42,944,500	4.5%

APPENDIX 2

**2022
Preliminary
Tax Supported
Operating Budget
Gross and Net
Expenditures
Summary**

GROSS AND NET EXPENDITURES SUMMARY

	Gross Expenses			Gross Revenues			Net Operating Budget			
	2021 Restated Budget	2022 Preliminary Budget	% Change	2021 Restated Budget	2022 Preliminary Budget	% Change	2021 Restated Budget	2022 Preliminary Budget	2022 Preliminary Budget vs. 2021 Restated Change \$	Change %
PLANNING & ECONOMIC DEVELOPMENT										
General Manager	1,044,630	1,055,400	1.0%	13,480	0	100.0%	1,058,110	1,055,400	(2,710)	(0.3)%
Transportation, Planning & Parking	16,889,770	17,082,940	1.1%	(14,821,570)	(14,846,220)	(0.2)%	2,068,200	2,236,320	168,120	8.1%
Building	15,228,660	15,634,620	2.7%	(14,611,220)	(15,027,000)	(2.8)%	617,440	607,620	(9,820)	(1.6)%
Economic Development	7,576,380	7,692,260	1.5%	(1,992,370)	(2,024,190)	(1.6)%	5,584,010	5,668,070	84,060	1.5%
Growth Management	6,706,040	7,256,930	8.2%	(6,215,880)	(6,793,500)	(9.3)%	490,160	463,430	(26,730)	(5.5)%
Licensing & By-Law Services	13,177,530	13,402,310	1.7%	(6,375,860)	(6,458,790)	(1.3)%	6,801,670	6,943,520	141,850	2.1%
Planning	8,945,810	9,568,480	7.0%	(4,665,200)	(5,266,570)	(12.9)%	4,280,610	4,301,910	21,300	0.5%
Tourism & Culture	10,527,190	10,719,240	1.8%	(1,037,660)	(1,015,450)	2.1%	9,489,530	9,703,790	214,260	2.3%
TOTAL PLANNING & ECONOMIC DEVELOPMENT	80,096,010	82,411,780	2.9%	(49,706,280)	(51,431,720)	(3.5)%	30,389,730	30,980,060	590,330	1.9%
HEALTHY & SAFE COMMUNITIES										
HSC Administration	3,836,940	4,044,840	5.4%	(473,810)	(454,860)	4.0%	3,363,130	3,589,980	226,850	6.7%
Children's Services & Neighbourhood Dev.	93,083,390	95,869,880	3.0%	(82,644,060)	(85,387,370)	(3.3)%	10,439,330	10,482,510	43,180	0.4%
Ontario Works	145,377,470	145,674,520	0.2%	(133,055,540)	(132,832,380)	0.2%	12,321,930	12,842,140	520,210	4.2%
Housing Services	97,654,960	120,331,290	23.2%	(50,329,100)	(66,393,790)	(31.9)%	47,325,860	53,937,500	6,611,640	14.0%
Long Term Care	44,818,490	47,010,500	4.9%	(33,293,630)	(35,242,180)	(5.9)%	11,524,860	11,768,320	243,460	2.1%
Recreation	54,777,680	55,975,450	2.2%	(19,458,040)	(19,986,880)	(2.7)%	35,319,640	35,988,570	668,930	1.9%
Hamilton Fire Department	95,338,160	99,031,680	3.9%	(2,049,710)	(1,505,240)	26.6%	93,288,450	97,526,440	4,237,990	4.5%
Hamilton Paramedic Service	61,497,880	64,184,740	4.4%	(33,395,390)	(35,789,350)	(7.2)%	28,102,490	28,395,390	292,900	1.0%
Public Health Services	68,774,000	101,606,170	47.7%	(55,270,080)	(87,266,870)	(57.9)%	13,503,920	14,339,300	835,380	6.2%
TOTAL HEALTHY & SAFE COMMUNITIES	665,168,970	733,729,070	10.3%	(409,969,360)	(464,868,920)	(13.4)%	255,189,610	268,870,150	13,680,540	5.4%

GROSS AND NET EXPENDITURES SUMMARY

	Gross Expenses			Gross Revenues			Net Operating Budget			
	2021 Restated Budget	2022 Preliminary Budget	% Change	2021 Restated Budget	2022 Preliminary Budget	% Change	2021 Restated Budget	2022 Preliminary Budget	2022 Preliminary Budget vs. 2021 Restated Change \$	Change %
PUBLIC WORKS										
PW-General Administration	634,870	658,900	3.8%	0	0	0.0%	634,870	658,900	24,030	3.8%
Energy Fleet & Facilities	20,591,760	21,946,740	6.6%	(7,318,070)	(7,670,650)	(4.8)%	13,273,690	14,276,090	1,002,400	7.6%
Engineering Services	4,385,940	4,641,230	5.8%	(4,384,880)	(4,641,230)	(5.8)%	1,060	0	(1,060)	(100.0)%
Environmental Services	47,124,380	48,556,680	3.0%	(2,884,540)	(2,974,370)	(3.1)%	44,239,840	45,582,310	1,342,470	3.0%
Transit	141,598,570	150,197,660	6.1%	(60,763,870)	(62,225,650)	(2.4)%	80,834,700	87,972,010	7,137,310	8.8%
Transportation Operations & Maintenance	90,581,310	91,441,190	0.9%	(7,095,630)	(7,207,070)	(1.6)%	83,485,680	84,234,120	748,440	0.9%
Waste Management	58,942,610	62,013,470	5.2%	(14,838,000)	(15,068,650)	(1.6)%	44,104,610	46,944,820	2,840,210	6.4%
TOTAL PUBLIC WORKS	363,859,440	379,455,870	4.3%	(97,284,990)	(99,787,620)	(2.6)%	266,574,450	279,668,250	13,093,800	4.9%
LEGISLATIVE										
Legislative General	(379,020)	(361,980)	(4.5)%	0	0	0.0%	(379,020)	(361,980)	17,040	(4.5)%
Mayors Office	1,192,900	1,211,420	1.6%	0	0	0.0%	1,192,900	1,211,420	18,520	1.6%
Volunteer Committee	124,650	124,650	0.0%	(4,000)	(4,000)	0.0%	120,650	120,650	0	0.0%
Ward Budgets	4,236,600	4,314,420	1.8%	0	0	0.0%	4,236,600	4,314,420	77,820	1.8%
TOTAL LEGISLATIVE	5,175,130	5,288,510	2.2%	(4,000)	(4,000)	0.0%	5,171,130	5,284,510	113,380	2.2%
CITY MANAGER										
Office of the City Auditor	1,205,130	1,231,240	2.2%	(30,000)	(30,000)	0.0%	1,175,130	1,201,240	26,110	2.2%
CMO - Admin	209,270	233,520	11.6%	0	0	0.0%	209,270	233,520	24,250	11.6%
Communication & Strategic Initiatives	2,451,370	2,547,060	3.9%	(30,000)	(30,000)	0.0%	2,421,370	2,517,060	95,690	4.0%
Digital & Innovation Office	850,110	858,810	1.0%	(648,490)	(652,560)	(0.6)%	201,620	206,250	4,630	2.3%
Government & Community Relations	851,540	868,500	2.0%	0	0	0.0%	851,540	868,500	16,960	2.0%
Human Resources	10,196,740	10,541,910	3.4%	(2,033,710)	(1,952,420)	4.0%	8,163,030	8,589,490	426,460	5.2%
TOTAL CITY MANAGER	15,764,160	16,281,040	3.3%	(2,742,200)	(2,664,980)	2.8%	13,021,960	13,616,060	594,100	4.6%

GROSS AND NET EXPENDITURES SUMMARY

	Gross Expenses			Gross Revenues			Net Operating Budget			
	2021 Restated Budget	2022 Preliminary Budget	% Change	2021 Restated Budget	2022 Preliminary Budget	% Change	2021 Restated Budget	2022 Preliminary Budget	2022 Preliminary Budget vs. 2021 Restated Change \$	Change %
CORPORATE SERVICES										
City Clerk's Office	3,580,670	3,800,800	6.1%	(585,600)	(632,370)	(8.0)%	2,995,070	3,168,430	173,360	5.8%
Customer Service, POA and Fin ¹ Integration	12,395,640	12,606,240	1.7%	(6,571,180)	(6,646,600)	(1.1)%	5,824,460	5,959,640	135,180	2.3%
Financial Serv, Taxation & Corp Controller	6,890,270	7,129,190	3.5%	(2,804,730)	(2,844,200)	(1.4)%	4,085,540	4,284,990	199,450	4.9%
Legal Services & Risk Management	4,164,670	4,097,440	(1.6)%	(155,860)	(157,860)	(1.3)%	4,008,810	3,939,580	(69,230)	(1.7)%
Corporate Services - Administration	328,010	345,520	5.3%	0	(13,780)	0.0%	328,010	331,740	3,730	1.1%
Financial Planning, Admin & Policy	6,729,220	6,885,630	2.3%	(1,509,600)	(1,514,330)	(0.3)%	5,219,620	5,371,300	151,680	2.9%
Information Technology	15,980,480	16,095,210	0.7%	(768,710)	(769,530)	(0.1)%	15,211,770	15,325,680	113,910	0.7%
TOTAL CORPORATE SERVICES	50,068,960	50,960,030	1.8%	(12,395,680)	(12,578,670)	(1.5)%	37,673,280	38,381,360	708,080	1.9%
CORPORATE FINANCIALS - EXPENDITURES										
Corporate Initiatives	3,997,920	7,826,370	95.8%	(643,310)	(186,600)	71.0%	3,354,610	7,639,770	4,285,160	127.7%
Corporate Pensions, Benefits & Contingency	15,653,960	15,785,390	0.8%	0	0	0.0%	15,653,960	15,785,390	131,430	0.8%
TOTAL CORPORATE FINANCIALS - EXPENDITURES	19,651,880	23,611,760	20.2%	(643,310)	(186,600)	71.0%	19,008,570	23,425,160	4,416,590	23.2%
HAMILTON ENTERTAINMENT FACILITIES										
Operating	4,402,950	4,578,480	4.0%	(365,770)	(390,770)	(6.8)%	4,037,180	4,187,710	150,530	3.7%
TOTAL HAMILTON ENTERTAINMENT FACILITIES	4,402,950	4,578,480	4.0%	(365,770)	(390,770)	(6.8)%	4,037,180	4,187,710	150,530	3.7%
TOTAL CITY EXPENDITURES	1,204,177,500	1,296,316,540	7.6%	(573,111,590)	(631,903,280)	(10.3)%	631,065,910	664,413,260	33,347,350	5.3%

GROSS AND NET EXPENDITURES SUMMARY

	Gross Expenses			Gross Revenues			Net Operating Budget			
	2021 Restated Budget	2022 Preliminary Budget	% Change	2021 Restated Budget	2022 Preliminary Budget	% Change	2021 Restated Budget	2022 Preliminary Budget	2022 Preliminary Budget vs. 2021 Restated Change \$	Change %
CAPITAL FINANCING										
Debt-Healthy & Safe Communities	5,712,040	5,491,550	(3.9)%	(2,165,880)	(3,182,480)	(46.9)%	3,546,160	2,309,070	(1,237,090)	(34.9)%
Debt-Infrastructure Renewal Levy	13,428,870	13,428,870	0.0%	0	0	0.0%	13,428,870	13,428,870	0	0.0%
Debt-Corporate Financials	89,959,980	92,884,930	3.3%	0	0	0.0%	89,959,980	92,884,930	2,924,950	3.3%
Debt-Planning & Economic Development	1,624,470	1,229,970	(24.3)%	(61,180)	(61,180)	0.0%	1,563,290	1,168,790	(394,500)	(25.2)%
Debt-Public Works	38,876,010	43,640,650	12.3%	(7,832,450)	(7,744,000)	1.1%	31,043,560	35,896,650	4,853,090	15.6%
TOTAL CAPITAL FINANCING	149,601,370	156,675,970	4.7%	(10,059,510)	(10,987,660)	(9.2)%	139,541,860	145,688,310	6,146,450	4.4%
BOARDS & AGENCIES										
Police Services										
Operating	187,503,130	191,034,870	1.9%	(12,150,900)	(12,150,900)	0.0%	175,352,230	178,883,970	3,531,740	2.0%
Capital Financing	1,534,790	1,713,000	11.6%	(300,000)	(444,000)	(48.0)%	1,234,790	1,269,000	34,210	2.8%
Total Police Services	189,037,920	192,747,870	2.0%	(12,450,900)	(12,594,900)	(1.2)%	176,587,020	180,152,970	3,565,950	2.0%
Other Boards & Agencies										
Library	33,676,680	34,502,410	2.5%	(1,648,690)	(1,820,390)	(10.4)%	32,027,990	32,682,020	654,030	2.0%
Conservation Authorities	8,459,770	8,627,130	2.0%	0	0	0.0%	8,459,770	8,627,130	167,360	2.0%
MPAC	6,979,670	6,979,670	0.0%	0	0	0.0%	6,979,670	6,979,670	0	0.0%
Hamilton Beach Rescue Unit	131,570	134,200	2.0%	0	0	0.0%	131,570	134,200	2,630	2.0%
Royal Botanical Gardens	647,410	660,360	2.0%	0	0	0.0%	647,410	660,360	12,950	2.0%
Farmers Market	811,160	804,860	(0.8)%	(696,100)	(562,500)	19.2%	115,060	242,360	127,300	110.6%

GROSS AND NET EXPENDITURES SUMMARY

	Gross Expenses			Gross Revenues			Net Operating Budget			
	2021 Restated Budget	2022 Preliminary Budget	% Change	2021 Restated Budget	2022 Preliminary Budget	% Change	2021 Restated Budget	2022 Preliminary Budget	2022 Preliminary Budget vs. 2021 Restated Change \$	Change %
Capital Financing - Other Boards & Agencies	447,770	447,500	(0.1)%	(281,490)	(281,500)	(0.0)%	166,280	166,000	(280)	(0.2)%
City Enrichment Fund	6,088,340	6,088,340	0.0%	0	0	0.0%	6,088,340	6,088,340	0	0.0%
TOTAL BOARDS & AGENCIES	246,280,290	250,992,340	1.9%	(15,077,180)	(15,259,290)	(1.2)%	231,203,110	235,733,050	4,529,940	2.0%
TOTAL EXPENDITURES	1,600,059,160	1,703,984,850	6.5%	(598,248,280)	(658,150,230)	(10.0)%	1,001,810,880	1,045,834,620	44,023,740	4.4%
NON PROGRAM REVENUES										
Payment In Lieu	500,000	400,000	(20.0)%	(16,899,700)	(17,508,440)	(3.6)%	(16,399,700)	(17,108,440)	(708,740)	4.3%
Penalties and Interest	0	0	0.0%	(11,000,000)	(11,400,000)	(3.6)%	(11,000,000)	(11,400,000)	(400,000)	3.6%
Right of Way	0	0	0.0%	(3,227,000)	(3,228,880)	(0.1)%	(3,227,000)	(3,228,880)	(1,880)	0.1%
Senior Tax Credit	635,000	609,000	(4.1)%	(98,000)	(79,170)	19.2%	537,000	529,830	(7,170)	(1.3)%
Supplementary Taxes	100,000	70,000	(30.0)%	(10,025,000)	(10,200,000)	(1.7)%	(9,925,000)	(10,130,000)	(205,000)	2.1%
Tax Remissions and Write Offs	9,570,000	9,750,000	1.9%	0	0	0.0%	9,570,000	9,750,000	180,000	1.9%
Hydro Dividend and Other Interest	9,562,120	9,562,120	0.0%	(14,843,600)	(14,843,600)	0.0%	(5,281,480)	(5,281,480)	0	0.0%
Investment Income	0	0	0.0%	(4,100,000)	(4,100,000)	0.0%	(4,100,000)	(4,100,000)	0	0.0%
Slot Revenues	0	0	0.0%	(5,200,000)	(5,200,000)	0.0%	(5,200,000)	(5,200,000)	0	0.0%
POA Revenues	0	0	0.0%	(2,365,770)	(2,302,220)	2.7%	(2,365,770)	(2,302,220)	63,550	(2.7)%
TOTAL NON PROGRAM REVENUES	20,367,120	20,391,120	0.1%	(67,759,070)	(68,862,310)	(1.6)%	(47,391,950)	(48,471,190)	(1,079,240)	2.3%
TOTAL LEVY REQUIREMENT	1,620,426,280	1,724,375,970	6.4%	(666,007,350)	(727,012,540)	(9.2)%	954,418,930	997,363,430	42,944,500	4.5%

APPENDIX 3

**2022
Preliminary
Tax Supported
Operating Budget
Cost Category
Summary**

COST CATEGORY SUMMARY

	2021		2021		2022		2022 Preliminary Budget vs. 2021 Restated	
	Restated Budget	Projected Actual	Projected Actual	Preliminary Budget	Change \$	Change %	Change \$	Change %
EMPLOYEE RELATED COST	644,693,840	652,224,264	652,224,264	686,771,300	42,077,460	6.5%	42,077,460	6.5%
MATERIAL & SUPPLY	53,897,840	55,882,456	55,882,456	57,354,020	3,456,180	6.4%	3,456,180	6.4%
VEHICLE EXPENSES	36,028,620	36,599,444	36,599,444	38,761,700	2,733,080	7.6%	2,733,080	7.6%
BUILDING & GROUND	40,243,220	41,355,097	41,355,097	43,081,270	2,838,050	7.1%	2,838,050	7.1%
CONSULTING	927,530	1,099,878	1,099,878	1,484,130	556,600	60.0%	556,600	60.0%
CONTRACTUAL	117,876,400	106,422,428	106,422,428	126,115,640	8,239,240	7.0%	8,239,240	7.0%
AGENCIES & SUPPORT PAYMENTS	295,040,940	275,413,383	275,413,383	312,711,480	17,670,540	6.0%	17,670,540	6.0%
RESERVES/RECOVERIES	35,921,070	42,971,157	42,971,157	46,380,770	10,459,700	29.1%	10,459,700	29.1%
COST ALLOCATIONS	(7,225,070)	(7,095,318)	(7,095,318)	(7,678,480)	(453,410)	6.3%	(453,410)	6.3%
FINANCIAL	44,340,290	43,516,283	43,516,283	48,706,780	4,366,490	9.8%	4,366,490	9.8%
CAPITAL FINANCING	147,074,670	137,518,507	137,518,507	152,898,530	5,823,860	4.0%	5,823,860	4.0%
CAPITAL EXPENDITURES	4,730	119,872	119,872	4,730	0	0.0%	0	0.0%
RECOVERIES FROM CAPITAL	(34,678,090)	(33,270,457)	(33,270,457)	(33,208,230)	1,469,860	(4.2)%	1,469,860	(4.2)%
TOTAL EXPENSES	1,374,145,990	1,352,756,994	1,352,756,994	1,473,383,640	99,237,650	7.2%	99,237,650	7.2%
FEES & GENERAL	(197,560,950)	(184,332,911)	(184,332,911)	(208,040,780)	(10,479,830)	5.3%	(10,479,830)	5.3%
TAX & RATES	(30,769,700)	(30,921,700)	(30,921,700)	(31,555,320)	(785,620)	2.6%	(785,620)	2.6%
GRANTS & SUBSIDIES	(368,881,510)	(404,661,131)	(404,661,131)	(372,745,920)	(3,864,410)	1.0%	(3,864,410)	1.0%
RESERVES	(53,718,010)	(34,401,277)	(34,401,277)	(99,411,240)	(45,693,230)	85.1%	(45,693,230)	85.1%
TOTAL REVENUES	(650,930,170)	(654,317,019)	(654,317,019)	(711,753,260)	(60,823,090)	9.3%	(60,823,090)	9.3%
NET LEVY	723,215,820	698,439,975	698,439,975	761,630,380	38,414,560	5.3%	38,414,560	5.3%

APPENDIX 4

**2022
Preliminary
Tax Supported
Operating Budget
Complement
Summary**

COMPLEMENT SUMMARY

	2021 Approved Budget	2021 Restated Budget	2022 Preliminary Budget	2022 Preliminary vs. 2021 Restated	
				FTE	%
PLANNING & ECONOMIC DEVELOPMENT					
General Manager	7.00	7.00	7.00	0.00	0.0%
Transportation, Planning and Parking Building ²	139.24	140.24	140.24	0.00	0.0%
Economic Development	110.32	101.32	101.32	0.00	0.0%
Growth Management ⁴	46.99	46.99	46.99	0.00	0.0%
Licensing & By-Law Services ⁵	56.88	56.88	59.88	3.00	5.3%
Planning ^{1,2,3,5}	110.15	110.15	113.15	3.00	2.7%
Tourism & Culture	78.00	93.00	96.00	3.00	3.2%
	72.79	72.79	72.79	0.00	0.0%
Total Planning & Economic Development	621.37	628.37	637.37	9.00	1.4%

1. Approved to Restated: Planning Technologist (1 FTE) transferred from the Planning Division to the Transportation Planning & Parking Division Report # PED21151 approved at Council on July 9, 2021 as per Recommendation (c)

2. Approved to Restated: Transfer from Building to Planning : 15 FTEs (14 Zoning Examiner/Code Correlator, 1 Zoning Supervisor) as per PED21151, added 6 FTE in Building Enterprise under blanket authority (1 SPM, 1 Enf Building Inspector, 1 Bldg Engineer, 2 Supervisors and 1 Plans Examiner)

3. Approved to Restated: Added 1 FTE (SPM Digital Planning Applications) in Planning Division as per PED 21151 recommendation b)

4. Restated to Preliminary: Added 3 new FTEs (PM Construction, PM Development Eng, Development Coord) as per PED 21151 recommendation d) to f)

5. Restated to Preliminary: Added 3 FTEs in LBS (1 Licensing Administrator & 2 LCOs) & 3 FTEs in Planning (3 Zoning Exam/Code Corrltrts) as per PED21097(a)

COMPLEMENT SUMMARY

	2021 Approved Budget	2021 Restated Budget	2022 Preliminary Budget	2022 Preliminary vs. 2021 Restated	
				FTE	%
HEALTHY AND SAFE COMMUNITIES					
HSC Administration ^{1,6}	32.50	35.50	36.50	1.00	2.8%
Children's Services & Neighbourhood Dev. ^{1,2}	94.00	87.00	87.00	0.00	0.0%
Ontario Works	210.00	210.00	210.00	0.00	0.0%
Housing Services ^{2,7}	54.00	58.00	58.00	0.00	0.0%
Long Term Care	451.55	451.55	451.55	0.00	0.0%
Recreation ⁸	449.23	449.24	448.98	(0.26)	(0.1)%
Hamilton Fire Department ⁹	595.30	595.30	599.30	4.00	0.7%
Hamilton Paramedic Service	358.36	358.36	358.36	0.00	0.0%
Public Health Services ^{3,4,5,10,11,12,13}	394.89	392.75	390.75	(2.00)	(0.5)%
Total Healthy and Safe Communities	2,639.83	2,637.70	2,640.44	2.74	0.1%

- Approved to Restated: Transfer of 1.00 FTE Student Community Initiatives, 1.00 FTE Manager Indigenous Relations and 1.00 FTE Project Manager Indigenous Initiative from Children's Services & Neighbourhood Development to General Manager's Office.
 - Approved to Restated: Transfer of 4.00 FTE from Children's Services and Neighbourhood Development to Housing Services per HSC21032, 1.00 FTE Manager, 2.00 FTE Project Managers, and 1.00 FTE Program Secretary Pol/Prog Dev.
 - Approved to Restated: Decrease (2.25) FTE overall relating to decreases in Alcohol, Drug & Gambling Services, Mental Health and other funding sources as per BOH19001, BOH20016 and BOH21008. Balance adjusted to agree the final report BOH21008.
 - Approved to Restated: Increase of 0.61 FTE for Clinical Therapist in Child and Adolescent Services per BOH21010. FTE changes include (0.28) FTE reduction of receptionist and increase of 0.89 FTE clinical therapist.
 - Approved to Restated: 0.50 FTE is being transferred from Healthy Environments to Government Relations & Community Engagement division within CMO. This 0.50 FTE is from the one time Raccoon Rabies program (See Note 10).
 - Restated to Preliminary: Increase 1.00 FTE HSC19032(b) Senior Project Manager to lead a collaborative and coordinated community-wide implementation of Hamilton's Community Safety and Well-Being Plan.
 - Restated to Preliminary: Increase 1.00 FTE HSC21019 Status Change of Housing programs Officer Position and decrease (1.00) FTE HSC21032 Human Service Integration.
 - Restated to Preliminary: Decrease due to transfer of (0.26) FTE via base budget transfer to distribute the dual position FTE evenly between Recreation & Energy, Fleet & Facilities per FCS21070.
 - Restated to Preliminary: Increase 4.00 FTE Fire Inspectors for Rental Housing Pilot Project per PED 21097/LS21022. These are temporary FTEs.
 - Restated to Preliminary: Decrease (1.50) FTE One time Raccoon Rabies program no longer funded by ministry and will not be operating in 2022 (See Note 5).
 - Restated to Preliminary: Decrease (0.50) FTE due to termination of secondment agreement between Hamilton Family Health Team and PHS for a PHN ending January 8, 2021 confirmed in BOH13002(b).
- COVID TEMPORARY FTE NOT INCLUDED IN ABOVE COMPLEMENT**
- 2021 Council approved and 2021 Restated: Excludes 110.24 Temporary COVID19 Response Related FTE funded through senior levels of government. Note: 287.60 FTE were added after 2021 budget was approved for COVID19 Vaccine program.
 - 2022 Preliminary: Excludes 484.70 temporary COVID19 Response Related FTE funded through senior levels of government

COMPLEMENT SUMMARY

	2021 Approved Budget	2021 Restated Budget	2022 Preliminary Budget	2022 Preliminary vs. 2021 Restated	
				FTE	%

	2021 Approved Budget	2021 Restated Budget	2022 Preliminary Budget	2022 Preliminary vs. 2021 Restated FTE	%
<u>PUBLIC WORKS</u>					
PW-General Administration	7.30	7.30	7.30	0.00	0.0%
Energy Fleet & Facilities ¹	181.95	181.95	182.21	0.26	0.1%
Engineering Services	123.33	123.33	123.33	0.00	0.0%
Environmental Services	394.64	394.64	394.64	0.00	0.0%
Transit ²	782.41	782.41	825.41	43.00	5.5%
Transportation Operations & Maintenance	406.71	406.71	406.71	0.00	0.0%
Waste Management	117.01	117.01	117.01	0.00	0.0%
Total Public Works	2,013.35	2,013.35	2,056.61	43.26	2.1%

1. Restated to Preliminary: Increase 0.26 FTE from HS&C to EFFM (approved under report FCS21070)
2. Restated to Preliminary: Increase by 43.0 FTE (Year 6 of Transit Strategy- Report PW14015(a))

	2021 Approved Budget	2021 Restated Budget	2022 Preliminary Budget	2022 Preliminary vs. 2021 Restated FTE	%
<u>LEGISLATIVE</u>					
Mayors Office	6.00	6.00	6.00	0.00	0.0%
Ward Budgets	16.00	16.00	16.00	0.00	0.0%
Total Legislative	22.00	22.00	22.00	0.00	0.0%

	2021 Approved Budget	2021 Restated Budget	2022 Preliminary Budget	2022 Preliminary vs. 2021 Restated FTE	%
<u>CITY MANAGER</u>					
Office of the City Auditor	7.00	7.00	7.00	0.00	0.0%
CMO - Admin	2.00	2.00	2.00	0.00	0.0%
Communication & Strategic Initiatives	22.00	22.00	22.00	0.00	0.0%
Digital & Innovation Office	5.00	5.00	5.00	0.00	0.0%
Government & Community Relations ¹	4.00	5.00	5.00	0.00	0.0%
Human Resources ^{2,3,4}	79.00	78.50	79.00	0.50	0.6%
Total City Manager	119.00	119.50	120.00	0.50	0.4%

1. 2021 Restated for Govt & Community Relations (FTE transfer from HR & HSC) to transfer the responsibilities to support equity seeking Council advisory groups to Gov't & Community Relations as per the recommendations from the external review of the City Manager's Office
2. 2021 Restated for HR (1/2 FTE transfer to Govt & Comm Relations)
3. 2022 Preliminary reduction due to end to temp program (HR Transgender Training)
4. 2022 Preliminary addition of 2.0 FTE for Equity, Diversity and Inclusion Framework per Report HUR19019(b)

COMPLEMENT SUMMARY

	2021 Approved Budget	2021 Restated Budget	2022 Preliminary Budget	2022 Preliminary vs. 2021 Restated	
				FTE	%
<u>CORPORATE SERVICES</u>					
City Clerk's Office	29.00	29.00	29.00	0.00	0.0%
Customer Service, POA and Fin'l Integration	93.47	93.47	93.47	0.00	0.0%
Financial Serv, Taxation and Corp Controller	80.00	80.00	80.00	0.00	0.0%
Legal Services and Risk Management ¹	67.00	67.00	72.00	5.00	7.5%
Corporate Services - Administration	2.00	2.00	2.00	0.00	0.0%
Financial Planning, Admin & Policy	83.58	83.58	83.58	0.00	0.0%
Information Technology	116.00	116.00	116.00	0.00	0.0%
Total Corporate Services	471.05	471.05	476.05	5.00	1.1%

1. 2022 Approved increase of 5 FTE based on report '2021 Property and Liability Insurance Renewal Report LS21027' to mitigate insurance costs

Corporate Financials - Expenditures¹	0.00	0.00	13.30	13.30	0.0%
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1. Operating Impacts from Capital. 6.45 relates to Public Works, 5.5 FTE relates to Corporate Services, and 1.25 to Planning and Economic Development.

TOTAL CITY COMPLEMENT	5,886.60	5,891.97	5,965.77	73.80	1.3%
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<u>BOARDS & AGENCIES</u>					
Library ¹	291.61	291.61	297.00	5.39	1.8%
Police Services ²	1,180.50	1,180.50	1,180.50	0.00	0.0%
Farmers' Market	4.40	4.40	4.40	0.00	0.0%
Total Boards & Agencies	1,476.51	1,476.51	1,481.90	5.39	0.4%

1. Per Library Board approval.

2. The Police Services budget is approved by the Police Services Board. The Budget is scheduled to be submitted to the Board on December 16th, 2021.

TOTAL COMPLEMENT	7,363.11	7,368.48	7,447.67	79.19	1.1%
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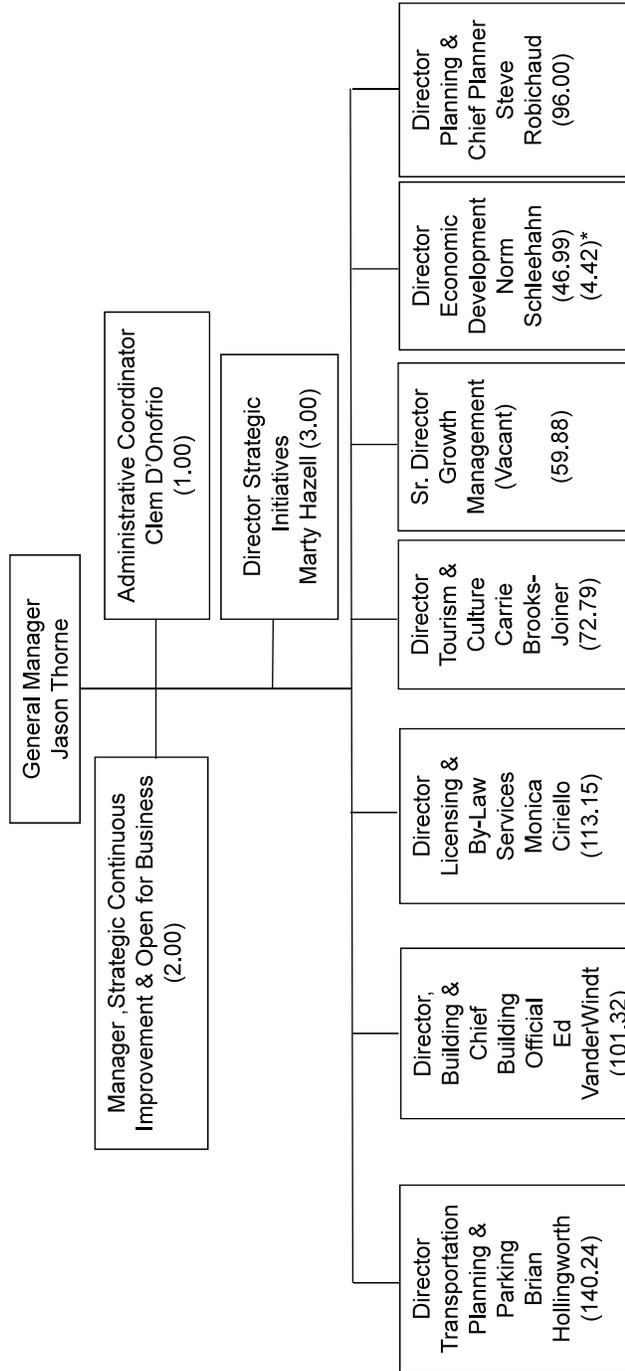
APPENDIX 5

**2022
Preliminary
Tax Supported
Operating Budget
Departmental
Budget
Summaries**

PLANNING AND ECONOMIC DEVELOPMENT



DEPARTMENT STRUCTURE



COMPLEMENT (FTE)	MANAGEMENT	* DISTRIBUTED MANAGEMENT	OTHER	* DISTRIBUTED OTHER	TOTAL	STAFF/MGT RATIO
2021	36.00	0.00	592.37	0.00	628.37	16.45:1
2022	37.00	1.00	604.79	3.42	646.21	16.00:1
CHANGE	1.00	1.00	12.42	3.42	17.84	0.45:1

* Denotes positions included in the complement, funded by the operating departments and appear in their budget

2022 Preliminary Tax Supported Operating Budget

BY DIVISION

	2021	2021	2021	2022	2022	2022 Preliminary Budget vs. 2021 Restated	
	Restated Gross	Restated Net	Projected Actual Net	Preliminary Budget Gross	Preliminary Budget Net	Change \$	Change %
General Manager PED	1,044,630	1,058,110	797,688	1,055,400	1,055,400	(2,710)	(0.3)%
Transportation, Planning and Parking Building	16,889,770	2,068,200	2,037,841	17,082,540	2,236,320	168,120	8.1%
Economic Development	15,228,660	617,440	1,161,083	15,634,620	607,620	(9,820)	(1.6)%
Growth Management	7,576,380	5,584,010	5,312,761	7,692,260	5,668,070	84,060	1.5%
Licensing & By-Law Services	6,706,040	490,160	25,553	7,256,930	463,430	(26,730)	(5.5)%
Planning	13,177,530	6,801,670	6,267,011	13,402,310	6,943,520	141,850	2.1%
Tourism & Culture	8,945,810	4,280,610	3,425,263	9,568,480	4,301,910	21,300	0.5%
Total Planning & Economic Development	10,527,190	9,489,530	9,306,647	10,719,240	9,703,790	214,260	2.3%
Total	80,096,010	30,389,730	28,333,847	82,411,780	30,980,060	590,330	1.9%

BY COST CATEGORY

	2021	2021	2022	2022 Preliminary Budget vs. 2021 Restated	
	Restated Budget	Projected Actual	Preliminary Budget	Change \$	Change %
EMPLOYEE RELATED COST	64,268,320	62,094,957	66,192,840	1,924,520	3.0%
MATERIAL & SUPPLY	2,164,880	2,110,363	2,261,380	96,500	4.5%
VEHICLE EXPENSES	558,500	591,934	592,980	34,480	6.2%
BUILDING & GROUND	2,247,050	2,232,984	2,178,670	(68,380)	(3.0)%
CONSULTING	251,530	362,838	248,130	(3,400)	(1.4)%
CONTRACTUAL	3,365,270	3,541,652	3,482,450	117,180	3.5%
AGENCIES & SUPPORT PAYMENTS	1,338,850	1,524,913	1,336,790	(2,060)	(0.2)%
RESERVES/RECOVERIES	6,030,680	13,211,653	5,989,720	(40,960)	(0.7)%
COST ALLOCATIONS	1,562,010	1,913,971	1,650,450	88,440	5.7%
FINANCIAL	2,336,750	2,349,080	2,337,920	1,170	0.1%
CAPITAL FINANCING	0	35,347	60,000	60,000	0.0%
CAPITAL EXPENDITURES	4,730	1,622	4,730	0	0.0%
RECOVERIES FROM CAPITAL	(4,032,560)	(3,036,517)	(3,924,280)	108,280	(2.7)%
TOTAL EXPENSES	80,096,010	86,934,797	82,411,780	2,315,770	2.9%
FEES & GENERAL	(42,494,800)	(43,971,781)	(49,311,610)	(6,816,810)	16.0%
GRANTS & SUBSIDIES	(1,241,510)	(12,350,581)	(874,690)	366,820	(29.5)%
RESERVES	(5,969,970)	(2,278,588)	(1,245,420)	4,724,550	(79.1)%
TOTAL REVENUES	(49,706,280)	(58,600,950)	(51,431,720)	(1,725,440)	3.5%
NET LEVY	30,389,730	28,333,847	30,980,060	590,330	1.9%

2023 To 2025 Multi-Year Outlook Gross and Net Operating Budget

BY DIVISION

	2022 Preliminary Budget Gross	2022 Preliminary Budget Net	2023 Preliminary Gross	2023 Preliminary Net	2024 Preliminary Gross	2024 Preliminary Net	2025 Preliminary Gross	2025 Preliminary Net
General Manager PED	1,055,400	1,055,400	1,083,540	1,083,540	1,106,520	1,106,520	1,125,140	1,125,140
Transportation, Planning and Parking	17,082,540	2,236,320	17,470,660	2,151,490	17,805,760	2,152,290	18,168,010	2,210,090
Building	15,634,620	607,620	16,076,400	645,090	16,464,300	668,070	16,790,170	697,370
Economic Development	7,692,260	5,668,070	7,856,120	5,824,690	7,996,730	5,960,180	8,105,790	6,076,650
Growth Management	7,256,930	463,430	7,500,450	593,810	7,699,960	676,400	7,864,040	736,310
Licensing & By-Law Services	13,402,310	6,943,520	13,702,940	7,201,880	13,702,860	7,418,990	13,978,890	7,638,470
Planning	9,568,480	4,301,910	9,867,160	4,478,780	9,809,020	4,607,900	9,960,460	4,688,730
Tourism & Culture	10,719,240	9,703,790	10,993,530	9,940,550	11,165,270	10,097,430	11,333,600	10,250,550
Total Planning & Economic Development	82,411,780	30,980,060	84,550,800	31,919,830	85,750,420	32,687,780	87,326,100	33,423,310

2022 Preliminary Tax Supported Operating Budget

BY SECTION - GENERAL MANAGER

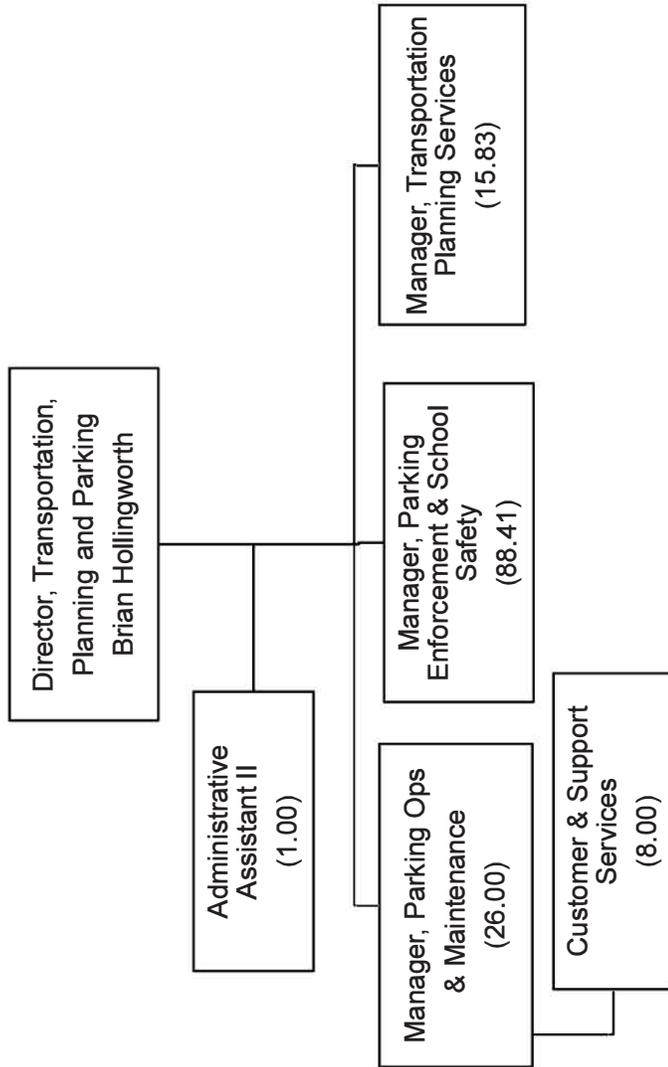
	2021	2021	2021	2022	2022	2022 Preliminary Budget vs. 2021 Restated	
	Restated Gross	Restated Net	Projected Actual Net	Preliminary Budget Gross	Preliminary Budget Net	Change \$	Change %
Strategic Initiatives	385,190	385,190	276,748	388,370	388,370	3,180	0.8%
GM Office	659,440	672,920	520,940	667,030	667,030	(5,890)	(0.9)%
Total General Manager PED	1,044,630	1,058,110	797,688	1,055,400	1,055,400	(2,710)	(0.3)%

BY COST CATEGORY - GENERAL MANAGER

	2021	2021	2022	2022 Preliminary Budget vs. 2021 Restated	
	Restated Budget	Projected Actual	Preliminary Budget	Change \$	Change %
EMPLOYEE RELATED COST	1,068,820	839,923	1,117,590	48,770	4.6%
MATERIAL & SUPPLY	27,680	12,212	54,200	26,520	95.8%
BUILDING & GROUND	1,600	1,600	1,640	40	2.5%
CONTRACTUAL	13,520	6,673	13,520	0	0.0%
RESERVES/RECOVERIES	118,430	112,741	53,870	(64,560)	(54.5)%
COST ALLOCATIONS	(190,150)	(190,517)	(190,150)	0	0.0%
CAPITAL EXPENDITURES	4,730	1,576	4,730	0	0.0%
TOTAL EXPENSES	1,044,630	784,208	1,055,400	10,770	1.0%
RESERVES	13,480	13,480	0	(13,480)	(100.0)%
TOTAL REVENUES	13,480	13,480	0	(13,480)	(100.0)%
NET LEVY	1,058,110	797,688	1,055,400	(2,710)	(0.3)%

**TRANSPORTATION
PLANNING AND PARKING**

DIVISION STRUCTURE



COMPLEMENT (FTE)	MANAGEMENT	OTHER	TOTAL	STAFF/MGT RATIO
2021	4.00	136.24	140.24	34.06:1
2022	4.00	136.24	140.24	34.06:1
CHANGE	0.00	0.00	0.00	

2022 Preliminary Tax Supported Operating Budget

BY SECTION

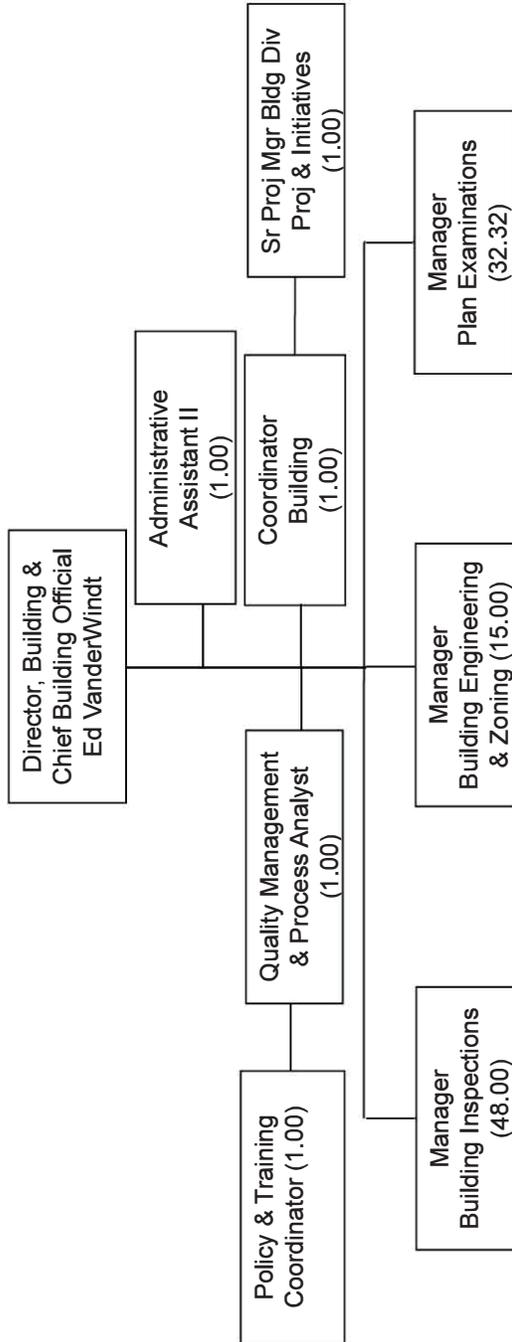
	2021	2021	2021	2022	2022	2022 Preliminary Budget vs. 2021 Restated	
	Restated Gross	Restated Net	Projected Actual Net	Preliminary Budget Gross	Preliminary Budget Net	Change \$	Change %
Transportation Planning	1,850,910	1,462,730	1,435,049	1,871,600	1,474,900	12,170	0.8%
Directors Office TPP	166,470	166,470	408,662	168,080	168,080	1,610	1.0%
Hamilton Municipal Parking System	12,959,320	(1,474,070)	(1,735,086)	13,058,400	(1,391,120)	82,950	(5.6)%
School Crossing	1,913,070	1,913,070	1,929,216	1,984,460	1,984,460	71,390	3.7%
Total Transportation Planning and Parking	16,889,770	2,068,200	2,037,841	17,082,540	2,236,320	168,120	8.1%

BYCOSTCATEGORY

	2021	2021	2022	2022 Preliminary Budget vs. 2021 Restated		
	Restated Budget	Projected Actual	Preliminary Budget	Change \$	Change %	
EMPLOYEE RELATED COST		10,160,280	10,298,008	10,302,040	141,760	1.4%
MATERIAL & SUPPLY		338,910	415,001	358,410	19,500	5.8%
VEHICLE EXPENSES		189,410	220,278	205,090	15,680	8.3%
BUILDING & GROUND		791,900	804,595	682,570	(109,330)	(13.8)%
CONSULTING		0	227	0	0	0.0%
CONTRACTUAL		1,600,150	1,585,513	1,679,090	78,940	4.9%
RESERVES/RECOVERIES		1,645,840	1,648,962	1,714,760	68,920	4.2%
COST ALLOCATIONS		749,960	756,617	792,580	42,620	5.7%
FINANCIAL		1,530,100	1,606,265	1,467,340	(62,760)	(4.1)%
RECOVERIES FROM CAPITAL		(116,780)	(70,729)	(119,340)	(2,560)	2.2%
TOTAL EXPENSES		16,889,770	17,264,737	17,082,540	192,770	1.1%
FEES & GENERAL		(11,754,240)	(5,719,199)	(14,846,220)	(3,091,980)	26.3%
RESERVES		(3,067,330)	(9,507,697)	0	3,067,330	(100.0)%
TOTAL REVENUES		(14,821,570)	(15,226,896)	(14,846,220)	(24,650)	0.2%
NET LEVY		2,068,200	2,037,841	2,236,320	168,120	8.1%

BUILDING

DIVISION STRUCTURE



COMPLEMENT (FTE)	MANAGEMENT	OTHER	TOTAL	STAFF/MGT RATIO
2020	4.00	97.32	101.32	24.33:1
2022	4.00	97.32	101.32	24.33:1
CHANGE	0.00	0.00	0.00	

2022 Preliminary Tax Supported Operating Budget

BY SECTION

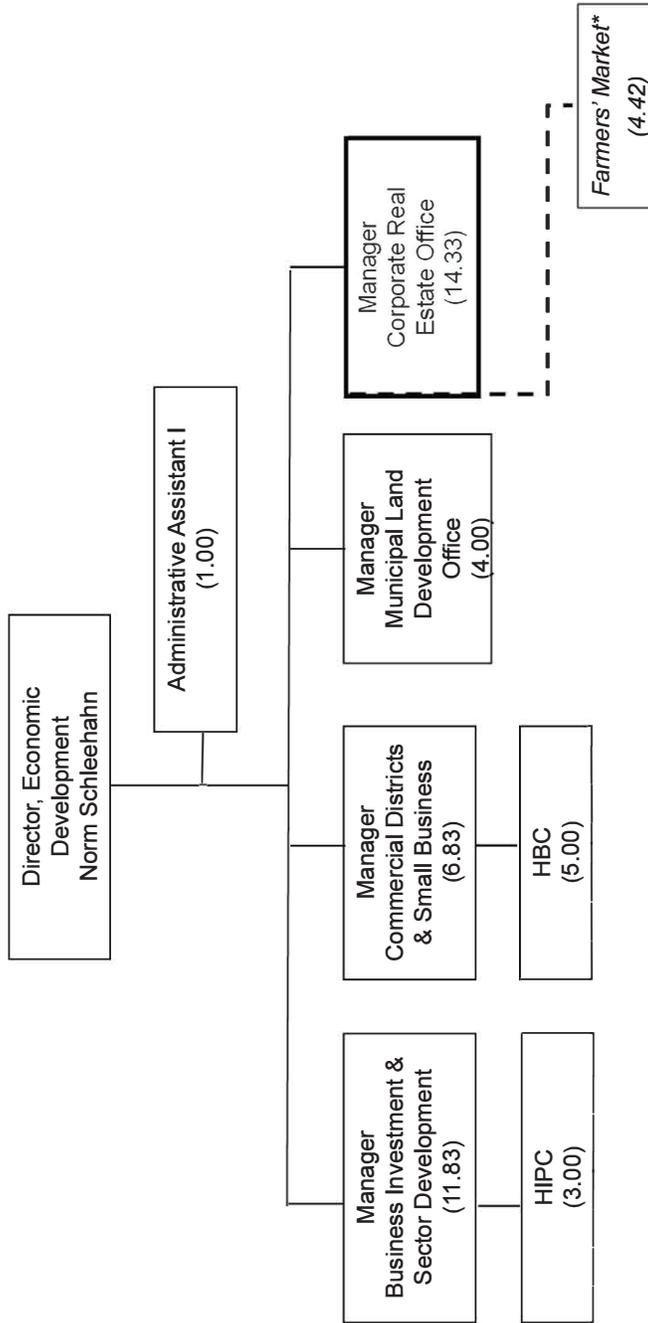
	2021	2021	2021	2022	2022	2022 Preliminary
	Restated Gross	Restated Net	Projected Actual Net	Preliminary Budget Gross	Preliminary Budget Net	Residual Change \$
ation - Building Serv	302,600	298,600	315,451	264,260	260,180	(38,420)
Inspections	628,510	628,510	621,600	649,190	649,190	20,680
ing & Zoning Services	121,210	(541,440)	0	131,460	(532,700)	8,740
ie Model	13,953,220	8,650	2	14,358,760	0	(8,650)
mination	223,120	223,120	224,030	230,950	230,950	7,830
ilding	15,228,660	617,440	1,161,083	15,634,620	607,620	(9,820)

BY COST CATEGORY

	2021		2022 Preliminary Budget	2022 Preliminary Budget vs. 2021 Restated	
	Restated	Budget		Change \$	Change %
EMPLOYEE RELATED COST	12,148,310	12,938,065	12,414,930	266,620	2.2%
MATERIAL & SUPPLY	186,770	182,201	186,770	0	0.0%
VEHICLE EXPENSES	119,890	117,910	123,300	3,410	2.8%
BUILDING & GROUND	16,510	20,420	18,790	2,280	13.8%
CONSULTING	0	52,000	0	0	0.0%
CONTRACTUAL	54,890	103,110	54,890	0	0.0%
RESERVES/RECOVERIES	1,126,510	1,353,080	1,234,370	107,860	9.6%
COST ALLOCATIONS	1,524,280	1,345,020	1,550,070	25,790	1.7%
FINANCIAL	51,500	162,210	51,500	0	0.0%
RECOVERIES FROM CAPITAL	0	(260)	0	0	0.0%
TOTAL EXPENSES	15,228,660	16,273,756	15,634,620	405,960	2.7%
FEES & GENERAL	(14,469,100)	(15,112,673)	(15,027,000)	(557,900)	3.9%
RESERVES	(142,120)	0	0	142,120	(100.0)%
TOTAL REVENUES	(14,611,220)	(15,112,673)	(15,027,000)	(415,780)	2.8%
NET LEVY	617,440	1,161,083	607,620	(9,820)	(1.6)%

ECONOMIC DEVELOPMENT

DIVISION STRUCTURE



COMPLEMENT (FTE)	MANAGEMENT	* DISTRIBUTED MANAGEMENT	OTHER	* DISTRIBUTED OTHER	TOTAL	STAFF/MGT RATIO
2021	5.00	0.00	41.99	0.00	46.99	8.40:1
2022	5.00	1.00	41.99	3.42	51.41	7.57:1
CHANGE	0.00	1.00	0.00	3.42	4.42	0.83:1

*Distributed staff represent a direct reporting structure to Chief Corporate Real Estate Officer (Ray Kessler) of Hamilton Market employees. Hamilton Market budget resides in Boards and Agencies

2022 Preliminary Tax Supported Operating Budget

BY SECTION

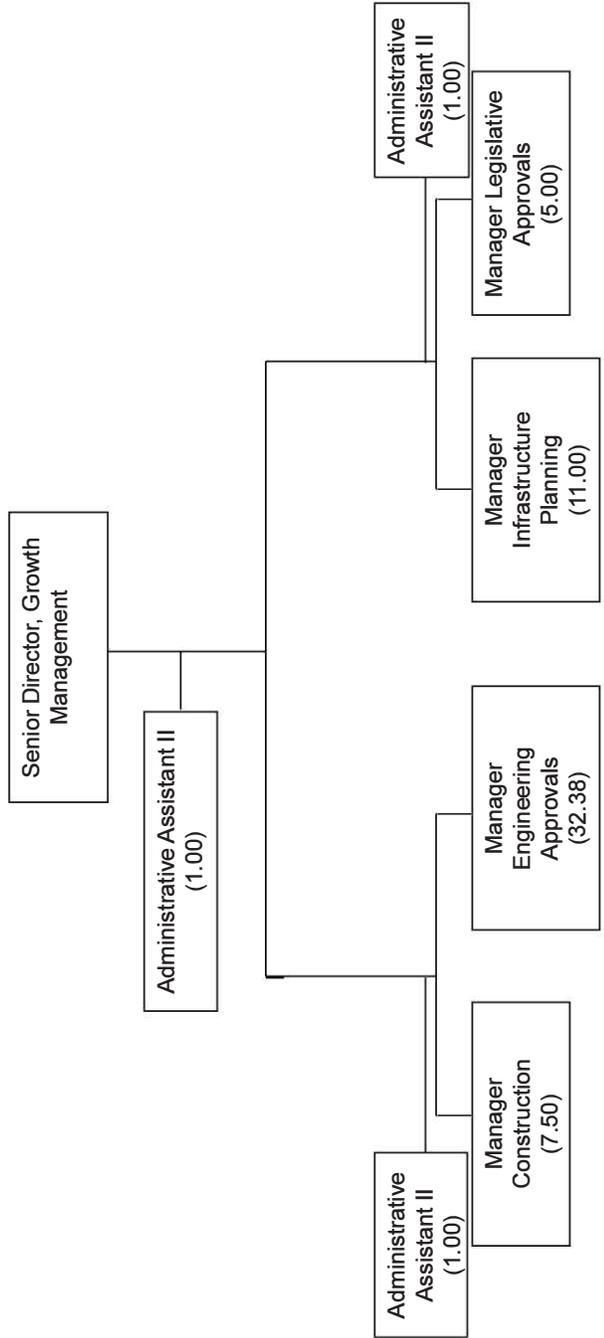
	2021	2021	2021	2022	2022	2022 Preliminary Budget vs. 2021 Restated	
	Restated Gross	Restated Net	Projected Actual Net	Preliminary Budget Gross	Preliminary Budget Net	Change \$	Change %
Corporate Real Estate Office	728,160	725,820	726,012	782,970	780,630	54,810	7.6%
Commercial Districts and Small Business	3,240,650	1,636,620	1,639,618	3,305,560	1,700,020	63,400	3.9%
Municipal Land Development	229,570	229,570	178,626	225,040	225,040	(4,530)	(2.0)%
Business Development	3,378,000	2,992,000	2,768,505	3,378,690	2,962,380	(29,620)	(1.0)%
Total Economic Development	7,576,380	5,584,010	5,312,761	7,692,260	5,668,070	84,060	1.5%

BY COST CATEGORY

	2021	2021	2022	2022 Preliminary Budget vs. 2021 Restated	
	Restated Budget	Projected Actual	Preliminary Budget	Change \$	Change %
EMPLOYEE RELATED COST		6,316,880	5,908,598	6,551,640	234,760 3.7%
MATERIAL & SUPPLY		254,670	244,459	261,020	6,350 2.5%
BUILDING & GROUND		11,190	19,653	12,850	1,660 14.8%
CONSULTING		19,650	39,788	23,900	4,250 21.6%
CONTRACTUAL		448,270	455,061	439,690	(8,580) (1.9)%
AGENCIES & SUPPORT PAYMENTS		1,058,600	1,325,635	1,058,600	0 0.0%
RESERVES/RECOVERIES		323,750	1,038,759	279,650	(44,100) (13.6)%
COST ALLOCATIONS		352,470	333,595	356,190	3,720 1.1%
FINANCIAL		501,420	300,986	486,690	(14,730) (2.9)%
RECOVERIES FROM CAPITAL		(1,710,520)	(917,966)	(1,777,970)	(67,450) 3.9%
TOTAL EXPENSES		7,576,380	8,748,568	7,692,260	115,880 1.5%
FEES & GENERAL		(274,960)	(785,051)	(276,470)	(1,510) 0.5%
GRANTS & SUBSIDIES		(624,250)	(763,033)	(654,560)	(30,310) 4.9%
RESERVES		(1,093,160)	(1,887,723)	(1,093,160)	0 0.0%
TOTAL REVENUES		(1,992,370)	(3,435,807)	(2,024,190)	(31,820) 1.6%
NET LEVY		5,584,010	5,312,761	5,668,070	84,060 1.5%

GROWTHMANAGEMENT

DIVISION STRUCTURE



COMPLEMENT (FTE)	MANAGEMENT	OTHER	TOTAL	STAFF/MGT RATIO
2021	6.00	50.88	56.88	8.48:1
2022	6.00	53.88	59.88	8.98:1
CHANGE	0.00	3.00	3.00	

2022 Preliminary Tax Supported Operating Budget

BY SECTION

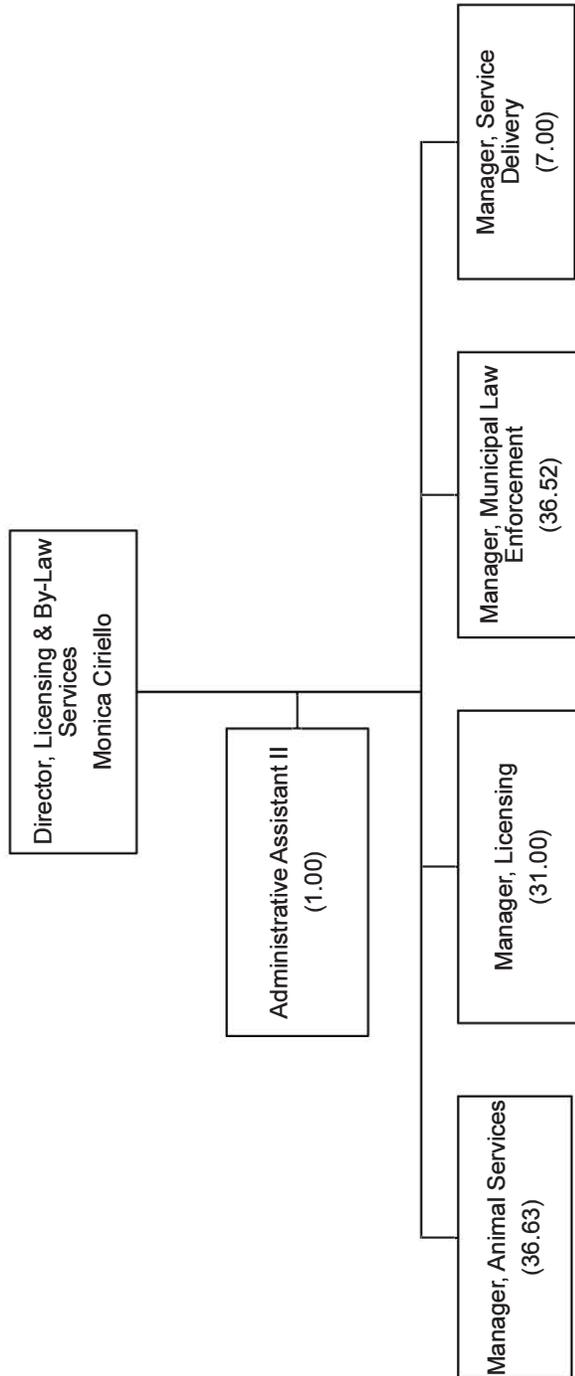
	2021	2021	2021	2022	2022	2022 Preliminary Budget vs. 2021 Restated	
	Restated Gross	Restated Net	Projected Actual Net	Preliminary Budget Gross	Preliminary Budget Net	Change \$	Change %
Director & Admin Growth Management	(92,820)	(92,820)	(163,547)	(13,440)	(13,440)	79,380	(85.5)%
Development Engineering	3,958,080	(632,830)	(1,259,180)	4,169,670	(736,640)	(103,810)	16.4%
Grading & Construction	765,520	150,550	131,370	962,380	135,190	(15,360)	(10.2)%
Infrastructure Planning	1,510,990	500,990	741,210	1,510,430	450,430	(50,560)	(10.1)%
Legislative Approvals	564,270	564,270	575,700	627,890	627,890	63,620	11.3%
Total Growth Management	6,706,040	490,160	25,553	7,256,930	463,430	(26,730)	(5.5)%

BY COST CATEGORY

	2021	2021	2022	2022 Preliminary Budget vs. 2021 Restated	
	Restated Budget	Projected Actual	Preliminary Budget	Change \$	Change %
EMPLOYEE RELATED COST	6,660,780	6,260,280	7,134,160	473,380	7.1%
MATERIAL & SUPPLY	156,320	80,333	156,320	0	0.0%
VEHICLE EXPENSES	30,500	26,550	35,310	4,810	15.8%
BUILDING & GROUND	9,560	9,560	9,410	(150)	(1.6)%
CONSULTING	70,000	108,980	70,000	0	0.0%
CONTRACTUAL	10,270	77,240	11,580	1,310	12.8%
RESERVES/RECOVERIES	641,660	4,983,460	706,230	64,570	10.1%
COST ALLOCATIONS	(564,910)	(664,910)	(563,510)	1,400	(0.2)%
FINANCIAL	17,170	30,210	28,170	11,000	64.1%
CAPITAL FINANCING	0	30,000	0	0	0.0%
RECOVERIES FROM CAPITAL	(325,310)	(325,310)	(330,740)	(5,430)	1.7%
TOTAL EXPENSES	6,706,040	10,616,393	7,256,930	550,890	8.2%
FEES & GENERAL	(5,720,380)	(10,039,190)	(6,793,500)	(1,073,120)	18.8%
RESERVES	(495,500)	(551,650)	0	495,500	(100.0)%
TOTAL REVENUES	(6,215,880)	(10,590,840)	(6,793,500)	(577,620)	9.3%
NET LEVY	490,160	25,553	463,430	(26,730)	(5.5)%

LICENSING AND
 BY-LAW SERVICES

DIVISION STRUCTURE



COMPLEMENT (FTE)	MANAGEMENT	OTHER	TOTAL	STAFF/MGT RATIO
2021	5.00	105.15	110.15	21.03:1
2022	5.00	108.15	113.15	21.63:1
CHANGE	0.00	3.00	3.00	

2022 Preliminary Tax Supported Operating Budget

BY SECTION

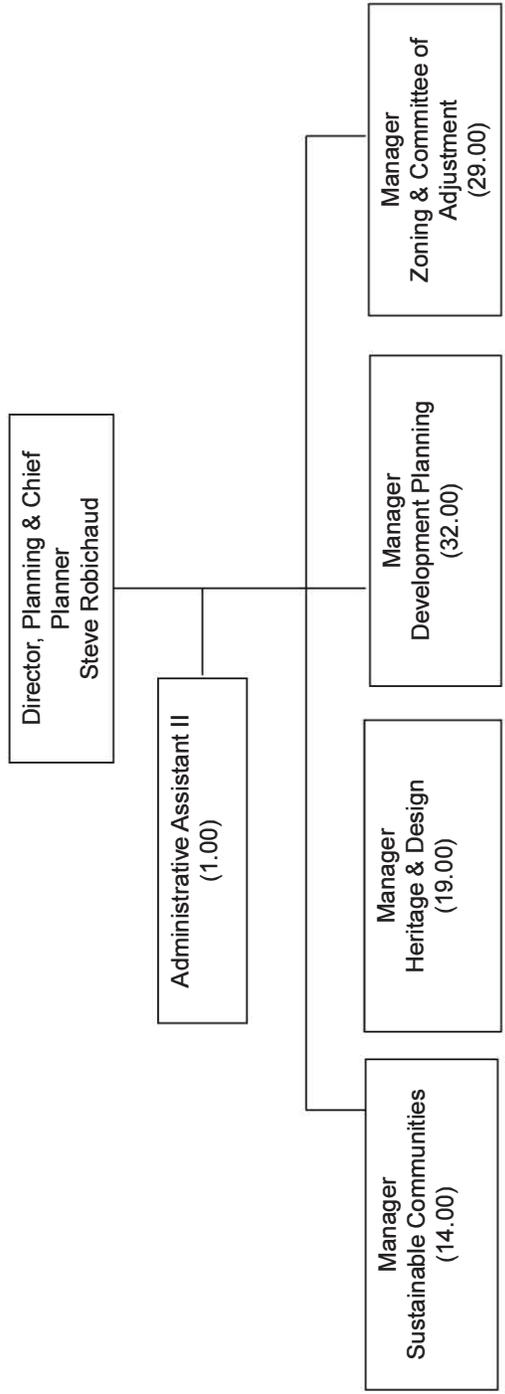
	2021	2021	2021	2022	2022	2022 Preliminary Budget vs. 2021 Restated	
	Restated Gross	Restated Net	Projected Actual Net	Preliminary Budget Gross	Preliminary Budget Net	Change \$	Change %
Service Delivery	671,910	671,910	677,136	669,320	669,320	(2,590)	(0.4)%
Animal Services	4,631,850	2,954,840	2,934,793	4,712,890	3,002,420	47,580	1.6%
Directors Office L&BL	591,460	599,570	761,715	594,300	594,300	(5,270)	(0.9)%
Licensing	3,195,810	(516,830)	(938,703)	3,224,700	(529,300)	(12,470)	2.4%
Municipal Law Enforcement	4,086,500	3,092,180	2,832,070	4,201,100	3,206,780	114,600	3.7%
Total Licensing & By-Law Services	13,177,530	6,801,670	6,267,011	13,402,310	6,943,520	141,850	2.1%

BY COST CATEGORY

	2021	2021	2022	2022 Preliminary Budget vs. 2021 Restated	
	Restated Budget	Projected Actual	Preliminary Budget	Change \$	Change %
EMPLOYEE RELATED COST	10,569,890	10,654,518	10,523,620	(46,270)	(0.4)%
MATERIAL & SUPPLY	385,650	406,546	405,300	19,650	5.1%
VEHICLE EXPENSES	212,850	223,095	223,320	10,470	4.9%
BUILDING & GROUND	499,550	495,678	502,950	3,400	0.7%
CONSULTING	28,500	41,988	30,350	1,850	6.5%
CONTRACTUAL	158,390	358,565	163,430	5,040	3.2%
RESERVES/RECOVERIES	820,880	837,345	958,980	138,100	16.8%
COST ALLOCATIONS	411,020	411,164	408,860	(2,160)	(0.5)%
FINANCIAL	90,800	118,721	125,500	34,700	38.2%
CAPITAL FINANCING	0	0	60,000	60,000	0.0%
TOTAL EXPENSES	13,177,530	13,547,620	13,402,310	224,780	1.7%
FEES & GENERAL	(5,924,830)	(5,860,297)	(6,454,790)	(529,960)	8.9%
GRANTS & SUBSIDIES	(403,130)	(1,252,115)	(4,000)	399,130	(99.0)%
RESERVES	(47,900)	(168,197)	0	47,900	(100.0)%
TOTAL REVENUES	(6,375,860)	(7,280,609)	(6,458,790)	(82,930)	1.3%
NET LEVY	6,801,670	6,267,011	6,943,520	141,850	2.1%

PLANNING

DIVISION STRUCTURE



COMPLEMENT (FTE)	MANAGEMENT	OTHER	TOTAL	STAFF/MGT RATIO
2021	4.00	89.00	93.00	22.25:1
2022	4.00	92.00	96.00	23.00:1
CHANGE	0.00	3.00	3.00	

2022 Preliminary Tax Supported Operating Budget

BY SECTION

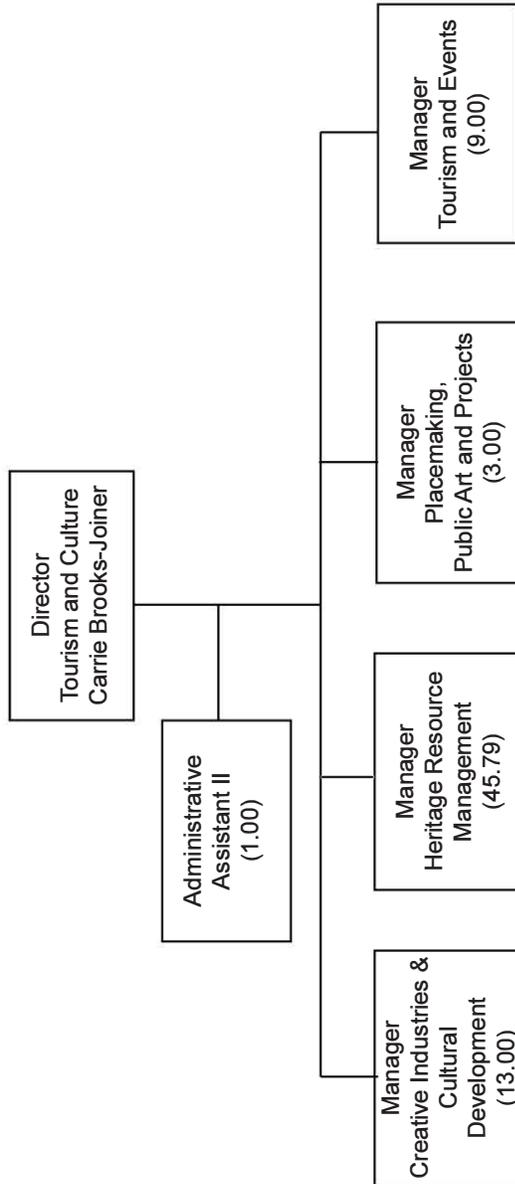
	2021	2021	2021	2022	2022	2022 Preliminary Budget vs. 2021 Restated	
	Restated Gross	Restated Net	Projected Actual Net	Preliminary Budget Gross	Preliminary Budget Net	Change \$	Change %
Sustainable Communities	951,380	951,380	809,700	983,060	983,060	31,680	3.3%
Zoning & Committee of Adjmt	1,426,430	552,600	(698,110)	1,874,440	306,320	(246,280)	(44.6)%
Development Planning	3,680,530	(106,840)	1,383,818	3,489,940	(204,430)	(97,590)	91.3%
Director & Admin Planning	975,500	975,500	1,147,945	1,052,600	1,052,600	77,100	7.9%
Heritage & Urban Design	1,911,970	1,907,970	781,910	2,168,440	2,164,360	256,390	13.4%
Total Planning	8,945,810	4,280,610	3,425,263	9,568,480	4,301,910	21,300	0.5%

BY COST CATEGORY

	2021	2021	2022	2022 Preliminary Budget vs. 2021 Restated	
	Restated Budget	Projected Actual	Preliminary Budget	Change \$	Change %
EMPLOYEE RELATED COST	9,577,810	7,542,392	10,292,790	714,980	7.5%
MATERIAL & SUPPLY	219,020	285,040	223,200	4,180	1.9%
VEHICLE EXPENSES	1,500	-	1,500	0	0.0%
BUILDING & GROUND	17,180	14,780	17,530	350	2.0%
CONSULTING	114,380	100,000	114,380	0	0.0%
CONTRACTUAL	73,140	94,610	72,620	(520)	(0.7)%
AGENCIES & SUPPORT PAYMENTS	93,000	18,000	90,940	(2,060)	(2.2)%
RESERVES/RECOVERIES	844,620	2,729,320	566,660	(277,960)	(32.9)%
COST ALLOCATIONS	(774,780)	(140,340)	(786,590)	(11,810)	1.5%
FINANCIAL	56,770	37,000	62,770	6,000	10.6%
RECOVERIES FROM CAPITAL	(1,276,830)	(1,054,349)	(1,087,320)	189,510	(14.8)%
TOTAL EXPENSES	8,945,810	9,626,453	9,568,480	622,670	7.0%
FEES & GENERAL	(3,778,350)	(6,177,190)	(5,242,570)	(1,464,220)	38.8%
RESERVES	(886,850)	(24,000)	(24,000)	862,850	(97.3)%
TOTAL REVENUES	(4,665,200)	(6,201,190)	(5,266,570)	(601,370)	(12.9)%
NET LEVY	4,280,610	3,425,263	4,301,910	21,300	0.5%

TOURISMANDCULTURE

DIVISION STRUCTURE



COMPLEMENT (FTE)	MANAGEMENT	OTHER	TOTAL	STAFF/MGT RATIO
2021	5.00	67.79	72.79	13.56:1
2022	5.00	67.79	72.79	13.56:1
CHANGE	0.00	0.00	0.00	

2022 Preliminary Tax Supported Operating Budget

BY SECTION

	2021	2021	2021	2022	2022	2022 Preliminary vs. 2021 Restated	
	Restated Gross	Restated Net	Projected Actual Net	Preliminary Gross	Preliminary Net	Change \$	Change %
Place Making, Public Arts and Projects	695,290	682,990	8,751,160	698,740	683,840	850	0.1%
Creative Industries and Cultural Development	1,828,970	1,749,500	0	1,820,390	1,740,920	(8,580)	(0.5)%
Heritage Resource Management	5,704,420	4,884,890	0	5,860,440	5,066,190	181,300	3.7%
Tourism	1,592,830	1,466,470	0	1,623,370	1,496,530	30,060	2.0%
Directors Office T&C	705,680	705,680	634,860	716,310	716,310	10,630	1.5%
Total Tourism & Culture	10,527,190	9,489,530	9,386,020	10,719,250	9,703,790	214,260	2.3%

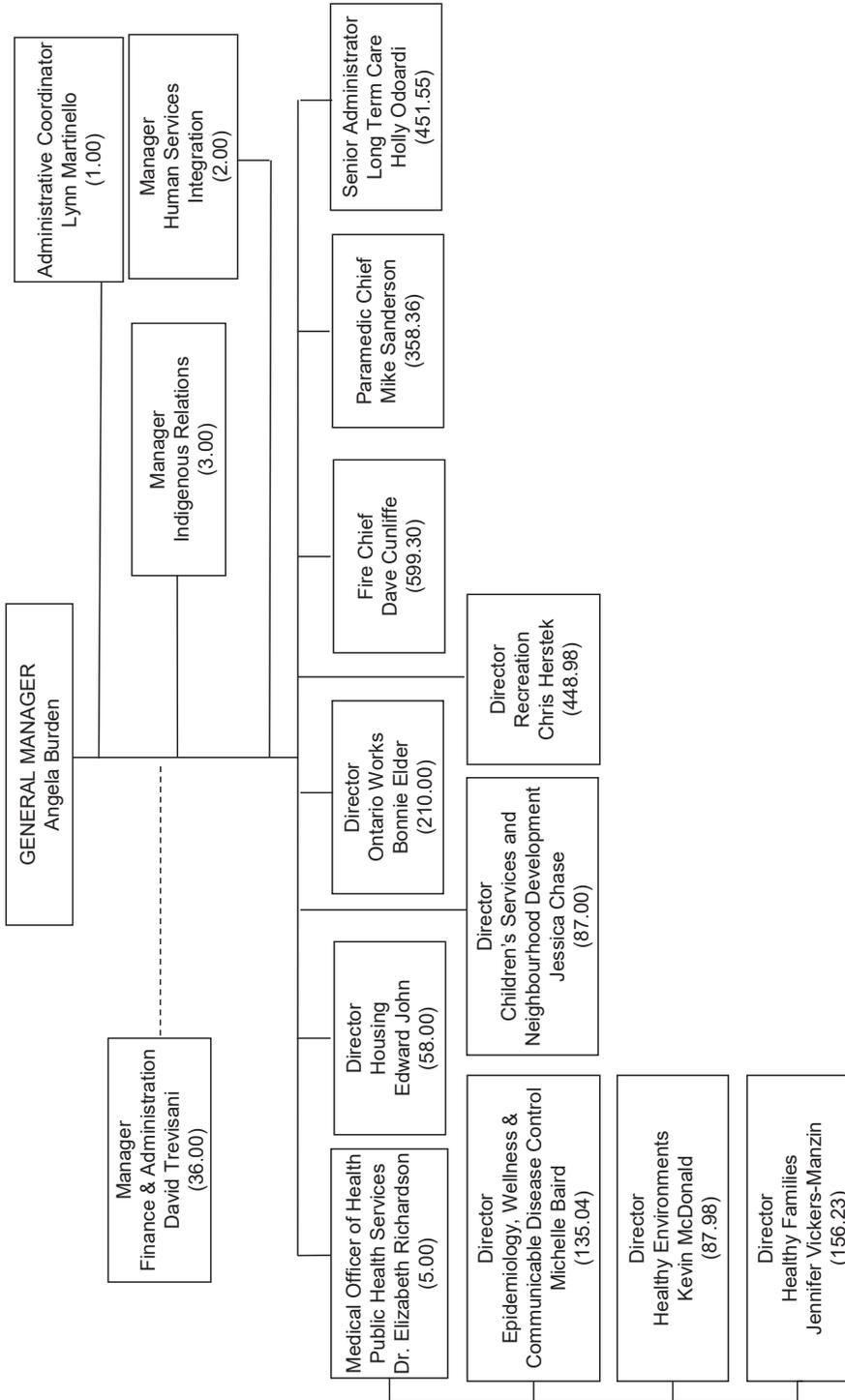
BY COST CATEGORY

	2021	2021	2022	2022 Preliminary Budget vs. 2021 Restated	
	Restated Budget	Projected Actual	Preliminary Budget	Change \$	Change %
EMPLOYEE RELATED COST	7,765,550	7,653,164	7,856,060	90,510	1.2%
MATERIAL & SUPPLY	595,860	484,571	616,160	20,300	3.4%
VEHICLE EXPENSES	4,350	4,100	4,460	110	2.5%
BUILDING & GROUND	899,560	866,698	932,930	33,370	3.7%
CONSULTING	19,000	19,000	9,500	(9,500)	(50.0)%
CONTRACTUAL	1,006,640	861,734	1,047,630	40,990	4.1%
AGENCIES & SUPPORT PAYMENTS	187,250	181,278	187,250	0	0.0%
RESERVES/RECOVERIES	508,990	(64,469)	475,200	(33,790)	(6.6)%
COST ALLOCATIONS	54,120	63,341	83,010	28,890	53.4%
FINANCIAL	88,990	93,687	115,950	26,960	30.3%
RECOVERIES FROM CAPITAL	(603,120)	(90,055)	(608,910)	(5,790)	1.0%
TOTAL EXPENSES	10,527,190	10,073,049	10,719,240	192,050	1.8%
FEES & GENERAL	(572,940)	(278,181)	(671,060)	(98,120)	17.1%
GRANTS & SUBSIDIES	(214,130)	(474,671)	(216,130)	(2,000)	0.9%
RESERVES	(250,590)	(13,550)	(128,260)	122,330	(48.8)%
TOTAL REVENUES	(1,037,660)	(766,402)	(1,015,450)	22,210	(2.1)%
NET LEVY	9,489,530	9,306,647	9,703,790	214,260	2.3%

HEALTHY AND SAFE COMMUNITIES



DEPARTMENT STRUCTURE



COMPLEMENT (FTE)	MANAGEMENT	OTHER	TOTAL	STAFF/MGT RATIO
2021	83.00	2,554.70	2,637.70	30.78:1
2022	84.00	2,556.44	2,640.44	30.43:1
CHANGE	1.00	1.74	2.74	

2022 Preliminary Tax Supported Operating Budget

BY DIVISION

	2021	2021	2021	2022	2022	2022 Preliminary Budget vs. 2021 Restated	
	Restated Gross	Restated Net	Projected Actual Net	Preliminary Budget Gross	Preliminary Budget Net	Change \$	Change %
HSC Administration	3,836,940	3,363,130	3,388,620	4,044,840	3,589,980	226,850	6.7%
Childrens Services and Neighbourhood Dev.	93,083,390	10,439,330	10,542,420	95,869,880	10,482,510	43,180	0.4%
Ontario Works	145,377,470	12,321,930	10,327,420	145,674,520	12,842,140	520,210	4.2%
Housing Services	97,654,960	47,325,860	43,215,360	120,331,290	53,937,500	6,611,640	14.0%
Long Term Care	44,818,490	11,524,860	9,447,360	47,010,500	11,768,320	243,460	2.1%
Recreation	54,777,680	35,319,640	35,263,950	55,975,450	35,988,570	668,930	1.9%
Hamilton Fire Department	95,338,160	93,288,450	93,073,760	99,031,680	97,526,440	4,237,990	4.5%
Hamilton Paramedic Service	61,497,880	28,102,490	30,317,940	64,184,740	28,395,390	292,900	1.0%
Public Health Services	68,774,000	13,503,920	13,099,630	101,606,170	14,339,300	835,380	6.2%
Total Healthy & Safe Communities	665,158,970	255,189,610	248,676,460	733,729,070	268,870,150	13,680,540	5.4%

BY COST CATEGORY

	2021	2021	2022	2022 Preliminary Budget vs. 2021 Restated	
	Restated Budget	Projected Actual	Preliminary Budget	Change \$	Change %
EMPLOYEE RELATED COST	304,092,680	316,211,820	340,166,040	36,073,360	11.9%
MATERIAL & SUPPLY	14,264,280	17,341,710	18,575,950	4,311,670	30.2%
VEHICLE EXPENSES	2,755,920	2,840,420	3,117,900	361,980	13.1%
BUILDING & GROUND	13,869,250	14,924,540	16,343,090	2,473,840	17.8%
CONSULTING	55,790	79,050	615,790	560,000	1003.8%
CONTRACTUAL	8,734,210	9,318,860	8,777,570	43,360	0.5%
AGENCIES & SUPPORT PAYMENTS	293,633,540	273,827,420	311,306,140	17,672,600	6.0%
RESERVES/RECOVERIES	19,351,670	19,030,060	22,827,320	3,475,650	18.0%
COST ALLOCATIONS	5,896,160	6,056,540	6,373,610	477,450	8.1%
FINANCIAL	2,923,200	2,967,220	4,112,230	1,189,030	40.7%
CAPITAL FINANCING	1,018,740	1,018,750	2,269,530	1,250,790	122.8%
CAPITAL EXPENDITURES	0	118,250	0	0	0.0%
RECOVERIES FROM CAPITAL	(1,436,450)	(1,069,950)	(756,100)	680,350	47.4%
TOTAL EXPENSES	665,158,990	662,664,690	733,729,070	68,570,080	10.3%
FEES & GENERAL	(30,828,780)	(34,256,300)	(31,681,450)	(852,670)	(2.8)%
GRANTS & SUBSIDIES	(348,730,120)	(364,711,100)	(353,163,350)	(4,433,230)	(1.3)%
RESERVES	(30,410,460)	(15,020,830)	(80,014,130)	(49,603,670)	(163.1)%
TOTAL REVENUES	(409,969,360)	(413,988,230)	(464,858,930)	(54,889,570)	(13.4)%
NET LEVY	255,189,630	248,676,460	268,870,140	13,680,510	5.4%

2022 Preliminary Tax Supported Operating Budget Multi-Year Budget Outlook

BY DIVISION

	2022 Preliminary Budget Gross	2022 Preliminary Budget Net	2023 Preliminary Gross	2023 Preliminary Net	2024 Preliminary Gross	2024 Preliminary Net	2025 Preliminary Gross	2025 Preliminary Net
HSC Administration	4,044,840	3,589,980	3,966,890	3,567,520	4,034,330	3,674,340	4,127,010	3,766,810
Childrens Services and Neighbourhood Dev.	95,869,880	10,482,510	98,282,780	12,121,770	98,515,750	12,354,420	98,734,620	12,573,290
Ontario Works	145,674,520	12,842,140	146,171,810	13,446,470	146,737,970	14,012,040	147,287,060	14,560,500
Housing Services	120,331,290	53,937,500	97,997,040	56,832,580	99,772,210	59,711,490	101,478,920	63,267,860
Long Term Care	47,010,500	11,768,320	46,644,540	11,675,830	47,336,910	12,539,890	48,105,330	13,284,700
Recreation	55,975,450	35,988,570	56,819,430	36,382,710	57,721,260	36,796,270	58,747,510	37,321,850
Hamilton Fire Department	99,031,680	97,526,440	101,540,140	100,436,130	104,221,920	103,564,410	107,527,460	106,850,450
Hamilton Paramedic Service	64,184,740	28,395,390	63,200,900	29,006,660	63,111,120	29,704,010	64,029,820	30,444,390
Public Health Services	101,606,170	14,339,300	104,029,960	17,528,130	57,352,630	18,431,130	58,247,080	19,327,510
Total Healthy & Safe Communities	733,729,070	268,870,150	718,653,490	280,997,800	678,804,100	290,788,000	688,284,810	301,397,360

2022 Preliminary Tax Supported Operating Budget

BY SECTION - ADMINISTRATION

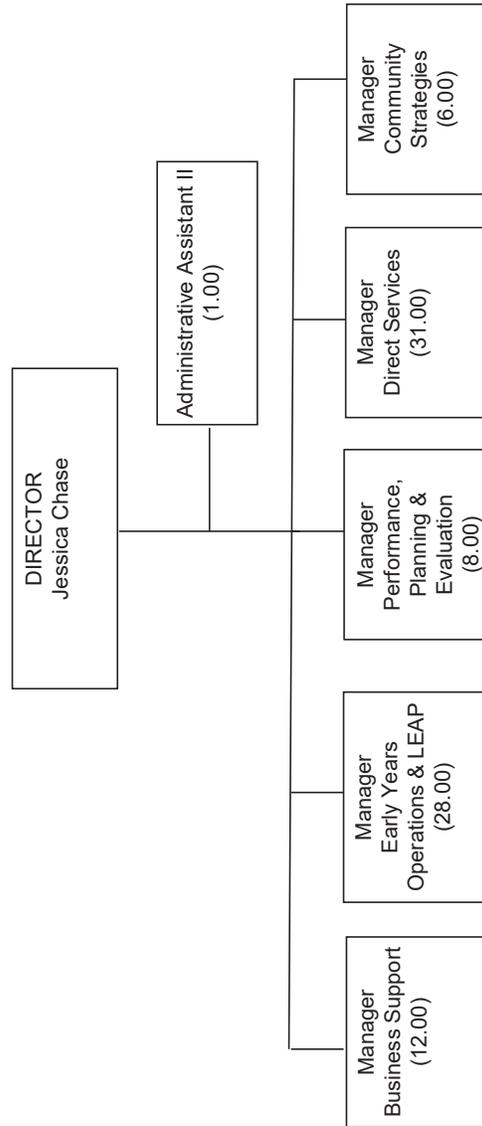
	2021	2021	2021	2022	2022	2022 Preliminary Budget vs. 2021 Restated	
	Restated Gross	Restated Net	Projected Actual Net	Preliminary Budget Gross	Preliminary Budget Net	Change \$	Change %
HSC - Finance & Administration	2,593,580	2,155,820	2,087,320	2,623,490	2,204,680	48,860	2.3%
General Managers Office	1,243,360	1,207,310	1,301,300	1,421,350	1,385,300	177,990	14.7%
Total HSC Administration	3,836,940	3,363,130	3,388,620	4,044,840	3,589,980	226,850	6.7%

BY COST CATEGORY - ADMINISTRATION

	2021	2021	2022	2022 Preliminary Budget vs. 2021 Restated	
	Restated Budget	Projected Actual	Preliminary Budget	Change \$	Change %
EMPLOYEE RELATED COST	3,214,580	3,247,860	3,433,550	218,970	6.8%
MATERIAL & SUPPLY	226,100	193,540	226,110	10	0.0%
BUILDING & GROUND	6,240	6,670	6,720	480	7.7%
CONSULTING	0	14,250	0	0	0.0%
CONTRACTUAL	7,550	11,180	8,340	790	10.5%
AGENCIES & SUPPORT PAYMENTS	152,700	151,700	152,700	0	0.0%
RESERVES/RECOVERIES	194,150	189,040	181,170	(12,980)	(6.7)%
COST ALLOCATIONS	31,320	31,320	31,950	630	2.0%
FINANCIAL	4,300	4,150	4,300	0	0.0%
TOTAL EXPENSES	3,836,940	3,849,710	4,044,840	207,900	5.4%
GRANTS & SUBSIDIES	(348,490)	(461,090)	(349,110)	(620)	(0.2)%
RESERVES	(125,320)	0	(105,750)	19,570	15.6%
TOTAL REVENUES	(473,810)	(461,090)	(454,860)	18,950	4.0%
NET LEVY	3,363,130	3,388,620	3,589,980	226,850	6.7%

**CHILDREN'S SERVICES
AND NEIGHBOURHOOD
DEVELOPMENT**

DIVISION STRUCTURE



COMPLEMENT (FTE)	MANAGEMENT	OTHER	TOTAL	STAFF/MGT RATIO
2021	6.00	81.00	87.00	13.50:1
2022	6.00	81.00	87.00	13.50:1
CHANGE	0.00	0.00	0.00	

2022 Preliminary Tax Supported Operating Budget

BY SECTION

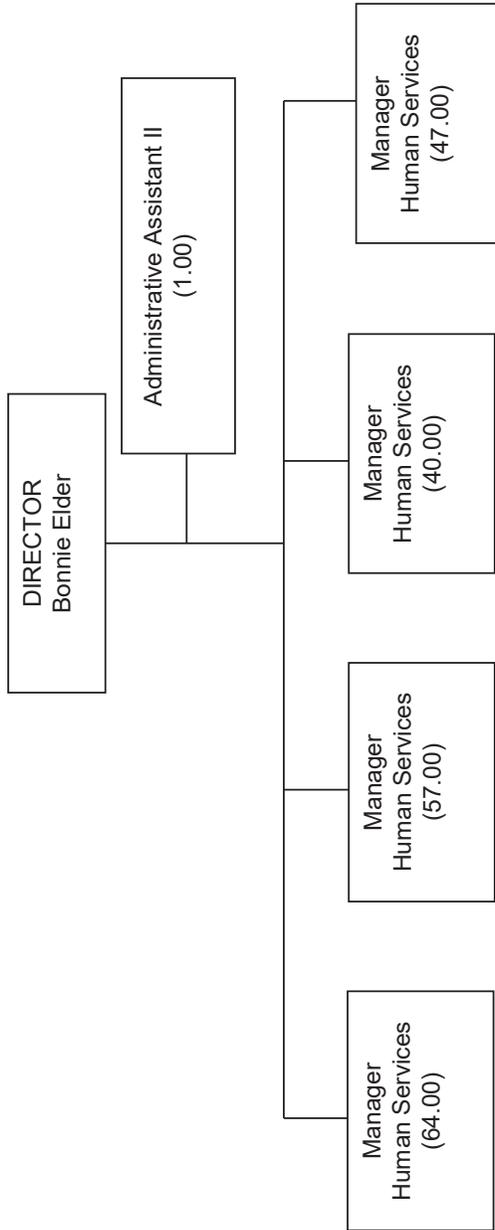
	2021	2021	2021	2022	2022	2022 Preliminary Budget vs. 2021 Restated	
	Restated Gross	Restated Net	Projected Actual Net	Preliminary Budget Gross	Preliminary Budget Net	Change \$	Change %
Neighbourhoods & Community	940,230	907,980	1,470,800	952,190	919,940	11,960	1.3%
CSND Administration	(15,680)	(15,680)	(260,890)	(15,680)	(15,680)	0	0.0%
Early Years & Child Care	90,489,770	9,076,180	9,045,660	93,248,540	9,091,640	15,460	0.2%
Home Management	1,669,070	470,850	286,850	1,684,830	486,610	15,760	3.3%
Total Children's Services and Neighbourhood Dev.	93,083,390	10,439,330	10,542,420	95,869,880	10,482,510	43,180	0.4%

BY COST CATEGORY

	2021	2021	2022	2022 Preliminary Budget vs. 2021 Restated		
	Restated Budget	Projected Actual	Preliminary Budget	Change \$	Change %	
EMPLOYEE RELATED COST		9,423,030	9,151,820	9,514,420	91,390	1.0%
MATERIAL & SUPPLY		737,310	439,510	742,470	5,160	0.7%
BUILDING & GROUND		45,100	219,330	45,950	850	1.9%
CONTRACTUAL		428,790	397,410	443,780	14,990	3.5%
AGENCIES & SUPPORT PAYMENTS		81,689,070	81,374,440	84,355,310	2,666,240	3.3%
RESERVES/RECOVERIES		335,620	(781,030)	338,410	2,790	0.8%
COST ALLOCATIONS		377,330	369,360	384,900	7,570	2.0%
FINANCIAL		47,140	41,490	44,640	(2,500)	(5.3)%
TOTAL EXPENSES		93,083,390	91,212,330	95,869,880	2,786,490	3.0%
FEES & GENERAL		(3,316,520)	(2,472,170)	(3,316,520)	0	0.0%
GRANTS & SUBSIDIES		(79,117,540)	(78,197,740)	(81,598,150)	(2,480,610)	(3.1)%
RESERVES		(210,000)	0	(472,700)	(262,700)	(125.1)%
TOTAL REVENUES		(82,644,060)	(80,669,910)	(85,387,370)	(2,743,310)	(3.3)%
NET LEVY		10,439,330	10,542,420	10,482,510	43,180	0.4%

ONTARIOWORKS

DIVISION STRUCTURE



COMPLEMENT (FTE)	MANAGEMENT	OTHER	TOTAL	STAFF/MGT RATIO
2021	5.00	205.00	210.00	41:1
2022	5.00	205.00	210.00	41:1
CHANGE	0.00	0.00	0.00	

2022 Preliminary Tax Supported Operating Budget

BY SECTION

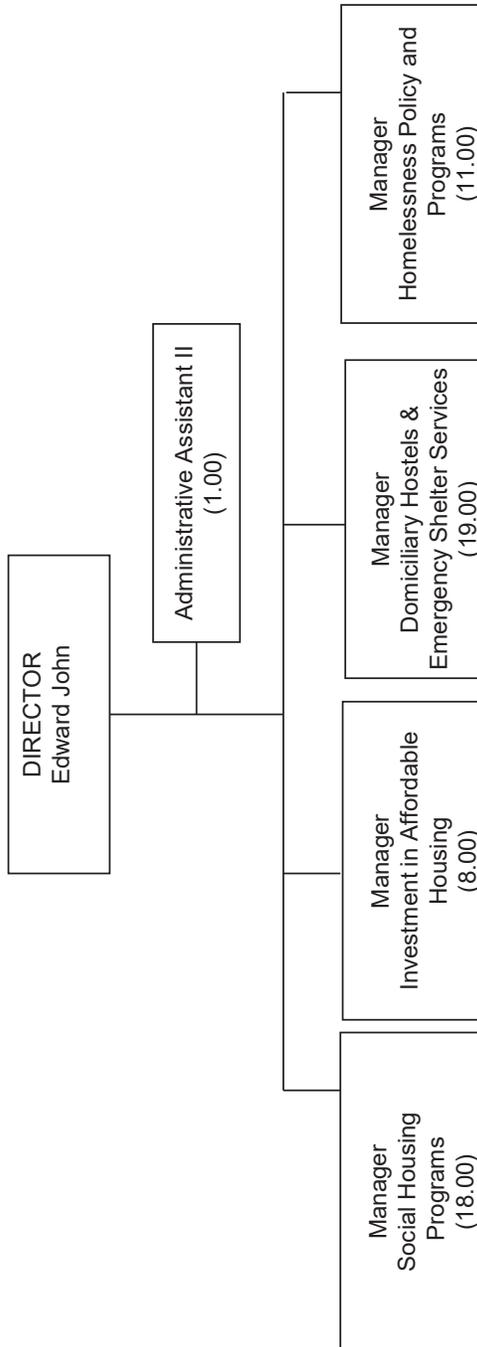
	2021 Restated Gross	2021 Restated Net	2021 Projected Actual Net	2022 Preliminary Budget Gross	2022 Preliminary Budget Net	2022 Preliminary Budget vs. 2021 Restated	
						Change \$	Change %
Client Benefits/Spec Supports	119,928,100	1,091,660	575,870	119,815,840	1,222,200	130,540	12.0%
OW Admin	25,449,370	11,230,270	9,751,550	25,858,680	11,619,940	389,670	3.5%
Total Ontario Works	145,377,470	12,321,930	10,327,420	145,674,520	12,842,140	520,210	4.2%

BY COST CATEGORY

	2021 Restated	2021 Budget	2021 Projected Actual	2022 Preliminary Budget	2022 Preliminary Budget vs. 2021 Restated		
					Change \$	Change %	
EMPLOYEE RELATED COST			20,409,620	19,882,450	20,848,420	438,800	2.2%
MATERIAL & SUPPLY			679,010	396,540	673,570	(5,440)	(0.8)%
BUILDING & GROUND			1,756,040	2,043,900	1,763,840	7,800	0.4%
CONTRACTUAL			203,120	233,150	273,870	70,750	34.8%
AGENCIES & SUPPORT PAYMENTS			120,718,120	101,268,760	120,595,140	(122,980)	(0.1)%
RESERVES/RECOVERIES			559,350	634,830	459,320	(100,030)	(17.9)%
COST ALLOCATIONS			751,390	739,180	767,540	16,150	2.1%
FINANCIAL			300,820	200,090	292,820	(8,000)	(2.7)%
TOTAL EXPENSES			145,377,470	125,398,900	145,674,520	297,050	0.2%
FEES & GENERAL			(1,888,470)	(1,885,010)	(1,923,040)	(34,570)	(1.8)%
GRANTS & SUBSIDIES			(131,078,520)	(113,065,470)	(130,801,720)	276,800	0.2%
RESERVES			(88,550)	(121,000)	(107,620)	(19,070)	(21.5)%
TOTAL REVENUES			(133,055,540)	(115,071,480)	(132,832,380)	223,160	0.2%
NET LEVY			12,321,930	10,327,420	12,842,140	520,210	4.2%

HOUSING SERVICES

DIVISION STRUCTURE



COMPLEMENT (FTE)	MANAGEMENT	OTHER	TOTAL	STAFF/MGT RATIO
2021	5.00	53.00	58.00	10.60:1
2022	5.00	53.00	58.00	10.60:1
CHANGE	0.00	0.00	0.00	

2022 Preliminary Tax Supported Operating Budget

BY SECTION

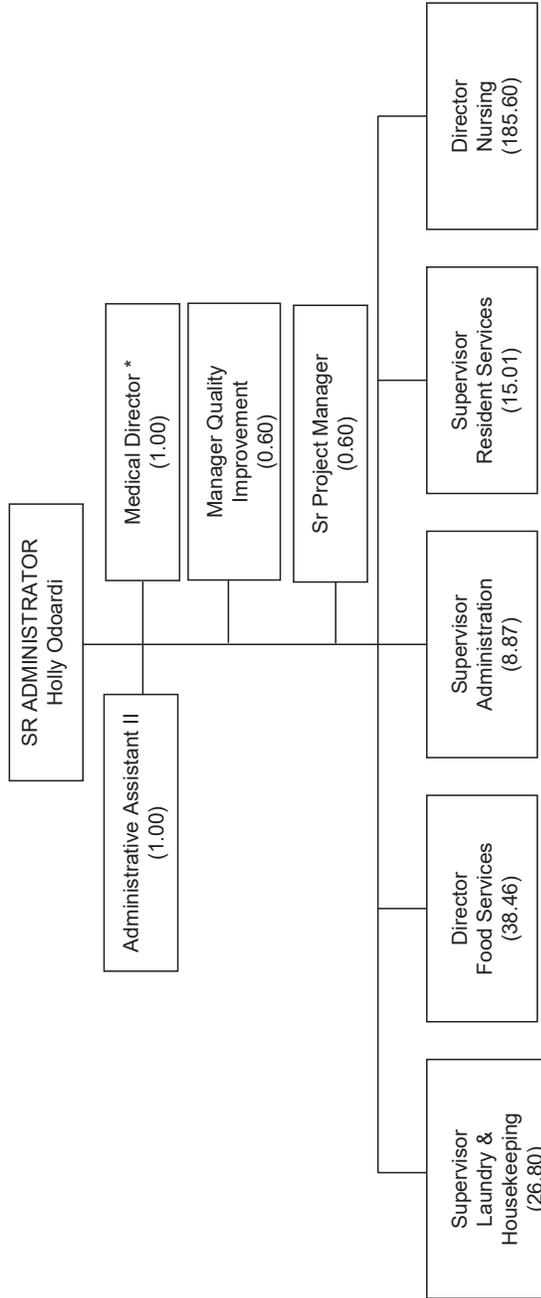
	2021	2021	2021	2022	2022	2022 Preliminary Budget vs. 2021 Restated	
	Restated Gross	Restated Net	Projected Actual Net	Preliminary Budget Gross	Preliminary Budget Net	Change \$	Change %
Housing Services Administration	6,310,250	603,070	682,030	23,218,230	689,230	86,160	14.3%
Affordable Housing	9,180,990	6,655,380	5,882,160	10,772,440	7,199,830	544,450	8.2%
Homelessness Policy & Program	33,271,880	5,807,390	3,366,000	34,976,387	7,349,567	1,542,177	26.6%
Social Housing	48,891,840	34,260,020	33,285,170	51,364,233	38,698,873	4,438,853	13.0%
Total Housing Services	97,654,960	47,325,860	43,215,360	120,331,290	53,937,500	6,611,640	14.0%

BY COST CATEGORY

	2021	2021	2022	2022 Preliminary Budget vs. 2021 Restated		
	Restated Budget	Projected Actual	Preliminary Budget	Change \$	Change %	
EMPLOYEE RELATED COST		6,552,700	5,860,900	6,971,010	418,310	6.4%
MATERIAL & SUPPLY		695,330	691,500	3,936,250	3,240,920	466.1%
BUILDING & GROUND		271,030	486,420	1,005,240	734,210	270.9%
CONSULTING		800	800	800	0	0.0%
CONTRACTUAL		477,190	293,930	528,940	51,750	10.8%
AGENCIES & SUPPORT PAYMENTS		89,916,400	89,489,380	104,681,230	14,764,830	16.4%
RESERVES/RECOVERIES		288,860	651,790	771,880	483,020	167.2%
COST ALLOCATIONS		(245,110)	(99,190)	(239,960)	5,150	2.1%
FINANCIAL		1,134,210	1,116,110	2,181,210	1,047,000	92.3%
CAPITAL FINANCING		0	0	1,250,790	1,250,790	100.0%
CAPITAL EXPENDITURES		0	10,200	0	0	0.0%
RECOVERIES FROM CAPITAL		(1,436,450)	(1,069,950)	(756,100)	680,350	47.4%
TOTAL EXPENSES		97,654,960	97,431,890	120,331,290	22,676,330	23.2%
FEES & GENERAL		(100,000)	(525,120)	(100,000)	0	0.0%
GRANTS & SUBSIDIES		(44,354,470)	(43,865,970)	(42,550,340)	1,804,130	4.1%
RESERVES		(5,874,630)	(9,825,440)	(23,743,450)	(17,868,820)	(304.2)%
TOTAL REVENUES		(50,329,100)	(54,216,530)	(66,393,790)	(16,064,690)	(31.9)%
NET LEVY		47,325,860	43,215,360	53,937,500	6,611,640	14.0%

**LONG TERM CARE
– Macassa Lodge**

DIVISION STRUCTURE

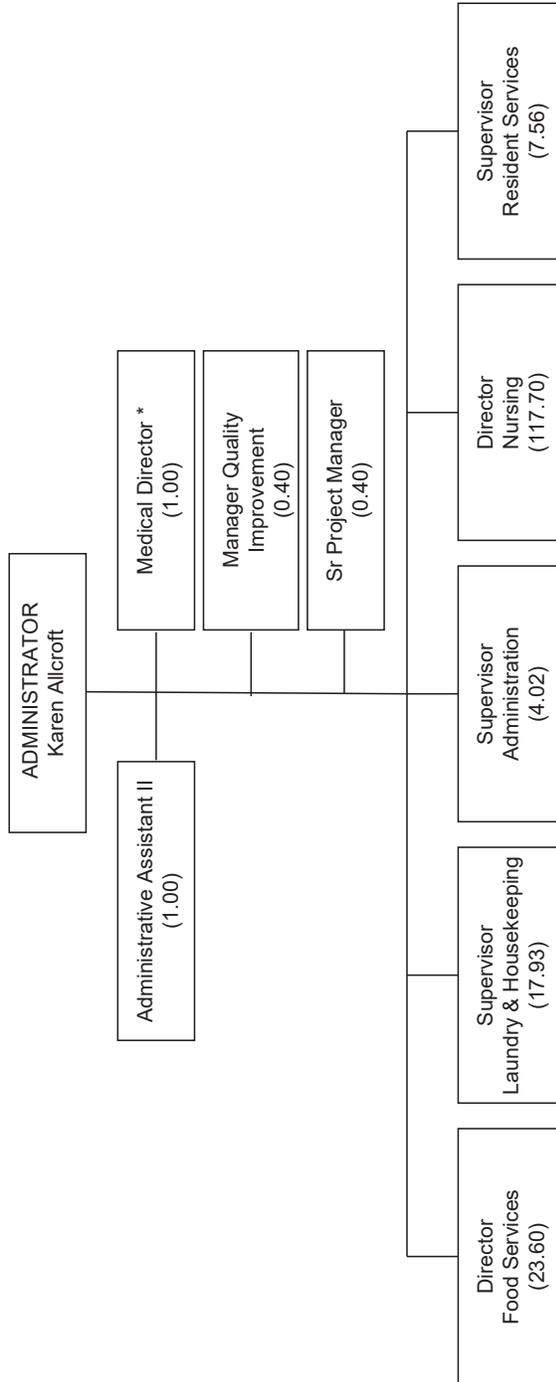


* Not included in complement

COMPLEMENT (FTE)	MANAGEMENT	OTHER	TOTAL	STAFF/MGT RATIO
2021	7.00	270.94	277.94	38.71:1
2022	7.00	270.94	277.94	38.71:1
CHANGE	0.00	0.00	0.00	

**LONG TERM CARE
-WentworthLodge**

DIVISION STRUCTURE



* Not included in complement

COMPLEMENT (FTE)	MANAGEMENT	OTHER	TOTAL	STAFF/MGT RATIO
2021	5.00	168.61	173.61	33.72:1
2022	5.00	168.61	173.61	33.72:1
CHANGE	0.00	0.00	0.00	

2022 Preliminary Tax Supported Operating Budget

BY SECTION

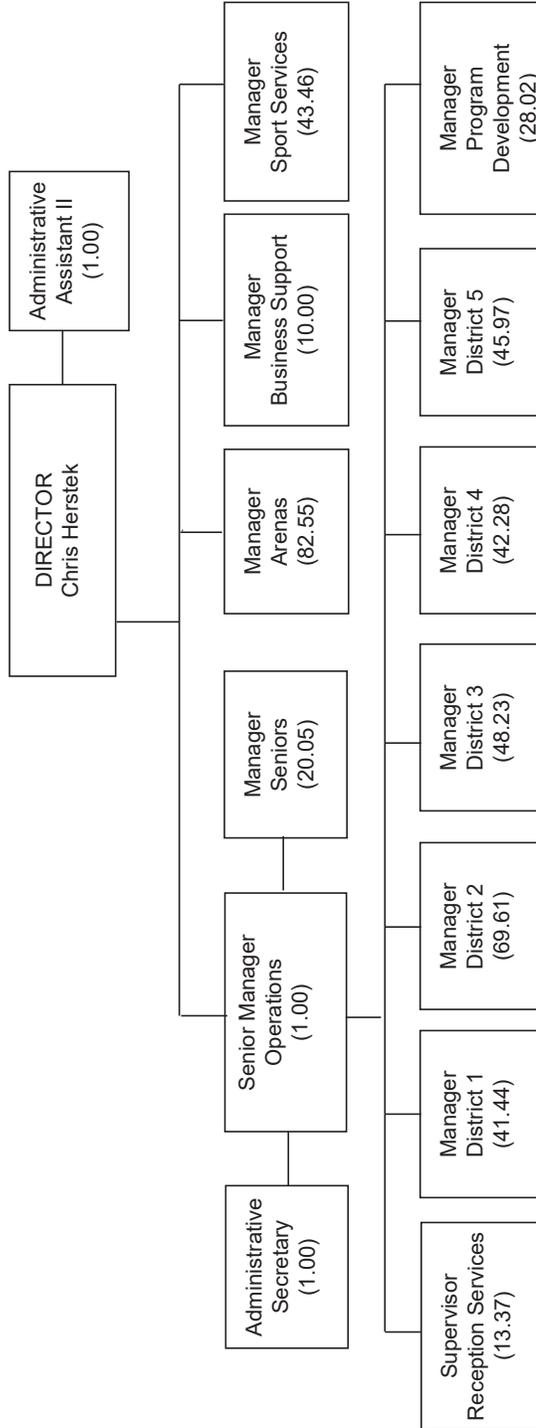
	2021	2021	2021	2022	2022	2022 Preliminary Budget vs. 2021 Restated	
	Restated Gross	Restated Net	Projected Actual Net	Preliminary Budget Gross	Preliminary Budget Net	Change \$	Change %
Macassa Lodge	27,605,380	6,498,060	5,129,990	28,970,690	6,919,430	421,370	6.5%
Wentworth Lodge	17,213,110	5,026,800	4,317,370	18,039,810	4,848,890	(177,910)	(3.5)%
Total Long Term Care	44,818,490	11,524,860	9,447,360	47,010,500	11,768,320	243,460	2.1%

BY COST CATEGORY

	2021	2021	2022	2022 Preliminary Budget vs. 2021 Restated	
	Restated Budget	Projected Actual	Preliminary Budget	Change \$	Change %
EMPLOYEE RELATED COST	40,488,610	43,187,980	41,532,210	1,043,600	2.6%
MATERIAL & SUPPLY	3,336,330	4,570,160	3,245,430	(90,900)	(2.7)%
VEHICLE EXPENSES	0	120	0	0	0.0%
BUILDING & GROUND	31,390	31,690	31,770	380	1.2%
CONTRACTUAL	565,130	719,270	608,170	43,040	7.6%
AGENCIES & SUPPORT PAYMENTS	111,900	127,140	121,900	10,000	8.9%
RESERVES/RECOVERIES	220,290	204,170	1,373,980	1,153,690	523.7%
COST ALLOCATIONS	2,950	2,950	2,950	0	0.0%
FINANCIAL	61,890	55,890	94,090	32,200	52.0%
TOTAL EXPENSES	44,818,490	48,899,370	47,010,500	2,192,010	4.9%
FEES & GENERAL	(11,556,970)	(10,560,260)	(11,473,070)	83,900	0.7%
GRANTS & SUBSIDIES	(21,328,430)	(28,040,100)	(23,219,320)	(1,890,890)	(8.9)%
RESERVES	(408,230)	(851,650)	(549,790)	(141,560)	(34.7)%
TOTAL REVENUES	(33,293,630)	(39,452,010)	(35,242,180)	(1,948,550)	(5.9)%
NET LEVY	11,524,860	9,447,360	11,768,320	243,460	2.1%

RECREATION

DIVISION STRUCTURE



COMPLEMENT (FTE)	MANAGEMENT	OTHER	TOTAL	STAFF/MGT RATIO
2021	12.00	437.24	449.24	36.44:1
2022	12.00	436.98	448.98	36.42:1
CHANGE	0.00	(0.26)	(0.26)	

2022 Preliminary Tax Supported Operating Budget

BY SECTION

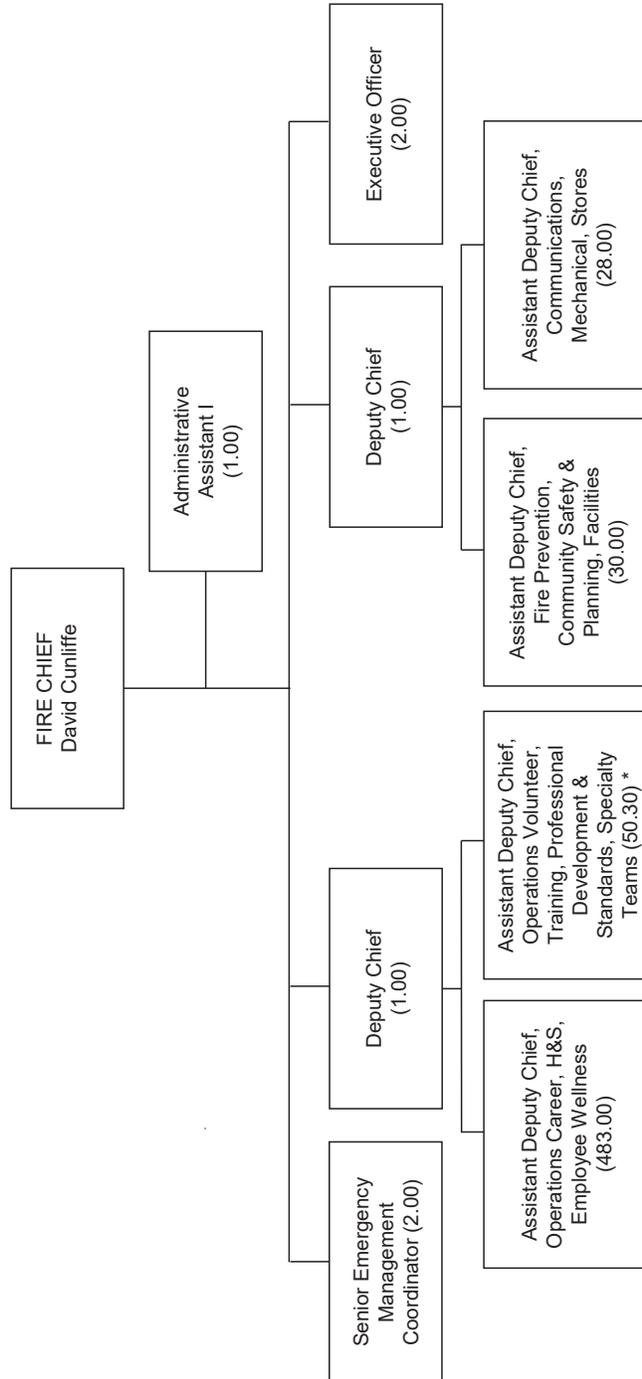
	2021	2021	2021	2022	2022	2022 Preliminary Budget vs. 2021 Restated	
	Restated Gross	Restated Net	Projected Actual Net	Preliminary Budget Gross	Preliminary Budget Net	Change \$	Change %
City Wide Services & Programs	9,053,950	4,014,370	5,630,430	9,402,490	4,392,680	378,310	9.4%
Recreation Administration	52,910	(63,090)	(1,060,170)	(42,360)	(56,690)	6,400	10.1%
Recreation District Operations	45,670,820	31,368,360	30,693,690	46,615,320	31,652,580	284,220	0.9%
Total Recreation	54,777,680	35,319,640	35,263,950	55,975,450	35,988,570	668,930	1.9%

BY COST CATEGORY

	2021	2021	2022	2022 Preliminary Budget vs. 2021 Restated	
	Restated Budget	Projected Actual	Preliminary Budget	Change \$	Change %
EMPLOYEE RELATED COST		32,017,140	30,918,020	32,561,920	544,780 1.7%
MATERIAL & SUPPLY		1,985,250	2,954,530	1,879,780	(105,470) (5.3)%
VEHICLE EXPENSES		643,680	583,270	630,030	(13,650) (2.1)%
BUILDING & GROUND		8,208,530	7,056,400	8,342,140	133,610 1.6%
CONTRACTUAL		2,551,890	3,027,440	2,670,330	118,440 4.6%
AGENCIES & SUPPORT PAYMENTS		977,160	955,440	986,660	9,500 1.0%
RESERVES/RECOVERIES		7,308,690	7,326,730	7,536,760	228,070 3.1%
COST ALLOCATIONS		28,700	37,130	274,430	245,730 856.2%
FINANCIAL		571,680	652,930	608,440	36,760 6.4%
CAPITAL FINANCING		484,960	484,960	484,960	0 0.0%
TOTAL EXPENSES		54,777,680	53,996,850	55,975,450	1,197,770 2.2%
FEES & GENERAL		(11,737,570)	(16,708,510)	(12,305,660)	(568,090) (4.8)%
GRANTS & SUBSIDIES		(427,000)	(855,730)	(427,000)	0 0.0%
RESERVES		(7,293,470)	(1,168,660)	(7,254,220)	39,250 0.5%
TOTAL REVENUES		(19,458,040)	(18,732,900)	(19,986,880)	(528,840) (2.7)%
NET LEVY		35,319,640	35,263,950	35,988,570	668,930 1.9%

HAMILTON FIRE DEPARTMENT

DIVISION STRUCTURE



COMPLEMENT (FTE)	MANAGEMENT	OTHER	TOTAL	STAFF/AMGT RATIO
2021	9.00	586.30	595.30	65.14:1
2022	9.00	590.30	599.30	65.59:1
CHANGE	0.00	4.00	4.00	

* includes 40.30 FTE Volunteer Firefighters = 280 Head Count

2022 Preliminary Tax Supported Operating Budget

BY SECTION

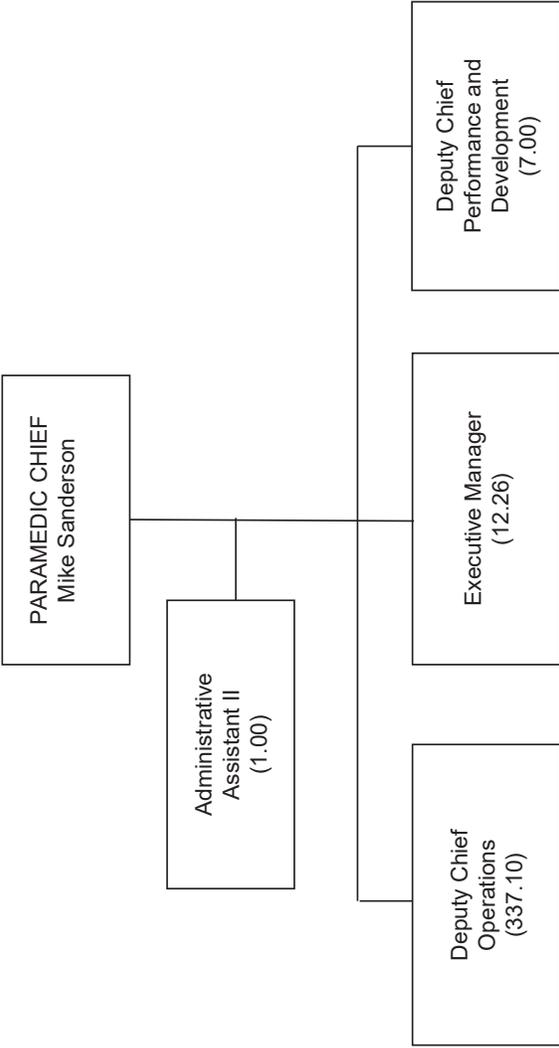
	2021	2021	2021	2022	2022	2022 Preliminary Budget vs. 2021 Restated	
	Restated Gross	Restated Net	Projected Actual Net	Preliminary Budget Gross	Preliminary Budget Net	Change \$	Change %
Emergency Management	445,970	445,970	412,850	437,730	437,730	(8,240)	(1.8)%
Fire Administration	1,903,170	1,903,170	1,765,310	1,902,130	1,902,130	(1,040)	(0.1)%
Fire Operations	92,989,020	90,939,310	90,895,600	96,691,820	95,186,580	4,247,270	4.7%
Total Hamilton Fire Department	95,338,160	93,288,450	93,073,760	99,031,680	97,526,440	4,237,990	4.5%

BY COST CATEGORY

	2021	2021	2022	2022 Preliminary Budget vs. 2021 Restated	
	Restated Budget	Projected Actual	Preliminary Budget	Change \$	Change %
EMPLOYEE RELATED COST	84,667,960	84,990,920	87,165,860	2,497,900	3.0%
MATERIAL & SUPPLY	1,618,660	2,186,690	1,792,820	174,160	10.8%
VEHICLE EXPENSES	1,029,150	1,135,610	1,178,690	149,540	14.5%
BUILDING & GROUND	1,057,060	1,130,270	1,074,640	17,580	1.7%
CONSULTING	15,000	(5,090)	0	(15,000)	(100.0)%
CONTRACTUAL	201,680	294,290	286,660	84,980	42.1%
RESERVES/RECOVERIES	6,321,280	6,402,100	6,996,410	675,130	10.7%
COST ALLOCATIONS	78,270	80,150	184,550	106,280	135.8%
FINANCIAL	349,100	362,030	352,050	2,950	0.8%
TOTAL EXPENSES	95,338,160	96,576,970	99,031,680	3,693,520	3.9%
FEES & GENERAL	(594,710)	(512,130)	(1,043,400)	(448,690)	(75.4)%
GRANTS & SUBSIDIES	0	(137,000)	0	0	0.0%
RESERVES	(1,455,000)	(2,854,080)	(461,840)	993,160	68.3%
TOTAL REVENUES	(2,049,710)	(3,503,210)	(1,505,240)	544,470	26.6%
NET LEVY	93,288,450	93,073,760	97,526,440	4,237,990	4.5%

HAMILTON PARAMEDIC SERVICE

DIVISION STRUCTURE



COMPLEMENT (FTE)	MANAGEMENT	OTHER	TOTAL	STAFF/MGT RATIO
2021	8.00	350.36	358.36	43.80:1
2022	8.00	350.36	358.36	43.80:1
CHANGE	0.00	0.00	0.00	

2022 Preliminary Tax Supported Operating Budget

BY SECTION

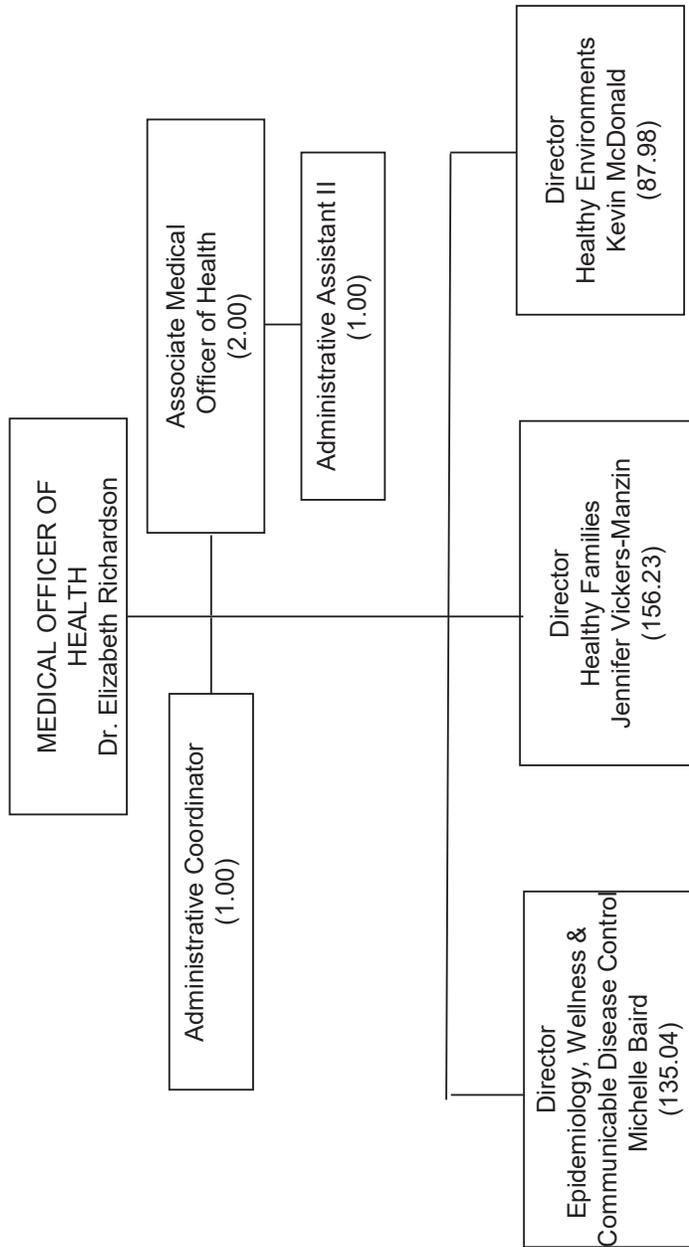
	2021 Restated Gross	2021 Restated Net	2021 Projected Actual Net	2022 Preliminary Budget Gross	2022 Preliminary Budget Net	2022 Preliminary Budget vs. 2021 Restated	
						Change \$	Change %
Paramedic Service Admin	2,959,220	2,959,220	3,102,980	2,991,370	2,991,370	32,150	1.1%
Paramedic Service Operations	58,538,660	51,211,830	53,283,520	61,193,370	53,624,210	2,412,380	4.7%
Paramedic Service Provincial Funding	0	(26,068,560)	(26,068,560)	0	(28,220,190)	(2,151,630)	(8.3)%
Total Hamilton Paramedic Service	61,497,880	28,102,490	30,317,940	64,184,740	28,395,390	292,900	1.0%

BY COST CATEGORY

	2021 Restated	2021 Budget	2021 Projected Actual	2022 Preliminary Budget	2022 Preliminary Budget vs. 2021 Restated	
					Change \$	Change %
EMPLOYEE RELATED COST		50,290,900	51,451,610	52,460,670	2,169,770	4.3%
MATERIAL & SUPPLY		2,891,020	3,060,250	2,602,110	(288,910)	(10.0)%
VEHICLE EXPENSES		1,026,710	1,037,580	1,199,800	173,090	16.9%
BUILDING & GROUND		349,020	389,650	367,190	18,170	5.2%
CONTRACTUAL		1,672,990	1,730,160	1,693,530	20,540	1.2%
RESERVES/RECOVERIES		3,603,510	3,633,160	4,179,490	575,980	16.0%
COST ALLOCATIONS		1,578,490	1,578,910	1,596,710	18,220	1.2%
FINANCIAL		85,240	88,380	85,240	0	0.0%
CAPITAL EXPENDITURES		0	108,050	0	0	0.0%
TOTAL EXPENSES		61,497,880	63,077,750	64,184,740	2,686,860	4.4%
FEES & GENERAL		(84,790)	(152,820)	(87,420)	(2,630)	(3.1)%
GRANTS & SUBSIDIES		(30,995,780)	(32,606,990)	(33,207,110)	(2,211,330)	(7.1)%
RESERVES		(2,314,820)	0	(2,494,820)	(180,000)	(7.8)%
TOTAL REVENUES		(33,395,390)	(32,759,810)	(35,789,350)	(2,393,960)	(7.2)%
NET LEVY		28,102,490	30,317,940	28,395,390	292,900	1.0%

PUBLIC HEALTH SERVICES

DIVISION STRUCTURE



COMPLEMENT (FTE)	MANAGEMENT	OTHER	TOTAL	STAFF/AMGT RATIO
2021	23.00	363.25	386.25 ^{1,2}	15.79:1
2022	23.00	361.25	384.25 ^{1,2}	15.71:1
CHANGE	0.00	(2.00)	(2.00)	

¹ Excludes 6.50 (2021 – 6.50) Finance & Administration FTE – Included in Overall Departmental Org Chart.

² Excludes 484.70 Temporary COVID19 Response Related FTE funded through senior levels of government.

2022 Preliminary Tax Supported Operating Budget

BY SECTION

	2021	2021	2021	2022	2022	2022 Preliminary Budget vs. 2021 Restated	
	Restated Gross	Restated Net	Projected Actual Net	Preliminary Budget Gross	Preliminary Budget Net	Change \$	Change %
Medical Officer of Health & Provincial Subsidy	3,374,750	(26,561,330)	(26,391,780)	3,932,550	(26,518,150)	43,180	0.2%
Epidemiology Wellness and Communicable Disease Control	30,781,720	15,297,280	26,600,530	61,790,060	15,618,770	321,490	2.1%
Healthy Environments	12,606,950	11,802,750	5,671,990	12,629,180	11,977,540	174,790	1.5%
Healthy Families	22,010,580	12,965,220	7,218,890	23,254,380	13,261,140	295,920	2.3%
Total Public Health Services	68,774,000	13,503,920	13,099,630	101,606,170	14,339,300	835,380	6.2%

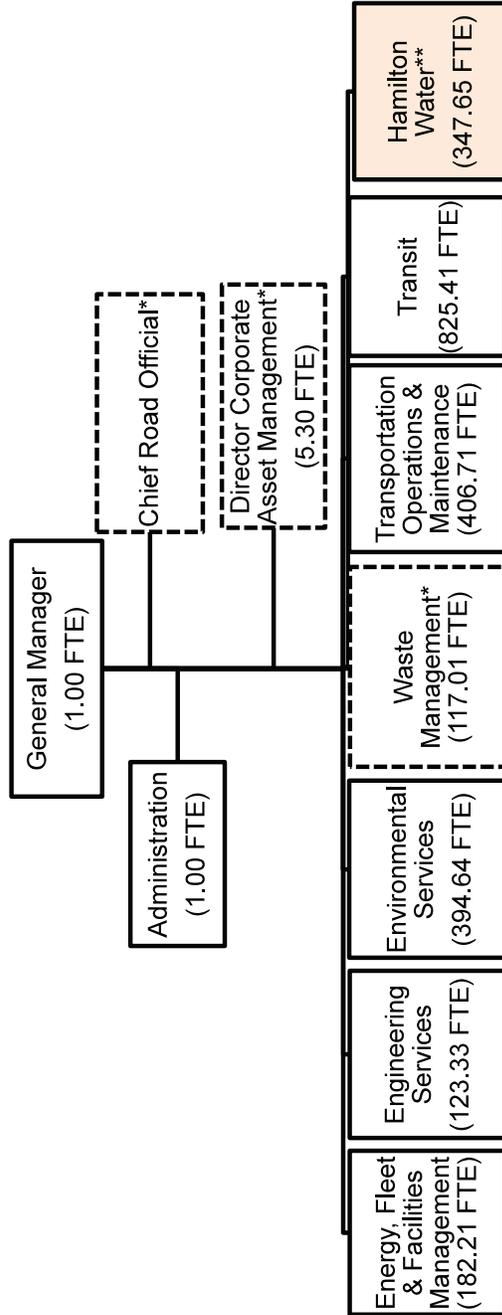
BY COST CATEGORY

	2021	2021	2022	2022 Preliminary Budget vs. 2021 Restated	
	Restated Budget	Projected Actual	Preliminary Budget	Change \$	Change %
EMPLOYEE RELATED COST		57,028,110	67,520,210	85,677,980	28,649,870 50.2%
MATERIAL & SUPPLY		2,095,270	2,848,990	3,477,410	1,382,140 66.0%
VEHICLE EXPENSES		56,380	83,850	109,370	52,990 94.0%
BUILDING & GROUND		2,144,830	3,560,220	3,705,600	1,560,770 72.8%
CONSULTING		39,990	69,090	614,990	575,000 1437.9%
CONTRACTUAL		2,625,880	2,612,030	2,263,950	(361,930) (13.8)%
AGENCIES & SUPPORT PAYMENTS		68,190	460,560	413,190	345,000 505.9%
RESERVES/RECOVERIES		519,930	769,270	989,920	469,990 90.4%
COST ALLOCATIONS		3,292,820	3,316,740	3,370,540	77,720 2.4%
FINANCIAL		368,820	446,160	449,440	80,620 21.9%
CAPITAL FINANCING		533,780	533,790	533,780	0 0.0%
TOTAL EXPENSES		68,774,000	82,220,910	101,606,170	32,832,170 47.7%
FEES & GENERAL		(1,549,750)	(1,440,280)	(1,432,330)	117,420 7.6%
GRANTS & SUBSIDIES		(41,079,890)	(67,481,000)	(41,010,590)	69,300 0.2%
RESERVES		(12,640,440)	(200,000)	(44,823,950)	(32,183,510) (254.6)%
TOTAL REVENUES		(55,270,080)	(69,121,280)	(87,266,870)	(31,996,790) (57.9)%
NET LEVY		13,503,920	13,099,630	14,339,300	835,380 6.2%

PUBLIC WORKS



DEPARTMENT STRUCTURE



COMPLEMENT (FTE)	MANAGEMENT	OTHER	TOTAL	STAFF/MGT RATIO
2021	33.00	1980.35	2013.35	60.01:1
2022	33.00	2023.61	2056.61	61.32:1
CHANGE	0.00	43.26	43.26	

* 3.0 Director positions are excluded from the 2022 Budgeted Complement count. The positions are currently temporary and not counted as part of the permanent FTE Complement. If positions were included the Staff to Mgt Ratio would be 56.21 :1

** Complement excludes Hamilton Water

2022 Preliminary Tax Supported Operating Budget

BY DIVISION

	2021	2021	2021	2022	2022	2022 Preliminary Budget vs. 2021 Restated	
	Restated Gross	Restated Net	Projected Actual Net	Preliminary Budget Gross	Preliminary Budget Net	Change \$	Change %
PW-General Administration	634,870	634,870	634,870	658,900	658,900	24,030	3.8%
Energy Fleet and Facilities	20,591,760	13,273,690	13,761,440	21,946,740	14,276,080	1,002,390	7.6%
Engineering Services	4,384,880	0	(450,000)	4,641,230	0	0	0.0%
Environmental Services	47,125,440	44,240,900	43,028,770	48,556,680	45,582,310	1,341,410	3.0%
Transit	141,598,570	80,834,700	79,958,980	150,197,660	87,972,010	7,137,310	8.8%
Transportation Operations & Maintenance	90,581,310	83,485,680	77,739,010	91,441,190	84,234,120	748,440	0.9%
Waste Management	58,942,610	44,104,610	42,071,880	62,013,470	46,944,820	2,840,210	6.4%
Total Public Works	363,859,440	266,574,450	256,744,950	379,455,870	279,668,240	13,093,790	4.9%

BY COST CATEGORY

	2021	2021	2022	2022 Preliminary Budget vs. 2021 Restated	
	Restated Budget	Projected Actual	Preliminary Budget	Change \$	Change %
EMPLOYEE RELATED COST	194,315,490	189,187,740	201,488,940	7,173,450	3.7%
MATERIAL & SUPPLY	25,511,100	24,275,960	24,061,790	(1,449,310)	(5.7)%
VEHICLE EXPENSES	32,693,830	33,146,720	35,025,680	2,331,850	7.1%
BUILDING & GROUND	21,092,200	21,280,520	21,441,450	349,250	1.7%
CONSULTING	179,470	179,470	179,470	0	0.0%
CONTRACTUAL	97,997,830	85,038,930	102,517,710	4,519,880	4.6%
AGENCIES & SUPPORT PAYMENTS	29,480	29,480	29,480	0	0.0%
RESERVES/RECOVERIES	8,510,040	8,610,600	10,483,340	1,973,300	23.2%
COST ALLOCATIONS	3,070,490	3,160,410	2,491,610	(578,880)	(18.9)%
FINANCIAL	5,869,040	3,440,890	6,460,320	591,280	10.1%
CAPITAL FINANCING	1,650,000	1,650,000	1,650,000	0	0.0%
RECOVERIES FROM CAPITAL	(27,059,530)	(27,014,440)	(26,373,930)	685,600	(2.5)%
TOTAL EXPENSES	363,859,440	342,986,280	379,455,860	15,596,420	4.3%
FEES & GENERAL	(76,144,580)	(57,401,350)	(80,466,960)	(4,322,380)	5.7%
GRANTS & SUBSIDIES	(17,458,380)	(26,147,950)	(17,256,380)	202,000	(1.2)%
RESERVES	(3,682,030)	(2,692,030)	(2,064,280)	1,617,750	(43.9)%
TOTAL REVENUES	(97,284,990)	(86,241,330)	(99,787,620)	(2,502,630)	2.6%
NET LEVY	266,574,450	256,744,950	279,668,240	13,093,790	4.9%

2022 Preliminary Tax Supported Operating Budget Multi-Year Budget Outlook

BY DIVISION

	2022 Preliminary Budget Gross	2022 Preliminary Budget Net	2023 Preliminary Gross	2023 Preliminary Net	2024 Preliminary Gross	2024 Preliminary Net	2025 Preliminary Gross	2025 Preliminary Net
PW-General Administration	658,900	658,900	678,380	678,380	696,120	696,120	711,660	711,660
Energy Fleet and Facilities	21,946,740	14,276,080	22,138,580	14,485,690	22,371,500	14,634,330	22,537,780	14,727,860
Engineering Services	4,641,230	0	4,482,450	0	4,519,170	0	4,552,470	0
Environmental Services	48,556,680	45,582,310	49,468,000	46,473,640	50,346,300	47,295,320	51,124,380	48,073,400
Transit	150,197,660	87,972,010	158,421,510	93,682,440	168,535,710	100,912,540	179,015,740	108,809,480
Transportation Operations & Maintenance	91,441,190	84,234,120	96,171,250	88,836,070	97,570,930	90,112,380	98,810,390	91,351,840
Waste Management	62,013,470	46,944,820	63,638,560	48,500,590	65,493,200	50,268,210	67,227,380	52,002,390
Total Public Works	379,455,870	279,668,240	394,998,730	292,656,810	409,532,930	303,918,900	423,979,800	315,676,630

2022 Preliminary Tax Supported Operating Budget

BY SECTION - GENERAL ADMINISTRATION

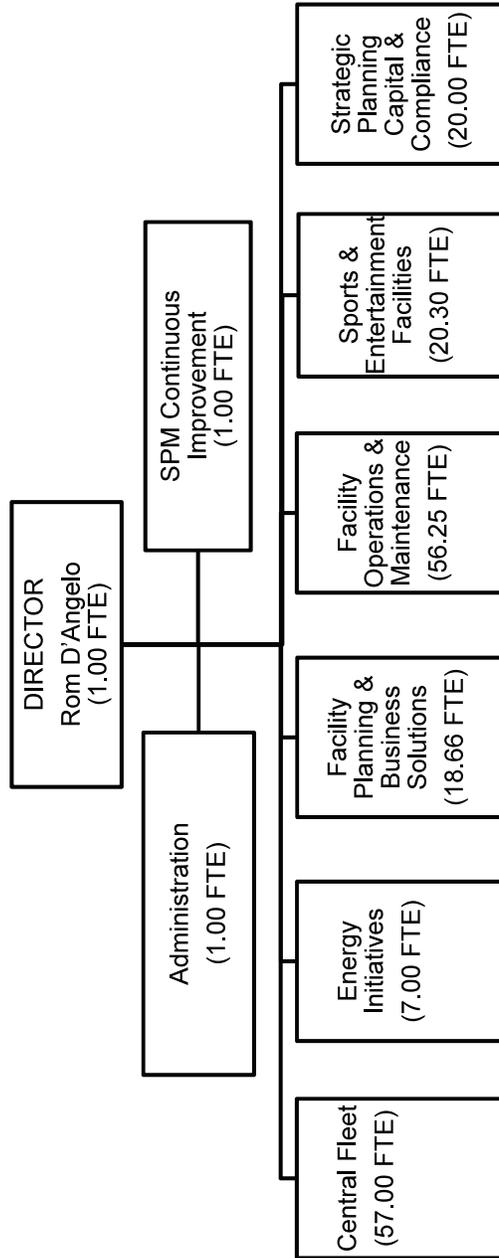
	2021 Restated Gross	2021 Restated Net	2021 Projected Actual Net	2022 Preliminary Budget Gross	2022 Preliminary Budget Net	2022 Preliminary Budget vs. 2021 Restated	
						Change \$	Change %
PW General Managers Office	634,870	634,870	634,870	658,900	658,900	24,030	3.8%
Total PW-General Administration	634,870	634,870	634,870	658,900	658,900	24,030	3.8%

BY COST CATEGORY - GENERAL ADMINISTRATION

	2021 Restated	2021 Budget	2021 Projected Actual	2022 Preliminary Budget	2022 Preliminary Budget vs. 2021 Restated	
					Change \$	Change %
EMPLOYEE RELATED COST		1,023,090	1,023,090	1,048,510	25,420	2.5%
MATERIAL & SUPPLY		43,130	43,130	43,130	0	0.0%
BUILDING & GROUND		159,340	159,340	159,470	130	0.1%
CONSULTING		30,000	30,000	30,000	0	0.0%
CONTRACTUAL		73,190	73,190	76,410	3,220	4.4%
RESERVES/RECOVERIES		84,820	84,820	123,470	38,650	45.6%
COST ALLOCATIONS		(778,700)	(778,700)	(822,090)	(43,390)	5.6%
TOTAL EXPENSES		634,870	634,870	658,900	24,030	3.8%
TOTAL REVENUES		0	0	0	0	0.0%
NET LEVY		634,870	634,870	658,900	24,030	3.8%

ENERGY, FLEET
AND FACILITIES

DIVISION STRUCTURE



COMPLEMENT (FTE)	MANAGEMENT	OTHER	TOTAL	STAFF/MGT RATIO
2021	7.00	174.95	181.95	24.99:1
2022	7.00	175.21	182.21	25.03:1
CHANGE	0.00	0.26	0.26	

2022 Preliminary Tax Supported Operating Budget

BY SECTION

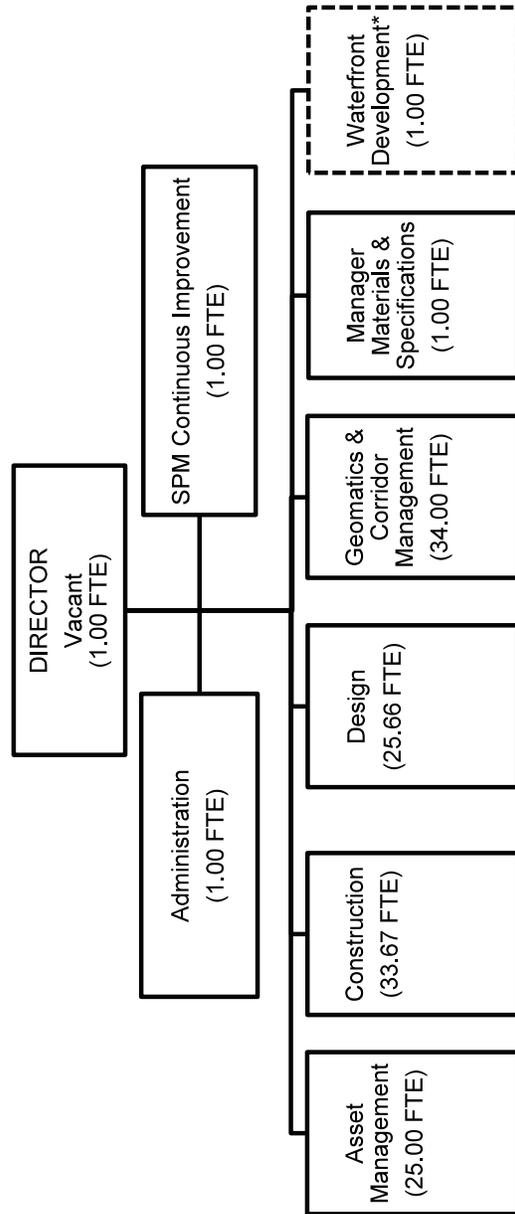
	2021 Restated Gross	2021 Restated Net	2021 Projected Actual Net	2022 Preliminary Budget Gross	2022 Preliminary Budget Net	2022 Preliminary Budget vs. 2021 Restated	
						Change \$	Change %
Fleet Services	1,488,390	62,630	317,630	1,652,400	147,780	85,150	136.0%
Corporate Facility Ops & Tech	3,091,580	2,000,660	2,090,150	2,964,940	1,813,140	(187,520)	(9.4)%
Facilities Planning and Business Solutions	1,543,950	948,010	942,270	1,807,310	1,218,840	270,830	28.6%
Community Facility Ops & Tech Serv	6,609,990	6,609,990	6,609,990	6,572,820	6,551,310	(58,680)	(0.9)%
Sports & Entertainment Facilities	6,329,710	3,097,410	3,459,910	6,778,240	3,696,350	598,940	19.3%
Director EFF	335,390	312,560	99,050	488,750	465,550	152,990	48.9%
Energy Initiatives	950,320	0	0	1,366,530	0	0	100.0%
Strategic Plan & Capital Compliance	242,430	242,430	242,440	315,750	383,110	140,680	58.0%
Total Energy Fleet and Facilities	20,591,760	13,273,690	13,761,440	21,946,740	14,276,080	1,002,390	7.6%

BY COST CATEGORY

	2021 Restated Budget	2021 Projected Actual	2022 Preliminary Budget	2022 Preliminary Budget vs. 2021 Restated	
				Change \$	Change %
EMPLOYEE RELATED COST	20,281,350	20,371,030	20,834,780	553,430	2.7%
MATERIAL & SUPPLY	1,637,660	1,821,410	1,649,790	12,130	0.7%
VEHICLE EXPENSES	6,653,430	6,653,430	6,885,820	232,390	3.5%
BUILDING & GROUND	13,783,450	13,971,770	14,096,270	312,820	2.3%
CONSULTING	30,000	30,000	30,000	0	0.0%
CONTRACTUAL	8,200,350	8,455,860	8,684,750	484,400	5.9%
RESERVES/RECOVERIES	(27,893,030)	(27,659,630)	(27,924,450)	(31,420)	0.1%
COST ALLOCATIONS	(289,350)	(289,350)	(876,600)	(587,250)	203.0%
FINANCIAL	578,250	578,250	572,000	(6,250)	(1.1)%
CAPITAL FINANCING	750,000	750,000	750,000	0	0.0%
RECOVERIES FROM CAPITAL	(3,140,350)	(3,095,260)	(2,755,630)	384,720	(12.3)%
TOTAL EXPENSES	20,591,760	21,587,510	21,946,730	1,354,970	6.6%
FEES & GENERAL	(6,206,790)	(5,739,290)	(6,493,770)	(286,980)	4.6%
GRANTS & SUBSIDIES	0	(975,500)	0	0	0.0%
RESERVES	(1,111,280)	(1,111,280)	(1,176,880)	(65,600)	5.9%
TOTAL REVENUES	(7,318,070)	(7,826,070)	(7,670,650)	(352,580)	4.8%
NET LEVY	13,273,690	13,761,440	14,276,080	1,002,390	7.6%

ENGINEERING SERVICES

DIVISION STRUCTURE



COMPLEMENT (FTE)	MANAGEMENT	OTHER	TOTAL	STAFF/MGT RATIO
2021	6.00	117.33	123.33	19.56:1
2022	6.00	117.33	123.33	19.56:1
CHANGE	0.00	0.00	0.00	

2022 Preliminary Tax Supported Operating Budget

BY SECTION

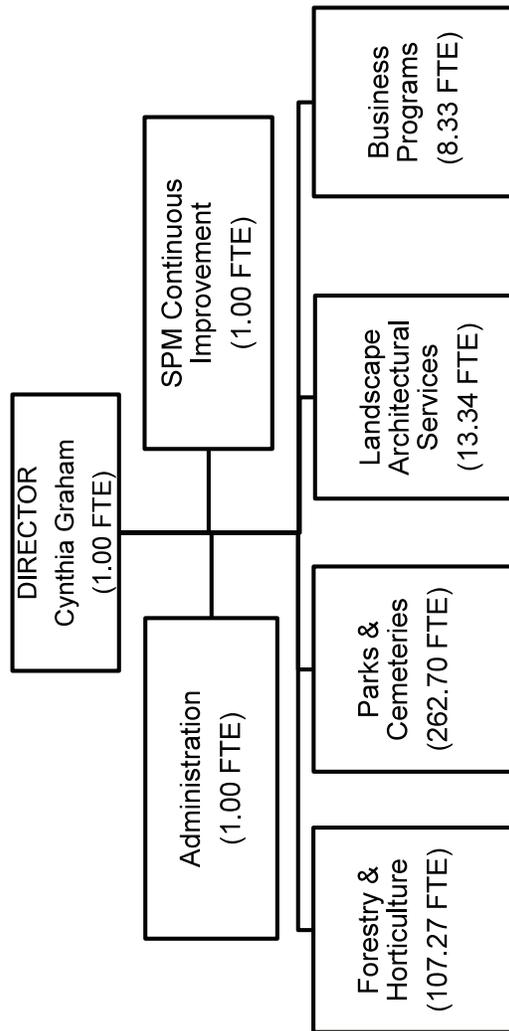
	2021		2021	2022		2022 Preliminary Budget vs. 2021 Restated	
	Restated	Gross	Projected Actual Net	Preliminary Budget Gross	Preliminary Budget Net	Change \$	Change %
Asset Management	0	0	0	0	0	0	0.0%
Construction	0	0	0	0	0	0	0.0%
Design Services	0	0	0	0	0	0	0.0%
Director of Engineering Services	0	0	0	0	0	0	0.0%
Geomatics and Corridor Management	4,384,880	0	(450,000)	4,641,230	0	0	0.0%
Waterfront Development	0	0	0	0	0	0	0.0%
Total Engineering Services	4,384,880	0	(450,000)	4,641,230	0	0	0.0%

BY COST CATEGORY

	2021		2021	2022	2022 Preliminary Budget vs. 2021 Restated	
	Restated	Budget	Projected Actual	Preliminary Budget	Change \$	Change %
EMPLOYEE RELATED COST		14,640,710	14,640,710	15,135,140	494,430	3.4%
MATERIAL & SUPPLY		178,620	178,620	178,620	0	0.0%
VEHICLE EXPENSES		97,070	97,070	102,020	4,950	5.1%
BUILDING & GROUND		729,000	729,000	728,610	(390)	(0.1)%
CONTRACTUAL		2,287,560	2,287,560	2,287,560	0	0.0%
RESERVES/RECOVERIES		606,430	606,430	636,050	29,620	4.9%
COST ALLOCATIONS		1,620,810	1,620,810	1,685,050	64,240	4.0%
FINANCIAL		90,900	90,900	90,900	0	0.0%
CAPITAL FINANCING		900,000	900,000	900,000	0	0.0%
RECOVERIES FROM CAPITAL		(16,766,220)	(16,766,220)	(17,102,720)	(336,500)	2.0%
TOTAL EXPENSES		4,384,880	4,384,880	4,641,230	256,350	5.8%
FEES & GENERAL		(4,384,880)	(4,834,880)	(4,641,230)	(256,350)	5.8%
TOTAL REVENUES		(4,384,880)	(4,834,880)	(4,641,230)	(256,350)	5.8%
NET LEVY		0	(450,000)	0	0	0.0%

ENVIRONMENTAL SERVICES

DIVISION STRUCTURE



COMPLEMENT (FTE)	MANAGEMENT	OTHER	TOTAL	STAFF/MGT RATIO
2021	5.00	389.64	394.64	77.93:1
2022	5.00	389.64	394.64	77.93:1
CHANGE	0.00	0.00	0.00	

2022 Preliminary Tax Supported Operating Budget

BY SECTION

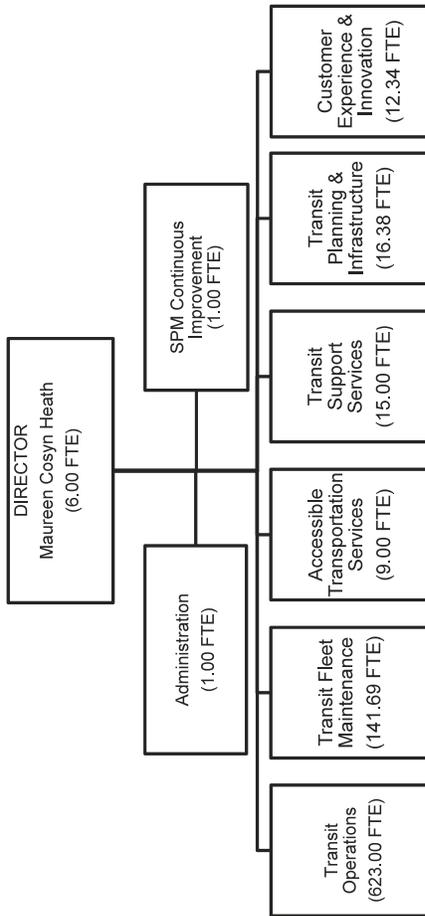
	2021	2021	2021	2022	2022	2022 Preliminary Budget vs. 2021 Restated	
	Restated Gross	Restated Net	Projected Actual Net	Preliminary Budget Gross	Preliminary Budget Net	Change \$	Change %
Business Programs	994,170	994,170	832,310	1,187,170	1,187,170	193,000	19.4%
Director Environ Services	(551,070)	(551,070)	(866,070)	(551,070)	(551,070)	0	0.0%
Forestry & Horticulture	14,621,560	14,175,850	14,082,000	14,852,830	14,399,710	223,860	1.6%
Landscape & Architectural Serv	119,590	119,590	104,050	274,350	274,350	154,760	129.4%
Parks & Cemeteries	31,941,190	29,502,360	28,876,480	32,793,400	30,272,150	769,790	2.6%
Total Environmental Services	47,125,440	44,240,900	43,028,770	48,556,680	45,582,310	1,341,410	3.0%

BY COST CATEGORY

	2021	2021	2022	2022 Preliminary Budget vs. 2021 Restated	
	Restated Budget	Projected Actual	Preliminary Budget	Change \$	Change %
EMPLOYEE RELATED COST	31,497,980	30,239,460	32,483,150	985,170	3.1%
MATERIAL & SUPPLY	2,637,350	2,887,840	2,593,290	(44,060)	(1.7)%
VEHICLE EXPENSES	3,220,780	3,218,430	3,402,880	182,100	5.7%
BUILDING & GROUND	3,359,740	3,485,170	3,386,060	26,320	0.8%
CONSULTING	17,000	17,000	17,000	0	0.0%
CONTRACTUAL	4,753,370	4,754,860	4,756,560	3,190	0.1%
AGENCIES & SUPPORT PAYMENTS	12,000	12,000	12,000	0	0.0%
RESERVES/RECOVERIES	4,342,540	4,335,400	4,295,110	(47,430)	(1.1)%
COST ALLOCATIONS	332,760	(63,770)	330,200	(2,560)	(0.8)%
FINANCIAL	86,810	86,810	86,810	0	0.0%
RECOVERIES FROM CAPITAL	(3,134,890)	(3,134,890)	(2,806,380)	328,510	(10.5)%
TOTAL EXPENSES	47,125,440	45,838,310	48,556,680	1,431,240	3.0%
FEES & GENERAL	(2,884,540)	(2,809,540)	(2,938,890)	(54,350)	1.9%
RESERVES	0	0	(35,480)	(35,480)	0.0%
TOTAL REVENUES	(2,884,540)	(2,809,540)	(2,974,370)	(89,830)	3.1%
NET LEVY	44,240,900	43,028,770	45,582,310	1,341,410	3.0%

TRANSIT

DIVISION STRUCTURE



COMPLEMENT (FTE)	MANAGEMENT	OTHER	TOTAL	STAFF/MGT RATIO
2021	7.00	775.41	782.41	110.77:1
2022	7.00	818.41	825.41	116.92:1
CHANGE	0.00	43.00	43.00	

2022 Preliminary Tax Supported Operating Budget

BY SECTION

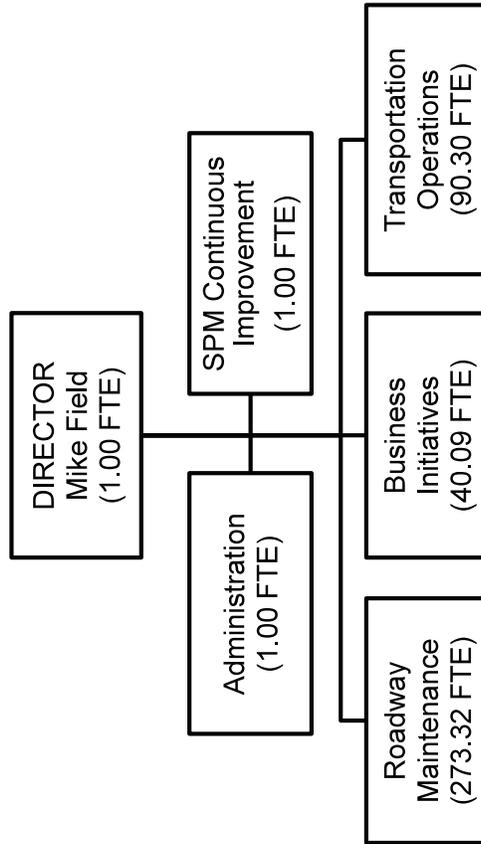
	2021	2021	2021	2022	2022	2022 Preliminary Budget vs. 2021 Restated	
	Restated Gross	Restated Net	Projected Actual Net	Preliminary Budget Gross	Preliminary Budget Net	Change \$	Change %
Customer Experience and Innovation	1,639,560	1,639,560	1,639,560	1,841,070	1,841,070	201,510	12.3%
Transit Planning and Infrastructure	3,110,870	3,110,870	2,978,840	3,161,870	3,161,870	51,000	1.6%
Support Services	1,802,990	1,801,990	1,801,990	1,785,830	1,784,810	(17,180)	(1.0)%
Director Of Transit	140,730	140,730	(7,289,270)	627,860	627,860	487,130	346.1%
Financial Charges & General Revenue	17,669,230	(33,457,140)	(13,634,890)	17,999,300	(34,474,040)	(1,016,900)	3.0%
Operations HSR	58,255,830	51,355,470	51,355,450	62,760,350	55,859,980	4,504,510	8.8%
Transit Fleet	32,148,140	31,938,300	31,435,580	35,112,400	34,787,780	2,849,480	8.9%
ATS	26,831,220	24,304,920	11,671,720	26,908,980	24,382,680	77,760	0.3%
Total Transit	141,598,570	80,834,700	79,958,980	150,197,660	87,972,010	7,137,310	8.8%

BY COST CATEGORY

	2021	2021	2022	2022 Preliminary Budget vs. 2021 Restated	
	Restated Budget	Projected Actual	Preliminary Budget	Change \$	Change %
EMPLOYEE RELATED COST	76,561,230	76,127,740	81,102,610	4,541,380	5.9%
MATERIAL & SUPPLY	2,161,680	1,980,030	2,205,350	43,670	2.0%
VEHICLE EXPENSES	12,912,000	12,999,740	14,308,970	1,396,970	10.8%
BUILDING & GROUND	1,000,510	1,000,510	999,270	(1,240)	(0.1)%
CONSULTING	51,880	51,880	51,880	0	0.0%
CONTRACTUAL	27,512,340	14,952,250	27,812,840	300,500	1.1%
RESERVES/RECOVERIES	16,841,220	16,709,190	18,464,320	1,623,100	9.6%
COST ALLOCATIONS	496,010	520,670	603,690	107,680	21.7%
FINANCIAL	4,061,700	1,617,220	4,648,730	587,030	14.5%
TOTAL EXPENSES	141,598,570	125,959,230	150,197,660	8,599,090	6.1%
FEES & GENERAL	(48,874,870)	(27,598,140)	(51,211,940)	(2,337,070)	4.8%
GRANTS & SUBSIDIES	(10,899,000)	(18,402,110)	(10,899,000)	0	0.0%
RESERVES	(990,000)	0	(114,710)	875,290	(88.4)%
TOTAL REVENUES	(60,763,870)	(46,000,250)	(62,225,650)	(1,461,780)	2.4%
NET LEVY	80,834,700	79,958,980	87,972,010	7,137,310	8.8%

TRANSPORTATION,
 OPERATIONS AND
 MAINTENANCE

DIVISION STRUCTURE



COMPLEMENT (FTE)	MANAGEMENT	OTHER	TOTAL	STAFF/MGT RATIO
2021	4.00	402.71	406.71	100.68:1
2022	4.00	402.71	406.71	100.68:1
CHANGE	0.00	0.00	0.00	

2022 Preliminary Tax Supported Operating Budget

BY SECTION

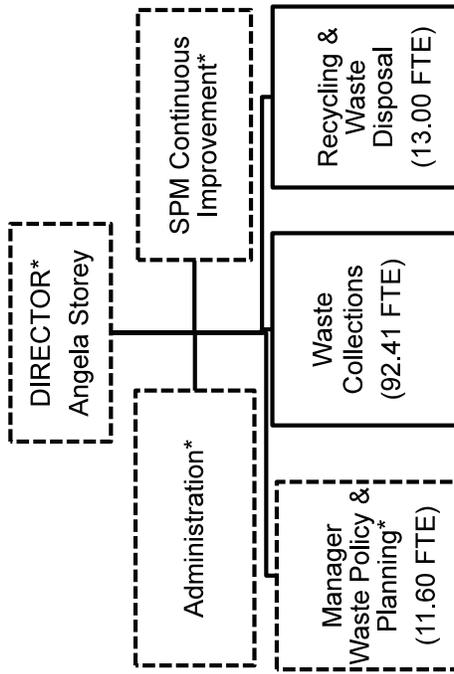
	2021	2021	2021	2022	2022	2022 Preliminary Budget vs. 2021 Restated	
	Restated Gross	Restated Net	Projected Actual Net	Preliminary Budget Gross	Preliminary Budget Net	Change \$	Change %
Roadway Maintenance	65,568,220	63,784,480	59,349,670	65,856,280	63,876,850	92,370	0.1%
Director – Trans Ops & Mtce	(629,950)	(629,950)	(629,950)	(622,000)	(622,000)	7,950	(1.3)%
Transportation Operations	21,095,690	15,843,200	14,885,070	21,534,130	16,367,080	523,880	3.3%
Business Initiatives	4,547,350	4,487,950	4,134,220	4,672,780	4,612,190	124,240	2.8%
Total Transportation Operations & Maintenance	90,581,310	83,485,680	77,739,010	91,441,190	84,234,120	748,440	0.9%

BY COST CATEGORY

	2021	2021	2022	2022 Preliminary Budget vs. 2021 Restated	
	Restated Budget	Projected Actual	Preliminary Budget	Change \$	Change %
EMPLOYEE RELATED COST	38,739,510	35,100,560	39,181,680	442,170	1.1%
MATERIAL & SUPPLY	18,371,750	16,879,510	16,915,500	(1,456,250)	(7.9)%
VEHICLE EXPENSES	7,602,540	7,817,680	8,005,820	403,280	5.3%
BUILDING & GROUND	931,650	931,650	943,620	11,970	1.3%
CONSULTING	49,500	49,500	49,500	0	0.0%
CONTRACTUAL	14,601,370	13,896,060	15,762,370	1,161,000	8.0%
RESERVES/RECOVERIES	12,552,790	12,552,790	12,778,910	226,120	1.8%
COST ALLOCATIONS	1,419,460	1,488,780	1,275,130	(144,330)	(10.2)%
FINANCIAL	227,360	243,690	237,860	10,500	4.6%
RECOVERIES FROM CAPITAL	(3,914,620)	(3,914,620)	(3,709,200)	205,420	(5.2)%
TOTAL EXPENSES	90,581,310	85,045,600	91,441,190	859,880	0.9%
FEES & GENERAL	(6,386,190)	(6,386,190)	(6,504,790)	(118,600)	1.9%
GRANTS & SUBSIDIES	0	(210,960)	0	0	0.0%
RESERVES	(709,440)	(709,440)	(702,280)	7,160	(1.0)%
TOTAL REVENUES	(7,095,630)	(7,306,590)	(7,207,070)	(111,440)	1.6%
NET LEVY	83,485,680	77,739,010	84,234,120	748,440	0.9%

WASTEMANAGEMENT

DIVISION STRUCTURE



COMPLEMENT (FTE)	MANAGEMENT	OTHER	TOTAL	STAFF/MGT RATIO
2021	2.00	115.01	117.01	57.51:1
2022	2.00	115.01	117.01	57.51:1
CHANGE	0.00	0.00	0.00	

2022 Preliminary Tax Supported Operating Budget

BY SECTION

	2021	2021	2021	2022	2022	2022 Preliminary Budget vs. 2021 Restated	
	Restated Gross	Restated Net	Projected Actual Net	Preliminary Budget Gross	Preliminary Budget Net	Change \$	Change %
Recycling & Waste Disposal	21,726,710	6,944,210	3,628,610	22,452,140	7,431,960	487,750	7.0%
Waste Collections	35,806,650	35,764,650	36,798,960	38,100,000	38,065,070	2,300,420	6.4%
Waste Policy & Planning	1,559,250	1,545,750	1,644,310	1,611,330	1,597,790	52,040	3.4%
Director Waste	(150,000)	(150,000)	0	(150,000)	(150,000)	0	0.0%
Total Waste Management	58,942,610	44,104,610	42,071,880	62,013,470	46,944,820	2,840,210	6.4%

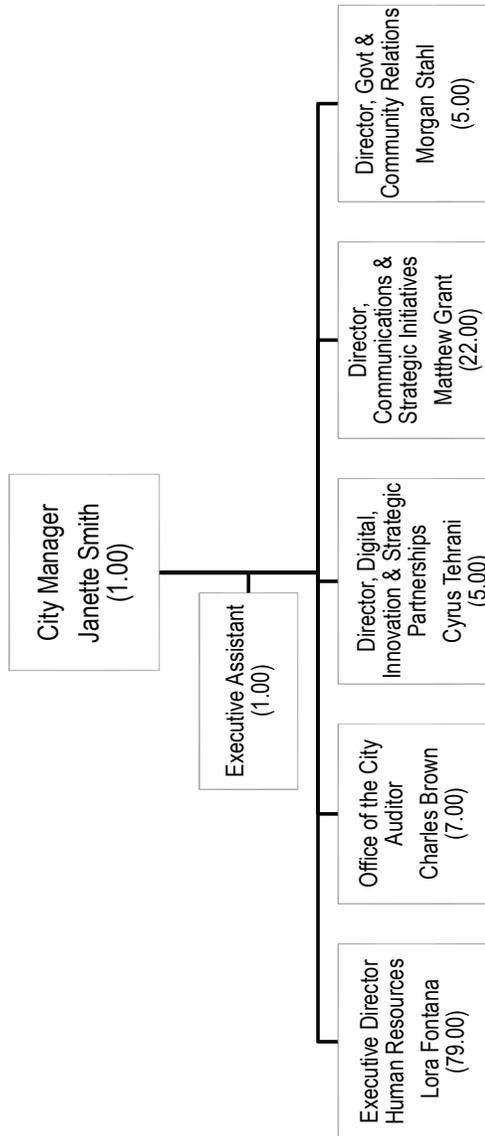
BY COST CATEGORY

	2021	2021	2022	2022 Preliminary Budget vs. 2021 Restated	
	Restated Budget	Projected Actual	Preliminary Budget	Change \$	Change %
EMPLOYEE RELATED COST	11,571,600	11,685,140	11,703,030	131,430	1.1%
MATERIAL & SUPPLY	480,910	485,420	476,110	(4,800)	(1.0)%
VEHICLE EXPENSES	2,208,010	2,360,360	2,320,180	112,170	5.1%
BUILDING & GROUND	1,128,520	1,003,080	1,128,150	(370)	(0.0)%
CONSULTING	1,090	1,090	1,090	0	0.0%
CONTRACTUAL	40,569,650	40,619,160	43,137,230	2,567,580	6.3%
AGENCIES & SUPPORT PAYMENTS	17,480	17,480	17,480	0	0.0%
RESERVES/RECOVERIES	1,975,280	1,981,610	2,109,930	134,650	6.8%
COST ALLOCATIONS	269,500	661,970	296,250	26,750	9.9%
FINANCIAL	824,020	824,020	824,020	0	0.0%
RECOVERIES FROM CAPITAL	(103,450)	(103,450)	0	103,450	(100.0)%
TOTAL EXPENSES	58,942,610	59,535,880	62,013,470	3,070,860	5.2%
FEES & GENERAL	(7,407,310)	(10,033,310)	(8,676,340)	(1,269,030)	17.1%
GRANTS & SUBSIDIES	(6,559,380)	(6,559,380)	(6,357,380)	202,000	(3.1)%
RESERVES	(871,310)	(871,310)	(34,930)	836,380	(96.0)%
TOTAL REVENUES	(14,838,000)	(17,464,000)	(15,068,650)	(230,650)	1.6%
NET LEVY	44,104,610	42,071,880	46,944,820	2,840,210	6.4%

CITY MANAGER'S OFFICE



DEPARTMENT STRUCTURE



Complement (FTE)	Management	Other	Total	Staff to Management Ratio
2021	18.00	101.50	119.50	5.64:1
2022	21.00	99.00	120.00	4.71:1
Change	3.00	(2.50)	0.50	

COMPLEMENT (FTE)	MANAGEMENT	OTHER	TOTAL	STAFF/MGT RATIO
2021	18.00	101.50	119.50	5.64:1
2022	21.00	99.00	120.00	4.71:1
CHANGE	3.00	(2.50)	0.50	

2022 Preliminary Tax Supported Operating Budget

BY DIVISION

	2021	2021	2021	2022	2022	2022 Preliminary Budget vs. 2021 Restated	
	Restated Gross	Restated Net	Projected Actual Net	Preliminary Budget Gross	Preliminary Budget Net	Change \$	Change %
Office of the City Auditor	1,205,130	1,175,130	1,189,360	1,231,240	1,201,240	26,110	2.2%
CMO - Admin	209,270	209,270	349,780	233,520	233,520	24,250	11.6%
Communication & Strategic Initiatives	2,451,370	2,421,370	2,318,340	2,547,060	2,517,060	95,690	4.0%
Digital & Innovation Office	850,110	201,620	409,040	858,810	206,250	4,630	2.3%
Government & Community Relations	851,540	851,540	864,580	868,500	868,500	16,960	2.0%
Human Resources	10,196,740	8,163,030	7,544,990	10,541,910	8,589,490	426,460	5.2%
Total City Manager	15,764,160	13,021,960	12,676,090	16,281,040	13,616,060	594,100	4.6%

BY COST CATEGORY

	2021	2021	2022	2022 Preliminary Budget vs. 2021 Restated	
	Restated Budget	Projected Actual	Preliminary Budget	Change \$	Change %
EMPLOYEE RELATED COST	15,823,490	15,175,650	16,332,570	509,080	3.2%
MATERIAL & SUPPLY	628,210	614,810	628,210	0	0.0%
BUILDING & GROUND	468,230	286,280	507,370	39,140	8.4%
CONSULTING	320,790	378,570	320,790	0	0.0%
CONTRACTUAL	853,670	923,920	861,900	8,230	1.0%
RESERVES/RECOVERIES	441,470	436,430	466,420	24,950	5.7%
COST ALLOCATIONS	(3,478,510)	(3,478,510)	(3,543,020)	(64,510)	(1.9)%
FINANCIAL	680,600	681,150	680,600	0	0.0%
CAPITAL FINANCING	56,210	251,260	56,210	0	0.0%
RECOVERIES FROM CAPITAL	(30,000)	(30,000)	(30,000)	0	0.0%
TOTAL EXPENSES	15,764,160	15,239,560	16,281,050	516,890	3.3%
FEES & GENERAL	(682,990)	(504,270)	(687,060)	(4,070)	(0.6)%
RESERVES	(2,059,210)	(2,059,210)	(1,977,920)	81,290	3.9%
TOTAL REVENUES	(2,742,200)	(2,563,480)	(2,664,980)	77,220	2.8%
NET LEVY	13,021,960	12,676,080	13,616,070	594,110	4.6%

2022 Preliminary Tax Supported Operating Budget Multi-Year Budget Outlook

BY DIVISION

	2022 Preliminary Budget Gross	2022 Preliminary Budget Net	2023 Preliminary Gross	2023 Preliminary Net	2024 Preliminary Gross	2024 Preliminary Net	2025 Preliminary Gross	2025 Preliminary Net
Office of the City Auditor	1,231,240	1,201,240	1,259,040	1,229,040	1,284,370	1,254,370	1,306,480	1,276,480
CMO - Admin	233,520	233,520	243,810	243,810	252,810	252,810	262,760	262,760
Communication & Strategic Initiatives	2,547,060	2,517,060	2,617,490	2,587,490	2,681,960	2,651,960	2,740,340	2,710,340
Digital & Innovation Office	858,810	206,250	876,640	217,790	892,800	228,000	906,730	237,440
Government & Community Relations	868,500	868,500	884,650	884,650	899,330	899,330	911,950	911,950
Human Resources	10,541,910	8,589,490	10,743,340	8,776,680	10,921,990	8,941,120	11,075,480	9,094,610
Total City Manager	16,281,040	13,616,060	16,624,970	13,939,460	16,933,260	14,227,590	17,203,740	14,493,580

2022 Preliminary Tax Supported Operating Budget

BY SECTION - ADMIN AND DIGITAL OFFICE

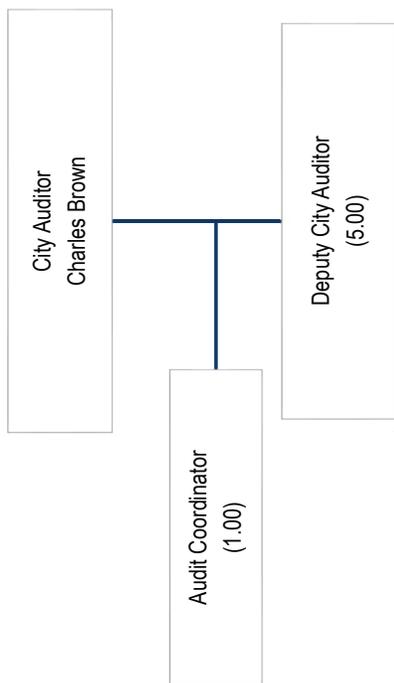
	2021 Restated Gross	2021 Restated Net	2021 Projected Actual Net	2022 Preliminary Budget Gross	2022 Preliminary Budget Net	2022 Preliminary Budget vs. 2021 Restated	
						Change \$	Change %
City Manager Administration	209,270	209,270	349,780	233,520	233,520	24,250	11.6%
Total CMO - Admin	209,270	209,270	349,780	233,520	233,520	24,250	11.6%

BY COST CATEGORY - ADMIN AND DIGITAL OFFICE

	2021		2022 Preliminary Budget	2022 Preliminary Budget vs. 2021 Restated		
	Restated	Budget		Projected Actual	Change \$	Change %
EMPLOYEE RELATED COST		473,740	572,360	493,210	19,470	4.1%
MATERIAL & SUPPLY		17,250	17,640	17,250	0	0.0%
BUILDING & GROUND		960	2,060	820	(140)	(14.6)%
CONTRACTUAL		1,240	42,790	1,240	0	0.0%
RESERVES/RECOVERIES		65,670	63,970	73,790	8,120	12.4%
COST ALLOCATIONS		(319,590)	(319,590)	(322,790)	(3,200)	(1.0)%
FINANCIAL		0	550	0	0	0.0%
RECOVERIES FROM CAPITAL		(30,000)	(30,000)	(30,000)	0	0.0%
TOTAL EXPENSES		209,270	349,780	233,520	24,250	11.6%
NET LEVY		209,270	349,780	233,520	24,250	11.6%

OFFICE OF THE
 CITY AUDITOR

DIVISION STRUCTURE



COMPLEMENT (FTE)	MANAGEMENT	OTHER	TOTAL	STAFF/MGT RATIO
2021	2.00	5.00	7.00	2.50:1
2022	2.00	5.00	7.00	2.50:1
CHANGE	0.00	0.00	0.00	

2022 Preliminary Tax Supported Operating Budget

BY SECTION

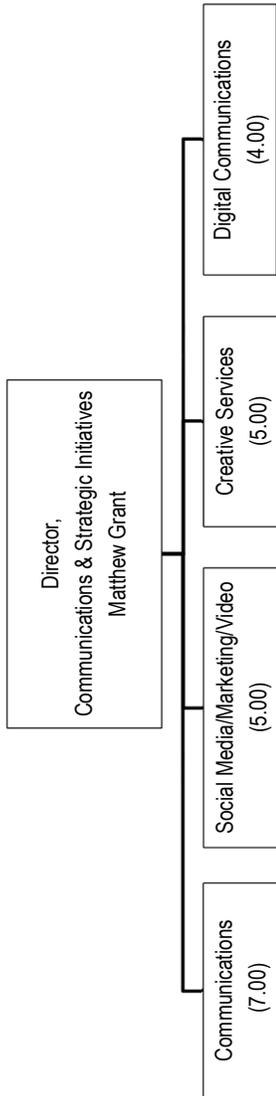
	2021 Restated Gross	2021 Restated Net	2021 Projected Actual Net	2022 Preliminary Budget Gross	2022 Preliminary Budget Net	2022 Preliminary Budget vs. 2021 Restated	
						Change \$	Change %
Audit Services	1,205,130	1,175,130	1,189,360	1,231,240	1,201,240	26,110	2.2%
Total Office of the City Auditor	1,205,130	1,175,130	1,189,360	1,231,240	1,201,240	26,110	2.2%

BY COST CATEGORY

	2021 Restated Budget	2021 Projected Actual	2022 Preliminary Budget	2022 Preliminary Budget vs. 2021 Restated	
				Change \$	Change %
EMPLOYEE RELATED COST	1,038,170	1,052,400	1,063,270	25,100	2.4%
MATERIAL & SUPPLY	2,390	2,390	2,390	0	0.0%
BUILDING & GROUND	1,770	1,770	1,640	(130)	(7.3)%
CONSULTING	30,000	30,000	30,000	0	0.0%
CONTRACTUAL	1,000	1,000	1,000	0	0.0%
RESERVES/RECOVERIES	74,590	74,590	75,730	1,140	1.5%
FINANCIAL	1,000	1,000	1,000	0	0.0%
CAPITAL FINANCING	56,210	56,210	56,210	0	0.0%
TOTAL EXPENSES	1,205,130	1,219,360	1,231,240	26,110	2.2%
RESERVES	(30,000)	(30,000)	(30,000)	0	0.0%
TOTAL REVENUES	(30,000)	(30,000)	(30,000)	0	0.0%
NET LEVY	1,175,130	1,189,360	1,201,240	26,110	2.2%

COMMUNICATIONS & STRATEGIC INITIATIVES

DIVISION STRUCTURE



COMPLEMENT (FTE)	MANAGEMENT	OTHER	TOTAL	STAFF/MGT RATIO
2021	2.00	20.00	22.00	10.00:1
2022	4.00	18.00	22.00	4.50:1
CHANGE	2.00	(-2.00)	0.00	

2022 Preliminary Tax Supported Operating Budget

BY SECTION

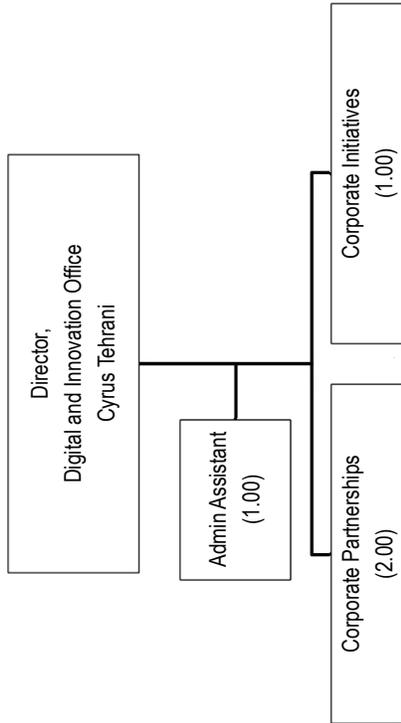
	2021 Restated Gross	2021 Restated Net	2021 Projected Actual Net	2022 Preliminary Budget Gross	2022 Preliminary Budget Net	2022 Preliminary Budget vs. 2021 Restated	
						Change \$	Change %
Communications	2,451,370	2,421,370	2,318,340	2,547,060	2,517,060	95,690	4.0%
Total Communication & Strategic Initiatives	2,451,370	2,421,370	2,318,340	2,547,060	2,517,060	95,690	4.0%

BY COST CATEGORY

	2021 Restated Budget	2021 Projected Actual	2022 Preliminary Budget	2022 Preliminary Budget vs. 2021 Restated	
				Change \$	Change %
EMPLOYEE RELATED COST	2,604,280	2,519,250	2,703,180	98,900	3.8%
MATERIAL & SUPPLY	68,340	54,560	68,340	0	0.0%
BUILDING & GROUND	6,780	18,780	7,530	750	11.1%
CONSULTING	18,920	2,700	18,920	0	0.0%
CONTRACTUAL	24,690	24,690	24,690	0	0.0%
RESERVES/RECOVERIES	93,340	93,340	94,840	1,500	1.6%
COST ALLOCATIONS	(366,480)	(366,480)	(371,940)	(5,460)	(1.5)%
FINANCIAL	1,500	1,500	1,500	0	0.0%
TOTAL EXPENSES	2,451,370	2,348,340	2,547,060	95,690	3.9%
FEES & GENERAL	(30,000)	(30,000)	(30,000)	0	0.0%
TOTAL REVENUES	(30,000)	(30,000)	(30,000)	0	0.0%
NET LEVY	2,421,370	2,318,340	2,517,060	95,690	4.0%

DIGITAL & INNOVATION OFFICE

DIVISION STRUCTURE



COMPLEMENT (FTE)	MANAGEMENT	OTHER	TOTAL	STAFF/MGT RATIO
2021	2.00	3.00	5.00	1.50:1
2022	2.00	3.00	5.00	1.50:1
CHANGE	0.00	0.00	0.00	

2022 Preliminary Tax Supported Operating Budget

BY SECTION

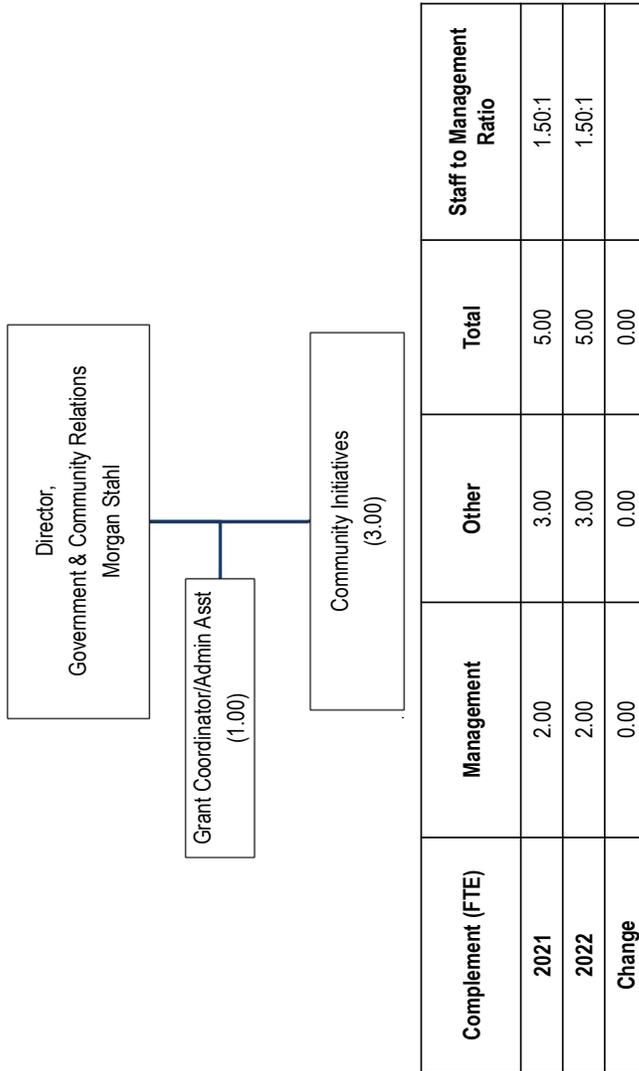
	2021 Restated Gross	2021 Restated Net	2021 Projected Actual Net	2022 Preliminary Budget Gross	2022 Preliminary Budget Net	2022 Preliminary Budget vs. 2021 Restated	
						Change \$	Change %
Corporate Initiatives	283,350	283,350	283,350	285,190	285,190	1,840	0.6%
Corporate Partnership	248,490	(400,000)	(192,580)	252,560	(400,000)	0	0.0%
Digital & Innovation Office Admin	318,270	318,270	318,270	321,060	321,060	2,790	0.9%
Total Digital & Innovation Office	850,110	201,620	409,040	858,810	206,250	4,630	2.3%

BY COST CATEGORY

	2021 Restated Budget	2021 Projected Actual	2022 Preliminary Budget	2022 Preliminary Budget vs. 2021 Restated	
				Change \$	Change %
EMPLOYEE RELATED COST	691,130	691,130	699,740	8,610	1.2%
MATERIAL & SUPPLY	18,010	18,010	18,010	0	0.0%
BUILDING & GROUND	1,120	1,120	1,310	190	17.0%
CONSULTING	20,760	20,760	20,760	0	0.0%
CONTRACTUAL	68,670	97,370	68,670	0	0.0%
RESERVES/RECOVERIES	21,970	21,970	21,870	(100)	(0.5)%
FINANCIAL	28,450	28,450	28,450	0	0.0%
TOTAL EXPENSES	850,110	878,810	858,810	8,700	1.0%
FEES & GENERAL	(648,490)	(469,770)	(652,560)	(4,070)	(0.6)%
TOTAL REVENUES	(648,490)	(469,770)	(652,560)	(4,070)	(0.6)%
NET LEVY	201,620	409,040	206,250	4,630	2.3%

GOVERNMENT & COMMUNITY RELATIONS

DIVISION STRUCTURE



COMPLEMENT (FTE)	MANAGEMENT	OTHER	TOTAL	STAFF/MGT RATIO
2021	2.00	3.00	5.00	1.50:1
2022	2.00	3.00	5.00	1.50:1
CHANGE	0.00	0.00	0.00	

2022 Preliminary Tax Supported Operating Budget

BY SECTION

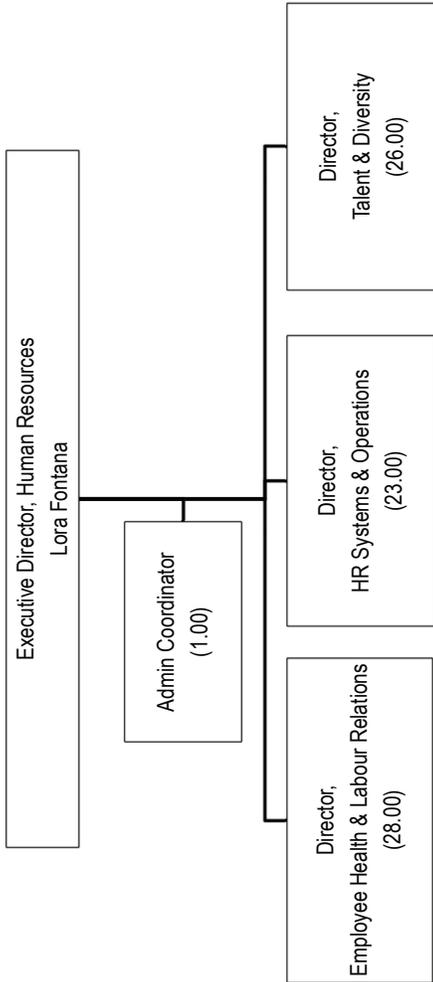
	2021		2021	2022		2022 Preliminary Budget vs. 2021 Restated	
	Restated Gross	Restated Net	Projected Actual Net	Preliminary Budget Gross	Preliminary Budget Net	Change \$	Change %
Government & Community Relations	530,460	530,460	415,150	542,470	542,470	12,010	2.3%
Community Initiatives	321,080	321,080	449,430	326,030	326,030	4,950	1.5%
Total Government & Community Relations	851,540	851,540	864,580	868,500	868,500	16,960	2.0%

BY COST CATEGORY

	2021		2021	2022		2022 Preliminary Budget vs. 2021 Restated	
	Restated Budget	Projected Actual	Projected Actual	Preliminary Budget	Preliminary Budget	Change \$	Change %
EMPLOYEE RELATED COST		610,530	552,800		622,900	12,370	2.0%
MATERIAL & SUPPLY		4,550	4,550		4,550	0	0.0%
BUILDING & GROUND		970	970		660	(310)	(32.0)%
CONSULTING		0	74,000		0	0	0.0%
CONTRACTUAL		213,380	213,380		213,380	0	0.0%
RESERVES/RECOVERIES		22,110	18,880		27,010	4,900	22.2%
TOTAL EXPENSES		851,540	864,580		868,500	16,960	2.0%
NET LEVY		851,540	864,580		868,500	16,960	2.0%

HUMANRESOURCES

DIVISION STRUCTURE



COMPLEMENT (FTE)	MANAGEMENT	OTHER	TOTAL	STAFF/MGT RATIO
2021	9.00	69.50	78.50	7.72:1
2022	10.00	69.00	79.00	6.90:1
CHANGE	1.00	(-0.50)	0.50	

2022 Preliminary Tax Supported Operating Budget

BY SECTION

	2021	2021	2021	2022	2022	2022 Preliminary Budget vs. 2021 Restated	
	Restated Gross	Restated Net	Projected Actual Net	Preliminary Budget Gross	Preliminary Budget Net	Change \$	Change %
Employee Health & Labour Relations	4,273,300	3,030,850	2,908,370	4,370,550	3,088,010	57,160	1.9%
HR Systems & Operations	2,887,170	2,260,270	1,889,110	2,956,730	2,312,470	52,200	2.3%
Human Resources Admin	265,910	245,050	405,340	260,020	238,890	(6,160)	(2.5)%
Talent & Diversity	2,770,360	2,626,860	2,342,170	2,954,620	2,950,120	323,260	12.3%
Total Human Resources	10,196,740	8,163,030	7,544,990	10,541,920	8,589,490	426,460	5.2%

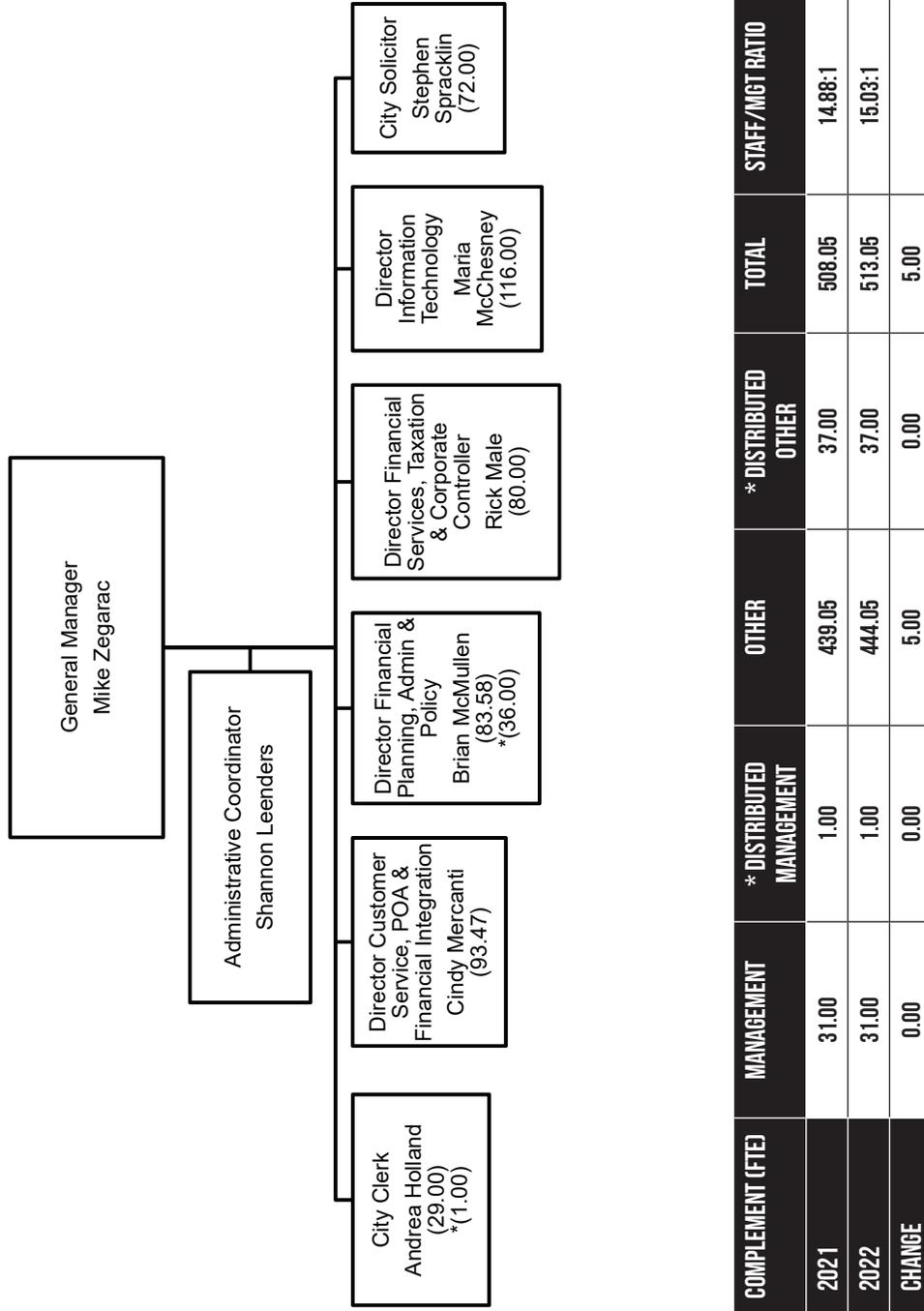
BY COST CATEGORY

	2021	2021	2022	2022 Preliminary Budget vs. 2021 Restated	
	Restated Budget	Projected Actual	Preliminary Budget	Change \$	Change %
EMPLOYEE RELATED COST	10,405,640	9,787,710	10,750,260	344,620	3.3%
MATERIAL & SUPPLY	517,670	517,670	517,670	0	0.0%
BUILDING & GROUND	456,630	261,580	495,420	38,790	8.5%
CONSULTING	251,110	251,110	251,110	0	0.0%
CONTRACTUAL	544,690	544,690	552,920	8,230	1.5%
RESERVES/RECOVERIES	163,790	163,680	173,180	9,390	5.7%
COST ALLOCATIONS	(2,792,440)	(2,792,440)	(2,848,300)	(55,860)	(2.0)%
FINANCIAL	649,650	649,650	649,650	0	0.0%
CAPITAL FINANCING	0	195,050	0	0	0.0%
TOTAL EXPENSES	10,196,740	9,578,700	10,541,910	345,170	3.4%
FEES & GENERAL	(4,500)	(4,500)	(4,500)	0	0.0%
RESERVES	(2,029,210)	(2,029,210)	(1,947,920)	81,290	4.0%
TOTAL REVENUES	(2,033,710)	(2,033,710)	(1,952,420)	81,290	4.0%
NET LEVY	8,163,030	7,544,990	8,589,490	426,460	5.2%

CORPORATE SERVICES



DIVISION STRUCTURE



COMPLEMENT (FTE)	MANAGEMENT	* DISTRIBUTED MANAGEMENT	OTHER	* DISTRIBUTED OTHER	TOTAL	STAFF/MGT RATIO
2021	31.00	1.00	439.05	37.00	508.05	14.88:1
2022	31.00	1.00	444.05	37.00	513.05	15.03:1
CHANGE	0.00	0.00	5.00	0.00	5.00	

* Represents distributed staff whose budget are in operating departments.

2022 Preliminary Tax Supported Operating Budget

BY DIVISION

	2021	2021	2021	2022	2022	2022 Preliminary Budget vs. 2021 Restated	
	Restated Gross	Restated Net	Projected Actual Net	Preliminary Budget Gross	Preliminary Budget Net	Change \$	Change %
City Clerk's Office	3,580,670	2,995,070	3,061,105	3,800,800	3,168,430	173,360	5.8%
Customer Service POA and Finl Integration	12,395,640	5,824,460	5,793,566	12,606,240	5,959,640	135,180	2.3%
Financial Serv Taxation and Corp Controller	6,890,270	4,085,540	3,577,383	7,129,190	4,284,990	199,450	4.9%
Legal Services and Risk Management	4,164,670	4,008,810	3,730,333	4,097,440	3,939,580	(69,230)	(1.7)%
Corporate Services Administration	328,010	328,010	332,838	345,520	331,740	3,730	1.1%
Financial Planning Admin & Policy	6,729,220	5,219,620	5,016,164	6,885,630	5,371,300	151,680	2.9%
Information Technology	15,980,480	15,211,770	14,568,249	16,095,210	15,325,680	113,910	0.7%
Total Corporate Services	50,068,960	37,673,280	36,079,638	50,960,030	38,381,360	708,080	1.9%

BY COST CATEGORY

	2021	2021	2022	2022 Preliminary Budget vs. 2021 Restated	
	Restated Budget	Projected Actual Net	Preliminary Budget	Change \$	Change %
EMPLOYEE RELATED COST	48,565,020	47,898,397	50,251,660	1,686,640	3.5%
MATERIAL & SUPPLY	10,220,610	10,400,743	10,735,920	515,310	5.0%
VEHICLE EXPENSES	16,310	16,310	21,000	4,690	28.8%
BUILDING & GROUND	463,770	461,143	470,460	6,690	1.4%
CONSULTING	65,760	55,760	65,760	0	0.0%
CONTRACTUAL	4,591,970	4,583,896	4,753,100	161,130	3.5%
RESERVES/RECOVERIES	(3,723,390)	(3,590,026)	(4,812,360)	(1,088,970)	29.2%
COST ALLOCATIONS	(13,315,680)	(13,792,969)	(13,686,820)	(371,140)	2.8%
FINANCIAL	3,344,520	2,770,763	3,344,420	(100)	(0.0)%
CAPITAL FINANCING	1,959,620	1,959,620	1,959,620	0	0.0%
RECOVERIES FROM CAPITAL	(2,119,550)	(2,119,550)	(2,142,730)	(23,180)	1.1%
TOTAL EXPENSES	50,068,960	48,644,087	50,960,030	891,070	1.8%
FEES & GENERAL	(10,851,850)	(10,356,630)	(11,034,840)	(182,990)	1.7%
TAX & RATES	(618,000)	(770,000)	(618,000)	0	0.0%
RESERVES	(925,830)	(1,437,819)	(925,830)	0	0.0%
TOTAL REVENUES	(12,395,680)	(12,564,449)	(12,578,670)	(182,990)	1.5%
NET LEVY	37,673,280	36,079,638	38,381,360	708,080	1.9%

2022 Preliminary Tax Supported Operating Budget Multi-Year Budget Outlook

BY DIVISION

	2022 Preliminary Budget Gross	2022 Preliminary Budget Net	2023 Preliminary Gross	2023 Preliminary Net	2024 Preliminary Gross	2024 Preliminary Net	2025 Preliminary Gross	2025 Preliminary Net
City Clerk's Office	3,800,800	3,168,430	3,870,250	3,236,490	3,947,800	3,312,620	4,019,140	3,383,960
Customer Service POA and Finl Integration	12,606,240	5,959,640	12,854,410	6,122,340	13,066,180	6,260,330	13,259,090	6,384,540
Financial Serv Taxation and Corp Controller	7,129,190	4,284,990	7,283,770	4,419,730	7,424,680	4,529,810	7,561,320	4,637,100
Legal Services and Risk Management	4,097,440	3,939,580	4,247,520	4,087,620	4,355,620	4,193,640	4,429,280	4,267,300
Corporate Services Administration	345,520	331,740	354,090	340,310	360,610	346,830	365,420	351,640
Financial Planning Admin & Policy	6,885,630	5,371,300	7,130,260	5,611,080	7,287,660	5,763,740	7,469,870	5,943,850
Information Technology	16,095,210	15,325,680	16,555,800	15,785,440	16,776,620	16,005,400	16,953,400	16,182,180
Total Corporate Services	50,960,030	38,381,360	52,296,100	39,603,010	53,219,170	40,412,370	54,057,520	41,150,570

2022 Preliminary Tax Supported Operating Budget

BY SECTION - ADMINISTRATION

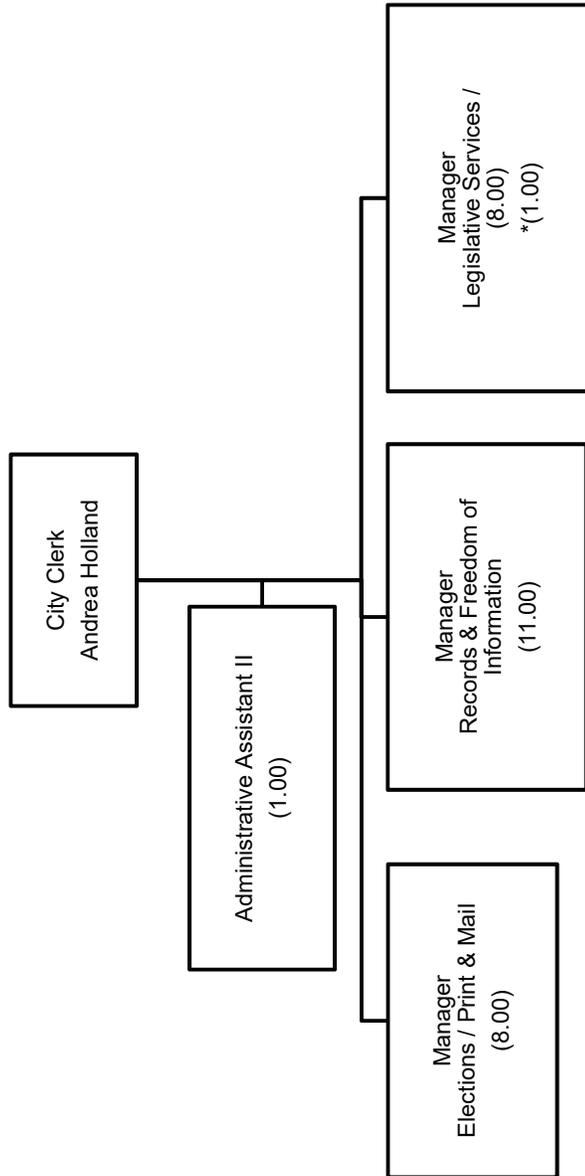
	2021 Restated Gross	2021 Restated Net	2021 Projected Actual Net	2022 Preliminary Budget Gross	2022 Preliminary Budget Net	2022 Preliminary Budget vs. 2021 Restated	
						Change \$	Change %
General Manager's Office	328,010	328,010	332,838	345,520	331,740	3,730	1.1%
Total Corporate Services Administration	328,010	328,010	332,838	345,520	331,740	3,730	1.1%

BY COST CATEGORY - ADMINISTRATION

	2021 Restated Budget	2021 Projected Actual	2022 Preliminary Budget	2022 Preliminary Budget vs. 2021 Restated	
				Change \$	Change %
EMPLOYEE RELATED COST	404,170	419,288	424,100	19,930	4.9%
MATERIAL & SUPPLY	3,430	3,430	3,430	0	0.0%
BUILDING & GROUND	320	320	330	10	3.1%
CONSULTING	25,000	15,000	25,000	0	0.0%
CONTRACTUAL	5,900	5,900	5,900	0	0.0%
RESERVES/RECOVERIES	15,160	14,870	15,910	750	4.9%
COST ALLOCATIONS	(133,970)	(133,970)	(136,650)	(2,680)	2.0%
FINANCIAL	8,000	8,000	7,500	(500)	(6.3)%
TOTAL EXPENSES	328,010	332,838	345,520	17,510	5.3%
FEES & GENERAL	0	0	(13,780)	(13,780)	100.0%
TOTAL REVENUES	0	0	(13,780)	(13,780)	100.0%
NET LEVY	328,010	332,838	331,740	3,730	1.1%

CITY CLERK'S OFFICE

DIVISION STRUCTURE



COMPLEMENT (FTE)	MANAGEMENT	OTHER	* OTHER DISTRIBUTED	TOTAL	STAFF/MGT RATIO
2021	4.00	25.00	1.00	30.00	6.50:1
2022	4.00	25.00	1.00	30.00	6.50:1
CHANGE	0.00	0.00	0.00	0.00	

* Represents distributed staff whose budget are in operating departments.

2022 Preliminary Tax Supported Operating Budget

BY SECTION

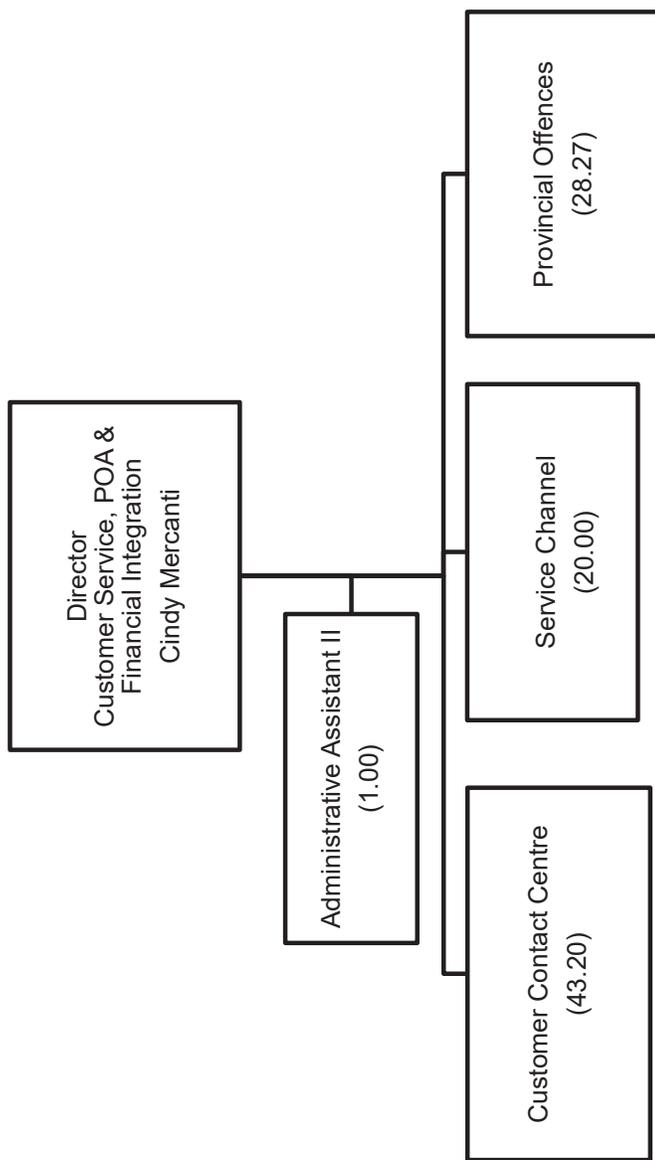
	2021	2021	2021	2022	2022	2022 Preliminary Budget vs. 2021 Restated	
	Restated Gross	Restated Net	Projected Actual Net	Preliminary Budget Gross	Preliminary Budget Net	Change \$	Change %
City Clerk - Admin	425,050	425,050	448,421	450,650	450,650	25,600	6.0%
Elections	711,480	711,480	711,480	822,890	822,890	111,410	15.7%
Legislative Support	905,650	855,650	866,994	917,200	866,140	10,490	1.2%
Print & Mail	400,940	400,940	504,210	420,710	420,710	19,770	4.9%
Records	1,137,550	601,950	530,000	1,189,350	608,040	6,090	1.0%
Total City Clerk's Office	3,580,670	2,995,070	3,061,105	3,800,800	3,168,430	173,360	5.8%

BY COST CATEGORY

	2021	2021	2022	2022 Preliminary Budget vs. 2021 Restated	
	Restated Budget	Projected Actual	Preliminary Budget	Change \$	Change %
EMPLOYEE RELATED COST	2,756,240	2,691,594	2,814,130	57,890	2.1%
MATERIAL & SUPPLY	836,270	914,004	849,770	13,500	1.6%
VEHICLE EXPENSES	10,590	10,590	11,870	1,280	12.1%
BUILDING & GROUND CONTRACTUAL	5,300	5,300	5,410	110	2.1%
CONTRACTUAL	131,530	131,788	131,530	0	0.0%
RESERVES/RECOVERIES	233,750	219,631	389,110	155,360	66.5%
COST ALLOCATIONS	(393,010)	(393,010)	(401,020)	(8,010)	2.0%
TOTAL EXPENSES	3,580,670	3,579,897	3,800,800	220,130	6.1%
FEES & GENERAL RESERVES	(585,600)	(515,600)	(632,370)	(46,770)	8.0%
RESERVES	0	(3,192)	0	0	0.0%
TOTAL REVENUES	(585,600)	(518,792)	(632,370)	(46,770)	8.0%
NET LEVY	2,995,070	3,061,105	3,168,430	173,360	5.8%

CUSTOMER SERVICE

DIVISION STRUCTURE



COMPLEMENT (FTE)	MANAGEMENT	OTHER	TOTAL	STAFF/MGT RATIO
2021	5.00	89.47	93.47	17.69:1
2022	5.00	89.47	93.47	17.69:1
CHANGE	0.00	0.00	0.00	

2022 Preliminary Tax Supported Operating Budget

BY SECTION

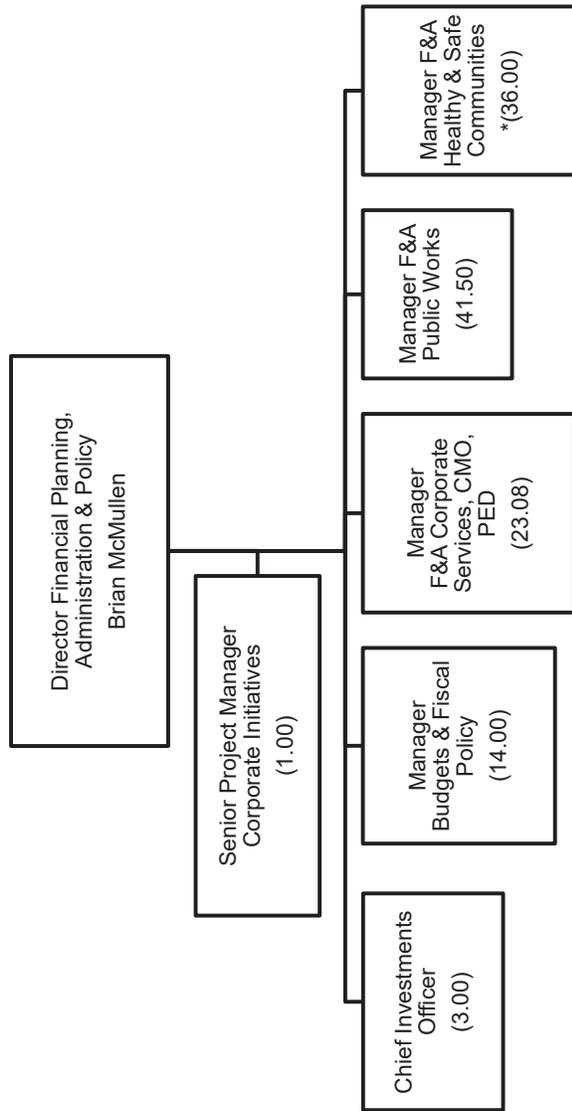
	2021		2021		2022		2022 Preliminary Budget vs. 2021 Restated	
	Restated Gross	Restated Net	Projected Actual Net	Projected Actual Net	Preliminary Budget Gross	Preliminary Budget Net	Change \$	Change %
Customer Contact Centre	3,488,800	3,488,800	3,438,111	3,438,111	3,567,800	3,567,800	79,000	2.3%
Customer Service - Administration	266,870	266,870	338,392	338,392	293,070	293,070	26,200	9.8%
Provincial Offences Administration	6,571,180	0	0	0	6,646,600	0	0	0.0%
Service Channel	2,068,790	2,068,790	2,017,063	2,017,063	2,098,770	2,098,770	29,980	1.4%
Total Customer Service POA and Finl Integration	12,395,640	5,824,460	5,793,566	5,793,566	12,606,240	5,959,640	135,180	2.3%

BY COST CATEGORY

	2021		2021		2022		2022 Preliminary Budget vs. 2021 Restated	
	Restated	Budget	Projected Actual	Projected Actual	Preliminary Budget	Preliminary Budget	Change \$	Change %
EMPLOYEE RELATED COST			8,155,200	8,075,159	8,386,470	8,386,470	231,270	2.8%
MATERIAL & SUPPLY			187,140	326,269	187,140	187,140	0	0.0%
BUILDING & GROUND			262,930	260,930	265,100	265,100	2,170	0.8%
CONSULTING			3,000	3,000	3,000	3,000	0	0.0%
CONTRACTUAL			313,810	319,542	313,810	313,810	0	0.0%
RESERVES/RECOVERIES			2,215,300	2,327,291	2,276,930	2,276,930	61,630	2.8%
COST ALLOCATIONS			(1,742,670)	(1,889,867)	(1,827,140)	(1,827,140)	(84,470)	4.8%
FINANCIAL			1,425,930	785,882	1,425,930	1,425,930	0	0.0%
CAPITAL FINANCING			1,575,000	1,575,000	1,575,000	1,575,000	0	0.0%
TOTAL EXPENSES			12,395,640	11,783,206	12,606,240	12,606,240	210,600	1.7%
FEES & GENERAL			(6,571,180)	(5,989,640)	(6,646,600)	(6,646,600)	(75,420)	1.1%
TOTAL REVENUES			(6,571,180)	(5,989,640)	(6,646,600)	(6,646,600)	(75,420)	1.1%
NET LEVY			5,824,460	5,793,566	5,959,640	5,959,640	135,180	2.3%

**FINANCIAL PLANNING,
ADMIN & POLICY**

DIVISION STRUCTURE



COMPLEMENT (FTE)	MANAGEMENT	*MANAGEMENT DISTRIBUTED	OTHER	* OTHER DISTRIBUTED	TOTAL	STAFF/MGT RATIO
2021	5.00	1.00	78.58	35.00	119.58	18.93:1
2022	5.00	1.00	78.58	35.00	119.58	18.93:1
CHANGE	0.00	0.00	0.00	0.00	0.00	

* Represents distributed staff whose budget are in operating departments

2022 Preliminary Tax Supported Operating Budget

BY SECTION

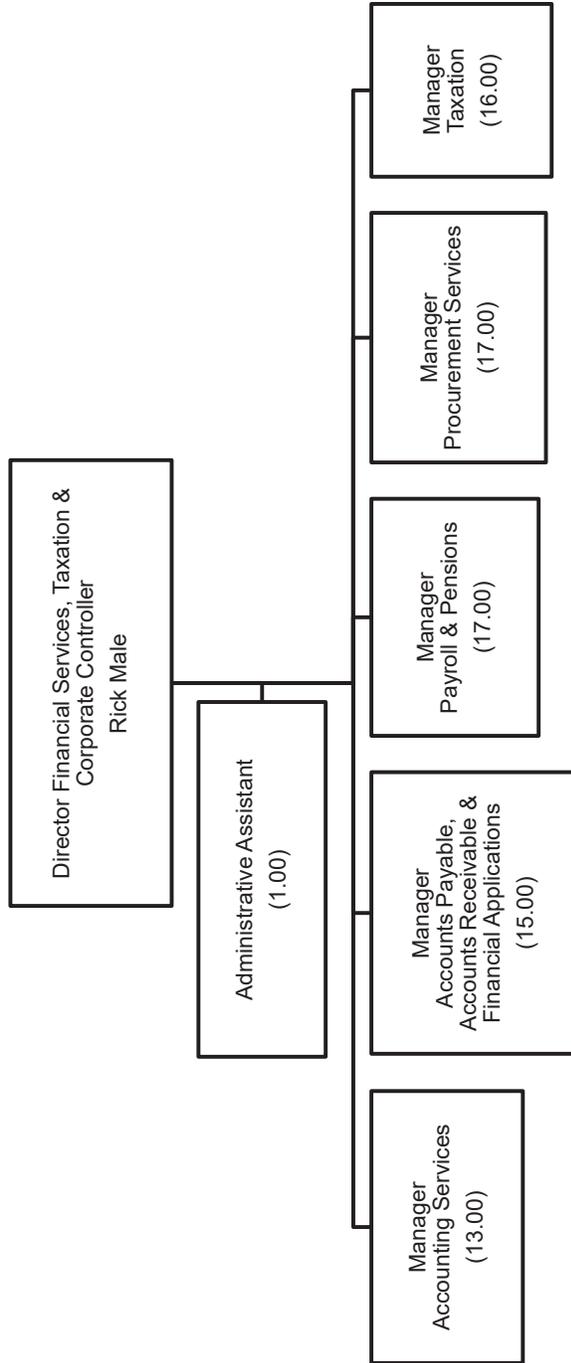
	2021	2021	2021	2022	2022	2022 Preliminary Budget vs. 2021 Restated	
	Restated Gross	Restated Net	Projected Actual Net	Preliminary Budget Gross	Preliminary Budget Net	Change \$	Change %
Budgets & Fiscal Policy	866,490	622,990	623,184	835,570	592,070	(30,920)	(5.0)%
Admin Financial Policy & Planning	87,610	87,610	196,658	90,320	90,320	2,710	3.1%
Finance	4,720,220	4,625,660	4,316,122	4,891,020	4,794,230	168,570	3.6%
Investments	1,054,900	(116,640)	(119,800)	1,068,720	(105,320)	11,320	(9.7)%
Total Financial Planning Admin & Policy	6,729,220	5,219,620	5,016,164	6,885,630	5,371,300	151,680	2.9%

BY COST CATEGORY

	2021	2021	2022	2022 Preliminary Budget vs. 2021 Restated			
	Restated	Budget	Projected Actual	Preliminary Budget	Change \$	Change %	
EMPLOYEE RELATED COST			8,570,510	8,414,536	8,855,380	284,870	3.3%
MATERIAL & SUPPLY			38,480	33,835	38,380	(100)	(0.3)%
BUILDING & GROUND			39,550	39,550	40,350	800	2.0%
CONSULTING			20,700	20,700	20,700	0	0.0%
CONTRACTUAL			110,950	107,418	110,980	30	0.0%
RESERVES/RECOVERIES			240,610	234,452	246,590	5,980	2.5%
COST ALLOCATIONS			(1,774,340)	(1,674,514)	(1,885,580)	(111,240)	6.3%
FINANCIAL			304,310	322,310	304,310	0	0.0%
RECOVERIES FROM CAPITAL			(821,550)	(821,550)	(845,480)	(23,930)	2.9%
TOTAL EXPENSES			6,729,220	6,676,737	6,885,630	156,410	2.3%
FEES & GENERAL			(1,404,100)	(1,404,100)	(1,408,830)	(4,730)	0.3%
RESERVES			(105,500)	(256,473)	(105,500)	0	0.0%
TOTAL REVENUES			(1,509,600)	(1,660,573)	(1,514,330)	(4,730)	0.3%
NET LEVY			5,219,620	5,016,164	5,371,300	151,680	2.9%

FINANCIAL SERVICES

DIVISION STRUCTURE



COMPLEMENT (FTE)	MANAGEMENT	OTHER	TOTAL	STAFF/MGT RATIO
2021	6.00	74.00	80.00	12.33:1
2022	6.00	74.00	80.00	12.33:1
CHANGE	0.00	0.00	0.00	

2022 Preliminary Tax Supported Operating Budget

BY SECTION

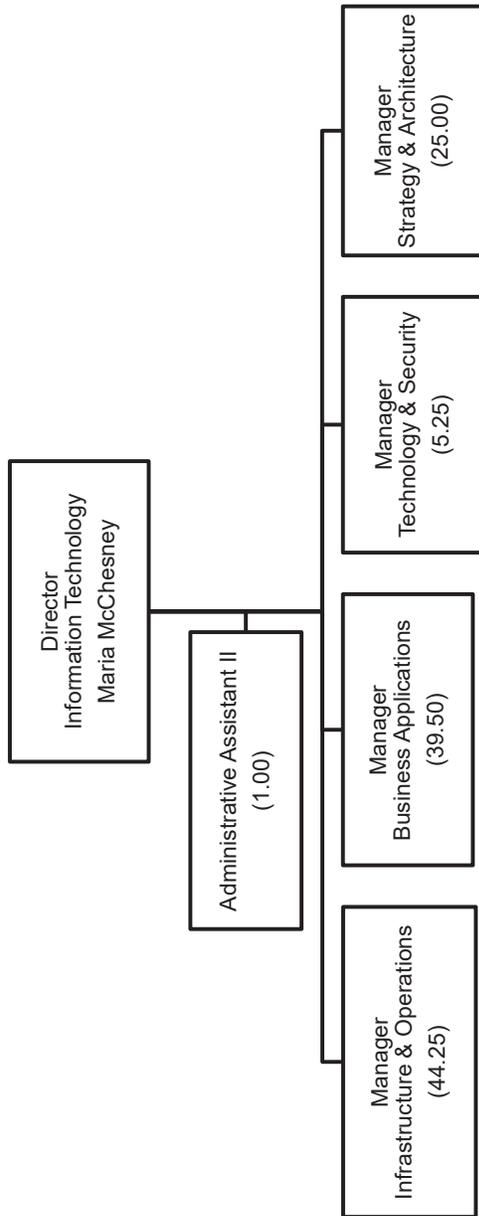
	2021	2021	2021	2022	2022	2022 Preliminary Budget vs. 2021	
	Restated Gross	Restated Net	Projected Actual Net	Preliminary Budget Gross	Preliminary Budget Net	Restated	
						Change \$	Change %
Accounts Payable	453,960	412,960	410,960	364,250	322,430	(90,530)	(21.9)%
Accounts Receivable	177,180	177,180	175,180	175,010	175,010	(2,170)	(1.2)%
Financial Accounting Services	770,720	725,100	669,041	800,100	754,480	29,380	4.1%
Financial Application Support	360,350	360,350	360,350	494,780	494,780	134,430	37.3%
Financial Services Admin	354,520	354,520	468,749	368,130	368,130	13,610	3.8%
Payroll and Pensions	1,094,050	967,160	977,957	1,132,990	1,005,500	38,340	4.0%
Procurement	1,161,320	902,750	818,425	1,213,470	949,730	46,980	5.2%
Taxation	2,518,170	185,520	(303,279)	2,580,460	214,930	29,410	15.9%
Total Financial Serv Taxation and Corp Controller	6,890,270	4,085,540	3,577,383	7,129,190	4,284,990	199,450	4.9%

BY COST CATEGORY

	2021	2021	2022	2022 Preliminary Budget vs. 2021	
	Restated Budget	Projected Actual	Preliminary Budget	Restated	
				Change \$	Change %
EMPLOYEE RELATED COST	7,708,610	7,552,833	7,937,140	228,530	3.0%
MATERIAL & SUPPLY	632,650	613,642	636,000	3,350	0.5%
BUILDING & GROUND	17,620	16,993	18,230	610	3.5%
CONTRACTUAL	98,330	74,844	98,330	0	0.0%
RESERVES/RECOVERIES	489,930	478,680	508,920	18,990	3.9%
COST ALLOCATIONS	(2,013,590)	(1,992,760)	(2,027,290)	(13,700)	0.7%
FINANCIAL	64,800	54,281	65,200	400	0.6%
CAPITAL FINANCING	303,000	303,000	303,000	0	0.0%
RECOVERIES FROM CAPITAL	(411,080)	(411,080)	(410,340)	740	(0.2)%
TOTAL EXPENSES	6,890,270	6,690,433	7,129,190	238,920	3.5%
FEES & GENERAL	(2,043,110)	(2,199,430)	(2,082,580)	(39,470)	1.9%
TAX & RATES	(618,000)	(770,000)	(618,000)	0	0.0%
RESERVES	(143,620)	(143,620)	(143,620)	0	0.0%
TOTAL REVENUES	(2,804,730)	(3,113,050)	(2,844,200)	(39,470)	1.4%
NET LEVY	4,085,540	3,577,383	4,284,990	199,450	4.9%

**INFORMATION
 TECHNOLOGY**

DIVISION STRUCTURE



COMPLEMENT (FTE)	MANAGEMENT	OTHER	TOTAL	STAFF/MGT RATIO
2021	5.00	111.00	116.00	22.2:1
2022	5.00	111.00	116.00	22.2:1
CHANGE	0.00	0.00	0.00	

2022 Preliminary Tax Supported Operating Budget

BY SECTION

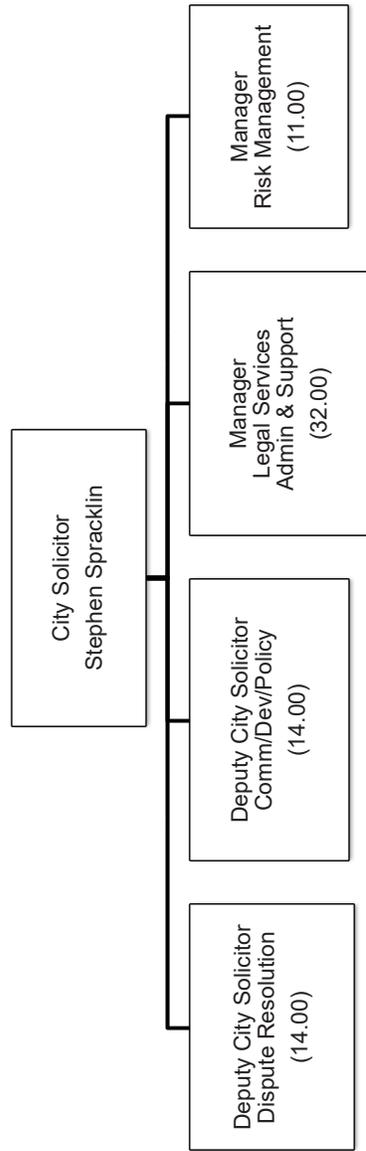
	2021	2021	2021	2022	2022	2022 Preliminary Budget vs. 2021	
	Restated Gross	Restated Net	Projected Actual Net	Preliminary Budget Gross	Preliminary Budget Net	Restated	
						Change \$	Change %
Business Applications	8,148,580	8,143,020	8,073,191	7,772,300	7,766,630	(376,390)	(4.6)%
Equipment & Maintenance	165,150	0	0	165,150	0	0	0.0%
Infrastructure & Operations	10,691,570	10,095,010	9,440,271	11,247,490	10,650,230	555,220	5.5%
IP Telephony	1,170	0	0	1,170	0	0	0.0%
IT - Admin	(4,137,850)	(4,138,120)	(3,986,674)	(4,226,430)	(4,226,710)	(88,590)	2.1%
Technology & Security	1,111,860	1,111,860	1,041,461	1,135,530	1,135,530	23,670	2.1%
Total Information Technology	15,980,480	15,211,770	14,568,249	16,095,210	15,325,680	113,910	0.7%

BY COST CATEGORY

	2021	2021	2022	2022 Preliminary Budget vs. 2021	
	Restated Budget	Projected Actual	Preliminary Budget	Restated	
				Change \$	Change %
EMPLOYEE RELATED COST	12,502,110	12,180,543	12,635,380	133,270	1.1%
MATERIAL & SUPPLY	8,387,690	8,377,538	8,848,780	461,090	5.5%
VEHICLE EXPENSES	5,720	5,720	9,130	3,410	59.6%
BUILDING & GROUND	121,780	121,780	124,200	2,420	2.0%
CONSULTING	12,060	12,060	12,060	0	0.0%
CONTRACTUAL	3,885,650	3,889,134	4,043,020	157,370	4.1%
RESERVES/RECOVERIES	(3,754,110)	(3,746,910)	(4,307,230)	(553,120)	14.7%
COST ALLOCATIONS	(6,518,940)	(6,518,940)	(6,608,650)	(89,710)	1.4%
FINANCIAL	1,338,520	1,338,520	1,338,520	0	0.0%
TOTAL EXPENSES	15,980,480	15,659,445	16,095,210	114,730	0.7%
FEES & GENERAL	(92,000)	(92,000)	(92,820)	(820)	0.9%
RESERVES	(676,710)	(999,196)	(676,710)	0	0.0%
TOTAL REVENUES	(768,710)	(1,091,196)	(769,530)	(820)	0.1%
NET LEVY	15,211,770	14,568,249	15,325,680	113,910	0.7%

LEGAL SERVICES

DIVISION STRUCTURE



COMPLEMENT (FTE)	MANAGEMENT	OTHER	TOTAL	STAFF/MGT RATIO
2021	5.00	62.00	67.00	12.6:1
2022	5.00	67.00	72.00	13.4:1
CHANGE	0.00	5.00	5.00	

2022 Preliminary Tax Supported Operating Budget

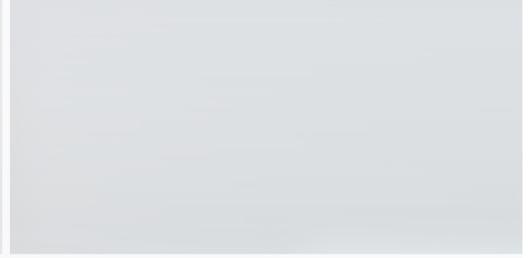
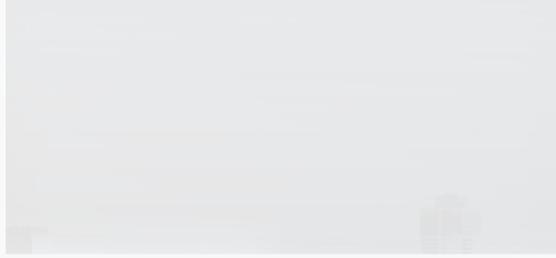
BY SECTION

	2021 Restated Gross	2021 Restated Net	2021 Projected Actual Net	2022 Preliminary Budget Gross	2022 Preliminary Budget Net	2022 Preliminary Budget vs. 2021 Restated	
						Change \$	Change %
Legal Services	4,083,260	3,927,400	3,730,333	4,097,440	3,939,580	12,180	0.3%
Risk Management	81,410	81,410	0	0	0	(81,410)	(100.0)%
Total Legal Services and Risk Management	4,164,670	4,008,810	3,730,333	4,097,440	3,939,580	(69,230)	(1.7)%

BY COST CATEGORY

	2021 Restated Budget	2021 Projected Actual	2022 Preliminary Budget	2022 Preliminary Budget vs. 2021 Restated	
				Change \$	Change %
EMPLOYEE RELATED COST	8,468,190	8,564,444	9,199,080	730,890	8.6%
MATERIAL & SUPPLY	134,950	132,025	172,430	37,480	27.8%
BUILDING & GROUND	16,270	16,270	16,840	570	3.5%
CONSULTING	5,000	5,000	5,000	0	0.0%
CONTRACTUAL	45,800	55,270	49,530	3,730	8.1%
RESERVES/RECOVERIES	(3,164,040)	(3,118,040)	(3,942,600)	(778,560)	24.6%
COST ALLOCATIONS	(739,160)	(1,170,260)	(800,500)	(61,340)	8.3%
FINANCIAL	202,960	261,770	202,960	0	0.0%
CAPITAL FINANCING	81,620	81,620	81,620	0	0.0%
RECOVERIES FROM CAPITAL	(886,920)	(886,920)	(886,920)	0	0.0%
TOTAL EXPENSES	4,164,670	3,941,179	4,097,440	(67,230)	(1.6)%
FEES & GENERAL	(155,860)	(155,860)	(157,860)	(2,000)	1.3%
RESERVES	0	(54,986)	0	0	0.0%
TOTAL REVENUES	(155,860)	(210,846)	(157,860)	(2,000)	1.3%
NET LEVY	4,008,810	3,730,333	3,939,580	(69,230)	(1.7)%

OTHERS



LEGISLATIVE

2022 Preliminary Tax Supported Operating Budget

BY DIVISION

	2021	2021	2021	2022	2022	2022 Preliminary Budget vs. 2021 Restated	
	Restated Gross	Restated Net	Projected Actual Net	Preliminary Budget Gross	Preliminary Budget Net	Change \$	Change %
Legislative General	(379,020)	(379,020)	(255,910)	(361,980)	(361,980)	17,040	(4.5)%
Mayors Office	1,192,900	1,192,900	1,152,450	1,211,420	1,211,420	18,520	1.6%
Volunteer Committee	124,650	120,650	120,650	124,650	120,650	0	0.0%
Ward Budgets	4,236,600	4,236,600	4,236,600	4,314,420	4,314,420	77,820	1.8%
Total Legislative	5,175,130	5,171,130	5,253,790	5,288,510	5,284,510	113,380	2.2%

BY COST CATEGORY

	2021	2021	2022	2022 Preliminary Budget vs. 2021 Restated		
	Restated	Budget	Projected Actual	Preliminary Budget	Change \$	Change %
EMPLOYEE RELATED COST		4,214,900	4,241,730	4,317,170	102,270	2.4%
MATERIAL & SUPPLY		974,860	1,008,860	960,760	(14,100)	(1.4)%
VEHICLE EXPENSES		4,060	4,060	4,140	80	2.0%
BUILDING & GROUND		81,780	126,720	81,970	190	0.2%
CONSULTING		54,190	44,190	54,190	0	0.0%
CONTRACTUAL		219,530	203,530	219,530	0	0.0%
AGENCIES & SUPPORT PAYMENTS		19,070	11,570	19,070	0	0.0%
RESERVES/RECOVERIES		406,250	395,640	440,740	34,490	8.5%
COST ALLOCATIONS		(954,760)	(954,760)	(964,310)	(9,550)	(1.0)%
FINANCIAL		155,250	176,250	155,250	0	0.0%
TOTAL EXPENSES		5,175,130	5,257,790	5,288,510	113,380	2.2%
RESERVES		(4,000)	(4,000)	(4,000)	0	0.0%
TOTAL REVENUES		(4,000)	(4,000)	(4,000)	0	0.0%
NET LEVY		5,171,130	5,253,790	5,284,510	113,380	2.2%

CORPORATE FINANCIALS

2022 Preliminary Tax Supported Operating Budget

BY SECTION

	2021	2021	2021	2022	2022	2022 Preliminary Budget vs. 2021 Restated	
	Restated Gross	Restated Net	Projected Actual Net	Preliminary Budget Gross	Preliminary Budget Net	Change \$	Change %
Corporate Initiatives	3,997,920	3,354,610	5,897,210	7,826,370	7,639,770	4,285,160	127.7%
Corporate Pensions Benefits & Contingency	15,653,960	15,653,960	19,653,960	15,785,390	15,785,390	131,430	0.8%
Total Non Program Expenditures	19,651,880	19,008,570	25,551,170	23,611,760	23,425,160	4,416,590	23.2%

BY COST CATEGORY

	2021	2021	2022	2022 Preliminary Budget vs. 2021 Restated	
	Restated Budget	Projected Actual	Preliminary Budget	Change \$	Change %
EMPLOYEE RELATED COST	13,413,960	17,413,960	8,040,880	(5,373,080)	(40.1)%
MATERIAL & SUPPLY	133,900	130,010	130,010	(3,890)	(2.9)%
CONTRACTUAL	487,740	487,740	3,877,200	3,389,460	694.9%
AGENCIES & SUPPORT PAYMENTS	20,000	20,000	20,000	0	0.0%
RESERVES/RECOVERIES	(13,542,470)	(13,542,470)	(10,160,970)	3,381,500	(25.0)%
COST ALLOCATIONS	(4,780)	0	0	4,780	(100.0)%
FINANCIAL	18,225,930	20,325,930	20,787,040	2,561,110	14.1%
CAPITAL FINANCING	917,600	917,600	917,600	0	0.0%
TOTAL EXPENSES	19,651,880	25,752,770	23,611,760	3,959,880	20.2%
FEES & GENERAL	(628,310)	(186,600)	(186,600)	441,710	(70.3)%
RESERVES	(15,000)	(15,000)	0	15,000	(100.0)%
TOTAL REVENUES	(643,310)	(201,600)	(186,600)	456,710	(71.0)%
NET LEVY	19,008,570	25,551,170	23,425,160	4,416,590	23.2%

OPERATING IMPACTS OF CAPITAL (2022 AND PRIOR)

	FCS20101		UPDATED		FTE
	(\$ 000's)	FTE's	Annualized	2022	
			(\$ 000's)		
Corporate Services					
Information Technology (IT)					
3502157101 Next Generation 9-1-1 (nG 9-1-1)	312.5	-	312.5	312.5	-
3502157202 IT Asset Management Program	357.0	2.0	357.0	357.0	2.0
3502157907 Business Systems and Services Continuity Plan	96.0	1.0	96.0	96.0	1.0
3502057203 Payment Card Systems Review	100.0	1.0	100.0	100.0	1.0
3501957906 IT Strategy - Strategic Theme IT Optimization	-	-	15.0	15.0	-
3501957910 Messaging (Email) Platform Migration	-	-	100.0	100.0	-
3502257203 Information Security Program	-	-	140.0	140.0	1.0
Corporate Services Administration					
2052255201 Administrative Penalties Expansion and Operational Enhancement Review	-	-	50.0	50.0	0.5
Customer Service & Provincial Offenses Office					
2052157002 Replacement of Integrated Court Offences Network and Collections	-	-	45	45	-
Total Corporate Services	865.50	4.00	1,215.50	1,215.50	5.50
Healthy and Safe Communities					
Hamilton Fire Department					
7402151102 SCBA Complete Unit Replacement	363.0	-	363.0	363.0	-
7401841801 Waterdown New Station	-	15.0	-	-	-
7402251102 HFD Technology	-	-	100.0	100.0	-
Hamilton Paramedic Service					
7642151102 Automated CPR Units	177	-	177	177	-
Recreation					
7102154701 Pickleball Courts at the Ancaster Senior Achievement Centre	-	-	2.5	2.5	-
Total Healthy and Safe Communities	540.00	15.00	642.50	642.50	-

OPERATING IMPACTS OF CAPITAL (2022 AND PRIOR)

	FCS20101		UPDATED		FTE
	(\$ 000's)	FTE's	Annualized	2022	
			(\$ 000's)		
<i>Planning & Economic Development</i>					
Commercial Districts and Small Business					
8201703706 Community Downtowns and BIAs	7.2	-	7.2	6.2	-
Transportation, Planning and Parking					
4032155744 TMP Modelling & Monitoring	-	-	30.0	30.0	0.25
4032155820 Sustainable Mobility Program	-	-	60.0	60.0	0.5
4032255242 Transportation Network Review and Implementation Plan	-	-	30.0	30.0	0.25
Tourism and Culture					
7202058201 Monument Restoration	-	-	27.1	27.1	.25
Total Planning & Economic Development	7.20	-	154.30	153.30	1.25
<u>Public Works Tax Funded</u>					
Corporate Facilities					
3541849003 Backflow Prevention for Various Facilities	120.0	-	-	-	-
Forestry & Horticulture					
4452153444 Tree Planting Program	21.2	-	21.2	21.2	-
O & M - Parks & Cemeteries					
4402156001 Leash Free Dog Park Program	2.0	-	2.0	2.0	-
4402151601 Equipment Acquisition (DC) Program	76.0	-	76.0	76.0	-
4402149003 Backflow Prevention for Various Parks Facilities	135.0	-	135.0	135.0	-
Open Space Development					
4401356801 Confederation Park Redevelopment	271.1	1.3	271.1	271.1	1.3
4401956906 Gatesbury Park	5.0	-	5.0	5.0	-
4402156002 Ryckman's Park Pathway	2.0	-	2.0	2.0	-
4402156111 Lancaster Heights - Developer Build	47.5	0.5	-	-	-
4401858800 Skatepark Facility - Recreation study implementation	11.0	-	11.0	11.0	-
4401956929 HRTMP Initiative 7-1 - Limeridge Mall Hydro Corridor Trail	35.0	-	35.0	35.0	-

OPERATING IMPACTS OF CAPITAL (2022 AND PRIOR)

	FCS20101		UPDATED		FTE
	(\$ 000's)	FTE's	Annualized	2022	
			(\$ 000's)		
Recreation Facilities					
7102054002 Confederation Park Sports Park Buildings	-	0.5	-	100.0	0.5
7101754706 Valley Park Community Centre Fit-up	150.0	1.0	150.0	150.0	1.0
7101754805 Sir Wilfrid Laurier Gymnasium Addition.	260.0	-	-	-	-
Roads					
4032119111 Highway 8 - Bond to Woodleys Lane	4.0	-	4.0	4.0	-
4662120531 APS - Accessible Pedestrian Signals	16.8	0.2	16.8	16.8	0.2
4662120126 New Traffic Signal - Nebo @ Twenty Rd	13.6	0.1	-	-	-
4662117124 On Street Bike Facilities	100.0	-	100.0	100.0	-
4662220223 New Traffic Signal - York @ Old Guelph	-	-	-	-	-
Transit Services					
5301785701 Transit Maintenance and Storage Facility (Cash Flow Project)	-	21.0	-	-	-
5302184102 Real-Time Operations Management	100.0	-	-	-	-
5302185803 Operator Washroom Conveniences and End of Line Rehab	310.0	-	-	-	-
5302249001 Operator Washroom Conveniences	-	-	-	-	-
5302185902 Transit Shelter Expansion Program	80.0	-	80.0	80.0	-
5301783700 HSR Bus Expansion Program - 10 Year Plan	1,190.0	14.0	-	-	-
5302083001 HSR Expansion Buses - Modal Split	2,143.0	21.0	-	-	-
West Harbour & Waterfront Strategic Initiatives					
4411606102 Pier 5-7 Boardwalk	-	0.3	-	-	0.3
Total Public Works Tax Funded	5,093.20	59.86	909.09	1,009.09	3.31
Total (FCS20101)	6,505.9	78.86	2,921.4	3,020.4	10.06

OPERATING IMPACTS OF CAPITAL (2022 AND PRIOR)

	FCS20101		UPDATED		FTE	
	(\$ 000's)	FTE's	Annualized	2022		
			(\$ 000's)			
<u>2021 impacts (from 2020 Capital) Deferred to 2022:</u>						
<u>Healthy and Safe Communities</u>						
<u>Long Term Care Homes</u>						
6301941003	WL - Radiant Heating Panel/Thermostat Controls	(6.0)	0.00	0.0	0.0	0.00
<u>Public Works Tax Funded</u>						
<u>O & M - Parks & Cemeteries</u>						
4402049004	Parkside Cemetery Development	73	0.83	73	73	0.83
<u>Open Space Development</u>						
4401756706	Roxborough Park Redevelopment	5.00	0.0	-	-	-
4402056010	Highland Road Park (Proposed) - Central Park Development	35.00	0.25	35.00	35.00	0.25
44020566918	Beasley Park Rehabilitation Phase 2 - Kelly Street Pedestrianization	12.00	0.1	-	-	-
4241409341	W4 Pipeline Trail	24.00	0.2	-	-	-
4401756703	Mountain Brow Path	32.00	0.2	-	-	-
<u>Roads, Bridges, Sidewalks, Traffic</u>						
4042057014	Drive Cam	95.00	-	-	-	-
4662020020	New Traffic Signal - Rymal Road at Arrowhead Drive	13.40	.05	13.40	13.40	.05
4662020021	New Traffic Signal - Center Road at Concession 8	13.40	.05	-	-	-
4662020023	New Traffic Signal - King at Kenilworth North Bound Off Ramp	13.40	.05	-	-	-
	New Traffic Signal - 36 Dundas St E (Waterdown) 300m w/o Clappison Ave	13.40	.05	13.40	13.40	.05
4662020026	New Traffic Signal - Lawrence @ Kenilworth Ramp - 652 Lawrence	13.40	.05	-	-	-
4662020027	Ave					
4662020028	New Traffic Signal - Stone Church at Chesley	13.40	.05	13.40	13.40	.05
4662020029	New Traffic Signal - Bernie Custis Secondary School Crosswalk - Cannon at Melrose Ave	13.40	.05	13.40	13.40	.05

OPERATING IMPACTS OF CAPITAL (2022 AND PRIOR)

	FCS20101		UPDATED		FTE
	(\$ 000's)	FTE's	Annualized	2022	
			(\$ 000's)		
<u>2020 impacts (from 2019 Capital) Deferred to 2021:</u>					
Roads, Bridges, Sidewalks, Traffic					
4661920921 New Traffic Signal - Waterdown Rd/Mill St @ Mountain	30.0	.20	-	-	-
<u>2019 impacts (from 2018 Capital) Deferred to 2020 - FURTHER deferred to 2021:</u>					
West Harbour & Waterfront Strategic Initiatives					
4411606104 Pier 7 Commercial Village	139.2	1.26	139.2	139.2	1.26
4411806201 Central Park Redevelopment	51.0	0.66	51.0	51.0	0.66
<u>2017 Impacts (from 2016 Capital) Deferred to 2018:</u>					
Recreation Facilities					
7101654609 Greensville Recreation Centre/School	53.0	0.0	0.0	0.0	0.0
<u>2016 Impacts (from 2015 Capital) Deferred to 2017:</u>					
Roads					
4041520510 Traffic Management System - Lincoln Alexander Parkway	90.0	1.00	0.0	0.0	0.0
<u>2015 Impacts (from 2014 Capital) Deferred to 2016:</u>					
Roads					
4041420110 Traffic Management System - Lincoln Alexander Parkway	160.0	2.00	0.0	0.0	0.0
Total Deferred from Previous Years	887.0	7.1	351.8	351.8	3.2
GRAND TOTAL	7,392.9	85.9	3,273.2	3,372.2	13.3

**HAMILTON ENTERTAINMENT
FACILITIES**

2022 Preliminary Tax Supported Operating Budget

BY DIVISION

	2021	2021	2021	2022	2022	2022 Preliminary Budget vs. 2021 Restated	
	Restated Gross	Restated Net	Projected Actual Net	Preliminary Budget Gross	Preliminary Budget Net	Change \$	Change %
Hamilton Entertainment Facilities	4,402,950	4,037,180	5,373,640	4,578,480	4,187,710	150,530	3.7%
Total Hamilton Entertainment Facilities	4,402,950	4,037,180	5,373,640	4,578,480	4,187,710	150,530	3.7%

BY COST CATEGORY

	2021	2021	2022	2022 Preliminary Budget vs. 2021 Restated	
	Restated Budget	Projected Actual	Preliminary Budget	Change \$	Change %
BUILDING & GROUND	2,020,940	2,042,910	2,058,260	37,320	1.8%
CONTRACTUAL	1,467,000	2,164,720	1,467,000	0	0.0%
RESERVES/RECOVERIES	915,010	887,460	1,053,220	138,210	15.1%
TOTAL EXPENSES	4,402,950	5,095,090	4,578,480	175,530	4.0%
FEES & GENERAL	(365,770)	278,550	(390,770)	(25,000)	(6.8)%
TOTAL REVENUES	(365,770)	278,550	(390,770)	(25,000)	(6.8)%
NET LEVY	4,037,180	5,373,640	4,187,710	150,530	3.7%

CAPITAL FINANCING

2022 Preliminary Tax Supported Operating Budget

BY DIVISION

	2021	2021	2021	2022	2022	2022 Preliminary Budget vs. 2021 Restated	
	Restated Gross	Restated Net	Projected Actual Net	Preliminary Budget Gross	Preliminary Budget Net	Change \$	Change %
Debt-Healthy & Safe Communities	5,712,040	3,546,160	3,029,000	5,491,550	2,309,070	(1,237,090)	(34.9)%
Debt-Infrastructure Renewal Levy	13,428,870	13,428,870	13,429,000	13,428,870	13,428,870	0	0.0%
Debt-Corporate Financials	89,959,980	89,959,980	86,657,000	92,884,930	92,884,930	2,924,950	3.3%
Debt-Planning & Economic Development	1,624,470	1,563,290	26,000	1,229,970	1,168,790	(394,500)	(25.2)%
Debt-Public Works	38,876,010	31,043,560	26,372,000	43,640,650	35,896,650	4,853,090	15.6%
Total City Depts Capital Financing	149,601,370	139,541,860	129,513,000	156,675,970	145,688,310	6,146,450	4.4%
Boards & Agencies							
Debt - Library	447,770	166,280	0	447,493	166,000	(280)	-0.2%
Debt - Police	1,477,080	1,234,790	296,000	1,713,000	1,269,000	34,210	2.8%
Total City Depts Capital Financing	151,526,220	140,942,930	129,809,000	158,836,463	147,123,310	6,180,380	4.4%

BY COST CATEGORY

	2021	2021	2022	2022 Preliminary Budget vs. 2021 Restated	
	Restated Budget	Projected Actual	Preliminary Budget	Change \$	Change %
RESERVES/RECOVERIES	13,428,870	13,428,870	15,990,400	2,561,530	19.1%
CAPITAL FINANCING	138,097,350	126,681,930	142,846,060	4,748,710	3.4%
TOTAL EXPENSES	151,526,220	140,110,800	158,836,460	7,310,240	4.8%
GRANTS & SUBSIDIES	(408,000)	(408,000)	(408,000)	0	0.0%
RESERVES	(10,175,290)	(9,893,800)	(11,305,150)	(1,129,860)	11.1%
TOTAL REVENUES	(10,583,290)	(10,301,800)	(11,713,150)	(1,129,860)	10.7%
NET LEVY	140,942,930	129,809,000	147,123,310	6,180,380	4.4%

LIBRARY

2022 Preliminary Tax Supported Operating Budget

BY DIVISION

	2021	2021	2021	2022	2022	2022 Preliminary Budget vs. 2021 Restated	
	Restated Gross	Restated Net	Projected Actual Net	Preliminary Budget Gross	Preliminary Budget Net	Change \$	Change %
Digital Technology & Creation	4,324,690	4,128,390	4,128,390	4,816,210	4,619,910	491,520	11.9%
Human Resources & Information Services	2,557,310	2,479,310	2,479,310	2,655,130	2,577,130	97,820	3.9%
Collections & Program Development	5,191,990	4,818,540	4,818,540	5,266,890	4,880,440	61,900	1.3%
Finance & Facilities	3,215,170	3,215,170	3,215,170	3,274,480	3,274,480	59,310	1.8%
Library Administration	834,620	834,620	836,680	837,930	837,930	3,310	0.4%
Library System	4,402,710	3,419,250	3,419,250	4,285,220	3,145,760	(273,490)	(8.0)%
Public Service - Branches	13,150,190	13,132,710	13,132,710	13,366,550	13,346,370	213,660	1.6%
Total Hamilton Public Library	33,676,680	32,027,990	32,030,050	34,502,410	32,682,020	654,030	2.0%

BY COST CATEGORY

	2021	2021	2022	2022 Preliminary Budget vs. 2021 Restated	
	Restated Budget	Projected Actual	Preliminary Budget	Change \$	Change %
EMPLOYEE RELATED COST	22,502,530	22,502,530	23,071,440	568,910	2.5%
MATERIAL & SUPPLY	3,751,280	3,751,280	3,751,280	0	0.0%
VEHICLE EXPENSES	101,360	101,360	108,540	7,180	7.1%
BUILDING & GROUND	2,553,660	2,553,660	2,604,130	50,470	2.0%
CONTRACTUAL	1,672,710	1,672,710	1,696,770	24,060	1.4%
RESERVES/RECOVERIES	2,485,410	2,485,410	2,495,190	9,780	0.4%
COST ALLOCATIONS	234,310	236,370	399,640	165,330	70.6%
FINANCIAL	375,420	375,420	375,420	0	0.0%
TOTAL EXPENSES	33,676,680	33,678,740	34,502,410	825,730	2.5%
FEES & GENERAL	(382,240)	(382,240)	(380,940)	1,300	0.3%
GRANTS & SUBSIDIES	(1,266,450)	(1,266,450)	(1,279,450)	(13,000)	(1.0)%
RESERVES	0	0	(160,000)	(160,000)	(100.0)%
TOTAL REVENUES	(1,648,690)	(1,648,690)	(1,820,390)	(171,700)	(10.4)%
NET LEVY	32,027,990	32,030,050	32,682,020	654,030	2.0%

BOARDS AND AGENCIES

2022 Preliminary Tax Supported Operating Budget

BY DIVISION

	2021	2021	2021	2022	2022	2022 Preliminary Budget vs. 2021 Restated	
	Restated Gross	Restated Net	Projected Actual Net	Preliminary Budget Gross	Preliminary Budget Net	Change \$	Change %
Conservation Authorities	8,459,770	8,459,770	8,459,770	8,627,130	8,627,130	167,360	2.0%
Other Boards & Agencies	8,569,810	7,873,710	7,930,960	8,579,090	8,016,590	142,880	1.8%
Total Boards & Agencies	17,029,580	16,333,480	16,390,730	17,206,220	16,643,720	310,240	1.9%

BY COST CATEGORY

	2021	2021	2022	2022 Preliminary Budget vs. 2021 Restated	
	Restated Budget	Projected Actual	Preliminary Budget	Change \$	Change %
EMPLOYEE RELATED COST	325,440	263,960	339,800	14,360	4.4%
MATERIAL & SUPPLY	16,040	17,610	21,040	5,000	31.2%
BUILDING & GROUND	165,760	203,940	195,110	29,350	17.7%
CONSULTING	0	0	3,000	3,000	0.0%
CONTRACTUAL	7,061,930	7,059,130	7,058,190	(3,740)	(0.1)%
AGENCIES & SUPPORT PAYMENTS	9,081,960	9,081,960	9,263,600	181,640	2.0%
RESERVES/RECOVERIES	276,900	274,890	259,790	(17,110)	(6.2)%
COST ALLOCATIONS	86,100	121,750	50,240	(35,860)	(41.6)%
FINANCIAL	10,450	9,780	10,450	0	0.0%
CAPITAL EXPENDITURES	5,000	2,920	5,000	0	0.0%
TOTAL EXPENSES	17,029,580	17,035,940	17,206,220	176,640	1.0%
FEES & GENERAL	(666,100)	(615,210)	(562,500)	103,600	(15.6)%
GRANTS & SUBSIDIES	(30,000)	(30,000)	0	30,000	(100.0)%
TOTAL REVENUES	(696,100)	(645,210)	(562,500)	133,600	(19.2)%
NET LEVY	16,333,480	16,390,730	16,643,720	310,240	1.9%

CITY ENRICHMENT FUND

2022 Preliminary Tax Supported Operating Budget

BY DIVISION

	2021	2021	2021	2022	2022	2022 Preliminary Budget vs. 2021 Restated	
	Restated Gross	Restated Net	Projected Actual Net	Preliminary Budget Gross	Preliminary Budget Net	Change \$	Change %
Administration CEF	50,000	50,000	50,000	50,000	50,000	0	0.0%
Agriculture	143,360	143,360	143,360	143,360	143,360	0	0.0%
Arts	2,770,540	2,770,540	2,770,540	2,770,540	2,770,540	0	0.0%
Culture & Heritage	567,700	567,700	567,700	567,700	567,700	0	0.0%
Community Services	2,164,360	2,164,360	2,164,360	2,164,360	2,164,360	0	0.0%
Environment	146,390	146,390	146,390	146,390	146,390	0	0.0%
Sports & Active Lifestyles	245,990	245,990	245,990	245,990	245,990	0	0.0%
Total City Enrichment Fund	6,088,340	6,088,340	6,088,340	6,088,340	6,088,340	0	0.0%

BY COST CATEGORY

	2021	2021	2022	2022 Preliminary Budget vs. 2021 Restated	
	Restated Budget	Projected Actual	Preliminary Budget	Change \$	Change %
MATERIAL & SUPPLY	50,000	50,000	50,000	0	0.0%
AGENCIES & SUPPORT PAYMENTS	6,038,340	6,038,340	6,038,340	0	0.0%
TOTAL EXPENSES	6,088,340	6,088,340	6,088,340	0	0.0%
NET LEVY	6,088,340	6,088,340	6,088,340	0	0.0%

NON PROGRAM REVENUES

2022 Preliminary Tax Supported Operating Budget

BY DIVISION

	2021	2021	2021	2022	2022	2022 Preliminary Budget vs. 2021 Restated	
	Restated Gross	Restated Net	Projected Actual Net	Preliminary Budget Gross	Preliminary Budget Net	Change \$	Change %
Payment In Lieu	500,000	(16,399,700)	(16,399,700)	400,000	(17,108,440)	(708,740)	4.3%
Penalties and Interest	0	(11,000,000)	(11,000,000)	0	(11,400,000)	(400,000)	3.6%
Right of Way	0	(3,227,000)	(3,227,000)	0	(3,228,880)	(1,880)	0.1%
Senior Tax Credit	635,000	537,000	537,000	609,000	529,830	(7,170)	(1.3)%
Supplementary Taxes	100,000	(9,925,000)	(9,925,000)	70,000	(10,130,000)	(205,000)	2.1%
Tax Remissions and Write Offs	9,570,000	9,570,000	9,570,000	9,750,000	9,750,000	180,000	1.9%
Hydro Dividend and Other Interest	9,562,120	(5,281,480)	(5,281,480)	9,562,120	(5,281,480)	0	0.0%
Investment Income	0	(4,100,000)	(4,100,000)	0	(4,100,000)	0	0.0%
Slot Revenues	0	(5,200,000)	(5,200,000)	0	(5,200,000)	0	0.0%
POA Revenues	0	(2,365,770)	(4,736,430)	0	(2,302,220)	63,550	(2.7)%
Total NON PROGRAM REVENUES	20,367,120	(47,391,950)	(49,762,610)	20,391,120	(48,471,190)	(1,079,240)	2.3%

BY COST CATEGORY

	2021	2021	2022	2022 Preliminary Budget vs. 2021 Restated	
	Restated Budget	Projected Actual	Preliminary Budget	Change \$	Change %
CONTRACTUAL	159,180	159,180	159,180	0	0.0%
RESERVES/RECOVERIES	4,102,940	4,102,940	4,102,940	0	0.0%
FINANCIAL	10,805,000	10,805,000	10,829,000	24,000	0.2%
CAPITAL FINANCING	5,300,000	5,300,000	5,300,000	0	0.0%
TOTAL EXPENSES	20,367,120	20,367,120	20,391,120	24,000	0.1%
FEES & GENERAL	(35,563,870)	(37,934,530)	(34,281,490)	1,282,380	3.6%
TAX & RATES	(30,151,700)	(30,151,700)	(30,937,320)	(785,620)	(2.6)%
GRANTS & SUBSIDIES	(1,043,500)	(1,043,500)	(1,043,500)	0	0.0%
RESERVES	(1,000,000)	(1,000,000)	(2,600,000)	(1,600,000)	(160.0)%
TOTAL REVENUES	(67,759,070)	(70,129,730)	(68,862,310)	(1,103,240)	(1.6)%
NET LEVY	(47,391,950)	(49,762,610)	(48,471,190)	(1,079,240)	(2.3)%

APPENDIX 6

**2022
Preliminary
Tax Supported
Operating
Budget Council
Referred Items**

COUNCIL REFERRED ITEMS SUMMARY

SUMMARY

FORM #	DIVISION	SERVICE / PROGRAM	DESCRIPTION OF REFERRED ITEM	2022 IMPACT		FTE Impact
				\$ GROSS	\$ NET	
Public Works						
CRI-01	Environmental Services	Forestry	City-Wide Private Tree Giveaway	\$ 45,000	\$ 45,000	0.00
Public Works SUBTOTAL				\$ 45,000	\$ 45,000	0.00
CORPORATE SERVICES						
CRI-02	Information Technology	Information Technology	Canada Healthy Communities Initiative Intake Two (FCS21020(a)) - The Public Space and Park Wi-Fi Connectivity Project	\$ 30,000	\$ 30,000	0.00
CRI-03	City Clerk's Office	Election Services	2022 Municipal Election: Communication Plan (FCS21071)	\$ 14,000	\$ 14,000	0.00
CRI-04	City Clerk's Office	Election Services	City Clerk's Vote by Mail	\$ 31,300	\$ 31,300	0.00
CORPORATE SERVICES SUBTOTAL				\$ 75,300	\$ 75,300	0.00
City Manager						
CRI-05	Digital and Innovation Office	Community Engagement	Transitioning CityLAB from pilot to permanent program	\$ 141,300	\$ 36,900	2.00
City Manager SUBTOTAL				\$ 141,300	\$ 36,900	2.00
TOTAL				\$ 261,600	\$ 157,200	2.00

CITY OF HAMILTON 2022 OPERATING BUDGET COUNCIL REFERRED ITEM

COUNCIL REFERRED ITEM CRI #: 1

OVERVIEW	
Request Title	City-Wide Private Tree Giveaway
Department	Public Works - Tax
Division	Environmental Services
Service	Forestry
Proposed Start Date	1-Jan-22
Strategic Plan Priorities	Clean and Green

2020 OPERATING BUDGET FINANCIAL IMPACTS		
DESCRIPTION	2022 AMOUNT	ANNUALIZED AMOUNT
Total Expenditures	45,000	45,000
Total Revenue	0	0
Net Levy	45,000	45,000
Full Time Equivalent (FTE)	0.00	0.00
	2022 Capital Funding	Total Capital Funding
Capital Budget Impact	0	0

COUNCIL REFERRED ITEM CRI #: 1

BACKGROUND

On August 13, 2021, Council Approved Report PW21044:

(a) That staff be directed to plan and execute a City Wide Private Tree Giveaway Program for the remainder of 2021 and on an annual basis from 2022 and beyond, subject to the approval of the following:

- (i) That \$15,000 be allocated from the 2021 Forestry tax operating budget to fund the 2021 Fall Private Tree Giveaway Program; and,
- (ii) That the 2022 Private Tree Giveaway Program annual operating budget request of \$45,000 be referred to the 2022 tax operating budget process for consideration.

In 2021, successful Ward specific Private Tree Giveaways were executed by staff for Wards 2, 3, 5, 6, 7, and 8. Overall, 756 trees were requested and delivered. This Program was positively received by residents of participating Wards and significant interest was received from other Wards. Additional trees were requested from residents in other Wards who did not have a Ward specific Tree Giveaway Program in place. As a result, it is being recommended that a permanent program be created.

DESCRIPTION

This request is to provide funding for the procurement and distribution of 3,000 trees to City of Hamilton residents. The CioH Corporate Climate Change Task Force and the draft Urban Forest Strategy have both identified tree planting as a key action to aid in the efforts of offsetting the City's carbon footprint and many other environmental and social benefits. The current urban tree canopy coverage for the City is 21.2%, with a draft future target of 30%. Significant increases in tree planting are critical in meeting the 30% tree canopy coverage target. Based on the success of the Ward specific programs, it is recommended that this be implemented City Wide as a core service.

CITY OF HAMILTON 2022 OPERATING BUDGET COUNCIL REFERRED ITEM

COUNCIL REFERRED ITEM CRI #: 2

OVERVIEW	
Request Title	Canada Healthy Communities Initiative Intake Two (FCS21020(a)) -The Public Space and Park Wi-Fi Connectivity Project
Department	Corporate Services
Division	Information Technology
Service	Information Technology
Proposed Start Date	1-Jan-22
Strategic Plan Priorities	Built Environment and Infrastructure

2020 OPERATING BUDGET FINANCIAL IMPACTS		
DESCRIPTION	2022 AMOUNT	ANNUALIZED AMOUNT
Total Expenditures	30,000	30,000
Total Revenue	0	0
Net Levy	30,000	30,000
Full Time Equivalent (FTE)	0.00	0.00
	2022 Capital Funding	Total Capital Funding
Capital Budget Impact	0	0

COUNCIL REFERRED ITEM CRI #: 2

BACKGROUND

The Public Space and Park Wi-Fi Connectivity Project, with a total project cost of up to \$250K, would involve the installation of Wi-Fi in public spaces across the city. Potential locations include the City Hall Courtyard, Bus Terminals, as well as, City parks possibly with a focus on areas in Code Red Neighbourhoods and lower income Census tracts.

There is possibility of potential partnerships with the Hamilton Public Library (HPL) and the Boards of Education on this initiative as several schools have existing connectivity and, in many cases, are adjacent to parks. Complexity increases with additional partners. However, the likelihood of successful outcomes is enhanced.

It is estimated that the cost of a Wi-Fi connection per park would be approximately \$10 to \$15 K (excludes future operating costs). The scope of target parks and public spaces has not been completed. There may also be the opportunity to include smart benches that could be deployed in the City's Business Improvement Areas (BIAs) to improve connectivity. Smart benches are urban furniture that use solar energy to power environmental sensors and to provide free device charging for citizens. Project scope development contemplates assessing various factors to ensure the greatest benefit for the community is realized given the amount of the potential CHCI grant.

DESCRIPTION

Provide Wi-Fi within public spaces and parks within the City

CITY OF HAMILTON
2022 OPERATING BUDGET COUNCIL REFERRED ITEM

COUNCIL REFERRED ITEM CRI #: 3

OVERVIEW	
Request Title	2022 Municipal Election: Communication Plan (FCS21071)
Department	Corporate Services
Division	City Clerk's Office
Service	Election Services
Proposed Start Date	1-Jan-22
Strategic Plan Priorities	

2020 OPERATING BUDGET FINANCIAL IMPACTS		
DESCRIPTION	2022 AMOUNT	ANNUALIZED AMOUNT
Total Expenditures	14,000	14,000
Total Revenue	0	0
Net Levy	14,000	14,000
Full Time Equivalent (FTE)	0.00	0.00
	2022 Capital Funding	Total Capital Funding
Capital Budget Impact	0	0

COUNCIL REFERRED ITEM CRI #: 3

BACKGROUND

2022 Municipal Election: Communication Plan (FCS21071) (City Wide) (Item 10.7)
(b) That an annual increase of \$14,000 for the Election Expense Reserve (112206), to cover the increased costs to deliver an enhanced communications strategy regarding Municipal Elections for the City of Hamilton, be referred to the 2022 Operating Budget (GIC) deliberations for consideration;

DESCRIPTION

An annual increase of \$14,000 for the Election Expense Reserve (112206) to cover enhanced communications

CITY OF HAMILTON 2022 OPERATING BUDGET COUNCIL REFERRED ITEM

COUNCIL REFERRED ITEM CRI #: 4

OVERVIEW	
Request Title	City Clerk's Vote by Mail
Department	Corporate Services
Division	City Clerk's Office
Service	Election Services
Proposed Start Date	1-Jan-22
Strategic Plan Priorities	Community Engagement and Participation

2020 OPERATING BUDGET FINANCIAL IMPACTS		
DESCRIPTION	2022 AMOUNT	ANNUALIZED AMOUNT
Total Expenditures	31,300	31,300
Total Revenue	0	0
Net Levy	31,300	31,300
Full Time Equivalent (FTE)	0.00	0.00
	2022 Capital Funding	Total Capital Funding
Capital Budget Impact	0	0

COUNCIL REFERRED ITEM CRI #: 4

BACKGROUND

Governance Review Sub-Committee Report 21-005 - July 14, 2021 (Item 10.2)

(iii) That the annual contribution to the Election Expense Reserve (112206) be increased by \$31,250 to cover the increased costs to deliver a special vote-by-mail for future municipal elections, be referred to the 2022 Operating Budget deliberations for consideration.

DESCRIPTION

Increasing the annual contribution to the Election Expense Reserve (112206) be increased by \$31,250

CITY OF HAMILTON 2022 OPERATING BUDGET COUNCIL REFERRED ITEM

COUNCIL REFERRED ITEM CRI #: 5

OVERVIEW	
Request Title	Transitioning CityLAB from pilot to permanent program
Department	City Manager
Division	Digital and Innovation Office
Service	Community Engagement
Proposed Start Date	1-Jun-22
Strategic Plan Priorities	Community Engagement and Participation

2020 OPERATING BUDGET FINANCIAL IMPACTS		
DESCRIPTION	2022 AMOUNT	ANNUALIZED AMOUNT
Total Expenditures	141,300	241,000
Total Revenue	(104,400)	(178,000)
Net Levy	36,900	63,000
Full Time Equivalent (FTE)	2.00	2.00
	2022 Capital Funding	Total Capital Funding
Capital Budget Impact	0	0

COUNCIL REFERRED ITEM CRI #: 5

BACKGROUND

CityLAB is an innovation hub that brings together student, academic, and civic leaders to co-create a better Hamilton for all. This partnership between McMaster University, Mohawk College, Redeemer University, and the City of Hamilton matches students and faculty with City staff to develop innovative solutions to city-identified projects that align with the City's Strategic and Term of Council Priorities. CityLAB began as a 3 year pilot project in 2017. In 2019, the academic partners and the City extended CityLAB's Program and Licence Agreement until May 31, 2022. Staff are recommending that the program move from a pilot to a regularly funded, fully-operational program.

DESCRIPTION

Transitioning CityLAB Hamilton from a pilot project funded by the Tax Stabilization Reserve to a regularly funded program through the general levy.

APPENDIX 7

**2022
Preliminary
Tax Supported
Operating Budget
Business Cases**

BUSINESS CASES SUMMARY

FORM #	DIVISION	SERVICE / PROGRAM	DESCRIPTION	2022 IMPACT		FTE Impact
				\$ GROSS	\$ NET	
PLANNING & ECONOMIC DEVELOPMENT						
BC-01	Tourism & Culture	Citizen and Customer Service	Film Production Facilitation	\$ 77,720	\$ -	1.00
BC-02	Growth Management	Citizen and Customer Service	Infrastructure Planning Project Manager - in support of PW/ECDev/Corporate storm water management initiatives	\$ 101,000	\$ -	1.00
PLANNING & ECONOMIC DEVELOPMENT SUBTOTAL				\$ 178,720	\$ -	2.00
HEALTHY AND SAFE COMMUNITIES						
BC-03	Hamilton Paramedic Service	Hamilton Paramedic Service	Hamilton Paramedic Service 2022-2025 Enhancement (Ambulance)	\$ 1,082,000	\$ 541,000	10.00
BC-04	Public Health Services	Healthy Families	OSDCP Service Delivery	\$ -	\$ -	0.80
HEALTHY AND SAFE COMMUNITIES SUBTOTAL				\$ 1,082,000	\$ 541,000	10.80

BUSINESS CASES SUMMARY

FORM #	DIVISION	SERVICE / PROGRAM	DESCRIPTION	2022 IMPACT		FTE Impact
				\$ GROSS	\$ NET	
CORPORATE SERVICES						
BC-05	Customer Service, POA and Fin'l Integration	Provincial Offences Administration	POA Virtual Court	\$ 604,900	\$ -	8.00
BC-06	Financial Planning, Admin & Policy	Financial Management	Development Finance Analysis and Support	\$ 70,700	\$ 70,700	1.00
BC-07	Information Technology	Information Technology	Additional FTEs for Information Technology	\$ 183,100	\$ 183,100	2.00
BC-08	Information Technology	Information Technology	Additional FTE for Senior Contract Specialist	\$ 82,900	\$ 82,900	1.00
BC-09	Information Technology	Information Technology	IT Security FTE	\$ 115,300	\$ 115,300	1.00
BC-10	Information Technology	Information Technology	Strategy & Architecture FTEs	\$ 86,600	\$ 86,600	1.00
BC-11	Legal Services and Risk Management	Legal Services	Administrative Assistant to City Solicitor	\$ 72,000	\$ 72,000	1.00
CORPORATE SERVICES SUBTOTAL				\$ 1,215,500	\$ 610,600	15.00
TOTAL				\$ 2,476,220	\$ 1,151,600	27.80

CITY OF HAMILTON 2022 OPERATING BUDGET BUSINESS CASES

BUSINESS CASE BC #: 1

BUSINESS CASE OVERVIEW	
Request Title	Film Production Facilitation
Department	Planning & Economic Development
Division	Tourism & Culture
Service	Citizen and Customer Service
Proposed Start Date	1-Apr-22
Strategic Plan Priorities	Economic Prosperity and Growth

2022 OPERATING BUDGET FINANCIAL IMPACTS		
DESCRIPTION	2022 AMOUNT	ANNUALIZED AMOUNT
Total Expenditures	77,720	99,300
Total Revenue	(77,720)	(99,300)
Net Levy	0	0
Full Time Equivalent (FTE)	1.00	1.00
	2022 Capital Funding	0.0
Capital Budget Impact	\$0	\$0

BUSINESS CASE BC #: 1

BACKGROUND

Film and television production in Hamilton has increased exponentially since 2018, bringing in direct spending in the community of over \$50M annually. Hamilton is one of Ontario's busiest areas for filming, attracts prestige foreign and domestic productions, and was recently recognized at the international level with a nomination for "Outstanding Film Commission" at the 2021 Location Manager's Guild International awards.

The combination of increased filming activity as well as targeted efforts by staff to maximize revenue opportunities has led to increased City revenues year over year, with fee and rental revenues climbing from a \$203,836 in 2017 to a YTD total of \$921,180 in 2021.

In addition to these positive impacts, increased filming also leads to the growth of local brick and mortar businesses that support the industry, including studio investment.

The Film Office (Tourism and Culture Division) contributes to this growth by providing a one-stop shop for productions filming in Hamilton, including coordination of all City services, site rentals, and permits. This has become increasingly challenging in recent years as the volume and complexity of filming requests continue to increase. In order to keep pace with the demand and continue to foster growth, the Film Office must be adequately resourced.

DESCRIPTION

The addition of 1 permanent FTE (Business Development Officer – Film) will allow the film office meet the demand for film permits and continue to grow opportunities for City revenue and spending in the local economy. The additional position will be funded through film-related revenues and will have zero net levy impact.

The role of the Business Development Officer – Film is to facilitate film and television production in Hamilton. Business Development Officers (BDOs) work with productions to match them with locations and local businesses that support their needs, liaise with community stakeholders to minimize negative impacts, coordinate all necessary City permissions and issue film permits, and manage any issues that arise during filming.

CITY OF HAMILTON 2022 OPERATING BUDGET BUSINESS CASES

BUSINESS CASE BC #: 2

BUSINESS CASE OVERVIEW	
Request Title	Infrastructure Planning Project Manager - in support of PW/ EcDev/Corporate storm water management initiatives
Department	Planning & Economic Development
Division	Growth Management
Service	Citizen and Customer Service
Proposed Start Date	1-Apr-22
Strategic Plan Priorities	Built Environment and Infrastructure

2022 OPERATING BUDGET FINANCIAL IMPACTS		
DESCRIPTION	2022 AMOUNT	ANNUALIZED AMOUNT
Total Expenditures	101,000	134,000
Total Revenue	(101,000)	(134,000)
Net Levy	0	0
Full Time Equivalent (FTE)	1.00	1.00
Capital Budget Impact	0	0
	2022 Capital Funding	Total Capital Funding

BUSINESS CASE BC #: 2

BACKGROUND

The Infrastructure Planning (IP) SWM team is a group of 3 water resource specialists (1 SPM and 2PMs). Current activity levels in this group leave no redundancy when dealing with typical staff absences (sickness, maternity leaves, and vacation). Driven in part by the increasing interest in stormwater and climate change issues across the corporation, this team is experiencing a significant increase in workloads affecting service levels.

Increased activity levels have, and will, result from: realignment of the Development Engineering team to improve approval efficiencies, expediting the employment strategy, changing legislation, and participation in cross department initiatives concerning stormwater matters and climate change (flooding, LIDs, master planning, and regulatory compliance).

DESCRIPTION

New PM to address emerging resourcing issues:

1. DevEng restructure to improve service levels adds pressure to IP SWM team
2. In 2022, staff to process SWM ECAs per Cons.Lin.Infras. ECA -more tech review required
3. IP SWM staff has increasing role in the following:
 - UBEs (eg GRIDs, UWS)
 - Facilitating SWSs/MDPs/Block Servicing
 - Updating SWSs/MDPs and address site constraints
 - SWM review with aggressive deadlines to expedite employment initiative
 - Growth policy/criteria instituted internally / provincially (e.g. MECP/EA/CA Act changes),
 - New policies/documents for OPs/SPs/NPs, Participating in PW initiatives (FDMSS & W/WW/SWM
 - MPs

CITY OF HAMILTON 2022 OPERATING BUDGET BUSINESS CASES

BUSINESS CASE BC #: 3

BUSINESS CASE OVERVIEW	
Request Title	Hamilton Paramedic Service 2022-2025 Enhancement (Ambulance)
Department	Healthy and Safe Communities
Division	Hamilton Paramedic Service
Service	Hamilton Paramedic Service
Proposed Start Date	1-Apr-22
Strategic Plan Priorities	Healthy and Safe Communities

2022 OPERATING BUDGET FINANCIAL IMPACTS		
DESCRIPTION	2022 AMOUNT	ANNUALIZED AMOUNT
Total Expenditures	1,082,000	1,436,060
Total Revenue	(541,000)	(718,030)
Net Levy	541,000	718,030
Full Time Equivalent (FTE)	10.00	10.00
Capital Budget Impact	2022 Capital Funding 340,790	Total Capital Funding 340,790

BUSINESS CASE BC #: 3

BACKGROUND

As identified in the 2017, 2018, 2019 and 2020 Annual Reports (HSC18020, HSC19035, HSC20021, HSC21018) the Service continues to experience service demand growth at a rate greater than overall population growth. While 2020 saw a slight decline due to the early COVID period the growth in demand in 2021 has resumed at a higher than average rate. We anticipate continued growth in demand of 4%, an average of 12 responses per day, thus necessitating this service capacity enhancement.

The strategy to mitigate the adverse impact of increased call demand is to increase resources at a level commensurate with the increase in demand. While the impact of COVID is expected to decrease in 2022 we will have to continue with enhanced safety precautions including additional call preparation and cleaning activity. Additional pressure from the return and escalation of long hospital offload delays is anticipated to continue as the Hamilton area hospitals continue to be faced with significant patient flow and capacity challenges. With the addition of the historical daily response increase of 12 per day combined with increases in the average time it takes to complete a call additional resources are required to meet the demand while maintaining current levels of performance.

DESCRIPTION

We are requesting one additional ambulance with ancillary equipment and 10 additional FTE's to provide emergency response 24 hours per day, 7 days per week. Provincial funding according to the current Provincial funding methodologies will cover approximately 50% of the operating expenses in Year 2 (2023) of the enhancement. With approval, additional one-time capital funding of an ambulance and ancillary equipment is required amounting to \$340,790 in gross costs to be funded from Development Charge Reserves (\$306,710) and the Unallocated Capital Levy Reserve (\$34,080).

CITY OF HAMILTON 2022 OPERATING BUDGET BUSINESS CASES

BUSINESS CASE BC #: 4

BUSINESS CASE OVERVIEW	
Request Title	OSDCP Service Delivery
Department	Healthy and Safe Communities
Division	Public Health Services
Service	Healthy Families
Proposed Start Date	1-Apr-22
Strategic Plan Priorities	Healthy and Safe Communities

2022 OPERATING BUDGET FINANCIAL IMPACTS		
DESCRIPTION	2022 AMOUNT	ANNUALIZED AMOUNT
Total Expenditures	0	0
Total Revenue	0	0
Net Levy	0	0
Full Time Equivalent (FTE)	0.80	0.80
	2022 Capital Funding	Total Capital Funding
Capital Budget Impact	0	0

BUSINESS CASE BC #: 4

BACKGROUND

The Ontario Seniors Dental Care Program (OSDCP) is a 100% Ministry funded program that provides dental care for eligible low-income seniors. Denturist and dental specialist services are covered services under the OSDCP schedule of services.

We have been unsuccessful in establishing service level agreements with dental specialists (e.g. oral surgeon, endodontist, periodontist, prosthodontist) to provide services outside of our Public Health Dental Clinic (PHDC). We would be reengaging dental specialists so they will provide their services at our PHDC. Our staff would be responsible for booking and confirming client appointments, reprocessing instruments, invoicing for services, turnover of the room and providing clinical support. The dental specialists would attend the clinic for the day to provide services to OSDCP clients and be reimbursed for their time spent. We are reducing the amount of staff time needed in the dental specialists' office and increasing the amount of staff time needed at our PHDC. The OSDCP has also greatly increased the workload for our Dental Clinic reception staff. The volume of OSDCP related calls and the extra time required to support these OSDCP clients is much greater than initially anticipated. An increase in receptionist fte is required in order for us to manage the work resulting from the implementation of the OSDCP.

DESCRIPTION

Request is to Redistribute funding within the 100% Ministry funded Ontario Seniors Dental Care Program (OSDCP) budget to support an increase in 0.8 permanent FTE (0.4 dental receptionist and 0.4 CDA). As this is a redistribution within a 100% Ministry funded program there is no levy impact. A 0.4 FTE dental receptionist is required to support the increased volume of work at the PHDC reception resulting from the OSDCP. The 0.4 FTE CDA is needed to support in-house dental specialist appointments at the PHDC. We will decrease the amount previously assigned to specialist services and increase the staffing funds to support the new approach we are taking to secure specialist services in-house.

CITY OF HAMILTON 2022 OPERATING BUDGET BUSINESS CASES

BUSINESS CASE BC #: 5

BUSINESS CASE OVERVIEW	
Request Title	POA Virtual Court
Department	Corporate Services
Division	Customer Service, POA and Fin'l Integration
Service	Provincial Offences Administration
Proposed Start Date	1-Apr-22
Strategic Plan Priorities	Healthy and Safe Communities

2022 OPERATING BUDGET FINANCIAL IMPACTS		
DESCRIPTION	2022 AMOUNT	ANNUALIZED AMOUNT
Total Expenditures	604,900	802,804
Total Revenue	(604,900)	(802,804)
Net Levy	0	0
Full Time Equivalent (FTE)	8.00	8.00
	2022 Capital Funding	Total Capital Funding
Capital Budget Impact	0	0

BUSINESS CASE BC #: 5

BACKGROUND

The pandemic has resulted in the Ministry of the Attorney General (MAG) directing that all Provincial courts implement the introduction of virtual early resolution meetings and trials. Early resolution refers to a designated court date created to allow a defendant and a prosecutor in a provincial offence case to meet and attempt to resolve their case. In April 2021, Regional Senior Justice of the Peace provided her approval for Hamilton POA to begin setting virtual trials to commence in the fall. Supporting the implementation of virtual trials, the City of Hamilton will require 2 court reporters that will provide support in the moderation and management of the virtual trial and early resolution processes as well as 1 administrative clerk to support the processing of court information from paper to electronic as well as support the management of increased court filings.

Similarly, POA Legal will require 3 prosecutors that will support the implementation of both early resolution meetings and virtual trials as well as 2 administrative assistant that will provide support in the preparation of electronic early resolution and trial documentation. With court operations being suspended for over a year, and the introduction of additional provincial and municipal charges, there is a significant case volume that requires management in order to ensure cases can be heard within the required period. Without the above resources, the ability to effectively support the implementation of virtual early resolution and trials will be heavily constrained.

DESCRIPTION

Ministry of the Attorney General (MAG) has directed all Provincial courts to implementation of virtual early resolution meetings and trials due to the Pandemic

CITY OF HAMILTON 2022 OPERATING BUDGET BUSINESS CASES

BUSINESS CASE BC #: 6

BUSINESS CASE OVERVIEW	
Request Title	Development Finance Analysis and Support
Department	Corporate Services
Division	Financial Planning, Admin & Policy
Service	Financial Management
Proposed Start Date	1-Apr-22
Strategic Plan Priorities	Our People and Performance

2022 OPERATING BUDGET FINANCIAL IMPACTS		
DESCRIPTION	2022 AMOUNT	ANNUALIZED AMOUNT
Total Expenditures	70,700	93,777
Total Revenue	0	0
Net Levy	70,700	70,700
Full Time Equivalent (FTE)	1.00	1.00
	2022 Capital Funding	Total Capital Funding
Capital Budget Impact	0	0

BUSINESS CASE BC #: 6

BACKGROUND

A 2019 Report, prepared by BMA Consulting, recommended “that the City consider the hiring of a Senior Financial Analyst to potentially reduce the cost of outside consultants in the preparation of the DC Background Study and the CBC Study subject to additional clarity once the new regulations are enacted” The legislative changes that have since occurred have significantly increased the volume and complexity of rules that municipalities must adhere to. In addition there has been a significant increase in development activity in the City over the last number of years increasing the volume of DC estimates, and related analysis and tracking

DESCRIPTION

Prior to the 2019 DC Background Study, a full time temporary FTE was hired for up to 24 months. With the legislated changes, a full time temporary Senior Financial Analyst was subsequently hired. This proposal converts the temporary FTE to a permanent FTE. There is no NET impact as this position is being funded from Capital projects.

CITY OF HAMILTON 2022 OPERATING BUDGET BUSINESS CASES

BUSINESS CASE BC #: 7

BUSINESS CASE OVERVIEW	
Request Title	Additional FTEs for Information Technology
Department	Corporate Services
Division	Information Technology
Service	Information Technology
Proposed Start Date	1-Apr-22
Strategic Plan Priorities	Our People and Performance

2022 OPERATING BUDGET FINANCIAL IMPACTS		
DESCRIPTION	2022 AMOUNT	ANNUALIZED AMOUNT
Total Expenditures	183,100	243,000
Total Revenue	0	0
Net Levy	183,100	243,000
Full Time Equivalent (FTE)	2.00	2.00
	2022 Capital Funding	Total Capital Funding
Capital Budget Impact	0	0

BUSINESS CASE BC #: 7

BACKGROUND

The IT division engaged an independent consultant to review and make recommendations required to:

- ensure stability of the city's use of technology and applications
- ensure the stability of underlying software, hardware and network infrastructure
- review our processes and resources for vendor and financial management including providing consideration for contractual complexities especially with cloud deployment
- conduct a review of our security policies, processes and resources to ensure we continue to protect ourselves from cyber security violations
- review our future skillsets of IT professionals focusing on cloud deployment
- Review of our IT disciplines and processes identifying any gaps.

DESCRIPTION

Six additional FTEs are required at a total annual operating cost of \$728,000, to be phased in as follows:

2021 – 2 FTEs, \$243,000
2022 – 2 FTEs, \$243,000
2023 – 2 FTEs, \$242,000

CITY OF HAMILTON 2022 OPERATING BUDGET BUSINESS CASES

BUSINESS CASE BC #: 8

BUSINESS CASE OVERVIEW	
Request Title	Additional FTE for Senior Contract Specialist
Department	Corporate Services
Division	Information Technology
Service	Information Technology
Proposed Start Date	1-Apr-22
Strategic Plan Priorities	Built Environment and Infrastructure

2022 OPERATING BUDGET FINANCIAL IMPACTS		
DESCRIPTION	2022 AMOUNT	ANNUALIZED AMOUNT
Total Expenditures	82,900	110,000
Total Revenue	0	0
Net Levy	82,900	110,000
Full Time Equivalent (FTE)	1.00	1.00
	2022 Capital Funding	Total Capital Funding
Capital Budget Impact	0	0

BUSINESS CASE BC #: 8

BACKGROUND

Senior Contract Specialist is required in order to manage technology related contracts made with vendors and partners as well as internal city agreements between IT and business lines city wide. To ensure alignment with IT Security Policies, contractual obligations, and IT operational requirements and capabilities.

To provide expert support and guidance for the development, management and administration of contracts for spending on technology services and products across the City's divisions.

DESCRIPTION

One additional FTE is required at a total annual operating cost of \$110,000.

CITY OF HAMILTON 2022 OPERATING BUDGET BUSINESS CASES

BUSINESS CASE BC #: 9

BUSINESS CASE OVERVIEW	
Request Title	IT Security FTE
Department	Corporate Services
Division	Information Technology
Service	Information Technology
Proposed Start Date	1-Apr-22
Strategic Plan Priorities	Our People and Performance

2022 OPERATING BUDGET FINANCIAL IMPACTS		
DESCRIPTION	2022 AMOUNT	ANNUALIZED AMOUNT
Total Expenditures	115,300	153,000
Total Revenue	0	0
Net Levy	115,300	153,000
Full Time Equivalent (FTE)	1.00	1.00
	2022 Capital Funding	Total Capital Funding
Capital Budget Impact	0	0

BUSINESS CASE BC #: 9

BACKGROUND

The Supervisor, IT Security and Risk Management position will work with Manager, IT Security in order to meet the information security requirements in alignment with IT Security Policies, contractual obligations, legislations (MFIPPA and PHIPA) and industry standards (PCI DSS, NIST CSF).

This position will help develop information security risk assessment methodology for technology related projects and initiatives.

The IT Security Team is committed to implement recommendations of Cybersecurity Audit, PCI DSS Review project and existing contractual obligations and aligning with known security frameworks and standards.

This position is required to position the team for success and work with Manager, IT Security on building cybersecurity culture, manage security risks and adopting "security by design" methodology.

DESCRIPTION

One additional FTE is required at a total annual operating cost of \$153,000.

CITY OF HAMILTON 2022 OPERATING BUDGET BUSINESS CASES

BUSINESS CASE BC #: 10

BUSINESS CASE OVERVIEW	
Request Title	Strategy & Architecture FTEs
Department	Corporate Services
Division	Information Technology
Service	Information Technology
Proposed Start Date	1-Apr-22
Strategic Plan Priorities	Our People and Performance

2022 OPERATING BUDGET FINANCIAL IMPACTS		
DESCRIPTION	2022 AMOUNT	ANNUALIZED AMOUNT
Total Expenditures	86,600	115,000
Total Revenue	0	0
Net Levy	86,600	115,000
Full Time Equivalent (FTE)	1.00	1.00
	2022 Capital Funding	Total Capital Funding
Capital Budget Impact	0	0

BUSINESS CASE BC #: 10

BACKGROUND

The changing Information Technology landscape has shown a dramatic shift to Cloud based software architecture and business solution implementations. In order for the Information Technology division to meet business demand and support the evolving Cloud landscape we need new roles experienced in Cloud base technologies to support project and operational work from the business.

DESCRIPTION

The Information Technology (IT) division requires two additional FTEs in 2022 in order to fulfill the new skills required for Cloud Enablement and increasing demand of workload on IT Staff.

2022 – 1 FTEs:

1 – Cloud Architect: \$115,000

Responsibilities: Design and implement Cloud based architectures to support business demand.

CITY OF HAMILTON 2022 OPERATING BUDGET BUSINESS CASES

BUSINESS CASE BC #: 11

BUSINESS CASE OVERVIEW	
Request Title	Administrative Assistant to City Solicitor
Department	Corporate Services
Division	Legal Services and Risk Management
Service	Legal Services
Proposed Start Date	1-Apr-22
Strategic Plan Priorities	Our People and Performance

2022 OPERATING BUDGET FINANCIAL IMPACTS		
DESCRIPTION	2022 AMOUNT	ANNUALIZED AMOUNT
Total Expenditures	72,000	95,600
Total Revenue	0	0
Net Levy	72,000	95,600
Full Time Equivalent (FTE)	1.00	1.00
	2022 Capital Funding	Total Capital Funding
Capital Budget Impact	0	0

BUSINESS CASE BC #: 11

BACKGROUND

Currently, the Administrative Assistant (AA) to the City Solicitor is a temporary position established in 2020 through an EOI. Prior to this, there was no dedicated AA; the City Solicitor was supported by multiple Legal Assistants (who also supported other Solicitors), resulting in individuals with minimal capacity to provide basic administrative duties (ex. coordinating calendar of appointments, setting up meetings, handling email, preparation of documentation/Committee & Council reports).

In addition, when the temporary Administrative Assistant was created it was graded at a pay grade level 2, which was in line with Legal Assistants. However, the role of Administrative Assistant has considerably higher level of complex duties which include the coordination of the overall administration services of the Legal & Risk Management Services Division and involvement in implementing strategic initiatives. The job description is currently under review/revision and will be under going a job evaluation through Human Resources with the intent of increasing the pay grade to level 3.

DESCRIPTION

Permanent AA is required to support the following:

- Dedicated AA allows for consistent/efficient delivery of duties, greater accountability, decreased risk exposure in having fewer individual's privy to confidential City information
- Increase productivity of City Solicitor. Admin tasks will be delegated to the AA allowing for City Solicitor to focus on critical tasks/decisions impacting the City
- Expansion of duties: AA is responsible for overall admin. services of the div. and involved in implementing strategic initiatives
- Provide extra level of customer service to City staff, Council, external counsel/agencies, etc. AA is the main point of contact to ensure timely communication between all parties

APPENDIX 8

**2022
Preliminary
Tax Supported
Operating Budget
Multi-Year
Budget Outlook**

MULTI-YEAR OUTLOOK

	2023		2024		2025	
	\$	%	\$	%	\$	%
	Change 2023 vs 2022		Change 2024 vs 2023		Change 2025 vs 2024	
PLANNING & ECONOMIC DEVELOPMENT						
General Manager	1,083,540	2.7%	1,106,520	2.1%	1,125,140	1.7%
Transportation, Planning & Parking	2,151,490	(3.8)%	2,152,290	0.0%	2,210,090	2.7%
Building	645,080	6.2%	668,070	3.6%	697,370	4.4%
Economic Development	5,824,690	2.8%	5,960,180	2.3%	6,076,660	2.0%
Growth Management	593,820	28.1%	676,390	13.9%	736,310	8.9%
Licensing & By-Law Services	7,201,880	3.7%	7,418,990	3.0%	7,638,470	3.0%
Planning	4,478,780	4.1%	4,607,910	2.9%	4,688,730	1.8%
Tourism & Culture	9,940,550	2.4%	10,097,430	1.6%	10,250,550	1.5%
TOTAL PLANNING & ECONOMIC DEVELOPMENT	31,919,830	3.0%	32,687,780	2.4%	33,423,320	2.3%
HEALTHY & SAFE COMMUNITIES						
HSC Administration	3,567,520	(0.6)%	3,674,340	3.0%	3,766,810	2.5%
Children's Services & Neighbourhood Dev.	12,121,770	15.6%	12,354,430	1.9%	12,573,290	1.8%
Ontario Works	13,446,470	4.7%	14,012,040	4.2%	14,560,500	3.9%
Housing Services	56,832,580	5.4%	59,711,490	5.1%	63,267,860	6.0%
Long Term Care	11,675,820	(0.8)%	12,539,890	7.4%	13,284,700	5.9%
Recreation	36,382,710	1.1%	36,796,270	1.1%	37,321,850	1.4%
Hamilton Fire Department	100,436,130	3.0%	103,564,410	3.1%	106,850,450	3.2%
Hamilton Paramedic Service	29,006,670	2.2%	29,704,000	2.4%	30,444,390	2.5%
Public Health Services	17,528,130	22.2%	18,431,130	5.2%	19,327,510	4.9%
TOTAL HEALTHY & SAFE COMMUNITIES	280,997,800	4.5%	290,788,000	3.5%	301,397,360	3.6%

MULTI-YEAR OUTLOOK

	2023		2024		2025	
	\$	%	\$	%	\$	%
	Change 2023 vs 2022		Change 2024 vs 2023		Change 2025 vs 2024	
PUBLIC WORKS						
PW-General Administration	678,380	3.0%	696,120	2.6%	711,660	2.2%
Energy Fleet & Facilities	14,485,690	1.5%	14,634,330	1.0%	14,727,860	0.6%
Engineering Services	0	0.0%	0	0.0%	0	0.0%
Environmental Services	46,473,640	2.0%	47,295,320	1.8%	48,073,400	1.6%
Transit	93,682,440	6.5%	100,912,540	7.7%	108,809,480	7.8%
Transportation Operations & Maintenance	88,836,070	5.5%	90,112,380	1.4%	91,351,840	1.4%
Waste Management	48,500,590	3.3%	50,268,210	3.6%	52,002,390	3.4%
TOTAL PUBLIC WORKS	292,656,810	4.6%	303,918,900	3.8%	315,676,630	3.9%
LEGISLATIVE						
Legislative General	(365,210)	0.9%	(368,690)	1.0%	(362,560)	(1.7)%
Mayors Office	1,235,830	2.0%	1,258,260	1.8%	1,278,570	1.6%
Volunteer Committee	120,650	0.0%	120,650	0.0%	120,650	0.0%
Ward Budgets	4,397,740	1.9%	4,474,380	1.7%	4,546,010	1.6%
TOTAL LEGISLATIVE	5,389,010	2.0%	5,484,600	1.8%	5,582,670	1.8%
CITY MANAGER						
Office of the City Auditor	1,229,040	2.3%	1,254,370	2.1%	1,276,480	1.8%
CMO - Admin	243,810	4.4%	252,810	3.7%	262,760	3.9%
Communication & Strategic Initiatives	2,587,490	2.8%	2,651,960	2.5%	2,710,340	2.2%
Digital & Innovation Office	217,790	5.6%	228,000	4.7%	237,440	4.1%
Government & Community Relations	884,650	1.9%	899,330	1.7%	911,950	1.4%
Human Resources	8,776,670	2.2%	8,941,120	1.9%	9,094,610	1.7%
TOTAL CITY MANAGER	13,939,450	2.4%	14,227,590	2.1%	14,493,580	1.9%

MULTI-YEAR OUTLOOK

	2023		2024		2025					
	Change 2023 vs 2022		Change 2024 vs 2023		Change 2025 vs 2024					
	\$	%	\$	%	\$	%				
CORPORATE SERVICES										
City Clerk's Office	3,236,490		68,060	2.1%	3,312,620	76,130	2.4%	3,383,960	71,340	2.2%
Customer Service, POA and Fin'l Integration	6,122,340		162,700	2.7%	6,260,330	137,990	2.3%	6,384,540	124,210	2.0%
Financial Serv, Taxation & Corp Controller	4,419,730		134,740	3.1%	4,529,810	110,080	2.5%	4,637,100	107,290	2.4%
Legal Services & Risk Management	4,087,620		148,040	3.8%	4,193,640	106,020	2.6%	4,267,300	73,660	1.8%
Corporate Services - Administration	340,310		8,570	2.6%	346,830	6,520	1.9%	351,640	4,810	1.4%
Financial Planning, Admin & Policy	5,611,080		239,780	4.5%	5,763,740	152,660	2.7%	5,943,850	180,110	3.1%
Information Technology	15,785,440		459,760	3.0%	16,005,400	219,960	1.4%	16,182,180	176,780	1.1%
TOTAL CORPORATE SERVICES	39,603,010		1,221,650	3.2%	40,412,370	809,360	2.0%	41,150,570	738,200	1.8%
CORPORATE FINANCIALS - EXPENDITURES										
Corporate Initiatives	7,476,250		(163,520)	(2.1)%	7,484,240	7,990	0.1%	6,929,950	(554,290)	(7.4)%
Corporate Pensions, Benefits & Contingency	18,385,000		2,599,610	16.5%	19,034,200	649,200	3.5%	19,736,560	702,360	3.7%
TOTAL CORPORATE FINANCIALS - EXPENDITURES	25,861,250		2,436,090	10.4%	26,518,440	657,190	2.5%	26,666,510	148,070	0.6%
HAMILTON ENTERTAINMENT FACILITIES										
Operating	0		(4,187,710)	(100.0)%	0	0	0.0%	0	0	0.0%
TOTAL HAMILTON ENTERTAINMENT FACILITIES	0		(4,187,710)	(100.0)%	0	0	0.0%	0	0	0.0%
TOTAL CITY EXPENDITURES	690,367,160		25,953,900	3.6%	714,037,680	23,670,520	3.4%	738,390,640	24,352,960	3.4%

MULTI-YEAR OUTLOOK

	2023		2024		2025	
	Change 2023 vs 2022		Change 2024 vs 2023		Change 2025 vs 2024	
	\$	%	\$	%	\$	%
CAPITAL FINANCING						
Debt-Healthy & Safe Communities	2,309,070	0	2,309,070	0	2,309,070	0
Debt-Infrastructure Renewal Levy	13,428,870	0	13,428,870	0	13,428,870	0
Debt-Corporate Financials	98,355,930	5.47	104,984,930	6.62	109,838,930	4.65
Debt-Planning & Economic Development	1,168,790	0	1,168,790	0	1,168,790	0
Debt-Public Works	35,896,650	0	35,896,650	0	35,896,650	0
TOTAL CAPITAL FINANCING	151,159,310	5.47	157,788,310	6.62	162,642,310	4.65
BOARDS & AGENCIES						
Police Services						
Operating	182,461,650	3.57	186,110,883	3.64	189,833,100	3.72
Capital Financing	1,234,790	(34.21)	1,234,790	0	1,234,790	0
Total Police Services	183,696,440	3.54	187,345,673	3.64	191,067,890	3.72
Other Boards & Agencies						
Library	33,963,950	1.28	34,857,960	894,010	35,699,310	841,350
Conservation Authorities	8,797,840	170,710	8,971,960	174,120	9,149,560	177,600
MPAC	7,119,260	139,590	7,261,650	142,390	7,406,880	145,230
Hamilton Beach Rescue Unit	136,890	2,690	139,620	2,730	142,420	2,800
Royal Botanical Gardens	673,570	13,210	687,040	13,470	700,780	13,740
Farmers Market	261,110	18,750	275,240	14,130	286,530	11,290
Total Other Boards & Agencies	50,952,620	1.62	52,193,470	1.24	53,385,480	2.3

MULTI-YEAR OUTLOOK

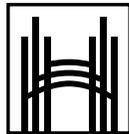
	2023		2024		2025	
	Change 2023 vs 2022		Change 2024 vs 2023		Change 2025 vs 2024	
	\$	%	\$	%	\$	%
Capital Financing - Other Boards & Agencies	166,000	0.0%	166,000	0.0%	166,000	0.0%
City Enrichment Fund	6,088,340	0.0%	6,088,340	0.0%	6,088,340	0.0%
TOTAL BOARDS & AGENCIES	240,903,400	2.2%	245,793,483	2.0%	250,707,710	2.0%

TOTAL EXPENDITURES	1,082,429,870	36,595,249	1,117,619,473	35,189,603	1,151,740,660	34,121,188	3.1%
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NON PROGRAM REVENUES

Payment In Lieu	(17,108,440)	0.0%	(17,108,440)	0.0%	(17,108,440)	0.0%
Penalties and Interest	(11,400,000)	0.0%	(11,400,000)	0.0%	(11,400,000)	0.0%
Right of Way	(3,228,880)	0.0%	(3,228,880)	0.0%	(3,228,880)	0.0%
Senior Tax Credit	529,830	0.0%	529,830	0.0%	529,830	0.0%
Supplementary Taxes	(10,130,000)	0.0%	(10,130,000)	0.0%	(10,130,000)	0.0%
Tax Remissions and Write Offs	9,750,000	0.0%	9,750,000	0.0%	9,750,000	0.0%
Hydro Dividend and Other Interest	(5,281,480)	0.0%	(5,281,480)	0.0%	(5,281,480)	0.0%
Investment Income	(4,100,000)	0.0%	(4,100,000)	0.0%	(4,100,000)	0.0%
Slot Revenues	(5,200,000)	0.0%	(5,200,000)	0.0%	(5,200,000)	0.0%
POA Revenues	(2,234,320)	(2.9)%	(2,171,040)	(2.8)%	(2,103,970)	(3.1)%
TOTAL NON PROGRAM REVENUES	(48,403,290)	(0.1)%	(48,340,010)	(0.1)%	(48,272,940)	(0.1)%

TOTAL LEVY REQUIREMENT	1,034,026,580	36,663,149	1,069,279,463	35,252,883	1,103,467,720	34,188,258	3.2%
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Hamilton

CITY OF HAMILTON
2022 TAX SUPPORTED OPERATING BUDGET AMENDMENTS

Department	Description	FTE	Preliminary Budget	Net Levy Adjustment	Levy Increase %	Residential Municipal Impact
Recommended Operating Levy Impact Preliminary Budget		7,447.67	\$ 42,944,500			4.5%
APPROVED AMENDMENTS:						
Jan 14 GIC						
PW	Blue Box Municipal Funding Allocation			(573,940)		
Feb 25 GIC						
LEG	Arts Advisory Commission Budget -a one-time Budget allocation for 2022 of \$10,330, for community outreach about pandemic recovery, to be funded by the Arts Advisory Commission Reserve			-		
HPS	Hamilton Police Service - to align to HPS Board Approval - December 16, 2021	14.00		3,389,570		
B&A	Conservation Authorities - to align to Board Approval			24,070		
B&A	Other Agencies - to align with Board Approval			(14,280)		
LEG	Volunteer Advisory Committees - to align budgets			80		
CAP FINANCING	Changing debt repayment accounts from reserve contributions to internal transfers (change of cost categories resulting in zero net levy impact).			-		
CORP FIN	Operating Impacts of Capital - Revised based on project completion dates	(4.85)		(1,653,800)		
CORP FIN	Gapping - Inflationary increase			(79,200)		
PW	PRESTO			(381,000)		
HEF	Hamilton Entertainment Facilities			(1,850,000)		
HSC	Ministry of Health Funding			(267,300)		
HSC	CSND Funding			(58,500)		
NONPROREV	HUC Dividends			(1,285,000)		
NONPROREV	Provincial Gas Tax			(800,000)		
NONPROREV	Investment Income			(700,000)		
PED	Public Bike Share Program (PED20109(d))			324,600		
Mar 23 GIC						
HSC	Phase-In of Fire Area Rating			(1,400,000)		
CORP FIN	Wage Adjustment: Summer Students, Crossing Guards, Part Time Casuals			646,149		
Council Referred Items						
PW	CRI-01 - Environmental Services - City-Wide Private Tree Giveaway			45,000		
CS	CRI-02 - Canada Healthy Communities Initiative Intake Two (FCS21020(a)) - The Public Space and Park Wi-Fi Connectivity Project			15,000		
CS	CRI-03 - 2022 Municipal Election: Communication Plan (FCS21071)			14,000		
CS	CRI-04 - Election Services - City Clerk's Vote by Mail			31,300		
CMO	CRI-05 - Transitioning CityLAB from pilot to permanent program (Gross = \$141,300)	2.00		36,900		
Business Cases						
PED	BC-01 - Film Production Facilitation (Gross = \$77,720)	1.00		-		
PED	BC-02 - Infrastructure Planning Project Manager - in support of PW/EcDev/Corporate storm water management initiatives (Gross = \$101,000)	1.00		-		
HSC	BC-03 - Hamilton Paramedic Service Ambulance Enhancement			541,000		
HSC	BC-04 - OSDCP Service Delivery (Gross = \$0) - 100% Ministry funded program	0.80		-		
CS	BC-05 - POA Virtual Court (Gross = \$604,900)	8.00		-		
CS	BC-06 - Development Finance Analysis and Support (Gross = \$70,700)	1.00		-		
CS	BC-07 - Additional FTEs for Information Technology	2.00		121,500		
CS	BC-08 - Additional FTE for Senior Contract Specialist	1.00		55,000		
CS	BC-09 - IT Security FTE	1.00		76,500		
CS	BC-10 - Strategy & Architecture FTEs	1.00		57,500		
CS	BC-11 - Administrative Assistant to City Solicitor	1.00		72,000		
				\$ (3,612,851)		(0.4)%
AVERAGE RESIDENTIAL TAX IMPACT (Inclusive of Above)		7,476.62	\$ 39,331,649		\$ (3,612,851)	4.2%
Updated Assessment Growth Impact:						(1.2)%
Impact of Levy Restrictions						0.2%
AVERAGE RESIDENTIAL TAX IMPACT (Inclusive of Above) *						3.2%
Education Impact						(0.4)%
AVERAGE TOTAL TAX IMPACT (Inclusive of Education Amount) *						2.8%

Assumptions: 1% Total impact = \$9.3 million
*Anomalies in totals due to rounding.

CITY OF HAMILTON
BUDGETED COMPLEMENT TRANSFER & EXTENSION SCHEDULE

STAFF COMPLEMENT CHANGE

Complement Transfer to another Division or Department ⁽¹⁾

ITEM #	TRANSFER FROM				TRANSFER TO			
	Department	Division	Position Title (2)	FTE	Department	Division	Position Title (2)	FTE
1	Public Works	Hamilton Water	Sr. Application Developer	1.00	Public Works	Hamilton Water	Sr. Application Developer	1.00
	Explanation: Temporary position with a 24 month term is expiring, requesting approval for additional 36 months extension. The additional costs will be funded by gapping. No net levy impact.							
2	Public Works	Hamilton Water	Compliance & Regulations Technologist	1.00	Public Works	Hamilton Water	Compliance & Regulations Technologist	1.00
	Explanation: Temporary position with a 24 month term is expiring, requesting approval for additional 24 months extension. The additional costs will be funded by gapping. No net levy impact.							
3	City Manager	Human Resources	Human Resources Student	0.50	City Manager	Government and Community Relations	Project Manager	1.00
	Healthy & Safe Communities	Healthy Families	Public Health Inspector	0.50				
Explanation: To transfer the responsibilities to support equity seeking Council advisory groups to Gov't & Community Relations as per the recommendations from the external review of the City Manager's office								

Note - Complement transfers include the transfer of corresponding budget.

(1) - All other budgeted complement changes that require Council approval per Budgeted Complement Control Policy must be done through either separate report or the budget process (i.e. Increasing/decreasing budgeted complement).

(2) - If a position is changing, the impact of the change is within 1 pay band unless specified.



BOARD OF HEALTH REPORT 22-003

9:30 a.m.

Monday, March 21, 2022

Due to COVID-19 and the closure of City Hall, this meeting was held virtually

Present: Mayor F. Eisenberger
Councillors M. Wilson (Vice-Chair), J. Farr, N. Nann, S. Merulla, R. Powers, T. Jackson, E. Pauls, J.P. Danko, B. Clark, M. Pearson, B. Johnson, L. Ferguson, and A. VanderBeek

**Absent with
Regrets:** Councillors T. Whitehead and J. Partridge – Personal

THE BOARD OF HEALTH PRESENTS REPORT 21-003 AND RESPECTFULLY RECOMMENDS:

1. **Correspondence from Board of Health, Public Health Sudbury & Districts respecting a motion entitled "Health and Racial Equity: Denouncing Acts and Symbols of Hate" (Item 5.1)**

That the Correspondence from Board of Health, Public Health Sudbury & Districts respecting a motion entitled "Health and Racial Equity: Denouncing Acts and Symbols of Hate", be endorsed.

2. **Public Beach Signage (BOH22004) (City Wide) (Item 7.1)**

That Report BOH22004, respecting Public Beach Signage, be received.

3. **Letter of Instructions for Infection Prevention and Control Measures for High-Rise Apartment Buildings and High-Rise Condominiums with 12 or More Storeys (BOH21007(a)) (City Wide) (Item 7.2)**

That the Report BOH21007(a), respecting a Letter of Instructions for Infection Prevention and Control Measures for High-Rise Apartment Buildings and High-Rise Condominiums with 12 or More Storeys, be received.

FOR INFORMATION:

(a) CEREMONIAL ACTIVITIES (Item 1)

There were no ceremonial activities.

(b) CHANGES TO THE AGENDA (Item 2)

The Committee Clerk advised the Board of the following changes to the agenda:

5. COMMUNICATIONS

5.2 Correspondence from the Lakewood Beach Community Council respecting Public Beach Signage Recommendation: Be received and referred to Item 7.1, Public Beach Signage (BOH22004) (City Wide)

6. DELEGATION REQUESTS

6.2 Lisa Chalapenko, respecting the Provincial Vaccine Mandate (for a future meeting)

CHANGE IN ORDER OF ITEMS:

Item 9.1, Kayla Hagerty and Dr. Aaron Doyle, Carleton University, respecting the COVID-19 Pandemic and its Impact on the Opioid Epidemic in Canada, be moved up the agenda to follow the consideration of the minutes of the Previous Meeting (Item 4.1).

The agenda for the March 21, 2022 Board of Health was approved, as amended.

(c) DECLARATIONS OF INTEREST (Item 3)

None

(d) APPROVAL OF MINUTES OF PREVIOUS MEETING (Item 4)

(i) February 14, 2022 (Item 4.1)

The Minutes of February 14, 2022 were approved, as presented.

(e) COMMUNICATIONS (Item 5)

(i) Correspondence from the Lakewood Beach Community Council respecting Public Beach Signage (Added Item 5.2)

Correspondence from the Lakewood Beach Community Council respecting Public Beach Signage, was received and referred to Item 7.1, Public Beach Signage (BOH22004) (City Wide), for consideration.

(f) DELEGATION REQUESTS (Item 6)

The following Delegation Requests were approved, for a future meeting:

- (i) Dr. Julie A. Tiessen, respecting the Provincial Vaccine Mandate (Item 6.1)
- (ii) Lisa Chalapenko, respecting the Provincial Vaccine Mandate (Added Item 6.2)

(g) CONSENT ITEMS (Item 7)

(i) Public Beach Signage (BOH22004) (City Wide) (Item 7.1)

Public Health Services and Public Works staff were directed to prepare and evaluation of the beach area located at the end of Green and Millen Roads, to determine if it can be classified as a public beach, with a report back to a future Board of Health meeting.

Staff were also directed to provide a report respecting enhanced public information regarding the conditions of public beach waterways, including information respecting the International Blue Flag criteria, inclusive of non-digital communication methods.

(h) STAFF PRESENTATIONS (Item 8)

(i) Overview of COVID-19 Activity in the City of Hamilton 11 Mar 2020 to Present (Item 8.2)

Dr. E. Richardson, Medical Officer of Health; Michelle Baird, Director, Healthy and Safe Communities and Melissa Biksa, Manager, Healthy and Safe Communities, addressed the Board with an Overview of COVID-19 Activity in the City of Hamilton 11 Mar 2020 to present, with the aid of a PowerPoint presentation.

The Presentation respecting an Overview of COVID-19 Activity in the City of Hamilton 11 Mar 2020 to present, was received.

(f) DELEGATION (Item 9)

- (i) Kayla Hagerty and Dr. Aaron Doyle, Carleton University, respecting the COVID-19 Pandemic and its Impact on the Opioid Epidemic in Canada (Item 9.1)

Kayla Hagerty and Dr. Aaron Doyle, Carleton University, addressed the Board respecting the COVID-19 Pandemic and its Impact on the Opioid Epidemic in Canada.

The Delegation from Kayla Hagerty and Dr. Aaron Doyle, Carleton University, addressed the Board respecting the COVID-19 Pandemic and its Impact on the Opioid Epidemic in Canada, was received.

The Medical Officer of Health was directed to review and prepare a report for the Board of Health on the Canadian Drug Coalition Policy respecting the Decriminalization of Simple Possession of Drugs and consider local treatment centre use and success metrics.

(g) ADJOURNMENT (Item 15)

There being no further business, the Board of Health adjourned at 1:31 p.m.

Respectfully submitted,

Mayor F. Eisenberger,
Chair, Board of Health

Loren Kolar
Legislative Coordinator
Office of the City Clerk



**PUBLIC WORKS COMMITTEE
REPORT 22-004**

1:30 p.m.

Monday, March 21, 2022

Room 264, 2nd Floor

Hamilton City Hall

71 Main Street West

Present: Councillors N. Nann (Chair), R. Powers (Vice-Chair), J.P. Danko, J. Farr, L. Ferguson, T. Jackson, S. Merulla, E. Pauls, M. Pearson and A. VanderBeek

**Absent with
Regrets:** Councillor T. Whitehead - Personal

**THE PUBLIC WORKS COMMITTEE PRESENTS REPORT 22-003 AND
RESPECTFULLY RECOMMENDS:**

1. 2021 Annual Drinking Water Report (PW22011) (City Wide) (Item 7.1)

That Item 7.1, Report PW22011 respecting the 2021 Annual Drinking Water Report, be received.

2. Public Works Response and Actions to Roads Value for Money Audit - Cracked Sealing Process (PW22012) (City Wide) (Item 7.2)

That Item 7.2, Report PW22012, respecting Public Works Response and Actions to Roads Value for Money Audit – Cracked Sealing Process, be received.

3. Streamlining the Process for Incorporating City Reserve Lands, City Widening, and Legacy Widening into Public Highway (PW22013) (City Wide) (Item 10.1)

(a) That the General Manager of Public Works, or their delegate, be authorized and directed to prepare by-laws under the provisions of Subsection 31(2) of the *Municipal Act*, as amended, and place before Council for enactment, to incorporate;

(i) City Reserve Lands into public highway, provided:

- (1) The incorporating by-laws are in a standard form satisfactory to the City Solicitor;
- (2) The General Manager of Planning and Economic Development has confirmed that all outstanding requirements with respect to the reserve lands have been completed to the satisfaction of the City;
- (ii) City Widening into public highway, provided:
 - (1) The incorporating by-laws are in a standard form satisfactory to the City Solicitor;
 - (2) The General Manager of Planning and Economic Development has confirmed that all outstanding requirements with respect to the Widening lands have been completed to the satisfaction of the City;
- (iii) Legacy Widening into public highway, provided:
 - (1) The incorporating by-laws are in a standard form satisfactory to the City Solicitor; and
 - (2) The General Manager of Planning and Economic Development has confirmed that all outstanding requirements with respect to the Legacy Widening lands have been completed to the satisfaction of the City.

4. Appropriation Transfer of Funds for Dewitt Road - Highway 8 to Barton Street (PW22014) (Ward 10) (Item 10.2)

- (a) That the General Manager of Public Works be authorized and directed to award Tender C15-76-21 (HS) Dewitt Road and Highway 8 - Sewer, Watermains, Roadway, Curb and Sidewalk Reconstruction to Coco Paving Inc. in the amount of \$4,173,238 (not including contingency and non-refundable HST) and that the General Manager of Public Works be authorized to execute, on behalf of the City of Hamilton, all agreements and other documents necessary to implement this award on confirmation that each such agreement be in a form satisfactory to the City Solicitor; and,
- (b) That the budget and financing plan for DeWitt Road Sanitary Sewer – Highway 8 to Barton Street project (# 5162171025), totaling \$3,261,000, be amended and approved from the following sources referenced in Appendix “A” to Public Works Committee Report 22-004:

- (i) \$1,700,000 from rate revenues as approved in the 2021 and 2022 capital budgets;
- (ii) An additional \$780,500 from the Linear Wastewater Development Charges Reserves (\$483,910 from Reserve #110340 and \$296,590 from Reserve #110341);
- (iii) A capital budget appropriation of previously approved Linear Wastewater Development Charges of \$200,000 from the 2017 Intensification Infrastructure Upgrades project (#5161796011);
- (iv) A capital budget appropriation of previously approved Linear Wastewater Development Charges of \$200,000 from the 2019 Intensification Infrastructure Upgrades project (#5161996011); and
- (v) A capital budget appropriation of previously approved rate revenues of \$380,500 from the Dewitt Road Sanitary Sewer – Barton Street to South Service Road project (#5162280280).

5. Father Sean O’Sullivan Memorial Park Improvements, 1139 Greenhill Avenue, Hamilton (Ward 5) (Item 11.1)

WHEREAS, the play structure located at Father Sean O’Sullivan Memorial Park, 1139 Greenhill Avenue, Hamilton was originally installed in the early 1990s;

WHEREAS, the play structure has surpassed its useful life span and needs to be replaced;

WHEREAS, in February 2021 Council approved \$120,000 funded from the Ward 5 – Capital Infrastructure Reserve #108055 for the new play structure and safety surfacing;

WHEREAS, an enhanced design that offers additional play features and increased play value, which will allow community members more choices for play components, can be installed; and,

WHEREAS, an increased budget is required for the enhanced design.

THEREFORE, BE IT RESOLVED:

- (a) That additional funds for the play structure replacement at Father Sean O’Sullivan Memorial Park, 1139 Greenhill Avenue, Hamilton be funded from the Ward 5 Special Capital Re-Investment Reserve Fund (#108055)

at an upset limit, including contingency, not to exceed \$55,000 and added to Project ID #4242109503 Father Sean O'Sullivan Park; and

- (b) That the Mayor and City Clerk be authorized and directed to approve and execute all required agreements and ancillary documents, with such terms and conditions in a form satisfactory to the City Solicitor.

6. Natural Burial Section at 260 Rymal Road East, Hamilton (Mount Hamilton Cemetery) (Ward 7) (Item 11.2)

WHEREAS, the City of Hamilton operates 69 cemeteries under By-law 12-151, a By-law Respecting the City of Hamilton's Cemeteries;

WHEREAS, in 2021, Council amended By-law 12-151 to add provisions relating to natural burials to regulate Natural Burial Sections within City of Hamilton cemeteries;

WHEREAS, a Natural Burial Section means a designated area within a cemetery which is specifically designed to permit human remains to be returned to the earth as naturally as possible; and

WHEREAS, funding for the construction, planting and communal memorial of the Natural Burial Section at Mount Hamilton Cemetery is required.

THEREFORE, BE IT RESOLVED:

- (a) That the construction, planting and communal memorial for the Natural Burial Section at 260 Rymal Road East, Hamilton (Mount Hamilton Cemetery) to be funded from the Ward 7 Special Capital Re-Investment Reserve Fund (#108057) to an upset limit of \$100,000, be approved;
- (b) That the annual operating impacts of \$55,000 to fund a 0.5 FTE be included in the 2022 Public Works Department base operating budget;
- (c) That the Mayor and City Clerk be authorized and directed to approve and execute all required agreements and ancillary documents, with such terms and conditions in a form satisfactory to the City Solicitor.

7. Eleanor Park Playground Replacement, 80 Presidio Drive, Hamilton (Ward 6) (Item 11.3)

WHEREAS, Eleanor Park Playground is located at Eleanor Park, 80 Presidio Drive, Hamilton, Ward 6;

WHEREAS, the existing play structure is well used by the community and has reached its end of life and the community would benefit from the replacement and enhancement of the existing structure;

WHEREAS, to honour the late Jude Strickland, a young local resident who tragically lost his life in December 2020, the replacement structure be named the Jude Strickland Play Structure;

WHEREAS, the Strickland family is in support of commemorating Jude Strickland by naming the new play structure in his memory;

WHEREAS, the total project cost for supply and installation of an enhanced play structure with climbing feature, additional components and a commemorative plaque is estimated to be \$220,300;

WHEREAS, the City of Hamilton Parks Division of the Public Works Department has received Capital funding in the amount of \$100,000 to be contributed to this project; and

WHEREAS, the project requires additional funding of \$120,300.

THEREFORE, BE IT RESOLVED:

- (a) That the new play structure at Eleanor Park, 80 Presidio Drive, Hamilton, be named the Jude Strickland Play Structure, in honour of the late Jude Strickland, a young local resident who tragically lost his life in December 2020, with the installation of a commemorative plaque;
- (b) That the balance of funding required for the supply and installation of a new play structure and a commemorative plaque to honour Jude Strickland at Eleanor Park, 80 Presidio Drive, Hamilton, to be funded from the Ward 6 Special Capital Re-Investment Reserve Fund (#108056) with an upset limit, including contingency, not to exceed \$120,300, be approved and transferred to Project ID 4402152600 Playground Lifecycle Replacement Program; and
- (c) That the Mayor and City Clerk be authorized and directed to approve and execute required agreements and ancillary documents, with such terms and conditions in a form satisfactory to the City Solicitor.

8. Improvements to Dr. William Bethune Park, 60 Diconzo Drive, Hamilton (Ward 8) (Item 11.4)

WHEREAS, Dr. William Bethune Park is an existing neighbourhood park located at 60 Diconzo Drive, Hamilton, Ward 8;

WHEREAS, the existing backstops for the baseball diamonds require replacement; and

WHEREAS, parking and driveway improvements are required to support vehicles onsite.

THEREFORE, BE IT RESOLVED:

- (a) That the replacement of the baseball diamond backstops to an upset limit of \$25,000 and parking and driveway improvements to an upset limit of \$8,000 at Dr. William Bethune Park, 60 Dicenzo Drive, Hamilton, to be funded from the Ward 8 Special Capital Re-investment Reserve Fund (#108058), be approved;
- (b) That the annual operating impacts of \$1,000 for maintenance for the parking and driveway improvements be included in the 2022 Public Works Department base operating budget; and
- (c) That the Mayor and City Clerk be authorized and directed to approve and execute all required agreements and ancillary documents, with such terms and conditions in a form satisfactory to the City Solicitor.

9. Installation of Wheelchair Accessible Swings at William Connell Park, 1086 West 5th Street, Hamilton, and Heritage Green Park, 355 First Road West, Hamilton (Wards 8 and 9) (Item 11.5)

WHEREAS, there is a need for wheelchair accessible play opportunities in City of Hamilton Parks;

WHEREAS, Parks and Cemeteries staff have identified a 'We-Go-Swing', manufactured by Landscape Structures Inc., which is a fully inclusive swing (allowing a user to remain seated in a wheelchair while swinging) that can be added to an existing playground footprint and is suitable for a public setting as it does not require a secured fenced area;

WHEREAS, William Connell Park is an existing Community Park located at 1086 West 5th Street, Hamilton, Ward 8, that could support the addition of a fully inclusive swing;

WHEREAS, Heritage Green Park is an existing Community Park located at 355 First Road West, Hamilton, Ward 9, that could support the addition of a fully inclusive swing;

WHEREAS, at its March 31, 2021 meeting, Council authorized and directed City of Hamilton Staff to investigate and submit applications for Heritage Green Community Trust grants as an additional funding source to support the capital replacement and enhancement program in order to implement improvements at Heritage Green Park, 355 First Road West, Hamilton;

WHEREAS, the Parks and Cemeteries Section submitted an application to the Heritage Green Community Trust for funding to support the installation of a wheelchair accessible swing at Heritage Green Park; and

WHEREAS, funding for the installation of a wheelchair accessible swing at William Connell Park is required.

THEREFORE, BE IT RESOLVED:

- (a) That the purchase of two 'We-Go-Swing', manufactured by Landscape Structures Inc., through ABC Recreation Ltd. be approved as a single source purchase pursuant to Procurement Policy #11 – Non-competitive Procurements;
- (b) That the supply and installation of the wheelchair accessible swing at William Connell Park, 1086 West 5th Street, Hamilton, to be funded from the Ward 8 Special Capital Re-Investment Reserve Fund (#108058) to an upset limit of \$60,000, be approved;
- (c) That the supply and installation of the wheelchair accessible swing at Heritage Green Park, 355 First Road West, Hamilton, Ward 9, be approved contingent upon funding from the Heritage Green Community Trust grant;
- (d) That the annual operating impacts of \$3,000 (\$1,500 for each swing) to fund the required maintenance and repairs be included in the 2022 Public Works Department base operating budget; and
- (e) That the Mayor and City Clerk be authorized and directed to approve and execute all required agreements and ancillary documents, with such terms and conditions in a form satisfactory to the City Solicitor.

10. Construction of a Park Walkway Loop within Centennial Heights Park, 12, 14 Karendale Crescent, Hamilton (Freelton) (Ward 13) (Item 11.6)

WHEREAS, Centennial Heights Park is an existing neighbourhood park located at 12,14 Karendale Crescent, Hamilton (Freelton), Ward 13;

WHEREAS, the park does not currently have an existing walkway loop amenity to support walking and cycling; and

WHEREAS there are no sidewalks in this rural settlement neighbourhood for safe walking.

THEREFORE, BE IT RESOLVED:

- (a) That the construction of a park walkway loop within Centennial Heights Park, 12, 14 Karendale Crescent, Hamilton (Freelton), to be funded from the Council Priority-Ward 13 Minor Rehabilitation fund (#4031911613) to an upset limit of \$175,000, be approved;
- (b) That the annual operating impacts of \$4,000 for the required maintenance and repairs for the park walkway loop within Centennial Heights Park, 12, 14 Karendale Crescent, Hamilton (Freelton), be included in the 2023 Public Works Department base operating budget;
- (c) That the Mayor and City Clerk be authorized and directed to approve and execute all required agreements and ancillary documents, with such terms and conditions in a form satisfactory to the City Solicitor.

11. Replacement of Asphalt Pathways at Beulah Park, 59 Beulah Avenue, Hamilton (Ward 1) (Item 11.7)

WHEREAS, on August 13, 2021 Council approved the replacement of portions of asphalt pathways at Alexander Park, Churchill Park and Jackson Playground, Hamilton, at an approximate cost of \$90,000, to be funded from the Ward 1 Special Capital Re-Investment Reserve Fund (#108051);

WHEREAS, park pathways offer a valuable active transportation link to pedestrians and bike users in Ward 1 and beyond;

WHEREAS, the asphalt pathways at Beulah Park, 59 Beulah Avenue, Hamilton, require replacement; and

WHEREAS, there is a remaining balance within the approved funds for Ward 1 Park Pathway Improvements Project ID #4242109110.

THEREFORE, BE IT RESOLVED:

- (a) That replacement of asphalt pathways at Beulah Park, 59 Beulah Avenue, Hamilton, at an approximate cost of \$8,000, to be funded from the balance of the \$90,000 of the approved funds for Ward 1 Park Pathway Improvements Project ID #4242109110, be approved; and
- (b) That the Mayor and City Clerk be authorized and directed to approve and execute all required agreements and ancillary documents, with such terms and conditions in a form satisfactory to the City Solicitor.

12. Pedestrian Enhancements on Sulphur Springs Road and Queen Street, Ancaster (Ward 12) (Item 11.8)

WHEREAS, the City of Hamilton is committed to creating safe neighbourhoods and vibrant communities;

WHEREAS, ensuring the safety of vulnerable road users is a priority;

WHEREAS, the Ancaster Memorial Art Centre is scheduled to open in June of 2022;

WHEREAS, residents enjoying the Ancaster Memorial Art Centre will utilize the Ryerson United Church parking lot and access the Art Centre by crossing Sulphur Springs Road and walking on Queen Street;

WHEREAS, there are no pedestrian crossing amenities on Sulphur Springs Road or sidewalk on Queen Street;

WHEREAS, the Transportation Operations & Maintenance Division reviewed Sulphur Springs Road and determined that a pedestrian crossing (PXO) is warranted and is supportive of the installation of a sidewalk on Queen Street; and

WHEREAS, there are sufficient funds available in the Ward 12 Canada Community-Building Fund and they are suitable to support the installation of a PXO and sidewalk.

THEREFORE, BE IT RESOLVED:

- (a) That \$40,000 be allocated to the installation of a pedestrian crossing (PXO) on Sulphur Springs Road in close proximity to the intersection of Sulphur Springs Road and Queen Street in Ward 12, implemented by Transportation Operations & Maintenance in 2022, and funded by utilizing the Ward 12 – Minor Maintenance CCBF Account (#403211112);
- (b) That \$30,000 be allocated to the installation of a sidewalk on the west side of Queen Street between Sulphur Springs Road and the Ancaster Memorial Art Centre implemented by Transportation Operations & Maintenance in 2022, and funded by utilizing the Ward 12 – Minor Maintenance CCBF Account (#403211112); and
- (c) That the Mayor and City Clerk be authorized and directed to execute any required agreements and ancillary documents, with such terms and conditions in a form satisfactory to the City Solicitor.

13. Improvements to Powell Park, 53 Birch Avenue, Hamilton (Ward 3) (Item 11.9)

WHEREAS, the basketball court in Powell Park at 53 Birch Avenue, Hamilton in Ward 3, is aging and would benefit from the installation of a new backboard and rim, relining of the court and repainting of the concrete wall supporting the basketball net;

WHEREAS, the concrete wall supporting the basketball net is an ideal location for a community art mural project; and

WHEREAS, the building adjacent to the basketball court is in need of being painted.

THEREFORE, BE IT RESOLVED:

- (a) That the installation of a new backboard including rim, relining of the court and painting of the concrete wall supporting the basketball net at Powell Park, 53 Birch Avenue, Hamilton, to be funded from the Ward 3 Special Capital Re-Investment Discretionary Fund (# 3302209300) with an upset limit, of \$6,000, be approved;
- (b) That the installation of art mural on a portion of the concrete wall of the basketball court at Powell Park, 53 Birch Avenue, Hamilton, to be funded from the Ward 3 Special Capital Re-Investment Discretionary Fund (# 3302209300) with an upset limit, of \$9,000, be approved;
- (c) That the painting of the building at Powell Park, 53 Birch Avenue, Hamilton, to be funded from the Ward 3 Special Capital Re-Investment Discretionary Fund (# 3302209300) with an upset limit, of \$8,000, be approved; and
- (d) That the Mayor and City Clerk be authorized and directed to approve and execute required agreements and ancillary documents, with such terms and conditions in a form satisfactory to the City Solicitor.

14. Pathway and Lighting Improvements, Eastmount Park, 115 East 26th Street, Hamilton (Ward 7) (Added Item 11.10)

WHEREAS, Eastmount Park is an existing neighbourhood park located at 115 East 26th Street, Hamilton, Ward 7;

WHEREAS, the existing park pathways are well used and the community would benefit from additional pathways running east to west at the south end of the park, connecting East 26th Street to Upper Sherman Avenue; and

WHEREAS, the park would benefit from additional lighting near the parking lot.

THEREFORE, BE IT RESOLVED:

- (a) That the construction of a new park pathway running east to west at the south end of the park at Eastmount Park, 115 East 26th Street, Hamilton, to be funded from the Ward 7 Special Capital Re-Investment Reserve Fund (#108057) to an upset limit of \$70,000, be approved;
- (b) That the installation of additional lighting near the parking lot at Eastmount Park, 115 East 26th Street, Hamilton, to be funded from the Ward 7 Special Capital Re-Investment Reserve Fund (#108057) to an upset limit of \$20,000, be approved;
- (c) That the annual operating impacts of \$1,500 for the required maintenance and repairs for the new pathway and \$500 for the new lighting be included in the 2022 Public Works Department base operating budget;
- (d) That the Mayor and City Clerk be authorized and directed to approve and execute all required agreements and ancillary documents, with such terms and conditions in a form satisfactory to the City Solicitor.

15. Appointments to the Hamilton Cycling Committee for the remainder of the 2018-2022 Term (Item 14.2)

That the appointments to the Hamilton Cycling Committee for the remainder of the 2018-2022 Term be approved and released publicly following approval by Council.

16. Material Recycling Facility Unsolicited Proposal (PW21050(a)) (City Wide) (Item 14.3)

- (a) That Report PW21050(a), respecting Material Recycling Facility Unsolicited Proposal, be received; and
- (b) That Report PW21050(a), respecting Material Recycling Facility Unsolicited Proposal, remain confidential.

FOR INFORMATION:

The Public Works Committee recessed until the conclusion of the Special Council Meeting.

(a) APPROVAL OF AGENDA (Item 2)

The Committee Clerk advised that there were no changes to the agenda.

The agenda for the March 21, 2022 Public Works Committee meeting was approved, as presented.

(b) DECLARATIONS OF INTEREST (Item 3)

There were no declarations of interest.

(c) APPROVAL OF MINUTES OF PREVIOUS MEETING (Item 4)

(i) February 14, 2022 (Item 4.1)

The Minutes of the February 14, 2022 meeting of the Public Works Committee were approved, as presented.

(d) DELEGATION REQUESTS (Item 6)

The following Delegation Requests, were approved for today's meeting:

- (a) Richard Brunet, respecting Potholes on Waterdown Roads (for today's meeting) (Item 6.1)
- (b) Antonio Gallo, Gallo Ice Cream Retail, respecting Ice Cream Vendor Operation at Confederation Park (for today's meeting) (Item 6.2)

The following Delegation Request, was approved for a future meeting:

- (i) David Jones, Turn On Powerline, respecting Construction of a Roundabout at the Corner of Highway 52 and Powerline Road, Ancaster (for a future meeting) (Item 6.3)

(e) CONSENT ITEMS (Item 7)

(i) Interview Sub-Committee to the Public Works Committee Minutes - March 2, 2022 (Item 7.3)

The Interview Sub-Committee to the Public Works Committee Minutes of March 2, 2022, were received.

(ii) Keep Hamilton Clean and Green Committee Minutes (Item 7.4)

The following Minutes of the Keep Hamilton Clean and Green Committee, were received:

- (a) October 10, 2021
- (b) November 16, 2021

(f) PUBLIC HEARINGS / DELEGATIONS (Item 9)

(i) Richard Brunet, respecting Potholes on Waterdown Roads (for today's meeting) (Item 9.1)

Richard Brunet was not present when called upon.

(ii) Antonio Gallo, Gallo Ice Cream Retail, respecting Ice Cream Vendor Operation at Confederation Park (for today's meeting) (Item 9.2)

Antonio Gallo, Gallo Ice Cream Retail, addressed the Committee with the aid of a video presentation respecting Ice Cream Vendor Operation at Confederation Park.

The delegation from Antonio Gallo, Gallo Ice Cream Retail, respecting Ice Cream Vendor Operation at Confederation Park, was received and referred to staff for their review and report back to Public Works Committee.

(g) MOTIONS (Item 11)

(i) Improvements to Powell Park, 53 Birch Avenue, Hamilton (Ward 3) (Item 11.9)

Councillor Nann relinquished the Chair to Councillor Powers in order to introduce the motion respecting Improvements to Powell Park, 53 Birch Avenue, Hamilton (Ward 3).

For further disposition of this matter, refer to Item 13.

(h) NOTICES OF MOTIONS (Item 12)

(i) Pathway and Lighting Improvements, Eastmount Park, 115 East 26th Street, Hamilton (Ward 7) (Item 12.1)

The Rules of Order were waived to allow for the introduction of a Motion respecting Pathway and Lighting Improvements, Eastmount Park, 115 East 26th Street, Hamilton (Ward 7).

For further disposition of this matter, refer to Item 14.

(i) GENERAL INFORMATION / OTHER BUSINESS (Item 13)

(i) Amendments to the Outstanding Business List (Item 13.1)

The following amendments to the Public Works Committee's Outstanding Business List, were approved.

- (a) Items Considered Complete and Needing to be Removed (Item 13.1 (a)):
 - (i) Public Works Response and Actions to Roads Value for Money Audit - Cracked Sealing Process
Addressed at Item 7.2 on today's agenda - Report PW22012
Item on OBL: ABZ
- (b) Items Requiring a New Due Date (Item 13.1 (b)):
 - (i) Certificate of Recognition (COR™)
Item on OBL: AQ
Current Due Date: June 14, 2021
Proposed New Due Date: July 6, 2022
 - (ii) Municipal Class Environmental Assessment and Conceptual Design of Ancaster Elevated Water Reservoir
Item on OBL: AAP
Current Due Date: January 31, 2022
Proposed New Due Date: June 13, 2022
 - (iii) Management of the Aviary at 85 Oak Knoll Drive
Item on OBL: AAY
Current Due Date: December 6, 2021
Proposed New Due Date: September 9, 2022
 - (iv) Public Information Portal to Track Environmental Issues on City of Hamilton Projects
Item on OBL: ACD
Current Due Date: April 4, 2022
Proposed New Due Date: May 16, 2022
 - (v) Environmentally Sustainable Food Trucks at Bayfront (and other) Park(s)
Item on OBL: ACE
Current Due Date: Q1, 2022
Proposed New Due Date: May 30, 2022

(j) PRIVATE AND CONFIDENTIAL (Item 14)

Committee determined that discussion of items 14.1 and 14.2 was not required in Closed Session, so the items were addressed in Open Session, as follows:

(i) Closed Session Minutes – February 14, 2022 (Item 14.1)

- (a) That the Closed Session Minutes of the February 14, 2022 Public Works Committee meeting be approved; and

(b) That the Closed Session Minutes of the February 14, 2022 Public Works Committee meeting, remain confidential.

(ii) Appointments to the Hamilton Cycling Committee for the remainder of the 2018-2022 Term (Item 14.2)

For further disposition of this matter, refer to Item 15.

Committee moved into Closed Session respecting Item 14.3, pursuant to Section 9.1, Sub-sections (j) and (k) of the City's Procedural By-law 21-021, and Section 239(2), Sub-sections (j) and (k) of the *Municipal Act, 2001*, as amended, as the subject matter pertains to a trade secret or scientific, technical, commercial or financial information that belongs to the City or a local board and has monetary value or potential monetary value; a position, plan, procedure, criteria or instruction to be applied to any negotiations carried on or to be carried on by or on behalf of the City or a local board.

(iii) Material Recycling Facility Unsolicited Proposal (PW21050(a)) (City Wide) (Item 14.3)

For further disposition of this matter, refer to Item 16.

(k) ADJOURNMENT (Item 15)

There being no further business, the meeting adjourned at 4:45 p.m.

Respectfully submitted,

Councillor N. Nann, Chair,
Public Works Committee

Carrie McIntosh
Legislative Coordinator
Office of the City Clerk

APPROPRIATION ADJUSTMENT SCHEDULE - DEWITT ROAD - HIGHWAY 8 TO BARTON STREET

Project Number	Project Description	GROSS COST			REVENUE			NET FINANCING REQUIRED			REASON FOR ADJUSTMENT
		Budget	Increase/ (Decrease)	Revised	Budget	Increase/ (Decrease)	Revised	Budget	Increase/ (Decrease)	Revised	
5162171025	Dewitt Road - Highway 8 to Barton Street	1,700,000	1,561,000	3,261,000	0 Res DC 0 Non Res DC	779,130 401,370		1,700,000	380,500	3,261,000	
			1,561,000			1,180,500			380,500		
5161796011	Intensification Infrastructure Upgrades	400,000	(251,000)	149,000	132,000 Res DC 68,000 Non Res DC	(132,000) (68,000)	0 0	200,000	0	149,000	
			(251,000)			(200,000)			0		
5161996011	Intensification Infrastructure Upgrades	400,000	(294,000)	106,000	132,000 Res DC 68,000 Non Res DC	(132,000) (68,000)	0 0	200,000	0	106,000	
			(294,000)			(200,000)			0		
5162280280	Dewitt Road - Barton to South Service Road	1,000,000	(235,500)	764,500	500,000 Developer	0	500,000	500,000	(380,500)	264,500	
			(235,500)			0			(380,500)		



**PLANNING COMMITTEE
REPORT
22-004**

March 22, 2022

9:30 a.m.

**Council Chambers, Hamilton City Hall
71 Main Street West**

Present: Councillors B. Johnson (Chair)
L. Ferguson (1st Vice Chair), M. Wilson (2nd Vice Chair),
M. Pearson, J. Farr, J.P. Danko and J. Partridge

**THE PLANNING COMMITTEE PRESENTS REPORT 22-004 AND RESPECTFULLY
RECOMMENDS:**

- 1. Hamilton Municipal Heritage Committee Report 22-002 (Item 7.1)**
 - (a) Register Listing Objections in Waterdown Village (PED21201(a))
(Ward 15) (Item 8.1)**
 - (i) That Council receive the notices of objection, attached as Appendix "A" to Report 22-002 from the owners of 296 Dundas Street East, 362 Dundas Street East, 30 Elgin Street, 19 Flamboro Street and 280 Mill Street South, Flamborough, objecting to the notices of Council's decision to list the non-designated properties on the Municipal Heritage Register under Section 27 of the Ontario Heritage Act;
 - (ii) That Council continue to include 296 Dundas Street East, 362 Dundas Street East, 30 Elgin Street and 280 Mill Street South, Flamborough, on the Municipal Heritage Register as non-designated properties that Council believes to be of cultural heritage value or interest, pursuant to Section 27(8) of the Ontario Heritage Act; and
 - (iii) That Council remove 19 Flamboro Street, Flamborough, from the Municipal Heritage Register, pursuant to Section 27(8) of the Ontario Heritage Act.

(b) Recommendations for Designation under Part IV of the Ontario Heritage Act in Waterdown Village (PED21201(b)) (Ward 15) (Item 8.2)

- (a) That City Council state its intention to designate the following properties under Part IV, Section 29 of the Ontario Heritage Act:
- (i) 289 Dundas Street East, Flamborough (Smith-Carson House), in accordance with the Statement of Cultural Heritage Value or Interest and Description of Heritage Attributes, as outlined in Appendix “B” to Report 22-002;
 - (ii) 292 Dundas Street East, Flamborough (Maple Lawn), in accordance with the Statement of Cultural Heritage Value or Interest and Description of Heritage Attributes, as outlined in Appendix “C” to Report 22-002;
 - (iii) 298 Dundas Street East, Flamborough (Former New Connexion Church), in accordance with the Statement of Cultural Heritage Value or Interest and Description of Heritage Attributes, as outlined in Appendix “D” to Report 22-002;
 - (iv) 299 Dundas Street East, Flamborough (Crooker House), in accordance with the Statement of Cultural Heritage Value or Interest and Description of Heritage Attributes, as outlined in Appendix “E” to Report 22-002;
 - (v) 1 Main Street North, Flamborough (Royal Coachman/Former Kirk Hotel), in accordance with the Statement of Cultural Heritage Value or Interest and Description of Heritage Attributes, as outlined in Appendix “F” to Report 22-002;
 - (vi) 134 Main Street South, Flamborough (Former Wesleyan Methodist Parsonage), in accordance with the Statement of Cultural Heritage Value or Interest and Description of Heritage Attributes, as outlined in Appendix “G” to Report 22-002;
 - (vii) 8 Margaret Street, Flamborough (Reid House), in accordance with the Statement of Cultural Heritage Value or Interest and Description of Heritage Attributes, as outlined in Appendix “H” to Report 22-002;
- (b) That the City Clerk be directed to give Notices of Intention to designate the properties of cultural heritage value or interest in Recommendation (a) of Report PED21201(b), in accordance with

the requirements of Section 29 of the Ontario Heritage Act, subject to the following:

- (i) That issuance of the Notice of Intention to designate 299 Dundas Street East, Flamborough (Crooker House) be delayed to give the owner time to complete the alterations approved as part of Site Plan Control Application MDA-17-039, with the understanding that the City Clerk shall issue the Notice of Intention to designate upon completion of such alterations or earlier if the approved work has not been completed within a reasonable amount of time or if there is a threat or perceived threat to the heritage attributes of the property outside the scope of the approved work, as determined by the Director of Planning and Chief Planner;
 - (ii) For each property that receives no objections to the Notice of Intention to designate in accordance with the Ontario Heritage Act, City Council directs staff to introduce the necessary by-law to designate the property to be of cultural heritage value or interest to City Council;
 - (iii) For each property that receives any objection to the Notice of Intention to designate in accordance with the Ontario Heritage Act, City Council directs staff to report back to Council to allow Council to consider the objection and decide whether or not to withdraw the Notice of Intention to designate the property.
- (c) That 9 Main Street North, Flamborough (Village Fish and Chips), be removed from staff's designation work plan.
- (c) Heritage Easement Agreement Application HEA2022-001 for 159 Carlisle Road, Flamborough (Ward 15), Part IV Designation, By-law No. 2000-105-H and Heritage Easement Agreement WE996943 (PED22048) (Item 8.3)**

That Heritage Easement Agreement Application HEA2022-001, for the installation of a replacement metal roof consisting of metal shingles (Decra Shingle XD), for the lands located at 159 Carlisle Road, be APPROVED, subject to the following conditions:

- (i) That any minor changes to the plans and elevations following approval shall be submitted, to the satisfaction and approval of the Director of Planning and Chief Planner, prior to submission as part of any application for a Building Permit and / or the commencement of any alterations;

- (ii) Installation of the alterations, in accordance with this approval, shall be completed no later than January 31, 2024. If the alterations are not completed by January 31, 2024, then this approval expires as of that date and no alterations shall be undertaken without a new approval issued by the City of Hamilton;
- (iii) That appropriate notice of the Council decision be served on the owner of 159 Carlisle Road, Flamborough, as required under Section 3.2.1 of the Heritage Easement Agreement.

(d) Inventory and Research Working Group Meeting Notes - November 22, 2021 (Item 10.1)

- (a) 223 Governor's Road, Dundas (Item 1)

That the property at 223 Governor's Road, Dundas, be added to the Municipal Heritage Register.

(e) Notice of Intention to Demolish the Building located at 17 Church Street, Flamborough, being a Non-designated Property Included in the Register of Property of Cultural Heritage Value or Interest (PED22052) (Ward 15) (Item 10.2)

That the Notice of Intention to Demolish the Building located at 17 Church Street, Flamborough, being a Non-designated Property Included in the Register of Property of Cultural Heritage Value or Interest (PED22052) (Ward 15), be received.

(f) Notice of Intention to Demolish the Building at 97 John Street North, Hamilton, being a Non-designated Property Included in the Register of Property of Cultural Heritage Value or Interest (PED22057) (Ward 2) (Item 10.3)

That the Notice of Intention to Demolish the Building at 97 John Street North, Hamilton, being a Non-designated Property Included in the Register of Property of Cultural Heritage Value or Interest (PED22057) (Ward 2), be received.

(g) Inventory and Research Working Group Notes – January 24, 2022 (Added Item 10.4)

- (a) 1107 Main Street West (Grace Lutheran Church) (Item 1)

That 1107 Main Street West, Grace Lutheran Church, be added to the Municipal Heritage Register and to the staff work plan for heritage designation under the Ontario Heritage Act.

(h) Request for Participation in 2022 Doors Open Hamilton, by the Hamilton Municipal Heritage Committee (Item 13.3)

That members of the Hamilton Municipal Heritage Committee be permitted to participate in the upcoming 2022 Doors Open Hamilton, in keeping with the Committee's mandate to participate, where possible, in heritage events and activities.

2. Annual Report on Building Permit Fees (PED22069) (City Wide) (Item 7.2)

That Report PED22069 respecting the Annual Report on Building Permit Fees, be received.

3. Amendments to the Pool Enclosure By-law 16-184 (PED22067) (City Wide) (Item 7.3)

That the By-law, attached as Appendix "A" to Report PED22067 to amend City of Hamilton By-law No. 16-184, a By-law to Regulate Enclosures for Privately-Owned Outdoor Pools, which has been prepared in a form satisfactory to the City Solicitor, be enacted.

4. Appeal of Urban Hamilton Official Plan Amendment and Zoning By-law Amendment Applications to the Ontario Land Tribunal (OLT) for Lack of Decision for Lands Located at 299-307 John Street South and 97 St. Joseph's Drive, Hamilton (PED22038) (Ward 2) (Item 7.4)

That Report PED22038 respecting the Appeal of Urban Hamilton Official Plan Amendment and Zoning By-law Amendment Applications to the Ontario Land Tribunal (OLT) for Lack of Decision for Lands Located at 299-307 John Street South and 97 St. Joseph's Drive, Hamilton, be received.

5. Active Official Plan Amendment, Zoning By-law Amendment and Plan of Subdivision Applications (PED22039) (City Wide) (Item 7.5)

That Report PED22039 respecting Active Official Plan Amendment, Zoning By-law Amendment and Plan of Subdivision Applications (PED22039) (City Wide), be received.

6. City of Hamilton's Response to the Provincial Housing Affordability Task Force (HATF) Report (PED22071) (City Wide) (Item 7.6)

(a) That Council adopt the staff response to the Ministry of Municipal Affairs and Housing regarding the Provincial Housing Affordability Task Force Report; and,

(b) That the Director of Planning and Chief Planner be authorized and directed to confirm the submission made to the Province, attached as

Appendix "A" to Report PED22071.

7. **Application to Amend Hamilton Zoning By-law No. 05-200 for Lands Located at 1040 Garner Road West, Ancaster (PED22059) (Ward 12) (Item 9.1)**
- (a) That Zoning By-law Amendment Application ZAC-21-030, by Urban Solutions Planning and Land Development c/o Matt Johnston on behalf of Garner Investments Inc., Owner, for a change in zoning from the Prestige Business Park (M3, 376, 678) Zone to the Prestige Business Park (M3, 376, 678, 771) Zone to modify the restaurant requirements applicable to the subject lands, as shown on Appendix "A" attached to Report PED22059, be APPROVED on the following basis:
 - (i) That the draft By-law, attached as Appendix "B" to Report PED22059 which has been prepared in a form satisfactory to the City Solicitor, be enacted by City Council;
 - (ii) That the proposed change in zoning is consistent with the Provincial Policy Statement (2020), conforms to the Growth Plan for the Greater Golden Horseshoe (2019, as amended);
 - (iii) That the proposed change in zoning complies with the Urban Hamilton Official Plan.
 - (b) That the public submissions were received and considered by Committee in approving the application.
8. **Waterdown Community Node Secondary Plan and Waterdown Community Transportation Management Plan (PED22001) (Ward 15) (Item 9.2)**
- (a) That the Waterdown Community Node Secondary Plan be APPROVED on the following basis:
 - (i) That the draft Official Plan Amendment, attached as Appendix "B" to Report PED22001, which has been prepared in a form satisfactory to the City Solicitor, be enacted by City Council;
 - (ii) That the proposed Official Plan Amendment is consistent with the Provincial Policy Statement (2020) and conforms to A Place to Grow: Growth Plan for the Greater Golden Horseshoe (2019, as amended);
 - (b) That City Initiative CI-21-F, to implement the policy directions of the Waterdown Community Node Secondary Plan and associated Urban Design Guidelines, for lands located within the Waterdown Secondary Plan boundary, for:

- (i) Changes in zoning from the Urban Residential (Single Detached) “R1”, “R1-1”, “R1-2”, “R1-3”, “R1-5”, “R1-6”, “R1-13”, “R1-26”, “R1-61” Zones, the Core Area Residential “R5” and “R5-2” Zones and the Business District “BD-1” Zone in the former Township of Flamborough Zoning By-law No. 90-145-Z, to the Urban Residential (Single Detached) “R1-74”, “R1-74a”, “R1-74b”, “R1-74c”, “R1-74d”, “R1-74e”, “R1-74f”, “R1-74g” and “R1-74h” Zones and the Core Area Residential “R5”, “R5-2”, and “R5-3” and “R5-4” Zones, in the former Township of Flamborough Zoning By-law No. 90-145-Z;
- (ii) Change in zoning from the Public Use “P” Zone in the former Township of Flamborough Zoning By-law No. 90-145-Z to the Mixed Use Medium Density (C5, 752, 754) Zone in the City of Hamilton Zoning By-law No. 05-200;
- (iii) Change in zoning from the Mixed Use Medium Density – Pedestrian Focus (C5a) Zone in the City of Hamilton Zoning By-law No. 05-200 to the Core Area Residential “R5” Zone in the former Township of Flamborough Zoning By-law No. 90-145-Z;
- (iv) Changes in zoning from the Neighbourhood Commercial (C2, 593) Zone, the Mixed Use Medium Density (C5), (C5, 700) (C5, 573, 582) (C5, 582) Zones, the Mixed Use Medium Density – Pedestrian Focus (C5a) (C5a, 304) and (C5a, 695) Zones, the Neighbourhood Institutional (I1) Zone, and the Community Institutional (I2) Zone; to the Neighbourhood Commercial (C2, 593) Zone, modified, the Mixed Use Medium Density (C5, 752, 754), (C5, 752, 753), (C5, 752, 754, 755) and (C5, 582, 752, 754, 755), modified, Zones, the Mixed Use Medium Density - Pedestrian Focus (C5a, 700, 752), modified, (C5a, 752, 753), (C5a, 304, 752, 753), (C5a, 752, 754), (C5a, 573, 752, 754), modified, (C5a, 695, 752, 753), (C5a, 752, 754, 755), Zones, the Neighbourhood Institutional (I1, 756) Zone and the Community Institutional (I2, 757) Zone in the City of Hamilton Zoning By-law No. 05-200; as shown on Appendices “C” and “D” attached to Report PED22001, be APPROVED on the following basis:
 - (1) That the draft By-laws, attached as Appendices “C” and “D” to Report PED22001, which have been prepared in a form satisfactory to the City Solicitor, be enacted by City Council;
 - (2) That the proposed changes in zoning are consistent with the Provincial Policy Statement (2020), conforms to A Place to Grow: Growth Plan for the Greater Golden Horseshoe (2019, as amended), and will comply with the Urban Hamilton

Official Plan upon finalization of Urban Hamilton Official Plan
Amendment No. XX;

- (c) That the Waterdown Community Node Urban Design Guidelines, attached as Appendix “E” to Report PED22001, be adopted;
- (d) That the Waterdown Community Node Cultural Heritage Review, attached as Appendix “F” to Report PED22001, be received, and that Planning and Economic Development Department staff be directed to prepare a capital budget submission for consideration as part of the 2023 Capital Budget, for a Heritage Conservation District Study as recommended by the Waterdown Secondary Plan Cultural Heritage Review attached as Appendix “F” to Report PED22001 and undertake the study at such time as budget approval is provided;
- (e) That the Waterdown Community Transportation Management Plan, attached as Appendix “G” to Report PED22001, be endorsed, and that:
 - (i) The General Manager of the Planning and Economic Development Department be authorized and directed to file the Waterdown Community Transportation Management Plan, attached as Appendix “G” to Report PED22001, with the Municipal Clerk for a minimum 30-day public review period;
 - (ii) Upon the completion of the 30-day public review, staff be authorized and directed to program the recommended projects identified in Appendix “H” of this Report for detailed design and implementation using funds under Project ID Account No. 4032017051, and to include the additional needed funds in future Capital Budget submissions;
- (f) That staff be authorized to undertake the necessary detailed feasibility and design studies and supporting Municipal Class Environment Assessment Studies as required, for the following recommended transportation improvement plans in Waterdown:
 - (i) The extension of Clappison Avenue from Parkside Drive to North Waterdown Drive;
 - (ii) An active transportation bridge across Grindstone Creek connecting Church Street to Margaret Street Park;
 - (iii) An active transportation bridge across the rail line from Sealy Park to the west side of Grindstone Creek, and a walkway through the south side of Mill Street South to the Smokey Hollow waterfall;

- (iv) Rerouting of planned bike lanes from Dundas Street between Hamilton Street and the Dundas Street bridge, to traverse south on Hamilton Street, east on Barton Street, east on Griffin Street, to continue through the rear of existing properties on the east side of Mill Street South and connect to the future Dundas Street bridge sidewalk on the south side of Dundas Street;
 - (g) That funding for the recommended four studies under item (f) above be considered as part of the 2023 Capital Budget planning process.
 - (h) That the public submissions were received and considered by Committee in approving the application.
- 9. Farm Labour Residence Discussion Paper (CI-22-E) (PED22002) (Wards 9, 10, 11, 12, 13 and 15) (Item 10.1)**
- (a) That the Farm Labour Residence Discussion Paper, attached as Appendix “A” to Report PED22002, be received;
 - (b) That staff be directed and authorized to undertake public and stakeholder consult on the Farm Labour Residence Discussion Paper in Q2, 2022;
 - (c) That staff report back to Planning Committee summarizing input from the public and stakeholder consult with recommended amendments to the Rural Hamilton Official Plan and Zoning By-law 05-200 in 2022;
 - (d) That Item 21(L) respecting delegations respecting the Official Plan's Farm Labour House Policy be considered complete and removed from the Planning Committee's Outstanding Business List.
- 10. Mohawk Dedicated Officer (PED18220(c)) (City Wide) (Item 10.2)**
- (a) That the temporary Parking Control Officer (PCO) position approved by Council in September 2019 as part of the Mohawk Dedicated Officer Pilot be converted to a permanent Full Time Equivalent (FTE) staff position with a net cost of \$0;
 - (b) Staff continue to maintain increased efforts in the Mohawk College Precinct while enabling greater flexibility for enhanced service provision across the City;
 - (c) That the matter respecting Item 21G, that staff report back with results and recommendations following the 12-months at the end of Q1 2022 be identified as complete and removed from the Planning Committee Outstanding Business List.

- 11. Discontinuation of Special Municipal Review Program for Cannabis Retail Store Applications (PED22054) (City Wide) (Item 10.3)**
- (a) That effective September 30, 2022, Staff be directed to discontinue the special municipal review program for Cannabis Retail Store applications as previously directed by Council through Report PED18249(a) on January 14, 2019;
 - (b) That the responsibility for enforcing City By-laws with respect to Cannabis, be assumed through the City's regular By-Law enforcement and business licensing programs; and,
 - (c) That subject to the approval of Recommendation (a) and (b), Licensing and By-law Services work with the City's Communication team to develop a local awareness campaign to educate residents and business owners on how to be notified and comment on new cannabis applications.
- 12. Amendment to the Snow and Ice By-law (PED22064) (City Wide) (Item 10.4)**
- (a) That the draft By-law, attached as Appendix "A" to Report PED22064 to amend the Snow and Ice By-Law 03-296, to include a definition of "snow clearing", be approved; and,
 - (b) That this item be considered resolved and as such be removed from the Outstanding Business List.
- 13. Reclassification of Ottawa Street Away From Major Arterial to Meet Current Use (Item 11.1)**

WHEREAS, the City's Vision Zero Action Plan aims to achieve a safe system approach to prevention of death and/or life-changing injuries with the expressed necessary hierarchy of needs that places child pedestrians at the centre;

WHEREAS, Ottawa St serves as a vital community hub of pedestrian traffic to an elementary school, social and affordable housing, critical community supports serving indigenous residents, women, and seniors;

WHEREAS, Ottawa Street is a vital commercial corridor in Hamilton's east end, serving as an essential commercial gateway for thousands of household and hundreds of retail and commercial businesses, and an increasing number of patios;

WHEREAS, Cannon Coffee and Laidlaw United Church have both had vehicles driven into their facades and multiple times in the case of Cannon Coffee creating financial hardship and disruptions to operations;

WHEREAS, Ottawa Street is exclusively residential south of Main Street;

WHEREAS, Ottawa Street is currently classified as major arterial road;

WHEREAS, the Hamilton brick works yard is no longer in operation and served as the basis for Ottawa Street remaining classified as a major arterial road;

THEREFORE BE IT RESOLVED

That staff from Transportation Planning be directed to review the current functional road classification for Ottawa Street in its entirety, taking into account the changing nature of Ottawa Street, goals of Vision Zero and Complete Streets, and report back to Planning Committee with recommended changes, a process and timelines for amending Schedule C Functional Road Classification of the Hamilton Urban Official Plan.

14. Traymore Residence Demolition (Item 11.2)

WHEREAS, McMaster University has received conditional site plan approval and is awaiting final sign off on the Delegated authority as per the Demolition Control By-Law and is currently working through site plan approvals;

WHEREAS, McMaster University has boarded up the vacant properties but continues to have untoward activity at the property that is uninhabitable; and,

WHEREAS, it is not appropriate to pursue repair or restoration of these buildings as prescribed by the Property Standards By-law or maintain the property on the Vacant Building Registry and demolition is appropriate;

THEREFORE, BE IT RESOLVED:

That the Chief Building Official be authorized to issue a demolition permit for 43, 47, 51, and 55 Forsyth Avenue South; 75, 77, 81, 99, 103, 107, 111, and 115 Traymore Avenue; and 50 Dalewood Avenue, Hamilton, in accordance with By-law 09-208, as amended by By-law 13-185, pursuant to Section 33 of the *Planning Act* as amended, without having to comply with conditions 6(a), (b), and (c) of the Demolition Control By-law 09-208.

15. Enhanced Parks By-law - Encampment Enforcement (Item 11.3)

WHEREAS, on August 9, 2021, City Council voted to return to enforcing the prohibition of Camping in our City parks and public places and through our Parks Bylaw. A prohibition no different than any other municipality across the Province.

WHEREAS, the number of encampments more than doubled from approximately 20 to over 40 following the August 9th resolution with many encampments entrenched in public parks for months.

WHEREAS, on September 9, 2021, the Emergency and Community Services Committee received Information Report PED21188/HSC20038(c)—Encampment Response Update (copy attached) which outlined the Encampment Process implemented by City Staff;

WHEREAS, City Council is concerned that persons continue to camp in City parks in contravention of the Parks Bylaw and for extended periods - contrary to neighbouring municipalities where Park Bylaw enforcement is direct and takes a few days maximum if not sooner; and,

WHEREAS, City Council believes Hamilton should not be the only city with a Parks Bylaw enforcement process that results in both an increase in the number of encampments and the length of time encampments are located in a park or public space and should therefore facilitate the implementation of the Encampment Process to incorporate more precise timelines and direction into the Process consistent with similar processes implemented in other Ontario municipalities;

THEREFORE BE IT RESOLVED:

- (a) That Staff be directed to complete their activities under the Encampment Process, including notifying the Hamilton Police Service that a Trespass Notice has been issued, within 12 to 72 hours after staff receive the first complaint regarding unauthorized camping in a City park or public place;
- (b) That Staff be directed to enforce the Encampment Process 7 days per week; and,
- (c) That staff be directed to report on staff and feasibility service levels for encampment enforcement at the March 30th Council meeting.

16. Authorization to Apply for a Variance to a By-law for Lands Located at 206 King Street West (Item 11.4)

WHEREAS Bill 73, *Smart Growth for our Communities Act*, 2015 placed a moratorium for minor variance applications within 2 years of passing a site specific zoning by-law amendment;

WHEREAS the application as presented in Report PED21038 for lands located at 206 King Street West was approved by Council on February 16, 2021 and is within the 2 year moratorium;

WHEREAS Council may waive this moratorium on a site specific basis, to allow the applicant to make an application to the Committee of Adjustment; and

WHEREAS the application as presented in Report PED21038 was approved to provide a 13 storey mixed use development with 37 structured parking spaces;

THEREFORE BE IT RESOLVED:

That Council of the City of Hamilton provide authorization to AJ Clarke and Associates to apply for minor variances to a site specific by-law approved within the last 2 years for lands located at 206 King Street West in order to address building setbacks and to permit a reduced parking stall size for a parking stacker system.

17. Demolition Control By-law Exemption for Rapid Housing Initiative Modular Affordable Housing Project at 221-223 Charlton Ave E. (Added Item 11.5)

WHEREAS, Council at its meeting of April 14, 2021, approved Item 3 of the Emergency and Community Services Committee Report 21-003, regarding Report HSC2005(a) Support for Rapid Housing Initiative Affordable Housing Development Projects, thereby, approving the Corktown Co-Operative development of 17 units for Ontario Priorities Housing Initiative (OPHI) New Rental Housing Component Year 3 funding;

WHEREAS, Council at its meeting of November 24, 2021 item 6.6 amended Item 3 of the Emergency and Community Services Committee Report 21-003, respecting Report HSC2005(a) Support for Rapid Housing Initiative Affordable Housing Development Projects, which was approved by Council on April 14, 2021, to amend Corktown Co-Operative to read Charlton Co-Operative Inc;

WHEREAS on September 11, 2019, the City Council as a result of the approval of Canada-Ontario Community Housing Initiative and Ontario Priorities Housing Initiative (HSC19042(a)) authorized and directed the General Manager of the Healthy and Safe Communities Department ("GM") to execute all ancillary agreements and documents as may be required to deliver the Canada-Ontario Community Housing Initiative and the Ontario Priorities Housing Initiative programs, with content satisfactory to the GM and in a form satisfactory to the City Solicitor;

WHEREAS, the City must ensure a construction start of 221-223 Charlton Avenue East, affordable housing project within 120 day of entering into Ontario Priorities Housing Initiative (OPHI) New Rental Housing Component Year 3 funding as per program guidelines;

AND WHEREAS, the City and Charlton Housing Co-Operative Inc. entered Ontario Priorities Housing Initiative (OPHI) New Rental Housing Component Year 3 funding on December 23rd, 2021.

THEREFORE, BE IT RESOLVED THAT:

That the Chief Building Official be authorized and directed to exempt the 221-223 Charlton Avenue East affordable housing development project from Demolition Control By-law 09-208 sections 6(a), (b), and (c), in accordance with By-law 09-

208, as amended by By-law 13-185, pursuant to Section 33 of the Planning Act as amended of the to permit the issuance of a demolition permit in a timely manner.

18. Taxi Fees - Amendment to By-law No. 07-170, a By-law to Licence and Regulate Various Businesses (Added Item 11.6)

WHEREAS, the *Municipal Act, 2001* allows for the enactment of By-laws to licence, regulate, and govern businesses, and to impose conditions on obtaining, holding and keeping of licences to carry on such businesses;

WHEREAS, Council considers it in the public interest to enact a by-law to license regulate and govern various classes of businesses, under By-law 07-170 Being a By-law to Licence and Regulate Various Businesses;

WHEREAS, Schedule 25 of By-law 07-170 regulates and governs the Taxi Industry;

WHEREAS, Appendix 1 of Schedule 25 provides for Taxicab Tariff/Fares which sets the first 71.4 meters of a trip at \$3.90;

WHEREAS, the tariff and fares outlined in Appendix 1 of Schedule 25 have not been amended since 2013 when the average gas price was approximately \$1.28/L;

WHEREAS, the average gas price in 2022 has increased to approximately \$1.80/L;

WHEREAS, Licensing and By-law Services Staff are preparing a report to respond to the changes in the Taxi Industry with recommendations to Schedule 25 which will not be before the Planning Committee until Q3 2022.

THEREFORE BE IT RESOLVED:

- (a) That Appendix 1 of Schedule 25 be amended, and the Tariff/Fares increased to \$4.90; and,
- (b) That Licensing and By-law Services be directed to complete the public advertising and prepare the amendment to By-law 07-170 for the next Planning Committee meeting.

19. Instructions - Appeal to the Ontario Land Tribunal (OLT) for Lack of Decision on Urban Hamilton Official Plan Amendment Application (UHOPA-18-004) and Zoning By-law Amendment Application (ZAC-18-009) for Lands Located at 299-307 John Street South and 97 St. Joseph's Drive, Hamilton (LS22007/PED22038(a)) (Ward 2) (14.2)

- (a) That the directions to staff in closed session respecting Report

LS22007/PED22038(a) be released to the public, following approval by Council; and,

- (b) That the balance of Report LS22007/PED22038(a) remain confidential.

FOR INFORMATION:

(a) APPROVAL OF AGENDA (Item 2)

The Committee Clerk advised of the following changes to the agenda:

1. COMMUNICATIONS (Item 5)

- 5.2 John and Brenda Ross, and Joel and Ilana Goldberg respecting the HATF Report (Item 7.6)

Recommendation: Be received and referred to the consideration of Item 7.6.

2. DELEGATION REQUESTS (Item 6)

- 6.3 Hardeep Singh Tada, respecting Taxi By-laws and Section 52 of Schedule 25 - WITHDRAWN
- 6.5 Delegation Requests respecting Encampment Enforcement (Item 11.3)
- (i) Aggie Kwiatkowski
 - (ii) Vic Wojciechowska
 - (iii) Mohammed W. Shalalfeh
 - (iv) Jim Quinn
 - (v) Wynne Baker
 - (vi) Theo Vittore
 - (vii) Eric MacPherson
 - (viii) James Lambert
 - (ix) Eshan Merali
 - (x) Sabreina Dahab
 - (xi) Rebecca Morris-Miller
 - (xii) Jillian Vieira
 - (xiii) Sarah Imrisek
 - (xiv) Alisha Atri
 - (xv) Laura Katz
 - (xvi) Sarah Jama
 - (xvii) Joanna Aitcheson
 - (xviii) Koral Wysocki
 - (xix) Chelsea MacDonald - WITHDRAWN

- (xx) Tanya Collins
- (xxi) Deann McGlinchey
- (xxii) Spencer Naylor
- (xxiii) Ali Jones
- (xxiv) Don McLean
- (xxv) Matthew Higginson
- (xxvi) Montana Mellett
- (xxvii) Blake McCall
- (xxviii) Gabriel Baribeau
- (xxix) Mary Love
- (xxx) C.A. Klassen
- (xxxi) Rowa Mohamed
- (xxxii) Marcie Mcilveen
- (xxxiii) Jaydene Lavallie
- (xxxiv) Miriam Sager
- (xxxv) Becky Katz
- (xxxvi) Sarah Dawson
- (xxxvii) Mary Cep - WITHDRAWN
- (xxxviii) Rebecca Casalino
- (xxxix) Rachel More
- (xl) Nicole Tollenaar
- (xli) Grace Cameron
- (xlii) Nourhan Afify
- (xliii) Navin Garg
- (xliv) Birdie Thorne

(a) Added Written Submissions:

- (i) Joshua Weresch
- (ii) Megan Janssen
- (iii) Kara Jonegling

6.6 Delegations respecting 1107 Main Street West (Item 7.1, Recommendation 7) (For today's meeting)

- (i) David Falletta
- (ii) Dr. Sarah Sheehan

6.7 Viv Saunders, Lakewood Beach Community Council, respecting Site Plan Approval / Building Permit Issuance (For the April 5th meeting)

3. PUBLIC HEARINGS / DELEGATIONS (Item 9)

9.1 Application to Amend Hamilton Zoning By-law No. 05-200 for Lands Located at 1040 Garner Road West, Ancaster (PED22059) (Ward 12)

(a) Added Written Submission:

(i) Nadia Hamilton

9.2 Waterdown Community Node Secondary Plan, Urban Design Guidelines, Implementing Zoning By-law Changes and Waterdown Community Transportation Management Plan (PED22001) (Ward 15)

(a) Added written Submissions

(iii) Bell Canada

(iv) Dana Anderson and Andrew Hannaford, MHBC

(v) Mike Crough, IBI Group

4. NOTICES OF MOTIONS (Item 12)

12.1 Demolition Control By-law Exemption for Rapid Housing Initiative Modular Affordable Housing Project at 221-223 Charlton Ave E.

12.2 Taxi Fees - Amendment to By-law No. 07-170, a By-law to Licence and Regulate Various Businesses

The agenda for the March 22, 2022 Planning Committee meeting was approved, as amended.

(b) DECLARATIONS OF INTEREST (Item 3)

Councillor Ferguson declared an interest with Item 12.2, Taxi Fees - Amendment to By-law No. 07-170, a By-law to Licence and Regulate Various Businesses as he is an investor in the taxi industry.

(c) APPROVAL OF MINUTES OF PREVIOUS MEETING (Item 4)

(i) **February 15, 2022 (Item 4.1)**

The Minutes of the February 15, 2022 meeting were approved, as presented.

(d) COMMUNICATIONS (Item 5)

(i) **Lakewood Beach Community Council respecting Area Specific Development Charges (Item 5.1)**

The communication from Lakewood Beach Community Council respecting Area Specific Development Charges, was received.

(ii) John and Brenda Ross, and Joel and Ilana Goldberg respecting the HATF Report (Item 7.6) (Added Item 5.2)

The communication from John and Brenda Ross, and Joel and Ilana Goldberg respecting the HATF Report (Item 7.6), be received and referred to the consideration of Item 7.6, City of Hamilton's Response to the Provincial Housing Affordability Task Force (HATF).

(e) DELEGATION REQUESTS (Item 6)

(i) Delegation Requests (Item 6.1 - 6.7)

The following Delegation Requests were approved:

- 6.1 Ryan Ferrari, AJ Clarke and Associates respecting Request for Minor Variance for 206 King Street West (for today's meeting), to be heard after Item 10.4.
- 6.2 John Matas respecting a Demolition Permit for 474-476 James Street North (for the April 5th meeting).
- 6.4 Wasem Sayed respecting Taxi By-laws and Section 52 of Schedule 25 (for today's meeting), to be heard after Item 10.4.
- 6.5 Delegation Requests respecting Encampment Enforcement (for today's meeting), to be heard after Item 10.4:

- (i) Aggie Kwiatkowski
- (ii) Vic Wojciechowska
- (iii) Mohammed W. Shalalfeh
- (iv) Jim Quinn
- (v) Wynne Baker
- (vi) Theo Vittore
- (vii) Eric MacPherson
- (viii) James Lambert
- (ix) Eshan Merali
- (x) Sabreina Dahab
- (xi) Rebecca Morris-Miller
- (xii) Jillian Vieira
- (xiii) Sarah Imrisek
- (xiv) Alisha Atri
- (xv) Laura Katz
- (xvi) Sarah Jama
- (xvii) Joanna Aitcheson
- (xviii) Koral Wysocki
- (xx) Tanya Collins

- (xxi) Deann McGlinchey
- (xxii) Spencer Naylor
- (xxiii) Ali Jones
- (xxiv) Don McLean
- (xxv) Matthew Higginson
- (xxvi) Montana Mellett
- (xxvii) Blake McCall
- (xxviii) Gabriel Baribeau
- (xxix) Mary Love
- (xxx) C.A. Klassen
- (xxxi) Rowa Mohamed
- (xxxii) Marcie Mcilveen
- (xxxiii) Jaydene Lavallie
- (xxxiv) Miriam Sager
- (xxxv) Becky Katz
- (xxxvi) Sarah Dawson
- (xxxviii) Rebecca Casalino
- (xxxix) Rachel More
- (xl) Nicole Tollenaar
- (xli) Grace Cameron
- (xlii) Nourhan Afify
- (xliii) Navin Garg
- (xliv) Birdie Thorne

(a) Added Written Submissions:

- (i) Joshua Weresch
- (ii) Megan Janssen
- (iii) Kara Jonegling

6.6 Delegations respecting 1107 Main Street West (Item 7.1) (for today's meeting), to be heard before Item 7.1:

- (i) David Falletta
- (ii) Dr. Sarah Sheehan

6.7 Viv Saunders, Lakewood Beach Community Council, respecting Site Plan Approval / Building Permit Issuance (for the April 5th meeting).

(f) PUBLIC HEARINGS / DELEGATIONS (Item 9)

(i) Delegations respecting 1107 Main Street West (Item 7.1) (Added Item 9.3)

The following delegations addressed the Committee respecting 1107 Main Street West (Item 7.1):

- (i) David Falletta
- (ii) Dr. Sarah Sheehan

The following Delegations respecting 1107 Main Street West (Item 7.1), were received:

- (i) David Falletta
- (ii) Dr. Sarah Sheehan

For disposition of this matter, refer to Item 1.

In accordance with the *Planning Act*, Chair Johnson advised those viewing the virtual meeting that the public had been advised of how to pre-register to be a virtual delegate at the Public Meetings on today's agenda.

In accordance with the provisions of the *Planning Act*, Chair Johnson advised that if a person or public body does not make oral submissions at a public meeting or make written submissions to the Council of the City of Hamilton before Council makes a decision regarding the proposed By-law Amendments and Development applications before the Committee today, the person or public body is not entitled to appeal the decision of the Council of the City of Hamilton to the Ontario Land Tribunal, and the person or public body may not be added as a party to the hearing of an appeal before the Ontario Land Tribunal unless, in the opinion of the Tribunal, there are reasonable grounds to do so.

(ii) Application to Amend Hamilton Zoning By-law No. 05-200 for Lands Located at 1040 Garner Road West, Ancaster (PED22059) (Ward 12) (Item 9.1)

No members of the public were registered as Delegations.

The staff presentation was waived.

Matt Johnston with Urban Solutions, was in attendance and indicated support for the staff report.

The delegation from Matt Johnston with Urban Solutions, was received.

The following written submissions (Item 9.1(a)), were received:

- (i) Nadia Hamilton – In Opposition

The public meeting was closed.

- (a) That Zoning By-law Amendment Application ZAC-21-030, by Urban Solutions Planning and Land Development c/o Matt Johnston on

behalf of Garner Investments Inc., Owner, for a change in zoning from the Prestige Business Park (M3, 376, 678) Zone to the Prestige Business Park (M3, 376, 678, 771) Zone to modify the restaurant requirements applicable to the subject lands, as shown on Appendix “A” attached to Report PED22059, be APPROVED on the following basis:

- (i) That the draft By-law, attached as Appendix “B” to Report PED22059 which has been prepared in a form satisfactory to the City Solicitor, be enacted by City Council;
- (ii) That the proposed change in zoning is consistent with the Provincial Policy Statement (2020), conforms to the Growth Plan for the Greater Golden Horseshoe (2019, as amended);
- (iii) That the proposed change in zoning complies with the Urban Hamilton Official Plan.

The recommendations in Report PED22059 were **amended** by adding the following sub-section (b):

(b) *That the public submissions were received and considered by Committee in approving the application.*

For disposition of this matter, refer to Item 7.

(iii) Waterdown Community Node Secondary Plan and Waterdown Community Transportation Management Plan (PED22001) (Ward 15) (Item 9.2)

No members of the public were registered as Delegations.

The Committee was provided with presentations on this matter by Melanie Pham, Senior Planner – Introduction and background; Steve Molloy, Manager of Transportation Planning – Waterdown Community Transportation Management Plan; Kristina Martens, Archaeological Services Inc. – Waterdown Cultural Heritage Review; Nathan Flach, Brook McIlroy Consultants – Waterdown Community Node Urban Design.

The above staff and consultants’ presentations, were received.

The following written submissions (9.2(a)), were received:

- (i) Matt Johnston and Scott Beedie, Urban Solutions – in Support of Proposal
- (ii) Ruth Victor – Concerns with Proposal
- (iii) Bell Canada – Comments on Conditions

- (iv) Dana Anderson and Andrew Hannaford, MHBC – in Support of Proposal
- (v) Mike Crough, IBI Group – Concerns with Proposal

The public meeting was closed.

- (a) That the Waterdown Community Node Secondary Plan be APPROVED on the following basis:
 - (i) That the draft Official Plan Amendment, attached as Appendix “B” to Report PED22001, which has been prepared in a form satisfactory to the City Solicitor, be enacted by City Council;
 - (ii) That the proposed Official Plan Amendment is consistent with the Provincial Policy Statement (2020) and conforms to A Place to Grow: Growth Plan for the Greater Golden Horseshoe (2019, as amended);
- (b) That City Initiative CI-21-F, to implement the policy directions of the Waterdown Community Node Secondary Plan and associated Urban Design Guidelines, for lands located within the Waterdown Secondary Plan boundary, for:
 - (i) Changes in zoning from the Urban Residential (Single Detached) “R1”, “R1-1”, “R1-2”, “R1-3”, “R1-5”, “R1-6”, “R1-13”, “R1-26”, “R1-61” Zones, the Core Area Residential “R5” and “R5-2” Zones and the Business District “BD-1” Zone in the former Township of Flamborough Zoning By-law No. 90-145-Z, to the Urban Residential (Single Detached) “R1-74”, “R1-74a”, “R1-74b”, “R1-74c”, “R1-74d”, “R1-74e”, “R1-74f”, “R1-74g” and “R1-74h” Zones and the Core Area Residential “R5”, “R5-2”, and “R5-3” and “R5-4” Zones, in the former Township of Flamborough Zoning By-law No. 90-145-Z;
 - (ii) Change in zoning from the Public Use “P” Zone in the former Township of Flamborough Zoning By-law No. 90-145-Z to the Mixed Use Medium Density (C5, 752, 754) Zone in the City of Hamilton Zoning By-law No. 05-200;
 - (iii) Change in zoning from the Mixed Use Medium Density – Pedestrian Focus (C5a) Zone in the City of Hamilton Zoning By-law No. 05-200 to the Core Area Residential “R5” Zone in the former Township of Flamborough Zoning By-law No. 90-145-Z;

- (iv) Changes in zoning from the Neighbourhood Commercial (C2, 593) Zone, the Mixed Use Medium Density (C5), (C5, 700) (C5, 573, 582) (C5, 582) Zones, the Mixed Use Medium Density – Pedestrian Focus (C5a) (C5a, 304) and (C5a, 695) Zones, the Neighbourhood Institutional (I1) Zone, and the Community Institutional (I2) Zone; to the Neighbourhood Commercial (C2, 593) Zone, modified, the Mixed Use Medium Density (C5, 752, 754), (C5, 752, 753), (C5, 752, 754, 755) and (C5, 582, 752, 754, 755), modified, Zones, the Mixed Use Medium Density - Pedestrian Focus (C5a, 700, 752), modified, (C5a, 752, 753), (C5a, 304, 752, 753), (C5a, 752, 754), (C5a, 573, 752, 754), modified, (C5a, 695, 752, 753), (C5a, 752, 754, 755), Zones, the Neighbourhood Institutional (I1, 756) Zone and the Community Institutional (I2, 757) Zone in the City of Hamilton Zoning By-law No. 05-200; as shown on Appendices “C” and “D” attached to Report PED22001, be APPROVED on the following basis:
- (1) That the draft By-laws, attached as Appendices “C” and “D” to Report PED22001, which have been prepared in a form satisfactory to the City Solicitor, be enacted by City Council;
 - (2) That the proposed changes in zoning are consistent with the Provincial Policy Statement (2020), conforms to A Place to Grow: Growth Plan for the Greater Golden Horseshoe (2019, as amended), and will comply with the Urban Hamilton Official Plan upon finalization of Urban Hamilton Official Plan Amendment No. XX;
- (c) That the Waterdown Community Node Urban Design Guidelines, attached as Appendix “E” to Report PED22001, be adopted;
- (d) That the Waterdown Community Node Cultural Heritage Review, attached as Appendix “F” to Report PED22001, be received, and that Planning and Economic Development Department staff be directed to prepare a capital budget submission for consideration as part of the 2023 Capital Budget, for a Heritage Conservation District Study as recommended by the Waterdown Secondary Plan Cultural Heritage Review attached as Appendix “F” to Report PED22001 and undertake the study at such time as budget approval is provided;
- (e) That the Waterdown Community Transportation Management Plan, attached as Appendix “G” to Report PED22001, be endorsed, and that:

- (i) The General Manager of the Planning and Economic Development Department be authorized and directed to file the Waterdown Community Transportation Management Plan, attached as Appendix “G” to Report PED22001, with the Municipal Clerk for a minimum 30-day public review period;
 - (ii) Upon the completion of the 30-day public review, staff be authorized and directed to program the recommended projects identified in Appendix “H” of this Report for detailed design and implementation using funds under Project ID Account No. 4032017051, and to include the additional needed funds in future Capital Budget submissions;
- (f) That staff be authorized to undertake the necessary detailed feasibility and design studies and supporting Municipal Class Environment Assessment Studies as required, for the following recommended transportation improvement plans in Waterdown:
- (i) The extension of Clappison Avenue from Parkside Drive to North Waterdown Drive;
 - (ii) An active transportation bridge across Grindstone Creek connecting Church Street to Margaret Street Park;
 - (iii) An active transportation bridge across the rail line from Sealy Park to the west side of Grindstone Creek, and a walkway through the south side of Mill Street South to the Smokey Hollow waterfall;
 - (iv) Rerouting of planned bike lanes from Dundas Street between Hamilton Street and the Dundas Street bridge, to traverse south on Hamilton Street, east on Barton Street, east on Griffin Street, to continue through the rear of existing properties on the east side of Mill Street South and connect to the future Dundas Street bridge sidewalk on the south side of Dundas Street;
- (g) That funding for the recommended four studies under item (f) above be considered as part of the 2023 Capital Budget planning process.

The recommendations in Report PED22021 were **amended** by adding the following sub-section (h):

- (h) That the public submissions were received and considered by Committee in approving the application.**

For disposition of this matter, refer to Item 8.

The Committee recessed from 12:55 p.m. to 1:15 p.m.

- (iv) Ryan Ferrari, AJ Clarke and Associates respecting Request for Minor Variance for 206 King Street West (Item 11.4) (Item 9.4)**

Ryan Ferrari, AJ Clarke and Associates, addressed the Committee respecting Request for Minor Variance at 206 King Street West (Item 11.4).

The delegation from Ryan Ferrari, AJ Clarke and Associates, respecting Request for Minor Variance at 206 King Street West (Item 11.4), was received.

For disposition of this matter, refer to Item 16.

- (v) Wasem Sayed respecting Taxi By-laws and Section 52 of Schedule 25 (Item 9.5)**

The delegate was not in attendance when called upon.

- (vi) Delegations respecting Encampment Enforcement (Item 11.3) (Added Item 9.6)**

The following delegations (Added Item 9.6) were not in attendance when called upon:

- (i) Aggie Kwiatkowski
- (iii) Mohammed W. Shalalfeh
- (xi) Rebecca Morris-Miller
- (xviii) Koral Wysocki
- (xxxviii) Rebecca Casalino
- (xl) Nicole Tollenaar

The delegations listed below addressed the Committee respecting Encampment Enforcement (Item 11.3).

The following delegations respecting Encampment Enforcement (Item 11.3), were received:

- (ii) Vic Wojciechowska
- (iv) Jim Quinn
- (v) Wynne Baker

- (vi) Theo Vittore
- (vii) Eric MacPherson
- (viii) James Lambert
- (ix) Eshan Merali
- (x) Sabreina Dahab
- (xii) Jillian Vieira
- (xiii) Sarah Imrisek
- (xiv) Alisha Atri
- (xv) Laura Katz
- (xvi) Sarah Jama
- (xvii) Joanna Aitcheson
- (xx) Tanya Collins
- (xxi) Deann McGlinchey
- (xxii) Spencer Naylor
- (xxiii) Ali Jones
- (xxiv) Don McLean
- (xxv) Matthew Higginson
- (xxvi) Montana Mellett
- (xxvii) Blake McCall
- (xxviii) Gabriel Baribeau
- (xxix) Mary Love
- (xxx) C.A. Klassen
- (xxxi) Rowa Mohamed
- (xxxii) Marcie Mcilveen
- (xxxiii) Jaydene Lavallie
- (xxxiv) Miriam Sager
- (xxxv) Becky Katz
- (xxxvi) Sarah Dawson
- (xxxix) Rachel More
- (xli) Grace Cameron
- (xlii) Nourhan Afify
- (xliii) Navin Garg
- (xliv) Birdie Thorne

The following Written Submissions (Item 9.5(a)) respecting Encampment Enforcement, were received:

- (i) Joshua Weresch
- (ii) Megan Janssen
- (iii) Kara Jonegling

For disposition of this matter, refer to Item 15.

(g) NOTICES OF MOTIONS (Item 12)

(i) Demolition Control By-law Exemption for Rapid Housing Initiative Modular Affordable Housing Project at 221-223 Charlton Ave E. (Added Item 12.1)

Councillor Farr presented a Notice of Motion respecting Demolition Control By-law Exemption for Rapid Housing Initiative Modular Affordable Housing Project at 221-223 Charlton Ave E.

The Rules of Order were waived to allow for the introduction of a Motion respecting Demolition Control By-law Exemption for Rapid Housing Initiative Modular Affordable Housing Project at 221-223 Charlton Ave E.

For disposition of this matter, refer to Item 17.

(ii) Amendment to By-law No. 07-170, a By-law to Licence and Regulate Various Businesses (Added Item 12.2)

Councillor Pearson presented a Notice of Motion respecting Amendment to By-law No. 07-170, a By-law to Licence and Regulate Various Businesses.

The Rules of Order were waived to allow for the introduction of a Motion respecting Amendment to By-law No. 07-170, a By-law to Licence and Regulate Various Businesses.

For disposition of this matter, refer to Item 18.

(h) GENERAL INFORMATION / OTHER BUSINESS (Item 13)

(i) General Manager's Update (Added Item 13.1)

Jason Thorne, General Manager of Planning and Economic Development, addressed the Committee respecting the return to workplace plan and to introduce the new Director of Growth Management, Ashraf Hanna.

The General Manager's Update, was received.

(i) PRIVATE AND CONFIDENTIAL (Item 14)

(i) Closed Session Minutes – February 15, 2022 (Item 14.1)

(a) That the Closed Session Minutes dated February 15, 2022, be approved as presented; and,

(b) That the Closed Session Minutes dated February 15, 2022,

The Committee moved into Closed Session Pursuant to Section 9.1, Sub-sections (e), (f) and (k) of the City's Procedural By-law 21-021, as amended; and, Section 239(2), Sub-sections (e), (f) and (k) of the *Ontario Municipal Act*, 2001, as amended, as the subject matter pertains to litigation or potential litigation, including matters before administrative tribunals, affecting the municipality or local board; advice that is subject to solicitor-client privilege, including communications necessary for that purpose; and, a position, plan, procedure, criteria or instruction to be applied to any negotiations carried on or to be carried on by or on behalf of the municipality or local board.

- (ii) Instructions - Appeal to the Ontario Land Tribunal (OLT) for Lack of Decision on Urban Hamilton Official Plan Amendment Application (UHOPA-18-004) and Zoning By-law Amendment Application (ZAC-18-009) for Lands Located at 299-307 John Street South and 97 St. Joseph's Drive, Hamilton (LS22007/PED22038(a)) (Ward 2) (14.2)**

For disposition of this matter, refer to Item 19.

(j) ADJOURNMENT (Item 15)

There being no further business, the Planning Committee adjourned at 7:17 p.m.

Councillor B. Johnson
Chair, Planning Committee

Lisa Kelsey
Legislative Coordinator



GENERAL ISSUES COMMITTEE REPORT 22-006

9:30 a.m.

Wednesday, March 23, 2022

Due to COVID-19 and the Closure of City Hall, this meeting was held virtually.

Present: Mayor F. Eisenberger, Deputy Mayor J. Farr (Chair)
Councillors M. Wilson, N. Nann, S. Merulla, R. Powers, T. Jackson,
E. Pauls, J. P. Danko, B. Clark, M. Pearson, B. Johnson, L. Ferguson,
A. VanderBeek, J. Partridge

Absent: Councillor T. Whitehead – Personal

THE GENERAL ISSUES COMMITTEE PRESENTS REPORT 22-006, AND RESPECTFULLY RECOMMENDS:

**1. Locke Street Business Improvement Area (BIA) Revised Board of
Management (PED22065) (Ward 1) (Item 7.1)**

That the following individual be appointed to the Locke Street Business
Improvement Area (BIA) Board of Management:

- (a) Dao Ngyuen

**2. Proposed City of Hamilton Watershed Action Plan (PW19008(o)) (City Wide)
(Item 8.2)**

That Report PW19008(o), respecting the Proposed City of Hamilton Watershed
Action Plan, be received.

**3. The Security of the City's Property and Personnel (PW22016) (City Wide)
(Item 8.3)**

- (a) That the Corporate Security Office be directed to provide Council Security
Orientation Training to all elected Members of Council, their administration
staff and other City staff members, as may be appropriate, at the start of a

new Council term and at any other time, as may be requested throughout the term of Council;

- (b) That the one-time cost of the Training Program (software and materials) estimated at \$50,000 be funded from the previously approved Capital Account PID #3722241805 - Facilities Security Program 2022;
- (c) That the Corporate Security Office be authorized and responsible to procure and coordinate 3rd party services to provide personal environment Security Risk Assessments for Elected Members of Council (and Senior Staff on a case by case basis), if voluntarily requested to do so (once per term of Council);
- (d) That the ongoing costs of the Security Risk Assessments, as identified in Recommendation (c), estimated at \$5,000 per assessment be funded from the Capital Account PID #3722241805 - Facilities Security Program 2022 and further, with an estimated \$105,000 to be referred to the 2023 Capital Budget process for consideration;
- (e) That subsequent to completion of the Security Risk Assessment, elected Members of Council (and Senior Staff on a case by case basis) may voluntarily choose to implement some or all of the Security Risk Assessment recommendations and, upon completion of the work, will be entitled to reimbursement for the associated actual costs up to a maximum of \$8,000 (plus HST) once per Council term, with such expenses to be deemed as a taxable benefit;
- (f) That a one-time estimated amount of \$168,000 be referred to the 2023 Capital Budget to cover costs of implementing recommendation (e), and that any new Council costs incurred in 2022 be funded from Capital Account PID #3722241805 - Facilities Security Program 2022;
- (g) That for any security implementation requiring 3rd party monthly monitoring, the City of Hamilton will reimburse the Elected Official (Senior Staff on a case by case basis) for the actual cost up to a maximum of \$100 monthly (plus HST), as a taxable benefit with such costs to be funded from the Elected Official's (Senior Staff's) applicable expense budgets, with reimbursements to be applicable only during elected status (or employed status for Senior Staff);
- (h) That the annual operating impacts of \$53,000 be absorbed in the 2022 Public Works Department Tax Supported Operating Budget, and incorporated in the 2023 Public Works Department Tax Supported Operating Budget, and,

- (i) That an additional 0.5 FTE be approved to coordinate and manage the ongoing requirements of the recommendations associated with the the security of the City's property and personnel.

4. Light Rail Transit (LRT) Agreements Update (PED21176(a)) (City Wide) (Item 8.4)

- (a) That the City Manager be authorized and directed to execute the Communications Protocol for the Hamilton Light Rail Transit (LRT) project, attached as Appendix "A" to Report 22-006. as a Schedule to the Hamilton LRT Memorandum of Understanding;
- (b) That the City Manager be given delegated authority to negotiate and execute a protocol respecting property interests to and from the City of Hamilton and any ancillary documents, in accordance with key terms set out in the Protocol respecting Property Interests to and from the City of Hamilton term sheet, attached as Appendix "B" to Report 22-006, in a form satisfactory to the City Solicitor, as a Schedule to the Hamilton LRT Memorandum of Understanding; and,
- (c) That the City Manager be given delegated authority to negotiate and execute a Governance Terms of Reference and any ancillary documents in accordance with the City of Hamilton and Metrolinx Governance Framework, attached as Appendix "C" to Report 22-006, in a form satisfactory to the City Solicitor, as a Schedule to the Hamilton LRT Memorandum of Understanding.

5. Barton Village Business Improvement Area (BIA) Proposed Budget and Schedule of Payment for 2022 (PED22041) (Ward 3) (Item 10.1)

- (a) That the 2022 Operating Budget for the Barton Village Business Improvement Area (BIA), attached as Appendix "D" to Report 22-006, in the amount of \$155,978, be approved;
- (b) That the levy portion of the Operating Budget for the Barton Village Business Improvement Area in the amount of \$75,000, be approved;
- (c) That the General Manager of the Finance and Corporate Services Department be authorized and directed to prepare the requisite By-law, pursuant to Section 208, *Ontario Municipal Act, 2001*, as amended, to levy the 2022 Operating Budget for the Barton Village Business Improvement Area; and,

- (d) That the following schedule of payments for 2022 Operating Budget for the Barton Village Business Improvement Area be approved:

(i)	March	\$37,500
(ii)	June	\$37,500

6. Locke Street Business Improvement Area (BIA) Proposed Budget and Schedule of Payment for 2022 (PED22042) (Ward 1) (Item 10.2)

- (a) That the 2022 Operating Budget for the Locke Street Business Improvement Area (BIA), attached as Appendix “D” to Report 22-006, in the amount of \$92,500, be approved;
- (b) That the levy portion of the Operating Budget for the Locke Street Business Improvement Area in the amount of \$34,500, be approved;
- (c) That the General Manager of the Finance and Corporate Services Department be authorized and directed to prepare the requisite By-law, pursuant to Section 208, *Ontario Municipal Act, 2001*, as amended, to levy the 2022 Operating Budget for the Locke Street Business Improvement Area;
- (d) That the following schedule of payments for 2022 Operating Budget for the Locke Street Business Improvement Area be approved:

(i)	March	\$17,250
(ii)	June	\$17,250

7. Advisory Committee for Persons with Disabilities Report 22-002, February 8, 2022 (Item 10.3)

(a) Strategic Planning Working Group Update (Item 7.5)

That Tim Nolan be appointed to the Strategic Planning Working Group of the Advisory Committee for Persons with Disabilities for the remainder of the 2018 – 2022 Term of Council.

(b) Accessible Open Spaces and Parklands Working Group Update (Item 7.6)

That Aznive Mallett be appointed to the Accessible Open Spaces and Parklands Working Group of the Advisory Committee for Persons with Disabilities for the remainder of the 2018 – 2022 Term of Council.

(c) Temporary Outdoor Patio Program (Item 8.1)

That Tim Nolan be authorized to delegate with James Kemp at a meeting of the Planning Committee on behalf of the Advisory Committee for Persons with Disabilities to consult respecting accessibility issues related to the Outdoor Dining Districts Program.

(d) Invitation to the Crisis Outreach and Support Team (COAST) to attend a future meeting of the Advisory Committee for Persons with Disabilities (Item 11.1)

WHEREAS, the Crisis Outreach and Support Team (COAST) is a partnership between Mental Health Workers at St. Joseph's Healthcare Hamilton and specially-trained officers of the Hamilton Police Service to serve residents of the City of Hamilton who have serious mental health issues and who are in crisis;

THEREFORE, BE IT RESOLVED:

That a representative from the Crisis Outreach and Support Team (COAST) be invited to attend a future meeting of the Advisory Committee for Persons with Disabilities to discuss the services that they provide to those with mental health issues and who are in crisis.

(e) Invitation to The Honourable David Onley, former Lieutenant Governor of Ontario, to attend a future meeting of the Advisory Committee for Persons with Disabilities (Item 11.2)

WHEREAS, as Ontario's first Lieutenant Governor with a physical disability, the Honorable David Onley adopted accessibility as the overarching theme of his mandate, defining accessibility as "that which enables people to achieve their full potential", believing that true accessibility occurs when disabled people can fully participate in the social, cultural, and economic life in Ontario; and,

WHEREAS, the COVID-19 Pandemic has dramatically impaired the independence of people with disabilities;

THEREFORE, BE IT RESOLVED:

That the Honourable David Onley, former Lieutenant Governor of Ontario, be invited to attend a future meeting of the Advisory Committee for Persons with Disabilities to present his views on a "Post-Pandemic World".

(f) Invitation to Sherry Caldwell of the Ontario Disability Coalition to attend a future meeting of the Advisory Committee for Persons with Disabilities (Item 11.3)

WHEREAS, the Ontario Disability Coalition is a grassroots coalition established to be the voice of parents, caregivers, health service professionals and disabled individuals with the primary goal to advocate for health care services that a person needs to find their way towards achieving as normal a life as possible.

THEREFORE, BE IT RESOLVED:

That Sherry Caldwell of the Ontario Disability Coalition be invited to attend a future meeting of the Advisory Committee for Persons with Disabilities to present respecting issues that are negatively impacting independence and healthy life for persons with disabilities.

(g) Invitation to Sara Mayo, Geographical Information Systems Specialist, Social Planning & Research Council of Hamilton, to attend a future meeting of the Advisory Committee for Persons with Disabilities (Item 11.4)

WHEREAS, the Social Planning & Research Council of Hamilton is a non-profit organization with a goal “To improve the quality of life for everyone in Hamilton through research, community development, community engagement, and system and service planning”;

WHEREAS, it is recognized that a large proportion of individuals with disabilities in the City, live near or under the poverty line and evidence has demonstrated significant lifestyle differences across the municipality;

WHEREAS, municipal infrastructure overlaps with the Social Determinants of Health (SDoH) and the related issues of accessibility, equity and inclusion and are key elements that foster good lifestyles and opportunities for residents; and,

WHEREAS, a better understanding of how those with disabilities are impacted by not only limitations of health but limitations due to poverty, would better inform future ACPD work;

THEREFORE, BE IT RESOLVED:

That Sara Mayo, Geographical Information Systems Specialist, Social Planning & Research Council of Hamilton, be invited to attend a future meeting of the Advisory Committee for Persons with Disabilities to discuss

findings of the relationship between poverty and disability across the City of Hamilton.

(h) Invitation to Rich Padulo, Founder of Treat Accessibly, to Attend the Advisory Committee for Persons with Disabilities (Item 11.5)

WHEREAS, Rich Padulo founded Treat Accessibly in 2017 to remove barriers for children with disabilities during Halloween;

WHEREAS, the Treat Accessibly campaign has expanded to municipalities including Toronto, Brampton, Mississauga, Vaughan and Caledon; and,

WHEREAS, the Advisory Committee for Persons with Disabilities is interested in investigating the expansion of the Treat Accessibly campaign to the City of Hamilton;

THEREFORE, BE IT RESOLVED:

That Rich Padulo, Founder of Treat Accessibly, be invited to attend a future meeting of the Advisory Committee for Persons with Disabilities to discuss the Treat Accessibly campaign.

(i) Advisory Committee for Persons with Disabilities' Request for Council to Establish an Accessibility Award Program (Item 11.6)

WHEREAS, municipalities including the Cities of Kingston, Toronto and Brampton recognize individuals, businesses and organizations who champion accessibility with a formal Accessibility Award; and,

WHEREAS, an Accessibility Awards Program will serve to promote and encourage individuals, businesses and organizations to make improvements to the inclusion and accessibility of Hamilton and highlight their actions as an example to others;

THEREFORE, BE IT RESOLVED:

- (a) That staff be directed to review options and criteria for establishing an Accessibility Award Program for City of Hamilton individuals, businesses and organizations that have made significant contribution beyond legislative requirements, towards improving access for persons with disabilities in Hamilton, and report back to the General Issues Committee; and,

- (b) That representation from the Advisory Committee for Persons with Disabilities be included in the development of the eligibility and award criteria as well as the selection process for the Accessibility Award Program.

(j) Advisory Committee for Persons with Disabilities' Request for Review of the Accessible Transportation Service and the Disabled and Aged Regional Transportation Service Policy Respecting Driver Assistance to Passengers who use a Bundle Buggy (Item 11.7)

WHEREAS, passengers of the Disabled and Aged Regional Transportation Service (DARTS) are persons with disabilities and may not have the ability to utilize public transit or have the finances to use a taxi service;

WHEREAS, a person with a disability may not have or want a companion to provide assistance or wishes to be independent and be able to shop when they wish to;

WHEREAS, accessible transportation services have an obligation to provide services that accommodate the disabilities of their passengers, which may necessitate assistance, to allow persons with disabilities to participate within the community as would all individuals, regardless of ability; and,

WHEREAS, all people need to shop, purchase and transport their purchases to their place of destination.

THEREFORE, BE IT RESOLVED:

That staff be directed to review the Accessible Transportation Services and the Disabled and Aged Regional Transportation Service policy to allow DARTS drivers to assist passengers who use a bundle buggy to safely load on and off the Accessible Transportation vehicle, and report back to the Public Works Committee.

(k) Advisory Committee for Persons with Disabilities' Request respecting Accessible Transport related to the City's Accessible Taxicab Financial Incentive Program and Accessible Taxicab Operators in Hamilton (Item 11.8)

WHEREAS, to increase reliable on-demand transport above and beyond that provided by Disabled and Aged Regional Transportation Service (DARTS), the Accessible Taxicab Financial Incentive (ATFI) Program was

initiated by the City of Hamilton in 2018, providing an additional \$5 for every trip and intending to decrease excessive wait times and no shows of Accessible Taxicabs by incentivizing the extra loading and unloading time and further travel time in between pickups;

WHEREAS, the ATFI Program initiated an audit procedure in 2019 that verified random Accessible Taxicab rides by reviewing trip camera footage with the corresponding paperwork;

WHEREAS, the 2020 audit of the ATFI Program reported decreased wait times from 1-2 hours to 10-15 minutes, a decrease of complaints and an increase in the number of Accessible Taxicabs to 40 Operators;

WHEREAS, the increase in insurance rates in 2020 impacted the Taxicab industry, making it more expensive to operate and more difficult to compete with Personal Transport Provider (PTP) Operators such as Uber and Lyft that do not have the same regulation and overhead costs, causing the removal of a large number of Taxicabs from service;

WHEREAS, the ATFI Program was temporarily suspended in March 2020 due to the COVID-19 Pandemic and was not continued until August 2021;

WHEREAS, despite the loss of the ATFI Program, the Accessible Taxicab Operators continued to provide service through the worst of the initial lockdown, which was made more difficult by the fact that the Hamilton Street Railway (HSR) was not picking up people with mobility devices unless they were accompanied;

WHEREAS, the length of the suspension of the ATFI Program as well as the uncertainty of its future viability contributed to the attrition of Accessible Taxicab Drivers as well as the service standards and there are currently no plans or discussions regarding paying the Accessible Taxicab Drivers retroactively or otherwise compensating for their efforts during the COVID-19 Pandemic;

WHEREAS, the number of Accessible Taxicabs on the road dropped from pre-pandemic levels of 40 Accessible Taxicabs to 15 in August 2021;

WHEREAS, the resumption of the ATFI Program in August 2021, served to increase Accessible Taxicab numbers to 20;

WHEREAS, this overall decrease in the number of Accessible Taxicabs has increased the wait time at rush hour from 10 to 15 minutes to approximately 1-2 hours, which does not constitute a reliable “on-demand” service;

WHEREAS, the cost of safely and legally putting a single Accessible Taxicab on the road is exorbitant, as the vehicles need to be new to allow for proper accessibility conversion and can cost upwards of \$75,000;

WHEREAS, proper training of personnel, licensing and insurance can total an estimated \$100,000, representing a significant investment that is solely the responsibility of the owner/operator. With the ATFI Program being put on hiatus for 16 months, there is no guarantee of return on investment and a \$5 per trip incentive seems to be inadequate;

WHEREAS, there are reports that PTP Operators are putting Accessible Vehicles on the road in other municipalities and charging an additional \$10 directly to the customer and the Taxicab Brokers have recently raised the suggestion of charging more for Accessible Taxicab rides. The Accessibility for Ontarians with Disabilities Act (AODA), however, clearly states that the additional cost of accessibility cannot be downloaded to the customer;

WHEREAS, the PTP Operators are not beholden to the same regulations as Taxicab Operators, as they can opt to pay \$20,000 per year in lieu of providing an accessible fleet;

WHEREAS, the Burlington Taxi Service was recently forced to stop operating due to the volatility of the Taxicab industry and should serve as a warning that the same thing could happen in the City of Hamilton;

WHEREAS, Taxicabs serve as an interim and emergency form of transport for people of all abilities and are an essential service for any municipality; and,

WHEREAS, the AODA states that all forms of transportation, including Taxicabs, should be fully accessible by 2025, should provide equivalent service and should not cost any more than regular service;

THEREFORE, BE IT RESOLVED:

That staff be directed to:

- (a) Investigate methods of revamping or improving the Accessible Taxicab Financial Incentive Program in an effort to recruit drivers and to ensure the program's sustainability in the future, and report back to the Planning Committee;
- (b) Consider the feasibility of compensation to the Accessible Taxicab Operators that provided accessible service during the lockdown

and the Accessible Taxicab Financial Incentive Program's suspension period, and report back to the Planning Committee;

- (c) Develop a pandemic contingency plan with respect to the Accessible Taxicab Financial Incentive Program's audit process to ensure continuity of service while maintaining pandemic protocols as well as the safety of the staff, and report back to the Planning Committee; and
- (d) Determine if Personal Transport Provider Operators that are providing Accessible Transport in the City are charging an additional fee for the service, if they have plans to provide accessible service in the future or if they are willing to pay a more proportionally equivalent annual fee to opt-out of the requirement to provide Accessible Transport, and report back to the Planning Committee.

(I) Advisory Committee for Persons with Disabilities 2021 Budget (Added Item 13.4)

That remaining funds from the 2021 Advisory Committee for Persons with Disabilities Budget be transferred to the Advisory Committee for Persons with Disabilities Reserve, to the maximum allowable amount.

8. Hamilton and Scourge National Historic Site Single Sourcing (PED22050) (City Wide) (Item 10.4)

That staff be directed to award a sole-source, five-year contract to ASI Group (Marine) Ltd. for the maintenance, monitoring and upgrade of radar surveillance of an exclusion zone around the Hamilton and Scourge National Historic Site shipwreck location, at a cost not to exceed \$350,000 over the life of the contract, to be funded from 720600-56202.

9. Airport Sub-Committee Report 22-001, February 24, 2022 (Item 10.5)

(a) 2022 - 2023 John C. Munro Hamilton International Airport - City of Hamilton Joint Marketing Incentives (PED22063) (City Wide) (Item 10.1)

That the City of Hamilton approve and allocate \$100K, from the Airport Joint Marketing Reserve Fund No. 112217 as the City's contribution to the 2022-2023 John C. Munro Hamilton International Airport – City of Hamilton Joint Marketing Initiatives.

(b) TradePort / City Lease Negotiation Status Update (PED19084(f)) (City Wide) (Item 14.2)

- (a) That the direction provided to staff in closed session, respecting Report PED19084(f) - the TradePort / City Lease Negotiation Status Update, be approved; and,
- (b) That Report PED19084(f), respecting the TradePort International Corporation / City Lease Negotiation Status Update and its appendices, remain confidential.

10. Entertainment Venues Municipal Capital By-Law (PED18168(h)) (Ward 2) (Item 10.6)

- (a) That the lands known as the FirstOntario Centre, located at 101 York Boulevard, Hamilton, be declared a municipal capital facility operating as a sport, recreational and entertainment complex for public use, to be exempted from taxation for municipal and school purposes;
- (b) That the lands in the known as the Hamilton Convention Centre, located at 1 Summers Lane, Hamilton, be declared a municipal capital facility operating as a convention and entertainment complex for public use, to be exempted from taxation for municipal and school purposes;
- (c) That the lands in the known as the FirstOntario Concert Hall, located at 1 Summers Lane, Hamilton, be declared a municipal capital facility operating as a concert hall and entertainment complex for public use, to be exempted from taxation for municipal and school purposes;
- (d) That the Mayor and City Clerk be authorized and directed to execute Municipal Capital Facilities Agreements, and any ancillary documents, substantially in the form attached as Appendix "A" to Report PED18168(h), with such amendments deemed reasonable and necessary to the satisfaction of the City Solicitor, effective on or prior to the lease commencement dates of the FirstOntario Centre, Hamilton Convention Centre, and FirstOntario Concert Hall;
- (e) That the By-law, attached as Appendix "B" to Report PED18168(h), to establish Municipal Capital Facility Designation for the FirstOntario Centre, be passed;
- (f) That the By-law, attached as Appendix "C" to Report PED18168(h), to establish Municipal Capital Facility Designation for the FirstOntario Concert Hall, be passed;

- (g) That the By-law, attached as Appendix "D" to Report PED18168(h), to establish Municipal Capital Facility Designation for the Hamilton Convention Centre, be passed;
- (h) That, upon approval by Council, staff be directed to give written notice of the following By-laws to the secretary of the school boards having jurisdiction, and the Municipal Property Assessment Corporation; and,
 - (i) MCF By-law – Arena
 - (ii) MCF By-law – Concert Hall
 - (iii) MCF By-law – Convention Centre
- (i) That the Clerk be directed to give written notice of the By-law approving this staff report in respect of recommendation (d) to the Minister of Finance;
- (j) That staff be directed to review what, if any, portions of the agreement between the City of Hamilton and the Hamilton Urban Precinct Group LP, with regard the lands known as the FirstOntario Centre, the Hamilton Convention Centre and the FirstOntario Concert Hall may be publicly released, and report back to the General Issues Committee; and,
- (k) That staff be directed to report back annually on the operations of the Hamilton Urban Precinct Group LP, with regard the lands known as the FirstOntario Centre, the Hamilton Convention Centre and the FirstOntario Concert Hall, and report back to the General Issues Committee.

11. Active Transportation Fund (PED22082) (City Wide) (Item 10.7)

- (a) That the projects listed in Appendix "F" attached to Report 22-006, be approved as the City of Hamilton's submission for consideration to Infrastructure Canada for the requested funding amount of \$4,631,000 for projects with a total project cost of \$7,725,000, in accordance with the terms and conditions associated with the National Active Transportation Fund;
- (b) That the Mayor and City Clerk be authorized and directed to execute all necessary documentation or ancillary documents, including Funding Agreements, to receive funding under the National Active Transportation Fund with content satisfactory to the General Manager of Finance and Corporate Services, and in a form satisfactory to the City Solicitor;
- (c) That staff be directed to prepare a supplemental report to the General Issues Committee (GIC) with the results of the project evaluations by the

Government of Canada and which provides a detailed financial plan, associated capital budgets including existing recurring Council approved budgets, and an implementation plan;

- (d) That staff be authorized and directed to implement projects contained in Appendix “F” attached to Report 22-006, upon execution of a transfer payment agreement between the City of Hamilton and Her Majesty the Queen in right of Canada, as represented by the Minister of Infrastructure and Communities for the Government of Canada to receive funding in the National Active Transportation Fund;
- (e) That the General Manager of Public Works be authorized to submit future project amendments that may be required to Infrastructure Canada and the Government of Canada provided that no amendment shall result in the City’s maximum funding share being exceeded; and,
- (f) That, where required to give effect and authorize the signing of a transfer payment agreement or amendments to the transfer payment agreement between the City of Hamilton and Her Majesty the Queen in right of Canada, as represented by the Minister of Infrastructure and Communities for the Government of Canada, to receive funding under the National Active Transportation Fund, one or more By-law(s) be prepared in the form satisfactory to the City Solicitor for consideration by Council.

12. LRT Sub-Committee (Item 11.1)

- (a) That the Terms of Reference for the LRT Sub-Committee be amended by changing the frequency of meetings from “at the call of the Chair” to “every two months (or 6 times per year)”; and,
- (b) That membership of the LRT Sub-Committee, for the balance of the 2022 term of Council (until November 14, 2022), shall consist of the Mayor and Councillors along the B-Line corridor as well as additional Councillors that represent various interests (a representative of the mountain and the rural/suburban wards), as follows:
 - (i) Mayor Fred Eisenberger (Chair, ex-officio)
 - (ii) Councillor Maureen Wilson
 - (iii) Councillor Jason Farr
 - (iv) Councillor Nrinder Nann
 - (v) Councillor Sam Merulla
 - (vi) Councillor Russ Powers
 - (vii) Councillor Lloyd Ferguson
 - (viii) Councillor J. P. Danko

13. Disposition of Agricultural Property (PED22043) (Ward 15) (Item 14.2)

- (a) That the City's property, identified in Appendix "A" attached to Report PED22043, be declared surplus for sale, in accordance with the City's Real Estate Portfolio Management Strategy Plan and the Sale of Land Policy By-law 14-204;
- (b) That an Offer to Purchase for the sale of the City's property, identified in Appendix "A" attached to Report PED22043, based substantially on the Major Terms and Conditions outlined in Appendix "B" attached to Report PED22043, and such other terms and conditions deemed appropriate by the General Manager of Planning and Economic Development Department, be approved and completed;
- (c) That the proceeds of the Disposition of City-Owned Agricultural Property be credited to Project ID Account No. 47702-3561850200;
- (d) That the Real Estate and Legal fees of \$64,450 be funded from Project ID Account No. 59806-3561850200 and credited to Dept. ID Account No. 59806-812036 (Real Estate – Admin Recovery);
- (e) That the net proceeds of the Disposition of City-Owned Agricultural Property be credited to Unallocated Capital Levy Reserve Account No. 108020 and after repayment of the temporary funding, identified in Appendix "E" to Report PW20065, to be directed to the Facilities Reserve Account No. 108039;
- (f) That the City Solicitor be authorized and directed to complete the transaction for the Disposition of City-Owned Agricultural Property, on behalf of the City, including paying any necessary expenses, amending the closing, due diligence and other dates, and amending and waiving terms and conditions on such terms deemed appropriate;
- (g) That the Mayor and City Clerk be authorized and directed to execute any and all necessary documents related to the Disposition of City-Owned Agricultural Property, in a form satisfactory to the City Solicitor; and,
- (h) That Report PED22043, respecting Disposition of Agricultural Property and its appendices, remain confidential until final completion of the property transaction.

14. City Hall and Other Facilities Security Process Review (PW22015) (City Wide) (Item 14.3)

- (a) That Reports #01 and #02, respecting the City Hall and Other Facilities Security Process Review – November 2021, authored by V2PM Security Consultant, (attached as Private & Confidential Appendices “A” and “B” attached to Report PW22015), be received;
- (b) That the Corporate Security Action Plan – March 2022 (attached as Private & Confidential Appendix “C” to Report PW22015), be approved;
- (c) That the direction provided to staff in Closed Session, respecting Report PW22015 - City Hall and Other Facilities Security Process Review, be approved;
- (d) That Report PW22015, respecting the City Hall and Other Facilities Security Process Review, including Appendices “A”, “B” and “C”, remain Confidential; and,
- (e) That the presentation provided in Closed Session, respecting Report PW22015 - City Hall and Other Facilities Security Process Review, be received.

FOR INFORMATION:

(a) APPROVAL OF AGENDA (Item 2)

The Committee Clerk advised of the following changes to the agenda:

6. DELEGATION REQUESTS

- 6.3. Paula Kilburn, respecting Item 9 of the Advisory Committee for Persons with Disabilities Report 22-002, respecting the Advisory Committee for Persons with Disabilities Request for Council to Establish an Accessibility Award Program
- 6.4. Karl Andrus, Hamilton Community Benefits Network, respecting Item 13.1 - Amendments to the Outstanding Business List - the proposed new due date for the forthcoming staff report respecting a Community Benefits Protocol Advisory Committee

This delegation request has since been withdrawn.

- 6.5. Karl Andrus, Hamilton Community Benefits Network, respecting Item 8.4 - Light Rail Transit (LRT) Agreements Update (PED21176(a))
- 6.6 James Kemp, respecting Item 9 of the Advisory Committee for Persons with Disabilities Report 22-002, respecting the Advisory Committee for Persons with Disabilities Request for Council to Establish an Accessibility Award Program

The agenda for the March 23, 2022 General Issues Committee meeting was approved, as amended.

(b) DECLARATIONS OF INTEREST (Item 3)

There were no declarations of interest.

(c) APPROVAL OF MINUTES OF PREVIOUS MEETING (Item 4)

(i) February 16, 2022 (Item 4.1)

The Minutes of the February 16, 2022 General Issues Committee meeting were approved, as presented.

(d) DELEGATION REQUESTS (Item 6)

The following delegation requests were approved to for the March 23, 2022 General Issues Committee meeting:

- (i) Kristin O'Connor, Hamilton Harbour Remedial Action Plan, respecting Item 8.2 - Proposed City of Hamilton Watershed Action Plan (PW19008(o)) (Item 6.1)
- (ii) Chris McLaughlin, Bay Area Restoration Council, respecting Item 8.2 - Proposed City of Hamilton Watershed Action Plan (PW19008(o)) (Item 6.2)
- (iii) Paula Kilburn, respecting Item 9 of the Advisory Committee for Persons with Disabilities Report 22-002, respecting the Advisory Committee for Persons with Disabilities' Request for Council to Establish an Accessibility Award Program (Item 6.3)

- (iv) Karl Andrus, Hamilton Community Benefits Network, respecting Item 8.4 - Light Rail Transit (LRT) Agreements Update (PED21176(a)) (Item 6.5)
- (v) James Kemp, respecting Item 9 of the Advisory Committee for Persons with Disabilities Report 22-002, respecting the Advisory Committee for Persons with Disabilities' Request for Council to Establish an Accessibility Award Program (Item 6.6)

(e) STAFF PRESENTATIONS (Item 8)

(i) COVID-19 Verbal Update (Item 8.1)

Jason Thorne, General Manager, Planning and Economic Development and Director of the Emergency Operations Centre; and, Dr. Elizabeth Richardson, Medical Officer of Health, provided the verbal update respecting COVID-19.

The verbal update respecting the COVID-19 was received.

(ii) Proposed City of Hamilton Watershed Action Plan (PW19008(o)) (City Wide) (Item 8.2)

Cari Vanderperk, Director of Watershed Management, Hamilton Water, provided the presentation respecting Report PW19008(o) – Proposed City of Hamilton Watershed Action Plan.

The presentation, respecting Report PW19008(o) – Proposed City of Hamilton Watershed Action Plan, was received.

Consideration of Report PW19008(o) – Proposed City of Hamilton Watershed Action Plan was DEFERRED until after the delegates had been heard.

For disposition of this matter, please refer to Item 2.

(iii) The Security of the City's Property and Personnel (PW22016) (City Wide) (Item 8.3)

Rom D'Angelo, Director, Energy, Fleet & Facilities Management, introduced the presentation, respecting Report PW22016 - The Security of the City's Property and Personnel, which was then continued by Delfina Duarte, Manager Facilities Planning & Business Solutions; and, Martin Dambeau, Corporate Security Specialist.

The presentation, respecting Report PW22016 - The Security of the City's Property and Personnel, was received.

- (a) Sub-section (h) to Report PW22016, respecting The Security of the City's Property and Personnel, was deleted in its entirety and replaced with the following in lieu thereof:

~~(h) — That the annual operating impacts of \$53,000 to fund an additional 0.5 FTE to coordinate and manage the ongoing requirements of these recommendations be included in the 2022 Public Works Department operating budget in the Corporate Security Office Dept ID #790017.~~

(h) That the annual operating impacts of \$53,000 be absorbed in the 2022 Public Works Department Tax Supported Operating Budget, and incorporated in the 2023 Public Works Department Tax Supported Operating Budget, and,

- (b) A new sub-section (i) was added to Report PW22016, respecting The Security of the City's Property and Personnel, to read as follows:

(i) That an additional 0.5 FTE be approved to coordinate and manage the ongoing requirements of the recommendations associated with the the security of the city's property and personnel.

For disposition of this matter, please refer to Item 3.

(iv) Light Rail Transit (LRT) Agreements Update (PED21176(a)) (City Wide) (Item 8.4)

Jason Thorne, General Manager, Planning & Economic Development will introduce the presentation respecting Report PED21176(a) - Light Rail Transit (LRT) Agreements Update, which was continued by Abdul Shaikh, Director of the LRT.

The presentation, respecting Report PED21176(a) - Light Rail Transit (LRT) Agreements Update, was received.

Consideration of Report PED21176(a) - Light Rail Transit (LRT) Agreements Update, was DEFERRED until after the delegates had been heard.

For disposition of this matter, please refer to Items 4 and 12.

(f) DELEGATIONS (Item 9)

The 5-minute speaking limit, outlined in sub-section (6), Section 5.12 – Delegations, of the Procedural By-law 21-021, as amended, was waived and the following delegations were permitted to take the appropriate time required to provide their information to Committee:

- (i) Kristin O'Connor, Hamilton Harbour Remedial Action Plan, respecting Item 8.2 - Proposed City of Hamilton Watershed Action Plan (PW19008(o)) (Item 9.1); and,
- (ii) Chris McLaughlin, Bay Area Restoration Council, respecting Item 8.2 - Proposed City of Hamilton Watershed Action Plan (PW19008(o)) (Item 9.2).

(i) Kristin O'Connor, Hamilton Harbour Remedial Action Plan, respecting Item 8.2 - Proposed City of Hamilton Watershed Action Plan (PW19008(o)) (Item 9.1)

Kristin O'Connor, Hamilton Harbour Remedial Action Plan, provided a PowerPoint presentation, respecting Item 8.2 - Proposed City of Hamilton Watershed Action Plan.

The presentation, provided by Kristin O'Connor, Hamilton Harbour Remedial Action Plan, respecting Item 8.2 - Proposed City of Hamilton Watershed Action Plan (PW19008(o)), was received.

For disposition of this matter, please refer to Item 2.

(ii) Chris McLaughlin, Bay Area Restoration Council, respecting Item 8.2 - Proposed City of Hamilton Watershed Action Plan (PW19008(o)) (Item 9.2)

Chris McLaughlin, Bay Area Restoration Council, provided a PowerPoint presentation, respecting Item 8.2 - Proposed City of Hamilton Watershed Action Plan (PW19008(o)).

The presentation provided by Chris McLaughlin, Bay Area Restoration Council, respecting Item 8.2 - Proposed City of Hamilton Watershed Action Plan (PW19008(o)), was received.

For disposition of this matter, please refer to Item 2.

(iii) Paula Kilburn, respecting Item 9 of the Advisory Committee for Persons with Disabilities Report 22-002, respecting the Advisory Committee for Persons with Disabilities' Request for Council to Establish an Accessibility Award Program (Item 9.3)

Paula Kilburn, addressed Committee respecting Item 9 of the Advisory Committee for Persons with Disabilities Report 22-002, respecting the Advisory Committee for Persons with Disabilities' Request for Council to Establish an Accessibility Award Program.

The presentation provided by Paula Kilburn, respecting Item 9 of the Advisory Committee for Persons with Disabilities Report 22-002, respecting the Advisory Committee for Persons with Disabilities' Request for Council to Establish an Accessibility Award Program, was received.

For disposition of this matter, please refer to Item 7.

(iv) Karl Andrus, Hamilton Community Benefits Network, respecting Item 8.4 - Light Rail Transit (LRT) Agreements Update (PED21176(a)) (Item 9.5)

Karl Andrus, Hamilton Community Benefits Network, addressed Committee respecting Item 8.4 - Light Rail Transit (LRT) Agreements Update (PED21176(a)).

The presentation provided by Karl Andrus, Hamilton Community Benefits Network, respecting Item 8.4 - Light Rail Transit (LRT) Agreements Update (PED21176(a)), was received.

For disposition of this matter, please refer to Item 4.

(v) James Kemp, respecting Item 9 of the Advisory Committee for Persons with Disabilities Report 22-002, respecting the Advisory Committee for Persons with Disabilities' Request for Council to Establish an Accessibility Award Program (Item 9.6)

Mr. Kemp was unable to remain at the meeting.

The General Issues Committee recessed for one half hour until 2:00 p.m.

(g) DISCUSSION ITEMS (Item 10)

(i) Advisory Committee for Persons with Disabilities Report 22-002,
February 8, 2022 (Item 10.3)

- (a) Sub-section (a) to Item 9 of the Advisory Committee for persons with Disabilities Report 22-002, respecting the Advisory Committee for Persons with Disabilities' Request for Council to Establish an Accessibility Award Program, **was amended** by adding the words "***That staff be directed to review options and criteria for establishing***"; and, "***and report back to the General Issues Committee***", to read as follows:

9. Advisory Committee for Persons with Disabilities'
Request for Council to Establish an Accessibility Award
Program (Item 11.6)

- (a) ***That staff be directed to review options and criteria for establishing*** an Accessibility Award Program for City of Hamilton individuals, businesses and organizations that have made significant contribution beyond legislative requirements, towards improving access for persons with disabilities in Hamilton, ***and report back to the General Issues Committee***; and
- (b) Item 10 of the Advisory Committee for persons with Disabilities Report 22-002, respecting the Advisory Committee for Persons with Disabilities' Request for Review of the Accessible Transportation Service and the Disabled and Aged Regional Transportation Service Policy Respecting Driver Assistance to Passengers who use a Bundle Buggy, **was amended** by adding the words "***, and report back to the Public Works Committee***", to read as follows:

10. Advisory Committee for Persons with Disabilities'
Request for Review of the Accessible Transportation
Service and the Disabled and Aged Regional
Transportation Service Policy Respecting Driver
Assistance to Passengers who use a Bundle Buggy
(Item 11.7)

That staff be directed to review the Accessible Transportation Services and the Disabled and Aged Regional Transportation Service policy to allow DARTS

drivers to assist passengers who use a bundle buggy to safely load on and off the Accessible Transportation vehicle, **and report back to the Public Works Committee.**

- (c) Sub-sections (a) through (d) to Item 11 of the Advisory Committee for persons with Disabilities Report 22-002, respecting the Advisory Committee for Persons with Disabilities Request respecting Accessible Transport related to the City's Accessible Taxicab Financial Incentive Program and Accessible Taxicab Operators in Hamilton, **were amended**, by adding the words "**and report back to the Planning Committee**", to read as follows:

11. Advisory Committee for Persons with Disabilities Request respecting Accessible Transport related to the City's Accessible Taxicab Financial Incentive Program and Accessible Taxicab Operators in Hamilton (Item 11.8)

- (a) Investigate methods of revamping or improving the Accessible Taxicab Financial Incentive Program in an effort to recruit drivers and to ensure the program's sustainability in the future, **and report back to the Planning Committee;**
- (b) Consider the feasibility of compensation to the Accessible Taxicab Operators that provided accessible service during the lockdown and the Accessible Taxicab Financial Incentive Program's suspension period, **and report back to the Planning Committee;**
- (c) Develop a pandemic contingency plan with respect to the Accessible Taxicab Financial Incentive Program's audit process to ensure continuity of service while maintaining pandemic protocols as well as the safety of the staff, **and report back to the Planning Committee;** and,
- (d) Determine if Personal Transport Provider Operators that are providing Accessible Transport in the City are charging an additional fee for the service, if they have plans to provide accessible service in the future or if they are willing to pay a more proportionally equivalent annual fee to opt-out of the requirement to

provide Accessible Transport, ***and report back to the Planning Committee.***

For disposition of this matter, please refer to Item 7.

**(ii) Entertainment Venues Municipal Capital By-Law (PED18168(h))
(Ward 2) (Item 10.6)**

Report PED18168(h), respecting the Entertainment Venues Municipal Capital By-Law, ***was amended*** by adding new sub-sections (j) and (k), to read as follows:

- (j) That staff be directed to review what, if any, portions of the agreement between the City of Hamilton and the Hamilton Urban Precinct Group LP, with regard the lands known as the FirstOntario Centre, the Hamilton Convention Centre and the FirstOntario Concert Hall may be publicly released, and report back to the General Issues Committee; and,***
- (k) That staff be directed to report back annually on the operations of the Hamilton Urban Precinct Group LP, with regard the lands known as the FirstOntario Centre, the Hamilton Convention Centre and the FirstOntario Concert Hall, and report back to the General Issues Committee.***

For disposition of this matter, please refer to Item 10.

(h) NOTICES OF MOTION (Item 12)

Councillor N. Nann introduced the following Notice of Motion:

(i) Strategic Land Acquisition Plan Along the LRT Corridor (Item 12.1)

That staff be directed to establish a strategic land acquisition plan along the LRT corridor for the purposes of planning to deliver future municipal services, including but not limited to parks, recreation, as well as, non-profit, affordable housing and report back to the General Issues Committee.

(i) **GENERAL INFORMATION / OTHER BUSINESS (Item 13)**

(i) **Amendments to the Outstanding Business List (Item 13.1)**

The following amendments to the General Issues Committee's Outstanding Business List, were approved:

- (i) Amendments to the Outstanding Business List (Item 13.1)
 - (a) Items to be Removed (Item 13.1.a.)
 - (1) Airport Employment Growth District (AEGD) Wastewater Servicing Update and Capacity Allocation Policy (Addressed at the February 16, 2022 GIC as Item 8.4 - Report PED20040(a)) (Item a)
 - (2) Recommendations related to the Implementation of the Municipal Accommodation Tax (Addressed at the February 16, 2022 General Issues Committee as Item 10.2 - PED20009(b)) (Item b)
 - (3) Feedback on the Draft Code of Conduct for Boards and Committees (Addressed at the special GIC meeting of February 17, 2022 as Item 8.1 - Report FCS21081(a)) (Item c)
 - (4) Business Improvement Area Advisory Committee Working Group for the 2021 Grey Cup, as the 2021 Grey Cup has since concluded, this matter is no longer relevant. (Item (d))
 - (5) Downtown Precinct Master Agreement – Municipal Capital Facility Agreement By-Laws (Addressed on this agenda as Item 10.6 - Report PED18168(h))
 - (b) Proposed New Due Date (Item 13.1.b.)
 - (1) Community Benefits Protocol Advisory Committee
Current Due Date: March 23, 2022
Proposed New Due Date: June 15, 2022
 - (2) Protection of Privacy
Current Due Date: February 16, 2022
Proposed New Due Date: May 4, 2022

- (3) Options on How the City May Pedestrianize a Street or Collection of Streets
Current Due Date: March 23, 2022
Proposed New Due Date: April 20, 2022
- (4) Security Report on Theft and Vandalism Prevention in City Owned Spaces
Current Due Date: May 18, 2022
Proposed New Due Date: August 8, 2022
- (5) ACPD Environmental Working Group Plan
Current Due Date: March 23, 2022
Proposed New Due Date: March 22, 2023
- (6) Corporate Strategic Growth Initiatives – Annual Update
Current Due Date: March 23, 2022
Proposed New Due Date: November 30, 2022
- (7) Revenue Enhancement Opportunities at the John C. Munro International Airport
Current Due Date: March 23, 2022
Proposed New Due Date: September 21, 2022
- (8) Update on Request for Information – Downtown Parking Structure (PED16105 and PED15183)
Current Due Date: April 6, 2022
Proposed New Due Date: January 18, 2023
- (9) Public Art Master Plan
Current Due Date: June 15, 2022
Proposed New Due Date: September 21, 2022

(j) PRIVATE & CONFIDENTIAL (Item 14)

(i) Closed Session Minutes – February 16, 2022 (Item 14.1)

- (a) The Closed Session Minutes of the February 16, 2022 General Issues Committee meeting were approved; and,
- (b) The Closed Session Minutes of the February 16, 2022 General Issues Committee meeting shall remain confidential.

Committee moved into Closed Session to discuss Items 14.2 and 14.3, pursuant to Section 9.1, Sub-sections (a), (c) and (i) of the City's Procedural By-law 21-021, as amended, and Section 239(2), Sub-sections (a), (c) and (i) of the *Ontario Municipal Act*, 2001, as amended, as the subject matter pertains to the security of the property of the municipality or local board; a proposed or pending acquisition or disposition of land by the municipality or local board; and, a trade secret or scientific, technical, commercial, financial or labour relations information, supplied in confidence to the municipality or local board, which, if disclosed, could reasonably be expected to prejudice significantly the competitive position or interfere significantly with the contractual or other negotiations of a person, group of persons, or organization.

(k) ADJOURNMENT (Item 14)

There being no further business, the General Issues Committee adjourned at 3:45 p.m.

Respectfully submitted,

Jason Farr, Deputy Mayor
Chair, General Issues Committee

Stephanie Paparella
Legislative Coordinator,
Office of the City Clerk

Hamilton Light Rail Transit (LRT) Project

Project Development and Pre-Procurement Phase

MTO, Metrolinx and
City of Hamilton
Communications Protocol

Final

January 26, 2022

GENERAL

On May 13, 2021, the Federal and Provincial Governments announced a \$3.4B joint funding investment to build the Hamilton LRT project. The LRT will run from McMaster University through the downtown core to Eastgate Square in Stoney Creek. The Ministry of Transportation, along with Metrolinx, will lead construction of the project and retain ownership of the asset once complete.

The Ministry of Transportation, Metrolinx and the City of Hamilton (the Parties) agree to undertake joint communication activities where and when appropriate that will enhance opportunities for open, transparent, effective and pro-active communications with the public and recognize the contribution of the Parties as we work to advance these important projects. Metrolinx will coordinate the review of all communications with the Ministry of Transportation before they are issued.

The term of this communications protocol will extend to the pre-procurement phase of the project. This protocol may be further revised as part of the development of a project master agreement. Although this agreement is about pre-procurement, the parties recognize that clear and regular public communications will be critical to the success of the project, especially leading up to and during the construction phase. Through future amendment to this agreement, the parties will outline a protocol that ensures an "on-the-ground" presence for the project team, for example through a community office on the corridor. The parties will also establish a protocol for regular updates to the business community through the BIAs and Chambers of Commerce.

Subject to any of the above occurrences, the Communications Subgroup may contribute to the development of a project management and implementation plan and/or master agreement containing a schedule that outlines all key projects, milestones, approvals and any associated communications materials requiring development and approval.

COMMUNICATIONS SUBGROUP

- A Subgroup of Metrolinx and City of Hamilton staff will be established to advise and provide support for all communications and public information activities related to this project. A Ministry of Transportation communications representative may attend the subgroup meetings as required.
- The Subgroup will be comprised of at least one representative from each Party and other specialized staff as required.
 - The Subgroup will report to the project Working Group.
- A designated representative from Metrolinx will chair the Subgroup.
- Each designate will update the Subgroup on related developments and

communications activities.

- If required, the Subgroup shall develop templates for project-specific and broad communications about the projects covered under this protocol, which may be jointly approved.
- The Subgroup shall develop and recommend communications materials. Where appropriate, material will be shared -- for information, for input or for review and approval by the Working Group. Where approval is being sought, the request will include clear timelines and deadlines.

PROJECT SPECIFIC COMMUNICATIONS

- The Ministry of Transportation, working with Metrolinx, has overall lead and responsibility for final project communications, and MTO will also coordinate as needed with the federal government. Where required, final review and approval is subject to the terms and conditions of the Memorandum of Understanding (MOU).
- Hamilton City Council will be updated regularly throughout the project through one-on-one briefings and Council reports/presentations. Depending on the nature of the update, the parties will decide who is most appropriate to deliver the update.
 - It is within City Council's purview to discuss and deliberate impacts of the LRT during Committee and Council meetings.
- Local communications are encouraged; however, for project success it will be integral for the Ministry of Transportation and Metrolinx to discharge an overall leadership and coordination role.
 - There may be specific communication materials and issues where the City of Hamilton will assume the lead. For example, City projects/operations, roadworks, or HSR services that are affected by LRT construction. The City will inform and/or consult with Metrolinx in advance of these occasions depending on the nature of the issue.
- Metrolinx and the City of Hamilton may develop joint information kits, brochures, public reports, and website material to inform interest groups, contractors and the public about the project.
 - Metrolinx has established a project website to share information about the project that will be updated as new information becomes available. The City of Hamilton can link to the project website and may wish to include other City-related information on their own website.
 - The Parties are encouraged to prepare communications products to support their local events, campaigns, meetings, etc.

- The Master Messaging document (to be developed) should guide all messaging used about the LRT project.
- In these situations, production costs for materials prepared for local events related to the project will be the responsibility of Metrolinx as per the MOU.
- The Metrolinx Project Sponsor and Technical Lead, in partnership with the Metrolinx Communications Lead(s), will work with the City of Hamilton Project Director and Communication Lead in directing day-to-day communication activities related to pre-procurement planning, including:
 - development of business cases, value-for-money assessments, procurement of advisory services; and
 - development of project specifications, and with the assistance of other agencies, preparations for procurement to identify a contractor for project delivery.
- The Subgroup will recommend how the Parties may be identified and recognized through these communication activities using pre-approved templates.
- Should local communications occur, Metrolinx and the City of Hamilton will agree on who will lead the overall coordination of communications and leverage the Parties and their respective communications/marketing and local knowledge resources as appropriate. It will be important to convey cohesive and integrated project management and delivery.
- Where elected officials (MPs, MPPs and councillors) are to be briefed on the project, or gather/attend public meetings/event where the Hamilton LRT project is either a focus or substantive item on the agenda/program, Metrolinx and City of Hamilton communications staff will coordinate prior to the meeting. It is anticipated that Metrolinx will assume an overall lead role as it relates to the MPs and MPPs, working closely with the Ministry of Transportation, while the City of Hamilton will assume an overall lead with respect to City Council.
- It is recognized that in the event that impromptu or adhoc briefings and meeting requests arise, and if the LRT project is a point of discussion, each party will keep the other apprised of these discussions and any related developments.
- The Subgroup may organize an advertising or public information campaign related to the project, if there is a determined need.
- The Subgroup will review and make necessary updates to this protocol prior to the procurement phase of the project.
- Metrolinx will take the lead on responses to community and stakeholder inquiries about the project through the Hamilton@Metrolinx.com email address and dedicated phone line. Metrolinx's standard response time is to acknowledge the inquiry within 24 hours and respond within 10 days. If the inquiry is more

appropriate for the City to respond to, Metrolinx will forward the inquiry to the City and requests to be copied on the response.

- In the event of a dispute related to communications activities, the parties will escalate the item for decision-making at the appropriate level through the City of Hamilton-Metrolinx project governance structure.

MEDIA/PUBLIC ANNOUNCEMENTS/EVENTS

- The Ministry of Transportation, working closely with Metrolinx, will be responsible for coordination of major announcements and media events in collaboration with the City of Hamilton in keeping with this protocol.
- It is recognized that not all communications related to the project can be centrally organized/coordinated. Instances will arise in which Parties to the project may feel the need to convey independent messages or perspectives. In such circumstances, the Subgroup requests that Parties inform each other of the intention to communicate.

I. Media Releases and Events

The Ministry of Transportation, working closely with Metrolinx, will issue news releases for major announcements and other relevant events.

- The Subgroup will collaborate in organizing special events that are determined to be required Metrolinx and/or the City of Hamilton.
- Major media conferences, announcements and official ceremonies will be led by the Ministry of Transportation and Metrolinx. Ministry of Transportation will coordinate with the federal government as required.
- As a general principle, the Parties agree that no public announcement about the project event/activity covered under this Agreement shall be made independently by the City of Hamilton. An announcement schedule will be developed by the Communications Subgroup and reviewed periodically.
- The Subgroup will provide advice and recommendations to the Working Group; and,
- Wherever possible, the parties shall mutually agree on the use of quotes from the designated representatives of the Ministry of Transportation, Metrolinx and the City of Hamilton, and where appropriate, any third-party funding partners or stakeholders.

II. Media

- All media inquiries received by the City of Hamilton should also be forwarded to Metrolinx Media Relations for coordinated follow-up and response if required. Metrolinx will coordinate the review of all media responses with the Ministry of Transportation before they are issued. Standard messaging will be developed and approved within the Communications Subgroup, which will be used as a basis for all media responses.
 - In certain instances, Metrolinx may refer specific media questions to the City of Hamilton if the response is better suited coming from the City. For example, City projects/operations, roadworks, or HSR services that are affected by LRT construction.
- Requests for interviews should be forwarded to all Subgroup designates and assessed. Parties will provide recommendations and Metrolinx or appropriate Party will respond.
- Designated spokespersons will be identified by each Party for major announcements, media interview requests, and issues management.
 - Designated spokespeople will receive media relations training, as needed.
- Standard messaging will be developed and approved within the Subgroup, which will be used as a basis for all social media post and responses.

III. Social Media

- Metrolinx will assume oversight and "ownership" of existing social media accounts (Twitter, Instagram and Facebook) for the Hamilton LRT project and update the content to reflect recent developments. The City of Hamilton will contribute to the social media strategy and content development.
- The City of Hamilton is encouraged to re-post information about the Hamilton LRT project from their respective social media accounts.

IV. Branding

- Metrolinx and the City of Hamilton, through the Communications Subgroup and the Project Working Group, will work together to advance and promote the brand strategy for the 'construction phase' of the project, understanding that branding and strategy for the service delivery phase will be addressed at a later date.

V. Issues Management/Crisis Plan

- The Subgroup will develop a protocol for issues management to share information and coordinate messaging to ensure the public is well-informed.

- The protocol will be shared with the Metrolinx Corporate Communications, the City of Hamilton and the Ministry of Transportation.
- The Issues Management Protocol will be reviewed periodically to ensure that it is effective.

VI. Working within Existing Communications Protocol Requirements

- This protocol functions in parallel to other communications protocols that the Parties must adhere to. For example, where required, the Parties are responsible for facilitating any required internal reviews and approvals necessary for the development and implementation of any communications products.
- This also includes the recognition of any pre-existing communications protocols that exist between the Parties and any of the funding, procurement or delivery partners.

VII. Communication During Exceptional Events

- In the event of a Federal, Provincial or Municipal election, any communications, community and consultative work directly related to the critical progress of the project will continue to be carried out (e.g. open houses that are part of legislated public consultations). However, any communications items that could be viewed as having a political focus (e.g. specific funding announcements) will be deferred until the conclusion of said election.

HAMILTON MOU
PROTOCOL RESPECTING PROPERTY INTERESTS TO AND FROM THE CITY
OF HAMILTON

Purpose

- To establish a process and governance to deal with: (i) Metrolinx permanent acquisition of City of Hamilton (“**City**”) lands, (ii) temporary licences to Metrolinx from the City, (iii) transfer of Metrolinx lands to the City.

Permanent Acquisitions

- City lands required for project infrastructure and for the operation and maintenance of the LRT will be acquired by Metrolinx either in fee simple or by way of permanent exclusive stratified easement.
- City lands required for relocation of third party utilities (except in the right of way or if the City has a statutory obligation or the utility has a statutory right to such City owned property) will be acquired by Metrolinx or such third party utility, as the case may be for fair market value.
- City lands whereon or wherein the permanent LRT infrastructure or assets will be situated following construction, including, without limitation, lands used for the LRT guideway, stations and stops, vehicular lanes, sidewalks, bike lanes, and associated landscape areas (the “**Transit Corridor Lands**”) will be transferred to Metrolinx for nominal consideration unless such City lands: (a) are income producing, (b) have been identified by the City for any current or future City municipal purposes (including municipal development or redevelopment) under current applicable zoning or master plan, or in respect of which any application to amend zoning or the master plan has been submitted; or (c) are used for an operation and maintenance facility or a traction power sub-station, in which case they will be transferred at fair market value, having regard to the determination of value in the *Expropriation Act*, Ontario.
- The transfer of City lands to Metrolinx, other than the Transit Corridor Lands identified above for transfer at nominal consideration, shall be at fair market value, having regard to the determination of value in the *Expropriation Act*, Ontario.
- Metrolinx will provide the City with a request to purchase (a “**Request to Purchase**”) for each property that will include: (i) the required possession date, (ii) a description of the property, (iii) a high-level description of the proposed use, (iv) a date by which the City will provide an initial response to the Metrolinx, and (v) any other information that the City reasonably requires, including a survey or property sketch (with survey to follow).
- The City will not encumber or grant interests in any property in respect of which Metrolinx has delivered a Request to Purchase, without Metrolinx’s

consent.

- The City will provide a response to Metrolinx within the time specified in Metrolinx’s Request to Purchase specifying whether or not it is prepared to transfer the property to Metrolinx and any terms, reservations, and encumbrances that it will impose.
- If the City is unable or unwilling to transfer the property or imposes restrictions that are unacceptable to Metrolinx, either Party may refer the matter to dispute resolution pursuant to the Dispute Resolution Process.
- Metrolinx will acquire City lands on an as-is, where-is basis and is responsible for its own due diligence including title, although the City will make reasonable efforts to assist Metrolinx in discharging encumbrances. The City will use reasonable efforts to provide Metrolinx with notice of unregistered easements, leases, licences or rights of use or occupation held by third parties, including any encroachments (regardless of whether or not the encroachment(s) is documented), in each case in the City’s knowledge, possession or control.
- If the City is unable to transfer a City property or an interest therein by way of fee simple or permanent easement within the time required by Metrolinx, the City will grant a temporary licence to Metrolinx pending such transfer for no licence fee or consideration. Metrolinx acknowledges and agrees that foregoing provision does not limit or restrict, in any manner, the City’s right to recover staff costs and disbursements incurred in connection with such temporary licence, as such costs and disbursements are recoverable under the Staffing Agreement (as defined in the Memorandum of Agreement).

Temporary Licences

- This section excludes the use of public highways and lands that are designated as Park and Open Space Area or Green Space System in the City’s Official Plan and/or on title to the subject lands as well as any road allowance adjacent to such area that is not a sidewalk or a road (collectively, “**Parklands**”). Lands designated as public highway that are required by Metrolinx on a temporary basis will be accessed through a road occupancy permit and dealt with pursuant to a separate protocol. Parklands that are required by Metrolinx on a temporary basis will be dealt with in accordance with the City’s by-laws and in accordance with the “Park and Open Spaces” section of this Real Estate Protocol.
- The City will grant Metrolinx a broad general licence for City lands for all project purposes including, without limitation: (i) required investigations and due diligence, (ii) environmental, geotechnical and other invasive testing, (iii) access to City lands including for purpose of removing and relocating City and third party infrastructure, (iv) laydown, (v) the construction of temporary facilities, (vi) the construction of permanent project infrastructure if the lands

are to be subsequently transferred to Metrolinx. Metrolinx will reimburse the City’s costs and disbursements incurred in connection with such licence in accordance with and pursuant to the Staffing Agreement. Compensation payable by Metrolinx for such licence(s) will be as follows:

1. If the City lands are Transit Corridor Lands, any such licence will be granted to Metrolinx for nominal consideration unless such City lands: (a) are income producing, (b) have been identified by the City for any current or future City municipal purposes (including municipal development or redevelopment) under current applicable zoning or master plan, or in respect of which any application to amend zoning or the master plan has been submitted; or (c) are used for an operation and maintenance facility or a traction power sub-station, in which case they will be transferred at fair market value, having regard to the determination of value in the *Expropriation Act*, Ontario; and
 2. If the City lands are not Transit Corridor Lands, any such licence will be granted to Metrolinx for fair market value, having regard to the determination of value in the *Expropriation Act*, Ontario.
- Metrolinx will provide the City with a request for each licence (a “**Request for Licence**”) that it requires that will include (i) the required possession date, (ii) a description of the property, (iii) a high-level description of the proposed use, (iv) a date by which the City will provide an initial response to the City, and (v) any other information that the City reasonably requires.
 - The City will endeavour not to encumber or grant interests in any property in respect of which it has received a Request for Licence.
 - The City and Metrolinx will develop a form of licence to be used, which may be a Master Licence with schedules for specific City lands.
 - The City will respond to Metrolinx’s request within the time specified in its Request for Licence. If the City is unable or unwilling to grant a required licence, or imposes terms that are unacceptable to Metrolinx, either Party may refer the matter to be dealt with pursuant to the Dispute Resolution Process.

Expropriation

- Metrolinx has the right, at any time, whether before or after submitting a Request to Purchase or a Request for Licence, or before, during or after the completion of the Dispute Resolution Process, to commence and proceed with, process and complete expropriation of any property.

Parks and Open Space

- Metrolinx will, or will cause Project Co to, take all reasonable efforts to minimize impacts to trees and Parklands in connection with the Project. The Parties acknowledge that tree replacement or compensation to the City in

lieu thereof is in accordance with the provisions set out in the City’s by-laws or standards applicable to tree replacement. Metrolinx will consult with the City in accordance with the City’s by-laws or standards applicable to a tree replacement plan prior to any tree removal, provided that pending the determination of a replacement plan or compensation in lieu thereof, Metrolinx may at its risk remove such trees as may be required to facilitate construction of the Project. Nothing in this Paragraph derogates from Metrolinx’s expropriation authority including with respect to trees owned by the City or third parties.

- Parklands may not be able to be sold or permanently disposed of without an amendment to the City's Official Plan. Metrolinx is not subject to the Planning Act (Ontario) and, as a result, to the Official Plan. Pursuant to the City's Official Plan, the City may, upon mutual agreement by the parties, exchange Parklands for other nearby property of equivalent or larger area and comparable or superior green space utility that is acceptable to the City. If this option is not exercised, Metrolinx will acquire such lands at fair market value, having regard to the determination of value in the *Expropriation Act*, Ontario. Until Metrolinx acquires a permanent interest in Parklands required by it and provided that the City property can be made available to Metrolinx, the City will grant a temporary licence or temporary easement to Metrolinx for the purposes of enabling Metrolinx to use such City property for construction and installation of infrastructure and improvements and for any other required construction-related activities, in accordance with the City’s by-laws.
- For any Parklands in respect of which Metrolinx requires temporary access, the City will grant a temporary licence to Metrolinx for the purposes of enabling Metrolinx to use such Parklands for its intended use. Notwithstanding the foregoing, if any City by-law requires Metrolinx to obtain a permit in order to temporarily access such Parklands, Metrolinx will comply with such City by-law for such temporary access.

Transfer of Lands to City for Road Widening and Other Road Purposes

- Lands owned by Metrolinx or by third parties that are required to be transferred to the City for road widening or other right-of-way/highway/public road purposes or that are immediately adjacent to a public road (the “**Transfer Lands**”) will be transferred to the City by way of permanent easement fee simple for a nominal fee. Metrolinx shall transfer all lands which will be dedicated by the City as public roadway in fee simple.
- Prior to the conveyance of the Transfer Lands to the City, Metrolinx will take, or cause Project Co to take, all action required by Environmental Laws in respect of any Hazardous Substance which is introduced to the Transfer Lands by Metrolinx, Project Co or their respective agents, employees, contractors, sub-contractors and consultants in, on, under or about the

Transfer Lands or emanating therefrom. Metrolinx shall convey the Transfer Lands to the City in a condition where soil and ground water quality comply with all Environmental Laws and standards established by the Ministry of Environment, Conservation and Parks (the "**MECP Standards**"), as same may be amended or restated from time to time, and the Transfer Lands are fit for the City's intended purpose. For purposes of this paragraph, "**Environmental Laws**" means all applicable laws concerning pollution or protection of the natural environment, human health or otherwise relating to the environment, including those pertaining to (i) reporting, licensing, permitting, investigating and remediating the presence of hazardous substances, and (ii) the storage, generation, use, handling, manufacture, processing, transportation, treatment, release and disposal of hazardous substances.

Lands for Additional City Infrastructure

- The City will acquire lands for Additional City Infrastructure (as that term is defined in the Memorandum of Agreement), if any, at its sole cost and expense and shall grant a licence to Metrolinx for nominal consideration sufficient for the purposes of the construction of the Additional City Infrastructure.
- Metrolinx may, in its discretion, acquire lands for the City for Additional City Infrastructure at the request and cost of the City.
- Whether the City or Metrolinx acquires lands for Additional City Infrastructure, the City will be responsible to Metrolinx for the cost of the lands and for the cost arising out of site conditions, including environmental, geotechnical and others.
- Metrolinx may transfer and the City agrees to accept lands, for road widening, Additional City Infrastructure or other purpose as agreed to by the parties, either on completion of the Hamilton LRT project or intermittently from time to time.

City of Hamilton and Metrolinx Governance Framework

This City of Hamilton and Metrolinx Governance Framework (“Governance Framework”) is meant to support transit expansion in the City of Hamilton.

Purpose:

The purpose of this Governance Framework is to accomplish the following:

- Fulfill the governance requirements of Section 17 of the Memorandum of Understanding executed September 22, 2021 for the Hamilton Light Rail Transit project (“MOU”).
- Streamline intergovernmental relationships with respect to delivery of capital programs and projects that impact transit expansion.
- Identify, escalate and resolve intergovernmental delivery issues affecting capital programs.
- Provide structured forums for senior staff from each organization to advance shared objectives, seek strategic direction and input and guide collaboration between the partners.

Structure:

Apart from the internal governance of each organization, the parties will jointly create the following formal joint governance structures, that will have three different levels:

1. **Working Groups:** There will be one or more working groups that consist of staff from both Metrolinx and the City of Hamilton that will work together on the LRT Project on a day-to-day basis, and they shall meet formally no less than bi-weekly. It is intended that most issues can be resolved through the Working Groups.
2. **Steering Committee:** There will also be a Steering Committee that will meet at least every eight (8) weeks. The Steering Committee will include members from the Ministry of Transportation, Metrolinx and the City, such as Directors, General Managers, Executive Vice-Presidents, and Head Sponsor. The Steering Committee will be responsible for the immediate oversight of all Working Groups. Any issue that cannot be resolved by any Working Group will be escalated to the Steering Committee.
3. **Executive Committee:** Lastly, there will be an Executive Committee that will meet at least two (2) times per year. The Executive Committee will include members from the Ministry of Transportation, Metrolinx and the City, such as City Manager, Chief Executive Officer, and Associate Deputy Minister. The Executive Committee will be responsible for the oversight of the LRT Project. Any issue that cannot be resolved by Steering Committee will be escalated to the Steering Committee.

Any issue that cannot be resolved by the parties will be subject to dispute resolution in accordance with Section 17 and Schedule “J” of the MOU.

Principles:

1. The Governance Framework is for issue escalation and strategic direction.
2. The Governance Framework does not replace the need for day-to-day engagement and collaboration between each organization (e.g., formal working groups, informal touch points between staff, etc.)
3. Delivery coordination through working groups and project delivery teams is the most effective and efficient level for option identification and evaluation to inform decision-making. The Committee are not meant to be a forum for the foregoing.
4. The Governance Framework is meant to foster regular engagement of the committees and to enable clear and consistent documentation and information sharing among the parties to support early issue identification, transparency, and resolution.
5. The Steering Committee and the Executive Committee (collectively the “Committees”) will work collaboratively to resolve issues, consistent with their assigned level of authority.
6. The responsibilities of Committee members to their respective Boards, Council, and Minister will not be fettered by decisions of the Committee.
7. Terms of Reference for each Committee will be developed and approved by each of the Steering and Executive Committees respectively. These terms of reference shall align with the MOU (see Appendix), and in any event, in the case of a conflict between any of the Terms of Reference and the MOU, the MOU shall prevail. The Terms of Reference will be reviewed, and if necessary, revised, on an annual basis.
8. The Terms of Reference may require or allow a Committee to use one or more tools to support reporting, escalation and decision making. Agendas will be jointly developed. Examples of topics that committee members may table: (i) project design and planning; (ii) property matters (iii) coordination of capital works (iv) permits, licenses and approvals; or (v) updates of a strategic nature that require awareness by senior leadership in advance, including change to policy or processes, item tracking to the Board and/or Council, or other items of strategic importance.

**BARTON VILLAGE
BUSINESS IMPROVEMENT AREA (BIA)
PROPOSED 2022 OPERATING BUDGET**

Revenue	
BIA Levy	\$75,000
Grants & Sponsorships	\$80,978
Total Revenues	\$155,978
Expenses	
Marketing and Advertising	
Banners/Median Lights	\$2,000
Marketing Coordinator	\$29,760
Festival and Events	
Barton Village Festival	\$33,000
Recurring Events	\$1,000
Meetings and Business Development	
Annual General Meeting	\$1,200
BIA Meetings	\$400
Property of Excellence Awards	\$500
Beautification	
Flower planters (plants and water service) lights, boulevard	\$2,000
Insurance	
General Insurance & Officers & Directors Liability	\$2,500
Membership	
Ontario BIA Membership	\$250
Co-ordination	
Partial Benefits	\$0
Accountant	\$1,200
Executive Director	\$55,000
Office Rent	\$23,052
Telephone/Internet	\$1,566
Office and BIA Supplies	\$1,000
Website Management	\$400
Financial Audit	\$500
Bank Charges	\$150
Levy Reconciliations (due to write offs)	\$500
Total Expenses	\$155,978

**LOCKE STREET
BUSINESS IMPROVEMENT AREA (BIA)
PROPOSED 2022 OPERATING BUDGET**

Revenue	
BIA Levy	\$34,500
BIA Reserve	\$5,000
Other City Revenue	\$13,000
Locke Street "Festival" Revenue	\$40,000
Total Revenues	\$92,500
Expenses	
Social Media Management	\$12,500
General Advertising	\$1,000
Special Events	\$7,000
Street Beautification	\$14,000
Locke Street "Festival" Expenses	\$40,000
Auditors	\$500
Executive Director	\$12,000
Bookkeeping & Business Support	\$1,000
Office Supplies	\$150
Insurance	\$1,470
Storage Rental	\$2,880
Total Expenses	\$92,500

2022 Active Transportation Fund - Project List

PLANNING PROJECTS				
#	Project Name	Total Project Cost	Federal (100%)	City (0%)
1	Integrated AT Plan - Equity Outreach	\$50,000	\$50,000	\$0
2	Integrated AT Plan - Statistical Survey	\$40,000	\$40,000	\$0
3	Level of Traffic Stress Analysis	\$30,000	\$30,000	\$0
4	Healthy Loop Community Rides	\$30,000	\$30,000	\$0
5	Open Streets	\$40,000	\$40,000	\$0
6	Bike Wayfinding Signage Audit	\$35,000	\$35,000	\$0
7	Protected Intersection Design Manual	\$40,000	\$40,000	\$0
8	Accessible E-Bike Business Case Development	\$40,000	\$40,000	\$0
	Total for Planning Projects	\$305,000	\$305,000	\$0
CAPITAL PROJECTS				
#	Project Name	Total Project Cost	Federal (60%)	City (40%)
1	Pipeline Trail road crossings	\$300,000	\$180,000	\$120,000
2	Victoria South	\$500,000	\$300,000	\$200,000
3	Mountain Cycling Connections	\$725,000	\$435,000	\$290,000
4	Park Pathway reconstruction	\$1,860,000	\$990,000	\$870,000
5	Ancaster/Dundas Cycling Connections	\$650,000	\$390,000	\$260,000
6	Downtown Core Enhancements	\$305,000	\$183,000	\$122,000
7	Healthcare Connector	\$180,000	\$108,000	\$72,000
8	New Mobility Enhancements	\$300,000	\$180,000	\$120,000
9	York Blvd	\$650,000	\$390,000	\$260,000
10	Upper Paradise Rd	\$50,000	\$30,000	\$20,000
11	Binbrook Rd	\$900,000	\$540,000	\$360,000
12	Winona Active Transportation Improvements	\$1,000,000	\$600,000	\$400,000
	Total for Capital Projects	\$7,420,000	\$4,326,000	\$3,094,000
TOTAL PLANNING AND CAPITAL PROJECTS				
	Total Planning and Capital Projects	\$7,725,000	\$4,631,000	\$3,094,000



AUDIT, FINANCE AND ADMINISTRATION COMMITTEE REPORT 22-007

9:30 a.m.

March 24, 2022

Council Chambers

Hamilton City Hall

Present: Councillors M. Pearson (Chair), B. Clark, L. Ferguson, B. Johnson, R. Powers, A. VanderBeek, and M. Wilson

THE AUDIT, FINANCE AND ADMINISTRATION COMMITTEE PRESENTS REPORT 22-007 AND RESPECTFULLY RECOMMENDS:

1. **Correspondence from Trent Jarvis, Hamilton Waterfront Trust, respecting an update to the Audit, Finance and Administration Committee in April or May of 2022 (Item 5.2)**
 - (a) That the correspondence from Trent Jarvis, Hamilton Waterfront Trust, respecting an update to the Audit, Finance and Administration Committee in April or May of 2022, be received; and,
 - (b) That staff be directed to develop a scope of work and report back to the Audit, Finance and Administration Committee on April 21, 2022 on an independent third party audit review to verify the financial strength of the Hamilton Waterfront Trust on a going forward basis, with an invitation to the Chair of the Hamilton Waterfront Trust to attend; and,
 - (c) That the Executive Director of the Hamilton Waterfront Trust be requested to attend the April 7, 2022 Audit, Finance and Administration Committee meeting to present.

2. **Report of the 2021 Remuneration and Expenses as Required under Section 284 of the *Municipal Act* (FCS22008) (City Wide) (Item 7.2)**

That Report FCS22008, respecting Report of the 2021 Remuneration and Expenses as Required under Section 284 of the *Municipal Act*, be received.

3. **2021 Fourth Quarter Request for Tenders and Proposals Report (FCS21008(c)) (City Wide) (Item 7.3)**

That Report FCS22008(c), respecting 2021 Fourth Quarter Request for Tenders and Proposals Report, be received.

4. 2021 Fourth Quarter Emergency and Non-competitive Procurements Report (FCS21009(c)) (City Wide) (Item 7.4)

That Report FCS22009(c), respecting 2021 Fourth Quarter Emergency and Non-competitive Procurements Report, be received.

5. 2021 Fourth Quarter Non-compliance with the Procurement Policy Report (FCS21010(c)) (City Wide) (Item 7.5)

That Report FCS22010(c), respecting 2021 Fourth Quarter Non-compliance with the Procurement Policy Report, be received.

6. Annual Tax Arrears as of December 31, 2021 (FCS22011) (City Wide) (Item 7.6)

That Report FCS22011, respecting Annual Tax Arrears as of December 31, 2021, be received.

7. Annual Assessment Appeals as of December 31, 2021 (FCS22010) (City Wide) (Item 7.7)

That Report FCS22010, respecting Annual Assessment Appeals as of December 31, 2021, be received.

8. Support for the National Council of Canadian Muslims brought forward by the NCCM recommendations in Motion 6.2 (CM21015(a)) (Item 7.8)

(a) That Report CM21015(a), respecting Support for the National Council of Canadian Muslims brought forward by the NCCM recommendations in Motion 6.2, be received; and

(b) That staff be directed to develop a communication plan for the Anti-Islamophobia Public Awareness Campaign with collaboration from the Muslim community and the Hamilton Anti-Racism Resource Center, along with identifying resources available for this plan and report back to the May 5, 2022 Audit, Finance and Administration Committee.

9. Accounts Receivable Write-Offs for 2021 (FCS22009) (City Wide) (Item 10.1)

(a) That the Schedule of General Accounts Receivable Write-Offs less than \$1,000 in the total amount of \$6,327.85 attached as Appendix "A" to Report FCS22009, be received for information;

(b) That the General Manager of Finance and Corporate Services be authorized to write-off uncollectable General Accounts Receivable over \$1,000 in the total amount of \$114,132.26 attached as Appendix "A" to Item 9 of Audit, Finance and Administration Report 22-007.

- (c) That the General Manager of Finance and Corporate Services be authorized to write-off uncollectible Farmers Market Receivables in the total amount of \$14,297.74 attached as Appendix "B" to Item 9 of Audit, Finance and Administration Report 22-007; and,
- (d) That the General Manager of Finance and Corporate Services be authorized to write-off uncollectible Lodges Receivables in the total amount of \$78,402.24 attached as Appendix "C" to Item 9 of Audit, Finance and Administration Report 22-007.

10. Development Charges Stakeholders Sub-Committee Report 22-001 - February 28, 2022 (Item 10.2)

(a) Community Benefits Charges (FCS22015) (City Wide) (Item 10.1)

That Report FCS22015 respecting Community Benefits Charges Budget, be received.

11. Cellular Services and Devices Contract Extension (FCS22020) (City Wide) (Item 14.1)

- (a) That the direction provided to staff in Closed Session, respecting Report FCS22020, Cellular Services and Devices Contract Extension be approved and remain confidential until negotiations are completed, and a Contract is in place; and,
- (b) That Report FCS22020 respecting the Cellular Services and Devices Contract Extension and any Appendices remain confidential.

12. City Auditor Reporting of Serious Matters to Council (Case #50695) (AUD22002) (City Wide) (Item 14.2)

That Report AUD22002 respecting the City Auditor Reporting of Serious Matters to Council (Case #50695), remain confidential.

13. Commercial Relationship Between the City of Hamilton and Magil Construction Ontario Inc. (PW22019 / FCS22028 / LS22018) (City Wide) (Item 14.3)

- (a) That the direction provided to staff in Closed Session, respecting Report PW22019 / FCS22028 / LS22018, Commercial Relationship Between the City of Hamilton and Magil Construction Ontario Inc., be approved and released publicly following approval by Council; and,
- (b) That Report PW22019 / FCS22028 / LS22018 respecting the Commercial Relationship Between the City of Hamilton and Magil Construction Ontario Inc. remain confidential.

FOR INFORMATION:

(a) CHANGES TO THE AGENDA (Item 2)

The Committee Clerk advised of the following changes to the agenda:

10. DISCUSSION ITEMS (Item 10)

10.3 Citizen Committee Report - Hamilton Women and Gender Equity Committee - 2021 Funds to Move to Reserve – WITHDRAWN

10.4 Citizen Committee Report - Hamilton Women and Gender Equity Committee - Transfer From Reserve – WITHDRAWN

Items 10.3 and 10.4 were WITHDRAWN as it was determined by Finance Staff that these Citizen Committee Reports were not necessary for their financial process.

The agenda for the March 24, 2022 Audit, Finance and Administration Committee meeting was approved, as amended.

(b) DECLARATIONS OF INTEREST (Item 3)

There were no declarations of interest.

(c) APPROVAL OF MINUTES OF PREVIOUS MEETING (Item 4)

(i) February 17, 2022 (Item 4.1)

The Minutes of the February 17, 2022 meeting of the Audit, Finance and Administration Committee were approved, as presented.

(d) COMMUNICATIONS (Item 5)

(i) Correspondence from Stephanie Bertolo, respecting their resignation from the Women and Gender Equity Committee (Item 5.1)

(a) That the correspondence from Stephanie Bertolo, respecting their resignation from the Women and Gender Equity Committee, be received; **and,**

(b) That staff be directed to prepare a letter on behalf of the Women and Gender Equity Committee in appreciation for their service.

(e) CONSENT ITEMS (Item 7)

The following Various Advisory Committee Minutes, were received:

- (i) Immigrant and Refugee Advisory Committee - September 9, 2021 (Item 7.1(a))
- (ii) Immigrant and Refugee Advisory Committee - November 11, 2021 (Item 7.1(b))
- (iii) Immigrant and Refugee Advisory Committee – December 9, 2021 (Item 7.1(c))
- (iv) Immigrant and Refugee Advisory Committee – No Quorum Notes – February 10, 2022 (Item 7.1(d))
- (v) Hamilton Mundialization Committee - September 15, 2021 (Item 7.1(e))
- (vi) Hamilton Mundialization Committee – October 19, 2021 (Item 7.1(f))
- (vii) Hamilton Mundialization Committee – November 17, 2021 (Item 7.1(g))
- (viii) Hamilton Mundialization Committee – January 19, 2022 (Item 7.1(h))
- (ix) Status of Women Advisory Committee – May 27, 2021 (Item 7.1(i))
- (x) Status of Women Advisory Committee – September 23, 2021 (Item 7.1(j))
- (xi) Women and Gender Equity Committee - January 27, 2022 (Item 7.1(k))

(f) GENERAL INFORMATION / OTHER BUSINESS (Item 13)

(i) Amendment to the Outstanding Business List:

The following amendment to the Audit, Finance & Administration Committee's Outstanding Business List, was approved:

(a) Item Considered Complete and Needing to Be Removed:

Support for the NCCM Recommendations brought forward by the National Council of Canadian Muslims
Added: August 13, 2021 at Council - Item 6.2
Removed: March 24, 2022 at AF&A - Item 7.9
OBL Item: 21-L

(g) PRIVATE AND CONFIDENTIAL (Item 14)

The Committee moved into Closed Session for Items 14.1 to 14.3, pursuant to Section 9.1, Sub-sections (a), (e), (f) and (k) of the City's Procedural By-law 21-021, as amended; and, Section 239(2), Sub-sections (a), (e), (f) and (k) of the Ontario Municipal Act, 2001, as amended, as the subject matter pertains to the security of the property of the municipality or local board; litigation or potential litigation, including matters before administrative tribunals, affecting the municipality or local board; advice that is subject to solicitor/client privileges, including communications necessary for that purpose; and a position, plan, procedure, criteria or instruction to be applied to any negotiations carried on or to be carried on by or on behalf of the municipality or local board.

(i) Cellular Services and Devices Contract Extension (FCS22020) (City Wide) (Item 14.1)

Staff were provided direction in Closed Session.

For further disposition of this Item, Refer to Item 11.

**(ii) City Auditor Reporting of Serious Matters to Council (Case #50695)
(AUD22002) (City Wide) (Item 14.2)**

For disposition of this Item, Refer to Item 12.

**(iii) Commercial Relationship Between the City of Hamilton and Magil
Construction Ontario Inc. (PW22019 / FCS22028 / LS22018) (City
Wide) (Item 14.3)**

Staff were provided direction in Closed Session.

For further disposition of this Item, Refer to Item 13.

(h) ADJOURNMENT (Item 15)

There being no further business, the Audit, Finance and Administration
Committee, adjourned at 12:09 p.m.

Respectfully submitted,

Councillor Pearson, Chair
Audit, Finance and Administration
Committee

Angela McRae
Legislative Coordinator
Office of the City Clerk

Write-off of General Accounts Receivable 2021 Over \$1,000

Customer ID	Customer Name	Amount	Description
113127	Bell Mobility	\$ 2,537.08	Finance Charges
119887	Bell Canada	\$ 1,387.85	Finance Charges
116968	Global Spectrum Facility Management	\$ 13,614.48	Finance Charges
118200	Victoria Manor I	\$ 6,153.95	Bankrupt
120360	Victoria Manor II	\$ 10,236.70	Bankrupt
119910	John Lourenco	\$ 1,445.16	Exhausted collections
117542	Union Gas	\$ 78,757.04	Not collectable as per PW
		\$ 114,132.26	

Write-off of Hamilton Farmers Market Receivable 2021

Customer ID	Customer Name	Amount	Description
117509	Gourmet Veggie Foods	\$ 1,191.81	Exhausted Collections
118755	My Xuan Tieu	\$ 1,590.64	Exhausted Collections
119244	Whitley Flowers	\$ 7,618.26	Exhausted Collections
119253	Best on Bread	\$ 3,354.30	Exhausted Collections
119843	Baby's Bath and Boutique	\$ 542.73	Exhausted Collections
		\$ 14,297.74	

Write-off of Lodges Receivable 2021

Customer ID*	Amount	Description
WL	\$ 127.77	Accommodations
WL	\$ 20.00	Personal Trust
WL	\$ 29.10	Personal Trust
WL	\$ 38.30	Personal Trust
WL	\$ 19.94	Personal Trust
WL	\$ 19.75	Personal Trust
WL	\$ 0.40	Personal Trust
WL	\$ 1.00	Personal Trust
WL	\$ 0.75	Personal Trust
WL	\$ 127.50	Personal Trust
WL	\$ 1.50	Personal Trust
WL	\$ 8.55	Personal Trust
WL	\$ 4.88	Personal Trust
WL	\$ 20.00	Personal Trust
WL	\$ 12.85	Personal Trust
WL	\$ 12.70	Personal Trust
WL	\$ 14.00	Personal Trust
WL	\$ 142.50	Personal Trust
ML	\$ 337.04	Accommodations
ML	\$ 859.80	Personal Trust
ML	\$ 32.00	Personal Trust
WL	\$ 27,461.66	Accommodations
WL	\$ 2,318.00	Accommodations
WL	\$ 2,065.65	Accommodations
ML	\$ 15,695.14	Accommodations
ML	\$ 8,048.71	Accommodations
ML	\$ 4,523.02	Accommodations & Personal Trust
ML	\$ 4,074.94	Accommodations
ML	\$ 3,412.62	Accommodations & Personal Trust
ML	\$ 2,203.89	Accommodations
ML	\$ 1,253.23	Accommodations
ML	\$ 5,515.05	Accommodations & Personal Trust
	\$ 78,402.24	

NOTES

Amounts listed have been allowed for in the December 2021 year end allowance, these write-offs will not affect the 2022 budget.

* Individual's identifiable information left off at request of Council



EMERGENCY & COMMUNITY SERVICES COMMITTEE REPORT 22-004

1:30 p.m.
Thursday, March 24, 2022
Council Chambers
Hamilton City Hall
71 Main Street West

Present: Councillors B. Clark (Chair), S. Merulla, T. Jackson, and E. Pauls

Regrets: Councillors N. Nann and T. Whitehead – Personal

THE FOLLOWING ITEMS WERE REFERRED TO COUNCIL FOR CONSIDERATION:

1. THE EMERGENCY & COMMUNITY SERVICES COMMITTEE PRESENTS REPORT 22-003 AND RESPECTFULLY RECOMMENDS:

That the following Minutes of the Interview Sub-Committee to the Emergency and Community Services Committee, be received:

- (a) May 14, 2019
- (b) February 24, 2022

2. Standardization of Resident Lifting and Hygiene Equipment Including Related Accessories, Supplies and Maintenance (HSC22009) (Wards 7 and 13) (Item 7.2)

- (a) That Council approve the standardization of ARJO® resident lifting and hygiene equipment and ARJO accessories and supplies required for the use of the resident lifting and hygiene equipment manufactured by ArjoHuntLeigh Canada Incorporated, pursuant to Procurement Policy #14 - Standardization, at Macassa and Wentworth Lodges until June 30, 2027;
- (b) That the annual maintenance agreement work and testing on ARJO® equipment at Macassa and Wentworth Lodges be authorized to be performed by ArjoHuntLeigh Canada Incorporated; and,

- (c) That the General Manager, Healthy and Safe Communities Department be authorized to negotiate, enter into and execute any required Contract and any ancillary documents required to give effect thereto with ArjoHuntLeigh Canada Incorporated and be authorized to amend any Contracts executed and any ancillary documents as required in the event that ArjoHuntLeigh Canada Incorporated undergoes a name change, in a form satisfactory to the City Solicitor.

3. Dominic Agostino Riverdale Child Care Centre Operating Agreement (HSC22013) (Ward 5) (Item 7.3)

- (a) That the City of Hamilton enter into an Operating Agreement with Wesley Urban Ministries Inc. to operate a Licensed Child Care Centre in the Dominic Agostino Riverdale Recreation Centre with essential terms and conditions as listed in Appendix “A” to Emergency and Community Services Committee Report 22-004; and,
- (b) That the General Manager of the Healthy and Safe Communities Department or designate be authorized and directed to execute the Operating Agreement, together with any renewals of the Agreement and all necessary documents to implement recommendation (a) above, in a form satisfactory to the City Solicitor.

4. McQuesten Urban Farm – Transfer of Leadership (Added Item 7.6)

- (a) That Housing Services Division staff enter discussions with Niwasa Kendaaswin Teg (Niwasa) to assume operational leadership via lease of the McQuesten Urban Farm; and,
- (b) That Niwasa Kendaaswin Teg receive funding for the operating costs of the McQuesten Urban Farm in the annual amount of \$110,000 for 2022 and 2023, funded from the Tax Stabilization Reserve #110046.

5. Citizen Committee Report from the Women and Gender Equity Committee respecting Reinstating the COVID-19 Encampment Protocol (Item 8.1)

That the Citizen Committee Report from the Women and Gender Equity Committee respecting Reinstating the COVID-19 Encampment Protocol, be received and referred to the consideration of the Encampment Response Update (Item 10.3).

6. City of Hamilton Youth Strategy (CES15056(d)) (City Wide) (Item 8.2)

- (a) That Appendix “B” to Emergency and Community Services Committee Report 22-004 respecting City of Hamilton Youth Strategy be approved;

- (b) That HamOntYouth be endorsed by Council as the official City brand for youth programming and services with the City of Hamilton and be promoted for use as appropriate by all City departments; and,
- (c) That the Outstanding Business List items identified as Hamilton Youth Engagement Collaboration and Hamilton Millennial Survey Study – Employment Precarity be removed from the OBL and considered complete.

7. Early Years and Child Care Funding 2022 (HSC22008) (City Wide) (Item 10.1)

- (a) That the City of Hamilton accept the additional 100% funding from the Ontario-Canada Early Learning and Child Care (ELCC) Agreement in the amount of \$1,605,590;
- (b) That the City of Hamilton accept the one-time transitional funding in the amount of \$3,663,993; and,
- (c) That the General Manager of Healthy and Safe Communities Department, or designate, be authorized and directed to execute, on behalf of the City, the funding agreement from the Ministry of Education, as well as, any ancillary agreements associated with this funding in a form satisfactory to the City Solicitor.

8. Recreation Master Plan Guiding Principles (HSC22014) (City Wide) (Item 10.2)

That the Recreation Master Plan Guiding Principles as detailed in Appendix “C” to Emergency and Community Services Committee Report 22-004, be approved as the foundation for recommendations made in the Recreation Master Plan, and inform future decisions related to its implementation.

9. Encampment Response Update (HSC20038(d)/PED21188(a)) (City Wide) (Item 10.3)

- (a) That an Encampment Coordination Team be created as a pilot to the end of 2022 with an estimated cost of \$305,000, funded first from COVID-19 Government Funds (eligible costs), then COVID-19 Reserve (eligible costs), then departmental budgets surplus and finally by the Tax Stabilization Reserve; and,
- (b) That all reporting from staff related to encampment coordination and response in Hamilton be brought forward to the General Issues Committee for discussion and decisions.

10. Municipal Affairs and Housing Homelessness Prevention Program (HSC22005) (City Wide) (Added Item 10.4)

- (a) That the City enter into the Multi-Program Ontario Transfer Payment Agreement dated April 1, 2022 (attached as Appendix "D" to Emergency and Community Services Committee Report 22-004) in the amount of \$23,559,700 regarding the Homeless Prevention Program with the Province of Ontario;
- (b) That the General Manager of the Healthy and Safe Communities Department or designate be authorized and directed to:
 - (i) Execute the aforesaid agreement, in a form satisfactory to the City Solicitor;
 - (ii) Enter into and execute any further amendments to the Agreement, ancillary agreements, contracts, extensions, and documents required to give effect thereto or for the provision of additional funding from the Province of Ontario under the Homeless Prevention Program, on such terms and conditions satisfactory to the General Manager and in a form satisfactory to the City Solicitor;
- (c) That the General Manager of the Healthy and Safe Communities Department or designate be authorized to approve and submit the annual Investment Plan pursuant to the Homelessness Prevention Program, and to update or amend the Investment Plan, as necessary to deliver and administer the Homelessness Prevention Program;
- (d) That the General Manager of the Healthy and Safe Communities Department or designate be authorized to deliver and administer the Homelessness Prevention Program effective as of April 1, 2022 including without limitation:
 - (i) the provision of funding from the program to service providers;
 - (ii) entering into and executing any agreements or amending and executing any existing agreements with community service providers receiving funding from the Community Homelessness Prevention Initiative, Home For Good and the Strong Communities Rent Supplement Programs, on such terms satisfactory to the General Manager of the Healthy and Safe Communities Department or designate and in a form satisfactory to the City Solicitor and enter into and execute any: amendments to the agreements and ancillary agreements or documents thereto; and,
- (e) That the General Manager of the Healthy and Safe Communities Department or designate, be authorized and directed to terminate, if necessary, any agreements with housing providers where the funding for such agreements has been terminated by the Province and replaced by the Homelessness Prevention Program and which are scheduled to

terminate after March 30, 2022, or, if applicable, to amend any such agreement to allow for the agreement to be terminated prior to March 30, 2022 including by removing any applicable notice periods, or to allow the agreement to continue under the Homelessness Prevention Program.

11. Supporting Youth Resilience in Ward 3 through the 2022 Breaking Through The Vault Initiative (Item 11.1)

WHEREAS, the COVID-19 pandemic has deepened social and economic disparities among equity seeking groups;

WHEREAS, young people have struggled from the negative impacts of the pandemic regarding mental health, isolation, and from inconsistent access to social, cultural and recreational programs;

WHEREAS, the pandemic has required excessive reliance on screen time leading to an ‘autopilot’ norm impacting the ability of young people to engage in activities such as physical movement, socializing and quality sleep;

WHEREAS, the 2022 Breaking Through The Vault Initiative centres resilience through actively engaging diverse youth in program development, leadership and participation across Ward 3 and the City;

WHEREAS, this program, in partnership with the Art Gallery of Hamilton, aims to provide Ward 3 youth with a hybrid learning opportunity that enables them to congregate safely and express themselves through writing, performing and audio recordings of spoken word poetry; and

WHEREAS, art and creative outlets are forms of personal self expression that cultivate resilience of the individual and help form bonds of community through group activity and exhibition;

THEREFORE, BE IT RESOLVED:

- (a) That \$5,000 be allocated from the Ward 3 Bell Cell Tower Account Number 3301609603 to the Art Gallery of Hamilton as the fiscal sponsor for the implementation of the 2022 Breaking Through The Vault initiative; and
- (b) That the Mayor and City Clerk be authorized and directed to execute any required agreement(s) and ancillary documents, with such terms and conditions in a form satisfactory to the City Solicitor.

12. Vacancies on the Seniors Advisory Committee (Item 11.2)

WHEREAS, at its meeting of March 4, 2022, the Seniors Advisory Committee approved the replacement of Vince Mercury and John Kennard from the Seniors Advisory Committee, as neither had attended meetings in over a year; and

WHEREAS, the Interview Sub-Committee to the Emergency and Community Services Committee is currently in the process of filling two earlier identified vacancies on the Seniors Advisory Committee;

THEREFORE, BE IT RESOLVED:

That the two vacancies on the Seniors Advisory Committee be referred to the Interview Sub-Committee to the Emergency and Community Services Committee for consideration.

13. Social Services Reserve Fund 4 (Added Item 11.3)

WHEREAS, on September 15, 2021 Council authorized and directed the General Manager, Healthy and Safe Communities Department, or their designate, to administer the additional Social Services Relief Fund Phase 4 (SSRF4) allocation to a maximum amount of \$13,823,000;

WHEREAS, by letter dated March 4, 2022 (the Amendment), the Ministry of Municipal Affairs and Housing has offered to amend the SSRF4 Agreement to provide additional funding of approximately \$2 Million to the City pursuant to the terms and conditions outlined in the Amendment, including that the City must accept the Amendment not later than March 8, 2022;

WHEREAS, the City Manager, relying on the authority delegated to her in Hamilton By-law 20-044 – the Covid-19 Emergency Delegated Authority – agreed to the Amendment on behalf of the City on March 8, 2022; and

WHEREAS, the City Manager, relying on the authority delegated to her in Hamilton By-law 20-044 – the Covid-19 Emergency Delegated Authority – agreed to the amended Contribution Agreement on behalf of the City on March 18, 2022;

THEREFORE, BE IT RESOLVED:

- (a) That the City Manager's decision to agree, on behalf of the City of Hamilton, to the Amendment to the Social Services Relief Fund Phase 4 Agreement, providing additional funding of approximately \$2 Million to the City, be endorsed and
- (b) That the General Manager, Healthy and Safe Communities Department, or their designate, be authorized and directed to execute all necessary agreements and documents as may be required to implement the funds provided by the Ministry of Municipal Affairs and Housing pursuant to the Amendment to the Social Services Relief Fund Phase 4 in the continued delivery the Community Homelessness Prevention Initiative, each such agreement being in a form satisfactory to the City Solicitor.

14. Appointment to the Lesbian, Gay, Bisexual, Transgender and Queer Advisory Committee (Added Item 14.1)

That the recommendation respecting Appointment to the Lesbian, Gay, Bisexual, Transgender and Queer Advisory Committee be approved and released publicly following approval by Council.

FOR INFORMATION:

(a) APPROVAL OF AGENDA (Item 2)

The Committee Clerk advised of the following changes to the agenda:

6. DELEGATION REQUESTS

- 6.3. Chelsea MacDonald, respecting my experience working with the houseless population so that I can help City Council can make an informed decision on encampments (for today's meeting)

7. CONSENT ITEMS

- 7.1(b) Interview Sub-Committee to the Emergency and Community Services Committee Minutes – February 24, 2022
- 7.5 Lesbian, Gay, Bisexual, Transgender and Queer (LGBTQ) Advisory Committee – No Quorum Notes - March 15, 2022
- 7.6 McQuesten Urban Farm - Transfer of Leadership (CES17011(c)) (Ward 4)

10. DISCUSSION ITEMS

- 10.4. Municipal Affairs and Housing Homelessness Prevention Program (HSC22005) (CityWide)

12. NOTICES OF MOTION

- 12.1. Social Services Reserve Fund 4

12. PRIVATE & CONFIDENTIAL

- 14.1. Appointment to the Lesbian, Gay, Bisexual, Transgender and Queer (LGBTQ) Advisory Committee

The agenda for the March 24, 2022 Emergency and Community Services Committee meeting was approved, as amended.

(b) DECLARATIONS OF INTEREST (Item 3)

There were no declarations of interest.

(c) APPROVAL OF MINUTES OF PREVIOUS MEETING (Item 4)

The Minutes of the February 17, 2022 meeting of the Emergency and Community Services Committee, were approved, as presented.

(d) COMMUNICATIONS (Item 5)

The following Communication Items, were received:

- (i) Honourable Paul Calandra, Minister of Long-Term Care, respecting Long-Term Care Development Project (PROJ 925) (Item 5.1); and
- (ii) Brian Pollard, Assistant Deputy Minister, Ministry of Long-Term Care, respecting Long-Term Care Development Project (PROJ 925) (Item 5.2)

(e) DELEGATION REQUESTS (Item 6)

The following Delegation Requests, were approved:

- (i) Frederick Dryden, Liberty for Youth, respecting programming that will support the at-risk-youth of Hamilton and surrounding areas to overcome and succeed in this challenging environment (for a future meeting) (Item 6.1);
- (ii) Craig Burley, respecting the matter brought forth by the Women and Gender Equity Committee regarding the encampment protocol (for today's meeting) (Item 6.2)
- (iii) Chelsea MacDonald, respecting my experience working with the houseless population so that I can help City Council can make an informed decision on encampments (for today's meeting) (Added item 6.3)

(f) CONSENT ITEMS (Item 7)

(i) Lesbian, Gay, Bisexual, Transgender and Queer (LGBTQ) Advisory Committee – No Quorum Notes

The following No Quorum Notes from the Lesbian, Gay, Bisexual, Transgender and Queer (LGBTQ) Advisory Committee, were received:

- (a) February 15, 2022 (Item 7.4)
- (b) March 15, 2022 (Added Item 7.5)

(g) PRESENTATIONS / STAFF PRESENTATIONS (Item 8)

- (i) Deanna Allain, Chair, and Autumn Getty, Vice-Chair, Hamilton Women and Gender Equity Committee, respecting Citizen Committee Report from the Women and Gender Equity Committee respecting Reinstating the COVID-19 Encampment Protocol (Item 8.1)**

Deanna Allain, Chair, and Autumn Getty, Vice-Chair, Hamilton Women and Gender Equity Committee, addressed the Committee, respecting Citizen Committee Report from the Women and Gender Equity Committee respecting Reinstating the COVID-19 Encampment Protocol.

The presentation from Deanna Allain, Chair, and Autumn Getty, Vice-Chair, Hamilton Women and Gender Equity Committee, respecting Citizen Committee Report from the Women and Gender Equity Committee respecting Reinstating the COVID-19 Encampment Protocol, was received.

Discussion of Citizen Committee Report from the Women and Gender Equity Committee respecting Reinstating the COVID-19 Encampment Protocol, was deferred until after the Delegations were heard.

For further disposition of this matter, refer to Items 5 and 9.

(h) PUBLIC HEARINGS / DELEGATIONS (Item 9)

- (i) Craig Burley, respecting the matter brought forth by the Women and Gender Equity Committee regarding the encampment protocol (Added Item 9.1)**

Craig Burley, addressed the Committee respecting the matter brought forth by the Women and Gender Equity Committee regarding the encampment protocol.

The delegation from Craig Burley, respecting the matter brought forth by the Women and Gender Equity Committee regarding the encampment protocol, was received and referred to the consideration of Citizen Committee Report from the Women and Gender Equity Committee respecting Reinstating the COVID-19 Encampment Protocol (Item 8.1).

For further disposition of this matter, refer to Items 5 and 9.

- (ii) Chelsea MacDonald, respecting my experience working with the houseless population so that I can help City Council can make an informed decision on encampments (Added Item 9.2)**

Chelsea MacDonald was unable to attend the meeting.

(i) PRESENTATIONS / STAFF PRESENTATIONS (CONTINUED) (Item 8)

(i) City of Hamilton Youth Strategy (CES15056(d)) (City Wide)

Jesse Williamson, Project Manager, Strategic Youth Initiatives and Lillian Guy, member of the Youth Steering Committee, addressed the Committee, respecting City of Hamilton Youth Strategy, with the aid of a presentation.

The presentation from Jesse Williamson, Project Manager, Strategic Youth Initiatives, and Lillian Guy, member of the Youth Steering Committee, respecting City of Hamilton Youth Strategy, was received.

For further disposition of this matter, refer to Item 6.

(j) NOTICES OF MOTION (Item 12)

(i) Social Services Reserve Fund 4 (Added Item 12.1)

The Rules of Order were waived to allow for the introduction of a Motion respecting Social Services Reserve Fund 4.

For further disposition of this matter, refer to Item 13.

(k) GENERAL INFORMATION / OTHER BUSINESS (Item 13)

(i) Amendment to the Outstanding Business List

The following amendment to the Outstanding Business List, was approved:

(a) Items Considered Completed and to be Removed

- (i) Hamilton Youth Engagement Collaboration (CES15056(b))**
Item on OBL: 17-C
Addressed as Item 8.2 on today's agenda

(l) PRIVATE AND CONFIDENTIAL (Item 14)

The Emergency and Community Services Committee determined that it was not necessary to move into Closed Session respecting Item 14.1.

(i) Appointment to the Lesbian, Gay, Bisexual, Transgender and Queer (LGBTQ) Advisory Committee (Added Item 14.1)

The Rules of Order were waived to allow for the introduction of a Motion respecting Appointment to the Lesbian, Gay, Bisexual, Transgender and Queer (LGBTQ) Advisory Committee.

For disposition of this matter, please refer to Item 14.

(m) ADJOURNMENT (Item 15)

There being no further business, the Emergency and Community Services Committee was adjourned at 3:09 p.m.

Respectfully submitted,

Councillor B. Clark
Chair, Emergency and Community Services
Committee

Tamara Bates
Legislative Coordinator
Office of the City Clerk

Wesley Urban Ministries Inc. (“WUM”) and City of Hamilton

Child Care Centre Operating Agreement: Proposed Terms

Scope

- Purpose of the Agreement is to permit WUM to operate a child care centre within the Dominic Agostino Riverdale Community Centre in accordance with the requirements set out in the Agreement, including the Child Care Centre Procedures Manual

Term

- Initial Term of 5 years to expire on December 31, 2027
- Option for the City to renew for a Second Term of up to 5 years to end not later than December 31, 2031
- Either party may terminate the Agreement without cause, upon not less than 6 months written notice to the other Party
- The City may terminate in the event that the License Agreement with HWDSB is terminated
- City may terminate where WUM breaches any term, warranty, representation, condition or provision of the Agreement, its License to operate the child care centre is revoked or suspended, and for various financial reasons

Applicable Fees

- WUM to pay to the City a total of \$20,000.00 per year plus H.S.T. payable in 12 equal monthly instalments
- Nominal annual increase to annual fee consistent with increases under the Consumer Price Index is permitted
- Monthly fee waived during January, February and March 2022
- WUM pays all costs for telephone and internet for the child care centre

Indemnity and Insurance

- WUM provides insurance naming the City as an Additional Insured
- WUM indemnifies the City for any claims, demands, losses, etc., by reason of errors, omissions and negligence of the Service Provider

2022-2027 CITY OF HAMILTON YOUTH STRATEGY REPORT



Hamilton

MESSAGE

FROM THE HAMONTYOUTH STEERING COMMITTEE

Youth voice, engagement and leadership are central pillars of a strong community. It takes a strategic approach to ensure that youth are included in a meaningful way. Conversations about issues of civic importance need a venue where youth voice is heard and respected. Engaging with youth who have a wide variety of lived experiences requires a targeted commitment by the community and can result in numerous benefits.

The Youth Steering Committee was created almost four years ago and has provided many rewarding experiences for youth. We love that we get to meet as a diverse group of youth from across the city, learn and unlearn together, and help create that venue for youth voices to be heard. It is exciting to see our network grow, work collaboratively with city staff to identify successes and challenges and create opportunities for youth to participate in the process. We are grateful to have been actively involved at all stages in the development of the Youth Strategy. The engagement results highlight many things youth enjoy and appreciate about living in Hamilton and they also show what the city can improve on from a youth's perspective. It has been a lot of hard work, and we are so proud to be a part of the creation of Hamilton's first Youth Strategy.

We are excited for the next steps and to continue our collaboration with city staff and agency partners in helping to make Hamilton the best place to raise a child and age successfully.

Maryam Akhtar

Former member of HWDSB Student
Senate YSC Member since 2018



Lillian Guy

Director of Operations Model City
Hall YSC Member since 2021



On behalf of the membership of the Youth Steering Committee

MESSAGE

FROM THE MAYOR

The City of Hamilton is committed to be the best place to raise a child and age successfully. A key part of that is ensuring our youth have the necessary supports to develop in a positive and healthy way.

While we work to make our city the most youth friendly it can be, it is crucial that we include the voices of the very youth we are serving. They bring fresh ideas, and new perspectives to issues and being involved in the process gives them the opportunity to develop skills as they move forward in life.

Our first youth strategy acts as a foundational piece to that work. The strategy maps out a plan for how youth voices are informing the priorities. It also makes certain that youth continue to be a part of the process moving forward.

A big thank you to all who participated, and a special thank you to the young people who worked alongside the City of Hamilton as part of the youth steering committee.



Mayor Fred Eisenberger



As a progressive city we have a responsibility to create a positive, and supportive community, which offers opportunities for youth to develop in a healthy way.

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2022-2027 CITY OF HAMILTON

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EXECUTIVE SUMMARY

HAM HO^{NT} YOUTH



1. PROJECT SUMMARY

We are pleased to present the first City of Hamilton Youth Strategy.

Established in 2007, the Hamilton Youth Advisory Committee (HYAC) served as an official Advisory Committee of Council. HYAC disbanded in 2017 and Council directed staff to look at different models for the City to engage with youth. In 2018, staff began extensive engagement with youth, city staff, parents, and agency partners. The purpose of this work was to understand the priorities of youth and how to best engage them moving forward. This strategy will help to address many of the issues brought forward by the community and encompass solutions in collaboration with youth. This 5-year strategy will inform, guide and build awareness about our youth while encompassing their voice as part of the process.

Youth, parents and youth serving agency partners have all contributed to informing this work. Staff were prepared to present these findings in the spring of 2020 however the impacts of COVID-19 delayed this work. Staff and the Youth Steering Committee recommended that re-engaging with youth, parents and agency partners to review the priorities of 2018. The goal of the re-engagement was to confirm if the 2018 priorities were still relevant or did new priorities emerge due to the COVID-19 pandemic.

According to the 2016 Census, youth 15-29 make up 19.5% of Hamilton's population. Young people play a crucial role in city building. The voices of youth keep the city moving forward with fresh ideas, and new perspectives. As a progressive city we have a responsibility to create a positive, and supportive community, which offers opportunities for youth to develop in a healthy way.

HAMILTON'S YOUTH STRATEGY FEATURES:

- The most important issues for youth 14-29
- An implementation plan for next steps
- Recommendations on the best ways to connect, consult, and collaborate with youth

A Youth Steering Committee was created to enable staff to collaborate and embed the youth voice into this strategy. The steering committee meets regularly and since its inception, 61 youth have participated in its monthly meetings. Currently, there are 21 youth on the committee.

The collaboration with the Youth Steering Committee led to the creation of a new youth dedicated brand, HamOntYouth and a youth dedicated Instagram page called @HamOntYouth was developed. This provides a youth friendly platform to connect as identified by our members. Youth Steering Committee members collaborate with staff on content and social media campaigns featured on the page. The Youth Steering Committee provides input and advice on the engagement process.

EXECUTIVE
SUMMARY

A newly formed integrated staff team was also created to support this important work. This team includes a youth dedicated Ontario Works Case Manager, Xperience Annex Navigator, Project Manager of Strategic Youth Initiatives and two Learning, Earning and Parenting/Youth Coordinators. This staff team also includes four part-time Youth Engagers that are hired on 6-month contracts to engage peer to peer and represent youth at various City tables. The staff team creates a monthly newsletter that goes out to agency partners, to inform them of youth events and initiatives that support youth in Hamilton.

The methodology used to inform the Youth Strategy included surveys and focus groups. In total, 1,043 youth surveys, 196 agency partner surveys, and 177 parent surveys were completed in the 2018 and 2021 engagement process. There were 583 total participants in our focus groups.

While there are similarities in the priorities identified during the 2018 and 2021 engagement, the order of importance did shift, and new priorities emerged. The following priority themes were identified:

- **Accessing Mental Health and Addiction Supports**
 - Opportunities to improve access to mental health support, alcohol and substance use among youth.
- **Accessing Safe and Affordable Housing**
 - Opportunities to improve affordability of housing.
 - Opportunities to improve supports to youth who are homeless or at-risk of homelessness.
- **Accessing Employment and Training**
 - Opportunities to improve access to sustainable job opportunities and post-secondary training.
- **Enhance Safety and a Sense of Inclusion**
 - Opportunities to improve the fostering of more cultural awareness.
 - Continue community conversations on how to address guns, gangs and violence.
- **Enhance Youth Engagement & Leadership**
 - Opportunities to improve youth voice in city planning and decision making.
 - Continue to connect youth to services.

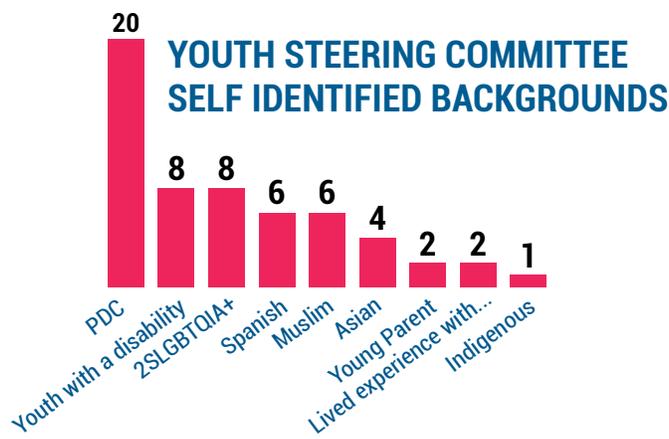
This report will summarize the findings from the re-engagement and include recommendations for addressing the priorities that were identified through the process.



2. YOUTH STEERING COMMITTEE

The Youth Steering Committee is designed to be easily accessible to youth who live, work, or play in Hamilton. All youth are welcome to participate and there are no minimum attendance requirements to maintain membership. The meetings are a safe space for youth to share their opinion, to learn and to have fun. The Youth Steering Committee allows City staff and youth to collaborate on:

1. Effective techniques and locations to connect, consult and collaborate.
2. Help make evidence-based recommendations on youth initiatives.
3. Collaborate with City staff on creating youth friendly city and community initiatives
4. Identify projects that would make Hamilton a more youth-friendly city.



Youth Steering Committee Meeting – July 2018

Currently the Youth Steering Committee has 21 members who meet monthly. They contribute to the ongoing development of the strategy and collaborate with other City departments.

Some examples of how the Youth Steering Committee supported this work include:

1. Creating the HamOntYouth Brand
2. COVID-19 Youth Campaigns
3. Voter Experience Project
4. Bayfront Industrial Strategy Youth Focus Groups
5. Bell Let's Talk Day
6. HSR Re(Engage)
7. Celebrating National Youth Week

Moving forward, staff will continue to collaborate with the Youth Steering Committee on identified priorities and designing an evaluation.

EXECUTIVE
SUMMARY

3. HAMONTYOUTH

**JOIN US
TODAY BY**

**becoming a follower of
@HamOntYouth**



EXECUTIVE
SUMMARY

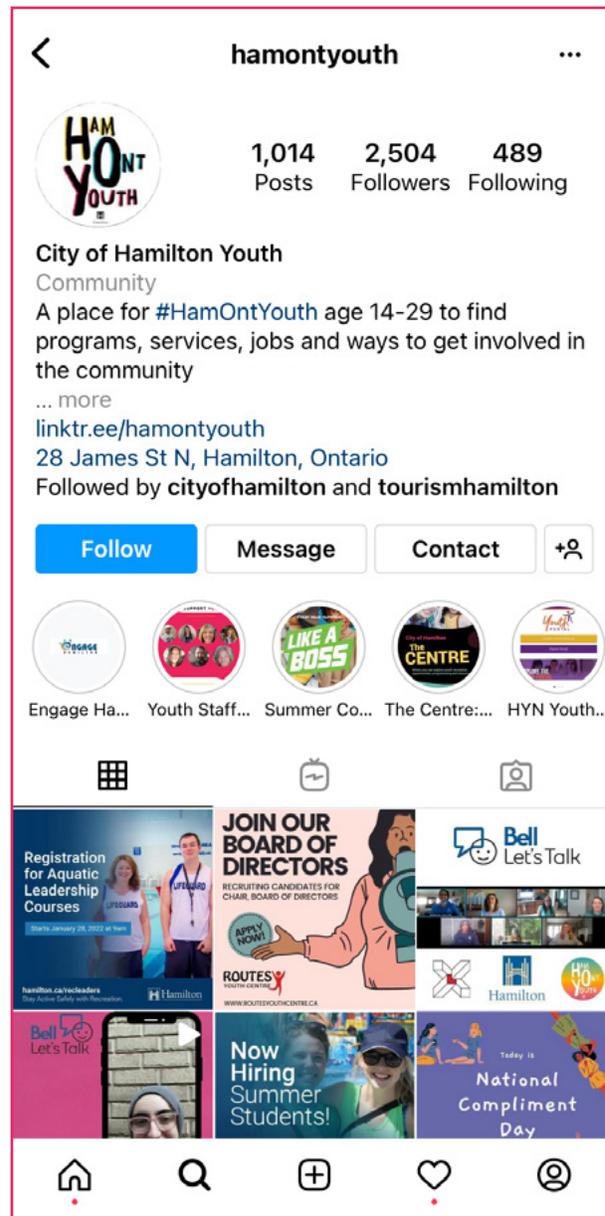
Youth Steering Committee members identified an Instagram as the best platform to share information with youth. To support the development of this online channel, it was suggested that a youth dedicated brand be created. City staff consulted with the City's Communications Section who supported the concept of a youth dedicated brand. This brand also supports youth strategy promotional materials, is youth friendly and gives an identity to youth in the City.

The HamOntYouth brand and guidelines were created by a member of the Committee and have been utilized across all promotional materials. Moving forward, this brand can be used by other City departments when planning youth initiatives.

The HamOntYouth Instagram page currently has over 2,500 followers. It highlights youth opportunities, services, programs, and achievements.

The Social Media Committee works with City staff to support @HamOntYouth. This sub-committee of the Youth Steering Committee has the following objectives:

1. Provide advice on effective promotion for community initiatives.
2. Determine @HamOntYouth social media campaigns, i.e. Vaccine Confidence for Youth, Black History Month.
3. Set target goals for number of followers, reach, and interactions.



ENVIRONMENTAL SCAN

HAM HO^{NT} YOUTH



1. WHAT WE KNOW ABOUT YOUTH



104,565
RESIDENTS AGE 15-29
(Census Data 2016)



25% of 338
INDIVIDUALS SURVEYED
WERE YOUTH AGE 16-30
EXPERIENCING HOMELESSNESS
(2018 Point in Time Count
Homeless Survey)



39
NUMBER OF YOUTH COUNCILS
AND COMMITTEES IDENTIFIED
IN YOUTH STRATEGY
ENVIRONMENTAL SCAN



Top 3 things

YOUTH RANKED THAT THEY LOVED
ABOUT HAMILTON

- Parks, Trails and Waterfalls
- Sports and Recreation
- Multi-Cultural Festival and Events



861
PATIENTS SEEN BY
Hamilton Health Sciences
Mental Health Outpatient
Services Hamilton
(2020 Mental Health Outpatient)



9.9%
YOUTH UNEMPLOYMENT RATE
AS OF NOVEMBER 15, 2021
(Workforce Planning Hamilton)



344
YOUTH 12-17
INVOLVED IN VIOLENT CRIMES
(2020 Youth Crime Report -
Hamilton Police)



2. WHAT RESEARCH DID WE DO?

To help inform the strategy, a literature review was completed. This was conducted to give staff a better understanding of how other municipalities and government agencies work with youth.

Youth Engagement Best Practices

- Reviewed Hamilton's Public Engagement Charter
- As identified by "**Roger Hart's Ladder to Youth Participation**"¹ shared decision making with adults is best practice. City staff implemented this model by working alongside 61 individual youth with the Youth Steering Committee. This best practice informs the recommendation for continuing the Youth Steering Committee as an engagement advisory committee.
- Parks and Recreation Ontario: **Positive Youth Development Training**² states that the most effective way to engage youth is "Peer to Peer".
- The Federation of Canadian Municipalities "**Youth Engagement Handbook**"³ identifies best practices for local government to connect youth to public service. It recommends having a Youth Advisory Council to give youth a better understanding on how local government works while developing their skills for future careers.
- Reviewed **Ontario Stepping Up Strategic Framework for Youth**⁴, **Canada's National Youth Policy**⁵ and 10 Municipal Youth Strategies to understand how to collaborate with youth on civic issues.
- Reviewed "**Hamilton Millennials and Community Belonging – Preliminary findings from the 2017 Hamilton Millennial Survey**"⁶ to inform precarious employment within Millennials

¹ Hart, R. A. (1992). Children's Participation: from tokenism to citizenship. Florence: UNICEF International Child Development Centre.

² Parks and Recreation Ontario. (2014). Positive Youth Development Training. Toronto, Ontario: Parks and Recreation Ontario.

³ Federation of Canadian Municipalities. (2016). –Youth Engagement Handbook https://data.fcm.ca/documents/reports/FCM/Municipal_Youth_Engagement_Handbook_EN.pdf.

Retrieved from www.fcm.ca: https://data.fcm.ca/documents/reports/FCM/Municipal_Youth_Engagement_Handbook_EN.pdf

⁴ Province of Ontario (2014). Stepping Up – A Strategic Framework to Help Ontario's Youth Succeed

<http://www.children.gov.on.ca/htdocs/English/documents/youthopportunities/steppingup/steppingup.pdf>

Retrieved from www.gov.on.ca

<http://www.children.gov.on.ca/htdocs/English/documents/youthopportunities/steppingup/steppingup.pdf>

⁵ Government of Canada (2020). Canada's Youth Policy

<https://www.canada.ca/content/dam/y-j/documents/YP-ENG.pdf>

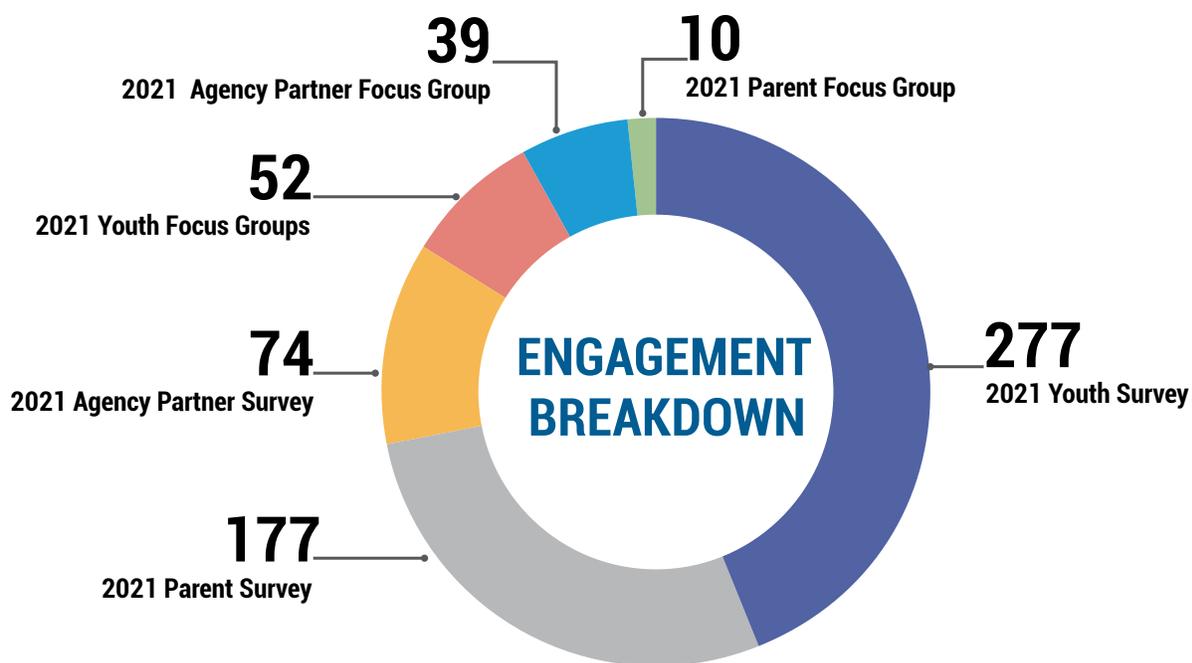
Retrieved from www.canada.ca

<https://www.canada.ca/content/dam/y-j/documents/YP-ENG.pdf>

⁶ Martin, Jeffrey (2017) Hamilton Millennials and Community Belonging: Preliminary findings from the 2017 Hamilton Millennial Survey – Hamilton Community Foundation

3. WHAT ENGAGEMENT DID WE DO?

As part of the 2021 youth re-engagement, surveys and focus groups were developed to collect feedback from youth, parents and community stakeholders about youth-related issues in Hamilton. The engagement collected some information about what people love about Hamilton, how they like to receive information and challenges faced by youth, parents and agency partners. In total, 629 youth, parents, and agency partners participated in the process.



The 2021 Youth Re-engagement Survey Summary can be found as **Appendix "B" to Report CES15056(d)**.

There were 74 youth serving agency partners that were engaged. These 74 agencies offer more than 900 programs for youth 14-29. Services are provided to a range of different populations including 2SLGBTQIA+, Indigenous, Black, Newcomer and those needing mental health supports. For more information on youth-serving agency partners programs and services, see **Appendix "D" to Report CES15056(d)** – Agency Partners Programs and Services.

4. WHAT WE LEARNED ABOUT YOUTH ENGAGEMENT

Benefits to Engagement

- Peer-to-peer engagement allows youth to be more comfortable, which leads to open and honest dialogue.
- Youth want to engage their peers and to be engaged by their peers.
- Offering youth leadership opportunities builds confidence, new interests, helps them develop skills, enables career exploration and assists in enhancing resume.
- Using youth-friendly language provides greater appeal to young people when promoting programs, services and promotional materials.
- Ease of access to committees, hosting either virtual or in-person allows young people to participate when their schedule permits.
- The Youth Steering Committee provides an opportunity for them to collaborate with internal departments on youth-targeted events and initiatives.
- Youth learn from staff and staff learn from youth.

Barriers to Engagement

- Young people have many responsibilities including school, work, self-care, family responsibilities and extracurricular activities.
- Many times, youth are expected to lend their talents for free, and lack the tools needed to engage peer-to-peer.
- A generational gap in how technology is used exists. e.g. Youth prefer text and service providers favour email.
- The size of the city creates an obstacle for accessing youth services.
- Large turnover rates in staff supporting youth can lead to fragmented relationships and having to tell their stories multiple times.
- Virtual burn-out due to COVID-19.
- Not everyone has access to the technology or the digital literacy skills needed to engage virtually.

5. PRIORITIES FOR YOUTH 14-29 IN HAMILTON

Engagement in 2018 and re-engagement in 2021 left staff with two sets of priorities. Per best practice, the priorities were reviewed by both the Youth Steering Committee and the Staff Steering Committee. As a result, a new set of top five priorities are being recommended for implementation.

The top five priority themes in the 2018 engagement were: access to mental health and addiction, youth services predominantly found in the downtown core, coordination of promotion for programs and services, lack of transit for rural and suburban youth and cost of living to high for youth.

As part of the 2021 re-engagement process, mental health and employment remain high priority areas. The issues of homelessness, affordable housing, addiction supports and fostering safety have emerged as the top five priority themes. While the 2018 priorities are still important, they are no longer within the top five.

For a full breakdown of data see **Appendix B to Report CES15056(d) - 2021 Youth Re-Engagement Summary**

The emergence of virtual programs and services have made travel around the community less of a priority for youth. No matter where they are in the city, they can access needed services online. While online services provide convenience, there is still a need for in person programming and services.

2021 TOP 5 PRIORITY THEMES	
1	Access to Mental Health and Addiction Supports
2	Access to Employment and Training
3	Access to Safe and Affordable Housing
4	Enhance Safety and Sense of Inclusion
5	Enhance Youth Engagement and Leadership



National Youth Policy Consultation

RECOMMENDATIONS TO
ADDRESS IDENTIFIED PRIORITIES

HAM YOUTH



1. IMPLEMENTATION PLAN

As a result of the environmental scan, the top five priority themes were identified. Objectives and key stakeholders are attached to each priority theme to help inform the implementation process. This implementation plan is dependent on collective ownership across the community. It will require youth, parents, City staff, and agency partners working collaboratively to address the priority themes.

Collaboration is a key component for success moving forward, as we are stronger together. Establishing these structures allows for specific priority themes to be discussed, implemented and monitored.

The following action items will assist in the implementation of all the priority themes:

1. Continue the development of the Youth Steering Committee
2. Continue the Staff Steering Committee to ensure cross departmental collaboration
3. Organize an Agency Partner Steering Committee
4. Extend and continue the role of the Youth Engager
5. Promote and build capacity for the City of Hamilton Youth Team
6. Design an evaluation framework
7. Complete an annual progress report



Fatima and Daughter -
National Youth Week Campaign

RECOMMENDATIONS

2. ADDRESSING PRIORITY THEMES

a. Accessing Mental Health and Addiction Supports

- **92%** of total respondents indicated improved access to mental health supports was needed
- **85%** of total respondents indicated the need to increase access to addiction supports

b. Accessing Employment and Training

- **85%** of total respondents indicated a need to increase employment opportunities for youth
- **77%** indicated a need for improved wages for entry-level jobs
- **82%** of respondents indicated a need for improved access to financial supports or subsidized training for post-secondary education

c. Access to safe and affordable housing

- **90%** of respondents indicated a need to increase supports to youth who are homeless or at-risk of homelessness
- **88%** of respondents indicating a need to increase access to safe and affordable housing

d. Enhance safety and a sense of inclusion

- **70%** of respondents indicated a need to foster more cultural awareness and sensitivity in the community
- **345** youth aged 12-17 were involved in violent crimes in 2020

e. Youth Engagement and Leadership

- **79%** of respondents indicated the need to increase opportunities for youth to voice their ideas and opinions
- **77%** of respondents indicated the need for increased opportunities for youth to participate in decision – making

For full data report see Appendix B to Report CES15056(d))

2a. Accessing Mental Health and Addictions Supports



OBJECTIVES	
1	Improve access to mental health supports
2	Increase supports for youth drug and alcohol use
3	Prevent youth drug and alcohol abuse

KEY STAKEHOLDERS			
1	Youth Mental Health and Substance Use Organizations	5	Public Health Nurses in School
2	Youth 14-29 with lived experience of mental health and addiction challenges	6	School Boards
3	Hamilton Drug Strategy	7	Health Care Providers
4	Public Health	8	Office of the General Manager, Healthy and Safe Communities Department

Next Steps:

- Youth staff team will continue to sit on Hamilton Drug Strategy Prevention Committee.
- Bring youth to the table to collaborate with staff and provide input.
- Engage youth to identify barriers and challenges to accessing mental health, drug and alcohol supports.
- Identify new programs and existing initiatives that can be enhanced to help youth accessing mental health and substance use support.
- Identify successful models for preventing drug and alcohol use in youth.
- Collaborate with key stakeholders.

RECOMMENDATIONS

2b. Accessing Employment and Training

OBJECTIVES



1	Increase employment opportunities for youth
2	Improve wages of entry-level jobs
3	Improve access to financial supports for post-secondary education and training

KEY STAKEHOLDERS

1	Youth 14-29	7	YouthCan Collaborative
2	Challenge 2025	8	Youth Employment Network
3	Skills Development Flagship	9	Planning and Economic Development
4	Ontario Works	10	Hamilton Business Centre
5	Post -secondary Institutions	11	Employment Ontario Agencies
6	School Boards	12	Hamilton Fire Department

Next Steps:

- Identify barriers and challenges to youth 14-29 accessing employment in Hamilton.
- Identify training needs of youth 14-29 in Hamilton.
- Identify new programs and existing initiatives that can be enhanced to help youth 14-29 access employment and training opportunities.
- Identify successful models, and policies to incentivize for businesses entry level jobs for youth under 29.
- Collaborate with key stakeholders.



2c. Access to Safe and Affordable Housing



OBJECTIVES	
1	Improve youth access to safe and affordable housing
2	Increase supports for youth who are homeless or at-risk of homelessness

KEY STAKEHOLDERS			
1	Youth with lived experience of homelessness	6	Street Youth Planning Collaborative
2	Housing Services Division	7	Emergency Shelters and Drop-Ins
3	Housing Help Centre	8	Ontario Works
4	Subsidized Housing Providers	9	Landlords
5	Office of the General Manager, Healthy and Safe Communities Department	10	Hamilton Fire Department

Next Steps:

- **Housing**
 - Identify the number of youth specific housing units.
 - Identify the barriers youth 14-29 face accessing safe and affordable housing.
 - Explore successful models to provide youth access to safe and affordable housing.
- **Homelessness**
 - Youth Staff team to continue to sit on the Street Youth Planning Collaborative.
 - Understand what causes youth to become homeless here in Hamilton.
 - Understand what challenges youth face in shelters.
 - Explore successful models, initiatives that could be enhanced for supporting youth who are homeless or at-risk of homelessness.
 - Support the youth response to the Point in Time Connection Homelessness Survey.
- **Collaborate with key stakeholders**

RECOMMENDATIONS

2d. Enhance Safety and a Sense of Inclusion

OBJECTIVES	
1	Foster more cultural awareness and sensitivity in the community
2	Decrease youth involved with crimes associated to guns, gangs and violence
3	Mobilize community to collaborate on prevention of youth violence



KEY STAKEHOLDERS			
1	Black, Indigenous, People of Color (BIPOC) and Racialized Youth 14-29	11	Hamilton Fire Department
2	Youth 14-29 with a disability	12	Child Protection Services
3	Youth 14-29 who have experience in the justice system	13	City of Hamilton <ul style="list-style-type: none"> o Government and Community Relations o HIPC (Hamilton Immigration Partnership Council) o Office of the General Manager, Healthy and Safe Communities Department o Strategic Partnerships and Communications Division o 2SLGBTQIA+ Advisory Committee o Indigenous Relations Team
4	2SLGBTQIA+ Youth 14-29		
5	Indigenous Youth 14-29		
6	Queer and Trans Youth Collaborative		
7	Hamilton Centre for Civic Inclusion		
8	Street Youth Planning Collaborative		
9	School Boards		
10	Hamilton Police Services		

Next Steps:

- **Collaborate with staff from Community Safety and Well Being Plan on Youth Guns, Gangs and Violence**
 - Engage key stakeholders and youth 14-29 with lived experience to understand why youth are involved with guns, gangs and violence.
 - Identify models that have been successful in prevention of youth violence.
 - Identify models that have been successful in supporting youth exiting gangs.
- **Collaborate with staff from Equity, Diversity and Inclusion Strategy**
 - Engaging with youth from the BIPOC, racialized, Indigenous, 2SLGBTQIA+ and disabled communities.
 - Identify barriers, challenges facing youth from these communities.
 - Create a list of training resources for youth serving staff to participate in.
 - Identify models that have been successful in creating more inclusive communities for youth.
- **Collaborate with key stakeholders**



RECOMMENDATIONS

2e. Enhance Youth Engagement and Leadership Opportunities

OBJECTIVES



1	Increase opportunities for youth to voice their ideas and opinions
2	Increase opportunities for youth to participate in decision making
3	Increase opportunities for youth to develop leadership skills

KEY STAKEHOLDERS

1	All youth 14-29	5	Elections Office
2	HamOntYouth Steering Committee	6	School Boards
3	Model City Hall	7	City of Hamilton Recreation
4	City Manager's Office – Community Initiatives	8	Youth Serving Agency Partners

Next Steps:

- Encourage and recruit youth to Youth Steering Committee.
- Provide leadership training for Youth Steering Committee.
- Host an Annual Youth Summit to engage with youth and partners.
- Use HamOntYouth brand for all corporate youth initiatives
- Enhance and promote youth initiatives encouraging youth voice such as Model City Hall and CityLab.
- Collaborate with City staff and agency partners on youth programs and initiatives requiring a youth voice.

RECOMMENDATIONS



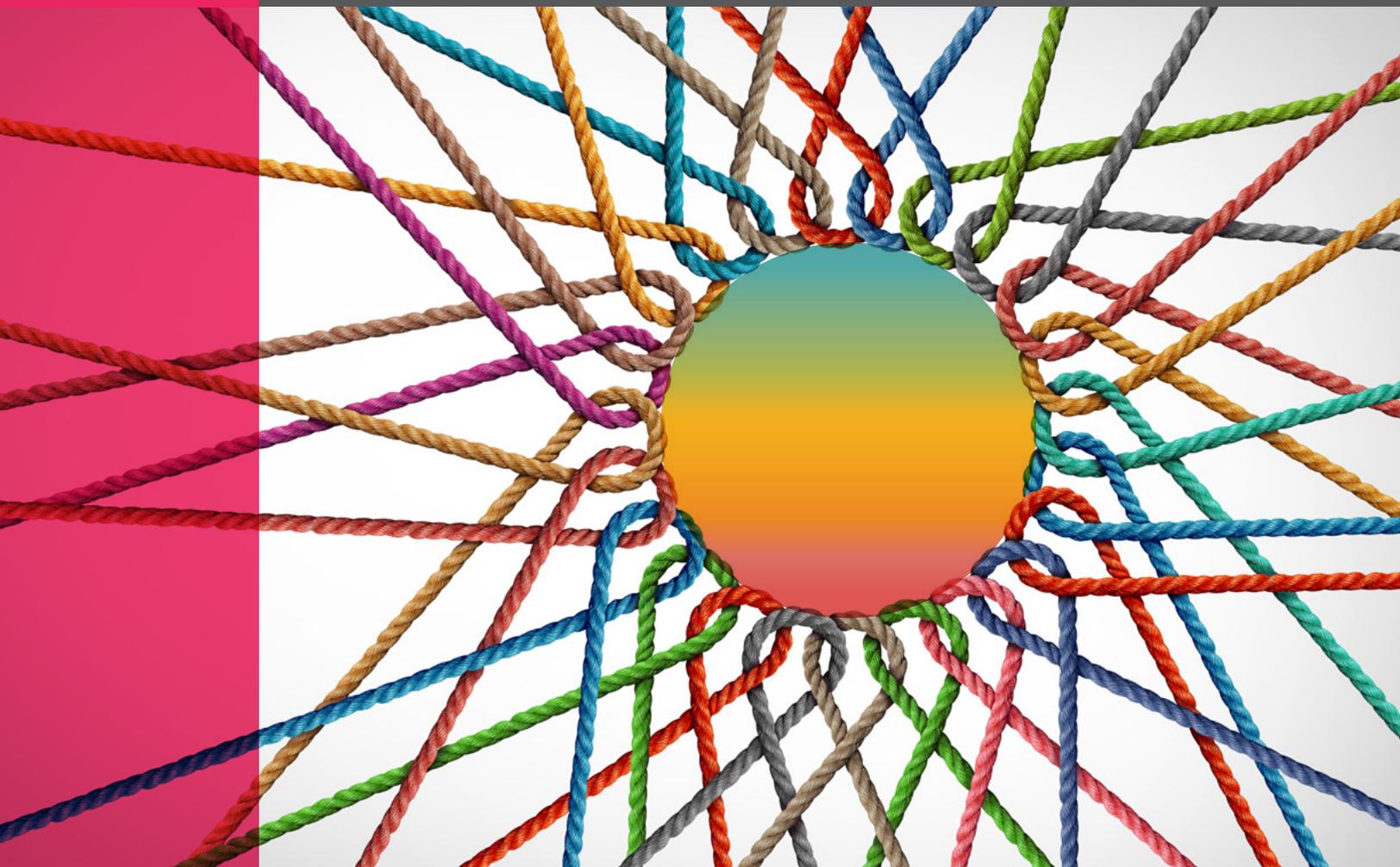
Youth Engagers - Engaging at Library - Jan. 2020



Youth Engagers - 2019

CONCLUSION

HAM HO YOUTH



CONCLUSION

It has been an exciting journey to create Hamilton's first youth strategy. Working with our Youth Steering Committee has helped members build confidence, spark new interests, develop skills while also enhancing their resumes. The City of Hamilton Youth Team embraces their ideas and appreciates their contributions to ensure we are taking a youth friendly approach. Youth learn from staff and staff learn from the youth.

We look forward to working with all youth, parents, youth serving agencies and community partners as we develop the implementation work plan and evaluation framework. We committed to completing an annual progress report back to Council and the community.

“IT TAKES A VILLAGE
TO RAISE A CHILD”

SPECIAL THANKS

HAM HOYNT YOUTH



**SPECIAL
THANKS**

**THANK YOU TO ALL THOSE YOUTH STEERING COMMITTEE MEMBERS AND ADULT ALLIES
WHO HELPED DEVELOP THIS STRATEGY**

Youth Members

Amr Abdel-Latiff	Tyler Fournier	Ilecia Martins
Abdullah Abdi	Jaden Fraser	TJ McGibbon
Asefe Adbodunrin	Cam Galindo	Cassandra Mead
Maryam Akhtar	Yusuf Garaad	Megan Miller
Zahra Akhtar	Melissa Graham	Faisal Mohammed
Patrice Aldave	Lillian Guy	Nicola Munarolo
Linda Al-Johani	Timothy Hewitson	Eli Nolet
Nuha Al-Sakkaf	Landon Hewitt	Andrew Pidsadny
Ashik Ashik	Karrissa Horan- LaRoche	Jorge Polo
Jimeca Atkinson	Fartun Hussein	Hale Poole
Jenna Azzam	James Hutton	Avery Rogan
Raghad Azzam	Josh Kiena	Amy Smith
Stephanie Bertolo	Aaron Kuhnen	Laura Torres
Mymoon Bhuiyan	Latisha Laing	Ryan Tse
Sheldon Combs	Michelle Leach	Leah Yaromich
Amanda Crocker	Lydia Loo	Jenny Zhao
Hector Diaz-Sanchez	Alexa Luckie	Alyssa Zinley
Marvel Ekwuribe	Ryan Luong	
Jessica Fitchett	Radu Lupascu	

Adult Allies

Nadia Badke	Erin Goetz	Michelle Williams
Sonya Baldwin	Irene Heffernan	Jesse Williamson
Brenda Bax	Paul Johnson	Louisa Wong
Rob Brown	Jo-Anne Kirkwood	
Jessica Chase	Grace Mater	
Christopher Cutler	Heather McCully	
Al Fletcher	Michelle Neuman	

HAM
H O N T
Y O U T H

Hamilton



www.hamilton.ca/youth

Guiding Principles for the Recreation Master Plan

Guiding principles were established using data collected from community and stakeholder engagements and combined with other relevant research and key frameworks from the City of Hamilton such as the City’s Strategic Plan, Our Future Hamilton, and previous Recreation studies.

1. Equity and Inclusion

The provision of responsive recreation services is based on the needs of residents and serves all age groups and all areas of Hamilton. Distribution of services and public spaces is equitable and respects gender, identity, age, ability, ethnicity, race, income, and interests at a minimum.

- a. Implement intentional approaches (policies, programs and outreach, etc.) that define what the City will do to include under-represented populations in the design and delivery of recreation services.
- b. Include members of the community who are under-served through means such as representation on committees, staff and volunteer teams.
- c. Strengthen the equitable distribution of services and facilities by addressing service and facility gaps and growth-related needs, taking into account the uniqueness of Hamilton’s communities.
- d. Create accessible and inclusive activities and safe gathering spaces that help residents maintain active, healthy, and connected lifestyles.
- e. Provide exemplary customer service and welcome all members of the community into public spaces and programs.

Community Findings: Hamiltonians expect to have equitable access to services, but many feel that some communities are lacking needed facilities. Nearly two-fifths (38%) of survey respondents do not feel that recreation and parks facilities are distributed equitably across the entire City.

2. A Spectrum of Recreation Service Choices

There is a wide range of affordable and accessible opportunities for active, creative, sport, and general interest recreational experiences that support residents in achieving their goals and aspirations.

- a. Support and promote unstructured and structured experiences that encourage physical activity, learning, creativity, self-proficiency, community building, healthy aging, and fun.
- b. Design appealing facilities that accommodate a broad range of organized and self-directed activities, including amenities that can be used year-round and for multiple purposes.
- c. Optimize the utilization and improve the operational efficiency of existing facilities and programs.

- d. Work with all groups and organizations to identify the range of choices and establish strategies to address gaps in service.

Community Findings: Hamilton residents are seeking convenient social, leisure, sport, and community activity options. Nearly half (47%) of respondents are unable to participate in recreation and parks activities as often as they would like. Top barriers include a lack of desired facilities or programs, programs not offered at convenient times, and programs being full.

3. High Quality Facilities and Services

Our recreation system offers high quality, accessible, and sustainable facilities and services that enhance the health and wellbeing of residents, while helping to achieve other municipal priorities.

- a. Foster recreation places, spaces, and programs that are welcoming, safe, and promote a sense of belonging for all residents.
- b. Invest more in renewing and upgrading existing facilities, including accessibility improvements.
- c. Ensure that public spaces are safe, barrier-free and maintained in a state of good repair by employing proactive asset management practices.
- d. Support Hamilton’s growth through proactive planning and innovative models that reflect an increasingly urbanized city.
- e. Consider the possible environmental and social impacts of recreation and parks infrastructure projects and services.
- f. Build and adapt recreational infrastructure to meet or exceed environmental standards, including reducing energy use, withstanding extreme weather events, and decreasing greenhouse gas emissions.

Community Findings: Residents and user groups support continued investment in recreation facilities, particularly those that are accessible, barrier-free, year-round, and responsive to emerging needs. The survey found that 85% of residents believe that upgrades to existing recreation and parks facilities should be a high priority for the City, while 77% feel the same about the development of new facilities.

4. Partnerships and Collective Impact

All relevant community partners are engaged in addressing community issues where recreation and sport can be of added value – we are stronger together.

- a. Work with others to share information, explore new opportunities and address identified community issues.
- b. Prioritize co-location and shared space with other City services and viable community partners.
- c. Support volunteerism and community engagement in the planning and delivery of services and events.

- d. Work with community partners to create a sustainable sport development model.
- e. Celebrate the physical, social, economic, and environmental benefits of recreation on both individual and community wellbeing.

Community Findings: The City of Hamilton is a leader in the provision of recreation services, but many other volunteers, organizations, agencies and business play important roles too. Nearly nine-out-of-ten survey respondents (88%) agreed that the City should continue to work together with other service providers to provide recreation services.

5. Financial Sustainability

We demonstrate leadership and accountability through responsible fiscal management and the pursuit of creative funding approaches that support our core services.

- a. Advocate for sustainable funding approaches to support the delivery and maintenance of a high-quality recreation system.
- b. Bolster long-term financial accountability through the cost-effective and efficient management of available resources.
- c. Adopt continuous improvement and quality assurance models in the delivery of service and use evidence to support decisions.
- d. Coordinate and align common objectives with cross-departmental and City-wide objectives and initiatives.
- e. Regularly measure the effectiveness and efficiency of services and facilities with the goal of maximizing participation, utilization, and user satisfaction.

Community Findings: Affordable, efficient and effective service delivery is very important to Hamiltonians. The survey found that the City is doing well in this area, but there are always opportunities for improvement. More than two-thirds (68%) of respondents felt that the City’s recreation parks and facilities provide good value for their tax dollars.

MULTI-PROGRAM ONTARIO TRANSFER PAYMENT AGREEMENT

THE AGREEMENT, effective as of the 1st day of April, 2022 (the "**Effective Date**")

B E T W E E N :

**Her Majesty the Queen in right of Ontario
as represented by the Minister of Municipal Affairs and
Housing**

(the "**Province**")

- and -

[enter the full legal name of the Service Manager]

(the "**Recipient**")

CONSIDERATION

In consideration of the mutual covenants and agreements contained in this Agreement and for other good and valuable consideration, the receipt and sufficiency of which are expressly acknowledged, the Province and the Recipient agree as follows:

1.0 ENTIRE AGREEMENT

1.1 The Agreement, together with:

Schedule "A" - General Terms and Conditions,

and in respect of each Program funded under this Agreement,

Schedule "B" - Program Specific Information and Additional Provisions

Schedule "C" - Program

Schedule "C-1" Capital Component

Schedule "C-2" Program Guidelines

Schedule "D" - Reports, and

any amending agreement entered into as provided for in section 4.1,

constitutes the entire agreement between the Parties with respect to the subject matter contained in the Agreement and supersedes all prior oral or written representations and agreements.

2.0 CONFLICT OR INCONSISTENCY

2.1 **Conflict or Inconsistency.** In the event of a conflict or inconsistency between the provisions in Schedule "A" and the provisions of any other Schedule, the following rules will apply:

- (a) the Parties will interpret any other Schedule in so far as possible, in a way that preserves the intention of the Parties as expressed in Schedule "A"; and
- (b) where it is not possible to interpret the other Schedule in a way that is consistent with the provisions in Schedule "A", the other Schedule will prevail over the provisions in Schedule "A" to the extent of the inconsistency.

3.0 COUNTERPARTS & E-SIGNATURES

3.1 This Agreement may be executed and delivered in counterparts by electronic means, including by email transmission in PDF format, and the Parties may rely on such electronic execution as though it were an original hand-written signature.

4.0 AMENDING THE AGREEMENT

4.1 The Agreement may only be amended by a written agreement duly executed by the Parties.

5.0 ACKNOWLEDGEMENT

5.1 The Recipient acknowledges that:

- (a) the Funds are to assist the Recipient to carry out the Programs and not to provide goods or services to the Province;
- (b) the Province is not responsible for carrying out the Programs; and
- (c) the Province is bound by the *Freedom of Information and Protection of Privacy Act* (Ontario) and that any information provided to the Province in connection with the Projects or otherwise in connection with the Agreement may be subject to disclosure in accordance with that Act.

The Parties have executed the Agreement on the dates set out below.

HER MAJESTY THE QUEEN IN RIGHT OF
ONTARIO as represented by the Minister of
Municipal Affairs and Housing

Date

Name:

Title:

[enter the full legal name of the Service Manager]

Date

Name:

Title:

I have authority to bind the Recipient.

Date

Name:

Title:

I have authority to bind the Recipient.

SCHEDULE "A"
GENERAL TERMS AND CONDITIONS

A1.0 INTERPRETATION AND DEFINITIONS

A1.1 **Interpretation.** For the purposes of interpretation:

- (a) words in the singular include the plural and vice-versa;
- (b) words in one gender include all genders;
- (c) the headings do not form part of the Agreement; they are for reference only and will not affect the interpretation of the Agreement;
- (d) any reference to dollars or currency will be in Canadian dollars and currency; and
- (e) "include", "includes" and "including" denote that the subsequent list is not exhaustive.

A1.2 **Definitions.** In the Agreement, the following terms will have the following meanings:

"Additional Provisions" means, in respect of a Program, the terms and conditions set out in Schedule "B".

"Agreement" means this agreement entered into between the Province and the Recipient, all of the schedules listed in section 1.1, and any amending agreement entered into pursuant to section 4.1.

"Annual Funding Allocation" in respect of each Funding Year, means the amount that the Province notionally allocates to the Recipient for a Program.

"Business Day" means any working day, Monday to Friday inclusive, excluding statutory and other holidays, namely: New Year's Day; Family Day; Good Friday; Easter Monday; Victoria Day; Canada Day; Civic Holiday; Labour Day; Thanksgiving Day; Remembrance Day; Christmas Day; Boxing Day and any other day on which the Province has elected to be closed for business.

"Capital Component" means the component of the Program governed by Schedule "C-1" and the Program Guidelines.

"Community Homelessness Prevention Initiative" means the Service Manager Service Agreement entered into by the Province and the Recipient effective as of January 1, 2013.

"Effective Date" means the date set out at the top of the Agreement.

"Event of Default" has the meaning ascribed to it in section A13.1.

"Expiry Date" means the date on which the Agreement will expire and is the latest date set out in Schedule "B" in respect of a Program funded under this Agreement.

"Funding Year" means:

- (a) in the case of the first Funding Year, the period commencing on the Effective Date and ending on the following March 31; and
- (b) in the case of Funding Years subsequent to the first Funding Year, the period commencing on April 1 following the end of the previous Funding Year and ending on the following March 31.

"Funds" means the money the Province provides to the Recipient pursuant to the Agreement.

"Home for Good" means the Ontario Transfer Payment Agreement entered into by the Province and the Recipient, if applicable.

"Indemnified Parties" means Her Majesty the Queen in right of Ontario, Her ministers, agents, appointees and employees.

"Investment Plan" means an Investment Plan substantially in the form of Appendix "A" to Schedule "D."

"Maximum Funds" means, in respect of a Program, the maximum Funds set out in Schedule "B."

"Notice" means any communication given or required to be given pursuant to the Agreement.

"Notice Period" means the period of time within which the Recipient is required to remedy an Event of Default pursuant to section A13.3(b), and includes any such period or periods of time by which the Province extends that time in accordance with section A13.4.

"Parties" means the Province and the Recipient.

"Party" means either the Province or the Recipient.

"Program" means the Program described in Schedule "C", Schedule C-1" and Schedule "C-2".

"Program Guidelines" means the guidelines for the Program attached as Schedule "C-2", as amended by the Province from time to time, and any future supplementary guidelines for the Program issued by the Province.

"Program End Date" means, in respect of a Program, the date on which the Program will terminate as set out Schedule "B".

"Proponent" means any recipient of Funds pursuant to an agreement with the

Recipient.

"Reports" means the reports described in Schedule "D".

"Strong Communities Rent Supplement Program" means the Memorandum of Understanding entered into by the Province and Recipient, if applicable.

A2.0 REPRESENTATIONS, WARRANTIES AND COVENANTS

A2.1 General. The Recipient represents, warrants and covenants that:

- (a) it is, and will continue to be, a validly existing legal entity with full power to fulfill its obligations under the Agreement;
- (b) it has, and will continue to have, the experience and expertise necessary to carry out the Programs;
- (c) it is in compliance with, and will continue to comply with, all federal and provincial laws and regulations, all municipal by-laws, and any other orders, rules and by-laws related to any aspect of a Program, the Funds, or both; and
- (d) unless otherwise provided for in the Agreement, any information the Recipient provided to the Province in support of its request for funds (including information relating to any eligibility requirements) was true and complete at the time the Recipient provided it and will continue to be true and complete.

A2.2 Execution of Agreement. The Recipient represents and warrants that it has:

- (a) the full power and authority to enter into the Agreement; and
- (b) taken all necessary actions to authorize the execution of the Agreement.

A2.3 Governance. The Recipient represents, warrants and covenants that it has, and will maintain in writing, and will follow:

- (a) a code of conduct and ethical responsibilities for all persons at all levels of the Recipient's organization;
- (b) procedures to enable the Recipient's ongoing effective functioning;
- (c) decision-making mechanisms for the Recipient;
- (d) procedures to enable the Recipient to manage Funds prudently and effectively;
- (e) procedures to enable the Recipient to complete each Program successfully;
- (f) procedures to enable the Recipient to identify risks to the completion of each Program, and strategies to address the identified risks, all in a timely manner;
- (g) procedures to enable the preparation and submission of all Reports required pursuant to Article A7.0; and
- (h) procedures to enable the Recipient to address such other matters as the

Recipient considers necessary to enable the Recipient to carry out its obligations under the Agreement.

A2.4 **Supporting Proof.** Upon the request of the Province, the Recipient will provide the Province with proof of the matters referred to in this Article A2.0.

A3.0 TERM OF THE AGREEMENT

A3.1 **Term.** The term of the Agreement will commence on the Effective Date and will expire on the Expiry Date unless terminated earlier pursuant to Article A11.0, Article A12.0 or Article A13.0.

A4.0 FUNDS AND CARRYING OUT THE PROJECT

A4.1 **Funds Provided.** The Province will, in respect of each Program:

- (a) make a notional allocation of funding for each Funding Year
- (b) provide the Recipient up to the Maximum Funds for each Funding Year for the purpose of carrying out the Program;
- (c) provide the Funds to the Recipient in accordance with the payment plan set out in the Program Guidelines attached as Schedule "C-2" to the Agreement; and
- (d) deposit the Funds into an account designated by the Recipient provided that the account:
 - (i) resides at a Canadian financial institution; and
 - (ii) is in the name of the Recipient.

A4.2 **Limitation on Payment of Funds.** Despite section A4.1:

- (a) the Province is not obligated to provide any Funds to the Recipient until the Recipient provides the certificates of insurance or other proof as the Province may request pursuant to section A10.2;
- (b) the Province is not obligated to provide instalments of Funds in respect of any Program until it is satisfied with the progress of the Program;
- (c) the Province may adjust the amount of Funds it provides to the Recipient in any Funding Year based upon the Province's assessment of the information the Recipient provides to the Province pursuant to section A7.1; or
- (d) if, pursuant to the *Financial Administration Act* (Ontario), the Province does not receive the necessary appropriation from the Ontario Legislature for payment under the Agreement, the Province is not obligated to make any such payment, and, as a consequence, the Province may:
 - (i) reduce the amount of Funds and, in consultation with the Recipient, change the Programs or any Program; or
 - (ii) terminate the Agreement pursuant to section A12.1.

A4.3 **Use of Funds and Carry out the Programs.** The Recipient will, in respect of each Program, do all of the following:

- (a) comply with the Program Guidelines and all Notices provided by the Province;
- (b) carry out the Program in accordance with the Agreement, including the Program Guidelines and any Notice provided by the Province;
- (c) use the Funds only for the purpose of carrying out the Program;
- (d) spend the Funds only in accordance with the Agreement, including the Program Guidelines;
- (e) use the Funds provided for administration costs only to offset the costs of performing tasks under the Program; and
- (f) not use the Funds to cover any cost that has or will be funded or reimbursed by one or more of any third party, ministry, agency, or organization of the Government of Ontario.

A4.4 **Interest Bearing Account.** If the Province provides Funds before the Recipient's immediate need for the Funds, the Recipient will place the Funds in an interest bearing account in the name of the Recipient at a Canadian financial institution.

A4.5 **Interest.** If the Recipient earns any interest on the Funds, the Province may:

- (a) deduct an amount equal to the interest from any further instalments of Funds; or
- (b) demand from the Recipient the payment of an amount equal to the interest.

A4.6 **Rebates, Credits and Refunds.** The Province will calculate Funds based on the actual costs to the Recipient to carry out the Program, less any costs (including taxes) for which the Recipient has received, will receive, or is eligible to receive, a rebate, credit, or refund.

A5.0 RECIPIENT'S ACQUISITION OF GOODS OR SERVICES, AND DISPOSAL OF ASSETS

A5.1 **Acquisition.** If the Recipient acquires goods, services, or both with the Funds, it will:

- (a) do so through a process that promotes the best value for money; and
- (b) comply with the *Broader Public Sector Accountability Act, 2010* (Ontario), including any procurement directive issued thereunder, to the extent applicable.

A6.0 CONFLICT OF INTEREST

A6.1 **No Conflict of Interest.** The Recipient will carry out each Program and use the Funds without an actual, potential, or perceived conflict of interest.

A6.2 **Conflict of Interest Includes.** For the purposes of this Article 6.0, a conflict of interest includes any circumstances where, in respect of each Program:

- (a) the Recipient; or
- (b) any person who has the capacity to influence the Recipient's decisions, has outside commitments, relationships or financial interests that could, or could be seen to, interfere with the Recipient's objective, unbiased and impartial judgment relating to the Program, the use of the Funds, or both.

A6.3 **Disclosure to Province.** The Recipient will:

- (a) disclose to the Province, without delay, any situation that a reasonable person would interpret as an actual, potential or perceived conflict of interest; and
- (b) comply with any terms and conditions that the Province may prescribe as a result of the disclosure.

A7.0 REPORTS, ACCOUNTING AND REVIEW

A7.1 **Preparation and Submission.** The Recipient will:

- (a) submit to the Province at the address referred to in section A17.1, all Reports in accordance with the timelines and content requirements as provided for in Schedule "D", or in a form as specified by the Province from time to time;
- (b) submit to the Province at the address referred to in section A17.1, any other reports as may be requested by the Province in accordance with the timelines and content requirements specified by the Province;
- (c) ensure that all Reports and other reports are completed to the satisfaction of the Province; and
- (d) ensure that all Reports and other reports are signed on behalf of the Recipient by an authorized signing officer.

A7.2 **Record Maintenance.** The Recipient will keep and maintain:

- (a) all financial records (including invoices) relating to the Funds or otherwise to each Program in a manner consistent with generally accepted accounting principles; and
- (b) all non-financial documents and records relating to the Funds or otherwise to each Program.

A7.3 **Inspection.** The Province, any authorized representative, or any independent auditor identified by the Province may, at the Province's expense, upon twenty-four hours' Notice to the Recipient and during normal business hours, enter upon

the Recipient's premises to review the progress of the Program and the Recipient's allocation and expenditure of the Funds and, for these purposes, the Province, any authorized representative, or any independent auditor identified by the Province may take one or more of the following actions:

- (a) inspect and copy the records and documents referred to in section A7.2;
- (b) remove any copies made pursuant to section A7.3(a) from the Recipient's premises; and
- (c) conduct an audit or investigation of the Recipient in respect of the expenditure of the Funds, any Projects, or both.

A7.4 Disclosure. To assist in respect of the rights provided for in section A7.3, the Recipient will disclose any information requested by the Province, any authorized representatives, or any independent auditor identified by the Province, and will do so in the form requested by the Province, any authorized representative, or any independent auditor identified by the Province, as the case may be.

A7.5 No Control of Records. No provision of the Agreement will be construed so as to give the Province any control whatsoever over the Recipient's records.

A7.6 Auditor General. The Province's rights under Article A7.0 are in addition to any rights provided to the Auditor General pursuant to section 9.2 of the *Auditor General Act* (Ontario).

A8.0 COMMUNICATIONS REQUIREMENTS

A8.1 Acknowledge Support. Unless otherwise directed by the Province, the Recipient will:

- (a) acknowledge the support of the Province for the Programs; and
- (b) ensure that the acknowledgement referred to in section A8.1(a) is in a form and manner as directed by the Province.

A8.2 Publication. The Recipient will indicate, in any of its Program-related publications, whether written, oral, or visual, that the views expressed in the publication are the views of the Recipient and do not necessarily reflect those of the Province.

A9.0 INDEMNITY

A9.1 Indemnification. The Recipient will indemnify and hold harmless the Indemnified Parties from and against any and all liability, loss, costs, damages and expenses (including legal, expert and consultant fees), causes of action, actions, claims, demands, lawsuits or other proceedings, by whomever made, sustained, incurred, brought or prosecuted, in any way arising out of or in

connection with each Program or otherwise in connection with the Agreement, unless solely caused by the negligence or wilful misconduct of the Indemnified Parties.

A10.0 INSURANCE

A10.1 Recipient's Insurance. The Recipient represents, warrants, and covenants that it has, and will maintain, at its own cost and expense, with insurers having a secure A.M. Best rating of B+ or greater, or the equivalent, all the necessary and appropriate insurance that a prudent person carrying out a project similar to the Programs would maintain, including commercial general liability insurance on an occurrence basis for third party bodily injury, personal injury and property damage, to an inclusive limit of not less than the amount provided for in Schedule "B" per occurrence. The insurance policy will include the following:

- (a) the Indemnified Parties as additional insureds with respect to liability arising in the course of performance of the Recipient's obligations under, or otherwise in connection with, the Agreement;
- (b) a cross-liability clause;
- (c) contractual liability coverage; and
- (d) a 30-day written notice of cancellation.

A10.2 Proof of Insurance. The Recipient will:

- (a) provide to the Province, either:
 - (i) certificates of insurance that confirm the insurance coverage as provided for in section A10.1; or
 - (ii) other proof that confirms the insurance coverage as provided for in section A10.1; and
- (b) upon the request of the Province, provide to the Province a copy of any insurance policy.

A11.0 TERMINATION ON NOTICE

A11.1 Termination on Notice. The Province may terminate any Program and/or the Agreement at any time without liability, penalty, or costs upon giving at least 30 days' Notice to the Recipient. If the Province gives such Notice in respect of a Program, it may require the Recipient to take reasonable steps within the Notice period to wind down the Program.

A11.2 Consequences of Termination on Notice by the Province. If the Province terminates the Agreement pursuant to section A11.1, the Province may take one or more of the following actions:

- (a) cancel further instalments of Funds;
- (b) demand from the Recipient the payment of any Funds remaining in the possession or under the control of the Recipient; and
- (c) determine the reasonable costs for the Recipient to wind down the Program, and do either or both of the following:
 - (i) permit the Recipient to offset such costs against the amount the Recipient owes pursuant to section A11.2(b); and
 - (ii) subject to section A4.1(a), provide Funds to the Recipient to cover such costs.

A12.0 TERMINATION WHERE NO APPROPRIATION

A12.1 Termination Where No Appropriation. If, as provided for in section A4.2(d), the Province does not receive the necessary appropriation from the Ontario Legislature for any payment the Province is to make pursuant to the Agreement, the Province may terminate the Agreement immediately without liability, penalty, or costs by giving Notice to the Recipient.

A12.2 Consequences of Termination Where No Appropriation. If the Province terminates the Agreement pursuant to section A12.1, the Province may take one or more of the following actions:

- (a) cancel further instalments of Funds;
- (b) demand from the Recipient the payment of any Funds remaining in the possession or under the control of the Recipient; and
- (c) determine the reasonable costs for the Recipient to wind down the Programs and permit the Recipient to offset such costs against the amount owing pursuant to section A12.2(b).

A12.3 No Additional Funds. If pursuant to section A12.2(c), the Province determines that the costs to wind down the Programs exceed the Funds remaining in the possession or under the control of the Recipient, the Province will not provide additional Funds to the Recipient.

A13.0 EVENT OF DEFAULT, CORRECTIVE ACTION AND TERMINATION FOR DEFAULT

A13.1 Events of Default. Each of the following events will constitute an Event of Default:

- (a) in the opinion of the Province, the Recipient breaches any representation, warranty, covenant or other material term of the Agreement, including failing to do any of the following in accordance with the terms and conditions of the Agreement:
 - (i) carry out any Program;

- (ii) use or spend Funds; or
- (iii) provide, in accordance with section A7.1, Reports or such other reports as may have been requested pursuant to section A7.1(b);
- (b) the Recipient's operations, its financial condition, or its organizational structure, changes such that it no longer meets one or more of the eligibility requirements of the program under which the Province provides the Funds;
- (c) the Recipient makes an assignment, proposal, compromise, or arrangement for the benefit of creditors, or a creditor makes an application for an order adjudging the Recipient bankrupt, or applies for the appointment of a receiver;
- (d) the Recipient ceases to operate;
- (e) there is a breach by any Proponent of any Program related agreement between it and the Recipient.

A13.2 Consequences of Events of Default and Corrective Action. If an Event of Default occurs, the Province may, at any time, take one or more of the following actions:

- (a) initiate any action the Province considers necessary in order to facilitate the successful continuation or completion of any Program;
- (b) provide the Recipient with an opportunity to remedy the Event of Default;
- (c) suspend the payment of Funds for such period as the Province determines appropriate;
- (d) reduce the amount of the Funds;
- (e) cancel further instalments of Funds;
- (f) demand from the Recipient the payment of any Funds remaining in the possession or under the control of the Recipient;
- (g) demand from the Recipient the payment of an amount equal to any Funds the Recipient used, but did not use in accordance with the Agreement;
- (h) demand from the Recipient the payment of an amount equal to any Funds the Province provided to the Recipient; and
- (i) terminate the Agreement or a Program at any time, including immediately, without liability, penalty or costs to the Province upon giving Notice to the Recipient.

A13.3 Opportunity to Remedy. If, in accordance with section A13.2(b), the Province provides the Recipient with an opportunity to remedy the Event of Default, the Province will give Notice to the Recipient of:

- (a) the particulars of the Event of Default; and
- (b) the Notice Period.

A13.4 Recipient not Remediating. If the Province provided the Recipient with an opportunity to remedy the Event of Default pursuant to section A13.2(b), and:

- (a) the Recipient does not remedy the Event of Default within the Notice Period;
- (b) it becomes apparent to the Province that the Recipient cannot completely remedy the Event of Default within the Notice Period; or
- (c) the Recipient is not proceeding to remedy the Event of Default in a way that is satisfactory to the Province,

the Province may extend the Notice Period, or initiate any one or more of the actions provided for in sections A13.2(a), (c), (d), (e), (f), (g), (h), and (i).

A13.5 When Termination Effective. Termination under this Article will take effect as provided for in the Notice.

A14.0 FUNDS AT THE END OF A FUNDING YEAR

A14.1 Funds at the End of a Funding Year. Without limiting any rights of the Province under Article A13.0, if the Recipient has not spent all of the Funds provided for the Funding Year as provided for in the Program Guidelines, the Province may take one or both of the following actions:

- (a) demand from the Recipient payment of the unspent Funds; and
- (b) adjust the amount of any further instalments of Funds accordingly.

A15.0 FUNDS UPON PROGRAM END DATE AND EXPIRY OF AGREEMENT

A15.1 Funds Upon Program End Date. In respect of each Program, the Recipient will, upon the Program End Date, return to the Province any Funds remaining in its possession or under its control.

A15.2 Funds Upon Expiry. The Recipient will, upon expiry of the Agreement, return to the Province any Funds remaining in its possession or under its control.

A16.0 DEBT DUE AND PAYMENT

A16.1 Payment of Overpayment. If at any time the Province provides Funds in excess of the amount to which the Recipient is entitled under the Agreement, the Province may:

- (a) deduct an amount equal to the excess Funds from any further instalments of Funds; or
- (b) demand that the Recipient pay an amount equal to the excess Funds to the Province.

A16.2 Debt Due. If, pursuant to the Agreement:

- (a) the Province demands from the Recipient the payment of any Funds or an

- amount equal to any Funds; or
- (b) the Recipient owes any Funds or an amount equal to any Funds to the Province, whether or not the Province has demanded their payment,

such Funds or other amount will be deemed to be a debt due and owing to the Province by the Recipient, and the Recipient will pay the amount to the Province immediately, unless the Province directs otherwise.

A16.3 Interest Rate. The Province may charge the Recipient interest on any money owing by the Recipient at the then current interest rate charged by the Province of Ontario on accounts receivable.

A16.4 Payment of Money to Province. The Recipient will pay any money owing to the Province by cheque payable to the "Ontario Minister of Finance" and delivered to the Province as provided for in Schedule "B".

A16.5 Fails to Pay. Without limiting the application of section 43 of the *Financial Administration Act* (Ontario), if the Recipient fails to pay any amount owing under the Agreement, Her Majesty the Queen in right of Ontario may deduct any unpaid amount from any money payable to the Recipient by Her Majesty the Queen in right of Ontario. To the extent any debt is owing by the Recipient under this Agreement in respect of a Program, that debt may be deducted from any debt owing by the Province to the Recipient under this Agreement in respect of the same or any other Program.

A17.0 NOTICE

A17.1 Notice in Writing and Addressed. Notice will be in writing and will be delivered by email, postage-prepaid mail, personal delivery, or fax, and will be addressed to the Province and the Recipient respectively as provided for in Schedule "B", or as either Party later designates to the other by Notice.

A17.2 Notice Given. Notice will be deemed to have been given:

- (a) in the case of postage-prepaid mail, five Business Days after the Notice is mailed; or
- (b) in the case of email, personal delivery or fax, one Business Day after the Notice is delivered.

A17.3 Postal Disruption. Despite section A17.2(a), in the event of a postal disruption:

- (a) Notice by postage-prepaid mail will not be deemed to be given; and
- (b) the Party giving Notice will give Notice by email, personal delivery, or by fax.

A17.4 Notice of Proponent's Breach. If the Proponent breaches any Program related agreement between it and the Recipient, the Recipient shall immediately

provide Notice of the breach to the Province.

A18.0 CONSENT BY PROVINCE AND COMPLIANCE BY RECIPIENT

A18.1 **Consent.** When the Province provides its consent pursuant to the Agreement, it may impose any terms and conditions on such consent and the Recipient will comply with such terms and conditions.

A19.0 SEVERABILITY OF PROVISIONS

A19.1 **Invalidity or Unenforceability of Any Provision.** The invalidity or unenforceability of any provision of the Agreement will not affect the validity or enforceability of any other provision of the Agreement. Any invalid or unenforceable provision will be deemed to be severed.

20.0 WAIVER

A20.1 **Waiver Request.** Either Party may, in accordance with the Notice provision set out in Article A17.0, ask the other Party to waive an obligation under the Agreement.

A20.2 **Waiver Applies.** Any waiver a Party grants in response to a request made pursuant to section A20.1 will:

- (a) be valid only if the Party granting the waiver provides it in writing; and
- (b) apply only to the specific obligation referred to in the waiver.

A21.0 INDEPENDENT PARTIES

A21.1 **Parties Independent.** The Recipient is not an agent, joint venturer, partner, or employee of the Province, and the Recipient will not represent itself in any way that might be taken by a reasonable person to suggest that it is, or take any actions that could establish or imply such a relationship. The Recipient will in any agreement that it enters into in connection with its obligations hereunder shall require the other party to acknowledge that the Recipient is not an agent of the Province of Ontario and cannot bind the Province.

A22.0 ASSIGNMENT OF AGREEMENT OR FUNDS

A22.1 **No Assignment.** The Recipient will not, without the prior written consent of the Province, assign any of its rights, or obligations under the Agreement.

A22.2 **Agreement Binding.** All rights and obligations contained in the Agreement will extend to and be binding on the Parties' respective heirs, executors, administrators, successors and permitted assigns.

A23.0 GOVERNING LAW

A23.1 **Governing Law.** The Agreement and the rights, obligations, and relations of the Parties will be governed by and construed in accordance with the laws of the Province of Ontario and the applicable federal laws of Canada. Any actions or proceedings arising in connection with the Agreement will be conducted in the courts of Ontario, which will have exclusive jurisdiction over such proceedings.

A24.0 FURTHER ASSURANCES

A24.1 **Agreement into Effect.** The Recipient will provide such further assurances as the Province may request from time to time with respect to any matter to which the Agreement pertains, and will otherwise do or cause to be done all acts or things necessary to implement and carry into effect the terms and conditions of the Agreement to their full extent.

A25.0 JOINT AND SEVERAL LIABILITY

A25.1 **Joint and Several Liability.** Where the Recipient is comprised of more than one entity, all such entities will be jointly and severally liable to the Province for the fulfillment of the obligations of the Recipient under the Agreement.

A26.0 RIGHTS AND REMEDIES CUMULATIVE

A26.1 **Rights and Remedies Cumulative.** The rights and remedies of the Province under the Agreement are cumulative and are in addition to, and not in substitution for, any of its rights and remedies provided by law or in equity.

A27.0 FAILURE TO COMPLY WITH OTHER AGREEMENTS

A27.1 **Other Agreements.** If the Recipient:

- (a) has failed to comply with any term, condition or obligation under any other agreement with Her Majesty the Queen in right of Ontario or one of Her agencies (a "**Failure**");
- (b) has been provided with notice of such Failure in accordance with the requirements of such other agreement;
- (c) has, if applicable, failed to rectify such Failure in accordance with the requirements of such other agreement; and
- (d) such Failure is continuing,

the Province may suspend the payment of Funds for such period as the Province determines appropriate.

A28.0 AMENDMENT BY NOTICE

A28.1 **Amendment by Notice.** The Province may issue amended, updated and/or supplementary Program Guidelines from time to time without the agreement of the Recipient provided that the changes do not impose substantial additional liability on the Recipient. The Province shall provide any such amended and/or updated Program Guidelines to the Recipient by Notice.

A29.0 SURVIVAL

A29.1 **Survival.** The following Articles and sections, and all applicable cross-referenced sections and schedules, will continue in full force and effect for a period of seven years from the date of expiry or termination of the Agreement: Article 1.0, Article 3.0, Article A1.0 and any other applicable definitions, section 2.1(a), section A4.2(d), section A4.5, section A7.1 (to the extent that the Recipient has not provided the Reports or other reports as may have been requested to the satisfaction of the Province), sections A7.2, A7.3, A7.4, A7.5, A7.6, Article A8.0, Article A9.0, section A11.2, sections A12.2, A12.3, sections A13.1, A13.2(d), (e), (f), (g) and (h), Article A15.0, Article A16.0, Article A17.0, Article A19.0, section A22.2, Article A23.0, Article A25.0, Article A26.0, Article A27.0, Article A28.0 and Article 29.0.

- END OF GENERAL TERMS AND CONDITIONS -

Homelessness Prevention Program

SCHEDULE "B"

PROJECT SPECIFIC INFORMATION AND ADDITIONAL PROVISIONS

Maximum Funds	For each Funding Year, the amount of the Annual Funding Allocation
Program End Date	Subject to termination rights in Article A11.0, A12.0 and A13.0 of the Agreement, the date indicated in a Notice provided by the Province to the Recipient as being the Program End Date.
Insurance	\$ 2,000,000
Contact information for the purposes of Notice to the Province	<p>Position: Director, Housing Programs Branch, Ministry of Municipal Affairs and Housing</p> <p>Address: 777 Bay Street, 14th Floor, Toronto, ON M7A 2J3</p> <p>Fax:</p> <p>Email: Sebastian.Franks@ontario.ca</p>
Contact information for the purposes of Notice to the Recipient	<p>Position:</p> <p>Address:</p> <p>Fax:</p> <p>Email:</p>
Contact information for the senior financial person in the Recipient organization (e.g., CFO, CAO) – to respond as required to requests from the Province related to the Agreement	<p>Position:</p> <p>Address:</p> <p>Fax:</p> <p>Email:</p>

Additional Provisions:

1. The following provisions are added as Additional Provisions.

30.0 PROGRAM OVER BUDGET

30.1 Program Over Budget. The Recipient acknowledges that should Program expenses exceed the amount of the Funds, the Province is not responsible for any additional funding and the Recipient undertakes to incur all further costs necessary to carry out the Program.

31.0 BY-NAME LISTS

31.1 By-Name Lists. The Parties acknowledge that, as described in Schedule C-2, the Province intends to issue supplementary guidelines for the Program, pursuant to section A28.1, that provide new By-Name List requirements that will build on the current requirements.

32.0 STATUS OF OTHER PROVINCIAL PROGRAMS

32.1 Termination of Home for Good. If the Recipient entered into Home for Good with the Province, Home for Good is automatically terminated on the Effective Date of this Agreement.

32.2 Home for Good – Service Manager Program Delivery. If the Recipient entered into Home for Good with the Province for Service Manager Program Delivery, the following provisions apply in addition to section 32.1:

- (a) Despite termination, the Province will continue to provide Funds to the Recipient for the Capital Component in accordance with the Affordability Payment Schedule(s) as defined and set out in Home for Good; and
- (b) The Articles and sections in Article A29.0 (Survival) and sections in section 30.7 (Survival) of Schedule "B" of Home for Good will continue in full force and effect until the Province has made the last payment under the Affordability Payment Schedule and the Recipient has submitted the final Annual Occupancy Report as defined in Home for Good, to the Province's satisfaction.

32.3 Home for Good – Direct Delivery. If the Recipient entered into Home for Good with the Province for Direct Delivery with an Effective Date of March 31, 2020, the following provision applies in addition to section 32.1:

- (a) Despite termination, the Articles and sections in Article A29.0 (Survival) and any additional sections regarding survival in Schedule "B" will continue in full

force and effect for a period of seven years from the last day of the Affordability Period as defined and set out in Home for Good.

- 32.4 Termination of Community Homelessness Prevention Initiative.** The Community Homelessness Prevention Initiative is automatically terminated on the Effective Date of this Agreement. Despite termination, the Recipient will continue to confirm that projects funded under the Capital Funding – New Facilities component of the Social Services Relief Fund Phases 2 and 4 continue to be used for their intended purpose, or for longer-term housing solutions, for a minimum period of 10 years following completion.
- 32.5 Termination of Strong Communities Rent Supplement Program.** If the Recipient entered into Strong Communities Rent Supplement Program with the Province, Strong Communities Rent Supplement Program is automatically terminated on the Effective Date of this Agreement. Despite termination, sections 4.8 and 4.9 of the Strong Communities Rent Supplement Program will continue in full force and effect until the submission of the Recipient's final report. The Recipient is required to submit the final report for Strong Communities Rent Supplement Program in a form determined by the Province by June 30, 2022.

33.0 SURVIVAL

- 33.1 Survival.** The following sections, and all applicable cross references, schedules and appendices will continue in full force and effect for a period of seven years from the date of expiry or termination of the Agreement: Articles 30 and 31, and Section 4 of Schedule "C."

Homelessness Prevention Program
SCHEDULE "C"
PROGRAM

Background

The Homelessness Prevention Program (HPP) is a result of the consolidation of funding from three Ministry of Municipal Affairs and Housing programs beginning April 1, 2022. The HPP combines the former Community Homelessness Prevention Initiative, Home for Good, and the Strong Communities Rent Supplement Program programs into one new program. The new Homelessness Prevention Program aims to prevent, address and reduce homelessness.

1. Investment Plan.

- (1) The Recipient shall develop and submit to the Province for approval an Investment Plan prior to April 1st of each Funding Year.
- (2) The Investment Plan must be approved by the Recipient's council, through delegated authority or by the Board, as applicable.
- (3) The Investment Plan shall contain, among other things, the following information for the Funding Year:
 - (a) the amount of Funds projected to be used quarterly under each service category, as defined in the Program Guidelines;
 - (b) the number of units that are expected to be created and retrofitted and the number of households that are expected to be assisted under each service category
 - (c) the number of households that are expected to be assisted under each service category activity, as defined in the Program Guidelines;
 - (d) the amount of Funds to be used under each service category activity;
 - (e) the amount of Funds that will be used for administration costs and a rationale for the proposed use of administration funding; and
 - (f) additional details as requested by the Province.
- (4) The Province will provide Notice of its decision with respect to the approval of the Investment Plan with such amendments as the Province considers appropriate within a reasonable amount of time.

- (5) The Recipient acknowledges that the Province will use the Investment Plan to track the Recipient's progress against its Annual Funding Allocation for the Program.

2. **Updates to the Investment Plan.**

- (1) As reflected in Schedule "D", the Recipient shall update its Investment Plan on a quarterly basis and submit the updates to the Province.
- (2) Updates will include the Recipient's progress against its Annual Funding Allocation and the actual number of households assisted under each spending category.
- (3) The most recently reviewed update to the Investment Plan will be deemed to replace the previously reviewed update to the Investment Plan with respect to ongoing payments.
- (4) If changes in operating and capital funding are required, the Recipient must submit a business case to the Ministry for approval.

3. **Approvals.** With the exception of the initial payment in each Funding Year by the Province to the Recipient, the Investment Plan must be approved by the Province before the Recipient is entitled to receive any Funds in accordance with the plan, unless directed otherwise by the Province in writing.

4. **Adjustment.** For greater certainty, despite section A4.1 of Schedule "A", in order to more accurately reflect the Recipient's anticipated need for Funds, the Province may reduce the amount of the Funds to be provided and any instalment of Funds, based upon a failure to spend any part of the Annual Funding Allocation in the relevant Funding Year and/or the spending forecasts submitted by the Recipient under this Agreement.

5. **Administration Costs.** In the 2022-23 Funding Year, the Recipient may apply to use up to seven and a half per cent (7.5%) of its Annual Funding Allocation for the costs of administering the Program through the Investment Plan and updates to the Investment Plan. Starting in the 2023-24 Funding Year, and for subsequent Funding Years, the Recipient may apply to use up to five per cent (5%) of its Annual Funding Allocation for the costs of administering the Program.

Homelessness Prevention Program

SCHEDULE "C-1" CAPITAL COMPONENT

1. Interpretation.

- (1) In this Schedule "C-1", capitalized terms have the meaning given to them in Schedule "A" and the following terms shall have the following meanings:

"Affordability Period" means for Supportive Housing Projects either:

- a) the twenty (20) year period following the Occupancy Date of a New Facilities Project; or,
- b) the ten (10) year period following the Completion Date of a Retrofit Project.

"Commitment" means a conditional commitment to provide Funding to a Proponent for either:

- a) the construction, acquisition and/or rehabilitation of, or the conversion of a property into, an approved New Facilities Project under a Contribution Agreement; or,
- b) the retrofit of an approved Retrofit Project under a Funding Agreement.

"Completion Date" means the date of substantial completion of the Development Activities for a Project.

"Conditional Letter of Commitment" means a letter issued by the Province confirming approval of a New Facilities Project.

"Contribution Agreement" means an agreement entered into by the Recipient and a Proponent for the construction, acquisition and/or rehabilitation of, or the conversion of a property into, an approved New Facilities Project and for Funding for the approved Project.

"Development Activities" means those activities which are normally undertaken for the development, construction, repair, renovation, rehabilitation or conversion of buildings for residential purposes, including the acquisition of property.

"Emergency Shelter Solutions" means emergency shelters and the services and supports offered in emergency shelters that provide relief or protect people

who are experiencing homelessness.

"Funding Agreement" means an agreement signed by the Service Manager and Proponent that is approved for contributions for a Retrofit Project.

"Intended Use" means the intended use of the Project once it is complete, as set out in the Project Information Form for the Project.

"Intended Use Period" means:

- (a) the minimum twenty (20) year period following the Completion Date for an Emergency Shelter Solutions New Facilities Project;
- (b) the minimum ten (10) year period following the Completion Date for an Emergency Shelter Solutions Retrofit Project; or
- (c) the minimum ten (10) year period following the Completion Date for a Supportive Housing Project during which support services shall be provided.

"New Facilities Project" means one of the following to create additional Emergency Shelter Solutions spaces or Supportive Housing Units:

- (a) acquisition of buildings that would be converted/upgraded;
- (b) conversion of an existing property and/or expansion of an existing facility; or
- (c) conventional or modular construction.

"Occupancy Date" means the date on which occupancy of all Units in a New Facilities Project is permitted.

"Permitted Encumbrances" means (i) the construction, acquisition, rehabilitation and/or conversion financing in respect the New Facilities Project approved by the Recipient, (ii) if the New Facilities Project is to be added to, or part of, a building with an existing mortgage, the existing mortgage on the building up to the amount owing under it prior to putting the construction, acquisition, rehabilitation and/or conversion financing in place (iii) any necessary easements for the supply of domestic utility or telecommunications services to the New Facilities Project or adjacent properties, (iv) any necessary easements for drainage, storm or sanitary sewers, public utility lines, or other services which

do not materially affect the use of the property as residential dwellings; (v) any registered municipal agreements and registered agreements with publicly regulated utilities providing such have been complied with, and (vi) any registered restrictions that run with the land providing such are complied with.

"Project" means either a New Facilities Project or a Retrofit Project.

"Project Information Form" means the form submitted by the Recipient to the Province for consideration of a Project.

"Retrofit Project" means an Emergency Shelter Solutions or Supportive Housing Project to which health and safety upgrades including major repairs, rehabilitation or accessibility modifications are made.

"Supportive Housing" means a combination of housing assistance with individualized and flexible support services to enable people to live as independently as possible in their community.

"Unit" means a unit of Supportive Housing including self-contained residential dwellings, multi-bedroom units which are used for congregate living, and disabled/accessible units.

2. References in this Schedule to section numbers are references to sections of this Schedule unless stated otherwise.

NEW FACILITIES PROJECTS

3. **Proposed New Facilities Projects.** The Recipient shall submit to the Province a Project Information Form for each New Facilities Project that it would like funded. The Project Information Form must be approved by the Recipient's council, through delegated authority or by the Board, as applicable. The Recipient shall update the Project Information Form in accordance with the Program Guidelines, in the event of a project milestone being achieved and/or in the event of any proposed change.
4. **New Facilities Project Eligibility.** Each New Facilities Project must comply with the project eligibility requirements set out in the Program Guidelines, including the following:
 - (a) all acquisitions/purchases must be procured in accordance with procurement policies adopted and maintained under the Municipal Act, 2001;

- (b) the New Facilities Project must have all required municipal approvals such as zoning, minor variances, land severances, or site plan approvals in place to permit the proposed development, or be well advanced in the planning approvals process;
 - (c) the New Facilities Project must be financially viable from a construction and operating cost perspective based on Recipient confirmation;
 - (d) the New Facilities Project must meet current Ontario Building Code requirements;
 - (e) the completed New Facilities Project must comply with the Program Guidelines; and
 - (f) the Recipient must have a plan in place to ensure that the New Facilities Project will be used for its Intended Use for the entire Intended Use Period.
5. **Conditional Letter of Commitment.** If the Province approves the New Facilities Project, the Province shall advise the Recipient of the approval and provide the Recipient with a Conditional Letter of Commitment.
6. **Changes.** The Recipient shall advise and request approval from the Province for any changes to the New Facilities Project which may affect how the Project will be used.
7. **Contribution Agreement.** Following the approval of each New Facilities Project by the Province, the Recipient shall, where a Proponent other than the Recipient will own the New Facilities Project, arrange for an appropriate form of Contribution Agreement with the Proponent to be executed.
8. **Funding Conditions.**
- (1) Before the Recipient enters into a Contribution Agreement with a Proponent for an approved New Facilities Project, the Recipient shall:
 - (a) ensure that the Proponent has disclosed all of its creditors, debt and the proposed construction, acquisition, rehabilitation and/or conversion costs in full; and
 - (b) confirm to the Province the source and availability of adequate ongoing funding for any acquisition of property or Development Activities for the New Facilities Project and the support services that will be made available to the public through the Project once complete.
 - (2) The Recipient shall ensure that the Contribution Agreement with each Proponent requires the Proponent to comply with the requirements of the Program, and, if the New Facilities Project involves Development Activities, includes obligations

to:

- (a) complete the construction of the approved Project within construction budgets and financing approved by the Recipient and required timelines;
- (b) ensure that until construction of the approved Project is complete (i) all claims for lien registered against the Project(s) are promptly vacated, (ii) the Proponent does not incur any additional construction financing, capital or operating debt related to the Project without the Recipient's consent (iii) the Project(s) are not encumbered by any registered encumbrances other than Permitted Encumbrances, (iv) the Proponent remains in good standing under the Permitted Encumbrances and (v) any work orders issued against the Project(s) by any governmental entity, agency or official are addressed to the satisfaction of the Recipient;
- (c) obtain all the insurance a reasonably prudent person carrying out the Project would obtain, including at least \$2,000,000 in commercial general liability insurance, and all other the insurance required by Schedule "A" to this Agreement read as if it applied to the Proponent, and including:
 - (i) Builder's Risk Insurance (property insurance) for the full replacement value of the completed construction projects, including a negotiated sub-limit for earthquake and flood. The policy must include the following:
 1. replacement cost value;
 2. stated amount of co-insurance;
 3. waiver of subrogation; and
 4. loss payable in favour of the Recipient and the Indemnified Parties.
 - (ii) Boiler and Machinery Insurance (including pressure objects, machinery objects and service supply objects) on a comprehensive basis. The policy must include the following:
 1. repair and/or replacement value;
 2. stated amount co-insurance;
 3. waiver of subrogation; and
 4. loss payable in favour of the Recipient and the Indemnified Parties.
 - (iii) Wrap Up Liability Insurance for Third Party Bodily Injury, Personal Injury and Property Damage to an inclusive limit per occurrence and products and completed operations aggregate that a reasonably prudent person undertaking such a Project would

obtain. The insurance shall be in the joint names of the Recipient, the Indemnified Parties, all other contractors, sub-contractors, suppliers and/or tradesmen while working on the site, engineers, architects, consultants or other person which the Recipient may require to be added as insured parties. The policy must include the following:

1. premises and operations;
 2. owner's and contractor's protective liability;
 3. broad form products and completed operations liability;
 4. cross liability;
 5. blanket written and oral contractual liability;
 6. all risks tenant's legal liability;
 7. hoist liability;
 8. firefighting and forest fire fighting expense liability;
 9. employer's liability and voluntary compensation;
 10. non-owned automobile liability;
 11. directors, officers, employees, shareholders, the Recipient and the Indemnified Parties added as insureds and/or additional insureds;
 12. shoring, blasting, excavating, under-pinning, demolition, pile driving and caisson work, work below and above ground surface, work below and above water, tunnelling and grading and similar operations associated with construction work, as applicable;
 13. sudden and accidental pollution liability with a discovery provision of not less than one hundred and twenty (120) hours and a subsequent reporting provision of not less than one hundred and twenty (120) hours; and
 14. thirty (30) days written notice of cancellation.
- (iv) Valid coverage and clearance certificates of coverage under the *Workplace Safety and Insurance Act, 1997*, S.O. 1997, c. 16, Schedule A ("WSIA") for all persons working on the Project(s);
- (d) provide to the Recipient valid insurance and WSIA certificates evidencing the above coverage;
- (e) use its property insurance proceeds to repair or rebuild the Project(s) in the event of damage to all or part of them;
- (f) require the Proponent to use the Funds provided for the Project only for eligible expenses in connection with the Project and adhere to the affordability requirements throughout the Affordability Period and/or use the Project for its Intended Use for the entire Intended Use Period;
- (g) refund to the Recipient any misused funds; and

- (h) provide the reports and other things to the Recipient needed to enable the Recipient to comply with requirements of the Agreement, including the reporting requirements.
- (3) The Recipient agrees that, where it is to be the owner of a New Facilities Project, the provisions of subsection 8(2) apply to it with the necessary changes.
- (4) The Recipient shall ensure that each Contribution Agreement contains provisions to the effect that,
 - (a) the payment of Funds is subject to the necessary appropriations from the Provincial Legislature and the Province shall have no liability to the Recipient or the Proponent in case there are insufficient appropriations for the payments, or in case the total appropriations available for the Province's undertakings are insufficient for all of the Province's undertakings; and
 - (b) the provision by the Recipient of Funds to the Proponent in respect of its Project(s) is subject to the terms and conditions for funding under the Program Guidelines, including this Schedule "C-1".
- 9. **Contribution Agreement Deadline.** No Contribution Agreement under this Schedule can be signed after November 30 of the Funding Year, or such earlier or later date as may be determined by the Province and communicated by the Province to the Recipient by Notice.
- 10. **Intended Use.** The Recipient shall ensure that each completed New Facilities Project is used for its Intended Use for the entire Intended Use Period.
- 11. **Disposition of Acquired Facilities.** For Emergency Shelter Solutions New Facilities Projects acquired by the Recipient for the purposes of the Program, the Recipient may dispose of the Project after the expiry of the Intended Use Period, or at an earlier date if the Recipient is of the view that the Project is no longer needed for its Intended Use, provided that the Recipient has complied with the Program Guidelines, including this Schedule "C-1", and the Recipient reinvests the proceeds of disposition, if any, in the housing and homelessness sector.

RETROFIT PROJECTS

- 12. **Proposed Retrofit Projects.** The Recipient shall submit to the Province a Project Information Form for each Retrofit Project that it would like funded. The Recipient shall update the Project Information Form in accordance with the Program Guidelines, in the event of a project milestone being achieved and/or in the event of any proposed change.

13. **Retrofit Project Eligibility.** Each Retrofit Project must comply with the project eligibility requirements set out in the Program Guidelines, including the following:
- (a) all acquisitions/purchases must be procured in accordance with procurement policies adopted and maintained under the Municipal Act, 2001;
 - (b) the Retrofit Project must meet current Ontario Building Code requirements;
 - (c) the completed Retrofit Project must comply with the Program Guidelines; and
 - (d) the Recipient must have a plan in place to ensure that the Retrofit Project will be used for its Intended Use for the entire Intended Use Period.
14. **Funding Conditions.**
- (1) The Recipient shall ensure that the Funding Agreement with each Proponent requires the Proponent to comply with the requirements of the Program and includes obligations to:
 - (a) complete the Development Activities within construction budgets and financing approved by the Recipient and required timelines;
 - (b) require the Proponent to use the Funds provided for the Project only for eligible expenses in connection with the Project and adhere to the affordability requirements throughout the Affordability Period and/or use the Project for its Intended Use for the entire Intended Use Period;
 - (c) refund to the Recipient any misused funds; and
 - (d) provide the reports and other things to the Recipient needed to enable the Recipient to comply with requirements of the Agreement, including the reporting requirements.
 - (2) The Recipient agrees that, where it is to be the owner of a Retrofit Project, the provisions of subsection 14(1) apply to it with the necessary changes.
 - (3) The Recipient shall ensure that each Funding Agreement contains provisions to the effect that,
 - (c) the payment of Funds is subject to the necessary appropriations from the Provincial Legislature and the Province shall have no liability to the Recipient or the Proponent in case there are insufficient appropriations for the payments, or in case the total appropriations available for the

Province's undertakings are insufficient for all of the Province's undertakings; and

- (d) the provision by the Recipient of Funds to the Proponent in respect of its Project(s) is subject to the terms and conditions for funding under the Program Guidelines, including this Schedule "C-1".

- 15. **Funding Agreement Deadline.** No Funding Agreement under this Schedule can be signed after December 31 of the Funding Year, or such earlier or later date as may be determined by the Province and communicated by the Province to the Recipient by Notice.
- 16. **Intended Use.** The Recipient shall ensure that each completed Retrofit Project is used for its Intended Use for the entire Intended Use Period.

ALL PROJECTS

- 17. **Payments.** Funds shall be paid in accordance with the Program Guidelines.
- 18. **Acknowledgement.** The Recipient acknowledges that the requirements in this Schedule "C-1" relating to the Project(s) are not all that is required, advisable and/or prudent in connection with their construction.
- 19. **Monitoring.** The Recipient shall monitor the construction of all Projects which have received a funding allocation to determine whether the Proponents carry out all Development Activities in such manner and within such time periods as are set out in the Contributions Agreement or Letter of Agreement and the Program Guidelines, including this Schedule "C-1".
- 20. **Budget and Financing.** The Recipient shall ensure that any property for an approved Project is acquired and that approved Project(s) are constructed and/or retrofitted by Proponents(s) within budgets and financing approved by the Recipient.
- 21. **Construction Start.** The Recipient shall use its best efforts to ensure that construction for each approved Project commences within the timelines contemplated by the Program Guidelines unless such period is extended by the Province. Despite anything to the contrary in this Agreement, if construction for an approved Project has not commenced within those timelines or the end of the extended period, whichever is applicable, the Recipient or the Province may cancel the Funds for the Project.
- 22. **Construction Completion.** Construction for each approved Project must be completed within the timelines contemplated by the Program Guidelines unless such period is extended by the Province. Despite anything to the contrary in this Agreement, if construction for an approved Project is not completed by that date, the Province may cancel the Funds for the Project.

23. **Confirmation of Construction Start.** The Recipient shall provide the Province with a completed Confirmation of Construction Start at the start of construction of each Project, within ten (10) days of the start of construction of the Project.
24. **Proof of Completion.** The Recipient shall provide the Province with proof that that the Project is complete and may be used for its Intended Use.
25. **Enforcing Contribution Agreement and Letter of Agreement.** The Recipient shall, after consultation with and if required by the Province, use its best efforts to enforce the terms of all Contribution Agreements, Letters of Agreement and Security.
26. **Proof that Units Can be Occupied.** The Recipient shall, at the request of the Province, provide the Province with proof that occupancy of all Units in a completed New Facilities Project is permitted.
27. **Initial Occupancy Report.** Upon initial occupancy of a completed Supportive Housing Project, the Recipient shall obtain and validate from each Proponent, the Project Initial Occupancy Report, as described in Schedule "D", and submit it to the Province.
28. **Annual Occupancy Reports.** During the period between the Occupancy Date of each completed Supportive Housing Project and the end of the Affordability Period, the Recipient shall obtain annually from each Proponent a completed Annual Occupancy Report as described in Schedule "D" and submit it to the Province.
29. **Notices.** The Recipient shall immediately inform the Province in writing of the following matters as soon as it becomes aware of them:
 - (a) a request by a Proponent to transfer responsibility for an approved Project to another entity;
 - (b) any failure by the Proponent to carry out Development Activities which threatens the completion of an approved Project;
 - (c) if the construction, acquisition, rehabilitation and/or conversion of an approved Project has not commenced within ninety (90) days of the date of the Commitment for the Project;
 - (d) any substantial breach by the Proponent of its Contribution Agreement or Letter of Agreement with the Recipient;
 - (e) the Proponent becoming bankrupt or insolvent or taking the benefit of any act now or hereafter in force for bankrupt or insolvent debtors or filing any

proposal or making any assignment for the benefit of creditors or any arrangement or compromise;

- (f) the appointment of a receiver or a receiver and manager for all or a portion of an approved Project;
- (g) the taking of any steps or any action or the institution of any proceedings by a Proponent or by any other party, including, without limitation, any court or governmental body of competent jurisdiction for the dissolution, winding up or liquidation of the Proponent or its assets;
- (h) if the construction, acquisition, rehabilitation and/or conversion, repair and/or upgrade activity has not been or is not likely to be completed within the timelines outlined in the Program Guidelines; and
- (i) any significant changes to a Proponent's business structure.

30. **Additional Events of Default.**

- (1) If,
 - (a) a Proponent does not complete construction, acquisition, rehabilitation and/or conversion of an approved Project;
 - (b) a Proponent ceases to use the Project for its Intended Use during the Intended Use Period;
 - (c) a Proponent uses the Funds provided to it by the Recipient for a purpose other than that contemplated by the Project Information Form; or
 - (d) one of the events referred to in section 29 has occurred in relation to a Proponent,

the Province may suspend, reduce or cease funding in relation to the Project, shall have no obligation to provide any further Funds in respect of that Proponent and shall have no liability for any consequential or other damages and/or liability incurred by the Recipient or the Proponent as a result of the suspension, reduction and/or cessation of funding.

- (2) For greater certainty, the above rights are in addition to any other rights the Province may have under the TPA and any other rights the Province may have at law.

31. **Signage.**

- (1) For Projects approved by the Province to receive \$100,000 or greater of Funds, a sign must be present at the construction site at all stages including before

construction work starts and throughout construction unless directed otherwise by the Province in writing.

- (2) The Recipient is responsible for removing the signage within six months of the completion of the project.
- (3) The Province must provide to the Recipient digital artwork and any guidelines that the Recipient must use to create the signage.
- (4) The Recipient must provide the Province with photographs of the signage once it is on display.
- (5) The Province will monitor compliance with the requirements of this section, and may, at its discretion, advise the Recipient of issues and required adjustments.

32. Affordability Requirements. The Recipient acknowledges and agrees that the Rental Protocol set out in Appendix "A" to this Schedule applies to all Supportive Housing Projects by virtue of the contractual terms of this Agreement, whether or not the Rental Protocol applies to Supportive Housing Projects under the Residential Tenancies Act, 2006, and shall ensure that the Proponent agrees in writing that Appendix "A" to this Schedule applies to its Supportive Housing Project(s).

Homelessness Prevention Program

APPENDIX "A" RENTAL PROTOCOL

1. DEFINITIONS

1.1 In this Appendix "A", unless the context requires otherwise,

"Average Market Rent" means the average rent figures, based on geographical areas and classified by bedroom count, as determined annually in the CMHC Annual Market Rent Survey or as determined by the Minister, based on available data in areas where there is no or insufficient information from the CMHC Average Market Rent Survey; and

when used in this Appendix "A", the term "rent" includes the amount of any consideration paid or given or required to be paid or given by or on behalf of a tenant to the Proponent or the Proponent's agent for the right to occupy a Unit and for any services and facilities and any privilege, accommodation or thing that the Proponent provides for the tenant in respect of the occupancy of the Unit, whether or not a separate charge is made for services and facilities or for the privilege, accommodation or thing.

1.2 The definitions in the Agreement shall apply to this Appendix "A", in addition to the definitions contained in section 1.1 above.

1.3 All references to section numbers in this Appendix are references to sections of the Appendix, unless otherwise explicitly stated.

2. AFFORDABLE RENT

2.1 During the Affordability Period, the Proponent shall not charge rent for a Unit in the Supportive Housing Project in excess of the affordable rent permitted under this Appendix "A" nor increase any rent charged for a Unit except as permitted in this Appendix "A".

3. RENTS

3.1 The weighted average rent of all Units in:

- (a) a Supportive Housing New Facilities Project for which Program Funds have been utilized shall not exceed eighty per cent (80%) of Average Market Rents in the geographical area.

(b) a Supportive Housing Retrofit Project for which Program Funds have been utilized shall not exceed one hundred per cent (100%) of Average Market Rents in the geographical area.

3.2 If rent supplements or housing allowances are used for Program funded units to provide deeper affordability for tenants, the Recipient shall ensure that the total rent received by a Proponent, including rent for a tenant and any rent supplement from a service manager or other party, shall not exceed one hundred per cent (100%) of Average Market Rent for units of a similar type in the geographical area.

4. RENT INCREASES

4.1 The Proponent may increase the rent charged under section 3.1 with respect to a Unit only if at least twelve (12) months have elapsed,

(a) since the day of the last rent increase respecting the Unit, if there has been an increase; or

(b) since the day the Unit was first rented for the first (1st) rental period following the completion of the Development Activities in connection with the Supportive Housing Project.

4.2 Subject to section 4.3, the Proponent shall not increase the rent pursuant to section 4.1 during the Affordability Period by more than the then prevailing rent increase guideline established for each calendar year pursuant to the *Residential Tenancies Act, 2006* or any successor legislation. The Proponent acknowledges and agrees that regardless of whether the rent increase guideline of the *Residential Tenancies Act, 2006* or any successor legislation, applies to the Supportive Housing Project, the rent increase guideline applies by virtue of the contractual terms of the Agreement and this Appendix "A".

4.3 For Supportive Housing New Facilities Projects, subject to the *Residential Tenancies Act, 2006*, or any successor legislation from the beginning of the eleventh (11th) year of the Affordability Period until the end of the Affordability Period, in addition to the increase permitted by section 4.2, the Proponent may apply to the Recipient to increase Unit rents to an amount not to exceed Average Market Rent for units of a similar type in the geographical area.

5. EXCEPTION

- 5.1 Subject to the provisions of the *Residential Tenancies Act, 2006* or any successor legislation, and notwithstanding the provisions of this Appendix "A" respecting rent increases during the Affordability Period, where the Recipient implements income verification of tenants following the initial occupancy of a Unit, the Recipient may increase the rent for a Unit by more than the rent increase guideline under the *Residential Tenancies Act, 2006* or any successor legislation, provided that the rent for the Unit does not exceed the Average Market Rent for units of a similar type for that year and provided that the weighted average rent for the funded Units in a Supportive Housing Project does not exceed the permitted rents for the Supportive Housing Project.

6. AFTER AFFORDABILITY PERIOD

- 6.1 After the end of the Affordability Period, the Proponent shall be permitted to rent Units in the Supportive Housing Project to new tenants at rents agreed to by the Proponent and the new tenants.

Homelessness Prevention Program

**SCHEDULE "C-2"
PROGRAM GUIDELINES**

SEE ATTACHED

Homelessness Prevention Program
SCHEDULE "D"
REPORTS

Name of Report	Due Date
1. Investment Plan	In accordance with Schedule "C-2".
2. Updates to Investment Plan	In accordance with Schedule "C-2".
3. Year-End Report	In accordance with Schedule "C-2".
4. Project Information Forms(s)	In accordance with Schedule "C-2".
5. Contribution Agreement(s)	In accordance with Schedule "C-2".
6. Project Initial Occupancy Report	In accordance with Schedule "C-2".
7. Project Annual Occupancy Report	In accordance with Schedule "C-2".
8. Confirmation of Construction Start	In accordance with Schedule "C-2".
9. New Facilities Project Audited Financial Statement	In accordance with Schedule "C-2".
10. French Language Services Report	On May 31 of each Funding Year.
11. Reports as specified from time to time	On a date or dates specified by the Province.

Report Due Date

The Reporting period is based on the Funding Year.

Except as noted below, if the due date of any Report falls on a non-Business Day, the due date is deemed to be the next Business Day.

Submission of Reports

All reports are to be submitted through Transfer Payment Ontario (TPON) unless the Province notifies the Recipient otherwise. Reports attached to the Schedule are samples of the reports required.

Report Details

1. The Investment Plan shall be substantially in the form of Appendix "A" to this Schedule.

2. Updates to the Investment Plan will provide, among other things, actuals for service category activities that have been spent and updated projections for future spending.
3. Through the Recipient's quarterly updates to the Investment Plan, the Province will obtain information on:
 - (a) the Recipient's progress against its Annual Funding Allocation by service category;
 - (b) the actual number of households assisted under each service category;
 - (c) variance explanation, as required
4. The Year End Report shall be in the form determined by the Province and shall include the following information:
 - (a) actual quarterly operating expenditures and capital commitments for the previous Funding Year and households assisted by service category;
 - (b) actual expenditures and households assisted by spending category activity;
 - (c) municipal homelessness Program spending; and
 - (d) performance indicator reporting for previous Funding Year.
5. The Project Information Form shall be in the form determined by the Province and shall be accompanied by all supporting documentation required under it.
6. The Project Initial Occupancy Report shall be in a form determined by the Province and will require the Recipient to obtain and validate from each Proponent information regarding unit and household types, rents at occupancy, and the depth of affordability of units.
7. The Project Annual Occupancy Report shall be in a form determined by the Province and will require the Recipient to obtain and validate annually from each Proponent information regarding unit and household types, rents at year-end, and the depth of affordability of units.
8. The Confirmation of Construction Start shall be in the form of Appendix "B" to this Schedule.
9. The French Language Services Report will be in the form of Appendix "C" to this schedule and shall set out whether the Recipient has complied with the French Language Services requirements of the Agreement.

10. The Province will specify the timing and content of any other reports as may be necessary.

Homelessness Prevention Program

APPENDIX "A"

INVESTMENT PLAN

Introduction

Service Managers are required to submit an annual Investment Plan for review and approval by the Ministry. The Investment Plan is comprised of two parts:

1. This form, in which you are required to:
 - a. forecast and outline your anticipated quarterly spending in the upcoming fiscal year and projected number of households assisted for the program year across all HPP service categories
 - b. forecast and outline your anticipated annual expenditures and projected number of households assisted across various program activities
 - c. provide an attestation that the information provided in this plan is true and correct and that funding will be spent according to HPP program requirements, including those outlined in the program guidelines.

2. The HPP Proposed Plan, in which you are to provide written details on your proposed use of funds, including information on the types of services and activities that will be funded for each service category.

This Investment Plan must be approved by the Service Manager's local Council, District Social Services Administration Board, or a delegated authority.

For further information, please consult the HPP Program Guidelines.

Section A – Contact Information

Service Manager Contact Information

Contact Name (First and Last Name):	
Contact Email:	
Contact Phone Number:	

Section B - Planned Commitments by Quarters

For the HPP Operating Service Categories, enter the projected spending in each quarter of the program year and projected total number of households to be assisted.

For the Capital HPP Service Category Activities (i.e., New Facilities and Retrofits), enter the estimated amount of HPP funding to be committed in each quarter of the program year and the projected total number of units to be funded in the program year.

Details on the Service Categories and Service Category Activities are outlined in the HPP Program Guidelines.

Service Category		Planned Financial Commitments by Quarter				####,###.##
		Quarter 1 Apr - Jun	Quarter 2 Jul - Sep	Quarter 3 Oct - Dec	Quarter 4 Jan - Mar	Total
Operating	Projected Households Assisted (Annual)					
Community Outreach and Support Services						
Emergency Shelter Solutions						
Housing Assistance						
Supportive Housing						
Total Operating						
Capital	Projected Units Funded (Annual)					
Emergency Shelter - New Facilities						
Emergency Shelter - Retrofits						

Supportive Housing - New Facilities						
Supportive Housing - Retrofits						
Total Capital						
Administration	%	Quarter 1	Quarter 2	Quarter 3	Quarter 4	Total
		Apr - Jun	Jul - Sep	Oct - Dec	Jan - Mar	
Administration Fees	%					
Grand Total						
Variance						0

1.0 Please complete the charts below detailing the projected number of households assisted and funding by each of the categories' activity:

Section C - Planned Commitments by Activities

Community Outreach and Support Services		###,###.##
Activities	Projected # Households Assisted	Projected Funding
Mental Health and Addictions Supports		
Other Health-Related Supports		
Life Skills Development / Daily Living Supports		
Food Security		
Employment / Education / Training Supports		
Case Management and Outreach		
Culturally-Relevant Supports for Indigenous Peoples		
By-Name List Activities		
Total		###,###.##
Variance		0

Housing Assistance		###,###.##
Activities	Projected # Households Assisted	Projected Funding
Long-Term Housing Assistance		

Short-Term / Emergency Assistance		
Non-Financial Assistance		
Total		
Variance		0

Supportive Housing		###,###.##
Activities	Projected # Households Assisted	Projected Funding
Housing Assistance		
Mental Health and Addictions Supports		
Other Health-Related Expenses		
Life Skills Development / Daily Living Supports		
Culturally-Relevant Supports for Indigenous Peoples		
Other Supports Not Captured Above		
Minor Repairs	n/a	
Residential Services Homes*		
Total		
Variance		0

*Projected Households Assisted and Projected Funding for the **Residential Services Homes** activity should not be included in the other Supportive Housing activities.

Section - Attestation

- I declare that, to the best of my knowledge and belief, the information provided in this report and the attached Proposed Plan for the Homelessness Prevention Program is true and correct, with approvals by local Council/Board or their delegated authority.
- I certify that Funds for Administration Fees are to be used in accordance with Homelessness Prevention Program 2022-23 Guidelines and as outlined in the HPP Proposed Plan.

*Prepared By (Name and Title):	*Date:
*Approved By (Delegated Service Manager Authority):	*Date:

HPP PROPOSED PLAN

Section B – Planning Overview

1. Please provide a strategic overview of what you intend to achieve with HPP funding. Describe how the services and activities that you plan to fund under HPP in 2022-23 are aligned with your Housing and Homelessness Plan, including:
 - How does your proposed plan support people who are at risk of homelessness and provide housing stability for those experiencing homelessness?
 - How does your plan contribute to a reduction in chronic homelessness?
 - How will your plan support priority populations (e.g., youth, Indigenous Peoples, people transitioning from provincial institutions)?

2. HPP has consolidated funding from the Community Homelessness Prevention Initiative, Home For Good, and the Strong Communities Rent Supplement Program. How will your use of funding be impacted by the additional flexibility under the consolidated program? How will the additional flexibility under the consolidated program allow you to continue to provide services to protect tenants including those formerly supported under the SCRSP program? How will your plan support cost avoidance (e.g. help avoid the use of high-cost systems by helping people achieve housing stability)? Please provide specifics.

3. Do you plan to use HPP funding to sustain/continue initiatives developed through the Social Services Relief Fund (e.g., temporary shelters) once this funding winds down? If yes, please provide details.

4. Please outline how you plan to use your By-Name List in 2022-23 to:
- Help connect people to services and supports;
 - Track progress in addressing homelessness.

Please describe any planned changes to service delivery in 2022-23 that are being implemented to support the use of By-Name Lists to connect people to services and supports.

Section C – Capital

1) Supportive Housing Capital

If you plan to use HPP funding towards **Supportive Housing Capital**, please provide details including:

- evidence of local need,
- target group and the types of supports to be provided,
- Number of Units/Facilities to be created or repaired/retrofitted,
- Other costs that may be avoided through investments in supportive housing/services (e.g., Emergency shelter use, acute medical services).

Please describe how you plan to fund the ongoing operational requirements from any new Supportive Housing units you plan to create.

2) Emergency Shelter Solutions Capital (i.e. New Facilities and Retrofits)

If you plan to use HPP funding towards Emergency Shelter Solutions **Capital**, please provide **evidence of local need** and why this should be prioritized for funding.

3) Administration

Please provide details on your proposed use of HPP funding to support the **administration of homelessness prevention programs** (e.g. staffing, general office expense, professional services etc..).

4) Residential Services Homes Framework

Will you be using HPP funds for Residential Services Homes covered under the Standards Framework (e.g. housing formerly known as domiciliary hostels)? If yes, please attach a copy of your local standards via Transfer Payment Ontario.

Did you make significant changes to your Standards? If yes, please provide a brief summary of the changes.

Homelessness Prevention Program

APPENDIX "B"

CONFIRMATION OF CONSTRUCTION START

This is to confirm that the _____ project in the _____ [SM name] has commenced construction on _____ [date].

The start of construction for this project is within one hundred twenty (120) days of the date of the project's Contribution Agreement, which was signed on _____ [CA date].

I declare that the above information is true and complete.

Signature

Dated at _____ this _____ day of _____, 20____

Name and Title of Service Manager / Authorized Signing Officer

Homelessness Prevention Program

"APPENDIX C"

FRENCH LANGUAGE SERVICES REPORT

Please complete and submit this Report, including Schedule A, on an annual basis by May 31st of each year.

Service Manager:

Service Manager Address:

Service Manager Contact:

Name:

Number:

Email:

This report is to confirm that the _____ [Service Manager name] is providing services under the Homelessness Prevention Program and has an office(s) located in or serving an area designated in the Schedule to the French Language Services Act ("FLSA").

The _____ [Service Manager name] confirms that it is:

Providing Homelessness Prevention Program services to the public in French in all of its offices (including the offices of sub-contractors) located in or serving an area designated in the Schedule to the FLSA as described in Schedule A; and,

Making it known to the public, including by way of signs, notices, other information on services, and initiation of communications in French, that services provided to and communications with the public in connection with Homelessness Prevention Program are available in French.

I declare that the above information is true and complete.

Service Manager Signature

Name:

Title:

I have the authority to bind _____[Service Manager name]

Dated at _____ this _____ day of _____, 20__.

Schedule A

As a Service Manager providing services under the Homelessness Prevention Program and having offices (including the offices of sub-contractors) located in or serving an area designated in the Schedule to the French Language Services Act, please complete the section below. A list of designated areas can be found in Schedule B.

Service Manager Name:

Name of Designated Area(s):

Description of Services:

Please select all items that apply to the services you are providing under the Homelessness Prevention Program in an office (or the office of a sub-contractor) that is located in or services a designated area.

Signage and visibility of available services in French

Over-the-counter services are available in French

Written correspondence and telephone service are available in French

Translation of written material produced for public use is available in French

Other _____ [please specify]

Please list any services or locations in designated areas where these French language services are not being provided. Please explain.

Schedule B

List of Designated Areas under the French Language Services Act

Service Manager	Designated Area(s)
City of Toronto	All
Central Region	
Regional Municipality of York	City of Markham
Regional Municipality of Peel	City of Mississauga; City of Brampton
County of Simcoe	Town of Penetanguishene; Townships of Tiny and Essa
Eastern Region	
City of Cornwall	County of Glengarry; Township of Winchester; County of Stormont
City of Kingston	City of Kingston
City of Ottawa	All
United Counties of Prescott and Russell	County of Prescott; County of Russell
County of Renfrew	City of Pembroke; Townships of Stafford and Westmeath
Western Region	
Municipality of Chatham-Kent	Town of Tilbury; Townships of Dover and Tilbury East
City of Hamilton	All of the City of Hamilton as it exists on December 31, 2000
City of London	City of London
Regional Municipality of Niagara	City of Port Colborne; City of Welland
City of Windsor	City of Windsor; Towns of Belle River and Tecumseh; Townships of Anderdon, Colchester North, Maidstone, Sandwich South, Sandwich West, Tilbury North, Tilbury West and Rochester

Service Manager	Designated Area(s)
Northeast Region	
Algoma District Services Administration Board	District of Algoma
Cochrane District Social Services Administration Board	All
City of Greater Sudbury	All
Manitoulin-Sudbury District Services Board	District of Sudbury
District of Nipissing Social Services Administration Board	District of Nipissing
District of Parry Sound Social Services Administration Board	Municipality of Callander
District of Sault Ste. Marie Social Services Administration Board	The part of the District of Algoma that is part of the district for the District of Sault Ste. Marie Social Services Administration Board
District of Timiskaming Social Services Administration Board	All
Northwest Region	
Kenora District Services Board	Township of Ignace
District of Thunder Bay Social Services Administration Board	Towns of Geraldton, Longlac and Marathon; Townships of Manitouwadge, Beardmore, Nakina and Terrace Bay

CITY OF HAMILTON

MOTION

Council Date: March 30, 2021

MOVED BY COUNCILLOR E. PAULS.....

SECONDED BY COUNCILLOR

Hamilton Port Authority – City of Hamilton Liaison Committee Name Change

WHEREAS, the Hamilton Port Authority and the Oshawa Port Authority have amalgamated in one port authority, named the Hamilton-Oshawa Port Authority;

WHEREAS, the name of the Hamilton Port Authority – City of Hamilton Liaison Committee should be changed to reflect the new name.

THEREFORE, BE IT RESOLVED:

- (a) That the Hamilton Port Authority – City of Hamilton Liaison Committee be renamed the Hamilton-Oshawa Port Authority – City of Hamilton Liaison Committee; and
- (b) That the Terms of Reference, as amended to reflect the name change, attached as Appendix “A”, be approved.

**HAMILTON-OSHAWA PORT AUTHORITY
CITY OF HAMILTON LIAISON COMMITTEE**

Terms of Reference

Mandate: To liaise on real estate and planning matters of mutual interest within the West Harbour, Bayfront, and waterfront areas by:

- Ensuring that development on Port lands is compatible with both the economic development of the Port and the interest of the City;
- Ensuring effective public consultation on significant decisions relating to the Port and adjacent City lands;
- Promotion of the business in the Port;
- Enhancement of the marine environment;
- Provision of access to the waterfront and activities of the Port for citizens where this is consistent with the work of the Port;
- Effective management of the use of the harbour, including recreational use where this is consistent with the work of the Port;
- Provision of effective road and rail access and utility services for the efficient operations of the Port;
- Provision of access to water and necessary City utility services; and,
- Provision of effective policing and emergency services in the Port and adjacent area of the City, including emergency planning and disaster response.

Composition: The Mayor and three Members of City Council (3)
Hamilton-Oshawa Port Authority Board Chair, and two members (3)

Support Staff: City Manager and Hamilton-Oshawa Port Authority Director

Duration: To expire at the end of each term of Council or until such time as successors are appointed.

Reporting to: General Issues Committee

Stipend: No

Meeting Schedule: At the Call of the Chair

Contact: Lisa Kelsey, Legislative Coordinator
(905) 546-2424 (ext. 4605)

As of March 2022

CITY OF HAMILTON

MOTION

Council: March 30, 2022

MOVED BY COUNCILLOR A. VANDERBEEK.....

SECONDED BY MAYOR / COUNCILLOR

Amendment to Appendix “B” to Item 4 of the Audit, Finance and Administration Committee Report 21-022, respecting Investing in City Roads and Sidewalks Infrastructure with Canada Community - Building Funds, which was approved by Council on December 15, 2021

- (a) That Appendix “B” to Item 4 of the Audit, Finance and Administration Committee Report 21-022 (attached hereto), respecting Investing in City Roads and Sidewalks Infrastructure with Canada Community - Building Funds – Capital Project List, which was approved by Council on December 15, 2021, **be amended**, by deleting both the Sydenham Road Cycling Facility and Carey Street resurfacing projects from the list of projects, and renumbering the remaining projects accordingly;
- (b) That sub-section (a) to Item 4 of the Audit, Finance & Administration Committee, respecting Investing in City Roads and Sidewalks Infrastructure with Canada Community - Building Funds – Capital Project List, which was approved by Council on December 15, 2021, **be amended**, by adding the words “**as amended**”, to read as follows:
 - (a) That the Canada Community Building Fund investment of \$30 M be allocated to the list of projects in Appendix “B”, **as amended**, to Audit, Finance & Administration Committee Report 21-022;

Main Motion, **As Amended**, reads as follows:

4. Investing in City Roads and Sidewalks Infrastructure with Canada Community - Building Funds

- (a) That the Canada Community Building Fund investment of \$30 M be allocated to the list of projects in Appendix “B”, **as amended**, to Audit, Finance & Administration Committee Report 21-022;
- (b) That three Public Works temporary full time equivalents be hired for up to 24 months at an estimated cost of \$850,000 and funded from Unallocated Capital Levy Reserve 108020 to deliver the Canada Community-Building Fund projects; and,
- (c) That the Procurement Policy 4.9 Consulting and Professional Services requirements be waived to allow for the direct award of Roster Assignments above the \$150,000 threshold for consultancy work pertaining to the Canada Community-Building Fund projects.

CITY OF HAMILTON MOTION

Council: March 30, 2022

MOVED BY COUNCILLOR A. VANDERBEEK.....

SECONDED BY MAYOR/COUNCILLOR

**Bill C-25, An Act to amend the *Federal-Provincial Fiscal Arrangements Act*
Funding for Ward 13**

WHEREAS, Deputy Prime Minister Freeland announced Bill C-25, An Act to amend the *Federal-Provincial Fiscal Arrangements Act*, to authorize certain payments to be made out of the Consolidated Revenue Fund and to amend another Act, which would permanently rename the Federal Gas Tax Fund to the Canada Community-Building Fund and increase funding by \$2.2 billion in 2021, almost double the allocation for this year, totaling approximately \$4.5 billion;

WHEREAS, the City of Hamilton received \$32.7 million in one-time funding under Bill C-25 and allotted \$2 million to each ward to invest in City roads and sidewalks infrastructure on July 9, 2021;

WHEREAS, Federal Gas Tax Funds must be spent within five years; and,

WHEREAS, the City of Hamilton staff will make best efforts to deliver all projects under the Investing in City Roads and Sidewalks Infrastructure with Canada Community-Building Funds initiative as expeditiously as possible;

THEREFORE, BE IT RESOLVED;

That up to \$2.0 million of the estimated \$2.0 million of the one-time funding allocated to Ward 13, under Bill C-25, be invested in sidewalk and road repairs (resurfacing) for:

- (a) Osler Drive – South Street to Grant Boulevard; and,
- (b) East Street North – Hunter Street to York Road.

CITY OF HAMILTON MOTION

Council: March 30, 2022

MOVED BY COUNCILLOR J. PARTRIDGE.....

SECONDED BY COUNCILLOR.....

Amendment to Item 7 of the Economic Development and Planning Committee Report 10-005, respecting Delegated Authority To Incorporate City Reserve Lands into Public Highway (PED10051) (City Wide)

WHEREAS it is recommended that the City discontinue it’s previous process of only having authority as approved by Planning and Economic Development Committee Report 10-005 as approved by Council on March 10, 2010 for Reserve lands only and to continue to prepare reports to Council to incorporate legacy widenings and City widenings into public highway on a case by case basis, as it creates time delays as this is subject to standing committee and Council meeting schedules and is cumbersome during the summer months, when Council meetings are less frequent and development activity is most active.

THEREFORE, BE IT RESOLVED:

That Item 7 of the Economic Development and Planning Committee Report 10-005, respecting Report PED10051 - Delegated Authority To Incorporate City Reserve Lands into Public Highway, which was approved by Council on March 10, 2010, be deleted in it’s entirety, as follows:

~~7. **Delegated Authority To Incorporate City Reserve Lands into Public Highway (PED10051) (City Wide) (Item 5.7)**~~

~~**That the General Manager of Public Works be authorized and directed to prepare by-laws under the provisions of subsection 31(2) of the Municipal Act, as amended, and place before Council for enactment, to incorporate City reserve lands into public highway, provided:**~~

~~**(a) The land encumbered by the reserve is under an application to subdivide or develop that has been approved the City;**~~

~~**(b) The incorporating by-laws are in a standard form satisfactory to the City Solicitor;**~~

~~(c) The General Manager of Planning and Economic Development has confirmed that all outstanding requirements with respect to the reserve lands have been completed to the satisfaction of the City.~~

CITY OF HAMILTON

MOTION

Council: March 30, 2022

MOVED BY MAYOR EISENBERGER.....

SECONDED BY COUNCILLOR

Encampment Matter Reporting

That any matters listed on any of the Standing Committee Outstanding Business Lists, be referred to the General Issues Committee.

COUNCIL COMMUNICATION UPDATES

February 18, 2022 to March 24, 2022

Council received the following Communication Updates during the time period listed above, the updates are also available to the public at the following link: <https://www.hamilton.ca/government-information/information-updates/information-updates-listing>, as per Section 5.18 of By-law 21-021 (A By-Law To Govern the Proceedings of Council and Committees of Council) a member of Council may refer any of the items listed below, to a Standing Committee by contacting the Clerk and it will be placed on the next available agenda of the respective Standing Committee.

Date	Department	Subject	Link
March 4, 2022	Healthy and Safe Communities	Everyone Counts 2021 – Canada's National Point in Time Count: Initial Hamilton Results (City Wide)	https://www.hamilton.ca/sites/default/files/media/browser/2022-03-07/communication-update-everyonecounts-2021-canadasnationalpointintimecount.pdf
March 8, 2022	Public Works	Recent Protest Activity at City Hall (Ward 2)	https://www.hamilton.ca/sites/default/files/media/browser/2022-03-14/comms-update-protest-activity-city-hall-030822.pdf
March 15, 2022	Corporate Services	Submission for Regulatory and Policy Proposals (Phase 2) Under the Conservation Authorities Act (City Wide)	https://www.hamilton.ca/sites/default/files/media/browser/2022-03-15/communication-update-conservation-authorities-act-submission-ero-019-4610.pdf Appendix A: https://www.hamilton.ca/sites/default/files/media/browser/2022-03-15/communication-update-conservation-authorities-act-submission-ero-019-4610-appendix-a.pdf Appendix B: https://www.hamilton.ca/sites/default/files/media/browser/2022-03-15/communication-update-conservation-authorities-act-submission-ero-019-4610-appendix-b.pdf
March 24, 2022	Healthy and Safe Communities	Hamilton's Plan for an Age-Friendly Community - 2021 Progress Report (City Wide)	https://www.hamilton.ca/sites/default/files/media/browser/2022-03-24/comm-update-hamiltons-plan-for-age-friendly-community-2021-progress-report.pdf
March 24, 2022	Planning and Economic Development	Quarterly Update (October - December 2021) Loans/Grants Approved by the General Manager of Planning and Economic Development (Wards 2, 3, 4 and 8)	https://www.hamilton.ca/sites/default/files/media/browser/2022-03-25/comm-update-quarterly-update-loans-and-grants-oct-dec-2021.pdf

Authority: Item 13, Planning Committee
Report 18-014 (PED18197)
CM: September 26, 2018
Ward: 11

Bill No. 053

CITY OF HAMILTON

BY-LAW NO. 22-

A By-law to amend Zoning By-law No. 05-200 respecting lands located at 3331 Homestead Drive (Glanbrook)

WHEREAS Council approved Item 13 of Report 18-014 of the Planning Committee, at its meeting held on September 26, 2018;

AND WHEREAS this By-law conforms to the Urban Hamilton Official Plan, upon finalization of Official Plan Amendment No. 117;

NOW THEREFORE the Council of the City of Hamilton enacts as follows:

1. That Map Nos. 1748, 1749, 1785 and 1786 of Schedule "A" – Zoning Maps, of Zoning By-law No. 05-200 are amended by deleting lands known as 3331 Homestead Drive, to the extent and boundaries of which are shown on Schedule "A" to this By-law, are hereby deleted from the City of Hamilton Zoning By-law 05-200.
2. That the Clerk is hereby authorized and directed to proceed with the giving of the notice of passing of this By-law, in accordance with the *Planning Act*.

PASSED and ENACTED this 30th day of March, 2022.

F. Eisenberger
Mayor

A. Holland
City Clerk

ZAC-18-003



This is Schedule "A" to By-law No. 22- Passed the day of, 2022	_____ Mayor _____ Clerk
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<h2 style="margin: 0;">Schedule "A"</h2> <p style="margin: 10px 0 0 0;">Map Forming Part of By-law No. 22- _____</p> <p style="margin: 10px 0 0 0;">to Amend By-law No. 464</p>	<p>Subject Property 3331 Homestead Drive</p> <p> To Permit a change in zoning from H-C3-050 (General Commercial "C3" Zone-Holding) to Residential (R3) Zone, Modified under the Glanbrook Zoning By-law No. 464</p>
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Scale: N.T.S.	File Name/Number: ZAC-18-007	
Date: March 24, 2022	Planner/Technician: JR/AL	
PLANNING AND ECONOMIC DEVELOPMENT DEPARTMENT		

Authority: Item 10, General Issues Committee
Report 22-006 (PED18168(h))
CM: March 30, 2022
Ward: 2

Bill No. 054

**CITY OF HAMILTON
BY-LAW NO. 22-**

To Authorize a Tax Exemption for Space Leased at 101 York Boulevard by Hamilton Urban Precinct Entertainment Group L.P. or an Associated Entity for the Purposes of the Provision of Municipal Capital Facilities as defined in Section 110 of the *Municipal Act, 2001*

WHEREAS pursuant to subsection 110(6) of the *Municipal Act, 2001*, S.O. 2001 c. 25, as amended, the council of a municipality may exempt from taxation for municipal and school purposes land or a portion of it on which municipal capital facilities are or will be located;

AND WHEREAS pursuant to subsection 110(20)(c) of the *Municipal Act, 2001*, S.O. 2001 c. 25, as amended, the Lieutenant Governor in Council may make regulations prescribing eligible municipal capital facilities for which municipalities may grant tax exemptions under subsection(6);

AND WHEREAS, pursuant to subsection 2(1) of Ontario Regulation 603/06, the council of a municipality may enter into an agreement under subsection 110(1) of the *Act* for the provision of Municipal facilities for cultural, recreational and tourist purposes;

AND WHEREAS the City of Hamilton and an Entity associated with Hamilton Urban Precinct Entertainment Group L.P. will be entering into a lease in respect of the arena located in downtown Hamilton, and, related to the foregoing lease, a Municipal Capital Facilities Agreement for the provision of facilities for cultural, recreational and tourist purposes;

AND WHEREAS the eligible portions of the Arena operating and intended to be operated as a sports, recreational and entertainment complex are declared to be for the purposes of the municipality and for public use.

NOW THEREFORE, The Council of the City of Hamilton enacts as follows:

1. **In this By-law:**

“Agreement” meant the Municipal Capital Facilities Agreement to be entered into between the City and the HUPEG Entity with respect to the provision of municipal capital facilities at the Arena;

“Arena” means the lands and premises comprising the downtown arena as described in Schedule “A” hereto;

"Clerk" means the City Clerk;

"City" means the geographical area of the City of Hamilton or the municipal corporation as the context requires;

“Eligible Portion” or “Eligible Portions” means the portion(s) of the Arena entirely occupied or used or intended to be occupied or used for cultural, recreational and tourist purposes;

“HUPEG Entity” means the entity leasing the Arena pursuant to the Master Agreement;

“Landlord” means the City as Lessor under the Lease;

“Lease” means the lease to be entered into between the City and the HUPEG Entity in respect of the Arena;

“Master Agreement” means the agreement between the City and Hamilton Urban Precinct Entertainment Group L.P. dated October 26, 2021;

"Person" means any individual, company, corporation, partnership, firm, trust, sole proprietorship, government or government agency, authority or entity, however designated or constituted;

“Tax Exemption” means the exemption from taxes levied for municipal and school purposes pursuant to section 110(6) of the *Municipal Act, 2001*, S.O. 2001 c. 25, as amended; and,

“Tenant” means the HUPEG Landlord as Lessee under the Lease.

Municipal Capital Facility

2. This By-law exempts from taxation for municipal and school board purposes the leasehold interest of the HUPEG Entity in the Eligible Portion(s) of the Arena and shall not operate in any manner whatsoever so as to exempt from taxation for municipal and school board purposes any other leasehold interest, tenancy, sub-lease, sub-tenancy, occupancy, license, user or other interest held by any other tenant, lessee, sub-tenant, sub-lessee, occupant, licensee, user or any other Person at the Arena, save and except for the interest of any sub-tenant or assignee resulting

- from a sub-tenancy or assignment made with Landlord consent pursuant to the Lease.
3. The Tax Exemption provided in this By-law shall not apply to any portion of the Arena that is not an Eligible Portion at any given time during the term of the Lease.
 4. This By-law shall be deemed repealed:
 - (a) if the City ceases to be the Landlord;
 - (b) if the HUPEG Entity ceases to be the Tenant without assigning the Lease to its successor with Landlord consent;
 - (c) if the Eligible Portion(s) of the Arena permanently cease to be occupied and used or are no longer intended to be occupied and used as a sports, recreational and entertainment complex; or
 - (d) if the Lease, or any renewal or extension of the Lease expires or is terminated.
 5. The City is authorized to enter into a Municipal Capital Facilities Agreement under section 110 of the *Municipal Act, 2001*, S.O. 2001 c. 25 with the HUPEG Entity for the provision of municipal capital facilities.
 6.
 - (1) Sections 1, 3, 4, 5 and 6 of this By-law shall come into force on the day that the By-law is enacted.
 - (2) Section 2 of this By-law shall come into force on the later of the following:
 - (a) the date this By-law is enacted;
 - (b) the commencement date of the Lease; or
 - (c) the date the Agreement is entered into.

PASSED this 30th day of March, 2022.

F. Eisenberger
Mayor

A Holland
City Clerk

Schedule "A"

The Arena

The Property municipally known as 101 York Boulevard, Hamilton Ontario, consisting of Part of PIN 17587-0006 LT, or as such PIN shall be replaced by a successor PIN applicable to the leasehold parcel to be created pursuant to the Lease

Excluding the airspace above the upper boundary of the existing Arena

Authority: Item 10, General Issues Committee
Report 22-006 (PED18168(h))
CM: March 30, 2022
Ward: 2

Bill No. 055

**CITY OF HAMILTON
BY-LAW NO. 22-**

To Authorize a Tax Exemption for Space Leased at 1 Summers Lane by Hamilton Urban Precinct Entertainment Group L.P. or an Associated Entity for the Purposes of the Provision of Municipal Capital Facilities as defined in Section 110 of the *Municipal Act, 2001*

WHEREAS pursuant to subsection 110(6) of the *Municipal Act, 2001*, S.O. 2001 c. 25, as amended, the council of a municipality may exempt from taxation for municipal and school purposes land or a portion of it on which municipal capital facilities are or will be located;

AND WHEREAS pursuant to subsection 110(20)(c) of the *Municipal Act, 2001*, S.O. 2001 c. 25, as amended, the Lieutenant Governor in Council may make regulations prescribing eligible municipal capital facilities for which municipalities may grant tax exemptions under subsection(6);

AND WHEREAS, pursuant to subsection 2(1) of Ontario Regulation 603/06, the council of a municipality may enter into an agreement under subsection 110(1) of the *Act* for the provision of Municipal facilities for cultural, recreational and tourist purposes;

AND WHEREAS the City of Hamilton and an Entity associated with Hamilton Urban Precinct Entertainment Group L.P. will be entering into a lease in respect of the Concert Hall located in downtown Hamilton, and, related to the foregoing lease, a Municipal Capital Facilities Agreement for the provision of facilities for cultural, recreational and tourist purposes;

AND WHEREAS the eligible portions of the Concert Hall operating and intended to be operated as a concert hall and entertainment complex are declared to be for the purposes of the municipality and for public use.

NOW THEREFORE, The Council of the City of Hamilton enacts as follows:

1. **In this By-law:**

“Agreement” meant the Municipal Capital Facilities Agreement to be entered into between the City and the HUPEG Entity with respect to the provision of municipal capital facilities at the Concert Hall;

"Clerk" means the City Clerk;

"City" means the geographical area of the City of Hamilton or the municipal corporation as the context requires;

“Concert Hall” means the lands and premises comprising the downtown concert hall as described in Schedule “A” hereto;

“Eligible Portion” or “Eligible Portions” means the portion(s) of the Concert Hall entirely occupied or used or intended to be occupied or used for cultural, recreational and tourist purposes;

“HUPEG Entity” means the entity leasing the Concert Hall pursuant to the Master Agreement;

“Landlord” means the City as Lessor under the Lease;

“Lease” means the lease to be entered into between the City and the HUPEG Entity in respect of the Concert Hall;

“Master Agreement” means the agreement between the City and Hamilton Urban Precinct Entertainment Group L.P. dated October 26, 2021;

"Person" means any individual, company, corporation, partnership, firm, trust, sole proprietorship, government or government agency, authority or entity, however designated or constituted;

“Tax Exemption” means the exemption from taxes levied for municipal and school purposes pursuant to section 110(6) of the *Municipal Act, 2001*, S.O. 2001 c. 25, as amended; and

“Tenant” means the HUPEG Landlord as Lessee under the Lease.

Municipal Capital Facility

2. This By-law exempts from taxation for municipal and school board purposes the leasehold interest of the HUPEG Entity in the Eligible Portion(s) of the Concert Hall and shall not operate in any manner whatsoever so as to exempt from taxation for municipal and school board purposes any other leasehold interest, tenancy, sub-lease, sub-tenancy, occupancy, license, user or other interest held by any other tenant, lessee, sub-tenant, sub-

lessee, occupant, licensee, user or any other Person at the Concert Hall, save and except for the interest of any sub-tenant or assignee resulting from a sub-tenancy or assignment made with Landlord consent pursuant to the Lease.

3. The Tax Exemption provided in this By-law shall not apply to any portion of the Concert Hall that is not an Eligible Portion at any given time during the term of the Lease.
4. This By-law shall be deemed repealed:
 - (a) If the City ceases to be the Landlord;
 - (b) If the HUPEG Entity ceases to be the Tenant without assigning the Lease to its successor with Landlord consent;
 - (c) If the Eligible Portion(s) of the Concert Hall permanently cease to be occupied and used or are no longer intended to be occupied and used as a Concert Hall and entertainment complex; or
 - (d) If the Lease, or any renewal or extension of the Lease expires or is terminated.
5. The City is authorized to enter into a Municipal Capital Facilities Agreement under section 110 of the *Municipal Act, 2001*, S.O. 2001 c. 25 with the HUPEG Entity for the provision of municipal capital facilities.
6. (1) Sections 1, 3, 4, 5 and 6 of this By-law shall come into force on the day that the By-law is enacted.

(2) Section 2 of this By-law shall come into force on the later of the following:
 - (a) the date this By-law is enacted;
 - (b) the commencement date of the Lease; or
 - (c) the date the Agreement is entered into.

PASSED this 30th day of March, 2022.

F. Eisenberger
Mayor

A. Holland
City Clerk

Schedule "A"

The Concert Hall

The Property municipally known as part of 1 Summers Lane, Hamilton Ontario, consisting of Part of PIN 17587-0006 LT, or as such PIN shall be replaced by a successor PIN applicable to the leasehold parcel to be created pursuant to the Lease

Excluding the lands on/in which the subterranean parking lot is located and the airspace above the upper boundary of the existing Concert Hall

Authority: Item 10, General Issues Committee
Report 22-006 (PED18168(h))
CM: March 30, 2022
Ward: 2

Bill No. 056

**CITY OF HAMILTON
BY-LAW NO. 22-**

To Authorize a Tax Exemption for space leased at 1 Summers Lane by Hamilton Urban Precinct Entertainment Group L.P. or an Associated Entity for the Purposes of the Provision of Municipal Capital Facilities as defined in Section 110 of the *Municipal Act, 2001*

WHEREAS pursuant to subsection 110(6) of the *Municipal Act, 2001*, S.O. 2001 c. 25, as amended, the council of a municipality may exempt from taxation for municipal and school purposes land or a portion of it on which municipal capital facilities are or will be located;

AND WHEREAS pursuant to subsection 110(20)(c) of the *Municipal Act, 2001*, S.O. 2001 c. 25, as amended, the Lieutenant Governor in Council may make regulations prescribing eligible municipal capital facilities for which municipalities may grant tax exemptions under subsection(6);

AND WHEREAS, pursuant to subsection 2(1) of Ontario Regulation 603/06, the council of a municipality may enter into an agreement under subsection 110(1) of the *Act* for the provision of Municipal facilities for cultural, recreational and tourist purposes;

AND WHEREAS the City of Hamilton and an Entity associated with Hamilton Urban Precinct Entertainment Group L.P. will be entering into a lease in respect of the Convention Centre located in downtown Hamilton, and, related to the foregoing lease, a Municipal Capital Facilities Agreement for the provision of facilities for cultural, recreational and tourist purposes;

AND WHEREAS the eligible portions of the Convention Centre operating and intended to be operated as a Convention Centre and entertainment complex are declared to be for the purposes of the municipality and for public use.

NOW THEREFORE, The Council of the City of Hamilton enacts as follows:

1. **In this By-law:**

“Agreement” meant the Municipal Capital Facilities Agreement to be entered into between the City and the HUPEG Entity with respect to the provision of municipal capital facilities at the Convention Centre;

"Clerk" means the City Clerk;

"City" means the geographical area of the City of Hamilton or the municipal corporation as the context requires;

"Convention Centre" means the lands and premises comprising the Hamilton Convention Centre as described in Schedule "A" hereto;

"Eligible Portion" or "Eligible Portions" means the portion(s) of the Convention Centre entirely occupied or used or intended to be occupied or used for cultural, recreational and tourist purposes;

"HUPEG Entity" means the entity leasing the Convention Centre pursuant to the Master Agreement;

"Landlord" means the City as Lessor under the Lease;

"Lease" means the lease to be entered into between the City and the HUPEG Entity in respect of the Convention Centre;

"Master Agreement" means the agreement between the City and Hamilton Urban Precinct Entertainment Group L.P. dated October 26, 2021;

"Person" means any individual, company, corporation, partnership, firm, trust, sole proprietorship, government or government agency, authority or entity, however designated or constituted;

"Tax Exemption" means the exemption from taxes levied for municipal and school purposes pursuant to section 110(6) of the *Municipal Act, 2001*, S.O. 2001 c. 25, as amended; and,

"Tenant" means the HUPEG Landlord as Lessee under the Lease.

Municipal Capital Facility

2. This By-law exempts from taxation for municipal and school board purposes the leasehold interest of the HUPEG Entity in the Eligible Portion(s) of the Convention Centre and shall not operate in any manner whatsoever so as to exempt from taxation for municipal and school board purposes any other leasehold interest, tenancy, sub-lease, sub-tenancy, occupancy, license, user or other interest held by any other tenant, lessee, sub-tenant, sub-lessee, occupant, licensee, user or any other Person at the Convention Centre, save and except for the interest of any sub-tenant

- or assignee resulting from a sub-tenancy or assignment made with Landlord consent pursuant to the Lease.
3. The Tax Exemption provided in this By-law shall not apply to any portion of the Convention Centre that is not an Eligible Portion at any given time during the term of the Lease.
 4. This By-law shall be deemed repealed:
 - (a) if the City ceases to be the Landlord;
 - (b) if the HUPEG Entity ceases to be the Tenant without assigning the Lease to its successor with Landlord consent;
 - (c) if the Eligible Portion(s) of the Convention Centre permanently cease to be occupied and used or are no longer intended to be occupied and used as a Convention Centre and entertainment complex; or
 - (d) if the Lease, or any renewal or extension of the Lease expires or is terminated.
 5. The City is authorized to enter into a Municipal Capital Facilities Agreement under section 110 of the *Municipal Act, 2001*, S.O. 2001 c. 25 with the HUPEG Entity for the provision of municipal capital facilities.
 6. (1) Sections 1, 3, 4, 5 and 6 of this By-law shall come into force on the day that the By-law is enacted.

(2) Section 2 of this By-law shall come into force on the later of the following:
 - (a) the date this By-law is enacted;
 - (b) the commencement date of the Lease; or
 - (c) the date the Agreement is entered into.

PASSED this 30th day of March, 2022.

F. Eisenberger
Mayor

A. Holland
City Clerk

Schedule "A"

The Convention Centre

The Property municipally known as part of 1 Summers Lane, Hamilton Ontario, consisting of Part of PIN 17587-0006 LT or as such PIN shall be replaced by a successor PIN applicable to the leasehold parcel to be created pursuant to the Lease

Excluding the lands on/in which the subterranean parking lot is located and the airspace above the upper boundary of the existing Convention Centre

Authority: Item 14, Committee of the Whole
Report 01-003 (FCS01007)
CM: February 6, 2001
Ward: 4,5,7,9,12,15

Bill No. 057

CITY OF HAMILTON

BY-LAW NO. 22-

To Amend By-law No. 01-218, as amended, Being a By-law To Regulate On-Street Parking

WHEREAS Section 11(1)1 of the *Municipal Act, S.O. 2001, Chapter 25*, as amended, confers upon the councils of all municipalities the power to enact by-laws for regulating parking and traffic on highways subject to the *Highway Traffic Act*;

AND WHEREAS on the 18th day of September, 2001, the Council of the City of Hamilton enacted By-law No. 01-218 to regulate on-street parking;

AND WHEREAS it is necessary to amend By-law No. 01-218, as amended.

NOW THEREFORE the Council of the City of Hamilton enacts as follows:

1. By-law No. 01-218, as amended, is hereby further amended by adding/deleting from the identified Schedules and Sections noted in the table below as follows:

Schedule	Section	Highway	Side	Location	Times	Adding/ Deleting
8 - No Parking	F	Upper Mount Albion	East	Paramount to 127m northerly	Anytime	Deleting
8 - No Parking	E	East 36th Street	East & West	97 metres north of Concession Street to northerly limit.	Anytime	Adding
8 - No Parking	A	Hamilton Drive	Both	Wilson Street West to Cavendish Drive	Anytime	Adding
8 - No Parking	A	Mohawk Road	Both	Lowden Avenue to 65 metres west thereof	Anytime	Adding
8 - No Parking	A	Rousseaux Street	Both	Wilson Street East to 140 metres east of Academy Street	Anytime	Adding
8 - No Parking	C	Strathroy Crescent	South	209 metres east of the north intersection with Hollybush Drive to 27 metres east thereof	Anytime	Adding

To Amend By-law No. 01-218, as amended,
Being a By-law to Regulate On-Street Parking

8 - No Parking	C	Strathroy Crescent	North	219 metres east of the south intersection with Hollybush Drive to 18 metres east thereof	Anytime	Adding
8 - No Parking	G	Upper Mount Albion Road	West	1560 metres north of Paramount Drive to 32 metres north thereof	Anytime	Adding
8 - No Parking	E	Vienna Street	North	Greenhill Avenue to easterly end, including cul-de-sac	Anytime	Adding

Schedule	Section	Highway	Side	Location	Times	Adding/Deleting
12 - Permit	E	Weir Street North	West	33 metres north of Britannia Avenue to 6 metres north thereof	Anytime	Deleting

Schedule	Section	Highway	Side	Location	Times	Adding/Deleting
13 - No Stopping	E	East 36th	East	North end to 120 feet southerly	Anytime	Deleting
13 - No Stopping	E	East 36th	West	North end to 82 feet southerly	Anytime	Deleting
13 - No Stopping	F	Upper Mount Albion	East	Artfrank to 18.8m southerly	Anytime	Deleting
13 - No Stopping	F	Upper Mount Albion	North-end	from 485m north of Paramount to 96m westerly around the perimeter of the Cul-de-sac	Anytime	Deleting
13 - No Stopping	E	East 36th Street	East	60 metres south of Concession Street to 37 metres north thereof	Anytime	Adding
13 - No Stopping	E	East 36th Street	West	71 metres south of Concession Street to 26 metres north thereof	Anytime	Adding
13 - No Stopping	E	Rennie Street	North	Tate Avenue to 39 metres west thereof	Anytime	Adding
13 - No Stopping	F	Upper Mount Albion Road	East	Paramount Drive to northerly end, including the cul-de-sac	Anytime	Adding
13 - No Stopping	F	Upper Mount Albion Road	West	Paramount Drive to 160 metres north thereof	Anytime	Adding

2. Subject to the amendments made in this By-law, in all other respects, By-law No. 01-218, including all Schedules thereto, as amended, is hereby confirmed

To Amend By-law No. 01-218, as amended,
Being a By-law to Regulate On-Street Parking

unchanged.

3. This By-law shall come into force and take effect on the date of its passing and enactment.

PASSED this 30th day of March 2022.

F.
Eisenberger
Mayor

A. Holland
City Clerk

A. Holland
City Clerk

Authority: Item 12, Planning Committee
Report 22-004 (PED22064)
CM: March 30, 2022
Ward: City Wide

Bill No. 058

CITY OF HAMILTON

BY-LAW NO. 22-

To Amend By-law No. 03-296, Being a By-Law to Provide for the Removal of Snow and Ice from Roofs and Sidewalks

WHEREAS Council enacted By-law 03-296, being a By-law to provide for the removal of snow and ice from roofs and sidewalks;

AND WHEREAS Council for the City of Hamilton recognizes the importance of providing clarity for residents as to what constitutes compliance under By-law 03-296

AND WHEREAS; this By-law amends By-law No. 03-296.

NOW THEREFORE the Council of the City of Hamilton enacts as follows:

1. The amendments in this By-law include any necessary indexing, grammatical, numbering and lettering changes.
2. Section 1 of By-law No. 03-296 is hereby amended by added the following definition:
“snow clearing” means to remove and clear all snow and ice to the pavement front, side or rear from the road to the lot line and pile snow on the property;
3. That in all other respects, By-law No. 03-296 is confirmed.
4. That the provisions of this By-law shall take full force and effect on its day of passing.
5. All prosecutions and other enforcement processes with respect to Snow and Ice under By-law No. 03-296, which have not been completed as of the day this By-law comes into force shall be completed under By-law No. 03-296, as it read prior to this By-law coming into force.

PASSED this 30th day of March, 2022.

F. Eisenberger
Mayor

A. Holland
City Clerk

Authority: Item 3, Planning Committee
Report 22-004 (PED22067)
CM: March 30, 2022
Ward: City Wide

Bill No. 059

CITY OF HAMILTON

BY LAW NO. 22-

To Amend By-law No. 16-184, being a By-law to Regulate Enclosures for Privately-Owned Outdoor Pools

WHEREAS sections 8, 9 and 10 of the *Municipal Act, 2001* authorize the City of Hamilton to pass By-laws necessary or desirable for municipal purposes, and in particular paragraphs 6 and 10 of subsection 10(2) authorize By-laws respecting: the health, safety and well-being of persons; and structures including fences;

AND WHEREAS section 8(3) of the *Municipal Act, 2001*, authorizes the City of Hamilton to regulate or prohibit in respect of matters within its jurisdiction, including fences, and to require persons to obtain permits and provide for a system of obtaining permits in relation to those matters;

NOW, THEREFORE, the Council of the City of Hamilton enacts as follows:

1. That the following sections be added to By-law 16-184 after section 21:

Horizontal Wood Fence

21A. Every owner shall construct and maintain a horizontal wood fence that forms all or part of an enclosure with:

- (a) boards:
 - (i) of not less than 19 mm by 140 mm;
 - (ii) with no space between boards at time of installation;
 - (iii) Offset or protruding not more than 15 mm from the board immediately above of below; and
 - (iv) not more than 2.4 metres in length;
- (b) a minimum 38 mm by 89 mm vertical intermediate support shall be installed between the support posts so that there is not more than 1.2 m between a support post and the intermediate support; and
- (c) support posts:
 - (i) at intervals of not more 2.4 m;

- (ii) securely imbedded at least 1.2 m below grade or so as not to be frost susceptible;
- (iii) encased in concrete below grade with at least a 50 mm cover on sides and base;
- (iv) made, below grade, of natural cedar, pressure-treated wood or treated with a wood preservative that is acceptable to the Director; and
- (v) a minimum of 89 mm by 89 mm square.

Glass Panel Fence

21B. A glass panel fence system used in a swimming pool enclosure shall be designed by a Professional Engineer Licensed in the Province of Ontario and shall be constructed in a good, workmanlike manner as follows:

- (a) glass panels shall be located so there is no opening of more than 38 mm between the panel and the post where horizontal elements are spaced less than 1.2 m apart, and not more than 100 mm apart where horizontal elements are spaced more than 1.2 m apart;
- (b) horizontal elements shall be supported on substantial posts that are spaced not more than 2.4 m apart, securely fastened to the ground and structurally sound; and
- (c) glass panels used in swimming pool enclosures shall be safety glass of laminated or tempered type conforming to CAN/CGSB-12.1-M "Tempered or Laminated Safety Glass".

2. That section 22 of By-law 16-184 be deleted and replaced with the following section:

Other Types of Fence Construction

22. Every owner shall construct and maintain a wrought iron, aluminum, vinyl or composite fence that forms all or part of an enclosure with:

- (a) sufficient strength to provide an effective enclosure;
- (b) for vertical fences, no openings allowing the passage of a spherical object larger than 100 mm in diameter with a top and bottom rail at least 1.2 m apart;
- (c) for horizontal fences, no space between the boards, and a vertical intermediate support shall be installed between the support posts so that there is not more than 1.2 m between a support post and the intermediate support; and

- (d) support posts:
- (i) at intervals of not more 2.4 m;
 - (ii) securely imbedded at least 1.2 m below grade or so as not to be frost susceptible; and
 - (iii) encased in concrete below grade with at least a 50 mm cover on sides and base.
3. That the title above section 20 be deleted and replaced with “**Chain Link Fence**”.
4. That the title “**Vertical Wood Fence**” be added above section 21.
5. In all other respects, By-law 16-184 is confirmed in force.
6. This By-law comes into force on the day it is passed.

PASSED this 30th day of March, 2022.

F. Eisenberger
Mayor

A. Holland
City Clerk

Authority: Item 8(d), Planning and Economic
Development Committee
Report 15-010 (PED15077)
CM: June 24, 2015
Ward: 3

Bill No. 060

CITY OF HAMILTON

BY-LAW NO. 22-

To Designate Property Located at 77 Gage Avenue North, City of Hamilton, as Property of Cultural Heritage Value

WHEREAS section 29 of the Ontario Heritage Act, R.S.O. 1990, c. O.18 authorizes Council of the municipality to enact by-laws to designate property, including all buildings and structures thereon, to be of cultural heritage value or interest;

AND WHEREAS Council of the City of Hamilton has received and considered the recommendations of its Hamilton Municipal Heritage Committee pertaining to this by-law, arising from the meeting of the Hamilton Municipal Heritage Committee's meeting held on June 4, 2015;

AND WHEREAS at its Council meeting held on June 24, 2015 the Council of the City of Hamilton resolved to direct the City Clerk to take appropriate action to designate the Property described as 77 Gage Avenue North in the City of Hamilton and more particularly described in Schedule "A" hereto (the "Property") as property of cultural heritage value or interest, which resolution was confirmed by By-law No. 15-166;

AND WHEREAS, in accordance with subsection 29(3) of the Ontario Heritage Act, Council of the City of Hamilton has caused to be served on the owner of the Property and upon the Ontario Heritage Trust, a Notice of Intention to designate the Property as being of cultural heritage value or interest, and has caused a Notice of Intention to designate to be published in a newspaper having general circulation in the municipality, a copy of which is attached hereto as Schedule "B";

AND WHEREAS no Notice of Objection to the proposed designation has been served upon the Clerk of the municipality;

NOW THEREFORE the Council of the City of Hamilton enacts as follows:

1. The Property, together with its heritage attributes listed in Schedule "C" hereto is hereby designated as property of cultural heritage value.
2. A statement of the Property's cultural heritage value or interest and description of heritage attributes is attached hereto as Schedule "C".
3. The City Solicitor is hereby authorized and directed to cause a copy of this by-law together with its Schedules to be registered against the whole of the property described in Schedule "A" hereto in the proper registry office.

4. The City Clerk is hereby authorized and directed,
 - a. to cause a copy of this by-law, together with reasons for the designation, to be served on The Ontario Heritage Trust by personal service or by registered mail;
 - b. to publish a notice of this by-law once in a newspaper having general circulation in the City of Hamilton.

PASSED this 30th day of March, 2022.

F. Eisenberger
Mayor

A. Holland
City Clerk

To Designate Property Located at 77 Gage Avenue North, City of Hamilton, as Property of Cultural
Heritage Value

Page 3 of 6

Schedule "A"

To

By-law No. 22-060

77 Gage Avenue North
Hamilton, Ontario

PIN: 17215-0124 (LT)

Legal Description:

Part Lot 7, Concession 2, Barton Parts 2 and 3, Plan 32R20511, subject to an
easement over Part 3, Plan 62R20511 As In WE11075055; City of Hamilton

Schedule "B"

To

By-law No. 22-060

Notice of Intention to Designate 77 Gage Avenue North, Hamilton

The City of Hamilton intends to designate 77 Gage Avenue North in Hamilton, under Section 29 of the *Ontario Heritage Act*, as being a property of cultural heritage value.

Statement of Cultural Heritage Value or Interest

The former King George School has heritage value as a contributor to the Hamilton public education system for nearly 100 years (1912-2012). Between 1948 and 1963, the building served as a boy's vocational school, teaching hands-on trades and skills. During the Second World War, the building was used as a military hospital by the Department of National Defense. The former school building is a representative example of the Edwardian Classicism style of architecture that was common in Ontario between approximately 1900 and 1930. Several other schools in the eastern area of Hamilton were constructed in this style as well, though only a few remain. The former school was designed by the architectural partnership of Stewart and Witton (Walter Wilson Stewart and William Palmer Witton), Hamilton architects who designed many public buildings and residences in Hamilton until Stewart's death in 1917.

The Statement of Cultural Heritage Value or Interest, Description of Heritage Attributes and supporting Cultural Heritage Assessment may be found online via www.hamilton.ca or viewed at the Office of the City Clerk, 71 Main Street West, 1st Floor, City Hall, Hamilton, Ontario, L8P 4Y5, during regular business hours.

Written Notice of Objection

Any person may, within 30 days after the date of the publication of the Notice, serve written notice of their objections to the proposed designation, together with a statement for the objection and relevant facts, on the City Clerk at the Office of the City Clerk.

Dated at Hamilton, this 20th day of September, 2016.

R. Caterini, City Clerk, Hamilton, Ontario

CONTACT: Chelsey Tyers, Cultural Heritage Planner, Phone: (905) 546-2424 ext. 1202, E-mail: Chelsey.Tyers@hamilton.ca

Website: www.hamilton.ca/heritageplanning

Schedule "C"

To

By-law No. 22-060

77 Gage Avenue North
Hamilton, Ontario

STATEMENT OF CULTURAL HERITAGE VALUE OR INTEREST AND DESCRIPTION OF HERITAGE ATTRIBUTES

Description of Historic Place

The former King George School, a public school building, was constructed in 1911 in the Edwardian Classicism style of architecture. The property is addressed as 77 Gage Avenue North, Hamilton, and is located between Cannon Street to the south and Beechwood Avenue to the north. Residential properties are located north, south and east of the former school site. The property includes the roughly H-shaped brick building, a grassed lawn area to the east side, and asphalt parking area on the west and north sides.

Statement of Cultural Heritage Value or Interest

The former King George School has heritage value as a contributor to the Hamilton public education system for nearly 100 years (1912-2012). Between 1948 and 1963, the building served as a boy's vocational school, teaching hands-on trades and skills. During the Second World War, the building was used as a military hospital by the Department of National Defense.

The former school building is a representative example of the Edwardian Classicism style of architecture that was common in Ontario between approximately 1900 and 1930. The style arose during the Reign of King Edward VII (1901-1910), and its influences carried on in the decades following his death. In its Ontario context, the style is defined by its use of brick, classically inspired decorative elements, often minimal or understated ornamentation (in contrast to the more ornate styles of the Victorian era), large and frequent windows, and often rectangular or rectilinear plans and massing. Several other schools in the eastern area of Hamilton were constructed in this style as well, though only a few remain. The Edwardian design and school building features are still evident on the east, north and west elevations, and much of the south elevation.

The former school was designed by the architectural partnership of Stewart and Witton (Walter Wilson Stewart and William Palmer Witton), Hamilton architects who designed many public buildings and residences in Hamilton until Stewart's death in 1917.

Description of Heritage Attributes

The heritage attributes relating to the property's recognition as a former school in the Edwardian Classicism style relate to the exterior facades of the building, including:

- Brick construction;
- H-shaped plan of the original 1911 building;
- Rectangular window openings, in singles and groupings of three, four and five on all elevations;
- Stone lintels and sills;
- Continuous stone band above second storey windows;
- Vertical stone details on the projections of the east elevation and on the western section of the north elevation;
- Tapered stone lintels and band above basement windows;
- East entrance feature with brick and stone bands, stone cornice, stone keystone details, and carved shapes in stone arch;
- Round arched fanlight with tracery;
- Double entrance door opening at central east entrance;
- Segmental arched entrance feature on north elevation with stone cornice, brick and stone details;
- Flat roof;
- Parapet at roofline, including segmental arched parapets above the entrances on the east, north and south elevations;
- Rectangular brick courses with stone corners above the second storey windows on all elevations; and,
- Any other remaining historic wood windows.

Interior features that contribute to the cultural heritage value of the former school include:

- Spacious stairwells with interior iron staircases;
- Original flooring, baseboards and doors;
- Interior room layouts, including the cloakrooms; and,
- Wide interior hallways and abutting room configuration of the H-shaped plan.

Contextual features that contribute to the cultural heritage value of the former school include:

- Orientation of the property to Gage Avenue North;
- Views to the property from Gage Avenue North; and,
- Open space area between the front elevation and Gage Avenue North.

Authority: Item 3(c), Planning Committee
Report 21-017 (PED21211)
CM: November 10, 2021
Ward: 3

Bill No. 061

CITY OF HAMILTON

BY-LAW NO. 22-

To Designate Property Located at 1099 King Street East, City of Hamilton as Property of Cultural Heritage Value

WHEREAS section 29 of the Ontario Heritage Act, R.S.O. 1990, c. O.18 authorizes Council of the municipality to enact by-laws to designate property, including all buildings and structures thereon, to be of cultural heritage value or interest;

AND WHEREAS Council of the City of Hamilton has received and considered the recommendations of its Hamilton Municipal Heritage Committee pertaining to this by-law, arising from the meeting of the Hamilton Municipal Heritage Committee's meeting held on October 29, 2021;

AND WHEREAS at its Council meeting held on November 10, 2021 the Council of the City of Hamilton resolved to direct the City Clerk to take appropriate action to designate the Property described as 1099 King Street East in the City of Hamilton and more particularly described in Schedule "A" hereto (the "Property") as property of cultural heritage value or interest which resolution was confirmed by By-law No. 21-210;

AND WHEREAS, in accordance with subsection 29(3) of the Ontario Heritage Act, Council of the City of Hamilton has caused to be served on the owner of the Property and upon the Ontario Heritage Trust, a Notice of Intention to designate the Property as being of cultural heritage value or interest, and has caused a Notice of Intention to designate to be published in a newspaper having general circulation in the municipality, a copy of which is attached hereto as Schedule "B";

AND WHEREAS no Notice of Objection to the proposed designation has been served upon the Clerk of the municipality;

AND WHEREAS Council has decided to designate the Property in accordance with section 29(8) of the Ontario Heritage Act;

NOW THEREFORE the Council of the City of Hamilton enacts as follows:

1. The Property, together with its heritage attributes listed in Schedule “C” hereto is hereby designated as property of cultural heritage value.
2. A statement of the Property’s cultural heritage value or interest and description of heritage attributes is attached hereto as Schedule “C”.
3. The City Solicitor is hereby authorized and directed to cause a copy of this by-law together with its Schedules to be registered against the whole of the property described in Schedule “A” hereto in the proper registry office.
4. The City Clerk is hereby authorized and directed,
 - a. to cause a copy of this by-law, together with reasons for the designation, to be served on The Ontario Heritage Trust by personal service or by registered mail;
 - b. to publish a notice of this by-law once in a newspaper having general circulation in the City of Hamilton.

PASSED this 30th day of March, 2022.

F. Eisenberger
Mayor

A. Holland
City Clerk

Schedule "A"

To

By-law No. 22-061

1099 King Street East
Hamilton, Ontario

Legal Description

PIN: 17212-0029 (LT)

Legal Description:

Part Lot 7, Concession 2 Barton, Lying South of Cannon St, Established by Bylaw 704,
As in HA129809, HA150674 & HA319465 Except Part Melrose Av & Part Balsam Av,
Plan 619 & HL301252; City of Hamilton

Schedule "B"

To

By-law No. 22-061

1099 King Street East
Hamilton, Ontario

Notice of Intention to Designate

**Notice of Intention to Designate
1099 King Street East, Hamilton
Jimmy Thompson Memorial Pool**

The City of Hamilton intends to designate 1099 King Street East, Hamilton, under Section 29 of the *Ontario Heritage Act*, as being a property of cultural heritage value.

Statement of Cultural Heritage Value or Interest

Conceived as a municipal pool in 1928, the Jimmy Thompson Memorial Pool opened in January of 1930 and later that year served as the swimming events venue for the inaugural British Empire Games, later Commonwealth Games. After the Games it reverted to use as a municipal pool and home to the Hamilton Aquatic Club, and in 1971 was named for Jimmy Thompson, a former Olympic athlete and swimming coach and instructor.

The Jimmy Thompson Memorial Pool is of cultural heritage value as a rare example of a pre-1950 indoor pool and the last surviving structure of the 1930 British Empire Games.

The Statement of Cultural Heritage Value or Interest, Description of Heritage Attributes and supporting Cultural Heritage Assessment may be found online via www.hamilton.ca or viewed at the Office of the City Clerk, 71 Main Street West, 1st Floor, Hamilton, Ontario, L8P 4Y5, during regular business hours.

Any person may, within 30 days after the date of the publication of the Notice, serve written notice of their objections to the proposed designation, together with a statement for the objection and relevant facts, on the City Clerk at the Office of the City Clerk.

Dated at Hamilton, this 24th day of November, 2021.

Andrea Holland
City Clerk
Hamilton, Ontario

CONTACT:
Amber Knowles, Cultural Heritage Planner,
Phone: (905) 546-2424 ext. 1291,
E-mail: amber.knowles@hamilton.ca

hamilton.ca/heritageplanning



Schedule "C"

To

By-law No. 22-061

1099 King Street East
Hamilton, Ontario

STATEMENT OF CULTURAL HERITAGE VALUE OR INTEREST AND DESCRIPTION OF HERITAGE ATTRIBUTES

Statement of Cultural Heritage Value or Interest

The Jimmy Thompson Memorial Pool at 1099 King Street East is situated on a 0.16 ha lot at the southwest corner of the intersection of King Street East and Balsam Avenue North in Ward 3 of the City of Hamilton.

Conceived as a municipal pool in 1928, the Jimmy Thompson Memorial Pool opened in January of 1930 and later that year served as the swimming events venue for the inaugural British Empire Games, later Commonwealth Games. After the Games it reverted to use as a municipal pool and home to the Hamilton Aquatic Club, and in 1971 was named for Jimmy Thompson, a former Olympic athlete and swimming coach and instructor.

The Jimmy Thompson Memorial Pool is of cultural heritage value as a rare example of a pre-1950 indoor pool, and one built to a high degree of craftsmanship and incorporating the latest engineering, safety, and international competition standards of its time. It is associated with, and the last surviving structure of, the 1930 British Empire Games, and the swimming events of those games, which additionally were the only ones open to female competitors. It is also associated with James 'Jimmy' Thompson who from 1932 to 1965 is estimated to have taught 60,000 children to swim at the pool and coached many individuals and teams to regional, national, and international titles.

Through its siting, massing, and orientation the Pool is a visual landmark, but its contextual value also extends to its Edwardian Classicism style and construction in textured red brick, which contributes to the local architectural character. It is also physically and historically linked to use of the area to the north for recreation and sport, a land use that continues today.

Description of Heritage Attributes

The key Heritage Attributes that express the design value or physical value of the Jimmy Thompson Memorial Pool include its:

- Five-bay, two-storey south facade built in the Edwardian Classicism style with:
 - Semi-circular headed windows with two orders of gauged brick voussoirs and keystone, and filled with decorative brick;
 - Flemish bond masonry combined with stone string courses and strong cornice;
 - ‘Kicked’ hip roof with skylights; and,
 - Tall brick chimney on the west façade.

- Interior features including:
 - Roof trusses;
 - Spoon-shaped basin with di-chromatic tiling;
 - Tiled pool barrier wall;
 - Sub-floor access passages;
 - Ascending concrete bleachers;
 - Tiled changing rooms; and,
 - Iron coal furnace door.

Heritage Attributes that reflect the property’s contextual attributes include its:

- Continued use for a municipal pool and as part of a larger recreation and sport land use area;
- Orientation to the street with minimal setback; and,
- Landmark qualities from its siting and clear sightlines on King Street East.

Authority: Item 7, Planning Committee
Report 22-004 (PED22059)
CM: March 30, 2022
Ward: 12

Bill No. 062

CITY OF HAMILTON

BY-LAW NO. 22-

To Amend Zoning By-law No. 05-200 with Respect to Lands Located at 1040 Garner Road West, Ancaster

WHEREAS Council approved Item 7 of Report 22-004 of the Planning Committee, at its meeting held on March 30, 2022;

AND WHEREAS this By-law conforms to the Urban Hamilton Official Plan;

NOW THEREFORE Council amends Zoning By-law No. 05-200 as follows:

1. That Maps 1434 and 1483 of Schedule “A” – Zoning Maps are amended by changing the zoning from the Prestige Industrial (M3, 376, 678) Zone to the Prestige Industrial (M3, 376, 678, 771) Zone for the lands attached as Schedule “A” to this By-law;
2. That Schedule “C” - Special Exceptions is amended by adding the following new Special Exception:

“771. In addition to 9.3.3 r) i), a restaurant at 1040 Garner Road West shall be permitted.”
3. That the Clerk is hereby authorized and directed to proceed with the giving of notice of the passing of this By-law in accordance with the *Planning Act*.

PASSED this 30th day of March, 2022

F. Eisenberger
Mayor

A. Holland
City Clerk

ZAC-21-030



This is Schedule "A" to By-law No. 22- Passed the day of, 2022	----- Mayor ----- Clerk
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<h2 style="margin: 0;">Schedule "A"</h2> <p style="margin: 5px 0;">Map forming Part of By-law No. 22-_____</p> <p style="margin: 5px 0;">to Amend By-law No. 05-200 Map 1434, 1483</p>	<p>Subject Property 1040 Garner Road West, Ancaster (Ward 12)</p> <p> Change in Zoning from the Prestige Business Park (M3, 376, 678) Zone to the Prestige Business Park (M3, 376, 678, 771) Zone</p>
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Scale: N.T.S.	File Name/Number: ZAC-21-030	
Date: February 4, 2022	Planner/Technician: JVR/NB	
PLANNING AND ECONOMIC DEVELOPMENT DEPARTMENT		

Authority: Item 3, Planning Committee
Report: 22-003 (PED22020)
CM: February 23, 2022
Ward: 12

Bill No. 063

CITY OF HAMILTON

BY-LAW NO. 22-

To Adopt:

**Official Plan Amendment No. 32 to the
Rural Hamilton Official Plan**

Respecting:

**1348 Concession 2 West, 1372 Concession 2 West and 173 Highway 52
(Flamborough)**

NOW THEREFORE the Council of the City of Hamilton enacts as follows:

1. Amendment No. 32 to the Rural Hamilton Official Plan consisting of Schedule “1”, hereto annexed and forming part of this by-law, is hereby adopted.

PASSED this 30th day of March, 2022.

F. Eisenberger
Mayor

A. Holland
City Clerk

Rural Hamilton Official Plan Amendment No. 32

The following text, together with Appendix “A” – Volume 3: Appendix A – Site Specific Area Key Map, attached hereto, constitutes Official Plan Amendment No. 32 to the Rural Hamilton Official Plan.

1.0 Purpose and Effect:

The purpose and effect of this Amendment is to establish a Rural Site Specific Area in order to permit reduced lot areas for two Agricultural designated lots.

2.0 Location:

The lands affected by this Amendment are known municipally as 173 Highway No. 52 and 1348 and 1372 Concession 2 West, in the former Township of Flamborough.

3.0 Basis:

The basis for permitting this Amendment is:

- The basis for permitting this Amendment is to facilitate the implementation of the conditions of Committee of Adjustment application FL/B-20:86 in order to allow a Lot Line Adjustment that results in two undersized Agriculture lots.
- The proposed amendment is consistent with the Provincial Policy Statement, 2020 and conforms to the Greenbelt Plan, 2017.

4.0 Actual Changes:

4.1 Volume 3 – Special Policy and Site Specific Areas

Text

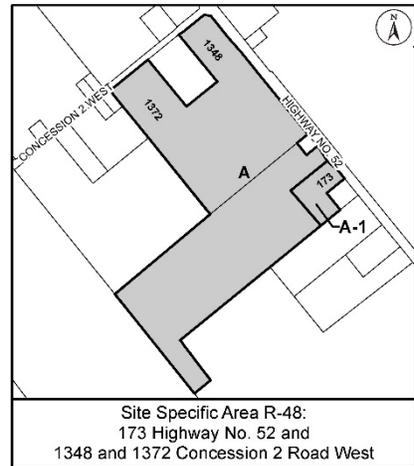
4.1.1 Chapter B – Rural Site Specific Areas

- a. That Volume 3: Chapter B – Rural Site Specific Areas be amended by adding a new Site Specific Area, as follows:

Rural Hamilton Official Plan Amendment No. 32	Page 1 of 3	 Hamilton
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“R-48 Lands located at 173 Highway No. 52 and 1348 and 1372 Concession 2 West, former Township of Flamborough

1.0 Notwithstanding Policy F.1.14.2.5 c) of Volume 1, the property known municipally as 1348 and 1372 Concession 2 West, Flamborough, identified as Parcel A on the inset map, designated Agriculture on Schedule D – Rural Land Use Designations, shall not be less than 37.17 hectares.



2.0 Notwithstanding Policy F.1.14.2.5 c) of Volume 1, the property known municipally as 173 Highway No. 52, Flamborough, identified as Parcel A-1 on the inset map, designated Agriculture on Schedule D – Rural Land Use Designations, shall not be less than 1.14 hectares.”

Schedules and Appendices

4.1.2 Appendix

a. That Volume 3: Appendix A – Site Specific Area Key Map be amended by identifying the lands municipally known as 173 Highway No. 52, 1348 Concession 2 West and 1372 Concession 2 West, Flamborough as Site Specific Area R-48, as shown on Appendix “A”, attached to this Amendment.

5.0 Implementation:

An implementing Zoning By-Law Amendment will give effect to the intended uses on the subject lands.

This Official Plan Amendment is Schedule "1" to By-law No. 22-063 passed on the 30th day of March, 2022.

**The
City of Hamilton**

F. Eisenberger
Mayor

A. Holland
City Clerk

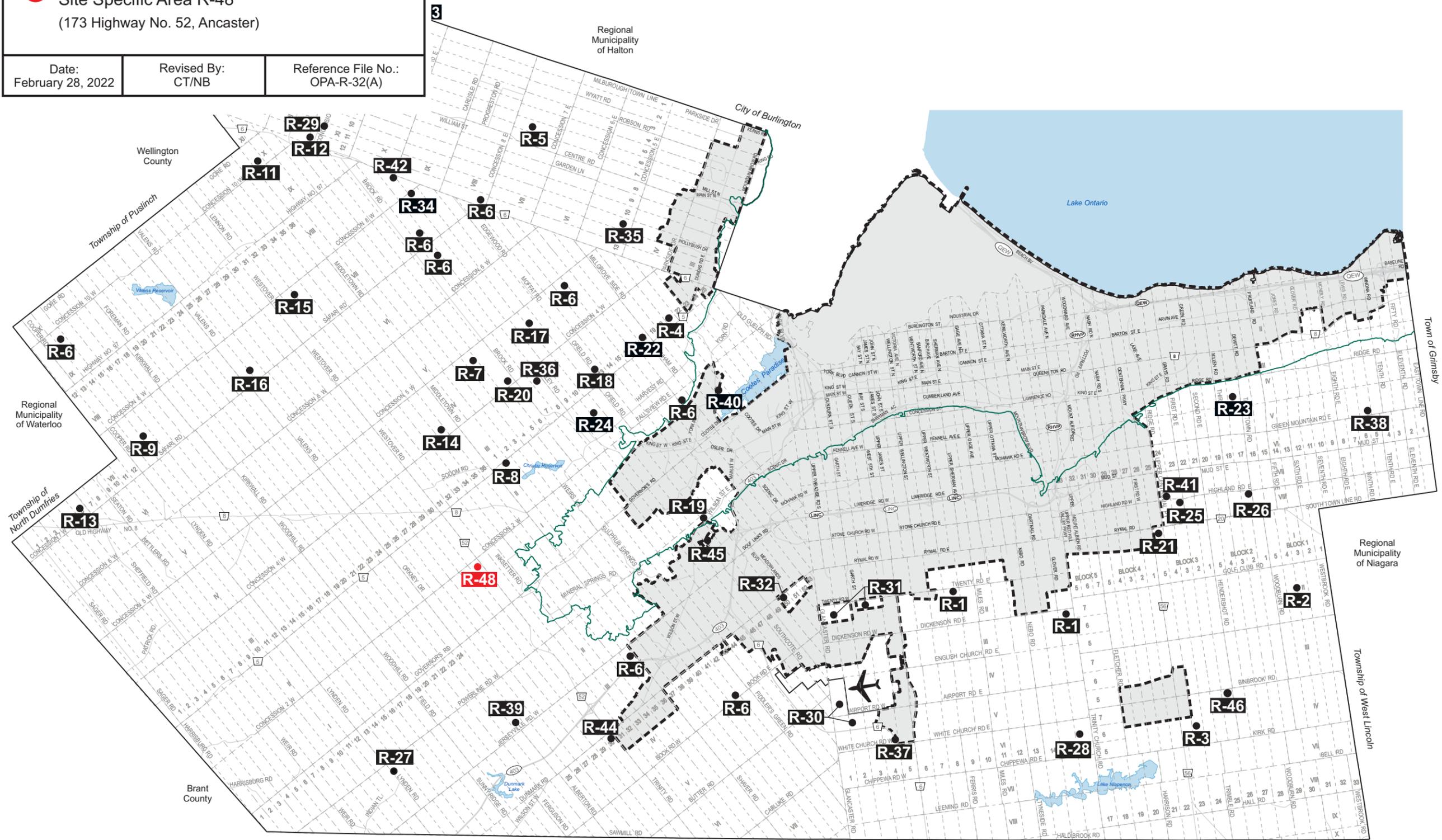
Appendix A
 APPROVED Amendment No. 32
 to the Rural Hamilton Official Plan

 Lands to be identified as
 Site Specific Area R-48
 (173 Highway No. 52, Ancaster)

Date:
 February 28, 2022

Revised By:
 CT/NB

Reference File No.:
 OPA-R-32(A)



- Legend**
-  Site Specific Areas (SSA)
 - R-** Refers to Rural Site Specific Area #, Volume 3, Chapter B
- Other Features**
-  Urban Area
 -  John C. Munro Hamilton International Airport
 -  Niagara Escarpment
 -  Urban Boundary
 -  Municipal Boundary

Council Adoption: September 27, 2006
 Ministerial Approval: December 24, 2008
 Effective Date: March 7, 2012

**Rural Hamilton Official Plan
 Volume 3: Appendix A
 Site Specific Key Map**

 Not To Scale
 Date: May 2021


Authority: Item 3, Planning Committee
Report 22-003 (PED22020)
CM: February 23, 2022
Ward: 12

Bill No. 064

CITY OF HAMILTON
BY-LAW NO. 22-

To Amend Zoning By-law No. 05-200, Respecting Lands Located at 173 Highway 52, 1348 Concession 2 West and 1372 Concession 2 West, Hamilton

WHEREAS Council approved Item 3 of Report 22-003 of the Planning Committee at its meeting held on the 23rd day of February, 2022;

AND WHEREAS this By-law conforms with the Rural Hamilton Official Plan upon adoption of Official Plan Amendment No. 32.

NOW THEREFORE the Council of the City of Hamilton enacts as follows:

1. That Map No. 104 and No. 113 of Schedule “A” – Zoning Maps of Zoning By-law No. 05-200, is amended by changing the zoning from Agriculture (A1) Zone, Conservation/Hazard Land-Rural (P7) Zone and Conservation/Hazard Land-Rural (P8) Zone to Agriculture (A1, 762) Zone, Conservation/Hazard Land-Rural (P7, 762) Zone and Conservation/Hazard Land-Rural (P8, 762) Zone the extent and boundaries of which are shown on a plan hereto annexed as Schedule “A” to the By-law.
2. That Schedule “C”: Special Exceptions is amended by adding the following new Special Exception:

“762. Within the lands zoned Agriculture (A1) Zone, identified on Maps No. 104 and No. 113 of Schedule “A” – Zoning Maps and described as 173 Highway 52, 1348 Concession 2 West and 1372 Concession 2 West, the following shall apply:
 - 1) Notwithstanding Section 12.1.3.1a), the minimum lot area shall be 1.14 hectares for Block 1 and 37.17 hectares for Blocks 2, 3 and 4 as shown on Figure 25.
3. That Schedule F: Special Figures of By-law No. 05-200 is hereby amended by adding Figure 25: 173 Highway 52, 1348 Concession 2 West and 1372 Concession 2 West.

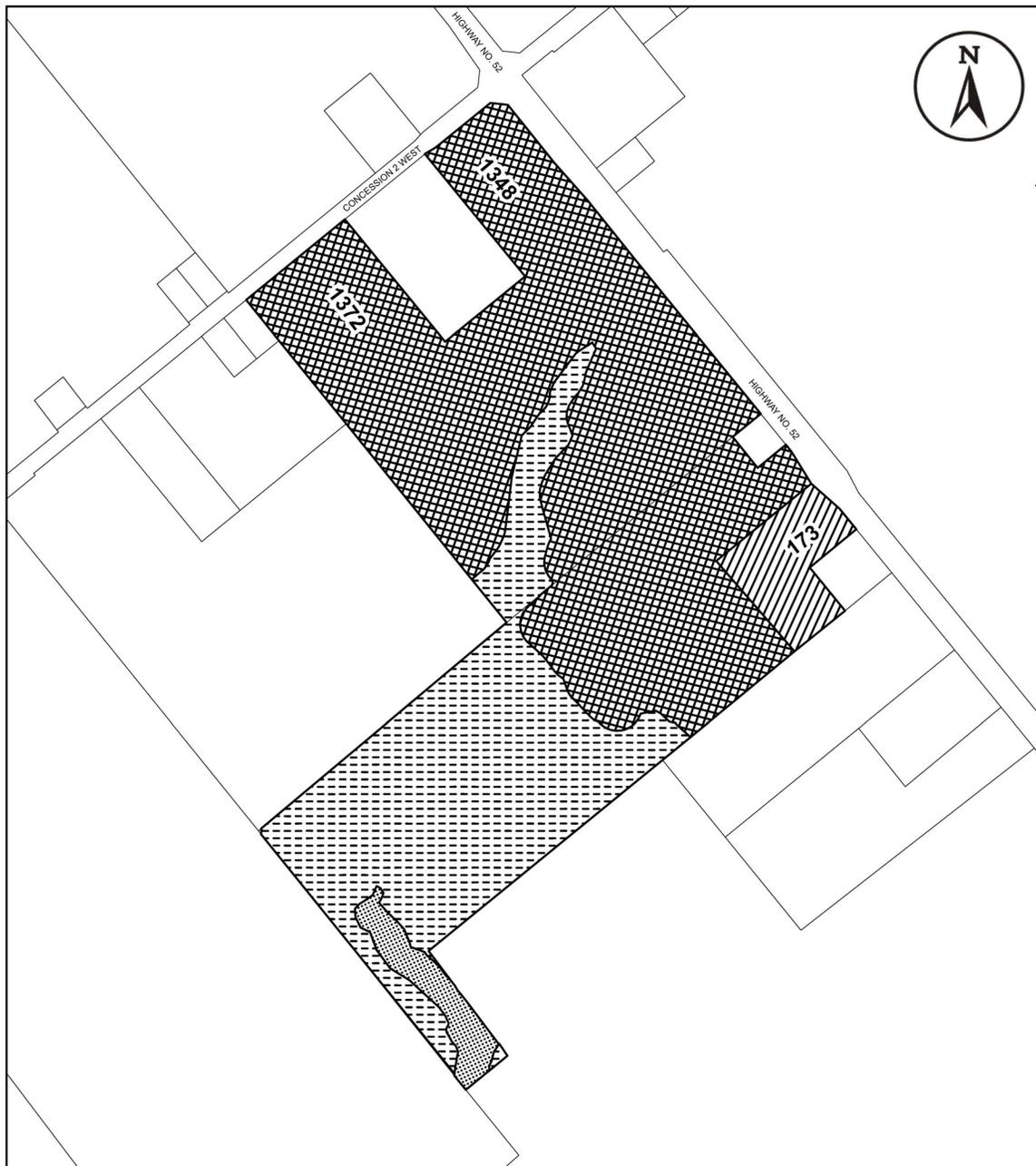
4. That the Clerk is hereby authorized and directed to proceed with the giving of notice of the passing of this By-law, in accordance with the *Planning Act*.

PASSED this 30th day of March, 2022

F. Eisenberger
Mayor

A. Holland
City Clerk

RHOPA-21-017 and ZAR-21-040



Special Figure 25: 173 Highway No. 52 and 1348 and 1372 Concession 2 Road West

Date:
January 19, 2022

-  Block 1 - Change in Zoning from Agriculture (A1) to Agriculture (A1, 762) Zone
-  Block 2 - Change in Zoning from Agriculture (A1) to Agriculture (A1, 762) Zone
-  Block 3 - Change in Zoning from Conservation/Hazard Land Rural (P7) Zone to Conservation/Hazard Land Rural (P7, 762) Zone
-  Block 4 - Change in Zoning from Conservation/Hazard Land Rural (P8) Zone to Conservation/Hazard Land Rural (P8, 762) Zone



For Office Use Only, this doesn't appear in the by-law - Clerk's will use this information in the Authority Section of the by-law

Is this by-law derived from the approval of a Committee Report? Yes

Committee: Planning Committee Report No.: PED22020 Date:
Ward(s) or City Wide: Ward 12 (01/27/2021)

Prepared by: Charlie Toman, SPM Phone No: 365.324.2732

For Office Use Only, this doesn't appear in the by-law

Authority: Item 17, Public Works Committee
Report 07-011
(TOE02005(b)/PED07248)
CM: September 26, 2007
Ward: 12

Bill No. 065

CITY OF HAMILTON

BY-LAW NO. 22-

To Impose a Sanitary Sewer Charge Upon Owners of Land Abutting Springbrook Avenue from Approximately 24.5 metres South of Lockman Drive to Approximately 17 metres South of Regan Drive, in the City of Hamilton

WHEREAS the Council of the City of Hamilton authorized recovering a portion of costs associated with the construction of a sanitary sewer on Springbrook Avenue from approximately 24.5 metres south of Lockman Drive to approximately 17 metres south of Regan Drive, in the City of Hamilton, by approving, on September 26, 2007, Item 17 of Public Works Committee Report 07-011(Report TOE02005b/FCS02026b/PED07248); and approving, on June 11, 2007, Item 5 of Committee of the Whole Report 07-020, and the OMB approved the said cost recoveries by issuance of Decision No. 2034 on July 18, 2007;

AND WHEREAS Landmart Realty Corp, in satisfaction of terms and conditions of a Subdivision Agreement dated the 10th day of September 2007 and registered the 11th day of October 2007, as well as the conditions imposed in accordance with the approval of Draft Plan of Subdivision "Meadowlands Phase 10" constructed certain Sewer Works, in the City of Hamilton, as more particularly described in Schedule "A" attached to this By-law (the Sewer Works");

AND WHEREAS Liv Developments Ltd. as successor to Landmart Realty Corp entered into an Amending Subdivision Agreement dated November 15, 2021 which extended the cost recovery obligations of the City set out in schedule "D" of the Amending Subdivision Agreement for a period of ten years from the date of the Amending Subdivision Agreement;

AND WHEREAS to the extent that the construction of the said Sewer Works benefits the property owners described in Schedule "A", such works were services or activities that were provided or done on behalf of the City of Hamilton with the express intention that section 391(1)(a) of the Municipal Act, S.O. 2001, c.25 as amended would apply thereto;

AND WHEREAS the cost of the said Sewer Works, that relate to the benefitting property owners described in Schedule "A" is \$40,000.00, and this amount is to be recovered from all benefitting property owners as set forth in the By-law, (the "Sewer Charges"); and

AND WHEREAS the said Sewer Charges are imposed pursuant to Part XII of the Municipal Act, S.O., 2001, c. 25 as amended and pursuant to section 14 of the City of Hamilton Act, 1999, S.O., 1999, c. 14, Schedule C as amended.

NOW THEREFORE the Council of the City of Hamilton enacts as follows:

1. Sewer Charges are imposed upon the owners or occupants of land who benefit from the construction of the Sewer Works (the “Assessed Owners”).
2. The Assessed Owners’ lands and the respective Sewer Charges are more particularly described in Schedule “A”, which Schedule is attached to and forms part of this By-law.
3. The Sewer Charges have been established using the approved method for cost apportionment per City of Hamilton Report TOE02005b/FCS02026b/PED07248 (Funding Methodologies for Municipal Infrastructure Extensions Review and Update), and OMB Decision No. 2034 which established a flat fee Sanitary Sewer Charge of \$5,000.00, which includes one sanitary drain connection, attributable to each Assessed Owner of an existing residential lot. The Sewer Charges shall be indexed in accordance with the percentage change in the composite Canadata Construction Index (Ontario Series) commencing from the completion date of construction March 2020 until October 2020, then the charges will be adjusted yearly by the City of Hamilton’s 15 year serial all-in interest rate for each year, (2022 rate 2.44%) to the date of permit issuance.
4. Subject to section 7 of this By-law, the amount resulting from the application of the Sewer Charges (the “Indebtedness”), shall be collected by the City from each Assessed Owner at the time of permit issuance for any connection to the said Sewer Works, in addition to any applicable permit fee.
5. The Assessed Owners have the option of paying the Indebtedness by way of annual payments over a period of 15 years from the date of permit issuance for connection by entry on the tax roll, to be collected in like manner as municipal taxes. The interest rate utilized for the 15 year payment shall be the City of Hamilton’s then-current 15 year borrowing rate (2022 rate 2.75%).
6. Notwithstanding Section 5, an Assessed Owner of a parcel described in Schedule “A” may pay the commuted value of the Indebtedness without penalty, but including interest, at any time.
7. Should an Assessed Owner sever or subdivide their parcel of land, the Indebtedness owed to the City of Hamilton, whether the parcel of land is connected or not, and whether or not the Assessed Owner has previously exercised the repayment option set out in Section 5 above, shall be paid forthwith to the City of Hamilton in a lump sum as a condition of severance or subdivision approval.
8. The developer, LIV Developments Ltd., or their successors or assigns, upon satisfying the City of Hamilton that it has completed its obligations with respect to

To Impose a Sanitary Sewer Charge Upon Owners of Land Abutting Springbrook Avenue from approximately 24.5m south of Lockman Drive to approximately 17m south of Regan Drive, in the City of Hamilton

Page 3 of 4

the construction of the said Sewer Works, shall receive repayment of that portion of the associated cost of the construction collected hereunder, pursuant to the terms and conditions of the Subdivision Agreement as amended by the Amending Subdivision Agreement. In accordance with the terms of the Amending Subdivision Agreement, the City's cost recovery obligation under this by-law shall expire on a date that is ten (10) years after the date of the Amending Subdivision Agreement, being November 15, 2031.

9. Unpaid Sewer Charges constitute a debt to the City and may be added to the tax roll and collected in the same manner as municipal taxes.
10. If any provision or requirement of this By-law, or the application of it to any person, shall to any extent be held to be invalid or unenforceable by any court of competent jurisdiction, the remainder of the By-law, or the application of it to all persons other than those in respect of whom it is held to be invalid or unenforceable, shall not be affected, and each provision and requirement of this By-law shall be separately valid and enforceable.
11. This By-law comes into force on the day following the date of its passing.

PASSED this 30th day of March, 2022.

F. Eisenberger
Mayor

A. Holland
City Clerk

To Impose a Sanitary Sewer Charge Upon Owners of Land Abutting Springbrook Avenue from approximately 24.5m south of Lockman Drive to approximately 17m south of Regan Drive, in the City of Hamilton

Schedule "A" to By-law No. 22-065

**Springbrook Avenue
Sanitary Sewer on Springbrook Avenue from approximately 24.5m South of
Lockman Drive to approximately 17m South of Regan Drive**

Sewer Charges OMB DECISION 2034

Property Address	Sanitary Sewer & 1 Drain Connection
343 Springbrook Avenue	\$5,000.00
365 Springbrook Avenue	\$5,000.00
366 Springbrook Avenue	\$5,000.00
372 Springbrook Avenue	\$5,000.00
379 Springbrook Avenue	\$5,000.00
380 Springbrook Avenue	\$5,000.00
407 Springbrook Avenue	\$5,000.00
446 Springbrook Avenue	\$5,000.00
TOTAL	\$40,000.00

CITY OF HAMILTON

BY-LAW NO. 22-

To Confirm the Proceedings of City Council at its meeting held on March 30, 2022.

**THE COUNCIL OF THE
CITY OF HAMILTON
ENACTS AS FOLLOWS:**

1. The Action of City Council at its meeting held on the 30th day of March 2022, in respect of each recommendation contained in

Hamilton Utilities Corporation Shareholder Report 22-001 – March 2, 2022,
General Issues Committee (2022 Operating Budget) Report 22-002,
Board of Health Report 22-003 – March 21, 2022,
Public Works Committee report 22-004 – March 21, 2022,
Planning Committee Report 22-004 – March 22, 2022,
General Issues Committee Report 22-006 – March 23, 2022,
Audit, Finance & Administration Committee Report 22-007 – March 24, 2022,
Emergency & Community Services Committee Report 22-004 – March 24, 2022
and
Staff Report PED22088 – Report Responding to Encampment Response

considered by City of Hamilton Council at the said meeting, and in respect of each motion, resolution and other action passed and taken by the City Council at its said meeting is hereby adopted, ratified and confirmed.

2. The Mayor of the City of Hamilton and the proper officials of the City of Hamilton are hereby authorized and directed to do all things necessary to give effect to the said action or to obtain approvals where required, and except where otherwise provided, the Mayor and the City Clerk are hereby directed to execute all documents necessary in that behalf, and the City Clerk is hereby authorized and directed to affix the Corporate Seal of the Corporation to all such documents.

PASSED this 30th day of March, 2022.

F. Eisenberger
Mayor

A. Holland
City Clerk