



## City of Hamilton

# CITY COUNCIL AGENDA

21-005

Wednesday, March 31, 2021, 9:30 A.M.

Due to the COVID-19 and the Closure of City Hall

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### Call to Order

#### 1. APPROVAL OF AGENDA

(Added Items, if applicable, will be noted with \*)

#### 2. DECLARATIONS OF INTEREST

#### 3. APPROVAL OF MINUTES OF PREVIOUS MEETING

3.1. February 24, 2021

#### 4. COMMUNICATIONS

4.1. Correspondence from Joshua Weresch respecting the payment of property taxes and use of those taxes for the support of the Hamilton Policing Services.

Recommendation: Be received and referred to the General Manager of Finance and Corporate Services for appropriate action.

- 4.2. Correspondence from Halton Region respecting their resolution regarding Boundary Road Agreements between Halton Region and the Regional Municipality of Peel, the City of Hamilton, the City of Mississauga and the Township of Guelph/Eramosa.

Recommendation: Be received and referred to the General Manager of Public Works for appropriate action.

- 4.3. Correspondence from the Honourable Steve Clark, Minister of Municipal Affairs and Housing advising the City of Hamilton that the Government of Ontario will be providing funding of up to \$400,000 towards the Hamilton Accessible Transportation Services (ATS)

Eligibility Audit for the cost of an independent third-party reviewer to deliver a final report with specific and actionable recommendations for cost-savings and efficiencies by October 15, 2021.

Recommendation: Be received and referred to the General Manager of Public Works for appropriate action.

- 4.4. Correspondence from Halton Region to the Right Honourable Justin Trudeau requesting support for their resolution advocating to the Federal Government to enhance federal health care funding to the Provinces and Territories, specifically dedicating funding

to long-term care, and to undertake further efforts to protect, promote and restore the physical and mental well-being of long-term care residents in Canada.

Recommendation: Be endorsed.

- 4.5. Correspondence from Arthur Shipping to the Hamilton Police Services Board respecting a mug that was designed and distributed to members of the police services forensic division.

Recommendation: Be received.

- 4.6. Correspondence from the City of Sarnia requesting support for their resolution strongly advocating to the Province of Ontario to adjust the capacity limits for dining, restaurants, sporting and recreational facilities, places of worship, event centers and all retail/small businesses as part of the colour coded system.

Recommendation: Be received.

- 4.7. Correspondence from Mark Broadbent respecting the purchase and sale of 60 Caledon Ave, Yeoville Neighbourhood.

Recommendation: Be received.

- 4.8. Correspondence from Ryan Memme, Memco Ventures Inc., a Hamilton business owner and landlord, vehemently opposed to the Hamilton LRT.

Recommendation: Be received and referred to the General Manager of Planning and Economic Development.

- 4.9. Correspondence from the Honourable Steve Clark, Minister of Municipal Affairs and Housing informing the City of Hamilton of the Government of Ontario's committed financial support to the City of Hamilton in the amount of \$18,681,919.00, through the 2021 COVID-19 Recovery Funding for Municipalities program in order to support the City's COVID-19 operating costs and pressures. (Signed by the Treasurer and returned to the Ministry by the March 31, 2021 deadline)

Recommendation: Be received.

- 4.10. Correspondence from Zoe Kazakos respecting palm products in dairy cows feed.

Recommendation: Be received.

- 4.11. Correspondence from Hamilton Social Medicine Response Team commending Council for voting to petition the Ford government to include universal paid sick days in its pandemic response, which recognizes its importance to containing the COVID-19 pandemic by

ensuring that workers need not choose between potentially spreading COVID and putting food on the table or paying rent.

Recommendation: Be received.

- 4.12. Correspondence from the Ancaster Tennis Club requesting an extension of a loan in the amount of \$650,000 over 15 years in order to finalize the covering of the 5 courts at the Ancaster Tennis Club in the Village Green Park in downtown Ancaster with a Dome structure.

Recommendation: Be received and referred to the General Manager of Finance and Corporate Services for appropriate action.

- 4.13. Correspondence from Halton Region requesting support for their resolution requesting that the Province enable Halton Region to delay its final report on its Official Plan Review until proper, in person, informed consultation with the public can be

conducted and that the Province suspend the conformity deadline until the impacts of the pandemic on growth planning can be better understood and addressed as part of the land needs assessment framework.

Recommendation: Be endorsed.

- 4.14. Correspondence from the Honourable Caroline Mulroney, Minister of Transportation informing the City of Hamilton of the Government of Ontario's revised Phase 3 funding amount in the amount of \$16,822.206 to support the Municipality's COVID-19 municipal

transit financial impacts and costs related to transit initiatives, including fare and service integration, on-demand microtransit, and transformation of transit structures/governance between April 1, 2021 and December 31, 2021.

Recommendation: Be received.

- 4.15. Correspondence from the Hamilton Conservation Authority respecting the Hamilton Conservation Authority Board of Directors resolution related to proclaimed provisions of the Conservation Authorities Act.

Recommendation: Be received and referred to the consideration of Item 6.4, Conservation Authorities Act - Hamilton Conservation Authority Board of Directors

- 4.16. Correspondence from the Honourable Steve Clark, Minister of Municipal Affairs and Housing conforming the City of Hamilton's additional provincial funding in the amount of \$12,301,538 through a third phase of Ontario's Social Services Relief Fund (SSRF).

(Signed by the City Manager and returned to the Ministry with a completed Investment Plan by the deadline of March 22, 2021)

Recommendation: Be received.

- 4.17. Correspondence from Chandra Sharma, CAO/Secretary-Treasurer, Niagara Peninsula Conservation Authority (NPCA) respecting the Board's adopted resolution requesting partner municipalities to initiate the process of determining NPCA Board composition and

associated NPCA's partner correspondence regarding matters related to Bill 229 appointments to be completed in time for the NPCA's January 2023 Annual General Meeting (AGM).

Recommendation: Be received and referred to the General Manager of Finance and Corporate Services for appropriate action.

- 4.18. Correspondence from the Municipality of Grey Highlands requesting support for their resolution requesting the Premier and Minister of Municipal Affairs and Housing stop using Minister's Zoning Orders and urging the Provincial Government to move forward

with COVID recovery actions that promote development that simultaneously protects natural areas, farmland and water sources while creating affordable homes and new jobs in a way that is cost effective to residents and municipalities.

Recommendation: Be supported.

- 4.19. Correspondence from the City of Burlington requesting support for their resolution calling for the Federal and Provincial governments to support the survival of restaurants and the hospitality industry.
- Recommendation: Be endorsed.
- 4.20. Correspondence from the Hamilton Police Services Board respecting the Feasibility of Launching Project 529 (to reduce bike theft) in the City of Hamilton.
- Recommendation: Be received and referred to the General Manager of Planning and Economic Development for appropriate action and to the Hamilton Cycling Committee for information.
- 4.21. Correspondence from the Municipality of Tweed requesting support for their resolution advocating for the reform of joint and several liability.
- Recommendation: Be received and referred to Legal and Risk Management Services for review and report back to the Audit, Finance and Administration Committee.
- 4.22. Correspondence from the Township of South Glengarry requesting support for their resolution urging the Premier and the Province of Ontario to procure approved COVID-19 vaccines to be distributed to the residents of the Province of Ontario, increase the
- Province's vaccination rate to keep pace with the doses that have been received and accelerate the launch of its COVID-19 vaccine booking system.
- Recommendation: Be received.
- 4.23. Correspondence from Members of Parliament Peter Julian, Jenny Kwan and Don Davies thanking the City of Hamilton for their support of Bill C-213, the Canada Pharmacare Act.
- Recommendation: Be received.
- 4.24. Correspondence from Jackie Stagen respecting a petition containing 282 signatures requesting that the City intervene to protect the original structure of St. Giles Church in Hamilton.
- Recommendation: Be received.
- 4.25. Correspondence from the Town of Plympton-Wyoming requesting support for their resolution requesting that the Federal Government consider the concerns of the agricultural community and move to exempt all primary agriculture producers from current and
- future carbon taxes.
- Recommendation: Be received.

- 4.26. Correspondence from Ontario Recreation Facilities Association Inc. (OFRA) recognizing the recreation facility professionals within our organization and thanking them for their commitment and resilience to ensuring safe and enjoyable recreational activities and spaces.

Recommendation: Be received.

- 4.27. Correspondence from the Honourable Jeff Yurek, Minister of the Environment, Conservation and Parks advising the City that Ministry is moving forward with the Consolidated Linear Infrastructure Approach for stormwater and sewage collection systems.

Recommendation: Be received and referred to the General Manager of Public Works for appropriate action.

- 4.28. Correspondence from the Ministry of Municipal Affairs and Housing respecting Capacity Limit Changes for Some Events in Grey-Lockdown, Phase 1 COVID Vaccination Plan for Frontline Emergency Personnel and New COVID Border Testing Orders.

Recommendation: Be received and referred to the General Manager of Planning and Economic Development for appropriate action.

- 4.29. Correspondence from Toni Bertenthal respecting the notice received regarding the protection against needed repairs to the Exterior Water Line and the recommended service provider.

Recommendation: Be received and referred to the General Manager of Public Works for appropriate action.

- 4.30. Correspondence from Township of Brock requesting support for their resolution respecting Cannabis Licencing and Enforcement.

Recommendation: Be received.

- 4.31. Correspondence from Sylvia Parr, Chair, Ancaster Senior Achievement Centre Advisory Board requesting approval for the construction of 3 Pickleball Courts at the Ancaster Senior Achievement Centre.

Recommendation: Be received and referred to the consideration of Item 6.7 - Pickleball Courts at the Ancaster Senior Achievement Centre

- 4.32. Correspondence from Niagara Region requesting support for their resolution respecting Homelessness, Mental Health and Addiction in Niagara.

Recommendation: Be received.

- 4.33. Correspondence from the Town of Fort Erie requesting support for their resolution respecting McNally House Hospice's Life in Every Moment Campaign.
- Recommendation: Be received.
- 4.34. Correspondence from Kika Otiono and Gurinder Sandhu, MD Candidates, Hamilton Health Workers for Alternatives to Policing (HHWAP) respecting Permanent Paid Sick Leave as a Public Health Measure.
- Recommendation: Be received.
- 4.35. Correspondence respecting Applications for Urban Hamilton Official Plan Amendment and Zoning By-law Amendment for lands located at 804-816 King Street West, Hamilton (PED21025) (Ward 1):
- 4.35.a. Lan Wang
- 4.35.b. John Petrie
- 4.36. Correspondence from the Hamilton and District Apartment Association respecting Property Standards By-law Review.
- Recommendation: Be received and referred to the consideration of Item 4 of Planning Committee Report 21-004.
- 4.37. Correspondence from the Municipality of Calvin requesting support for their resolution respecting permanently legislated universal paid sick days for all workers in Ontario during the pandemic and beyond, regardless of workplace size, type of work or immigration status.
- Recommendation: Be received.
- 4.38. Correspondence from the Office of the Prime Minister acknowledging receipt and the forwarding of the Mayor's letter respecting a resolution in relation to economic recovery initiatives.
- Recommendation: Be received.
- 4.39. Correspondence from the Office of the Prime Minister acknowledging receipt and the forwarding of the Mayor's letter respecting a resolution in relation to support for small businesses.
- Recommendation: Be received.

- 4.40. Correspondence from the Ministry of Municipal Affairs and Housing respecting Amendments to Orders under the Reopening Ontario (A Flexible Response to COVID-19) Act.

Recommendation: Be received and referred to the General Manager of Planning and Economic Development for appropriate action.

## **5. COMMITTEE REPORTS**

- 5.1. General Issues Committee (2021 Operating Budget) - Report 21-002
- 5.2. Special General Issues Committee (Chedoke Creek Remediation) - Report 21-005 - March 17, 2021
- 5.3. Selection Committee - Report 21-002 - March 18, 2021
- 5.4. Board of Health - Report 21-003 - March 22, 2021
- 5.5. Public Works Committee - Report 21-004 - March 22, 2021
- 5.6. Planning Committee - Report 21-004 - March 23, 2021
- 5.7. General Issues Committee - Report 21-006 - March 24, 2021
- 5.8. Audit, Finance and Administration Committee - Report 21-004 - March 25, 2021
- 5.9. Emergency and Community Services Committee - Report 21-002 - March 25, 2021
- 5.10. Special General Issues Committee (GRIDS 2) - Report 21-007 - March 29, 2021

## **6. MOTIONS**

- 6.1. To Permit Copetown General Store to Operate the LCBO Convenience Outlet Component of their Business on Family Day, Victoria Day, Canada Day, Labour Day and Thanksgiving Day
- 6.2. To Permit Lynden General Store to Operate the LCBO Convenience Outlet Component of Their Business on Family Day, Victoria Day, Canada Day, Labour Day and Thanksgiving Day
- 6.3. To Permit Carlisle Cleaners & LCBO/Beer Store to Operate the LCBO Convenience Outlet Component of Their Business on Family Day, Victoria Day, Canada Day, Labour Day and Thanksgiving Day
- 6.4. Conservation Authorities Act - Hamilton Conservation Authority Board of Directors
- 6.5. Absence - Councillor Terry Whitehead

- 6.6. Demolition Permit for 690 Crooks Hollow Road, Flamborough
- 6.7. Pickleball Courts at the Ancaster Senior Achievement Centre
- 6.8. Official Objection to the Alcohol and Gaming Commission of Ontario

**7. NOTICES OF MOTIONS**

**8. STATEMENT BY MEMBERS (non-debatable)**

**9. COUNCIL COMMUNICATION UPDATES**

- 9.1. February 25, 2021 to March 25, 2021

**10. PRIVATE AND CONFIDENTIAL**

- 10.1. Appointments to the Hamilton Farmers' Market Board for the 2018-2022 Term

Pursuant to Section 9.1, Sub-section (b) of the City's Procedural By-law 21-021; and, Section 239(2), Sub-section (b) of the *Ontario Municipal Act*, 2001, as amended, as the subject matter pertains to personal matters about an identifiable individual, including City or a local board employees.

- 10.2. Ontario Ombudsman's Preliminary Report regarding the alleged closed meeting of the October 20, 2020, the Lesbian, Gay, Bisexual, Transgender and Queer Advisory Committee. (Item 4.2 of the November 25, 2020 Council Agenda)

Pursuant to Section 9.2, Sub-section (b) of the City's Procedural By-law 21-021; and, Section 239(3), Sub-section (b) of the *Ontario Municipal Act*, 2001, as amended, as the subject matter pertains to an ongoing investigation respecting the City or a municipally-controlled corporation by the Ombudsman appointed under the Ombudsman Act.

- 10.3. Litigation Update and Approval of Directions to Counsel (LS21014) (City Wide)

Pursuant to Section 9.1, Sub-section (b), (e), (f) and (k) of the City's Procedural By-law 21-021; and, Section 239(2), Sub-section (b), (e), (f) and (k) of the *Ontario Municipal Act*, 2001, as amended, as the subject matter pertains to personal matters about an identifiable individual, including City or a local board employees; litigation or potential litigation, including matters before administrative tribunals, affecting the City or a local board; advice that is subject to solicitor-client privilege, including communications necessary for that purpose and a position, plan, procedure, criteria or instruction to be applied to any negotiations carried on or to be carried on by or on behalf of the City or a local board.

**11. BY-LAWS AND CONFIRMING BY-LAW**

- 11.1. 027  
To Amend By-law No. 01-218, as amended, Being a By-law to Regulate On-Street Parking  
Schedule 5 (Parking Meters)  
Schedule 12 (Permit Parking Zones)  
Schedule 13 (No Stopping Zones)  
Ward: 2, 3, 4, 13
- 11.2. 028  
To Amend By-law No. 01-218, as amended, Being a By-law to Regulate On-Street Parking  
Schedule 2 (Through Highways)  
Schedule 8 (No Parking Zones)  
Schedule 12 (Permit Parking Zones)  
Schedule 13 (No Stopping Zones)  
Schedule 15 (Commercial Vehicle Loading Zones)  
Schedule 23 (Special Enforcement Area – Tiffany and Sherman Falls)  
Ward: 1, 2, 3, 10, 11, 12, 13, 14
- 11.3. 029  
To Permanently Close and Sell a Portion of Beasley Grove, Being Block 233 on Plan 62M-1237  
Ward: 12
- 11.4. 030  
To Permanently Close and Sell a Portion of Cooley Grove, Being Block 238 on Plan 62M-1237  
Ward: 12
- 11.5. 031  
To Amend By-law No. 01-215, Being a By-law to Regulate Traffic  
Schedule 5 (Stop Control)  
Ward: 9

11.6. 032

Respecting Removal of Part Lot Control for Blocks 232, 233, 234, 236, 237, 238, 256 and 258 of Registered Plan of Subdivision No. 62M-1237, municipally Known as 116 and 134 Robertson Road; 4, 6, 8, 10, 12, 14, 30, 42, 44, 46, 48, 50, 52, 56 Beasley Grove; and 3, 5, 7, 9, 11 and 13 Cooley Grove, Ancaster

PLC-20-014

Ward: 12

11.7. 033

Respecting Removal of Part Lot Control, Block 26, Part of Block 27 and Part of Block 28, of Registered Plan of Subdivision No. 62M-1241, "Foothills of Winona – Phases 2 and 3", municipally Known as 4, 6, 8, 10, 12, 14, 16, 18, 20, 22, 26, 28 and 30 Foothills Lane, Stoney Creek

PLC-20-010

Ward: 10

11.8. 034

To Designate Land Located at 85 King Street East and 4-12 John Street North, City of Hamilton as Property of Cultural Heritage Value

Ward: 2

11.9. 035

To Designate Land Located at 1389 Progreston Road, Flamborough, City of Hamilton as Property of Cultural Heritage Value or Interest

Ward: 15

11.10. 036

To Designate Land Located at 828 Sanatorium Road and 870 Scenic Drive, City of Hamilton as Property of Cultural Heritage Value

Ward: 14

11.11. 037

To Adopt Official Plan Amendment No. 145 to the Urban Hamilton Official Plan Respecting 211 and 225 John Street South and 78 Young Street, Hamilton

Ward: 2

11.12. 038

To Amend Zoning By-law No. 05-200, Respecting Lands Located at 211 and 225 John Street South and 78 Young Street, Hamilton

ZAC-18-041

Ward: 2

11.13. 039

To Adopt Official Plan Amendment No. 27 to the Rural Hamilton Official Plan Respecting 2069 Binbrook Road, Glanbrook

Ward: 11

11.14. 040

To Amend Zoning By-law No. 05-200 with Respect to Lands Located at 2069 Binbrook Road, Glanbrook

ZAC-20-022/RHOPA-20-014

Ward: 11

11.15. 041

To Amend Hamilton Zoning By-law No. 05-200, Respecting Lands Located at 70 Garner Road East, Ancaster

ZAH-20-039

Ward: 12

11.16. 045

To Confirm the Proceedings of City Council

## **12. ADJOURNMENT**



## CITY COUNCIL MINUTES 21-004

9:30 a.m.

February 24, 2021  
Council Chamber  
Hamilton City Hall  
71 Main Street West

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**Present:** Mayor F. Eisenberger  
Councillors M. Wilson (Deputy Mayor), J. Farr, N. Nann, C. Collins, T. Jackson, J.P. Danko, B. Clark, M. Pearson, B. Johnson, L. Ferguson, A. VanderBeek, E. Pauls, J. Partridge and S. Merulla.

**Absent:** Councillor T. Whitehead - Personal

Mayor Eisenberger called the meeting to order and recognized that Council is meeting on the traditional territories of the Erie, Neutral, HuronWendat, Haudenosaunee and Mississaugas. This land is covered by the Dish with One Spoon Wampum Belt Covenant, which was an agreement between the Haudenosaunee and Anishinaabek to share and care for the resources around the Great Lakes. It was further acknowledged that this land is covered by the Between the Lakes Purchase, 1792, between the Crown and the Mississaugas of the Credit First Nation. The City of Hamilton is home to many Indigenous people from across Turtle Island (North America) and it was recognized that we must do more to learn about the rich history of this land so that we can better understand our roles as residents, neighbours, partners and caretakers.

### **Pink Shirt Day – February 24**

Mayor Eisenberger began the meeting by acknowledging that February 24 is Pink Shirt Day, a movement that is celebrated across the globe, Pink Shirt Day was inspired by an act of kindness in small-town Nova Scotia when two teenage friends organized a high-school protest to wear pink in sympathy with a Grade 9 boy who was being bullied for wearing a pink shirt. The students took a stand against bullying when they protested against the harassment of a new Grade 9 student by distributing pink T-shirts to all the boys in their school.

We now wear a pink shirt on this day, to show our collective support for putting a stop to bullying, fostering healthy and inclusive relationships and for lifting each other up wherever we can during this difficult time.

On Pink Shirt Day and every day, let us all commit to spreading kindness, promoting a positive work environment and to Lift Each Other Up.

## APPROVAL OF THE AGENDA

The Clerk advised of the following changes to the agenda:

**4. COMMUNICATIONS**

- 4.10 Correspondence from Lachlan Homes on behalf of HamiltonForward commenting on the redevelopment proposal at 225 John Street South.

Recommendation: Be received and referred to the consideration of Item 7 of Planning Committee Report 21-003.

**10. BY-LAWS AND CONFIRMING BY-LAW**

- 025 Being a By-law to Permanently Close a Portion of the Public Unassumed Alley Abutting 651 Wilson Street, Hamilton, established by Registered Plan 219, in the City of Hamilton, designated as Part 1 on Reference Plan 62R-21272, being Part of PIN 17198-0013 (LT), City of Hamilton  
Ward: 3

**(Pearson/Pauls)**

That the agenda for the February 24, 2021 meeting of Council be approved, *as amended*.

**Result: Motion CARRIED by a vote of 15 to 0, as follows:**

YES - Deputy Mayor - Ward 1 Councillor Maureen Wilson  
 YES - Ward 2 Councillor Jason Farr  
 YES - Ward 3 Councillor Nrinder Nann  
 YES - Ward 4 Councillor Sam Merulla  
 YES - Ward 5 Councillor Chad Collins  
 YES – Ward 6 Councillor Tom Jackson  
 YES - Ward 7 Councillor Esther Pauls  
 YES - Ward 8 Councillor John-Paul Danko  
 YES - Mayor Fred Eisenberger  
 YES - Ward 15 Councillor Judi Partridge  
 NOT PRESENT - Ward 14 Councillor Terry Whitehead  
 YES - Ward 13 Councillor Arlene VanderBeek  
 YES - Ward 12 Councillor Lloyd Ferguson  
 YES - Ward 11 Councillor Brenda Johnson  
 YES - Ward 10 Councillor Maria Pearson  
 YES - Ward 9 Councillor Brad Clark

## DECLARATIONS OF INTEREST

There were no declarations of interest.

**APPROVAL OF MINUTES OF PREVIOUS MEETING****3. February 10, 2021 (Item 3.1)****(Partridge/VanderBeek)**

That the Minutes of the February 10, 2021 meeting of Council be approved, as presented.

**Result: Motion CARRIED by a vote of 15 to 0, as follows:**

YES - Deputy Mayor - Ward 1 Councillor Maureen Wilson  
YES - Ward 2 Councillor Jason Farr  
YES - Ward 3 Councillor Nrinder Nann  
YES - Ward 4 Councillor Sam Merulla  
YES - Ward 5 Councillor Chad Collins  
YES – Ward 6 Councillor Tom Jackson  
YES - Ward 7 Councillor Esther Pauls  
YES - Ward 8 Councillor John-Paul Danko  
YES - Mayor Fred Eisenberger  
YES - Ward 15 Councillor Judi Partridge  
NOT PRESENT - Ward 14 Councillor Terry Whitehead  
YES - Ward 13 Councillor Arlene VanderBeek  
YES - Ward 12 Councillor Lloyd Ferguson  
YES - Ward 11 Councillor Brenda Johnson  
YES - Ward 10 Councillor Maria Pearson  
YES - Ward 9 Councillor Brad Clark

**COMMUNICATIONS****(Wilson/Danko)**

That Council Communications 4.1 to 4.10 be approved, as follows:

- 4.1. Correspondence from the Township of Conmee requesting support for their resolution lobbying the Provincial Government to amend the Municipal Act and the Municipal Elections Act, so that people with criminal record who have not had their record cleared from the RCMP Data Base by order of the Governor General of Canada, be prohibited from becoming a candidate in municipal elections.

Recommendation: Be received.

- 4.2. Correspondence from the Ministry of Municipal Affairs and Housing respecting the Termination of Declared Emergency and Amendments to Orders under the Emergency Management and Civil Protection Act and Reopening Ontario Act.

Recommendation: Be received and referred to the General Manager of Planning and Economic Development for appropriate action.

- 4.3. Correspondence from Students for Western Civilisation (SWC) respecting If Hamilton Preserves our statue of John A MacDonald, we'll help build a statue of an Indigenous figure.

Recommendation: Be received and referred to the General Manager of Healthy and Safe Communities for appropriate action.

- 4.4. Correspondence from the City of Burlington requesting support for their resolution advocating the extension and expansion of the Digital Main Street Future Proof Program.

Recommendation: Be received.

- 4.5. Correspondence from Robert Tremblay, President, AMCTO respecting an Open Letter to Ontario Municipal Councils.

Recommendation: Be received.

- 4.6. Correspondence from the Honourable Steve Clark, Minister of Municipal Affairs and Housing respecting the launch of a consultation on growing the size of the Greenbelt.

Recommendation: Be received and referred to the General Manager of Planning and Economic Development for appropriate action.

- 4.7. Correspondence from Tammy Felts, Ross Crompton and Linda Macmillian of Wentworth Common Element Condominium Corp. (WCECC) respecting Initiative CI-20-A 1400 Baseline Road - OPA & ZBA Proposals.

Recommendation: Be received and referred to the General Manager of Planning and Economic Development for appropriate action.

- 4.8. Correspondence from the Niagara Peninsula Conservation Authority respecting the Board of Directors' 2021 Meeting Schedule.

Recommendation: Be received.

- 4.9. Correspondence from Jan Simpson, National President, Canadian Union of Postal Workers requesting support for Delivering Community Power.

Recommendation: Be received.

- 4.10 Correspondence from Lachlan Homes on behalf of HamiltonForward commenting on the redevelopment proposal at 225 John Street South.

Recommendation: Be received and referred to the consideration of Item 7 of Planning Committee Report 21-003.

**Result: Motion on the Communication Items, CARRIED by a vote of 15 to 0, as follows:**

- YES - Deputy Mayor - Ward 1 Councillor Maureen Wilson
- YES - Ward 2 Councillor Jason Farr
- YES - Ward 3 Councillor Nrinder Nann
- YES - Ward 4 Councillor Sam Merulla
- YES - Ward 5 Councillor Chad Collins
- YES – Ward 6 Councillor Tom Jackson
- YES - Ward 7 Councillor Esther Pauls
- YES - Ward 8 Councillor John-Paul Danko
- YES - Mayor Fred Eisenberger
- YES - Ward 15 Councillor Judi Partridge
- NOT PRESENT - Ward 14 Councillor Terry Whitehead
- YES - Ward 13 Councillor Arlene VanderBeek
- YES - Ward 12 Councillor Lloyd Ferguson
- YES - Ward 11 Councillor Brenda Johnson
- YES - Ward 10 Councillor Maria Pearson
- YES - Ward 9 Councillor Brad Clark

**(Wilson/Nann)**

That Council move into Committee of the Whole to consider the Committee Reports.

**Result: Motion CARRIED by a vote of 15 to 0, as follows:**

- YES - Deputy Mayor - Ward 1 Councillor Maureen Wilson
- YES - Ward 2 Councillor Jason Farr
- YES - Ward 3 Councillor Nrinder Nann
- YES - Ward 4 Councillor Sam Merulla
- YES - Ward 5 Councillor Chad Collins
- YES – Ward 6 Councillor Tom Jackson
- YES - Ward 7 Councillor Esther Pauls
- YES - Ward 8 Councillor John-Paul Danko
- YES - Mayor Fred Eisenberger
- YES - Ward 15 Councillor Judi Partridge
- NOT PRESENT - Ward 14 Councillor Terry Whitehead
- YES - Ward 13 Councillor Arlene VanderBeek
- YES - Ward 12 Councillor Lloyd Ferguson
- YES - Ward 11 Councillor Brenda Johnson
- YES - Ward 10 Councillor Maria Pearson
- YES - Ward 9 Councillor Brad Clark

<b>MAYOR’S TASK FORCE ON ECONOMIC RECOVERY REPORT 21-001</b>
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**(Nann/Danko)**

That the Mayor’s Task Force on Economic Recovery Report 21-001, being the meeting held on February 12, 2021, be received.

**Result: Motion on the Mayor's Task Force on Economic Recovery Report 21-001, CARRIED by a vote of 15 to 0, as follows:**

YES - Deputy Mayor - Ward 1 Councillor Maureen Wilson  
YES - Ward 2 Councillor Jason Farr  
YES - Ward 3 Councillor Nrinder Nann  
YES - Ward 4 Councillor Sam Merulla  
YES - Ward 5 Councillor Chad Collins  
YES – Ward 6 Councillor Tom Jackson  
YES - Ward 7 Councillor Esther Pauls  
YES - Ward 8 Councillor John-Paul Danko  
YES - Mayor Fred Eisenberger  
YES - Ward 15 Councillor Judi Partridge  
NOT PRESENT - Ward 14 Councillor Terry Whitehead  
YES - Ward 13 Councillor Arlene VanderBeek  
YES - Ward 12 Councillor Lloyd Ferguson  
YES - Ward 11 Councillor Brenda Johnson  
YES - Ward 10 Councillor Maria Pearson  
YES - Ward 9 Councillor Brad Clark

<b>PLANNING COMMITTEE REPORT 21-003</b>
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**(Danko/Johnson)**

That Planning Committee Report 21-003, being the meeting held on Tuesday, February 16, 2021, be received and the recommendations contained therein be approved.

At Council's request, Item 3 was voted on separately as follows:

**3. Application for Zoning By-law Amendment for lands located at 95 - 97 Fairholt Road South, Hamilton (PED21029) (Ward 3) (Item 8.1)**

**Result: Motion on Item 3 of Planning Committee Report 21-003, CARRIED by a vote of 10 to 4, as follows:**

NO - Deputy Mayor - Ward 1 Councillor Maureen Wilson  
YES - Ward 2 Councillor Jason Farr  
YES - Ward 3 Councillor Nrinder Nann  
YES - Ward 4 Councillor Sam Merulla  
YES - Ward 5 Councillor Chad Collins  
YES – Ward 6 Councillor Tom Jackson  
YES - Ward 7 Councillor Esther Pauls  
NO - Ward 8 Councillor John-Paul Danko  
YES - Mayor Fred Eisenberger  
YES - Ward 15 Councillor Judi Partridge  
NOT PRESENT - Ward 14 Councillor Terry Whitehead  
NOT PRESENT - Ward 13 Councillor Arlene VanderBeek  
YES - Ward 12 Councillor Lloyd Ferguson  
NO - Ward 11 Councillor Brenda Johnson  
YES - Ward 10 Councillor Maria Pearson  
NO - Ward 9 Councillor Brad Clark

At Council's request, Item 6 was voted on separately as follows:

**6. Application for Zoning By-law Amendment for Lands Located at 9 Westbourne Road, Hamilton (PED21039) (Ward 1) (Item 8.4)**

**Result: Motion on Item 6 of Planning Committee Report 21-003, CARRIED by a vote of 9 to 5, as follows:**

YES - Deputy Mayor - Ward 1 Councillor Maureen Wilson  
 YES - Ward 2 Councillor Jason Farr  
 YES - Ward 3 Councillor Nrinder Nann  
 YES - Ward 4 Councillor Sam Merulla  
 NO - Ward 5 Councillor Chad Collins  
 YES – Ward 6 Councillor Tom Jackson  
 YES - Ward 7 Councillor Esther Pauls  
 NO - Ward 8 Councillor John-Paul Danko  
 YES - Mayor Fred Eisenberger  
 NO - Ward 15 Councillor Judi Partridge  
 NOT PRESENT - Ward 14 Councillor Terry Whitehead  
 NOT PRESENT - Ward 13 Councillor Arlene VanderBeek  
 YES - Ward 12 Councillor Lloyd Ferguson  
 NO - Ward 11 Councillor Brenda Johnson  
 NO - Ward 10 Councillor Maria Pearson  
 YES - Ward 9 Councillor Brad Clark

**8. Application for a Zoning By-law Amendment for lands located at 130 Wellington Street South, Hamilton (PED21024) (Ward 2) (Deferred from the February 2, 2021 meeting) (Item 10.1)**

**(Farr/Collins)**

That Item 8 of Planning Committee Report 21-003, respecting the Application for a Zoning By-law Amendment for lands located at 130 Wellington Street South, Hamilton (PED21024) (Ward 2), be **amended** as follows:

- (a) That Zoning By-law Amendment Application ZAR-18-057 by 130 Wellington Investments Inc., Owner, for a change in zoning from the "D" (Urban Protected Residential, One and Two Family Dwellings, etc.) District, to "D/S -1806 - 'H'" (Urban Protected Residential, One and Two Family Dwellings, etc.) District, Modified, Holding, to permit six dwelling units within the existing building and four parking spaces, for lands located at 130 Wellington Street South, Hamilton, as shown on Appendix "A" to Report PED21024, be DENIED **on the following basis:**

- (i) ***Parking is major issue on Wellington street***
- (ii) ***There is already enough high density on this bock (Large apartment next door)***
- (iii) ***Back laneway already has issues respecting access and upkeep***

- (iv) *The lot and house are too small for a medium density zoning designation and should revert back to what was as intended, a single family home***
- (b) *That the written and oral submissions made with respect to this matter affected the decision by supporting the refusal of the applications; and***
- (c) *That in the event that the decision to deny is appealed to the Local Planning Appeal Tribunal, the City Solicitor be authorized to retain any necessary professional consultants, to be funded through the Tax Stabilization Reserve (110086).***

**Result: Motion on Item 8 as Amended of Planning Committee Report 21-003, CARRIED by a vote of 14 to 0, as follows:**

- YES - Deputy Mayor - Ward 1 Councillor Maureen Wilson
- YES - Ward 2 Councillor Jason Farr
- YES - Ward 3 Councillor Nrinder Nann
- YES - Ward 4 Councillor Sam Merulla
- YES - Ward 5 Councillor Chad Collins
- YES – Ward 6 Councillor Tom Jackson
- YES - Ward 7 Councillor Esther Pauls
- YES - Ward 8 Councillor John-Paul Danko
- YES - Mayor Fred Eisenberger
- YES - Ward 15 Councillor Judi Partridge
- NOT PRESENT - Ward 14 Councillor Terry Whitehead
- NOT PRESENT - Ward 13 Councillor Arlene VanderBeek
- YES - Ward 12 Councillor Lloyd Ferguson
- YES - Ward 11 Councillor Brenda Johnson
- YES - Ward 10 Councillor Maria Pearson
- YES - Ward 9 Councillor Brad Clark

**Result: Motion on the balance of Planning Committee Report 21-003, CARRIED by a vote of 14 to 0, as follows:**

- YES - Deputy Mayor - Ward 1 Councillor Maureen Wilson
- YES - Ward 2 Councillor Jason Farr
- YES - Ward 3 Councillor Nrinder Nann
- YES - Ward 4 Councillor Sam Merulla
- YES - Ward 5 Councillor Chad Collins
- YES – Ward 6 Councillor Tom Jackson
- YES - Ward 7 Councillor Esther Pauls
- YES - Ward 8 Councillor John-Paul Danko
- YES - Mayor Fred Eisenberger
- YES - Ward 15 Councillor Judi Partridge
- NOT PRESENT - Ward 14 Councillor Terry Whitehead
- NOT PRESENT - Ward 13 Councillor Arlene VanderBeek
- YES - Ward 12 Councillor Lloyd Ferguson
- YES - Ward 11 Councillor Brenda Johnson
- YES - Ward 10 Councillor Maria Pearson

YES - Ward 9 Councillor Brad Clark

<b>GENERAL ISSUES COMMITTEE REPORT 21-004</b>
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**(Wilson/Pearson)**

That General Issues Committee Report 21-004, being the meeting held on Wednesday, February 17, 2021, be received and the recommendations contained therein be approved.

**(Johnson/Partridge)**

That Item (g)(i) respecting Establishing Fair Wages for Musicians: Guidelines and-or Policy for City Run or City-Funded Events Utilizing Musicians, be lifted from the information section and added as Item 9 to General Issues Committee Report 21-004.

**Result: Motion to lift Item (g)(i) from the information section of General Issues Committee Report 21-004, CARRIED by a vote of 11 to 3, as follows:**

YES - Deputy Mayor - Ward 1 Councillor Maureen Wilson  
 YES - Ward 2 Councillor Jason Farr  
 YES - Ward 3 Councillor Nrinder Nann  
 YES - Ward 4 Councillor Sam Merulla  
 YES - Ward 5 Councillor Chad Collins  
 NO – Ward 6 Councillor Tom Jackson  
 YES - Ward 7 Councillor Esther Pauls  
 NO - Ward 8 Councillor John-Paul Danko  
 YES - Mayor Fred Eisenberger  
 YES - Ward 15 Councillor Judi Partridge  
 NOT PRESENT - Ward 14 Councillor Terry Whitehead  
 NOT PRESENT - Ward 13 Councillor Arlene VanderBeek  
 YES - Ward 12 Councillor Lloyd Ferguson  
 YES - Ward 11 Councillor Brenda Johnson  
 YES - Ward 10 Councillor Maria Pearson  
 NO- Ward 9 Councillor Brad Clark

At Council's request, Item 9 was voted on separately as follows:

**9. Establishing Fair Wages for Musicians: Guidelines and-or Policy for City Run or City-Funded Events Utilizing Musicians (Item 10.1)**

**Result: Motion on Item 9 of General Issues Committee Report 21-004, CARRIED by a vote of 12 to 3, as follows:**

YES - Deputy Mayor - Ward 1 Councillor Maureen Wilson  
 YES - Ward 2 Councillor Jason Farr  
 YES - Ward 3 Councillor Nrinder Nann  
 YES - Ward 4 Councillor Sam Merulla  
 YES - Ward 5 Councillor Chad Collins  
 YES – Ward 6 Councillor Tom Jackson  
 YES - Ward 7 Councillor Esther Pauls  
 YES - Ward 8 Councillor John-Paul Danko  
 YES - Mayor Fred Eisenberger

NO - Ward 15 Councillor Judi Partridge  
 NOT PRESENT - Ward 14 Councillor Terry Whitehead  
 YES - Ward 13 Councillor Arlene VanderBeek  
 NO - Ward 12 Councillor Lloyd Ferguson  
 NO - Ward 11 Councillor Brenda Johnson  
 YES - Ward 10 Councillor Maria Pearson  
 YES - Ward 9 Councillor Brad Clark

**Result: Motion on the balance of General Issues Committee Report 21-004, CARRIED by a vote of 15 to 0, as follows:**

YES - Deputy Mayor - Ward 1 Councillor Maureen Wilson  
 YES - Ward 2 Councillor Jason Farr  
 YES - Ward 3 Councillor Nrinder Nann  
 YES - Ward 4 Councillor Sam Merulla  
 YES - Ward 5 Councillor Chad Collins  
 YES – Ward 6 Councillor Tom Jackson  
 YES - Ward 7 Councillor Esther Pauls  
 YES - Ward 8 Councillor John-Paul Danko  
 YES - Mayor Fred Eisenberger  
 YES - Ward 15 Councillor Judi Partridge  
 NOT PRESENT - Ward 14 Councillor Terry Whitehead  
 YES - Ward 13 Councillor Arlene VanderBeek  
 YES - Ward 12 Councillor Lloyd Ferguson  
 YES - Ward 11 Councillor Brenda Johnson  
 YES - Ward 10 Councillor Maria Pearson  
 YES - Ward 9 Councillor Brad Clark

<b>AUDIT, FINANCE AND ADMINISTRATION COMMITTEE REPORT 21-003</b>
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**(Ferguson/Clark)**

That Audit, Finance and Administration Committee Report 21-003, being the meeting held on Thursday, February 18, 2021, be received and the recommendations contained therein be approved.

**3. Hamilton Anti-Racism Resource Centre Update (CM20007(b)) (City Wide) (Item 9.1)**

**(Ferguson/Clark)**

That Item 3 (e) of the Audit, Finance & Administration Committee Report 21-003 respecting the Hamilton Anti-Racism Resource Centre Update (CM20007(b)) be deleted in its entirety and the following be inserted therein:

~~(e) That the recommendations for Appointments to the HARRC Board be approved and released publicly following approval by Council.~~

(e) That the following individuals be appointed to the Hamilton Anti-Racism Resource Centre Board:

- 1) Alice Mendelsohn

- 2) Amber Dean
- 3) Ashleigh Montague
- 4) Cassandra Belasco
- 5) Desire Yamutuale
- 6) Farhanna Khan
- 7) Jordan Carrier
- 8) Kassia Johnson
- 9) Kudzie Chasosa
- 10) Rodrigo Narro Perez
- 11) Roshney Kurian
- 12) Sandi Bell
- 13) Yvan Brochu

**Result: Motion on the *Amendment* to Item 3 of Audit, Finance and Administration Committee Report 21-003, CARRIED by a vote of 15 to 0, as follows:**

- YES - Deputy Mayor - Ward 1 Councillor Maureen Wilson
- YES - Ward 2 Councillor Jason Farr
- YES - Ward 3 Councillor Nrinder Nann
- YES - Ward 4 Councillor Sam Merulla
- YES - Ward 5 Councillor Chad Collins
- YES – Ward 6 Councillor Tom Jackson
- YES - Ward 7 Councillor Esther Pauls
- YES - Ward 8 Councillor John-Paul Danko
- YES - Mayor Fred Eisenberger
- YES - Ward 15 Councillor Judi Partridge
- NOT PRESENT - Ward 14 Councillor Terry Whitehead
- YES - Ward 13 Councillor Arlene VanderBeek
- YES - Ward 12 Councillor Lloyd Ferguson
- YES - Ward 11 Councillor Brenda Johnson
- YES - Ward 10 Councillor Maria Pearson
- YES - Ward 9 Councillor Brad Clark

Main Motion, ***as Amended***, to read as follows:

- 3. Hamilton Anti-Racism Resource Centre Update (CM20007(b)) (City Wide) (Item 9.1)**
  - (a) That the consultant's report detailing HARRC Board recruitment activities and the Community Advisory Panel which supported the process attached as Appendix "A" to Audit, Finance and Administration Report 21-003 be received;
  - (b) That the HARRC proposed Governance Structure and Terms of Reference, attached as Appendix "B" to Audit, Finance and Administration Report 21-003 be approved;
  - (c) That the HARRC project next steps attached as Appendix "C" to Audit, Finance and Administration Report 21-003, which include retaining a consultant to support the new HARRC Board and developing a full budgetary,

operational and sustainability requirement report for the centre by July 2021, be approved;

- (d) That the \$50,000 cost estimate for the HARRC project next steps (as outlined in Appendix "C" Audit, Finance and Administration Report 21-003), be funded through the Tax Stabilization Reserve; and,
- (e) ***That the following individuals be appointed to the Hamilton Anti-Racism Resource Centre Board:***
- 1) ***Alice Mendelsohn***
  - 2) ***Amber Dean***
  - 3) ***Ashleigh Montague***
  - 4) ***Cassandra Belasco***
  - 5) ***Desire Yamutuale***
  - 6) ***Farhanna Khan***
  - 7) ***Jordan Carrier***
  - 8) ***Kassia Johnson***
  - 9) ***Kudzie Chasosa***
  - 10) ***Rodrigo Narro Perez***
  - 11) ***Roshney Kurian***
  - 12) ***Sandi Bell***
  - 13) ***Yvan Brochu***

**Result: Motion on the Main Motion as *Amended*, Item 3 of Audit, Finance and Administration Committee Report 21-003, CARRIED by a vote of 15 to 0, as follows:**

YES - Deputy Mayor - Ward 1 Councillor Maureen Wilson  
YES - Ward 2 Councillor Jason Farr  
YES - Ward 3 Councillor Nrinder Nann  
YES - Ward 4 Councillor Sam Merulla  
YES - Ward 5 Councillor Chad Collins  
YES – Ward 6 Councillor Tom Jackson  
YES - Ward 7 Councillor Esther Pauls  
YES - Ward 8 Councillor John-Paul Danko  
YES - Mayor Fred Eisenberger  
YES - Ward 15 Councillor Judi Partridge  
NOT PRESENT - Ward 14 Councillor Terry Whitehead  
YES - Ward 13 Councillor Arlene VanderBeek  
YES - Ward 12 Councillor Lloyd Ferguson  
YES - Ward 11 Councillor Brenda Johnson  
YES - Ward 10 Councillor Maria Pearson  
YES - Ward 9 Councillor Brad Clark

At Council's request, Item 6 was voted on separately as follows:

**6. Citizen Committee Report - Lesbian, Gay, Bisexual, Transgender and Queer (LGBTQ) Advisory Committee - Focus and Committee Involvement in Selection Processes (Added Item 10.5)**

**Result: Motion on Item 6 of Audit, Finance and Administration Committee Report 21-003, CARRIED by a vote of 13 to 2, as follows:**

NO - Deputy Mayor - Ward 1 Councillor Maureen Wilson  
YES - Ward 2 Councillor Jason Farr  
NO - Ward 3 Councillor Nrinder Nann  
YES - Ward 4 Councillor Sam Merulla  
YES - Ward 5 Councillor Chad Collins  
YES - Ward 6 Councillor Tom Jackson  
YES - Ward 7 Councillor Esther Pauls  
YES - Ward 8 Councillor John-Paul Danko  
YES - Mayor Fred Eisenberger  
YES - Ward 15 Councillor Judi Partridge  
NOT PRESENT - Ward 14 Councillor Terry Whitehead  
YES - Ward 13 Councillor Arlene VanderBeek  
YES - Ward 12 Councillor Lloyd Ferguson  
YES - Ward 11 Councillor Brenda Johnson  
YES - Ward 10 Councillor Maria Pearson  
YES - Ward 9 Councillor Brad Clark

**Result: Motion on the balance of Audit, Finance and Administration Committee Report 21-003, CARRIED by a vote of 15 to 0, as follows:**

YES - Deputy Mayor - Ward 1 Councillor Maureen Wilson  
YES - Ward 2 Councillor Jason Farr  
YES - Ward 3 Councillor Nrinder Nann  
YES - Ward 4 Councillor Sam Merulla  
YES - Ward 5 Councillor Chad Collins  
YES - Ward 6 Councillor Tom Jackson  
YES - Ward 7 Councillor Esther Pauls  
YES - Ward 8 Councillor John-Paul Danko  
YES - Mayor Fred Eisenberger  
YES - Ward 15 Councillor Judi Partridge  
NOT PRESENT - Ward 14 Councillor Terry Whitehead  
YES - Ward 13 Councillor Arlene VanderBeek  
YES - Ward 12 Councillor Lloyd Ferguson  
YES - Ward 11 Councillor Brenda Johnson  
YES - Ward 10 Councillor Maria Pearson  
YES - Ward 9 Councillor Brad Clark

## BOARD OF HEALTH REORT 21-002

**(Wilson/VanderBeek)**

That Board of Health Report 21-002, being the meeting held on Friday, February 19, 2021, be received and the recommendations contained therein be approved.

**4. Call for Permanent Inclusion of Paid Sick Leave Provisions Under the *Employment Standards Act* (Added Item 11.1)**

**(Ferguson/Johnson)**

That Item 4 *be amended*, as follows:

**4. Call for *Permanent* Temporary Inclusion of Paid Sick Leave Provisions Under the *Employment Standards Act* (Added Item 11.1)**

- (a) That correspondence be sent to the Minister of Health and Long-Term Care **and the Ministry of Employment of Social Development** endorsing the City of Hamilton's call for the ***permanent temporary*** inclusion of paid sick leave provisions under the *Employment Standards Act* as a public health measure to prevent transmission of **~~communicable diseases including~~** COVID-19; and
- (b) That a copy of the correspondence be forwarded to local-area Members of ***Federal and*** Provincial Parliament.

**Result: Motion on the *Amendments* to Item 4 of Board of Health Report 21-002, CARRIED by a vote of 11 to 4, as follows:**

NO - Deputy Mayor - Ward 1 Councillor Maureen Wilson  
 YES - Ward 2 Councillor Jason Farr  
 NO - Ward 3 Councillor Nrinder Nann  
 YES - Ward 4 Councillor Sam Merulla  
 YES - Ward 5 Councillor Chad Collins  
 YES – Ward 6 Councillor Tom Jackson  
 YES - Ward 7 Councillor Esther Pauls  
 NO - Ward 8 Councillor John-Paul Danko  
 NO - Mayor Fred Eisenberger  
 YES - Ward 15 Councillor Judi Partridge  
 NOT PRESENT - Ward 14 Councillor Terry Whitehead  
 YES - Ward 13 Councillor Arlene VanderBeek  
 YES - Ward 12 Councillor Lloyd Ferguson  
 YES - Ward 11 Councillor Brenda Johnson  
 YES - Ward 10 Councillor Maria Pearson  
 YES - Ward 9 Councillor Brad Clark

Main Motion, *as Amended* to read as follows:

**4. Call for *Temporary* Inclusion of Paid Sick Leave Provisions Under the *Employment Standards Act* (Added Item 11.1)**

- (a) That correspondence be sent to the Minister of Health and Long-Term Care *and the Ministry of Employment of Social Development* endorsing the City of Hamilton's call for the *temporary* inclusion of paid sick leave provisions under the *Employment Standards Act* as a public health measure to prevent transmission of COVID-19; and
- (b) That a copy of the correspondence be forwarded to local-area Members of *Federal and* Provincial Parliament.

**Result: Main Motion *as Amended*, Item 4 of Board of Health Report 21-002, CARRIED by a vote of 15 to 0, as follows:**

YES - Deputy Mayor - Ward 1 Councillor Maureen Wilson  
YES - Ward 2 Councillor Jason Farr  
YES - Ward 3 Councillor Nrinder Nann  
YES - Ward 4 Councillor Sam Merulla  
YES - Ward 5 Councillor Chad Collins  
YES – Ward 6 Councillor Tom Jackson  
YES - Ward 7 Councillor Esther Pauls  
YES - Ward 8 Councillor John-Paul Danko  
YES - Mayor Fred Eisenberger  
YES - Ward 15 Councillor Judi Partridge  
NOT PRESENT - Ward 14 Councillor Terry Whitehead  
YES - Ward 13 Councillor Arlene VanderBeek  
YES - Ward 12 Councillor Lloyd Ferguson  
YES - Ward 11 Councillor Brenda Johnson  
YES - Ward 10 Councillor Maria Pearson  
YES - Ward 9 Councillor Brad Clark

**Result: Motion on the balance of Board of Health Report 21-002, CARRIED by a vote of 15 to 0, as follows:**

YES - Deputy Mayor - Ward 1 Councillor Maureen Wilson  
YES - Ward 2 Councillor Jason Farr  
YES - Ward 3 Councillor Nrinder Nann  
YES - Ward 4 Councillor Sam Merulla  
YES - Ward 5 Councillor Chad Collins  
YES – Ward 6 Councillor Tom Jackson  
YES - Ward 7 Councillor Esther Pauls  
YES - Ward 8 Councillor John-Paul Danko  
YES - Mayor Fred Eisenberger  
YES - Ward 15 Councillor Judi Partridge  
NOT PRESENT - Ward 14 Councillor Terry Whitehead  
YES - Ward 13 Councillor Arlene VanderBeek  
YES - Ward 12 Councillor Lloyd Ferguson

YES - Ward 11 Councillor Brenda Johnson  
YES - Ward 10 Councillor Maria Pearson  
YES - Ward 9 Councillor Brad Clark

**PUBLIC WORKS COMMITTEE REPORT 21-003**

**(VanderBeek/Nann)**

That Public Works Committee Report 21-003, being the meeting held on Friday, February 19, 2021, be received and the recommendations contained therein be approved.

**8. Appointments to the Keep Hamilton Clean and Green Committee for the 2018-2022 Term (Item 13.1)**

**(VanderBeek/Ferguson)**

That the recommendation of Item 8 of Public Works Committee Report 21-003, respecting Appointments to the Keep Hamilton Clean and Green Committee for the 2018-2022 Term, be deleted in its entirety and the following be inserted therein:

~~That the appointments to the Keep Hamilton Clean and Green Committee for the 2018-2022 Term be approved and released publicly following approval by Council.~~

That Diana Meskauskas and Michelle Tom be appointed to the Keep Hamilton Clean and Green Committee for the remainder of the 2018-2022 Term of Council or until such time as a successor is appointed by Council.

**Result: Motion on Item 8 as Amended of Public Works Committee Report 21-003, CARRIED by a vote of 15 to 0, as follows:**

YES - Deputy Mayor - Ward 1 Councillor Maureen Wilson  
YES - Ward 2 Councillor Jason Farr  
YES - Ward 3 Councillor Nrinder Nann  
YES - Ward 4 Councillor Sam Merulla  
YES - Ward 5 Councillor Chad Collins  
YES – Ward 6 Councillor Tom Jackson  
YES - Ward 7 Councillor Esther Pauls  
YES - Ward 8 Councillor John-Paul Danko  
YES - Mayor Fred Eisenberger  
YES - Ward 15 Councillor Judi Partridge  
NOT PRESENT - Ward 14 Councillor Terry Whitehead  
YES - Ward 13 Councillor Arlene VanderBeek  
YES - Ward 12 Councillor Lloyd Ferguson  
YES - Ward 11 Councillor Brenda Johnson  
YES - Ward 10 Councillor Maria Pearson  
YES - Ward 9 Councillor Brad Clark

At Council's request, Item 2 was voted on separately as follows:

**2. Upper Gage Avenue between Rymal Road East and Stone Church Road East – Roadway Safety Audit Update (PW21007) (Ward 6) (Item 9.1)**

**Result: Motion on Item 2 of Public Works Committee Report 21-003, CARRIED by a vote of 15 to 0, as follows:**

- YES - Deputy Mayor - Ward 1 Councillor Maureen Wilson
- YES - Ward 2 Councillor Jason Farr
- YES - Ward 3 Councillor Nrinder Nann
- YES - Ward 4 Councillor Sam Merulla
- YES - Ward 5 Councillor Chad Collins
- YES – Ward 6 Councillor Tom Jackson
- YES - Ward 7 Councillor Esther Pauls
- YES - Ward 8 Councillor John-Paul Danko
- YES - Mayor Fred Eisenberger
- YES - Ward 15 Councillor Judi Partridge
- NOT PRESENT - Ward 14 Councillor Terry Whitehead
- YES - Ward 13 Councillor Arlene VanderBeek
- YES - Ward 12 Councillor Lloyd Ferguson
- YES - Ward 11 Councillor Brenda Johnson
- YES - Ward 10 Councillor Maria Pearson
- YES - Ward 9 Councillor Brad Clark

**Result: Motion on the balance of Public Works Committee Report 21-003, CARRIED by a vote of 15 to 0, as follows:**

- YES - Deputy Mayor - Ward 1 Councillor Maureen Wilson
- YES - Ward 2 Councillor Jason Farr
- YES - Ward 3 Councillor Nrinder Nann
- YES - Ward 4 Councillor Sam Merulla
- YES - Ward 5 Councillor Chad Collins
- YES – Ward 6 Councillor Tom Jackson
- YES - Ward 7 Councillor Esther Pauls
- YES - Ward 8 Councillor John-Paul Danko
- YES - Mayor Fred Eisenberger
- YES - Ward 15 Councillor Judi Partridge
- NOT PRESENT - Ward 14 Councillor Terry Whitehead
- YES - Ward 13 Councillor Arlene VanderBeek
- YES - Ward 12 Councillor Lloyd Ferguson
- YES - Ward 11 Councillor Brenda Johnson
- YES - Ward 10 Councillor Maria Pearson
- YES - Ward 9 Councillor Brad Clark

**(Wilson/Nann)**

That the Committee of the Whole Rise and Report.

**Result: Motion CARRIED by a vote of 15 to 0, as follows:**

YES - Deputy Mayor - Ward 1 Councillor Maureen Wilson  
YES - Ward 2 Councillor Jason Farr  
YES - Ward 3 Councillor Nrinder Nann  
YES - Ward 4 Councillor Sam Merulla  
YES - Ward 5 Councillor Chad Collins  
YES – Ward 6 Councillor Tom Jackson  
YES - Ward 7 Councillor Esther Pauls  
YES - Ward 8 Councillor John-Paul Danko  
YES - Mayor Fred Eisenberger  
YES - Ward 15 Councillor Judi Partridge  
NOT PRESENT - Ward 14 Councillor Terry Whitehead  
YES - Ward 13 Councillor Arlene VanderBeek  
YES - Ward 12 Councillor Lloyd Ferguson  
YES - Ward 11 Councillor Brenda Johnson  
YES - Ward 10 Councillor Maria Pearson  
YES - Ward 9 Councillor Brad Clark

<b>MOTIONS</b>
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**6.1 Resignation from the Audit, Finance and Administration Committee**

**(Partridge/Johnson)**

WHEREAS, there are direct scheduling conflicts with the Golden Horseshoe Food and Farming Alliance meetings;

THEREFORE, BE IT RESOLVED:

That Council accept Councillor Judi Partridge’s resignation from the Audit, Finance & Administration Committee, effective immediately.

**Result: Motion CARRIED by a vote of 15 to 0, as follows:**

YES - Deputy Mayor - Ward 1 Councillor Maureen Wilson  
YES - Ward 2 Councillor Jason Farr  
YES - Ward 3 Councillor Nrinder Nann  
YES - Ward 4 Councillor Sam Merulla  
YES - Ward 5 Councillor Chad Collins  
YES – Ward 6 Councillor Tom Jackson  
YES - Ward 7 Councillor Esther Pauls  
YES - Ward 8 Councillor John-Paul Danko  
YES - Mayor Fred Eisenberger  
YES - Ward 15 Councillor Judi Partridge  
NOT PRESENT - Ward 14 Councillor Terry Whitehead  
YES - Ward 13 Councillor Arlene VanderBeek  
YES - Ward 12 Councillor Lloyd Ferguson  
YES - Ward 11 Councillor Brenda Johnson  
YES - Ward 10 Councillor Maria Pearson  
YES - Ward 9 Councillor Brad Clark

**STATEMENTS BY MEMBERS**

Members of Council used this opportunity to discuss matters of general interest.

**BY-LAWS****(Wilson/Danko)**

That Bills No. 21-018 to No. 21-026 be passed and that the Corporate Seal be affixed thereto, and that the By-laws, be numbered, be signed by the Mayor and the City Clerk to read as follows:

- 018 To Amend Zoning By-law No. 6593 (City of Hamilton), Respecting Lands Located at 95-97 Fairholt Road South, Hamilton  
ZAR-19-054  
Ward: 3
- 019 To Amend Zoning By-law No. 05-200 Respecting Lands Located at 206 and 208 King Street West  
ZAC-17-046  
Ward: 2
- 020 To Amend Zoning By-law No. 6593 (Hamilton), as amended, Respecting Lands Located at 9 Westbourne Road, Hamilton  
ZAS-20-003  
Ward: 1
- 021 A By-law to Govern the Proceedings of Council and Committees of Council  
Ward: City Wide
- 022 To Authorize the Signing of an Agreement between the City of Hamilton and the Ministry of Transportation Related to Funding Provided Under the Dedicated Gas Tax Funds for Public Transportation Program  
Ward: City Wide
- 023 Respecting Removal of Part Lot Control, Part of Lots 55 and 56 within Registered Plan No. 62M-1257, municipally known as 148 and 152 Queen Mary Boulevard, Hamilton  
PLC-20-006  
Ward: 9
- 024 To Amend By-law No. 12-151, being a By-law respecting the City of Hamilton's Cemeteries  
Ward: City Wide
- 025 Being a By-law to Permanently Close a Portion of the Public Unassumed Alley Abutting 651 Wilson Street, Hamilton, established by Registered Plan 219, in the City of Hamilton, designated as Part 1 on Reference Plan 62R-21272, being Part of PIN 17198-0013 (LT), City of Hamilton  
Ward: 3

026 To Confirm the Proceeding of City Council

**Result: Motion CARRIED by a vote of 15 to 0, as follows:**

YES - Deputy Mayor - Ward 1 Councillor Maureen Wilson  
YES - Ward 2 Councillor Jason Farr  
YES - Ward 3 Councillor Nrinder Nann  
YES - Ward 4 Councillor Sam Merulla  
YES - Ward 5 Councillor Chad Collins  
YES – Ward 6 Councillor Tom Jackson  
YES - Ward 7 Councillor Esther Pauls  
YES - Ward 8 Councillor John-Paul Danko  
YES - Mayor Fred Eisenberger  
YES - Ward 15 Councillor Judi Partridge  
NOT PRESENT - Ward 14 Councillor Terry Whitehead  
YES - Ward 13 Councillor Arlene VanderBeek  
YES - Ward 12 Councillor Lloyd Ferguson  
YES - Ward 11 Councillor Brenda Johnson  
YES - Ward 10 Councillor Maria Pearson  
YES - Ward 9 Councillor Brad Clark

**(Pearson/Ferguson)**

That, there being no further business, City Council be adjourned at 12:49 p.m.

**Result: Motion on CARRIED by a vote of 15 to 0, as follows:**

YES - Deputy Mayor - Ward 1 Councillor Maureen Wilson  
YES - Ward 2 Councillor Jason Farr  
YES - Ward 3 Councillor Nrinder Nann  
YES - Ward 4 Councillor Sam Merulla  
YES - Ward 5 Councillor Chad Collins  
YES – Ward 6 Councillor Tom Jackson  
YES - Ward 7 Councillor Esther Pauls  
YES - Ward 8 Councillor John-Paul Danko  
YES - Mayor Fred Eisenberger  
YES - Ward 15 Councillor Judi Partridge  
NOT PRESENT - Ward 14 Councillor Terry Whitehead  
YES - Ward 13 Councillor Arlene VanderBeek  
YES - Ward 12 Councillor Lloyd Ferguson  
YES - Ward 11 Councillor Brenda Johnson  
YES - Ward 10 Councillor Maria Pearson  
YES - Ward 9 Councillor Brad Clark

Respectfully submitted,

Mayor F. Eisenberger

## 4.1

26 February 2021

To the Corporate Services Department, Tax Division, of the City of Hamilton, Ontario:

Good day. I hope this finds you well. My name is Joshua Weresch. My family and I live in Ward 8, non-Indigenous people on Indigenous Anishinaabeg land, and I write as a Christian, a socialist, and as a parent to my wife and I's four children. I write particularly in regards to the payment of property taxes and use of those taxes for the support of the Hamilton Policing Services. I have carbon-copied my ward councillor's office as well as the city clerk so that my letter to your department can be included as public correspondence on the agenda of the next city council meeting.

The first installment of our 2021 property taxes is due on 26 February 2021 and I write to inform you that I will be with-holding \$138.51 from that installment, 50% of the \$277.02 police levy, and that the equal amount will be with-held from 30 April 2021's second installment. I understand that this will put our property taxes into arrears for this amount and that interest will be charged on the outstanding amount; however, it is the only option left for tax-payers to exercise. We have come now to the place where words must be fulfilled by action (though I know I have come to this struggle so much later than so many others and than I should've), where the propertied class must put the fiction of private property, all of which is built upon stolen Indigenous land, at risk of re-possession by the State and the families that live upon it at risk of being unhoused. City council's refusal to pass any motions in regards to policing services' abolition or its precursor, de-funding, to move the amendment of the *Municipal Act* so that a municipal peace-tax fund (or its equivalent community-resilience fund) be established, or to amend or question the police-services Board's budget has placed me in this position. It is to be hoped that other tax-payers throughout this city similarly with-hold the amount of municipal property tax that equals their current police levy and continue to organize and build trust within their neighbourhoods and neighbours such that 'no calls to police are warranted', as the mayor of Winnipeg, Manitoba recently stated (Money taken from police budget could fund support programs, community safety initiatives, groups say, *C.B.C. News*, 10 Jun 2020).

In this Lenten season, in the Christian faith, the abolition of policing is quite clearly the giving of alms to, the things foregone by fasting for, the poor, an act of justice, however, and not of charity, and a way to give what communities truly need so as to flourish as those communities determine for themselves. In these regards, I look forward to hearing from you. Thank you for reading and for your time.

Kindly,

Joshua Weresch

**VIA EMAIL**

February 26, 2021

Legislative & Planning Services  
Department  
Office of the Regional Clerk  
1151 Bronte Road  
Oakville ON L6M 3L1

City of Burlington, Kevin Arjoon  
Town of Milton, Meaghen Reid  
Town of Halton Hills, Valerie Petryniak  
Town of Oakville, Vicki Tytaneck  
The Regional Municipality of Peel, Kathryn Lockyer  
The City of Mississauga, Angie Melo  
The City of Hamilton, Andrea Holland  
Town of Guelph/Eramosa, Amanda Knight

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Please be advised that at its meeting held Wednesday, February 17, 2021, the Council of the Regional Municipality of Halton adopted the following resolution:

**RESOLUTION: PW-05-21 - Boundary Road Agreements between Halton Region and the Regional Municipality of Peel, the City of Hamilton, the City of Mississauga, and the Township of Guelph/Eramosa**

1. THAT Halton Region enter into new Boundary Road Agreements with the Regional Municipality of Peel, the City of Hamilton, the City of Mississauga, and the Township of Guelph/Eramosa, commencing for a period as stated in each agreement once finalized and executed.
2. THAT the Commissioner of Public Works be delegated authority to negotiate the Boundary Road Agreements between Halton Region and the Regional Municipality of Peel, the City of Hamilton, the City of Mississauga, and the Township of Guelph/Eramosa respectively, and any future amendments thereto as outlined in Report No. PW-05-21 to the satisfaction of the Director of Legal Services.
3. THAT the Regional Chair and Regional Clerk be authorized to execute the Boundary Road Agreements between Halton Region and the Regional Municipality of Peel, the City of Hamilton, the City of Mississauga, and the Township of Guelph/Eramosa respectively, and any ancillary documents and future amendments thereto as outlined in Report No. PW-05-21.
4. THAT the Regional Clerk forward a copy of Report No. PW-05-21 to the City of Burlington, the Town of Halton Hills, the Town of Milton, the Town of Oakville, the Regional Municipality of Peel, the City of Mississauga, the City of Hamilton and the Township of Guelph/Eramosa for their information.

Included please find a copy of Report No. PW-05-21 for your information.

If you have any questions please contact me at extension 7110 or the e-mail address below.

Sincerely,

A handwritten signature in blue ink, appearing to read 'G. Milne', is positioned below the word 'Sincerely,'.

Graham Milne  
Regional Clerk  
[graham.milne@halton.ca](mailto:graham.milne@halton.ca)



The Regional Municipality of Halton

Report To:	Regional Chair and Members of Regional Council
From:	Andrew Farr, Commissioner, Public Works
Date:	February 17, 2021
Report No:	PW-05-21
Re:	Boundary Road Agreements between Halton Region and the Regional Municipality of Peel, the City of Hamilton, the City of Mississauga, and the Township of Guelph/Eramosa

RECOMMENDATION

1. THAT Halton Region enter into new Boundary Road Agreements with the Regional Municipality of Peel, the City of Hamilton, the City of Mississauga, and the Township of Guelph/Eramosa, commencing for a period as stated in each agreement once finalized and executed.
2. THAT the Commissioner of Public Works be delegated authority to negotiate the Boundary Road Agreements between Halton Region and the Regional Municipality of Peel, the City of Hamilton, the City of Mississauga, and the Township of Guelph/Eramosa respectively, and any future amendments thereto as outlined in Report No. PW-05-21 to the satisfaction of the Director of Legal Services.
3. THAT the Regional Chair and Regional Clerk be authorized to execute the Boundary Road Agreements between Halton Region and the Regional Municipality of Peel, the City of Hamilton, the City of Mississauga, and the Township of Guelph/Eramosa respectively, and any ancillary documents and future amendments thereto as outlined in Report No. PW-05-21.
4. THAT the Regional Clerk forward a copy of Report No. PW-05-21 to the City of Burlington, the Town of Halton Hills, the Town of Milton, the Town of Oakville, the Regional Municipality of Peel, the City of Mississauga, the City of Hamilton and the Township of Guelph/Eramosa for their information.

## REPORT

### **Executive Summary**

- Halton Region presently has Boundary Road Agreements with the neighbouring municipalities as follows: the Regional Municipality of Peel for Winston Churchill Boulevard (Regional Road 19) within the Town of Halton Hills and the Town of Oakville, the City of Hamilton for Milborough Line (Regional Road 24) within the City of Burlington, and the City of Mississauga for Ninth Line (Regional Road 13) and Dundas Street (Regional Road 5) within the Town of Oakville. There is no Agreement with the Township of Guelph/Eramosa for Eramosa Milton Town Line (32 Sideroad).
- The Agreement with the Regional Municipality of Peel expires on December 31, 2021. The Agreement with the City of Hamilton has expired, however, the City of Hamilton and Halton Region have agreed to operationally maintain the existing Agreement until a new Agreement can be executed. Halton Region and the City of Mississauga have been operating in good faith under a draft agreement for a number of years.
- The purpose of this report is to seek Regional Council's authorization to enter into new Boundary Road Agreements with the Regional Municipality of Peel, the City of Hamilton, the City of Mississauga, and the Township of Guelph/Eramosa.
- It is recommended that the Commissioner of Public Works be delegated authority to negotiate the new agreements and any future amendments thereto with each neighbouring municipality, to the satisfaction of the Director of Legal Services.
- Typically new Boundary Road Agreements will extend for a period of ten years, however, the term for each agreement will be finalized by the Commissioner of Public Works through each negotiated Agreement.

### **Background**

Halton Region currently has a Boundary Road Agreement with Peel Region and draft Boundary Road Agreements with the City of Hamilton and the City of Mississauga for the provision of maintenance of the following roads within their respective jurisdictions per Attachment #1:

- Winston Churchill Boulevard (Regional Road 19) within the Town of Halton Hills and the Town of Oakville – (Peel Region);
- Milborough Line (Regional Road 24) within the City of Burlington – (City of Hamilton); and,
- Ninth Line (Regional Road 13) and Dundas Street (Regional Road 5) within the Town of Oakville – (City of Mississauga).

The Boundary Road Agreements set out specific services and cost sharing to be provided by each of the neighbouring municipalities with respect to shared road infrastructure with Halton Region and establishes the timeframes in which these activities are to be completed and how maintenance works are reported back to Halton Region or in the case of Milborough Line to the City of Hamilton. These Agreements, along with the accompanying Contractor's Maintenance Services document, ensure that best practices for road maintenance are adhered to and minimum maintenance standards are in effect.

## **Discussion**

### ***The City of Hamilton, the City of Mississauga and the Regional Municipality of Peel's Boundary Road Agreements***

The updated Boundary Road Agreements which are at varying stages with each boundary municipality are generally consistent with the current Agreements but enhancements have been made to better define roles and responsibilities. Some key revisions in the current Agreement with Peel Region, for instance, include changes in the following areas:

- Capital Projects and Municipal Environmental Assessments:
  - improved consultation;
  - property acquisition; and,
  - shared cost, etc.
  
- Permits and Development:
  - improved consultation;
  - utility installation; and,
  - Right-of-Way requirements.

For clarity, Peel Region will be responsible for leading the above for Winston Churchill Boulevard with the exception of the portion through Norval. As the Norval section is solely within Halton Region, Halton Region will be responsible for the above roles and responsibilities through Norval. The draft agreement is being prepared to reflect this split in responsibilities.

### ***Township of Guelph/Eramosa Boundary Road Agreement***

On February, 1, 2007, Halton Region and the Township of Guelph/Eramosa entered into a road maintenance services agreement for a period of twenty months ending October 31, 2008, for work to rehabilitate the road base structure of a short section of Eramosa Milton Townline (Regional Road 32 - boundary road east and west of Guelph Line at the north limit of the Town of Milton). This work included all bridges, culverts, guiderails, and traffic control devices and Halton Region was responsible for 50 per cent of the costs.

Staff recommend that there be a year round Boundary Road Agreement in place with the Township of Guelph/Eramosa for this section of Eramosa Milton Townline as there is

currently no agreement. Halton Region has therefore, reached out to the Township of Guelph/Eramosa and initiated the process to begin negotiations for a Boundary Road Agreement. A sample draft Agreement has been forwarded to the Township of Guelph/Eramosa and staff are awaiting a response. Staff believe this Agreement will be similar in scope and approach to the other existing Agreements.

### ***Delegation of Authority for Boundary Road Agreements***

It is recommended that the Commissioner of Public Works be authorized to negotiate new Boundary Road Agreements with the neighbouring Municipalities, to be executed by the Regional Chair and Regional Clerk. The new agreements will serve to:

- Define operations and maintenance standards consistent with legislative requirements and Council's approved levels of service for Regional Roads;
- Establish roles and responsibilities for operations and maintenance as well as the planning, financing and execution of capital improvements; and,
- Establish roles and responsibilities for public communication and engagement around road operations and improvement projects.

To address future agreement changes that may be required from time to time by legislation or other changes in circumstance, it is recommended that the Commissioner of Public Works, with execution by the Regional Chair and Regional Clerk, also be authorized to negotiate any future amendments, assuming they meet the following criteria:

- a) There is no impact to the departmental budget and forecast as approved by Regional Council;
- b) There is no impact on service levels experience by the public;
- c) All legislative requirements with respect to roads maintenance are achieved; and,
- d) The amendment is satisfactory to the Director of Legal Services and the Commissioner of Finance and Regional Treasurer.

Any change which does not meet the criteria above will be presented to Regional Council for endorsement.

Should Regional Council approve this report, staff anticipate the Agreements will be negotiated and finalized through 2021.

FINANCIAL/PROGRAM IMPLICATIONS

There are no financial implications associated with this report. Halton Region's share of the cost to maintain Winston Churchill Boulevard, Milborough Line, Ninth Line, and Dundas Street is included in the Roads Operating budget.

Respectfully submitted,



Rob Rivers CET  
Director, Waste Management and Road  
Operations



Andrew Farr  
Commissioner, Public Works

Approved by



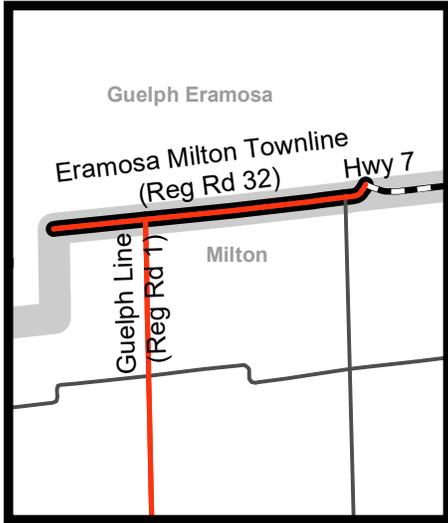
Jane MacCaskill  
Chief Administrative Officer

If you have any questions on the content of this report,  
please contact:

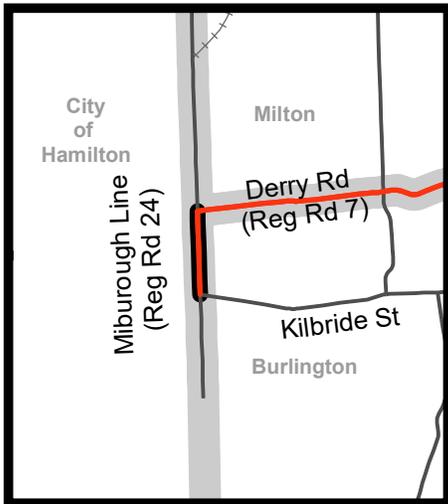
Rob Rivers

Tel. # 8289

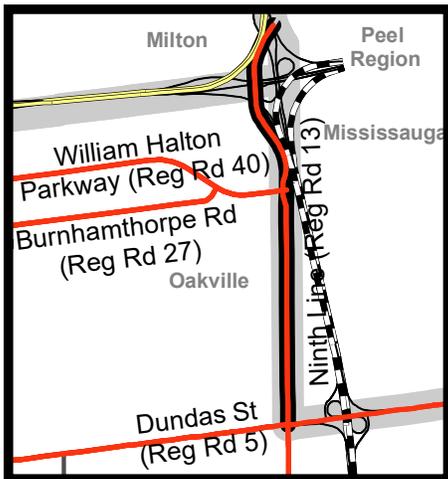
Attachments: Attachment #1 - Boundary Road Sections Map



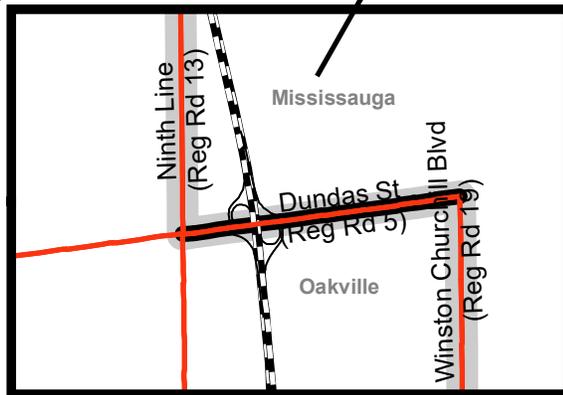
Eramosa Milton Townline - West Limit to Hwy 7  
Operated and Maintained by: Guelph/Eramosa



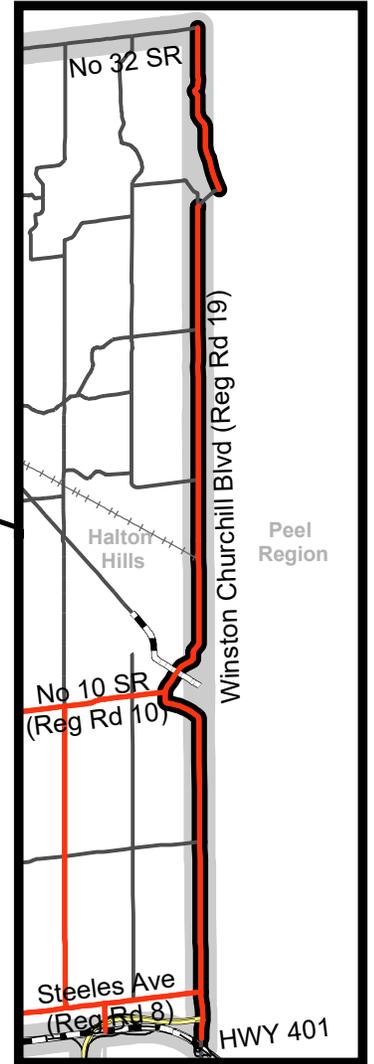
Milborough Line - Kilbride St to Derry Rd  
Operated and Maintained by: Halton



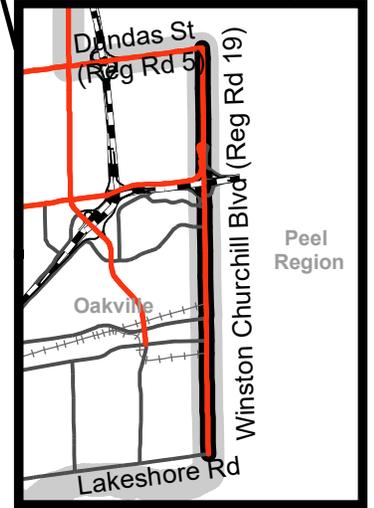
Ninth Line - Dundas St to Limit  
Operated and Maintained by: Halton



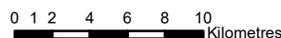
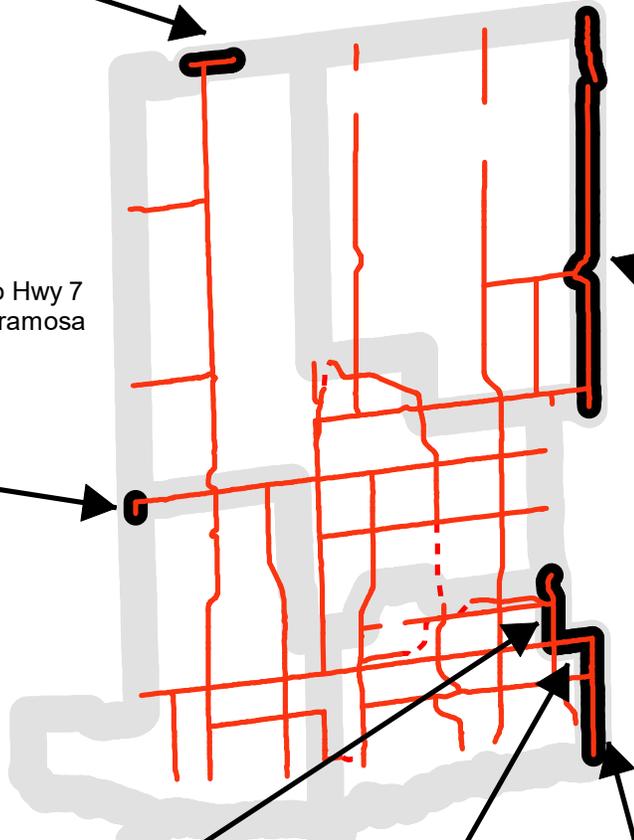
Dundas St - Ninth Line to Winston Churchill Blvd  
Operated and Maintained by: City of Mississauga



Winston Churchill Blvd - Hwy 401 to 32 Side Rd  
Operated/Maintained by: Peel



Winston Churchill Blvd - Lakeshore Rd to Dundas St  
Operated/Maintained by: Peel



**Regional Municipality of Halton  
Regional Road Network -  
Boundary Road Sections**

Halton Region  
Public Works

Jan 2021

PW-05-21.mxd

**Ministry of  
Municipal Affairs  
and Housing**

Office of the Minister  
777 Bay Street, 17<sup>th</sup> Floor  
Toronto ON M7A 2J3  
Tel.: 416 585-7000

**Ministère des  
Affaires municipales  
et du Logement**

Bureau du ministre  
777, rue Bay, 17<sup>e</sup> étage  
Toronto ON M7A 2J3  
Tél. : 416 585-7000



234-2021-1071

February 26, 2021

Your Worship  
Mayor Fred Eisenberger  
The City of Hamilton

Dear Mayor Eisenberger,

Thank you for your application to the second intake of the *Audit and Accountability Fund* and for your commitment to delivering modern, efficient services that are financially sustainable.

I am pleased to inform you that the Government of Ontario will provide funding of up to \$400,000 towards the Hamilton Accessible Transportation Services (ATS) Eligibility Audit for the cost of an independent third-party reviewer to deliver a final report with specific and actionable recommendations for cost-savings and efficiencies by October 15, 2021.

In 2019, our government launched the *Audit and Accountability Fund* to help large urban municipalities improve local service delivery and ensure taxpayers' dollars are being used efficiently, and the impacts of the COVID-19 pandemic are making this work more important than ever. The projects selected for funding under the second intake of the *Audit and Accountability Fund* will further support your efforts to find efficiencies, with a focus on digital modernization, service integration and streamlining development approvals.

A transfer payment agreement is required to provide funding for this work. The ministry will forward a transfer payment agreement for this project for your municipality's review and signature in the coming days. Please return a signed copy of the transfer payment agreement by email to [municipal.programs@ontario.ca](mailto:municipal.programs@ontario.ca) by **March 26, 2021**. Please note this deadline is important to us as we require the transfer payment agreement to be in place before the end of the province's fiscal year on March 31, 2021. Ministry staff would be pleased to work with your staff to finalize the transfer payment agreement and respond to any questions, and can be reached by email at [municipal.programs@ontario.ca](mailto:municipal.programs@ontario.ca)

I would like to offer my congratulations on this funding approval under the second intake of the *Audit and Accountability Fund* and extend my best wishes as you work to improve service delivery and administrative efficiency in your municipality.

Sincerely,

A handwritten signature in blue ink that reads "Steve Clark". The signature is written in a cursive, flowing style.

Steve Clark  
Minister

c. Ali Sabourin, Janette Smith, Andrea Holland, Mike Zegarac



VIA EMAIL – [justin.trudeau@parl.gc.ca](mailto:justin.trudeau@parl.gc.ca)

Office of the Regional Chair  
1151 Bronte Road  
Oakville ON L6M 3L1  
Fax: 905-825-8273

March 2, 2021

The Right Honourable Justin Trudeau  
Prime Minister  
House of Commons  
Ottawa, ON  
K1A 0A6

Dear Prime Minister Trudeau,

**Re: Long-Term Care Homes**

I would like to take this opportunity to bring to your attention an issue of critical importance to Halton Regional Council. The COVID-19 pandemic has disproportionately impacted residents in Long-Term Care homes and exposed the structural weaknesses in the Long-Term Care system.

In July 2020, the Provincial Government launched an independent commission to investigate COVID-19 spread within Long-Term Care homes, how residents, staff and families were impacted and the adequacy of measures taken by the province and other parties to prevent, isolate and contain the spread of the virus.

On January 29, 2021, the Association of Municipalities of Ontario (AMO) provided a Board-approved submission, *Improving the Long-Term Care Outbreak Response in Ontario: Submission to the Long-Term Care COVID-19 Commission*, outlining recommendations to the Commission on behalf of the municipal governments that operate 100 of the 626 long-term care homes in Ontario. This submission put forward 48 recommendations for action in both public and private long-term care homes across nine themes.

Halton Regional Council endorses AMO's recommendations to the Long-Term Care COVID-19 Commission and strongly urges the Provincial Government to move forward with implementation of these recommendations, including instituting higher standards with increased funding to homes to implement those standards.

Halton Region is requesting that the Federal Government enhance federal health care funding to the Provinces and Territories, specifically dedicating funding to long-term care, and to undertake further efforts to protect, promote and restore the physical and mental well-being of Long-Term Care residents in Canada.

Halton Region is also requesting that the Federation of Canadian Municipalities (FCM) develop a policy and advocacy position on enhanced federal support for long-term care.

Regional Municipality of Halton

HEAD OFFICE: 1151 Bronte Rd, Oakville, ON L6M 3L1

905-825-6000 | Toll free: 1-866-442-5866

Accordingly, at its meeting on Wednesday, February 17, 2021, the Halton Regional Council unanimously adopted the following resolution:

**RESOLUTION: Long-Term Care Homes**

WHEREAS residents and staff at long-term care (LTC) homes have been disproportionately affected by COVID-19; and

WHEREAS in the first wave of the pandemic (March - July 2020) there were approximately 5,488 resident cases and 2,290 staff cases in Ontario and tragically 1,817 residents and seven staff lost their lives to this disease; and

WHEREAS on 15 April 2020, Premier Ford stated, "we will stop at nothing to protect those who cannot protect themselves. Today we are launching an all-out plan to fight COVID-19 in our long-term care homes. We will fortify the iron ring of protection around our long-term care residents and those who care for them. We'll go further in our testing, screening, surveillance, targeting the homes facing outbreaks"; and

WHEREAS there have been approximately 9,417 resident cases and 4,217 staff cases in Ontario in the second wave (2 September 2020-16 February 2021) and 1,869 residents and three staff lost their lives, representing an increase of resident deaths from the first to second wave; and

WHEREAS for-profit LTC homes have seen a disproportionate incidence of care failing to meet the standard of the Long-Term Care Act, which states that "...a long-term care home is primarily the home of its residents and is to be operated so that it is a place where they may live with dignity and in security, safety and comfort and have their physical, psychological, social, spiritual and cultural needs adequately met"; and

WHEREAS the Canadian Armed Forces (CAF) report dated 20 May 2020 revealed conditions including inadequate staffing levels and training, limited medical supplies, unsafe medication administration, insufficient procedures to reduce the spread of COVID-19, poor infection prevention and control standards of practice, deficiencies in infrastructure and significant concerns about standards of care including seniors calling out for help, rotting food, missed meals, seniors left in soiled diapers and linens and cockroach and bug infestations; and

WHEREAS similar conditions were found in the second wave, including ongoing shortages of qualified, trained staff, ineffective use of PPE to prevent COVID-19 transmission, violation of protocols and practices including one instance in which residents who had tested positive for COVID-19 had their door handles removed, physical distancing and isolation challenges from continuing to house several residents in ward rooms with a shared bathroom and ongoing infection prevention and control standard concerns, all problems that were not fixed after the recommendations of the CAF;

WHEREAS the Provincial Government has launched an independent commission to investigate COVID-19 spread within LTC homes, how residents, staff and families were impacted and the adequacy of measures taken by the province and other parties to prevent, isolate and contain the spread; and

WHEREAS the Association of Municipalities of Ontario (AMO) has provided a Board-approved submission, Improving the Long-Term Care Outbreak Response in Ontario: Submission to the Long-Term Care COVID-19 Commission, on 29 January 2021, outlining recommendations to the Commission on behalf of the municipal governments that operate 100 of the 626 long-term care homes in Ontario; and

WHEREAS AMO's submission puts forward 48 recommendations for action in both public and private long-term care homes across nine themes: Vision for Long-Term Care and Leadership Culture, Public Health and Safety, Planning and Communications, Staffing Measures, Care for Residents, Funding, Inspections - Enforcement and Compliance, and Mental Health and Well-Being; and

WHEREAS one of the key recommendations of the AMO submission is that the Ministry of Long-Term Care and Ministry of Health review the adequacy of infection prevention and control programs under the Long-Term Care Homes Act, 2007 in preventing and managing COVID-19 outbreaks, and to institute higher standards with increased funding to homes to implement these standards; and

WHEREAS the Canada Health Act's aim is to protect, promote and restore the physical and mental well-being of residents of Canada, and that the Federal Government provides health care funding to Provinces and Territories through the Canada Health Transfer; and

WHEREAS the Federal Government does not currently provide funding earmarked to support the LTC home sector, and;

WHEREAS the Federation of Canadian Municipalities (FCM) works with and advocates to the Federal Government to secure new tools and empower municipalities to build stronger communities; and

WHEREAS the operation of LTC homes is a municipal responsibility in Ontario but is of significance to the federal-municipal relationship.

NOW THEREFORE BE IT RESOLVED:

THAT Halton Regional Council endorses AMO's recommendations contained in its submission to the Long-Term Care COVID-19 Commission;

THAT Halton Regional Council strongly urges the Provincial Government to move forward with implementation of these recommendations, including instituting higher standards with increased funding to homes to implement those standards;

Page 4

THAT Halton Region advocate to the Federal Government to enhance federal health care funding to the Provinces and Territories, specifically dedicating funding to long-term care, and to undertake further efforts to protect, promote and restore the physical and mental well-being of long-term care residents in Canada;

THAT Halton Region request FCM to develop a policy and advocacy position on enhanced federal support for long-term care;

THAT this resolution be sent to the Prime Minister of Canada, the Premier of Ontario, the Federal and Provincial Ministers of Health, and FCM for their immediate action and that a copy be sent to AMO, and Halton Members of Parliament and Provincial Parliament for their information;

AND that a copy of this resolution be sent to all Ontario upper-tier and single-tier municipalities for their endorsement.

Thank you for your immediate attention to this important issue, I look forward to hearing from you.

Sincerely,



Gary Carr  
Regional Chair

- c. The Honourable Doug Ford, Premier of Ontario  
The Honourable Patty Hajdu, Minister of Health  
The Honourable Christine Elliott, Deputy Premier and Minister of Health  
Carole Saab, CEO, Federation of Canadian Municipalities  
The Honourable Anita Anand, MP, Oakville  
The Honourable Karina Gould, MP, Burlington  
The Honourable Michael Chong, MP, Wellington-Halton Hills  
Pam Damoff, MP, Oakville North-Burlington  
Adam van Koevorden, MP, Milton  
The Honourable Ted Arnott, MPP, Wellington-Halton Hills  
Jane McKenna, MPP, Burlington  
Parm Gill, MPP, Milton  
Stephen Crawford, MPP, Oakville  
Effie Triantafilopoulos, MPP, Oakville North – Burlington  
Association of Municipalities of Ontario, Brian Rosborough  
Ontario Upper-Tier Municipalities  
Ontario Single-Tier Municipalities

## 4.5

Administrator  
Hamilton Police Services Board  
155 King William Street  
Hamilton, Ontario  
L8R 1A7

CC: Hamilton City Council; Office of the Independent Police Review Director; Ministry of the Solicitor General; *The Hamilton Spectator*; CBC Hamilton; *The Toronto Star*; Hamilton Centre for Civic Inclusion; *The Silhouette*.

March 1, 2021

To Whom It May Concern:

I wish to draw your attention to a disturbing scenario involving the Hamilton Police Service's Forensic division.

The attached image depicts a 'MAGA'-inspired design, inspired by the racist and neo-Nazi-style of former US President Donald Trump. This mug was designed and distributed to members of the police services forensic division.

Please explain why this sort of material is being produced and circulated by the Hamilton Police Service.

Thank you for your attention.

Best,

Arthur Shipping

Resident of Hamilton





**THE CORPORATION OF THE CITY OF SARNIA  
City Clerk's Department**

255 Christina Street N. PO Box 3018  
Sarnia ON Canada N7T 7N2  
519-332-0330 (phone) 519-332-3995 (fax)  
519-332-2664 (TTY)  
[www.sarnia.ca](http://www.sarnia.ca) [clerks@sarnia.ca](mailto:clerks@sarnia.ca)

March 4, 2021

The Honourable Doug Ford  
Premier of Ontario  
Legislative Building  
Queen's Park  
Toronto, ON M7A 1A1

Dear Premier Ford,

**Re: Colour Coded Capacity Limits**

At its meeting held on March 1, 2021, Sarnia City Council discussed the challenges local businesses are facing with respect to the colour coded system within the Province's COVID-19 Response Framework. The following motion was adopted:

***That Sarnia City Council strongly advocate to the Province of Ontario that they adjust the capacity limits for dining, restaurants, sporting and recreational facilities, places of worship, event centers, and all retail/small businesses as part of the colour coded system.***

The following rationale was provided with the introduction of the motion:

- The red zone currently only allows 10 people indoors at a dining or a sporting / recreational facility (regardless of the size), places of worship are capped at 30% or 50 people, and retail / small business is limited to a 50% capacity.
- These businesses and organizations have heavily invested in facility improvements and expensive upgrades to ensure safe social distancing and have all the appropriate safety and protection measures in place.
- Businesses in particular cannot properly plan under the current uncertainty and that means the loss of jobs and income for both workers and owners as well as mental health challenges.

- Indoor capacity limits for restaurants, dining, sporting / recreational facilities, event centers, retail / small business, and places of worship should not involve arbitrary numbers (regardless of size), but instead be changed to the amount of people per facility which ensures that strict and safe social distancing can be maintained.

Sarnia City Council has requested that all municipalities in Ontario join this advocacy effort.

On behalf of Sarnia City Council, I look forward to your reply.

Sincerely,



Amy Burkhart  
Acting City Clerk

Cc: All Ontario Municipalities  
Ms. Marilyn Gladu, MP Sarnia-Lambton  
Mr. Bob Bailey, MPP Sarnia-Lambton

Mark J.D. Broadbent CD

Hamilton, ON

24 February, 2021

Councillor Danko and City Council  
71 Main Street  
Hamilton, ON L8P 4Y5

## Re: Purchase and Sale of 60 Caledon Ave, Yeoville Neighbourhood

Dear Mr. Danko and Council,

I would first like to thank Mr. Danko for meeting with me on 8 February 2021.

I feel I must express my position on the process that has taken place concerning the above property.

### **The Neighbourhood**

Yeoville Neighbourhood is also known by our city as planning unit 7104. Yeoville is bound by four busy arterial roads; Upper James, The LINC, West 5th and Mohawk Road. It contains businesses along Upper James, approx 420 households, a school and three churches. As of 2017, approx 1100 people lived in the neighbourhood. Yeoville contains 60 Caledon Ave which started its life as Caledon Secondary School in 1969.

### **The Property**

60 Caledon Ave has 2 sections: The North section (approx 1.62ha-4acres) is a typical school property, flat with sport fields, parking, and a school. The South section (approx 1.25ha-3.1acres) is unique with rolling hills and drainage routes from the West to a central basin with a large culvert on the East edge. Aerial photos of the space from 1965 show that the South section is very similar to the original natural lay of the land. The South section of the property has acted as Yeoville's Green Space and Storm Water Management for over 50 years. Some would like to argue this is a typical school property but if you Google street view the property, you can see the two sections are uniquely different from one another.

### **The Process**

I question the process of the purchase and sale of the above property. I don't want anyone to believe that I or any of my fellow community members are 'Johnny come lately'. I lobbied my former Councillor concerning the property as far back as 2013 via letters, emails and at a meeting held at Westmount Recreation Center. I brought up the property during the last two elections to our former Councillor and our current one. My neighbour Mr. Karston made a presentation to council along with the Rolston NAP in 2016 to persuade our City to purchase the property to maintain Yeoville's Green Space.

So, what happened? My review has revealed a fair amount of information to date. I must remind you that many key Staff Reports relating to the property remain secret even though it is two months since the sale has been completed. This is what I know to date:

1. Since 1998 our city has purchased 24 properties from the HWDSB. 23 of these properties have been purchased for full or partial public use. Only 60 Caledon Ave was purchased and then sold outright with no holdback of any property or provisions in the sale for any public use.
2. It has been pointed out to me that this has been a public process. Let us look at that: I checked back 4 years of city news releases and all I could find is the misleading 18 Dec 2020 news release announcing the sale of the property. Truthfully, I can only speak for myself but based on the information in Item 3, I assumed the property had been secured so I was not checking our cities real estate listing.
3. The winning purchasers were planning a feasibility study in 2018 on the bases of our city purchasing the property and then selling it. The purchaser knew this about the property but the residents were advised of nothing, not even a poster. In fact, after the 2018 purchase as our city and purchaser made their plans, the neighbourhood saw things progressing in a different way. Public park signs were placed on both Tyrone Dr and Caledon Ave on the South Section. 10 trees (8 remain) were planted along the Tyrone Dr and Caledon Ave sidewalk of the South Section. The residents believed that we had secured our green space and evidently someone at our city believed the same.
4. Interesting piece of information: The property cost \$5.39M (\$748611.11 per acre) with \$3.13M coming from the City's \$50M Poverty Reduction Investment Fund and \$2.26M from development charges. The funding formula breakdown in percentages matches the size of each of the sections. \$3.13M for the approx 4acre North Section(58%) and \$2.26M for the approx 3acre South Section(42%). Again, it appears initially there were different plans for each section of the property.
5. An information report; PW17061 dated August 15, 2017, prepared by Meghan Stewart is one of the few available to the public. This report disturbs me. I believe this is the report that everyone uses as to the defence of the South Section of the property not being preserved for the neighbourhood. I have read this report over several times and have come to the same conclusion; it's flawed. The report recommends no neighbourhood park is warranted but this recommendation is in direct contravention of the Urban Hamilton Official Plan for parkland provisioning of .7ha per 1000 people. The report also acknowledges our city was not meeting the parkland requirements of the Official Plan at the time. It is my position that they should have recommended to purchase the property and once purchased, .8ha of the property should be set aside for the neighbourhood. If you include the development of the North Section, then approx 1ha should be set aside. This is interesting because that is approximately the size of the South Section. By my current calculation, the Yeoville Neighbourhood now has 0ha of public green space, certainly well below the Urban Hamilton Official Plan.

Yeoville is where I grew up and when I think back, I spent roughly 80% of my time in the neighbourhood. Each summer we had a Supie at the school property. We played baseball and football at the school and flew kites in the South Section. On 23 June 2019, my spouse and our Son flew kites for the whole afternoon in the South Section. There are no power lines. We walk our dog there regularly as do many of our neighbours. Many of the children from the existing Victoria Park Housing play in the South Section. Now, if you suggested to me that my 11 year old son could go to Captain Cornelius Park (Rolston Neighbourhood) to fly a kite or to walk our dog, or the kids from the Victoria Park Housing complex can go play there, I would say you're mad. We all know the traffic issues affecting our cities arterial roads and neighbourhood streets. We just have to look at the tragic death of Jude Strickland crossing Upper Gage as an example of the dangers our children face. The less major roads to cross to enjoy green grass and have a place to run, the better.

6. I reviewed 14 new and redevelopment sites on the Hamilton Mountain and visited several in the Ward 8 boundaries. All of these sites have Storm Water Management in place. The Fessedon Neighbourhood on the West Mountain had years of flooding. Our city had to purchase 4 acres of property from the HWDSB at Sir Allan Macnab Secondary School for Storm Water Management and spent millions of dollars in other work to solve these issues. Our city owned the Yeoville Storm Water Management System and sold it.

The Yeoville residents are organizing but unfortunately we were invited to play the game in the last period. We will be advocating for the children of the entire neighbourhood to have a safe place to enjoy life. We will seek to maintain our storm water protection. We will work to maintain the integrity of our little part of our city.

I believe the sale of the South Section of 60 Caledon Ave is a travesty and a horrible loss to the Yeoville Neighbourhood and our city. I believe mistakes have been made and do not have faith in the planning process to protect our interests. I would ask you all to consider the points I have made in this letter and hope we can work together and if possible reverse some of the damage that has and will occur. I have 2 further requests:

- a) release all secret documents related to the purchase and sale of 60 Caledon Ave and
- b) if our city has any financial interest in this property, I ask you to leverage that interest to prevent the South Section being built over.

Thanking you,



Mark Broadbent CD



**Pilon, Janet**

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**Subject:** Memco Ventures Inc. (Wendy's) LRT Opposition

**From:** Memco Ventures

**Sent:** March 5, 2021 1:29 PM

**To:** [clerk@hamilton.ca](mailto:clerk@hamilton.ca)

**Subject:** Memco Ventures Inc. (Wendy's) LRT Opposition

March 5, 2021

Office of the City Clerk  
Hamilton City Hall  
1st Floor - 71 Main Street West  
Hamilton, Ontario L8P 4Y5

Dear Office of the City Clerk,

As a Hamilton business owner and landlord, I vehemently oppose the Hamilton LRT. There are many great opportunities in our City of Hamilton that could use our tax dollars more effectively elsewhere: long-term health facilities, health care infrastructure and technology, electric or hydrogen fueled transit buses, public housing, road maintenance and sewers, and several other worthy causes. Most importantly, in the advent of autonomous electric vehicles, the LRT will be archaic before it is even finish being built. Ford, General Motors, Tesla, Volkswagen, and almost all major vehicle manufacturers, are already producing electric vehicles and are fully committed to solely producing electric vehicles by 2030 - 2035. Thus, all of the monetary funding opportunity will be squandered. Furthermore, the LRT will not connect the greater Hamilton community. Something like a direct line to the airport, or Amazon facility, or outlying communities (such as Flamborough), would have a greater affect on serving more of the community.

Hamilton City Council should be showing solidarity in the face of a behemoth like LIUNA and stand for what the people of Hamilton want, not what a "bully" proposes by circumventing the municipality's needs for their own self-gain. This is corruption and collusion at the highest level and I think most people of Hamilton would agree, admittedly or not. Also, having Luina's pension fund, managed by Fengate Asset Management, involved just exacerbates the corruption further. If the pension fund is permitted to invest as a private entity, would a fair bidding process for the project be transparent? The report from Ontario Auditor General Bonnie Lysyk regarding the Hamilton LRT building cost was very clear - Hamiltonians were mislead, the construction cost was much higher, and it is not the best transit solution. This validates that the LRT proponents cannot be trusted and have an ulterior-motive for their own personal or corporate gain.

Respectfully,

Ryan Memme  
Memco Ventures Inc.  
(D.B.A. Wendy's)  
Landlord and Business Owner  
623 Queenston Road, Hamilton

**Ministry of  
Municipal Affairs  
and Housing**

Office of the Minister  
777 Bay Street, 17<sup>th</sup> Floor  
Toronto ON M7A 2J3  
Tel.: 416 585-7000

**Ministère des  
Affaires municipales  
et du Logement**

Bureau du ministre  
777, rue Bay, 17<sup>e</sup> étage  
Toronto ON M7A 2J3  
Tél. : 416 585-7000



234-2021-1005

March 4, 2021

Mayor Fred Eisenberger  
City of Hamilton  
71 Main Street West, City Hall  
Hamilton ON L8P 4Y5

Dear Mayor Eisenberger:

Ontario has heard directly from the municipal sector that operating impacts due to the pandemic will continue in 2021. In order to respond to municipal need and to further strengthen our communities, we are now investing an additional \$500 million to help municipalities respond to ongoing and unprecedented 2021 COVID-19 operating pressures. While the actual extent of municipal impacts for 2021 are uncertain at this time, the province expects that this funding will help municipalities continue to deliver the high-quality local services that residents and business rely on, as well as help municipalities proceed with planned capital projects in 2021.

I am pleased to inform you that the Government of Ontario has committed financial support to the **City of Hamilton** through the 2021 COVID-19 Recovery Funding for Municipalities program in order to support your COVID-19 operating costs and pressures. All municipalities in Ontario are eligible for this program and the level of funding is based on the proportion of COVID-19 cases in the Public Health Unit for your respective municipality during the period of January 1, 2021 to February 18, 2021. I have reviewed the eligibility criteria for provincial assistance under the program and have determined that accordingly, your municipality will receive **\$18,681,919.00**, subject to your municipality returning a copy of this letter, signed by your municipal treasurer, to the ministry by March 31, 2021. You will receive these funds in two equal instalments – one instalment on or before May 1, 2021 and the other on or before November 1, 2021.

Please note that your municipality is accountable for using this funding for the purpose of addressing your priority COVID-19 operating costs and pressures. If the amount of the funding your municipality receives exceeds your 2021 COVID-19 operating costs and pressures, the province's expectation is that your municipality will place the excess

funding into a reserve fund to be accessed to support any future COVID-19 operating costs and pressures.

The province realizes that municipalities are facing financial impacts due to the COVID-19 pandemic and that in some instances, this provincial funding will not be sufficient to cover all municipal operating impacts due to COVID-19. The province expects municipalities to do their part by continuing to find efficiencies in their operating services and using existing reserves and reserve funds that have been specifically put aside for such unforeseen circumstances.

Your municipality will be expected to provide two report backs on your COVID-19 operating impacts and the use of these funds as follows:

1. An interim report in June 2021, which will include:
  - a) Use of funds provided last year under the Safe Restart Agreement – Operating funding stream; and
  - b) 2021 estimated COVID-19 operating impacts and how your municipality plans to use the funding under the 2021 program.
2. A final report back in Spring 2022.

We had previously indicated that Safe Restart Agreement reporting would be expected in March 2021. However, we have decided to streamline this reporting and the new 2021 COVID-19 Recovery Funding for Municipalities program. The template for this report back will be provided by the ministry with more details to follow in the coming months. While the province expects your municipality to complete this report, your second instalment under the 2021 COVID-19 Recovery Funding for Municipalities program is not contingent on the province receiving your interim report.

**At this time, I am requesting that your municipal treasurer sign the acknowledgement below and return the signed copy to the ministry by email to: [Municipal.Programs@ontario.ca](mailto:Municipal.Programs@ontario.ca). If the province has not received your letter on or before March 31, 2021, you will not be eligible for this program and your municipality's allocation will not be paid. In order to allow for processing time, please provide your signed letter to the ministry on or before March 24, 2021.**

Our government continues to stand with our municipal partners as we have throughout the pandemic, advocating for funding for communities from the federal government to support local economic recovery. Communities may need more COVID-19 related operating funding in the coming year, and we will continue to advocate on your behalf to the federal government. I encourage you to contact your local Member of Parliament to seek further federal support in order to help municipalities deal with their operating impacts due to COVID-19.

The government thanks all 444 Ontario municipal heads of council for their support throughout the pandemic and our ongoing partnership in Ontario's economic recovery.

Sincerely,



Steve Clark  
Minister of Municipal Affairs and Housing

c. Municipal Treasurer and Municipal CAO

By signing below, I acknowledge that the allocation of **\$18,681,919.00** is provided to the **City of Hamilton** for the expected purpose of assisting with COVID-19 costs and pressures and that the province expects any funds not required for this purpose in 2021 will be put into a reserve fund to support potential COVID-19 costs and pressures in 2022. I further acknowledge that the **City of Hamilton** is expected to report back to the province on 2021 COVID-19 costs and pressures and the use of this funding.

Name: *Mike Zegarac*

Title: *General Manager, Finance & Corporate Services*

Signature: *[Handwritten Signature]*

Date: *March 4, 2021*

**Pilon, Janet**

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**Subject:** Palm Products in Dairy Cows Feed

**From:** Zoë Kazakos

**Sent:** March 5, 2021 1:49 PM

**To:** Questions <[Questions@milk.org](mailto:Questions@milk.org)>

**Cc:** [horwatha-qp@ndp.on.ca](mailto:horwatha-qp@ndp.on.ca); Communications <[communications@dfc-plc.ca](mailto:communications@dfc-plc.ca)>; [info@dfc-plc.ca](mailto:info@dfc-plc.ca); [lucie.boileau@dfc-plc.ca](mailto:lucie.boileau@dfc-plc.ca); [minister.omafra@ontario.ca](mailto:minister.omafra@ontario.ca); [ag.info.omafra@ontario.ca](mailto:ag.info.omafra@ontario.ca); [Matthew.Green@parl.gc.ca](mailto:Matthew.Green@parl.gc.ca); [clerk@hamilton.ca](mailto:clerk@hamilton.ca); [justin.trudeau@parl.gc.ca](mailto:justin.trudeau@parl.gc.ca); Nann, Nrinder <[Nrinder.Nann@hamilton.ca](mailto:Nrinder.Nann@hamilton.ca)>; [premier@ontario.ca](mailto:premier@ontario.ca); Public Health Services <[publichealth@hamilton.ca](mailto:publichealth@hamilton.ca)>; [albertanutrition@dfc-plc.ca](mailto:albertanutrition@dfc-plc.ca); [education@dfc-plc.ca](mailto:education@dfc-plc.ca); [info@saskmilk.ca](mailto:info@saskmilk.ca); [general@milk.mb.ca](mailto:general@milk.mb.ca); [plq@lait.qc.ca](mailto:plq@lait.qc.ca); [nbmilk@nbmilk.org](mailto:nbmilk@nbmilk.org); [dfpei@dfpei.pe.ca](mailto:dfpei@dfpei.pe.ca); [milk@dfnl.nf.net](mailto:milk@dfnl.nf.net); [colleen.fitzgerald-hubble@ontario.ca](mailto:colleen.fitzgerald-hubble@ontario.ca); [daniella.molnar@ontario.ca](mailto:daniella.molnar@ontario.ca); [greg.pate@ontario.ca](mailto:greg.pate@ontario.ca); [lauren.carter@ontario.ca](mailto:lauren.carter@ontario.ca); [camille.steffler@ontario.ca](mailto:camille.steffler@ontario.ca); [mike.relf@ontario.ca](mailto:mike.relf@ontario.ca); [megan.vanschaik@ontario.ca](mailto:megan.vanschaik@ontario.ca); [michael.mcquire@ontario.ca](mailto:michael.mcquire@ontario.ca); [delma.kennedy@ontario.ca](mailto:delma.kennedy@ontario.ca); [james.byrne@ontario.ca](mailto:james.byrne@ontario.ca); [erin.massender@ontario.ca](mailto:erin.massender@ontario.ca); [greg.devos@ontario.ca](mailto:greg.devos@ontario.ca); [mario.mongeon@ontario.ca](mailto:mario.mongeon@ontario.ca); [christoph.wand@ontario.ca](mailto:christoph.wand@ontario.ca); [laura.eastwood@ontario.ca](mailto:laura.eastwood@ontario.ca); [betty.summerhayes@ontario.ca](mailto:betty.summerhayes@ontario.ca); [tom.wright@ontario.ca](mailto:tom.wright@ontario.ca); [al.dam@ontario.ca](mailto:al.dam@ontario.ca); [marlene.paibomesai@ontario.ca](mailto:marlene.paibomesai@ontario.ca); [michelle.linnington@ontario.ca](mailto:michelle.linnington@ontario.ca)

**Subject:** Re: Palm Products in Dairy Cows Feed

Dear Allison,

Thank you for your reply.

While I appreciate the reassurance that palm oil and Canadian milk are safe to drink, that is not my major concern.

My concern is that palm products (a practice that is quite literally destroying the rainforest and the Orangutan population) are being used as food products in the dairy cow food chain. Palm oil is a fast, cheap and easy product to consume or to feed cattle - yet it is a truly destructive product to process and harvest. This is not up for debate, this is a fact.

It is important to me that I consume products that are transparent about their ingredients, their process and their impact on the environment. I don't think that the Dairy Farmers of Canada are focusing on that right now, and I think they should be.

I am glad that this came to light and that Canadians were able to learn what is happening behind the closed doors of the Dairy Farmers of Canada.

I know how much control and force the DFC has over farmers, their milking processes and their milk distribution.

To say that "there is no way to currently identify dairy products made from milk from cows fed with palm fat" is only part of the story. The collection, transportation and distribution of milk (from our Canadian farms) is very well regulated and should be reevaluated.

I look forward to hearing the next steps from the Dairy Farmers of Canada, and what they intend to do.

Thank you.

Zoe Kazakos

On Fri, Mar 5, 2021 at 12:10 PM Questions <[Questions@milk.org](mailto:Questions@milk.org)> wrote:

Good afternoon Ms. Kazakos,

Thank you for reaching out to Dairy Farmers of Ontario. We apologize for the delay in responding. We are aware of recent media coverage of the use of palm fat in animal feed and appreciate your concerns.

The Dairy Farmers of Canada has announced the formation of a working group of experts, producers and processors to look into this matter. DFO supports that work so we can respond with the appropriate data and research. We know this is an important consumer concern. Until the working group findings are available, DFO has asked Ontario producers to consider alternatives to palm supplements.

Rest assured all milk produced in Canada continues to be safe to consume and is subject to our robust health and safety standards.

Please see some information below to answer your questions regarding the nutritional content of palm products and types of feed for dairy cows.

- Cows' diets can differ throughout the country, based on seasonality and regional differences in soil conditions and climate.
- A very small amount of palm products are sometimes added to dairy cows' rations in limited amounts to increase the energy density of cow diets if needed, depending on the farm.
- Dairy farmers in other countries such as the United States, the United Kingdom, New Zealand and Australia also use palm supplements. They can help provide energy to cows, and no undesirable effects have been identified arising from its use in cows' feed rations.
- Palmitic acid, which is different from palm oil, is a naturally occurring part of the fat of many plants and animals in various levels.

### **Identifying dairy products**

- There is currently no way to identify dairy products made from milk from cows fed with palm fat. Cow diets are determined at the farm level in consultation with veterinarians and animal nutritionists and as such, we do not have data to assess the extent to which this type of feed supplement is used on Canadian dairy farms.
- When supplements of palm fats are given to cows in Canada, the amount typically provided in their feed is small, and has a very limited impact on the fatty acid profile of their milk. It is estimated that the increase in the palmitic fatty acid linked to this feeding practice is less than 3%.

### **Sustainability**

- Canadian dairy farmers are naturally committed to sustainability and the environment. The longevity of their farms depends on it.
- Whether it is our investments in the development of tools to help measure the environmental impact of dairy, our efforts in research and development, or the continued adoption of better farm practices, dairy farmers are as committed as ever to the goal of greater sustainability and ongoing improvement.
- Dairy farming in Canada has a small footprint, and it is getting smaller. Over the years, dairy farming has made great strides in cutting the emissions, land and water required to produce each litre of milk, thanks to advances in agricultural technology and the sector's ongoing commitment to continuous improvement.

We invite you to visit Dairy Farmers of Canada's website at [www.dairyfarmers.ca](http://www.dairyfarmers.ca) for the most updated response from our industry. See the [landing page](#) with recent statements as well as [answers to FAQs](#), also available in French.

Dairy farmers are uncompromising when it comes to quality and follow some of the most stringent standards in the world to uphold that commitment.

Kind regards,

Allison



## Questions

Dairy Farmers of Ontario | [Questions@milk.org](mailto:Questions@milk.org) | [www.milk.org](http://www.milk.org)

[Privacy Notice](#)



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**From:** Zoë Kazakos

**Sent:** 22 February 2021 10:38:08

**To:** [horwatha-qp@ndp.on.ca](mailto:horwatha-qp@ndp.on.ca); [communications@dfc-plc.ca](mailto:communications@dfc-plc.ca); [info@dfc-plc.ca](mailto:info@dfc-plc.ca); [lucie.boileau@dfc-plc.ca](mailto:lucie.boileau@dfc-plc.ca); [minister.omafra@ontario.ca](mailto:minister.omafra@ontario.ca); [ag.info.omafra@ontario.ca](mailto:ag.info.omafra@ontario.ca); [Matthew.Green@parl.gc.ca](mailto:Matthew.Green@parl.gc.ca); [clerk@hamilton.ca](mailto:clerk@hamilton.ca); [justin.trudeau@parl.gc.ca](mailto:justin.trudeau@parl.gc.ca); [nrinder.nann@hamilton.ca](mailto:nrinder.nann@hamilton.ca); [premier@ontario.ca](mailto:premier@ontario.ca); [publichealth@hamilton.ca](mailto:publichealth@hamilton.ca); [albertanutrition@dfc-plc.ca](mailto:albertanutrition@dfc-plc.ca); [education@dfc-plc.ca](mailto:education@dfc-plc.ca); [info@saskmilk.ca](mailto:info@saskmilk.ca); [general@milk.mb.ca](mailto:general@milk.mb.ca); Questions; [plq@lait.qc.ca](mailto:plq@lait.qc.ca); [nbmilk@nbmilk.org](mailto:nbmilk@nbmilk.org); [dfpei@dfpei.pe.ca](mailto:dfpei@dfpei.pe.ca); [milk@dfnl.nf.net](mailto:milk@dfnl.nf.net); [colleen.fitzgerald-hubble@ontario.ca](mailto:colleen.fitzgerald-hubble@ontario.ca); [daniella.molnar@ontario.ca](mailto:daniella.molnar@ontario.ca); [greg.pate@ontario.ca](mailto:greg.pate@ontario.ca); [lauren.carter@ontario.ca](mailto:lauren.carter@ontario.ca); [camille.steffler@ontario.ca](mailto:camille.steffler@ontario.ca); [mike.relf@ontario.ca](mailto:mike.relf@ontario.ca); [megan.vanschaik@ontario.ca](mailto:megan.vanschaik@ontario.ca); [michael.mcquire@ontario.ca](mailto:michael.mcquire@ontario.ca); [delma.kennedy@ontario.ca](mailto:delma.kennedy@ontario.ca); [james.byrne@ontario.ca](mailto:james.byrne@ontario.ca); [erin.massender@ontario.ca](mailto:erin.massender@ontario.ca); [greg.devos@ontario.ca](mailto:greg.devos@ontario.ca); [mario.mongeon@ontario.ca](mailto:mario.mongeon@ontario.ca); [christoph.wand@ontario.ca](mailto:christoph.wand@ontario.ca); [laura.eastwood@ontario.ca](mailto:laura.eastwood@ontario.ca); [betty.summerhayes@ontario.ca](mailto:betty.summerhayes@ontario.ca); [tom.wright@ontario.ca](mailto:tom.wright@ontario.ca); [al.dam@ontario.ca](mailto:al.dam@ontario.ca); [marlene.paibomesai@ontario.ca](mailto:marlene.paibomesai@ontario.ca); [michelle.linnington@ontario.ca](mailto:michelle.linnington@ontario.ca)

**Subject:** Palm Products in Dairy Cows Feed

Dear local, provincial and federal representatives as well as the Dairy Farmers of Canada,

I have just discovered that palm oil products are being supplemented in dairy cows rations. Perhaps this has been a process that has been in place for quite some time, but it is new information to me, and I am DISGUSTED by it.

<https://www.ctvnews.ca/canada/recent-concerns-about-the-quality-of-canadian-butter-could-be-linked-to-palm-oil-1.5314605>

As a Canadian consumer, I am horrified that palm oil is being fed to cows at all. They DO NOT need fat supplements in the form of palm oil. This is a lazy, cheap, sneaky action and it serves only the purpose of financial gain.

I spend all of my time (now online shopping) reading every single label to avoid palm oil products. I do not want palm products of any kind in my life, and I do NOT want them in my butter, in my milk or in my cheese.

I feel like because of the pandemic we all have more to focus on and to pay attention to, and yet somehow the Dairy Farmers of Canada have snuck in palm oil amidst the chaos hoping we won't find out?

The harvest of palm oil is one of the MOST destructive processes, it is unequivocally destroying the rainforest, the habitat of countless animals and humans and for the people who live there. **With their CO<sub>2</sub> and methane**

**emissions, palm oil-based biofuels actually have three times the climate impact of traditional fossil fuels.**

There is no such thing as "organic" or "sustainable" palm oil so please don't try and convince me that palm is an approved food source, because it shouldn't be and you all know it.

I am writing because I need to protest this action, and I need every single one of my representatives to know how furious and disgusted I am at this action.

If there is anything else I can do to voice my concerns or take action against this, please let me know.

Sincerely  
Zoe Kazakos  
Hamilton, Ontario



To Hamilton City Council,

March 8, 2021

Happy International Women's Day! Regarding a matter of great concern to many women and their families: Recently council rightly voted to petition the Ford government to include universal paid sick days in its pandemic response. We commend you for this initiative, recognizing its importance to containing the COVID 19 pandemic by ensuring that workers need not choose between potentially spreading COVID and putting food on the table or paying rent. We were disappointed to see however, that the motion initially to lobby the federal and provincial governments for permanent paid sick days was watered down to cover only the pandemic.

Disappointed because the need to protect public health doesn't end after a pandemic. On the contrary, pandemics serve to highlight long standing deficiencies in our health system which should encourage policy-makers to close the gaps so that we can be healthier between them and more resilient during them. We know that the lack of paid sick days doesn't need a temporary fix, it needs a permanent solution.

Speaking as healthcare professionals, we know that paid sick days both in and out of a pandemic are a pressing matter of both public health and justice. First, even outside of a pandemic, communicable disease will spread when workers must go to work sick, impacting both health and the economy. Second, "the most recent data available reveals that 58% of workers in Canada — and over 70% of workers making less than \$25,000 — have no access to paid sick days."<sup>1</sup> We know that precarious and low paying work is disproportionately taken up by racialized and Indigenous people making the issue an even more pressing one of justice.

Much concern was raised over the fate of small businesses taking the brunt of this measure, were it to be made permanent. Firstly, it is a false dichotomy to position the wellbeing of workers against those of their small business employers. Were there real economic impacts on small business of affording workers paid sick days, surely there are imaginative ways to mitigate this, instead of placing the burden solely on those least positioned to take it. Secondly, evidence from other jurisdictions shows that paid sick leave is not a death knell for small business. While there is no Canadian evidence to rely on, data from the US, notably the large cities of San Francisco and New York show that the majority of small business owners

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<sup>1</sup> Decent Work and Health Network. BEFORE IT'S TOO LATE: How to close the paid sick days gap during COVID-19 and beyond. Ontario. August 2020

supported mandated paid sick days, found that employees were not abusing the system and that the measures had little to no impact on their bottom line.<sup>2 3</sup>

As healthcare professionals, we urge you to join in the important movement for more just employment policies for the betterment of all of our community and community members. This must include universal, fully paid, adequate, permanent, accessible sick days for all workers. We call on the Hamilton City Council to endorse and advocate for permanent paid sick days as legislated through employment standards (7 permanent paid sick days with an additional 14 during public health emergencies).

Sincerely,



Dr. Nisha Kansal



Dr. Tim O'Shea



Dr. Claire Bodkin



Dr. Jill Wiwcharuk



Marcie McIlveen



Lisa Nussey

The Hamilton Social Medicine Response Team  
info@hamsmart.ca

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<sup>2</sup> 113 Drago R, Lovell V. San Fran PSL Ordinance. SanFrancisco's paid sick leave ordinance: Outcomes for employers and employees. [http://www.working-families.org/network/pdf/SF\\_Report\\_PaidSickDays.pdf](http://www.working-families.org/network/pdf/SF_Report_PaidSickDays.pdf). Published February, 2011.

<sup>3</sup> Applebaum E, Milkman R. No big deal: The impact on New York city's paid sick day laws on employers. <https://cepr.net/images/stories/reports/nyc-paid-sickdays-2016-09.pdf>. Page 18. Published September 6, 2016



Friday Feb. 26, 2021  
Hamilton City Hall  
Attn: City Clerk

Dear Mayor Eisenberger and Members of Council,

The Ancaster Tennis Club is asking for an extension of a loan in the amount of \$650,000 over 15 years in order to finalize the covering of the 5 courts at the Ancaster Tennis Club in the Village Green Park in downtown Ancaster with a Dome structure.

We have had many delays and increased costs to our project due to a number of factors, COVID notwithstanding:

1. Site plan amendment- issues with soft soil in the park created need for a larger grade beam requiring double the concrete expected and increased costs for construction.
2. The electrical requirements to the actual Village Green Park are inadequate to run the mechanical equipment needed to keep the Dome inflated and heated. Alectra will be required to add a new transformer. The added cost of this to the entire construction project to ATC is estimated at \$42,000.
3. The Dome itself has gone up in price. The total cost is now \$480,000 before the HST for purchasing the Dome outright. On our original planning when approaching the city, a lease of the equipment was planned. However, as the agreements with the manufacturer have progressed, we have the following concerns:
  - a. Leasing the Dome and equipment will require 25% of the funds up front.
  - b. The lease interest rate is approximately 9%. This lease rate is outside of what our budget will allow.

To provide some detail of the financing we have on hand, \$596,000:

1. \$100,000 from ATC itself in savings directly generated for the Dome Project from prudent cash flow management by the Board/Club over the past 3 years.
2. \$206,000 from the Hamilton Future Fund in the form of a Grant that has been received.
3. \$290,000 as a 15-year loan from the City of Hamilton. This loan has not been drawn on yet. We will draw on this as the Foundation Construction begins.

There has been a budget estimate for the construction of the foundation of the Dome by 2 companies. The estimate by our providers is \$775,000 before HST. This cost will complete the following:

- Foundation of the Dome (grade beam)
- New concrete deck pad and storage unit
- Upgraded Fencing and repairing courts required for the construction
- Running of electrical and gas lines
- Upgraded electrical into park

The project cannot go out to tender until we receive the Site Plan Amendment which the City Staff and the Board of the Ancaster Tennis Club have been working diligently to complete. Once the Site Plan Amendment is finalized, we will ask for a building permit and get accurate quotes from the construction providers.

The Board of ATC and Dome Committee have been working actively to reduce the costs of the entire project. However, cost reductions of any meaningful amount are hard to achieve. We have reduced the electrical cost to the construction to save approximately \$40,000 which will be used for a contingency fund. The additional costs to the original project noted above, our responsibility for the cost of Hydro, the additional cost for the storage unit, increased costs for the foundation of the Dome due to site restrictions, have put the project in jeopardy.

We have available, at your request, detailed financial projections compiled by our Treasurer, CPA/CA Andrew Zucker of Brownlow Partners.

We appreciate what the City has done for us to date. However, we need your help again to support this community-driven initiative designed to improve access to athletic participation by a wide set of the public in Hamilton. We will pay this loan back and continue to manage the Ancaster Tennis Club debt-free as we have since the 1940s. Thank you for your consideration of our request.

Warm Regards,

Kerry

Kerry Radigan,  
President, Ancaster Tennis Club  
[radigankerry@gmail.com](mailto:radigankerry@gmail.com) 905-317-5673

Office of the Regional Chair  
1151 Bronte Road  
Oakville ON L6M 3L1  
Fax: 905-825-8273

**VIA EMAIL**

March 9, 2021

The Honourable Doug Ford, Premier of Ontario  
The Honourable Steve Clark, Minister of Municipal Affairs and Housing

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Halton Region is undertaking an update to the Regional Official Plan to ensure it responds to the Provincial Planning framework.

Planning to implement extensive and impactful provincial policies for new growth, housing and jobs requires extensive community engagement to ensure that residents can meaningfully contribute in shaping the vision for growth in Halton to 2051.

While the Regional Official Plan Review is progressing, Regional Council is concerned that the significant changes to the Provincial Planning framework in recent months coupled with our overriding focus on responding to the COVID-19 pandemic, does not provide sufficient time and opportunity to confirm priorities for significant long-term growth with our residents.

On February 17, 2021, Regional Council unanimously approved the attached resolution respectfully requesting that the Province enable Halton Region to delay its final report on its Official Plan Review until proper, in person, informed consultation with the public can be conducted. The resolution also requests that the Province suspend the conformity deadline until the impacts of the pandemic on growth planning can be better understood and addressed as part of the land needs assessment framework.

Halton Region remains supportive of Provincial objectives to increase housing supply and support growth and economic development. Additional time will enable a result that is responsive to Provincial goals while allowing Halton to continue our long standing approach in managing growth in an environmentally, socially and fiscally sustainable manner.

Sincerely,



Gary Carr  
Regional Chair

- c. The Honourable Ted Arnott, MPP, Wellington-Halton Hills
- Jane McKenna, MPP, Burlington
- Parm Gill, MPP, Milton
- Stephen Crawford, MPP, Oakville
- Effie Triantafilopoulos, MPP, Oakville North – Burlington
- Association of Municipalities of Ontario, Brian Rosborough,
- City of Burlington, Kevin Arjoon,
- Town of Milton, Meaghen Reid
- Town of Oakville, Vicki Tytaneck,
- Town of Halton Hills, Valerie Petryniak
- Andrea Horwath, MPP, Leader of the Official Opposition
- Steven Del Duca, Leader of the Ontario Liberal Party
- Mike Schreiner, MPP, Leader of the Green Party of Ontario
- County of Northumberland, Nancy MacDonald
- County of Peterborough, Lynn Fawn
- City of Peterborough, John Kennedy
- City of Kawartha Lakes, Cathie Ritchie
- City of Orillia, Gayle Jackson
- City of Barrie, Wendy Cooke
- County of Simcoe, John Daly
- County of Dufferin, Michelle Dunne
- County of Wellington, Donna Bryce, County Clerk
- Region of Waterloo, Kris Fletcher
- City of Brantford, Tanya Daniels
- County of Brant, Heather Boyd
- Haldimand County, Evelyn Eichenbaum
- Region of Niagara, Ann-Marie Norio
- City of Hamilton, Andrea Holland
- City of Guelph, Stephen O'Brien
- Region of Peel, Kathryn Lockyer
- City of Toronto, John Elvidge
- Region of York, Chris Raynor
- Region of Durham, Ralph Walton



## The Regional Municipality of Halton

THE FOLLOWING RESOLUTION WAS APPROVED BY REGIONAL COUNCIL AT ITS MEETING HELD WEDNESDAY, FEBRUARY 17, 2021

WHEREAS the Province of Ontario has mandated Halton Region to conduct a municipal comprehensive review (MCR) of its Official Plan whereby decisions must be made as to how all of the population and employment growth is to be accommodated in the local municipalities for the years 2031 to 2051;

AND WHEREAS since June 2019 the Province has amended a number of Provincial Statutes and policies that impact how municipalities plan for growth including the following:

- The Provincial Policy Statement,
- A Place to Grow: The Growth Plan for the Greater Golden Horseshoe,
- The Development Charges Act,
- The Planning Act,
- The Environmental Assessment Act, and
- The Conservation Authorities Act;

AND WHEREAS these significant Provincial changes include:

- reduced density targets in new greenfield development from 80 persons and jobs per hectare to 50 persons and jobs per hectare,
- reduced intensification targets from 60% beyond 2031 to 50%,
- setting minimum population and employment growth forecasts that can be exceeded subject to Provincial approval,
- extended the planning horizon from 2041 to the year 2051,
- introduced market demand as a consideration in determining the housing mix, and
- revisions to how municipalities fund growth;

AND WHEREAS these Provincial changes signal an abrupt shift from the emphasis on creating compact and complete communities to a planning regime that facilitates lower density and car dependent communities;

AND WHEREAS Halton Hills, Burlington, Oakville, Milton and Halton Region have all declared climate change emergencies and must consider the role of land use planning in their strategies to reduce their greenhouse gas emissions;

AND WHEREAS these Provincial changes create pressure to convert more class 1, 2 and 3 farmland in Halton to urban uses than would otherwise be necessary which is contrary to Halton's Official Plan and its 2019-2022 Strategic Plan, which both have as a goal to protect a permanent agricultural system in Halton;

AND WHEREAS ensuring that Ontarians have access to healthy safe food in the future requires thoughtful consideration of the long term impact of converting thousands of acres of prime agricultural lands in the Greater Golden Horseshoe to urban uses;

AND WHEREAS in 2016 Halton Regional Council directed the Regional Chair to write to the Premier of Ontario expressing support for creating a provincial permanent agricultural system;

AND WHEREAS the change of the planning horizon to 2051 by the Province means that future municipal councils and the public will have little power to change decisions where they will grow after 2031 to the 2051 planning horizon;

AND WHEREAS in the rural areas internet service is often poor, making it difficult for rural residents to participate in Zoom calls;

AND WHEREAS Halton Region has adopted a public engagement charter that is based on transparency, notification and participation;

AND WHEREAS the current pandemic is making effective, in person public consultation impossible at a time when robust, informed public consultation is needed more than ever.

AND WHEREAS the nature of work has evolved in response to the pandemic which may cause long term changes to the assumptions underlying the province's Land Needs Assessment.

NOW THEREFORE BE IT RESOLVED THAT Regional Council direct the Regional Chair to write to request the Province to allow the Region to delay its final report on its Official Plan Review until proper, in person, informed consultation with the public has been conducted on the growth concepts and the preferred growth concept;

AND FURTHER THAT the Province be requested to make ROPA 48, being the scoped Regional Official Plan Amendment which identifies non-discretionary components of a Regional Urban Structure that support local plans and priorities inside the current urban boundaries, exempt from the requirement for in-person consultation with the public;

AND FURTHER THAT the Province be requested to suspend the timetable for municipal conformity to the Growth Plan and the Provincial Policy Statement to ensure that the public can fully participate in the process of planning their communities for the growth planning period covering 2031 to 2051;

AND FURTHER THAT the Province suspend the deadlines it has set for conformity until the Land Needs Assessment Framework can be revisited to adjust to the significant changes to the nature of work that are reducing office space and parking space needs.

AND FURTHER THAT this resolution be circulated to Premier Doug Ford, the Honourable Steve Clark, Minister of Municipal Affairs and Housing, Halton's Local Municipalities, the Association of Municipalities of Ontario, the leaders of the Provincial opposition parties, Halton's MPP's, and the Greater Golden Horseshoe municipalities.

\* \* \* \* \*

**Ministry of  
Transportation**

Office of the Minister

777 Bay Street, 5<sup>th</sup> Floor  
Toronto ON M7A 1Z8  
416 327-9200  
www.ontario.ca/transportation**Ministère des  
Transports**

Bureau de la ministre

777, rue Bay, 5<sup>e</sup> étage  
Toronto ON M7A 1Z8  
416 327-9200  
www.ontario.ca/transports

March 3, 2021

107-2021-681

Mayor Fred Eisenberger  
City of Hamilton  
71 Main Street West  
Hamilton ON L8P 4Y5

Dear Mayor Eisenberger:

The COVID-19 pandemic has created an unprecedented need for financial support for municipal transit. Through the Safe Restart Agreement (SRA), the province of Ontario (“Province”) and the federal government are responding to municipalities’ needs for transit support.

The Province has heard from municipalities about the ongoing need for financial support beyond the end of the SRA program on March 31, 2021. To respond to the ongoing need, the Province has updated the SRA program. This letter describes the revisions made to the program and provides further details on their implementation, including the provision of the funding amounts outlined in the Dec. 15, 2020, letter (“Letter”) sent to the **City of Hamilton** (the “Municipality”) and the additional funding from the Province.

I am pleased to advise you that the Province has approved an additional \$150 million of provincial funding to support COVID-19 financial impacts on transit. This brings the total SRA funding envelope to \$2.15 billion, which will now consist of three phases:

- **Phase 1:** \$700 million, including needs-based top-ups, for COVID-19 related financial impacts between April 1 and Sept. 30, 2020;
- **Phase 2:** \$800 million for COVID-19 related financial impacts between Oct. 1, 2020, and March 31, 2021; and
- **Phase 3:** \$650 million for COVID-19 related financial impacts and costs related to transit initiatives, including fare and service integration, on-demand microtransit, and transformation of transit structures/governance, as detailed below, between April 1 and Dec. 31, 2021.

Municipal funding allocations under the program continue to be based on a formula of transit ridership, plus a base amount of \$40,000 applied to each total program allocation.

As was noted in the Letter, the **City of Hamilton** will be eligible to receive up to **\$21,534,976** to support the Municipality's COVID-19 municipal transit financial impacts between Oct. 1, 2020 and March 31, 2021. This Phase 2 funding will be provided to the Municipality pursuant to the transfer payment agreement (TPA) with the Ministry of Transportation ("Ministry") that will be shared with the Municipality. The TPA sets out the details of the funding, including a description of the expenditures that are eligible under the TPA and for which the Municipality may submit one claim for payment.

The Letter also referred to a \$500 million funding stream to be made available to municipalities for additional transit needs. This amount, referred to as the "Phase 3 funding," will now include an additional \$150 million, for a total of \$650 million. This funding is being provided upfront to be applied to COVID-19 transit related financial impacts and costs incurred between April 1 and Dec. 31, 2021, related to transit initiatives, including the costs for fare and service integration, on-demand microtransit and transformation of transit structures/governance (see Appendix A to this letter for further details). The Province may also, at its sole discretion and on a case-by-case basis, grant extensions to the Phase 3 eligibility period for costs incurred after Dec. 31, 2021, but prior to Jan. 1, 2023.

I am pleased to confirm that, based on the revised Phase 3 funding amount, the **City of Hamilton**'s revised allocation to address additional COVID-19 related financial impacts is up to **\$16,822,206**.

**For the Municipality to receive its Phase 3 funding, I am requesting that the municipal treasurer for the Municipality sign the acknowledgement below, and return the signed copy to the Ministry by email on or before March 12, 2021 to [MTO-COVID\\_Transit\\_Funding@ontario.ca](mailto:MTO-COVID_Transit_Funding@ontario.ca).**

Once received, the Municipality must place its Phase 3 funding in an interest-bearing account in the name of the Municipality at a Canadian financial institution.

### **Eligible Expenditures and Reporting**

Eligible expenditures under Phase 2 and Phase 3 of the program will continue to include COVID-19 transit financial impacts. Financial impacts refer to the net revenue losses and additional net operating and capital costs the Municipality has incurred in respect of the Municipality's municipal transit system as a result of the COVID-19 pandemic. The losses and new expenditures will have to be incurred in the respective eligibility period corresponding to the Municipality's Phase 2 and Phase 3 allocations.

The Municipality will also have to consider savings associated with COVID-19 (e.g., reduced service levels, lower maintenance costs, etc.) as these savings will need to be included as part of the Municipality's reporting submission. The Province will only provide funding for net municipal expenditures (i.e., net COVID-19 related financial impacts above pre-COVID budgeted expenditures). The SRA funding is not to replace the budgeted municipal funding that the Municipality provides for transit operations.

The eligible expenditures which the Province, at its sole discretion, may consider for Phase 3 funding are described in Appendix A to this letter.

Please note that these eligible expenditures will also include the costs incurred by the Municipality, up to 50 per cent of the total costs, of the following:

1. Initiatives (including short-term foundational actions) that support a long-term vision for regional fare and service integration;
2. On-Demand Microtransit (ODMT) studies and pilot initiatives, including capital expenses incurred; and
3. Expenses to support the transformation of transit structures/governance between neighboring municipal governments, where the Province has been engaged in discussions.

The Municipality must use any interest earned on Phase 3 funding towards eligible expenditures under the program. The Municipality will be required to return any Phase 3 funding, including interest on the funding, that remain unspent at the end of the eligibility period.

For Phase 3 funding, municipal transit systems are required to provide two reports to the Ministry with details of the financial impacts that are being offset by Phase 3 funding and outcomes on the use of the funds. The first report is due to the Ministry on or before Oct. 26, 2021 and consists of actual impacts between April 1 and Sept. 30, 2021 and forecasted impacts between October 1 and Dec. 31, 2021. This report is intended to provide the Ministry with an interim estimate of financial impacts.

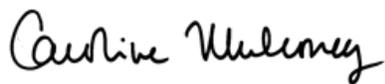
The second report is due to the Ministry on or before Jan. 31, 2022, and will consist of actual financial impacts between April 1 and Dec. 31, 2021. This reporting will confirm the actual amount of Eligible Expenditures incurred during the eligibility period.

Should the Municipality request an extension to the Phase 3 eligibility period, a third report will have to be submitted to confirm the actual amount of Eligible Expenditures incurred during the extended eligibility period.

At the end of the eligibility period, the Ministry will review the municipal reporting and provide direction for the return of any unused funds, including interest earned, to the Province. The Ministry reserves the right to conduct an audit to assess the Municipality's compliance with the terms and conditions outlined in this letter.

The funding commitment made as part of the SRA demonstrates the Province's continued action to support municipal transit and ensure transit systems play a role in the Province's economic recovery from COVID-19.

Sincerely,



Caroline Mulroney  
Minister of Transportation

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By signing below, I acknowledge that the amount of **\$16,822,206** is provided to the **City of Hamilton**, for the purpose of assisting with COVID-19 municipal transit pressures and costs related to transit initiatives, including fare and service integration, on-demand microtransit, and transformation of transit structures/governance as described in this letter, incurred during the eligibility period of April 1, 2021 to Dec. 31, 2021. I further acknowledge that the Municipality is expected to report back to the Province on COVID-19 municipal transit pressures and the use of this funding.

**Name:** \_\_\_\_\_ **Title:** \_\_\_\_\_

**Signature:** \_\_\_\_\_ **Date:** \_\_\_\_\_

**Appendix A – Eligible Expenditures for SRA Funding**

Applicable SRA Phase	Eligibility Details
<p><b>For Phase 1, Phase 2, and Phase 3 funding</b></p>	<p>Eligible expenditures will include, at the Province’s sole discretion, the following:</p> <p><b>a. Revenue Losses:</b></p> <ul style="list-style-type: none"> <li>• farebox revenue losses;</li> <li>• advertising revenue losses;</li> <li>• parking revenue losses;</li> <li>• contract revenue losses; and</li> <li>• any other revenue loss the Recipient incurred as a result of the COVID-19 pandemic that, in the opinion of the Province, is considered eligible.</li> </ul> <p><b>b. Operating Costs:</b></p> <ul style="list-style-type: none"> <li>• costs associated with vehicle cleaning, except for those for which MTEC funds have been provided or claimed;</li> <li>• costs associated with changes in fuel consumption (e.g., increases due to running additional buses or savings in consumption relating to lower service levels than budgeted, or both);</li> <li>• costs associated with vehicle maintenance;</li> <li>• costs associated with transit facilities;</li> <li>• costs resulting from existing contracts with expanded scope/new contracts;</li> <li>• employee related costs (i.e., salaries, wages, benefits);</li> <li>• costs for employee personal protection equipment (e.g., face masks, gloves, sanitizer);</li> <li>• costs for signage and other means of communications related to COVID-19 pandemic (e.g., social distance guidance); and</li> <li>• any other operating cost the Recipient incurred as a result of the COVID-19 pandemic that, in the opinion of the Province, is considered eligible.</li> </ul> <p><b>c. Capital Costs:</b></p> <ul style="list-style-type: none"> <li>• costs associated with installing driver protection barriers and other protection measures for transit drivers;</li> <li>• costs associated with providing passenger protection equipment and other passenger safety measures; and</li> <li>• any other capital cost the Recipient incurred as a result of the COVID-19 pandemic that, in the opinion of the Province, is considered eligible.</li> </ul>
<p><b>For Phase 3 funding only</b></p>	<ol style="list-style-type: none"> <li>1. A provincial/municipal 50%/50% cost share of initiatives that support a long-term vision for regional fare and service integration.</li> <li>2. A provincial/municipal 50%/50% cost share for On-Demand Microtransit (ODMT) studies and pilot initiatives.</li> <li>3. A provincial/municipal 50%/50% cost share of expenses to support the transformation of transit structures/governance between neighboring municipal governments, where the province has been engaged in discussions.</li> </ol>



**Environment, Conservation and Parks requesting an exception; and**

**WHEREAS the future citizen appointments to the HCA Board of Directors would be impacted by the requirement to have 70% of board members to be elected officials unless HCA's participating municipalities, the City of Hamilton and Township of Puslinch, apply to the Minister of the Environment, Conservation and Parks requesting an exception;**

**THEREFORE, BE IT RESOLVED**

**THAT the Board of Directors approve the following:**

- 1. THAT the Hamilton Conservation Authority apply to the Minister of the Environment, Conservation and Parks requesting an exception to the rotation of the Chair and Vice Chair position to rotate amongst participating municipalities given HCA's unique board composition with only two participating municipalities and just one member from the second participating municipality; and further**
- 2. THAT the rotation be based on annual democratic election by board members who wish to stand for these positions and further;**
- 3. THAT an exception also be requested to the maximum two consecutive term limits for the position of Chair and Vice Chair to a maximum of four consecutive terms to align with the appointment terms from the participating municipalities and further;**
- 4. THAT the maximum four consecutive terms be based on annual democratic election by board members who wish to stand for these positions and further;**
- 5. THAT the Board endorse the current complement of five elected officials and five citizen appointments from the City of Hamilton and the option of the Township of Puslinch to appoint either a citizen or elected official and further;**
- 6. THAT HCA request the City of Hamilton and Township of Puslinch make application to the Minister of the Environment, Conservation and Parks to request exceptions to maintain the current complement of citizen appointments on the HCA Board.**

**RECORDED VOTE:**

**For:** Dan Bowman  
Brad Clark Jim  
Cimba Chad  
Collins Lloyd  
Ferguson Tom  
Jackson  
Cynthia Janzen  
Santina Moccio  
Maria Topalovic

**Opposed: None**

**CARRIED**

Please consider this letter as the Hamilton Conservation Authority Board of Directors request to the Council of the City of Hamilton to make application to the Minister of the Environment, Conservation and Parks to request exception to the Conservation Authorities Act Section 14 (1.2) to maintain the current complement of citizen appointments on the HCA Board of Directors. HCA board members have expressed their strong support for the recommendations and made note of how citizen representatives on the Board have made valuable contributions. All six recommendations reinforce our current process which operates effectively.

In this regard, given that the City of Hamilton appoints 10 members to the HCA Board, the request would be to retain 50% citizen appointments and 50% municipal appointments. Without an exception request to the Minister, the City will be required to appoint 70% of HCA board members as municipal councillors.

Enclosed please find a template provided by the Province outlining the requirements for the exception application.

Sincerely,



Councillor Lloyd Ferguson  
Chair, Hamilton Conservation  
Authority



Lisa Burnside  
CAO, Hamilton Conservation  
Authority

Enclosure:

Subsection 14(1.2) of the *Conservation Authorities Act* (CAA) - Application for  
Minister's Exception Template

**Template: Subsection 14(1.2) of the *Conservation Authorities Act* (CAA)  
Application for Minister's Exception  
(less than 70% municipal council members appointed to an authority)**

Please complete the following table and submit to the Minister at [minister.mecp@ontario.ca](mailto:minister.mecp@ontario.ca), along with:

- a covering letter, and
- clear statement of the request from the council of the participating municipality through a council resolution.
- meeting minutes and details of a recorded vote on that resolution.

Item	Details from Applicant
Name of participating municipality submitting application	
<b>Composition of Authority:</b>	
Total number of the authority membership	
Number of participating municipalities in the authority	
<b>Proposal details:</b>	
The number of members the participating municipality is proposing to appoint who are not members of municipal council, and the total number of members the participating municipality appoints to the authority.	
Change in the number of non-elected members the participating municipality is proposing to appoint as compared to previous appointees by the municipality.	
Proposed length of term for each proposed appointment of a non-elected member.	
Detailed rationale, including local circumstances, for Minister to consider as to why an exception is needed.	

## **Appendix: Relevant wording in the *Conservation Authorities Act***

### Members of authority

14 (1) Subject to subsection (3), members of an authority shall be appointed by the respective councils of the participating municipalities in the numbers set out in subsection 2 (2) for the appointment of representatives. 2017, c. 23, Sched. 4, s. 12 (1); 2020, c. 36, Sched. 6, s. 2 (1).

### Members of council appointed

(1.1) When appointing members of an authority, the council of a participating municipality shall ensure that at least 70 per cent of its appointees are selected from among the members of the municipal council, subject to subsection (1.2). 2020, c. 36, Sched. 6, s. 2 (2).

### Exception

(1.2) Upon application by a participating municipality, the Minister may grant permission to the municipality to select less than 70 per cent of its appointees to an authority from among the members of the municipal council, subject to such conditions or restrictions as the Minister considers appropriate. 2020, c. 36, Sched. 6, s. 2 (2).

**Ministry of  
Municipal Affairs  
and Housing**

Office of the Minister  
777 Bay Street, 17<sup>th</sup> Floor  
Toronto ON M7A 2J3  
Tel.: 416 585-7000

**Ministère des  
Affaires municipales  
et du Logement**

Bureau du ministre  
777, rue Bay, 17<sup>e</sup> étage  
Toronto ON M7A 2J3  
Tél. : 416 585-7000



March 10, 2021

Fred Eisenberger  
Mayor, City of Hamilton  
City Hall 71 Main Street West, 2<sup>nd</sup> Floor  
Hamilton ON L8P 4Y5

Dear Fred Eisenberger:

I am pleased to be writing to you today with important details regarding additional provincial funding being offered to you through the third phase of Ontario's Social Services Relief Fund (SSRF). **To receive this funding, the Ministry requires a completed Investment Plan and your sign back to the terms and conditions of the funding by March 22, 2021.**

As you know, protecting the health and well-being of Ontarians has been the government's number one priority throughout the COVID-19 pandemic. Our government has made several difficult decisions to safeguard Ontarians, as well as public health and workplace safety measures made in consultation with the Chief Medical Officer of Health and other healthcare experts.

We have also invested \$510 million to support Ontario's Service Managers and Indigenous Program Administrators through two iterations of the province's SSRF, as well as other provincial investments to support those suffering from mental health and addictions issues and to support isolation centre capacity in select municipalities. We know that this funding has been effective in supporting Service Managers and Indigenous Program Administrators to respond quickly, adapt services, and address the housing and economic impacts of COVID-19 in their communities.

However, we also know that the need for this funding will continue beyond March 31, 2021. We have heard from our municipal partners that additional funding is urgently needed to continue to protect the health and safety of vulnerable people as the province begins to recover from the COVID-19 pandemic. For that reason, our government has announced an additional investment of \$255 million in one-time operating funding to enable a third phase of the SSRF, bringing the government's total SSRF investment to \$765 million.

I am pleased to confirm that the City of Hamilton will receive an additional **\$12,301,538** in provincial funding through a third phase of Ontario's SSRF.

### **Program Details – Social Services Relief Fund Phase 3**

To mitigate the continued impact of the COVID-19 pandemic on the homelessness sector, the Ministry has announced funding for a third phase of Ontario's SSRF. This funding supports operating expenses only. Funding is to be used by Service Managers and Indigenous Program Administrators to off-set their eligible operating expenses (in accordance with the Social Services Relief Fund Phase 3 Program Guidelines) beginning March 1, 2021 and incurred up to December 31, 2021.

Additional funding to Service Managers and Indigenous Program Administrators will help allow staff to:

- Maintain, monitor and improve infection prevention and control measures while there is community transmission and risk of transmission in congregate care settings such as emergency shelters; and
- Ensure stability in the homelessness sector by continuing current services and supports that address the negative impact of the on-going COVID-19 pandemic on vulnerable households and more generally on Ontario's economic recovery (e.g., impact of sustained reductions in or loss of income on housing stability and the need for rent supplements or support with rent arrears to avoid eviction).

Consistent with SSRF Phase 2, Service Managers are required to consider the use of operating funding for rental assistance (e.g., "rent banks") to support renter households who may be in rental arrears and at a high risk of becoming homeless.

Of the additional funding, Service Managers and Indigenous Program Administrators may use up to three per cent of their allocation for program administration in line with the approach under the SSRF Phase 2.

Note that unlike the SSRF Phase 2, capital projects are not eligible for funding under the SSRF Phase 3. The funding is only for eligible operating expenses incurred during the funding period. Consistent with SSRF Phase 2, the Ministry will require monthly updates on expenditures under SSRF Phase 3.

This amendment forms part of your Community Homelessness Prevention Initiative (CHPI) Service Manager Service Agreement effective January 1, 2013 with Her Majesty the Queen in right of Ontario as represented by the Minister of Municipal Affairs and Housing ("Service Agreement") and any breach of any of the terms of the amendment shall constitute an Event of Default under the Service Agreement. All other provisions, including Section 17 – Audits and Reviews, of the Service Agreement remain in full force and effect.

## Reporting Requirements

Reporting requirements for this phase of the SSRF will be consistent with the current high-level CHPI reporting. However, these requirements will be augmented with monthly reporting to the Ministry. As well, Service Managers will be required to provide specific examples on the use of SSRF Phase 3 funding from time-to-time to demonstrate effectiveness of the investment.

To receive these additional SSRF Phase 3 funds, you are required to complete and submit the sign-back section of this letter and the enclosed Investment Plan, outlining the proposed uses of funding by each eligible spending category and projected quarterly funding needs in your service area and return it to the Ministry by **March 22, 2021**.

Service Managers are encouraged to engage with their local Public Health Unit throughout the delivery of the SSRF Phase 3, to ensure funds are being targeted where they are needed most.

You may submit your signed confirmation and Investment Plan via e-mail to:

Jim Adams, Director of the Housing Programs Branch  
Ministry of Municipal Affairs and Housing  
[jim.e.adams@ontario.ca](mailto:jim.e.adams@ontario.ca)

**If the signed-back letter and Investment Plan are not received by March 22, 2021, the Ministry will not be able to commit your allocation under the SSRF Phase 3 and will need to consider reallocating your portion of SSRF Phase 3 funding to other areas of the province.** Please note that as this timeline cannot be amended, Service Managers are strongly encouraged to consider the use of emergency council sessions or other strategies to ensure they can complete and submit the required sign-back letter and Investment Plan by March 22, 2021.

Upon receipt of the sign-back and Investment Plan, the Ministry will confirm and communicate its approval of the Investment Plan, and will proceed to initiate your first payment based on your cash flow requirements outlined in the Investment Plan.

On a separate matter, at the onset of COVID-19, Ontario directed Service Managers to put in place outbreak-management plans to prepare for increases in COVID-19 cases in shelter spaces. With new COVID-19 variants of concern now in Ontario, there is an increased risk of spread to vulnerable people.

As a result, the Ministry recently directed Service Managers to add new requirements to their outbreak management plans and to sign and return updated Infection, Prevention and Control (IPAC) attestations. As communicated by the Ministry, these attestations must be signed and submitted to the Ministry by March 19, 2021.

**As a reminder, for all provincial housing programs that provide operating funding, Service Managers must acknowledge support of the province in a form and manner as directed by the Ministry.** While we understand these exciting funding

opportunities are often met with anticipation by residents and community agencies, these communication protocols have been agreed to by Service Managers. If you wish to make an announcement of funding, I would like to remind you that you are required to notify your municipal services office well in advance for consideration by the province.

Again, protecting the health and well-being of all Ontarians continues to be the government's number one priority. We sincerely appreciate your efforts to assist vulnerable people in your communities and I look forward to continuing to work together as we move forward with recovering from the COVID-19 pandemic.

Yours truly,



The Honourable Steve Clark  
Minister of Municipal Affairs and Housing

Enclosures

c. Janette Smith, Chief Administrative Officer  
Edward John, Director of Housing Services

The undersigned agrees to the terms of the above letter and to comply with the **Social Services Relief Fund Phase 3 Program Guidelines**.

**Service Manager:** \_\_\_\_\_

Name: \_\_\_\_\_

Signature: \_\_\_\_\_

Title: \_\_\_\_\_

Date:

Name: \_\_\_\_\_

Signature: \_\_\_\_\_

Title: \_\_\_\_\_

Date:

I/We have authority to bind the organization.

**Appendix “A”**

**Program Guidelines – Social Services Relief Fund Phase 3**

Please see attached.

**Appendix “B”**

**SSRF Phase 3 Simplified Investment Plan**

Please see attached.

# **Addendum C to the Community Homelessness Prevention Initiative Program Guidelines**

## **Ministry of Municipal Affairs and Housing Program Guidelines – Social Services Relief Fund Phase 3**

### **1 Introduction**

The housing and homelessness sectors in Ontario have had to alter the ways in which they provide services to vulnerable populations due to the COVID-19 outbreak. Under the two previous phases of the Social Services Relief Fund (SSRF), \$510 million in funding was made available to Service Managers and Indigenous Program Administrators to help a diverse range of vulnerable people, create longer-term housing solutions for people in need, and ensure that the housing and homelessness sector has the tools and support that they need to safely and successfully transition to recovery.

Building on these investments, the SSRF Phase 3 will provide \$255 million in additional one-time operating funding. This investment will enable Service Managers and Indigenous Program Administrators to continue to fund the vital supports and services that were established to address the impacts of COVID-19 on vulnerable Ontarians from March 1, 2021 to December 31, 2021.

The initial SSRF was intended to support a range of vulnerable populations, including people living in community housing, supportive housing, people with low incomes, social assistance recipients, and others who require social services support as well as those experiencing homelessness.

SSRF Phase 2 built on this support and expanded the eligible uses of funding, with a focus on resiliency to future waves of COVID-19. It had the following objectives:

1. Mitigate ongoing risk for vulnerable people, especially in congregated care settings;
2. Encourage longer-term housing-based solutions to homelessness post-COVID-19; and
3. Enhance rent assistance provided to households in rent arrears due to COVID-19.

The intention of SSRF Phase 3 is to continue to help a diverse range of vulnerable people to meet their short-term critical needs, including people living in community

housing, supportive housing, people with low incomes, social assistance recipients, or others who require social services support as well as those that are experiencing homelessness.

The Ministry of Municipal Affairs and Housing (MMAH) will again be administering this investment to Service Managers through the existing Community Homelessness Prevention Initiative (CHPI) Service Agreement and to Indigenous Program Administrators through the Indigenous Supportive Housing Program Agreement.

## **1.1 Allocations**

For SSRF Phase 3, all Service Managers have been provided with their funding allocation.

The \$255 million in new provincial funding is being allocated to Service Managers and Indigenous Program Administrators based on their total share of previous SSRF funding, adjusted to ensure a minimum \$500,000 allocation amount for each Service Manager. This is considered the best proxy for current need given the present uncertainty as it reflects costs for existing services currently funded that will need to be supported to December 31, 2021.

Prior to funds being flowed, Service Managers must agree to the terms and conditions of the funding through the execution of a sign-back letter and submission of an Investment Plan demonstrating how their initial planning allocations will be used to meet the objectives of the program.

## **1.2 Investment Plan**

Prior to receiving their payments under SSRF Phase 3, Service Managers will be required to submit an Investment Plan to demonstrate how their funding allocations would be used.

The purpose of the Investment Plan is as follows:

1. To assess proposed uses of SSRF Phase 3 funding, in terms of eligibility under these Program Guidelines and alignment with local needs in their respective communities; and
2. To identify projected funding needs by spending category on a quarterly basis to December 31, 2021.

## **1.3 Program Administration and Flexibility**

Service Managers will determine local needs and distribute the funding consistent with their Investment Plans, ensuring people are receiving the support they need.

There will be no requirement for a minimum or maximum amount of operating expenses in each spending category – Service Managers are best placed to determine local needs and will be provided the flexibility to determine these amounts.

## **1.4 Administration Fees**

Service Managers will be permitted to use up to three (3) per cent of their approved funding allocation for administration costs in proportion to the funding paid for eligible services and supports.

Program administration costs may include costs for staff involved in the planning and administration of the program. It is expected that Service Managers will ensure that program administration funds are used efficiently.

Please note that costs for staff who directly deliver services to clients are not considered administration costs under the Program Guidelines. These costs are instead considered as eligible program operating costs and may be reported as such.

## **1.5 Accountability and Reporting**

Service Managers will be required to report quarterly on actual expenditures for the previous financial quarter and revised projections for subsequent quarters by the relevant spending category. As part of these reporting requirements, it is also expected that Service Managers will be asked to report on the number of households served.

For year-end reports, Service Managers will be required to report on actual expenditures by spending category along with data collected on specific performance indicators.

Reporting under the SSRF Phase 3 will be separate from the reporting on base CHPI funding.

MMAH reserves the right to request additional reporting as required.

## **1.6 Audits and Reviews**

Service Managers shall support MMAH in exercising its rights to audit and inspect the Service Manager to ensure program funding is used in compliance with these Program Guidelines as is set out in section 17 of the Service Manager's CHPI Transfer Payment Agreement, with the necessary changes.

## 2 Funding

### 2.1 Eligible Use of Funding

All eligible operating expenses under the second phase of SSRF funding will be maintained under SSRF Phase 3.

Consistent with SSRF Phase 2, Service Managers are required to consider the use of operating funding for rental assistance to support renter households who may be in rental arrears and at a high risk of becoming homeless.

Eligible operating expenses refer to the use of funding in any of the four service categories under CHPI: Emergency Shelter Solutions, Housing and Related Supports, Other Services and Supports and Homelessness Prevention.

The eligible operating expenses include but are not limited to:

- Expanding homeless shelter capacity;
- Use of motels or hotels for isolation or to support social distancing;
- Rental assistance such as funding for rent arrears and short-term housing allowances;
- Transportation costs;
- Food security;
- Enhanced cleaning services;
- Non-medical staffing requirements (e.g., enhanced outreach services);
- Personal protective equipment; and
- Minor retrofits, alterations and repairs under \$50,000 that do not extend the useful life of pre-existing buildings or assets.

More broadly, this funding could also be used towards initiatives delivered through local service agencies like:

- Rent bank and emergency energy funds;
- Food banks and grocery gift cards;
- Community outreach to support vulnerable populations in self-isolation;
- Transportation for low-income individuals to get to and from medical appointments; and
- Funding administration needs, including staffing.

In the event of uncertainty regarding the eligibility of a specific expense, Service Managers are encouraged to contact MMAH staff to seek clarification. For contact information, please see the “MMAH Staff Contacts” section.

## **2.2 Payments and Reporting**

Following receipt of an executed sign-back letter and Ministry approval of the Investment Plan, MMAH will initiate the first payment based on projected first quarter funding needs identified in the Investment Plan.

A subsequent payment will be made quarterly in July and October.

Service Managers will be required to report on the data collected on specific performance indicators in year-end reports. For operating funding, the year-end report will capture information according to the requirements in the existing program agreement (e.g., by service category). Additionally, given the SSRF objectives, year-end reports will require information on the number of vulnerable households assisted by vulnerable population group.

MMAH reserves the right to request additional reporting as required.

## **2.3 Return of Funding**

All eligible operating expenses must be spent by December 31, 2021.

All funding provided under the operating component that is not spent by December 31, 2021 or that is not used for an eligible expense under these Program Guidelines shall be returned to MMAH on demand.

All remedies under these Program Guidelines shall survive any termination or expiry of the Program.

### 3 Important Dates

SSRF Phase 3 will be delivered according to the following timelines:

<b>Activity</b>	<b>Date</b>
Program Announcement	March 10, 2021
Sign-back and completed Investment Plan due	March 22, 2021
Initial payments initiated	By March 31, 2021
Q1 report-back due	July 15, 2021
Second payment initiated	By July 15, 2021
Q2 report-back due	October 15, 2021
Third (final) payment initiated	By October 15, 2021
Expenditure deadline	December 31, 2021
Q3 report-back due	January 15, 2022
Year End Report and Final Attestation due	May 31, 2022

## 4 MMAH Staff Contacts

Questions regarding SSRF Phase 3 may be directed to the respective MMAH Municipal Services Office (MSO) or Housing Programs Branch staff contact, as noted below:

Region & Contact	Contact Information
Toronto and Indigenous Program Administrators: Bailey Anderson <ul style="list-style-type: none"> <li>Serving: Toronto, Ontario Aboriginal Housing Services and Miziwe Biik Development Corporation</li> </ul>	<a href="mailto:Bailey.Anderson@ontario.ca">Bailey.Anderson@ontario.ca</a>
MSO Central: Ian Russell <ul style="list-style-type: none"> <li>Serving: Durham, Halton, Hamilton, Muskoka, Niagara, Peel, Simcoe, and York</li> </ul>	<a href="mailto:Ian.Russell@ontario.ca">Ian.Russell@ontario.ca</a>
MSO Eastern: Mila Kolokolnikova <ul style="list-style-type: none"> <li>Serving: Cornwall, Hastings, Kawartha Lakes, Kingston, Lanark, Leeds and Grenville, Lennox and Addington, Northumberland, Ottawa, Peterborough, Prescott and Russell, and Renfrew</li> </ul>	<a href="mailto:Mila.Kolokolnikova@ontario.ca">Mila.Kolokolnikova@ontario.ca</a>
MSO Western: Tony Brutto <ul style="list-style-type: none"> <li>Serving: Brantford, Bruce, Chatham-Kent, Dufferin, Grey, Huron, Lambton, London, Norfolk, Oxford, St. Thomas, Stratford, Waterloo, Wellington, and Windsor</li> </ul>	<a href="mailto:Tony.Brutto@ontario.ca">Tony.Brutto@ontario.ca</a>
MSO Northeastern: Cindy Couillard <ul style="list-style-type: none"> <li>Serving: Algoma, Cochrane, Greater Sudbury, Manitoulin-Sudbury, Nipissing, Parry Sound, Sault Ste. Marie, and Timiskaming</li> </ul>	<a href="mailto:Cindy.Couillard@ontario.ca">Cindy.Couillard@ontario.ca</a>
MSO Northwestern: Jessica Vail <ul style="list-style-type: none"> <li>Serving: Kenora, Rainy River, and Thunder Bay</li> </ul>	<a href="mailto:Jessica.Vail@ontario.ca">Jessica.Vail@ontario.ca</a>

**Ministry of Municipal Affairs and Housing**  
**Social Services Relief Fund (SSRF) Phase 3 – Investment Plan**

**Instructions:** Please complete, sign, and e-mail this investment plan as an attachment to your signed SSRF Phase 3 allocation letter to the following address:

Jim Adams, Director of the Housing Programs Branch  
Ministry of Municipal Affairs and Housing  
[jim.e.adams@ontario.ca](mailto:jim.e.adams@ontario.ca)

**Service Manager:** Click or tap here to enter text.

**Section A: Contact Information and Attestation**

**Service Manager Contact Information:** Click or tap here to enter text.

**Attestation and Signature:**

I certify that, to the best of my knowledge, the information in this investment plan is correct. I certify that I have the delegated authority to approve this investment plan.

I understand and agree to the reporting requirements under SSRF Phase 3 as set out in the Program Guidelines and Minister's funding allocation letter.

**Prepared By (Name and Title):** Click or tap here to enter text.

**Signature:** Click or tap here to enter text.

**Date:** Click or tap here to enter text.

**Approved By (Delegated Service Manager Authority):** Click or tap here to enter text.

**Signature:** Click or tap here to enter text.

**Date:** Click or tap here to enter text.

**Section B: Projected Use of SSRF Phase 3 Funds**

**Projected Use of SSRF Phase 3 Funds:**

The projected use of SSRF Phase 3 funding should reflect a sound financial plan and forecast of operating expenditures by service category (including program administration). Please refer to the Social Services Relief Fund Phase 3 Program Guidelines for details about eligible program expenses, program administration fees, and key dates.

**Instructions:**

- To enter the required information, **double click inside the table**.
- Enter your planned expenditures under *Q4 Planned (March 2021)*, *Q1 Planned (Apr – Jun)*, *Q2 Planned (Jul – Sep)* and *Q3 Planned (Oct – Dec)*.
- The totals will appear automatically. The table contains formulas and will calculate these figures.
- Click outside of the table once the required information has been entered and to exit the table.

Total SSRF Phase 3 Allocation					
SSRF Phase 3 Service Categories	Q4 Planned (March 2021)	Q1 Planned (Apr - Jun)	Q2 Planned (Jul - Sep)	Q3 Planned (Oct - Dec)	Total
<b>Spending Categories</b>					
Emergency Shelter Solutions					0.00
Homelessness Prevention					0.00
Homelessness Prevention - Rent Relief					0.00
Housing with Related Supports					0.00
Services and Supports					0.00
<b>Total</b>	-	-	-	-	0.00
<b>Administration Fee</b>					0.00
<b>Admin Fee % of Total (max: 3%)</b>	#DIV/0!	#DIV/0!	#DIV/0!	#DIV/0!	#DIV/0!
<b>Total</b>	-	-	-	-	0.00

## Section C: Comments

### 1. Types of Services – Operating

Please provide details on the types of services being funded and a projection of the total number of households supported/assisted by operating spending category and total facilities/beds (Emergency Shelter Solutions only):

Emergency Shelter Solutions: Click or tap here to enter text.

Homelessness Prevention: Click or tap here to enter text.

Homelessness Prevention - Rent Relief Only: Click or tap here to enter text.

Housing with Related Supports: Click or tap here to enter text.

Services & Supports: Click or tap here to enter text.

### 2. Additional Information – Emergency Shelter Solutions (temporary)

If funding is planned to support additional temporary shelter facilities, please provide details on the number of these temporary facilities, the number of beds and planned expenditures. Click or tap here to enter text.

### 3. Comments

Please provide any additional comments regarding the program or the financial information provided: Click or tap here to enter text.



250 Thorold Road West, 3rd Floor, Welland, Ontario L3C 3W2  
Telephone 905.788.3135 | Facsimile 905.788.1121 | [www.npca.ca](http://www.npca.ca)

March 9, 2021

Mayor Eisenberger and Council  
The City of Hamilton  
2<sup>nd</sup> Floor – 71 Main Street, West  
Hamilton, ON  
L8P 4Y5

Dear Mayor Eisenberger and Council,

Please be advised that at its meeting of February 18, 2021, the Board of Directors of the Niagara Peninsula Conservation Authority received Report No. FA-12-21 entitled “Bill 229 - Implications of (February, 2021) Proclamation of Various Provisions”. As a result, the Board adopted Resolution No. FA-30-2021 with an applicable provision therein pertaining to partner municipalities as follows:

*As per amended CAA Section 14(1), the NPCA requests partner municipalities to initiate the process of determining NPCA Board composition and associated appointments to be completed in time for NPCA’s January 2023 Annual General Meeting (AGM). (No membership changes are required for the remainder of the current term until the end of 2022);*

In support of the aforementioned resolution, please find attached the following documentation:

- Report No. FA-12-21 RE: Bill 229 - Implications of (February, 2021) Proclamation of Various Provisions
- Appendix 1 to Report No. FA-12-21 entitled “Implications of Proclamation of Various Provisions: Frequently Asked Questions”
- NPCA Board Skills Matrix Tool and Worksheet (2020)
- Template: Subsection 14(1.2) of the *Conservation Authorities Act* (CAA) Application for Minister’s Exception (less than 70% municipal council members appointed to an authority)

Although the NPCA will be in contact with our municipal partners as we progress towards implementation of the Conservation Authorities Act (CAA) amendments, if in the interim, you or your staff have any questions or require clarification on these matters, please feel free to contact me at [csharma@npca.ca](mailto:csharma@npca.ca) or 905-788-3135 extension 251.

Respectfully,

A handwritten signature in black ink, appearing to read "Chandra Sharma", written over a faint circular stamp.

Chandra Sharma, MCIP, RPP  
Chief Administrative Officer /  
Secretary-Treasurer  
Niagara Peninsula Conservation Authority

Encl.

**Report To: Board of Directors**

**Subject: Bill 229 - Implications of (February, 2021) Proclamation of Various Provisions**

**Report No: FA-12-21**

**Date: February 18, 2021**

---

**Recommendation:**

**WHEREAS** the amendments to the Conservation Authorities Act (“CAA”) in Bill 229, Protect, Support and Recover from COVID-19 Act (Budget Measures) was passed by the legislature on December 8, 2020 resulting in a number of un-proclaimed provisions in the CAA;

**AND WHEREAS** on February 2, 2021, some these provisions related to housekeeping, governance, and government requirements were proclaimed with the NPCA having received further direction from the Ministry of Environment Conservation and Parks (MECP) on February 5, 2021 in regards to implementation of said proclaimed provisions;

**NOW THEREFORE, BE IT RESOLVED:**

1. **THAT** Report No. FA-12-21 RE: Bill 229 - Implications of (February, 2021) Proclamation of Various Provisions **BE RECEIVED**.
2. **THAT** the recommended actions related to NPCA governance provisions **BE APPROVED** as below:
  - a) As per amended CAA Section 14(1), the NPCA requests partner municipalities to initiate the process of determining NPCA Board composition and associated appointments to be completed in time for NPCA’s January 2023 Annual General Meeting (AGM). (No membership changes are required for the remainder of the current term until the end of 2022);
  - b) As per amended CAA Section 14(2), on February 5, 2021 the NPCA provides a copy of existing (2018-2019) municipal resolutions/Order in Council regarding NPCA Board composition and appointments to the Province by April 1<sup>st</sup> 2021;
  - c) As per amended CAA Section 17(1), and in keeping with NPCA Resolution No. FA -11-21, the Board consider reconfirmation of Chair and Vice Chair term for the remainder of 2021 at the June 2021 AGM and the matter be referred to the Governance Committee for further discussion in consultation with member municipalities. Any exceptions to this provision be formally requested for approval by the Minister and included in the updated Administrative By-Law.

3. **AND FURTHER THAT** a copy of this report **BE CIRCULATED** to the NPCA's partner municipalities for their consideration.

### **Purpose:**

The purpose of this report is to seek Board approval on next steps and key actions related to the February 2, 2021 proclaimed governance provisions of the Conservation Authorities Act.

### **Background:**

On December 8, 2020, Bill 229, Protect, Support and Recover from COVID-19 Act (Budget Measures), 2020, was passed by the Legislature with amendments to the Conservation Authorities Act ("CAA"). Amendments made in 2020 along with previously unproclaimed sections of the CAA from 2017 and 2019 have resulted in a series of unproclaimed provisions.

On January 11, 2021, the Honourable Jeff Yurek, Minister of the Environment, Conservation and Parks informed the NPCA about the establishment of a Conservation Authorities Working Group to help the government implement recent changes to the CAA. Following the establishment of the Conservation Authority Working Group, various conservation authorities (including the NPCA) requested clarity on implementation timelines and transition provisions related to governance changes.

On February 5, 2021, the NPCA received an update from the Ministry of the Environment, Conservation and Parks in regard to the Conservation Authorities Act advising that on February 2, 2021, some provisions in the CAA came into effect. These provisions included:

- Government requirements (e.g. non-derogation provision clarifying that nothing in the CAA is intended to affect constitutionally protected Aboriginal and treaty rights);
- Provisions related to conservation authority governance (e.g. changes to the conservation authority municipal membership);
- Minister's powers (e.g. enabling the Minister to issue a binding directive to a conservation authority following an investigation); and
- Housekeeping amendments.

Details are provided in Appendix 1: Implications of Proclamation of Various Provisions: Frequently Asked Questions.

The remaining unproclaimed provisions are currently being developed through phased regulations by the Province to be proclaimed in two stages in 2021 as follows:

Stage 1: Provisions related to natural hazard management, mandatory programs and services, community advisory boards, the agreements and transition period, fees.

Stage 2: Provisions related to municipal levies, and standards and requirements for non-mandatory programs and services.

### Recommended Actions Based on Ministry Direction:

Staff recommends a short-list of immediate next steps and actions for approval of Board as per provincial direction identified in the attached Appendix 1.

As per CAA Section 14(1) below, the NPCA will requests member municipalities to initiate the process of amending NPCA Board composition and associated appointments to be completed in time for NPCA's January 2023 Annual General Meeting.

No membership changes are required for the remainder of the current term until Dec 2022. Current members will complete the remaining duration of their appointments.

*14(1.1) When appointing members of an authority, the council of a participating municipality shall ensure that at least 70 per cent of its appointees are selected from among the members of the municipal council.*

#### *Exception*

*14(1.2) Upon application by a participating municipality, the Minister may grant permission to the municipality to select less than 70 per cent of its appointees to an authority from among the members of the municipal council, subject to such conditions or restrictions as the Minister considers appropriate.*

Further direction on Municipal appointments is provided in Section 4 of CAA:

*4(1) An upper-tier municipality that was established as a regional municipality before the day subsection 6 (1) of Schedule 4 to the Building Better Communities and Conserving Watersheds Act, 2017 comes into force,*

*(a) shall act in the place of the local municipalities within the regional municipality for the purpose of appointing representatives to attend a meeting for the establishment or enlargement of a conservation authority or the amalgamation of conservation authorities and for the purpose may appoint representatives in the numbers to which the local municipalities would otherwise have been entitled.*

As per CAA Section 14(2) below, the NPCA is required to submit any existing (2018/2019) Council resolutions/Orders in Council (on the number of total conservation authority members and number of members per participating municipality in a conservation authority) to the Minister within 60 days of February 2, 2021 (i.e., by April 3, 2021). Staff are in the process of providing these documents to the Ministry and posting on-line for the public.

Future Orders in Council regarding 2023 appointments will be obtained from member municipalities for submission to the Province within 60 days of approval of any such agreement.

*14(2.1) Despite subsections (1), (2) and (5), the total number of members of the authority and the number of members that each participating municipality may appoint may be determined by an agreement that is confirmed by resolutions (2.2) If the participating municipalities of an authority enter into an agreement with respect to the total number of municipally appointed members of the authority and the total number of members each municipality may appoint, the authority shall, within 60 days after the agreement is executed,(a) provide a copy of the agreement to the Minister; and (b) make the*

*agreement available to the public by posting it on the authority's website and by any other means the authority considers appropriate.*

Implementation of amended CAA Section 17(1) regarding rotation of Chair and Vice-Chair could begin at a meeting (AGM) as specified by Implications of Proclamation of Various Provisions: Frequently Asked Questions. The current NPCA By-Law includes no provision for rotation and terms of Chair and Vice-Chair. The NPCA Board of Directors approved Resolution No. FA-11-2021 at Meeting #1 on January 21, 2021 to reschedule the AGM for June 2021, defer the appointment of current Board Chair and Vice Chair to June 2021 and extend the current term of Board Members appointed to Committees. At that time, the Board also approved by resolution that the term of each respective NPCA Committee Chair and Vice Chair be extended until the end of 2021 with formal reconfirmation to occur at the June 2021 AGM.

In keeping with the approved Authority Resolution No. FA -11-21, the amended CAA Section 17(1.1), and provincial direction, it is recommended that the Board consider reconfirmation of Chair and Vice Chair term for the remainder of 2021 at the June 2021 AGM and the matter be referred to the Governance Committee for further discussion in consultation with member municipalities. Any exceptions to this provision, as determined by the Governance Committee, should be formally requested for approval by the Minister. These changes will be included in the future updates to the NPCA Administrative By-Law.

*Term of chair, vice-chair*

*17(1.1) A chair or vice-chair appointed under subsection (1) shall hold office for a term of one year and shall serve for no more than two consecutive terms.*

*Representation from each municipality*

*17(1.2) An authority in respect of which more than one participating municipality has been designated shall appoint chairs and vice-chairs from among the members appointed to the authority by each participating municipality on a rotating basis so as to ensure that a member appointed to the authority by a particular participating municipality cannot be appointed to succeed an outgoing chair or vice-chair appointed to the authority by the same participating municipality.*

Exception

17 (1.3) Despite subsections (1.1) and (1.2), upon application by an authority or a participating municipality, the Minister may grant permission to the authority or participating municipality to, subject to such conditions or restrictions as the Minister considers appropriate,

- (a) appoint a chair or vice-chair for a term of more than one year or to hold office for than two consecutive terms; or
- (b) appoint as chair or vice-chair of the authority a member who was appointed to the authority by the same participating municipality that appointed the outgoing chair or vice-chair.

The detailed amended [CAA](#) is available on e-Laws for a complete list of the provisions that are now in force. NPCA staff will remain in regular conversation with Conservation Ontario and the Ministry of the Environment, Conservation and Parks for updates regarding the proclamation of the remaining provisions.

**Financial Implications:**

The full financial implications of these CAA changes will not be known until the proposed Regulations have been developed.

**Related Reports and Appendices:**

Appendix 1: Implications of Proclamation of Various Provisions: Frequently Asked Questions

**Authored and Submitted by:**

*Original Signed by:*

---

Chandra Sharma, MCIP, RPP  
Chief Administrative Officer/Secretary-Treasurer

# Implications of Proclamation of Various Provisions: Frequently Asked Questions

## Implications of Proclamation of Various Provisions: Frequently Asked Questions

### **1. Do participating municipalities have to appoint new members to conservation authorities now in order to meet the 70% requirement?**

Immediate action is not required on the part of conservation authorities or by municipalities related to the provision requiring 70% of municipally appointed members be elected officials.

Current members should complete the remaining duration of their appointments. As new members are appointed, participating municipalities should be appointing members in a way that complies with this new requirement.

A participating municipality may also apply to the Minister of the Environment, Conservation and Parks requesting an exception to this 70% requirement. The request should include the rationale for the request, and what proportion of members the municipality is proposing to be elected officials. Requests should be sent to [minister.mecp@ontario.ca](mailto:minister.mecp@ontario.ca).

### **2. Does a conservation authority need to immediately initiate the term limits of chair/vice-chairs and rotate amongst participating municipalities?**

Immediate action is not necessarily required. Implementation of this provision could begin at the first meeting held this year (following the proclamation date of February 2, 2021), or at such other meeting as may be specified by the authority's by-laws.

A participating municipality or conservation authority may also apply to the Minister of the Environment, Conservation and Parks requesting an exception to the term limit or rotation. The request should include the alternative approach being proposed, and the rationale for the request. Requests should be sent to [minister.mecp@ontario.ca](mailto:minister.mecp@ontario.ca).

### **3. When should conservation authorities transition to the use of generally accepted accounting principles?**

If not already the practice, conservation authorities will transition to the use of generally accepted accounting principles for local government and ensure that key conservation authority documents are made available to the public (i.e., minutes of authority or executive committee meetings, auditor reports) following proclamation of these provisions on February 2, 2021.

## **Implications of Proclamation of Various Provisions: Frequently Asked Questions**

### **4. When do copies of municipal member agreements need to be sent to the Minister and made public?**

Please submit any existing agreements (on the number of total conservation authority members and number of members per participating municipality in a conservation authority) to the Minister within 60 days of February 2, 2021 (i.e., by April 3, 2021).

If no such agreement is in place as of February 2, 2021, but such an agreement is entered into at a future date, please provide it to the Minister within 60 days of executing the agreement. These agreements should also be made available to the public through the conservation authority's website or other appropriate means within these same timelines.

### **5. Which provisions of the *Conservation Authorities Act (CAA)* are you proclaiming in this first phase?**

Provisions in the CAA that come into effect February 2, 2021, as part of this first phase include:

#### **Housekeeping Amendments**

- Clarifying "Minister" means the Minister of the of the Environment, Conservation and Parks (rather than the Minister of the Natural Resources and Forestry) (Bill 108, 2019).
- Administrative change by striking out "of the Environment" from "Minister of the Environment" (in the section on CA dissolutions – clause 13.1(6)(c)) (Bill 108, 2019).
- Remove a legislative date (now stale) for a past transition period for conservation authorities (CAs) to up-date administrative by-laws (Bill 229, 2020).

#### **Government Requirements**

- Non-derogation provision to recognize existing Aboriginal or treaty rights (Bill 229, 2020).
- Enable the Minister to delegate his or her powers to an employee of the Ministry of the Environment, Conservation and Parks (Bill 229, 2020).

#### **Governance**

- Changes to the CA municipal membership provisions including requiring 70 per cent of municipally appointed members to be elected officials with provision for the Minister to permit less than 70 per cent on application by a participating municipality (Bill 229, 2020).
- Requiring copies of municipal member agreements on number of total CA members agreed upon and numbers per participating municipality in a CA agreed upon, to be made public and provided to the Minister (Bill 229, 2020).
- Removal of the regulation making authority regarding the composition of the CA (Bill 229, 2020).

## **Implications of Proclamation of Various Provisions: Frequently Asked Questions**

- Minister's power to appoint a member from the agricultural sector with limitations added to the member's voting rights (Bill 229, 2020).
- Limiting the term of the chair/vice-chair and rotating of the chair/vice-chair among a CA's participating municipalities with provision for the Minister to permit an exception to these requirements upon application of the CA or participating municipality. If an exception is granted, this would allow a chair/vice-chair to hold office for more than one year or two terms, or a member to succeed an outgoing chair, vice-chair, appointed from the same participating municipality (Bill 229, 2020).
- Minor amendments to the 'powers of authorities': integrating the CA power to "cause research to be done" with the CA power to "study and investigate the watershed" in order to support the programs and services the CA delivers; to require consent of the occupant or owner of the land before a CA staff can enter the land for the purpose of a CA project (such as land surveying); and to remove the power of a CA to expropriate land (Bill 229, 2020).
- Require CAs to follow generally accepted accounting principles for local governments, make key documents (annual audit, meeting agendas and minutes and member agreements) available to the public (Bill 229, 2020).

### **Minister's Power**

- Enable the Minister to issue a binding directive to a CA following an investigation (Bill 229, 2020).
- Enable the province, upon recommendation by the Minister, to appoint a temporary administrator to assume control of a CA's operations following an investigation or the issuance of a binding directive, if the directive is not followed. Immunity is provided for the administrator (Bill 229, 2020).



## Board Skills Matrix Tool and Worksheet

The following provides a list of critical competencies under three categories intended to assess Board’s overall professional experience, environmental or contextual knowledge, personal attributes and skills. This assessment is intended to assist the Board in determining critical areas, if any, where the Board may have skill gaps and needs to seek further professional advice. This assessment will also inform the recruitment process for Board positions through NPCA municipal partners in 2022 and beyond.

Competency Area	Critical Competencies	Brief Description
Relevant Professional Experience	<ul style="list-style-type: none"> <li>• Governance</li> <li>• Business/Management</li> <li>• Legal/Regulatory</li> <li>• Human Resources</li> <li>• Accounting/Financial</li> <li>• Risk Management</li> <li>• Public Relations/Media</li> </ul>	The candidate has professional/volunteer experience that is relevant and valuable to the board of the public agency.
Specialized Environmental Knowledge	<ul style="list-style-type: none"> <li>• Legislation: Conservation Authority Act and Associated Environmental Legislation such as the EA Act, Planning Act etc.</li> <li>• Env Policies: Municipal Official Plans, Source Water Protection, Niagara Escarpment Plan etc.</li> <li>• Gen understanding of Watershed Planning and ecosystem concepts and approaches.</li> </ul>	The candidate has specialized knowledge of the environment or context affecting the board of the public agency.
Personal Effectiveness Skills	<ul style="list-style-type: none"> <li>• Leadership/Teamwork</li> <li>• Strategic Thinking/Planning</li> <li>• Critical Thinking/Problem Solving</li> </ul>	The candidate has personal skills or attributes of value to the board of the public agency.

### Relevant Professional Experience

#### **Governance Experience**

- The applicant has experience with, or is able to demonstrate knowledge or expertise in, board governance in the private, public, and/or voluntary/non-profit sector. The applicant has a clear understanding of the distinction between the role of the board versus the role of management. Governance experience could be acquired through prior board or committee service or reporting to/or working with a board as an employee.

#### **Business/Management Experience**

- The applicant has experience with, or is able to demonstrate knowledge or expertise in, sound management and operational business processes and practices in the private or public sector. This competency may include an understanding of topics such as managing complex projects, leveraging information technology, planning and measuring performance, and allocating resources to achieve outcomes.

#### **Legal/Regulatory Experience**

- The applicant has experience with, or is able to demonstrate knowledge or expertise in, legal principles, processes, and systems. This may include interpreting and applying legislation, experience with adjudicative or quasi-judicial hearings or tribunals, or an understanding of the legal dimensions of organizational issues.

#### **Human Resources Experience**

- The applicant has experience with, or is able to demonstrate knowledge or expertise in, strategic human resource management. This may include workforce planning, employee engagement, succession planning, organizational capacity, compensation, and professional development. Depending on the public agency, knowledge or expertise in CEO performance management and evaluation may be a related asset.

#### **Accounting/Financial Experience**

- The applicant has experience with, or is able to demonstrate knowledge or expertise in, accounting or financial management. This may include analyzing and interpreting financial statements, evaluating organizational budgets and understanding financial reporting.

#### **Risk Management Experience**

- The applicant has experience with, or is able to demonstrate knowledge or expertise in, enterprise risk management. This may include identifying potential risks, recommending and implementing preventive measures, and devising plans to minimize the impact of risks. This competency may also include experience or knowledge of auditing practices, organizational controls, and compliance measures.

#### **Public Relations/Media Experience**

- The applicant has experience with, or is able to demonstrate knowledge or expertise in, communications, public relations or interacting with the media. This may include knowledge of effective advocacy and public engagement strategies, developing key messages, crisis communications, or social media and viral marketing.

<b>Specialized Environmental Knowledge</b>
<p><b>Government/Public Policy Knowledge</b></p> <ul style="list-style-type: none"> <li>➤ The applicant has experience with, or is able to demonstrate knowledge or expertise of the broader environmental policy context affecting the public agency. This may include the strategic priorities of government and the relationship between those priorities and the work of the public agency.</li> </ul>
<p><b>Community/Stakeholder Relations Knowledge</b></p> <ul style="list-style-type: none"> <li>➤ The applicant has experience with, or is able to demonstrate knowledge or expertise of, the community or communities the public agency serves, including the stakeholder landscape affecting the public agency. This may include a demonstrated capacity to build networks and foster trusting relationships with communities and stakeholders.</li> </ul>
<p><b>Industry/Sector Knowledge</b></p> <ul style="list-style-type: none"> <li>➤ The applicant has experience with, or is able to demonstrate knowledge or expertise of, the industry or sector the public agency operates within (Municipal, Environmental, Development Industry, Agriculture, Mining) . This may include an understanding of particular trends, challenges and opportunities, or unique dynamics within the sector that are relevant to the public agency.</li> </ul>
<b>Personal Effectiveness Skills</b>
<p><b>Leadership/Teamwork Skills</b></p> <ul style="list-style-type: none"> <li>➤ The applicant demonstrates an ability to inspire, motivate and offer direction and leadership to others. The candidate also demonstrates an understanding of the importance of teamwork to the success of the board. This may include an ability to recognize and value the contributions of board members, staff, and stakeholders.</li> </ul>
<p><b>Strategic Thinking/Planning Skills</b></p> <ul style="list-style-type: none"> <li>➤ The applicant demonstrates an ability to think strategically about the opportunities and challenges facing the public agency and to engage in short, medium and long-range planning to provide high-level guidance and direction for the public agency.</li> </ul>
<p><b>Critical Thinking/Problem Solving Skills</b></p> <ul style="list-style-type: none"> <li>➤ The applicant demonstrates an ability to apply critical thinking to creatively assess situations and to generate novel or innovative solutions to challenges facing the board of the public agency.</li> </ul>

## Board Skills Matrix Template

<b>SKILLS</b> <i>(*Choose as many competencies as applicable)</i>	<i>&lt;Candidate 1&gt;</i>	<i>&lt;Candidate 2&gt;</i>	<i>&lt;Candidate 3&gt;</i>	<i>&lt;Candidate 4&gt;</i>	<i>&lt;Candidate 5&gt;</i>
<b><i>Relevant Professional Experience</i></b>					
Governance Experience					
Business/Management Experience					
Legal/Regulatory Experience					
Human Resources Experience					
Accounting/Financial Experience					
Risk Management Experience					
Public Relations/Media Experience					
<b><i>Specialized Environmental Knowledge</i></b>					
Government/Public Policy Knowledge					
Community/Stakeholder Relations Knowledge					
Industry/Sector Knowledge					
<b><i>Personal Effectiveness Skills</i></b>					
Leadership/Teamwork Skills					
Strategic Thinking/Planning Skills					
Critical Thinking/Problem Solving Skills					
<b><i>Other</i></b>					
<i>&lt;Competency 1&gt;</i>					
<i>&lt;Competency 2&gt;</i>					
<i>&lt;Competency 3&gt;</i>					

**Template: Subsection 14(1.2) of the *Conservation Authorities Act* (CAA)  
Application for Minister's Exception  
(less than 70% municipal council members appointed to an authority)**

Please complete the following table and submit to the Minister at [minister.mecp@ontario.ca](mailto:minister.mecp@ontario.ca), along with:

- a covering letter, and
- clear statement of the request from the council of the participating municipality through a council resolution.
- meeting minutes and details of a recorded vote on that resolution.

Item	Details from Applicant
Name of participating municipality submitting application	
<b>Composition of Authority:</b>	
Total number of the authority membership	
Number of participating municipalities in the authority	
<b>Proposal details:</b>	
The number of members the participating municipality is proposing to appoint who are not members of municipal council, and the total number of members the participating municipality appoints to the authority.	
Change in the number of non-elected members the participating municipality is proposing to appoint as compared to previous appointees by the municipality.	
Proposed length of term for each proposed appointment of a non-elected member.	
Detailed rationale, including local circumstances, for Minister to consider as to why an exception is needed.	

## **Appendix: Relevant wording in the *Conservation Authorities Act***

### Members of authority

14 (1) Subject to subsection (3), members of an authority shall be appointed by the respective councils of the participating municipalities in the numbers set out in subsection 2 (2) for the appointment of representatives. 2017, c. 23, Sched. 4, s. 12 (1); 2020, c. 36, Sched. 6, s. 2 (1).

### Members of council appointed

(1.1) When appointing members of an authority, the council of a participating municipality shall ensure that at least 70 per cent of its appointees are selected from among the members of the municipal council, subject to subsection (1.2). 2020, c. 36, Sched. 6, s. 2 (2).

### Exception

(1.2) Upon application by a participating municipality, the Minister may grant permission to the municipality to select less than 70 per cent of its appointees to an authority from among the members of the municipal council, subject to such conditions or restrictions as the Minister considers appropriate. 2020, c. 36, Sched. 6, s. 2 (2).

March 9, 2021

RE: Minister's Zoning Orders (MZO's)

Please be advised that the Council of the Municipality of Grey Highlands, at its meeting held March 3, 2021, passed the following resolution:

**2021-159**

**Moved by Cathy Little - Aakash Desai**

**Whereas the COVID-19 crisis has shown the residents of the Municipality of Grey Highlands how important natural lands, farmland and water sources in and around Grey Highlands are to their health and well-being and their economic livelihood; and**

**Whereas residents are rightly concerned with addressing the economic challenges posed by the COVID-19 crisis and are looking at new types of development that create new homes and businesses, jobs and economic activity in ways that are cost effective to residents and municipalities; and**

**Whereas there is development that creates jobs, new affordable homes and economic activity while protecting and preserving existing natural areas, farmland and water sources and meeting the needs of residents and municipalities; and**

**Whereas Minister's Zoning Orders (MZOs) are a tool that should not be used to fast-track development proposals, bypass important public consultations and override laws and policies designed to protect the environment; and**

**Whereas in 2020 the Ontario government has issued over 30 MZOs to fast-track development, many of them in natural areas, farmland and/or important water sources; and**

**Whereas Ontario residents would benefit financially, physically and socially from development that does not take place in natural areas, farmland, and water sources and from permanently protecting these lands instead;**

**Now therefore be it resolved that Council commit to not requesting a MZO to fast-track development on natural areas, farmland and/or water resources because they bypass public consultations and**

**existing policies and procedures designed to promote environmental protection; and**

**That Council request the Premier and Minister of Municipal Affairs and Housing to stop using Minister's Zoning Orders and urges the Provincial Government to move forward with COVID recovery actions that promote development that simultaneously protects natural areas, farmland and water sources while creating affordable homes and new jobs and in a way that is cost effective to residents and the municipality; and**

**That Council endorse the efforts of Blue Mountain Watershed Trust and the Ontario Greenbelt Alliance to bring more natural areas, farmland and water sources under the protection of laws like the Greenbelt Act; and**

**That this resolution be circulated to Premier Ford; Minister Clark, Ministry of Municipal Affairs and Housing; MPP Bill Walker; and Ontario municipalities.**

**CARRIED.**

As per the above resolution, please accept a copy of this correspondence for your information and consideration.

Sincerely,



Jerri-Lynn Levitt  
Deputy Clerk  
Council and Legislative Services  
Municipality of Grey Highlands



February 16, 2021

Mayor Brian Saunderson, Town of Collingwood [bsaunderson@collingwood.ca](mailto:bsaunderson@collingwood.ca)

Mayor Alar Soever, The Blue Mountains [mayor@thebluemountains.ca](mailto:mayor@thebluemountains.ca)

Mayor Doug Measures, Township of Clearview [dmeasures@clearview.ca](mailto:dmeasures@clearview.ca)

Mayor Paul McQueen, Municipality of Grey Highlands [mayormcqueen@greyhighlands.ca](mailto:mayormcqueen@greyhighlands.ca)

Warden Selwyn Hicks, County of Grey [Selwyn.hicks@grey.ca](mailto:Selwyn.hicks@grey.ca)

Warden George Cornell, County of Simcoe [George.cornell@simcoe.ca](mailto:George.cornell@simcoe.ca)

We hope you and your loved ones are well. Thank you for all your efforts over the past months to help get us through this terrible COVID-19 crisis.

The COVID-19 pandemic has shown us how important natural spaces are to our wellbeing. We rely on these areas for our mental and physical health, and on farmland for the local food that keeps us healthy and our farmers employed. These lands are also critical to conserving biodiversity and enhancing community resilience to the impacts of climate change.

Some local governments in the GTA have ignored this reality and have tried to get permission to have protected Greenbelt land used for sprawl-style development. As well, some are working to secure Minister's Zoning Orders to bypass important environmental protections and local planning rules. Others, however, have expressed growing concerns about the provincial government's inappropriate use of this tool and we hope this number grows.

In addition, just recently, the Province has passed regressive changes to the Conservation Authorities Act to remove powers to protect natural areas and to protect us from the impacts of floods and toxic soil dumping.

As a result we are making two specific requests:

Please resist the use of MZOs and tell the Province you oppose the recent changes to the Conservation Authorities Act because both of these actions fast-track sprawl-style development, sidestep public consultation and override policies intended to protect Ontario's natural areas, water sources and farmland. Please also consider asking the province to add farmland and natural areas in your region to the Greenbelt to increase their protection.

Please pass a Council resolution that includes the above points and forward it to the Minister of Municipal Affairs and Housing.

As an environmental advocacy group established for over 25 years, we are calling on you and the entire Council to commit to resisting the misuse of MZOs, oppose implementation of the changes to the Conservation Authorities Act, stop sprawl and seek growth of the Greenbelt as part of a Green and Just

Recovery.

Yours sincerely,

Norman Wingrove, Acting President BMWTF

C: BMWTF Board of Directors

BMWTF Watershed Action Committee

MZO Letter to Municipalities 2021-02-09

Burlington Economic Recovery Network (BERN)  
414 Locust Street  
Burlington, Ontario  
L7S 1T7

**4.19**

March 11, 2021

Prime Minister Trudeau  
Office of the Prime Minister  
80 Wellington Street  
Ottawa, ON K1A 0A2

Premier Ford  
Premier of Ontario  
Legislative Building  
Queen's Park  
Toronto, ON M7A 1A1

Dear Prime Minister Trudeau and Premier Ford:

On March 3rd, 2021, City of Burlington Council passed the enclosed resolution calling for the Federal and Provincial governments to support the survival of restaurants and the hospitality industry.

The City of Burlington's fundamental priority throughout the COVID-19 pandemic has been to protect the health and safety of Burlington residents, employers and employees, and support our business community to survive the economic impacts of COVID-19 public health measures.

The members of Team Burlington (Burlington Economic Development, Burlington Chamber of Commerce, Tourism Burlington, Burlington Downtown Business Association and Aldershot Village BIA) came together to create the Burlington Economic Recovery Network (BERN) to engage our business community and ensure they are receiving the support they need during this challenging time. The City of Burlington is an integral part of BERN including members of senior management, the Mayor, and Ward 1 Councillor Kelvin Galbraith who brings his perspective as a business owner in Burlington. From the beginning of the pandemic, BERN has recognized that both the impacts and recovery from the necessary health measures to address the pandemic would vary greatly by economic sector.

The hospitality industry, including restaurants, has been one the sectors suffering the greatest negative impacts due to COVID-19 and will face the most significant barriers for businesses to survive the pandemic. According to the latest Canadian Federation of Independent Businesses

(CFIB) data, the hospitality industry will take 8+ years to recover from the impacts of COVID-19 and businesses in this sector require specific short and long term supports to remain viable.

When the Province of Ontario went into lockdown and enforced a Stay-at-Home order on December 26, 2020, all restaurants across the province were forced to close to In Person dining for over 7 weeks with Halton and Burlington restaurants only able to open to In Person dining on February 16, 2021, under Red/Control Level Restrictions. The Provincial COVID-19 Response Framework: Keeping Ontario Safe and Open placed Halton Region under the Red/Control level which restricts restaurants to a hard cap of 10 Dine In customers. The feedback from our business community continues to be that the hard cap does not make reopening their business viable for most restaurants. We would like to remind the Province of Ontario of the resolution calling for business equity that was passed by the City of Burlington on December 10, 2020, that asked that the province be requested to revise the physical distancing with capacity limits determined on a per square metre basis for persons admitted to *all* businesses, including restaurants, subject to consultation on Public Health best practices.

At the March 3<sup>rd</sup> Burlington City Council meeting the enclosed resolution was passed, in partnership with the Burlington Economic Recovery Network (BERN) and Team Burlington, calling on the Federal and Provincial governments to:

- Address the key fixed costs facing the restaurant industry while they face steep revenue declines including the following actions:
  - Expand small business relief measures including the *Small Business Relief Grant* and *Property Tax and Energy Cost Rebates* to the hardest hit sectors, including restaurants, beyond the period when they are placed under grey/lockdown level;
  - Provide wholesale pricing from the LCBO to restaurants to help increase margins on alcohol sales;
  - Investigate and potentially legislate for the significant increases that restaurants and other businesses have seen in insurance premiums (up to 30%) despite no significant changes to the risks that are being insured;
- Provide clear evidence and actions as to why restaurants need hard caps and closures when other consumer facing business types are able to remain open with caps based on building capacity;
- Provide supports and guidance to the restaurant industry and the public to increase consumer confidence and make it clear what is permitted/safe to do for residents and consumers to support the local restaurant industry while ensuring we stop the spread of COVID-19;
- Develop a long-term strategy of a minimum of three (3) and up to five+ (5+) years that outlines what recovery is expected to look like for the Hospitality industry and long-term supports of one+ (1+) years that will be available to the industry to support their long-term survival and recovery.

As we move through the pandemic, please know that the City of Burlington, Team Burlington and our local restaurant industry will continue to seek opportunities to work with you to help Burlington residents and businesses. We would welcome clearer guidance on how to create a safe dining environment, including clear rules and enforcement for patrons travelling between different COVID-19 zone levels under the reopening framework established by the Province of Ontario. The current system of recommendations and unclear guidelines places the onus on the restaurant community to interpret and enforce public health rules when it comes to protecting their staff and customers from the spread of COVID-19. With Burlington’s position surrounded by areas with higher cases that are in grey/lockdown zones, businesses are being forced to manage customers potentially travelling from these zones to dine in Burlington restaurants. Without clear public health rules and enforcement on travel between zones this places the liability and potential negative media firmly on our already struggling restaurants.

Thank you in advance. If you have any questions, please feel free to contact Burlington Economic Recovery Network’s lead on this matter, Anita Cassidy, Executive Director, Burlington Economic Development, at [Anita.Cassidy@burlington.ca](mailto:Anita.Cassidy@burlington.ca) or (905) 332-9415. It would be a pleasure to hear from you.

Sincerely,

Randall Smallbone  
 Chair  
 Burlington Economic  
 Recovery Network

Marianne Meed Ward  
 Mayor  
 City of Burlington

CC:

- Federal Minister of Economic Development and Official Languages
- Federal Minister of Small Business, Export Promotion and International Trade
- Provincial Minister of Small Business and Red Tape Reduction
- Provincial Minister of Economic Development, Job Creation and Trade
- Provincial Minister of Health
- Provincial Minister of Finance
- Minister Karina Gould
- MP Pam Damoff
- MP Adam Van Koeverden
- MPP Jane McKenna
- MPP Effie Triantafilopoulos
- MPP Parm Gill
- Halton Regional Council
- Members of the Towns of Milton, Halton Hills and Oakville Councils
- Federation of Canadian Municipalities (FCM)



Association of Municipalities of Ontario (AMO)  
Ontario Big City Mayor's Caucus (OBCM)  
Mayors and Regional Chairs of Ontario (MARCO)  
Ontario Chamber of Commerce (OCC)  
Milton Chamber of Commerce  
Halton Hills Chamber of Commerce  
Oakville Chamber of Commerce  
Team Burlington (Burlington Economic Development, Burlington Chamber of  
Commerce, Tourism Burlington, Burlington Downtown Business Association and  
Aldershot Village BIA)  
Burlington Economic Recovery Network (BERN)  
Burlington Restaurant Association



March 10, 2021

SUBJECT: COVID-19 emergency response verbal update (CSSRA-05-21)

Please be advised that at its meeting held Wednesday, March 3, 2021, the Council of the City of Burlington approved the following resolution:

Whereas in May 2020 the City of Burlington and Team Burlington (Burlington Economic Development, Burlington Chamber of Commerce, Tourism Burlington, Burlington Downtown Business Association and the Aldershot Village BIA) formed the Burlington Economic Recovery Network (BERN). BERN has strategically brought together key stakeholders and business leaders from across Burlington to develop a robust local strategy that will prepare our economy for recovery from the COVID-19 crisis. On February 17, 2021, BERN and the City of Burlington engaged the Burlington restaurant community to discuss the ongoing impacts of COVID-19 on their industry, current economic realities and ongoing support needed by restaurants to survive; and

Whereas when the Province of Ontario went into lockdown and enforced a stay-at-home order on December 26, 2020, all restaurants across the province were forced to close to in-person dining for over seven weeks and Halton and Burlington restaurants were only able to open to in-person dining on February 16, 2021, under red/control level restrictions; and

Whereas the Provincial COVID-19 Response Framework: Keeping Ontario Safe and Open placed Halton Region under the red/control level which restricts restaurants to a hard cap of ten dine-in customers. The feedback from our business community continues to be that the hard cap does not make reopening their business viable for most restaurants. We would like to remind the Province of Ontario of the resolution calling for business equity that was passed by the City of Burlington on December 10, 2020, that asked that the province be requested to revise the physical distancing with capacity limits determined on a per square metre basis for persons admitted to all businesses, including restaurants, subject to consultation on public health best practices; and

Whereas restaurants and the hospitality sector continue to be one of the most impacted sectors by COVID-19 public health measures and according to the latest Canadian Federation of Independent Businesses (CFIB) data, will take 8 plus years to recover from the impacts of COVID-19. The industry requires specific short and long term supports to remain viable.

Therefore, be it resolved that;

City Council, in partnership with BERN and Team Burlington, call on the federal and provincial governments to provide the following supports and address the issues identified by the Burlington restaurant community:

- Address the key fixed costs facing the restaurant industry while they face steep revenue declines including the following actions:

1. Expand small business relief measures including the Small Business Relief Grant and Property Tax and Energy Cost Rebates to the hardest hit sectors including restaurants beyond the period when they are placed under grey/lockdown level; and
  2. Provide wholesale pricing from the LCBO to restaurants to help increase margins on alcohol sales; and
  3. Investigate and potentially legislate for the significant increases that restaurants and other businesses have seen (up to 30%) in insurance premiums despite no significant changes to the risks that are being insured; and
- Provide clear evidence and actions as to why restaurants need hard caps and closures when other consumer facing business types are able to remain open with caps based on building capacity; and
  - Provide supports and guidance to the restaurant industry and the public to increase consumer confidence and make it clear what is permitted/safe to do for residents and consumers to support the local restaurant industry while ensuring we stop the spread of COVID-19; and
  - Develop a long-term strategy of a minimum of three (3) and up to five plus (5+) years that outlines what recovery is expected to look like for the hospitality industry and long-term supports of one plus (1+) years that will be available to the industry to support their long-term survival and recovery.

Further be it resolved that;

The Mayor and Council representative on BERN be directed to write a letter, jointly with BERN and Team Burlington, advocating for the actions outlined above to support the survival of restaurants and the hospitality industry to the Premier of Ontario and the Prime Minister of Canada; and

The City Clerk be directed to send a copy of the letter and resolution, once approved, to:

- Federal Minister of Economic Development and Official Languages
- Federal Minister of Small Business, Export Promotion and International Trade
- Provincial Minister of Small Business and Red Tape Reduction
- Provincial Minister of Economic Development, Job Creation and Trade
- Provincial Minister of Health
- Provincial Minister of Finance
- Burlington Members of Parliament including Minister Karina Gould, MP Pam Damoff and MP Adam Van Koeverden

- Burlington Members of Provincial Parliament including MPP Jane McKenna, MPP Effie Triantafilopoulos and MPP Parm Gill
- Halton Regional Council
- Members of the Towns of Milton, Halton Hills and Oakville Councils
- Federation of Canadian Municipalities (FCM)
- Association of Municipalities of Ontario (AMO)
- Ontario Big City Mayor's Caucus (OBCM)
- Mayors and Regional Chairs of Ontario (MARCO)
- GTHA Mayors and Chairs
- Ontario Chamber of Commerce (OCC)
- Milton Chamber of Commerce
- Halton Hills Chamber of Commerce
- Oakville Chamber of Commerce
- Team Burlington (Burlington Economic Development, Burlington Chamber of Commerce, Tourism Burlington, Burlington Downtown Business Association and Aldershot Village BIA)
- Burlington Economic Recovery Network (BERN)
- Burlington Restaurant Association

If you have any questions, please contact me at extension 7702 or the e-mail address above.

Sincerely,



Kevin Arjoon  
City Clerk



4.20

## HAMILTON POLICE SERVICES BOARD

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**Board Members**

Fred Eisenberger, Chair  
Fred Bennink, Vice Chair  
Mel Athulathmudali  
Chad Collins  
Robert Elms  
Tom Jackson  
Patricia Mandy

Kirsten Stevenson, Administrator

February 12, 2021

DELIVERED BY EMAIL

Alicia Davenport  
Legislative Coordinator,  
Office of the City Clerk  
City of Hamilton

**SUBJECT: Follow-Up Correspondence from the Hamilton Police Services Board with respect to Correspondence from the City of Hamilton dated September 19, 2019 with respect to the Feasibility of Launching Project 529 (to reduce bike theft) in the City of Hamilton**

At its public meeting on Friday, February 26, 2021, the Hamilton Police Services Board passed the following motion:

Moved by: Member Jackson  
Seconded by: Member Athulathmudali

That the Acting Chief and Deputy Chief inform the City of Hamilton Public Works Committee about programs the Hamilton Police Service has developed that help facilitate the registration and identification of bicycles in our community.

**CARRIED.**

Should you have any questions or concerns, please let me know.

Thanks & regards,

Kirsten Stevenson  
Administrator, Hamilton Police Services Board

255 Metcalf St., Postal Bag 729  
Tweed, ON K0K 3J0  
Tel.: (613) 478-2535  
Fax: (613) 478-6457



Email: [info@tweed.ca](mailto:info@tweed.ca)  
Website: [www.tweed.ca](http://www.tweed.ca)  
[facebook.com/tweedontario](https://facebook.com/tweedontario)

March 10, 2021

Hon. Doug Ford  
Premier of Ontario  
Legislative Building  
Queen's Park  
Toronto, ON  
M7A 1A1

Re: Advocacy for Reform of Joint and Several Liability

Dear Hon. Doug Ford,

During our budget deliberations and the review of the pricing for insurance for the 2021 year, Council is requesting that reform of the Joint and Several Liability system be undertaken. For the Municipality of Tweed, a small municipality within the County of Hastings, with population of 6,044 and total households of 3,023, as at the last census in 2016, we are experiencing significant increasing costs of insurance.

Over the last 5 years, we have experienced increase in our insurance premiums due to Joint and Several Liability. Our last 5 years of insurance premiums have been:

2017	\$161,441.84
2018	\$164,497.28
2019	\$171,649.20
2020	\$213,466.36
2021	\$265,170.24

Over the last 5 years, the annual premium has increased by \$103,728.40. That is 64.25%. For the Municipality of Tweed, the 2021 increase of \$51,703.88 results in a tax levy increase of 1.25%. Therefore, when Council wishes to keep the levy no higher than a 2% increase, especially under the financial times that residents have experienced due to the COVID-19 pandemic, more than half of this increase is allocated to insurance premiums. For a population of only 6,044, the annual cost of insurance per household is \$87.72 in 2021, compared to only \$53.41 in 2017.

This phenomenon is not unique to the Municipality of Tweed, nor is this a new concern. In 2010, the Association of Municipalities of Ontario (AMO) submitted *The Case for Joint and Several Liability Reform in Ontario* on April 1, 2010 (copy can be found at <https://www.amo.on.ca/sites/default/files/assets/DOCUMENTS/Reports/2010/TheCaseforJointandSeveralLiabilityReforminOntario20100401.pdf>).

Because many view municipalities as having "deep pockets", they are often funding a larger portion of awards from court than what the fault percentage is. However, these "deep pockets" are at the cost of every taxpayer within the Municipality.

The Municipality of Tweed is advocating for reform and reconsideration of the *Negligence Act, R.S.O. 1990, c N. 1* to provide for alternatives. Many alternatives were provided in the 2010 AMO report previously referenced, including, but not limited to, Joint and Severable Liability at a set percentage of fault or Joint and Severable Liability based on type of damage.

Respectfully submitted,

A handwritten signature in black ink, appearing to read "Jo-Anne Albert". The signature is written in a cursive, flowing style.

Jo-Anne Albert  
Mayor

cc. Hon. Steve Clark, Minister of Municipal Affairs and Housing  
All 444 Ontario Municipalities  
Association of Municipalities of Ontario

## CORPORATION OF THE TOWNSHIP OF SOUTH GLENGARRY

MOVED BY Lyle WARDEN RESOLUTION NO 75-2021SECONDED BY SAM McDONELL DATE March 1, 2021

WHEREAS COVID-19, a disease caused by the 2019 novel coronavirus, has resulted in the deaths of almost 7,000 Ontarians;

AND WHEREAS Canada currently lags behind dozens of nations in terms of the proportion of the population that has received doses of COVID-19 vaccines;

AND WHEREAS the federal government has moved too slowly and is failing to foster domestic vaccine-production capacity;

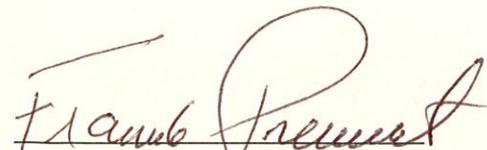
AND WHEREAS the number of administered vaccines in Ontario is not keeping pace with the number of doses that have been received by the provincial government;

AND WHEREAS the provincial COVID-19 vaccine booking system is not yet operational;

NOW THEREFORE BE IT RESOLVED THAT the Council of the Township of South Glengarry urges Premier Doug Ford and the Province of Ontario to procure approved COVID-19 vaccines to be distributed to the residents of the Province of Ontario, increase the Province's vaccination rate to keep pace with the doses that have been received and accelerate the launch of its COVID-19 vaccine booking system;

AND FURTHERMORE that this resolution be forwarded to Premier Doug Ford, MPP Jim McDonell, Hon. Christine Elliot, Minister of Health, Hon. Peter Bethlenfalvy, Minister of Finance and all Ontario municipalities.

CARRIED       DEFEATED       POSTPONED

  
Mayor Frank Prevost

**Pilon, Janet**

---

**Subject:** Thank you for endorsing Canada Pharmacare Act Bill C-213/ Merci pour votre soutien du projet de loi C-213 sur l'assurance-médicaments au Canada

**From:** Julian, Peter - Riding 1 <[peter.julian.c1@parl.gc.ca](mailto:peter.julian.c1@parl.gc.ca)>

**Sent:** Monday, March 15, 2021 6:54 PM

**To:** Office of the Mayor <[mayor@hamilton.ca](mailto:mayor@hamilton.ca)>

**Subject:** Thank you for endorsing Canada Pharmacare Act Bill C-213/ Merci pour votre soutien du projet de loi C-213 sur l'assurance-médicaments au Canada

*(un message en français est ci-dessous)*

Dear Mayor and Councillors,

Thank you for your terrific support for [Bill C-213, the Canada Pharmacare Act](#). As you may have heard, the Bill was brought to a second-reading vote on February 24th, and was defeated by a majority of MPs. No other legislation on public, universal Pharmacare is before Parliament.

We are profoundly disappointed that [Liberal and Conservative MPs voted against this bill](#) that lays out the path to establishing a universal, comprehensive and public Pharmacare plan. With millions of Canadians having lost their jobs due to the COVID-19 pandemic, a universal public Pharmacare program is needed now more than ever.

Tragically, the rejection of the Canada Pharmacare Act will have devastating effects on the hopes of millions of Canadians who are making impossible choices every day because they can't afford their prescription medication. MPs who voted no on Bill C-213 were rejecting:

1. Public and universal Pharmacare being included under the Canada Health Act framework.
2. The clear recommendations made by the Hoskins' report to establish with provincial governments a universal, public Pharmacare program.
3. The Liberal Party's 2019 election promise committing to universal Pharmacare.

That said, our fight for equality and justice is not over. We will continue to hold the Liberal government and all MPs who voted against it accountable for rejecting C-213. We will keep fighting for public and universal Pharmacare for all Canadians.

Thank you again to the many mayors and councils who endorsed the bill, representing over 100 municipalities, for their advocacy on Bill C-213. This endorsement makes a real impact on moving towards universal Pharmacare.

Here is a link where you can find out how your MPs voted:

<https://www.ourcommons.ca/members/en/votes/43/2/57>

Stay healthy and safe during these difficult times,

MPs Peter Julian, Don Davies & Jenny Kwan

**Pilon, Janet**

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**Subject:** Petition to Save St. Giles Church

**From:** Jackie Stagen

**Sent:** Tuesday, March 16, 2021 8:44 AM

**To:** Nann, Nrinder <[Nrinder.Nann@hamilton.ca](mailto:Nrinder.Nann@hamilton.ca)>; Office of the Mayor <[mayor@hamilton.ca](mailto:mayor@hamilton.ca)>

**Subject:** Petition to Save St. Giles Church

Dear Councillor Nann and Mayor Eisenberger,

Attached is a pdf document with 282 signatures to ask the city to intervene to protect the original structure of St. Giles Church in Hamilton. The petition was done via the SumofUS.org website. The exact wording of the petition is as follows:

St. Giles Church is slated for total demolition. We want the original 1912 portion of the church designated as a heritage building as it should have been in 2018. We want the original building to be incorporated into any development on the site. Please see your own heritage planner recommendations where it satisfied 8 of the 9 criteria. The report is titled "Recommendation to Designate 679 Main Street East and 85 Holton Avenue South, Hamilton (Former St. Giles United Church) under Part IV of the Ontario Heritage Act (PED18153) (Ward 3)". This beautiful building has significant architectural and historical importance to the city, especially the East End of Hamilton.

Thank you both for your consideration.

Respectfully,  
Jackie Stagen

A copy of the petition is available for viewing in the Office of the City Clerk



The Honourable Jonathan Wilkinson  
 Minister of Environment and Climate Change  
 House of Commons  
 Ottawa, ON K1A 0A6  
 Jonathan.Wilkinson@parl.gc.ca

The Honourable Marie-Claude Bibeau  
 Minister of Agriculture and Agri-Food  
 House of Commons  
 Ottawa, ON K1A 0A6  
 Marie-Claude.Bibeau@parl.gc.ca

March 19<sup>th</sup> 2021

Sent via e-mail

**Re: Carbon Tax**

Please be advised that on March 10<sup>th</sup> 2021 the Town of Plympton-Wyoming Council passed the following motion to support the Norfolk County Agricultural Advisory Boards letter regarding the application of the carbon tax on primary agriculture producers. It is the recommendation of Norfolk County Council that the Federal Government consider the concerns of the agricultural community and move to exempt all primary agriculture producers from current and future carbon taxes.

***Motion #13*** – Moved by Netty McEwen, Seconded by Tim Wilkins that Council support item “q)” from Norfolk County regarding Carbon Tax on Agriculture Producers.

***Motion Carried.***

If you have any questions regarding the above motion, please do not hesitate to contact me by phone or email at [ekwarciak@plympton-wyoming.ca](mailto:ekwarciak@plympton-wyoming.ca).

Sincerely,

Erin Kwarciak  
 Clerk  
 Town of Plympton-Wyoming

cc. Association of Municipalities of Ontario  
 Federation of Canadian Municipalities  
 Ontario Municipalities



Norfolk County  
Officer of the Mayor  
Governor Simcoe Square  
50 Colborne St., S.  
Simcoe, Ontario N3Y 4H3  
519-426-5870  
Fax: 519-426-7633  
norfolkcounty.ca

February 23, 2021

The Honourable Jonathan Wilkinson  
Minister of Environment and Climate Change  
House of Commons  
Ottawa, ON K1A 0A6

The Honourable Marie-Claude Bibeau  
Minister of Agriculture and Agri-Food  
House of Commons  
Ottawa, ON K1A 0A6

Dear Ministers,

I am writing to advise that Norfolk County Council supports the attached Norfolk County Agricultural Advisory Board's letter regarding the application of the carbon tax on primary agriculture producers. It is the recommendation of Norfolk County Council that the Federal Government consider the concerns of the agricultural community and move to exempt all primary agriculture producers from current and future carbon taxes. Please find attached the full recommendation.

Thank you for your attention,

Yours truly,

A handwritten signature in black ink that reads "Kristal Chopp".

Kristal Chopp  
Mayor, Norfolk County

P.c. Norfolk County Council  
Association of Municipalities of Ontario  
Federation of Canadian Municipalities  
Ontario Municipalities

Dec 7, 2020

The Honourable Marie-Claude Bibeau, MP  
Minister of Agriculture and Agri-Food House of Commons  
Ottawa, Ontario  
K1A 0A6

Dear Minister Bibeau

Our agricultural advisory board (AAB) who represents the agricultural sector in Norfolk County, Ontario is very concerned about the federal government's current carbon pricing policies. It is our hope that you consider our concerns and move to exempt all primary agriculture producers from current and future carbon taxes.

Carbon tax remains as a major cost of production for producers in Norfolk County. Although some farm fuel purchases are exempt, it is selective and does not meet the needs of the entire agriculture industry. Currently crop drying, heating/cooling of livestock barns and cooling of perishable commodities are still subject to full carbon taxes.

Currently there are no replacements for fossil fuels in agricultural production. As a result, carbon tax policies are not appropriate for the agricultural sector and only decrease farm margins.

Norfolk County which is known as Ontario's garden is home to one of the country's largest diversity of crop production. In addition to the extensive vegetable, fruit and grain production it boasts some of the highest ecological diverse natural habitats, plants and animals in Canada. There is approximately 25% tree cover in the county which is the highest percentage of forested land in Southwestern Ontario. Norfolk County It is also home to over 10,000 acres of woodlots and wetlands protected under Long Point Conservation Authority. In addition to the natural woodlots and wetlands there is also extensive fruit production with 2000 acres of apples and 1000 acres of sour cherries. A mature orchard can fix upwards of 18 mt of CO<sub>2</sub> annually.

The adoption of production practices to protect the soil and environment are advanced in Norfolk County. There has been a wide implementation of cover cropping, planting green and reduced tillage practices all of which sequester carbon. Additional farming practices of 4R nutrient management coupled with precision technology ensure that appropriate nutrients are applied at the right time, place and rate. In many cases sensitive water sources around ponds and wetlands are planted with buffer strips and soil erosion control measures of grassed waterways and windbreaks are also common practices. ALUS (alternative land use) programs have been embraced across the county, taking unproductive land out of production, and returning it to natural native grass plantings, trees and constructed wetlands. Currently there are 1148 active projects with 189 producers covering 1573 acres in Norfolk County managed under the ALUS program.

The agriculture industry has made great strides to protect the environment and will continue to improve production practices that reduces the carbon footprint in food production.

The AAB board believes that all on farm fuels used in agricultural production should be exempt from carbon tax. This should include natural gas, propane, gas, and diesel. We strongly urge the government to be consistent with a sector wide exemption to current carbon tax policies.

Sincerely,

Dustin Zamecnik  
Chair of Norfolk County Agriculture Advisory Board

**Pilon, Janet**

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**Subject:** Open Letter to ORFA Members and Industry Employers

**From:** Ontario Recreation Facilities Association Inc. <[orfa@orfa.com](mailto:orfa@orfa.com)>

**Sent:** March 19, 2021 12:49 PM

**To:** Holland, Andrea <[Andrea.Holland@hamilton.ca](mailto:Andrea.Holland@hamilton.ca)>

**Subject:** Open Letter to ORFA Members and Industry Employers



Dear Andrea Holland, City of Hamilton

On behalf of Cathy Seguin, President of the Ontario Recreation Facilities Association (ORFA), I would respectfully request consideration for the following "Open Letter" to be added as correspondence to the next Mayor and Council agenda for awareness.

As we are all aware, the COVID-19 pandemic has created unprecedented challenges for all communities and has required a flexible and responsive approach. Over the past year, we have witnessed the vital role that recreation facility professionals, and recreation infrastructure (indoor and outdoor), play in our communities. While following public health guidance, providing even limited access to recreation has allowed our community residents to stay connected, support their physical and mental health, and hopefully encourages them to view a more positive, post-pandemic future.

Thank you for your consideration of this request.

Best wishes,

A handwritten signature in black ink, appearing to read "John Milton", with a stylized flourish at the end.

John Milton

Chief Administrative Officer

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## **OPEN Letter to ORFA Members and Industry Employers**

*Dear Colleagues,*

*As we are aware, the pandemic has created unprecedented challenges for all communities and has required a flexible and*

*responsive approach. Over the past year, we have witnessed the vital role that recreation facility professionals, and recreation infrastructure (indoor and outdoor), play in our communities. While following public health guidance, providing even limited access to recreation has allowed our community residents to stay connected, support their physical and mental health, and hopefully encourages them to view a more positive, post-pandemic future.*

*You, and your team members, are the reason why great community recreation exists. I hope you will join me in recognizing the recreation facility professionals within your organization and thank them for their commitment and resilience to ensuring safe and enjoyable recreational activities and spaces.*

*As a member of the Ontario Recreation Facilities Association (ORFA), we continue to support you in your operation and management of your community assets. Since last summer, ORFA has provided its members with timely, current and relevant pandemic-related information. In addition to ORFA's weekly e- news sent to all members, we encourage you to visit [www.orfa.com](http://www.orfa.com) to access other membership benefits, including:*

- o COVID-19 Updates and Toolbox including Recreation Facility COVID-19 Re-entering and Reopening Guiding Principles and Best Practices*
- o Events: online self-study and virtual*
- o Professional designations*
- o Facility Forum magazine (print and digital)*
- o Resource Centre (podcasts, webinars, best practice guidelines, discussion board)*
- o Careers (job postings)*

*Recreation facility professionals, through education, workplace-specific training, and professional certification, have the requisite skills, enhanced knowledge and empowered attitude to better operate and manage infrastructure in support of safe facilities. Your ORFA*

*membership allows you to invest in yourself, your staff, and your profession.*

*I wish to close by thanking our 7,000-plus members for providing critically important frontline and management services to our communities and for their support of corporate, municipal, provincial and federal directives that align in keeping your communities as safe as possible.*

*The ORFA is here to help. Please reach out to us at anytime!*

*Sincerely,*

*Cathy Seguin*

*Cathy Seguin, President  
Ontario Recreation Facilities Association Inc.*

---

**orfa.com**

Ontario Recreation Facilities Association Inc.  
1 Concorde Gate, Suite 102, Toronto Ontario, Canada M3C 3N6  
Tel.416-426-7062 [Email ORFA](#)

[UNSUBSCRIBE](#)

**Pilon, Janet**

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**Subject:** Ontario Moves Forward with Consolidated Linear Infrastructure

**From:** Minister, MECP (MECP) <[Minister.MECP@ontario.ca](mailto:Minister.MECP@ontario.ca)>

**Sent:** Wednesday, March 17, 2021 3:55 PM

**To:** Office of the Mayor <[mayor@hamilton.ca](mailto:mayor@hamilton.ca)>

**Subject:** Ontario Moves Forward with Consolidated Linear Infrastructure

Good afternoon,

I am happy to provide you with the news that my ministry is moving forward with the Consolidated Linear Approach for stormwater and sewage collection systems. The notice is available on the Environmental Registry, at <https://ero.ontario.ca/notice/019-1080> (Number 019-1080).

Under this new consolidated process, you will no longer need to submit individual “pipe by pipe” applications for future alterations provided they meet the requirements and all other ministry approved conditions. Simple, routine changes including alterations, extensions, enlargements or replacement projects could be pre-authorized to begin construction without needing separate approvals for each project.

Projects that pose a significant risk to the environment will still receive the time and attention they are due.

These changes will allow my ministry and your municipal officials to focus efforts on higher-risk projects and get shovels in the ground sooner on critical infrastructure projects that so many of our towns and cities desperately need.

Ministry staff will be following up with you shortly with more details on how to apply for your Consolidated Linear Environmental Compliance Approval.

In the meantime, if you have any questions please do not hesitate to reach out to Christopher Manning, the ministry’s Licensing Program Coordinator, Client Services and Permissions Branch, at [Christopher.Manning@ontario.ca](mailto:Christopher.Manning@ontario.ca) or 647-982-8740.

Sincerely,

Jeff Yurek  
Minister of the Environment, Conservation and Parks

**Ministry of Municipal  
Affairs and Housing****Ministère des Affaires  
Municipales et du Logement**

Office of the Deputy Minister

Bureau du sous-ministre

777 Bay Street, 17<sup>th</sup> Floor  
Toronto ON M7A 2J3  
Tel.: 416 585-7100777, rue Bay, 17<sup>e</sup> étage  
Toronto ON M7A 2J3  
Tél. : 416 585-7100**March 17, 2021****MEMORANDUM TO:      Municipal Chief Administrative Officers and Clerks****SUBJECT:                      Capacity Limit Changes for Some Events in Grey-  
Lockdown, Phase 1 COVID Vaccination Plan for  
Frontline Emergency Personnel & new COVID Border  
Testing Orders**

Today I am writing to you to share a range of updates relevant to municipalities from recent memoranda from the Ministry of the Solicitor General.

As public health officials review the case data across the province related to COVID-19, public health units may move from time to time into different zones of the *Reopening Ontario (A Flexible Response to COVID-19) Act*. Please remember to check the [most current public health measures and advice](#) to ensure you have the most updated information related to your communities.

Based on the advice of the Chief Medical Officer of Health, the province has adjusted capacity limits for weddings, funerals, and religious services, rites or ceremonies held in regions currently in the Grey-Lockdown level of the Framework. Effective Monday, March 15, 2021 at 12:01 a.m., these noted events are permitted to allow for up to 15 per cent total occupancy indoors or up to 50 people outdoors. For more details on these changes to capacity limits, please reference the [news release](#) from March 12, 2021.

Additionally, front-line personnel who provide direct health care services, including response to triaged medical emergency calls where there is an increased risk of exposure to COVID-19, are included in Phase 1 of the province's vaccination roll-out. This includes paramedics, front-line police officers, and fire fighters who respond to medical calls for service and provide emergency assistance such as cardiopulmonary resuscitation (CPR) and the administration of Naloxone. For more details on the vaccination plan for emergency responders, please review the enclosed memorandum

sent to all Chiefs of Police by the Ministry of the Solicitor General on February 26, 2021 and the [Province of Ontario's vaccination distribution implementation plan](#). I understand that the Office of the Fire Marshal is also communicating similar information to the Fire Chiefs in Ontario.

I also wanted to share an update from the Public Health Agency of Canada (PHAC) about new orders under the *Quarantine Act* related to land and air border testing and enhanced requirements for travelers. For more details on border measures for land and air, along with the enforcement approach, please review the enclosed memorandum sent to all Chiefs of Police by the Ministry of the Solicitor General on March 11, 2021 and the attached PHAC resource document.

Finally, please see the enclosed memoranda sent to all Chiefs of Police and Fire Chiefs from the Ministry of the Solicitor General dated March 12, 2021 and March 16, 2021 where police and fire services are being encouraged to consult with their respective municipalities to identify critical COVID-19 related operating pressures for policing and fire services that may be addressed through the 2021 Provincial COVID-19 Relief Funding initiative.

Thank you, once again, for your continued efforts to help keep our communities safe and healthy.

Sincerely,

Kate Manson-Smith  
Deputy Minister, Ministry of Municipal Affairs and Housing

Enclosure: Correspondence from the Ministry of the Solicitor General to all Chiefs of Police dated February 26, 2021 – English version regarding Phase 1 COVID-19 Vaccinations for Frontline Police Officers.

Correspondence from the Ministry of the Solicitor General to all Chiefs of Police dated March 11, 2021 – English version regarding New COVID Border Testing Orders under the *Quarantine Act*.

Correspondence from the Ministry of the Solicitor General to all Chiefs of Police dated March 12, 2021 and to all Fire Chiefs dated March 16, 2021 - English version regarding 2021 COVID-19 Relief Funding for Municipalities.

If a French version is required, please contact [Richard.Stubbings@ontario.ca](mailto:Richard.Stubbings@ontario.ca).

**MEMORANDUM TO:** All Chiefs of Police and  
Commissioner Thomas Carrique  
Chairs, Police Services Boards

**FROM:** Richard Stubbings  
Assistant Deputy Minister  
Public Safety Division

**SUBJECT:** **Phase 1 COVID-19 Vaccinations for Frontline Police  
Officers**

<b>DATE OF ISSUE:</b>	<b>February 26, 2021</b>
<b>CLASSIFICATION:</b>	<b>General Information</b>
<b>RETENTION:</b>	<b>Indefinite</b>
<b>INDEX NO.:</b>	<b>21-0023</b>
<b>PRIORITY:</b>	<b>Normal</b>

I am writing to provide an update on Ontario's phased vaccination plan and prioritization as it relates to first responders.

Phase 1 of the province's vaccination roll-out includes front-line personnel who provide direct health care services including response to triaged medical emergency calls where there is an increased risk of exposure to COVID-19. This includes paramedics, front-line police officers, and fire fighters who respond to medical calls for service and provide emergency assistance such as cardiopulmonary resuscitation (CPR) and the administration of Naloxone.

For clarity, only active duty front-line police officers who as part of their duties regularly provide emergency medical care are included in Phase 1. Police services personnel who do not respond to medical calls for service as part of their routine duties do not qualify under Phase 1.

Examples of staff that do not qualify for Phase 1 include, but are not limited to, those in investigative units and functions and back-office staff such as researchers and administrators.

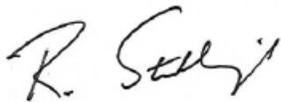
At this time, chiefs of police and the Commissioner are encouraged to reach out to their local Public Health Unit(s) to discuss the vaccination approach, including informing them of eligible staff that require vaccines for Phase 1 only and potential timing. A list of all 34 local Public Health Units and their respective medical officers of health are included in an appendix to this memo.

Due to the current limited supply of vaccines, this phased prioritization framework will allow the most vulnerable members of our communities to be vaccinated first. Police service staff that do not belong in Phase 1 will get vaccines in Phase 2 because they are deemed essential workers.

I can assure you that the Ministry of the Solicitor General remains on the forefront of planning related to vaccine supply and administration, and we will continue to emphasize the prioritization of the health and safety of our first responders.

Thank you for your sustained efforts to keep our communities safe and for continuing to emphasize the health and safety of front-line police personnel.

Sincerely,

A handwritten signature in black ink, appearing to read "R. Stubbings". The signature is written in a cursive, slightly slanted style.

Richard Stubbings  
Assistant Deputy Minister  
Public Safety Division

**Appendix: Public Health Units**

<b>PHU</b>	<b>Medical Officer of Health</b>
Algoma	Dr. Jennifer Loo
Brant	Dr. Elizabeth Urbantke
Chatham-Kent	Dr. David Colby
Durham	Dr. Robert Kyle
Eastern Ontario	Dr. Paul Roumeliotis
Grey Bruce	Dr. Ian Arra
Haldimand-Norfolk	Dr. Shanker Nesathurai
Haliburton, Kawartha, Pine Ridge	Dr. Ian Gemmill
Halton	Dr. Hamidah Meghani
Hamilton	Dr. Elizabeth Richardson
Hastings Prince Edward	Dr. Piotr Oglaza
Huron	Dr. Miriam Klassen
Kingston Frontenac L & A	Dr. Kieran Moore
Lambton	Dr. Sudit Ranade
Leeds, Grenville, Lanark	Dr. Paula Stewart
Middlesex-London	Dr. Christopher Mackie
Niagara	Dr. Mustafa Hirji
North Bay-Parry Sound	Dr. Jim Chirico
Northwestern	Dr. Kit Young Hoon
Ottawa	Dr. Vera Etches
Oxford Elgin St. Thomas	Dr. Joyce Lock
Peel	Dr. Lawrence Loh
Peterborough	Dr. Rosana Salvaterra
Porcupine	Dr. Lianne Catton
Renfrew	Dr. Robert Cushman
Simcoe-Muskoka	Dr. Charles Gardner
Sudbury	Dr. Penny Sutcliffe
Thunder Bay	Dr. Janet DeMille
Timiskaming	Dr. Glenn Corneil
Toronto	Dr. Eileen de Villa
Waterloo	Dr. Hsiu-Li Wang
Wellington-Dufferin-Guelph	Dr. Nicola Mercer
Windsor-Essex	Dr. Wajid Ahmed
York	Dr. Karim Kurji

**MEMORANDUM TO:** All Chiefs of Police and  
Commissioner Thomas Carrique  
Chairs, Police Services Boards

**FROM:** Richard Stubbings  
Assistant Deputy Minister  
Public Safety Division

**SUBJECT:** **New COVID Border Testing Orders under the *Quarantine Act***

<b>DATE OF ISSUE:</b>	<b>March 11, 2021</b>
<b>CLASSIFICATION:</b>	<b>General Information</b>
<b>RETENTION:</b>	<b>Indefinite</b>
<b>INDEX NO.:</b>	<b>21-0030</b>
<b>PRIORITY:</b>	<b>High</b>

I am writing to share information provided by the Public Health Agency of Canada (PHAC) about new orders under the *Quarantine Act* (QA) related to land and air border testing and enhanced requirements for travelers.

As the lead agency for this initiative, PHAC has provided information on the new federally-led border regime, and below is a summary of changes that may have bearing on local police services of jurisdiction.

### **Border Measures – Land and Air**

The QA currently restricts entry into Canada and outlines certain conditions for persons entering Canada at border crossings, including requiring individuals returning from travelling abroad to self-isolate for 14 days upon return to Canada, subject to certain exemptions.

The QA also directs travellers entering Canada to comply with a number of pre-arrival and on-arrival requirements, subject to certain exemptions, which came in effect on February 14, 2021 until April 21, 2021 unless further extended. For travellers arriving in Canada via an international flight, this includes a requirement to submit to a COVID-19 test upon arrival and then check in to a government-approved hotel until test results are received (usually within a period of up to 72 hours).

For travellers arriving via a land border crossing, all non-essential travellers five years of age and over will be required to provide:

- Proof of a negative result for COVID-19 molecular test that was performed in the United States on a specimen collected no more than 72 hours before entering Canada

Foreign nationals without a valid test result will be denied entry. Canadians and others with right of entry would be allowed entry but may be subject to fines or directed to a designated quarantine facility.

Travellers entering Canada at the land border will also be required to take a COVID-19 molecular test on arrival (i.e., Day 1) as well as toward the end of their 14-day quarantine (i.e., Day 10). COVID-19 self-swab test kits (two per person) will be distributed at all land ports of entry (POEs), and testing (i.e., observed self-swab collection) will be established at the following Ontario POEs by March 4, 2021:

- Queenston-Lewiston Bridge
- Ambassador Bridge
- Fort Erie (Peace Bridge)
- Windsor-Detroit Tunnel
- Sarnia (Blue Water Bridge)
- Rainbow Bridge
- Lansdowne (Thousand Islands Bridge)

### **Enforcement Approach**

PHAC is implementing a graduated enforcement approach focusing on public education prior to issuing tickets for non-compliance. PHAC-designated Quarantine Officers may provide Ontario police officers with the information required to issue a Part 1 Certificate Offence or Part III Summons, but police officers retain the ability to apply discretion.

PHAC Officers are expected to be the primary witness and source of grounds for all charges laid under the QA. Enhanced fine amounts are now in effect for breaches of the QA pursuant to the *Contraventions Act*. Please refer to the attached PHAC resource document—developed for enforcement personnel—for additional information related to roles and authorities, as well as short form wordings and set fine amounts.

PHAC Officers may also request a peace officer to arrest without warrant a traveller who is not complying with the provisions of the QA, including for the purpose of bringing the traveller to a designated quarantine facility; however, discretion should still be applied prior to making any arrest, including consideration of clear risks to the safety of the individual or the public. Prior to arresting an individual under the QA, police must consider that government-approved quarantine hotels and designated quarantine facilities are not secure premises, and reliance is placed on the good will of the travellers to respect their legal obligation to remain within the facility.

We will continue to share new information about land and air border restrictions as they evolve. The attached PHAC guidance document provides helpful links to updated information and resources to support enforcement personnel.

Thank you once again for your continued efforts to help keep our communities safe and healthy.

Sincerely,

A handwritten signature in black ink, appearing to read "R. Stubbings". The signature is written in a cursive style with a large initial "R" and a stylized "Stubbings".

Richard Stubbings  
Assistant Deputy Minister  
Public Safety Division

Attachment



## RESOURCE DOCUMENT for PEACE OFFICER ASSISTING under the *QUARANTINE ACT* February 19, 2021

The purpose of this document is to provide information to peace officers about their authorities under the *Quarantine Act* (QA) and its associated Orders, particularly in relation to assisting Quarantine Officers (QO) and Screening Officers (SO) and to assist them in operationalizing enforcement measures.

**[Minimizing the Risk of Exposure to COVID-19 in Canada Order \(Quarantine, Isolation and Other Obligations\)](#), P.C. No 2021-75 IN FORCE FROM FEBRUARY 15, 2021 TO APRIL 21, 2021**

The purpose of the QA is to protect public health by taking comprehensive measures to prevent the introduction and spread of communicable diseases. Coronavirus disease 19 (“COVID-19”) is a “communicable disease” as defined in section 2 of the QA. The Government of Canada has implemented several Emergency Orders under section 58 of the QA in relation to COVID-19.

Information about Canadian travel, quarantine and border measures is available at <https://travel.gc.ca/travel-covid>

Please note that border measures are updated regularly. Please click [here](#) for the most current Orders in Council.

### **Overview of the Current *Quarantine Act* Emergency Order**

The most current QA Emergency Order entitled *Minimizing the Risk of Exposure to COVID-19 in Canada Order (Quarantine, Isolation and Other Obligations)* (QIO), P.C. No. 2021-75, generally requires all persons entering Canada to comply with the obligations in the following table. Please note that this table provides an overview of the obligations and does not account for the exemptions and other details of the QIO. For precise requirements, refer to the OIC itself, which is available [here](#).

Stage	AIR	LAND	Key Dates
Pre-arrival	COVID-19 molecular test 72h prior to <b>departure – in place</b>	COVID-19 molecular test 72h prior to <b>arrival performed in the U.S.</b>	<b>February 14 - land</b>
	Registration and proof of payment at government approved accommodation (requirement/ability to book hotels begins on <b>February 18</b> )	Mandatory submission of information through ArriveCAN	<b>February 21</b>



<b>Day 1 – At-Border</b>	COVID molecular test at border (Day 1)	COVID molecular test kits distributed at all land POEs for Day 1 and for Day 10.	<b>February 21:</b> At-border testing facilitation areas set-up at 5 land POEs and air <b>March 4:</b> At-border testing facilitation areas set-up at additional 11 POEs
<b>Post-arrival</b>	Day 1-3 at <b>Government-authorized accommodation</b> Positive: Transfer to DQF	Days 1-14 at suitable place of quarantine. • If place of quarantine is not suitable, 14 days at DQF <b>Positive</b> for Day 1 test: 14 days of isolation	<b>February 21</b>
	Day 3-14 at <b>suitable place of quarantine</b> - If place of quarantine is not suitable, 14 days at DQF		
	Mandatory 48 hour check-in and daily symptom reporting		
	COVID molecular test on Day 10		
	<b>Positive:</b> additional 14 days of isolation from when results received		
<b>Additional Measures</b>	<ul style="list-style-type: none"> <li>Enhanced requirements for a suitable quarantine plan for non-exempt travellers entering Canada</li> <li>In Development - Creation of a national genomic sequencing network to track SARS-CoV variants.</li> <li>Increased compliance and enforcement, calls, and door knocks</li> </ul>		

**DESIGNATED QUARANTINE FACILITIES (DQFs)**

Under section 7 and 8 of the QA, the Minister of Health has the power to designate a place as a quarantine facility in order to protect public health. These locations are known as Designated Quarantine Facilities (DQF). Currently, DQFs are used to house travellers who are potentially infected with SARS-CoV-2, the virus causing COVID-19. There are several such facilities in Canada specifically near the major airports.

A list of DQFs and associated contacts is appended to this document at **ANNEX A**.

DQFs are equipped to house travellers who are potentially infected with SARS-CoV-2.

**They are NOT:**

- Open to the public – Individuals are not permitted to enter or leave a DQF without prior authorization from a QO (if a QO is not physically present on site, the authorization to enter or to leave may be given by a QO remotely);



- Set up as correctional facilities – Reliance is placed on the good will of the travellers to respect their legal obligations to remain within;
- Equipped to deal with severe mental health conditions and/or drug addiction - No medical doctors present at these facilities

There are security guards on duty at some DQFs, however the security guards are not authorized to use force.

Police Officers may be called to DQFs in an assistance role under the QA.

## TRANSPORTATION TO A DQF

The Public Health Agency of Canada (PHAC) holds a contract with private transport companies for transporting travellers to DQFs. These services are located near the 4 major airports (i.e., Montreal, Vancouver, Calgary, Toronto) and cover the major land points of entry as well.

## GOVERNMENT-AUTHORIZED ACCOMMODATIONS

Government-authorized Accommodations (GAAs) are accommodation that are approved by the Public Health Agency of Canada, Canadian Forces, Immigration, Refugees and Citizenship Canada, Employment and Social Development Canada, or Agriculture and Agri-Food Canada, including those contracted, operated or organized by provincial governments with agreement from the federal government.

These accommodations serve to house travellers arriving by air in quarantine upon entry into Canada and until such a time that they receive a first negative test result. Only when a traveller receives a negative test result can they pursue the remainder of their quarantine period in another suitable place of their choice. If the traveller receives a positive molecular COVID-19 test, they will be required to continue their quarantine in a DQF. In those situations, a QO will make arrangements for transportation to a DQFs.

For a complete list of GAAs please visit: [www.canada.ca/en/public-health/services/diseases/2019-novel-coronavirus-infection/latest-travel-health-advice/mandatory-hotel-stay-air-travellers/list-government-authorized-hotels-booking.html](http://www.canada.ca/en/public-health/services/diseases/2019-novel-coronavirus-infection/latest-travel-health-advice/mandatory-hotel-stay-air-travellers/list-government-authorized-hotels-booking.html)

## AUTHORITIES

### Role and Authorities of Screening and Quarantine Officers under the *Quarantine Act*

In accordance with section 2 of the *Quarantine Act*, an SO means a person designated as an SO under subsection 5(1) or an officer within the meaning of subsection 2(1) of the *Customs Act*. Depending on their role, SOs may be trained health care professionals; they conduct screening and/or compliance verification activities of travellers to Canada based on criteria developed by PHAC. SOs include employees of PHAC, 3<sup>rd</sup> party contractors hire by PHAC, CBSA Border Services Officer and RCMP officers.



In accordance with the QA, a QO means a person designated by the Minister under subsection 5(2). QOs are medical or other qualified health care practitioners (or classes of such persons); they conduct health assessments and determine whether a traveller has a suitable place to quarantine or isolate.

Some of the powers that QOs and SOs have to enforce the QA and QIO Order include:

- Compel travellers to answer their relevant questions or provide information (s.15(1) of the QA and s. 2(a) of the QIO Order);
- Order travellers to comply with a reasonable measure for the purpose of preventing the introduction and spread of a communicable disease (s.15(3) of the QA);
- Request that a peace officer arrest and bring to a QO any traveller who refused to be isolated or refuses to comply with an order under s. 15(3) (s.18 of the QA);
- For SOs and QOs who are employees of PHAC or RCMP, issue tickets for violations of the QA pursuant to the *Contraventions Act*;
- Provide instructions about how a person must quarantine (s. 3 of the QIO) or isolate (s. 9 of the QIO) themselves; and,
- Direct a person to board a means of transportation (s. 4(2)(a) or s. 10(2)(a)) and enter into a quarantine facility (s.4(2)(b)(i) or s. 10(2)(a)(i) of the QIO) if the person is considered unable to quarantine or isolate themselves.

QOs, specifically, also have the power to detain a traveller who has refused to undergo a health assessment, has refused to undergo a medical examination, has failed to comply with an order to undergo a treatment or measure, has been arrested pursuant to s. 27 or s.18 of the QA, or the QO believes that they might have communicable disease (or have come into contact with a person who might have a communicable disease) and the are capable of infecting people.

#### **Definition of “Peace Officer” under the *Quarantine Act***

Section 2 of the QA defines “peace officer” for the purposes of specific actions under the QA as: “a person referred to in paragraphs (c) and (g) of the definition of *peace officer* in section 2 of the *Criminal Code*.”

- Paragraph (c): a police officer, police constable, bailiff, constable, or other person employed for the preservation and maintenance of the public peace or for the service or execution of civil process
- Paragraph (g) refers to certain officers and non-commissioned members of the Canadian Forces

Provincially appointed police officers (including municipal forces and indigenous police services) and RCMP members fall within paragraph (c) of the definition of peace officer in section 2 of the *Criminal Code*.

#### **Authorities of Police Officers under the *Quarantine Act* and Emergency Orders**

The provisions in the QA with regards to peace officers are generally aimed at peace officers acting in an assistance role, based on a request from an SO or a QO.

Subsection 15(3) of the QA provides that travellers are to comply with reasonable measures ordered by SOs or QOs. Section 18 provides that a peace officer may, at the request of a screening or quarantine officer, arrest without a warrant a traveller who is not complying with a measure under 15(3).



Additionally, subsection 28(1) of the QA outlines the situations in which a QO may detain a traveller. Subsection 28(2) provides authority for a peace officer to arrest a traveller without a warrant and bring them to a QO.

Section 52 of the QA provides that a “peace officer shall provide any assistance that an officer acting under this Act may request for the purpose of administering or enforcing this Act”.

Lastly, subsection 2 of the QIO provides peace officers with the authority to compel travellers to answer their relevant questions or provide information.

These peace officer authorities under the QA and QIO are applicable to provincially appointed police officers (which include officers who are part of provincial forces, municipal forces, and Indigenous police services) and RCMP members, without the need for any additional designation under the QA.

For a full list of authorities including the relevant sections of the QA please refer to **ANNEX B**.

### **Authorities of Peace Officers to Bring a Traveller to a Designated Quarantine Facility (DQF)**

The arrest without warrant provisions in sections 18 and subsection 28(2) could be used by peace officers, at the request of an SO or QO (as the case may be), to bring a traveller to a QO at a DQF. This situation may arise if, for example, a QO orders a traveller to quarantine in a DQF under subsection 15(3) of the QA, and the traveller refuses to comply with that order, thus the QO requests a peace officer to arrest the traveller and bring him/her to a QO at a DQF.

The QA does not explicitly refer to bringing travellers to a DQF. However, section 65 of the QA reflects that there are QOs at DQFs in order to control entry and exit into such facilities, and as such, peace officers are authorized to bring travellers to a QO at a DQF pursuant to sections 18 and subsection 28(2). Prior arrangements must be made in order to do so.

An SO or QO may also request the general assistance of a peace officer under section 52 of the QA, for example, to provide a police presence or police escort when someone is being transported by PHAC to a DQF or when being asked to proceed to a GAA.

As per section 10(a) and (b) of the *Canadian Charter of Rights and Freedoms*, everyone has the right on arrest or detention to be informed promptly of the reasons therefor and to retain and instruct counsel without delay.

Where a traveller is being directed to a DQF they must be informed of the reason why they are being sent to the DQF and their right to retain counsel, and explain when this will happen in accordance with instructions. The same can be done for GAAs.

## **ENFORCEMENT**

### **Enforcement Authorities for the *Quarantine Act***

In general, provincially appointed peace officers (which include officers who are part of provincial forces, municipal forces, and Indigenous police services) have jurisdiction to enforce any federal statute unless there is something within the statute itself limiting enforcement authority. There is no such limit in the *Quarantine Act*.



Based on the above, the QA generally can be enforced by any peace officer. It should be noted, however, that certain provincially appointed officers may have limited authorities as a result of their specific enacting legislation, or as a matter of internal policy.

**As per subsection 495(1)(b) of the *Criminal Code*, a peace officer could arrest without a warrant a person they find committing an offence under the QA and consider laying charges. This overall enforcement authority includes the charging and prosecution of offences under the QA as part of the exercise of ordinary peace officer powers. These actions do not require a request for assistance from PHAC officials, nor do they require any particular designation under the QA.** Peace officers have the ability to lay any QA related charges, by utilizing their common forms and procedures they would use for enforcing other statutes (e.g, Appearance Notice, Summons, Undertaking).

The peace officer should take the totality of the situation into account before deciding whether to arrest or charge. The peace officer's course-of-action may be based on direction from their provincial or territorial department of justice in relation to the procedures that the police are to follow within their jurisdiction. Peace officers maintain their discretion and independence while carrying out their core law enforcement functions.

#### **Offences under the *Quarantine Act***

**ANNEX B** contains a full list of the offences and punishments outlined in the QA.

Some of the key offences relevant to this document include:

- failing to comply with a reasonable measures ordered by an SO or QO;
- entering and leaving a DQF without the authorization of a QO;
- obstructing a QO, an SO, or an environmental health officer;
- failing to comply with obligations imposed under an Order made pursuant to the QA; and
- continuing offence provision providing the possibility for a person to be convicted for a separate offence each day on which it is continued.

Depending on the facts, a peace officer could decide to arrest without a warrant a person they find committing an offence under the QA (paragraph 495(1)(b), *Criminal Code*) and consider laying charges against them.

Of note, section 71 of the QA contains an offence for contravening section 58, which is the provision that permits the Governor in Council (GIC) to make emergency orders prohibiting or subjecting to any condition the entry into Canada of any class of persons who have been in a foreign country or a specified part of a foreign country if the GIC is of the opinion that set conditions have been met.

#### **Enforcement Using the *Contraventions Act***

The [Regulations Amending the \*Contraventions Regulations \(Quarantine Act\)\*](#) came into force on April 11, 2020. These amendments led to the designation as contraventions of offences under the QA to provide enforcement authorities with an additional tool (i.e., issuance of contraventions tickets) to address non-compliance with the QA and its Emergency Orders.

On February 14<sup>th</sup>, [additional amendments to the \*Contraventions Regulations\*](#) were made involving the designation of subsection 34(2) as a contravention and the increasing of the fine amounts of the existing contraventions.



The ticketing regime established by the *Contraventions Act*, known as the Contraventions Regime, provides another option for enforcing certain federal offences of a regulatory nature as the offender can choose to plead guilty and pay a fine without having to appear in court. Enforcement authorities in those provinces which have adopted the *Contraventions Act* regime, have the option of using the ticketing regime or proceeding under the *Criminal Code*, depending on the seriousness of the conduct.

Section 2 of the *Contraventions Act* defines “enforcement authority” as follows:

- a) **any police officer or constable, including a special or auxiliary constable**, [emphasis added]
- b) the minister responsible for administering the enactment creating the contravention,
- c) any person, or member of a class of persons, designated by the minister responsible for administering the enactment creating the contravention, or
- d) the corporation or other body that made or is responsible for administering the enactment creating the contravention;

RCMP members and provincially appointed peace officers, including officers of municipal and Indigenous police services, may issue tickets under the *Contraventions Act*. There is no need for any particular designation under the *Quarantine Act*.

NOTE: The *Contraventions Act* ticketing regime is not available in the following provinces and territories:

- Alberta;
- Saskatchewan;
- Nunavut;
- Northwest Territories; and
- Yukon.

In these jurisdictions, charges may be laid under the *Criminal Code* or under the appropriate provincial legislation.

**ANNEX C** contains the fines that are available under the *Contravention Regulations* pertaining to the *Quarantine Act*.

If the officer chooses to lay charges, under the *Contraventions Act*, they will use the current established process within their provincial jurisdiction. In most provinces, this will be accomplished by use the same form (ie. ticket book) that would be used for general provincial violations. (Note: in BC officers must use a Federal Violation Ticket Booklets ‘F’ marking at the top).

To obtain contraventions tickets booklets, please contact your respective provincial contacts.

#### **Prosecution of *Quarantine Act* Offences**

There is concurrent jurisdiction between federal and provincial Crowns based on the definition of “Attorney General” in section 2 of the *Criminal Code* to prosecute QA offences.

The prosecution will likely be conducted by the:

- Public Prosecution Service of Canada (PPSC) - if the QA offence is the only charge
- Provincial prosecution service - if other charges arise out of the same incident such as an offence under the *Criminal Code* (e.g. resist arrest or assault).



If the offence is dealt with by way of a ticket under the *Contraventions Act* :

- in Ontario and Quebec - the tickets are administered by the province and contestation tickets cases specifically involve provincial prosecutors;
- in other jurisdictions where the contraventions regime is implemented - the tickets are administered by the province however the contestation tickets cases involve PPSC's prosecutors who deal with the trial following the same process as a charge initiated by an information.

These arrangements are based on the agreements made with the provinces under the *Contraventions Act*.

### **Police Discretion and Independence**

Despite the unique and unprecedented nature of the COVID-19 pandemic, the rule of law and the fundamental principles of police independence and discretion are not altered. Those principles still apply as per well-established rules. In short:

- When enforcing the law, peace officers maintain discretion which, while not absolute, allows them to determine if and how they will enforce the law (ability to adapt enforcement actions to the individual circumstances);
- Peace officers are independent of the government, i.e. free of political or executive direction or influence, when carrying out their core law enforcement functions.

When fulfilling their core law enforcement duties and exercising their powers, peace officers remain answerable to the law, which they are required to respect and uphold at all times.

### **DIPLOMATIC IMMUNITY / CONSULAR CONSIDERATIONS**

Foreign nationals and diplomatic agents may have additional rights and considerations. Responding officers will need to provide these foreign nationals with the appropriate notice.

### **CONTACTS**

#### **Public Health Agency of Canada's Compliance and Enforcement**

Email: [phac.isolation-isolement.aspc@canada.ca](mailto:phac.isolation-isolement.aspc@canada.ca)

Tel.: 1-833-995-2339

### **REFERENCES**

*Quarantine Act*: <https://laws-lois.justice.gc.ca/PDF/Q-1.1.pdf>

Minimizing the Risk of Exposure to COVID-19 in Canada Orders:

<https://www.canada.ca/en/public-health/corporate/mandate/about-agency/acts-regulations/list-acts-regulations.html>

Contravention Regulations, Schedule XVI: <https://laws.justice.gc.ca/eng/regulations/sor-96-313/page-24.html#h-1244468>



## ANNEX A – Designated Quarantine Facilities

DISCLAIMER: This information is for peace officer awareness only. It is NOT to be shared or made public. Designations can be issued or revoked at any time.

Designated Federal Quarantine Sites - As of February 5, 2021		
Name of Hotel	Address	Regional Contacts
Montreal - SHERATON MONTREAL AIRPORT HOTEL	555 Boulevard McMillan, Montréal, QC H9P 1B7	Lise Pelletier <a href="mailto:Lise.pelletier@canada.ca">Lise.pelletier@canada.ca</a>
Toronto - Radisson Suite Hotel Toronto Airport - Sunray Group of Hotel	640 Dixon Rd, Etobicoke, ON M9W 1J1	Henry Koo <a href="mailto:henry.koo@canada.ca">henry.koo@canada.ca</a>
Toronto /Concord - Four Points by Sheraton in Vaughan- Sunray Group of Hotel	3400 Steeles Avenue West, Vaughan, ON L4K 1A2	Henry Koo <a href="mailto:henry.koo@canada.ca">henry.koo@canada.ca</a>
Hilton Toronto Airport Hotel & Suites	5875 Airport Rd, Mississauga, ON L4V 1C8	Henry Koo <a href="mailto:henry.koo@canada.ca">henry.koo@canada.ca</a>
Vancouver - Pacific Gateway Hotel at Vancouver Airport	3500 Cessna Dr, Richmond, BC V7B 1C7	Michael Spowart <a href="mailto:michael.spowart@canada.ca">michael.spowart@canada.ca</a>  Secondary Contact Amal Remu <a href="mailto:amal.remu@canada.ca">amal.remu@canada.ca</a>
Vancouver - Accent Inn Vancouver Airport	10551 St. Edwards Drive, Richmond, BC V6X 3L8	Michael Spowart <a href="mailto:michael.spowart@canada.ca">michael.spowart@canada.ca</a>  Secondary Contact Amal Remu <a href="mailto:amal.remu@canada.ca">amal.remu@canada.ca</a>
Kelowna - Accent Inn in Okanagan	1140 Harvey Ave, Kelowna, BC V1Y 6E7	Michael Spowart <a href="mailto:michael.spowart@canada.ca">michael.spowart@canada.ca</a>  Secondary Contact Amal Remu <a href="mailto:amal.remu@canada.ca">amal.remu@canada.ca</a>
Calgary - Westin Calgary Airport	671 Aero Drive NE Aero Drive NE &, Aero Cres NE, Calgary, AB T2E 7Y5	Michael Spowart <a href="mailto:michael.spowart@canada.ca">michael.spowart@canada.ca</a>  Secondary Contact Amal Remu <a href="mailto:amal.remu@canada.ca">amal.remu@canada.ca</a>



Regina - Atlas Hotel	4177 Albert St, Regina, SK S4S 3R6	Dina Juras <a href="mailto:dina.juras@canada.ca">dina.juras@canada.ca</a>
St. John's - Comfort Hotel Airport	106 Airport Rd, St. John's, NL A1A 4Y3	William McGillivray <a href="mailto:william.mcgillivray@canada.ca">william.mcgillivray@canada.ca</a>
Halifax - Quality Inn Halifax Airport Hotel	60 Sky Blvd, Halifax, NS B2T 1K3	William McGillivray <a href="mailto:william.mcgillivray@canada.ca">william.mcgillivray@canada.ca</a>
Fredericton - Quality Inn & Suites, Amsterdam	559 Bishop Dr, Fredericton, NB E3C 2M6	William McGillivray <a href="mailto:william.mcgillivray@canada.ca">william.mcgillivray@canada.ca</a>
<b>Territorial Site NOT Designated</b>		
Coast High Country Inn	4051 4 Ave, Whitehorse, YT Y1A 1H1	Frances Rubio <a href="mailto:frances.rubio2@canada.ca">frances.rubio2@canada.ca</a>



## ANNEX B - Overview of Peace Officer Authorities and Offences under the *Quarantine Act*

Subsection 15(3) of the QA provides that travellers are to comply with reasonable measures ordered by screening or quarantine officers.

15 (3) Every traveller shall comply with any reasonable measure ordered by a screening officer or quarantine officer for the purpose of preventing the introduction and spread of a communicable disease.

15 (3) Le voyageur est tenu de se conformer à toute mesure raisonnable ordonnée par l'agent de contrôle ou l'agent de quarantaine en vue de prévenir l'introduction et la propagation d'une maladie transmissible.

Section 18 provides that a peace officer may, at the request of a screening or quarantine officer, arrest without a warrant a traveller who is not complying with a measure under 15(3).

18 A peace officer may, at the request of a screening officer or quarantine officer, arrest without a warrant and bring to a quarantine officer any traveller who the peace officer has reasonable grounds to believe has refused to be isolated or refuses to comply with a measure under subsection 15(3).

18 L'agent de la paix peut, à la demande de l'agent de contrôle ou de l'agent de quarantaine, arrêter sans mandat et amener devant l'agent de quarantaine le voyageur dont il a des motifs raisonnables de croire qu'il a refusé d'être isolé ou de se conformer à une mesure ordonnée au titre du paragraphe 15(3).

Additionally, subsection 28(1) of the QA outlines the situations in which a quarantine officer may detain a traveller.

28 (1) A quarantine officer may detain any traveller who  
(a) has refused to be disinfested or to undergo a health assessment;  
(b) has been required to undergo a medical examination under subsection 22(1);  
(c) has failed to comply with an order made under section 26;  
(d) the quarantine officer has reasonable grounds to believe  
(i) has or might have a communicable disease or is infested with vectors, or has recently been in close proximity to a person who has or might have a communicable disease or is infested with vectors, and  
(ii) is capable of infecting other people;  
(e) has been arrested under section 27; or  
(f) has been arrested without a warrant under section 18.

28 (1) L'agent de quarantaine peut détenir tout voyageur, selon le cas :  
a) qui a refusé de subir un contrôle médical ou de se faire désinfester;  
b) qui a reçu l'ordre de subir un examen médical au titre du paragraphe 22(1);  
c) qui ne s'est pas conformé à l'ordre donné en vertu de l'article 26;  
d) dont il a des motifs raisonnables de croire qu'il est ou pourrait être atteint d'une maladie transmissible, qu'il est infesté de vecteurs ou qu'il a récemment été en contact avec une personne qui est ou pourrait être atteinte d'une telle maladie ou qui est infestée de vecteurs et qu'il peut infecter d'autres personnes;  
e) qui a été arrêté en vertu de l'article 27;  
f) qui a été arrêté sans mandat en vertu de l'article 18.

Subsection 28(2) provides for the possibility of arrest without a warrant to bring a traveller to a quarantine officer.

(2) A peace officer may, at the request of a quarantine officer, arrest without a warrant and bring to the

(2) L'agent de la paix peut, à la demande de l'agent de quarantaine, arrêter sans mandat le voyageur visé au



quarantine officer any traveller referred to in subsection (1) who resists detention.

paragraphe (1) qui résiste à sa détention et l'amener devant l'agent de quarantaine.

Subsection 2(a) of the QIO Order allows peace officer to compel relevant information.

2 Every person who enters Canada must, during the 14-day period that begins on the day on which they enter Canada or begins again under subsection 3(2) or 4(4),

2 Toute personne qui entre au Canada est tenue, pendant la période de quatorze jours qui commence le jour de son entrée au Canada ou qui recommence aux termes des paragraphes 3(2) ou 4(4), à la fois :

(a) answer any relevant questions asked by a screening officer, a quarantine officer, a peace officer or a public health official designated under section 2.1, or asked on behalf of the Chief Public Health Officer, for the purposes of the administration of this Order;

a) de répondre aux questions pertinentes posées soit par l'agent de contrôle, l'agent de quarantaine, l'agent de la paix ou le responsable de la santé publique désigné en vertu de l'article 2.1, soit au nom de l'administrateur en chef, aux fins d'application du présent décret;

### Offences and Punishment under the *Quarantine Act*

#### Entering quarantine facility

65 (1) No person shall enter a quarantine facility without the authorization of a quarantine officer.

#### Interdiction de pénétrer dans l'installation de quarantaine

65 (1) Il est interdit de pénétrer dans une installation de quarantaine sans y être autorisé par un agent de quarantaine.

#### Leaving quarantine facility

(2) No person shall leave a quarantine facility without the authorization of a quarantine officer.

#### Interdiction de quitter l'installation de quarantaine

(2) Il est interdit à quiconque se trouve dans une installation de quarantaine de la quitter sans y être autorisé par un agent de quarantaine.

#### Obstruction of officer

66 No person shall hinder or wilfully obstruct a quarantine officer, a screening officer or an environmental health officer who is carrying out their duties or functions under this Act, or make a false or misleading statement, either orally or in writing, to the officer.

#### Entrave

66 Il est interdit d'entraver volontairement l'action de l'agent de contrôle, de l'agent de quarantaine ou de l'agent d'hygiène du milieu dans l'exercice de ses fonctions sous le régime de la présente loi ou de lui faire, oralement ou par écrit, une déclaration fausse ou trompeuse.

#### Offence committed intentionally

67 (1) Every person is guilty of an offence if they cause a risk of imminent death or serious bodily harm to another person while wilfully or recklessly contravening this Act or the regulations.

#### Acte commis intentionnellement ou par insouciance

67 (1) Commet une infraction quiconque, en contrevenant intentionnellement ou par insouciance à la présente loi ou aux règlements, expose autrui à un danger imminent de mort ou de blessures graves.

#### Punishment

(2) Every person who commits an offence under subsection (1) is liable

#### Peine

(2) Quiconque commet l'infraction prévue au paragraphe (1) encourt, sur déclaration de culpabilité:



(a) on conviction on indictment, to a fine of not more than \$1,000,000 or to imprisonment for a term of not more than three years, or to both; and

(b) on summary conviction, to a fine of not more than \$300,000 or to imprisonment for a term of not more than six months, or to both.

#### **Failure to comply**

68 Every person who fails to comply with an obligation imposed under subsection 15(3) or 25(1) or section 26 is guilty of an offence and liable on summary conviction to a fine of not more than \$200,000 or to imprisonment for a term of not more than six months, or to both.

#### **Failure to comply**

69 Every person who fails to comply with an obligation imposed under section 35, subsection 39(1) or 44(3) or section 51 is guilty of an offence and liable on summary conviction to a fine of not more than \$750,000 or to imprisonment for a term of not more than six months, or to both.

#### **Contravention**

70 Every person who contravenes section 12 or 13, subsection 15(1) or section 65 is guilty of an offence and liable on summary conviction to a fine of not more than \$200,000 or to imprisonment for a term of not more than six months, or to both.

#### **Contravention**

71 Every person who contravenes subsection 6(2), 8(1) or 34(2) or (3), section 36 or 38, subsection 42(1), section 45 or 50, subsection 54(3), section 58 or 59 or subsection 73(2) or the regulations is guilty of an offence and liable on summary conviction to a fine of not more than \$750,000 or to imprisonment for a term of not more than six months, or to both.

#### **Contravention**

a) par mise en accusation, une amende maximale de 1 000 000 \$ et un emprisonnement maximal de trois ans, ou l'une de ces peines;

b) par procédure sommaire, une amende maximale de 300 000 \$ et un emprisonnement maximal de six mois, ou l'une de ces peines.

#### **Manquement à une obligation**

68 Quiconque manque à toute obligation prévue par les paragraphes 15(3) ou 25(1) ou l'article 26 commet une infraction et encourt, sur déclaration de culpabilité par procédure sommaire, une amende maximale de 200 000 \$ et un emprisonnement maximal de six mois, ou l'une de ces peines.

#### **Manquement à une obligation**

69 Quiconque manque à toute obligation prévue par l'article 35, les paragraphes 39(1) ou 44(3) ou l'article 51 commet une infraction et encourt, sur déclaration de culpabilité par procédure sommaire, une amende maximale de 750 000 \$ et un emprisonnement maximal de six mois, ou l'une de ces peines.

#### **Manquement à une obligation**

70 Quiconque contrevient aux articles 12 ou 13, au paragraphe 15(1) ou à l'article 65 commet une infraction et encourt, sur déclaration de culpabilité par procédure sommaire, une amende maximale de 200 000 \$ et un emprisonnement maximal de six mois, ou l'une de ces peines.

#### **Manquement à une obligation**

71 Quiconque contrevient aux paragraphes 6(2), 8(1) ou 34(2) ou (3), aux articles 36 ou 38, au paragraphe 42(1), aux articles 45 ou 50, au paragraphe 54(3), aux articles 58 ou 59, au paragraphe 73(2) ou aux règlements commet une infraction et encourt, sur déclaration de culpabilité par procédure sommaire, une amende maximale de 750 000 \$ et un emprisonnement maximal de six mois, ou l'une de ces peines.

#### **Manquement à une obligation**



72 Every person who contravenes subsection 15(2) or section 66 is guilty of an offence and liable

(a) on conviction on indictment, to a fine of not more than \$500,000 or to imprisonment for a term of not more than three years, or to both; or

(b) on summary conviction, to a fine of not more than \$200,000 or to imprisonment for a term of not more than six months, or to both.

### **Continuing offence**

75 If an offence under this Act is continued on more than one day, the person who committed it is liable to be convicted for a separate offence for each day on which it is continued.

72 Quiconque contrevient au paragraphe 15(2) ou à l'article 66 commet une infraction et encourt, sur déclaration de culpabilité :

a) par mise en accusation, une amende maximale de 500 000 \$ et un emprisonnement maximal de trois ans, ou l'une de ces peines;

b) par procédure sommaire, une amende maximale de 200 000 \$ et un emprisonnement maximal de six mois, ou l'une de ces peines.

### **Infraction Continue**

75 Il est compté une infraction distincte pour chacun des jours au cours desquels se commet ou se continue une infraction à la présente loi.



### ANNEX C – Contraventions Regulations Schedule XVI

<i>Quarantine Act</i> provision	Description	<b>PREVIOUS</b> fine amount	<b>NEW</b> Fine amount as of February 15
12	Failure to present oneself to a screening officer at the nearest entry point	\$275	\$825
15(1)	Failure to answer a relevant question asked by a screening officer or quarantine officer or to provide the officer with any required information or record	\$275	\$825
15(2)	Failure to disclose specified information concerning a listed communicable disease or vectors	\$275	\$825
15(3)	Failure to comply with a reasonable measure ordered by a screening officer or quarantine office	\$500	\$1500
25(1)	Failure to comply with an order to report to a public health authority	\$275	\$825
26	Failure to comply with an order regarding a treatment or a measure for preventing the introduction and spread of a communicable disease	\$750	\$3000
34(2)	a) Failure to inform a quarantine officer before arrival that any person, cargo or thing on board the conveyance could cause the spreading of a communicable disease (b) Failure to inform a quarantine officer before arrival that a person on board the conveyance has died (c) Failure to inform a quarantine officer before arrival that any prescribed circumstances exist	N/A	\$5000
58	Failure to comply with an order prohibiting or subjecting to any condition the entry into Canada	\$1000	\$3000
65(1)	Enter a quarantine facility without authorization	\$275	\$825
65(2)	Leave a quarantine facility without authorization	\$750	\$3000
66	(a) Hinder or wilfully obstruct a quarantine officer, screening officer or environmental health officer	\$500	\$1500
66	(b) Make a false or misleading statement to a quarantine officer, screening officer or environmental health officer	\$275	\$825

\* Maximum fine amount for a young person between the ages of 1-17 is \$100.



## ANNEX D - Enforcement Measures Scenarios

Travellers entering Canada by air and land are subject to a number of pre-arrival, on-arrival and post-arrival requirements. The level of enforcement measure applied by PHAC quarantine officer and the peace officers will be dependent on the assessment of the risk considerations for the travellers as well as the level of compliance to the various requirements.

### **Risk Considerations for all Travellers**

1. Confirmation that the traveller is subject to the Order
  - Is the person is subject to the Order?
  - Are they exempt from certain requirements?
  - What date did they enter Canada?
2. Level of risk of propagation
  - Does the person have COVID-19 symptoms? Did they test positive for COVID-19?
  - Did they come back from a country where the SARS-CoV-2 variant is circulating?
  - Are they conducting high-risk activities (e.g., are they outside, not wearing mask, not physical distancing)?
3. Place of isolation
  - What is the feasibility of respecting the isolation order?
  - Can the person avoid interaction with vulnerable people at the place of isolation? (2-metre distance between people at the residence)
  - Do they have access to the necessities of life (medication, food, cleaning supplies)?
4. Likelihood that the person will comply
  - What is their behaviour and attitude?
  - Does the person clearly understand the obligations?
  - Do they need professional help? (e.g., addictions, mental health etc.)
5. Re-occurring offences
  - Has the person contravened the Order in the past?
  - What is the likelihood that the enforcement measure applied will stop individuals from further violations?
6. Other
  - Is the person a minor?
  - Is the person accompanied by minors?

### **Scenarios**

The following scenarios provide some examples of potential non-compliant behaviour by travellers ranging from not completing pre-departure/on arrival requirements to non-compliance for stays at Government Approved Accommodation (GAA) and Designated Quarantine Facility (DQF). However, as all situations are unique, the appropriate enforcement measures utilized would be determined by the



PHAC Quarantine Officer, and the peace officer based on their own risk assessment so these scenarios are just for illustrative purposes. The risk-based approach to enforcement balances the increasing severity of risk or harm (those being symptomatic posing the great risk) with the likelihood of compliance by the traveller. Please refer to the Enforcement Continuum below.

It is recommended peace officers consider using these scenarios for tabletop exercises that may include prosecutors and legal services.

### Scenario 1: Non-compliance with pre-board/pre-arrival requirements

#### Description

**As of February 15, 2021, under the new OIC, all travellers (unless exempted) are required to complete the following prior to arrival:**

- A negative COVID-19 molecular test within 72 hours

**As of February 22, 2021, under the new OIC, all travellers (unless exempted) are required to complete the following prior to arrival:**

- Downloaded and complete their information using the ArriveCAN app
- Pre-booked stay at a Government Approved Accommodation (GAA) (for air travel only)

#### Traveller Risk Profile

- Health status: Symptomatic/Asymptomatic and/or COVID status
- Suitability of quarantine plan
- Exhibits non-compliant behaviour (e.g. not wearing a face covering, not using ArriveCAN app)
- On-ward travel: Does the traveller need to use a public conveyance to get to their suitable place of quarantine

#### Enforcement Measures Analysis

Non-Compliant Behaviour	Risk Assessment (Low/Medium/High)	PHAC Enforcement Options	Police Enforcement Options	Considerations (Examples)
No pre-departure test	Low	- Education - Issue ticket	- Education - Issue ticket*	-Compliance with testing on arrival, hotel and quarantine plan - asymptomatic
ArriveCan not used	Low	- Education - Issue ticket	- Education - Issue ticket*	- Compliance with pre-departure testing, hotel and quarantine plan - asymptomatic.



No pre-booked hotel	Low	- Education - Issue ticket	- Education - Issue ticket*	- Compliance with DQF - asymptomatic
Any combination of the above scenarios	Medium	- Education - Issue ticket(s) depending on number of non compliant behaviours	- Education - Issue ticket* depending on number of non compliant behaviours	- Asymptomatic and - has reasonable quarantine plan.
Any combination of the above scenarios and <b>symptomatic</b>	High	- Education - Issue ticket(s) depending on number of non compliant behaviours - Escort to DQF	- Education - Issue ticket* - Escort to DQF/ arrest	- Higher risk as symptomatic - Assess risk of non-compliance.

\*See ANNEX C

## Scenario 2: Non-compliance with on-arrival requirements

### Description

**As of February 15, 2021, under the new OIC, all travellers (unless exempted) are required to complete the following on arrival:**

- Travellers are required to have COVID-19 molecular test on arrival

**As of February 22, 2021, under the new OIC, all travellers (unless exempted) are required to complete the following on arrival:**

- Travellers are required to stay at a GAA for up to 3 days, or until negative test result received (air travel only)
- Travellers are required to stay at DQF if symptomatic during 3-day stay, or if a positive test result received.

### Traveller Risk Profile

- Health status: Symptomatic/Asymptomatic and/or COVID status
- Suitability of quarantine plan
- Exhibits non-compliant behaviour (e.g. not wearing a face covering, not using ArriveCAN app)
- On-ward travel: Does the traveller need to use a public conveyance to get to their suitable place of quarantine

## Enforcement Measures Analysis



Non-Compliant Behaviour	Risk Assessment (Low/Medium/High)	PHAC Enforcement Option	Police Enforcement Options	Considerations (Examples)
Refusal of on-arrival testing	Low	- Education - Issue ticket - Referral to DQF	- Education - Issue ticket* - Escort to DQF	- Compliance with pre-departure testing, hotel and quarantine plan - Asymptomatic
Refusal to stay at GAA	Medium	- Education - Issue ticket - Referral to DQF	- Education - Issue ticket* - Escort to DQF	- Compliance with DQF - Suitable quarantine plan - asymptomatic
Refusal to stay at DQF	Medium	- Education - Issue ticket - Quarantine Order 15 (3) - Detention Order	- Education - Issue ticket* - Arrest without warrant - Escort to DQF (Secure DQF)	- Suitable quarantine plan - Assessment of level of compliance. - asymptomatic
Any combination of the above scenarios	High	- Education - Issue ticket(s) - Quarantine Order 15 (3) - Detention Order	- Education - Issue ticket* - Arrest without warrant - Escort to DQF (Secure DQF)	- Suitable quarantine plan. - Assessment of level of compliance. - asymptomatic
Any combination of above scenarios and <b>symptomatic</b>	High	- Education - Issue ticket(s) - Quarantine Order 15 (3) - Detention Order	- Education - Issue ticket* - Arrest without warrant - Escort to DQF (Secure DQF)	- Suitable quarantine plan - Assess risk of non-compliance.

\*See ANNEX C

### Scenario 3: Non-compliance with GAA stay or DQF Stay

#### Description

As of February 22, 2021, under the new OIC, all travellers (unless exempted) are required to complete the following on arrival:

- Travellers are required to stay at a GAA until negative test result received (air travel only)
- Travellers are required to stay at DQF if symptomatic during GAA stay, or if a positive test result received.



- Travellers are required to stay at DQF if no suitable quarantine plan or other non-compliance issues that would warrant this action

**Traveller Risk Profile**

- Health status: Symptomatic/Asymptomatic and/or COVID status
- Suitability of quarantine plan
- Exhibits non-compliant behaviour (e.g. not wearing a face covering, not using ArriveCAN app)
- On-ward travel: Does the traveller need to use a public conveyance to get to their suitable place of quarantine

**Enforcement Measures Analysis**

Non-Compliant Behaviour	Risk Assessment (Low/Medium/High)	PHAC Enforcement Options	Police Enforcement Options	Considerations (Examples)
Refusal to stay at GAA on arrival	Medium	- Education - Issue ticket - Referral to DQF	- Education - Issue ticket* - Escort to DQF	- Compliance with DQF - Suitable quarantine plan - asymptomatic
Unauthorized departure from GAA before receiving test result	Medium	- Education - Issue ticket - Detention Order - Referral to DQF	- Education - Issue ticket* - Arrest without warrant - Escort to DQF (Secure DQF)	- Compliance with DQF - Suitable quarantine plan - asymptomatic
Refusal to stay at DQF on arrival	Medium	- Education - Issue ticket - Quarantine Order 15 (3) - Detention Order	- Education - Issue ticket* - Arrest without warrant - Secure DQF	- Suitable quarantine plan - Assessment of level of compliance. - asymptomatic
Unauthorized departure from DQF	Medium	- Education - Issue ticket - Quarantine Order 15 (3) - Detention Order	- Education - Issue ticket* - Arrest without warrant - Secure DQF	- Suitable quarantine plan - Assessment of level of compliance. - asymptomatic
Refusal to go to DQF during or at end of GAA stay if symptomatic and/or positive test result	High	- Education - Issue ticket - Quarantine Order 15 (3) - Detention Order	- Education - Issue ticket* - Arrest without warrant - Secure DQF	- Suitable quarantine plan - Assessment of level of compliance. - asymptomatic



Any combination of the above scenarios including multiple unauthorized departures	High	- Education - Issue ticket(s) - Quarantine Order 15 (3) - Detention Order	- Education - Issue ticket* - Arrest without warrant - Secure DQF	- Suitable Quarantine Plan. - Assessment of level of compliance. - asymptomatic
Any combination of above scenarios and <b>symptomatic</b>	High	- Education - Issue ticket(s) - Quarantine Order 15 (3) - Detention Order	- Education - Issue ticket* - Arrest without warrant - Secure DQF	- Suitable quarantine plan - Assess risk of non-compliance.

\*See ANNEX C

#### Scenario 4: Safety issues at GAA or DQF

##### Description:

- Travellers exhibiting behaviours at GAA or DQF that put travellers/staff/security at risk (e.g not in line with Code of Conduct)
- Trespassers on GAA or DQF property that put other travellers/staff/security at risk

##### Enforcement Measures Analysis

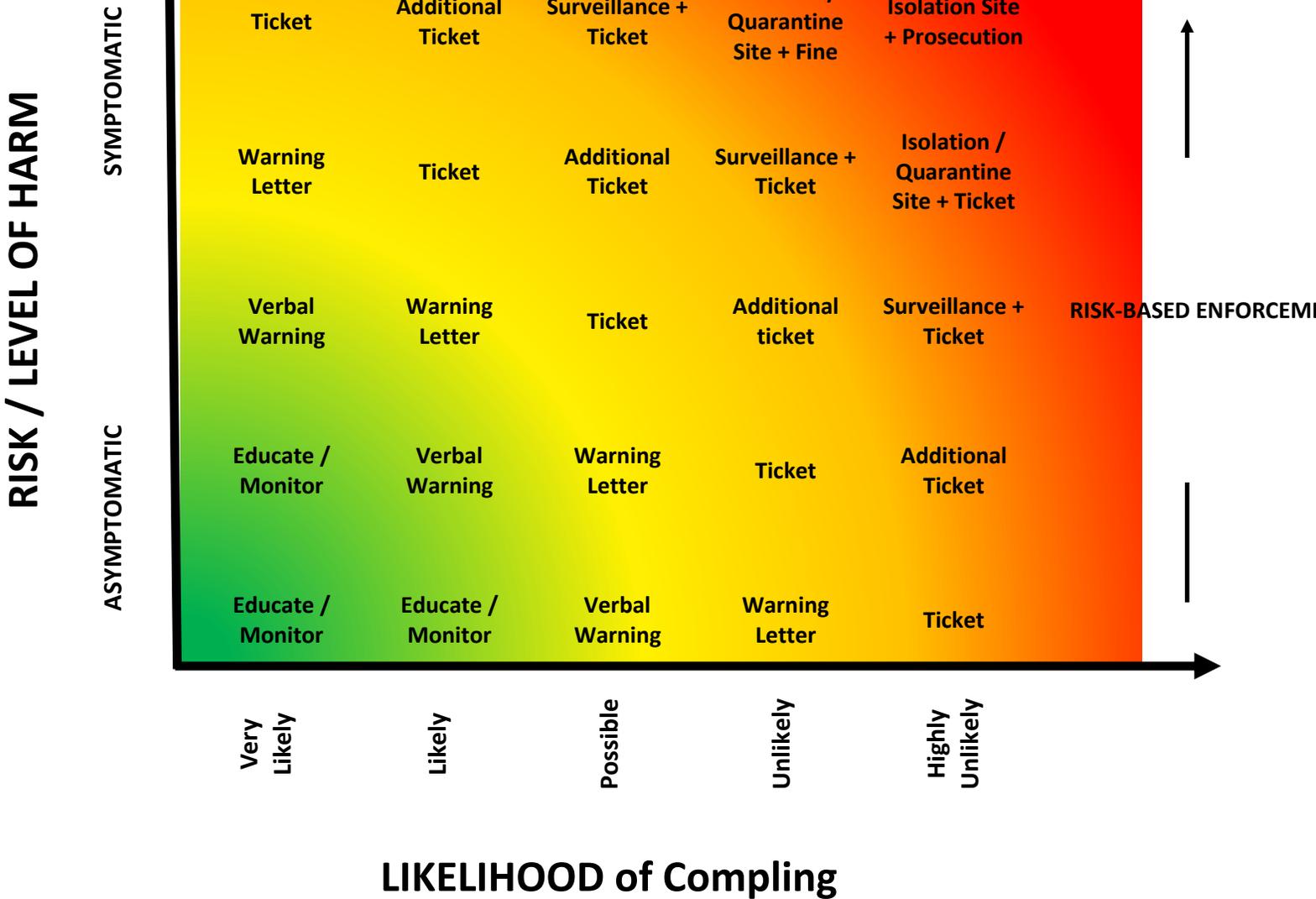
Non-Compliant Behaviour	Risk Assessment (Low/Medium/High)	PHAC Enforcement Options	Police Enforcement Options	Considerations (Examples)
Travellers displaying behaviours that put other travellers/staff security at risk	Medium-High	- Education - Issue ticket(s) - Quarantine Order 15 (3) - Detention Order	Education Issue ticket* Arrest without warrant Secure DQF	- Suitable quarantine plan - Assess risk of non-compliance - Asymptomatic
Travellers displaying behaviours that put other travellers/staff/security at risk and <b>symptomatic</b>	High	- Education - Issue ticket(s) - Quarantine Order 15 (3) - Detention Order	- Education - Issue ticket* - Arrest without warrant - Secure DQF	- Assess risk of non-compliance - Symptomatic
Trespassers displaying behaviours that put travellers/staff/security at risk*	High	- Education (s) - Issue ticket	- Education - Issue ticket* - Arrest without warrant	

\*See ANNEX C



### Enforcement Continuum

RISK-BASED ENFORCEMENT



**MEMORANDUM TO:** All Chiefs of Police and  
Commissioner Thomas Carrique  
Chairs, Police Services Boards

**FROM:** Richard Stubbings  
Assistant Deputy Minister  
Public Safety Division

**SUBJECT:** 2021 COVID-19 Relief Funding for Municipalities

<b>DATE OF ISSUE:</b>	<b>March 12, 2021</b>
<b>CLASSIFICATION:</b>	<b>General Information</b>
<b>RETENTION:</b>	<b>Indefinite</b>
<b>INDEX NO.:</b>	<b>21-0034</b>
<b>PRIORITY:</b>	<b>Normal</b>

I am writing to advise you of additional provincial funding for municipalities to ensure the delivery of critical services and enable capital projects to stay on track in light of COVID-19.

On March 4, 2021, the Ontario government announced that it is providing an additional \$500 million through the [2021 Provincial COVID-19 Relief Funding for Municipalities](#) program. The program is intended to help municipalities respond to ongoing and unprecedented 2021 COVID-19 operating pressures.

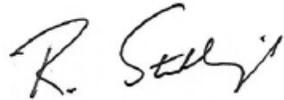
All 444 municipalities in Ontario are eligible for this program. The level of funding is based on a combination of a base amount using Municipal Property Assessment Corporation household data and an amount based on the proportion of provincial COVID-19 cases (from January 1, 2021 to February 18, 2021) in the municipality's respective Public Health Unit.

Municipalities have the flexibility to use this funding to address the specific priorities of their communities based on their unique COVID-19 related operating pressures. Examples may include, but are not limited to, personal protective equipment purchases, overtime incurred due to providing emergency response and frontline services as a result of the pandemic, and purchases required to do remote work.

Police services are encouraged to consult with their respective municipalities to identify critical COVID-19 related operating pressures for policing that can be addressed through this funding initiative.

Once again, thank you for your continued efforts to help keep our communities safe and healthy.

Sincerely,

A handwritten signature in black ink, appearing to read "R. Stubbings". The signature is written in a cursive, slightly slanted style.

Richard Stubbings  
Assistant Deputy Minister  
Public Safety Division

**Pilon, Janet**

---

**Subject:** Exterior Water Line

**From:** Cathy Bertenthal

**Sent:** March 17, 2021 2:49 PM

**To:** Procurement Internet Email <[Procurement@hamilton.ca](mailto:Procurement@hamilton.ca)>; Cathy Bertenthal

**Cc:** [arlenevanderbeek@hamilton.ca](mailto:arlenevanderbeek@hamilton.ca); Litzen, Julie <[Julie.Litzen@hamilton.ca](mailto:Julie.Litzen@hamilton.ca)>; Office of the Mayor <[mayor@hamilton.ca](mailto:mayor@hamilton.ca)>; DL - Water <[dlwater@hamilton.ca](mailto:dlwater@hamilton.ca)>; [clerk@hamilton.ca](mailto:clerk@hamilton.ca)

**Subject:** Exterior Water Line

To whom it may concern

A letter came to the home owner this week regarding protection against needed repairs to the Exterior Water Line. It is unethical for the City of Hamilton to recommend one provider of this protection from repairs. A home owner has several options for this coverage including as a rider on home insurance .This needs to STOP. There is no problem with advising the home owner of their risk Future mailings should not recommend any providers of this protection.

Please refer this to the appropriate department and Council committee.  
I look forward to hearing from you.

Toni Bertenthal  
Dundas



The Corporation of  
The Township of Brock  
1 Cameron St. E., P.O. Box 10  
Cannington, ON L0E 1E0  
705-432-2355

March 2, 2021

The Honourable Patty Hajdu  
Minister of Health Canada  
Via email: [Patty.Hajdu@parl.gc.ca](mailto:Patty.Hajdu@parl.gc.ca)

Health Canada  
Ottawa, Ontario  
via email: [hcinfo.infosc@canada.ca](mailto:hcinfo.infosc@canada.ca)

Dear Honourable Madam:

Re: Cannabis Licencing and Enforcement

Please be advised that the Council of the Township of Brock, at their meeting held on February 22, 2021 adopted the following resolution:

**Resolution Number 22-2**

MOVED by **Michael Jubb** and SECONDED by **Cria Pettingill**

WHEREAS the Government of Canada introduced Bill C-45 (the Cannabis Act) to create the foundation for a comprehensive national framework to provide restricted access to regulated cannabis, and to control its production, distribution, sale, importation, exportation, and possession;

WHEREAS the police have not been given lawful authority to lay charges under the Cannabis Act to appropriately respond to violations of Health Canada Registrations and Licenses;

WHEREAS there is no direct communication or dedicated effort to provide a communication channel between Municipal government staff or Police Agencies for dealing with Health Canada Registrations and Licenses;

WHEREAS the Township of Brock has not been consulted by Health Canada prior to the issuance of licenses for properties not in compliance with municipal zoning by-laws;the future;

BE IT RESOLVED THAT the Township of Brock requests that Health Canada:

1. Require Federal Licenses and Registrations for Designated Growers to conform with local zoning and control by-laws;
2. Ensure local authorities are provided with notification of any licence issuance, amendment, suspension, reinstatement or revocation within their region;

If this information is required in an accessible format, please contact the Township at 705-432-2355.

3. Provide dedicated communication with local governments and Police services;
4. Provide lawful authority to Police agencies to lay charges when registered or licences operations grow in excess of their registration or licence through Health Canada; and,
5. Provide enforcement support and guidance to local municipalities for dealing with land use complaints relating to Cannabis.

AND FURTHER BE IT RESOLVED THAT the Township of Brock will forward this motion by email to the following partners: All municipalities in Ontario; the MP and MPP of Haliburton–Kawartha Lakes–Brock; the Minister of Agriculture, Food and Rural Affairs; the Minister of Agriculture and Agri-Food; and the Durham Region Police Services with the request that the Federal government enact legislation to better support local governments with land use management and enforcement issues as they relate to Cannabis Production and Processing.

**MOTION CARRIED**

Thank you for your consideration. Should you have any questions please do not hesitate to contact the undersigned.

Yours truly,

THE TOWNSHIP OF BROCK



Becky Jamieson  
Municipal Clerk

BJ:dh

- cc. The Honourable Christine Elliott, Minister of Health, Ontario –  
christine.elliott@ontario.ca  
The Honourable Laurie Scott, MPP, Haliburton-Kawartha Lakes-Brock -  
laurie.scottco@pc.ola.org  
Jamie Schmale, MP, Haliburton-Kawartha Lakes-Brock - Jamie.schmale@parl.gc.ca  
The Honourable Ernie Hardeman, Minister of Agriculture, Food and Rural Affairs –  
minister.omafra@ontario.ca  
The Honourable Marie-Claude Bibeau, Minister of Agriculture and Agri-Food - Marie-  
Claude.Bibeau@parl.gc.ca  
Inspector Ryan Connolly, DRPS - northdivision@drps.ca  
Ontario municipalities



**ANCASTER SENIOR ACHIEVEMENT CENTRE  
ADVISORY BOARD**

622 Alberton Road South, Alberton, ON L0R 1A0  
Phone: 905-546-2999 Fax: 905-546-4338

**ASAC  
Advisory Board  
Year 2020**

**Chairman**  
*Sylvia Parr*

**Past Chairman**  
*Carol Hudson*

**Vice Chair**  
*Harley Auty*

**Treasurer**  
*Willy Walker*

**Secretary**  
*Bev Archer*

**Board Members**  
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*Ron Marlow*  
*Donna Durham*  
*Mark Mindorff*  
*David Hardcastle*  
*Brian Hughes*  
*David Williamson*

**Ex Officio:**  
**City Council Liaison**  
*Councillor Lloyd Ferguson*

**Recreation Supervisor**  
*Cathy Isowa*

**Recreation Manager**  
*Eleanor Morton*

**Staff Liaison**  
Recreation Co-ordinator  
*Shari Farrell*

March 20,2021

Dear Mayor Fred Eisenberger and Hamilton City Council,

Because of the pandemic and the length of time before our ASAC Gym is considered, the board has decided to do go forward with the outdoor Pickleball courts. Seniors are going to be leery of returning to indoor activities because of the pandemic. Having the outdoor courts will get them to come back to the centre.

We currently have one inside Pickleball court but unfortunately due to the present pandemic the centre is closed. By providing three external Pickleball courts, this will enable us to provide much needed physical and social requirements, while also allowing physical distancing between our members and abiding with the current COVID rules. The current age range of our Pickleball players is 60 to 75 years old and the majority come from the surrounding rural areas.

We asked for a quote from Burlington Paving last January 2020. They gave us a quote of \$97,229.83 plus HST for a 100x60 paved slab with 3 Pickleball coloured courts, with nets, lines and fencing. They have confirmed that they will carry out this work for the same quoted price.

**The Advisory Board of ASAC at a virtual board meeting on March 4th, 2021 voted to spend the \$110,000 (amount includes HST) to put in the 100 X 60 slab containing 3 Pickleball courts.**

**We ask that the Council give approval for Ancaster Senior Achievement Centre to proceed with the construction of these Pickleball courts.**

Yours Truly,

Sylvia Parr (Chair of ASAC Advisory Board)

**Administration**

Office of the Regional Clerk

1815 Sir Isaac Brock Way, PO Box 1042, Thorold, ON L2V 4T7

Telephone: 905-685-4225 Toll-free: 1-800-263-7215 Fax: 905-687-4977

[www.niagararegion.ca](http://www.niagararegion.ca)

March 4, 2021

**CL 4-2021, February 25, 2021**  
**PHSSC 2-2021, February 16, 2021**  
**Minute Item No. 5.1, February 16, 2021**

***MEMBERS OF THE ASSOCIATION OF MUNICIPALITIES OF ONTARIO (AMO)******SENT ELECTRONICALLY*****Motion respecting Homelessness, Mental Health and Addiction in Niagara**

Minute Item No. 5.1

Regional Council, at its meeting held on February 25, 2021, approved the following resolution from its Public Health and Social Services Committee:

WHEREAS Niagara Region prides itself as being a caring and compassionate community that continually strives to be a place where people want to live, work and play;

WHEREAS providing access to safe, adequate and affordable housing for everyone is fundamental to achieving that goal;

WHEREAS Niagara Region acknowledges that mental health, mental illness, addiction and homelessness, while important issues, are not homogenous, interchangeable or consistently interconnected, and doing so may over simplify exceptionally complex issues that require targeted policy solutions and intervention;

WHEREAS Niagara Region's 10-year Housing and Homelessness Action Plan (HHAP), A Home For All, outlines the Region's vision, challenges, and the actions required to achieve its goals;

WHEREAS Niagara Region has embarked on an ambitious effort to end chronic homelessness through participation in the national Built for Zero campaign;

WHEREAS Regional Council formally adopted Mental Health and Wellbeing (2.2) and Addressing Affordable Housing Needs (2.3) as strategic priorities for the current term of our Council;

WHEREAS a recent KPMG report commissioned by Niagara Region indicated that Council invests more levy funding than its peers into homelessness, demonstrating a steadfast commitment to addressing the issue;

WHEREAS Niagara Region acknowledges that people living in shelters are part of the crisis and not the solution;

WHEREAS Niagara Region has two planned housing projects that would directly address those in Niagara who experience chronic homelessness;

WHEREAS the implementation plan for Council's strategic objectives states that staff will identify gaps within the mental health system to increase the functionality and collaboration within it;

WHEREAS the same implementation plan directed staff to partner with Ontario Health (formally the LHIN) to review the local landscape to identify opportunities, including new investment;

WHEREAS the treatment and supports for mental illness, addiction, and homelessness are predominantly funded and directed by the Province;

WHEREAS the success of the Region's Housing and Homelessness Action Plan is dependent on a commitment of sustained and increased funding (both operational and capital) from all levels of government to address the issues of housing insecurity and homelessness in Niagara; and

WHEREAS the needs of the community far outweigh Niagara Region's available resources and funding required to effectively address these issues, and the support of both the Provincial and Federal governments are needed to meet these needs.

NOW THEREFORE BE IT RESOLVED THAT:

1. That Niagara Region Council officially **ACKNOWLEDGE** that a significant crisis exists in Niagara in regard to the prevalence of chronic homelessness and the lack of affordable housing that far surpasses the Region's ability to meet the vision dictated in its 10-year Housing and Homelessness Action Plan (HHAP);
2. That the Regional Chair **BE DIRECTED** to send advocacy letters directly to the appropriate Federal and Provincial ministries outlining Niagara's current situation and requesting additional funding be provided to ensure Niagara can meet the vision outlined in its housing action plan;
3. That the Regional Chair **BE DIRECTED** to advocate to the Minister of Municipal Affairs and Housing and the Minister of Families, Children and Social Development for the required operational funding for the planned supportive and bridge housing initiatives;
4. That Regional staff **BE DIRECTED**, in alignment with the planned review of Council's strategic priorities, to produce a report specifically highlighting the progress being made and critical gaps in regard to services related to mental health, addictions and wellbeing;
5. That Regional staff **BE DIRECTED** to continue providing Regional Council updates on the HHAP and Built for Zero initiatives;
6. That Regional staff **BE DIRECTED** to request an update from the Overdose Prevention and Education Network of Niagara (OPENN) regarding the current status of the actions being taken to address addiction related issues in Niagara; and

7. That a copy of this motion be sent to all members of the Association of Municipalities of Ontario (AMO).

Yours truly,

A handwritten signature in black ink, appearing to read "Ann-Marie Norio". The signature is fluid and cursive, with a long horizontal flourish extending to the right.

Ann-Marie Norio

Regional Clerk

:kl

CLK-C 2021- 044



## Community Services

### Legislative Services

March 23, 2021

File #120203

Sent via email: [premier@ontario.ca](mailto:premier@ontario.ca)

The Honourable Doug Ford, Premier of Ontario  
Room 281, Legislative Building, Queen's Park  
Toronto, ON M7A 1A1

Honourable and Dear Sir:

**Re: Town of Lincoln – McNally House Hospice’s Life in Every Moment Campaign**

Please be advised the Municipal Council of the Town of Fort Erie at its meeting of March 22, 2021 received and supported correspondence from the Town of Lincoln dated March 18, 2021 requesting the Province of Ontario and the Niagara Region to support McNally House Hospice’s Life in Every Moment Campaign.

Attached please find a copy of the Town of Lincoln’s correspondence dated March 18, 2021.

Thank you for your attention to this matter.

Yours very truly,

Carol Schofield, Dipl.M.A.  
Manager, Legislative Services/Clerk

[cschofield@forterie.ca](mailto:cschofield@forterie.ca)

CS:dlk

Attach

c.c.

Ann-Marie Norio, Regional Clerk [ann-marie.norio@niagararegion.ca](mailto:ann-marie.norio@niagararegion.ca)

Dean Ellison, MP, Niagara West [dean.allison@parl.gc.ca](mailto:dean.allison@parl.gc.ca)

Chris Bittle, MP, St. Catharines [chris.bittle@parl.gc.ca](mailto:chris.bittle@parl.gc.ca)

Tony Baldinelli, MP, Niagara Falls [Tony.Baldinelli@parl.gc.ca](mailto:Tony.Baldinelli@parl.gc.ca)

Vance Badawey, MP, Niagara Centre [vance.badawey@parl.gc.ca](mailto:vance.badawey@parl.gc.ca)

Jeff Burch, MPP, Niagara Centre [jburch-qp@ndp.on.ca](mailto:jburch-qp@ndp.on.ca)

Sam Oosterhoff, MPP, Niagara West [sam.oosterhoff@pc.ola.org](mailto:sam.oosterhoff@pc.ola.org)

Jennifer Stevens, MPP, St. Catharines [JStevens-co@ndp.on.ca](mailto:JStevens-co@ndp.on.ca)

Wayne Gates, MPP, Niagara Falls [wgates-co@ndp.on.ca](mailto:wgates-co@ndp.on.ca)

Association of Municipalities of Ontario [mturner@amo.on.ca](mailto:mturner@amo.on.ca)

Ontario Municipalities

Mailing Address:

The Corporation of the Town of Fort Erie  
1 Municipal Centre Drive, Fort Erie ON L2A 2S6

Office Hours 8:30 a.m. to 5:00 p.m. Phone: (905) 871-1600 FAX: (905) 871-4022

Web-site: [www.forterie.ca](http://www.forterie.ca)



4800 SOUTH SERVICE RD  
BEAMSVILLE, ON L0R 1B1

905-563-8205

March 18, 2021

**SENT VIA EMAIL:**  
[premier@ontario.ca](mailto:premier@ontario.ca)

The Honourable Doug Ford  
Premier of Ontario  
Legislative Building  
Queen's Park  
Toronto, ON M7A 1A1

**RE: REQUEST FOR SUPPORT – MCNALLY HOUSE HOSPICE AND END OF LIFE CARE**

Please be advised that Council of the Corporation of the Town of Lincoln at its Special Council Meeting held on March 8, 2021, endorsed and passed the following motion in support of the McNally House Hospice's Life in Every Moment Campaign.

Moved by: Councillor Tony Brunet; Seconded by: Councillor Lynn Timmers

That the Council of the Town of Lincoln request the Provincial government, Regional government, all Niagara MP's and MPP's as well as municipalities to recognize and support the overall health of the Niagara community and end of life care required to alleviate the burden on hospitals; and

That the Council of the Town of Lincoln direct staff to report back on a financial contribution towards McNally House Hospice Expansion, commencing in 2022 to be funded over a five-year term.

**CARRIED**

Regards,

Julie Kirkelos  
Town Clerk  
[jkirkelos@lincoln.ca](mailto:jkirkelos@lincoln.ca)

Received by  
MARCH 22, 2021  
COUNCIL

cc: Dean Allison, MP  
Chris Bittle, MP

Tony Baldinelli, MP  
Vance Badawey, MP  
Sam Oosterhoff, MPP  
Jennifer Stevens, MPP  
Wayne Gates, MPP  
Jeff Burch, MPP  
Local Area Municipalities

**Pilon, Janet**

---

**Subject:** Hamiltonians Need \*Permanent\* Paid Sick Leave - Council CorrespondenceFrom: [hamiltonalternativestopolicing@gmail.com](mailto:hamiltonalternativestopolicing@gmail.com)

Sent: 2021-03-21 16:39:34.177

To: [askcity@hamilton.ca](mailto:askcity@hamilton.ca); [mayor@hamilton.ca](mailto:mayor@hamilton.ca)

Subject: Hamiltonians Need \*Permanent\* Paid Sick Leave

**Hamilton Health Workers for Alternatives to Policing (HHWAP)**Email: [hamiltonalternativestopolicing@gmail.com](mailto:hamiltonalternativestopolicing@gmail.com)

March 21, 2021

**Hon. Fred Eisenberger (Mayor of Hamilton) and Hamilton City Council**

Hamilton City Hall

2nd floor - 71 Main Street West

Hamilton, Ontario L8P 4Y5

**Re: Permanent Paid Sick Leave as a Public Health Measure**

Dear Mayor Eisenberger,

We write to you today as members of the Hamilton Health Workers for Alternatives to Policing (HHWAP) to urge the City of Hamilton to institute permanent paid sick leave as an essential measure against the further spread of COVID-19. HHWAP is a multidisciplinary collective of Hamiltonians working together to imagine and implement alternatives to policing in our city. Our vision as healthcare providers is to improve health for all and to ensure safety, equity, and justice for various communities in Hamilton. As a group centred on the wellbeing and longevity of our patients and fellow Hamiltonians, we are well aware of the intersection between public health, community safety, social justice, and economic security.

As highlighted in a report by the Decent Work & Health Network, paid sick leave needs to be universal, fully paid, accessible, adequate, and permanent. On February 24, 2021, the City of Hamilton put forward a motion to lobby the provincial and federal governments to give Ontario workers paid sick leave, under the *Employment Standards Act*. The motion was then amended to advocate for paid sick leaves only during the COVID-19 pandemic. We applaud Hamilton councillors for standing up for the wellbeing of workers, however, we want to emphasize the importance of making these changes permanent.

Undoubtedly, COVID-19 presents an imminent threat to the physical and mental health of Hamiltonians. However, we strongly believe that policy-makers at Hamilton City Council should consider how the pandemic presents a chance to make positive and long lasting change for the most vulnerable workers in our city, including those with lower wages, precarious employment, and marginalized identities (newcomers, women, and folks that are disabled, racialized, and LGBTQ2S+). Instituting permanent paid sick leave ensures the safety and health of Hamiltonians, which will benefit the city and its residents in the long run.

As a collective focused on health and justice, we know that establishing paid sick leave is critical for the essential workers that keep our city running. The Decent Work & Health Network reminds us that "paid sick days are within our reach." In this time of uncertainty, bold action in leadership is required. Anything less than universal, fully paid, accessible, adequate and permanent sick leave would only fail Hamiltonians.

Yours sincerely,

Kika Otiono and Gurinder Sandhu, MD Candidates

On behalf of HHWAP

**Pilon, Janet**

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**Subject:** Urban Hamilton Official Plan of Amendment (File No. UHOPA-19-004) and Zoning By-law Amendment (File No. ZAC-19-009)

**From:** LAN WANG

**Sent:** March 23, 2021 7:14 AM

**To:** [clerk@hamilton.ca](mailto:clerk@hamilton.ca)

**Cc:** Kelsey, Lisa <[Lisa.Kelsey@hamilton.ca](mailto:Lisa.Kelsey@hamilton.ca)>

**Subject:** Urban Hamilton Official Plan of Amendment (File No. UHOPA-19-004) and Zoning By-law Amendment (File No. ZAC-19-009)

Dear Sir/Madam,

I am writing to express my strong opposition to Urban Hamilton Official Plan of Amendment (File No. UHOPA-19-004) and Zoning By-law Amendment (File No. ZAC-19-009). I would like my input to be part of the public record of the subject zoning amendment.

Name: Lan Wang. I am a resident of Ward 1. Postal Code: L8S 3S2

Reasons for opposition:

First of all, the exiting business (Odeon fitness and Pain coffee bar) on the subject property are part of the Westdale community. The development would hurt them most and likely drive the out of business. It doesn't make much sense. The subsequent construction would cause great negative environmental impact.

Secondly, the proposed building/development is too high and does not fit the character of the neighborhood at all. The existing zoning bylaws allow development up to three storeys. The current proposal are too much of a change to fit the vision of the current zoning. It will overshadow the neighbouring houses and diminish the value of their properties.

Furthermore, 20 parking spots for a 30 unit building would mean a traffic and parking nightmare for the local residents. It will deteriorate the nature of the neighborhood and precipitate efflux of the residents. There are other areas in the neighborhood in much more need of development such as Main St W corridor, which can accommodate 6-storey building development much better.

In summary, I don't think it's in public interest to allow the proposed amendment. Therefore, I'd like to register my opposition to the proposed amendment in the strongest terms.

Sincerely,

Lan Wang

**Pilon, Janet**

---

**Subject:** 804-816 King St West (UHOPA-19-004 and ZAC-19-009)

**From:** John Petrie

**Sent:** March 22, 2021 4:18 PM

**To:** [clerk@hamilton.ca](mailto:clerk@hamilton.ca)

**Subject:** 804-816 King St West (UHOPA-19-004 and ZAC-19-009)

To whom it may concern.

I am writing to express my opposition to this proposed mixed use residential development on the corner of Paradise and King St West. My primary concern relates to the impact of this development on the on-road parking spaces as well as traffic density on nearby residential streets.

I understand that this development provides for some onsite parking, but some residents of this development (who could be two car families) and retail customers will be required to find parking on nearby residential streets. Local on street parking in this neighbourhood is under pressure from McMaster University, the Urgent Care facility as well as existing low rise residential buildings that provide insufficient onsite parking. Many students and urgent care staff/patients do not utilize the paid parking facilities provided at each of these locations, but rather park on nearby residential streets. Thus this proposal will significantly exacerbate the current situation.

Given the one way street system in the area, a significant volume of traffic will of necessity, utilize local residential streets to access the proposed development.

I live at [REDACTED] Longwood Road north (near the intersection with King Street west) and often find that the east side of this street (parking is not permitted on the west side) is essentially fully occupied with parked cars during the university year. The density of parked cars can make it awkward to drive out of or into my driveway; a situation compounded when vehicles park partially across my drive way entrance. The proposed development will in all likelihood result in an increase in the traffic density on Longwood North and adjacent streets, as well as putting more pressure on the availability of on street parking.

I am also concerned that a six story building will be a visual eyesore in this area of dominantly low rise residential buildings; taking away from the ambience of this area of Westdale.

Regards

*John Petrie*



March 22, 2021

Planning Committee  
Hamilton City Hall  
2nd floor - 71 Main Street West  
Hamilton, Ontario L8P 4Y5

**RE: Property Standards By-Law Review**

The Hamilton and District Apartment Association (HDAA) wishes to provide our thoughts on the Property Standards By-Law Review as we believe it will have a direct impact on rental housing in the City of Hamilton and will affect the way housing providers operate. We believe it may also affect the amount of rental housing supply in the City. With rising real estate values landlords may be more tempted to sell than to take on the additional financial burdens of increased property standards.

From the consultations we participated in we have been able to gather some information on the intentions and areas of focus for the review. One such focus is on the general enforcement of the by-laws and looking at whether the system in place is sufficient. As with any system there is always room for improvement but we believe the system itself does not need a major overhaul. Where there is room to improve is in the general communication between enforcement officers and housing providers. There are many cases where the landlord has not been made aware of a maintenance concern by the tenant and the first mention of this may come from an order. For example, if a notice is posted on the building and taken down by someone who is not the landlord or a staff member, the landlord would not be aware of the notice. In this case not only would the problem not be dealt with but additional costs would be incurred for any additional inspections or other actions taken by an officer. In the past some officers have reached out to landlords directly in regards to a maintenance concern before creating an order. We believe that this type of communication should be integrated into the system as one step of the process. There should be a better working relationship between the City, its officers and landlords. A landlord should also continue to have sufficient time to do the work as well as the opportunity to appeal an order as otherwise this would shortchange the process.

It is also important the officers operate under a mentality of reasonableness in regards to what can or should be done. This reasonableness standard should be carried into the bylaw as well. All repairs come with costs and these costs will need to be recuperated, this may occur through Above Guideline Rent Increases (AGI's), a recalculation of the budget where resources are taken from another service or needed maintenance or the landlord may need to increase rents on turnover. There should be a standard of reasonableness when it comes to what needs repairs to make sure we are not creating situations where rents are increased unnecessarily. Repairs should ultimately be justified and important to the tenants and fall within reasonable standards.

It should also be understood and incorporated into the bylaw that it is integral that tenants not only go through the proper steps when they have a maintenance concern but that there will also be an obligation for tenants to cooperate when issues need to be rectified, particularly in the case of pest issues. A landlord may spend substantial amounts of resources to rectify pest issues in a building but if even one tenant does not cooperate in the process, the issues will continue and it will create an endless cycle where the issue is never properly resolved and unnecessary spending continues.

There has been mention of appliances and their maintenance being included in the bylaw. Currently the property standards bylaw does not specify which appliances need to be provided in a rental unit. This coincides with many other property standard bylaws in municipalities in the surrounding areas of Hamilton. By including appliances in the bylaw it will create an extra burden on landlords particularly smaller landlords who may just have a basement unit. This also does not take into consideration that some tenants want to use or supply their own appliances. Tenants do have some responsibility over the care and comfort of their units and we should be encouraging this. It also should be noted that the province already offers free refrigerators to low income families so there are supports in place should appliances be an issue. There is also the extra burden on landlords in regards to the maintenance of these appliances. We of course have no issue with maintaining appliances that landlords supply currently but the supply of appliances should not be something that is forced as it creates the extra burden of not only supplying these appliances but also maintaining them.

The incorporation of cooling requirements has also been raised and we believe that there are significant issues with this being included in the bylaw. To include a cooling requirement in the bylaw would create the necessity to include air conditioning units in all rental units. This would be a major expenditure for landlords, particularly larger landlords, who currently do not have air conditioning units in their rental properties. Landlords would also look to have the costs of providing and installing air conditioning units recuperated through AGI's which would result in increased rents for tenants. Some tenants may also want to supply their own air conditioning unit and again we should be encouraging tenants taking responsibility for the comfort and care of their units. The City could also look at creating a program that would provide or help with the costs of air conditioning units for low income households.

With the COVID-19 pandemic still very much a reality at this time, cleaning protocols have been a consideration that has been raised as well as having hand sanitizing stations in common areas. Although these measures are important in the grips of a pandemic, having standards put in place that would have long term effects and be difficult to implement on a long term basis would be unreasonable and unmanageable. Any cleaning protocols and standards to be included in the bylaw should be reasonable and be based on a normal non-pandemic environment.

Our overall thoughts are that any standards incorporated should be weighed against the possibility of increased rents. There is at the end of the day a cost to everything. Any major expenditure will need to be recuperated and this will typically occur by AGI's and result in increased rents for tenants in the City. There is already an issue of affordability in the City and by incorporating more strict standards or items that were not currently included before, the City would be contributing to the problem of unaffordability in rental housing instead of helping to create a solution. It should also be mentioned that landlords operate within a budget for their rental properties, by having to include an additional maintenance or item this takes away resources from other services or maintenance. The reality is that the majority of landlords in the City are responsible and care about the health and safety of their tenants. To introduce a new property standard bylaw that enforces greater burdens on all landlords because of a few bad apples is not the proper direction to head in. Again the system itself does not need a major overhaul but simply needs to be improved in areas where there are currently gaps or a breakdown of communication.

Respectfully yours,

**Hamilton and District Apartment Association**

CORPORATION OF THE MUNICIPALITY OF CALVIN

**Resolution**

DATE March 9, 2021

NO. 2021-052

MOVED BY Sandy Cross

SECONDED BY Heather Olmstead

“WHEREAS workers in Ontario without paid sick leave often feel forced to work when unwell so they can feed and support their families and are at risk of losing a paycheque or even their jobs if they stay home, and;

WHEREAS the Canada Recovery Sickness Benefit is temporary, not accessible to all and not usable for the crucial first few days of an illness, and;

WHEREAS had legislated paid sick leave been in place before the global pandemic, lives would have been saved because infection rates would have been reduced, and;

WHEREAS the lack of paid sick days has especially hurt Black, Indigenous, workers of colour, women and migrant workers who are over-represented in low-paying frontline jobs with few benefits and a reduced ability to work from home, and;

WHEREAS the Ontario Medical Association, 11 GTHA Mayors and Chairs representing Ontario’s largest municipalities, the editorial board of the Toronto Star, the Toronto Board of Health, the Decent Work and Health Network, the Ontario Nurses Association, and several other professional associations representing thousands of healthcare workers have all called on the provincial government to legislate paid sick days;

THEREFORE BE IT RESOLVED that the Municipality of Calvin endorses legislated sick leave and calls on the government of Ontario to permanently legislate universal paid sick days for all workers in Ontario during the pandemic and beyond, regardless of workplace size, type of work or immigration status, and;

BE IT FURTHER RESOLVED that this motion be forwarded to the Premier of Ontario, Minister of Labour, all Regional MPPs, and all Ontario Municipalities.”

CARRIED  \_\_\_\_\_

DIVISION VOTE

<u>NAME OF MEMBER OF COUNCIL</u>	<u>YEA</u>	<u>NAY</u>
<u>Coun Cross</u>	<u>X</u>	_____
<u>Coun Maxwell</u>	_____	_____
<u>Coun Olmstead</u>	<u>X</u>	_____
<u>Coun Grant</u>	_____	_____
<u>Mayor Pennell</u>	<u>X</u>	_____

Office of the  
Prime Minister



Cabinet du  
Premier ministre

Ottawa, Canada K1A 0A2

February 27, 2021

**4.38**

His Worship Fred Eisenberger  
Mayor  
Office of the Mayor  
City of Hamilton  
2nd Floor  
71 Main Street West  
Hamilton, Ontario  
L8P 4Y5

Dear Mayor Eisenberger:

On behalf of Prime Minister Justin Trudeau, I would like to acknowledge receipt of your letter of January 6, 2021, regarding a resolution passed by the City of Hamilton in relation to economic recovery initiatives.

Thank you for writing to the Prime Minister. You may be assured that your comments, offered on behalf of the City of Hamilton, have been carefully reviewed.

I have taken the liberty of forwarding a copy of your letter to the Honourable Chrystia Freeland, Deputy Prime Minister and Minister of Finance, and the Honourable Ahmed D. Hussen, Minister of Families, Children and Social Development, for their information.

Once again, thank you for your correspondence.

Yours sincerely,

A handwritten signature in black ink, appearing to read "A. Oldford".

For,

A. Oldford  
Executive Correspondence Officer

Office of the  
Prime Minister



Cabinet du  
Premier ministre

Ottawa, Canada K1A 0A2

**4.39**

February 27, 2021

His Worship Fred Eisenberger  
Mayor  
Office of the Mayor  
City of Hamilton  
2nd Floor  
71 Main Street West  
Hamilton, Ontario  
L8P 4Y5

Dear Mayor Eisenberger:

On behalf of Prime Minister Justin Trudeau, I would like to acknowledge receipt of your letter of January 25, 2021, regarding a resolution passed by the City of Hamilton in relation to support for small businesses.

Thank you for writing to the Prime Minister. You may be assured that your comments, offered on behalf of the City of Hamilton, have been carefully reviewed.

I note that you have also addressed your correspondence to the Honourable Chrystia Freeland, Deputy Prime Minister and Minister of Finance. In addition, I have taken the liberty of forwarding a copy of your letter to the Honourable Ahmed D. Hussen, Minister of Families, Children and Social Development, and the Honourable Mary Ng, Minister of Small Business, Export Promotion and International Trade, for their information.

Once again, thank you for taking the time to write.

Yours sincerely,

A handwritten signature in black ink, appearing to read 'A. Oldford', with a horizontal line extending to the right.

For,

A. Oldford  
Executive Correspondence Officer

Canada

**Ministry of Municipal  
Affairs and Housing**

**Ministère des Affaires  
Municipales et du Logement**

Office of the Deputy Minister

Bureau du sous-ministre

777 Bay Street, 17<sup>th</sup> Floor  
Toronto ON M7A 2J3  
Tel.: 416 585-7100

777, rue Bay, 17<sup>e</sup> étage  
Toronto ON M7A 2J3  
Tél. : 416 585-7100

**March 24, 2021**

**MEMORANDUM TO:       Municipal Chief Administrative Officers and Clerks**

**SUBJECT:                Amendments to Orders under the Reopening Ontario (A  
Flexible Response to COVID-19) Act**

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Today I am writing to share some updates related to various amendments to orders under the *Reopening Ontario (A Flexible Response to COVID-19) Act* (ROA). These updates include amendments to rules for weddings, funerals or religious services and dining for areas in Stage 1 and capacity limits for restaurants and other food and drink establishments for areas in Stages 2 and 3. For more details on these amendments and orders that have been revoked, please see the attached memorandum from the Ministry of the Solicitor General to Chiefs of Police dated March 23, 2021.

I would also like to note that orders currently in force under the ROA have been extended until April 20, 2021 and that emergency orders currently in force under the EMCPA have been extended until April 5, 2021, which includes O. Reg. 8/21 (Enforcement of COVID-19 Measures) and O. Reg. 55/21 (Compliance Orders for Retirement Homes).

Thank you, once again, for your continued efforts to keep our communities safe and healthy.

Sincerely,

Kate Manson-Smith  
Deputy Minister, Ministry of Municipal Affairs and Housing

Enclosure: Correspondence from the Ministry of the Solicitor General to all Chiefs of Police dated March 23, 2021 – English version regarding Amendments to Orders under the Reopening Ontario (A Flexible Response to COVID-19) Act, 2020

If a French version is required, please contact  
[Richard.Stubbings@ontario.ca](mailto:Richard.Stubbings@ontario.ca).

**MEMORANDUM TO:** All Chiefs of Police and  
Commissioner Thomas Carrique  
Chairs, Police Services Boards

**FROM:** Richard Stubbings  
Assistant Deputy Minister  
Public Safety Division

**SUBJECT:** **Amendments to Orders under the *Reopening Ontario  
(A Flexible Response to COVID-19) Act, 2020***

<b>DATE OF ISSUE:</b>	<b>March 23, 2021</b>
<b>CLASSIFICATION:</b>	<b>General Information</b>
<b>RETENTION:</b>	<b>Indefinite</b>
<b>INDEX NO.:</b>	<b>21-0038</b>
<b>PRIORITY:</b>	<b>High</b>

I am writing to advise of further amendments to orders under the *Reopening Ontario (A Flexible Response to COVID-19) Act, 2020* (ROA).

### **Amendments to Rules for Areas in Stage 1 (O. Reg. 82/20)**

Effective March 15, 2021, amendments to the rules for the Grey-Lockdown Zone will change the number of persons permitted to gather for the purpose of a wedding, a funeral or a religious service, rite or ceremony (e.g., a wedding ceremony) to no more than 15 percent of the capacity of any particular room in a building or structure while attending an indoor gathering, and no more than 50 persons if the gathering is held outdoors. Indoor social gatherings, including social gatherings associated with a wedding, a funeral or a religious service, rite or ceremony (e.g., wedding receptions), continued to be prohibited in the Grey-Lockdown Zone. Outdoor social gatherings continue to be subject to a maximum limit of 10 people in this zone.

In addition, while indoor dining continues to be prohibited for the Grey-Lockdown Zone, effective March 20, 2021, outdoor dining will be permitted, subject to physical distancing rules and a number of other public health and workplace safety measures specified in the amending regulation ([O. Reg. 216/21](#)). This includes, but is not limited to, the number of patrons permitted to be seated together at a table for outdoor dining (which is limited to members of the same household, a member of the one other household who lives alone, or a caregiver of any member of either household), and the requirement for

the establishment to post a sign in a location visible to the public that states the maximum capacity they are permitted to operate under.

### **Amendments to Rules for Areas in Stage 2 (O. Reg. 263/20)**

Effective March 20, 2021, the capacity limits for restaurants and other food and drink establishments in the Red Zone are adjusted to allow for up to 50 percent of the maximum patron capacity (calculated by dividing the total square metres of indoor dining area accessible to the public by 2 and rounding down), subject to physical distancing rules, to a maximum total occupancy of 50 patrons, instead of 10 patrons. Furthermore, a sign must be posted by the establishment in a location visible to the public that states the maximum capacity they are permitted to operate under. The number of patrons permitted to be seated together at a table for indoor dining is limited to members of the same household, a member of the one other household who lives alone, or a caregiver of any member of either household. For further information, please refer to the amending regulation ([O. Reg. 217/21](#)).

### **Amendments to Rules for Areas in Stage 3 (O. Reg. 364/20)**

Effective March 20, 2021, amendments to the rules for restaurants and other food and drink establishments for the Yellow Zone will allow more than Six (6) people to sit together at a table in the establishment if they are all members of the same household, a member of one other household who lives alone, or a caregiver for any member of either household.

Further amendments adjust the capacity limits for restaurants and other food and drink establishments in the Orange Zone to allow for up to 50 percent of the maximum patron capacity (calculated by dividing the total square metres of indoor dining area accessible to the public by 2 and rounding down), subject to physical distancing rules, to a maximum total occupancy of 100 patrons, instead of 50 patrons. Furthermore, a sign must be posted by the establishment in a location visible to the public that states the maximum capacity they are permitted to operate under. While there is no longer a maximum number of patrons per table, the number of patrons permitted to be seated together at a table for indoor dining is limited to members of the same household, a member of the one other household who lives alone, or a caregiver of any member of either household. For further information, please refer to the amending regulation ([O. Reg. 218/21](#)).

### **Amendments to Stages of Reopening (O. Reg. 363/20)**

Effective March 22, 2021, the following further amendments will be made to O. Reg. 363/20:

Colour Category	Public Health Unit (As of March 22, 2021)
<b>Green – Prevent</b> <i>(Standard Measures)</i>	1. Grey Bruce Health Unit 2. Hastings and Prince Edward Counties Health Unit
<b>Yellow – Protect</b> <i>(Strengthened Measures)</i>	1. District of Algoma Health Unit 2. Haliburton, Kawartha, Pine Ridge District Health Unit 3. Huron Perth Health Unit 4. Kingston, Frontenac and Lennox and Addington Health Unit 5. North Bay Parry Sound District Health Unit 6. Porcupine Health Unit 7. Renfrew County and District Health Unit 8. Timiskaming Health Unit
<b>Orange – Restrict</b> <i>(Intermediate Measures)</i>	1. The Eastern Ontario Health Unit 2. Haldimand-Norfolk Health Unit 3. Middlesex-London Health Unit 4. Oxford Elgin St. Thomas Health Unit 5. Wellington-Dufferin-Guelph Health Unit
<b>Red – Control</b> <i>(Stringent Measures)</i>	1. Brant County Health Unit 2. Chatham-Kent Health Unit 3. City of Hamilton Health Unit 4. City of Ottawa Health Unit 5. Durham Regional Health Unit 6. Halton Regional Health Unit 7. Leeds, Grenville and Lanark District Health Unit 8. Niagara Regional Area Health Unit 9. Northwestern Health Unit 10. Peterborough County – City Health Unit 11. Simcoe Muskoka District Health Unit 12. Waterloo Health Unit 13. Windsor-Essex County Health Unit 14. York Regional Health Unit
<b>Grey – Lockdown</b> <i>(Restrictive measures similar to pre-December 26)</i>	1. City of Toronto Health Unit 2. Lambton Health Unit 3. Peel Regional Health Unit 4. Sudbury and District Health Unit 5. Thunder Bay District Health Unit
<b>Shutdown</b> <i>(Most restrictive measures)</i>	None

Future decisions to move Public Health Units (PHUs) to new zones per the Framework will be made in consultation with local medical officers of health and will be subject to ongoing review of trends in public health indicators and advice of the Chief Medical

Officer of Health. For further information, please refer to the amending regulation ([O. Reg. 215/21](#)).

### **Revoked Orders under the *Emergency Management and Civil Protections Act***

Additionally, as of March 8, 2021, the Stay-at-Home Order (O. Reg. 11/21), Residential Evictions Order (O. Reg. 13/21) and all the associated PHU-specific orders that caused the former two orders to apply to individual PHUs under the *Emergency Management and Civil Protection Act* (EMCPA) have been revoked.

### **Ongoing Enforcement Efforts**

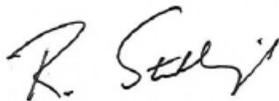
Orders currently in force under the ROA have been extended until April 20, 2021. In addition, emergency orders currently in force under the EMCPA have been extended until April 5, 2021, which includes O. Reg. 8/21 (Enforcement of COVID-19 Measures) and O. Reg. 55/21 (Compliance Orders for Retirement Homes).

The ministry continues to work with enforcement ministries and municipalities to collaborate and information share, including through the dedicated 1-800 Enforcement Support Line and email resource. Analysis of enforcement data that your police service provides to the ministry continues to support data-driven decision-making.

Provincewide, police services are working together with local enforcement partners to implement local compliance campaigns and to reinforce public health requirements under the EMCPA and ROA. Continued collaboration and communication among local enforcement personnel and public health officials remains critical to ensuring that localized responses are effective and correspond with local risk levels, rules and restrictions.

Thank you once again for your continued efforts to help keep our communities safe and healthy.

Sincerely,



Richard Stubbings  
Assistant Deputy Minister  
Public Safety Division



**GENERAL ISSUES COMMITTEE  
(2021 OPERATING BUDGET)  
REPORT 21-002**

9:30 a.m. and 3:00 p.m.

January – March 2021

Council Chambers

Hamilton City Hall, 71 Main Street West

**January 15, 2021:**

**Present:** Mayor F. Eisenberger, Deputy Mayor B. Clark (Chair)  
Councillors M. Wilson, J. Farr, N. Nann, S. Merulla, C. Collins,  
T. Jackson, E. Pauls, J.P. Danko, M. Pearson, B. Johnson,  
L. Ferguson, A. VanderBeek

**Absent:** Councillors J. Partridge and T. Whitehead - Personal

**January 19, 2021:**

**Present:** Mayor F. Eisenberger, Deputy Mayor B. Clark (Chair)  
Councillors M. Wilson, J. Farr, N. Nann, S. Merulla, C. Collins,  
T. Jackson, E. Pauls, J.P. Danko, M. Pearson, B. Johnson,  
L. Ferguson, A. VanderBeek

**Absent:** Councillors J. Partridge and T. Whitehead – Personal

**January 21, 2021:**

**Present:** Mayor F. Eisenberger, Deputy Mayor B. Clark (Chair)  
Councillors M. Wilson, J. Farr, N. Nann, S. Merulla, C. Collins,  
T. Jackson, E. Pauls, J.P. Danko, M. Pearson, B. Johnson,  
L. Ferguson, A. VanderBeek, J. Partridge

**Absent:** Councillor T. Whitehead – Personal

**January 22, 2021:**

**Present:** Mayor F. Eisenberger, Deputy Mayor B. Clark (Chair)  
Councillors M. Wilson, J. Farr, N. Nann, S. Merulla, C. Collins,  
T. Jackson, E. Pauls, J.P. Danko, M. Pearson, B. Johnson,  
L. Ferguson, A. VanderBeek, J. Partridge

**Absent:** Councillor T. Whitehead – Personal

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**January 26, 2021:**

**Present:** Mayor F. Eisenberger, Deputy Mayor B. Clark (Chair)  
Councillors M. Wilson, J. Farr, N. Nann, S. Merulla, C. Collins,  
T. Jackson, E. Pauls, J.P. Danko, M. Pearson, B. Johnson,  
A. VanderBeek, J. Partridge

**Absent:** Councillor T. Whitehead – Personal  
Councillor L. Ferguson – Other City Business

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**January 27, 2021:**

**Present:** Mayor F. Eisenberger, Deputy Mayor B. Clark (Chair)  
Councillors M. Wilson, J. Farr, N. Nann, S. Merulla, C. Collins,  
T. Jackson, E. Pauls, J.P. Danko, M. Pearson, B. Johnson,  
L. Ferguson, A. VanderBeek, J. Partridge

**Absent:** Councillor T. Whitehead – Personal

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**January 28, 2021:**

**Present:** Mayor F. Eisenberger, Deputy Mayor B. Clark (Chair)  
Councillors M. Wilson, J. Farr, N. Nann, S. Merulla, C. Collins,  
T. Jackson, E. Pauls, J.P. Danko, M. Pearson, B. Johnson,  
L. Ferguson, A. VanderBeek, T. Whitehead, J. Partridge

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**February 5, 2021:**

**Present:** Mayor F. Eisenberger, Deputy Mayor M. Wilson (Chair)  
Councillors J. Farr, N. Nann, S. Merulla, C. Collins, T. Jackson,  
E. Pauls, J.P. Danko, B. Clark, M. Pearson, B. Johnson,  
L. Ferguson, A. VanderBeek

**Absent:** Councillor J. Partridge – Other City Business  
Councillor T. Whitehead – Personal

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**February 8, 2021:**

**Present:** Mayor F. Eisenberger, Deputy Mayor M. Wilson (Chair)  
Councillors J. Farr, N. Nann, S. Merulla, C. Collins, T. Jackson,  
E. Pauls, J.P. Danko, B. Clark, M. Pearson, B. Johnson,  
L. Ferguson, A. VanderBeek, J. Partridge

**Absent:** Councillor T. Whitehead – Personal

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**February 11, 2021:**

**Present:** Mayor F. Eisenberger, Deputy Mayor M. Wilson (Chair)  
Councillors J. Farr, N. Nann, S. Merulla, C. Collins,  
T. Jackson, E. Pauls, J.P. Danko, B. Clark, M. Pearson,  
B. Johnson, L. Ferguson, A. VanderBeek, J. Partridge

**Absent:** Councillor T. Whitehead – Personal

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**February 25, 2021:**

**Present:** Mayor F. Eisenberger, Deputy Mayor M. Wilson (Chair)  
Councillors J. Farr, N. Nann, C. Collins, T. Jackson,  
E. Pauls, J.P. Danko, B. Clark, M. Pearson, B. Johnson,  
L. Ferguson, A. VanderBeek, J. Partridge

**Absent:** Councillor T. Whitehead – Personal  
Councillor S. Merulla – Other City Business

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**March 3, 2021:**

**Present:** Mayor F. Eisenberger, Deputy Mayor N. Nann (Chair)  
Councillors M. Wilson, J. Farr, S. Merulla, C. Collins, T. Jackson,  
J.P. Danko, B. Clark, M. Pearson, B. Johnson, L. Ferguson,  
A. VanderBeek, J. Partridge

**Absent:** Councillors E. Pauls, T. Whitehead – Personal

**THE GENERAL ISSUES COMMITTEE PRESENTS REPORT 21-002 AND RESPECTFULLY RECOMMENDS:**

**1. 2021 Tax Supported Operating Budget (FCS21001) (City Wide) (Item 6.1) (January 15, 2021)**

That Report FCS21001, respecting the 2021 Tax Supported Operating Budget, be received, as amended.

**2. \$30,000 One-Time Funding to the Hamilton Farmers Market (Item 8.1) (January 21, 2021)**

WHEREAS, the Hamilton Farmers Market is a cherished cultural and social institution in Hamilton;

WHEREAS, through the Covid-19 Pandemic, the Hamilton Farmers Market is facing perhaps its greatest challenges since it was founded in 1837;

WHEREAS, despite these challenges, the 2021 budget presented by the Hamilton Farmer's Market Board of Directors has maintained the Council requested 2% levy guideline;

WHEREAS, the Hamilton Farmers Market has forecasted stall revenue reductions of \$41,200 or 8.6% year-over-year; and,

WHEREAS, due to 5 abandoned contracts (estimated forgone revenue of \$14.5k); delayed business starts (estimated forgone revenue of \$9k); unoccupied available space (estimated forgone revenue of \$23.1k); and, an increased stall vacancy rate of 13.3%;

THEREFORE, BE IT RESOLVED:

- (a) That one-time funding in the amount of \$30,000, to be funded from the Economic Development Investment Reserve (Account No.112221) or the COVID-19 Emergency Reserve (110053), to be to be utilized to promote the market during the ongoing pandemic, be approved; and,
- (b) That the Hamilton Farmers Market Board of Directors liaise with the City of Hamilton Culture and Tourism Section and Corporate Communications Office, in order to fully leverage and coordinate promotion of the Market.

**3. PRESTO Adoption (PW17033(f)) (City Wide) (Item 5.1) (January 22, 2021)**

That Report PW17033(f), respecting PRESTO Adoption, be received.

**4. (RE)envision the HSR Update and Guiding Principles (PW20005(a)) (City Wide) (Item 7.1) (January 22, 2021)**

That Report PW20005(a), respecting the (RE)envision the HSR Update and Guiding Principles, be received.

**5. Update on Financial Implications of Revenue and Ridership (PW20061(a)) (City Wide) (Item 7.2) (January 22, 2021)**

That Report PW20061(a), respecting the Update on Financial Implications of Revenue and Ridership, be received.

**6. Cease Purchase of Diesel Fuel Vehicles (Item 8.2) (January 26, 2021)**

That Transit staff be directed to cease the purchase of any diesel vehicles, effective immediately.

**7. Impact of a 2021 Fare Freeze – 10 Year Local Transit Strategy (PW21008) (City Wide) (February 5, 2021)**

That Report PW21008, respecting the Impact of a 2021 Fare Freeze – 10 Year Local Transit Strategy, be received.

**8. Sidewalk Clearing Program (Item 6.1) (February 11, 2021)**

That the matter respecting the Sidewalk Snow Clearing Program Options, be referred to the Public Works Committee for further discussion.

**9. Food Advisory Committee 2021 Budget Request (BOH20024) (City Wide) (Item 7.1) (February 11, 2021)**

- (a) That the Food Advisory Committee 2021 Budget Submission, attached as Appendix "A" to Report 21-002, in the amount of \$1,500, be approved; and,
- (b) That the unspent 2020 approved funding for education, training and events, in the amount of \$1,000, be transferred to the Food Advisory Committee's 2021 reserve.

**10. 2021 Budget Submission - Housing and Homelessness Advisory Committee (HSC20059) (City Wide) (Item 7.2) (February 11, 2021)**

That the Housing and Homelessness Advisory Committee 2021 base budget submission, attached as Appendix "B" to Report 21-002, in the amount of \$1,000, be approved.

**11. 2021 Budget Submission - Seniors Advisory Commission (HUR20011) (City Wide) (Item 7.3) (February 11, 2021)**

That the Seniors Advisory Committee 2021 base budget submission in the amount of \$2500, attached as Appendix "C" to Report 21-002, be approved.

**12. City of Hamilton Veterans' Committee 2021 Budget Submission (PED20216) (City Wide) (Item 7.4) (February 11, 2021)**

That the Hamilton Veterans Committee (Veterans Committee) 2021 base budget submission, attached as Appendix "D" to Report 21-002, in the amount of \$43,000, be approved.

**13. 2021 Budget Submissions Volunteer Advisory Committee (HUR20012) (City Wide) (Item 7.5) (February 11, 2021)**

That the following Volunteer Advisory Committee 2021 budget base submissions, be approved:

- (a) Advisory Committee on Immigrant & Refugees, in the amount of \$3,500, attached as Appendix “E” to Report 21-002;
- (b) Aboriginal Advisory Committee, in the amount of \$3,552, attached as Appendix “F” to Report 21-002;
- (c) Hamilton Mundialization Committee, in the amount of \$5,890, attached as Appendix “G” to Report 21-002; and,
- (d) Hamilton Status of Women Committee, in the amount of \$3,500, attached as Appendix “H” to Report 21-002.

**14. Hamilton Cycling Committee Budget 2021 (PED20212) (City Wide) (Item 7.6) (February 11, 2021)**

- (a) That the Hamilton Cycling Committee 2021 base budget submission, in the amount of \$10,000, as described in Appendix “I” attached to Report 21-002, be approved; and,
- (b) That, in addition to the base funding, a one-time budget allocation for 2021 of \$4,000, to be used to initiate a community grant program to support community events and initiatives that meet the mandate of the Committee, to be funded by the Hamilton Cycling Committee reserve, be approved.

**15. 2021 Budgets Submissions Volunteer Advisory Committee (CM20013) (City Wide) (Item 7.7) (February 11, 2021)**

That the following Volunteer Advisory Committee 2021 budget base submissions, be approved:

- (a) LGBTQ Advisory Committee, in the amount of \$3,960, attached as Appendix “J” to Report 21-002; and,
- (b) Committee Against Racism, in the amount of \$8,900, attached as Appendix “K” to Report 21-002.

**16. Arts Advisory Commission 2021 Base Budget Submission (PED20219) (City Wide) (Item 7.8) (February 11, 2021)**

That the Arts Advisory Commission 2021 base budget submission, attached as Appendix "L" to Report 21-002, in the amount of \$9,000, be approved.

**17. 2021 Budget Submission - Advisory Committee for Persons with Disabilities (HUR20010) (City Wide) (Item 7.9) (February 11, 2021)**

That the Advisory Committee for Persons with Disabilities (ACPD) 2021 base budget submission, attached as Appendix "M" to Report 21-002, in the amount of \$6,100, be approved.

**18. 2021 Volunteer Committee Budget - Keep Hamilton Clean and Green Committee (PW21003) (City Wide) (Item 7.10) (February 11, 2021)**

That the Keep Hamilton Clean and Green Committee's 2021 base budget submission, attached as Appendix "N" to Report 21-002, in the amount of \$18,250, representing a zero-net levy impact from the previous year budget, be approved.

**19. Women's Shelter and Support Investment Options (HSC20061) (City Wide) (Item 7.11) (February 11, 2021)**

- (a) That annual funding up to \$950,000 from the Net Levy to support the operating costs of the Good Shepherd Centre's Emergency Shelter proposal and increase the investment in the Municipally-funded Portable Housing Benefit Program for women, trans-feminine, trans-masculine and non-binary adults from Hamilton's By-Name List, be approved; and,
- (b) That, in the event the proposed Good Shepherd Emergency Shelter project does not proceed, annual funding of up to \$950,000 from the Net Levy to support the operating costs of Mission Services' Emergency Shelter proposal and increase the investment in the Municipally-funded Portable Housing Benefit Program for women, trans-feminine, trans-masculine and non-binary adults from Hamilton's By-Name List, be approved.

**20. Neighbour to Neighbour Funding Update (FCS21006) (City Wide) (Item 7.12) (February 11, 2021)**

That Report FCS21006, respecting the Neighbour to Neighbour Funding Update, be received.

**21. Increased Municipal Law and Parking Enforcement in Waterfalls Areas Across the City - Pilot Program (PED18011(b)) (City Wide) (Item 7.13) (February 11, 2021)**

(a) That, subject to approval of the funding source in recommendation (b), staff be directed to assign additional Municipal Law Enforcement (MLE) and Parking Enforcement staff to Waterfall areas where challenges have been identified including, but not limited to, weekends from March 15, 2021 through to November 15, 2021, by approving additional temporary FTEs as follows:

(i) by adding 2 Temporary FT Municipal Law Enforcement Officers;  
and,

(ii) by adding 5 Temporary PT Parking Enforcement Officers;

(b) That funding for the enhanced Municipal Law and Parking enforcement in Waterfall areas, including staffing and vehicle costs, estimated at a total incremental net cost of up to \$354,000 be funded from the City's Tax Stabilization Reserve 110046, be approved; and,

(c) That staff be directed to report back to the Planning Committee in January 2022 after the conclusion of the recommended pilot with an overall evaluation, including measurable results such as fines issued for various offences, revenues generated, etc., with recommendations as to whether the enhanced enforcement should be continued in 2022.

**22. 2020 Assessment Growth (FCS21016) (City Wide) (Item 6.2) (February 25, 2021)**

That Report FCS21016, respecting the 2020 Assessment Growth, be received.

**23. Savings Generated from Funded Projects (FCS21007) (City Wide) (Item 7.2) (February 25, 2021)**

That Report FCS21007, respecting Savings Generated from Funded Projects, be received.

**24. Neighbour to Neighbour Community Food Centre Funding (Item 8.1) (February 25, 2021)**

WHEREAS, City Council supported the establishment and ongoing operation of Neighbour to Neighbour Community Food Centre since 2015;

WHEREAS, the Neighbour to Neighbour Food Centre has become a community hub providing programs and support to the area residents;

WHEREAS the Neighbour to Neighbour Community Food Centre focussed programs and supports on hunger and food insecurity which connected to poverty, inequality, racism, health, the environment, and social relationships;

WHEREAS, the Neighbour to Neighbour Community Food Centre aligns with and contributes to the goals and objectives of the City of Hamilton's Food Strategy;

WHEREAS, Council has provided financial support to Neighbour to Neighbour for the Community Food Centre operation in the amount of \$200,000 per year for the past five years, expiring December 31, 2020;

THEREFORE, BE IT RESOLVED:

That the Neighbour to Neighbour Community Food Centre be supported for 2021 at a cost of \$200,000, to be provided through the 2021 budget Tax Stabilization Reserve.

**25. 2021 Tax Supported Operating Budget - Recommendations (FCS21001(a)) (City Wide) (Item 6.1) (March 3, 2021)**

(a) Council Referred Items, Business Cases and 2022 – 2024 Multi-Year Outlook

(i) That the 2021 Council Referred Items in Appendix "A", attached to Report FCS21001(a), be received;

(ii) That the 2021 Business Cases in Appendix "B", attached to Report FCS21001(a), be received;

**Council – March 31, 2021**

- (iii) That the 2022 – 2024 Multi-Year Outlook in Appendix “I”, attached to Report FCS21001(a), be received;
  - (iv) That the Proposed Amendment to the 2021 Approved User Fees in Appendix “O”, attached to Report 21-002, be approved;
- (b) Boards and Agencies
  - (i) That the Boards and Agencies operating budget of \$225,116,831 in Appendix “P”, attached to Report 21-002, inclusive of amendments as per Appendix “Q” attached to Report 21-002, be approved;
  - (ii) That the City Enrichment Fund operating budget, as shown in the 2021 Tax Supported Operating Budget Book, attached as Appendix “R” to Report 21-002, page 31, \$6,088,340, be approved;
- (c) Planning and Economic Development Department
  - (i) That the Planning and Economic Development operating budget, as shown in the 2021 Tax Supported Operating Budget Book, attached as Appendix “R” to Report 21-002, page 54, \$30,327,260, inclusive of amendments as per Appendix “Q” attached to Report 21-002, be approved;
- (d) Healthy and Safe Communities Department
  - (i) That the Healthy and Safe Communities operating budget, as shown in the 2021 Tax Supported Operating Budget Book, attached as Appendix “R” to Report 21-002, page 74, \$256,380,200, inclusive of amendments as per Appendix “Q” attached to Report 21-002, be approved;
  - (ii) That the General Manager of the Healthy and Safe Communities Department, or delegate, be authorized and directed to execute, on behalf of the City, all agreements, including all federal and provincial funding agreements and any agreements with Community Services Provider(s), as well as, any ancillary agreements, contracts, extensions and documents, associated with, or arising out of, Council’s approval of the budgets outlined in Report FCS21001(a), which also includes the authority to authorize the submission of budgets and quarterly and / or year-end reporting, as well as, the authority to make appropriate payments to

community service providers, in a form satisfactory to the City Solicitor;

- (iii) That, where required for Public Health Services, the General Manager of the Healthy and Safe Communities Department, or delegate, or the Medical Officer of Health, or delegate, be authorized and directed to execute, on behalf of the City, all agreements, including all federal and provincial funding agreements, as well as, any ancillary agreements, contracts, extensions and documents, associated with, or arising out of, Council's approval of the budgets, outlined in Appendix "R" attached to Report 21-002, inclusive of amendments as per Appendix "Q", attached to Report 21-002, which includes the authority to authorize the submission of budgets and quarterly and / or year-end reporting, in a form satisfactory to the City Solicitor;
- (iv) That a Line of Duty Death (LODD) Benefit Reserve (112050) be established with initial funding of \$494,000 from the Tax Stabilization Reserve (110046), in accordance with the reported 2019 Tax Operating Budget Surplus and the 2020 Tax Supported Operating Budget amendments;

(e) Public Works Department

- (i) That the Public Works operating budget, as shown in the 2021 Tax Supported Operating Budget Book, attached as Appendix "R" to Report 21-002, page 98, \$264,776,990, inclusive of amendments as per Appendix "Q", attached to Report 21-002, be approved;

(f) City Manager's Office

- (i) That the City Manager's operating budget, as shown in the 2021 Tax Supported Operating Budget Book, attached as Appendix "R" to Report 21-002, Page 114, \$12,866,920, inclusive of amendments as per Appendix "Q", attached to Report 21-002, be approved;

(g) Corporate Services Department

- (i) That the Corporate Services operating budget, as shown in the 2021 Tax Supported Operating Budget Book, attached as Appendix "R" to Report 21-002, page 128, \$36,111,650, inclusive of

amendments as per Appendix “Q”, attached to Report 21-002, be approved;

(h) Legislative

- (i) That the Legislative operating budget, as shown in the 2021 Tax Supported Operating Budget Book, attached as Appendix “R” to Report 21-002, page 145, \$5,164,412, inclusive of amendments as per Appendix “Q”, attached to Report 21-002, be approved;

(i) Hamilton Entertainment Facilities

- (i) That the Hamilton Entertainment Facilities operating budget, as shown in the 2021 Tax Supported Operating Budget Book, attached as Appendix “R” to Report 21-002, page 153, \$4,037,180, inclusive of amendments as per Appendix “Q”, attached to Report 21-002, be approved;

(j) Corporate Financials – Expenditures / Non-Program Revenues

- (i) That the Corporate Financials – Expenditures operating budget, as shown in the 2021 Tax Supported Operating Budget Book, attached as Appendix “R” to Report 21-002, page 146, \$22,799,200, inclusive of amendments as per Appendix “Q”, attached to Report 21-002, be approved;
- (ii) That the Non-Program Revenues operating budget, as shown in the 2021 Tax Supported Operating Budget Book, attached as Appendix “R” to Report 21-002, page 158, (\$47,391,950), inclusive of amendments as per Appendix “Q”, attached to Report 21-002, be approved;

(k) Capital Financing

- (i) That the Capital Financing operating budget, as shown in the 2021 Tax Supported Operating Budget Book, attached as Appendix “R” to Report 21-002, page 154, \$139,541,860, inclusive of amendments as per Appendix “Q”, attached to Report 21-002, be approved;

- (ii) That the Capital Financing portion of the Police Services budget, as shown in the 2021 Tax Supported Operating Budget Book, attached as Appendix “R” to Report 21-002, page 154, \$1,234,776, inclusive of amendments as per Appendix “Q”, attached to Report 21-002, be approved;
  - (iii) That the Capital Financing portion relating to the Hamilton Public Library budget, as shown in the 2021 Tax Supported Operating Budget Book – Appendix “R”, attached to Report 21-002, page 154, \$166,280, be approved;
  
- (l) 2021 By-Law Authorization
  - (i) That the City Solicitor be authorized and directed to prepare all necessary by-laws, for Council approval, for the purposes of establishing the tax levy;
  
- (m) Budgeted Complement Transfer Schedule
  - (i) That, in accordance with the Budgeted Complement Control Policy, the requested complement transfers from one department / division / cost category to another, as outlined in Appendix “S”, attached to Report 21-002, be approved;
  
- (n) Budgeted Complement Temporary Extension Schedule
  - (i) That, in accordance with the Budgeted Complement Control Policy, the requested complement extensions of temporary positions with 24-month terms or greater, with no impact on the levy, as outlined in Appendix “T”, attached to Report 21-002, be approved;
  
- (o) Budget Amendment Schedule
  - (i) That, in accordance with the Budget Control Policy, the requested amendments, transferring budget from one department / division to another and / or from one cost category to another with no impact on the levy, as outlined in Appendix “U”, attached to Report 21-002, be approved;

- (p) Budget Exclusions Related to Regulation 284/09
  - (i) That the budget exclusions related to Regulation 284/09 of the *Municipal Act* titled “Budget Matters – Expenses”, as per Appendix “H”, attached to Report FCS21002(a), be received;
- (q) That the Mayor and Senior Leadership Team of the City of Hamilton actively participate in efforts with other municipalities and municipal associations seeking financial support from senior levels of government to support the ongoing and longer term financial impacts of the COVID-19 pandemic and recovery.

**26. Accessible Taxicab Financial Incentive Program (Item 6.1.a.) (March 3, 2021)**

WHEREAS, at its meeting of January 22, 2020, Council approved Item 9 of the Planning Committee Report 20-001, which reads as follows:

**9. Accessible Taxicab Financial Incentive Program (PED18082(a)) (City Wide) (Item 10.1)**

- (a) That the Accessible Taxicab Financial Incentive Pilot Program be extended for an additional 16 months to the end of April 2021 and that the program be funded through the Working Funds - General Reserve 112400 at an estimated net cost of \$80,000 or \$5,000 per month; and,
- (b) That funding for a permanent Accessible Taxicab Financial Incentive Program be considered during the 2021 budget deliberations;

WHEREAS, the Accessible Taxicab Financial Incentive Pilot Program has been placed on hold due to COVID-19; and,

WHEREAS, staff therefore did not utilize the funding originally approved for the Accessible Taxicab Financial Incentive Pilot Program;

THEREFORE, BE IT RESOLVED:

- (a) That funding for a permanent Accessible Taxicab Financial Incentive Program be DEFERRED to the 2022 Operating budget for consideration; and,

**Council – March 31, 2021**

- (b) That the Accessible Taxicab Financial Incentive Pilot Program, be further extended to the end of April 2022, to be funded through the PTP Voluntary Accessibility Payment, with any shortfall being funded through the original identified funding source of Working Funds - General Reserve 112400, at an estimated net cost of \$5,000 per month if/when pre-COVID activity levels resume.

**January 15, 2021**

**FOR INFORMATION:**

**(a) APPROVAL OF AGENDA (Item 1)**

The Committee Clerk advised that there were no changes to the agenda.

The agenda for the January 15, 2021 General Issues Committee (Budget) meeting was approved, as presented.

**(b) DECLARATIONS OF INTEREST (Item 2)**

There were no declarations of interest.

**(c) STAFF PRESENTATIONS (Item 6)**

**(i) 2021 Tax Supported Operating Budget (FCS21001) (City Wide) (Item 6.1)**

Mike Zegarac, General Manager of Finance & Corporate Services, provided a PowerPoint presentation respecting Report FCS21001 - 2021 Tax Supported Operating Budget.

The presentation respecting Report FCS21001 - 2021 Tax Supported Operating Budget, was received.

Appendix "A" to Report FCS21001, respecting the 2021 Tax Supported Operating Budget was amended, as follows:

- (a) *Corporate Financials - Operating Impacts of Capital – Remainder \$2,492,100;***

(b) *Non-Program Revenues POA – SRA funding for forgone revenue (1,043,500); and,*

(c) *Public Works Blue Box Municipal Funding Allocation (1,389,950)*

For disposition of this matter, please refer to Item 1.

**(d) NOTICES OF MOTION (Item 9)**

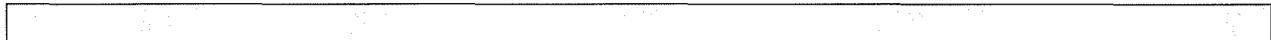
Councillor M. Wilson introduced the following Notice of Motion:

**Review of the Utilization and Performance of City Facilities and Assets**

That staff be directed to review the utilization and performance of City facilities and assets and report back to the General Issues Committee for the 2022 Operating Budget.

**(e) ADJOURNMENT (Item 14)**

There being no further business, the General Issues Committee adjourned at 11:37 a.m.



**January 19, 2021**

**FOR INFORMATION:**

**(a) APPROVAL OF AGENDA (Item 1)**

The Committee Clerk advised of the following changes to the agenda:

**3. APPROVAL OF MINUTES OF PREVIOUS MEETING**

3.3 January 15, 2021

**6. PRESENTATIONS**

6.7 Bill 229, *Budget Measures Act* - Schedule 6 - Overview of Amendments

The Conservation Authorities had requested that Item 6.7 be heard prior to the Conservation Authority presentations, in order to provide background information and context; however, that request was missed. Therefore, Item 6.7 has been moved up on the agenda to be heard after Item 6.2.

For disposition of this matter, please refer to Item 25.

## **8. MOTIONS**

- 8.1 Review of the Utilization and Performance of City Facilities and Assets – Although this item has been added to today’s agenda, the Councillor has requested that this Motion deferred to the January 28, 2021 GIC (Budget) meeting.

The agenda for the January 19, 2021 General Issues Committee (Budget) meeting was approved, as amended.

### **(b) DECLARATIONS OF INTEREST (Item 2)**

There were no declarations of interest.

### **(c) APPROVAL OF MINUTES OF PREVIOUS MEETINGS (Item 3)**

- (i) **December 3, 2020; December 18, 2020; and, January 15, 2021 (Items 3.1 to 3.3)**

The Minutes of the December 3, 2020; December 18, 2020; and, January 15, 2021 General Issues Committee (Budget) meetings were approved, as presented.

### **(d) PRESENTATIONS (Item 6)**

- (i) **Hamilton Beach Rescue Unit (Item 6.1)**

Chief Charlie Witherington, of the Hamilton Beach Rescue Unit, provided a presentation respecting the Hamilton Beach Rescue Unit’s 2021 Operating Budget submission.

Chief Charlie Witherington, of the Hamilton Beach Rescue Unit, was permitted additional time, beyond the permitted 5 minutes, to continue with his presentation.

The presentation, respecting the Hamilton Beach Rescue Unit's 2021 Operating Budget submission, was received.

For disposition of this matter, please refer to Item 25.

**(ii) Royal Botanical Gardens (Item 6.2)**

Nancy Rowland, Chief Executive Officer; and, Andrew Duncan, Director of Finance & Administration, provided a PowerPoint presentation respecting the Royal Botanical Gardens' 2021 Operating Budget submission.

Nancy Rowland, Chief Executive Officer; and, Andrew Duncan, Director of Finance & Administration, of the Royal Botanical Gardens, were permitted additional time, beyond the permitted 5 minutes, to continue with their presentation.

The presentation, respecting the Royal Botanical Gardens' 2021 Operating Budget submission, was received.

For disposition of this matter, please refer to Item 25.

**(iii) Conservation Halton (Item 6.3)**

Hassaan Basit, President and Chief Executive Officer, provided a PowerPoint presentation respecting Conservation Halton's 2021 Operating Budget submission.

Hassaan Basit, President and Chief Executive Officer, of Conservation Halton, was permitted additional time, beyond the permitted 5 minutes, to continue with his presentation.

The presentation, respecting Conservation Halton's 2021 Operating Budget submission, was received.

For disposition of this matter, please refer to Item 25.

**(iv) Grand River Conservation Authority (Item 6.4)**

Samantha Lawson, Chief Administrative Officer; and, Sonja Radoja, Manager of Corporate Services, provided a PowerPoint presentation respecting the Grand River Conservation Authority's 2021 Operating Budget submission.

Samantha Lawson, Chief Administrative Officer; and, Sonja Radoja, Manager of Corporate Services, of the Grand River Conservation Authority, were permitted additional time, beyond the permitted 5 minutes, to continue with their presentation.

The presentation, respecting the Grand River Conservation Authority's 2021 Operating Budget submission, was received.

For disposition of this matter, please refer to Item 25.

**(v) Hamilton Conservation Authority (Item 6.5)**

Lisa Burnside, Chief Administrative Officer; Scott Peck, Deputy Chief Administrative Officer / Director, Watershed Planning and Engineering; and, Neil McDougall, Secretary-Treasurer, provided a PowerPoint presentation, respecting the Hamilton Region Conservation Authority's 2021 Operating Budget submission.

Lisa Burnside, Chief Administrative Officer; Scott Peck, Deputy Chief Administrative Officer / Director, Watershed Planning and Engineering; and, Neil McDougall, Secretary-Treasurer, of the Hamilton Conservation Authority, were permitted additional time, beyond the permitted 5 minutes, to continue with their presentation.

The presentation, respecting the Hamilton Conservation Authority's 2021 Operating Budget submission, was received.

For disposition of this matter, please refer to Item 25.

**(vi) Niagara Peninsula Conservation Authority (Item 6.6)**

Chandra Sharma, Chief Administrative Officer / Secretary-Treasurer; and, Lise Gagnon, Director of Corporate Services, provided a PowerPoint presentation respecting the Niagara Peninsula Conservation Authority's 2021 Operating Budget submission.

Chandra Sharma, Chief Administrative Officer / Secretary-Treasurer; and, Lise Gagnon, Director of Corporate Services, of the Niagara Peninsula Conservation Authority, were permitted additional time, beyond the permitted 5 minutes, to continue with their presentation.

The presentation, respecting the Niagara Peninsula Conservation Authority's 2021 Operating Budget submission, was received.

For disposition of this matter, please refer to Item 25.

**(vii) Bill 229, *Budget Measures Act* - Schedule 6 - Overview of Amendments (Item 6.7)**

Chandra Sharma, Chief Administrative Officer / Secretary-Treasurer, Niagara Peninsula Conservation Authority; Lisa Burnside, Chief Administrative Officer, Hamilton Conservation Authority; Samantha Lawson, Chief Administrative Officer, Grand River Conservation Authority; and, Hassaan Basit, President and Chief Executive Officer, Conservation Halton, provided a PowerPoint presentation respecting Bill 229, *Budget Measures Act* - Schedule 6 - Overview of Amendments.

Chandra Sharma, Chief Administrative Officer / Secretary-Treasurer, Niagara Peninsula Conservation Authority; Lisa Burnside, Chief Administrative Officer, Hamilton Conservation Authority; Samantha Lawson, Chief Administrative Officer, Grand River Conservation Authority; and, Hassaan Basit, President and Chief Executive Officer, Conservation Halton, were permitted additional time, beyond the permitted 5 minutes, to continue with their presentation.

The presentation, respecting Bill 229, *Budget Measures Act* - Schedule 6 - Overview of Amendments, was received.

**(e) ADJOURNMENT (Item 10)**

There being no further business, the General Issues Committee (Budget) adjourned at 12:53 p.m.



January 21, 2021

**FOR INFORMATION:**

**(a) APPROVAL OF AGENDA (Item 1)**

The Committee Clerk advised of the following change to the agenda:

**3. APPROVAL OF MINUTES OF PREVIOUS MEETING**

3.1 January 19, 2021

The agenda for the January 21, 2021 General Issues Committee (Budget) meeting was approved, as amended.

**(b) DECLARATIONS OF INTEREST (Item 2)**

- (i) Councillor E. Pauls declared an interest to Item 6.3, Hamilton Police Services 2021 Budget presentation, as her son works for the Hamilton Police Service.
- (ii) Councillor C. Collins declared an interest to Item 6.3, Hamilton Police Services 2021 Budget presentation, as his sister works for the Hamilton Police Service.

**(c) APPROVAL OF MINUTES OF PREVIOUS MEETING (Item 3)**

**(i) January 19, 2021 (Item 3.1)**

The Minutes of the January 19, 2020 General Issues Committee (Budget) meeting were approved, as presented.

**(d) PRESENTATIONS (Item 6)**

**(i) Hamilton Farmers' Market – 2021 Budget Presentation (Item 6.1)**

Gordon Albini, Board Treasurer, provided a PowerPoint presentation respecting the Hamilton Farmers' Market 2021 Operating Budget submission.

Gordon Albini, Board Treasurer, Hamilton Farmers' Market, was permitted additional time, beyond the permitted 5 minutes, to continue with his presentation.

The presentation, respecting the Hamilton Farmers' Market 2021 Operating Budget submission, was received.

For disposition of this matter, please refer to Item 25.

**(ii) Hamilton Library Board – 2021 (Item 6.2)**

Nick van Velzen, Hamilton Library Board Chair; and, Paul Takala, Chief Librarian & Chief Executive Officer, provided a PowerPoint presentation respecting the Hamilton Library Board's 2021 Operating Budget submission.

Nick van Velzen, Hamilton Library Board Chair; and, Paul Takala, Chief Librarian & Chief Executive Officer, were permitted additional time, beyond the permitted 5 minutes, to continue with their presentation.

The presentation, respecting the Hamilton Library Board's 2021 Operating Budget submission, was received.

For disposition of this matter, please refer to Item 25.

The General Issues Committee recessed for one half hour until 12:30 p.m.

**(iii) Hamilton Police Services Board – 2021 Budget Presentation (Item 6.3)**

Anna Filice, CAO of the Hamilton Police Service, provided a PowerPoint presentation respecting the Hamilton Police Service's 2021 Operating Budget submission.

Anna Filice, CAO of the Hamilton Police Service, was permitted additional time, beyond the permitted 5 minutes, to continue with her presentation.

The presentation, respecting Hamilton Police Service's 2021 Operating Budget submission, was received.

For disposition of this matter, please refer to Item 25.

**(e) ADJOURNMENT (Item 12)**

There being no further business, the General Issues Committee (Budget), adjourned at 2:53 p.m.

**January 22, 2021**

**FOR INFORMATION:**

**(a) APPROVAL OF AGENDA (Item 1)**

The Committee Clerk advised of the following change to the agenda:

**3. APPROVAL OF MINUTES OF PREVIOUS MEETING**

3.1 January 21, 2021

The agenda for the January 22, 2021 General Issues Committee (Budget) meeting was approved, as amended.

**(b) DECLARATIONS OF INTEREST (Item 2)**

There were no declarations of interest.

**(c) APPROVAL OF MINUTES OF PREVIOUS MEETING (Item 3)**

**(i) January 21, 2021 (Item 3.1)**

The Minutes of the January 21, 2021 General Issues Committee (Budget) meeting were approved, as presented.

**(d) COMMUNICATIONS (Item 4)**

**(i) Correspondence from the Lakewood Beach Community Council respecting the Niagara Regional Transit On-Demand Pilot Project (Item 4.1)**

The correspondence from the Lakewood Beach Community Council respecting the Niagara Regional Transit On-Demand Pilot Project, was received.

**(e) PRESENTATIONS (Item 6)**

**(i) Transit Division – 2021 Operating Budget (Item 6.1)**

Debbie Dalle Vedove, Director of Transit, provided a PowerPoint presentation respecting the Transit Division's 2021 Operating Budget.

The General Issues Committee recessed for one half hour until 1:10 p.m.

The presentation, respecting the Transit Division's 2021 Operating Budget, was received.

For disposition of this matter, please refer to Item 25.

**Clarification respecting the On-Demand Transit Pilot Program**

Staff was directed to report back to the General Issues Committee, during the 2021 Budget process, with the following information, as it relates to the On-Demand Transit Pilot program:

- (a) Cost to implement and operate the Waterdown On-Demand Transit Pilot;
- (b) An evaluation of the funding sources including proportion of system wide fares paid by current HSR riders and any proportion shared by Hamilton ratepayers;
- (c) Terms of the pilot including length of operation, ridership targets, and business case financial evaluation criteria;
- (d) An evaluation of any potential impact on service levels throughout the system due to resources, staff time and buses being diverted to the Waterdown On Demand Transit Pilot; and,
- (e) An evaluation of potential tax implications for Waterdown residents due to increases in kilometers of service provided.

**(f) NOTICES OF MOTION (Item 9)**

Councillor N. Nann introduced the following Notice of Motion.

**(i) Transit Rate Freeze (Item 9.1)**

WHEREAS, access to a safe, reliable and robust transit system during the pandemic enables essential workers to travel, while also providing an essential service to residents who depend on it.

THEREFORE, BE IT RESOLVED:

That Hamilton Street Railway (HSR) transit fare rates be frozen for the duration of the COVID-19 pandemic.

Councillor B. Clark introduced the following Notice of Motion:

**(ii) Cease Purchase of Diesel Fuel Vehicles (Item 9.2)**

That Transit staff be directed to cease the purchase of any diesel vehicles, effective immediately.

For disposition of the matter above, please refer to Item 6.

**(g) ADJOURNMENT (Item 10)**

There being no further business, the General Issues Committee (Budget) adjourned at 2:52 p.m.



**January 26, 2021**

**FOR INFORMATION:**

**(a) APPROVAL OF AGENDA (Item 1)**

The Committee Clerk advised of the following change to the agenda:

**3. APPROVAL OF MINUTES OF PREVIOUS MEETING**

3.1 January 22, 2021

**Council – March 31, 2021**

The agenda for the January 26, 2021 General Issues Committee (Budget) meeting was approved, as amended.

**(b) DECLARATIONS OF INTEREST (Item 2)**

There were no declarations of interest.

**(c) APPROVAL OF MINUTES OF PREVIOUS MEETING (Item 3)**

**(i) January 22, 2021 (Item 3.1)**

The Minutes of the January 22, 2021 General Issues Committee (Budget) meeting were approved, as presented.

**(d) PRESENTATIONS (Item 6)**

**(i) Corporate Services Department – 2021 Operating Budget (Item 6.1)**

Mike Zegarac, General Manager, Finance & Corporate Services, provided a PowerPoint presentation respecting Corporate Services 2021 Operating Budget.

The presentation, respecting the Corporate Services Department 2021 Operating Budget, was received.

For disposition of this matter, please refer to Item 25.

**(ii) Planning & Economic Development Department – 2021 Operating Budget (Item 6.2)**

Jason Thorne, General Manager, Planning & Economic Development, provided a PowerPoint presentation respecting the Planning & Economic Development Department's 2021 Operating Budget.

The General Issues Committee recessed for one half hour until 1:20 p.m.

The presentation, respecting the Planning & Economic Development Department's 2021 Operating Budget, was received.

For disposition of this matter, please refer to Item 25.

(e) **MOTIONS (Item 8)**

(i) **Transit Rate Freeze (Item 8.1)**

The Motion respecting a Transit Rate Freeze, was DEFERRED to the February 5, 2021 General Issues Committee (Budget) meeting, with the following direction:

That staff be directed to bring forward a report to the February 5, 2021 General Issues Committee (Budget) meeting, respecting the impact of the Motion, respecting a Transit Rate Freeze, would have on the 10-Year Transit Plan in 2021/2022.

(f) **NOTICES OF MOTION (Item 9)**

Councillor A. VanderBeek introduced the following Notice of Motion:

**Increased Municipal Law and Parking Enforcement in the Waterfall Areas Across the City – Pilot Program (Item 9.1)**

WHEREAS, City Council, at its March 27, 2019 meeting, approved the creation of a multi-disciplinary working group to conduct a comprehensive, multi-faceted investigation of public safety and the negative impacts to the Greensville and Dundas neighbourhoods associated with the increase in visitors to Webster and Tews Falls and the Dundas Peak;

WHEREAS, this multi-disciplinary working group continues to meet regularly and in consultation with the Ward 13 Councillor, to troubleshoot the continuing problems in residential areas in the vicinities of Webster and Tews Falls and the Dundas Peak;

WHEREAS, the Hamilton Conservation Authority's shuttle-bus operation was suspended during 2020, due to the COVID-19 pandemic;

WHEREAS, despite many City Council approved regulations and increased fines, regular enforcement, and other improvement measures being enacted/conducted, as well as a reservation system being tested by the Hamilton Conservation Authority, increased visitors to Webster and Tews Falls and the Dundas Peak continue to have negative impacts on area residents;

WHEREAS, requests for by-law enforcement at other Hamilton Waterfall areas continue to increase;

THEREFORE, BE IT RESOLVED:

That the General Manager of Planning and Economic Development be directed to report back to the General Issues Committee, during the 2021 Operating budget process, with options and costing for a pilot program involving increased Municipal Law and Parking Enforcement service levels in the waterfall areas across the City where challenges have been identified on weekends from March 15, 2021 through to November 15, 2021, with that report to include a 3 year overview of the net revenues generated through Waterfall parking enforcement in these areas.

For disposition of this matter, please refer to Items 20 and 24.

**(g) ADJOURNMENT (Item 12)**

There being no further business, the General Issues Committee (Budget) adjourned at 2:25 p.m.

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**January 27, 2021**

**FOR INFORMATION:**

**(a) APPROVAL OF AGENDA (Item 1)**

The Committee Clerk advised of the following changes to the agenda:

**3. APPROVAL OF MINUTES OF PREVIOUS MEETING**

3.1 January 26, 2021

**9. NOTICES OF MOTION**

9.1 Neighbour to Neighbour Community Food Centre Funding

The agenda for the January 27, 2021 General Issues Committee (Budget) meeting was approved, as amended.

**(b) DECLARATIONS OF INTEREST (Item 2)**

There were no declarations of interest.

**(c) APPROVAL OF MINUTES OF PREVIOUS MEETING (Item 3)**

**(i) January 26, 2021 (Item 3.1)**

The Minutes of the January 26, 2021 General Issues Committee (Budget) meeting were approved, as presented.

**(d) PRESENTATIONS (Item 6)**

**(i) Public Works Department – 2021 Operating Budget (Item 6.1)**

Dan McKinnon, General Manager, Public Works Department, provided a PowerPoint presentation respecting the Public Works Department's 2021 Operating Budget.

The presentation, respecting the Public Works Department's 2021 Operating Budget, was received.

For disposition of this matter, please refer to Item 25.

**(e) NOTICES OF MOTION (Item 9)**

Councillor J.P. Danko introduced the following Notice of Motion:

**(i) Neighbour to Neighbour Community Food Centre Funding (Item 9.1)**

WHEREAS, City Council supported the establishment and ongoing operation of Neighbour to Neighbour Community Food Centre since 2015;

WHEREAS, the Neighbour to Neighbour Food Centre has become a community hub providing programs and support to the area residents;

WHEREAS the Neighbour to Neighbour Community Food Centre focussed programs and supports on hunger and food insecurity which connected to poverty, inequality, racism, health, the environment, and social relationships;

WHEREAS, the Neighbour to Neighbour Community Food Centre aligns with and contributes to the goals and objectives of the City of Hamilton's Food Strategy;

WHEREAS, Council has provided financial support to Neighbour to Neighbour for the Community Food Centre operation in the amount of \$200,000 per year for the past five years, expiring December 31, 2020;

THEREFORE, BE IT RESOLVED:

- (a) That five additional years of funding for Neighbour to Neighbour Community Food Centre be supported at a cost of \$200,000 per year, to be provided on an annual basis for 5 years and to be funded through the Tax Stabilization Reserve; and,
- (b) That the Motion respecting funding for the Neighbour to Neighbour Community Food Centre, be approved and referred to the 2021 Operating Budget deliberations for consideration.

For disposition of this matter, please refer to Items 20 and 24.

**(f) ADJOURNMENT (Item 10)**

There being no further business, the General Issues Committee (Budget) adjourned at 12:15 p.m.

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**January 28, 2021**

**FOR INFORMATION:**

**(a) APPROVAL OF AGENDA (Item 1)**

The Committee Clerk advised of the following changes to the agenda:

**3. APPROVAL OF MINUTES OF PREVIOUS MEETING**

3.1 January 27, 2021

## 8. MOTIONS

### 8.2 Review of the Utilization and Performance of City Facilities and Assets

This Motion has been withdrawn from the agenda.

The agenda for the January 28, 2021 General Issues Committee (Budget) meeting was approved, as amended.

#### (b) DECLARATIONS OF INTEREST (Item 2)

There were no declarations of interest.

#### (c) APPROVAL OF MINUTES OF PREVIOUS MEETING (Item 3)

##### (i) January 27, 2021 (Item 3.1)

The Minutes of the January 27, 2021 General Issues Committee (Budget) meeting were approved, as presented.

#### (d) COMMUNICATIONS (Item 4)

##### (i) Correspondence from Denise Arkell, Executive Director of Neighbour to Neighbour, respecting a Funding Proposal for Neighbour to Neighbor (Item 4.1)

The correspondence from Denise Arkell, Executive Director of Neighbour to Neighbour, respecting a Funding Proposal for Neighbour to Neighbor, was received and referred to consideration of Item 8.1.

For disposition of this matter, please refer to Items 20 and 24.

#### (e) PRESENTATIONS (Item 6)

##### (i) Healthy & Safe Communities – 2021 Operating Budget (Item 6.1)

Paul Johnson, General Manager, Healthy & Safe Communities Department, provided a PowerPoint presentation respecting the Healthy & Safe Communities Department's 2021 Operating Budget.

**Council – March 31, 2021**

The presentation, respecting the Healthy & Safe Communities Department's 2021 Operating Budget, was received.

For disposition of this matter, please refer to Item 25.

**(f) MOTIONS (Item 8)**

**(i) Neighbour to Neighbour Community Food Centre Funding (Item 8.1)**

The Motion, respecting Neighbour to Neighbour Community Food Centre Funding, was DEFERRED to the February 11, 2021 General Issues Committee (Budget) meeting, with the following direction:

That staff be directed to confirm the policy for the City Enrichment Fund (CEF) with respect to receiving funds from the CEF and other funding sources from within the City; and, to obtain clarify/specific details of the Neighbour to Neighbour request, and report back to the General Issues Committee on February 11, 2021.

For disposition of this matter, please refer to Items 20 and 24.

**(ii) Increased Municipal Law and Parking Enforcement in the Waterfall Areas Across the City – Pilot Program (Item 8.3)**

WHEREAS, City Council, at its March 27, 2019 meeting, approved the creation of a multi-disciplinary working group to conduct a comprehensive, multi-faceted investigation of public safety and the negative impacts to the Greensville and Dundas neighbourhoods associated with the increase in visitors to Webster and Tews Falls and the Dundas Peak;

WHEREAS, this multi-disciplinary working group continues to meet regularly and in consultation with the Ward 13 Councillor, to troubleshoot the continuing problems in residential areas in the vicinities of Webster and Tews Falls and the Dundas Peak;

WHEREAS, the Hamilton Conservation Authority's shuttle-bus operation was suspended during 2020, due to the COVID-19 pandemic;

WHEREAS, despite many City Council approved regulations and increased fines, regular enforcement, and other improvement measures being enacted/conducted, as well as a reservation system being tested by the Hamilton Conservation Authority, increased visitors to Webster and

Tews Falls and the Dundas Peak continue to have negative impacts on area residents;

WHEREAS, requests for by-law enforcement at other Hamilton Waterfall areas continue to increase;

THEREFORE, BE IT RESOLVED:

That the General Manager of Planning and Economic Development be directed to report back to the General Issues Committee, during the 2021 Operating budget process, with options and costing for a pilot program involving increased Municipal Law and Parking Enforcement service levels in the waterfall areas across the City where challenges have been identified on weekends from March 15, 2021 through to November 15, 2021, with that report to include a 3 year overview of the net revenues generated through Waterfall parking enforcement in these areas.

For disposition of the matter, please refer to Item 21.

**(g) ADJOURNMENT (Item 10)**

There being no further business, the General Issues Committee (Budget) adjourned at 1:53 p.m.



**February 5, 2021**

**FOR INFORMATION:**

**(a) APPROVAL OF AGENDA (Item 1)**

The Committee Clerk advised of the following change to the agenda:

**7. ADDED DISCUSSION ITEM**

7.1 Impact of a 2021 Fare Freeze - 10 Year Local Transit Strategy (PW21008) (City Wide)

The agenda for the February 5, 2021 General Issues Committee (Budget) meeting was approved, as amended.

**(b) DECLARATIONS OF INTEREST (Item 2)**

There were no declarations of interest.

**(c) APPROVAL OF MINUTES OF PREVIOUS MEETING (Item 3)**

**(i) January 28, 2021 (Item 3.1)**

The Minutes of the January 28, 2021 General Issues Committee (Budget) meeting were approved, as presented.

**(d) PRESENTATIONS (Item 6)**

**(i) City Manager's Office – 2021 Operating Budget (Item 6.1)**

Janette Smith, City Manager, provided a PowerPoint presentation respecting the City Manager's Office 2021 Operating Budget.

The presentation, respecting the City Manager's Office 2021 Operating Budget, was received.

For disposition of this matter, please refer to Item 25.

**(ii) Corporate Financials, Non-Program Revenues, Council Referred Items and Business Cases (Item 6.2)**

Mike Zegarac, General Manager, Finance & Corporate Services, provided a PowerPoint presentation respecting the Corporate Financials, Non-Program Revenues, Council Referred Items and Business Cases.

The presentation, respecting the Corporate Financials, Non-Program Revenues, Council Referred Items and Business Cases, was received.

For disposition of this matter, please refer to Item 25.

**(e) MOTIONS (Item 8)**

**(i) Transit Rate Freeze (Item 8.1)**

Councillor N. Nann withdrew the motion respecting the Transit Rate Freeze from the agenda.

**(f) NOTICES OF MOTION (Item 9)**

Councillor N. Nann introduced the following Notice of Motion:

**(i) Reallocating Hamilton Police Service Surpluses and Investing in Community Resilience (Item 9.1)**

WHEREAS, the Hamilton Police Service (HPS) has stated a focus on providing excellence in the core business of policing defined as: property crime, violent crime, illegal drug control and enforcement, guns and gangs, traffic safety and enforcement;

WHEREAS, it is well documented that many residents, including Indigenous, Black and racialized people, feel unsafe and under-supported in the presence of uniformed and armed officers attending a non-violent crisis call;

WHEREAS, in a 2015 report, the John Howard Society highlighted alarming rates of people experiencing crises end up being criminalized for treatable health needs instead of receiving the care and treatment they deserve in order to participate in society;

WHEREAS, the City of Hamilton is home to the most people living with disabilities, including mental health challenges, per capita;

WHEREAS, the City estimates over 150 residents have been living in tents and informal structures since April 2020 and recognizes there are compounding factors that lead to homelessness;

WHEREAS, the Women Housing Planning Collaborative has stated that in the past year over 400 women accessed emergency low-barrier drop-in supports without permanent housing options available to them;

WHEREAS, in 2018 there were 123 opioid related deaths in Hamilton, one of the highest rates in Ontario, and Hamilton City Council has declared an opioid overdose emergency;

WHEREAS, it is imperative to provide services using a trauma-informed approach where an individual's safety, choice and control are a priority;

WHEREAS, best practices in social services across Canada point to the importance of de-prioritizing policing as the primary response to residents facing crises in mental health, homelessness, substance use and sex work and point to investing in community-led, trauma-informed, harm reduction and safety supports and services in these areas;

WHEREAS, the Federation of Canadian Municipalities notes that the unsustainable increases in policing costs to municipalities are “crowding out” investments in early intervention and prevention;

WHEREAS, the Hamilton Police Services annual variance reports continue to show surpluses;

WHEREAS, the City of Hamilton has no governing policy on the reallocation of surpluses from Hamilton Police Services; and,

WHEREAS, investing in community-led services and infrastructure supersedes policing in effectiveness of building a sense of safety and belonging among residents who face systemic barriers;

THEREFORE, BE IT RESOLVED THAT:

- (a) That staff be directed to set out a policy to ensure that any year-end surpluses for Hamilton Police Service comes before the General Issues Committee for disposition, prior to the appropriation by the Hamilton Police Services Board;
- (b) That staff be directed to create a new City of Hamilton Community Resilience Reserve Account expressly to invest in housing and community-led supports and services to address homelessness, mental health, addictions and substance use that center prevention and intervention; and,
- (c) That, subject to the City having a year-end surplus, the above referenced policy is to set out that any Hamilton Police Service year-end surplus, be transferred to the Community Resilience Reserve Account.

**(g) ADJOURNMENT (Item 10)**

There being no further business, the General Issues Committee (Budget) adjourned at 12:25 p.m.



February 8, 2021

**FOR INFORMATION:**

**(a) APPROVAL OF AGENDA (Item 1)**

The Committee Clerk advised of the following changes to the agenda:

**4. ADDED COMMUNICATIONS**

4.1. Craig Burley, Hamilton Police Service Carding

Recommendation: Be received.

4.2. Keanin Loomis, President and CEO, Hamilton Chamber of Commerce, respecting Just Recovery for All Hamiltonians

Recommendation: Be received.

4.3. Abedar Kamgari respecting the Hamilton Police Services Budget

Recommendation: Be received.

4.4. Atlas Ditomasso respecting the Hamilton Police Service Budget

Recommendation: Be received.

4.5. Hannah Barrie respecting the Hamilton Police Service Budget

Recommendation: Be received.

4.6. Jess Geddes respecting the Hamilton Police Service Budget

Recommendation: Be received.

4.7. Joanna Aitcheson respecting the Hamilton Police Service Budget

Recommendation: Be received.

**Council – March 31, 2021**

4.8. Sean Hurley respecting a Just Recovery for Hamilton

Recommendation: Be received.

4.9. Dawn Hoad respecting the Housing Crisis

Recommendation: Be received.

## 5. DELEGATION REQUESTS

5.2 Natalie Castellino respecting Neighbourhood Street Safety –  
(Withdrawn from the agenda.)

### ADDED DELEGATION REQUESTS:

5.22. Jamie Stuckless respecting the 2021 Operating Budget

5.23. Geoff Ondercin-Bourne, Council of Canadians, respecting Support  
of Solar Retrofitting Public Buildings (Withdrawn from this agenda.)

5.24. Darlene Wesley respecting the 2021 Operating Budget

5.25. Michael Lopez, Hamilton ACORN, respecting the 2021 Operating  
Budget, as this is a video submission, this item will be moved to the  
end of the agenda.

5.26. Veronica Gonzalez respecting the 2021 Operating Budget

5.27. Ian Borusk, Environment Hamilton respecting the 2021  
Operating Budget

5.28. Barry Conway, CUPE Local 5167 respecting the 2021 Operating  
Budget

5.29. Violetta Nikolskaya, Hamilton YWCA, respecting the Just Recovery  
for Hamilton Policy Document

5.30. Kasey Waddell, Hamilton and District Labour Council respecting  
Student Living Wage

5.31. Stephanie Brash, ACORN Hamilton and 14 For Progress,  
respecting priorities for a Just Recovery

- 5.32. Paula Grove respecting the 2021 Operating Budget
- 5.33. Eric Tuck, ATU Local 107 respecting the 2021 Operating Budget
- 5.34. Don McLean respecting the 2021 Operating Budget
- 5.35. Theo Ditomasso respecting the Hamilton Police Service Budget
- 5.36. Mohammed Alshalalfeh respecting the Hamilton Police Service Budget
- 5.37. Shanice Bowrin respecting the Hamilton Police Service Budget  
(Does not wish to appear - please review comments on attached Request to Speak Form only.)
- 5.38. Rachel Cuthill respecting the Hamilton Police Service Budget  
(Withdrawn from the agenda.)
- 5.39. Claudia Spadafora respecting the Hamilton Police Service Budget
- 5.40. Casandra Thiessen, Hamilton ACORN, respecting the 2021 Operating Budget
- 5.41. Miriam Sager respecting the Hamilton Just Recovery Initiative
- 5.42. Haley Reap respecting the Hamilton Police Service Surplus –  
(Withdrawn from the agenda.)
- 5.43. Alicia De Jong respecting the Hamilton Police Service Surplus
- 5.44. Annie Webber respecting the Hamilton Police Service Surplus
- 5.45. Maria Paz Villar respecting the Hamilton Police Service Surplus
- 5.46. Eric Hoevenaars respecting the Hamilton Police Service Budget
- 5.47. Richard DeJong respecting the Hamilton Police Service Budget  
(Withdrawn from the agenda)
- 5.48. Angela Shlimon respecting the Hamilton Police Service Budget
- 5.49. Sarah Jama, Disability Justice Network of Ontario, respecting Just Recovery in Hamilton
- 5.50. Laurel Carter respecting the Hamilton Police Service Budget

- 5.51. Eshan Merali respecting the Hamilton Police Service Budget
- 5.52. Jonathan Lopez respecting the 2021 Operating Budget (Video Submission)
- 5.53. Mike Burnett, Hamilton ACORN, respecting the 2021 Operating Budget (Video Submission)
- 5.54. Jacqueline Cantar respecting the Hamilton Police Service Budget (Video Submission)

The agenda for the February 8, 2021 General Issues Committee (Budget) meeting was approved, as amended.

**(b) DECLARATIONS OF INTEREST (Item 2)**

- (i) Councillor E. Pauls declared an interest to Item 4.1, regarding correspondence from Craig Burley, Hamilton Police Service Carding, as her son works for the Hamilton Police Service.
- (ii) Councillor E. Pauls declared an interest to Item 4.3, regarding Abedar Kamgari respecting the Hamilton Police Services Budget, as her son works for the Hamilton Police Service.
- (iii) Councillor E. Pauls declared an interest to Item 4.4, regarding correspondence from Atlas Ditomasso respecting the Hamilton Police Service Budget, as her son works for the Hamilton Police Service.
- (iv) Councillor E. Pauls declared an interest to Item 4.5, regarding correspondence from Hannah Barrie respecting the Hamilton Police Service Budget, as her son works for the Hamilton Police Service.
- (v) Councillor E. Pauls declared an interest to Item 4.6, regarding correspondence from Jess Geddes respecting the Hamilton Police Service Budget, as her son works for the Hamilton Police Service.
- (vi) Councillor E. Pauls declared an interest to Item 4.7, regarding correspondence from Joanna Aitcheson respecting the Hamilton Police Service Budget, as her son works for the Hamilton Police Service.
- (vii) Councillor M. Pearson declared an interest to Item 5.14, the delegation by Bill Johnston respecting the 2021 Operating Budget, as it relates to rental housing and she is a rental property landlord.

- (viii) Councillor S. Merulla declared an interest to Item 5.14, the delegation by Bill Johnston respecting the 2021 Operating Budget, as it relates to rental housing and he is a rental property landlord.
- (ix) Councillor A. VanderBeek declared an interest to Item 5.14, the delegation by Bill Johnston respecting the 2021 Operating Budget, as it relates to rental housing and she is a rental property landlord.

**(c) COMMUNICATIONS (Item 4)**

The following Communication Items, respecting 2021 Operating Budget matters, were received:

- (i) Craig Burley, Hamilton Police Service Carding (Item 4.1)
- (ii) Keanin Loomis, President and CEO, Hamilton Chamber of Commerce, respecting Just Recovery for All Hamiltonians (Item 4.2)
- (iii) Abedar Kamgari respecting the Hamilton Police Services Budget (Item 4.3)
- (iv) Atlas Ditomasso respecting the Hamilton Police Service Budget (Item 4.4)
- (v) Hannah Barrie respecting the Hamilton Police Service Budget (Item 4.5)
- (vi) Jess Geddes respecting the Hamilton Police Service Budget (Item 4.6)
- (vii) Joanna Aitcheson respecting the Hamilton Police Service Budget (Item 4.7)
- (viii) Sean Hurley respecting a Just Recovery for Hamilton (Item 4.8)
- (ix) Dawn Hoad respecting the Housing Crisis (Item 4.9)

**(d) DELEGATION REQUESTS (Item 5)**

The following delegation requests were approved to appear before the General Issues Committee on February 8, 2021:

- (i) Matthew James William Higginson respecting Road Safety and Equity in All Forms of Transportation (Item 5.1)

- (ii) Maanvi Dhillon, Associate Vice President of Municipal Affairs, McMaster Student Union, respecting the 2021 Operating Budget (Item 5.3)
- (iii) Anthony Marco, Hamilton and District Labour Council, respecting Next Steps on Living Wage for the City of Hamilton's 2021 Operating Budget (Item 5.4)
- (iv) Aya Younis respecting Student Living Wage (Item 5.5)
- (v) Brock Bodo respecting Student Living Wage (Item 5.6)
- (vi) Aiden McIvaney respecting Student Living Wage (Item 5.7)
- (vii) Ayla Bahram respecting Student Living Wage (Item 5.8)
- (viii) Hasnain Khan, McMaster Student Unions, respecting Student Living Wage (Item 5.9)
- (ix) Sharoni Mitra, CUPE 3906, respecting Student Living Wage (Item 5.10)
- (x) Devika Nair respecting Student Living Wage (Item 5.11)
- (xi) Karl Andrus, Hamilton Community Benefits Network, respecting the Just Recovery for Hamilton Policy, as it relates to the Work of the Hamilton Community Network (Item 5.12)
- (xii) Tom Cooper, Hamilton Roundtable for Poverty Reduction, respecting the 2021 Operating Budget (Item 5.13)
- (xiii) Bill Johnston respecting the 2021 Operating Budget (Item 5.14)
- (xiv) Lynda Lukasik, Environment Hamilton, respecting the 2021 Operating Budget (Item 5.15)
- (xv) Nancy Hurst respecting Climate Change and the City's Growth Plan (Item 5.16)
- (xvi) Senna Rose Thomas respecting the Homelessness Rate (Item 5.17)
- (xvii) Jeanne Mayo, Seniors' Advisory Committee, respecting Transit Needs for Older Adults (Item 5.18)
- (xviii) Kojo Damphey, Hamilton Centre for Civic Inclusion, respecting the 2021 Operating Budget (Item 5.19)

- (xix) Pascale Marchand respecting the 2021 Operating Budget (Item 5.20)
- (xx) Sue Markey respecting the Hamilton Just Recovery Initiative (Item 5.21)
- (xxi) Jamie Stuckless respecting the 2021 Operating Budget (Item 5.22)
- (xxii) Darlene Wesley respecting the 2021 Operating Budget (Item 5.24)
- (xxiii) Michael Lopez, Hamilton ACORN, respecting the 2021 Operating Budget (Item 5.25)
- (xxiv) Veronica Gonzalez respecting the 2021 Operating Budget (Item 5.26)
- (xxv) Ian Borusk, Environment Hamilton respecting the 2021 Operating Budget (Item 5.27)
- (xxvi) Barry Conway, CUPE Local 5167 respecting the 2021 Operating Budget (Item 5.28)
- (xxvii) Violetta Nikolskaya, Hamilton YWCA, respecting the Just Recovery for Hamilton Policy Document (Item 5.29)
- (xxviii) Kasey Waddell, Hamilton and District Labour Council respecting Student Living Wage (Item 5.30)
- (xxix) Stephanie Brash, ACORN Hamilton and 14 For Progress, respecting priorities for a Just Recovery (Item 5.31)
- (xxx) Paula Grove respecting the 2021 Operating Budget (Item 5.32)
- (xxxi) Eric Tuck, ATU Local 107 respecting the 2021 Operating Budget (Item 5.33)
- (xxxii) Don McLean respecting the 2021 Operating Budget (Item 5.34)
- (xxxiii) Theo Ditomasso respecting the Hamilton Police Service Budget (Item 5.35)
- (xxxiv) Mohammed Alshalalfeh respecting the Hamilton Police Service Budget (Item 5.36)
- (xxxv) Claudia Spadafora respecting the Hamilton Police Service Budget (Item 5.39)
- (xxxvi) Miriam Sager respecting the Hamilton Just Recovery Initiative (Item 5.41)

- (xxxvii) Alicia De Jong respecting the Hamilton Police Service Surplus (Item 5.43)
- (xxxviii) Annie Webber respecting the Hamilton Police Service Surplus (Item 5.44)
- (xxxix) Maria Paz Villar respecting the Hamilton Police Service Surplus (Item 5.45)
- (xl) Eric Hoevenaars respecting the Hamilton Police Service Budget (Item 5.46)
- (xli) Angela Shlimon respecting the Hamilton Police Service Budget (Item 5.48)
- (xlii) Sarah Jama, Disability Justice Network of Ontario, respecting Just Recovery in Hamilton (Item 5.49)
- (xliii) Laurel Carter respecting the Hamilton Police Service Budget (Item 5.50)
- (xliv) Eshan Merali respecting the Hamilton Police Service Budget (Item 5.51)
- (xlv) Jonathan Lopez respecting the 2021 Operating Budget (Video Submission) (Item 5.52)
- (xlvi) Mike Burnett, Hamilton ACORN, respecting the 2021 Operating Budget (Video Submission) (Item 5.53)
- (xlvii) Jacqueline Cantar respecting the Hamilton Police Service Budget (Video Submission) (Item 5.54)

**(e) DELEGATIONS (Item 6)**

The presentations from the following delegates, respecting 2021 Operating Budget matters, were received:

- (i) Matthew James William Higginson respecting Road Safety and Equity in All Forms of Transportation (Item 6.1)
- (ii) Maanvi Dhillon, Associate Vice President of Municipal Affairs, McMaster Student Union, respecting the 2021 Operating Budget (Item 6.2)
- (iii) Anthony Marco, Hamilton and District Labour Council, respecting Next Steps on Living Wage for the City of Hamilton's 2021 Operating Budget (Item 6.3)

- (iv) Aya Younis respecting Student Living Wage (Item 6.4)
- (v) Brock Bodo respecting Student Living Wage (Item 6.5)
- (vi) Aiden McIvaney respecting Student Living Wage (Item 6.6)
- (vii) Ayla Bahram respecting Student Living Wage (Item 6.7)
- (viii) Hasnain Khan, McMaster Student Unions, respecting Student Living Wage (Item 6.8)
- (ix) Sharoni Mitra, CUPE 3906, respecting Student Living Wage (Item 6.9)
- (x) Devika Nair respecting Student Living Wage (Item 6.10)
- (xi) Karl Andrus, Hamilton Community Benefits Network, respecting the Just Recovery for Hamilton Policy, as it relates to the Work of the Hamilton Community Network (Item 6.11)
- (xii) Tom Cooper, Hamilton Roundtable for Poverty Reduction, respecting the 2021 Operating Budget (Item 6.12)
- (xiii) Bill Johnston respecting the 2021 Operating Budget (Item 6.13)
- (xiv) Lynda Lukasik, Environment Hamilton, respecting the 2021 Operating Budget (Item 6.14)
- (xv) Nancy Hurst respecting Climate Change and the City's Growth Plan (Item 6.15)
- (xvi) Senna Rose Thomas respecting the Homelessness Rate (Item 6.16)
- (xvii) Jeanne Mayo, Seniors' Advisory Committee, respecting Transit Needs for Older Adults (Item 6.17)
- (xviii) Kojo Dampsey, Hamilton Centre for Civic Inclusion, respecting the 2021 Operating Budget (Item 6.18)
- (xix) Pascale Marchand respecting the 2021 Operating Budget (Item 6.19)
- (xx) Sue Markey respecting the Hamilton Just Recovery Initiative (Item 6.20)
- (xxi) Jamie Stuckless respecting the 2021 Operating Budget (Item 6.21)
- (xxii) Darlene Wesley respecting the 2021 Operating Budget (Item 6.22)

- (xxiii) Veronica Gonzalez respecting the 2021 Operating Budget (Item 6.23)
- (xxiv) Ian Borusk, Environment Hamilton respecting the 2021 Operating Budget (Item 6.24)
- (xxv) Barry Conway, CUPE Local 5167 respecting the 2021 Operating Budget (item 6.25)
- (xxvi) Violetta Nikolskaya, Hamilton YWCA, respecting the Just Recovery for Hamilton Policy Document (Item 6.26)
- (xxvii) Kasey Waddell, Hamilton and District Labour Council respecting Student Living Wage (Item 6.27)
- (xxviii) Paula Grove respecting the 2021 Operating Budget (Item 6.29)
- (xxix) Don McLean respecting the 2021 Operating Budget (Item 6.31)
- (xxx) Miriam Sager respecting the Hamilton Just Recovery Initiative (Item 6.35)
- (xxxi) Jonathan Lopez respecting the 2021 Operating Budget (Video Submission) (Item 6.44)
- (xxxii) Mike Burnett, Hamilton ACORN, respecting the 2021 Operating Budget (Video Submission) (Item 6.45)
- (xxxiii) Jacqueline Cantar respecting the Hamilton Police Service Budget (Video Submission) (Item 6.46)
- (xxxiv) Michael Lopez, Hamilton ACORN, respecting the 2021 Operating Budget (Video Submission) (Item 6.47)

The following delegates were not present when called upon:

- (i) Stephanie Brash, ACORN Hamilton and 14 For Progress, respecting priorities for a Just Recovery (Item 6.28)
- (ii) Eric Tuck, ATU Local 107 respecting the 2021 Operating Budget (Item 6.30)
- (iii) Theo Ditomasso respecting the Hamilton Police Service Budget (Item 6.32)

- (iv) Mohammed Alshalalfeh respecting the Hamilton Police Service Budget (Item 6.33)
- (v) Claudia Spadafora respecting the Hamilton Police Service Budget (Item 6.34)
- (vi) Alicia De Jong respecting the Hamilton Police Service Surplus (Item 6.36)
- (vii) Annie Webber respecting the Hamilton Police Service Surplus (Item 6.37)
- (viii) Maria Paz Villar respecting the Hamilton Police Service Surplus (Item 6.38)
- (ix) Eric Hoevenaars respecting the Hamilton Police Service Budget (Item 6.39)
- (x) Angela Shlimon respecting the Hamilton Police Service Budget (Item 6.40)
- (xi) Sarah Jama, Disability Justice Network of Ontario, respecting Just Recovery in Hamilton (Item 6.41)
- (xii) Laurel Carter respecting the Hamilton Police Service Budget (Item 6.42)
- (xiii) Eshan Merali respecting the Hamilton Police Service Budget (Item 6.43)

**(f) ADJOURNMENT (Item 10)**

There being no further business, the General Issues Committee (Budget) adjourned at 6:57 p.m.

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**February 11, 2021**

**FOR INFORMATION:**

**(a) APPROVAL OF AGENDA (Item 1)**

The Committee Clerk advised of the following changes to the agenda:

**4. COMMUNICATIONS**

- 4.1. Correspondence from Haley Reap respecting the Hamilton Police Budget Surplus
- 4.2. Correspondence from Stephanie Brash respecting Just Recovery Hamilton
- 4.3. Correspondence from Tori Tizzard respecting the Hamilton Police Service Budget
- 4.4. Correspondence from Sasha Katz respecting the Hamilton Police Service Budget
- 4.5. Correspondence from Laura Katz respecting the Hamilton Police Service Budget
- 4.6. Correspondence from Heather South respecting the Hamilton Police Service Budget

**6. STAFF PRESENTATIONS**

- 6.1. Council Referred and Business Cases

**7. DISCUSSION ITEMS**

- 7.11. Women's Shelter and Support Investment Options (HCS20061) (City Wide)
- 7.12. Neighbour to Neighbour Funding Update (FCS21006) (City Wide)
- 7.13. Increased Municipal Law and Parking Enforcement in Waterfalls Areas Across the City - Pilot Program (PED18011(b)) (City Wide)

The agenda for the February 11, 2021 General Issues Committee (Budget) meeting was approved, as amended.

**(b) DECLARATIONS OF INTEREST (Item 2)**

- (i) Councillor E. Pauls declared an interest to Item 4.1, respecting correspondence from Haley Reap respecting the Hamilton Police Budget Surplus, as her son works for the Hamilton Police Service.

- (ii) Councillor E. Pauls declared an interest to Item 4.3, respecting correspondence from Tori Tizzard respecting the Hamilton Police Service Budget, as her son works for the Hamilton Police Service.
- (iii) Councillor E. Pauls declared an interest to Item 4.4, respecting correspondence from Sasha Katz respecting the Hamilton Police Service Budget, as her son works for the Hamilton Police Service.
- (iv) Councillor E. Pauls declared an interest to Item 4.5, respecting correspondence from Laura Katz respecting the Hamilton Police Service Budget, as her son works for the Hamilton Police Service.
- (v) Councillor E. Pauls declared an interest to Item 4.6, respecting correspondence from Heather South respecting the Hamilton Police Service Budget, as her son works for the Hamilton Police Service.
- (vi) Councillor E. Pauls declared an interest to Item 6.1, the matter relating to the Hamilton Police Service Board 2021 Operating Budget Submission, as her son works with the Hamilton Police Service.
- (vii) Councillor C. Collins declared an interest to Item 6.1, the matter relating to the Hamilton Police Service Board 2021 Operating Budget Submission, as his sister works with the Hamilton Police Service.

**(c) APPROVAL OF MINUTES OF PREVIOUS MEETING (Item 3)**

**(i) February 8, 2021 (Item 3.1)**

The Minutes of the February 8, 2021 General Issues Committee (Budget) meeting were approved, as presented.

**(d) COMMUNICATIONS (Item 4)**

The following Communication Items, 4.1 to 4.6, respecting 2021 Operating Budget matters, were received:

- (i) Correspondence from Haley Reap respecting the Hamilton Police Budget Surplus (Item 4.1)
- (ii) Correspondence from Stephanie Brash respecting Just Recovery Hamilton (Item 4.2)

- (iii) Correspondence from Tori Tizzard respecting the Hamilton Police Service Budget (Item 4.3)
- (iv) Correspondence from Sasha Katz respecting the Hamilton Police Service Budget (Item 4.4)
- (v) Correspondence from Laura Katz respecting the Hamilton Police Service Budget (Item 4.5)
- (vi) Correspondence from Heather South respecting the Hamilton Police Service Budget (Item 4.6)

**(e) PRESENTATIONS (Item 6)**

**(i) Council Referred and Business Cases (Item 6.1)**

Mike Zegarac, General Manager of Finance & Corporate Services, provided a PowerPoint presentation respecting Council Referred and Business Cases.

The presentation, respecting the Council Referred and Business Cases, was received.

For disposition of this matter, please refer to Item 25.

The following amendments to the 2021 Operating Budget, were approved:

- (1) Planning and Economic Development
  - Building division - Permit Intake Coordinator financial impact offset by Building permits revenues with no impact on levy.
- (2) Healthy and Safe Communities
  - CSND funding adjustment for Children's Services (\$990,000).
- (3) Hamilton Police Service 2021 Operating Budget in the amount of \$1,271,247 to align to Board approvals.
- (4) An additional \$2,636 for the Other Boards and Agencies to align to Board approvals.

- (5) 1 FTE in the Records and Freedom of Information Section of the Office of the City Clerk (Corporate Services), required to continue to support and educate staff in our legislated requirements to protect personal and confidential information, at an annual cost of \$109,000.
- (6) Security Patrol Program, to address the increase in vandalism and theft in City-owned public spaces, at a cost of \$96,200.
- (7) One-time funding in the amount of \$30,000 to be funded from the Economic Development Investment Reserve (Account No.112221) or the COVID-19 Emergency Reserve (110053), to be to be utilized to promote the market during the ongoing pandemic.
- (8) 1 FTE, Communications Associate HIPC, to be 100% Federally funded, within the Planning and Economic Development Department.
- (9) The Hamilton Paramedic Service 2021-2024 Enhancement (Ambulance) and 10 FTEs, at a cost of \$1,045,600.
- (10) An additional 2 FTEs for Information Technology, at a cost of 182,300 annually.

For disposition of this matter, please refer to Item 25.

**(f) MOTIONS (Item 8)**

The following Motion was DEFERRED to the February 25, 2021 General Issues Committee Budget meeting, pending a discussion between Mountain Councillors:

**(i) Neighbour to Neighbour Community Food Centre Funding (Item 8.1)**

WHEREAS, City Council supported the establishment and ongoing operation of Neighbour to Neighbour Community Food Centre since 2015;

WHEREAS, the Neighbour to Neighbour Food Centre has become a community hub providing programs and support to the area residents;

WHEREAS the Neighbour to Neighbour Community Food Centre focussed programs and supports on hunger and food insecurity which connected to poverty, inequality, racism, health, the environment, and social relationships;

WHEREAS, the Neighbour to Neighbour Community Food Centre aligns with and contributes to the goals and objectives of the City of Hamilton's Food Strategy;

WHEREAS, Council has provided financial support to Neighbour to Neighbour for the Community Food Centre operation in the amount of \$200,000 per year for the past five years, expiring December 31, 2020;

THEREFORE, BE IT RESOLVED:

- (a) That the N2N Community Food Centre be supported for 2021 at a cost of \$200,000 to be provided through the 2021 budget Tax Stabilization Reserve; and,
- (b) That the annual operating \$200,000 funding request from N2N for the remaining four years from 2022 through 2025 be referred to Emergency and Community Services Committee for a report back on multi-year sustainable funding options.

For disposition of this matter, please refer to Items 20 and 24.

**The following Motion was DEFEATED:**

**(ii) Reallocating Hamilton Police Service Surpluses and Investing in Community Resilience (Item 8.2)**

WHEREAS, the Hamilton Police Service (HPS) has stated a focus on providing excellence in the core business of policing defined as: property crime, violent crime, illegal drug control and enforcement, guns and gangs, traffic safety and enforcement;

WHEREAS, it is well documented that many residents, including Indigenous, Black and racialized people, feel unsafe and under-supported in the presence of uniformed and armed officers attending a non-violent crisis call;

WHEREAS, in a 2015 report, the John Howard Society highlighted alarming rates of people experiencing crises end up being criminalized for treatable health needs instead of receiving the care and treatment they deserve in order to participate in society;

WHEREAS, the City of Hamilton is home to the most people living with disabilities, including mental health challenges, per capita;

WHEREAS, the City estimates over 150 residents have been living in tents and informal structures since April 2020 and recognizes there are compounding factors that lead to homelessness;

WHEREAS, the Women Housing Planning Collaborative has stated that in the past year over 400 women accessed emergency low-barrier drop-in supports without permanent housing options available to them;

WHEREAS, in 2018 there were 123 opioid related deaths in Hamilton, one of the highest rates in Ontario, and Hamilton City Council has declared an opioid overdose emergency;

WHEREAS, it is imperative to provide services using a trauma-informed approach where an individual's safety, choice and control are a priority;

WHEREAS, best practices in social services across Canada point to the importance of de-prioritizing policing as the primary response to residents facing crises in mental health, homelessness, substance use and sex work and point to investing in community-led, trauma-informed, harm reduction and safety supports and services in these areas;

WHEREAS, the Federation of Canadian Municipalities notes that the unsustainable increases in policing costs to municipalities are "crowding out" investments in early intervention and prevention;

WHEREAS, the Hamilton Police Services annual variance reports continue to show surpluses;

WHEREAS, the City of Hamilton has no governing policy on the reallocation of surpluses from Hamilton Police Services; and,

WHEREAS, investing in community-led services and infrastructure supersedes policing in effectiveness of building a sense of safety and belonging among residents who face systemic barriers;

THEREFORE, BE IT RESOLVED:

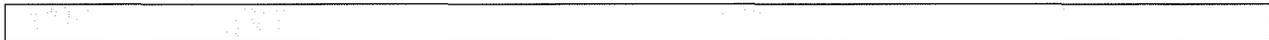
- (a) That staff be directed to set out a policy to ensure that any year-end surpluses for Hamilton Police Service comes before the General Issues Committee for disposition, prior to the appropriation by the Hamilton Police Services Board;
- (b) That staff be directed to create a new City of Hamilton Community Resilience Reserve Account expressly to invest in housing and community-led supports and services to address homelessness,

mental health, addictions and substance use that center prevention and intervention; and,

- (c) That, subject to the City having a year-end surplus, the above referenced policy is to set out that any Hamilton Police Service year-end surplus, be transferred to the Community Resilience Reserve Account.

**(g) ADJOURNMENT (Item 10)**

There being no further business, the General Issues Committee (Budget) adjourned at 3:54 p.m.



**February 25, 2021**

**FOR INFORMATION:**

**(a) APPROVAL OF AGENDA (Item 1)**

The Committee Clerk advised of the following changes to the agenda:

**STAFF PRESENTATIONS:**

- ~~6.4~~ 6.2 2020 Assessment Growth (FCS21016) (City Wide) – At the request of staff, this presentation has been moved to Item 6.2.
- 6.1 Added as the new Item 6.1 - 2021 Tax Operating Budget Update presentation.

**ADDED DISCUSSION ITEMS:**

- 7.1. Considerations to Implement a Vacant Home Tax in Hamilton (FCS21017) (City Wide)
- 7.2 Savings Generated from Funded Projects (FCS21007) (City Wide)

The agenda for the February 25, 2021 General Issues Committee (Budget) meeting was approved, as amended.

**(b) DECLARATIONS OF INTEREST (Item 2)**

- (i) Councillor E. Pauls declared an interest to Communication Item 4.1 (4.1.a. to 4.1.e), respecting the Hamilton Police Service 2021 Operating Budget, as her son works for the Hamilton Police Service.
- (ii) Councillor M. Pearson declared an interest to Item 7.1, respecting Report FCS21007 - Considerations to Implement a Vacant Home Tax in Hamilton, as she is a rental property landlord.
- (iii) Councillor A. VanderBeek declared an interest to Item 7.1, respecting Report FCS21007 - Considerations to Implement a Vacant Home Tax in Hamilton, as she is a rental property landlord.

**(c) APPROVAL OF MINUTES OF PREVIOUS MEETING (Item 3)**

**(i) February 11, 2021 (Item 3.1)**

The Minutes of the February 11, 2021 General Issues Committee (Budget) meeting were approved, as presented.

**(d) COMMUNICATIONS (Item 4)**

**(i) Correspondence respecting the 2021 Hamilton Police Service Budget (Item 4.1)**

The following Communication Items, 4.1(a) to 4.1(e), respecting 2021 Operating Budget matters, were received:

- (1) Rebecca Steckle (Item 4.1.a.)
- (2) Meaghan Horn (Item 4.1.b.)
- (3) Tess MacIsaac (Item 4.1.c.)
- (4) Maddison Brockbank (Item 4.1.d.)
- (5) Laurel Carter (Item 4.1.e.)

**(e) PRESENTATIONS (Item 6)**

**(i) 2021 Tax Operating Budget Update (Item 6.1)**

Mike Zegarac, General Manager of Finance & Corporate Services, provided a PowerPoint presentation respecting the 2021 Tax Operating Budget.

The following amendment to the 2021 Operating Budget was approved:

- (a) Area Rated Parkland Purchases (\$605,240) (0.0%)

The presentation, respecting the 2021 Tax Operating Budget, was received.

For disposition of this matter, please refer to Item 25.

**(ii) 2020 Assessment Growth (FCS21016) (City Wide) (Item 6.2)**

Mike Zegarac, General Manager of Finance & Corporate Services, provided a PowerPoint presentation respecting Report FCS21016 – 2020 Assessment Growth.

The presentation, respecting Report FCS21016 – 2020 Assessment Growth, was received.

For disposition of this matter, please refer to Item 22.

Committee recessed for one half hour until 12:45 p.m.

**(f) DISCUSSION ITEMS (Item 7)**

**(i) Considerations to Implement a Vacant Home Tax in Hamilton (FCS21017) (City Wide) (Item 7.1)**

That staff be directed to prepare a report respecting a Vacant Homes Tax as it relates to Hamilton's Housing market, fees collected from Municipal Law Enforcement vacant lands registry, the status of assessing vacant residential properties as well as how the municipality assesses those properties (with Metrolinx properties removed), and the success of this tax as a mechanism to identifying vacant homes, and report back with a breakdown by Ward to the General Issues Committee by June 16, 2021.

**Council – March 31, 2021**

**(g) ADJOURNMENT (Item 10)**

There being no further business, the General Issues Committee (Budget) adjourned at 3:05 p.m.

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**March 3, 2021**

**FOR INFORMATION:**

**(a) APPROVAL OF AGENDA (Item 1)**

The Committee Clerk advised of the following changes to the agenda:

**6. STAFF PRESENTATIONS**

6.1 2021 Tax Supported Operating Budget - Recommendations  
(FCS21001(a)) (City Wide)

6.1.a Accessible Taxicab Financial Incentive Program (This matter was referred to the 2021 Budget Process for consideration.)

The agenda for the March 3, 2021 General Issues Committee (Budget) meeting was approved, as amended.

**(b) DECLARATIONS OF INTEREST (Item 2)**

- (i) Councillor L. Ferguson declared an interest to Item 6.1.a., respecting the Accessible Taxicab Financial Incentive Program, as he has an interest in the taxi industry.
- (ii) Councillor C. Collins declared an interest to sub-section (b) – Boards and Agencies, of Report FCS21001(a), respecting the 2021 Tax Supported Operating Budget – Recommendations, as it relates to the Hamilton Police Service budget, as his sister is employed by the Hamilton Police Service.

**(c) APPROVAL OF MINUTES OF PREVIOUS MEETING (Item 3)**

**(i) February 25, 2021 (Item 3.1)**

The Minutes of the February 25, 2021 General Issues Committee (Budget) meeting were approved, as presented.

**(d) PRESENTATIONS (Item 6)**

**(i) 2021 Tax Supported Operating Budget - Recommendations (FCS21001(a)) (City Wide) (Item 6.1)**

Mike Zegarac, General Manager of Finance & Corporate Services, provided a PowerPoint presentation respecting Report FCS21001(a) - 2021 Tax Supported Operating Budget – Recommendations.

The presentation, respecting Report FCS21001(a) - 2021 Tax Supported Operating Budget – Recommendations, was received.

For disposition of this matter, please refer to Item 25.

**(e) ADJOURNMENT (Item 10)**

There being no further business, the General Issues Committee adjourned at 11:53 a.m.

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B. Clark, Deputy Mayor (January)  
Chair, General Issues Committee

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M. Wilson, Deputy Mayor (February)  
Chair, General Issues Committee

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N. Nann, Deputy Mayor (March)  
Chair, General Issues Committee

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Stephanie Paparella  
Legislative Coordinator  
Office of the City Clerk

# **CITY OF HAMILTON**

**2021**

**ADVISORY COMMITTEES**

**BUDGET SUBMISSION FORM**

**FOOD ADVISORY COMMITTEE**

**PART A: General Information**

**ADVISORY COMMITTEE MEMBERS:**

Vivien Underdown (Chair)	Biniam Mehretab
Elly Bowen (Co-Chair)	Mary Ellen Scanlon
Maria Biasutti	Jennifer Silversmith
Krista D'aoust	Barbara Stares
Vicky Hachey	Frank Stinellis
Laurie Nielsen	Kyle Swain
Jordan Geertsma	Andrew Sweetnam
Drew Johnston	Brian Tammi (Secretary)

**MANDATE:**

As a volunteer advisory committee to the Board of Health, the Food Advisory Committee will support and advise on the implementation of Hamilton's Food Strategy, and the development of inclusive and comprehensive food related policies and programs at the individual, household, and community/population level based on internationally recognized principles of healthy public policy and best practices/available evidence.

**PART B: Strategic Planning**

**STRATEGIC OBJECTIVES:**

- Identify and inform, where appropriate, innovative community food security policies and programs that align with the vision and goals of the Hamilton Food Strategy, Hamilton Food Charter, and other City strategies
- Identify and advise on emerging issues affecting Hamilton's food system
- Facilitate connections and share information and resources between members, the Board of Health, City staff, and as appropriate, further disseminate these lessons and resources among community organizations, businesses, citizens, and other groups that have an impact on community food security
- Support research, monitoring, and evaluation efforts, and identify gaps and opportunities that may inform community food security policies and program modifications
- Facilitate the cross-promotion of community food security within existing programs, events, policies, services, and other actions

**ALIGNMENT WITH CORPORATE GOALS:**

Please check off which Council approved Strategic Commitments your Advisory Committee supports			
1) Community Engagement & Participation	X	2) Economic Prosperity & Growth	X
3) Healthy & Safe Communities	X	4) Clean & Green	X
5) Built Environment & Infrastructure	X	6) Culture & Diversity	X
7) Our People & Performance			

**PART C: Budget Request**

**INCIDENTAL COSTS:**

Parking	600.00
Materials, supplies & printing	400.00
<b>SUB TOTAL</b>	<b>\$1000.00</b>

**SPECIAL EVENT/PROJECT COSTS:**

Training/Education	500.00
Event(s)	1000.00
<b>SUB TOTAL</b>	<b>\$ 1500.00</b>

<b>TOTAL COSTS</b>	<b>\$ 2500.00</b>
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Funding from Advisory Committee Reserve (only available to Advisory Committees with reserve balances)	<b>\$ 1000.00</b>
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TOTAL 2021 BUDGET REQUEST (net of reserve funding)	<b>\$ 2500</b>
PREVIOUS YEAR (2020) APPROVED BUDGET (2020 Request \$ )	<b>\$ 2500</b>

**CERTIFICATION:**

Please note that this document is a request for a Budget from the City of Hamilton Operating budget. The submission of this document does not guarantee the requested budget amount. Please have a representative sign and date the document below.

**Representative's Name:** Vivien Underdown, Chair

**Signature:** 

**Date:** November 19, 2020

**Telephone # :** (289) 683-2843

# **CITY OF HAMILTON**

**2021**

**ADVISORY COMMITTEES**

**BUDGET SUBMISSION FORM**

**Housing and Homelessness Advisory Committee**

## **PART A: General Information**

### **ADVISORY COMMITTEE MEMBERS:**

Eileen Campbell	Violetta Nikolskava
Morgan Stanek	Lance Dingman
Mary-Ellen Crechiola	Leisha Dawson
Julia Verbitsky	Shaun Jamieson
Rhonda Mayer	Alexandra Djagba Oli
Michael Power	Tony Manganiello
Thomas Mobley	Michael Slusarenko
Sandy Leyland	

### **MANDATE:**

Communicate and work to address the needs of citizens within the community for whom barriers exist to accessing safe, suitable, and affordable housing, including the supports needed to enable citizens to obtain and retain their homes, and;

Support the City of Hamilton's 10-year Housing and Homelessness Action Plan by providing information, advice, and recommendations to the Emergency & Community Services Committee regarding the Action Plan's successful and meaningful implementation.

## **PART B: Strategic Planning**

### **STRATEGIC OBJECTIVES:**

The following objectives have been established for the HHAC to facilitate its efforts in achieving the mandate.

1. Assist with the coordination and implementation of Council approved recommendations, including the City of Hamilton's 10-year Housing and Homelessness Action Plan.
2. Ensure that recommendations regarding issues relating to people who are experiencing homelessness or who may be at risk of becoming homeless are brought forward to Council in a timely manner.
3. Devise and recommend to Council innovative and preventative measures to assist in addressing homelessness within the community;

4. Identify emerging trends, potential gaps and best practices in emergency housing needs.
5. Provide Council and staff with information, advice, and recommendations about residential landlord and tenant issues and policies that would improve the overall well-being of tenants in Hamilton and support landlords in the provision of safe, quality, and affordable rental units.
6. Identify housing-related supports available in the community and facilitate relationship-building between community partners, citizens and government to ensure that people have the individualized supports needed to help them obtain and retain housing.
7. Regularly update Council about homelessness and affordable housing issues through the discussion and analysis that takes place at HHAC.
8. Respond to requests and direction from staff and Council.
9. Collaborate and cooperate with other City of Hamilton committees and community groups doing work around issues that impact homelessness and affordable housing to stay apprised of relevant initiatives and contribute information and advice as needed.

**ALIGNMENT WITH CORPORATE GOALS:**

Please check off which Council approved Strategic Commitments your Advisory Committee supports			
1) Community Engagement & Participation	X	2) Economic Prosperity & Growth	
3) Healthy & Safe Communities	x	4) Clean & Green	
5) Built Environment & Infrastructure		6) Culture & Diversity	
7) Our People & Performance			

**PART C: Budget Request**

**INCIDENTAL COSTS:**

Meeting costs – meeting room, refreshments, photocopying, printing, parking, transportation	\$1,000
<b>SUB TOTAL</b>	<b>\$1,000</b>

**SPECIAL EVENT/PROJECT COSTS:**

N/A	\$0
<b>SUB TOTAL</b>	<b>\$0</b>

<b>TOTAL COSTS</b>	<b>\$1,000</b>
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<b>Funding from Advisory Committee Reserve (only available to Advisory Committees with reserve balances)</b>	<b>\$0</b>
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<b>TOTAL 2021 BUDGET REQUEST (net of reserve funding)</b>	<b>\$1,000</b>
<b>PREVIOUS YEAR (2020) APPROVED BUDGET (2020 Request \$1,000)</b>	<b>\$1,000</b>

**CERTIFICATION:**

Please note that this document is a request for a Budget from the City of Hamilton Operating budget. The submission of this document does not guarantee the requested budget amount. Please have a representative sign and date the document below.

**Representative's Name:** \_\_\_\_\_

**Signature:** \_\_\_\_\_

**Date:** \_\_\_\_\_

**Telephone # :** \_\_\_\_\_

# **CITY OF HAMILTON**

**2021**

**ADVISORY COMMITTEES**

**BUDGET SUBMISSION**

**Seniors Advisory Committee**

## **PART A: General Information**

### **Advisory Committee Members:**

<b>Aref Alshaikhahmed</b>	<b>Vince Mercuri</b>
<b>Sheryl Boblin</b>	<b>Noor Nizam</b>
<b>David Broom</b>	<b>Dahlia Petgrave</b>
<b>Ann Elliott</b>	<b>Penelope Petrie</b>
<b>Carolann Fernandes</b>	<b>Sarah Shallwani</b>
<b>Kamal Jain</b>	<b>Barry Spinner</b>
<b>Jeanne Mayo</b>	<b>Douglas Stone</b>
<b>Jim McColl</b>	<b>Marian Toth</b>
<b>Maureen McKeating</b>	<b>Marjorie Wahlman</b>

### **MANDATE:**

The Seniors Advisory Committee is a Council mandated advisory committee of the City of Hamilton. To be a credible communication vehicle that will reflect and translate the ongoing needs that affects the quality of life for all older persons. It will provide a forum for consumers and deliverers of services and facilities to identify issues, explore possible remedies, and work to implement them.

## **PART B: Strategic Planning**

### **Strategic Objectives:**

- To assist Council in decision making as it pertains to Senior's issues in Hamilton.
- To respond and advocate concerns affecting policies, services and facilities for seniors delivered by and funded by all levels of government.
- To promote and disseminate all decisions relating to access, the provision of services programs and facilities for seniors in the City of Hamilton.
- To liaise with other organized groups when there are matters of mutual concerns.
- To promote and advocate, wherever appropriate, the concept of healthy aging by encouraging improved and responsive programs and services in a timely fashion.

**Alignment With Corporate Goals:**

Please check off which Council approved Strategic Commitments your Advisory Committee supports			
1) Community Engagement & Participation	x	2) Economic Prosperity & Growth	x
3) Healthy & Safe Communities	x	4) Clean & Green	x
5) Built Environment & Infrastructure	x	6) Culture & Diversity	x
7) Our People & Performance	x		

**PART C: Budget Request**

**INCIDENTAL COSTS:**

Monthly meeting expenses (photocopying, refreshments, advertising, postage, etc).	\$1500.00
<b>SUB TOTAL</b>	<b>\$1500.00</b>

**SPECIAL EVENT/PROJECT COSTS:**

Support for Seniors related events (International Day of the Older Person, Seniors Month Kick-off Event, Senior of the Year Award, etcetera).	\$1000.00
<b>SUB TOTAL</b>	<b>\$ 1000.00</b>

<b>TOTAL COSTS</b>	<b>\$ 2500.00</b>
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<b>Funding from Advisory Committee Reserve (only available to Advisory Committees with reserve balances)</b>	<b>\$ N/A</b>
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<b>TOTAL 2021 BUDGET REQUEST (net of reserve funding)</b>	<b>\$2500.00</b>
<b>PREVIOUS YEAR (2020) APPROVED BUDGET (2020 Request \$2500.00)</b>	<b>\$2500.00</b>

**CERTIFICATION:**

Please note that this document is a request for a Budget from the City of Hamilton Operating budget. The submission of this document does not guarantee the requested budget amount. Please have a representative sign and date the document below.

**Representative's Name: Penelope Petrie**

**Signature:** Penelope Petrie

**Date:** November 16, 2020

**Telephone # :** 905 383 3558

# **CITY OF HAMILTON**

**2021**

**ADVISORY COMMITTEES**

**BUDGET SUBMISSION FORM**

**Hamilton Veterans Committee**

**PART A: General Information****ADVISORY COMMITTEE MEMBERS:**

Ed Sculthorpe (Chair)	Steve Waldron
Don Jackson, (Vice-Chair)	Dave Steckham
Michael Rehill	
Dave Baldry	Councillor Lloyd Ferguson (alt)
Robert Fyfe	Councillor Brenda Johnson

**MANDATE:**

Reporting to Council, the Hamilton Veterans Committee oversees the planning and delivery of military remembrance and commemoration activities on behalf of the City of Hamilton. When directed by Council, the Committee provides input on projects and issues that are of concern to Hamilton Veterans.

## **PART B: Strategic Planning**

### **STRATEGIC OBJECTIVES:**

#### **Goals and objectives:**

Act as a liaison for the veterans of the City of Hamilton on all matters that fall within Council's jurisdiction.

Coordinate Decoration Day, Remembrance Day Parades, community engagement pieces and Memorial Services in multiple wards.

Maximize the engagement of youth in the act of Remembrance through projects and events.

#### **How will they be achieved:**

Coordinate the remembrances for significant anniversaries such as Decoration Day, Remembrance Day, Garrison Parade and including but not limited to parades and memorial services.

Administer all other matters directly relating to or of concern to Hamilton Veterans that fall within Council's jurisdiction. Provide written letters of support for Veterans causes when requested and deemed appropriate.

Veteran's Committee advises on the use and care of cenotaphs in partnership with Heritage Resource Management.

Present opportunities for the engagement of youths in acts of Remembrance in the City of Hamilton through events and community projects

#### **Who will benefit:**

All citizens of the City of Hamilton as well as local veterans and active forces. Upward of 2,000 people attend the Remembrance Day services and parades coordinated by the Veterans Committee.

All residents of Hamilton will have the opportunity to show respect for Veterans service to our country.

The Youth of Hamilton will be given the opportunity to be engaged with Acts of Remembrance outside of the classroom setting through hands-on and digital platforms.

**ALIGNMENT WITH CORPORATE GOALS:**

Please check off which Council approved Strategic Commitments your Advisory Committee supports			
1) Community Engagement & Participation	X	2) Economic Prosperity & Growth	
3) Healthy & Safe Communities	X	4) Clean & Green	
5) Built Environment & Infrastructure		6) Culture & Diversity	X
7) Our People & Performance			

**PART C: Budget Request**

**INCIDENTAL COSTS:**

<b>Meeting Costs:</b> <ul style="list-style-type: none"> <li>- postage, printing, parking</li> <li>- 7 general meetings, 4 event planning meetings &amp; 1 meeting with all Veteran Organizations within the City of Hamilton</li> <li>- Name tags &amp; arms bands</li> </ul>	\$600.00
<b>SUB TOTAL</b>	<b>\$600.00</b>

**SPECIAL EVENT/PROJECT COSTS:**

<b>Ceremonies/Services:</b> <ul style="list-style-type: none"> <li>- Hamilton (Gore Park Cenotaph), 2 ceremonies and parades</li> <li>- Community Ceremonies (Ancaster, Glanbrook, Dundas, Stoney Creek, Waterdown)</li> <li>- Dieppe Veteran's Memorial Service</li> <li>- Decoration Day</li> <li>- Communications &amp; Marketing</li> </ul>	\$34 K \$2,200 \$2,500 \$3,000 \$700
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SUB TOTAL	\$ 43 K
TOTAL COSTS	\$ 43 K
Funding from Advisory Committee Reserve (only available to Advisory Committees with reserve balances)	\$
TOTAL 2021 BUDGET REQUEST (net of reserve funding)	\$ 43 K
PREVIOUS YEAR (2020) APPROVED BUDGET (2020 Request \$ )	\$ 43 K

**CERTIFICATION:**

Please note that this document is a request for a Budget from the City of Hamilton Operating budget. The submission of this document does not guarantee the requested budget amount. Please have a representative sign and date the document below.

**Representative's Name:** Ed Sculthorpe

**Signature:**



**Date:**

October 27, 2020

**Telephone # :**

905-546-2424 ext 4122

# **CITY OF HAMILTON**

**2021**

**ADVISORY COMMITTEES**

**BUDGET SUBMISSION**

**Advisory Committee for Immigrants and Refugees**

**PART A: General Information**

**ADVISORY COMMITTEE MEMBERS:**

Aref Alshaikhahmed	
Leslyn Gombakomba	
Dina Honig	
Al Karsten	
Rami Safi	

**MANDATE:**

The Advisory Committee on Immigrants & Refugees, through the appropriate Standing Committee of Council, is a mandated advisory committee of the City of Hamilton, making recommendations to City Council and staff about policies, procedures and guidelines which address the needs and concerns of people who are immigrants or refugees.

**PART B: Strategic Planning**

**STRATEGIC OBJECTIVES:**

- To ensure co-ordination and information sharing about immigrant and refugee issues throughout the City government.
- To complement and collaborate with the work of the City of Hamilton's Committee Against Racism, wherever possible.
- To liaise with community agencies and committees to encourage a more co-ordinated and responsive community services network of services dealing with multicultural issues.
- To ensure the right of access for immigrants and refugees to City of Hamilton programs, services and facilities.
- To provide a forum where immigrants, refugees, service providers and the broader community can express concerns, share information and recommend improvements to service levels for immigrants and refugees, through the appropriate Standing Committee of Council.

Please check off which Council approved Strategic Commitments your Advisory Committee supports

1) Community Engagement & Participation	X	2) Economic Prosperity & Growth	X
3) Healthy & Safe Communities	X	4) Clean & Green	X
5) Built Environment & Infrastructure	X	6) Culture & Diversity	X
7) Our People & Performance	X		

**ALIGNMENT WITH CORPORATE GOALS:**

**PART C: Budget Request**

**INCIDENTAL COSTS:**

Monthly Meetings Expenses (photocopying, refreshments, advertising, postage, etc.)	\$1,500.00
<b>SUB TOTAL</b>	<b>\$ 1,500.00</b>

**SPECIAL EVENT/PROJECT COSTS:**

Hosting the annual Newcomer Open House and preparing and disseminating the Newcomer Guide to Hamilton.	\$ 2,000.00
<b>SUB TOTAL</b>	<b>\$ 2,000.00</b>

<b>TOTAL COSTS</b>	<b>\$ 3,500.00</b>
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<b>Funding from Advisory Committee Reserve (only available to Advisory Committees with reserve balances) The request from reserves is to cover expenses that may arise as a result of initiating an Employer Recognition award for hiring practices that facilitate the hiring of Immigrants, Newcomers and Refugees</b>	<b>\$ 2,000.00</b>
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<b>TOTAL 2021 BUDGET REQUEST (net of reserve funding)</b>	<b>\$ 3,500.00</b>
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<b>PREVIOUS YEAR (2020) APPROVED BUDGET (2020 Request \$3,500.00)</b>	<b>\$ 3,500.00</b>
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**CERTIFICATION:**

Please note that this document is a request for a Budget from the City of Hamilton Operating budget. The submission of this document does not guarantee the requested budget amount. Please have a representative sign and date the document below.

**Representative's Name:** \_\_\_\_\_

**Signature:** \_\_\_\_\_

**November 18, 2020**

**Date:** \_\_\_\_\_

**Telephone #:** \_\_\_\_\_

# **CITY OF HAMILTON**

**2021**

**ADVISORY COMMITTEES**

**BUDGET SUBMISSION FORM**

**"ABORIGINAL ADVISORY COMMITTEE"**

## **PART A: General Information**

### **ADVISORY COMMITTEE MEMBERS:**

Marilyn Wright	
Constance (Connie) Bellamy	
Allan Loft	
Cat Cayuga	
Scott Cruickshank	
Laura Workman	
Patty Lawlor (non-voting)	

### **MANDATE:**

The Aboriginal Advisory Committee is a Council mandated advisory committee of the City of Hamilton. To address issues of mutual interest and/or concern and to enhance and to empower the Aboriginal community.

## **PART B: Strategic Planning**

### **STRATEGIC OBJECTIVES:**

To assist the City in achieving and demonstrating progress or positive change in support of the equitable economic, social, health and overall wellbeing of Aboriginal citizens.

To provide a forum and mechanism for co-ordinated dialogue and consultation between and among Aboriginal leaders and other stakeholders, acting as a catalyst for the development of positive relationships and open, transparent dialogue between and among the City and these stakeholders.

To offer input, advice and recommendations informed by stakeholder consultation to support the City in determining effective municipal strategies and/or policies on issues of importance to Aboriginal peoples.

**ALIGNMENT WITH CORPORATE GOALS:**

Please check off which Council approved Strategic Commitments your Advisory Committee supports			
1) Community Engagement & Participation	X	2) Economic Prosperity & Growth	X
3) Healthy & Safe Communities	X	4) Clean & Green	X
5) Built Environment & Infrastructure	X	6) Culture & Diversity	X
7) Our People & Performance	X		

**PART C: Budget Request**

**INCIDENTAL COSTS:**

Monthly meeting expenses (photocopying, refreshments, advertising, signage, postage, etc.)	\$1000.00
<b>SUB TOTAL</b>	<b>\$1000.00</b>

**SPECIAL EVENT/PROJECT COSTS:**

To include: <ul style="list-style-type: none"> <li>- National Indigenous Peoples Day</li> <li>- Banner Display</li> <li>- Truth &amp; Reconciliation projects and community workshops</li> <li>- Support and participation in events co-hosted with Urban Indigenous Strategy</li> <li>- Support for community engagement activities</li> </ul>	\$2552.00
<b>SUB TOTAL</b>	<b>\$2552.00</b>

<b>TOTAL COSTS</b>	<b>\$3552.00</b>
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Funding from Advisory Committee Reserve (only available to Advisory Committees with reserve balances)	\$N/A
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<b>TOTAL 2021 BUDGET REQUEST (net of reserve funding)</b>	<b>\$ 3552.00</b>
<b>PREVIOUS YEAR (2020) APPROVED BUDGET (2020 Request \$3552.00)</b>	<b>\$ 3552.00</b>

**CERTIFICATION:**

Please note that this document is a request for a Budget from the City of Hamilton Operating budget. The submission of this document does not guarantee the requested budget amount. Please have a representative sign and date the document below.

**Representative's Name:** Marilyn Wright

**Signature:** Marilyn Wright

**Date:** Oct 15/20

**Telephone # :** 905-544-4320 ext 246 .  
Cell # 289 237-8684.

# **CITY OF HAMILTON**

**2021**

**ADVISORY COMMITTEES**

**BUDGET SUBMISSION FORM**

**Mundialization Committee**

**PART A: General Information**

**ADVISORY COMMITTEE MEMBERS:**

Rosemary Baptista	
Rein Ende	
Freja Gray	
Jan Lukas	
Anthony Macaluso	
Patricia Semkow	
Robert Semkow	

**MANDATE:**

To facilitate and support peace initiatives and the twinning relationships between Hamilton and its ten twin-cities around the world. To assist Council in implementing its Mundialization resolution.

To complement and affirm the objectives of the "Strengthening Hamilton Community Initiative" of the City.

To support any and all relationships with the City of Hamilton's Twin Cities

**PART B: Strategic Planning**

**STRATEGIC OBJECTIVES:**

To carry out the mandate of the committee with activities such as:

- Ongoing Kaga/Hamilton events commemorating the 50 year plus relationship between Kaga and Hamilton (Dundas)
- Anniversary twinning events or other twinning events as identified
- Racalmuto Regional events
- World Citizenship award
- Photo Contest
- Hiroshima- Nagasaki Vigil
- Ongoing review of Mundialization relationships and processes thereof. The benefit of participation is the enhancement of relationships between the citizens of our twin communities both locally and internationally and the citizens of the City of Hamilton.

**ALIGNMENT WITH CORPORATE GOALS:**

Please check off which Council approved Strategic Commitments your Advisory Committee supports			
1) Community Engagement & Participation	X	2) Economic Prosperity & Growth	X
3) Healthy & Safe Communities	X	4) Clean & Green	X
5) Built Environment & Infrastructure	X	6) Culture & Diversity	X
7) Our People & Performance	X		

**PART C: Budget Request**

**INCIDENTAL COSTS:**

Monthly Meetings Expenses (photocopying, refreshments, advertising, postage, etc.)	\$1,500.00
<b>SUB TOTAL</b>	<b>\$1,500.00</b>

**SPECIAL EVENT/PROJECT COSTS:**

Hiroshima — Nagasaki Vigil, World Citizenship Award and/or photo contest, other twinning events (e.g. Racalmuto events)	\$2,390.00
Kids for Kaga support for exchange program	\$2,000.00
<b>SUB TOTAL</b>	<b>\$4,390.00</b>

<b>TOTAL COSTS</b>	<b>\$5890.00</b>
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<b>Funding from Advisory Committee Reserve (only available to Advisory Committees with reserve balances)</b>	<b>\$</b>
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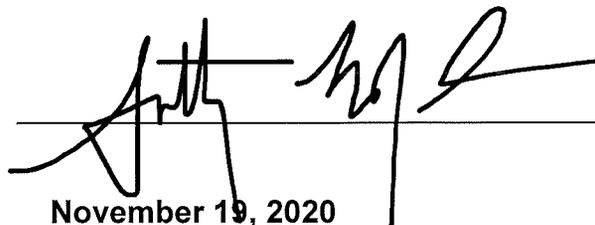
<b>TOTAL 2021 BUDGET REQUEST (net of reserve funding)</b>	<b>\$ 5890.00</b>
<b>PREVIOUS YEAR (2020) APPROVED BUDGET (2020 Request \$ 5890.00)</b>	<b>\$5890.00</b>

**CERTIFICATION:**

Please note that this document is a request for a Budget from the City of Hamilton Operating budget. The submission of this document does not guarantee the requested budget amount. Please have a representative sign and date the document below.

**Representative's Name:** Anthony Macaluso

**Signature:**



**Date:**

November 19, 2020

**Telephone # :**

# CITY OF HAMILTON

2021

ADVISORY COMMITTEES

BUDGET SUBMISSION FORM

"STATUS OF WOMEN"

**PART A: General Information**

**ADVISORY COMMITTEE MEMBERS:**

Deanna Allain	
Stephanie Bertolo	
Anna Davey	
Stephanie Frisina	
Autumn Getty	
Jan Lukas	
Doreen Ssenabulya	
Yulena Wan	

**MANDATE:**

The Status of Women Committee is a Council mandated advisory committee of the City of Hamilton. To act as an advisory committee of Council on matters pertaining to women and to provide input with respect to matters of municipal concern.

**PART B: Strategic Planning**

**STRATEGIC OBJECTIVES:**

To define, investigate, study and make recommendations on issues of concern affecting women of the City of Hamilton and other matters of social or municipal concern including matters referred to this Committee by City Council, staff and City of Hamilton committees.

To inform citizens of the City of Hamilton on issues affecting women.

To actively encourage women to participate in all aspects of society and support them in their life choices.

To advise citizens of the City of Hamilton of decisions made by City Council which may impact on women including matters of social concern and those referred to City Council by this Committee.

**ALIGNMENT WITH CORPORATE GOALS:**

Please check off which Council approved Strategic Commitments your Advisory Committee supports			
1) Community Engagement & Participation	X	2) Economic Prosperity & Growth	X
3) Healthy & Safe Communities	X	4) Clean & Green	X
5) Built Environment & Infrastructure	X	6) Culture & Diversity	X
7) Our People & Performance	X		

**PART C: Budget Request**

**INCIDENTAL COSTS:**

Monthly meeting expenses (photocopying, refreshments, advertising, postage, etc.)	1000.00
<b>SUB TOTAL</b>	<b>\$1000.00</b>

**SPECIAL EVENT/PROJECT COSTS:**

Initiatives to be determined by the Committee	2500.00
<b>SUB TOTAL</b>	<b>\$2500.00</b>

<b>TOTAL COSTS</b>	<b>\$3,500.00</b>
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Funding from Advisory Committee Reserve (only available to Advisory Committees with reserve balances)	\$0
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<b>TOTAL 2021 BUDGET REQUEST (net of reserve funding)</b>	<b>\$3,500.00</b>
<b>PREVIOUS YEAR (2020) APPROVED BUDGET (2020 Request \$3,500)</b>	<b>\$3,500.00</b>

**CERTIFICATION:**

Please note that this document is a request for a Budget from the City of Hamilton Operating budget. The submission of this document does not guarantee the requested budget amount. Please have a representative sign and date the document below.

**Representative's Name:** Autumn Getty

**Signature:**

DocuSigned by:  
*Autumn Getty*  
B82DB96C45AB4F0...

**Date:**

10/29/2020

**Telephone #:**

289-780-3304

# **CITY OF HAMILTON**

**2021**

**ADVISORY COMMITTEES**

**BUDGET SUBMISSION FORM**

**Hamilton Cycling Committee (HCyC)**

**PART A: General Information**

**ADVISORY COMMITTEE MEMBERS:**

Jeff Axisa	Kevin Vander Muelen
Kate Berry	Joachim Brouwer
Roman Caruk	Sharon Gibbons
Yaejin Kim	Cathy Sutherland
Ann McKay	Jane Jamnik
Jessica Merolli	Cora Muis
William Oates	Chris Ritsma
Christine Yachouh	Gary Rogerson
Councillor Esther Pauls	Councillor Terry Whitehead

**MANDATE:**

The purpose of the Hamilton Cycling Committee (HCyC) is to advise the City Government on all matters related to cycling, to monitor implementation of the Hamilton Cycling Master Plan, to encourage and participate in planning for bicycling facilities, to encourage citizens to cycle instead of drive, to educate the public on the benefits and necessities of cycling, and to integrate the work of neighbouring municipal bicycle committees.

**PART B: Strategic Planning**

**STRATEGIC OBJECTIVES:**

The Committee's goals are:

- Review progress in implementing the City of Hamilton Cycling Master Plan and to take action to influence progress if necessary;
- Ensure community input on specific details associated with implementing the Master Plan;
- Ensure that cycling needs are emphasized in all transportation related decisions;
- Encourage legislation and policy changes that are supportive of cycling;
- Promote cycling for transportation and recreation through relevant events;
- Educate the public on the benefits, necessities and safety aspects of cycling;
- Assist in establishing secure, adequate bicycle parking facilities;
- Represent the cycling community at City of Hamilton sponsored functions/events;
- Encourage the formation of, and liaise with other municipal cycling committees; and
- Foster a mutual respect between cyclists and other road users.

**ALIGNMENT WITH CORPORATE GOALS:**

Please check off which Council approved Strategic Commitments your Advisory Committee supports			
1) Community Engagement & Participation	<input checked="" type="checkbox"/>	2) Economic Prosperity & Growth	<input checked="" type="checkbox"/>
3) Healthy & Safe Communities	<input checked="" type="checkbox"/>	4) Clean & Green	<input checked="" type="checkbox"/>
5) Built Environment & Infrastructure	<input checked="" type="checkbox"/>	6) Culture & Diversity	<input checked="" type="checkbox"/>
7) Our People & Performance	<input checked="" type="checkbox"/>		

**PART C: Budget Request**

**INCIDENTAL COSTS:**

Meeting expenses	\$1000
<b>SUB TOTAL</b>	<b>\$1,000.00</b>

**SPECIAL EVENT/PROJECT COSTS:**

**Appendix "I" to Item 14 of GIC Report 21-002**

Page 4 of 4

Social Media Campaign	\$500
Special Projects	\$5,000
Group Rides	\$1,000
Tourism Promotions- supporting Ontario By Bike	\$500
Supporting Community Events to Raise Awareness for Cycling	\$3,000
Special Cycling Events	\$2,000
Conferences	\$1,000
<b>SUB TOTAL</b>	<b>\$13,000</b>

<b>TOTAL COSTS</b>	<b>\$14,000</b>
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<b>Funding from Advisory Committee Reserve (only available to Advisory Committees with reserve balances)</b>	<b>\$4,000</b>
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<b>TOTAL 2021 BUDGET REQUEST (net of reserve funding)</b>	<b>\$ 10,000.00</b>
<b>PREVIOUS YEAR (2020) APPROVED BUDGET (2020 Request \$ 13,000 )</b>	<b>\$13,000.00</b>

**CERTIFICATION:**

Please note that this document is a request for a Budget from the City of Hamilton Operating budget. The submission of this document does not guarantee the requested budget amount. Please have a representative sign and date the document below.

**Representative's Name:** **Chris Ritsma- Chair of the Hamilton Cycling Committee**

**Signature:**



**Date:**

**November 5, 2020**

**Telephone # :**

# **CITY OF HAMILTON**

**2021**

**ADVISORY COMMITTEES**

**BUDGET SUBMISSION FORM**

**LESBIAN, GAY, BISEXUAL, TRANSGENDER, AND QUEER (LGBTQ)  
ADVISORY COMMITTEE**

**PART A: General Information**

**ADVISORY COMMITTEE MEMBERS:**

James Diemert	Kyle Weitz
Autumn Getty (Recording Secretary)	Maureen Wilson (City Council Appointee)
Freja Gray	
Lisa-Marie Johnston	
Cameron Kroetsch (Chair)	
Jack Maurice	
Violetta Nikolskaya (Vice Chair)	
Terri Wallis	

**MANDATE:**

The LGBTQ Advisory Committee for the City of Hamilton exists to eliminate barriers experienced by LGBTQ communities by giving voice to the perspectives of LGBTQ individuals and evaluating the City on its related efforts. The Committee does this by making recommendations to Council and staff in order that the City of Hamilton will excel in providing services to and interfacing with members of the LGBTQ communities.

The Committee is empowered by City Council and is responsible to City Council for its services; it reports to City Council on issues and concerns pertaining to the LGBTQ communities through the Audit, Finance & Administration Committee.

**PART B: Strategic Planning**

**STRATEGIC OBJECTIVES:**

- To provide opportunities for members of Hamilton's diverse LGBTQ communities to share stories, impart information, raise concerns and recommend changes as they relate to the way the City develops by-laws, policies, programs and services that impact LGBTQ communities, through the appropriate Standing Committee of Council.
- To provide advice and recommendations to City council and staff with respect to the implementation of by-laws, policies, programs and services that impact LGBTQ communities.
- To educate and increase the awareness and understanding of City Council and staff on issues that impact LGBTQ communities.
- To facilitate access to accurate information about LGBTQ communities, including an up-to-date list of LGBTQ positive spaces, programs, resources and organizations.
- To acknowledge and respect the diversity of Hamilton's LGBTQ communities, including those voices not represented at the Committee table, with respect to gender identity, sexual orientation, age, ability, ethno-cultural background and socio-economic status.
- To review the progress and measure of success of the Committee and its activities on a regular basis.

Please check off which Council approved Strategic Commitments your Advisory Committee supports			
1) Community Engagement & Participation	Y	2) Economic Prosperity & Growth	
3) Healthy & Safe Communities	Y	4) Clean & Green	
5) Built Environment & Infrastructure		6) Culture & Diversity	Y
7) Our People & Performance	Y		

**ALIGNMENT WITH CORPORATE GOALS:**

**PART C: Budget Request**

**INCIDENTAL COSTS:**

Monthly meeting expenses (photocopying, refreshments, advertising, postage, etc.)	
*Actual expenses for 2020 were \$412.06 up to August 31; but we are basing this budget request upon the potential for there to be more in person meetings in 2021 than there were in 2020 but that, for the most part, meetings will be virtual	
<b>SUB TOTAL</b>	<b>\$750.00</b>

**SPECIAL EVENT/PROJECT COSTS:**

<ul style="list-style-type: none"> <li>• Partnership in the development and sharing of community resources and information</li> <li>• Social marketing regarding positive spaces, including materials, focus groups, awareness, etc.</li> <li>• Partner with community groups for awareness campaigns at significant events in Two Spirit and LGBTQIA+ communities</li> <li>• Subsidizing membership participation in workshops/conferences relevant to committee objectives</li> <li>• Partner with organizations providing support to members of Two Spirit and LGBTQIA+ communities during the COVID-19 pandemic</li> <li>• Additional Special Event/Project Cost of \$2,000.00 (to come from the Committee's reserve) for Committee training around anti-racism, anti-oppression, and other topics related to the Committee's mandate</li> </ul>	
<b>SUB TOTAL</b>	<b>\$5,210.00</b>

<b>TOTAL COSTS</b>	<b>\$5,960.00</b>
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<b>Funding from Advisory Committee Reserve (only available to Advisory Committees with reserve balances)</b>	<b>\$2,000.00</b>
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<b>TOTAL 2021 BUDGET REQUEST (net of reserve funding)</b>	<b>\$3,960.00</b>
<b>PREVIOUS YEAR (2020) APPROVED BUDGET (2020 Request \$3960.00)</b>	<b>\$3,960.00</b>

**CERTIFICATION:**

Please note that this document is a request for a Budget from the City of Hamilton Operating budget. The submission of this document does not guarantee the requested budget amount. Please have a representative sign and date the document below.

**Representative's Name:** Cameron Kroetsch

**Signature:** \_\_\_\_\_

**Date:** November 17, 2020

# **CITY OF HAMILTON**

**2021**

**ADVISORY COMMITTEES**

**BUDGET SUBMISSION FORM**

**COMMITTEE AGAINST RACISM**

**PART A: General Information**

**ADVISORY COMMITTEE MEMBERS:**

<b>Marlene Dei-Amoah, Chair</b>	
<b>Tyrone Childs</b>	
<b>Leslyn Gombakomba</b>	
<b>Shamini Jacob</b>	
<b>Phillip Jeffrey</b>	
<b>Annie Law</b>	
<b>Taimur Qasim</b>	
<b>Councillor Maureen Wilson</b>	

**MANDATE:**

The Committee Against Racism is a volunteer advisory Committee of the City of Hamilton, appointed by Council. Members comprise residents of the City of Hamilton, representing diverse background and cultures. The mandate of the Committee Against Racism is to advise, advocate and consult on relevant issues in the community of Hamilton relating to racism and its consequences, including anti-racism strategies.

**PART B: Strategic Planning**

**STRATEGIC OBJECTIVES:**

1. Make recommendations and give advice to the City of Hamilton’s staff and Council on issues relating to racism, equity, diversity and inclusion as well as issues relating to anti-racism.
2. Encourage every person, regardless of their race, ancestry, place of origin, colour, ethnic origin, citizenship, religion, creed or any other grounds based on the Ontario Human Rights Code (OHRC), to participate in programs and services for the improvement of community relations and the fulfilment of Human Rights.
3. Work actively with institutions and all other relevant organizations, including educational institutions, Police Services, Emergency Services, public, private, voluntary sector and all levels of government to advise, consult, advocate and to promote proactive measures pertaining to racism and its impacts.
4. Consult with individuals and/or groups with respect to complaints regarding racism and to make referrals within the community for complainants.
5. Initiate and facilitate discussions between individuals and/or groups to address issues and concerns of racism and/or while promoting respect and understanding in the community.

**ALIGNMENT WITH CORPORATE GOALS:**

Please check off which Council approved Strategic Commitments your Advisory Committee supports			
1) Community Engagement & Participation	X	2) Economic Prosperity & Growth	X
3) Healthy & Safe Communities	X	4) Clean & Green	
5) Built Environment & Infrastructure	X	6) Culture & Diversity	X
7) Our People & Performance			

**PART C: Budget Request**

**INCIDENTAL COSTS:**

Monthly meeting expenses (photocopying, refreshments, advertising, postage, etc.)	
<b>SUB TOTAL</b>	<b>\$ 900</b>

**SPECIAL EVENT/PROJECT COSTS:**

Initiatives by the Committee, including the following: 1) Days of recognition such as, Lincoln Alexander Day, Black History Month, Emancipation Day, and other days related to the mandate of anti-racism 2) Supporting City of Hamilton initiatives related to anti-racism 3) Support of anti-racism related community events	
<b>SUB TOTAL</b>	<b>\$ 8,000</b>

<b>TOTAL COSTS</b>	<b>\$ 8,900</b>
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Funding from Advisory Committee Reserve (only available to Advisory Committees with reserve balances)	<b>\$ 7,000</b>
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<b>TOTAL 2021 BUDGET REQUEST (net of reserve funding)</b>	<b>\$ 8,900</b>
<b>PREVIOUS YEAR (2020) APPROVED BUDGET (2020 Request \$ )</b>	<b>\$ 8,900</b>

**CERTIFICATION:**

Please note that this document is a request for a Budget from the City of Hamilton Operating budget. The submission of this document does not guarantee the requested budget amount. Please have a representative sign and date the document below.

**Representative's Name:** Marlene Dei-Amoah

**Signature:** \_\_\_\_\_

**Date:** December 1, 2020

**Telephone # :** \_\_\_\_\_

# **CITY OF HAMILTON**

**2021**

**ADVISORY COMMITTEES**

**BUDGET SUBMISSION FORM**

**ARTS ADVISORY COMMISSION**

## **PART A: General Information**

### **ADVISORY COMMITTEE MEMBERS:**

Annette Paiement - Chair	(Resigned - Steve Parton - Vice-Chair)
Elizabeth Jayne Cardno	Janna Malseed
Monika Ciolek	Eileen Reilly - Co Chair
Lisa La Rocca	Ranil Sonnadara
Monolina Bhattacharyya-Ray	Councillor Jason Farr
Councillor John-Paul Danko	

### **MANDATE:**

To recommend activities for the stabilization and strengthening of the arts community; to inform Council of issues and achievements in the Hamilton arts community; to liaise with and act as a point of contact for members of the arts community regarding issues affecting the arts community; to monitor and assist with the implementation of the Public Art Program; to monitor and assist with the implementation of the Arts Awards Program.

## **PART B: Strategic Planning**

### **STRATEGIC OBJECTIVES:**

In 2021, the Arts Advisory Commission (AAC) will be undertaking a number of initiatives identified in the Big Picture 2017 arts community consultation report needed for the community to grow and to continue contributing to the quality of life and economy of Hamilton.

The AAC continues its work monitoring and assisting with the implementation of the Public Art Program and the City of Hamilton's Arts Awards Program.

**ALIGNMENT WITH CORPORATE GOALS:**

Please check off which Council approved Strategic Commitments your Advisory Committee supports			
1) Community Engagement & Participation	X	2) Economic Prosperity & Growth	X
3) Healthy & Safe Communities		4) Clean & Green	X
5) Built Environment & Infrastructure	X	6) Culture & Diversity	X
7) Our People & Performance			

**PART C: Budget Request****INCIDENTAL COSTS:**

Refreshments for Committee Meetings (6 regular AAC meetings and Sub Committee meetings)	\$500
Off-site Meetings	\$200
Refreshments for Training Sessions and Sub-Committees	\$500
Binders, office supplies, printing, etc.	\$500
Printing costs for reports, etc.	\$100
<b>SUB TOTAL</b>	<b>\$1,800</b>

**SPECIAL EVENT/PROJECT COSTS:**

Arts community support and outreach events	\$7,200
<b>SUB TOTAL</b>	<b>\$9,000</b>

<b>TOTAL COSTS</b>	<b>\$9,000</b>
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Funding from Advisory Committee Reserve (only available to Advisory Committees with reserve balances)	\$0
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<b>TOTAL 2021 BUDGET REQUEST (net of reserve funding)</b>	<b>\$9,000</b>
<b>PREVIOUS YEAR (2020) APPROVED BUDGET (2020 Request \$9,000)</b>	<b>\$9,000</b>

**CERTIFICATION:**

Please note that this document is a request for a Budget from the City of Hamilton Operating budget. The submission of this document does not guarantee the requested budget amount. Please have a representative sign and date the document below.

**Representative's Name:** Annette Paiement (Chair)

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**Signature:**

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**Date:** November 24, 2020

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**Telephone #:**

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# **CITY OF HAMILTON**

**2021**

**ADVISORY COMMITTEES**

**BUDGET SUBMISSION**

**Advisory Committee For Persons With Disabilities (ACPD)**

**PART A: General Information**

**ADVISORY COMMITTEE MEMBERS:**

Shahan Aaron	Aznive Mallett
Patty Cameron	Tom Manzuk
Elizabeth (Jayne) Cardno	Corbin McBride
Michelle Dent	Mark McNeil
Lance Dingman	Tim Murphy
Anthony Frisina	Kim Nolan
Sophie Geffros	Tim Nolan
James Kemp	Mary Sinclair
Paula Kilburn	Alex Wilson

**MANDATE:**

The Advisory Committee for Persons with Disabilities recommends to the City of Hamilton policies, procedures and guidelines that address the needs and concerns of persons with disabilities.

## **PART B: Strategic Planning**

### **STRATEGIC OBJECTIVES:**

#### Terms of Reference

1. To advise Council annually about the preparation, implementation, and effectiveness of its accessibility plan required pursuant to the Ontarians with Disabilities Act, the Accessibility for Ontarians with Disabilities Act, and related regulations.
2. To provide advice and recommendations to City Council and staff with respect to the implementation of Provincial standards, and policies, procedures and guidelines that address the needs and concerns of persons with disabilities.
3. To ensure that the right of access for persons with disabilities to programs and services provided by the City is sustained, maintained, and/or improved in accordance with Provincial legislation, regulations and City standards.
4. To review and comment to Council and other levels of government on pertinent reports, proposed legislation and studies which affect all persons with disabilities, where appropriate.
5. To provide a forum where persons with disabilities and service representatives can express their concerns, share information and recommend improvements to the existing level of City services for persons with disabilities.
6. To educate and increase awareness of the City on issues which affect people with disabilities.
7. To support the work of the committee through sub-committees and working groups, as required, and specifically related to the Provincial standards, including Customer Service, Transportation, Employment, Built Environment, and Information and Communications.
8. To maintain knowledge of the work of the committee through attendance at meetings and review of agendas and supporting materials.
9. To regularly review the progress and measure the success of the committee and its activities.

**ALIGNMENT WITH CORPORATE GOALS:**

Please check off which Council approved Strategic Commitments your Advisory Committee supports			
1) Community Engagement & Participation	X	2) Economic Prosperity & Growth	X
3) Healthy & Safe Communities	X	4) Clean & Green	X
5) Built Environment & Infrastructure	X	6) Culture & Diversity	X
7) Our People & Performance	X		

**PART C: Budget Request**

**INCIDENTAL COSTS:**

Monthly Meetings Expenses (photocopying, refreshments, advertising, postage, etc.)	\$300.00
Administrative Assistance (note-taking) for special meetings such as Roundtable.	
Refreshments:	
<ul style="list-style-type: none"> <li>• Advisory Committee for People with Disabilities \$1500.00</li> <li>• Built Environment Working Group \$750.00</li> <li>• Transportation Working Group \$850.00</li> <li>• Housing Working Group \$600.00</li> <li>• Outreach Working Group \$600.00</li> <li>• Wheelchair and Scooter Safety Committee</li> <li>• Disability Justice and Climate Crisis Working Group</li> <li>• Community Safety Working Group</li> </ul>	\$4300.00
<b>SUB TOTAL</b>	<b>\$4,600.00</b>

**SPECIAL EVENT/PROJECT COSTS:**

Conferences and related travel expenses	\$1500.00
<b>SUB TOTAL</b>	<b>\$1500.00</b>

<b>TOTAL COSTS</b>	<b>\$ 6100.00</b>
<b>Funding from Advisory Committee Reserve (only available to Advisory Committees with reserve balances)</b>	<b>\$ N/A</b>
<b>TOTAL 2021 BUDGET REQUEST (net of reserve funding)</b>	<b>\$ 6100.00</b>
<b>PREVIOUS YEAR (2020) APPROVED BUDGET (2020 Request \$ 6100.00)</b>	<b>\$ 6100.00</b>

**CERTIFICATION:**

Please note that this document is a request for a Budget from the City of Hamilton Operating budget. The submission of this document does not guarantee the requested budget amount. Please have a representative sign and date the document below.

**Representative's Name:** Aznive Mallett

**Signature:** (signed electronically)

**Date:** October 29, 2020

**Telephone # :** 905 973 2616

# **CITY OF HAMILTON**

**2021**

**ADVISORY COMMITTEES**

**BUDGET SUBMISSION**

**KEEP HAMILTON CLEAN & GREEN ADVISORY COMMITTEE**

**PART A: General Information****ADVISORY COMMITTEE MEMBERS (Voting & Non-Voting):**

<b>Felicia Van Dyke (Chair)</b>
<b>Lennox Toppin (Vice Chair)</b>
<b>Leisha Dawson</b>
<b>Theresa Movre</b>
<b>Brenda Duke</b>
<b>Heather Donison</b>
<b>Sue Dunlop (HWDSB Representative)</b>
<b>Kerry Jarvi (BIAAC Representative)</b>
<b>Marisa DiCenso (HWCDSD Representative)</b>
<b>Paulina Szczepanski (HWCDSD Youth Representative)</b>
<b>Jen Baker (Environmental Representative)</b>
<b>Steve Watts (Environmental Representative)</b>
<b>Councillor Nrinder Nann (Council Representative)</b>

**MANDATE:**

Reporting through the Public Works Committee, the Keep Hamilton Clean & Green (KHCG) Committee will provide input and advice to staff and Council on engaging citizens to take greater responsibility for improving our community environments. The KHCG's focus is to encourage behaviours and attitudes conducive to a clean, healthy and safe community through leadership and action.

The KHCG Committee will provide input and guidance to City staff, Council and other stakeholders on community involvement, private sector involvement and identification of resources to sustain Clean & Green Hamilton programs and initiatives that aim to beautify our community, promote environmental stewardship and prevent litter, illegal dumping and graffiti.

**PART B: Strategic Planning**

**STRATEGIC OBJECTIVES:**

- Litter**
- Support the development and marketing of a coordinated cigarette litter prevention program.
  - Lead the promotion and collaboration with community partners for the implementation of Team Up to Clean Up.
  - Administer Keep America Beautiful Community Appearance Index survey in 2021.
  - Support and promote City and community litter remediation and prevention initiatives.
- Illegal Dumping**
- Support the development of educational and communication tools to prevent illegal dumping.
- Graffiti**
- Support stakeholder engagement strategies and victim assistance initiatives with prevention and remediation tools.
- Beautification**
- Recognize volunteer contributions to beautification initiatives and projects that support the Clean & Green Hamilton Strategy.
  - Support neighbourhood beautification and greening initiatives as needed.
- Environmental Stewardship**
- Support and promote the engagement of citizen volunteers in programs and initiatives that encourage ecological integrity and minimize human impact on natural habitats and ecosystems on public and private properties.

**ALIGNMENT WITH CORPORATE GOALS:**

Please check off which Council approved Strategic Commitments your Advisory Committee supports			
1) Community Engagement & Participation	✓	2) Economic Prosperity & Growth	
3) Healthy & Safe Communities	✓	4) Clean & Green	✓
5) Built Environment & Infrastructure	✓	6) Culture & Diversity	
7) Our People & Performance			

<b>PART C: Budget Request</b>
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**INCIDENTAL COSTS:**

Meeting Expenses	\$500
Keep America Beautiful Affiliate Fee / Training and Development	\$1,600
<b>SUB TOTAL</b>	<b>\$2,100</b>

**SPECIAL EVENT/PROJECT COSTS:**

Cigarette Litter Prevention	\$2,500
Team Up to Clean Up	\$5,050
Graffiti	\$2,000
Volunteer recognition	\$600
Clean & Green Neighbourhood Grants	\$6,000
<b>SUB TOTAL</b>	<b>\$16,150</b>

<b>TOTAL COSTS</b>	<b>\$18,250</b>
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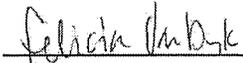
Funding from Advisory Committee Reserve (only available to Advisory Committees with reserve balances)	\$0
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<b>TOTAL 2021 BUDGET REQUEST (net of reserve funding)</b>	<b>\$18,250</b>
<b>PREVIOUS YEAR (2020) APPROVED BUDGET</b>	<b>\$18,250</b>

**CERTIFICATION:**

Please note that this document is a request for a Budget from the City of Hamilton Operating budget. The submission of this document does not guarantee the requested budget amount. Please have a representative sign and date the document below.

**Representative's Name:** Felicia Van Dyke (Chair)

**Signature:** 

**Date:** December 8, 2020

**Telephone #:** Staff Liaison Diane Butterworth ext. 5089

## PROPOSED AMENDMENT TO 2021 APPROVED USER FEES AND CHARGES

**Department: Corporate Services**

**Division: Financial Services**

#	Service or Activity Provided or Use of City Property	Incorrect 2020 Approved Fee	Amended 2020 Approved Fee	Incorrect 2021 Proposed Fee	Amended 2021 Proposed Fee	Previously Approved % Change in Fee	Revised % Change in Fee
1	Tenders and RFPs	\$ 48.32	\$ 48.32	\$ 49.30	\$ 49.29	2.0%	2.0%
2	Tenders and RFPs - Complex	\$ 163.05	\$ 166.33	\$ 166.40	\$ 169.65	2.1%	2.0%
3	Change in Banking Information (Note 1)	\$ 26.28	\$ 26.86	\$ 26.90	\$ 27.43	2.3%	2.1%
<b>Consideration of assignment / corporate change requests (Note 2)</b>							
4	Simple	\$ 379.78	\$ 379.78	\$ 387.40	\$ 387.39	2.0%	2.0%
5	Standard	\$ 682.35	\$ 682.35	\$ 696.00	\$ 696.02	2.0%	2.0%
6	Complex	\$ 909.73	\$ 909.73	\$ 928.00	\$ 927.92	2.0%	2.0%

**Notes:**

- 1 Change in Banking Information will only be applied when there is more than one request per year made by the vendor.
- 2 The fee for consideration of assignment/corporate change requests include any applicable 'change in Banking Information' fee.

<b>2021 Boards and Agencies Operating Budget</b>		
<b>#</b>	<b>Board / Agency</b>	<b>2021 NET Preliminary Budget \$</b>
<b>City Boards:</b>		
1	Hamilton Police Services	176,587,027
2	Hamilton Public Library	32,196,330
3	Farmers' Market	115,060
	<b>Subtotal</b>	<b>208,898,417</b>
<b>Conservation Authorities:</b>		
4	Niagara Peninsula Conservation Authority	1,506,750
	NPCA Binbrook Capital Improvements	91,790
5	Grand River Conservation Authority	1,519,505
6	Conservation Halton	749,719
7	Hamilton Conservation Authority	3,978,000
8	HCA: Westfield Heritage Village	614,000
	<b>Subtotal</b>	<b>8,459,764</b>
<b>Grants:</b>		
9	Hamilton Beach Rescue Unit Inc.	131,570
10	Royal Botanical Gardens	647,410
	<b>Subtotal</b>	<b>778,980</b>
<b>Other Items:</b>		
11	MPAC	6,979,670
	<b>Subtotal</b>	<b>6,979,670</b>
<b>Total for All Boards and Agencies</b>		<b>225,116,831</b>

Note - Anomalies in totals due to rounding.

Note - Budget reflects budget amendments.

Note - Budget includes Library and Police Capital Financing.

**CITY OF HAMILTON  
2021 TAX SUPPORTED OPERATING BUDGET AMENDMENTS**

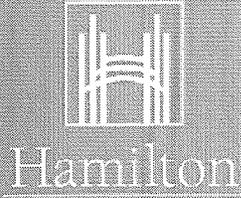
<u>Department</u>	<u>Description</u>	<u>FTE</u>	<u>Preliminary Budget</u>	<u>Net Levy Adjustment</u>	<u>Levy Increase \$</u>	<u>Residential Municipal Impact</u>
<b>Recommended Operating Levy Impact Preliminary Budget</b>		<b>7,341.95</b>	<b>\$ 958,952,420</b>		<b>\$ 34,793,910</b>	<b>2.9%</b>
<b>APPROVED AMENDMENTS:</b>						
<b>Dec 7 PW Cmte</b>						
PW	PW Committee Dec 7/2020 - Motion 11.1: Park Improvements (W3)	0.16		\$ 11,800		
<b>Dec 16 Council</b>						
HSC	Roxborough CIPA adjustment	-		\$ (1,047,000)		
<b>Dec 18 GIC</b>						
Capital Finan.	Elimination of discretionary block funding	-		\$ (4,500,000)		
Corp Fin	OIC Capital Budget Approval			\$ 865,500		
<b>Jan 15 GIC</b>						
Corp Fin	Operating Impacts of Capital			\$ 2,492,100		
NPR	POA – Safe Restart Agreement funding for forgone revenue			\$ (1,043,500)		
PW	Blue Box Municipal Funding Allocation			\$ (1,389,950)		
<b>Feb 1 PW Cmte</b>						
PW	Environmental Services - Ferguson Avenue North Beautification	0.16		\$ 19,050		
PW	Environmental Services - Montgomery Park Pedestrian Lighting Improvements	0.00		\$ 4,500		
PW	Environmental Services - Red Hill Neighbourhood Park Improvements	0.03		\$ 8,900		
PW	Dundas Driving Park (Parkside Hill) - Formalization of designated tobogganing hill operating costs			\$ 2,500		
<b>Feb 11 GIC</b>						
B&A	Other Boards and Agencies			\$ 2,634		
B&A	Hamilton Police Services			\$ 1,271,247		
PED	Building division - Permit Intake Coordinator financial impact offset by Building permits revenues with no impact on levy. Position added to support increased activity and service level requirements (Gross Cost of \$105,430)	1.00		\$ -		
HSC	CSND funding adjustment for Children's Services			\$ (990,000)		
LEG	Volunteer Committees - to align to Volunteer Committee budget requests			\$ (108)		
<i>Council Referred:</i>						
HSC	CR-01 - Portable Housing Benefit Program			\$ 950,000		
CS	CR-02 - Protection of Privacy Policy	1.00		\$ 109,000		
PW	CR-04 - Parks Security Patrol Program (Gross Cost of \$96,200)			\$ -		
B&A	CR-05 - Hamilton Farmers Market (Gross Cost of \$30,000 to support marketing during pandemic be funded from Economic Development Investment Reserve (Account No.112221) or the COVID-19 Emergency Reserve (110053))			\$ -		

**CITY OF HAMILTON  
2021 TAX SUPPORTED OPERATING BUDGET AMENDMENTS**

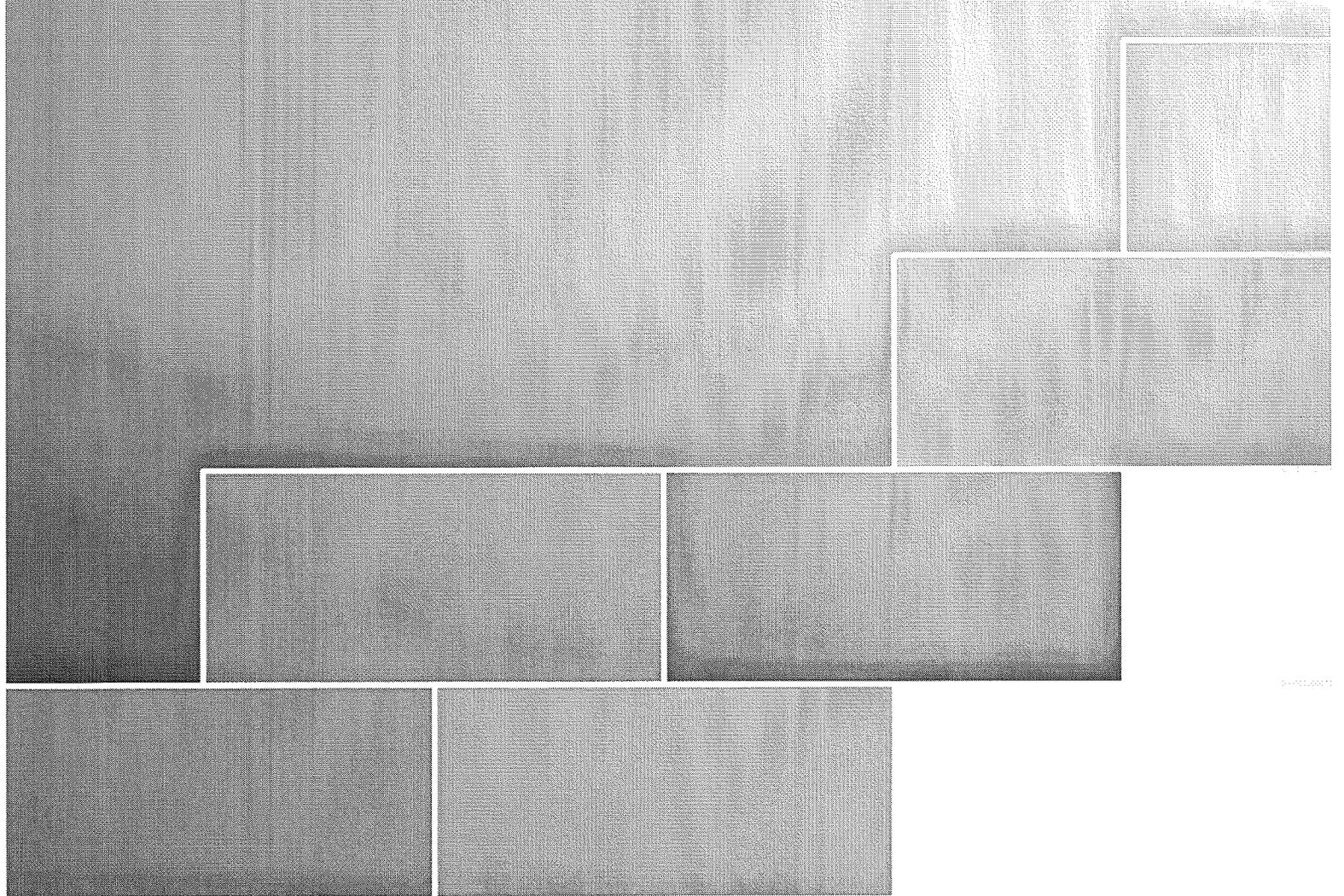
<u>Department</u>	<u>Description</u>	<u>FTE</u>	<u>Preliminary Budget</u>	<u>Net Levy Adjustment</u>	<u>Levy Increase \$</u>	<u>Residential Municipal Impact</u>
<i>Business Cases:</i>						
PED	BC-01 - Hamilton Immigration Partnership Council - Communications Associate HIPC funded (Gross Cost of \$62,093)	1.00		\$ -		
HSC	BC-02 - Hamilton Paramedic Service 2021 - 2021 Ambulance Enhancement (Gross Operating Cost of \$1,045,580. Capital project 7641951103 with a gross cost of \$293,000 and funding by development charges reserves of \$263,000 and Unallocated Capital Levy Reserve of \$30,000.)	10.00		\$ 522,790		
CS	BC-03 - Information Technology (Additional FTEs)	2.00		\$ 182,250		
<b>Feb 25 GIC</b>						
HSC	Neighbour to Neighbour Community Food Centre Funding (Gross cost of \$200,000 and funding from Tax Stabilization Reserve of \$200,000)			\$ -		
Corp Fin	Area Rated Parkland Purchases			\$ (605,240)		
					<b>\$ (3,133,527)</b>	<b>(0.3)%</b>
<b>AVERAGE RESIDENTIAL TAX IMPACT (Inclusive of Above) *</b>		<b>7,357.30</b>	<b>\$ 955,818,893</b>		<b>\$ 31,660,383</b>	<b>2.6%</b>
<b>Updated Assessment Growth Impact:</b>						<b>(0.2)%</b>
<b>Impact of Levy Restrictions</b>						<b>0.1%</b>
<b>AVERAGE RESIDENTIAL TAX IMPACT (Inclusive of Above) *</b>						<b>2.5%</b>
<b>Education Impact</b>						<b>(0.3)%</b>
<b>AVERAGE TOTAL TAX IMPACT (Inclusive of Education Amount) *</b>						<b>2.1%</b>

Assumptions: 1% Municipal impact = \$9.0 million

\*Anomalies in totals due to rounding.



**PRELIMINARY**



# 2020 TAX SUPPORTED OPERATING BUDGET REPORT



# CONTENT

<b>1</b>	<b>2020 BUDGET SUMMARY REPORT</b>
	<b>APPENDICES</b>
<b>17</b>	1 Net Levy Summary
<b>23</b>	2 Gross and Net Expenditure Summary
<b>27</b>	3 Cost Category Summary
<b>29</b>	4 Complement Summary
<b>33</b>	5 Departmental Budget Summaries
<b>129</b>	6 Council Referred Items
<b>149</b>	7 Business Cases
<b>171</b>	8 Multi-Year Outlook



# 2020 BUDGET SUMMARY REPORT

The City of Hamilton's Preliminary Tax Supported Operating Budget of \$935.0 M requires a 5.0% municipal property tax increase, which translates to \$179 for the average residential property assessed at \$358,600.

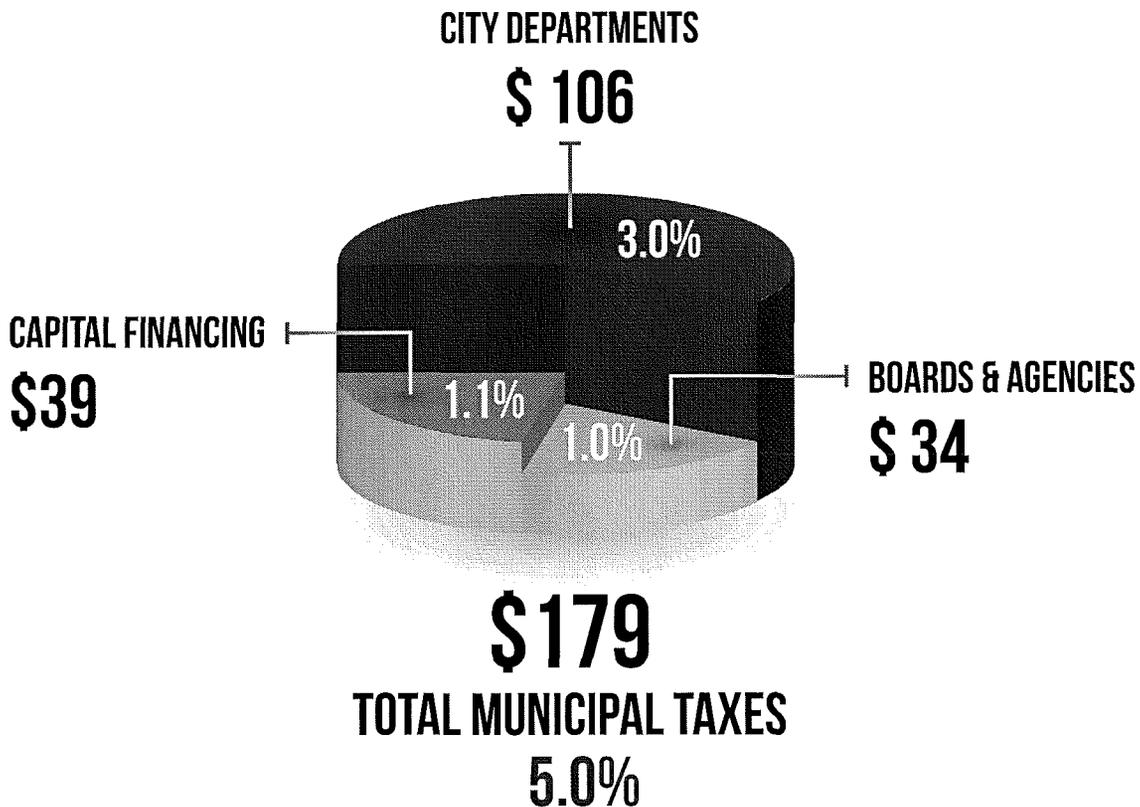
The 2020 Preliminary Tax Supported Operating Budget for City Departments is increasing by \$29.0 M or 5.3%. This contributes to the average residential tax increase by 3.0% or \$106. This amount forms part of the 5.0% municipal property tax increase.

An estimated assessment growth benefit of (1.0%) and a reassessment impact of 0.5% reduce the initial levy increase from 5.4% to the average residential tax impact of 5.0%.

## 2020 MUNICIPAL PRELIMINARY TAX IMPACT

FOR THE AVERAGE RESIDENTIAL PROPERTY TAX BILL

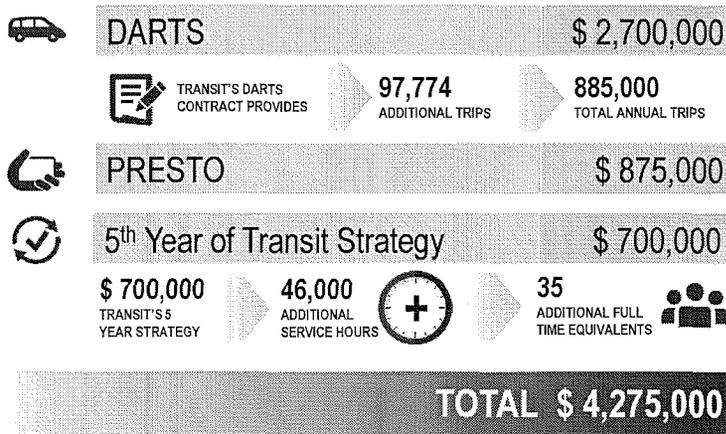
Excludes Education Impact



• Anomalies due to rounding • Assumes (1.0%) benefit for growth and 0.5% reassessment impact • Average residential assessment: \$358,600

This year's Preliminary Tax Supported Operating Budget include significant investments in Transit, contributions to capital projects as well as protecting services that would have been lost due to changes in provincial funding. The Tax Supported Operating Budget also includes other key priorities that support the City's Strategic Plan and contribute to the City's vision to be the best place to raise a child and age successfully.

## TRANSIT IMPACTS



## CAPITAL FINANCING



## PROTECTING CHILD CARE SPACES



370 Child Care Spaces

**TOTAL \$ 2,300,000**

## **2020 TAX SUPPORTED OPERATING BUDGET**

### **BUDGET PROCESS**

The 2020 Preliminary Tax Supported Operating Budget is the result of an extensive process undertaken by City staff throughout 2019. The Tax Supported Operating Budget is one component of the City's overall annual budget and supports the delivery of all the City's services with the exception of Water, Wastewater and Storm Water services, which are Rate supported. Both the Tax and Rate supported service groups have infrastructure and facility requirements that are funded by their respective capital budgets. The 2020 Rate Operating and Capital Budget and the 2020 Tax Supported Capital Budget are being submitted separately for Council's consideration on November 25, 2019 and November 29, 2019 respectively. The 2020 Tax Supported User Fees are being submitted for Council's consideration on December 4, 2019.

The 2020 Preliminary Tax Supported Operating Budget overview will be presented to the General Issues Committee (GIC) on January 17, 2020 and the Departmental presentations will begin on January 28, 2020. The deliberation process and final budget approval is expected to be completed by late March 2020.

### **COUNCIL REFERRED ITEMS**

Items that Council has referred by motion to the 2020 Operating Budget process are included in Appendix A to Report FCS20001- Appendix 6 "Council Referred Items". These items are not included in the preliminary budget totals.

## **BUSINESS CASES**

Business Cases can be found in Appendix A to Report FCS20001- Appendix 7 "Business Cases". The proposal of new revenue, request for additional resources to deliver services or any recommended changes to staffing levels are summarized in business cases for Council's consideration. These items are not included in the preliminary budget totals.

## **MULTI-YEAR BUDGETS**

Multi-Year budgeting strengthens the link between budgeting and strategic priorities and enables Council to implement a multi-year vision, assessing the long-term financial implications of current and proposed Operating and Capital Budgets, budget policies, investment policies, tax policies and assumptions.

A three-year outlook for 2021-2023 is summarized in Appendix A to Report FCS20001- Appendix 8 "Multi-Year Outlook" for the City. Three-year outlooks for 2021-2023 will also be presented by the General Managers during their departmental budget presentations. Making the multi-year budgets more prominent will assist towards approval in principle of these budgets, in the upcoming years.

## **BUSINESS PLANS**

Multi-year business planning serves as a roadmap for municipalities to ensure Council's priorities, as outlined in the City's Strategic Plan, are converted into action. Each City department prepares multi-year business plans to identify and align departmental and divisional initiatives to the City's vision "to be the best place to raise a child and age successfully," with the Strategic Plan front and centre. The City does not have the financial resources or the organizational capacity to do everything at once. By establishing our priorities, creating achievable initiatives, and tracking progress with meaningful performance measurement, the City will realize its mission of providing high quality cost conscious public service that contributes to a healthy, safe and prosperous community.

*Departmental and divisional initiatives are communicated during the departmental budget presentations as well as summarized in the Corporate Plan. The Corporate Plan is issued upon approval of all three budgets; Rate Supported Operating and Capital Budget, Tax Supported Capital Budget and Tax Supported Operating Budget.*

## 2020 CONSOLIDATED BUDGET

Table 1 highlights the consolidated gross expenditure preliminary budgets for the City combining Tax and Rate supported services:

Table 1

<b>2020 Preliminary Consolidated City Budget</b>			
<b>Gross Expenditures</b>			
	<b>Rate</b>	<b>Tax</b>	<b>Total</b>
<b>Operating</b>	\$232.6 M	\$1,600.1 M	\$1,832.7 M
<b>Capital</b>	\$325.9 M	\$226.8 M	\$552.7 M
<b>Total</b>	\$558.5 M	\$1,829.6 M	\$2,285.4 M

Note: Does not include Council Referred Items or Business Cases

This document provides detailed information in respect of the 2020 Preliminary Tax Supported Operating Budget. As mentioned, the 2020 Rate Operating and Capital Budget and the 2020 Tax Supported Capital Budget are being submitted separately for Council's consideration on November 25, 2019 and November 29, 2019 respectively.

During the 2019 Tax Supported Operating Budget process, staff prepared a 2020 - 2022 Multi-year Outlook based on assumptions and known increases. The initial Outlook for 2020 was projecting a levy increase of \$39.1M and a 3.9% tax increase. Based on updated information, the initial projection has been revised to a levy increase of \$48.2 M and a 5.0% tax increase.

The 2020 Preliminary Tax Supported Operating Budget, as submitted, does not include any measures that would adversely impact programs and services. For this year, however, Council directed staff to report back on a series of scenarios in order to mitigate the projected average residential tax impact of 5.0%. Additional information on the mitigation options will be included in the "Budget Mitigation Options" section of this report.

**2020 PRELIMINARY TAX SUPPORTED OPERATING BUDGET - TAX IMPACT**

The submitted 2020 Preliminary Tax Supported Operating Budget requires a levy increase of \$48.2 M. This increase would result in an average residential municipal tax increase of 5.0% or \$179.

Table 2 highlights the municipal tax increase by major component:

*Table 2*

**2020 Municipal Preliminary Impact  
For the Average Residential Property Tax Bill  
(Excludes Education Impact)**

	\$	%
Municipal Taxes		
City Departments	\$ 106	3.0%
Boards & Agencies	\$ 34	1.0%
Capital Financing	\$ 39	1.1%
<b>Total Municipal Taxes</b>	<b>\$ 179</b>	<b>5.0%</b>

- Anomalies due to rounding
- Assumes (1.0%) benefit for growth and 0.5% reassessment impact
- Average residential assessment: \$358,600

As indicated in the table, the tax impact attributable to City departments is about 3.0%. The Boards and Agencies tax impact is 1.0%, subject to the approval of the Police Services' budget (currently the budget assumes a 5-year average plus 2019 annualization of new hires) and the submission of the Niagara Peninsula Conservation Authority's budget. An increase of 1.1% is recommended for the capital levy. Additional details can be found in the "Summary" section of the Report.

Also submitted are Council Referred Items and Business Cases to be considered during the budget process. If approved as submitted, the Business Cases will add 0.1% to the tax impact while the Council Referred Items will increase the tax impact by 0.1%. The total tax impact inclusive of Council Referred Items and the Business Cases submissions would result in a tax impact of 5.2% for 2020.

**2020 BUDGET SUMMARY REPORT**

**2020 PRELIMINARY TAX SUPPORTED OPERATING BUDGET - SUMMARY**

The 2020 Preliminary Tax Supported Operating Budget identifies a levy requirement of \$935.0 M, which represents a levy increase of \$48.2 M or 5.4% over 2019. Table 3 highlights the preliminary budgets by major component:

Table 3

<b>2020 Preliminary Tax Budget</b>				
	<b>Net Operating Budget</b>			
	<b>2019</b>	<b>2020</b>	<b>Change 2020/2019</b>	
	<b>Restated \$</b>	<b>Preliminary \$</b>	<b>\$</b>	<b>%</b>
<b>Total City Departments</b>	\$ 542,735,000	\$ 571,746,000	\$ 29,010,000	5.3%
<b>Boards &amp; Agencies</b>	\$ 214,172,000	\$ 223,834,000	\$ 9,663,000	4.5%
<b>Capital Financing (*)</b>	\$ 129,880,000	\$ 139,425,000	\$ 9,545,000	7.3%
<b>Total Preliminary Operating Budget</b>	<b>\$ 886,787,000</b>	<b>\$ 935,005,000</b>	<b>\$ 48,218,000</b>	<b>5.4%</b>
<b>Average Residential Property Tax Impact</b>				<b>5.0%</b>

Note: The Capital Financing figure in Table 3 includes the Area Rating Special Capital Reinvestment provision allocated to the pre-amalgamated City of Hamilton through the Tax Supported Operating Budget.

An estimated assessment growth benefit of (1.0%) and a reassessment impact of 0.5% reduce the initial 2020 budget levy increase from 5.4% to the average residential tax impact of 5.0%.

**City Departments**

The 2020 Preliminary Tax Supported Operating Budget for City Departments is increasing by \$29.0 M or 5.3%. This contributes to the average residential tax increase by 3.0% or \$106 for the average home. This year the City is facing significant pressures due to maintenance items, changes in provincial funding, transit and operating impacts from capital.

Table 4 summarizes the individual maintenance items that are having a significant impact in the City departments.

Table 4

<b>Budget Drivers - Maintenance</b>	
<b>Item</b>	<b>2020 Budget Impact</b>
Salary and Wages / Benefits	\$9.3 M
Insurance Premiums	\$2.0 M
WSIB Shortfall	\$1.5 M
Road Salt Contract	\$1.5 M
Computer Software Licensing	\$1.5 M
<b>Total Major Budget Drivers</b>	<b>\$15.8 M</b>

Employee related expenses, primarily salaries, wages and benefits comprise approximately 34% of the City’s tax supported operating budget excluding Boards & Agencies. The \$9.3 M increase is due to contractual settlements, cost of living adjustments (COLA) and staffing changes plus the resulting increase in employer and government benefits.

Other maintenance items include a \$2.0 M increase in insurance premiums and a \$1.5 M increase due to a WSIB shortfall originating from increased number of cases as well as higher costs per case. These two items are cost allocated to the departmental budgets. An additional pressure of \$1.5 M is due to recent negotiations in the road salt contract. Furthermore, \$1.5 M is due to a change in the delivery model of the computer software licensing city-wide.

In addition to maintenance items, there are a number of additional expenditures that are driving the budget increase in the City’s departments. Table 5 highlights those items.

Table 5

<b>Budget Drivers - Additional Items</b>		
<b>Item</b>		<b>2020 Budget Impact</b>
<b>Provincial Funding</b>		<b>\$4.7 M</b>
Children's Services	\$2.3 M	
Public Health	\$1.4 M	
Ontario Works	\$1.0 M	
<b>Transit</b>		<b>\$4.3 M</b>
DARTS	\$2.7 M	
PRESTO	\$0.9 M	
Transit Strategy	\$0.7 M	
<b>Operating Impacts from Capital</b>		<b>\$2.3 M</b>
Traffic Management/Signalling	\$0.7 M	
Confederation Park	\$0.3 M	
Backflow Prevention	\$0.2 M	
IT Strategy	\$0.2 M	
Others	\$0.9 M	
<b>Total Major Budget Drivers</b>		<b>\$11.3 M</b>

(\*) Anomalies due to rounding

One of most significant item affecting this year's budget is changes in provincial funding which represent a \$4.7 M pressure. \$2.3 M in the Children's Services and Neighborhood Development division is the result of reduced funding from 100% to 80% for Core Service Delivery and Ontario Early Years Child & Family Centres as well as changes to Expansion Funding impacting financial support to 370 child care spaces. Additional \$1.4 M are due to changes in funding from 100% subsidy to 70% subsidy in a number of programs in Public Health and another \$1.0 M also due to funding changes in Ontario Works. Provincial funding pressures for Public Health Services are partially mitigated by a one-time transitional funding of \$1.4 M.

A pressure of \$4.3 M in Transit is the result of contractual increases in Disabled and Aged Regional Transportation System (DARTS) of \$2.7 M due to ridership increase; the operating agreement with PRESTO is increasing the budget by \$875 K and year 5 of the 10-year Transit Strategy is adding \$688 K (net).

The 2020 operating impacts from previously approved capital projects are \$2.3 M. Major projects include new traffic signals (\$734 K), the redevelopment of Confederation Park (\$291 K), backflow prevention for various facilities (\$240 K) and the IT Strategy (\$235 K). A complete list of projects can be found in Appendix A to Report FCS20001 - Appendix 5 "Departmental Budget Summaries - Other Programs".

**Boards & Agencies**

The 2020 Preliminary Boards and Agencies Budget is increasing by \$9.7 M or 4.5% (excluding capital financing), which represents a tax impact for the average residential property of 1.0% or \$34. Table 6 summarizes the Boards & Agencies budgets.

Table 6

**2020 Boards & Agencies Preliminary Budgets**

Board/Agency	2019	2020 NET	Change	
	Budget Net \$	Preliminary Budget \$	\$	%
Conservation Authorities	\$ 5,498,000	\$ 8,179,000	\$ 2,681,000	48.8%
MPAC	\$ 6,715,000	\$ 6,849,000	\$ 134,000	2.0%
Hamilton Beach Rescue Unit	\$ 134,000	\$ 134,000	\$ -	0.0%
Hamilton Farmers' Market	\$ 113,000	\$ 113,000	\$ -	0.0%
Royal Botanical Gardens	\$ 635,000	\$ 635,000	\$ -	0.0%
Hamilton Police Services	\$ 164,290,000	\$ 170,509,000	\$ 6,219,000	3.8%
Hamilton Public Library	\$ 30,701,000	\$ 31,330,000	\$ 629,000	2.0%
City Enrichment Fund	\$ 6,086,000	\$ 6,086,000	\$ -	0.0%
<b>Total for Above Items excluding Capital Financing</b>	<b>\$ 214,172,000</b>	<b>\$ 223,834,000</b>	<b>\$ 9,663,000</b>	<b>4.5%</b>

The Police budget pressure of \$6.2 M is based on a five-year average levy increase of 3.0% and the annualization of FTE's approved during the 2019 budget process. The final 2020 budget will be presented by the Police Services Board in December 2020. Staff will update Council during the budget deliberations. The Hamilton Public Library is submitting a budget with a \$629 K (2.0%) increase from 2019. Employee related expenses and recoveries for insurance and facilities costs are the main drivers behind the increase.

The major pressure in Boards and Agencies, however, is related to the increased levy payable to the Conservation Authorities. The City had appealed the 2015-2019 Niagara Peninsula Conservation Authority (NPCA) levy and the 2018-2019 levies for the Grand River Conservation Authority, Hamilton Conservation Authority and Halton Conservation. The City was unsuccessful with the NPCA appeal and a judicial review. The NPCA appeal was repealed. Staff continues to review the other appeals. For 2020, the Conservation Authorities budget has been increased by \$2.5 M to reflect the court decision. The final budget submission from the Niagara Conservation Authority is still pending at the time of the preparation of this report.

All stakeholders within Boards and Agencies, with the exception of the City Enrichment Fund and the Municipal Property Assessment Corporation (MPAC), will present their budgets at GIC on January 21st and 23rd, 2020. Additional budget information can be found in Appendix A to Report FCS20001 - Appendix 5 "Departmental Budget Summaries - Other Programs".

### Capital Financing

The operating budget portion of the 2020 Tax Supported Capital Budget is increasing by \$9.6 M representing a 1.1% or \$39 tax impact for the average residential property. Table 7 identifies these components.

Table 7

	2020	
	Change \$	Tax Impact %
Capital Tax Levy Increase	\$ 4,300,000	0.50%
DC Exemptions	\$ 2,000,000	0.23%
Investing in Canada Infrastructure Program - Transit	\$ 1,835,000	0.21%
Office Accomodations	\$ 1,128,000	0.14%
West Harbour Development	\$ 282,000	0.03%
<b>Total</b>	<b>\$ 9,545,000</b>	<b>1.11%</b>

The operating levy contribution to the capital budget for 2020 is \$4.3 M or 0.5% tax impact; \$2.9M of this increase is directed to fund the state of good repair of roads, bridges and sidewalks; \$1.0 M for transit and \$0.4 M for parkland acquisition.

In addition, debt financing requirements have resulted in proposed tax levy increases of \$2.0 M or 0.23% to fund Development Charges Exemptions, \$1.8 M or 0.21% for the City's funding share of the Investing in Canada Infrastructure Program ICIP – Transit (previously PTIF), \$1.1 M or 0.14% for the Downtown Office Accommodation project and \$0.3 M or 0.03% for the West Harbour Development project.

The 2020 Tax Supported Capital Budget is being presented to Council for consideration on November 29, 2019. The 2020 Tax Supported Capital Budget and the 10-year Tax Supported Capital Program supports the City's Strategic Plan and Financing Strategy and aligns with the following City objectives: rehabilitation of existing assets; leveraging funding programs from senior levels of government for transit, culture, recreation and housing; and targeted funding for growth to increase property assessment.

**BUDGET MITIGATION OPTIONS**

The task of achieving the desired tax levy and tax impact will involve a balance between the need to find levy reductions (reduce expenses or increase revenue) and the desire to protect services and programs. For the 2020 Tax Supported Operating Budget, Council directed staff to develop options to reduce the tax impact to 4.6%, 3.6% and 2.6%. Table 8 estimates the levy reduction required to achieve these tax impacts, with the preliminary municipal tax impact of 5.0% as the starting point:

Table 8

<b>2020 Reduction Scenarios</b>			
	<b>Reductions</b>	<b>Levy Increase</b>	<b>Residential Tax Incr.</b>
<b>Preliminary Budget</b>		<b>\$ 48,217,000</b>	<b>5.0%</b>
<b>Total Reductions Of</b>	<b>\$ (3,500,000)</b>	<b>\$ 44,717,000</b>	<b>4.6%</b>
<b>Total Reductions Of</b>	<b>\$ (12,200,000)</b>	<b>\$ 36,017,000</b>	<b>3.6%</b>
<b>Total Reductions Of</b>	<b>\$ (20,900,000)</b>	<b>\$ 27,317,000</b>	<b>2.6%</b>

Note - Excludes potential increases due to 2020 Referred Items and Business Cases

**Approximately \$8.7 M is required to adjust the municipal tax impact by 1%**

Staff have identified a number of options to achieve the different tax impacts, which can be categorized as financial, revenues and services. Some of the options to achieve a 4.6% tax impact include:

**Financial:** Reduce contributions to reserves impacting long term financial plan.

**Revenues:** Enhance user fee increases in several areas.

**Services:** Reduce response time to inquiries, request for service and policy work; Reduce service hours for facilities/programs; Reduce or eliminate service levels where service is under-utilized; Align service levels to comparator municipalities where the City exceeds those comparators; Align service levels to provincial funding; Reduce grants to external agencies.

To further reduce the tax impact to 3.6%, in addition to the options needed to achieve a 4.6% reduction, the following options would need to be considered:

**Revenues:** New user fees for services traditionally provided at no charge.

**Services:** Close facilities and related services not considered core municipal services or not required by provincial mandate; Reduce service levels in core areas.

## STAFF COMPLEMENT

The 2020 Preliminary Tax Supported Operating Budget is submitted with a staff complement net increase of 2.9 Full Time Equivalents (FTE), excluding Boards and Agencies, compared to the 2019 Restated Complement. Table 9 illustrates the changes from 2019.

Table 9

<b>2020 Preliminary Complement (FTE)</b>		
<b>(exclusive of Boards &amp; Agencies)</b>		
		<b>Change</b>
2019 Approved	5,824.7	
2019 Restated	5,837.3	12.6
<b>Impacts from Capital</b>		
		11.6
<b>Other Complement Change</b>		
		(8.7)
<b>2020 Preliminary</b>	<b>5,840.2</b>	<b>2.9</b>

\* - Anomalies due to rounding

The difference of 12.6 FTE between the 2019 Approved and 2019 Restated is mostly due to annualization of previously approved enhancements and in-year approvals.

The 2020 submission includes a net change of 2.9 FTE which includes 11.6 FTE as a result of operating impacts from previously approved capital projects (Open Space Development and Traffic Management/Signaling). A net change of (8.7) FTE in the departments include a decrease of (44.0) FTE due to changes in provincial program funding and the addition of 35.0 FTE as a result of the continuation of the Transit Strategy.

Appendix A to Report FCS20001 - Appendix 4 "Complement Summary", provides a complement summary including footnotes explaining all of the complement changes. As well, the departmental presentations to GIC will provide additional information with respect to complement changes.

**COUNCIL REFERRED ITEMS & BUSINESS CASES**

Not included in the 2020 Preliminary Tax Supported Operating Budget are a number of items that were considered at Council via staff report or Councillor’s Motion and were referred to the budget process for further discussion. In addition to these Council Referred Items, departments have submitted ten Business Cases for Council’s consideration.

Appendix A to Report FCS20001 - Appendix 6 “Council Referred Items” provides additional information and detail sheets for these Council Referred Items. The nine Council Referred Items represent an increase of \$1.1 M and additional 14.5 FTE. The most significant item is the 10 Year Fire Service Delivery Plan. If approved, the impact on the average residential tax bill is an increase of 0.1%. Note, a number of the Council Referred Items are pending a calculation of required levy. Therefore approval of these items may increase the stated tax impact.

Appendix A to Report FCS20001 - Appendix 7 “Business Cases”, provides additional information and detail sheets for the Business Cases. The ten submissions represent a total levy increase of \$1.2 M and additional 28.2 FTE. If approved, the impact on the average residential tax bill would be an additional 0.1%.

**MULTI-YEAR BUDGET OUTLOOK**

The initial Tax Supported Operating Budget Outlook for 2021 and 2022 prepared during the 2019 budget process resulted in projected tax increases of 3.6% and 3.3% respectively. These projections, however, needed to be re-evaluated based on current information, tax increases above inflation and other known factors such as contractual agreements and operating impacts from capital projects, and needed to be adjusted based on the 2020 budget.

Appendix A to Report FCS20001 - Appendix 8 “Multi-Year Budget Outlook”, presents the multi-year outlook for 2021-2023. Table 10 below shows the projected levy and tax increases for the 2021-2023 period.

*Table 10*

**2021 - 2023 Multi-Year Outlook**

	2021		2022		2023	
	\$	%	\$	%	\$	%
Total City Departments	\$ 31,110,000	5.3%	\$ 18,739,000	3.0%	\$ 19,300,000	3.0%
Boards & Agencies	\$ 6,371,000	2.8%	\$ 6,474,000	2.8%	\$ 6,503,000	2.7%
Capital Financing	\$ 6,236,000	4.5%	\$ 5,815,000	4.0%	\$ 5,312,000	3.5%
<b>Total Preliminary Operating Budget</b>	<b>\$ 43,717,000</b>	<b>4.7%</b>	<b>\$ 31,028,000</b>	<b>3.2%</b>	<b>\$ 31,115,000</b>	<b>3.1%</b>
<b>Residential Average Property Tax Impact</b>		<b>4.2%</b>		<b>2.7%</b>		<b>2.6%</b>

The most significant item impacting future budgets is the change in provincial funding and cost sharing agreements. Significant increases are also due to Transit, both as a result of the continuation of the 10-Year Transit Strategy and increases in the DARTS contract due to increase ridership.

In addition, corporate financials include increases resulting from the operating impacts of capital projects as well as increases in insurance.

Actions taken to mitigate the pressures in the 2020 budget should not include postponing expenditures to future years but rather, they should be geared towards finding sustainable solutions.

For every year, the residential tax increase assumes a growth benefit of (1.0%) based on historical results and a reassessment impact of 0.5%. These assumptions, as well as all the other assumptions used in the preparation of the outlook such as inflation rate and the utility guidelines will be revised yearly.

The multi-year budgets will be included in the departmental presentations, which are scheduled to begin on January 28, 2020.



**APPENDIX 1**

**2020  
Preliminary  
Tax Supported  
Operating Budget  
Net Levy  
Summary**

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# NET LEVY SUMMARY

	2019		2020 Preliminary Budget	2020 Preliminary vs. 2019 Restated	
	Restated Budget	Projected Actual		\$	%
	<b>PLANNING &amp; ECONOMIC DEVELOPMENT</b>				
General Manager	1,021,680	950,070	1,038,090	16,410	1.6%
Transportation, Planning and Parking	2,148,020	1,750,860	2,443,710	295,690	13.8%
Building	1,273,970	1,304,460	1,060,690	(213,280)	(16.7)%
Economic Development	5,359,750	5,424,280	5,421,470	61,720	1.2%
Growth Management	405,240	445,350	590,820	185,580	45.8%
Licensing & By-Law Services	6,615,610	6,879,690	6,645,950	30,340	0.5%
LRT Office	0	0	0	0	0.0%
Planning	3,368,470	3,330,690	3,742,270	373,800	11.1%
Tourism & Culture	9,141,260	9,269,800	9,219,540	78,280	0.9%
<b>TOTAL PLANNING &amp; ECONOMIC DEVELOPMENT</b>	<b>29,334,000</b>	<b>29,355,200</b>	<b>30,162,540</b>	<b>828,540</b>	<b>2.8%</b>

<b>HEALTHY AND SAFE COMMUNITIES</b>					
HSC Administration	2,760,720	2,919,010	2,796,820	36,100	1.3%
Children's Services and Neighbourhood Dev.	8,675,010	8,543,680	10,981,620	2,306,610	26.6%
Ontario Works	11,918,050	11,288,700	13,043,380	1,125,330	9.4%
Housing Services	45,068,420	41,635,250	45,279,830	211,410	0.5%
Long Term Care	13,472,300	13,336,740	14,081,410	609,110	4.5%
Recreation	33,503,780	33,718,260	34,181,800	678,020	2.0%
Hamilton Fire Department	92,083,970	92,103,520	93,689,710	1,605,740	1.7%
Hamilton Paramedic Service	23,794,770	24,500,820	25,108,770	1,314,000	5.5%
Public Health Services	12,356,500	12,546,620	13,472,990	1,116,490	9.0%
<b>TOTAL HEALTHY AND SAFE COMMUNITIES</b>	<b>243,633,520</b>	<b>240,592,600</b>	<b>252,636,330</b>	<b>9,002,810</b>	<b>3.7%</b>

Note: Projected Actuals have not been restated for the organizational structure changes that are reflected in restatement of budget program expenditures and revenues.

## NET LEVY SUMMARY

	2019		2020 Preliminary Budget	2020 Preliminary vs. 2019 Restated	
	Restated Budget	Projected Actual		\$	%
	<b>PUBLIC WORKS</b>				
PW-General Administration	874,810	715,220	903,540	28,730	3.3%
Energy Fleet and Facilities	8,718,820	9,893,420	9,297,360	578,540	6.6%
Engineering Services	0	0	0	0	0.0%
Environmental Services	79,243,370	78,244,640	82,794,430	3,551,060	4.5%
Transit	74,298,880	76,213,180	81,395,710	7,096,830	9.6%
Transportation Operations & Maintenance	78,920,680	78,214,040	81,440,570	2,519,890	3.2%
<b>TOTAL PUBLIC WORKS</b>	<b>242,056,560</b>	<b>243,280,500</b>	<b>255,831,610</b>	<b>13,775,050</b>	<b>5.7%</b>
<b>LEGISLATIVE</b>					
Legislative General	(373,660)	(168,350)	(359,570)	14,090	3.8%
Mayors Office	1,118,300	1,133,660	1,164,020	45,720	4.1%
Volunteer Committee	112,650	112,650	112,650	0	0.0%
Ward Budgets	4,113,730	3,936,730	4,170,120	56,390	1.4%
<b>TOTAL LEGISLATIVE</b>	<b>4,971,020</b>	<b>5,014,690</b>	<b>5,087,220</b>	<b>116,200</b>	<b>2.3%</b>
<b>CITY MANAGER</b>					
CMO - Admin & Digital Office	391,750	474,190	421,010	29,260	7.5%
Office of the City Auditor	1,129,980	1,082,310	1,151,710	21,730	1.9%
Strategic Partnerships & Communications	3,025,040	2,711,310	3,137,840	112,800	3.7%
Human Resources	7,396,650	7,216,880	7,552,560	155,910	2.1%
<b>TOTAL CITY MANAGER</b>	<b>11,943,420</b>	<b>11,484,690</b>	<b>12,263,120</b>	<b>319,700</b>	<b>2.7%</b>

Note: Projected Actuals have not been restated for the organizational structure changes that are reflected in restatement of budget program expenditures and revenues.

# NET LEVY SUMMARY

	2019		2020 Preliminary Budget	2020 Preliminary vs. 2019 Restated	
	Restated Budget	Projected Actual		\$	%
<b>CORPORATE SERVICES</b>					
Corporate Services - Administration	315,420	317,840	324,850	9,430	3.0%
City Clerk's Office	2,619,110	2,239,990	2,790,620	171,510	6.5%
Customer Service	5,555,340	5,290,280	5,524,970	(30,370)	(0.5)%
Financial Planning, Admin & Policy	4,817,260	4,755,050	4,914,490	97,230	2.0%
Financial Services	3,975,310	3,659,320	4,246,800	271,490	6.8%
Information Technology	11,494,450	10,820,350	11,503,390	8,940	0.1%
Legal Services	3,505,470	3,382,750	3,416,350	(89,120)	(2.5)%
<b>TOTAL CORPORATE SERVICES</b>	<b>32,282,360</b>	<b>30,465,580</b>	<b>32,721,470</b>	<b>439,110</b>	<b>1.4%</b>
<b>CORPORATE FINANCIALS - EXPENDITURES</b>					
Corporate Initiatives	4,222,500	4,120,250	8,313,700	4,091,200	96.9%
Corporate Pensions, Benefits & Contingency	15,344,590	15,584,660	15,946,150	601,560	3.9%
<b>TOTAL CORPORATE FINANCIALS</b>	<b>19,567,090</b>	<b>19,704,910</b>	<b>24,259,850</b>	<b>4,692,760</b>	<b>24.0%</b>
<b>HAMILTON ENTERTAINMENT FACILITIES</b>					
Operating	3,912,390	4,078,010	4,501,190	588,800	15.0%
<b>TOTAL HAMILTON ENTERTAINMENT FACILITIES</b>	<b>3,912,390</b>	<b>4,078,010</b>	<b>4,501,190</b>	<b>588,800</b>	<b>15.0%</b>
<b>TOTAL CITY EXPENDITURES</b>	<b>587,700,360</b>	<b>583,976,180</b>	<b>617,463,330</b>	<b>29,762,970</b>	<b>5.1%</b>

Note: Projected Actuals have not been restated for the organizational structure changes that are reflected in restatement of budget program expenditures and revenues.

# NET LEVY SUMMARY

	2019		2020 Preliminary Budget	2020 Preliminary vs. 2019 Restated	
	Restated Budget	Projected Actual		\$	%
	<b>CAPITAL FINANCING</b>				
Debt-Healthy & Safe Communities	2,339,720	4,409,570	2,339,720	0	0.0%
Debt-Infrastructure Renewal Levy	13,428,870	13,428,870	13,428,870	0	0.0%
Debt-Corporate Financials	74,224,300	71,112,580	83,769,300	9,545,000	12.9%
Debt-Planning & Economic Development	194,070	88,360	194,070	0	0.0%
Debt-Public Works	38,695,920	35,077,860	38,695,920	0	0.0%
<b>TOTAL CAPITAL FINANCING</b>	<b>128,882,880</b>	<b>124,117,240</b>	<b>138,427,880</b>	<b>9,545,000</b>	<b>7.4%</b>
<b>BOARDS &amp; AGENCIES</b>					
<b>Police Services</b>					
Operating	164,290,320	164,290,320	170,508,940	6,218,620	3.8%
Capital Financing	805,750	805,750	805,750	0	0.0%
<b>Total Police Services</b>	<b>165,096,070</b>	<b>165,096,070</b>	<b>171,314,690</b>	<b>6,218,620</b>	<b>3.8%</b>
<b>Other Boards &amp; Agencies</b>					
Library	30,700,750	30,700,190	31,329,600	628,850	2.0%
Conservation Authorities	5,497,900	8,025,760	8,178,740	2,680,840	48.8%
MPAC	6,715,220	6,715,220	6,849,520	134,300	2.0%
Hamilton Beach Rescue Unit	134,340	134,340	134,340	0	0.0%
Royal Botanical Gardens	634,720	634,720	634,720	0	0.0%
Farmers Market	112,800	132,610	112,800	0	0.0%
<b>Total Other Boards &amp; Agencies</b>	<b>43,795,730</b>	<b>46,342,840</b>	<b>47,239,720</b>	<b>3,443,990</b>	<b>7.9%</b>

Note: Projected Actuals have not been restated for the organizational structure changes that are reflected in restatement of budget program expenditures and revenues.

# NET LEVY SUMMARY

	2019		2020 Preliminary Budget	2020 Preliminary vs. 2019 Restated	
	Restated Budget	Projected Actual		\$	%
	<b>Capital Financing - Other Boards &amp; Agencies</b>	191,240	191,240	191,240	0
<b>City Enrichment Fund</b>	6,085,610	6,115,890	6,085,610	0	0.0%
<b>TOTAL BOARDS &amp; AGENCIES</b>	215,168,650	217,746,040	224,831,260	9,662,610	4.5%
<b>TOTAL EXPENDITURES</b>	931,751,890	925,839,460	980,722,470	48,970,580	5.3%
<b>NON PROGRAM REVENUES</b>					
Payment In Lieu	(15,726,700)	(16,027,400)	(16,026,300)	(299,600)	(1.9)%
Penalties and Interest	(10,500,000)	(12,000,000)	(11,000,000)	(500,000)	(4.8)%
Right of Way	(3,228,000)	(3,226,930)	(3,228,000)	0	0.0%
Senior Tax Credit	587,000	562,230	567,000	(20,000)	(3.4)%
Supplementary Taxes	(9,125,000)	(9,125,000)	(9,425,000)	(300,000)	(3.3)%
Tax Remissions and Write Offs	9,790,400	9,355,000	9,600,000	(190,400)	(1.9)%
Hydro Dividend and Other Interest	(5,300,000)	(4,947,000)	(4,602,940)	697,060	13.2%
Investment Income	(4,100,000)	(4,100,000)	(4,100,000)	0	0.0%
Slot Revenues	(5,000,000)	(5,000,000)	(5,200,000)	(200,000)	(4.0)%
POA Revenues	(2,362,200)	(2,362,200)	(2,302,380)	59,820	2.5%
<b>TOTAL NON PROGRAM REVENUES</b>	<b>(44,964,500)</b>	<b>(46,871,300)</b>	<b>(45,717,620)</b>	<b>(753,120)</b>	<b>(1.7)%</b>
<b>TOTAL LEVY REQUIREMENT</b>	<b>886,787,390</b>	<b>878,968,160</b>	<b>935,004,850</b>	<b>48,217,460</b>	<b>5.4%</b>
<b>AVERAGE RESIDENTIAL MUNICIPAL TAX IMPACT</b>					<b>5.0%</b>



**APPENDIX 2**

**2020  
Preliminary  
Tax Supported  
Operating Budget  
Gross and Net  
Expenditures  
Summary**

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# GROSS AND NET EXPENDITURES SUMMARY

	Gross Expenditures		
	2019 Restated Budget	2020 Preliminary Budget	% Change
<b>PLANNING &amp; ECONOMIC DEVELOPMENT</b>			
General Manager	1,193,630	1,217,250	2.0%
Transportation, Planning and Parking	16,243,100	16,630,320	2.4%
Building	14,108,580	14,880,730	5.5%
Economic Development	8,584,630	8,837,830	2.9%
Growth Management	6,900,610	6,819,740	(1.2)%
Licensing & By-Law Services	12,775,320	12,670,260	(0.8)%
LRT Office	8,606,550	9,196,740	6.9%
Planning	9,822,510	8,977,150	(8.6)%
Tourism & Culture	10,471,210	10,617,550	1.4%
<b>TOTAL PLANNING &amp; ECONOMIC DEVELOPMENT</b>	<b>88,706,140</b>	<b>89,847,570</b>	<b>1.3%</b>

	Gross Revenues		
	2019 Restated Budget	2020 Preliminary Budget	% Change
	(171,950)	(179,160)	(4.2)%
	(14,095,080)	(14,186,610)	(0.6)%
	(12,834,610)	(13,820,040)	(7.7)%
	(3,224,880)	(3,416,360)	(5.9)%
	(6,495,370)	(6,228,920)	4.1%
	(6,159,710)	(6,024,310)	2.2%
	(8,606,550)	(9,196,740)	(6.9)%
	(6,454,040)	(5,234,880)	18.9%
	(1,329,950)	(1,398,010)	(5.1)%
	<b>(59,372,140)</b>	<b>(59,685,030)</b>	<b>(0.5)%</b>

	Net Operating Budget			
	2019 Restated Budget	2020 Preliminary Budget	2020 Preliminary vs. 2019 Restated	
			\$	%
	1,021,680	1,038,090	16,410	1.6%
	2,148,020	2,443,710	295,690	13.8%
	1,273,970	1,060,690	(213,280)	(16.7)%
	5,359,750	5,421,470	61,720	1.2%
	405,240	590,820	185,580	45.8%
	6,615,610	6,645,950	30,340	0.5%
	0	0	0	0.0%
	3,368,470	3,742,270	373,800	11.1%
	9,141,260	9,219,540	78,280	0.9%
	<b>29,334,000</b>	<b>30,162,540</b>	<b>828,540</b>	<b>2.8%</b>

	Gross Expenditures		
	2019 Restated Budget	2020 Preliminary Budget	% Change
<b>HEALTHY AND SAFE COMMUNITIES</b>			
HSC Administration	3,100,430	3,140,320	1.3%
Children's Services and Neighbourhood Dev.	93,659,390	93,604,240	(0.1)%
Ontario Works	153,082,450	143,509,570	(6.3)%
Housing Services	91,231,810	91,230,470	0.0%
Long Term Care	46,319,570	46,813,860	1.1%
Recreation	53,185,920	53,724,390	1.0%
Hamilton Fire Department	92,511,720	94,239,730	1.9%
Hamilton Paramedic Service	51,327,330	52,801,160	2.9%
Public Health Services	51,522,580	53,714,350	4.3%
<b>TOTAL HEALTHY AND SAFE COMMUNITIES</b>	<b>635,941,200</b>	<b>632,778,090</b>	<b>(0.5)%</b>

	Gross Revenues		
	2019 Restated Budget	2020 Preliminary Budget	% Change
	(339,710)	(343,500)	(1.1)%
	(84,984,380)	(82,622,620)	2.8%
	(141,164,400)	(130,466,190)	7.6%
	(46,163,370)	(45,950,620)	0.5%
	(32,847,260)	(32,732,450)	0.3%
	(19,682,140)	(19,542,590)	0.7%
	(427,750)	(550,020)	(28.6)%
	(27,532,560)	(27,692,390)	(0.6)%
	(39,166,050)	(40,241,360)	(2.7)%
	<b>(392,307,620)</b>	<b>(380,141,740)</b>	<b>3.1%</b>

	Net Operating Budget			
	2019 Restated Budget	2020 Preliminary Budget	2020 Preliminary vs. 2019 Restated	
			\$	%
	2,760,720	2,796,820	36,100	1.3%
	8,675,010	10,981,620	2,306,610	26.6%
	11,918,050	13,043,380	1,125,330	9.4%
	45,068,420	45,279,830	211,410	0.5%
	13,472,300	14,081,410	609,110	4.5%
	33,503,780	34,181,800	678,020	2.0%
	92,083,970	93,689,710	1,605,740	1.7%
	23,794,770	25,108,770	1,314,000	5.5%
	12,356,500	13,472,990	1,116,490	9.0%
	<b>243,633,520</b>	<b>252,636,330</b>	<b>9,002,810</b>	<b>3.7%</b>

	Gross Expenditures		
	2019 Restated Budget	2020 Preliminary Budget	% Change
<b>PUBLIC WORKS</b>			
PW-General Administration	874,810	903,540	3.3%
Energy Fleet and Facilities	19,530,760	19,433,110	(0.5)%
Engineering Services	20,188,660	20,572,580	1.9%
Environmental Services	100,198,420	104,040,500	3.8%
Transit	130,791,570	141,439,580	8.1%
Transportation Operations & Maintenance	92,251,380	93,190,760	1.0%
<b>TOTAL PUBLIC WORKS</b>	<b>363,835,600</b>	<b>379,580,070</b>	<b>4.3%</b>

	Gross Revenues		
	2019 Restated Budget	2020 Preliminary Budget	% Change
	0	0	0.0%
	(10,811,940)	(10,135,750)	6.3%
	(20,188,660)	(20,572,580)	(1.9)%
	(20,955,050)	(21,246,070)	(1.4)%
	(56,492,690)	(60,043,870)	(6.3)%
	(13,330,700)	(11,750,190)	11.9%
	<b>(121,779,040)</b>	<b>(123,748,460)</b>	<b>(1.6)%</b>

	Net Operating Budget			
	2019 Restated Budget	2020 Preliminary Budget	2020 Preliminary vs. 2019 Restated	
			\$	%
	874,810	903,540	28,730	3.3%
	8,718,820	9,297,360	578,540	6.6%
	0	0	0	0.0%
	79,243,370	82,794,430	3,551,060	4.5%
	74,298,880	81,395,710	7,096,830	9.6%
	78,920,580	81,440,570	2,519,990	3.2%
	<b>242,056,560</b>	<b>255,831,610</b>	<b>13,775,050</b>	<b>5.7%</b>

# GROSS AND NET EXPENDITURES SUMMARY

	Gross Expenditures			Gross Revenues			Net Operating Budget				
	2019	2020	%	2019	2020	%	2019	2020	2020 Preliminary vs. 2019 Restated		
	Restated Budget	Preliminary Budget	Change	Restated Budget	Preliminary Budget	Change	Restated Budget	Preliminary Budget	\$	%	
<b>LEGISLATIVE</b>											
Legislative General	(373,660)	(359,570)	3.8%	0	0	0.0%	(373,660)	(359,570)	14,090	3.8%	
Mayors Office	1,118,300	1,164,020	4.1%	0	0	0.0%	1,118,300	1,164,020	45,720	4.1%	
Volunteer Committee	142,160	112,650	(20.8)%	(29,510)	0	100.0%	112,650	112,650	0	0.0%	
Ward Budgets	4,113,730	4,170,120	1.4%	0	0	0.0%	4,113,730	4,170,120	56,390	1.4%	
<b>TOTAL LEGISLATIVE</b>	<b>5,000,530</b>	<b>5,087,220</b>	<b>1.7%</b>	<b>(29,510)</b>	<b>0</b>	<b>100.0%</b>	<b>4,971,020</b>	<b>5,087,220</b>	<b>116,200</b>	<b>2.3%</b>	
<b>CITY MANAGER</b>											
CMO- Admin & Digital Office	421,750	451,010	6.9%	(30,000)	(30,000)	0.0%	391,750	421,010	29,260	7.5%	
Office of the City Auditor	1,159,980	1,181,710	1.9%	(30,000)	(30,000)	0.0%	1,129,980	1,151,710	21,730	1.9%	
Strategic Partnerships & Communications	4,370,350	4,467,820	2.2%	(1,345,320)	(1,329,980)	1.1%	3,025,040	3,137,840	112,800	3.7%	
Human Resources	9,450,540	9,638,340	2.0%	(2,053,890)	(2,085,780)	(1.6)%	7,396,650	7,552,560	155,910	2.1%	
<b>TOTAL CITY MANAGER</b>	<b>15,402,630</b>	<b>15,738,880</b>	<b>2.2%</b>	<b>(3,459,210)</b>	<b>(3,475,760)</b>	<b>(0.5)%</b>	<b>11,943,420</b>	<b>12,263,120</b>	<b>319,700</b>	<b>2.7%</b>	
<b>CORPORATE SERVICES</b>											
Corporate Services - Administration	315,420	324,850	3.0%	0	0	0.0%	315,420	324,850	9,430	3.0%	
City Clerk's Office	3,202,650	3,374,160	5.4%	(583,540)	(583,540)	0.0%	2,619,110	2,790,620	171,510	6.5%	
Customer Service	10,444,700	11,875,160	13.7%	(4,889,360)	(6,350,190)	(29.9)%	5,555,340	5,524,970	(30,370)	(0.5)%	
Financial Planning, Admin & Policy	7,223,200	7,322,250	1.4%	(2,405,940)	(2,407,760)	(0.1)%	4,817,260	4,914,490	97,230	2.0%	
Financial Services	6,757,840	7,088,390	4.9%	(2,782,530)	(2,841,590)	(2.1)%	3,975,310	4,246,800	271,490	6.8%	
Information Technology	16,069,380	16,076,640	0.0%	(4,574,930)	(4,573,250)	0.0%	11,494,450	11,503,390	8,940	0.1%	
Legal Services	4,394,110	4,404,990	0.2%	(888,640)	(988,640)	(11.3)%	3,505,470	3,416,350	(89,120)	(2.5)%	
<b>TOTAL CORPORATE SERVICES</b>	<b>48,407,300</b>	<b>50,466,440</b>	<b>4.3%</b>	<b>(16,124,940)</b>	<b>(17,744,970)</b>	<b>(10.0)%</b>	<b>32,282,360</b>	<b>32,721,470</b>	<b>439,110</b>	<b>1.4%</b>	
<b>CORPORATE FINANCIALS - EXPENDITURES</b>											
Corporate Initiatives	4,444,100	8,535,300	92.1%	(221,600)	(221,600)	0.0%	4,222,500	8,313,700	4,091,200	96.9%	
Corporate Pensions, Benefits & Contingency	16,374,490	12,797,850	(21.8)%	(1,029,900)	3,148,300	405.7%	15,344,590	15,946,150	601,560	3.9%	
<b>TOTAL CORPORATE FINANCIALS</b>	<b>20,818,590</b>	<b>21,333,150</b>	<b>2.5%</b>	<b>(1,251,500)</b>	<b>2,926,700</b>	<b>333.9%</b>	<b>19,567,090</b>	<b>24,259,850</b>	<b>4,692,760</b>	<b>24.0%</b>	
<b>HAMILTON ENTERTAINMENT FACILITIES</b>											
Operating	4,380,360	4,866,960	11.1%	(467,970)	(365,770)	21.8%	3,912,390	4,501,190	588,800	15.0%	
<b>TOTAL HAMILTON ENTERTAINMENT FACILITIES</b>	<b>4,380,360</b>	<b>4,866,960</b>	<b>11.1%</b>	<b>(467,970)</b>	<b>(365,770)</b>	<b>21.8%</b>	<b>3,912,390</b>	<b>4,501,190</b>	<b>588,800</b>	<b>15.0%</b>	
<b>TOTAL CITY EXPENDITURES</b>	<b>1,182,492,350</b>	<b>1,199,698,380</b>	<b>1.5%</b>	<b>(594,791,930)</b>	<b>(582,235,030)</b>	<b>2.1%</b>	<b>587,700,360</b>	<b>617,463,330</b>	<b>29,762,970</b>	<b>5.1%</b>	

# GROSS AND NET EXPENDITURES SUMMARY

	Gross Expenditures			Gross Revenues			Net Operating Budget					
	2019 Restated Budget	2020 Preliminary Budget	% Change	2019 Restated Budget	2020 Preliminary Budget	% Change	2019 Restated Budget	2020 Preliminary Budget	2020 Preliminary vs. 2019 Restated			
									\$	%		
<b>CAPITAL FINANCING</b>												
Debt-Planning & Economic Development	255,250	255,250	0.0%	(61,180)	(61,180)	0.0%	194,070	194,070	0	0.0%		
Debt-Healthy and Safe Communities	5,675,260	5,675,260	0.0%	(3,335,540)	(3,335,540)	0.0%	2,339,720	2,339,720	0	0.0%		
Debt-Public Works	45,397,280	45,397,280	0.0%	(6,701,360)	(6,701,360)	0.0%	38,695,920	38,695,920	0	0.0%		
Debt-Corporate Financials	74,224,300	83,769,300	12.9%	0	0	0.0%	74,224,300	83,769,300	9,545,000	12.9%		
Infrastructure Renewal Levy	13,428,870	13,428,870	0.0%	0	0	0.0%	13,428,870	13,428,870	0	0.0%		
<b>TOTAL CAPITAL FINANCING</b>	<b>138,980,960</b>	<b>148,525,960</b>	<b>6.9%</b>	<b>(10,098,080)</b>	<b>(10,098,080)</b>	<b>0.0%</b>	<b>128,882,880</b>	<b>138,427,880</b>	<b>9,545,000</b>	<b>7.4%</b>		
<b>BOARDS &amp; AGENCIES</b>												
<b>Police Services</b>												
Operating	176,780,650	182,999,270	3.5%	(12,490,330)	(12,490,330)	0.0%	164,290,320	170,508,940	6,218,620	3.8%		
Capital Financing	1,116,130	1,116,130	0.0%	(310,380)	(310,380)	0.0%	805,750	805,750	0	0.0%		
<b>Total Police Services</b>	<b>177,896,780</b>	<b>184,115,400</b>	<b>3.5%</b>	<b>(12,800,710)</b>	<b>(12,800,710)</b>	<b>0.0%</b>	<b>165,096,070</b>	<b>171,314,690</b>	<b>6,218,620</b>	<b>3.8%</b>		
<b>Other Boards &amp; Agencies</b>												
Library	32,513,670	33,103,990	1.8%	(1,812,920)	(1,774,390)	2.1%	30,700,750	31,329,600	628,850	2.0%		
Conservation Authorities	5,497,900	8,178,740	48.8%	0	0	0.0%	5,497,900	8,178,740	2,680,840	48.8%		
MPAC	6,715,220	6,849,520	2.0%	0	0	0.0%	6,715,220	6,849,520	134,300	2.0%		
Hamilton Beach Rescue Unit	134,340	134,340	0.0%	0	0	0.0%	134,340	134,340	0	0.0%		
Royal Botanical Gardens	634,720	634,720	0.0%	0	0	0.0%	634,720	634,720	0	0.0%		
Farmers' Market	821,480	805,460	(2.0)%	(708,680)	(692,660)	2.3%	112,800	112,800	0	0.0%		
<b>Total Other Boards &amp; Agencies</b>	<b>46,317,330</b>	<b>49,706,770</b>	<b>7.3%</b>	<b>(2,521,600)</b>	<b>(2,467,050)</b>	<b>2.2%</b>	<b>43,795,730</b>	<b>47,239,720</b>	<b>3,443,990</b>	<b>7.9%</b>		
Capital Financing - Other Boards & Agencies	472,730	472,730	0.0%	(281,490)	(281,490)	0.0%	191,240	191,240	0	0.0%		
City Enrichment Fund	6,085,610	6,085,610	0.0%	0	0	0.0%	6,085,610	6,085,610	0	0.0%		
<b>TOTAL BOARDS &amp; AGENCIES</b>	<b>230,772,450</b>	<b>240,380,510</b>	<b>4.2%</b>	<b>(15,603,800)</b>	<b>(15,549,250)</b>	<b>0.3%</b>	<b>215,168,650</b>	<b>224,831,260</b>	<b>9,662,610</b>	<b>4.5%</b>		
<b>TOTAL EXPENDITURES</b>	<b>1,552,245,760</b>	<b>1,588,604,850</b>	<b>2.3%</b>	<b>(620,493,810)</b>	<b>(607,882,360)</b>	<b>2.0%</b>	<b>931,751,890</b>	<b>980,722,470</b>	<b>48,970,580</b>	<b>5.3%</b>		

# GROSS AND NET EXPENDITURES SUMMARY

Gross Expenditures		
2019 Restated Budget	2020 Preliminary Budget	% Change

Gross Revenues		
2019 Restated Budget	2020 Preliminary Budget	% Change

Net Operating Budget			
2019 Restated Budget	2020 Preliminary Budget	2020 Preliminary vs. 2019 Restated	
		\$	%

NON PROGRAM REVENUES			
	2019 Restated Budget	2020 Preliminary Budget	% Change
Payment In Lieu	500,000	500,000	0.0%
Penalties and Interest	0	0	0.0%
Right of Way	0	0	0.0%
Senior Tax Credit	685,000	665,000	(2.9)%
Supplementary Taxes	100,000	100,000	0.0%
Tax Remissions and Write Offs	0	0	0.0%
Hydro Dividend and Other Interest	8,800,000	10,256,060	16.5%
Investment Income	0	0	0.0%
Slot Revenues	0	0	0.0%
POA Revenues	0	0	0.0%
<b>TOTAL NON PROGRAM REVENUES</b>	<b>10,085,000</b>	<b>11,521,060</b>	<b>14.2%</b>

(16,226,700)	(16,526,300)	(1.8)%
(10,500,000)	(11,000,000)	(4.8)%
(3,228,000)	(3,228,000)	0.0%
(98,000)	(98,000)	0.0%
(9,225,000)	(9,525,000)	(3.3)%
(10,500,000)	(11,000,000)	(4.8)%
(14,100,000)	(14,859,000)	(5.4)%
(4,100,000)	(4,100,000)	0.0%
(5,000,000)	(5,200,000)	(4.0)%
(2,362,200)	(2,302,380)	2.5%
<b>(75,339,900)</b>	<b>(77,838,680)</b>	<b>(3.3)%</b>

(15,726,700)	(16,026,300)	(299,600)	(1.9)%
(10,500,000)	(11,000,000)	(500,000)	(4.8)%
(3,228,000)	(3,228,000)	0	0.0%
587,000	567,000	(20,000)	(3.4)%
(9,125,000)	(9,425,000)	(300,000)	(3.3)%
9,790,400	9,600,000	(190,400)	(1.9)%
(5,300,000)	(4,602,940)	697,060	13.2%
(4,100,000)	(4,100,000)	0	0.0%
(5,000,000)	(5,200,000)	(200,000)	(4.0)%
(2,362,200)	(2,302,380)	59,820	2.5%
<b>(44,964,500)</b>	<b>(45,717,620)</b>	<b>(753,120)</b>	<b>(1.7)%</b>

<b>TOTAL LEVY REQUIREMENT</b>	<b>1,562,330,760</b>	<b>1,600,125,910</b>	<b>2.4%</b>
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<b>(695,833,710)</b>	<b>(685,721,040)</b>	<b>1.5%</b>
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<b>886,787,390</b>	<b>935,004,850</b>	<b>48,217,460</b>	<b>5.4%</b>
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<b>AVERAGE RESIDENTIAL MUNICIPAL TAX IMPACT</b>	<b>5.0%</b>		
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**APPENDIX 3**

**2020  
Preliminary  
Tax Supported  
Operating Budget  
Cost Category  
Summary**

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# COST CATEGORY SUMMARY

## Tax (Excluding Boards & Agencies)

	2019	2019	2020	2020 Preliminary vs.	
	Restated Budget	Projected Actual	Preliminary Budget	2019 Restated \$	%
<i>EMPLOYEE RELATED COSTS</i>	608,305,910	608,415,280	617,609,060	9,303,150	1.5%
<i>MATERIAL AND SUPPLY</i>	47,582,350	48,372,360	51,137,860	3,555,510	7.5%
<i>VEHICLE EXPENSES</i>	36,432,830	35,919,320	37,379,640	946,810	2.6%
<i>BUILDING AND GROUND</i>	40,210,820	40,069,380	39,768,760	(442,060)	(1.1)%
<i>CONSULTING</i>	1,846,780	2,220,320	2,331,130	484,350	26.2%
<i>CONTRACTUAL</i>	111,318,880	113,270,800	117,076,260	5,757,380	5.2%
<i>AGENCIES and SUPPORT PAYMENTS</i>	291,853,270	284,003,980	284,592,630	(7,260,640)	(2.5)%
<i>RESERVES / RECOVERIES</i>	33,293,770	35,109,540	35,190,230	1,896,460	5.7%
<i>COST ALLOCATIONS</i>	(6,557,270)	(6,297,520)	(7,407,290)	(850,020)	(13.0)%
<i>FINANCIAL</i>	38,895,100	38,198,950	40,867,860	1,972,760	5.1%
<i>CAPITAL FINANCING</i>	138,166,260	133,520,240	150,799,260	12,633,000	9.1%
<b>TOTAL EXPENDITURES</b>	<b>1,341,348,700</b>	<b>1,332,802,650</b>	<b>1,369,345,400</b>	<b>27,996,700</b>	<b>2.1%</b>
<i>FEES AND GENERAL</i>	(203,326,100)	(212,509,560)	(211,214,210)	(7,888,110)	(3.9)%
<i>TAX AND RATES</i>	(29,059,700)	(29,479,330)	(29,679,300)	(619,600)	(2.1)%
<i>GRANTS AND SUBSIDIES</i>	(378,955,820)	(369,977,160)	(367,437,020)	11,518,800	3.0%
<i>RESERVES</i>	(27,175,990)	(29,506,150)	(19,019,970)	8,156,020	30.0%
<i>RECOVERIES FROM CAPITAL</i>	(31,212,300)	(30,108,280)	(31,821,290)	(608,990)	(2.0)%
<b>TOTAL REVENUES</b>	<b>(669,729,910)</b>	<b>(671,580,480)</b>	<b>(659,171,790)</b>	<b>10,558,120</b>	<b>1.6%</b>
<b>NET LEVY</b>	<b>671,618,790</b>	<b>661,222,170</b>	<b>710,173,610</b>	<b>38,554,820</b>	<b>5.7%</b>



**APPENDIX 4**

**2020  
Preliminary  
Tax Supported  
Operating Budget  
Complement  
Summary**

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# COMPLEMENT SUMMARY

	2019 Approved Budget	2019 Restated Budget	2020 Preliminary Budget	2020 Preliminary vs. 2019 Restated	
				FTE	%
<b>PLANNING &amp; ECONOMIC DEVELOPMENT</b>					
General Manager <sup>1</sup>	10.00	9.00	9.00	0.00	0.0%
Transportation, Planning and Parking <sup>2,3</sup>	138.24	136.74	137.74	1.00	0.7%
Building <sup>4,5</sup>	108.32	108.32	108.32	0.00	0.0%
Economic Development <sup>1</sup>	40.53	41.53	41.53	0.00	0.0%
Growth Management	56.34	56.34	56.34	0.00	0.0%
Licensing & By-Law Services <sup>6,7</sup>	111.15	110.15	108.15	(2.00)	(1.8)%
LRT Office <sup>8</sup>	18.25	12.25	12.25	0.00	0.0%
Planning	78.00	78.00	78.00	0.00	0.0%
Tourism & Culture <sup>9</sup>	73.29	72.29	72.29	0.00	0.0%
<b>Total Planning &amp; Economic Development</b>	<b>634.12</b>	<b>624.62</b>	<b>623.62</b>	<b>(1.00)</b>	<b>(0.2)%</b>

1. Approved to Restated: Decrease 1.0 FTE fromto Ec Dev from GM Office FCS19055(a)
2. Approved to Restated: Decrease 1.0 FTE from Admin Secty to CS, 0.5 FTE from SCG to F&A, FCS19055
3. Restated to Preliminary: Increase of 1.0 FTE Program Coordinator Smart Commute PED 19124
4. Approved to Restated: Decrease 1.0 FTE due to administrative staff re-org PED 13174
5. Approved to Restated: Increase 1.0 FTE Zoning Examiner based on PED 13174
6. Approved to Restated: Decrease 1.0 FTE Lic Clerk to CS FCS19055
7. Restated to Preliminary: Decrease 2.0 FTE Graffiti pilot ends Dec 2019 PW17078 / PED17198
8. Approved to Restated: Decrease 6.0 FTE to PW per FCS19055(a)
9. Approved to Restated: Decrease 1.0 FTE Coordinator restated to HSC Rec Division PED19087/HSC19018

# COMPLEMENT SUMMARY

	2019 Approved Budget	2019 Restated Budget	2020 Preliminary Budget	2020 Preliminary vs. 2019 Restated	
				FTE	%

**HEALTHY AND SAFE COMMUNITIES**

HSC Administration	32.50	32.50	32.50	0.00	0.0%
Children's Services and Neighbourhood Dev.	94.00	94.00	94.00	0.00	0.0%
Ontario Works <sup>1,5</sup>	266.00	262.00	218.00	(44.00)	(16.8)%
Housing Services <sup>6</sup>	54.00	54.00	53.00	(1.00)	(1.9)%
Long Term Care	458.55	458.55	458.55	0.00	0.0%
Recreation <sup>1,2</sup>	454.23	450.23	450.23	0.00	0.0%
Hamilton Fire Department <sup>1</sup>	586.30	582.30	582.30	0.00	0.0%
Hamilton Paramedic Service <sup>3</sup>	314.36	324.36	324.36	0.00	0.0%
Public Health Services <sup>4,7,8</sup>	393.85	393.43	395.73	2.30	0.6%
<b>Total Healthy and Safe Communities</b>	<b>2,653.79</b>	<b>2,651.37</b>	<b>2,608.67</b>	<b>(42.70)</b>	<b>(1.6)%</b>

1. Approved to Restated: Decrease of OW 4.0 FTE, Recreation 3.0 FTE and Fire 4.0 FTE as it relates to the IT Centralization (FCS19055).
2. Approved to Restated: Decrease of 2.0 FTE for Marketing Centralization (FCS17056) and Increase of 1.0 FTE for SEAT position from Culture to Recreation (HSC19018).
3. Approved to Restated: Increase 10.0 FTE related to NICU 100% Funding (HSC19021).
4. Approved to Restated: Decrease 0.25 FTE Social Workers (BOH19001/BOH19025) ADGS/Mental Health; decrease 0.17 FTE Clinical Therapist MA Child & Adolescent Services (BOH19036).
5. Restated to Preliminary: Decrease of 44.0 FTE's due to changes in Provincial Program Funding.
6. Restated to Preliminary: Decrease 1.0 FTE due to end of Federal/Provincial funding.
7. Restated to Preliminary: Decrease 2.5 FTE to balance to Ministry cap; Increase of 5.80 FTE to New Seniors Oral Health per Ministry funding.
8. Restated to Preliminary: Decrease 1.0 FTE, for IT Centralization Transfer.

# COMPLEMENT SUMMARY

	2019 Approved Budget	2019 Restated Budget	2020 Preliminary Budget	2020 Preliminary vs. 2019 Restated	
				FTE	%
<b>PUBLIC WORKS</b>					
PW - General Administration	7.00	7.00	7.00	0.00	0.0%
Energy Fleet and Facilities	170.60	170.60	170.60	0.00	0.0%
Engineering Services <sup>1,2</sup>	124.33	131.33	131.33	0.00	0.0%
Environmental Services	499.83	499.83	499.83	0.00	0.0%
Transit <sup>3</sup>	756.71	756.71	791.71	35.00	4.6%
Transportation Operations & Maintenance <sup>2</sup>	397.26	396.26	396.26	0.00	0.0%
<b>Total Public Works</b>	<b>1,955.73</b>	<b>1,961.73</b>	<b>1,996.73</b>	<b>35.00</b>	<b>1.8%</b>

1. Approved to Restated: Increase 6.0 FTE from PED to PW Engineering (approved under report FCS19055(a))
2. Approved to Restated: Increase 1.0 FTE from Transportation Operations & Maintenance to Engineering (approved under report PW19007)
3. Restated to Preliminary: Increase by 35.0 FTE (Year 5 of Transit Strategy- Report PW14015(a))

<b>LEGISLATIVE</b>					
Mayors Office	6.00	6.00	6.00	0.00	0.0%
Ward Budgets	16.00	16.00	16.00	0.00	0.0%
<b>Total Legislative</b>	<b>22.00</b>	<b>22.00</b>	<b>22.00</b>	<b>0.00</b>	<b>0.0%</b>

<b>CITY MANAGER</b>					
Office of the City Auditor	7.00	7.00	7.00	0.00	0.0%
CMO - Admin & Digital Office	3.00	3.00	3.00	0.00	0.0%
Strategic Partnerships & Communications <sup>1</sup>	30.00	32.00	32.00	0.00	0.0%
Human Resources <sup>2</sup>	77.00	78.00	78.00	0.00	0.0%
<b>Total City Manager</b>	<b>117.00</b>	<b>120.00</b>	<b>120.00</b>	<b>0.00</b>	<b>0.0%</b>

- 1 Approved to Restated: Increase of 2.0 FTE from REC to SPC (FCS 19055)
- 2 Approved to Restated: Increase 1.0 FTE from Housing to HR (Centralization Report HUR17007/CM17012/FCS17056)

# COMPLEMENT SUMMARY

	2019 Approved Budget	2019 Restated Budget	2020 Preliminary Budget	2020 Preliminary vs. 2019 Restated	
				FTE	%
<b>CORPORATE SERVICES</b>					
City Clerk's Office	28.00	28.00	28.00	0.00	0.0%
Corporate Services - Administration	2.00	2.00	2.00	0.00	0.0%
Customer Service <sup>1</sup>	91.47	93.47	93.47	0.00	0.0%
Financial Planning, Admin & Policy <sup>2</sup>	82.50	83.00	83.00	0.00	0.0%
Financial Services	80.08	80.08	80.08	0.00	0.0%
Information Technology <sup>3</sup>	94.00	108.00	108.00	0.00	0.0%
Legal Services	63.00	63.00	63.00	0.00	0.0%
<b>Total Corporate Services</b>	<b>441.05</b>	<b>457.55</b>	<b>457.55</b>	<b>0.00</b>	<b>0.0%</b>

1. Approved to Restated: Increase of 2.0 FTE from Planning & Economic Development (Licensing and Parking) for Call Handling Consolidation

2. Approved to Restated: Increase of 0.5 FTE from Planning & Economic Development (Transportation Planning & Parking) to Financial Planning Administration & Policy

3. Approved to Restated: Increase of 14.0 FTE from I.T. Centralization; 3 FTE from Recreation; 4 FTE from Hamilton Fire; 4 FTE from Ontario Works; 1 FTE from Public Health; 2 FTE from City Housing

<b>Corporate Financials - Expenditures <sup>1</sup></b>	<b>1.00</b>	<b>0.00</b>	<b>11.60</b>	<b>11.60</b>	<b>0.0%</b>
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1. Operating Impacts from Capital

<b>TOTAL CITY COMPLEMENT</b>	<b>5,824.69</b>	<b>5,837.27</b>	<b>5,840.17</b>	<b>2.90</b>	<b>0.0%</b>
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<b>BOARDS &amp; AGENCIES</b>					
Library	297.99	297.99	299.28	1.29	0.4%
Police Services <sup>1</sup>	1,147.00	1,147.00	1,147.00	0.00	0.0%
Farmers' Market	4.19	4.19	4.40	0.21	5.0%
<b>Total Boards &amp; Agencies</b>	<b>1,449.18</b>	<b>1,449.18</b>	<b>1,450.68</b>	<b>1.50</b>	<b>0.1%</b>

1. The Police Services budget is approved by the Police Services Board. The Budget is scheduled to be submitted to the Board late December 2019.

**APPENDIX 5**

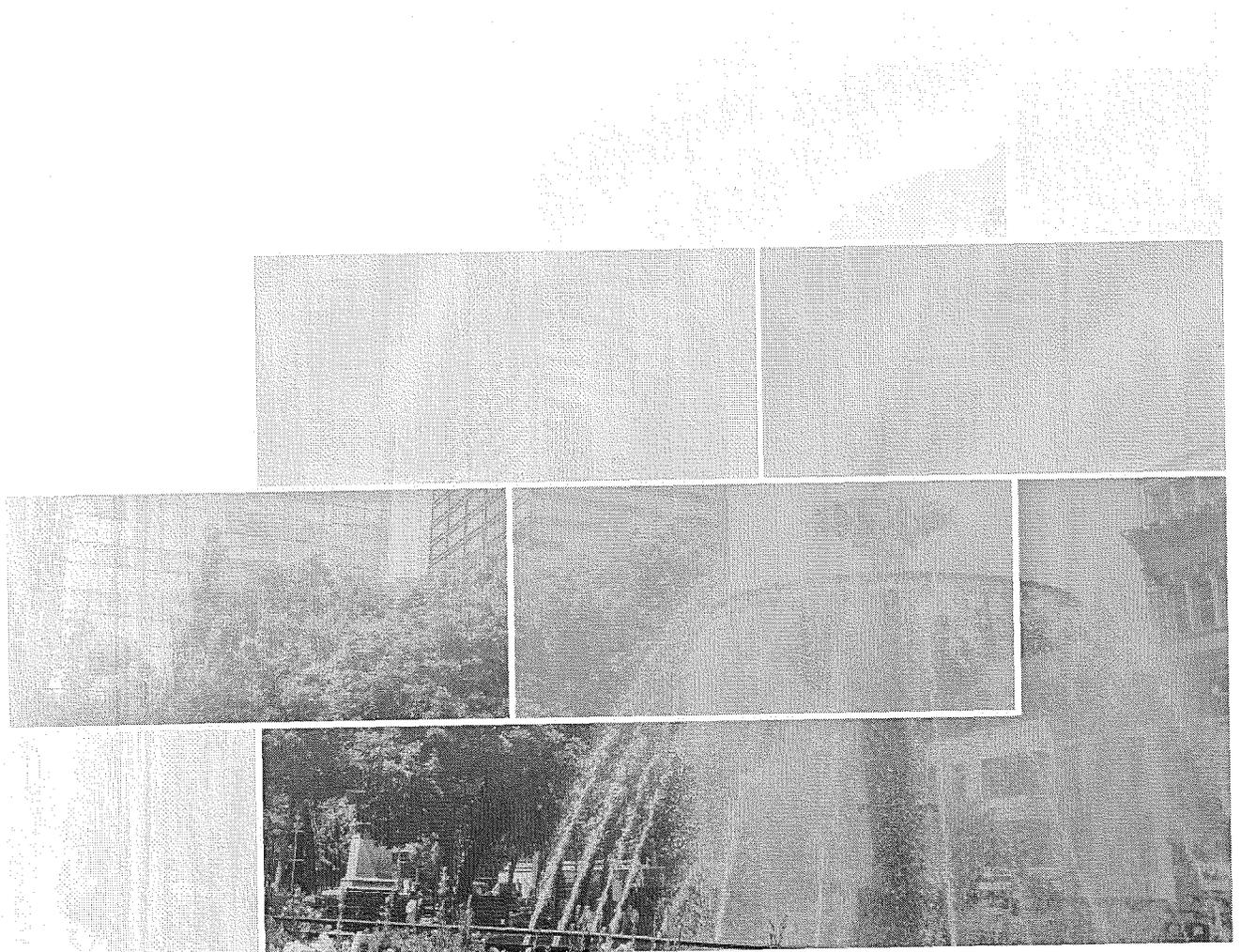
**2020  
Preliminary  
Tax Supported  
Operating Budget  
Departmental  
Budget  
Summaries**

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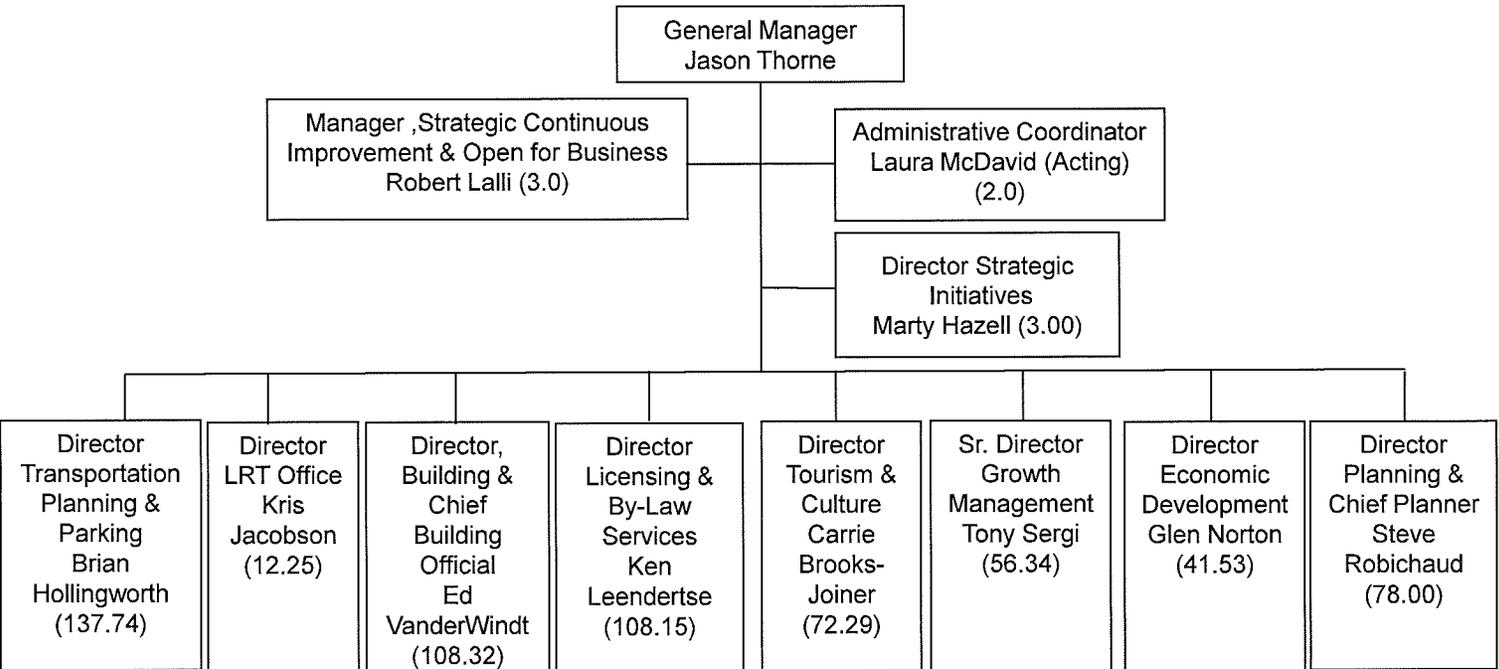
# PLANNING AND ECONOMIC DEVELOPMENT

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# DEPARTMENT STRUCTURE



COMPLEMENT (FTE)	MANAGEMENT	OTHER	TOTAL	STAFF/MGT RATIO
2019	39.50	585.12	624.62	14.81:1
2020	39.50	584.12	623.62	14.79:1
CHANGE	0.00	(1.00)	(1.00)	

# 2020 Preliminary Tax Supported Operating Budget

## BY DIVISION

	2019 Restated Gross	2019 Restated Net	2019 Projected Net	2020 Preliminary Gross	2020 Preliminary Net	'20 Prel. Net vs. '19 Rest. Net (\$)	'20 Prel. Net vs. '19 Rest. Net
General Manager	1,193,630	1,021,680	950,070	1,217,250	1,038,090	16,410	1.6%
Transportation, Planning and Parking	16,243,100	2,148,020	1,750,860	16,630,320	2,443,710	295,690	13.8%
Building	14,108,580	1,273,970	1,304,460	14,880,730	1,060,690	(213,280)	(16.7%)
Economic Development	8,584,630	5,359,750	5,424,280	8,837,830	5,421,470	61,720	1.2%
Growth Management	6,900,610	405,240	445,350	6,819,740	590,820	185,580	45.8%
Licensing & By-Law Services	12,775,320	6,615,610	6,879,690	12,670,260	6,645,950	30,340	0.5%
LRT Office	8,606,550	0	0	9,196,740	0	0	0.0%
Planning	9,822,510	3,368,470	3,330,690	8,977,150	3,742,270	373,800	11.1%
Tourism & Culture	10,471,210	9,141,260	9,269,800	10,617,550	9,219,540	78,280	0.9%
<b>Total Planning &amp; Economic Development</b>	<b>88,706,140</b>	<b>29,334,000</b>	<b>29,355,200</b>	<b>89,847,570</b>	<b>30,162,540</b>	<b>828,540</b>	<b>2.8%</b>

## BY COST CATEGORY

	2019 Restated Budget	2019 Projected Actual	2020 Preliminary Budget	'20 Prel. vs. '19 Rest. (\$)	'20 Prel. vs. '19 Rest. (%)
EMPLOYEE RELATED COST	66,318,700	66,818,380	67,721,730	1,403,030	2.1%
MATERIAL AND SUPPLY	2,053,010	2,342,070	2,046,810	(6,200)	(0.3%)
VEHICLE EXPENSES	592,840	553,230	609,490	16,650	2.8%
BUILDING AND GROUND	2,475,930	2,522,060	2,259,330	(216,600)	(8.7%)
CONSULTING	1,047,310	1,228,330	1,496,920	449,610	42.9%
CONTRACTUAL	4,149,820	4,667,110	4,178,300	28,480	0.7%
AGENCIES and SUPPORT PAYMENTS	1,336,020	1,528,110	1,336,020	0	0.0%
RESERVES / RECOVERIES	6,256,400	7,963,430	5,424,830	(831,570)	(13.3%)
COST ALLOCATIONS	1,150,860	1,137,390	1,415,220	264,360	23.0%
FINANCIAL	3,235,250	3,151,560	3,358,920	123,670	3.8%
CAPITAL FINANCING	90,000	208,610	0	(90,000)	(100.0%)
<b>TOTAL EXPENDITURES</b>	<b>88,706,140</b>	<b>92,120,290</b>	<b>89,847,570</b>	<b>1,141,430</b>	<b>1.3%</b>
FEES AND GENERAL	(45,925,960)	(48,328,560)	(45,880,650)	45,310	0.1%
GRANTS AND SUBSIDIES	(9,461,520)	(9,807,250)	(10,124,710)	(663,190)	(7.0%)
RESERVES	(1,571,260)	(2,104,840)	(1,183,460)	387,800	24.7%
RECOVERIES FROM CAPITAL	(2,413,400)	(2,524,440)	(2,496,210)	(82,810)	(3.4%)
<b>TOTAL REVENUES</b>	<b>(59,372,140)</b>	<b>(62,765,090)</b>	<b>(59,685,030)</b>	<b>(312,890)</b>	<b>(0.5%)</b>
<b>NET LEVY</b>	<b>29,334,000</b>	<b>29,355,200</b>	<b>30,162,540</b>	<b>828,540</b>	<b>2.8%</b>

# 2020 Preliminary Tax Supported Operating Budget Multi-Year Budget Outlook

## BY DIVISION

	2021 Preliminary Gross	2021 Preliminary Net	2022 Preliminary Gross	2022 Preliminary Net	2023 Preliminary Gross	2023 Preliminary Net
General Manager	1,258,390	1,079,230	1,283,160	1,104,000	1,321,280	1,142,120
Transportation, Planning and Parking	16,917,460	2,518,570	17,152,760	2,424,290	17,370,900	2,350,000
Building	15,147,110	1,188,190	15,442,950	1,181,630	15,730,830	1,207,150
Economic Development	8,980,730	5,534,510	9,103,340	5,633,660	9,220,140	5,727,200
Growth Management	6,859,900	776,120	7,009,020	534,550	7,150,060	677,590
Licensing & By-Law Services	12,953,330	6,812,640	13,212,600	6,953,200	13,456,730	7,076,280
LRT Office	9,309,010	0	9,416,820	0	9,522,050	0
Planning	9,261,900	4,406,920	9,475,890	4,311,570	9,658,880	4,490,470
Tourism & Culture	10,809,550	9,399,050	10,987,200	9,563,990	11,152,230	9,716,030
<b>Total Planning &amp; Economic Development</b>	<b>91,497,380</b>	<b>31,715,230</b>	<b>93,083,740</b>	<b>31,706,890</b>	<b>94,583,100</b>	<b>32,386,840</b>

## 2020 Preliminary Tax Supported Operating Budget

### BY SECTION - GENERAL MANAGER

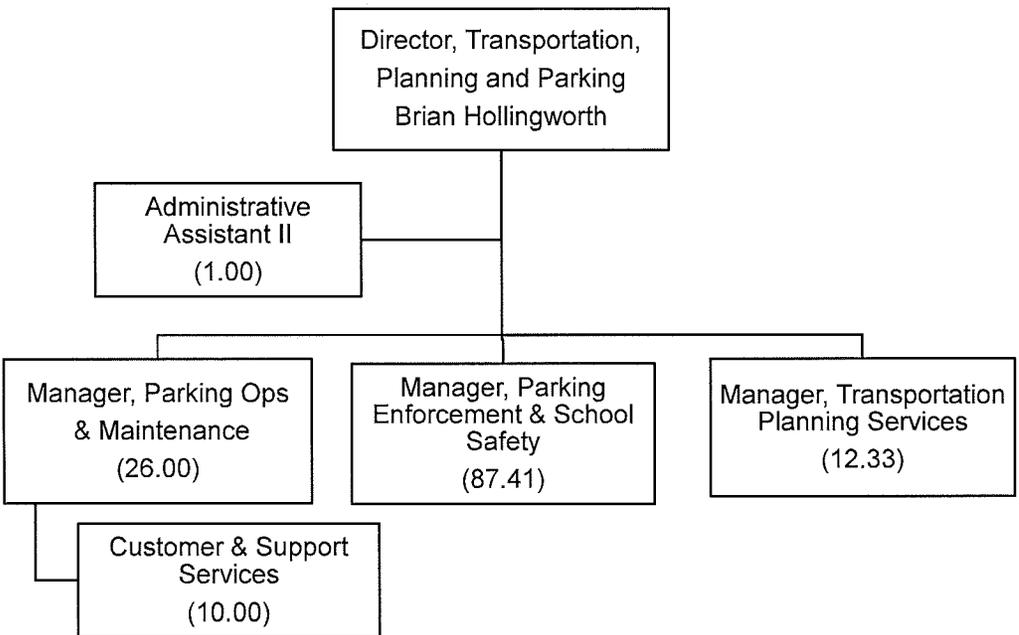
	2019 Restated Gross	2019 Restated Net	2019 Projected Net	2020 Preliminary Gross	2020 Preliminary Net	'20 Preli. vs. '19 Rest. (\$)	'20 Preli. vs. '19 Rest. (%)
Strategic Initiatives	386,450	386,450	306,070	368,740	368,740	(17,710)	(4.6%)
GM Office	807,180	635,230	644,000	848,510	669,350	34,120	5.4%
<b>Total General Manager</b>	<b>1,193,630</b>	<b>1,021,680</b>	<b>950,070</b>	<b>1,217,250</b>	<b>1,038,090</b>	<b>16,410</b>	<b>1.6%</b>

### BY COST CATEGORY - GENERAL MANAGER

	2019 Restated Budget	2019 Projected Actual	2020 Preliminary Budget	'20 Preli. vs. '19 Rest. (\$)	'20 Preli. vs. '19 Rest. (%)
EMPLOYEE RELATED COST	1,226,750	1,134,230	1,256,390	29,640	2.4%
MATERIAL AND SUPPLY	21,080	21,080	21,080	0	0.0%
BUILDING AND GROUND	1,650	1,650	1,310	(340)	(20.6%)
CONTRACTUAL	23,770	23,770	22,310	(1,460)	(6.1%)
RESERVES / RECOVERIES	96,190	40,080	106,970	10,780	11.2%
COST ALLOCATIONS	(175,810)	(175,810)	(190,810)	(15,000)	(8.5%)
<b>TOTAL EXPENDITURES</b>	<b>1,193,630</b>	<b>1,045,000</b>	<b>1,217,250</b>	<b>23,620</b>	<b>2.0%</b>
RESERVES	(50,000)	(50,000)	(50,000)	0	0.0%
RECOVERIES FROM CAPITAL	(121,950)	(44,930)	(129,160)	(7,210)	(5.9%)
<b>TOTAL REVENUES</b>	<b>(171,950)</b>	<b>(94,930)</b>	<b>(179,160)</b>	<b>(7,210)</b>	<b>(4.2%)</b>
<b>NET LEVY</b>	<b>1,021,680</b>	<b>950,070</b>	<b>1,038,090</b>	<b>16,410</b>	<b>1.6%</b>

**TRANSPORTATION  
 PLANNING AND PARKING**

**DIVISION STRUCTURE**



COMPLEMENT (FTE)	MANAGEMENT	OTHER	TOTAL	STAFF/MGT RATIO
2019	4.00	132.74	136.74	33.19:1
2020	4.00	133.74	137.74	33.44:1
CHANGE	0.00	1.00	1.00	

**APPENDIX 5**

# 2020 Preliminary Tax Supported Operating Budget

## BY SECTION

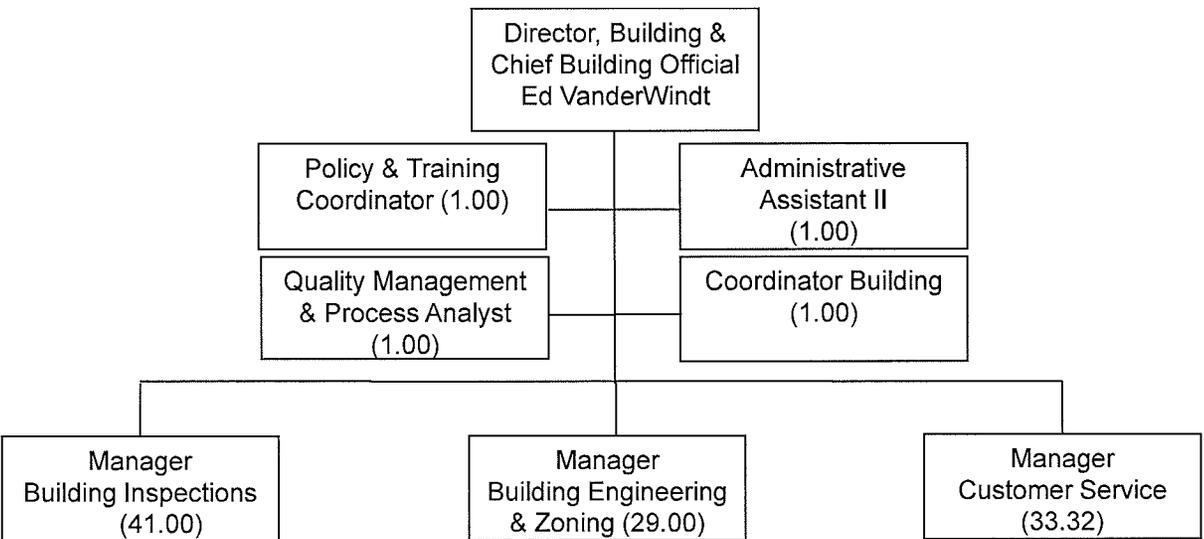
	2019 Restated Gross	2019 Restated Net	2019 Projected Net	2020 Preliminary Gross	2020 Preliminary Net	'20 Preli. vs. '19 Rest. (\$)	'20 Preli. vs. '19 Rest. (%)
Transportation Planning	1,548,730	1,548,730	1,250,110	1,667,220	1,164,000	(384,730)	(24.8%)
Director's Office TPP	138,610	138,610	285,990	159,750	159,750	21,140	15.3%
Hamilton Municipal Parking System	12,800,110	(1,294,970)	(1,320,310)	12,908,010	(775,380)	519,590	(40.1%)
School Crossing	1,755,650	1,755,650	1,535,070	1,895,340	1,895,340	139,690	8.0%
<b>Total Transportation, Planning and Parking</b>	<b>16,243,100</b>	<b>2,148,020</b>	<b>1,750,860</b>	<b>16,630,320</b>	<b>2,443,710</b>	<b>295,690</b>	<b>13.8%</b>

## BY COST CATEGORY

	2019 Restated Budget	2019 Projected Actual	2020 Preliminary Budget	'20 Preli. vs. '19 Rest. (\$)	'20 Preli. vs. '19 Rest. (%)
EMPLOYEE RELATED COST	9,244,070	9,296,320	9,651,260	407,190	4.4%
MATERIAL AND SUPPLY	306,790	452,790	340,610	33,820	11.0%
VEHICLE EXPENSES	193,280	193,560	205,170	11,890	6.2%
BUILDING AND GROUND	1,048,310	1,016,540	807,160	(241,150)	(23.0%)
CONSULTING	0	4,000	0	0	0.0%
CONTRACTUAL	1,776,600	1,664,650	1,778,290	1,690	0.1%
RESERVES / RECOVERIES	1,500,510	2,184,080	1,552,130	51,620	3.4%
COST ALLOCATIONS	774,380	696,460	783,270	8,890	1.1%
FINANCIAL	1,399,160	1,440,420	1,512,430	113,270	8.1%
CAPITAL FINANCING	0	21,130	0	0	0.0%
<b>TOTAL EXPENDITURES</b>	<b>16,243,100</b>	<b>16,969,950</b>	<b>16,630,320</b>	<b>387,220</b>	<b>2.4%</b>
FEES AND GENERAL	(14,095,080)	(15,148,410)	(14,069,830)	25,250	0.2%
RESERVES	0	(70,010)	0	0	0.0%
RECOVERIES FROM CAPITAL	0	(670)	(116,780)	(116,780)	(100.0%)
<b>TOTAL REVENUES</b>	<b>(14,095,080)</b>	<b>(15,219,090)</b>	<b>(14,186,610)</b>	<b>(91,530)</b>	<b>(0.6%)</b>
<b>NET LEVY</b>	<b>2,148,020</b>	<b>1,750,860</b>	<b>2,443,710</b>	<b>295,690</b>	<b>13.8%</b>

**BUILDING**

**DIVISION STRUCTURE**



COMPLEMENT (FTE)	MANAGEMENT	OTHER	TOTAL	STAFF/MGT RATIO
2019	4.00	104.32	108.32	26.08
2020	4.00	104.32	108.32	26.08
CHANGE	0.00	0.00	0.00	

## 2020 Preliminary Tax Supported Operating Budget

### BY SECTION

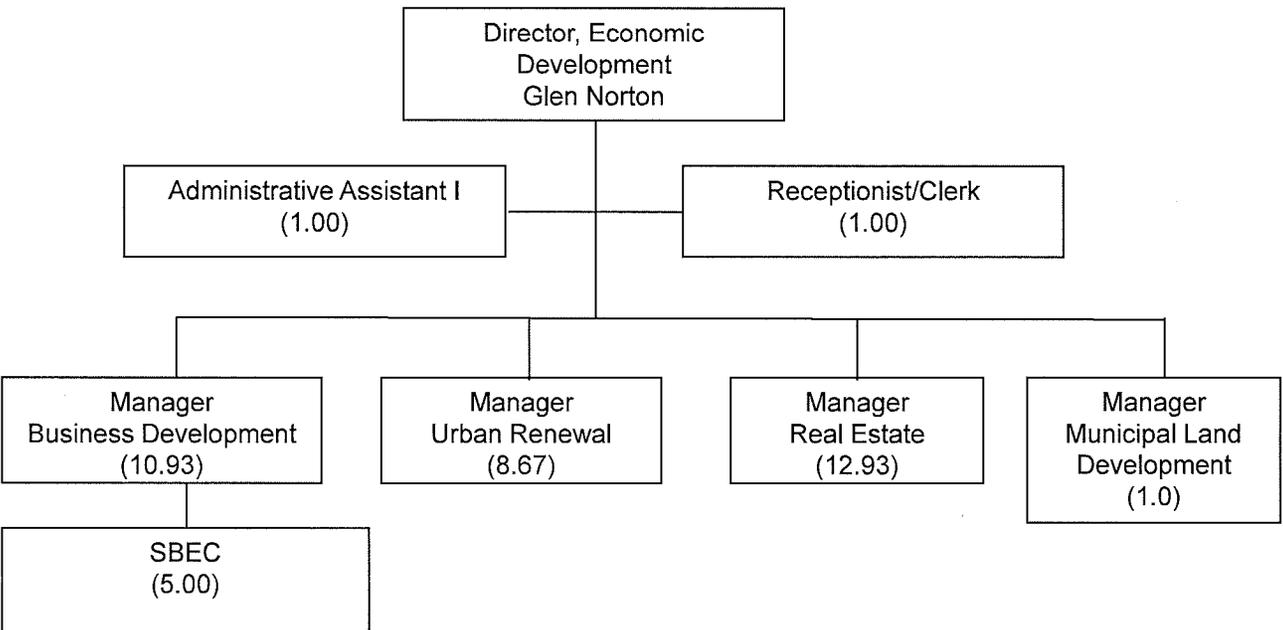
	2019 Restated Gross	2019 Restated Net	2019 Projected Net	2020 Preliminary Gross	2020 Preliminary Net	'20 Preli. vs. '19 Rest. (\$)	'20 Preli. vs. '19 Rest. (%)
Administration - Building Serv	284,000	280,000	271,780	282,150	278,150	(1,850)	(0.7%)
Building Inspections	623,680	623,680	628,380	617,370	617,370	(6,310)	(1.0%)
Engineering & Zoning Services	919,830	182,380	179,400	1,324,810	(57,660)	(240,040)	(131.6%)
Enterprise Model	12,060,650	(32,510)	0	12,437,660	4,090	36,600	(112.6%)
Plan Examination Sec	220,420	220,420	224,900	218,740	218,740	(1,680)	(0.8%)
<b>Total Building</b>	<b>14,108,580</b>	<b>1,273,970</b>	<b>1,304,460</b>	<b>14,880,730</b>	<b>1,060,690</b>	<b>(213,280)</b>	<b>(16.7%)</b>

### BY COST CATEGORY

	2019 Restated Budget	2019 Projected Actual	2020 Preliminary Budget	'20 Preli. vs. '19 Rest. (\$)	'20 Preli. vs. '19 Rest. (%)
EMPLOYEE RELATED COST	12,139,780	12,128,510	12,405,710	265,930	2.2%
MATERIAL AND SUPPLY	185,620	253,760	182,680	(2,940)	(1.6%)
VEHICLE EXPENSES	132,210	100,400	127,400	(4,810)	(3.6%)
BUILDING AND GROUND	16,800	32,960	17,220	420	2.5%
CONSULTING	0	11,870	0	0	0.0%
CONTRACTUAL	43,750	109,570	40,010	(3,740)	(8.5%)
RESERVES / RECOVERIES	881,590	935,640	1,282,780	401,190	45.5%
COST ALLOCATIONS	682,390	682,390	798,490	116,100	17.0%
FINANCIAL	26,440	82,170	26,440	0	0.0%
<b>TOTAL EXPENDITURES</b>	<b>14,108,580</b>	<b>14,337,270</b>	<b>14,880,730</b>	<b>772,150</b>	<b>5.5%</b>
FEES AND GENERAL	(12,834,610)	(13,033,300)	(13,820,040)	(985,430)	(7.7%)
RECOVERIES FROM CAPITAL	0	490	0	0	0.0%
<b>TOTAL REVENUES</b>	<b>(12,834,610)</b>	<b>(13,032,810)</b>	<b>(13,820,040)</b>	<b>(985,430)</b>	<b>(7.7%)</b>
<b>NET LEVY</b>	<b>1,273,970</b>	<b>1,304,460</b>	<b>1,060,690</b>	<b>(213,280)</b>	<b>(16.7%)</b>

**ECONOMIC DEVELOPMENT**

**DIVISION STRUCTURE**



COMPLEMENT (FTE)	MANAGEMENT	OTHER	TOTAL	STAFF/MGT RATIO
2019	5.00	36.53	41.53	7.31:1
2020	5.00	36.53	41.53	7.31:1
CHANGE	0.00	0.00	0.00	

## 2020 Preliminary Tax Supported Operating Budget

### BY SECTION

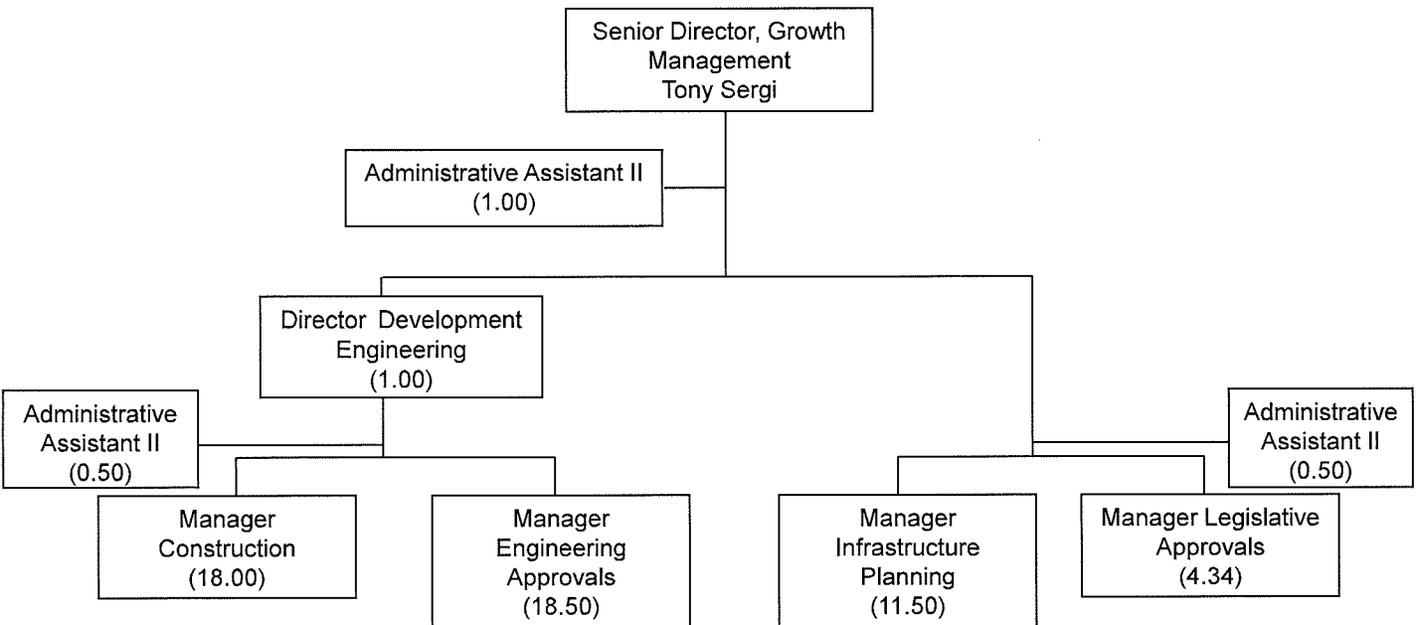
	2019 Restated Gross	2019 Restated Net	2019 Projected Net	2020 Preliminary Gross	2020 Preliminary Net	'20 Preli. vs. '19 Rest. (\$)	'20 Preli. vs. '19 Rest. (%)
Business Development	3,462,740	3,074,510	3,257,270	3,555,940	3,147,710	73,200	2.4%
Real Estate	2,279,240	962,250	847,870	2,407,870	920,060	(42,190)	(4.4%)
Urban Renewal	2,842,650	1,322,990	1,319,140	2,874,020	1,353,700	30,710	2.3%
<b>Total Economic Development</b>	<b>8,584,630</b>	<b>5,359,750</b>	<b>5,424,280</b>	<b>8,837,830</b>	<b>5,421,470</b>	<b>61,720</b>	<b>1.2%</b>

### BY COST CATEGORY

	2019 Restated Budget	2019 Projected Actual	2020 Preliminary Budget	'20 Preli. vs. '19 Rest. (\$)	'20 Preli. vs. '19 Rest. (%)
EMPLOYEE RELATED COST	5,402,210	5,841,520	5,613,870	211,660	3.9%
MATERIAL AND SUPPLY	250,260	294,410	246,300	(3,960)	(1.6%)
BUILDING AND GROUND	10,520	15,020	7,900	(2,620)	(24.9%)
CONSULTING	31,000	42,650	31,000	0	0.0%
CONTRACTUAL	510,680	542,300	517,180	6,500	1.3%
AGENCIES and SUPPORT PAYMENTS	1,057,100	1,244,010	1,057,100	0	0.0%
RESERVES / RECOVERIES	196,200	572,540	227,370	31,170	15.9%
COST ALLOCATIONS	316,200	312,150	331,140	14,940	4.7%
FINANCIAL	810,460	610,410	805,970	(4,490)	(0.6%)
<b>TOTAL EXPENDITURES</b>	<b>8,584,630</b>	<b>9,475,010</b>	<b>8,837,830</b>	<b>253,200</b>	<b>2.9%</b>
FEES AND GENERAL	(1,529,900)	(2,034,560)	(1,646,690)	(116,790)	(7.6%)
GRANTS AND SUBSIDIES	(495,840)	(768,900)	(495,840)	0	0.0%
RESERVES	(1,083,160)	(1,083,160)	(1,108,160)	(25,000)	(2.3%)
RECOVERIES FROM CAPITAL	(115,980)	(164,110)	(165,670)	(49,690)	(42.8%)
<b>TOTAL REVENUES</b>	<b>(3,224,880)</b>	<b>(4,050,730)</b>	<b>(3,416,360)</b>	<b>(191,480)</b>	<b>(5.9%)</b>
<b>NET LEVY</b>	<b>5,359,750</b>	<b>5,424,280</b>	<b>5,421,470</b>	<b>61,720</b>	<b>1.2%</b>

**GROWTH MANAGEMENT**

**DIVISION STRUCTURE**



COMPLEMENT (FTE)	MANAGEMENT	OTHER	TOTAL	STAFF/MGT RATIO
2019	6.00	50.34	56.34	8.39:1
2020	6.00	50.34	56.34	8.39:1
CHANGE	0.00	0.00	0.00	

## 2020 Preliminary Tax Supported Operating Budget

### BY SECTION

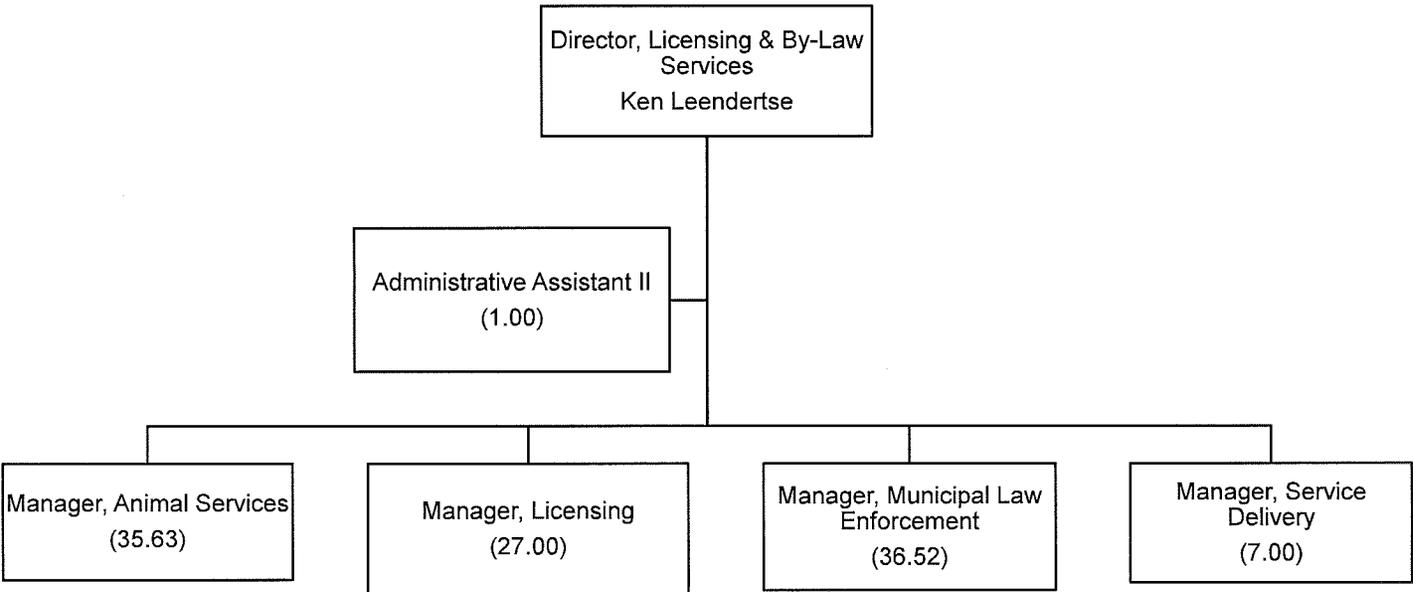
	2019 Restated Gross	2019 Restated Net	2019 Projected Net	2020 Preliminary Gross	2020 Preliminary Net	'20 Prel. vs. '19 Rest. (\$)	'20 Prel. vs. '19 Rest. (%)
Infrastructure Planning	2,225,960	1,107,150	1,062,880	2,321,180	1,242,710	135,560	12.2%
Grading & Construction Services	730,920	65,920	124,780	745,200	130,230	64,310	97.6%
Growth Management	3,943,730	(767,830)	(742,310)	3,753,360	(782,120)	(14,290)	1.9%
<b>Total Growth Management</b>	<b>6,900,610</b>	<b>405,240</b>	<b>445,350</b>	<b>6,819,740</b>	<b>590,820</b>	<b>185,580</b>	<b>45.8%</b>

### BY COST CATEGORY

	2019 Restated Budget	2019 Projected Actual	2020 Preliminary Budget	'20 Prel. vs. '19 Rest. (\$)	'20 Prel. vs. '19 Rest. (%)
EMPLOYEE RELATED COST	6,331,590	6,087,330	6,503,420	171,830	2.7%
MATERIAL AND SUPPLY	156,320	147,570	156,320	0	0.0%
VEHICLE EXPENSES	30,490	30,490	34,150	3,660	12.0%
BUILDING AND GROUND	9,130	9,130	8,460	(670)	(7.3%)
CONSULTING	70,000	70,000	70,000	0	0.0%
CONTRACTUAL	10,270	269,810	10,270	0	0.0%
RESERVES / RECOVERIES	953,270	1,797,700	586,420	(366,850)	(38.5%)
COST ALLOCATIONS	(677,630)	(677,630)	(566,470)	111,160	16.4%
FINANCIAL	17,170	12,920	17,170	0	0.0%
CAPITAL FINANCING	0	30,000	0	0	0.0%
<b>TOTAL EXPENDITURES</b>	<b>6,900,610</b>	<b>7,777,320</b>	<b>6,819,740</b>	<b>(80,870)</b>	<b>(1.2%)</b>
FEEES AND GENERAL	(5,866,560)	(6,385,940)	(5,910,450)	(43,890)	(0.7%)
RESERVES	(220,000)	(464,920)	0	220,000	100.0%
RECOVERIES FROM CAPITAL	(408,810)	(481,110)	(318,470)	90,340	22.1%
<b>TOTAL REVENUES</b>	<b>(6,495,370)</b>	<b>(7,331,970)</b>	<b>(6,228,920)</b>	<b>266,450</b>	<b>4.1%</b>
<b>NET LEVY</b>	<b>405,240</b>	<b>445,350</b>	<b>590,820</b>	<b>185,580</b>	<b>45.8%</b>

**LICENSING AND  
 BY-LAW SERVICES**

**DIVISION STRUCTURE**



COMPLEMENT (FTE)	MANAGEMENT	OTHER	TOTAL	STAFF/MGT RATIO
2019	5.00	105.15	110.15	21.03:1
2020	5.00	103.15	108.15	20.63:1
CHANGE	0.00	(2.00)	(2.00)	

## 2020 Preliminary Tax Supported Operating Budget

### BY SECTION

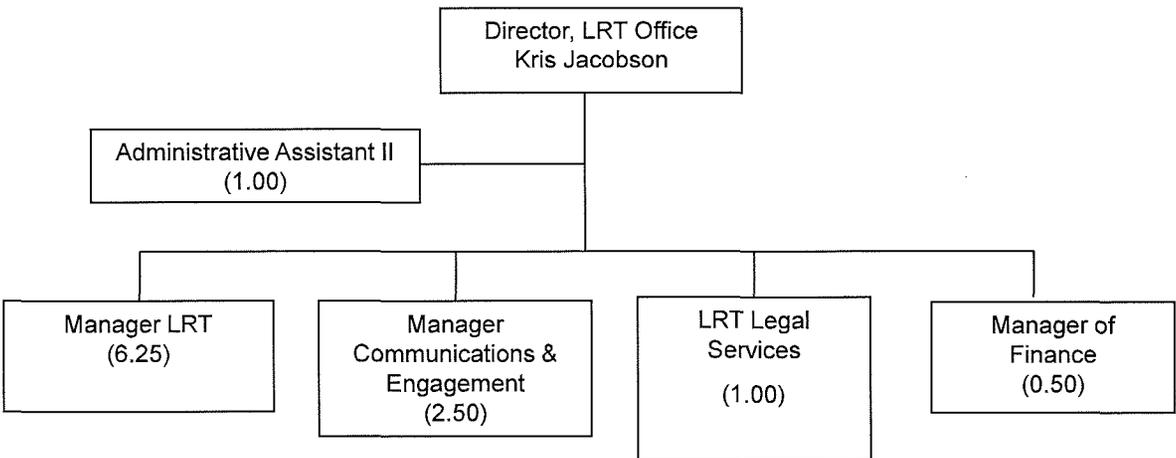
	2019 Restated Gross	2019 Restated Net	2019 Projected Net	2020 Preliminary Gross	2020 Preliminary Net	'20 Prel. vs. '19 Rest. (\$)	'20 Prel. vs. '19 Rest. (%)
Service Delivery	651,400	651,400	637,330	655,280	655,280	3,880	0.6%
Animal Services	4,306,330	2,765,330	2,830,780	4,392,930	2,851,930	86,600	3.1%
Directors Office L&BL	593,710	593,710	715,630	604,410	604,410	10,700	1.8%
Licensing	3,087,610	(315,680)	(687,870)	2,894,810	(594,180)	(278,500)	88.2%
Municipal Law Enforcement	4,136,270	2,920,850	3,383,820	4,122,830	3,128,510	207,660	7.1%
<b>Total Licensing &amp; By-Law Services</b>	<b>12,775,320</b>	<b>6,615,610</b>	<b>6,879,690</b>	<b>12,670,260</b>	<b>6,645,950</b>	<b>30,340</b>	<b>0.5%</b>

### BY COST CATEGORY

	2019 Restated Budget	2019 Projected Actual	2020 Preliminary Budget	'20 Prel. vs. '19 Rest. (\$)	'20 Prel. vs. '19 Rest. (%)
EMPLOYEE RELATED COST	10,409,800	10,624,030	10,332,650	(77,150)	(0.7%)
MATERIAL AND SUPPLY	283,250	330,320	277,630	(5,620)	(2.0%)
VEHICLE EXPENSES	230,750	222,790	236,190	5,440	2.4%
BUILDING AND GROUND	502,380	526,920	501,800	(580)	(0.1%)
CONSULTING	2,500	47,500	27,500	25,000	1,000.0%
CONTRACTUAL	146,220	328,520	154,690	8,470	5.8%
AGENCIES and SUPPORT PAYMENTS	0	550	0	0	0.0%
RESERVES / RECOVERIES	708,510	707,600	726,100	17,590	2.5%
COST ALLOCATIONS	317,710	383,790	331,500	13,790	4.3%
FINANCIAL	84,200	102,100	82,200	(2,000)	(2.4%)
CAPITAL FINANCING	90,000	157,480	0	(90,000)	(100.0%)
<b>TOTAL EXPENDITURES</b>	<b>12,775,320</b>	<b>13,431,600</b>	<b>12,670,260</b>	<b>(105,060)</b>	<b>(0.8%)</b>
	0	0	0	0	
FEES AND GENERAL	(5,818,610)	(6,043,250)	(5,804,310)	14,300	0.2%
GRANTS AND SUBSIDIES	(147,000)	(209,990)	(220,000)	(73,000)	(49.7%)
RESERVES	(194,100)	(268,470)	0	194,100	100.0%
RECOVERIES FROM CAPITAL	0	(30,200)	0	0	0.0%
<b>TOTAL REVENUES</b>	<b>(6,159,710)</b>	<b>(6,551,910)</b>	<b>(6,024,310)</b>	<b>135,400</b>	<b>2.2%</b>
<b>NET LEVY</b>	<b>6,615,610</b>	<b>6,879,690</b>	<b>6,645,950</b>	<b>30,340</b>	<b>0.5%</b>

**LRT OFFICE**

**DIVISION STRUCTURE**



COMPLEMENT (FTE)	MANAGEMENT	OTHER	TOTAL	STAFF/MGT RATIO
2019	3.50	8.75	12.25	2.5:1
2020	3.50	8.75	12.25	2.5:1
CHANGE	0.00	0.00	0.00	

## 2020 Preliminary Tax Supported Operating Budget

### BY SECTION

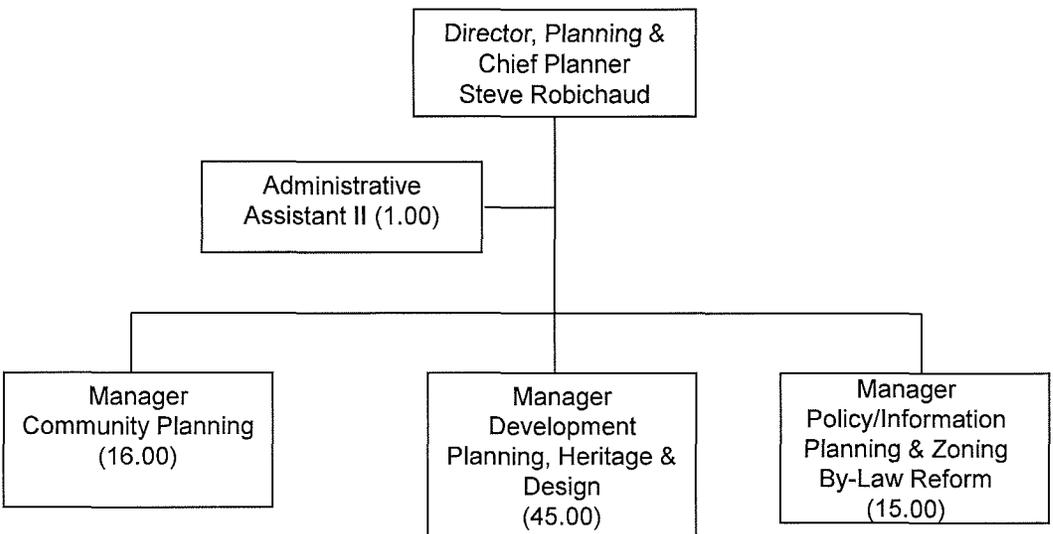
	2019 Restated Gross	2019 Restated Net	2019 Projected Net	2020 Preliminary Gross	2020 Preliminary Net	'20 Preli. vs. '19 Rest. (\$)	'20 Preli. vs. '19 Rest. (%)
LRT Office	8,606,550	0	0	9,196,740	0	0	0.0%
<b>Total LRT Office</b>	<b>8,606,550</b>	<b>0</b>	<b>0</b>	<b>9,196,740</b>	<b>0</b>	<b>0</b>	<b>0.0%</b>

### BY COST CATEGORY

	2019 Restated Budget	2019 Projected Actual	2020 Preliminary Budget	'20 Preli. vs. '19 Rest. (\$)	'20 Preli. vs. '19 Rest. (%)
EMPLOYEE RELATED COST	6,206,860	6,212,860	6,368,580	161,720	2.6%
MATERIAL AND SUPPLY	41,170	46,510	39,490	(1,680)	(4.1%)
BUILDING AND GROUND	103,600	103,600	103,210	(390)	(0.4%)
CONSULTING	815,430	817,530	1,241,040	425,610	52.2%
CONTRACTUAL	636,480	639,480	635,000	(1,480)	(0.2%)
RESERVES / RECOVERIES	36,510	20,070	39,360	2,850	7.8%
COST ALLOCATIONS	0	0	1,000	1,000	100.0%
FINANCIAL	766,500	766,500	769,060	2,560	0.3%
<b>TOTAL EXPENDITURES</b>	<b>8,606,550</b>	<b>8,606,550</b>	<b>9,196,740</b>	<b>590,190</b>	<b>6.9%</b>
GRANTS AND SUBSIDIES	(8,606,550)	(8,606,550)	(9,196,740)	(590,190)	(6.9%)
<b>TOTAL REVENUES</b>	<b>(8,606,550)</b>	<b>(8,606,550)</b>	<b>(9,196,740)</b>	<b>(590,190)</b>	<b>(6.9%)</b>
<b>NET LEVY</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0.0%</b>

**PLANNING**

**DIVISION STRUCTURE**



COMPLEMENT (FTE)	MANAGEMENT	OTHER	TOTAL	STAFF/MGT RATIO
2019	4.00	74.00	78.00	18.5:1
2020	4.00	74.00	78.00	18.5:1
CHANGE	0.00	0.00	0.00	

## 2020 Preliminary Tax Supported Operating Budget

### BY SECTION

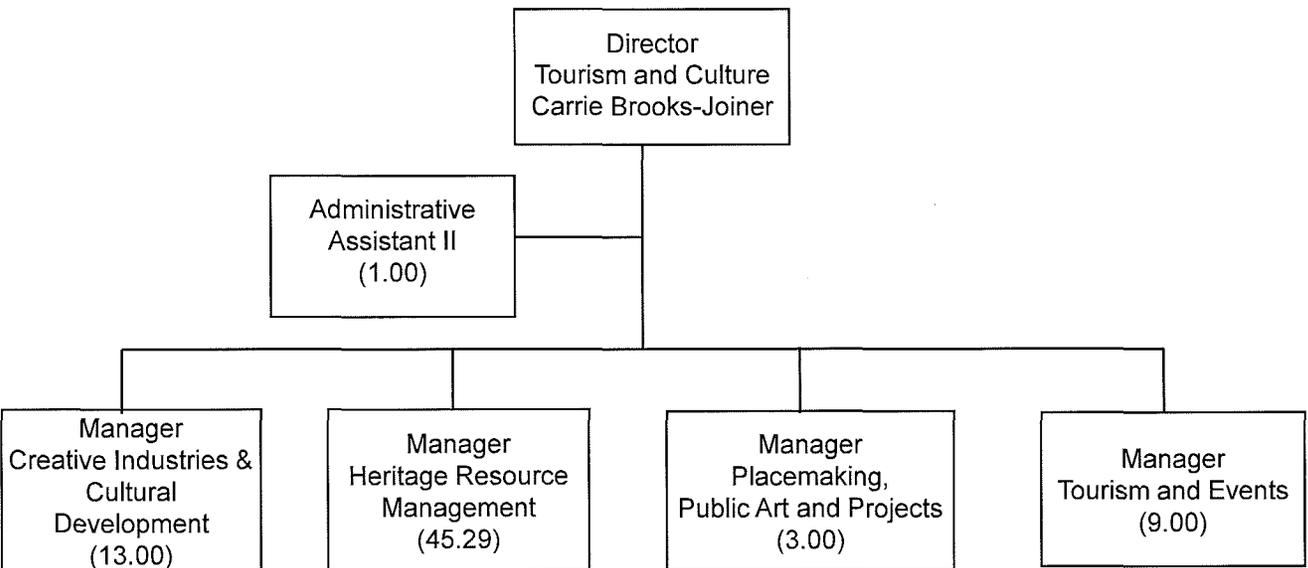
	2019 Restated Gross	2019 Restated Net	2019 Projected Net	2020 Preliminary Gross	2020 Preliminary Net	'20 Prel. vs. '19 Rest. (\$)	'20 Prel. vs. '19 Rest. (%)
Community Planning	1,736,660	1,732,660	1,710,890	1,752,380	1,748,380	15,720	0.9%
Planning & Committee of Adjmt	6,523,310	1,388,560	1,371,260	5,663,150	1,744,940	356,380	25.7%
Policy Planning, Zoning & Data	1,562,540	247,250	248,540	1,561,620	248,950	1,700	0.7%
<b>Total Planning</b>	<b>9,822,510</b>	<b>3,368,470</b>	<b>3,330,690</b>	<b>8,977,150</b>	<b>3,742,270</b>	<b>373,800</b>	<b>11.1%</b>

### BY COST CATEGORY

	2019 Restated Budget	2019 Projected Actual	2020 Preliminary Budget	'20 Prel. vs. '19 Rest. (\$)	'20 Prel. vs. '19 Rest. (%)
EMPLOYEE RELATED COST	7,987,000	7,457,530	8,097,660	110,660	1.4%
MATERIAL AND SUPPLY	216,020	224,970	216,020	0	0.0%
VEHICLE EXPENSES	1,500	1,500	1,500	0	0.0%
BUILDING AND GROUND	12,900	14,180	12,850	(50)	(0.4%)
CONSULTING	114,380	218,380	114,380	0	0.0%
CONTRACTUAL	76,490	111,280	76,490	0	0.0%
AGENCIES and SUPPORT PAYMENTS	91,670	95,000	91,670	0	0.0%
RESERVES / RECOVERIES	1,417,940	1,210,590	427,540	(990,400)	(69.8%)
COST ALLOCATIONS	(152,160)	(142,130)	(117,730)	34,430	22.6%
FINANCIAL	56,770	56,770	56,770	0	0.0%
<b>TOTAL EXPENDITURES</b>	<b>9,822,510</b>	<b>9,248,070</b>	<b>8,977,150</b>	<b>(845,360)</b>	<b>(8.6%)</b>
FEES AND GENERAL	(5,112,240)	(4,847,780)	(3,898,210)	1,214,030	23.7%
RESERVES	(24,000)	(154,890)	(24,000)	0	0.0%
RECOVERIES FROM CAPITAL	(1,317,800)	(914,710)	(1,312,670)	5,130	0.4%
<b>TOTAL REVENUES</b>	<b>(6,454,040)</b>	<b>(5,917,380)</b>	<b>(5,234,880)</b>	<b>1,219,160</b>	<b>18.9%</b>
<b>NET LEVY</b>	<b>3,368,470</b>	<b>3,330,690</b>	<b>3,742,270</b>	<b>373,800</b>	<b>11.1%</b>

**TOURISM AND CULTURE**

**DIVISION STRUCTURE**



COMPLEMENT (FTE)	MANAGEMENT	OTHER	TOTAL	STAFF/MGT RATIO
2019	5.00	67.29	72.29	13.46:1
2020	5.00	67.29	72.29	13.46:1
CHANGE	0.00	0.00	0.00	

## 2020 Preliminary Tax Supported Operating Budget

### BY SECTION

	2019 Restated Gross	2019 Restated Net	2019 Projected Net	2020 Preliminary Gross	2020 Preliminary Net	'20 Preli. vs. '19 Rest. (\$)	'20 Preli. vs. '19 Rest. (%)
Tourism and Events	9,778,030	8,448,080	8,538,280	9,909,390	8,511,380	63,300	0.7%
Directors Office T&C	693,180	693,180	731,520	708,160	708,160	14,980	2.2%
<b>Total Tourism &amp; Culture</b>	<b>10,471,210</b>	<b>9,141,260</b>	<b>9,269,800</b>	<b>10,617,550</b>	<b>9,219,540</b>	<b>78,280</b>	<b>0.9%</b>

### BY COST CATEGORY

	2019 Restated Budget	2019 Projected Actual	2020 Preliminary Budget	'20 Preli. vs. '19 Rest. (\$)	'20 Preli. vs. '19 Rest. (%)
EMPLOYEE RELATED COST	7,370,640	8,036,050	7,492,190	121,550	1.6%
MATERIAL AND SUPPLY	592,500	570,670	566,680	(25,820)	(4.4%)
VEHICLE EXPENSES	4,610	4,490	5,080	470	10.2%
BUILDING AND GROUND	770,640	802,060	799,420	28,780	3.7%
CONSULTING	14,000	16,400	13,000	(1,000)	(7.1%)
CONTRACTUAL	925,560	977,730	944,060	18,500	2.0%
AGENCIES and SUPPORT PAYMENTS	187,250	188,550	187,250	0	0.0%
RESERVES / RECOVERIES	465,680	495,130	476,160	10,480	2.3%
COST ALLOCATIONS	65,780	58,170	44,830	(20,950)	(31.8%)
FINANCIAL	74,550	80,270	88,880	14,330	19.2%
<b>TOTAL EXPENDITURES</b>	<b>10,471,210</b>	<b>11,229,520</b>	<b>10,617,550</b>	<b>146,340</b>	<b>1.4%</b>
FEES AND GENERAL	(668,960)	(835,320)	(731,120)	(62,160)	(9.3%)
GRANTS AND SUBSIDIES	(212,130)	(221,810)	(212,130)	0	0.0%
RESERVES	0	(13,390)	(1,300)	(1,300)	(100.0%)
RECOVERIES FROM CAPITAL	(448,860)	(889,200)	(453,460)	(4,600)	(1.0%)
<b>TOTAL REVENUES</b>	<b>(1,329,950)</b>	<b>(1,959,720)</b>	<b>(1,398,010)</b>	<b>(68,060)</b>	<b>(5.1%)</b>
<b>NET LEVY</b>	<b>9,141,260</b>	<b>9,269,800</b>	<b>9,219,540</b>	<b>78,280</b>	<b>0.9%</b>

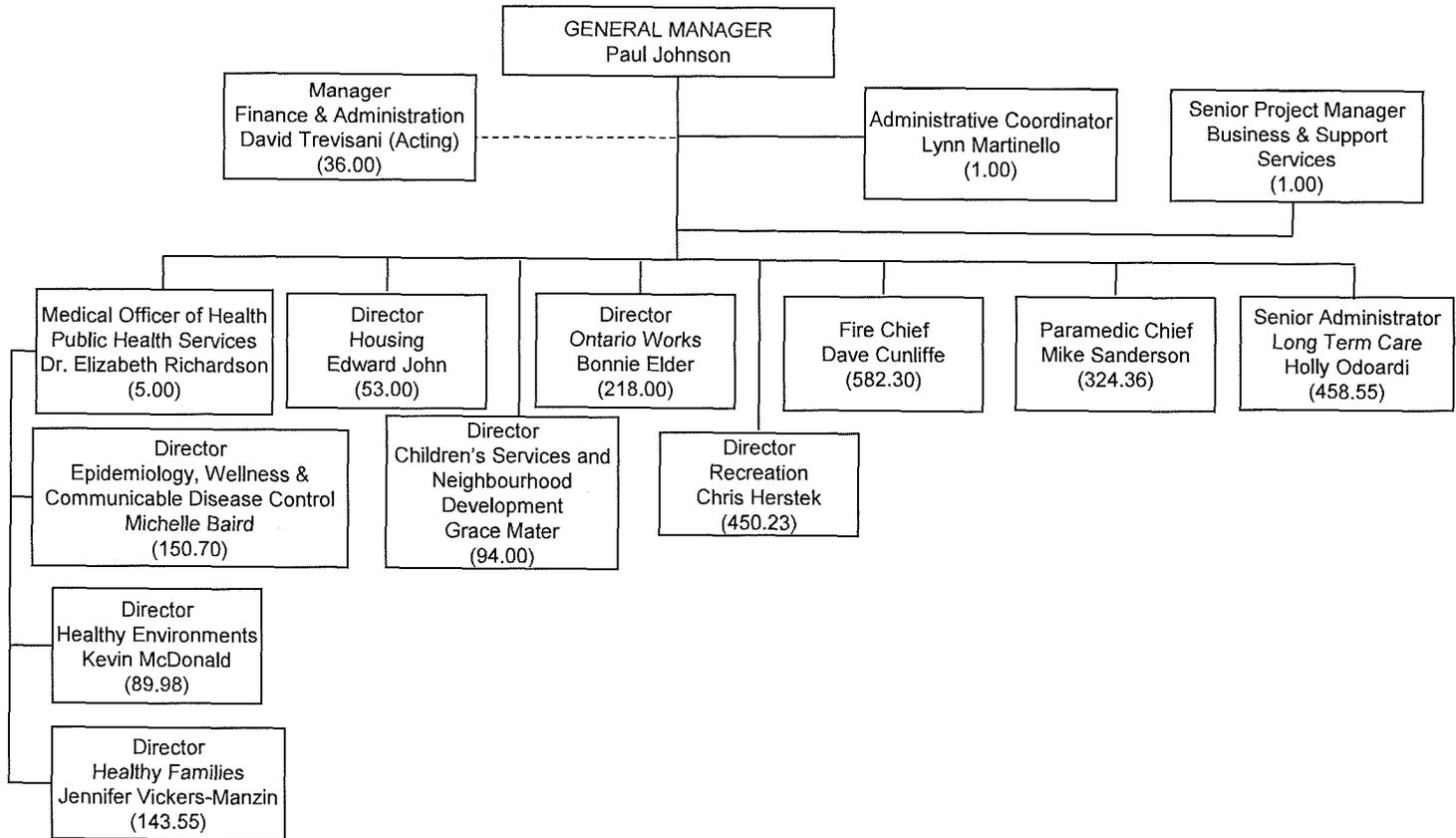
# HEALTHY AND SAFE COMMUNITIES

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# DEPARTMENT STRUCTURE



COMPLEMENT (FTE)	MANAGEMENT	OTHER	TOTAL	STAFF/MGT RATIO
2019	86.00	2,565.37	2,651.37	29.83:1
2020	85.00	2,523.67	2,608.67	29.69:1
CHANGE	(1.00)	(41.70)	(42.70)	

## 2020 Preliminary Tax Supported Operating Budget

### BY DIVISION

	2019 Restated Gross	2019 Restated Net	2019 Projected Net	2020 Preliminary Gross	2020 Preliminary Net	'20 Prel. Net vs. '19 Rest. Net (\$)	'20 Prel. Net vs. '19 Rest. Net
HSC Administration	3,100,430	2,760,720	2,919,010	3,140,320	2,796,820	36,100	1.3%
Children's Services and Neighbourhood Dev.	93,659,390	8,675,010	8,543,680	93,604,240	10,981,620	2,306,610	26.6%
Ontario Works	153,082,450	11,918,050	11,288,700	143,509,570	13,043,380	1,125,330	9.4%
Housing Services	91,231,810	45,068,420	41,635,250	91,230,470	45,279,830	211,410	0.5%
Long Term Care	46,319,570	13,472,300	13,336,740	46,813,860	14,081,410	609,110	4.5%
Recreation	53,185,920	33,503,780	33,718,260	53,724,390	34,181,800	678,020	2.0%
Hamilton Fire Department	92,511,720	92,083,970	92,103,520	94,239,730	93,689,710	1,605,740	1.7%
Hamilton Paramedic Service	51,327,330	23,794,770	24,500,820	52,801,160	25,108,770	1,314,000	5.5%
Public Health Services	51,522,580	12,356,500	12,546,620	53,714,350	13,472,990	1,116,490	9.0%
<b>Total Healthy and Safe Communities</b>	<b>635,941,200</b>	<b>243,633,520</b>	<b>240,592,600</b>	<b>632,778,090</b>	<b>252,636,330</b>	<b>9,002,810</b>	<b>3.7%</b>

### BY COST CATEGORY

	2019 Restated Budget	2019 Projected Actual	2020 Preliminary Budget	'20 Prel. vs. '19 Rest. (\$)	'20 Prel. vs. '19 Rest. (%)
EMPLOYEE RELATED COST	281,404,400	279,483,560	283,980,340	2,575,940	0.9%
MATERIAL AND SUPPLY	12,209,140	13,105,830	12,120,410	(88,730)	(0.7%)
VEHICLE EXPENSES	2,617,860	2,639,160	2,696,510	78,650	3.0%
BUILDING AND GROUND	15,837,370	15,434,020	15,508,250	(329,120)	(2.1%)
CONSULTING	67,240	92,300	92,240	25,000	37.2%
CONTRACTUAL	8,247,570	8,281,540	8,935,780	688,210	8.3%
AGENCIES and SUPPORT PAYMENTS	290,248,700	282,190,650	282,988,060	(7,260,640)	(2.5%)
RESERVES / RECOVERIES	16,656,500	16,819,520	17,897,510	1,241,010	7.5%
COST ALLOCATIONS	5,771,810	5,873,280	5,655,150	(116,660)	(2.0%)
FINANCIAL	1,861,870	1,909,040	1,885,100	23,230	1.2%
CAPITAL FINANCING	1,018,740	1,019,760	1,018,740	0	0.0%
<b>TOTAL EXPENDITURES</b>	<b>635,941,200</b>	<b>626,848,660</b>	<b>632,778,090</b>	<b>(3,163,110)</b>	<b>(0.5%)</b>
FEES AND GENERAL	(37,492,720)	(38,440,610)	(38,198,110)	(705,390)	(1.9%)
GRANTS AND SUBSIDIES	(353,017,870)	(343,693,530)	(340,835,880)	12,181,990	3.5%
RESERVES	(932,450)	(2,883,630)	(377,450)	555,000	59.5%
RECOVERIES FROM CAPITAL	(864,580)	(1,238,270)	(730,300)	134,280	15.5%
<b>TOTAL REVENUES</b>	<b>(392,307,620)</b>	<b>(386,256,040)</b>	<b>(380,141,740)</b>	<b>12,165,880</b>	<b>3.1%</b>
<b>NET LEVY</b>	<b>243,633,520</b>	<b>240,592,600</b>	<b>252,636,330</b>	<b>9,002,810</b>	<b>3.7%</b>

# 2020 Preliminary Tax Supported Operating Budget Multi-Year Budget Outlook

## BY DIVISION

	2021 Preliminary Gross	2021 Preliminary Net	2022 Preliminary Gross	2022 Preliminary Net	2023 Preliminary Gross	2023 Preliminary Net
HSC Administration	3,234,750	2,889,770	3,313,070	2,965,660	3,381,800	3,032,010
Children's Services and Neighbourhood Dev.	94,338,440	12,621,480	94,496,430	12,719,190	94,652,020	12,815,410
Ontario Works	140,619,240	13,575,430	141,090,750	14,046,360	141,537,070	14,492,090
Housing Services	93,115,110	48,336,640	93,474,730	50,695,970	93,526,320	52,387,890
Long Term Care	47,754,180	15,086,070	48,676,115	15,777,760	49,597,815	16,464,590
Recreation	54,888,250	34,966,670	55,826,821	35,518,710	56,747,221	36,044,850
Hamilton Fire Department	96,965,980	96,406,810	99,674,810	99,106,300	102,459,400	101,881,380
Hamilton Paramedic Service	53,978,030	26,071,260	55,023,740	26,515,870	56,076,440	27,031,860
Public Health Services	54,421,490	15,581,220	55,237,890	16,435,490	56,056,400	17,255,590
<b>Total Healthy and Safe Communities</b>	<b>639,315,470</b>	<b>265,535,350</b>	<b>646,814,356</b>	<b>273,781,310</b>	<b>654,034,486</b>	<b>281,405,670</b>
<b>Budget Increase</b>	<b>1.0%</b>	<b>5.1%</b>	<b>1.2%</b>	<b>3.1%</b>	<b>1.1%</b>	<b>2.8%</b>

## 2020 Preliminary Tax Supported Operating Budget

### BY SECTION - ADMINISTRATION

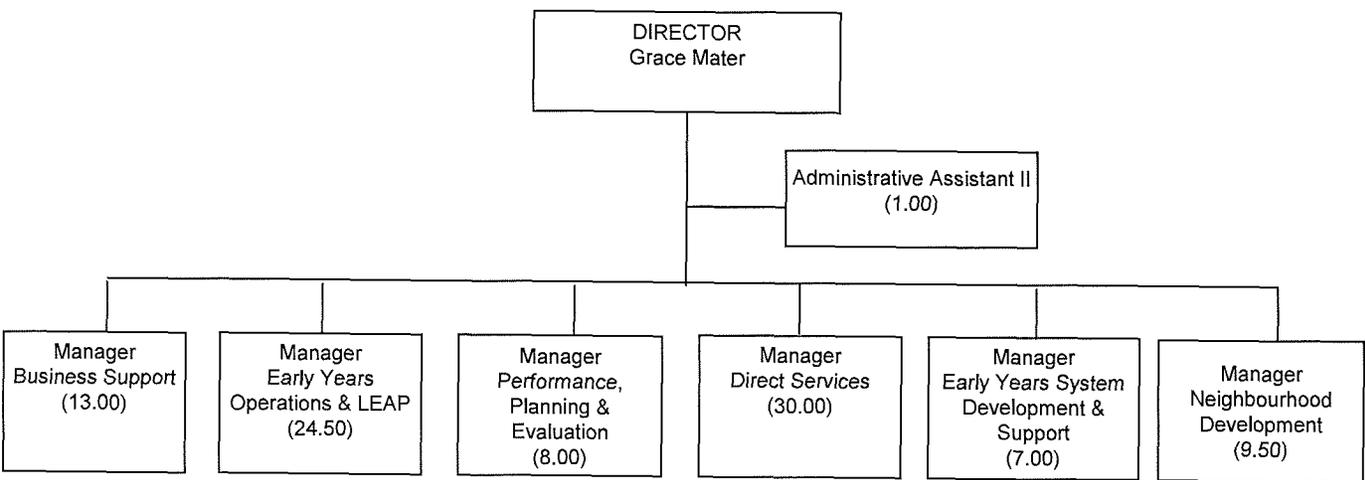
	2019 Restated Gross	2019 Restated Net	2019 Projected Net	2020 Preliminary Gross	2020 Preliminary Net	'20 Preli. vs. '19 Rest. (\$)	'20 Preli. vs. '19 Rest. (%)
HSC - Finance & Administration	2,344,720	2,041,060	1,958,030	2,385,450	2,078,000	36,940	1.8%
General Manager's Office	755,710	719,660	960,980	754,870	718,820	(840)	(0.1%)
<b>Total HSC Administration</b>	<b>3,100,430</b>	<b>2,760,720</b>	<b>2,919,010</b>	<b>3,140,320</b>	<b>2,796,820</b>	<b>36,100</b>	<b>1.3%</b>

### BY COST CATEGORY - ADMINISTRATION

	2019 Restated Budget	2019 Projected Actual	2020 Preliminary Budget	'20 Preli. vs. '19 Rest. (\$)	'20 Preli. vs. '19 Rest. (%)
EMPLOYEE RELATED COST	2,806,460	2,996,800	2,854,200	47,740	1.7%
MATERIAL AND SUPPLY	35,690	69,360	35,690	0	0.0%
BUILDING AND GROUND	5,250	5,740	5,390	140	2.7%
CONTRACTUAL	1,580	2,990	1,580	0	0.0%
RESERVES / RECOVERIES	230,560	231,280	222,180	(8,380)	(3.6%)
COST ALLOCATIONS	20,890	20,890	21,280	390	1.9%
<b>TOTAL EXPENDITURES</b>	<b>3,100,430</b>	<b>3,327,060</b>	<b>3,140,320</b>	<b>39,890</b>	<b>1.3%</b>
GRANTS AND SUBSIDIES	(339,710)	(328,860)	(343,500)	(3,790)	(1.1%)
RECOVERIES FROM CAPITAL	0	(79,190)	0	0	0.0%
<b>TOTAL REVENUES</b>	<b>(339,710)</b>	<b>(408,050)</b>	<b>(343,500)</b>	<b>(3,790)</b>	<b>(1.1%)</b>
<b>NET LEVY</b>	<b>2,760,720</b>	<b>2,919,010</b>	<b>2,796,820</b>	<b>36,100</b>	<b>1.3%</b>

**CHILDREN'S SERVICES  
 AND NEIGHBOURHOOD  
 DEVELOPMENT**

**DIVISION STRUCTURE**



COMPLEMENT (FTE)	MANAGEMENT	OTHER	TOTAL	STAFF/MGT RATIO
2019	7.00	87.00	94.00	12.43:1
2020	7.00	87.00	94.00	12.43:1
CHANGE	0.00	0.00	0.00	

## 2020 Preliminary Tax Supported Operating Budget

### BY SECTION

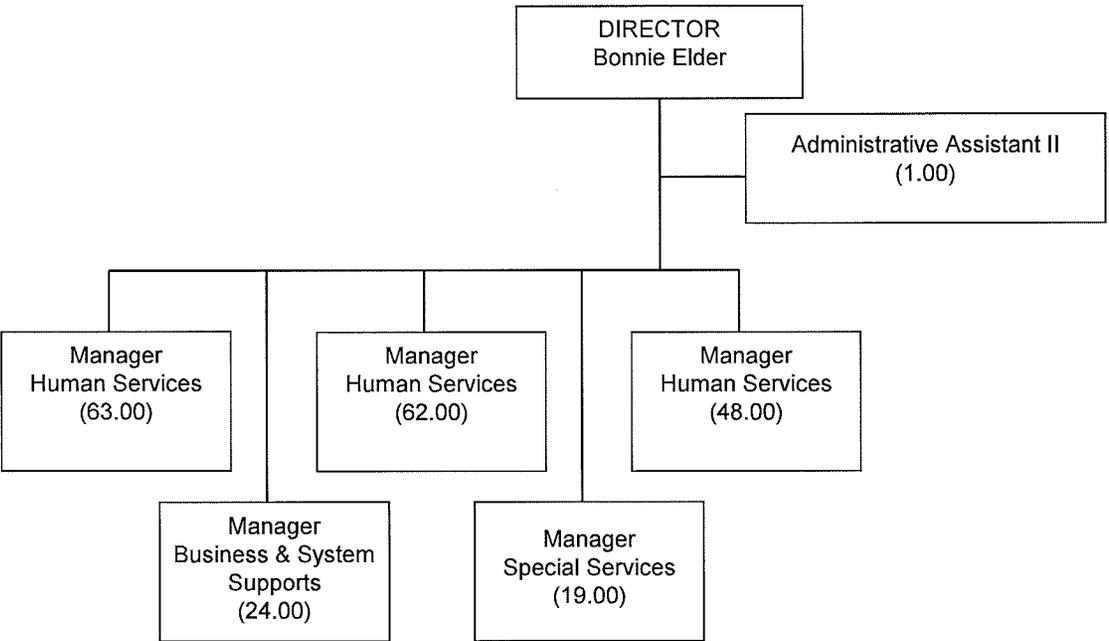
	2019 Restated Gross	2019 Restated Net	2019 Projected Net	2020 Preliminary Gross	2020 Preliminary Net	'20 Prel. vs. '19 Rest. (\$)	'20 Prel. vs. '19 Rest. (%)
Neighbourhoods & Community	1,774,800	1,734,100	1,610,780	1,858,270	1,716,030	(18,070)	(1.0%)
CSND Administration	412,340	(15,090)	0	427,860	(15,680)	(590)	3.9%
Early Years & Child Care	89,625,430	6,709,800	6,700,790	89,806,830	9,026,830	2,317,030	34.5%
Home Management	1,846,820	246,200	232,110	1,511,280	254,440	8,240	3.3%
<b>Total Children's Services and Neighbourhood Dev.</b>	<b>93,659,390</b>	<b>8,675,010</b>	<b>8,543,680</b>	<b>93,604,240</b>	<b>10,981,620</b>	<b>2,306,610</b>	<b>26.6%</b>

### BY COST CATEGORY

	2019 Restated Budget	2019 Projected Actual	2020 Preliminary Budget	'20 Prel. vs. '19 Rest. (\$)	'20 Prel. vs. '19 Rest. (%)
EMPLOYEE RELATED COST	9,672,450	9,257,900	9,777,170	104,720	1.1%
MATERIAL AND SUPPLY	1,013,540	736,260	694,240	(319,300)	(31.5%)
BUILDING AND GROUND	45,700	46,670	45,710	10	0.0%
CONTRACTUAL	617,530	464,280	546,260	(71,270)	(11.5%)
AGENCIES and SUPPORT PAYMENTS	81,691,670	82,761,190	81,773,940	82,270	0.1%
RESERVES / RECOVERIES	245,260	(356,450)	377,660	132,400	54.0%
COST ALLOCATIONS	319,940	320,260	337,220	17,280	5.4%
FINANCIAL	53,300	46,060	52,040	(1,260)	(2.4%)
<b>TOTAL EXPENDITURES</b>	<b>93,659,390</b>	<b>93,276,160</b>	<b>93,604,240</b>	<b>(55,150)</b>	<b>(0.1%)</b>
FEES AND GENERAL	(2,886,850)	(3,146,790)	(3,416,520)	(529,670)	(18.3%)
GRANTS AND SUBSIDIES	(81,332,530)	(80,818,910)	(78,996,100)	2,336,430	2.9%
RESERVES	(765,000)	(765,000)	(210,000)	555,000	72.5%
RECOVERIES FROM CAPITAL	0	(1,790)	0	0	0.0%
<b>TOTAL REVENUES</b>	<b>(84,984,380)</b>	<b>(84,732,490)</b>	<b>(82,622,620)</b>	<b>2,361,760</b>	<b>2.8%</b>
<b>NET LEVY</b>	<b>8,675,010</b>	<b>8,543,680</b>	<b>10,981,620</b>	<b>2,306,610</b>	<b>26.6%</b>

**ONTARIO WORKS**

**DIVISION STRUCTURE**



COMPLEMENT (FTE)	MANAGEMENT	OTHER	TOTAL	STAFF/MGT RATIO
2019	7.00	255.00	262.00	36.43:1
2020	6.00	212.00	218.00	35.33:1
CHANGE	(1.00)	(43.00)	(44.00)	

## 2020 Preliminary Tax Supported Operating Budget

### BY SECTION

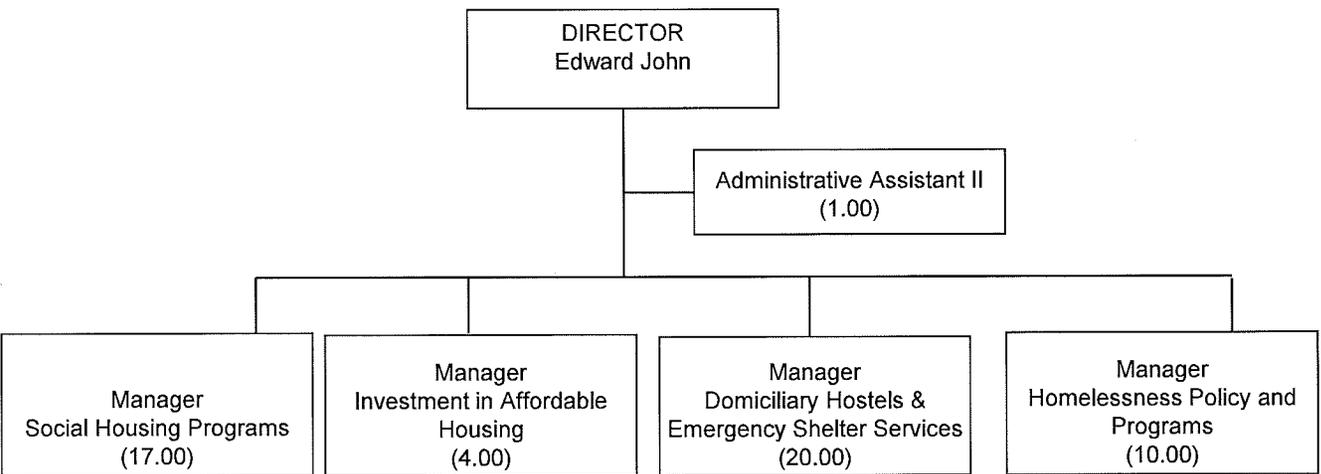
	2019 Restated Gross	2019 Restated Net	2019 Projected Net	2020 Preliminary Gross	2020 Preliminary Net	'20 Preli. vs. '19 Rest. (\$)	'20 Preli. vs. '19 Rest. (%)
Client Benefits/Spec Supports	121,499,880	1,065,230	1,021,710	113,999,740	1,084,860	19,630	1.8%
OW Admin	31,582,570	10,852,820	10,266,990	29,509,830	11,958,520	1,105,700	10.2%
<b>Total Ontario Works</b>	<b>153,082,450</b>	<b>11,918,050</b>	<b>11,288,700</b>	<b>143,509,570</b>	<b>13,043,380</b>	<b>1,125,330</b>	<b>9.4%</b>

### BY COST CATEGORY

	2019 Restated Budget	2019 Projected Actual	2020 Preliminary Budget	'20 Preli. vs. '19 Rest. (\$)	'20 Preli. vs. '19 Rest. (%)
EMPLOYEE RELATED COST	25,010,310	23,595,710	23,364,240	(1,646,070)	(6.6%)
MATERIAL AND SUPPLY	780,100	864,330	696,640	(83,460)	(10.7%)
VEHICLE EXPENSES	10,000	6,630	5,800	(4,200)	(42.0%)
BUILDING AND GROUND	2,361,180	2,334,640	2,300,420	(60,760)	(2.6%)
CONTRACTUAL	175,730	140,400	48,890	(126,840)	(72.2%)
AGENCIES and SUPPORT PAYMENTS	123,082,270	116,800,160	115,486,270	(7,596,000)	(6.2%)
RESERVES / RECOVERIES	427,000	430,720	445,110	18,110	4.2%
COST ALLOCATIONS	912,320	912,860	869,290	(43,030)	(4.7%)
FINANCIAL	323,540	334,660	292,910	(30,630)	(9.5%)
CAPITAL FINANCING	0	1,030	0	0	0.0%
<b>TOTAL EXPENDITURES</b>	<b>153,082,450</b>	<b>145,421,140</b>	<b>143,509,570</b>	<b>(9,572,880)</b>	<b>(6.3%)</b>
FEES AND GENERAL	(2,020,420)	(1,982,280)	(1,909,230)	111,190	5.5%
GRANTS AND SUBSIDIES	(139,143,980)	(132,137,420)	(128,556,960)	10,587,020	7.6%
RECOVERIES FROM CAPITAL	0	(12,740)	0	0	0.0%
<b>TOTAL REVENUES</b>	<b>(141,164,400)</b>	<b>(134,132,440)</b>	<b>(130,466,190)</b>	<b>10,698,210</b>	<b>7.6%</b>
<b>NET LEVY</b>	<b>11,918,050</b>	<b>11,288,700</b>	<b>13,043,380</b>	<b>1,125,330</b>	<b>9.4%</b>

**HOUSING SERVICES**

**DIVISION STRUCTURE**



COMPLEMENT (FTE)	MANAGEMENT	OTHER	TOTAL	STAFF/MGT RATIO
2019	5.00	49.00	54.00	9.80:1
2020	5.00	48.00	53.00	9.60:1
CHANGE	0.00	(1.00)	(1.00)	

## 2020 Preliminary Tax Supported Operating Budget

### BY SECTION

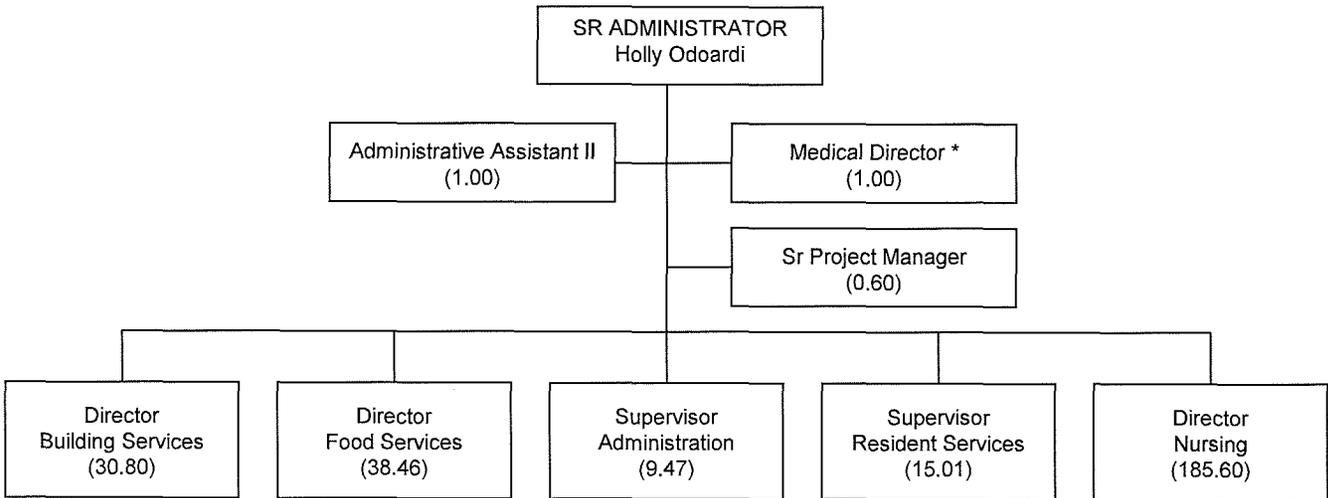
	2019 Restated Gross	2019 Restated Net	2019 Projected Net	2020 Preliminary Gross	2020 Preliminary Net	'20 Preli. vs. '19 Rest. (\$)	'20 Preli. vs. '19 Rest. (%)
Housing Services Administration	722,230	595,470	597,230	532,830	532,830	(62,640)	(10.5%)
Affordable Housing	7,696,920	4,727,130	4,555,820	7,626,570	4,839,490	112,360	2.4%
Homelessness	32,023,350	4,688,920	4,710,780	32,020,720	4,804,750	115,830	2.5%
Social Housing	50,789,310	35,056,900	31,771,420	51,050,350	35,102,760	45,860	0.1%
<b>Total Housing Services</b>	<b>91,231,810</b>	<b>45,068,420</b>	<b>41,635,250</b>	<b>91,230,470</b>	<b>45,279,830</b>	<b>211,410</b>	<b>0.5%</b>

### BY COST CATEGORY

	2019 Restated Budget	2019 Projected Actual	2020 Preliminary Budget	'20 Preli. vs. '19 Rest. (\$)	'20 Preli. vs. '19 Rest. (%)
EMPLOYEE RELATED COST	6,277,330	5,581,130	6,059,290	(218,040)	(3.5%)
MATERIAL AND SUPPLY	219,270	325,335	230,220	10,950	5.0%
BUILDING AND GROUND	174,680	167,880	182,290	7,610	4.4%
CONSULTING	0	52,300	0	0	0.0%
CONTRACTUAL	310,090	76,940	311,480	1,390	0.4%
AGENCIES and SUPPORT PAYMENTS	84,316,670	82,106,920	84,557,530	240,860	0.3%
RESERVES / RECOVERIES	62,270	400,570	75,920	13,650	21.9%
COST ALLOCATIONS	(201,410)	(106,230)	(271,370)	(69,960)	(34.7%)
FINANCIAL	72,910	77,430	85,110	12,200	16.7%
<b>TOTAL EXPENDITURES</b>	<b>91,231,810</b>	<b>88,682,275</b>	<b>91,230,470</b>	<b>(1,340)</b>	<b>(0.0%)</b>
FEES AND GENERAL	(15,000)	(344,050)	(15,000)	0	0.0%
GRANTS AND SUBSIDIES	(45,116,340)	(44,639,170)	(45,037,870)	78,470	0.2%
RESERVES	(167,450)	(913,300)	(167,450)	0	0.0%
RECOVERIES FROM CAPITAL	(864,580)	(1,150,500)	(730,300)	134,280	15.5%
<b>TOTAL REVENUES</b>	<b>(46,163,370)</b>	<b>(47,047,020)</b>	<b>(45,950,620)</b>	<b>212,750</b>	<b>0.5%</b>
<b>NET LEVY</b>	<b>45,068,420</b>	<b>41,635,250</b>	<b>45,279,830</b>	<b>211,410</b>	<b>0.5%</b>

**LONG TERM CARE  
 – Macassa Lodge**

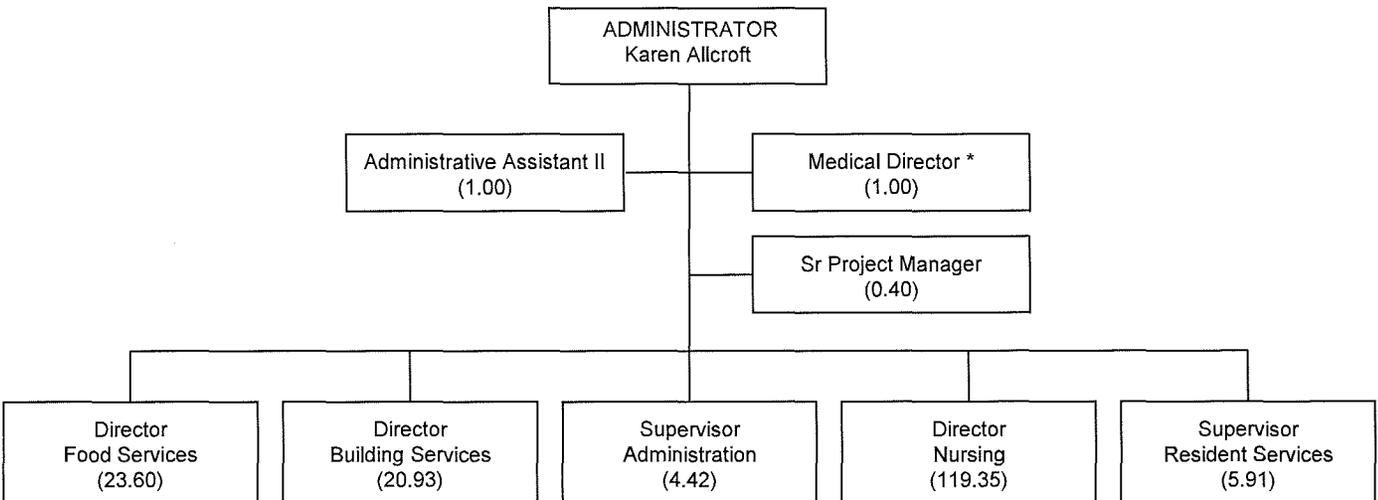
**DIVISION STRUCTURE**



COMPLEMENT (FTE)	MANAGEMENT	OTHER	TOTAL	STAFF/MGT RATIO
2019	8.00	273.94	281.94	34.24:1
2020	8.00	273.94	281.94	34.24:1
CHANGE	0.00	0.00	0.00	

**LONG TERM CARE**  
 – Wentworth Lodge

**DIVISION STRUCTURE**



\* Not included in complement

COMPLEMENT (FTE)	MANAGEMENT	OTHER	TOTAL	STAFF/MGT RATIO
2019	6.00	170.61	176.61	28.44:1
2020	6.00	170.61	176.61	28.44:1
CHANGE	0.00	0.00	0.00	

## 2020 Preliminary Tax Supported Operating Budget

### BY SECTION

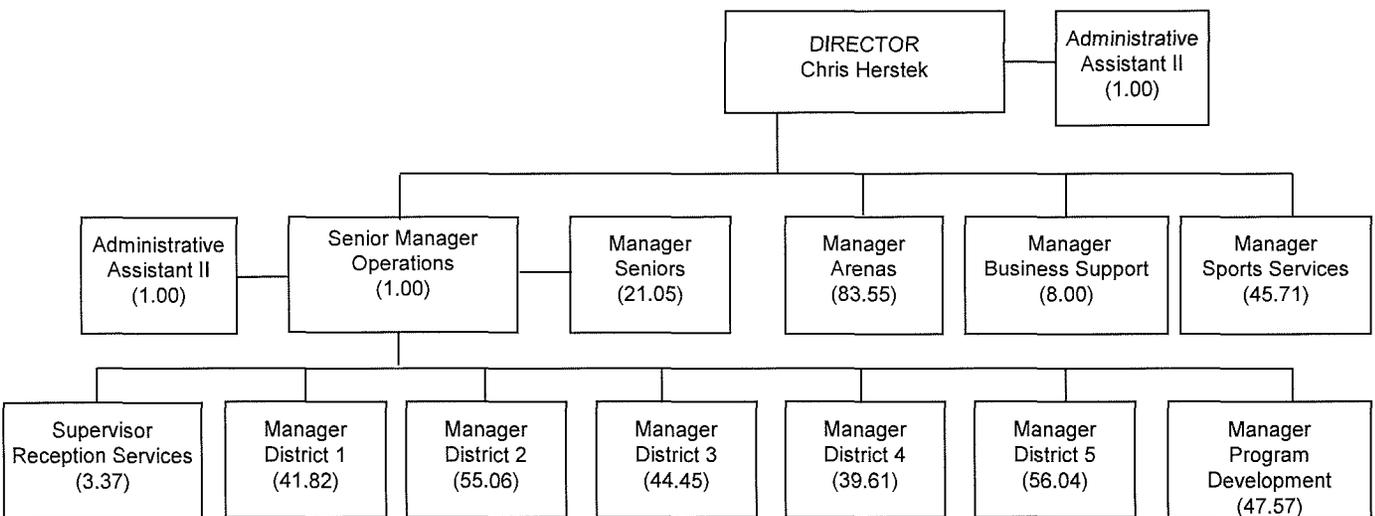
	2019 Restated Gross	2019 Restated Net	2019 Projected Net	2020 Preliminary Gross	2020 Preliminary Net	'20 Preli. vs. '19 Rest. (\$)	'20 Preli. vs. '19 Rest. (%)
Macassa Lodge	28,815,430	7,948,800	7,950,090	29,076,280	8,436,540	487,740	6.1%
Wentworth Lodge	17,504,140	5,523,500	5,386,650	17,737,580	5,644,870	121,370	2.2%
<b>Total Long Term Care</b>	<b>46,319,570</b>	<b>13,472,300</b>	<b>13,336,740</b>	<b>46,813,860</b>	<b>14,081,410</b>	<b>609,110</b>	<b>4.5%</b>

### BY COST CATEGORY

	2019 Restated Budget	2019 Projected Actual	2020 Preliminary Budget	'20 Preli. vs. '19 Rest. (\$)	'20 Preli. vs. '19 Rest. (%)
EMPLOYEE RELATED COST	40,087,570	40,223,070	40,477,920	390,350	1.0%
MATERIAL AND SUPPLY	3,076,380	2,938,090	3,103,800	27,415	0.9%
BUILDING AND GROUND	1,381,840	1,288,260	1,381,020	(820)	(0.1%)
CONTRACTUAL	685,760	701,370	732,980	47,215	6.9%
AGENCIES and SUPPORT PAYMENTS	111,900	107,810	124,630	12,730	11.4%
RESERVES / RECOVERIES	913,830	947,780	928,350	14,515	1.6%
COST ALLOCATIONS	0	90	2,880	2,880	100.0%
FINANCIAL	62,290	65,630	62,290	0	0.0%
<b>TOTAL EXPENDITURES</b>	<b>46,319,570</b>	<b>46,272,100</b>	<b>46,813,860</b>	<b>494,285</b>	<b>1.1%</b>
FEES AND GENERAL	(11,284,900)	(11,245,740)	(11,534,530)	(249,630)	(2.2%)
GRANTS AND SUBSIDIES	(21,562,360)	(21,689,630)	(21,197,920)	364,445	1.7%
<b>TOTAL REVENUES</b>	<b>(32,847,260)</b>	<b>(32,935,370)</b>	<b>(32,732,450)</b>	<b>114,815</b>	<b>0.3%</b>
<b>NET LEVY</b>	<b>13,472,300</b>	<b>13,336,740</b>	<b>14,081,410</b>	<b>609,110</b>	<b>4.5%</b>

RECREATION

DIVISION STRUCTURE



COMPLEMENT (FTE)	MANAGEMENT	OTHER	TOTAL	STAFF/MGT RATIO
2019	12.00	438.23	450.23	36.52:1
2020	12.00	438.23	450.23	36.52:1
CHANGE	0.00	0.00	0.00	

## 2020 Preliminary Tax Supported Operating Budget

### BY SECTION

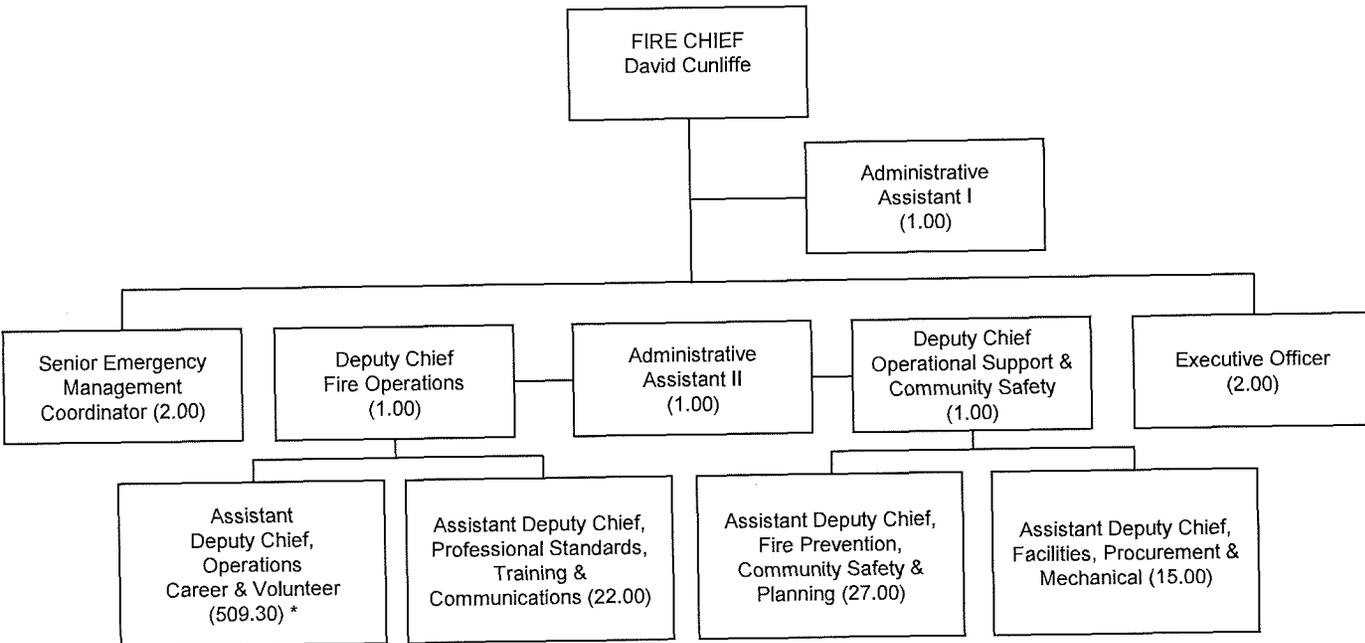
	2019 Restated Gross	2019 Restated Net	2019 Projected Net	2020 Preliminary Gross	2020 Preliminary Net	'20 Preli. vs. '19 Rest. (\$)	'20 Preli. vs. '19 Rest. (%)
City Wide Services & Programs	9,749,070	4,710,050	4,788,350	9,459,670	4,425,290	(284,760)	(6.0%)
Recreation Administration	(43,450)	(43,450)	321,560	(36,110)	(36,110)	7,340	(16.9%)
Recreation Operations	43,480,300	28,837,180	28,608,350	44,300,830	29,792,620	955,440	3.3%
<b>Total Recreation</b>	<b>53,185,920</b>	<b>33,503,780</b>	<b>33,718,260</b>	<b>53,724,390</b>	<b>34,181,800</b>	<b>678,020</b>	<b>2.0%</b>

### BY COST CATEGORY

	2019 Restated Budget	2019 Projected Actual	2020 Preliminary Budget	'20 Preli. vs. '19 Rest. (\$)	'20 Preli. vs. '19 Rest. (%)
EMPLOYEE RELATED COST	30,931,930	31,018,020	31,384,700	452,770	1.5%
MATERIAL AND SUPPLY	1,830,950	1,962,590	1,849,400	18,450	1.0%
VEHICLE EXPENSES	641,280	689,180	652,530	11,250	1.8%
BUILDING AND GROUND	8,352,090	8,231,470	8,056,160	(295,926)	(3.5%)
CONTRACTUAL	3,014,700	3,100,650	3,007,050	(7,653)	(0.3%)
AGENCIES and SUPPORT PAYMENTS	966,740	1,062,190	966,240	(500)	(0.1%)
RESERVES / RECOVERIES	6,387,590	6,476,810	6,746,140	358,550	5.6%
COST ALLOCATIONS	8,500	13,150	11,380	2,880	33.9%
FINANCIAL	567,180	607,780	565,830	(1,350)	(0.2%)
CAPITAL FINANCING	484,960	484,960	484,960	0	0.0%
<b>TOTAL EXPENDITURES</b>	<b>53,185,920</b>	<b>53,646,800</b>	<b>53,724,390</b>	<b>538,471</b>	<b>1.0%</b>
FEES AND GENERAL	(19,303,740)	(19,347,460)	(19,115,590)	188,149	1.0%
GRANTS AND SUBSIDIES	(378,400)	(440,080)	(427,000)	(48,600)	(12.8%)
RESERVES	0	(141,000)	0	0	0.0%
<b>TOTAL REVENUES</b>	<b>(19,682,140)</b>	<b>(19,928,540)</b>	<b>(19,542,590)</b>	<b>139,549</b>	<b>0.7%</b>
<b>NET LEVY</b>	<b>33,503,780</b>	<b>33,718,260</b>	<b>34,181,800</b>	<b>678,020</b>	<b>2.0%</b>

HAMILTON FIRE  
DEPARTMENT

DIVISION STRUCTURE



COMPLEMENT (FTE)	MANAGEMENT	OTHER	TOTAL	STAFF/MGT RATIO
2019	9.00	573.30	582.30	63.70:1
2020	9.00	573.30	582.30	63.70:1
CHANGE	0.00	0.00	0.00	

\* 270 Volunteer Firefighter not included

## 2020 Preliminary Tax Supported Operating Budget

### BY SECTION

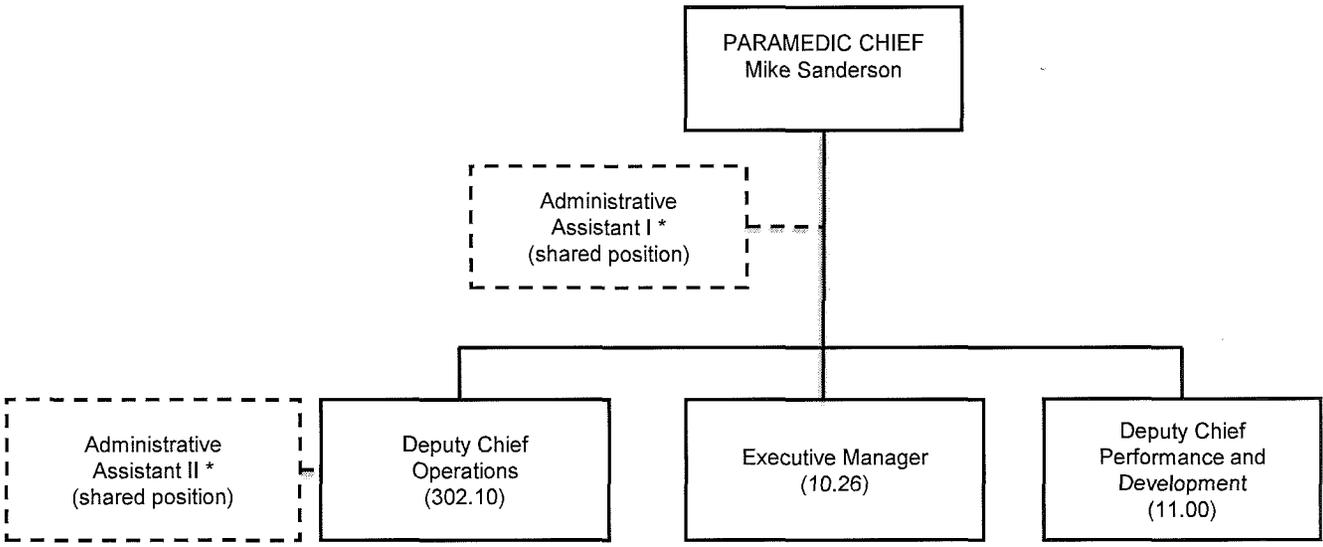
	2019 Restated Gross	2019 Restated Net	2019 Projected Net	2020 Preliminary Gross	2020 Preliminary Net	'20 Preli. vs. '19 Rest. (\$)	'20 Preli. vs. '19 Rest. (%)
Emergency Management	372,580	372,580	372,990	383,040	383,040	10,460	2.8%
Fire Administration	1,986,650	1,986,650	2,461,690	2,032,890	2,032,890	46,240	2.3%
Fire Operations	90,152,490	89,724,740	89,268,840	91,823,800	91,273,780	1,549,040	1.7%
<b>Total Hamilton Fire Department</b>	<b>92,511,720</b>	<b>92,083,970</b>	<b>92,103,520</b>	<b>94,239,730</b>	<b>93,689,710</b>	<b>1,605,740</b>	<b>1.7%</b>

### BY COST CATEGORY

	2019 Restated Budget	2019 Projected Actual	2020 Preliminary Budget	'20 Preli. vs. '19 Rest. (\$)	'20 Preli. vs. '19 Rest. (%)
EMPLOYEE RELATED COST	82,926,910	83,468,290	84,009,580	1,082,670	1.3%
MATERIAL AND SUPPLY	1,575,940	2,022,280	1,634,940	59,000	3.7%
VEHICLE EXPENSES	1,033,670	1,041,060	1,085,270	51,600	5.0%
BUILDING AND GROUND	1,144,170	972,690	1,115,350	(28,820)	(2.5%)
CONSULTING	15,000	15,000	15,000	0	0.0%
CONTRACTUAL	142,330	162,300	142,330	0	0.0%
RESERVES / RECOVERIES	5,326,440	5,601,690	5,801,020	474,580	8.9%
COST ALLOCATIONS	78,960	101,560	87,940	8,980	11.4%
FINANCIAL	268,300	239,370	348,300	80,000	29.8%
<b>TOTAL EXPENDITURES</b>	<b>92,511,720</b>	<b>93,624,240</b>	<b>94,239,730</b>	<b>1,728,010</b>	<b>1.9%</b>
FEES AND GENERAL	(427,750)	(462,340)	(550,020)	(122,270)	(28.6%)
RESERVES	0	(1,064,330)	0	0	0.0%
RECOVERIES FROM CAPITAL	0	5,960	0	0	0.0%
<b>TOTAL REVENUES</b>	<b>(427,750)</b>	<b>(1,520,720)</b>	<b>(550,020)</b>	<b>(122,270)</b>	<b>(28.6%)</b>
<b>NET LEVY</b>	<b>92,083,970</b>	<b>92,103,520</b>	<b>93,689,710</b>	<b>1,605,740</b>	<b>1.7%</b>

HAMILTON PARAMEDIC SERVICE

DIVISION STRUCTURE



\* Not included in complement

COMPLEMENT (FTE)	MANAGEMENT	OTHER	TOTAL	STAFF/MGT RATIO
2019	7.00	317.36	324.36	45.34:1
2020	7.00	317.36	324.36	45.34:1
CHANGE	0.00	0.00	0.00	

## 2020 Preliminary Tax Supported Operating Budget

### BY SECTION

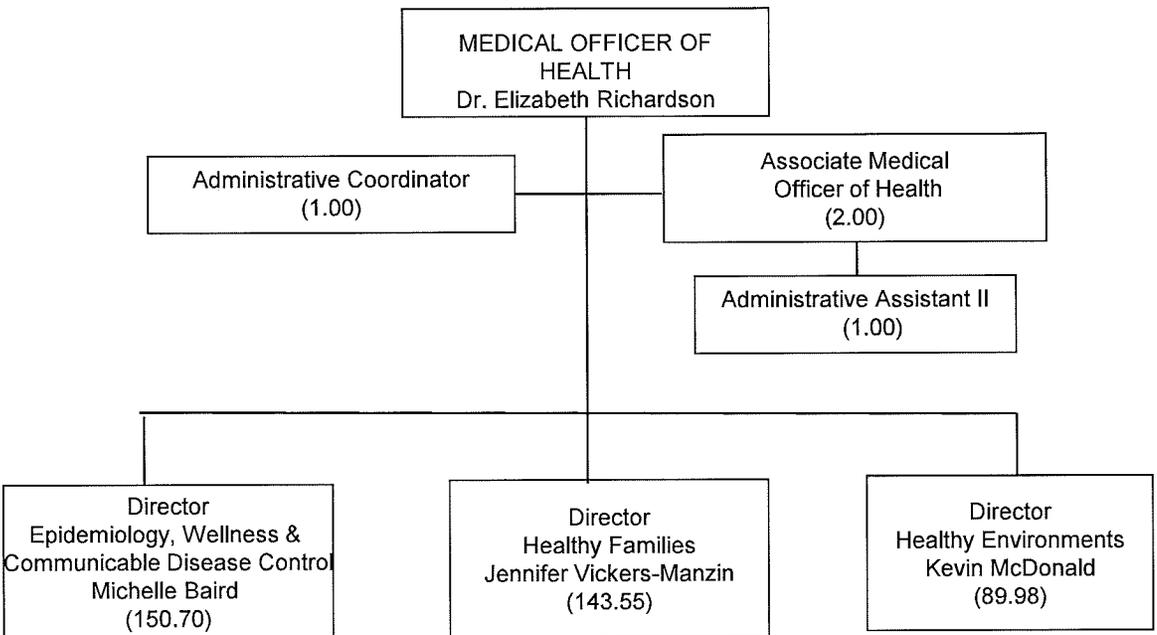
	2019 Restated Gross	2019 Restated Net	2019 Projected Net	2020 Preliminary Gross	2020 Preliminary Net	'20 Preli. vs. '19 Rest. (\$)	'20 Preli. vs. '19 Rest. (%)
Paramedic Service Admin	2,912,620	2,912,620	2,789,460	2,947,730	2,947,730	35,110	1.2%
Paramedic Service Operations	48,414,710	45,622,590	45,385,260	49,853,430	46,985,900	1,363,310	3.0%
Paramedic Service Provincial Funding	0	(24,740,440)	(23,673,900)	0	(24,824,860)	(84,420)	0.3%
<b>Total Hamilton Paramedic Service</b>	<b>51,327,330</b>	<b>23,794,770</b>	<b>24,500,820</b>	<b>52,801,160</b>	<b>25,108,770</b>	<b>1,314,000</b>	<b>5.5%</b>

### BY COST CATEGORY

	2019 Restated Budget	2019 Projected Actual	2020 Preliminary Budget	'20 Preli. vs. '19 Rest. (\$)	'20 Preli. vs. '19 Rest. (%)
EMPLOYEE RELATED COST	42,366,600	41,823,300	43,488,840	1,122,240	2.6%
MATERIAL AND SUPPLY	1,908,610	1,981,640	1,923,090	14,480	0.8%
VEHICLE EXPENSES	903,990	868,710	927,500	23,510	2.6%
BUILDING AND GROUND	300,420	292,410	313,920	13,500	4.5%
CONSULTING	44,000	40,000	44,000	0	0.0%
CONTRACTUAL	1,526,470	1,532,380	1,528,180	1,710	0.1%
RESERVES / RECOVERIES	2,745,710	2,741,730	2,971,990	226,280	8.2%
COST ALLOCATIONS	1,446,530	1,424,620	1,518,640	72,110	5.0%
FINANCIAL	85,000	77,320	85,000	0	0.0%
<b>TOTAL EXPENDITURES</b>	<b>51,327,330</b>	<b>50,782,110</b>	<b>52,801,160</b>	<b>1,473,830</b>	<b>2.9%</b>
FEES AND GENERAL	(82,620)	(197,980)	(83,120)	(500)	(0.6%)
GRANTS AND SUBSIDIES	(27,449,940)	(26,083,300)	(27,609,270)	(159,330)	(0.6%)
<b>TOTAL REVENUES</b>	<b>(27,532,560)</b>	<b>(26,281,280)</b>	<b>(27,692,390)</b>	<b>(159,830)</b>	<b>(0.6%)</b>
<b>NET LEVY</b>	<b>23,794,770</b>	<b>24,500,820</b>	<b>25,108,770</b>	<b>1,314,000</b>	<b>5.5%</b>

PUBLIC HEALTH  
SERVICES

DIVISION STRUCTURE



COMPLEMENT (FTE)	MANAGEMENT	OTHER	TOTAL	STAFF/MGT RATIO
2019	23.50	369.93	393.43	15.74:1
2020	23.50	372.23	395.73	15.84:1
CHANGE	0.00	2.30	2.30	

## 2020 Preliminary Tax Supported Operating Budget

### BY SECTION

	2019 Restated Gross	2019 Restated Net	2019 Projected Net	2020 Preliminary Gross	2020 Preliminary Net	'20 Prel. vs. '19 Rest. (\$)	'20 Prel. vs. '19 Rest. (%)
Medical Officer of Health & Provincial Subsidy	2,501,350	(20,999,460)	(20,977,120)	2,577,690	(25,643,370)	(4,643,910)	22.1%
Epidemiology, Wellness and Communicable Disease Control	19,089,250	14,196,330	14,210,690	19,408,960	16,517,040	2,320,710	16.3%
Healthy Environments	12,256,340	9,257,430	9,478,560	12,266,590	11,646,420	2,388,990	25.8%
Healthy Families	17,675,640	9,902,200	9,834,490	19,461,110	10,952,900	1,050,700	10.6%
<b>Total Public Health Services</b>	<b>51,522,580</b>	<b>12,356,500</b>	<b>12,546,620</b>	<b>53,714,350</b>	<b>13,472,990</b>	<b>1,116,490</b>	<b>9.0%</b>

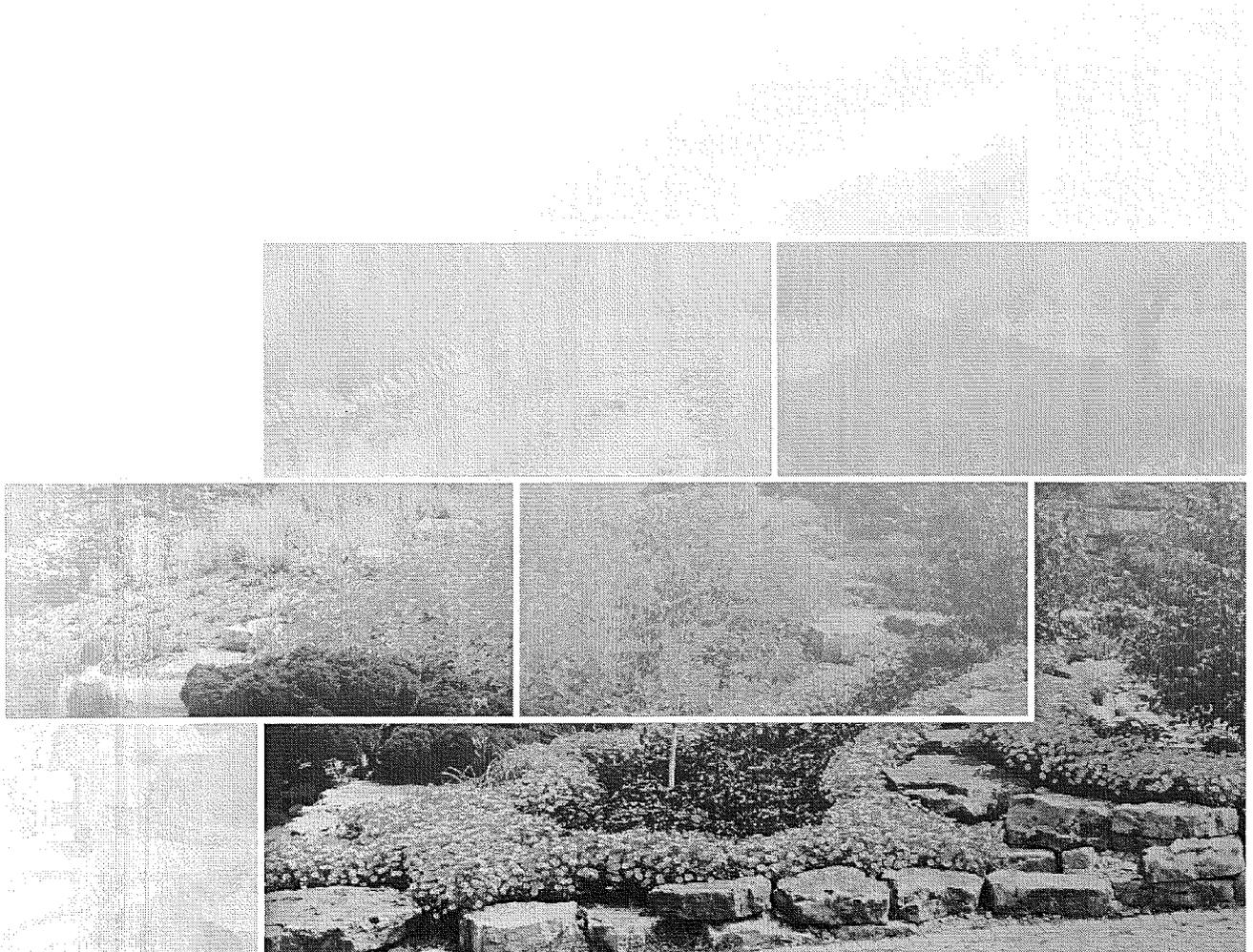
### BY COST CATEGORY

	2019 Restated Budget	2019 Projected Actual	2020 Preliminary Budget	'20 Prel. vs. '19 Rest. (\$)	'20 Prel. vs. '19 Rest. (%)
EMPLOYEE RELATED COST	41,324,830	40,742,970	42,564,400	1,239,570	3.0%
MATERIAL AND SUPPLY	1,768,660	2,191,940	1,952,390	183,730	10.4%
VEHICLE EXPENSES	28,920	33,580	25,410	(3,510)	(12.1%)
BUILDING AND GROUND	2,072,040	2,094,260	2,107,990	35,950	1.7%
CONSULTING	8,240	33,250	33,240	25,000	303.4%
CONTRACTUAL	1,773,390	1,860,670	2,617,040	843,650	47.6%
AGENCIES and SUPPORT PAYMENTS	79,450	69,780	79,450	0	0.0%
RESERVES / RECOVERIES	317,840	349,620	329,140	11,300	3.6%
COST ALLOCATIONS	3,186,080	3,186,080	3,077,890	(108,190)	(3.4%)
FINANCIAL	429,350	398,380	393,620	(35,730)	(8.3%)
CAPITAL FINANCING	533,780	533,770	533,780	0	0.0%
<b>TOTAL EXPENDITURES</b>	<b>51,522,580</b>	<b>51,494,300</b>	<b>53,714,350</b>	<b>2,191,770</b>	<b>4.3%</b>
FEES AND GENERAL	(1,471,440)	(1,128,060)	(1,574,100)	(102,660)	(7.0%)
GRANTS AND SUBSIDIES	(37,694,640)	(32,790,000)	(38,667,260)	(972,620)	(2.6%)
<b>TOTAL REVENUES</b>	<b>(39,166,080)</b>	<b>(33,918,060)</b>	<b>(40,241,360)</b>	<b>(1,075,280)</b>	<b>(2.7%)</b>
<b>NET LEVY</b>	<b>12,356,500</b>	<b>12,546,620</b>	<b>13,472,990</b>	<b>1,116,490</b>	<b>9.0%</b>



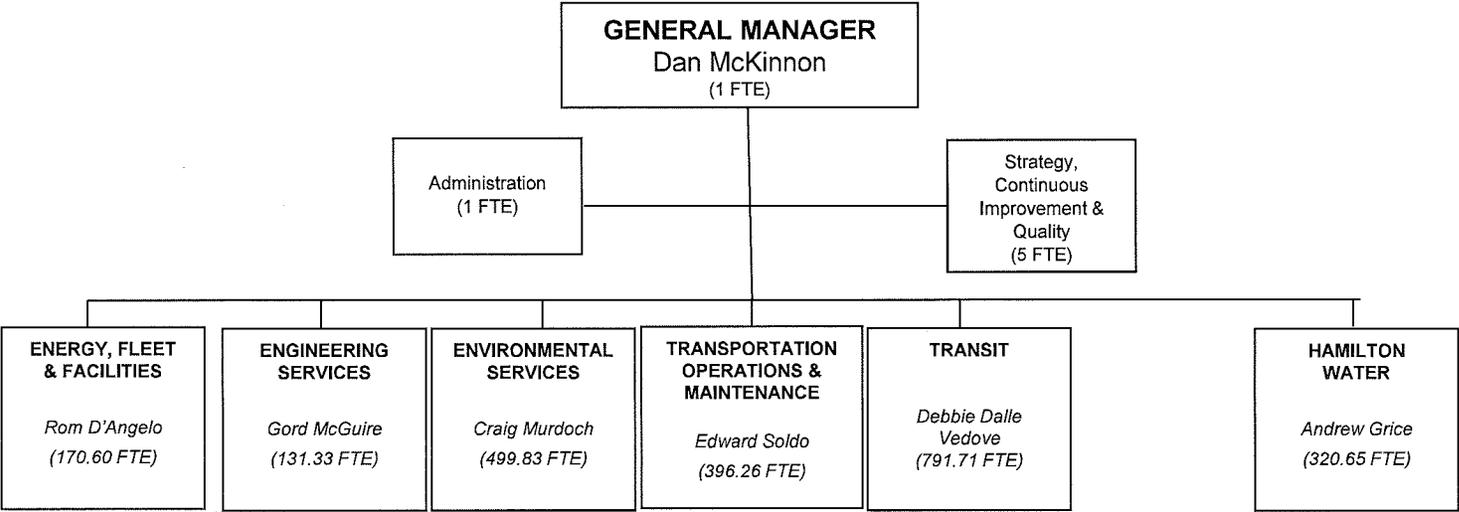
# PUBLIC WORKS

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# DEPARTMENT STRUCTURE



COMPLEMENT (FTE)	MANAGEMENT	OTHER	TOTAL	STAFF/MGT RATIO
2019	32.00	1,929.73	1,961.73	60.30:1
2020	32.00	1,964.73	1,996.73	61.40:1
CHANGE	0.00	35.00	35.00	

\*Complement Excludes Hamilton Water

# 2020 Preliminary Tax Supported Operating Budget

## BY DIVISION

	2019	2019	2019	2020	2020	'20 Prel. Net	'20 Prel. Net
	Restated	Restated	Projected	Preliminary	Preliminary	vs.	vs.
	Gross	Net	Net	Gross	Net	'19 Rest. Net (\$)	'19 Rest. Net
PW-General Administration	874,810	874,810	715,220	903,540	903,540	28,730	3.3%
Energy Fleet and Facilities	19,530,760	8,718,820	9,893,420	19,433,110	9,297,360	578,540	6.6%
Engineering Services	20,188,660	0	0	20,572,580	0	0	0.0%
Environmental Services	100,198,420	79,243,370	78,244,640	104,040,500	82,794,430	3,551,060	4.5%
Transit	130,791,570	74,298,880	76,213,180	141,439,580	81,395,710	7,096,830	9.6%
Transportation Operations & Maintenance	92,251,380	78,920,680	78,214,050	93,190,760	81,440,570	2,519,890	3.2%
<b>Total Public Works - Tax</b>	<b>363,835,600</b>	<b>242,056,560</b>	<b>243,280,510</b>	<b>379,580,070</b>	<b>255,831,610</b>	<b>13,775,050</b>	<b>5.7%</b>

## BY COST CATEGORY

	2019	2019	2020	'20 Preli.	'20 Preli.
	Restated	Projected	Preliminary	vs.	vs.
	Budget	Actual	Budget	'19 Rest. (\$)	'19 Rest. (%)
EMPLOYEE RELATED COST	182,146,430	181,613,710	188,109,240	5,962,810	3.3%
MATERIAL AND SUPPLY	23,911,970	23,811,750	25,766,920	1,854,950	7.8%
VEHICLE EXPENSES	33,198,470	32,703,820	34,052,820	854,350	2.6%
BUILDING AND GROUND	18,374,220	18,431,870	18,980,030	605,810	3.3%
CONSULTING	194,490	194,490	191,230	(3,260)	(1.7%)
CONTRACTUAL	90,666,910	91,724,700	94,571,470	3,904,560	4.3%
AGENCIES and SUPPORT PAYMENTS	179,480	196,150	179,480	0	0.0%
RESERVES / RECOVERIES	5,848,040	6,086,860	7,643,610	1,795,570	30.7%
COST ALLOCATIONS	2,898,880	2,974,520	2,349,920	(548,960)	(18.9%)
FINANCIAL	4,766,710	4,612,470	6,085,350	1,318,640	27.7%
CAPITAL FINANCING	1,650,000	1,650,000	1,650,000	0	0.0%
<b>TOTAL EXPENDITURES</b>	<b>363,835,600</b>	<b>364,000,330</b>	<b>379,580,070</b>	<b>15,744,470</b>	<b>4.3%</b>
FEES AND GENERAL	(72,815,230)	(73,399,930)	(77,192,240)	(4,377,010)	(6.0%)
GRANTS AND SUBSIDIES	(16,068,430)	(16,068,430)	(16,068,430)	0	0.0%
RESERVES	(6,993,930)	(6,918,930)	(3,956,530)	3,037,400	43.4%
RECOVERIES FROM CAPITAL	(25,901,450)	(24,332,540)	(26,531,260)	(629,810)	(2.4%)
<b>TOTAL REVENUES</b>	<b>(121,779,040)</b>	<b>(120,719,830)</b>	<b>(123,748,460)</b>	<b>(1,969,420)</b>	<b>(1.6%)</b>
<b>NET LEVY</b>	<b>242,056,560</b>	<b>243,280,500</b>	<b>255,831,610</b>	<b>13,775,050</b>	<b>5.7%</b>

# 2020 Preliminary Tax Supported Operating Budget Multi-Year Budget Outlook

## BY DIVISION

	2021	2021	2022	2022	2023	2023
	Preliminary	Preliminary	Preliminary	Preliminary	Preliminary	Preliminary
	Gross	Net	Gross	Net	Gross	Net
PW-General Administration	921,990	921,990	940,800	940,800	960,000	960,000
Energy Fleet and Facilities	19,642,370	9,540,330	19,806,412	9,636,742	19,959,633	9,721,003
Engineering Services	20,925,290	0	21,261,660	0	21,593,020	0
Environmental Services	106,737,850	85,330,910	109,023,190	87,453,710	111,333,200	89,598,870
Transit	152,483,370	90,102,380	161,376,290	96,367,180	170,255,720	102,362,490
Transportation Operations & Maintenance	95,160,570	83,295,100	96,725,750	84,742,720	98,031,050	85,928,100
<b>Total Public Works - Tax</b>	<b>395,871,440</b>	<b>269,190,710</b>	<b>409,134,102</b>	<b>279,141,152</b>	<b>422,132,623</b>	<b>288,570,463</b>

## 2020 Preliminary Tax Supported Operating Budget

### BY SECTION - GENERAL ADMINISTRATION

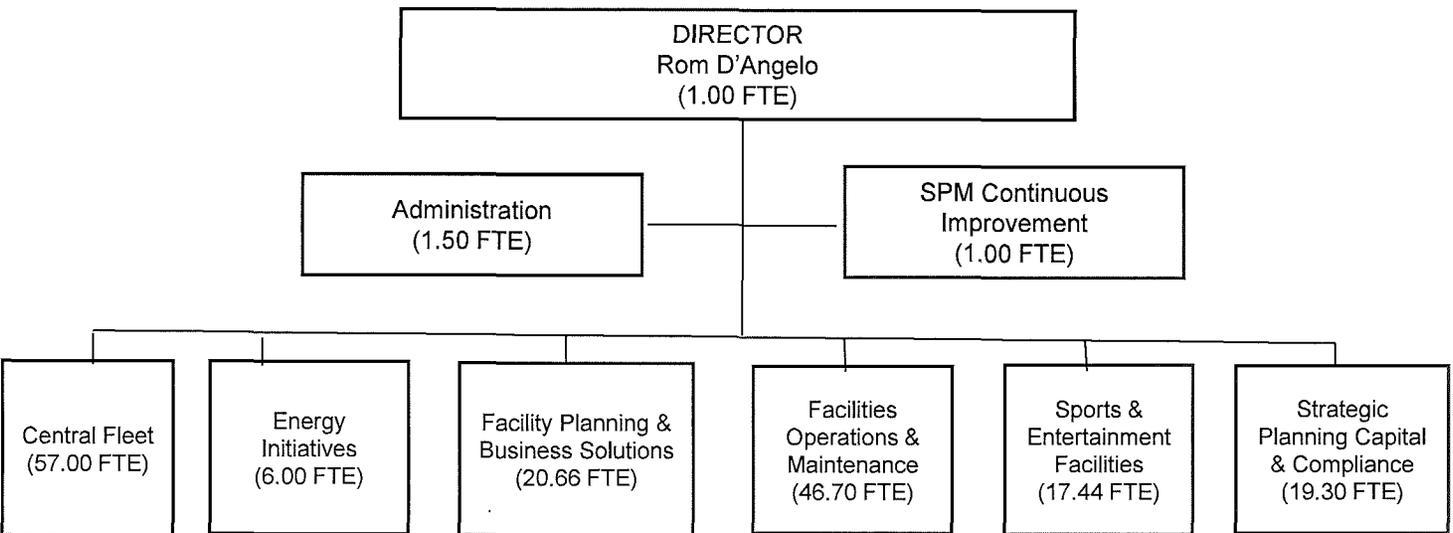
	2019 Restated Gross	2019 Restated Net	2019 Projected Net	2020 Preliminary Gross	2020 Preliminary Net	'20 Preli. vs. '19 Rest. (\$)	'20 Preli. vs. '19 Rest. (%)
PW General Managers Office	874,810	874,810	715,220	903,540	903,540	28,730	3.3%
<b>Total PW-General Administration</b>	<b>874,810</b>	<b>874,810</b>	<b>715,220</b>	<b>903,540</b>	<b>903,540</b>	<b>28,730</b>	<b>3.3%</b>

### BY COST CATEGORY - GENERALADMINISTRATION

	2019 Restated Budget	2019 Projected Actual	2020 Preliminary Budget	'20 Preli. vs. '19 Rest. (\$)	'20 Preli. vs. '19 Rest. (%)
EMPLOYEE RELATED COST	1,072,950	1,063,900	1,095,780	22,830	2.1%
MATERIAL AND SUPPLY	43,130	52,180	43,130	0	0.0%
BUILDING AND GROUND	115,120	107,740	138,740	23,620	20.5%
CONSULTING	30,000	30,000	30,000	0	0.0%
CONTRACTUAL	73,190	73,190	73,190	0	0.0%
AGENCIES and SUPPORT PAYMENTS	150,000	0	150,000	0	0.0%
RESERVES / RECOVERIES	56,060	53,850	63,910	7,850	14.0%
COST ALLOCATIONS	(665,640)	(665,640)	(691,210)	(25,570)	(3.8%)
<b>TOTAL EXPENDITURES</b>	<b>874,810</b>	<b>715,220</b>	<b>903,540</b>	<b>28,730</b>	<b>3.3%</b>
<b>TOTAL REVENUES</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0.0%</b>
<b>NET LEVY</b>	<b>874,810</b>	<b>715,220</b>	<b>903,540</b>	<b>28,730</b>	<b>3.3%</b>

**ENERGY, FLEET  
 AND FACILITIES**

**DIVISION STRUCTURE**



COMPLEMENT (FTE)	MANAGEMENT	OTHER	TOTAL	STAFF/MGT RATIO
2019	7.00	163.60	170.60	23.37:1
2020	7.00	163.60	170.60	23.37:1
CHANGE	0.00	0.00	0.00	

## 2020 Preliminary Tax Supported Operating Budget

### BY SECTION

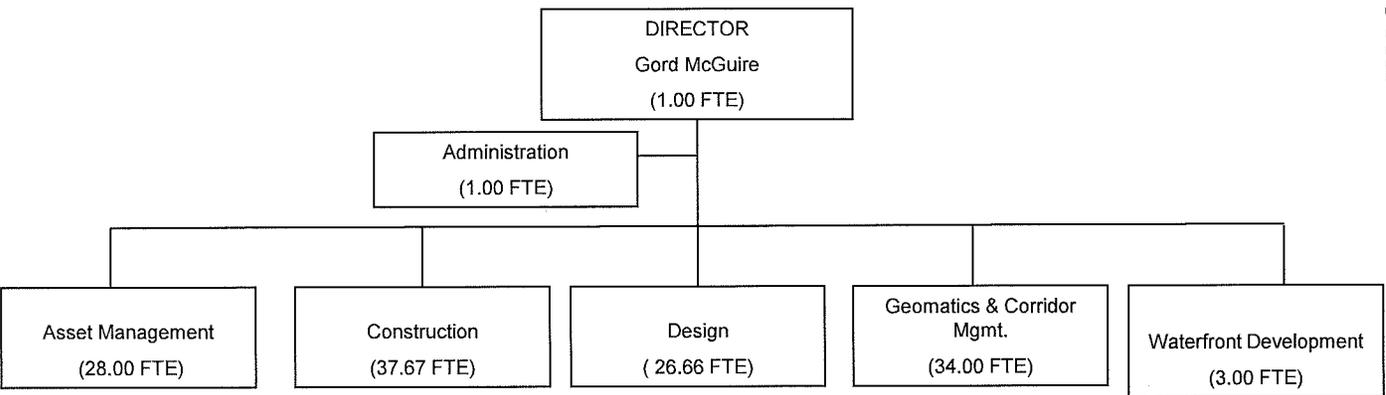
	2019 Restated Gross	2019 Restated Net	2019 Projected Net	2020 Preliminary Gross	2020 Preliminary Net	'20 Preli. vs. '19 Rest. (\$)	'20 Preli. vs. '19 Rest. (%)
Fleet Services	2,211,640	170,550	500,430	2,024,220	25,530	(145,020)	(85.0%)
Corporate Facility Ops & Tech	3,245,230	1,359,670	1,715,630	3,312,360	1,905,120	545,450	40.1%
Facilities Planning and Business Solutions	1,346,180	681,610	823,850	1,651,190	895,470	213,860	31.4%
Community Facility Ops & Tech Serv	3,164,410	3,164,410	3,256,650	3,258,090	3,258,090	93,680	3.0%
Sports & Entertainment Facilities	5,854,770	3,002,660	3,001,020	5,979,730	2,907,610	(95,050)	(3.2%)
Director EFF	326,120	305,310	560,310	327,550	305,750	440	0.1%
Energy Initiatives	1,347,840	36,120	37,040	818,550	0	(36,120)	(100.0%)
Strategic Plan & Capital Compliance	2,034,570	(1,510)	(1,510)	2,061,420	(210)	1,300	(86.1%)
<b>Total Energy Fleet and Facilities</b>	<b>19,530,760</b>	<b>8,718,820</b>	<b>9,893,420</b>	<b>19,433,110</b>	<b>9,297,360</b>	<b>578,540</b>	<b>6.6%</b>

### BY COST CATEGORY

	2019 Restated Budget	2019 Projected Actual	2020 Preliminary Budget	'20 Preli. vs. '19 Rest. (\$)	'20 Preli. vs. '19 Rest. (%)
EMPLOYEE RELATED COST	17,937,970	18,298,780	18,661,440	723,470	4.0%
MATERIAL AND SUPPLY	1,603,450	1,598,080	1,551,940	(51,510)	(3.2%)
VEHICLE EXPENSES	6,891,210	6,891,210	6,907,620	16,410	0.2%
BUILDING AND GROUND	12,112,750	12,113,740	11,774,700	(338,050)	(2.8%)
CONSULTING	36,000	36,000	30,000	(6,000)	(16.7%)
CONTRACTUAL	6,001,950	5,993,860	7,338,050	1,336,100	22.3%
RESERVES / RECOVERIES	(26,658,280)	(26,369,720)	(28,372,330)	(1,714,050)	(6.4%)
COST ALLOCATIONS	258,110	258,110	201,850	(56,260)	(21.8%)
FINANCIAL	597,600	597,600	589,840	(7,760)	(1.3%)
CAPITAL FINANCING	750,000	750,000	750,000	0	0.0%
<b>TOTAL EXPENDITURES</b>	<b>19,530,760</b>	<b>20,167,660</b>	<b>19,433,110</b>	<b>(97,650)</b>	<b>(0.5%)</b>
FEEES AND GENERAL	(6,676,730)	(6,293,500)	(6,746,080)	(69,350)	(1.0%)
RESERVES	(2,005,730)	(1,855,730)	(1,059,090)	946,640	47.2%
RECOVERIES FROM CAPITAL	(2,129,480)	(2,125,010)	(2,330,580)	(201,100)	(9.4%)
<b>TOTAL REVENUES</b>	<b>(10,811,940)</b>	<b>(10,274,240)</b>	<b>(10,135,750)</b>	<b>676,190</b>	<b>6.3%</b>
<b>NET LEVY</b>	<b>8,718,820</b>	<b>9,893,420</b>	<b>9,297,360</b>	<b>578,540</b>	<b>6.6%</b>

**ENGINEERING SERVICES**

**DIVISION STRUCTURE**



COMPLEMENT (FTE)	MANAGEMENT	OTHER	TOTAL	STAFF/MGT RATIO
2019	6.00	125.33	131.33	20.89:1
2020	6.00	125.33	131.33	20.89:1
CHANGE	0.00	0.00	0.00	

# 2020 Preliminary Tax Supported Operating Budget

## BY SECTION

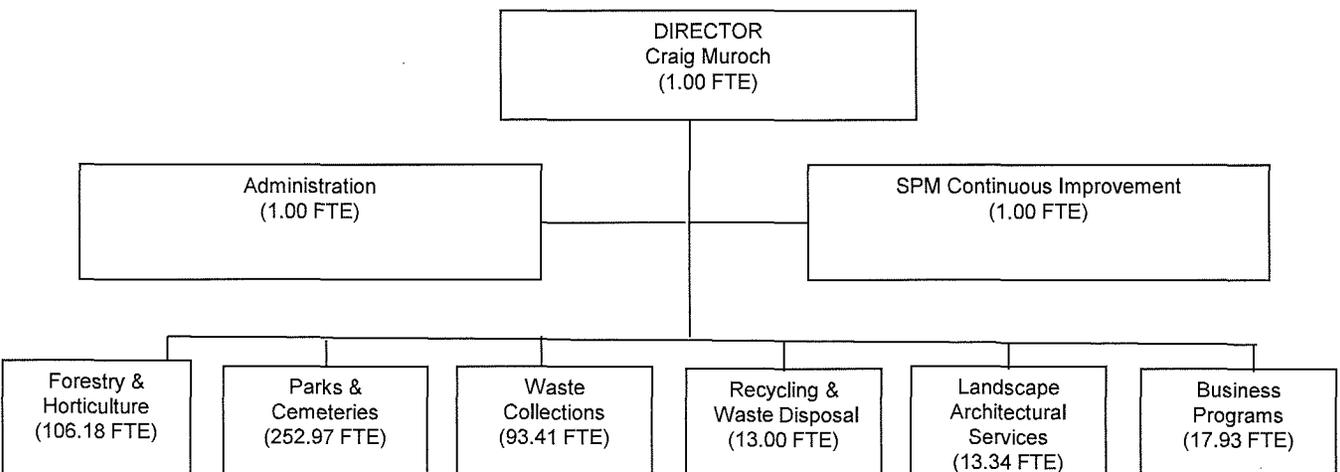
	2019 Restated Gross	2019 Restated Net	2019 Projected Net	2020 Preliminary Gross	2020 Preliminary Net	'20 Preli. vs. '19 Rest. (\$)	'20 Preli. vs. '19 Rest. (%)
Asset Management	3,306,260	0	0	3,474,180	0	0	0.0%
Construction	4,610,200	2,390	0	4,690,090	0	(2,390)	(100.0%)
Design Services	2,943,810	0	0	3,001,480	0	0	0.0%
Director of Engineering Services	1,675,710	(4,210)	0	1,681,310	0	4,210	(100.0%)
Geomatics and Corridor Management	6,874,500	1,130	0	6,992,680	0	(1,130)	(100.0%)
Waterfront Development	778,180	680	0	732,840	0	(680)	(100.0%)
<b>Total Engineering Services</b>	<b>20,188,660</b>	<b>0</b>	<b>0</b>	<b>20,572,580</b>	<b>0</b>	<b>0</b>	<b>0.0%</b>

## BY COST CATEGORY

	2019 Restated Budget	2019 Projected Actual	2020 Preliminary Budget	'20 Preli. vs. '19 Rest. (\$)	'20 Preli. vs. '19 Rest. (%)
EMPLOYEE RELATED COST	14,056,070	13,516,910	14,461,470	405,400	2.9%
MATERIAL AND SUPPLY	180,280	171,260	183,960	3,680	2.0%
VEHICLE EXPENSES	91,450	90,700	98,120	6,670	7.3%
BUILDING AND GROUND	507,430	512,770	541,040	33,610	6.6%
CONTRACTUAL	2,289,570	2,285,580	2,290,560	990	0.0%
RESERVES / RECOVERIES	514,900	519,150	539,460	24,560	4.8%
COST ALLOCATIONS	1,558,060	1,551,010	1,467,070	(90,990)	(5.8%)
FINANCIAL	90,900	90,900	90,900	0	0.0%
CAPITAL FINANCING	900,000	900,000	900,000	0	0.0%
<b>TOTAL EXPENDITURES</b>	<b>20,188,660</b>	<b>19,638,280</b>	<b>20,572,580</b>	<b>383,920</b>	<b>1.9%</b>
FEES AND GENERAL	(4,315,710)	(4,315,700)	(4,324,290)	(8,580)	(0.2%)
RECOVERIES FROM CAPITAL	(15,872,950)	(15,322,580)	(16,248,290)	(375,340)	(2.4%)
<b>TOTAL REVENUES</b>	<b>(20,188,660)</b>	<b>(19,638,280)</b>	<b>(20,572,580)</b>	<b>(383,920)</b>	<b>(1.9%)</b>
<b>NET LEVY</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0.0%</b>

**ENVIRONMENTAL SERVICES**

**DIVISION STRUCTURE**



COMPLEMENT (FTE)	MANAGEMENT	OTHER	TOTAL	STAFF/MGT RATIO
2019	7.00	492.83	499.83	70.40:1
2020	7.00	492.83	499.83	70.40:1
CHANGE	0.00	0.00	0.00	

## 2020 Preliminary Tax Supported Operating Budget

### BY SECTION

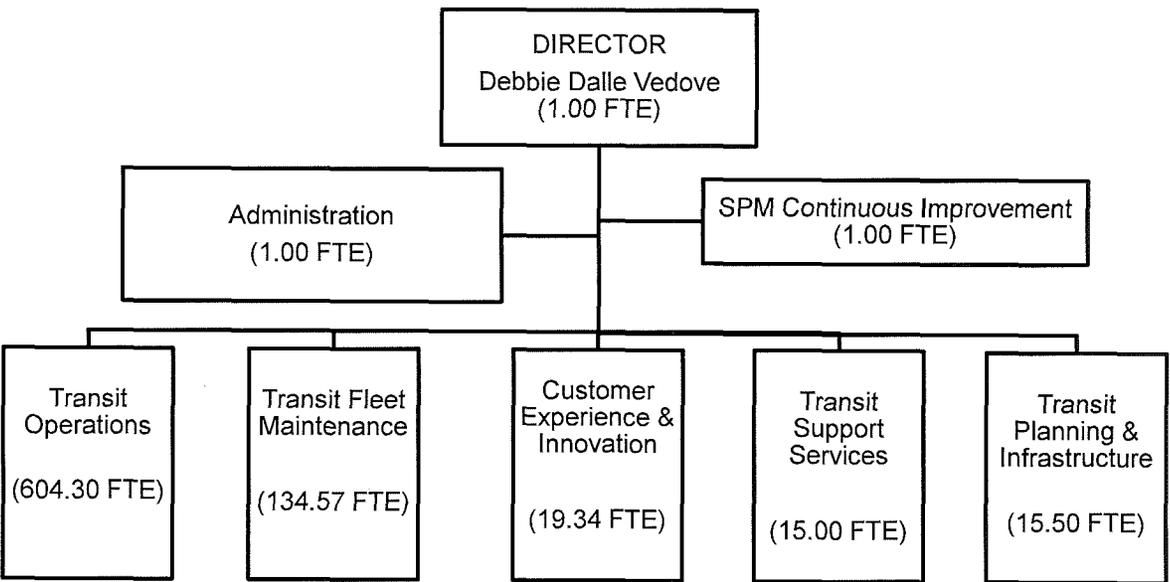
	2019 Restated Gross	2019 Restated Net	2019 Projected Net	2020 Preliminary Gross	2020 Preliminary Net	'20 Preli. vs. '19 Rest. (\$)	'20 Preli. vs. '19 Rest. (%)
Recycling & Waste Disposal	21,766,740	6,906,870	7,396,030	22,961,590	7,816,720	909,850	13.2%
Waste Collections	31,933,180	31,889,180	31,544,970	32,866,100	32,823,100	933,920	2.9%
Business Programs	2,189,260	2,076,090	2,038,000	2,281,510	2,166,850	90,760	4.4%
Director Environ Services	(701,070)	(701,070)	0	(701,070)	(701,070)	0	0.0%
Forestry & Horticulture	14,299,960	12,941,860	12,173,990	14,609,580	13,221,460	279,600	2.2%
Landscape & Architectural Serv	2,026,770	98,710	101,100	2,004,300	102,630	3,920	4.0%
Parks & Cemeteries	28,683,580	26,031,730	24,990,550	30,018,490	27,364,740	1,333,010	5.1%
<b>Total Environmental Services</b>	<b>100,198,420</b>	<b>79,243,370</b>	<b>78,244,640</b>	<b>104,040,500</b>	<b>82,794,430</b>	<b>3,551,060</b>	<b>4.5%</b>

### BY COST CATEGORY

	2019 Restated Budget	2019 Projected Actual	2020 Preliminary Budget	'20 Preli. vs. '19 Rest. (\$)	'20 Preli. vs. '19 Rest. (%)
EMPLOYEE RELATED COST	40,570,810	39,023,000	41,338,160	767,350	1.9%
MATERIAL AND SUPPLY	2,807,230	2,807,230	2,901,200	93,970	3.3%
VEHICLE EXPENSES	5,051,860	5,051,860	5,313,720	261,860	5.2%
BUILDING AND GROUND	3,823,850	3,823,850	4,673,820	849,970	22.2%
CONSULTING	10,350	10,350	8,090	(2,260)	(21.8%)
CONTRACTUAL	40,936,130	41,506,130	42,738,420	1,802,290	4.4%
AGENCIES and SUPPORT PAYMENTS	29,480	29,480	29,480	0	0.0%
RESERVES / RECOVERIES	5,633,930	5,622,510	5,742,280	108,350	1.9%
COST ALLOCATIONS	423,950	423,950	384,500	(39,450)	(9.3%)
FINANCIAL	910,830	910,830	910,830	0	0.0%
<b>TOTAL EXPENDITURES</b>	<b>100,198,420</b>	<b>99,209,190</b>	<b>104,040,500</b>	<b>3,842,080</b>	<b>3.8%</b>
FEES AND GENERAL	(9,989,480)	(9,998,980)	(10,553,480)	(564,000)	(5.6%)
GRANTS AND SUBSIDIES	(5,169,430)	(5,169,430)	(5,169,430)	0	0.0%
RESERVES	(2,613,000)	(2,613,000)	(2,363,000)	250,000	9.6%
RECOVERIES FROM CAPITAL	(3,183,140)	(3,183,140)	(3,160,160)	22,980	0.7%
<b>TOTAL REVENUES</b>	<b>(20,955,050)</b>	<b>(20,964,550)</b>	<b>(21,246,070)</b>	<b>(291,020)</b>	<b>(1.4%)</b>
<b>NET LEVY</b>	<b>79,243,370</b>	<b>78,244,640</b>	<b>82,794,430</b>	<b>3,551,060</b>	<b>4.5%</b>

TRANSIT

DIVISION STRUCTURE



COMPLEMENT (FTE)	MANAGEMENT	OTHER	TOTAL	STAFF/MGT RATIO
2019	6.00	750.71	756.71	125.12:1
2020	6.00	785.71	791.71	130.95:1
CHANGE	0.00	35.00	35.00	

## 2020 Preliminary Tax Supported Operating Budget

### BY SECTION

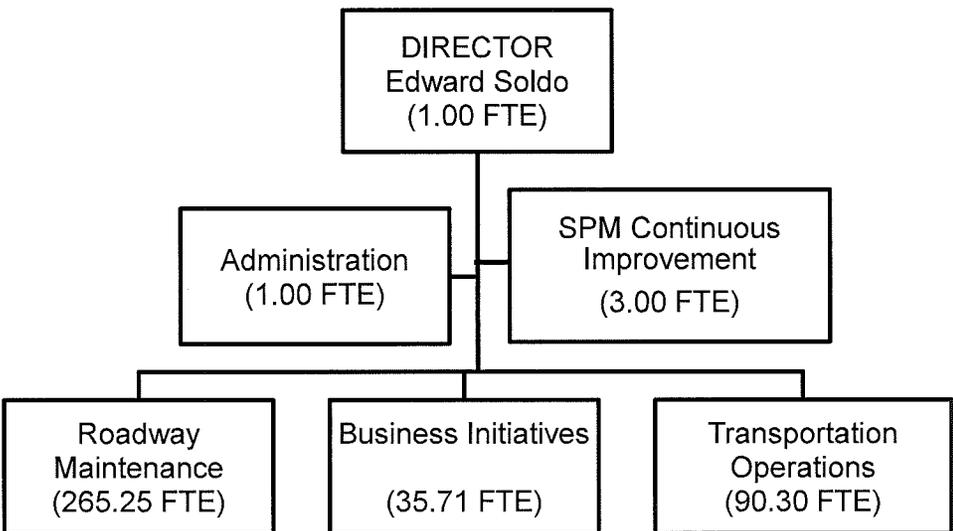
	2019 Restated Gross	2019 Restated Net	2019 Projected Net	2020 Preliminary Gross	2020 Preliminary Net	'20 Prel. vs. '19 Rest. (\$)	'20 Prel. vs. '19 Rest. (%)
Customer Experience and Innovation	4,891,860	3,541,660	3,520,250	5,537,410	4,187,210	645,550	18.2%
Transit Planning and Infrastructure	24,836,280	23,490,180	23,953,880	27,536,190	26,190,090	2,699,910	11.5%
Support Services	2,106,120	2,105,120	1,863,660	2,130,050	2,129,050	23,930	1.1%
Director of Transit	124,890	124,890	560,660	134,200	134,200	9,310	7.5%
Financial Charges & General Revenue	13,087,920	(33,597,270)	(34,841,620)	15,708,680	(34,527,690)	(930,420)	2.8%
Operations HSR	53,880,880	46,980,520	50,482,370	57,671,540	50,771,180	3,790,660	8.1%
Transit Fleet	31,863,620	31,653,780	30,673,980	32,721,510	32,511,670	857,890	2.7%
<b>Total Transit</b>	<b>130,791,570</b>	<b>74,298,880</b>	<b>76,213,180</b>	<b>141,439,580</b>	<b>81,395,710</b>	<b>7,096,830</b>	<b>9.6%</b>

### BY COST CATEGORY

	2019 Restated Budget	2019 Projected Actual	2020 Preliminary Budget	'20 Prel. vs. '19 Rest. (\$)	'20 Prel. vs. '19 Rest. (%)
EMPLOYEE RELATED COST	71,433,380	74,483,830	75,297,340	3,863,960	5.4%
MATERIAL AND SUPPLY	2,202,700	2,107,820	2,381,700	179,000	8.1%
VEHICLE EXPENSES	13,945,060	13,451,160	13,999,110	54,050	0.4%
BUILDING AND GROUND	792,120	850,820	933,740	141,620	17.9%
CONSULTING	51,880	51,880	51,880	0	0.0%
CONTRACTUAL	24,804,290	25,304,150	27,763,420	2,959,130	11.9%
RESERVES / RECOVERIES	14,461,710	14,438,190	16,519,530	2,057,820	14.2%
COST ALLOCATIONS	74,110	156,810	136,540	62,430	84.2%
FINANCIAL	3,026,320	2,872,080	4,356,320	1,330,000	43.9%
<b>TOTAL EXPENDITURES</b>	<b>130,791,570</b>	<b>133,716,730</b>	<b>141,439,580</b>	<b>10,648,010</b>	<b>8.1%</b>
FEES AND GENERAL	(45,593,690)	(46,552,120)	(49,144,870)	(3,551,180)	(7.8%)
GRANTS AND SUBSIDIES	(10,899,000)	(10,899,000)	(10,899,000)	0	0.0%
RECOVERIES FROM CAPITAL	0	(52,430)	0	0	0.0%
<b>TOTAL REVENUES</b>	<b>(56,492,690)</b>	<b>(57,503,550)</b>	<b>(60,043,870)</b>	<b>(3,551,180)</b>	<b>(6.3%)</b>
<b>NET LEVY</b>	<b>74,298,880</b>	<b>76,213,180</b>	<b>81,395,710</b>	<b>7,096,830</b>	<b>9.6%</b>

**TRANSPORTATION,  
 OPERATIONS AND  
 MAINTENANCE**

**DIVISION STRUCTURE**



COMPLEMENT (FTE)	MANAGEMENT	OTHER	TOTAL	STAFF/MGT RATIO
2019	4.00	392.26	396.26	98.07:1
2020	4.00	392.26	396.26	98.07:1
CHANGE	0.00	0.00	0.00	

## 2020 Preliminary Tax Supported Operating Budget

### BY SECTION

	2019	2019	2019	2020	2020	'20 Preli.	'20 Preli.
	Restated	Restated	Projected	Preliminary	Preliminary	vs.	vs.
	Gross	Net	Net	Gross	Net	'19 Rest. (\$)	'19 Rest. (%)
Roadway Maintenance	63,532,700	62,229,330	60,721,890	65,724,580	63,936,340	1,707,010	2.7%
Director – Trans Ops & Mtce	(629,950)	(629,950)	0	(629,950)	(629,950)	0	0.0%
Transportation Operations	25,581,710	13,753,490	13,937,100	24,235,020	14,372,510	619,020	4.5%
Business Initiatives	3,766,920	3,567,810	3,555,060	3,861,110	3,761,670	193,860	5.4%
<b>Total Transportation Operations &amp; Maintenance</b>	<b>92,251,380</b>	<b>78,920,680</b>	<b>78,214,050</b>	<b>93,190,760</b>	<b>81,440,570</b>	<b>2,519,890</b>	<b>3.2%</b>

### BY COST CATEGORY

	2019	2019	2020	'20 Preli.	'20 Preli.
	Restated	Projected	Preliminary	vs.	vs.
	Budget	Actual	Budget	'19 Rest. (\$)	'19 Rest. (%)
EMPLOYEE RELATED COST	37,075,250	35,227,290	37,255,050	179,800	0.5%
MATERIAL AND SUPPLY	17,075,180	17,075,180	18,704,990	1,629,810	9.5%
VEHICLE EXPENSES	7,218,890	7,218,890	7,734,250	515,360	7.1%
BUILDING AND GROUND	1,022,950	1,022,950	917,990	(104,960)	(10.3%)
CONSULTING	66,260	66,260	71,260	5,000	7.5%
CONTRACTUAL	16,561,780	16,561,780	14,367,830	(2,193,950)	(13.2%)
AGENCIES and SUPPORT PAYMENTS	0	166,670	0	0	0.0%
RESERVES / RECOVERIES	11,839,720	11,822,880	13,150,760	1,311,040	11.1%
COST ALLOCATIONS	1,250,290	1,250,290	851,170	(399,120)	(31.9%)
FINANCIAL	141,060	141,060	137,460	(3,600)	(2.6%)
<b>TOTAL EXPENDITURES</b>	<b>92,251,380</b>	<b>90,553,250</b>	<b>93,190,760</b>	<b>939,380</b>	<b>1.0%</b>
FEES AND GENERAL	(6,239,620)	(6,239,620)	(6,423,520)	(183,900)	(2.9%)
RESERVES	(2,375,200)	(2,450,200)	(534,440)	1,840,760	77.5%
RECOVERIES FROM CAPITAL	(4,715,880)	(3,649,380)	(4,792,230)	(76,350)	(1.6%)
<b>TOTAL REVENUES</b>	<b>(13,330,700)</b>	<b>(12,339,200)</b>	<b>(11,750,190)</b>	<b>1,580,510</b>	<b>11.9%</b>
<b>NET LEVY</b>	<b>78,920,680</b>	<b>78,214,050</b>	<b>81,440,570</b>	<b>2,519,890</b>	<b>3.2%</b>

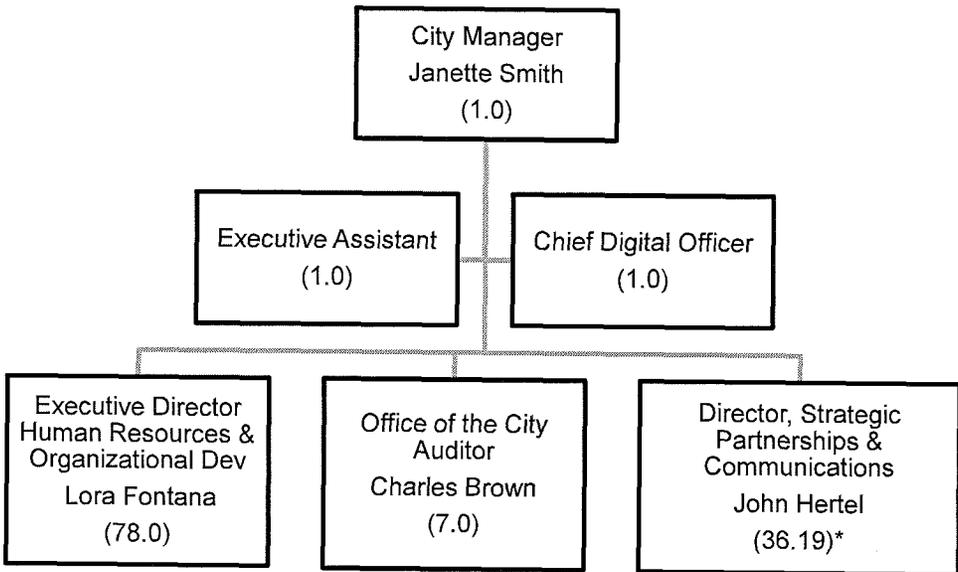
# CITY MANAGER'S OFFICE

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# DEPARTMENT STRUCTURE



COMPLEMENT (FTE)	MANAGEMENT	OTHER	TOTAL	STAFF/MGT RATIO
2019	16.00	108.19	124.19	6.7:1
2020	17.00	107.19	124.19	6.7:1
CHANGE	1.00	(1.00)	0.00	

\* Denotes positions included in the complement, funded by the operating departments and appear in their budget  
 • Strategic Partnerships & Revenue Generation – 4.19 for Hamilton Farmer’s Market

# 2020 Preliminary Tax Supported Operating Budget

## BY DIVISION

	2019 Restated Gross	2019 Restated Net	2019 Projected Net	2020 Preliminary Gross	2020 Preliminary Net	'20 Prel. Net vs. '19 Rest. Net (\$)	'20 Prel. Net vs. '19 Rest. Net (%)
Office of the City Auditor	1,159,980	1,129,980	1,082,310	1,181,710	1,151,710	21,730	1.9%
CMO - Admin & Digital Office	421,750	391,750	474,190	451,010	421,010	29,260	7.5%
Strategic Partnerships & Communications	4,370,360	3,025,040	2,711,310	4,467,820	3,137,840	112,800	3.7%
Human Resources	9,450,540	7,396,650	7,216,880	9,638,340	7,552,560	155,910	2.1%
<b>Total City Manager</b>	<b>15,402,630</b>	<b>11,943,420</b>	<b>11,484,690</b>	<b>15,738,880</b>	<b>12,263,120</b>	<b>319,700</b>	<b>2.7%</b>

## BY COST CATEGORY

	2019 Restated Budget	2019 Projected Actual	2020 Preliminary Budget	'20 Preli. vs. '19 Rest. (\$)	'20 Preli. vs. '19 Rest. (%)
EMPLOYEE RELATED COST	14,816,010	14,185,620	15,306,020	490,010	3.3%
MATERIAL AND SUPPLY	675,290	727,590	693,090	17,800	2.6%
BUILDING AND GROUND	486,930	486,630	466,210	(20,720)	(4.3%)
CONSULTING	342,790	513,070	330,790	(12,000)	(3.5%)
CONTRACTUAL	1,274,110	1,028,620	1,303,520	29,410	2.3%
AGENCIES and SUPPORT PAYMENTS	50,000	50,000	50,000	0	0.0%
RESERVES / RECOVERIES	343,730	352,590	342,420	(1,310)	(0.4%)
COST ALLOCATIONS	(3,325,080)	(3,325,080)	(3,492,020)	(166,940)	(5.0%)
FINANCIAL	682,640	680,840	682,640	0	0.0%
CAPITAL FINANCING	56,210	56,210	56,210	0	0.0%
<b>TOTAL EXPENDITURES</b>	<b>15,402,630</b>	<b>14,756,090</b>	<b>15,738,880</b>	<b>336,250</b>	<b>2.2%</b>
FEES AND GENERAL	(1,349,820)	(1,162,020)	(1,334,480)	15,340	1.1%
RESERVES	(2,079,390)	(2,079,390)	(2,111,280)	(31,890)	(1.5%)
RECOVERIES FROM CAPITAL	(30,000)	(30,000)	(30,000)	0	0.0%
<b>TOTAL REVENUES</b>	<b>(3,459,210)</b>	<b>(3,271,410)</b>	<b>(3,475,760)</b>	<b>(16,550)</b>	<b>(0.5%)</b>
<b>NET LEVY</b>	<b>11,943,420</b>	<b>11,484,690</b>	<b>12,263,120</b>	<b>319,700</b>	<b>2.7%</b>

# 2020 Preliminary Tax Supported Operating Budget Multi-Year Budget Outlook

## BY DIVISION

	2021 Preliminary Gross	2021 Preliminary Net	2022 Preliminary Gross	2022 Preliminary Net	2023 Preliminary Gross	2023 Preliminary Net
Office of the City Auditor	1,208,030	1,178,030	1,229,980	1,199,980	1,251,380	1,221,380
CMO - Admin & Digital Office	468,720	438,720	480,020	450,020	490,950	460,950
Strategic Partnerships & Communications	4,568,200	3,211,620	4,648,800	3,265,090	4,727,480	3,316,100
Human Resources	9,819,510	7,695,450	9,991,850	7,828,750	10,158,920	7,956,000
<b>Total City Manager</b>	<b>16,064,460</b>	<b>12,523,820</b>	<b>16,350,650</b>	<b>12,743,840</b>	<b>16,628,730</b>	<b>12,954,430</b>

## 2020 Preliminary Tax Supported Operating Budget

### BY SECTION - ADMIN AND DIGITAL OFFICE

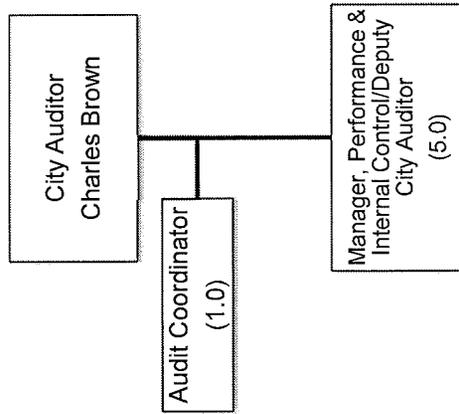
	2019 Restated Gross	2019 Restated Net	2019 Projected Net	2020 Preliminary Gross	2020 Preliminary Net	'20 Preli. vs. '19 Rest. (\$)	'20 Preli. vs. '19 Rest. (%)
CMO - Administration	421,750	391,750	474,190	451,010	421,010	29,260	7.5%
<b>Total CMO - Admin &amp; Digital Office</b>	<b>421,750</b>	<b>391,750</b>	<b>474,190</b>	<b>451,010</b>	<b>421,010</b>	<b>29,260</b>	<b>7.5%</b>

### BY COST CATEGORY - ADMIN AND DIGITAL OFFICE

	2019 Restated Budget	2019 Projected Actual	2020 Preliminary Budget	'20 Preli. vs. '19 Rest. (\$)	'20 Preli. vs. '19 Rest. (%)
EMPLOYEE RELATED COST	644,170	598,650	672,810	28,640	4.4%
MATERIAL AND SUPPLY	22,350	22,350	22,650	300	1.3%
BUILDING AND GROUND	900	900	880	0	(2.2%)
CONSULTING	0	120,280	0	0	0.0%
CONTRACTUAL	1,660	1,660	2,470	810	48.8%
RESERVES / RECOVERIES	53,760	61,430	59,490	5,730	10.7%
COST ALLOCATIONS	(301,090)	(301,090)	(307,290)	(6,200)	(2.1%)
<b>TOTAL EXPENDITURES</b>	<b>421,750</b>	<b>504,190</b>	<b>451,010</b>	<b>29,280</b>	<b>6.9%</b>
RECOVERIES FROM CAPITAL	(30,000)	(30,000)	(30,000)	0	0.0%
<b>TOTAL REVENUES</b>	<b>(30,000)</b>	<b>(30,000)</b>	<b>(30,000)</b>	<b>0</b>	<b>0.0%</b>
<b>NET LEVY</b>	<b>391,750</b>	<b>474,190</b>	<b>421,010</b>	<b>29,280</b>	<b>7.5%</b>

**OFFICE OF THE  
 CITY AUDITOR**

**DIVISION STRUCTURE**



COMPLEMENT (FTE)	MANAGEMENT	OTHER	TOTAL	STAFF/MGT RATIO
2019	1.00	6.00	7.00	6:1
2020	2.00	5.00	7.00	2.5:1
CHANGE	1.00	(1.00)	0.00	

# 2020 Preliminary Tax Supported Operating Budget

## BY SECTION

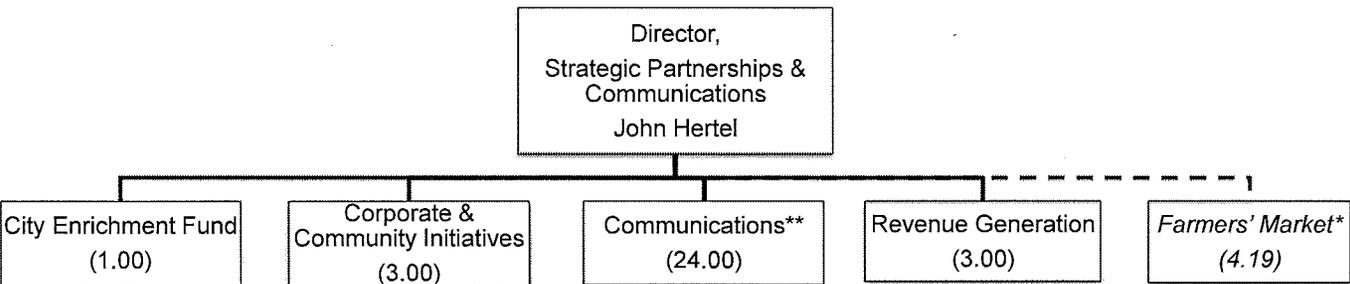
	2019 Restated Gross	2019 Restated Net	2019 Projected Net	2020 Preliminary Gross	2020 Preliminary Net	'20 Prel. vs. '19 Rest. (\$)	'20 Prel. vs. '19 Rest. (%)
Audit Services	1,159,980	1,129,980	1,082,310	1,181,710	1,151,710	21,730	1.9%
<b>Total Office of the City Auditor</b>	<b>1,159,980</b>	<b>1,129,980</b>	<b>1,082,310</b>	<b>1,181,710</b>	<b>1,151,710</b>	<b>21,730</b>	<b>1.9%</b>

## BY COST CATEGORY

	2019 Restated Budget	2019 Projected Actual	2020 Preliminary Budget	'20 Prel. vs. '19 Rest. (\$)	'20 Prel. vs. '19 Rest. (%)
EMPLOYEE RELATED COST	988,110	954,440	1,027,140	39,030	3.9%
MATERIAL AND SUPPLY	4,430	4,430	4,430	0	0.0%
BUILDING AND GROUND	1,650	1,650	1,600	0	(3.0%)
CONSULTING	30,000	30,000	30,000	0	0.0%
CONTRACTUAL	1,000	1,000	1,000	0	0.0%
RESERVES / RECOVERIES	78,040	64,040	60,790	(17,250)	(22.1%)
FINANCIAL	540	540	540	0	0.0%
CAPITAL FINANCING	56,210	56,210	56,210	0	0.0%
<b>TOTAL EXPENDITURES</b>	<b>1,159,980</b>	<b>1,112,310</b>	<b>1,181,710</b>	<b>21,780</b>	<b>1.9%</b>
RESERVES	(30,000)	(30,000)	(30,000)	0	0.0%
<b>TOTAL REVENUES</b>	<b>(30,000)</b>	<b>(30,000)</b>	<b>(30,000)</b>	<b>0</b>	<b>0.0%</b>
<b>NET LEVY</b>	<b>1,129,980</b>	<b>1,082,310</b>	<b>1,151,710</b>	<b>21,780</b>	<b>1.9%</b>

**STRATEGIC PARTNERSHIPS  
 & COMMUNICATIONS**

**DIVISION STRUCTURE**



COMPLEMENT (FTE)	MANAGEMENT	* DISTRIBUTED MANAGEMENT	OTHER	* DISTRIBUTED OTHER	TOTAL	STAFF/MGT RATIO
2019	4.00	1.00	28.00	3.19	36.19	6.2:1
2020	4.00	1.00	28.00	3.19	36.19	6.2:1
CHANGE	0.00	0.00	0.00	0.00	0.00	

• \*Distributed staff represent a direct reporting structure to John Hertel of Hamilton Market employees. Hamilton Market budget resides in Boards and Agencies  
 • \*\*Communications include: Communication Officers, Digital Communications (Web), Social Media & Marketing, and Graphic Design

## 2020 Preliminary Tax Supported Operating Budget

### BY SECTION

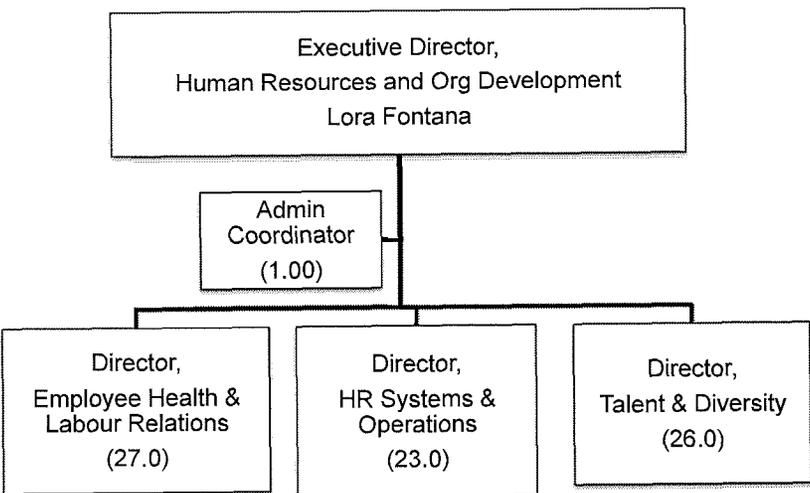
	2019 Restated Gross	2019 Restated Net	2019 Projected Net	2020 Preliminary Gross	2020 Preliminary Net	'20 Preli. vs. '19 Rest. (\$)	'20 Preli. vs. '19 Rest. (%)
Communications	1,848,100	1,848,100	1,667,110	1,921,010	1,921,010	72,910	3.9%
Social Media	459,260	429,260	298,310	473,980	443,980	14,720	3.4%
Corporate & Community Initiatives	577,070	577,070	575,120	588,130	588,130	11,060	1.9%
Revenue Generation	915,320	(400,000)	(400,000)	899,980	(400,000)	0	0.0%
Administration	570,610	570,610	570,770	584,720	584,720	14,110	2.5%
<b>Total Strategic Partnerships &amp; Communications</b>	<b>4,370,360</b>	<b>3,025,040</b>	<b>2,711,310</b>	<b>4,467,820</b>	<b>3,137,840</b>	<b>112,800</b>	<b>3.7%</b>

### BY COST CATEGORY

	2019 Restated Budget	2019 Projected Actual	2020 Preliminary Budget	'20 Preli. vs. '19 Rest. (\$)	'20 Preli. vs. '19 Rest. (%)
EMPLOYEE RELATED COST	3,557,840	3,243,560	3,690,650	132,810	3.7%
MATERIAL AND SUPPLY	130,840	183,140	148,340	17,500	13.4%
BUILDING AND GROUND	5,220	4,920	8,190	2,970	56.9%
CONSULTING	61,680	61,680	49,680	(12,000)	(19.5%)
CONTRACTUAL	760,060	514,570	757,040	(3,020)	(0.4%)
AGENCIES and SUPPORT PAYMENTS	50,000	50,000	50,000	0	0.0%
RESERVES / RECOVERIES	99,420	107,460	108,600	9,180	9.2%
COST ALLOCATIONS	(327,150)	(327,150)	(377,130)	(49,980)	(15.3%)
FINANCIAL	32,450	30,650	32,450	0	0.0%
<b>TOTAL EXPENDITURES</b>	<b>4,370,360</b>	<b>3,868,830</b>	<b>4,467,820</b>	<b>97,460</b>	<b>2.2%</b>
FEES AND GENERAL	(1,345,320)	(1,157,520)	(1,329,980)	15,340	1.1%
<b>TOTAL REVENUES</b>	<b>(1,345,320)</b>	<b>(1,157,520)</b>	<b>(1,329,980)</b>	<b>15,340</b>	<b>1.1%</b>
<b>NET LEVY</b>	<b>3,025,040</b>	<b>2,711,310</b>	<b>3,137,840</b>	<b>112,800</b>	<b>3.7%</b>

**HUMAN RESOURCES**

**DIVISION STRUCTURE**



COMPLEMENT (FTE)	MANAGEMENT	OTHER	TOTAL	STAFF/MGT RATIO
2019	8.00	70.00	78.00	8.7:1
2020	8.00	70.00	78.00	8.7:1
CHANGE	0.00	0.00	0.00	

## 2020 Preliminary Tax Supported Operating Budget

### BY SECTION

	2019 Restated Gross	2019 Restated Net	2019 Projected Net	2020 Preliminary Gross	2020 Preliminary Net	'20 Prel. vs. '19 Rest. (\$)	'20 Prel. vs. '19 Rest. (%)
Emp Health & Labour Relations	4,153,390	2,870,330	2,813,120	4,160,960	2,856,810	(13,520)	(0.5%)
HR Systems & Operations	2,540,580	1,933,480	1,756,920	2,612,360	1,994,690	61,210	3.2%
Human Resources Admin	220,430	200,200	339,740	191,590	171,130	(29,070)	(14.5%)
Talent and Diversity	2,536,140	2,392,640	2,307,090	2,673,430	2,529,930	137,290	5.7%
<b>Total Human Resources</b>	<b>9,450,540</b>	<b>7,396,650</b>	<b>7,216,880</b>	<b>9,638,340</b>	<b>7,552,560</b>	<b>155,910</b>	<b>2.1%</b>

### BY COST CATEGORY

	2019 Restated Budget	2019 Projected Actual	2020 Preliminary Budget	'20 Prel. vs. '19 Rest. (\$)	'20 Prel. vs. '19 Rest. (%)
EMPLOYEE RELATED COST	9,625,890	9,388,970	9,915,420	289,530	3.0%
MATERIAL AND SUPPLY	517,670	517,670	517,670	0	0.0%
BUILDING AND GROUND	479,160	479,160	455,540	(23,620)	(4.9%)
CONSULTING	251,110	301,110	251,110	0	0.0%
CONTRACTUAL	511,390	511,390	543,010	31,620	6.2%
RESERVES / RECOVERIES	112,510	119,660	113,540	1,030	0.9%
COST ALLOCATIONS	(2,696,840)	(2,696,840)	(2,807,600)	(110,760)	(4.1%)
FINANCIAL	649,650	649,650	649,650	0	0.0%
<b>TOTAL EXPENDITURES</b>	<b>9,450,540</b>	<b>9,270,770</b>	<b>9,638,340</b>	<b>187,800</b>	<b>2.0%</b>
FEES AND GENERAL	(4,500)	(4,500)	(4,500)	0	0.0%
RESERVES	(2,049,390)	(2,049,390)	(2,081,280)	(31,890)	(1.6%)
<b>TOTAL REVENUES</b>	<b>(2,053,890)</b>	<b>(2,053,890)</b>	<b>(2,085,780)</b>	<b>(31,890)</b>	<b>(1.6%)</b>
<b>NET LEVY</b>	<b>7,396,650</b>	<b>7,216,880</b>	<b>7,552,560</b>	<b>155,910</b>	<b>2.1%</b>

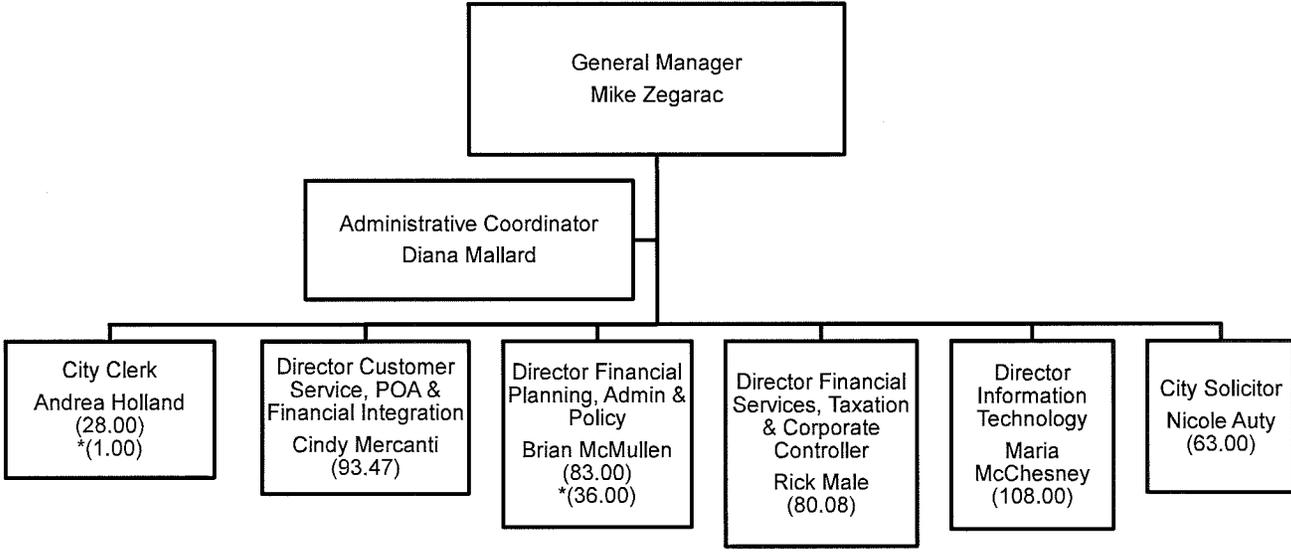
# CORPORATE SERVICES

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# DIVISION STRUCTURE



COMPLEMENT (FTE)	MANAGEMENT	* DISTRIBUTED MANAGEMENT	OTHER	* DISTRIBUTED OTHER	TOTAL	STAFF/MGT RATIO
2019	31.00	1.00	426.55	36.00	494.55	14.45:1
2020	31.00	1.00	426.55	36.00	494.55	14.45:1
CHANGE	0.00	0.00	0.00	0.00	0.00	

\* \* Represents distributed staff whose budget are in operating departments.

## 2020 Preliminary Tax Supported Operating Budget

### BY DIVISION

	2019 Restated Gross	2019 Restated Net	2019 Projected Net	2020 Preliminary Gross	2020 Preliminary Net	'20 Prel. Net vs. '19 Rest. Net (\$)	'20 Prel. Net vs. '19 Rest. Net (%)
Corporate Services - Administration	315,420	315,420	317,840	324,850	324,850	9,430	3.0%
City Clerk's Office	3,202,650	2,619,110	2,239,990	3,374,160	2,790,620	171,510	6.5%
Customer Service	10,444,700	5,555,340	5,290,280	11,875,160	5,524,970	(30,370)	(0.5%)
Financial Planning, Admin & Policy	7,223,200	4,817,260	4,755,050	7,322,250	4,914,490	97,230	2.0%
Financial Services	6,757,840	3,975,310	3,659,320	7,088,390	4,246,800	271,490	6.8%
Information Technology	16,069,380	11,494,450	10,820,350	16,076,640	11,503,390	8,940	0.1%
Legal Services	4,394,110	3,505,470	3,382,750	4,404,990	3,416,350	(89,120)	(2.5%)
<b>Total Corporate Services</b>	<b>48,407,300</b>	<b>32,282,360</b>	<b>30,465,580</b>	<b>50,466,440</b>	<b>32,721,470</b>	<b>439,110</b>	<b>1.4%</b>

### BY COST CATEGORY

	2019 Restated Budget	2019 Projected Actual	2020 Preliminary Budget	'20 Preli. vs. '19 Rest. (\$)	'20 Preli. vs. '19 Rest. (%)
<b>EMPLOYEE RELATED COST</b>	<b>45,081,110</b>	<b>43,606,220</b>	<b>46,044,480</b>	<b>963,370</b>	<b>2.1%</b>
MATERIAL AND SUPPLY	7,526,200	7,368,580	9,331,810	1,805,610	24.0%
VEHICLE EXPENSES	18,040	17,490	15,820	(2,220)	(12.3%)
BUILDING AND GROUND	959,610	943,420	452,960	(506,650)	(52.8%)
CONSULTING	65,760	62,940	65,760	0	0.0%
CONTRACTUAL	4,314,800	4,381,970	4,354,040	39,240	0.9%
RESERVES / RECOVERIES	470,310	120,730	(1,407,380)	(1,877,690)	(399.2%)
COST ALLOCATIONS	(12,147,660)	(12,051,550)	(12,417,380)	(269,720)	(2.2%)
FINANCIAL	2,037,510	1,866,840	2,066,710	29,200	1.4%
CAPITAL FINANCING	81,620	81,620	1,959,620	1,878,000	2,300.9%
<b>TOTAL EXPENDITURES</b>	<b>48,407,300</b>	<b>46,398,260</b>	<b>50,466,440</b>	<b>2,059,140</b>	<b>4.3%</b>
FEES AND GENERAL	(8,927,600)	(8,722,170)	(10,496,980)	(1,569,380)	(17.6%)
TAX AND RATES	(380,000)	(500,000)	(400,000)	(20,000)	(5.3%)
RESERVES	(4,814,470)	(4,727,470)	(4,814,470)	0	0.0%
RECOVERIES FROM CAPITAL	(2,002,870)	(1,983,040)	(2,033,520)	(30,650)	(1.5%)
<b>TOTAL REVENUES</b>	<b>(16,124,940)</b>	<b>(15,932,680)</b>	<b>(17,744,970)</b>	<b>(1,620,030)</b>	<b>(10.0%)</b>
<b>NET LEVY</b>	<b>32,282,360</b>	<b>30,465,580</b>	<b>32,721,470</b>	<b>439,110</b>	<b>1.4%</b>

# 2020 Preliminary Tax Supported Operating Budget Multi-Year Budget Outlook

## BY DIVISION

	2021	2021	2022	2022	2023	2023
	Preliminary	Preliminary	Preliminary	Preliminary	Preliminary	Preliminary
	Gross	Net	Gross	Net	Gross	Net
Corporate Services - Administration	331,240	331,240	337,470	337,470	343,510	343,510
City Clerk's Office	3,455,770	2,861,520	3,520,370	2,915,200	3,584,180	2,967,860
Customer Service	12,059,240	5,646,840	12,230,430	5,757,580	12,399,360	5,866,420
Financial Planning, Admin & Policy	7,540,980	5,096,460	7,718,480	5,250,400	7,892,510	5,399,050
Financial Services	7,230,530	4,346,620	7,381,410	4,458,050	7,529,330	4,566,140
Information Technology	17,301,420	12,727,350	17,966,340	13,391,440	18,624,860	14,049,100
Legal Services	4,565,290	3,576,650	4,692,270	3,703,630	4,814,840	3,826,200
<b>Total Corporate Services</b>	<b>52,484,470</b>	<b>34,586,680</b>	<b>53,846,770</b>	<b>35,813,770</b>	<b>55,188,590</b>	<b>37,018,280</b>

## 2020 Preliminary Tax Supported Operating Budget

### BY SECTION - ADMINISTRATION

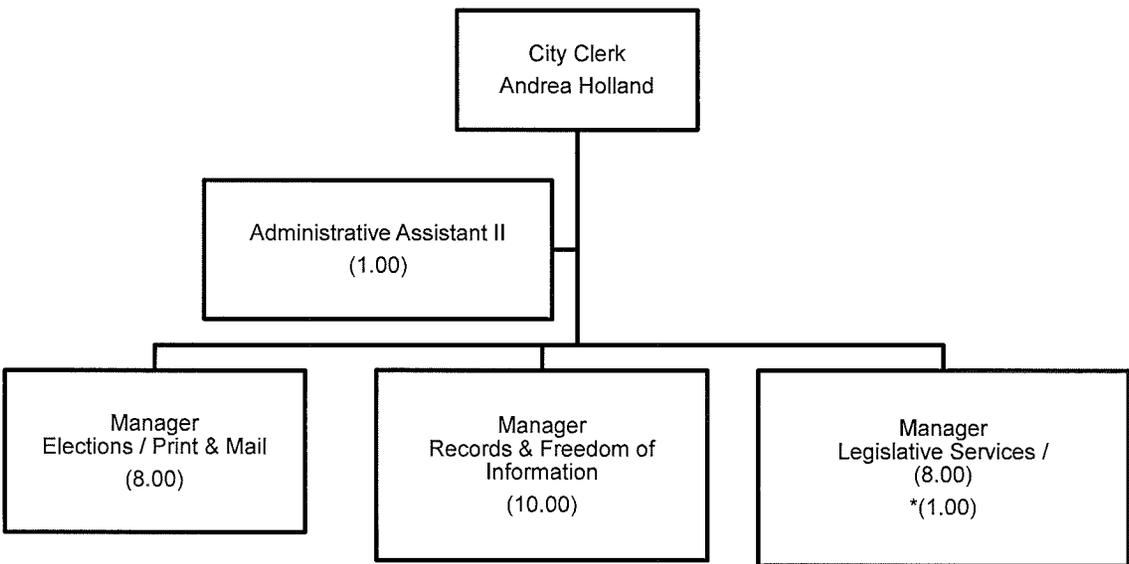
	2019 Restated Gross	2019 Restated Net	2019 Projected Net	2020 Preliminary Gross	2020 Preliminary Net	'20 Preli. vs. '19 Rest. (\$)	'20 Preli. vs. '19 Rest. (%)
General Manager Office	315,420	315,420	317,840	324,850	324,850	9,430	3.0%
<b>Total Corporate Services - Administration</b>	<b>315,420</b>	<b>315,420</b>	<b>317,840</b>	<b>324,850</b>	<b>324,850</b>	<b>9,430</b>	<b>3.0%</b>

### BY COST CATEGORY - ADMINISTRATION

	2019 Restated Budget	2019 Projected Actual	2020 Preliminary Budget	'20 Preli. vs. '19 Rest. (\$)	'20 Preli. vs. '19 Rest. (%)
EMPLOYEE RELATED COST	389,650	378,200	397,990	8,340	2.1%
MATERIAL AND SUPPLY	3,930	3,930	3,930	0	0.0%
BUILDING AND GROUND	300	300	300	0	0.0%
CONSULTING	25,000	25,000	25,000	0	0.0%
CONTRACTUAL	6,900	6,900	6,900	0	0.0%
RESERVES / RECOVERIES	9,850	23,720	10,950	1,100	11.2%
COST ALLOCATIONS	(126,710)	(126,710)	(126,710)	0	0.0%
FINANCIAL	6,500	6,500	6,500	0	0.0%
<b>TOTAL EXPENDITURES</b>	<b>315,420</b>	<b>317,840</b>	<b>324,850</b>	<b>9,430</b>	<b>3.0%</b>
<b>TOTAL REVENUES</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0.0%</b>
<b>NET LEVY</b>	<b>315,420</b>	<b>317,840</b>	<b>324,850</b>	<b>9,430</b>	<b>3.0%</b>

**CITY CLERK'S OFFICE**

**DIVISION STRUCTURE**



COMPLEMENT (FTE)	MANAGEMENT	OTHER	* OTHER DISTRIBUTED	TOTAL	STAFF/MGT RATIO
2019	4.00	24.00	1.00	29.00	6.25:1
2020	4.00	24.00	1.00	29.00	6.25:1
CHANGE	0.00	0.00	0.00	0.00	

\* Represents distributed staff whose budget are in operating departments.

## 2020 Preliminary Tax Supported Operating Budget

### BY SECTION

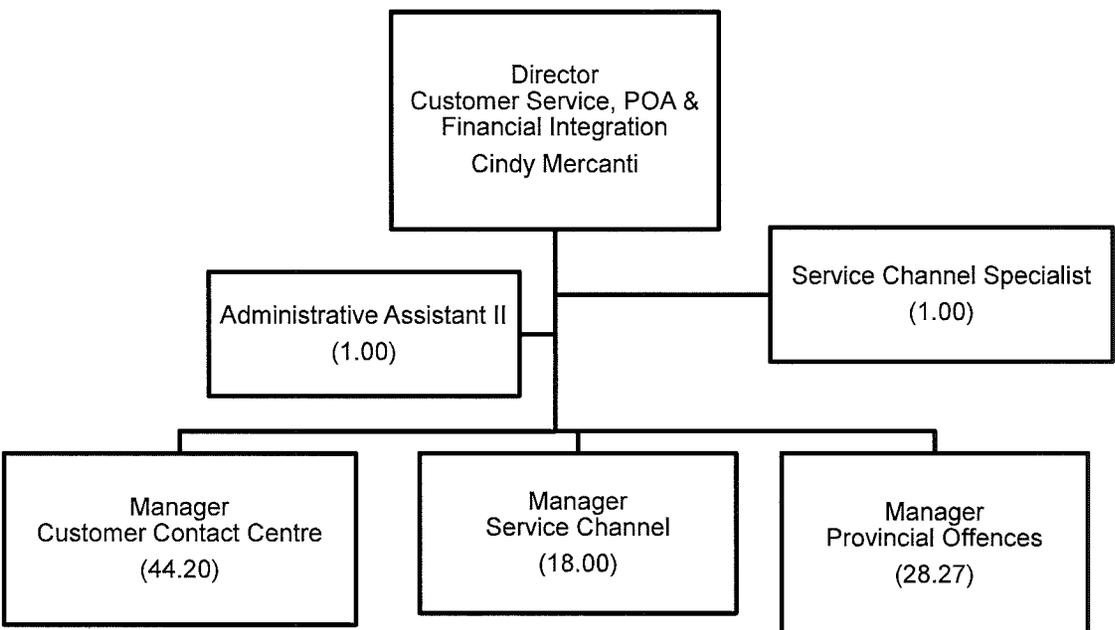
	2019 Restated Gross	2019 Restated Net	2019 Projected Net	2020 Preliminary Gross	2020 Preliminary Net	'20 Preli. vs. '19 Rest. (\$)	'20 Preli. vs. '19 Rest. (%)
City Clerk - Admin	325,380	325,380	96,630	388,410	388,410	63,030	19.4%
Elections	672,840	624,900	624,900	678,530	630,590	5,690	0.9%
Legislative Support	877,140	877,140	754,200	902,130	902,130	24,990	2.8%
Print & Mail	387,830	387,830	464,860	424,620	424,620	36,790	9.5%
Records	939,460	403,860	299,400	980,470	444,870	41,010	10.2%
<b>Total City Clerk's Office</b>	<b>3,202,650</b>	<b>2,619,110</b>	<b>2,239,990</b>	<b>3,374,160</b>	<b>2,790,620</b>	<b>171,510</b>	<b>6.5%</b>

### BY COST CATEGORY

	2019 Restated Budget	2019 Projected Actual	2020 Preliminary Budget	'20 Preli. vs. '19 Rest. (\$)	'20 Preli. vs. '19 Rest. (%)
EMPLOYEE RELATED COST	2,508,370	2,226,750	2,575,940	67,570	2.7%
MATERIAL AND SUPPLY	814,820	882,720	832,570	17,750	2.2%
VEHICLE EXPENSES	11,280	11,280	10,550	(730)	(6.5%)
BUILDING AND GROUND	5,100	5,100	4,970	(130)	(2.5%)
CONTRACTUAL	88,540	88,540	88,540	0	0.0%
RESERVES / RECOVERIES	164,440	(44,800)	249,220	84,780	51.6%
COST ALLOCATIONS	(389,900)	(389,900)	(387,630)	2,270	0.6%
<b>TOTAL EXPENDITURES</b>	<b>3,202,650</b>	<b>2,779,690</b>	<b>3,374,160</b>	<b>171,510</b>	<b>5.4%</b>
FEES AND GENERAL	(535,600)	(542,600)	(535,600)	0	0.0%
RESERVES	(47,940)	2,900	(47,940)	0	0.0%
<b>TOTAL REVENUES</b>	<b>(583,540)</b>	<b>(539,700)</b>	<b>(583,540)</b>	<b>0</b>	<b>0.0%</b>
<b>NET LEVY</b>	<b>2,619,110</b>	<b>2,239,990</b>	<b>2,790,620</b>	<b>171,510</b>	<b>6.5%</b>

CUSTOMER SERVICE

DIVISION STRUCTURE



COMPLEMENT (FTE)	MANAGEMENT	OTHER	TOTAL	STAFF/MGT RATIO
2019	4.00	89.47	93.47	21.62:1
2020	4.00	89.47	93.47	21.62:1
CHANGE	0.00	0.00	0.00	

\* Represents distributed staff whose budget are in operating departments.

## 2020 Preliminary Tax Supported Operating Budget

### BY SECTION

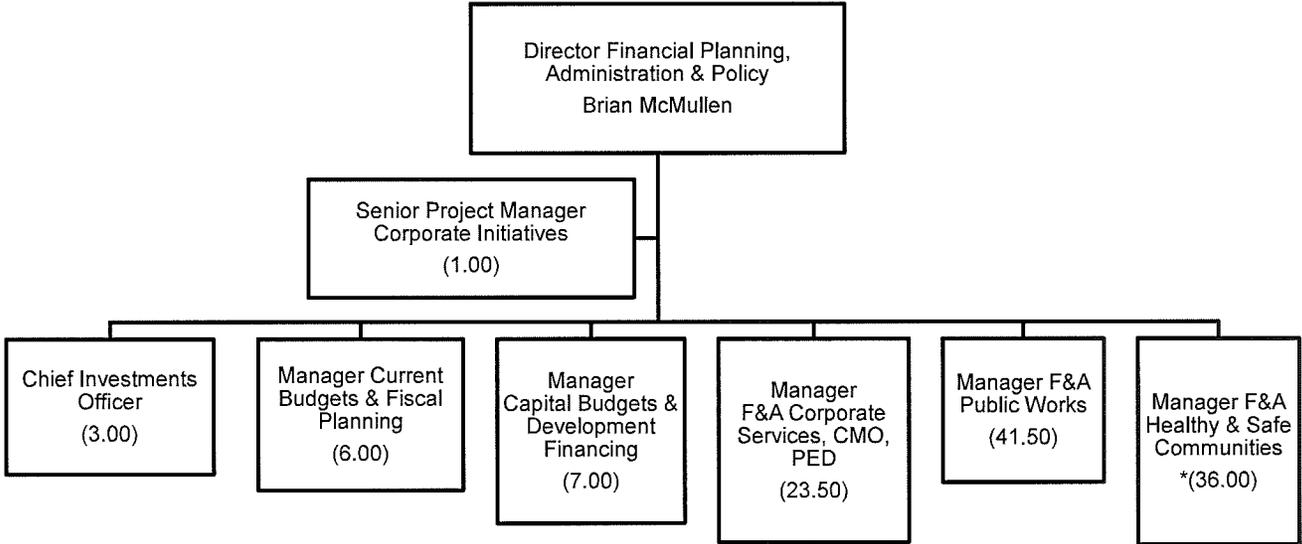
	2019 Restated Gross	2019 Restated Net	2019 Projected Net	2020 Preliminary Gross	2020 Preliminary Net	'20 Prel. vs. '19 Rest. (\$)	'20 Prel. vs. '19 Rest. (%)
Customer Contact Centre	3,461,880	3,461,880	3,281,980	3,510,060	3,510,060	48,180	1.4%
Customer Service - Administration	294,250	294,250	364,450	300,580	300,580	6,330	2.2%
Provincial Offences Act	5,030,200	140,840	0	6,350,190	0	(140,840)	(100.0%)
Service Channel	1,658,370	1,658,370	1,643,860	1,714,330	1,714,330	55,960	3.4%
<b>Total Customer Service</b>	<b>10,444,700</b>	<b>5,555,340</b>	<b>5,290,280</b>	<b>11,875,160</b>	<b>5,524,970</b>	<b>(30,370)</b>	<b>(0.5%)</b>

### BY COST CATEGORY

	2019 Restated Budget	2019 Projected Actual	2020 Preliminary Budget	'20 Prel. vs. '19 Rest. (\$)	'20 Prel. vs. '19 Rest. (%)
EMPLOYEE RELATED COST	7,586,990	7,408,710	7,699,070	112,080	1.5%
MATERIAL AND SUPPLY	186,640	137,350	187,140	500	0.3%
BUILDING AND GROUND	257,040	243,500	259,880	2,840	1.1%
CONSULTING	3,000	180	3,000	0	0.0%
CONTRACTUAL	299,610	240,620	319,910	20,300	6.8%
RESERVES / RECOVERIES	2,139,480	2,104,410	1,979,440	(160,040)	(7.5%)
COST ALLOCATIONS	(1,400,210)	(1,400,040)	(1,575,210)	(175,000)	(12.5%)
FINANCIAL	1,372,150	1,202,640	1,426,930	54,780	4.0%
CAPITAL FINANCING	0	0	1,575,000	1,575,000	100.0%
<b>TOTAL EXPENDITURES</b>	<b>10,444,700</b>	<b>9,937,360</b>	<b>11,875,160</b>	<b>1,430,460</b>	<b>13.7%</b>
FEES AND GENERAL	(4,889,360)	(4,647,080)	(6,350,190)	(1,460,830)	(29.9%)
<b>TOTAL REVENUES</b>	<b>(4,889,360)</b>	<b>(4,647,080)</b>	<b>(6,350,190)</b>	<b>(1,460,830)</b>	<b>(29.9%)</b>
<b>NET LEVY</b>	<b>5,555,340</b>	<b>5,290,280</b>	<b>5,524,970</b>	<b>(30,370)</b>	<b>(0.5%)</b>

**FINANCIAL PLANNING,  
ADMIN & POLICY**

**DIVISION STRUCTURE**



COMPLEMENT (FTE)	MANAGEMENT	*MANAGEMENT DISTRIBUTED	OTHER	* OTHER DISTRIBUTED	TOTAL	STAFF/MGT RATIO
2019	6.00	1.00	77.00	35.00	119.00	16:1
2020	6.00	1.00	77.00	35.00	119.00	16:1
CHANGE	0.00	0.00	0.00	0.00	0.00	

\* Represents distributed staff whose budget are in operating departments

## 2020 Preliminary Tax Supported Operating Budget

### BY SECTION

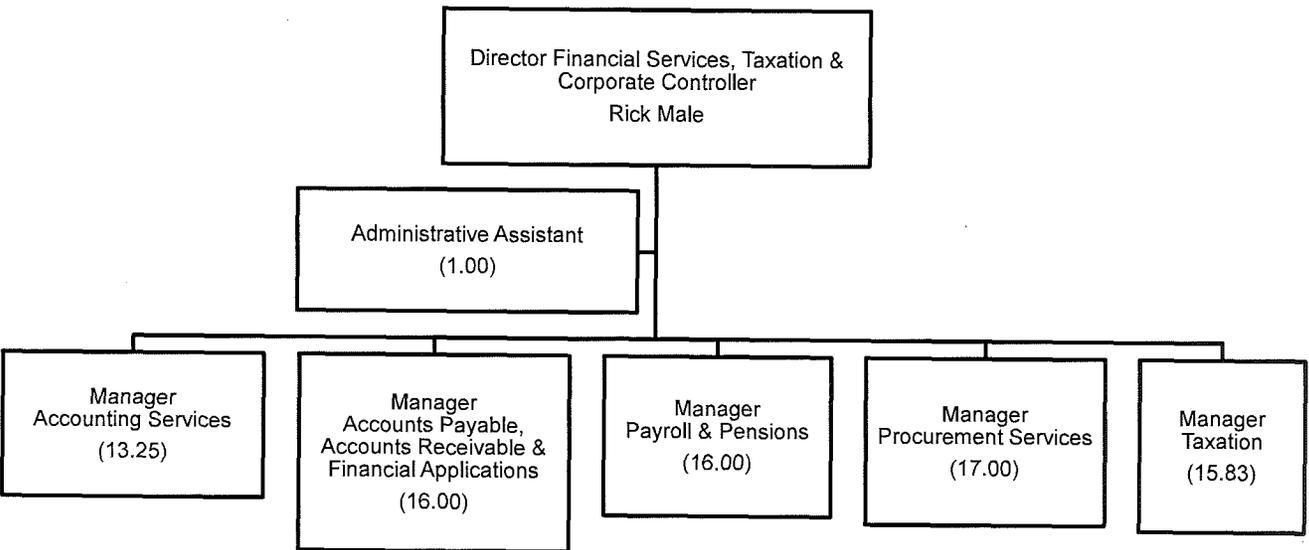
	2019 Restated Gross	2019 Restated Net	2019 Projected Net	2020 Preliminary Gross	2020 Preliminary Net	'20 Preli. vs. '19 Rest. (\$)	'20 Preli. vs. '19 Rest. (%)
Administration Fin Policy & Plan	67,940	66,020	165,230	84,900	81,870	15,850	24.0%
Capital Budget	1,018,050	(2,590)	0	1,041,120	0	2,590	(100.0%)
Current Budget	462,120	462,120	465,470	458,720	458,720	(3,400)	(0.7%)
Finance	4,509,450	4,419,120	4,250,430	4,586,540	4,494,390	75,270	1.7%
Investments	1,165,640	(127,410)	(126,080)	1,150,970	(120,490)	6,920	(5.4%)
<b>Total Financial Planning, Admin &amp; Policy</b>	<b>7,223,200</b>	<b>4,817,260</b>	<b>4,755,050</b>	<b>7,322,250</b>	<b>4,914,490</b>	<b>97,230</b>	<b>2.0%</b>

### BY COST CATEGORY

	2019 Restated Budget	2019 Projected Actual	2020 Preliminary Budget	'20 Preli. vs. '19 Rest. (\$)	'20 Preli. vs. '19 Rest. (%)
EMPLOYEE RELATED COST	8,207,120	8,044,030	8,385,190	178,070	2.2%
MATERIAL AND SUPPLY	42,880	42,880	42,880	0	0.0%
BUILDING AND GROUND	79,060	79,060	37,820	(41,240)	(52.2%)
CONSULTING	20,700	20,700	20,700	0	0.0%
CONTRACTUAL	81,210	97,350	81,210	0	0.0%
RESERVES / RECOVERIES	145,900	159,040	161,410	15,510	10.6%
COST ALLOCATIONS	(1,676,770)	(1,580,830)	(1,704,480)	(27,710)	(1.7%)
FINANCIAL	323,100	323,100	297,520	(25,580)	(7.9%)
<b>TOTAL EXPENDITURES</b>	<b>7,223,200</b>	<b>7,185,340</b>	<b>7,322,250</b>	<b>99,050</b>	<b>1.4%</b>
FEES AND GENERAL	(1,521,380)	(1,545,730)	(1,501,610)	19,770	1.3%
RESERVES	(105,500)	(105,500)	(105,500)	0	0.0%
RECOVERIES FROM CAPITAL	(779,060)	(779,060)	(800,650)	(21,590)	(2.8%)
<b>TOTAL REVENUES</b>	<b>(2,405,940)</b>	<b>(2,430,290)</b>	<b>(2,407,760)</b>	<b>(1,820)</b>	<b>(0.1%)</b>
<b>NET LEVY</b>	<b>4,817,260</b>	<b>4,755,050</b>	<b>4,914,490</b>	<b>97,230</b>	<b>2.0%</b>

**FINANCIAL SERVICES**

**DIVISION STRUCTURE**



COMPLEMENT (FTE)	MANAGEMENT	OTHER	TOTAL	STAFF/MGT RATIO
2019	6.00	74.08	80.08	12.35:1
2020	6.00	74.08	80.08	12.35:1
CHANGE	0.00	0.00	0.00	

**APPENDIX 5****2020 Preliminary Tax Supported Operating Budget****BY SECTION**

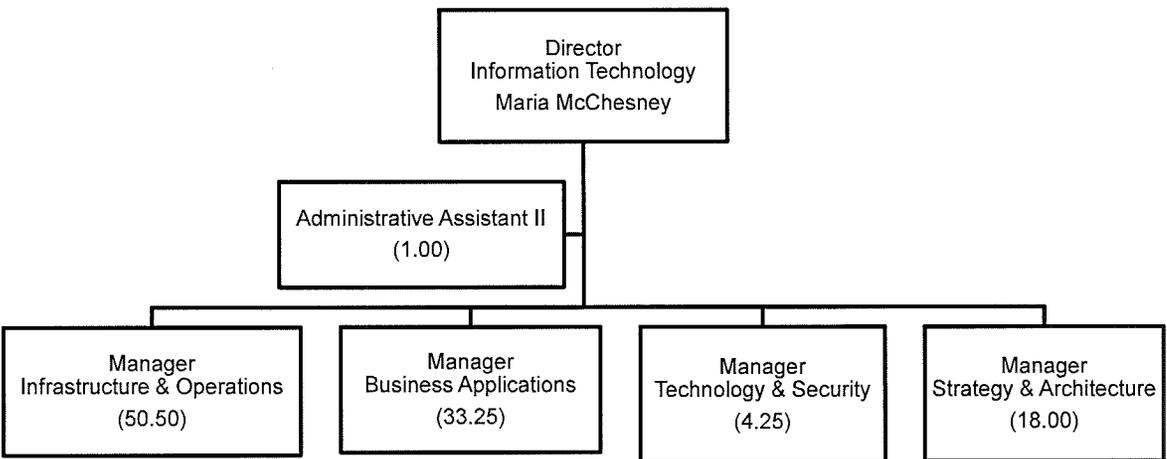
	2019 Restated Gross	2019 Restated Net	2019 Projected Net	2020 Preliminary Gross	2020 Preliminary Net	'20 Preli. vs. '19 Rest. (\$)	'20 Preli. vs. '19 Rest. (%)
Accounts Payable	435,530	394,530	394,530	479,460	438,460	43,930	11.1%
Accounts Receivables	159,370	159,370	159,370	168,670	168,670	9,300	5.8%
Financial Accounting Services	1,043,900	607,250	510,020	1,138,530	692,820	85,570	14.1%
Financial Application Support	333,760	333,760	333,760	367,260	367,260	33,500	10.0%
Financial Services Admin	316,630	316,630	432,940	377,010	377,010	60,380	19.1%
Payroll and Pensions	1,034,720	934,220	849,220	1,055,250	954,750	20,530	2.2%
Procurement	1,168,970	935,400	935,400	1,162,330	928,760	(6,640)	(0.7%)
Taxation	2,264,960	294,150	44,080	2,339,880	319,070	24,920	8.5%
<b>Total Financial Services</b>	<b>6,757,840</b>	<b>3,975,310</b>	<b>3,659,320</b>	<b>7,088,390</b>	<b>4,246,800</b>	<b>271,490</b>	<b>6.8%</b>

**BY COST CATEGORY**

	2019 Restated Budget	2019 Projected Actual	2020 Preliminary Budget	'20 Preli. vs. '19 Rest. (\$)	'20 Preli. vs. '19 Rest. (%)
EMPLOYEE RELATED COST	7,357,330	7,118,590	7,529,060	171,730	2.3%
MATERIAL AND SUPPLY	583,080	580,980	589,580	6,500	1.1%
BUILDING AND GROUND	482,340	482,340	16,510	(465,830)	(96.6%)
CONTRACTUAL	102,520	103,020	103,020	500	0.5%
RESERVES / RECOVERIES	264,240	268,510	437,590	173,350	65.6%
COST ALLOCATIONS	(2,096,470)	(2,096,470)	(1,955,170)	141,300	6.7%
FINANCIAL	64,800	64,800	64,800	0	0.0%
CAPITAL FINANCING	0	0	303,000	303,000	100.0%
<b>TOTAL EXPENDITURES</b>	<b>6,757,840</b>	<b>6,521,770</b>	<b>7,088,390</b>	<b>330,550</b>	<b>4.9%</b>
FEES AND GENERAL	(1,831,720)	(1,837,220)	(1,861,720)	(30,000)	(1.6%)
TAX AND RATES	(380,000)	(500,000)	(400,000)	(20,000)	(5.3%)
RESERVES	(179,780)	(143,620)	(179,780)	0	0.0%
RECOVERIES FROM CAPITAL	(391,030)	(381,610)	(400,090)	(9,060)	(2.3%)
<b>TOTAL REVENUES</b>	<b>(2,782,530)</b>	<b>(2,862,450)</b>	<b>(2,841,590)</b>	<b>(59,060)</b>	<b>(2.1%)</b>
<b>NET LEVY</b>	<b>3,975,310</b>	<b>3,659,320</b>	<b>4,246,800</b>	<b>271,490</b>	<b>6.8%</b>

**INFORMATION  
 TECHNOLOGY**

**DIVISION STRUCTURE**



COMPLEMENT (FTE)	MANAGEMENT	OTHER	TOTAL	STAFF/MGT RATIO
2019	5.00	103.00	108.00	20.6:1
2020	5.00	103.00	108.00	20.6:1
CHANGE	0.00	0.00	0.00	

## 2020 Preliminary Tax Supported Operating Budget

### BY SECTION

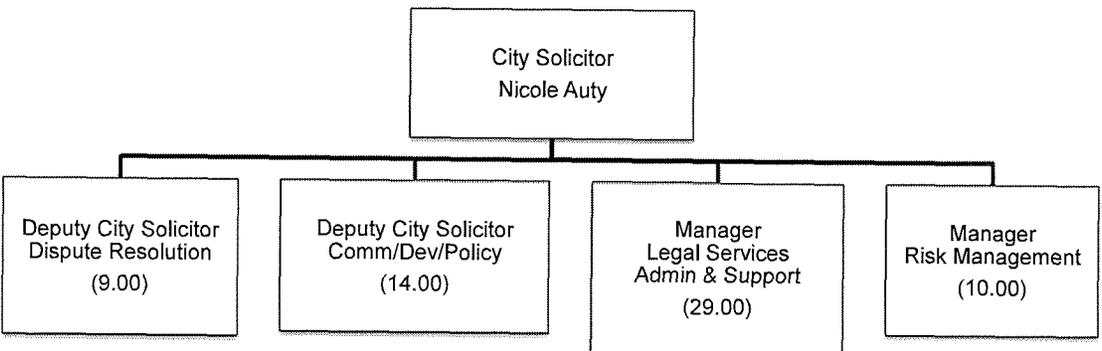
	2019 Restated Gross	2019 Restated Net	2019 Projected Net	2020 Preliminary Gross	2020 Preliminary Net	'20 Preli. vs. '19 Rest. (\$)	'20 Preli. vs. '19 Rest. (%)
Business Applications	6,334,770	6,329,210	5,516,300	6,449,420	6,443,860	114,650	1.8%
City Leased Equipment	4,481,250	0	0	4,481,250	0	0	0.0%
Equipment and Maintenance	5,000	5,000	5,000	5,000	5,000	0	0.0%
Infrastructure & Operations	8,059,730	7,974,730	7,962,830	8,193,630	8,108,630	133,900	1.7%
IP Telephony	2,850	0	0	1,170	0	0	0.0%
IT - Admin	(3,512,390)	(3,512,660)	(3,361,950)	(3,763,000)	(3,763,270)	(250,610)	7.1%
Technology & Security	698,170	698,170	698,170	709,170	709,170	11,000	1.6%
<b>Total Information Technology</b>	<b>16,069,380</b>	<b>11,494,450</b>	<b>10,820,350</b>	<b>16,076,640</b>	<b>11,503,390</b>	<b>8,940</b>	<b>0.1%</b>

### BY COST CATEGORY

	2019 Restated Budget	2019 Projected Actual	2020 Preliminary Budget	'20 Preli. vs. '19 Rest. (\$)	'20 Preli. vs. '19 Rest. (%)
EMPLOYEE RELATED COST	11,289,100	10,747,830	11,545,990	256,890	2.3%
MATERIAL AND SUPPLY	5,770,360	5,589,060	7,543,760	1,773,400	30.7%
VEHICLE EXPENSES	6,760	6,210	5,270	(1,490)	(22.0%)
BUILDING AND GROUND	120,780	118,140	118,350	(2,430)	(2.0%)
CONSULTING	12,060	12,060	12,060	0	0.0%
CONTRACTUAL	3,690,170	3,747,490	3,708,610	18,440	0.5%
RESERVES / RECOVERIES	983,260	978,760	(792,090)	(1,775,350)	(180.6%)
COST ALLOCATIONS	(5,871,110)	(5,871,110)	(6,133,310)	(262,200)	(4.5%)
FINANCIAL	68,000	66,840	68,000	0	0.0%
<b>TOTAL EXPENDITURES</b>	<b>16,069,380</b>	<b>15,395,280</b>	<b>16,076,640</b>	<b>7,260</b>	<b>0.0%</b>
FEES AND GENERAL	(93,680)	(93,680)	(92,000)	1,680	1.8%
RESERVES	(4,481,250)	(4,481,250)	(4,481,250)	0	0.0%
<b>TOTAL REVENUES</b>	<b>(4,574,930)</b>	<b>(4,574,930)</b>	<b>(4,573,250)</b>	<b>1,680</b>	<b>0.0%</b>
<b>NET LEVY</b>	<b>11,494,450</b>	<b>10,820,350</b>	<b>11,503,390</b>	<b>8,940</b>	<b>0.1%</b>

**LEGAL SERVICES**

**DIVISION STRUCTURE**



COMPLEMENT (FTE)	MANAGEMENT	OTHER	TOTAL	STAFF/MGT RATIO
2019	5.00	58.00	63.00	12.6:1
2020	5.00	58.00	63.00	12.6:1
CHANGE	0.00	0.00	0.00	

## 2020 Preliminary Tax Supported Operating Budget

### BY SECTION

	2019 Restated Gross	2019 Restated Net	2019 Projected Net	2020 Preliminary Gross	2020 Preliminary Net	'20 Prel. vs. '19 Rest. (\$)	'20 Prel. vs. '19 Rest. (%)
Legal Services	4,394,110	3,505,470	3,382,750	4,404,990	3,416,350	(89,120)	(2.5%)
<b>Total Legal Services</b>	<b>4,394,110</b>	<b>3,505,470</b>	<b>3,382,750</b>	<b>4,404,990</b>	<b>3,416,350</b>	<b>(89,120)</b>	<b>(2.5%)</b>

### BY COST CATEGORY

	2019 Restated Budget	2019 Projected Actual	2020 Preliminary Budget	'20 Prel. vs. '19 Rest. (\$)	'20 Prel. vs. '19 Rest. (%)
EMPLOYEE RELATED COST	7,742,550	7,682,110	7,911,240	168,690	2.2%
MATERIAL AND SUPPLY	124,490	131,650	131,950	7,460	6.0%
BUILDING AND GROUND	14,990	14,990	15,140	150	1.0%
CONSULTING	5,000	5,000	5,000	0	0.0%
CONTRACTUAL	45,850	98,050	45,850	0	0.0%
RESERVES / RECOVERIES	(3,236,860)	(3,368,910)	(3,453,900)	(217,040)	(6.7%)
COST ALLOCATIONS	(586,490)	(586,490)	(534,870)	51,620	8.8%
FINANCIAL	202,960	202,960	202,960	0	0.0%
CAPITAL FINANCING	81,620	81,620	81,620	0	0.0%
<b>TOTAL EXPENDITURES</b>	<b>4,394,110</b>	<b>4,260,980</b>	<b>4,404,990</b>	<b>10,880</b>	<b>0.2%</b>
FEES AND GENERAL	(55,860)	(55,860)	(155,860)	(100,000)	(179.0%)
RECOVERIES FROM CAPITAL	(832,780)	(822,370)	(832,780)	0	0.0%
<b>TOTAL REVENUES</b>	<b>(888,640)</b>	<b>(878,230)</b>	<b>(988,640)</b>	<b>(100,000)</b>	<b>(11.3%)</b>
<b>NET LEVY</b>	<b>3,505,470</b>	<b>3,382,750</b>	<b>3,416,350</b>	<b>(89,120)</b>	<b>(2.5%)</b>

# OTHERS

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LEGISLATIVE

## 2020 Preliminary Tax Supported Operating Budget

### BY SECTION

	2019	2019	2019	2020	2020	'20 Preli.	'20 Preli.
	Restated Gross	Restated Net	Projected Net	Preliminary Gross	Preliminary Net	vs. '19 Rest. (\$)	vs. '19 Rest. (%)
Legislative General	(373,660)	(373,660)	(168,350)	(359,570)	(359,570)	14,090	(3.8%)
Mayors Office	1,118,300	1,118,300	1,133,660	1,164,020	1,164,020	45,720	4.1%
Volunteer Committee	142,160	112,650	112,650	112,650	112,650	0	0.0%
Ward Budgets	4,113,730	4,113,730	3,936,730	4,170,120	4,170,120	56,390	1.4%
<b>Total Legislative</b>	<b>5,000,530</b>	<b>4,971,020</b>	<b>5,014,690</b>	<b>5,087,220</b>	<b>5,087,220</b>	<b>116,200</b>	<b>2.3%</b>

### BY COST CATEGORY

	2019	2019	2020	'20 Preli.	'20 Preli.
	Restated Budget	Projected Actual	Preliminary Budget	vs. '19 Rest. (\$)	vs. '19 Rest. (%)
EMPLOYEE RELATED COST	4,075,980	4,075,840	4,165,200	89,220	2.2%
MATERIAL AND SUPPLY	988,640	811,640	960,220	(28,420)	(2.9%)
VEHICLE EXPENSES	5,620	5,620	5,000	(620)	(11.0%)
BUILDING AND GROUND	82,000	82,000	81,040	(960)	(1.2%)
CONSULTING	54,190	54,190	54,190	0	0.0%
CONTRACTUAL	219,530	392,720	219,530	0	0.0%
AGENCIES and SUPPORT PAYMENTS	19,070	19,070	19,070	0	0.0%
RESERVES / RECOVERIES	306,330	353,950	345,900	39,570	12.9%
COST ALLOCATIONS	(906,080)	(906,080)	(918,180)	(12,100)	(1.3%)
FINANCIAL	155,250	155,250	155,250	0	0.0%
<b>TOTAL EXPENDITURES</b>	<b>5,000,530</b>	<b>5,044,200</b>	<b>5,087,220</b>	<b>86,690</b>	<b>1.7%</b>
RESERVES	(29,510)	(29,510)	0	29,510	100.0%
<b>TOTAL REVENUES</b>	<b>(29,510)</b>	<b>(29,510)</b>	<b>0</b>	<b>29,510</b>	<b>100.0%</b>
<b>NET LEVY</b>	<b>4,971,020</b>	<b>5,014,690</b>	<b>5,087,220</b>	<b>116,200</b>	<b>2.3%</b>

CORPORATE FINANCIALS

## 2020 Preliminary Tax Supported Operating Budget

### BY SECTION

	2019 Restated Gross	2019 Restated Net	2019 Projected Net	2020 Preliminary Gross	2020 Preliminary Net	'20 Preli. vs. '19 Rest. (\$)	'20 Preli. vs. '19 Rest. (%)
Corporate Initiatives	4,444,100	4,222,500	4,120,250	8,535,300	8,313,700	4,091,200	96.9%
Corporate Pensions, Benefits & Contingency	16,374,490	15,344,590	15,584,660	12,797,850	15,946,150	601,560	3.9%
<b>Total Corporate Financials - Expenditures</b>	<b>20,818,590</b>	<b>19,567,090</b>	<b>19,704,910</b>	<b>21,333,150</b>	<b>24,259,850</b>	<b>4,692,760</b>	<b>24.0%</b>

### BY COST CATEGORY

	2019 Restated Budget	2019 Projected Actual	2020 Preliminary Budget	'20 Preli. vs. '19 Rest. (\$)	'20 Preli. vs. '19 Rest. (%)
EMPLOYEE RELATED COST	14,463,290	18,631,960	12,282,050	(2,181,240)	(15.1%)
MATERIAL AND SUPPLY	218,100	204,910	218,600	500	0.2%
CONSULTING	75,000	75,000	100,000	25,000	33.3%
CONTRACTUAL	974,140	974,140	1,440,560	466,420	47.9%
AGENCIES and SUPPORT PAYMENTS	20,000	20,000	20,000	0	0.0%
RESERVES / RECOVERIES	(10,930,010)	(10,930,010)	(9,414,550)	1,515,460	13.9%
FINANCIAL	15,080,470	15,219,720	15,768,890	688,420	4.6%
CAPITAL FINANCING	917,600	917,600	917,600	0	0.0%
<b>TOTAL EXPENDITURES</b>	<b>20,818,590</b>	<b>25,113,310</b>	<b>21,333,150</b>	<b>514,560</b>	<b>2.5%</b>
FEES AND GENERAL	(186,600)	(4,336,110)	(186,600)	0	0.0%
RESERVES	(1,064,900)	(1,072,300)	3,113,300	4,178,200	392.4%
<b>TOTAL REVENUES</b>	<b>(1,251,500)</b>	<b>(5,408,410)</b>	<b>2,926,700</b>	<b>4,178,200</b>	<b>333.9%</b>
<b>NET LEVY</b>	<b>19,567,090</b>	<b>19,704,910</b>	<b>24,259,850</b>	<b>4,692,760</b>	<b>24.0%</b>

# OPERATING IMPACTS OF CAPITAL (2020 AND PRIOR)

	FCS18097		UPDATED			Comments
	\$ (000's)	FTE's	Annualized (\$ 000's)	2020	FTE	
<b><u>City Manager</u></b>						
<b>Human Resources</b>						
20519579703 Performance and Learning Management System	150.00	0.00	50.00	50.00	0.00	\$50k required for 2020; \$100k deferred to 2021
<b>Total City Manager</b>	<b>150.00</b>	<b>0.00</b>	<b>50.00</b>	<b>50.00</b>	<b>0.00</b>	
<b><u>Planning &amp; Economic Development</u></b>						
<b>Licensing and By-Law</b>						
4501957900 Handheld Ticketing Device-System Integration	82.00	0.00	82.00	82.00	0.00	
<b>Urban Renewal</b>						
8201703706 Community Downtowns and BIA	11.00	0.00	11.00	11.00	0.00	
<b>Planning Services</b>						
8121957900 3D Model Development	3.00	0.00	0.00	0.00	0.00	Defer to 2021
<b>Tourism and Culture</b>						
7201841803 St. Mark's Interior Restoration	42.00	0.50	42.00	42.00	0.50	
<b>Total Planning &amp; Economic Development</b>	<b>138.00</b>	<b>0.50</b>	<b>135.00</b>	<b>135.00</b>	<b>0.50</b>	
<b><u>Healthy and Safe Communities</u></b>						
<b>Paramedic</b>						
7641951102 Paramedic Helmet Replacement	17.00	0.00	17.00	17.00	0.00	
<b>Total Healthy and Safe Communities</b>	<b>17.00</b>	<b>0.00</b>	<b>17.00</b>	<b>17.00</b>	<b>0.00</b>	
<b><u>Corporate Services</u></b>						
<b>Information Technology (IT)</b>						
3501957905 Strategic Theme Enabling	235.00	0.00	235.00	235.00	0.00	
<b>Customer Service &amp; POA</b>						
Corporate Wide Customer Experience Feedback						Defer to 2021
2051957901 Program	157.00	0.00	0.00	0.00	0.00	
<b>Total Corporate Services</b>	<b>392.00</b>	<b>0.00</b>	<b>235.00</b>	<b>235.00</b>	<b>0.00</b>	

117

2020 PRELIMINARY TAX SUPPORTED  
OPERATING BUDGET REPORT

Appendix "R" to Item 25 of GIC Report 21-002  
Page 143 APPENDIX 5

# OPERATING IMPACTS OF CAPITAL (2020 AND PRIOR)

	FCS18097		UPDATED			Comments
	\$ (000's)	FTE's	Annualized (\$ 000's)	2020	FTE	
<b>Public Works Tax Funded</b>						
<b>Corporate Facilities</b>						
3541849003 Backflow Prevention for Various Facilities	120.00	0.00	120.00	120.00	0.00	
<b>Sub-Total Corporate Facilities</b>	<b>120.00</b>	<b>0.00</b>	<b>120.00</b>	<b>120.00</b>	<b>0.00</b>	
<b>Recreation Facilities</b>						
7101841800 Parks North Yard at Bayfront Park	30.00	0.00	0.00	0.00	0.00	Defer to 2021
<b>Sub-Total Recreation Facilities</b>	<b>30.00</b>	<b>0.00</b>	<b>0.00</b>	<b>0.00</b>	<b>0.00</b>	
<b>Forestry &amp; Horticulture</b>						
4451953444 Tree Planting Program	67.40	0.00	67.40	67.40	0.00	
<b>Sub-Total Forestry &amp; Horticulture</b>	<b>67.40</b>	<b>0.00</b>	<b>67.40</b>	<b>67.40</b>	<b>0.00</b>	
<b>O &amp; M - Parks &amp; Cemeteries</b>						
4401956001 Leash free Dog Park Program	5.00	0.00	5.00	5.00	0.00	
4401951601 Equipment Acquisition (DC) Program	75.00	0.00	75.00	75.00	0.00	
<b>Sub-Total O &amp; M - Parks &amp; Cemeteries</b>	<b>80.00</b>	<b>0.00</b>	<b>80.00</b>	<b>80.00</b>	<b>0.00</b>	
<b>Open Space Development</b>						
Open Space Replacement Strategy-East Mtn Trail		0.20			0.20	
4401056060 Loop	18.50		18.50	18.50		
4401356801 Confederation Park Redevelopment	291.00	3.66	291.00	291.00	3.66	
Heritage Green Community Sports Park	12.80	0.20	12.80	12.80	0.20	
4401556503 Implementation						
4401756718 Ancaster Meadows Park	23.50	0.25	23.50	23.50	0.25	
4401856601 Legislated Monitoring	21.00	0.25	0.00	0.00	0.00	Cancelled
4401856806 Bookjans West Proposed Park - Ancaster Glen	20.50	0.20	20.50	20.50	0.20	
4401956902 Red Hill Phase 3 and 4 Park	18.50	0.15	0.00	0.00	0.00	Defer to 2021
4401956903 Stonechurch Road Trail Link @ Dartnall	16.00	0.20	16.00	16.00	0.20	
4401956921 Johnson Tew Planting	15.00	0.33	15.00	15.00	0.33	
4401956925 City Hall Peace Garden	28.00	0.33	28.00	28.00	0.33	
4401956802 Beach Park Development Program	3.00	0.00	3.00	3.00	0.00	
4401956922 Alexander Park Skate Park	15.00	0.00	15.00	15.00	0.00	
HRTMP Initiative 15-7: Highway 5 - Mountain	15.00		15.00	15.00		
4401956933 Brow Link		0.00			0.00	
4401956910 Ancaster Soccer Improvements	6.00	0.00	6.00	6.00	0.00	
4401756703 Mountain Brow Path	4.80	0.00	4.80	4.80	0.00	
<b>Sub-Total Open Space Development</b>	<b>508.60</b>	<b>5.77</b>	<b>469.10</b>	<b>469.10</b>	<b>5.37</b>	

# OPERATING IMPACTS OF CAPITAL (2020 AND PRIOR)

	FCS18097		UPDATED			Comments
	(\$ 000's)	FTE's	Annualized	2020	FTE	
			(\$ 000's)		FTE	
<b>Roads, Bridges, Sidewalks, Traffic</b>						
4031980941 New Traffic Signal - Dundas at Pamela/Riverwalk	30.00	0.20	30.00	30.00	0.20	
4031980942 Dundas at Mallard Trail/Springcreek	30.00	0.20	30.00	30.00	0.20	
4031980988 Fruitland Road By-pass - Barton to Hwy 8	60.00	0.30	0.00	0.00	0.00	Defer to 2021
4661817124 On Street Bike Facilities	73.00	0.50	73.00	73.00	0.50	
4661820821 New Traffic Signal - Drakes @ North Service Rd	30.00	0.20	30.00	30.00	0.20	
ATMS – Advanced Traffic Management System	204.00	2.00	204.00	204.00	2.00	
4661920001						
4661920008 New Traffic Signal Installation Program	117.00	0.80	117.00	117.00	0.80	
4661920525 IPS - Intersection Pedestrian Signal	30.00	0.20	30.00	30.00	0.20	
4661920531 APS - Accessible Pedestrian Signals	63.00	0.60	63.00	63.00	0.60	
New Traffic Signal - Waterdown Rd/Mill St @	30.00	0.20	0.00	0.00	0.00	Defer to 2021
4661920921 Mountain						
New Traffic Signal - Rymal Rd west of Walmart	30.00	0.20	30.00	30.00	0.20	
4661920922 Access						
4661920923 New Traffic Signal - RR 56 at Dalgliesh Rd	30.00	0.20	30.00	30.00	0.20	
4661920924 New Traffic Signal - Hughson at Hunter	30.00	0.20	30.00	30.00	0.20	
New Traffic Signal - Rymal at Canadian Tire	30.00	0.20	30.00	30.00	0.20	
4661920926 Access						
New Traffic Signal - Rymal (opposite Celestial	30.00	0.20	30.00	30.00	0.20	
4661920927 Crescent)						
Fleet Additions - Engineering Services -	7.70		7.70	7.70		
4031921960 Construction		0.00			0.00	
4041610018 Low-Wattage Street Lighting LED Replacement	-600.00	0.00	0.00	0.00	0.00	Savings captured in PWs 2020 Base Budget
<b>Sub-Total Roads, Bridges, Sidewalks, Traffic</b>	<b>224.70</b>	<b>6.20</b>	<b>734.70</b>	<b>734.70</b>	<b>5.70</b>	
<b>Transit Services</b>						
5301985901 Transit Terminal Development	20.00	0.00	0.00	0.00	0.00	Defer
Express Bus (L-A-S-T Lines) Enhanced Passenger	90.00		90.00	90.00		
5301785702 Amenities		0.00			0.00	
5301984901 Corridor Capacity	50.00	0.00	0.00	0.00	0.00	Defer
<b>Sub-Total Transit Services</b>	<b>160.00</b>	<b>0.00</b>	<b>90.00</b>	<b>90.00</b>	<b>0.00</b>	
<b>Waste Management</b>						
5121951900 Waste Collection Equipment - Downtown/BIA	30.00	0.00	30.00	30.00	0.00	
<b>Sub-Total Waste Management</b>	<b>30.00</b>	<b>0.00</b>	<b>30.00</b>	<b>30.00</b>	<b>0.00</b>	
<b>West Harbour &amp; Waterfront Strategic Initiatives</b>						
4411606102 Pier 5-7 Boardwalk	72.00	0.33	0.00	0.00	0.00	Defer to 2021
<b>Sub-Total West Harbour &amp; Waterfront Strategic Initiatives</b>	<b>72.00</b>	<b>0.33</b>	<b>0.00</b>	<b>0.00</b>	<b>0.00</b>	
<b>Total Public Works Tax Funded</b>	<b>1,292.70</b>	<b>12.30</b>	<b>1,591.20</b>	<b>1,591.20</b>	<b>11.07</b>	
<b>Total (FCS18097)</b>	<b>1,989.70</b>	<b>12.80</b>	<b>2,028.20</b>	<b>2,028.20</b>	<b>11.57</b>	

# OPERATING IMPACTS OF CAPITAL (2020 AND PRIOR)

	FCS19091		UPDATED			Comments
	\$ (000's)	FTE's	Annualized (\$ 000's)	2020	FTE	
<b>2020 impacts submitted for approval during 2020 budget process:</b>						
<b>Corporate Services</b>						
<b>Information Technology (IT)</b>						
3501957903 IT Strategy - Strategic Theme Mobility	15.00	0.00	15.00	15.00	0.00	
<b>Total (FCS19091)</b>	<b>15.00</b>	<b>0.00</b>	<b>15.00</b>	<b>15.00</b>	<b>0.00</b>	
<b>2019 impacts (from 2018 Capital) Deferred to 2020:</b>						
<b>West Harbour &amp; Waterfront Strategic Initiatives</b>						
4411506107 Pier 5-7 Marina Shoreline Rehab	20.00	0.00	0.00	0.00	0.00	Defer to 2021
4411606102 Pier 5-7 Boardwalk	72.01	0.33	0.00	0.00	0.00	Defer to 2021
4411606104 Pier 7 Commercial Village	139.20	1.26	0.00	0.00	0.00	Defer to 2021
4411606105 Pier 8 Shorewall	20.00	0.00	0.00	0.00	0.00	Defer to 2021
4411606106 Pier 8 Promenade	439.03	4.32	0.00	0.00	0.00	Defer to 2021
4411706102 Pier 8 Park	161.26	0.60	0.00	0.00	0.00	Defer to 2021
4411806201 Central Park Redevelopment	51.00	0.66	0.00	0.00	0.00	Defer to 2021
<b>Corporate Facilities</b>						
3541849003 Backflow Prevention for Various Facilities	120.00	0.00	120.00	120.00	0.00	
<b>Transit Services</b>						
5301785702 Express Bus (L-A-S-T Lines) Enhanced Passenger Amenities	12.00	0.00	12.00	12.00	0.00	
<b>O &amp; M - Parks &amp; Cemeteries</b>						
7101841800 Parks North Yard at Bayfront Park	30.00	0.00	0.00	0.00	0.00	Defer to 2021
7101854807 Dundas Valley Community Park Improvement & Pavillion Feasibility	6.00	0.00	0.00	0.00	0.00	Delete
4401849802 Heritage Green Maintenance Building Site Works	15.00	0.00	15.00	15.00	0.00	
<b>Recreation Facilities</b>						
7101558501 Parkdale Outdoor Pool Redevelopment	30.00	0.00	30.00	30.00	0.00	
<b>Police Services</b>						
3761851802 Ice Rescue Equipment	9.50	0.00	0.00	0.00	0.00	Defer to 2021
<b>Entertainment Facilities</b>						
3721851801 First Ontario Centre Vertical Transportation	45.00	0.00	45.00	45.00	0.00	

# OPERATING IMPACTS OF CAPITAL (2020 AND PRIOR)

	Other Deferred		UPDATED			Comments
	\$ (000's)	FTE's	Annualized (\$ 000's)	2020	FTE	
<b>2018 impacts (from 2017 Capital) Deferred to 2019:</b>						
<b>West Harbour &amp; Waterfront Strategic Initiatives</b>						
4411606104 Pier 7 Commercial Village	130.00	0.00	0.00	0.00	0.00	Defer to 2021
4411606103 Pier 6 Artisan Village	33.00	0.00	0.00	0.00	0.00	Defer to 2021
<b>2017 Impacts (from 2016 Capital) Deferred to 2018:</b>						
<b>Recreation Facilities</b>						
7101654609 Greensville Recreation Centre/School	53.00	0.00	0.00	0.00	0.00	Defer to 2021
7101654603 Beverly Recreation Centre/School	53.00	0.00	53.00	53.00	0.00	
<b>2016 Impacts (from 2015 Capital) Deferred to 2017:</b>						
<b>Roads</b>						
4041520510 Traffic Management System - Lincoln Alexander Parkway	90.00	1.00	0.00	0.00	0.00	Project is parked
<b>2015 Impacts (from 2014 Capital) Deferred to 2016:</b>						
<b>Roads</b>						
4041420110 Traffic Management System - Lincoln Alexander Parkway	160.00	2.00	0.00	0.00	0.00	Project is parked
<b>2012 Impacts (from 2011 Capital) Deferred to 2015:</b>						
<b>Recreation</b>						
7101141501 Winona Seniors Centre Expansion	10.00	1.00	0.00	0.00	0.00	Parked by Council
<b>Total Deferred from Previous Years</b>	<b>1,699.00</b>	<b>11.17</b>	<b>275.00</b>	<b>275.00</b>	<b>0.00</b>	
<b>GRAND TOTAL</b>	<b>3,703.70</b>	<b>23.97</b>	<b>2,318.20</b>	<b>2,318.20</b>	<b>11.57</b>	

**HAMILTON ENTERTAINMENT  
FACILITIES**

## 2020 Preliminary Tax Supported Operating Budget

### BY SECTION

	2019 Restated Gross	2019 Restated Net	2019 Projected Net	2020 Preliminary Gross	2020 Preliminary Net	'20 Prel. vs. '19 Rest. (\$)	'20 Prel. vs. '19 Rest. (%)
Contract Management	1,516,620	1,456,620	1,447,620	1,861,620	1,797,620	341,000	23.4%
Mgr:Carmen Group	622,040	476,020	582,080	730,230	705,230	229,210	48.2%
Mgr:Global Spectrum	2,241,700	1,979,750	2,048,310	2,275,110	1,998,340	18,590	0.9%
<b>Total Hamilton Entertainment Facilities</b>	<b>4,380,360</b>	<b>3,912,390</b>	<b>4,078,010</b>	<b>4,866,960</b>	<b>4,501,190</b>	<b>588,800</b>	<b>15.0%</b>

### BY COST CATEGORY

	2019 Restated Budget	2019 Projected Actual	2020 Preliminary Budget	'20 Prel. vs. '19 Rest. (\$)	'20 Prel. vs. '19 Rest. (%)
BUILDING AND GROUND	1,994,760	2,169,380	2,020,940	26,180	1.3%
CONTRACTUAL	1,472,000	1,467,000	1,917,000	445,000	30.2%
RESERVES / RECOVERIES	913,600	913,600	929,020	15,420	1.7%
<b>TOTAL EXPENDITURES</b>	<b>4,380,360</b>	<b>4,549,980</b>	<b>4,866,960</b>	<b>486,600</b>	<b>11.1%</b>
FEES AND GENERAL	(467,970)	(471,970)	(365,770)	102,200	21.8%
<b>TOTAL REVENUES</b>	<b>(467,970)</b>	<b>(471,970)</b>	<b>(365,770)</b>	<b>102,200</b>	<b>21.8%</b>
<b>NET LEVY</b>	<b>3,912,390</b>	<b>4,078,010</b>	<b>4,501,190</b>	<b>588,800</b>	<b>15.0%</b>

**CAPITAL FINANCING**

# 2020 Preliminary Tax Supported Operating Budget

## BY DIVISION

	2019 Restated Gross	2019 Restated Net	2019 Projected Net	2020 Preliminary Gross	2020 Preliminary Net	'20 Prel. Net vs. '19 Rest. Net (\$)	'20 Prel. Net vs. '19 Rest. Net
Debt-Healthy & Safe Communities	5,675,260	2,339,720	4,409,570	5,675,260	2,339,720	0	0.0%
Debt-Infrastructure Renewal Levy	13,428,870	13,428,870	13,428,870	13,428,870	13,428,870	0	0.0%
Debt-Corporate Financials	74,224,300	74,224,300	71,112,580	83,769,300	83,769,300	9,545,000	12.9%
Debt-Planning & Economic Development	255,250	194,070	88,360	255,250	194,070	0	0.0%
Debt-Public Works	45,397,280	38,695,920	35,077,860	45,397,280	38,695,920	0	0.0%
<b>Total City Depts Capital Financing</b>	<b>138,980,960</b>	<b>128,882,880</b>	<b>124,117,230</b>	<b>148,525,960</b>	<b>138,427,880</b>	<b>9,545,000</b>	<b>7.4%</b>

## BY COST CATEGORY

	2019 Restated Budget	2019 Projected Actual	2020 Preliminary Budget	'20 Preli. vs. '19 Rest. (\$)	'20 Preli. vs. '19 Rest. (%)
RESERVES / RECOVERIES	13,428,870	13,428,870	13,428,870	0	0.0%
CAPITAL FINANCING	125,552,090	120,786,440	135,097,090	9,545,000	7.6%
<b>TOTAL EXPENDITURES</b>	<b>138,980,960</b>	<b>134,215,310</b>	<b>148,525,960</b>	<b>9,545,000</b>	<b>6.9%</b>
GRANTS AND SUBSIDIES	(408,000)	(408,000)	(408,000)	0	0.0%
RESERVES	(9,690,080)	(9,690,080)	(9,690,080)	0	0.0%
<b>TOTAL REVENUES</b>	<b>(10,098,080)</b>	<b>(10,098,080)</b>	<b>(10,098,080)</b>	<b>0</b>	<b>0.0%</b>
<b>NET LEVY</b>	<b>128,882,880</b>	<b>124,117,230</b>	<b>138,427,880</b>	<b>9,545,000</b>	<b>7.4%</b>

LIBRARY

## 2020 Preliminary Tax Supported Operating Budget

### BY DIVISION

	2019 Restated Gross	2019 Restated Net	2019 Projected Net	2020 Preliminary Gross	2020 Preliminary Net	'20 Prel. Net vs. '19 Rest. Net (\$)	'20 Prel. Net vs. '19 Rest. Net
Digital Technology & Creation	3,905,320	3,729,020	3,728,880	4,140,950	3,944,650	215,630	5.8%
Human Resources & Information Services	2,439,450	2,385,050	2,385,050	2,366,030	2,348,030	(37,020)	(1.6%)
Collections & Program Development	5,210,360	4,942,520	4,940,460	5,407,690	5,113,850	171,330	3.5%
Finance and Facilities	2,891,780	2,891,780	2,891,640	2,959,540	2,959,540	67,760	2.3%
Library Administration	814,900	814,900	814,900	820,310	820,310	5,410	0.7%
Library System	4,643,890	3,621,590	3,621,590	4,598,400	3,604,230	(17,360)	(0.5%)
Public Service - Branches	12,607,660	12,315,580	12,317,360	12,810,720	12,538,640	223,060	1.8%
Inactive	310	310	310	350	350	40	12.9%
<b>Total Library</b>	<b>32,513,670</b>	<b>30,700,750</b>	<b>30,700,190</b>	<b>33,103,990</b>	<b>31,329,600</b>	<b>628,850</b>	<b>2.0%</b>

### BY COST CATEGORY

	2019 Restated Budget	2019 Projected Actual	2020 Preliminary Budget	'20 Preli. vs. '19 Rest. (\$)	'20 Preli. vs. '19 Rest. (%)
EMPLOYEE RELATED COST	22,007,750	22,005,410	22,299,290	291,540	1.3%
MATERIAL AND SUPPLY	3,853,880	3,853,880	3,750,780	(103,100)	(2.7%)
VEHICLE EXPENSES	82,790	82,790	85,640	2,850	3.4%
BUILDING AND GROUND	2,452,820	2,452,820	2,462,190	9,370	0.4%
CONTRACTUAL	1,367,980	1,367,980	1,529,710	161,730	11.8%
RESERVES / RECOVERIES	2,128,150	2,129,930	2,353,060	224,910	10.6%
COST ALLOCATIONS	233,080	233,080	232,600	(480)	(0.2%)
FINANCIAL	387,220	387,220	390,720	3,500	0.9%
<b>TOTAL EXPENDITURES</b>	<b>32,513,670</b>	<b>32,513,110</b>	<b>33,103,990</b>	<b>590,320</b>	<b>1.8%</b>
FEES AND GENERAL	(620,470)	(620,470)	(554,940)	65,530	10.6%
GRANTS AND SUBSIDIES	(1,192,450)	(1,192,450)	(1,219,450)	(27,000)	(2.3%)
<b>TOTAL REVENUES</b>	<b>(1,812,920)</b>	<b>(1,812,920)</b>	<b>(1,774,390)</b>	<b>38,530</b>	<b>2.1%</b>
<b>NET LEVY</b>	<b>30,700,750</b>	<b>30,700,190</b>	<b>31,329,600</b>	<b>628,850</b>	<b>2.0%</b>

**BOARDS AND AGENCIES**

## 2020 Preliminary Tax Supported Operating Budget

### BY DIVISION

	2019 Restated Gross	2019 Restated Net	2019 Projected Net	2020 Preliminary Gross	2020 Preliminary Net	'20 Prel. Net vs. '19 Rest. Net (\$)	'20 Prel. Net vs. '19 Rest. Net
Conservation Authorities	5,497,900	5,497,900	8,025,760	8,178,740	8,178,740	2,680,840	48.8%
Other Agencies							
Farmers Market	821,480	112,800	132,610	805,460	112,800	0	0.0%
Hamilton Beach Rescue Unit	134,340	134,340	134,340	134,340	134,340	0	0.0%
MPAC	6,715,220	6,715,220	6,715,220	6,849,520	6,849,520	134,300	2.0%
Royal Botanical Gardens	634,720	634,720	634,720	634,720	634,720	0	0.0%
<b>Total Other Agencies</b>	<b>8,305,760</b>	<b>7,597,080</b>	<b>7,616,890</b>	<b>8,424,040</b>	<b>7,731,380</b>	<b>134,300</b>	<b>1.8%</b>
<b>Total Boards and Agencies</b>	<b>13,803,660</b>	<b>13,094,980</b>	<b>15,642,650</b>	<b>16,602,780</b>	<b>15,910,120</b>	<b>2,815,140</b>	<b>21.5%</b>

### BY COST CATEGORY

	2019 Restated Budget	2019 Projected Actual	2020 Preliminary Budget	'20 Preli. vs. '19 Rest. (\$)	'20 Preli. vs. '19 Rest. (%)
EMPLOYEE RELATED COST	321,960	321,960	325,070	3,110	1.0%
MATERIAL AND SUPPLY	30,150	25,310	27,550	(2,600)	(8.6%)
BUILDING AND GROUND	211,100	196,100	182,580	(28,520)	(13.5%)
CONTRACTUAL	6,809,450	6,804,420	6,938,720	129,270	1.9%
AGENCIES and SUPPORT PAYMENTS	6,199,190	8,727,050	8,880,030	2,680,840	43.2%
RESERVES / RECOVERIES	176,160	176,160	181,140	4,980	2.8%
COST ALLOCATIONS	46,200	46,200	52,240	6,040	13.1%
FINANCIAL	9,450	10,450	10,450	1,000	10.6%
CAPITAL EXPENDITURES	0	28,500	5,000	5,000	100.0%
<b>TOTAL EXPENDITURES</b>	<b>13,803,660</b>	<b>16,336,150</b>	<b>16,602,780</b>	<b>2,799,120</b>	<b>20.3%</b>
FEES AND GENERAL	(708,680)	(693,500)	(692,660)	16,020	2.3%
<b>TOTAL REVENUES</b>	<b>(708,680)</b>	<b>(693,500)</b>	<b>(692,660)</b>	<b>16,020</b>	<b>2.3%</b>
<b>NET LEVY</b>	<b>13,094,980</b>	<b>15,642,650</b>	<b>15,910,120</b>	<b>2,815,140</b>	<b>21.5%</b>

**CITY ENRICHMENT FUND**

## 2020 Preliminary Tax Supported Operating Budget

### BY SECTION

	2019 Restated Gross	2019 Restated Net	2019 Projected Net	2020 Preliminary Gross	2020 Preliminary Net	'20 Preli. vs. '19 Rest. (\$)	'20 Preli. vs. '19 Rest. (%)
Administration CEF	50,000	50,000	50,000	50,000	50,000	0	0.0%
Agriculture	143,360	143,360	143,360	143,360	143,360	0	0.0%
Arts	2,770,540	2,770,540	2,770,540	2,770,540	2,770,540	0	0.0%
Communities Culture and Heritage	564,970	564,970	564,970	564,970	564,970	0	0.0%
Community Services	2,164,360	2,164,360	2,164,360	2,164,360	2,164,360	0	0.0%
Environment	146,390	146,390	146,390	146,390	146,390	0	0.0%
Sports & Active Lifestyles	245,990	245,990	276,270	245,990	245,990	0	0.0%
<b>Total City Enrichment Fund</b>	<b>6,085,610</b>	<b>6,085,610</b>	<b>6,115,890</b>	<b>6,085,610</b>	<b>6,085,610</b>	<b>0</b>	<b>0.0%</b>

### BY COST CATEGORY

	2019 Restated Budget	2019 Projected Actual	2020 Preliminary Budget	'20 Preli. vs. '19 Rest. (\$)	'20 Preli. vs. '19 Rest. (%)
MATERIAL AND SUPPLY	50,000	50,000	50,000	0	0.0%
AGENCIES and SUPPORT PAYMENTS	6,035,610	6,065,890	6,035,610	0	0.0%
<b>TOTAL EXPENDITURES</b>	<b>6,085,610</b>	<b>6,115,890</b>	<b>6,085,610</b>	<b>0</b>	<b>0.0%</b>
<b>TOTAL REVENUES</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0.0%</b>
<b>NET LEVY</b>	<b>6,085,610</b>	<b>6,115,890</b>	<b>6,085,610</b>	<b>0</b>	<b>0.0%</b>

**NON PROGRAM REVENUES**

## 2020 Preliminary Tax Supported Operating Budget

### BY DIVISION

	2019 Restated Gross	2019 Restated Net	2019 Projected Net	2020 Preliminary Gross	2020 Preliminary Net	'20 Prel. Net vs. '19 Rest. Net (\$)	'20 Prel. Net vs. '19 Rest. Net
POA Levy Contribution	0	(2,362,200)	(2,362,200)	0	(2,302,380)	59,820	(2.5%)
Corporate Revenues	8,800,000	(14,400,000)	(14,047,000)	10,256,060	(13,902,940)	497,060	(3.5%)
Tax Adjustments	11,075,400	(28,202,300)	(30,462,100)	10,865,000	(29,512,300)	(1,310,000)	4.6%
<b>Total Non Program Revenues</b>	<b>19,875,400</b>	<b>(44,964,500)</b>	<b>(46,871,300)</b>	<b>21,121,060</b>	<b>(45,717,620)</b>	<b>(753,120)</b>	<b>1.7%</b>

### BY COST CATEGORY

	2019 Restated Budget	2019 Projected Actual	2020 Preliminary Budget	'20 Preli. vs. '19 Rest. (\$)	'20 Preli. vs. '19 Rest. (%)
CONTRACTUAL	0	353,000	156,060	156,060	100.0%
FINANCIAL	11,075,400	10,603,230	10,865,000	(210,400)	(1.9%)
CAPITAL FINANCING	8,800,000	8,800,000	10,100,000	1,300,000	14.8%
<b>TOTAL EXPENDITURES</b>	<b>19,875,400</b>	<b>19,756,230</b>	<b>21,121,060</b>	<b>1,245,660</b>	<b>6.3%</b>
FEES AND GENERAL	(36,160,200)	(37,648,200)	(37,559,380)	(1,399,180)	(3.9%)
TAX AND RATES	(28,679,700)	(28,979,330)	(29,279,300)	(599,600)	(2.1%)
<b>TOTAL REVENUES</b>	<b>(64,839,900)</b>	<b>(66,627,530)</b>	<b>(66,838,680)</b>	<b>(1,998,780)</b>	<b>(3.1%)</b>
<b>NET LEVY</b>	<b>(44,964,500)</b>	<b>(46,871,300)</b>	<b>(45,717,620)</b>	<b>(753,120)</b>	<b>(1.7%)</b>



**APPENDIX 6**

**2020  
Preliminary  
Tax Supported  
Operating Budget  
Council Referred  
Items**

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# COUNCIL REFERRED ITEMS SUMMARY

FORM #	DIVISION	SERVICE / PROGRAM	DESCRIPTION OF REFERRED ITEM	2020 IMPACT		FTE Impact
				\$ GROSS	\$ NET	
<b>PLANNING &amp; ECONOMIC DEVELOPMENT</b>						
CR-01	Licensing & By-Law Services	By-law Enforcement	Cigarette Butt By-law Enforcement Officer	\$ 45,000	\$ 45,000	0.50
CR-02	Licensing & By-Law Services	By-law Enforcement	Hess Village Paid Duty Policing (PED18081 (a))	TBD	TBD	0.00
<b>PLANNING &amp; ECONOMIC DEVELOPMENT SUBTOTAL</b>				<b>\$ 45,000</b>	<b>\$ 45,000</b>	<b>0.50</b>
<b>HEALTHY AND SAFE COMMUNITIES</b>						
CR-03	Hamilton Fire Department	Hamilton Fire Department	10 Year Fire Service Delivery Plan	\$ 610,420	\$ 572,420	14.00
CR-04	Recreation	Recreation Facilities, Products and Services	Enhancement for CANUSA Funding	\$ 10,920	\$ 10,920	0.00
<b>HEALTHY AND SAFE COMMUNITIES SUBTOTAL</b>				<b>\$ 621,340</b>	<b>\$ 583,340</b>	<b>14.00</b>
<b>PUBLIC WORKS - TAX</b>						
CR-05	Transportation Operations & Maintenance	Roadway Access	Sidewalk Clearing Program	\$ -	TBD	TBD
CR-06	Transportation Operations & Maintenance	Roadway Access	Snow Angels Program (Council Referred Item)	\$ -	TBD	TBD
<b>PUBLIC WORKS - TAX SUBTOTAL</b>				<b>\$ -</b>	<b>TBD</b>	<b>0.00</b>

129

2020 PRELIMINARY TAX SUPPORTED  
OPERATING BUDGET REPORT

Appendix "R" to Item 25 of GIC Report 21-002  
Page 157 APPENDIX 6

# COUNCIL REFERRED ITEMS SUMMARY

FORM #	DIVISION	SERVICE / PROGRAM	DESCRIPTION OF REFERRED ITEM	2020 IMPACT		FTE Impact
				\$ GROSS	\$ NET	
<b>CITY MANAGER</b>						
CR-07	Strategic Partnerships & Communications	City Enrichment Fund	City Enrichment Fund	\$ 2,730	\$ 2,730	0.00
CR-08	Human Resources	Human Resources	Implement Living Wage Over Three Year Period	\$ 490,000	\$ 490,000	0.00
<b>CITY MANAGER SUBTOTAL</b>				<b>\$ 492,730</b>	<b>\$ 492,730</b>	<b>0.00</b>
<b>CORPORATE SERVICES</b>						
CR-09	Financial Planning, Admin & Policy	Financial Management	Establish Climate Change Reserve for Sustainable Funding	TBD	TBD	0.00
<b>CORPORATE SERVICES SUBTOTAL</b>				<b>\$ -</b>	<b>\$ -</b>	<b>0.00</b>
<b>TOTAL</b>				<b>\$ 1,159,070</b>	<b>\$ 1,121,070</b>	<b>14.50</b>

CITY OF HAMILTON  
**2020 OPERATING BUDGET COUNCIL REFERRED ITEMS**  
 COUNCIL REFERRED ITEM #CR-01

<b>OVERVIEW</b>	
<b>Request Title</b>	Cigarette Butt By-law Enforcement Officer
<b>Department</b>	Planning & Economic Development
<b>Division</b>	Licensing & By-Law Services
<b>Service</b>	By-law Enforcement
<b>Proposed Start Date</b>	January - 2020
<b>Strategic Plan Priorities</b>	Healthy and Safe Communities

<b>2020 OPERATING BUDGET FINANCIAL IMPACTS</b>		
<b>DESCRIPTION</b>	<b>2020 AMOUNT</b>	<b>ANNUALIZED AMOUNT</b>
<b>Total Expenditures</b>	<b>\$45,000</b>	<b>\$45,000</b>
<b>Total Revenue</b>	<b>\$0</b>	<b>\$0</b>
<b>Net Levy</b>	<b>\$45,000</b>	<b>\$45,000</b>
<b>Full Time Equivalent (FTE)</b>	<b>0.5</b>	<b>0.5</b>
<b>Capital Budget Impact</b>	<b>\$0</b>	<b>\$0</b>

COUNCIL REFERRED ITEM #CR-01

**BACKGROUND**

On September 26, 2018 Council approved:

- (a) Report PED18154(a) respecting Cigarette Butt Litter Enforcement be received;
- (b) That the request ...that offers a part time Municipal Law Enforcement Officer dedicated solely to enforcing cigarette butt litter be referred to the 2019 Budget process; and,
- (c) That in the event Council approves this pilot, the awareness campaign include warnings of pending enforcement of cigarette butt littering.

Without the added position, it would be not be possible to maintain the increased workload of the council motion and there would be an impact on other services and Municipal Law Enforcements ability to respond in a timely manner.

**DESCRIPTION**

That .5 FTE Municipal By-Law Enforcement Officer (MLEO) be hired to enforce cigarette butt littering following a nine-month awareness campaign for a one-year pilot program with a cost of \$45,000.

CITY OF HAMILTON  
**2020 OPERATING BUDGET COUNCIL REFERRED ITEMS**  
 COUNCIL REFERRED ITEM #CR-02

OVERVIEW	
<b>Request Title</b>	Hess Village Paid Duty Policing (PED18081(a))
<b>Department</b>	Planning & Economic Development
<b>Division</b>	Licensing & By-Law Services
<b>Service</b>	By-law Enforcement
<b>Proposed Start Date</b>	January - 2020
<b>Strategic Plan Priorities</b>	Healthy and Safe Communities

2020 OPERATING BUDGET FINANCIAL IMPACTS		
DESCRIPTION	2020 AMOUNT	ANNUALIZED AMOUNT
<b>Total Expenditures</b>	TBD	\$50,000
<b>Total Revenue</b>	\$0	\$0
<b>Net Levy</b>	TBD	\$50,000
<b>Full Time Equivalent (FTE)</b>	0.0	0.0
<b>Capital Budget Impact</b>	\$0	\$0

**COUNCIL REFERRED ITEM #CR-02**

**BACKGROUND**

On April 25, 2018, Council approved Item 4 of Planning Committee Report 18-006 in response to Hess Village Paid Duty Policing Report (PED18081), Council resolved:

- (a) That the Hess Village Licence Holders' portion of the 2018 Paid Duty fee of approximately 50K be funded one-time from the Tax Stabilization Reserve; and,
- (b) That this portion of the Paid Duty fee be referred to the City of Hamilton and the Hamilton Police Service's 2019 budget process.

The Hamilton Police Services believes that a robust staffing plan beyond Divisional patrol response continues to be warranted for the Hess Village operational season. Without this enhancement, the Licence holders would be responsible for their share of the proportional billing. Several new establishments are now at Hess Village and the exemption of a restaurant versus a tavern/bar will need to be eliminated.

**DESCRIPTION**

At the February 8, 2019 General Issues Committee (Budget) meeting, the item respecting Hess Village Paid Duty Policing, in the amount of \$50,000, was deferred pending information from staff regarding the actual costs for the Hess Village Paid Duty Policing in 2018.

CITY OF HAMILTON  
**2020 OPERATING BUDGET COUNCIL REFERRED ITEMS**  
 COUNCIL REFERRED ITEM #CR-03

OVERVIEW	
<b>Request Title</b>	10 Year Fire Service Delivery Plan
<b>Department</b>	Healthy and Safe Communities
<b>Division</b>	Hamilton Fire Department
<b>Service</b>	Hamilton Fire Department
<b>Proposed Start Date</b>	January - 2020
<b>Strategic Plan Priorities</b>	Healthy and Safe Communities

2020 OPERATING BUDGET FINANCIAL IMPACTS		
DESCRIPTION	2020 AMOUNT	ANNUALIZED AMOUNT
<b>Total Expenditures</b>	<b>\$610,420</b>	<b>\$1,465,000</b>
<b>Total Revenue</b>	<b>\$38,000</b>	<b>\$91,200</b>
<b>Net Levy</b>	<b>\$572,420</b>	<b>\$1,373,800</b>
<b>Full Time Equivalent (FTE)</b>	<b>14.0</b>	<b>14.0</b>
<b>Capital Budget Impact</b>	<b>\$0</b>	<b>\$0</b>

## COUNCIL REFERRED ITEM #CR-03

### BACKGROUND

10 Year Fire Service Delivery Plan approved by Council in June 2019 (HSC19026).

The Hamilton Fire Department Service Delivery Plan is guided by four principles; Principle #4, Reduce Risk for a Healthier and Safer Community is the driving principle for Council Referred Item CR-03. At present, during an incident, scene safety and accountability are the responsibility of the Safety Officer. To mitigate the increased risk profile across the City (Initiative 11.3) and to enhance safety of personnel on scene, a new role of Firefighter Safety/Accountability Officer is required.

Objective #11 Resourcing Community Growth Demands, was initiated to identify resource gaps needed to mitigate increased risk (Initiative #11.3). As a composite response area, Upper Stoney Creek, like Waterdown, has challenges and an increased risk profile in converging an Effective Firefighting & Rescue Force, (EFRF) response as a result of location/geography, volunteer staffing response levels, growth and out-of-area support to volunteer responses. To mitigate risk, a five-person day crew is required, at both Station 17, (Upper Stoney Creek) & Station 24, (Waterdown).

### DESCRIPTION

Day Crew - Upper Stoney Creek - 5 FTE  
Day Crew - Waterdown - 5 FTE

Continue transition of composite delivery model by increasing full-time firefighting staff at Station 17 (Upper Stoney Creek) and Station 24 (Waterdown) to support Effective Firefighting and Rescue Force (EFRF) through implementation of 5 - person Monday to Friday day crew (5 FTE per Station).

Fire Safety and Accountability Officer - 4 FTE

This position will be responsible to ensure personnel are accounted for on a scene which will enable the Officer to focus on the safety of personnel. To continue to build the multi-functionality of the workforce, this position will also include working with the Safety/Shift Training Officer during their shift to jointly manage and deliver training.

CITY OF HAMILTON  
**2020 OPERATING BUDGET COUNCIL REFERRED ITEMS**  
 COUNCIL REFERRED ITEM #CR-04

OVERVIEW	
<b>Request Title</b>	Enhancement for CANUSA Funding
<b>Department</b>	Healthy and Safe Communities
<b>Division</b>	Recreation
<b>Service</b>	Recreation Facilities, Products and Services
<b>Proposed Start Date</b>	January - 2020
<b>Strategic Plan Priorities</b>	Economic Prosperity and Growth

2020 OPERATING BUDGET FINANCIAL IMPACTS		
DESCRIPTION	2020 AMOUNT	ANNUALIZED AMOUNT
<b>Total Expenditures</b>	<b>\$10,920</b>	<b>\$10,920</b>
<b>Total Revenue</b>	<b>\$0</b>	<b>\$0</b>
<b>Net Levy</b>	<b>\$10,920</b>	<b>\$10,920</b>
<b>Full Time Equivalent (FTE)</b>	<b>0.0</b>	<b>0.0</b>
<b>Capital Budget Impact</b>	<b>\$0</b>	<b>\$0</b>

**COUNCIL REFERRED ITEM #CR-04**

**BACKGROUND**

The Executive Committee for CANUSA Hamilton requested annual static funding from the City of Hamilton to support the planning and implementation of the CANUSA Games. Prior to 2015, CANUSA was not required to make a formal application, but rather, received annual operating funds from the City of Hamilton.

As per Audit, Finance and Administration Report 19-015 Council approved \$30,284 transfer from the City Enrichment Fund to the operating budget of Recreation. CANUSA requires an additional \$10,916 to support their annual operating budget, for a total of \$41,200.

**DESCRIPTION**

That an enhancement of \$10,916, to increase the annual base budget of funding to CANUSA Hamilton (from \$30,284 to \$41,200) to support the annual CANUSA games at the current level, be submitted through the Recreation Divisions 2020 operating budget for consideration, as per AF&A Report 19-015 Item 6(b).

CITY OF HAMILTON  
**2020 OPERATING BUDGET COUNCIL REFERRED ITEMS**  
 COUNCIL REFERRED ITEM #CR-05

<b>OVERVIEW</b>	
<b>Request Title</b>	Sidewalk Clearing Program
<b>Department</b>	Public Works - Tax
<b>Division</b>	Transportation Operations & Maintenance
<b>Service</b>	Roadway Access
<b>Proposed Start Date</b>	January - 2020
<b>Strategic Plan Priorities</b>	Economic Prosperity and Growth

<b>2020 OPERATING BUDGET FINANCIAL IMPACTS</b>		
<b>DESCRIPTION</b>	<b>2020 AMOUNT</b>	<b>ANNUALIZED AMOUNT</b>
<b>Total Expenditures</b>	<b>\$0</b>	<b>\$0</b>
<b>Total Revenue</b>	<b>\$0</b>	<b>\$0</b>
<b>Net Levy</b>	<b>TBD</b>	<b>TBD</b>
<b>Full Time Equivalent (FTE)</b>	<b>TBD</b>	<b>TBD</b>
<b>Capital Budget Impact</b>	<b>\$0</b>	<b>\$0</b>

**APPENDIX 6**

**COUNCIL REFERRED ITEM #CR-05**

**BACKGROUND**

Report PW19022(a) will be presented to the General Issues Committee during the Public Works budget presentation in January 2020.

**DESCRIPTION**

At the March 27, 2019 Council Meeting, staff was directed to prepare a report for consideration during the 2020 budget that would include, but not be limited to, integrating an Equity, Diversity and Inclusion framework of removing snow on sidewalks in high pedestrian areas, around parks, daycare and childcare facilities, senior housing and eldercare facilities and provide connectivity to transit routes.

CITY OF HAMILTON  
**2020 OPERATING BUDGET COUNCIL REFERRED ITEMS**  
 COUNCIL REFERRED ITEM #CR-06

OVERVIEW	
<b>Request Title</b>	Snow Angels Program (Council Referred Item)
<b>Department</b>	Public Works - Tax
<b>Division</b>	Transportation Operations & Maintenance
<b>Service</b>	Roadway Access
<b>Proposed Start Date</b>	January - 2020
<b>Strategic Plan Priorities</b>	Economic Prosperity and Growth

2020 OPERATING BUDGET FINANCIAL IMPACTS		
DESCRIPTION	2020 AMOUNT	ANNUALIZED AMOUNT
<b>Total Expenditures</b>	\$0	\$0
<b>Total Revenue</b>	\$0	\$0
<b>Net Levy</b>	TBD	TBD
<b>Full Time Equivalent (FTE)</b>	TBD	TBD
<b>Capital Budget Impact</b>	\$0	\$0

COUNCIL REFERRED ITEM #CR-06

**BACKGROUND**

Report PW19022(a) will be presented to the General Issues Committee during the Public Works budget presentation in January 2020.

**DESCRIPTION**

At the March 27, 2019 Council Meeting, staff was directed to report either before or to the General Issues Committee during the 2020 Operating Budget process respecting the following: (a) The feasibility of ways and means to enhance the Snow Angel program; (b) The feasibility of greater proactive sidewalk snow removal enforcement; and (c) Communications with Canada Post for regular maintenance (snow and ice removal) of the Community Mailbox locations.

CITY OF HAMILTON  
**2020 OPERATING BUDGET COUNCIL REFERRED ITEMS**  
 COUNCIL REFERRED ITEM #CR-07

<b>OVERVIEW</b>	
<b>Request Title</b>	City Enrichment Fund
<b>Department</b>	City Manager
<b>Division</b>	Strategic Partnerships & Communications
<b>Service</b>	City Enrichment Fund
<b>Proposed Start Date</b>	January - 2020
<b>Strategic Plan Priorities</b>	Community Engagement and Participation

<b>2020 OPERATING BUDGET FINANCIAL IMPACTS</b>		
<b>DESCRIPTION</b>	<b>2020 AMOUNT</b>	<b>ANNUALIZED AMOUNT</b>
<b>Total Expenditures</b>	<b>\$2,730</b>	<b>\$2,730</b>
<b>Total Revenue</b>	<b>\$0</b>	<b>\$0</b>
<b>Net Levy</b>	<b>\$2,730</b>	<b>\$2,730</b>
<b>Full Time Equivalent (FTE)</b>	<b>0.0</b>	<b>0.0</b>
<b>Capital Budget Impact</b>	<b>\$0</b>	<b>\$0</b>

**COUNCIL REFERRED ITEM #CR-07**

**BACKGROUND**

Motion 7.4 presented at Council October 9, 2019

- (a) That an enhancement of an additional \$1,178 for the Concession Street BIA- Sidewalk Sounds base budget be referred to the 2020 Operating Budget Process (GIC) for consideration;
- (b) That an enhancement of an additional \$1,550 for the Concession Street BIA - Street fest base budget, be referred to the 2020 Operating Budget process (GIC) for consideration

**DESCRIPTION**

City Enrichment Fund 2020 Budget enhancement for Concession Street BIA

CITY OF HAMILTON  
**2020 OPERATING BUDGET COUNCIL REFERRED ITEMS**  
 COUNCIL REFERRED ITEM #CR-08

<b>OVERVIEW</b>	
<b>Request Title</b>	Implement Living Wage Over Three Year Period
<b>Department</b>	City Manager
<b>Division</b>	Human Resources
<b>Service</b>	Human Resources
<b>Proposed Start Date</b>	January - 2020
<b>Strategic Plan Priorities</b>	Economic Prosperity and Growth

<b>2020 OPERATING BUDGET FINANCIAL IMPACTS</b>		
<b>DESCRIPTION</b>	<b>2020 AMOUNT</b>	<b>ANNUALIZED AMOUNT</b>
<b>Total Expenditures</b>	<b>\$490,000</b>	<b>\$490,000</b>
<b>Total Revenue</b>	<b>\$0</b>	<b>\$0</b>
<b>Net Levy</b>	<b>\$490,000</b>	<b>\$490,000</b>
<b>Full Time Equivalent (FTE)</b>	<b>0.0</b>	<b>0.0</b>
<b>Capital Budget Impact</b>	<b>\$0</b>	<b>\$0</b>

**COUNCIL REFERRED ITEM #CR-08**

**BACKGROUND**

On March 27, 2019, Council directed that, per 2019 Operating Budget Report 19-002 Item (g), that staff report back on the impact of implementing a Living Wage Policy for students for 2020 and the rest of the eligible positions over a three year period.

In March 2019, Council requested that staff provide a report outlining the cost of providing a living wage to employees who are paid below the living wage level of \$15.85 per hour. As part of the 2019 budget process, Council approved the provision of the living wage for School Crossing Guards but deferred the decision related to the rest of the positions to the 2020 budget cycle.

**DESCRIPTION**

Implement Living Wage Policy by setting the wage @ \$15.85 per hour for students in 2020 and for the rest of the eligible positions over a three year period. The total estimate of \$844K comprises of:

- \$313K for students in 2020; and,
- \$177K per annum for each of the years 2020 to 2022 for a total of 531K (including \$209K over the three year period for Library).

CITY OF HAMILTON  
**2020 OPERATING BUDGET COUNCIL REFERRED ITEMS**  
 COUNCIL REFERRED ITEM #CR-09

<b>OVERVIEW</b>	
<b>Request Title</b>	Establish Climate Change Reserve for Sustainable Funding
<b>Department</b>	Corporate Services
<b>Division</b>	Financial Planning, Admin & Policy
<b>Service</b>	Financial Management
<b>Proposed Start Date</b>	January - 2020
<b>Strategic Plan Priorities</b>	Our People and Performance

<b>2020 OPERATING BUDGET FINANCIAL IMPACTS</b>		
<b>DESCRIPTION</b>	<b>2020 AMOUNT</b>	<b>ANNUALIZED AMOUNT</b>
<b>Total Expenditures</b>	TBD	\$0
<b>Total Revenue</b>	\$0	\$0
<b>Net Levy</b>	TBD	\$0
<b>Full Time Equivalent (FTE)</b>	0.0	0.0
<b>Capital Budget Impact</b>	\$0	\$0

**APPENDIX 6**

**COUNCIL REFERRED ITEM #CR-09**

**BACKGROUND**

On August 15, 2019, the Audit, Finance and Administration Committee reference 19-011 Item 3(c) directed the establishment of a Climate Change Reserve # 108062 for which the funding level was to be determined as part of the 2020 Budget process.

**DESCRIPTION**

Sustainable funding for the new Climate Change Reserve # 108062 would require an increase to the tax levy.

**APPENDIX 7**

**2020  
Preliminary  
Tax Supported  
Operating Budget  
Business Cases**

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# BUSINESS CASES SUMMARY

FORM #	DIVISION	SERVICE / PROGRAM	DESCRIPTION OF BUSINESS CASE	2020 IMPACT		FTE Impact
				\$ GROSS	\$ NET	
<b>PLANNING &amp; ECONOMIC DEVELOPMENT</b>						
BC-01	Economic Development	Real Property Management	Converting Contract Positions to Permanent - Real Estate	\$ 323,620	\$ -	3.00
BC-02	Licensing & By-Law Services	By-law Enforcement	Graffiti Management	\$ 252,000	\$ 252,000	3.50
BC-03	Licensing & By-Law Services	Animal Services	Animal Adoption Program Co-ordinator	\$ 90,000	\$ -	1.00
BC-04	Transportation, Planning and Parking	Transportation Planning	Transportation Development Review	\$ -	\$ -	1.00
<b>PLANNING &amp; ECONOMIC DEVELOPMENT SUBTOTAL</b>				<b>\$ 665,620</b>	<b>\$ 252,000</b>	<b>8.50</b>
<b>HEALTHY AND SAFE COMMUNITIES</b>						
BC-05	Hamilton Paramedic Service	Hamilton Paramedic Service	Hamilton Paramedic Service 2020-2023 Enhancement (Ambulance)	\$ 1,039,500	\$ 1,039,500	10.00
<b>HEALTHY AND SAFE COMMUNITIES SUBTOTAL</b>				<b>\$ 1,039,500</b>	<b>\$ 1,039,500</b>	<b>10.00</b>
<b>PUBLIC WORKS - TAX</b>						
BC-06	Transportation Operations & Maintenance	Roadway Access	Converting Consultant Inspectors to In-house Permanent Technologist Inspector & Student Inspectors	\$ 284,270	\$ (89,530)	4.00
BC-07	Energy Fleet and Facilities	Facilities Management	Assistant Stadium Technicians Required for Tim Horton's Field to handle the addition of Forge FC Soccer games.	\$ 140,000	\$ -	2.30
<b>PUBLIC WORKS - TAX SUBTOTAL</b>				<b>\$ 424,270</b>	<b>\$ (89,530)</b>	<b>6.30</b>

149

2020 PRELIMINARY TAX SUPPORTED  
OPERATING BUDGET REPORT

Appendix "R" to Item 25 of GIC Report 21-002  
Page 179 APPENDIX 7

# BUSINESS CASES SUMMARY

		2020 IMPACT			FTE Impact	
FORM #	DIVISION	SERVICE / PROGRAM	DESCRIPTION OF BUSINESS CASE	\$ GROSS	\$ NET	
<b>CITY MANAGER</b>						
BC-08	Human Resources	Human Resources	Return to Work Services Specialist - HR Employee Health and Labour Relations FTE request being funded by Fire	\$ -	-	1.00
<b>CITY MANAGER SUBTOTAL</b>				\$ -	\$ -	1.00
<b>CORPORATE SERVICES</b>						
BC-09	Financial Services	Financial Management	Enhanced WSIB Payroll Processing Services	\$ -	\$ -	1.00
BC-10	Information Technology	Information Technology	Additional FTE for IT Division	\$ -	\$ -	1.00
<b>CORPORATE SERVICES SUBTOTAL</b>				\$ -	\$ -	2.00
<b>TOTAL</b>				\$ 2,129,390	\$ 1,201,970	28.20

CITY OF HAMILTON  
**2020 OPERATING BUDGET BUSINESS CASES**

BUSINESS CASE #BC-01

<b>BUSINESS CASE OVERVIEW</b>	
<b>Request Title</b>	Converting Contract Positions to Permanent - Real Estate
<b>Department</b>	Planning & Economic Development
<b>Division</b>	Economic Development
<b>Service</b>	Real Property Management
<b>Proposed Start Date</b>	January - 2020
<b>Strategic Plan Priorities</b>	Economic Prosperity and Growth

<b>2020 OPERATING BUDGET FINANCIAL IMPACTS</b>		
<b>DESCRIPTION</b>	<b>2020 AMOUNT</b>	<b>ANNUALIZED AMOUNT</b>
<b>Total Expenditures</b>	<b>\$323,620</b>	<b>\$323,620</b>
<b>Total Revenue</b>	<b>\$323,620</b>	<b>\$323,620</b>
<b>Net Levy</b>	<b>\$0</b>	<b>\$0</b>
<b>Full Time Equivalent (FTE)</b>	<b>3.0</b>	<b>3.0</b>
<b>Capital Budget Impact</b>	<b>\$0</b>	<b>\$0</b>

**BUSINESS CASE #BC-01**

**BACKGROUND**

The corporate real estate function has responsibility for the City's real estate assets and portfolio activities, including property acquisitions and divestitures, leasing, property valuation, cash-in-lieu of parkland determination, expropriations, and project leadership for major project implementation.

While achieving many milestones, these positions provide critical support to several priority City initiatives, and the requirement for this resource is important to sustain in the long-run.

Faced with growing pressures on demand for real estate services, and lacking key expertise, Real Estate has created a number of temporary positions since 2016. Due to the temporary nature of the position, the relative pay rate at the City, and the relatively small pool of qualified individuals, Real Estate has had considerable difficulty in filling these positions and maintaining adequate staffing levels. As a result, workload issues continue to be one of the Our People Survey matters.

**DESCRIPTION**

Convert from temporary to permanent 2 Business Development Consultant – Real Estate positions and 1 Sr. Property Officer/Appraiser position, to support demonstrated on-going workload requirements

CITY OF HAMILTON  
**2020 OPERATING BUDGET BUSINESS CASES**

BUSINESS CASE #BC-02

<b>BUSINESS CASE OVERVIEW</b>	
<b>Request Title</b>	Graffiti Management
<b>Department</b>	Planning & Economic Development
<b>Division</b>	Licensing & By-Law Services
<b>Service</b>	By-law Enforcement
<b>Proposed Start Date</b>	January - 2020
<b>Strategic Plan Priorities</b>	Healthy and Safe Communities

<b>2020 OPERATING BUDGET FINANCIAL IMPACTS</b>		
<b>DESCRIPTION</b>	<b>2020 AMOUNT</b>	<b>ANNUALIZED AMOUNT</b>
<b>Total Expenditures</b>	<b>\$252,000</b>	<b>\$252,000</b>
<b>Total Revenue</b>	<b>\$0</b>	<b>\$0</b>
<b>Net Levy</b>	<b>\$252,000</b>	<b>\$252,000</b>
<b>Full Time Equivalent (FTE)</b>	<b>3.5</b>	<b>3.5</b>
<b>Capital Budget Impact</b>	<b>\$0</b>	<b>\$0</b>

BUSINESS CASE #BC-02

**BACKGROUND**

PW17078/PED 17198 Council approved a 2 year pilot program for establishing an internal Graffiti Working Group led by Policy and Program staff, to develop and implement a Graffiti Management Strategy with Victim Assistance Program. This included the hiring of 2 FTE Municipal Enforcement officers (co op students)funded through Tax Stabilization Reserve. The pilot program concludes at the end of 2019.

Graffiti impacts the entire community, targeting City and public assets. The 2 year pilot project had a positive response, minimizing reoccurrences and increasing community confidence. The Program Administrator coordinates the removal of graffiti from City and third-party assets, public education and graffiti prevention initiatives identified by the Graffiti Working Group. The 2 student MLEO prevent/respond to new or repeat incidents of graffiti.

**DESCRIPTION**

To add 1FTE Program Administrator to coordinate the internal Graffiti Working Group.  
Add 2 FTE Municipal Law Enforcement Officers (co-op students) and ancillary costs .  
Add 0.5 FTE Administrative staff.

Alternatives:

1. Close the program, each Division to address Graffiti issues in their own department
2. Fund the Pro-active student program and \$2,000 per year Victim Assistance Fund to continue the work of Graffiti removal within the City.

CITY OF HAMILTON  
**2020 OPERATING BUDGET BUSINESS CASES**

BUSINESS CASE #BC-03

<b>BUSINESS CASE OVERVIEW</b>	
<b>Request Title</b>	Animal Adoption Program Co-ordinator
<b>Department</b>	Planning & Economic Development
<b>Division</b>	Licensing & By-Law Services
<b>Service</b>	Animal Services
<b>Proposed Start Date</b>	January - 2020
<b>Strategic Plan Priorities</b>	Healthy and Safe Communities

<b>2020 OPERATING BUDGET FINANCIAL IMPACTS</b>		
<b>DESCRIPTION</b>	<b>2020 AMOUNT</b>	<b>ANNUALIZED AMOUNT</b>
<b>Total Expenditures</b>	<b>\$90,000</b>	<b>\$90,000</b>
<b>Total Revenue</b>	<b>\$90,000</b>	<b>\$90,000</b>
<b>Net Levy</b>	<b>\$0</b>	<b>\$0</b>
<b>Full Time Equivalent (FTE)</b>	<b>1.0</b>	<b>1.0</b>
<b>Capital Budget Impact</b>	<b>\$0</b>	<b>\$0</b>

BUSINESS CASE #BC-03

**BACKGROUND**

On February 28, 2018, Council approved Item 11 of Planning Committee Report 18-003 directing staff to commence an 18-month Animal Adoption Pilot Program to assess the impacts the program would have on current operations and the City's rescue partners.

Additional FTE required to manage & co-ordinate the Program at an est. cost of \$90K. The Program received \$103,048 in new revenue through collection of adoption fees over the 18-month pilot period. With a Permanent program, \$90K anticipated annually, offsetting budget impacts.

**DESCRIPTION**

Staff are recommending that animal adoptions be a permanent program within HAS with the addition of an Animal Adoption Program Co-ordinator, fully funded through Animal Adoption Program Revenue.

That one FTE, Animal Adoption Co-ordinator, be approved and funded from the Animal Adoption Revenue for \$90,000 and be referred to the 2020 Budget Deliberation process.

CITY OF HAMILTON  
**2020 OPERATING BUDGET BUSINESS CASES**

BUSINESS CASE #BC-04

<b>BUSINESS CASE OVERVIEW</b>	
<b>Request Title</b>	Transportation Development Review
<b>Department</b>	Planning & Economic Development
<b>Division</b>	Transportation, Planning and Parking
<b>Service</b>	Transportation Planning
<b>Proposed Start Date</b>	January - 2020
<b>Strategic Plan Priorities</b>	Economic Prosperity and Growth

<b>2020 OPERATING BUDGET FINANCIAL IMPACTS</b>		
<b>DESCRIPTION</b>	<b>2020 AMOUNT</b>	<b>ANNUALIZED AMOUNT</b>
<b>Total Expenditures</b>	\$0	\$0
<b>Total Revenue</b>	\$0	\$0
<b>Net Levy</b>	\$0	\$0
<b>Full Time Equivalent (FTE)</b>	1.0	1.0
<b>Capital Budget Impact</b>	\$0	\$0

**BUSINESS CASE #BC-04****BACKGROUND**

The 2019 Proposed Tariff of Fees for Planning and Engineering Development Applications (City Wide) (PED19015(a)) included a comprehensive review of user fees. This position will be funded by user fees.

This position is for development reviews completed by the Transportation Planning Section. Transportation Planning's capacity to complete development reviews is critical to meet targeted service levels for development applications.

**DESCRIPTION**

The purpose of this Business Case is to convert a currently funded temporary position to full time permanent. The position is for development approvals and funded through development application fees.

CITY OF HAMILTON  
**2020 OPERATING BUDGET BUSINESS CASES**

BUSINESS CASE #BC-05

<b>BUSINESS CASE OVERVIEW</b>	
<b>Request Title</b>	Hamilton Paramedic Service 2020-2023 Enhancement (Ambulance)
<b>Department</b>	Healthy and Safe Communities
<b>Division</b>	Hamilton Paramedic Service
<b>Service</b>	Hamilton Paramedic Service
<b>Proposed Start Date</b>	January - 2020
<b>Strategic Plan Priorities</b>	Healthy and Safe Communities

<b>2020 OPERATING BUDGET FINANCIAL IMPACTS</b>		
<b>DESCRIPTION</b>	<b>2020 AMOUNT</b>	<b>ANNUALIZED AMOUNT</b>
<b>Total Expenditures</b>	<b>\$1,039,500</b>	<b>\$1,386,000</b>
<b>Total Revenue</b>	<b>\$0</b>	<b>\$0</b>
<b>Net Levy</b>	<b>\$1,039,500</b>	<b>\$1,386,000</b>
<b>Full Time Equivalent (FTE)</b>	<b>10.0</b>	<b>10.0</b>
<b>Capital Budget Impact</b>	<b>\$270,000</b>	<b>\$270,000</b>

BUSINESS CASE #BC-05

**BACKGROUND**

As identified in the Paramedic Service 2017 and 2018 Annual Reports (HSC18020, HSC19035), the Service continues to experience service demand growth at a rate greater than overall population growth. For the past 7 years demand has increased by an average of more than 4% 9-1-1 events annually. This growth is accelerating, with the major increases occurring in seniors (over age 65). Demand is expected to grow at an accelerating rate, with minimal projection of an average of around 3,000 events, and almost 4,000 ambulance responses to these events per year from 2019 - 2023. This translates into an average increase of 12 more ambulance responses per day in each of the next four years, thus necessitating this capability enhancement.

**DESCRIPTION**

Therefore we are requesting one additional ambulance with ancillary equipment and 10 additional FTE's to provide emergency response 24 hours per day, 7 days per week. Note that Provincial funding will be available for approximately 50 percent of the operating expenses in Year 2 (2021) for these additional expenditures, under current Provincial funding methodologies. There is also \$243,000 of DC's to fund the Capital Purchase of the new vehicle.

CITY OF HAMILTON  
**2020 OPERATING BUDGET BUSINESS CASES**  
 BUSINESS CASE #BC-06

<b>BUSINESS CASE OVERVIEW</b>	
<b>Request Title</b>	Converting Consultant Inspectors to In-house Permanent Technologist Inspector & Student Inspectors
<b>Department</b>	Public Works - Tax
<b>Division</b>	Transportation Operations & Maintenance
<b>Service</b>	Roadway Access
<b>Proposed Start Date</b>	January - 2020
<b>Strategic Plan Priorities</b>	Economic Prosperity and Growth

<b>2020 OPERATING BUDGET FINANCIAL IMPACTS</b>		
<b>DESCRIPTION</b>	<b>2020 AMOUNT</b>	<b>ANNUALIZED AMOUNT</b>
<b>Total Expenditures</b>	<b>\$284,270</b>	<b>\$284,270</b>
<b>Total Revenue</b>	<b>\$373,800</b>	<b>\$373,800</b>
<b>Net Levy</b>	<b>-\$89,530</b>	<b>-\$89,530</b>
<b>Full Time Equivalent (FTE)</b>	<b>4.4</b>	<b>4.4</b>
<b>Capital Budget Impact</b>	<b>\$0</b>	<b>\$0</b>

**BUSINESS CASE #BC-06**

**BACKGROUND**

The Roads Administration manages 18 regular programs, valued at approximately \$18.9 million. These programs require continuous inspection. A green belt project was conducted to review the current spending on external consultants to inspect projects. The review was also to identify where there is a gap on inspection and if there is potential for cost and efficiency savings by completing the inspection in-house.

The results recommend to bring the process in house. The additional FTE's will provide the program with resources to ensure contracts are delivered and inspected within the City of Hamilton in an efficient and cost-effective manner. By not providing sufficient staffing for inspections, we are putting the City at risk by not maintaining our infrastructure to its life expectancy, creating risk to citizens living or visiting our City by not ensuring the work is completed by the contractor.

**DESCRIPTION**

The results recommend to bring the process in house and create 1 FTE, Technologist Inspector position, and 3.4 FTE's for student co-op Inspector positions. The costs of the new 4.4 FTE's will be offset by reducing Consultant costs with an estimated 2020 operating budget savings of \$89K.

CITY OF HAMILTON  
**2020 OPERATING BUDGET BUSINESS CASES**

BUSINESS CASE #BC-07

<b>BUSINESS CASE OVERVIEW</b>	
<b>Request Title</b>	Assistant Stadium Technicians Required for Tim Horton's Field to handle the addition of Forge FC Soccer games.
<b>Department</b>	Public Works - Tax
<b>Division</b>	Energy Fleet and Facilities
<b>Service</b>	Facilities Management
<b>Proposed Start Date</b>	January - 2020
<b>Strategic Plan Priorities</b>	Clean and Green

<b>2020 OPERATING BUDGET FINANCIAL IMPACTS</b>		
<b>DESCRIPTION</b>	<b>2020 AMOUNT</b>	<b>ANNUALIZED AMOUNT</b>
<b>Total Expenditures</b>	<b>\$140,000</b>	<b>\$140,000</b>
<b>Total Revenue</b>	<b>\$140,000</b>	<b>\$140,000</b>
<b>Net Levy</b>	<b>\$0</b>	<b>\$0</b>
<b>Full Time Equivalent (FTE)</b>	<b>2.3</b>	<b>2.3</b>
<b>Capital Budget Impact</b>	<b>\$0</b>	<b>\$0</b>

**BUSINESS CASE #BC-07****BACKGROUND**

With the addition of the Canadian Soccer League and with Community and user group events, Tim Hortons Field has seen an increase in revenues and higher demand for quality service resulting in the need for additional FTEs. The additional FTEs, will provide operational support for one of the City of Hamilton's largest assets, assist in delivering the program schedule and will have a net zero impact to the operating budget, based on revenues from the Soccer Agreement.

Without the additional FTEs, City staff may be required to either refuse events due to insufficient staffing budget or convert an existing Facilities position, reducing services elsewhere.

**DESCRIPTION**

New revenue stream requires additional support of 2.3 part-time FTEs in the position of Assistant Stadium Technician, to handle the addition of Forge FC Soccer games. For the City of Hamilton to provide quality service and continue to increase revenue and interest at Tim Hortons Field, a minimum of 2.3 FTE is required to keep up with demand.

CITY OF HAMILTON  
**2020 OPERATING BUDGET BUSINESS CASES**

BUSINESS CASE #BC-08

<b>BUSINESS CASE OVERVIEW</b>	
<b>Request Title</b>	Return to Work Services Specialist - HR Employee Health and Labour Relations FTE request being funded by Fire
<b>Department</b>	City Manager
<b>Division</b>	Human Resources
<b>Service</b>	Human Resources
<b>Proposed Start Date</b>	January - 2020
<b>Strategic Plan Priorities</b>	Our People and Performance

<b>2020 OPERATING BUDGET FINANCIAL IMPACTS</b>		
<b>DESCRIPTION</b>	<b>2020 AMOUNT</b>	<b>ANNUALIZED AMOUNT</b>
<b>Total Expenditures</b>	\$0	\$0
<b>Total Revenue</b>	\$0	\$0
<b>Net Levy</b>	\$0	\$0
<b>Full Time Equivalent (FTE)</b>	1.0	1.0
<b>Capital Budget Impact</b>	\$0	\$0

**BUSINESS CASE #BC-08****BACKGROUND**

In a report on attendance presented to the Audit, Finance and Administration Committee in April 2017, an action plan was developed to address the rise in absenteeism in the Fire Department in 2015 and 2016 (HUR 17010). The plan included an 18-month pilot with a dedicated full time Return to Work Services Specialist. Since 2017 a full-time Return to Work Services Specialist has been assigned to work with Fire management.

This position will be funded exclusively by the Fire Department and with a permanent dedicated assignment. This request comes as a result of a successful 18-month trial that has provided evidence worthy of its continuance on a permanent basis. The Return to Work Specialist will continue with all of the efforts developed over the past 18 months in maintaining a supportive and guided approach to disability management that emphasized regular and predictable attendance at work.

**DESCRIPTION**

That Council approve one (1) Permanent Full Time Return to Work Services Specialist for dedicated assignment to the Fire Department. The FTE position will be part of Human Resources staff complement (in Return to Work Services) with ongoing funding provided by Fire.

CITY OF HAMILTON  
**2020 OPERATING BUDGET BUSINESS CASES**

BUSINESS CASE #BC-09

<b>BUSINESS CASE OVERVIEW</b>	
<b>Request Title</b>	Enhanced WSIB Payroll Processing Services
<b>Department</b>	Corporate Services
<b>Division</b>	Financial Services
<b>Service</b>	Financial Management
<b>Proposed Start Date</b>	January - 2020
<b>Strategic Plan Priorities</b>	Our People and Performance

<b>2020 OPERATING BUDGET FINANCIAL IMPACTS</b>		
<b>DESCRIPTION</b>	<b>2020 AMOUNT</b>	<b>ANNUALIZED AMOUNT</b>
<b>Total Expenditures</b>	\$0	\$0
<b>Total Revenue</b>	\$0	\$0
<b>Net Levy</b>	\$0	\$0
<b>Full Time Equivalent (FTE)</b>	1.0	1.0
<b>Capital Budget Impact</b>	\$0	\$0

**BUSINESS CASE #BC-09**

**BACKGROUND**

Police: Approved by Police Services Board in Dec 2017 per PSP 17-137  
Fire: Memorandum of Agreement dated March 15 2019

Savings will accrue in City Divisions with staff on WSIB

**DESCRIPTION**

Alter WSIB payment method by paying the lower WSIB non taxable award directly to employee plus WSIB top-up to maintain the pre-disability net pay. This change would result in annual savings of \$40K PER ABSENCE; and, CPP refund claims previously forgone will be filed.  
Arrangement already in place for Fire and Police; this proposal is to extend this to rest of the City.

CITY OF HAMILTON  
**2020 OPERATING BUDGET BUSINESS CASES**  
 BUSINESS CASE #BC-10

<b>BUSINESS CASE OVERVIEW</b>	
<b>Request Title</b>	Additional FTE for IT Division
<b>Department</b>	Corporate Services
<b>Division</b>	Information Technology
<b>Service</b>	Information Technology
<b>Proposed Start Date</b>	January - 2020
<b>Strategic Plan Priorities</b>	Community Engagement and Participation

<b>2020 OPERATING BUDGET FINANCIAL IMPACTS</b>		
<b>DESCRIPTION</b>	<b>2020 AMOUNT</b>	<b>ANNUALIZED AMOUNT</b>
<b>Total Expenditures</b>	\$0	\$0
<b>Total Revenue</b>	\$0	\$0
<b>Net Levy</b>	\$0	\$0
<b>Full Time Equivalent (FTE)</b>	1.0	1.0
<b>Capital Budget Impact</b>	\$0	\$0

**BUSINESS CASE #BC-10**

**BACKGROUND**

The FTE will be used to make a resource that has been employed on a temporary basis since 2015 permanent. This resource has specific subject matter expertise required to deliver key strategic initiatives for the Planning & Economic Development department. The FTE will be fully funded by the Planning & Economic Development department. The FTE has the skillset and subject matter expertise to deliver the expansion of the Amanda software application within Planning & Economic Development, a key strategic initiative for the department. This proposal is supported by the PED leadership team.

This FTE will be leveraged to create a permanent position for a position that has been temporary since 2015.

**DESCRIPTION**

This FTE will be leveraged to provide additional support for the PED AMANDA team and will work on key strategic initiatives including the Amanda software expansion project.

**APPENDIX 8**

**2020  
Preliminary  
Tax Supported  
Operating Budget  
Multi-Year  
Budget Outlook**

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# MULTI-YEAR OUTLOOK

Multi-Year Outlook									
2021			2022			2023			
\$	2021 vs 2020		\$	2022 vs 2021		\$	2023 vs 2022		
	\$	%		\$	%		\$	%	
<b>PLANNING &amp; ECONOMIC DEVELOPMENT</b>									
General Manager	1,079,230	41,140	4.0%	1,104,000	24,770	2.3%	1,142,120	38,120	3.5%
Transportation, Planning and Parking	2,518,570	74,860	3.1%	2,424,290	(94,280)	(3.7%)	2,350,000	(74,290)	(3.1%)
Building	1,188,190	127,500	12.0%	1,181,630	(6,560)	(0.6%)	1,207,150	25,520	2.2%
Economic Development	5,534,510	113,040	2.1%	5,633,660	99,150	1.8%	5,727,200	93,540	1.7%
Growth Management	776,120	185,300	31.4%	534,550	(241,570)	(31.1%)	677,590	143,040	26.8%
Licensing & By-Law Services	6,812,640	166,690	2.5%	6,953,200	140,560	2.1%	7,076,280	123,080	1.8%
Planning	4,406,920	664,650	17.8%	4,311,570	(95,350)	(2.2%)	4,490,470	178,900	4.1%
Tourism & Culture	9,399,050	179,510	1.9%	9,563,990	164,940	1.8%	9,716,030	152,040	1.6%
<b>TOTAL PLANNING &amp; ECONOMIC DEVELOPMENT</b>	<b>31,715,230</b>	<b>1,552,690</b>	<b>5.1%</b>	<b>31,706,890</b>	<b>(8,340)</b>	<b>(0.0%)</b>	<b>32,386,840</b>	<b>679,950</b>	<b>2.1%</b>
<b>HEALTHY AND SAFE COMMUNITIES</b>									
HSC Administration	2,889,770	92,950	3.3%	2,965,660	75,890	2.6%	3,032,010	66,350	2.2%
Children's Services and Neighbourhood Dev.	12,621,480	1,639,860	14.9%	12,719,190	97,710	0.8%	12,815,410	96,220	0.8%
Ontario Works	13,575,430	532,050	4.1%	14,046,360	470,930	3.5%	14,492,090	445,730	3.2%
Housing Services	48,336,640	3,056,810	6.8%	50,695,970	2,359,330	4.9%	52,387,890	1,691,920	3.3%
Long Term Care	15,086,070	1,004,660	7.1%	15,777,760	691,690	4.6%	16,464,590	686,830	4.4%
Recreation	34,966,670	784,870	2.3%	35,518,710	552,040	1.6%	36,044,850	526,140	1.5%
Hamilton Fire Department	96,406,810	2,717,100	2.9%	99,106,300	2,699,490	2.8%	101,881,380	2,775,080	2.8%
Hamilton Paramedic Service	26,071,260	962,490	3.8%	26,515,870	444,610	1.7%	27,031,860	515,990	1.9%
Public Health Services	15,581,220	2,108,230	15.6%	16,435,490	854,270	5.5%	17,255,590	820,100	5.0%
<b>TOTAL HEALTHY AND SAFE COMMUNITIES</b>	<b>265,535,350</b>	<b>12,899,020</b>	<b>5.1%</b>	<b>273,781,310</b>	<b>8,245,960</b>	<b>3.1%</b>	<b>281,405,670</b>	<b>7,624,360</b>	<b>2.8%</b>
<b>PUBLIC WORKS</b>									
PW-General Administration	921,990	18,450	2.0%	940,800	18,810	2.0%	960,000	19,200	2.0%
Energy Fleet and Facilities	9,540,330	242,970	2.6%	9,636,742	96,412	1.0%	9,721,003	84,261	0.9%
Engineering Services	0	0	0.0%	0	0	0.0%	0	0	0.0%
Environmental Services	85,330,910	2,536,480	3.1%	87,453,710	2,122,800	2.5%	89,598,870	2,145,160	2.5%
Transit	90,102,380	8,706,670	10.7%	96,367,180	6,264,800	7.0%	102,362,490	5,995,310	6.2%
Transportation Operations & Maintenance	83,295,100	1,854,530	2.3%	84,742,720	1,447,620	1.7%	85,928,100	1,185,380	1.4%
<b>TOTAL PUBLIC WORKS</b>	<b>269,190,710</b>	<b>13,359,100</b>	<b>5.2%</b>	<b>279,141,152</b>	<b>9,950,442</b>	<b>3.7%</b>	<b>288,570,463</b>	<b>9,429,311</b>	<b>3.4%</b>
<b>LEGISLATIVE</b>									
Legislative General	(362,260)	(2,690)	0.7%	(365,060)	(2,800)	0.8%	(367,860)	(2,800)	0.8%
Mayors Office	1,201,160	37,140	3.2%	1,221,570	20,410	1.7%	1,241,570	20,000	1.6%
Volunteer Committee	112,650	0	0.0%	112,650	0	0.0%	112,650	0	0.0%
Ward Budgets	4,237,720	67,600	1.6%	4,306,220	68,500	1.6%	4,372,770	66,550	1.5%
<b>TOTAL LEGISLATIVE</b>	<b>5,189,270</b>	<b>102,050</b>	<b>2.0%</b>	<b>5,275,380</b>	<b>86,110</b>	<b>1.7%</b>	<b>5,359,130</b>	<b>83,750</b>	<b>1.6%</b>

# MULTI-YEAR OUTLOOK

Multi-Year Outlook						
2021		2022			2023	
\$	2021 vs 2020	\$	2022 vs 2021	\$	2023 vs 2022	

**CITY MANAGER**

Office of the City Auditor	1,178,030	26,320	2.3%	1,199,980	21,950	1.9%	1,221,380	21,400	1.8%
CMO - Admin & Digital Office	438,720	17,710	4.2%	450,020	11,300	2.6%	460,950	10,930	2.4%
Strategic Partnerships & Communications	3,211,620	73,780	2.4%	3,265,090	53,470	1.7%	3,316,100	51,010	1.6%
Human Resources	7,695,450	142,890	1.9%	7,828,750	133,300	1.7%	7,956,000	127,250	1.6%
<b>TOTAL CITY MANAGER</b>	<b>12,523,820</b>	<b>260,700</b>	<b>2.1%</b>	<b>12,743,840</b>	<b>220,020</b>	<b>1.8%</b>	<b>12,954,430</b>	<b>210,590</b>	<b>1.7%</b>

**CORPORATE SERVICES**

City Clerk's Office	2,861,520	70,900	2.5%	2,915,200	53,680	1.9%	2,967,860	52,660	1.8%
Corporate Services - Administration	331,240	6,390	2.0%	337,470	6,230	1.9%	343,510	6,040	1.8%
Customer Service	5,646,840	121,870	2.2%	5,757,580	110,740	2.0%	5,866,420	108,840	1.9%
Financial Planning, Admin & Policy	5,096,460	181,970	3.7%	5,250,400	153,940	3.0%	5,399,050	148,650	2.8%
Financial Services	4,346,620	99,820	2.4%	4,458,050	111,430	2.6%	4,566,140	108,090	2.4%
Information Technology	12,727,350	1,223,960	10.6%	13,391,440	664,090	5.2%	14,049,100	657,660	4.9%
Legal Services	3,576,650	160,300	4.7%	3,703,630	126,980	3.6%	3,826,200	122,570	3.3%
<b>TOTAL CORPORATE SERVICES</b>	<b>34,586,680</b>	<b>1,865,210</b>	<b>5.7%</b>	<b>35,813,770</b>	<b>1,227,090</b>	<b>3.5%</b>	<b>37,018,280</b>	<b>1,204,510</b>	<b>3.4%</b>

**CORPORATE FINANCIALS - EXPENDITURES**

Non Program Expenditures	25,282,280	1,022,430	4.2%	24,249,360	(1,032,920)	(4.1%)	24,264,950	15,590	0.1%
<b>TOTAL CORPORATE FINANCIALS</b>	<b>25,282,280</b>	<b>1,022,430</b>	<b>4.2%</b>	<b>24,249,360</b>	<b>(1,032,920)</b>	<b>(4.1%)</b>	<b>24,264,950</b>	<b>15,590</b>	<b>0.1%</b>

**HAMILTON ENTERTAINMENT FACILITIES**

Operating	4,550,300	49,110	1.1%	4,600,580	50,280	1.1%	4,652,050	51,470	1.1%
<b>TOTAL HAMILTON ENTERTAINMENT FACILITIES</b>	<b>4,550,300</b>	<b>49,110</b>	<b>1.1%</b>	<b>4,600,580</b>	<b>50,280</b>	<b>1.1%</b>	<b>4,652,050</b>	<b>51,470</b>	<b>1.1%</b>

<b>TOTAL CITY EXPENDITURES</b>	<b>648,573,640</b>	<b>31,110,310</b>	<b>5.0%</b>	<b>667,312,282</b>	<b>18,738,642</b>	<b>2.9%</b>	<b>686,611,813</b>	<b>19,299,531</b>	<b>2.9%</b>
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**CAPITAL FINANCING**

Debt-Healthy & Safe Communities	2,303,440	(36,280)	(1.6%)	2,266,440	(37,000)	(1.6%)	2,228,700	(37,740)	(1.7%)
Debt-Infrastructure Renewal Levy	13,428,870	0	0.0%	13,428,870	0	0.0%	13,428,870	0	0.0%
Debt-Corporate Financials	90,062,300	6,293,000	7.5%	95,935,300	5,873,000	6.5%	101,306,300	5,371,000	5.6%
Debt-Planning & Economic Development	194,070	0	0.0%	194,070	0	0.0%	194,070	0	0.0%
Debt-Public Works	38,675,500	(20,420)	(0.1%)	38,654,670	(20,830)	(0.1%)	38,633,420	(21,250)	(0.1%)
<b>TOTAL CAPITAL FINANCING</b>	<b>144,664,180</b>	<b>6,236,300</b>	<b>4.5%</b>	<b>150,479,350</b>	<b>5,815,170</b>	<b>4.0%</b>	<b>155,791,360</b>	<b>5,312,010</b>	<b>3.5%</b>

# MULTI-YEAR OUTLOOK

Multi-Year Outlook								
2021			2022			2023		
\$	2021 vs 2020		\$	2022 vs 2021		\$	2023 vs 2022	

## BOARDS & AGENCIES

### POLICE SERVICES

Operating	175,761,530	5,252,590	3.1%	181,174,786	5,413,256	3.1%	186,753,654	5,578,868	3.1%
Capital Financing	805,750	0	0.0%	805,750	0	0.0%	805,750	0	0.0%
<b>TOTAL POLICE SERVICES</b>	<b>176,567,280</b>	<b>5,252,590</b>	<b>3.1%</b>	<b>181,980,536</b>	<b>5,413,256</b>	<b>3.1%</b>	<b>187,559,404</b>	<b>5,578,868</b>	<b>3.1%</b>

### OTHER BOARDS & AGENCIES

Library	32,017,790	688,190	2.2%	32,646,780	628,990	2.0%	33,130,450	483,670	1.5%
Conservation Authorities	8,330,610	151,870	1.9%	8,485,520	154,910	1.9%	8,643,530	158,010	1.9%
Hamilton Beach Rescue Unit	137,030	2,690	2.0%	139,770	2,740	2.0%	142,570	2,800	2.0%
Royal Botanical Gardens	647,410	12,690	2.0%	660,360	12,950	2.0%	673,570	13,210	2.0%
MPAC	6,986,610	136,990	2.0%	7,126,240	139,730	2.0%	7,268,770	142,530	2.0%
Farmers Market	116,760	3,960	3.5%	114,370	(2,390)	(2.0%)	111,610	(2,760)	(2.4%)
<b>TOTAL OTHER BOARDS &amp; AGENCIES</b>	<b>48,236,110</b>	<b>996,390</b>	<b>2.1%</b>	<b>49,173,040</b>	<b>936,930</b>	<b>1.9%</b>	<b>49,970,500</b>	<b>797,460</b>	<b>1.6%</b>
Capital Financing - Other Boards & Agencies	191,240	0	0.0%	191,240	0	0.0%	191,240	0	0.0%
City Enrichment Fund	6,207,322	121,712	2.0%	6,331,468	124,146	2.0%	6,458,097	126,629	2.0%
<b>TOTAL BOARDS &amp; AGENCIES</b>	<b>231,201,952</b>	<b>6,370,692</b>	<b>2.8%</b>	<b>237,676,284</b>	<b>6,474,332</b>	<b>2.8%</b>	<b>244,179,241</b>	<b>6,502,957</b>	<b>2.7%</b>

<b>TOTAL EXPENDITURES</b>	<b>1,024,439,772</b>	<b>43,717,302</b>	<b>4.5%</b>	<b>1,055,467,916</b>	<b>31,028,144</b>	<b>3.0%</b>	<b>1,086,582,414</b>	<b>31,114,498</b>	<b>2.9%</b>
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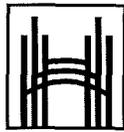
### NON PROGRAM REVENUES

Payment In Lieu	(16,026,300)	0	0.0%	(16,026,300)	0	0.0%	(16,026,300)	0	0.0%
Penalties and Interest	(11,000,000)	0	0.0%	(11,000,000)	0	0.0%	(11,000,000)	0	0.0%
Right of Way	(3,228,000)	0	0.0%	(3,228,000)	0	0.0%	(3,228,000)	0	0.0%
Senior Tax Credit	567,000	0	0.0%	567,000	0	0.0%	567,000	0	0.0%
Supplementary Taxes	(9,425,000)	0	0.0%	(9,425,000)	0	0.0%	(9,425,000)	0	0.0%
Tax Remissions and Write Offs	9,600,000	0	0.0%	9,600,000	0	0.0%	9,600,000	0	0.0%
Hydro Dividend and Other Interest	(4,602,940)	0	0.0%	(4,602,940)	0	0.0%	(4,602,940)	0	0.0%
Investment Income	(4,100,000)	0	0.0%	(4,100,000)	0	0.0%	(4,100,000)	0	0.0%
Slot Revenues	(5,200,000)	0	0.0%	(5,200,000)	0	0.0%	(5,200,000)	0	0.0%
POA Revenues	(2,302,380)	0	0.0%	(2,302,380)	0	0.0%	(2,302,380)	0	0.0%
<b>TOTAL NON PROGRAM REVENUES</b>	<b>(45,717,620)</b>	<b>0</b>	<b>0.0%</b>	<b>(45,717,620)</b>	<b>0</b>	<b>0.0%</b>	<b>(45,717,620)</b>	<b>0</b>	<b>0.0%</b>

<b>TOTAL LEVY REQUIREMENT</b>	<b>978,722,152</b>	<b>43,717,302</b>	<b>4.7%</b>	<b>1,009,750,296</b>	<b>31,028,144</b>	<b>3.2%</b>	<b>1,040,864,794</b>	<b>31,114,498</b>	<b>3.1%</b>
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Hamilton

**CITY OF HAMILTON  
BUDGETED COMPLEMENT TRANSFER SCHEDULE**

**STAFF COMPLEMENT CHANGE**

**Complement Transfer to another Division or Department <sup>(1)</sup>**

ITEM #	TRANSFER FROM				TRANSFER TO			
	Department	Division	Position Title (2)	FTE	Department	Division	Position Title (2)	FTE
1	Corporate Services	Financial Services	Accounts Payable Clerk	1.0	Corporate Services	Financial Services	AP/AR Administrator	1.0
	<b>Explanation:</b> The Accounts Payable Clerk declared redundant. AP/AR Administrator will provide a higher level of analysis, conduct process control reviews, develop ad hoc reports and find efficiencies in the Accounts payable processes. The difference in position pay will be mitigated through existing budget.							
2	Corporate Services	Financial Services	Accounts Payable Vendor Clerk	1.0	Corporate Services	Financial Services	Appeals Officer (Taxation)	1.0
	<b>Explanation:</b> The Accounts Payable Vendor Clerk declared redundant. The Appeals Officer (Taxation), the position will respond to the City's more active participation in assessment appeals and will assume responsibilities of <i>Municipal Act</i> Appeals. The difference in position pay will be mitigated through existing budget. Centralization of Support Services.							
3	Corporate Services	Financial Services	Accounting Clerk	1.0	Corporate Services	Financial Services	Senior Financial Analyst-Accounting	1.0
	<b>Explanation:</b> The Accounting Clerk declared redundant. The Senior Financial Analyst-Accounting will provide a higher level of analysis required to keep up with financial statement and accounting policy changes as well as find efficiencies in accounting processes. The difference in position pay will be mitigated through existing budget.							
4	Corporate Services	Financial Services	Student Positions	0.58	Corporate Services	Financial Planning Administration & Policy	Student Positions	0.58
	<b>Explanation:</b> The dollars associated with the student positions in Accounting and Taxation were used in part to mitigate the above positions. The FTEs were transferred to FPAP for use when funding becomes available.							
5	Planning & Economic Development Licensing and Bylaw Services		Project & Policy Asst.-MLE & Municipal Law Enforcement Officer	0.5 0.5	Planning & Economic Development Licensing and Bylaw Services		Project & Policy Asst.-MLE	1.0
	<b>Explanation:</b> Convert two part time positions (0.5 FTE) Project & Policy Asst.-MLE (Grade 2) and (0.5 FTE) Municipal Law Enforcement Officer (Grade K) into a full time (1.0 FTE) Project & Policy Asst.-MLE (Grade 2). Position required to accommodate increasing court administration, admin support for Municipal Law Enforcement officers.							
6	Planning and Economic Development Licensing & By-Law Services		By-Law Clerk	1.0	Planning and Economic Development Transportation Planning and Parking		Screening Officer	1.0
	<b>Explanation:</b> Conversion of a By-Law Clerk (Pay Grade G) in LBS to a Screening Officer (Pay Grade 4) in TPP. Difference in pay can be accommodated through available gapping. Screening functions for LBS have been provided through a temporary third Screening Officer. With new by-laws being added to APS, it is appropriate that the existing temporary third Screening Officer Position be converted to a permanent position utilizing the By-Law clerk position.							
7	Planning and Economic Development Licensing & By-Law Services		License Compliance Officer & License Administrator	0.5 0.5	Planning and Economic Development Licensing & By-Law Services		License Compliance Officer	1.0
	<b>Explanation:</b> Conversion of two part time positions (0.5 FTE) License Compliance Officer (Pay Grade K) & (0.5FTE) License Administrator (Pay Grade H) to a (1.0 FTE) License Compliance Officer (Pay Grade K). Difference in pay can be mitigated through existing budget. FT PERM position is required due to union bump, without layoff.							

Note - Complement transfers include the transfer of corresponding budget.

(1) - All other budgeted complement changes that require Council approval per Budgeted Complement Control Policy must be done through either separate report or the budget process (i.e. increasing/decreasing budgeted complement).

(2) - If a position is changing, the impact of the change is within 1 pay band unless specified.

**CITY OF HAMILTON  
BUDGETED COMPLEMENT TEMPORARY EXTENSION SCHEDULE**

**TEMPORARY POSITION EXTENSIONS**

**Extensions to temporary positions with terms of 24 months or greater as per the Budgeted Complement Control Policy**

ITEM #	TRANSFER FROM				TRANSFER TO			
	Department	Division	Position Title	FTE	Department	Division	Position Title	FTE
1	Public Works	Energy, Fleet & Facilities	Accommodations & Design Coord	1.0	Public Works	Energy, Fleet & Facilities	Accommodations & Design Coord	1.0
	Explanation: Extend temporary 24 month position #11260 an additional 1 year in order to complete initiatives currently underway							
2	Public Works	Energy, Fleet & Facilities	Sr Analyst Contracts Facility Position	1.0	Public Works	Energy, Fleet & Facilities	Sr Analyst Contracts Facility	1.0
	Explanation: Extend temporary 24 month position #8607 an additional 6 months in order to complete initiatives currently underway							

**CITY OF HAMILTON  
BUDGET AMENDMENT SCHEDULE**

**Budget Transfer from one cost category to another cost category or one department / division to another**

ITEM #	Department	Dept ID	Division	Cost Category	Amount	Department	Dept ID	Division	Cost Category	Amount
1.1	Public Works	792127	Energy Fleet & Facilities	Buildings & Grounds	\$20,500	Healthy & Safe Communities	792422	Recreation	Buildings & Grounds	\$20,500
	Explanation: As per cost allocation methodology, direct bill correct department and division for water usage associated with metres when there is a single occupant.									
1.2	Public Works	792127	Energy Fleet & Facilities	Buildings & Grounds	\$29,500	Public Works	444005	Environmental Services	Buildings & Grounds	\$29,500
	Explanation: As per cost allocation methodology, direct bill correct department and division for water usage associated with metres when there is a single occupant.									
1.3	Public Works	530400	Transit	Financial	\$1,341,400	Public Works	530400	Transit	Reserves / Recoveries	\$1,341,400
	Explanation: Contribution to Reserve to fund PRESTO commissions that will be incurred when ridership recovers.									

# City Clerk's Division

## **COUNCIL FOLLOW-UP NOTICE**

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**TO:** Senior Leadership Team

**DATE:** April 1, 2021

**FROM:** Stephanie Paparella  
Legislative Coordinator, Office of the City Clerk

**RE:** **City Council Meeting – March 31, 2021**

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**A. RESOLUTIONS:**

**Special General Issues Committee Report 21-005 (March 17, 2021)  
(Chedoke Creek Matter)**

Attached is Report 21-005 of the special General Issues Committee (Chedoke Creek Matter), which was approved, and the information section received by City Council at its meeting held on Wednesday, March 31, 2021.

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**B. GENERAL NOTES:**

Please take the necessary steps to carry out the direction of Council with respect to the items contained in the attached report.

Thank you!

Copied: Andrew Grice, Director, Hamilton Water  
Michael Kyne, Acting City Solicitor  
Brian McMullen, Director, Financial Planning, Administration & Policy  
Kirk Weaver, Manager, Budgets & Financial Policy  
Ashley Bono, Manager, Finance & Administration  
Duncan Robertson, Supervisor, Budgets & Financial Planning  
Pam Lotimer, Administrative Assistant



## **SPECIAL GENERAL ISSUES COMMITTEE REPORT 21-005**

9:30 a.m.

Wednesday, March 17, 2021

Due to COVID-19 and the Closure of City Hall, this meeting was held virtually.

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**Present:** Mayor F. Eisenberger, Acting Deputy Mayor M. Wilson (Chair)  
Councillors J. Farr, S. Merulla, C. Collins, T. Jackson, J.P. Danko,  
B. Clark, M. Pearson, L. Ferguson, A. VanderBeek, J. Partridge

**Absent:** Councillors B. Johnson, N. Nann, E. Pauls, T. Whitehead – Personal

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### **THE GENERAL ISSUES COMMITTEE PRESENTS REPORT 21-005, AND RESPECTFULLY RECOMMENDS:**

**1. Chedoke Creek Order - Cootes Paradise Report (PW19008(k)) (City Wide)  
(Item 10.1)**

That Report PW19008(k), respecting the Chedoke Creek Order - Cootes Paradise Report, be received.

**2. Chedoke Creek Order – Legal Issues (LS21010) (City Wide) (Added Item  
14.1)**

That Report LS21010, respecting the Chedoke Creek Order – Legal Issues, including Appendix “A”, be received and remain confidential.

**3. Privileged Solicitor-Client Regulatory Offences Update (LS21012) (City  
Wide) (Added Item 14.2)**

That Report LS21012, respecting a Privileged Solicitor-Client Regulatory Offences Update, be received and remain confidential.

**FOR INFORMATION:**

**(a) APPROVAL OF AGENDA (Item 2)**

The Committee Clerk advised of the following changes to the agenda:

**14. PRIVATE & CONFIDENTIAL**

**14.1. Chedoke Creek Order – Legal Issues (LS21010) (City Wide)**

Pursuant to Section 9.1, Sub-sections (e), (f) and (k) of the City's Procedural By-law 21-021, and Section 239(2), Sub-sections (e), (f) and (k) of the *Ontario Municipal Act, 2001*, as amended, as the subject matter pertains to litigation or potential litigation, including matters before administrative tribunals, affecting the municipality or local board; advice that is subject to solicitor-client privilege, including communications necessary for that purpose; and, a position, plan, procedure, criteria or instruction to be applied to any negotiations carried on or to be carried on by or on behalf of the municipality or local board.

**14.2 Privileged Solicitor-Client Regulatory Offences Update (LS21012) (City Wide)**

Pursuant to Section 9.1, Sub-sections (e), (f) and (h) of the City's Procedural By-law 21-021, and Section 239(2), Sub-sections (e), (f) and (h) of the *Ontario Municipal Act, 2001*, as amended, as the subject matter pertains to litigation or potential litigation, including matters before administrative tribunals, affecting the municipality or local board; advice that is subject to solicitor-client privilege, including communications necessary for that purpose; and, information explicitly supplied in confidence to the City or a local board by Canada, a province or territory or a Crown agency of any of them.

The agenda for the March 17, 2021 special General Issues Committee meeting, was approved, as amended.

**(b) DECLARATIONS OF INTEREST (Item 3)**

There were no declarations of interest.

**(c) PRIVATE & CONFIDENTIAL (Item 14)**

Committee moved into Closed Session respecting Added Items 14.1 and 14.2, pursuant to Section 9.1, Sub-sections (e), (f), (h) and (k) of the City's Procedural By-law 21-021, and Section 239(2), Sub-sections (e), (f), (h) and (k) of the *Ontario Municipal Act, 2001*, as amended, as the subject matter pertains to litigation or potential litigation, including matters before administrative tribunals, affecting the municipality or local board; advice that is subject to solicitor-client privilege, including communications necessary for that purpose; information explicitly supplied in confidence to the City or a local board by Canada, a province or territory or a Crown agency of any of them; and, a position, plan, procedure, criteria or instruction to be applied to any negotiations carried on or to be carried on by or on behalf of the municipality or local board.

**(d) ADJOURNMENT (Item 15)**

There being no further business, the General Issues Committee adjourned at 12:29 p.m.

Respectfully submitted,

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Maureen Wilson, Acting Deputy Mayor  
Chair, General Issues Committee

Alicia Davenport  
Legislative Coordinator,  
Office of the City Clerk



## Hamilton

### **SELECTION COMMITTEE**

#### **REPORT 21-002**

**10:00 a.m.**

**Thursday, March 18, 2021**

**Due to COVID-19 and the Closure of City Hall,  
this meeting was held virtually.**

**Present:** Councillors B. Johnson (Chair), B. Clark, N. Nann (Vice-Chair), C. Collins,  
J. Farr and M. Pearson

**Absent with  
Regrets:** Councillors, S. Merulla, L. Ferguson and T. Whitehead – City  
Business

#### **FOR INFORMATION:**

**(a) CHANGES TO THE AGENDA (Item 1)**

The Committee Clerk advised that there were no changes to the agenda.

The agenda for the March 18, 2021 meeting of the Selection Committee was approved, as presented.

**(b) DECLARATIONS OF INTEREST (Item 2)**

There were no declarations of interest.

**(c) APPROVAL OF MINUTES OF PREVIOUS MEETING (Item 3)**

**(i) January 20, 2021 (Item 3.1)**

The Minutes of the January 20, 2021 meeting of the Selection Committee were approved, as presented.

**(d) PRIVATE & CONFIDENTIAL (Item 4)**

The Committee deemed that a Closed Session discussion of Item 4.1 was not required, and approved the following in Open Session:

**(i) Closed Session Minutes – January 20, 2021 (Item 4.1)**

The Closed Session Minutes dated January 20, 2021 were approved, as presented, and remain confidential.

The Committee move into Closed Session for Item 4.2, respecting Vacancies on the Hamilton Farmers' Market Board, pursuant to Section 9.1, Sub-section (b) of the City's Procedural By-law 20-021, and Section 239(2), Sub-section (b) of the Ontario Municipal Act, 2001, as amended, as the subject matter pertains to personal information about an identifiable individual, including municipal or local board employees.

**(ii) Vacancies on the Hamilton Farmers' Market Board (Item 4.2)**

Staff were provided with direction in Closed Session.

**(e) ADJOURNMENT (Item 5)**

There being no further business, the Selection Committee adjourned at 10:25 a.m.

Respectfully submitted,

Councillor B. Johnson, Chair  
Selection Committee

Loren Kolar  
Legislative Coordinator  
Office of the City Clerk



## **BOARD OF HEALTH REPORT 21-003**

9:30 a.m.

**Monday, March 22, 2021**

**Council Chambers  
Hamilton City Hall**

**Present:** Mayor F. Eisenberger  
Councillors M. Wilson (Vice-Chair), J. Farr, N. Nann, S. Merulla, C. Collins, T. Jackson, E. Pauls, J.P. Danko, B. Clark, M. Pearson, B. Johnson, L. Ferguson, A. VanderBeek and J. Partridge

**Absent with  
Regrets:** Councillors T. Whitehead – Personal

### **THE BOARD OF HEALTH PRESENTS REPORT 21-003 AND RESPECTFULLY RECOMMENDS:**

**1. 2020 Public Health Services Year End Report & 2021 Annual Service Plan and Budget (BOH21004) (City Wide) (Item 9.2)**

That the Board of Health direct the Medical Officer of Health to submit the 2021 Annual Service Plan and Budget to the Ministry of Health in keeping with what is outlined in this report.

### **FOR INFORMATION:**

**(a) CEREMONIAL ACTIVITIES (Item 1)**

There were no ceremonial activities.

**(b) CHANGES TO THE AGENDA (Item 2)**

The Committee Clerk advised the Board of the following changes:

### **6. DELEGATION REQUESTS**

- 6.1. Delegation Request Dr. Natasha Johnson, McMaster University respecting Structural Reform of the Board of Health for today's meeting.

- 6.2. Delegation Request from Kassia Johnson, McMaster University respecting Structural Reform of the Board of Health for today's meeting.
- 6.3. Delegation Request from Timothy O'Shea, McMaster University respecting Structural Reform of the Board of Health for today's meeting.
- 6.4. Delegation Request from Claire Bodkin, McMaster University, respecting Structural Reform of the Board of Health for today's meeting.
- 6.5. Delegation Request from Dr. Mark Walton, McMaster University, respecting Structural Reform of the Board of Health for today's meeting.
- 6.6. Delegation Request from Ruth Rodney, York University, respecting Structural Reform of the Board of Health for today's meeting.

#### **8. PUBLIC HEARINGS / DELEGATIONS / VIRTUAL DELEGATIONS**

- 8.1. Lyndon George respecting Structural Reform of the Board of Health (approved at the February 19, 2021 meeting)
- 8.2. Madeleine Verhovsek respecting Structural Reform of the Board of Health (approved at the February 19, 2021 meeting)

The agenda for the February 19, 2021 Board of Health was approved, as amended.

#### **(c) DECLARATIONS OF INTEREST (Item 3)**

There were no declarations of interest.

#### **(d) APPROVAL OF MINUTES OF PREVIOUS MEETING (Item 4)**

##### **(i) February 19, 2021, 2021 (Item 4.1)**

The Minutes of the February 19, 2021, 2021 meeting of the Board of Health were approved, as presented.

**(e) DELEGATION REQUESTS (Item 6)**

The following delegation requests were approved for today's meeting:

- (i) Delegation Request Dr. Natasha Johnson, McMaster University respecting Structural Reform of the Board of Health (Added Item 6.1)
- (ii) Delegation Request from Kassia Johnson, McMaster University respecting Structural Reform of the Board of Health (Added Item 6.2)
- (iii) Delegation Request from Timothy O'Shea, McMaster University respecting Structural Reform of the Board of Health (Added Item 6.3)
- (iv) Delegation Request from Claire Bodkin, McMaster University, respecting Structural Reform of the Board of Health (Added Item 6.4)
- (v) Delegation Request from Dr. Mark Walton, McMaster University, respecting Structural Reform of the Board of Health (Added Item 6.5)
- (vi) Delegation Request from Ruth Rodney, York University, respecting Structural Reform of the Board of Health (Added Item 6.6)

**(f) PUBLIC HEARINGS / VIRTUAL DELEGATIONS (Item 8)**

**(i) Structural Reform of the Board of Health**

The following Virtual Delegations respecting the Structural Reform of the Board of Health, were received:

- (a) Lyndon George (Added Item 8.1)
- (b) Madeleine Verhovsek (Added Item 8.2)
- (c) Dr. Natasha Johnson, McMaster University (Added Item 8.3)
- (d) Kassia Johnson, McMaster University (Added Item 8.4)
- (e) Timothy O'Shea, McMaster University (Added Item 8.5)
- (f) Claire Bodkin, McMaster University (Added Item 8.6)
- (g) Dr. Mark Walton, McMaster University (Added Item 8.7)
- (h) Ruth Rodney, York University (Added Item 8.8)

Staff were directed to review the Board of Health Governance models in other municipalities and report back to the Board of Health with options for consideration.

**(g) STAFF PRESENTATIONS (Item 9)**

**(i) Overview of COVID-19 Activity in the City of Hamilton 11 Mar to Present (Item 9.1)**

Dr. Elizabeth Richardson, Medical Officer of Health; Michelle Baird, Director, Healthy and Safe Communities and Stephanie Hughes, Epidemiologist, Healthy and Safe Communities, addressed the Board with an Overview of COVID-19 Activity in the City of Hamilton 11 Mar to present, with the aid of a PowerPoint presentation.

The Presentation respecting an Overview of COVID-19 Activity in the City of Hamilton 11 Mar to present, was received.

**(ii) 2020 Public Health Services Year End Report & 2021 Annual Service Plan and Budget (BOH21004) (City Wide) (Item 9.2)**

Dr. Elizabeth Richardson, Medical Officer of Health, addressed the Board with the 2020 Public Health Services Year End Report, and 2021 Annual Service Plan and Budget, with the aid of a PowerPoint presentation. A copy of the presentation has been included in the official record.

The Presentation respecting the 2020 Public Health Services Year End Report, and 2021 Annual Service Plan and Budget, was received.

For further disposition of this matter, refer to Item 1.

**(h) ADJOURNMENT (Item 15)**

There being no further business, the Board of Health adjourned at 1:07 p.m.

Respectfully submitted,

Mayor F. Eisenberger  
Chair, Board of Health

Loren Kolar  
Legislative Coordinator  
Office of the City Clerk



## PUBLIC WORKS COMMITTEE REPORT 21-004

1:30 p.m.  
Monday, March 22, 2021  
Council Chambers  
Hamilton City Hall  
71 Main Street West

**Present:** Councillors A. VanderBeek (Chair), N. Nann (Vice-Chair), C. Collins, J.P. Danko, J. Farr, L. Ferguson, T. Jackson, S. Merulla, E. Pauls, and M. Pearson

**Absent with  
Regrets:** Councillor T. Whitehead – Personal

### THE PUBLIC WORKS COMMITTEE PRESENTS REPORT 21-004 AND RESPECTFULLY RECOMMENDS:

1. **Bill 148, *Doored But Not Ignored Act, 2019* (Hamilton Cycling Committee - Citizen Committee Report) (Item 7.2)**
  - (a) That Council formally endorse Bill 148, *Doored But Not Ignored Act, 2019*; and,
  - (b) That the Public Works Committee forward to the Police Services Board the Hamilton Cycling Committee's recommendation that Hamilton Police Services bring their practices of data collection and reporting in line with the regulations outlined in Bill 148 in relation to clause 165(1) of the *Highway Traffic Act*, notwithstanding the outcome of Bill 148, *Doored But Not Ignored Act, 2019*.
  
2. **Consent Items (Item 7)**
  - (a) That Consent Items 7.3 to 7.6 be received, as presented:
    - (i) **2020 Annual Drinking Water Report (PW21009) (City Wide) (Item 7.3)**
    - (ii) **Annual Wastewater Treatment Bypass Report - 2020 (PW21010) (City Wide) (Item 7.4)**

- (iii) Annual Watermain Break Report - 2020 (PW21011) (City Wide) (Item 7.5)
- (iv) Temporary “Road Official” Role (PW21013) (City Wide) (Item 7.6)

**3. Intersection Control List (PW21001(a)) (Ward 9) (Item 7.7)**

That the appropriate By-law be presented to Council to provide traffic control as follows:

Intersection		Stop Control Direction		Class	Comments / Petition	Ward
Street 1	Street 2	Existing	Requested			
<b>Section “F” Stoney Creek</b>						
(a)	Mud Street East	Third Road East	NB/SB	EB/WB	C	Sightline issues, converting to All-way 9

**Legend**

No Control Existing (New Subdivision) - **NC**

Intersection Class: **A** - Local/Local **B** - Local/Collector **C** - Collector/Collector

**4. Proposed Permanent Closure and Sale of a Portion of Public Unassumed Alley Abutting 1044 Cannon Street East, Hamilton (PW21012) (Ward 3) (Item 8.2)**

- (a) That the application of the owner of 1044 Cannon Street East, Hamilton, to permanently close and purchase a portion of the unassumed alleyway abutting the South and East side of 1044 Cannon Street East, Hamilton, (“Subject Lands”), as shown on Appendix "A", attached to Public Works Committee Report 21-004, be approved, subject to the following conditions:
  - (i) That the applicant makes an application to the Ontario Superior Court of Justice, under Section 88 of the Registry Act, for an order to permanently close the Subject Lands, if required by the City, subject to:
    - (1) The General Manager of Public Works, or designate, signing the appropriate documentation to obtain any required court order; and,
    - (2) The documentation regarding any required application to the Ontario Superior Court of Justice being prepared by the applicant, to the satisfaction of the City Solicitor;

- (ii) That the applicant be fully responsible for the deposit of a reference plan in the proper land registry office, and that said plan be prepared by an Ontario Land Surveyor, to the satisfaction of the Manager, Geomatics and Corridor Management Section, and that the applicant also deposit a reproducible copy of said plan with the Manager, Geomatics and Corridor Management Section;
- (iii) That, subject to any required application to the Ontario Superior Court of Justice to permanently close the Subject Lands being approved:
  - (1) The City Solicitor be authorized and directed to prepare all necessary by-laws to permanently close and sell the alleyway, for enactment by Council;
  - (2) That the City Solicitor be authorized to amend and waive such terms as they consider reasonable to give effect to this authorization and direction;
  - (3) The Real Estate Section of the Planning and Economic Development Department be authorized and directed to enter into any requisite easement agreements, right of way agreements, and/or other agreements deemed necessary to affect the orderly disposition of the Subject Lands and to proceed to sell the Subject Lands to the owners of 1044 Cannon Street East, Hamilton, as described in Report PW21012, in accordance with the City of Hamilton Sale of Land Policy By-law 14-204;
  - (4) The City Solicitor be authorized to complete the transfer of the Subject Lands to the owners of 1044 Cannon Street East, Hamilton, pursuant to an Agreement of Purchase and Sale or Offer to Purchase as negotiated by the Real Estate Section of the Planning and Economic Development Department;
  - (5) The City Solicitor be authorized and directed to register a certified copy of the by-laws permanently closing and selling the alleyway in the proper land registry office;
  - (6) The Public Works Department publish any required notice of the City's intention to pass the by-laws and/or permanently sell the closed alleyway pursuant to City of Hamilton Sale of Land Policy By-law 14-204.

**5. Enhancements to City Hall Forecourt Update (PW20064(a)) (Item 9.1)**

- (a) That Option #1 originally presented in the "City Hall Forecourt Security Study" authored by OMC Landscape Architecture (as outlined in Appendix

“B” attached to Public Works Committee Report 21-004 and presented to the Public Works Committee on October 5, 2020 in Report PW20064, be approved to an upset limit of \$682,000 (inclusive of contingencies at a Class D estimate);

- (b) That the Energy, Fleet & Facilities Management Division use existing Capital Budget WIPs through appropriation from Capital Project #3722141805 to fund the work to an upset limit of \$680,000 (inclusive of contingencies at a Class D estimate); and,
- (c) That the “Vehicular Impact on Concrete Planter Analysis Report – February 2021” authored by Kalos Engineering Inc. (as outlined in Appendix “C” attached to Public Works Committee Report 21-004 be received.

**6. Standardization of Fleet Equipment and Parts and Single Source Suppliers (PW09074(e)) (City Wide) (Item 10.1)**

- (a) That the standardization of the products, services, manufacturers and suppliers identified in Appendix “D” attached to Public Works Committee Report 21-004 – Standardized Products and Suppliers, be approved pursuant to Procurement Policy #14 – Standardization;
- (b) That the single source of original equipment suppliers and distributors with territorial rights in Appendix “E” attached to Public Works Committee Report 21-004 – Single Source Suppliers, be approved pursuant to Procurement Policy #11- Non-competitive Procurements;
- (c) That the General Manager of Public Works, or their designate, be authorized to negotiate and enter into any agreements and execute the completion of associated documents for the items outlined in Appendix “D” and Appendix “E” attached to Public Works Committee Report 21-004, in a form satisfactory to the City Solicitor; and,
- (d) That the General Manager of Public Works, or their designate, be authorized to amend any Contracts executed and any ancillary documents as required in the event that a manufacturer or supplier identified in Appendix “D” and Appendix “E” attached to Public Works Committee Report 21-004 undergoes a name change.

**7. Installation of Speed Cushions on Brigade Drive and Delancey Boulevard, Hamilton (Ward 7) (Item 11.1)**

WHEREAS, residents are requesting the installation of traffic calming measures along Brigade Drive and Delancey Boulevard to address roadway safety concerns as a result of speeding and cut through traffic;

THEREFORE, BE IT RESOLVED:

- (a) That staff be authorized and directed to install up to five speed cushions on Brigade Drive, Hamilton, at a cost not to exceed \$35,000, to be funded from the Ward 7 Capital Infrastructure Reserve #108057;
- (b) That staff be authorized and directed to install up to three speed cushions on Delancey Boulevard, Hamilton, at a cost not to exceed \$21,000, to be funded from the Ward 7 Capital Infrastructure Reserve #108057; and,
- (c) That the Mayor and City Clerk be authorized and directed to execute any required agreement(s) and ancillary documents, with such terms and conditions in a form satisfactory to the City Solicitor.

**8. Private Tree Giveaway (Ward 8) (Item 11.2)**

WHEREAS, the City of Hamilton has declared a climate emergency;

WHEREAS, increasing the urban tree canopy by providing trees for planting on private property has many environmental benefits to the residents of Ward 8 and the wider City; and,

WHEREAS, private tree giveaways are not currently funded under existing tree planting programs;

THEREFORE, BE IT RESOLVED:

- (a) That the supply and distribution of approximately 200 small native trees, at a cost of \$2,715, be funded from the Special Capital Re-Investment Reserve Account; and,
- (b) That the Mayor and City Clerk be authorized and directed to execute any required agreement(s) and ancillary documents, with such terms and conditions in a form satisfactory to the City Solicitor.

**9. Captain Cornelius Park Stair Improvements (Ward 8) (Item 11.3)**

WHEREAS, Captain Cornelius Park, 150 Mountbatten Drive, Hamilton is an active community park in Ward 8, with pathways that promote active transportation through the community;

WHEREAS, access to this Park includes stairs from Rolston Avenue to the Westview School, a Hamilton Wentworth District School Board property; and,

WHEREAS, these stairs promote connectivity to both the park and school, and the installation of a new railing on the existing stairs would support resident use;

THEREFORE, BE IT RESOLVED:

- (a) That \$45,000 be allocated from the Ward 8 Capital Re-Investment Reserve #108058 to implement the installation of a new railing to the existing

concrete stairs located at Captain Cornelius Park, along Rolston Avenue;  
and,

- (b) That the Mayor and City Clerk be authorized and directed to execute any required agreement(s) and ancillary documents, with such terms and conditions in a form satisfactory to the City Solicitor.

**10. Safety Improvements at the Intersection of Upper Gage Avenue and Mohawk Road East, Hamilton (Wards 6 and 7) (Item 11.4)**

WHEREAS, there is a large senior population that utilize the signalized intersection of Upper Gage Avenue and Mohawk Road East; and,

WHEREAS, there are ongoing safety concerns from the area residents related to driver behaviour at this intersection;

THEREFORE, BE IT RESOLVED:

That Transportation Operations and Maintenance staff be directed to undertake an evaluation of the intersection of Upper Gage Avenue and Mohawk Road East, Hamilton, to consider safety enhancements that could include community safety zone designation, speed limit reduction, additional warning signs and traffic signal enhancements, in consultation with the Ward 6 and 7 Councillors.

**11. Installation of Traffic Calming Measures at Various Locations throughout Ward 6 (Item 11.5)**

WHEREAS, residents are requesting the installation of speed cushions on various roadways throughout Ward 6, via petitions and neighbourhood engagement, to address roadway safety concerns as a result of speeding and cut-through traffic;

THEREFORE, BE IT RESOLVED:

- (a) That Transportation Operations and Maintenance staff be authorized and directed to install traffic calming measures on the following roadways as part of the 2021 Traffic Calming program:
  - (i) Anson Avenue from Upper Ottawa Street to Carson Drive, Hamilton (6 speed cushions);
  - (ii) Kingslea Drive from Beacon Avenue to Broker Drive, Hamilton (4 speed cushions);
  - (iii) East 45<sup>th</sup> Street from Mohawk Road to Tenth Avenue, Hamilton (3 speed cushions);
  - (iv) Templemead Drive from Tudor Place to Ingrid Court, Hamilton (4 speed cushions);

- (v) Queen Victoria Drive, Hamilton (9 speed cushions);
  - (vi) Royal Vista Drive from Upper Gage Avenue and Templemead Drive, Hamilton (2 speed cushions);
  - (vii) Quaker Crescent, Hamilton (6 speed cushions);
  - (viii) Everest Street from Templemead Drive and Upper Ottawa Street, Hamilton (2 speed cushions);
- (b) That all costs associated with the installation of traffic calming measures at the identified locations throughout Ward 6 at a total cost not to exceed \$259,200 (including cost contingency), be funded from the Ward 6 Capital Reinvestment Discretionary Account in the amount of \$100,000 and Ward 6 Capital Reinvestment Reserve (108056) in the amount of \$159,200; and,
- (c) That the Mayor and City Clerk be authorized and directed to execute any required agreement(s) and ancillary documents, with such terms and conditions in a form satisfactory to the City Solicitor.

**FOR INFORMATION:**

**(a) CHANGES TO THE AGENDA (Item 2)**

The Committee Clerk advised of the following changes to the agenda:

**6. DELEGATION REQUESTS (Item 6)**

- 6.4 Garth Nelson, The Stone Centre Inc., respecting Item 10.2 - Cemeteries Business Plan (PW21015) and Report PW21005 - City of Hamilton's Cemeteries By-law Update (for today's meeting)
- 6.5 Gary Foster, Ontario Monument Builders Association, respecting Item 10.2 - Cemeteries Business Plan (PW21015) and Report PW21005 - City of Hamilton's Cemeteries By-law Update (for today's meeting)

**10. DISCUSSION ITEMS (Item 5)**

- 10.2 Cemeteries Business Plan (PW21015) (City Wide) (Outstanding Business List) **(REVISED)**

Report PW21015 was revised to correct the business name of one of the memorial dealers listed in the report.

**CHANGE TO THE ORDER OF ITEMS**

The delegations respecting Item 10.2 - Cemeteries Business Plan (PW21015) were reordered as follows:

- (1) Gary Foster, Ontario Monument Builders Association (Added Item 6.5)
- (2) Garth Nelson, The Stone Centre Inc. (Added Item 6.4)
- (3) Warren Haley, Sharp Monuments (Item 6.3)
- (4) Marty Langlois, Mountain Memorials and Woodland Memorials (Item 6.2)

The agenda for the March 22, 2021 Public Works Committee meeting was approved, as amended.

**(b) DECLARATIONS OF INTEREST (Item 3)**

There were no declarations of interest.

**(c) APPROVAL OF MINUTES OF THE PREVIOUS MEETING (Item 4)**

**(i) February 19, 2021 (Item 4.1)**

The Minutes of the February 19, 2021 meeting of the Public Works Committee were approved, as presented.

**(d) DELEGATION REQUESTS (Item 6)**

(a) The following delegation requests were approved:

- (i) **Krista Jamieson respecting a Request for Snow Removal in City-Owned Alleyways (for a future meeting) (Item 6.1)**
- (ii) **Marty Langlois, Mountain Memorials and Woodland Memorials, respecting Item 10.2 - Cemeteries Business Plan (PW21015) (for today's meeting) (Item 6.2)**
- (iii) **Warren Haley, Sharp Monuments, respecting Item 10.2 - Cemeteries Business Plan (PW21015) (for today's meeting) (Item 6.3)**
- (iv) **Garth Nelson, The Stone Centre Inc., respecting Item 10.2 - Cemeteries Business Plan (PW21015) and Report PW21005 - City of Hamilton's Cemeteries By-law Update (for today's meeting) (Added Item 6.4)**
- (v) **Gary Foster, Ontario Monument Builders Association, respecting Item 10.2 - Cemeteries Business Plan (PW21015) and Report PW21005 - City of Hamilton's Cemeteries By-law Update (for today's meeting) (Added Item 6.5)**

For further disposition respecting Items 6.2 – 6.5, refer to Items (f)(iii) and (h)(i).

**(e) CONSENT ITEMS (Item 7)**

**(i) Various Advisory Committee Minutes (Item 7.1)**

The following Advisory Committee Minutes, were received:

- (i) Waste Management Advisory Committee Meeting Minutes - September 28, 2020 (Item 7.1(a))
- (ii) Waste Management Advisory Committee Meeting Minutes - December 2, 2020 (Item 7.1(b))
- (iii) Keep Hamilton Clean and Green Committee Meeting Minutes - November 17, 2020 (Item 7.1(c))
- (iv) Keep Hamilton Clean and Green Committee Meeting Notes - January 19, 2021 (Item 7.1(d))
- (v) Hamilton Cycling Committee Meeting Minutes - December 2, 2020 (Item 7.1(e))
- (vi) Hamilton Cycling Committee Meeting Minutes - January 6, 2021 (Item 7.1(f))
- (vii) Hamilton Cycling Committee Meeting Minutes - February 3, 2021 (Item 7.1(g))

Councillor VanderBeek assumed the Chair.

**(f) PUBLIC HEARINGS / WRITTEN DELEGATIONS / VIRTUAL DELEGATIONS (Item 8)**

**(i) Robert Cook, Ontario Waste Management Association, respecting an Endorsement of the City of St. Catharines' resolution on Development Approval Requirements for Landfills (Bill 197) (approved on February 19, 2021) (Item 8.1)**

Robert Cook, Ontario Waste Management Association, addressed the Committee respecting an Endorsement of the City of St. Catharines' resolution on Development Approval Requirements for Landfills (Bill 197), with the aid of a presentation and handout.

Robert Cook, Ontario Waste Management Association, was granted additional time to address the Committee, beyond the permitted 5 minutes, to continue with the presentation.

The delegation and handout from Robert Cook, Ontario Waste Management Association, respecting an Endorsement of the City of St.

Catharines' resolution on Development Approval Requirements for Landfills (Bill 197), was received.

**(ii) Proposed Permanent Closure and Sale of a Portion of Public Unassumed Alley Abutting 1044 Cannon Street East, Hamilton (PW21012) (Ward 3) (Item 8.2)**

Councillor VanderBeek advised that notice of the Proposed Permanent Closure and Sale of a Portion of Public Unassumed Alley Abutting 1044 Cannon Street East, Hamilton (PW21012) (Ward 3) was given as required under the City's By-law #14-204 – the Sale of Land Policy By-law.

No members of the public were registered as Delegations.

The public meeting was closed.

For further disposition of this matter, refer to Item 4.

**(iii) Delegations respecting Item 10.2 - Cemeteries Business Plan (PW21015) (REVISED) (Added Items 8.3 – 8.6)**

The presentations from the following delegates, respecting Item 10.2 - Cemeteries Business Plan (PW21015) (REVISED), were received:

- (i) Gary Foster, Ontario Monument Builders Association (Added Item 8.3)
- (ii) Garth Nelson, The Stone Centre Inc. (Added Item 8.4)
- (iii) Warren Haley, Sharp Monuments (Added Item 8.5)
- (iv) Marty Langlois, Mountain Memorials and Woodland Memorials (Added Item 8.6)

For further disposition of this matter, refer to Item (h)(i).

REVISED Report PW21015, respecting the Cemeteries Business Plan, was considered immediately.

For further disposition of this matter, refer to Item (h)(i).

**(g) STAFF PRESENTATIONS (Item 9)**

**(i) Enhancements to City Hall Forecourt Update (PW20064(a)) (Item 9.1)**

Marianne Mokrycke, OMC Landscape Architecture, and Terry Hoffman, Zerobit1, addressed Committee respecting Report PW20064(a), Enhancements to City Hall Forecourt Update, with the aid of a presentation.

The presentation, respecting Report PW20064(a), Enhancements to City Hall Forecourt Update, was received.

For further disposition of this matter, refer to Item 5.

**(h) DISCUSSION ITEMS (Item 10)**

**(i) Cemeteries Business Plan (PW21015) (City Wide) (REVISED) (Item 10.2)**

**The following Motion was DEFEATED:**

The Environmental Services Division, Parks and Cemeteries Section be permitted to offer the sale of monuments and markers to interment rights holders within its 69 Cemeteries.

**(i) GENERAL INFORMATION / OTHER BUSINESS (Item 13)**

**(i) Amendments to the Outstanding Business List (Item 13.1)**

The following amendments to the Public Works Committee's Outstanding Business List, were approved:

**(a) Items Requiring a New Due Date:**

- (i) Redevelopment / Reuse of the former King George School Site, at 77 Gage Avenue North  
Item on OBL: V  
Current Due Date: June 14, 2021  
Proposed New Due Date: September 20, 2021
- (ii) Operations and Maintenance of the Central Composting Facility  
Item on OBL: AV  
Current Due Date: March 22, 2021  
Proposed New Due Date: April 19, 2021
- (iii) Pilot HSR Bus Stop Implementation at the Southwest Corner of Rymal Road East and Derby Street (Ward 6)  
Item on OBL: AAA  
Current Due Date: March 22, 2021  
Proposed New Due Date: May 31, 2021
- (iv) Ward 1 Multi-Modal Connections Review  
Item on OBL: ABD  
Current Due Date: April 9, 2021  
Proposed New Due Date: July 7, 2021

(v) COVID-19 Recovery Phase Mobility Plan  
Item on OBL: ABE  
Current Due Date: March 22, 2021  
Proposed New Due Date: May 3, 2021

(vi) Stormwater Gap Evaluation  
Item on OBL: ABM  
Current Due Date: March 22, 2021  
Proposed New Due Date: May 3, 2021

(vii) Regulation of E-Scooters  
Item on OBL: ABN  
Current Due Date: March 22, 2021  
Proposed New Due Date: April 19, 2021

(b) Item Considered Complete and Needing to be Removed:

(i) Proposed City Hall Forecourt Security Enhancements  
Addressed as Item 4 on today's agenda – Report  
PW20064(a)  
Item on OBL: ABI

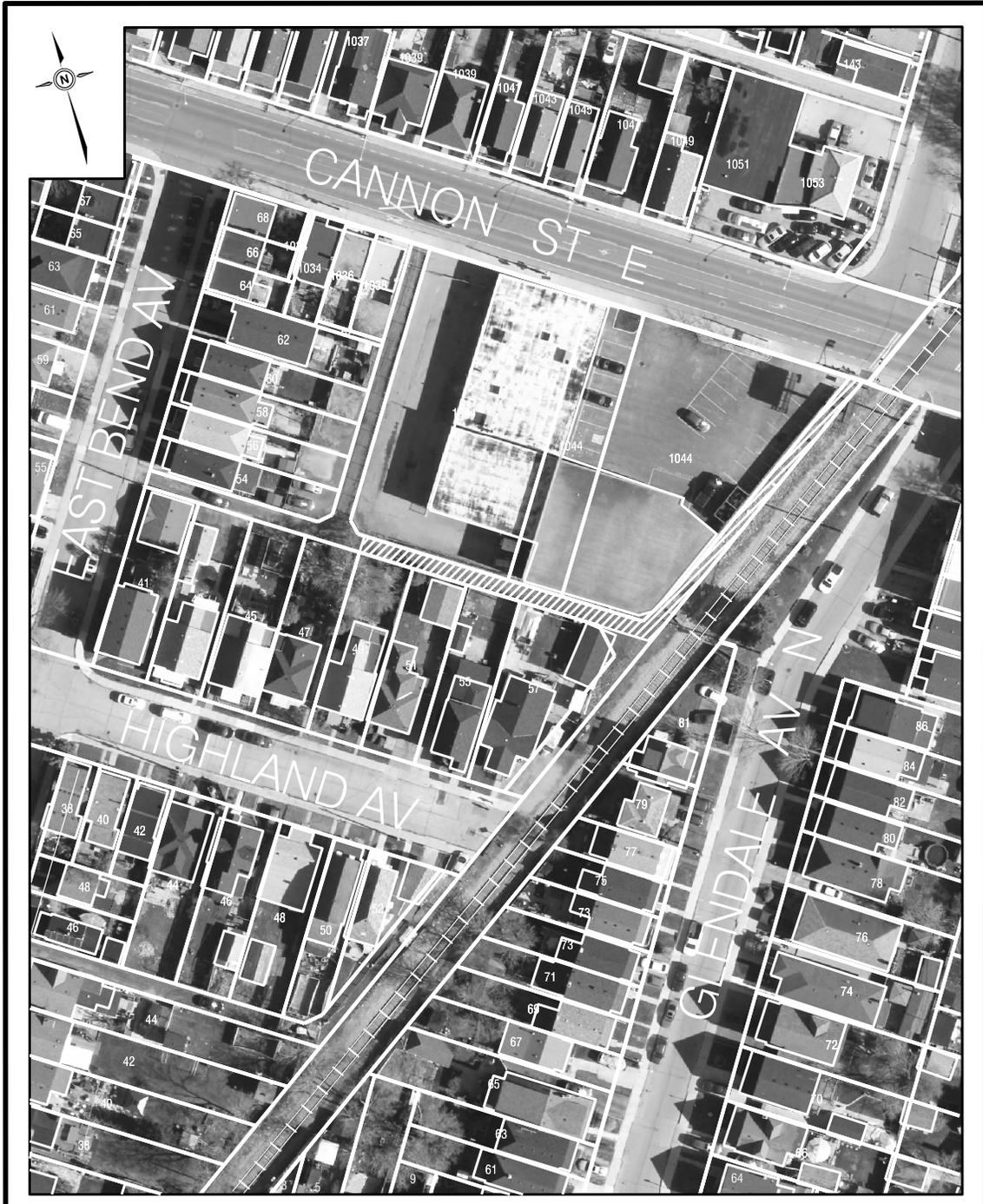
**(j) ADJOURNMENT (Item 15)**

There being no further business, the Public Works Committee adjourned at 4:38 p.m.

Respectfully submitted,

Councillor A. VanderBeek  
Chair, Public Works Committee

Alicia Davenport  
Legislative Coordinator  
Office of the City Clerk

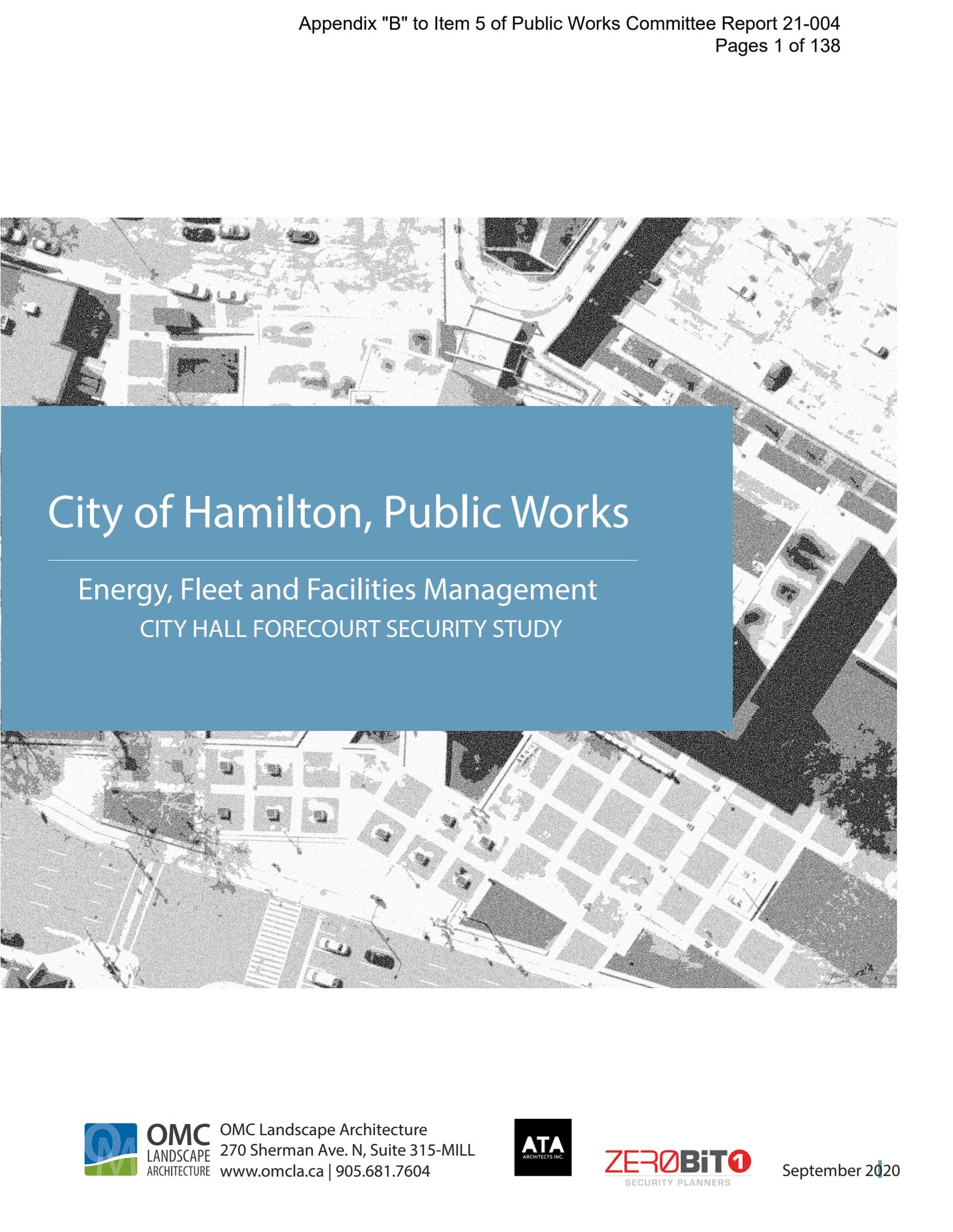


PROPOSED CLOSURE OF PORTION OF UNASSUMED ALLEY AT 1044 CANNON STREET EAST

Geomatics & Corridor Management Section  
Public Works Department

**LEGEND**

 **Lands to be Closed**



# City of Hamilton, Public Works

Energy, Fleet and Facilities Management  
CITY HALL FORECOURT SECURITY STUDY



**OMC**  
LANDSCAPE  
ARCHITECTURE

OMC Landscape Architecture  
270 Sherman Ave. N, Suite 315-MILL  
[www.omcla.ca](http://www.omcla.ca) | 905.681.7604



**ZEROBIT**  
SECURITY PLANNERS

September 2020

## TABLE OF CONTENTS

01 INTRODUCTION	1
02 PURPOSE OF THE STUDY	2
03 VULNERABILITIES	3
04 DESIGN CRITERIA	5
05 HERITAGE ISSUES	6
06 PROPOSED DESIGN SOLUTIONS	8
07 FUTURE CONSIDERATIONS	21
08 COSTING	22
09 SECURITY REVIEW & DETAILS	23
10 FIGURES	24
11 APPENDICES	25

## 01 INTRODUCTION

Urban design criteria have historically considered the possibility of vehicles losing control and endangering pedestrian space. Due to events worldwide, and now in Canada, it is necessary to consider also the possibility of vehicles intentionally entering pedestrian space for the purpose of causing injury or fatality.

It is essential that the public realm remains safe and accessible for all members of society. Pedestrian safety and comfort are guiding principles in the field of urban design. Ideally this is accomplished through separation and delineation of pedestrian vs. vehicular space, or other design measures when the spaces are shared. The design of public space must be a balance between management of risk and openness and accessibility.

It is important that this need for openness and accessibility be balanced with safety and security, while respecting culture, heritage and aesthetics.



## 02 PURPOSE OF THE STUDY

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Figure 1: City Hall site

This study was initiated due to safety concerns with respect to citizens using the City Hall forecourt area for public events and gatherings. The forecourt is a gathering space with proximity to Main Street. It has been observed that the area closest to the sidewalk has become a popular space for protest groups with placards.

The purpose of the study was to examine vulnerabilities with respect to the City Hall property, and to explore design solutions toward improvements to safety and security.

**The focus of this study is specific to hostile vehicle mitigation**

The security report provided by Zerobit Security Planning which forms part of this document provides details with respect to criteria for vehicle impact, security trends and risk assessment.

## 03 VULNERABILITIES

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Zerobit Security Planning identified three major areas of vulnerability at the City Hall property:

1. The intersection of Bay Street and Main Street West
2. The Main Street West frontage
3. The pedestrian space on the east side of City Hall

*They are illustrated in Figure 1.*

The consultant team was asked to explore design solutions which would assist in addressing these vulnerabilities.

Security specialists are generally in agreement that safety measures in public places should not be readily apparent. Security measures should be invisible since the presence of such obvious security elements as heavy gates, concrete blocks or barbed wire create a sense of insecurity, can instill fear, and are detrimental to the goal of providing openness in the public realm.

Common methods of improving site security include grading, berms or deep swales, strategically placed walls, planters, site furniture, security rated gates, raising features such as hydraulic bollards and gates, and large constructed elements that meet standards for vehicle impact.

Not all of these measures are suitable for the City Hall site.

Many of the features which make the City Hall forecourt a welcoming and easily accessible space for residents, staff and visitors, potentially make it vulnerable to hostile vehicle impact. Stairs are sufficiently shallow that a large vehicle can ascend to the upper level, stair openings are generally wide enough to accommodate a vehicle, and grade changes near Main Street are for the most part, fairly minimal.

A drop curb ramp at Main Street facilitates vehicular penetration when it is not blocked with a concrete planter. The presence of adjacent wide roadways, particularly Main Street, also increases vulnerability. Bay Street and Main Street West provide space for vehicle manoeuvring, and the opportunity to increase speed.

Vehicles may easily enter the wide pedestrian corridor on the east side of the City Hall building from the parking area.

### 03 VULNERABILITIES

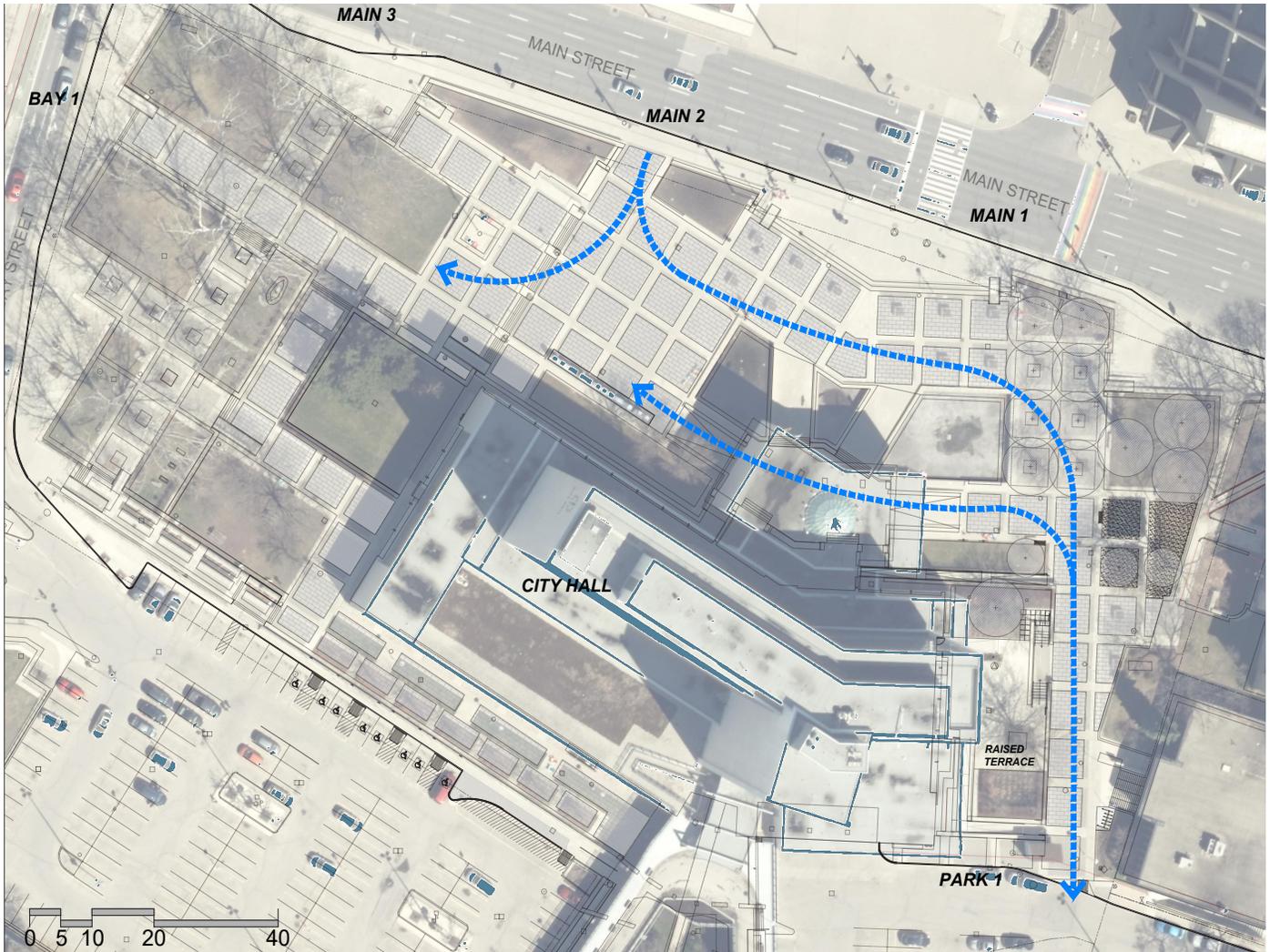


Figure 2: Illustration of areas of vulnerability and path of travel for maintenance vehicles

## 04 DESIGN CRITERIA

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The study commenced with a series of site reviews by the consultant team: OMC Landscape Architecture, Zerobit Security Planning and ATA Architects.

The following City of Hamilton departments were consulted as part of the process: Facilities Management, Corporate Security, Landscape Architectural Services, Heritage, Public Art, Parks Operations, and Horticulture.

It was deemed to be essential that proposed safety measures be of high quality, inobtrusive, and in keeping with the aesthetics of the City Hall building and forecourt areas.

It was important that the City Hall property continue to be easily traversed by pedestrians, and security measures be invisible to the greatest extent possible.

The City's Horticulture and Parks Operations departments maintain in-ground and portable planters, as well providing other site maintenance services throughout the City Hall grounds.

It is necessary to their operations that materials and equipment can be moved around the site efficiently.

Horticulture and Parks Operations staff provided advice with respect to their access requirements and maintenance vehicle movement at the front of the City Hall building. This information assisted in informing solutions for safety enhancements.

The incorporation of public art in the form of large outdoor sculptures installed on plinths (constructed to PAS68 crash test criteria) was initially proposed as a solution. Two locations were proposed – the pedestrian corridor located at Park 1 and the space between stairs located at Main 3 (see figure 1).

In consultation with Public Art staff it was determined that these locations were not suitable locations for public art.

Site furnishings or other elements were vetted for suitability in consideration of form, scale and materials.



## 05 HERITAGE ISSUES



Figure 3: Opening day at City Hall



Figure 4: Mayor Lloyd D. Jackson,

- **Irregular, v-shaped rectilinear plan**
- Flat roof and roofline
- **Ramps and stairs approaching the front entrance**
- Glass curtain walls
- All marble cladding
- **Council chambers together with twelve marble-clad stilts, glass curtain wall, metal balustrade, geodesic dome skylight and Italian glass mosaic tiles on the underside of the Chamber.**
- Spandrels with Italian glass mosaic tiles between the first and second stories
- Front entrance with glass doors transoms and surrounds, and "IN" and "OUT" inlaid on the terrazzo floors in front of the doors.

ATA Architects reviewed the "Reasons for Designation" which was Appendix A of report PD05036. With regard to the City Hall site, the report states that "the entire civic complex has value as a cultural heritage landscape."

The building and site have numerous historical associations with respect to the development of municipal administration in Hamilton, the 1950's renewal movement, the evolution of City Hall architecture and the numerous notable individuals of local, provincial, and national significance who have attended functions and events at Hamilton City Hall.

Architecturally, on the North (front façade), the elements to the left were noted as character contributing elements that contribute to the heritage value of the site.



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## 05 HERITAGE ISSUES

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*Figure 5: Stanley Roscoe, City Hall Architect*

The three elements highlighted on the previous page directly relate to the approach taken by Architect Stanley Roscoe to create an open and welcoming environment to City Hall for the residents of Hamilton and all visitors. The "V-Shaped" plan was designed to embrace the visitor.

The building as noted in the reason for designation, has elements that are composed of steel, aluminum, marble, Italian glass mosaic tiles, wood, and concrete. The approach taken from a historical perspective and to conserve the cultural heritage

value of the site was to minimize the visual impact of security elements on both the site and the building. The City Hall forecourt has an open and welcoming character that should be visually maintained without being overpowered by security measures.

The selection of devices to be recommended for implementation focused on strategies to address the security function while minimizing size, mass, and materials that would be incompatible with materials employed on the City Hall façade and its other three elevations.

## 06 PROPOSED DESIGN SOLUTIONS



Figure 6: PAS68 rated street furniture, not suitable due to materials, form and scale



Figure 7: PAS68 rated street furniture, suitable materials, form and scale.

Of the various elements considered, bollards were found to be the most visually compatible, as they do not block views of the building or site. Stainless steel is the recommended material for the following reasons:

- The quality of the material is compatible with those of the building
- It is durable and requires less maintenance
- The silver or light grey colour is compatible with the colour of the concrete forecourt and public sidewalk areas
- The reflective nature of the material minimizes its scale and presence, visually blending into its surroundings.

The selection of devices to be recommended for implementation focused on strategies to address the security function while minimizing size, mass, and materials that would be incompatible with materials employed on the city hall façade and its other three elevations.

Site furnishings such as benches and planters were reviewed for suitability with respect to the aesthetic characteristics of the City Hall site. As an example, the planter and curved bench shown in Figure 2 are capable of stopping trucks to a PAS68 rating, however, their scale and materials eliminated them from the list of possible solutions. There were few crash tested furniture products that were suitable; therefore they were eliminated as perimeter barriers. Figure 3 illustrates a crash-rated litter container/bollard which could be considered.

## 06 PROPOSED DESIGN SOLUTIONS

### **Main 1**

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Figure 8: Main 1 existing

**Main 1** is the largest stair opening on the property. It is vulnerable not only to vehicles entering from Main Street, but also vehicles that may attempt to travel from north to south (against traffic) through Summer's Lane. It was important that the view of the City Hall entrance was not blocked from this location, or the lower forecourt cluttered with site furniture which might impede free pedestrian movement.

It was generally agreed by the design team that a minimal solution which was as unobtrusive and

cost-effective as possible would be the best solution for the street frontages. Two concepts were developed for Main 1 – both utilizing crash rated bollards in stainless steel with simple contemporary styling. It was felt that the bollards would provide the least visual distraction while allowing free movement of pedestrians from the crosswalk into the City Hall forecourt.



# 06 PROPOSED DESIGN SOLUTIONS

## Main 1



Figure 9: Main 1, Option 1



Figure 10: Main 1, Option 2

## 06 PROPOSED DESIGN SOLUTIONS

### **Main 1**

---

Option 1 places removable bollards at the back of sidewalk. Removable bollards would be required for this option as this is the location where a crane is placed on an annual basis when the Christmas tree is installed.

Option 2 places bollards approximately 1.5m from the bottom stair tread, with customized railings at the stairs added at intervals.

### **Main 2**

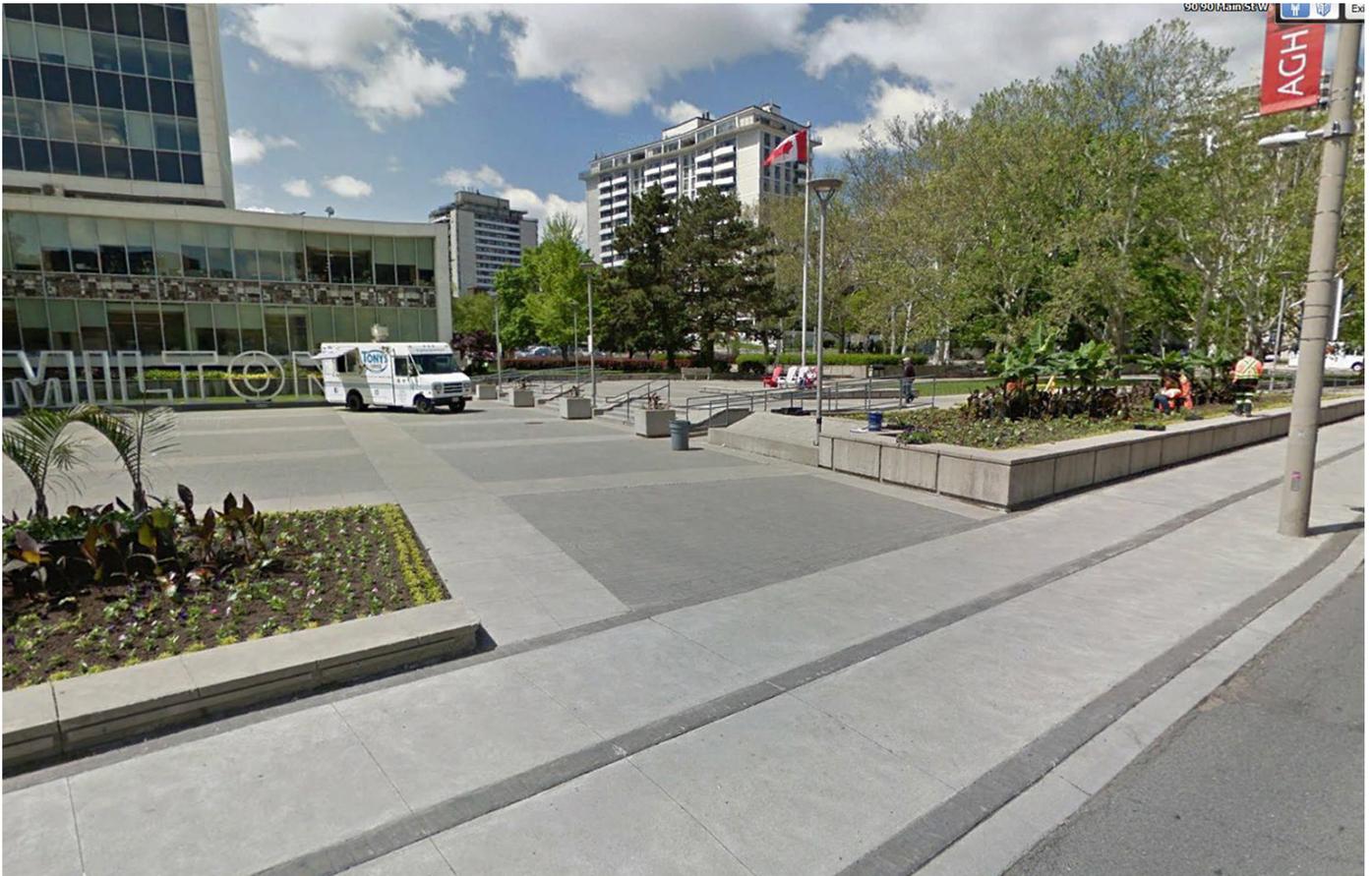


Figure 11: Main 2, Existing

## 06 PROPOSED DESIGN SOLUTIONS

### Main 2



Figure 12: Main 2, Option 1



Figure 13: Main 2, Option 2

**Main 2** is an opening located approximately midway across the property frontage. It is located between large in-ground built-in permanent planters. The permanent planters were evaluated by Zerobit and determined to be a sufficient deterrent to hostile vehicles, therefore no modifications were proposed. The Main 2 opening is connected to Main Street by a drop curb ramp at the edge of the roadway. This is an access point for municipal service vehicles, however, it has also been used by members of the public to drive onto the upper forecourt and into pedestrian space.

It is proposed that this opening be separated from the City Hall forecourt with rated removable bollards.

Option 1 would see removable bollards positioned at the back of sidewalk, ensuring that unauthorized vehicles would not be encouraged to pull up onto the sidewalk to attempt to access the ramp. This was found to be favourable in that maintenance trucks could temporarily park either on the sidewalk or in the south driving lane in order to leave the vehicle to move the bollards.

## 06 PROPOSED DESIGN SOLUTIONS

### **Main 2**



*Figure 14: Main 2, with movable planters*

Option 2 suggests removable bollards aligned toward the rear of the permanent planter, thereby allowing maintenance staff to park the vehicle temporarily on the ramp, while accessing the removable bollards. During discussions with staff, it was felt that this would be disadvantageous since unauthorized vehicles could potentially see this as an opportunity to utilize the ramp as an illegal parking or loading space.

Should removable bollards be found to be unmanageable for Horticulture and Parks Operations staff, consideration should be given to permanently closing this opening by either an in-ground planter or non-removable bollards.

The access is currently blocked by three movable concrete planters located at the back of sidewalk.



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## 06 PROPOSED DESIGN SOLUTIONS

### Main 3



Figure 15: Main 3

**Main 3** is the triangular pedestrian space located east of the Memorial to Injured Workers and west of the existing built in planter. There are two sets of stairs at this location – a south stair facing Main Street and an east stair facing Bay Street.

Two solutions were proposed for this area: Main 3 Option 1 was the continuation of bollards at the base of each stair.

Main 3 Option 2 considered the placement of public art on a large plinth, constructed to PAS68 standards, located strategically in the centre of the space between stair openings. Option 2 was not accepted by Public Art staff who indicated that this option was not ideal as there is an existing memorial sculpture garden immediately to the

south of this space at the upper level, and the Day of Mourning Monument to the east of this space closer to the intersection of Bay and Main.

The addition of crash-tested site furnishings, including light poles is another consideration for the Main Street frontage.

During discussions with staff, it was suggested that site furnishings be placed in strategic areas along Main Street in the shoreline area of the street. The shoreline is the area between the curb and the contrasting strip of urban braille which delineates the pedestrian path of travel. The shoreline is the area when light poles, fire hydrants, trees, and site furnishings are ideally located.



## 06 PROPOSED DESIGN SOLUTIONS

### *Streetscape considerations*



Figure 16: Shoreline at Main Street frontage

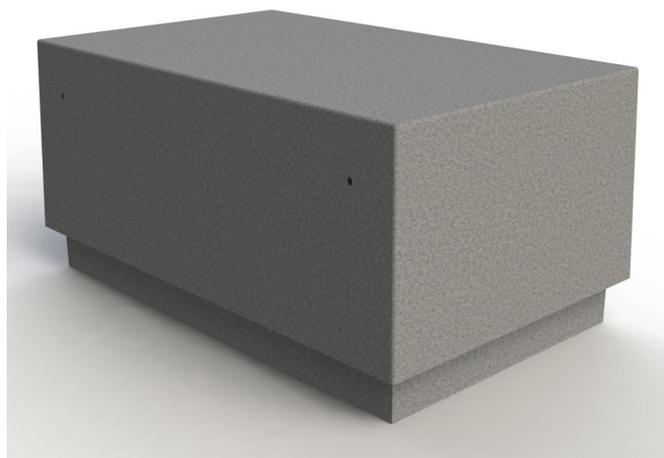


Figure 17: Rhinoblock seat 1200 X 600 X 456mm height

Simple crash-tested benches are available such as that illustrated below, with a dimension of 1200 X 600 X 456mm height which could potentially serve this purpose with a minimum of visual disruption and are generally in keeping with the aesthetics of the City Hall site.

They would not meet AODA guidelines for bench supports.



## 06 PROPOSED DESIGN SOLUTIONS

### **Bay 1**

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*Figure 18: View of Bay 1 existing*

## 06 PROPOSED DESIGN SOLUTIONS

### **Bay 1**

---



*Figure 19: View of Bay 1 proposed*

**Bay 1** The main area of vulnerability at this location is a stair which faces Bay Street, located approximately 18 metres from the municipal sidewalk at Bay and Main.

Due to limited space at this location and the need for pedestrian access to the ramp and stairs, one option is proposed at this location – permanent rated bollards.



## 06 PROPOSED DESIGN SOLUTIONS

### **Park 1**

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**Park 1** is located at the parking lot south of the City Hall. It is an area where hostile vehicles could potentially gain access with sufficient speed while attempting to enter the pedestrian corridor east of the raised terrace adjacent to the City Hall building.

A number of options were evaluated for this location. They included crash-rated swing or sliding gates, removable bollards, site furniture, crash rated planters and public art installations on plinth.



Figure 20: Crash Gate

Crash rated gates and barrier arms were found to be visually intrusive, and capable of impeding pedestrian circulation. Horticulture and Parks Operations staff advised that the inclusion of public art in the corridor would impact the movement of service and maintenance vehicles.

Public art staff advised that the pedestrian corridor was not an ideal location for public art.



Figure 21: Crash gates and crash bars did not meet criteria for pedestrian movement, heritage or aesthetic considerations

It was determined that the best solution for this location would be a combination of permanent and removable bollards.

Horticulture and Parks Operations staff indicated that the design of the bollards would need to consider winter conditions re: snow and ice build-up with respect to locking mechanisms.

## 06 PROPOSED DESIGN SOLUTIONS

### Park 1

---



Figure 22: View of Park 1 existing



Figure 23: View of Park 1 proposed

# 06 PROPOSED DESIGN SOLUTIONS

## Park 1



Figure 24: View of Park 1 existing



Figure 25: View of Park 1 proposed

## 07 FUTURE CONSIDERATIONS

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All hostile vehicle mitigation measures must be carefully planned at the detailed design stage. It should be understood that many of PAS68 rated elements involve the installation of below ground reinforcement, which could potentially be impacted by the presence of underground utilities and services. This is true of the City Hall site as well as the shoreline areas along Main Street and Bay Street.

Maintenance procedures may need to be modified, based on the type of bollard that is chosen since some products could require the use of machinery, or one or two persons for their removal and replacement.

## 08 COSTING

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A Class D cost estimate forms part of this report,  
and is located in Appendices.

## 09 SECURITY REVIEW AND DETAILS

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Risk Management Report on Hostile Vehicle Borne Attacks in Crowded Public Spaces forms part of this report and is located in Appendices.

## 10 FIGURES

---

### List of Figures

- Figure 1 *City Hall site*  
Figure 2 *Illustration of areas of vulnerability and path of travel for maintenance vehicles*  
Figure 3 *Opening Day at City Hall*  
Figure 4 *Mayor Lloyd D. Jackson, Groundbreaking*  
Figure 5 *Stanley Rosco, City Hall Architect*
- Figure 6 *PAS68 rated street furniture, not suitable due to materials, form and scale*  
Figure 7 *PAS68 rated street furniture, suitable materials, form and scale*
- Figure 8 *Main 1 existing*  
Figure 9 *Main 1 Option 1*  
Figure 10 *Main 1 Option 2*  
Figure 11 *Main 2 Existing*  
Figure 12 *Main 2 Option 1*  
Figure 13 *Main 2 Option 2*  
Figure 14 *Main 3 Option 1*  
Figure 15 *Main 3*  
Figure 16 *Shoreline at Main Street frontage*
- Figure 17 *Rhinoblock seat 1200 X 600 X 456mm height*  
Figure 18 *View of Bay 1 existing*  
Figure 19 *View of Bay 1 proposed*  
Figure 20 *Crash gate*  
Figure 21 *Crash bar. Crash gates and bars did not meet criteria for pedestrian movement, heritage or aesthetic considerations.*
- Figure 22 *View of Park 1 existing*  
Figure 23 *View of Park 1 proposed*  
Figure 24 *View of Park 1 existing*  
Figure 25 *View of Park 1 proposed*



## 11 APPENDICES

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APPENDIX "A": RISK MANAGEMENT REPORT ON CITY HALL FORECOURT HOSTILE VEHICLE BORNE ATTACK

APPENDIX "B": HATE CRIME ARTICLES

APPENDIX "C": IMPACT TEST SPECIFICATIONS FOR VEHICLE SECURITY BARRIER SYSTEMS

APPENDIX "D": CLASS 'D' ESTIMATE HAMILTON CITY HALL PLAZA UPGRADE

**APPENDIX "A"**

**CITY OF HAMILTON**

**RISK MANAGEMENT REPORT ON CITY HALL FORECOURT**

**HOSTILE VEHICLE BORNE ATTACK**



## APPENDIX "A"

Classification: Sensitive and Confidential

# CITY OF HAMILTON, RISK MANAGEMENT REPORT ON CITY HALL FORECOURT HOSTILE VEHICLE BORNE ATTACK



Hamilton

March 2020

Author:  
Terry Hoffman, CPP, CBCP, CPTED



## Table of Contents

<b>1.0</b>	<b>Introduction</b> .....	4
<b>2.0</b>	<b>The Solution</b> .....	7
<b>3.0</b>	<b>How Security is Transforming Public Space</b> .....	8
<b>4.0</b>	<b>Security Design Concepts</b> .....	8
4.1	Historic Building .....	9
4.2	Crime Prevention through Environmental Design.....	9
<b>5.0</b>	<b>Risk Assessment</b> .....	11
5.1	Asset Identification and Classification .....	12
5.2	Threat Profile .....	13
5.3	Assessment of Probability of Occurrence.....	14
5.4	Assessment of Impact .....	15
<b>6.0</b>	<b>Integrating Security Concepts into Public Spaces</b> .....	15
<b>7.0</b>	<b>PAS 68 Vehicle Impact Testing</b> .....	16
<b>8.0</b>	<b>Performance Classification</b> .....	17
<b>9.0</b>	<b>Vehicle Attack Case Studies</b> .....	18
9.1	Table 1 Monday April 23, 2018 North York Van Attack .....	18
9.2	Table 2 Tuesday, October 31, 2017 Hudson River Bicycle Path Vehicle Attack.....	19
9.3	Table 3 Saturday September 30, 2017 Edmonton U-Haul Attack.....	21
9.4	Table 4 Saturday August 12, 2017 Charlottesville, Virginia Car Attack .....	22
9.5	Table 5 Thursday, May 18, 2017 Times Square Car Crash .....	23
9.6	Table 6 Monday November 28, 2016 Ohio State University Attack.....	25
9.7	Table 7 Monday, October 20, 2014 Saint Jean sur Richelieu, PQ Car Attack .....	26
9.8	Table 8 Friday, March 3, 2006 University of North Carolina at Chapel Hill Attack.....	27
9.9	Other Vehicle Attacks .....	29

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## 1.0 Introduction

Public safety has always been a fundamentally important premise of crowded public spaces, and the design management of perimeter physical security measures. A crowded space is defined as a location or environment to which members of the public have access that may be considered as a potential target to a terror attack by virtue of its own crowd density. A crowded space includes public spaces such as parks and squares. In each case a crowded space will not necessarily be crowded at all times. Crowded densities may vary during the day and night and may be temporary as in the case of an open-air event, celebration or protest.

The following assessment combined with Appendix "A" and "B" deals with the City of Hamilton, City Hall and potential enhancement of the current exterior public space security measures. This assessment will provide recommendations that will, if implemented, increase the level of prevention and risk mitigation in a crowded public space resulting from an intentional vehicle borne attack. The attacks fuelled by humanly motivated threats such as mental illness, workplace violence, criminal activity, terrorism, hate and bias crimes and other malevolent acts directed to inflict harm against the real property and people assets of City of Hamilton public space.

There are two strong business reasons why the City of Hamilton should consider the security and safety of the City Hall's public space. They are:

**Legal Obligations** – In the event of a safety or security incident within the public space, your security plans and program are likely to come under scrutiny. Health and Safety at work regulations put the responsibility on the owner, or occupier of the premises, to provide a duty of care for staff and visitors. The same scenario exists in security and assets protection. It is up to the owner/occupier to seek out and implement security accepted and expected best practices and to ensure risk avoidance best practices around safety and security operations in crowded public spaces and act upon them.

**Loss of Reputation** – A negative event, experience and/or statement against the City's preparedness and support of security in public space and public safety, could be detrimental to the public impression surrounding the safety and security of City Hall and the overall community.

The assessment process included a physical review of the City Hall public gathering area and City square including security-related systems, protective service procedures and historical incident data. This process provided valuable insights for threats, vulnerabilities and remedies related to the protection of people in crowded public spaces. Potential security threats, in and around Hamilton City Hall public space, cover a fairly wide range of acts carried out by individuals acting alone or in groups, whether loosely or highly organized. Individuals or groups that commit acts of vehicle borne attacks have varying motivations and frequently employ characteristic methods related to their motivations. When angry individuals vent their wrath on people and property, the potential for harm in the extent and duration of their emotion could be significant. While we normally think of anger as momentary, it can also ferment over years, eventually erupting in violent rage. Workplace violence and mental illness are the leading causes of high-value losses to organizations and government despite the fact it is so foreseeable.

Researchers, urban planners and security experts support that public space design improvements are one of the best ways to ward off the growing threat of a terror attack that use a motor vehicle as weapon.

Criminals commit crimes against people, property, information and an enterprise's reputation with the intent to gain advantage, do harm or both. Terrorism results from violent, long term stewing rage directed toward a government, nation, a political system and individuals, a building, or an icon that represents something important to the terrorist.

Terrorists rarely act alone, and instead are almost always part of a group of similarly angry individuals. Terrorists will focus on a single purpose and are patient. They are willing to learn, plan and sacrifice themselves for a greater cause at any costs, whether the intended target are individuals who symbolize the cause of their rage or a building and its occupants.

It is a fact that there is a higher incidence of mental issues in lone wolf terrorists compared to terrorists in traditional cell structured groups, although the correlation is not recognized currently as a cause of the terrorist acts.

Hate crimes are offences committed against a person, group or property, which is motivated, in whole or in part, by an individuals hate, bias or prejudice towards an identifiable group based on real or perceived race, national or ethnic origin, language, colour, religion, sex, age, mental or physical disability, sexual orientation or any other similar factor. Incidents involve intimidation, distribution of prejudicial material.

Juristat-Statistics Canada recently released a report on April 30, 2019 entitled "Police-reported hate crime in Canada, 2017" written by Amelia Armstrong, The Canadian Centre for Justice Statistics. This report has been the subject of discussion by concerned groups, including Hamilton City Council, and has also been cited in numerous news reports. The information publicized suggests that Hamilton has the second-highest rate of Canadian Cities for hate crimes.

Interest groups, some private and others publicly funded, suggest there is a crisis for discrimination, racism, hatred and imminent potential for violence and serious crimes against property; concluding the report shows a trend that must receive immediate attention and drastic action to prevent what they see is an inevitable increase in hate motivated serious crimes. The argument by some stakeholders suggests that, based on their anecdotal experience, it is highly probable that hate crimes are being under-reported. These sources suggest the actual increase in hate crimes could be as much as 50%.

It is important to accurately note that what the Juristat report demonstrates is an increase in reporting of hate crimes to police, not necessarily an increase in hate crimes. Other sources that contradict the popular view that Hamilton is a hotbed of hatred while accepting that more can be done includes the quote in the Hamilton Spectator report dated July 26, 2019 by Emerald Bensadoun (The Canadian Press), "The statistics show that hate is an ongoing challenge in our city, Eisenberger said. "An increase in reported hate crimes can be a direct result of increased outreach by our police services or greater public awareness and encouragement of reporting hate."

Another source, apparently contradicting the high rate of hate crimes, is published on the Internet under Microsoft News; "Hate bias incidents decline in Hamilton according to latest police statistics" by Ken Mann, dated March 6, 2019; "Hamilton Police are reporting a modest decrease in incidents with hate/bias overtones. An annual report, presented to the city's Police Services board, says there were five hate crimes in Hamilton last year which matches the number from 2017. Detective Paul Corrigan stated the number of incidents with hate/bias overtones, which police suspect but cannot prove were motivated by prejudices, dropped to 125 from 136. In explaining the difference, Corrigan says that if somebody is assaulted because of their religion or ethnicity, that is a race crime. He adds that graffiti on a building that includes a racial slur is not a hate crime since we can't prove the motivation."

The two important considerations in assessing statistical reports are the reliability and validity of the information presented. Reliability in statistics and psychometrics is the overall consistency of a measure. A measure is said to have a high reliability if it produces similar results under consistent conditions. Validity is the extent that the instrument measures what it was designed to measure. Often when statistics from two or more different organizations, or instruments, are compared, they will present information leading to vastly different reasonable conclusions, as may be the case here.

The consultants searched local Hamilton news using the term "hate crimes" and selected about twenty-six news articles (Appendix "A") to obtain perspective regarding important details of the current social climate and concerns regarding the potential for possible violence or serious property damage. We have also considered the need for balance and caution in respecting freedom of speech and the right to peaceful assembly as guaranteed by the Charter, for all citizens, as well as the priority of protecting the reputation of the city and its representatives. It is important to note that there are only a few independent local news and media agencies providing information to the public, locally, and specific to Hamilton with most of the resources owned by TORSTAR. As a result, any conclusions based solely on local news reports may result in an inaccurate conclusion due to potential bias in the reporting.

While carefully considering these unique circumstances as detailed above, it is apparent that there is disagreement, and a divide, in the community with two active and vocal sides seeking public attention and sympathy, persuading and influencing opinion while behaving in ways that provoke, contrary to the public interest and create the potential for a serious sentinel event. The continued confrontational actions and aggression displayed by people on both sides of the issues should be addressed and managed to mitigate the potential for a problem.

We recognize that the decision on how best to proceed is the prerogative of city council in consultation with the stakeholders. The community resource that is most appropriate with authority to handle public order issues is the Hamilton Police Service. There is a fine line between achieving the objectives of public order, avoiding actions that could push one side or the other to radical (criminal) action or being viewed as heavy handed and violating the charter rights of citizens.

The new bylaw requested by police, and passed by council, may assist in controlling persons and groups that are protesting or counter-protesting using tactics that may result in provocation and a violent reaction from the opposed group. The bylaw provides for authority to remove such persons; however, it remains to be seen if enforcement of the bylaw will be the subject of a charter challenge.

Considering the foregoing information in the report above, and the on-going disputes related to the extreme right and left aligned protesters including the emotions and volatility that have already manifested, there is a high potential for either group to commit a serious crime. This presents a high level of risk for the city creating a duty to deploy risk mitigation techniques and to monitor, and manage, the various activities occurring on city property. Most recent hostile vehicle borne attacks in Canada and North America have led to a re-evaluation of security in many crowded public space locations.

Vehicles are an effective weapon because they require no special skill or training to operate and are both easy to get and ubiquitous. Seeing a vehicle drive down a street or within a public square does not set off any alarm bells for bystanders. This has led to a growing trend where cities are looking to urban planners and security experts to provide ways to separate public spaces physically where cars cannot travel into those areas designated for public gathering and pedestrians.

The following assessment focuses, specifically, on the challenges of increasing the level of security and protection at the City of Hamilton, City Hall and crowded public spaces. Urban security challenges, such as knife attacks and shootings, are numerous and not in scope of this assessment.

## 2.0 The Solution

To limit the occurrence and impact of a vehicle attack against crowds in public locations, urban designers and security experts have primarily put in place measures that reduce vehicular access to public spaces, as well as seek to maximize the "standoff" distance between the road and "target" locations. Most common amongst such initiated security controls have been barrier methods of protective security, notably crash-rated security barriers, steel bollards, or simple temporary concrete blocks, all of which are intended to limit access by a vehicle seeking to attack a crowded public space. This barrier approach to securing public realm is seen by many as disproportionate as it impacts the livability, walkability, character and accessibility of public space significantly. For some, such hyper-security risks, and their security measures, create "sterile" public space where the general public fear to gather.

Protective security, in the sense, does not provide feelings of safety and security and indeed can have opposite effect and be viewed as an architecture of paranoia. Until recently, security techniques that have traditionally been applied to public space have largely been based on guard and policing style approaches that seek to secure access to risky locations through robust physical security interventions. Such approaches are similar to commonly understood planning techniques such as "Crime Prevention through Environmental Design" (CPTED).

CPTED concepts are implemented by use of security barriers and enhanced surveillance to seek to make spaces safe through the manipulation of the built environment in ways that reduce the attractiveness and physical access to possible targets. In practice and faced with an escalating threat of urban acts of terror, this has meant the deployment and use of security barriers, benches, planters and bollards.

### 3.0 How Security is Transforming Public Space

We now live in an era where the safety of the public is a requirement in crowded public spaces. The circumstances and situations are always changing as, notably, terror groups are increasingly targeting crowded places that cannot be altered without radically changing how we address and experience our Cities' public spaces. In 2016 vehicle attacks, in public spaces, accounted for the largest number of terrorism casualties in the West resulting in 601 deaths. The primary terrorist threat continues to be individuals and groups inspired by violent ideologies.

In the western world, including Canada, terror groups who represent threats and attacks are unsophisticated and deploy low resource tactics such as vehicle ramming to achieve mass casualties and obtain publicity. Not only has the use of vehicles to attack in crowded places become the chosen tactic, it also requires little in the way of skills and resources to achieve high impact results, through mass injury or death. This method is favored to obtain significant publicity and reaction for little in the way of investment or pre-planning.

There are vital aspects that the City of Hamilton needs to consider in their design plans to help avert this growing trend of vehicle borne attacks. An important consideration is that the design should be as un-intrusive as possible. The design process requires innovative thinking to be applied. The evolving theme is that security features should, where appropriate, be as unobtrusive as possible. In some applications, this has led to security features that increasingly are integrated within the streetscape. In response, the challenges a number of cities have now advanced strategic oversight on how city operators of public space can mitigate the risks of the latest is the movement of vehicle borne attacks against crowded locations. This has been done through embedding security into landscape design plans in ways that reflect upon, and mitigate, threat vectors into effective, protective security measures that are considered at the earliest opportunity within a design process, and which are proportionate with the level of risk faced. The anticipated need for security design highlights that this task requires an integrated input by stakeholders who design, manage and secure the use of public spaces and who work together to protect the public from such vehicle borne attacks.

### 4.0 Security Design Concepts

Concerns surrounding security in the build environment have grown because of the increase in vehicle borne terror like attacks over the last decade in Canada, USA and Europe. In addition, court decision on premise liability have increased the demand for enhanced security significantly. As crime, sabotage, mental illness, terror and other acts of violence increase against people, architects, urban planners and security experts are being called upon to address the challenges. The primary components of an effective security design, in the protection of people in crowded spaces, are detection and deterrence concepts to thwart malicious threats before they can be carried out.

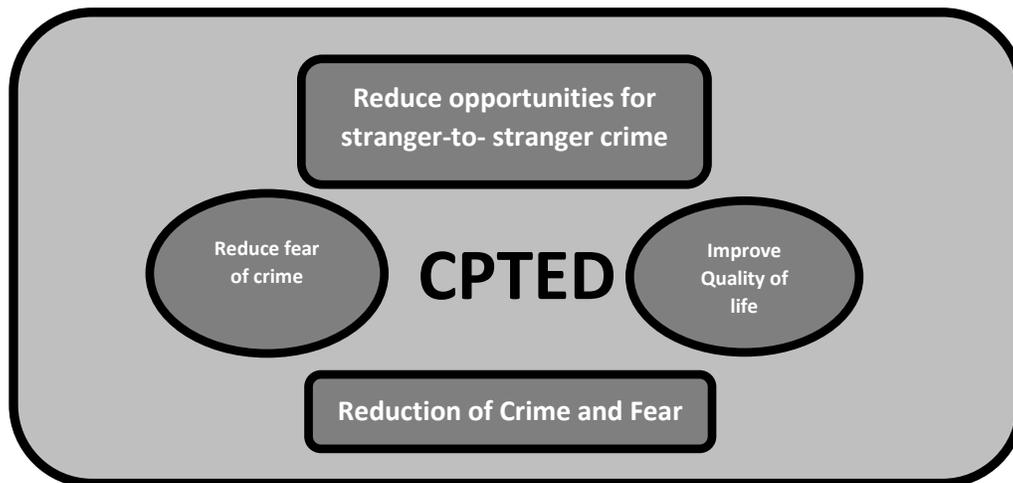
The concepts drive value through design by combining performance with costs and aesthetics. The design is also required to address the needs of people with impaired mobility that find it difficult to walk even relatively short distances. The introduction of resting places with seating helps to ensure that the environment remains inclusive.

#### 4.1 Historic Building

The City Hall is recognized as an Historic Building so the designs must consider the impact on character and on the historic fabric, including ground surfaces. The design impact must involve both visual and physical features. Throughout the design process we have taken into consideration the Historic classification and have coordinated with the appropriate stakeholders.

#### 4.2 Crime Prevention through Environmental Design

Crime Prevention through Environmental Design (CPTED, pronounced sep-ted) is an environmental-behaviour theory and methodology based on the proposition that enlightened architecture and site design deters criminal behaviour and reduces the fear of crime. CPTED offers a comprehensive basis for approaching and developing security solutions. It is based on the notion that effective design and use of the built environment can reduce predatory stranger-to-stranger crime while supporting all intended building functions and improving quality of life for users. CPTED theory draws on both social and physical sciences. Oscar Newman's 1971 work defensible space as well as <sup>1</sup>Tim Crowes efforts in the early 1990s developed CPTED theory by integrating behavioural psychology, the sociology of human behavior and architectural design to create safer environments.



*Figure 1 Goals and Objectives for Proper Design and use of Built Environment*

<sup>1</sup> Timothy Crowe-Crime Prevention through Environmental Design; Applications of Architectural Design and Space Management Concepts. (Butterworth-Heinmann 2000)

The CPTED process employs three types of security concepts to achieve the objective of creating physical space that considers the needs of legitimate users, the normal and expected (or intended) functions for the space and the predictable behaviour of illegitimate users and intruders. They are as follows:

Mechanical concepts - known as target hardening mechanical concepts and measures emphasize hardware and technological systems, such as locks, fencing and gating, key control systems, closed circuit television (CCTV) and other security technologies. Mechanical measures should not be relied on as a sole means of creating a secure environment. Mechanical concepts should be used in conjunction with organizational and natural measures.

Organizational Concepts – these concepts rely on people (individuals and vested groups) to provide surveillance and access control functions in the spaces they occupy. Organizational measures may use security guards, designated guardians and others with the ability to observe, report and intervene in undesirable or illegitimate actions.

Natural Concepts – These concepts employ physical and spatial features such as site architectural elements to ensure that a setting is designed to deter crime while supporting the intended use of the space. Natural measures are also used to reduce conflicts between user and useage. Examples of natural features include landscaping, outdoor seating and plants, fences, gates, walls and stairs. In the City of Hamilton’s case we need to study and deploy natural concepts to mitigate attack with consideration of maximum speed angles of attack, approach routes and traffic calming techniques.

Security zoning provides the tools that can be used in conjunction with the other two CPTED concepts and strategies to incorporate security measures into a building and its exterior perimeter design. Security layering defines the defensive elements of a facility in three primary elements: the site and its perimeter, the building envelope and the building interior, each of which can be visualized as a series of concentric rings and zones. Each layer contains spaces that go from public to semipublic to private. Combinations of various physical, technological and operational security measures can be applied to these primary lines of defense as well as the areas between them.

The site perimeter provides the first and greatest opportunity for achieving a secure site and success in risk avoidance when dealing with threats of vehicle borne attacks. Our site security analysis considers the site perimeter and grounds of City Hall and its elements that serve as the first level of security defensive planning. There is no “one size fits” all solution. Our three design solutions will prevent access to, or close proximity of vehicles to the public space with measures that reduce speed of vehicles approaching the site or its defences. We will employ urban design principles which will include a sustainable and attractive environment, site character creating an identity and where access to the public is clearly identified.

## 5.0 Risk Assessment

Hostile vehicle borne threats range from vandalism to sophisticated or aggressive attacks by determined criminals and terrorists. Identification of potential attack methods by use of a risk assessment, and the site assessment, helps to identify the most appropriate passive and active mitigation techniques to be used. The site risk assessment will review the potential maximum speeds and angles of attack that can be achieved by a vehicle borne attacker. Decisions on counter-terror measures will consider the risk of attack to which City Hall Forecourt is exposed. Assessing the risk enables specification of proportionate security measures tailored to the city public square crowded space as no single control measure fits all applications.

The assessment methodology used for this assessment has been developed by ASIS International, "General Security Threat Risk Assessment Guideline" [www.asisonline.org](http://www.asisonline.org). The qualitative threat risk assessment methodology conforms to industry guidelines and best practices. The assessment will include the security practitioner's subjective industry experience in identification and characterization of assets, threats and overall risk profile and exposure. A threat assessment will be conducted to identify adversaries and specific perils that could affect the City of Hamilton, City Hall Forecourt "crowded public space". A vulnerability assessment will then be conducted. Once these stages are complete, the level of risk is formulated with respect to exposure to each asset. A comprehensive set of recommendations are then offered to assist in mitigating the identified risk and reducing security risk exposure to acceptable levels.

The recommendations consider the use and interaction of multiple physical security and/or procedural countermeasure remedies. The threat risk assessment impact ratings have been assigned to each critical asset (as Very High, High, Medium or Low) through a process of determining asset severity/sensitivity, or nature of harm, that may result if the asset was to be lost, devalued or become compromised in some way. The security assessment determines the most probable threat events to protect against. Throughout the assessment process, we understand that vulnerability is a characteristic, attribute or weakness of any asset, within a system or environment, and which increases the probability of a threat event occurring or the severity of its effects causing harm. The presence of vulnerability does not, in itself, cause harm; vulnerability is merely a condition, or a set of conditions, that could allow an asset to be harmed by an attack or threat. The scope of this assessment is limited to the City Halls exterior forecourt and perimeter crowded spaces. Areas outside of the scope will be considered on a limited basis only (e.g. for characterizing the local threat environment).

### 5.1 Asset Identification and Classification

An asset is anything from people, property and information owned, possessed or used that has a positive value to the City, both tangible and intangible. Specifically, to stay within scope we have grouped the city’s assets into two distinct asset categories that include: people and reputation.

For the purpose of the threat risk assessment, people and reputation assets are evaluated based on their criticality (i.e. their relative influence on enabling the city to fulfill its business objectives) and/or their impact (i.e. the severity of consequence experienced by the city if those assets were lost, death occurred, injured or became unavailable). Each asset is evaluated on a scale of severity. Assets identified as people, and the result of injury or death. Assets identified as the city’s brand, and subsequently its ability to attract tax-paying residents. Managing this reputation from a public safety viewpoint becomes a critical asset for Hamilton as a matter of municipal government competition.

The two assets/categories have been identified below, along with their evaluated sensitivity/impact, which was devised based on conversations with the project sponsor. The identified assets are typical within a municipal government setting, as demonstrated in the table “Asset Identification and Classification Chart”.

No.	Asset Identification and Classification	Criticality/Impact	Motivation
1.	City Staff, Residents, Visitors/Tourists and Protestors  An individual’s life	<b>High</b>	Result of an act of ideological terrorism <sup>2</sup> (terror) towards the City, a protesting group or an individual within the City Hall forecourt
2.	City Reputation  The reputation of the City of Hamilton to attract residents and economic business growth	<b>High</b>	Unintentional or intentional act of terror, criminal intention, malicious damage, accidental or medical emergency within the City Hall forecourt

<sup>2</sup> Ideological Terror refers to an individual or small group who terrorize for the purpose of imposing their political ideals on others

5.2 Threat Profile

Threat Event	Motivation	Capabilities	Vulnerability/Tactic
Penetrative Attack	Ideological Terror	Lone adversary or small group using extensive training and preparation	Hostile vehicle negotiates an attack through an incomplete line of defence to use the front or rear of the attack vehicle as a ram to inflict harm/injury/death to people or to breach a target within the City Hall forecourt
Penetrative Attack Deception	Ideological Terror	Lone adversary or small group using extensive training and preparation	Deception technique prey on human weakness by use of a trojan vehicle to conduct a penetrative hostile vehicle attack against persons and/or individual life asset within the City Hall forecourt (use of a vehicle which is a replica but familiar to the site occupants) eg: white City of Hamilton fleet vehicle with fake City of Hamilton vehicle decal

We have assessed that a hostile vehicle borne attack within City of Hamilton, City Hall forecourt is currently a medium probability based on the current Canadian and United States of America incident history. In the overall context of our society at large in the greater Toronto area, provincially and federally there have been recent high-profile attacks using a vehicle. Regardless of the motivations for the attacks, being of political ideology, hate bias, criminally motivated or caused by a mental health crisis there is clearly a recent history of such attacks in our wider community.

The current Federal Public Report on the Terrorist Threat to Canada, states that Canada's current terrorism threat level is **Medium**, meaning that a violent act of terrorism could occur, and has been at this level since October 2014. These facts, combined with the broad history, suggests a higher state of preparedness, threat and vulnerability mitigation measures are advisable despite the lack of localized incident history of a vehicle borne attack.

The unique status of City Hall, being the seat of municipal government and City administration, raises the potential of a threat event. In addition, more aggressive activists or community members may present a greater threat of property damage, injury or reputational damage for the City. Some municipalities in Ontario are beginning to study and implement higher levels of security in the built environment both involving interior and exterior security measures that are more reminiscent of a courthouse than a City Hall. There is some justification to implementing such measures. For example, please see the City of Toronto report and associated bulletins available on line at:

<https://www.toronto.ca/legdocs/mmis/2018/ex/bgrd/backgroundfile-116682.pdf>

The exterior City Hall forecourt and outer perimeter requires careful review and consideration for ways to mitigate the reported threats that could possibly capitalize on its current vulnerability.

### 5.3 Assessment of Probability of Occurrence

Threat Event	Probability of Occurrence	Assessment of Impact
Penetrative Attack	<b>Medium</b>	<b>High</b>
Penetrative Attack Deception	<b>Medium</b>	<b>High</b>

Probability Definitions	
<b>Low</b>	There have been no reported incidents and there is a low probability that the threat will occur
<b>Medium</b>	There have been reported incidents and indicators of the threat within 3 years and there is some possibility that the threat will occur
<b>High</b>	There have been several reported incidents or indicators of the threat, and the threat will most likely occur
<b>Very High</b>	The threat is imminent

#### 5.4 Assessment of Impact

Impact Assessment Level Definitions	
<b>Low</b>	No personal injury or loss of life impact
<b>Medium</b>	Staff, visitors, residents and protestors may experience some personal injury or casualties/death
<b>High</b>	Staff, visitors, residents and protestors will more than likely experience serious injury and/or casualties/death
<b>Very High</b>	Staff, visitors, residents and protestors will experience significant serious injury and casualties/death

### 6.0 Integrating Security Concepts into Public Spaces

A full VDA Vector Analysis in accordance with (Appendix “B”) will be required to be completed prior to final consideration of any one of the three proposed designs the City wishes to implement. The vector analysis conforms the rating of each type of barrier and its location in relationship to potential attack speeds to ensure that the appropriate impact level has been considered to ensure barriers are not under or over engineered.

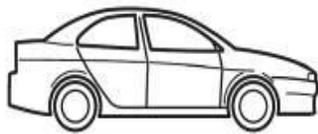
Vehicle security barriers provide the hard stop for penetrative vehicle attacks. They are structural in nature and can be either active or passive. Active measures include hinged and sliding gates, retractable blockers and bollards. Passive measures include bollards and structural barriers such as benches, planters, landscape features, earth works, walls, bike racks, shelters and information display advertising boards. Active and passive barriers typically require structural foundations in order for the barriers to perform to their appropriate impact rating in the event of an attack. Some barriers need to accommodate existing underground utilities’ placements. Regardless of what type of barrier, active or passive, in the context of public safety active barriers are considered to be “machinery. Active barriers have superior maintenance and servicing during their lifetime.

The site design takes into consideration recognized regulations that evaluate impact performance of each passive and active barrier. The Centre for the Protection of National Infrastructure (CPNI) and equivalent USA bodies have published impact testing and installation guidelines entitled PAS 68 “Specification” for Vehicle Barrier and PAS entitled “Guidelines” for the Selection, Installation and Use of vehicle security barriers. PAS 68 given performance ratings are based on the following six categories: Vehicle Impact, Vehicle Mass, Impact Speed, Impact Angle, Penetration and Debris Dispersal. The Standards Publication is attached as Appendix “B”.

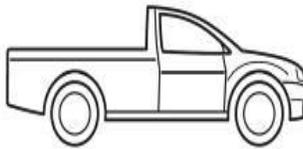
A visual digital vector analysis has been conducted on the subject areas of vulnerability. We considered how negotiable the surrounding landscape is, combined with maximum speed and angles of attack, could be achieved. In addition, we reviewed traffic management profiles of approach vulnerabilities and traffic calming techniques that could be deployed.

## 7.0 PAS 68 Vehicle Impact Testing

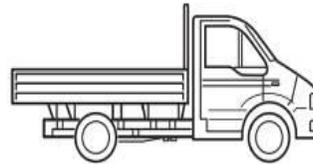
Six vehicle types are used in BSI PAS 68 impact testing



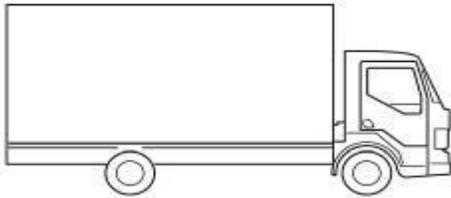
1.5 tonne Car  
(M1)



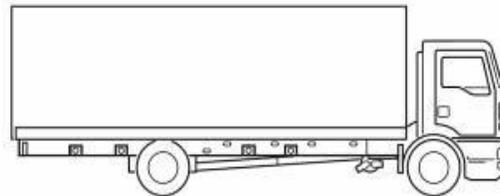
2.5 tonne 4x4 Pickup  
(N1G)



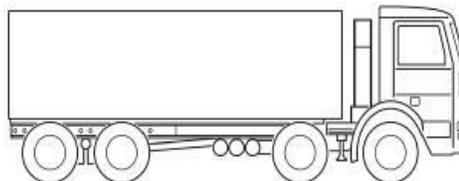
3.5 tonne Flatbed Van  
(N1)



7.5 tonne 2 Axle Truck  
(N2)



Empty '18 tonne' 2 Axle Truck  
(N3)



30 tonne 4 Axle Truck  
(N3)

## 8.0 Performance Classification

The performance class is expressed in terms of a 7-part classification in accordance with the below Table 1.

Table 1 Performance classification – vehicle impact test

	1	2	3	4	5	6	7
	<b>VSB system type</b>	<b>V</b>	<b>Inertial test vehicle mass</b> kg	<b>Test speed</b> km/h	<b>Impact angle</b> °	<b>Vehicle penetration</b> m	<b>Dispersion of major debris</b> m
<i>Example:</i>	PAS 68:2013 Fixed bollard	V	4- or 5-digit vehicle mass and test vehicle classification	2-digit or 3-digit impact speed	Any angle between 0° and 90° in 5° intervals	To 1 decimal place where X.X is the penetration	To 1 decimal place where Y.Y is the dispersion distance

Performance classes example a **PAS 68:2013 FIXED BOLLARD V/1500(M1)/48/90:1.7/5.2** denotes:

1. Fixed bollard
2. Tested using the vehicle impact method
3. Capable of withstanding an impact by a 1500Kg car
4. Impact speed 48 km/h
5. Impacted at 90-degree angle to the front face of the bollard
6. Vehicle penetration was 1.7 m beyond the original position
7. Major debris landed no more than 5.2 m beyond the original position of the rear face of the bollard

## 9.0 Vehicle Attack Case Studies

The following selected vehicle attacks from Canada and the United States of America are listed in tables following a consistent format for comparison and assessing the potential for such attacks in other venues or facilities that are characterized as Soft Targets in Crowded Places. Three of the selected cases occurred in Canada. The cases are entered chronologically from latest to earliest.

### 9.1 Table 1 Monday April 23, 2018 North York Van Attack

Perpetrator	Alek Minassian (25 years of age)	
Note: Cited as the “Deadliest vehicle ramming attack in Canadian History”		
What stopped the attack	Van damaged causing driver to stop and exit vehicle where he was confronted by police who arrested him after he threatened and taunted police to kill him	
Motive	Ideological: Incel Movement (Involuntary Celibate uprising). The subject stated he wanted to incite an uprising related to Incel ideology so that men would be killed and women would develop relationships with men identifying with Incel.	
Modus Operandi	Subject rented a van and drove to the centre core of the city of Toronto, driving south on Yonge Street until an opportunity and targets were identified. Subject drove onto the sidewalk and drove with speed toward pedestrians striking them with the vehicle. Some accounts indicate the subject specifically targeted women and attacked some women accompanied by men, running over whoever was in his way. The police state there is no evidence to indicate that women were targeted specifically.	
Number of casualties	<b>Killed:</b> 10 victims (8 women, 2 men)	<b>Injured:</b> 14 victims
Final Disposition of Offender	Arrested and incarcerated while jurisprudence takes its course	
TAPI (Terrorist Attack Pre-Incident Indicators)	Subject self-radicalized and engaged radical social media including Incel related forums such as <sup>3</sup> 4chan.  Post attack media reported on-going mental health, socialization and behavioral difficulties were noted by neighbors and previous classmates that were of concern to the family, however these concerns were not addressed as a matter of community safety.	

<sup>3</sup> 4chan is an 'imageboard' — an online discussion forum where users are encouraged to post images

	It is a fact that there is a higher incidence of mental issues in a lone wolf terrorist compared to terrorists in traditional cell structured groups, although the correlation is not recognized currently as a cause of the terrorist acts.
Security Counter-Measures	None in place – attack not anticipated
Recommended Counter-Measures	<p>Social media monitoring and enhanced security posture standards/implementation when appropriate.</p> <p>Design of pedestrian safe streetscapes, including vehicle barriers, exit/escape areas for pedestrians, authorized/emergency vehicle access measures required for the pedestrian zone.</p> <p>Police/security presence in areas that are soft targets, crowded places.</p> <p>Counter-surveillance, terrorism, active attacker and situational awareness training and practices for people in high profile occupations: federal, provincial and municipal service.</p> <p>Active attacker prevention and intervention training for security personnel, including equipping guards with legal and available means to reasonably stop an attack in progress, if able.</p> <p>Behavioral indicators training for security personnel.</p> <p>Standing orders/action plans to mitigate attacks and facilitate ending an attack immediately.</p>

9.2 Table 2 Tuesday, October 31, 2017 Hudson River Bicycle Path Vehicle Attack

Perpetrator	Sayfullo Habibullaevic Saipov, formerly of Uzbekistan, 29 years of age
Note	Sources cited this as the 15 <sup>th</sup> vehicle attack by Muslim extremists in Europe and North America since 2014, killing 142 people
What stopped the attack	Police lethal force
Motive	<p>Ideology/terrorism: The subject told investigators he was inspired by ISIS videos to use a truck in the attack "to inflict maximum damage against civilians."</p> <p>Inspired by ISIS/ISIL</p>

Modus Operandi	Used a pickup truck rented in New Jersey to enter onto a bicycle path and run over numerous civilians	
Number of casualties	<b>Killed:</b> 8 Victims	<b>Injured:</b> 11 Victims (4 Additional victims injured on the school bus)
Final Disposition of Offender	The subject collided with a school bus while fleeing, was shot by police and arrested. He is currently serving a prison sentence in a federal penitentiary.	
TAPI (Terrorist Attack Pre-Incident Indicators)	<p>Working as a truck driver, starting in 2015 the subject received numerous citations for driving offences. In one of the first cases, he did not elect to a court defense or pay the fine, a warrant was issued and he was arrested, posting a bond. The many infractions, and his actions/omissions related to the traffic laws system, may have indicated an anti-authoritarian mindset or ideology (non-recognition of western laws and justice).</p> <p>Sources state the subject was described by an associate as “a little aggressive.”</p> <p>The subject lived behind, and attended, a mosque that was the subject of NYPD surveillance (investigating possible radical ties).</p>	
Security Counter-Measures	Transportation initiatives after two vehicle accidents on the path resulted in fatalities on the bike path in 2006 recommending barriers were ignored.	
Recommended Counter-Measures	Use barriers to segregate pedestrian and vehicle zones, including bollards and/or staggered gates/concrete barricades to mitigate vehicles driving on pedestrian paths/boulevards.	

9.3 Table 3 Saturday September 30, 2017 Edmonton U-Haul Attack

Perpetrator	Abdulahi Sharif (30 years of age) a Somali national and refugee.	
What stopped the attack	After the 2 <sup>nd</sup> attack the police rammed and forced the subject's vehicle off the road then arrested him.	
Motive	Reasonably assumed to be political ideology/terrorism	
Modus Operandi	Subject used a car to run down, and then stab an Edmonton police officer before escaping. Later during the police pursuit, he struck an additional four pedestrians.  ISIS flag was displayed in the attacker's vehicle.	
Number of casualties	<b>Killed:</b> None	<b>Injured:</b> Five
Final Disposition of Offender	Arrested and incarcerated awaiting jurisprudence (convicted pending sentencing December 2019).	
TAPI (Terrorist Attack Pre-Incident Indicators)	He was reported by a colleague to the Police after he expressed his hatred for Shia Muslims and "Polytheists" and expressed support for ISIS. The RCMP and Edmonton police investigated him in 2015 for extremism, and he was deemed "not a threat".	
Security Counter-Measures	Interviewed/investigated by police who concluded he was not a threat.	
Recommended Counter-Measures	Standards providing guidance for police to monitor activities and behaviors of subjects reported as possible extremists for a set period of time (minimum and maximum).  Enhanced event security standards and protocols at venues identified as soft target crowded spaces including additional pedestrian zone segregation and enhanced formal surveillance (security/police) on the perimeter. All police/security personnel must have advanced awareness, threat recognition and intervention training and capability as noted under recommended counter measures in the Alek Minassian attack synopsis as noted above.	
Notes: Prior to entering Canada under a refugee claim, the subject had been detained by United States Immigration and Customs Enforcement ("ICE") and held in custody four months pending deportation to Somalia. He was released through the US Courts system on an "Order of Supervision" where/when authorities lost track of him.		

9.4 Table 4 Saturday August 12, 2017 Charlottesville, Virginia Car Attack

Perpetrator	Alex Fields Jr, 20 years of age, white supremacist	
What stopped the attack	The subject fled the area when counter-protestors attacked him in his car, reportedly breaking through the back windshield  He was later arrested by a deputy about a mile from the attack site	
Motive	Ideology/domestic extremist philosophy, anger at counter-protestors (some sources class this as domestic terrorism)	
Modus Operandi	The subject, a right-wing white supremacist/extremist, intended disruption and injury to the counter-protest activists who were faced off against the right-wing extremists.	
Number of casualties	<b>Killed:</b> 1 Victim	<b>Injured:</b> 8 Victims critically injured, numerous other minor injury victims (more than fifteen)
Final Disposition of Offender	Arrested, convicted and sentenced to life in penitentiary plus an additional 419 years	
TAPI (Terrorist Attack Pre-Incident Indicators)	<p>The subject showed early signs of extremist and violent behavior, including:</p> <ul style="list-style-type: none"> <li>Domestic violence directed at his mother</li> <li>Sources indicate the subject suffered mental health issues and was taking medication to control psychosis and anger</li> <li>Drawing swastikas and vocalizing admiration for Adolf Hitler in middle school</li> <li>The subject posted Nazi and white supremacist images and statements on social media</li> <li>Typical indicators of lone wolf terrorism; mental issues, self-radicalization, social rejection, subject engaged with radical social media – There is a documented correlation that mental issues are more prevalent in a lone wolf terrorist compared to traditionally organized terrorist cells.</li> </ul>	

	Mental issues are correlated, however contrary to popular belief are not usually the cause of a violent act. The violent act is attributed to the lone wolf's ideology. Some hypotheses suggest that lone wolf views, behaviors and poor socialization skills preclude acceptance by extremists organized in traditional cells.
Security Counter-Measures	Police were deployed to monitor the protest and keep the peace however it is reported the officer deployed nearby the starting place of the attack had been extricated for safety reasons due to violent clashes between the two opposing protest groups.
Recommended Counter-Measures	<p>Public safety planning for organized protests.</p> <p>Public Order/Service unit officers ("riot squad") deployed early at controversial protests and use of standard crowd control/anti-riot measures; crowd control stanchions, segregation of opposing groups, etc.</p> <p>Arrests/detention of instigators and perpetrators when a criminal "threshold event" occurs (assault or property damage, etc.) by a special police unit (riot squad)</p> <p>Security guards with proper crowd control training and defensive equipment deployed inside locked perimeter areas.</p> <p>Traffic control; including street closures and separation of the pedestrian and vehicle zones with temporary, heavy barricades such as Jersey barriers, etc.</p>

9.5 Table 5 Thursday, May 18, 2017 Times Square Car Crash

Perpetrator	Richard Rojas, 28 years of age, resident of The Bronx and a military veteran
What stopped the attack	Specially designed anti-vehicle attack bollards installed in a pattern known as a "redundant defense" to slow down and disable vehicles.
Motive	Some sources indicate the subject was suffering temporary psychosis due to illicit drug use (PCP). The subject made statements while impaired by drugs that he wanted to commit "suicide by cop."
Modus Operandi	Mayor Bill de Blasio said there was "no indication that this was an act of terrorism," but officials said it was unclear what motivated Rojas. (Source USA Today on line)

Number of attackers/assailants	One	
Number of casualties	<b>Killed:</b> 1 Victim	<b>Injured:</b> 22 Victims, 4 critically injured
Final Disposition of Offender	Arrested	
TAPI (Terrorist Attack Pre-Incident Indicators)	<p>Some sources provide that the subject was arrested numerous times for offenses ranging from drunk driving to weapons charges to harassment. He was also arrested in 2012 in Jacksonville, Fla. after he allegedly attacked a cabdriver and said he was going to kill cops, the Post reported.</p> <p>One of his friends said Rojas had developed a drinking problem after his military service, using it as medication for his "dark thoughts and moods."</p> <p>Social media posts described as "demonic" content.</p> <p>According to authorities, and his friends, his mental health issues dated back to his childhood though he never sought psychiatric care, becoming more paranoid and increasing his intake of marijuana and alcohol.</p> <p>The subject was obsessed with Scientology and had accumulated literature on the religion. He recently got back his car after it was repossessed a short time before the incident.</p> <p>A week before the incident, he was arrested and charged with pointing a knife at a notary, whom he accused of stealing his identity.</p> <p>The subject was arrested twice for drunk driving, in 2008 and 2015. Police authorities also said he was arrested a week before the attack when he allegedly pulled a kitchen knife on a visitor at his Bronx home.</p> <p>In April 2015, he was arrested for Driving While Impaired (DWI) in Manhattan</p>	
Security Counter-Measures	Specially designed bollards to segregate the pedestrian and vehicle zones and stop vehicle attacks.	
Recommended Counter-Measures	Installation of security barriers at the starting and finishing points of pedestrian paths to prevent vehicle entry.	

9.6 Table 6 Monday November 28, 2016 Ohio State University Attack

Perpetrator	Abdul Razak Ali Artan, about 18 years of age, Somali citizen naturalized in the USA	
What stopped the attack	Police lethal force	
Motive	<p>The Ohio State University student who carried out a knife attack on campus Monday said in a Facebook post he was "sick and tired" of seeing fellow Muslims "killed and tortured," according to federal law enforcement officials. (source: CNN).</p> <p>Apparent self-radicalization through messages inciting violence from ISIS/ISIL with sources reporting additional radicalization through the radical cleric Anwar al-Awlaki.</p>	
Modus Operandi	<p>Sources indicate an emergency call for a fluorine leak at the campus Watts Hall prompting an evacuation and crowd of students and faculty in the established emergency gathering place.</p> <p>The attacker drove a Honda Civic into the courtyard and ran over several people before crashing into a wall and left the vehicle to attack others with a butcher knife.</p> <p>This M.O. strongly supports the conclusion that the perpetrator pre-meditated the attack with knowledge of emergency response at the venue to draw victims into a crowded area to maximize victims and injuries resulting from the attack.</p>	
Number of casualties	<b>Killed:</b> 1 victim (additionally the subject was killed by police)	<b>Injured:</b> 11 victims
Final Disposition of Offender	Shot and killed by police during the attack when he failed to obey orders to stop.	
TAPI (Terrorist Attack Pre-Incident Indicators)	<p>The subject posted radical messages on social media including righteous indignation and repercussions for western citizens oppressing Muslims.</p> <p>Sources report high levels of concern from federal law enforcement about car ramming and stabbings being encouraged by online extremist propaganda due to the relative ease of committing them compared to bombings.</p> <p>ISIL had been urging its followers to copy a car ramming attack in Nice, France, that killed 86 people.</p>	

Security Counter-Measures	<p>Reactive: colleges across the United States. began revisiting their emergency response plans as a result of the attack.</p> <p>Ohio changed laws allowing, when approved concealed carry of firearms on campuses. Federal initiatives were implemented to train people treating catastrophic injuries before paramedics arrive at the scene.</p>
Recommended Counter-Measures	<p>Social media monitoring. Workplace/facility protocols to address concerns and signs related to potential violence.</p> <p>Train and equip responders on site (police/security) to prevent and respond to active attacks.</p> <p>Select primary, secondary and tertiary gathering places that are protected from vehicles to be used at random during emergencies.</p> <p>Establish emergency response procedures with designated safety/security personnel assessing and searching escape routes and gathering places for other dangers (attackers or bombs).</p> <p>Establish emergency response procedures requiring designated safety/security personnel assessing and searching Incident Command Centres and EOCs for dangers.</p>

9.7 Table 7 Monday, October 20, 2014 Saint Jean sur Richelieu, PQ Car Attack

Perpetrator	<p>Martin Rouleau (A.K.A. Ahmad LeConverti - Ahmad the Converted)</p> <p>Born in Canada, about 25 years of age</p>
What stopped the attack	<p>Initial attack ended when the perpetrator fled resulting in a police pursuit, subject shot dead by police when he ran his car into a ditch, left the vehicle and attacked an officer (or officers) with knives, charging toward them on foot.</p>
Motive	<p>Terrorism (Self Radicalized Lone Wolf) Targeted at Canadian Soldiers. Inspired by ISIS. Subject had failed a Canadian Armed Forces training program in Saint Jean sur Richelieu which may have additionally contributed to a motive stemming from rejection.</p>

Modus Operandi	Subject seen waiting in his car, conducting surveillance up to two hours before the attack. Rammed his car into two soldiers at a retail plaza with a Service Canada office. Called 911 to claim credit for the crime and stated the attack was committed in the name of Allah while fleeing from Police.	
Number of casualties	<b>Killed:</b> 1 Victim (attacker also killed by police)	<b>Injured:</b> 1 Victim
Final Disposition of Offender	Killed by police	
TAPI (Terrorist Attack Pre-Incident Indicators)	Converted to Islam about 2013, radicalized over a period of about 18 months. He began speaking about Jihad about April or May 2014. He posted the logo of the Islamic State of Iraq and Al-Sham on his Twitter page and wrote on Facebook that “disbelievers” were destined for “the fire of hell.” July 2014 – his passport was seized by RCMP as he was trying to “leave the country.” Typical indicators of lone wolf terrorism; mental issues, self-radicalization, social rejection, subject engaged with radical social media inciting terrorist action and violence by whatever means available and against any targets representing western ideals.	
Security Counter-Measures	None implemented other than restricting subject from leaving the country.	
Recommended Counter-Measures	Counter-surveillance, terrorism, active attacker and situational awareness training and practices for people in high profile occupations: federal, provincial and municipal service. Behavioral indicators training for security personnel.  Secure parking zones for high profile employees.  Security patrols to intervene with suspicious people and circumstances.	

9.8 Table 8 Friday, March 3, 2006 University of North Carolina at Chapel Hill Attack

Name of Event/Reference	University of North Carolina at Chapel Hill	
Location	Date: Friday March 3 2006	Time of Day: Afternoon
Duration of event	Time elapsed before attack ended	
What stopped the attack	The subject pulled over after the attack, called 911 to claim credit for the attack and turned himself in to responding police.	

Motive	Teheri-azar later says is retribution for the killing of Muslims overseas. Sources indicate that in one letter, Taheri-azar wrote, "I was aiming to follow in the footsteps of one of my role models, Mohamed Atta, one of the 911 hijackers, who obtained a doctorate degree." He told investigators he wanted to "avenge the deaths or murders of Muslims around the world." Taheri-azar said in interviews with detectives that day he committed the attack "because people are being killed by the government of the United States" in the Middle East and that it was his "right in religion to avenge their deaths."	
Modus Operandi	Subject drove a rented SUV into an area crowded with students at the University of North Carolina at Chapel Hill	
Number of casualties	<b>Killed:</b> None	<b>Injured:</b> Nine (reported as not serious injuries).
Final Disposition of Offender	Sentenced on two counts of attempted murder in 2008 and is sentenced to 33 years in prison. It is projected he will be released in 2032.	
TAPI (Terrorist Attack Pre-Incident Indicators)	Some associates (students and teachers) described him as quiet, normal and well-adjusted to western ideals while others described him as a brooding loner who rebelled against even the practices of Islam.	
Security Counter-Measures	Security counter-measures were removed for an unknown reason. It has been reported that this soft target crowded place area was normally protected by barricades to separate the pedestrian and vehicle zones but the barricades were removed and not in place at the time of the attack.	
Recommended Counter-Measures	Policy and procedures defining when, who, how and why removal of barricades separating pedestrian and vehicle zones may be temporarily removed in limited quantities/areas, enhanced monitoring during removal and immediate replacement when the condition requiring removal is resolved.	

## 9.9 Other Vehicle Attacks

The following article, available on the internet (Wikipedia) provides a timeline and synopsis of 44 attacks from around the world either using a vehicle as the primary weapon and/or to facilitate the initial attacks. The article additionally lists 95 vehicle attacks classified as non-terrorist related (including the North York van attack) for which the motivation is alternately criminal, including anger, revenge and intoxication from years 1953 to 2019. There are three additional attacks for which the motive has not been determined.

[https://en.wikipedia.org/wiki/Vehicle-ramming\\_attack](https://en.wikipedia.org/wiki/Vehicle-ramming_attack)

There is the potential of a violent attack perpetrated using a vehicle as the primary weapon motivated by terror ideology, personal violent ideology, anger, hate bias, revenge or psychosis caused by mental issues or intoxication matters. The fact is that there is an established history of vehicle attacks globally, in North America and within Canada. Considering the opinions and conclusions of various experts, the chance of reoccurrence is a foreseeable risk that requires consideration of various reasonable security measures to prevent or mitigate injury, death and property damage. This includes design of safe crowded spaces pedestrian zones, adequately segregated from vehicle zones and vehicle intrusion counter-measures as part of a total security and safety program.

## **APPENDIX "B"**

### **HATE CRIME ARTICLES**

**CITY OF HAMILTON RISK MANAGEMENT REPORT ON**

**CITY HALL FORECOURT HOSTILE VEHICLE BORNE ATTACK**

## APPENDIX "B"

Classification: Sensitive and Confidential

# CITY OF HAMILTON, RISK MANAGEMENT REPORT ON CITY HALL FORECOURT HOSTILE VEHICLE BORNE ATTACK



Hamilton

Author:  
Terry Hoffman, CPP, CBCP, CPTED

**ZEROBIT**<sup>1</sup>  
SECURITY • PLANNING • CONSULTANTS

 **OMC**  
LANDSCAPE  
ARCHITECTURE

## Appendix "B" Hate Crime News Articles

1. Ancaster home repeatedly vandalized with anti-Semitic graffiti before blaze: Owners' son Mischief 'predicated on hatred for Jews, should hopefully raise some alarms, Brandon Kirsch says.

<https://www.sachem.ca/news-story/9569053-ancaster-home-repeatedly-vandalized-with-anti-semitic-graffiti-before-blaze-owners-son/>

Aug 28, 2019

The owners of a property in Ancaster say it was tagged with anti-Semitic graffiti for more than a year before a suspicious fire broke out there Tuesday. Brandon Kirsch said the spray paint including swastikas started after his mother and bought the Sulphur Springs Road property about a year and a half ago. "It's only when it winds up in the hands of my family that all of a sudden it's getting terrorized," Kirsch said Tuesday from Florida, noting his parents are well known in Hamilton's Jewish community. Firefighters responded to the large wooded property at 820 Sulphur Springs Rd. at about 10:50 a.m. and found "some spot fires," Hamilton Deputy Fire Chief John Verbeek said. "This was the shell of an old abandoned stone house that appears to have been burnt out," Verbeek said. "We have notified the Ontario Fire Marshal's office due to the suspicious nature of the fire." Kirsch said the building — which dates back to the 1800s — has been vandalized nearly every week, and garbage and bottles have been strewn about the property. But he said complaints to the police, including the discovery of a wallet on the land about a month ago, have gone nowhere. Such vandalism, he said, "which is predicated on hatred for Jews, should hopefully raise some alarms." "I would like to see justice. I would like to see these perpetrators apprehended and punished for their crimes," he added. "Because if they don't do anything, then they're basically saying it's OK." Const. Lorraine Edwards, a spokesperson for the Hamilton Police Service, said the homeowners have filed complaints about mischief on the property. Officers responded to the complaints, but a lack of evidence needed to move an investigation forward could have been a limiting factor, Edwards suggested.

2. Hateful racist epithet carved in snow at school named after Hamilton educator and trail-blazing black athlete: Racist graffiti carved in the snow on the grounds of Bernie Custis high school

[Jon Wells](https://www.hamiltonnews.com/news-story/9699969-hateful-racist-epithet-carved-in-snow-at-school-named-after-hamilton-educator-and-trail-blazing-black-athlete/) The Hamilton Spectator <https://www.hamiltonnews.com/news-story/9699969-hateful-racist-epithet-carved-in-snow-at-school-named-after-hamilton-educator-and-trail-blazing-black-athlete/>

Nov 12, 2019

The grounds of a new Hamilton high school named in memory of a trail-blazing black athlete and educator were defaced with a racist epithet Tuesday. The word was carved in fresh snow in large letters on the property of Bernie Custis Secondary School on King Street East, across from Tim Hortons Field.

Before it was erased in the afternoon the hateful slur was visible through windows of the three-storey school, and even at a distance from the press box in the football stadium. Two student "perpetrators" have been identified by school officials, according to an email to The Spectator from Shawn McKillop, a public-school board spokesperson.

The incident was reported to Hamilton police, who are investigating. Suspensions or expulsion are possible school punishments for the students. A letter about the incident was posted on the Bernie Custis [website](#). The school is [named](#) after the Hamilton Ticats great of the 1950s, considered the first black athlete to play quarterback in professional football — a cerebral position long tainted by racist notions of what colour athlete is best suited to it. Sue Dunlop, the superintendent responsible for the school, said in a statement that "acts of racism are condemned in our schools and this is being treated as an incident of hate. The word was immediately removed as soon as it was reported to the school." [Custis](#), who was born in Philadelphia, was also a local educator, principal, and coach for more than 30 years who championed breaking down racial barriers. In the 1980s he coached McMaster University's football team. He died in 2017 at 88.

The \$32-million school with a capacity for 1,250 students opened in September, built on the former site of Scott Park Secondary School, and is home to students who previously attended Delta and Sir John A. Macdonald high schools.

A Statistics Canada [report](#) three months ago indicated that hate crimes are reported more frequently in Hamilton relative to other Canadian cities. It reported that in 2018 the Hamilton/Burlington/Grimsby area recorded 97 police-reported hate crimes, or a rate of 17.1 incidents per 100,000 population, more than three times the national average.

Hamilton police say [graffiti](#) is the most common form of reported hate crime in the city, such as the Nazi swastika.

3. Hamilton seeks better model for failed anti-racism centre: Review of Hamilton Anti-Racism Resource Centre's brief operations finds levels of prejudice 'astounding'

[Carmela Fragomeni](#) The Hamilton Spectator

<https://www.hamiltonnews.com/news-story/9669470-hamilton-seeks-better-model-for-failed-anti-racism-centre/>

Oct 31, 2019

The city is poised to give the failed Hamilton Anti-Racism Resource Centre (HARRC) a fresh start in hopes of making it meaningful, viable and, most importantly, effective. The centre, a three-year pilot project jointly funded by the city, McMaster University and Hamilton Centre for Civic Inclusion, [was temporarily shut down in February](#) to be reassessed. It had opened only 10 months earlier, in April 2018. Its purpose was to gather information on racism-related information to help inform council decisions, and to fill service gaps.

The goal is to eliminate racism in the city. At a public consultation Tuesday night, city staff gave only a partial answer to why it had failed. "Today is not to lay blame for the pause," said Marlene Dei-Amoah, chair of the city's advisory committee against racism. "Today we are seeking input on models we can recommend to council. We really had no model to emulate." She said only when the centre was launched did problems become obvious. "Our pause was an opportunity to address the dilemma of perhaps not serving residents well. We know full well that our community continues to be harmed by racism." Jodi Koch, city diversity director, added that certain details for the pause couldn't be discussed because of personnel and legal implications. But she said the reasons don't lessen the importance of having an anti-racism resource centre or the city's commitment to combat racism. City staff spent hours talking to "literally thousands of people" over the summer to get their input, she said. While operating, HARRC conducted 17 anti-racism seminars, had 46 ethno-racial consultations, and received 75 complaints, mostly in person and the majority about anti-black racism, said McMaster associate professor Ameil Joseph, who did a review of the centre. The majority of complainants went there to receive emotional support, he said, adding "the high levels of anti-black racism are astounding and will require support and resources to respond strategically and systematically." Among the problems he cited was that although the centre opened in April, its website did not go up until October. In the time that HARRC has been down, incidents of racism seem to have exploded in the city. Among the latest was [clashes at a federal election campaign](#) event at Mohawk College featuring People's Party of Canada Leader Maxime Bernier. While some people were there to demonstrate against racism, members of hate groups like the Proud Boys, an Islamophobic and anti-Semitic organization, were spotted at the event. Proud Boys and other anti-immigrant groups like the Soldiers of Odin and "yellow vests" have held [regular rallies outside city hall](#) for more than a year. And in June, white nationalist protesters joined anti-LGBTQ demonstrators in [crashing Pride celebrations at Gage Park](#), resulting in a brawl with counter-protesters.

4. Hate in Hamilton 'breaks your heart,' city manager says: She says Hamilton's business and political leaders need to do more to support people who feel the effects of disempowerment.

Kevin Werner Hamilton Community News

<https://www.hamiltonnews.com/news-story/9670066-hate-in-hamilton-breaks-your-heart-city-manager-says/>

Oct 30, 2019

After five months into her "dream job" as Hamilton city manager, Janette Smith says the most surprising issue she has had to deal with is the rise of hate incidents. "I know other municipalities are going through the same thing, but it just came at me," said Smith in a brief interview after speaking to a sold-out crowd at the Hamilton Chamber of Commerce's annual city manager's breakfast on Tuesday at the Sheraton Hotel. Smith, who worked in Peel Region for 30 years before getting the call from Hamilton in May, says the diversity and inclusion issue is "highly complex" and despite the initial steps taken by council, more needs to be done.

During her presentation, she called on chamber members to boost their own diversity numbers among employees, saying it makes "good sense," as a diverse and inclusive workplace means a more "creative, innovative and engaged" workforce. Smith touched on a long list of issues confronting the city during her presentation and subsequent question-and-answer session with Hamilton Chamber of Commerce president Keanin Loomis, including replacing the city's arena and expanding the convention centre; the \$116-million development over the next decade the city is involved in along piers 6, 7, and 8; how to accommodate the city's projected growth of 780,000 people by 2041; seeking federal government help for infrastructure and affordable housing projects; and her enthusiastic support for the \$1 billion light rail transit project, which she says the community is "ready for." But Smith returned to Hamilton's struggle to confront hate-related incidents that continue to impact the community. Smith told the crowd that she attended the Hamilton-Wentworth Public School Board meeting on Monday as it approved creating a panel to study bullying in the wake of 14-year-old Devan Selvey being fatally stabbed outside Sir Winston Churchill Secondary School on Oct. 7. "We had a young boy murdered in our city," she said. "That is unacceptable. It's a city-wide issue. We are not alone, but we can't ignore it." When Smith walked the streets of Hamilton as the new city manager, people greeted her and looked her in the eye, something that rarely happened during her time living in Peel Region. Statistics Canada figures released earlier this year revealed Hamilton saw an increase in police-reported hate crimes, Canada's highest per capita rate for the last three out of five years. But after talking with people who have felt the brunt of racism and intolerance, she finds it difficult to reconcile the divergent welcoming and hate-filled responses that Hamiltonians have produced. "It breaks your heart," she said. "I wish I could stand up today and tell you I've got the magic solution. I don't." She says Hamilton's business and political leaders need to do more to support people who feel the effects of disempowerment. She encouraged people to "stand up" on behalf of the community and call out acts that impact people negatively. "We have to say, 'not acceptable' when members of our community are experiencing racism (and) have to truly listen and really understand what they are going through." The city will be holding a forum in January to discuss racism in Hamilton as part of the city's anti-hate strategy. The Hamilton Anti-Racism Resource Centre survey results on lived-experiences of racism were released Tuesday. "We all need to listen to them and see how we can lean in and support them," she said.

5. Hamilton approves trespassing bylaw targeting hate groups protesting city hall Councillors debate whether new rules restrict free speech

[Kevin Werner](https://www.hamiltonnews.com) [hamiltonnews.com](https://www.hamiltonnews.com)

<https://www.hamiltonnews.com/news-story/9660308-hamilton-approves-trespassing-bylaw-targeting-hate-groups-protesting-city-hall/>

24, 2019

Hamilton councilors are hoping a new trespassing bylaw will curtail any potential hate-related confrontations or incidents during protests being held on city property, especially at city hall.

City officials, who pointed out Hamilton did not previously have a trespassing bylaw at its facilities, have been attempting to remove or at least stop hate-related incidents at city hall without impacting peoples' right to protest, or prompting a Charter of Rights and Freedom lawsuit. "This is actually not a bad bylaw," said Stoney Creek Councillor Brad Clark. "It will work." The trespassing bylaw works in a similar manner as what is already the policy in place for individuals who are removed from recreation facilities for violent behaviour. The zero tolerance policy, approved in 1998 and revised in 2001 and reviewed in 2005, bans a person for violent conduct, including intimidation, threats, aggressively approaching another person, racial or ethnic slurs, vandalism, attempts to goad or incite violence, or using foul language. The person can appeal the suspension and ask for a private meeting with a senior city official to discuss the ban. The cost of the appeal is \$250, which is non-refundable if the suspension is maintained. The trespassing bylaw, said Clark, is similar in concept to the zero tolerance policy. A person or group of people that are removed or banned from city hall can request a private meeting with a senior official to remove the suspension. If the ban is upheld, the group or person can appeal the decision to the courts. "We made it fair, we made it consistent with the other policies of the city," said Clark. "It doesn't infringe on anyone's charter of rights. They have the right to appeal to the courts. It's really that simple." The trespass bylaw, which was requested by the Hamilton Police Service, prohibits conduct such as contravening a law of Canada, province or municipality, damage or vandalism of city premises, or interfering with the operation or use of city premises. "This helps (police) do their job," said Clark. The trespass notice can be provided to the offender either orally or in writing, and will prohibit entry to a city facility for seven days. The city also has the option of banning a person for more than five years. The trespass bylaw is another initiative council hope will prevent hate-related incidents on city property. In July, council unanimously approved a motion to install enhanced cameras – at a cost of \$100,000 – at city hall to strengthen security within the forecourt area. The cameras will collect data during that could be provided to police for use in court.

6. Hamilton police investigating racist graffiti on James Street South and Claremont Access: Suspect captured on surveillance during separate mischief incident

The Hamilton Spectator

<https://www.hamiltonnews.com/news-story/9649281-hamilton-police-investigating-racist-graffiti-on-james-street-south-and-claremont-access/>

Oct 17, 2019

Hamilton police are looking to identify a suspect wanted after four separate mischief incidents on James Street South and the Claremont Access where investigators found racist graffiti. The hate crime unit is investigating the hate-based graffiti. Police were called four times between Oct. 13 and Oct. 15, police said. Investigators found graffiti in multiple areas along the escarpment stairs and in Southam Park. The same graffiti was also found on a mural at James Street South and Beckley Street.

Police believe these incidents are related and that they happened during the overnight hours. In one incident a witness called 911 and gave a suspect description. The suspect was described as a man, Asian, five-foot-ten, 180 to 190 pounds, with a shaved head. He wore a grey sweater, blue or green jacket, and AirPods earbuds. On Sept. 26 police were called to King Street East and Wentworth Street North for mischief. This incident was not hate related, however, police believe the same suspect is responsible. A suspect was captured on surveillance video in September and police have released the image. Anyone with information, including anyone with security cameras that may have captured suspicious activity, are asked to call Acting Det. Sgt. Lisa Chambers at 905-546-3833.

7. Two charged in relation to anti-Semitic graffiti at Beth Jacob Synagogue, four males identified by hate crimes unit, two released, two charged, after Beth Jacob Synagogue was defaced.

[Jeff Mahoney](#) The Hamilton Spectator

<https://www.hamiltonnews.com/news-story/9640133-two-charged-in-relation-to-anti-semitic-graffiti-at-beth-jacob-synagogue/>

Oct 11, 2019

Two 19-year-old Hamilton men have been arrested and charged with mischief under \$5,000 as the result of a hate-crime unit investigation into a graffiti incident at Beth Jacob Synagogue. The two are among four 19-year-olds identified in connection with the crime at the Aberdeen Avenue house of worship, located between Locke and Dundurn. They are scheduled to appear in court on Nov. 5 and Nov. 7. Hamilton police detectives arrested the two other 19-year-olds, but they were later unconditionally released. The graffiti was first reported after congregants arrived last Saturday for 9:15 a.m. service and discovered a crudely drawn swastika and the word "Jews" with a line through it in chalk at the parking lot entrance. Similar messages were also found elsewhere around the building. The messages were later scrubbed away. "We are quite relieved that they (the police) worked so fast and that our security footage could help," said Beth Jacob Synagogue Rabbi Hillel Lavery-Yisraeli. "There has been an outpouring of support." The incident comes amid concerns in Hamilton over a spike in [hate acts of various kinds in the city](#).

A recent Statistics Canada report showed Hamilton ranked highest among all 35 of the country's census metropolitan areas (CMA) for police-reported hate crimes last year.

"We are hopeful," said Rabbi Lavery-Yisraeli, "that this sends a message, that people will learn to stop hating. Not just stop expressing hatred but stop hating." After reports of the graffiti surfaced, the synagogue has received support from the community, in many forms, including numerous posts on social media. "Reporting hate crimes and incidents is an important step in stopping the cycle of hatred and preventing others from being victimized," the police said in a statement announcing the arrests.

8. Hamilton pro-diversity advocate receives threatening emails for Bernier protest remarks, Kojo Dampthey 'determined to stand up against these intimidation tactics' in quest for more inclusive city.

[Teviah Moro](#) The Hamilton Spectator

<https://www.hamiltonnews.com/news-story/9638853-hamilton-pro-diversity-advocate-receives-threatening-emails-for-bernier-protest-remarks/>

Oct 10, 2019

A Hamilton pro-diversity advocate says he and his organization won't be intimidated by threats directed at him for comments he made during a recent anti-hate protest. Kojo Dampthey received two emails on Oct. 2, two days after he attended a demonstration at Mohawk College targeting an event featuring People's Party of Canada Leader Maxime Bernier and far-right YouTube personality Dave Rubin. One email told Dampthey, who's interim head of the [Hamilton Centre for Civic Inclusion](#), that he "deserve(d) to be attacked" for his "cowardly comments." The other referred to his native Ghana as a "sh---hole overpopulated nation" and threatened to "f---ing come down to your office ...". Dampthey raised the messages and a heated encounter with a local PPC organizer during a news conference outside city hall on Wednesday. It was held to announce a series of HCCI initiatives amid what he described as a rising tide of intolerance. "We're surely determined to stand up against these intimidation tactics and offer a vision of a more inclusive city where no one is left behind." To that end, the HCCI has received a \$127,000 grant from the federal Department of Canadian Heritage to hold an anti-racism conference next year in Hamilton. Another initiative involves a research project to develop an online reporting tool for residents who experience hate crimes. Later Wednesday, Hamilton police spokesperson Jackie Penman said Dampthey's report of threats had been forwarded to the service's hate-crime investigator for follow up.

[Before punches started flying at the Mohawk College event](#), Dampthey told CHCH News he was there to support residents protesting the PPC's immigration policies and messaging. During the protest, an 81-year-old woman trying to attend the party fundraising event meant to focus on free speech was called "Nazi scum." The morning of Oct. 3, Tyrone McAllister, who organized the Bernier event, said he went to the HCCI office on King Street East to file a complaint about the remark. In an audio recording of the meeting provided to The Spectator by HCCI, McAllister is heard accusing Dampthey of painting PPC supporters "in a very broad brush stroke" and placing a "target on their back." Dampthey tells him he didn't use the word "Nazi" nor "white supremacist" to describe the PPC, but the latter argues he was "in solidarity" with those who did. Nearly 20 minutes into the heated exchange, Rohit Prasad, a social work placement student at HCCI, tells McAllister he's being "very aggressive," and needs to tone it down or leave. In a news release Wednesday, HCCI, an agency that works to promote diversity, said McAllister meant "to intimidate" staff and Dampthey. Reached later by phone, the 33-year-old IT worker from Hamilton rejected HCCI's allegation. "Absolutely not." "My purpose there was as a concerned citizen because I had friends calling me, worried that they were getting death threats because they were members of the People's Party," McAllister said. Bernier and his right-wing party have been criticized for extreme views on immigration and accused of promoting xenophobia.

McAllister, a sub-region organizer for the party, said the content of the threatening emails was "absolutely terrible" and didn't know who sent them. He added he wanted to "set the record straight" about the nearly 1,000 attendees of the Bernier forum. "They're not neo-Nazis." However, members of hate groups like the [Proud Boys, an Islamophobic and anti-Semitic organization](#), were spotted among the PPC supporters at the event. Proud Boys and other anti-immigration groups like the Soldiers of Odin and "yellow vests" held regular rallies outside city hall for more than a year before local officials started exploring ways to ban them. [A major catalyst was June 15](#), when white nationalist protesters joined anti-LGBTQ demonstrators in crashing Pride celebrations at Gage Park, resulting in a brawl with counter-protesters. In 2018, the city ranked No. 1 among Canadian metropolitan areas for police-reported hate crimes, according to a Statistics Canada study. Over the weekend, [anti-Semitic graffiti was scrawled at the Beth Jacob Synagogue](#).

9. Hamilton police post video images related to hate crime investigation, Investigators believe the anti-Semitic graffiti was scrawled at Beth Jacob Synagogue around 1:30 p.m. Friday.

The Hamilton Spectator

<https://www.hamiltonnews.com/news-story/9636141-hamilton-police-post-video-images-related-to-hate-crime-investigation/>

Oct 09, 2019

Hamilton police are asking for help identifying individuals caught on camera as part of an investigation into anti-Semitic graffiti scrawled in front of Beth Jacob Synagogue. As congregants arrived for Saturday's 9:15 a.m. service, they discovered freshly etched graffiti scribbled in chalk at the entrance of the parking lot. Residents have since covered sidewalks in the area with colourful chalk messages supporting the synagogue on Aberdeen Avenue, between Dundurn and Locke. Hamilton's hate crime unit investigated and determined the crime likely occurred around 10:30 p.m. on Friday. On Tuesday afternoon, police released images from surveillance footage obtained in the area and asked the public to help identify the individuals caught on camera. Police are still seeking camera footage from any area home or business owners that could aid the investigation.

10. Woman in viral video 'disgusted' by attack on free speech at Maxime Bernier event in Hamilton: 81-year-old is speaking out after protesters called her 'Nazi scum' and blocked her from entering Mohawk College.

[Katrina Clarke](#) The Hamilton Spectator

<https://www.thespec.com/news-story/9627017-woman-in-viral-video-disgusted-by-attack-on-free-speech-at-maxime-bernier-event-in-hamilton/>

Oct 03, 2019

Dorothy, 81, tears up when she thinks back to Sunday when protesters yelled "Nazi scum" in her face as she tried to attend a Maxime Bernier event at Mohawk College. She calls it an attack on free speech. "It was disgusting," she said. "I love this country and I love the fact that we have freedom of speech. If we allow that, it's fast leaving us. And that is terrible." Dorothy is the [white-haired woman in a now-viral video](#) that shows her trying to push her walker past protesters to attend the [controversial fundraising event](#) held by Bernier and the People's Party of Canada. Protesters with face coverings blocked her and her husband, Brian, from entering the event and screamed "Nazi scum" at them until police intervened. The Spectator has chosen not to use Dorothy's last name to protect her and her family from harassment. Sitting at her Hamilton kitchen table Wednesday, the mother of five and grandmother of six said the incident still shocks her. "To try and deny a man such as Maxime Bernier to speak, or for me to hear what he has to say, that is criminal," she said. "I felt my rights were interfered with." Dorothy said she is not a Nazi, nor a racist. She attended the event to hear what Bernier had to say. She said she understands some Canadians take issue with the PPC's advocacy of severe immigration cuts and support for interviews with prospective newcomers to ensure their views align with Canadian values, but she personally supports much of his stance on immigration. "I do believe most people who come are good, solid people who've suffered in their own country and they don't want the same thing here," she said. "But then, there are some with values that are different." She said she liked what Bernier said at the event but wants to do more research before deciding how she'll cast her vote. Regardless of whether or not she ends up supporting him, she should be free to hear him out, she said. Dorothy and her husband will be speaking with officers [at the request of the Hamilton Police Service](#) Friday. They don't have immediate plans to push for charges but Dorothy said the incident was "of course" a hate crime. On its website, HPS describes a hate crime as a criminal offence committed against a person or property which is motivated by hate or bias against a race, religion, ethnicity, sexual orientation, disability group, age or gender.

11. Police searching for man who spewed racist comments at woman in Jackson Square: Suspect is described as Caucasian, 23 to 25, five-foot-ten, with a thin build and short brown hair.

The Hamilton Spectator

<https://www.thespec.com/news-story/9624618-police-searching-for-man-who-spewed-racist-comments-at-woman-in-jackson-square/>

Oct 02, 2019

Hamilton police are asking the public to help identify a man wanted for harassing a woman at Jackson Square, including allegedly directing "racially motivated comments" toward her. The harassment is being investigated as a "suspected hate bias" incident, police said. On Sept. 20 around 8:30 a.m. the victim was followed into Jackson Square on King Street West by an unknown man. He allegedly followed her through the mall and hurled racist comments. The suspect is described as Caucasian, 23 to 25, five-foot-ten, with a thin build and short brown hair. He wore a grey crew neck shirt with a square emblem on the front, dark pants and black shoes. The harassment is being investigated by the criminal investigations branch, police said.

The hate crime unit is also involved in the investigation and will determine if a hate crime took place. Anyone with information is asked to call Acting Det. Sgt. Lisa Chambers at 905-546-3833.

12. Margaret Shkimba: Something stinks in Hamilton: The recent remarks made by Police Chief Girt on the Bill Kelly Show are outstandingly out-of-touch with attitudes of the 21st century, and are especially troubling coming from someone in a leadership position.

[Margaret Shkimba](#) Hamilton Spectator (Opinion)

<https://www.thespec.com/opinion-story/9599135-margaret-shkimba-something-stinks-in-hamilton/>

Sep 16, 2019

I don't like to keep writing about the same topic, not because I couldn't go on and on, but because two weeks is a long time between news cycles and relevancy and fatigue are a challenge. I was going to write about the proposed Mountain arena, but what's happening with Hamilton Police Services, City Hall, Pride and now the Sexual Assault Centre of Hamilton (SACHA) is past ridiculous. Too often I open my eyes to the news of another gaffe committed by either the mayor or the chief of police that only serves to further fester bad feelings between the police, Pride organizers and now the VAW community. Gaffe is being kind. The recent remarks made by Police Chief Girt on the Bill Kelly Show are outstandingly out-of-touch with attitudes of the 21st century, and are especially troubling coming from someone in a leadership position. I'm sure Chief Girt is a good man, but he appears to be drowning in this issue. His lack of communication skills and cultural competencies, for a leader, throws into question the selection criteria for the police chief position.

The Police Services Board might want to revisit the significance of those criteria and update them to reflect our evolving society. Decades ago, I marched with my daughters in our first Take Back the Night (TBTN) protest organized by SACHA. SACHA has been behind this event for the past 38 years, in solidarity with TBTN marches all over the world. TBTN is an event that both celebrates the resiliency and strength of women and protests the violence they experience at the hands of men and the systems they run. Their decision to cancel this year's march is a sad comment on the continuing deterioration of police-community relationships in Hamilton, but it's not unexpected. The city's requirement for police to attend a protest where traffic lanes are closed is not an unreasonable request. Who pays for it is problematic? Who pays for the protection the Yellow Vests and Soldiers of Odin are receiving at city hall every Saturday morning? Are they paying for their own protection? Is that why they're still there? But SACHA says the reason for their decision is not the extra cost for the paid-duty police they'd be expected to cover, it was the fear many in their community feel in the presence of the police themselves that sealed the deal. There are many law-abiding members of our communities who are afraid of the police. People who have committed no crime but because of their differences from the white male hetero cis-normal culturally dominant population they feel unsafe in the presence of police. They feel unsafe because of treatment they've received either as "suspects" or in response to being a victim of crime, particularly one rooted in hate: misogyny, homophobia, racism. There are no laws against race, sexuality or gender identity. Not anymore.

Why are we having challenges with the police over these issues? Where does cultural competency — the ability to communicate with others across cultures — sit in the expectations of police professional standards? The #MeToo movement exposed the widespread nature of an insidious rape culture that positions women as tools men use to satisfy their needs. Across all industries, stories spilled out, having been held in for years, about male entitlement to female bodies. About violence kept hidden in the darkness of fear of shame. About women denied, from career advancement to personal safety. There is no question of the need for continued advocacy for VAW programs and services. In truth, much more than a march is needed. The police have not had the best of relationships with the VAW community in Hamilton. The police are a tool of the patriarchal state. That's the party line. How that plays out in reality, borne out by the countless stories, is that police protect the men, they disbelieve the women, and they abuse women themselves. Not all police, but enough for it to be a problem for all police. It only takes one to spoil the bunch, one bad episode at a vulnerable moment, or one ignorant misogynistic, racist, trans/homophobic comment compounded by another for people to lose trust in our "servants and protectors." The police and some at city hall find themselves in an intractable state. They need to take a cold shower over the anarchists' involvement with these protests and really listen to, and act on, the suggestions coming from those involved on how to improve these foundational community relationships.

Margaret Shkimba is a writer who lives in Hamilton.

13. Violent attack on 74-year-old black GO bus driver ruled a hate crime: Rocco Vietri "kept saying he kicked the driver because he was black" in an attack that left the driver with scars and trauma.

[Carmela Fragomeni](#) The Hamilton Spectator

<https://www.hamiltonnews.com/news-story/9592454-violent-attack-on-74-year-old-black-go-bus-driver-ruled-a-hate-crime/>

Sep 12, 2019

A 24-year-old man who beat a GO bus driver in an unprovoked, racially motivated, senseless and violent attack has been sentenced to 15 months in jail. Rocco Vietri — who, as court heard, has 17 prior convictions for violent crimes — pleaded guilty Friday, Sept. 6 to [assault causing bodily harm and failing to comply with probation](#). Crown prosecutor Jeff Levy said Vietri boarded the bus on King Street West near Summers Lane around 1 p.m. on July 9 and walked past the driver without paying. When he refused to comply with a request to pay and the driver then contacted his supervisor and police, Vietri started spitting in his face and punching him. At one point, Vietri grabbed the 74-year-old driver, threw him to the ground and kicked him in the head a number of times, court heard. "There was a pool of blood on the sidewalk from where he was assaulted," said Levy. The driver required 20 stitches, and was left with scars on his face and head. He suffers from pain, severe headaches, and dizziness. And the trauma and injuries left him fearful of going out in public and unable to return to work — which as the family breadwinner, has meant a significant loss of income, Levy said. Court heard witnesses told police that Vietri was making racial slurs during the attack "and kept saying he kicked the driver because he was black." "And the accused made no bones about it," said Levy.

"He said it loud enough ... So it seems he was proud of what he was doing. "The accused wasn't satisfied with just spitting in his face, which is bad enough, and disgusting enough. He went on to basically beat him senseless ..." Levy called the assault a hate crime motivated by the fact the driver was black. But he said the assault also impacts all public transit drivers because they are vulnerable to such attacks. Vietri, with 25 prior convictions, including sexual assault on a subway and other violent attacks, "has a horrible (criminal) record for a 24-year-old," Levy said. Court heard Vietri has a Grade 11 education, can't keep a job because he can't handle the duties, and is on Ontario Disability Support Program. Court also heard he has been diagnosed with bipolar depression but doesn't believe he struggles with mental-health issues. He refuses medication, opting instead to take cannabis because he believes it helps him. He is also impulsive — he wanted to go to Toronto but didn't have money, and when told to pay, he lashed out. Court heard he is now taking "baby steps" to get out of the homeless shelter system and into supportive housing. In sentencing, Justice Bernd Zabel also called the attack a hate crime — and "a random, unprovoked and racially motivated crime on a vulnerable victim who was providing a valuable public service." Zabel gave Vietri 15 months in jail. With credit for time already spent in custody, he has 12 months left. Vietri also got three years' probation and is banned from the GO system — buses, trains and facilities — for that period.

14. Complaint filed over Hamilton youth soccer official's Islamophobic social media posts: Pro diversity advocate calls the Facebook posts 'overtly racist.'

[Teviah Moro](#) The Hamilton Spectator

<https://www.hamiltonnews.com/news-story/9590427-complaint-filed-over-hamilton-youth-soccer-official-s-islamophobic-social-media-posts/>

Sept 11, 2019

The former leader of a Hamilton youth soccer league is the subject of a complaint over Islamophobic social media posts that has been forwarded to the sport's provincial governing body. Paul Gesse, a celebrated member of the local amateur scene, had been president of the Hamilton and District Multi-Jurisdictional Soccer Club League until his resignation. But Gesse didn't throw in the towel over the complaint, [Tom Walsh, president of the Hamilton and District Soccer Association](#), which oversees the league, said Tuesday. "He resigned because he's been doing it for 30 years and he decided this about three or four months ago. He decided running the league, doing all this stuff was taking time away from his family." Walsh said he couldn't remember when the local association received the complaint but noted it was forwarded to the Ontario Soccer Association, which is the governing body. Gesse, [a local soccer Hall-of-Fame inductee](#), has shared several anti-Muslim and anti-immigrant posts on Facebook this year.

- One in April maintained "People who eat pork are less likely to blow themselves up."
- A post in May claimed Muslim families are "sucking on your welfare state."
- Another in May targeted "Liberal Minister Navdeep Bains, a (sic) Indian born Sikh" for "telling Canadians what they can and cannot do online."
- In September, a doctored image of Liberal Prime Minister Justin Trudeau dressed as Robin Hood was captioned "Muslim Hood steals from Canadian taxpayers and gives to Muslims."

The Ancaster Soccer Club "previously reported its concerns" to the Hamilton and District Soccer Association board, president Stefano Girgenti said in an email Tuesday. "As a result, it would be inappropriate for me to comment at this time." A spokesperson for Ontario Soccer confirmed the organization is looking into the complaint. "At this time, it is under review and being processed. We have no further comment at this time," Ben Rycroft wrote in an email. Gesse didn't respond to requests for comment, nor did members of the local league's board. The Hamilton and District Multi-Jurisdictional Soccer Club League, also known as the Hamilton MJ League, is based in the city but has teams in other nearby communities, as well. The oldest players compete in an Under-18 division while the youngest are in an Under-9 age group, according to its website. [Kojo Dampsey, acting head of the Hamilton Centre for Civic Inclusion](#), said the material on Gesse's timeline is "obviously overtly racist" and hate speech. "All of those things are informing how you interact with people that practise the faith of Islam," he added. "So you can't just devoid yourself from an ideology that you are presenting." [James Turk, chair of the Centre for Free Expression at Ryerson University](#), called the messaging "despicable" but argued it would fall short of the legal definition of hate speech. The posts target an identifiable group and are shared on Facebook, which is a public space, but a court isn't likely to agree they'd lead to a breach of the peace, Turk said.

"There has to be a pretty direct relationship," he said, noting the rhetoric doesn't instruct people to beat up Muslims, which would meet the threshold under Canada's criminal code. "But that doesn't mean you just let it pass. Somebody like that you take on; you may demand that he be fired." Asked what he thought about the subject material, Walsh demurred, reiterating his association received the complaint and passed it on to Ontario Soccer. "Paul has been part of the soccer scene for many, many years," he added. "It is the one and only complaint we've ever received about the gentleman." Dampsey said the content on Gesse's Facebook timeline is not unlike [the rhetoric of anti-immigrant protesters that have held regular rallies outside city hall](#) for more than a year. "This is how hate breeds," he said, adding the city should have banned the protests when the issue was raised last year. This past Saturday, several Sons of Odin, an anti-immigration group, gathered outside city hall, where pro-diversity advocates also rallied as police hovered. In June, extremist Christian preachers, toting anti-LGBTQ placards, and white nationalists crashed Pride celebrations, leading to violence. In July, city officials began exploring ways to prevent "hate incidents" in the forecourt, including a draft bylaw that was panned by some for "criminalizing protest." Last month, Mayor Fred Eisenberger convened the first of what's to be a series of meetings with groups affected by hate crimes aimed at generating ways to counter prejudice.

15. Some vandalism at Ancaster property set ablaze was 'hate-related': Hamilton police: Owners of Sulphur Springs Road land complained about anti-Semitic graffiti for more than a year, says son.

The Hamilton Spectator

<https://www.hamiltonnews.com/news-story/9570776-some-vandalism-at-ancaster-property-set-ablaze-was-hate-related-hamilton-police/>

Aug 28, 2019

The Hamilton police arson unit is investigating a suspicious fire in Ancaster, which property owners say came after more than a year of anti-Semitic vandalism. "At this point in the investigation, it is difficult to suggest whether or not this is a specifically targeted incident," police said in a news release Wednesday. When officers and firefighters arrived to the blaze about 10:50 a.m. Tuesday, the only structure on the 57-acre property was four exterior walls of an old home. The Sulphur Springs Road property had been subject to "various types of criminal offences" in the past, including trespassing, mischief and arson, police said. "Some of the past incidents have been classified by Hamilton Police Service as a hate-related offence." [On Tuesday, the owners' son told The Spectator](#) his family, who are Jewish, has become frustrated with police response to their complaints. The old home had been spray-painted with swastikas and anti-Jewish slurs several times since his parents bought the property about a year and a half ago, Brandon Kirsch said. "I would like to see justice. I would like to see these perpetrators apprehended and punished for their crimes," he said. "Because if they (police) don't do anything, then they're basically saying it's OK." On Wednesday, NDP MPP Sandy Shaw (Hamilton West-Ancaster-Dundas) released a statement saying she was "absolutely disgusted" to learn about the anti-Semitic vandalism.

"I am saddened for Ancaster and Hamilton's Jewish community," Shaw said, adding the family and community "deserve justice and peace of mind." Police said the arson unit hopes to determine what caused Tuesday's fire. Anyone with information is asked to call Det. Const. Greg Blunsdon at 905-540-3819.

16. Sanctuary City no defence against hatred: In the face of this criminalization of humanity, the sanctuary movement is about saying that cities can resist, Caitlin Craven and Blake McCall write.

Caitlin Craven and Blake McCall Hamilton Spectator (Opinion)

<https://www.hamiltonnews.com/opinion-story/9563235-sanctuary-city-no-defence-against-hatred/>

Aug 23, 2019

Hamilton, you can't use Sanctuary City as an excuse to not talk about white supremacy. In 2014, Hamilton City Council passed an Access without Fear, or Sanctuary City motion. This was based on the work of a broad coalition of service providers, activists, and community members, including both of us. In the face of revelations about a white supremacist working at city hall, others congregating outside every week, and the city's willful inaction to address the attacks on Pride and statistics on hate crimes, it's become concerning to see people with both good and bad intentions point to Hamilton's (questionable) status as a sanctuary to argue for the kind of "tolerant" city we either are or could be. With these invocations, the politics of sanctuary is being lost and transformed into a symbol of neo-liberal diversity that works to cover up structural white supremacy. At its core, Sanctuary City or Access Without Fear is a resistance movement, and a radical one at that. The movement began in struggles for asylum seekers in San Francisco and spread across the U.S.

In Canada, it has looked like the campaign to get the Toronto District School Board to stop reporting undocumented students, or the campaign in Vancouver to try and stop transit officers from reporting the status of commuters. It's also looked like the city-wide campaigns in Toronto, Hamilton, Victoria, Montreal, and elsewhere. The premise is that borders and state immigration policies are working to criminalize and abjectify (sic) undocumented people or people with precarious immigration status and that is not acceptable. It's not acceptable if we acknowledge that migrants do all kinds of essential work that make our cities run, it's not acceptable if we acknowledge that people have built lives here, that their kids go to schools and are friends with other kids, that they participate in community life, and that they are human with wants, desires, and rights. And it's definitely not acceptable as soon as we scratch the surface and acknowledge the violence of economic and political displacement that force people to leave their homes, many of which Canada is deeply complicit in. In the face of this criminalization of humanity, the sanctuary movement is about saying that cities can resist by insisting on the rights of all residents, regardless of status, to live here and access the same services as anyone else without fear of discrimination, criminalization or deportation. It's a city resisting the politics of states that erect walls and create detention facilities for administrative infractions. It's a city resisting the white supremacy of an immigration system that keeps working class and racialized migrants in perpetual precarity, but feeds off their work in agriculture, child care and services. This politics of radical inclusion and resistance can't be boiled down to liberal ideas of tolerance and diversity. But that unfortunately has happened in Hamilton where the Sanctuary City designation has very little substance behind it. Part of this is certainly because cities in Canada have much less power than their American counterparts, and thus fewer avenues to put resistance into practice. That said, it remains unclear how much the city really put into implementing this policy as we hear on a regular basis about those who have been refused service. For these reasons, it's a problem when sanctuary policies get used to whitewash Hamilton and absolve the city of endemic racism, homophobia, transphobia and so many other sins. I don't think it's an accident that we only really hear about Hamilton's sanctuary status when the city is being called out for its many failures, or when people want to take shots at the U.S. Hamilton is now at the top in Canada for reported hate-crimes (which we all know is an under-reported figure) and continues to be a place where white supremacist violence regularly attacks and polices the bodies of BIPOC/queer folks. It continues to be a place where there is fear to report a hate crime because it might expose your immigration status and it hasn't been made at all clear enough whether that could land you in detention. Please stop citing Sanctuary City as a measure of Hamilton's goodness. Please stop linking sanctuary to liberal celebrations of diversity. Instead, probe deeper into sanctuary as a movement for resistance against borders and white supremacy, and ask where those goals can be realized.

Caitlin Craven and Blake McCall were members of the former Hamilton Sanctuary City Coalition and Justice Across Borders.

17. Hamilton councillors to hold workshop to address hate-related incidents

[Kevin Werner](#) Stoney Creek News

<https://www.hamiltonnews.com/news-story/9560714-hamilton-councillors-to-hold-workshop-to-address-hate-related-incidents/>

Aug 21, 2019

There may be some differences among Hamilton councillors on how to address the hate-related incidents that have prompted the city to create a policy to deal with the various issues. But councillors unanimously agreed recently to have a "restorative practices" workshop for themselves and the city's senior leadership team at a cost of about \$1,500. The one-day event, which will be closed to the public and media, will be overseen by the John Howard Society's Garth Bell and Ruth Greenspan. Restorative practices involve improving and repairing relationships between people and communities. It includes communicating people's feelings and allow people to reflect on how their behaviour has affected others. Ward 4 Coun. Sam Merulla, who has argued the hate-related incidents during Hamilton's Pride celebrations at Gage Park and the weekly Yellow Vest protestors at City Hall are fomented by people from outside the city, wants to eliminate confrontation and encourage discussion with people who hold unpleasant views.

In addition to the incident at Gage Park, the city was embroiled in a controversy that it had employed for over a decade a former member of the Neo-Nazi organization the Heritage Front and Hamilton was recently saddled as having one of the highest rates of reported hate crime in Canada, according to Statistics Canada. Merulla said the society representatives held a presentation to council in the spring where the restorative practices concept was used at Sr. John A. Macdonald School to help with the school's highly charged environment. "The hate crime instances went from a significant amount to bringing it down to almost zero," said Merulla. "They literally changed the environment." The John Howard Society's ideas inspired him to arrange a training session for council. "If you are going to counter that hate in an adversarial manner, things are going to occur," he said. "It will either be suppressed or its going to escalate. Bringing in more heat just makes it hotter." He said restorative practices, as conducted by organizations such as the John Howard Society "actually decreases the heat" and "puts the onus on the individual to rethink their belief system. He said it is a "solution" to resolving conflict and not a "band-aid. "You are eradicating hate," he said.

Ward 3 Coun. Nrinder Nann, while she backed the motion and Merulla's comments, said Hamilton must still look for ways to establish an anti-hate policy, including how to remove protesters with hate-filled messages from city properties. "We can't disconnect it from the grunt work our city is engaged in," she said. Councillors have already agreed to hire a consultant to oversee a consultation process with the public on the city's anti-hate mitigation policies, including increased surveillance at city hall. Stoney Creek Coun. Brad Clark, who joined with Merulla to introduce the motion, said the restorative practices approach will "move forward in a very positive way." Mountain Coun. Tom Jackson said the "overwhelming majority" of Hamiltonians are "law abiding, peace-loving and "want to build on the momentum." He said residents want city officials to "deal with" people who are promoting hate. "I will not allow my community to have any form of stigmatization," he said.

18. How to get to 'No Hate' in the Hammer: Eliminating hate may not be possible but, according to Nicole Smith, there are some strategies that could reduce it.

Nicole Smith Hamilton Spectator (Opinion)

<https://www.hamiltonnews.com/opinion-story/9553607-how-to-get-to-no-hate-in-the-hamer/>

Aug 18, 2019

The Aug. 1 "No Hate in the Hammer" launch was energizing and inspiring, full of concrete recommendations. People like Rabbi Hillel Lavery-Yisraeli opened with personal experiences with racism but went on to address others' issues, such as the needs of women worldwide. I was keen to become a community leader for this initiative. The follow up meeting will be Sept. 6 and the annual Gandhi peace conference Oct. 4 and 5 will be speaking to the same themes and issues that No Hate in the Hammer is addressing. That said, rallying every Saturday (except weeks out of town), I am painfully aware of the dark side of intolerance that wears down spirits. Alt-right proponents say hateful things in offensive terms I will not repeat here.

They call on the U.K. to free jailed fascists or carry signs that appear simply misguided about things like carbon taxes. In other words, they are skilled at dog-whistle politics. Banning hateful speech at city hall may not be easy, as an Aug. 3 article in The Spectator examined. The article also explains what is considered hate crimes (spoiler: the Criminal Code threshold before free speech becomes hate speech is high). It mentions that alt-right ralliers "often seem to know how to 'walk the line' of legal behaviour" (according to Det. Paul Corrigan of the Hamilton police hate-crimes unit). Finally, it outlines approaches which might be helpful to remediate the situation. My reflections on strategies from the article and my personal experience follow:

#### **Massive counter protests overwhelm alt-right groups:**

The Aug. 3 article pointed out that when many more people counter protest with only a few alt-right people in attendance, it shows the hateful messages are weak and largely unsupported by the community. On July 13, the "Hamilton For Who?" rally saw hundreds of Hamiltonians celebrating love and inclusion while a tiny knot of alt-right supporters on the other side of Main Street were watched closely by police. The Aug. 10 rally was also big, and the one this past Saturday may have even surpassed it, with a number of new activities, including a choir. Perhaps Hamiltonians have realized the necessity of many counterrally supporters every Saturday.

#### **Increasing surveillance and seeking court injunctions against hate groups:**

City council is looking into upgrading surveillance outside city hall to the end of establishing a court injunction against hate groups. More surveillance is not welcome to some Hamiltonians. Also, Evan Balgord of the Canadian Anti-Hate Network points out the city would likely lose a Charter challenge on this. Another concern of mine is that it could simply feed into the tactical approach of the alt-right and their martyr complex, and that they could use it to fuel more outrage.

**Rapid restoration of the Hamilton Anti-Racism Resource Centre (HARC):**

Hugh Tye, executive director of the Hamilton Community Legal Clinic, states: "For some people, this (HARC) was the only place they felt safe reporting discrimination or harassment. Without that body, how do you reliably track incidents of hatred or act on them?" At the launch of No Hate in the Hammer, there was ardent community support for HARC to be up and running again as soon as possible. Reporting discrimination and harassment is essential, but, for a wide range of reasons, it is not easy for everyone to go to the police to do this. Having a safe place to report in person as well as establishing ready access online for people to share their experiences would be a real game-changer for Hamilton.

**Personal intervention:**

On July 20, shortly after arriving at the weekly counter protest, I perceived that one of the alt-right ralliers was trying to instigate a physical fight with the father of two small children. When I stepped between them to protect the children, he had the temerity to suggest that I "babysit" the children while he fought their father.

I quickly decided the best course of action was to engage him in a lengthy dialogue away from the family. I hoped to distract him so he would not return to harass them. I was successful. While this may sound high risk, a group of police were standing about 10 metres away observing us closely. Without that backup, having someone take video/pictures is another approach that can work, but always be safe. Can we get to the point where there is literally no hate in our city? Of course not. There will always be an alt-right, especially when their hateful approach is spurred on daily by the megaphones of political leaders like the current U.S. president. However, we can and must do whatever is in our power to speak up for love and inclusion, and to intervene as needed to protect targets of hate.

Nicole Smith lives in Hamilton. She ran in the last municipal election in Ward 2.

19. Anti-hate group says rapid removal of swastika example of how to tackle hate: By reporting the swastika incident on Twitter, the organization is also sending a message to the public: these hate incidents aren't one-offs.

[Katrina Clarke](#) The Hamilton Spectator

<https://www.hamiltonnews.com/news-story/9550238-anti-hate-group-says-rapid-removal-of-swastika-example-of-how-to-tackle-hate/>

Aug 15, 2019

With a spotlight on hate in Hamilton, the city's swift removal of a swastika from a southeast Hamilton sidewalk "is an example of how we address hate," says the head of an anti-hate organization. Kojo Damptey, interim executive director of the Hamilton Centre for Civic Inclusion, said a resident contacted his organization Tuesday about a swastika carved into a sidewalk near the intersection of Rymal Road East and Upper Gage Avenue.

The organization then tweeted a photo of the Nazi symbol, tagging Hamilton Police, reporters and city councillors in it. By 2 p.m. Tuesday, police attended the scene to document it, then alerted the city's public works department. By 2 p.m. Wednesday, the Nazi symbol was gone — ground out of the cement. "The rapid response is the type of response we need to address this hatred," Dampney said. "This is an example of how we address hate. We shouldn't wait." By reporting the swastika incident on Twitter, the organization is also sending a message to the public: These hate incidents aren't one-offs. "It's important to make it public because there's always the discourse that it's just a small number of people," he said. "These issues keep on happening." Dampney noted Coun. Tom Jackson responded immediately to an email alerting him of the swastika in his riding. "There's absolutely no place for that demonic, horrible symbol in our community," Jackson said. Jackson said he went to the location of the swastika to see it for himself Tuesday afternoon and then followed up with police to make sure they were on it. "I wanted to get the ball rolling as soon as possible," he said. Police spokesperson Lorraine Edwards said police are documenting the incident as a "hate crime." The file is now classified as "complete, unsolved," she said, noting the etching appeared old — likely there since concrete was poured — and they have no leads.

Alex Purvis, who lives in the area, said it's been there for at least six months. He walks by it daily. He wasn't offended by the marking and said he suspecting troublemaking kids were responsible for it. Ranim Alkurdi, who also lives in the area, said she never noticed the swastika but if she had, she would have reported it. Another neighbour, Christina Winton, said she was impressed by how quickly the city cleaned it up. She wishes they'd fix the broken sidewalk in front of her home that fast, she said. Recent Statistics Canada data show Hamilton had the highest rate of police-reported hate crime in 2018. The report came after a violent hate-fuelled protest at Pride in July that brought the issue of hate in Hamilton to the fore. Dampney's organization is also tracking hate-related activity in the city through its No Hate in the Hammer campaign. Just 24 hours after the swastika report, his organization received a second — a Hamilton resident noticed a swastika on the side of a neighbour's house with "white pride" written under it. The Hamilton Centre for Civic Inclusion is debating how it will alert the public and police of the new report, not wanting to make a private address public, he said. Moving forward, Dampney said he hopes police and the city will continue taking these issues seriously, marking a shift from past responses. "We kept on telling councillors to take action, we kept on driving the point that we need to address this.

20. Anti-LGBTQ+ protester in skirmish outside Hamilton City Hall: Woman with homophobic sign and an anti-Fascist protester spill onto Main Street while grappling with each other.

[Jeff Mahoney](#) The Hamilton Spectator

<https://www.hamiltonnews.com/news-story/9534427-anti-lgbtq-protester-in-skirmish-outside-hamilton-city-hall/>

Aug 06, 2019

A skirmish broke out at Saturday's protest in front of Hamilton City Hall. Taking part: A woman holding a sign that read "Homosexuality kills the white race" and a black-clad anti-Fascist protester. The pair grabbed at each other's placard and flag, grappling in the process.

The scuffle spilled for a few seconds onto eastbound traffic on Main Street, forcing motorists to brake or steer around them. Police and other protesters quickly interceded and stopped the confrontation. As the two grabbed at each other's signs, one or two others became embroiled in the melee. One black-clad protester, face partially concealed, suffered a bleeding scratch on the arm. The woman with the sign, reportedly from Toronto, was alone in her opposition to the other protesters — who were pro-diversity and anti-Fascist. She would not speak to The Spectator or give her name. "I do not talk to (an) LGBTQ newspaper," she said. The woman had confronted protesters several times before the skirmish. She would say things like, "You should have blue-eyed babies."

21. Hate in Hamilton: can the city ban hateful protests from city hall? How do you shut down hateful speech on public land that is meant to be safe for all — but also the centre of democratic protest in the city?

[Matthew Van Dongen](#) The Hamilton Spectator

<https://www.hamiltonnews.com/news-story/9532625-hate-in-hamilton-can-the-city-ban-hateful-protests-from-city-hall/>

Aug 06, 2019

Javid Mirza briefly tried to reason with the masked man brandishing a "stop immigration, stop sharia law" sign in front of city hall. He recalled maybe 20 people in the forecourt that spring Saturday who wore yellow vests or emblems of the Soldiers of Odin, an anti-immigration group accused of welcoming white nationalists. Some carried signs complaining about Prime Minister Justin Trudeau or the carbon tax — but others took aim at newcomers, with dog-whistle racist messages linking immigration to "terrorists" or "sharia law." "I asked him: do you even know what sharia is?" said Mirza, the president of the Hamilton Mosque board, referring to the ethical and legal principles drawn from the Qu'ran. "I told him, look, this is a secular country. We have a constitution. There is no sharia law," he recalled. "He just told me to f--- off. "The stuff they're allowed to say, it's terrible. As a city, we cannot tolerate it." The encounter sums up the dilemma for a city struggling to balance the right to free speech against calls to protect citizens who feel threatened by hate propaganda broadcast from the literal front steps of city hall. The alt-right demonstration that so frustrated Mirza was one of many at city hall in the months before homophobic activists clashed infamously with counter protesters at Pride celebrations at Gage Park. LGBTQ+ residents and allies have accused the city of effectively emboldening hate-mongers in the lead-up to Pride by ignoring their weekly rallies at city hall. And just last week, the latest statistics revealed Hamilton had the [highest per-capita number of reported hate crimes in the country](#). But how do you legally shut down hateful speech on a patch of public land that is meant to be safe and accessible for all — but also the symbolic centre of democratic protest in Hamilton?

Spoiler: not easily. Police, civil liberties advocates and anti-hate crusaders suggest legal efforts to either ban or eject particular protest groups from city land may be destined to fail.

Drowning them out with overwhelming opposition, as dedicated counterprotesters have managed in recent weeks, is a better bet — especially if city leaders are on board. Racism is not against the law

**Canada does have hate laws** — in particular, [Criminal Code provisions](#) that make it illegal to promote genocide, incite or "willfully promote" hatred against an identifiable group, for example. But there are also strong constitutional protections for political protest, including the Charter-enshrined freedom to assemble, speak freely and openly. The legal threshold at which free speech turns into hate speech is "extremely high," said James Turk, who heads the Centre for Free Expression at Ryerson University. "The difficulty is 99 per cent of what the average person considers hate speech is not actually illegal," he said. Take those signs Mirza saw linking immigration to terrorism, for example. Or the self-styled preachers at Pride waving banners telling LGBTQ+ residents they will burn in hell.

"Is it hateful? Of course. Is it deeply troubling? Yes. But it is not hate speech under the law," Turk said. "Being a racist is not against the law. There is no law against offensive speech." That leaves police and bureaucrats in a legal quandary. Police cannot arrest or boot protesters from the city hall forecourt for yelling racist slurs or brandishing homophobic signs, said Det. Paul Corrigan, the lead hate-crime investigator for Hamilton police. (Complaints about hateful conduct will still be documented, however, he added.) Further muddying the waters, espousing personal religious beliefs can also be used as a defence to a criminal charge of wilfully promoting hatred. "I know people get upset with us, say we're not enforcing the law. But the Charter is the supreme law of the land," Corrigan said. Police can take action when slurs escalate into threats or violence, he noted. So, a sign that screams hatred against an identifiable group might be legal — but adding the word "kill" could turn that sign into an illegal threat, incitement to violence or genocide. And throwing a punch is still assault, whether it's described as a hate crime or not. This is a sore point for Hamilton's LGBTQ+ residents who question why only one [homophobic protester was arrested in the wake of the violent clash at Pride](#). (By comparison, three LGBTQ+ supporting counterprotesters were arrested in the aftermath.) Police also arrested a "yellow vest" supporter for [allegedly head-butting an LGBTQ+ counterprotester](#) at city hall the week before Pride. But in general, Corrigan said participants in local alt-right rallies often seem to know how to "walk the line" of legal behaviour. Why no ban?

**Some residents** ask why the city does not simply ban hate groups from municipal property.

That, too, would pose a constitutional quagmire for the city. But municipal lawyers are taking a closer look at what is possible, and under what circumstances, with an eye to developing a council-requested ["hate-incident prevention" policy](#) for city property. Ideally, the city can use the law to find "creative ways" to help protect residents, said Kojo Dampsey, a program manager at the Hamilton Centre for Civic Inclusion. "The government represents us all, and it has the resources, which many individuals do not, to test these issues in court," he said. Dampsey acknowledged the vitriol hurled at residents or waved on signs at city hall doesn't necessarily hit the legal threshold for criminal hate speech. "But what you have to understand is that, for marginalized folk, when they see a sign that literally says they should not exist, these are not just words," he said. "You can't just wait for a physical crime to happen. That's how you get a burnt temple or a burnt mosque." The city's efforts to date have earned mixed reviews.

Outraged residents quickly shouted down a [proposed list of banned protest behaviours](#), for example. The much-mocked list, which included profanity, passing out food and using sidewalk chalk, was panned by civil liberties experts and quickly walked back.

Another idea involves upgrading security cameras outside city hall in the hopes of gathering evidence of hate-related or other crimes. The plan, pitched by Coun. Brad Clark, would be to use that evidence to [request a court injunction](#) against demonstrably hate-inciting groups or individuals. Some residents cheered the idea of a court-imposed ban — but others worry about the prospect of "over-surveillance" in public places. Bureaucratic bans are probably a waste of time, said Evan Balgord, who heads the Canadian Anti-Hate Network that specializes in ferreting out, monitoring and publicly outing hate groups. "If they try to do that, they'll lose a Charter challenge," said Balgord, who has made similar arguments to Toronto's city council.

"If you try to ban them from public spaces, hate groups will just feed on that ... This is an issue that requires moral leadership, not bureaucratic leadership." Balgord suggested "massive" counter protests have been effective elsewhere in making typically smaller numbers of hatemongers feel "emasculated" and "unwelcome." Turk echoed that proposal. "You don't do it by censorship, you do it by exposing how weak their (hateful) message is, how little support it has in the broader community." Grassroots groups in Hamilton have increasingly risen to that challenge — particularly this month, when a "Hamilton for Who?" rally attracted [hundreds of LGBTQ+ allies to city hall](#), dwarfing the gathering of a half-dozen sign-toting "yellow vesters." But that doesn't mean there is no role for the city to play, added Balgord. "Your mayor, your councillors, should be encouraging or even organizing such actions. They should be right in the middle of it," he said. "Politicians and police need to send the right signals, to let these people know they're not welcome. Sometimes, by their actions, it seems like the opposite is happening." Mayor Fred Eisenberger was criticized as relatively "silent" about the threat of hate following the clash of protesters at Pride as well as for his defence of the police response. The Hamilton police board, which he chairs, is now studying whether to sign off on an independent review of Pride policing. That decision could happen later this month. Councillors Maureen Wilson and Nrinder Nann have called for such a review to include an advisory board of citizens, particularly from marginalized groups. For his part, the mayor has released a series of statements condemning hate in the community and tried — amid controversy and fresh criticism — to meet with members of the LGBTQ+ community. What else can the city do?

**City staff will report back** with more details about the fledgling hate-prevention policy this fall. That could include new "no trespass" rules and specific code of conduct provisions. The city will also try to gather evidence to support a court injunction against any alt-right protesters who engage in violence or demonstrable incitement of hatred. Many LGBTQ+ residents are also anxiously awaiting the [results of a city probe](#) into a municipal IT worker, Marc Lemire, linked to a notorious white supremacist group. Marginalized residents are waiting for "concrete actions," said Hugh Tye, executive director of the Hamilton Community Legal Clinic. He argued that starts with staking out a "crystal-clear stance" that the city will not ignore or condone hate on its doorstep. "We need to speak out against hate, name it and not be shy about where we stand," said Tye, who is seeking council support for a community-wide '[No Hate in the Hammer](#)' campaign that launched Thursday. There are other steps, small and large, that the city could support, he added.

Even if banning informal protests is not possible under the law, Tye argued the city can at least withhold permits for events in parks from groups known to espouse hateful messages. The city could also fast-track efforts to resurrect the Hamilton Anti-Racism Resource Centre, which was [abruptly put on hiatus earlier this year](#) to the dismay of many residents. "For some people, this was the only place they felt safe reporting discrimination or harassment," said Tye. "Without that body, how do you reliably track incidents of hatred or act on them?"

22. Hamilton had highest rate of police-reported hate crimes in 2018: Statistics Canada: 'I think that we are seeing some of the reasons why residents have been clamoring for action,' Kojo Damptey, manager of programs at the Hamilton Centre for Civic Inclusion, said Tuesday.

[Teviah Moro](#) The Hamilton Spectator

<https://www.thespec.com/news-story/9516085-hamilton-had-highest-rate-of-police-reported-hate-crimes-in-2018-statistics-canada/>

Jul 24, 2019 by

Hamilton ranked highest among census metropolitan areas for police-reported hate crimes last year, according to a new Statistics Canada study. The study released Monday noted the Hamilton CMA, which includes Burlington and Grimsby, tallied 97 police-reported hate crimes in 2018.

23. Hamilton anti-hate rally: 'As long as they're still here, we need to be here' Pro-diversity advocates blame the yellow-vest movement for stoking anti-immigrant sentiment.

[Teviah Moro](#) The Hamilton Spectator

<https://www.hamiltonnews.com/news-story/9523271-hamilton-anti-hate-rally-as-long-as-they-re-still-here-we-need-to-be-here-/>

Jul 27, 2019

Pro-diversity demonstrators waved signs at passing motorists and pedestrians outside city hall Saturday amid concerns about a rise in hate group activity in Hamilton. The rally was an ongoing effort to drown out anti-immigration sentiment expressed by yellow-vest and alt-right protesters who have gathered in the Main Street West square for more than a year. "As long as they're still here, we need to be here," Rae-Lynne Campbell said alongside fellow demonstrators who held signs promoting diversity. The anti-hate rallies come as city officials grapple with the complexities of barring xenophobic messengers from the public square. They also follow violence at June 15 Pride celebrations when extremist preachers waving anti-LGBTQ+ signs were met by counterprotesters in Gage Park. On Saturday, the pro-diversity camp outnumbered a small clutch of yellow-vests huddled in the eastern part of the city hall forecourt. Roughly 12 police officers — some on bicycles — observed, mostly from a distance in the square, the competing demonstrations.

Adam, a pro-diversity demonstrator who didn't want his last name published due to safety concerns, said he once believed ignoring the "handful of crackpots" was the best approach. "But what we didn't see ... was that Hamilton was becoming known as a safe haven for people with those kinds of attitudes," the 37-year-old IT specialist said. [On Monday, Statistics Canada released a study that placed Hamilton in the No. 1 spot among 35 census metropolitan areas](#) when it came to the rate of police-reported hate crimes in 2018.

24. Steeltown or Hatetown? Hamilton tops country in hate crime report. As in previous years, the city outpaced Quebec City and Ottawa when it came to the 1,798 incidents reported to police across Canada last year.

Emerald Bensadoun The Canadian Press

<https://www.hamiltonnews.com/news-story/9521156-steeltown-or-hatetown-hamilton-tops-country-in-hate-crime-reports/>

Jul 26, 2019

Hate crimes were reported relatively more frequently in Hamilton last year than in any other city in the country, according to new data from Statistics Canada. As in previous years, the city outpaced Quebec City and Ottawa when it came to the 1,798 incidents reported to police across Canada last year. Following a 47 per cent surge in 2017, the number of police-reported hate crimes in Canada dipped 13 per cent last year, Statistics Canada reported. Despite the slight decline, the number of hate crimes in 2018 aligns with the upward trend observed since 2014. Hamilton, however, saw no decline last year, climbing 6.6 per cent in 2018 after a 30 per cent jump in 2017. At 17.1 reported incidents per 100,000 population, the Hamilton rate was more than three times the national average of 4.9 per cent per 100,000 people. By contrast, Quebec City had 11 and Ottawa 9.8. Some observers said the Steeltown numbers came as no surprise. "We have been a hot bed for far-right, neo-Nazi organizing," said Matthew Green, executive director for the Hamilton Centre for Civic Inclusion. "What has been accepted as acceptable discourse now includes such a far range of racist, xenophobic, homophobic language that people feel like it's OK for them to say things and do things under the guise of free speech that cross the threshold of hate crimes." The Statistics Canada data, released on Tuesday, show 97 hate incidents were reported to Hamilton police in 2018. Of those, 41 were against the Black community, and another 30 were directed at Jewish people. In 2016, Hamilton saw 70 hate crimes reported, with 26 per cent aimed at the Black population and 27 per cent at Jews. Hamilton Det. Paul Corrigan said the most common form of hate crime was graffiti, most of which involved swastikas, with assaults in second place. Tina Fetner, an associate sociology professor at McMaster University, said Hamilton has high levels of diversity and inequality. She wondered how many of the reports resulted in convictions. Diversity of residents is not reflected in the leadership of the city, Fetner said. At the same time, she said, hatermongers have had free rein. "There's been a tolerance for extreme right and, some would say, hate groups that have been mobilizing around city hall on a weekly basis," Fetner said. "There's been a tolerance for people with white supremacist ties (and) people with anti-LGBTQ histories who have been given a place to perform their activism with no consequences." In a statement, Mayor Fred Eisenberger urged residents to stand up against prejudice, exclusion and discrimination.

"The statistics show that hate is an ongoing challenge in our city," Eisenberger said. "An increase in reported hate crimes can be a direct result of increased outreach by our police services or greater public awareness and encouragement of reporting hate." Corrigan said Hamilton police have been providing officers with sensitivity training, talking about discrimination in schools, and hosting up to 70 events in the community each year.

The fact that people are reporting hate incidents is a good thing, he said. "Being No. 1 is not where we want to be, but it does show that we are reaching out to communities and communities are talking to us," Corrigan said.

Green, however, said most racism and hate crimes remain unreported. He said city leaders had failed to publicly denounce white supremacy, thereby emboldening and legitimizing racism while unintentionally alienating marginalized members of the community. "We are unsurprised that there's a growing boldness and public face to this movement that has been largely underground for the last decade," Green said. "They have re-emerged but they certainly have not just appeared out of the blue." Green, a former city councillor, also said what police call a hate crime is problematic. "We have to take a serious look at the threshold of a hate crime, who gets to decide what that is," he said. "The laws as they stand create too much of an arbitrary decision by law enforcement."

25. Hamilton's landscape of hate: How far-right extremists are finding fertile ground: Don't dismiss it as just a few bad apples on the fringe, anti-discrimination advocates warn.

[Teviah Moro](#) The Hamilton Spectator

<https://www.hamiltonnews.com/news-story/9480306-hamilton-s-landscape-of-hate-how-far-right-extremists-are-finding-fertile-ground/>

Jun 28, 2019

He was 12 when two neo-Nazi thugs followed him and his brother into a downtown Hamilton shopping mall and jumped them. Matthew Green, who is black, shares this Jackson Square incident of more than 20 years ago to show how a pair of goons can do a lot of damage. "It only took two of them to change the way I felt in my own city," [says Green, executive director of the Hamilton Centre for Civic Inclusion and a former city councillor now running federally for the NDP.](#) He also offers this anecdote in the aftermath of a bigoted, violent protest mounted by Christian extremists, with alt-right companions in tow, that targeted Pride celebrants at Gage Park on June 15. Drawing from his own experience at Jackson Square, Green speaks with authority when he laments how the LGBTQ+ teens who were exposed to the hatred will remember it for years to come. "It was a traumatic experience for them. What should have been a celebration has turned into this trauma." Green and other advocates say the Gage Park violence was just another sign that dangerous right-wing extremists have found fertile ground in Hamilton to organize activities. Consider some of the characters who have attended regular alt-right rallies outside city hall for the past several months:

- white nationalist godfather [Paul Fromm, who ran for mayor in the last election](#);
- members of the Canadian Nationalist Party, which states the country "must maintain the demographic status of the current European-descended majority";
- [Proud Boys](#), an Islamophobic and anti-Semitic group whose members call themselves "western chauvinists."

The gatherings coincide with an ongoing municipal investigation into Marc Lemire, a former member of the now-defunct Heritage Front who has worked in the city's IT department for years. Lemire, who's now in his 40s and on leave, has dismissed his dealings with the white supremacist organization as a dalliance of his youth.

[In May, he told The Spectator he rejects the "Heritage Front for what it was; as I have stated consistently for over 11 years."](#)

As a young man, Lemire embraced the early days of the internet to disseminate more efficiently neo-Nazi propaganda, as well as the material of infamous Holocaust denier Ernst Zundel. Before the web, hate groups had to deliver pamphlets to people's doors, which Lemire and Fromm did in a Mountain brow neighbourhood in 2001 to hate-monger amid an Ebola scare at the Concession Street hospital. The reach of the internet has made hate groups more dangerous, [says Evan Balgord, executive director of the Toronto-based Canadian Anti-Hate Network](#). But, vexingly, it's also difficult to hold anyone to account under Canada's current anti-hate laws, Balgord says. The Criminal Code-based process is cumbersome, he says, noting police must take their cases to Crown attorneys, who, in turn, need sign-off from provincial attorneys general. Investigative work can take as many as 18 months, which means only about a half-dozen of the most egregious and sustained hate propagandists are brought to justice in a single year. "So if you're talking about this being an effective legal tool, no, not even a little bit," Balgord says. That's why the network is pushing for the return of a provision under the Canadian Human Rights Act that allowed people to take hate-speech complaints straight to the federal commission. Decisions could result in cease-and-desist orders and fines, with the spectre of contempt-of-court convictions for not obeying.

[But the mechanism was repealed in 2013 under the Harper government after critics argued it strangled free expression and unduly imposed censorship.](#)

Media outlets were among Section 13's detractors, but so was Lemire, who, until recently, maintained a "pro-free-speech" website that included an archive that memorialized Doug Christie, a lawyer who defended Zundel and Nazi-era war criminals. Since the scandal broke earlier this year, Lemire has since taken down [www.freedom.org](#), which he last updated in 2015. Balgord says the Section 13 resource didn't exactly stamp out hate propaganda, but he believes it at least allowed for what he describes as a "lull." "What's going on today really makes it apparent that without it, you've got nothing, and we need something."

[The number of right-wing extremist organizations in Canada has increased considerably in recent years, notes Barbara Perry, an Ontario Tech University professor who specializes in the subject.](#)

Perry, who's also director of the Centre on Hate, Bias and Extremism, says she and her colleagues estimated there were a little more than 100 active groups in 2015. Since then, there has been what she describes as a "very dramatic increase." "I can confirm that there are likely very close to 300 active right-wing extremist groups in Canada," Perry said via email this week.

"They range in size from very small groups of 2-4, up to larger groups in the 100s." The variety includes recent arrivals to Canada, [such as the Soldiers of Odin, which have drawn inspiration from the original Finnish anti-immigrant counterparts.](#) But Perry's list also notes new chapters of longer-standing organizations, [such as Blood & Honour, which the federal government has classified as an illegal terrorist organization.](#) Another, called Combat 18, was also named as an outlaw group in the Canadian Security Intelligence Service's announcement this week. The rise in far-right extremist groups mirrors a spike in police-reported hate crimes in Canada.

- In 2017, they spiked by 47 per cent over 2016, [according to Statistics Canada.](#)
- Ontario saw the sharpest increase at 67 per cent, with reported cases rising to 1,023 in 2017 from 612 the year before. StatsCan says the big jump in this province was driven by more hate crimes against Muslim (207 per cent), black (84 per cent) and Jewish (41 per cent) populations. Ontario saw a 38 per cent rise in hate crimes targeting sexual orientation.
- [The Hamilton census metropolitan area, which includes Grimsby and Burlington, had the second-highest rate of police-reported hate crime in the country at 16 per 100,000 population in 2017.](#) Thunder Bay, where Indigenous people, in particular, have been targeted, had the highest rate at 17.4.
- Statistics Canada noted non-violent crimes, such as graffiti and vandalism to buildings, represented the bulk of the national upward trend. But 2017 was also the year that a gunman shot six people dead at a mosque in Quebec City.

After the terrorist attacks that toppled the Twin Towers in New York City on Sept. 11, 2001, Muslims across North America experienced a rash of hate-fuelled acts. Hamilton was no exception. Arsonists set fire to [the Hindu Samaj Temple on Twenty Road four days after 9/11. The culprits also smashed windows at the Hamilton Mosque on Stone Church Road East that same night.](#)

Of course, since then, there have been other cases of hate-related property crime and mischief, such as swastikas spray-painted on buildings. But societal factors that have fueled the rise in far-right extremist groups in Canada in the past four years aren't easy to nail down. Still, it's difficult not to point to the election of President Donald Trump in the United States as a factor in whatever's going on. Trump was elected on a populist platform that promised to not only "drain the swamp" in Washington, but also crack down on illegal immigration by building a wall at the Mexican border. In Canada, notwithstanding the election of a federal Liberal government in 2015, far-right Conservatives [like Kellie Leitch still managed to find room for a "Canadian values" screening for newcomers and a "barbaric cultural practices" snitch line.](#) And today, shopworn tropes of immigrants stealing "our" jobs, exhausting social services and crowding out "old-stock" Canadians are fertilizing the far-right landscape. [The climate has also given space to Maxime Bernier, who split from the federal Conservatives to found his more radical People's Party](#) of Canada. It remains to be seen just how much of the right-wing electorate Bernier can swing.

The election is Oct. 21. Some of it will be the racist fringe, which already has a proven tendency to gravitate to milder right-wing political parties. Recall how Preston Manning had to weed out such extremist hitchhikers from his Reform Party of Canada in the 1990s. In 1993, Paul Fromm, a former Mississauga high school teacher, told The Canadian Press his ideas were on par with the Reform platform.

"I would not call myself a white supremacist." [This is the part of the extremist's playbook, suggests Ameil Joseph, an assistant professor of social work at McMaster University in Hamilton.](#) And it is nothing new, he says. "We know since the '60s, people like David Duke tried to make mainstream the Ku Klux Klan positions as political ones divorced from the hatred so that they could be implemented. "And we've seen that example flourish. We've seen hate groups wield social media and online environments do this similar kind of proliferation." Alt-right adherents in Canada, for instance, parrot Trumpisms, complaining about "fake news" and adopting slogans like "Make Canada Great Again."

In a video posted online, [septuagenarian John Beattie, who founded the Canadian Nazi Party in the 1960s](#), is seen with two masked young men giving tips on how to suit up with far-right extremist organizations. One of them suggests reaching out to like-minded neighbours, or checking out the Yellow Vest populist movement that rails against immigration, globalism and government corruption. Justin Long, a Yellow Vest mainstay in Hamilton, says he doesn't support any political party. He and his fellow protesters have held rallies in the city hall forecourt on Main Street West for several months, much to the chagrin of local anti-racism advocates, including Green and Joseph.

(Under increasing pressure after the violence at Pride, city council discussed this week ways to keep the far-right radicals out of the public square.) Other than citing "200 years of government corruption," Long declines to go into detail about what drew him to Yellow Vest populist movement, which takes its name from an unrelated working-class uprising in France. But, he insists to reporters gathered to cover a recent city hall rally, that the media has conducted a "smear campaign" against the domestic Yellow Vest movement. Long says he's not anti-immigrant but against lax immigration politics that allow Islamic terrorists to enter Canada unchecked. This claim is made absent of any credible sources and facts.

[On June 15, the Saturday of the Pride violence, some Yellow Vests, but not Long, splintered from their regular city hall rally and headed to Gage Park.](#)

Once there, they filmed a clutch of Christian extremist preachers waving homophobic-themed signs and bellowing diatribes through a megaphone. What followed was captured on video — shot by more than one cellphone and camera. A formation of pink-masked Pride supporters fanned across the grassy east-end park with a big, black fabric screen to block the volatile display from celebrants' view. The preachers — who say they're affiliated with a Toronto-based ministry called Servanthoods — tried to out maneuver the portable barrier. One of the preachers threw a punch, connecting with a "pink bloc" member's face. It spiraled from there with more punches, kicks and shoves. At one point, an alt-right thug, decked out in pseudo-body armour, swings his helmet — not once, but twice — into people's faces. [Chris Vanderweide, 27, was arrested this week at his home in Kitchener and taken to the Hamilton-Wentworth Detention Centre. He faces](#)

[two counts of assault with a weapon](#). But let's get back to Long. It's a week after the homophobic Pride protest, and he's addressing reporters in a southeastern corner of the city hall forecourt. [Police have set up barriers to separate Long's Yellow Vest rally from a much larger one against hate groups](#). He says his Yellow Vest colleagues only went to Pride to "observe," just as he might go to watch a sports event.

Long insists he has "no problem" with Pride festivals, but sticks to his guns about gay people wanting "to destroy the family unit." He's also quick to point out he told Paul Fromm, the longtime white nationalist, not to attend the Saturday rallies after he found out about his politics. As he fields reporters' questions, a posse of Proud Boys — [modelled after the same ones who chanted "Jews will not replace us" during a torchlit "Unite the Right" rally in Charlottesville, Va., in 2017](#) — stands by his side, occasionally interjecting with jabs about "fake news." This, however, doesn't seem to faze Long, who goes on to declare how he "would not disavow" the Canadian Nationalist Party. "If they feel like they want to stand with us in the Yellow Vest protest, then they are more than welcome to." In fact, men wearing Canadian Nationalist Party garb stood shoulder to shoulder with Yellow Vests and extremist preachers at the Pride protest. The party, which isn't registered, notes the organization's goals are to "improve the social and economic conditions of an ethnocentric Canada." "We must maintain the demographic status of the current European-descended majority," the group's website says. Leader Travis Patron has posted videos warning of the "parasitic tribe" that has infiltrated the media, central banking and politics. "And what we need to do perhaps more than anything is remove these people once and for all from our country." [Ottawa-based human rights lawyer Richard Warman](#) has filed a formal criminal complaint with the RCMP about Patron's video and other material he has posted. In the complaint, Warman notes how anti-Semites have referred to Jews as the "parasitic tribe" for a long time. What he finds most alarming is Patron's "once and for all" remark, allegedly a "call to genocide against the Jewish community." The RCMP have since launched a hate crime investigation. With the Yellow Vests battered with bad press, Guy Annable, the movement's Ontario spokesperson, calls up The Spectator to offer a "rational voice to the conversation."

Annable wants to talk about the "antifa," a term that's generically applied to anti-fascist activists, who have been the alt-right's most diligent agitators — on the street and online, dredging up racist, xenophobic and homophobic posts and exchanges. "We are not violent people. We are people who are wearing yellow vests. We don't hide our faces," he says, alluding to how the movement's persistent antagonists wear masks. Annable, who called from Ottawa, says some racists latched onto the movement, but he explains that's because it grew very quickly. He says it went from 18,000 members in early December to 109,000 by the end of that month. The Canadian version of the Yellow Vest movement — which originated in France as a protest over fuel taxes — made headlines in February, when a "United We Roll" convoy of oil and gas workers travelled from Western Canada to Ottawa. [Members of extremist organizations, going along for the weeklong ride, uttered racist and xenophobic remarks](#). But the Canadian movement, Annable insists, is about four things: "Build the pipelines, no carbon taxes, oil to tide water, and remove ourselves from the migration compact." But he goes on. "Taxpayers are pissed off. Normal people are sick of seeing their children degenderized. These Pride parades, that's the latest huge one. You should see the outrage from parents on this on these huge Pride parades and everything else. No, we have a voice, too." So the conversation steers back to the violence at the Hamilton Pride celebration. Yes, he says, the Gage Park situation was bad.

There were some "bad apples on our side, as well." Annable adds he won't defend "what they call 'Helmet Guy.' We don't want that." Neither does Jyssika Russell, who's a member of [Hamilton Queers Against Hate](#). But Russell — like Green, like Joseph — says it's important to not accept the a-few-bad-apples argument, whoever's making it. The damage caused by the extremist fringe that showed up to the park that day is enormous.

"There is absolutely fear," Russell says about the dread the LGBTQ+ people have felt since the violence of June 15. Community events for youths have been cancelled due to security concerns, says Russell, who works with young people. Neither does Jyssika Russell, who's a member of [Hamilton Queers Against Hate](#). But Russell — like Green, like Joseph — says it's important to not accept the a-few-bad-apples argument, whoever's making it. The damage caused by the extremist fringe that showed up to the park that day is enormous. "There is absolutely fear," Russell says about the dread the LGBTQ+ people have felt since the violence of June 15. Community events for youths have been cancelled due to security concerns, says Russell, who works with young people.

## **APPENDIX "C"**

### **IMPACT TEST SPECIFICATIONS FOR VEHICLE SECURITY BARRIER SYSTEMS**

**PAS 68:2013**



**BSI Standards Publication**

# **Impact test specifications for vehicle security barrier systems**

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## Contents

Foreword *iii*

Introduction 1

- 1 Scope 1
- 2 Normative references 1
- 3 Terms and definitions 1
- 4 Vehicle impact method – classification code 3
- 5 Vehicle impact assessment 5
- 6 Design method 19
- 7 Documentation 21
- 8 Test preparation 21

### Annexes

Annex A (normative) VSB system classification types 23

Annex B (informative) Proforma test report 25

Annex C (normative) Prototypes 26

Bibliography 27

### List of figures

Figure 1 – Vehicle classifications – Illustrations 7

Figure 2 – Indicative camera locations (plan view) 10

Figure 3 – Pedestrian intruder test block 11

Figure 4 – Test vehicle impact condition 13

Figure 5 – Foundation movement criteria for VSB systems (excluding bollards) to be recorded 16

Figure 6 – Foundation movement and bollard criteria to be recorded 17

Figure 7 – VSB system datum line 18

### List of tables

Table 1 – Performance classification – vehicle impact test 3

Table 2 – Vehicle impact test criteria 4

Table 3 – Vehicle impact method: Test vehicle specification 6

Table 4 – Performance classification – Vehicle impact test 14

Table 5 – Design method: Performance classification 20

Table 6 – Design method: Impact energy values (kJ) 20

Table A.5 – Foundation classification 23

Table A.6 – VSB system activity 23

Table A.7 – VSB system operation (active VSB systems only) 23

Table A.8 – VSB system type 24

Table C.1 – Assessment of modified VSB systems 26

### Summary of pages

This document comprises a front cover, an inside front cover, pages i to iv, pages 1 to 28, an inside back cover and a back cover.



## Foreword

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- Perimeter Security Suppliers Association (PSSA)
- Transport Research Laboratory (TRL).

Acknowledgement is also given to the valuable contribution made by those organizations that reviewed the working drafts of PAS 68 and who submitted comments for consideration. The contributions helped to improve the specification and are much appreciated.

### Supersession

This PAS supersedes PAS 68:2010, which will be withdrawn on publication of this PAS.

### Information about this document

BSI retains ownership and copyright of this PAS. BSI reserves the right to withdraw or amend this PAS on receipt of authoritative advice that it is appropriate to do so. This PAS will be reviewed at intervals not exceeding two years, and any amendments arising from the review will be published as an amended PAS and publicized in *Update Standards*.

This PAS is not to be regarded as a British Standard. It will be withdrawn upon publication of its content in, or as, a British Standard.

The PAS process enables a document to be rapidly developed in order to fulfil an immediate need in industry. A PAS may be considered for further development as a British Standard, or constitute part of the UK input into the development of a European or International Standard.

This new edition of PAS 68 incorporates key technical changes only. It does not represent a full review or revision of the standard.

The following principal changes are as follows.

- Terms and definitions have been updated for clarity and to align with CWA 16221.
- Normative and informative references have been updated.
- Classification codes have been updated.
- Test classification N1G has been changed from a single to a crew cab 4x4 pick up.
- References to "weight" have been altered to "mass".

- Subclause 5.2, test methodology, Clause 7, documentation, and 8.3, impact point, have been updated to align with CWA 16221.
- Annex B, Generic rigid test foundation for a single fixed bollard for vehicle impact tests has been removed and replaced with an annex regarding VSB system classifications (see Annex A).
- Annex C has been removed as the alternative methods of impact testing listed in PAS 68:2010 edition are still being researched and developed.
- List item o) in D.1.1 has been removed as a repetition of D.1.1 l). Annex D is now Annex B.
- Some editorial amendments have been undertaken.

### Relationship with other publications

PAS 68 was originally developed with PAS 69 which is guidance for the selection, installation and use of vehicle security barriers (VSBs). An international workshop agreement (IWA) is currently in development for the International Organization for Standardization (ISO) that will cover similar content to PAS 68 and PAS 69. However, both PAS 68 and PAS 69 are well established in the UK and they are being revised to meet immediate industry requirements and developments in the VSB industry since their last publication.

**Product testing.** Users of this PAS are advised to consider the desirability of third-party testing of product conformity with this PAS. Appropriate conformity attestation arrangements are described in BS EN ISO/IEC 17025. Users seeking assistance in identifying appropriate conformity assessment bodies or schemes may ask BSI to forward their enquiries to the relevant association.

### Presentational conventions

The provisions of this standard are presented in roman (i.e. upright) type. Its requirements are expressed in sentences in which the principal auxiliary verb is "shall".

*Commentary, explanation and general informative material is presented in smaller italic type, and does not constitute a normative element.*

Requirements in this standard are drafted in accordance with *The BSI guide to standardization – Section 2: Rules for the structure, drafting and presentation of British Standards*, subclause 11.3.1, which states, "Requirements should be expressed using wording such as: 'When tested as described in Annex A, the product shall ...'". This means that only those products that are capable of passing the specified test will be deemed to conform to this standard.

### Contractual and legal considerations

This publication does not purport to include all the necessary provisions of a contract. Users are responsible for its correct application.

**Compliance with a British Standard cannot confer immunity from legal obligations.**

Particular attention is drawn to the following specific Acts:

- The Road Traffic Act 1991 [1];
- The Data Protection Act 1998 [2].

## Introduction

PAS 68 has been prepared to address the needs of organizations who wish to have assurance that vehicle security barrier (VSB) systems will provide the level of impact resistance which is sought.

Many systems are available that are either promoted or considered suitable for use as VSB systems. As their characteristics differ in both function and form, a comparative means of assessing their performance is required.

This Publicly Available Specification identifies impact test methods, tolerances, test vehicle type and vehicle performance criteria that need to be met in order to conform to PAS 68. Design guidance for installing barriers is provided in PAS 69.

Declarations of conformity to PAS 68 are relevant only for the edition of the PAS to which testing was undertaken and with which all requirements were complied.<sup>1)</sup>

## 1 Scope

This Publicly Available Specification (PAS) cites a classification system for the performance of vehicle security barriers (VSBs) and their supporting foundations when subjected to a single horizontal impact.

This PAS specifies two test methods of determining the performance classification of VSB systems:

- the vehicle impact method;
- the design method [which includes the use of finite element analysis (FEA) techniques if validated by test data].

This PAS does not cover the performance of a VSB system when subjected to blast or ballistic impact.

## 2 Normative references

The following documents, in whole or in part, are normatively referenced in this document and are indispensable for its application. For dated references, only the edition cited applies. For undated references, the latest edition of the referenced document (including any amendments) applies.

BS EN 1317-1: 2010, *Road restraint systems – Part 1: Terminology and general criteria for test methods*

BS EN 12390-2, *Testing hardened concrete – Part 2: Making and curing specimens for strength tests*

## 3 Terms and definitions

For the purposes of this PAS, the following terms and definitions apply.

### 3.1 ballast

mass securely fixed to the vehicle

### 3.2 dispersion

distance beyond the VSB system datum line to the location of the furthest item of major debris (see 3.8)

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<sup>1)</sup> Marking PAS 68:2013 on or in relation to a product represents a manufacturer's declaration of conformity, i.e. a claim by or on behalf of the manufacturer that the product meets the requirements of the standard. The accuracy of the claim is solely the claimant's responsibility. Such a declaration is not to be confused with third-party certification of conformity.

- 3.3 fixed bollard**  
fixed vertical post/tube embedded into specified foundations and designed to prevent the passage of a vehicle
- 3.4 impact angle**  
angle in the horizontal plane between the intended impact face and the approach path of the test vehicle into the test item
- 3.5 impact point**  
initial point of contact between the test vehicle and the test item
- 3.6 inertial test vehicle mass**  
mass of vehicle including ballast
- 3.7 leading edge of goods vehicle load platform**  
forward edge of the upper surface of the load bed intersecting the head-board or the transverse line where the head-board would be fitted
- 3.8 major debris**  
single item having a mass of 25 kg or above, which, as a consequence of the impact has been entirely detached from:
- a) the test vehicle; or
  - b) its ballast; or
  - c) the VSB system;
- and that has been projected beyond the original position of the VSB system datum line
- NOTE Inclusion of the dispersion distance of any major debris in a test report assists with the choice of an appropriate VSB system.*
- 3.9 test item**  
single or multiple items which when combined with their foundations constitute a VSB system
- 3.10 test system**  
operating equipment required for the test and specified foundations
- 3.11 test vehicle**  
production model vehicle that is representative of current traffic in the intended country of use, with an unmodified chassis, load bed and frontal structure used in an impact test to evaluate the performance of a VSB system
- NOTE 1 Modifications may be made to the vehicle solely for the purpose of restraining forward movement of ballast, provided that this does not affect the dynamic behaviour of the vehicle.*
- NOTE 2 Further information regarding test vehicles can be found in BS EN 1317-1:2010, 5.2. BS ISO 6813 is a terminology for the collision classification of road vehicles.*
- 3.12 test vehicle impact speed**  
speed of the test vehicle measured along its approach path at a point no further than 8 m before the impact point
- 3.13 unladen mass**  
mass of test vehicle, excluding ballast but with the manufacturer's standard equipment, quantities of engine oil and coolant, and a minimum amount of fuel
- 3.14 vehicle penetration**  
maximum distance between the leading edge of the load platform of a day cab vehicle as marked on the chassis, or the intersection of the base of the windscreen and the "A" pillar of a car or 4x4 pickup, and the original rear face

of the VSB/VSB system datum line, when measured at 90° to the VSB system (e.g. by analyzing film, video and/or instrumentation) during or after the impact

### 3.15 vehicle security barrier (VSB) system

physical vehicle barrier, operating mechanism, power source and associated controls designed and installed to bring to rest or redirect an impacting vehicle

*NOTE See Annex A for details of VSB system element classifications.*

#### 3.15.1 active VSB system

VSB which requires operation either by personnel or powered equipment

*NOTE For example a manual dropping/lifting-arm barrier or an automated retractable/rising bollard.*

#### 3.15.2 passive VSB system

static VSB which is fixed in place or is removable using personnel or plant

*NOTE For example a structural wall, a fixed bollard, a removable bollard or a planter.*

## 4 Vehicle impact method – classification code

The VSB system elements shall be defined in accordance with Annex A.

The performance class shall be expressed in terms of a 7-part classification in accordance with Table 1.

The classification code shall include the letter V.

Table 1 Performance classification – vehicle impact test

	1	2	3	4	5	6	7
	VSB system type	V	Inertial test vehicle mass kg	Test speed km/h	Impact angle °	Vehicle penetration m	Dispersion of major debris m
<i>Example:</i>	PAS 68:2013 Fixed bollard	V	4- or 5-digit vehicle mass and test vehicle classification	2-digit or 3-digit impact speed	Any angle between 0° and 90° in 5° intervals	To 1 decimal place where X.X is the penetration	To 1 decimal place where Y.Y is the dispersion distance

Performance classes:

#### EXAMPLE 1

a) PAS 68:2013 Fixed bollard V/1 500(M1)/48/90:1.7/5.2 denotes:

- 1) a fixed bollard;
- 2) tested using the vehicle impact method;
- 3) capable of withstanding an impact by a 1 500 kg car;
- 4) impact speed of 48 km/h;
- 5) impacted at 90° to the front face of the bollard;
- 6) where the vehicle penetration was 1.7 m beyond the original position of the rear face of the bollard;
- 7) where major debris landed no more than 5.2 m beyond the original position of the rear face of the bollard.

EXAMPLE 2

- b) PAS 68:2013 Anti ram fence V/7 500(N3)/80/45:2.0/3.4 denotes:
- 1) an anti-ram fence;
  - 2) tested using the vehicle impact method;
  - 3) capable of withstanding an impact by a 7 500 kg goods vehicle of N3 classification;
  - 4) impact speed of 80 km/h;
  - 5) impacted at an angle of 45° to the front face of the fence;
  - 6) where the vehicle penetration was 2.0 m beyond the original position of the rear face of the fence;
  - 7) where the major debris landed no more than 3.4 m beyond the original position of the rear face of the fence.

The vehicle mass and impact speed combination shall be selected from one of the combinations specified in Table 2.

Table 2 Vehicle impact test criteria

Test vehicle classification	Test classification	Test speed	Equivalent test speed (nominal)	Impact angle	
	kg-km/h	km/h	(mph)	(°) (±2°)	
Car	M1	1 500-16	16 ±2	0° to 90° in 5° intervals	
		1 500-32	32 ±2		
		1 500-48	48 ±3		
		1 500-64	64 ±3		
		1 500-80	80 ±5		
		1 500-96	96 ±5		
		1 500-112	112 ±5		
4x4 pick-up (crew cab design)	N1G	2 500-16	16 ±2	0° to 90° in 5° intervals	
		2 500-32	32 ±2		
		2 500-48	48 ±3		
		2 500-64	64 ±3		
		2 500-80	80 ±5		
		2 500-96	96 ±5		
		2 500-112	112 ±5		
Day cab vehicles	3 500 kg flat bed (RWD)	N1	3 500-16	16 ±2	0° to 90° in 5° intervals
			3 500-32	32 ±2	
			3 500-48	48 ±3	
			3 500-64	64 ±3	
			3 500-80	80 ±5	
	7 500 kg 2-axle rigid	N2	7 500-16	16 ±2	0° to 90° in 5° intervals
			7 500-32	32 ±2	
			7 500-48	48 ±3	
			7 500-64	64 ±3	

Table 2 Vehicle impact test criteria (continued)

Test vehicle classification		Test classification	Test speed	Equivalent test speed (nominal)	Impact angle
		kg-km/h	km/h	(mph)	(°) (±2°)
Day cab vehicles (continued)	18 000 kg 2-axle N3 rigid	7 500-16	16 ±2	(10)	0° to 90° in 5° intervals
		7 500-32	32 ±2	(20)	
		7 500-48	48 ±3	(30)	
		7 500-64	64 ±3	(40)	
		7 500-80	80 ±5	(50)	
	32 000 kg 4-axle N3 rigid	30 000-16	16 ±2	(10)	0° to 90° in 5° intervals
		30 000-32	32 ±2	(20)	
		30 000-48	48 ±3	(30)	
		30 000-64	64 ±3	(40)	
		30 000-80	80 ±5	(50)	

NOTE 1 Vehicle speeds in km/h have been rounded to the nearest integer value.

NOTE 2 The N2 test vehicle is only acceptable for impact speeds up to and including 64 km/h. This is due to an inability to ensure that the ballast remains fixed to the load bed, without major modifications to the vehicle, at the moment of impact.

NOTE 3 See Figure 1 for vehicle classification illustrations.

## 5 Vehicle impact assessment

### 5.1 Performance requirements

When tested using the vehicle impact method the VSB system shall:

- bring to rest; or
- redirect an impacting vehicle on the approach side of the barrier.

Damage to, or movement of the VSB system shall be recorded and reported. The measurement shall record a maximum horizontal opening measured 600 mm above finished ground level.

NOTE 1 A gap of 1.2 m or more measured at 600 mm above finished ground level is deemed to be encroachable by a second vehicle.

If the VSB system consists of bollards (active or passive VSB systems), each bollard shall meet the performance requirements individually.

Movement, lateral and rotational, of any foundation, and/or the bollard, shall be recorded and reported (see also Figure 6).

NOTE 2 If the VSB system is also intended to resist access by pedestrian intruder, then following a vehicle impact, the barrier should be assessed using the test block shown in Figure 3. The test block should be offered to the opening formed in the VSB system by the impact to assess whether or not the full length of the block can pass axially through the opening; the result should be reported in the test report (see 5.2.6 and B.2).

If the manufacturer has specified more than one direction of impact, then the impact test shall be repeated for each specified direction using new test items.

## 5.2 Test methodology

### 5.2.1 Principle

The client shall specify the impact criteria of the product, against which they wish it to be tested. A vehicle conforming to one of the specifications outlined in Table 3 shall be impacted at a known speed into the VSB system under test to determine its impact resistance and subsequent classification.

Table 3 Vehicle impact method: Test vehicle specification

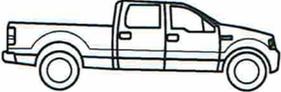
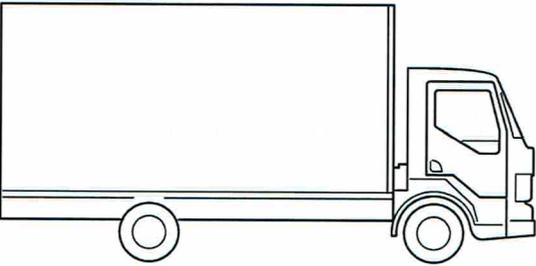
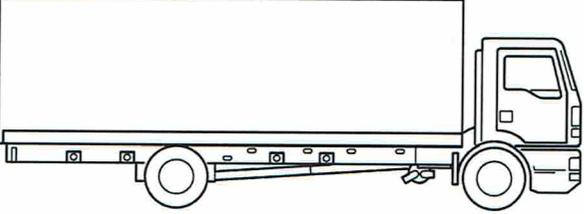
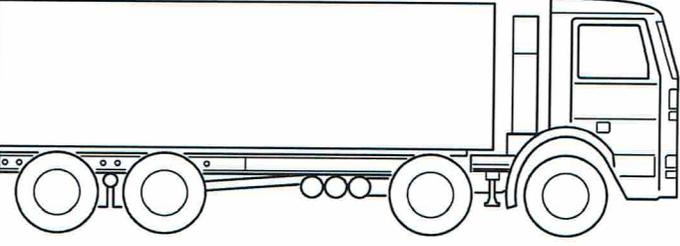
UN ECE international vehicle classification	M1	N1G	N1	N2	N3	N3
Type of test vehicle <sup>A)</sup>	Car	4x4 pick-up (crew cab design)	Day cab vehicles			
			3 500 kg flat bed (RWD) <sup>B)</sup>	7 500 kg 2-axle rigid	18 000 kg 2-axle rigid	32 000 kg 4-axle rigid (Tipper)
Nominal test vehicle mass (kg)	1 500	2 500	3 500	7 500	7 500	30 000
Minimum unladen mass (kg)	1 234	1 620	1 675	3 575	6 100	10 500
Maximum ballast (kg) <sup>C)</sup>	266	880	1 825	3 925	1 400	19 500
Inertial test vehicle mass (kg)	1 500	2 500	3 500	7 500	7 500	30 000
Tolerance (kg)	±50	±50	±100	±150	±150	±600
Overall vehicle length (mm)	4 500	4 900	6 200	7 612	9 557	10 240
Tolerance (mm)	±360	±320	±380	±1 522	±1 911	±500
Wheel base length (between extreme axles) (mm)	2 700	2 900	3 805	4 310	5 907	6 500
Tolerance (mm)	±540	±580	±710	±830	±1 250	±200

<sup>A)</sup> The types of vehicle are illustrated in Figure 1.

<sup>B)</sup> RWD = rear wheel drive.

<sup>C)</sup> The maximum ballast includes measuring and recording equipment, if requested. Such equipment should conform to the requirements of BS EN 1317-1:2010, Clause 6.

Figure 1 Vehicle classifications – Illustrations

Type of test vehicle	UN ECE International vehicle classification	Illustration
Car	M1	
4x4 pick up (crew cab design)	N1G	
Day cab vehicles	N1	
	N2	
	N3	
	N3	

### 5.2.2 Apparatus and measurement means

*NOTE* See also Clause 7 regarding documentation and information to be provided for testing purposes.

**5.2.2.1 Test vehicle**, a production model representative of the current traffic, having characteristics and dimensions within the vehicle specifications given in Table 3. The test vehicle shall be not more than 10 years old for vehicle types M1,

N1G, N1 and N2 and N3 (18 000 kg) and not more than 15 years for vehicle type N3 (32 000 kg).

The condition of the test vehicle shall be road worthy with respect to its:

- a) tyres;
- b) suspension;
- c) wheel alignment;
- d) bodywork;
- e) brakes; and
- f) chassis.

*NOTE Attention is drawn to the Road Traffic Act 1991 [1] including its MOT requirements.*

**5.2.2.2 Winch**, or alternative method of delivering the test vehicle to the test item at the specified impact speed. It shall be capable of propelling the test vehicle in a stable manner and in a straight line to a point as close as possible to the test item, at which point it is released to travel freely.

**5.2.2.3 Two means of speed measurement**, capable of measuring the impact speed along the test vehicle's approach path at not more than 8 m before the impact point and with an accuracy in accordance with Table 2.

*NOTE 1 A minimum of two independent methods of speed recording should be used. The determination of impact speed is an essential parameter.*

*NOTE 2 Suitable methods could include a timing gate, determination of winch cable speed, the use of pressure pads activated by the passage of the vehicle, or the analysis of overhead high-speed film records.*

*NOTE 3 For guidance on suitable instrumentation see BS AU 164/ISO 3784.*

**5.2.2.4 A method of measuring the approach angle**, capable of measuring the test vehicle approach angle along the test vehicle approach path at not more than 8 m before the impact point and within a tolerance of  $\pm 2^\circ$ .

*NOTE Suitable means could be the analysis of overhead high-speed film records.*

**5.2.2.5 A means of measuring distance**, capable of measuring the maximum dispersion distance to an accuracy of 2%.

**5.2.2.6 Photographic equipment**, capable of clearly recording:

- a) the behaviour of the test item;
- b) the vehicle motion pre-impact from a minimum of 8 m before the point of impact and post-impact to a minimum of 25 m beyond the point of impact; and
- c) the distribution of major debris at a minimum of 25 m beyond the point of impact.

The period of recording shall commence from when the test vehicle is not less than 8 m before the impact point and shall conclude after the test vehicle and debris have come to rest.

High-speed camera systems shall be operated at a minimum of 200 frames per second and be capable of producing noise-free, correctly exposed<sup>2)</sup> results in year round outdoor lighting conditions without resorting to the use of electronic gain or non-standard film processing to correct the exposure. The cameras shall be

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<sup>2)</sup> Results are considered to have been correctly exposed when the brightness range of the area of interest has been captured in its entirety. This is achieved through understanding (and utilization) of the camera variables (i.e. aperture, shutter speed, frame rate, sensor/film sensitivity).

fitted with lenses of a flat field type in order to minimize any distortion of the image; these lenses shall be of a (photographic) quality capable of achieving the optimum sensor, or film, resolution of the camera.

*NOTE 1 Figure 2 illustrates the indicative camera locations.*

*NOTE 2 Additional high-speed cameras are recommended, particularly where the test item has specific components that need to be assessed.*

The minimum number of high-speed cameras and layout shall be as follows:

- 1) (see Figure 2, item a): one camera, sited at right angles to the path of the test vehicle and in a position to obtain a clear overall pictorial record of the impact and its consequences;
- 2) (see Figure 2, item b1): camera in-line with the test item and with an unobstructed view of its front face to record the test vehicle to test item interaction;
- 3) (see Figure 2, item b2): camera in-line with and facing the test vehicle approach direction;
- 4) (see Figure 2, item c): environmental conditions permitting and in agreement with the client, a minimum of two overhead cameras, located in such a way as to cover the vehicle motion from at least 5 m before the impact point to a distance adequate to record the performance of the test, the penetration of the test vehicle and the dispersion of the major debris up to a distance of 5 m from the rear face datum of the test item;

*NOTE 3 Where environmental conditions (such as wind) prevail which could have an effect on the safety of personnel and equipment, it is advisable to carry out the test without use of the overhead high-speed cameras. Where overhead cameras are not used due to prevailing environmental conditions, other methods of measuring the approach angle include global positioning satellite (GPS) may be used.*

- 5) (see Figure 2, item b3): one camera, to record the interaction of the test vehicle and the test item, location as agreed by the person carrying out the test and the client.

*NOTE 4 In order to minimize distortion, for the overhead photography, a lens with a focal length of 9 mm or longer used with 16 mm cine (or equivalent) should be used.*

When cameras are used for determining speed, a time reference shall be recorded by the camera.

*NOTE 5 Time references for camera recording can include, for example, distance marks at ground level, timing light, timing drum or timing marks made within the camera's field of view.*

### 5.2.3 Pedestrian intruder access

If the VSB system is also intended to resist access by a pedestrian intruder, then following a vehicle impact, the barrier shall be assessed using the test block shown in Figure 3. The test block shall be offered to the opening formed in the VSB system by the impact to assess whether or not the full length of the block can pass axially through the opening. The result shall be recorded within the test report.

PAS 68:2013

Figure 2 Indicative camera locations (plan view)

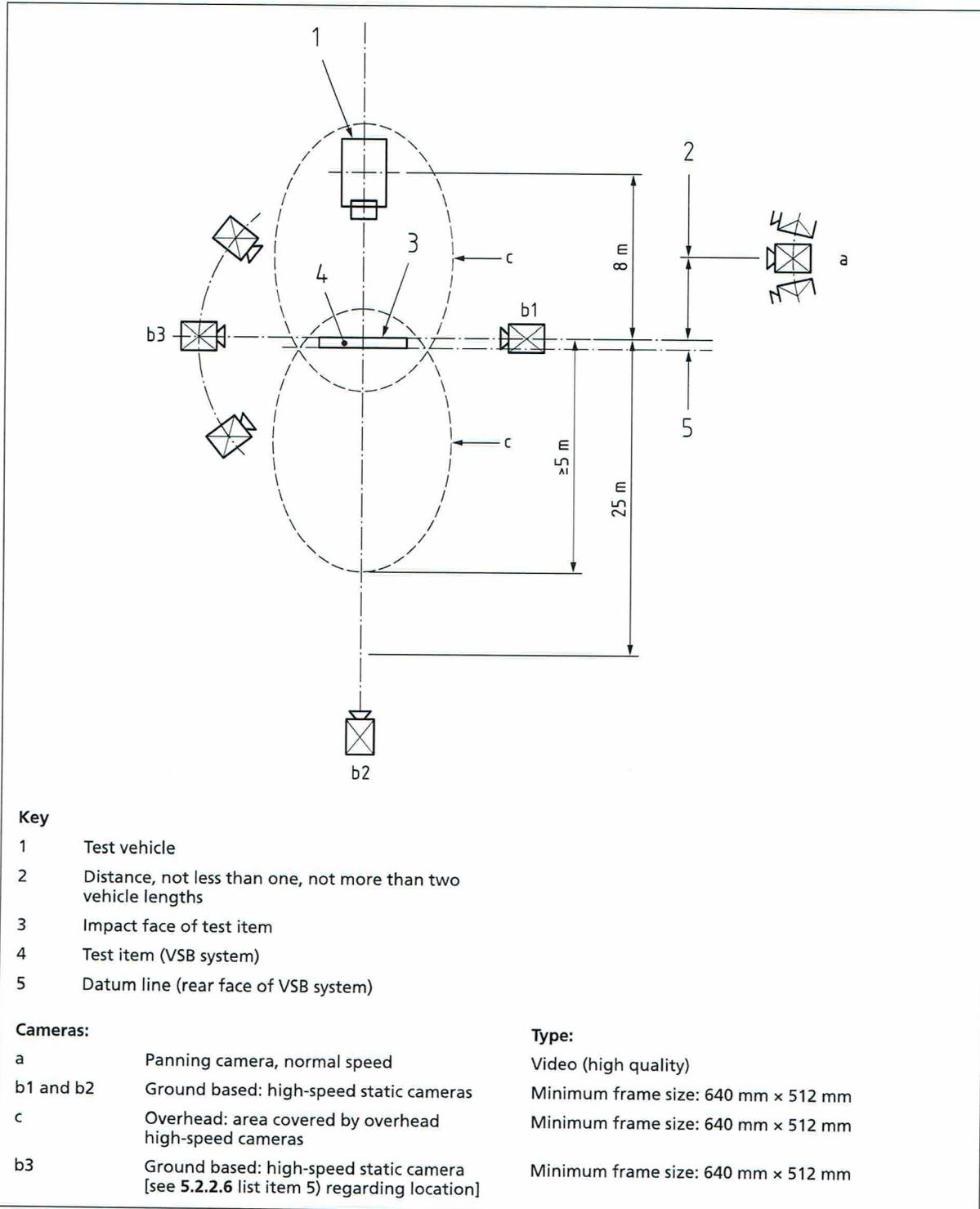
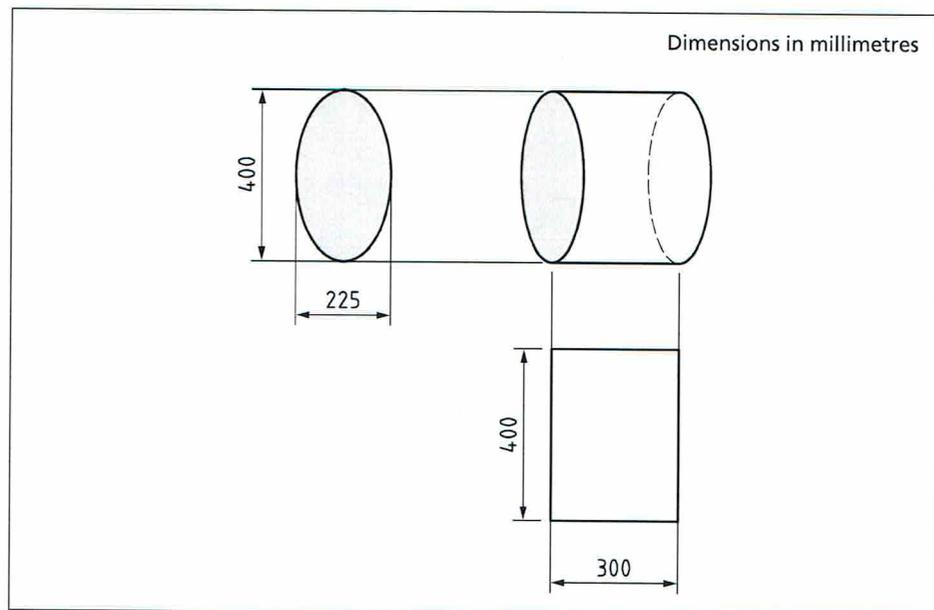


Figure 3 Pedestrian intruder test block



## 5.2.4 Preparations for testing

### 5.2.4.1 Test facility

**5.2.4.1.1** The test facility shall be flat with a gradient not exceeding 2.5% in any plane. It shall be of sufficient size to enable the test vehicle to be accelerated to the required speed and controlled so that its approach to the test item is stable (negligible roll, pitch and yaw).

**5.2.4.1.2** The area around the test item and the foundation to the test item shall have a level surface and shall be clear of standing water (e.g. puddles), ice or snow at the time of the test.

**5.2.4.1.3** To enable the test vehicle exit characteristics to be evaluated, the firm surface shall extend not less than 25 m beyond the rear face of the original test item.

**5.2.4.1.4** Appropriate measures (e.g. dampening down and/or sweeping the test area) shall be taken in order to minimize dust or water spray generation from the test site and the test vehicle during the impact test so that photographic records are not obscured.

**5.2.4.1.5** The test site shall be marked to indicate the rear face of the test item for the determination of the vehicle penetration and dispersion.

*NOTE Suitable means of marking include spray painting lines, grids or target markers.*

### 5.2.4.2 Test vehicle

**5.2.4.2.1** The tyres shall be inflated to the vehicle/tyre manufacturer's recommended pressures.

**5.2.4.2.2** The test vehicle shall be clean and any deposits that might cause dust on impact shall be removed prior to testing, as far as is practicable.

**5.2.4.2.3** The test vehicle shall not be restrained by external control of the steering or any other method (for example, by engine power or by braking) during impact or after the impact point whilst the vehicle is within a distance of 25 m of the rear face of the original test item (unless the test vehicle poses a safety or operational risk).

**5.2.4.2.4** All ballast shall be evenly distributed and fixed to the test vehicle in such a way as not to exceed the permissible axle loads for the vehicle.

**5.2.4.2.5** Where the test vehicle is a car or a 4x4 pick-up, mark the intersection of the base of the windscreen and the "A" pillar with a quartered target marker.

*NOTE Figure 4 illustrates test vehicles in the pre-impact condition and the post-impact condition.*

**5.2.4.2.6** When preparing a goods vehicle for test, the position of the leading edge of the load platform shall be marked with a quartered target marker. This position shall be duplicated with a clear mark on the chassis in case the load platform moves with relation to the chassis (see Figure 4).

*NOTE 1 In the case of a goods vehicle, the equivalent longitudinal position (datum) should be marked on the vehicle chassis. Experience has shown that a second mark should be made towards the rear of the chassis and the distance from the datum recorded. This enables the position of the leading edge of the load bed to be determined more readily if the front of the vehicle/chassis is distorted due to the vehicle impact with the VSB system.*

*NOTE 2 Additional marks might be required in order to provide reference points for measurement purposes.*

#### **5.2.4.3 Test item**

**5.2.4.3.1** Photographs shall be taken to record the preparation and installation of the test item and its foundation.

**5.2.4.3.2** For bollards, the test item shall have:

- a) a foundation constructed to drawings, as provided; or
- b) an integrated foundation.

*NOTE Where the foundation to the test item is surrounded by natural soil or an infill material, compaction values should be recorded for the soil/backfill.*

**5.2.4.3.3** The test item shall be installed and located in its foundation or on the test site in accordance with the detailed drawings and installation instructions provided (see Clause 7).

**5.2.4.3.4** The test item shall be installed to the specified height above ground in accordance with the detailed drawings and installation instructions provided.

**5.2.4.3.5** If the test item is a direction-sensitive product, it shall have a mark visible when installed to indicate the plane designed to receive the impact. The relationship between the mark and the plane of impact shall be identified in the test item drawing.

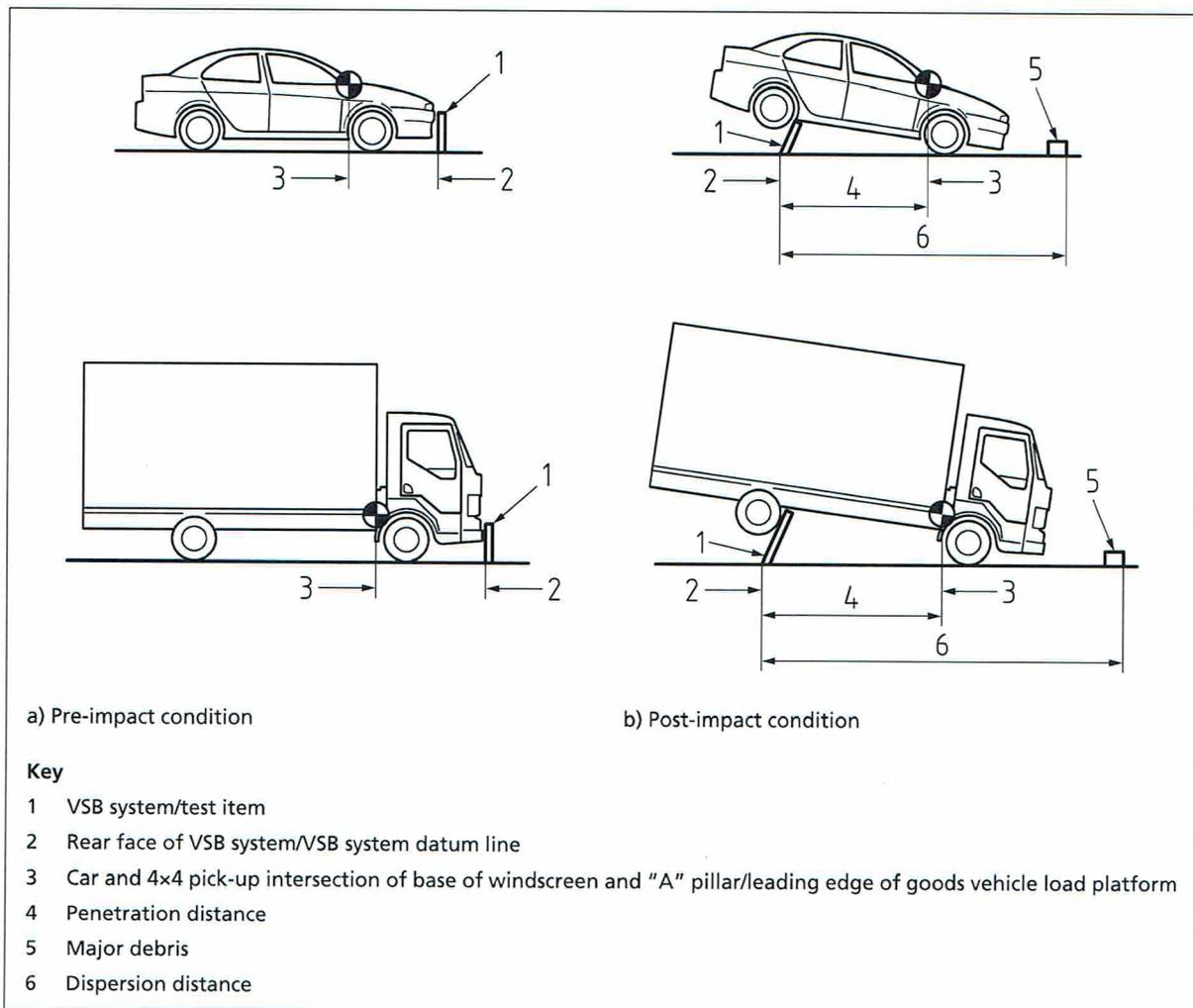
*NOTE The alignment of the test item should be detailed in the installation instructions.*

#### **5.2.4.4 Occupant severity indices (optional)**

If the determination of occupant severity indices is requested, measurement and recording equipment conforming to the requirements of BS EN 1317-1:2010, Clause 6, shall be installed.

*NOTE Acceleration severity indices (ASI), Theoretical head impact velocity (THIV) are both examples of occupant severity indices.*

Figure 4 Test vehicle impact condition



## 5.2.5 Test procedure

### 5.2.5.1 Pre-impact test data

The following pre-impact test data shall be recorded:

- a) where the VSB system is installed in or on cast concrete foundations, information covering the:
  - 1) date foundation was cast;
  - 2) results of test concrete cubes undertaken, in accordance with BS EN 12390-2 and tested at the intervals indicated in Table 4:

Table 4 Performance classification – Vehicle impact test

Time between concrete pour and test day Days	Day sample is tested			
	Day 7	Day 14	Day 28	Test day
0–7				✓
8–14	✓			✓
15–27	✓	✓		✓
≥28	✓	✓	✓	✓

*NOTE* Samples are tested at intervals after the installation date (i.e. after the concrete has been poured) to determine the concrete strength, for example:

- i) if testing ≥28 days after the concrete is poured, samples are tested on day 7, day 14, day 28 (to allow the curing rate to be monitored), and on the day of the test;
- ii) if the test day is on day 11 after the concrete has been poured, samples are taken on day 7 and day 11 (the day of the test);
- iii) if the test day is on day 5 after the concrete has been poured, a sample is only taken on day 5 (the day of the test).

- b) height, angle of inclination (bollards), location within foundation and installation depth;
- c) mass of the test vehicle;
- d) vehicle dimensions;
- e) location of the centre of gravity of the test vehicle in the test condition, including added ballast, for test vehicles having a test vehicle mass of 1 500 kg and 2 500 kg (see Table 3);

*NOTE 1* Attention is drawn to BS ISO 10392.

- f) location of the centre of gravity of the added ballast for test vehicles having a test vehicle mass of 3 500 kg, 7 500 kg and 30 000 kg (see Table 3);
- g) still photographs taken at 90° and 45° to each face of the following, as a minimum:
  - 1) construction of foundation and installation of test item;
  - 2) test item;
  - 3) test vehicle;
  - 4) test vehicle at impact point, including an overhead view, where practicable;
  - 5) interior of the test vehicle;
- h) intended test vehicle impact point (see 5.2.5.2);
- i) height of contact between the test vehicle and the intended impact point on test item; and
- j) for an active VSB system, the operating cycle (e.g. rising/dropping/sliding/swinging) of the test item.

*NOTE 2* Where applicable, the ground conditions during testing may be included in the test report, if requested.

*NOTE 3* Other standards regarding concrete, cement and mortar include: BS 4449, BS 4483, BS EN 934-3, BS 8500-1, BS 8500-2, BS 8666, BS EN 197-1, BS EN 934-2, BS EN 1008, BS EN 12620 and BS EN 13139. See the bibliography for further information.

### 5.2.5.2 Impact

Subject the test item to a single vehicle impact applied at a point in the client's defined plane of impact to the selected test impact criteria.

### 5.2.5.3 Impact data

Record the following impact data:

- a) impact speed (km/h), measured using speed measurement equipment (see 5.2.2.3) along the test vehicle approach path no further than 8 m before the impact point;
- b) test vehicle approach angle, measured using approach angle measurement equipment (see 5.2.2.4) along the test vehicle approach path no further than 8 m before the impact point (measured in degrees);

*NOTE For guided test vehicles, this may be a static measurement made in advance of the actual test.*

- c) actual test vehicle impact point (see 5.2.5.2), relative to the defined point of impact;
- d) photographically (see 5.2.2.6): the behaviour of the test item, the test vehicle motion pre-impact and post-impact up to 25 m beyond the point of impact as well as the distribution of major debris;
- e) height of contact between the vehicle (mid height of bumper) and barrier;
- f) vehicle acceleration data, if requested, for the evaluation of occupant severity indices.

### 5.2.5.4 Post-impact data

Record the following post-test data:

- a) vehicle penetration (static and dynamic);
- b) dispersion maximum distance of major debris and/or any VSB system components using distance measurement equipment (see 5.2.2.5);
- c) damage to the VSB system, foundation and test vehicle;
- d) movement of the test item/foundation (e.g. linear and/or rotational) and its displacement;
- e) still photographs taken at 90° and 45° to each face of the following, as a minimum:
  - 1) foundation and test item;
  - 2) test item;
  - 3) test vehicle;
  - 4) interior of the test vehicle;
- f) for an active VSB system, the operating cycle (e.g. rising/dropping/sliding/swinging) of the test item with the test vehicle in place;
- g) for an active VSB system, the operating cycle (e.g. rising/dropping/sliding/swinging) of the test item with the test vehicle removed (as necessary);
- h) for bollards, irregularities in the gap between the test item and its foundation;
- i) for bollards, crush/distortion of section;
- j) the movement of the test item foundation (e.g. linear and/or rotational) (as shown in Figure 5);
- k) with the test vehicle removed, determine the damage and deformation of the test item. For a bollard, also record the angle of inclination from a line normal to the surface of the test item foundation as shown in Figure 6;
- l) if requested, evaluate the occupant severity indices.

*NOTE For the purposes of recording penetration and dispersion, examples of the datum line (rear-face) of the VSB system are shown in Figure 5.*

PAS 68:2013

Figure 5 Foundation movement criteria for VSB systems (excluding bollards) to be recorded

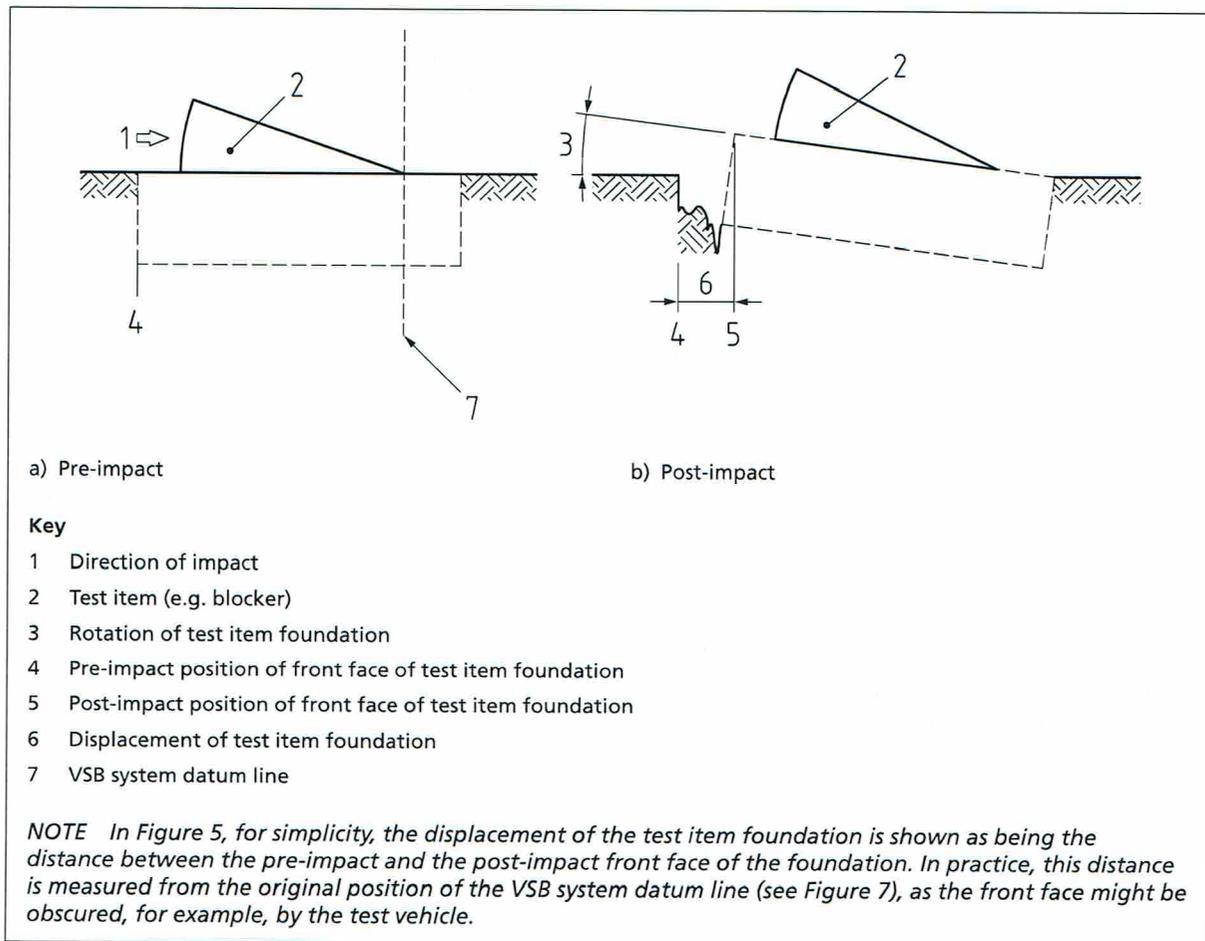


Figure 6 Foundation movement and bollard criteria to be recorded

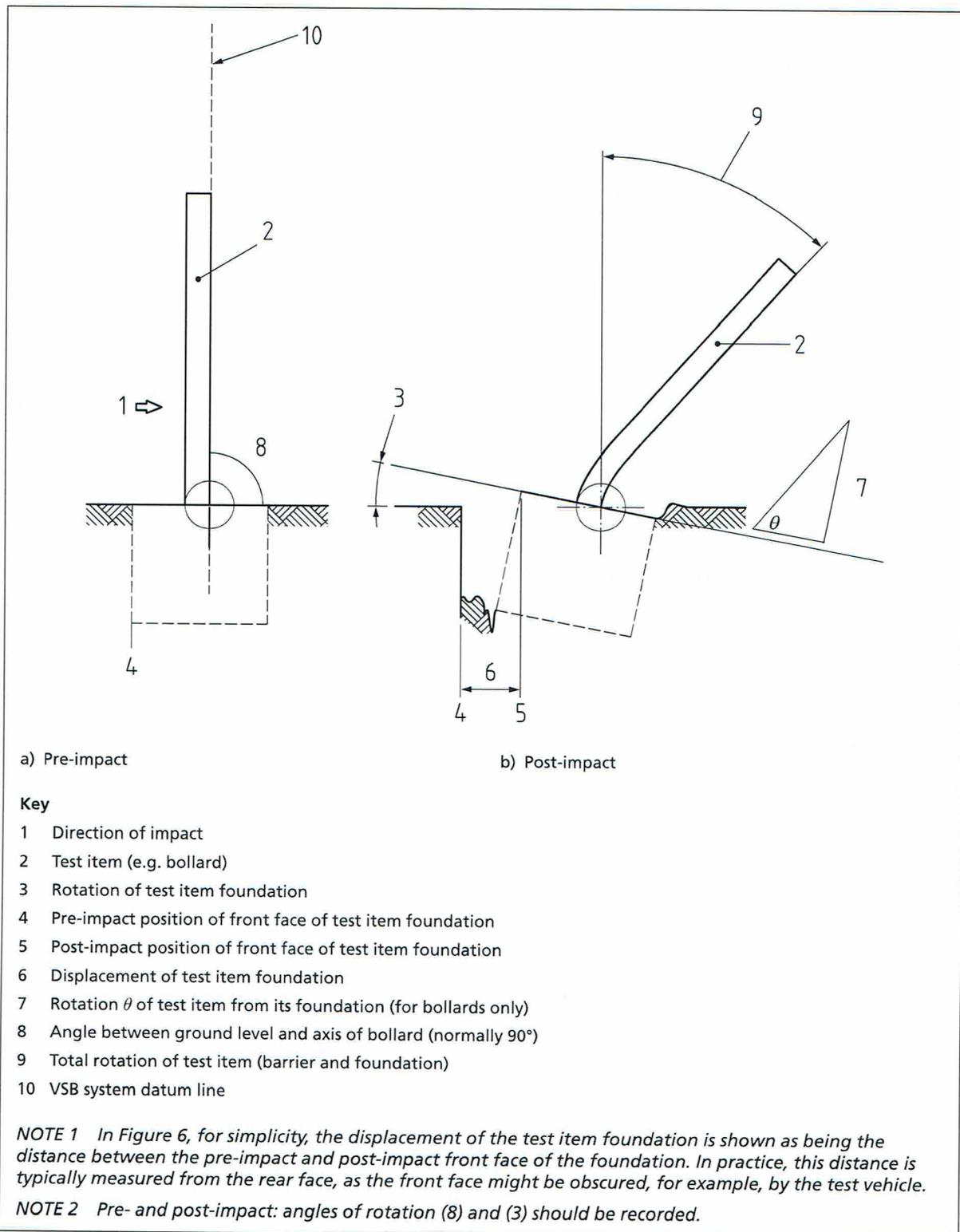
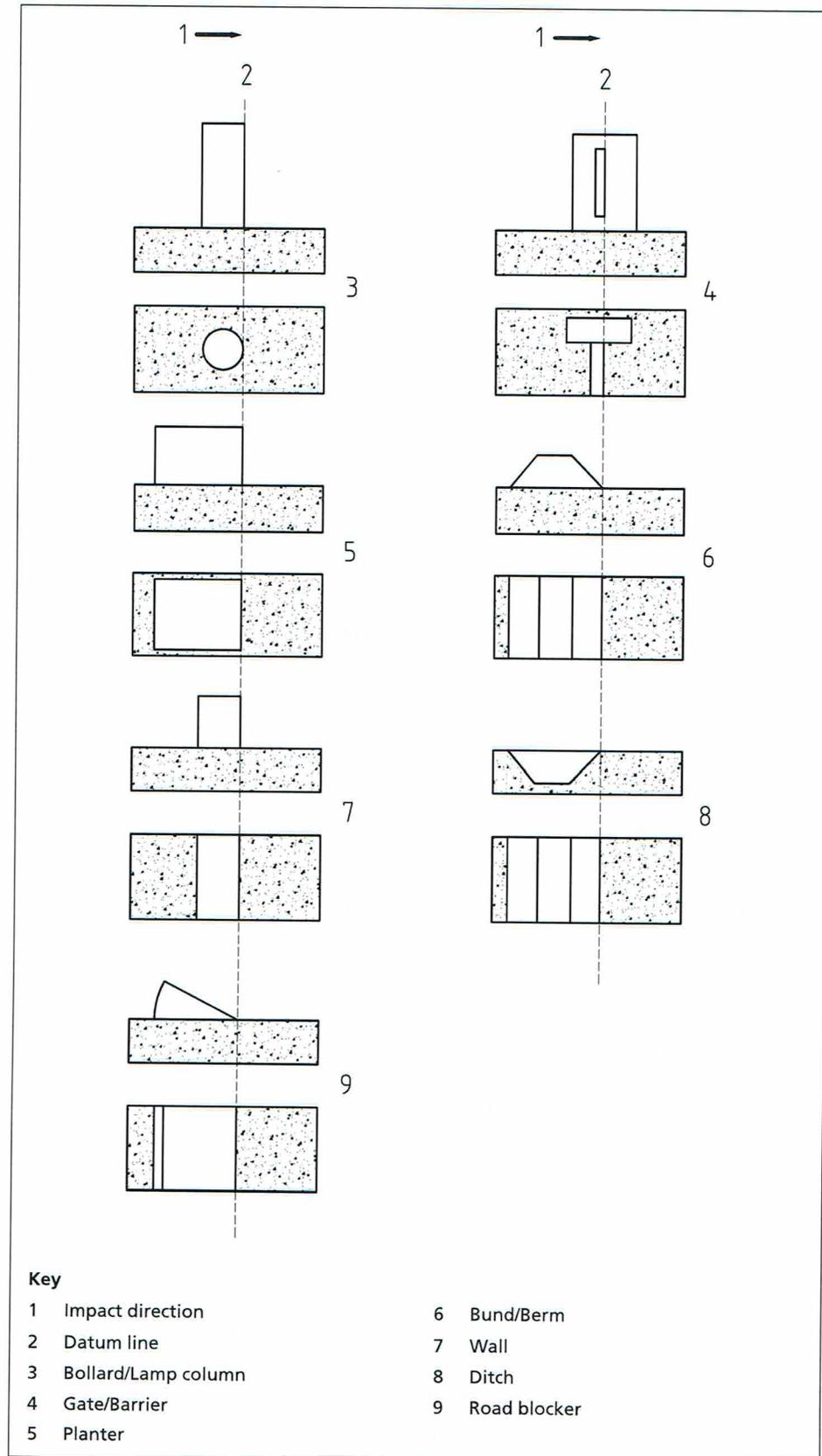


Figure 7 VSB system datum line



#### 5.2.5.5 Post-impact vehicle encroachment data

With reference to a vertical plane from the base of the test item barrier in its pre-impact position, measure the maximum horizontal distortion/displacement at 100 mm intervals taken from finished ground level to 600 mm above finished ground level.

*NOTE* A gap of 1.2 m within the line of the VSB system(s) measured at 600 mm above finished ground level is deemed to be encroachable by a subsequent vehicle.

#### 5.2.5.6 Post-impact person access data

Where the test item is also intended to resist access by a pedestrian intruder, record the result in accordance with 5.2.3.

#### 5.2.5.7 Further impact tests

Where additional impact angles and/or impact speeds are to be assessed, repeat the impact test (5.2.5) for each specified impact angle [see Table 2] and/or impact speed.

A new test item shall be used for each impact test, unless the test item is determined to be fit for further evaluation.

*NOTE* The impact points to represent the worst-case scenario and whether the test item is fit for further evaluation should be assessed.

#### 5.2.6 Test report

A test report shall be prepared for each impact.

*NOTE* See Annex B for test report recommendations.

#### 5.2.7 Modifications to tested and classified products

If the tested product specification is modified in any way, it shall be reassessed according to Annex C.

## 6 Design method

*NOTE* The design method is used for variations or modifications in design to a previously classified VSB. Full-scale test data is used for interpolation and finite element analysis (FEA) may form part of this method. Further information on FEA and computer modelling validation can be found in PD CEN/TR 16303-4.

### 6.1 Performance classification

The VSB system assessed in accordance with the design method shall be classified for performance in accordance with Table 5.

PAS 68:2013

Table 5 Design method: Performance classification

1 VSB system type <sup>A)</sup>	2 D	3 Test inertial mass kg	4 Impact speed km/h	5 Impact angle °	6 Impact energy kJ
Blocker	D	7 500	48	45	472

EXAMPLE PAS 68:2013 Blocker D/7 500(N2)/48/45/472:

- 1) Blocker
- 2) Design method
- 3) Delivered by a 7 500 kg (N2) vehicle
- 4) Impact speed: 48 km/h
- 5) Impact angle: 45° to the front face of the blocker
- 6) Theoretically capable of withstanding an impact of 472 kJ (taking into account angle of impact)

A) See Annex A.

## 6.2 Design criteria

The design impact energy shall be selected from the values given in Table 6 which is derived from vehicle impact criteria.

*NOTE This also indicates the impact speed/vehicle mass combinations, which can theoretically be withstood by the VSB system.*

Table 6 Design method: Impact energy values (kJ)

UNECE vehicle classification	M1	N1G	N1	N2	N3	N3
Test vehicle impact speed	Test vehicle mass					
km/h	kg					
	1 500	2 500	3 500	7 500	7 500	30 000
16	15	25	35	74	74	296
32	59	99	138	296	296	1 185
48	133	222	311	667	667	2 667
64	237	395	553	1 185	1 185	4 741
80	370	617	864	1 852	1 852	7 407
96	533	889	1 244			
112	726	1 210				

*NOTE 1 Vehicle speeds have been rounded to the nearest integer value.*

*NOTE 2 When designing VSB systems using Table 6, energy values are not transferable between vehicle classifications and selected impact speeds should be either adjacent to each other or not separated by more than one speed.*

## 6.3 Design procedure

Full-scale test impact data shall be used for interpolation in designing a VSB system.

*NOTE FEA procedures, validated by full-scale impact test data, may also be used.*

## 6.4 Design data

**6.4.1** The calculations demonstrating that the VSB system theoretically meets its claimed performance class shall be provided.

**6.4.2** The following minimum information about the VSB system shall be provided:

- a) overall product dimensions;
- b) component thickness including wall thickness of hollow sections;
- c) specifications for all materials used (including fill materials used on the product); and
- d) design of foundation.

## 7 Documentation

For impact tests, the following information and documentation shall be provided for testing purposes:

- a) contact details of the client undertaking the test;
- b) VSB system manufacturer contact details, if not the client;
- c) whether the VSB system is a prototype or is in production;
- d) model designation of the VSB system;
- e) the test vehicle specification and impact criteria against which the VSB system is to be tested;
- f) which face of the VSB system is designed to resist impact;
- g) general arrangement drawings, installation drawings and installation instructions;
- h) component drawings and foundation designs with dimensions, tolerances and all material specifications and finishes;
- i) factory sub-assembly drawings;
- j) parts list;
- k) components – certificate or material specification, where compliance stated;
- l) maintenance and repair instructions (if applicable);
- m) operating manual (if applicable);
- n) any other relevant information (e.g. information for disposal and/or recycling of the VSB system, details of toxic or dangerous materials in the product and safety issues).

*NOTE 1 Attention is drawn to the Data Protection Act 1998 [2].*

Where required, the document shall be marked "commercial in confidence" and shall be retained, handled and stored by the test house accordingly.

*NOTE 2 For the design method, see Clause 6.*

## 8 Test preparation

*NOTE Users of this PAS are advised to consider the desirability of third-party testing of product conformity with this PAS. Appropriate conformity attestation arrangements are described in BS EN ISO/IEC 17025. Users seeking assistance in identifying appropriate conformity assessment bodies or schemes may ask BSI to forward their enquiries to the relevant association. BS EN ISO/IEC 17025 also provides testing procedures [handling of test item(s), event record requirements and presentation of the test report].*

### **8.1 Conformity between test item(s) and documentation**

The documentation provided for testing purposes shall be checked and compared against the test item and confirmed to be accurate (see Clause 7). Any discrepancies shall be recorded and reported to the manufacturer prior to the test.

The manufacturer shall resolve the discrepancy through the provision of corrected drawings and/or test item before proceeding with testing.

A set of corrected drawings identified by an updated version number shall be provided together with a list of dated amendments.

### **8.2 Test item selection**

Prior to testing, the selected test item shall be examined and confirmed to have dimensional conformity to the design drawings.

*NOTE See also 8.1.*

### **8.3 Impact point**

For impact tests, the designated impact point between the vertical centre-lines of the impact faces of the test vehicle and the VSB system shall be recorded and be achieved within  $\pm 100$  mm.

For the vehicle impact test, quartered targets shall be applied to the centre-lines of both the test vehicle and the VSB system so as to be visible from the downstream camera (see 5.2.2.6 and Figure 2).

### **8.4 Test system operation**

During pre- and post-impact, the operation of an active VSB system (e.g. rising, falling, sliding or swinging) shall be demonstrated and the functionality of the system shall be recorded [see 5.2.5.1 and 5.2.5.4].

## Annex A (normative) VSB system classification types

### A.1 General

VSB systems shall be classified according to the following criteria and in accordance with A.2 to A.5:

- foundation type;
- activity;
- operation (active VSB systems only); and
- VSB system type.

*NOTE Further standards regarding VSB systems include: BS EN 1317-2, BS EN 1317-3, BS EN 12899-2 and DD ENV 1317-4. See the bibliography for further information.*

### A.2 Foundation

The VSB system foundation shall be classified according to Table A.1.

Table A.5 Foundation classification

Classification	Description
A	Freestanding; having no ground fixings
Ap	Surface mounted but also pinned or bolted to the ground
B	Depth $\leq 0.5$ m below ground level
C	Depth $> 0.5$ m below ground level

### A.3 Activity

The VSB system activity shall be classified according to Table A.2.

Table A.6 VSB system activity

Classification	Description
Active VSB system	VSB system that can be opened to enable passage to vehicles
Passive VSB system	Static VSB system having no moving parts

### A.4 Operation (applicable to active VSB systems only)

The VSB system operation shall be classified according to Table A.3.

Table A.7 VSB system operation (active VSB systems only)

Classification	Description
Retractable	Pivoting in the vertical plane
Rising	Vertical or rotating movement in the vertical plane
Sliding	Horizontal movement in the vertical plane
Swinging	Pivoting in the horizontal plane

**A.5 VSB system type**

The VSB system type shall be classified according to Table A.4.

Table A.8 **VSB system type**

Classification	Description
VSB system	Structure preventing vehicle passage. Can be permeable (e.g. bollard) or continuous (e.g. wall). Can be active or passive
Ditch	Profiled excavation
Berm	Profiled mound of soil
Fence	Series of linked posts
Wall	Continuous vertical structure
Planter	Passive unit containing plant or trees
Bollard	Passive or active post (typically rising vertically)
Blocker	Active vehicle access control system (typically retracting into the ground)
Gate	Active vehicle access control system (typically rising, swinging or sliding)
Door	Active vehicle access control system in a wall

*NOTE* Wherever practicable, the detailed dimensions of the different VSB system types should be given as follows:

- *Blocker – height, width (of front face);*
- *Bollard – height, diameter;*
- *Door – aperture height, aperture width;*
- *Fence – height;*
- *Gate – upper and lower height of arm or boom, aperture width;*
- *Planter – height, width (of front face), depth (front to rear face);*
- *Wall – height, depth (front to rear face).*

**Annex B  
(informative)****Proforma test report****B.1 Impact test report**

The following should be reported when an impact test report is prepared for PAS 68:

- a) product name;
- b) test number;
- c) test date;
- d) report number and a version number, where applicable;
- e) type of test, i.e. mass, speed, angle;
- f) date of report issued;
- g) author and technical reviewer, including appropriate approval signatures.

**B.2 Contents of report**

The following should be contained in an impact test report:

- a) introduction;
- b) executive summary;
- c) test item description;
- d) impact results;
- e) system damage;
- f) test vehicle damage;
- g) conclusions and any associated notes;
- h) ground level views from high speed video;
- i) overhead views from high speed video;
- j) post-impact test item and test vehicle damage images;
- k) general comments;
- l) disclaimer(s);
- m) data summary and analysis, where applicable;
- n) occupant severity indices, where applicable;
- o) concrete cube strength tests, where applicable.

**Annex C**  
 (normative) **Prototypes**

The implications of any modifications to an assessed VSB system shall be evaluated and declared in respect of its effect on the performance of the VSB system. If a prototype VSB system meets the requirements of this PAS and subsequently an application is made for its formal approval, then the following conditions shall apply.

- a) If there are no changes to the original product or its associated design drawings, then the VSB system may be approved.
- b) If there are any modifications, the manufacturer shall describe them in respect of drawings and specifications used to define the VSB system in the original assessment. The procedure for the assessment of modified products shall be in accordance with Table C.1.

Table C.1 **Assessment of modified VSB systems**

Category	Change	Description	Action
A	Slight	Modifications requiring no mechanical changes to the VSB system or to its foundations or installation, e.g. changes to the finish of components, such as painting or galvanizing.	Changes shall be described on the drawings and a set of revised drawings with a unique identifier supplied to the party responsible for testing.  A statement to the effect that "the modification will have no effect on the tested performance", shall be supplied by the VSB system manufacturer and this together with the drawings shall be recorded and retained by the party responsible for testing.
B	Moderate	Modifications to one or more components where their effects on the performance of the system can be determined by static or dynamic analysis, e.g. FEA procedures or physical testing, change of component material specification.	Component analysis or test shall be undertaken.  Results of the analysis or test shall be reported, together with a copy of the original pre-modification results. A uniquely identified revised set of documents (including drawings) shall be supplied to the party responsible for testing for recording and retention.
C	Significant	Modifications in excess of A or B	A re-assessment of the VSB system in accordance with PAS 68 by impact test.  All documentation shall clearly identify all modifications to the VSB system and its code, as amended, e.g. Version 2 (see Clause 7).

## Bibliography

### Standards publications

For dated references, only the edition cited applies. For undated references, the latest edition of the referenced document (including any amendments) applies.

BS 4449, *Steel for the reinforcement of concrete – Weldable reinforcing steel – Bar, coil and decoiled product – Specification*

BS 4483, *Steel fabric for the reinforcement of concrete – Specification*

BS 8500-1:2006+A1:2012, *Concrete – Complementary British Standard to BS EN 206-1 – Part 1: Method of specifying and guidance for the specifier*

BS 8500-2:2006+A1:2012, *Concrete – Complementary British Standard to BS EN 206-1 – Part 2: Specification for constituent materials and concrete*

BS 8666, *Scheduling, dimensioning, bending and cutting of steel reinforcement for concrete – Specification*

BS AU 164/ISO 3784, *Specification for measurement of impact velocity in collision tests on road vehicles*

BS EN 197-1, *Cement – Part 1: Composition, specifications and conformity criteria for common cements*

BS EN 934-2, *Admixtures for concrete, mortar and grout – Part 2: Concrete admixtures – Definitions, requirements, conformity, marking and labelling*

BS EN 934-3, *Admixtures for concrete, mortar and grout – Admixtures for masonry mortar – Part 3: Definitions, requirements, conformity, marking and labelling*

BS EN 1008, *Mixing water for concrete – Specification for sampling, testing and assessing the suitability of water, including water recovered from processes in the concrete industry, as mixing water for concrete*

BS EN 1317-2, *Road restraint systems – Part 2: Performance classes, impact test acceptance criteria and test methods for safety barriers including vehicle parapets*

BS EN 1317-3, *Road restraint systems – Part 3: Performance classes, impact test acceptance criteria and test methods for crash cushions*

BS EN 12620, *Aggregates for concrete*

BS EN 13139, *Aggregates for mortar*

BS EN 12899-2, *Fixed, vertical road traffic signs – Part 2: Transilluminated traffic bollards (TTB)*

BS EN ISO/IEC 17025, *General requirements for the competence of testing and calibration laboratories*

BS ISO 6813, *Road vehicles – Collision classification – Terminology*

BS ISO 10392, *Road vehicles – Determination of centre of gravity*

CWA 16221, *Vehicle security barriers – Performance requirements, test methods and guidance on application*

DD ENV 1317-4, *Road restraint systems – Part 4: Performance classes, impact test acceptance criteria and test methods for terminals and transitions of safety barriers*

PAS 69, *Guidance for the selection, installation and use of vehicle security barrier systems*

PD CEN/TR 16303-4, *Road restraint systems – Guidelines for computational mechanics of crash testing against vehicle restraint system – Part 4: Validation procedures*

### **Other publications**

- [1] UNITED KINGDOM. The Road Traffic Act 1991. London: The Stationery Office.
- [2] UNITED KINGDOM. The Data Protection Act 1998. London: The Stationery Office.

### **Further reading**

BS 4-1, *Structural steel sections – Part 1: Specification for hot rolled sections*

BS 5606, *Guide to accuracy in building*

BS 7973:1, *Spacers and chairs for steel reinforcement and their specification – Part 1: Product performance requirements*

BS EN 40 (all parts), *Lighting columns*

BS EN 1090-2, *Execution of steel structures and aluminium structures – Part 2: Technical requirements for steel structures*

BS EN 1993-1-2, *Eurocode 3 – Design of steel structures – Part 1-2: General rules – Structural fire design*

BS EN 10025-1, *Hot rolled products of structural steels – Part 1: General technical delivery conditions*

BS EN 12899-1, *Fixed, vertical road traffic signs – Part 1: Fixed signs*

BS EN ISO 8503 (all parts), *Preparation of steel substrates before application of paints and related products – Surface roughness characteristics of blast-cleaned steel substrates*

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## **APPENDIX "D"**

**CLASS 'D' ESTIMATE**

**HAMILTON CITY HALL PLAZA UPGRADE**

**CITY OF HAMILTON  
HAMILTON CITY HALL PLAZA UPGRADE  
HAMILTON, ONTARIO**

**CLASS 'D' ESTIMATE**

**February 28, 2020  
Updated September 1, 2020**

**Hanscomb**

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**TABLE OF CONTENTS**

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	<b>Page No.</b>
1. Introduction	
1.1 Purpose	1
1.2 Methodology	1
1.3 Specifications	1
1.4 Exclusions	1
2. Documentation	2
3. Cost Considerations	
3.1 Cost Base	3
3.2 Escalation	3
3.3 Contingencies	3
3.4 Unit Rates	3
3.5 Taxes	3
3.6 Statement of Probable Costs	3
3.7 Ongoing Cost Control	4
4. Construction Cost Summary	
4.1 Construction Cost Summary	5
Appendices:	
<b>A</b> Option 1	
<b>B</b> Option 2	

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## 1.0 INTRODUCTION

Page 1

### 1.1 General

This Class 'D' Estimate report is intended to provide a high level, realistic allocation of direct and indirect construction costs for the proposed redevelopment to the Hamilton City Hall Plaza Upgrade in Hamilton, Ontario with the exception of items listed in 1.4 below.

Accordingly, this Class 'D' Estimate report should only be considered in conjunction within the full context and recommendations of documents provided for this estimate.

### 1.2 Methodology

From the documentation and information provided, quantities of all major elements were assessed or measured where possible and priced at rates considered competitive for a project of this type under a stipulated sum form of contract in Hamilton, Ontario.

Pricing shown reflects probable construction costs obtainable in the Hamilton, Ontario area on the effective date of this report. This estimate is a determination of fair market value for the construction of this project. It is not a prediction of low bid. Pricing assumes competitive bidding for every portion of the work.

Costs reported in this estimate provide for all building construction but exclude any related site development work, allowances for Furnishings & Equipment and Professional Fees & Expenses. Separate provision has also been made where appropriate for such things as building demolition, etc.

### 1.3 Specifications

For building components and systems where specifications and design details are not available, quality standards have been established based on discussions with the design team.

### 1.4 Exclusions

This Class 'D' Estimate does not provide for the following, if required:

- owner's staff and management expenses
- all costs associated with hazardous or contaminated materials abatement
- land acquisition costs and expenses
- financing and/or fund raising expenses
- professional fees and all other soft costs

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**2.0 DOCUMENTATION**

**Page 2**

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This Class 'D' Estimate has been prepared from the documentation provided. Accordingly, this Class 'D' Estimate report should only be considered in conjunction within the full context and recommendations of documents provided for this estimate.

All of the above documentaton was received from OMC Landscape Architecture and was supplemented with information gathered in meeting(s) and telephone conversations with the design team, as applicable.

Design changes and/or additions made subsequent to this issuance of the documentation noted above have not been incorporated in this report.

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### 3.0 COST CONSIDERATIONS

Page 3

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#### 3.1 Cost Base

All costs are estimated on the basis of competitive bids (a minimum of 6 general contractor bids and at least 3 subcontractor bids for each trade) being received in February 2020 from general contractors and all major subcontractors and suppliers based on a stipulated sum form of contract.

Escalation during the construction period is included in the unit rates used in this estimate.

#### 3.2 Escalation

An allowance of 4% per annum has been made for construction cost escalation that may occur between February 2020 and the anticipated bid date for the project. Escalation during the construction period is included in the unit rates used in this estimate.

#### 3.3 Contingencies

An allowance of 10% has been included to cover design and pricing unknowns. This allowance is not intended to cover any program space or quality modifications but rather to provide some flexibility for the designers and cost planners during the remaining design stages.

A separate allowance of 5% has been made to cover construction (post contract) unknowns.

#### 3.4 Unit Rates

The unit rates in the preparation of this Class 'D' Estimate include labour and material, equipment, subcontractor's overheads and profit.

#### 3.5 Taxes

No provision has been made for the Harmonized Sales Tax (HST). It is recommended that the owner make separate provision for the HST in the project budget.

#### 3.6 Statement of Probable Costs

Hanscomb has no control over the cost of labour and materials, the general contractor's or any subcontractor's method of determining prices, or competitive bidding and market conditions. This opinion of probable cost of construction is made on the basis of experience, qualifications and best judgment of the professional consultant familiar with the construction industry. Hanscomb cannot and does not guarantee that proposals, or actual construction costs will not vary from this or subsequent estimates.

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**3.0 COST CONSIDERATIONS**

**Page 4**

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**3.7 Ongoing Cost Control**

Hanscomb recommends that the Owner and the design team carefully review this Class 'D' Estimate document, including line item description, unit price clarifications, exclusions, inclusions and assumptions, contingencies, escalation and mark-ups. If the project is over budget, or if there are unresolved budgeting issues, alternative systems/schemes should be evaluated before proceeding into the next design phase.

Requests for modifications of any apparent errors or omissions to this document must be made to Hanscomb within ten (10) days of receipt of this estimate. Otherwise, it will be understood that the contents have been concurred with and accepted.

It is recommended that a final updated estimate be produced by Hanscomb using Bid Documents to determine overall cost changes which may have occurred since the preparation of this estimate. The final updated estimate will address changes and additions to the documents, as well as addenda issued during the bidding process. Hanscomb cannot reconcile bid results to any estimate not produced from bid documents including all addenda.

CITY OF HAMILTON  
 HAMILTON CITY HALL PLAZA UPGRADE  
 CLASS 'D' ESTIMATE



February 28, 2020

4.1 CONSTRUCTION COST ESTIMATE SUMMARY

Page 5

<b>A Option 1</b>			<b>\$325,100</b>
General Requirements	12.0%		\$39,000
Fee	3.0%		\$10,900
<b>Sub-Total Construction Cost - Excluding Allowances</b>	<b>1 Sum</b>	<b>375,000.00</b>	<b>\$375,000</b>
Design & Pricing	10.0%		\$37,500
Escalation (4% per annum)	4.0%		\$16,500
<b>Sub-Total Construction Cost - Including Allowances</b>	<b>1 Sum</b>	<b>429,000.00</b>	<b>\$429,000</b>
Construction Contingency	5.0%		\$21,500
<b>Total Construction Cost</b>	<b>1 Sum</b>	<b>450,500.00</b>	<b>\$450,500</b>

<b>B Option 2</b>			<b>\$341,600</b>
General Requirements	12.0%		\$41,000
Fee	3.0%		\$11,500
<b>Sub-Total Construction Cost - Excluding Allowances</b>	<b>1 Sum</b>	<b>394,100.00</b>	<b>\$394,100</b>
Design & Pricing	10.0%		\$39,400
Escalation (4% per annum)	4.0%		\$17,300
<b>Sub-Total Construction Cost - Including Allowances</b>	<b>1 Sum</b>	<b>450,800.00</b>	<b>\$450,800</b>
Construction Contingency	5.0%		\$22,500
<b>Total Construction Cost</b>	<b>1 Sum</b>	<b>473,300.00</b>	<b>\$473,300</b>

**CITY OF HAMILTON  
HAMILTON CITY HALL PLAZA UPGRADE  
CLASS 'D' ESTIMATE**

**Hanscomb**

**February 28, 2020**

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**APPENDIX A  
Option 1**

**CITY OF HAMILTON  
 HAMILTON CITY HALL PLAZA UPGRADE  
 CLASS 'D' ESTIMATE**

**Hanscomb**

**February 28, 2020**

**Option 1**

**A - 2**

<b>Option 1</b>	<b>1 Sum</b>	<b>429,000.00</b>	<b>\$429,000</b>
1 Existing City Hall Plaza to remain	1 Nil	0.00	\$0
2 Allowance for Vector Designs (as per Security Consultant)	1 Sum	9,000.00	\$9,000
<u>Site Reinstatement</u>			
3 Allowance for misc. site reinstatement	1 Sum	25,000.00	\$25,000
4 Allowance for utility protection	1 Sum	30,000.00	\$30,000
5 Allowance for site protection measures	1 Sum	25,000.00	\$25,000
<u>Electrical Site Services</u>			
6 Misc. electrical works (assume not required)	1 Nil	0.00	\$0
<u>Mechanical Site Services</u>			
7 Misc. mechanical works (assume not required)	1 Nil	0.00	\$0
<u>Site Demolitions</u>			
8 Remove existing unit pavers (assume 50%)	31 m2	50.00	\$1,600
9 Remove existing concrete walkway (assume 50%)	31 m2	35.00	\$1,100
10 Allowance for misc. demolitions and removals	1 Sum	7,500.00	\$7,500
<u>New Bollards</u>			
11 Trench excavation c/w removal from site, assume 1m depth	67 m3	60.00	\$4,000
12 Trench excavation c/w removal from site @ working space, assume 1m depth	40 m3	60.00	\$2,400
13 Backfill c/w granular material, allow	107 m3	45.00	\$4,800
14 Allowance for fill to regrade pathway before reinstallation of new paving, assume 150mm depth	62 m2	40.00	\$2,500
15 New foundations c/w concrete, formwork and reinforcing, allow	62 m	750.00	\$46,500
16 New stainless steel bollards (quote as per Marshalls)	40 No.	3,505.00	\$140,200
17 New removable bollards (quote as per Sureguard Security Products and Ontario Bollards)	3 No.	1,550.00	\$4,700
18 Stainless steel cover @ removable bollard, allow	3 No.	2,800.00	\$8,400
19 New concrete paving to match existing (assume 50%)	31 m2	100.00	\$3,100
20 New unit pavers to match existing (assume 50%)	31 m2	300.00	\$9,300
<i>General Requirements</i>	<i>12.0%</i>		<i>\$39,000</i>
<i>Fee</i>	<i>3.0%</i>		<i>\$10,900</i>
<i>Design &amp; Pricing</i>	<i>10.0%</i>		<i>\$37,500</i>
<i>Escalation (4% per annum)</i>	<i>4.0%</i>		<i>\$16,500</i>

**CITY OF HAMILTON  
HAMILTON CITY HALL PLAZA UPGRADE  
CLASS 'D' ESTIMATE**

**Hanscomb**

**February 28, 2020**

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**APPENDIX B  
Option 2**

**CITY OF HAMILTON  
 HAMILTON CITY HALL PLAZA UPGRADE  
 CLASS 'D' ESTIMATE**

**Hanscomb**

**February 28, 2020**

**Option 2**

**B - 2**

<b>Option 2</b>	<b>1 Sum</b>	<b>450,800.00</b>	<b>\$450,800</b>
1 Existing City Hall Plaza to remain	1 Nil	0.00	\$0
2 Allowance for Vector Analysis (as per Security Consultant)	1 Sum	9,000.00	\$9,000
<u>Site Reinstatement</u>			
3 Allowance for misc. site reinstatement	1 Sum	30,000.00	\$30,000
4 Allowance for utility protection	1 Sum	30,000.00	\$30,000
5 Allowance for site protection measures	1 Sum	25,000.00	\$25,000
<u>Electrical Site Services</u>			
6 Misc. electrical works	1 Sum	5,000.00	\$5,000
<u>Mechanical Site Services</u>			
7 Misc. mechanical works (assume not required)	1 Nil	0.00	\$0
<u>Site Demolitions</u>			
8 Remove existing unit pavers (assume 25%)	16 m2	50.00	\$800
9 Remove existing concrete walkway (assume 75%)	47 m2	35.00	\$1,600
10 Allowance for misc. demolitions and removals	1 Sum	7,500.00	\$7,500
<u>New Bollards</u>			
11 Trench excavation c/w removal from site, assume 1m depth	62 m3	60.00	\$3,700
12 Trench excavation c/w removal from site @ working space, assume 1m depth	37 m3	60.00	\$2,200
13 Backfill c/w granular material, allow	99 m3	45.00	\$4,500
14 Allowance for fill to regrade pathway before reinstallation of new paving, assume 150mm depth	62 m2	40.00	\$2,500
15 New foundations c/w concrete, formwork and reinforcing, allow	62 m	750.00	\$46,500
16 New stainless steel bollards (quote as per Marshalls)	12 No.	3,505.00	\$42,100
17 New removable bollards (quote as per Sureguard Security Products and Ontario Bollards)	28 No.	1,550.00	\$43,400
18 Stainless steel cover @ removable bollard, allow	28 No.	2,800.00	\$78,400
19 New concrete paving to match existing (assume 75%)	47 m2	100.00	\$4,700
20 New unit pavers to match existing (assume 25%)	16 m2	300.00	\$4,700
<u>New Site Amenities</u>			
21 New hand/guardrail @ existing stairs, NIC	0 m	1,000.00	\$0
22 New metal security rated swing gate, NIC	0 Nil	65,000.00	\$0
<i>General Requirements</i>	<i>12.0%</i>		<i>\$41,000</i>
<i>Fee</i>	<i>3.0%</i>		<i>\$11,500</i>
<i>Design &amp; Pricing</i>	<i>10.0%</i>		<i>\$39,400</i>
<i>Escalation (4% per annum)</i>	<i>4.0%</i>		<i>\$17,300</i>



**City of Hamilton  
City Hall Forecourt  
Vehicular Impact on Concrete Planter Analysis  
November 2020  
Revised: February 2021**



City of Hamilton  
City Hall Forecourt  
Vehicular Impact on Concrete Planter Analysis  
November 2020  
February 2021

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**TABLE OF CONTENTS**

	<b>PAGE</b>
<b>GENERAL DESCRIPTION</b> .....	<b>1</b>
<b>METHODOLOGY</b> .....	<b>1</b>
<b>CALCULATIONS</b> .....	<b>2</b>
<b>RECOMMENDATIONS</b> .....	<b>4</b>

**LIST OF TABLES**

**Table 1:** Existing Planter Stopping Distance

**Table 2:** Stopping distance required by the addition of concrete

**LIST OF APPENDICES**

Appendix A    Limit of Liability

City of Hamilton  
City Hall Forecourt  
Vehicular Impact on Concrete Planter Analysis  
November 2020  
Revised February 2021

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## GENERAL DESCRIPTION

**Kalos Engineering Inc.** was retained by the City of Hamilton to provide an assessment and analysis of possible impact scenarios on the concrete planters located in the forecourt of the Hamilton City Hall, located at 71 Main Street West in the City of Hamilton. This assignment was under Category 30- Structural Engineering Services - Facilities, Contract No. C12-06-18 and was authorized by Mr. Sam Gargarello, M. Arch., B. Tech., Project Manager and issued Purchase Order 95507.

A typical planter measures out to be approximately 5ft x 5ft and stands 2' 8" high. The wall thickness of the planters is approximately 4" all around the perimeter and is assumed to be the same for the base. The planters are free floating on top of the forecourt surface in order to be rearranged if required.

The impact scenarios considered in this analysis consist of four test vehicles: a sedan, a pick up truck, a flat bed truck, and a transport truck. The planter was analyzed for each vehicle impacting it at velocities of up to 80km/hour in a head on collision.

This report is limited to the feasibility analysis of a single planter resisting impacts from several vehicle types and does not include the arrangement of the planters within the forecourt or multiple planters working in tandem to resist a vehicular impact.

## METHODOLOGY

A typical planter was analyzed under the design loading requirements outlined in the BSI Standards Publication "Impact testing specifications for vehicle security barrier systems". The test scenarios which have been analyzed include several vehicle types of varying weights impacting a single planter at speeds ranging from 16km/h to 80km/h. The four test vehicles analyzed include a typical sedan weighing 1,500 kg, a 2,500 kg pickup truck, and a 3,500 kg flat bed truck. A 32,000 kg 4-axle transport truck was initially considered in our primary analysis but given the low probability of such an impact (based on local traffic), The British standard provided us with the weight and amount of kinetic energy that each vehicle would possess at the varying speeds. Seeing as the planters are free floating, the only force resisting their movement is the frictional force produced between the ground and the planter. Assuming the planters remain rigid, meaning they do not fall apart on impact, we apply the concept of conservation of energy to determine how far a planter would slide when exposed to the various impact scenarios. In this case, the driving force is the kinetic energy produced by the vehicle, while the resisting force is friction between the planter and the ground. The amount of work required to bring the vehicle to a complete stop must be equal to the amount of kinetic energy produced by the vehicle. The work produced by the planter is a function of frictional force multiplied by its sliding distance. Seeing as we know the kinetic energy of the vehicle, and the frictional force produced by the planter, we are able to determine the theoretical distance that a rigid planter would move before bringing the vehicle to complete stop.

Seeing as the equation for kinetic energy =  $\frac{1}{2} mv^2$ , the velocity of the vehicle exponentially effects the magnitude of kinetic energy produced. This directly correlates to the distance the planter will

City of Hamilton  
City Hall Forecourt Planter Analysis  
November 2020  
Revised February 2021

be pushed upon impact, meaning that at higher impact speeds, the planter is required to slide a significantly larger distance in order to bring the vehicle to a full stop.

The impacting force on the planter applies the same concept of conservation of energy. In this case kinetic energy of the vehicle is equal to the crumple distance of the vehicle multiplied by the resultant force produced upon impact. This allows us to determine the applied force on the planter's face which when divided by its surface area yields a uniformly distributed load. Given that the planters reinforcing is unknown and likely only for general crack resistance, it is assumed to provide no additional support. Therefore the moment resistance of unreinforced concrete is what resists any applied force.

### CALCULATIONS

The British Standard provides impact energies for several test vehicle sizes at various speeds. The vehicle sizes range from an average sedan to a Flat bed truck and speeds vary from 16km/h to 80km/h. The wall thickness of the planter was assumed to be constant and the remaining volume was assumed to be filled entirely by soil resulting in an estimated weight of 35kN (7800lbs). The planter was assumed to bear on a gritty concrete surface for which a reasonable coefficient of friction of 0.8 was assumed.

Base on the above noted coefficient of friction, the BSI design criteria for several vehicles, as well as the properties of the existing planter, we were able compile the distance that the planter would need to slide in order to bring the test vehicles to a complete stop at speeds of 16, 48, 64, and 80 km/h. **Table 1** below shows the required stopping distance of the existing planters as they currently stand with no factor of safety applied.

	Existing Planter		
	Sedan (1,500 Kg)	Pickup (2,500 Kg)	Flatbed Truck (3,500 Kg)
<b>16 Km/hr</b> Speed at Impact	1m (3ft) push distance until full vehicle stop	1m (3ft) push distance until full vehicle stop	1m (4ft) push distance until full vehicle stop
<b>48 Km/hr</b> Speed at Impact	5m (16ft) push distance until full vehicle stop	8m (26ft) push distance until full vehicle stop	11m (36ft) push distance until full vehicle stop
<b>64 Km/hr</b> Speed at Impact	8m (28ft) push distance until full vehicle stop	14m (46ft) push distance until full vehicle stop	20m (65ft) push distance until full vehicle stop
<b>80 Km/hr</b> Speed at Impact	13m (43ft) push distance until full vehicle stop	22m (72ft) push distance until full vehicle stop	31m (101ft) push distance until full vehicle stop

**Table 1:** The distance an existing planter would need to move in order to stop a several vehicles at a range of speeds.

City of Hamilton  
City Hall Forecourt Planter Analysis  
November 2020  
Revised February 2021

Once the speed of the vehicles is increased, the distance the planter would move increases considerably. Seeing as kinetic energy is exponentially related to velocity, at a speed of 80Km/hr the sedan would push the planter approximately 13m (43 ft). The stopping distance required by the remaining vehicles is deemed highly infeasible. At this speed the required stopping distance would be approximately 22m (72ft) for the pick up truck, and 31m (100ft) for the flat bed truck.

In addition, for the lightest vehicle moving at a very slow speed (a sedan moving at 16km/hr) with an assumed crumple zone length of 12" the planter would be subjected to a force of 50kN (11,000lbs). This results in an applied force of approximately 4.7 times greater than that which the planter can resist. Therefore, it is highly unlikely the planter would remain intact following an impact and at high speeds may provide little to no support.

Seeing as the results of the primary analysis concluded that the existing planters are not capable of adequately stopping a vehicle without the addition of a factor of safety, the safety factor was omitted. Had the results been reasonable, a safety factor of 2.0 would have been applied in order to ensure protection against unforeseen variables.

In addition to providing an analysis on the feasibility of using the existing planters as crash attenuators, we were also asked to provide a comparison of a couple of options.

The first option includes a potential modification to the existing planters which involves filling 50% of the planters with concrete and the remaining 50% with soil. This would create an increase in weight which directly correlates to an increase in stopping distance of approximately 12.5%. It should be noted that this analysis involves a vehicle hitting the planter perfectly centered and the planter remaining directly in front of the vehicle for the entirety of the stopping distance. In reality, it is possible that the vehicle hits the planter at an irregular angle and pushes it out of the way or environmental factors such as snow, ice, and rain reduce the frictional coefficient between the ground and the planter. All of which could increase the stopping distance required. To adequately account for several factors which may increase the stopping distance, we have applied a factor of safety of 2.0 to the results of this option.

The second option involves introducing an engineered bollard system by others, which would be designed with the intent to bring a vehicle to a complete stop upon impact. The system that was brought forward to us by the city of Hamilton is the PAS 68 25/40 system. This system is designed to meet the BSI impact design criteria which our analysis is based on. The system is designed to withstand an impact from a 2500kg vehicle at speeds of up to 64km/h.

By considering the impact energy that the PAS 68 25/40 system is designed to withstand (which is a function of mass and velocity), we were able to compare similar impact scenarios that the system would cover. This is based on the BSI standards publication which outlines the impact energy for a 2500kg vehicle travelling at 64km/h which is equivalent to 395 kJ.

The stopping distance required by option 1 can be seen below in **table 2**. The highlighted cells of the table indicate scenarios which the PAS 68 25/40 system would be able to withstand based on equal or lesser impact energies of which the system is designed for.

City of Hamilton  
 City Hall Forecourt Planter Analysis  
 November 2020  
 Revised February 2021

<b>Option 1: 50% full with concrete</b>			
	<b>Sedan (1,500 Kg)</b>	<b>Pickup (2,500 Kg)</b>	<b>Flatbed Truck (3,500 Kg)</b>
<b>16 Km/hr</b> Speed at Impact	1m (3ft) push distance until full vehicle stop	2m (5ft) push distance until full vehicle stop	2m (7ft) push distance until full vehicle stop
<b>48 Km/hr</b> Speed at Impact	8m (27ft) push distance until full vehicle stop	14m (46ft) push distance until full vehicle stop	19m (64ft) push distance until full vehicle stop
<b>64 Km/hr</b> Speed at Impact	15m (49ft) push distance until full vehicle stop	25m (81ft) push distance until full vehicle stop	35m (113ft) push distance until full vehicle stop
<b>80 Km/hr</b> Speed at Impact	23m (76ft) push distance until full vehicle stop	39m (127ft) push distance until full vehicle stop	54m (177ft) push distance until full vehicle stop

**Table 2:** The distance that a planter filled half with concrete and half with soil would need to move in order to stop several vehicle types at a range of speeds. The Highlighted cells indicate scenarios which the PAS 68 25/40 Bollard system should be capable of stopping based on equal or lesser impact energies.

### RECOMMENDATIONS

The planters as they currently stand would act very poorly as crash attenuators. For a sedan moving at 80km/hr (which is the most likely impact scenario) a stopping distance of approximately 43 ft is extremely unsafe. Civilians would be required to be at safe distance away from these barriers which would be difficult to ensure and would highly decrease the available area in the forecourt. In addition, the further the sliding distance, the more likely it becomes for the planter to fall apart and produce debris or be pushed out of the way of a vehicle before bringing it to a complete stop.

**The Potential solutions that were considered are as follows:**

- **Filling a planter halfway with concrete:**  
 This would increase the weight of the planter therefore increasing the friction produced between the planter and the ground therefore decreasing the stopping distance of the planter. This method would result in a 12.5% increase in weight which corresponds to a 12.5% decrease in stopping distance.

It is evident in **table 2** that this system would still require large stopping distances in order to completely stop a vehicle. In addition, there are a large number of variables which may affect the required stopping distance; as a result we have applied a factor of safety of 2.0 to the results to achieve a more reliable stopping distance. Moreover, seeing as concrete is an inherently brittle material, it is inevitable that a portion of planter would break off in an impact scenario and this debris may travel well outside of the intended stopping distance.

City of Hamilton  
City Hall Forecourt Planter Analysis  
November 2020  
Revised February 2021

Due to the large stopping distance required as well as high potential for debris to be produced as a result of impact, it is our opinion that this system would not be an adequate solution to safely protect against a vehicular collision.

The potential cost implications of this option would be approximately \$1000 per planter. This would include cost of labor (\$560), cost of materials (\$100), Concrete delivery and misc. materials (\$440). Although the cost implications of such a modification may be appealing compared to a proprietary system, it is evident that this system cannot be heavily relied upon to stop vehicles.

**Purchase an engineered bollard system:**

This solution would ensure the forecourt is adequately protected from any possible vehicle collisions. The PAS 68 25/40 system would be an adequate system although it should be noted that the Ontario building code requires foundations of structures to bear at a minimum 1200mm (4ft) below grade. This would ensure the footing has adequate protection from frost heave and would considerably extend the life span of the investment.

According to the results of our analysis, it is our opinion that an engineered bollard system, such as PAS 68 25/40 is the most reliable method of protection to safely and effectively withstand the impact of a moving vehicle.

We trust this to be acceptable to you. Please to not hesitate to contact the undersigned if you have any questions.

Respectfully submitted,

**Kalos Engineering Inc.**

Per: JP Campana, P. Eng.  
Principal, Structural Engineer

JPC/TK/ejd

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Tony Kalac, B. Eng., EIT  
Structural Designer

## Limit of Liability

No party other than the Client shall rely on the Consultant's work without the express written consent of the Consultant. The scope of work and related responsibilities are defined in the Conditions of Assignment. Any use which a third party makes of this work, or any reliance on or decisions to be made based on it, are the responsibility of such third parties. Decisions made or actions taken as a result of our work shall be the responsibility of the parties directly involved in the decisions or actions. Any third party user of this report specifically denies any right to any claims, whether in contract, tort and/or any other cause of action in law, against the Consultant (including Sub-Consultants, their officers, agents and employees).

The work reflects the Consultant's best judgement in light of the information reviewed by them at the time of preparation. Unless otherwise agreed in writing by Kalos Engineering Inc., it shall not be used to express or imply warranty as to the fitness of the property for a particular purpose. This is not a certification of compliance with past or present regulations. No portion of this report may be used as a separate entity; it is written to be read in its entirety.

This work does not wholly eliminate uncertainty regarding the potential for existing or future costs, hazards or losses in connection with a property. No physical or destructive testing and no design calculations have been performed unless specifically recorded. Conditions existing but not recorded were not apparent given the level of study undertaken. Only conditions actually seen during examination of representative samples can be said to have been appraised and comments on the balance of the conditions are assumptions based upon extrapolation. Kalos Engineering Inc. can perform further investigation on items of concern if so required.

Only the specific information identified has been reviewed. The Consultant is not obligated to identify mistakes or insufficiencies in the information obtained from the various sources or to verify the accuracy of the information.

Kalos Engineering Inc. is not investigating or providing advice about pollutants, contaminants or hazardous materials. The Client and other users of this report expressly deny any right to any claim, including personal injury claims which may arise out of pollutants, contaminants or hazardous materials, including but not limited to asbestos, mould, mildew or other fungus.

Applicable codes and design standards may have undergone revision since the subject property was designed and constructed. As a result design loads (particularly loading from occupancy, snow, wind, rain and seismic loads) and the specific methods of calculating capacity of the system to resist these loads may have changed significantly. Unless specifically included in our scope, no calculations or evaluations have been completed to verify compliance with current building codes and design standards.

Budget figures are our opinion of a probable current dollar value of the work and are provided for approximate budget purposes only. Accurate figures can only be obtained by establishing a scope of work and receiving quotes from suitable contractors.

Time frames given for undertaking work represent our opinion of when to budget for the work. Failure of the item, or the optimum repair/replacement process, may vary from our estimate.

<b>Standardized Products and Suppliers</b>					
<b>Vendor Name</b>	<b>Manufacturer</b>	<b>Service</b>	<b>Distributor</b>	<b>Rationale</b>	<b>Estimated Annual Expenditures</b>
<b>SWS Warning Lights Inc.</b>	<b>X</b>			SWS Warning Lights are currently in wide spread use in the City's fleet. Units are compatible with existing operation and ongoing standardization will prevent inventory expansion and control costs. Named on Procurement document specifications for new vehicle/equipment purchases. Supplier determined through applicable Procurement Process	\$40,000.00
<b>Grote Industries</b>	<b>X</b>			GROTE back up alarms, trailer plugs, lighting and wiring harnesses are currently in wide spread use in the City's fleet. Units are compatible with existing operation and standardization will prevent inventory expansion and control costs. Named on Procurement document specifications for new vehicle/equipment purchases. Supplier determined through applicable Procurement Process	\$65,000.00
<b>Goodyear Hydraulic Hoses and Fittings</b>	<b>X</b>			The City will procure Goodyear hydraulic hose and fittings when Original Equipment Manufacturer (OEM) and/or unique application hoses are not required for new and existing vehicles and equipment. Benefits for operating departments and Fleet Services maintenance include uniform crimping specifications, reduced training costs and allow Fleet Services to control inventory costs, ensure parts availability and avoid any potential costs of replacing dies for tooling crimping machines to other supplier's requirements. Named on Procurement Documents. Supplier determined through applicable Procurement Process	\$70,000.00
<b>Compuspread</b>	<b>X</b>			Supply of original equipment parts and service for Compuspread electronic spreader control systems. Compuspread electronic spreader control systems are used on the City's sander/salter/plow units to control material application rates and record their usage during winter events. Roadway Maintenance has been using the Compuspread system since the early 2000's. Currently approximately 113 City sander/salter/plow units have the	\$85,000.00

Standardized Products and Suppliers					
Vendor Name	Manufacturer	Service	Distributor	Rationale	Estimated Annual Expenditures
				Compuspread system installed. These units have provided good quality and are essential to deliver winter control in a cost-effective manner. Historically there have been no major issues with the Compuspread system. The City's Fleet Services Section of the Public Works Department have a process in place for Compuspread repairs and technical training programs for fleet technicians. Fleet carries a significant inventory of Compuspread maintenance and repair items and has established supply contracts to ensure timely repair of existing systems. Named on Procurement document specifications for new vehicle/equipment purchases. Supplier determined through applicable Procurement Process	
<b>The Equipment Specialist (Active Agreement)</b>		<b>X</b>	<b>X</b>	Supply of Sweepers, original equipment parts and service for Tymco DST-6 and DST-4 Regenerative Air Sweeper manufactured by Tymco International Ltd.. Performance claim for controlling particulate matter (PM 10 and PM 2.5) is certified by Environmental Technology Verification (ETV) Canada with a surface removal efficiency of greater than 90%. Of additional benefit to the operators is the City's entire sweeper fleet will remain standardized from one manufacturer reducing the risk of errors and variations in street cleanliness. This continues to simplify operation and maintenance procedures for both the Fleet Services and Roadway Maintenance. To date there have been no other sweeper suppliers that have confirmed their ability to match performance criteria of the Tymco. Previous approvals for the Tymco as a single source include (PW05095c), (PW05095b) and (PW05095a). Parts and service requirements are expected for the estimated service life of this equipment therefore it is anticipated that this will be a requested standardization for the next eight years. Agreement has been established with The Equipment Specialist Inc. which expires on December 31, 2022, for the supply of new units, parts and service.	\$930,000.00

<b>Standardized Products and Suppliers</b>					
<b>Vendor Name</b>	<b>Manufacturer</b>	<b>Service</b>	<b>Distributor</b>	<b>Rationale</b>	<b>Estimated Annual Expenditures</b>
<b>DiCAN Inc (Active Agreement)</b>	<b>X</b>	<b>X</b>	<b>X</b>	Supply of new back up cameras and AVL accessories, original equipment parts, installation and service for Back up cameras and AVL accessories. Original supplier of this equipment to the majority of the heavy-duty fleet. Trucks cannot be safely operated when this equipment is not operable. We currently have a combined total of approximately 200 units on our fleet of salter/ sander, garbage packers, sweepers and other equipment. DiCAN is the dealer authorized to sell Veilig Safety systems to the Municipal industry here in Ontario. Supply and installation of AVL components and accessories. Named on Procurement document specifications for new vehicle/equipment purchases. Agreement has been established with Dican Inc. which expires on November 20, 2021, for the supply of new units, parts and service.	\$65,000.00
<b>Groeneveld Lubrication Solutions INC. (Active Agreement)</b>	<b>X</b>	<b>X</b>	<b>X</b>	Supply of new Groeneveld Auto Lube System, parts and service. The city has approximately 200 units on the fleet of Plow, Garbage trucks and other equipment. Groeneveld Products is the only distributor in the Hamilton area. Supply of original equipment parts and service. Named on Procurement document specifications for new vehicle/equipment purchases. Agreement has been established with Groeneveld Lubrication Solutions INC. which expires on November 27, 2021, for the supply of new units, parts and service.	\$75,000.00
<b>D&amp;R Electronics Co. Ltd.</b>	<b>X</b>	<b>X</b>	<b>X</b>	Supply of new light sticks, original equipment parts and service for LED light sticks manufactured by D&R Electronics Co. Ltd.. D&R LED light bars are widely used on the City fleet vehicles. Used on Supervisors vehicles and quick stop and go road maintenance units that are too small for a full TC-12 Arrow Board. These lights prevent vehicle collisions by warning and/or directing traffic around a stationary unit. Named on Procurement document specifications for new vehicle/equipment purchases.	\$10,000.00

Standardized Products and Suppliers					
Vendor Name	Manufacturer	Service	Distributor	Rationale	Estimated Annual Expenditures
<b>DriveWise</b>			<b>X</b>	<p>DriveWise provides fully mobile driver simulator training for CVOR Classification vehicles and customizes training and simulations with specialized Municipal Operations equipment (including snow plows and waste collections vehicles). Other specialized equipment simulator training can be designed based on our specific equipment needs. This organization is the only one we found that has the simulator permanently attached inside a mobile trailer that can be moved from location to location which therefore, has minimal impact to our operations. The instructors are experienced in snow plow and waste collections and can answer questions that arise with employees in these areas. Fleet Compliance Officers received hands-on training in the area of snow plow operation and evaluations from the DriveWise instructors. Fleet Services partnered with DriveWise to customize our Professional Driver Improvement Course to be reflective of the same messaging received during simulator training. This program is fully customizable, and we have tailored it to contain relevant City of Hamilton content to maximize the effectiveness of our program for participants. DriveWise is contracted by many large Municipalities across Ontario. DriveWise simulator training was noted and strongly suggested by the Ministry of Transportation during the City's CVOR improvement strategy interview.</p>	\$90,000.00



<b>Single Source Suppliers</b>					
<b>Vendor Name</b>	<b>Manufacturer</b>	<b>Service</b>	<b>Distributor</b>	<b>Rationale</b>	<b>Estimated Annual Expenditures</b>
<b>Zamboni Company Ltd.</b>		<b>X</b>	<b>X</b>	Supply of original equipment parts and service only for Zamboni ice resurfacers. Zamboni custom engineers, manufactures and assembles many of the Zamboni Ice Resurfacer components. Proprietary parts and repair knowledge are not available from the aftermarket network therefore single source of these services from Zamboni Company Ltd. is the only source.	\$65,000.00
<b>Brandt Tractor</b>		<b>X</b>	<b>X</b>	Supply of original equipment parts and service for John Deere Industrial Equipment. Brandt Tractor is the Original Equipment Manufacturer (OEM) John Deere Industrial Dealer. Some parts on this equipment are not available from the aftermarket network, therefore the original equipment supplier is the only source. Warranty work that is sent for repair occasionally results in labour and parts that are subsequently found not to be covered under warranty. When this occurs and it's in the City's best interest, the vendor will complete the work avoiding increased cost for secondary transportation and additional downtime. Some service work may require special tooling or specialized training available only from Brandt Tractor under a territorial right agreement.	\$40,000.00
<b>Altruck International Truck Centres</b>		<b>X</b>	<b>X</b>	Supply of original equipment parts and service for International Trucks. Altruck is the Original Equipment Manufacturer (OEM) International Truck Dealer. Some parts on this equipment are not available from the aftermarket network therefore the original equipment supplier is the only source. Warranty work that is sent for repair occasionally results in labour and parts that are subsequently found not to be covered under warranty. When this occurs and it's in the City's best interest, in consideration of cost and downtime, the vendor will complete the work. Some service work may require special tooling or specialized available only within Altruck International Centres under a territorial right agreement.	\$15,000.00

<b>Single Source Suppliers</b>					
<b>Vendor Name</b>	<b>Manufacturer</b>	<b>Service</b>	<b>Distributor</b>	<b>Rationale</b>	<b>Estimated Annual Expenditures</b>
<b>Viking-Cives Ltd.</b>		<b>X</b>	<b>X</b>	Supply of original equipment parts and service for Viking-Cives snow plow bodies. Original Equipment Manufacturer (OEM) Sander / Plow parts Dealer of Viking-Cives customs engineers, manufactures and assembles sander bodies and plow systems. Proprietary parts are not available from the aftermarket network therefore the original equipment supplier is the only source. Warranty work that is sent for repair occasionally results in labour and parts that are subsequently found not to be covered under warranty. When this occurs and it's in the City's best interest, in consideration of cost and downtime, the vendor will complete the work. Some service work may require special tooling or training available only within Viking-Cives Ltd.	\$125,000.00
<b>Premier Truck Group (Ford / Sterling &amp; Western Star Trucks)</b>		<b>X</b>	<b>X</b>	Supply of original equipment parts and service for Ford/Sterling/Western Star truck parts. Premier Truck Group has a dedicated territory as a Ford/Sterling/Western Star dealer and supplies Ford/ Sterling/Western Star OEM parts. This vendor is the original equipment supplier for parts and service required for our fleet of approximately 40 Sterling Trucks.	\$50,000.00
<b>Metro Freightliner Trucks</b>		<b>X</b>	<b>X</b>	Supply of original equipment parts for Freightliner trucks. Metro Freightliner has a dedicated territory for parts and warranty service for our fleet of approximately 135 Freightliner Plows, Waste collection Packers, Sweepers, Aerials and other service body truck cab and chassis. Some parts on this equipment are not available from the aftermarket network therefore the original equipment supplier is the only source.	\$185,000.00
<b>G.C. Duke Equipment</b>		<b>X</b>	<b>X</b>	Supply of original equipment parts and service for various mowers, lawn maintenance equipment and vehicles originally sourced from G.C. Duke Equipment are in use at city golf courses and parks throughout the city. There are a number of manufacturer specific parts that can only be purchased through the dealer. Some service work may require special tooling or training available only from the	\$130,000.00

<b>Single Source Suppliers</b>					
<b>Vendor Name</b>	<b>Manufacturer</b>	<b>Service</b>	<b>Distributor</b>	<b>Rationale</b>	<b>Estimated Annual Expenditures</b>
				dealer. This dealer holds the entire Province of Ontario as a protected territory.	
<b>Turfcare</b>		<b>X</b>	<b>X</b>	Supply of original equipment parts and service for Toro mowers and utility vehicles. Toro mowers and utility vehicles are in use throughout the city. Supply of parts and service is restricted to protected territory supplied only by Turfcare in Ontario and Quebec.	\$30,000.00
<b>Joe Johnson Equipment</b>		<b>X</b>	<b>X</b>	Supply of original equipment parts and service for Vactor Vacuum Truck and Labrie Garbage Packers Bodies. Where Vactor and Labrie body parts and unique service requirements are needed. Some parts on this equipment are not available from the aftermarket network therefore the original equipment supplier is the only source. Warranty work that is sent for repair occasionally results in labour and parts that are subsequently found not to be covered under warranty. When this occurs and it's in the City's best interest, in consideration of cost and downtime, the vendor will complete the work. Some service work may require special tooling or specialized available only from Joe Johnson Equipment under a territorial right agreement.	\$50,000.00
<b>Vermeer</b>		<b>X</b>	<b>X</b>	Supply of original equipment parts and service for Vermeer Wood Chippers. Vermeer wood chippers are in use throughout the City fleet and periodically require manufacturer's specific parts. There are a number of manufacturer specific parts that can only be purchased through the dealer. Some service work may require special tooling or training available only from Vermeer Ontario	\$25,000.00
<b>Amaco Equipment</b>		<b>X</b>	<b>X</b>	Supply of original equipment parts and service of Falcon hotbox road repair equipment. Amaco Equipment is the authorized dealer of Falcon Asphalt Hot Box equipment, parts and service.	\$60,000.00
<b>Baker Parts Inc.</b>		<b>X</b>	<b>X</b>	Supply of parts, new and rebuilt Emco Wheaton POSI/LOCK® dispensing nozzles. Baker Parts is the exclusive Canadian dealer for Emco Wheaton automatic Refueling and POSI/LOCK® Blue urea dispensing systems. Our two locations capable of fueling HSR buses are	\$15,000.00

Single Source Suppliers					
Vendor Name	Manufacturer	Service	Distributor	Rationale	Estimated Annual Expenditures
				equipped with Emco Wheaton POSI/LOCK® dispensing nozzles.	
<b>Bobcat of Hamilton</b>		<b>X</b>	<b>X</b>	Supply of original equipment parts and service for Bobcat equipment. The City currently owns approximately 8 Bobcat brand vehicles in use with various sections throughout the city. Some parts on this equipment are not available from the aftermarket network therefore the original equipment supplier is the only source. Warranty work that is sent for repair occasionally results in labour and parts that are subsequently found not to be covered under warranty. When this occurs and it's in the City's best interest, in consideration of cost and downtime, the vendor will complete the work. Some service work may require special tooling or specialized available only from Bobcat of Hamilton under a territorial rights agreement.	\$25,000.00
<b>Cervus Equipment</b>		<b>X</b>	<b>X</b>	Supply of original equipment parts and service for Peterbilt trucks. Cervus is the Original Equipment Manufacturer (OEM) for Peterbilt Trucks. Some parts on this equipment are not available from the aftermarket network therefore the original equipment supplier is the only source. Warranty work that is sent for repair occasionally results in labour and parts that are subsequently found not to be covered under warranty. When this occurs and it's in the City's best interest, in consideration of cost and downtime, the vendor will complete the work. Some service work may require special tooling or specialized available only from Cervus Equipment under a territorial rights agreement.	\$20,000.00
<b>Strongco Corporation</b>		<b>X</b>	<b>X</b>	Supply of original equipment parts and service for Case Construction and Volvo Construction Equipment. Strongco is the Original Equipment Manufacturer (OEM) dealer of Case Construction, Volvo Construction and Champion Equipment. Some parts on this equipment are not available from the aftermarket network therefore the original equipment supplier is the only source. Warranty work that is sent for repair occasionally results in labour and parts that are subsequently found not to be covered under warranty.	\$20,000.00

<b>Single Source Suppliers</b>					
<b>Vendor Name</b>	<b>Manufacturer</b>	<b>Service</b>	<b>Distributor</b>	<b>Rationale</b>	<b>Estimated Annual Expenditures</b>
				When this occurs and it's in the City's best interest, in consideration of cost and downtime, the vendor will complete the work. Some service work may require special tooling or specialized available only from Strongco Corporation under a territorial rights agreement.	
<b>Work Equipment Ltd. (sales division of Trackless Manufacturing)</b>		<b>X</b>	<b>X</b>	Supply of original equipment parts for Trackless brand sidewalk tractors. There are currently 6 Trackless brand vehicles in the City fleet that require manufacturer's specific parts. These units are predominately municipal purchases; therefore, aftermarket parts distribution is virtually non-existent. Work Equipment Ltd. is the sales arm of Trackless Manufacturing.	\$40,000.00



**PLANNING COMMITTEE  
REPORT  
21-004**

March 23, 2021

9:30 a.m.

**Council Chambers, Hamilton City Hall  
71 Main Street West**

**Present:** Councillors J.P. Danko (Chair)  
B. Johnson (1<sup>st</sup> Vice Chair), J. Farr (2<sup>nd</sup> Vice Chair), C. Collins,  
M. Pearson, L. Ferguson, M. Wilson and J. Partridge

**Also in Attendance:** Councillor E. Pauls

**THE PLANNING COMMITTEE PRESENTS REPORT 21-004 AND RESPECTFULLY RECOMMENDS:**

**1. Active Official Plan Amendment, Zoning By-law Amendment and Plan of Subdivision Applications (PED21040) (City Wide) (Item 7.1)**

That Report PED21040 respecting Active Official Plan Amendment, Zoning By-law Amendment and Plan of Subdivision Applications, be received.

**2. Annual Report on Building Permit Fees (PED21051) (City Wide) (Item 7.2)**

That Report PED21051 respecting Annual Report on Building Permit Fees, be received.

**3. Applications for Urban Hamilton Official Plan Amendment and Zoning By-law Amendment for lands located at 804-816 King Street West, Hamilton (PED21025) (Ward 1) (Item 9.1)**

- (a) That Urban Hamilton Official Plan Amendment Application UHOPA-19-004, by Urban Solutions Planning & Land Development Consultants Inc. (c/o Matt Johnston) on behalf of Gateway Development Group Inc., Owner, to establish a Site Specific Policy within the Ainslie Wood Westdale Secondary Plan to permit the development of a six storey mixed use commercial / residential building with a residential density of 176 units per gross hectare, for lands located at 804-816 King Street West,

Hamilton as shown on Appendix "A" to Report PED21025, be APPROVED on the following basis:

- (i) That the draft Official Plan Amendment, attached as Appendix "B" to Report PED21025, which has been prepared in a form satisfactory to the City Solicitor, be enacted by City Council;
  - (ii) That the proposed Official Plan Amendment is consistent with the Provincial Policy Statement (2020) and conforms to A Place to Grow Plan, 2019, as amended.
- (b) That Zoning By-law Amendment Application ZAC-19-009, as amended, by Urban Solutions Planning & Land Development Consultants Inc. (c/o Matt Johnston) on behalf of Gateway Development Group Inc., Owner, to modify the Mixed Use Medium Density (C5, 570) Zone to the Mixed Use Medium Density (C5, 732) Zone to permit a six storey (19.5 metre) mixed use commercial / residential development with 319.52 square metres of commercial space at grade, 30 residential dwelling units and 20 vehicle parking spaces, for lands located at 804-816 King Street West, Hamilton, as shown on Appendix "A" to Report PED21025, be APPROVED on the following basis:
- (i) That the draft By-law, attached as Appendix "C" to Report PED21025, which has been prepared in a form satisfactory to the City Solicitor, be enacted by City Council;
  - (ii) That the proposed change in zoning is consistent with the Provincial Policy Statement (2020), conforms to A Place to Grow: Growth Plan for the Greater Golden Horseshoe, 2019, as amended, and will comply with the Urban Hamilton Official Plan upon finalization of Urban Hamilton Official Plan Amendment No. XX.
- (c) That the public submissions on this matter were received and considered by the Committee in approving the application.

**4. Property Standards By-Law Review and Municipality Comparison (PED21049) (City Wide) (Item 10.1)**

That Report PED21049 respecting Property Standards By-Law Review and Municipality Comparison, be received.

**5. Applications for a Rural Hamilton Official Plan Amendment and a Zoning By-law Amendment for Lands located at 2069 Binbrook Road, Glanbrook (PED20146) (Ward 11) (Item 10.2)**

WHEREAS, the following two Planning Act applications were denied by Planning Committee, at its meeting of November 3, 2020; and Council, at its meeting of November 11, 2020 referred the matter back to the Planning Committee:

- (i) Rural Hamilton Official Plan Amendment application RHOPA-20-014, by Paletta Livestock Ltd., (Owner), to add a Site Specific Policy Area to recognize two existing single detached dwellings on a severed lot in order to meet the conditions of the December 20, 2019 Local Planning Appeal Tribunal Decision (Case No. PL180696) (GL/B-17:110) for lands located at 2069 Binbrook Road, as shown on Appendix “A” to Report PED20146, be DENIED.
- (ii) That Zoning By-law Amendment application ZAA-20-022, by Paletta Livestock Ltd. (Owner), for a change in zoning from Agriculture (A1) Zone to Agriculture (A1,118) Zone to prohibit the construction of a single detached dwelling and a residential care facility and to recognize the reduced lot area for the retained agricultural parcel, for lands located at Planning Committee November 3, 2020 Minutes 20-013 Page 6 of 24 2069 Binbrook Road as shown on Appendix “A” to Report PED20146 be DENIED.

WHEREAS, subsequent discussions between the Ward Councillor and Paletta Livestock Limited to resolve some outstanding planning matters were successful

THEREFORE BE IT RESOLVED:

- (a) That a revised Rural Hamilton Official Plan Amendment to delete policy 2.0 from the draft amendment presented to Planning Committee on November 3, 2020 and to add a new policy 2.0 to prohibit the severance of the existing second dwelling on the lot and to change the inset map, attached as Appendix “A” to this Motion, be approved and prepared for Council’s approval; and,
- (b) That a revised Zoning By-law to establish a minimum lot area and prohibit a residential care facility, attached as Appendix “B” to this Motion, be approved and prepared for Council’s approval; and,
- (c) That there were no public submissions received regarding this matter.

**6. Special Enforcement Area with Increased Fines – Tiffany Falls and Sherman Falls (Item 11.1)**

WHEREAS, illegal parking by visitors to Tiffany Falls and Sherman Falls is affecting traffic and pedestrian safety along Wilson Street and Lions Club

WHEREAS, the installation of “No Parking” signs, extra staff, proactive by-law enforcement on weekends, and use of existing parking enforcement by-laws/fine structures have not been sufficient to address traffic and parking issues; and,

WHEREAS, staff, in consultation with the Ward 12 Councillor, have recommended adopting the Special Enforcement Area utilizing an increased fine structure and enforcement strategy.

THEREFORE, BE IT RESOLVED:

That By-Law 01-218 (being a By-Law to Regulate On-Street Parking) and By-Law 17-225 (being a By-Law to Establish a System of Administrative Penalties) be amended to include Wilson Street East from Montgomery Drive to Lower Lions Club Road, Montgomery Drive from Old Dundas Road to Wilson Street East and Lions Club Road from Old Dundas Road to Westerly End (HCA Merrick parking lot gate).

**7. Demolition Permit for 154 Wilson Street East, Ancaster (Item 11.2)**

WHEREAS, the subject property municipally known as 154 Wilson St. East is owned by T. Valery Construction Limited;

WHEREAS, the developer who has purchased the subject property has an application submitted for a proposed townhouse plan and planning staff are generally supportive of the developer’s request to use the existing planning application for a townhouse concept;

WHEREAS, the application (UHOPA-18-024 & ZAC-18-058) requires an approval of an Official Plan Amendment, Zoning By-Law Amendment and Site Plan Control Application that are currently under review by the Planning Department;

WHEREAS, the subject property on the main street in Ancaster with a home and attached garage has been vacant and boarded up for years;

WHEREAS, there is an empty cement pool in the backyard of 154 Wilson St. E. that is dangerous to trespassers; and,

WHEREAS, a demolition permit is being requested to alleviate ongoing trespass and vandalism issues associated with a vacant structure while planning issues are being secured;

THEREFORE BE IT RESOLVED:

That the Chief Building Official be authorized to issue a demotion permit for 154 Wilson St. E., Ancaster, in accordance with By-law 09-208, as amended by By-law 13-185, pursuant to Section 33 of the Planning Act as amended, without

having to comply with the conditions 6(a), (b), and (c) of the Demolition Control By-law 09-208.

**8. Winona Point Application Notification (Item 11.3)**

WHEREAS, applications for an Official Plan Amendment and Zoning By-law Amendment for Winona Point (1290 South Service Road) were deemed complete on January 21, 2021;

WHEREAS, a virtual Developers Information Meeting has been tentatively scheduled for Thursday March 25, 2021 to engage with the community;

WHEREAS, this community is bounded by the QEW and separated by other intervening land uses such as a City Park; and,

WHEREAS, the Ward Councillor has been working with the applicant to increase the circulation notice for the virtual Developers Information Meeting;

THEREFORE BE IT RESOLVED:

That to ensure consistent notification, staff be directed to increase the circulation of the Notice of Statutory Public meeting beyond the required 120 metres to include the area of Baseline Road and Riviera Ridge to be consistent with the notice provided for the Developers Information Meeting, and to undertake a supplementary mail out to ensure that the additional properties beyond the 120 metres receive Notice of a Complete application.

**9. Local Planning Appeal Tribunal Hearing - Application HM/A-21:07 (109 East 11<sup>th</sup> St., Minor Variances) (Item 11.4)**

WHEREAS, the owner of the lands located at 109 East 11<sup>th</sup> St. applied for Minor Variances (application HM/A-21:07) to enable the conversion of the existing single detached dwelling to contain two dwelling units;

WHEREAS, the Minor Variances were scheduled to be heard on February 18<sup>th</sup>, 2021, in accordance with the *Planning Act*, section 45(6) which states:

“(6) The hearing of every application shall be held in public, and the committee shall hear the applicant and every other person who desires to be heard in favour of or against the application, and the committee may adjourn the hearing or reserve its decision. R.S.O. 1990, c. P.13, s. 45 (6)”;

WHEREAS, there were members of the public who had registered to speak at the hearing on this application and who had also submitted written objections to the application;

WHEREAS, due to technical issues at the City, the members of the public who had registered to speak at the Hearing were not heard;

WHEREAS, the Minor Variances were approved by the Committee of Adjustment; and,

WHEREAS, an appeal of the Decision of the Committee of Adjustment to the Local Planning Appeal Tribunal (LPAT) was received by the City on March 10, 2021;

THEREFORE BE IT RESOLVED:

- (a) That Council direct staff from Legal Services to attend the Local Planning Appeal Tribunal hearing in opposition to the approval of Application HM/A-21:07 (109 East 11<sup>th</sup> St., Minor Variances to enable the conversion of the existing single detached dwelling to contain two dwelling units) by the Committee of Adjustment as members of the public who registered to speak were not heard;
- (b) That should an outside planner be required at the hearing that they be funded from the Tax Stabilization Reserve (account 110046); and,
- (c) That the General Manager of Planning and Economic Development be authorized to file a place holder appeal where in the opinion of the General Manager, in consultation with the Ward Councillor and the Chair of Planning Committee, that the Committee of Adjustment did not act in accordance with section 45(6) of the *Planning Act*.

**10. 105 Filman Road – Heritage Register (Added Item 12.1)**

WHEREAS, 105 Filman Road, Ancaster is listed on the City’s Municipal Heritage Register as a property of cultural heritage value or interest;

WHEREAS, 105 Filman Road, Ancaster is currently identified as a low priority on the Council-approved designation work plan;

WHEREAS, the owner has expressed an interest in the redevelopment of the property;

THEREFORE BE IT RESOLVED:

That 105 Filman Road, Ancaster be identified as high priority on the Council-approved designation work plan.

**11. Closed Session Minutes – February 16, 2021 (Item 14.1)**

That the Closed Session Minutes dated February 16, 2021, be approved, as presented, and remain confidential.

**FOR INFORMATION:**

**(a) APPROVAL OF AGENDA (Item 2)**

The Committee Clerk advised of the following changes to the agenda:

**1. DELEGATION REQUESTS (Item 6)**

6.1 David Braden respecting Planning issues affecting Affordable Housing, Infrastructure Renewal and Municipal Taxes (For the April 6<sup>th</sup> meeting)

6.2 Delegations respecting the Property Standards By-law (Item 10.1) (For today's meeting)

(a) Virtual Delegations

(i) Veronica Gonzalez

(b) Pre-recorded Delegations:

(i) Dayna Sparkes, ACORN

(ii) Kathy Johnson

(iii) Manuel Balandra

(c) Written Delegations

(i) Ali Naraghi, Hamilton Community Legal Clinic

**2. PUBLIC MEETINGS / DELEGATIONS (Item 9)**

9.1 Applications for Urban Hamilton Official Plan Amendment and Zoning By-law Amendment for Lands Located at 804-816 King St West, Hamilton (PED21025)

(a) Added Written Submissions:

(ix) Lyn Barlow

(x) Monica Le

(xi) Linda Ellis

(xii) John Abrams

(xiii) Daniel Pauls

- (xiv) Ramy Elghoneimi
- (xv) John Duffy
- (xvi) Lou V
- (xvii) Stephen Waterfall and Evelyn Kuschnik
- (xviii) Chris Maxwell
- (xix) Frank Bragagnolo
- (xx) Rob Bernacci
- (xxi) Marleen Van den Broek

(c) Virtual Delegations:

- (i) Anne Pollard (replacing Kim Fernie)

### **3. DISCUSSION ITEMS (Item 10)**

10.1 Property Standards By-Law Review and Municipality Comparison (PED21049) (City Wide) (Outstanding Business List Item)

- (a) Motion to Amend Property Standards By-law 20-221 to Include Health and Safety Concerns in Rental Houses and Apartments

10.2 Applications for a Rural Hamilton Official Plan Amendment and a Zoning By-law Amendment for Lands Located at 2069 Binbrook Road, Glanbrook (PED20146) (Ward 11) (Deferred from the November 3, 2020 meeting)

- (a) Amendment and revised Zoning and Official Plan By-laws

### **4. NOTICES OF MOTION (Item 12)**

12.1 105 Filman Road – Heritage Register

The agenda for the March 23, 2021 meeting was approved, as amended.

#### **(b) DECLARATIONS OF INTEREST (Item 3)**

Councillor Pearson declared an interest with Item 10.1, Property Standards By-law Review and Municipality Comparison (PED21049), as she is a landlord.

#### **(c) APPROVAL OF MINUTES OF PREVIOUS MEETING (Item 4)**

##### **(i) February 16, 2021 (Item 4.1)**

The Minutes of the February 16, 2021 meeting were approved, as presented.

**(d) DELEGATION REQUESTS (Item 6)**

**(i) David Braden respecting Planning issues affecting Affordable Housing, Infrastructure Renewal and Municipal Taxes (For the April 6<sup>th</sup> meeting) (Added Item 6.1)**

The Delegation Request from David Braden respecting Planning issues affecting Affordable Housing, Infrastructure Renewal and Municipal Taxes, was approved for the April 6, 2021 meeting.

**(ii) Delegations respecting the Property Standards By-law (Item 10.1) (For today's meeting) (Added Item 6.2)**

The following Delegation Requests were approved for today's meeting:

(a) Virtual Delegations

(i) Veronica Gonzalez

(b) Pre-recorded Delegations:

(i) Dayna Sparkes, ACORN

(ii) Kathy Johnson

(iii) Manuel Balandra

(c) Written Delegations

(i) Ali Naraghi, Hamilton Community Legal Clinic

**(e) PUBLIC HEARINGS / DELEGATIONS (Item 9)**

In accordance with the *Planning Act*, Chair Danko advised those viewing the virtual meeting that the public had been advised of how to pre-register to be a virtual delegate at the Public Meetings on today's agenda.

In accordance with the provisions of the *Planning Act*, Chair Danko advised that if a person or public body does not make oral submissions at a public meeting or make written submissions to the Council of the City of Hamilton before Council makes a decision regarding the Official Plan Amendment, Zoning By-law Amendment and Draft Plans of Condominium applications before the Committee today, the person or public body is not entitled to appeal the decision of the Council of the City of Hamilton to the Local Planning Appeal Tribunal, and the person or public body may not be added as a party to the hearing of an appeal before the Local Planning Appeal Tribunal unless, in the opinion of the Tribunal, there are reasonable grounds to do so.

(i) **Applications for Urban Hamilton Official Plan Amendment and Zoning By-law Amendment for lands located at 804-816 King Street West, Hamilton (PED21025) (Ward 1) (Item 9.1)**

Shannon McKie, Senior Project Manager – Urban Team, addressed the Committee with the aid of a PowerPoint presentation.

The staff presentation was received.

Matt Johnston with Urban Solutions was in attendance and indicated they were in support of the staff report.

The delegation from Matt Johnston with Urban Solutions, was received.

The following written submissions (Item 9.1(a)), were received:

- (i) John G. Attridge - Opposed
- (ii) Paul RJ Martindale – In Support
- (iii) Paul Spadafora – In Support
- (iv) Greg O'Brien – In Support
- (v) Jesse Tomes - Opposed
- (vi) Michael Zians – In Support
- (vii) Jennifer Shin – In Support
- (viii) Andrew Meas – In Support
- (ix) Lyn Barlow - Opposed
- (x) Monica Le – In Support
- (xi) Linda Ellis - Concerns
- (xii) John Abrams - Concerns
- (xiii) Daniel Pauls – In Support
- (xiv) Ramy Elghoneimi – In Support
- (xv) John Duffy – In Support
- (xvi) Lou V – In Support
- (xvii) Stephen Waterfall and Evelyn Kuschnik - Concerns
- (xviii) Chris Maxwell – In Support
- (xix) Frank Bragagnolo - Opposed
- (xx) Rob Bernacci – In Support
- (xxi) Marleen Van den Broek - Opposed

The following pre-recorded submission (Item 9.1(b)) was received:

- (i) Brendan McIntyre - Opposed

The following virtual delegation (Item 9.1(c)) was received:

- (i) Anne Pollard – Opposed

The public meeting was closed.

- (a) That Urban Hamilton Official Plan Amendment Application UHOPA-19-004, by Urban Solutions Planning & Land Development Consultants Inc. (c/o Matt Johnston) on behalf of Gateway Development Group Inc., Owner, to establish a Site Specific Policy within the Ainslie Wood Westdale Secondary Plan to permit the development of a six storey mixed use commercial / residential building with a residential density of 176 units per gross hectare, for lands located at 804-816 King Street West, Hamilton as shown on Appendix "A" to Report PED21025, be APPROVED on the following basis:
- (i) That the draft Official Plan Amendment, attached as Appendix "B" to Report PED21025, which has been prepared in a form satisfactory to the City Solicitor, be enacted by City Council;
  - (ii) That the proposed Official Plan Amendment is consistent with the Provincial Policy Statement (2020) and conforms to A Place to Grow Plan, 2019, as amended.
- (b) That Zoning By-law Amendment Application ZAC-19-009, as amended, by Urban Solutions Planning & Land Development Consultants Inc. (c/o Matt Johnston) on behalf of Gateway Development Group Inc., Owner, to modify the Mixed Use Medium Density (C5, 570) Zone to the Mixed Use Medium Density (C5, 732) Zone to permit a six storey (19.5 metre) mixed use commercial / residential development with 319.52 square metres of commercial space at grade, 30 residential dwelling units and 20 vehicle parking spaces, for lands located at 804-816 King Street West, Hamilton, as shown on Appendix "A" to Report PED21025, be APPROVED on the following basis:
- (i) That the draft By-law, attached as Appendix "C" to Report PED21025, which has been prepared in a form satisfactory to the City Solicitor, be enacted by City Council;
  - (ii) That the proposed change in zoning is consistent with the Provincial Policy Statement (2020), conforms to A Place to Grow: Growth Plan for the Greater Golden Horseshoe, 2019, as amended, and will comply with the Urban Hamilton Official Plan upon finalization of Urban Hamilton Official Plan Amendment No. XX.

The recommendations in Report PED21025 were **amended** by adding the following sub-section (c):

- (c) *That the public submissions in the staff report were received and considered by the Committee in approving the application.*

For disposition of this matter, refer to Item 3.

- (ii) **Application for Approval of Draft Plans of Condominium (Common Element) for Lands Located at 20 Southridge Court and 533 Sanatorium Road, Hamilton (PED21053) (Ward 14) (Item 9.2)**

No members of the public were registered as Delegations.

Melanie Schneider, Planner II, addressed the Committee with the aid of a PowerPoint presentation.

The staff presentation was received.

Diana Morris, T. Johns Consulting, was in attendance and indicated support for the staff report.

The delegation from Diana Morris with T. Johns Consulting, was received.

Report PED21053 was DEFERRED to the April 6, 2021 Planning Committee meeting.

- (iii) **Delegations respecting the Property Standards By-law (Item 10.1) (Added Item 6.1)**

The following delegations addressed the Committee regarding the Property Standards By-law (Item 10.1):

- (a) Virtual Delegations
  - (i) Veronica Gonzalez
- (b) Pre-recorded Delegations:
  - (i) Dayna Sparkes, ACORN
  - (ii) Kathy Johnson
  - (iii) Manuel Balandra
- (c) Written Delegations
  - (i) Ali Naraghi, Hamilton Community Legal Clinic

The following Delegations respecting the Property Standards By-law (Item 10.1), were received:

- (a) Virtual Delegations
  - (i) Veronica Gonzalez
- (b) Pre-recorded Delegations:
  - (i) Dayna Sparkes, ACORN
  - (ii) Kathy Johnson
  - (iii) Manuel Balandra
- (c) Written Delegations
  - (i) Ali Naraghi, Hamilton Community Legal Clinic

For disposition of this matter, refer to Item 4 and (e)(iv).

- (iv)** WHEREAS, the Building Code Act, 1992, authorized the City of Hamilton to pass a by-law prescribing standards for the maintenance and occupancy of property;

WHEREAS, By-law 10-221, being a By-law to prescribe standards of the maintenance and occupancy of property, was approved by Council on September 15, 2010;

WHEREAS, since the adoption of the Property Standards By-law, there have been eight (8) amending By-law passed by Council to improve the By-law;

WHEREAS, there have been concerns of the health and safety of rental houses and apartments within the City;

WHEREAS, as part of continuous improvement efforts, staff work to improve enforcement activities, including updating various by-laws to address specific municipal needs identified by Council, committees, staff, public and the courts;

WHEREAS, stakeholders were consulted on known and unknown gaps in the existing Property Standards By-law and comparisons were done with other Municipalities to ascertain if the gaps found were addressed in other Municipalities Property Standards By-laws; and,

WHEREAS, areas of improvement were identified which would enhance the health and safety of rental houses and apartments within the City.

THEREFORE, BE IT RESOLVED:

That Licensing and By-Law Services staff in consultation with Legal Services, be directed to bring forward a By-law to amend the Property Standards By-law 10-221 to reflect the areas for improvement found in the Information Report Property Standards By-Law Review and Municipality Comparison (PED21049) (City Wide).

**(f) DISCUSSION ITEMS (Item 10)**

**(i) Applications for a Rural Hamilton Official Plan Amendment and a Zoning By-law Amendment for Lands located at 2069 Binbrook Road, Glanbrook (PED20146) (Ward 11) (Deferred from the November 3, 2020 meeting) (Item 10.2)**

WHEREAS, the following two Planning Act applications were denied by Planning Committee, at its meeting of November 3, 2020; and Council, at its meeting of November 11, 2020 referred the matter back to the Planning Committee:

- (i) Rural Hamilton Official Plan Amendment application RHOPA-20-014, by Paletta Livestock Ltd., (Owner), to add a Site Specific Policy Area to recognize two existing single detached dwellings on a severed lot in order to meet the conditions of the December 20, 2019 Local Planning Appeal Tribunal Decision (Case No. PL180696) (GL/B-17:110) for lands located at 2069 Binbrook Road, as shown on Appendix "A" to Report PED20146, be DENIED.
- (ii) That Zoning By-law Amendment application ZAA-20-022, by Paletta Livestock Ltd. (Owner), for a change in zoning from Agriculture (A1) Zone to Agriculture (A1,118) Zone to prohibit the construction of a single detached dwelling and a residential care facility and to recognize the reduced lot area for the retained agricultural parcel, for lands located at Planning Committee November 3, 2020 Minutes 20-013 Page 6 of 24 2069 Binbrook Road as shown on Appendix "A" to Report PED20146 be DENIED.

WHEREAS, subsequent discussions between the Ward Councillor and Paletta Livestock Limited to resolve some outstanding planning matters were successful.

THEREFORE BE IT RESOLVED:

- (a) That a revised Rural Hamilton Official Plan Amendment to delete policy 2.0 from the draft amendment presented to Planning Committee on November 3, 2020 and to add a new policy 2.0 to prohibit the severance of the existing second dwelling on the lot and to change the inset map, attached as Appendix "A" to this Motion, be approved and prepared for Council's approval; and,

**Council – March 31, 2021**

- (b) That a revised Zoning By-law to establish a minimum lot area and prohibit a residential care facility, attached as Appendix “B” to this Motion, be approved and prepared for Council’s approval.

The recommendations above respecting Report PED21025 were **amended** by adding the following sub-section (c):

- (c) ***That there were no public submissions received regarding this matter.***

For disposition of this matter, refer to Item 5.

**(g) MOTIONS (Item 11)**

- (i) **Local Planning Appeal Tribunal Hearing - Application HM/A-21:07 (109 East 11<sup>th</sup> St., Minor Variances) (Item 11.4)**

Councillor Johnson assumed the Chair so that Councillor Danko could move the motion.

Councillor Danko assumed the Chair for the remainder of the meeting.

For disposition of this matter, refer to Item 9.

**(h) NOTICES OF MOTION (Item 12)**

- (i) **105 Filman Road – Heritage Register (Added Item 12.1)**

The Rules of Order were waived to allow for the introduction of a Motion respecting 105 Filman Road – Heritage Register.

For disposition on this matter, refer to Item 10.

**(i) PRIVATE AND CONFIDENTIAL (Item 14)**

- (i) **Closed Session Minutes – February 16, 2021 (Item 14.1)**

The Committee determined they did not need to go into Closed Session.

For disposition of this matter, refer to Item 11.

**(j) ADJOURNMENT (Item 15)**

There being no further business, the Planning Committee adjourned at 12:28 p.m.

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Councillor J.P. Danko  
Chair, Planning Committee

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Lisa Kelsey  
Legislative Coordinator



## GENERAL ISSUES COMMITTEE REPORT 21-006

9:30 a.m.

Wednesday, March 24, 2021

Due to COVID-19 and the closure of City Hall, this meeting was held virtually.

**Present:** Mayor F. Eisenberger, Deputy Mayor N. Nann (Chair)  
Councillors M. Wilson, J. Farr, S. Merulla, C. Collins, T. Jackson,  
E. Pauls, J.P. Danko, B. Clark, M. Pearson, B. Johnson, L. Ferguson,  
A. VanderBeek, J. Partridge

**Absent:** Councillor T. Whitehead – Personal

### THE GENERAL ISSUES COMMITTEE PRESENTS REPORT 21-006, AND RESPECTFULLY RECOMMENDS:

1. **Locke Street Business Improvement Area (BIA) Proposed Budget and Schedule of Payments for 2021 (PED21042) (Ward 1) (Item 7.2)**
  - (a) That the 2021 Operating Budget for the Locke Street Business Improvement Area (BIA), attached as Appendix “A” to Report 21-006, in the amount of \$82,500, be approved;
  - (b) That the levy portion of the Operating Budget for the Locke Street Business Improvement Area in the amount of \$30,000, be approved;
  - (c) That the General Manager of the Finance and Corporate Services Department be authorized and directed to prepare the requisite By-law, pursuant to Section 208, *Ontario Municipal Act*, 2001, as amended, to levy the 2021 Operating Budget for the Locke Street Business Improvement Area; and,
  - (d) That the following schedule of payments for 2021 Operating Budget for the Locke Street Business Improvement Area, be approved:

(i)	April	\$15,000
(ii)	June	\$15,000

**Council – January 20, 2021**

**2. Waterdown Business Improvement Area (BIA) Revised Board of Management (PED21043) (Ward 15) (Item 7.3)**

That the following individuals be appointed to the Waterdown Business Improvement Area (BIA) Board of Management:

- (a) Sheila Locke; and,
- (b) Scott Birmingham.

**3. Concession Street Business Improvement Area (BIA) Revised Board of Management (PED21044) (Ward 7) (Item 7.4)**

That the following individuals be appointed to the Concession Street Business Improvement Area (BIA) Board of Management:

- (a) Brandon Eyre; and,
- (b) Joanne Milner.

**4. Ottawa Street Business Improvement Area (BIA) Revised Board of Management (PED21045) (Wards 3 and 4) (Item 7.5)**

That the following individual be appointed to the Ottawa Street Business Improvement Area (BIA) Board of Management:

- (a) Michael Vickers

**5. International Village Business Improvement Area (BIA) Revised Board of Management (PED21047) (Ward 2) (Item 7.6)**

That the following individual be appointed to the International Village Business Improvement Area (BIA) Board of Management:

- (a) Maja Prvanovoc-Kogut

**6. Update on Transport Canada Plans for Hamilton-Burlington Bay Canal Piers (PED21064) (Ward 5) (Item 7.7)**

That Report PED21064, respecting the Update on Transport Canada Plans for Hamilton-Burlington Bay Canal Piers, be received.

**7. Five Year Review of the Downtown and Community Renewal Community Improvement Plan and Associated Finance Incentive Programs (PED21035) (City Wide) (Item 8.2)**

- (a) That staff be directed to bring forward to the Planning Committee for a statutory public meeting, in accordance with Section 17(15)(d) of the *Planning Act*, the following respecting proposed changes to the Downtown and Community Renewal Community Improvement Plan and Downtown and Community Renewal Community Improvement Project Area By-laws:
  - (i) Appendix “A” attached to Report PED21035, respecting the Revitalizing Hamilton’s Commercial Districts Community Improvement Plan (formerly the Downtown and Community Renewal Community Improvement Plan); and,
  - (ii) Appendix “B” to attached Report PED21035, respecting the Revitalizing Hamilton’s Commercial Districts Community Improvement Project Area (formerly the Downtown and Community Renewal Community Improvement Project Area);
  
- (b) That staff be directed to bring forward to the Planning Committee the following implementing program descriptions for consideration in conjunction with proposed changes to the Downtown and Community Renewal Community Improvement Plan and Downtown and Community Renewal Community Improvement Project Area By-laws:
  - (i) Appendix “C” attached to Report PED21035, respecting the Commercial District Housing Opportunities Program (currently the Commercial Corridor Housing Loan and Grant Program);
  - (ii) Appendix “D” attached to Report PED21035, respecting the Downtown and Barton/Kenilworth Housing Opportunities Program (currently the Hamilton Downtown, Barton and Kenilworth Multi-Residential Property Investment Program);
  - (iii) Appendix “E” attached to Report PED21035, respecting the Revitalizing Hamilton Tax Increment Grant Program (currently the Hamilton Tax Increment Grant Investment Program);
  - (iv) Appendix “F” attached to Report PED21035, respecting the Barton/Kenilworth Tax Increment Grant Program;
  - (v) Appendix “G” attached to Report PED21035, respecting the Commercial District Revitalization Grant Program (currently the Commercial Property Improvement Grant Program and Business

- Improvement Area Commercial Property Improvement Grant Program);
- (vi) Appendix “H” attached to Report PED21035, respecting the Barton/Kenilworth Revitalization Grant Program (currently the Barton/Kenilworth Commercial Corridor Building Improvement Grant Program);
  - (vii) Appendix “I” attached to Report PED21035, respecting the Gore Building Improvement Grant Program;
  - (viii) Appendix “J” attached to Report PED21035, respecting the Start-up and Office Tenant Attraction Program (currently the Office Tenancy Assistance Program); and,
  - (ix) Appendix “K” attached to Report PED21035, respecting the Commercial Vacancy Assistance Program;
- (c) That staff be directed to change the names of the following financial budget accounts to reflect proposed program name changes as follows:
- (i) “Annual Com Prop Improve Grant BIA” (Project ID 8201703703) to “Annual Commercial District Revitalization Grant Program”;
  - (ii) “Barton Kenilworth Grant Building” (Project ID 8201703700) to “Barton/Kenilworth Revitalization Grant Program”; and,
  - (iii) “Office Tenancy Assistance Program” (Project ID 8201703100) to “Start-up and Office Tenant Assistance Program”;
- (d) That funds, in an amount not to exceed \$100,000, be transferred, as required to fund future grants under the Commercial Vacancy Assistance Program, from the Gore Building Improvement Grant Program Project ID 8201703620 to the newly established Commercial Vacancy Assistance Program Project; and,
- (e) That funds, in an amount not to exceed \$48,170, be transferred, as required, to fund future loans and/or forgivable loans under the Start-up and Office Tenant Attraction Program, from the Gore Building Improvement Grant Program Project ID 8201703620 to the Office Tenancy Assistance Program Project ID 8201703100.

**8. Funding for the Acquisition of Lands for the Stadium Precinct Park (PW21014) (Ward 3) (Item 10.1)**

- (a) That the additional budget required to acquire properties for the Stadium Precinct Park, to the upset limit, as outlined in Confidential Appendix “A” attached to Report PW21014, including all real estate and legal fees, building condition abatement, demolition, site remediation, contingency and other related costs, to be funded from the 5% Parkland Dedication Reserve Account #104090 and credited to the appropriate project id, when required, be approved;
- (b) That the costs to operate and maintain the properties, outlined in Confidential Appendix “A” attached to Report PW21014, to be funded from the 5% Parkland Dedication Reserve Account #104090 until the property is demolished, be approved; and,
- (c) That Appendix “A” attached to Report PW21014, respecting Funding for the Acquisition of Lands for Stadium Precinct Park, remain confidential until completion of the real estate transactions.

**9. Capital Projects Work-in-Progress Review Sub-Committee Report 21-001, February 23, 2021 (Item 10.2)**

- (a) **Capital Project Closing Report as of September 30, 2020 (FCS20079(a)) (City Wide) (Item 9.1)**
  - (i) That the General Manager, Finance and Corporate Services, be authorized to transfer \$1,523,935 to the Unallocated Capital Levy Reserve (108020) and \$78,061 from other sources, as outlined in Appendix “B” to Report 21-006;
  - (ii) That the General Manager, Finance and Corporate Services, be directed to close the completed and / or cancelled capital projects, listed in Appendix “C” to Report 21-006, in accordance with the Capital Projects Closing and Monitoring Policy;
  - (ii) That Appendix “C” to Capital Projects Work-In-Progress Review Sub-Committee Report 21-001, Capital Projects Budget Appropriations for the period covering July 1, 2020 through September 30, 2020, be received for information;
  - (iv) That Appendix “D” to Report 21-006, Capital Projects Budget Appropriations of \$250,000 or greater and Capital Project Reserve Funding requiring Council authorization, be approved; and,

- (v) That Appendix “E” to Report 21-006, Capital Budget Adjustments on the Council Priority Minor Maintenance Projects as of September 30, 2020, be approved.

**(b) Capital Projects Status Report as of September 30, 2020 (FCS20078(a)) (City Wide) (Item 9.2)**

- (i) That the Capital Projects Status Report – Tax Supported, as of September 30, 2020, attached as Appendix “A” to Report FCS20078(a), be received;
- (ii) That the Capital Projects Status Report – Rate Supported, as of September 30, 2020, attached as Appendix “B” to Report FCS20078(a), be received; and,
- (ii) That confidential Appendix “C” to Report FCS20078(a), be received and remain confidential.

**10. 2021 Recreation User Fee Update (HSC21004) (City Wide) (Item 10.3)**

- (a) That the 2021 Recreation user fees, contained in Appendix “F” to Report 21-006, 2021 New Recreation User Fees, be approved and implemented;
- (b) That the City Solicitor be authorized and directed to prepare all the necessary by-laws, for Council approval, for the purposes of establishing the user fees contained within in Appendix “F” attached to Report 21-006; and,
- (c) That the subject matter respecting the COVID-19 recreation financial assistance program, be identified as complete and removed from the General Issues Committee Outstanding Business List.

**11. Grant Increase to an Existing Environmental Remediation and Site Enhancement (ERASE) Redevelopment Grant Approval, 12 Blanchard Street and 85 Poulette Street (PED18016(a)) (Ward 1) (Item 10.4)**

- (a) That Environmental Remediation and Site Enhancement (ERASE) Redevelopment Grant Application ERG-16-02, submitted by Dawn Victoria Homes (Brantford) Limited, owner of the properties at 12 Blanshard Street and 85 Poulette Street, Hamilton, for an ERASE Redevelopment Grant not to exceed an additional \$286,682.00, for a total maximum grant of \$768,832.00, payable over a maximum of ten (10) years, be authorized

and approved, in accordance with the terms and conditions of the ERASE Redevelopment Agreement;

- (b) That the Mayor and City Clerk be authorized and directed to execute the Environmental Remediation and Site Enhancement (ERASE) Redevelopment Agreement together with any ancillary documentation required, to give effect to the ERASE Redevelopment Grant for Dawn Victoria Homes (Brantford) Limited, owner of the properties at 12 Blanshard Street and 85 Poulette Street, Hamilton, in a form satisfactory to the City Solicitor; and,
- (c) That the General Manager of the Planning and Economic Development Department be authorized to approve and execute any grant amending agreements, together with any ancillary amending documentation, if required, provided that the terms and conditions of the Environmental Remediation and Site Enhancement (ERASE) Redevelopment Grant, as approved by City Council, are maintained.

**12. Barton Kenilworth Tax Increment Grant Program - 486 Barton Street East, Hamilton (PED21054) (Ward 3) (Item 10.5)**

- (a) That a Barton Kenilworth Tax Increment Grant Program application submitted by 2621465 Ontario Inc. (Jeremy and Anna Greenspan), for the property at 486 Barton Street East, Hamilton, estimated at \$19,600.42 over a maximum of a nine-year period, and based upon the incremental tax increase attributable to the renovations of 486 Barton Street East, Hamilton, be authorized and approved, in accordance with the terms and conditions of the Barton Kenilworth Tax Increment Grant Program;
- (b) That the Mayor and City Clerk be authorized and directed to execute a Grant Agreement together with any ancillary documentation required, to give effect to the Barton Kenilworth Tax Increment Grant for 2621465 Ontario Inc. (Jeremy and Anna Greenspan), for the property at 486 Barton Street East, Hamilton, in a form satisfactory to the City Solicitor; and,
- (c) That the General Manager of the Planning and Economic Development Department be authorized to approve and execute any Grant Amending Agreements, together with any ancillary amending documentation, if required, provided that the terms and conditions of the Barton Kenilworth Tax Increment Grant Program, as approved by City Council, are maintained.

**13. Hamilton Tax Increment Grant - 1 Jarvis Street, Hamilton (PED21056)  
(Ward 2) (Item 10.6)**

- (a) That a Hamilton Tax Increment Grant Program application submitted by Hamilton I GP Incorporated (Emblem Developments), for the property at 1 Jarvis Street, Hamilton, estimated at \$3,577,364.07 over a maximum five (5) year period, and based upon the incremental tax increase attributable to the development of 1 Jarvis Street, Hamilton, be authorized and approved, in accordance with the terms and conditions of the Hamilton Tax Increment Grant Program;
- (b) That the Mayor and City Clerk be authorized and directed to execute a Grant Agreement together with any ancillary documentation required, to give effect to the Hamilton Tax Increment Grant for Hamilton I GP Incorporated (Emblem Developments), for the property at 1 Jarvis Street, Hamilton, in a form satisfactory to the City Solicitor; and,
- (c) That the General Manager of the Planning and Economic Development Department be authorized to approve and execute any Grant Amending Agreements, together with any ancillary amending documentation, if required, provided that the terms and conditions of the Hamilton Tax Increment Grant Program, as approved by City Council, are maintained.

**14. Potential for Major Events in 2022 and 2023 (PED20071(b)) (City Wide)  
(Item 10.7)**

- (a) That the Recommendations outlined in Confidential Appendix "A" to Report PED20071(b), respecting the Potential for Major Events in 2022 and 2023, be approved;
- (b) That staff be directed to finalize an agreement, on behalf of the City of Hamilton, with the Canadian Country Music Association (CCMA) to host the 2023 Canadian Country Music Week (CMW) in Hamilton following the terms outlined in Confidential Appendix "B" to Report PED20071(b);
- (c) That the Mayor and City Clerk be authorized and directed to execute on behalf of the City of Hamilton a Host Contract between the Canadian Country Music Association and the City of Hamilton to host the 2023 Canadian Country Music Week, together with all necessary ancillary documents, with content acceptable to the Director of Tourism and Culture and in a form satisfactory to the Acting City Solicitor;
- (d) That staff be directed to work with the Canadian Country Music Association to coordinate the 2023 Canadian Country Music Week event logistics and ensure all established guidelines and policies are adhered to;

- (e) That staff be authorized and directed to terminate the Host Contract, dated June 18, 2018, between the City of Hamilton and the Canadian Country Music Association for the 2020 Canadian Country Music Week; and,
- (f) That Appendices “A” and “B” to Report PED20071(b), respecting the Potential for Major Events in 2022 and 2023, remain confidential.

**15. Safe Restart Provincial Funding Agreement, Phase 2 Update (FCS20088) (City Wide) (Item 10.8)**

That Report FCS20088, respecting the Safe Restart Provincial Funding Agreement, Phase 2 Update, be received.

**16. Update on the City of Hamilton Impact of COVID-19 Pandemic Response (HUR21001/FCS21026) (City Wide) (Item 10.9)**

That Report HUR21001/FCS21026, respecting the Update on the City of Hamilton Impact of COVID-19 Pandemic Response, be received.

**17. Advisory Committee for Persons with Disabilities Report 21-003, March 9, 2021 (Item 10.10)**

**(a) Membership Changes to the Housing Issues Working Group of the Advisory Committee for Persons with Disabilities (Item 7.2(b))**

- (i) That the resignation of Michele Dent from the Housing Issues Working Group of the Advisory Committee for Persons with Disabilities, be received; and,
- (ii) That Robert Semkow be appointed to the Housing Issues Working Group of the Advisory Committee for Persons with Disabilities for the remainder of the 2018 – 2022 Term of Council.

**(b) Advisory Committee for Persons with Disabilities Logo (Item 7.3(a))**

WHEREAS, in an effort to educate the public regarding the role and function of the Advisory Committee for Persons with Disabilities (ACPD) with respect to City Council, the ACPD has begun designing a pamphlet/brochure to be distributed throughout the City at various community centres. To that end, the ACPD has designed a logo for the Council’s consideration;

WHEREAS, the most well-known symbol that represents persons with disabilities is the wheelchair symbol. While it has recently had a small facelift in the form of the Dynamic Symbol of Access, many people feel that it creates a false impression of disability; that the only disability that people need to make allowances for are those in wheelchairs and other similar mobility devices. It is for this reason that we do not feel that it is inclusive enough to represent all persons with disabilities;

WHEREAS, in an effort to be inclusive and encompass all disabilities we have looked for a symbol that represents all disabilities. The Universal symbol of Access is simply a representation of a person, with legs slightly spread and arms raised fractionally. It originated as the symbol for web accessibility, but it is becoming the more accepted symbol of universal accessibility. The reason for this is that it conveys the need for accommodation without placing judgement on the disabilities that require them;

WHEREAS, the ACPD will ensure that we follow all requirements when placing said logo; i.e. ensuring that it is always located to the right of the City of Hamilton logo and ensuring that it does not exceed the size of said logo; and,

WHEREAS, the logo presented for consideration is in a grayscale, we would ask for permission to alter its colours to possibly represent various disabilities with future use. For example, we would have made it purple last year to represent persons with invisible disabilities on International Persons with Disabilities Day;

THEREFORE, BE IT RESOLVED:

That the Advisory Committee for Persons with Disabilities logo, attached as Appendix "G" to Report 21-006, to be used in outreach efforts in the community alongside the City of Hamilton logo (in accordance with the City of Hamilton Brand Guidelines), be forwarded to the Governance Review Sub-Committee for consideration.

**(c) Multi-Year Accessibility Plan Status Report (deferred from the February 9, 2021 meeting) (Item 10.1)**

That the Multi-Year Accessibility Plan Status Report, be received.

**(d) Long-Term COVID-19 Related Issues for Persons with Disabilities (Item 10.3)**

That the General Manager of the Healthy and Safe Communities Department, or their designate, be invited to attend the April 13, 2021 meeting of the Advisory Committee for Persons with Disabilities to discuss long-term COVID-19 related issues.

**18. Waterdown Garden Supplies Ltd. Update (LS21009) (Ward 15) (Item 10.11)**

- (a) That Report LS21009, respecting Waterdown Garden Supplies Ltd. Update, be received; and,
- (b) That Appendix “A” to Report LS21009, respecting Waterdown Garden Supplies Ltd. Update, remain confidential.

**19. Chedoke Creek Order – Associated Costs (PW19008(I)) (City Wide) (Item 10.12)**

That Report PW19008(I), respecting the Chedoke Creek Order – Associated Costs, be received.

**20. Disposition of City-Owned Industrial Land (PED20086(a)) (Ward 11) (Item 14.4)**

- (a) That, as the real estate transaction outlined in confidential Report PED20086, respecting the Disposition of City-owned Industrial Lands (in Ward 11), which was approved by Council on April 22, 2020, did not close, the original direction provided to staff in Closed Session, be rescinded;
- (b) That an Offer to Purchase, for the sale of City-owned land shown in Confidential Appendix “A” and described in Confidential Appendix “B” attached to Report PED20086(a), substantially on terms and conditions, outlined in Confidential Appendix “B” attached to Report PED20086(a), and on such other terms and conditions deemed appropriate by the General Manager, Planning and Economic Development Department, be approved;
- (c) That the General Manager, Planning and Economic Development Department, or designate, acting on behalf of the City as land owner, be authorized and directed to provide any requisite consents, approvals and notices related to any applications for land use approval related to the sale

of City-owned Industrial Lands, shown in Confidential Appendix “A” to Report PED20086(a);

- (d) That staff be authorized and directed to allocate \$423,750 from the sale and proceeds of the City-owned Industrial Lands, as shown in Confidential Appendix “A” attached to Report PED20086(a), to Dept. ID Account No. 59806-812036 (Property Purchases and Sales) for recovery of expenses including appraisal, due diligence, property management and real estate and legal fees, and the remaining net proceeds, after other closing costs be transferred to the North Glanbrook Industrial Business Park Servicing Account No. 5160507001 and the Employment Land Banking Principal Project Account No. 3621750302, in accordance with the Financial implications section of Report PED20086(a);
- (e) That staff be authorized and directed to fund the following projects from the North Glanbrook Industrial Business Park Servicing Account No. 5160507001:
  - (i) Red Hill Business Park – Dartnall Road Watermain (Project ID Account No. 3620707001) - \$370 K;
  - (ii) Red Hill Business Park – Dartnall Road Sewer (Project ID Account No. 3620707002) - \$700 K; and,
  - (iii) Red Hill Business Park – Twenty Road (Project ID Account No. 3620707005) - \$2.27 M.
- (f) That the City Solicitor be authorized and directed to complete the sale of City-owned Industrial Lands, shown in Confidential Appendix “A” and described in Confidential Appendix “B” attached to Report PED20086(a), on behalf of the City, including paying any necessary expenses, amending the closing, due diligence and other dates, and amending and waiving terms and conditions on such terms as considered reasonable;
- (g) That the Mayor and City Clerk be authorized and directed to execute any necessary documents respecting the sale of City-owned Industrial Lands, as shown in Confidential Appendix “A” attached to Report PED20086(a), in a form satisfactory to the City Solicitor; and,
- (h) That Report PED20086(a), respecting the Disposition of City-Owned Industrial Land in Ward 11, remain confidential until final completion of the real estate transaction.

**21. Privileged Solicitor-Client Regulatory Update (LS21012(a)) (City Wide) (Item 14.6)**

- (a) That the direction provided to staff in Closed Session, respecting Report LS21012(a) - Privileged Solicitor-Client Regulatory Update, be approved; and,
- (b) That Report LS21012(a) - Privileged Solicitor-Client Regulatory Update, remain confidential.

**FOR INFORMATION:**

**(a) APPROVAL OF AGENDA (Item 2)**

The Committee Clerk advised of the following changes to the agenda:

**6. DELEGATION REQUESTS**

- 6.2. Barry Coombs, of Nature Canada's Bird Friendly City Hamilton-Burlington Team, to Certify Hamilton as a Bird Friendly City and in Support of the City's Biodiversity Action Plan (For the April 7, 2021 General Issues Committee meeting.)
- 6.3. Jen Baker, Hamilton Naturalists Club, respecting the City's Biodiversity Plan (For the April 7, 2021 General Issues Committee.)

**10. DISCUSSION ITEMS**

- 10.12. Chedoke Creek Order - Associated Costs (PW190098(l)) (City Wide)

**14. PRIVATE & CONFIDENTIAL**

- 14.6. Privileged Solicitor-Client Regulatory Update (LS21012(a)) (City Wide)

Pursuant to Section 9.1, Sub-sections (e), (f), (h) and (k) of the City's Procedural By-law 21-021 and Section 239(2), Sub-sections (e), (f), (h) and (k) of the *Ontario Municipal Act*, 2001, as amended, as the subject matter pertains to

litigation or potential litigation, including matters before administrative tribunals, affecting the municipality or local board; advice that is subject to solicitor-client privilege, including communications necessary for that purpose; information explicitly supplied in confidence to the municipality or local board by Canada, a province or territory or a Crown agency of any of them; and, a position, plan, procedure, criteria or instruction to be applied to any negotiations carried on or to be carried on by or on behalf of the municipality or local board.

The agenda for the March 24, 2021 General Issues Committee meeting was approved, as amended.

**(b) DECLARATIONS OF INTEREST (Item 3)**

There were no declarations of interest.

**(c) APPROVAL OF MINUTES OF PREVIOUS MEETING (Item 4)**

**(i) February 17, 2021 and March 3, 2021 (Items 4.1 and 4.2)**

The Minutes of the February 17, 2021 and March 3, 2021 General Issues Committee meetings were approved, as presented.

**(d) DELEGATION REQUESTS (Item 6.1)**

The delegation requests, listed as Items 6.1 to 6.3, were approved, as follows:

- (i) Douglas Earl, Charter City Toronto, respecting Charter City Toronto's Objectives (For a future GIC) (Item 6.1);
- (ii) Barry Coombs, Nature Canada's Bird Friendly City Hamilton-Burlington Team, to Certify Hamilton as a Bird Friendly City and in Support of the City's Biodiversity Action Plan (For the April 7, 2021 GIC) (Item 6.2); and,
- (iii) Jen Baker, Hamilton Naturalists Club, respecting the City's Biodiversity Plan (For the April 7, 2021 GIC) (Item 6.3).

**(e) CONSENT ITEMS (Item 7)**

**(i) Business Improvement Area Advisory Committee Minutes, January 12, 2021 (Item 7.1)**

The Business Improvement Area Advisory Committee Minutes of January 12, 2021 were received.

**(f) STAFF PRESENTATIONS (Item 8)**

**(i) COVID-19 Verbal Update (Item 8.1)**

Paul Johnson, General Manager of the Healthy and Safe Communities Department; and, Dr. Elizabeth Richardson, Medical Officer of Health, provided Committee with a verbal update respecting COVID-19.

The verbal update respecting COVID-19 was received.

**(ii) Five Year Review of the Downtown and Community Renewal Community Improvement Plan and Associated Finance Incentive Programs (PED21035) (City Wide) (Item 8.2)**

Judy Lam, Manager of Urban Renewal; and, Phil Caldwell, Senior Project Manager, Urban Renewal, provided a PowerPoint presentation respecting Report PED21035 - Five Year Review of the Downtown and Community Renewal Community Improvement Plan and Associated Finance Incentive Programs.

The presentation, respecting Report PED21035 - Five Year Review of the Downtown and Community Renewal Community Improvement Plan and Associated Finance Incentive Programs, was received.

For disposition of this matter, please refer to Item 7.

**(g) PUBLIC HEARINGS / DELEGATIONS (Item 9)**

**(i) Ian Hamilton, President and CEO, Hamilton-Oshawa Port Authority, respecting the Hamilton-Oshawa Port Authority Ports Update (Item 9.1)**

Ian Hamilton, President and CEO, Hamilton-Oshawa Port Authority, provided a PowerPoint presentation respecting the Hamilton-Oshawa Port Authority Ports Update.

Ian Hamilton, President and CEO, Hamilton-Oshawa Port Authority, was permitted 15 minutes to provide his presentation respecting the Hamilton-Oshawa Port Authority, respecting the Hamilton-Oshawa Port Authority Ports Update.

The presentation provided by Ian Hamilton, President and CEO, Hamilton-Oshawa Port Authority, respecting the Hamilton-Oshawa Port Authority Ports Update, was received.

The General Issues Committee recessed for one half hour until 1:15 p.m.

**(h) DISCUSSION ITEMS (Item 10)**

**(i) Advisory Committee for Persons with Disabilities Report 21-003, March 9, 2021 (Item 10.10)**

Sub-section (a) to the Advisory Committee for Persons with Disabilities Report 21-003, which reads as follows, was referred to the General Manager of Planning & Economic Development for review and a report back to the General Issues Committee:

**(a) Built Environment Working Group Work Plan (Added Item 7.1(a))**

That the Built Environment Working Group Work Plan, attached as Appendix "A" to Advisory Committee for Persons with Disabilities Report 21-003, be approved.

For further disposition of this matter, please refer to Item 17.

**(i) Litigation Update - Waterdown Garden Supply Ltd. (LS21009) (Ward 15) (Item 10.11)**

Consideration of Report LS21009, respecting the Litigation Update - Waterdown Garden Supply Ltd., was DEFERRED until discussion of Private and Confidential Appendix "A" to Report LS21009 has occurred in Closed Session.

**(i) GENERAL INFORMATION / OTHER BUSINESS (Item 13)**

**(i) Amendments to the Outstanding Business List (Item 13.1)**

The amendments to the General Issues Committee's Outstanding Business, were approved, as follows:

- (1) Proposed New Due Dates (Item 13.1.a.)
  - (aa) Feasibility of Creating a Technology Hub (Item 13.1.a.a.)  
Current Due Date: February 3, 2021  
Proposed New Due Date: May 5, 2021
  - (bb) Potential Solutions to the Chedoke Creek Matter (Item 13.1.a.b)  
Current Due Date: March 24, 2021  
Proposed New Due Date: June 16, 2021
  - (cc) Outline of the Costs of the Exclusions Outlined in Report PW18064 (AODA) (Item 13.1.a.c.)  
Current Due Date: March 24, 2021  
Proposed New Due Date: September 22, 2021
  - (dd) Update on Request for Information - Downtown Parking Structure (PED16105 and PED15183) (Item 13.1.a.d.)  
Current Due Date: May 19, 2021  
Proposed New Due Date: December 8, 2021
- (2) Items to be Removed (Item 13.1.b.)
  - (aa) Hate Prevention and Mitigation Initiative – Feedback from a Larger Sample of the Broader Community (Item 13.1.b.a.)  
(Addressed at the February 17, 2021 GIC as Item 9.2 - Report CM19006(d))
  - (bb) City of Hamilton's Application for Funding under the Safe Restart Agreement, Phase 2 for the Municipal Operating Pressures Related to COVID-19 (Item 13.1.b.b.)  
(Addressed as Item 10.8 on this agenda - Report FCS20088)

**(j) PRIVATE & CONFIDENTIAL (Item 14)**

**(i) Closed Session Minutes – February 17, 2021 (Item 14.1)**

- (a) The Closed Session Minutes of the February 17, 2021 General Issues Committee meeting were approved, as presented; and,
- (b) The Closed Session Minutes of the February 17, 2021 General Issues Committee meeting shall remain confidential.

Committee moved into Closed Session, respecting Items 14.4 to 14.6, pursuant to Section 9.1, Sub-sections (b), (c), (d), (e), (f), (h), (i) and (k) of the City's Procedural By-law 21-021 and Section 239(2), Sub-sections (b), (c), (d), (e), (f), (h), (i) and (k) of the *Ontario Municipal Act*, 2001, as amended, as the subject matters pertain to personal matters about an identifiable individual, including municipal or local board employees; a proposed or pending acquisition or disposition of land by the municipality or local board; labour relations or employee negotiations; litigation or potential litigation, including matters before administrative tribunals, affecting the municipality or local board; advice that is subject to solicitor-client privilege, including communications necessary for that purpose; and, information explicitly supplied in confidence to the municipality or local board by Canada, a province or territory or a Crown agency of any of them; a trade secret or scientific, technical, commercial, financial or labour relations information, supplied in confidence to the municipality or local board, which, if disclosed, could reasonably be expected to prejudice significantly the competitive position or interfere significantly with the contractual or other negotiations of a person, group of persons, or organization; and, a position, plan, procedure, criteria or instruction to be applied to any negotiations carried on or to be carried on by or on behalf of the municipality or local board.

**(k) ADJOURNMENT (Item 15)**

There being no further business, the General Issues Committee adjourned at 4:55 p.m.

Respectfully submitted,

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Nrinder Nann, Deputy Mayor  
Chair, General Issues Committee

Stephanie Paparella  
Legislative Coordinator,  
Office of the City Clerk

**LOCKE STREET  
BUSINESS IMPROVEMENT AREA (BIA)  
PROPOSED 2021 OPERATING BUDGET**

<b>Revenue</b>	
BIA Levy	\$30,000
Other City Revenue	\$12,500
Locke Street "Festival" Revenue	\$40,000
<b>Total Revenues</b>	<b>\$82,500</b>
<b>Expenses</b>	
Social Media Management	\$9,850
General Advertising	\$1,000
Special Events	\$7,000
Street Beautification	\$15,000
Locke Street "Festival" Expenses	\$40,000
Auditors	\$500
Administrative Assistant	\$2,200
Bookkeeping & Business Support	\$2,400
Office Supplies	\$150
Insurance	\$1,650
Storage Rental	\$2,750
<b>Total Expenses</b>	<b>\$82,500</b>

**CITY OF HAMILTON**  
**CAPITAL BUDGET ADJUSTMENTS ON THE CP MINOR MAINTENANCE PROJECTS**  
**FOR THE PERIOD COVERING JULY 1, 2020 TO SEPTEMBER 30, 2020**

**Recommendations**

Appropriated From	Description	Appropriated To	Description	Amount (\$)	Source of Funds
<b>Public Works (Tax)</b>					
<i>Roads</i>					
4031611601	CP Minor Maintenance Ward 1	4031911601	CP Minor Maintenance Ward 1	\$ 168,672.48	Federal Gas Tax
4031611602	CP Minor Maintenance Ward 2	4031911602	CP Minor Maintenance Ward 2	\$ 160,415.37	Federal Gas Tax
4031611602	CP Minor Maintenance Ward 2	4031911602	CP Minor Maintenance Ward 2	\$ 46,836.27	Current Contribution
4031611602	CP Minor Maintenance Ward 2	4031911602	CP Minor Maintenance Ward 2	\$ 245,000.00	Reserve
4031611603	CP Minor Maintenance Ward 3	4031911603	CP Minor Maintenance Ward 3	\$ 348,790.28	Current Contribution
4031611604	CP Minor Maintenance Ward 4	4031911604	CP Minor Maintenance Ward 4	\$ 175,959.70	Current Contribution
4031611605	CP Minor Maintenance Ward 5	4031911605	CP Minor Maintenance Ward 5	\$ 96,522.93	Current Contribution
4031611606	CP Minor Maintenance Ward 6	4031911606	CP Minor Maintenance Ward 6	\$ 318,145.76	Current Contribution
4031611607	CP Minor Maintenance Ward 7	4031911607	CP Minor Maintenance Ward 7	\$ 723,288.90	Current Contribution
4031611608	CP Minor Maintenance Ward 8	4031911608	CP Minor Maintenance Ward 8	\$ 732,206.24	Current Contribution
4031611609	CP Minor Maintenance Ward 9	4031911609	CP Minor Maintenance Ward 9	\$ 1,008,798.65	Current Contribution
4031611610	CP Minor Maintenance Ward 10	4031911610	CP Minor Maintenance Ward 10	\$ 44,129.68	Federal Gas Tax
4031611610	CP Minor Maintenance Ward 10	4031911610	CP Minor Maintenance Ward 10	\$ 24,000.00	Current Contribution
4031611611	CP Minor Maintenance Ward 11	4031911611	CP Minor Maintenance Ward 11	\$ 652,744.04	Current Contribution
4031611612	CP Minor Maintenance Ward 12	4031911612	CP Minor Maintenance Ward 12	\$ 290,000.00	Federal Gas Tax
4031611612	CP Minor Maintenance Ward 12	4031911612	CP Minor Maintenance Ward 12	\$ 212,300.00	Current Contribution
4031611612	CP Minor Maintenance Ward 12	4031911612	CP Minor Maintenance Ward 12	\$ 459,602.96	Reserve
4031611613	CP Minor Maintenance Ward 13	4031911613	CP Minor Maintenance Ward 13	\$ 590,193.11	Current Contribution
4031611614	CP Minor Maintenance Ward 14	4031911614	CP Minor Maintenance Ward 14	\$ 590,871.09	Current Contribution
4031611615	CP Minor Maintenance Ward 15	4031911615	CP Minor Maintenance Ward 15	\$ 73,581.07	Federal Gas Tax
4031611615	CP Minor Maintenance Ward 15	4031911615	CP Minor Maintenance Ward 15	\$ 124,298.28	Current Contribution
<b>Project Totals</b>				<b>\$ 7,086,356.81</b>	

CITY OF HAMILTON  
CAPITAL PROJECTS' CLOSING SCHEDULE  
AS OF SEPTEMBER 30, 2020

YEAR APPROVED	PROJECT ID	DESCRIPTION	APPROVED BUDGET (\$)	REVENUES (\$)	EXPENDITURES (\$)	PROJECT SURPLUS/ (DEFICIT) (\$)	% SPENT
			a	b	c	d = b - c	e=c/a
<b>UNALLOCATED CAPITAL LEVY RESERVE</b>							
2008	4240903001	The Gore Master Plan	100,000.00	100,000.00	97,952.25	2,047.75	98.0%
2008	4400856600	Olmstead Natural Open Space	1,335,517.84	1,335,565.69	1,335,517.84	47.85	100.0%
2009	3450953900	AODA Customer Service Std	261,800.00	261,806.23	212,914.78	48,891.45	81.3%
2012	4031218212	Bridge 185-Bay N so Strachan W	500,000.00	500,000.00	64,118.08	435,881.92	12.8%
2014	4031441460	Salt/Sand Storage Rehab	400,000.00	390,000.00	376,708.27	13,291.73	94.2%
2014	5121490530	Sign Kiosks & Poster Sleeve Program	200,000.00	200,000.00	199,626.67	373.33	99.8%
2014	7101454710	SWL Rec Cntr Independence	1,270,993.00	1,271,444.12	1,270,993.49	450.63	100.0%
2015	4041514009	New Traffic Signal - Mall Rd (395 Mohawk Rd E)	160,000.00	60,000.00	0.00	60,000.00	0.0%
2016	4031680582	2016 Development Rd Urbanization	500,000.00	388,484.66	387,083.48	1,401.18	77.4%
2016	4041610018	Low-Wattage-LED Replace	9,200,000.00	8,936,817.50	8,253,755.18	683,062.32	89.7%
2017	2051759702	Phase 1 Profile Management	190,000.00	190,000.00	145,718.18	44,281.82	76.7%
2017	3541741409	Code & Legislative Compliance	608,644.29	608,644.29	608,677.46	(33.17)	100.0%
2017	4031741760	Chedoke Yard Salt Dome	91,000.00	91,000.00	85,661.17	5,338.83	94.1%
2017	4661720722	Overhead Sign Structure - 2017	500,000.00	500,000.00	412,012.79	87,987.21	82.4%
2019	4451955901	Aviary Bus Case Review	25,000.00	25,000.00	13,020.99	11,979.01	52.1%
2019	5121955137	Waste Management R&D	125,000.00	125,000.00	0.00	125,000.00	0.0%
2019	5121992000	Closed Landfill Maint&Cap Imp	0.00	(67.34)	0.00	(67.34)	#DIV/0!
2020	3382055003	Provision SOGR Boards & Agencies	414,000.00	4,000.00	0.00	4,000.00	0.0%
<b>TOTAL FUNDS FROM UNALLOCATED CAPITAL LEVY (18)</b>			<b>15,881,955.13</b>	<b>14,987,695.15</b>	<b>13,463,760.63</b>	<b>1,523,934.52</b>	<b>84.8%</b>
<b>OTHER PROGRAM SPECIFIC RESERVES</b>							
2012	4241249208	Ward 8 Cap Reinvest Over \$100k	0.00	0.00	2,658.00	(2,658.00)	#DIV/0!
2016	4241609106	Westdale Streets Master Plan	150,000.00	150,000.00	151,166.66	(1,166.66)	100.8%
2017	3541741701	Confidential-PED17148(b) - HWDSB Property at 77 Gage Ave North	90,000.00	90,000.00	91,584.18	(1,584.18)	101.8%
2017	5161755640	Non-Trunk Flow Monitoring	100,000.00	100,000.00	159,474.63	(59,474.63)	159.5%
2018	3301809600	Ward 6 Capital Reinvestment	100,000.00	100,000.00	100,085.13	(85.13)	100.1%
2018	3301809800	Ward 8 Capital Reinvestment	100,000.00	50,000.00	51,550.00	(1,550.00)	51.6%
2019	3301909700	Ward 7 Capital Reinvestment	100,000.00	100,000.00	103,126.51	(3,126.51)	103.1%
2019	5141970002	Baldwin & Court-West to Dundas	190,000.00	190,000.00	198,415.93	(8,415.93)	104.4%
<b>TOTAL FUNDS FROM PROGRAM SPECIFIC RESERVES (8)</b>			<b>830,000.00</b>	<b>780,000.00</b>	<b>858,061.04</b>	<b>(78,061.04)</b>	<b>103.4%</b>
<b>DELAYED/CANCELLED PROJECTS</b>							
2016	5181655649	Clean Harbor Flushable Project	75,000.00	0.00	0.00	0.00	0.0%
2016	5181680680	Big Creek	200,000.00	0.00	0.00	0.00	0.0%
2018	4241809204	Hunter-Walnut Planter Barriers	1,475.00	0.00	0.00	0.00	0.0%
2018	4241809340	Res Composter Pilot	35,000.00	0.00	0.00	0.00	0.0%
2019	5161996954	Aberdeen Hillside Sewer	450,000.00	0.00	0.00	0.00	0.0%
2019	5301984901	Corridor Capacity	610,000.00	0.00	0.00	0.00	0.0%
2019	5301985901	Transit Terminal Development	3,190,000.00	0.00	0.00	0.00	0.0%
2020	5162067375	Upgrades SPS Outstations	170,000.00	0.00	0.00	0.00	0.0%
2020	5182080082	SWMP W19 - Parkside Hills Ph 2	3,740,000.00	0.00	0.00	0.00	0.0%
2020	5312082100	ATS-Vehicle Replacement Program	1,400,000.00	0.00	0.00	0.00	0.0%
<b>TOTAL DELAYED/CANCELLED PROJECTS (10)</b>			<b>9,871,475.00</b>	<b>0.00</b>	<b>0.00</b>	<b>0.00</b>	<b>0.0%</b>
<b>COMPLETED PROJECTS</b>							
<b>CORPORATE PROJECTS DEPARTMENT (Tax Budget)</b>							
<b>Councillor Infrastructure Program</b>							
2014	3301409600	Ward 6 Capital Reinvestment	83,000.00	82,180.89	82,180.89	0.00	99.0%
2014	4241409206	A/R - Poster Kiosks	20,000.00	20,000.00	20,000.00	0.00	100.0%
2016	3301609200	Ward 2 Capital Reinvestment	100,000.00	95,514.09	95,514.09	0.00	95.5%

CITY OF HAMILTON  
CAPITAL PROJECTS' CLOSING SCHEDULE  
AS OF SEPTEMBER 30, 2020

YEAR APPROVED	PROJECT ID	DESCRIPTION	APPROVED BUDGET (\$)	REVENUES (\$)	EXPENDITURES (\$)	PROJECT SURPLUS/ (DEFICIT) (\$)	% SPENT
			a	b	c	d = b - c	e = c/a
2016	3301609300	Ward 3 Capital Reinvestment	100,000.00	39,588.15	39,588.15	0.00	39.6%
2016	3301609600	Ward 6 Capital Reinvestment	100,000.00	99,794.61	99,794.61	0.00	99.8%
2016	3301609700	Ward 7 Capital Reinvestment	100,000.00	91,613.30	91,613.30	0.00	91.6%
2016	3301609800	Ward 8 Capital Reinvestment	100,000.00	81,917.34	81,917.34	0.00	81.9%
2017	3301709100	Ward 1 Capital Reinvestment	100,000.00	56,924.82	56,924.82	0.00	56.9%
2017	3301709300	Ward 3 Capital Reinvestment	100,000.00	20,968.71	20,968.71	0.00	21.0%
2017	3301709400	Ward 4 Capital Reinvestment	100,000.00	86,965.43	86,965.43	0.00	87.0%
2017	3301709500	Ward 5 Capital Reinvestment	100,000.00	99,477.10	99,477.10	0.00	99.5%
2017	3301709600	Ward 6 Capital Reinvestment	100,000.00	99,372.55	99,372.55	0.00	99.4%
2017	3301709700	Ward 7 Capital Reinvestment	100,000.00	45,995.22	45,995.22	0.00	46.0%
2017	4241709110	Victoria Prk Pool Enhncmnt	100,000.00	99,766.43	99,766.43	0.00	99.8%
2017	4241709111	Earl Kitchener Crosswalk	40,000	24,590	24,590	0.00	61.5%
2017	4241709114	Victoria Park Lighting	112,000.00	96,559.25	96,559.25	0.00	86.2%
2017	4241709302	Adelaide Hoodless Playground	150,000.00	150,000.00	150,000.00	0.00	100.0%
2017	4241709402	Montgomery Park Path	55,000.00	55,000.00	55,000.00	0.00	100.0%
2018	3301809100	Ward 1 Capital Reinvestment	100,000.00	22,458.75	22,458.75	0.00	22.5%
2018	3301809300	Ward 3 Capital Reinvestment	100,000.00	5,000.00	5,000.00	0.00	5.0%
2018	3301809400	Ward 4 Capital Reinvestment	100,000.00	66,755.91	66,755.91	0.00	66.8%
2018	3301809500	Ward 5 Capital Reinvestment	100,000.00	49,263.26	49,263.26	0.00	49.3%
2019	3301909014	Ward 14 Capital Reinvestment	100,000.00	57,319.28	57,319.28	0.00	57.3%
2019	3301909100	Ward 1 Capital Reinvestment	100,000.00	7,888.80	7,888.80	0.00	7.9%
2019	3301909200	Ward 2 Capital Reinvestment	100,000.00	12,783.67	12,783.67	0.00	12.8%
2019	3301909300	Ward 3 Capital Reinvestment	100,000.00	6,550.00	6,550.00	0.00	6.6%
2019	3301909400	Ward 4 Capital Reinvestment	100,000.00	19,632.01	19,632.01	0.00	19.6%
2019	3301909600	Ward 6 Capital Reinvestment	126,612.62	50,225.05	50,225.05	0.00	39.7%
2019	3301909800	Ward 8 Capital Reinvestment	100,000.00	358.69	358.69	0.00	0.4%
2019	4241909101	A/R - Inchbury Speed Cushions	10,000.00	9,720.00	9,720.00	0.00	97.2%
2019	4241909102	A/R - Oxford Speed Cushions	10,000.00	9,720.00	9,720.00	0.00	97.2%
2019	4241909204	W2 Metal Containers	400.00	400.00	400.00	0.00	100.0%
2019	4241909218	226 Rebecca Gazebo	5,450.00	4,909.92	4,909.92	0.00	90.1%
2019	4241909228	A/R - Ward 2 Speed Cushions	35,000.00	33,090.00	33,090.00	0.00	94.5%
2019	4241909307	Gage Park Assessible Swings	50,000.00	47,588.16	47,588.16	0.00	95.2%
2019	4241909308	A/R - W3 Speed Humps	55,000.00	51,755.00	51,755.00	0.00	94.1%
2019	4241909402	AR - Melvin Avenue Resurfacing	1,030,000.00	934,388.64	934,388.64	0.00	90.7%
2019	4241909403	Tragina - Normandy to Main	300,000.00	156,516.66	156,516.66	0.00	52.2%
2019	4241909405	A/R - Wexford Speed Cushions	5,600.00	4,860.00	4,860.00	0.00	86.8%
2019	4241909406	A/R - London St Speed Cushions	12,000.00	9,720.00	9,720.00	0.00	81.0%
2019	4241909902	Valley Park Court Wind Screens	4,000.00	2,722.40	2,722.40	0.00	68.1%
<b>OUTSIDE BOARDS AND AGENCIES (Tax Budget)</b>							
<b>City Housing</b>							
2014	6731441401	Parking Structure-30 Sanford S	1,142,000.00	1,142,000.00	1,142,000.00	0.00	100.0%
2017	6181741602	City Housing Contribution	500,000.00	500,000.00	500,000.00	0.00	100.0%
<b>Police Services</b>							
2014	3761457401	Crime Mapping Services	250,000.00	250,000.00	250,000.00	0.00	100.0%
2018	3761851100	2018 Police Vehicle Purchases	0.00	2,449,399.20	2,449,399.20	0.00	#DIV/0!
2018	3761851801	Marine Vessel (Hike)	0.00	800,000.00	800,000.00	0.00	#DIV/0!
2019	3761951811	Conducted Energy Weapons (CEW)	335,000.00	335,000.00	335,000.00	0.00	100.0%
2019	3761957801	ISD - Compellent Storage	180,000.00	180,000.00	180,000.00	0.00	100.0%
<b>Planning &amp; Development (Tax Budget)</b>							

CITY OF HAMILTON  
CAPITAL PROJECTS' CLOSING SCHEDULE  
AS OF SEPTEMBER 30, 2020

YEAR APPROVED	PROJECT ID	DESCRIPTION	APPROVED BUDGET (\$) a	REVENUES (\$) b	EXPENDITURES (\$) c	PROJECT SURPLUS/ (DEFICIT) (\$) d = b - c	% SPENT e=c/a
<b>Parking By-Law Services Division</b>							
2016	4901657600	HMPS Software Upgrade	200,000.00	115,805.58	115,805.58	0.00	57.9%
<b>Real Estate Division</b>							
2019	3561950123	RE1903 - 74 Trinity Church Rd Purchase	407,551.00	406,571.01	406,571.01	0.00	99.8%
2020	3562050001	RE2001 - 68 Trinity Church Road	0.00	169,759.98	169,759.98	0.00	0.0%
<b>Public Works (Tax Budget)</b>							
<b>Roads Division</b>							
2010	8201055100	Gore Pedestrianization Pilot	179,000.00	176,496.40	176,496.40	0.00	98.6%
2015	4031560999	Closed Projects - Roads	14,000.00	231,465.52	231,465.52	0.00	1653.3%
2017	4031710012	Railway Roadway Crossings Rehab Program - 2017	150,000.00	150,000.00	150,000.00	0.00	100.0%
2017	4661720001	ATMS - Advanced Traffic Management System - 2017	2,910,000.00	2,910,000.00	2,910,000.00	0.00	100.0%
2017	4661720540	Traffic Signal Modernization Coordinated with ESI - 2017	750,000.00	750,000.00	750,000.00	0.00	100.0%
2018	4031810012	Railway Roadway Crossings Rehab Program - 2018	173,700.00	176,000.00	176,000.00	0.00	101.3%
2018	4031811015	Road Resurfacing Program - 2018	17,100,000.00	16,794,919.33	16,794,919.33	0.00	98.2%
2018	4031851410	Roads Small Equip Purchase - 2018	78,000.00	78,000.00	78,000.00	0.00	100.0%
2018	4041810417	Guiderail Replacement - 2018	880,000.00	880,000.00	880,000.00	0.00	100.0%
2018	4661820001	ATMS - Advanced Traffic Management System - 2018	790,000.00	790,000.00	790,000.00	0.00	100.0%
2019	4031911224	Sidewalk Rehabilitation Program - 2019	750,000.00	743,118.78	743,118.78	0.00	99.1%
2019	4031911225	QA-QC - 2019	730,000.00	730,000.00	730,000.00	0.00	100.0%
2019	4031917677	Preventative Maintenance Program - 2019	2,200,000.00	2,200,000.00	2,200,000.00	0.00	100.0%
2019	4031918217	Bridge & Culvert Maintenance - 2019	1,976,000.00	1,976,000.00	1,976,000.00	0.00	100.0%
2019	4041910004	Escarpment Slope Stabilization Program - 2019	1,000,000.00	1,000,000.00	1,000,000.00	0.00	100.0%
2019	4041917384	Guide Rail Replacement Program - 2019	400,000.00	400,000.00	400,000.00	0.00	100.0%
2019	4661916102	Traffic Calming - Various - 2019	373,300.00	368,287.05	368,287.05	0.00	98.7%
<b>Transit Division</b>							
2013	5301384002	Mobility Programs	422,500.00	386,549.96	386,549.96	0.00	91.5%
2015	5301584501	Trapeze EAM Fleet Management	800,000.00	479,018.59	479,018.59	0.00	59.9%
2018	5301883100	2018 HSR Bus Replacement	17,485,000.00	14,392,043.60	14,392,043.60	0.00	82.3%
<b>Waste Management Division</b>							
2019	5121990900	Cigarette Litter Preventn Prog	65,000.00	57,835.09	57,835.09	0.00	89.0%
2019	5121993000	Maintenance & Capital Improvements to the Resource Recovery Centre	207,771.61	207,771.61	207,771.61	0.00	100.0%
<b>Recreation Facilities Division</b>							
2016	7101654608	William Schwenger Park Washroom Facility	506,072.22	506,072.22	506,072.22	0.00	100.0%
2017	3541755101	Recreation - Facilities Audit	123,309.15	123,327.55	123,327.55	0.00	100.0%
<b>Corporate Building Division</b>							
2015	3541541409	Code & Legislative Compliance	440,594.24	440,594.24	440,594.24	0.00	100.0%
2016	3541641532	Facility Capital Maintenance	228,800.59	228,800.59	228,800.59	0.00	100.0%
2016	3541641638	Overhead Door Replacement Prog	45,629.87	45,629.87	45,629.87	0.00	100.0%
2016	3541655001	Yard Capital Renewal Program	211,924.49	211,929.25	211,929.25	0.00	100.0%
2017	3541741010	Facility Upgrades Libraries	90,704.48	90,704.48	90,704.48	0.00	100.0%
2017	3541741532	Facility Capital Maintenance	842,179.62	842,179.62	842,179.62	0.00	100.0%
2017	3541741648	Parking Lot Rehabilitation	151,698.00	151,693.46	151,693.46	0.00	100.0%
2017	3541755001	Yard Capital Renewal Program	189,035.57	189,035.57	189,035.57	0.00	100.0%
2017	3541757001	Archibus-Facility Maintenance	76,136.35	76,136.35	76,136.35	0.00	100.0%
2018	3541841409	Facilities Code & Compliance	203,910.86	203,910.86	203,910.86	0.00	100.0%
2018	3541841648	Parking Lot Rehabilitation	355,606.94	355,606.94	355,606.94	0.00	100.0%
2018	3541855701	ConfederationPrkFacilityAssmnt	175,231.28	175,231.28	175,231.28	0.00	100.0%
2019	3541941409	Code & Legislative Compliance	418,316.08	418,316.08	418,316.08	0.00	100.0%

CITY OF HAMILTON  
CAPITAL PROJECTS' CLOSING SCHEDULE  
AS OF SEPTEMBER 30, 2020

YEAR APPROVED	PROJECT ID	DESCRIPTION	APPROVED BUDGET (\$)	REVENUES (\$)	EXPENDITURES (\$)	PROJECT SURPLUS/ (DEFICIT) (\$)	% SPENT
			a	b	c	d = b - c	e=c/a
<b>Parks Division</b>							
2015	4401556514	St Christopher's Park	169,000.00	160,131.31	160,131.31	0.00	94.8%
2018	4241809401	Crown Point East Parkette	377,880.00	369,321.15	369,321.15	0.00	97.7%
2018	4401851700	Small Equipment Replacement	71,912.91	71,912.91	71,912.91	0.00	100.0%
2018	4401856127	Churchill Park Phase 2	10,630.88	10,630.88	10,630.88	0.00	100.0%
2018	4401856900	Bruce Park Spraypad	615,645.93	615,645.93	615,645.93	0.00	100.0%
2018	5121895525	SWMMP Approvals	45,412.17	45,412.17	45,412.17	0.00	100.0%
2019	4401951601	Equipment Acquisitions - DC	247,000.00	240,352.47	240,352.47	0.00	97.3%
2019	4401956001	Leash free Dog Park Program	80,000.00	80,000.00	80,000.00	0.00	100.0%
2020	4402049007	Cemetery Columbarium	168,375.09	166,421.98	166,421.98	0.00	98.8%
2020	4402051001	Equipment Upgrades	50,000.00	50,000.00	50,000.00	0.00	100.0%
<b>Planning &amp; Development (Rate Budget)</b>							
<b>Growth Management Division</b>							
2006	5180680695	SWMP-H6 Dartnall Wetland Retro	855,000.00	1,932.73	1,932.73	0.00	0.2%
2011	5181180188	RR 56-Binbrook Rd to Cemetery Dr	2,450,000.00	1,903,995.22	1,903,995.22	0.00	77.7%
<b>Public Works (Rate Budget)</b>							
<b>Waterworks Regular Program</b>							
2015	5141596152	PD11 (Governor's Rd) Extend	1,180,000.00	1,174,763.52	1,174,763.52	0.00	99.6%
2016	5141666713	Annual Water Maintenance	600,000.00	496,858.78	496,858.78	0.00	82.8%
2017	5141751710	Fleet Additions - Hamilton Water - 2017	560,000.00	560,000.00	560,000.00	0.00	100.0%
2017	5141767752	WW Outstation Inspection - AM	550,000.00	275,274.74	275,274.74	0.00	50.0%
2018	5141855010	Water Systems Planning	300,000.00	258,908.16	258,908.16	0.00	86.3%
2018	5141857628	Saltfleet Trunkmain Inspection	593,000.00	591,221.06	591,221.06	0.00	99.7%
2018	5141866350	WTP Lighting Upgrade	200,000.00	132,129.40	132,129.40	0.00	66.1%
2018	5141867752	Water Outstation Inspections	660,000.00	644,924.95	644,924.95	0.00	97.7%
2019	5141960080	Valve Replacement - 2019	1,580,000.00	1,580,000.00	1,580,000.00	0.00	100.0%
2019	5141960577	Metallic Watermain Condition Assessment - 2019	280,000.00	280,000.00	280,000.00	0.00	100.0%
2019	5141962073	Field Data Systems Program - 2019	150,000.00	150,000.00	150,000.00	0.00	100.0%
<b>Wastewater Regular Program</b>							
2013	5161367360	Cormorant & Osprey (HC014)	4,450,000.00	4,232,976.14	4,232,976.14	0.00	95.1%
2013	5161367752	WW Outstation Inspection - AM	645,000.00	168,504.54	168,504.54	0.00	26.1%
2015	5161555955	Inflow & Infiltration	474,000.00	461,752.46	461,752.46	0.00	97.4%
2015	5161557545	Wastewater Computer Model	550,000.00	483,174.80	483,174.80	0.00	87.8%
2017	5161755955	Inflow & Infiltration	300,000.00	272,680.57	272,680.57	0.00	90.9%
2017	5161767752	WW Outstn Insp -Asset Mgm Prog	220,000.00	173,928.96	173,928.96	0.00	79.1%
2018	5161855010	Wastewater Systems Planning	300,000.00	190,291.59	190,291.59	0.00	63.4%
2018	5161855640	Flow Monitoring Program	50,000.00	40,813.48	40,813.48	0.00	81.6%
2018	5161857545	Wastewater Computer Model	280,000.00	245,401.77	245,401.77	0.00	87.6%
2019	5161962073	Field Data Systems Program - 2019	110,000.00	110,000.00	110,000.00	0.00	100.0%
<b>Storm Sewers Regular Program</b>							
2012	5181274800	Watercourse 5 and 6	3,850,000.00	397,595.19	397,595.19	0.00	10.3%
2014	5181460461	Forty Mile Municipal Drain	153,163.98	91,362.51	91,362.51	0.00	59.7%
2018	5181817152	Right of Way Drainage Program - 2018	1,380,000.00	1,380,000.00	1,380,000.00	0.00	100.0%
2018	5181860622	SWM Facility Maintenance Program - 2018	1,200,000.00	1,200,000.00	1,200,000.00	0.00	100.0%
2019	5181917458	Catch Basin Replacement/Rehabilitation Program - 2019	770,000.00	770,000.00	770,000.00	0.00	100.0%
2019	5181962073	Field Data Systems Program - 2019	110,000.00	110,000.00	110,000.00	0.00	100.0%
<b>TOTAL COMPLETED PROJECTS (127)</b>			<b>87,448,055.93</b>	<b>79,383,383.55</b>	<b>79,383,383.55</b>	<b>0.00</b>	<b>90.8%</b>
<b>GRAND TOTAL COMPLETED/CANCELLED PROJECTS (163)</b>			<b>114,031,486.06</b>	<b>95,151,078.70</b>	<b>93,705,205.22</b>	<b>1,445,873.48</b>	<b>82.2%</b>

CITY OF HAMILTON CAPITAL PROJECTS BUDGET APPROPRIATIONS OF \$250,000 OR GREATER AND CAPITAL PROJECT RESERVE FUNDING					
<b>Recommendations</b>					
Appropriated/ Transferred From	Description	Appropriated/ Transferred To	Description	Amount (\$)	Comments
<b>Corporate Services</b> <i>Information Technology Program</i>					
108020	Unallocated Capital Levy Reserve	49412 - 3501857806	Data Centre HVAC	250,000.00	Additional funding of \$250,000 was identified in Report FCS20091 from Capital Work In Progress (WIP) funding and/or reserves which was approved by Council (Nov 25, 2020) through Audit Finance & Administration Committee Report 20-012 (Nov 19, 2020).
<b>Corporate Services Total</b>				<b>\$ 250,000.00</b>	
<b>Public Works (Rate)</b> <i>Waterworks Regular Program</i>					
5169309324	Unalloc Current Funds-Sanitary	5141751710	Fleet Additions	\$ 560,000.00	To close project 5141751710 by funding actuals to budget from Unalloc Current Funds-Sanitary project.
<b>Public Works (Rate) Total</b>				<b>\$ 560,000.00</b>	
<b>Public Works (Tax)</b> <i>Roads</i>					
4031420622	North End Traffic Mgmt Plan	4032101999	Pending Litigation	\$ 69,275.26	
4031419101	Road Reconstruction Program - 2014	4032101999	Pending Litigation	\$ 247,000.00	
<b>Public Works (Rate)</b> <i>Roads</i>					
5141660999	Closed Projects - Water	5142101999	Pending Litigation	\$ 49,000.00	To appropriate remaining funds of completed projects to new projects that are related to pending litigation.
5141670000	Coordinated Road and Subsurface Works - 2016	5142101999	Pending Litigation	\$ 153,000.00	
5161560999	Closed Projects - WasteWater	5162101999	Pending Litigation	\$ 90,000.00	
<b>Public Works (Rate) Total</b>				<b>\$ 608,275.26</b>	
<b>Project Totals</b>				<b>\$ 1,418,275.26</b>	

**CITY OF HAMILTON**  
**CAPITAL BUDGET ADJUSTMENTS ON THE CP MINOR MAINTENANCE PROJECTS**  
**FOR THE PERIOD COVERING JULY 1, 2020 TO SEPTEMBER 30, 2020**

**Recommendations**

Appropriated From	Description	Appropriated To	Description	Amount (\$)	Source of Funds
<b>Public Works (Tax)</b>					
<i>Roads</i>					
4031611601	CP Minor Maintenance Ward 1	4031911601	CP Minor Maintenance Ward 1	\$ 168,672.48	Federal Gas Tax
4031611602	CP Minor Maintenance Ward 2	4031911602	CP Minor Maintenance Ward 2	\$ 160,415.37	Federal Gas Tax
4031611602	CP Minor Maintenance Ward 2	4031911602	CP Minor Maintenance Ward 2	\$ 46,836.27	Current Contribution
4031611602	CP Minor Maintenance Ward 2	4031911602	CP Minor Maintenance Ward 2	\$ 245,000.00	Reserve
4031611603	CP Minor Maintenance Ward 3	4031911603	CP Minor Maintenance Ward 3	\$ 348,790.28	Current Contribution
4031611604	CP Minor Maintenance Ward 4	4031911604	CP Minor Maintenance Ward 4	\$ 175,959.70	Current Contribution
4031611605	CP Minor Maintenance Ward 5	4031911605	CP Minor Maintenance Ward 5	\$ 96,522.93	Current Contribution
4031611606	CP Minor Maintenance Ward 6	4031911606	CP Minor Maintenance Ward 6	\$ 318,145.76	Current Contribution
4031611607	CP Minor Maintenance Ward 7	4031911607	CP Minor Maintenance Ward 7	\$ 723,288.90	Current Contribution
4031611608	CP Minor Maintenance Ward 8	4031911608	CP Minor Maintenance Ward 8	\$ 732,206.24	Current Contribution
4031611609	CP Minor Maintenance Ward 9	4031911609	CP Minor Maintenance Ward 9	\$ 1,008,798.65	Current Contribution
4031611610	CP Minor Maintenance Ward 10	4031911610	CP Minor Maintenance Ward 10	\$ 44,129.68	Federal Gas Tax
4031611610	CP Minor Maintenance Ward 10	4031911610	CP Minor Maintenance Ward 10	\$ 24,000.00	Current Contribution
4031611611	CP Minor Maintenance Ward 11	4031911611	CP Minor Maintenance Ward 11	\$ 652,744.04	Current Contribution
4031611612	CP Minor Maintenance Ward 12	4031911612	CP Minor Maintenance Ward 12	\$ 290,000.00	Federal Gas Tax
4031611612	CP Minor Maintenance Ward 12	4031911612	CP Minor Maintenance Ward 12	\$ 212,300.00	Current Contribution
4031611612	CP Minor Maintenance Ward 12	4031911612	CP Minor Maintenance Ward 12	\$ 459,602.96	Reserve
4031611613	CP Minor Maintenance Ward 13	4031911613	CP Minor Maintenance Ward 13	\$ 590,193.11	Current Contribution
4031611614	CP Minor Maintenance Ward 14	4031911614	CP Minor Maintenance Ward 14	\$ 590,871.09	Current Contribution
4031611615	CP Minor Maintenance Ward 15	4031911615	CP Minor Maintenance Ward 15	\$ 73,581.07	Federal Gas Tax
4031611615	CP Minor Maintenance Ward 15	4031911615	CP Minor Maintenance Ward 15	\$ 124,298.28	Current Contribution
<b>Project Totals</b>				<b>\$ 7,086,356.81</b>	

## 2021 PROPOSED USER FEES & CHARGES

Department: Healthy and Safe Communities

Division: Recreation

#	Service or Activity Provided or Use of City Property	2021 Proposed Fee	HST (Y/N)*	Effective Date
<b>Recreation Centre &amp; Pool Admission Fees</b>				
1	Monthly Pass (Child/Youth/Senior)	\$ 12.32	Y	1-Apr-21
2	Monthly Pass (Adult)	\$ 18.40	Y	1-Apr-21
3	Monthly Pass (Family)	\$ 37.56	Y	1-Apr-21
<b>GOLF - King's Forest</b>				
<b>King's Forest Green Fees</b>				
4	Spring/Fall Green Fees (walking)	\$ 39.82	Y	1-Apr-21
5	League Fee with cart (9 holes)	\$ 35.40	Y	1-Apr-21
6	League Fee with cart (18 holes)	\$ 39.82	Y	1-Apr-21
7	Tournament Green Rate (Monday - Thursday)	\$ 66.37	Y	1-Apr-21
8	Tournament Green Rate (Friday - Sunday)	\$ 73.45	Y	1-Apr-21
9	Sell off Rate (18 holes)	\$ 32.74	Y	1-Apr-21
<b>King's Forest Golf Memberships</b>				
10	City Wide - Junior (18 and under)	\$ 617.11	Y	1-Apr-21
11	City Wide - Intermediate (19-35)	\$ 1,297.49	Y	1-Apr-21
12	Lower banquet room rental - Special Event	\$ 75.22	Y	1-Apr-21
13	Main banquet room rental - Special Event	\$ 150.44	Y	1-Apr-21
<b>GOLF - Chedoke</b>				
<b>Chedoke Green Fees-Beddoe</b>				
14	Spring/Fall Green Fees (walking)	\$ 30.97	Y	1-Apr-21
15	League Fee with cart (9 holes)	\$ 26.55	Y	1-Apr-21
16	League Fee with cart (18 holes)	\$ 30.97	Y	1-Apr-21
17	Tournament Green Rate (Monday - Thursday)	\$ 51.33	Y	1-Apr-21
18	Tournament Green Rate (Friday - Sunday)	\$ 57.52	Y	1-Apr-21
19	Sell off Rate (18 holes)	\$ 23.89	Y	1-Apr-21
<b>Chedoke Green Fees - Martin</b>				
20	Spring/Fall Green Fees (walking)	\$ 22.12	Y	1-Apr-21
21	League Fee with cart (9 holes)	\$ 22.12	Y	1-Apr-21
22	League Fee with cart (18 holes)	\$ 26.55	Y	1-Apr-21
23	Tournament Green Rate (Monday - Thursday)	\$ 43.36	Y	1-Apr-21
24	Tournament Green Rate (Friday - Sunday)	\$ 47.79	Y	1-Apr-21
25	Sell off Rate (18 holes)	\$ 18.58	Y	1-Apr-21
26	Winter Golf Green Fee	\$ 20.35	Y	1-Apr-21
<b>Chedoke Golf Memberships</b>				
27	City Wide - Junior (18 and under)	\$ 617.11	Y	1-Apr-21
28	City Wide - Intermediate (19-35)	\$ 1,297.49	Y	1-Apr-21





## **AUDIT, FINANCE AND ADMINISTRATION COMMITTEE REPORT 21-004**

**9:30 a.m.**

**March 25, 2021**

**Council Chambers**

**Hamilton City Hall**

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**Present:** Councillors L. Ferguson (Chair), C. Clark, C. Collins, B. Johnson,  
M. Pearson, A. VanderBeek, and M. Wilson

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### **THE AUDIT, FINANCE & ADMINISTRATION COMMITTEE PRESENTS REPORT 21-004 AND RESPECTFULLY RECOMMENDS:**

#### **1. CONSENT ITEMS (Item 7)**

That the following Consent Items (Item 7), be received:

- (a) 2020 Fourth Quarter Request for Tenders and Proposals Report (FCS20033(c)) (City Wide) (Item 7.1)
- (b) 2020 Fourth Quarter Emergency and Non-competitive Procurements Report (FCS20034(c)) (City Wide) (Item 7.2)
- (c) 2020 Fourth Quarter Non-Compliance with the Procurement Policy Report (FCS20035(c)) (City Wide) (Item 7.3)
- (d) Annual Assessment Appeals as of December 31, 2020 (FCS21012) (City Wide) (Item 7.4)
- (e) Annual Tax Arrears as of December 31, 2020 (FCS21013) (City Wide) (Item 7.5)
- (f) Report of the 2020 Remuneration and Expenses as Required under Section 284 of the Municipal Act (FCS21014) (Item 7.6)
- (g) Enhancing Compliance with City-Wide Cash Handling Policy (AUD21002) (City Wide) (Item 7.7)
- (h) Occupational Injury and Illness Claims Annual Report 2020 (HUR21005) (City Wide) (Item 7.8)

**2. Governance Review Sub-Committee Report 21-002 - February 23, 2021  
(Item 10.1)**

**(a) 2020 Review of the City's Procedural By-law – Amendments to Allow for Virtual Participation at Council and/or Committee Meetings (FCS21004(a) / LS21001(a)) (Item 9.2)**

That Report FCS21004(a) / LS21001(a), respecting 2020 Review of the City's Procedural By-law – Amendments to Allow for Virtual Participation at Council and/or Committee Meetings, be received.

**(b) Legal Advice on Contract Terms (LS21006) (City Wide) (Item 13.2)**

That Report LS21006, respecting Legal Advice on Contract Terms, be received and remain confidential.

**(c) Integrity Commissioner Work Plan (FCS20016(b)) (City Wide) (Item 9.1)**

- (i) That the Integrity Commissioner's Work Plan outlined in Appendix "A" to Audit, Finance & Administration Committee Report 21-004, as amended to remove any references to Council Code of Conduct and Council/Staff Relations Policy, be approved;
- (ii) That the City Clerk be directed to manage the delivery of the Integrity Commissioner's Work Plan as outlined in Appendix "A" to Audit, Finance & Administration Committee Report 21-004, as amended to remove any references to Council Code of Conduct and Council/Staff Relations Policy; and,
- (iii) That completed Work Plan items outlined in Appendix "A" to Audit, Finance & Administration Committee Report 21-004, as amended to remove any references to Council Code of Conduct and Council/Staff Relations Policy, be presented to General Issues Committee for discussion.

At Committee's request, Item (c) respecting the Integrity Commissioner Work Plan (FCS20016(b)) was voted on separately.

**3. Corporate Technology and Software Standardization Committee (FSC21021) (City Wide) (Item 10.2)**

- (a) That Council approve the creation of a Corporate Technology and Software Standardization Committee (CTSSC) with the authority to establish technology and software standards City wide, similar to the Standards and Approved Products Committee from procurement By-law Number 20-205, Policy 14, Section 4.14, Item 2;

- (b) That this Committee report back to Council once a year with an update to the list of corporate technology and software standards along with the rationale for any standards established during the previous year.

**4. Transit Division Radio System Support - Service Agreement (FCS21022)  
(City Wide) (Item 10.3)**

That the General Manager, Finance and Corporate Services, or their designate, be authorized and directed to establish a new multi-year Service Agreement with the incumbent vendor, Bell Mobility Inc. (Bell Mobility) for the support of the radio system used by Hamilton Street Railway (HSR) within the Transit Division of the Public Works Department for a 5-year term with a 5-year extension option as well as a one (1) year optional extension, at the discretion of the City, under the same terms and conditions as the previous agreement and in a format approved by the City Solicitor pursuant to Procurement Policy #11 – Non Competitive Procurements.

**5. Authority to Negotiate and Place a Debenture CityHousing Hamilton (CHH)  
Project - 500 MacNab Street (FCS19068(b)) (City Wide) (Item 10.4)**

- (a) That the General Manager, Finance and Corporate Services, be authorized to enter into and execute any necessary agreements, including any agreements with Infrastructure Ontario's Loan Program, to secure the capital funding required for CityHousing Hamilton Corporation project at 500 MacNab Street with content acceptable to the General Manager, Finance and Corporate Services, and in a form satisfactory to the City Solicitor;
- (b) That the General Manager, Finance and Corporate Services, be authorized and directed to negotiate and confirm the terms, placement and issuance of all debenture issue(s) and / or private placement debenture issue(s), in either a public or private market and / or bank loan agreements and debenture issue(s) and / or variable interest rate bank loan agreements and debenture issue(s), in an amount not to exceed \$3,950,000 Canadian currency in support of CityHousing Hamilton for project at 500 MacNab Street;
- (c) That the General Manager, Finance and Corporate Services, be authorized and directed to enter into and execute any necessary agreements, to engage the services of all required persons, agencies and companies to secure the terms and issuance of the debenture issue(s) described in Recommendation (b) to Report FCS19068(b) including, but not limited to, external legal counsel, fiscal agents and financial professionals, with content acceptable to the General Manager, Finance and Corporate Services, and in a form satisfactory to the City Solicitor;
- (d) That the General Manager, Finance and Corporate Services, Mayor and City Clerk are individually authorized and directed to enter into and / or execute, on behalf of the City of Hamilton, all agreements and necessary

- ancillary documents to implement Recommendation (b) to Report FCS19068(b) and in order to secure the terms and issuance of the debenture issue(s) described in Recommendation (b) to Report FCS19068(b) with content acceptable to the General Manager, Finance and Corporate Services, and in a form satisfactory to the City Solicitor;
- (e) That the General Manager, Finance and Corporate Services, be authorized and directed to administer all agreements and necessary ancillary documents described in Recommendations (a), (c) and (d) to Report FCS19068(b);
  - (f) That the City of Hamilton will act as guarantor of the long-term financing identified in Recommendation (b) to Report FCS19068(b) not to exceed \$3,950,000 sought by CityHousing Hamilton Corporation for the 500 MacNab Street Project and that the General Manager, Finance and Corporate Services, and City Clerk be authorized to execute any agreements and ancillary documents relating to the guarantee;
  - (g) That the General Manager, Finance and Corporate Services or designate, be authorized to enter into an amending agreement to the existing loan agreement of \$9,229,500 with CityHousing Hamilton for the 500 MacNab Street Project, in a form satisfactory to the City Solicitor, that will permit the use of the additional financing received on the project;
  - (h) That staff be directed to prepare, for Council's consideration, all necessary by law(s) to authorize and implement the CityHousing Hamilton Corporation projects at 500 MacNab Street including by-laws for the purpose of authorizing the debenture issue(s) in accordance with Recommendations (b), (c), (d), (e), and (f) to Report FCS19068(b) and any by-laws necessary to negotiate, place and secure the required capital funding in accordance with Recommendation (a) to Report FCS19068(b).

**6. Amendment to the 2019 Development Charges Background Study and Development Charges By-law (FCS21025) (City Wide) (Item 10.5)**

- (a) That the Development Charges Update Study prepared by Watson & Associates Economists Ltd. and dated March 5, 2021, be released to the public; and,
- (b) That staff be directed to incorporate language into the Draft Amending Development Charges By law, included in the Development Charges Update Study, attached as Appendix "A" to Report FCS21025, to provide a residential intensification exemption, such that new or existing single detached dwellings, semi-detached dwellings or row-dwellings can add up to two secondary dwelling units (SDUs) without paying development charges.

**7. Development Charges Stakeholders Sub-Committee Report 21-001 - March 11, 2021 (Item 10.6)**

**(a) Development Charges Budget – Gross and Net (FCS21023) (City Wide) (Item 7.1)**

That Report FCS21023 respecting Development Charges Budget – Gross and Net, be received.

**(b) Development Charges Update Study (Item 10.1)**

That the Development Charges Update Study, be received.

**(c) Appointment of Committee Chair and Vice Chair for 2021-2022 (Item 13.1)**

(i) That Councillor Danko be appointed as Chair of the Development Charges Stakeholders Sub-committee for 2021-2022.

(ii) That Paul Szachlewicz, Hamilton Chamber of Commerce, be appointed as Vice Chair of the Development Charges Stakeholders Sub-committee for 2021-2022.

**8. Heritage Green Park Improvements (Ward 9) (Item 11.1)**

WHEREAS, Heritage Green Park, 447 First Rd. West is an active community park in Ward 9 with recreation amenities that support the local residents and beyond;

WHEREAS, recreation amenities and supporting infrastructure in this park would benefit from life cycle replacement and enhancements;

WHEREAS, additional funding sources are required to support the capital replacement and enhancement program in order to implement these improvements; and,

WHEREAS, grant opportunities may exist with the Heritage Green Community Trust, administered through a granting process.

THEREFORE, BE IT RESOLVED:

(a) That City of Hamilton Staff be authorized and directed to investigate and submit applications for Heritage Green Community Trust grants; and,

(b) That the Mayor and City Clerk be authorized and directed to execute any required agreement(s) and ancillary documents, with such terms and conditions in a form satisfactory to the City Solicitor.

**9. Standardization of Intergraph Canada Ltd., Hexagon Safety and Infrastructure Division's Computer Aided Dispatch Software for the Hamilton Fire Department (FCS21018) (Item 14.1)**

- (a) That the Standardization and Single Sourcing of software, support and professional services for the Computer Aided Dispatch System used by Hamilton Fire Department, manufactured by Intergraph Canada Ltd., Hexagon Safety and Infrastructure Division, pursuant to Procurement Policy #14 – Standardization, be approved for a period of five years from the date of Council approval;
- (b) That the General Manager, Finance and Corporate Services, be authorized to negotiate, enter into and execute any required Contract and any ancillary documents required to give effect thereto with Intergraph Canada Ltd., Hexagon Safety and Infrastructure Division, in a form satisfactory to the City Solicitor;
- (c) That the General Manager, Finance and Corporate Services, be authorized to amend any Contract executed and any ancillary document(s), in a form satisfactory to the City Solicitor, in the event that Intergraph Canada Ltd., Hexagon Safety and Infrastructure Division, undergoes a name change;
- (d) That Closed Session recommendations, be approved and remain Confidential until execution of the necessary agreements and the ancillary documents; and,
- (e) That the contents of Report FCS21018, respecting Standardization of Intergraph Canada Ltd., Hexagon Safety and Infrastructure Division's Computer Aided Dispatch Software for the Hamilton Fire Department remain confidential.

**FOR INFORMATION:**

**(a) CHANGES TO THE AGENDA (Item 2)**

The Committee Clerk advised of the following change to the agenda:

**6. DELEGATION REQUESTS**

- 6.1 Larry Pomerantz, RainBarrel.ca, respecting the rain barrel program and a 10.8% increase due to supply chain cost increases (For a future meeting)

The agenda for the February 18, 2021 Audit, Finance and Administration Committee meeting was approved, as amended.

**(b) DECLARATIONS OF INTEREST (Item 3)**

Councillor Clark declared an interest to Item 10.1, the Governance Review Sub-Committee Report 21-002 – February 23, 2021 respecting Item 2, the Integrity Commissioner Work Plan (FCS20016(b)) and Item 3, Legal Advice on Contract Terms (LS21006) as he has requested a review of an incident by the Integrity Commissioner, and while there is no pecuniary interest, there may be a perceived or apparent conflict of interest.

**(c) APPROVAL OF MINUTES OF PREVIOUS MEETING (Item 4)**

**(i) February 18, 2021 (Item 4.1)**

The Minutes of the February 18, 2021 meeting of the Audit, Finance and Administration Committee were approved, as presented.

**(d) COMMUNICATIONS (Item 5)**

**(i) Correspondence from CityHousing Hamilton, respecting their response to the Audit, Finance & Administration Committee's Outstanding Business List (OBL) Item pertaining to Report AUD17021 (Item 5.1)**

The correspondence from CityHousing Hamilton, respecting their response to the Audit, Finance & Administration Committee's Outstanding Business List (OBL) Item pertaining to Report AUD17021, was received.

**(e) DELEGATION REQUESTS (Item 6)**

**(i) Larry Pomerantz, RainBarrel.ca, respecting the rain barrel program and a 10.8% increase due to supply chain cost increases (For a future meeting) (Added Item 6.1)**

The delegation request from Larry Pomerantz, RainBarrel.ca, respecting the rain barrel program and a 10.8% increase due to supply chain cost increases, was approved for a future meeting.

**(f) GENERAL INFORMATION / OTHER BUSINESS (Item 13)**

**(i) Amendments to the Outstanding Business List (Item 13.1)**

The following amendments to the Audit, Finance & Administration Committee's Outstanding Business List, were approved:

**(a) Item Considered Complete and Needing to be Removed:**

CityHousing Hamilton - Review of Implementation of Renovation and/or Repairs to Parking Lot Project at 395 Mohawk Road East  
Added: August 16, 2017 at AF&A - Item 9.2

Completed: March 25, 2021 at AF&A - Item 4.1

OBL Item: F

Process for Addressing Development Charge (DC) Concerns  
(FCS20007) (City Wide)  
Added: February 20, 2020 at AF&A - Item (f)(ii)  
Completed: March 25, 2021 at AF&A - Item 9.1 (Procedural By-law  
21-021)  
OBL Item: 20-B

Citizen Committee Report - Committee Against Racism -  
Transitional Model for the Re-opening of HARRC (CAR-19-01)  
Added: December 5, 2019 at AF&A - Item 9.3  
Completed: February 18, 2021 at AF&A - Item 9.1  
OBL Item: 19-S

Academic and Student Residence Development Grant Program  
Added: May 16, 2019 at AF&A - Item 11.4  
Completed: March 25, 2021 at AF&A - Item 10.5  
OBL Item: 19-H

(b) Items Requiring a New Due Date:

Municipal Property Tax Billing Software (FCS20006)  
OBL Item: 20-A  
Current Due Date: Q1 2021  
Proposed New Due Date: Q1 2022

2020 Property and Liability Insurance Renewal Report (LS20010)  
OBL Item: 20-C  
Current Due Date: Q1 2021  
Proposed New Due Date: Q2 2021

**(g) PRIVATE AND CONFIDENTIAL (Item 14)**

Committee moved into Closed Session respecting Item 14.1, pursuant to Section 9.1, Sub-section (k) of the City's Procedural By-law 21-021, and Section 239(2), Sub-section (k) of the Ontario Municipal Act, 2001, as amended, as the subject matter pertains to a position, plan, procedure, criteria or instruction to be applied to any negotiations carried on or to be carried on by or on behalf of the municipality or local board.

**(i) Standardization of Intergraph Canada Ltd., Hexagon Safety and Infrastructure Division's Computer Aided Dispatch Software for the Hamilton Fire Department (FCS21018) (City Wide)**

Staff were provided direction in Closed Session.

For disposition of this matter, please refer to Item 9.

**(h) ADJOURNMENT (Item 15)**

There being no further business, the Audit, Finance and Administration Committee adjourned at 10:12 a.m.

Respectfully submitted,

Councillor Ferguson, Chair  
Audit, Finance and Administration  
Committee

Angela McRae  
Legislative Coordinator  
Office of the City Clerk

December 2, 2020

Governance Committee  
City of Hamilton

### Ethical Framework Program of Review

Principles *Integrity* is pleased to submit the following proposal for a program of review for the City of Hamilton's Ethical Framework<sup>1</sup>.

#### Background

The purpose of this report is to seek Council's endorsement of a process for the review of council policies that form part of the city of Hamilton's ethical framework.

In particular this report recommends a pathway for Councillor's review or development of:

- Protocols for review and/or investigation of complaints, and reporting on complaints
- Members' roles and responsibilities including with respect to appointments to, and sitting on, external bodies and separate entities such as municipal corporations
- Advisory Committee/Task Force Governance Issues, and Codes of Conduct (Local Boards)
- Such Other issues of integrity or governance that Council wishes to assign

The objective is to provide Council with a framework that reflects best practices that have developed in the dozen years since the City of Hamilton adopted a Code of Conduct, being one of the first Ontario municipalities to do so.

This work is timely. The recommendations of the Collingwood Judicial Inquiry on Transparency and the Public Interest were released on November 2nd. That report helps to inform best practices on the contents of codes of conduct, the roles of elected and appointed officials, as well as other important considerations relating to transparency and accountability in municipal government.

As Council is aware, a judicial review application is pending in response to a recent Council decision that arose from a complaint Council filed with the Integrity Commissioner in which allegations of non-compliance were raised about the Chair of an advisory committee. One of the matters at issue in the application is the applicability of code of conduct provisions affecting the city's advisory committees. A review of components of the City's ethical framework will hold in abeyance the issues in contention in the judicial

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<sup>1</sup> Though the ethical framework includes the City's Lobbyist Registry By-law, that by-law is not being proposed for review until the bulk of the work plan identified in this report has been concluded.

review pending the hearing of the matter, which is anticipated to occur in June 2021. The bulk of the work identified above can proceed immediately.

### Principles of Our Proposed Approach

#### *Primacy of Council*

Council's role is to set the vision and direction for the City, adopt the policies that guide and govern the municipality, assign the resources to achieve Council's objectives, and ensure fiscal and fiduciary oversight is in place.

The role of Council's Committees, and its staff, is to make recommendations to Council, recognizing that Council is the decision-maker. Committees also serve as the primary forums for stakeholder input, and the assessment of data, expertise and lived experiences, so that recommendations to Council can be fully researched and informed.

Ultimately, Council will make a decision based on the recommendations it receives and other inputs it considers. At the end of the day Council must make a decision which weighs a variety of factors in order to arrive at a resolution which, in its view, best serves community interests.

#### *Pragmatism and Sustainability*

Compliance with regulation should not be considered the sole objective of an ethical framework. Rather, a system that supports the Members of Council in discharging their duty to serve the public interest, *while* not breaching ethical standards, should be the appropriate target in setting an ethical framework.

As such the protocols which guide complaints and investigations, which support the appropriate levels of procedural fairness, and which accommodate public input at the right places, should be adaptive, flexible, and as minimally prescriptive as possible. Using the principles of procedural fairness as a touchstone, and respect for the statutory and conventional roles of councillors, procedural rules that support the ethical framework should be focused on meaningfully serving the public interest and not just step-wise compliance.

Council operates within a system of statutory and court-made laws and so its ethical framework should reference Council's and councillors' legal obligations. The principle statutory touch-points are the *Municipal Act*, the *Municipal Conflict of Interest Act*, the *Occupational Health and Safety Act*, and the *Municipal Freedom of Information and Protection of Privacy Act*.

The ethical framework should be framed in such a way, however, that places the focus on guidance rather than compliance. Though ethical policy provisions must have teeth, they should nevertheless be structured as educational and guiding documents rather than prohibitions and prescriptions.

### *The Public Interest in Transparent and Accountable Municipal Government*

As noted in the Collingwood Judicial Inquiry Report, “the importance of maintaining and enhancing a culture of integrity for Council, staff, and those who wish to deal with municipalities is fundamental to good government at the local level.”

Municipalities across the province have now adopted ethical frameworks, including codes of conduct, as a result of *Municipal Act* mandatory provisions that came into force in 2019. Many of those municipalities had codes of conduct in place prior to them becoming mandatory.

It is no longer necessary to craft codes of conduct (and related policies) from scratch. The review will take advantage of traditional and emerging code themes so that Council can focus on the provisions most important to the Hamilton context.

Public confidence in the ethical behaviour of their elected officials is the glue which sustains local democracy and it will be important for Council's constituents to know that the Hamilton ethical framework meets, or exceeds, standards in place elsewhere.

One emerging standard involves broadening what previously was considered by some to be the limits of provisions governing the avoidance of conflicts of interest. As noted in the Collingwood Judicial Inquiry Report:

It was apparent that all Council members were aware of the *Municipal Conflict of Interest Act*. It was also apparent that it is far too easy to misconstrue the *Municipal Conflict of Interest Act* as addressing all the kinds of conflict of interest that Council members must confront. Despite its name, the *Municipal Conflict of Interest Act* does not provide a complete conflict of interest code for municipal actors. It addresses the pecuniary interests of a narrowly defined group of family members related to a Council member which are by virtue of the *Act* deemed to be pecuniary interests of the Council member. Council members are obligated to avoid all forms of conflicts of interest or, where that is not possible, to appropriately disclose and otherwise address those conflicts.

The City's ethical framework should guide Councillors in recognizing and avoiding conflicts between their private interests and their public responsibility to act in the best interests of the City, and that guidance must go beyond mere compliance with the *Municipal Conflict of Interest Act*.

Likewise, provisions must clarify Members' roles and responsibilities, and the limits of the exercise of their authority, to guide them in avoiding the application of undue influence.

To support public confidence in Council's commitment to its ethical framework, there must exist an accessible complaint process. Complaint protocols must prevent unnecessary barriers, but at the same time ensure that frivolous or vexatious complaints, or ones that

are out of scope or jurisdiction, are resolved early. Where matters of a minor nature can be resolved satisfactorily without a public recommendation report, there should be opportunity for early disposition. The protocols in the ethical framework should also speak to the independence of the integrity commissioner and the requirement for the integrity commissioner to ensure procedural fairness, while focusing on best serving the public interest.

### *Conduct, Decorum and Respectful Behaviour*

Provisions respecting Member conduct, decorum and respectful behaviour apply with respect to members of the public, staff and each other. Adherence to rules that support proper decorum in all settings not only support effective deliberation, but they foster open exchanges of information and ideas regardless of the setting (including on social media). More than any other factor, the presence of disrespectful behaviour tends to undermine public confidence in the municipality, and Council in particular.

### Work Plan

On a schedule to be established in consultation with the City Manager and the City Clerk, the Integrity Commissioner will present the following draft documents for discussion and consideration at [General Issues Committee/Governance Committee], and generally in the following order.

1. Protocols for review and/or investigation of complaints, and reporting on complaints [Q2 2021]
2. Members' roles and responsibilities including with respect to appointments to, and sitting on, external bodies and separate entities such as municipal corporations [Q2 2021]
3. Advisory Committee/Task Force Governance Issues, and Codes of Conduct (Local Boards) [Q3 2021]
4. Such other issues of integrity or governance that Council wishes to consider, including an evaluation of the Lobbyist Registry By-law.

Respectfully submitted,

Principles *Integrity*  
Integrity Commissioner for the City of Hamilton



## **EMERGENCY & COMMUNITY SERVICES COMMITTEE REPORT 21-002**

1:30 p.m.  
Thursday, March 25, 2021  
Council Chambers  
Hamilton City Hall  
71 Main Street West

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**Present:** Councillors N. Nann (Chair), B. Clark, T. Jackson, S. Merulla, and E. Pauls

**Regrets:** Councillor T. Whitehead – Personal

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### **THE EMERGENCY & COMMUNITY SERVICES COMMITTEE PRESENTS REPORT 20-011 AND RESPECTFULLY RECOMMENDS:**

**1. Appointment of Vice-Chair (Item 1)**

That Councillor T. Jackson be appointed as Vice-Chair of the Emergency and Community Services Committee for 2021.

**2. Bernie Morelli Recreation Site Outdoor Natural Play Area (HSC21009) (Ward 3) (Item 7.1)**

- (a) That the City of Hamilton be authorized to enter into a ten-year Licence Agreement with the Hamilton-Wentworth District School Board, for the construction of an outdoor natural play area on lands owned by the Hamilton-Wentworth District School Board at the Bernie Morelli Recreation Centre site on the terms set out in this Report; and,
- (b) That the General Manager of the Healthy and Safe Communities Department or his designate, on behalf of the City of Hamilton, be authorized to execute the Licence Agreement and any extensions and ancillary agreements in a form satisfactory to the City Solicitor.

**3. Child Care and Early Years Funding Update (HSC21010) (City Wide) (Added Item 7.2)**

That the City of Hamilton accept the additional 100% provincial 2021 Child Care and Early Years Reinvestment funding in the amount of \$2,818,886 from the Ministry of Education (attached as Appendix "A" to Emergency and Community Services Committee Report 21-002).

**4. Consent Items (Items 7.3 (a) to (c))**

That the following Consent Items be received, as presented:

- (a) Various Advisory Committee Minutes (Item 7.3):
  - (i) Hamilton Veterans Committee (Item 7.3(a))
    - 1. September 29, 2020 (Item 7.3(a)(a))
    - 2. October 27, 2020 (Item 7.3(a)(b))
    - 3. December 8, 2020 (Item 7.3(a)(c))
  - (ii) Housing and Homelessness Advisory Committee (Added Item 7.3(b))
    - 1. September 1, 2020 (Added Item 7.3(b)(a))
    - 2. October 6, 2020 (Added Item 7.3(b)(b))
    - 3. November 3, 2020 (Added Item 7.3(b)(c))
  - (iii) Seniors Advisory Committee (Added Item 7.3(c))
    - 1. March 6, 2020 (Added Item 7.3(c)(a))
    - 2. November 6, 2020 (Added Item 7.3(c)(b))
    - 3. December 4, 2020 (Added Item 7.3(c)(c))
    - 4. January 8, 2021 - No Quorum Report (Added Item 7.3(c)(d))
    - 5. February 5, 2021 (Added Item 7.3(c)(e))

**5. Housing Focused Street Outreach (HSC21008) (City Wide) (Item 10.1)**

That Report HSC21008, respecting Housing Focused Street Outreach, be received.

**6. Ministry of Long-Term Care Community Paramedic Funding (HSC21012) (City Wide) (Item 10.2)**

- (a) That the Chief of the Hamilton Paramedic Service be authorized to sign on reports, amendments, and changes to the Agreement originally signed by the City Manager, Hamilton Community Paramedicine Long-Term Care Program (CPLTC) Transfer Payment Agreement (attached as Appendix "B" to Emergency and Community Services Committee Report 21-002) for the period January 1, 2020 through March 31, 2024;

- (b) That subject to available funding the Hamilton Paramedic Service be authorized to increase their staffing complement by 12 Full Time Equivalents (FTE) to provide the staffing and activities as outlined in the CPLTC Proposal Hamilton (attached as Appendix "C" to Emergency and Community Services Committee Report 21-002) and the Hamilton CPLTC Transfer Payment Agreement; and
- (c) That the Hamilton Paramedic Service be authorized to expend capital from existing vehicle and equipment reserves to acquire the vehicles and equipment necessary to fulfil the activities as outlined in Appendix "B" and Appendix "C" to Emergency and Community Services Committee Report 21-002, such capital costs to be fully recovered over the period of the Agreement.

**7. Provincial Fire Safety Grant (HSC21013) (City Wide) (Added Item 10.3)**

That the Fire Chief be authorized to accept and utilize all grant funds provided by the Office of the Fire Marshal 2020/2021 Fire Safety Grant as per Appendix "D" to Emergency and Community Services Committee Report 21-002 and be granted the authority to execute contracts, agreements, and documents required to give effect thereto in a form satisfactory to the City Solicitor.

**8. Expanding Housing and Support Services for Women, Non-Binary, and Transgender Community Sub-Committee Report 21-001 (Added Item 10.4)**

**(i) Appointment of Vice-Chair (Item 1)**

That Rachel Bouwman be appointed Vice-Chair of the Expanding Housing and Support Services for Women and Transgender Community Sub-Committee for the remainder of the 2018-2022 term.

**(ii) Winter 2020 Housing and Emergency Shelter Supports (HSC21007) (City Wide) (Item 7.1)**

- (a) That Report HSC21007, respecting Winter 2020 Housing and Emergency Shelter Supports (City Wide), be received; and
- (b) That staff contact the Native Women's Centre to explore and address the funding gap resulting in the loss of 15 shelter beds at the Native Women's Centre.

**(iii) Canada Ontario Housing Benefit (Added Item 13.2)**

That the Council write to the Provincial and Federal Governments to advocate for an increase to the Canada Ontario Housing Benefit.

**9. Feasibility and Viability of Establishing a New Urban Indigenous Housing and Services Hub at 77 Gage Avenue North (Added Item 9.1)**

WHEREAS, through the Urban Indigenous Strategy, the City of Hamilton has committed to strengthening relationships with Indigenous communities and collaborate to address the unique needs and issues of Indigenous peoples;

WHEREAS, the City of Hamilton has committed to increase accessible and affordable housing for Indigenous peoples through the Housing and Homelessness Action Plan;

WHEREAS, the number one barrier to increasing dedicated indigenous affordable housing development is access to suitable land;

WHEREAS, Indigenous peoples are the original stewards of this land;

WHEREAS, the Hamilton Regional Indian Centre and Ontario Aboriginal Housing Services are requesting the City to partner with them to establish a first-of-its-kind Indigenous housing and services hub in Hamilton;

WHEREAS, the site formerly known as King George Elementary School, located at 77 Gage Avenue North, has remained vacant since the City acquired it in March 2018;

WHEREAS, the intended use of the property established by Council to serve as a Community Education and Services Hub with early years services and a mini library was not feasible due to a lack of confirmed capital funding from initial partners; and

WHEREAS, the Affordable Housing Site Selection Sub-Committee was formed with the purpose of building new affordable housing, and to develop a process for the disposition of City owned lands for the development of affordable housing.

THEREFORE, BE IT RESOLVED:

That City of Hamilton staff be directed to work with Hamilton Regional Indian Centre and Ontario Aboriginal Housing Services to review the feasibility and viability of establishing a new urban indigenous housing and services hub at 77 Gage Avenue North, with respect to matters including, but not limited to zoning, affordability, and long term sustainability, and report to the Affordable Site Selection Sub-Committee.

**10. Community Homelessness Prevention Initiative (CHPI) Service Manager Service Agreement (Added Item 12.1)**

WHEREAS on December 12, 2012, City Council authorized the Mayor and City Clerk to, on behalf of the City of Hamilton, to enter into the Community Homelessness Prevention Initiative (CHPI) Service Manager Service Agreement with the Ministry of Municipal Affairs and Housing (the Ministry) effective January 1, 2013 (the CHPI Agreement);

WHEREAS by letter dated March 10, 2021 (the Amendment), the Ministry has offered to amend the CHPI Agreement to provide additional funding of approximately \$12.3 Million to the City pursuant to the terms and conditions outlined in the Amendment including that the City must accept the Amendment not later than March 22, 2021;

WHEREAS the City Manager, relying on the authority delegated to her in Hamilton By-law 20-044—the Covid-19 Emergency Delegated Authority—agreed to the Amendment on behalf of the City on March 19, 2021;

THEREFORE, BE IT RESOLVED:

- (a) That City Council endorses and approves the City Manager’s decision to agree to the Amendment to the CHPI Agreement on behalf of the City of Hamilton; and
- (b) That the General Manager, Healthy and Safe Communities Department, or designate, be authorized and directed to execute all necessary agreements and documents as may be required to implement the funds provided by the Ministry pursuant to the amendment in the continued delivery the Community Homelessness Prevention Initiative, each such agreement being in a form satisfactory to the City Solicitor.

**FOR INFORMATION:**

**Retirement – Announcement**

Paul Johnson, General Manager of Healthy and Safe Communities announced the retirement of Grace Mater, Director of Children’s Services and Neighbourhood Development.

**(a) APPROVAL OF AGENDA (Item 2)**

The Committee Clerk advised of the following changes to the agenda:

**6. DELEGATION REQUESTS (Item 6)**

- 6.1. Audrey Davis and Justin Marchand, Hamilton Regional Indian Centre/Ontario Aboriginal Housing Services, respecting acquisition of former King George Elementary School to develop a housing and Friendship Centre hub (for today's meeting)

**7. CONSENT ITEMS (Item 7)**

- 7.3. Various Advisory Committee Minutes

7.3.b. Housing and Homelessness Advisory Committee

7.3.b.a. September 1, 2020

7.3.b.b. October 6, 2020

7.3.b.c. November 3, 2020

7.3.c. Seniors Advisory Committee

7.3.c.a. March 6, 2020

7.3.c.b. November 6, 2020

7.3.c.c. December 4, 2020

7.3.c.d. January 8, 2021 - No Quorum Report

7.3.c.e. February 5, 2021

**10. DISCUSSION ITEMS (Item 10)**

10.3. Provincial Fire Safety Grant (HSC21013) (City Wide)

10.4. Expanding Housing and Support Services for Women, Non-Binary, and Transgender Community Sub-Committee Report 21-002

**12. NOTICES OF MOTION (Item 12)**

12.1. Community Homelessness Prevention Initiative (CHPI) Service Manager Service Agreement

**13. GENERAL INFORMATION/OTHER BUSINESS (Item 13)**

**13.1 Amendments to the Outstanding Business List**

**13.1.a. Items Requiring a New Due Date**

- (ii) Mitigation of Effects of Reno-victions  
Item on OBL: 20-J  
Current Due Date: March 25, 2021  
Proposed New Due Date: ~~September 9, 2021~~ **April 22, 2021**

The agenda for the March 25, 2021 Emergency and Community Services Committee meeting was approved, as amended.

**(b) DECLARATIONS OF INTEREST (Item 3)**

Councillor Merulla declared an interest on Item 13.1.(a)(b) Mitigation of Effects of Reno-Victions, as he is a landlord.

**(c) APPROVAL OF MINUTES OF PREVIOUS MEETING (Item 4)**

- (i) February 4, 2021 (Item 4.1)**

The Minutes of the February 4, 2021 meeting of the Emergency and Community Services Committee were approved, as presented.

**(d) DELEGATION REQUESTS (Item 6)**

- (i) Audrey Davis and Justin Marchand, Hamilton Regional Indian Centre/Ontario Aboriginal Housing Services, respecting acquisition of former King George Elementary School to develop a housing and Friendship Centre hub (Added Item 6.1)**

The Delegation Request from Audrey Davis and Justin Marchand, Hamilton Regional Indian Centre/Ontario Aboriginal Housing Services, respecting acquisition of former King George Elementary School to develop a housing and Friendship Centre hub, were approved for today's meeting.

**(e) PUBLIC HEARINGS / DELEGATIONS (Item 9)**

- (i) Audrey Davis and Justin Marchand, Hamilton Regional Indian Centre/Ontario Aboriginal Housing Services, respecting acquisition of former King George Elementary School to develop a housing and Friendship Centre hub (Added Item 6.1)**

Audrey Davis and Justin Marchand, Hamilton Regional Indian Centre/Ontario Aboriginal Housing Services, addressed the Committee respecting the acquisition of the former King George Elementary School to develop a housing and Friendship Centre hub.

The Delegation from Audrey Davis and Justin Marchand, Hamilton Regional Indian Centre/Ontario Aboriginal Housing Services, respecting acquisition of former King George Elementary School to develop a housing and Friendship Centre hub, was received.

For further disposition of this matter, refer to Item 9.

**(f) NOTICES OF MOTION (Item 12)**

- (i) Community Homelessness Prevention Initiative (CHPI) Service Manager Service Agreement (Item 12.1)**

The Rules of Order were waived to allow for the introduction of a Motion respecting Community Homelessness Prevention Initiative (CHPI) Service Manager Service Agreement.

For disposition on this matter, refer to Item 10.

**(g) GENERAL INFORMATION AND OTHER BUSINESS (Item 13)**

**(i) Amendments to the Outstanding Business List (Item 13.1)**

The following amendment to the Emergency and Community Services Outstanding Business List, be approved, as amended:

13.1.a. Items Requiring a New Due Date

- (i) Hamilton Youth Engagement Collaboration  
Item on OBL: 17-C  
Current Due Date: July 9, 2020  
Proposed New Due Date: September 9, 2021
- (ii) Mitigation of Effects of Reno-victions  
Item on OBL: 20-J  
Current Due Date: March 25, 2021  
Proposed New Due Date: April 22, 2021

13.1 (b) Items Considered Complete and to Be Removed

- (i) Home for Good  
Item on OBL: 17-D  
Addressed as Item 8.1 on the August 17, 2020 Agenda
- (ii) Expanding Housing and Support Services for Women  
Item on OBL: 19-C  
Addressed as Item 10.9 on the December 10, 2020 Agenda
- (iii) Ministry's continued support for critical housing and leveraging federal funding under the National Housing Strategy through new provincial investments and outlining the City's funding for housing and homelessness programs as confirmed by the 2019 Ontario Budget  
Item on OBL: 19-H  
Addressed as Item 10.1 on the February 1, 2019 Agenda and Item 10.3 on the May 2, 2019 Agenda
- (iv) Residential Care Facilities Subsidy Program Review  
Item on OBL: 19-J  
Addressed as Item 10.2 on the October 8, 2020 Agenda and Item 7.3 on the February 4, 2021 Agenda

**(h) ADJOURNMENT (Item 15)**

There being no further business, the Emergency and Community Services Committee was adjourned at 2:27 p.m.

Respectfully submitted,

Councillor N. Nann  
Chair, Emergency and Community Services  
Committee

Tamara Bates  
Legislative Coordinator  
Office of the City Clerk

Ministry of Education  
Early Years and Child Care Division

Ministère de l'Éducation  
Division de la petite enfance et de  
la garde d'enfants



315 Front Street West, 11<sup>th</sup> floor  
Toronto ON M5V 3A4

315, rue Front Ouest, 11<sup>e</sup> étage  
Toronto ON M5V 3A4

**TO:** Consolidated Municipal Service Managers and District  
Social Service Administration Boards

**FROM:** Phil Graham  
Assistant Deputy Minister  
Early Years and Child Care Division

**DATE:** February 2, 2021

**SUBJECT:** **Provincial Child Care and Early Years Funding Re-Investment  
January to March 2021**

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Thank you again for your continued partnership and ongoing work to support families and strengthen early years and child care in our communities. The health and safety of Ontario's children is our mutual priority and we appreciate your collaboration.

The Ministry of Education ('ministry') recognizes the impact that the COVID-19 pandemic continues to have on children, families, and the child care and early years sector. Numerous supports have been provided to the sector throughout the COVID-19 pandemic, including providing Emergency Child Care for health care and other frontline workers in the Spring and supporting all child care operators to ensure they remained sustainable during the temporary closure and summer re-opening. This is in addition to the federal programs available in the Canada Economic Response Plan, which operators should continue to maximize in 2021. As a result of our collective effort to sustain the sector during this unprecedented time, over 95% of child care centres have reopened as of December 2020. Thank you for your helpful advice in developing the parameters and guidance for each distinct phase of the pandemic.

The purpose of this memo is to provide information on the reconciliation process and a re-investment being provided to Consolidated Municipal Service Managers (CMSMs) and District Social Services Administration Boards (DSSABs) to further support early years and child care.

### **Reconciliation Process**

The ministry is working to complete the 2020 closure and summer re-opening reconciliation process. The purpose of this process was to determine the provincial funding required during the closure and summer re-opening periods under the funding

parameters communicated. Through this process, underspending was identified by CMSMs and DSSABs based on the approved spending parameters compared to cash flow for this period.

The level of underspending that is being made available for reinvestment between the period of January and March 2021 is \$66M. This funding is being made available to support COVID-related pressures that continue to be experienced in the early years and child care sector. Following are details associated with distribution of the \$66M reinvestment and associated allocation parameters.

### **Additional \$66M Re-Investment**

A total of \$66M is being reallocated to CMSMs and DSSABs for the period of January to March 2021. This funding is being provided to support increased costs of operating child care and EarlyON child and family centres during the COVID-19 outbreak. Funding will be operationalized through adjustments to cash flows, expected to take place in March 2021.

Consistent with the approach and parameters taken for Federal Safe Restart Funding, CMSMs and DSSABs will have the flexibility to determine how to best use this funding to help the sector adapt to the current environment and address the unique needs of local communities stemming from the outbreak. This may include, but is not limited to, costs associated with the following:

- Personal protective equipment;
- Enhanced cleaning;
- Additional staff to meet health and safety requirements;
- Support for operators with vacancies due to lower enrolment in programs;
- Support for operators to cover child absenteeism;
- Support where there may be short term vacancies locally as child care centres adjust to the health and safety requirements;
- Support for child care staff absenteeism where staff need to stay home because they or their children are sick or need to self isolate; and
- Minor capital required (less than \$5,000) in accordance with the ministry's reopening operational guidance or local public health requirements.

In addition to the parameters outlined above, this funding can also be used to provide time-limited and targeted support during the temporary before/after school closure starting January 4th, to ensure that centres that offer before/after programs can remain financially sustainable to continue serving school children once the closure is lifted. Funding parameters in respect to closed before and after school programs are as follows:

- A. Net of Federal Supports and Net of Provincial Supports for Businesses
- Funding support must only be provided after all other support programs have been exhausted for which the provider is eligible. This includes federal support programs under the Canada Economic Response Plan and provincial

programs available to businesses, such as the Ontario Small Business Support Grant: <https://www.ontario.ca/page/businesses-get-help-covid-19-costs>

**B. Participation in Targeted Emergency Child Care**

- Revenues that before and after school providers may generate from potential participation in targeted emergency child care must be considered. In particular, additional funding support should not be provided if before and after school providers fully mitigated revenue loss by participating in targeted emergency child care.

**C. Risks to On-Going Viability**

- Funding should be prioritized to those before and after school providers who demonstrate that the financial impact from the closure period will impact their ability to deliver programs following the closure period.

This \$66M in funding is being provided in addition to the 2021 allocations previously communicated in December 2020 and is intended to support you in effectively serving your communities during these challenging times. Similar to the approach for Federal Safe Restart Funding, funding has been allocated to CMSMs and DSSABs proportionally based on their total 2021 Child Care and EarlyON allocations. See Appendix A for further details. These funds are intended to be spent by March 31, 2021.

As a reminder, in addition to this funding, CMSMs and DSSABs have the flexibility to spend the 2020/21 Safe Restart Funding until March 31, 2021. As well, child care operators should continue to maximize federal supports through the Canada Economic Response Plan in 2021.

**Next Steps**

Once available, CMSMs and DSSABs will be able to view their updated 2021 Child Care and EarlyON Child and Family Centre Transfer Payment Agreements, which will include this additional funding, on the Transfer Payment Ontario (TPON) online platform.

Thank you for your ongoing collaboration as we work to support the child care sector in 2021. I look forward to our continued partnership to strengthen the early years and child care system throughout Ontario.

Thank you,

Phil Graham

**Appendix A: Additional Funding for COVID-19 Costs January to March 2021**

CMSM/DSSAB	Funding For COVID-19 Costs January to March 2021
Corporation of the City of Brantford	540,441
City of Cornwall	471,737
City of Greater Sudbury	948,460
The City of Hamilton	2,818,886
Corporation of the City of Kawartha Lakes	309,533
Corporation of the City of Kingston	606,163
Corporation of the City of London	1,991,855
City of Ottawa	5,025,199
Corporation of the City of Peterborough	526,239
Corporation of the City of St. Thomas	377,423
Corporation of the City of Stratford	262,278
City of Toronto	17,854,714
Corporation of the City of Windsor	1,749,784
Corporation of the County of Bruce	264,028
Corporation of the County of Dufferin	221,769
Corporation of the County of Grey	358,375
Corporation of the County of Hastings	524,510
Corporation of the County of Huron	226,948
Corporation of the County of Lambton	703,539
County of Lanark	275,136
County of Lennox & Addington	229,876
County of Northumberland	276,458
County of Oxford	349,545
County of Renfrew	367,620
County of Simcoe	1,624,893
County of Wellington	809,271
District Municipality of Muskoka	226,239
Corporation of the Municipality of Chatham-Kent	623,251
The Corporation of Norfolk County	356,077
Regional Municipality of Durham	2,558,033
Regional Municipality of Halton	2,094,933

CMSM/DSSAB	Funding For COVID-19 Costs January to March 2021
Regional Municipality of Niagara	1,702,258
Regional Municipality of Peel	6,699,780
Regional Municipality of Waterloo	2,147,873
Regional Municipality of York	5,347,380
United Counties of Leeds & Grenville	337,794
United Counties of Prescott & Russell	418,242
Algoma District Services Administration Board	247,787
District of Cochrane Social Service Administration Board	496,336
District of Nipissing Social Services Administration Board	510,742
District of Parry Sound Social Services Administration Board	263,152
District of Sault Ste Marie Social Services Administration Board	371,142
District of Timiskaming Social Services Administration Board	329,276
Kenora District Services Board	348,440
Manitoulin-Sudbury District Social Services Administration Board	335,788
Rainy River District Social Services Administration Board	194,835
District of Thunder Bay Social Services Administration Board	675,961
<b>PROVINCIAL TOTAL</b>	<b>66,000,000</b>

**THE AGREEMENT** is effective as of the 1<sup>st</sup> day of January, 2021

**B E T W E E N :**

**Her Majesty the Queen in right of Ontario  
as represented by the Minister of Long-Term Care**

(the "Province")

- and -

**City of Hamilton**

(the "Recipient")

## **CONSIDERATION**

In consideration of the mutual covenants and agreements contained in the Agreement and for other good and valuable consideration, the receipt and sufficiency of which are expressly acknowledged, the Province and the Recipient agree as follows:

### **1.0 ENTIRE AGREEMENT**

1.1 **Schedules to the Agreement.** The following schedules form part of the Agreement:

Schedule "A" - General Terms and Conditions  
Schedule "B" - Project Specific Information and Additional Provisions  
Schedule "C" - Project  
Schedule "D" - Budget  
Schedule "E" - Payment Plan  
Schedule "F" - Reports.

1.2 **Entire Agreement.** The Agreement constitutes the entire agreement between the Parties with respect to the subject matter contained in the Agreement and supersedes all prior oral or written representations and agreements.

### **2.0 CONFLICT OR INCONSISTENCY**

2.1 **Conflict or Inconsistency.** In the event of a conflict or inconsistency between the Additional Provisions and the provisions in Schedule "A", the following rules will apply:

- (a) the Parties will interpret any Additional Provisions in so far as possible, in a way that preserves the intention of the Parties as expressed in Schedule "A"; and
- (b) where it is not possible to interpret the Additional Provisions in a way that is consistent with the provisions in Schedule "A", the Additional Provisions will prevail over the provisions in Schedule "A" to the extent of the inconsistency.

### **3.0 COUNTERPARTS**

- 3.1 **One and the Same Agreement.** The Agreement may be executed in any number of counterparts, each of which will be deemed an original, but all of which together will constitute one and the same instrument.

### **4.0 AMENDING THE AGREEMENT**

- 4.1 **Amending the Agreement.** The Agreement may only be amended by a written agreement duly executed by the Parties.

### **5.0 ACKNOWLEDGEMENT**

- 5.1 **Acknowledgement.** The Recipient acknowledges that:

- (a) the Funds are to assist the Recipient to carry out the Project and not to provide goods or services to the Province;
- (b) the Province is not responsible for carrying out the Project; and
- (c) the Province is bound by the *Freedom of Information and Protection of Privacy Act* (Ontario) and that any information provided to the Province in connection with the Project or otherwise in connection with the Agreement may be subject to disclosure in accordance with that Act.

- 5.2 The Recipient shall ensure that all personal information or personal health information in its custody or under its control is managed in accordance with the provisions of the *Municipal Freedom of Information and Protection of Privacy Act*, R.S.O. 1990, c. M.56 (MFIPPA), and its regulations, the *Personal Health Information Protection Act, 2004*, S.O. 2004, c. 3, Sched. A, and any other applicable legislation.

- 5.3 The Province acknowledges that the Recipient is bound by MFIPPA and that any information provided to the Recipient in connection with the Agreement may be subject to disclosure in accordance with MFIPPA.

**- SIGNATURE PAGE FOLLOWS -**

The Parties have executed the Agreement on the dates set out below.

**HER MAJESTY THE QUEEN IN RIGHT OF  
ONTARIO as represented by the Minister of Long-  
Term Care**

\_\_\_\_\_  
Date

\_\_\_\_\_  
Name: The Honourable Merrilee Fullerton  
Title: Minister of Long-Term Care

**City of Hamilton**

\_\_\_\_\_  
Date

\_\_\_\_\_  
Name: Janette Smith  
Title: City Manager

I have authority to bind the Recipient.

\_\_\_\_\_  
Date

\_\_\_\_\_  
Name:  
Title:  
I have authority to bind the Recipient.

**SCHEDULE "A"**  
**GENERAL TERMS AND CONDITIONS**

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**A1.0 INTERPRETATION AND DEFINITIONS**

A1.1 **Interpretation.** For the purposes of interpretation:

- (a) words in the singular include the plural and vice-versa;
- (b) words in one gender include all genders;
- (c) the headings do not form part of the Agreement; they are for reference only and will not affect the interpretation of the Agreement;
- (d) any reference to dollars or currency will be in Canadian dollars and currency; and
- (e) "include", "includes" and "including" denote that the subsequent list is not exhaustive.

A1.2 **Definitions.** In the Agreement, the following terms will have the following meanings:

**"Additional Provisions"** means the terms and conditions set out in Schedule "B".

**"Agreement"** means this agreement entered into between the Province and the Recipient, all of the schedules listed in section 1.1, and any amending agreement entered into pursuant to section 4.1.

**"Budget"** means the budget attached to the Agreement as Schedule "D".

**"Business Day"** means any working day, Monday to Friday inclusive, excluding statutory and other holidays, namely: New Year's Day; Family Day; Good Friday; Easter Monday; Victoria Day; Canada Day; Civic Holiday; Labour Day; Thanksgiving Day; Remembrance Day; Christmas Day; Boxing Day and any other day on which the Province has elected to be closed for business.

**"Effective Date"** means the date set out at the top of the Agreement.

**"Event of Default"** has the meaning ascribed to it in section A12.1.

**"Expiry Date"** means the expiry date set out in Schedule "B".

**"Funding Year"** means:

- (a) in the case of the first Funding Year, the period commencing on the Effective Date and ending on the following March 31; and

- (b) in the case of Funding Years subsequent to the first Funding Year, the period commencing on April 1 following the end of the previous Funding Year and ending on the following March 31 or the Expiry Date, whichever is first.

**"Funds"** means the money the Province provides to the Recipient pursuant to the Agreement.

**"Indemnified Parties"** means Her Majesty the Queen in right of Ontario, and includes Her ministers, agents, appointees, and employees.

**"Loss"** means any cause of action, liability, loss, cost, damage, or expense (including legal, expert and consultant fees) that anyone incurs or sustains as a result of or in connection with the Project or any other part of the Agreement.

**"Maximum Funds"** means the maximum set out in Schedule "B".

**"Notice"** means any communication given or required to be given pursuant to the Agreement.

**"Notice Period"** means the period of time within which the Recipient is required to remedy an Event of Default pursuant to section A12.3(b), and includes any such period or periods of time by which the Province extends that time in accordance with section A12.4.

**"Parties"** means the Province and the Recipient.

**"Party"** means either the Province or the Recipient.

**"Personal Health Information"** means personal health information as defined in the *Personal Health Information Protection Act, 2004*, S.O. 2004, c.3, Schedule A.

**"Proceeding"** means any action, claim, demand, lawsuit, or other proceeding that anyone makes, brings or prosecutes as a result of or in connection with the Project or with any other part of the Agreement.

**"Project"** means the undertaking described in Schedule "C".

**"Records Review"** means any assessment the Province conducts pursuant to section A7.4.

**"Reports"** means the reports described in Schedule "F".

## **A2.0 REPRESENTATIONS, WARRANTIES, AND COVENANTS**

A2.1 **General.** The Recipient represents, warrants, and covenants that:

- (a) it has, and will continue to have, the experience and expertise necessary to carry out the Project;
- (b) it is in compliance with, and will continue to comply with, all federal and provincial laws and regulations, all municipal by-laws, and any other orders, rules, and by-laws related to any aspect of the Project, the Funds, or both; and
- (c) unless otherwise provided for in the Agreement, any information the Recipient provided to the Province in support of its request for funds (including information relating to any eligibility requirements) was true and complete at the time the Recipient provided it and will continue to be true and complete.

A2.2 **Execution of Agreement.** The Recipient represents and warrants that it has:

- (a) the full power and authority to enter into the Agreement; and
- (b) taken all necessary actions to authorize the execution of the Agreement, including passing a municipal by-law authorizing the Recipient to enter into the Agreement.

A2.3 **Governance.** The Recipient represents, warrants, and covenants that it has, will maintain in writing, and will follow:

- (a) procedures to enable the Recipient to manage Funds prudently and effectively;
- (b) procedures to enable the Recipient to complete the Project successfully;
- (c) procedures to enable the Recipient to identify risks to the completion of the Project and strategies to address the identified risks, all in a timely manner;
- (d) procedures to enable the preparation and submission of all Reports required pursuant to Article A7.0; and
- (e) procedures to enable the Recipient to address such other matters as the Recipient considers necessary to enable the Recipient to carry out its obligations under the Agreement.

A2.4 **Supporting Proof.** Upon the request of the Province, the Recipient will provide the Province with proof of the matters referred to in Article A2.0.

### A3.0 TERM OF THE AGREEMENT

A3.1 **Term.** The term of the Agreement will commence on the Effective Date and will expire on the Expiry Date unless terminated earlier pursuant to Article A11.0 or Article A12.0.

#### A4.0 FUNDS AND CARRYING OUT THE PROJECT

A4.1 **Funds Provided.** The Province will:

- (a) provide the Recipient up to the Maximum Funds for the purpose of carrying out the Project;
- (b) provide the Funds to the Recipient in accordance with the payment plan attached to the Agreement as Schedule "E"; and
- (c) deposit the Funds into an account the Recipient designates provided that the account:
  - (i) resides at a Canadian financial institution; and
  - (ii) is in the name of the Recipient.

A4.2 **Limitation on Payment of Funds.** Despite section A4.1:

- (a) the Province is not obligated to provide any Funds to the Recipient until the Recipient provides evidence satisfactory to the Province that the Recipient's council has authorized the execution of this Agreement by the Recipient by municipal by-law;
- (b) the Province is not obligated to provide any Funds to the Recipient until the Recipient provides the certificates of insurance or other proof as the Province may request pursuant to section A10.2;
- (c) the Province is not obligated to provide instalments of Funds until it is satisfied with the progress of the Project; and
- (d) the Province may adjust the amount of Funds it provides to the Recipient in any Funding Year based upon the Province's assessment of the information the Recipient provides to the Province pursuant to section A7.2.

A4.3 **Use of Funds and Carry Out the Project.** The Recipient will do all of the following:

- (a) carry out the Project in accordance with the Agreement;
- (b) use the Funds only for the purpose of carrying out the Project;
- (c) spend the Funds only in accordance with the Budget;

- (d) not use the Funds to cover any cost that has or will be funded or reimbursed by one or more of any third party, ministry, agency, or organization of the Government of Ontario.

A4.4 **Interest Bearing Account.** If the Province provides Funds before the Recipient's immediate need for the Funds, the Recipient will place the Funds in an interest bearing account in the name of the Recipient at a Canadian financial institution.

A4.5 **Interest.** If the Recipient earns any interest on the Funds, the Province may do either or both of the following:

- (a) deduct an amount equal to the interest from any further instalments of Funds;
- (b) demand from the Recipient the payment of an amount equal to the interest.

A4.6 **Rebates, Credits, and Refunds.** The Province will calculate Funds based on the actual costs to the Recipient to carry out the Project, less any costs (including taxes) for which the Recipient has received, will receive, or is eligible to receive, a rebate, credit, or refund.

#### A5.0 **RECIPIENT'S ACQUISITION OF GOODS OR SERVICES, AND DISPOSAL OF ASSETS**

A5.1 **Acquisition.** If the Recipient acquires goods, services, or both with the Funds, it will do so through a process that promotes the best value for money.

A5.2 **Disposal.** The Recipient will not, without the Province's prior consent, sell, lease, or otherwise dispose of any asset purchased or created with the Funds or for which Funds were provided, the cost of which exceeded the amount as provided for in Schedule "B" at the time of purchase.

#### A6.0 **CONFLICT OF INTEREST**

A6.1 **Conflict of Interest Includes.** For the purposes of Article A6.0, a conflict of interest includes any circumstances where:

- (a) the Recipient; or
- (b) any person who has the capacity to influence the Recipient's decisions, has outside commitments, relationships, or financial interests that could, or could be seen by a reasonable person to, interfere with the Recipient's objective, unbiased, and impartial judgment relating to the Project, the use of the Funds, or both.

A6.2 **No Conflict of Interest.** The Recipient will carry out the Project and use the

Funds without an actual, potential, or perceived conflict of interest unless:

- (a) the Recipient:
  - (i) provides Notice to the Province disclosing the details of the actual, potential, or perceived conflict of interest;
  - (ii) requests the consent of the Province to carry out the Project with an actual, potential, or perceived conflict of interest;
- (b) the Province provides its consent to the Recipient carrying out the Project with an actual, potential, or perceived conflict of interest; and
- (c) the Recipient complies with any terms and conditions the Province may prescribe in its consent.

## **A7.0 REPORTS, ACCOUNTING, AND REVIEW**

**A7.1 Province Includes.** For the purposes of sections A7.4, A7.5 and A7.6, "**Province**" includes any auditor or representative the Province may identify.

**A7.2 Preparation and Submission.** The Recipient will:

- (a) submit to the Province at the address referred to in Schedule "B":
  - (i) all Reports in accordance with the timelines and content requirements as provided for in Schedule "F";
  - (ii) any other reports in accordance with any timelines and content requirements the Province may specify from time to time;
- (b) ensure that all Reports and other reports are:
  - (i) completed to the satisfaction of the Province; and
  - (i) signed by an authorized signing officer of the Recipient.

**A7.3 Record Maintenance.** The Recipient will keep and maintain for a period of seven years from their creation:

- (a) all financial records (including invoices and evidence of payment) relating to the Funds or otherwise to the Project in a manner consistent with either international financial reporting standards or generally accepted accounting principles or any other accounting principles that apply to the Recipient; and
- (b) all non-financial records and documents relating to the Funds or

otherwise to the Project.

A7.4 **Records Review.** The Province may, at its own expense, upon twenty-four hours' Notice to the Recipient and during normal business hours enter upon the Recipient's premises to conduct an audit or investigation of the Recipient regarding the Recipient's compliance with the Agreement, including assessing any of the following:

- (a) the truth of any of the Recipient's representations and warranties;
- (b) the progress of the Project;
- (c) the Recipient's allocation and expenditure of the Funds.

A7.5 **Inspection and Removal.** For the purposes of any Records Review, the Province may take one or more of the following actions:

- (a) inspect and copy any records and documents referred to in section A7.3; and
- (b) remove any copies the Province makes pursuant to section A7.5(a).

A7.6 **Cooperation.** To assist the Province in respect of its rights provided for in section A7.5, the Recipient will cooperate with the Province by:

- (a) ensuring that the Province has access to the records and documents wherever they are located;
- (b) assisting the Province to copy records and documents;
- (c) providing to the Province, in the form the Province specifies, any information the Province identifies; and
- (d) carrying out any other activities the Province requests.

A7.7 **No Control of Records.** No provision of the Agreement will be construed so as to give the Province any control whatsoever over the Recipient's records.

A7.8 **Auditor General.** The Province's rights under Article A7.0 are in addition to any rights provided to the Auditor General pursuant to section 9.2 of the *Auditor General Act* (Ontario).

## A8.0 COMMUNICATIONS REQUIREMENTS

A8.1 **Acknowledge Support.** Unless the Province directs the Recipient to do otherwise, the Recipient will in each of its Project-related publications, whether written, oral, or visual:

- (a) acknowledge the support of the Province for the Project;

- (b) ensure that any acknowledgement is in a form and manner as the Province directs; and
- (c) indicate that the views expressed in the publication are the views of the Recipient and do not necessarily reflect those of the Province.

## **A9.0 INDEMNITY**

A9.1 **Indemnification.** The Recipient will indemnify and hold harmless the Indemnified Parties from and against any Loss and any Proceeding, unless solely caused by the negligence or wilful misconduct of the Indemnified Parties.

## **A10.0 INSURANCE**

A10.1 **Recipient's Insurance.** The Recipient represents, warrants, and covenants that it has, and will maintain, at its own cost and expense, with insurers having a secure A.M. Best rating of B+ or greater, or the equivalent, all the necessary and appropriate insurance that a prudent person carrying out a project similar to the Project would maintain, including commercial general liability insurance on an occurrence basis for third party bodily injury, personal injury, and property damage, to an inclusive limit of not less than the amount provided for in Schedule "B" per occurrence, which commercial general liability insurance policy will include the following:

- (a) the Indemnified Parties as additional insureds with respect to liability arising in the course of performance of the Recipient's obligations under, or otherwise in connection with, the Agreement;
- (b) a cross-liability clause;
- (c) contractual liability coverage; and
- (d) a 30-day written notice of cancellation.

A10.2 **Proof of Insurance.** The Recipient will:

- (a) provide to the Province, either:
  - (i) certificates of insurance that confirm the insurance coverage as provided for in section A10.1; or
  - (ii) other proof that confirms the insurance coverage as provided for in section A10.1; and
- (b) in the event of a Proceeding, and upon the Province's request, the Recipient will provide to the Province a copy of any of the Recipient's insurance policies that relate to the Project or otherwise to the Agreement, or both.

## A11.0 TERMINATION ON NOTICE

A11.1 **Termination on Notice.** The Province may terminate the Agreement at any time without liability, penalty, or costs upon giving 30 days' Notice to the Recipient.

A11.2 **Consequences of Termination on Notice by the Province.** If the Province terminates the Agreement pursuant to section A11.1, the Province may take one or more of the following actions:

- (a) cancel further instalments of Funds;
- (b) demand from the Recipient the payment of any Funds remaining in the possession or under the control of the Recipient; and
- (c) determine the reasonable costs for the Recipient to wind down the Project, and do either or both of the following:
  - (i) permit the Recipient to offset such costs against the amount the Recipient owes pursuant to section A11.2(b); and
  - (ii) subject to section A4.1(a), provide Funds to the Recipient to cover such costs.

## A12.0 EVENT OF DEFAULT, CORRECTIVE ACTION, AND TERMINATION FOR DEFAULT

A12.1 **Events of Default.** It will constitute an Event of Default if, in the opinion of the Province, the Recipient breaches any representation, warranty, covenant, or other material term of the Agreement, including failing to do any of the following in accordance with the terms and conditions of the Agreement:

- (i) carry out the Project;
- (ii) use or spend Funds; or
- (iii) provide, in accordance with section A7.2, Reports or such other reports as the Province may have requested pursuant to section A7.2(a)(ii).

A12.2 **Consequences of Events of Default and Corrective Action.** If an Event of Default occurs, the Province may, at any time, take one or more of the following actions:

- (a) initiate any action the Province considers necessary in order to facilitate the successful continuation or completion of the Project;
- (b) provide the Recipient with an opportunity to remedy the Event of Default;

- (c) suspend the payment of Funds for such period as the Province determines appropriate;
- (d) reduce the amount of the Funds;
- (e) cancel further instalments of Funds;
- (f) demand from the Recipient the payment of any Funds remaining in the possession or under the control of the Recipient;
- (g) demand from the Recipient the payment of an amount equal to any Funds the Recipient used, but did not use in accordance with the Agreement;
- (h) demand from the Recipient the payment of an amount equal to any Funds the Province provided to the Recipient;
- (i) demand from the Recipient an amount equal to the costs the Province incurred or incurs to enforce its rights under the Agreement, including the costs of any Record Review and the costs it incurs to collect any amounts the Recipient owes to the Province; and
- (j) terminate the Agreement at any time, including immediately, without liability, penalty or costs to the Province upon giving Notice to the Recipient.

A12.3 **Opportunity to Remedy.** If, in accordance with section A12.2(b), the Province provides the Recipient with an opportunity to remedy the Event of Default, the Province will give Notice to the Recipient of:

- (a) the particulars of the Event of Default; and
- (b) the Notice Period.

A12.4 **Recipient not Remediating.** If the Province provided the Recipient with an opportunity to remedy the Event of Default pursuant to section A12.2(b), and:

- (a) the Recipient does not remedy the Event of Default within the Notice Period;
- (b) it becomes apparent to the Province that the Recipient cannot completely remedy the Event of Default within the Notice Period; or
- (c) the Recipient is not proceeding to remedy the Event of Default in a way that is satisfactory to the Province,

the Province may extend the Notice Period, or initiate any one or more of the actions provided for in sections A12.2(a), (c), (d), (e), (f), (g), (h), and (i).

A12.5 **When Termination Effective.** Termination under Article A12.0 will take effect as provided for in the Notice.

### A13.0 FUNDS AT THE END OF A FUNDING YEAR

A13.1 **Funds at the End of a Funding Year.** Without limiting any rights of the Province under Article A12.0, if the Recipient has not spent all of the Funds allocated for the Funding Year as provided for in the Budget, the Province may take one or both of the following actions:

- (a) demand from the Recipient payment of the unspent Funds; and
- (b) adjust the amount of any further instalments of Funds accordingly.

### A14.0 FUNDS UPON EXPIRY

A14.1 **Funds Upon Expiry.** The Recipient will, upon expiry of the Agreement, pay to the Province any Funds remaining in its possession, under its control, or both.

### A15.0 DEBT DUE AND PAYMENT

A15.1 **Payment of Overpayment.** If at any time the Province provides Funds in excess of the amount to which the Recipient is entitled under the Agreement, the Province may:

- (a) deduct an amount equal to the excess Funds from any further instalments of Funds; or
- (b) demand that the Recipient pay to the Province an amount equal to the excess Funds.

A15.2 **Debt Due.** If, pursuant to the Agreement:

- (a) the Province demands from the Recipient the payment of any Funds or an amount equal to any Funds; or
- (b) the Recipient owes any Funds or an amount equal to any Funds to the Province, whether or not the Province has demanded their payment,

such amounts will be deemed to be debts due and owing to the Province by the Recipient, and the Recipient will pay the amounts to the Province immediately, unless the Province directs otherwise.

A15.3 **Interest Rate.** The Province may charge the Recipient interest on any money owing to the Province by the Recipient under the Agreement at the then current interest rate charged by the Province of Ontario on accounts receivable.

A15.4 **Payment of Money to Province.** The Recipient will pay any money owing to the Province by cheque payable to the "Ontario Minister of Finance" and delivered to the Province as provided for in Schedule "B".

A15.5 **Fails to Pay.** Without limiting the application of section 43 of the *Financial Administration Act* (Ontario), if the Recipient fails to pay any amount owing under the Agreement, Her Majesty the Queen in right of Ontario may deduct any unpaid amount from any money payable to the Recipient by Her Majesty the Queen in right of Ontario.

## A16.0 NOTICE

A16.1 **Notice in Writing and Addressed.** Notice will be:

- (a) in writing;
- (b) delivered by email, postage-prepaid mail, personal delivery, courier or fax; and
- (c) addressed to the Province or the Recipient as set out in Schedule "B", or as either Party later designates to the other by Notice.

A16.2 **Notice Given.** Notice will be deemed to have been given:

- (a) in the case of postage-prepaid mail, five Business Days after the Notice is mailed; or
- (b) in the case of fax, one Business Day after the Notice is delivered; and
- (c) in the case of email, personal delivery or courier on the date on which the Notice is delivered.

A16.3 **Postal Disruption.** Despite section A16.2(a), in the event of a postal disruption:

- (a) Notice by postage-prepaid mail will not be deemed to be given; and
- (b) the Party giving Notice will give Notice by email, personal delivery, courier or fax.

## A17.0 CONSENT BY PROVINCE AND COMPLIANCE BY RECIPIENT

A17.1 **Consent.** When the Province provides its consent pursuant to the Agreement:

- (a) it will do so by Notice;
- (b) it may attach any terms and conditions to the consent; and
- (c) the Recipient may rely on the consent only if the Recipient complies with

any terms and conditions the Province may have attached to the consent.

## **A18.0 SEVERABILITY OF PROVISIONS**

A18.1 **Invalidity or Unenforceability of Any Provision.** The invalidity or unenforceability of any provision of the Agreement will not affect the validity or enforceability of any other provision of the Agreement.

## **A19.0 WAIVER**

A19.1 **Waiver Request.** Either Party may, by Notice, ask the other Party to waive an obligation under the Agreement.

A19.2 **Waiver Applies.** If in response to a request made pursuant to section A19.1 a Party consents to a waiver, the waiver will:

- (a) be valid only if the Party that consents to the waiver provides the consent by Notice; and
- (b) apply only to the specific obligation referred to in the waiver.

## **A20.0 INDEPENDENT PARTIES**

A20.1 **Parties Independent.** The Recipient is not an agent, joint venturer, partner, or employee of the Province, and the Recipient will not represent itself in any way that might be taken by a reasonable person to suggest that it is, or take any actions that could establish or imply such a relationship.

## **A21.0 ASSIGNMENT OF AGREEMENT OR FUNDS**

A21.1 **No Assignment.** The Recipient will not, without the prior written consent of the Province, assign any of its rights or obligations under the Agreement.

A21.2 **Agreement Binding.** All rights and obligations contained in the Agreement will extend to and be binding on:

- (a) the Recipient's successors, and permitted assigns; and
- (b) the successors to Her Majesty the Queen in right of Ontario.

## **A22.0 GOVERNING LAW**

A22.1 **Governing Law.** The Agreement and the rights, obligations, and relations of the Parties will be governed by and construed in accordance with the laws of the Province of Ontario and the applicable federal laws of Canada. Any actions or proceedings arising in connection with the Agreement will be conducted in the courts of Ontario, which will have exclusive jurisdiction over such proceedings.

## **A23.0 FURTHER ASSURANCES**

A23.1 **Agreement into Effect.** The Recipient will:

- (a) provide such further assurances as the Province may request from time to time with respect to any matter to which the Agreement pertains; and
- (b) do or cause to be done all acts or things necessary to implement and carry into effect the terms and conditions of the Agreement to their full extent.

## **A24.0 JOINT AND SEVERAL LIABILITY**

A24.1 **Joint and Several Liability.** Where the Recipient comprises of more than one entity, all such entities will be jointly and severally liable to the Province for the fulfillment of the obligations of the Recipient under the Agreement.

## **A25.0 RIGHTS AND REMEDIES CUMULATIVE**

A25.1 **Rights and Remedies Cumulative.** The rights and remedies of the Province under the Agreement are cumulative and are in addition to, and not in substitution for, any of its rights and remedies provided by law or in equity.

## **A26.0 FAILURE TO COMPLY WITH OTHER AGREEMENTS**

A26.1 **Other Agreements.** If the Recipient:

- (a) has failed to comply with any term, condition, or obligation under any other agreement with Her Majesty the Queen in right of Ontario or one of Her agencies (a "**Failure**");
- (b) has been provided with notice of such Failure in accordance with the requirements of such other agreement;
- (c) has, if applicable, failed to rectify such Failure in accordance with the requirements of such other agreement; and
- (d) such Failure is continuing,

the Province may suspend the payment of Funds for such period as the Province determines appropriate.

## **A27.0 SURVIVAL**

A27.1 **Survival.** The following Articles and sections, and all applicable cross-referenced Articles, sections and schedules, will continue in full force and effect for a period of seven years from the date of expiry or termination of the Agreement: Article 1.0, Article 2.0, Article A1.0 and any other applicable definitions, section A2.1(a), sections A4.4, A4.5, A4.6, section A5.2, section A7.1, A7.2 (to the extent that the Recipient has not provided the Reports or other reports as the Province may have requested and to the satisfaction of the Province), sections A7.3, A7.4, A7.5, A7.6, A7.7, A7.8, Article A8.0, Article A9.0, section A11.2, sections A12.1, sections A12.2(d), (e), (f), (g), (h), (i), and (j), Article A13.0, Article A14.0, Article A15.0, Article A16.0, Article A18.0, , section A21.2, Article A22.0, Article A24.0, Article A25.0 and Article A27.0.

**- END OF GENERAL TERMS AND CONDITIONS -**

**SCHEDULE "B"**  
**PROJECT SPECIFIC INFORMATION AND ADDITIONAL PROVISIONS**

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<b>Maximum Funds</b>	\$6,481,800
<b>Expiry Date</b>	March 31, 2024
<b>Amount for the purposes of section A5.2 (Disposal) of Schedule "A"</b>	\$5,000
<b>Insurance</b>	\$ 2,000,000
<b>Contact information for the purposes of Notice to the Province</b>	<p><b>Name: Ministry of Long-Term Care</b></p> <p><b>Address: 400 University Avenue, 6<sup>th</sup> Floor Toronto ON M5G 1S7</b></p> <p><b>Attention: Kelci Gershon, Director, Policy and Modernization Branch</b></p> <p><b>Email: <a href="mailto:kelci.gershon@ontario.ca">kelci.gershon@ontario.ca</a></b></p>
<b>Contact information for the purposes of Notice to the Recipient</b>	<p><b>Name: City of Hamilton</b></p> <p><b>Address: 71 Main Street West, City Hall, Hamilton ON L8P 4Y5</b></p> <p><b>Attention: Janette Smith, City Manager</b></p> <p><b>Phone: 905-546-2424 x 5420</b></p> <p><b>Email: <a href="mailto:janette.smith@hamilton.ca">janette.smith@hamilton.ca</a></b></p>
<b>Contact information for the senior financial person in the Recipient organization (e.g., CFO, CAO) – to respond as required to requests from the Province related to the Agreement</b>	<p><b>Name: City of Hamilton</b></p> <p><b>Address: 71 Main Street West, City Hall, Hamilton ON L8P 4Y5</b></p> <p><b>Attention: Janette Smith, City Manager</b></p> <p><b>Phone: 905-546-2424 x 5420</b></p> <p><b>Email: <a href="mailto:janette.smith@hamilton.ca">janette.smith@hamilton.ca</a></b></p>

**Additional Provisions:**

The Recipient acknowledges the requirements of the French Languages Services Act, R.S.O. 1990, c. F.32, and that it may be subject to the requirements of this legislation.

## SCHEDULE “C” PROJECT

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### **Project Objectives**

The Project is a Community Paramedicine for Long-Term Care (CPLTC) program delivered according to the January 2021 CPLTC Program Framework (“the Framework”). The Framework forms part of this Schedule “C”.

The objectives of the Project are to be consistent with the overall goals of the CPLTC program as listed in the Framework.

### **Project Outcomes**

- Reduced 911 calls,
- Reduced emergency department visits,
- Reduced hospital admissions,
- Long-term care (LTC) waitlist stabilization as more individuals avoid going into crisis,
- Delayed entry into LTC home,
- Increased integration with Home and Community Care and Primary Care, and
- Peace of mind for individuals, families and caregivers while waiting for a LTC placement.

### **Project Activities**

The Project will be delivered by the Hamilton Paramedic Services in the area served by the Hamilton Paramedic Services.

The Project will consist of delivering the following activities, based on identified community needs for services that will benefit those eligible or soon to be eligible for LTC, according to the Framework:

- 24/7 access to one or more of the following defined non-emergency procedures in people’s own homes addressing urgent, episodic care needs:
  - diagnostic procedures, assessment and testing during routine home visits, where allowed under appropriate medical oversight;
  - at-home treatment under supervision of a physician, where required;
  - at-home treatment of minor conditions (e.g. falls, lacerations, bruises)
- Prompt, flexible and proactive response to an individual’s changing circumstances or medical conditions, and if necessary, connecting them to the right health care provider and social services at the right time in order to avoid escalation and crisis.
- Delivering routine-based remote monitoring of one or more of the following:
  - blood pressure
  - heart rate
  - oxygen saturation
  - blood glucose
  - weight
  - temperature
- Immunizations, vaccinations and other injections (e.g. tetanus)

- Certain other controlled medical procedures and treatments at home under appropriate medical oversight.

### **Accountability**

In respect of the Project, the Recipient will:

- Oversee program accountability to ensure services and program meet program guidelines and maximize resources;
- Report back to the Ministry of Long-Term Care regarding program accountability and evaluation, as outlined in Schedule "F";
- Coordinate with the Hamilton Niagara Haldimand Brant Local Health Integration Network for the purposes of:
  - reviewing the long-term care waitlist to determine patient suitability for the CPLTC program,
  - receiving and sending referrals, and
  - sharing information for patient care and evaluation, according to applicable privacy legislation;
- Ensure that individuals providing community paramedicine services will have the required medical oversight according to applicable provincial requirements, and conform to any new oversight model the Government of Ontario may require; and
- Ensure that individuals providing community paramedicine services will abide by all applicable legislation and regulations.

**SCHEDULE "D"**  
**BUDGET**

ITEM	2020-2021 Funding Year	2021-2022 Funding Year	2022-2023 Funding Year	2023-2024 Funding Year
<b>Staffing</b>				
Salaries and Wages	\$282,788	\$1,131,150	\$1,131,150	\$1,131,150
Overtime Wages / Premiums	\$14,140	\$56,560	\$56,560	\$56,560
<b>Total - Salaries and Wages</b>	<b>\$296,928</b>	<b>\$1,187,710</b>	<b>\$1,187,710</b>	<b>\$1,187,710</b>
Employee Benefits				
<b>Total - Employee Benefits</b>	<b>\$83,368</b>	<b>\$333,470</b>	<b>\$333,470</b>	<b>\$333,470</b>
<b>Total - Staffing</b>	<b>\$380,295</b>	<b>\$1,521,180</b>	<b>\$1,521,180</b>	<b>\$1,521,180</b>
<b>Other Expenditures</b>				
<b>Vehicle costs</b>				
Operating	\$9,435	\$37,740	\$37,740	\$37,740
Leasing	\$0	\$0	\$0	\$0
Purchasing	\$8,750	\$35,000	\$35,000	\$35,000
<b>Total - Vehicle costs</b>	<b>\$18,185</b>	<b>\$72,740</b>	<b>\$72,740</b>	<b>\$72,740</b>
<b>Medical Costs</b>				
Medical Supplies	\$3,675	\$14,700	\$14,700	\$14,700
Medications	\$375	\$1,500	\$1,500	\$1,500
<b>Total - Medical costs</b>	<b>\$4,050</b>	<b>\$16,200</b>	<b>\$16,200</b>	<b>\$16,200</b>
<b>Equipment</b>				
Uniforms/PPE	\$1,250	\$5,000	\$5,000	\$5,000
Medical equipment	\$10,833	\$43,330	\$43,330	\$43,330
<b>Total - Equipment</b>	<b>\$12,083</b>	<b>\$48,330</b>	<b>\$48,330</b>	<b>\$48,330</b>
<b>Technology costs</b>				
Computers, telephones	\$450	\$1,800	\$1,800	\$1,800
Database licences	\$1,500	\$6,000	\$6,000	\$6,000
Connectivity	\$433	\$1,730	\$1,730	\$1,730
Remote monitoring equipment and operating costs	\$18,480	\$73,920	\$73,920	\$73,920
<b>Total - Technology costs</b>	<b>\$20,863</b>	<b>\$83,450</b>	<b>\$83,450</b>	<b>\$83,450</b>
<b>Training and development</b>				

ITEM	2020-2021 Funding Year	2021-2022 Funding Year	2022-2023 Funding Year	2023-2024 Funding Year
Costs exclusive to CPLTC training	\$18,475	\$73,900	\$73,900	\$73,900
<b>Total - Training and development</b>	<b>\$18,475</b>	<b>\$73,900</b>	<b>\$73,900</b>	<b>\$73,900</b>
<b>Administrative costs</b>				
Reporting and program coordination	\$39,853	\$159,410	\$159,410	\$159,410
Office supplies and other costs	\$4,785	\$19,140	\$19,140	\$19,140
<b>Total - Administrative costs</b>	<b>\$44,638</b>	<b>\$178,550</b>	<b>\$178,550</b>	<b>\$178,550</b>
<b>Total - Other Expenditures</b>	<b>\$118,293</b>	<b>\$473,170</b>	<b>\$473,170</b>	<b>\$473,170</b>
<b>Total</b>	<b>\$498,588</b>	<b>\$1,994,350</b>	<b>\$1,994,350</b>	<b>\$1,994,350</b>
<b>Maximum Funds, Up To</b>	<b>\$498,600</b>	<b>\$1,994,400</b>	<b>\$1,994,400</b>	<b>\$1,994,400</b>

The Recipient may move up to 25% once per Funding Year amongst budget lines without prior written consent from the Province.

Eligible costs are subject to prior approval by the Province and must relate to the planning of the Project or provision of services to eligible CPLTC program participants within each Funding Year.

Eligible costs:

- Staffing, including salaries, wages and benefits;
- Vehicles costs, including operating, leasing or purchasing costs;
- Medical supplies;
- Equipment, including uniforms and personal protective equipment;
- Technology costs, including computers, telephones, database licenses, connectivity and remote monitoring equipment and operating costs;
- Training and development exclusive to the CPLTC program; or,
- Administrative support and supplies, including reporting and program coordination, office supplies.

Ineligible costs:

- Advocacy costs;
- Refundable expenses;
- Cost already funded by the Province or another government;
- Consulting costs; and,
- Costs unrelated to delivering or planning the Project.

**SCHEDULE "E"**  
**PAYMENT PLAN**

The Province shall provide the Funds to the Recipient in quarterly payments throughout each Funding Year, as set out below, with the exception of the first Funding Year. Funds will be paid to the Recipient in advance, at the beginning of each quarter.

<b>PAYMENT DATE</b> <b>(2020/2021 FUNDING YEAR)</b>	<b>FUNDS</b>
March 2021	\$498,600
<b>TOTAL MAXIMUM FUNDS, up to</b>	\$498,600

<b>PAYMENT DATE</b> <b>(2021/2022 FUNDING YEAR)</b>	<b>FUNDS</b>
April 2021	\$498,600
July 2021	\$498,600
October 2021	\$498,600
January 2022	\$498,600
<b>TOTAL MAXIMUM FUNDS, up to</b>	\$1,994,400

<b>PAYMENT DATE</b> <b>(2022/2023 FUNDING YEAR)</b>	<b>FUNDS</b>
April 2022	\$498,600
July 2022	\$498,600
October 2022	\$498,600
January 2023	\$498,600
<b>TOTAL MAXIMUM FUNDS, up to</b>	\$1,994,400

<b>PAYMENT DATE (2023/2024 FUNDING YEAR)</b>	<b>FUNDS</b>
April 2023	\$498,600
July 2023	\$498,600
October 2023	\$498,600
January 2024	\$498,600
<b>TOTAL MAXIMUM FUNDS, up to</b>	<b>\$1,994,400</b>

**SCHEDULE “F”  
REPORTS**

**Bi-Weekly Reporting**

As referenced in the Framework, the Recipient must report the following performance metrics to the Province **every two weeks** starting April 1, 2021 (TBC):

- Number of clients receiving services within the reporting period; and
- Number of clients who have received services to date.

**Quarterly and Year-End Reporting**

In order to support the analysis and evaluation of the CPLTC program, the Recipient must report performance metrics and financial spending by completing and submitting the Financial Planning Report certified by the Recipient’s CAO and Treasurer (see Appendix 1) to the Province on a **quarterly and year-end basis**:

<b>Report (Performance Indicators and Finances)</b>	<b>Due Date</b>
Q1 Report (April-May-June)	July 31
Q2 Report (July-August-September)	October 31
Q3 Report (October-November-December)	January 31
Year-End Report	April 30

As part of this quarterly and year-end reporting, the Recipient must Report the following data to the Province:

- Patient profile, including health card number, patient’s age, behavioural symptoms, presence of chronic conditions, and living arrangements;
- Program information, including enrollment/discharge date, reasons of discharge, and referrals;
- Services provided, including number of visits (in-person/virtual) and types of services;
- Client/caregiver satisfaction/perspective on whether Community Paramedicine helped them being stable at home;
- Client/caregiver perspective on whether Community Paramedicine was helpful in term of managing their usage of the broader health system (e.g., 911 calls, emergency department visits);
- Community Paramedicine partner (home and community care/primary care) satisfaction; and
- Program spending to date.

The Province will work with the Recipient to determine how the Recipient will collect information about client/caregiver satisfaction and provider satisfaction using surveys.

The Province’s goal is to undertake a provincial evaluation of the impact of Community Paramedicine on clients and also on broader health system utilization, including 911 calls, emergency department visits, and hospital admissions/re-admissions. To this

end, the Province will provide further data collection instructions, including underlying processes, and a standardized patient consent form. The Recipient will also be required to enter into a data sharing agreement with the Province to directly collect personal health information from clients and share this information with the Province, if clients provide them with the consent to do so, to support the Ministry of Long-Term Care's analysis and evaluation of the program. The Province may inform the Recipient of updated reporting requirements without updating this Schedule.

**APPENDIX 1-FINANCIAL PLANNING REPORT**  
**Ministry of Long-Term Care**  
**Community Paramedicine for Long-Term Care Financial Planning Report**

**NAME OF MUNICIPALITY:**

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**NAME OF RESPECTIVE  
MUNICIPAL LAND AMBULANCE  
SERVICE OPERATOR:**

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**MINISTRY FUNDING  
ALLOCATION FOR CPLTC  
PROGRAM FOR 2020-2021  
FUNDING YEAR (in Dollars)**

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**YEAR-END FINANCIAL REPORTING**  
**PROGRAM SPENDING AS OF MARCH 31, 2021 (IN DOLLARS)**

SPENDING CATEGORIES	SPENDING IN DOLLARS
Staffing Costs (Including Staffing Coordination)	
Communication Equipment (e.g. cellphones, data, CP software, and computers)	
Remote Monitoring	
CPLTC Specific Training and Education	
Administrative Costs (Up to 10% of Approved Program Costs)	
Medical Supplies and Equipment (e.g. defibrillator)	
Vehicle Lease	
Other (Specify items included in this category)	
<b>TOTAL COST</b>	

**QUARTERLY FINANCIAL REPORTING**  
**PROGRAM SPENDING AS OF APPLICABLE QUARTER-END (IN DOLLARS)**

SPENDING CATEGORIES	SPENDING IN DOLLARS
Staffing Costs (Including Staffing Coordination)	
Communication Equipment (e.g. cellphones, data, CP software, and computers)	
Remote Monitoring	
CPLTC Specific Training and Education	
Administrative Costs (Up to 10% of Approved Program Costs)	
Medical Supplies and Equipment (e.g. defibrillator)	
Vehicle Lease	
Other (Specify items included in this category)	
<b>TOTAL COST</b>	

I certify that this Community Paramedicine for Long-Term Care Report has been accurately prepared in accordance with the attached instructions and in accordance with approvals from Council/Board. All Reports are subject to audit by the Province.

Name of CAO: \_\_\_\_\_  
Print Name

Signature: \_\_\_\_\_

Name of Treasurer: \_\_\_\_\_  
Print Name

Signature: \_\_\_\_\_

Hamilton Paramedic Service

Community Paramedicine for Long-Term Care

Submission to Ministry of Health LTC

Hamilton Paramedic Service

Joe Pedulla, CHE, PMP, MHSc, ACP, RRT  
Commander (A)

Mobile Integrated Health

[joe.pedulla@hamilton.ca](mailto:joe.pedulla@hamilton.ca)

## Contents

Executive Summary .....	3
Background.....	5
Partnerships & Proposed Model .....	5
Staffing Implications.....	7
Implementation Plan & Project Milestones .....	7
Evaluation Plan .....	9
Budget Summary .....	10
References.....	11

Document Control

Initial draft (JP)	Dec 20,2020
Review/Revise (MS)	Jan 5, 2020

**Executive Summary**

As of Aug 2020, there were a total of 4,977 people on the Hamilton long-term care wait list (1). While waiting for a bed these individuals experience deteriorating health, increasing demands on the system, on their caregivers, and increased 911 calls with subsequent stress on hostile resources as well as offload delays.

Aligned to the province’s modernization plan the Ministry of Long-Term Care (MOH-LTC) is providing a 3-year provincial funding stream, of up to \$2 million/year, to community paramedicine programs in order provide services to individuals who are waiting for placement in a long-term care home or who are soon to be eligible for long-term care.

As described further in the proposal this model is based on 4 guiding principles<sup>(3)</sup>:

1. Accessible
2. Responsive
3. Proactive
4. Safe

Combined with an already existent close collaboration with partners, and aligned with the Hamilton Health Team model and mandate, this funding will enable the creation of an integrated health team approach to preventing avoidable emergency department visits while keeping people safely at home. A set of clinical practice guidelines, or medical directives, will be developed enabling community paramedics to treat the patient in their home and prevent an avoidable ED transport.

Leveraging strong existing partnerships within the Hamilton Health Team, Home and community Care, St Joe’s, Long-term care and the CPER Outreach program HPS-MIH will provide enhanced 24/7 service to these individuals. This will be fully supported by base funding for 3 years directly form the MOH-LTC at no cost to the city or HHT. There will be a total of 11 appropriately qualified full time staff assigned to the project for the duration of the project funding.

Evaluation will be completed by measuring several key metrics as required by the MOHLTC. Big dot measures will be:

Client Experience <b>Patient/Family/caregiver Experience (90%)</b>	System Performance <b>Referral rates to and from external partner (50 / month)</b>
Organizational Learning & Growth <b>Staff/stakeholder/CP satisfaction (90%)</b>	Financial Performance <b># of avoided ED transport</b>

## Background

Individuals in the community who require complex care are often assessed as needing a long-term care bed. As of Aug 2020, there were a total of 4,977 people on the Hamilton wait list, and these people wait an average of 394 days<sup>(1)</sup>. Delayed admission can result in worsening health for both the individual and their caregivers<sup>(2)</sup>. While waiting for a bed these individuals experience increasing demands on the system, on their caregivers, and often on the 911 response system. Calls for 911 service often result in long offload delays, bed blocking within the emergency department and potential increase in alternate level of care bed occupancy within the hospitals.

In Hamilton and other jurisdictions, Community Paramedicine has been shown to help alleviate the stress placed on municipalities resulting from avoidable emergency department transfers. Aligned to the province’s modernization plan to address systemic barriers in long-term care bed development and the growing demand for long-term care the Ministry of Long-Term Care (MOH-LTC) is providing a 3-year provincial funding stream, of up to \$2 million/year, to community paramedicine programs in order provide services to individuals who are waiting for placement in a long-term care home or who are soon to be eligible for long-term care. This model is based on 4 guiding principles<sup>(3)</sup>:

- Accessible: 24/7 access to community paramedicine services for nonemergency procedures in their own home and health system navigation support.
- Responsive: Prompt, flexible, proactive, and patient-centred response to changing circumstances or medical conditions and if necessary, connection to the right health care provider at the right time in order to avoid escalation and crisis.
- Proactive: Systematic, routine-based remote or home monitoring to prevent emergency incidents or escalation in medical conditions.
- Safe: Certain diagnostic procedures and treatments can be provided at home and if required, under appropriate medical oversight.

Base on a close collaboration with partners and aligned with the Hamilton Health Team model and mandate, this funding will enable the creation of an integrated health team approach to preventing avoidable emergency department visits while keeping people safely at home. CPLTC’s objectives are to safely keep individual in their home for as long as possible, reduce avoidable emergency department visits, increase the quality of life for both individuals and their caregivers, and minimize waitlist growth by providing alternative options for those who want to stay in their home longer.

## Partnerships & Proposed Model

HPS has worked closely with several partners in previous and existing initiatives. Key partners for this program are already in conversation with HPS. They include:

- Hamilton Health Team
- Public Health
- Primary Care Lead
- Home and Community Care
- Medical direction
- LTC Physicians

Leveraging existing expertise within the Hamilton Paramedic Service, Mobile Integrated Health Community Paramedic (HPS-MIH) program, HPS-MIH will build on existing partnerships and competency to meet the mandate of this funding proposal. A key piece of this will be to enhance and expand on the current one-time funded High Intensity Support program which is scheduled to operate until March 31,2021. The expansion will target all individuals on the LTC wait time list.

Expansion and enhancement will be accomplished by increasing the number of staff assigned and expanding the scope of services to include point of care testing, in home interventions, enhanced assessment tools and closer connections to both home and community care (HCC) as well as primary care. HCC has provided an analysis of the top reasons why individuals are transport to the ED (Appendix A) and this has informed a targeted approach to enhancing current service provision. Table A outlines the proposed services.

<b>Table A: Current and Proposed Interventions Targeted at Reducing Avoidable Emergency Department Transports and 911 Resource Depletion</b>		
<b><u>Service</u></b>	<b><u>Status</u></b>	<b><u>Notes</u></b>
Home visits	Current state	Enhanced collaboration with Home & Community Care Co-Ordinator’s
Navigation	Current State	Leverage existing links to various programs which address all social determinants of health
Remote Patient Monitoring	Current State	Expand to include those at home who need regular vital sign monitoring and CP involvement
St Joe’s Virtual ED	Current State	Enhance existing relationship with St Joe’s virtual ED program enabling ad-hoc virtual visits with an Emergency Physician
Immunization & Disease Prevention	Current / Future State	CPs already deliver influenza vaccines to homebound individuals. Enhance this capacity by adding in COVID-19, Tetanus, Shinglex and Pevnar.
Pandemic Response – Mobile COVID Testing	Current	Enhance mobile testing capacity by enabling these individuals to access in home testing.
Crisis Intervention	Current	Using evidence based approaches helps de-escalate caregiver distress and patient anxiety both of which can lead to avoidable Ed transports.
Point of Care Testing	Future	Enable access to in home point of care testing for various laboratory exams such as electrolytes and CBCs.
IV Therapy	Future	Provide the ability to rehydrate individuals that present with dehydration and associated symptoms which can lead to avoidable hospitalizations.
Antibiotic Administration (IV and P.O.)	Future	Provide the ability for in-home treatment of community acquired pneumonia and other infections which can lead to avoidable hospitalizations.
Urinalysis	Future	Detect and treat urine infections which can lead to avoidable hospitalizations.

Operational aspects of the CPLTC program will be aligned to the model suggested by the MLTC and is diagrammed in figure 1 below.

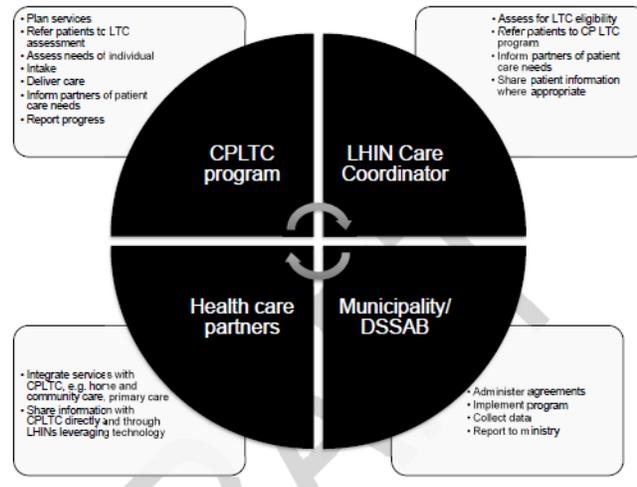


Figure 1: Overall model for the HH- CPLTC program indicating high-level functions of each partner sector.

### Staffing Implications

In order to staff this model HPS-MIH will secure 11 FTEs positions to provide 24 hour per day, 7 day per week coverage for 365 days/year. Staff will be placed into the position based on qualifications and seniority as per the Collective Agreement process. The mechanics will involve posting an expression of interest (EOI) for a yearly assignment into this program.

### Implementation Plan & Project Milestones

HPS-MIH will leverage existing partnerships involved in the current High Intensity initiative with Home and community Care. This initiative targets the people waiting for LTC placement who are assessed as being “in-crisis”. Processes being finalised for this are immediately transferrable to the new CPLTC initiative making implementation relatively smooth. Table B lists high level milestones and projected target dates for project implementation.



Figure 2: Milestone chart for project implementation

Evaluation Plan

Based on the CPLTC Framework Document Table C outlines the evaluation metrics that will be collected and analysed for this program.

<b>Table C: Balanced Scorecard Notes &amp; KPI (HH – CPLTC)</b>	
<p><b>Client Experience</b></p> <ul style="list-style-type: none"> <li>• Equitable access to appropriate health services</li> <li>• Should demonstrate decreased insecurity</li> <li>• Increased satisfaction</li> <li>• Increased knowledge for self care</li> </ul> <p>KPIs</p> <p><b>Patient/Family/caregiver Experience (90%)</b></p> <p>Self-reports depression (5% ☒)</p> <p>Self-reported caregiver distress (5% ☒)</p> <p>Confidence in client’s ability to cope (15% ☒)</p>	<p>System Performance</p> <ul style="list-style-type: none"> <li>• Enhanced information sharing</li> <li>• Just culture of safety approach</li> <li>• Consistent and transparent processes</li> <li>• Ongoing feedback and knowledge exchange</li> </ul> <p>KPIs (goals)</p> <p><b>Referral rates to and from external partner (50 / month)</b></p> <p>Self-reported # of 911 calls</p> <p>Self -reported # of ED visits</p> <p>Hospital admissions / readmissions</p> <p># of home visits (in-person / virtual) (100 / month)</p> <p># of new partner agencies (≥1/yr)</p> <p># CAM, Suicide risk, Caregiver Distress, Med Rec completed (1 / patient)</p> <p># of adverse events (&lt;1 / 1000 patients)</p>
<p><b>Organizational Learning &amp; Growth</b></p> <ul style="list-style-type: none"> <li>• Increased staff satisfaction</li> <li>• Increased knowledge and appreciation for CP programs</li> <li>• Broader knowledge regarding health care resources and their interface with Paramedicine</li> </ul> <p>KPIs</p> <p><b>Staff/stakeholder/CP satisfaction (90%)</b></p> <p>Comments/month from staff/stakeholders outside CP (≥3/quarter)</p> <p>CP specific CME (≥1/yr)</p>	<p>Financial Performance</p> <ul style="list-style-type: none"> <li>• Sustainable &amp; spreadable</li> <li>• Reduction in avoidable Ed transports</li> <li>• Decreased TOT when compared with a typical transport to ED</li> </ul> <p>KPIs</p> <p><b># of avoided EDtransport</b></p> <p>Time on task (&lt;90 minutes)</p> <p># of recorded 911 calls</p> <p>Favorable ICER (incremental cost effectiveness ratio)</p>

### Budget Summary

The Ministry of Long Term Care has identified an annual allocation of \$2M for Hamilton CP-LTC program in their 2021/22, 2022/23, and 2023/24 fiscal years. MLTC fiscal year runs from April 1 through March 31.

The current plan is to have the program fully operational, with transition from the existing High Intensity LTC program, on April 1, 2021.

Set-Up and Establishment of the program will occur over the period January 1 through March 31, 2021. The operating budget for this period is being developed based on 25% of the annual allocation for program establishment.

The implementation of the program is being developed based on the full notional annual allocation identified by the MLTC.

## References

1. Home and Community Care Long-term Care Wait Times  
<http://healthcareathome.ca/hnhb/en/care/Documents/Long-term%20care%20wait%20time%20reporting%20Jul%202020%20-%20Hamilton%20En.pdf#search=wait%20list%20ltc>, accessed Dec 20,2020
2. HQO Wait time for Long-Term Care Homes <https://www.hqontario.ca/System-Performance/Long-Term-Care-Home-Performance/Wait-Times#:~:text=Wait%20Times%20for%20Long%2DTerm%20Care%20Homes&text=A%20I%20number%20of%20days,family%20members%20and%20other%20caregivers>. Accessed Dec 20,2020
3. CPLTC Framework for Planning, Implementation & Evaluation [https://news.ontario.ca/en/release/59012/ontario-launches-innovative-solution-to-improve-long-term-care\)](https://news.ontario.ca/en/release/59012/ontario-launches-innovative-solution-to-improve-long-term-care)

Ministry of the Solicitor General

Office of the Fire Marshal and  
Emergency Management

25 Morton Shulman Avenue  
Toronto ON M3M 0B1  
Tel: 647-329-1100  
Fax: 647-329-1143

Ministère du Solliciteur général

Bureau du commissaire des incendies et  
de la gestion des situations d'urgence

25, avenue Morton Shulman  
Toronto ON M3M 0B1  
Tél. : 647-329-1100  
Télééc. : 647-329-1143



MEMORANDUM TO: City Manager Janette Smith  
City Clerk Andrea Holland  
Fire Chief David Cunliffe

FROM: Jon Pegg  
Ontario Fire Marshal

DATE: March 11<sup>th</sup>, 2021

SUBJECT: Fire Safety Grant Announcement

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Earlier today, the Government of Ontario announced a one time \$5M grant to municipal fire services to assist in addressing challenges associated with training and virtual inspections due to the COVID-19 pandemic.

Since the start of the pandemic, Ontario's fire services have faced unprecedented challenges and have voiced those concerns to me as Fire Marshal. The ability to train fire service members in a COVID environment brought with it new restrictions and despite opportunities to train online and through other modes, I know that not all training priorities may have been met over the last year. In addition, my office has heard concerns from fire departments about fire code enforcement and the ability to enter premises to conduct inspections and promote fire safety. It is hoped that this grant will work to support fire services through this period of uncertainty and ongoing challenges.

I am pleased to advise that the City of Hamilton is eligible to receive up to **\$137,000.00** as part of this grant program.

The grant is intended to provide fire departments with the flexibility to support two priority areas. First, this grant may be put towards ongoing training needs including registration, administrative programming, technology upgrades and associated costs for attending as well for providing services. In addition, if code compliance and inspections continue to be challenging, addressing opportunities for an inspection program may include technology, capital costs and training to ensure that fire services are able to meet the demand of this need at the local level.

In order to receive funds, the Office of the Fire Marshal (OFM) requires that the attached application be submitted by a representative of the municipality. As decisions regarding

the grant may not have time to proceed to municipal council for approval within the timeframes identified below, my office would be comfortable with the fire chief accepting the grant in principle on behalf of the municipality, pending formal approval from the council. To help facilitate this process, once the grant applications are approved, I will send the respective fire chief a letter of intent that will be contingent upon council's deliberations. In order to allocate funds before March 31, 2021, all applications must be received by my office no later than March 19, 2021. In addition, as a condition of the grant, these funds must be spent by August 1, 2021, and a report back to the Fire Marshal will be required by September 1, 2021, to outline how the grant was utilized at the department level.

Completed agreements should be sent by email to the Office of the Fire Marshal at [ofm@ontario.ca](mailto:ofm@ontario.ca). If you have any questions about this grant, do not hesitate to reach out to your Fire Protection Adviser.

Yours truly,

Jon Pegg  
Ontario Fire Marshal



## **SPECIAL GENERAL ISSUES COMMITTEE REPORT 21-007**

9:30 a.m.

Monday, March 29, 2021

Due to COVID-19 and the Closure of City Hall, this meeting was held virtually.

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**Present:** Mayor F. Eisenberger, Deputy Mayor N. Nann (Chair)  
Councillors M. Wilson, J. Farr, S. Merulla, C. Collins, T. Jackson,  
E. Pauls, J.P. Danko, B. Clark, M. Pearson, B. Johnson, L. Ferguson,  
A. VanderBeek, J. Partridge

**Absent:** Councillor T. Whitehead – Personal

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### **THE GENERAL ISSUES COMMITTEE PRESENTS REPORT 21-007, AND RESPECTFULLY RECOMMENDS:**

- 1. GRIDS 2 and Municipal Comprehensive Review – Final Land Needs Assessment (PED17010(i)) (City Wide) (Item 8.1)**
  - (a) That staff be directed to conduct a city-wide mail consultation with a survey on the Land Needs Assessment and the Municipal Comprehensive Review that includes the Ambitious Density Scenario, a “no boundary expansion” scenario, and that also allows residents to submit their own alternative scenario, to be funded from the Tax Stabilization Reserve No. 110046 at an estimated amount of \$35,000;
  - (b) That, with respect the mailout survey regarding the Land Needs Assessment and the Municipal Comprehensive Review, staff be directed to:
    - (i) include a postage prepaid return envelope as part of the mailout; and,
    - (ii) give residents 30 days to respond to the survey, respecting the Land Needs Assessment and the Municipal Comprehensive Review;

**Council – March 31, 2021**

- (c) That staff be directed to compile the data from the Land Needs Assessment and the Municipal Comprehensive Review survey and provide an Information Report to be presented at a Special General Issues Committee no later than October 2021;
- (d) That staff be directed to prepare scenarios for where and how growth would be accommodated under the Ambitious Density Scenario as well as a “no boundary expansion” scenario, and to present these scenarios as well as staff’s recommended land needs assessment, growth targets, and preferred growth scenario at that same Special General Issues Committee to be held no later than October 2021;
- (e) That the GRIDS 2 / MCR process and the development and evaluation of scenarios consider phasing options that would ensure that any future urban boundary expansions are controlled and phased, including consideration of options for identifying growth needs beyond 2041 without formally designating the land as urban at this time; and,
- (f) That at the conclusion of GRIDS 2 / MCR and the final approval of the implementing Official Plan Amendments identifying the land need to accommodate growth to 2051, staff prepare a report for Council with respect to the necessary steps for recommending to the Province that any remaining Community Area Whitebelt lands be added to the Greenbelt.

**2. GRIDS 2 and Municipal Comprehensive Review – Planning for Growth to 2051: Draft Evaluation Framework and Phasing Criteria (PED17010(j)) (City Wide) (Item 8.2)**

- (a) That the GRIDS 2 / MCR – Planning for Growth to 2051: Draft Evaluation Framework and Phasing Criteria (Whitebelt Lands), attached as Appendix “A” to Report PED17010(j)), be received;
- (b) That the GRIDS 2 / MCR – Draft Screening Criteria and Evaluation Tool (Waterdown and Binbrook), attached as Appendix “B” to Report PED17010(j)), be received; and,
- (c) That staff be authorized and directed to commence public and stakeholder consultation, utilizing both digital and non-digital platforms, on the draft evaluation framework and phasing criteria identified in Appendices “A” and “B” attached to Report PED17010(j)), and that staff report back on the results of the consultation prior to final approval of the evaluation framework and phasing criteria.

**3. Request to Delay Submission of Growth Plan Conformity Official Plan Amendment, Suspension of the Timetable for Municipal Conformity to the Growth Plan and an Extension the Deadline for Growth Plan Conformity (Item 11.1)**

WHEREAS, the Province of Ontario has mandated the City of Hamilton to conduct a Municipal Comprehensive Review (MCR) of its Official Plan; whereby, decisions must be made as to how all of the population and employment growth is to be accommodated in the local municipalities for the years 2031 to 2051;

WHEREAS, since June 2019, the Province has amended a number of Provincial Statutes and policies that impact how municipalities plan for growth including the following:

- Provincial Policy Statement;
- A Place to Grow: The Growth Plan for the Greater Golden Horseshoe;
- *Development Charges Act*;
- *Planning Act*;
- *Environmental Assessment Act*; and.
- *Conservation Authorities Act*;

WHEREAS, these significant Provincial changes include:

- reduced density targets in new greenfield development from 80 persons and jobs per hectare to 50 persons and jobs per hectare;
- reduced intensification targets from 60% beyond 2031 to 50%;
- setting minimum population and employment growth forecasts that can be exceeded, subject to Provincial approval;
- extended the planning horizon from 2041 to the year 2051;
- introduced market demand as a consideration in determining the housing mix; and,
- revisions to how municipalities fund growth;

WHEREAS, these Provincial changes signal an abrupt shift from the emphasis on creating compact and complete communities to a planning regime that facilitates lower density and car dependent communities;

WHEREAS, the City of Hamilton has declared a climate change emergency and must consider the role of land use planning in their strategies to reduce their greenhouse gas emissions;

WHEREAS, these Provincial changes create pressure to convert more class 1, 2 and 3 farmlands in Hamilton to urban uses than would otherwise be necessary, which is contrary to Hamilton's Official Plan;

WHEREAS, ensuring that Ontarians have access to healthy safe food in the future requires thoughtful consideration of the long-term impact of converting thousands of acres of prime agricultural lands in the Hamilton area to urban uses;

WHEREAS, the change of the planning horizon to 2051, by the Province, means that future municipal councils and the public will have little power to change decisions where they will grow after 2031 to the 2051 planning horizon;

WHEREAS, in the rural areas, internet service is often poor or non-existent, making it difficult for rural residents to engage in virtual public consultations;

WHEREAS, the City of Hamilton's current timelines project an Official Plan Amendment by January 2022, seven months before the current Provincial Deadline of July 2022;

WHEREAS, the desired outcome of the City of Hamilton's Strategic Plan, under the Community Engagement and Participation Priority is..."Hamilton has an open, transparent and accessible approach to City government that engages with and empowers all citizens to be involved in their community.";

WHEREAS, the current pandemic is making effective, in person public consultation impossible at a time when robust, informed public consultation is needed more than ever; and,

WHEREAS, the nature of work has evolved in response to the pandemic, which may cause long-term changes to the assumptions underlying the province's Land Needs Assessment.

**THEREFORE, BE IT RESOLVED:**

- (a) That the Mayor correspond with the Honourable Premier Doug Ford and the Honourable Steve Clark, Minister of Municipal Affairs and Housing, to request the Province allow the City of Hamilton to delay its submission of its Growth Plan conformity Official Plan Amendment until proper, in person, informed consultation with the public has been conducted on the growth concepts and the preferred growth concepts;

- (b) That the Province be requested to suspend the timetable for municipal conformity to the Growth Plan to ensure that the public can fully participate in the process of planning their communities for the growth planning period covering 2031 to 2051;
- (c) That the Province be requested to extend the deadline for Growth Plan conformity in order to allow municipalities time to better understand and reflect the impacts of COVID as it relates to real estate markets, housing demand, commercial and office development impacts, and overall land needs; and,
- (d) That this resolution be copied to the Association of Municipalities of Ontario, the leaders of the Provincial opposition parties, Hamilton's MPP's, and the neighbouring municipalities.

**FOR INFORMATION:**

**(a) APPROVAL OF AGENDA (Item 2)**

The Committee Clerk advised of the following changes to the agenda:

**5. ADDED COMMUNICATION ITEMS**

- 5.1 Correspondence from Mary Love, Secretary, Council of Canadians – Hamilton Chapter respecting the Province of Ontario's Revised Municipal Planning Guidelines

Recommendation: Be received.

- 5.2 Correspondence from Cordelia Clarke Julien, Assistant Deputy Minister, Ministry of Municipal Affairs and Housing, respecting a Place to Grow: Growth Plan for the Greater Golden Horseshoe

Recommendation: Be received.

- 5.3 Correspondence respecting GRIDS 2 and the Municipal Comprehensive Review – Lands Needs Assessment

- 5.3.a. Rose Janson

- 5.3.b. Eleanor Hayward

- 5.3.c. Ken Inouye
- 5.3.d. Don Brown
- 5.3.e. Durand Neighbourhood Association
- 5.3.f. Hart Jansson, Halton Action for Climate Change
- 5.3.g. Frank Ahern
- 5.3.h. Doyne Ahern
- 5.3.i. Paul Copcutt
- 5.3.j. David Atkins
- 5.3.k. Veronica Ross Mottley
- 5.3.l. Halton Hills Climate Action
- 5.3.m. Sue Carson
- 5.3.n. Laurie Nielson
- 5.3.o. Paul Wilson
- 5.3.p. Ron and Mary Sealey
- 5.3.q. Tina Di Clemente
- 5.3.r. Mervyn Russell
- 5.3.s. Andrea Zorzi
- 5.3.t. Diane Samchuk
- 5.3.u. Elizabeth Seidl
- 5.3.v. Lyn Folkes
- 5.3.w. Richard Koroscil, Chair, Bay Area Climate Change Council;  
and Bianca Carmento, Chair, Bay Area Climate Change  
Council
- 5.3.x. Wayne Poole, Eco Churches of West Hamilton

- 5.3.y. Rosa Beraldo
- 5.3.z. Margot Olivieri
- 5.3.aa. Janet Duval and Jane Fogul, Co-leaders, Halton Hills  
Climate Action Plan
- 5.3.ab. Harvey Feit
- 5.3.ac. Dr. Meghan Davis, Crown Point Family Health Centre
- 5.3.ad. C. A. Klassen
- 5.3.ae. Marnie Wilson
- 5.3.af. Marsha Sulewski
- 5.3.ag. Mary Ellen Scanlon
- 5.3.ah. Nancy Copper and Brian Hay
- 5.3.ai. Nicole Buchanan, MD
- 5.3.aj. North End Neighbourhood Association
- 5.3.ak. Paul Shaker, Principal, CivicPlan
- 5.3.al. Peg Kelly
- 5.3.am. Rachel Cook
- 5.3.an. Rachelle Sender
- 5.3.ao. Richard Dejong
- 5.3.ap. Richard McKinnon
- 5.3.aq. Rose Janson, Eco-Locke
- 5.3.ar. Sara Shwadchuck
- 5.3.as. Sukhdeep Dhillon
- 5.3.at. Subhas Ganguli
- 5.3.au. Sue Yarwood

- 5.3.av. Susie O'Brien
- 5.3.aw. Virginia H. Aksan
- 5.3.ax. Rob Stovel, Stovel and Associates Inc.
- 5.3.ay. Susan Wortman
- 5.3.az. Mark A. Cachia, MD
- 5.3.ba. Colin Chung, Glen Schnarr and Associates
- 5.3.bb. Rose Janson, Eco-Locke, Eco Churches of Locke Street
- 5.3.bc. Sarah Hopen
- 5.3.bd. Stuart Campbell
- 5.3.be. Natalie Lazier
- 5.3.bf. Norman NewBery
- 5.3.bg. Adeline H. Brown
- 5.3.bh. Agnes Bongers
- 5.3.bi. Anka Cassar
- 5.3.bj. Barb Allen
- 5.3.bk. Barry Coombs
- 5.3.bl. Bianca Beraldo
- 5.3.bm. Brenda Ginn
- 5.3.bn. Bruce R. Allen
- 5.3.bo. Carolanne and Duncan Forster
- 5.3.bp. Catherine Thomas
- 5.3.bq. Catherine Woodley
- 5.3.br. Charlane Surerus

- 5.3.bs. Cheryl Paterson
- 5.3.bt. Chris and Theresa Cardey
- 5.3.bu. Chris Wilson
- 5.3.bv. Cynthia Meyer
- 5.3.bw. Dale Guenter
- 5.3.bx. Danielle Steenwyk-Rowaan
- 5.3.by. David Hitchcock
- 5.3.bz. David Price
- 5.3.ca. David Higgins
- 5.3.cb. Debbie Medeiros
- 5.3.cc. Derek Hrynyshyn
- 5.3.cd. Don Brown
- 5.3.ce. Donna Lewis
- 5.3.cf. Doreen Stermann
- 5.3.cg. Tushar Mehta
- 5.3.ch. Edward Reece
- 5.3.ci. Emma Cubitt, Principal, Invizij
- 5.3.cj. Trina Hetherington
- 5.3.ck. Michelle Hruschka
- 5.3.cl. Megan Sonke
- 5.3.cm. Maryann Botts
- 5.3.cn. Judy Moore
- 5.3.co. Don McLean

- 5.3.cp. Thomas Cassidy
- 5.3.cq. Stephanie Bochenek
- 5.3.cr. Sonia Mataj
- 5.3.cs. Shirley Schellenberg and Wilf Ruland
- 5.3.ct. Shelley Porteous
- 5.3.cu. Sandra Starr
- 5.3.cv. Rose Anne Prevec
- 5.3.cw. Rodger Brunning
- 5.3.cx. Roderick Gillyatt
- 5.3.cy. Rhu Sherrad
- 5.3.cz. Rashne Baetz
- 5.3.da. Peggy Freeman
- 5.3.db. Norman Newbery
- 5.3.dc. Natalie Lazier
- 5.3.dd. Michelle Aasman
- 5.3.de. Michael Cuberovic
- 5.3.df. Melissa Ricci
- 5.3.dg. Matthew Nash
- 5.3.dh. Matthew Belanger
- 5.3.di. Maryanne Lemieux
- 5.3.dj. Mary De Sousa
- 5.3.dk. Mary Collier
- 5.3.dl. Mary Beth Neibert

5.3.dm. Mark A. Cachia, MD  
5.3.dn. Malcolm Clark  
5.3.do. Maeve Hay Cooper  
5.3.dp. Macey Noseworthy  
5.3.dq. Lyn M. Gates  
5.3.dr. Liz Koblyk  
5.3.ds. Lindsey Daubney  
5.3.dt. Lianne Lefebvre  
5.3.du. Liam MacLeod  
5.3.dv. Lauren Stephen  
5.3.dw. Laura Konyndyk  
5.3.dx. L. Christine Shepherd  
5.3.dy. Kristen Stark  
5.3.dz. Kirsten McCarthy  
5.3.ea. Kevin Intini  
5.3.eb. Kenneth Jackson  
5.3.ec. Kenneth Burgess  
5.3.ed. Kay O'Sullivan  
6.3.ee. Kate Chung  
5.3.ef. John O'Connor  
5.3.eg. Joanne Patak  
5.3.eh. Joanna Sargent  
5.3.ei. Jill Tonini

- 5.3.ej. Jacob Stief
- 5.3.ek. Hussam Taha
- 5.3.el. Heather Vaughn
- 5.3.em. Hart Jansson
- 5.3.en. George Sweeney
- 5.3.eo. Gail Lorimer
- 5.3.ep. Frank Ahern
- 5.3.eq. Erin Rittich-Haber

## **6. ADDED DELEGATION REQUESTS**

- 6.1 Delegation Requests respecting GRIDS 2 and the Municipal Comprehensive Review – Land Needs Assessment
  - 6.1.a. Mike Collins-Williams, West End Homebuilders Association
  - 6.1.b. Don McLean
  - 6.1.c. Paul Szachlewicz and Ed Fothergill, Hamilton Chamber of Commerce
  - 6.1.d. Rabbi David Mivasair
  - 6.1.e. Laura Katz
  - 6.1.f. Ruth Pickering
  - 6.1.g. James Quinn
  - 6.1.h. Kathleen Livingston
  - 6.1.i. Akir Ourique
  - 6.1.j. Nancy Hurst
  - 6.1.k. Senna Thomas
  - 6.1.l. Michelle Tom

- 6.1.m. Glen Brown
- 6.1.n. Summer Elly Thomas
- 6.1.o. Suzanne Mills
- 6.1.p. David Carson
- 6.1.q. Lynda Lukasik
- 6.1.r. Howard Katz
- 6.1.s. Becky Katz
- 6.1.t. Chris McLaughlin, Bay Area Restoration Council
- 6.1.u. Dr. Gail Krantzberg (Video Submission)
- 6.1.v. Cameron Kroetsch
- 6.1.w. Patricia Baker (Video Submission)
- 6.1.x. Kathy Garneau
- 6.1.y. Gord McNulty, Hamilton Naturalists' Club
- 6.1.z. Katharine King (Video Submission)
- 6.1.aa. Kojo Dampety, Hamilton Centre for Civic Inclusion
- 6.1.ab. Frances Murray, Chair, Durand Neighbourhood Association, Climate Change Committee
- 6.1.ac. Miriam Sager
- 6.1.ad. Aaron Marques
- 6.1.ae. Diane Shamchuk
- 6.1.af. Dr. Meghan Davis, Crown Point Family Health Centre
- 6.1.ag. Veronica Gonzalez, ACORN
- 6.1.ah. Beverly Wager
- 6.1.ai. Cheryl M. Patterson

- 6.1.aj. Drew Spoelstra, Ontario Federation of Agriculture
- 6.1.ak. Zoe Green (Video Submission)
- 6.1.al. Rebecca Guzzo, ACORN
- 6.1.am. Yuki Hayashi
- 6.1.an. Ian Borsuk, Environment Hamilton
- 6.1.ao. Rhu Sherrard
- 6.1.ap. Lilly Noble
- 6.1.aq. Lisa Hind, Hamilton ACORN – Mountain Chapter
- 6.1.ar. Peter Ormond (Video Submission)
- 6.1.as. Mark Noskiewicz, Goodmans LLP on behalf of the Elfrida Landowners Group
- 6.1.at. Stephanie Brash
- 6.1.au. Elizabeth Ellis (Video Submission)
- 6.1.av. Alex Wilson
- 6.1.aw. Lauren Stephen (Video Submission)
- 6.1.ax. John Corbett, Corbett Land Strategies on behalf of the Upper West Side Landowners Group
- 6.1.ay. Lee Parsons, MGP City Plan LTD, on behalf of the Upper West Side Landowners Group
- 6.1.az. John Doherty, Gowling WLG (Canada) LLP
- 6..1.ba. Jonathan Minnes, Gowling WLG (Canada) LLP
- 6.1.bb. Paul Lowes, SGL Planning & Design Inc.
- 6.1.bc. Alice Park
- 6.1.bd. Mary Love, Indigenous Affinity Group, Extinction Rebellion Hamilton

6.1.be. Chris Krucker, National Farmers' Union

6.1.bf. Jackson Hudecki

6.1.bg. Cynthia Meyer

## **12. NOTICES OF MOTION**

- 12.1 Request to Delay Submission of the Growth Plan Conformity Official Plan Amendment, Suspension of the Timetable for Municipal Conformity of the Growth Plan and an Extension to the Deadline for Growth Plan Conformity

The agenda for the March 29, 2021 Special General Issues Committee meeting, was approved, as amended.

### **(b) DECLARATIONS OF INTEREST (Item 3)**

There were no declarations of interest.

### **(c) COMMUNICATION ITEMS (Item 5)**

Communication Items 5.1 to 5.3.eq., respecting GRIDS 2 and the Municipal Comprehensive Review – Lands Needs Assessment, were approved, as follows:

- (i) Correspondence from Mary Love, Secretary, Council of Canadians – Hamilton Chapter respecting the Province of Ontario's Revised Municipal Planning Guidelines (Item 5.1)

Recommendation: Be received.

- (ii) Correspondence from Cordelia Clarke Julien, Assistant Deputy Minister, Ministry of Municipal Affairs and Housing, respecting a Place to Grow: Growth Plan for the Greater Golden Horseshoe (Item 5.2)

Recommendation: Be received.

- (iii) Correspondence respecting GRIDS 2 and the Municipal Comprehensive Review – Lands Needs Assessment (Item 5.3):
- (1) Rose Janson (Item 5.3.a.)
  - (2) Eleanor Hayward (Item 5.3.b.)
  - (3) Ken Inouye (Item 5.3.c.)
  - (4) Don Brown (Item 5.3.d.)
  - (5) Durand Neighbourhood Association (Item 5.3.e.)
  - (6) Hart Jansson, Halton Action for Climate Change (Item 5.3.f.)
  - (7) Frank Ahern (Item 5.3.g.)
  - (8) Doyne Ahern (Item 5.3.h.)
  - (9) Paul Copcutt (Item 5.3.i.)
  - (10) David Atkins (Item 5.3.j.)
  - (11) Veronica Ross Mottley (Item 5.3.k.)
  - (12) Halton Hills Climate Action (Item 5.3.l.)
  - (13) Sue Carson (Item 5.3.m.)
  - (14) Laurie Nielson (Item 5.3.n.)
  - (15) Paul Wilson (Item 5.3.o.)
  - (16) Ron and Mary Sealey (Item 5.3.p.)
  - (17) Tina Di Clemente (Item 5.3.q.)
  - (18) Mervyn Russell (Item 5.3.r.)
  - (19) Andrea Zorzi (Item 5.3.s.)
  - (20) Diane Samchuk (Item 5.3.t.)
  - (21) Elizabeth Seidl (Item 5.3.u.)
  - (22) Lyn Folkes (Item 5.3.v.)

- (23) Richard Koroscil, Chair, Bay Area Climate Change Council; and Bianca Carmento, Chair, Bay Area Climate Change Council (Item 5.3.w.)
- (24) Wayne Poole, Eco Churches of West Hamilton (Item 5.3.x.)
- (25) Rosa Beraldo (Item 5.3.y.)
- (26) Margot Olivieri (Item 5.3.z.)
- (27) Janet Duval and Jane Fogul, Co-leaders, Halton Hills Climate Action Plan (Item 5.3.aa.)
- (28) Harvey Feit (5.3.ab.)
- (29) Dr. Meghan Davis, Crown Point Family Health Centre (Item 5.3.ac.)
- (30) C. A. Klassen (Item 5.3.ad.)
- (31) Marnie Wilson (Item 5.3.ae.)
- (32) Marsha Sulewski (Item 5.3.af.)
- (33) Mary Ellen Scanlon (Item 5.3.ag.)
- (34) Nancy Copper and Brian Hay (Item 5.3.ah.)
- (35) Nicole Buchanan, MD (Item 5.3.ai)
- (36) North End Neighbourhood Association (Item 5.3.aj.)
- (37) Paul Shaker, Principal, CivicPlan (Item 5.3.ak.)
- (38) Peg Kelly (Item 5.3.al.)
- (39) Rachel Cook (Item 5.3.am.)
- (40) Rachelle Sender (Item 5.3.an.)
- (41) Richard Dejong (Item 5.3.ao.)
- (42) Richard McKinnon (Item 5.3.ap.)
- (43) Rose Janson, Eco-Locke (Item 5.3.aq.)

- (44) Sara Shwadchuck (Item 5.3.ar.)
- (45) Sukhdeep Dhillon (Item 5.3.as.)
- (46) Subhas Ganguli (Item 5.3.at.)
- (47) Sue Yarwood (Item 5.3.au.)
- (48) Susie O'Brien (Item 5.3.av.)
- (49) Virginia H. Aksan (Item 5.3.aw.)
- (50) Rob Stovel, Stovel and Associates Inc. (Item 5.3.ax.)
- (51) Susan Wortman (Item 5.3.ay.)
- (52) Mark A. Cachia, MD (Item 5.3.az.)
- (53) Colin Chung, Glen Schnarr and Associates (Item 5.3.ab.)
- (54) Rose Janson, Eco-Locke, Eco Churches of Locke Street (Item 5.3.bb.)
- (55) Sarah Hopen (Item 5.3.bc.)
- (56) Stuart Campbell (Item 5.3.bd.)
- (57) Natalie Lazier (Item 5.3.be.)
- (58) Norman NewBery (Item 5.3.bf.)
- (59) Adeline H. Brown (Item 5.3.bg.)
- (60) Agnes Bongers (Item 5.3.bh.)
- (61) Anka Cassar (Item 5.3.bi.)
- (62) Barb Allen (Item 5.3.bj.)
- (63) Barry Coombs (Item 5.3.bk.)
- (64) Bianca Beraldo (Item 5.3.bl.)
- (65) Brenda Ginn (Item 5.3.bm.)
- (66) Bruce R. Allen (Item 5.3.bn.)

- (67) Carolanne and Duncan Forster (Item 5.3.bo.)
- (68) Catherine Thomas (Item 5.3.bp.)
- (69) Catherine Woodley (Item 5.3.bq.)
- (70) Charlane Surerus (Item 5.3.br.)
- (71) Cheryl Paterson (Item 5.3.bs.)
- (71) Chris and Theresa Cardey (Item 5.3.bt.)
- (72) Chris Wilson (Item 5.3.bu.)
- (73) Cynthia Meyer (Item 5.3.bv.)
- (74) Dale Guenter (Item 5.3.bw.)
- (75) Danielle Steenwyk-Rowaan (Item 5.3.bx.)
- (76) David Hitchcock (Item 5.3.by.)
- (77) David Price (Item 5.3.bz.)
- (78) David Higgins (Item 5.3.ca.)
- (79) Debbie Medeiros (Item 5.3.cb.)
- (80) Derek Hrynyshyn (Item 5.3.cc.)
- (81) Don Brown (Item 5.3.cd.)
- (82) Donna Lewis (Item 5.3.ce.)
- (83) Doreen Stermann (Item 5.3.cf.)
- (84) Tushar Mehta (Item 5.3.cg.)
- (85) Edward Reece (Item 5.3.ch.)
- (86) Emma Cubitt, Principal, Invizij (Item 5.3.ci.)
- (87) Trina Hetherington (Item 5.3.cj.)
- (88) Michelle Hruschka (Item 5.3.ck.)

- (89) Megan Sonke (Item 5.3.cl.)
- (90) Maryann Botts (Item 5.3.cm.)
- (91) Judy Moore (Item 5.3.cn.)
- (92) Don McLean (Item 5.3.co.)
- (93) Thomas Cassidy (Item 5.3.cp.)
- (94) Stephanie Bochenek (Item 5.3.cq.)
- (95) Sonia Mataj (Item 5.3.cr.)
- (96) Shirley Schellenberg and Wilf Ruland (Item 5.3.cs.)
- (97) Shelley Porteous (Item 5.3.ct.)
- (98) Sandra Starr (Item 5.3.cu.)
- (99) Rose Anne Prevec (Item 5.3.cv.)
- (100) Rodger Brunning (Item 5.3.cw.)
- (101) Roderick Gillyatt (Item 5.3.cx.)
- (102) Rhu Sherrad (Item 5.3.cy.)
- (103) Rashne Baetz (Item 5.3.cz.)
- (104) Peggy Freeman (Item 5.3.da.)
- (105) Norman Newbery (Item 5.3.db.)
- (106) Natalie Lazier (Item 5.3.dc.)
- (107) Michelle Aasman (Item 5.3.dd.)
- (108) Michael Cuberovic (Item 5.3.de.)
- (109) Melissa Ricci (Item 5.3.df.)
- (110) Matthew Nash (Item 5.3.dg.)
- (111) Matthew Belanger (Item 5.3.dh.)

- (112) Maryanne Lemieux (Item 5.3.di.)
- (113) Mary De Sousa (Item 5.3.dj.)
- (114) Mary Collier (Item 5.3.dk.)
- (115) Mary Beth Neibert (Item 5.3.dl.)
- (116) Mark A. Cachia, MD (Item 5.3.dm.)
- (117) Malcolm Clark (Item 5.3.dn.)
- (118) Maeve Hay Cooper (Item 5.3.do.)
- (119) Macey Noseworthy (Item 5.3.dp.)
- (120) Lyn M. Gates (Item 5.3.dq.)
- (121) Liz Koblyk (Item 5.3.dr.)
- (122) Lindsey Daubney (Item 5.3.ds.)
- (123) Lianne Lefebvre (Item 5.3.dt.)
- (124) Liam MacLeod (Item 5.3.du.)
- (125) Lauren Stephen (Item 5.3.dv.)
- (126) Laura Konyndyk (Item 5.3.dw.)
- (127) L. Christine Shepherd (Item 5.3.dx.)
- (128) Kristen Stark (Item 5.3.dy.)
- (129) Kirsten McCarthy (Item 5.3.dz.)
- (130) Kevin Intini (Item 5.3.ea.)
- (131) Kenneth Jackson (Item 5.3.eb.)
- (132) Kenneth Burgess (Item 5.3.ec.)
- (133) Kay O'Sullivan (Item 5.3.ed.)
- (134) Kate Chung (Item 5.3.ee.)

- (135) John O'Connor (Item 5.3.ef.)
- (136) Joanne Patak (Item 5.3.eg.)
- (137) Joanna Sargent (Item 5.3.eh.)
- (138) Jill Tonini (Item 5.3.ei.)
- (139) Jacob Stief (Item 5.3.ej)
- (140) Hussam Taha (Item 5.3.ek)
- (141) Heather Vaughn (Item 5.3.el.)
- (142) Hart Jansson (Item 5.3.em.)
- (143) George Sweeney (Item 5.3.en.)
- (144) Gail Lorimer (Item 5.3.eo.)
- (145) Frank Ahern (Item 5.3.ep)
- (146) Erin Rittich-Haber (Item 5.3.eq.)

**(d) DELEGATION REQUESTS (Item 6.1)**

The delegation requests, respecting GRIDS 2 and the Municipal Comprehensive Review – Land Needs Assessment, listed as Items 6.1.a to 6.1.bg., were approved, as follows:

- i. Mike Collins-Williams, West End Homebuilders Association (Item 6.1.a.)
- ii. Don McLean (Item 6.1.b.)
- iii. Paul Szachlewicz and Ed Fothergill, Hamilton Chamber of Commerce (Item 6.1.c.)
- iv. Rabbi David Mivasair (Item 6.1.d.)
- v. Laura Katz (Item 6.1.e.)
- vi. Ruth Pickering (6.1.f.)
- vii. James Quinn (Item 6.1.g.)

- viii. Kathleen Livingston (Item 6.1.h.)
- ix. Akir Ourique (6.1.i.)
- x. Nancy Hurst (Item 6.1.j.)
- xi. Senna Thomas (Item 6.1.k)
- xii. Michelle Tom (Item 6.1.k)
- xiii. Glen Brown (Item 6.1.m.)
- xiv. Summer Elly Thomas (Item 6.1.n.)
- xv. Suzanne Mills (Item 6.1.o.)
- xvi. David Carson (Item 6.1.p.)
- xvii. Lynda Lukasik (Item 6.1.q.)
- xviii. Howard Katz (Item 6.1.r.)
- xix. Becky Katz (Item 6.1.s.)
- xx. Chris McLaughlin, Bay Area Restoration Council (Item 6.1.t.)
- xxi. Dr. Gail Krantzberg (Video Submission) (Item 6.1.u.)
- xxii. Cameron Kroetsch (Item 6.1.v.)
- xxiii. Patricia Baker (Video Submission) (Item 6.1.w.)
- xxiv. Kathy Garneau (Item 6.1.x.)
- xxv. Gord McNulty, Hamilton Naturalists' Club (Item 6.1.y.)
- xxvi. Katharine King (Video Submission) (Item 6.1.z.)
- xxvii. Kojo Dampthey, Hamilton Centre for Civic Inclusion (Item 6.1.aa.)
- xxviii. Frances Murray, Chair, Durand Neighbourhood Association, Climate Change Committee (Item 6.1.ab.)
- xxix. Miriam Sager (Item 6.1.ac.)
- xxx. Aaron Marques (Item 6.1.ad.)

- xxxi. Diane Shamchuk (Item 6.1.ae.)
- xxxii. Dr. Meghan Davis, Crown Point Family Health Centre (Item 6.1.af.)
- xxxiii. Veronica Gonzalez, ACORN (Item 6.1.ag.)
- xxxiv. Beverly Wager (Item 6.1.ah.)
- xxxv. Cheryl M. Patterson (Item 6.1.ai.)
- xxxvi. Drew Spoelstra, Ontario Federation of Agriculture (Item 6.1.aj.)
- xxxvii. Zoe Green (Video Submission) (Item 6.1.ak.)
- xxxviii. Rebecca Guzzo, ACORN (Item 6.1.al.)
- xxxix. Yuki Hayashi (Item 6.1.am.)
  - xl. Ian Borsuk, Environment Hamilton (Item 6.1.an.)
  - xli. Rhu Sherrard (Item 6.1.ao.)
  - xlii. Lilly Noble (Item 6.1.ap.)
  - xliii. Lisa Hind, Hamilton ACORN – Mountain Chapter (Item 6.1.aq.)
  - xliv. Peter Ormond (Video Submission) (Item 6.1.ar.)
  - xlv. Mark Noskiewicz, Goodmans LLP on behalf of the Elfrida Landowners Group (Item 6.1.as.)
  - xlvi. Stephanie Brash (Item 6.1.at.)
  - xlvii. Elizabeth Ellis (Video Submission) (Item 6.1.au.)
  - xlviii. Alex Wilson (Item 6.1.av.)
  - xlix. Lauren Stephen (Video Submission) (Item 6.1.aw.)
    - I. John Corbett, Corbett Land Strategies on behalf of the Upper West Side Landowners Group (Item 6.1.ax.)
    - li. Lee Parsons, MGP City Plan LTD, on behalf of the Upper West Side Landowners Group (Item 6.1.ay.)
    - lii. John Doherty, Gowling WLG (Canada) LLP (Item 6.1.az.)

- liii. Jonathan Minnes, Gowling WLG (Canada) LLP (Item 6.1.ab.)
- liv. Paul Lowes, SGL Planning & Design Inc. (Item 6.1.bb.)
- lv. Alice Park (Item 6.1.bc.)
- lvi. Mary Love, Indigenous Affinity Group, Extinction Rebellion Hamilton (Item 6.1.bd.)
- lvii. Chris Krucker, National Farmers' Union (Item 6.1.be.)
- lviii. Jackson Hudecki (Item 6.1.bf.)
- lix. Cynthia Meyer (Item 6.1.bg.)

**(e) STAFF PRESENTATIONS (Item 8)**

**(i) GRIDS 2 and Municipal Comprehensive Review – Final Land Needs Assessment (PED17010(i)) (City Wide) (Item 8.1)**

Joanne Hickey-Evans, Manager, Policy Planning & Zoning By-law Reform, provided an overview of growth management and a view of the City in 2051.

Antony Lorius, Lorius & Associates, provided the growth context to 2051 and the Land Needs Assessment results.

Heather Travis, Senior Project Manager, Growth Strategy provided a review of the Land Needs Assessment public engagement and staff recommendations.

The presentation, respecting Report PED17010(i) - GRIDS 2 and Municipal Comprehensive Review – Final Land Needs Assessment, was received.

For disposition of this matter, refer to Item 1.

**(ii) GRIDS 2 and Municipal Comprehensive Review – Planning for Growth to 2051: Draft Evaluation Framework and Phasing Criteria (PED17010(j)) (City Wide) (Item 8.2)**

The presentation, respecting Report PED17010(j), respecting GRIDS 2 and Municipal Comprehensive Review – Planning for Growth to 2051: Draft Evaluation Framework and Phasing Criteria, was waived.

For disposition of the above matter, please refer to Item 2.

**(f) PUBLIC HEARINGS / DELEGATIONS (Item 9)**

The presentations, respecting GRIDS 2 and the Municipal Comprehensive Review – Land Needs Assessment, listed as Items 9.1.a to 9.1.bg., were received, as follows:

- i. Mike Collins-Williams, West End Homebuilders Association (Item 9.1.a.)
- ii. Don McLean (Item 9.1.b.)
- iii. Paul Szachlewicz and Ed Fothergill, Hamilton Chamber of Commerce (Item 9.1.c.)
- iv. Rabbi David Mivasair (Item 9.1.d.)
- v. Laura Katz (Item 9.1.e.)
- vi. Ruth Pickering (9.1.f.)
- vii. James Quinn (Item 9.1.g.)
- viii. Kathleen Livingston (Item 9.1.h.)
- ix. Akir Ourique (9.1.i.)
- x. Nancy Hurst (Item 9.1.j.)
- xi. Senna Thomas (Item 9.1.k)
- xii. Michelle Tom (Item 9.1.k)
- xiii. Glen Brown (Item 9.1.m.)
- xiv. Summer Elly Thomas (Item 9.1.n.)
- xv. Suzanne Mills (Item 9.1.o.)
- xvi. David Carson (Item 9.1.p.)
- xvii. Lynda Lukasik (Item 9.1.q.)
- xviii. Howard Katz (Item 9.1.r.)

- xix. Becky Katz (Item 9.1.s.)
- xx. Chris McLaughlin, Bay Area Restoration Council (Item 9.1.t.)
- xxi. Dr. Gail Krantzberg (Video Submission) (Item 9.1.u.)
- xxii. Cameron Kroetsch (Item 9.1.v.)
- xxiii. Patricia Baker (Video Submission) (Item 9.1.w.)
- xxiv. Kathy Garneau (Item 9.1.x.)
- xxv. Gord McNulty, Hamilton Naturalists' Club (Item 9.1.y.)
- xxvi. Katharine King (Video Submission) (Item 9.1.z.)
- xxvii. Kojo Dampsey, Hamilton Centre for Civic Inclusion (Item 9.1.aa.)
- xxviii. Frances Murray, Chair, Durand Neighbourhood Association, Climate Change Committee (Item 9.1.ab.)
- xxix. Miriam Sager (Item 9.1.ac.)
- xxx. Aaron Marques (Item 9.1.ad.)  
This delegate was not present when called upon.
- xxxi. Diane Shamchuk (Item 9.1.ae.)
- xxxii. Dr. Meghan Davis, Crown Point Family Health Centre (Item 9.1.af.)  
This delegate was not present when called upon.
- xxxiii. Veronica Gonzalez, ACORN (Item 9.1.ag.)
- xxxiv. Beverly Wager (Item 9.1.ah.)
- xxxv. Cheryl M. Patterson (Item 9.1.ai.)
- xxxvi. Drew Spoelstra, Ontario Federation of Agriculture (Item 9.1.aj.)
- xxxvii. Zoe Green (Video Submission) (Item 9.1.ak.)
- xxxviii. Rebecca Guzzo, ACORN (Item 9.1.al.)
- xxxix. Yuki Hayashi (Item 9.1.am.)

- xl. Ian Borsuk, Environment Hamilton (Item 9.1.an.)
- xli. Rhu Sherrard (Item 9.1.ao.)
  - This delegate was not present when called upon.
- xlii. Lilly Noble (Item 9.1.ap.)
- xliii. Lisa Hind, Hamilton ACORN – Mountain Chapter (Item 9.1.aq.)
- xliv. Peter Ormond (Video Submission) (Item 9.1.ar.)
- xlv. Mark Noskiewicz, Goodmans LLP on behalf of the Elfrida Landowners Group (Item 9.1.as.)
- xlvi. Stephanie Brash (Item 9.1.at.)
- xlvii. Elizabeth Ellis (Video Submission) (Item 9.1.au.)
- xlviii. Alex Wilson (Item 9.1.av.)
- xlix. Lauren Stephen (Video Submission) (Item 9.1.aw.)
  - I. John Corbett, Corbett Land Strategies on behalf of the Upper West Side Landowners Group (Item 9.1.ax.)
  - li. Lee Parsons, MGP City Plan LTD, on behalf of the Upper West Side Landowners Group (Item 9.1.ay.)
  - lii. John Doherty, Gowling WLG (Canada) LLP (Item 9.1.az.)
  - liii. Jonathan Minnes, Gowling WLG (Canada) LLP (Item 9.1.ab.)
  - liv. Paul Lowes, SGL Planning & Design Inc. (Item 9.1.bb.)
  - lv. Alice Park (Item 9.1.bc.)
  - lvi. Mary Love, Indigenous Affinity Group, Extinction Rebellion Hamilton (Item 9.1.bd.)
  - lvii. Chris Krucker, National Farmers' Union (Item 9.1.be.)
  - lviii. Jackson Hudecki (Item 9.1.bf.)
  - lix. Cynthia Meyer (Item 9.1.bg.)

**(g) STAFF PRESENTATIONS (Item 8)**

**(i) GRIDS 2 and Municipal Comprehensive Review – Final Land Needs Assessment (PED17010(i)) (City Wide) (Item 8.1)**

Report PED17010(i), respecting GRIDS 2 and Municipal Comprehensive Review - Final Land Needs Assessment, was amended by deleting subsections (a) through (c) in their entirety and replacing them with the following in lieu thereof, and by re-lettering the balance accordingly, to read as follows:

- ~~(a) — That the City of Hamilton Land Needs Assessment to 2051— Technical Working Paper, prepared by Lorus & Associates, dated March 2021, attached as Appendix “A” to Report PED17010(i) be adopted by Council for the GRIDS 2 / MCR integrated growth management planning process;~~
- ~~(b) — That the following reports be approved by Council:
  - ~~(i) — Residential Intensification Market Demand Study, prepared by Lorus and Associates, dated March 2021, attached as Appendix “B” to Report PED17010(i);~~
  - ~~(ii) — Residential Intensification Supply Update, dated March 2021, attached as Appendix “C” to Report PED17010(i);~~
  - ~~(iii) — Existing Designated Greenfield Area Density Analysis, dated March 2021, attached as Appendix “D” to Report PED17010(i);~~~~
- ~~(c) — That Council adopt the “Ambitious Density” scenario, as identified in the Land Needs Assessment to 2051— Technical Working Paper prepared by Lorus & Associates, dated March 2021, as the preferred Community Area land needs scenario, and the following growth projections, intensification target, planned density of greenfield areas, and Community / Employment Area land needs be utilized and incorporated into the GRIDS 2 / MCR process and the development and evaluation of growth scenarios:
  - ~~(i) — A projected household growth of 110,300 households;~~
  - ~~(ii) — An intensification target of 50% between 2021 and 2031, 60% between 2031 and 2041 and 70% between 2041 and 2051;~~~~

~~(iii) A planned density of 60 persons and jobs per hectare (pjh) in existing Designated Greenfield Areas and 77 pjh in new Designated Greenfield Areas (urban expansion areas);~~

~~(iv) A Community Area land need of 1,340 gross developable ha to 2051; and,~~

~~(v) An Employment Area land need of 0 ha, to be confirmed subject to the finalization of the Employment Land Review report.~~

- (a) ***That staff be directed to conduct a city-wide mail consultation with a survey on the Land Needs Assessment and the Municipal Comprehensive Review that includes the Ambitious Density Scenario, a “no boundary expansion” scenario, and that also allows residents to submit their own alternative scenario, to be funded from the Tax Stabilization Reserve No. 110046 at an estimated amount of \$35,000***
- (b) ***That, with respect the mailout survey regarding the Land Needs Assessment and the Municipal Comprehensive Review, staff be directed to:***
- (i) ***include a postage prepaid return envelope as part of the mailout; and,***
  - (ii) ***give residents 30 days to respond to the survey, respecting the Land Needs Assessment and the Municipal Comprehensive Review;***
- (c) ***That staff be directed to compile the data from the Land Needs Assessment and the Municipal Comprehensive Review survey and provide an Information Report to be presented at a Special General Issues Committee no later than October 2021; and,***
- (d) ***That staff be directed to prepare scenarios for where and how growth would be accommodated under the Ambitious Density Scenario as well as a “no boundary expansion” scenario, and to present these scenarios as well as staff’s recommended land needs assessment, growth targets, and preferred growth scenario at that same Special General Issues Committee to be held no later than October 2021.***

- (e) That the GRIDS 2 / MCR process and the development and evaluation of scenarios consider phasing options that would ensure that any future urban boundary expansions are controlled and phased, including consideration of options for identifying growth needs beyond 2041 without formally designating the land as urban at this time; and,
- (f) That at the conclusion of GRIDS 2 / MCR and the final approval of the implementing Official Plan Amendments identifying the land need to accommodate growth to 2051, staff prepare a report for Council with respect to the necessary steps for recommending to the Province that any remaining Community Area Whitebelt lands be added to the Greenbelt.

For further disposition of this matter, please refer to Item 1.

**(h) NOTICES OF MOTION (Item 12)**

Councillor B. Clark introduced a Notice of Motion respecting a Request to Delay Submission of the Growth Plan Conformity Official Plan Amendment, Suspension of the Timetable for Municipal Conformity of the Growth Plan and an Extension to the Deadline for Growth Plan Conformity.

**(i) Request to Delay Submission of the Growth Plan Conformity Official Plan Amendment, Suspension of the Timetable for Municipal Conformity of the Growth Plan and an Extension to the Deadline for Growth Plan Conformity (Item 12.1)**

The Rules of Order were waived to allow for the introduction of a Motion respecting Request to Delay Submission of the Growth Plan Conformity Official Plan Amendment, Suspension of the Timetable for Municipal Conformity of the Growth Plan and an Extension to the Deadline for Growth Plan Conformity.

For disposition of this matter, please refer to Item 3.

**(i) ADJOURNMENT (Item 15)**

There being no further business, the General Issues Committee adjourned at 8:29 p.m.

Respectfully submitted,

---

Nrinder Nann, Deputy Mayor  
Chair, General Issues Committee

Stephanie Paparella  
Legislative Coordinator,  
Office of the City Clerk

# CITY OF HAMILTON MOTION

Council: March 31, 2021

**MOVED BY COUNCILLOR L. FERGUSON.....**

**SECONDED BY COUNCILLOR .....**

**To Permit Copetown General Store to Operate the LCBO Convenience Outlet Component of Their Business on Family Day, Victoria Day, Canada Day, Labour Day and Thanksgiving Day**

WHEREAS LCBO Convenience Outlets provide socially responsible beverage alcohol service in communities where residents do not otherwise have reasonable access to an LCBO store.

WHEREAS LCBO stores and LCBO Convenience Outlets must remain closed on Good Friday, Easter Sunday, Christmas Day and New Year’s Day.

WHEREAS LCBO stores are closed on Family Day, Victoria Day, Canada Day, Labour Day and Thanksgiving Day;

WHEREAS some LCBO Convenience Outlets may operate the LCBO Convenience Outlet component of their business for regular hours on Family Day, Victoria Day, Canada Day, Labour Day and Thanksgiving Day with approval from the local Municipal Authority; and

WHEREAS the City has received a request for a resolution of Council to permit Moonsim Park operating as Copetown General Store at 2012 Governors Road, Copetown, Ontario L0R 1J0, be permitted to operate the LCBO Convenience Outlet component of their business on the holidays noted above.

THEREFORE, BE IT RESOLVED:

That Moonsim Park operating as Copetown General Store at 2012 Governors Road, Copetown, Ontario L0R 1J0, be permitted to operate the LCBO Convenience Outlet component of their business on Family Day, Victoria Day, Canada Day, Labour Day and Thanksgiving Day for regular hours.

Attachment

Copetown General Store  
2012 Governors rd.  
Copetown Ontario L0R 1J0

Dear Mr. Mayor and Members of Council

I am operating LCBO Agency and Convenience Outlet in Copetown.

I am writing to request approval to sell beverage alcohol on the 5 holidays listed below.

-Victoria Day

-Canada Day

-Labour Day

-Thanksgiving Day

-Family Day

I would greatly appreciate receiving your permission. If you require any additional information, please contact me at [copetowngeneralstore@gmail.com](mailto:copetowngeneralstore@gmail.com). Thank you for your consideration of the request.

Best regards,

Moonsim Park

# CITY OF HAMILTON MOTION

Council: March 31, 2021

**MOVED BY COUNCILLOR L. FERGUSON.....**

**SECONDED BY COUNCILLOR .....**

**To Permit Lynden General Store to Operate the LCBO Convenience Outlet Component of Their Business on Family Day, Victoria Day, Canada Day, Labour Day and Thanksgiving Day**

WHEREAS LCBO Convenience Outlets provide socially responsible beverage alcohol service in communities where residents do not otherwise have reasonable access to an LCBO store.

WHEREAS LCBO stores and LCBO Convenience Outlets must remain closed on Good Friday, Easter Sunday, Christmas Day and New Year’s Day.

WHEREAS LCBO stores are closed on Family Day, Victoria Day, Canada Day, Labour Day and Thanksgiving Day;

WHEREAS some LCBO Convenience Outlets may operate the LCBO Convenience Outlet component of their business for regular hours on Family Day, Victoria Day, Canada Day, Labour Day and Thanksgiving Day with approval from the local Municipal Authority; and

WHEREAS the City has received a request for a resolution of Council to permit Lynden General Store at 128 Lynden Road, Lynden, ON L0R 1T0, be permitted to operate the LCBO Convenience Outlet component of their business on the holidays noted above.

THEREFORE, BE IT RESOLVED:

That Lynden General Store at 128 Lynden Road, Lynden, ON L0R 1T0, be permitted to operate the LCBO Convenience Outlet component of their business on Family Day, Victoria Day, Canada Day, Labour Day and Thanksgiving Day for regular hours.

Attachment

**Pilon, Janet**

---

**Subject:** Municipal Approval to sell Alcohol Beverage on Statutory Holiday for Lynden General Store

**From:** KEECHUL LEE

**Sent:** March 15, 2021 5:05 PM

**To:** [clerk@hamilton.ca](mailto:clerk@hamilton.ca)

**Subject:** Municipal Approval to sell Alcohol Beverage on Statutory Holiday for Lynden General Store

Dear whom it may concern,

My name is Keechul Lee and I am the owner of **Lynden General Store** in Lynden, Ontario.

We are an LCBO Agency and Convenience Outlets Operator and as per the Retail Business Holiday Act for LCBO, we need to request a written approval either a letter or email from our Municipality to sell alcohol beverages on below 5 holidays listed below:

- **Victoria Day**
- **Canada Day**
- **Labour Day**
- **Thanksgiving Day**
- **Family Day**

If you could please consider our request and let us know if we are approved to sell alcohol beverages on the 5 mentioned holidays above, we would greatly appreciate it.

Our Store is:

**Lynden General Store**

**LCBO # 33115**

**128 Lynden Road, Lynden ON L0R 1T0**

**(519)647-3453**

Thank you.

Regards,

Keechul Lee

# CITY OF HAMILTON MOTION

Council: March 31, 2021

**MOVED BY COUNCILLOR J. PARTRIDGE.....**

**SECONDED BY COUNCILLOR .....**

**To Permit Carlisle Cleaners & LCBO/Beer Store to Operate the LCBO Convenience Outlet Component of Their Business on Family Day, Victoria Day, Canada Day, Labour Day and Thanksgiving Day**

WHEREAS LCBO Convenience Outlets provide socially responsible beverage alcohol service in communities where residents do not otherwise have reasonable access to an LCBO store.

WHEREAS LCBO stores and LCBO Convenience Outlets must remain closed on Good Friday, Easter Sunday, Christmas Day and New Year’s Day.

WHEREAS LCBO stores are closed on Family Day, Victoria Day, Canada Day, Labour Day and Thanksgiving Day;

WHEREAS some LCBO Convenience Outlets may operate the LCBO Convenience Outlet component of their business for regular hours on Family Day, Victoria Day, Canada Day, Labour Day and Thanksgiving Day with approval from the local Municipal Authority; and

WHEREAS the City has received a request for a resolution of Council to permit Carlisle Cleaners & LCBO/Beer Store, 278 Carlisle Road, Carlisle, Ontario, be permitted to operate the LCBO Convenience Outlet component of their business on the holidays noted above.

**THEREFORE, BE IT RESOLVED:**

That Carlisle Cleaners & LCBO/Beer Store, 278 Carlisle Road, Carlisle, Ontario, be permitted to operate the LCBO Convenience Outlet component of their business on Family Day, Victoria Day, Canada Day, Labour Day and Thanksgiving Day for regular hours.

Attachment

**Pilon, Janet**

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**Subject:** Reminder: Municipal Approval Required

**From:** LCBO AGENCY <[lcboagency@gmail.com](mailto:lcboagency@gmail.com)>

**Sent:** March 19, 2021 2:11 PM

**To:** Liquor License <[liquorlicense@hamilton.ca](mailto:liquorlicense@hamilton.ca)>

**Subject:** Fwd: Reminder: Municipal Approval Required

Hello,

We are running a cleaners & alterations store in Carlisle town with LCBO agency and Beer Store. We are the new owners of the existing store since Dec 01, 2020.

As per the LCBO Compliance requirement, we would like you to request to issue an approval to sell beverage alcohol on the below 5 holidays.

- Victoria Day
- Canada Day
- Labour Day
- Thanksgiving Day
- Family Day

Kindly provide the permission.

If you have any questions, please feel free to contact the undersigned.

Thanking you in advance,

Sincerely,

Jalpesh Patel

**Carlisle Cleaners & LCBO/Beer Store**

**278 Carlisle Road, Carlisle - Ontario.**

PH: 905 690 0474 (Store); **647 408 5535 (Direct)**

Store # 33236

----- Forwarded message -----

**From:** Convenience Outlets <[ConvenienceOutlets@lcbo.com](mailto:ConvenienceOutlets@lcbo.com)>

**Date:** Fri, 19 Mar 2021 at 13:42

**Subject:** Reminder: Municipal Approval Required

**To:** Convenience Outlets <[ConvenienceOutlets@lcbo.com](mailto:ConvenienceOutlets@lcbo.com)>

Good afternoon,

Please contact your Municipality regarding approval to sell beverage alcohol on the 5 holidays listed below. A letter or email from the Municipality is required.

In accordance with the Retail Business Holiday Act, LCBO Agency and Convenience Outlets operators must contact their local municipal authority to obtain written approval should they wish to operate on the following permissible statutory holidays:

- Victoria Day
- Canada Day
- Labour Day
- Thanksgiving Day
- Family Day

On the following statutory holidays, your LCBO Agency/ LCO section must remain closed as these are classified as non-permissible sell dates under the RBHA.

- Good Friday
- Easter Sunday
- Christmas Day
- New Year's Day

Please note that municipal approval pertains only to your Agency/ LCO section and that under the RBHA, your host business may be exempt from any mandatory closures. Please review the links below and contact your local municipality to verify if they have the necessary by-laws in place exempting your Agency/ LCO from mandatory closures on the 5 permissible sell dates listed above.

<https://www.ontario.ca/page/retail-business-holidays>

LCBO Convenience Outlets Team (SH)

# CITY OF HAMILTON MOTION

Council: March 31, 2021

**MOVED BY COUNCILLOR L. FERGUSON.....**

**SECONDED BY COUNCILLOR .....**

***Conservation Authorities Act - Hamilton Conservation Authority Board of Directors***

WHEREAS some specific provisions in the *Conservation Authorities Act* were recently proclaimed to initiate changes to conservation authority governance; and

WHEREAS the future citizen appointments to the Hamilton Conservation Authority Board of Directors would be impacted by the requirement to have 70% of board members to be elected officials unless Hamilton Conservation Authority’s participating municipalities, the City of Hamilton and Township of Puslinch, apply to the Minister of the Environment, Conservation and Parks requesting an exception;

THEREFORE, BE IT RESOLVED:

- (a) That Council endorse the current complement of five elected officials and five citizen appointments from the City of Hamilton to the Hamilton Conservation Authority Board of Directors, which recognizes the valuable contributions of citizen representatives and the limited time Councillors have to sit on additional boards and committees; and
- (b) That the City of Hamilton make application to the Minister of the Environment, Conservation and Parks to request an exception to have 50% of board members to be elected officials to maintain the current complement of five citizen appointments on the Hamilton Conservation Authority Board of Directors.

# CITY OF HAMILTON MOTION

City Council: March 31, 2021

**MOVED BY COUNCILLOR T. JACKSON.....**

**SECONDED BY MAYOR F. EISENBERGER.....**

**Absence – Councillor Terry Whitehead**

WHEREAS Section 259(1)(c) of the *Municipal Act, 2001* stipulates that the office of a Member of Council becomes vacant if the member is absent from meetings of the Council for three successive months without being authorized to do so by a resolution of Council.

THEREFORE BE IT RESOLVED:

That Councillor Terry Whitehead, due to sick leave, be authorized to be absent from meetings of the Council of the City of Hamilton until June 30, 2021.

That Council acknowledge and authorize that Councillor Terry Whitehead was absent from Meetings of Council for the months of January, February, and March 2021.

# CITY OF HAMILTON

## MOTION

City Council: March 31, 2021

**MOVED BY COUNCILLOR A. VANDERBEEK.....**

**SECONDED BY COUNCILLOR J. PARTRIDGE.....**

**Demolition Permit for 690 Crooks Hollow Road, Flamborough**

That the Chief Building Official be authorized to issue a demolition permit for 690 Crooks Hollow Road, Flamborough, in accordance with By-law 09-208, as amended by By-law 13-185, pursuant to Section 33 of *The Planning Act* as amended, without having to comply with conditions 6(a), (b), and (c) of the Demolition Control By-law 09-208.

# CITY OF HAMILTON MOTION

Council: March 31, 2021

**MOVED BY COUNCILLOR L. FERGUSON.....**

**SECONDED BY COUNCILLOR .....**

**Pickleball Courts at the Ancaster Senior Achievement Centre**

WHEREAS the Advisory Board of the Ancaster Senior Achievement Centre approved the expenditure of \$110,000 (includes HST) to construct 3 Pickleball Courts (3 - 100 x 60 slabs) at the Ancaster Senior Achievement Centre; and

WHEREAS the Advisory Board of the Ancaster Senior Achievement Centre is requesting approval from Council to proceed with the construction of the 3 Pickleball Courts (3 - 100 x 60 slabs) at the Ancaster Senior Achievement Centre;

THEREFORE, BE IT RESOLVED:

- (a) That Council approve the construction of the 3 Pickleball Courts (3 - 100 x 60 slabs) at the Ancaster Senior Achievement Centre, which is to be fully funded by the Ancaster Senior Achievement Centre Advisory Board; and
- (b) That the operating costs in the amount of \$2,500.00, be approved for the 2022 Budget process.

# CITY OF HAMILTON

## MOTION

Council: March 31, 2021

**MOVED BY COUNCILLOR J.P. DANKO.....**

**SECONDED BY COUNCILLOR .....**

### **Official Objection to the Alcohol and Gaming Commission of Ontario**

WHEREAS, the Alcohol and Gaming Commission of Ontario (AGCO) has received an application for a Liquor Sales Licence at a convenience store, 7-eleven located at 622 Upper Wellington St, Hamilton and 415 Melvin Avenue, Hamilton;

WHEREAS, 7-eleven has applied to the AGCO for licences for in-store consumption of beer and wine at 61 locations across the province, including 622 Upper Wellington St, Hamilton and 415 Melvin Avenue, Hamilton; and,

WHEREAS, written submissions can only be made during the 28-day public notice period, and only by a resident of the municipality in which the proposed store is located, or the municipality itself;

THEREFORE, BE IT RESOLVED:

- (a) That the City of Hamilton file an official objection to this application to the Alcohol and Gaming Commission of Ontario for the following reasons:
  - (i) 622 Upper Wellington, Hamilton is located in Centremount neighbourhood in-store consumption of beer and wine at a convenience store is problematic for drivers and walkers in the community;
  - (ii) 415 Melvin Avenue, Hamilton has nearby playgrounds and Hillcrest Elementary School, in-store consumption of beer and wine at a convenience store is problematic for the community and,
- (b) That the objection be sent to other municipalities in Ontario, including the Association of Municipalities of Ontario for their endorsement.

# COUNCIL COMMUNICATION UPDATES

**February 25, 2021 to March 25, 2021**

Council received the following Communication Updates during the time period listed above, the Information Updates are also available to the public at the following link: <https://www.hamilton.ca/government-information/information-updates/information-updates-listing>, as per Section 5.18 of By-law 21-021 (A By-Law To Govern the Proceedings of Council and Committees of Council) a member of Council may refer any of the items listed below, to a Standing Committee by contacting the Clerk and it will be placed on the next available agenda of the respective Standing Committee.

Date	Department	Subject	Link
March 8, 2021	Public Works	Transit Shelter Replacement Project (TRN2103) (City Wide)	<a href="https://www.hamilton.ca/sites/default/files/media/browser/2021-03-24/communication-update-transit-shelter-replacements-trn2103.pdf">https://www.hamilton.ca/sites/default/files/media/browser/2021-03-24/communication-update-transit-shelter-replacements-trn2103.pdf</a>
March 9, 2021	Planning and Economic Development	Cannabis Retail Store Locations (City Wide)	<a href="https://www.hamilton.ca/sites/default/files/media/browser/2021-03-19/info-update-cannabis-retail-store-locations.pdf">https://www.hamilton.ca/sites/default/files/media/browser/2021-03-19/info-update-cannabis-retail-store-locations.pdf</a>
March 12, 2021	Planning and Economic Development	Quarterly Update (October - December 2020) Loans/Grants Approved by the General Manager of Planning and Economic Development (Wards 2, 3 and 4)	<a href="https://www.hamilton.ca/sites/default/files/media/browser/2021-03-19/com-update-ped-quarterlyupdate-loans-grants-q42020.pdf">https://www.hamilton.ca/sites/default/files/media/browser/2021-03-19/com-update-ped-quarterlyupdate-loans-grants-q42020.pdf</a>
March 13, 2021	Planning and Economic Development	Pleasantview Area Land Use Study (Ward 13)	<a href="https://www.hamilton.ca/sites/default/files/media/browser/2021-03-19/com-update-ped-pleasantview-land-study-mar2021.pdf">https://www.hamilton.ca/sites/default/files/media/browser/2021-03-19/com-update-ped-pleasantview-land-study-mar2021.pdf</a>
March 17, 2021	Public Works	Bridge # 346 Load Restrictions, Centre Rd, 195m south of Carlisle Rd (ENG21002) (Ward 15)	<a href="https://www.hamilton.ca/sites/default/files/media/browser/2021-03-24/communicationupdate-eng21002-centreroad.pdf">https://www.hamilton.ca/sites/default/files/media/browser/2021-03-24/communicationupdate-eng21002-centreroad.pdf</a>

**Authority:** Item 14, Committee of the Whole  
 Report 01-003 (FCS01007)  
 CM: February 6, 2001  
 Ward: 2, 3, 4, 13

**Bill No. 027**

**CITY OF HAMILTON**

**BY-LAW NO. 21-**

**To Amend By-law No. 01-218, as amended,  
 Being a By-law To Regulate On-Street Parking**

**WHEREAS** Section 11(1)1 of the *Municipal Act, S.O. 2001, Chapter 25*, as amended, confers upon the councils of all municipalities the power to enact by-laws for regulating parking and traffic on highways subject to the *Highway Traffic Act*;

**AND WHEREAS** on the 18<sup>th</sup> day of September, 2001, the Council of the City of Hamilton enacted By-law No. 01-218 to regulate on-street parking;

**AND WHEREAS** it is necessary to amend By-law No. 01-218, as amended.

**NOW THEREFORE** the Council of the City of Hamilton enacts as follows:

1. By-law No. 01-218, as amended, is hereby further amended by adding/deleting from the identified Schedules and Sections noted in the table below as follows:

Schedule	Section	Highway	Side	Location	Duration	Rate	Adding/ Deleting
5 - Parking Meters	E	Wellington Street	West	Barton Street to 74 metres south thereof	3 hr	\$2.00	Adding

Schedule	Section	Highway	Side	Location	Times	Adding/ Deleting
12 - Permit	E	Tragina	East	commencing 475 feet south of Barton and extending 16 feet southerly therefrom	Anytime	Deleting
12 - Permit	E	Francis St.	South	from 15.9m east of Emerald St. to 6m easterly	Anytime	Deleting
12 - Permit	E	Francis St.	North	from 12.5m east of Emerald St. to 5.4m easterly	Anytime	Deleting
12 - Permit	E	East Avenue North	East	44.5 metres south of Birge Avenue to 6 metres south thereof	Anytime	Adding
12 - Permit	E	Keith Street	North	43.8 metres west of Wentworth Street to 4.5 metres west thereof	Anytime	Adding
12 - Permit	E	Mars Avenue	North	41.8 metres west of Cheever Street to 67 metres west thereof	Anytime	Adding

To Amend By-law No. 01-218, as amended,  
Being a By-law to Regulate On-Street Parking

Page 2 of 2

12 - Permit	E	<b>Sanford Avenue South</b>	West	33 metres south of Rutherford Avenue to 6 metres south thereof	Anytime	Adding
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Schedule	Section	Highway	Side	Location	Times	Adding/ Deleting
13 - No Stopping	B	<b>Park Street East</b>	North	York Road to 32 metres west thereof	Anytime	Adding
13 - No Stopping	B	<b>Park Street East</b>	South	York Road to 20 metres west thereof	Anytime	Adding

2. Subject to the amendments made in this By-law, in all other respects, By-law No. 01-218, including all Schedules thereto, as amended, is hereby confirmed unchanged.
3. This By-law shall come into force and take effect on the date of its passing and enactment.

**PASSED** this 31<sup>st</sup> day of March 2021.

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F. Eisenberger  
Mayor

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A. Holland  
City Clerk

**Authority:** Item 14, Committee of the Whole  
 Report 01-003 (FCS01007)  
 CM: February 6, 2001  
 Ward: 1, 2, 3, 10, 11, 12, 13, 14

**Bill No. 028**

**CITY OF HAMILTON**

**BY-LAW NO. 21-**

**To Amend By-law No. 01-218, as amended,  
 Being a By-law To Regulate On-Street Parking**

**WHEREAS** Section 11(1)1 of the *Municipal Act, S.O. 2001, Chapter 25*, as amended, confers upon the councils of all municipalities the power to enact by-laws for regulating parking and traffic on highways subject to the *Highway Traffic Act*;

**AND WHEREAS** on the 18<sup>th</sup> day of September, 2001, the Council of the City of Hamilton enacted By-law No. 01-218 to regulate on-street parking;

**AND WHEREAS** it is necessary to amend By-law No. 01-218, as amended.

**NOW THEREFORE** the Council of the City of Hamilton enacts as follows:

1. By-law No. 01-218, as amended, is hereby further amended by adding/deleting from the identified Schedules and Sections noted in the table below as follows:
- 2.

Schedule	Section	Highway	From	To	Adding/ Deleting
2 - Thru Hwys	G	Wellington St.	The southerly limit of Burlington Street	The northerly limit of Claremont Access except at the intersections of Barton, Cannon, King and Main Streets	Deleting
2 - Thru Hwys	G	Wellington Street North	Burlington Street	Barton Street	Adding
2 - Thru Hwys	G	Wellington Street North	Cannon Street	Claremont Access	Adding

Schedule	Section	Highway	Side	Location	Times	Adding/ Deleting
8 - No Parking	E	<b>Bay Street North</b>	South	Leander Drive to 77 metres west thereof	Anytime	Adding
8 - No Parking	E	<b>Bay Street North (cul-de-sac)</b>	North	30 metres east of Wood Street to easterly limit	Anytime	Adding

To Amend By-law No. 01-218, as amended, Being a By-law to Regulate On-Street Parking

Page 2 of 5

8 - No Parking	A	<b>Lower Lions Club Road</b>	Both	Wilson Street East to Old Dundas Road	Anytime	Adding
8 - No Parking	E	<b>Medici Lane</b>	North	35.5 metres west of the northerly intersection of Davinci Boulevard to 7 metres west thereof	Anytime	Adding
8 - No Parking	G	<b>Mericourt Road</b>	West	46 metres north of Whitney Avenue to 6 metres north thereof	Anytime	Adding
8 - No Parking	A	<b>Montgomery Drive</b>	Both	Wilson Street East to Old Dundas Road	Anytime	Adding
8 - No Parking	F	<b>Waterford Crescent</b>	Both	North Service Road to southerly intersection of Sunvale Place	Anytime	Adding
8 - No Parking	F	<b>Waterford Crescent</b>	North & East	from the northerly intersection of Sunvale Place to the southerly intersection of Sunvale Place	Anytime	Adding
8 - No Parking	F	<b>Waterford Crescent</b>	West	from the southerly intersection of Sunvale Place to 48.5 metres north thereof	Anytime	Adding
8 - No Parking	F	<b>Waterford Crescent</b>	South & West	from 103 metres east of the northerly intersection of Sunvale Place to 26 metres east thereof	Anytime	Adding
8 - No Parking	E	<b>Wellington Street North</b>	East	Barton Street to Cannon Street	2:00 a.m. to 7:00 a.m.	Adding
8 - No Parking	G	<b>West Avenue North</b>	West	King William Street to 19.5 metres north thereof	8:00 a.m. to 5:00 p.m., Monday to Friday	Adding
8 - No Parking	A	<b>Wilson Street East</b>	South	Filman Road to 335 metres west thereof	Anytime	Adding
8 - No Parking	A	<b>Wilson Street East</b>	North	Lower Lions Club Road to 35 metres east of Filman Road	Anytime	Adding
8 - No Parking	A	<b>Lions Club</b>	Both	Old Dundas to westerly end	Anytime	Deleting
8 - No Parking	D	<b>Valiant Cir.</b>	South	Fall Fair Way to 30m easterly	Anytime	Deleting
8 - No Parking	F	<b>Waterford Crescent</b>	Both	From the south leg of Sunvale Place to a point 25m north	Anytime	Deleting
8 - No Parking	F	<b>Waterford Crescent</b>	North & East	From the north leg of Sunvale Place to a point 25m north of the south leg of Sunvale Place	Anytime	Deleting
8 - No Parking	A	<b>Wilson</b>	Both	Filman to 296.2m westerly	Anytime	Deleting

<b>Schedule</b>	<b>Section</b>	<b>Highway</b>	<b>Side</b>	<b>Location</b>	<b>Times</b>	<b>Adding/ Deleting</b>
12 - Permit	E	<b>Kent Street</b>	East	71 metres south Aberdeen Avenue to 5 metres south thereof	Anytime	Adding
12 - Permit	E	<b>Kent Street</b>	West	73 metres south of Aberdeen Avenue to 5 metres south thereof	Anytime	Adding
12 - Permit	E	<b>Primrose Avenue</b>	North	23 metres east of Aberdeen Avenue to 6.6m east thereof	Anytime	Adding
12 - Permit	E	<b>Wellington Street North</b>	West	74 metres south of Barton Street to Cannon Street	Anytime	Adding
12 - Permit	E	<b>Douglas</b>	East	from 20.4m north of Francis to 6.7m northerly	Anytime	Deleting
12 - Permit	E	<b>Douglas</b>	West	from 28.6m north of Francis to 4.9m northerly	Anytime	Deleting
12 - Permit	E	<b>Emerald</b>	East	from 70.7m north of Cannon to 6m northerly	Anytime	Deleting

<b>Schedule</b>	<b>Section</b>	<b>Highway</b>	<b>Side</b>	<b>Location</b>	<b>Times</b>	<b>Adding/ Deleting</b>
13 - No Stopping	A	<b>Lions Club Road</b>	Both	Old Dundas Road to the westerly limit	Anytime	Adding
13 - No Stopping	A	<b>Lloyminn Avenue South</b>	Both	Jerseyville Road to Rembrandt Court	9:00 a.m. to 10:00 a.m., 3:00 p.m. to 4:30 p.m., Monday to Friday	Adding
13 - No Stopping	A	<b>Lower Lions Club Road</b>	Both	Wilson Street East to 130 metres west thereof	Anytime	Adding
13 - No Stopping	A	<b>Rembrandt Court</b>	Both	Lloyminn Avenue South to the easterly limit	9:00 a.m. to 10:00 a.m., 3:00 p.m. to 4:30 p.m., Monday to Friday	Adding
13 - No Stopping	E	<b>Wellington Street</b>	East	Barton Street to King William Street	2:00 p.m. to 6:00 p.m. Monday to Friday	Adding
13 - No Stopping	A	<b>Wilson Street East</b>	Both	Rousseaux Street to Lower Lions Club Road	Anytime	Adding
13 - No Stopping	A	<b>Wilson Street East</b>	South	Lower Lions Club Road to 330 metres west of Filman Road	Anytime	Adding
13 - No Stopping	A	<b>Lloyminn Avenue South</b>	Both	Jerseyville Road to Rembrandt Court	7:00 a.m. to 9:00 a.m., 2:00 p.m. to 4:00 p.m., Monday to Friday	Deleting
13 - No Stopping	A	<b>Lower Lions Club Rd.</b>	Both	Wilson St. E. to a point 360 feet westerly	Anytime	Deleting
13 - No Stopping	A	<b>Rembrandt Court</b>	Both	Lloyminn Avenue South to east end of Rembrandt Court	7:00 a.m. to 9:00 a.m., 2:00 p.m. to 4:00 p.m., Monday to Friday	Deleting
13 - No Stopping	E	<b>Wellington St.</b>	West	Burlington St. to Robert St.	4:00 p.m. to 6:00 p.m. Monday to Friday	Deleting

13 - No Stopping	E	Wellington St.	East	Barton St. to Robert St.	4:00 p.m. to 6:00 p.m. Monday to Friday	Deleting
13 - No Stopping	E	Wellington St.	East	Robert St. to King William St.	2:00 p.m. to 6:00 p.m. Monday to Friday	Deleting
13 - No Stopping	E	Wellington St.	East	Barton St. to King William St.	2:00 p.m. to 6:00 p.m. Monday to Friday	Deleting
13 - No Stopping	A	Wilson Street East	South	from 805 metres east of Montgomery Drive to 210 metres east thereof	Anytime	Deleting

Schedule	Section	Highway	Side	Location	Times	Adding/ Deleting
15 - Comm Veh LZ	B	King	South	from 19.5m east of Main to 10m easterly	7:00 a.m. to 6:00 p.m. Monday to Friday	Deleting
15 - Comm Veh LZ	B	King Street East	South	from 10 metres east of Main Street to 19.3m east thereof	7:00 a.m. to 5:00 p.m. Monday to Friday	Adding
15 - Comm Veh LZ	B	Foundry Street	East	from 18m south of King Street West to 11.5m south thereof	7:00 a.m. to 5:00 p.m. Monday to Friday	Adding

Schedule	Section	Highway	Side	Location	Times	Adding/ Deleting
23 - Special Enf. Area	A	Wilson Street East	Both	Montgomery Drive to 25 metres east of Lower Lions Club Road	March 15 - November 15	Adding
23 - Special Enf. Area	A	Lions Club Road	Both	Old Dundas Road to the westerly limit	March 15 - November 15	Adding
23 - Special Enf. Area	A	Lower Lions Club Road	Both	Wilson Street East to Old Dundas Road	March 15 - November 15	Adding
23 - Special Enf. Area	A	Montgomery Drive	Both	Wilson Street East to Old Dundas Road	March 15 - November 15	Adding

- Subject to the amendments made in this By-law, in all other respects, By-law No. 01-218, including all Schedules thereto, as amended, is hereby confirmed unchanged.
- This By-law shall come into force and take effect on the date of its passing and enactment.

**PASSED** this 31<sup>st</sup> day of March 2021.

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F. Eisenberger  
Mayor

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A. Holland  
City Clerk

**Authority:** Item 47, Committee of the Whole  
Report 01-025 (PD01146)  
CM: August 22, 2001  
Ward: 12

**Bill No. 029**

## **CITY OF HAMILTON**

### **BY-LAW NO. 21-**

#### **To Permanently Close and Sell a Portion of Beasley Grove Being Block 233 on Plan 62M-1237**

**WHEREAS** sections 8, 9 and 10 of the *Municipal Act, 2001* authorize the City of Hamilton to pass by-laws necessary or desirable for municipal purposes, and in particular by-laws with respect to highways; and

**WHEREAS** section 34(1) of the *Municipal Act, 2001* provides that a by-law permanently closing a highway does not take effect until a certified copy of the by-law is registered in the proper land registry office; and

**WHEREAS** highways to be closed by by-law are declared to be surplus to the needs of the City of Hamilton under the Sale of Land Policy By-law; and

**WHEREAS** by execution of a Subdivision Agreement dated September 28th, 2015 between the City of Hamilton and 2054971 Ontario Inc., the City has authorized and agreed to the closure and conveyance of a certain portion of Beasley Grove being Block 233 on Plan 62M-1237, when deemed by the City to no longer be required for road purposes; and

**WHEREAS** by registration of a Plan of Subdivision bearing instrument Number WE1186465 on February 16, 2017, the lands legally described as Block 233 on Plan 62M-1237 were dedicated to the City of Hamilton as public highways, however through inadvertence, the Land Registry Office for the Land Titles Division of Wentworth (No. 62) did not transfer title to said lands to the City of Hamilton;

**WHEREAS** notice to the public of the proposed sale of the part of the road allowance has been given in accordance with the requirements of the Sale of Land Policy By-law.

**WHEREAS** Ancaster-Rose Homes Inc. the registered Owner of the said Lands consents to the registration of this By-law over the said Lands;

**NOW THEREFORE** the Council of the City of Hamilton enacts as follows:

1. The part of the road allowance, being Beasley Grove described as Block 233 on Plan 62M-1237, City of Hamilton, is permanently closed.
2. If necessary to correct the error of the Land Registry Office described in the recitals, the soil and freehold of the part of the road allowance permanently closed under section 1 may be acquired from Ancaster-Rose Homes Inc. and conveyed back to Ancaster-Rose Homes Inc. for the sum of two dollars (\$2.00) in accordance with the intent of the Subdivision Agreement dated September 28, 2015 between City of Hamilton and 2054971 Ontario Inc. registered as Instrument No. WE1088731.
3. This by-law comes into force on the date of its registration in the Land Registry Office (No. 62).

**PASSED** this 31<sup>st</sup> day of March, 2021.

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F. Eisenberger  
Mayor

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A. Holland  
City Clerk

**Authority:** Item 47, Committee of the Whole  
Report 01-025 (PD01146)  
CM: August 22, 2001  
Ward: 12

**Bill No. 030**

## **CITY OF HAMILTON**

### **BY-LAW NO. 21-**

#### **To Permanently Close and Sell a Portion of Cooley Grove Being Block 238 on Plan 62M-1237**

**WHEREAS** sections 8, 9 and 10 of the *Municipal Act, 2001* authorize the City of Hamilton to pass by-laws necessary or desirable for municipal purposes, and in particular by-laws with respect to highways; and

**WHEREAS** section 34(1) of the *Municipal Act, 2001* provides that a by-law permanently closing a highway does not take effect until a certified copy of the by-law is registered in the proper land registry office; and

**WHEREAS** highways to be closed by by-law are declared to be surplus to the needs of the City of Hamilton under the Sale of Land Policy By-law; and

**WHEREAS** by execution of a Subdivision Agreement dated September 28th, 2015 between the City of Hamilton and 2054971 Ontario Inc., the City has authorized and agreed to the closure and conveyance of a certain portion of Cooley Grove being Block 238 on Plan 62M-1237, when deemed by the City to no longer be required for road purposes; and

**WHEREAS** by registration of a Plan of Subdivision bearing instrument Number WE1186465 on February 16, 2017, the lands legally described as Block 238 on Plan 62M-1237 were dedicated to the City of Hamilton as public highways, however through inadvertence, the Land Registry Office for the Land Titles Division of Wentworth (No. 62) did not transfer title to said lands to the City of Hamilton;

**WHEREAS** notice to the public of the proposed sale of the part of the road allowance has been given in accordance with the requirements of the Sale of Land Policy By-law.

**WHEREAS** Ancaster-Rose Homes Inc. the registered Owner of the said Lands consents to the registration of this By-law over the said Lands;

**NOW THEREFORE** the Council of the City of Hamilton enacts as follows:

1. The part of the road allowance, being Cooley Grove described as Block 238 on Plan 62M-1237, City of Hamilton, is permanently closed.

2. If necessary to correct the error of the Land Registry Office described in the recitals, the soil and freehold of the part of the road allowance permanently closed under section 1 may be acquired from Ancaster-Rose Homes Inc. and conveyed back to Ancaster-Rose Homes Inc. for the sum of two dollars (\$2.00) in accordance with the intent of the Subdivision Agreement dated September 28, 2015 between City of Hamilton and 2054971 Ontario Inc. registered as Instrument No. WE1088731.
3. This by-law comes into force on the date of its registration in the Land Registry Office (No. 62).

**PASSED** this 31<sup>st</sup> day of March, 2021.

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F. Eisenberger  
Mayor

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A. Holland  
City Clerk

**Authority:** Item 3, Public Works Committee  
Report 21-004 (PW21001(a))  
CM: March 31, 2021  
Ward: 9

**Bill No. 031**

## **CITY OF HAMILTON**

### **BY-LAW NO. 21-**

#### **To Amend By-law No. 01-215 Being a By-law To Regulate Traffic**

**WHEREAS** sections 8, 9 and 10 of the Municipal Act, 2001, S.O. 2001, c. 25, authorize the City of Hamilton to pass by-laws as necessary or desirable for the public and municipal purposes, and in particular paragraphs 4 through 8 of subsection 10(2) authorize by-laws respecting: assets of the municipality, the economic, social and environmental well-being of the municipality; health, safety and well-being of persons; the provision of any service or thing that it considers necessary or desirable for the public; and the protection of persons and property;

**AND WHEREAS** on the 18<sup>th</sup> day of September, 2001, the Council of the City of Hamilton enacted By-law No. 01-215 to regulate traffic;

**AND WHEREAS** it is necessary to amend By-law No. 01-215.

**NOW THEREFORE** the Council of the City of Hamilton enacts as follows:

1. Schedule 5 (Stop Control) of By-law No. 01-215, as amended, is hereby further amended by adding to Section "F" (Stoney Creek) thereof the following item, namely;

Mud Street East

Eastbound/Westbound

Third Road East

2. Subject to the amendments made in this By-law, in all other respects, By-law No. 01-215, including all Schedules thereto, as amended, is hereby confirmed unchanged.
3. This By-law shall come into force and take effect on the date of its passing and enactment.

**PASSED** this 31<sup>st</sup> day of March, 2021.

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F. Eisenberger  
Mayor

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A. Holland  
City Clerk

**Authority:** Item 12, Committee of the Whole  
Report 01-033 (PD01184)  
CM: October 16, 2001  
Ward: 12

**Bill No. 032**

## **CITY OF HAMILTON**

### **BY-LAW NO. 21-**

**Respecting Removal of Part Lot Control for Blocks 232, 233, 234, 236, 237, 238, 256 and 258 of Registered Plan of Subdivision No. 62M-1237, municipally Known as 116 and 134 Robertson Road; 4, 6, 8, 10, 12, 14, 30, 42, 44, 46, 48, 50, 52, 56 Beasley Grove; and 3, 5, 7, 9, 11 and 13 Cooley Grove, Ancaster**

**WHEREAS** the sub-section 50(5) of the *Planning Act*, (R.S.O. 1990, Chapter P.13, as amended, establishes part-lot control on land within registered plans of subdivision;

**AND WHEREAS** sub-section 50(7) of the *Planning Act*, provides as follows:

**Designation of lands not subject to part lot control.** -- Despite subsection (5), the council of a local municipality may by by-law provide that subsection (5) does not apply to land that is within such registered plan or plans of subdivision or parts of them as are designated in the by-law.”

**AND WHEREAS** the Council of the City of Hamilton is desirous of enacting such a by-law with respect to the lands hereinafter described;

**NOW THEREFORE** the Council of the City of Hamilton enacts as follows:

1. Sub-section 5 of Section 50 of the *Planning Act*, for the purpose of creating 22 lots for street townhouse dwellings, shown as Parts 1 to 66 inclusive and 23 access and maintenance easements (Parts 2, 4, 5, 8, 16, 20, 22, 25, 28, 30, 31, 33, 35, 36, 38, 41, 44, 51, 53, 59, 62, 63 and 65), on deposited Reference Plan 62R-21562, shall not apply to the portion of the registered plan of subdivision that is designated as follows, namely:  

Blocks 232, 233, 234, 236, 237, 238, 256 and 258, Registered Plan No. 62M-1237, in the City of Hamilton
2. This by-law shall be registered on title to the said designated land and shall come into force and effect on the date of such registration.
3. This by-law shall expire and cease to be of any force or effect on the 31<sup>st</sup> day of March 2023.

Respecting Removal of Part Lot Control for Blocks 232, 233, 234, 236, 237, 238, 256 and 258 of Registered Plan of Subdivision No. 62M-1237, municipally Known as 116 and 134 Robertson Road; 4, 6, 8, 10, 12, 14, 30, 42, 44, 46, 48, 50, 52, 56 Beasley Grove; and 3, 5, 7, 9, 11 and 13 Cooley Grove, Ancaster  
Page 2 of 2

**PASSED** this 31<sup>st</sup> day of March, 2021.

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F. Eisenberger  
Mayor

PLC-20-014

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A. Holland  
City Clerk

**Authority:** Item 12, Committee of the Whole  
Report 01-033 (PD01184)  
CM: October 16, 2001  
Ward: 10

**Bill No. 033**

## **CITY OF HAMILTON**

### **BY-LAW NO. 21-**

**Respecting Removal of Part Lot Control, Block 26, Part of Block 27 and Part of Block 28, of Registered Plan of Subdivision No. 62M-1241, “Foothills of Winona – Phases 2 and 3”, municipally Known as 4, 6, 8, 10, 12, 14, 16, 18, 20, 22, 26, 28 and 30 Foothills Lane, Stoney Creek**

**WHEREAS** the sub-section 50(5) of the *Planning Act*, (R.S.O. 1990, Chapter P.13, as amended, establishes part-lot control on land within registered plans of subdivision;

**AND WHEREAS** sub-section 50(7) of the *Planning Act*, provides as follows:

“(7) **Designation of lands not subject to part lot control.** -- Despite subsection (5), the council of a local municipality may by by-law provide that subsection (5) does not apply to land that is within such registered plan or plans of subdivision or parts of them as are designated in the by-law.”

**AND WHEREAS** the Council of the City of Hamilton is desirous of enacting such a by-law with respect to the lands hereinafter described;

**NOW THEREFORE** the Council of the City of Hamilton enacts as follows:

1. Sub-section 5 of Section 50 of the *Planning Act*, for the purpose of creating 14 lots for street townhouse dwellings (Parts 2 to 16 inclusive), as shown on Deposited Reference Plan 62R-21620, shall not apply to the portion of the Registered Plan of Subdivision that is designated as follows, namely:

Block 26, Part of Block 27 and Part of Block 28, Registered Plan of Subdivision No. 62M-1241 in the City of Hamilton.

2. This by-law shall be registered on title to the said designated land and shall come into force and effect on the date of such registration.
3. This by-law shall expire and cease to be of any force or effect on the 31<sup>st</sup> day of March, 2023.

Respecting Removal of Part Lot Control, Block 26, Part of Block 27 and Part of Block 28, of Registered Plan of Subdivision No. 62M-1241, "Foothills of Winona – Phases 2 and 3", municipally Known as 4, 6, 8, 10, 12, 14, 16, 18, 20, 22, 26, 28 and 30 Foothills Lane, Stoney Creek

Page 2 of 2

**PASSED** this 31<sup>st</sup> day of March, 2021.

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F. Eisenberger  
Mayor

PLC-20-010

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A. Holland  
City Clerk

**Authority:** Item 4, Planning Committee  
Report 20-015 (PED17167(a))  
CM: December 16, 2020  
Ward: 2

**Bill No. 034**

**CITY OF HAMILTON  
BY-LAW NO. 21-**

**To Designate Land Located at 85 King Street East and 4-12 John Street  
North, City of Hamilton as Property of Cultural Heritage Value**

**WHEREAS** the Council of the City of Hamilton did give notice of its intention to designate the property mentioned in section 1 of this by-law in accordance with subsection 29(3) of the *Ontario Heritage Act*, R.S.O. 1990, Chapter 0.18;

**AND WHEREAS** no notice of objection was served on the City Clerk as required by subsection 29(5) of the said Act;

**AND WHEREAS** it is desired to designate the property mentioned in section 1 of this by-law in accordance with clause 29(6) (a) of the said Act.

**NOW THEREFORE** the Council of the City of Hamilton enacts as follows:

1. The property located at 85 King Street East and 4-12 John Street North, Hamilton, Ontario and more particularly described in Schedule "A" hereto annexed and forming part of this by-law, is hereby designated as property of cultural heritage value.
2. The City Solicitor is hereby authorized and directed to cause a copy of this by-law, together with the statement of cultural heritage value or interest and description of heritage attributes set out in Schedule "B" hereto annexed and forming part of this by-law, to be registered against the property affected in the proper registry office.
3. The City Clerk is hereby authorized and directed,
  - a. to cause a copy of this by-law, together with reasons for the designation, to be served on The Ontario Heritage Trust by personal service or by registered mail;
  - b. to publish a notice of this by-law once in a newspaper having general circulation in the City of Hamilton.

**PASSED** this 31<sup>st</sup> day of March, 2021.

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F. Eisenberger  
Mayor

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A. Holland  
City Clerk

Schedule "A"  
To  
By-law No. 21-034

85 King Street East and 4-12 John Street North  
Hamilton, Ontario

PIN: 17167-0062 (LT)

Legal Description:

Part of Lot 9, Nathaniel Hughson Survey (Unregistered) north-side of King Street between Catherine Street and John Street as in CD82832, subject to and together with CD82832, City of Hamilton, being All of PIN 17167-0062 (LT).

Schedule "B"  
To  
By-law No. 21-034

85 King Street East and 4-12 John Street North, Hamilton  
Pagoda and Treble Hall

**STATEMENT OF CULTURAL HERITAGE VALUE OR INTEREST AND  
DESCRIPTION OF HERITAGE ATTRIBUTES**

**Statement of Cultural Heritage Value or Interest**

The connected commercial buildings at 85 King Street and 4-12 John Street in the City of Hamilton, are known locally as the Pagoda and Treble Hall, respectively. The Pagoda occupies the northeast corner of King Street East and John Street North, while Treble Hall fronts onto John Street North.

The combined property including the Pagoda and Treble Hall is of cultural heritage value for its design or physical value, its historic or associative value, and its contextual value. Built before 1850 the three-storey, two-part commercial block Pagoda is constructed of brick in Flemish bond and accented with a stone string course, Jack arch stone lintels on the King Street East façade, and fire wall parapets on two sides. Despite alterations in the late 20<sup>th</sup> century, its modest Georgian massing and composition — achieved through symmetrical fenestration and hipped roof — survives largely intact. For the last 50 years it has been a local landmark, not only for its historic appearance and location on the corner of two main streets, but also for its association with the Pagoda Chop Suey House, a long-running Chinese restaurant in the City and one advertised through a prominent neon sign.

Treble Hall, which shares an end wall with the Pagoda and also connected through internal doorways, was designed as a three-storey, two-part commercial block in ornate *palazzo* Italianate style by renowned Hamilton architect James Balfour for developer and barrister Henry Larkin. The ground floor store fronts follow the typical Victorian pattern of large windows interspersed by recessed entries and framed by panelled stall risers and fanlights. Corinthian Order pilasters and narrow support columns are made in cast iron, and a prominent cornice above is formed in galvanized iron. The windows on the exposed running-bond brick walls above are surrounded by panelled Tuscan Order columns, scrolled brackets and Baroque pediments, and the storeys visually separated by a string course moulded in galvanized iron. At the cornice of the gable roof with prominent brick parapets and carved stone skew corbels is a substantial frieze with prominent dentils, and closely spaced scrolled modillions, all formed in galvanized iron. At the centre of the roof is a wide brick chimney decorated with coggling and

covered by a galvanized iron cartouche with 'TREBLE HALL' and the date of construction in relief, and this is flanked by large pedimented dormers. American bond and Jack arch door and window voussoirs have been used for the masonry on the rear façade and end wall of the building, which faces a courtyard and alley. The expert execution and structural strength of the building is evidenced on the interior through its massive stone and brick partition walls, and king post roof trusses with scissor braces that support the roof and frame the ceiling of the grand hall at the top storey.

Despite their age, both structures have a high level of heritage integrity and are historically connected to the public common space of Gore Park, the original commercial core of Hamilton, and the mid-to-late 19<sup>th</sup> century expansion of the City as Ontario's key industrial centre. Their contrasting style represents in a single property not only the City's urban growth over the 19<sup>th</sup> century, but also the changing architectural fashion for urban and commercial architecture over the same period. As its popular name suggests, the Pagoda is also associated with the Chinese business community in Hamilton, and for much of the 20<sup>th</sup> century the building was a local landmark for its restaurant with prominent neon sign. Through their history and continued use, the Pagoda and Treble Hall reflect the evolution of Hamilton's urban landscape over the past 170 years, and support and maintain the surrounding historic commercial architecture and public spaces of the downtown.

### **Description of Heritage Attributes**

The heritage attributes that support the design or physical, historical or associative, and contextual value of the Pagoda are its:

- Three-storey, two-part commercial block massing combining Flemish bond brick masonry and cut stone on two principal façades;
- Hip roof with substantial trusses and fire walls with parapet;
- Flat arch windows with Jack arch voussoirs on the John Street façade and stone arch lintels on the King Street façade;
- Connection to Treble Hall through interior doorways; and,
- Large and early neon sign advertising the Pagoda Chop Suey House

The heritage attributes that support the design or physical, historical or associative, and contextual value of Treble Hall are its:

- Three and a half storey, two part commercial block massing combining cast iron, galvanized iron, and brick masonry in running bond;
- Victorian store fronts with prominent cornice with roll brackets and dentils, cast iron Corinthian Order pilasters and narrow pillars, dressed stone and ceramic steps, and variety of panelled stall risers, large windows with mullions, recessed entrances with panelled doors, and fanlights;
- A central recessed entrance with large transoms and sidelights framed with Corinthian Order pilasters;

- Galvanized iron Tuscan Order and Baroque window architraves and string course and decorative tie-rod ends on the second and third level of the John Street North façade;
- Substantial galvanized iron cornice at the eaves, with closely spaced scrolled modillions and dentils, framed with carved stone skew corbels on the fire walls;
- Large central chimney on the street side façade with cogging and galvanized iron cartouche, and flanked by large pedimented dormers; and,
- Substantial construction involving course rubble foundations, coursed rubble interior partitions, brick interior partitions extended to the second level, end fire walls with tall chimneys and parapets, and thick timber roof trusses with king and queen posts and scissor braces.

**Authority:** Item 2(d), Planning Committee  
Report 20-013 (PED20125(a))  
CM: November 11, 2020  
Ward: 15

**Bill No. 035**

**CITY OF HAMILTON  
BY-LAW NO. 21-**

**To Designate Land Located at 1389 Progreston Road, Flamborough, City of  
Hamilton, as Property of Cultural Heritage Value or Interest**

**WHEREAS** section 29 of the *Ontario Heritage Act*, R.S.O. 1990, c. O.18 authorizes the council of a municipality to enact by-laws to designate real property, including all buildings and structures thereon, to be of cultural heritage value or interest;

**AND WHEREAS** the Council of the City of Hamilton has received and considered the recommendations of its municipal heritage committee pertaining to this by-law, arising from Hamilton Municipal Heritage Committee's meeting held on October 30, 2020.

**AND WHEREAS** the Council of the City of Hamilton resolved at its council meeting held on November 11, 2020, to publish a Notice of Intention to Designate the land described as 1389 Progreston Road (the "Property") as being of cultural heritage value or interest, which resolution was confirmed by By-law No. 20-239 passed by the Council of the City of Hamilton at its council meeting held on November 11, 2020;

**AND WHEREAS** the Council of the City of Hamilton has caused to be served on the owner of the land and premises known municipally as 1389 Progreston Road, in the city of Hamilton, and upon the Ontario Heritage Trust, a Notice of Intention to Designate as being of cultural heritage value or interest that part of the aforesaid real property and has caused such Notice of Intention to be published in a newspaper having general circulation in the municipality, a copy of which is attached hereto as Schedule "A";

**AND WHEREAS** no Notice of Objection to the proposed designation has been served upon the Clerk of the municipality;

**NOW THEREFORE** the Council of the City of Hamilton enacts as follows:

1. The Property located at 1389 Progreston Road, Flamborough within the city of Hamilton, Ontario and more particularly described in Schedule "B" attached hereto is hereby designated as property of cultural heritage value or interest;
2. A statement of the Property's cultural heritage value or interest is attached hereto as Schedule "C" and all heritage attributes listed under the subheading "Description of Heritage Attributes" thereof are designated as being of cultural heritage value or interest;

3. The City Solicitor is hereby authorized and directed to cause a copy of this by-law, to be registered against the whole of the Property described in Schedule "B" attached hereto in the proper land registry office;
4. The City Clerk is hereby authorized and directed:
  - a. to cause a copy of this by-law, together with the statement of cultural heritage value or interest and description of heritage attributes, to be served on the owner of the Property and on the Ontario Heritage Trust; and,
  - b. to publish a notice of this by-law once in a newspaper having general circulation in the city of Hamilton.

**PASSED** this 31<sup>st</sup> day of March, 2021.

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F. Eisenberger  
Mayor

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A. Holland  
City Clerk

SCHEDULE "A"

1389 Progreston Road, Carlisle (Flamborough)  
**Notice of Intention to Designate**

**NOTICE OF INTENTION TO DESIGNATE**  
**1389 Progreston Road, Carlisle (Flamborough)**  
**Progreston Woolen Mill**

The City of Hamilton intends to designate 1389 Progreston Road, Carlisle (Flamborough), under Section 29 of the *Ontario Heritage Act*, as being a property of cultural heritage value.

**Statement of Cultural Heritage Value or Interest**

Freeman Green, son of 'Billy Green the Scout', and his wife Harriet Ann Howard purchased the property from James Kievel in 1869. The property included a grist mill and multiple other mill related buildings, all constructed by Kievel in the mid-1800s. In the early 1870s, Freeman and Harriet started a woolen mill in the former grist mill building. The Progreston Woolen Mill became an important pillar in the local economy as the mill processed wool from local farmers and employed local knitters. In addition to processing wool, the mill also produced yarn and blankets. Operation of the mill was passed through the Green family, until it burnt down in 1911. The wood framed barn with a rubble stone foundation and the rubble stone ruins of the Progreston Woolen Mill are physical reminders of the history of the site. The property is important in supporting the historic character of the area and maintaining the historic fabric of the Carlisle area and is physically, visually, and historically linked to its surroundings. The heritage attributes of the property include all four elevations of the bank barn and the ruins of the Progreston Woolen Mill.

The full Statement of Cultural Heritage Value or Interest, Description of Heritage Attributes and supporting Cultural Heritage Assessment may be found online via [www.hamilton.ca](http://www.hamilton.ca) or viewed at the Office of the City Clerk, 71 Main Street West, 1st Floor, Hamilton, Ontario, during regular business hours.

Any person may, within 30 days after the date of the publication of the Notice, serve written notice of their objections to the proposed designation, together with a statement for the objection and relevant facts.

Dated at Hamilton, this 17 day of November, 2020.

Andrea Holland, City Clerk Hamilton, Ontario

**CONTACT:** Miranda Brunton, Cultural Heritage Planner, Phone: (905) 546-2424 ext. 1202, E-mail: [Miranda.Brunton@hamilton.ca](mailto:Miranda.Brunton@hamilton.ca)

[www.hamilton.ca/heritageplanning](http://www.hamilton.ca/heritageplanning)



**SCHEDULE "B"**

**Legal Description**

Part Lot 5, Concession 8, in the Geographic Township of East Flamborough, now the City of Hamilton, designated as Parts 1 and 2, Plan 62R-21324; Part of Lots 4 and 5, Concession 8, in the Geographic Township of East Flamborough, now the City of Hamilton, designated as Part 3, Plan 62R-21324, being All of PIN No. 17519-0337 (LT)

Part Lots 4 and 5, Concession 8, in the Geographic Township of East Flamborough, now the City of Hamilton, designated as Part 4, Plan 62R-21324; Part of Lot 5, Concession 8, in the Geographic Township of East Flamborough, now the City of Hamilton, designated as Part 5, Plan 62R-21324, being All of PIN No. 17519-0338 (LT)

## SCHEDULE "C"

### **Statement of Cultural Heritage Value or Interest and Description of Heritage Attributes**

1389 Progreston Road, Carlisle (Flamborough)  
Hamilton, Ontario

#### **Statement of Cultural Heritage Value or Interest**

The subject property is located at 1389 Progreston Road, Carlisle. The irregularly-shaped 10.4-acre property is located on the northwest corner of Progreston Road and Green Springs Road, near its intersection with Bronte Creek (formally Twelve Mile Creek), in the Carlisle Settlement Area, in the former Township of East Flamborough, in the City of Hamilton. On this property, the buildings and structures of cultural heritage value and interest include the detached bank barn and stone rubble ruins of the Progreston Woolen Mill.

#### **HISTORICAL / ASSOCIATIVE VALUE:**

The subject property, known as the Progreston Woolen Mill, is comprised of a wood-frame bank barn constructed circa 1900 and the ruins of the Progreston Woolen Mill. The historical value of the property lies in its association with James Kievel, Freeman Green and the establishment and early development of the historic settlement area of Progreston. James Kievel first purchased the lot in 1855 and built a saw mill with a waterwheel at the foot fall of the Twelve Mile Creek (now Bronte Creek), multiple other mill related buildings and a log house. Kievel, Andrew Paton, Joseph Tansley and William Campbell, laid out what would become known as Progresstown (later Progreston).

Freeman Green, a carpenter and son of 'Billy Green the Scout', and his wife Harriet Ann Howard purchased 10 acres from James Kievel in 1869. The purchased land included the owner's log house and a former grist mill building. The Greens then started a woolen mill in the former grist mill building, which would become known as the Progreston Woolen Mill. The Mill became an important pillar in the local economy, sourcing materials and labour from the local community. Freeman sourced and processed wool from local farmers and hired local knitters to knit such items as socks and mittens from yarn produced by the mill. In addition to running a successful woolen mill, Freeman invented an improvement for the spinning wheel, gaining him international recognition. This improvement included a pendulum apparatus and these

spinning wheels were called the 'Freeman Green's Canadian Spinning Wheel'. Operation of the mill was passed through the Green family until the mill burnt down in 1911. Although the mill was not rebuilt, the Green family descendants started a small wood working business on site that also served the local community. In 1982, the Green family property was sold out of the family.

#### CONTEXTUAL VALUE:

The contextual value of the property lies in its contribution to defining the historic character of the settlement area of Carlisle. The property is physically, visually, functionally and historically linked to its surroundings, and is considered to be a local landmark. Physically, the property is located on the prominent corner of Progreston Road and Green Springs Road where it intersects with Bronte Creek, in the historic settlement area formerly known as Progreston. Visually and architecturally, the bank barn and the ruins of the Progreston Woolen Mill are reminders of the history of the site and both support, as well as define, the historic character of the settlement area of Carlisle. Historically, the property is associated with prominent members of the local community, namely James Kievel and Freeman Green, who were instrumental in the establishment and development of Progresstown. Functionally, the property's location alongside Bronte Creek was integral to the operation of the Green's woolen mill (no longer existent) which was a pillar of the local economy. The property is a rare example of the few mill industrial homesteads within the Flamborough area, with ruins of the Progreston Woolen Mill and intact bank barn.

#### **Description of Heritage Attributes**

The cultural heritage value of the property municipally known 1389 Progreston Road, Carlisle, and colloquially as the Progreston Woolen Mill, resides in the following heritage attributes that are related to the cultural heritage value described above:

- All four elevations of the detached bank barn, including its:
  - gable roof;
  - stone foundation, including existing window and door openings;
  - vertical wooden board cladding; and,
  - location as it is built into the sloping landscape.
  
- The ruins of the Progreston Woolen Mill, including its:
  - remaining stone rubble foundations; and,
  - location within the landscape.

**Authority:** Item 5, Planning Committee  
Report 20-014 (PED18214(a))  
CM: November 25, 2020  
Ward: 14

**Bill No. 036**

## **CITY OF HAMILTON**

### **BY-LAW NO. 21-**

#### **To Designate Land Located at 828 Sanatorium Road and 870 Scenic Drive, City of Hamilton as Property of Cultural Heritage Value**

**WHEREAS** the Council of the City of Hamilton did give notice of its intention to designate the property mentioned in section 1 of this by-law in accordance with subsection 29(3) of the *Ontario Heritage Act*, R.S.O. 1990, Chapter 0.18;

**AND WHEREAS** no notice of objection was served on the City Clerk as required by subsection 29(5) of the said Act;

**AND WHEREAS** it is desired to designate the property mentioned in section 1 of this by-law in accordance with clause 29(6) (a) of the said Act.

**NOW THEREFORE** the Council of the City of Hamilton enacts as follows:

1. The property located at 828 Sanatorium Road and 870 Scenic Drive, Hamilton, Ontario and more particularly described in Schedule "A" hereto annexed and forming part of this by-law, is hereby designated as property of cultural heritage value.
2. The City Solicitor is hereby authorized and directed to cause a copy of this by-law, together with the statement of cultural heritage value or interest and description of heritage attributes set out in Schedule "B" hereto annexed and forming part of this by-law, to be registered against the property affected in the proper registry office.
3. The City Clerk is hereby authorized and directed,
  - a. to cause a copy of this by-law, together with reasons for the designation, to be served on The Ontario Heritage Trust by personal service or by registered mail;
  - b. to publish a notice of this by-law once in a newspaper having general circulation in the City of Hamilton.

**PASSED** this 31<sup>st</sup> day of March, 2021.

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F. Eisenberger  
Mayor

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A. Holland  
City Clerk

Schedule "A"  
To  
By-law No. 21-036

828 Sanatorium Road & 870 Scenic Drive  
Hamilton, Ontario

**Legal Description:**

Part Lot 57, Concession 2, in the Geographic Township of Ancaster, now in the City of Hamilton, designated as Parts 9 and 10, Plan 62R-17555, City of Hamilton, being All of PIN No. 17596-0201 (LT)

Part Lot 57, Concession 2, in the Geographic Township of Ancaster, now in the City of Hamilton, designated as Part 12, Plan 62R-5361, being All of PIN 17596-0084 (LT)

Schedule "B"  
To  
By-law No. 21-036

## **Statement of Cultural Heritage Value or Interest**

### **828 Sanatorium Road, Hamilton (Mountain Sanatorium Brow Site)**

#### **Description of Historic Place**

The former Mountain Sanatorium Brow Campus (later Chedoke Browlands) is located at the northern terminus of Sanatorium Road which bisects the property along Chedoke Creek. The property is bounded by the Niagara Escarpment to the north and Scenic Drive curving to the south, forming a semi-circular layout. The property includes remnants of the former institution, including the Long & Bisby Building and the Cross of Lorraine. The property is addressed as 828 Sanatorium Road, Hamilton (alternatively 870 Scenic Drive).

#### **Statement of Cultural Heritage Value or Interest**

The property located at 828 Sanatorium Road, Hamilton has cultural heritage value as one of the campuses of the original Mountain Sanatorium ("the San"), Hamilton's tuberculosis hospital which originally opened in 1906. "The San" was Canada's fourth sanatorium and, by 1932, one of the largest in the British Empire.

The Brow site was primarily purposed towards the treatment of First World War veterans who contracted tuberculosis while serving overseas. The property formerly contained six major buildings and a number of ancillary structures, most of which have been demolished. The only building that remains on site is the Long & Bisby Building (1920) which was built as a residence for nurses. Built with funds bestowed by the original donors of the Sanatorium lands, W.D. Long and G.H. Bisby, the Long & Bisby Building is a representative example of Edwardian Classical architecture. The site later evolved to become part of Chedoke Hospital and was known locally as the "Chedoke Browlands".

The Cross of Lorraine, a local landmark, was erected by the well-known designer and advertiser E.L. Ruddy Company in November of 1953 and stands as a tangible reminder of the former use of the property as a Sanatorium and the wider struggle to contain and eradicate Tuberculosis. The Cross is 7.62 m (25 feet) tall, constructed of metal and includes neon lights for illumination. When lit, the Cross is noted to be clearly visible from the City and bay below the escarpment.

## Heritage Attributes

The heritage attributes of the property at 828 Sanatorium Road, Hamilton that display its cultural heritage value include:

The Long & Bisby Building:

- Its location in an open, park-like setting and adjacent to a woodlot;
- All exterior elevations and additions;
- Roof profile and roofline;
- Entrance portico including:
  - Paired, Corinthian-inspired columns;
  - Simple cornice brackets; and,
  - Low metal railing.
- Decorative entrance including:
  - Doorway;
  - Webbed fanlight;
  - Sidelights; and,
  - Brick voussoir.
- Eight-bay buff brick façade with projecting ends;
- Brick parapet including:
  - Lower frieze board;
  - Stone finial accent; and,
  - Inset stone block.
- All windows, window openings, stone sills, and side trim brick headers.
  
- The Cross of Lorraine and it's highly visible location along the edge of the Niagara Escarpment.

Schedule "A"  
To  
By-law No. 21-036

828 Sanatorium Road & 870 Scenic Drive  
Hamilton, Ontario

**Legal Description:**

Part Lot 57, Concession 2, in the Geographic Township of Ancaster, now in the City of Hamilton, designated as Parts 9 and 10, Plan 62R-17555, City of Hamilton, being All of PIN No. 17596-0201 (LT)

Part Lot 57, Concession 2, in the Geographic Township of Ancaster, now in the City of Hamilton, designated as Part 12, Plan 62R-5361, being All of PIN 17596-0084 (LT)

**Authority:** Item 7, Planning Committee  
Report 21-003 (PED21032)  
CM: February 24, 2021  
Ward: 2

**Bill No. 037**

**CITY OF HAMILTON**

**BY-LAW NO. 21-**

**To Adopt:**

**Official Plan Amendment No. 145 to the  
Urban Hamilton Official Plan**

Respecting:

**211 and 225 John Street South and 78 Young Street  
Hamilton**

**NOW THEREFORE** the Council of the City of Hamilton enacts as follows:

1. Amendment No. 145 to the Urban Hamilton Official Plan consisting of Schedule “1”, hereto annexed and forming part of this by-law, is hereby adopted.

**PASSED** this 31<sup>st</sup> day of March, 2021.

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F. Eisenberger  
Mayor

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A. Holland  
City Clerk

## Urban Hamilton Official Plan Amendment No. 145

The following text, together with with Appendix “A” – Volume 3: Map 2a – Urban Site Specific Key Map (Lower City) attached hereto, constitutes Official Plan Amendment No. 145 to the Urban Hamilton Official Plan.

### 1.0 Purpose and Effect:

The purpose and effect of this Amendment is to establish a Site Specific Policy to permit the development of a 27 storey multiple dwelling and a 14 storey mixed use building attached to an 8 storey multiple dwelling on the subject lands.

### 2.0 Location:

The lands affected by this Amendment are known municipally as 211 and 225 John Street South and 78 Young Street, in the City of Hamilton.

### 3.0 Basis:

The basis for permitting this Amendment is:

- The proposed development complies with the function, permitted uses and design policies of the Mixed Use – Medium Density Designation. The scale of the development is appropriate for the surrounding neighbourhood.
- The proposed development implements the Residential Intensification policies of the Urban Hamilton Official Plan.
- The Amendment is consistent with the Provincial Policy Statement, 2020 and conforms to the Growth Plan for the Greater Golden Horseshoe, 2019, as amended.

#### 4.0 Actual Changes:

#### 4.1 Volume 3 – Special Policy Areas, Area Specific Policies, and Site Specific Policies

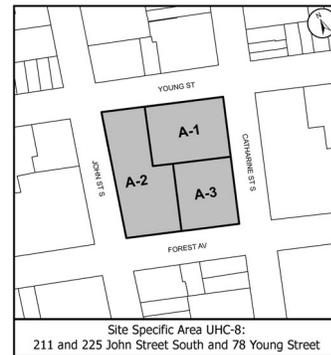
##### **Text**

##### 4.1.1 Chapter C – Urban Site Specific Policies

- a. That Volume 3, Chapter C – Urban Site Specific Policies be amended by adding a new Site Specific Policy, as follows:

#### **“UHC-8 Lands located at 211 and 225 John Street South and 78 Young Street**

- 1.0 For the lands designated “Mixed Use – Medium Density” located at 211 and 225 John Street South and 78 Young Street, the following policies shall apply:



- a) Notwithstanding Policy E.4.6.7 of Volume 1, the following maximum building heights shall apply:
- i) for Area A-1 the maximum building height shall be 8 storeys;
  - ii) for Area A-2 the maximum building height shall be 14 storeys; and,
  - iii) for Area A-3 the maximum building height shall be 27 storeys.
- b) The implementing Zoning By-law shall set out the appropriate building height transitions and step backs from adjacent streets and existing residential uses within the adjacent lands designated Neighbourhoods.”

## **Maps and Appendices**

### 4.1.2 Map

- a. That Volume 3, Map 2a – Urban Site Specific Key Map (Lower City) be amended by identifying the subject lands as UHC-8, as shown on Appendix “A”, attached to this Amendment.

## **5.0 Implementation:**

An implementing Zoning By-Law Amendment and Site Plan will give effect to the intended uses on the subject lands.

This Official Plan Amendment is Schedule “1” to By-law No. 21-037 passed on the 31<sup>st</sup> day of March, 2021.

## **The City of Hamilton**

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F. Eisenberger  
Mayor

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A. Holland  
City Clerk

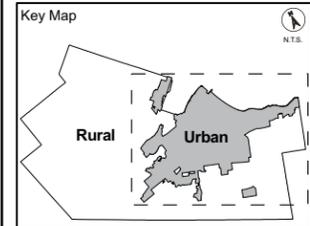
Appendix A  
 APPROVED Amendment No. 145  
 to the Urban Hamilton Official Plan

**●** Lands to be identified as Site Specific Area  
 UHC-8  
 (211 and 225 John Street South and 78 Young Street,  
 Hamilton)

Date:  
 February 16, 2021

Revised By:  
 MK/NB

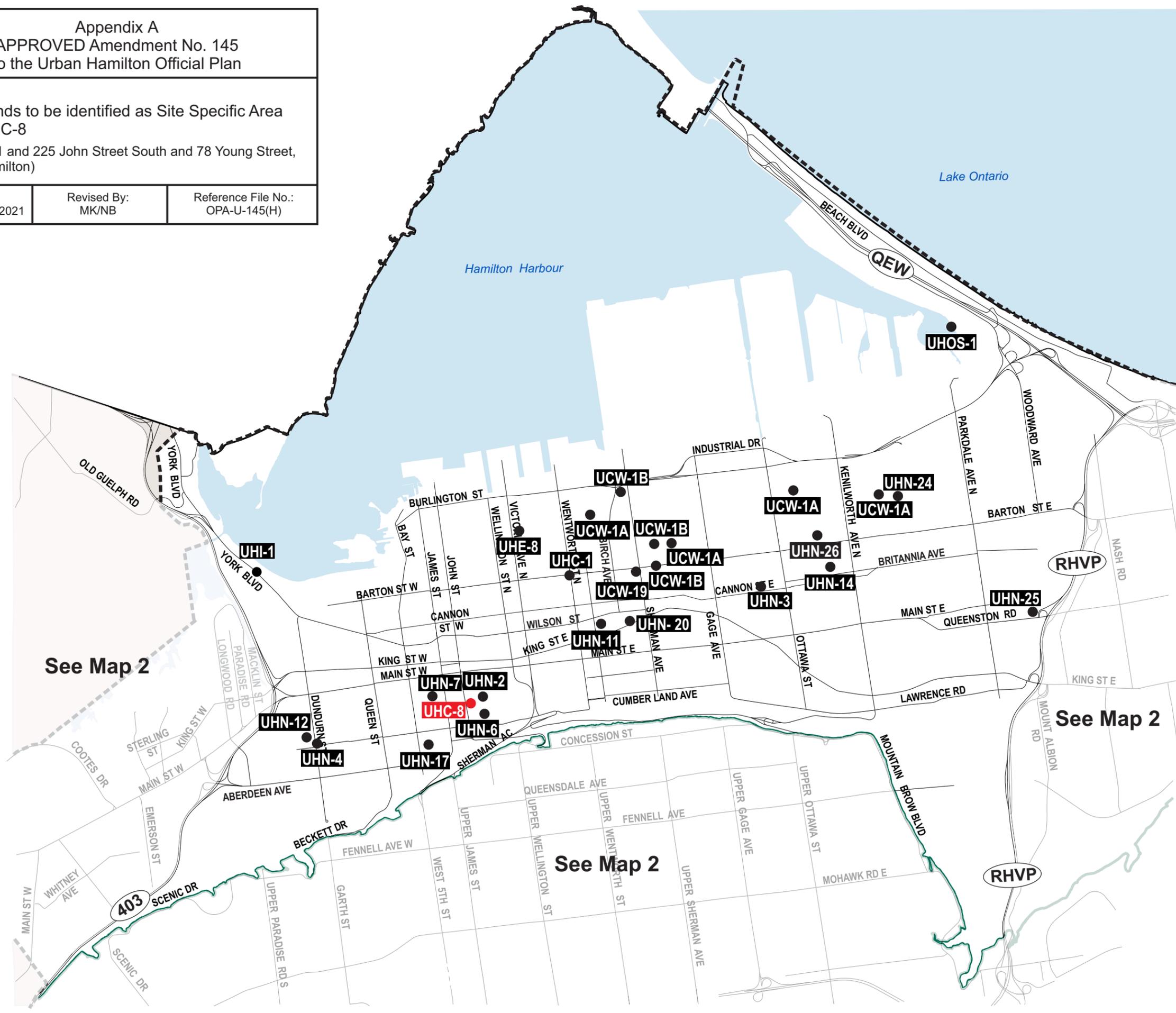
Reference File No.:  
 OPA-U-145(H)



Note: For Rural Site Specific Areas, refer to Volume 3: Appendix A of the Rural Hamilton Official Plan.

**APPEAL**

The southern urban boundary that generally extends from Upper Centennial Parkway and Mud Street East in the east, following the hydro corridor and encompassing the Red Hill Business Park to Upper James Street remains under appeal – see illustration on Schedules E and E-1, Volume 1



See Map 2

See Map 2

See Map 2

- Legend**
- Site Specific Areas (SSA)
  - U- Refers to Urban Site Specific Area #, Volume 3, Chapter B
- Other Features**
- Rural Area
  - Niagara Escarpment
  - Urban Boundary
  - Municipal Boundary

Council Adoption: July 9, 2009  
 Ministerial Approval: March 16, 2011  
 Effective Date: August 16, 2013

**Urban Hamilton Official Plan**  
**Volume 3: Map 2a**  
 Urban Site Specific Key Map (Lower City)

**Authority:** Item 7, Planning Committee  
Report 21-003 (PED21032)  
CM: February 24, 2021  
Ward: 2

**Bill No. 038**

**CITY OF HAMILTON  
BY-LAW NO. 21-**

**To Amend Zoning By-law No. 05-200, Respecting Lands Located at 211 and 225  
John Street South and 78 Young Street, Hamilton**

**WHEREAS** Council approved Item 7 of Report 21-003 of the Planning Committee at its meeting held on the 24<sup>th</sup> day of February, 2021;

**AND WHEREAS** this By-law conforms with the Urban Hamilton Official Plan upon adoption of Official Plan Amendment No. 145.

**NOW THEREFORE** the Council of the City of Hamilton enacts as follows:

1. That Map No. 994 of Schedule “A” – Zoning Maps of Zoning By-law No. 05-200, is amended by changing the zoning from the Mixed Use Medium Density (C5) Zone to the Mixed Use Medium Density (C5, 739, H118) Zone for the lands, the extent and boundaries of which are shown on a plan hereto annexed as Schedule “A” to the By-law.

2. That Schedule “C” – Special Exceptions of Zoning By-law No. 05-200, is hereby amended by adding an additional special exception as follows:

“739. Within the lands zoned Mixed Use Medium Density (C5) Zone, identified on Map No. 994 of Schedule “A” – Zoning Maps and described as 211 and 225 John Street South and 78 Young Street, Hamilton, the following special provisions shall apply:

a) Notwithstanding the definition of “Grade” in Section 3, the following shall apply:

Grade	Shall be 102.97 metres above mean sea level as defined by the Geodetic Survey Datum.
-------	--

b) Notwithstanding Sections 5.6 c) and 5.7 g) as it relates to a multiple dwelling and permitted commercial uses, the following shall apply:

i) Parking	1) A minimum 0.6 parking spaces per unit shall be required for a multiple dwelling; and,
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- 2) Maximum building height shall be in accordance with Figure 23 of Schedule F – Special Figures of Zoning By-law No. 05-200.
- 3) In addition to the definition of Building Height in Section 3: Definitions, any wholly enclosed or partially enclosed amenity area, or any portion of a building designed to provide access to a rooftop amenity area shall be permitted to project above the uppermost point of the building, subject to the following regulations:
  - A. The total floor area of the wholly enclosed or partially enclosed structure belonging to an amenity area, or portion of a building designed to provide access to a rooftop amenity area does not exceed 20% of the floor area of the storey directly beneath;
  - B. The wholly enclosed or partially enclosed structure belonging to an amenity area, or portion of a building designed to provide access to a rooftop amenity area shall be setback a minimum of 2.0 metres from the exterior walls of the storey directly beneath; and,

- C. The wholly enclosed or partially enclosed structure belonging to an amenity area, or portion of a building designed to provide access to a rooftop amenity area shall not be greater than 3.0 metres in vertical distance from the uppermost point of the building to the uppermost point of the rooftop enclosure.
3. That Schedule “D” – Holding Provisions, of By-law No. 05-200, be amended by adding the additional Holding Provision as follows:
  - “118. Notwithstanding Section 10.5 of this By-law, within lands zoned Mixed Use Medium Density (C5, 739) Zone on Map No. 993 on Schedule “A” – Zoning Maps, and described as 211 and 225 John Street South and 78 Young Street, no development shall be permitted until such time as:
    - 1) The Owner enters into a conditional building permit agreement with respect to completing a Record of Site Condition or a signed Record of Site Condition (RSC) being submitted to the City of Hamilton and the Ministry of the Environment, Conservation and Parks (MOECP). This RSC must be to the satisfaction of the Director of Planning and Chief Planner, including a notice of acknowledgement of the RSC by the MOECP, and submission of the City of Hamilton’s current RSC administration fee.
    - 2) That the Owner submits and receives approval of a Documentation and Salvage Report for the existing buildings at 211 John Street South and 78 Young Street and implements the strategy of the Documentation and Salvage Report in accordance with the City of Hamilton Documentation and Salvage Report guidelines to the satisfaction of the Director of Planning and Chief Planner.”
4. That Schedule F: Special Figures of By-law No. 05-200 is hereby amended by adding Figure 23: Maximum Building Heights for 211 and 225 John Street South and 78 Young Street.
5. That the Clerk is hereby authorized and directed to proceed with the giving of notice of the passing of this By-law, in accordance with the *Planning Act*.

6. That notwithstanding Section 34(21) of the Planning Act, this By-law shall come into force upon the coming into force of By-law No. 17-240 for the subject lands through the resolution of its appeal in LPAT File No. PL171450.

**PASSED** this 31<sup>st</sup> day of March, 2021

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F. Eisenberger  
Mayor

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A. Holland  
City Clerk

ZAC-18-041



This is Schedule "A" to By-law No. 21-  Passed the ..... day of ....., 2021	----- Mayor  ----- Clerk
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<h2 style="margin: 0;">Schedule "A"</h2> <p style="margin: 5px 0 0 0;">Map forming Part of By-law No. 21-_____</p> <p style="margin: 5px 0 0 0;">to Amend By-law No. 05-200 Map 994</p>	<p><b>Subject Property</b></p> <p>211, 225 John Street South &amp; 78 Young Street</p> <p> Mixed Use Medium Density (C5) Zone to the Mixed Use Medium Density (C5, 739, H118) Zone</p>
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Scale: N.T.S	File Name/Number: ZAC-18-041	
Date: January 29, 2021	Planner/Technician: MK/AL	
PLANNING AND ECONOMIC DEVELOPMENT DEPARTMENT		

**Authority:** Item 5, Planning Committee  
Report: 21-004 (PED20146)  
CM: March 31, 2021  
Ward: 11

**Bill No. 039**

**CITY OF HAMILTON**

**BY-LAW NO. 21-**

**To Adopt:**

**Official Plan Amendment No. 27 to the  
Rural Hamilton Official Plan**

Respecting:

**2069 Binbrook Road, Glanbrook**

**NOW THEREFORE** the Council of the City of Hamilton enacts as follows:

1. Amendment No. 27 to the Rural Hamilton Official Plan consisting of Schedule "1", hereto annexed and forming part of this by-law, is hereby adopted.

**PASSED** this 31st day of March 2021.

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F. Eisenberger  
Mayor

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A. Holland  
City Clerk

## Rural Hamilton Official Plan Amendment No. 27

The following text, together with Appendix “A” – Volume 3: Appendix A – Site Specific Key Map, attached hereto, constitutes Official Plan Amendment No. 27 to the Rural Hamilton Official Plan.

### 1.0 **Purpose and Effect:**

The purpose and effect of this Amendment is to implement the Local Planning Appeals Tribunal Decision in Case No. PL180696 to approve a severance of two surplus farm dwellings, as a result of a farm consolidation, by creating a Rural Site Specific Area to permit the continued use of two existing dwellings on a residential lot.

### 2.0 **Location:**

The lands affected by this Amendment are known municipally as 2069 Binbrook Road, in the former Township of Glanbrook.

### 3.0 **Basis:**

The basis for permitting this Amendment is the proposed Amendment will implement the Decision of the Local Planning Appeals Tribunal Decision in Case No. PL180696.

### 4.0 **Actual Changes:**

#### 4.3 **Volume 3 – Special Policy Areas, Area Specific Policies, and Site Specific Policies**

#### **Text**

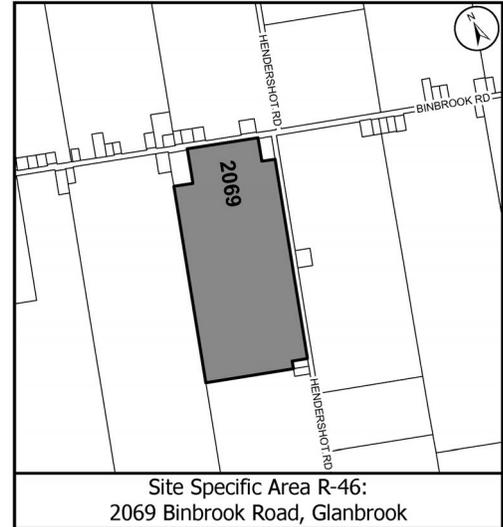
##### 4.3.1 Chapter B – Rural Site Specific Policies

That Volume 3, Chapter B – Rural Site Specific Areas be amended by adding a new Rural Site Specific Area, as follows:

<p>Rural Hamilton Official Plan Amendment No. 27</p>	<p style="text-align: center;">Page 1 of 2</p>	
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**“R-46 Lands Located at 2069 Binbrook Road, former Township of Glanbrook**

- 1.0 Notwithstanding Policy C.3.1.4 of Volume 1, the *existing* second dwelling previously recognized as a farm help house shall be permitted on the subject lands
- 2.0 The *existing* second dwelling shall not be severed.



4.3.2 Appendix

- a. That Volume 3, Chapter B – Site Specific Key Map be amended by identifying the subject lands as Site Specific Area R-46, as shown on Appendix “A”, attached to this Amendment.

**5.0 Implementation:**

An implementing Zoning By-Law Amendment and Severance will give effect to the intended uses on the subject lands.

This Official Plan Amendment is Schedule “1” to By-law No. 21-039 passed on the 31st of March 2021.

**The  
City of Hamilton**

\_\_\_\_\_  
F. Eisenberger  
MAYOR

\_\_\_\_\_  
A. Holland  
CITY CLERK

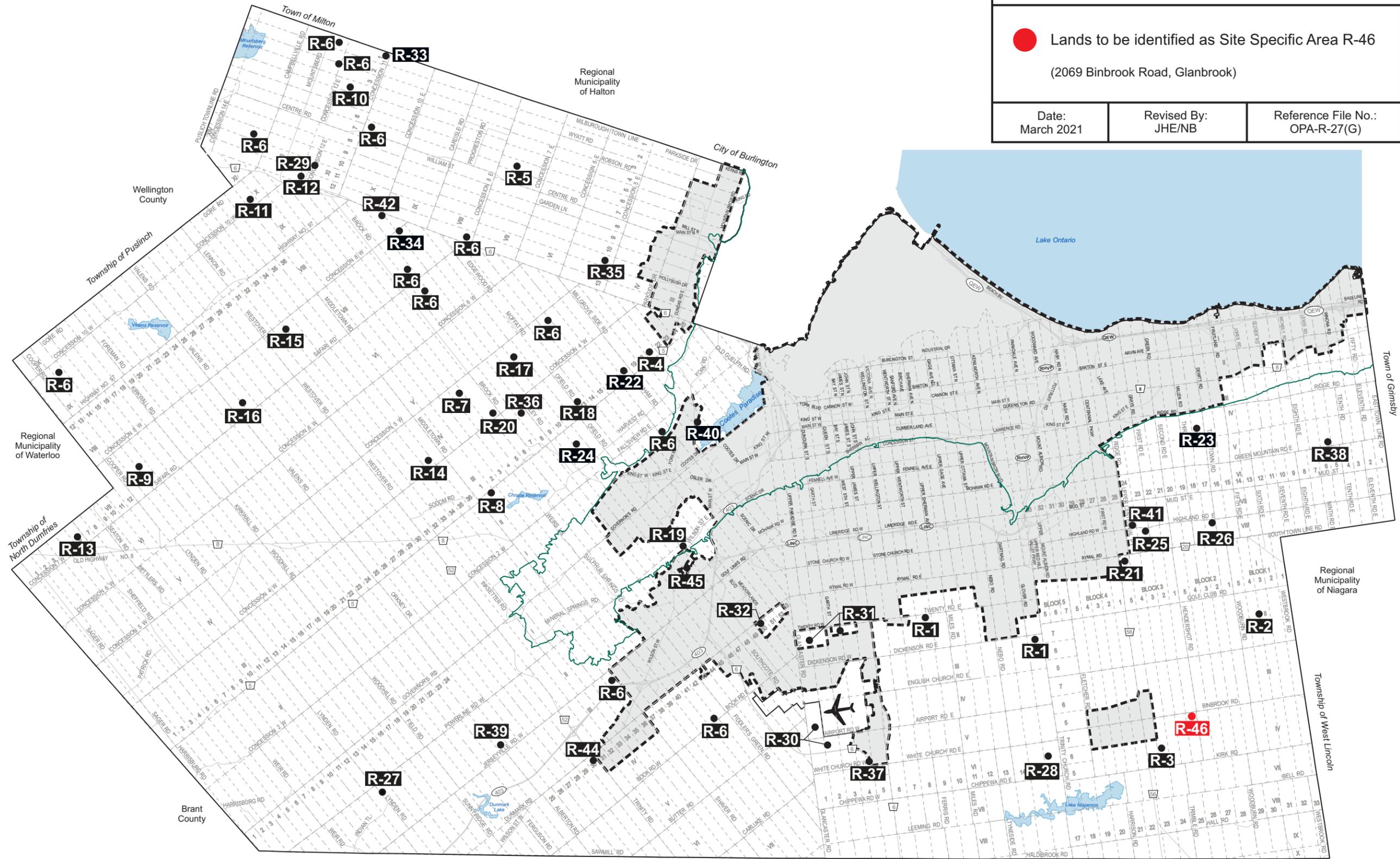
Appendix A  
 APPROVED Amendment No. 27  
 to the Rural Hamilton Official Plan

 Lands to be identified as Site Specific Area R-46  
 (2069 Binbrook Road, Glanbrook)

Date:  
 March 2021

Revised By:  
 JHE/NB

Reference File No.:  
 OPA-R-27(G)



- Legend**
-  Site Specific Areas (SSA)
  - R-** Refers to Rural Site Specific Area #, Volume 3, Chapter B
- Other Features**
-  Urban Area
  -  John C. Munro Hamilton International Airport
  -  Niagara Escarpment
  -  Urban Boundary
  -  Municipal Boundary

Council Adoption: September 27, 2006  
 Ministerial Approval: December 24, 2008  
 Effective Date: March 7, 2012

**Rural Hamilton Official Plan**  
**Volume 3: Appendix A**  
**Site Specific Key Map**

Not To Scale  
 Date: February 2021



**PLANNING & ECONOMIC DEVELOPMENT DEPARTMENT**  
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Haldimand County

**Authority:** Item 5, Planning Committee  
Report 21-004 (PED20146)  
CM: March 31, 2021  
Ward: 11

**Bill No. 040**

## **CITY OF HAMILTON**

### **BY-LAW NO. 21-**

#### **To Amend Zoning By-law No. 05-200 with Respect to Lands Located at 2069 Binbrook Road, Glanbrook**

**WHEREAS** Council approved Item 5 of Report 21-004 of the Planning Committee, at its meeting held on March 31, 2021;

**AND WHEREAS** this By-law conforms with the Rural Hamilton Official Plan, upon adoption of Rural Hamilton Official Plan Amendment No. 27;

**NOW THEREFORE** Council amends Zoning By-law No. 05-200 as follows:

1. That Map 214 of Schedule "A" – Zoning Maps is amended by changing the zoning from the Agriculture (A1) Zone to the Agriculture (A1, 118) Zone for the lands attached as Schedule "A" to this By-law.
2. That Schedule "C" - Special Exceptions is amended by modifying special exception 118 with the following:
  - a) Adding reference to "2069 Binbrook Road" and "Map 214" to the Property Address and Map Numbers table as follows:

<b>Property Address</b>	<b>Map Numbers</b>
2069 Binbrook Road	214

- b) Adding subsection d) as follows:
      - "d) The following regulations shall also apply for the property located at 2069 Binbrook Road:
        - i) Notwithstanding Subsection 12.1.1, a Residential Care Facility shall be prohibited on the subject lands.
        - ii) Notwithstanding Subsection 12.1.3.1 a), for the lands located at 2069 Binbrook Road, the minimum lot area shall be 34.0 hectares.
3. That the Clerk is hereby authorized and directed to proceed with the giving of notice of the passing of this By-law in accordance with the *Planning Act*.

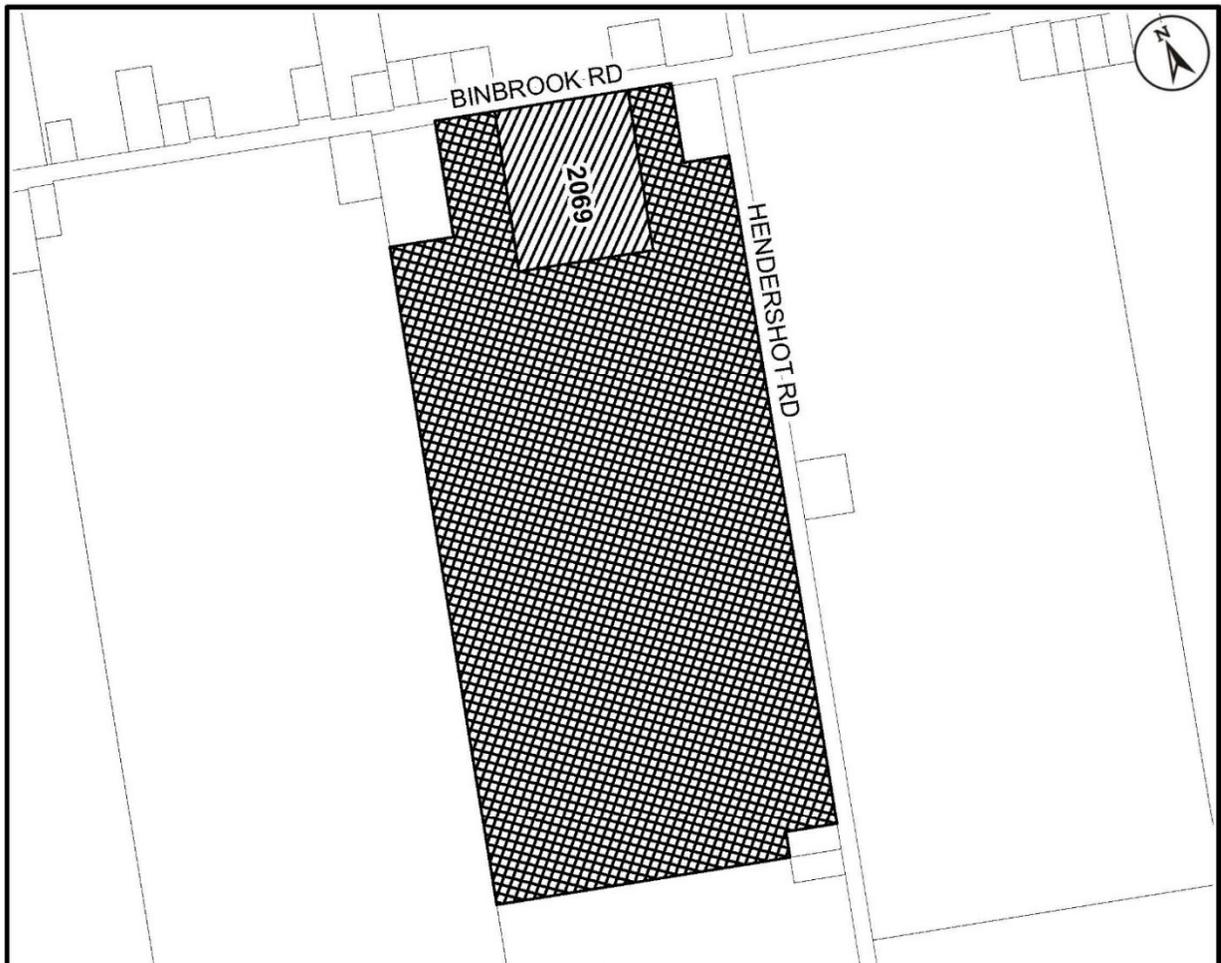
**PASSED** this 31<sup>st</sup> day of March, 2021

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F. Eisenberger  
Mayor

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A. Holland  
City Clerk



<p>This is Schedule "A" to By-law No. 20-</p> <p>Passed the ..... day of ....., 2020</p>	<p>-----</p> <p style="text-align: center;">Mayor</p> <p>-----</p> <p style="text-align: center;">Clerk</p>		
<h2>Schedule "A"</h2> <p>Map forming Part of By-law No. 21-_____</p> <p>to Amend By-law No. 05-200 Map RU214</p>	<p><b>Subject Property</b> 2069 Binbrook Road</p> <p> Other lands owned by applicant</p> <p> Change in Zoning from Agriculture (A1) Zone to Agriculture (A1, 118) Zone</p>		
<p>Scale: N.T.S</p>	<p>File Name/Number: ZAC-20-022 &amp; RHOPA-20-014</p>		
<p>Date: October 5, 2020</p>	<p>Planner/Technician: AB/AL</p>	<p>PLANNING AND ECONOMIC DEVELOPMENT DEPARTMENT</p>	

**Authority:** Item 31, Economic Development  
and Planning Committee  
Report 06-005  
CM: April 12, 2006  
Ward: 12

**Bill No. 041**

**CITY OF HAMILTON**  
**BY-LAW NO. 21-**

**To Amend Hamilton Zoning By-law No. 05-200**  
**Respecting Lands Located at 70 Garner Road East, Ancaster**

**WHEREAS** the first stage of the new Zoning By-law, being By-law No. 05-200, came into force on the 25<sup>th</sup> day of May, 2005; and,

**WHEREAS** the Council of the City of Hamilton, in adopting Section 31 of Report 06-005 of the Planning and Economic Development Committee at its meeting held on the 12<sup>th</sup> day of April, 2006, recommended that the Director of Development and Real Estate be authorized to give notice and prepare by-laws for presentation to Council, to remove the "H" Holding provision from By-laws where the conditions have been met.

**AND WHEREAS** the conditions of Holding Provision 37 for the lands located at 70 Garner Road East, Ancaster have been satisfied;

**NOW THEREFORE** the Council of the City of Hamilton enacts as follows:

1. That Maps 1386, 1387, 1437 and 1438 of Schedule "A" – Zoning Maps is amended by changing the zoning from the Major Institutional (I3, 39, H37) Zone to the Major Institutional (I3, 39) Zone for the lands identified in Schedule "A" attached to this By-law.
2. That the Clerk is hereby authorized and directed to proceed with the giving of notice of passing of this By-law in accordance with the *Planning Act*.

**PASSED** this 31<sup>st</sup> day of March, 2021.

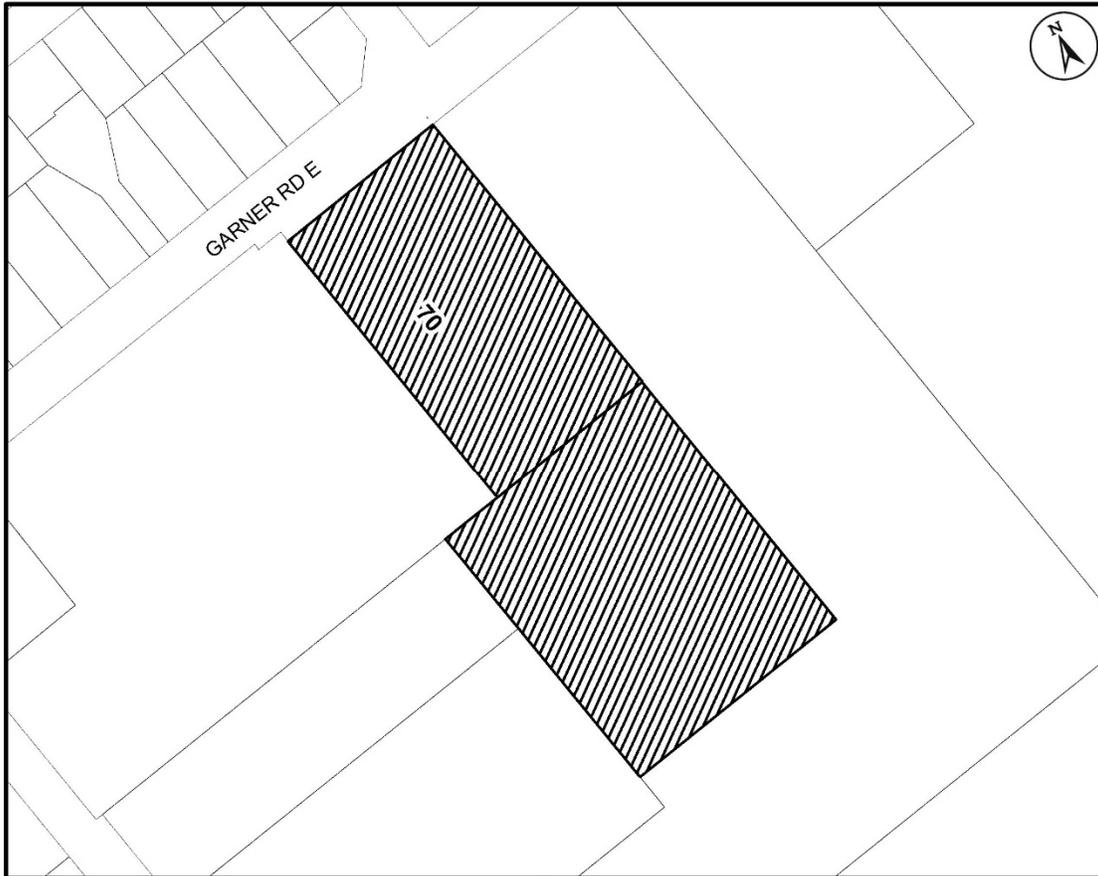
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F. Eisenberger  
Mayor

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A. Holland  
City Clerk

ZAH-20-039



This is Schedule "A" to By-law No. 21-  Passed the ..... day of ....., 2021	----- Mayor  ----- Clerk
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<h2 style="margin: 0;">Schedule "A"</h2> <p style="margin: 5px 0 0 0;">Map forming Part of By-law No. 21-_____</p> <p style="margin: 5px 0 0 0;">to Amend By-law No. 05-200 Maps 1386, 1387, 1437 &amp; 1438</p>		<p><b>Subject Property</b></p> <p>70 Garner Road East, Ancaster</p> <p> Change in zoning from Major Institutional (I3, 39, H37) Zone to the Major Institutional (I3, 39) Zone</p>
Scale: N.T.S.	File Name/Number: ZAH-20-039	
Date: March 25, 2021	Planner/Technician: MS/VS	
PLANNING AND ECONOMIC DEVELOPMENT DEPARTMENT		

**CITY OF HAMILTON**

**BY-LAW NO. 21-**

To Confirm the Proceedings of City Council at its meeting held on March 31<sup>st</sup> , 2021.

**THE COUNCIL OF THE  
CITY OF HAMILTON  
ENACTS AS FOLLOWS:**

1. The Action of City Council at its meeting held on the 31<sup>st</sup> day of March 2021, in respect of each recommendation contained in

General Issues Committee (Budget) Report 21-002 – January 15, 19, 21, 22, 26, 27, 28, February 5, 8, 11, 25 and March 3, 2021,  
Special General Issues Committee (Chedoke Creek Remediation) Report 21-005 – March 17, 2021,  
Selection Committee Report 21-002 – March 18, 2021,  
Board of Health Report 21-003 – March 22, 2021,  
Public Works Committee Report 21-004 – March 22, 2021,  
Planning Committee Report 21-004 – March 23, 2021,  
General Issues Committee Report 21-006 – March 24, 2021,  
Audit, Finance & Administration Committee Report 21-004 – March 25, 2021,  
Emergency & Community Services Committee Report 21-002 – March 25, 2021,  
and  
Special General Issues Committee (GRIDS 2) Report 21-007 – March 29, 2021

considered by City of Hamilton Council at the said meeting, and in respect of each motion, resolution and other action passed and taken by the City Council at its said meeting is hereby adopted, ratified and confirmed.

2. The Mayor of the City of Hamilton and the proper officials of the City of Hamilton are hereby authorized and directed to do all things necessary to give effect to the said action or to obtain approvals where required, and except where otherwise provided, the Mayor and the City Clerk are hereby directed to execute all documents necessary in that behalf, and the City Clerk is hereby authorized and directed to affix the Corporate Seal of the Corporation to all such documents.

**PASSED** this 31<sup>st</sup> day of March, 2021.

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F. Eisenberger  
Mayor

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A. Holland  
City Clerk