



City of Hamilton
AUDIT, FINANCE AND ADMINISTRATION COMMITTEE
AGENDA

Meeting #: 22-017
Date: December 1, 2022
Time: 9:30 a.m.
Location: Council Chambers
Hamilton City Hall
71 Main Street West

Angela McRae, Legislative Coordinator (905) 546-2424 ext. 5987

1. **APPOINTMENT OF CHAIR AND VICE-CHAIR FOR 2023**
2. **APPROVAL OF AGENDA**
(Added Items, if applicable, will be noted with *)
3. **DECLARATIONS OF INTEREST**
4. **APPROVAL OF MINUTES OF PREVIOUS MEETING**
 - 4.1. September 22, 2022
5. **COMMUNICATIONS**
6. **DELEGATION REQUESTS**
 - 6.1. Patricia Ford, WCC 128 at 860 Rymal Rd. E., respecting a water service line leak
(For a future meeting)
7. **DELEGATIONS**
8. **PRESENTATIONS**
 - 8.1. 2022 City Enrichment Fund Status Update (GRA22003) (City Wide)
 - 8.2. Office of the City Auditor - Overview (AUD22008) (City Wide)

8.3. Hamilton Women and Gender Equity Committee Annual Report 2022

9. CONSENT ITEMS

9.1. 2022 Third Quarter Emergency and Non-competitive Procurements Report (FCS22046(b)) (City Wide)

9.2. 2022 Third Quarter Non-compliance with the Procurement Policy Report (FCS22047(b)) (City Wide)

9.3. 2022 Third Quarter Request for Tenders and Proposals Report (FCS22048(b)) (City Wide)

9.4. Hamilton Future Fund Governance Review and Reserve Strategy Update (FCS22045(a)) (City Wide)

10. DISCUSSION ITEMS

10.1. Citizen Committee Report - Women and Gender Equity Advisory Committee - Developing an Immediate Winter Housing Strategy

10.2. Citizen Committee Report - Women and Gender Equity Advisory Committee - Inclusionary Zoning Along the LRT Corridor

10.3. Citizen Committee Report - Women and Gender Equity Advisory Committee - Updated Terms of Reference

10.4. 2022 External Audit Services 1 Year Contract Extension (FCS22068(a)) (City Wide)

10.5. 2023 City Enrichment Fund (CEF) Advance Payments (GRA22004) (City Wide)

10.6. Update: Investigate Potential Matching Funding Opportunities (GRA22001(a)) (City Wide)

10.7. Indigenous Advisory Committee 2023 Budget Request (HSC22058) (City Wide)

10.8. Information Technology Cyber Security Program (FCS22088) (City Wide)

10.9. City Auditor Reporting of Serious Matters to Council (Case #58061 Taxi Scrips) (AUD22009) (City Wide)

10.10. 1770 Fiddler's Green Road, Ancaster, Water Account Credit Adjustment (FCS22086) (Ward 12)

10.11. In-House Bid for Utility Billing Contact Centre Services Request of Proposal (RFP) (FCS21082(c)) (City Wide)

- 10.12. Policy #11 Credit and Debit Payment Processing (FCS22063) (City Wide)
- 10.13. 2023 Temporary Borrowing and Interim Tax Levy By-laws (FCS22080) (City Wide)
- 10.14. Capital Project Closing Report as at June 30, 2022 (FCS22079) (City Wide)
- 10.15. Capital Projects Status Report as of June 30, 2022 (FCS22089) (City Wide)
Please refer to Item 14.1 for Confidential Appendix "C" to Report FCS22089.
- 10.16. Tax and Rate Operating Budgets Variance Report as at August 31, 2022 – Budget Control Policy Transfers (FCS22042(a)) (City Wide)

11. MOTIONS

- 11.1. Development Charge Demolition Charge Credit Extension for 708 Rymal Road East, Hamilton, Ontario

(This Motion was DEFERRED from the September 8, 2022 Audit, Finance and Administration Committee meeting.)

12. NOTICES OF MOTION

13. GENERAL INFORMATION / OTHER BUSINESS

- 13.1. Amendments to the Outstanding Business List:

- a. Items Considered Complete and Needing to be Removed:

Fraud and Waste Annual Report (AUD21011) (City Wide) (Item 8.1)

That the Senior Leadership Team consider revising the process for disclosure and mitigation of Conflicts of Interest as required per the Code of Conduct for Employees and report back to AF&A.

OBL Item: 21-P

Added: November 18, 2022 - at AF&A (Item 8.1)

Completed: September 9, 2022 - at Governance (Item 7.1)

14. PRIVATE AND CONFIDENTIAL

14.1. Confidential Appendix "C" to Capital Projects Status Report as of June 30, 2022 (FCS22089) (City Wide)

Discussion of Confidential Appendix "C" to Report FCS22089 in Closed Session, would be pursuant to Section 9.3, Sub-sections (c) and (e) of the City's Procedural By-law 21-021, as amended, and Section 239(2), Sub-sections (c) and (e) of the *Ontario Municipal Act, 2001*, as amended, as the subject matter pertains to a proposed or pending acquisition or disposition of land by the municipality or local board; and litigation or potential litigation, including matters before administrative tribunals, affecting the City.

Please refer to Item 10.15 for Public Report FCS22089.

15. **ADJOURNMENT**



AUDIT, FINANCE AND ADMINISTRATION COMMITTEE MINUTES 22-016

9:30 a.m.

September 22, 2022

Council Chambers

Hamilton City Hall

Present: Councillors M. Pearson (Chair), B. Clark, L. Ferguson, B. Johnson, R. Powers and M. Wilson

Absent: Councillor A. VanderBeek – Personal

THE FOLLOWING ITEMS WERE REFERRED TO COUNCIL FOR CONSIDERATION:

1. Hamilton Future Fund Audit – Management Action Plans (AUD21013(a)) (City Wide) (Item 10.1)

(Clark/Powers)

- (a) That the Management Action Plans, as detailed in Appendix “A” of Report AUD21013(a), respecting the Hamilton Future Fund Audit, be approved; and,
- (b) That the General Manager of Finance and Corporate Services be directed to implement the Management Action Plans (attached as Appendix “A” to Report AUD21013(a) and report back to the Audit, Finance and Administration Committee by September 2023 on the nature and status of actions taken in response to the audit report.

Result: Motion CARRIED by a vote of 6 to 0, as follows:

ABSENT - Ward 13 Councillor Arlene VanderBeek
 YES - Ward 12 Councillor Lloyd Ferguson
 YES - Ward 11 Councillor Brenda Johnson
 YES - Ward 10 Councillor Maria Pearson
 YES - Ward 9 Councillor Brad Clark
 YES - Ward 5 Councillor Russ Powers
 YES - Ward 1 Councillor Maureen Wilson

2. 2021 Reserve Report (FCS22065) (City Wide) (Item 10.2)

(Johnson/Ferguson)

- (a) That the 2021 Reserve Report and the 2021 Reserves Detail Report with 2020 Comparative figures and 2022-2024 Projections attached as Appendix “A” to Report FCS22065, be received;

- (b) That the National Housing Strategy Co-Investment Fund Reserve Policy attached as Appendix “C” to Report FCS22065, be approved and that the reserve be established subject to the terms outlined in the Policy;
- (c) That reserve Capital Projects – Hamilton (108035) and Roads, Bridges & Traffic Capital Reserve (108041) be closed and remaining funds in the total amount of \$22,407.30 be allocated to the Unallocated Capital Levy Reserve (108020);
- (d) That reserve Computer Replacement Program (110015) be renamed to IT Asset Management Reserve; and,
- (e) That the matter respecting the Business Improvement Area (BIA) Contribution – Closure of Year End Reserve, as recommended in the Report PED20161, be considered complete and removed from the Outstanding Business List of the General Issues Committee.

Result: Motion CARRIED by a vote of 6 to 0, as follows:

ABSENT - Ward 13 Councillor Arlene VanderBeek
YES - Ward 12 Councillor Lloyd Ferguson
YES - Ward 11 Councillor Brenda Johnson
YES - Ward 10 Councillor Maria Pearson
YES - Ward 9 Councillor Brad Clark
YES - Ward 5 Councillor Russ Powers
YES - Ward 1 Councillor Maureen Wilson

3. Records and Information Management Policy (FCS22057) (City Wide) (Item 10.3)

(Clark/Johnson)

- (a) That the Records & Information Management Policy, attached as Appendix “A” to Report FCS22057, be approved; and,
- (b) That the request for 2 FTE’s to support the administration of the policy, be referred to 2023 budget deliberations for consideration.

Result: Motion CARRIED by a vote of 5 to 0, as follows:

ABSENT - Ward 13 Councillor Arlene VanderBeek
YES - Ward 12 Councillor Lloyd Ferguson
YES - Ward 11 Councillor Brenda Johnson
YES - Ward 10 Councillor Maria Pearson
YES - Ward 9 Councillor Brad Clark
ABSENT - Ward 5 Councillor Russ Powers
YES - Ward 1 Councillor Maureen Wilson

4. Corporate Privacy Program Update (FCS22078) (City Wide) (Item 10.4)

(Clark/Johnson)

That Report FCS22078 respecting the Corporate Privacy Program Update, be received.

Result: Motion CARRIED by a vote of 5 to 0, as follows:

ABSENT - Ward 13 Councillor Arlene VanderBeek
YES - Ward 12 Councillor Lloyd Ferguson
YES - Ward 11 Councillor Brenda Johnson
YES - Ward 10 Councillor Maria Pearson
YES - Ward 9 Councillor Brad Clark
ABSENT - Ward 5 Councillor Russ Powers
YES - Ward 1 Councillor Maureen Wilson

5. Governance Review Sub-Committee Report 22-004 - September 9, 2022 (Item 10.5)

(Wilson/Johnson)

(a) Code of Conduct and Conflict of Interest Education and Communications (HUR22011 / CM22018) (City Wide) (Added Item 7.1)

That Report HUR22011 / CM22018, respecting Code of Conduct and Conflict of Interest Education and Communications, be received.

(b) Feasibility of Implementing the Recommendations from the Committee Against Racism for Changes to the Hamilton Police Services Board Selection Process (FCS22072) (City Wide) (Outstanding Business list Item) (Item 10.1)

That the Selection Process for the appointment of the one person appointed by resolution of the council to the Hamilton Police Services Board, be approved, as follows:

(i) That By-Law 21-021, as amended, A By-Law to Govern the Proceedings of Council and Committees of Council (Procedural By-law), be amended as follows:

(1) That the definition of "Selection Committee", be amended as follows:

"Selection Committee" means a Committee established by Council, comprised entirely of Members of Council, to interview and report back to Council on the appointment of citizen representatives to agencies, boards and Committees, and reports directly to Council, with the exception of the Hamilton Police Services Board Selection Committee for the recruitment of the one person appointed by resolution of council to the Hamilton Police Services Board which is

comprised of six (6) community representatives and five (5) Council representatives with full voting privileges.

- (ii) That the Hamilton Police Services Board Selection Committee for the recruitment of one person appointed by resolution of council to the Hamilton Police Services Board, be comprised of the five (5) members of Council and six (6) community representatives;
- (iii) That the Committee Against Racism and the Hamilton Anti-Racism Resource Centre (HARRC) recommend the appointment of the six (6) community representatives on the Hamilton Police Services Board Selection Committee for the recruitment of one person appointed by resolution of council to the Hamilton Police Services Board for the 2022-2026 term of Council for Council's consideration;
- (iv) That the six (6) community representatives appointed to the Hamilton Police Services Board Selection Committee for the recruitment of one person appointed by resolution of council to the Hamilton Police Services Board, be required to complete and adhere to a confidentiality agreement as well as the Code of Conduct for Local Boards.
- (v) That the Corporate Policy - Hamilton City Council - Appointment of Citizens to the City's Agencies, Boards, Commissions, Advisory (Volunteer) Committees and Sub-Committees, be amended, to add a new sub-section 14 as follows, renumbering the remaining sub-sections accordingly:

Selection Process for the one Citizen Appointment to the Hamilton Police Services Board

- 14. Five (5) members of Council and six (6) community representatives are appointed to the Hamilton Police Services Board Selection Committee whose mandate will be to:
 - (i) Review applications for the one citizen appointment to the Hamilton Police Services Board;
 - (ii) Shortlist the applicants with assistance of staff, where appropriate, based on the applicant information provided;
 - (iii) Request that the Hamilton Police Service as well as the following Advisory Committees submit confidential interview questions:
 - (a) Hamilton Women and Gender Equity Advisory Committee
 - (b) Indigenous Advisory Committee
 - (c) LGBTQ Advisory Committee

- (d) Committee Against Racism Advisory Committee
 - (e) Advisory Committee for Persons with Disabilities
- (iv) Interview applicants who have met the criteria (below), ensuring that they are not ineligible (below) and who have provided confirmation of compliance with the City's Mandatory COVID-19 Vaccination Verification Policy;

Preference will be given to applicants who meet the following criteria:

- a resident of, or owner of a business in, the City;
- an owner or tenant of land in the City, or the spouse of such a person;
- a Canadian citizen, at least 18 years of age;
- not a member of the Legislative Assembly, the Senate, House of Commons, or an elected official of the City;
- not a Crown employee, nor an employee of a municipality;
- not otherwise disqualified from holding office or voting;
- of good character (applicants will be required to provide authorization to the Police Service to conduct a comprehensive background check);
- a demonstrated history of community service i.e., previous experience on Boards or Committees;
- able to devote up to 20 to 25 hours per month to Police Board matters, including availability during normal business hours;
- skills or leadership in a business or a profession, which demonstrates ability to work effectively as a member of the Board; and,
- specific knowledge, training, education or experience, which may be an asset to the Board.

The following persons are ineligible to be a citizen appointee to the Board:

- a member of City Council;
- an employee of the City of Hamilton;
- a Judge or a Justice of the Peace;
- a police officer; or,
- a person who practices criminal law as a defence counsel.

- (v) Submit two (2) preferred candidate(s) to Council for consideration for the appointment of one person to the Hamilton Police Services Board.

(c) Integrity Commissioner and lobbyist Registrar Contract (FCS22074) (City Wide) (Item 10.2)

- (i) That Council approve the extension to Contract C2-06-19, Provision of Services of an Integrity Commissioner and Lobbyist Registrar for the City of Hamilton until May 31, 2023 and that the City Clerk be authorized to negotiate, enter into and execute the extension and any ancillary documents required to give effect thereto with Principles Integrity, in a form satisfactory to the City Solicitor;
- (ii) That the City Clerk inform Council on the results of the negotiation; and,
- (iii) That the City Clerk report back to Governance Review Sub-Committee by March 31, 2023 with a recruitment selection process option for future appointments for the Integrity Commissioner position, as well as the option to further extend the current contract C2-06-19 past May 31, 2023.

(d) Mandatory COVID-19 Vaccination Verification Policy for Members of Council and Members of Council Appointed Committees (FCS22016(a)/HR22010(a)) (City Wide) (Outstanding Business List item) (Item 10.3)

That the amendments to the City of Hamilton Mandatory COVID19 Vaccination Verification Policy respecting the reporting of non-compliant Members of Council as described in Appendix "A" to Governance Review Sub-Committee Report 22-004, be approved.

(e) 2022 Review of the City's Procedural By-law (FCS22075) (Item 10.4)

That the By-law amending By-law 21-021, A By-Law To Govern The Proceedings of Council and Committees of Council, as Amended, attached as Appendix "B" **as amended** (reordering Delegations and Staff Presentations) to Governance Review Sub-Committee Report 22-004, be enacted by Council.

Result: Main Motion, As Amended, CARRIED by a vote of 4 to 1, as follows:

ABSENT - Ward 13 Councillor Arlene VanderBeek
NO - Ward 12 Councillor Lloyd Ferguson
YES - Ward 11 Councillor Brenda Johnson
YES - Ward 10 Councillor Maria Pearson
YES - Ward 9 Councillor Brad Clark
ABSENT - Ward 5 Councillor Russ Powers
YES - Ward 1 Councillor Maureen Wilson

6. Procurement Sub-Committee Report 22-001 - September 12, 2022 (Item 10.6)

(Ferguson/Clark)

(a) Amendments to the Procurement Policy and the Capital Pre-Approval Policy (FCS21103(a) / PW22081) (City Wide) (Item 10.1)

- (i) That staff be directed to prepare a by-Law amending By-law No. 20-205, "A By law to Adopt and Maintain A Procurement Policy for the City of Hamilton" with the amendments to the City of Hamilton's (City) Procurement Policy as attached in Appendix "A" to Procurement Sub-Committee Report 22-001;
- (ii) That Council approve the amendment to the City's Capital Pre-Approval Policy, as attached in Appendix "B" to Procurement Sub-Committee Report 22-001; and,
- (iii) That any financing required to fund deposits or prepayment requirements resulting from the amended City's Capital Pre-Approval Policy (attached as Appendix "B" to Procurement Sub-Committee Report 22-001) be funded first from program reserve and second through an internal loan from the Unallocated Capital Reserve (#108020).

Result: Motion CARRIED by a vote of 5 to 0, as follows:

ABSENT - Ward 13 Councillor Arlene VanderBeek
YES - Ward 12 Councillor Lloyd Ferguson
YES - Ward 11 Councillor Brenda Johnson
YES - Ward 10 Councillor Maria Pearson
YES - Ward 9 Councillor Brad Clark
ABSENT - Ward 5 Councillor Russ Powers
YES - Ward 1 Councillor Maureen Wilson

FOR INFORMATION:

(a) CHANGES TO THE AGENDA (Item 2)

The Committee Clerk advised of the following changes to the agenda:

6. DELEGATION REQUESTS

- 6.1 Karl Andrus, Hamilton Community Benefits Network, respecting Item 10.5 - Governance Review Sub-Committee Report 22-004 (For today's meeting)
- 6.2 Taimur Qasim, respecting Item 10.5 - Governance Review Sub-Committee Report 22-004 (For today's meeting) (For today's meeting)

9. PUBLIC HEARING / DELEGATIONS

9.1(a) Staff Supporting Documentation - Nicholas Morris, respecting an appeal of the City's decision regarding Claim #061628

(Powers/Ferguson)

That the agenda for the September 22, 2022 Audit, Finance and Administration Committee meeting be approved, as amended.

Result: Motion CARRIED by a vote of 6 to 0, as follows:

ABSENT - Ward 13 Councillor Arlene VanderBeek
YES - Ward 12 Councillor Lloyd Ferguson
YES - Ward 11 Councillor Brenda Johnson
YES - Ward 10 Councillor Maria Pearson
YES - Ward 9 Councillor Brad Clark
YES - Ward 5 Councillor Russ Powers
YES - Ward 1 Councillor Maureen Wilson

(b) DECLARATIONS OF INTEREST (Item 3)

There were no declarations of interest.

(c) APPROVAL OF MINUTES OF PREVIOUS MEETING (Item 4)

(i) September 8, 2022 (Item 4.1)

(Johnson/Wilson)

That the Minutes of the September 8, 2022 meeting of the Audit, Finance and Administration Committee be approved, as presented.

Result: Motion CARRIED by a vote of 6 to 0, as follows:

ABSENT - Ward 13 Councillor Arlene VanderBeek
YES - Ward 12 Councillor Lloyd Ferguson
YES - Ward 11 Councillor Brenda Johnson
YES - Ward 10 Councillor Maria Pearson
YES - Ward 9 Councillor Brad Clark
YES - Ward 5 Councillor Russ Powers
YES - Ward 1 Councillor Maureen Wilson

(d) COMMUNICATIONS ITEMS (Item 5)

(i) Hamilton Waterfront Trust 2021 Audited Financial Statements (Item 5.1)

(a) (Ferguson/Clark)

(i) That Hamilton Waterfront Trust management and/or Chair be requested to attend an Audit, Finance and Administration

Committee meeting in the new Term of Council and present the following items for 2021:

- (a) its annual audited Financial Statements;
 - (b) its Strategic and/or Business Plans and any changes thereto;
 - (c) its ten (10) year Capital Plan; and
 - (d) any changes to its organizational structure; and,
- (ii) That Finance and Legal staff be directed to investigate if the City has the authority to withhold payments to the Hamilton Waterfront Trust until they present the items required in the Revised Deed of Trust, and report back to the Audit, Finance and Administration Committee.

Result: Motion CARRIED by a vote of 6 to 0, as follows:

ABSENT - Ward 13 Councillor Arlene VanderBeek
YES - Ward 12 Councillor Lloyd Ferguson
YES - Ward 11 Councillor Brenda Johnson
YES - Ward 10 Councillor Maria Pearson
YES - Ward 9 Councillor Brad Clark
YES - Ward 5 Councillor Russ Powers
YES - Ward 1 Councillor Maureen Wilson

(b) (Ferguson/Powers)

That the Hamilton Waterfront Trust 2021 Audited Financial Statements, be received.

Result: Motion CARRIED by a vote of 6 to 0, as follows:

ABSENT - Ward 13 Councillor Arlene VanderBeek
YES - Ward 12 Councillor Lloyd Ferguson
YES - Ward 11 Councillor Brenda Johnson
YES - Ward 10 Councillor Maria Pearson
YES - Ward 9 Councillor Brad Clark
YES - Ward 5 Councillor Russ Powers
YES - Ward 1 Councillor Maureen Wilson

(e) DELEGATION REQUESTS (Item 6)

(Johnson/Powers)

That the following Delegation Requests be approved for today's meeting:

- (i) Karl Andrus, Hamilton Community Benefits Network, respecting Item 10.5 - Governance Review Sub-Committee Report 22-004 (Added Item 6.1)
- (ii) Taimur Qasim, respecting Item 10.5 - Governance Review Sub-Committee Report 22-004 (For today's meeting) (Added Item 6.2)

Result: Motion CARRIED by a vote of 6 to 0, as follows:

ABSENT - Ward 13 Councillor Arlene VanderBeek
YES - Ward 12 Councillor Lloyd Ferguson
YES - Ward 11 Councillor Brenda Johnson
YES - Ward 10 Councillor Maria Pearson
YES - Ward 9 Councillor Brad Clark
YES - Ward 5 Councillor Russ Powers
YES - Ward 1 Councillor Maureen Wilson

(f) PUBLIC HEARINGS / DELEGATIONS (Item 9)

(i) Nicholas Morris, respecting an appeal of the City's decision regarding Claim #061628 (Approved September 8, 2022) (Item 9.1)

Nicholas Morris addressed the Committee respecting an appeal of the City's decision regarding Claim #061628.

(a) (Ferguson/Johnson)

That the delegation from Nicholas Morris respecting an appeal of the City's decision regarding Claim #061628, be received.

Result: Motion CARRIED by a vote of 6 to 0, as follows:

ABSENT - Ward 13 Councillor Arlene VanderBeek
YES - Ward 12 Councillor Lloyd Ferguson
YES - Ward 11 Councillor Brenda Johnson
YES - Ward 10 Councillor Maria Pearson
YES - Ward 9 Councillor Brad Clark
YES - Ward 5 Councillor Russ Powers
YES - Ward 1 Councillor Maureen Wilson

(b) (Clark/Powers)

That staff be directed to reimburse Nicholas Morris for the \$902.70 plumber costs, to be funded from the Insurance Claims Liability Account (#23007-000100).

Result: Motion CARRIED by a vote of 5 to 1, as follows:

ABSENT - Ward 13 Councillor Arlene VanderBeek
YES - Ward 12 Councillor Lloyd Ferguson
YES - Ward 11 Councillor Brenda Johnson
YES - Ward 10 Councillor Maria Pearson
YES - Ward 9 Councillor Brad Clark
YES - Ward 5 Councillor Russ Powers
NO - Ward 1 Councillor Maureen Wilson

- (ii) **Staff Supporting Documentation - Nicholas Morris, respecting an appeal of the City's decision regarding Claim #061628 (Added Item 9.1(a))**

(Clark/Ferguson)

That the Staff Supporting Documentation - Nicholas Morris, respecting an appeal of the City's decision regarding Claim #061628, be received.

Result: Motion CARRIED by a vote of 6 to 0, as follows:

ABSENT - Ward 13 Councillor Arlene VanderBeek
YES - Ward 12 Councillor Lloyd Ferguson
YES - Ward 11 Councillor Brenda Johnson
YES - Ward 10 Councillor Maria Pearson
YES - Ward 9 Councillor Brad Clark
YES - Ward 5 Councillor Russ Powers
YES - Ward 1 Councillor Maureen Wilson

- (iii) **Karl Andrus, Hamilton Community Benefits Network, respecting Item 10.5 - Governance Review Sub-Committee Report 22-004 (Added Item 9.2)**

Karl Andrus, Hamilton Community Benefits Network addressed the Committee respecting Item 10.5 - Governance Review Sub-Committee Report 22-004.

(Wilson/Powers)

That the delegation from Karl Andrus, Hamilton Community Benefits Network, respecting Item 10.5 - Governance Review Sub-Committee Report 22-004, be received.

Result: Motion CARRIED by a vote of 6 to 0, as follows:

ABSENT - Ward 13 Councillor Arlene VanderBeek
YES - Ward 12 Councillor Lloyd Ferguson
YES - Ward 11 Councillor Brenda Johnson
YES - Ward 10 Councillor Maria Pearson
YES - Ward 9 Councillor Brad Clark
YES - Ward 5 Councillor Russ Powers
YES - Ward 1 Councillor Maureen Wilson

- (iv) **Taimur Qasim, respecting Item 10.5 - Governance Review Sub-Committee Report 22-004 (Added Item 9.3)**

Taimur Qasim, addressed the Committee respecting Item 10.5 - Governance Review Sub-Committee Report 22-004.

(Ferguson/Clark)

That the delegation from Taimur Qasim, respecting Item 10.5 - Governance Review Sub-Committee Report 22-004, be received.

Result: Motion CARRIED by a vote of 6 to 0, as follows:

ABSENT - Ward 13 Councillor Arlene VanderBeek
YES - Ward 12 Councillor Lloyd Ferguson
YES - Ward 11 Councillor Brenda Johnson
YES - Ward 10 Councillor Maria Pearson
YES - Ward 9 Councillor Brad Clark
YES - Ward 5 Councillor Russ Powers
YES - Ward 1 Councillor Maureen Wilson

(g) DISCUSSION ITEMS (Item 10)

(i) Governance Review Sub-Committee Report 22-004 – September 9, 2022 (Item 10.5)

The Chair advised that public notice was given for the 2022 Review of the City's Procedural By-law Amendments (FCS21004 / LS21001), Item 5 of the Governance Review Sub-Committee Report 21-001, inviting interested parties to make virtual representations at today's meeting.

(Wilson/Johnson)

(a) Code of Conduct and Conflict of Interest Education and Communications (HUR22011 / CM22018) (City Wide) (Added Item 7.1)

That Report HUR22011 / CM22018, respecting Code of Conduct and Conflict of Interest Education and Communications, be received.

(b) Feasibility of Implementing the Recommendations from the Committee Against Racism for Changes to the Hamilton Police Services Board Selection Process (FCS22072) (City Wide) (Outstanding Business list Item) (Item 10.1)

That the Selection Process for the appointment of the one person appointed by resolution of the council to the Hamilton Police Services Board, be approved, as follows:

(i) That By-Law 21-021, as amended, A By-Law to Govern the Proceedings of Council and Committees of Council (Procedural By-law), be amended as follows:

(1) That the definition of "Selection Committee", be amended as follows:

"Selection Committee" means a Committee established by Council, comprised entirely of Members of Council, to interview and report back to Council on the appointment of citizen representatives to agencies, boards and Committees, and reports directly to Council, with the exception of the Hamilton Police

Services Board Selection Committee for the recruitment of the one person appointed by resolution of council to the Hamilton Police Services Board which is comprised of six (6) community representatives and five (5) Council representatives with full voting privileges.

- (ii) That the Hamilton Police Services Board Selection Committee for the recruitment of one person appointed by resolution of council to the Hamilton Police Services Board, be comprised of the five (5) members of Council and six (6) community representatives;
- (iii) That the Committee Against Racism and the Hamilton Anti-Racism Resource Centre (HARRC) recommend the appointment of the six (6) community representatives on the Hamilton Police Services Board Selection Committee for the recruitment of one person appointed by resolution of council to the Hamilton Police Services Board for the 2022-2026 term of Council for Council's consideration;
- (iv) That the six (6) community representatives appointed to the Hamilton Police Services Board Selection Committee for the recruitment of one person appointed by resolution of council to the Hamilton Police Services Board, be required to complete and adhere to a confidentiality agreement as well as the Code of Conduct for Local Boards.
- (v) That the Corporate Policy - Hamilton City Council - Appointment of Citizens to the City's Agencies, Boards, Commissions, Advisory (Volunteer) Committees and Sub-Committees, be amended, to add a new sub-section 14 as follows, renumbering the remaining sub-sections accordingly:

Selection Process for the one Citizen Appointment to the Hamilton Police Services Board

- 14. Five (5) members of Council and six (6) community representatives are appointed to the Hamilton Police Services Board Selection Committee whose mandate will be to:
 - (i) Review applications for the one citizen appointment to the Hamilton Police Services Board;
 - (ii) Shortlist the applicants with assistance of staff, where appropriate, based on the applicant information provided;

(iii) Request that the Hamilton Police Service as well as the following Advisory Committees submit confidential interview questions:

- (a) Hamilton Women and Gender Equity Advisory Committee
- (b) Indigenous Advisory Committee
- (c) LGBTQ Advisory Committee
- (d) Committee Against Racism Advisory Committee
- (e) Advisory Committee for Persons with Disabilities

(iv) Interview applicants who have met the criteria (below), ensuring that they are not ineligible (below) and who have provided confirmation of compliance with the City's Mandatory COVID-19 Vaccination Verification Policy;

Preference will be given to applicants who meet the following criteria:

- a resident of, or owner of a business in, the City;
- an owner or tenant of land in the City, or the spouse of such a person;
- a Canadian citizen, at least 18 years of age;
- not a member of the Legislative Assembly, the Senate, House of Commons, or an elected official of the City;
- not a Crown employee, nor an employee of a municipality;
- not otherwise disqualified from holding office or voting;
- of good character (applicants will be required to provide authorization to the Police Service to conduct a comprehensive background check);
- a demonstrated history of community service i.e., previous experience on Boards or Committees;
- able to devote up to 20 to 25 hours per month to Police Board matters, including availability during normal business hours;
- skills or leadership in a business or a profession, which demonstrates ability to work effectively as a member of the Board; and,

- specific knowledge, training, education or experience, which may be an asset to the Board.

The following persons are ineligible to be a citizen appointee to the Board:

- a member of City Council;
- an employee of the City of Hamilton;
- a Judge or a Justice of the Peace;
- a police officer; or,
- a person who practices criminal law as a defence counsel.

- (v) Submit two (2) preferred candidate(s) to Council for consideration for the appointment of one person to the Hamilton Police Services Board.

(c) Integrity Commissioner and lobbyist Registrar Contract (FCS22074) (City Wide) (Item 10.2)

- (i) That Council approve the extension to Contract C2-06-19, Provision of Services of an Integrity Commissioner and Lobbyist Registrar for the City of Hamilton until May 31, 2023 and that the City Clerk be authorized to negotiate, enter into and execute the extension and any ancillary documents required to give effect thereto with Principles Integrity, in a form satisfactory to the City Solicitor;
- (ii) That the City Clerk inform Council on the results of the negotiation; and,
- (iii) That the City Clerk report back to Governance Review Sub-Committee by March 31, 2023 with a recruitment selection process option for future appointments for the Integrity Commissioner position, as well as the option to further extend the current contract C2-06-19 past May 31, 2023.

(d) Mandatory COVID-19 Vaccination Verification Policy for Members of Council and Members of Council Appointed Committees (FCS22016(a)/ HR22010(a)) (City Wide) (Outstanding Business List item) (Item 10.3)

That the amendments to the City of Hamilton Mandatory COVID19 Vaccination Verification Policy respecting the reporting of non-compliant Members of Council as described in Appendix "A" to Governance Review Sub-Committee Report 22-004, be approved.

(e) 2022 Review of the City's Procedural By-law (FCS22075) (Item 10.4)

That the By-law amending By-law 21-021, A By-Law To Govern The Proceedings of Council and Committees of Council, as Amended, attached as Appendix "B" to Governance Review Sub-Committee Report 22-004, be enacted by Council.

(Johnson/Clark)

That Appendix "B" to sub-section (e) respecting the 2022 Review of the City's Procedural By-law (FCS22075), **be amended** by reordering Delegations and Staff Presentations, as follows:

(vii) **5.11 Order of Business**

- (1) The general Order of Business for the IN-PERSON / VIRTUAL / HYBRID scheduled meetings of Committees, unless amended by the Committee in the course of the meeting, shall be as follows:
 - (a) Ceremonial Activities
 - (b) Approval of Agenda
 - (c) Declarations of Interest
 - (d) Approval of Minutes of Previous Meeting
 - (e) Communications
 - (f) Delegation Requests
 - (g) ~~Staff Presentations-Delegations~~**
 - (h) ~~Delegations Staff Presentations~~**
 - (i) Consent Items
 - (j) Public Hearings
 - (k) Discussion Items
 - (l) Motions
 - (m) Notice of Motions
 - (n) General Information/Other Business
 - (o) Private and Confidential
 - (p) Adjournment

Result: Amendment CARRIED by a vote of 5 to 0, as follows:

ABSENT - Ward 13 Councillor Arlene VanderBeek
YES - Ward 12 Councillor Lloyd Ferguson
YES - Ward 11 Councillor Brenda Johnson
YES - Ward 10 Councillor Maria Pearson
YES - Ward 9 Councillor Brad Clark
ABSENT - Ward 5 Councillor Russ Powers
YES - Ward 1 Councillor Maureen Wilson

For further disposition of this matter, refer to Item 5.

(h) ADJOURNMENT (Item 15)

(Ferguson/Johnson)

That, there being no further business, the Audit, Finance and Administration Committee, be adjourned at 1:01 p.m.

Result: Motion CARRIED by a vote of 5 to 0, as follows:

ABSENT - Ward 13 Councillor Arlene VanderBeek
YES - Ward 12 Councillor Lloyd Ferguson
YES - Ward 11 Councillor Brenda Johnson
YES - Ward 10 Councillor Maria Pearson
YES - Ward 9 Councillor Brad Clark
ABSENT - Ward 5 Councillor Russ Powers
YES - Ward 1 Councillor Maureen Wilson

Respectfully submitted,

Councillor Pearson, Chair
Audit, Finance and Administration
Committee

Angela McRae
Legislative Coordinator
Office of the City Clerk

Submitted on Thu, 11/10/2022 - 21:20

Submitted by: Anonymous

Submitted values are:

Committee Requested

Committee: Audit, Finance & Administration Committee

Will you be delegating in-person or virtually? In-person

Will you be delegating via a pre-recorded video? No

Requestor Information

Requestor Information: Patricia Ford
WCC128 at 860 Rymal Rd. E

Preferred Pronoun: she/her

Reason(s) for delegation request:

WCC 128 experienced 1 water service line leak 6 feet under the under the basement floor of a property and 1 watermain break in a driveway. Hamilton water Distribution determined that the water associated with the watermain break likely washed away into the ground such that the majority (95%) did not end up in the City's sanitary system. However the wastewater portion associated with the excess water consumption related to the watermain break in 2022 amounts to \$65,900. It required extensive investigation to locate and repair this in addition to the water charges. These extraordinary expenses is major concern to all of the home owners in this condo community. Without financial remediation our home owners will be seriously affected. We will need to levy a special assessment over \$1500 and raise condo fees by 6%.

As there is no Council approved policy/bylaw authority for staff to address service line leaks, we have been advised to bring this matter for Council's consideration. Hence the Board of directors WCC128- located at 860 Rymal rd E wishes to address the AFA committee to request consideration of a bill adjustment and/or councillor motion for consideration of motion for financial adjustment / consideration of excessive un -expected water bill as has been granted to other individually owned Condo Townhomes facing the same crisis .

The next scheduled AFA Committee meeting is December 1, 2022.

Will you be requesting funds from the City? Yes

Will you be submitting a formal presentation? Yes



CITY OF HAMILTON
CITY MANAGER'S OFFICE
Government and Community Relations

TO:	Chair and Members Audit, Finance & Administration
COMMITTEE DATE:	December 1, 2022
SUBJECT/REPORT NO:	2022 City Enrichment Fund Status Update (GRA22003) (City Wide)
WARD(S) AFFECTED:	City Wide
PREPARED BY:	Mimi John (905) 546-2424 Ext. 4524
SUBMITTED BY:	Morgan Stahl Director, Government Relations & Community Engagement City Manager's Office
SIGNATURE:	

INFORMATION

The City Enrichment Fund is the City of Hamilton's municipal investment in a wide range of program areas that supports the City's Strategic Plan and 25 Year Community Vision. This information report provides a current overview of the fund which identifies changes that have been made and implemented for the upcoming cycle, including upcoming tasks that contribute to an evolved strategic direction for the fund.

The City of Hamilton has played a significant role in enriching the community through the City Enrichment Fund direct investment in a variety of programs throughout the City. As the needs of the Hamilton community continues to grow and evolve, the population and supports within the community have transformed as well. Evolution of the program has been driven with the applicant experience and community benefit at the forefront with staff making recommendations to Council to ensure the program is meeting the current needs of the community and its continuously changing landscape.

The granting mechanism currently offers funding to community organizations within seven program areas: Agriculture; Arts; Communities, Culture and Heritage; Community Services; Digital; Environment; and Sport and Active Lifestyles. It is important to note the Digital program area is a pilot with \$150,000.00 dollars associated for the next two funding cycles. Each year, local community organizations apply to the City Enrichment

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OUR Mission: To provide high quality cost conscious public services that contribute to a healthy, safe and prosperous community, in a sustainable manner.

OUR Culture: Collective Ownership, Steadfast Integrity, Courageous Change, Sensational Service, Engaged Empowered Employees.

**SUBJECT: 2022 City Enrichment Fund Status Update (GRA22003) (City Wide) -
Page 2 of 3**

Fund (CEF) and applications are reviewed and scored accordingly by adjudication committees with resulting recommendations being forwarded to the Grants Sub-Committee for consideration and approval by Council.

Over the course of the past 2 years, community needs, and the delivery of programs have shifted as a result of the pandemic. It also put a spotlight on existing inequities in our community.

With staff recommendation and Council's support, below is a summary of the recent enhancements to the fund that have been made:

1. Implementation of a new full cycle grant platform with automation, logic and auto data features providing increased efficiencies for applicants, adjudicators and internal staff
2. A new two-year pilot project in Digital Equity program area
3. Translation and accessibility services embedded in the application process
4. Increased CEF promotion at Municipal Service Centre locations, libraries and other local avenues
5. Phase one stages of embedding an Equity, Diversity and Inclusion (EDI) lens by data tracking in the application intake process to further understand our evolving community, in alignment with Term of Council Priorities

With staff recommendation and Council's approval, the following items are currently being advanced to further build upon transparency, consistency and equity across the fund including:

1. Staff will be incorporating a consistent adjudication process across all program streams and maintain category ratings to ensure equality, equity, inclusivity, and transparency in the fund.
2. Over the years the annual budget for the City Enrichment Fund has fundamentally remained the same. The challenge continues to be meeting the funding requests with the budget available hence, review is being done if the allocation procedure is providing the best value for money reinvested into the community; The funding allocation has been fairly static and has not necessarily adapted to the changing needs of the community;
3. With approval from Council, staff have been directed to review the fund's current overall funding guidelines, program stream guidelines, related funding caps and report back to the Grants Sub-Committee with recommendations to ensure the fund is evolving with the needs of community.

CEF staff are committed to implementing consistent, strategic, equitable and transparent processes across the fund and rely on Council's direction and approval to implement further enhancements to the fund.

**SUBJECT: 2022 City Enrichment Fund Status Update (GRA22003) (City Wide) -
Page 3 of 3**

APPENDICES AND SCHEDULES ATTACHED

Appendix "A" to GRA22003 – Overview of the City Enrichment Fund



CITY ENRICHMENT FUND

Grants Sub-Committee
December 1st, 2022



The City Enrichment Fund is the overall name for the City of Hamilton's municipal investment in a wide range of program areas that supports the City's strategic plan.

Key Facts

City Enrichment Fund

- Total program budget – approx. \$6.1 million annually
- CEF receives more than 300 applications within the Hamilton community (existing and new recipients) on an annual basis
- Potential funding amounts up to 30% of the total program budget
- Eligible Programs:
 - Incorporated non profit organizations
 - Organizations with a charitable number
 - Community associations
 - Unincorporated groups with not for profit goals/governance structure
 - Creation & Presentation artists/collectives (Arts program only)
 - Activities must take place within the City of Hamilton
- City Enrichment Fund funds based on the program/project/event

7 Programs Areas & Various Streams

City Enrichment Fund

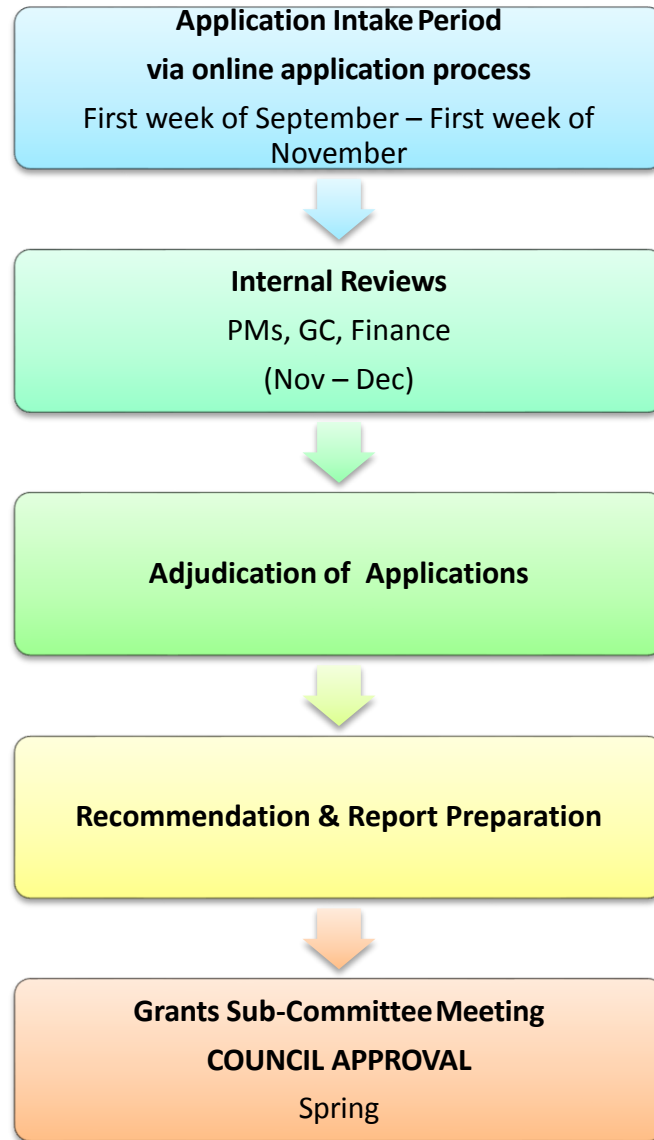
Program and Stream Overview

AGRICULTURE	ARTS	COMMUNITIES, CULTURE & HERITAGE	COMMUNITY SERVICES	DIGITAL (New – Pilot)	ENVIRONMENTAL	SPORTS & ACTIVE LIFESTYLES
Tyson McMann x5780	Andrea Carvalho x1947	Andrea Carvalho x1947	Carmen Bian x2187	Kelly Austen X2733	Whitney Slattery X5089	Deborah Mawdsley x4143
1. Programs and Events	1. Arts Operating	1. Events & Established Activities	1.No one is Hungry or Without Shelter	1. Digital Equity	1. Capacity Building	1. Long Term Athlete Development
	2. Arts Festivals	2. New Projects	2. Everyone Feels Safe		2. Projects & Programs	2. Sport Awareness
	3. Capacity Building	3. Capacity Building for Cultural Organizations	3. Every Child and Family Thrives			3. Capacity Building
	4. Creation & Presentation		4. No Youth Is Left Behind			4. Sport Development/ Inclusion
			5. Everyone Can Age In Place			5. Accessibility
			6. Community Capacity Grows			6. Active for Life
			7. Everyone Has Someone to Talk To			7. Multi-Sport Hosting
			8. Emerging Needs & Program Innovation			

Program Area Funding Caps

Program Areas	Stream	Funding Cap
Agriculture	Programs & Events	\$35,000
Arts	Capacity Building	\$25,000
	Creation & Presentation (Emerging /Established Artists)	\$5,000/\$10,000
	Festivals	\$10,000/\$100,000
	Operating (Established)	No Cap
	Operating (Emerging - Semi- Professional/Professional)	\$10,000/\$30,000
Comm. Culture & Heritage	Capacity Building for Cultural Organizations	\$25,000
	Events & Established Activity – Small/Large Requests	\$5,000/\$100,000
	New Projects	\$35,000
Community Services	Established	No Cap
	Emerging Needs	No Cap
Environment	Capacity Building	\$25,000
	Projects & Programs	\$35,000
Sports & Active Lifestyles Program	Streams 1-6	\$7,500
	Multi-Sport	\$45,000
Digital	Digital Equity	\$15,000

Timeline & Process



Adjudication Process

City Enrichment Fund

- Applications are assessed based on the assessment criteria specific to each program area and funding stream.
- A minimum of 3 independent staff or peer adjudicators review each application and assess a score out of 100.

Final score 80 or above

Excellent Application

Final score between 60 - 79

Good/Fair Application

Final Score below 60

Failed Application



- A Returning program may be prioritized over a New program to ensure the Returning program's long term viability.
- Funding amounts are dependent on the available budget of the City Enrichment Fund as well as the amount allocated in each program area.

New This Year!

- Implementation of a new full cycle grant platform with automation, logic and auto data features providing increased efficiencies for applicants, adjudicators and internal staff.
- A new 2-year pilot program in Digital Equity
- Translation service support when requested in the application process
- Increased CEF promotion at Municipal Service Centre locations, libraries and other local avenues
- Embedding an EDI lens in data tracking in the application intake process to further understand our evolving community, in line with Term of Council Priorities



Grant Cycle Online Platform Upgrade

A new platform was launched for the 2022 funding cycle)

Applicant (External/Public facing)

- An intuitive online platform for application submissions
- Auto-populating feature, reducing manual input

Program Managers (Internal)

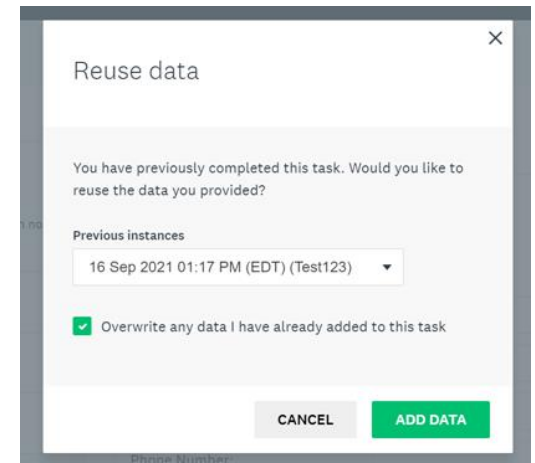
- Search button to find organizations in the system
- Logic model built in (i.e. flags that goes over 30% program budget)
- Emailing directly from the system

Adjudicators (Internal/External)

- Ease of adjudication
- Side by side comparison

Grant Coordinator & Finance (Internal)

- Coordination, Finance Review and Rating, Pulling information
- Streamline administration, reports and review
- Distribution Lists/Communication – PM & Public.



Next Steps

- Staff will be incorporating a consistent adjudication process across all program streams and maintain category ratings to ensure equality, equity, inclusivity, and transparency in the fund.
- Annual Budget for CEF; The funding allocation has been fairly static and has not necessarily adapted to the changing needs of the community;
- Reviewing how funds are distributed to ensure the program is serving all communities equally
- Review the fund's current overall funding guidelines, program stream guidelines, related funding caps and report back to the Grants Sub-Committee with recommendations to ensure the fund is evolving with the needs of community.

2022 Approved Budget

By Categories

Agriculture	\$ 143,360
Arts	\$2,770,540
Communities, Culture & Heritage	\$ 567,700
Community Services	\$2,164,360
Environment	\$ 146,390
Sports & Active Lifestyles	\$ 245,990

Total 2022 Budget	\$ 6,038,340
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The City Enrichment Fund Team

CEF TEAM	TITLE	CITY ENRICHMENT FUND ADMINISTRATION	CONTACT
Morgan Stahl	Director, Government Relations & Community Engagement	Director	Morgan.Stahl@hamilton.ca
Mimi John	Grants & Strategic Partnerships Coordinator	Grants Co-ordinator	Mimi.John@hamilton.ca
Monique Garwood	Business Administrator	Finance	Monique.Garwood@hamilton.ca
PROGRAM MANAGER	TITLE	PROGRAM AREA	CONTACT
Tyson McMann	Business Development Consultant	Agriculture	Tyson.McMann@hamilton.ca
Andrea Carvalho	Policy Analyst – Grants	Arts Communities, Culture & Heritage	Andrea.Carvalho@hamilton.ca
Carmen Bian	Senior Policy Analyst	Community Services	Carmen.Bian@hamilton.ca
Whitney Slattery	Clean & Green Coordinator	Environment	Whitney.Slattery@hamilton.ca
Deb Mawdsley	Sport Specialist	Sport & Active Lifestyles	Deborah.Mawdsley@hamilton.ca
Kelly Austin	Senior Project Manager – Digital Innovation	Digital	Kelly.Austen@hamilton.ca




THANK YOU

www.hamilton.ca/CityEnrichmentFund



INFORMATION REPORT

TO:	Chair and Members Audit, Finance and Administration Committee
COMMITTEE DATE:	December 1, 2022
SUBJECT/REPORT NO:	Office of the City Auditor - Overview (AUD22008) (City Wide)
WARD(S) AFFECTED:	City Wide
PREPARED BY:	Charles Brown CPA, CA (905) 546-2424 Ext. 4469 Brigitte Minard CPA, CA, CIA, CGAP (905) 546-2424 Ext. 3107
SUBMITTED BY:	Charles Brown City Auditor Office of the City Auditor
SIGNATURE:	

COUNCIL DIRECTION

In 2012, Council passed By-law No. 12-073 to appoint the Director of Audit Services (now known as the City Auditor) as an Auditor General under Section 223.29 of the *Municipal Act, 2001*.

By-law No. 12-073 was then replaced by By-law 19-180 in 2019, "To appoint the City Auditor an Auditor General" under Section 223.29 of the *Municipal Act, 2001*.

INFORMATION

At the start of a new term of Council, an important part of the orientation process is to provide an overview of the Office of the City Auditor, including:

- Role of the City Auditor (Auditor General)
- Mandate

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OUR Culture: Collective Ownership, Steadfast Integrity, Courageous Change, Sensational Service, Engaged Empowered Employees.

SUBJECT: Office of the City Auditor - Overview (AUD22008) (City Wide)

Page 2 of 2

- Services Provided
- Audit Authority and independence
- Key policies and By-laws
- Recent report highlights and work in progress

A presentation will be given by the City Auditor.

APPENDICES AND SCHEDULES ATTACHED

Appendix "A" to Report AUD22008 – Office of the City Auditor: Overview presentation



Hamilton

OFFICE OF THE CITY AUDITOR: OVERVIEW

December 1, 2022

Introduction & Agenda

Charles Brown CPA, CA

- City Auditor since January 2016
- Prior to joining the City, had a 27-year career with the Province of Ontario and held various roles in both audit and finance, including leading the audit functions at the Ministry of Transportation, Ministry of Agriculture, Food and Rural Affairs, and most recently was Director of Finance at the Ministry of Health and Long-Term Care.
- Also gained experience working at the Federal level when he was seconded for 2 years to establish the Audit and Evaluation function for a new agency – the Federal Economic Development Agency of Southern Ontario.

Agenda

- How the Office Functions/Responsibilities
- How it serves Council and the public

- To provide independent, objective assurance regarding the sound functioning and compliance with policy of City programs
- To ensure risks to the City are managed efficiently and effectively
- To add value and improve City operations
- Per the Municipal Act the City Auditor (Auditor General) “assists Council in holding itself and its administrators accountable for the quality of stewardship over public funds and for achievement of value for money in municipal operations”

Scope of Our Audits

Evaluate adequacy and effectiveness of the City's:

- Governance
- Risk management processes
- Compliance with policies, standards, procedures & laws
- Internal control structures
- Quality of performance to achieve goal & objectives
- Value for money in service delivery

Services Provided by City Auditor/Resources

- Compliance/Control Assessment Audits
- Value for Money Audits
- Follow-up Audits
- Risk Assessments
- Special projects requested by Council
- Fraud, Waste, & Whistleblower
 - Investigations
 - Detection/Prevention work
- Lessons Learned/Opportunities Assessment

Develop a risk-based Term of Council audit work plan (approved by Council).

Office of the City Auditor has 7.0 FTEs and utilizes external audit/investigation firms and other subject matter experts as required for projects.

Fraud and Waste Hotline



confidential
anonymous

SPEAK UP

Report any wrongdoing

Use the Fraud and Waste Hotline

www.hamilton.ca/Fraud

Call Toll Free 24/7 1-888-390-0393

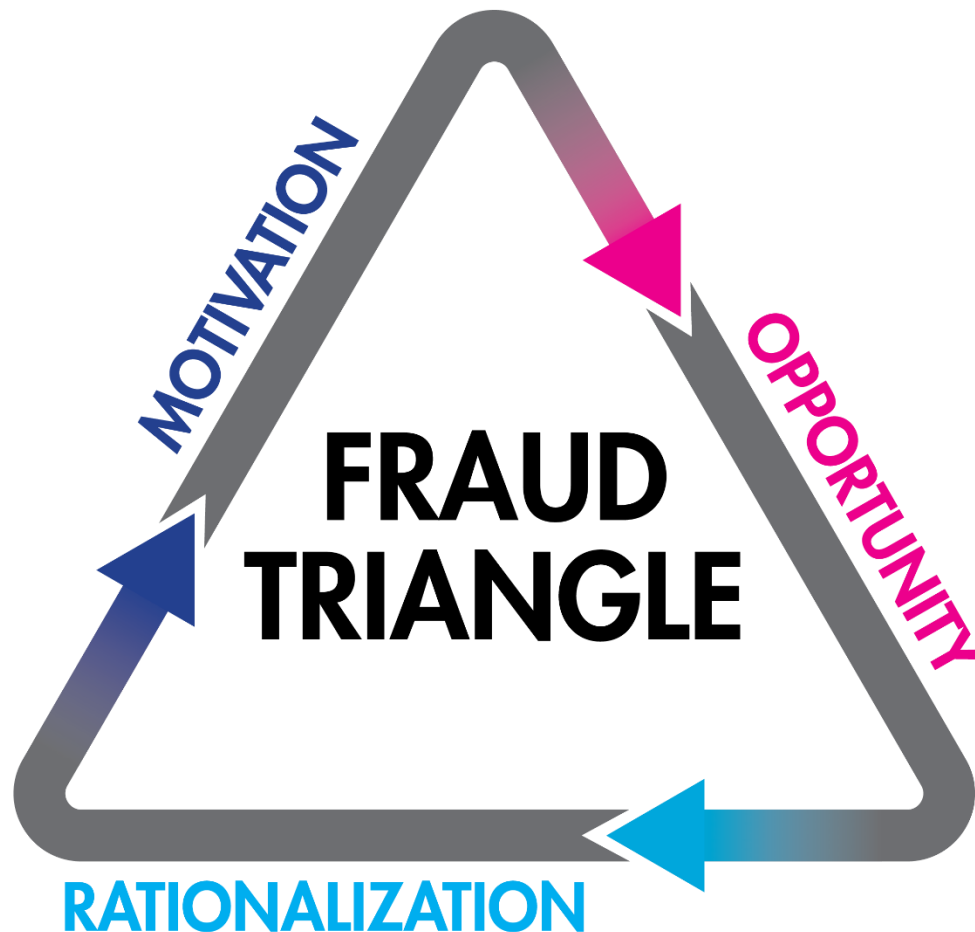


Hamilton
Office of the City Auditor

Fraud & Waste Hotline

- Fraud & Waste Hotline (launched in mid-2019 as a 3 year pilot project)
- Employees or members of public can report complaints about fraud or wasteful practices anonymously via a hotline managed by third party on a 24/7 basis
- Some complaints are referred to others and may or may not require report back. Others may be investigated by the City Auditor.
- Hotline activity and investigations are summarized in an Annual Report to Council
- Report activity is 107 per year (latest annual substantiation rate 32%)

How Fraud Occurs: The Fraud Triangle



- Identified in Council approved Office of the City Auditor Charter
- Full, free and unrestricted access to any and all records, property and personnel relevant to any function under review
- Authority to conduct audits and reviews of all City Departments, Members of Council, agencies, boards and commissions, as well as other entities the City is related to or has an interest in
- The City Auditor has been appointed by by-law as an Auditor General
- Holds the responsibilities, including the powers, duties and protections under Sections 223.19 to 223.23 of the Municipal Act

Office of the City Auditor Independence

- Provided for in the Office of the City Auditor Charter
- Essential component to building public trust and preserving objectivity
- Audit reports functionally to Audit, Finance and Administration Committee (AFA) and administratively to the City Manager
- Reports sent directly to AFA
- Activities are to remain free of influence by any element in the organization, including matters of audit selection, scope procedures, frequency, timing
- Audit shall have no direct operational responsibility over any activities or report content it reviews

- Audit Reports are in two forms – short form for compliance, control and process audits – long form for Value for Money reports
- Draft reports are presented to Departmental leadership for comment and response
- In most cases, management responses to each recommendation are contained in the report. A two week timeline is provided
- Follow-up reports on action taken are scheduled to take place within 12-36 months of issue

- City Auditor has been appointed as an Auditor General (AG) under sec 223 of the Municipal Act with described powers and duties and shall perform duties “in an independent manner”
- Per the Act the AG reports to Council and is responsible for assisting the Council in holding itself and its administrators accountable for the quality of stewardship over public funds and for achievement of value for money in municipal operations
- Entitles AG to access information necessary to perform their duties but also creates a **duty of confidentiality** with respect to matters that come to his or her knowledge in the course of their duties
- Provides authority to perform their duties in relation to grant receipts
- Provides powers to examine any person on oath on any matter pertinent to an audit or examination. AG and may summon witnesses and compel the production of documents using the powers of the Public Inquiries Act sec 33
- AG is not a compellable witness in a civil proceeding and disclosing privileged documents to AG does not waive privilege
- Sec 223 overrides FOI e.g. analysis exempt from FOI disclosure

Key Policies & By-laws

Whistleblower By-law

- Provides a mechanism for employee disclosure of serious wrongdoing while providing protection from reprisal
- Serious wrongdoing includes Criminal Code violation, misappropriation of assets, Code of Conduct contraventions, potential harm to safety of a person or environment and reprisals
- Semi-annual reports are made to Council on Whistleblower activity
- City Auditor makes the determination whether to investigate

Fraud Policy and Protocol

- Provides guidelines and responsibilities regarding appropriate actions for detecting, reporting and investigating fraud
- Requires notification of Audit of suspected fraud at the earliest convenience
- Audit carries out an initial review which may extend to a full investigation
- Audit has full and unrestricted access to records and personnel

City-Wide Cash Handling Policy

- Unannounced audits performed periodically across the City
- Self assessment program for all locations has been developed

- Council members are provided the opportunity to give individual input into the Term of Council Office of the City Auditor Work Plan
- Once approved, a 2/3 majority is required to change the plan
- Part of the audit plan (25%) is left open for special requests or projects identified by the City Auditor

- By approved policy, Council is to be proactively informed of any “serious matter” that comes to the attention of the Office of the City Auditor
- A serious matter is a situation that meets one or more of the following criteria:
 - Could pose a threat (cybersecurity exposure) to the organization’s information systems, hardware, software applications or involves a major privacy breach
 - Threatens public safety
 - Could have a significant adverse affect on vulnerable populations
 - Involves fraud over \$100,000
 - Results in investigation by OCA and referral to the Police
 - In the judgement of the City Auditor are deemed to be of a significant risk to the Corporation

A Few Past Reports

- Audit of **DARTS** (the City's Accessible Transit Service) with respect to the adequacy of maintenance and inspection. Vehicles condition found to be poor due to inadequate maintenance practices
- **Grightmire Arena Project** Lessons Learned Audit about what can be done better to manage construction projects
- Focused on things that could be done better from a project management and legal remedy perspective, especially with high risk projects
- Two audits of **Roads Program** (construction and maintenance)
- Part 1 in 2021 identified issues with quality of asphalt, testing adequacy, preservation and maintenance, and methods of asset management/state of the network reporting
- Part 2 in 2022 cited issues with the quality assurance and validation related to aggregates and weight based contracts
- **Hamilton Future Fund** - findings related to administration and need for strategic direction
- **Cybersecurity/Security of Mobile Devices** – recommendations to improve protection from cyberfraud and malicious attacks

- Audit of Cemeteries Administration (which is required to be managed as a trust)
- Transfer Payments and Grants
- Personal Use of City Vehicles
- Quality Management of Road Construction in New Development
- Audit of Hamilton Water Metering Program
- Audit of Employee Benefits Management and Administration
- Review of Equity, Diversity and Inclusion Initiative
- Stormwater Asset Management
- Audit of Real Estate – Leases and Licensing

Information about Audit Committee Responsibilities

- Canadian Audit and Accountability Foundation is a research and training organization that serves auditors and members of oversight bodies such as auditor committees
- For 40 years they have promoted best practices and research in value for money auditing used by Federal, Provincial and Municipal Auditors
- They offer 2 free training modules for Municipal Councillors
- Municipal Oversight for Councillors – Module 1 Foundations
- Municipal Oversight for Councillors – Module 2 The Role of audit
- www.caaf-fcar.ca

Questions

Hamilton Women and Gender Equity Committee Annual Report 2022



Committee Mandate

The Women and Gender Equity Committee (previously named Hamilton Status of Women Committee) for the City of Hamilton acts as an Advisory Committee on matters pertaining to gender inequities faced by women, trans, and non-binary individuals. It achieves this mandate by providing Council input on matters of municipal concern and evaluating the City on its related efforts.

Terms of Reference

The Women and Gender Equity Committee is sending a request to update the Terms of Reference to include the following as part of its strategic objectives:

“That the committee identify the needs of women, trans and nonbinary individuals in the community and evaluate requests for support in collaboration with stakeholders working with equity seeking groups within the City of Hamilton.”

Stakeholder Engagement

The Women and Gender Equity Committee received presentations from stakeholders including HSR respecting equity in hiring and recruitment, and Hamilton Health Sciences.

The committee has expressed interest in having staff presentations to support its understanding of the budget process, so that they can provide advisement and support to Council.

Stakeholder Engagement

The committee engaged with YWCA Hamilton to support and promote the Women of Distinction Awards and Elect More Women events.

The committee continues to support the work of Sisters in Spirit Hamilton Organization, and recently contributed funds toward a ribbon skirt to honour a community member.

Committee Activity

Over the course of this past year, the Women and Gender Equity Advisory Committee has engaged with Council through committee reports applying a gender equity lens on recommendations to Council, and updating its terms of reference and committee name.

The committee's membership had significantly reduced over the course of the term, and staff supported the committee in welcoming 8 new members in April, 2022.

Committee Activity

The committee provided a Citizen Committee Report respecting recommendations to re-implement the encampment protocol, and provided a delegation at the request of Council on the subject as well.

The committee recently developed Citizen Committee Reports on inclusionary zoning and developing a winter housing strategy, and is considering future reports that align with the committee mandate.

Future Plans for the Committee


The committee has indicated interest in receiving a status update on the menstrual products pilot, and recommending the continuation and expansion of the pilot.

Additionally, the committee plans to develop Citizen Committee Reports respecting the impact of COVID-19 on women, trans, and non-binary people, and exploring ways in which the committee and the City of Hamilton could better support survivors of domestic violence.

The committee had not been consulted or advised of any changes to the code of conduct, and has requested staff support in receiving additional information to provide feedback. Council voted to make changes in January, 2022, did not reach out to Citizen Advisory Committees for feedback, and did not send the code of conduct to the Hamilton Women and Gender Equity Committee.



INFORMATION REPORT

TO:	Chair and Members Audit, Finance and Administration Committee
COMMITTEE DATE:	December 01, 2022
SUBJECT/REPORT NO:	2022 Third Quarter Emergency and Non-competitive Procurements Report (FCS22046(b)) (City Wide)
WARD(S) AFFECTED:	City Wide
PREPARED BY:	Patricia Vasquez (905) 546-2424 Ext. 5972
SUBMITTED BY:	Shelley Hesmer Acting Director, Financial Services and Taxation Corporate Services
SIGNATURE:	

COUNCIL DIRECTION

Council has directed Procurement to report on the use of Sections 4.10 and 4.11 of the Procurement Policy on a quarterly basis.

INFORMATION

This Report is issued quarterly in accordance with the Procurement Policy. The report details the procurement of goods and/or services during emergency situations and those detailed in Section 4.11 – Non-competitive Procurements for the third quarter of 2022.

The Policy for Non-competitive Procurements is used in narrowly defined circumstances where it is justified that the policies for the general acquisition process could not be followed. The “Emergency Procurement/Non-competitive Procurement Form” is completed by the Client Department and approved by the General Manager.

During the third quarter of 2022, there were 83 purchases totalling \$6,358,531.32 (Canadian dollars) and \$226,146.75 (US dollars), which were processed through the

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**SUBJECT: 2022 Third Quarter Emergency and Non-competitive Procurements
Report (FCS22046(b)) (City Wide) - Page 2 of 3**

use of an approved Policy 10 or 11. These are summarized in Appendix “A” to Report FCS22046(b).

The breakdown are as follows:

- 7 purchases totalling \$2,495,679.84 (Canadian dollars) were issued under Policy 10, as “Emergency” purchases, whereby goods and services were acquired by the most expedient and economical means. The following purchase represents the largest dollar amount in this category:
 - Purchase Order 100048 for \$1,433,133.51 was issued to Wessuc Inc. for emergency works including clean up and removal of sludge from digester 3 and the removal of foam insulation from the roof to allow inspection and repair of the steel structure at Woodward Avenue Wastewater Treatment Plant. This Policy 10 was required for the immediate clean-up required as a result of 50,000 litres of primary sludge escaping from the digester through a damaged roof cover. This emergency procurement has been reported to the Public Works Committee and Council on May 16, 2022 (Report PW22034).
 - Purchase Order 97465 for \$816,144.19 was issued to Wood Canada Ltd. for emergency engineering services required for the clean-up of Chedoke Creek and the remediation and mitigation works to offset the impacts associated with the added nutrient loading to Cootes Paradise and the Western Hamilton Harbour as ordered by the Ministry of the Environment, Conservation and Parks. This Policy 10 was required to complete the work within the tight timelines in order to remain compliant with the Ministry Order. This emergency procurement has been reported to the General Issues Committee and Council on August 8, 2022 (Report PW19008)(p)).
- 20 purchases totalling \$1,284,724.19 (Canadian dollars) represent short-term “Extensions” of current contracts which have expired, and unforeseeable circumstances have caused a delay in awarding a new contract. The following purchases represent the largest dollar amounts in this category:
 - Purchase Orders 100310 for \$400,000.00 was issued to SNF Canada Ltd. for the supply, delivery and inventory management of digested sludge dewatering polymer at Woodward Avenue Waste Water Treatment Plant. This extension was required in order to maintain services and provide sufficient time to complete the Request for Proposals evaluation process and award a new contract.
 - Purchase Orders 100375 for \$380,000.00 was issued to Hamilton Fire Control Ltd. for the supply and delivery of fire safety equipment inspections, testing and repair services. This extension was required in order to maintain services and

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SUBJECT: 2022 Third Quarter Emergency and Non-competitive Procurements Report (FCS22046(b)) (City Wide) - Page 3 of 3

provide sufficient time to complete the procurement process and award a new corporate contract in place for September 1, 2023.

- \$245,000.00 was issued to Moneris Solutions Corp. for merchant payment processing services and devices. This extension was required in order to maintain services until February 28, 2023. It is the intention to prepare a report to Council in Q4 2022 to request a further three year single source extension to allow for sufficient time to complete the procurement process and award a new contract.
- 56 purchases totalling \$2,578,127.29 (Canadian dollars) and \$226,146.75 (US dollars) were identified as “Single Source” purchases whereby a particular vendor was recommended because it was more cost-effective or beneficial to the City. The following purchases represent the largest dollar amounts in this category:
 - Purchase Order 100109 for \$240,300.00 was issued to SNC Lavalin Inc. (SNC) for the provision of detailed design engineering services for the replacement of Bridge 451 Grindstone Creek Bridge over CP Rail and Grindstone Creek in Waterdown and the relocation of existing utilities. It was in the best interest of the City to have SNC complete the additional scope since they have the expertise and knowledge given they were involved in the preliminary/functional design.
 - Purchase Order 100518 for \$240,000.00 was issued to Mohawk Ford Sales (1996) Ltd. for the supply and delivery of three (3) Ford F150 Lightning Pro Electric Trucks that is a fit for purpose fleet unit. This will allow the Fleet division to secure a place in the 2023 build schedule for the 2023 electric trucks given the order window was allocated on a first come first serve basis.
 - Purchase Order 100283 for \$160,000.00 was issued to CDW Canada Corp. (CDW) for the planning, design, deployment and migration of FirstClass email system to Microsoft Office 365 and Outlook. It was in the best interest of the City to have CDW complete the work since they have knowledge of the City’s current Microsoft Office 365 configuration and had assisted with the set up of the environment when Outlook for eWarrant users was first deployed in 2019.

APPENDICES AND SCHEDULES ATTACHED

Appendix “A” to Report FCS22046(b) – Third Quarter Emergency and Non-Competitive Procurements Report.

PV/dw

2022 Third Quarter Emergency and Non-competitive Procurement Report

PO No.	Type	Amount	Supplier	Division	Ward No.
City Manager's Office					
100317	SGLE	\$10,500.00	Egale Canada Human Rights Trust	Human Resources	All Wards
100454	SGLE	\$88,000.00	Optimus SBR Inc.	Human Resources	All Wards
100316	SGLE	\$110,000.00	Frontdesk Queue Management Systems Inc.	Digital, Innovation and Strategic Partnerships	All Wards
Corporate Services					
100398	SGLE	\$7,000.00	Pegasus Direct Mail Worx o/a Directworx	City Clerk	All Wards
100184	SGLE	\$43,528.00	Federal Engineering, Inc.	Information Technology	All Wards
100330	SGLE	\$75,000.00	1904452 Ontario Ltd.	Information Technology	All Wards
94247	EMER	\$79,500.00	Compugen Inc.	Information Technology	All Wards
No PO	EXTN	\$245,000.00	Moneris Solutions Corp.	Customer Service and POA	All Wards
Healthy and Safe Communities					
100440	SGLE	\$10,000.00	Practical Turf Care	Recreation	Wards 1, 3, 4
100331	SGLE	\$12,200.00	ACRE Consulting	Housing Services	All Wards
100338	SGLE	\$15,000.00	KFL&A Public Health	Medical Officer of Health	All Wards
100492	SGLE	\$20,000.00	Petruzzi Automotive & Industrial Supply Inc.	Hamilton Fire Department	All Wards
100093	SGLE	\$26,514.00	McKesson Canada Corp.	Medical Officer of Health	All Wards
98218	SGLE	\$84,999.00	Verto Inc.	Medical Officer of Health	All Wards
Library					
100503	SGLE	\$19,099.00	Technologies Stay Connected Inc.	Library	Ward 9
Planning and Economic Development					
97739	EXTN	\$12,217.44	Pasword Protection Services Inc.	Tourism and Culture	All Wards
100059	EXTN	\$15,000.00	QM LP o/a QM Environmental	Tourism and Culture	All Wards
100072	SGLE	\$15,000.00	Hamilton Chamber of Commerce	Economic Development	All Wards
100484	SGLE	\$16,039.50	Solid Cadgroup Inc.	Growth Management	All Wards
100452	SGLE	\$18,882.00	Eris Information LP	Economic Development	All Wards
100372	SGLE	\$40,000.00	1215553 Ontario Ltd. o/a Allegra	Tourism and Culture	All Wards
100185	SGLE	\$47,000.00	SHS Inc.	Planning	All Wards
97826	SGLE	\$50,000.00	Harper's Property Maintenance	Licensing and By-law Services	All Wards
100510	SGLE	\$69,600.00	Mohawk College Enterprise	GM Office PED	All Wards
100294	SGLE	\$70,000.00	KPMG LLP	Economic Development	All Wards
100094	SGLE	\$76,000.00 (USD)	Project For Public Spaces Inc.	Economic Development	Ward 2
100537	SGLE	\$86,271.36	R.V. Anderson Associates Ltd.	Growth Management	Ward 11
Police					
100272	EXTN	\$1.98	Teknion Ltd.	Police	All Wards
100506	EXTN	\$1.98	Teknion Ltd.	Police	All Wards
100532	EXTN	\$1.98	Teknion Ltd.	Police	All Wards
100378	EXTN	\$2,213.96	Teknion Ltd.	Police	Wards 2, 8, 5
100271	EXTN	\$2,709.96	Teknion Ltd.	Police	All Wards
99325	SGLE	\$6,970.00	Environmental Consulting OCOH Health o/a ECOH Management Inc.	Police	Ward 6

2022 Third Quarter Emergency and Non-competitive Procurement Report


PO No.	Type	Amount	Supplier	Division	Ward No.
100395	EXTN	\$7,223.20	Teknion Ltd.	Police	Wards 2, 8, 5
100507	EXTN	\$7,379.00	Teknion Ltd.	Police	All Wards
100377	EXTN	\$7,397.69	Teknion Ltd.	Police	Wards 2, 8, 5
100260	EXTN	\$7,577.00	Hamilton Fire Control Ltd.	Police	Wards 2, 8, 5
100349	SGLE	\$7,900.00 (USD)	Von Der Haus Gill German Shepherds Inc.	Police	Wards 2, 8,5
100369	SGLE	\$13,104.00 (USD)	AARDVARK	Police	Wards 2, 8,5
100234	SGLE	\$15,000.00	Graphic Associates	Police	Wards 2, 8,5
100306	SGLE	\$15,213.88	Air Clean Systems Canada	Police	Ward 2
100112	SGLE	\$23,405.00	Terradyne Armoured Vehicles Inc.	Police	Wards 2, 8,5
100268	SGLE	\$25,000.00	Thomson Reuters Canada	Police	Wards 2, 8,5
100146	SGLE	\$56,000.01 (USD)	Teel Technologies Canada	Police	All Wards
99178	SGLE	\$100,000.00	Pacific Safety Products Inc.	Police	Wards 2, 8,5
100283	SGLE	\$160,000.00	CDW Canada Corp.	Police	Wards 2, 8,5
Public Works					
95215	SGLE	\$5,000.00	MTE Consultants Inc.	Energy, Fleet and Facilities Management	Ward 2
100277	SGLE	\$10,000.00	Toromont Industries Ltd.	Energy, Fleet and Facilities Management	All Wards
100180	SGLE	\$13,020.80	BUCHI Corp.	Hamilton Water	Ward 4
96712	EXTN	\$15,000.00	QM LP o/a QM Environmental	Energy, Fleet and Facilities Management	All Wards
99565	SGLE	\$15,000.00	A M Roofing Systems Inc.	Energy, Fleet and Facilities Management	Ward 9
100245	SGLE	\$15,000.00	Integrated Distribution Systems Ltd.	Energy, Fleet and Facilities Management	All Wards
100102	SGLE	\$22,044.25	Cleanair Environmental Monitoring Inc.	Hamilton Water	Ward 4
87145	EXTN	\$23,000.00	Canadian Linen and Uniform Service	Transit	All Wards
100564	SGLE	\$24,986.00	Data Communications Management Corp.	Hamilton Water	All Wards
86883	EXTN	\$25,000.00	Canadian Linen and Uniform Service	Energy, Fleet and Facilities Management	All Wards
100149	SGLE	\$25,000.00	University of Waterloo	Hamilton Water	All Wards
80445	SGLE	\$26,035.00	Associated Engineering (Ont.) Ltd.	Hamilton Water	Ward 4
96484	SGLE	\$27,231.00	AECOM Canada Ltd.	Hamilton Water	Ward 13
100122	EMER	\$29,224.00	Evolve Electric Inc.	Energy, Fleet and Facilities Management	Ward 1
100248	SGLE	\$29,260.00	Impact Ecovision Environmental Inc.	Environmental Services	All Wards
99188	EXTN	\$30,000.00	Royal Security Solutions Inc.	Energy, Fleet and Facilities Management	All Wards
100392	EMER	\$33,284.98	Rankin Construction Inc.	Transportation Operations and Maintenance	Wards 6, 7
100199	EMER	\$38,675.00	A M Roofing Systems Inc.	Energy, Fleet and Facilities Management	Ward 9
100404	EXTN	\$45,000.00	Pasword Protection Services Inc.	Energy, Fleet and Facilities Management	All Wards
100231	SGLE	\$50,000.00	Black Armour Asphalt Products Inc.	Hamilton Water	All Wards
100239	SGLE	\$50,000.00	Henderson Recreation Equipment Ltd.	Environmental Services	All Wards
100240	SGLE	\$50,000.00	New World Park Solutions Inc.	Environmental Services	All Wards
100433	SGLE	\$50,000.00	Slater Hill Inc.	Environmental Services	All Wards
100229	SGLE	\$56,000.00	Hamilton Region Conservation Authority	Hamilton Water	All Wards
100230	SGLE	\$57,456.00	Maclean Media Systems Inc.	Energy, Fleet and Facilities Management	Ward 2

2022 Third Quarter Emergency and Non-competitive Procurement Report

PO No.	Type	Amount	Supplier	Division	Ward No.
100147	EXTN	\$60,000.00	A City Window Repair Co. Ltd. o/a City Window & Glass	Energy, Fleet and Facilities Management	All Wards
100045	SGLE	\$65,000.00	Dillon Consulting Ltd.	Hamilton Water	Ward 13
100574	EMER	\$65,718.16	Terra HX Inc.	Hamilton Water	Ward 4
100535	SGLE	\$73,142.74 (USD)	SCS Engineers	Environmental Services	Wards 1-5, 12, 13, 15
95031	SGLE	\$76,735.00	R.V. Anderson Associates Ltd.	Hamilton Water	Ward 14
100429	SGLE	\$149,837.50	Univerus Software Canada Inc.	Transportation Operations and Maintenance	All Wards
100518	SGLE	\$240,000.00	Mohawk Ford Sales (1996) Ltd.	Energy, Fleet and Facilities Management	All Wards
100109	SGLE	\$240,300.00	SNC Lavalin Inc.	Engineering Services	Ward 15
100375	EXTN	\$380,000.00	Hamilton Fire Control Ltd.	Energy, Fleet and Facilities Management	All Wards
100310	EXTN	\$400,000.00	SNF Canada Ltd.	Hamilton Water	All Wards
97465	EMER	\$816,144.19	Wood Environment & Infrastructure Solutions, a Division of Wood Canada Ltd.	Hamilton Water	Wards 1, 2, 7, 8, 13, 14
100048	EMER	\$1,433,133.51	Wessuc Inc.	Hamilton Water	Ward 4



INFORMATION REPORT

TO:	Chair and Members Audit, Finance and Administration Committee
COMMITTEE DATE:	December 01, 2022
SUBJECT/REPORT NO:	2022 Third Quarter Non-compliance with the Procurement Policy Report (FCS22047(b)) (City Wide)
WARD(S) AFFECTED:	City Wide
PREPARED BY:	Patricia Vasquez (905) 546-2424 Ext. 5972
SUBMITTED BY:	Shelley Hesmer Acting Director, Financial Services and Taxation Corporate Services
SIGNATURE:	

COUNCIL DIRECTION

Procurement Policy, Section 4.19, Item (3) requires a quarterly report be prepared and presented to Council to report the use of all Procurement Policy Non-Compliance Forms.

INFORMATION

This Report is issued quarterly in accordance with the Procurement Policy. This report details the use of all Procurement Policy Non-Compliance Forms for the third quarter of 2022.

Procurements that are non-compliant with the Procurement Policy can be identified at any time during the procurement process. Procurements are deemed to be non-compliant with the Procurement Policy when the applicable Policy (Policies) and published procedure(s) are not followed. Under Policy 19, the General Manager is responsible for reviewing each incident and determines the appropriate level of disciplinary action to be taken.

During the third quarter of 2022, there were five (5) instances relating to the use of Policy 19, totalling \$70,543.50. The instances are summarized in Appendix "A" to Report FCS22047(b).

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SUBJECT: 2022 Third Quarter Non-compliance with the Procurement Policy Report (FCS22047(b)) (City Wide) - Page 2 of 2

APPENDICES AND SCHEDULES ATTACHED

Appendix "A" to Report FCS22047(b) – 2022 Third Quarter Non-compliance with the Procurement Policy Report

PV/dw


2022 Third Quarter Non-compliance with the Procurement Policy Report

PO No.	Amount	Name	Division	Ward	Comments
Corporate Services					
100476	\$44,065.45	Compugen Inc.	Information Technology	All Wards	<p><u>Description of Goods/Services:</u> Supply and delivery of Cohesity DataProject backup and recovery software licenses</p> <p><u>Procurement comment:</u> Per the Procurement Policy, client departments must use the RFQ template when requesting quotes from vendors (contains terms and conditions to protect the City and binds the vendors to the City's terms and conditions versus using theirs).</p> <p>In addition, per the Procurement Policy, any multi-year RFQs including any contract with option(s) to extend, issued by the client department must be reviewed and approved by the Procurement Section prior to the RFQ being issued. Procurement must also review all bids received and any award recommendations for all multi-year RFQs.</p>
Healthy and Safe Communities					
No PO	\$34.31	The Home Depot	Recreation	Ward 4	<p><u>Description of Goods/Services:</u> Purchase of sod for the Canadian Juniors Golf Tournament at Kings Forest Golf Club</p> <p><u>Procurement comment:</u> Per the Procurement Policy, client departments shall utilize all applicable City Contracts. (Corporate Contract - RFQ for supply and delivery of Sod)</p>
No PO	\$59.66	Connon Nurseries	Recreation	Ward 4	<p><u>Description of Goods/Services:</u> Purchase of sod for the Canadian Juniors Golf Tournament at Kings Forest Golf Club</p> <p><u>Procurement comment:</u> Per the Procurement Policy, client departments shall utilize all applicable City Contracts. (Corporate Contract - RFQ for supply and delivery of Sod)</p>
Planning and Economic Development					
83263	\$23,130.00	Dillon Consulting Ltd.	Planning	Wards 2, 3, 4, 5	<p><u>Description of Goods/Services:</u> Provision of consulting services for the Bayfront Strategy project, a high level, long term vision and action plan to support the transpiration of the Bayfront Industrial area</p> <p><u>Procurement comment:</u> The additional work undertaken was outside of the initial project award scope and GM approval (through the P11 Single Source process) was not obtained prior to completing the work. Per the Procurement Policy, the client department shall obtain the approval of their GM prior to City staff entering into any discussions with any vendor regarding the purchase of the good/service.</p>
Public Works					

PO No.	Amount	Name	Division	Ward	Comments
96640	\$3,254.08	V2PM Inc. Div of Vanguard Pacific Technologies Ltd.	Energy, Fleet and Facilities Management	Ward 3	<p><u>Description of Goods/Services:</u> Provision of consulting services for the 2021-2031 Yards Study that was initially awarded by Roster Assignment under Contract C12-06-18 - Professional & Consultant Services Roster 2019-2020</p> <p><u>Procurement comment:</u> Changes in the scope of work as a result of the addition of five other sites resulted in additional funds required.</p> <p>The additional work undertaken was outside of the initial project award scope and GM approval (through the P11 Single Source process) was not obtained prior to completing the work. Per the Procurement Policy, the client department shall obtain the approval of their GM prior to City staff entering into any discussions with any vendor regarding the purchase of the good/service.</p>



INFORMATION REPORT

TO:	Chair and Members Audit, Finance and Administration Committee
COMMITTEE DATE:	December 01, 2022
SUBJECT/REPORT NO:	2022 Third Quarter Request for Tenders and Proposals Report (FCS22048(b)) (City Wide)
WARD(S) AFFECTED:	City Wide
PREPARED BY:	Patricia Vasquez (905) 546-2424 Ext. 5972
SUBMITTED BY:	Shelley Hesmer Acting Director, Financial Services and Taxation Corporate Services
SIGNATURE:	

COUNCIL DIRECTION

Procurement Policy, Section 4.2 – Approval Authority, Item (6) requires a quarterly status report for Request for Tenders and Request for Proposals be prepared and presented to Council.

INFORMATION

This Report provides an update on the status of active Request for Tenders and Request for Proposals and Cooperative Procurements for the third quarter of 2022.

Request for Tenders and Request for Proposals have been issued and awarded in accordance with the City of Hamilton Procurement Policy. Those items with a status of “Under Review” will remain on the Report until such time an award is made. Request for Tenders and Request for Proposals listed under the “Cooperative Procurements” section was entered into by the City of Hamilton (City) via a cooperative procurement in accordance with the City’s Procurement Policy, Section 4.12 – Cooperative Procurements.

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**SUBJECT: 2022 Third Quarter Request for Tenders and Proposals Report
(FCS22048(b)) (City Wide) - Page 2 of 2**

Appendix "A" to Report FCS22048(b) details all Request for Tenders and Request for Proposals documents issued by the City or entered into by the City through a cooperative procurement. Award information is current as of September 30, 2022.

CORRECTIONS

Audit, Finance and Administration Committee, September 8, 2022

Item 7.3 – 2022 Second Quarter Request for Tenders and Proposals Report
(FCS22048(a)) (City Wide)

Page 2: C11-13-22 was incorrectly reported as 'Awarded'. This report reflects the corrected status of 'Closed and Under Review'.

Page 7: C13-22-22 was incorrectly reported as being in "Ward 13". This report reflects the corrected Ward information of "Ward 15".

APPENDICES AND SCHEDULES ATTACHED

Appendix "A" to Report FCS22048(b) – 2022 Third Quarter Request for Tenders and Proposals Report

PV/dw

CITY OF HAMILTON
 Summary of Tenders and Proposals Issued – July 1, 2022 – September 30, 2022

Contracts Awarded

Contract Reference	Contract Title	Closing Date (mm/dd/yyyy)	Vendor	Term	Award Amount	Ward
C11-24-22	Tender for Supply and Delivery of Transit Bus Brake Parts for the City of Hamilton, City of Burlington and Town of Oakville	04/06/2022	Transaxle Parts (Hamilton) Inc.	1 year + 4 options	\$211,943.49	All Wards
C13-22-22	Tender for General Contractors Required for Waterdown Library Roof Repair	04/20/2022	Flynn Canada Ltd.	Project Specific	\$403,110.00	Ward 15*
C11-23-22	Proposal for Prime Consultant Services Required for the Dundas Wastewater Treatment Plant (WWTP) Health & Safety Immediate Needs and Structural Repairs	05/04/2022	GM BluePlan Engineering Ltd.	Project Specific	\$386,670.00	Ward 13
C12-06-22	Tender for Supply and Delivery of Automotive Lubricants	05/10/2022	Petro-Canada Lubricants Inc.	1 year + 4 options	\$2,426,195.56	All Wards
C13-25-22	Tender for the Upgrade of Boiler and Condenser Units at 330 Wentworth Street North Operations Center	05/13/2022	FXD Performance Contracting Inc.	Project Specific	\$401,600.00	Ward 3

Contracts Awarded

Contract Reference	Contract Title	Closing Date (mm/dd/yyyy)	Vendor	Term	Award Amount	Ward
C12-03-22	Tender for the Supply and Delivery of Transmission Services for Various City Vehicles as and when Required	05/20/2022	Ron's Transmission Services Inc.	1 year + 4 options	\$189,946.91	All Wards
C11-51-22	Tender for the Supply and Delivery of Two (2) Ton Asphalt Hot Box Tandem Axle Trailers	05/24/2022	Amaco Construction Equipment Inc.	1 year + 1 option	\$594,982.00	All Wards
C13-21-22	Tender for Fence, Gate, and Signage Supply, Installation, and Repair in Stormwater Facilities	05/24/2022	Imperial Fence Inc.	1 year + 1 option	\$893,170.00	All Wards
C11-15-22	Tender for Supply of Hot Mix Asphalt Part A: Peak Season Part B: Winter Supply	05/25/2022	GIP Paving Inc. Associated Paving & Materials Ltd.	1 year + 2 options	Unit Price Contract	All Wards
C15-39-22 SL	Tender for Buchanan Neighbourhood Pathway Lighting	05/25/2022	Ducon Utilities Ltd.	Project Specific	\$119,993.00	Ward 8

Contracts Awarded

Contract Reference	Contract Title	Closing Date (mm/dd/yyyy)	Vendor	Term	Award Amount	Ward
C13-05-22	Tender for Prequalified General Contractor for Aeration Gallery Walkway Repairs and Upgrades	05/26/2022	Defaveri Group Contracting Inc.	Project Specific	\$2,444,731.50	Ward 4
C11-52-22	Tender for Supply and Delivery of Spreader Control Parts	05/30/2022	Alliston Equipment Ltd.	1 year + 4 options	\$310,460.78	All Wards
C1-02-22	Proposal for Professional Services to Complete Phase I (Scoping, Design & Business Process Analysis) for the Implementation of a Corporate-Wide Kronos Time and Attendance System	06/02/2022	Ernst & Young LLP	Project Specific	\$291,180.00	All Wards
C11-17-22	Tender for Supply and Delivery of Streetscape Litter Containers	06/02/2022	Wayne Tucker Sales Ltd. o/a Classic Displays	1 year + 1 option	\$200,552.40	All Wards
C3-05-22	Proposal for Supply and Delivery of Yard Maintenance and Property Standards Services for the Licensing and By-law Services Division	06/06/2022		1 year + 2 options	Fixed Price Contract	All Wards

Contracts Awarded

Contract Reference	Contract Title	Closing Date (mm/dd/yyyy)	Vendor	Term	Award Amount	Ward
	Section 1: Yard Maintenance Section 2: Property Maintenance		Power Property Contracting Inc. Oakridge Group Inc. Power Property Contracting Inc.			
C15-41-22 TR	Tender for Construction of Traffic Control Infrastructure and Bump Outs	06/06/2022	Decew Construction Inc.	Project Specific	\$1,120,478.00	All Wards
C11-48-22	Tender for Supply and Delivery of Sodium Hypochlorite to the City of Hamilton Water and Wastewater Treatment Facility	06/13/2022	FloChem Ltd.	1 year + 2 options	\$442,200.00	All Wards
C15-65-22 H	Tender for Rolston Drive - Road Resurfacing	06/13/2022	GIP Paving Inc.	Project Specific	\$263,000.00	Ward 8
C15-54-22 H	Tender for Lawrence Road Retaining Wall Rehabilitation	06/14/2022	Eyeco Inc.	Project Specific	\$599,999.99	Ward 3

Contracts Awarded

Contract Reference	Contract Title	Closing Date (mm/dd/yyyy)	Vendor	Term	Award Amount	Ward
C18-11-22	Tender for Contractor Required for Roofing Replacement at 181 - 191 Main Street West and 200 Jackson Street, Hamilton for CityHousing Hamilton	06/15/2022	Eileen Roofing Inc.	Project Specific	\$1,346,500.00	Ward 2
C13-26-22	Tender for Waterproofing and Structural Repairs to Levels 1 and 2 of the Hamilton Convention Centre Parking Garage	06/16/2022	United Building Restoration Ltd.	Project Specific	\$598,740.00	Ward 2
C11-18-22	Proposal for Prime Consultant Services for Macassa Lodge B Wing Expansion	06/21/2022	Salter Pilon Architecture Inc.	Project Specific	1,925,200.00	Ward 7
C15-58-22 H	Tender for Falkirk Neighbourhood Resurfacing	06/21/2022	GIP Paving Inc.	Project Specific	\$1,413,000.00	Ward 14
C13-27-22	Tender for General Contractor Required for the Removal and Replacement of Existing Play Structure and Other Park Amenities at Eleanor Park	06/22/2022	1312772 Ontario Inc. o/a Alpine Green Contracting	Project Specific	\$479,998.00	Ward 6

Contracts Awarded

Contract Reference	Contract Title	Closing Date (mm/dd/yyyy)	Vendor	Term	Award Amount	Ward
C15-59-22 H	Tender for King Street East from Stoney Brook Drive to Highway 8 - Road Resurfacing	06/23/2022	GIP Paving Inc.	Project Specific	\$1,384,318.75	Ward 10
C12-05-22	Tender for Prequalified Vendors for Emergency Roof Repair Services	06/28/2022	A.M. Roofing Systems Inc.	1 year + 4 options	\$1,029,989.68	All Wards
C13-30-22	Tender for Streetlighting Maintenance	06/28/2022	Fairway Electrical Services Inc.	1 year + 2 options	\$2,240,908.50	All Wards
C15-57-22 H	Tender for Church Street, Academy Street, Golfdale Place, Terrence Park Drive, Crestview Avenue - Road Resurfacing	06/29/2022	Rankin Construction Inc.	Project Specific	\$927,195.00	Ward 12
C15-32-22 W	Tender for Glenside Avenue Large Valve Replacement	06/30/2022	Wesroc Construction Ltd.	Project Specific	\$461,635.00	Ward 1
C3-01-22	Proposal for the City of Hamilton's E-Scooter Micromobility Pilot Program	07/05/2022	Bird Canada Inc.	1 year + 3 options	Various Fixed Fees	Wards 1, 2, 3, 13
C12-01-22	Tender for Environmental Cleanup Service Provider	07/05/2022	First Response Environmental 2012 Inc.	Project Specific	\$207,350.00	All Wards

Contracts Awarded

Contract Reference	Contract Title	Closing Date (mm/dd/yyyy)	Vendor	Term	Award Amount	Ward
C13-11-22	Tender for Prequalified Contractors Required for the Ferguson Avenue Water Pumping Station HD002/HD003 Facility Upgrades	07/05/2022	Defaveri Group Contracting Inc.	Project Specific	\$1,325,391.00	Ward 2
C11-33-22	Tender for Supply and Delivery of All-Wheel Drive or Four-Wheel Drive Cargo Vans	07/06/2022	Mohawk Ford Sales (1996) Ltd.	Project Specific	\$421,063.00	All Wards
C11-50-22	Tender for Supply and Delivery of Fluorosilicic Acid to the City of Hamilton Water and Wastewater Treatment Facility	07/07/2022	Univar Solutions Canada Ltd.	1 year + 1 option	\$319,160.00	All Wards
C11-55-22	Tender for Supply and Delivery of Electric Cargo Vans	07/07/2022	Mohawk Ford Sales (1996) Ltd.	Project Specific	\$687,450.00	All Wards
C11-37-22	Tender for Supply and Delivery of Light Duty Vehicles for the City of Hamilton's Fire Department Section One: Cargo Van Section Two: Pick-Up Trucks Section Four: Electric Cargo Van	07/08/2022	Mohawk Ford Sales (1996) Ltd.	Project Specific	\$271,185.00	All Wards

Contracts Awarded

Contract Reference	Contract Title	Closing Date (mm/dd/yyyy)	Vendor	Term	Award Amount	Ward
	Section Three: Compact Sedan		Parkway Motors		\$25,270.00	
C15-19-22 HSW	Tender for Southcote Road Reconstruction	07/11/2022	GIP Paving Inc.	Project Specific	\$13,323,000.00	Ward 12
C15-36-22 PCE	Tender for Installation of Various Multi Use Paths	07/11/2022	Oakridge Group Inc.	Project Specific	\$542,878.50	Ward 2
C5-06-22	Tender for Supply & Delivery of Various Fire Apparatus for the Hamilton Fire Department	07/12/2022	Metz Fire & Rescue	Project Specific	\$3,224,144.85	All Wards
C11-28-22	Tender for Supply and Delivery of Two Cabover Dump Trucks and Two Van Body Hydrant Service Trucks Section 1: Dump Body Truck (no bids received) Section 2: Van Body Hydrant Service Trucks	07/14/2022	Crew Chief Conversions Ltd.	Project Specific	\$735,000.00	All Wards

Contracts Awarded

Contract Reference	Contract Title	Closing Date (mm/dd/yyyy)	Vendor	Term	Award Amount	Ward
C11-49-22	Tender for Supply and Delivery of Aqua Ammonia to the City of Hamilton Water and Wastewater Treatment Facility	07/14/2022	Anco Chemicals Inc.	1 year + 2 options	\$399,750.00	All Wards
C11-53-22	Tender for Supply and Delivery of Sodium Bisulfite to the City of Hamilton Water and Wastewater Treatment Facility	07/15/2022	Sulco Chemicals Ltd.	1 year + 2 options	\$942,000.00	All Wards
C11-54-22	Tender for Supply and Delivery of Ferric Sulfate to the City of Hamilton Wastewater Treatment Facility	07/18/2022	Chemtrade Chemicals Canada Ltd.	1 year + 1 option	\$2,671,200.00	All Wards
C15-61-22 M	Tender for Maintenance and Repairs of Various Bridges as Required	07/18/2022	Decew Construction Inc.	Project Specific	\$1,624,250.00	All Wards
C15-66-22 H	Tender for Osler Drive Road Resurfacing	07/18/2022	Rankin Construction Inc.	Project Specific	\$393,249.00	Ward 13
C15-56-22 M	Tender for Homestead Drive Sidewalk Installation	07/26/2022	Decew Construction Inc.	Project Specific	\$279,475.00	Ward 11

Contracts Awarded

Contract Reference	Contract Title	Closing Date (mm/dd/yyyy)	Vendor	Term	Award Amount	Ward
C15-60-22 H	Tender for Hamilton Street, Howard Boulevard, Thomason Drive - Road Resurfacing	07/26/2022	King Paving & Construction Ltd.	Project Specific	\$961,012.50	Ward 15
C13-32-22	Tender for Contractor Required for Roof Replacement at Dundas Yard Located at 189 King Street East	07/27/2022	Sunrise Roofing Contractors Inc.	Project Specific	\$499,863.00	Ward 13
C15-51-22 H	Tender for Trinity Road South - Road Rehabilitation	07/27/2022	Rankin Construction Inc.	Project Specific	\$296,350.00	Ward 12
C13-36-22	Tender for Concrete Street Light Pole Replacements	07/29/2022	Hastings Utilities Contracting Ltd.	Project Specific	\$440,370.00	All Wards
C15-63-22 H	Tender for Kirby Avenue and Hunts Drive - Road Resurfacing	08/02/2022	GIP Paving Inc.	Project Specific	\$559,894.45	Ward 13
C15-69-22 H	Tender for Kent Street Area & Breadalbane Street Road Resurfacing	08/03/2022	Associated Paving & Materials Ltd.	Project Specific	\$1,254,306.00	Ward 1

Contracts Awarded

Contract Reference	Contract Title	Closing Date (mm/dd/yyyy)	Vendor	Term	Award Amount	Ward
C13-19-22	Tender for General Contractor Required for Central Memorial Parking Lot Replacement	08/08/2022	Stonecast Contracting Ltd.	Project Specific	\$176,000.00	Ward 2
C13-33-22	Tender for General Contractor Required to Supply and Install Bollards at Strategic Locations Around City Hall Forecourt	08/08/2022	Phoenix Restoration Inc.	Project Specific	\$597,777.00	Ward 2
C15-49-22 P	Tender for Beasley Park Redevelopment - Phase Two	08/10/2022	Oakridge Group Inc.	Project Specific	\$1,300,670.53	Ward 2
C15-62-22 H	Tender for Highland Road West and Gatestone Drive Road Resurfacing	08/15/2022	GIP Paving Inc.	Project Specific	\$3,870,000.00	Ward 9
C13-29-22	Tender for Contractor Required for Mountain Drive Field House (MDFH) Replacement	08/24/2022	Stracor Inc.	Project Specific	\$1,064,680.00	Ward 7
C18-17-22	Tender for Contractor Required for Lamp Standard Replacement at 25 Towercrest Drive, Hamilton for CityHousing Hamilton	08/24/2022	Ark-Tech Contracting Ltd.	Project Specific	\$152,515.00	Ward 8

Contracts Awarded

Contract Reference	Contract Title	Closing Date (mm/dd/yyyy)	Vendor	Term	Award Amount	Ward
C11-57-22	Tender for Supply and Delivery of Handsfree, Motion Activated, Battery Operated Faucets	08/29/2022	EMCO Corp.	Project Specific	\$191,391.00	All Wards
C11-58-22	Tender for Installation of Handsfree, Motion Activated, Battery Operated Faucets	08/29/2022	2262968 Ontario Inc.	Project Specific	\$35,156.00	All Wards

*C13-22-22 was incorrectly reported as being in Ward 13 in the second quarter (Report FCS22048(a)). This report reflects the corrected information of Ward 15.

Contracts Cancelled

Contract Reference	Contract Title	Closing Date (mm/dd/yyyy)	Reason for Cancellation	Ward
C15-48-22 HSR	Tender for Bus Pad Installations and Replacements	05/12/2022	This Request for Tenders was cancelled as all bids received were over budget. Client department is looking at doing a complete redesign and separating the scope of work into two Request for Tenders to be issued in Q1 of 2023.	All Wards
C13-20-22	Tender for General Contractor Required for the Woodward Avenue Maintenance Building Upgrades	06/28/2022	This Request for Tenders was cancelled due to department staffing issues and prioritization of critical projects. The scope of work is being revised with the intent to issue a Request for Quotations in Q3 of 2023.	Ward 4
C3-06-22	Proposal for Implementation Partner for Microsoft Power Platform	08/11/2022	This Request for Proposal was cancelled as no proposals were received. Staff has attained Council approval to single source and negotiations are being conducted.	All Wards
C15-26-22 P	Tender for Victoria Park Spray Pad and Sun Shelter	08/25/2022	This Request for Tenders was cancelled as all bids received were over budget. A new Request for Tenders with revised specifications and drawings will be issued in Q1 of 2023.	Ward 1

Contracts Cancelled

Contract Reference	Contract Title	Closing Date (mm/dd/yyyy)	Reason for Cancellation	Ward
C3-10-22	Tender for Supply and Delivery of Voter Notification Cards for the 2022 Municipal Elections	09/02/2022	This Request for Tenders was cancelled as the successful vendor was not able to meet the timelines established in the RFT and required by the Office of the City Clerk – Elections Division. To meet timelines, Policy 11s to Single Source various vendors were issued to retain services immediately to ensure that voter information cards were mailed out to eligible electors in advance of the election voting days.	All Wards
C5-05-22	Proposal for Provision of Data Management Services for OSCAR Software	09/02/2022	This Request for Proposal was cancelled as the single proposal received did not meet the technical proposal requirements. The client department is working on attaining a P11 Single Source approval for the services.	All Wards
C5-08-22	Tender for Supply and Delivery of Industrial Scientific Air Monitoring Devices	09/19/2022	This Request for Tenders was cancelled due to a change in specifications. A new Request for Tenders will be issued in Q4 of 2022.	All Wards

Contracts Pending Award

Contract Reference	Contract Title	Closing Date (mm/dd/yyyy)	Contract Status	Ward
C11-13-22	Proposal for Supply and Delivery of Digested Sludge Dewatering Polymer for Woodward Avenue Wastewater Treatment Plant	03/15/2022	Closed and Under Review **	All Wards
C13-17-22	Tender for Main and King Combined Sewer Overflow (CSO) Outstation Rehabilitation	04/27/2022	Closed and Under Review	Ward 1
C3-03-22	Proposal for Supply and Installation of a Parking Access and Revenue Control System (PARCS)	05/04/2022	Closed and Under Review	Ward 2
C11-36-22	Proposal for Professional Engineering Consultant Services Required for the Ainslie Wood Neighbourhood Creek Separation from the Municipal Combined Sewer System Municipal Class Environmental Assessment & Conceptual Design	05/12/2022	Closed and Under Review	Ward 1
C11-43-22	Tender for Supply and Delivery of Mowers of Various Configurations	05/26/2022	Closed and Under Review	All Wards
C1-01-22	Proposal for Digital Services Modernization Review	06/16/2022	Closed and Under Review	All Wards

Contracts Pending Award

Contract Reference	Contract Title	Closing Date (mm/dd/yyyy)	Contract Status	Ward
C11-25-22	Proposal for Supply and Delivery of Traffic Signal Controllers and Cabinets	06/16/2022	Closed and Under Review	All Wards
C11-16-22	Proposal for Special Event Security Guard Services	06/21/2022	Closed and Under Review	Ward 3
C12-02-22	Proposal for Supply and Delivery of Various Print Services for the City of Hamilton	07/06/2022	Closed and Under Review	All Wards
C11-59-22	Proposal for Property Maintenance Services for Various City of Hamilton Facilities	07/12/2022	Closed and Under Review	All Wards
C11-40-22	Proposal for Provision of Third Party Functional Assessment for Accessible Transit Services	07/14/2022	Closed and Under Review	All Wards
C11-47-22	Proposal for Prime Consultant Services for the Low Voltage Electrical Upgrades at the Woodward Avenue Water Treatment Plant	07/20/2022	Closed and Under Review	Ward 4
C11-63-22	Tender for the Supply and Delivery of Plow Parts for Vehicles and Equipment	07/29/2022	Closed and Under Review	All Wards

Contracts Pending Award

Contract Reference	Contract Title	Closing Date (mm/dd/yyyy)	Contract Status	Ward
C11-69-22	Tender for Independent Testing Agency Required for Sewer and Watermain Cured in Place Pipe Sample Testing	08/03/2022	Closed and Under Review	All Wards
C11-45-22	Tender for Winter Roadway Maintenance Services	08/10/2022	Closed and Under Review	All Wards
C3-07-22	Proposal for City of Hamilton Workforce Strategy Review	08/15/2022	Closed and Under Review	All Wards
C11-32-22	Tender for Supply and Delivery of Liquid Sodium Chloride (Salt Brine)	08/16/2022	Closed and Under Review	All Wards
C12-11-22	Proposal for Supply and Delivery of Business Cards, Envelopes and Letterhead	08/17/2022	Closed and Under Review	All Wards
C11-42-22	Tender for Supply and Delivery of Aftermarket Small Equipment Mower Parts, Reel Mower Assembly and Rotary Blade Sharpening and Grinding	08/23/2022	Closed and Under Review	All Wards
C18-12-22	Tender for Contractor Required for Foundation Wall and Patio Repairs at 50 Congress Crescent for CityHousing Hamilton	08/24/2022	Closed and Under Review	Ward 5

Contracts Pending Award

Contract Reference	Contract Title	Closing Date (mm/dd/yyyy)	Contract Status	Ward
C11-10-22	Tender for Soil Sampling per O.Reg. 406/19	08/29/2022	Closed and Under Review	All Wards
C13-34-22	Tender for Contractor Required to Remove Existing and Install New Play Structures at Five City Parks	09/08/2022	Closed and Under Review	Wards 5, 7, 10, 12, 15
C15-70-22 SL	Tender for Homestead Drive - Streetlighting Upgrades	09/12/2022	Closed and Under Review	Ward 11
C11-34-22	Tender for Automatic Door Operator and Mechanical Door Closure Repair and Replacement Services	09/13/2022	Closed and Under Review	All Wards
C18-09-22	Proposal for Repair Services for Automatic Doors for CityHousing Hamilton Properties	09/14/2022	Closed and Under Review	All Wards
C18-20-22	Tender for Contractor Required for Preventative Maintenance and Inspection Program, On Demand and Emergency Repair Services and Replacement of Gas Fired Furnaces for CityHousing Hamilton Properties	09/14/2022	Closed and Under Review	All Wards

Contracts Pending Award

Contract Reference	Contract Title	Closing Date (mm/dd/yyyy)	Contract Status	Ward
C18-16-22	Tender for Contractor Required for Electrical Emergency Power System Modifications at 226 Rebecca St. Hamilton for CityHousing Hamilton	09/15/2022	Closed and Under Review	Ward 2
C3-08-22	Proposal for Visioning and Designing New Interpretive Visitor Experiences for the Hamilton Children's Museum	09/16/2022	Closed and Under Review	Ward 3
C11-61-22	Proposal for Audio Visual Specialist for Livestreaming of Council and Sub-Committee Meetings and Equipment Support at Hamilton City Hall	09/16/2022	Closed and Under Review	Ward 2
C11-75-22	Tender for Supply and Delivery of Graco Paint Machine Parts	09/19/2022	Closed and Under Review	All Wards
C15-77-22 M	Tender for Remove and Replace Signs on the Lincoln Alexander Parkway	09/21/2022	Closed and Under Review	Ward 8
C11-56-22	Tender for the Supply and Delivery or Pickup of Cold Patch Asphalt Mix	09/22/2022	Closed and Under Review	All Wards

Contracts Pending Award

Contract Reference	Contract Title	Closing Date (mm/dd/yyyy)	Contract Status	Ward
C13-35-22	Tender for Resetting or Adjusting of Water and Wastewater Utility Structures in the City of Hamilton	09/22/2022	Closed and Under Review	All Wards
C11-73-22	Tender for Supply and Delivery of Industrial Vacuum Truck Service and Power Wash Service	09/28/2022	Closed and Under Review	All Wards
C15-72-22 SL	Tender for Supply and Install New Streetlight Standards	09/30/2022	Closed and Under Review	Ward 12
C15-73-22 SL	Tender for Streetlighting Upgrades for Three Locations	10/06/2022	Not closed as of October 1, 2022	Wards 1,6, 11
C11-74-22	Tender for Supply and Delivery of One (1) Single Axle Dump Truck and One (1) Tandem Axle Dump Truck	10/10/2022	Not closed as of October 1, 2022	All Wards
C3-09-22	Proposal for Supply and Delivery of Yard Maintenance and Property Standards Services for the Licensing and By-law Services Division	10/11/2022	Not closed as of October 1, 2022	All Wards

Contracts Pending Award

Contract Reference	Contract Title	Closing Date (mm/dd/yyyy)	Contract Status	Ward
C15-75-22 M	Tender for Maintenance and Repairs of Various Retaining Walls as Required	10/12/2022	Not closed as of October 1, 2022	All Wards
C5-09-22	Proposal for Consultant to Coordinate the Development of a Multi-year Plan to Build Safer Communities	10/13/2022	Not closed as of October 1, 2022	All Wards
C11-72-22	Proposal for Prime Consultant Services Required for the Pre-Treatment Isolation Valves and Raw Water Control Valve Flowmeter at the Woodward Avenue Water Treatment Plant	10/13/2022	Not closed as of October 1, 2022	Ward 4
C18-21-22	Tender for Contractor Required to Overclad North and East Masonry Walls of the Mechanical Penthouse at 395 Mohawk Road East, Hamilton for CityHousing Hamilton	10/13/2022	Not closed as of October 1, 2022	Ward 7
C11-79-22	Tender for Triaxle Hauling for Snow Removal	10/14/2022	Not closed as of October 1, 2022	All Wards
C11-60-22	Proposal for Prime Consultant Services for the Lynden (FDL01) Well Upgrade and Other Minor Upgrades to the Lynden (HD05B) Station	10/18/2022	Not closed as of October 1, 2022	Ward 12

Contracts Pending Award

Contract Reference	Contract Title	Closing Date (mm/dd/yyyy)	Contract Status	Ward
C13-10-22	Proposal for Contractor Required for the Rehabilitation of the Kenilworth Trunk Watermain	10/19/2022	Not closed as of October 1, 2022	Ward 4
C13-40-22	Proposal for Supply and Installation of Commercial In Duct Air Treatment Systems in Various City of Hamilton Buildings	10/20/2022	Not closed as of October 1, 2022	All Wards
C15-01-22 P	Tender for Mountain Brow Trail Initiative #4	10/20/2022	Not closed as of October 1, 2022	Ward 14
C12-09-22	Revenue Generating Tender for the Removal of Scrap Metals at Various City Owned Locations	10/21/2022	Not closed as of October 1, 2022	All Wards
C11-89-22	Tender for Supply and Delivery of Two Cabover Dump Trucks	10/24/2022	Not closed as of October 1, 2022	All Wards
C1-03-22	Proposal for Equity, Diversity and Inclusion e-Learning and Experiential Training Series for staff	10/26/2022	Not closed as of October 1, 2022	All Wards
C11-65-22	Tender for Supply and Delivery of Two-Wheel Drive (2WD) and All-Wheel Drive (AWD) Electric Sport Utility Vehicles (SUV's)	10/28/2022	Not closed as of October 1, 2022	All Wards

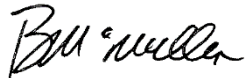
**C11-13-22 was incorrectly reported as 'Awarded' in the second quarter (Report FCS22048(a)). This report reflects the corrected status of 'Closed and Under Review'.

Cooperative Procurements

City Contract Reference	Contract Title	Cooperative Group	Effective Date (mm/dd/yyyy)	Vendor	Term	Estimated City Spend	Ward
C17-03-22	Electrical Supplies	Ontario Education Collaborative Marketplace	09/06/2022	Nedco, a Division of Rexel Canada Electrical Inc.	4 years + 2 year option	\$330,000.00	All Wards
C17-06-22	Toner Cartridges and Related Services	Ontario Education Collaborative Marketplace	09/21/2022	Corporate Express Canada, Inc. o/a Staples Business Advantage Canada	2 years + 2 options	\$16,000.00	All Wards
C17-07-22	Electronic Device Disposal and Recycling Services	Ontario Education Collaborative Marketplace	05/01/2022	eCycle Solutions Inc.	2 years + 2 year option	\$ 0.00 (Any residual value from disposal is offset by pick-up cost)	All Wards



INFORMATION REPORT

TO:	Chair and Members Audit, Finance and Administration Committee
COMMITTEE DATE:	December 1, 2022
SUBJECT/REPORT NO:	Hamilton Future Fund Governance Review and Reserve Strategy Update (FCS22045(a)) (City Wide)
WARD(S) AFFECTED:	City Wide
PREPARED BY:	Gloria Rojas (905) 546-2424 Ext. 6247
SUBMITTED BY:	Brian McMullen Director, Financial Planning, Administration and Policy Corporate Services Department
SIGNATURE:	

COUNCIL DIRECTION

Not applicable.

INFORMATION

The purpose of Report FCS22045(a) "Hamilton Future Fund (HFF) Governance Review and Strategy Update" is to provide:

- i. an update on approvals by Council at its meeting on September 28, 2022 following discussion by the Hamilton Future Fund Board of Governors at its meeting on September 16, 2022;
- ii. an updated timeline regarding upcoming consultation and public engagement.

The Hamilton Future Fund (HFF) was established in 2002 with the proceeds of the sale of Hamilton Hydro Inc. for \$137 M following restructuring of the electricity industry in Ontario (under the *Electricity Act, 1998*). Two reserves were created. Fund A, for \$100 M, was to be invested to provide income which would be used to fund various capital projects and initiatives. Fund B, for \$37 M, was to provide funding for various City and community organization initiatives. As at December 31, 2021, reserve balances are \$60.3 M in Fund A and \$1.9 M in Fund B.

OUR Vision: To be the best place to raise a child and age successfully.

OUR Mission: To provide high quality cost conscious public services that contribute to a healthy, safe and prosperous community, in a sustainable manner.

OUR Culture: Collective Ownership, Steadfast Integrity, Courageous Change, Sensational Service, Engaged Empowered Employees.

SUBJECT: Hamilton Future Fund Governance Review and Reserve Strategy Update (FCS22045(a)) (City Wide) – Page 2 of 5

On December 9, 2021, the Office of the City Auditor presented Report AUD21013 “Hamilton Future Fund Audit” to the Audit, Finance and Administration Committee with the results of a compliance and value-for-money audit on the HFF and 10 recommendations to strengthen the fund’s governance.

On May 30, 2022, the Governance Review Sub-Committee approved the following recommendations contained in Report FCS22045 “Hamilton Future Fund Governance Review and Reserve Strategy”:

- (a) That staff be directed to develop and execute public engagement and consultation on the Hamilton Future Fund governance and reserve strategy and report back on the results in January 2023;
- (b) That the framework of the public engagement and consultation on Hamilton Future Fund governance and reserve strategy, attached as Appendix “A” to Report FCS22045, be approved.

The approved framework for the public engagement contains two governance options for feedback:

Option 1

Maintain existing governance structure with the Hamilton Future Fund Board of Governors making recommendations to Council on investments of Funds A and B. Fund A will continue to be a permanent fund to be invested in capital initiatives and Fund B will continue to fund City and community initiatives.

Option 2

Change the governance structure by eliminating the Hamilton Future Fund Board of Governors and transfer Funds A and B to City Council for decision making. Funds will be invested in the short term with significant impact to the selected initiatives and will be closed once all the funds have been allocated.

Regarding the investment priorities for use of the HFF reserves, citizens will be consulted on their preferences for investments in the following areas of focus:

- Municipal infrastructure asset management
- Investments in affordable housing
- Time limited investments in Strategic Priorities
- Supplemental funding for City Enrichment Fund

SUBJECT: Hamilton Future Fund Governance Review and Reserve Strategy Update (FCS22045(a)) (City Wide) – Page 3 of 5

Council, at its meeting of August 12, 2022, referred the following Motion to the Hamilton Future Fund Board of Governors for consideration and directed staff to report back to the Audit, Finance and Administration Committee:

That Sub-section (b) to Item 4 to the Audit, Finance and Administration Committee Report 22-011, respecting the Governance Review Sub-Committee Report 22-002 - May 30, 2022, Hamilton Future Fund Governance Review and Reserve Strategy (FCS22045) (City Wide) (Item 10.1), be *amended*, to read as follows:

4. Governance Review Sub-Committee Report 22-002 - May 30, 2022

- (b) Hamilton Future Fund Governance Review and Reserve Strategy (FCS22045) (City Wide) (Item 10.1)
 - (i) That staff be directed to develop and execute public engagement and consultation on the Hamilton Future Fund governance and reserve strategy and report back on the results in January 2023; and,
 - (ii) That the framework of the public engagement and consultation on Hamilton Future Fund governance and reserve strategy, attached hereto as *REVISED Page 4* of Appendix “C” to Audit, Finance and Administration Committee Report 22-011, be approved, as *amended*, by including:

Priorities for investment along the housing continuum specific to non-profit affordable housing whereby the Hamilton Future Fund, in whole or in conjunction with federal monies, could serve as a permanent revolving source of sustainable funding to assist in making affordable housing projects viable where co-investment is appropriate and / or required with upper levels of government, and that the public engagement feedback be considered in the context of future updates to the City’s Affordable Housing strategy.

Feedback from Hamilton Future Fund Board of Governors

The Board of Governors met on September 16, 2022 to consider the amendment to public engagement framework. The Board of Governors supported the four priorities for the use of the reserves presented by staff and in response to the Council motion from August 12, 2022, recommended to add “not-profit” to the affordable housing area of focus.

The Board of Governors also advised that the context and history of the HFF should be clearly explained in public engagement and that the principle of permanence of the fund should continue.

SUBJECT: Hamilton Future Fund Governance Review and Reserve Strategy Update (FCS22045(a)) (City Wide) – Page 4 of 5

The following motions were approved by the HFF Board of Governors at its meeting of September 16, 2022 and were further endorsed by the General Issues Committee on September 21, 2022 and Council on September 28, 2022.

- (a) That staff be directed to report back to the Audit, Finance and Administration Committee that the Hamilton Future Fund Board of Governors supports the 2002 Council approved principle that Future Fund A Reserve serve as a Self-Sustaining Fund, satisfying the principle of permanence, with a target balance of \$100 M.
- (b) That staff be directed to report back to the Audit, Finance and Administration Committee that the Hamilton Future Fund Board of Governors recommends that Appendix “A” to Report FCS22045 be amended by adding “not-profit” to the affordable housing area of focus, in place of the amendment to Item 4 of the Audit, Finance and Administration Committee Report 22-022 – May 30, 2022, Hamilton Future Fund Governance Review and Reserve Strategy (FCS22045) (City-Wide):

Use of Reserves

Under both options, the Hamilton Future Fund will continue to invest in City’s Strategic Priorities. Citizens will be consulted on investments in the following areas of focus:

- Municipal infrastructure asset management
- Investments in “not-profit” affordable housing
- Time limited investments in Strategic Priorities
- Supplemental funding for City Enrichment Fund

Given that the feedback received from the HFF Board of Governors related to the content of the information to be used in the public engagement materials, staff has updated the workplan and key dates of the HFF Governance Review and Reserve Strategy have been updated.

Updated Key Dates

- | | |
|--------------|---|
| May 30, 2022 | Governance Review Sub-committee approves the recommendations from Report FCS22045 “Hamilton Future Fund Governance Review and Reserve Strategy” |
| June 8, 2022 | Audit, Finance and Administration Committee and Council Approval of recommendations from May 30, 2022 Governance Review Sub-committee |

**SUBJECT: Hamilton Future Fund Governance Review and Reserve Strategy
Update (FCS22045(a)) (City Wide) – Page 5 of 5**

- Sep. 16, 2022 Hamilton Future Fund Board of Governors reviewed and provided feedback on the approach to public engagement
- Q1 2023 Public engagement through Engage Hamilton
- Q2 2023 Report to the Governance Review Sub-committee with results of the public engagement and any recommendations for next steps

APPENDICES AND SCHEDULES ATTACHED

N/A

GR/dt



CITIZEN COMMITTEE REPORT

To:	Audit, Finance and Administration Committee
From:	Women and Gender Equity Advisory Committee <div style="text-align: right; margin-right: 100px;"> <hr style="width: 20%; margin: 0 auto;"/> Deanna Allain, Chair </div>
Date:	October 27, 2022
Re:	Developing an Immediate Winter Housing Strategy

Recommendation

The City of Hamilton Women and Gender Equity Advisory Committee recommends that Council, with the support of staff, develop an immediate winter housing strategy to ensure women, trans, and non-binary community members and their families experiencing homelessness and housing insecurity have access to shelter and warming centres, and that Council prioritize addressing the dire need for shelter and deeply affordable, safe, and healthy housing in Hamilton.

Analysis/Rationale

The City of Hamilton has been named one of the least affordable cities in Canada in 2021 and 2022. There are presently not enough affordable housing units in the City of Hamilton, with a waitlist for affordable housing exceeding 6,000 applications. Additionally, Black, Indigenous, racialized, and newcomer women and nonbinary communities have been significantly financially impacted by job loss and unemployment due to Covid-19 and systemic barriers. Annually, shelter services, staff, and volunteers identify crises during colder months in having enough resources and space to provide shelter and warmth to people experiencing housing insecurity and homelessness. Recognizing the impact that a housing affordability crisis has on women and gender non-conforming people in the City of Hamilton, particularly those relying on shelter and housing systems when fleeing intimate partner violence, action is necessary by Council to ensure equitable access to housing in Hamilton.



CITIZEN COMMITTEE REPORT

To:	Audit, Finance and Administration Committee
From:	Women and Gender Equity Advisory Committee <div style="text-align: right; margin-right: 100px;"> <hr style="width: 20%; margin: 0 auto;"/> Deanna Allain, Chair </div>
Date:	October 27, 2022
Re:	Inclusionary Zoning Along the LRT Corridor

Recommendation

The Women and Gender Equity Advisory Committee recommends the following:

- a) That the City of Hamilton apply inclusionary zoning along the future Light Rail Transit (LRT) corridor as a measure to address housing accessibility and affordability;
- b) That the City of Hamilton create a housing action coalition, including but not limited to developers, community organizations, neighbourhood groups, environmentalists, low-income housing activists, and local businesses, for the negotiation between stakeholders for the development of the tenets of the inclusionary zoning by-laws in the LRT corridor;
- c) That inclusionary zoning includes rental and for-sale units targeted to households in low to middle income; and
- d) That inclusionary zoning includes rental and for-sale units targeted to households who require accessible units.

Background

The implementation of new transit infrastructure provides an opportunity for development along the transit corridor. Examples of such projects include the cities of San Francisco and San Diego for the Bay Area Rapid Transit (BART) system and Washington D.C. for the Columbia Heights Metro station (Pfeiffer, 2007; Howell, 2020). These examples provided the following recommendations for the development of inclusionary zoning tenets, particularly around new transit developments: a) the implementation of a housing coalition;

b) a forum for negotiation; and c) incremental enactments, first in the development area then to the city at large (Pfeiffer, 2007).

Inclusionary zoning is defined as an ordinance that allow for an increase of low-cost housing stock through private market development so that “new projects, over a threshold size, rent or sell a portion of their units at reduced rates” (Pfeiffer, 2007).

Municipal governments have the power to mitigate housing inequalities through inclusive urbanization (Tonkiss, 2020). The development of the LRT corridor provides an opportunity for the redistribution of equitable housing.

Women and non-binary folks experience housing unaffordability, inadequacy, and unsuitability issues, as well as discrimination by property owners and managers (Schwan et al., 2021). Nearly 80% of women and non-binary folks who experience homelessness have a self-disclosed disability (Schwan et al., 2021).

Analysis/Rationale

There are presently not enough affordable housing units in the City of Hamilton, with a waitlist for affordable housing exceeding 6,000 applications. Cis and trans women and non-binary folks, especially when combined with the intersectionality of race, sexuality, and lower socio-economic status, are disproportionately affected by precarious housing conditions. Additionally, women and non-binary folks who are Black, Indigenous, racialized, and newcomers were significantly financially impacted by job loss and unemployment due to the COVID-19 pandemic and ongoing systemic barriers. Recognizing the impact that a housing affordability crisis has on women, trans and gender non-conforming people in the City of Hamilton, action is necessary by Council to ensure truly affordable shelter is available throughout Hamilton, especially along the LRT corridor.

References

- Howell, K. L. (2020). Winning in a “lose-lose” environment of economic development: housing, community empowerment, and neighborhood redevelopment in the Columbia heights neighborhood of Washington D.C. *Housing and Society*, 47(1), 22-21.
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- Pfeiffer, D. (2007). Passing a mandatory inclusionary housing ordinance: Lessons from San Francisco and San Diego. *Berkeley Planning Journal*, 20.
<https://doi.org.10.5070/BP320111913>
- Schwan, K., Vaccaro, M.-E., Reid, L., Ali, N., Baig, K. (2021). The Pan-Canadian women’s housing & homelessness survey. *Canadian Observatory on Homelessness*.
<https://womenshomelessness.ca/wp-content/uploads/EN-Pan-Canadian-Womens-Housing-Homelessness-Survey-FINAL-28-Sept-2021.pdf>
- Tonkiss, F. (2020). City government and urban inequalities. *City*, 24(1), 286-301.
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CITIZEN COMMITTEE REPORT

To:	Audit, Finance and Administration Committee
From:	Women and Gender Equity Advisory Committee _____ Deanna Allain, Chair
Date:	October 27, 2022
Re:	Updated Terms of Reference

Recommendation

The Hamilton Women and Gender Equity Advisory Committee is requesting an amendment to its Terms of Reference to include the following:

“That the committee identify the needs of women, trans and nonbinary individuals in the community and evaluate requests for support in collaboration with stakeholders working with equity seeking groups within the City of Hamilton.”

The Terms of Reference, if the addition is accepted, would read as follows:

MANDATE:

The Women and Gender Equity Committee for the City of Hamilton acts as an Advisory Committee on matters pertaining to gender inequities faced by women, trans, and non-binary individuals. It achieves this mandate by providing Council input on matters of municipal concern and evaluating the City on its related efforts

STRATEGIC OBJECTIVES:

Define, investigate, study and make recommendations on issues of concern affecting women, trans and non-binary individuals of the City of Hamilton and other matters of social or municipal concern including matters referred to this Committee by City Council, staff and City of Hamilton Committees.

That the committee identify the needs of women, trans and nonbinary individuals in the community and evaluate requests for support in collaboration with stakeholders working with equity seeking groups within the City of Hamilton.


Inform citizens of the City of Hamilton on issues affecting women, trans and non-binary individuals.

Actively encourage women, trans and non-binary individuals to participate in all aspects of society and support them in their life choices.

Advise citizens of the City of Hamilton of decisions made by City Council which may impact on women, trans and non-binary individuals including matters of social concern and those referred to City Council by this Committee.



CITY OF HAMILTON
CORPORATE SERVICES DEPARTMENT
Financial Services and Taxation Division

TO:	Chair and Members Audit, Finance and Administration Committee
COMMITTEE DATE:	December 1, 2022
SUBJECT/REPORT NO:	2022 External Audit Services 1 Year Contract Extension (FCS22068(a)) (City Wide)
WARD(S) AFFECTED:	City Wide
PREPARED BY:	Nikki Freeman (905) 546-2424 Ext. 3020
SUBMITTED BY:	Mike Zegarac General Manager, Finance and Corporate Services Corporate Services Department
SIGNATURE:	

RECOMMENDATION

That Council approve the single source procurement, pursuant to Procurement Policy #11 – Non-competitive Procurements, for a one-year contract extension to Contract C12-12-11 for External Audit Services for fiscal year end 2022 for the City of Hamilton (City) and its Consolidated Entities, and that the General Manager, Finance and Corporate Services Department be authorized to execute an amendment(s) to the City's existing agreement and any ancillary documents required to give effect thereto with KPMG LLP, in a form satisfactory to the City Solicitor.

EXECUTIVE SUMMARY

Section 296 of the Municipal Act states that a Municipality shall appoint an auditor licensed under the Public Accounting Act who will be responsible for the annual auditing of accounts and transactions of the Municipality and its local boards.

Due to staffing vacancies in Accounting Services, there was not enough staffing or resources to conduct an open and competitive Request for Proposal (RFP) for external audit services covering fiscal year ends 2022-2026 in time for Council approval by the Fall of 2022. As per the City of Hamilton's Procurement Policy and associated By-Law 20-205 as amended, staff is required to seek Council direction on the type of procurement process to be followed for the acquisition of the Good and/or Service where there is an incumbent vendor on a City Corporate contract which is of a highly sensitive nature, due to the risk associated with financial loss, confidentiality or the

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OUR Culture: Collective Ownership, Steadfast Integrity, Courageous Change, Sensational Service, Engaged Empowered Employees.

**SUBJECT: 2022 External Audit Services 1 Year Contract Extension
(FCS22068(a)) (City Wide) - Page 2 of 4**

handling of sensitive information. This direction comes from Procurement Policy #4 – “Determining the Procurement Policy, Section 4.5(5)”.

Historically, the City of Hamilton has utilized 5-year contract terms for its external audit services. KPMG LLP (“KPMG”) has provided the City of Hamilton with external audit services for fiscal year ends 2012-2016 and 2017-2021. KPMG’s current contract for external audit services expires after the completion of the 2021 scheduled audits. Staff is seeking approval to enter a one-year contract extension with KPMG for fiscal year end 2022.

Alternatives for Consideration

See page 4

FINANCIAL – STAFFING – LEGAL IMPLICATIONS

Financial: One-year contract extension fees for External Audit Services for fiscal year end 2022 were negotiated with KPMG at \$288,400 (before applicable taxes). This fee takes into consideration the significant increase in public accounting labour costs since 2017, as well as adjustments to budgeted hours reflective of historical time spent on the annual audit engagements. Furthermore, the fee is impacted by change in audit engagements and the implementation of the new auditing standards including CAS 315, Identifying and Assessing the Risks of Material Misstatement through Understanding the Entity and Its Environment. Accounting Services obtained a signed Procurement Policy 11 – Non-competitive Procurement form in the amount of \$62,500 to commence the interim audit work in November 2022. The interim audit work is expected to be completed in December 2022.

Staffing: NA

Legal: Legal Services will be requested to assist with the development of the one-year contract extension with KPMG.

HISTORICAL BACKGROUND

The Municipal Act, 2001 c.25, 296(3) indicates that “An auditor of a Municipality should not be appointed for a term exceeding five years.” The intent of this section is to ensure that the external audit relationship is reviewed every five years. This allows for the Municipality to negotiate with a current vendor for reappointment or to go to market with an RFP for services, either to seek better pricing or to revise for services and/or needs of the organization that may have changed over time.

**SUBJECT: 2022 External Audit Services 1 Year Contract Extension
(FCS22068(a)) (City Wide) - Page 3 of 4**

Early in 2011, a similar one-year external audit contract extension was requested and awarded to the audit firm Grant Thornton under contract C6-10-06 to provide external audit services for the 2011 fiscal year end at a cost of \$285,000. The intent of this extension was to provide staff with the necessary time to proceed with an RFP process.

In November 2011 the City of Hamilton issued RFP C12-12-11, "Professional Consultant Required for External Audit Services" which closed January 2012. KPMG was the successful proponent of this RFP process which covered fiscal year ends 2012-2016. In December 2016, KPMG had approached senior management with a proposed contract renewal for the next five years. Financial Services staff brought Report FCS17048 to the Audit, Finance and Administration Committee on May 08, 2017, to seek authority to negotiate with KPMG and to bring back the results of such efforts to a future Committee meeting. Report FCS17073 was presented to the Audit, Finance and Administration Committee on August 16, 2017, and provided the necessary follow-up and recommendations. Council at its meeting of September 11, 2017, approved the Audit, Finance and Administration recommendation and Report FCS17073 "Appointment of External Auditor for Fiscal Years 2017 to 2021" wherein KPMG was selected as the City's external auditor. Under this appointment KPMG's annual audit fees for the five-year period of 2017-2021 were \$215,000 per year.

On August 11, 2022, the General Manager of Finance and Corporate Services, or their designate was authorized to enter negotiations with KPMG LLP to provide external audit services for the City of Hamilton, and its Consolidated Entities, for fiscal year end 2022 and the results of those negotiations are now brought forward to the Audit, Finance and Administration Committee for Council approval.

POLICY IMPLICATIONS AND LEGISLATED REQUIREMENTS

As per the City of Hamilton's Procurement Policy and associated By-Law 20-205 as amended, Procurement Policy #4 – "Determining the Procurement Policy, Section 4.5(5) staff is required to seek Council direction on the type of procurement process to be followed for the acquisition of the Good and/or Service where there is an incumbent vendor on a City Corporate contract which is of a highly sensitive nature, due to the risk associated with financial loss, confidentiality or the handling of sensitive information. Furthermore, Accounting Services obtained a signed Procurement Policy 11 – Non-competitive Procurement form in the amount of \$62,500 to commence the interim audit work in November 2022.

The Consolidated Financial Statements of the City of Hamilton are prepared by Management in accordance with the Canadian generally accepted accounting principles for local governments, as recommended by the Public Sector Accounting Board (PSAB) of the Chartered Professional Accountants of Canada (CPA).

**SUBJECT: 2022 External Audit Services 1 Year Contract Extension
(FCS22068(a)) (City Wide) - Page 4 of 4**

RELEVANT CONSULTATION

Consultations with relevant City Legal and Procurement staff.

ANALYSIS AND RATIONALE FOR RECOMMENDATION(S)

The City of Hamilton requires external audit services specific to Municipalities and in a complex and large-scale manner. In seeking an external audit firm, the size and needs of the City would limit potential respondents to large firms with specific large Municipal audit background. The single tier structure and multiple entities and programs make the need for an experienced audit team with relevant Municipal experience paramount to success.

KPMG has a long-standing history in Hamilton and the surrounding communities and has one of the largest audit, advisory and tax practises in the area. City staff have been satisfied with the services that KPMG has provided over the past ten years. KPMG is familiar with the City of Hamilton's many entities, audit requirements and they are familiar with our existing controls, processes and policies.

Council is advised that Accounting Services will proceed with issuing and awarding a new RFP for external audit services covering fiscal year ends 2023-2027 starting in the Fall of 2022.

ALTERNATIVES FOR CONSIDERATION

Council could direct staff to negotiate a 5-year contract extension to Contract C12-12-11 with KPMG for external audit services for fiscal year ends 2022-2026. Although this alternative may save staffing resources in Accounting Services and Procurement, eliminating a competitive RFP process could potentially result in audit fees not in line with the current market.

ALIGNMENT TO THE 2016 – 2025 STRATEGIC PLAN**Our People and Performance**

Hamiltonians have a high level of trust and confidence in their City government.

Community Engagement & Participation

Hamilton has an open, transparent and accessible approach to City government that engages with and empowers all citizens to be involved in their community.

APPENDICES AND SCHEDULES ATTACHED

NA



CITY OF HAMILTON
CITY MANAGER'S OFFICE
Government Relations & Community Engagement Division

TO:	Chair and Members Audit, Finance and Administration Committee
COMMITTEE DATE:	December 1, 2022
SUBJECT/REPORT NO:	2023 City Enrichment Fund (CEF) Advance Payments (GRA22004) (City Wide)
WARD(S) AFFECTED:	City Wide
PREPARED BY:	Monique Garwood (905) 546-2424 Ext. 3991
SUBMITTED BY:	Morgan Stahl Director, Government Relations & Community Engagement City Manager's Office
SIGNATURE:	

RECOMMENDATION

- (a) That effective Jan 1, 2023, an advance of funds be provided to the organizations specified in the attached Appendix "A" to Report GRA22004, and;
- (b) That any outstanding arrears due to the City of Hamilton by the organizations (as shown in the attached Appendix "A" to Report GRA22004) be first applied against the approved grant funding, including advances until the debt is satisfied, prior to that organization receiving the balance of any approved payment.

EXECUTIVE SUMMARY

In 2015, Council approved the launch of the new City Enrichment Fund. Organizations that were previously funded through Boards & Agencies were transitioned over to the new program. In order to avoid undue hardship to their operations, it was felt that the advances should continue ahead of the approval of the 2023 budget.

For the organizations listed in the report (attached as Appendix "A" to Report GRA22004), the City follows a policy which ensures that grant payments are not made until outstanding arrears owing to the City of Hamilton are paid off.

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SUBJECT: 2023 CEF Advance payments (GRA22004) (City Wide) - Page 2 of 2

Alternatives for Consideration – Not Applicable**FINANCIAL – STAFFING – LEGAL IMPLICATIONS**

Financial: Based on Council approval of the 2023 funding levels, the remaining payments to these organizations would be adjusted to ensure that total payment amounts do not exceed the 2023 Council approved funding level, which is expected by June 2023. There is no additional change to existing Council approved budget.

Staffing: None

Legal: None

POLICY IMPLICATIONS AND LEGISLATED REQUIREMENTS

The City has been supporting various Boards and Agencies with operational funding in the past. Since these organizations depend on the City to fund their operational expenditures, past practice has been to provide regular on-going payments pending the approval of the City Budget for each year. The proposed payment schedule closely follows that of 2022.

ANALYSIS AND RATIONALE FOR RECOMMENDATION

To be consistent with prior years, staff is seeking Council Approval to continue funding as of January 2023, for those organizations that receive funding (attached as Appendix “A” to Report GRA22004) on a monthly basis, pending approval of the 2023 budget. The funding is based on the previous year’s budget and is adjusted if necessary, when the current year’s budget receives Council Approval.

ALIGNMENT TO THE 2016 – 2025 STRATEGIC PLAN**Community Engagement and Participation**

Hamilton has an open, transparent and accessible approach to City government that engages with and empowers all citizens to be involved in their community

Culture and Diversity

Hamilton is a thriving, vibrant place for arts, culture, and heritage where diversity and inclusivity are embraced and celebrated.

APPENDICES AND SCHEDULES ATTACHED


Appendix “A” to GRA22004 – 2023 City Enrichment Fund Advance

City Enrichment Fund
 Requiring Advance Payments in 2023

Agency	Advance Payment Schedule for 2023	#of Payments (advance)	2022 Approved Annual Budget	2023 Advance Payment Amount (Monthly)	2023 Advance Payment Amount (5 Payments)
Art Gallery of Hamilton	1st of each month	5	\$1,000,000.00	\$83,333.33	\$416,666.67
Theatre Aquarius	1st of each month	5	\$260,100.00	\$21,675.00	\$108,375.00
Hamilton Philhamonic Orchestra	1st of each month	5	\$171,666.00	\$14,305.50	\$71,527.50
Brott Music Festival	1st of each month	5	\$182,800.00	\$15,233.33	\$76,166.67
Total			\$1,614,566.00	\$134,547.17	\$672,735.83



INFORMATION REPORT

TO:	Chair and Members Audit, Finance and Administration Committee
COMMITTEE DATE:	December 1, 2022
SUBJECT/REPORT NO:	Update: Investigate Potential Matching Funding Opportunities (GRA22001(a)) (City Wide) (Outstanding Business List Item)
WARD(S) AFFECTED:	City Wide
PREPARED BY:	Morgan Stahl (905) 546-2424 Ext. 2178 Director, Government Relations & Community Engagement City Manager's Office Grace Mater (905) 546-2424 Ext. 4979 General Manager City Manager's Office
SUBMITTED BY: SIGNATURE:	Morgan Stahl Director, Government Relations & Community Engagement City Manager's Office 

COUNCIL DIRECTION

At the Grant's Sub-Committee Meeting of January 17, 2022, the following direction was approved:

That up to \$500,000 of the City Enrichment Fund reserve funds, be ear marked to investigate potential matching opportunities, throughout the City, to bring to a total fund of \$1M in support for communities and organizations that have been heavily impacted by COVID-19 and the pandemic more broadly, with any funds not allocated to be evenly distributed and returned back to their respective reserves, and report back to the Grants Sub-Committee.

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**SUBJECT: Investigate Potential Matching Funding Opportunities (GRA22001(a))
(City Wide) - Page 2 of 4**

INFORMATION

The total budget for the 2021/2022 City Enrichment Fund program was \$6,088,340. During the year, City Enrichment Fund program funding recommendations were conditionally approved for operating grants, and conditionally approved for event and programs. As at the 2021 year-end, the City Enrichment Fund budget showed an unspent balance of \$501,044. In passed practise, these funds would be transferred to reserves to form part of the City's overall surplus or deficit. As of February 2022, the City Enrichment Fund Reserve # 112230 currently had a balance of \$836,025.

Prior to the final year-end closing entries, staff prepare a final draft of the City Enrichment Fund actual costs, in order to provide the Grants Sub-Committee and Council a review of any unclaimed, unspent or unallocated Grant Funds. That report (GRA22001) outlined all the grants paid, due or allocated for the year ending December 31, 2021. This is consistent with the practice of previous years and is common practice for staff overseeing the City Enrichment Fund.

In January 2022, the Grants Sub-Committee opted not to transfer the surplus to the City Enrichment Fund Reserve # 112230. The surplus would form part of the City's overall surplus/deficit for 2021. Following this decision, staff were directed to utilize up to \$500,000.00 of the City Enrichment Fund reserve funds, in addition to investigate potential internal matching opportunities, throughout the City, to bring to a total fund of \$1M in support for communities and organizations that have been heavily impacted by COVID-19 and the pandemic more broadly, with any funds not allocated to be evenly distributed and returned back to their respective reserves, and report back to the Grants Sub-Committee.

Staff met across departments during the months of February to May 2022 to discuss the potential of matching funds, however, due to on-going pandemic financial pressures that the City faced there were no other viable financial sources within the City which provided an additional \$500,000.00 in matching dollars within existing departments, in reserves or throughout the City in discretionary envelopes.

There continues to be a deep need in the community for support, specifically, for organizations that have been heavily impacted by COVID-19 and the pandemic more broadly. Through conversations and a series of meetings with community groups and City Enrichment Fund applicants, these organizations have demonstrated there is a significant need and a gap within existing funding resources as the City Enrichment Fund did not provide COVID-19 funding, relief or funds allocated to support programming for organizations that had been heavily impacted by the pandemic and were providing essential services in the community.

**SUBJECT: Investigate Potential Matching Funding Opportunities (GRA22001(a))
(City Wide) - Page 3 of 4**

Staff have developed criteria for the utilization of up to \$500,000.00 of the City Enrichment Fund reserve for a One-Time Enhancement Grant Relief program based on the original Council direction to demonstrate how \$500,000.00 would be utilized to support communities and organizations that have been heavily impacted by COVID-19, the required criteria outlining eligibility and an overview of how funds will be distributed. One-time Enhancement Grant Relief program targets projects and programs that demand greater speed and flexibility than traditional funding methods can offer and will aim to reach as many projects or programs that have an immediate impact on the community in the City of Hamilton.

Target Audience: This one-time allocation is open to organizations that experienced abnormal financial pressures or constraints to deliver their project or service to the community due to COVID-19 impacts. The pandemic has put a spotlight on, and further magnified inequalities in our community and this grant will make every effort to include an equity lens in a redistribution of funds.

The criteria is as follows:

Eligibility: Applicants must meet the following eligibility criteria;

1. The project and/or program must take place within the City of Hamilton.
2. The program must serve Hamiltonians, priority status will be given to those organizations and agencies providing services for equity-deserving communities.
3. The legal status of the organization and/or applicant must be a non-profit, registered charity, community organization and/or volunteer organization with non-profit goals.
4. The organization must have a community impact affecting the groups impacted by COVID-19
5. Are seeking funding to supplement an existing, on-going or continued operation that was significantly impacted by COVID-19 and/or the pandemic.

In-eligible expenditures are capital costs and applications from for-profit entities.

Intent: The intent for the One-time Enhancement Grant Relief program is for immediate dispersal for on-going or continued operations. This funding is not to be expected in perpetuity (year over year) or for new programs.

Large scale initiatives may be asked to disclose other sources of funding.

**SUBJECT: Investigate Potential Matching Funding Opportunities (GRA22001(a))
(City Wide) - Page 4 of 4**

Submissions: Applications will be accepted via in-take form available through the City of Hamilton Website and submitted to the Grants Coordinator email at Grant.Coordinator@hamilton.ca in the following formats:

By Form and/or by Video Submission will be accepted.

Requests: The final awarded amount will depend on the scale of the initiative, overall scoring of submission and impact on the community, however, requests for up to \$25,000 per organization are welcome.

Renewability: This is a one-time grant and will be not be renewed on an annual basis.

Application in-take: January 1, 2023 onward (until all funds are dispersed on a first-come first-serve basis)

Distribution of funds: The first review of applications will occur after 15 days of the application intake deadline. Funding decisions will be made within 90 days. The grant department manages many priorities, they will be in contact with all applicants following the first review phase to communicate decisions and/or seek clarity regarding applications.

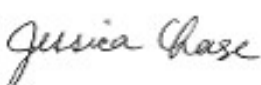
Following the distribution of the total value of the One-time Enhancement Grant Relief funds \$500,000.00, staff will report back to the Grants Sub-Committee with an overview of successful applicants and organization list which were approved for funding and a brief program description regarding the community investment.

APPENDICES AND SCHEDULES ATTACHED

N/A



CITY OF HAMILTON
HEALTHY AND SAFE COMMUNITIES DEPARTMENT
Children's and Community Services Division

TO:	Chair and Members Audit, Finance and Administration Committee
COMMITTEE DATE:	December 1, 2022
SUBJECT/REPORT NO:	Indigenous Advisory Committee 2023 Budget Request (HSC22058) (City Wide)
WARD(S) AFFECTED:	City Wide
PREPARED BY:	Jennifer DiDomenico (905) 546-2424 Extension 5596 Beth Dockstator (905) 546-2424 Extension 4071
SUBMITTED BY:	Jessica Chase Director, Children's and Community Services Division Healthy and Safe Communities Department
SIGNATURE:	

RECOMMENDATION

That the Indigenous Advisory Committee base budget submission attached as Appendix "A" to Report HSC22058 in the amount of \$3,552, be approved and referred to the 2023 budget process for consideration.

EXECUTIVE SUMMARY

In accordance with the process for submission of budgets for the Volunteer Advisory Committees, the Indigenous Advisory Committee Budget for 2023 in the amount of \$3,552 is being submitted with the recommendation that it be approved. This base budget request is the same amount as the 2022 approved budget.

Alternatives for Consideration – Not Applicable

FINANCIAL – STAFFING – LEGAL IMPLICATIONS

Financial: The base budget requested for 2023 is in keeping with the approved 2022 budget for the committee. No additional funds are being requested.

Staffing: N/A

Legal: N/A

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OUR Mission: To provide high quality cost conscious public services that contribute to a healthy, safe and prosperous community, in a sustainable manner.

OUR Culture: Collective Ownership, Steadfast Integrity, Courageous Change, Sensational Service, Engaged Empowered Employees.

**SUBJECT: Indigenous Advisory Committee 2023 Budget Request (HSC22058)
(City Wide) - Page 2 of 2**

HISTORICAL BACKGROUND

Annually, the Volunteer Advisory Committees are funded through the levy to support activities related to their mandates. At its September 1, 2022 meeting, the Indigenous Advisory Committee considered its budget needs for 2023. Their budget submission is attached as Appendix "A" to Report HSC22058. The budget includes both incidental costs to support the Committee, as well as additional costs for specific events, programs, and community initiatives.

POLICY IMPLICATIONS AND LEGISLATED REQUIREMENTS

The Volunteer Advisory Committees can put surplus funds from each year into a reserve, for future purposes and request the use of those funds, in future years, for specific activities. This provides the Committee with an opportunity to plan to undertake specific projects or initiatives, in future years, while minimizing increases in their budgets. The committee has not yet determined all its activities for 2023. Should additionally funding for the Indigenous Advisory Committee be required, requests for reserve funding will be made at the appropriate time.

RELEVANT CONSULTATION

The Indigenous Advisory Committee discussed its 2023 budget needs at its September 1st, 2022 Committee meeting.

ANALYSIS AND RATIONALE FOR RECOMMENDATION

The recommendation will provide funding for the operations of the Volunteer Advisory Committee to enable them to continue to fulfil their terms of reference.

ALTERNATIVES FOR CONSIDERATION

N/A

ALIGNMENT TO THE 2016 – 2025 STRATEGIC PLAN**Community Engagement and Participation**

Hamilton has an open, transparent and accessible approach to City government that engages with and empowers all citizens to be involved in their community

Culture and Diversity

Hamilton is a thriving, vibrant place for arts, culture, and heritage where diversity and inclusivity are embraced and celebrated.

APPENDICES AND SCHEDULES ATTACHED

Appendix "A" to Report HSC22058 - Indigenous Advisory Committee Budget
Submission Form

CITY OF HAMILTON

2023

ADVISORY COMMITTEES

BUDGET SUBMISSION FORM

INDIGENOUS ADVISORY COMMITTEE

PART A: General Information

ADVISORY COMMITTEE MEMBERS:

Marilyn Wright (Chair)	
Connie Bellamy	
Allan Loft	
Scott Cruickshank	
Patty Lawlor (non-voting)	
Councillor Nann (Liaison)	

MANDATE:

The Indigenous Advisory Committee (IAC) is a volunteer advisory committee to the City of Hamilton. The IAC assists the City to honour and engage its Indigenous citizens in the pursuit of the City's vision by providing advice and/or recommendations, through the appropriate Standing Committee of Council, that enhance the wellbeing of Indigenous citizens and/or resolve municipal issues.

PART B: Strategic Planning

STRATEGIC OBJECTIVES:

To assist the City in achieving and demonstrating progress or positive change in support of the equitable economic, social, health and overall wellbeing of Indigenous citizens.

To provide a forum and mechanism for co-ordinated dialogue and consultation between and among Indigenous leaders and other stakeholders, acting as a catalyst for the development of positive relationships and open, transparent dialogue between and among the City and these stakeholders.

To offer input, advice and recommendations informed by stakeholder consultation to support the City in determining effective municipal strategies and/or policies on issues of importance to Indigenous peoples.

ALIGNMENT WITH CORPORATE GOALS:

Please check off which Council approved Strategic Commitments your Advisory Committee supports			
1) Community Engagement & Participation	X	2) Economic Prosperity & Growth	X
3) Healthy & Safe Communities	X	4) Clean & Green	X
5) Built Environment & Infrastructure	X	6) Culture & Diversity	X
7) Our People & Performance	X		

PART C: Budget Request**INCIDENTAL COSTS:**

Monthly meeting expenses (refreshments, advertising, signage, postage, photocopying etc.)	\$1000.00
SUB TOTAL	\$1,000.00

SPECIAL EVENT/PROJECT COSTS:

To include: <ul style="list-style-type: none"> - National Indigenous Peoples Day and National Day for Truth and Reconciliation/Orange Shirt Day <ul style="list-style-type: none"> o Banner displays o NIPD recognition day event - Support and participation in events co-hosted with the Indigenous Relations team - Support Hamilton's local Indigenous community initiatives where applicable. 	\$2552.00
SUB TOTAL	\$2,552.00

TOTAL COSTS	\$3,552.00
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Funding from Advisory Committee Reserve (only available to Advisory Committees with reserve balances)	\$N/A
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TOTAL 2023 BUDGET REQUEST (net of reserve funding)	\$3552.00
PREVIOUS YEAR (2022) APPROVED BUDGET (2022 Request \$3552.00)	\$3552.00

CERTIFICATION:

Please note that this document is a request for a Budget from the City of Hamilton Operating budget. The submission of this document does not guarantee the requested budget amount. Please have a representative sign and date the document below.

Representative's Name:


Signature:

Date:

Telephone #:



CITY OF HAMILTON
CORPORATE SERVICES DEPARTMENT
Information Technology Division

TO:	Chair and Members Audit, Finance and Administration Committee
COMMITTEE DATE:	December 1, 2022
SUBJECT/REPORT NO:	Information Technology Cyber Security Program (FCS22088) (City Wide)
WARD(S) AFFECTED:	City Wide
PREPARED BY:	Michael Gauthier (905) 546-2424 Ext. 5700
SUBMITTED BY:	Maria McChesney Director, Information Technology Services Corporate Services
SIGNATURE:	

RECOMMENDATION

That Council authorize Information Technology Services (IT) staff to single source a third-party consultant, pursuant to Section 4.11 – Procurement Policy #11 – Non-competitive Procurements to engage CIMA to address the needs outlined in the Information Technology Cyber Security Program.

EXECUTIVE SUMMARY

Most City of Hamilton (City) services depend on technology to be delivered safely, reliably, and efficiently. Any type of unplanned disruption to the security of the City's IT systems may have a significant impact on the City's ability to deliver services to the constituents of Hamilton.

A Cybersecurity Program is critical to protect the City's large portfolio of technology from many different types of threats and malicious attacks. An effective program will protect the confidentiality of the information that the City handles and stores, the integrity of that information and the assurance that systems are available when they are required.

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**SUBJECT: Information Technology Security Program (FCS22088) (City Wide) -
Page 2 of 4**

Historically, the City's IT systems and data were centralized with access primarily restricted to City owned computers within City managed facilities. The adoption of cloud technologies over the past few years has extended the reach and accessibility of systems and data which facilitates employee productivity; however, it also adds complexity to the management and security of systems and data. In 2020, the sudden arrival of Covid and the urgent transition to remote work required IT to support a mass transition to remote work without the processes and technologies to adequately maintain and protect these systems outside of City facilities. This event significantly increased the challenges faced by IT and further increased the gap between capacity and demand within the IT Division.

Additionally, in 2019, the IT Division worked with the City's Internal Audit staff in conducting a Cyber Security Audit to assist staff in building a cyber security strategy capable of providing a multilayered level of protection to the City's data and technology infrastructure. This exercise resulted in a list of 32 individual tasks requiring the attention of IT staff. Each of these tasks requires significant effort and time effort to develop a plan, framework, and project deliverables with timelines.

The existing Information Technology Cyber Security section staff have been addressing this list, however, it is impossible for the existing compliment of staff to complete their regular day to day duties to protect the City while also providing the required time to respond to the strategic items highlighted from the audit.

To address the skills gap, CIMA, a technology resource placement agency, has been engaged through the Roster competitive bid process to assist the City in providing contract resources to assist with addressing these strategic items. The expectation is that this will be a multi-year engagement with an estimated budget of \$600,000.

The City's Roster program has an upper limit of \$150,000 per engagement for vendors engaged through this program. CIMA has already been engaged to assist staff in addressing the 32 items within the IT Cyber Security Strategy. Based on the knowledge CIMA staff have gained from this current engagement with the City, staff are recommending CIMA be single sourced through Policy #11 of the City's Procurement Policy (By-law 21-215) to continue to address the items highlighted in the IT Cyber Security Strategy developed in 2019. CIMA was the only vendor awarded a contract with the City through the Roster RFP for this category.

Alternatives for Consideration – See Page 4 or Not Applicable**FINANCIAL – STAFFING – LEGAL IMPLICATIONS**

Financial: Capital funding has been approved through the IT Security Capital Project.

**SUBJECT: Information Technology Security Program (FCS22088) (City Wide) -
Page 3 of 4**

Staffing: N/A

Legal: N/A

HISTORICAL BACKGROUND

The need for a Cyber Security Roadmap is not new but the ability to protect the City has become much more difficult as the cyber-attacks become much more sophisticated. As the risk of attacks become more prevalent and the need for specialized resources to protect the City, the Information Technology Division created a separate section dealing directly with IT Security. In 2019 the Internal Audit Division audited the Cyber Security practices in place and from that created a list of 32 tasks that needed to be addressed to improve our ability to avoid a Cyber-attack or minimize the impact should a cyber-attack occur

The City recently engaged a 3rd party consultant, CIMA, through the Roster competitive bid process to assist staff in addressing the items discovered by City auditors. The need to work through these tasks is paramount as each task highlights a risk which must be addressed to ensure the corporate data and technology is safe from attack. To expediate the progress staff are recommending a 2-year engagement with CIMA which will exceed the \$150,000 spending limit for engagements through the Roster. A Section 4.11 - Policy #11 – single source procurement in excess of \$250,000 requires the approval of Council; the proposed engagement will be approximately \$300,000 per year to 2 years.

POLICY IMPLICATIONS AND LEGISLATED REQUIREMENTS

Section 4.11 - Policy #11 Non-competitive Procurements of the City's Procurement Policy (By-law 21-255).

RELEVANT CONSULTATION

Corporate Services Internal Audit were engaged to audit the existing security measures in place and develop a list of 32 activities that needed to be addressed to enhance the City's cybersecurity infrastructure.

ANALYSIS AND RATIONALE FOR RECOMMENDATION

Consulting resources from CIMA have been in place for several months and during that time have become familiar with Information Technology infrastructure and also is aware of the risks being addressed. The nature of this work requires us to minimize the number of individuals that are aware of these risks. The need to address these risks is

**SUBJECT: Information Technology Security Program (FCS22088) (City Wide) -
Page 4 of 4**

incredibly important as attacks become more sophisticated and our resources need to be ahead of any pending attacks.

ALTERNATIVES FOR CONSIDERATION

The alternative is to issue an RFP, however, CIMA was engaged through a competitive bid process for the City Roster. In fact, CIMA was the only vendor successful in the category of IT Security through the Roster process

ALIGNMENT TO THE 2016 – 2025 STRATEGIC PLAN

Built Environment and Infrastructure

Hamilton is supported by state-of-the-art infrastructure, transportation options, buildings and public spaces that create a dynamic City.

Our People and Performance


Hamiltonians have a high level of trust and confidence in their City government.

APPENDICES AND SCHEDULES ATTACHED

N/A



INFORMATION REPORT

TO:	Chair and Members Audit, Finance and Administration Committee
COMMITTEE DATE:	December 1, 2022
SUBJECT/REPORT NO:	City Auditor Reporting of Serious Matters to Council (Case #58061 Taxi Scrips) (AUD22009) (City Wide)
WARD(S) AFFECTED:	City Wide
PREPARED BY:	Brigitte Minard CPA, CA, CIA, CGAP (905) 546-2424 Ext. 3107 Domenic Pellegrini CPA, CMA, CIA (905) 546-2424 Ext. 2492 Cindy Purnomo Stuive (905) 546-2424 Ext. 2257
SUBMITTED BY:	Charles Brown City Auditor Office of the City Auditor
SIGNATURE:	

COUNCIL DIRECTION

On June 24, 2020, Council directed the City Auditor to implement a policy on Reporting of Serious Matters to Council. The policy outlines specific situations that require the City Auditor to make a report to Audit, Finance and Administration Committee in order to proactively inform Council about serious matters uncovered through investigations launched under the Fraud, Waste and Whistleblower process or in the course of audits or other engagements.

INFORMATION

This Information Report contains information about allegations of fraud, waste and/or misuse in the provision of accessible transit services for the City of Hamilton within the City's Taxi Scrips Program. Upon further investigation by the Office of the City Auditor, additional risks and concerns have been identified.

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**SUBJECT: City Auditor Reporting of Serious Matters to Council (Case #58061
Taxi Scrips) (AUD22009) (City Wide)** **Page 2 of 5**

HISTORICAL BACKGROUND

On June 24, 2020, Council directed the City Auditor to implement a policy on City Auditor Reporting of Serious Matters to Council. Under this policy, timely disclosure to Council is called for in situations that:

- Pose a security threat (e.g. cybersecurity exposure) to the organization's information systems/hardware/software applications or involves major privacy breach
- Threaten public safety
- Involve potential fraud over \$100,000
- Could have a significant adverse impact on the City's vulnerable populations
- Result in investigation by OCA and referral to the Police
- In the judgement of the City Auditor are deemed to be of a significant risk to the Corporation.

This report of a serious matter is the eighth serious matter reported that implements this policy. The criterion being applied is: the matter was referred to the Hamilton Police Service.

INFORMATION REPORT SUMMARY

This Information Report contains information about allegations of misuse of Taxi Scrips.

In late September 2022, Transit Management reported to the OCA that they had received information alleging that taxi scrips were being inappropriately used in non-eligible transactions, in contravention of program requirements. It was alleged in the report that taxi scrip coupons are being acquired by third parties and used as barter in illegitimate exchange transactions and by parties that are not eligible to be subsidized. Reports indicate that taxi scrips which may not have been acquired through legitimate ride offerings could nevertheless be used at certain gas stations for fuel purchases, and later submitted by the contracted cab companies for full nominal value redemption by the City.

The matter was reported by the Transit Division to the Hamilton Police Service in late September 2022 for investigation. The Office of the City Auditor (OCA) decided to review the Program's current administrative and financial controls, and processes to determine if there are any weaknesses that would allow exploitation of the Program in the manner suggested by these reports.

**SUBJECT: City Auditor Reporting of Serious Matters to Council (Case #58061
Taxi Scrips) (AUD22009) (City Wide)** **Page 3 of 5**

The purpose of this information report is to notify Council that this matter has been reported to Hamilton Police Service, and to provide the OCA's conclusions with respect to its review of controls.

How the Taxi Scrips Program Works

Accessible Transit Services (ATS) clients, previously assessed as being eligible for accessible transit services, may choose to participate in the Taxi Scrip Program and therefore receive subsidized taxi rides using "taxi scrips" issued by the City. Taxi scrips are printed coupons that indicate nominal values of exchange in various denominations including \$1, \$2 and \$5.

The Taxi Scrip Program is offered in addition to the services that the City contracts with DARTS to provide. Taxi scrips enable passengers to receive a 40% discount when traveling with participating taxi companies, because they allow registered clients the ability to purchase a scrips booklet with \$40 nominal value for \$24. To ensure a fair distribution of subsidy, clients can purchase up to a maximum of 3 booklets per month.

Booklets may be purchased via telephone or in person at the following locations: HSR Customer Service Counter at the GO Station, City Hall and the Municipal Service Centres. All forms of payment are accepted – cash, cheque, money order, debit and credit.

The Taxi Scrip Program has been operational since before amalgamation. The City of Hamilton is not required to offer the Taxi Scrip Program, nor are clients required to use it - rather it is a discretionary service offering.

Accessible transit clients use the taxi scrips in the purchase of cab services from the two participating cab companies. Coupons do not expire and if not used, are refundable **directly to the City** at their paid-for value (\$24).

Clients choosing to participate in the Taxi Scrip Program must go to the Hamilton GO Centre for an ATS photo ID card. The Customer Care Representative prepares the photo ID card and records the Passenger's name and client number in the Taxi Scrip database.

To arrange a ride, the Passenger contacts the participating companies to have a cab dispatched. Currently two cab companies participate in the Program.

**SUBJECT: City Auditor Reporting of Serious Matters to Council (Case #58061
Taxi Scrips) (AUD22009) (City Wide)** **Page 4 of 5**

Office of the City Auditor Analysis

OCA conducted a review of the strength of controls used to administer the taxi scrips and to ensure they were being used as intended. In its review OCA determined the outstanding value of Taxi Scrips, documented and assessed current business practices, the requirements of agreements with the taxi companies participating in the Program. The results of our analysis and associated to determine the City's potential exposure misuse or exploitation as alleged in reports to ATS.

We assessed a sample of taxi scrips that were redeemed in June 2022 (over 1,650 items, about 17% of the month's volume).

Per the City's contract, there are certain requirements for what information needs to be included on a taxi scrip when it is redeemed:

1. Passenger Number
2. Date of trip
3. Time of Trip
4. Cab Number
5. Pick Up Location
6. Drop Off Location
7. Number of wheelchair passengers
8. Number of passengers

We found significant non-compliance in the sample that was reviewed, only 3% of items sampled were found to be in compliance with the contractual requirements.

Figure 1 – Sample Copy of Taxi Scrip in \$2 Denomination



**SUBJECT: City Auditor Reporting of Serious Matters to Council (Case #58061
Taxi Scrips) (AUD22009) (City Wide)** **Page 5 of 5**

Overall Findings

We completed our review as described above. Based on this analysis, OCA concluded that weaknesses do exist in current practices and administration that would allow exploitation of the Program in the manner suggested by these reports. This is evidenced by the fact that the compliance rates are drastically low, and there is so much missing information from the redeemed taxi scrips that ongoing compliance assessment and monitoring for illicit activity as described in the complaint is not feasible. We used our research to identify areas for improvement in the administration of the Taxi Scrips Program.

Next Steps

A management memo has been issued to the Public Works Department-Transit Division with recommendations to improve the Taxi Scrips Program, with a response back to the OCA requested.

The OCA made recommendations to:

- 1) Amend processes to be reasonably assured of adherence with requirements set out in the contracts with taxi companies, including provision for a higher level of monitoring for compliance.
- 2) Consider, research and/or develop options for a more efficient and cost-effective delivery of the taxi scrip program.
- 3) Improve data management so that information on taxi scrip activity and compliance is more readily available for analysis and is actionable on a timely basis.

The OCA will liaise, as and when requested by the Hamilton Police Services, on this matter.

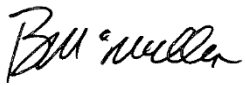
A summary of this matter and the outcome of the work overseen by the OCA will be included in the relevant Fraud and Waste Annual Report, which will be presented in Q4 2023 for the 12-month period of July 2022 to June 2023.

APPENDICES AND SCHEDULES ATTACHED

None.



CITY OF HAMILTON
CORPORATE SERVICES DEPARTMENT
Financial Planning, Administration and Policy Division

TO:	Chair and Members Audit, Finance and Administration Committee
COMMITTEE DATE:	December 1, 2022
SUBJECT/REPORT NO:	1770 Fiddler's Green Road, Ancaster, Water Account Credit Adjustment (FCS22086) (Ward 12)
WARD(S) AFFECTED:	Ward 12
PREPARED BY:	John Savoia (905) 546-2424 Ext. 7298
SUBMITTED BY:	Brian McMullen Director, Financial Planning, Administration and Policy Corporate Services Department
SIGNATURE:	

RECOMMENDATION(S)

That the General Manager, Finance and Corporate Services, be authorized to direct Alectra Utilities to credit account number 3675091300 and service address of 1770 Fiddler's Green Road, Ancaster, pertaining to water charges for a total amount of \$440,741.42.

EXECUTIVE SUMMARY

The City's Water and Wastewater / Storm Back-billing Policy (Policy) maintains the principle that consumers are to pay for the water and / or wastewater / storm services they utilize, while ensuring that back-bill adjustments are conducted in a fair and reasonable manner. Typically, back-bill adjustments represent charges not previously billed for service that was delivered to the customer during a period before the current billing cycle where the original billings are discovered to be too low (under-billed). Less frequently, an over-billing of charges arises due to a billing error as has been recently identified with the water account for 1770 Fiddler's Green Road, Ancaster. Note the subject account is a water only account as the property is not connected to the City's sanitary sewer system.

As part of a current review by Hamilton Water of all large size compound meters in service, an overbilling for the water account of 1770 Fiddler's Green has been identified. The overbilling totals 263,798 cubic metres of water consumption that equates to \$440,741.42 for the period of February 2, 2019 to September 8, 2022.

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SUBJECT: 1770 Fiddler's Green Road, Ancaster, Water Account Credit Adjustment (FCS22086) (Ward 12) – Page 2 of 4

Generally, customers request to enter into an optional payment arrangement once significant account debit bill adjustments related to an underbilling occurs. Per the City's Water Billing Payment Arrangement Policy, arrangements exceeding \$100 K are referred to the Audit, Finance and Administration (AFA) Committee for approval. Similarly, where a credit bill adjustment surpasses \$100 K, the matter is referred to the AFA Committee for approval.

As such, Report FCS22086 is provided for the recommended authorization of a credit bill adjustment for Alectra Utilities (Alectra) account number 3675091300 regarding 1770 Fiddler's Green Road, Ancaster, a bakery facility owned by ARYZTA Ltd.

ARYZTA Ltd has been informed of the billing errors and advised of the credit to the affected water account, which will be released by Alectra upon Council approval.

Alternatives for Consideration – N/A

FINANCIAL – STAFFING – LEGAL IMPLICATIONS

Financial: The significant customer credit for \$440,741.42 will negatively affect 2022 rate revenues.

Staffing: N/A

Legal: N/A

HISTORICAL BACKGROUND

The City's Water and Wastewater / Storm Back-billing Policy (Policy) maintains the principle that consumers are to pay for the water and / or wastewater / storm services they utilize, while ensuring that back-bill adjustments are conducted in a fair and reasonable manner. Typically, back-bill adjustments represent charges not previously billed for service that was delivered to the customer during a period before the current billing cycle where the original billings are discovered to be too low (under-billed). Less frequently, an over-billing of charges occurs due to a billing error.

The cause of billing errors may include any of the following reasons or combination thereof:

- (a) stopped meter;
- (b) metering equipment failure;
- (c) missing meter now found;
- (d) switched meters;
- (e) double metering;
- (f) incorrect meter connections;
- (g) incorrect use of any prescribed apparatus respecting the registration of a meter;

SUBJECT: 1770 Fiddler's Green Road, Ancaster, Water Account Credit Adjustment (FCS22086) (Ward 12) – Page 3 of 4

- (h) the omission of compound meter register head networking;
- (i) incorrect register head supplied on the meter by manufacturer;
- (j) incorrect register head programming specifications;
- (k) incorrect meter multiplier;
- (l) the omission / application of an incorrect rate;
- (m) incorrect reading of meters or data processing; and
- (n) tampering, fraud, theft or any other criminal act.

POLICY IMPLICATIONS AND LEGISLATED REQUIREMENTS

Per the City's Water Billing Payment Arrangement Policy, arrangements exceeding \$100 K are referred to the Audit, Finance and Administration (AFA) Committee for approval. Similarly, where a credit bill adjustment surpasses \$100 K, the matter is referred to the AFA Committee for approval.

RELEVANT CONSULTATION

Alectra Utilities has provided detailed water billing information related to the water account for 1770 Fiddler's Green Road, Ancaster and has advised the customer of the pending credit (subject to Council approval).

Public Works – Hamilton Water Division has been consulted in the preparation of Report FCS22086.

ANALYSIS AND RATIONALE FOR RECOMMENDATION(S)

The water account for 1770 Fiddler's Green Road, Ancaster has been billed in error for the period of February 6, 2019 to September 8, 2022. One 100mm "compound" water meter measures the total water consumption for 1770 Fiddler's Green Road, Ancaster. A compound meter is a type of water meter that uses two measuring elements. One measures high flow rates (high end) and one measures low flow rates (low end). The readings from both measuring elements are then combined to determine how much water was used. In this case, the low end of the meter should have been programed in 100 litre increments and the high end of the meter should have been programed in 1,000 litre increments.

In early 2019, as part of a pilot initiative to enhance obtaining actual meter readings, cellular radios were added to the high and low-end registers of the compound meter at 1770 Fiddler's Green Road, Ancaster. Each radio has a unique identifier to link the radio to a specific register and were installed by a City engaged contractor. In this case, the identifier numbers were erroneously recorded by the contractor so that the high and low-end registers were transposed. This meant that the low end of the meter was programed in 1,000 litre increments instead of 100 litre resulting in overcharging the account by a factor of 10. The overbilling totals 263,798m³ of water consumption that equates to \$440,741.42 for the period of February 2, 2019 to September 8, 2022.

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SUBJECT: 1770 Fiddler's Green Road, Ancaster, Water Account Credit Adjustment (FCS22086) (Ward 12) – Page 4 of 4

In April 2021, an overbilling was discovered with an account similarly serviced with a compound meter. At that time, Hamilton Water committed to a review of the approximately 560 compound meters in service to ensure that they are properly programmed and to identify any further accounts being billed incorrectly (for further details refer to Report FCS21061). As part of this review, the billing error at 1770 Fiddler's Green Road, Ancaster was discovered.

ALTERNATIVES FOR CONSIDERATION

N/A

ALIGNMENT TO THE 2016 – 2025 STRATEGIC PLAN**Community Engagement and Participation**

Hamilton has an open, transparent and accessible approach to City government that engages with and empowers all citizens to be involved in their community.

Our People and Performance

Hamiltonians have a high level of trust and confidence in their City government.


APPENDICES AND SCHEDULES ATTACHED

None.

JS/dt



CITY OF HAMILTON
CORPORATE SERVICES DEPARTMENT
Financial Planning, Administration and Policy Division

TO:	Chair and Members Audit, Finance and Administration Committee
COMMITTEE DATE:	December 1, 2022
SUBJECT/REPORT NO:	In-House Bid for Utility Billing Contact Centre Services Request of Proposal (RFP) (FCS21082(c)) (City Wide)
WARD(S) AFFECTED:	City Wide
PREPARED BY:	John Savoia (905) 546-2424 Ext. 7298
SUBMITTED BY:	Brian McMullen Director, Financial Planning, Administration and Policy Corporate Services Department
SIGNATURE:	

RECOMMENDATION(S)

That the General Manager, Finance and Corporate Services, be authorized and directed to establish an in-house bid team for the Utility Billing Contact Centre Services to prepare and submit a bid to the Request for Proposals (RFP) as outlined in the City's Procurement Policy #22 – In-House Bid Submission.

EXECUTIVE SUMMARY

On August 6, 2021, the City was advised that Alectra's Board of Directors, at its May 21st meeting, approved an Alectra staff recommendation to discontinue water billing services by the time of the current contract expiry, being December 31, 2024 (for details refer to Report FCS21082). It should be noted that Alectra similarly provided notice of termination to the municipalities of Guelph, Markham and Vaughan.

As part of the ongoing work to transition to a new Utility Billing System, collectively, the four municipalities currently with Alectra have engaged Kaihen Inc, (Kaihen) as a consultant resource to conduct assessments of each municipality's current systems and processes during an initial Discovery Phase (Phase 1) of the Water Billing Transition Project (Project) (refer to Report FCS21082(a) for details).

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SUBJECT: In-House Bid for Utility Billing Contact Centre Services Request of Proposal (RFP) (FCS21082(c)) (City Wide) – Page 2 of 5

Kaihen has completed an analysis of utility billing service delivery models both on a collective group and individual municipality basis. Kaihen's recommendation is to move forward with a Hybrid Billing Model which would entail each municipality acquiring a billing software solution referred to as a Customer Information System (CIS). The municipalities will be leveraging a combined procurement process to acquire a CIS whereby each municipality can select its own vendor solution. The CIS procurement has commenced with the expectation of releasing the RFP in January 2023. Once the CIS is selected, staff will proceed to procure externally provided Customer Portal, Contact Centre, Meter Reading and Bill Print services and establish an in-house Back Office unit (refer to Report FCS21082(b) for details).

With respect to contact centre services, staff is recommending an in-house bid be prepared by a Corporate Services in-house bid team and submitted in response to a City Request for Proposals (RFP) competitive procurement process in competition with external vendors. The General Manager, Finance and Corporate Services, is required to obtain Council approval prior to the preparation and submission of the in-house bid as per Procurement Policy #22.

A team consisting of Corporate Services staff will prepare the in-house bid. The bid team will not be involved in developing the RFP or evaluating the bids received.

The internal bid team will not be required to provide bid security, insurance or indemnification. Any other advantages to which the internal bid team is entitled will be specified in the RFP.

Alternatives for Consideration – Not Applicable

FINANCIAL – STAFFING – LEGAL IMPLICATIONS

Financial: The estimated operating cost of the Utility Billing Contact Centre Services is unknown at this time.

Staffing: The team preparing the Utility Billing Contact Centre Services in-house bid will consist of the Manager, Customer Contact Centre, the Manager, Business and Support Services, the Director, Customer Service, POA and Financial Integration and the Business Administrator – Corporate Services Department.

The team preparing the RFP will consist of the Senior Policy Advisor Corporate Services, Kaihen, Customer Relationship Management (CRM) Solutions Analyst and the Supervisor from Customer Contact Centre (CCC) Corporate Services.

SUBJECT: In-House Bid for Utility Billing Contact Centre Services Request of Proposal (RFP) (FCS21082(c)) (City Wide) – Page 3 of 5

Legal: There are no legal implications from the recommendation of Report FCS21082(c). Assistance from Legal Services will be required for the finalization and execution of any agreements and contracts.

HISTORICAL BACKGROUND

Alectra Utilities Corporation (“Alectra”) has been providing water and wastewater / storm account management and billing services to the City of Hamilton ("City") since December 2001 with a renewed service agreement executed in May 2020 extending terms to December 31, 2024 (for details refer to Report FCS19095(a)). The proposed budgeted cost of these services for 2023 is \$6 M. This shared services delivery model is not unique in Ontario as many municipalities have partnered with local electric utilities to provide meter reading, billing and other customer services related to their water and wastewater / storm utilities.

On August 6, 2021, the City was advised that Alectra’s Board of Directors, at its May 21st meeting, approved an Alectra staff recommendation to discontinue water billing services. Alectra has committed to upholding the Water Billing Services Agreement (Service Agreement) that is currently in place with a focus on winding-down providing water billing services to the City at the time of contract expiry, being December 31, 2024.

Alectra also provides utility billing services to the municipalities of Guelph, Markham and Vaughan, serving a total of approximately 400,000 water customers with combined electricity and water billing and related customer services. These municipalities also received notice from Alectra of plans to discontinue billing services. Staff has collaborated with Guelph, Markham and Vaughan with the intent to potentially engage in joint procurements with the expectation that there will be enhanced value for money by doing so.

POLICY IMPLICATIONS AND LEGISLATED REQUIREMENTS

City of Hamilton Procurement Policy By-law, Policy #22 - Policy for In-House Bid Submissions will be followed.

RELEVANT CONSULTATION

Corporate Services – Procurement and Customer Services divisions have been consulted during the preparation of Report FCS21082(c).

ANALYSIS AND RATIONALE FOR RECOMMENDATION(S)

The Procurement Policy By-law, Policy #22 - In-House Bid Submissions requires the General Manager of the department to obtain Council approval prior to submitting an in-house bid. The report to Council seeking such approval shall include as a minimum:

SUBJECT: In-House Bid for Utility Billing Contact Centre Services Request of Proposal (RFP) (FCS21082(c)) (City Wide) – Page 4 of 5

- the members of the in-house bid submission team;
- which costs will be included in the bid and how costs will be determined; and
- the rationale for submitting an in-house bid.

The Procurement Policy By-law, Policy #22 - In-House Bid Submissions requires the RFP to clearly indicate:

- an in-house bid is being considered for the RFP;
- any advantages that the in-house bid will have over other bidders by virtue of it being an in-house bid.

Kaihen has recommended to procure billing contact centre services with a competitive procurement process with external vendors. The recommendation recognizes that an outsourced billing contact centre is a mature service delivery model with a broad vendor market and an expectation of lower costs. However, given the completion of the call consolidation program and the Customer Contact Centre's (CCC) proven track record of high quality and responsive service, staff is recommending an in-house bid be prepared by a Corporate Services in-house bid team. The CCC RFP is expected to be released once the CIS procurement is awarded likely in March / April 2023.

The members of the in-house bid submission team are:

- Manager, Customer Contact Centre
- Manager, Business and Support Services
- Director, Customer Service, POA and Financial Integration
- Business Administrator, Corporate Services Department

Costing of the in-house bid will include customer service wages and benefits and overhead costs to cover the management and delivery of providing a utility billing contact centre. The in-house bid team will not be required to submit bid security or provide performance security. Where not already identified in the in-house bid, additional internal City costs will be added by the evaluation team into the bid, such as, insurance, facility and equipment costs, payroll / pension / administration for required finance and administration staff and a percentage of any additional overhead costs required to deliver the service. The evaluation of the in-house bid will consider elements of the bid that would normally be required of a submission from external bidders and will evaluate the ability of the bidder to meet the objectives of the City and the requirements of the RFP documents.

The RFP requirement that the successful bidder shall obtain and keep in good standing all licenses and permits that are required under provincial and municipal laws, regulations and all other applicable laws for the conducting of business and the provision of services specified in the contract will be waived when reviewing the in-house bid. These concessions will be stated in the RFP documents issued to all potential bidders.

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SUBJECT: In-House Bid for Utility Billing Contact Centre Services Request of Proposal (RFP) (FCS21082(c)) (City Wide) – Page 5 of 5

Staff will assess any other additional costs and special considerations applicable to the in-house bid during the preparation of the RFP and will disclose them in the RFP.

ALTERNATIVES FOR CONSIDERATION

N/A

ALIGNMENT TO THE 2016 – 2025 STRATEGIC PLAN

Our People and Performance

Hamiltonians have a high level of trust and confidence in their City government.


APPENDICES AND SCHEDULES ATTACHED

N/A

JS/dt



CITY OF HAMILTON
CORPORATE SERVICES DEPARTMENT
Customer Service, POA and Financial Integration Division

TO:	Chair and Members Audit, Finance and Administration Committee
COMMITTEE DATE:	December 1, 2022
SUBJECT/REPORT NO:	Policy #11 Credit and Debit Payment Processing (FCS22063) (City Wide)
WARD(S) AFFECTED:	City Wide
PREPARED BY:	Sheila DuVerney (905) 546-2424 Ext. 7659
SUBMITTED BY:	Cindy Mercanti Director, Customer Service, POA and Financial Integration Corporate Services Department
SIGNATURE:	

RECOMMENDATION(S)

- (a) That Council approve the single source procurement, pursuant to Procurement Policy By-law 20-205 amended, Policy #11, Non-competitive Procurements, for credit and debit payment services until February 28, 2026 and that the General Manager, Corporate Services Department, be authorized to negotiate, enter into and execute a contract or amendment(s) to the City's existing agreement and any ancillary documents required to give effect thereto with Moneris Solutions Corporation, in a form satisfactory to the City Solicitor;
- (b) That staff be directed to issue a competitive procurement process for a vendor to provide credit and debit payment processing in 2023.

EXECUTIVE SUMMARY

The City conducts approximately 740,000 credit and debit transactions per year impacting point of sale, finance and banking systems.

In 2016, through Council Report FCS16077, the City entered into a contract with Moneris Solutions Corporation ("Moneris") to consolidate credit and debit payment processing. The contract expired on August 31, 2022. In December 2021, a VISA mandate required the City to amend security protocols for accepting online payments by October 2022 in order to be compliant with their requirements.

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**SUBJECT: Policy #11 Credit and Debit Payment Processing (FCS22063)
(City Wide) – Page 2 of 5**

Failure to comply with VISA’s mandate would have resulted in the City’s inability to accept online VISA payments. To ensure the City was compliant, a Policy #11 was approved in February 2022 which allowed for the sole sourcing for credit and debit payment processing with Moneris for up to 18 months to support compliance with the VISA mandate and the identification of requirements for a competitive credit and debit payment processing Request for Proposals (“RFP”). Although the Policy #11 provides sole source to Moneris for 18 months, a short-term contract extension was granted for six months, by Moneris, from August 31, 2022 to February 28, 2023 to allow the City to review the current terms and conditions.

The City expended considerable resources to institute the online payment platform to support compliance to the VISA mandate. This included testing, updating merchant profiles, structuring receipts and the introduction of additional security features. Compliance was achieved prior to the October 2022 deadline.

The achievement of this critical VISA mandate compliance item has allowed staff to shift focus towards the development of a competitive credit and debit payment processing RFP, as well as, identify the scope of work for the potential transition to a different credit and debit payment processing vendor. Given the City’s payment processing environment and anticipated online service expansion, the process to develop, implement and the potential transition to a different credit and debit payment processing vendor is estimated to take up to three years to complete. Specifically, one year for the implementation of the RFP process and two years for award, transition and implementation.

Staff is recommending that a new Policy #11 be issued for Moneris from March 1, 2023 to February 28, 2026. Coupled with this Policy #11, the City will negotiate a revised contract with Moneris for the same period. In parallel, staff will commence the development of a competitive credit and debit payment procurement process. Given the requirements and work that has been completed to date, a payment processing RFP is targeted for release in 2023.

Alternatives for Consideration – See Page 5

FINANCIAL – STAFFING – LEGAL IMPLICATIONS

Financial: The cost of the contract is approximately \$200,000 per year.

Staffing: Major stakeholders across City departments will support the RFP process and implementation.

Legal: Staff in Legal Services to review and support the execution of the three-year contract extension.

**SUBJECT: Policy #11 Credit and Debit Payment Processing (FCS22063)
(City Wide) – Page 3 of 5**

HISTORICAL BACKGROUND

In 2016, the City executed a National Merchant Agreement with Moneris (“contract”), in accordance with Report FCS16077. The contract included a one-year extension with an end date of August 31, 2022.

In December 2021, the City received notice from VISA that enhanced security protocols for accepting online payments would be required by October 2022. In January 2022, staff commenced the process of designing, building, testing and instituting the City’s online payment platform to support compliance to the VISA mandate.

To mitigate the risk of non-compliance, a Policy #11 was approved in February 2022 which extended the sole sourcing for credit and debit payment processing with Moneris for 18 months. This resulted in a short-term, six-month contract extension from August 3, 2022 to February 28, 2023 to allow the City to review the terms and conditions of the existing contract. The City successfully implemented the VISA mandated online payment platform enhancements prior to the October 2022 deadline, which ensured compliance. From a risk perspective, the consequence of not completing this work would have resulted in the inability of the City to accept online VISA payments.

In parallel to the above activity, staff assembled a multi-disciplinary team to review and confirm the requirements for a competitive credit and debit payment processing RFP. Through the review process, staff identified the scope of work for the potential transition to a different credit and debit payment processing vendor. The work required incorporates the following activities:

- Re-configuration / replacement of 240 existing POS terminals
- Re-creation (design, implementation and testing) of the various online payment webpages
- Re-build integrations with other software applications
- Support for new online payment services across various divisions

Given the City’s payment processing environment, as well as, anticipated online service expansion, the process to develop, implement and the potential transition to a different credit and debit payment processing vendor is estimated to take up to three years to complete.

POLICY IMPLICATIONS AND LEGISLATED REQUIREMENTS

Pursuant to the Procurement Policy By-law 20-205, as amended, Policy #11 Non-competitive Procurements, Council approval is required for staff to negotiate an agreement or extension to an agreement for services at a value of \$250,000 or more without a competitive process.

**SUBJECT: Policy #11 Credit and Debit Payment Processing (FCS22063)
(City Wide) – Page 4 of 5**

RELEVANT CONSULTATION

Staff consulted with Information Technology, Finance, Procurement, Legal and identified City divisions across all departments.

ANALYSIS AND RATIONALE FOR RECOMMENDATION(S)

The current payment processing contract was successfully extended to February 28, 2023. However, it does not afford time to conclude an RFP process, as well as, the potential transition to a different credit and debit payment processing vendor.

The scope of work required to support the credit and debit payment processing RFP, as well as, the potential transition to a different credit and debit payment processing vendor is estimated to take up to three years. The activities noted below are time estimates:

- Prepare and release the RFP (estimated up to nine months)
- Evaluate submissions (estimated up to two months)
- Negotiate, review and award of contract (estimated up to six months)
- Transition planning (estimated up to three months)
- Implement (estimated up to 12 months)
- Validate (estimated up to one month)

The potential transition to a different credit and debit payment processing vendor will incorporate the following activities:

- 1) Replacement of all online payment webpages which would include design, implementation, testing and deployment for multiple applications
- 2) Replacement of all integrations through other applications
- 3) Replacement of all 240 POS terminals
- 4) Reconfiguration of all existing financial reports

The three-year contract extension will support the City in effectively implementing a comprehensive RFP process, as well as, the potential transition to a different credit and debit payment processing vendor.

ALTERNATIVES FOR CONSIDERATION

If Council does not approve a three-year contract extension with Moneris, the existing contract will end on February 28, 2023. This would constrain the City's ability to effectively implement and award an RFP, thereby negatively impacting the ability to accept credit and debit payments.

**SUBJECT: Policy #11 Credit and Debit Payment Processing (FCS22063)
(City Wide) – Page 5 of 5**

Other alternatives considered that are not viable include executing the OECM Contract 2019-343 utilizing a Policy #12, Cooperative Procurements. OECM (which is a not-for-profit collaborative sourcing partner for Ontario's education sector, broader public sector and other not-for-profit organizations) released and successfully rostered three vendors for contract (Empyrean Merchant Services, Global Payments and Moneris Solutions Corporation.). However, the OECM Contract does not include key requirements specific to the City which include the device type, gateway services, enhanced security requirements and favourable volume terms. The OECM Contract would need to materially change to meet the City's requirements and, therefore, could not be adopted and executed by the City.

ALIGNMENT TO THE 2016 – 2025 STRATEGIC PLAN**Our People and Performance**

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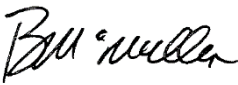
APPENDICES AND SCHEDULES ATTACHED

N/A

SD/dt



CITY OF HAMILTON
CORPORATE SERVICES DEPARTMENT
Financial Planning, Administration and Policy Division

TO:	Chair and Members Audit, Finance and Administration Committee
COMMITTEE DATE:	December 1, 2022
SUBJECT/REPORT NO:	2023 Temporary Borrowing and Interim Tax Levy By-laws (FCS22080) (City Wide)
WARD(S) AFFECTED:	City Wide
PREPARED BY:	Gloria Rojas (905) 546-2424 Ext. 6247
SUBMITTED BY:	Brian McMullen Director, Financial Planning, Administration and Policy Corporate Service Department
SIGNATURE:	

RECOMMENDATION(S)

- (a) That Appendix "A" attached to Report FCS22080, "By-law to Authorize the Temporary Borrowing of Monies to Meet Current Expenditures Pending Receipt of Current Revenues for 2023", be passed;
- (b) That Appendix "B" attached to Report FCS22080, "By-law to Authorize an Interim Tax Levy for 2023", be passed.

EXECUTIVE SUMMARY

The Temporary Borrowing By-law ensures that the City can borrow funds to offset any cash flow challenges related to the timing of incurring expenses versus the collection of billed property taxes.

The Interim Tax Levy By-law ensures that the City has access to a continuing cash flow to fund operations until a final 2023 tax operating budget has been approved.

Alternatives for Consideration – Not Applicable

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**SUBJECT: 2023 Temporary Borrowing and Interim Tax Levy By-laws (FCS22080)
(City Wide) – Page 2 of 3**

FINANCIAL – STAFFING – LEGAL IMPLICATIONS

Financial: In order to bill and collect the planned February and April 2023 property tax instalments, an Interim Tax Levy By-law must be passed. The City would have to pay negotiated interest payments should it have to borrow funds under the Temporary Borrowing By-law.

Staffing: N/A

Legal: The Temporary Borrowing By-law is required under Section 407 of the *Municipal Act, 2001*. An interim Tax Levy By-law is required under Section 317 of the *Municipal Act, 2001*.

HISTORICAL BACKGROUND

Appendix “A” to Report FCS22080 is a Temporary Borrowing By-law allowing the City to ensure that it has access to adequate cash flow to meet operating commitments. The allowable percentages to borrow, as set out in Section 407 of the *Municipal Act, 2001*, are 50% of estimated revenues prior to September 30 and 25% afterwards. It is important to note that actual borrowings under this provision have historically been very limited in both magnitude and duration. The most recent case of the City taking advantage of this provision was in late 1998 and 1999 under the Current Value Assessment conversion, when the Province was adjusting the rules and regulations for taxation of commercial and industrial properties, which held up final tax bills to August and September, respectively.

Appendix “B” to Report FCS22080 is an Interim Tax Levy By-law. In the course of its operations, before a final budget has been approved, the City incurs expenses on a regular basis. These expenses, including such items as employee wages, material expenditures and School Board tax payments, would require significant temporary borrowing without the ability to levy taxes in advance of the final tax bills being issued. Section 317 of the *Municipal Act, 2001* permits the levy of up to 50% of the prior year’s taxes (annualized for adjustments such as supplementary taxes or tax appeals). The Interim Tax Levy By-law provides the formal mechanism whereby Council can affect this pre-levy. The due dates of the instalments for the 2023 Interim Levy are proposed to be February 28, 2023 and April 28, 2023.

POLICY IMPLICATIONS AND LEGISLATED REQUIREMENTS

Report FCS22080 complies with provisions within Sections 317 and 407 of the *Municipal Act, 2001*.

**SUBJECT: 2023 Temporary Borrowing and Interim Tax Levy By-laws (FCS22080)
(City Wide) – Page 3 of 3**

RELEVANT CONSULTATION

The Legal Services and Risk Management Division was consulted to confirm adherence to the *Municipal Act*. The Taxation Section of the Financial Services and Taxation Division has also been consulted as they are responsible for the tax billing and collection.

ANALYSIS AND RATIONALE FOR RECOMMENDATION(S)

By-laws are required under the *Municipal Act, 2001*. Both the Interim Tax Levy and the Temporary Borrowing By-laws ensure the City has adequate funding to run day-to-day operations.

ALTERNATIVES FOR CONSIDERATION

N/A

ALIGNMENT TO THE 2016 – 2025 STRATEGIC PLAN**Economic Prosperity and Growth**

Hamilton has a prosperous and diverse local economy where people have opportunities to grow and develop.

APPENDICES AND SCHEDULES ATTACHED

Appendix “A” to Report FCS22080 – 2023 Temporary Borrowing By-law

Appendix “B” to Report FCS22080 – 2023 Interim Tax Levy By-law

GR/dt

Authority:

Bill No.

CITY OF HAMILTON**BY-LAW NO.****To Authorize the Temporary Borrowing of Monies to Meet Current Expenditures Pending Receipt of Current Revenues for 2023**

WHEREAS the Council for the City of Hamilton deems it necessary to pass and enact a by-law to authorize the temporary borrowing of monies by the City to meet current budget expenditures for the year 2023 pending receipt of current revenues; and,

WHEREAS section 407(1) of the *Municipal Act, 2001*, provides as follows:

"At any time during a fiscal year, a municipality may authorize temporary borrowing, until the taxes are collected and other revenues are received, of the amounts that the municipality considers necessary to meet the expenses of the municipality for the year and of the amounts, whether or not they are expenses for the year, that the municipality requires in the year"; and,

WHEREAS Section 407(2) of the *Municipal Act, 2001*, imposes certain limitations on the amounts that may be borrowed at any one time.

NOW THEREFORE the Council of the City of Hamilton hereby enacts as follows:

1. (a) The City of Hamilton is hereby authorized to borrow from a Bank or person by way of Promissory Notes or Bankers Acceptances from time to time a sum or sums of monies not exceeding at any one time the amounts specified in subsection 407(2) of the *Municipal Act, 2001* to pay off temporary bank overdrafts for the current expenditures of the City for the year 2023, including amounts for sinking funds, principal and interest falling due within such fiscal year and the sums required by law to provide for the purposes of the City.
- (b) The amount of monies that may be borrowed at any one time for the purposes of subsection 407(1) of the *Municipal Act, 2001*, together with the total of any similar borrowings that have not been repaid, shall not, except with the approval of the Ontario Municipal Board, exceed the prescribed percentages of the total of the estimated revenues of the City as set forth in the estimates adopted for the year, which percentages are set out in section 407 of the *Municipal Act, 2001* as it may be amended from time to time.

Appendix "A" to Report FCS22080
Page 2 of 2

2. (a) Until estimates of revenue of the City for the 2023 year are adopted, borrowing shall be limited to the estimated revenues of the City as set forth in estimates adopted for the next preceding year.
- (b) The total estimated revenues of the City, including the amounts levied for Education purposes, adopted for the year 2023 are One Billion, Nine Hundred Million Dollars (\$1,900,000,000).
3. All sums borrowed pursuant to the authority of this By-law, together with any and all similar borrowings in the current year and in previous years that have not been repaid shall, together with interest thereon, be a charge upon the whole of the revenues of the City for the current year and for all preceding years, as and when such revenues are collected or received.
4. The Treasurer shall, and is hereby authorized and directed to, apply in payment of all sums borrowed pursuant to this By-law, together with interest thereon, all of the monies thereafter collected or received for the current and preceding years, either on account or realized in respect of taxes levied for the current year and preceding years or from any other sources which may lawfully be applied for such purpose.
5. That the Mayor and failing such person, the Deputy Mayor of the City Council and failing such person, the City Manager, together with the Treasurer or any one of the Temporary Acting Treasurers be authorized and directed to sign and execute the aforesaid Promissory Notes and Bankers Acceptances, hypothecations, agreements and such other documents, writings and papers which shall give effect to the foregoing.
6. This By-law shall come into force and effect on the 1st day of January 2023 and shall remain in force and effect until December 31, 2023.

PASSED this _____ day of _____, 2022

 Mayor

 A. Holland
 City Clerk

**Appendix “B” to Report FCS22080
Page 1 of 3**

Authority:

Bill No.

**CITY OF HAMILTON
BY-LAW NO.**

To Authorize an Interim Tax Levy for 2023

WHEREAS the Council for the City of Hamilton deems it necessary to pass a by-law to levy on the whole of the assessment for each property class in the local municipality rateable for a local municipality purpose, a sum not to exceed that which would be produced by applying the prescribed percentage (or 50 percent if no percentage is otherwise prescribed) of the total amounts billed to each property for all purposes in the previous year on the properties that, in the current year, are in the property class as provided for in Section 317 of the *Municipal Act, 2001*; and,

WHEREAS Section 317 of the *Municipal Act, 2001*, also authorizes a Municipal Council, by by-law, to adjust the interim taxes on a property if the Council is of the opinion that the Interim Levy on a property is too high or too low in relation to its estimate of the total taxes which will be levied on the property in 2023.

NOW THEREFORE the Council of the City of Hamilton enacts as follows:

1. The interim tax levies shall be levied and collected upon the whole of the rateable property categories in columns 1 and 2, shown below:

Appendix “B” to Report FCS22080
Page 2 of 3

Column 1Column 2

Class	Class Code
Residential	RT
Farmlands Awaiting Development	C1/R1/M1
Multi-Residential	MT
New Multi-Residential	NT
Commercial	CT
Commercial Excess Land / Small-scale on farm	CU/C7
Commercial Office Building / Excess Land	DT/DU
Commercial Parking Lot / Vacant Land	GT/CX
Commercial Shopping Centre / Excess Land	ST/SU
New Commercial	XT
New Commercial Excess Land / Small-scale on farm	XU/X7
New Commercial Office Building / Excess Land	YT/YU
New Commercial Shopping Centre / Excess Land	ZT/ZU
Industrial	IT
Industrial Excess / Vacant land /Small-scale on farm	IU/IX/I7
New Industrial	JT
New Industrial Excess /Vacant land /Small-scale on farm	JU/JX/J7
Industrial Large/Excess Land	LT/LU
New Industrial Large Industrial/Excess Land	KT/KU
Landfills	HT
Pipeline	PT
Farmland	FT
Managed Forest	TT
Rail Right of Way	WT CN
Rail Right of Way	WT CP
Utility Right of Way	UT
Shortline Railway Right-of-Way	BT

2. The interim tax levy shall become due and payable in two instalments as allowed under Section 342(1)(a) of the *Municipal Act, 2001*, as follows:

Fifty percent of the interim levy, rounded, shall become due and payable on the 28th day of February 2023 or 21 days after an interim tax bill is mailed out, whichever is later, and the balance of the interim levy shall become due and payable on the 28th day of April, 2023, and non-payment of the amounts due on the dates stated, in accordance with this section, shall constitute default.

Appendix “B” to Report FCS22080
Page 3 of 3

3. That when payment of any instalment or any part of any instalment of taxes levied by this by-law is in default, penalties and where applicable interest, shall be imposed respectively in accordance with City of Hamilton policies.
4. Section 342(1) (b) of the *Municipal Act, 2001* allows for alternative instalment due dates to spread the payment of taxes more evenly over the year. Therefore, notwithstanding the payable dates provided for in section 2, the interim tax levy for those on a 12-month pre-authorized automatic withdrawal payment plan shall be paid in 6 equal instalments due and payable on or after the first or fifteenth day of each month January to June, inclusive. For those on the 10-month pre-authorized automatic withdrawal payment plan, the interim levy shall be paid in 5 equal instalments due and payable on or after the first day of each month February to June, inclusive. The pre-authorized payment plans shall be penalty and interest free for as long as the taxpayer is in good standing with the terms of the plan agreements.
5. The interim tax levy rates shall also apply to any property added to the assessment roll after this by-law is enacted.
6. This by-law shall come into force and effect on the 1st day of January 2023.


PASSED this _____ , 2022

Mayor

A. Holland
City Clerk



CITY OF HAMILTON
CORPORATE SERVICES DEPARTMENT
Financial Planning, Administration and Policy Division

TO:	Chair and Members Audit, Finance and Administration Committee
COMMITTEE DATE:	December 1, 2022
SUBJECT/REPORT NO:	Capital Project Closing Report as of June 30, 2022 (FCS22079) (City Wide)
WARD(S) AFFECTED:	City Wide
PREPARED BY:	Marcin Zukowski (905) 546-2424 Ext. 2162 Duncan Robertson (905) 546-2424 Ext. 4744
SUBMITTED BY:	Brian McMullen Director, Financial Planning, Administration and Policy Corporate Services Department
SIGNATURE:	

RECOMMENDATION(S)

- (a) That the General Manager, Finance and Corporate Services, be authorized to transfer a net amount of \$574,953 to the Unallocated Capital Levy Reserve (108020) and a net draw \$13,393 from other reserves as outlined in Appendix "A" to Report FCS22079;
- (b) That the General Manager, Finance and Corporate Services, be directed to close the completed and / or cancelled capital projects listed in Appendix "B" to Report FCS22079 in accordance with the Capital Projects Closing and Monitoring Policy;
- (c) That Appendix "C" to Report FCS22079, Capital Projects Budget Appropriations for the period covering January 1, 2022 through June 30, 2022, be received as information;
- (d) That Appendix "D" to Report FCS22079 Capital Projects Budget Appropriations of \$250,000 or greater and Capital Project Reserve Funding Requiring Council Approval, be approved;

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**SUBJECT: Capital Project Closing Report as of June 30, 2022 (FCS22079)
(City Wide) – Page 2 of 11**

- (e) That Appendix “E” to Report FCS22079 Capital Projects Requiring a Budget Adjustment, be approved;
- (f) That the amended financing plan related to the Increase in Capital Project Expenses Report, initially approved through Report FCS20067, outlined in Appendix “F” to Report FCS22079, be approved.

EXECUTIVE SUMMARY

Report FCS22079 presents the capital projects, which have been completed or cancelled as of June 30, 2022. In addition, Report FCS22079 provides information or seeks approval for appropriations between projects. Recommendation (f) to Report FCS22079 seeks to correct the financing plan previously approved through Report FCS22067.

Appendix “A” to Report FCS22079 summarizes net transfers to and from reserves as a result of completed or cancelled projects for the period covering January 1, 2022 through June 30, 2022, as well as, highlights the net impact on the Unallocated Capital Levy Reserve and other capital reserves.

Appendix “B” to Report FCS22079 lists the individual projects to be closed. A total of 112 projects with a combined budget of \$75,099,083 are being recommended for closure and are summarized as follows:

- \$9,365,457 relating to 14 completed projects funded from the Capital Levy in a net surplus position, which result in a net amount of \$574,953 being returned to the Unallocated Capital Levy Reserve (108020);
- \$26,496,823 relating to 36 completed projects funded from other program specific reserves in a net position, which require a net transfer of \$13,393 to close;
- \$600,000 relating to 4 cancelled or delayed projects; and
- \$38,636,803 relating to 58 projects completed on or under budget that do not impact reserves.

All capital projects listed for closure in Appendix “B” to Report FCS22079 have been reviewed and determined to be complete, with all revenue and expenditure transactions relating to these projects having been processed. Any funding adjustments necessary to close the projects in accordance with the Capital Projects Closing and Monitoring Policy (Report FCS05044, Report FCS07081(a) and Report FCS14031) are reflected in the amounts presented.

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**SUBJECT: Capital Project Closing Report as of June 30, 2022 (FCS22079)
(City Wide) – Page 3 of 11**

Appendix “C” to Report FCS22079 lists the appropriation of funds between capital projects, totalling \$1,932,623 for the period covering January 1, 2022 through June 30, 2022 in accordance with the Capital Projects Budget Appropriation and Work-in-Progress Transfer Policy (Report FCS14031).

Appendix “D” to Report FCS22079 lists all the capital projects budget appropriations of \$250,000 or greater and work-in-progress capital projects requiring funding from reserves that require Council approval.

Appendix “E” to Report FCS22079 lists all the capital projects that require a budget adjustment. The budget adjustments, totalling \$677,342, are for additional revenues received against the project that were previously unaccounted for in the project budget.

Appendix “F” to Report FCS22079 outlines the amended recommended financing plan to address the expected variances in each capital project, initially approved through report FCS20067, “Increase in Capital Projects Expenses”. The amended financing plan results in a net decrease of \$1.2 M in required funding originally approved through Report FCS22067.

Alternatives for Consideration – Not Applicable

FINANCIAL – STAFFING – LEGAL IMPLICATIONS

Financial: As outlined in Appendix “A” to Report FCS22079 and summarized in Table 1, a total of \$32,503 in funding is required from the Unallocated Capital Levy Reserve (108020) to offset projects in a negative position. The required funding has been offset by projects in a positive position totalling \$607,456 resulting in a net transfer to the Unallocated Capital Levy Reserve of \$574,953. The Unallocated Capital Levy Reserve (108020) will have a projected year-end (2022) uncommitted balance of \$17.0 M once the transfers are completed.

Changes to the financing plan approved through Report FCS22067, “Increase in Capital Projects Expenses, presented as Appendix “F” to Report FCS22079, result in a net decrease of \$1.2 M in required capital funding. The change is the result of the removal of \$1.2 M required for the St. Mark’s Interior Restoration project. Additionally, funding sources have been updated for the Dewitt – Highway 8 to Barton and Marion – Longwood to Dromore projects.

**SUBJECT: Capital Project Closing Report as of June 30, 2022 (FCS22079)
(City Wide) – Page 4 of 11**

Table 1 City of Hamilton Capital Project Closings As of June 30, 2022 Unallocated Capital Levy Reserve (108020)			
Year	ProjectID	Description	Surplus/ (Deficit)
Projects requiring funds			
2018	4661817125	2018 On Street Bike Facilities in Co-ordination	(32,502.98)
			\$ (32,502.98)
Projects returning funds			
2020	7202058200	Heritage Resource Strategies and Initiatives	\$ 13.95
2017	6301751700	Wentworth Lodge - Building Automation System	\$ 18.44
2019	4401952100	CSA Safety Material Replacement Program	\$ 19.54
2019	4401956903	Stonechurch Road Trail Link @ Dartnall	\$ 121.55
2021	4402145800	Urban Park Parking Lot Paving Program	\$ 631.10
2015	7101558502	PublicArt-Battlfield IntrPanel	\$ 1,907.09
2020	4402055600	Parks Testing and Reporting	\$ 2,221.82
2019	4031955622	Active Transportation Benchmarking	\$ 4,602.24
1999	8109955004	SC Highway 8 Urban Design	\$ 6,407.04
2020	4032011017	Beach Boulevard - Woodward to Eastport	\$ 12,323.15
2020	4032011224	Sidewalk Rehabilitation Program	\$ 35,165.44
2019	4451953444	Tree Planting Program	\$ 76,128.88
2016	4031617642	Sherman Access Retaining Wall Replacement	\$ 467,895.86
			\$ 607,456.10
Net impact to the Unallocated Capital Levy Reserve			\$ 574,953.12

As outlined in Appendix "A" to Report FCS22079 and summarized in Table 2, a net total of \$13,393 in funding is required from other sources to offset projects in a negative or deficit position that were submitted for closure.

**SUBJECT: Capital Project Closing Report as of June 30, 2022 (FCS22079)
(City Wide) – Page 5 of 11**

Table 2
City of Hamilton
Capital Project Closings
As of June 30, 2022
Impacting Reserves and Capital Projects

Year Approved	ProjectID	Description	Surplus/ (Deficit)
Projects requiring funds			
2014	4141446102	Summerlea West Phase 4	(64,720.68)
2017	7101754508	Public Use Feasibility Needs & Study	(1,835.94)
2012	4031280289	RR 56 - Binbrook Rd to Cemetery	(455,015.04)
2013	4031380383	RR 56 - Southbrook to Binbrook Rd	(30,710.58)
2013	4401356124	William Connell Community Park	(683,612.44)
2016	4031680684	Upper Mount Albion - Stone Church to Rymal	(41,309.22)
2019	4031218228	Bridge 248 - King St W, 145m w/o Bond to Woodleys Lane - DESIGN	(199,961.81)
			\$ (1,477,165.71)
Projects returning funds			
2021	4242109805	Ward 8 Native Trees	1,096.25
2021	7501857201	Events Management Software	2,221.20
2020	4242009121	A/R - Fiddlers Green Sidewalk (W12)	5,634.62
2021	4242109703	A/R - Speed Cushion Delancey (W7)	6,649.42
2021	4242109502	A/R - Greenford - Queenston to south end (W5)	7,840.98
2012	7642051101	Annual Equipment Replacement	8,495.87
2020	4242109702	A/R - Speed Cushion Brigade (W7)	14,298.18
2021	4242009301	North Central Prk Pedestrian L	15,255.49
2016	4242009406	Play Structure - Parkdale Park	28,409.17
2021	4402156122	HRTMP Initiatives #4-4 and 5-6 - Hydro Corridor: Barton Street to Greenhill Avenue	31,000.00
2021	4242109202	A/R - Traffic Calming (W2)	37,562.27
2021	4242109111	A/R - Traffic Calming (W1)	45,056.20
2018	4241909502	A/R - Traffic Calming (W5)	52,570.50
2020	4402156001	Leash Free Dog Park Program	80,000.00
2021	4242109801	A/R - Inverness & Arcade (within Southam Neighbourhood) (W8)	84,997.01
2020	7101654603	Beverly Recreation Centre/School	314,423.04
2017	4401756612	Up Country Estates Proposed Park (Developer)	74,317.58
2017	4401756824	William Connell Community Park	64,000.00
2013	4031380391	North Service Road/Green Road Intersection	103,648.43
2013	4031380392	North Service Road/Millen Road Intersection	106,202.87
2019	5141970010	Parkdale - Burlington to north end & Steel City Crt - Coordinated Road Restoration	1,457.99
2019	5141971310	Parkdale - Burlington to north end & Steel City	1,939.53
2021	5142101999	Lakeside Litigation	116,229.05
2021	5142160073	Structural Watermain Lining - Charlton Ave	34,674.99
2021	5142171304	Strachan - James to east end	60,718.43
2021	5142171309	Inverness Court & Arcade Crescent (within Southam Neighbourhood)	10,091.32
2016	5161660610	Binbrook Manhole and Sewer Rehabilitation	93,472.72
2008	5180880855	Cathcart - Barton to approx. 150m s/o Barton	57,866.13
2018	5181880872	Flanders Drive Flooding	3,643.22
			\$ 1,463,772.46
Net impact to Other Program Specific Reserves			\$ (13,393.25)

OUR Vision: To be the best place to raise a child and age successfully.

OUR Mission: To provide high quality cost conscious public services that contribute to a healthy, safe and prosperous community, in a sustainable manner.

OUR Culture: Collective Ownership, Steadfast Integrity, Courageous Change, Sensational Service, Engaged Empowered Employees.

**SUBJECT: Capital Project Closing Report as of June 30, 2022 (FCS22079)
(City Wide) – Page 6 of 11**

Appendix “C” to Report FCS22079 details the appropriations between capital projects that have been processed during the period covering January 1, 2022 to June 30, 2022. The list includes transfers that are below \$250,000 and can be approved by either the General Manager (up to \$100,000) or the City Manager (up to \$250,000) or, in the case of the Housing Services appropriation in the amount of \$650,000, have been approved by Council through staff reports (Report HSC19042(a)) during the period. A total of \$1,932,623 was moved between capital projects in compliance with the Capital Projects Budget Appropriation and Work-in-Progress Transfer Policy, as summarized in Table 3.

Table 3
City of Hamilton
Capital Project Appropriations
As of June 30, 2022
Transfers by Department

Department	Amount
Tax Supported Capital Budget	
Healthy & Safe Communities	\$ 735,703.58
Planning & Economic Development	\$ 362,384.48
Public Works - Tax Funded	\$ 517,835.25
	\$ 1,615,923.31
Rate Supported Capital Budget	
Public Works - Rate Funded	\$ 316,699.99
Total	\$ 1,932,623.30

Appendix “D” to Report FCS22079 lists all the capital projects requiring Council approval to transfer funds from other capital projects of \$250,000 or greater or fund from reserves in the amount of \$274,779.88. The number of projects and the requested transfer amounts are summarized in Table 4.

Table 4
City of Hamilton
Capital Projects Budget Appropriation Transfers
of \$250,000 or greater requiring approval and Reserve Funding

Description	Projects/ Transfers From	Projects/ Transfers To	Amount
Energy Fleet and Facilities	1	1	\$ 274,779.88
Total			\$ 274,779.88

**SUBJECT: Capital Project Closing Report as of June 30, 2022 (FCS22079)
(City Wide) – Page 7 of 11**

Appendix “E” to Report FCS22079 seeks approval to increase the budget for all the listed projects. The increases are required as the projects have received additional revenues that were previously unaccounted for. The requested increases are summarized in Table 5.

Table 5
City of Hamilton
Capital Project Budget Increases
As of June 30, 2022
Increases by Department

Department	Amount
Tax Supported Capital Budget	
Planning & Economic Development	\$ 207,644.31
Public Works - Tax Funded	<u>\$ 469,697.34</u>
	\$ 677,341.65
 Total	 <u>\$ 677,341.65</u>

Staffing: N/A

Legal: N/A

HISTORICAL BACKGROUND

The Capital Status and Capital Project Closing reports are submitted to City Council three times a year at June 30, September 30 and December 31.

On July 8, 2022, Council approved the Governance Review Sub-Committee recommendation to disband Capital Projects Work In-Progress Review Sub-Committee (Report FCS22056) and that future status updates on capital works in progress be communicated through Information Updates to Council and that Capital Closing Reports be submitted through the Audit, Finance and Administration Committee.

Preparation of the Capital Projects Closing Report is the responsibility of the Financial Planning, Administration and Policy Division with the objective of ensuring suitable controls are maintained, projects are appropriately closed and to centralize the function.

**SUBJECT: Capital Project Closing Report as of June 30, 2022 (FCS22079)
(City Wide) – Page 8 of 11**

POLICY IMPLICATIONS AND LEGISLATED REQUIREMENTS

The submission of the Capital Projects Closing Report is a requirement of the City's Capital Closing Policy Reports (Reports FCS05044 and FCS07081(a)) and Capital Projects Monitoring Policy Report (Report FCS14031).

The City's Capital Closing Policy (Reports FCS05044 / FCS07081(a)) states:

- i) That any approved Capital project, whose construction stage has not begun after three years, be closed and be re-submitted to Council for approval.
- ii) That any closing surplus or deficit be distributed as follows:
 - 1. Surplus:
 - a) If funded from a specific reserve, return funds to that reserve.
 - b) If funded from debentures, apply to reduce future debenture requirements.
 - c) If funded from current contribution, apply to the Unallocated Capital Levy Reserve or apply to reduce Outstanding Debt.
 - 2. Deficit:
 - a) If funded from a specific reserve, fund from that reserve.
 - b) If funded from debentures, increase future debenture requirements only if no other source of financing is available.
 - c) If funded from current contribution, fund from the Unallocated Capital Levy Reserve.

The City's Capital Projects Monitoring Policy and Capital Projects Budget Appropriation and Work-in-Progress Transfer Policy (Report FCS14031), as amended by Council on May 14, 2014, states:

- i) That a Capital Projects Status Report be submitted by departments three times a year as of June 30, September 30 and December 31.
- ii) That a Capital Projects Closing Report be compiled by Corporate Services Department and submitted to the Audit, Finance and Administration Committee three times a year as of June 30, September 30 and December 31.
- iii) That unfavourable project variances be funded according to the Capital Projects Budget Appropriation and Work-in-Progress Transfer Policy. If available funding cannot be found within the limits of the Capital Projects Budget Appropriation and Work-in-Progress Transfer Policy, a report explaining the variance and recommending a source of funding be submitted to the appropriate Committee of Council for approval.

**SUBJECT: Capital Project Closing Report as of June 30, 2022 (FCS22079)
(City Wide) – Page 9 of 11**

- iv) Approval authority for the re-appropriation of funds in each financial year be at the same levels as the City's Procurement Policy:
1. Council must approve appropriations of \$250,000 or greater
 2. City Manager or designate must approve appropriations greater than \$100,000 and less than \$250,000
 3. General Managers or delegated staff be authorized to approve appropriations up to \$100,000

RELEVANT CONSULTATION

Staff from the following departments, boards and / or agencies submitted the included capital projects for closure:

- Public Works Department
- Planning and Economic Development Department
- Corporate Services Department
- Healthy and Safe Communities Department

ANALYSIS AND RATIONALE FOR RECOMMENDATION(S)

For each Capital Project Status Report, staff determines if projects can be closed (inactivated) and monitors the financial activity to ensure that Council is aware of any capital projects that deviate significantly from the approved budgeted amounts. Once projects have been determined to be complete or cancelled, they are submitted by departments to Financial Planning, Administration and Policy for inclusion in the Capital Projects Closing Report. These submissions are reviewed by Financial Planning, Administration and Policy to ensure transactions are finalized, all purchase orders are closed, and a funding source is identified, where necessary.

Inactivating completed projects helps to keep the number of capital projects in the financial system to a manageable size and eliminates redundant data from reports. More importantly, it ensures that projects which are complete and / or no longer required do not unnecessarily tie up budget resources that could be re-directed to other needs / capital projects.

Appendix "D" to Report FCS22079 includes capital project budget appropriation requests to transfer funds of \$250,000 or greater from other projects and funding from reserves requiring Council approval as per the Capital Projects' Budget Appropriation and Work-in-Progress Transfer Policy and Reserve Policies. The requests total \$274,779.88.

**SUBJECT: Capital Project Closing Report as of June 30, 2022 (FCS22079)
(City Wide) – Page 10 of 11**

Appendix “F” to Report FCS22079 outlines the amended recommended financing plan to address the expected variances in each capital project, initially approved through Report FCS22067, “Increase in Capital Projects Expenses”. The amended financing plan results in a net decrease of \$1.2 M in required funding originally approved through Report FCS22067. Amendments to financing sources are summarized as follows:

- Development Charges of \$1,813,500 (change from \$1,570,650);
- Development Charges Supported Debt \$13,098,000 (no change);
- Area Rating Special Capital Reserves \$125,000 (no change);
- Internal Loans from Investment Stabilization Reserve \$1,313,050 (no change);
- Unallocated Capital Levy Reserve \$1,383,757 (change from \$2,581,052);
- Other Reserves \$6,446,887 (no change);
- Rates Reserves \$747,850 (additional).

ALTERNATIVES FOR CONSIDERATION

Not applicable.

ALIGNMENT TO THE 2016 – 2025 STRATEGIC PLAN

Community Engagement and Participation

Hamilton has an open, transparent and accessible approach to City government that engages with and empowers all citizens to be involved in their community.

Economic Prosperity and Growth

Hamilton has a prosperous and diverse local economy where people have opportunities to grow and develop.

Built Environment and Infrastructure

Hamilton is supported by state-of-the-art infrastructure, transportation options, buildings and public spaces that create a dynamic City.

Our People and Performance

Hamiltonians have a high level of trust and confidence in their City government.

APPENDICES AND SCHEDULES ATTACHED

Appendix “A” to Report FCS22079 – Capital Project Closings as of June 30, 2022 - Projects Impacting the Unallocated Capital Levy Reserve and Other Sources

Appendix “B” to Report FCS22079 – Capital Projects Closing Schedule as of June 30, 2022

**SUBJECT: Capital Project Closing Report as of June 30, 2022 (FCS22079)
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Appendix “C” to Report FCS22079 – Capital Projects Budget Appropriation Schedule for the Period Covering January 1, 2022 through June 30, 2022

Appendix “D” to Report FCS22079 – Capital Projects Budget Appropriations of \$250,000 or greater and Capital Project Reserve Funding Requiring Council Approval

Appendix “E” to Report FCS22079 – Capital Projects Requiring a Budget Adjustment

Appendix “F” to Report FCS22079 – Financing Plan Amendment to Increase in Capital Projects Expenses in Appendix “B” to Report FCS22067

MZ/dt

CITY OF HAMILTON CAPITAL PROJECT CLOSINGS AS OF June 30, 2022					
Projects impacting the Unallocated Capital Levy Reserve and Other Sources					
Year	ProjectID	Description	Surplus/ (Deficit) (\$)	Reserve	Description
Approved					

Projects impacting the Unallocated Capital Levy Reserve

Projects requiring funds

2018	4661817125	2018 On Street Bike Facilities in Co-ordination with Construction	(32,502.98)	108020	Unalloc Capital Levy
			(32,502.98)		

Projects returning funds

2020	7202058200	Heritage Resource Strategies and Initiatives	13.95	108020	Unalloc Capital Levy
2017	6301751700	Wentworth Lodge - Building Automation System	18.44	108020	Unalloc Capital Levy
2019	4401952100	CSA Safety Material Replacement Program	19.54	108020	Unalloc Capital Levy
2019	4401956903	Stonechurch Road Trail Link @ Dartnall	121.55	108020	Unalloc Capital Levy
2021	4402145800	Urban Park Parking Lot Paving Program	631.10	108020	Unalloc Capital Levy
2015	7101558502	PublicArt-Battfield IntraPanel	1,907.09	108020	Unalloc Capital Levy
2020	4402055600	Parks Testing and Reporting	2,221.82	108020	Unalloc Capital Levy
2019	4031955622	Active Transportation Benchmarking	4,602.24	108020	Unalloc Capital Levy
1999	8109955004	SC Highway 8 Urban Design	6,407.04	108020	Unalloc Capital Levy
2020	4032011017	Beach Boulevard - Woodward to Eastport	12,323.15	108020	Unalloc Capital Levy
2020	4032011224	Sidewalk Rehabilitation Program	35,165.44	108020	Unalloc Capital Levy
2019	4451953444	Tree Planting Program	76,128.88	108020	Unalloc Capital Levy
2016	4031617642	Sherman Access Retaining Wall Replacement	467,895.86	108020	Unalloc Capital Levy

607,456.10

Net impact to the Unallocated Capital Levy Reserve

574,953.12

Projects impacting the Other Capital Reserves

Projects requiring funds

2014	4141446102	Summerlea West Phase 4	(64,720.68)	DC	Development Charge Reserves
2017	7101754508	Public Use Feasibility Needs & Study	(1,835.94)	DC	Development Charge Reserves
2012	4031280289	RR 56 - Binbrook Rd to Cemetery	(455,015.04)	DC	Development Charge Reserves
2013	4031380383	RR 56 - Southbrook to Binbrook Rd	(30,710.58)	DC	Development Charge Reserves
2013	4401356124	William Connell Community Park	(683,612.44)	DC/104090	Development Charge Reserves/Parkland
2016	4031680684	Upper Mount Albion - Stone Church to Rymal	(41,309.22)	DC	Development Charge Reserves
2019	4031218228	Bridge 248 - King St W, 145m w/o Bond to Woodleys Lane - DESIGN	(199,961.81)	112213	Federal Gas Tax Reserve
			(1,477,165.71)		

Projects returning funds

2021	4242109805	Ward 8 Native Trees	1,096.25	108058	Ward 8 Special Capital Re-investment
2021	7501857201	Events Management Software	2,221.20	106011	Redeployment & Training Fund
2020	4242009121	A/R - Fiddlers Green Sidewalk (W12)	5,634.62	108030	Capital Projects - Ancaster
2021	4242109703	A/R - Speed Cushion Delancey (W7)	6,649.42	108057	Ward 7 Special Capital Re-investment
2021	4242109502	A/R - Greenford - Queenston to south end (W5)	7,840.98	108055	Ward 5 Special Capital Re-investment

CITY OF HAMILTON CAPITAL PROJECT CLOSINGS AS OF June 30, 2022					
Projects impacting the Unallocated Capital Levy Reserve and Other Sources					
Year Approved	ProjectID	Description	Surplus/ (Deficit) (\$)	Reserve	Description
2012	7642051101	Annual Equipment Replacement	8,495.87	100033	Hamilton Paramedic Service - Equipment Replacement Reserve
2020	4242109702	A/R - Speed Cushion Brigade (W7)	14,298.18	108057	Ward 7 Special Capital Re-investment
2021	4242009301	North Central Prk Pedestrian L	15,255.49	108053	Ward 3 Special Capital Re-investment
2016	4242009406	Play Structure - Parkdale Park	28,409.17	108054	Ward 4 Special Capital Re-investment
2021	4402156122	HRTMP Initiatives #4-4 and 5-6 - Hydro Corridor: Barton Street to Gree	31,000.00	DC / 108032	Capital Projects - Flamborough/DC Reserves
2021	4242109202	A/R - Traffic Calming (W2)	37,562.27	108057	Ward 7 Special Capital Re-investment
2021	4242109111	A/R - Traffic Calming (W1)	45,056.20	108052	Ward 2 Special Capital Re-investment
2018	4241909502	A/R - Traffic Calming (W5)	52,570.50	108055	Ward 5 Special Capital Re-investment
2020	4402156001	Leash Free Dog Park Program	80,000.00	108032/112202	Capital Projects - Flamborough/Leash Free Park Reserve
2021	4242109801	A/R - Inverness & Arcade (within Southam Neighbourhood) (W8)	84,997.01	108058	Ward 8 Special Capital Re-investment
2020	7101654603	Beverly Recreation Centre/School	314,423.04	108032	Capital Projects - Flamborough
2017	4401756612	Up Country Estates Proposed Park (Developer Build)	74,317.58	DC	DC Reserves
2017	4401756824	William Connell Community Park	64,000.00	DC	DC Reserves
2013	4031380391	North Service Road/Green Road Intersection	103,648.43	DC	DC Reserves
2013	4031380392	North Service Road/Millen Road Intersection	106,202.87	DC	DC Reserves
2019	5141970010	Parkdale - Burlington to north end & Steel City Crt - Coordinated Road I	1,457.99	108015	Waterworks Capital
2019	5141971310	Parkdale - Burlington to north end & Steel City Court	1,939.53	108015	Waterworks Capital
2021	5142101999	Lakeside Litigation	116,229.05	108015	Waterworks Capital
2021	5142160073	Structural Watermain Lining - Charlton Ave 750mm	34,674.99	108015	Waterworks Capital
2021	5142171304	Strachan - James to east end	60,718.43	108015	Waterworks Capital
2021	5142171309	Inverness Court & Arcade Crescent (within Southam Neighbourhood)	10,091.32	108015	Waterworks Capital
2016	5161660610	Binbrook Manhole and Sewer Rehabilitation	93,472.72	108005	Sanitary Sewr Capital Reserve
2008	5180880855	Cathcart - Barton to approx. 150m s/o Barton	57,866.13	108010	Storm Sewer Capital
2018	5181880872	Flanders Drive Flooding	3,643.22	108010	Storm Sewer Capital
			1,463,772.46		
Net impact to Other Reserves			(13,393.25)		
Total Net impact to the Unallocated Capital Levy Reserve & Other Reserves			561,559.87		

CITY OF HAMILTON CAPITAL PROJECTS' CLOSING SCHEDULE AS OF JUNE 30, 2022								
YEAR	PROJECT ID	DESCRIPTION	APPROVED BUDGET (\$)	REVENUES (\$)	EXPENDITURES (\$)	PROJECT SURPLUS/ (DEFICIT) (\$)	% SPENT	
APPROVED			a	b	c	d = b - c	e = c/a	
UNALLOCATED CAPITAL LEVY RESERVE								
2020	4032011017	Beach Boulevard - Woodward to Eastport	1,510,000.00	1,372,963.29	1,360,640.14	12,323.15	90.1%	
2016	4031617642	Sherman Access Retaining Wall Replacement	3,800,000.00	3,800,000.00	3,332,104.14	467,895.86	87.7%	
2019	4401952100	CSA Safety Material Replacement Program	157,975.56	157,995.10	157,975.56	19.54	100.0%	
2021	4402145800	Urban Park Parking Lot Paving Program	48,000.00	48,000.00	47,368.90	631.10	98.7%	
2019	4451953444	Tree Planting Program	1,760,814.72	1,760,874.85	1,684,745.97	76,128.88	95.7%	
2020	4402055600	Parks Testing and Reporting	34,000.00	34,000.00	31,778.18	2,221.82	93.5%	
2019	4401956903	Stonechurch Road Trail Link @ Dartnall	205,000.00	205,000.00	204,878.45	121.55	99.9%	
2017	6301751700	Wentworth Lodge - Building Automation System	426,042.73	426,061.17	426,042.73	18.44	100.0%	
1999	8109955004	SC Highway 8 Urban Design	27,000.00	27,245.03	20,837.99	6,407.04	77.2%	
2020	7202058200	Heritage Resource Strategies and Initiatives	104,623.69	104,623.69	104,609.74	13.95	100.0%	
2015	7101558502	PublicArt-Battfield IntraPanel	16,000.00	16,000.00	14,092.91	1,907.09	88.1%	
2020	4032011224	Sidewalk Rehabilitation Program	778,000.00	778,000.00	742,834.56	35,165.44	95.5%	
2019	4031955622	Active Transportation Benchmarking	48,000.00	48,000.00	43,397.76	4,602.24	90.4%	
2018	4661817125	2018 On Street Bike Facilities in Co-ordination with Construction	450,000.00	423,171.87	455,674.85	(32,502.98)	101.3%	
TOTAL FUNDS TO UNALLOCATED CAPITAL LEVY (14)			9,365,456.70	9,201,935.00	8,626,981.88	574,953.12	92.1%	
OTHER PROGRAM SPECIFIC RESERVES								
2013	4031380391	North Service Road/Green Road Intersection	200,000.00	200,000.00	96,351.57	103,648.43	48.2%	
2013	4031380392	North Service Road/Millen Road Intersection	200,000.00	200,000.00	93,797.13	106,202.87	46.9%	
2014	4141446102	Summerlea West Phase 4	1,431,480.00	1,431,480.81	1,496,201.49	(64,720.68)	104.5%	
2016	7101654603	Beverly Recreation Centre/School	1,800,000.00	1,800,000.00	1,485,576.96	314,423.04	82.5%	
2017	7101754508	Public Use Feasibility Needs & Study	150,000.00	150,000.00	151,835.94	(1,835.94)	101.2%	
2012	4031218228	Bridge 248 - King St W, 145m w/o Bond to Woodleys Lane - DESIGN	476,000.00	260,874.91	460,836.72	(199,961.81)	96.8%	
2012	4031280289	RR 56 - Binbrook Rd to Cemetery	3,200,000.00	3,200,000.00	3,655,015.04	(455,015.04)	114.2%	
2013	4031380383	RR 56 - Southbrook to Binbrook Rd	2,600,000.00	2,600,000.00	2,630,710.58	(30,710.58)	101.2%	
2021	4242109502	A/R - Greenford - Queenston to south end (W5)	402,000.00	402,000.00	394,159.02	7,840.98	98.0%	
2021	4242109801	A/R - Inverness & Arcade (within Southam Neighbourhood) (W8)	500,000.00	500,000.00	415,002.99	84,997.01	83.0%	
2017	4401756612	Up Country Estates Proposed Park (Developer Build)	567,000.00	567,000.00	492,682.42	74,317.58	86.9%	
2013	4401356124	William Connell Community Park	5,830,000.00	5,830,000.00	6,513,612.44	(683,612.44)	111.7%	
2021	4402156001	Leash Free Dog Park Program	160,000.00	160,000.00	80,000.00	80,000.00	50.0%	
2021	4242109805	Ward 8 Native Trees	2,715.00	2,715.00	1,618.75	1,096.25	59.6%	
2021	4402156122	HRTMP Initiatives #4-4 and 5-6 - Hydro Corridor: Barton Street to Greenhill Avenue	209,000.00	74,764.73	43,764.73	31,000.00	20.9%	
2020	4242009301	North Central Prk Pedestrian L	20,000.00	20,000.00	4,744.51	15,255.49	23.7%	
2020	4242009406	Play Structure - Parkdale Park	160,000.00	160,000.00	131,590.83	28,409.17	82.2%	
2017	4401756824	William Connell Community Park	962,000.00	781,716.93	717,716.93	64,000.00	74.6%	
2018	7501857201	Events Management Software	65,000.00	65,000.00	62,778.80	2,221.20	96.6%	
2016	4031680684	Upper Mount Albion - Stone Church to Rymal	2,757,128.19	2,757,128.19	2,798,437.41	(41,309.22)	101.5%	
2020	7642051101	Annual Equipment Replacement	381,000.00	381,000.00	372,504.13	8,495.87	97.8%	
2020	4242009121	A/R - Fiddlers Green Sidewalk (W12)	65,000.00	65,000.00	59,365.38	5,634.62	91.3%	
2021	4242109703	A/R - Speed Cushion Delancey (W7)	21,000.00	21,000.00	14,350.58	6,649.42	68.3%	
2021	4242109111	A/R - Traffic Calming (W1)	100,000.00	100,000.00	54,943.80	45,056.20	54.9%	
2021	4242109202	A/R - Traffic Calming (W2)	79,500.00	79,500.00	41,937.73	37,562.27	52.8%	
2019	4241909502	A/R - Traffic Calming (W5)	130,000.00	130,000.00	77,429.50	52,570.50	59.6%	
2021	4242109702	A/R - Speed Cushion Brigade (W7)	35,000.00	35,000.00	20,701.82	14,298.18	59.1%	
2019	5141971310	Parkdale - Burlington to north end & Steel City Court	1,062,000.00	1,062,000.00	1,060,060.47	1,939.53	99.8%	
2021	5142171304	Strachan - James to east end	640,000.00	640,000.00	579,281.57	60,718.43	90.5%	
2019	5141970010	Parkdale - Burlington to north end & Steel City Crt - Coordinated Road Restoration	943,000.00	943,000.00	941,542.01	1,457.99	99.8%	
2021	5142101999	Lakeside Litigation	202,000.00	202,000.00	85,770.95	116,229.05	42.5%	
2021	5142160073	Structural Watermain Lining - Charlton Ave 750mm	35,000.00	35,000.00	325.01	34,674.99	0.9%	
2016	5161660610	Binbrook Manhole and Sewer Rehabilitation	180,000.00	180,000.00	86,527.28	93,472.72	48.1%	
2021	5142171309	Inverness Court & Arcade Crescent (within Southam Neighbourhood)	150,000.00	150,000.00	139,908.68	10,091.32	93.3%	

CITY OF HAMILTON CAPITAL PROJECTS' CLOSING SCHEDULE AS OF JUNE 30, 2022								
YEAR	PROJECT ID	DESCRIPTION	APPROVED BUDGET (\$)	REVENUES (\$)	EXPENDITURES (\$)	PROJECT SURPLUS/ (DEFICIT) (\$)	% SPENT	
APPROVED			a	b	c	d = b - c	e = c/a	
2018	5181880872	Flanders Drive Flooding	281,000.00	281,000.00	277,356.78	3,643.22	98.7%	
2008	5180880855	Cathcart - Barton to approx. 150m s/o Barton	500,000.00	250,000.00	192,133.87	57,866.13	38.4%	
TOTAL FUNDS FROM PROGRAM SPECIFIC RESERVES (36)			26,496,823.19	25,717,180.57	25,730,573.82	(13,393.25)	97.1%	
DELAYED/CANCELLED PROJECTS								
2020	7102154001	Kiwanis Community Centre Roof & HVAC (Stoney Creek)	0.00	0.00	0.00	0.00	0.0%	
2020	7402541100	Binbrook Station Renovation	0.00	0.00	0.00	0.00	0.0%	
2020	7402341101	Winona Station Renovation	0.00	0.00	0.00	0.00	0.0%	
2021	5142266220	Water Treatment Plant - Clearwells Concrete Restoration Upgrades	600,000.00	0.00	0.00	0.00	0.0%	
TOTAL DELAYED/CANCELLED PROJECTS (4)			600,000.00	0.00	0.00	0.00	0.0%	
COMPLETED PROJECTS								
CORPORATE SERVICES DEPARTMENT (Tax Budget)								
Councillor Infrastructure Program								
2020	4242009201	Corktown Basketball Court	81,408.16	81,408.16	81,408.16	0.00	100.0%	
2019	4241909503	Father Sean O'Sullivan Court	160,781.11	160,781.11	160,781.11	0.00	100.0%	
Healthy & Safe Communities (Tax Budget)								
Housing Services								
2019	6731941110	COCHI - Administration Yr 3	139,239.00	139,239.25	139,239.25	0.00	100.0%	
2019	6731941120	OPHI - Administration Yr 3	185,955.00	185,955.00	185,955.00	0.00	100.0%	
2017	6731741302	Social Housing Capital Repairs and Regeneration-Block Portion	513,200.00	513,240.25	513,240.25	0.00	100.0%	
2014	6732241302	Social Housing Capital Repairs and Regeneration	500,000.00	500,000.00	500,000.00	0.00	100.0%	
2021	6732141101	Affordable Housing Development Charges Program	191,877.00	153,881.75	153,881.75	0.00	80.2%	
Public Health								
2019	6772051100	Vaccine Refrigerator Replacement	189,000.00	123,145.11	123,145.11	0.00	65.2%	
Planning & Economic Development (Tax Budget)								
Growth Management & Economic Development								
2019	3620604501	Update Fed Zoning Regulations	165,639.52	104,929.87	104,929.87	0.00	63.3%	
2019	4142046102	Waterdown Bay - Phase 2	2,212,206.58	2,171,841.06	2,171,841.06	0.00	98.2%	
2019	4141646101	MC2 Homes Phase 2	535,463.04	535,463.04	535,463.04	0.00	100.0%	
2019	4140946107	Fairgrounds East - Phase 1	683,000.00	643,382.01	643,382.010	0.00	94.2%	
2019	4141046107	510 Dundas St E MDA-09-134	24,000.00	0.00	0.00	0.00	0.0%	
2019	4141146104	Silverwood Homes Subdivision	631,500.00	602,820.60	602,820.60	0.00	95.5%	
2019	4141346105	Victory Ridge Phase 1	282,000.00	281,059.52	281,059.52	0.00	99.7%	
2019	4141446103	MC2 Homes Phase 3	60,000.00	40,494.29	40,494.290	0.00	67.5%	
2019	4141546101	The Crossings	116,000.00	115,553.22	115,553.22	0.00	99.6%	
2019	4141546104	Ancaster Glen- Phase 2	474,500.00	470,252.82	470,252.82	0.00	99.1%	
Tourism & Culture								
2019	7201858802	Art and Monuments	185,588.94	189,644.83	189,644.83	0.00	102.2%	
2019	7201658602	Dundurn New Entrance, Stoplight Installation & Parking Lot Improvements	787,372.47	787,356.01	787,356.01	0.00	100.0%	
2019	7201758701	Electrical Box Heritage Presentation Program	23,026.58	23,026.58	23,026.58	0.00	100.0%	
Transportation, Planning & Parking								
2019	4031955986	Multi-modal Level-of-Service (MMLOS) Policy and Transportation Impact Study Guidelines Update	0.00	0.00	0.00	0.00	0.0%	
Long Term Care Facilities								
2018	6301855801	ML - Building Components Study	0.00	0.00	0.00	0.00	0.0%	
2017	6301741702	Wentworth Lodge - Exterior Walls - Batten Repair	564,898.12	564,898.12	564,898.12	0.00	100.0%	

CITY OF HAMILTON CAPITAL PROJECTS' CLOSING SCHEDULE AS OF JUNE 30, 2022								
YEAR APPROVED	PROJECT ID	DESCRIPTION	APPROVED BUDGET (\$)	REVENUES (\$)	EXPENDITURES (\$)	PROJECT SURPLUS/ (DEFICIT) (\$)	% SPENT	
			a	b	c	d = b - c	e=c/a	
2017	6301751708	Wentworth Lodge - HVAC Upgrades	106,848.21	106,848.21	106,848.21	0.00	100.0%	
Public Works (Tax Budget)								
Energy, Fleet & Facilities								
2020	7102051001	Program - Mechanical Infrastructure Life-cycle renewal	75,934.42	75,934.42	75,934.42	0.00	100.0%	
2020	7102041701	Program - Community Halls Retrofits	3,397.34	3,397.34	3,397.34	0.00	100.0%	
2020	7102054702	Program - Facility Capital Maintenance	18,713.72	18,713.72	18,713.72	0.00	100.0%	
2019	3541941910	Stoney Creek City Hall -RCMP Lease Capital Replacement	210,000.00	216,087.39	216,087.39	0.00	102.9%	
2016	7101654609	Greensville Recreation Centre/School	2,379,246.20	2,365,259.15	2,365,259.15	0.00	99.4%	
2019	3541941648	Program - Parking Lot Rehabilitation	279,092.61	279,092.61	279,092.61	0.00	100.0%	
2018	3721851801	First Ontario Centre Vertical Transportation	3,381,779.88	3,381,779.88	3,381,779.88	0.00	100.0%	
2020	3542051900	Generator Compliance Testing and Upgrades	90,193.49	90,193.49	90,193.49	0.00	100.0%	
2020	3542041014	Demolitions - Facilities	161,841.26	161,841.26	161,841.26	0.00	100.0%	
2018	7101854803	Domenic Agostino Riverdale Community Centre - Expansion	118,704.32	118,704.32	118,704.32	0.00	100.0%	
2013	3541349003	Backflow Prevention-Facilities	1,871,233.34	1,871,233.34	1,871,233.34	0.00	100.0%	
2020	3542041409	Program - Facilities Code & Legislative Compliance	428,607.66	428,607.66	428,607.66	0.00	100.0%	
2018	7101841800	Parks North Yard at Bayfront Park	4,762,133.22	4,762,133.22	4,762,133.22	0.00	100.0%	
Engineering Services								
2013	8201355880	Implementation of Components of Setting Sail	461,100.41	461,100.41	461,100.41	0.00	100.0%	
2021	4032101999	Lakeside Litigation	70,214.54	70,214.54	70,214.54	0.00	100.0%	
Environmental Services								
2019	4401951903	Confederation Beach Park - Capital Maintenance Program	165,249.56	165,249.56	165,249.56	0.00	100.0%	
2020	4452051900	Horticulture Infrastructure Replacement	61,232.10	61,232.10	61,232.10	0.00	100.0%	
2018	4401856615	John St. N. & Rebecca St. Park - Master Plan Implementation (July 12 per CGraham)	3,196,122.62	3,196,122.62	3,196,122.62	0.00	100.0%	
2021	4402149100	Stair Replacement and Repair Program	2,398.95	2,398.95	2,398.95	0.00	100.0%	
2019	4401949101	Park Pathway Resurfacing Program	220,711.20	220,711.20	220,711.20	0.00	100.0%	
2018	4401849107	Park Fencing Program	90,974.44	106,972.79	106,972.79	0.00	117.6%	
2019	4401949107	Park Fencing Program	98,626.24	103,626.24	103,626.24	0.00	105.1%	
Public Works (Rate Budget)								
Waterworks Regular Program								
2010	5141080092	Binbrook Rd W - Water Tower to 250m e/o Fletcher	480,000.00	356,773.99	356,773.99	0.00	74.3%	
2014	5161480480	Cormorant Rd Sanitary Sewer Extension	620,000.00	568,822.08	568,822.08	0.00	91.7%	
2013	5181380390	Highland - Upper Mount Albion to Easement	850,000.00	293,225.89	293,225.89	0.00	34.5%	
2019	5181980960	RR56 and Swayze Road (Summit Park Phase 10 - 25T201309)	3,320,000.00	3,313,942.17	3,313,942.17	0.00	99.8%	
2008	5180880864	SWMP - W6 North - Parkside Hills Subdivision	511,090.00	491,288.02	491,288.02	0.00	96.1%	
2012	5161280292	South Service Road Sanitary Sewer (Flying J / Pilot)	2,840,000.00	1,691,200.55	1,691,200.55	0.00	59.5%	
2006	5180680685	SWMP - A15 - Meadowlands Neighbourhood IV Pond	1,620,000.00	1,387,907.08	1,387,907.08	0.00	85.7%	
Engineering Services								
2021	5162101999	Lakeside Litigation	90,289.89	90,289.89	90,289.89	0.00	100.0%	
2021	5142161305	Fraser - Edinburgh to Campbell	161,047.41	161,047.41	161,047.41	0.00	100.0%	
2021	5142170004	Strachan - James to east end - Coordinated Road Restoration	462,077.77	462,077.77	462,077.77	0.00	100.0%	
2021	5142161304	Robert - Victoria to Emerald	480,287.10	480,287.10	480,287.10	0.00	100.0%	
TOTAL COMPLETED PROJECTS (58)			38,636,803.42	36,160,647.53	36,160,647.52	0.00	93.6%	
GRAND TOTAL COMPLETED/CANCELLED PROJECTS (112)			75,099,083.31	71,079,763.10	70,518,203.23	561,559.87	93.9%	

CITY OF HAMILTON				
CAPITAL PROJECTS BUDGET APPROPRIATION SCHEDULE				
FOR THE PERIOD COVERING JANUARY 1, 2022 THROUGH JUNE 30, 2022				
Appropriated From	Description	Appropriated To	Description	Amount(\$)

HEALTHY & SAFE COMMUNITIES

Housing Services

6731941122	OPHI - Ontario Renovates Yr 3	6731941121	OPHI - Rental Housing Yr 3	650,000.00
				650,000.00

Long Term Care

6301741702	Ext Walls Repair Wentworth	6302141100	Macassa&Wentworth Lodges Roof	15,101.88
6301751700	Bld Auto Sys Wentworth	6301751707	Freezer Wentworth	8,753.49
6301751700	Bld Auto Sys Wentworth	6301751708	HVAC Upgrade Wentworth	1,848.21
6301855801	ML - Building Components Study	6301841802	ML - D Wing- Refurbishment	60,000.00
				85,703.58

Healthy & Safe Communities (5)

735,703.58

PLANNING & ECONOMIC DEVELOPMENT

Tourism & Culture

7201758701	Elec Box Heritage Program	7201841803	St Marks Interior Restortion	10,973.42
7201858802	Art and Monuments	7202058201	Monument Restoration	51,411.06
7202041200	Dundurn Interior Restoration	7201841803	St Marks Interior Restortion	75,000.00
7202141105	Steam Museum Shed Restoration	7201841803	St Marks Interior Restortion	205,000.00
7202141210	AncstrOldTwnHallExtRestoratr	7201841803	St Marks Interior Restortion	20,000.00
				362,384.48

Planning & Economic Development (5)

362,384.48

PUBLIC WORKS - TAX FUNDED

Energy Fleet and Facilities

3542151001	Prgm - Mech Infra Renewal	3542141412	Program - Roof Management	52,000.00
3541941532	Facility Capital Maintenance	3722015110	Tim Horton's Field End Guard	31,440.40
3541941631	Facilities Security Program	3722015110	Tim Horton's Field End Guard	25,298.63
6302141101	ML & WL Facility Capital Mtnce	6302151100	ML BAS Upgrade	173,000.00
				281,739.03

CITY OF HAMILTON				
CAPITAL PROJECTS BUDGET APPROPRIATION SCHEDULE				
FOR THE PERIOD COVERING JANUARY 1, 2022 THROUGH JUNE 30, 2022				
Appropriated From	Description	Appropriated To	Description	Amount(\$)
<u>Waste Management</u>				
5122151101	WsteCollectnPckrCamUpgrade	5122051001	WasteMgmt By-Law-Supp-Fleet	871.17
				871.17
<u>Environmental Services</u>				
4401849107	Park Fencing Program	4402049107	Park Fencing Program	47,675.56
4401949101	Park Pathway Resurfacing	4402149101	Prk Pthwy Resurfacing Prgrm	24,188.80
4401949107	Park Fencing Program	4402049107	Park Fencing Program	15,021.12
4401951903	ConfederationBeach Pk-CapMtnce	4402151903	ConfedBeach-Cap Mntnce Prgrm	9,750.44
4401952100	CSA Safety Material Replace	4402152100	CSA Safety Mat ReplacePrgrm	11,030.31
4401954699	Tennis & Multi-use Ct Rehab	4402154699	Tennis&Multi-useCrt RehabPrgrm	29,536.40
4402149100	Stair Replace & Repair Program	4402154699	Tennis&Multi-useCrt RehabPrgrm	47,601.05
4402154699	Tennis&Multi-useCrt RehabPrgrm	4241909503	Father Sean O'Sullivan Court	781.11
4402154699	Tennis&Multi-useCrt RehabPrgrm	4242009201	Corktown Basketball Court	1,408.16
4452149101	Irrigation Upgrades	4452051900	Horticulture Infrastruct Repl	1,232.10
				188,225.05
<u>Engineering Services</u>				
4032118217	Bridge & Culvert Mtnce - ES	4031218526	Bridge 451-Hwy5 E eo Mill St S	47,000.00
				47,000.00
Public Works Tax Funded (16)				517,835.25
PUBLIC WORKS - RATE FUNDED				
<u>Storm Sewers Regular Program</u>				
5181159150	Res Drainage Assistance Prog	5181880872	Flanders Drive Flooding	11,000.00
				11,000.00
<u>Waterworks Regular Program</u>				
5142166110	Water Treatment Plant Upgrades	5141166110	WTP - Process Upgrades	249,000.00
				249,000.00

CITY OF HAMILTON				
CAPITAL PROJECTS BUDGET APPROPRIATION SCHEDULE				
FOR THE PERIOD COVERING JANUARY 1, 2022 THROUGH JUNE 30, 2022				
Appropriated From	Description	Appropriated To	Description	Amount(\$)
<u>Wastewater Regular Program</u>				
5161967123	AEGD Growth Initiative	5161796786	First Street PS Upgrade DC014	56,699.99
				56,699.99
				316,699.99
				1,932,623.30
Public Works Rate Funded (3)				
BUDGET APPROPRIATION (29)				

CITY OF HAMILTON
 CAPITAL PROJECTS BUDGET APPROPRIATIONS OF \$250,000 OR GREATER AND CAPITAL PROJECT RESERVE FUNDING REQUIRING COUNCIL APPROVAL
 FOR THE PERIOD COVERING JANUARY 1, 2022 TO JUNE 30, 2022

Appropriated/ Transferred From	Description	Appropriated/ Transferred To	Description	Amount (\$)	Council Approval / Comments	Comments
Energy, Fleet & Facilities						
3542141532	Program - Facility Capital Maintenance	3721851801	First Ontario Centre Vertical Transportation	274,779.88		Project 3721851801 to be closed. Funds to WIP transfer from Project 3542141532 to offset project deficit prior to closure.
Energy, Fleet & Facilities (Tax Budget) Total				\$ 274,779.88		
Project Totals				\$ 274,779.88		

CITY OF HAMILTON CAPITAL PROJECTS REQUIRING A BUDGET ADJUSTMENT AS OF JUNE 30, 2022			
<i>Recommendations</i>			
Project	Description	Amount (\$)	Comment
Planning & Economic Development			
<i>Transportation Planning and Parking</i>			
4661817124	2018 On Street Bike Facilities	\$ 207,644.31	Inter Capital Transfers
Public Works (Tax)			
<i>Energy Fleet and Facilities</i>			
7501841700	Carlisle Branch Library	\$ 300,000.00	Increase as per Board Meeting Dated June 16, 2021 (#9.4) and September 8, 2021 (#7.3)
<i>Environmental Services</i>			
4402249900	Mohawk Sports Park Track Impr	\$ 70,800.00	Third Party Billings received.
<i>Transportation Operations & Maintenance</i>			
4031420425	HWDSB-Up Wentworth & Fieldway	\$ 98,897.34	Third Party Billings received.
Total Budget Increase		\$ 677,341.65	

City of Hamilton Financing Plan
Amendment to Increase in Capital Projects Expenses in Appendix "B" to Report FCS22067

Financing Sources												
Project ID	Description	Estimate Variance	Development Charges	Development Charges Debt	Area Rating Funds	Source Reserves	Rates Reserves	Unallocated Capital Reserve	Debt	Total Additional Funding	Estimated Variance Remaining	Source Reserves
7402251101	Annual Vehicle Replacement	(150,000)				150,000				150,000	-	110021 - Vehicle Replacement Fire
7642251100	Annual Vehicle Replacement	(497,936)				497,936				497,936	-	110022 - Vehicle Replacement Ambulance
7642251101	Annual Equipment Replacement	(8,610)				8,610				8,610	-	100033 - EMS Equipment Reserves
4031280288	Mountain Brow Rd-Waterdown	(1,322,000)	1,255,900					66,100		1,322,000	-	
4031380360	Waterdown-Burlington Rd Upgrade	(4,944,000)		4,944,000						4,944,000	-	
4901751700	Parking Payment Equipment	(33,000)				33,000				33,000	-	108021 - Parking Capital Reserve
4901945900	Waterproof Convention Parking	(450,000)				450,000				450,000	-	108021 - Parking Capital Reserve
4901957900	Online Parking Module	(50,000)				50,000				50,000	-	108021 - Parking Capital Reserve
4901957901	Pay-on-Foot System Replacement	(100,000)				100,000				100,000	-	108021 - Parking Capital Reserve
7201941902	Battlefield Park Bridge Replacement	(200,000)						200,000		200,000	-	
7201941903	Gage House Porch & Exterior Cladding	(74,656)						74,656		74,656	-	
7202041201	Griffin House Stabilization	(53,192)						53,192		53,192	-	
7202041204	Children's Museum Expansion Ph2	(179,000)						179,000		179,000	-	
7202141213	Dundurn HVAC Replacement	(10,000)						10,000		10,000	-	
5161596855	Royal to Main-King CSO (WW-22)	(1,200,000)		1,200,000						1,200,000	-	
4401856803	RHV Trails Mstr Plan The Nest	(200,000)						200,000		200,000	-	
4401856819	Waterfalls Viewing	(597,500)	298,750			298,750				597,500	-	112300 - Investment Stabilization Res
4941851100	Fleet Vehicle&Equipment Replace Program	(565,000)				565,000				565,000	-	110025 - Vehicle Replace Central Garage
4031911025	Dewitt - Highway 8 to Barton	(1,014,300)				1,014,300				1,014,300	-	112300 - Investment Stabilization Res
5162171025	Dewitt - Highway 8 to Barton	(485,700)	242,850				242,850			485,700	-	
4941951100	Fleet Vehicle&Equipment Replace Program	(304,741)				304,741				304,741	-	110025 - Vehicle Replace Central Garage
4032019103	Marion - Longwood to Dromore	(670,000)					175,000	495,000		670,000	-	
4402056918	BeasleyPk RehabPh2-KellySt Ped	(128,104)						128,104		128,104	-	108020 - Unallocated Capital Levy
4942051100	2020 Central Fleet Replacement	(1,449,975)				1,449,975				1,449,975	-	110025 - Vehicle Replace Central Garage
5142096520	Garner Rd Trunk Watermain	(5,700,000)		5,700,000						5,700,000	-	
4242109204	Curb Extension - MacNab & Barton	(60,000)			60,000					60,000	-	108052 - Ward 2-Capital Infrastructure
4402156117	Victoria Prk Spray Pad Replace	(65,000)			65,000					65,000	-	108051 - Ward 1-Capital Infrastructure
4942151100	Fleet Vehicle & Equipment	(2,687,625)				2,687,625				2,687,625	-	110025 - Vehicle Replace Central Garage
5142171303	Marion - Longwood to Dromore	(230,000)					230,000			230,000	-	
5162271303	Marion - Longwood to Dromore	(100,000)					100,000			100,000	-	
5302185804	Bus Stop Shelter Rehab	(75,000)						75,000		75,000	-	
5302185902	Transit Shelter Expansn Prgrm	(150,000)				150,000				150,000	-	112204 - Transit Prov Gas Tax Reserve
4402256102	Stadium Precinct Community	(2,200,000)		1,254,000				946,000		2,200,000	-	
4402256110	Golf Links Park Ice Rink	(20,000)	16,000					4,000		20,000	-	
5302249001	Operator Washroom Conveniences	(150,000)						150,000		150,000	-	
TOTAL AMENDED FINANCING PLAN		(26,125,339)	1,813,500	13,098,000	125,000	7,759,937	747,850	2,581,052	-	26,125,339	-	
PROJECTS REMOVED FROM THE FINANCING PLAN												
7201841803	St. Mark's Interior Restoration	(1,197,295)						1,197,295		1,197,295	-	
TOTAL WITH REMOVED PROJECTS		(27,322,634)	1,813,500	13,098,000	125,000	7,759,937	747,850	3,778,347	-	27,322,634	-	



CITY OF HAMILTON
CORPORATE SERVICES DEPARTMENT
Financial Planning, Administration and Policy Division

TO:	Chair and Members Audit, Finance & Administration Committee
COMMITTEE DATE:	December 1, 2022
SUBJECT/REPORT NO:	Capital Projects Status Report as of June 30, 2022 (FCS22089) (City Wide)
WARD(S) AFFECTED:	City Wide
PREPARED BY:	Kirk Weaver (905) 546-2424 Ext. 2878
SUBMITTED BY:	Brian McMullen Director, Financial Planning, Administration and Policy Corporate Services Department
SIGNATURE:	

Discussion of this Confidential Report in closed session is subject to the following requirement(s) of the City of Hamilton's Procedural By-law and the Ontario Municipal Act, 2001:

- A proposed or pending acquisition or disposition of land for City purposes
- Litigation or potential litigation, including matters before administrative tribunals, affecting the City

RATIONALE FOR CONFIDENTIALITY

Appendix "C" to Report FCS22089 is being considered in closed session as it contains information that could hinder the completion of the initiative if this information was to be released to the public.

RATIONALE FOR MAINTAINING CONFIDENTIALITY

Staff is recommending that Appendix "C" to Report FCS22089 remain confidential as it contains information pertaining to proposed or pending acquisition or disposition of land for City purposes, as well as, information pertaining to litigation or potential litigation, including matters before administrative tribunals, affecting the City. Appendix "C" contains projects that will remain open for several years moving forward and, therefore, requires maintained confidentiality.

**SUBJECT: Capital Projects Status Report as of June 30, 2022 (FCS22089)
(City Wide) – Page 2 of 5**

RECOMMENDATION(S) (CLOSED SESSION)

- (a) That CONFIDENTIAL Appendix “C” attached to Report FCS22089 respecting Capital Projects Status Report as of June 30, 2022, be received.
- (b) That CONFIDENTIAL Appendix “C” attached to Report FCS22089 respecting Capital Projects Status Report as of June 30, 2022, remain confidential.

RECOMMENDATION(S) (OPEN SESSION)

- (a) That Appendix “A” attached to Report FCS22089 respecting Capital Projects Status Report – Tax Supported, as of June 30, 2022, be received;
- (b) That Appendix “B” attached to Report FCS22089 respecting Capital Projects Status Report – Rate Supported, as of June 30, 2022, be received.

EXECUTIVE SUMMARY

On July 8, 2022, Council approved the Governance Review Sub-Committee recommendation to disband the Capital Projects Work In-Progress Review Sub-Committee (Report FCS22056) and that future status updates on capital works in progress be communicated through Communication Updates to Council and that Capital Closing Reports be submitted through the Audit, Finance and Administration Committee. Councillors can reach out directly to project managers with specific questions about individual projects. Given that some information contained in Report FCS22089 is confidential, and confidential information cannot be distributed through Communication Updates, staff have prepared Report FCS22089.

In accordance with the Capital Projects Monitoring Policy (Report FCS14031), staff has committed to provide a Capital Projects Status Report three times a year as of June 30, September 30 and December 31. This is the first submission for 2022 based on forecasted and committed expenditures as of June 30, 2022.

Appendix “A” to Report FCS22089 reflects the status of open tax supported capital projects as of June 30, 2022 by program within the following areas: Corporate Services, City Manager, Corporate Projects, Outside Boards and Agencies, Healthy and Safe Communities, Planning and Economic Development and Public Works.

Appendix “B” to Report FCS22089 reflects the status of open rate supported capital projects as of June 30, 2022 by program within the following departments: Planning and Economic Development and Public Works.

Appendix “C” to Report FCS22089 reflects the status of open confidential capital projects as of June 30, 2022 by program within the following departments: Corporate Services, Planning and Economic Development and Public Works.

**SUBJECT: Capital Projects Status Report as of June 30, 2022 (FCS22089)
(City Wide) – Page 3 of 5**

Alternatives for Consideration – Not Applicable**FINANCIAL – STAFFING – LEGAL IMPLICATIONS**

Financial: N/A

Staffing: N/A

Legal: N/A

HISTORICAL BACKGROUND

The Capital Projects Status and Capital Project Closing reports are submitted to City Council three times a year as of June 30, September 30 and December 31.

On July 10, 2015, Council approved changes to the City's Capital Projects' Monitoring Policy (Report FCS14031). Previously, staff reported on the status of the Capital Work-in-Progress projects to their respective Standing Committees. The amended Policy has staff submitting the status of the Capital Work-in-Progress projects to the Capital Projects Work-in-Progress Sub-Committee.

On July 8, 2022, Council approved the Governance Review Sub-Committee recommendation to disband the Capital Projects Work In-Progress Review Sub-Committee (Report FCS22056) and that future status updates on capital works in progress be communicated through Communication Updates to Council. Given that some information contained in this report is confidential, and confidential information cannot be distributed through Communication Updates, staff have prepared Report FCS22089.

POLICY IMPLICATIONS AND LEGISLATED REQUIREMENTS

Report FCS22089 meets the requirements of the Capital Projects' Monitoring Policy (Report FCS14031) including:

- That a Capital Projects Status report be submitted to Capital Projects Work-in-Progress Sub-Committee three times a year as of June 30, September 30 and December 31.

RELEVANT CONSULTATION

All Capital Project managers have been requested to review and update the status of their projects in advance of Report FCS22089 being prepared.

**SUBJECT: Capital Projects Status Report as of June 30, 2022 (FCS22089)
(City Wide) – Page 4 of 5**

ANALYSIS AND RATIONALE FOR RECOMMENDATION(S)

Council approved that capital projects are reviewed in accordance with the City's approved Capital Projects' Monitoring Policy (Report FCS14031). For each report, staff determines if projects can be closed, as well as, monitors financial activity to ensure that Council is aware of any capital projects that deviate significantly from approved budgeted amounts.

The purpose of the Capital Projects Status Report is to provide a framework to ensure clarity, transparency and accountability over capital projects by placing staff accountable for mitigating cost overruns, ensuring that capital projects are completed in a timely matter and encouraging detailed, accurate and consistent reporting on the status and timely closure of capital projects.

The financial information in Report FCS22089 is based on expenditures and commitments to June 30, 2022.

Table 1
City of Hamilton
Historical Comparison - Percentage of Completion
As of As of June 30, 2022

	2022	2021	2020	2019
Corporate Services	78.8%	27.8%	76.7%	82.7%
City Manager	67.4%	62.6%	49.4%	50.5%
Corporate Projects	43.8%	46.7%	50.7%	N/A
Outside Boards and Agencies	23.6%	57.1%	37.2%	58.5%
Healthy and Safe Communities	69.8%	66.9%	62.2%	75.8%
Planning and Economic Development	53.9%	56.4%	56.1%	55.5%
Public Works	49.7%	61.0%	68.6%	76.0%

ALTERNATIVES FOR CONSIDERATION

Not applicable.

ALIGNMENT TO THE 2016 – 2025 STRATEGIC PLAN

Community Engagement and Participation

Hamilton has an open, transparent and accessible approach to City government that engages with and empowers all citizens to be involved in their community.

**SUBJECT: Capital Projects Status Report as of June 30, 2022 (FCS22089)
(City Wide) – Page 5 of 5**

Economic Prosperity and Growth

Hamilton has a prosperous and diverse local economy where people have opportunities to grow and develop.

Healthy and Safe Communities

Hamilton is a safe and supportive City where people are active, healthy, and have a high quality of life.

Clean and Green

Hamilton is environmentally sustainable with a healthy balance of natural and urban spaces.

Built Environment and Infrastructure

Hamilton is supported by state-of-the-art infrastructure, transportation options, buildings and public spaces that create a dynamic City.

Culture and Diversity

Hamilton is a thriving, vibrant place for arts, culture, and heritage where diversity and inclusivity are embraced and celebrated.

Our People and Performance

Hamiltonians have a high level of trust and confidence in their City government.

APPENDICES AND SCHEDULES ATTACHED

Appendix “A” to Report FCS22089 – Capital Projects Status Report (Tax Supported) as of June 30, 2022

Appendix “B” to Report FCS22089 – Capital Projects Status Report (Rate Supported) as of June 30, 2022

Appendix “C” to Report FCS22089 – CONFIDENTIAL

KW/dt

City of Hamilton
Capital Projects Status Report - Tax Supported
As of June 30, 2022

YEAR APPROVED	PROJECT ID	DESCRIPTION	APPROVED BUDGET (\$)	ACTUAL EXPENDITURES (\$)	PO COMMITMENTS (\$)	AVAILABLE BALANCE (\$) d = a - b - c	% COMPLETE e = (b+c) / a	Project Manager	STATUS EXPLANATION as of June 30, 2022
			a	b	c	d	e		

CORPORATE SERVICES DEPARTMENT

Finance Program

2012	3381255201	DC Bylaws OMB Appeals	307,120	157,603	-	149,517	51.3%	L. Gillies	Available funds to be used in defending 2014 DC By-law appeals. Council has provided direction and staff are taking the proposal to OLT; expected to receive a date in fall 2022.
2013	2051357320	Call Handling Implementation	2,753,000	2,727,936	31,790	(6,726)	100.2%	C. Mercanti	Call Handling - The process of call consolidation program is nearing completion. The project is planned to come in on budget as PO savings have been identified.
2015	3381557506	Taxation billing software Upgrade	65,000	47,981	-	17,019	73.8%	M. Di Santo	Currently participating in the Early Adaptor Program – continuing into 2022. Once complete, will be reporting to Council on the results of this program along with recommendations on how best to proceed with respect to the Property Tax Billing Software. Will be using current balance to fund any further temporary improvements in the existing software to improve efficiencies while we determine what we are going to do.
2018	3381857501	Capital Budget System	83,597	50,378	9,850	23,370	72.0%	S. DuVerney	System implementation is complete. Remaining funds will be used for enhanced reporting and integration with other systems.
2019	2051957901	Customer Experience Feedback Program	286,000	2,208	4,630	279,162	2.4%	S. DuVerney	Completing Phase 1 of the public pilot. Targeting presentation of results to SLT by Q4 2022. Entering Phase 2 (full enterprise roll out) in 2023.
2019	3381957502	Budget System Replacement	341,000	307,048	6,100	27,852	91.8%	C. Mercanti/ B. McMullen	System implementation is complete. Remaining funds will be used for enhanced reporting and integration with other systems.
2019	3381980901	Development Charge Appeals	300,000	18,428	71,370	210,202	29.9%	L. Gillies	Funds to be used in defending the 2019 DC By-law appeals. Next OLT meeting date is fall 2022.
2020	3382055001	Community Benefit Strategy	225,000	124,443	23,397	77,160	65.7%	K. Weaver	CBC By-law passed June 2022 for implementation in September 2022. Expect to close by December 2022
2020	3382055002	Provision for ICIP	2,831,110	-	-	2,831,110	0.0%	K. Weaver	All transfer payment agreements have been executed, funds will be transferred to the approved projects to fund the City's share of eligible costs. Project status updates can be found under the following project IDs: 7202041204, 7202041201, 4402056926, 7102054006, and 7102054007
2021	3382155301	2021 DC Bylaw Studies	900,000	64,402	23	835,575	7.2%	L. Gillies	Staff is in process of issuing PO for the next DC study. Budget was approved in advance. To date expenses relate to updating the 2019 DC By-law for the legislated changes arising out of Bills 108, 138 and 197.
2021	2052180510	DC Exemptions Recovery	36,160,538	39,112,114	-	(2,951,576)	108.2%	L. Gillies	Funding to be used to offset DC exemptions provided in year. Annual entries are processed in Q4.
2022	2052255200	Study-Generator Back Up	95,000	-	-	95,000	0.0%	C. Mercanti	Pending review from Facilities which is leading the generator study
2022	2052255201	Administrative Penalty Review	250,000	-	-	250,000	0.0%	C. Mercanti	Pending the direction and legislative framework being developed by Ministry of the Attorney General, targeted for mid to late 2022, for the incorporation of Red Light Camera and Automatic Speed Enforcement into the Administrative Penalty Portfolio
Sub-Total Finance Program			44,597,365	42,612,541	147,159	1,837,664	95.9%		

Information Technology Program

2013	3501357302	Common Address Database	1,555,000	1,271,045	13,584	270,371	82.6%	G. Binkosky	This work has been paused due to unavailability of staff to perform data cleansing work that is required as a prerequisite to the integration of Planning & EcDev system to the Address Information Management System.
2017	3501757702	Network Infrastructure Sustainability and Continuous Improvement	1,585,000	1,049,647	79,817	455,536	71.3%	E. Jasnic	Equipment was purchased in Q1 2022 still waiting for delivery balance should be 0 Q4 2022
2018	3501857801	IT Strategy and Enterprise	810,000	700,752	75,303	33,945	95.8%	G. Binkosky	Remaining funds to be consumed by mid Q4 2022.

City of Hamilton
Capital Projects Status Report - Tax Supported
As of June 30, 2022

YEAR APPROVED	PROJECT ID	DESCRIPTION	APPROVED BUDGET (\$)	ACTUAL EXPENDITURES (\$)	PO COMMITMENTS (\$)	AVAILABLE BALANCE (\$) d = a - b - c	% COMPLETE e = (b+c) / a	Project Manager	STATUS EXPLANATION as of June 30, 2022
			a	b	c	d	e		
2018	3501857806	Data Centre HVAC	450,000	42,866	407,262	(127)	100.0%	E. Jasnic	Units purchased but on hold due to global supply shortage. Current ETA November 2022.
2019	3501957903	Strategic Theme Mobility	100,000	50,753	-	49,247	50.8%	E. Jasnic / D. Kay	Remaining funds will be used by Q4 2022 on consulting fees to help implement technologies to enable mobility strategy to be operationalized
2019	3501957905	Strategic Enabling Our People	1,017,000	561,423	127,735	327,842	67.8%	P. D'Aurelio	1) Funds allocated for the implementation of Technology Roadmaps (Online Service Migration, Cloud Program) will be consumed in 2022/2023 2) The development of the GIS Plan is underway. Some dollars have been consumed to support the development of the plan. Remaining dollars will be leveraged to fund the initiatives identified in the GIS Plan to elevate the maturity level of the GIS service offerings.
2019	3501957906	Strategic Theme IT Optimization	300,000	180,017	69,430	50,553	83.1%	E. Jasnic	Project complete
2019	3501957907	Business Systems & Services Continuity	100,000	88,542	-	11,458	88.5%	E. Jasnic	Project on hold due to changing priorities, will continue in 2023
2019	3501957909	Strategic Theme Integrated and Connected	295,000	243,135	3,083	48,782	83.5%	P. D'Aurelio	Remaining funds will be reviewed for priority project integration services.
2019	3501957910	Email Platform Migration	891,000	371,006	54,036	465,958	47.7%	E. Jasnic	Email migration is complete, additional funds are actively being spent on consultation services to complete the user account migration.
2020	3502057203	Payment Card Systems Review	195,000	65,038	37,228	92,733	52.4%	E. Jasnic	The review was completed, which has led to multiple discoveries which may require additional capital. Project is expected to close Q4
2020	3502057204	Corporate Trunked Radio Towers	100,000	-	-	100,000	0.0%	C. Poper	RFP being created with facilities. Funds to be consumed in 2022. Previous attempt on RFP was not successful.
2021	3502157101	Next Generation 9-1-1	6,000,000	206,072	101,315	5,692,613	5.1%	C. Poper	This is a multiyear project, additional funds will be required in 2022 and 2023.
2021	3502157102	Firewall Purchase	200,000	7,486	-	192,514	3.7%	E. Jasnic	Firewalls will be purchased by Q3 2022
2021	3502157103	Dispatch Software Fire - CAD	250,000	237,207	-	12,793	94.9%	G. Binkosky	Complete. Capital project can be closed.
2021	3502157202	IT Asset Management Program	350,000	22,149	409	327,441	6.4%	C. Poper	Project ID to be updated to include funding for IT Asset Management platform as this was not previously contemplated. Existing funds will need to be carried over to 2023 as a result
2021	3502157210	PS Finance Tools Upgrade	100,000	-	-	100,000	0.0%	G. Binkosky	Resources have been allocated to project, Statement of work has been signed with vendor. Project will initiate in August 2022. Funds will be committed in August 2022.
2021	3502157211	PeopleSoft HRMS Tools Upgrade	183,000	75,710	43,100	64,190	64.9%	G. Binkosky	This project was again delayed because of staff being unavailable. Project scheduled to resume in August 2022 with funds committed in August.
2021	3502157602	IT Security	299,262	154,131	56,128	89,003	70.3%	E. Jasnic	multi-year project is ongoing, funds to be consumed in 2022 and 2023
2021	3502157907	Bus Syst & Serv Continuity Pln	373,000	-	-	373,000	0.0%	C. Poper	Project is in progress, funds will be used in 2022-2023.
2022	3502257200	IT Strategy Refresh	410,000	11,024	89,600	309,376	24.5%	D. Kay	Funds will be consumed in 2022/2023 for identified IT Strategy Projects; Current phase is IT Strategy Roadmap development through contractual services.
2022	3502257201	AP Approval and Workflow SW	225,000	-	-	225,000	0.0%	G. Binkosky	Project will begin in October 2022, funds will be committed in August 2022 to secure vendor resources.
2022	3502257202	Enterprise reporting & Visual	70,000	-	-	70,000	0.0%	G. Binkosky	This work is scheduled to begin in September 2022.
2022	3502257203	Information Security Program	850,000	-	-	850,000	0.0%	Michael Gauthier	First stage is in process, hiring consultant to create road map for project. This stage will take the next six months. This is a multi-year project.
2022	3502257204	Legacy software upgrade	150,000	-	-	150,000	0.0%	G. Binkosky	Project planning is underway. Currently working with Procurement division staff to acquire a vendor partner to assist with this project.

City of Hamilton
 Capital Projects Status Report - Tax Supported
 As of June 30, 2022

YEAR APPROVED	PROJECT ID	DESCRIPTION	APPROVED BUDGET (\$)	ACTUAL EXPENDITURES (\$)	PO COMMITMENTS (\$)	AVAILABLE BALANCE (\$) d = a - b - c	% COMPLETE e = (b+c) / a	Project Manager	STATUS EXPLANATION as of June 30, 2022
			a	b	c	d	e		
2022	3502257205	EDRMS-EnterprseData&RecordMgmt	350,000	-	-	350,000	0.0%	D. Kay	Partial Funds will be consumed in 2022/2023 for Phase 1: Development of Information Management Governance; Remaining funds for implementation of Information Management priorities
Sub-Total Information Technology Program			17,208,262	5,326,979	1,068,431	10,812,852	37.2%		
Clerks Program									
2017	3521757100	Information Management Training Modules	70,000	43,337	-	26,663	61.9%	L. Barroso	Work on project is ongoing and expected to be completed by Q4 2022.
2018	3521858100	Digitization Microfiche Rcrd	150,000	-	-	150,000	0.0%	L. Barroso	Experienced some delays in developing Archives Program due to competing priorities. Project is ongoing.
2021	2052157002	POA Mgmt Software Replacemnt	400,000	-	-	400,000	0.0%	C. Mercanti	This initiative is underway under the leadership of the Ministry of the Attorney General. Project completion date has not been confirmed.
Sub-Total Clerks Program			620,000	43,337	-	576,663	7.0%		
TOTAL CORPORATE SERVICES			62,425,627	47,982,858	1,215,591	13,227,179	78.8%		
CITY MANAGER DEPARTMENT									
City Manager Program									
2012	2051257201	Website Redevelopment	2,564,150	1,852,917	366,115	345,118	86.5%	B. Large	Remaining balance to support functional updates/security upgrades with vendor & host until 2026.
2016	2051659601	Employee Survey-2016	234,500	233,564	13,930	(12,994)	105.5%	N. Cocca	Result sharing Phase 2 is 77% complete. Action Planing Phase 3 concurrently in progress. Dashboard development complete with testing and implementation happening within HR.
2017	3381757504	Performance Excellence Program	144,966	129,246	14,655	1,066	99.3%	C. Tehrani / L. Zinkewich	The MBNC metric utilization review is nearly completed with a report going to Council in Q4 2022 or Q1 2023. Funds will be fully utilized in 2022. Project will be closed out upon completion of this work.
2017	3381757505	Digital Strategy and the Service Experience	280,000	262,123	-	17,877	93.6%	B. Large	Funds committed to email subscription service 2022-2026 to support proactive push communications to residents
2018	2051857111	Corporate KRONOS	250,000	-	-	250,000	0.0%	N. Cocca	Procurement process (RFP) closed in June, evaluation in progress (July) expect awarding sometime in August
2018	3381858502	Enhancing City of Hamilton App for citizen services	65,000	20,729	-	44,271	31.9%	B. Minard/ B. Large	Funds remain to maintain Apple Developer/ios store credentials for HSR & SmartCommute apps
2018	3381858503	Digital/Open Data Infrastructure	350,000	125,903	-	224,097	36.0%	C. Tehrani	Funding continues to support the evolution of the city's external public facing service performance dashboard and external data program, linking to City open data policies. The Housing Dashboard was released in Q2 2022. The full City Dashboard is planned to be released Q4 2022.
2019	2051959703	Learning Management System	250,000	176,900	57,810	15,290	93.9%	N. Cocca	Expected launch date October 2022.
2019	3381959501	Digital Office Smart City	1,300,000	652,232	31,800	615,968	52.6%	C. Tehrani	Funding continues to support temporary staffing in the Digital & Innovation Office as well a in various in-flight projects and initiatives in support fo Smart Cities and related projects.
2020	2052059001	Talent Mgmt System Enhancement	200,000	-	-	200,000	0.0%	N. Cocca	Project continues to be postponed pending onboarding of Senior Project Manager (SPM) function and longer term roadmap for Enterprise resource Planning (ERP) system (software used for HR, Payroll etc - roadmap for an update and possible replacement of PeopleSoft)
2021	3382157100	Public Space & Park Wi-Fi	99,999	101,759	-	(1,760)	101.8%	C. Tehrani	This pilot project has been completed with 7 parks and 2 public spaces enabled. Remaining outstanding grant funding to cover full project costs is pending receipt of project closure report.
2022	3382259505	AAF Digital Strategy	254,400	-	-	254,400	0.0%	Cyrus Tehrani	RFP (procurement process) issued. Vendor selection pending. This is external project funding via Council Approved Provincial Audit & Accountability Fund for 3rd party development of City of Hamilton Digital Strategy.
Sub-Total City Manager Program			5,993,015	3,555,373	484,309	1,953,333	67.4%		

City of Hamilton
 Capital Projects Status Report - Tax Supported
 As of June 30, 2022

YEAR APPROVED	PROJECT ID	DESCRIPTION	APPROVED BUDGET (\$)	ACTUAL EXPENDITURES (\$)	PO COMMITMENTS (\$)	AVAILABLE BALANCE (\$) d = a - b - c	% COMPLETE e = (b+c) / a	Project Manager	STATUS EXPLANATION as of June 30, 2022
			a	b	c	d	e		

TOTAL CITY MANAGER			5,993,015	3,555,373	484,309	1,953,333	67.4%		
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CORPORATE PROJECTS DEPARTMENT

Councillor Infrastructure Program

Ward 1

2012	4241209103	Public Art - Ward 1	300,000	206,376	70,000	23,624	92.1%	K. Coit	Fabrication of art work 50% complete. Legal agreement for installation on RBG lands in negotiation. Installation planned for Q2 2022.
2012	4241209104	Historical Signs	50,000	1,501	-	48,499	3.0%	C. Redford	Monument plaquing planning and selection underway in Q1 2022. Funds to be spent by Q4 2022.
2014	4241409108	Ward 1 Bike Lanes-Longwood Rd N	50,000	8,594	-	41,406	17.2%	D. Bender	Consultant contract has been awarded for preliminary design. Installation planned for 2022.
2014	4241409113	Ward 1 Bike Racks	25,000	19,368	-	5,632	77.5%	P. Topalovic	Staff are planning for new bike parking initiatives in Ward 1 for 2022.
2014	4241409106	AR - W1 Calming Strip & Speed Bumps etc. (W1 A/R)	200,000	157,395	-	42,605	78.7%	M. Field	Complete - pending final review/audit/payment
2015	4241509108	AR - Road Work - Aberdeen from Queen (W1 A/R)	80,000	29,383	-	50,617	36.7%	M. Field / M. Rahman	Study underway. Report back and further action items deferred to 2023 due to impacts of covid on daily traffic patterns.
2015	4241509110	Victoria Park - Resurface Splash Pad	140,000	114,616	13,328	12,055	91.4%	C. Graham	Tender in July 2022, with construction to follow. Project coordinated with Project ID 4402156117. Canada Community Building Fund grant project.
2016	4241609102	Chedoke Course Redevelopment	50,000	-	-	50,000	0.0%	R. McHugh	Project has not yet started.
2016	4241609109	Upgrade to HAAA Park	220,000	126,171	86,924	6,905	96.9%	C. Graham	Detailed design to be completed in Q3 2022, tendering and construction start to follow. Coordinated with project IDS 4401956926 and 4402056926. ICIP CCR grant project.
2016	4241609110	Recreation & Community Hub	1,170,000	788	-	1,169,212	0.1%	Recreation Division	Vision for a future Recreation & Community hub in Ward 1 has evolved from original project scope. The new project scope includes funding for PID 7102054003 Alexander Park Community Hub Feasibility, as well as consideration of other possible locations for a Recreation & Community hub in Ward 1. This project will require additional funds before the detailed design and subsequent implementation/construction phase can begin.
2017	4241709106	City Housing Playground Upgrd	80,000	-	-	80,000	0.0%	B. Lilley	Cost is higher than allocated amount. Councillors office to decide if the project will go ahead.
2017	4241709109	Kirkendall S Parks Improv	319,999	122,112	-	197,887	38.2%	A. McDonald	Beulah Park Play Structure Completed. Ward Councillor to determine program for remaining funds.
2018	4241809104	Strathcona Cycling Imprvmnts	45,000	8,777	-	36,223	19.5%	D. Bender	The York Blvd lanes are nearing completion - some elements were not able to be installed in Winter and will occur in spring.
2018	4241809103	Cootes Floating Bridge	45,000	11,485	500	33,015	26.6%	A. McDonald	Works are to be coordinated with the Hamilton Harbour Waterfront Trail Shoreline Protection and Trail Redevelopment project in 2022 to minimize trail closures. Wood for decking repairs ordered and proposed completed Q3 2022.
2019	4241909103	Ward 1 - Multi-Modal Connections Review	125,000	58,059	33,924	33,017	73.6%	P. Topalovic/ D. Bender	The Planning and design phase is complete and the project is being installed in 2022.
2020	3302009100	Ward 1 Capital Reinvestment	41,485	1,502	-	39,983	3.6%	N/A	Funds from this project are used as initiatives are identified by Councillors.
2021	3302109100	Ward 1 Capital Reinvestment	200,000	15,038	-	184,962	7.5%	N/A	Funds from this project are used as initiatives are identified by Councillors.
2021	4242109107	Churchill Prk Feasibility Stdy	150,000	24,485	31,433	94,082	37.3%	J. Warner	Feasibility completed, pending Councilor direction
2021	4242109108	HAAA - Feasibility Study	150,000	19,780	47,821	82,399	45.1%	J. Warner	Feasibility completed, pending Councilor direction
2021	4242109112	Victoria Park Field House	150,000	9,057	22,527	118,416	21.1%	L. Duxbury	Feasibility completed, pending Councilor direction
<i>Sub-Total Ward 1</i>			3,591,484	934,487	306,458	2,350,540	34.6%		

Ward 2

2013	4241309204	Public Art -Cent Mem Rec Centre - mural	17,500	-	-	17,500	0.0%	K. Coit	Consultation with neighbourhood group on hold due to COVID - possible integration with the Keddy Trail project possible.
2014	4241409215	Multicultural Community Centre	112,000	-	-	112,000	0.0%	M. Scally	N/A
2015	4241509215	Neighbourhood Signage	180,000	62,968	-	117,032	35.0%	M. Field	Program on-going. Work continues to be completed on an as requested basis.

City of Hamilton
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			a	b	c	d	e		
2016	3301609602	Ward 2 Revenue Projects	-	36,658	-	(36,658)	N/A	N/A	This is a revenue project that is similar to a reserve where it funds other projects. Source revenue is Cell Tower.
2016	4241609203	PlanLocal Resident Safe Street	65,000	52,683	-	12,317	81.1%	M. Scally	Project is ongoing. Remaining balance to be used.
2016	4241609206	Graffiti Clean-up Cost Share	3,500	1,165	-	2,335	33.3%	M. Scally	Project is ongoing.
2016	4241609210	185 Jackson Hallway Reno	30,000	20,000	-	10,000	66.7%	B. Lilley	Complete and waiting on final payment.
2018	3301809200	Ward 2 Capital Reinvestment	100,000	51,884	575	47,541	52.5%	N/A	Funds from this project are used as initiatives are identified by Councillors.
2018	3301809602	Ward 2- Hydro One Contract	-	5,000	-	(5,000)	N/A	N/A	This is a revenue project that is similar to a reserve where it funds other projects. Source revenue is Cell Tower.
2018	4241809203	AR - Road Surface Treatment (W2 A/R)	240,000	-	-	240,000	0.0%	E. Waite / G. Wuisman	Funding to be allocated to future projects in Ward 2
2018	4241809205	George St Pedestrian Proj	27,000	8,446	-	18,554	31.3%	M. Field / T. Miri	Expenditure of funds is being coordinated through the Ward 2 Office and Hess Village BIA (Hess Village Pedestrian Mall Authority) and expected to be completed by end of 2022.
2018	4241809208*	Safety & Security 226 Rebecca	50,000	-	-	50,000	0.0%	B. Lilley	Phase 2 of the project to be completed by Q1 2023
2018	4241809213	James Art Crawl Sidewalk	57,504	3,303	-	54,201	5.7%	D. Lamont/ R. Shebib	Project delayed due to Covid
2018	4241809207	AR - Laneway/Alleyway Maintenance (W2 A/R)	30,000	16,436	-	13,564	54.8%	M. Field / M. Priest	Work completed on an as needed basis.
2019	4241909206	Claremont Graffiti Removal	149,850	-	-	149,850	0.0%	M. Scally	Project is ongoing.
2019	4241909207	Ferguson Graffiti Removal	75,000	-	-	75,000	0.0%	International Village BIA	N/A
2019	4241909211	Central Corktown Duran Solar	105,000	-	54,560	50,440	52.0%	M. Scally	2 Solar lights to be installed in Corktown Park, completed by Q3 2022.
2019	4241909212	Shamrock Park Bike Path	75,000	1,081	-	73,919	1.4%	D. Bender	Tender recently closed. Additional funds being journaled into PID. Planned for construction in 2022
2019	4241909223	James St Conductor	21,696	203,445	-	(181,749)	937.7%	M. Scally	Installation is complete, project expenses to be reconciled.
2019	4241909224	String Light John James	5,500	5,500	-	-	100.0%	M. Scally	BIA to submit invoice for this lighting.
2019	4241909227	125 Barton Accessible Door	70,000	70,000	-	-	100.0%	M. Scally	Project is ongoing
2019	4241909231	Ward 2 CityHousing Carpet	180,290	-	-	180,290	0.0%	B. Lilley	Project has started and is approximately 50% completed.
2019	4241909214	Hanging Baskets	6,000	-	-	6,000	0.0%	M. Monaghan	Central Park project was delayed, due to these construction delays the hanging basket installation can not occur until the landscape phases is completed. Hanging Baskets estimated to be installed with LAS Central Park project Q2 2023. Final invoice payments to be made in Q2 2023 with remaining funds returned to source. Project is on budget
2019	4241909215	Eastwood Park Bathroom	100,000	18,314	-	81,686	18.3%	Recreation Division	Work ongoing through 2022.
2020	3302009200	Ward 2 Capital Reinvestment	100,000	-	-	100,000	0.0%	N/A	Funds from this project are used as initiatives are identified by Councillors.
2020	4242009201	Corktown Basketball Court	81,408	81,408	-	-	100.0%	A. McDonald	Project completed, Project to be closed
2020	4242009205	Bump-out Wellington & Barton	30,000	34,101	-	(4,101)	113.7%	M. Field	Councillor approval required to cover deficit using Area Rating funds then project can be closed.
2021	3302109200	Ward 2 Capital Reinvestment	200,000	49,642	-	150,358	24.8%	N/A	Project ongoing. Will be closed once all commitments are cleared.
<i>Sub-Total Ward 2</i>			2,112,248	722,035	55,135	1,335,078	36.8%		
<i>Ward 3</i>									
2014	4241409341	Pipeline Master Trail Plan	1,438,000	554,941	74,381	808,677	43.8%	C. Graham	Gateway at Ottawa Street concepts are under review related to LRT impacts. Public consultation will begin late 2022 with detailed design and construction to follow in future years.
2015	3301509300	Ward 3 Capital Reinvestment	100,000	90,240	500	9,260	90.7%	N/A	Funds from this project are used as initiatives are identified by Councillors.
2016	3301609603	Ward 3 Revenue Projects	-	195,385	-	(195,385)	N/A	N/A	This is a revenue project that is similar to a reserve where it funds other projects. Source revenue is Cell Tower.
2017	4241709301	Memorial School Playground	150,000	-	-	150,000	0.0%	HWDSB	Funds to be provided to HWDSB when conditions are met.

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2018	4241809306	CityHousing-1stPlace&Sanford	200,000	-	-	200,000	0.0%	B. Lilley	One part of project on hold as the Councillor is seeking tenant engagement and currently no tenant led group. Therefore scope not defined.
2018	4241809310	77 Gage Redevelopment Study	250,000	85,800	-	164,200	34.3%	R. Kessler	Feasibility study complete.
2018	4241809311	77 Gage Community Hub	750,000	19,451	-	730,549	2.6%	R. Kessler	Feasibility study complete.
2019	4241909309	Barton Library IPS	400,000	80,098	144,536	175,366	56.2%	M. Field / E. Nopper	Signal constructed. Almost ready to activate. Pre-inspection completed. Identified deficient contractor works - Activation of signal pending correction of deficiencies.
2020	3302009300	Ward 3 Capital Reinvestment	100,000	-	-	100,000	0.0%	N/A	Funds from this project are used as initiatives are identified by Councillors.
2021	3302109300	Ward 3 Capital Reinvestment	150,001	1,916	-	148,085	1.3%	N/A	Project ongoing. Will be closed once all commitments are cleared.
2021	4242109308	430 Cumberland Ave Fence	95,000	-	-	95,000	0.0%	B. Lilley	Project ongoing and is approximately 25% complete.
2021	4242109309	430 Cumberland Ave Cameras	25,000	-	-	25,000	0.0%	B. Lilley	Project ongoing and is approximately 15% complete.
	Sub-Total Ward 3		3,658,001	1,027,833	219,418	2,410,751	34.1%		
	Ward 4								
2016	3301609400	Ward 4 Capital Reinvestment	100,000	98,747	2,756	(1,503)	101.5%	N/A	Funds from this project are used as initiatives are identified by Councillors.
2020	3302009400	Ward 4 Capital Reinvestment	-	-	-	-	N/A	N/A	Funds from this project are used as initiatives are identified by Councillors.
2020	4242009404	RT Steel Park Redev	60,000	8,112	797	51,090	14.8%	A. McDonald	Project to include pathway, play structure, fencing and seating replacements. Construction planned to be completed in Q3 2022.
2020	4242009405	Kenilworth-Roxborough - Barton	550,000	98,781	423,652	27,567	95.0%	M. Field	Currently in construction. Project works underway.
2021	3302109400	Ward 4 Capital Reinvestment	150,000	-	-	150,000	0.0%	N/A	Project ongoing. Will be closed once all commitments are cleared.
	Sub-Total Ward 4		860,000	205,640	427,206	227,154	73.6%		
	Ward 5								
2016	4241609502	Veever's Estate Capital Grant	25,000	-	-	25,000	0.0%	N/A	Will follow up with vendor for a possible work plan.
2016	4241609505	Food Centre Pilot Project	680,000	420,000	-	260,000	61.8%	Councillor Powers	Project is ongoing.
2017	4241709506	Vienna Orchards Sidewalk	84,000	9,454	-	74,546	11.3%	C. Ammendolia	Construction complete. Addressing deficiencies. Payments to be completed upon invoicing.
2019	4241909503	Father Sean O'Sullivan Court	160,781	160,781	-	-	100.0%	A. McDonald	Project is completed and substantial completion issued as of April 30/21. Project can be closed
2019	4241909502	W5 Traffic Calming	130,000	77,430	-	52,571	59.6%	M. Field	To Be Closed - JUNE 30, 2022 - project completed under budget. \$52,570.50 to be returned to Ward 5 Area Rating Reserve.
2019	4241909505	AR - Ward 5 Resurfacing - Kentley/Hounslow/Ilford/Oakland/etc.	1,448,000	866,441	90,975	490,584	66.1%	M. Oddi	Complete - pending final review/audit/payment
2020	3302009500	Ward 5 Capital Reinvestment	100,000	-	-	100,000	0.0%	N/A	Funds from this project are used as initiatives are identified by Councillors.
2021	3302109500	Ward 5 Capital Reinvestment	200,000	639	-	199,361	0.3%	N/A	Project ongoing. Will be closed once all commitments are cleared.
	Sub-Total Ward 5		2,827,781	1,534,745	90,975	1,202,062	57.5%		
	Ward 6								
2020	3302009600	Ward 6 Capital Reinvestment	100,000	113,996	-	(13,996)	114.0%	N/A	Funds from this project are used as initiatives are identified by Councillors.
2021	3302109600	Ward 6 Capital Reinvestment	200,000	24,006	-	175,994	12.0%	N/A	Project ongoing. Will be closed once all commitments are cleared.
2021	4242109605	Anchor Road	230,000	74,705	-	155,295	32.5%	N/A	Funds from this project are used as initiatives are identified by Councillors.
2022	4242209603	Ward 6 Transit Shelters	60,000	-	-	60,000	0.0%	N/A	Funds from this project are used as initiatives are identified by Councillors.
	Sub-Total Ward 6		530,000	212,707	-	317,293	40.1%	N/A	Funds from this project are used as initiatives are identified by Councillors.

Ward 7

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2015	3301509700	Ward 7 Capital Reinvestment	100,000	14,090	500	85,410	14.6%	N/A	Funds from this project are used as initiatives are identified by Councillors.
2018	3301809700	Ward 7 Capital Reinvestment	85,318	21,387	1,315	62,616	26.6%	N/A	Funds from this project are used as initiatives are identified by Councillors.
2020	3302009700	Ward 7 Capital Reinvestment	100,000	24,300	-	75,700	24.3%	N/A	Funds from this project are used as initiatives are identified by Councillors.
2020	4242009702	Speed cushions	50,500	9,324	-	41,176	18.5%	M. Field	All speed cushions installed - Pending final review/audit/payment
2021	3302109700	Ward 7 Capital Reinvestment	200,000	2,493	-	197,507	1.2%	N/A	Project ongoing. Will be closed once all commitments are cleared.
<i>Sub-Total Ward 7</i>			535,818	71,595	1,815	462,409	13.7%		
<i>Ward 8</i>									
2017	3301709800	Ward 8 Capital Reinvestment	100,000	33,177	17	66,806	33.2%	N/A	Funds from this project are used as initiatives are identified by Councillors.
2018	4241809801	GarthReservoir-WlImConnell Prk	802,000	521,361	52,578	228,061	71.6%	C. Graham	Stage 3 archaeological assessment identified the need to protect a significant site. Approval for protection strategy by Ministry of Tourism, Culture and Sport, as well as Indigenous partners required and underway. Design revision to follow approval.
2020	3302009800	Ward 8 Capital Reinvestment	100,000	-	-	100,000	0.0%	N/A	Funds from this project are used as initiatives are identified by Councillors.
2020	4242009805	Recreational Facility Repairs	100,000	66,474	-	33,526	66.5%	Recreation Division	Project is on-going and will continue throughout 2021.
2021	3302109800	Ward 8 Capital Reinvestment	200,000	28,163	1,995	169,842	15.1%	N/A	Project ongoing. Will be closed once all commitments are cleared.
<i>Sub-Total Ward 8</i>			1,302,000	649,175	54,590	598,235	54.1%		
<i>Ward 9</i>									
<i>Sub-Total Ward 9</i>			-	-	-	-	N/A		
<i>Ward 10</i>									
2016	3301609610	Ward 10 Revenue Projects	-	77,149	-	(77,149)	N/A	N/A	This is a revenue project that is similar to a reserve where it funds other projects. Source revenue is Cell Tower.
<i>Sub-Total Ward 10</i>			-	77,149	-	(77,149)	N/A		
<i>Ward 14</i>									
2019	4241909146	Transit Shelter Wingfield Pl	15,000	9,342	-	5,658	62.3%	T. Detmar	Shelter was installed in late 2021. Expenses are being reconciled. Project will be closed subsequent to expense reconciliation.
2019	4241909147	Complete Streets Report W14	149,999	151,045	1,468	(2,514)	101.7%	M. Field	Draft report finalized per direction from Mike. Close budget
2020	3302009014	Ward 14 Capital Reinvestment	100,000	-	-	100,000	0.0%	N/A	Funds from this project are used as initiatives are identified by Councillors.
2021	3302109014	Ward 14 Capital Reinvestment	200,000	8,281	-	191,719	4.1%	N/A	Project ongoing. Will be closed once all commitments are cleared.
<i>Sub-Total Ward 14</i>			464,999	168,667	1,468	294,864	36.6%		
<i>Infrastructure - Misc</i>									
2016	3301609612	Ward 12 Revenue Projects	-	-	-	-	N/A	N/A	This is a revenue project that is similar to a reserve where it funds other projects. Source revenue is Cell Tower.
2016	3301609613	Ward 13 Revenue Projects	-	196,706	-	(196,706)	N/A	N/A	This is a revenue project that is similar to a reserve where it funds other projects. Source revenue is Cell Tower.
2016	3301609615	Ward 15 Revenue Projects	-	-	-	-	N/A	N/A	This is a revenue project that is similar to a reserve where it funds other projects. Source revenue is Cell Tower.
2019	3301909011	Mt Hope Community Inv Fund	-	-	-	-	N/A	N/A	This is a revenue project that is similar to a reserve where it funds other projects. Source revenue is HIA rent.
<i>Sub-Total Infrastructure - Misc</i>			-	196,706	-	(196,706)	N/A		
TOTAL CORPORATE PROJECTS			15,882,331	5,800,737	1,157,064	8,924,531	43.8%		

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OUTSIDE BOARDS & AGENCIES

City Housing

2020	6182041602	City Housing Contribution	500,000	353,713	-	146,287	70.7%	S. Botham	Block funding of \$500K annually will be used for the Bay Cannon project, most expenses will be incurred in 2022.
2021	6182141602	City Housing Contribution	1,000,000	-	-	1,000,000	0.0%	S. Botham	Block funding of \$500K annually will be used for the Bay Cannon project, most expenses will be incurred in 2022.

TOTAL OUTSIDE BOARDS & AGENCIES

1,500,000 353,713 - 1,146,287 23.6%

HEALTHY & SAFE COMMUNITIES

Social Services Program

2012	2051255204	Neighbourhood Strategy	3,237,188	3,324,671	110,000	(197,483)	106.1%	A. Fletcher	\$40K revenue variance due to budget not reflecting revenue secured through HCF grant in 2022. Per CES17011(c) \$220K budget available from reserve #110046 (\$110K in 2022 & 2023). Budgeted revenue and expenditures will be updated for Q3 2022 Capital Status to reflect the revenue received. Final payment of \$110K expected to be paid Q1 2023.
2016	4241609111	Kirkendall Neighbourhood Plan	125,000	114,557	-	10,443	91.6%	A. Fletcher	Limited engagement was conducted throughout COVID. Expectation of working with Councillor to fund various projects through 2023.
2019	6501941100	Human Services Integration	160,000	-	-	160,000	0.0%	J. Hohol	Technology options have been identified through IT and costing has been provided. No anticipated delays in equipment availability due to supply chain challenges. Order to be placed through IT in Q3 / 2022 with delivery and installation of equipment by Q4 / 2022.
2021	6502141100	Human Services Integration	320,000	-	-	320,000	0.0%	J. Hohol	Continuing to investigate solutions to more consistently connect staff to the clients they serve using City-provided devices with solution identification by Q3 / 2022. Use of remaining 2021 funding outside of this work still to be allocated to Human Service Integration projects. As per council approved report HSC22042 Housing Stability Plan and Investment Framework, \$150K is committed to Housing Stability Plan and Investment Framework project. This amount could change if third party funding is found.

Sub-Total Social Services Program

3,842,188 3,439,228 110,000 292,960 92.4%

Lodges Program

2017	6301741702	Ext Walls Repair Wentworth	564,898	564,898	-	-	100.0%	L. Keermaa	Warranty Expired. Project can be closed. Appropriation form submitted for review and approval. Surplus being transferred to ProjID 6302141100 Macassa and Wentworth Lodges Roof through submitted appropriation forms. Once approved by Council this project will be closed.
2017	6301751700	Bld Auto Sys Wentworth	426,043	426,043	-	-	100.0%	F. Jillani	Project is complete. PO closed in Q1 2022. Journal posted in Q1 2022 to transfer portion of surplus to cover deficit of \$1,848 in ProjID6301751708 HVAC Upgrade Wentworth as these projects are under same contract. Appropriation form submitted for review and approval for remaining surplus \$8,754 to ProjID 6301751707 Freezer Wentworth. Once approved by Council this project will be closed.
2017	6301751707	Freezer Wentworth	63,753	10,207	37,170	16,377	74.3%	V.Guetter	New freezer scheduled to be installed August 2022. Once installed project is complete, any remaining POs can be closed. Anticipate to be on budget.
2017	6301751708	HVAC Upgrade Wentworth	106,848	106,848	-	-	100.0%	F. Jillani	Project is complete. This project contract was combined with Bld Auto Sys Wentworth - ProjID 6301751700. Journal posted in Q1 2022 to transfer surplus from ProjID 6301751700 BLD Auto sys Wentworth to cover deficit these projects are under same contract. Project to be closed next status report.

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2018	6301841001	ML Roof Replacement	1,634,000	1,445,974	59,302	128,724	92.1%	L. Keermaa	Project substantially completed. Delayed due to seasonal shutdown of HVAC equipment. Final completion is at the end of the warranty phase 1 year from substantial completion Q1 2023. Once the PO is closed there will be surplus funds which can be reallocated to Ph2 Roofing Project (6302141100)
2018	6301841801	WL - Wing Roof Replacement	402,000	363,792	19,081	19,127	95.2%	L. Keermaa	Project substantially completed. Delayed due to seasonal shutdown of HVAC equipment. Final completion is at the end of the warranty phase 1 year from substantial completion Q1 2023. Once the PO is closed there will be surplus funds which can be reallocated to Ph2 Roofing Project (6302141100)
2018	6301841802	ML - D Wing- Refurbishment	120,000	59,467	-	60,533	49.6%	V.Guetter	With the new B-wing expansion the future of D-wing is currently unknown. These funds will be used to provide for studies that are required to ascertain the use of D-wing in the future. Appropriation form submitted for review and approval to transfer budget, revenue, expenditure and PO commitment from ProjID 6301855801 ML-Building Components Study.
2019	6301941001	WL - Main Entrance Redesign	50,000	-	-	50,000	0.0%	V.Guetter	Design has not begun but is scheduled to begin Q3 2022. Previously delayed due to COVID restrictions.
2019	6301941002	WL - Exhaust & Supply	218,000	47,189	167,162	3,649	98.3%	F. Jillani	This was issued as Contract # C13-09-22. The project is in construction phase. Superior Boiler was the lowest bidder / Contractor. There will be an extended lead time on new material required for up to 20 weeks due to supply chain issues which will be delaying the substantial performance on the Contract. All Finances are in-place already.
2019	6301941003	WL - Radiant Heating Thermostat	261,819	6,179	249,415	6,225	97.6%	F. Jillani	Issued as part of Contract # C13-09-22. In construction phase. Superior Boiler was the lowest bidder / Contractor. There will be an extended lead time on new material required for up to 20 weeks due to supply chain issues which will be delaying the substantial performance on the Contract. All Finances are in-place already.
2019	6301941006	WL - Servery Retrofit	228,000	-	-	228,000	0.0%	V.Guetter	"EFFM Capital team was on-site May 30, 2022 to review scope of work, assign project manager, as well as visit Macassa to compare and review what was done there in a recent retrofit. Design not expected to start until Q3/Q4 2022.
2020	6302051801	ML & WL - Security Systems	200,000	-	-	200,000	0.0%	V.Guetter	"Corporate security specialist was on-site at Macassa to begin Security Audit. More work is to be done at both Lodges. Anticipate security audit to be completed by end of Q3 or early Q4.
2022	6302251201	ML WL Touchless Faucets	150,000	-	-	150,000	0.0%	R. Ellis	Design has not begun but is scheduled to begin Q3 2022
2022	6302251202	Macassa Lodge Laundry	15,000	-	-	15,000	0.0%	R. Ellis	A consultant has been assigned. Review of current and discussion of future needs to begin Q3 2022.
Sub-Total Lodges Program			4,440,361	3,030,596	532,130	877,635	80.2%		

Social Housing Program

2015	6731541506	IAH Extension - Ont Renovates	7,680,900	5,865,129	-	1,815,771	76.4%	A. Fletcher	Committed projects on track. Ministry has provided the funding that is budgeted. Revenue is recognized as expenditures are incurred. Anticipate approximately \$1M underspent. Request to MMAH for extension (reallocate underspent to new projects) sent Q2 2022. No response received to date.
2015	6731541507	IAH Extension - Rent Supplement	6,600,000	5,218,600	-	1,381,400	79.1%	A. Fletcher	"Program ends March 31, 2024. To maximize expenditures existing participants have been extended to the full duration and the benefit amount has been increased. Revenue is recognized as expenditures are incurred. Funding will be cash flowed by Ministry up to the approved budget based on quarterly reports. Note: There is timing difference in recognition of revenue to expenses incur."
2016	6731641604	SIF-IAH Housing Allowances	741,560	664,350	-	77,210	89.6%	B.Kreps	The Housing Allowance is targeted to families experiencing homelessness and is on target to be fully expended by March 31, 2024. Revenue is recognized as expenditures are incurred. Funding will be cash flowed by the Ministry up to the approved budget based on quarterly reports.
2017	6731741302	Social Housing Capital Repairs	513,200	513,240	-	(40)	100.0%	B.Kreps	Project can be closed
2017	6731741609	PRI-Afford Rntl Hsg Constructn	16,620,000	4,250,583	1,048,303	11,321,114	31.9%	A. Fletcher	Poverty Reduction Investment-Affordable Rental Housing Construction: Bay Cannon Site plan approval imminent. Riverdale project put on hold due to issues with construction of residential on school board properties

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2018	6731841101	Co-ordinated Access System	1,470,000	1,036,282	33,846	399,872	72.8%	B.Kreps	HSC22028 - \$182K to fund CHH 263 Main St E, \$171K to SHAIIP Admin ProjectID 6731841704 and the remaining balance to Reserve #112244. Expect this to be reflected by Q4 2022.
2018	6731841610	PRI-Indigenous Poverty Reductn	5,000,000	4,500,000	-	500,000	90.0%	R.Mastorianni	"Poverty Reduction Investment-Indigenous: project on track to fully expense annual funding by Q4 2022. Per CES16043(a) \$1M annual allocation to this ProjectID for 2023-2027 to a maximum of \$10M"
2018	6731841611	PRI-Soc Hsg Repair & Rnovatn	10,000,000	7,478,796	231,534	2,289,670	77.1%	B.Kreps	"Poverty Reduction Investment-SocHsg Repairs & Reno: 2022 funding is allocated. Agreements and Purchase Orders are in progress. Per CES16043(a) \$2M annual allocation to this ProjectID for 2023-2027 to a maximum of \$20M"
2018	6731841704	SHAIIP-Administration	435,070	435,070	-	(0)	100.0%	B.Kreps	HSC22028 - \$171K to be transferred from Project ID 6731841101 to be repaid to the Ministry. Expect this to be reflected by Q4 2022.
2018	6731841801	Tenant Defence Fund	50,000	14,952	-	35,048	29.9%	A. Fletcher	Project delayed due to Pandemic. No update at this time.
2019	6731941011	COCHI-Repairs Yr 2	1,048,922	239,944	809,875	(897)	100.1%	B.Kreps	One project is nearing completion. Supply chain and timeline issues have cancelled one project. Working with provider to redistribute funds to other existing COCHI YR2 projects. Ministry has provided the funding that is budgeted. Revenue is recognized as expenditures are incurred. If the PO commitment is fully spent, the resulting shortfall will be adjusted through the Social Housing Capital Repairs projectID 6732141302
2019	6731941022	OPHI - Ontario Renovates	1,971,705	1,461,967	462,455	47,283	97.6%	A. Fletcher	Funding committed to elevator projects at Queen and MacNab. Ministry funding fully received, revenue is recognized as expenditures are incurred.
2019	6731941014	COCHI-Yr 2 Residual New Build	2,000,000	100,000	1,900,000	-	100.0%	B. Kreps	Project at 253 King William has not yet started construction. Draws are anticipated to begin by the 3rd quarter of 2022. Revenue is recorded as expenditures are incurred, funding cash flowed by Ministry up to the approved budget based on project milestones.
2019	6731941021	OPHI-Rental Housing Yr 2	297,770	267,993	29,777	(1)	100.0%	A. Fletcher	Project is on track with Indwell Oaks development expected occupancy by end of 2022. Revenue is recorded as expenditures are incurred. Funding cash flowed by Ministry up to the approved budget based on the completion of project milestones.
2019	6731941110	COCHI - Administration Yr 3	139,239	139,239	-	(0)	100.0%	B. Kreps	Project can be closed
2019	6731941111	COCHI - Repairs Yr 3	1,249,221	-	1,249,131	90	100.0%	B. Kreps	Funding allocated and POs issued. Will be fully spent by end of 2023. Funding cash flowed by Ministry up to the approved budget based on quarterly reports. Revenue is recorded as expenditures are incurred.
2019	6731941112	COCHI - Rent Supplement Yr 3	550,000	700,595	-	(150,595)	127.4%	B. Kreps	Project fully spent March 31 2022. Additional balance to be transferred to COCHI Rent Supplement YR4 once projectID is created. To be completed by Q3 2022.
2019	6731941114	COCHI - New Build Yr 3	846,414	-	846,414	-	100.0%	B. Kreps	"Project completed in May 2022. Invoices delayed from vendor. Payments are currently being processed. Funding cash flowed by Ministry up to the approved budget as project milestones are achieved. \$338K cashflow received in July 2022.
2019	6731941115	COCHI - Yr 3 Residual Repairs	976,600	132,864	843,736	-	100.0%	B. Kreps	Residual Repairs - funding allocated and POs issued. Will be fully spent by end of 2023. Funding cash flowed by Ministry up to the approved budget based on quarterly reports. Revenue is recorded as expenditures are incurred.
2019	6731941116	COCHI-Yr 3 Residual Admin	51,400	51,400	-	-	100.0%	B. Kreps	Residual Admin the total budget was \$51,400 and as of March 2022 it has been fully spent on administrative support staff. The project can be added to the closure list.
2019	6731941120	OPHI - Administration Yr 3	185,955	185,955	-	-	100.0%	A. Fletcher	Project can be closed

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2019	6731941121	OPHI - Rental Housing Yr 3	2,222,495	1,400,000	-	822,495	63.0%	A. Fletcher	"All OPHI projects received occupancy except Corktown and Acorn. Corktown still within planning approval stage have until 2025 for occupancy. Acorn occupancy anticipated for Q3 2022 - material supply issues delaying occupancy. Revenue is recorded as expenditures are incurred. Funding cash flowed by the Ministry up to the approved budget based on completed project milestones."
2019	6731941122	OPHI - Ontario Renovates Yr 3	602,620	255,453	-	347,167	42.4%	A. Fletcher	"Ministry is aware of the challenges due to supply chain issues & have agreed to revise the start date of projects to extend the end dates. Revenue is recorded as expenditures are incurred. Funding cash flowed by the Ministry up to the approved budget based on completed project milestones."
2019	6731941302	Housing Capital Repair & Regen	500,000	425,000	75,000	-	100.0%	B. Kreps	One project for \$75K outstanding. Construction has not begun. Reviewing project with provider to determine next steps.
2019	6731941901	Hamilton Portable Hsg Benefit	2,000,000	428,497	-	1,571,503	21.4%	B. Kreps	This is a five year program and is slightly underspent. Staff continue to maximize available provincial and federal funding before using municipal funds. Some potential participants have been redirected to the Canada Ontario Housing Benefit.
2019	6731941911	COCHI- Repairs	1,144,661	971,245	173,416	-	100.0%	B. Kreps	The projects are complete, agreements & PO's being amended due to over/under within agreements which has delayed the final payments. Ministry has provided the funding that is budgeted. Revenue is recognized as expenditures are incurred.
2019	6731941921	OPHI- Rental Housing	5,088,575	4,579,718	508,858	-	100.0%	A. Fletcher	Kiwanis Acorn St. occupancy date expected end of 2022, 10% HB \$230K. Indwell Royal Oaks Building 1 occupancy date expected end of 2022, 10% HB of \$280K. Funding cash flowed by Ministry up to the approved budget based on completed project milestones. Revenue recorded as expenditures are incurred.
2020	6732041201	CMHC--Rapid Housing Initiative	10,760,585	7,205,293	3,555,293	-	100.0%	A. Fletcher	"4 approved projects underway - 137 George, 350 King, 195 Ferguson, Royal Oak Carriage House. 137 George does not have occupancy - Q1 2023. All other projects have occupancy. Final payments for developments with occupancy expected payout Q4 2022. Ministry has provided the funding that is budgeted. Revenue recognized as expenditures are incurred"
2020	6732041202	CNHC-Rapid Housing Initiative2	12,945,935	7,629,187	5,370,813	(54,065)	100.4%	A. Fletcher	All capital project funds disbursed. Remaining balance to be transferred to Project ID 6732241302 2022 Social Housing Cap Repairs.
2020	6792057201	Benefits Administration Mgmt.	171,410	44,380	103,910	23,120	86.5%	E. Brimley	HSC20039 System Replacement for Discretionary Benefits for Ontario Works, ODSP, and SSLIP, approved by Council. Anticipated completion date for Phase 2 is the end of 2022, and Phase 3 is the end of 2023. Phase 2 savings will be used to offset any Phase 3 development pressures.
2020	6732041302	Social Housing Capital Repairs	476,921	471,846	-	5,075	98.9%	B. Kreps	Deficit to be funded from project 6731741302. Once fully funded, project to be closed.
2021	6732141101	COVID SSRF Holdback Admin	191,877	153,882	-	37,995	80.2%	R.Mastorianni	Ministry has provided the funding that is budgeted. All expected expenditures have been recorded, the remaining available balance will be clawed back. Project to be closed Q1 of 2022. These costs are Admin related to ProjID 6732141102 COVID19-CHPI SSRF Holdback.
2021	6732141102	COVID19-CHPI SSRF Holdback	6,204,023	4,500,000	500,000	1,204,023	80.6%	R.Mastorianni	"Provincial funding approved March 31, 2021. Funding requires the construction of 43 units by December 31, 2021. Due to pandemic, this was not realistic. Discussions ongoing with MOH toward extension of funding. If extension denied, available funding of \$1.2M will not be received. Current expenses have been reported. Cash flow is received from the Ministry based on project milestones. Funding for Oaks Tower A - they received occupancy July 2022. Remaining \$500K holdback for lien period will pass and paid out Sept. 2022."
2021	6732141104	Social Housing Rapid Repair	500,000	465,000	25,000	10,000	98.0%	B. Kreps	The conversion at Eaton Place has been cancelled due to cost escalation and project management challenges. Advanced funds are being recovered and will be reallocated to another project.
2021	6732141107	RH12-CMHC-ProjectStream-Barton	3,850,000	-	3,850,000	-		A. Fletcher	Development of 412 Barton Street in pre development phase. Occupancy Q4 2023. Ministry has provided the funding that is budgeted. Revenue is recognized as expenditures are incurred

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2021	6732141108	RHI2-CMHC-ProjStream-KingWillm	6,475,884	-	-	6,475,884		A. Fletcher	Development of 253 King William in predevelopment phase with occupancy Q2 2023. Ministry has provided the funding that is budgeted. Revenue is recognized as expenditures are incurred.
2021	6732141302	SocHousngCapRepair&Regneratn	500,000	431,286	53,705	15,009	97.0%	B. Kreps	The two outstanding projects are on track to be completed by February 28, 2023 agreement expiration date. Remaining unallocated balances to be transferred to ProjectID 6732241302 2022 Social Housing Cap Repairs.
2022	6732241210	SocHousngCapRepair&Regneratn	-	56,329	-	(56,329)	N/A	B. Kreps	"Signed Investment Plan (IP) pending from Ministry-budget will be loaded when received. Will be fully expensed by March 31, 2023. Revenue is recognized as expenditures are incurred. Funding cash flowed by Ministry up to the approved budget based on quarterly reports."
2022	6732241220	SocHousngCapRepair&Regneratn	-	47,990	-	(47,990)	N/A	A. Fletcher	"Signed Investment Plan (IP) pending from Ministry-budget will be loaded when received. Will be fully expensed by March 31, 2023. Revenue is recognized as expenditures are incurred. Funding cash flowed by Ministry up to the approved budget based on quarterly reports."
2022	6732241302	SocHousngCapRepair&Regneratn	500,000	-	-	500,000	0.0%	B. Kreps	All funds allocated. Execution of agreement and purchase order in progress
Sub-Total Social Housing Program			112,562,942	62,322,065	21,671,065	28,569,812	74.6%		

Fire Services Program

2018	7401841801	Waterdown Station	9,424,000	75,864	24,980	9,323,156	1.1%	C. MacDonald	Project delayed due to additional funding required. Council has approved additional funding through Confidential Report# PED22092/PW22043. Real Estate to complete the land transaction. Joint project with Hamilton Police and anticipated construction start September 2024, completion late Q4 2025. Actual revenue is less than approved budget due to fact that majority of the project is funded from DC's, and DC does not fund until expenses are received.
2020	7402051100	Annual Equipment Replacement	592,000	36,318	433,476	122,206	79.4%	S. DeJager	Supply chain issues have continued to delay shipments of equipment - anticipated closure now Q4 2022. Revenue is greater than the approved budget due to sales of equipment.
2020	7402051101	Annual Vehicle Replacement	4,650,456	1,379,630	3,204,447	66,379	98.6%	S. Welton	Two aerial apparatus now expected to be received in Q1 2023 due to uncontrollable factors for supply chain. Revenue is greater than the approved budget due to sales of equipment.
2020	7402051102	Hazmat Foam Response Apparatus	250,000	-	180,000	70,000	72.0%	S. DeJager	PO has been issued, vendor is actively working on apparatus. Q4 2022 completion date still anticipated.
2020	7402051103	Trail Response Apparatus	150,000	252	74,623	75,125	49.9%	S. DeJager	RFQ for trailer and accessories will be issued Q3 2022. Anticipated delivery of UTV now pushed into Q4 2022 due to ongoing supply chain issues. Q4 2022 completion still anticipated.
2021	7402151100	Annual Equipment Replacement	1,199,000	371,962	176,401	650,637	45.7%	S. Welton	Ongoing procurement documents still being developed for various equipment. Anticipated project closure now Q1 2023. Delay due to ongoing global supply chain shortages for technology and equipment. Revenue is greater than the approved budget due to sales of equipment.
2021	7402151102	SCBA Complete Unit Replacement	5,440,000	4,892,966	272,240	274,794	94.9%	S. DeJager	Standardization to MSA was approved by Council in Q4 of 2021. working with procurement to complete the purchase of additional SCBA equipment through an RFT anticipated to be issued in Q1 2022 - completion anticipated Q4 2022 based ongoing supply chain constraints across the continent.
2022	7402251100	Annual Equipment Replacement	1,407,600	300,422	656,396	450,782	68.0%	S. Welton	The majority of the equipment is being ordered and expected to be received throughout 2022. Some equipment may be delayed until 2023 given ongoing supply chain issues.
2022	7402251101	Annual Vehicle Replacement	3,554,000	-	-	3,554,000	0.0%	S. Welton	Small vehicles PO to be issued in Q3 2022, units expected to be received in Q1 2023 - delays due to supply chain. Large vehicles will not be received until Q1 2024.
2022	7402251102	HFD Technology	500,000	-	-	500,000	0.0%	H. Klumpp	Consultations with IT ongoing. Evaluations expected to happen throughout Q3-Q4 2022. Anticipated completion Q4 2023 due to expected complexity involved with implementation.
Sub-Total Fire Services Program			27,167,056	7,057,415	5,022,563	15,087,078	44.5%		

Paramedic Services Program

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2019	7641951103	Ambulance Enhancement	1,164,000	758,871	42,051	363,078	68.8%	C. Eggleton	Awaiting equipment delivery ongoing delays due to supply chain issues, expecting to close project Q3 2022. This project is funded by DC's. As project costs are incurred funding from DC's are applied.
2020	7642041102	Station 32 Renovation	300,000	-	-	300,000	0.0%	C. Eggleton	A budget appropriation of \$300K will be completed when the capital project for the new facility is created. The new facility was approved by Council through the Immediate Real Estate Strategy Report - Hamilton Paramedic Services Requirements (PED22035/HSC22011)
2020	7642051101	Annual Equipment Replacement	381,000	372,504	-	8,496	97.8%	C. Eggleton	Procurement challenges and supply chain issues made procurement of stair chairs difficult.
2022	7642251100	Annual Vehicle Replacement	1,659,780	380,669	1,408,056	(128,944)	107.8%	C. Eggleton	Current deficit relates to deposits on future vehicles (2023) in accordance with policy. 2022 Vehicles are not projected to be received until 2023. 2023 Vehicles are projected to be received in 2024-25.
2022	7642251101	Annual Equipment Replacement	3,307,870	2,195,373	999,827	112,669	96.6%	C. Eggleton	Awaiting delivery of ordered equipment, Ongoing delays due to supply chain issues. Expected project closure Q4 2022.
Sub-Total Paramedic Services Program			6,812,650	3,707,417	2,449,934	655,299	90.4%		

Public Health Services Program

2012	6771241201	Accommodations - Health Campus	6,864,146	3,351,845	156,642	3,355,659	51.1%	M. Baird	"A significant portion of the accommodations health campus project for the relocations of PHS staff has been completed. Final projects expected to cost an additional \$2.2M. Project was put on hold due to COVID and planning started again in October 2021. This final project is still in planning stages the remaining funds will be used to move the ADGS and MHSOP programs into 100 Main Street and renovation the space occupied by Child and adolescences program. Design phase is coming to completion and will move to costing in July/Aug 2022."
2020	6772051100	Vaccine Refrigerator Replacement project	189,000	123,145	-	65,855	65.2%	M. Baird / M. Lawson	This final project is still in planning stages the remaining funds will be used to move the ADGS and MHSOP programs into 100 Main Street and renovation the space occupied by Child and adolescences program. Design phase is coming to completion and will move to costing in July/Aug 2022." To be fully funded by Ministry of Health, funding to be provided once expenditure are incurred must have fridges delivered by March 31, 2022 to receive funding. Project is on schedule. Fridges will be installed prior to the March 31, 2022 funding deadline.
2020	6772051101	Sr Oral Dental Health Bus	550,000	550,000	-	-	100.0%	J. Vickers-Manzin / K. Gielen	The Bus has been delivered and is currently on the road, however keeping the project open as additional funding will be received (\$27K) to purchase some additional equipment and dental software licenses to improve the bus' capabilities.
2022	6772251100	HERO Home Energy Retrofit Opp	200,000	-	-	200,000	0.0%	Trevor Imhoff	"Started the project's initial research phase and nearing milestone 1 completion. In total there are 5 milestones with final deliverables expected to be complete by July 2023 Note: The remaining \$160K Revenue will be coming from Federation of Canadian Municipalities. Expected in August/early Sept."
Total Sub-Public Health Services Program			7,803,146	4,024,990	156,642	3,621,514	53.6%		

TOTAL HEALTHY & SAFE COMMUNITIES **162,628,343** **83,581,711** **29,942,334** **49,104,298** **69.8%**

PLANNING & ECONOMIC DEVELOPMENT

General Manager's Office

2010	3621054100	West Harbor Initiatives	10,904,300	11,306,343	-	(402,043)	103.7%	C. Phillips	On July 8, 2022, Council approved Report PED19063(d)), which directed Staff to negotiate the necessary contractual agreements with Aeon Studio Group for the creation of the Bayfront Studio District, and report to GIC for approval. Staff expect to report back by the end of Q.2 2023. Deficit will be funded from proceeds of sale.
2015	8201555100	Open for Business - City Approval Processes	234,000	139,470	-	94,530	59.6%	R. Lalli	The works to prepare a partnership agreement between PED and PW on Capacity Allocation is still ongoing and has seen some slight delays due to working from home and getting the required parties altogether for discussions. The agreement have been revised a few times as the parties in PW have changed. Intend to have this agreement finalized by the fall.

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2017	4411756700	57 Discovery-Leasehold buyback	3,067,750	3,238,028	-	(170,278)	105.6%	C. Phillips	On-going activities include annual lease payment to Hamilton Waterfront Trust (HWT) & regular building operations & maintenance. Council approved Framework for long-term strategy for the building & short-term lease option in Q.1 2022. Timing of final Council determination has not been determined. Deficit to be funded by long-term funding sources or proceeds of by sale or lease of the building and lands.
2018	4411806107	Pier 8 Land Sales & Legal Exp	-	1,580,443	38,116	(1,618,559)	N/A	C. Phillips	OPA/ZBA Applications for Block-16 are on-going, with Planning Committee Report expected by end of Q.1 2023. Application to lift the "Holding" Provision expected for Council consideration in Q. 1 2023. Funds are utilized for consulting services for City obligations. Deficit will be funded by the proceeds of sale of Pier 8 development-blocks.
2022	8122280001	Streamlining Developmnt Apprvls	-	94,420	192,624	(287,045)	N/A	C. Phillips	Set up for tracking provincial funding being spent
Sub-Total General Manager's Office			14,206,050	16,264,284	38,116	(2,096,350)	114.8%		

Economic Development Division

Economic Development Program

2017	3621708900	Annual Ec Development Initiatives	4,869,739	1,327,358	157,620	3,384,761	30.5%	N. Schleeahn	Several studies are in progress including the Bayfront Strategy document, as well as strategic sector studies related to Advanced Manufacturing and Foreign Direct Investment. Commitments for recommendations forthcoming from the Mayor's Task Force to support small businesses have been initiated. Some have been completed/paid out. The outstanding commitments total \$2.5M. The remaining funds will be used to support initiatives arising out of the 2021 Ec Dev Action Plan as well as additional recommendations relating to supporting economic recovery arising from the Mayor's Task Force.
2017	3621755102	Brownfield Pilot Project	973,600	314,637	4,830	654,133	32.8%	J. Lam	Funds from this program are used to fund pilot projects and innovative remediation technologies projects. The commitments include the partial remediation of a property at a cost of approximately \$200K. The remainder of the funds are for the financing of the ERASE Study Grant program and other brownfield initiatives.
2022	3622208202	Brownfield Development	400,000	-	-	400,000	0.0%	J. Lam	This Program offers matching grants to pay for up to one-half of the cost of a Phase II and/or Phase III Environmental Site Assessment (Remediation Action Plan). Four applications have been received thus far in 2022. The maximum City contribution per study is \$20,000 to a maximum of two studies and \$35,000 per property/project. The program is designed to encourage and promote brownfield redevelopment. This step is necessary for owner/developer to address the remediation and move to the next step in the redevelopment.
<i>Sub-Total Economic Development Program</i>			6,243,339	1,641,995	162,449	4,438,894	28.9%		

Urban Renewal

2016	8201603100	Barton Kenilworth Corridor Study	287,000	149,267	-	137,733	52.0%	J. Lam	The remaining \$138K of funds are committed. The funds were for implementation of components of the Barton Kenilworth Study (received by Council September 10, 2014). The remaining funds are for applications received under the Barton/Kenilworth Commercial Corridor Building Improvement Grant program. Applicants for the Barton/Kenilworth Commercial Corridor Building Improvement Grant program financial incentive will have one year from the date of the general manager's approval to complete the work. Applicants may request a one-year extension. 51 applications have been received. 7 will be paid from this project and the remainder from 8201703700 (Barton Kenilworth Grant Building). 5 applications have been paid from this project to date.
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2016	8201603510	2016 Commercial Prop Improve Grant	554,000	530,934	-	23,066	95.8%	J. Lam	The \$23K of funds remaining are fully committed. The program provides property owners and authorized tenants matching funds to upgrade the facades of commercial buildings. A total of 74 applications were received.
2016	8201603610	2016 Com Prop Improve Grant BIA	1,305,600	1,206,759	-	98,841	92.4%	J. Lam	The \$99K of funds remaining are fully committed. The program provides property owners and authorized tenants matching funds to upgrade the facades of commercial buildings. A total of 74 applications were received.
2016	8201641800	Annual Heritage Prop Improve Grants	2,129,700	1,030,133	-	1,099,567	48.4%	J. Lam	The program offers grants towards the preservation of heritage features and structural/stability work required on designated properties. Estimated commitment is \$909K. Two applications have been received in 2022. 3 applications were received in 2019. 12 applications were received in 2020. Five applications were received in 2021.
2016	8201655802	2016 Comprehensive Way Finding	407,000	100,689	54,032	252,279	38.0%	J. Lam	The design of the poles for the municipal parking lot signs and pedestrian directional signs are being assessed. Plans for phase 2 vehicular signage will need to be revised due to Burlington Street construction. Further refinements to the design will follow the completion of the Parking Master Plan.
2017	8201703100	Office Tenancy Asst Program	260,170	37,702	-	222,468	14.5%	J. Lam	Funds are for interest costs associated with leasehold improvement loans currently outstanding, to fund loan applications anticipated to be received over the upcoming year as well as to market the program. Twenty-one applications have been received, 12 loans - including 2 forgivable loans were approved, 3 loans are being repaid. The program was updated in October 2021 to include low interest loans and /or partially forgivable loans to startups within the catchment area. An increase in applications is anticipated. Estimated interest commitment for existing loans is \$34K.
2017	8201703201	Education Campuses Downtown	488,500	488,505	-	(5)	100.0%	J. Lam	August 10, 2015 Council approved a forgivable loan in the amount of \$38,505 for McMaster University for their office space at 245 James St. North. The parameters to forgive the loan have been met. July 8, 2016 Council approved a forgivable loan in the amount of \$450K to Hamilton Health Sciences (HHS) for new office space on King St. W. contingent on HHS occupying the space until at least October 31, 2021. The parameters to forgive the loan have been met.
2017	8201703602	Olde Stoney Creek Urban Design Plan	3,346,075	2,961,655	21,261	363,159	89.1%	J. Lam	Business Improvement Area entry feature construction complete. Business Improvement Area working on future banner project.
2017	8201703620	Gore Building Improvement Grant	358,080	108,080	-	250,000	30.2%	J. Lam	The remaining funding of \$250K is committed. On January 22, 2020 Council approved maintaining an extension on five commitments conditional on submission of their building permit by July 31, 2020 and additional documentation by July 31, 2020. Those parameters were met. The applicants will have one year in which to complete the work from the date of approval of their application. They can also request a one year extension. Funding is expected to be expended by Q3-2024.
2017	8201703700	Barton Kenilworth Grant Building	2,325,000	821,613	-	1,503,387	35.3%	J. Lam	This program offers a matching grant for interior and exterior improvements to buildings with commercial, multi-residential and institutional uses within the eligible geographic area. The estimated commitment for applications received is \$651K. Three applications have been received in 2022 thus far. Five applications were received in 2020. Four applications were received in 2021.
2017	8201703701	Barton & Kenilworth Rebate	520,000	22,573	-	497,427	4.3%	J. Lam	This program offers a rebate for certain planning application fees and building permits fees. Rebates for eligible expenditures may be paid when eligible planning applications receive final approval. Rebates for eligible building permit fees may be paid when work is complete and the final building permit inspection has been completed. Thus far 13 applications have been received; 5 applications paid out. On July 13, 2018 Council approved the use of \$100K from this capital project to enable the processing of some Heritage Property Grant applications, if required. Estimated commitment is \$222K. One application was received in 2021.

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			a	b	c	d	e		
2017	8201703703	Annual Com Prop Improve Grant BIA	2,105,000	615,655	-	1,489,345	29.2%	J. Lam	This program offers a matching grant for façade improvements, limited internal improvements as well as assisting in creating a barrier-free and accessible environment. Applicants have one year to complete the work and may request an extension of one year. Sixteen applications have been received thus far in 2022. Commitments are estimated at \$847K. 22 applications were received in 2019. 27 applications were received in 2020. Eighteen applications were received in 2021.
2017	8201703704	Annual Com Prop Improve Grant	1,620,000	194,835	-	1,425,165	12.0%	J. Lam	This program offers a matching grant for façade improvements, limited internal improvements as well as assisting in creating a barrier-free and accessible environment. Applicants have one year to complete the work and may request an extension of one year. The estimated commitment is \$702K. Seven applications have been received thus far in 2022. 28 applications were received in 2017. 52 applications were received in 2018. 23 applications were received in 2019. 17 applications were received in 2020. Eighteen applications were received in 2021.
2017	8201703706	Annual Com Downtowns & BIA	1,921,400	756,429	11,892	1,153,078	40.0%	J. Lam	Comprehensive wayfinding - Design of poles for municipal parking lot signs and directional signs being assessed. Revisions to Phase 2 vehicular signage required. \$162K is committed on various initiatives. Funding for banners, commercial market assessments, miscellaneous improvements and upgrades in Community Downtowns and Business Improvement Areas, Business Improvement Area Branding, digital mapping, website enhancement, Heritage Conservation Grant Program.
2017	8201703707	King St W Bus Imprv Area Gateway	12,450	-	-	12,450	0.0%	J. Lam	This project had been delayed by the LRT. Discussions are being undertaken with Business Improvement Area to determine feasibility of the gateway work.
2017	8201703708	Main St W Bus Imprv Area Gateway	150,000	-	-	150,000	0.0%	J. Lam	Discussions are being undertaken with Business Improvement Area to determine feasibility of the gateway work.
2017	8201703900	2017 Dwnth West Harbor Remediate	103,200	7,557	-	95,643	7.3%	J. Lam	This project is to fund interest associated with the Downtown West Harbor Remediation loans. Loans approved subsequent to the Community Improvement Plan review in 2017 are interest free rather than low interest loans. Two loans have been fully advanced under this program. \$1K is committed. An increase in demand for this project is expected.
2017	8201755100	2017 Inter Village BIA Gateway	36,000	-	-	36,000	0.0%	J. Lam	Discussions are being undertaken with Business Improvement Area to determine feasibility of the gateway work pending LRT design.
2020	8202003000	Community Heritage Fund Loan	60,000	-	-	60,000	0.0%	J. Lam	This Program offers financial assistance in the form of a no-interest loan to building owners for work that conserves or restores the heritage attributes of a property designated under Part IV or Part V of the Ontario Heritage Act in the City of Hamilton. The maximum loan is \$50,000. The maximum term is ten years. Funds are for foregone interest on loans advanced.
2021	8202203205	Commercial Vacancy Asst Prgrm	100,000	-	-	100,000	0.0%	J. Lam	Approved by Council Sept 29, 2021, the program came into effect October 22, 2021 as a two-year program to minimize potential commercial vacancies arising during, and/or in the immediate recovery from, the COVID-19 pandemic. It provides a Grant to new permanent or 'pop-up' commercial tenants of a presently vacant at, or below grade, commercial space to make permanent interior improvements for the purposes of improving the attractiveness and usability of the space. One application has been received in 2022 thus far. The estimated commitment is \$10K. Further applications are anticipated.
2022	8202203200	Commercial Vacancy Asst Prgrm	37,500	-	-	37,500	0.0%	J. Lam	This Program provides a low-interest Loan or forgivable loan that will facilitate the undertaking of eligible leasehold improvements to office space by property owners or authorized tenants. It is to support the creation of new office space and improve the marketability and attractiveness of existing office space, attract start-up/business incubators and individual start-up businesses. No applications have been received in 2022 thus far however there have been several inquiries. Promotion of the program is underway.

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2022	8202203201	Commercial Vacancy Asst Prgrm	200,000	-	-	200,000	0.0%	J. Lam	This program offers a rebate for certain planning and building application fees. Applications can be submitted up to six months after final approval of eligible planning applications and/or after final inspection of building permit and completion of work. Two applications have been received in 2022.
2022	8202203202	Commercial Vacancy Asst Prgrm	100,000	-	-	100,000	0.0%	J. Lam	This program offers a matching grant to support development of property, and the accessibility and aesthetics of existing buildings used for commercial, multi-residential and institutional uses within the boundaries of the Barton Village Business Improvement Area, the Barton and Kenilworth commercial corridors and the properties that front on Barton Street between James Street North and Victoria Avenue North as identified in the Downtown and Community Renewal Community Improvement Project Area.
2022	8202203203	Commercial Vacancy Asst Prgrm	500,000	-	-	500,000	0.0%	J. Lam	This program provides property owners and authorized tenants matching funds to upgrade the facades of commercial buildings as well as some limited interior improvements. Applicants have one year to submit an application and one year to complete the work and possible extension of another year. Sixteen applications have been received in 2022. An increase in applications is expected.
2022	8202203204	Commercial Vacancy Asst Prgrm	223,500	-	-	223,500	0.0%	J. Lam	This program provides property owners and authorized tenants matching funds to upgrade the facades of commercial buildings. Applicants have one year to submit an application and one year to complete the work. They can also request a one year extension. Seven applications have been received in 2022.
2022	8202203206	Commercial Vacancy Asst Prgrm	224,000	-	-	224,000	0.0%	J. Lam	The funding is for continuing initiatives which will assist in strengthening the economic activity and beautifying the public road allowance within the Community Downtowns and Business Improvement Areas. These funds are for upgrades and miscellaneous improvements within Business Improvement Areas and Community Downtowns, the updating of Commercial Market Assessments for Business Improvement Areas following COVID, Business Improvement Area branding, digital mapping of services and office space as well as website updates.
2022	8202203207	Commercial Vacancy Asst Prgrm	25,000	-	-	25,000	0.0%	J. Lam	This programs offers a no-interest loan to equal 80% of the cost of remediating a property to a maximum of \$400K per property/project. The loan is to be a bridge until such time as the property owner receives their ERASE Redevelopment Grant or their Hamilton Tax Increment Grant. Although we haven't received applications thus far in 2022 for this program, we anticipate an increase in demand. The funding in this project is for the interest associated with the loans.
2022	8202241200	Commercial Vacancy Asst Prgrm	500,000	-	-	500,000	0.0%	J. Lam	The program offers grants to a maximum of \$170K towards the preservation of heritage features and structural/stability work required on designated properties. Applicants have two years from the date of the General Manager's approval to complete the work. They can also request a one year extension. Estimated commitment totals \$154,376.70. Two applications have been received thus far in 2022. Anticipate additional applications prior to year-end.

Sub-Total Urban Renewal

19,899,175 9,032,387 87,185 10,779,603 45.8%

Sub-Total Economic Development Division

26,142,514 10,674,381 249,634 15,218,498 41.8%

Growth Management Division

Growth Management General

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2014	8121457600	AMANDA Implementation	1,816,272	1,395,094	17,540	403,638	77.8%	R. Lalli	The AMANDA work is still ongoing but priorities have shifted due to provincial legislation changes (Bill 109). Work on Phase 2B well underway and is expected to be completed by 1st quarter of 2023. The RFP is on the streets for a new citizen PED portal which will allow applicants to apply for planning and building applications online. Future roll out for other divisions is anticipated.
2015	8121555100	Review Site Alteration By-Law	149,629	-	-	149,629	0.0%	C. Ammendolia	Updates to coincide with MECP (Ministry of Environment Conservation and Parks) Soil Policy. Update to initiate in Q1 2023.
<i>Sub-Total Growth Management General</i>			1,965,901	1,395,094	17,540	553,267	71.9%		
<i>Industrial Lands</i>									
2004	3620407101	SC Industrial Pk-Infrastructure	3,867,000	2,406,900	-	1,460,100	62.2%	T. Sergi	Remaining available funds to be used for additional infrastructure; e.g. Arvin Avenue extension.
2005	3620504502	Airport Lands Expansion	17,307,000	17,009,614	-	297,386	98.3%	T. Sergi	TBD - Waiting access to report
2006	3620604501	Update Fed Zoning Regulations	165,640	104,930	67,856	(7,147)	104.3%	T. Sergi	Confirm PO closure. No activity with PO since 2018/2019. Project can be closed.
2007	3620707001	RHBP-Dartnall Road Watermain	1,840,000	552,319	-	1,287,681	30.0%	S. Jacob	The project is currently in Class EA stage
2007	3620707002	RHBP-Dartnall Rd San Sewer	2,205,000	-	-	2,205,000	0.0%	S. Jacob	The project is currently in Class EA stage
2007	3620707003	RHBP-Dartnall Road Extension	6,600,000	2,287,345	-	4,312,655	34.7%	S. Jacob	The project is currently in Class EA stage
2007	3620707005	RHBP - Twenty Road	5,870,000	2,975,795	-	2,894,205	50.7%	T. Sergi	Surface asphalt west of Nebo to be placed at later date. Surplus funds to be used for Twenty Road East of Glover.
2015	3621507501	Cormorant Road Extension	8,665,000	5,369,449	2,834	3,292,717	62.0%	T. Sergi	Construction complete, road open to public - Valery Business Park. Waiting on final cost submissions. Expect project to be closed following assumption in 1-2yrs.
2017	3621708002	Annual Brownfield Development	1,581,000	837,225	4,018	739,758	53.2%	J. Lam	Funds are for ERASE study grant applications that will be paid out upon completion of their ESA studies. 254 applications have been received to date, 168 applications paid out. The estimated outstanding commitment is \$548K. Four applications were received in 2022 thusfar. Increased program demand is anticipated. 23 applications were received in 2020. Twelve applications were received in 2021.
<i>Sub-Total Industrial Lands</i>			48,100,640	31,543,578	74,707	16,482,355	65.7%		
<i>Subdivision Programs</i>									
2009	4140946103	183 Longwood Road South	652,479	96,908	-	555,571	14.9%	T. Sergi	Works incomplete (surface asphalt), developer to submit request for payment upon completion
2009	4140946107	Fairgrounds East - Phase 1	683,000	643,382	-	39,618	94.2%	T. Sergi	Project complete. Project to be closed.
2010	4141046102	Ancaster Meadows - Phase 1	914,500	858,378	-	56,122	93.9%	T. Sergi	Developer to submit request for payment upon completion. Confirm top asphalt and last payment.
2010	4141046107	510 Dundas St E MDA-09-134	24,000	-	-	24,000	0.0%	T. Sergi	Project complete. Project to be closed.
2011	4141146104	Silverwood Homes Subdivision	631,500	602,821	-	28,679	95.5%	T. Sergi	Project complete. Project to be closed.
2012	4141246100	2012 City Share of Servicing Costs	349,854	-	-	349,854	0.0%	T. Sergi	Funds used to pay the City's share of costs under subdivision agreements as they are identified. Consider closing upon review of potential outstanding commitments.
2012	4141246106	Waterdown Bay - Phase 1A	1,125,000	1,061,933	-	63,067	94.4%	T. Sergi	Developer to submit request for payment upon completion. Confirm if final invoice has been paid.
2012	4141246109	Kaleidoscope - Phase 1	241,000	207,959	-	33,041	86.3%	T. Sergi	Project complete. Project to be closed.
2013	4141346100	2013 City Share of Servicing Costs	1,692,815	-	-	1,692,815	0.0%	T. Sergi	Funds used to pay the City's share of costs under subdivision agreements as they are identified. Consider closing upon review of potential outstanding commitments.
2013	4141346101	Limestone Manor Ancaster	60,000	49,864	-	10,136	83.1%	T. Sergi	Waiting for top course asphalt to be placed.
2013	4141346104	Green Millen Shore Estates	250,000	207,445	-	1,351,411	83.1%	T. Sergi	Surface asphalt to be completed. Developer to submit request for payment upon completion.
2013	4141346105	Victory Ridge Phase 1	282,000	281,060	-	940	99.7%	T. Sergi	Project complete. Project to be closed.
2014	4141446100	2014 City Share of Servicing Costs	1,294,000	-	-	1,294,000	0.0%	T. Sergi	Funds used to pay the City's share of costs under subdivision agreements as they are identified. Consider closing upon review of potential outstanding commitments.
2014	4141446102	Summerlea West Phase 4	1,431,480	1,496,201	-	(64,721)	104.5%	T. Sergi	Appropriate funds (\$64,720.68) from Project ID: 4141446100 (2014-City Share of Servicing Costs) to 4141446102 (Summerlea West Phase 4). Project complete.
2014	4141446103	MC2 Homes Phase 3	60,000	40,494	-	19,506	67.5%	T. Sergi	Project complete. Project to be closed.

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2015	4141546100	2015 City Share of Servicing Costs	2,253,556	-	-	2,253,556	0.0%	T. Sergi	Funds used to pay the City's share of costs under subdivision agreements as they are identified. \$279,423.04 to be transferred to cover deficit in 4141646101. Consider closing upon review of potential outstanding commitments.
2015	4141546101	The Crossings	116,000	115,553	-	447	99.6%	T. Sergi	Project complete. Project to be closed.
2015	4141546104	Ancaster Glen- Phase 2	474,500	470,253	-	4,247	99.1%	T. Sergi	Project complete. Project to be closed.
2016	4141646101	MC2 Homes Phase 2	256,040	535,463	-	(279,423)	209.1%	T. Sergi	WIP \$279,423.04 from 2015 City Share of Servicing Costs (4141546100) surplus to cover deficit remaining in the project. Project has been assumed by City. Project to be closed after deficit covered.
2016	4141646103	Ancaster Meadows Phase 2	172,100	-	-	172,100	0.0%	T. Sergi	Developer to submit request for payment upon completion.
2017	4141746105	Victory Phase 5A SWMP	105,250	74,904	-	30,346	71.2%	T. Sergi	Developer to submit request for payment upon completion. Confirm if final invoice has been paid.
2017	4141746106	Foothills of Winona Ph2	207,702	160,775	-	46,927	77.4%	T. Sergi	Developer to submit request for payment upon completion. Confirm if final invoice has been paid.
2018	4141846100	2018-City Share of Servicing Costs	123,926	-	-	123,926	0.0%	T. Sergi	Funds used to pay the City's share of costs under subdivision agreements as they are identified. Consider closing upon review of potential outstanding commitments.
2018	4141846101	Flamborough Power Centre North	977,380	840,025	-	137,355	85.9%	T. Sergi	Developer to submit request for payment upon completion. Confirm if final invoice has been paid. Confirm transaction records.
2018	4141846102	Caterini Subdivision-Phase 1	473,437	389,041	-	84,396	82.2%	T. Sergi	Developer to submit request for payment upon completion. Confirm if final invoice has been paid.
2018	4141846103	198 First Road West-Phase 1	1,315,228	-	-	1,315,228	0.0%	T. Sergi	Works completed. Developer to submit request for payment upon completion.
2018	4141846110	Summit Park Ph 10	2,293,830	2,255,040	-	38,791	98.3%	T. Sergi	Developer to submit request for payment upon completion. Confirm if final invoice has been paid.
2019	4141946100	2019-City Share of Servicing Costs	553,576	-	-	553,576	0.0%	T. Sergi	Consider to close out 2019-City Share account. Potential reallocation to 2021-City Share account but monitoring for now.
2019	4141946101	Waterdown Bay Phase 3	353,566	-	-	353,566	0.0%	T. Sergi	Project is complete to binder asphalt. Costs to be finalized.
2019	4141946102	Central Park	628,370	510,520	-	117,850	81.2%	T. Sergi	Project is complete to binder asphalt. Costs to be finalized.
2019	4141946103	Red Hill Phase 3 & 4	392,940	327,284	-	65,656	83.3%	T. Sergi	Project is complete to binder asphalt. Costs to be finalized.
2019	4141946104	Balsam Estate	9,048	-	-	9,048	0.0%	T. Sergi	Project is complete to binder asphalt. Costs to be finalized. Chain link fence provision.
2020	4142046102	Waterdown Bay - Phase 2	2,212,207	2,171,841	-	40,366	98.2%	T. Sergi	Construction complete, last payment completed March 2022. Project to be closed.
2021	4142146100	City Share of Servicing Costs	502,195	-	-	502,195	0.0%	T. Sergi	Funds used to pay the City's share of costs under subdivision agreements as they are identified.
2021	4142146101	630 Trinity City Share	98,140	88,379	-	9,761	90.1%	G. Norman	Project constructed. Costs to be finalized.
2021	4142146102	Waterdown Bay Ph3 City Share	4,414,854	3,143,416	-	1,271,439	71.2%	G. Norman	Project is currently in construction.
2021	4142146104	Mount Hope- City Share	39,608	-	-	39,608	0.0%	G. Norman	Project is currently in construction.
2021	4142146105	Lanc Heights Ph2 City Share	804,120	728,779	-	75,341	90.6%	G. Norman	Project is currently in construction.
2021	4142146106	Valery Bus Park City Share	268,909	267,761	-	1,148	99.6%	G. Norman	Project is currently in construction.
2022	4142246100	2022 City Share Servicing Costs	1,774,640	-	-	1,774,640	0.0%	G. Norman	Funds used to pay the City's share of costs under subdivision agreements as they are identified.
2022	4142246101	Lancaster Heights PH 1	832,206	739,114	-	93,092	88.8%	G. Norman	Project is currently in construction.
2022	4142246102	Summit Park Ph11 City Share	393,154	-	-	393,154	0.0%	G. Norman	Project is currently in construction.
<i>Sub-Total Subdivision Program</i>			31,738,109	18,364,592	-	13,373,517	57.9%		
<i>Roads Development Program</i>									
2006	4030680680	Springbrook Ave Urbanization	1,511,510	508,483	-	1,003,027	33.6%	T. Sergi / G. Norman	Complete to binder. Costs to be finalized.
2007	4030780746	Binbrook Community Core Improv	735,426	106,485	-	628,941	14.5%	T. Sergi / G. Norman	Working in conjunction with project ID 4031280289 (RR 56-Binbrook Rd to Cemetery).
2008	4030880855	Darthall - Rymal to Dickenson	6,507,820	2,819,620	-	3,688,200	43.3%	S. Jacob / G. Norman	The project is currently in Class EA stage
2009	4030980978	Growth Related Studies	200,000	139,425	61,213	(638)	100.3%	T. Sergi / G. Norman	Project is still open and active.
2010	4031055057	Airport Employment-PH 3&4 EA	700,000	153,208	15,326	531,466	24.1%	T. Sergi / G. Norman	Implementation strategy complete. Surplus to be used to fund expanded scope of Airport Employment Growth District Transportation Master Plan (AEGD TMP) Update.
2010	4031080095	Mid Arterial-Mtn Brow-Dundas	3,880,850	819,719	-	3,061,131	21.1%	T. Sergi / G. Norman	Portion of road (Burke Street) constructed under Waterdown Bay Phase 1. Balance of road is complete to binder to Flanders. To be completed in conjunction with 4031280288 Mtn Brow Road in Q4 2022.
2011	4031180180	Highland- Mt Albion-Pritchard	2,140,000	1,605,969	-	534,031	75.0%	T. Sergi / G. Norman	Project is complete. Costs to be finalized
2011	4031180195	Green Mt-First to Centennial	1,770,000	1,609,022	-	160,978	90.9%	T. Sergi / G. Norman	Project is complete. Costs to be finalized
2012	4031280288	Mountain Brow Rd-Waterdown	6,610,000	4,974,578	133,557	1,501,865	77.3%	T. Sergi / G. Norman	Road urbanization intended in conjunction with the Waterdown Bay Phase 2 development. Construction to proceed in 2022, subject to land acquisition being finalized.

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2012	4031280294	Hwy 5 & 6 Interchg EA & Improv	10,770,000	13,556	-	10,756,444	0.1%	T. Sergi / G. Norman	Ministry Transportation Ontario project - funds represent City's share per Cost Sharing Ageement. MTO has announced plan to proceed to construction - timing not set.
2013	4031380360	Waterdown-Burlington Rd Upgrade	24,720,000	14,678,838	24,511	10,016,651	59.5%	T. Sergi / G. Norman	City of Burlington project cost shared per the Financial Agreement. Project currently in detailed design phase. Utility relocation is complete. Watermain to start in 2022.
2013	4031380377	Arvin - McNeilly to 350m West	690,000	589,860	6,136	94,005	86.4%	M. Oddi / G. Norman	Complete - Close once commitments are paid/cleared
2013	4031380384	Highland - Upper Mount Albion	1,110,000	677,503	-	432,497	61.0%	T. Sergi / G. Norman	Project is complete. Costs to be finalized
2013	4031380389	North-South Rd EA (connection)	130,000	-	-	130,000	0.0%	T. Sergi / G. Norman	Environmental Assessment subject to recommendations of Waterdown Transportation Master Plan (TMP) and Municipal Comprehensive Review (MCR) / GRIDs2. Study to be initiated in 2023
2013	4031380391	North Service Road Green Road	200,000	96,352	-	103,648	48.2%	T. Sergi / G. Norman	Project is complete. Project to to Closed
2013	4031380392	North Service Road Millen Road	200,000	93,797	-	106,203	46.9%	T. Sergi / G. Norman	Project is complete. Project to be Closed
2014	4031480481	Barton Street Improvements	440,000	391,126	26,240	22,635	94.9%	T. Sergi / G. Norman	Class Environmental Assessment currently in progress (C3-10-17).
2014	4031480485	Glover Road Cul-de-Sac	665,000	558,860	-	106,140	84.0%	T. Sergi / G. Norman	Project (Contract C15-39-18 (PED)) is complete. Keep open until land acquisition from ML is finalized (resides with Real Estate).
2015	4031580585	Twenty Rd Extension Sched C EA	320,000	287,840	-	32,160	90.0%	T. Sergi / G. Norman	Class Environmental Assessment currently in progress (C3-01-16).
2015	4031580587	Fifty Road Environmental Assessment	220,000	213,102	-	6,898	96.9%	T. Sergi / G. Norman	Class Environmental Assessment currently in progress (C3-10-17).
2015	4031580588	Gorden Dean Avenue	100,000	100,010	-	(10)	100.0%	T. Sergi / G. Norman	Project complete. Close following 2022 Capital Cost Recoveries.
2015	4031580594	First Rd W - Green Mtn to Mud	5,810,000	2,460,482	-	3,349,518	42.3%	T. Sergi / G. Norman	Construction complete. Waiting on final cost submissions.
2016	4031680684	Up Mt Albion-Stone Ch to Rymal	2,750,000	2,798,437	-	(48,437)	101.8%	T. Sergi / G. Norman	Project is complete. Restoration deficiencies to be completed. Project working in conjunction with project ID 5161680684 (Up Mnt Albion-Stone - Highland). Appropriate \$41,309.22 from 4031180583 to cover deficit.
2017	4031780582	2017 Development Rd Urbanization	726,458	211,741	-	514,717	29.1%	T. Sergi / G. Norman	Monies are allocated to specific road projects as development proceeds.
2017	4031780781	Hwy 8 Improvements Class EA	720,000	560,582	134,931	24,487	96.6%	T. Sergi / G. Norman	Class Environmental Assessment currently in progress (C3-03-18).
2017	4031780790	Baseline - Access Road	500,000	626,063	-	(126,063)	125.2%	T. Sergi / G. Norman	Top course will be placed in 2023. Outstanding sidewalks and streetlights to be constructed in 2022.
2018	4031880582	2018 Development Rd Urbanization	500,000	320,418	-	179,582	64.1%	T. Sergi / G. Norman	Monies are allocated to specific road projects as development proceeds.
2018	4031880852	Southridge Court Cul-De-Sac	90,000	36,324	-	53,676	40.4%	T. Sergi / G. Norman	Completed. Costs to be finalized.
2018	4031880883	Dickenson Road Class EA	690,000	414,283	144,836	130,881	81.0%	T. Sergi / G. Norman	Class Environmental Assessment currently in progress (C3-06-18).
2018	4031880887	Street A Extension to Pritchard	320,000	1,272	-	318,728	0.4%	T. Sergi / G. Norman	Expected to start in 2022.
2019	4031980783	(AEGD)Glancaster Rd Class EA Garner-Dickenson	690,000	382,058	222,961	84,981	87.7%	T. Sergi / G. Norman	Class Environmental Assessment currently in progress (C3-01-20).
2019	4031980951	Springbrook Ave Phase 2, Regan to Garner	3,000,000	655,786	-	2,344,214	21.9%	T. Sergi / G. Norman	Project will be delivered by developer in conjunction with development.
2019	4031980985	Miller Drive Urbanization-Anson to Garden	570,000	373,995	-	196,005	65.6%	T. Sergi / G. Norman	Constructed to Binder Asphalt.
2019	4031980988	Fruitland Rd By-pass-Barton to Hwy8	5,280,000	-	-	5,280,000	0.0%	T. Sergi / G. Norman	Environment Study Report (ESR) has been filed. Implementation plan to be determined in consultation with developers. Land acquisition has been initiated in 2021 by Real Estate.
2020	4032019085	Hughson-King - K Wlm sidewalk	150,000	-	-	150,000	0.0%	T. Sergi / G. Norman	Walk will be constructed by developer upon completion of the development. Building currently under construction.
2020	4032080080	Twenty EA Up James-Glancaster	690,000	-	-	690,000	0.0%	T. Sergi / G. Norman	To be deferred until completion of Municipal Comprehensive Review / GRIDs2. Consider closing and resubmitting subject to review of priorities.
2020	4032080089	Book EA - Hwy 6 to Glancaster	690,000	25,000	-	665,000	3.6%	T. Sergi / G. Norman	Study to start in Q3 2022
2020	4032080288	Up Well-Stone Church-Limeridge	300,000	80,939	69,425	149,636	50.1%	E. Waite / D. Sharma	The Study and EA is underway.
2020	4032080582	2020 Develpmnt Rd Urbanization	500,000	-	-	500,000	0.0%	T. Sergi / G. Norman	Monies are allocated to specific road projects as development proceeds.

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2021	4032155180	Airport Road Class EA	690,000	-	-	690,000	0.0%	T. Sergi / G. Norman	To be initiated in 2023.
2021	4032180184	Dickenson-U James-Glancaster	6,000,000	-	-	6,000,000	0.0%	T. Sergi / G. Norman	Phase 1 construction expected to start in 2022/23.

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2021	4032180188	Trinity - Cormorant southerly	250,000	542	-	249,458	0.2%	T. Sergi / G. Norman	Project out for Tender, work to be completed in 2022 Summer/Fall
2021	4032180582	2021 Develpmnt Rd Urbanization	500,000	10,064	-	489,936	2.0%	T. Sergi / G. Norman	Monies are allocated to specific road projects as development proceeds.
2022	4032210032	RW0032 - Arkledun	150,000	-	-	150,000	0.0%	T. Sergi / G. Norman	2022 Design, 2025 Construction
2022	4032210069	RW0069 Wilson Street E	150,000	-	-	150,000	0.0%	T. Sergi / G. Norman	2022 Design, 2025 Construction
2022	4032210329	RW0447 - Weirs Lane	730,000	-	-	730,000	0.0%	T. Sergi / G. Norman	2023 Construction
2022	4032211018	Hghlnd - Glenhllw to Frst Rd W	1,950,000	-	-	1,950,000	0.0%	T. Sergi / G. Norman	Currently out for Tender. Closes mid August.
2022	4032211020	Highland Rd W - Winterberry to	860,000	-	-	860,000	0.0%	T. Sergi / G. Norman	Currently out for Tender. Closes mid August.
2022	4032211022	Burlington - James to Ferguson	1,350,000	-	-	1,350,000	0.0%	T. Sergi / G. Norman	2022 design ongoing with construction in 2023
2022	4032211029	King - Stoney Brook to Hwy 8	2,400,000	-	-	2,400,000	0.0%	T. Sergi / G. Norman	C15-59-22 - \$818k surplus at time of tender. Construction September 2022.
<i>Sub-Total Roads Development Program</i>			102,627,064	39,395,338	839,136	62,392,590	39.2%		
Sub-Total Growth Management Division			184,431,713	90,698,602	931,383	92,801,728	49.7%		

Planning Division

1999	8109955004	SC Highway 8 Urban Design	27,000	20,838	6,884	(722)	102.7%	A. Fabac	No further invoices are expected and this Project ID can be closed.
2006	8100655600	SCUBE Secondary Plan	66,880	52,474	-	14,406	78.5%	A. Mahood	Two site specific appeals remain.
2007	8140755700	Aggregate Resource Study	500,000	252,568	-	247,432	50.5%	J. Hickey-Evans	This project works with 8121355605 (Elfrida Expansion studies. OP conformity review is underway based on the 2020 Provincial Policy Statement and revisions to the Greenbelt Plan and growth Plans. The project works in conjunction with Project ID 8151655600 (Zoning By-law), and 8141555101 (Residential Intensification Strategy).
2008	8140855800	Official Plan LPAT/OMB Appeal	1,605,650	1,344,664	-	260,986	83.7%	J. Hickey-Evans	Staff continue to work with legal counsel on planning and strategy for a future hearing date in early 2023.
2009	8120955900	Community Planning Studies	876,190	683,569	27,710	164,911	81.2%	A. Mahood	One appeal to the Downtown Secondary Plan remains. Family Friendly Housing study consultation concluded in Q2 2022.
2009	8120955903	Longwood Rd-Main to Aberdeen	120,000	25,817	-	94,183	21.5%	A. Fabac	The discussions regarding the LRT operations, maintenance and storage facility to continue to be on hold pending direction from the new LRT office.
2010	8141055100	Nodes & Corridors Plans	450,000	260,710	15,446	173,845	61.4%	A. Mahood	Waterdown Node Secondary Plan was approved by council in March 2022 and is in effect.
2010	8141055101	Residential Intensify Strategy	157,000	40,765	16,635	99,601	36.6%	J. Hickey-Evans	Additional work on residential intensification supply and phasing being undertaken in 2022 to support implementnaton of no urban boundary expansion growth decision.
2011	8141155103	Zoning By-law OMB Appeals	325,000	129,814	-	195,186	39.9%	J. Hickey-Evans	Four outstanding appeals with settlement discussions progressing in Q3 and Q4 of 2022. Low Density Residential Zones coming forward in Q3 2022 with expected appeals to be dealt with in 2023.
2011	8141155104	Bayfront Strategy	495,000	462,063	30,622	2,316	99.5%	C. Newbold	Final consultation has concluded and draft Strategy is schedule for Q3 approval.
2012	8121255620	Part IV Designate of Property	823,500	315,465	105,945	402,090	51.2%	A. Fabac	2 designation reports completed in Q2 2022. Additional designations will be brought forward in Q4 2022.
2012	8201255700	Ottawa St Streetscape Improvement	100,000	94,861	1,260	3,879	96.1%	A. Fabac	This project has been temporarily put on hold due to loss of staffing.
2013	8121355605	Elfrida Expansion-Studies	1,577,500	738,103	664,316	175,081	88.9%	A. Mahood	This project has been on hold pending the completion of the City's Growth Strategy and Municipal Comprehensive Review (MCR) (including the land budget analysis) and Provincial decision on the MCR.
2014	8121455500	St Clair-Heritage Plan Review	100,000	-	-	100,000	0.0%	A. Fabac	Project delayed due to lack of staff. Will be revisited in Q4 2022

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2015	8141555600	Hamilton Growth Management Review	2,155,000	1,876,420	273,334	5,246	99.8%	J. Hickey-Evans	Staff implemented the Council No Urban Boundary Expansion growth decision through approval of the MCR OPAs in June 2022. Work will continue on additional MCR / OP Review phases in 2022 and 2023.
2016	8101655600	2016 Comp Zoning By-Law	3,298,600	2,370,782	23,520	904,298	72.6%	C. Newbold	Secondary Dwelling Unit Amendments completed in Q2 of 2022. Work on Secondary Dwelling Units in the rural area to be completed in Q1 2023. First phase of Residential Zoning in Q3 2022 with the remaining Residential Zones progressing through 2023 and 2024. Projection working in conjunction with 8141555101
2016	8121655601	Barton Tiffany Design Study	150,000	38,280	-	111,720	25.5%	A. Mahood	Background work to bring Setting Sail Secondary Plan into UHOP will resume in Q4 2022 and will include review of Barton Tiffany land use recommendations.
2016	8121655602	DC Study and Grids Update	605,000	58,589	126,083	420,328	30.5%	C. Newbold	Financial Impact Analysis for growth scenarios for GRIDS2, additional Climate Change modelling for GRIDS2 completed in late 2021, early 2022. This account will be used along with other accounts for additional consultation and specialized modeling to support DC Update.
2016	8121655604	Implement Food & Farming Plan	70,100	30,000	-	40,100	42.8%	J. Hickey-Evans	Food and Farming Projects include work on the mapping of the Agricultural land base and dataset and position papers. The purpose of this fund is to allow Hamilton to partner with the 6 other municipalities which are part of the Golden Horseshoe Food and Farming Alliance on region wide food and farming related studies. The 2021 Action Plan was completed and additional funding for this project may be required. Additional annual payments expected for 2022 and 2023.
2016	8121655606	Site Plan Guidelines Update	200,000	80,150	40,843	79,007	60.5%	A. Fabac	The review of the draft design standards will recommence in Q4 2022 due to loss of staff
2016	8141655600	City-wide Employment Survey	518,790	266,092	-	252,698	51.3%	C. Newbold	The 2022 employment survey was canceled due to COVID 19 and loss of staff. It is expected to resume in 2023
2017	8121755700	Woodland Protection Strategy	325,000	152,890	601	171,509	47.2%	A. Fabac	Report delayed to to loss of staff. Scheduled for September 2022 Planning
2017	8121755703	James N Mobility Study Implementation	250,000	38,280	-	211,720	15.3%	A. Mahood	Background work to bring Setting Sail Secondary Plan into Urban Hamilton Official Plan (UHOP) will resume in Q4 2022 and will include review of mobility hub recommendations.
2017	8121755705	Urban & Rural Hamilton Plans 5 Yr Review	331,000	167,445	1,168	162,387	50.9%	C. Newbold	Conformity amendments to the Rural Hamilton Official Plan will commence in 2022. Further updates that are not conformity-related, to both the Urban and Rural Hamilton Official Plans, as part of the 5 year review will also commence in 2022. The project works in conjunction with 8141555600 (Hamilton Growth Management Review) and with 8141555101 (Residential Intensification Strategy).
2017	8121755706	Planning & Zoning Growth Area	1,050,000	338,375	-	711,625	32.2%	J. Hickey-Evans	Station Area planning has resumed. Market Feasibility Study and Housing Needs Assessment studies being undertaken for analysis required for application of Inclusionary Zoning to Major Transit Station Areas. Terms of Reference for both studies was completed in June 2022. Completion of studies will be early Q1 2023. Housing Needs Assessment Terms of Reference also required for inclusionary zoning. Terms of reference for study completed in June 2022.
2019	8121955900	Community Planning Plan-CEP	180,000	154,462	36,035	(10,497)	105.8%	C. Newbold	Draft Community Energy and Emissions Plan (CEEP) completed and received by Council in June. Final public and stakeholder engagement completed in June 2022. Final approval of CEEP expected August 2022 as part of Hamilton's Climate Action Strategy.
2019	8121957900	3D Model Development	380,000	255,346	4,104	120,551	68.3%	C. Newbold	The 3D Model Specialist continues work preparing 3D visualizations to support development application review, community planning project analysis, community engagement activities, real estate valuation exercises, and affordable housing site explorations. Work on city-wide model and GIS layer continues with new LIDAR data allowing for terrain modeling of the escarpment. License renewals and equipment upgrades have been funded through this account.
2019	8121957901	Digital Planning Applications	385,000	-	-	385,000	0.0%	A. Fabac	Currently investigating hardware/software needs for smart screen technology. Through implementation of Bill 109, additional hardware and software technology needs may be required for 2023 and this is currently under review.

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2022	8122255001	Engineering Standards Update	250,000	-	-	250,000	0.0%	Gavin Norman	Project to be initiated in 2022
2022	8122255200	UrbGrowth SecPlans & Studies	1,825,000	-	-	1,825,000	0.0%	C. Newbold	Projects have not started
Sub-Total Planning Division			19,197,210	10,248,819	1,374,505	7,573,886	60.5%		

Building Division

2017	8061757800	Microfiche Digitization of Records	4,112,900	282,146	145,344	3,685,411	10.4%	J. Caetano	We had an issue regarding the storage requirements for the digital files, however, IT was able to resolve this issue, and we went live with the Document Management software (Laserfiche) at the end of April 2022. Our next step is to start discussions on preparing an Request for Proposals (RFP) or Request for Quotations (RFQ) for the digitization of our existing microfiche files. We hope to start these discussions in September of this year.
Sub-Total Building Division			4,112,900.00	282,145.68	145,343.75	3,685,411	10.4%		

Parking By-Law Services Division

Licensing

2019	4501955900	Digital Signage Strategy	90,000	50,329	-	39,671	55.9%	R. Ustrzycki	Licensing & Bylaw Services is on target to complete the report by the end of this year which will exhaust all funds (\$90K)
Sub-Total Licensing			90,000	50,329	-	39,671	55.9%		

Parking Operations Program

2015	4901551100	Communications & Security System	70,300	70,300	-	-	100.0%	C. McKean	95% security upgrades complete to the HMPS offices and Convention Centre Garage. (Project lead - Corporate Security) Corporate Security is working on upgrading the security monitoring station within the Convention Centre Security office.
2017	4901751700	Parking Payment Equipment	1,117,000	561,968	303,643	251,389	77.5%	A. Mclveen	Staff will be replacing more on and off-street parking payment machines throughout the city. Priority areas will be completed in Q4. Increase the PO required.
2017	4901755700	Parking By-Law Review	200,000	79,014	6,200	114,786	42.6%	J. Starr	Parking staff continue to update the GIS mapping tool to reflect live by-laws. By-law review to take place in 2022 when Parking Operations staff is at full capacity.
2019	4501941900	Parking Control Squad Room	30,000	-	-	30,000	0.0%	J. Buffet	Final quotes have been received, construction to take place Oct/Nov 22
2019	4901945900	Waterproof Convention Parking	1,550,000	17,475	40,150	1,492,375	3.7%	A. Mclveen	RFT for Levels 1 & 2 is closed and pending award. Next step: RFT award, building permit, construction commencement. Construction is anticipated to be completed in November 2022 and will be completed in two phases to maintain access to other levels of the garage
2019	4901951900*	Electric Charging Stations	507,000	399,290	65,885	41,825	91.8%	A. Mclveen	Phase 2 has been completed and all charging stations have been installed. Remaining 5 EV charge stations to be commissioned. Last remaining invoice to be paid.
2019	4901957900	Online Parking Module	100,000	-	-	100,000	0.0%	S. Carias	This project has been combined with the online parking module with pay on foot system replacement. The RFP is been reviewed by various groups including the IT department. The evaluation team will be meeting to review the bids in August 2022.
2019	4901957901	Pay-on-Foot System Replacement	550,000	33,592	31	516,378	6.1%	S. Carias	This project has been combined with the online parking module with pay on foot system replacement. The Request For Proposal is been reviewed by various groups including the IT department. The evaluation team will be meeting to review the bids in August 2022.
2020	4902057200	License Plate Reading Tech	300,000	-	-	300,000	0.0%	J. Buffet	Project to now commence in 2023, procurement process for permit system has been delayed
2021	4902141201	Surface Lots & Garage Repairs	300,000	-	17,816	282,184	5.9%	A. Mclveen	Repair Request for Tender scope being reassessed as a number of lots require engineering design prior to rehabilitation
2021	4902141203	SurfaceLotLightingReplacement	50,000	19,145	30,861	(6)	100.0%	A. Mclveen	Condition assessment of lighting infrastructure in surface lots is substantially complete. Further investigation is being completed for Lot 5 due to issues identified in the assessment
2021	4902141210	Fence Repairs	100,000	-	-	100,000	0.0%	A. Mclveen	Audit of fencing around municipal parking lots complete. In process of hiring contractor to replace fencing/panels at a few municipal lots in 2022.
2021	4902157201	PrkingMeter&HousingReplacemnt	400,000	8,000	-	392,000	2.0%	A. Mclveen	Assessment of areas for housing replacement has been completed. Staff are working on converting parking meters to payment machines along James St N between Barton and King Streets.

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2021	4902157202	Coin Sorter	25,000	17,795	7	7,199	71.2%	A. McIlveen	Coin sorter has been procured and is up and running.
2022	4902257200	Mun CarPark and Signage Replac	50,000	-	-			A. McIlveen	Establishing cohesive and identifiable branding for parking signage. Conceptual design complete, inventory of existing signs in progress. Prototype lot sign to be installed at York Parkade in Q3 2022. Final design and launch to be confirmed with Communications.
2022	4902257201	Curbside Management Tool	100,000	-	-			A. McIlveen	Project has been delayed due to research needed to be completed by project manager who is currently on short term leave. Currently interviewing for interim support to assist with this project.
<i>Sub-Total Parking Operations</i>			5,449,300	1,206,578	464,592	3,778,130	30.7%		

Transportation Program

2015	4041503519	Bike Racks - Parking	142,824	109,450	250	33,124	76.8%	B.Hollingworth/ S.Molloy	This project covers ongoing work every quarter to do the following: - Bike rack locates and site visits - Bike rack installations - Bike rack refurbishment and tracking - Bike repair stations 3 bike fix stations which will be installed by Q4-2022. No additional racks are being built, as the inventory is being deployed through to Q4-2022. Additional racks will be deployed in wards 7 and 8 by Q4 2022
2016	4031655926	(TMP)Transportation Master Plan Performance Measurement	263,095	20,365	37,000	205,730	21.8%	B.Hollingworth/ S.Molloy	Project on hold. Data collection strategy will be created at the conclusion of GRIDS2.
2017	4031718126	Centennial Bridge over QEW-Path	750,000	6,314	21,495	722,191	3.7%	B.Hollingworth/ S.Molloy	Consultant retained to complete functional design. Detailed design to occur in late 2022, early 2023 with construction planned for 2023/2024.
2017	4031755820	Transportation Demand Management & Smart Commute	1,085,500	935,366	16,878	133,257	87.7%	B.Hollingworth/ S.Molloy	This project ID is being transitioned to project 4032055820 (Sustainable Mobility Program) once commitments are spent. Committed PO's are for the operation of the Smart Commute Program.. It also has committed POs for school travel planning, which is scheduled to end in Q3-2022. Once the commitments are complete, any remaining funds will be appropriated to the new ID referenced above. The remaining funds are a payment from Uber to the City for the termination of the bike share contract and the Ward 3 bike share enhancement funding.
2017	4031755940	2017-Transportation Tomorrow Survey	205,740	40,581	148,340	16,819	91.8%	B.Hollingworth/ S.Molloy	P.O. Issued to MTO for shared cost of project.
2017	4661717124*	2017 On Street Bike Facilities	379,361	433,644	5,145	(59,428)	115.7%	B.Hollingworth/ S.Molloy	Project should be closed. Will be appropriating to zero deficit and then close.
2017	4661720924	2017 Truck Route Master Plan	300,000	268,901	223	30,876	89.7%	B.Hollingworth/ S.Molloy	A revised final study report was presented before the Truck Route Sub-Committee and approved by Council in April 13. - The study is completed and filed for 30-day public review Deficits due to additional opportunities for civic engagement, as proposed by Truck Route Sub-committee, to be offset from Red-Light Camera reserve as per Report PED 19073, council approval April 10, 2019.
2018	4031855744	TMP Modelling & Monitoring	80,000	80,991	410	(1,401)	101.8%	B.Hollingworth/ S.Molloy	Base year model calibration and validation is completed. Consultant is advised to revise the report and submit a final version. Future year scenario modelling will initiate in Q3, 2022. This Project works in conjunction with projects 4032155744, 4032055744 & 4031955744 (2021, 2020 & 2019 TMP Modelling & Monitoring). Once commitments are cleared and have final balance, can assign to appropriate Project ID to cover deficit
2018	4031855940	Transportation Tomorrow Survey	40,000	-	-	40,000	0.0%	B.Hollingworth/ S.Molloy	Project same as that of 2021, 2019, 2018 & 2017. This project is a collaborative project by the MTO and Regional Municipalities. We provide input into the work undertaken by a consultant hired by MTO. The City will pay its share of costs. Project working in conjunction with same like project 4031755940 & 4031855940 (2017 & 2018 & 2019 Transportation Tomorrow Survey).
2018	4661817124	2018 On Street Bike Facilities	1,210,000	1,600,233	34,902	(425,135)	135.1%	B.Hollingworth/ S.Molloy	Have to complete final claim submission to province for Ontario Municipal Cycling Program (OMCC) funds. Will be making the claim within 2022.

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2018	4661817125	2018 On Street Bike Facilities/Construction	450,000	422,771	32,904	(5,675)	101.3%	B.Hollingworth/ S.Molloy	Project is complete; PO can be closed and will be requested.
2019	4031955744	TMP Modelling & Monitoring	80,000	35,209	45,400	(609)	100.8%	B.Hollingworth/ S.Molloy	Base year model calibration and validation is completed. Consultant is advised to revise the report and submit a final version. Future year scenario modelling will initiate in Q3, 2022. This Project works in conjunction with projects 4032155744, 4032055744 & 4031855744 (2021, 2020 & 2018 TMP Modelling & Monitoring). Once commitments are cleared and have final balance, can assign to appropriate Project ID to cover deficit.
2019	4031955878	Bike Share Expansion Planning	150,000	50,880	-	99,120	33.9%	B.Hollingworth/ S.Molloy	Council has approved bike share funding and this project will fund additional enhancements to the bike share program to implement the plan.
2019	4031955916	Complete Livable Streets Manual	300,000	252,967	24,054	22,979	92.3%	B.Hollingworth/ S.Molloy	Phase 2 is completed and Council has approved the final document. This project will soon be closed out.
2019	4031955940	2019-Transportation Tomorrow Survey	40,000	-	-	40,000	0.0%	B.Hollingworth/ S.Molloy	Project same as that of 2021, 2019, 2018 & 2017. This project is a collaborative project by the MTO and Regional Municipalities. We provide input into the work undertaken by a consultant hired by MTO. The City will pay its share of costs. Project working in conjunction with same like project 4031755940 & 4031855940 (2017 & 2018 & 2019 Transportation Tomorrow Survey).
2019	4031955986	MMLOS Policy & Trans Impact Study Guidelines Update	-	-	-	-	N/A	B.Hollingworth/ S.Molloy	\$160K was WIP transfer to 4662117124, as part of 2022 Capital Budget approval - Close.
2019	4031955987	Road Classification Harmonization Study & R-O-W Review	180,000	-	-	180,000	0.0%	B.Hollingworth/ S.Molloy	Roster assignment has been awarded and will commence in July / August.
2020	4032017050	Bicycle Infra Upgrades	528,404	418,478	10,987	98,939	81.3%	B.Hollingworth/ S.Molloy	Projects are under implementation and will continue for the rest of 2022.
2020	4032017051	Waterdown TM Implementation	480,000	-	-	480,000	0.0%	B.Hollingworth/ S.Molloy	Project will commence in the fall of 2022
2020	4032017053	Bicycle Blvd Nbhd Greenways	130,000	30,209	22,335	77,456	40.4%	B.Hollingworth/ S.Molloy	The Bicycle Boulevard Study is complete and received final Council approval. The Bike Boulevard Pilot projects that will be implemented in 2022 are in the final design stage and additional projects are being designed and implemented in 2023
2020	4032055085	Rail Grade Separation Review	80,000	-	-	80,000	0.0%	B.Hollingworth/ S.Molloy	Project on hold due to lack of staff resources.
2020	4032055243	LINC & RHVP Widening Study	600,000	206,841	278,651	114,508	80.9%	S. Molloy	Project in documentation stage.
2020	4032055744	TMP Modelling & Monitoring	80,000	69,919	9,445	636	99.2%	B.Hollingworth/ S.Molloy	Base year model calibration and validation is completed. Consultant is advised to revise the report and submit a final version. Future year scenario modelling will initiate in Q2, 2022. This Project works in conjunction with projects 4032155744, 4032055744 & 4031855744 (2021, 2019 & 2018 TMP Modelling & Monitoring).
2020	4032055820	Sustainable Mobility Program	250,000	285,274	52,031	(87,305)	134.9%	B.Hollingworth/ S.Molloy	This project ID is the continuation of programming for Sustainable Mobility and Smart Commute Hamilton (SCH). It will cover the payment for a the ride shark commuting tool. This tool has been soft launched and will officially launch in March 2022. This will also cover bike share enhancements in 2022 including the installation of new controllers.
2020	4032055940	Transportation Tomorrow Survey	40,000	-	-	40,000	0.0%	B.Hollingworth/ S.Molloy	Project same as that of 2021, 2019, 2018 & 2017. This project is a collaborative project by the MTO and Regional Municipalities. We provide input into the work undertaken by a consultant hired by MTO. The City will pay its share of costs. Project working in conjunction with same like project 4031755940 & 4031855940 (2017 & 2018 & 2019 Transportation Tomorrow Survey).
2020	4242009208*	W2&3 Gen Hosp Alley Bike Path	10,000	-	-	10,000	0.0%	P. Topalovic	This is no longer on hold due to the Pandemic and the field hospital. The project is now on schedule to be completed in Q2-2022
2020	4502055200	School Crossing Review	100,000	-	94,000	6,000	94.0%	J. Buffet	Initial meetings have taken place with vendor WSP and 75 locations will begin with video capturing in Sept/Oct 22.

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2020	8122055001	Grids 2 Study	150,000	54,862	79,420	15,719	89.5%	S. Molloy	This project is in conjunction with 4032255242. Project is in procurement phase. Project will initiate in Q2, 2022
2021	4032117053	Bicycle Blvd (NHBD Greenways)	370,000	-	-	370,000	0.0%	B.Hollingworth/ S.Molloy	This report has gone to Council and is completed. Additional bike boulevards and related Active Transportation infrastructure will be installed in 2023
2021	4032155744	TMP Modelling & Monitoring	100,000	5,332	6,558	88,109	11.9%	B.Hollingworth/ S.Molloy	Base year model calibration and validation is completed. Consultant is advised to revise the report and submit a final version. Future year scenario modelling will initiate in Q2, 2022. This Project works in conjunction with projects 4032055744, 4031955744 & 4031855744 (2020, 2019 & 2018 Transportation Master Plan Modelling & Monitoring).
2021	4032155820	Sustainable Mobility Program	650,000	61,342	100,000	488,658	24.8%	B.Hollingworth/ S.Molloy	This Project ID will continue to fund Smart Commute workplace and school outreach, including the required staffing. In Q2 the main activities that were funded included Bike Day outreach and events as well as Bike Month contests, bike training and community rides.
2021	4032155940	Transportation Tomorrow Survey	250,000	64,939	7,629	177,433	29.0%	B.Hollingworth/ S.Molloy	P.O. Issued to MTO for shared cost of project to commence in Fall 2022.
2021	4662117124	2021 On Street Bike Facilities	1,036,044	382,739	246,978	406,327	60.8%	B.Hollingworth/ S.Molloy	Currently working on various projects associated with this project, including a recent tender that closed as well as other work that is currently being designed
2021	4662117125	Hunter St Cycle Track	1,083,000	1,095,642	28,745	(41,387)	103.8%	B.Hollingworth/ S.Molloy	Construction is complete and PO can be closed. Once the PO is closed, deficit will need to be recovered from another project.
2021	5302183101	ActiveTransportationConnectns	2,100,000	20,820	147,051	1,932,129	8.0%	S. Molloy	Feasibility studies are in progress, implementation of some projects to commence in 2022.
<i>Sub-Total Transportation Program</i>			13,693,968	6,954,068	1,450,831	5,289,069	61.4%		
Sub-Total Parking By-Law Services Division			19,233,268	8,210,976	1,915,422	9,106,870	52.7%		

Culture Program

2015	7101558502	Public Art - Battlefield-Interpretive Panel	16,000	14,093	-	1,907	88.1%	K. Coit	Project complete. Appropriate the remainder of \$1907.09 to 7101558508 King William Art Walk; project is working through supply chain issues and inflation on materials which have been subject to rising costs (wood, steel). Close project
2015	7101558506	Public Art - Dundas Driving Park Phase 2	145,000	88,952	-	56,048	61.3%	K. Coit	Foundation work continued delay due to supply chain issues. May see installation and completion Q2 2023
2015	7101558507	Public Art Master Plan Review	18,000	9,259	-	8,741	51.4%	K. Coit	Community Art Toolkit considered in context of emergent focus to placemaking. Public Art Master Plan review presented to Council Q3 2022
2015	7101558508	Public Art - King William Art Walk	190,000	40,323	91,730	57,948	69.5%	K. Coit	Fabrication delayed with continued supply chain issues, installation and completion Q2 2023
2015	7101558509	Public Art - West Hamilton Rail Trail	25,000	-	-	25,000	0.0%	K. Coit	Scoping of past community input underway, new community engagement to begin Q4 2022 to identify the opportunities
2015	7201541702	Dundurn Castle Outbuildings	508,431	545,355	-	(36,924)	107.3%	C. Samko	Funds to be re-allocated from Dundurn Interior Restoration (7202041200)
2015	7201555502	Culture Strategic Priorities	547,309	221,083	375	325,851	40.5%	P. Tombs	Film Office rebranding complete and charges to be processed by the end of Q3. Placemaking Grant Pilot Program project installations continue to the end of 2023.
2016	7201641603	Fieldcote New Addition Final Design	136,200	118,525	16,131	1,544	98.9%	C. Samko	POs to be closed. Remaining funds to be re-allocated to support the Ancaster Old Town Hall Restoration (7202141210) and project is to be closed.
2017	7101741707	Battlefield Barn Restoration	656,899	319,786	38,952	298,161	54.6%	C. Samko	Design is complete. Final approval of design is pending the new Civic Museum Interpretive plan.
2017	7201741703	St Mark's Restoration Phase 2	325,000	278,618	45,210	1,172	99.6%	C. Samko	Funds are being used to support architectural design for the St. Mark's Church restoration project (7201841803) which begins construction in Q2-2022. Project is estimated to be completed in 18 months.
2018	7101851321	Public Art-Century St. Parquet	150,000	28,105	100,000	21,895	85.4%	K. Coit	Fabrication delayed with supply chain issues, amended agreement anticipating installation and completion Q4 2022
2018	7101858812	Public Art - Downtown	936,350	334,923	7,198	594,229	36.5%	K. Coit	Delayed due to capital pressures and shifting timelines with supply chain issues. Project revenue from Downtown Reserve with conversations occurring on priorities.
2018	7201841803	St. Mark's Interior Restoration	4,238,679	17,982	4,932,732	(712,035)	116.8%	C. Samko	Project construction began in Q2-2022 and is estimated to be completed in 18 months.

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2018	7201841804	Children's Museum Expansion-Exhibits	434,600	129,057	-	305,543	29.7%	C. Samko	Request for Proposal process to hire a designer for the exhibits began in Q2-2022 and estimated to be completed by Q4-2022.
2018	7201841805	Dundurn Small Dining Room Conservation	108,400	108,166	-	234	99.8%	C. Samko	Once carpet is installed in principal bedroom, project to be closed, estimated the end of Q3-2022.
2018	7201841807	2018 Whitehern Hall Conservation	121,950	94,779	10,292	16,879	86.2%	C. Samko	Remaining funds to support shutter and window restoration at Whitehern. Shutter repair for the lower windows completed procurement in Q1-2022 and construction began in Q2-2022. Expected to be completed by Q4-2022.
2019	7101958900	Mount Hope Gateway	282,000	187,778	41,158	53,064	81.2%	K. Coit	Heritage plaque being sited and in content development, solar lighting in procurement; installation and completion of all elements for Q2 2023
2019	7201941902	Battlefield Park Bridge Replacement	500,000	67,960	38,900	393,140	21.4%	C. Samko	Engineering testing of proposed design has delayed design work by about 2 months. The design is expected to be completed in Q3-2022 with the costing estimate to follow.
2019	7201941903	Gage House Porch & Exterior Cladding	720,347	648,599	60,248	11,500	98.4%	C. Samko	Project is completed. Once the final invoice is paid out, the remaining funds will be re-allocated to support the Battlefield Bridge project (7201941902) and the project will be closed.
2020	7202041200	Dundurn Interior Restoration	156,858	108,718	11,478	36,662	76.6%	C. Samko	Once the carpeting order is received and installed, the remaining funds will be re-allocated to address the deficit in the Dundurn Outbuildings account (7201541702).
2020	7202041201	Griffin House Stabilization	446,809	221,466	655,002	(429,659)	196.2%	J. Summers	Foundation repair project begins construction in Q2-2022 and expected to be completed by Q4-2022. Project is supported by an ICIP grant and deficit will be paid out as invoices are submitted for reimbursement with approved ICIP funds. This project is being phased over multi-years.
2020	7202041202	HMST Keefer Steps Restoration	342,515	319,074	4,847	18,593	94.6%	C. Samko	Project has been completed. Once invoices are paid out, POs will be closed. Remaining funds will be used to support Veever's House Accessibility Improvements (7202141217) and the project will be closed.
2020	7202041204	Children's Museum Expansion Ph2	1,721,000	258,870	71,560	1,390,570	19.2%	J. Summers	Prequalification of bidders is completed as of Q1-2022. Canada Community Revitalization Fund (CCRF) grant was successful in the amount of \$450,000. Project is still SPA process as of Q2-2022. Procurement estimated for Q3-2022. Construction estimated for Q3-2022.
2020	7202041208	Dundurn Exterior Pathways	10,000	3,260	-	6,740	32.6%	C. Samko	The remaining funds are to be re-allocated to support the Cockpit Restoration project (7202141212) and project will be closed.
2020	7202058201	Monument Restoration	191,411	17,391	31,442	142,578	25.5%	J. Summers	Project work to remove graffiti when required and ongoing public art/monument maintenance. Condition Assessment completed for of Totem Poles in Public Art and Monuments Collection; Graffiti removal from Gage Park Fountain completed in Q1-2022. Repairs to Rafaga Unleashed Public Art; Gage Park Fountain bronze elements (turtle/lion head) re-installed; Removal and disposal of temporary public art Gateway Mural completed in Q2-2022.
2020	7202058203	Hamilton 175	200,000	114,343	-	85,657	57.2%	J. Summers	Website refinements completed by web designers in Q1-2022. Continued development of a virtual Museum of Hamilton with the implementation of phase 2 digital exhibits and e-commerce integration launching in Q4-2022.
2020	7202058202	Collections Management	539,936	299,685	-	240,251	55.5%	C. Samko	Begin inventory project at Dundurn with expected completion in 2024. Q2 received Hamilton Children's Museum Archival collection- inventory and reorganization of material to be completed at the end of Q3. Q3 work to inventory Children's Museum archaeology collection will begin with anticipated completion in end of Q4. End of Q3 Hamilton and Scourge archival collection set be moved from Hamilton Museum of Steam and Technology location to central storage at Burlington St.
2021	7102158210	PublicArt-HamTheElectricCity	225,000	500	-	224,500	0.2%	K. Coit	Focus group completed, Call for Artists in development for Q4 2022. Selection, fabrication, and installation for Q3 2023
2021	7102158211	Public Art Locke Street Marker	100,000	3,500	-	96,500	3.5%	K. Coit	Under public review then to final jury Q3 2022. anticipate installation and completion Q2 2023
2021	7102158212	AncsterMemArtsCentPublicArt	250,000	-	-	250,000	0.0%	K. Coit	Continued delays for Focus Group due to loss of contract position. Anticipate Focus Group Q2 2023 with artist selection Q3 2023 and installation and completion Q3 2024
2021	7202141105	Steam Museum Shed Restoration	15,000	9,960	-	5,040	66.4%	J. Summers	Once current capital work is completed, remaining funds will be re-allocated to support Veever's Estate accessibility improvements (7202141217).
2021	7202141106	Whitehern Interior Conservatn	100,000	46,253	2,604	51,143	48.9%	J. Summers	Remaining funds to support shutter and window restoration. Shutter repair for the lower windows completed procurement in Q1-2022 and construction began in Q2-2022. Expected to be completed by Q4-2022.

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2021	7202141210	AncstrOldTwnHallExtRestoratr	130,000	80,193	39,132	10,675	91.8%	J. Summers	Architectural design underway and expected to be completed by Q3-2023 and construction planned for Q2-2024. Capital funding for construction has been delayed until 2024 to accommodate other Divisional priorities.
2021	7202141212	Dundurn Cockpit Restoration	130,000	13,325	99,975	16,700	87.2%	J. Summers	Architect has been hired. Project design is underway and expected to be completed by Q4-2023.
2021	7202141213	Dundurn HVAC Replacement	190,000	27,987	26,500	135,514	28.7%	J. Summers	Feasibility plan and budget estimate are completed. Architect is being hired to complete drawings and specifications for procurement. Expected to be completed by Q4-2023.
2021	7202141217	VeeversEstateTenantImprvemnts	19,000	4,462	-	14,538	23.5%	J. Summers	Funds from this project were re-appropriated to support the St. Mark's Church Restoration project (7201841803). Remaining funds are being used to support accessibility improvements for Veever's House (7202141217)
2021	7202141218	WhitehernExtShutterConservatn	110,872	42,905	3,221	64,746	41.6%	J. Summers	Phase 1 of project is completed. The next phase is to repair shutters on the lower level of the house. Project completed procurement and began construction in Q2 2022 and is expected to be completed by Q4 2022. The upper windows will be completed in phases to follow.
2021	7202158210	Built Heritage Inventory	210,000	110,008	-	99,992	52.4%	J. Summers	Council report on the community-led Beasley Inventory submitted in Q2-2022 with follow-up in Q3. City-led Downtown Dundas Inventory launched in Q2 2022 and to be completed in Q1-2024. Community-led Landsdale Inventory to begin in Q4-2022. Hamilton Municipal Heritage Committee (HMHC) led Places of Worship Inventory Review to be completed by Q4 2022.

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2021	7202158212	Heritage Site Doc Study	120,000	104,177	3,169	12,654	89.5%	J. Summers	This project is nearing completion. Once remaining work is completed and PO is expended, the project is to be closed.
2021	7202158213	Museum Development	150,000	13,214	-	136,786	8.8%	J. Summers	This is a multi-year project; exhibition planning in early phase 1. Supplementary grant application outstanding.
2022	7202241201	Dundurn Balcony Restoration	95,000	13,000	44,200	37,800	60.2%	J. Summers	Project completed procurement in Q1 2022 and construction began in Q2. Expected to be completed by Q4 2022.
Sub-Total Culture Program			15,513,566	5,065,636	6,376,055	4,071,876	73.8%		

TOTAL PLANNING & ECONOMIC DEVELOPMENT	282,837,221	141,444,844	11,030,458	130,361,918	53.9%
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PUBLIC WORKS TAX FUNDED PROJECTS

Roads Division

Roads

2011	4031118126	Bridge 163 - Centennial Parkway North, 540m n/o Barton	13,747,000	12,771,412	428,062	547,526	96.0%	M. Oddi	Construction complete. Awaiting billing from CN
2012	4031218526	Bridge 451 - Hwy 5 E, 120m e/o Mill St S	797,000	355,142	192,960	248,898	68.8%	E. Waite / R. Sandoval	Ongoing - multi-year project. Ongoing Functional & Archaeological review, 2017 Design ongoing, Construction 2024.
2013	4031380390	East-West Corridor Waterdown	50,490,000	19,982,429	3,816,457	26,691,114	47.1%	S. Jacob / G. Norman	Project design completed and ready for Tender, but Stage 4 Archaeology work discovered significant Indigenous and Heritage findings. First Nations require expanding the exploration outside Road ROW into private property and issued stop work order. City Real Estate and Legal involved in discussions.
2014	4031412002	Perimeter Rd - Property Maintenance	53,000	80,549	-	(27,549)	152.0%	R. Kessler	As a project, any on-going maintenance requirements are for interim management of the property pending disposition. These should be capitalized as part of the cost of the project
2014	4031418437	Bridge 417 - Harrison Road	410,000	368,440	34,992	6,568	98.4%	M. Oddi	Complete - pending final review/audit/payment
2015	4031518360	Bridge 360 - Blackheath Rd, 360m n/o Haldibrook	650,000	619,425	21,279	9,297	98.6%	M. Oddi	Complete - pending final review/audit/payment
2015	4031518405	Bridge 405 - Blackheath Rd, 225m n/o Haldibrook Rd	640,000	586,495	46,680	6,826	98.9%	M. Oddi	Complete - pending final review/audit/payment
2015	4031580584	Nebo - Rymal to Twenty Rd E	5,020,000	111,783	5,776	4,902,441	2.3%	S. Jacob / G. Norman	Storm scope finalized in Summer 2023, Design to engage consultant and if schedule allows construction will start in 2023.
2015	4031580589	Rymal - Fletcher to Up Centenn	13,776,000	10,392,753	3,253,703	129,544	99.1%	M. Oddi	Complete - Close once commitments are paid/cleared
2016	4031618090	Bridge 090 - McMurray	1,120,000	180,915	164,715	774,370	30.9%	E. Waite / R. Sandoval	Ongoing multi-year project. Technical Study in 2018, ESA deferred to 2019. Design funding in 2020 but will be completed in 2021 due to external scope input delays, Construction has been now split into 2 phases due to a permitting issue. Phase 1 in 2022, Phase 2 in 2023.
2016	4031655522	State of the Infrastructure - Asset Management	322,000	267,473	53,570	957	99.7%	E. Waite / P. McNab	Ongoing - work in progress.
2016	4031680681	Garner Rd-Hwy2 Wilson-Fiddlers	1,870,000	94,631	184,900	1,590,469	14.9%	E. Waite / D. Sharma	The Study and EA is underway
2017	4031755333	Butternuts on Beckett	50,000	19,682	26,051	4,267	91.5%	S. Jacob	In communication with Consultant on outstanding items before close out.
2017	4031780180	Mohawk - Wilson to Hwy 403	150,000	137,471	3,962	8,567	94.3%	E. Waite / D. Sharma	Ongoing - Funding being used for Mohawk/Rousseaux EA - McNiven to Hwy 403
2017	4031780789	RR 56 - Rymal to ROPA 9	6,325,000	4,993,595	992,100	339,305	94.6%	M. Oddi	Ongoing - C15-50-19 - surface asphalt in 2022
2017	4031711016*	Asset Preservation - Local Roads - 2017	10,595,580	10,566,662	88,230	(59,312)	100.6%	M. Oddi	Complete - pending final review/audit/payment on C15-39-17 - Bruleville Neighbourhood Resurfacing
2018	4031811016	Asset Preservation - Local Roads - 2018	3,718,000	3,670,824	49,947	(2,770)	100.1%	M. Oddi	Complete - pending final review/audit/payment - C15-35-18 - Burkholme Neighbourhood Road Resurfacing
2018	4031811017	City Wide Road Priorities	5,900,000	5,476,804	51,072	372,124	93.7%	M. Oddi	Complete - pending final review/audit/payment
2018	4031811803	NBHD RD Priorities W3	900,000	-	-	900,000	0.0%	E. Waite / G. Wuisman	Funding to be allocated to future projects in Ward 3
2018	4031811813	NBHD RD Priorities W13	900,000	104,573	7,236	788,191	12.4%	E. Waite / G. Wuisman	Funding to be allocated to future projects in Ward 13. \$480k earmarked for contract C15-63-22 (H) Kirby/Hunts resurfacing.

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2018	4031817644	Claremont - Bin Wall Removal	4,950,000	421,643	92,382	4,435,975	10.4%	E. Waite / R. Sandoval	Ongoing - Expected to be tendered in Q4 or Q1 2022.
2018	4031818089	Bridge 089 - Creighton Rd	1,460,000	77,845	207,678	1,174,477	19.6%	E. Waite / R. Sandoval	Ongoing multi-year project. Technical Study in 2018, ESA deferred to 2019. Design funding in 2020 but will be completed in 2021 due to external scope input delays. Design requested that Construction be deferred from 2022 to 2023.
2018	4031818108	Bridge 108 - Indian Trail	130,000	17,217	-	112,783	13.2%	E. Waite / R. Sandoval	Ongoing multi-year project. Design to be completed in 2020, ESA deferred to 2019. Temporary Repairs to be completed in 2021. Construction is now scheduled in 2023.
2018	4031818150	Bridge 150 - Tapleystown Rd	150,000	124,021	16,021	9,958	93.4%	E. Waite / R. Sandoval	Complete - pending final review/audit/payment
2018	4031818159	Bridge 159 - RR 56 near Hall	1,460,000	40,261	220,319	1,199,421	17.8%	E. Waite / R. Sandoval	Ongoing multi-year project. ESA in 2018. Design ongoing in 2022, Construction scheduled for 2023.
2018	4031818189	Bridge 189 - RR 56 near Kirk	622,000	54,886	133,685	433,428	30.3%	E. Waite / R. Sandoval	Ongoing multi-year project. ESA in 2018. Design ongoing in 2022, Construction scheduled for 2023.
2018	4031818219	Structural Investigations and Reports - 2018	370,000	235,411	130,234	4,355	98.8%	E. Waite / R. Sandoval	Complete - Close once commitments are paid/cleared
2018	4031818296	Bridge 296 - Governors Rd	1,500,000	244,282	49,014	1,206,704	19.6%	E. Waite / R. Sandoval	Ongoing multi-year project. Technical Study in 2018, ESA completed in 2019. Design funding ongoing in 2022 due to utility relocation with Bell. Construction deferred to 2023 due to Bell, in water works and nesting bird timing windows.
2018	4031818313	Bridge 313 - Arkledun Ave	350,000	313,831	-	36,169	89.7%	E. Waite / R. Sandoval	Complete - Close once commitments are paid/cleared
2018	4031818366	Bridge 366 - Mud St W	1,840,000	1,763,264	62,098	14,638	99.2%	E. Waite / R. Sandoval	Complete - pending final review/audit/payment
2018	4031818404	Bridge 404 - Harrison Rd	1,570,000	29,108	220,090	1,320,802	15.9%	E. Waite / R. Sandoval	Design ongoing in 2022, Construction 2023
2018	4031818407	Bridge 407 - Queenston Rd	700,000	272,294	117,127	310,578	55.6%	E. Waite / R. Sandoval	Ongoing - C15-54-20 (BR) underway
2018	4031818437	Bridge 437 - Miles Rd	1,080,000	152,143	682,793	245,064	77.3%	E. Waite / R. Sandoval	C15-41-21 (BR) - construction 2022
2018	4031818441	Bridge 441 - Harrison Rd	460,000	415,830	41,164	3,007	99.3%	M. Oddi	Complete - pending final review/audit/payment
2018	4031818444	Bridge 444 - Guyatt Rd	54,000	25,205	6,132	22,664	58.0%	E. Waite / R. Sandoval	Project cancelled. Close once commitments are paid/cleared.
2018	4031819104	Hewitson - Dupont to Barton	655,000	604,667	21,598	28,734	95.6%	M. Oddi	Complete - pending final review/audit/payment
2018	4241809604*	AR - Up Gage - 7th to Concession (W6 A/R)	1,010,000	887,902	50,000	72,098	92.9%	M. Oddi	Complete - pending final review/audit/payment
2018	4241809701*	AR - Mall - private rd to Mohawk (W7 A/R)	350,000	295,070	8,406	46,525	86.7%	M. Oddi	Complete - pending final review/audit/payment
2018	4241809702*	AR - Thorne NHBD (North) (W7 A/R)	800,000	707,944	64,214	27,843	96.5%	M. Oddi	Complete - pending final review/audit/payment
2019	4031911018	Asset Preservation - Balfour Neighbourhood	1,817,000	1,658,099	50,000	108,901	94.0%	M. Oddi	Complete - pending final review/audit/payment
2019	4031911019	Asset Preservation - Buchanan Neighbourhood	1,870,000	1,705,941	95,119	68,940	96.3%	M. Oddi	Complete - pending final review/audit/payment
2019	4031911020	Asset Preservation - Mountview Neighbourhood (Southwest Section)	2,302,000	2,128,765	140,689	32,546	98.6%	M. Oddi	Complete - pending final review/audit/payment
2019	4031911021	Asset Preservation - Westdale South Neighbourhood (North Section)	3,417,000	1,702,638	120,488	1,593,874	53.4%	E. Waite / M. Oddi	Complete - pending final review/audit/payment. Remaining funds to be used for Phase 2 in 2023/24
2019	4031911023	Fern / Cedar / Braeheid	1,130,000	991,508	126,114	12,379	98.9%	M. Oddi	Complete - pending final review/audit/payment
2019	4031911025	Dewitt - Highway 8 to Barton	900,000	2,796	3,705	893,499	0.7%	S. Jacob / G. Wuisman	The contractor refused to hold the prices beyond the 90 day irrevocability period and therefore the project couldn't be awarded in 2022. The project to be tendered again in 2023.
2019	4031911026	North Service Rd - Centennial Pkwy to Drakes	1,470,000	1,109,172	288,012	72,815	95.0%	M. Oddi	Complete - pending final review/audit/payment
2019	4031911028	Strachan - James to east end	922,000	820,406	8,605	92,988	89.9%	M. Oddi	Complete - pending final review/audit/payment

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			a	b	c	d	e		
2019	403191222	New Sidewalk Program - 2019	54,000	53,466	-	534	99.0%	B. Hollingwood / M. Field	Standard Operating Procedure in the approval stage to operationalize and identify priorities for implementation.
2019	4031911601	Council Priority - Ward 1 Minor Rehabilitation	782,550	122,752	-	659,798	15.7%	E. Waite / P. McNab	% spent based on Councillor requests. \$135k earmarked for Morden - Locke to Pearl
2019	4031911602	Council Priority - Ward 2 Minor Rehabilitation	1,429,252	61,556	850,000	517,695	63.8%	E. Waite / P. McNab	% spent based on Councillor requests.
2019	4031911603	Council Priority - Ward 3 Minor Rehabilitation	1,325,790	99,344	75,000	1,151,446	13.2%	E. Waite / P. McNab	% spent based on Councillor requests.
2019	4031911604	Council Priority - Ward 4 Minor Rehabilitation	1,152,960	860,941	261,208	30,811	97.3%	E. Waite / P. McNab	% spent based on Councillor requests.
2019	4031911605	Council Priority - Ward 5 Minor Rehabilitation	1,043,523	434,154	323,149	286,220	72.6%	E. Waite / P. McNab	% spent based on Councillor requests.
2019	4031911606	Council Priority - Ward 6 Minor Rehabilitation	1,431,013	937,320	133,820	359,873	74.9%	E. Waite / P. McNab	% spent based on Councillor requests. \$124k earmarked for speed cushions at various locations and 10K for New stop controls on Rosewell Street at Rexford Drive.
2019	4031911607	Council Priority - Ward 7 Minor Rehabilitation	1,700,289	106,663	100,000	1,493,625	12.2%	E. Waite / P. McNab	% spent based on Councillor requests. \$84k earmarked for speed cushions at various locations in Ward 7. \$125K for Elmar Park - park pathway.
2019	4031911608	Council Priority - Ward 8 Minor Rehabilitation	1,709,206	403,930	320,000	985,276	42.4%	E. Waite / P. McNab	% spent based on Councillor requests. \$300K earmarked for Rolston Drive, from Lynbrook Dr/Miami Dr to Mountbatten Drive – Road Rehabilitation and \$60k for Park Pathway in Kennedy Park East.
2019	4031911609	Council Priority - Ward 9 Minor Rehabilitation	1,985,799	982,174	729,533	274,092	86.2%	E. Waite / P. McNab	% spent based on Councillor requests. \$180k earmarked for Paramount Traffic Island Conversions; \$26k for speed cushions and \$35K for 2022 Sidewalk Repairs.
2019	4031911610	Council Priority - Ward 10 Minor Rehabilitation	1,045,130	62,441	39,000	943,689	9.7%	E. Waite / P. McNab	% spent based on Councillor requests.
2019	4031911611	Council Priority - Ward 11 Minor Rehabilitation	1,629,744	28,024	-	1,601,720	1.7%	E. Waite / P. McNab	% spent based on Councillor requests. \$175k earmarked for sidewalk repair at various locations in Ward 11.
2019	4031911612	Council Priority - Ward 12 Minor Rehabilitation	1,938,903	1,000,733	360,225	577,945	70.2%	E. Waite / P. McNab	% spent based on Councillor requests.
2019	4031911613	Council Priority - Ward 13 Minor Rehabilitation	1,567,193	170,154	-	1,397,039	10.9%	E. Waite / P. McNab	% spent based on Councillor requests. \$175k earmarked for Park Pathway Loop in Centennial Heights Park and \$165k for resurfacing Kirby/Hunts.
2019	4031911614	Council Priority - Ward 14 Minor Rehabilitation	1,567,871	67,156	54,000	1,446,715	7.7%	E. Waite / P. McNab	% spent based on Councillor requests.
2019	4031911615	Council Priority - Ward 15 Minor Rehabilitation	1,234,879	402,962	36,637	795,281	35.6%	E. Waite / P. McNab	% spent based on Councillor requests. \$167K earmarked for Main Street - Waterdown - TOM staff reviewing road condition.
2019	4031917943	Sherman Access East Retaining Wall Replacement	470,000	18,792	-	451,208	4.0%	E. Waite / R. Sandoval	Ongoing - multi-year project. Technical Study funding in 2019, Design funding in 2020 & 2022, Construction deferred from 2022 to 2024 due to the Claremont Access Steel facing wall removals scheduled in 2022.
2019	4031918048	Bridge 048 - Jones St, 110m w/o King St E	860,000	58,765	21,612	779,623	9.3%	E. Waite / R. Sandoval	Ongoing multi-year project. 2019 ESA, 2020 Design, Design requested that Construction be deferred from 2022 to 2023.
2019	4031918126	Bridge 126 - Regional Rd 56, 605m n/o Guyatt Rd	170,000	83,504	11,789	74,707	56.1%	E. Waite / R. Sandoval	Ongoing multi-year project. ESA to be completed in 2020, Design ongoing in 2022, Construction 2023.
2019	4031918342	Bridge 342 - Westover Rd, 245m n/o Highway No. 8	320,000	170,862	74,086	75,052	76.5%	E. Waite / R. Sandoval	2019 Technical Study/ESA, Design ongoing in 2022, Construction deferred from 2022 to 2023
2019	4031918975	MTO/City Cost Shared Service Rd Culverts	5,000,000	2,506,187	-	2,493,813	50.1%	E. Waite / R. Sandoval	C2020-2001 (MTO Contract) Leave \$450 for maintenance period and redistribute funding.
2019	4031919110	Barton - Parkdale to Talbot	3,153,000	130,158	2,972,165	50,677	98.4%	S. Jacob / G. Wuisman	C15-02-22 - Q3 2022 Start
2019	4031919114	Cheever - Barton to Birge and Birge - Cheever to Wentworth	380,000	378,461	10,100	(8,561)	102.3%	M. Oddi	Complete - Close once commitments are paid/cleared
2019	4031919116	Haddon - Sterling to Marion	676,000	681,301	-	(5,301)	100.8%	M. Oddi	Complete - pending final review/audit/payment
2019	4031919119	Sheaffe / Park / Mulberry (Central Nbhd (North))	2,467,000	2,768,052	-	(301,052)	112.2%	M. Oddi	Ongoing - C15-20-21 - construction 2021/22. Deficit due to contract overruns associated with soil management.
2019	4031955944	Transportation EA - Hwy 56 - Rymal to Binbrook	237,000	73,355	88,081	75,564	68.1%	E. Waite / D. Sharma	Ongoing - traffic study in progress
2019	4031957944	PW Asset Management (PW-AM) System Evaluation	8,940,000	2,343,498	610,586	5,985,917	33.0%	P. Leishman	Delays continue to be experienced due to COVID and Infor underestimating the time required to define the enterprise level. Stage 1 is expected to be complete in early Q3.
2019	4041910417	Retaining Wall Rehabilitation - 2019	850,000	201,306	569,893	78,801	90.7%	E. Waite / R. Sandoval	Ongoing - work in progress. Anticipate completion year end of 2022.

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2019	4661920540	Traffic Signal Modernization Coordinated with ESI - 2019	1,090,000	1,092,908	52,931	(55,839)	105.1%	E. Waite / P. McNab	Complete - to be closed once p.o. has been paid/cleared - C15-50-19 (HSW) - Rymal Rd E Temporary & Permanent Traffic Signals
2019	4031919115*	Delena / Beland / Dunsmure	1,610,000	409,126	1,180,122	20,752	98.7%	M. Oddi	Ongoing - C15-19-21 - construction 2021/2022
2020	4032010006	Annual Minor Construction	225,958	88,179	66,856	70,923	68.6%	E. Waite / P. McNab	This project supports the road restoration program for minor repairs i.e.. Sidewalk approach replacement, etc. on an as needed basis. Anticipate completion by year end 2022.
2020	4032011018	Book - Southcote to Glancaster	610,000	451,437	106,854	51,709	91.5%	M. Oddi	Complete - pending final review/audit/payment
2020	4032011020	Claremont Access Rehab	1,984,000	1,256,458	592,131	135,411	93.2%	E. Waite / M. Oddi	Phase 1 Complete - pending final review/audit/payment. Additional funds are scheduled in 2025 for downbound resurfacing.
2020	4032011021	Dundas-First to Ham-Burl Line	2,700,000	2,237,837	310,133	152,031	94.4%	E. Waite / M. Oddi	Complete - pending final review/audit/payment
2020	4032011024	Fifty Road Escarpment Access	290,000	95,000	21,144	173,856	40.0%	E. Waite / R. Sandoval	Ongoing investigation with SNC to completed preliminary design of retaining walls - work in progress. Design 2022 and Construction in 2023/2024 depending on design and permitting i.e. NEC
2020	4032011025	Galbraith - Second Street N	580,000	542,389	33,220	4,391	99.2%	M. Oddi	Complete - pending final review/audit/payment
2020	4032011026	Mud - Paramount to Up Cent	3,710,000	1,038,326	2,549,639	122,035	96.7%	E. Waite / M. Oddi	Complete - pending final review/audit/payment
2020	4032011028	Southcote-Garner to Hwy 403 BR	5,140,000	21,435	-	5,118,565	0.4%	E. Waite / G. Wuisman	C15-19-22 tendered and closed over budget. Award pending approval of report to PW August 10th to transfer required funding.
2020	4032011029	Central Neighbourhood	461,000	336,523	24,542	99,935	78.3%	M. Oddi	Ongoing - C15-21-21 - construction 2021/22 - completion expected Q3 2022
2020	4032011222	Annual New Sidewalk Program	50,000	45,418	-	4,582	90.8%	B. Hollingwood / M. Field	Standard Operating Procedure in the approval stage to operationalize and identify priorities for implementation.
2020	4032011225	Geotechnical Investigation	780,000	611,107	163,972	4,921	99.4%	E. Waite / P. McNab	2020 contract underway. Anticipate completion by year end 2022.
2020	4032011226	Rymal Sidewalk-Up Sherman-Eva	50,000	36,488	7,565	5,947	88.1%	M. Oddi	Complete - pending final review/audit/payment
2020	4032018019	Bridge 019 - Norman	25,000	2,073	19,812	3,115	87.5%	E. Waite / R. Sandoval	Project Deferred. Rebudget: 2027 ESA, 2028 Design, 2030 Construction. Close once commitments are paid/cleared.
2020	4032018217	Bridge & Culvert Mtnc - ES	1,445,000	1,136,377	281,454	27,169	98.1%	E. Waite / R. Sandoval	Ongoing - work in progress. Anticipate completion year end of 2022.
2020	4032018248	Bridge 248 - King St W	4,061,000	3,866,768	11,348	182,883	95.5%	E. Waite / R. Sandoval	Ongoing - C15-26-21 currently underway. Deficit due to contract overruns associated with soil management.
2020	4032018372	Bridge 372 - Wilson St E	180,000	52,165	31,243	96,592	46.3%	E. Waite / R. Sandoval	Ongoing multi-year project. 2020 ESA, Design ongoing in 2022/2023, Construction deferred from 2023 to 2025.
2020	4032018414	Bridge 414 - Miles Road	805,000	145,039	545,035	114,926	85.7%	E. Waite / R. Sandoval	C15-41-21 (BR) - construction 2022
2020	4032018452	Bridge 452 - Centennial	409,000	384,308	15,834	8,858	97.8%	E. Waite / R. Sandoval	Account to remain open. Dillon Consulting is completing bi-annual monitoring in 2020 & 2021 & 2022
2020	4032018457	Bridge 457 - Valley Inn Rd	1,000,000	644,677	16,040	339,283	66.1%	E. Waite / R. Sandoval	Contract C15-34-21 . Substantial Completion Complete in May 2022. Account to remain open for final payment
2020	4032019108	Scenic-Chateau to Up Paradise	140,000	573	-	139,427	0.4%	E. Waite / G. Wuisman	2020 design ongoing with construction in 2024
2020	4032055040	Rymal EA-Dartnall to Up James	475,000	172,776	178,031	124,193	73.9%	E. Waite / D. Sharma	EA currently underway.
2020	4032055588	O Reg 588 17 Compliance AMPD	450,000	170,973	23,857	255,170	43.3%	E. Waite / P. McNab	Ongoing - work in progress. Anticipate completion by year end 2022.
2020	4032060999	Closed Projects - Roads	312,000	9,130	297,549	5,321	98.3%	E. Waite / P. McNab	This project is primarily used to hold the contingency lines of purchase orders for several completed works until the maintenance period has expired. This allows for the closure of all the original project ID. % spent is dependent on maintenance required.
2020	4042010417	Annual Retaining Wall Rehab	490,000	259,338	218,627	12,035	97.5%	E. Waite / R. Sandoval	Complete - Close once commitments are paid/cleared
2020	4242009306*	W3 Complete St Enhancement	149,999	47,542	103,208	(751)	100.5%	M. Field	Project underway. Expected completion date: end of Q3/early Q4.
2020	4242009401*	AR - Greenhill - Dundonald etc.	1,855,000	1,055,576	100,000	699,424	62.3%	M. Oddi	Complete - pending final review/audit/payment
2020	4242009701*	AR - Eastmount Nbhd	2,720,000	912,165	88,911	1,718,924	36.8%	E. Waite / M. Oddi	Phase 1 complete - C15-38-20 complete - pending final review/audit/payment. Phase 2 for Mountain Park to be coordinated in 2022 with water.

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2020	4242009806*	Complete Streets Report W8	149,999	134,381	17,463	(1,845)	101.2%	M. Field	Project Ongoing - Expected completion date in Q3.
2021	4032101099	Eng Services Staffing	10,070,000	5,925,364	-	4,144,636	58.8%	E. Waite / P. McNab	To fund Engineering Services staffing costs through capital for work on road related capital projects, both in-year and future. This project represents staffing costs for 2021 and 2022.
2021	4032110006	Annual Minor Construction	200,000	87,521	99,662	12,817	93.6%	E. Waite / P. McNab	This project supports the road restoration program for minor repairs i.e., Sidewalk approach replacement, etc. on an as needed basis. 2022 budget/contract will be included in this project ID. Anticipate completion of 2021/22 contracts by year end 2023.
2021	4032110011	HWY 8 Escarpment Retaining	1,500,000	1,017,765	478,830	3,405	99.8%	E. Waite / R. Sandoval	Complete - pending final review/audit/payment
2021	4032111020	Paramount - Atlas to Old Mud	3,500,000	2,263,782	388,921	847,298	75.8%	M. Oddi	Complete - pending final review/audit/payment
2021	4032111021	Brock-Concession 4 W to Safari	2,450,000	1,420,497	122,953	906,550	63.0%	M. Oddi	Complete - pending final review/audit/payment
2021	4032111022	Kenilworth-Barton-Roxborough	1,400,000	26,073	564,676	809,251	42.2%	E. Waite / G. Wuisman	Ongoing - C15-17-22 - construction 2022/2023
2021	4032111024	Southcote - Book to Garner	830,000	104,145	498,600	227,255	72.6%	S. Jacob / G. Wuisman	Ongoing - C15-69-21 - construction summer 2022
2021	4032111025	Charlton-Sherman Acc-Wentworth	520,000	266,047	137,755	116,198	77.7%	M. Oddi	Complete - pending final review/audit/payment
2021	4032111026	StoneChurch-U James-Wellington	1,200,000	3,222	431,729	765,049	36.2%	M. Oddi	Ongoing - C15-55-21 - construction summer 2022
2021	4032111028	Stone Church-Golf Links-Omni	1,600,000	1,055,714	124,868	419,418	73.8%	M. Oddi	Complete - pending final review/audit/payment
2021	4032111029	Wilson - Rousseaux to Filman	4,000,000	579,026	3,371,831	49,143	98.8%	S. Jacob / G. Wuisman	Ongoing - C15-62-21 - construction 2022. Deficit due to contract overruns associated with soil management.
2021	4032111101	CP Minor Mtnc Ward 1 CCBF	2,000,000	-	-	2,000,000	0.0%	E. Waite / P. McNab	Locations identified. Staff are reviewing co-ordination requirements and design is underway.
2021	4032111102	CP Minor Mtnc Ward 2 CCBF	2,000,000	-	-	2,000,000	0.0%	E. Waite / P. McNab	Locations identified. Staff are reviewing co-ordination requirements and design is underway.
2021	4032111103	CP Minor Mtnc Ward 3 CCBF	2,000,000	-	-	2,000,000	0.0%	E. Waite / P. McNab	Locations identified. Staff are reviewing co-ordination requirements and design is underway.
2021	4032111104	CP Minor Mtnc Ward 4 CCBF	2,000,000	-	270,000	1,730,000	13.5%	E. Waite / P. McNab	Locations identified. Staff are reviewing co-ordination requirements and design is underway.
2021	4032111105	CP Minor Mtnc Ward 5 CCBF	2,000,000	-	-	2,000,000	0.0%	E. Waite / P. McNab	Locations identified. Staff are reviewing co-ordination requirements and design is underway.
2021	4032111106	CP Minor Mtnc Ward 6 CCBF	2,000,000	1,068	1,254,991	743,941	62.8%	E. Waite / P. McNab	Locations identified. Staff are reviewing co-ordination requirements and design is underway.
2021	4032111107	CP Minor Mtnc Ward 7 CCBF	2,000,000	780	1,197,681	801,539	59.9%	E. Waite / P. McNab	Locations identified. Staff are reviewing co-ordination requirements and design is underway.
2021	4032111108	CP Minor Mtnc Ward 8 CCBF	2,000,000	-	-	2,000,000	0.0%	E. Waite / P. McNab	Locations identified. Staff are reviewing co-ordination requirements and design is underway.
2021	4032111109	CP Minor Mtnc Ward 9 CCBF	2,000,000	-	-	2,000,000	0.0%	E. Waite / P. McNab	Locations identified. Staff are reviewing co-ordination requirements and design is underway.
2021	4032111110	CP Minor Mtnc Ward 10 CCBF	2,000,000	-	-	2,000,000	0.0%	E. Waite / P. McNab	Locations identified. Staff are reviewing co-ordination requirements and design is underway.
2021	4032111111	CP Minor Mtnc Ward 11 CCBF	2,000,000	-	300,000	1,700,000	15.0%	E. Waite / P. McNab	Locations identified. Staff are reviewing co-ordination requirements and design is underway.
2021	4032111112	CP Minor Mtnc Ward 12 CCBF	2,000,000	2,353	-	1,997,647	0.1%	E. Waite / P. McNab	Locations identified. Staff are reviewing co-ordination requirements and design is underway.
2021	4032111113	CP Minor Mtnc Ward 13 CCBF	2,000,000	-	-	2,000,000	0.0%	E. Waite / P. McNab	Locations identified. Staff are reviewing co-ordination requirements and design is underway.
2021	4032111114	CP Minor Mtnc Ward 14 CCBF	2,000,000	-	-	2,000,000	0.0%	E. Waite / P. McNab	Locations identified. Staff are reviewing co-ordination requirements and design is underway.
2021	4032111115	CP Minor Mtnc Ward 15 CCBF	2,000,000	-	-	2,000,000	0.0%	E. Waite / P. McNab	Locations identified. Staff are reviewing co-ordination requirements and design is underway.
2021	4032111222	Annual New Sidewalk Program	1,546,000	975	4,396	1,540,629	0.3%	B. Hollingwood / M. Field	Standard Operating Procedure in the approval stage to operationalize and identify priorities for implementation.
2021	4032111225	Geotechnical Investigation	1,440,000	200,564	721,527	517,909	64.0%	E. Waite / P. McNab	2021 contract awarded and underway. 2022 budget/contract will be included in this project ID. Anticipate completion of 2021/22 contracts by year end 2023.

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2021	4032111777	Pavement Degredation Funds	-	-	-	-	N/A	E. Waite / P. McNab	Holding account for fees collected for pavement degradation through the road cuts program. To be used to offset road rehabilitation/reconstruction costs.
2021	4032117144	Claremont Access-Walls 1 & 2	150,000	325	-	149,675	0.2%	E. Waite / R. Sandoval	Ongoing multi-year project. Technical Study in 2022, Design in 2024, Construction in 2026
2021	4032118217	Bridge & Culvert Mtnc - ES	3,913,000	1,203,888	1,171,010	1,538,102	60.7%	E. Waite / R. Sandoval	Account to be consolidated with the Bridge & Culvert Maintenance - TOM.. Moving forward we will only have one annual Bridge & Culvert Maintenance Account.
2021	4032118218	OSIM Bridge & Culvert Insp	980,000	378,624	76,194	525,182	46.4%	E. Waite / R. Sandoval	2021 Contract awarded and underway. 2022 budget/contract will be included in this project ID. Anticipate completion of 2021/22 contracts by year end 2023.
2021	4032118219	Structural Investigation & Rp	930,000	225,879	196,763	507,357	45.4%	E. Waite / R. Sandoval	Ongoing - work in progress. Used for Bridge/Retaining Wall investigations.
2021	4032118279	Bridge 279 - Safari	150,000	325	-	149,675	0.2%	E. Waite / R. Sandoval	Ongoing multi-year project. Design in 2022, Construction deferred to 2024 due to late scope input
2021	4032118282	Bridge 282-Longwood Hwy 403	1,500,000	544,624	363,188	592,189	60.5%	E. Waite / R. Sandoval	C15-07-22 (BR) - construction 2022
2021	4032118329	Bridge 329 - Burlington St E	420,000	125,609	8,418	285,973	31.9%	E. Waite / R. Sandoval	Ongoing multi-year project. 2021 Technical Study, 2022 Design, 2025 Construction.
2021	4032119102	Arvin - Dosco to Jones	300,000	325	-	299,675	0.1%	E. Waite / G. Wuisman	2021 design ongoing with construction in 2025
2021	4032119104	Hatt & Bond - King to Market	400,000	325	4,370	395,305	1.2%	E. Waite / G. Wuisman	Functional Design Completed. Currently reviewing scope for storm outfall changes. Consultant is being engaged and detailed design will begin once Scope is finalized.
2021	4032119105	Barton - Ottawa to Kenilworth	150,000	325	-	149,675	0.2%	E. Waite / G. Wuisman	2021 design ongoing with construction in 2025
2021	4032119106	Kelvin - Old Orchard to s end	390,000	24,133	277,003	88,863	77.2%	E. Waite / S. Jacob	C15-15-22 - Q3 2022 construction start
2021	4032119108	Concession & Mountain Brow	5,050,000	591	-	5,049,409	0.0%	E. Waite / S. Jacob	Design change and coordination with Councillor. Q4 2022 Tender with 2023 Construction.
2021	4032119109	Scenic - Mohawk to Chateau Crt	5,150,000	82,699	31,448	5,035,852	2.2%	E. Waite / S. Jacob	Project tender date moved to Q3 of 2022 due to utility issues.
2021	4032119111	HWY 8 - Bond to Woodleys Lane	970,000	406,858	531,244	31,898	96.7%	M. Oddi	Complete - pending final review/audit/payment
2021	4032119112	Strathearne-Main to Britannia	2,000,000	325	-	1,999,675	0.0%	E. Waite / G. Wuisman	2021 design ongoing with construction in 2024
2021	4032119114	Pinelands - Teal - et al	300,000	325	-	299,675	0.1%	E. Waite / G. Wuisman	2021 design ongoing with construction in 2024
2021	4032119115	Strathearne - Brampton to gate	150,000	325	-	149,675	0.2%	E. Waite / G. Wuisman	2021 design ongoing with construction in 2024
2021	4032119122	Barton - Sherman to Ottawa	300,000	325	-	299,675	0.1%	E. Waite / G. Wuisman	2021 design ongoing with construction in 2024
2021	4032149555	QA-QC Service Contract 2021	495,000	1,926	38,076	454,998	8.1%	E. Waite / M. Oddi	Funds will be used for 2021/22 QA-QC. 2022 budget/requirements will be included in this project ID. Anticipate completion of 2021/22 contracts by year end 2023.
2021	4032155102	Facilitation for MCEA PICs	50,000	5,202	29,753	15,045	69.9%	E. Waite / D. Sharma	The Study and EA is underway
2021	4032155140	Dickenson EA	450,000	8,956	-	441,044	2.0%	E. Waite / D. Sharma	The Study and EA on hold Q4 2023
2021	4032155141	West 5th EA - Rymal to Stone	250,000	542	-	249,458	0.2%	E. Waite / D. Sharma	The Study and EA is underway.
2021	4032155145	Escarpment Erosion Study	350,000	758	-	349,242	0.2%	E. Waite / R. Sandoval	Multi-year assignment with McMaster University under Procurement Policy 11 to determine erosion rates at various escarpment crossings Citywide.
2021	4032155522	SoTI - Asset Management	200,000	44,856	152,544	2,599	98.7%	E. Waite / P. McNab	Ongoing - work in progress.
2021	4032155556	Mapping Update	158,000	29,221	-	128,779	18.5%	D. Lamont/ C. Lauricella	Ongoing - work in progress. Anticipate completion year end 2022.
2021	4032158001	Consult and Accommodation	266,000	260	1,994	263,747	0.8%	E. Waite / D. Sharma	Funding is available on an as needed basis for site-specific project requirements for appropriate and thorough project consultation solutions.

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2021	4032162073	Field Data Systems Program	267,000	105,503	-	161,497	39.5%	D. Lamont/ C. Lauricella	Ongoing - work in progress. Anticipate completion year end 2022.
2021	4042110004	Escarpment Slope Stabilization	2,470,000	674,023	100,021	1,695,957	31.3%	E. Waite / R. Sandoval	This account is used to fund maintenance, minor rehabilitation / urgent escarpment slope stabilization projects: 2021 allocation includes: Partial funding (\$460k) for C15-49-20(AM) - Sherman Access West & C15-71-22 (H) - Kenilworth AC Drapery mesh
2021	4042110417	Annual Retaining Wall Rehab	1,814,000	359,612	520,851	933,537	48.5%	E. Waite / R. Sandoval	Ongoing - work in progress. Anticipate completion year end of 2023. Infrastructure Renewal - Structures to create individual Project Sheets for ongoing programmed projects.
2021	4242109142*	W14 Complete St Enhancement	300,000	-	-	300,000	0.0%	M. Field	Constructing implementation plan for phase 1. Installations to begin in late 2022 / spring 2023.
2021	4242109501*	Albright-Quigley to Nicklaus	300,000	174,722	40,963	84,314	71.9%	M. Oddi	Complete - pending final review/audit/payment
2021	4242109502*	Greenford - Queenston to end	402,000	394,159	-	7,841	98.0%	M. Oddi	To Be Closed - JUNE 30, 2022 - project completed under budget. \$7,840.98 funds to be returned to Ward 5 Area Rating reserve.
2021	4242109506*	Oakland-Kentley to Ellingwood	590,000	247,285	45,334	297,380	49.6%	M. Oddi	Complete - pending final review/audit/payment
2021	4242109507*	Ellingwood Sidewalks	410,000	370,928	15,502	23,570	94.3%	M. Oddi	Complete - pending final review/audit/payment
2021	4242109802*	Monarch & West 2nd	750,000	421,556	4,015	324,429	56.7%	M. Oddi	Complete - pending final review/audit/payment
2021	4242110555*	2021 Chargebacks - Area Rating	-	811,848	-	(811,848)	N/A	E. Waite / P. McNab	To fund Engineering Services staffing costs through capital for work on Area Rating related capital projects, both in-year and future.
2021	4662115820	Traffic Counts Program	480,000	192,999	96,335	190,666	60.3%	M. Field	Term 5 of the contract, current contracts ends in spring 2023. Funds to be used for traffic studies (TMC/ATR)
2021	4032101098	CCBF Staffing Costs	850,000	-	-	850,000	0.0%	0.00%	To fund Engineering Services staffing costs for CCBF projects
2022	4032210520	RW0520-Lawrence Road	1,000,000	5,007	7,668	987,325	1.3%	Susan Jacob	2023 Construction
2022	4032218050	Bridge 050 - Third Rd E	200,000	-	-	200,000	0.0%	Susan Jacob	Design 2022, Construction 2023
2022	4032218086	Bridge 086 - Cross St 25m s o	150,000	-	-	150,000	0.0%	Susan Jacob	Project cancelled and re-budgeted through 2023 Rates Budget as it has been determined that Bridge 086 - Cross St falls within the culvert program in the Storm Budget rather than the bridge program within the Roads Budget. Appropriating \$81,000 to project ID 4032180188 (Trinity - Cormorant southerly) in order to award contract C15-51-22 (H).
2022	4032218105	Bridge 105 - Book Rd W	200,000	-	-	200,000	0.0%	Susan Jacob	Design 2022, Construction 2023
2022	4032218111	Bridge 111 - Mineral Springs	400,000	-	-	400,000	0.0%	Susan Jacob	Design 2022, 2023 Construction
2022	4032218113	Bridge 113 - Sulphur Springs	200,000	-	-	200,000	0.0%	Susan Jacob	Design 2022, 2023 Construction
2022	4032218280	Bridge 280 - Claremont Access	150,000	-	-	150,000	0.0%	Susan Jacob	Design funding in 2022, however waiting for final scope input so Design will likely take place in 2023. Construction scheduled for 2025.
2022	4032218294	Bridge 294 - Rousseaux	430,000	3,053	5,053	421,894	1.9%	Susan Jacob	Design 2022, 2023 Construction
2022	4032218301	Bridge 301 - Cootes Dr, 660m e	150,000	-	24,915	125,085	16.6%	Susan Jacob	Tech Study 2022, Design 2023, Construction 2025
2022	4032218318	Bridge 318 - Claremont Access	50,000	-	-	50,000	0.0%	Susan Jacob	Design funding in 2022, however waiting for final scope input so Design will likely take place in 2023. Construction scheduled for 2025.
2022	4032218330	Bridge 330 - Birch Ave	300,000	-	-	300,000	0.0%	Susan Jacob	New 2022 Project - Need Review, project scope may be changed or cancelled
2022	4032218346	Bridge 346 - Centre Rd, 195m	150,000	-	23,448	126,552	15.6%	Susan Jacob	Tech Study 2022, Design 2023, Construction 2025
2022	4032218347	Bridge 347 - Carlisle Rd, 355	120,000	-	11,924	108,076	9.9%	Susan Jacob	ESA 2022, Des 2023, Construction 2025
2022	4032218350	Bridge 350 - Centre	180,000	-	23,448	156,552	13.0%	Susan Jacob	Tech/ESA 2022, Des 2023, Construction 2025
2022	4032218464	Bridge 464 - Regional Rd 56	100,000	-	81,107	18,893	81.1%	Susan Jacob	ESA/Des 2022, Construction 2023
2022	4032219105	Rymal - Upper James to Upper W	180,000	-	-	180,000	0.0%	Susan Jacob	2022 design ongoing with construction in 2024
2022	4032219106	Rymal - Upper Ottawa to Dartna	180,000	-	-	180,000	0.0%	Susan Jacob	2022 design ongoing with construction in 2024
2022	4032219107	Duke - Hess to W end & Robinsn	150,000	-	-	150,000	0.0%	Susan Jacob	2022 design ongoing with construction in 2024

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2022	4032219196	Governor's – Main to Ogilvie	1,140,000	-	-	1,140,000	0.0%	Susan Jacob	Currently with the Consultant for detailed design. Should be Tender ready for Q4 or Q1 2023. Bell relocation costs still to be finalized and invoiced for ~\$160K
2022	4032255215	Highway 403 Ramp EA	134,000	-	134,000	-	100.0%	Brian Hollingworth	Project has commenced and in the data collection stage.
2022	4032255222	Corridor Infra Cond & Program	1,158,000	154,638	120,647	882,716	23.8%	Susan Jacob	Project is ongoing
2022	4032255242	Transportation Network Review	210,000	-	204,575	5,425	97.4%	Omar Shams	This project is in conjunction with 8122055001. Project is in procurement phase. Project will initiate in Q2, 2022
2022	4032255281	Southcote&Smith Collector EA	725,000	-	-	725,000	0.0%	Gavin Norman	To be initiated in 2023.
2022	4032255962	Road Network Pavement Inspecti	200,000	-	318,340	(118,340)	159.2%	Susan Jacob	Ongoing - anticipated completion Q1 2023. Cash Flow project - \$250k is included in the 2023 Budget.
2022	4032280253	Arvin Ave - McNeilly to Lewis	1,900,000	-	-	1,900,000	0.0%	Gavin Norman	Project will be delivered by developer in conjunction with development.
2022	4032280280	RHBP Nebo 800m so Twenty	350,000	-	-	350,000	0.0%	Susan Jacob	The project is currently in Class EA stage in conjunction RHBP - Dartnall Road Extension
2022	4032280281	Shaver - Trustwood to Garner	726,000	-	-	726,000	0.0%	Gavin Norman	Project will be delivered by developer in conjunction with development.
2022	4032280282	Binbrook - Binhaven to Fletchr	6,840,000	-	-	6,840,000	0.0%	Gavin Norman	Project will be delivered by developer in conjunction with development.
2022	4032280283	Twenty Road Extension	3,375,000	-	-	3,375,000	0.0%	Gavin Norman	Project not yet initiated
2022	4032280285	Southcote - Garner to 970m s	3,500,000	-	-	3,500,000	0.0%	Gavin Norman	Project will be delivered by developer in conjunction with development.
2022	4032280290	Mohawk – McNiven to Hwy 403	150,000	-	-	150,000	0.0%	Susan Jacob	2022 design ongoing with construction in 2024
2022	4042210204	Brookstream Slope Stabilizatio	200,000	-	-	200,000	0.0%	Susan Jacob	Consultant has been engaged for the slope stability design. Budget needs to be increased and tender will be ready for 2023 construction.
2022	4042210223	Nicola Tesla Underpass Lightin	200,000	-	16,100	183,900	8.1%	M. Field	Project is in design. Anticipated to be tendered in 2022.
2022	4042210418	Retaining Wall Maintenance	150,000	-	-	150,000	0.0%	M. Field	New contract being developed, available balance will go to that contract Q4 2022
2022	4042217678	Preventative Mtnc - Crack Seal	150,000	-	111,560	38,440	74.4%	M. Field	To be spent Q4 of 2022, remaining balance will be forwarded to 2023 project
2022	4242209105	Sanders Parkettes	100,000	-	-	100,000	0.0%	M. Field	This project is included in our Tender # 2, which is with the procurement now.
2022	4242209141	Garrow-Garth to Cranbrook	1,100,000	-	-	1,100,000	0.0%	Susan Jacob	2022 design ongoing with construction in 2023
2022	4242209201	Simcoe James AR W2	150,000	-	-	150,000	0.0%	Susan Jacob	2022 design ongoing with construction in 2026
2022	4242209202	Hughson Wood AR W2	150,000	-	-	150,000	0.0%	Susan Jacob	2022 design ongoing with construction in 2025
2022	4242209801	AR - Lynbrook Miami	750,000	432	722.255	27,313	96.4%	Susan Jacob	Ongoing - C15-06-22 - construction 2022
2022	4242209805	Rolston Dr - Road and Sidewalk	100,000	-	-	100,000	0.0%	Susan Jacob	Complete - pending final review/audit/payment

Sub-Total Roads 351,900,638 140,005,926 42,554,266 169,340,446 51.9%

Traffic Program

2014	4031420425	HWDSB - Upper Wentworth & Fieldway	250,000	412,801	-	(162,801)	165.1%	M. Field / M. Rahman	Project Complete - This project is to be cost recovered from the school board (funds not recovered yet) Work has been completed and legal is reviewing.
2015	4041514012	New Traffic Signal - Fifty & South Service Rd (Walmart)	500,000	64,324	-	435,676	12.9%	M. Field / M. Rahman	Complete - pending final review/audit/payment
2016	4031655642	Victoria - 2-way Conversion	360,000	333,622	58,855	(32,477)	109.0%	M. Field / M. Rahman	Complete. PO's to be closed.
2016	4031655643	Area Specific TM Plans	507,970	240,208	24,693	243,068	52.1%	S. Molloy	Waterdown Transportation Master Plan project is complete.
2016	4661620630	Two Way Road Conversion	630,000	568,640	51,899	9,461	98.5%	M. Field / M. Rahman	Project is 90% complete. Pending payments to railway.

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2017	4031720722	North End Traffic Management Plan (NETMP) Study	250,000	130,189	-	119,811	52.1%	B.Hollingworth/ S.Molloy	Program delayed due to COVID-19, engagement has been very limited, remaining funds to be utilized in 2022.
2017	4661720721	Pedestrian Crossovers	1,000,000	873,368	-	126,632	87.3%	M. Field / M. Rahman	Works are completed. Available funds can be used to offset costs in 4661720721, or 4662120525 which are also pedestrian crossover budgets.
2017	4661720726	New Traffic Signal - Dundas @ Evans/Skinner	250,000	41,987	-	208,013	16.8%	M. Field / M. Rahman	In construction. Anticipated completion in Q4 of 2022.
2018	4661820008	New Traffic Signal Installation Program - 2018	584,345	448,910	34,587	100,848	82.7%	M. Field / M. Rahman	Complete - to be closed once p.o. has been paid/cleared
2018	4661820821	New Traffic Signal - Drakes @ North S Rd	500,000	44,531	-	455,469	8.9%	M. Field / M. Rahman	Consultant reviewing complex design needs. No anticipated construction schedule at this time.
2018	4661820822	New Traffic Signal - Fifty @ North S Rd	80,000	26,992	42,852	10,156	87.3%	M. Field / M. Rahman	Design discussion on-going between the City and MTO, anticipated to continue into 2023. Seeking to finalize design and obtain MTO's approval in 2023.
2018	4661820823	New Traffic Signal - Fruitland@North S R	80,000	26,849	42,992	10,159	87.3%	M. Field / M. Rahman	Design discussion on-going between the City and MTO, anticipated to continue into 2023. Seeking to finalize design and obtain MTO's approval in 2023.
2019	4031980940	New Signal - Garner @ Hwy 6	650,000	-	-	650,000	0.0%	M. Field / M. Rahman	Addressed all the comments from MTO. Sent design back to MTO. Waiting on further comments from MTO. Stand alone contract. (C15-43-22(TR)). Works will not be issued until MTO provides response and approval to proceed.
2019	4661920001	ATMS - Advanced Traffic Management System - 2019	1,500,000	720,348	226,001	553,650	63.1%	M. Field / C. King	Consultant study underway. Anticipated to be completed in Q3 2022. Future direction for expenditures to be set at that time. \$550,000 being used to WIP fund 2023 program (4662320001)
2019	4661920008	New Traffic Signal Installation Program	1,242,000	524,585	10,517	706,897	43.1%	M. Field / M. Rahman	Complete - to be closed once p.o. has been paid/cleared
2019	4661920921	New Traffic Signal - Waterdown Rd/Mill St @ Mountain	250,000	-	-	250,000	0.0%	M. Field / M. Rahman	Project Delayed - Project on hold - Development related
2019	4661920922	New Traffic Signal - Rymal Rd west of Walmart Access	100,000	82,066	5,613	12,321	87.7%	M. Oddi	Ongoing - C15-50-19 - surface asphalt in 2022
2019	4661920923	New Traffic Signal - RR 56 at Dalgleish Rd	250,000	113,877	12,724	123,399	50.6%	M. Field / M. Rahman	Intersection is built and activated. Rymal project being managed by ES. All costs not fully charged yet.
2019	4661920925	Traffic Signal Modifications - First Rd at Mud St	150,000	124,364	-	25,636	82.9%	M. Field / M. Rahman	To be closed once funding from Developer has been collected and deposited.
2019	4661920926	New Traffic Signal - Rymal at Canadian Tire Access	200,000	148,951	8,626	42,423	78.8%	M. Oddi	Ongoing - C15-50-19 - surface asphalt in 2022
2019	4661920927	New Traffic Signal - Rymal (opposite Celestial Crescent)	100,000	60,079	10,608	29,313	70.7%	M. Oddi	Ongoing - C15-50-19 - surface asphalt in 2022
2019	4661920930	Neighbourhood Speed Reduction Initiative	1,750,000	1,053,399	-	696,601	60.2%	M. Field	Phase 2 of 4 completed. Phase 3 underway. Tender in queue with procurement for remainder of project to be substantially complete by end of 2022.
2019	4661920988	Signal Controller Wrapping Project	150,000	43,506	20,071	86,423	42.4%	M. Field / C. King	Expanding cabinet wrapping to more locations. Work on-going.
2019	4661955942	Victoria Ave N - One-way to Two-way Traffic Conversion - Phase 2	450,000	394,411	61,048	(5,459)	101.2%	M. Field / M. Rahman	Complete. PO's to be closed.
2019	4661955946	Autonomous / Connected Vehicles	300,000	17,554	3,500	278,946	7.0%	M. Field / C. King	Mandate for this program under review presently.
2020	4662020001	ATMS-Advanced Traffic Mgmt	750,000	181,125	-	568,875	24.2%	M. Field / C. King	Consultant study underway. Anticipated to be completed in Q3 2022. Future direction for expenditures to be set at that time. \$200,000 being used to WIP fund 2023 program (4662020001)
2020	4662020012	Wilson-Victoria-Sherman TwoWay	300,000	-	-	300,000	0.0%	M. Field / M. Rahman	Project not initiated yet. TP undertaking preliminary design up to this point.
2020	4662020019	Annual Traffic Control RP 20	400,000	91,530	-	308,470	22.9%	M. Field / C. King	New cabinet tender is out. To be awarded with replacements beginning under the new tender in Fall of 2022. Controller replacements are on-going. Completed 40 of 82 controllers, 42 remaining and approximately 30 cabinets to be installed by Q4 2022.
2020	4662020020	New Signal - Rymal @ Arrowhead	180,000	160,068	-	19,932	88.9%	M. Field / M. Rahman	Intersection built. Activated in May 2022. Intersection requires SL pole to be installed on NW corner. Then project is complete.
2020	4662020021	New Signal - Center Rd	300,000	-	-	300,000	0.0%	M. Field / M. Rahman	in design - to be assigned to consultant shortly.
2020	4662020023	New Signal-King@Kenilwrth Ramp	250,000	-	-	250,000	0.0%	M. Field / M. Rahman	Tender 1 Awarded July 11. Works beginning soon.

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2020	4662020026	New Signal @ 36 Dundas	250,000	74,891	-	175,109	30.0%	M. Field / M. Rahman	Signal at Leavitt is completed and activated. Local PXO on Leavitt has recently resolved outstanding deficiencies. PXO installation waiting on materials. Anticipated completion in Q3 of 2022.
2020	4662020028	New Signal-StoneChurch@Chesley	130,000	61,052	44,725	24,223	81.4%	M. Field / M. Rahman	Activated May 26, 2022. All installation and restoration work complete.
2020	4662020029	New Signal - Bernie Custis	300,000	-	-	300,000	0.0%	M. Field / M. Rahman	Location of crossing has presented challenges due to proximity of other traffic infrastructure. Project undergoing needs assessment in the general area to determine optimal crossing points. Work being done in consultation with the Ward councillor.
2020	4662020050	Engagement - Vision Zero	500,000	3,283	-	496,717	0.7%	M. Field	Funds were not utilized due to covid. Due to staffing changes, mandate for this program will be outlined and rolled out prior to Q4 2022. Upset limit 400k earmarked towards Main St two way study.
2020	4662020051	Education - Vision Zero	400,000	238,426	-	161,574	59.6%	M. Field	Education programs on-going, being lead through communications
2020	4662020052	Evaluation - Vision Zero	200,000	96,774	3,125	100,101	49.9%	M. Field	Consultant study underway, re-evaluating program funding for Vision Zero. Estimated completion is Q4 2022. Funding additional road safety corridor review
2020	4662020053	Eng Priorities - Vision Zero	460,000	335,406	96,833	27,761	94.0%	M. Field	In Service Road Safety Reviews are underway for 15 intersections and 4 corridors, additionally funding some pxo implementations . Funding additional road safety corridor reviews
2020	4662020210	Queen-Main to King TwoWay PH2	500,000	20,345	105,007	374,648	25.1%	M. Field / M. Rahman	Tender Awarded July 11. Works beginning soon.
2020	4662020522	Traffic Eng - Signal Design	155,000	122,722	5,671	26,608	82.8%	M. Field / M. Rahman	This account is to fund design work prior to capital budget approval.
2020	4662020525	IPS - Intersection Ped Signal	370,000	213,960	40,885	115,155	68.9%	M. Field / M. Rahman	All field works completed. Processing final payments. Budget to be closed at end of 2022.
2020	4662020531	APS - Accessible Ped Signals	100,000	6,134	-	93,866	6.1%	M. Field / C. King	A few locations are planned for APS upgrade for end of 2022. \$50k being used to WIP fund 2023 program (4662320531)
2020	4662020721	Pedestrian Crossovers	300,000	574,296	-	(274,296)	191.4%	M. Field / M. Rahman	Work is complete. The deficit caused by higher prices, it will be addressed through WIP funding.
2021	4242109104*	Traffic Calming Ward 1	60,000	-	-	60,000	0.0%	M. Field	Emerson St and Rifle Range Rd DSS installed, speed cushions installed in fall 2021-pending final review/audit/payment
2021	4242109105*	Bumpouts Sanders & Hollywood	40,000	-	-	40,000	0.0%	M. Field / M. Rahman	Project in Design for implementation later in 2022 or in early 2023.
2021	4242109106*	Raised Intersectn King & Haddon	150,000	-	-	150,000	0.0%	M. Field / C. King	Studying intersections in area to determine appropriate treatments for implementation in late 2022/2023.
2021	4242109203*	Beasley Nbhd Safety Audit	149,999	81,681	69,731	(1,413)	100.9%	M. Field	Ongoing - Expected completion date, end of Q4
2021	4242109204*	Curb Extension - MacNab & Barton	92,000	-	-	92,000	0.0%	M. Field / M. Rahman	Tender Awarded July 11. Works beginning soon.
2021	4242109604*	Traffic Calming W6 various	259,200	145,140	-	114,060	56.0%	M. Field	Program on-going. Work continues to be completed on an as requested basis.
2021	4242109606*	Dynamic Speed Signs Ward 6	57,000	-	-	57,000	0.0%	M. Field	Work Complete. Journal entry to be processed to record costs.
2021	4242109608*	W6 Speed Signs - Limeridge Rd	19,000	-	-	19,000	0.0%	M. Field	Work Complete. Journal entry to be processed to record costs.
2021	4662110012	Railway Road Crossing Rehab	316,000	-	-	316,000	0.0%	M. Field / S. Gagne	This is a reactionary account based on the needs of the Railway providing us with work they require to be completed. Project ownership has changed and TOM is working on the utilization of the funds. Project work pending railway coordination.
2021	4662110018	Cootes Drive_Spencer Creek	560,000	276	506,873	52,851	90.6%	M. Field / K. Milligan	Work underway. Anticipated to be completed by end of 2022.
2021	4662116102	Traffic Calming	450,000	820	40,527	408,653	9.2%	M. Field	Speed cushion implementations, to be used as needed and TC warranted. May also need to be utilized to assist with larger traffic calming review implementations
2021	4662120011	Traffic Signal Upgrades	600,000	225,810	-	374,190	37.6%	M. Field / C. King	Operation driven upgrades still on-going. Focusing on PCS as main output for 2022.
2021	4662120013	Signal Mod - Nebo @ Rymal	200,000	433	-	199,567	0.2%	M. Field / M. Rahman	Project associated with Nebo Construction. Has been deferred to 2023.
2021	4662120017	Traffic Signal LED Upgrade	420,000	270,483	-	149,517	64.4%	M. Field / P. Locs	2022 installations are 50% complete. Project anticipated to be completed by Q4 2022.
2021	4662120019	Annual Traffic Control RP 21	575,000	287,935	-	287,065	50.1%	M. Field / C. King	New cabinet tender is out. To be awarded with replacements beginning under the new tender in Fall of 2022. Controller replacements are on-going. Completed 40 of 82 controllers, 42 remaining and approximately 30 cabinets to be installed in 2022.

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			a	b	c	d	e		
2021	4662120048	Durable Pavement Markings	852,000	113,078	-	738,922	13.3%	M. Field / K. Milligan	Work ongoing. Upgrading all turn arrows to durable. Upgrading crosswalks. Upgrading all stop controls in the region to stop-bars.
2021	4662120050	Engagement - Vision Zero	190,000	25,440	-	164,560	13.4%	M. Field	Expenditures have been set back due to staffing changes, leadership changes and industry delays. Mandate for this program will be outlined prior by Q4 2022.
2021	4662120051	Education - Vision Zero	800,000	446,758	-	353,242	55.8%	M. Field	Education programs on-going, being lead through communications
2021	4662120052	Evaluation - Vision Zero	250,000	29,854	20,284	199,862	20.1%	M. Field	Consultant study underway, re-evaluating program funding for Vision Zero. Estimated completion is Q4 2022. Funding additional road safety corridor review
2021	4662120053	Eng Priorities - Vision Zero	750,000	198,823	198,344	352,833	53.0%	M. Field	In Service Road Safety Reviews are underway for 15 intersections and 4 corridors, additionally funding some pxo implementations. Funding additional road safety corridor reviews. Funding Main St Two-Way conversion costs (excluding pavement markings)
2021	4662120126	New Signal - Nebo @ Twenty	250,000	542	-	249,458	0.2%	M. Field / M. Rahman	Project managed through Engineering Services. Deferred to 2023.
2021	4662120132	Wentworth St Modifications	100,000	-	-	100,000	0.0%	M. Field / M. Rahman	Project needs under review with Transportation Systems to provide key inputs into design. Design anticipated to begin in 2022.
2021	4662120522	Traffic Eng - Signal Design	250,000	-	-	250,000	0.0%	M. Field / M. Rahman	Design assignments in the process of award. Anticipated to use whole budget by Q4 2022.
2021	4662120529	Upper James - Ped Improvements	600,000	286,268	152,540	161,192	73.1%	M. Field	Complete - to be closed once p.o. has been paid/cleared
2021	4662120531	APS - Accessible Ped Signals	250,000	36,083	-	213,917	14.4%	M. Field / C. King	A few locations are planned for APS upgrade for end of 2022. \$100k being used to WIP fund 2023 program (4662320531)
2021	4662120540	Signal Moderniz Coord with ESI	360,000	43,596	-	316,404	12.1%	M. Field / M. Rahman	Project Funding associated with scheduled construction of North Waterdown Drive (e/w corridor). Parkside & Robson, Parkside & Boulding, Parkside & North Waterdown Drive and North Waterdown Drive & Rail Trail IPS. Projects being delivered through engineering services. Presently underway with delivery to continue in 2022/2023
2021	4662120720	Plastic Pavement Marking Rehab	1,000,000	74,238	-	925,762	7.4%	M. Field / K. Milligan	Work ongoing. Re-applying durable markings to faded inventory. Focusing on 5 years and older - all ladder crosswalks and bike-lane.
2021	4662120722	Overhead Sign Structure	550,000	-	-	550,000	0.0%	M. Field	Update provided to Council on February 14, 2022, PW22008. Project currently in tendering stage with work expected to begin in Q3 2022.
2021	4662141105	Repave Upper Ottawa rear lot	100,000	-	95,000	5,000	95.0%	M. Field	Lot repaved in June 2022. Contract billing to be finalized in Q3. Project to be closed by year end.
2021	4662220522	Transportation Eng Design	45,000	-	-	45,000	0.0%	M. Field / M. Rahman	Fund will be used to complete the design works
2022	4032211223	New Sidewalk - Missing Links	250,000	-	-	250,000	0.0%	M. Field	No work has begun yet. Transportation Planning assembling the needs list.
2022	4242209102	Dundurn Dynamic Speed Signs	20,000	-	-	20,000	0.0%	M. Field	To be purchased/installed. Work anticipated to be done in 2023.
2022	4242209104*	W1 Roadway Safety Improvements	342,000	-	-	342,000	0.0%	M. Field	New budget - project to be initiated in Fall 2022 or early 2023.
2022	4242209205	Harbour Front Dr Safety Impr	40,000	-	-	40,000	0.0%	M. Field	Speed cushion to be installed in fall program. PXO/raised crosswalk in 2023
2022	4242209302*	W3 Complete Streets Impl	450,000	-	-	450,000	0.0%	M. Field	Ward 3 Complete Streets implementation funding to be used in 2022/23
2022	4242209601	Eaglewood Dr Speed Cushions	14,000	-	-	14,000	0.0%	M. Field	To be installed in fall 2022
2022	4242209703*	W7 Speed Cushions Berko Ave	14,000	-	-	14,000	0.0%	M. Field	To be installed in fall 2022
2022	4242209704	East 26 Speed Cushions	7,000	-	-	7,000	0.0%	M. Field	To be installed in fall 2022
2022	4242209806*	Ward 8 Traffic Calming	553,000	8,026	-	544,974	1.5%	M. Field	Ward 8 Complete Streets Phase 1 (short term) implementation funding to be used in 2022 and 2023
2021	4662120001	Advanced Traffic Mgmt System	750,000	6,805	-	743,195	0.9%	M. Field	Consultant study underway. Anticipated to be completed in Q3 2022. Future direction for expenditures to be set at that time.
2021	4662120525	Pedestrian Crossovers Type B&C	200,000	73,741	251,781	(125,522)	162.8%	M. Field	Work is in progress. Final payments to be made.
2022	4662201099	TOM Staffing for ES Projects	520,000	12,768	-	507,232	2.5%	M. Field	Journal entry to be completed at year end to recover costs.
2022	4662210020	Street Lighting Pole Replaceme	420,000	-	-	420,000	0.0%	M. Field	Tender is out. Works to begin in Q3 2022.
2022	4662210021	Stoney Creek Metal Pole Replac	275,000	-	-	275,000	0.0%	M. Field	Tender is in draft and will be released in Q3 2022. Works to begin in Q3/Q4 2022.
2022	4662210022	Dundas St - Street Lighting	200,000	-	9,000	191,000	4.5%	M. Field	Streetlighting in design with consultant. To be tendered to construction in Fall of 2022.

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2022	4662210023	Sanders, Thorndale Street Light	35,000	-	14,800	20,200	42.3%	M. Field	Project is in design. Anticipated to be tendered in 2022.
2022	4662210217	In-Fill Street Lights Ancaster	250,000	-	-	250,000	0.0%	M. Field	Project Design being finalized with tender to be created/issued in Q3 2022.
2022	4662210220	Signal & Pole Condition Assess	150,000	-	-	150,000	0.0%	M. Field	Consulting assignment to be started in Q3 of 2022.
2022	4662220211	Wilson & Shaver - Ped Cross	220,000	-	-	220,000	0.0%	M. Field	Tender Awarded July 11. Works beginning soon.
2022	4662220222	New Signal Main & Paradise	308,000	-	-	308,000	0.0%	M. Field	Project has been placed on hold due to pending LRT project.
2022	4662220223	New Signal - York @ Old Guelph	550,000	-	-	550,000	0.0%	M. Field	Presently in design. Anticipated to go to tender in 2022.
2022	4662220224	Trffic Signal - RR56 @ Kirk Rd	330,000	-	-	330,000	0.0%	M. Field	Anticipated to begin design in Q3 2022.
2022	4662220225	Trffic Signal - S Serv Rd	220,000	-	-	220,000	0.0%	M. Field	Tender Awarded July 11. Works beginning soon.
2022	4662220226	Signalized Intersection Asset	150,000	-	-	150,000	0.0%	M. Field	Consulting assignment to be started in Q3 of 2022.
2022	4662220227	New Signal-Wellington & Hunter	250,000	-	-	250,000	0.0%	M. Field	Intersection is in design. Anticipated to go to tender in 2022.
2022	4662220228	Signal - Mud & First	350,000	-	-	350,000	0.0%	M. Field	Intersection is undergoing design review. Will be tendered later in 2022.
2022	4662220229	New Signal - Fennell @ E43	330,000	-	-	330,000	0.0%	M. Field	Tender Awarded July 11. Works beginning soon.
2022	4662220230	New Signal - Rymal&Pritchard	330,000	-	-	330,000	0.0%	M. Field	Contract anticipated to be released in Q3 of 2022.
2022	4662220232	New Signal York & Olympic	275,000	-	-	275,000	0.0%	M. Field	Design started. Anticipated to go to tender in Fall 2022.
2022	4662220234	Main & Paradise -Ped Crossover	320,000	-	-	320,000	0.0%	M. Field	Project has been placed on hold due to pending LRT project.
2022	4662220242	Upper James & White Church	400,000	-	-	400,000	0.0%	M. Field	Project is in design.
2022	4662220244	Cootes MUP (Hatt Phase 2)	231,000	4,420	29,449	197,131	14.7%	M. Field	Functional Design completed. Going to detailed design. Anticipated to be tendered in Fall 2022.
2022	4662220245	Hamilton-Brantford Rail Trail	450,000	-	-	450,000	0.0%	M. Field	Contract anticipated to be released in Q3 of 2022.
2022	4662220246	Upper Gage & Stone Church	275,000	-	-	275,000	0.0%	M. Field	Intersection in undergoing safety review as part of a corridor review of Upper Gage from Mohawk to Stone Church to inform the design. Anticipated to design and tender in Fall of 2022.
2022	4662220247	Stone Church - Arbour to RHVP	755,000	-	-	755,000	0.0%	M. Field	Project is undergoing functional design. Anticipated to go tender in Fall 2022.
2022	4662220248	Victoria Cannon Stinson	380,000	-	-	380,000	0.0%	M. Field	Project is in design.
2022	4662220250	North End Gateway	100,000	-	-	100,000	0.0%	M. Field	Update to be provided by Transportation Planning.
2022	4662220280	Eco Counter Program	140,000	1,165	-	138,835	0.8%	M. Field	Actively counting pedestrians and cyclists, includes annual data fees and battery replacements. Keddy trail project to be initiated in Q3.
2022	4662220285	Rebecca - John to Catharine	750,000	-	-	750,000	0.0%	M. Field	Project is development driven. No recent updates.
2022	4662220541	Signal Mod Queenston & Kenora	275,000	-	-	275,000	0.0%	M. Field	Tender Awarded July 11. Works beginning soon.
2022	4662220542	Signal Mod Barton & Kenilworth	710,000	52,197	136,052	521,751	26.5%	M. Field	Currently in construction. Project works underway.
2022	4662220723	Portable Variable Message Sign	270,000	70,840	124,150	75,010	72.2%	M. Field	Signs utilized for messaging on the Linc and RHVP on an on-going basis. New contract established for 2022.
2022	4662220988	Signal Cabinet Wrapping	50,000	-	-	50,000	0.0%	M. Field	Expanding cabinet wrapping to more locations. Work on-going.
2022	4662255200	TOC Upgrades	250,000	-	44,766	205,234	17.9%	M. Field	PO created for TOC stockroom racking upgrade - Installation to start beginning of September. Feasibility Assessment underway for compound roof. New forklift purchase targeted for Q4 2022
2022	4662255201	Sherman Access Cut Equipment	175,000	-	-	175,000	0.0%	M. Field	Consultant study to be issued in 2022.
2022	4662255240	Capacity Reviews&Closure Plans	75,000	-	-	75,000	0.0%	M. Field	Five locations to be reviewed in 2022.
2022	4662255241	Asset Management & GIS Process	350,000	-	-	350,000	0.0%	M. Field	New 2022 Project
2022	4662255242	Decorative St Light LED Study	80,000	-	-	80,000	0.0%	M. Field	Consultant study to be put out in Q3 of 2022.

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<i>Sub-Total Traffic Program</i>			42,063,514	11,172,794	2,604,128	28,286,592	32.8%		
<i>Operations and Maintenance</i>									
2017	4031710715	Railway Crossings - Review and Upgrades	2,563,000	664,304	568,893	1,329,803	48.1%	M. Field / S. Gagne	UPS work underway. Interconnect/Signals Upgrades contract to be issued in summer/fall 2022. Project pending railway coordination.
2020	4032011045	LINC Rehabilitation	5,400,000	3,682,598	1,118,658	598,744	88.9%	E. Waite / G. Wuisman	Project is ongoing for annual repairs of the LINC until such time as reconstruction takes place.
2020	4662020722	Overhead Sign Structure	450,000	10,794	-	439,206	2.4%	M. Field	\$50k being used to WIP fund 2023 project. Update provided to Council on February 14, 2022, PW22008. Project currently in tendering stage with work expected to begin in Q3 2022.
2015	4031541910	Snow Disposal Facility	2,085,000	470,226	19,331	1,595,443	23.5%	M. Field / B. Paul	Project Underway - North end land acquisition with Portfolio Mgmt Group. Working with Realty to determine a final location.
2017	4041757722	Road Operations - GPS/AVL Service	470,000	384,752	-	85,248	81.9%	M. Field / J. Sherriff	Ongoing – work in progress. Spending to include purchasing modems, AVL Kits and installations where required for TOM vehicles. Q1,2,3,&4
2017	4041757723	CMMS Mobile Application	360,000	303,231	-	56,769	84.2%	M. Field / J. Sherriff	System is live and still being used for Street Lighting & Catch Basin Inspection programs. No further upgrades or enhancements to be made due to the EAM implementation. System licenses have been renewed until Spring 2023 and will be renewed and used until the EAM rollout fully replaces City Works.
2019	4031951410	Roads Small Equip Purchase - 2019	50,000	37,844	-	12,156	75.7%	M. Field / B. Paul	Three trailer additions added at approximately \$24k, to be spent in Q4 2022. Delay getting equipment.
2019	4041910017	Street Lighting Capital Program - 2019	500,000	157,140	21,763	321,097	35.8%	M. Field / M. Rahman	Lighting upgrade on James St. and John St. Tunnels at Go tracks to begin in Fall 2022.
2019	4041941963	Brock Rd and Rockton Yard Improvements	442,000	113,797	30,391	297,812	32.6%	M. Field / B. Paul	Project on hold until further review is completed in Q3 2022. Project scope to be reviewed. Estimate and timeline to be confirmed later this year.
2020	4032010012	Railway Road Crossing Rehab	150,000	2,857	-	147,143	1.9%	M. Field / S. Gagne	This is a reactionary account based on the needs of the Railway providing us with work they require to be completed. Project ownership has changed and TOM is working on the utilization of the funds. Project work pending railway coordination.
2020	4032017241	Fencing & Sound Barrier Rehab	150,000	57,651	-	92,349	38.4%	M. Field / R. Marques	Work utilizing this account is completed on an as needed basis
2020	4032018216	Bridge & Culvert Mtn - TOM	150,000	-	-	150,000	0.0%	M. Field / R. Albertin	Available balance to be spent by Q4 2022 under new Bridge Maintenance Contract
2020	4032041065	Snow Disposal - Yard Improve	350,000	-	-	350,000	0.0%	M. Field / B. Paul	Project Delayed - Waiting for Land acquisition. This project is to improve the Snow Disposal Land, when appropriate location found.
2020	4032049040	District Sth-Outside Electric	175,000	174,726	41	233	99.9%	M. Field / B. Paul	Complete - to be closed once p.o. has been paid/cleared
2020	4032051410	Roads Small Equip Purchase	50,000	34,733	14,825	443	99.1%	M. Field / B. Paul	Small equipment replacements currently underway and to be utilized in 2022
2020	4042010017	Street Lighting - Capital	400,000	283,986	10,750	105,264	73.7%	M. Field / M. Rahman	Lighting upgrade on James St. and John St. Tunnels at Go tracks to begin in Fall 2022.
2020	4042011351	Roads - Alleyway Rehab	100,000	55,001	-	44,999	55.0%	M. Field / B. Paul	Work to be completed on an as needed basis in 2022. \$40k being used to WIP fund 2023 project (4042311351).
2020	4042057014	Drive Cam	250,000	-	-	250,000	0.0%	M. Field / B. Paul	Project Delayed on hold indefinitely
2021	4032110005	Annual Major Road Maintenance	1,500,000	1,244,194	272,064	(16,258)	101.1%	M. Field / R. Marques	Complete - to be closed once p.o. has been paid/cleared
2021	4032111224	Annual Sidewalk Replacement	1,750,000	655,912	942,967	151,121	91.4%	M. Field / R. Marques	P.O Commitments to be spent by Q4 2022 Available balance will be used to pay students and leftover to be used in 2023 program
2021	4032117241	Fencing & Sound Barrier Rehab	720,000	223,360	329,477	167,163	76.8%	M. Field / R. Marques	Work utilizing this account is completed on an as needed basis
2021	4032117677	Preventative Maintenance 2021	4,567,466	1,746,204	2,425,609	395,653	91.3%	M. Field / M. Pastuszok	P.O Commitments to be spent by Q4 2022 Available balance will be used in 2023 program
2021	4032118216	Bridge & Culvert Mtn - TOM	400,000	24,372	45,263	330,364	17.4%	M. Field / R. Albertin	Available balance to be spent by Q4 2022 under new Bridge Maintenance Contract
2021	4032121350	Fleet Additions - Roads O&M	900,000	573,311	-	326,689	63.7%	M. Field / B. Paul	Budget to be spent by year end 2022

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2021	4032141762	Facility Yard Maintenance 2021	495,000	54,796	4,920	435,284	12.1%	M. Field / B. Paul	Expected to spend \$370,000 currently, waiting on estimates from security on camera installations. Unplanned work expected to arise and be charged to this account also.
2021	4032151410	Roads Small Equip Purchase	100,000	21,468	4,277	74,255	25.7%	M. Field / B. Paul	Small equipment replacements currently underway and to be utilized in 2022
2021	4042111351	Roads - Alleyway Rehab	220,000	-	-	220,000	0.0%	M. Field / B. Paul	Work to be completed on an as needed basis in 2022
2021	4042117384	Annual Guiderail Upgrade 2021	800,000	376,210	426,634	(2,844)	100.4%	M. Field / R. Marques	Work completed as required due to MVA's in 2021. Work to be completed as required due to MVA's in 2022.
2022	4242209101*	Ward 1 Sidewalk Repair	240,000	-	101,500	138,500	42.3%	M. Field	Budget to be spent in 2023
<i>Sub-Total Operations and Maintenance</i>			25,787,466	11,353,469	6,337,363	8,096,634	68.6%		

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Lighting Program

2017	4041710016	Street Lighting Program - New Lights - 2017	700,000	472,114	19,733	208,153	70.3%	M. Field / M. Rahman	Funds to be utilized for development related / growth related in-fill lighting as necessary.
2021	4242109806*	Buchanan Pathway Lighting	180,000	-	-	180,000	0.0%	M. Field / M. Rahman	Contract awarded. Field works to begin in Q3 of 2022. Anticipated completion end of Q4 2022.
2021	4042110017	Street Lighting Cap Program	350,000	-	-	350,000	0.0%	M. Field / M. Rahman	Re-building lighting on Bannisdale Way in Carlisle. Work to be tendered in Fall 2022.

Sub-Total Lighting Program

1,230,000 472,114 19,733 738,153 40.0%

Sub-Total Roads Division

420,981,618 163,004,303 51,515,490 206,461,825 51.0%

Transit Program

2005	5300583504	Fare Cards-System Enhancement	7,500,000	7,074,543	-	425,457	94.3%	N. Purser	Project to be closed.
2011	5301185001	Customer Service Software	720,000	608,176	-	111,824	84.5%	A. Sabourin	Project completion delayed until Q3/2022 due to COVID.
2015	5301555500	Mtnc&Storage FacilityExpn Stdy	150,000	13,727	-	136,273	9.2%	J. VanderHeide	Funds to be transferred to 5301641500 (Transit Storage Facility) and project closed.
2015	5301583501	Transit Hybrd Bus Battery Repl	940,000	228,322	-	711,678	24.3%	J. Poljanski	Project is ongoing
2016	5301641100	330 Wentworth HSR Storage	311,000	213,901	-	97,100	68.8%	J. Poljanski	Project is ongoing.
2016	5301641500	Transit Storage Facility	4,300,000	3,495,548	33,960	770,492	82.1%	T. Detmar	Ongoing Facilities Management expenditures.
2017	5301749700	Garage Door Repl - MTC	1,320,000	921,872	-	398,128	69.8%	T. Detmar	Project Complete. Awaiting Provincial Holdbacks. Project will be closed at 2022 Year End. P.O's to be closed.
2017	5301749701	Transit Capital Infrastructure	6,000,000	5,387,062	502,723	110,216	98.2%	T. Detmar	Multi-year construction, interior renovations underway. PTIF extension requested to December 31, 2021.
2017	5301751500	Replace Bus Hoists	7,025,000	5,501,073	-	1,523,927	78.3%	J. Poljanski	Project Complete. Awaiting Provincial Holdbacks. Project will be closed at 2022 Year End. P.O's to be closed.
2017	5301751701	HVAC Upgrades-2200 Upper James	650,000	661,441	-	(11,441)	101.8%	J. Poljanski	Once funding complete and Provincial Holdbacks received, project can be closed at 2022 Year End.
2017	5301755700	Transit Priority Measures	1,500,000	-	-	1,500,000	0.0%	T. Detmar	To be closed once MTO responds to inquiry regarding transfer of previous funding.
2017	5301783700	HSR Bus Expansion Prgm-10 Yr	22,622,000	9,782,584	4,411,278	8,428,138	62.7%	J. Poljanski	Project is ongoing.
2017	5301783701	Non Revenue Vehicle Exp-Growth	400,000	198,679	-	201,321	49.7%	J. Poljanski	Once debt funding complete, project can be closed at 2022 Year End.
2017	5301784700	Radio Equipment Replacement	3,000,000	2,055,346	-	944,654	68.5%	A. Sabourin	Once funding complete and Provincial Holdbacks received, project can be closed at 2022 Year End.
2017	5301784707	Rapid Ready & 10yr Strategy	600,000	-	-	600,000	0.0%	S. Molloy	Terms of Reference is in progress.
2017	5301784710	Automated Passenger Counters	2,200,000	2,244,276	-	(44,276)	102.0%	A. Sabourin	Once funding complete and Provincial Holdbacks received, project can be closed at 2022 Year End.
2017	5301785602	Shelter Expansion & Rehab	7,043,000	5,674,604	96,725	1,271,671	81.9%	T. Detmar	Once funding complete and Provincial Holdbacks received, project can be closed at 2022 Year End.
2017	5301785700	Bus Wash Rack Replacement	880,000	870,696	-	9,304	98.9%	J. Poljanski	Once funding complete and Provincial Holdbacks received, project can be closed at 2022 Year End.
2017	5301785701	Transit Mtnc&Storage Facility	272,000,000	13,186,043	757,567	258,056,389	5.1%	T. Detmar	ICIP approval received July 19, 2021. Project active.
2017	5301785702	Express Bus (L-A-S-T Lines) Enhanced Passenger Amenities	1,160,000	-	-	1,160,000	0.0%	J. VanderHeide	Project to be closed.
2017	5301785703	Limeridge Mall Terminal Redev	2,500,000	10,104	5,071	2,484,825	0.6%	T. Detmar	Project is ongoing
2017	5301785704	Sustainable NetworkConnections	3,025,000	2,375,964	-	649,036	78.5%	T. Detmar	Once funding complete and Provincial Holdbacks received, project can be closed at 2022 Year End.

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2017	5301785708	Customer Service Software	2,400,000	2,249,007	136,031	14,962	99.4%	A. Sabourin	Once funding complete and Provincial Holdbacks received, project can be closed at 2022 Year End.
2018	5301884801	Transit Network Review	800,000	599,279	128,598	72,123	91.0%	T. Detmar	Multi-year study ongoing. Currently in Network re-design stage due to LRT announcement. PTIF extension to December 31, 2022.
2018	5301885801	Exterior Upgrades to MTC	3,900,000	2,996,506	-	903,494	76.8%	T. Detmar	Once funding complete and Provincial Holdbacks received, project can be closed at 2022 Year End.
2018	5301885802	Upgrade Operator Seats	455,000	249,309	-	205,691	54.8%	J. Poljanski	Once funding complete and Provincial Holdbacks received, project can be closed at 2022 Year End.
2018	5301885803	Terminal and End Line Rehab	75,000	31,508	5,491	38,001	49.3%	T. Detmar	Concrete and electrical work for EOL washroom facilities ongoing. Will be completed and closed by end of 2022.
2018	5301885804	Bus Shelter Rehabilitation	125,000	119,700	-	5,300	95.8%	S. Stula	Project to be closed.
2019	5301983100	2019 HSR Bus Replacement	15,250,000	589,466	14,697,827	(37,293)	100.2%	J. Poljanski	Project is ongoing.
2019	5301983503	2019 Non-Rev Vehicle Replace	170,000	21,436	725	147,839	13.0%	J. Poljanski	Project is ongoing.
2019	5301985803	Terminal & End of Line Rehabilitation	75,000	39,233	-	35,767	52.3%	T. Detmar	Concrete and electrical work for EOL washroom facilities ongoing. Will be completed and closed by end of 2022.
2019	5301985804	Bus Stop Shelter Rehabilitation	125,000	127,200	-	(2,200)	101.8%	S. Stula	Close Project. Fund balance from Reserve 108019
2020	5302083001	HSR ExpansionBuses-Modal Split	21,235,000	145,652	5,844,245	15,245,103	28.2%	J. Poljanski	ICIP Approval received, project active. Project deadline Q1 2027.
2020	5302083100	2020 HSR Bus Replacement	13,528,000	12,618	12,837,418	677,964	95.0%	J. Poljanski	ICIP Approval received, project active. Project deadline Q1 2027.
2020	5302083101	Active Transportn Connections	900,000	87,753	282	811,965	9.8%	T. Detmar	Project active, feasibility studies are underway and a number of sidewalk and multi-use path initiatives have commenced.
2020	5302083503	2020 Non-Rev Vehicle Replace	162,000	-	-	162,000	0.0%	J. Poljanski	Project is ongoing.
2020	5302084003	Renaming the MacNab Terminal	37,000	-	29,950	7,050	80.9%	A. Sabourin	Project is ongoing.
2020	5302084010	PRESTO Equipment Replacement	5,000,000	3,874,261	-	1,125,739	77.5%	N. Purser	All equipment has been installed. Close Project.
2020	5302085803	Terminal and End Line Rehab	150,000	60,964	-	89,036	40.6%	T. Detmar	Concrete and electrical work for EOL washroom facilities ongoing. Will be completed and closed by end of 2022.
2020	5302085804	Bus Stop Shelter Rehab	125,000	60,675	52,002	12,323	90.1%	S. Stula	Concrete work for landing pads/shelter pads program ongoing. Works to be completed in 2022.
2020	5302085902	Transit Shelter Expansion Prgm	150,000	149,822	-	178	99.9%	S. Stula	Project to be closed.
2021	5302183100	HSR Bus Replacement Program	50,208,000	-	-	50,208,000	0.0%	J. Poljanski	ICIP Approval received, project active. Project deadline Q1 2027.
2021	5302183503	NonrevenueVehicleReplacePrgm	154,000	-	-	154,000	0.0%	J. Poljanski	Project is ongoing.
2021	5302184101	Real-Time Info Infrastructure	2,000,000	-	-	2,000,000	0.0%	A. Sabourin	ICIP Approval received, project active. Project deadline Q1 2027.
2021	5302184102	Real-Time Operations Mgmt	5,000,000	40,867	49,085	4,910,048	1.8%	A. Sabourin	ICIP Approval received, project active. Project deadline Q1 2027.
2021	5302184103	A-Line Priority Bus Corridor	4,000,000	-	-	4,000,000	0.0%	T. Detmar	ICIP Approval received, project active. Project deadline Q1 2027.
2021	5302184109	Ranger Equipment Replacement	2,000,000	-	-	2,000,000	0.0%	A. Sabourin	ICIP Approval received, project active. Project deadline Q1 2027.
2021	5302185803	OperatorWashrm&EndofLineRehab	225,000	153,437	57,383	14,180	93.7%	T. Detmar	Project is ongoing.
2021	5302185804	Bus Stop Shelter Rehab	250,000	19,758	44,485	185,757	25.7%	S. Stula	Concrete work for landing pads/shelter pads program ongoing. Concrete works to be carried over into 2023 for full completion.
2021	5302185902	Transit Shelter Expansn Prgm	300,000	71,298	4,980	223,722	25.4%	S. Stula	Project is ongoing.
2022	5302218001	Birch Ave Bridge-Road Works	39,965,000	55,522	6,775,752	33,133,727	17.1%	T. Detmar	Project is ongoing.
2022	5302249001	Operator Washroom Conveniences	300,000	-	-	300,000	0.0%	S. Stula	Project is ongoing.

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2022	5302283002	Reserve Shortfall-OBR Program	700,000	-	-	700,000	0.0%	J. Poljanski	Project is ongoing.

Sub-Total Transit Program **515,610,000** **72,259,232** **46,471,576** **396,879,192** **23.0%**

Waste Management

2012	5121241200	Accommodation Updates	200,000	128,844	-	71,156	64.4%	R. Ellis	Funds to be used for move to 100 King Street West with project completion anticipated Q4 2022
2012	5121290111	Leaf&Yard Composting Facility Relocation	400,000	120,937	1,160	277,903	30.5%	R. Conley	Project complete and commitment to be closed. Remaining funds to be used in WIP fund transfer per the 2023 capital budget
2014	5121449002	CCF Air Handling-Odour Control	1,151,000	350,954	7,561	792,484	31.1%	C. McCausland	Project completed. PO commitments to be closed and remaining funds to be returned to funding sources
2014	5121490411	MRF Remediation	210,000	116,196	85,814	7,990	96.2%	C. McCausland	Final Record of Site Condition (RSC) has been submitted to the Ministry of Environment, Conservation and Parks (MECP) and staff are awaiting MECP review and comments prior to confirming action items.
2015	5121594511	Transfer Stn & CRC Expansion	6,134,885	131,760	14,467	5,988,658	2.4%	S. Hembruff	Staff working with Real Estate to find appropriate site for new transfer station. This has proved difficult to find a parcel that will meet the City's needs/budget. Staff currently determining next step strategies for the project in consultation with Facilities.
2016	5121651602	New Driver/Vehicle Technology	100,000	39,342	-	60,658	39.3%	J. McCormick	Funds to be used in 2022 for required technology for waste collection packers. Funds to be fully committed by Q4 2022.
2018	5121849800	CCF Air Handling Upgrades	1,633,000	209,943	46,275	1,376,782	15.7%	C. McCausland	Project ID to be used to fund actions outlined in the ventilation assessment report as approved by the Ministry of the Environment, Conservation and Parks (MECP). Funds to be committed by end of Q4 2022 with work completed Q1-2023. Remaining funds following project commitments to be returned to the funding source.
2018	5121890700	Public Space & Special Event Containers	311,000	259,830	-	51,170	83.5%	J. McCormick	Funds to be used to purchase public space & special event containers in 2022. Tender for the purchase of public space litter containers is currently being awarded. No new funds required for 2022.
2018	5121891000	Glanbrook Landfill Capital Improvement Program	330,000	236,011	90,396	3,593	98.9%	R. Conley	Design and contract administration for Cell construction C, D & E estimated to be complete by Q4 of 2022.
2018	5121892000	Closed Landfill Maintenance & Capital Improvement	456,000	147,340	299,456	9,204	98.0%	R. Conley	Committed funds used for the 2022 annual maintenance program for the City's closed landfills; landfill leachate flushing program with expected completion in Q4-2022. Remaining funds to be used to WIP fund the 2023 program. 2023 capital ask reduced as a result.
2018	5121894000	Transfer Station/CRC Maintenance & Improvement Program	205,000	217,308	-	(12,308)	106.0%	C. McCausland	Project complete and pending appropriation to fund deficit.
2019	5121949003	CCF Lifecycle Replacement	1,798,000	895,601	34,041	868,358	51.7%	S. Hembruff	Project ID to be used to fund initiatives related to the replacement of the CCF such as technology assessment Q4-2022, market interest assessment Q2-2023. Project ID to be closed end of 2023. Any remaining funds to be returned to funding sources
2019	5121990200	Diversion Container Replacement Program	791,500	854,676	-	(63,176)	108.0%	A. Storey	Pending appropriation to fund deficit followed by project closure.
2019	5121990901	Cigarette Butt Receptacle	48,434	9,042	-	39,391	18.7%	R. Kent	Funds used to purchase receptacles for cigarette litter and electric vacuum for the removal of cigarette litter from public space. Funds to be committed and spent by end of 2022. Project is on budget.
2019	5121991000	Glanbrook Landfill Capital Improvement Program	418,000	330,378	81,879	5,743	98.6%	R. Conley	Final committed funds for purchase of stone for the Glanbrook landfill site. Once this stone is delivered the project ID can be closed. Expect Q4 2022.
2020	5122051501	Waste Collection Fleet Repl	2,236,634	1,736,634	-	500,000	77.6%	J. McCormick	2021 project funds fully spent. ProjectID to remain open for replacement of waste collection packers. Funds to be committed Q4-2022.
2020	5122051700	MRF Lifecycle Replacement	650,000	221,934	-	428,066	34.1%	C. McCausland	Funds to be used for major electrical repair work at the MRF and MRF tip floor repair. Funds to be spent/committed Q4 2022.
2020	5122090200	Diversion Container Replacement Program	401,795	327,808	-	73,988	81.6%	R. Kent	Project to be closed pending appropriation to consolidate Diversion Container Replacement Program to 2021 project

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2020	5122091000	Glan Landfill Cap Improvements	506,000	291,047	214,244	709	99.9%	R. Conley	Funds are committed to the annual capital costs for the Glanbrook Landfill. Included in these funds are flushing for the leachate collections system, purchase and movement of top soil as required. Seep repairs if necessary. Grading and vegetation maintenance when necessary. Projects to be completed Q4-2022. Remaining funds to be used to fund the 2023 program. 2023 capital ask reduced
2020	5122091001	Glan Landfill Stg3 Cells C D E	5,750,000	697,497	4,814,507	237,997	95.9%	R. Conley	Work has been awarded. Mobilization March 14th. Projected to be completed by September 30, 2022. Work is on schedule
2020	5122092000	Closed Landfill Maint&Cap Imp	371,000	167,085	192,967	10,948	97.0%	R. Conley	Committed funds used for the 2022 annual maintenance program for the City's closed landfills; landfill leachate flushing program with expected completion in Q4-2022; monitoring well removal and replacement with expected completion Q4-2022. Projects to be completed Q4-2022. Remaining funds to be used to fund the 2023 program. 2023 capital ask reduced
2020	5122093000	Resource Recovery Centre	356,228	92,837	-	263,392	26.1%	S. Hembruff	Funds to be used for 2022 projects including improve security at the RRC; site asphalt repairs; catch basin repairs; site signage improvements; facility electrical repairs. Projects to be completed Q4-2022. Remaining funds to be used to fund the 2023 program. 2023 capital ask reduced
2021	5122151101	WsteCollectnPckrCamUpgrade	44,129	37,576	4,750	1,803	95.9%	J. McCormick	Project complete and pending PO closures. Project closure to follow.
2021	5122155137	Wste Mgmt R & D Program	285,000	80,065	30,492	174,443	38.8%	R. Kent	As of June 30, 2022, staff have assigned \$283,700 for project work. All POs will be issued by end of 2022.
2021	5122190200	DiversionContainerReplacePrgrm	1,930,000	802,027	16,026	1,111,948	42.4%	R. Kent	New POs for blue boxes, green bins, green and blue carts and kitchen containers still to be issued. Previous POs totaled \$564K and the expectation is that these POs will equal or surpass these amounts. Project is on budget.
2021	5122190700	Public&SpecialEventContainers	102,000	7,229	-	94,771	7.1%	J. McCormick	Funds to be used to purchase public space & special event containers in 2022. Tender for the purchase of public space litter containers is currently being awarded. No new funds asked for 2022.
2021	5122191000	GlanbrkLandfillCapImprvePrgrm	645,000	21,702	563,000	60,298	90.7%	R. Conley	Committed to provisional items under the operations contract for the Glanbrook Landfill site. Including soil purchase and spreading, pipe installation, gas well installation.
2021	5122192000	Clsd Lndfill Mtnce & Cap Prgrm	780,000	79,953	94,009	606,038	22.3%	R. Conley	These funds will be fully spent for decommissioning old wells and drilling new ones where required. Work has yet to start. Procurement documents currently being developed. Funds to be committed Q4-2022
2021	5122193000	Mtnce&Cap Imprve-RRC Prgrm	599,000	3,305	59,394	536,301	10.5%	C. McCausland	Funds to be used to improve site stormwater flow. Project expected to cost approximately \$500K. Consultant hired to determine options/next steps. Funds expected to be committed Q2-2023
2021	5122194000	TnsfrStatn&CRCMtnce&CapPrgrm	498,785	128,671	17,492	352,621	29.3%	C. McCausland	Funds to be used for the tip floor replacement at the Kenora Transfer Stations. Request for expressions of interest closed July 2022 and is currently being evaluated. Funds to be committed Q4 2022 following tendering of the work.
2021	5122194920	EnvSrvicesLegisCmpliancePrgrm	370,000	106,508	77,078	186,415	49.6%	R. Kent	Current work ongoing to create blue box transition tool and this is scheduled to be complete by end of 2022. Based on requirements from blue box transition tool, additional funds from this account are required for supporting transition work. Project is on budget.
2021	5122195525	SWMMP Approvals	300,000	88,325	17,556	194,119	35.3%	R. Kent	2022 expenditures includes completed work for multi-residential waste audit and assessment of MRF equipment for GFL proposal. Remaining PO commitments is for multi residential waste audit. 2022 costs of work not yet completed includes installation of water fill stations at golf courses and visual curbside audits. Project is on budget.
2021	5122194029	SWMMP-Reco 6_ AlternDispsalFac	200,000	-	-	200,000	0.0%	S. Hembruff	Project delayed. Project to be closed and funds returned to source, pending confirmation that Fleet PID (which held a deficit to purchase waste collection packers in CNG fuel) has been funded.
2022	5122251102	Security System Upgrades	15,000	-	-	15,000	0.0%	J. McCormick	Funds to be used to upgrade the security surveillance system at the Waste Collections yard. Funds to be committed Q4-2022
2022	5122251103	Waste Packers Reversing Safety	48,000	-	-	48,000	0.0%	J. McCormick	Funds to be used to add reversing sensors to new waste collection fleet. Funds to be committed in Q4 2022
2022	5122251104	Waste Collection Vehicle Tech	20,000	-	-	20,000	0.0%	J. McCormick	Funds to be used in 2022 for required technology for waste collection packers. Funds to be fully committed by Q4 2022.

Sub-Total Waste Management

30,295,390	8,938,363	6,762,563	14,594,464	51.8%
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Fleet Division									
2014	4941451003	Restoration - Fleet Fuel Sites	1,340,000	1,199,728	47,833	92,439	93.1%	T. Kagianis	Remaining funds will be used for the Dundas Fuel Site project. Requested that a line to be added to PO#97773. The Dundas project has started and completion expected by end of March 2022
2018	4941851100	Fleet Vehicle&Equipment Replace Program	7,272,350	6,868,733	-	403,617	94.4%	T. Kagianis	Replacement of 16ft Jacobson mower currently on hold due to operations request and 20 trailers on hold due to tender result exceeding the budget.
2019	4941951001	Shop Equipment Replacement	226,700	88,612	10,750	127,338	43.8%	J. Ellis	Remaining funds to partially fund fuel site repairs to Dundas Yard location. Work is in progress. Completion expected in 2022.
2019	4941951100	Fleet Vehicle&Equipment Replace Program	9,243,030	7,596,647	-	1,646,383	82.2%	T. Kagianis	10 Units remain on the 2019 Capital . Delays due to COVID, pricing from OEMs not available, coordination of demonstrations, tenders cancelled- exceed budget. Unbudgeted Revenue \$2,090,202 cost recovery from User Groups
2020	4942051001	Shop Equipment Replacement	168,000	144,747	27,562	(4,309)	102.6%	T. Kagianis	Commitments and available balance will be transferred to the 4942151103 Fuel site Restoration project to fund the Dundas fuel site restoration project.
2020	4942051005	Gain on Equipment Disposal	-	2,096,400	-	(2,096,400)	N/A	N/A	Clearing capital project. Unbudgeted revenue offset expenses net zero.
2020	4942051100	2020 Central Fleet Replacement	9,230,000	6,105,994	974,575	2,149,431	76.7%	T. Kagianis	Estimated completion Q4 2022. Unbudgeted Revenue \$1,672,191 cost recovery from User Groups
2021	4942151004	Street Sweeper Purchase	1,534,974	386,340	505,846	642,788	58.1%	T. Kagianis	Estimated completion Q4 2023; fund \$10,026 deficit from PID 4942051004 Street Sweeper Purchase project. Both funded from same reserve #110025
2021	4942151100	Fleet Vehicle & Equipment	20,319,000	4,342,497	5,272,338	10,704,165	47.3%	T. Kagianis	Estimated completion Q4 2023.
2021	4942151103	Fuel site Restoration	439,457	242,869	138,689	57,900	86.8%	T. Kagianis	To partially fund Dundas yard fuel site replacement. The Dundas project has started and completion expected by end of March 2022. Remainder of funds to perform work identified in 2020 fuel site inspections and to fund the Gage Park delineation plan . Scheduled completion for the fuel site upgrades is end of 2023.
2021	4942151001	Shop Equipment Replacement	170,000	-	-	170,000	0.0%	T. Kagianis	Equipment for emission and safety inspection program for heavy diesel commercial motor vehicles which is currently not available for purchase. Anticipated replacement of vehicle hoists and compressors.
2022	4942251006	Green Fleet Strategy	448,000	-	-	448,000	0.0%	T. Kagianis	Charging Station Infrastructure: Finalizing agreement with vendor for the supply and install of charging stations. Working with Facilities to coordinate the electrical and site requirements for in preparation for install. Electric Vehicles: On order 10 Electric Cargo Vans and 3 Electric Pickups. Electric SUV Tender closes end of October 2022
2022	4942251205	Upgrade to Winfuel Attendants	60,000	-	-	60,000	0.0%	T. Kagianis	Project will be completed by the end of November 2023
Sub-Total Fleet Division			50,451,511	29,072,566	6,977,593	14,401,353	71.5%		

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Recreation Facilities									
2015	7101554506	Valley Park Community Ctr-Expn	300,000	271,079	3,571	25,350	91.6%	T. Briatico	Project completed. Deficiencies being resolved. Commitments close Q3 2022.
2015	7101554510	Dundas JLGrightmire Arena Reno	7,000,000	7,014,764	20,000	(34,764)	100.5%	S. Gargarelo	Project complete. PO commitments to clear then project can be closed next BER
2015	7101558501	Parkdale Outdoor Pool Redev	4,113,800	4,193,787	14,106	(94,093)	102.3%	L. Turner	Expected completion Q1; commitments close Q3 2022
2016	7101654603	Beverly Recreation Centre/School	1,800,000	1,485,577	-	314,423	82.5%	L. Keermaa	Project completed - balance to be returned to reserve
2016	7101654609	Greensville Recreation Centre/School	2,379,246	2,365,259	-	13,987	99.4%	L. Keermaa	To be closed. Variance to be funded from PID 7102041701
2016	7101654802*	William Connell Park Washroom Facility	4,485,200	3,923,574	164,229	397,397	91.1%	L. Duxbury	Projectid remaining open pending LAS litigation
2017	7101754508	Public Use Feasibility Study	150,000	151,836	-	(1,836)	101.2%	R. Ellis	To be closed. Variance to be funded from 2021 Project PID 7102154508
2017	7101754706	Valley Park Community Centre Fit-up	2,544,444	2,239,986	122,233	182,225	92.8%	T. Briatico	Project completed. Deficiencies being resolved - close PID after commitments cleared.
2017	7101754708	Waterdown Pool & RecCtr Fsbly	100,000	68,939	-	31,061	68.9%	R. Ellis	Project currently on hold.
2017	7101754805*	SirWilfridLaurier GymRepl Addn	10,975,000	451,942	197,788	10,325,271	5.9%	S. Shringi	Project ongoing, tender in 2022 with 2023/24 construction
2018	7101841800	Parks North Yard at Bayfront Park	4,760,927	4,762,133	-	(1,206)	100.0%	S. Gargarelo	To be closed. Variance to be funded from PID 7101854803
2018	7101854508	Public Use Feasibility Needs & Study	150,000	67,129	86,161	(3,290)	102.2%	R. Ellis	Variance to be funded from 2021 PID & close 2018 PID next BER when commitments clear.
2018	7101854536	Program - Arena Retrofits	237,000	238,411	1,594	(3,005)	101.3%	R. Ellis	Ongoing/yearly program. (Actual corrections in 2022 bring to positive balance)
2018	7101854803	Domenic Agostino Riverdale Community Centre - Expansion	405,000	118,704	-	286,296	29.3%	L. Keermaa	To be closed. Project complete. Funds to be WIP transferred to PID 7101854803Prks North Yrd at Bayfront Prk to mitigate variance and balance remaining to 7102154702 Program Facilities Capital Maintenance.
2018	7101854605*	Sackville Hill Exp	100,000	97,571	-	2,429	97.6%	L. Duxbury	Feasibility study complete. Report presented to board of Sackville Hill Seniors and at AGM. Funds to be cash flowed in future budget years to begin detailed design. Will reconcile with 7101954905 (SackvilleSenior Expn&Lifecycle).
2018	7101854810*	Durand Washroom Facility	333,000	255,987	-	77,013	76.9%	S. Gargarelo	Parks completing pending work in 2022
2019	7101954901	Binbrook Recreation Centre Feasibility	100,000	-	-	100,000	0.0%	R. Ellis	On hold
2019	7101954902	Valley Park Lifecycle Renewal	2,713,496	2,827,669	-	(114,173)	104.2%	T. Briatico	Project completed. Deficiencies being resolved - close PID pending final invoicing, reconcile ALL Valley Park projects.
2019	7101954903	Riverdale Community Hub	4,000,000	216,177	171,633	3,612,190	9.7%	R. Ellis	The portion that includes the City Housing component is on hold. Remaining project completed.
2019	7101954904	Mohawk Quad Pad Arena Roof Investigation	250,000	81,473	76,114	92,413	63.0%	L. Turner	Project ongoing, ICIP funded
2019	7101954905	Sackville Hill Senior Expansion & Lifecycle Renewal	600,000	56,916	-	543,084	9.5%	R. Ellis	On hold pending future funding.
2019	7101954906	MtHope New Recreation Facility	350,000	39,516	-	310,484	11.3%	R. Ellis	On hold pending Rec Master Plan
2019	7101954907	Winona Rec Centre Feasibility	150,000	-	-	150,000	0.0%	R. Ellis	On hold pending Rec Master Plan
2019	7101954908	Freon Upgrade at ParkdaleArena	1,600,000	854,593	317,460	427,947	73.3%	L. Turner	Project completed. Deficiencies being resolved - final invoicing & reconciliation by end of 2022
2019	7101963101	Binbrook Mem Sewer Connection	400,000	244,532	-	155,468	61.1%	L. Turner	Project complete; funds to be returned to reserve after commitments are closed next BER
2020	7102041701	Community Halls Retrofits	162,842	3,397	-	159,444	2.1%	R. Ellis	To be closed. Ongoing yearly program for minor repairs to community halls. WIP transfer funds to 2021 PID 7102151001 Program Community Halls Retrofit and PID 7101654609 Greensville Recreation Centre.
2020	7102051001	Mech Infrastructure Lifecycle	200,000	75,934	-	124,066	38.0%	R. Ellis	To be closed. Transfer funds to current year PID 7102151001 Program-Mechanical Infrastructure Lifecycle Renewal
2020	7102054002	Confederation Sports Pk Bldgs	6,506,000	2,327,207	2,033,745	2,145,048	67.0%	L. Turner	Project in construction

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2020	7102054003	AlexanderPk CmtyHubFeasibility	330,000	15,065	32,899	282,037	14.5%	R. Ellis	Feasibility complete, pending Councilor direction
2020	7102054006	ICIP CCR-RecRoofReplace(Ph B)	3,558,000	92,109	1,416,570	2,049,321	42.4%	R. Ellis	Projects ongoing, ICIP funded
2020	7102054007	ICIP CCR-CenMemRecCtrElevator	432,000	65,331	173,225	193,444	55.2%	R. Ellis	Project ongoing. ICIP funded
2020	7102054508	Public Use Feasibility Study	50,000	12,297	47,107	(9,404)	118.8%	R. Ellis	Funds used for Rec indoor/outdoor study expected completion 2022
2020	7102054702	Facility Capital Maintenance	910	18,714	-	(17,804)	2057.2%	R. Ellis	To be closed. Project completed deficit to be funded from 2021 program 7102154702 Program Facilities Capital Maintenance.
2020	7102058001	Victoria Pk OutdoorPool-Redev	300,000	214,271	-	85,729	71.4%	R. Ellis	Feasibility complete and operational improvements underway expected completion in 2022
2021	7102141706	Recreation Centre Retrofits	514,283	3,323	91,175	419,785	18.4%	R. Ellis	Yearly program for operational repairs/replacements in Rec Centres
2021	7102145215	Parking Lot Management	300,000	52,708	13,389	233,903	22.0%	R. Ellis	yearly program to replace/repair parking lots within the Rec portfolio as identified
2021	7102151001	Mech Infrs Life-cycle Renewal	350,000	122,789	-	227,211	35.1%	R. Ellis	yearly program for mechanical repairs and replacements in Community Recreational Buildings.
2021	7102154105	Park & Fieldhouse Retrofits	1,264,000	86,358	34,881	1,142,761	9.6%	R. Ellis	yearly program for repairs/upgrades/renovations to fieldhouses in parks
2021	7102154216	Roof Management	7,694,791	534,150	844,318	6,316,323	17.9%	R. Ellis	yearly program for roof repairs and replacements as identified
2021	7102154508	Public Use Feasib Needs&Study	295,000	-	-	295,000	0.0%	R. Ellis	Funds used for Rec indoor/outdoor study expected completion 2022
2021	7102154536	Arena Retrofits	502,000	351,357	29,037	121,607	75.8%	R. Ellis	Yearly program for improvements and repairs to Arenas
2021	7102154702	Facility Capital Maintenance	481,000	124,867	127,455	228,678	52.5%	R. Ellis	Ongoing program for infrastructure repairs and replacements as deemed urgent
2021	7102154703	Senior Centre Retrofits	105,570	2,119	13,840	89,612	15.1%	R. Ellis	yearly program for any required improvements and/or repairs at Sr Centres as identified
2021	7102155101	Recreation Facilities Audit	202,000	66,803	114,823	20,374	89.9%	R. Ellis	Yearly program audit projected completion
2021	7102158101	Westoby Ice Plant-Replacement	700,000	213,769	466,556	19,675	97.2%	R. Ellis	Project ongoing, expected completion Q4-2022
2020	7102055004	Huntington Facilities Study	100,000	-	-	100,000	0.0%	R. Ellis	Project ongoing
2022	7102251201	Facility Vehicles	50,000	-	-	50,000	0.0%	R. Ellis	Project ongoing
2022	7102254201	Stdm Precinct Fldhouse & Wshrm	6,100,000	-	-	6,100,000	0.0%	Janet Warner	Project ongoing
2022	7102254301	Birge Pool Repairs	21,500	21,500	28,000	(28,000)	230.2%	Sam Ciardullo	Project is completed and will be closed when the commitments clear and Risk journals the funds.
2022	7102258200	Binbrook Branch HPL Public Art	100,000	-	-	100,000	0.0%	Ken Coit	Revenue forecast from Public Art Reserve and project identified in Public Art Master Plan. In consideration as an emergent priority for the community for launching Q1 2023
2022	7102258201	Vincent Massey Park Public Art	125,000	-	-	125,000	0.0%	Ken Coit	Revenue forecast from Public Art Reserve and project identified in Public Art Master Plan. Determining feasibility as park design is complete and priority amongst other projects for 2023
2022	7102258202	AndrewWarburton Mem Public Art	125,000	-	-	125,000	0.0%	Ken Coit	Revenue forecast from Public Art Reserve and project identified in Public Art Master Plan. In consideration as an emergent priority for the community for launching Q1 2023

Sub-Total Recreation Facilities **80,567,009** **36,431,623** **6,641,907** **37,493,479** **53.5%**

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Energy Initiatives

2014	7901448406	Ice Plant Optimization Arenas	425,000	103,978	315,437	5,584	98.7%	M. Carson	In Construction. 95% Complete. Expected Completion Q3-2022. Any IESO incentive shortfall will be covered from the Rec Lighting project (7902049001) by way of a closing report.
2016	7901641609	Macassa BAS Upgrade	60,000	5,587	-	54,413	9.3%	F. Jilani	This project was expanded in scope to include building level BAS upgrade under PID: 6302151100. In Construction phase. Expected project completion is end of Q3-2022.
2020	7902049000	Westmount Rec-DHW SolarThermal	232,919	209,513	11,205	12,202	94.8%	M. Carson	Project Complete. In close-out phase.
2020	7902049001	Lighting Upgrade-LEDs (Rec)	633,000	118,555	347,489	166,956	73.6%	M. Carson	Project Complete. In close-out phase.
2020	7902049002	City Hall Lighting Upgrade LED	550,000	457,381	30,000	62,619	88.6%	F. Jilani	Substantially performed. In project close-out phase.
2020	7902049003	Libraries LED Upgrade Project	255,000	246,824	7,223	953	99.6%	F. Jilani	Complete. Tied with City Hall Contract. In project close out phase.
2020	7902149101	RecHeatReclaim&ControlsProject	125,000	13,910	131,331	(20,241)	116.2%	T. Chessman	In Construction. Expected completion end of Q3-2022.
2022	7902248201	Bennetto Aquatic Centre	50,000	-	-	50,000	0.0%	T. Chessman	Getting design phase underway. Expected completion end of Q1-2023.
2022	7902248202	Chedoke Arena Variable Speed	145,000	-	-	145,000	0.0%	T. Chessman	Getting design phase underway. Expected completion end of Q1-2023.
2022	7902248203	Dundas Town Hall Demand Contr	75,000	-	-	75,000	0.0%	T. Chessman	Design Phase is getting underway. Expected completion end of Q1-2023.
2022	7902248204	Fire Station 5 Complex Lighti	75,000	-	-	75,000	0.0%	T. Chessman	Design Phase is getting underway. Expected completion end of Q1-2023.
2022	7902248205	Jimmy Thompson Pool Filter Pu	13,000	-	-	13,000	0.0%	T. Chessman	Getting design phase underway. Expected completion end of Q1-2023.
2022	7902248206	Ryerson Aquatic Centre Heat R	83,000	-	-	83,000	0.0%	T. Chessman	Getting design phase underway. Expected completion end of Q1-2023.
2022	7902248207	Wentworth Ops Centre Lighting	275,000	-	-	275,000	0.0%	T. Chessman	Design Phase is getting underway. Expected completion end of Q1-2023.
2022	7902248208	Energy Initiatives Inc Cost	490,000	-	-	490,000	0.0%	T. Chessman	Getting design phase underway. Expected completion end of Q1-2023.

Sub-Total Energy Initiative **3,486,919** **1,155,748** **842,684** **1,488,487** **57.3%**

Facilities Division

Facilities Operations

2011	3621154100	Pan Am Games - Ivor Wynne	148,270,297	148,822,993	47,421	(600,117)	100.4%	R. D'Angelo	Project is complete. Legal department is currently in the process of a legal dispute relating to this project.
2013	3541349003	Backflow Prevention-Facilities	1,962,000	1,871,233	-	90,767	95.4%	A. Stahlbaum	Project complete - remaining funds to be transferred to PID 3541849003
2016	3541641602	Ancaster Memorial Arts & Cultural Centre	22,015,000	20,549,460	1,537,750	(72,210)	100.3%	L. Keermaa	Project ongoing, estimated completion Fall 2022
2018	3541841802	CHH CLEARING - 500 MacNab	-	94,454	-	(94,454)	N/A	R. Ellis	Project is used as a clearing account-amounts to be transferred to City Housing.
2018	3541849003	Backflow Prevention Various	1,266,000	624,950	323,244	317,806	74.9%	R. Ellis	Program to complete installs will be done early 2022. Funds will be needed continually for 5 Year Re-Surveys (ongoing).
2019	3541941013	Firestations Facility Upgrade	85,000	54,873	4,851	25,276	70.3%	R. Ellis	Once commitments are cleared, funds should be re-appropriated to 2021 PID 3542141013
2019	3541941401	Downtown Office Strategy	17,355,958	12,869,812	769,493	3,716,652	78.6%	D. Duarte	Project completion expected 2022
2019	3541941648	Parking Lot Rehabilitation	369,957	279,093	-	90,864	75.4%	R. Ellis	Project complete - Balance should be re-appropriated to current PID 3542141648 & close 2019 PID
2019	3541941910	RCMP Lease-Capital Replacement	210,000	216,087	-	(6,087)	102.9%	R. Ellis	Variance to be paid from 2021 PID 3542141910 and close 2019 PID
2020	3542041002	City Hall Garage Roof Rehab	1,266,227	99,539	66,990	1,099,698	13.2%	R. Ellis	Project in tender phase - estimated completion 2023

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2020	3542041412	Program - Roof Management	40,000	47,401	6,320	(13,721)	134.3%	R. Ellis	Commitments still to clear. Balance to be funded from future program projects. Anticipate closure next BER
2020	3542041532	Facility Capital Maintenance	322,883	137,466	-	185,417	42.6%	R. Ellis	Project is on-going but anticipated to finish in 2022.
2020	3542041910	RCMP Lease-Capital Replacement	210,000	28,432	59,701	121,867	42.0%	R. Ellis	Project on-going.
2020	3542050001	EFFM Facility Yard Relocation	5,925,000	1,588,064	16,290	4,320,646	27.1%	R. Ellis	Project on-going; properties being acquired. No deficit anticipated
2020	3542051900	Generator Compliance Test & Upgrd	90,000	90,193	-	(193)	100.2%	R. Ellis	To be closed. Variance to be funded from 2021 Project PID 3542151900
2021	3542141001	Farmers Mkt - Sec & Infrastructure	98,450	83,362	2,500	12,588	87.2%	R. Ellis	Ongoing in 2022
2021	3542141009	Prgrm - Compliance Remediation	663,074	64,841	90,473	507,759	23.4%	R. Ellis	Ongoing in 2022
2021	3542141010	Prgrm - Fac Upgrades to HPL	765,738	-	89,775	675,963	11.7%	R. Ellis	Ongoing review of priorities to be utilized in 2022.
2021	3542141013	Prgrm - Fire Fac Upgrade	1,200,020	396,498	332,369	471,154	60.7%	R. Ellis	Ongoing in 2022.
2021	3542141014	City Hall Security Study	680,000	26,836	26,860	626,304	7.9%	R. Ellis	Project in design phase
2021	3542141101	Fac Mgmt Infrastructure Renewal	1,600,000	16,729	24,505	1,558,766	2.6%	R. Ellis	Designated for ICIP and roof projects. Tenders pending.
2021	3542141102	ICIP-HVAC Upgrades Program	3,689,400	339,271	1,000	3,349,129	9.2%	S. Ciardullo	Project was awaiting the Transfer Payment Agreement which was executed in November 2021.
2021	3542141103	ICIP-PS Counter Enhncmnts	1,100,000	37,960	150,996	911,044	17.2%	R. Ellis	Project was awaiting the Transfer Payment Agreement which was executed in November 2021.
2021	3542141409	Prgrm - Fac Code & Leg Cmplnce	506,153	200,093	-	306,060	39.5%	R. Ellis	Ongoing in 2022
2021	3542141412	Program - Roof Management	6,042,293	2,360,809	2,078,167	1,603,318	73.5%	R. Ellis	Ongoing program for repairs and replacements of roofs as identified in Capital Project and Facilities Roofs Information Report
2021	3542141532	Prgrm - Fac Capital Mntnce	679,576	57,684	9,251	612,641	9.8%	R. Ellis	Ongoing program for infrastructure repairs and replacements as identified in Capital Project
2021	3542141910	SC City Hall - RCMP Lease Rplmnt	826,371	7,786	55,930	762,656	7.7%	R. Ellis	On-going project for Capital Improvements funded from reserve as per lease agreement.
2021	3542151001	Prgrm - Mech Infra Renewal	498,000	1,831	-	496,169	0.4%	R. Ellis	Ongoing program 2021 - 2022 for mechanical repairs and replacements as identified
2021	3542151900	Prgrm - Gen Comp Test & Upgrd	597,923	143,269	95,424	359,231	39.9%	R. Ellis	Ongoing facilities program for compliance with regulatory requirements
2021	3542155100	Prgrm - Corp Facilities Audit	481,134	347,460	70,383	63,291	86.8%	R. Ellis	Ongoing facilities annual program for facility audits and BCAs
2021	6302141100	Macassa & Wentworth Lodges Roof	1,115,102	13,491	1,102,311	(700)	100.1%	R. Ellis	Ongoing project, Phase 2 construction in progress.
2021	6302141101	ML & WL Facility Capital Mntnce	277,000	-	-	277,000	0.0%	R. Ellis	Ongoing lodges annual program
2021	6302141102	Macassa Lodge D-Wing	27,700,000	21,296	-	27,678,704	0.1%	R. Ellis	Project is ongoing
2021	6302151100	ML BAS Upgrade	460,000	177,715	276,922	5,363	98.8%	R. Ellis	Currently in construction phase with expected substantial completion by Q3
2021	6302151101	Macassa Lodge Carpet Removal	300,000	9,514	53,500	236,986	21.0%	R. Ellis	Ongoing lodges annual program
2021	6302151102	ML & WL Keyscan and Hardware	50,000	-	-	50,000	0.0%	R. Ellis	project scheduled for 2022
2021	6302151103	ML & WL Equip Life-cycle Renewal	365,000	-	-	365,000	0.0%	R. Ellis	Ongoing lodges annual program
2022	3542241201	Program - Building Automation	250,000	-	-	250,000	0.0%	R. Ellis	Project is ongoing
2022	3722241805	Program - Facilities Security	715,675	-	-	715,675	0.0%	R. Ellis	Project is ongoing
2022	4242209401	City Motor Hotel	150,000	-	-	150,000	0.0%	Julia Furi	Project is ongoing
2022	6302241104	Install Remi-LED system Lodges	223,872	223,872	19,000	(19,000)	108.5%	S. Ciardullo	Project completed. To be closed next BER when commitments clear.

Sub-Total Facilities Operations

250,049,232

191,680,498

7,292,425

51,076,310

79.6%

Entertainment Facilities

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2018	3721851803	Hamilton Convention Centre Exterior Restoration Program of Courtyard, Stairwells and Elevate	2,061,290	1,814,061	-	247,229	88.0%	T. Briatico	Project completion Q4-2022. In Q1-2023, Variance to be funded from Facilities Capital Maintenance PID
2019	3721941805	HCC HP & FOC Lifecycle Renewal	471,729	329,483	54,070	88,176	81.3%	R. Ellis	Ongoing will reassess one the transfer of buildings is complete.
2019	3721949902	Expansion Joint Replacement Commonwealth Square	250,000	148,307	-	101,693	59.3%	R. Ellis	Project is complete - funds to be re-appropriated to Facilities Capital Maintenance by end of 2022
2019	3721949901*	Summer's Lane Rehabilitation & Pedestrianization	1,629,000	55,794	-	1,573,206	3.4%	R. Ellis	Project is on hold. Project in conjunction with PED
2020	3722015110	Tim Horton's Field End Guard	1,160,127	890,504	259,578	10,045	99.1%	R. Gatto	Project is SP and deficiencies completed. Project to be closed pending final payments
2021	3722141100	TimHorton's Field Turf Rplce	1,000,000	962,099	3,855	34,046	96.6%	R. Gatto	Project is substantially completed and deficiencies completed. Project to be closed pending final payments (Q3)
2021	3722141805	Prgm HCC & FOCH& FOC Renew	120,000	109,082	12,419	(1,500)	101.3%	R. Ellis	Project to close once commitments clear next BER

Sub-Total Entertainment Facilities 4,692,147 4,309,331 329,922 2,052,894 69.3%

Sub-Total Facilities Division **256,741,379** **195,989,829** **7,622,347** **53,129,204** **79.3%**

Parks Division

Open Space Development

2007	4400756755	Joe Sams Park Phase 2 Development	3,875,000	3,803,914	32,756	38,330	99.0%	C. Graham	Project is within the 2 year warranty period, ending in 2023. No future upgrades planned. PO needs to stay open. Waiting on final billing. The project should stay open.
2010	4401056060	Open Space Replacement Strategy - East Mountain Trail	1,821,000	1,322,857	580	497,563	72.7%	C. Graham	Parkland Development Finance Agreement (PDFA) is still outstanding. Payments anticipated in 2022.
2010	4401056127*	Churchill Park-Soccer Field & MP	2,398,059	1,686,272	653,168	58,619	97.6%	C. Graham	Tender awarded and construction to commence in Q2 2022.
2012	4401256126	Shaver Neighbourhood Park Development	1,832,067	1,723,701	61,903	46,463	97.5%	K. Bunn	Play Structure Enhancement Project is complete. PO's to be closed and project can be closed on the next capital closing report.
2012	4401256520	Gage Park Redevelopment - Walkway Lighting and Paving	3,328,416	3,962,451	196,394	(830,429)	124.9%	C. Graham	Project was approved for funding through ICIP Covid-19 Resiliency stream. Construction commenced in Q4 of 2021 and will be completed in Q2 2022. Budget update to reflect ICIP funding underway.
2013	4401356107	Cherry Beach Lakefront Park	3,162,100	2,900,373	218,486	43,241	98.6%	C. Graham	Consultants hired to undertake Environmental Impact Statement (EIS) and archaeological work which will continue until Q3 2022. Park and trail design in future.
2014	4401456009	Mount Hope Park Redevelopment	2,048,231	1,975,176	31,899	41,156	98.0%	C. Graham	Drinking water fountain installation underway. Keep open pending invoices and holdback release and until warranty is done for boardwalk and fountain.
2014	4401456102	2555 Creekside	308,905	156,831	-	152,074	50.8%	C. Graham	Councillor-funded initiative to provide concrete paving surface and furnishings for accessibility - this part is complete. Remaining funds for memorial plaques to be coordinated in 2022 by Councillor.
2014	4401456401*	Parkland - Stadium Precinct	16,918,475	13,955,880	609,573	2,353,022	86.1%	C. Graham	Environmental study and approvals ongoing in 2022 and 2023. Additional study required due to unforeseen conditions and new areas for testing. Detailed design work to be coordinated with Risk Assessment. Construction to follow in future years.
2015	4401556503	Heritage Green Sports Pk Ph II	1,422,703	1,364,921	-	57,782	95.9%	C. Graham	This project is in warranty period. Future phases to complete the master plan, pending outcome of the Recreation Master Plan (underway).
2016	4401649620	Confederation Park - Wild Waterworks - Creation of a Master Plan for the Waterpark - HCA Lead	200,000	190,412	-	9,588	95.2%	K. Bunn	Purchase order closed in Q1 2022. Remaining funds to be transferred via 2023 budget process to Recreation, the group directing Master Plan.
2016	4401656603*	Sam Lawrence Park	625,354	414,061	114,865	96,429	84.6%	C. Graham	Detailed design is progressing, and NEC application underway. Tender in 2022 with construction to follow. Coordinated with project id 4402256124 - Sam Lawrence Park
2017	4401756612	Up Country Ests Proposed Pk DB	567,000	492,682	81,229	(6,911)	101.2%	C. Graham	Renamed Cranberry Hill Park. Construction completed and 2-year warranty period ended October 1, 2021. POs closed followed by project closure. Surplus to be returned to source.
2017	4401756701	North Wentworth Pk Lands Exp	350,000	343,507	-	6,493	98.1%	C. Graham	City now owns the lands and remaining funds to be used for Real Estate fees. Lands consist of open lawn and have been added to North Central Community Park. Project can close after Real Estate fees are taken (Final journal will be posted as soon as deal is finalized by Legal).

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2017	4401756702	Fallen Firefighter's Memorial	125,000	83,693	27,508	13,799	89.0%	C. Graham	Fallen Firefighter's memorial designed for Gage Park. Detailed design completed and ready for tender, pending construction funding approval per capital budget process and/or other sources including fundraising by requesting group. POs to remain open until construction funding approval. Deferred to 2023 Capital Budget process.
2017	4401756703	Mountain Brow Path	1,141,000	393,897	11,550	735,553	35.5%	C. Graham	Trail initiative #4 to be tendered in Q3 2022 with construction to follow. Multi-year project with many phases in the future.
2017	4401756710	Valley Prk-Skateboard Prk	100,000	102,049	1,314	(3,363)	103.4%	C. Graham	Construction underway and anticipated to be completed in summer 2022. Coordinated with Project ID 4401858800 - Skatepark Facility. Project deficit to be funded from project 4401955600 at project close. PO's cannot be closed at this time.
2017	4401756824	William Connell Community Park	950,000	717,717	395,777	(163,494)	117.2%	C. Graham	Negotiations complete to resolve conflict with initial construction contract. PO closures underway with project closure to follow.
2017	4401756706*	Roxborough Park ReDev & Design	1,091,000	64,028	14,570	1,012,402	7.2%	C. Graham	Detailed design is complete. Waiting on contribution of construction funding through development. Anticipated project completion dependent on the timing of the funding.
2018	4401856601	Legislated Monitoring	139,900	59,409	11,957	68,534	51.0%	C. Graham	Funds used to support Endangered Species habitat creation for Bobolink and monarch butterfly, as well as compensation planting for Butternut replacement for park projects. Work to monitor habitat ongoing in 2022. Bobolink monitoring is a 20 year commitment, ending in 2035.
2018	4401856803	RHV Trails Mstr Plan The Nest	300,000	72,635	870	226,495	24.5%	C. Graham	Funds in this project are for construction. Design work anticipated to start again in 2022, pending coordination with the Joint Stewardship Board. Construction to follow design update and tendering.
2018	4401856804	Highbury Meadows North Park	64,000	17,008	-	46,992	26.6%	C. Graham	Project cannot proceed until lands are secured from developer. When possible, work will include conceptual design development. Future funds for detailed design and construction required.
2018	4401856805	Cline Park Redevelopment	694,000	637,465	23,265	33,270	95.2%	C. Graham	Warranty period complete. PO 91002 (geotechnical) can be closed. PO 96412 (construction) cannot be closed at this time.
2018	4401856806	BookjansW PropPrk-AncasterGlen	600,000	586,504	16,375	(2,879)	100.5%	C. Graham	Project complete and 2 year warranty period ending in October 2022. PO's are closed. Project closure to follow in the next capital closing period.
2018	4401856812	Spencer Creek Estates (14)	290,000	269,336	18,575	2,090	99.3%	C. Graham	POs are closed. Project closure to follow in the next capital closing period. 2-year warranty period ends December 2022.
2018	4401856813	Chedoke Falls Viewing Study	60,000	55,312	1,680	3,008	95.0%	C. Graham	Studies to inform design and approvals as well as detailed design and public consultation continuing through 2022. Coordinated with 4401956934 - Chedoke Falls Viewing Implementation.
2018	4401856819	Waterfalls Viewing	2,402,500	564,513	81,071	1,756,915	26.9%	C. Graham	Updated design concepts by design consultant to be presented to public in summer 2022 and into January 2023. Detailed design, approvals in Q1 and Q2 2023, and construction to follow later in 2023 once permits are secured.
2018	4401856820	Waterford Park	241,550	206,618	-	34,932	85.5%	C. Graham	Minor walkway work remaining. Design work and tender in 2022, for implementation in spring 2023. Keep project open.
2018	4401858800	Skatepark Facility - Rec Study	2,320,000	1,133,008	1,190,750	(3,757)	100.2%	C. Graham	(Valley Park). Construction underway and anticipated to be complete in summer 2022. Coordinated with Project ID 4401756710 - Valley Park Skateboard Facility.
2018	4401856615	John St N Rebecca Master Plan	3,257,600	3,196,123	22,187	39,290	98.8%	C. Graham	Warranty period complete. Open PO's closed. Project closure to follow
2018	4401856811*	Cross of Lorraine-Restoration	10,000	-	-	10,000	0.0%	M. Stewart	Work on hold pending land securement from developer. Councilor driven project priority & not receptive to cancelling.
2019	4401955600	Parks Testing and Reporting	50,000	42,760	7,328	(88)	100.2%	C. Graham	Material testing for park construction projects as required. PO can close and account reconciled. Use surplus funds to fix deficit in Valley Park skateboard park project. Project can close.
2019	4401956802	Beach Park Dev Program	345,000	41,796	930	302,274	12.4%	C. Graham	Ongoing program. Funded through Beach Reserve at Councilor's request. Funds to be used for purchase of wheelchair beach mats for accessible access at locations along Lake Ontario.
2019	4401956904*	Andrew Warburton Memorial Park	2,210,000	1,825,660	186,209	198,130	91.0%	C. Graham	Construction is substantially complete. Keep open pending holdback release. Release of holdback anticipated in August 2022. POs cannot be closed at this time.
2019	4401956906	Gatesbury Park	664,000	146,502	478,207	39,290	94.1%	C. Graham	Project coordinated with Trail project 4401956933. Construction largely complete, with final payments and holdback release pending.
2019	4401956912	Meadowlands Comm Park	571,000	542,890	5,136	22,974	96.0%	C. Graham	Project in 2 year warranty period ending in 2023. Future work for sun shelter installation.
2019	4401956922	Alexander Park Skate Park	2,601,000	472,675	149,368	1,978,957	23.9%	C. Graham	Detailed design being finalized in July 2022. Prequalification for contractors will be issued in fall 2022, with construction to follow, and will continue into spring 2023.
2019	4401956925	City Hall Peace Garden	90,000	86,440	-	3,560	96.0%	C. Graham	Project is in 2 year warranty period ending in 2023.
2019	4401956926	HAAA - Implementation of MP	60,000	47,696	12,706	(402)	100.7%	C. Graham	Detailed design to be completed in Q3 2022, tendering and construction start to follow. Coordinated with project ids 4402056926 and 4241609109. ICIP CCR grant project. PO cannot be closed at this time.

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2019	4401956929	HRTMP Init7-1 LmrdrgeHydroTrail	820,000	201,664	4,083	614,252	25.1%	C. Graham	Detailed design work ongoing in 2022. Timing of construction uncertain, with agreements with Hydro One required and outstanding.
2019	4401956930	Citywide Shoreline Protection	30,950,000	2,700,299	1,112,037	27,137,664	12.3%	C. Graham	Detailed design works are underway for the Hamilton Harbour Waterfront Trail as the priority site within the DMAF shoreline project. Additional shoreline works underway in 2021 include Archaeology works on 34 sites, Indigenous consultation, investigation and planning of 1121/1135/1137 North Service Rd. & Lewis Rd., Bayfront Park, Millen Rd. road end, McNeilly Rd. road end and studies/planning of the Desjardins Canal floating structure structural repairs.
2019	4401956932	HRTMP Init15-12 MtnBrowRdLink	370,000	41,215	-	328,785	11.1%	C. Graham	Work facilitated by Growth Management through subdivision agreement. Coordinated path creation with development of the subdivision.
2019	4401956933	HRTMP Init15-7_Hwy5-MtnBrowLnk	613,000	251,699	78,257	283,043	53.8%	C. Graham	Project coordinated with Gatesbury Park project 4401956906. Construction largely complete, with final payments and holdback release pending.
2019	4401956934	Chedoke Falls Viewing Implmntn	572,000	232,216	61,786	277,999	51.4%	C. Graham	Coordinated with 4401856813. Studies to inform design and approvals as well as detailed design and public consultation continuing in 2022.
2020	4402055001	Parkland Acquisition Strategy	50,000	10,933	-	39,067	21.9%	C. Graham	This project has been combined with the Parks Master plan project. Park Master plan underway with consultation ongoing. Anticipate draft report in Q3 with final report in Q1, 2023.
2020	4402055600	Parks Testing and Reporting	34,000	31,778	-	2,222	93.5%	C. Graham	Material testing for park construction projects as required. Project can close, funds returned to source.
2020	4402056002	Skinner Pk WaterdwnSNgrbrhd Pk1	624,000	62,553	561,600	(153)	100.0%	C. Graham	Construction largely complete, with substantial performance anticipated in July 2022. Keep open pending final payments.
2020	4402056003	Mohawk Sports Park Masterplan	90,000	19,679	-	70,321	21.9%	C. Graham	Master plan to guide future work at the park to address aging amenities. Progress dependent on direction from the Recreation Master Plan (underway) and needs of user group. Work in 2022 to identify needs and opportunities.
2020	4402056005	Kenilworth Parking Lot	250,000	193,652	18,947	37,400	85.0%	C. Graham	Construction is substantially complete. Keep open pending holdback release. The holdback release is anticipated August 2022. POs cannot be closed at this time
2020	4402056008*	Southam Park Master Plan	185,779	81,409	5,210	99,160	46.6%	C. Graham	Background studies, consultation and detailed design being completed in 2022 and is progressing. Construction in future years.
2020	4402056010	Highland Rd Pk-Central Pk Dev	776,000	77,742	-	698,258	10.0%	C. Graham	Developer-build park in Upper Red Hill parkway area. Construction started. Parkland development finance agreement (PDFA) not yet finalized.
2020	4402056011	Valley Community Centre Park	930,000	207,013	98,324	624,664	32.8%	C. Graham	Detailed design ongoing, and preparing for NEC review. Tendering will follow approval by NEC, likely fall 2022. Construction to follow.
2020	4402056015	McQuesten Urban Fitness Trail	200,000	117,190	210	82,600	58.7%	C. Graham	Project is in 2 year warranty period ending in August 2023. POs can be closed.
2020	4402056024	Summit Phase 10 (Parkette)	361,000	340,751	21,802	(1,553)	100.4%	C. Graham	Project is in 2 year warranty period ending in September 2023. POs can be closed.
2020	4402056820	Waterford Park	1,005,000	829,982	-	175,018	82.6%	C. Graham	Minor walkway work remaining. Design work and tender in 2022, for implementation in spring 2023. Keep project open.
2020	4402056918	BeasleyPk RehabPh2-KellySt Ped	2,067,119	761,533	218,040	1,087,546	47.4%	C. Graham	Tender for phase 2 out for bid in July 2022. Construction to follow. Canada Community Building Fund grant project.
2020	4402056926	ICIP CCR - HAAA Park Redevelop	1,647,000	247,247	-	1,399,753	15.0%	C. Graham	Detailed design to be completed in Q3 2022, tendering and construction start to follow. Coordinated with project ids 4401956926 and 4241609109. ICIP CCR grant project.
2021	4242109310*	Woodlands Spraypad	710,000	132,173	57,651	520,176	26.7%	A. McDonald	Design work proceeding. Anticipate tender in Q3 2022 and construction to follow.
2021	4242109808*	Keddy Trail Public Art	180,000	-	-	180,000	0.0%	K. Coit	Adjudication held, artists selected, install and completion Q3 2022
2021	4402155600	Parks Testing and Reporting	60,000	37,900	2,725	19,375	67.7%	C. Graham	Funds for testing to support open space projects, as needed.
2021	4402156002*	Ryckman's Park Pathway	102,000	84,497	4,636	12,867	87.4%	A. McDonald	Work completed and pending invoice payment and PO closure. Project closure Q4 2022. Return funds to ward 8.
2021	4402156006	Rail Trail Improvements	298,000	66,197	4,085	227,718	23.6%	C. Graham	Studies and design work ongoing in 2022 to inform future design and construction of improvements to the rail trail from Corktown Park to Mohawk Road East.

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2021	4402156104	RecTrails MstrPln study update	300,000	51,890	-	248,110	17.3%	C. Graham	Update of the 2015 document, and new Mountain Bike Study. Mountain Bike study to commence in Q3, 2022. Update to Trails Master plan to be combined with Transportation Master plan update in 2023 to avoid duplication.
2021	4402156111	LancasterHghts-Developer Build	554,000	116,755	-	437,245	21.1%	C. Graham	New neighborhood park in Mount Hope. Timing dependent on development.
2021	4402156117*	Victoria Prk Spray Pad Replace	1,035,000	157,103	56,557	821,340	20.6%	C. Graham	Tender in July 2022, with construction to follow. Project coordinated with Project ID 4241509110 - Victoria Park Resurface Splash Pad. Canada Community Building Fund grant project.
2021	4402156119*	RT Steele Park	500,000	290,226	153,554	56,220	88.8%	A. McDonald	Project nearing completion, Q2 2023
2021	4402156120	Cherry Beach Park	320,000	57,853	46,353	215,793	32.6%	C. Graham	Consultants hired to undertake Environmental Impact Statement (EIS) and archaeological work which will continue into Q3 2022. Final acquisitions to be completed in 2022. Park and trail design in the future.
2021	4402156121	TiffanyHillsPrkPthwytoSchool	330,000	5,088	500	324,412	1.7%	A. McDonald	Project currently in design phase. Construction slated to be tendered in Q4 2022.
2021	4402156122	HRTMP Initiatives #4-4 and 5-6	209,000	43,765	108,490	56,746	72.8%	C. Graham	Lands owned by Hydro One. Project is on hold, pending agreements for studies and design. At this time, no work can occur. Close PO's and close project ID.
2021	4402156123	Citywide Park Master Plan	400,000	255,451	122,460	22,089	94.5%	C. Graham	Study to establish a Park Master Plan for the city's park and open space system, including parkalnd acquisition strategy. Joint project with H&S&C and PED. Consultation ongoing. Draft completion by Q3, with final report in Q1 2023.
2021	4402156124*	Mtn Drive Park Redevelopment	100,000	93,489	1,584	4,927	95.1%	C. Graham	Concept design is complete. Timing is coordinated with facilities building project. Detailed design requires funding, with construction to follow in future.
2021	4402156125	WilliamConnellPrk-Entrance	75,000	87,348	4,446	(16,794)	122.4%	C. Graham	Construction work is substantially complete. Project can close after holdback release. Holdback Release anticipated in August 2022. Fund deficit from 4400756755
2021	4402149607	Outdoor Ice Rink Program	50,000	1,208	-	48,792	2.4%	Kara Bunn	Design work ongoing for the development of a new ice rink hut building. Proposed construction Q4 2022/Q2 2023.
2022	4242209701	Natural Burial Section - MHC	100,000	-	-	100,000	0.0%	A. McDonald	Survey work underway, site works to be completed Q3 2022.
2022	4242209702	Eastmount Park Pathway	90,000	1,613	-	88,387	1.8%	A. McDonald	Park pathway installation is ongoing and lighting to be completed Q4 2022.
2022	4402210555	2022 Chargebacks - Open Space	-	(873,800)	-	873,800	N/A	C. Graham	Operating costs are recovered from this project and allocated to various Open Space Development projects. Costs will be fully recovered & reallocated at December 2022.
2022	4402252200	Glanbrook Hills Playgrnd Refrb	200,000	-	-	200,000	0.0%	Andrea McDonald (AMcDonald)	Engagement ongoing, tendering to follow. Planned construction Q2 2023.
2022	4402256102	Stadium Precinct Community	16,800,000	314,162	-	16,485,838	1.9%	C. Graham	Environmental study and approvals ongoing in 2022 and 2023. Additional study required due to unforeseen conditions and new areas for testing. Detailed design work to be coordinated with Risk Assessment. Construction to follow in future years.
2022	4402256105	Eastwood Park Redevelopment	878,000	15,526	33,766	828,708	5.6%	C. Graham	Project to replace existing spray pad with new updated spray pad. Grant funded through Ontario Trillium Fund. To be tendered in summer 2022, with construction to follow.
2022	4402256108	Broughton Park Upgrades	100,000	11,369	-	88,631	11.4%	C. Graham	Project to replace aging assets at Broughton Park including spray pad. Project on hold pending land ownership resolution.
2022	4402256110	Golf Links Park Ice Rink	150,000	17,053	-	132,947	11.4%	C. Graham	Project to create servicing to support community-led ice rink program at the park. Design work underway, with construction in fall 2022.
2022	4402256111	Highland Gardens Park	120,000	13,643	-	106,357	11.4%	C. Graham	Project to redesign park and trail to address drainage, access, and planting at park in Ward 1, locally known as "The Rez". Hamilton Water asset, and coordination is required. Design work to begin in 2023.
2022	4402256112	Rennie St Works Yard - Park	100,000	11,369	-	88,631	11.4%	C. Graham	Project to design end use of the works yard at Rennie Street, per the RHVP end use plan. Area is currently used for parking to support the Treatment Plant upgrades. Park project delayed due to coordination of need for the space to continue to support the treatment plant upgrades.
2022	4402256115	Olympic Park Hockey Rink	336,000	38,200	-	297,800	11.4%	C. Graham	Project to design an outdoor hockey rink amenity at Olympic Park. Work in 2022 to begin design and consultation. Work to determine feasibility of use of artificial ice surface currently underway. - Project start date unknown as we are awaiting stakeholder direction. Future funds for construction required.
2022	4402256116	Pipeline Trail Gateway	777,500	88,394	-	689,106	11.4%	C. Graham	Project to design and construct gateway parkette at Ottawa Street and Main Street, at the beginning of the Pipeline Trail, consistent with the 2015 Pipeline Trail master plan. Work underway to coordinate with LRT.
2022	4402256118	Churchill Park	150,000	17,053	-	132,947	11.4%	C. Graham	Project to start design work for Phase 3 of the Churchill Park master plan implementation including pathway connections and teaching garden design. Future funds for construction required.

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2022	4402256124	Sam Lawrence Park	1,701,000	193,386	-	1,507,614	11.4%	C. Graham	Detailed design is progressing, and NEC application underway. Tender in 2022 with construction to follow. Coordinated with project id 4401656603.
2022	4402256203	Gourley Park Spray Pad Redevel	70,000	7,958	45,370	16,672	76.2%	C. Graham	Project to update existing spray pad with new spray pad. Project expanded to include redevelopment of other park amenities including multi-use court, paths and drainage. Consultation to start in fall 2022, with construction in future years.
2022	4402256204	William Connell Phase 3	1,200,000	136,427	-	1,063,573	11.4%	C. Graham	Project to create Winter Wonderland park, including toboggan hill, artificially cooled ice loop and supporting amenities. Work in 2022 to complete studies including archaeology and natural heritage. An archaeological site has been identified with need for protection. Work underway to gain approvals from Ministry of Tourism Culture and sport, and Indigenous communities to protect the site.
<i>Sub-Total Open Space Development</i>			128,775,258	53,540,624	7,480,659	67,753,974	47.4%		
<i>Parks Operations</i>									
2018	4401849801	Monitoring & Repairs of the Escarpment & Waterfront	65,000	58,713	-	6,287	90.3%	A. McDonald	Work completed, transfer remaining funding to 4402149101. Project closure to follow.
2018	4401855801	Emergency Shoreline Study	340,000	259,251	25,022	55,727	83.6%	C. Graham	Study is complete, and remaining work is training of staff for monitoring of shoreline damage. Training delayed in 2021 and 2022 due to COVID restrictions. Planning underway to schedule training.
2018	4401855802	Confederation Beach Shoreline Replacement	875,000	355,480	139,647	379,873	56.6%	A. McDonald	Work completed. Additional sites under review, to be used to repair shoreline at Confed as damage occurs due to extreme storms and seasonal changes and to support work at Desjardins Canal.
2019	4241909701*	Hill Park Pickleball Court	415,000	212,657	-	202,343	51.2%	S. Hasselman	Project is completed and balance to fund future works at that site with Recreation staff/Parks staff as per request of Councilor.
2019	4401951700	Small Equipment Replacement	161,616	158,153	3,152	310	99.8%	A. Storey	PO Commitment to be closed. Project closure to follow in Sept 2022. Project Complete. To be closed.
2019	4401952600	Playground Lifecycle Replacement Program	692,774	525,635	-	167,139	75.9%	A. McDonald	Projects complete, PO's closed. Pending 167k appropriation to move funds to 4402152600 Playground Lifecycle Replacement. Project closure to follow.
2019	4401954699	Tennis & Multi-use Court Rehabilitation	180,263	180,263	-	-	100.0%	A. McDonald	Projects complete, and pending PO closure. Pending appropriation to move funds to 4402154699 Tennis & Multi Use Court Rehab.
2019	4401955800	QC-CA-Parks & Cemetery Material Testing	18,766	10,258	-	8,508	54.7%	A. McDonald	These funds are used to support geotechnical testing and quality control testing for park maintenance projects. 2022 work ongoing.
2019	4401956600	Olmstead Open Space-Monitoring	47,000	10,759	22,985	13,257	71.8%	C. Graham	Monitoring ongoing for prairie grass establishment. Ongoing weed removal and additional planting as required.
2019	4401956902	Red Hill Phase 3 and 4 Park	650,000	550,754	80,502	18,744	97.1%	C. Graham	Grading works to address drainage at park. Work anticipated to be completed in Fall 2022.
2019	4401956910	Ancaster Soccer Improvements	390,000	396,589	6,164	(12,754)	103.3%	C. Graham	Project is in 2 year warranty period ending in April 2023. PO 94339 cannot be closed at this time. Remaining POs can be closed. Fund remaining deficit from 4400756755.
2020	4242009407*	McQuesten Farm Walkway	230,000	135,181	14,500	80,319	65.1%	A. McDonald	Asphalt and fencing to be completed Q2 2023 pending weather, with sodding and soft landscaping. Delay due to aggregated asphalt work for economies of scale
2020	4402049004	Parkside Cemetery Developmnt	577,700	574,071	4,930	(1,301)	100.2%	K. Bunn	Majority of works completed, remainder of tree planting to be completed by Q3/4 2022.
2020	4402049006	Millgrove Drainage & Repair	115,000	55,946	2,582	56,471	50.9%	K. Bunn / A. McDonald	Project is ongoing to address lack of drainage at this location. Permits from Conservation Halton approved. Phase one work to be implemented Q3/4 2022.
2020	4402049104	Security Lighting Program	155,200	151,209	3,500	491	99.7%	K. Bunn	Lighting replacements at various parks and retrofits for escarpment stairs completed. Remaining funding to be used for 2023 lighting projects. Close PO commitment & project closure to follow.
2020	4402049107	Park Fencing Program	210,697	107,262	-	103,435	50.9%	K. Bunn	All works completed, remaining funds to be used for park fencing improvements to be completed Q2 2023.
2020	4402051601	Equipment Acquisitions - DC	247,000	163,681	-	83,319	66.3%	R. Wagner	For 2020, working with Fleet to Purchase the remaining items. Covid-19 restrictions delayed Demos and contracts which will result in funds being spent by 2022/2023. Supply chain issues are compounding the delays.
2020	4402051903	ConfederationBeach Pk-CapMtnce	175,000	178,080	-	(3,080)	101.8%	K. Bunn	Project complete and pending appropriation to fund deficit from 4402151903 Confederation Beach Park - Capital Maintenance Program.
2020	4402051904	Wild Waterworks - CapMtnce	530,000	175,940	357,104	(3,043)	100.6%	K. Bunn	Majority of work completed, waiting on invoices to be finalized.
2020	4402052100	CSA Safety Material Replace	474,136	435,472	8,039	30,625	93.5%	K. Bunn	Remaining funds to be used in 2022 to help facilitate projects in 2022. Remaining funds to be reallocated to 4402152100 CSA Safety Material Replacement Program once p.o.'s closed.

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2020	4402052600	Playground Lifecycle Replace	860,000	667,569	10,000	182,431	78.8%	K. Bunn	Revised planned completion Q4 2022; supply chain issues have affected the final roofing parts at Winona Park. Remaining funds to be reallocated to 4402152600 once p.o.'s closed.
2020	4402053001	Cemetery Document Digitization	165,000	152,500	4,350	8,150	95.1%	K. Bunn	Final invoices being received. Additional work may be required. Completion anticipated in 2023
2021	4242109102*	Glenside Pathway	132,000	48,980	82,755	265	99.8%	A. McDonald	Project pending Ontario Land Tribunal approval. Completion date TBD, Dependent on approvals.
2021	4242109103*	Victoria Park Play Equipment	65,000	4,586	46,679	13,735	78.9%	A. McDonald	Project is complete and pending invoice payment. Project closure Q4 2022.
2021	4242109109*	Ward 1 Park Improvements	146,000	7,699	60,000	78,301	46.4%	A. McDonald	Mapleside / Radial Parks - Play equipment RFQ closed, construction Q2 2023.
2021	4242109110*	W1 Park Pathway Improvements	90,000	38,648	59,586	(8,234)	109.1%	A. McDonald	Churchill & Beulah Parks completed, invoices to be approved. Alexander Park deferred to Q2 2023 to coordinate work by Facilities.
2021	4242109301*	Play structure & fountains	70,000	66,912	2,500	588	99.2%	A. McDonald	Project completed and pending invoice payment. Project closure Q4 2022.
2021	4242109302*	Haywood Park play structure	65,000	47,491	2,235	15,274	76.5%	A. McDonald	Project completed and pending invoice payment. Project closure Q4 2022.
2021	4242109305*	Play structure & fountains	95,000	98,416	-	(3,416)	103.6%	A. McDonald	Project complete and pending appropriation to fund deficit. Deficit to be funded from 4402152600. Project closure Q3 2022.
2021	4242109401*	Montgomery Park Lighting	194,577	188,344	9,482	(3,249)	101.7%	A. McDonald	Project complete. PO commitment can close. Project closure Q3 2022.
2021	4242109404	Kenilwrth Trf Crcl Beaut	275,000	-	-	275,000	0.0%	R. Pollard	Design ongoing and tender anticipated in Q4 2022.
2021	4242109503*	Father Sean O'Sullivan Park	175,000	-	-	175,000	0.0%	A. McDonald	Project to update play structure ongoing, revised planned completion Q2 2023. Additional funding requested through a motion.
2021	4242109504*	Dover Park Play Structure	100,000	100,921	-	(921)	100.9%	A. McDonald	Project completed and pending appropriation from 4402152600 - Playground Lifecycle Replacement Program, to address project deficit. Project closure Q3 2022.
2021	4242109505*	Red Hill Neighbourhood Park	100,000	6,086	-	93,914	6.1%	A. McDonald	Play structure engagement and design underway. Project planned for Q4 2022 completion.
2021	4242109701*	Inch Park Play Structure	150,000	-	18,161	131,839	12.1%	C. Graham	Project involves the design and construction of a fully accessible play area at Inch Park. Consultation underway. Detailed design and construction to follow in 2023.
2021	4242109704*	460 Concession Playground	175,000	1,613	-	173,387	0.9%	A. McDonald	George L Armstrong School playground equipment scheduled for RFT in Q3 2022 following Engagement survey requirement, installation Q2 2023.
2021	4242109807*	W8 Park Pathway Improvements	91,000	40,742	58,528	(8,271)	109.1%	A. McDonald	Replacements underway, anticipated to be complete by Q4 2022.
2021	4402111601	Cemetery Roads Rehab Program	243,614	177,181	32,519	33,914	86.1%	K. Bunn / A. McDonald	Work completed at Stoney Creek, Eastlawn works to be completed Q3 2022.
2021	4402145800	UrbnPrk Prking Lt Paving Prgm	48,000	47,369	-	631	98.7%	K. Bunn / A. McDonald	Work completed. Close project
2021	4402149003	Bckflw Prvntn for Prks Fac	740,000	204,896	82,785	452,319	38.9%	K. Bunn / A. McDonald	Backflow installations underway and expected to be completed at end of Q4 2022. Maintenance and monitoring of program development to continue in 2022.
2021	4402149007	Cemetery Columbarium	140,000	71,232	69,200	(432)	100.3%	K. Bunn / A. McDonald	Unit installed at Parkside Cemetery in 2022, invoices to be paid and project id. can be closed Q4 2022.
2021	4402149009	Sport Lighting	40,000	828	-	39,172	2.1%	K. Bunn / A. McDonald	Assessment of park sport lighting completed, sites for 2022 work to be confirmed; additional funding is required for removals/ replacements.
2021	4402149100	Stair Replace & Repair Program	2,399	2,399	-	-	100.0%	K. Bunn / A. McDonald	Project ID can be closed Q4 2022
2021	4402149101	Prk Pthwy Resurfacing Prgm	538,412	183,791	38,808	315,812	41.3%	K. Bunn / A. McDonald	Work ongoing, to be completed Q4 2022, including Eleanor Park, Bishop's Park, and playground sites where accessible paths are being added
2021	4402151001	Equipment Upgrades	75,000	17,787	-	57,213	23.7%	K. Bunn / A. McDonald	Project to fund upgrades to equipment and vehicles such as foam tires, safety features, additional attachments, upfitting, etc. when like for like replacements are not suitable. Due to contract cancellations, Green Fleet delays and supply chain issues, the project is experiencing delays occurring with some of the equipment replacements, and will be fully spent by end of 2023.
2021	4402151601	Equipmnt Acquisition(DC)Prgm	494,000	-	-	494,000	0.0%	R. Wagner / K. Bunn	Working with Fleet to purchase two UTVs, a chipper, a trailer and a flail attachment. As well as 2 new 6 Cu. Yd. packers and a beach groomer. COVID-19 restrictions delayed demos and contracts. Supply chain issues now compound the delays. Anticipating funds to begin being spent by end of Q3 2022.

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			a	b	c	d	e			
2021	4402151700	SmallEquipReplace(Rsrve)Prgrm	159,934	6,858	53,261	99,816	37.6%	R. Wagner / K. Bunn	Purchasing small equipment as items reach end of life, new additions, or risk claims. There have been delays due to Supply chain issues. Procurement process will begin Q3 2022 for Winter operations equipment (Drop Spreaders). Assessments on Winter Equipment commences Aug 2022. Battery Powered equipment exploration is currently underway, remaining funds, if any, to assist with the additional funds needed to transition to Battery Powered equipment.	
2021	4402151903	ConfedBeach-Cap Mntnce Prgrm	614,750	90,083	516,475	8,192	98.7%	K. Bunn / A. McDonald	HCA led, will be used to support capital program once other capital projects are completed. Funds will be consolidated to facilitate HCA capital maintenance works planned in 2022	
2021	4402152100	CSA Safety Mat ReplacePrgrm	161,030	160,305	28,207	(27,482)	117.1%	K. Bunn / A. McDonald	Tender underway for new play structures, and safety material at H+B Warden Park, Cherry Heights Park, Rockcliffe Gardens Park, Lynden Lions South Park, Eleanor Park in 2022.	
2021	4402152600	Plygrnd Life Replace Prgrm	995,300	110,075	5,729	879,496	11.6%	K. Bunn / A. McDonald	Tender underway for new play structures, and safety material at H+B Warden Park, Cherry Heights Park, Rockcliffe Gardens Park, Lynden Lions South Park, Eleanor Park in 2022.	
2021	4402154699	Tennis&Multi-useCrt RehabPrgrm	314,948	8,362	119,751	186,836	40.7%	K. Bunn / A. McDonald	Meadowlands Park construction underway, expected completion Q3 2022. Eleanor Park tender to be awarded, construction starting Q3 2022.	
2021	4402156001	Leash Free Dog Park Program	160,000	80,000	-	80,000	50.0%	K. Bunn / A. McDonald	Centennial Heights Leash Free not proceeding. Project to close and funding to returned to source	
2020	4242009301	North Central Prk Pedestrian L	20,000	4,745	-	15,255	23.7%		0.00%	Project complete, close and return funds to source
2021	4402156520	ICIP Gage Park Walkways	1,550,000	-	-	1,550,000	0.0%	C. Graham	Project ID created for tracking and accountability for ICIP funded portion of Gage Park project. PO's and expenditures to be transferred to this project. Walkways are complete, with minor finishing work remaining.	
2022	4242209131	Bullocks Tennis Courts	300,000	-	-	300,000	0.0%	A. McDonald	Project construction ongoing.	
2022	4242209142	Carpenter Park Surfacing	75,000	-	-	75,000	0.0%	A. McDonald	Procurement process ongoing, installation Q3/4 2022.	
2022	4242209204	Corktown Park Fence	30,000	-	2,500	27,500	8.3%	A. McDonald	Project construction ongoing, completed Q3 2022.	
2022	4242209301	Woodlands Park Improvement	80,000	13,086	9,820	57,094	28.6%	A. McDonald	Majority of site works completed, tree planting and concrete bleacher pads to be completed Q3 2022.	
2022	4242209501	Veevers Park Fencing	42,000	-	-	42,000	0.0%	A. McDonald	Proposed installation Q3/4 2022.	
2022	4242209802	Newlands Park Fitness Equip	120,000	-	52,690	67,310	43.9%	K. Bunn	Fitness stations to be installed Q3 2022. Rock climbing equipment procurement process ongoing.	
2022	4242209803	William Bethune Park Imprmnts	33,000	-	-	33,000	0.0%	K. Bunn	There are Invoices for this project. Project should remain open.	
2022	4242209804	Wheelchair Accessible Swing	60,000	-	-	60,000	0.0%	A. McDonald	Ward 8 swing to be installed at William Connell Park. Installation Q3 2024.	
2022	4242209807	Melville Bailey Park Alley	60,000	1,613	-	58,387	2.7%	A. McDonald	Design drawings underway, construction Q3/4 2022.	
2022	4402249900	Mohawk Sports Park Track Impr	70,000	72,209	150	(2,359)	103.4%	K. Bunn	Shade Structure completed, invoicing ongoing. Remaining funds to be utilized for future works at same site	
<i>Sub-Total Parks Operations</i>			16,666,118	7,418,682	2,034,298	7,213,138	56.7%			
<i>Forestry & Horticulture</i>										
2011	4451153001	Emerald Ash Borer Plan	24,776,631	19,865,228	2,326,059	2,585,343	89.6%	R. Pollard	Final tree removals will be completed in 2022. Tree replacements will be ongoing throughout 2023. Q1 2023 will see a final close out report to council noting recommendations for outstanding items and remaining budget. Project is on budget.	
2020	4452051700	2020 Small Equipment Replace	74,577	43,816	27,736	3,025	95.9%	R. Wagner	This capital project is a 3 year replacement program - the funds will be used for small equipment replacement in 2020, 2021 and 2022. Project will be completed by Q1 2023 (ensure any outstanding invoices have been dealt with).	
2021	4242109303*	Planters Haywood & Pinky	8,730	10,579	-	(1,849)	121.2%	M. Monaghan	Project complete and pending appropriation to fund deficit. Project closure Q3 2022.	
2021	4242109402*	Kenilworth Traffic Crl Beaut	25,000	9,321	15,070	609	97.6%	C. Gibbons	Design work proceeding. Anticipate tender in Q4 2022 and construction to follow.	
2021	4242109607*	Tree Planting Ward 6	4,500	4,816	-	(316)	107.0%	C. Gibbons	Project complete. Appropriation to fund project deficit in progress. Project closure to follow.	

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2021	4452149101	Irrigation Upgrades	148,768	-	36,173	112,595	24.3%	C. Gibbons	Work being completed in Q2 2022 with invoices to be paid in Q3/Q4 2022. Remaining funds to be committed to Q2 2023 work before closing project id. Project is on budget.
2021	4452153101	Tree Inventory	300,000	-	208,500	91,500	69.5%	R. Pollard	Funds committed with vendor in place. Work to begin in July 2022 and project id closed at the end of the year following invoicing. Project is on budget.
2021	4452153444	Tree Planting Program	2,859,712	2,243,312	507,880	108,520	96.2%	R. Pollard	Project on track with work being completed annually using this project id. Project is on budget.
2022	4452253203	Hort Depot Upgrade Feas Study	175,000	-	96,250	78,750	55.0%	R. Pollard	Project awarded to vendor. Work began in June 2022, study will be completed early 2023. Study will provide two options; 1 to rebuild main building and the other is to renovate to accommodate aging infrastructure and growth of section. Project is on budget.
2022	4452253204	Fleet Assets - Forestry & Hort	120,000	-	-	120,000	0.0%	R. Pollard	Purchases of EV vehicles have been delayed due to limited supply of EV. Status of purchase date is unknown due to manufacturing delays industry wide.
2022	4452253205	Horticulture Polyhouse Constru	62,000	-	51,411	10,589	82.9%	R. Pollard	Project awarded to vendor through competitive procurement process. Work to be completed in 2022. Project is on budget.

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			a	b	c	d	e		
<i>Sub-Total Forestry & Horticulture</i>			28,554,919	22,177,072	3,269,080	3,108,767	89.1%		
Sub-Total Parks Division			173,996,294	83,136,378	12,784,037	78,075,878	55.1%		
Waterfront Program									
2013	4401356801	Confederation Park - Sports Park Development	18,099,185	11,916,378	5,137,865	1,044,941	94.2%	C. Graham	Phase 2 and 3 are under construction, and will continue to the end of 2022. Public use of pickleball courts is restricted this year due to construction conflicts and deficiencies. Cricket pitch open and trail access to beach maintained around pond.
2015	4411506104	West Harbour Draft Plan&Zoning	641,540	628,022	7,192	6,326	99.0%	E. English	Complete, however, minor work continues to arise.
2015	4411506105	Pier 5-7 Marina Reconstruction	8,785,000	9,347,217	172,944	(735,161)	108.4%	E. English	Project complete; Variance is made up of revenues expected from RYHC and HOPA per finance agreements. RHYC and HOPA have been invoiced. Payment of ~\$157K from HOPA rec'd per settlement; \$131,500 payable upon expansion.
2015	4411506106	Marina Services & Gas Dock	1,260,000	1,132,996	125,903	1,102	99.9%	E. English	Complete - close once p.o. has been paid/cleared
2015	4411506107	Pier5-7 Marina Shoreline Rehab	13,593,700	3,756,191	41,339	9,796,170	27.9%	E. English	Complete - close once p.o. has been paid/cleared
2015	4411506108	West Harbour RSC	1,633,900	1,646,020	-	(12,120)	100.7%	E. English	99% complete - Certificate of Property Use finalized; RSC to be resubmitted to the MECP.
2015	4411506109	West Harbour Site Remediation	1,682,000	1,196,841	544,510	(59,351)	103.5%	E. English	Complete, however, minor work continues to arise.
2015	4411506111	Bayfront Park Beach Study	288,850	229,298	101	59,451	79.4%	E. English	Study complete; surplus funds should be used to advance investigation of alternate uses of beach area.
2015	4411506201	Central Park Master Plan	100,000	111,766	2,341	(14,108)	114.1%	E. English	Design complete. Variance; to be resolved in 2022 with transfer from park construction account
2016	4411606001	CHH Site Servicing Study (Jamesville)	120,000	15,453	-	104,547	12.9%	E. English / C. Phillips	Master Development Agreement (MDA) has been executed between CHH & JRLP (private-sector consortium). Planning Approval Application (OPA/ZBA) slated for Aug. 8, 2022 Planning Committee. Expectation is the responsibility for site servicing be transferred to the JRLP, after final approvals are granted.
2016	4411606002	Real Estate Disposition Process	981,276	845,733	35,498	100,044	89.8%	E. English / C. Phillips	City & WS Partnership have executed a Development Agreement (DA). Subdivision & Draft Plan Registration is expected by end of Aug. 2022. Payment of 1st Upfront Payment of \$1.5Million expected by July 2022. 1st development-blocks APS expected to be signed by Q. 1 2023.
2016	4411606003	Community Engagement Imp.	460,000	353,399	55,488	51,113	88.9%	E. English / C. Phillips	The "Pop-Ups at Pier 8" event series, was created to provide temporary animation and programming at the West Harbour during the current construction of new parks, public-space, and amenities on the waterfront.
2016	4411606004	Marketing Communication Imp.	450,000	122,185	13,078	314,738	30.1%	E. English / C. Phillips	Program on-going.
2016	4411606101	Pier 6-8 Servicing Design	1,060,000	895,582	135,786	28,632	97.3%	E. English	Complete - close once p.o. has been paid/cleared
2016	4411606102	Pier 5-7 Boardwalk	18,644,300	16,936,107	1,123,518	584,675	96.9%	E. English	Complete - close once p.o. has been paid/cleared
2016	4411606103	Pier 6 Artisan Village (CAN150)	1,791,900	96,902	12,785	1,682,213	6.1%	E. English	Portion of project to be delivered by HWT in 2021/22; remainder to be managed by City starting in 2022 (design) and construction (2023+). Will likely need to be transferred to Facilities for implementation.
2016	4411606104	Pier 7 Commercial Village	3,095,100	407,513	261,070	2,426,517	21.6%	E. English	Ongoing - HWT 22-01 - construction 2022
2016	4411606105	Pier 8 Shorewall	16,495,000	15,587,747	905,204	2,049	100.0%	E. English	Complete - close once p.o. has been paid/cleared
2016	4411606106	Pier 8 Promenade	8,310,000	8,095,738	91,274	122,988	98.5%	E. English	Complete - close once p.o. has been paid/cleared
2016	4411606111	Bayfront Park Beach Rehab	280,000	84,053	-	195,947	30.0%	E. English	Implementation on hold; alternative use options to be considered in 4411506111 Bayfront Park Beach Study
2016	4411606201	Bar-Tiff Site Remediation	290,000	159,812	13,215	116,973	59.7%	E. English	Phase 1 ESA complete. Additional study (Phase 2) not being pursued at this time. \$1M WIP funded to 4412006105 Pier 8 - Utilities as part of 2020 capital budget
2016	4411606202	Bar-Tiff Site Servicing Study	180,000	32,362	-	147,638	18.0%	E. English	MOU executed and site due-diligence is on-going.
2016	5121692001	Central Park Remediation	4,900,000	3,610,368	597,743	691,889	85.9%	E. English	Construction Contract awarded to Stroncast. Completion Q2/Q3 2022.
2017	4411706101	Pier 6-8 Servicing Constrn	9,559,500	8,871,003	133,297	555,199	94.2%	E. English	Servicing complete. Streetscaping after condo development.
2017	4411706102	Pier 8 Park	1,919,300	339,035	7	1,580,258	17.7%	E. English	RFT has been completed; will be posted Q3 2022.

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2017	4411706103	Bayfront Park Upgrades Ph 1	500,000	22,190	-	477,810	4.4%	E. English	Will be reviewing this project Q4 2022.
2017	4411706104	Artisan Village Design Study	110,000	103,096	-	6,904	93.7%	E. English	Project underway by HWT
2017	4411706105	WH Parking Garage Feasibility	300,000	13,314	-	286,686	4.4%	E. English	Draft RFP completed; review Q3 2022 before posting.
2017	4411706201	Bar-Tiff Real Est Solicitation	200,000	-	-	200,000	0.0%	E. English	City & Hamilton Film Studios have an executed MOU. Due-diligence stage is on-going with funds dedicated for City studies.
2017	4411706202*	Adaptive Comm Re-use 125 Barton St. W	800,000	823,307	-	(23,307)	102.9%	E. English / R. Ellis	Project is currently in the process of being discontinued and will be closed next BER.
2018	4411806102	Macassa Bay Shoreline Improv	4,350,000	235,771	6,625	4,107,604	5.6%	E. English	Draft RFP has been completed. Waterfront to review with Procurement Q3 2022 before posting.
2018	4411806103	Macassa Bay Boardwalk Trail	4,100,000	73,806	-	4,026,194	1.8%	E. English	Draft RFP has been completed. Waterfront to review with Procurement Q3 2022 before posting.
2018	4411806104	West Harbour Public Art	1,020,000	381,014	142,052	496,935	51.3%	E. English	Installation scheduled for Q3 2022.
2018	4411806105	Police Marine Facility Replac	646,761	618,476	11,628	16,657	97.4%	E. English	Complete - close once p.o. has been paid/cleared
2018	4411806106	James St CSO Tank overflow pipe	375,000	49,990	6,805	318,205	15.1%	E. English	Overflow pipe installed under current Contract with Seawaves
2020	4412006105	Pier 8 - Utilities	3,750,000	26,150	1,079,176	2,644,675	29.5%	E. English	Installation now scheduled for Q3 2022; complete Q4 2022.
2018	4411806201	Central Park Redevelopment	1,647,000	357,783	1,250,000	39,217	97.6%	E. English	Construction Contract awarded to Stonecast. Completion Q2/Q3 2022.
2021	4412106102	Bayfront Prk Upgrades Ph 2	1,260,000	-	-	1,260,000	0.0%	E. English	Will be reviewing this project Q4 2022.
2021	4412106103	Pier 8 - Streetscaping	1,000,000	-	-	1,000,000	0.0%	E. English	Pier 8 Streetscaping completed as development blocks are completed by Waterfront Shores.
2021	4412110555	2021 Chargebacks - W Harbour	-	145,754	-	(145,754)	N/A	E. English	To fund Engineering Services staffing costs through capital for work on West Harbour related capital projects, both in-year and future.
2022	4412206104	Police Marine Facility Replace	5,700,000	-	-	5,700,000	0.0%	E. English	Project is ongoing
Sub-Total West Harbour Initiative			140,379,311	89,268,372	11,906,444	39,204,496	72.1%		
TOTAL PUBLIC WORKS - TAX FUNDED			1,672,509,432	679,256,413	151,524,640	841,728,379	49.7%		

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			a	b	c	d	e		

PLANNING & ECONOMIC DEVELOPMENT

Growth Management Division

2005	5160507001	N Glanbrook Industrial BP Serv	16,901,360	14,911,901	-	1,989,459	88.2%	T. Sergi / G. Norman	Revenue received from sale of lands in Feb 2022 to cover deficit. Project to be closed after surplus sale revenue moved to appropriate accounts.
2010	5141096011	2010 Intensification Infra Upgrades	400,000	280,973	54,211	64,816	83.8%	T. Sergi / G. Norman	Allocation to pay for unanticipated intensification projects when identified. Pilot project completed. Hamilton Water PO still open for work on the Water and Wastewater and Stormwater Interim Infrastructure Master Plan.
2011	5141180195	Green Mtn-First W to Upp Centennial	760,000	322,572	-	437,429	42.4%	T. Sergi / G. Norman	Project constructed. Confirm for final payment.
2011	5141196011	2011 Intensification Infra Upgrades	400,000	3,462	-	396,538	0.9%	T. Sergi / G. Norman	Allocation to pay for unanticipated intensification projects when identified. Water Servicing Strategy for Downtown Hamilton Charter initiated February 2022 by Hamilton Water.
2013	5141380370	Upper Mount Albion - Highland	480,000	366,087	-	113,913	76.3%	T. Sergi / G. Norman	Project constructed. Reviewing for final payments.
2015	5141595558	Centennial Valve Chamber #3	16,550,000	13,123,036	-	3,426,964	79.3%	T. Sergi / G. Norman	(Trunk watermain for Red Hill) Project constructed. Reviewing for final payments. Review with construction regarding payments. Confirm for final payment.
2016	5141680680	Miles - Ext Terni (E & W leg)	80,000	-	-	80,000	0.0%	T. Sergi / G. Norman	To be constructed when adjacent development proceeds.
2016	5141680682	Dundas - Spring Crk to Skinner	570,000	11,916	-	558,084	2.1%	T. Sergi / G. Norman	Construction in progress.
2018	5141880886	Pritchard Connect WM 355-601	110,000	-	-	110,000	0.0%	T. Sergi / G. Norman	Project will be initiated in conjunction with 25T-201402. Hamilton Conservation Authority (HCA) perm required.
2018	5141880887	WM St. A. Ext to Pritchard	70,000	-	-	70,000	0.0%	T. Sergi / G. Norman	Project will be initiated in conjunction with 25T-201402. Hamilton Conservation Authority (HCA) perm required.
2019	5141980955	Centennial-Servicing Study	100,000	-	-	100,000	0.0%	T. Sergi / G. Norman	Project to be initiated in 2023
2019	5141996011	2019-Intensification Infra Upgrades	400,000	-	-	400,000	0.0%	T. Sergi / G. Norman	Allocation to pay for unanticipated intensification projects when identified.
<i>Sub-Total Water Growth Program</i>			36,821,360	29,019,946	54,211	7,747,203	79.0%		

Storm Sewer Growth Program

2007	5180780774	SWMP - A1 Ancaster IBP	4,110,000	3,051,060	-	1,058,940	74.2%	T. Sergi / G. Norman	Pond constructed, subject to final invoicing.
2007	5180780784	SWMP-B8 Jackson Heights Ph 3	1,303,450	662,814	-	640,636	50.9%	T. Sergi / G. Norman	Pond constructed, interim condition Phase 3A, Phase 3B construction in 2023, Pond will be reconstructed for Ultimate condition.
2009	5180980961	Parkside Drive Storm Sewer	1,420,000	425,949	-	994,051	30.0%	T. Sergi / G. Norman	Storm sewers constructed (Parkside Hills Phase 1), developer to submit request for payment (holdback).
2010	5181055057	Airport Employment - Ph 3&4 EA	500,000	50,880	-	449,120	10.2%	T. Sergi / G. Norman	Implementation Strategy completed. Staff to initiate implementation update.
2010	5161096011	2010 Intensification Infra Upgrades	924,436	1,111,783	-	(187,347)	120.3%	T. Sergi / G. Norman	No outstanding PO's, to be closed for December report
2011	5161180184	Highland-Winterberry-Mt Albion	610,000	916,757	-	(306,757)	150.3%	T. Sergi / G. Norman	Sewer constructed in conjunction with road; reviewing for status of completeness. To be closed for December report
2011	5161180187	Garner Rd W-Raymond to Hwy 6	2,400,000	472,347	-	1,927,653	19.7%	T. Sergi / G. Norman	To be constructed by developer of 376 Garner Road. Portion from Raymond to approximately 380m west constructed.
2011	5161196011	2011 Intensification Infras Upgrade	400,000	356,278	42,702	1,020	99.7%	T. Sergi / G. Norman	West Harbour Modeling and Analysis; completed per Public Works. Project to be closed after POs are finished.
2011	5181155369	Specific Area Stormwater MP	150,000	101,805	-	48,195	67.9%	T. Sergi / G. Norman	Project complete. Will use remaining funds to help support masterplan project in 2023.

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			a	b	c	d	e		
2011	5181159150	Res Drainage Assistance Program	509,000	477,387	33,245	(1,632)	100.3%	T. Sergi / G. Norman	Ongoing - this account is used to investigate and/or address drainage issues as they are brought forward to staff.
2012	5161280290	Nash Area WW Sewer Outlet	4,530,000	3,766,241	-	763,759	83.1%	T. Sergi / G. Norman	Sewer constructed in conjunction with development (Empire); reviewing for status of completeness.
2012	5181280294	SWMP W19 - Parkside Hills Ph 2	2,210,000	-	-	2,210,000	0.0%	T. Sergi / G. Norman	To be constructed by developer in conjunction with Park Place Phase 2. Construction started.
2012	5181280297	SCUBE Master Drainage Plan EA	648,128	392,297	-	255,831	60.5%	T. Sergi / G. Norman	Block Plan Servicing Strategy (BSS) - Block 2 (C3-09-14) complete. Surplus money may be required for BSS1 and offsite studies.
2013	5181355369	Specific Area Stormwater MP	100,000	10,910	-	89,090	10.9%	T. Sergi / G. Norman	Project complete.
2014	5181480485	SWMP H-9 - Mewburn/Sheldon	3,208,458	2,672,549	535,909	-	100.0%	T. Sergi / G. Norman	Project complete and to be closed Sep 31, 2022
2014	5181480486	SWMP - St Elizabeth Ponds	560,000	12,177	-	547,823	2.2%	T. Sergi / G. Norman	Working with developer on approvals process for pond system retrofit.
2015	5181580585	Sheldon (H-9) & Mewburn (H-24)	800,000	693,074	35,000	71,926	91.0%	T. Sergi / G. Norman	Project complete. Open PO with Enbridge. Invoice to be submitted.
2015	5181580586	SWMF H-24 (Mewburn Pond)	6,430,000	5,299,779	737,507	392,714	93.9%	T. Sergi / G. Norman	Project substantially complete. Final payment to be issued. Remedial work still outstanding.
2015	5181580594	First Rd W - Green Mtn to Mud	1,100,000	151,934	-	948,066	13.8%	T. Sergi / G. Norman	Sewer constructed in conjunction with road; reviewing for status of completeness.
2015	5181580596	Green Mtn-Morrissey-First Rd W	490,000	31,614	-	458,386	6.5%	T. Sergi / G. Norman	Sewer constructed in conjunction with road; reviewing for status of completeness.
2017	5161796011	2017 Intensification Infrass Upgrade	200,000	111,221	47,298	41,481	79.3%	T. Sergi / G. Norman	Wastewater/Stormwater Servicing Strategy for Downtown Hamilton underway. Completion of study expected Q4 of 2022.
2017	5181780090	2017 Annual Storm Water Mngmnt	4,000,000	2,467,694	-	1,532,306	61.7%	T. Sergi / G. Norman	Allocation for new facilities as development proceeds.
2018	5161880184	Up Mt Albion-Highland to Rymal	800,000	353,043	-	446,957	44.1%	T. Sergi / G. Norman	Sewer constructed in conjunction with road; reviewing for status of completeness.
2018	5181880090	2018 Annual Storm Water Mngmnt	4,000,000	3,362,048	-	637,952	84.1%	T. Sergi / G. Norman	Allocation for new facilities as development proceeds.
2018	5181880281	Greystones Channel Rehab	200,000	-	-	200,000	0.0%	T. Sergi / G. Norman	Project has not been initiated. Will require permission from private landowners.
2018	5181880871	Borer's Creek Channel	1,160,000	-	-	1,160,000	0.0%	T. Sergi / G. Norman	Under construction by Parkside Hills developer.
2018	5181880887	Street A Extension to Pritchard SS	350,000	-	-	350,000	0.0%	T. Sergi / G. Norman	Project will be initiated in conjunction with 25T-201402 including road extension. Still requires Hamilton Conservation Authority (HCA) permit and permit from Hydro One.
2019	5161980955	Centennial-Servicing Study	100,000	-	-	100,000	0.0%	T. Sergi / G. Norman	Project to be initiated in 2023
2019	5161996011	Intensification Infra Upgrades	200,000	105,545	-	94,455	52.8%	T. Sergi / G. Norman	Allocation to pay for unanticipated intensification projects when identified.
2019	5181980090	2019 Annual Storm Water Mngmnt	1,635,996	-	-	1,635,996	0.0%	T. Sergi / G. Norman	Appropriate funds to 3620374100 to cover remaining deficit (\$2,364,004.17).
2019	5181980980	SWMP-SM18 Central Park	3,630,000	2,601,168	-	1,028,832	71.7%	T. Sergi / G. Norman	Pond has been constructed by developer (Central Park). Developer to submit request for payment.
2019	5181980981	SWMP-W1 Waterdown Bay Ph2	3,400,000	3,390,742	-	9,258	99.7%	T. Sergi / G. Norman	Works constructed. Payment made 2022. Close upon City Assumption of full development.
2019	5181980983	SWMP-W3 Waterdown Bay Ph2	4,000,000	3,794,767	-	205,233	94.9%	T. Sergi / G. Norman	Works constructed. Payment made 2022. Close upon City Assumption of full development.
2019	5181980984	SWMP-W4 Waterdown Bay Ph2	7,600,000	7,599,100	-	900	100.0%	T. Sergi / G. Norman	Pond will be constructed by developer (Waterdown Bay Phase 2). Developer to submit request for payment.
2019	5181980985	SWMP-W5 Waterdown Bay Ph2	3,860,000	3,481,523	-	378,477	90.2%	T. Sergi / G. Norman	Pond will be constructed by developer (Waterdown Bay Phase 2). Developer submitted request for payment in Dec. 2021.
2020	5162080961	Roxborough Prk Intensification	1,500,000	40,912	14,706	1,444,382	3.7%	T. Sergi / G. Norman	Project will be initiated in conjunction with 25T-201802.
2020	5182080086	SWMP SM2 Red Hill Ph 3 4	4,120,000	2,648,856	-	1,471,144	64.3%	T. Sergi / G. Norman	Works constructed. Payment made 2019. Close upon City Assumption of full development.
2020	5182080087	SWMP B10 Lancaster	9,960,000	5,947,821	-	4,012,179	59.7%	T. Sergi / G. Norman	Works constructed (Q4 2021). Payment made Q1 2022. Close upon City Assumption.

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2020	5182080090	Annual SWM Program	4,000,000	-	-	4,000,000	0.0%	T. Sergi / G. Norman	Allocation for new facilities as development proceeds.
2020	5182095800	Flooding & Drainage MP Capital	1,330,000	100,744	24,999	1,204,257	9.5%	B. Posedowski	STATUS: Work in progress - Flooding and Drainage Improvement Framework Study NEXT STEPS: Complete the work in progress (Q1, 2022) and issue project charter for implementation of capital works and / or further studies recommended in the Flooding and Drainage Improvement Framework study, TBD
<i>Sub-Total Storm Sewer Growth Program</i>			88,449,468	56,662,819	1,471,366	30,315,284	65.7%		
Sub-Total Growth Management Division			125,270,828	85,682,765	1,525,576	38,062,487	69.6%		
TOTAL PLANNING & ECONOMIC DEVELOPMENT			125,270,828	85,682,765	1,525,576	38,062,487	69.6%		

PUBLIC WORKS RATE FUNDED PROJECTS

Storm Sewers Regular Program

2009	2110953900	Randle Reef Rehab Project	8,125,000	8,122,735	-	2,265	100.0%	M. Bainbridge	STATUS: Phase 1-Complete, Phase 2-Construction, Phase 3-Design Complete NEXT STEPS: waiting on completion of phase 2.
2012	5181206222	Setting Sail-Floating Breakwater	4,255,662	4,023,845	25,940	205,877	95.2%	E. English	Complete - close once p.o. has been paid/cleared
2012	5181260214	SERG - Parkside and Kipling	2,500,000	1,365,490	125,810	1,008,699	59.7%	C. Graham	Ongoing - work in progress.
2012	5181260216	Golf Course SWMP Rosedale	2,570,000	758,454	45,310	1,766,236	31.3%	B. Posedowski	STATUS: Work in progress - Design NEXT STEPS: Completion Q3 2022
2013	5181355350	SERG Studies & Assessments	740,000	740,856	14,927	(15,783)	102.1%	T. Winton	STATUS: Two projects- (a) Beach Flooding Study is complete, (b) LID pilot monitoring ongoing due to sinkhole development. NEXT STEPS: Completion of LID pilot monitoring Q4 2022. Ongoing issues with sinkhole.
2013	5181372295	SERG - Mount Albion SWMF Rehab	670,000	277,450	24,787	367,764	45.1%	S. Jacob / H. Krinas	Hamilton Water has the carriage of this project as they are developing the scope of works. Emergency repairs for the pond were undertaken Hamilton Water
2014	5181455420	SERG - Flooding & Drainage MP	645,000	176,226	64,950	403,825	37.4%	C. Cholkan	STATUS: Complete - Peer Review Scope and draft Flooding and Drainage Master Servicing Study NEXT STEPS: Initiate additional studies if required, TBD.
2014	5181460423	SERG - Princess at Birch	90,000	11,172	-	78,828	12.4%	S. Jacob / H. Krinas	To be incorporated with the Birch Ave- Phase 2 project pending HW confirmation
2015	5181510501	Mathers Drive Bank Erosion Control and Slope Stabilization	1,100,000	734,850	101,736	263,414	76.1%	N. Winters / D. Alberton	On going - To be closed by Dec. 2022
2015	5181555422	GRIDS II - Stormwater MP	950,000	75,426	499,252	375,322	60.5%	B. Posedowski	STATUS : EA Study NEXT STEPS : Completion Q3 2023
2015	5181562590	SWMP Retrofits	660,000	282,268	-	377,732	42.8%	T. Sergi / G. Norman	STATUS: Work completed Q3 of 2021 NEXT STEPS: Close project PLN (15.12); supplemental study to be pursued as separate EA likely via RFP in Q4 2022
2016	5181655075	SERG - Watershed Proj Coord	500,000	429,998	14,000	56,002	88.8%	B. Posedowski	STATUS: Work in Progress - Water Monitoring Program Data Collection. NEXT STEPS: Completion Q2 2023.
2016	5181655421	SERG Stormwater System Planning	280,000	339,576	-	(59,576)	121.3%	B. Posedowski	To be closed in the next Closing Report.
2017	5181755420	Stormwater Drainage Review	280,000	260,672	31,336	(12,008)	104.3%	B. Posedowski	STATUS: Work in progress - Study. ECO expected for additional services, within project budget. NEXT STEPS: Staff report to council required to finalize Q4 2022.
2017	5181755421	SERG - SW System Planning	280,000	233,436	11,692	34,872	87.5%	B. Posedowski	STATUS: 2 prjcts, (a) Conting. for Ancaster Intens -Study Complete; (b) Dev Apps Guide - Study complete NEXT STEPS: (a) Stakeholder Consultation and Staff Report (a) Q4 2022; (b) Close project.

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2017	5181767723	Pumping Stations	2,500,000	141,142	365,715	1,993,143	20.3%	S. Leitch	STATUS: Design in progress for new standby power at Centennial and Grafton Storm pumping stations. NEXT STEPS: Construction RFT Q4 2022.
2018	4411806202	Central Neighbourhood Park	3,890,000	3,401,963	26,057	461,981	88.1%	E. English	Construction complete. Currently in warranty period.
2018	5181823155	SERG - Dundas Drainage Upgrade	340,000	89,035	20,149	230,816	32.1%	B. Posedowski	STATUS: Study ongoing, nearing completion. NEXT STEPS: Capital works coordination required with Infrastructure Renewal.
2018	5181872295	SERG - LEEDS Implementation	1,150,000	23,267	-	1,126,733	2.0%	B. Posedowski	STATUS: Not started NEXT STEPS: Charter and procurement Q4 2022
2018	5181874841	Lower Davis Creek - Flood Control Facility	550,000	57,376	41,030	451,594	17.9%	N. Winters / D. Alberman	Ongoing - Limited Resources to Deliver Work Plan. This project will no longer be handled by WD&WWC
2019	5181917152	Cross Road Culvert Program - 2019	1,390,000	1,192,754	-	197,246	85.8%	M. Field / M. Pastuszok	Appropriation report to be completed.
2019	5181955350	Climate Change Impact Assess	550,000	166,802	6,146	377,053	31.4%	B. Posedowski	STATUS: IDF Update study almost complete; Follow up climate study not started. NEXT STEPS: Receipt of final report for PO 94653; Charter and procurement Q1 2023 for follow up study.
2019	5181955421	Storm System Planning Prm	480,000	309,044	99,617	71,339	85.1%	C. Cholkan	STATUS: 3 studies ongoing; 1 study not started NEXT STEPS: charter and procure 4th project (Mill Street) Q3 2022.
2019	5181957545	Stormwater Computer Model	1,080,000	93,008	61,030	925,963	14.3%	C. Cholkan	STATUS: Work in progress - Study. One project (Juggernaut) is ongoing. NEXT STEPS: Juggernaut study to be completed Q3 2022. East Mountain Hydraulic Assessment to be chartered and procured Q4 2022. Remaining studies may be on hold pending further flow monitoring.
2019	5181967500	DMAF-CSO Backflow Preventors	1,440,000	135,413	107,795	1,196,792	16.9%	S. Leitch	STATUS: Assessing outfall structure condition and upstream hydraulics. Design in progress. NEXT STEPS: Design complete Q1 2023.
2019	5181972074	Contingency for Unscheduled Works Program - 2019	242,000	231,639	-	10,361	95.7%	E. Waite / P. McNab	Complete - pending final review/audit/payment
2019	5181972291	Haddon - Sterling to Marion	257,000	135,803	23,769	97,429	62.1%	M. Oddi	Complete - pending final review/audit/payment
2019	5181972940	Evans Road Culvert Twinning	1,330,000	655,348	618,001	56,651	95.7%	M. Oddi	Ongoing - C15-19-21 - construction 2021/22
2019	5181980961	Roxborough Storm Outlet	950,000	-	-	950,000	0.0%	T. Sergi / G. Norman	Scope of project has changed; review funding inconjunction with alternative solution being contemplated.
2019	5182155101	SERG - SC & Battlefield Creek	400,000	-	-	400,000	0.0%	B. Posedowski	STATUS: Not started NEXT STEPS: Scope deferred per conversation with HCA; reassess project need by Q4 2022.
2020	5182017040	Hwy 97 Culvert Improvements	1,060,000	193,581	848,077	18,342	98.3%	E. Waite / H. Krinas	Ongoing - C15-29-21
2020	5182017152	Roadside Drainage Improvements	1,400,000	816,785	-	583,215	58.3%	M. Field / M. Pastuszok	Appropriation report to be completed.
2020	5182017458	Catch Basin Replace & Rehab	310,000	212,289	45,680	52,030	83.2%	M. Field / S. Cooper	Remaining balance to be spent by Q4 of 2022
2020	5182017550	Concrete Box Culvert - ES	250,000	16,307	-	233,693	6.5%	E. Waite / H. Krinas	Anticipate completion by year end 2022
2020	5182018101	Old Guelph Rd-Culvert Replace	433,000	398,900	40,296	(6,196)	101.4%	E. Waite / H. Krinas	Complete - pending final review/audit/payment
2020	5182049555	QA-QC Service Contract 2020	195,000	-	-	195,000	0.0%	E. Waite / H. Krinas	Funds will be used for 2021/22 QA-QC.
2020	5182055421	SW System Planning Program	380,000	64,706	2,670	312,624	17.7%	C. Cholkan	STATUS: This is an annual budget to undertake ad hoc hydraulic analysis and to support annual program works NEXT STEPS: One field data collection projects underway. New contracts to support DA and/or CPMS reviews may be anticipated in 2022.
2020	5182055825	Stormwater Drainage Analysis	760,000	514,712	253,397	(8,109)	101.1%	C. Cholkan	STATUS: Five separate ongoing projects, with three PMs NEXT STEPS: No future phases, various projects, with some being able to close potentially by end of Q2 2022. PO 94868 should be in close out stage.
2020	5182057545	Stormwater Computer Model	1,080,000	-	-	1,080,000	0.0%	B. Posedowski	STATUS: Budget allocated for the development of hydraulic models of the City's existing stormwater network. NEXT STEPS: Strategy change; account planned to be used for future modeling but also stormwater flow monitoring activities per capital budget planning.

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2020	5182060622	SWM Pond-Creek Maint Prog 2020	1,700,000	1,101,790	430,341	167,869	90.1%	N. Winters / D. Alberton	2020 Contract awarded and in construction. Anticipate completion by year end 2022.
2020	5182060722	Annual Municipal Drain Mtnce	610,000	82,204	-	527,796	13.5%	N. Winters / D. Alberton	Ongoing - Future works anticipated from Staff Report to Council (Staff Report currently delayed)
2020	5182060999	Closed Projects - Storm	204,000	150,846	81,002	(27,848)	113.7%	E. Waite / P. McNab	This project is primarily used to hold the contingency lines of purchase orders for several completed works until the maintenance period has expired. This allows for the closure of all the original project ID. % spent is dependent on maintenance required.
2020	5182061046	Osler Dr Outfall Grant Blvd	590,000	1,471	-	588,529	0.2%	E. Waite / H. Krinas	Construction delayed until 2023 due to ongoing environmental studies. Additional \$110k included in 2023 budget process.
2020	5182067875	Beach Strip SW Pump Station	300,000	53,127	263,833	(16,960)	105.7%	B. Posedowski	STATUS: Work in progress - EA Study. NEXT STEPS: Land Acquisition, If Required Q4 2022.
2020	5182072293	Hwy 8 - Hillcrest stm sewer	300,000	289,040	4,796	6,163	97.9%	M. Oddi	Complete - pending final review/audit/payment
2020	5182072295	Hwy 8 - Woodley stm sewer	1,367,000	1,281,152	29,256	56,592	95.9%	M. Oddi	Ongoing - C15-26-21 - construction 2021/2022
2020	5182074950	Watercourse & Drainage Mtnce	810,000	5,061	43,412	761,527	6.0%	N. Winters / D. Alberton	Ongoing - Limited Resources to Deliver Work Plan. (No 2021 Budget allocated)
2020	5182074951	Shoreline Protection Program	400,000	65,963	127,173	206,864	48.3%	N. Winters / D. Alberton	2020 Contract awarded and in construction. Anticipate completion by year end 2022.
2020	5182080089	Rymal - Fletcher to Up Cent	1,621,000	1,555,672	33,386	31,941	98.0%	M. Oddi	Ongoing - C15-50-19 - surface asphalt in 2022
2021	5182101099	Eng Services Staffing	2,800,000	1,956,384	-	843,616	69.9%	E. Waite / P. McNab	To fund Engineering Services staffing costs through capital for work on storm related capital projects, both in-year and future. This project represents staffing costs for 2021 and 2022.
2021	5182117152	Roadside Drainage Improvements	3,059,710	247,671	1,924,842	887,196	71.0%	M. Field / M. Pastuszok	P.O commitment to be spent by Q4 2022, remaining balance to be utilized in 2023 programs.
2021	5182117458	Catch Basin Replace & Rehab	1,500,000	880,477	383,372	236,151	84.3%	M. Field / S. Cooper	Balance to be used on New C/B adjustment contract which will be awarded in Q3 of 2022
2021	5182117549	Concrete Box Culvert - TOM	750,000	-	-	750,000	0.0%	M. Field / M. Pastuszok	The funds will be used if an additional unexpected repair arises. Funding will be used for a consultant and repair for a concrete box culvert on Alma street, work to be completed in 2022.
2021	5182117550	Concrete Box Culvert - ES	500,000	123,650	304,870	71,481	85.7%	E. Waite / H. Krinas	2021 Contract awarded and underway. 2022 budget/contract will be included in this project ID. Anticipate completion of 2021/22 contracts by year end 2023.
2021	5182149555	QA-QC Service Contract 2021	324,000	33,218	55,415	235,367	27.4%	E. Waite / H. Krinas	Contract extension for quality assurance and control testing to be assigned 2021/22. Anticipated completion year end 2023.
2021	5182155347	Watercourse Erosion Site Rehab	280,000	-	-	280,000	0.0%	B. Posedowski / T. Winterton	STATUS: Not started NEXT STEPS: Discussion and coordination with Watershed Management.
2021	5182155556	Mapping Update Program	137,000	29,333	-	107,667	21.4%	D. Lamont / C. Lauricella	Ongoing - work in progress. Anticipate completion year end 2022.
2021	5182160129	Res Drainage Assistance Prog	100,000	13,836	12,254	73,911	26.1%	T. Sergi / G. Norman	Allocation for residential drainage assistance
2021	5182160533	Trenchless Manhole Rehab	140,000	152	-	139,848	0.1%	E. Waite / H. Krinas	Programming work in 2022 with some work to take place end of the year.
2021	5182160622	SWM Pond-Creek Maint Prog 2021	3,500,000	1,277,184	1,708,797	514,019	85.3%	N. Winters / D. Alberton	2021 Contract awarded and in construction. 2022 budget/contract will be included in this project ID. Anticipate completion of 2021/22 contracts by year end 2023.
2021	5182160722	Annual Municipal Drain Mtnce	800,000	-	-	800,000	0.0%	N. Winters / D. Alberton	Ongoing - Future works anticipated from Staff Report to Council (Staff Report currently delayed)
2021	5182161740	Unsched Manhole & Sewermain	168,373	32,509	-	135,864	19.3%	N. Winters / D. Alberton	2021 Contract awarded and in construction. 2022 budget/contract will be included in this project ID. Anticipate completion of 2021/22 contracts by year end 2023.
2021	5182162073	Field Data Systems Program	274,000	86,691	10,000	177,309	35.3%	D. Lamont / C. Lauricella	Ongoing - work in progress. Anticipate completion year end 2022.
2021	5182167751	Stormwater Infrast Assessment	280,000	-	-	280,000	0.0%	B. Posedowski	STATUS: Not started NEXT STEPS: Internal coordination required.
2021	5182168651	Windermere Basin Shore Rehab	170,000	67,169	-	102,831	39.5%	J. Helka	STATUS: Work completed.

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			a	b	c	d	e		
2021	5182170010	Barton - Parkdale to Talbot RR	1,700,000	3,683	1,666,144	30,173	98.2%	S. Jacob / H. Krinas	C15-02-22 - Q3 2022 Start
2021	5182172011	HWY 8 - Bond to Woodleys Lane	2,150,000	1,520,220	-	629,780	70.7%	M. Oddi	Ongoing - C15-26-21 - construction 2021/2022
2021	5182172205	Glenmorris (York Heights Nhd)	1,910,000	8,297	-	1,901,703	0.4%	E. Waite / H. Krinas	Design ongoing with construction in 2025
2021	5182172210	Barton - Parkdale to Talbot	1,530,000	3,315	1,497,890	28,795	98.1%	S. Jacob / H. Krinas	C15-02-22 - Q3 2022 Start
2021	5182174275	Stormwater Management Facility	1,000,000	-	-	1,000,000	0.0%	B. Posedowski	STATUS: Not started, on hold due to workload NEXT STEPS: Charter and potential RFP process Q4 2022.
2021	5182174680	Storm Sewer Network Planning	920,000	38,662	-	881,338	4.2%	B. Posedowski	STATUS: Not started (SW Drainage Analysis, Trinity Church and URHVP) due to backlog/uncertain requirements. Support for West 5th EA is ongoing. NEXT STEPS: Charter and procure Q4 2022, if required.
2021	5182174840	Stormwater Replacement Project	500,000	-	-	500,000	0.0%	B. Posedowski	STATUS: Not started. NEXT STEPS: Awaiting clarification on Stormwater mandate related to bridge/culvert hydraulic assessments before initiating projects under this account.
2021	5182174951	Shoreline Protection Program	1,470,000	13,753	10,905	1,445,342	1.7%	N. Winters / D. Alberton	To be utilized in 2022 where required for inspections and repairs. No pressing need due to low water levels.
2021	5182180090	Annual SWM Program	4,000,000	-	-	4,000,000	0.0%	T. Sergi / G. Norman	Allocation for new facilities as development proceeds.
2021	5182180150	Chedmac - Southridge to 80m E	230,000	171,818	-	58,182	74.7%	T. Sergi / G. Norman	Project is currently in construction.
2021	5182180280	Airport-Homestead-Mountaingate	1,360,000	-	-	1,360,000	0.0%	T. Sergi / G. Norman	Municipal Class Environmental Assessment (EA) / EA Update schedules to begin in 2023. Storm Sewer design and Construction to follow.
2021	5182180281	Rymal - Massina to 140m E	70,000	-	-	70,000	0.0%	T. Sergi / G. Norman	Project is currently in construction.
2021	5182180285	SWMP - SM20	1,125,000	-	-	1,125,000	0.0%	T. Sergi / G. Norman	Ongoing - work in progress.
2021	5182180584	Nebo - Rymal to Twenty Rd E	2,000,000	4,333	-	1,995,667	0.2%	S. Jacob / G. Norman	Storm scope finalized in Summer 2023, Design to engage consultant and if schedule allows construction will start in 2023.
2022	5182255210	Storm Water Outfall Investigat	300,000	-	-	300,000	0.0%	S. Jacob / G. Norman	To be tendered in 2022
2022	5182255688	EA - New Rosedale SWMF	450,000	-	-	450,000	0.0%	B. Posedowski	STATUS: Not started. NEXT STEPS: Awaiting response on ECA from MECP. If required, chartering and procurement earliest Q4 2022.
2022	5182260220	Culvert FLA-3008 - Old Brock	150,000	318,495	-	(168,495)	212.3%	S. Jacob / G. Norman	Funding in 2023 to cover deficit due to Policy 11 works in 2022. Complete - pending final review/audit/payment.
2022	5182271226	Mud St (Ph 2) - Isaac Brock	180,000	-	-	180,000	0.0%	S. Jacob / G. Norman	Scope deleted - project can be closed after year end reporting.
2022	5182271312	Streathearne - Main to Britann	1,000,000	-	-	1,000,000	0.0%	S. Jacob / G. Norman	Design ongoing with construction in 2024
2022	5182271328	Southcte - Garner to 403 Brdge	2,933,828	-	19,999	2,913,829	0.7%	S. Jacob / G. Norman	C15-19-22 tendered and closed over budget. Award pending approval of report to PW August 10th to transfer required funding.
2022	5182274950	Watercourse & Drainage Mntnce	1,445,000	-	-	1,445,000	0.0%	N. Winters / D. Alberton	Condition assessment of watercourse to be completed in 2022, and funds to be allocated to projects in 2023
2022	5182280290	SWMP SL12 Block 3 1090 Barton	10,330,000	-	-	10,330,000	0.0%	G. Norman	To be constructed as part of Phase 1 of BSS (Block Servicing Strategy) #3
2022	5182280291	SWMP SM21 Nash 2 3 Deve	4,745,000	-	-	4,745,000	0.0%	G. Norman	To be constructed as part of on-going development in Nash Neighbourhood
2022	5182280292	SWMP SM17 198 Highland Rd W	4,085,000	-	-	4,085,000	0.0%	G. Norman	To be constructed as part of on-going development in neighbourhood.
Sub-Total Storm Sewers Regular Program			114,331,572	38,099,502	12,126,855	64,105,215	43.9%		

Waterworks Regular Program

2011	5141166110	WTP - Process Upgrades	31,209,000	28,612,252	1,823,978	772,770	97.5%	S. Leitch	STATUS: Work in Progress - WTP Phase 1 Upgrades, Post Substantial work underway for clearwell conduit. NEXT STEPS: Completion anticipated end of June 2022.
2011	5141167150	Greensville New Well - EA	720,000	1,493,235	-	(773,235)	207.4%	M. Silverio	STATUS: Work Completed. NEXT STEPS: Account to be closed. Unfavorable Budget Variance due to Staffing Chargebacks.

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2012	5141267274	Kenilworth PS - HD005 Upgrades	3,355,000	3,097,989	217,412	39,599	98.8%	S. Leitch	STATUS: Warranty period completed Feb 26, 2022. NEXT STEPS: Post substantial deficiencies in progress.
2012	5141269250	HVAC Upgrade New Lab & Admin	5,620,000	1,199,507	-	4,420,493	21.3%	S. Leitch	STATUS: RFP rescope and reissued. NEXT STEPS: Review RFP submissions for Design
2012	5141297282	Waterdown S Storage - PD W-07	8,620,000	7,032,461	-	1,587,539	81.6%	T. Sergi	Project is complete. Need to review with developer for any outstanding issues and payment.
2013	5141395353	Ferguson HD002 Pumping Stn	2,600,000	854,542	210,412	1,535,045	41.0%	S. Leitch	STATUS: RFPQ completed. NEXT STEPS: RFT ready to be issued in July 2022.
2013	5141395354	PD18 Elevated Reservoir W14	3,410,000	477,095	8,939	2,923,966	14.3%	B. Posedowski / U. Ehrenberg	STATUS : This project is under review with Sr Management as the recommendation to proceed with the Class EA 30 day review has been rejected. NEXT STEPS : pending consultation with Sr Management and Master Plan recommendation
2014	5141455425	Concrete Pipe Condition Assessment	2,771,303	2,556,248	189,681	25,374	99.1%	E .Waite / H. Krinas	Complete - close once p.o. has been paid or cleared
2014	5141495551	PD7 Elevated Reservoir W-23	8,100,000	907,759	991,519	6,200,722	23.4%	S. Leitch	STATUS: Pre-design completed. NEXT STEPS: Project on hold until further notice.
2015	4411506103	Pier 8 Sanitary PS & Forcemain	14,851,000	12,880,058	410,009	1,560,933	89.5%	E. English	Complete - close once p.o. has been paid/cleared
2015	5141555010	Water Systems Planning	450,000	407,089	-	42,911	90.5%	B. Posedowski	To be closed in the next Closing Report.
2015	5141555264	City-Wide Water MP	950,000	376,037	198,958	375,005	60.5%	B. Sarker	STATUS : EA Study NEXT STEPS : Completion Q3 2023
2015	5141555555	City Wide Groundwater Model	1,220,000	922,971	137,235	159,794	86.9%	B. Posedowski	STATUS: Freelon -PO to stay open until the Assessment Report gets approved by MECP. NEXT STEPS: Po to be closed once MECP approves the study.
2015	5141564533	Up Wentworth - Hydro to Twenty	2,200,000	12,638	-	2,187,362	0.6%	U. Ehrenberg	STATUS : This project is in CPMS. NEXT STEPS : It's timing is subject to completion of the Master Plan and Capital Coordination by Assset Management.
2015	5141566711	Annual Water Treatment Studies	250,000	180,799	65,301	3,901	98.4%	S. Lapointe	STATUS: Construction - PMATS (18.18) Woodward WTP-Plant Corrosion Control Optimization - Substantial Performance - Q3 2022
2015	5141567273	HD17A PS Replace Decommission	2,320,000	137,415	143,931	2,038,654	12.1%	B. Posedowski / U. Ehrenberg	STATUS : Ongoing Class EA to determine the best future pump station location. NEXT STEPS : PIC and alternatives review. Land acquisition budget is inadequate if the EA determines that this is needed.
2015	5141567520	HDR05 Reservoir Upgrades	7,167,000	6,083,686	208,142	875,171	87.8%	S. Leitch	STATUS: Warranty completed June 2022. NEXT STEPS: Closeout PO.
2015	5141567575	High Lift PS Upgrades Phase 2	6,370,000	657,102	345,680	5,367,218	15.7%	S. Leitch	STATUS: Construction in progress. NEXT STEPS: Construction Substantial Performance Q4 2022.
2015	5141567577	Security - Water PS Facilities	5,600,000	2,342,476	60,000	3,197,524	42.9%	D. Duarte	Project on-going in 2022
2015	5141595553	HD12A PS Upgrades (W-04)	1,880,000	430,598	-	1,449,402	22.9%	S. Leitch	STATUS : Ongoing NEXT STEPS : development of System Curves, and Conceptual Operation strategy and flushing regime.
2015	5141596550	Stone Church Feedermain (W-24)	25,300,000	2,495,784	41,037	22,763,180	10.0%	S. Jacob / H. Krinas	Currently working on the RFP to hire a consultant in late 2022. Expected construction start by 2024
2016	5141664632	Twenty (Greti) to Upper James	1,610,000	184,337	-	1,425,663	11.4%	E .Waite / H. Krinas	In Design
2016	5141666608	Lynden Additional Water Supply	7,965,000	7,604,316	-	360,684	95.5%	S. Leitch	STATUS: Project completed and closed out.
2016	5141667420	Ben Nevis & Dewitt HD08A WPS	3,140,000	2,911,398	145,713	82,889	97.4%	S. Leitch	STATUS: Warranty ended August 2021. NEXT STEPS: Close project.
2016	5141667421	Glancaster & Hwy 53 HD018 WPS	12,600,000	421,670	549,389	11,628,941	7.7%	S. Leitch	STATUS: Work in Progress - Design (Interim Upgrades). NEXT STEPS: Issue RFT for construction Q4 2022.
2016	5141667422	Osler Road HD011 WPS	2,569,000	2,437,571	-	131,429	94.9%	S. Leitch	STATUS: Project completed and closed out.
2016	5141667423	Freelon Well FDF01 Capacity	1,870,000	400,835	6,928	1,462,238	21.8%	B. Posedowski	STATUS: final report delivered NEXT STEPS: close the PO

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2016	5141695883	York & Valley HD016 WPS (W-26)	5,890,000	460,108	23,289	5,406,604	8.2%	S. Leitch	STATUS: EA Schedule B Addendum for Capital Upgrades in progress.. NEXT STEPS: RFP for Design Q4 2022.
2017	5141760754	Kenilworth Transmission Watermain Renewal	3,000,000	544,149	-	2,455,851	18.1%	E .Waite / H. Krinas	Anticipate tender by year end of 2022. Work to be completed Jan to Apr 2023
2017	5141761777	Beach Trunkmain Rehab	10,000,000	904,657	-	9,095,343	9.0%	S. Jacob / H. Krinas	Tender Q3 2022, construction in 2023.
2017	5141766421	WTP Fluoride Building HVAC	470,000	426,750	2,819	40,431	91.4%	S. Leitch	STATUS: Substantial performance May 2022, in warranty. NEXT STEPS: Closeout documentation at end of warranty.
2017	5141766711	Annual Water Treatment Studies	250,000	223,279	16,027	10,694	95.7%	S. Lapointe	STATUS: Complete - PMATS (19.07) Maintenance Strategy Assessment Services - Account to be closed - Q3 2022
2017	5141766713	Annual Water Maintenance	2,559,396	1,862,668	501,341	195,387	92.4%	S. Lapointe	STATUS: Closeout - PMATS (16.14) Backflow Preventors - Project Close - Q3 2022; Construction - PMATS (16.45) Arc Flash - Substantial Performance - Q3 2022; Substantially Performed - PMATS (22.07) FDC03R Well Repair - Warranty End Date - Q2 2023; Closeout - C (15.08) Stone Church/Garth (Phase I) - Account to be closed - Q4 2022
2017	5141767420	Carlisle Well Stn Sys Enhance	940,000	123,225	-	816,775	13.1%	S. Leitch	STATUS: Work in Progress - Scope Verification. NEXT STEPS: Management to determine cost benefit of project scope Q4 2022.
2017	5141767650	New Greenville Communal Well	1,720,000	289,604	95,430	1,334,966	22.4%	C. Vanderperk / C. Vega	STATUS: EA to be resumed NEXT STEPS: issue PO for EA assignment
2017	5141795850	Greenhill PS HD04B & HD05A	24,670,000	1,463,733	28,057	23,178,210	6.0%	S. Leitch	STATUS: RFP Prep for interim upgrade design. NEXT STEPS: Issue RFP Q4 2022.
2017	5141796752	PD16 Trunk - PS HD016 to Hwy 5	3,000,000	570,412	222,662	2,206,926	26.4%	B. Posedowski / U. Ehrenberg	STATUS : Ongoing Class EA to determine the best future trunk watermain location. NEXT STEPS : PIC and alternatives review.
2018	5141855777	LRT Corridor - Water	1,250,000	-	-	1,250,000	0.0%	B. Posedowski / U. Ehrenberg	STATUS : Work on hold NEXT STEPS : Waiting for guidance from LRT office
2018	5141866713	Annual Water Maintenance	1,500,000	551,557	541,766	406,677	72.9%	S. Lapointe	STATUS: Construction - PMATS (20.03) Scenic Reservoir - Substantial Performance - Q4 2022; Work in Progress - Design - PMATS (21.12) WTP Backwash Piping Lead Paint Remediation - Construction Package to PMO - Q3 2022; Construction - PMATS (21.13) Chlorine Building NDT Structural Assessment - Substantial Performance - Q3 2022; Construction - C (19.07) Fluoride & CCB Process and H&S Upgrades - Substantial Performance - Q3 2022; Construction - C (20.04) Osler Drive (HC011) Health & Safety Immediate Needs - Mobilization - Q4 2022
2018	5141867651	HD007 Highland Rd Reservoir	430,000	113,087	15,458	301,456	29.9%	S. Leitch	STATUS: Project Chartering in progress. NEXT STEPS: RFP for Design Q1 2023.
2018	5141895852	Carlisle Additnl Water Storage	1,780,000	123,394	443,993	1,212,613	31.9%	C. Vanderperk / C. Vega	STATUS: Technical Memorandum #1 under peer-review NEXT STEPS: PIC and CLC - Q3-4 2022
2018	5141895956	Water Distribution Model	350,000	333,692	84,998	(68,689)	119.6%	X. Wang	STATUS : Ongoing PO. NEXT STEPS : calibration and validation phase
2019	5141955010	Water Systems Planning Program	400,000	441,032	58,911	(99,943)	125.0%	H. Trieu	STATUS : Multiple Ongoing POs NEXT STEPS : See PO Quarterly Updates from the PMs
2019	5141955247	Drinking Water System Changes	150,000	162,264	29,537	(41,802)	127.9%	U. Ehrenberg	STATUS : ongoing POs NEXT STEPS : mirrors development application submissions
2019	5141955713	Drinking Water System Optimize	220,000	60,039	-	159,961	27.3%	B. Posedowski	STATUS : Charter for PD11 ongoing. NEXT STEPS : PO to be issued in 2022.
2019	5141957545	Water - Computer Model	280,000	-	40,000	240,000	14.3%	X. Wang	STATUS : Ongoing PO. NEXT STEPS : calibration and validation phase

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			a	b	c	d	e		
2019	5141961910	Res Water Meter and Meter Pit	100,000	-	-	100,000	0.0%	N. Winters / J. Wagner	Project is to begin in August 2022. Expenditures will depend on if customers will allow access to their property for a meter installation. Otherwise, we will use these funds to install a meter at Property Line in a Ford Meter Box. This cost will be recoverable through charging the customer's water account.
2019	5141966151	SCADA servers and network	2,800,000	1,144,036	138,601	1,517,363	45.8%	S. McCauley	STATUS: Project ongoing NEXT STEPS: moving to next phase documentation Q3 2022
2019	5141966420	Woodward WTP - Chlorine Bldg	2,180,000	160,048	-	2,019,952	7.3%	S. Leitch	STATUS: Identified scope transferred to PMATS section.
2019	5141966711	Water Treatment Studies	250,000	111,294	81,485	57,221	77.1%	S. Lapointe	STATUS: Complete - PMATS (19.07) Maintenance Strategy Assessment Services - Account to be closed - Q3 2022; Construction - PMATS (16.45) Arc Flash - Substantial Performance - Q3 2022
2019	5141966713	Water Maintenance Capital	2,000,000	1,348,867	426,747	224,386	88.8%	S. Lapointe	STATUS: Construction - PMATS (20.03) Scenic Reservoir - Substantial Performance - Q4 2022
2019	5141966911	WTP - Bio Filtration Study	400,000	-	-	400,000	0.0%	S. Leitch	STATUS: Study Complete NEXT STEPS: Close out project
2019	5141967375	Kenilworth&Ben Nevis Reservoir	15,990,000	10,640,539	3,670,560	1,678,901	89.5%	S. Leitch	STATUS: Soil contamination removal work and East Cell repairs in Progress. NEXT STEPS: Soil Contamination removal construction anticipated completion Q4 2022.
2019	5141967752	Water Outstation Inspections	660,000	366,851	24,258	268,892	59.3%	S. Leitch	STATUS: Water / Wastewater Financial Plan (Account Split 1 of 2) and CA Implementation Plan. NEXT STEPS: Implementation Plan continues through 2025. Financial plan completed Q2 2023.
2019	5141970007	Haddon - Sterling to Marion	310,000	248,042	51,298	10,660	96.6%	M. Oddi	Complete - pending final review/audit/payment
2019	5141970012	Sheaffe / Park / Mulberry (Central Nhd (North))	1,110,000	963,408	-	146,592	86.8%	M. Oddi	Ongoing - C15-20-21 - construction 2021/22
2019	5141971305	Cheever - Barton to Birge and Birge - Cheever to Wentworth	580,000	539,008	-	40,992	92.9%	M. Oddi	Complete - pending final review/audit/payment
2019	5141971307	Haddon - Sterling to Marion	554,000	541,804	12,295	(99)	100.0%	M. Oddi	Complete - pending final review/audit/payment
2019	5141971312	Sheaffe / Park / Mulberry (Central Nhd (North))	2,090,000	1,873,147	-	216,853	89.6%	M. Oddi	Ongoing - C15-20-21 - construction 2021/22.
2019	5141971313	LRT Sherman-King to south end	1,220,000	26,763	-	1,193,237	2.2%	E .Waite / H. Krinas	In Design, construction 2023
2019	5141971314	LRT Wentworth - Wilson to King	460,000	26,661	4,000	429,339	6.7%	E .Waite / H. Krinas	In Design, construction 2023
2019	5141971315	LRT Main-Delena to Normanhurst	5,030,000	138,618	-	4,891,382	2.8%	E .Waite / H. Krinas	In Design, construction 2023/24
2019	5141995951	PS HD019 Binbrook Capacity	220,000	30,064	-	189,936	13.7%	B. Posedowski	STATUS : Handover is complete. NEXT STEPS : CD/AM to determine next step. Master Plan Update will verify timing.
2019	5141996951	Binbrook Feeder via Fletcher	6,980,000	79,260	-	6,900,740	1.1%	E .Waite / H. Krinas	Work to be completed 2024
2021	4032114405	Contam Soil and Rock Removal	2,692,000	681,294	1,483,505	527,201	80.4%	E. Waite / P. McNab	Ongoing - work in progress. % spent is dependant upon contaminated soil/excess rock discovered at time of construction.
2020	5142055010	Water Systems Planning Program	300,000	153,023	158,951	(11,974)	104.0%	B. Posedowski	STATUS : Multiple Ongoing POs NEXT STEPS : See PO Quarterly Updates from the PMs
2020	5142055022	Engineering Consultants	300,000	227,154	41,485	31,361	89.5%	E .Waite / H. Krinas	Various subsurface infrastructure condition assessment and trenchless rehabilitation engineering consulting services pending project finalization/closure. Anticipated completion once 2021/22 roster assignments completed/closed.
2020	5142055425	Concrete Pipe Condition Assess	400,000	119,071	168,813	112,115	72.0%	E .Waite / H. Krinas	Anticipate completion by year end 2022.
2020	5142055851	Water Efficiency Plan-Program	181,822	58,029	26,576	97,217	46.5%	N. Winters / C. Wilson	PO cut for Plant Model - 66% paid as of June 30, 2022. Remaining unused funds are not forecasted to be used in 2022.

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2020	5142057545	Drinking Water System Model	280,000	250,932	41,799	(12,731)	104.5%	B. Posedowski	STATUS : Ongoing PO. NEXT STEPS : calibration and validation phase
2020	5142060577	Metallic WM Condition Assess	630,000	460,979	128,893	40,128	93.6%	E .Waite / H. Krinas	2020 contract underway and pending water system management requirements. Anticipate completion by year end 2022.
2020	5142060999	Closed Projects - Water	180,000	2,245	171,904	5,851	96.7%	E. Waite / P. McNab	This project is primarily used to hold the contingency lines of purchase orders for several completed works until the maintenance period has expired. This allows for the closure of all the original project ID. % spent is dependent on maintenance required.
2020	5142061305	Burlington Trunk Repairs	1,172,000	1,152,041	20,848	(889)	100.1%	E .Waite / H. Krinas	Complete - close once p.o. has been paid or cleared
2020	5142061502	New & Replacement Water Meters	2,920,000	1,455,879	1,443,071	21,049	99.3%	N. Winters / J. Wagner	This project ID is now funding the AMI project with Diameter Services for Smart Meter Technology
2020	5142066310	WTP Pre-Treat Isolation Valves	2,480,000	183,902	51,644	2,244,454	9.5%	S. Leitch	STATUS: Roster Assignment Conceptual complete. NEXT STEPS: Design RFP Q1 2023.
2020	5142066350	WTP Chlorine Chem Building	2,250,000	-	-	2,250,000	0.0%	S. Leitch	0.00%
2020	5142067420	St Joseph Tank Dampener	610,000	-	-	610,000	0.0%	S. Leitch	STATUS: Project Chartering in progress for decommissioning project. NEXT STEPS: Develop RFP for decommissioning of this redundant infrastructure Q4 2023.
2020	5142067450	Lee Smith Reservoir HDR00	1,280,000	-	-	1,280,000	0.0%	S. Leitch	STATUS: On hold; awaiting Systems Planning Master Plan information. NEXT STEPS: Awaiting direction from Systems Planning.
2020	5142067752	Water Outstation Inspections	660,000	308,549	188,712	162,739	75.3%	B. Posedowski	STATUS: 3 water site condition assessment assignments. NEXT STEPS: Assessment projects complete Q4 2022.
2020	5142069075	Environmental Lab Improvements	150,000	112,390	-	37,610	74.9%	N. Winters / S. Girt	Anticipate 100% spent by end of 2022
2020	5142070006	Hillcrest - Chedoke RD Restore	60,000	37,262	10,589	12,149	79.8%	M. Oddi	Complete - pending final review/audit/payment
2020	5142070015	LRT Main - Delena Rd Restore	300,000	-	-	300,000	0.0%	E .Waite / H. Krinas	In Design, construction 2023/24
2020	5142071315	LRT Main - Delena wm replace	1,358,000	733,645	614,959	9,396	99.3%	M. Oddi	Ongoing - C15-19-21 - construction 2021/2022
2020	5142096520	Garner Rd Trunk Watermain	16,940,000	48,416	306,858	16,584,726	2.1%	E .Waite / H. Krinas	In Design
2020	5142096850	Locke Trunk Watermain W-19	2,200,000	252,062	1,298	1,946,640	11.5%	E .Waite / H. Krinas	Work to be completed 2024
2020	5142160072	Annual Watermain Lining Prgm	13,000,000	12,332,297	1,111,724	(444,021)	103.4%	E .Waite / H. Krinas	2021 Contract awarded and in construction. 2022 budget/contract will be included in this project ID. Anticipate completion of 2021/22 contracts by year end 2023.
2021	5142101099	Eng Services Staffing	9,200,000	6,626,714	-	2,573,286	72.0%	E. Waite / P. McNab	To fund Engineering Services staffing costs through capital for work on water related capital projects, both in-year and future. This project represents staffing costs for 2021 and 2022.
2021	5142111101	Annual Road Restoration	13,365,000	5,475,030	4,326,712	3,563,257	73.3%	D. Lamont / B. Waddell	2021 Contract awarded and in construction. 2022 budget/contract will be included in this project ID. Anticipate completion of 2021/22 contracts by year end 2023.
2021	5142149555	QA-QC Service Contract 2021	500,000	73,494	36,683	389,823	22.0%	E .Waite / H. Krinas	Contract extension for quality assurance and control testing to be assigned 2021/22. Anticipated completion year end 2023.
2021	5142151110	Fleet Additions	2,322,000	460,860	-	1,861,140	19.8%	N.Winters / J. Thandi	Some of the vehicles have arrived and others are on order; however due to current automotive supply delays related to COVID we are experiencing significant delays on vehicle deliveries.
2021	5142155022	Engineering Consultants	700,000	41,320	108,899	549,782	21.5%	E .Waite / H. Krinas	Various subsurface infrastructure condition assessment and trenchless rehabilitation engineering consulting services pending project finalization/closure. Anticipated completion once 2021/22 roster assignments completed/closed.

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2021	5142155122	Woodward-Greenhill Inspection	800,000	345,362	262,316	192,323	76.0%	E .Waite / H. Krinas	Complete - pending final review/audit/payment
2021	5142155247	Alterations Drinking Water Sys	300,000	45,274	24,767	229,959	23.3%	B. Posedowski	STATUS : ongoing POs NEXT STEPS : mirrors development application submissions
2021	5142155556	Mapping Update Program	155,000	33,661	-	121,339	21.7%	D. Lamont / C. Lauricella	Ongoing - work in progress. Anticipate completion year end 2022.
2021	5142157545	Water - Computer Model	320,000	-	47,383	272,617	14.8%	B. Posedowski	STATUS : Ongoing PO. NEXT STEPS : calibration and validation phase
2021	5142157626	Critical WM Inspection Program	1,331,000	284,914	215,478	830,608	37.6%	E .Waite / H. Krinas	2021 Contract awarded and underway. 2022 budget/contract will be included in this project ID. Anticipate completion of 2021/22 contracts by year end 2023.
2021	5142157627	Pipeline 38-28 Trunk Inspect	500,000	217,740	187,091	95,169	81.0%	E .Waite / H. Krinas	Complete - pending final review/audit/payment
2021	5142160074	CIPP Urgent&Sensitive Crossing	800,000	794,218	7,223	(1,441)	100.2%	E .Waite / H. Krinas	2021 Contract awarded and in construction. 2022 budget/contract will be included in this project ID. Anticipate completion of 2021/22 contracts by year end 2023.
2021	5142160080	Valve Replacement - 2021	4,980,000	426,685	10,206	4,543,108	8.8%	E .Waite / H. Krinas	Ongoing - work in progress
2021	5142160501	Watermain Rehab_Replacement	2,000,000	-	-	2,000,000	0.0%	B. Posedowski	STATUS : This is a demand driven project in response to development applications where Fire Flow or LOS is inadequate and can be resolved through an External Works Agreement with the Developer NEXT STEPS : Currently no known need for utilizing this budget.
2021	5142160577	Metallic WM Condition Assess	1,445,000	127,207	628,298	689,495	52.3%	E .Waite / H. Krinas	2021 Contract awarded and underway. 2022 budget/contract will be included in this project ID. Anticipate completion of 2021/22 contracts by year end 2023.
2021	5142160711	Annual Capital Wtr Consumption	500,000	89,515	-	410,485	17.9%	E. Waite / P. McNab	Ongoing - work in progress. Water consumption used for sewer relocation works on City contracts, during constructions i.e. flushing sewer lines, etc. Historically, charges are transferred at year end. 2022 budget/requirements will be included in this project ID. Anticipate completion of 2021/22 contracts by year end 2023.
2021	5142160750	Unscheduled Valve-Hydrant Etc	6,446,540	1,596,051	2,643,491	2,206,998	65.8%	N. Winters / D. Alberton	2021 Contract awarded and in construction. 2022 budget/contract will be included in this project ID. Anticipate completion of 2021/22 contracts by year end 2023. On going to be fully committed by Dec 2022
2021	5142161302	Jackson - Catherine to Walnut	411,000	403,653	-	7,347	98.2%	M. Oddi	Complete - pending final review/audit/payment
2021	5142161306	Afton-Cedar to Balsam	160,000	133,614	4,903	21,484	86.6%	M. Oddi	Complete - pending final review/audit/payment
2021	5142161307	Mulberry - Bay to James	790,000	548,050	28,776	213,174	73.0%	M. Oddi	Ongoing - C15-20-21 - construction 2021/22
2021	5142161502	New & Replacement Water Meters	7,670,000	5,416,908	1,395,947	857,144	88.8%	N. Winters / J. Wagner	This project is ongoing and will continue until Oct 31st, 2022
2021	5142162073	Field Data Systems Program	320,000	158,414	-	161,586	49.5%	D. Lamont / C. Lauricella	Ongoing - work in progress. Anticipate completion year end 2022.
2021	5142162078	Substandard Service Replace	5,100,000	462,401	2,641,765	1,995,834	60.9%	N. Winters / D. Alberton	2021 Contract awarded and in construction. 2022 budget/contract will be included in this project ID. Anticipate completion of 2021/22 contracts by year end 2023.
2021	5142166110	Water Treatment Plant Upgrades	2,756,000	214,147	179,406	2,362,447	14.3%	S. Leitch	STATUS: WTP Phase 2 conceptual design in progress. NEXT STEPS: complete conceptual design Q3 2022 followed by Phase 2 RFP issuance 2023.
2021	5142166578	Waterdown Private Well Study	100,000	27,699	-	72,301	27.7%	C. Vanderperk	STATUS: Report complete. NEXT STEPS: PO can be closed
2021	5142166608	Lynden Water System - Phase 2	720,000	10,096	-	709,904	1.4%	S. Leitch	STATUS: RFP issued to procurement. NEXT STEPS: Design start Q4 2022.
2021	5142167420	HDR18 Glancaster Reservoir	880,000	34,590	3,479	841,931	4.3%	S. Leitch	STATUS: Reservoir CFD Modelling and Baffling recommendations in progress. NEXT STEPS: complete review Q3 2022
2021	5142167421	HDR11 Woodley Lane Reservoir	1,770,000	36,243	1,854	1,731,903	2.2%	S. Leitch	STATUS: Reservoir CFD Modelling and Baffling recommendations in progress. NEXT STEPS: complete review Q3 2022
2021	5142167752	Water Outstation Inspections	500,000	-	114,375	385,625	22.9%	S. Leitch	STATUS: 3 water site condition assessment assignment. NEXT STEPS: Assessment projects complete Q1 2023.

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2021	5142167840	PD9 & PD10 East Stoney Creek	1,270,000	9,635	-	1,260,365	0.8%	S. Leitch	STATUS: Conceptual Design complete. NEXT STEPS: Awaiting direction from senior management.
2021	5142169075	Environmental Lab Improvements	615,000	55,327	19,246	540,427	12.1%	N. Winters / S. Girt	This project is tied to the HVAC upgrade. Tender to hire consultant for detailed design was unsuccessful. Capitol Delivery is reviewing the specs and will re-issue tender. Schedule and expected completion date will be determined during detailed design. . This project is also tied to Lab equipment upgrades that are planned to occur in 2022/23 (have been on hold due to the pandemic)
2021	5142170011	HWY 8 - Bond to Woodleys Lane	830,000	37,997	489,858	302,145	63.6%	M. Oddi	Ongoing - C15-26-21 - construction 2021/2022
2021	5142170015	Delena - Beland - Dunsmore RR	930,000	284,205	621,533	24,262	97.4%	M. Oddi	Ongoing - C15-19-21 - construction 2021/2022
2021	5142171074	Annual Unsched Works - 2021	299,996	264,370	21,904	13,722	95.4%	E. Waite / P. McNab	% spent dependent on # of unscheduled works. Future budgets on hold pending depletion of these funds.
2021	5142171303	Marion - Longwood to Dromore	490,000	108	-	489,892	0.0%	E .Waite / H. Krinas	Ongoing - work in progress. Councillor contributed W1 Minor Maintenance funds to extend project limits. Construction shifted from 2022 to 2023 due to funding issues and Geotechnical delays.
2021	5142171308	East-West Corridor Waterdown	1,200,000	2,600	-	1,197,400	0.2%	S. Jacob / H. Krinas	Project ready for Tender, but Stage 4 Archaeology work discovered significant Indigenous and Heritage findings. First Nations require expanding the exploration outside Road ROW into private property and issued stop work order. City Real Estate and Legal involved in discussions.
2021	5142171310	Barton - Parkdale to Talbot	1,782,000	2,340	1,749,883	29,777	98.3%	S. Jacob / H. Krinas	C15-02-22 - Q3 2022 Start
2021	5142171311	HWY 8 - Bond to Woodleys Lane	867,000	754,184	112,337	479	99.9%	M. Oddi	Ongoing - C15-26-21 - construction 2021/2022. \$940k in contract overruns due to soils management. \$960k has been added to the 2023 Capital Budget to offset the deficit.
2021	5142171328	Southcote-Garner to Hwy 403 BR	3,200,000	241,435	58,190	2,900,375	9.4%	E .Waite / H. Krinas	C15-19-22 tendered and closed over budget. Award pending approval of report to PW August 10th to transfer required funding.
2021	5142171352	Dickenson-U James to Cent PKWY	1,800,000	3,900	1,067,806	728,294	59.5%	S. Jacob / H. Krinas	C15-40-21 - Q3 2022 start to 2026
2021	5142180183	Binbrook - Royal Winter	630,000	-	-	630,000	0.0%	T. Sergi / G. Norman	Project will be delivered in conjunction with development.
2022	5142201967	New Water WW Billing Services	200,000	41,976	115,000	43,024	78.5%	J. Savoia	Ongoing - work in progress
2022	5142251112	Inventory Bar Coding System	200,000	-	-	200,000	0.0%	N. Winters / S. Girt	This project is on hold pending staffing.
2022	5142255264	City-Wide Water Master Plan	280,000	-	-	280,000	0.0%	B. Posedowski	Ongoing - work in progress
2022	5142255280	AGED MP Update	700,000	-	-	700,000	0.0%	G. Norman	Project to be initiated in Q4 2022/ Q1 2023
2022	5142255851	Water Efficiency Plan Program	115,000	-	-	115,000	0.0%	N. Winters / S. Girt	Payment required for bottle orders, World Toilet Day event, and other events in Q3 & Q4
2022	5142257000	Vertical Asset Mgmt Program	560,000	-	-	560,000	0.0%	S. Leitch	STATUS: Reviewing software needs as part of Implementation Plan. NEXT STEPS: 2022-2025 Determine software requirements with the PW InforEAM data management approach.
2022	5142257800	Water Facilities AMP	100,000	-	-	100,000	0.0%	S. Leitch	STATUS: Water / Wastewater Financial Plan (Account Split 2 of 2). NEXT STEPS: Financial plan completed Q2 2023.
2022	5142260081	Large Valve LRT	2,000,000	-	-	2,000,000	0.0%	A. Shaikh	Construction anticipated in 2024

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2022	5142260082	Large Valve LRT	1,000,000	-	-	1,000,000	0.0%	A. Shaikh	C15-32-22 awarded - construction 2022
2022	5142260280	Upper Centennial Watermain Ext	500,000	-	-	500,000	0.0%	S. Jacob	Project is ongoing and work to be undertaken by Development
2022	5142261240	WTP Flume WM	2,000,000	-	-	2,000,000	0.0%	S. Jacob	Ongoing - work in progress
2022	5142261741	Reset Adjust Manhole Covers	250,000	-	-	250,000	0.0%	N. Winters / S. Girt	New Contract issued in q3 of 2022. 100% of funds to be utilized by December 2023.
2022	5142266320	WTP - LLPS Intake Repairs	830,000	-	138,450	691,550	16.7%	S. Leitch	STATUS: Design in progress. NEXT STEPS: RFT issuance Q4 2022.
2022	5142266351	SCADA Security Program	125,000	-	-	125,000	0.0%	D. Locco	STATUS: Awaiting roster assignment NEXT STEPS: Issue Roster Q3
2022	5142266712	W Mtce - Rebuild Replace New	400,000	-	-	400,000	0.0%	D. Locco	Ongoing - work in progress
2022	5142266871	HW Capital Security Plan	1,030,000	-	-	1,030,000	0.0%	S. McCauley	Ongoing - work in progress
2022	5142267510	Water Studies & Initiatives	1,100,000	16,759	130,251	952,990	13.4%	N. Winters / S. Girt	Ongoing - work in progress
2022	5142267585	Water Facility Diesel Storage	500,000	-	-	500,000	0.0%	D. Locco	STATUS: Scope Verification Complete - PMATS (22.06) Diesel Fuel Storage Compliance Upgrades RFP for Design - Q3 2022
2022	5142271022	Burlington - Jame to Ferguson	1,200,000	-	-	1,200,000	0.0%	S. Jacob	Design ongoing with construction in 2023
2022	5142271214	Fairfield- Barton to Britannia	500,000	-	-	500,000	0.0%	S. Jacob	Design ongoing with 2023 construction. Coordinated with CCBF road project.
2022	5142271296	Bridge 296 WM	400,000	-	-	400,000	0.0%	S. Jacob	Currently with the Consultant for detailed design. Should be Tender ready for Q4 or Q1 2023. Bell relocation costs still to be finalized and invoiced for *-/\$160K
2022	5142271305	Glnmrris - Underhill - Wilmar	1,000,000	-	-	1,000,000	0.0%	S. Jacob	Design ongoing with construction in 2025
2022	5142271306	Kelvin - Old Orch to South End	100,000	-	106,914	(6,914)	106.9%	S. Jacob	C15-15-22 - Q3 2022 construction start
2022	5142271308	Concession - Up Gge to Oakcrst	2,200,000	-	-	2,200,000	0.0%	S. Jacob	Design change and coordination with Councillor. Q4 2022 Tender with 2023 Construction.
2022	5142271312	Strathearne - Mn to Britannia	900,000	-	-	900,000	0.0%	S. Jacob	Design ongoing with construction in 2024

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2022	5142271318	Eastmount Nghbrhood - Water	210,000	14,459	41,919	153,621	26.8%	S. Jacob	Programmed in 2023
2022	5142271325	CCBF - Corktown Neighbourhood	400,000	-	-	400,000	0.0%	S. Jacob	Design ongoing with construction in 2023
2022	5142280280	First Road West Watermain	830,000	-	-	830,000	0.0%	G. Norman	To be constructed as part of on-going development in Nash Neighbourhood
2022	5142280281	Dickenson Road West Watermain	510,000	-	-	510,000	0.0%	G. Norman	To be constructed with upgrades to Dickenson Rd. as part on on-going industrial development.
2022	5142467224	New PD2 Water Pumping Station	2,650,000	-	-	2,650,000	0.0%	B. Posedowski	Ongoing - work in progress

Sub-Total Waterworks Regular Program **420,400,057** **158,392,252** **35,781,768** **226,226,037** **46.2%**

Wastewater Regular Program

2007	5160755640	Non-trunk Flow Monitoring	500,000	114,300	398,089	(12,389)	102.5%	S. Leitch	STATUS: Work in Progress - Design for the implementation of Real Time Control Management of Wet Weather Flows Phase 2 (Account Split). NEXT STEPS: Account to be closed once outstanding purchase orders are closed. Negative balance due to unanticipated tax changes.
2007	5160795757	Centennial Trnk Swr-WW14,WW33	84,200,000	83,481,740	102,432	615,829	99.3%	M. Oddi	Complete - pending final review/audit/payment
2008	5160867751	WW Outstns - Asset Management	2,655,000	2,596,643	232,366	(174,009)	106.6%	S. Leitch	STATUS: Work in Progress - Design for the implementation of Real Time Control Management of Wet Weather Flows Phase 2 (Account Split). NEXT STEPS: Account to be closed once outstanding purchase orders are closed. Negative balance due to unanticipated tax changes.
2008	5160866801*	Woodward WWTP - Clean Harbour	424,632,253	378,214,545	31,163,047	15,254,661	96.4%	J. Helka	STATUS: Work in Progress - Construction (Raw Wastewater Pumping Station, Electrical System, Tertiary Treatment). GIF Funded. Cash Flow Budget approved by Finance (\$94M requested in 2021-2022). NEXT STEPS: Substantial Performance Q4 2022.
2009	5160966910	WWTP - Biosolids MP Implement	44,040,000	37,919,551	2,523,761	3,596,687	91.8%	D. Goudreau	STATUS: Substantially Performed. PPP Canada Funded. Cash Flow Budget approved by Finance. NEXT STEPS: 30-year Finance-Operate-Maintain Contract awarded to Harbor City Solutions for the Biosolids Management Project expires in 2050. The 30-year OMR Contract has been transferred to Plant Operations to Manage.
2009	5160966912	Decommission Waterdown WWTP-WW08	6,000,000	2,887,553	-	3,112,447	48.1%	S. Leitch	STATUS: Project completed and closed out.
2010	5161066065	Waste Hauler Receiving Station	3,439,800	3,217,504	109,776	112,520	96.7%	S. Leitch	STATUS: Warranty complete and project closed out.
2012	5161266213	Dundas WWTP Improvements	2,910,200	506,526	141,220	2,262,454	22.3%	S. Leitch	STATUS: Reviewing project scope and capital costing. NEXT STEPS: Exploring funding opportunities for the preferred upgrade solution.
2012	5161267270	Ancaster WW Outstations	10,370,000	9,766,157	403,147	200,696	98.1%	S. Leitch	STATUS: Substantial Performed (HC005) Q4 2021. NEXT STEPS: Warranty end Q4 2022.
2012	5161267273	Dundas WW Outstations	5,900,000	1,451,998	11,500	4,436,502	24.8%	S. Leitch	STATUS: Request for Proposals for Design (DC010) ongoing. NEXT STEPS: Issue RFP Q3 2022.

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2014	5161455420	SERG - Flooding & Drainage MP	555,000	501,248	19,340	34,412	93.8%	G. Caterini	STATUS: Complete - Peer Review Scope for Flooding and Drainage Master Servicing Study. PO held open until FDIF Council presentation results are available. NEXT STEPS: Issue project charter for additional studies if required, TBD.
2014	5161467756	Greenhill & Cochrane HCS01	2,920,000	406,131	91,086	2,422,783	17.0%	S. Leitch	STATUS: PO performing tank cleaning. Roster initiation underway for electrical investigation. NEXT STEPS: Investigation complete Q3 2022.
2014	5161468422	Randle Reef Sediment Remediate	6,025,000	6,000,000	-	25,000	99.6%	M. Bainbridge	STATUS: Phase 1-Complete, Phase 2-Construction, Phase 3-Design Complete NEXT STEPS: waiting on completion of phase 2
2014	5161469076	BCOS-Beyond Compliance OP Sys	243,000	150,919	1,952	90,130	62.9%	N. Winters / S. Girt	2022 - \$40,000 Divisional OH&S Job Hazard Assessment Program and Application Development. Required budget will be less if a new application development is out of scope (TBD). 2022 - \$25,000 Divisional QMS Resource 'Page'. Budget is required if this will be done through an external consultant. Will not be require if done in-house (TBD).
2015	5161555264	City-Wide Wastewater MP	1,230,000	541,086	56,666	632,248	48.6%	B. Posedowski	STATUS : EA Study NEXT STEPS : Completion Q3 2023
2015	5161555545	Capital Works Information Mgmt	280,000	30,312	204,646	45,041	83.9%	N. Winters	STATUS: Phase I Work Complete. Work in Progress - Phase 2 PMO Optimization Project. NEXT STEPS: Phase 2 Completion Q4 2022.
2015	5161560591	Barton St. Trunk Sewer Rehab - Strathearne to Weir	1,036,000	886,620	9,172	140,208	86.5%	M. Oddi	Complete - Close once commitments are paid/cleared
2015	5161567564	HC005 - Schedule C EA	990,000	319,710	99,199	571,091	42.3%	S. MacPherson-Nemeth	STATUS: Complete - EA (Emergency Overflow Schedule C Municipal Class) NEXT STEPS: None
2015	5161596855	Royal to Main-King CSO (WW-22)	24,880,000	2,531,421	232,873	22,115,706	11.1%	S. Jacob / H. Krinas	Working with MTO and MECP to complete the required details for the permits. Design is with Stanted consultant, looking to construct in 2023/2024 Design dealing with construction method issues raised by MTO.
2016	5161655350	Riverdale Flood Relief EA	1,540,000	4,247	-	1,535,753	0.3%	M. Seradj	STATUS: Complete - Neighborhood Flood Investigation Study NEXT STEPS: Implementation of private I&I reduction recommendations (Q3, 2022), and initiation of a flow Monitoring study following the I&I Reduction Solution Implementation (TBD)
2016	5161655351	Lawfield & Berrisfield Area	355,000	239,105	-	115,895	67.4%	B. Posedowski	STATUS: Complete - Neighborhood I&I Reduction Study. NEXT STEPS: Implementation of study recommendations, including, private property downspout disconnection (Q3, 2022), MH lid survey (TBD), dye testing (TBD), and initiation of post-implementation flow monitoring (TBD).
2016	5161660610	Binbrook Manhole & Sewer Rehab	180,000	86,527	-	93,473	48.1%	E .Waite / H. Krinas	To Be Closed - JUNE 30, 2022 - project completed under budget. \$93,472.72 to be returned to current contribution.
2016	5161661434	Upsize Wilson Street Forcemain	270,000	4,875	-	265,125	1.8%	M. Seradj	STATUS: Project Charter Not Issued for the Conceptual Design Scope. NEXT STEPS: This project is no longer needed and the budget can be canceled.
2016	5161667421	New Haulage Receiving Station	2,490,000	300,666	103,537	2,085,797	16.2%	B. Posedowski	STATUS: Work in Progress - EA (Addendum to the original EA for additional sites assessment) and Conceptual Design Development NEXT STEPS: Detailed Design and Construction phases, TBD
2016	5161667622	FC001 DC009 HC011 Upgrades	7,500,000	1,658,414	463,674	5,377,912	28.3%	S. Leitch	STATUS: FC001, DC009 Project Warranty complete. HC011 project in Design. NEXT STEPS: RFT for Construction (HC011) Q3 2022.
2016	5161695747	Battlefield Trunk Sewer WW-33	22,650,000	1,573,829	1,000	21,075,171	7.0%	S. Jacob / H. Krinas	Project going out for RFP for consultants in 2022. Preliminary design and detailed design to be completed by 2023 for tender for construction in 2024/2025. Estimates will be updated after detailed design. Budget can be cash flowed
2016	5161696452	AEGD - Dickenson Rd FM & Sewer	71,800,000	2,640,352	111,976,961	(42,817,314)	159.6%	S. Jacob / H. Krinas	C15-40-21 - Q4 2022 start

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YEAR APPROVED	PROJECT ID	DESCRIPTION	APPROVED BUDGET (\$)	ACTUAL EXPENDITURES (\$)	PO COMMITMENTS (\$)	AVAILABLE BALANCE (\$ d = a - b - c	% COMPLETE e = (b+c) / a	Project Manager	STATUS EXPLANATION as of June 30, 2022
			a	b	c	d	e		
2017	5161718420	Grindstone Creek Utility Bridge	998,068	831,674	247,228	(80,834)	108.1%	E .Waite / H. Krinas	In Design
2017	5161755422	Sewer Use Bylaw Enforcement Infor Upgrade	80,000	32,112	19,190	28,698	64.1%	N. Winters / S. Girt	EAM project ongoing. No change from previous update. Will review Existing POs in 2022 and determine if close out is necessary.
2017	5161757420	SCADA Rain Gauges	50,000	-	-	50,000	0.0%	M. Seradj	STATUS: Project Charter Not Issued. NEXT STEPS: Issue Project Charter Q4, 2022
2017	5161766423	Sewer Use Bylaw 14-090 Parameter Limit Review	300,000	260,131	-	39,869	86.7%	N. Winters / S. Girt	Potential SUB amendment to clarify permanent dewatering, PW committee Aug 10th and council on Aug 12th.
2017	5161766713	Wastewater Maintenance Capital	3,000,000	2,722,030	117,598	160,372	94.7%	S. Lapointe	STATUS: Construction - PMATS (21.02) Binbrook Odor Pilot - Project Close - Q3 2022;Construction PMATS (21.10) James/Guise CSO Backflow Relocation - Substantial Performance - Q2 2023
2017	5161766745	Woodward WWTP-Oper Readiness	2,475,000	1,724,630	-	750,370	69.7%	F. Gonzalez	STATUS: Projects 95% complete NEXT STEPS: Closeout project and POs
2017	5161767420	Parkdale Av HC001 WW Statn Upg	920,000	181,269	-	738,731	19.7%	S. Leitch	STATUS: Awaiting for Pump Curves and Modeling Analysis Results. NEXT STEPS: Awaiting direction from Systems Planning.
2017	5161767772	Decommissioning Aberdeen SPS	60,000	-	-	60,000	0.0%	B. Posedowski	STATUS: Project Charter Not Issued (design phase). NEXT STEPS: Issue Project Charter (once construction of the McMaster Innovation Park Trunk Sewer is completed) for design phase (TBD), and implement decommissioning (TBD)
2017	5161796786	First Street PS Upgrade DC014	6,230,000	5,461,737	597,853	170,409	97.3%	S. Leitch	STATUS: Substantial Performance May 2022, in warranty period. NEXT STEPS: Working on completing deficiencies.
2018	5161855777	LRT Corridor - Wastewater	1,470,000	30,781	2,500	1,436,719	2.3%	B. Posedowski	STATUS : Work on hold NEXT STEPS : Waiting for guidance from LRT office
2018	5161860830	Windemere Rd Sewer Extension, Municipal Act	980,000	943,860	1,603	34,537	96.5%	E .Waite / H. Krinas	Complete - close once p.o. has been paid or cleared
2018	5161862850	Eastern Interceptor Repair at the WWTP Aeration Tank	2,800,000	507,160	81,550	2,211,290	21.0%	E .Waite / H. Krinas	Reinspect in 2022. Priority is now pending based on alignment of the Lower Centennial Interceptor at the Woodward Treatment Plant.
2018	5161866511	Woodward WWTP - Digester #4	5,500,000	5,177,458	341,320	(18,778)	100.3%	S. Lapointe	STATUS: Closeout - PMATS (16.09) Digester #4 - Project Close - Q3 2022
2018	5161866713	Wastewater Maintenance Capital	3,600,000	1,446,635	379,048	1,774,318	50.7%	S. Lapointe	STATUS: Closeout - PMATS (16.09) Digester #4 - Project Close - Q3 2022; work in Progress - Tendering - PMATS (18.17) Aeration Galleries - Construction - Q4 2022; Substantially Performed - C (18.06) Dundas WWTP Upgrades - Warranty End Date - Q3 2022; Work in Progress - Conceptual Study - C (22.05) HCG14 Wellington St North-Burlington St East Regulator Upgrade - Substantial Performance - Q4 2022;HCS06 – Station Upgrade Strategy (Immediate Needs), Scope to be included in HCS01 Station/Tank Upgrades - C (16.07) Greenhill CSO Upgrades - Conceptual Design Q4 2022 HCS01 – Station/Tank Upgrades Design HCS06 – Station Upgrade Strategy (Immediate Needs), Scope to be included in HCS01 Station/Tank Upgrades - C (16.07) Greenhil CSO Upgrades - Conceptual/Final Report Scope Verification and RFP Development Conceptual Design/PDR
2018	5161867752	Wastewater Outstation Inspect	520,000	287,203	-	232,797	55.2%	S. Leitch	STATUS: Work in progress - 1 condition assessment assignment in progress. NEXT STEPS: 1 assessment project anticipated completion Q3 2023.
2018	5162166810	Woodward WWTP - New Maint Bldg	1,000,000	52,336	48,098	899,566	10.0%	S. McCauley / S. Lapointe	STATUS: Tendering - PMATS (19.09) Maintenance Building - Construction - Q4 2022

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2019	5161955010	WW Systems Planning Program	600,000	478,176	82,315	39,508	93.4%	M. Seradj	STATUS: Work in Progress or Completed - Multiple WW system planning related studies. NEXT STEPS: Complete work in progress and initiate relevant WW system planning studies as required, Ongoing.
2019	5161955640	Flow Monitoring Program	350,000	177,865	52,362	119,773	65.8%	B. Sarker	STATUS: Work in Progress - Study (Extension of Sanitary Service Flow Monitoring and Citywide Rain Gauges Monitoring) NEXT STEPS: Complete work in progress (Q3 2022), and initiate new flow monitoring assignments as required, Ongoing.
2019	5161955955	Inflow & Infiltration Studies	500,000	180,251	-	319,749	36.1%	B. Sarker	STATUS: No current active study. NEXT STEPS: Initiate new Inflow and Infiltration / flow monitoring studies as required, Ongoing.
2019	5161957545	Wastewater Computer Model	380,000	139,565	148,238	92,198	75.7%	M. Seradj	STATUS: Work in Progress or Completed - Multiple WW systems computer modelling studies. NEXT STEPS: Exiting Model Maintenance and Initiate new WW systems computer modelling assignments as required, Ongoing.
2019	5161960942	Ancaster Sewage Pipeline Rehab	7,060,000	6,371,491	615,674	72,835	99.0%	E .Waite / H. Krinas	Complete - close once p.o. has been paid or cleared
2019	5161966102	Woodward WWTP - Expansion	9,500,000	77,252	63,390	9,359,358	1.5%	J. Helka	STATUS: RFP in development with and award of Engineering Consultant expected by end of 2022. NEXT STEPS: Work on RFP to continue.
2019	5161966151	SCADA servers and network	1,800,000	963,837	137,442	698,722	61.2%	S. McCauley	STATUS: Project ongoing NEXT STEPS: moving to next phase documentation Q3 2022
2019	5161966511	Woodward WWTP - Digester #5	13,460,000	789,800	599,156	12,071,044	10.3%	J. Helka	STATUS: Design underway, construction anticipated to begin early 2023. NEXT STEPS: Complete design phase of the project.
2019	5161966612	Woodward WWTP - SouthSecondary	4,500,000	-	4,420,000	80,000	98.2%	J. Helka	STATUS: Work in Progress - Construction (Tertiary Treatment). NEXT STEPS: Substantial Performance Q4 2022.
2019	5161966713	Wastewater Maintenance Capital	4,000,000	1,822,674	1,148,344	1,028,982	74.3%	S. Lapointe	STATUS: Work in Progress - Design Completed - C (16.13) Real Time Control (RTC) Program - RFT to be submitted - Q3 2022; Closeout - PMATS (16.09) Digester #4 - Project Close - Q3 2022; Substantially Performed - PMATS (16.15) Headworks Biofilter - Warranty End Date - Q1 2023; Substantially Performed - PMATS (16.63) Trailer-mounted generators to meet TSSA and TBG requirements - Warranty End Date - Q2 2023; Substantially Performed - C (93) First Street SCADA - Warranty End Date - Q2 2023; Substantially Performed - C (18.06) rehabilitate and repair various facilities at the Dundas wastewater treatment plant - Warranty End Date - Q3 2022; Study Complete - WWWSP (20.22) Chedoke Creek Water Quality Improvement Study; Work in Progress - Design - C (20.17) Grafton (HSS01) and Centennial (HSS02) Stormwater Pumping Station Emergency Back-up Power - RFPQ/RFT to be submitted - Q1 2023
2019	5161967123	AEGD Growth Initiative	14,910,000	8,871,452	1,249,399	4,789,149	67.9%	S. Leitch	STATUS: HC018 Twenty SPS in Warranty. NEXT STEPS: HC018 Twenty SPS in Warranty end date Q4 2022.
2019	5161967752	WW Outstation Inspections	520,000	317,927	215,073	(13,000)	102.5%	S. Leitch	STATUS: In progress - Dundas Digester Structural Assessment, AM Program implementation plan, Woodward WWTP Audit projects. NEXT STEPS: Dundas Digester Structural Assessment anticipated completion Q4 2022, AM Program implementation plan anticipated complete 2025, Woodward WWTP Audit projects anticipated complete Q4 2022.
2019	5161968920	Fennell-Greenhill Drop Shaft	1,030,000	148,307	29,925	851,768	17.3%	E .Waite / H. Krinas	Project on hold pending further investigation. Pending outcome, potentially may be cancelled and re-budgeted.
2019	5161971905	Cheever - Barton to Birge and Birge - Cheever to Wentworth	90,000	20,884	25,808	43,308	51.9%	M. Oddi	Complete - pending final review/audit/payment
2019	5161971945	Sheaffe / Park / Mulberry (Central Nbhd (North))	2,420,000	2,254,413	5,739	159,848	93.4%	M. Oddi	Ongoing - C15-20-21 - construction 2021/22.

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2020	5162025045	Hopkins Court - Municipal Act	215,131	248,725	-	(33,594)	115.6%	M. Oddi	Complete - pending final review/audit/payment. Owner's Share to be collected and deposited by Corporate Services.
2020	5162055010	WW Systems Planning Program	530,000	374,476	215,818	(60,294)	111.4%	B. Posedowski	STATUS: Work in Progress or Completed - Multiple WW system planning related studies. NEXT STEPS: Complete work in progress and initiate relevant WW system planning studies as required, Ongoing.
2020	5162055022	Engineering Consultants	300,000	187,172	110,517	2,311	99.2%	E .Waite / H. Krinas	Various subsurface infrastructure condition assessment and trenchless rehabilitation engineering consulting services pending project finalization/closure. Anticipated completion once 2021/22 roster assignments completed/closed.
2020	5162055050	Municipal Class EA Studies	400,000	-	-	400,000	0.0%	B. Posedowski	STATUS: Project Charter Not Issued (EA studies). NEXT STEPS: Issue Project Charter once scopes are verified, TBD
2020	5162055800	Sewer Outfall Monitor Study	1,150,000	170,773	-	979,227	14.8%	B. Posedowski	STATUS: Project Charter Not Issued (design phase). NEXT STEPS: Issue Project Charter for the design phase, TBD.
2020	5162055801	Woodward WWTP Facility Plan	350,000	121,795	182,375	45,830	86.9%	B. Posedowski	STATUS: Work in Progress, Facility Planning Study NEXT STEPS: Completion, Q3, 2022
2020	5162055880	I&I Flow Monitoring Program	500,000	220,081	245,489	34,430	93.1%	B. Posedowski	STATUS: Work in Progress - Multiple WW systems flow monitoring studies NEXT STEPS: Complete work in progress and initiate new rainfall and flow monitoring and / or Inflow & Infiltration studies / programs as required - Ongoing.
2020	5162057545	WW Comp Model Update & Maint	660,000	87,066	190,916	382,018	42.1%	B. Posedowski	STATUS: Work in Progress or Completed - Multiple WW systems computer modelling studies. NEXT STEPS: Exiting Model Maintenance and Initiate new WW systems computer modelling assignments as required, Ongoing.
2020	5162060044	Battlefield Crk Trunk Cleaning	250,000	1,024	-	248,976	0.4%	E .Waite / H. Krinas	Work will not take place until the flow from Upper Centennial Trunk is diverted into the new to be constructed Centennial Trunk
2020	5162060390	Wastewater System Lining	4,050,000	4,059,091	200	(9,291)	100.2%	E .Waite / H. Krinas	2020 contract in construction pending final review/audit/payment. Anticipate completion by year end 2022.
2020	5162060522	Annual Sewer Lateral Manag-WWC	4,250,000	1,057,918	1,658,924	1,533,158	63.9%	N. Winters / D. Alberton	2021/2022 Contract awarded and in construction. Anticipate completion of 2021/22 contracts by year end 2023. Available balance will be utilized in 2023. \$33,161 to be WIP funded to project ID 5162361351 (Targeted Private Disconnection Program) through the 2023 Budget Process.
2020	5162060575	Mainline Condition Assessment	1,240,000	425,144	46,431	768,424	38.0%	E .Waite / H. Krinas	Ongoing - work in progress
2020	5162060577	Mainline Sewer Assess for C&R	100,000	15,017	85,464	(481)	100.5%	E .Waite / H. Krinas	Complete - close once p.o. has been paid or cleared
2020	5162060820	Open Cut Repairs for CIPP	500,000	420,525	12,518	66,957	86.6%	E .Waite / H. Krinas	Complete - close once p.o. has been paid or cleared
2020	5162060999	Closed Projects - Wastewater	-	-	-	-	N/A	E. Waite / P. McNab	This project is primarily used to hold the contingency lines of purchase orders for several completed works until the maintenance period has expired. This allows for the closure of all the original project ID. % spent is dependent on maintenance required.
2020	5162061006	Inverness Trunk Rehab	970,000	3,038	289,858	677,105	30.2%	E .Waite / H. Krinas	Pending final payment
2020	5162061051	Satellite City Trunk Rehab	8,750,000	268,453	8,371,576	109,971	98.7%	E .Waite / H. Krinas	Work in progress, to be completed Q2 of 2023

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2020	5162062543	CSO Characterization Program	450,000	220,661	91,076	138,263	69.3%	B. Posedowski	STATUS: Work in progress - 2021 CSO Annual reporting study NEXT STEPS: Complete 2021 CSO Annual reporting (Q4, 2022); initiate future annual CSO reporting studies and a CSO Characterization study in 2025, Ongoing
2020	5162066813	Dundas WWTP Health & Safety	4,900,000	930,767	153,116	3,816,117	22.1%	S. Leitch	STATUS: Health & Safety project RFP issued June 2022. NEXT STEPS: Tertiary project - warranty end Q3 2022.
2020	5162067065	Eastport SPS (HC017) Upgrades	2,870,000	-	-	2,870,000	0.0%	S. Leitch	NEXT STEPS: CD awaiting completion of a System Planning flooding assessment.
2020	5162067420	Main & King CSO Rehab	1,350,000	117,730	143,606	1,088,665	19.4%	S. McCauley	STATUS: Work in Progress - Tendering - PMATS (20.05) Main & King CSO Rehab - Construction - Q4 2022
2020	5162067425	Hillside SPS (DC006) Upgrades	1,660,000	-	-	1,660,000	0.0%	S. Leitch	STATUS: Awaiting W/WW Master Plan regarding potential growth at this site. NEXT STEPS: Completion of W/WW Master Plan.
2020	5162067752	WW Outstation Inspections	520,000	286,425	192,577	40,999	92.1%	B. Posedowski	STATUS: 2 waste water site condition assessment assignments in progress. NEXT STEPS: Sulphur Springs HC010 condition assessment anticipated complete Q4 2022. St Margeret Rd WWPS Condition assessment anticipated complete Q1 2023.
2020	5162068851	Pier 25 Dredging - Windermere	13,700,000	721,558	7,434,661	5,543,780	59.5%	S. Leitch	STATUS: HOPA issued construction award Q3 2022. NEXT STEPS: Construction complete Q4 2022.
2020	5162071006	Hillcrest - Chedoke san swr	60,000	27,005	28,746	4,249	92.9%	M. Oddi	Complete - pending final review/audit/payment
2020	5162071074	Annual Unshed Works - 2020	226,000	127,565	26,005	72,430	68.0%	E. Waite / P. McNab	% spent dependent on # of unscheduled works. Future budgets on hold pending depletion of these funds.
2020	5162071315	LRT Main - Queenston	1,160,000	-	-	1,160,000	0.0%	E. Waite / H. Krinas	In Design, construction 2023/24
2020	5162080089	Rymal-Fletcher to U Centennial	5,330,000	4,061,520	36,733	1,231,747	76.9%	M. Oddi	Ongoing - C15-50-19 - surface asphalt in 2022
2020	5162095800	Flooding & Drainage MP	1,330,000	127,200	-	1,202,800	9.6%	B. Posedowski	STATUS: No active projects. NEXT STEPS: Issue project charter for implementation of capital works and / or further studies recommended in the Flooding and Drainage Improvement Framework study, TBD.
2021	5162101099	Eng Services Staffing	9,200,000	6,575,766	-	2,624,234	71.5%	E. Waite / P. McNab	To fund Engineering Services staffing costs through capital for work on wastewater related capital projects, both in-year and future. This project represents staffing costs for 2021 and 2022.
2021	5162101999	Lakeside Litigation	90,000	90,290	-	(290)	100.3%	M. Oddi	To Be Closed - JUNE 30, 2022 - project completed over budget. Fund deficit of \$289.89 from project ID 5161660610 (Binbrook Manhole & Sewer Rehab) also on Close Report with a surplus.
2021	5162111101	Annual Road Restoration	4,115,000	2,212,126	1,117,571	785,303	80.9%	D. Lamont / B. Waddell	2021 Contract awarded and in construction. 2022 budget/contract will be included in this project ID. Anticipate completion of 2021/22 contracts by year end 2023.
2021	5162149555	QA-QC Service Contract 2021	360,000	63,001	76,162	220,837	38.7%	E. Waite / H. Krinas	Contract extension for quality assurance and control testing to be assigned 2021/22. Anticipated completion year end 2023.
2021	5162155022	Engineering Consultants	800,000	218,313	196,786	384,902	51.9%	E. Waite / H. Krinas	Various subsurface infrastructure condition assessment and trenchless rehabilitation engineering consulting services pending project finalization/closure. Anticipated completion once 2021/22 roster assignments completed/closed. \$37,161 being used to WIP fund project ID 5162361350 (Sewer Regulator Rehabilitation/Replacement)
2021	5162155556	Mapping Update Program	136,000	28,841	-	107,159	21.2%	D. Lamont / C. Lauricella	Ongoing - work in progress. Anticipate completion year end 2022.

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2021	5162155878	Forcemain Condition Assessment	896,000	95,515	232,857	567,627	36.6%	E .Waite / H. Krinas	2021 Contract awarded and underway. 2022 budget/contract will be included in this project ID. Anticipate completion of 2021/22 contracts by year end 2023.
2021	5162155880	Inflow & Infiltration Studies	450,000	317,562	166,475	(34,037)	107.6%	B. Posedowski	STATUS: Work in Progress - Multiple WW systems flow monitoring studies NEXT STEPS: Complete work in progress and Initiate new rainfall and flow monitoring and / or Inflow & Infiltration studies / programs as required - Ongoing.
2021	5162157545	Wastewater Computer Model	370,000	-	26,432	343,568	7.1%	B. Posedowski	STATUS: No active project. NEXT STEPS: Exiting Model Maintenance and Initiate new WW systems computer modelling assignments as required, Ongoing.
2021	5162160302	Annual Emerg Repairs-X Connect	1,970,000	416,688	546,888	1,006,424	48.9%	N. Winters / D. Alberton	2021 Contract awarded and in construction. 2022 budget/contract will be included in this project ID. Anticipate completion of 2021/22 contracts by year end 2023. Consolidation of funding from WIP sources in addition to the 2022 allocation will correct the current deficit.
2021	5162160390	Wastewater System Lining	8,300,000	4,791,833	3,235,091	273,075	96.7%	E .Waite / H. Krinas	2021 Contract awarded and in construction. 2022 budget/contract will be included in this project ID. Anticipate completion of 2021/22 contracts by year end 2023.
2021	5162160391	Upper James Force Main Lining	3,500,000	3,469,943	390	29,667	99.2%	E .Waite / H. Krinas	Complete - pending final review/audit/payment
2021	5162160522	Annual Sewer Lateral Manag-WWC	8,250,000	2,696,395	602	5,553,003	32.7%	N. Winters / D. Alberton	2021 Contract awarded and in construction. 2022 budget/contract will be included in this project ID. Anticipate completion of 2021/22 contracts by year end 2023.
2021	5162160533	Trenchless Manhole Rehab	320,000	438	-	319,562	0.1%	E .Waite / H. Krinas	Programming work in 2022 with some work to take place end of the year.
2021	5162160574	Pre-Con Mainline Assessment	1,650,000	671,711	674,746	303,544	81.6%	E .Waite / H. Krinas	2021 Contract awarded and underway. 2022 budget/contract will be included in this project ID. Anticipate completion of 2021/22 contracts by year end 2023.
2021	5162160575	Mainline Condition Assessment	3,170,000	162,903	1,035,591	1,971,505	37.8%	E .Waite / H. Krinas	2021 Contract awarded and underway. 2022 budget/contract will be included in this project ID. Anticipate completion of 2021/22 contracts by year end 2023.
2021	5162160576	Sewer Lateral Condition Assess	1,330,000	473,941	809,082	46,977	96.5%	E .Waite / H. Krinas	2021 Contract awarded and underway. 2022 budget/contract will be included in this project ID. Anticipate completion of 2021/22 contracts by year end 2023.
2021	5162160577	Mainline Sewer Assess for C&R	319,000	70,280	80,948	167,772	47.4%	E .Waite / H. Krinas	2021 Contract awarded and underway. 2022 budget/contract will be included in this project ID. Anticipate completion of 2021/22 contracts by year end 2023.
2021	5162160711	Annual Capital Wtr Consumption	500,000	88,273	-	411,727	17.7%	E. Waite / P. McNab	Ongoing - work in progress. Water consumption used for sewer relocation works on City contracts, during constructions i.e. flushing sewer lines, etc. Historically, charges are transferred at year end. 2022 budget/requirements will be included in this project ID. Anticipate completion of 2021/22 contracts by year end 2023.
2021	5162160820	Open Cut Repairs for CIPP	1,180,000	138,276	916,796	124,928	89.4%	E .Waite / H. Krinas	2021 Contract awarded and in construction. 2022 budget/contract will be included in this project ID. Anticipate completion of 2021/22 contracts by year end 2023.
2021	5162161142	ESI at Battlefield Creek Trunk	260,000	563	-	259,437	0.2%	S. Jacob / H. Krinas	Design/construction 2022/23. Anticipate completion following two year warranty period.
2021	5162161444	Annual Private Drain Repairs	7,220,000	3,460,493	2,638,506	1,121,001	84.5%	E .Waite / H. Krinas	2021 Contract awarded and in construction. 2022 budget/contract will be included in this project ID. Anticipate completion of 2021/22 contracts by year end 2023.

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2021	5162161740	Unsched Manhole & Sewermain	1,377,808	721,108	224,729	431,971	68.6%	N. Winters / D. Alberton	2021 Contract awarded and in construction. 2022 budget/contract will be included in this project ID. Anticipate completion of 2021/22 contracts by year end 2023.
2021	5162162073	Field Data Systems Program	280,000	101,049	-	178,951	36.1%	D. Lamont / C. Lauricella	Ongoing - work in progress. Anticipate completion year end 2022.
2021	5162166713	Wastewater Capital Maintenance	1,500,000	-	-	1,500,000	0.0%	S. McCauley	STATUS: Chartering - PMATS (18.17) Aeration Galleries - Construction - Q4 2022
2021	5162167275	DC014 First Street Waterdown	1,540,000	-	-	1,540,000	0.0%	S. Leitch	STATUS: RFP development for addition of swab launch chamber. NEXT STEPS: RFP for design Q4 2022.
2021	5162167420	DC007 McMaster Sewage Pumping	1,100,000	84,953	75,153	939,894	14.6%	S. Leitch	STATUS: Conceptual Design completed June 2022. NEXT STEPS: SP to complete Schedule B EA in 2023.
2021	5162167501	Odour Control Program & Media	1,500,000	-	-	1,500,000	0.0%	S. McCauley	STATUS: Chartering - PMATS (20.12) Odour Media Control Program - Design - Q2 2022
2021	5162167752	Wastewater Outstation Inspect	1,220,000	-	-	1,220,000	0.0%	S. Leitch	STATUS: 4 wastewater site condition assessment assignments in progress. NEXT STEPS: Scope verification process for chartered assignments.
2021	5162168777	Chedoke Creek Water Qlty Imprv	10,100,000	954,008	29,500	9,116,492	9.7%	C. Vanderperk	STATUS: Project awarded. Site setup underway. NEXT STEPS: Aug-Nov 2022 - dredging and dewatering.
2021	5162169075	Environmental Lab Improvements	750,000	158,483	75,754	515,763	31.2%	N. Winters / S. Girt	This project is tied to the HVAC upgrade. Tender to hire consultant for detailed design was unsuccessful. Capitol Delivery is reviewing the specs and will re-issue tender. Schedule and expected completion date will be determined during detailed design. This project is also tied to Lab equipment upgrades that are planned to occur in 2022/23 (have been on hold due to the pandemic)
2021	5162169076	City Environmental Lab - HVAC	120,000	-	-	120,000	0.0%	N. Winters / S. Girt	This project is tied to the HVAC upgrade. Tender to hire consultant for detailed design was unsuccessful. Capitol Delivery is reviewing eth specs and will re-issue tender. Schedule and expected completion date will be determined during detailed design.
2021	5162171015	Sewer Lateral Replace-Roads	1,035,000	14,021	386,170	634,809	38.7%	E .Waite / H. Krinas	2021 Contract awarded and in construction. 2022 budget/contract will be included in this project ID. Anticipate completion of 2021/22 contracts by year end 2023.
2021	5162171025	Dewitt - Highway 8 to Barton	3,261,000	2,692	5,000	3,253,308	0.2%	E .Waite / H. Krinas	The contractor refused to hold the prices beyond the 90 day irrevocability period and therefore the project couldn't be awarded in 2022. The project to be tendered again in 2023.
2021	5162180187	Garner W - Raymond to Hwy 6	8,000,000	-	-	8,000,000	0.0%	T. Sergi / G. Norman	Construction to begin in 2024
2021	5162180281	Rymal - Massina to 140m E	30,000	-	-	30,000	0.0%	T. Sergi / G. Norman	Project is currently in construction.
2021	5162180584	Nebo - Rymal to Twenty Rd E	750,000	1,625	-	748,375	0.2%	S. Jacob / G. Norman	Storm scope to be finalized in Summer 2023, Design to engage consultant and if schedule allows construction will start in 2023.
2021	5162171074	Unscheduled Works Program	180,000	-	-	180,000	0.0%	S. Jacob / G. Norman	Ongoing - work in progress.
2021	5162155010	Wastewater Systems Planning	600,000	-	-	600,000	0.0%	S. Jacob / G. Norman	STATUS: No active projects NEXT STEPS: Initiate relevant WW system planning studies as required, Ongoing.
2022	5162241350	Pilot solar power installation	150,000	-	-	150,000	0.0%	S. Leitch	Ongoing - work in progress.
2022	5162255242	Combined Sewer Outfall Study	600,000	-	-	600,000	0.0%	S. McCauley	Tender for work to be issued in Q4 of 2022 and funds allocated.

Capital Projects Status Report - Rate Supported
 As of June 30, 2022

YEAR APPROVED	PROJECT ID	DESCRIPTION	APPROVED BUDGET (\$)	ACTUAL EXPENDITURES (\$)	PO COMMITMENTS (\$)	AVAILABLE BALANCE (\$) d = a - b - c	% COMPLETE e = (b+c) / a	Project Manager	STATUS EXPLANATION as of June 30, 2022
			a	b	c	d	e		
2022	5162255800	I&I Study - New Subdivisions	550,000	-	-	550,000	0.0%	B. Posedowski	STATUS: Charter approved to initiate an I&I study. NEXT STEPS: Initiate the new study.
2022	5162255900	EA - MIP Trunk Relocation	5,650,000	-	-	5,650,000	0.0%	B. Posedowski	STATUS: Not started, no active project. NEXT STEPS: Pending next steps from PED.
2022	5162257800	Wastewater Facilities AMP	100,000	-	-	100,000	0.0%	S. Leitch	STATUS: CA Implementation Plan. NEXT STEPS: Implementation Plan continues through 2025.
2022	5162261741	Reset&Adjust Manhole Covers	250,000	-	-	250,000	0.0%	N. Winters	New Contract issued in q3 of 2022. 100% of funds to be utilized by December 2023.
2022	5162262250	ESI Rehab @ South Service Rd	8,000,000	-	-	8,000,000	0.0%	S. Jacob	Council Report - \$3M to undertake Wellington St Outfall. Remaining funding to be used for detailed inspection and rehabilitation design in 2022-2023.
2022	5162262251	Wellington St Outfall	-	-	-	-	N/A	S. Jacob	New Project 2022
2022	5162262305	Iona Ave Sewer Improvements	330,000	-	-	330,000	0.0%	B. Posedowski	STATUS: Procurement in progress to hire a consultant to initiate the study NEXT STEPS: Initiate the new study.
2022	5162266187	Digester 3 Emergency	-	1,458,360	-	(1,458,360)	N/A	J. Helka	Ongoing - work in progress.
2022	5162266351	SCADA Security Program	125,000	-	-	125,000	0.0%	D. Locco	STATUS: Awaiting roster assignment NEXT STEPS: Issue Roster Q3
2022	5162266712	WW Mtce - Rebuild Replace New	600,000	-	204,411	395,589	34.1%	D. Locco	Ongoing - work in progress.
2022	5162266911	Woodward WWTP - N Digesters	3,450,000	-	-	3,450,000	0.0%	J. Helka	STATUS: Engineering RFP in development, project award anticipated in Q2, 2023. NEXT STEPS: Work on RFP to continue.
2022	5162267375	Beach Blvd HC051 SPS Upgrades	440,000	-	-	440,000	0.0%	S. Leitch	STATUS: Chartering project. NEXT STEPS: RFP development Q4 2022.
2022	5162267376	Rockcliffe DC015 SPS Upgrades	990,000	-	-	990,000	0.0%	S. Leitch	STATUS: RFP development complete. NEXT STEPS: Issue RFP Q3 2022.
2022	5162267585	WW Facility Diesel Storage	1,100,000	-	-	1,100,000	0.0%	D. Locco	STATUS: Scope Verification Complete - PMATS (22.06) Diesel Fuel Storage Compliance Upgrades RFP for Design - Q3 2022
2022	5162268757	Lower Chedoke Combined EA	280,000	-	196,431	83,569	70.2%	C. Vanderperk	Status: Field work is underway. Draft Notices of Commencement are prepared. Draft notices to Indigenous Nations in progress. Next Steps: Meet with Councilors in August, issue Notices of Commencement post meeting, preparation of Technical Memo #1.
2022	5162268767	Chedoke Watershed SWM EA	280,000	1,746	221,619	56,634	79.8%	C. Vanderperk	Status: Field work is underway. Draft Notices of Commencement are prepared. Draft notices to Indigenous Nations in progress. Next Steps: Meet with Councilors in August, issue Notices of Commencement post meeting, preparation of Technical Memo #1.
2022	5162271012	Strathearne - Mn to Britannia	170,000	-	-	170,000	0.0%	S. Jacob	Design ongoing with construction in 2024
2022	5162271021	Westdale South Neighbourhood	30,000	-	-	30,000	0.0%	S. Jacob	Construction year in 2024
2022	5162271022	Burlington - Jame to Ferguson	440,000	-	-	440,000	0.0%	S. Jacob	Design ongoing with construction in 2023
2022	5162271109	Scenic - Mohawk to Chateau	70,000	-	-	70,000	0.0%	S. Jacob	Project tender date moved to Q3 of 2022 due to utility issues.


Capital Projects Status Report - Rate Supported
 As of June 30, 2022

YEAR APPROVED	PROJECT ID	DESCRIPTION	APPROVED BUDGET (\$)	ACTUAL EXPENDITURES (\$)	PO COMMITMENTS (\$)	AVAILABLE BALANCE (\$) d = a - b - c	% COMPLETE e = (b+c) / a	Project Manager	STATUS EXPLANATION as of June 30, 2022
			a	b	c	d	e		
2022	5162271214	Fairfield - Barton to Britanni	250,000	-	-	250,000	0.0%	S. Jacob	Design ongoing with 2023 construction. Coordinated with CCBF road project.
2022	5162271296	Bridge 296 - Governors Rd	380,000	-	-	380,000	0.0%	S. Jacob	Currently with the Consultant for detailed design. Should be Tender ready for Q4 or Q1 2023. Bell relocation costs still to be finalized and invoiced for */--\$160K
2022	5162271303	Marion - Longwood to Dromore	180,000	-	-	180,000	0.0%	S. Jacob	Ongoing - work in progress. Councillor contributed W1 Minor Maintenance funds to extend project limits. Construction shifted from 2022 to 2023 due to funding issues and Geotechnical delays.
2022	5162271306	Kelvin - Old Orch to South End	60,000	-	39,800	20,200	66.3%	S. Jacob	C15-15-22 - Q3 2022 construction start
2022	5162271308	Concession - Up Gge to Oakcrst	150,000	-	-	150,000	0.0%	S. Jacob	Design change and coordination with Councillor. Q4 2022 Tender with 2023 Construction.
2022	5162272205	Glmorris - Underhill - Wilmar	1,250,000	-	-	1,250,000	0.0%	S. Jacob	Design ongoing with construction in 2025
2022	5162280280	Dewitt Road Sanitary Sewer	619,500	-	-	619,500	0.0%	S. Jacob	\$119,500 balance being used to WIP fund project 5162171025 (Dewitt - Highway 8 to Barton) and then this project can be closed.
2022	5162280281	Dickenson Road West Sanitary	2,670,000	-	-	2,670,000	0.0%	G. Norman	To be constructed with upgrades to Dickenson Rd. as part on on-going industrial development.
2022	5162280282	Fifty Road Trunk Sanitary	1,300,000	-	-	1,300,000	0.0%	G. Norman	Phase 1 has been constructed. Waiting for payments.
2022	5162280283	370 Garner Road PS	3,500,000	-	-	3,500,000	0.0%	G. Norman	Construction to be coordinated with First Gulf Lands
2022	5162280284	Shaver Road Sanitary Sewer	600,000	-	-	600,000	0.0%	G. Norman	Construction to be coordinated with future growth in Ancaster Business Park
2022	5162280285	Drop Structure Up Cent Trunk	500,000	-	-	500,000	0.0%	G. Norman	Ongoing - work in progress.
2022	5162366420	Woodward WWTP - Primaries 1-8	1,100,000	-	-	1,100,000	0.0%	J. Helka	Ongoing - work in progress.
2022	5162562543	CSO Characterization Program	170,000	-	-	170,000	0.0%	B. Posedowski	Ongoing - work in progress.
2022	5165522888	Mill St Bridge Sewer Erosion	350,000	-	-	350,000	0.0%	B. Posedowski	Ongoing - work in progress.
Sub-Total Wastewater Regular Program			1,002,879,760	624,126,817	191,704,391	187,048,551	81.3%		
TOTAL PUBLIC WORKS - RATE FUNDED			1,537,611,389	820,618,571	239,613,014	477,379,804	69.0%		

*Note: Due to significant funds and multi-year cash flows, funded budget = expenditures and commitments



CITY OF HAMILTON
CORPORATE SERVICES DEPARTMENT
Financial Planning, Administration and Policy Division

TO:	Chair and Members Audit, Finance and Administration Committee
COMMITTEE DATE:	December 1, 2022
SUBJECT/REPORT NO:	Tax and Rate Operating Budgets Variance Report as at August 31, 2022 – Budget Control Policy Transfers (FCS22042(a)) (City Wide)
WARD(S) AFFECTED:	City Wide
PREPARED BY:	Kayla Petrovsky Fleming (905) 546-2424 Ext. 1335 Duncan Robertson (905) 546-2424 Ext. 4744
SUBMITTED BY:	Brian McMullen Director, Financial Planning, Administration and Policy Corporate Services Department
SIGNATURE:	

RECOMMENDATION(S)

- (a) That the Tax and Rate Operating Budgets Variance Report, as at August 31, 2022, attached as Appendices “A” and “B”, respectively, to Report FCS22042(a), be received;
- (b) That the City of Hamilton continue to participate in efforts with other municipalities seeking financial support from senior levels of government for the unfunded financial pressures of the COVID-19 pandemic response and recovery;
- (c) That, in accordance with the “Budgeted Complement Control Policy”, the 2022 complement transfer transferring complement from one department / division to another with no impact on the levy, as outlined in Appendix “C” to Report FCS22042(a), be approved;
- (d) That, in accordance with the “Budgeted Complement Control Policy”, the extensions of temporary positions with 24-month terms or greater, with no impact on the levy, as outlined in Appendix “D” to Report FCS22042(a), be approved;

**SUBJECT: Tax and Rate Operating Budget Variance Report as at
August 31, 2022 – Budget Control Policy Transfers (FCS22042(a))
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- (e) That, in accordance with the “Budget Control Policy”, the 2022 budget transfers from one department / division to another with no impact on the property tax levy, as outlined in Appendix “E” to Report FCS22042(a), be approved;
- (f) That the complement addition with no impact on the net levy, attached as Appendix “G” to Report FCS22042(a), for which the General Manager of Planning and Economic Development has delegated authority for approval, be received.

EXECUTIVE SUMMARY

Staff has committed to provide Council with three variance reports for the Tax and Rate Supported Operating Budgets during the fiscal year. This is the second submission for 2022 based on the operating results as of August 31, 2022. Appendix “A” to Report FCS22042(a) summarizes the Tax Supported Operating Budget year-end variances by department and division while Appendix “B” to Report FCS22042(a) summarizes the year-end variances of the Rate Supported Operating Budget by program.

Tax Supported operations are projecting a deficit of \$16.4 M, taking into consideration all confirmed funding from senior levels of government to address financial pressures from the COVID-19 pandemic response. The City of Hamilton currently projects \$76.4 M in pressures related to COVID-19 response and recovery efforts for 2022, with only \$40.2 M in confirmed transfers from senior levels of government, leaving an unfunded pressure of \$36.2 M as outlined in Appendix “F” to Report FCS22042(a). Non-COVID-19 related tax supported operations are projected to be in a surplus position of \$19.8 M. Rate Supported operations are also projecting a deficit of \$158 K driven by a reduction in revenues from the Industrial, Commercial and Institutional sector.

In addressing the financial pressures related to pandemic response and recovery, the City assumes fully leveraging the following confirmed funding sources:

- Social Services Relief Fund – Phase 4 carry-over of \$481 K;
- Social Services Relief Fund – Phase 5 allocation of \$6.1 M;
- Ministry of Health – one-time funding approvals of \$16.1 M;
- Safe Restart Agreement – Transit Phase 3 eligible funding of \$6.6 M versus the carry-over of \$10.1 M;
- Safe Restart Agreement – Long-term Care allocations of \$4.6M; and
- COVID-19 Recovery Funding for Municipalities Program carry-over of \$6.3 M.

The City will continue to work with other municipalities to pursue funding provisions from senior levels of government to offset the remaining unfunded pressure of \$36.2 M.

**SUBJECT: Tax and Rate Operating Budget Variance Report as at
August 31, 2022 – Budget Control Policy Transfers (FCS22042(a))
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Should advocacy efforts be unsuccessful, the City has set aside \$35.6 M of discretionary funds in the COVID-19 Emergency Reserve in order to offset future impacts of the pandemic on operations. In accordance with the *Municipal Act, 2001*, Section 289, the City must provide for any deficit in operations through reserves or the tax levy in the following year. City staff will recommend financing options in the Tax and Rate Operating Budgets Variance Report as at December 31, 2022, that generally is presented to Committee and Council in April, should a deficit occur for 2022 operations.

The non-COVID-19 related Tax Supported Operating Budget surplus of \$19.8 M is broken down by surpluses of \$2.1 M for Boards and Agencies, \$9.2 M for Capital Financing and \$8.5 M for City Departments / Other. For the Rate Supported Operating Budget, the deficit of \$158 K is related to unfavourable revenues of \$2.4 M, partially offset by a favourable operating expenditure variance of \$2.2 M.

Additional details, including impacts from supply chain delays and inflation, are presented in the Analysis and Rationale for Recommendation(s) section beginning on page 5 of Report FCS22042(a).

2022 Budget Transfers, Extensions, and Amendments

In accordance with the “Budget Control Policy” and “Budgeted Complement Control Policy”, staff is submitting twenty-four recommended items. The complement transfers, identified in Appendix “C” to Report FCS22042(a), move budgeted complement from one department / division to another to accurately reflect where the staff complement is allocated within the department / division for the purpose of delivering programs and services at desired levels, without impacting the tax levy or rate. The tax operating budget amendments, identified in Appendix “E” to Report FCS22042(a), move budget from one division or department to another. Completing this transfer simplifies the budget review process for the following year by ensuring comparable budget data.

Staff is also recommending six items, where temporary positions with 24-month terms or greater, are being extended as identified in Appendix “D” to Report FCS22042(a) with no impact on the levy.

In addition, Report PED22112(c) was approved by Council in October 2022 to grant an exception to the City’s Budgeted Complement Control Policy to provide the General Manager of Planning and Economic Development with the delegated authority to undertake the following, provided that all costs are fully fee-funded and will have no impact on the levy:

- i) increasing permanent complement or increasing temporary complement beyond 24 months for staff working in development approvals;

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- ii) changing complement type (i) from Temporary to Permanent. (ii) from Temporary (less than 24-month duration) to Temporary (longer than 24 month duration); and / or
- iii) deleting one position and adding a new position which would be expected to change the pay band for the new position higher by more than one band, for staff working in development approvals.

One position has been added, with no impact on the levy, through this delegated authority as identified in Appendix “G” to Report FCS22042(a).

Alternatives for Consideration – Not Applicable

FINANCIAL – STAFFING – LEGAL IMPLICATIONS

Financial: The financial information is provided in the Analysis and Rationale for Recommendation(s) section of Report FCS22042(a) beginning on page 6.

Staffing: Staffing implications of Report FCS22042(a) are detailed in Appendices “C” and “D”, which outline the 2022 staff complement transfers from one department / division to another with no impact on the levy and extensions of temporary positions. Staffing implications are also detailed in Appendix “G” which identifies a new position that has been added to complement for which previous delegated authority has been granted (Report PED22112(c)).

Legal: N/A

HISTORICAL BACKGROUND

Staff has committed to provide Council with three variance reports for the Tax Supported and Rate Supported Operating Budgets during the fiscal year. This is the second submission for 2022 based on the operating results as of August 31, 2022.

The COVID-19 pandemic has resulted in many changes affecting human behavior and impacting the world’s economic condition. In response, since March of 2020, the City’s operations have changed and evolved considerably with facility closures, program cancellations and modification of services provided.

The Audit, Finance and Administration Committee received Report FCS22042, “Tax and Rate Operating Budget Variance Report as at April 30, 2022”, on July 7, 2022, which provided information on the Safe Restart Agreement Funds and other government funding announcements to support COVID-19 pandemic response and recovery efforts.

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August 31, 2022 – Budget Control Policy Transfers (FCS22042(a))
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In Report FCS22042, City staff projected an unfunded pressure of \$37.5 M related to the pandemic and an anticipated overall deficit of \$23.7 M for tax supported operations. At that time, rate supported operations were also forecasted to be in a deficit of \$2.9 M primarily driven by the pandemic.

There have been various other funding announcements, outside of the Social Services Relief Fund and Safe Restart Agreements, to assist municipalities in the delivery of critical programs and services throughout the pandemic. This includes funding from the Ministry of Health for the COVID-19 response and vaccination programs, mental health and addictions funding, enhancements to the Reaching Home Initiative, the CMHC Rapid Housing Initiative, the ICIP – COVID-19 Resilience Infrastructure Stream, as well as, funding for other emergency response and essential services such as paramedics, long-term care and children services. However, the majority of this funding was for fiscal years 2020 and 2021 with the ability to carryover unused amounts to 2022. Staff is projecting that the remaining funds for 2022 are short of the amount needed to fund pandemic related response and recovery by \$36.2 M in 2022.

POLICY IMPLICATIONS AND LEGISLATED REQUIREMENTS

Budget Control Policy (Appendix 1 to Report FCS12010, CBP – 2) – The purpose of this policy is to ensure that City staff have appropriate authority to manage budget resources to ensure programs and services are delivered in an effective and efficient manner. Council also requires assurance that budget resources are used for the purpose intended through the approval of the annual budget.

Budget Complement Control Policy (Appendix “A” to Report FCS16024, CBP – 1) – The purpose of this policy is to ensure that the City’s staff complement is managed in an effective and efficient manner. The policy provides guidance on transferring complement, increasing or decreasing complement and changing complement type.

Staffing implications are also detailed in Appendix “G” which identifies exceptions to the Budget Complement Control Policy where previous delegated authority has already been provided (Report PED22112(c)).

RELEVANT CONSULTATION

Staff in all City of Hamilton departments and boards provided the information in Report FCS22042(a).

**SUBJECT: Tax and Rate Operating Budget Variance Report as at
August 31, 2022 – Budget Control Policy Transfers (FCS22042(a))
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ANALYSIS AND RATIONALE FOR RECOMMENDATION(S)

The following provides an overview of the more significant issues affecting the 2022 Tax and Rate Supported Operating Budget variances. Appendix “A” to Report FCS22042(a) summarizes the Tax Supported Operating Budget year-end variances by department and division and Appendix “B” to Report FCS22042(a) summarizes the Rate Supported Operating Budget variances by program.

Table 1 provides a summary of the projected operating results as at August 31, 2022. The projected Tax Supported Operating Budget deficit after applying all available COVID-19 recovery funding from senior levels of government is \$16.4 M or approximately 1.7% of the 2022 net levy.

Table 1

	2022 Approved Budget	2022 Year-End Forecast	2022 Variance (Forecast vs Budget)	
			\$	%
TAX SUPPORTED				
Planning & Economic Development	31,621	29,089	2,533	8.0%
Healthy and Safe Communities	268,137	304,962	(36,825)	(13.7)%
Public Works	278,499	276,096	2,403	0.9%
Legislative	5,283	5,365	(82)	(1.6)%
City Manager	13,649	13,414	236	1.7%
Corporate Services	39,667	38,142	1,525	3.8%
Corporate Financials / Non Program Revenues	(30,506)	(32,944)	2,438	8.0%
Hamilton Entertainment Facilities	2,338	2,338	0	0.0%
TOTAL CITY EXPENDITURES	608,689	636,462	(27,773)	(4.6)%
Hamilton Police Services	182,369	181,909	460	0.3%
Library	32,710	31,110	1,600	4.9%
Other Boards & Agencies	16,654	16,585	69	0.4%
City Enrichment Fund	6,088	6,088	0	0.0%
TOTAL BOARDS & AGENCIES	237,821	235,692	2,129	0.9%
CAPITAL FINANCING	147,028	137,828	9,200	6.3%
TOTAL OTHER NON-DEPARTMENTAL	384,849	373,520	11,329	2.9%
TOTAL TAX SUPPORTED	993,538	1,009,982	(16,444)	(1.7)%

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Since the onset of the COVID-19 pandemic, there have been numerous announcements from the Federal and Provincial governments regarding funding opportunities to address financial pressures for individuals and organizations. Appendix “F” to Report FCS22042(a) provides a summary of all the net financial pressures from COVID-19 for 2022 and all funding from senior levels of government that were applied to offset the pressures. For 2022, the remaining \$6.3 M funding as part of the COVID-19 Recovery Funding for Municipalities Program (CRFMP) is assumed to be utilized. COVID-19 related pressures of \$36.2 M remain unfunded.

Recovery pressures related to COVID-19 are expected to continue into 2023, though there are no commitments from senior governments to provide additional funding beyond 2022. Should advocacy efforts be unsuccessful, the City has set aside \$35.6 M of discretionary funds in the COVID-19 Emergency Reserve in order to offset future impacts of the pandemic on operations. City staff will recommend financing options in the Tax and Rate Operating Budgets Variance Report as at December 31, 2022, that generally is presented to Committee and Council in April, should a deficit occur for 2022 operations.

Safe Restart Agreement – Transit

On August 12, 2020, the City received confirmation of \$17.2 M of funding through the “Safe Restart Agreement: Municipal Transit Funding – Phase 1” to support COVID-19 pressures incurred from April 1, 2020 to September 30, 2020 and if unutilized funds remained from Phase 1 period, they were to be applied to the next eligible period to be utilized from October 1, 2020 to March 31 2021. These financial pressures included reduced revenues from farebox, advertising, parking and contracts, as well as, added expenses related to cleaning, new contracts, labour, driver protection, passenger protection and other capital costs.

Total Phase 1 funds utilized under the eligible periods were \$13.8 M of which \$3.4 M remains unused. To date, no request has been made by the Ministry of Transportation (MTO) to return the remaining unused funds. The City of Hamilton was allocated \$21.5 M in Phase 2 funding to cover the period from October 1, 2020 and March 31, 2021, if needed. The funding was not claimed by the Transit Division since there were no further eligible expenditures incurred within that timeframe to be offset by additional funding.

Phase 3 funding was confirmed in a letter from the MTO on March 3, 2021 for the period between April 1, 2021 and December 31, 2021 for a total allocation to the City of \$16.8 M. The City will be required to return any unused funding, including interest, at the end of the eligibility period. The Province granted an extension to the Phase 3 eligibility period for costs incurred after December 31, 2021 to December 31, 2022 of which \$10.1 M funding remained at the end of 2021.

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As of August 31, 2022, it is projected that \$6.6 M will be required from the Safe Restart – Transit Phase 3 funding to cover projected COVID-19 related costs to be incurred during the year, leaving \$3.5 M in funding remaining at the end of 2022. These funds have not been authorized by the MTO to be carried forward into 2023 as of the writing of Report FCS22042(a).

Safe Restart Agreement – Municipal and COVID-19 Recovery Funding for Municipalities Program

In a letter dated August 12, 2020, the Province advised the City of Hamilton of its Phase 1 funding allocation of \$27.6 M under the Safe Restart Agreement (SRA) to support the operating costs and pressures related to COVID-19. An additional \$11.7 M was provided to the City under the Phase 2 allocation on December 16, 2020. In addition to the Safe Restart Agreement, in March 2021, the Province of Ontario announced a \$500 M funding commitment to municipalities under the COVID-19 Recovery Funding for the Municipalities Program (CRFMP). The City of Hamilton's share under this program of \$18.7 M is available to address general municipal COVID-19 costs and pressures in 2021 and 2022.

As of August 31, 2022, it is projected that the remaining amount of CRFMP funding available that was carried forward from 2021 in the amount of \$6.3 M will be required for 2022. As the SRA funding was fully utilized in 2021, \$36.2 M in pressures remain unfunded in 2022. The City has set aside \$35.6 M in a COVID-19 Emergency Reserve (Reserve #110053) for the purpose of financing pressures related to pandemic response and recovery. Without additional funding, these COVID-19 costs may need to be funded from existing City reserves / sources. The year-end projected deficit will be addressed in the final year-end disposition report.

Social Services Relief Fund

In late March 2020, the Province announced the \$200 M Social Services Relief Fund (SSRF) in response to the ongoing COVID-19 crisis to allow communities to expand a wide range of services and supports for vulnerable populations, based on local need, to better respond to the emergency. The City of Hamilton received an initial \$6.9 M under this program.

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On August 12, 2020, the SSRF was expanded by an additional \$362 M as part of the federal-provincial Safe Restart Agreement. Under Phase 2 of the program, the City of Hamilton has received an allocation of \$11.3 M. The SSRF Phase 2 included an operating component and two new capital components with the objectives of mitigating ongoing risk for vulnerable people, encouraging long-term, housing-based solutions to homelessness post COVID-19 and enhancing rent assistance provided to households in rent arrears due to COVID-19. In accordance with program guidelines and eligibility requirements, \$13.0 M in revenue from the SSRF was recognized in 2020.

On March 10, 2021, the City received a letter from the Ministry of Municipal Affairs and Housing announcing Phase 3 of the SSRF and the City's allocation of \$12.3 M for the period of March 1, 2021 up to December 31, 2021.

A letter was received by the City on August 16, 2021 from the Ministry of Municipal Affairs and Housing (MMAH) detailing the fourth Phase of the province's SSRF and through Canada-Ontario Community Housing Initiative (COCHI). Under Phase 4 of the SSRF program, the City of Hamilton has received an allocation of \$13.8 M for the 2021 – 2022 fiscal year and an additional \$2 M of capital funding for a total funding allocation of \$15.8 M under Phase 4.

Under the COCHI program, the government has also approved the release of up to an additional \$21 M. This funding will support community housing providers across Ontario, including the state of repair of the legacy social housing stock. Under COCHI, the City of Hamilton has received an additional funding allocation in the amount of \$1.0 M for the 2021 – 2022 fiscal year.

Another letter was received by the City on April 7, 2022 from the Ministry of Municipal Affairs and Housing (MMAH) outlining a fifth and final Phase of the province's SSRF. Under this fifth phase, the City of Hamilton has received an allocation of \$6.1 M for the 2022 – 2023 fiscal year.

Combining Phase 5 funding of \$6.1 M with eligible carryover amounts from Phase 4 funding of \$0.5 M, a total of \$6.6 M is available for 2022. All SSRF funding is projected to be utilized by the end of 2022 with a remaining unfunded pressure in Housing Services of \$22.5 M.

Tax Supported Operating Budget

Appendix "A" to Report FCS22042(a) summarizes the Tax Supported Operating Budget variances by department and division.

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In order to fully staff the COVID-19 vaccination, response and recovery programs, the City has redeployed staff from program areas across the City resulting in corporate-wide gapping savings of \$6.8 M, in comparison to the Council approved target of \$5.1 M (surplus of \$1.7 M) as detailed in Table 2.

Table 2

NET GAPPING BY DEPARTMENT	GAPPING TARGET (\$000's)	2022 PROJECTED GAPPING (\$000's)	VARIANCE (\$000's)
Planning & Economic Development	\$ 866	\$ 1,732	\$ 866
Healthy and Safe Communities	\$ 1,050	\$ (817)	\$ (1,867)
Public Works	\$ 2,247	\$ 3,688	\$ 1,441
Legislative	\$ 85	\$ 13	\$ (72)
City Manager	\$ 229	\$ 400	\$ 171
Corporate Services	\$ 643	\$ 1,778	\$ 1,135
Consolidated Corporate Savings	\$ 5,120	\$ 6,794	\$ 1,674

Each department's gapping variance (target versus projection) is detailed in the following sections, along with other departmental highlights.

Planning and Economic Development Department

Planning and Economic Development is forecasting a surplus of \$2.5 M.

A combined favourable variance of \$1.9 M is projected in the Planning Division and Growth Management Division due to gapping savings.

The Transportation Planning and Parking Division is projecting a surplus of \$0.6 M. This is mainly attributable to favourable gapping of \$0.3 M in addition to increased on-street parking fees, movie shoot rental revenue (\$160 K) and a settlement of \$100 K. This is partially offset by increased various material and supply costs, as well as, financial costs. Parking operations currently forecasts a net loss from operations of \$1.8 M due to pandemic recovery, which has been offset by CRFMP funding.

The Building Division is projecting a deficit of \$0.4 M as a result of consulting pressures relating to the Amanda system, as well as, unfavourable Zoning Compliance revenues.

The remaining divisions have an anticipated combined surplus of \$0.4 M mainly due to gapping and savings in repairs and maintenance in the Tourism and Culture division. Lost revenues of \$0.9 M in Licensing and By-law Services and Tourism and Culture have been offset by CRFMP funding.

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The Planning and Economic Development departmental gapping target is \$0.9 M for 2022. As at August 31, 2022, the projected year-end gapping amount is \$1.7 M, resulting in a projected surplus of \$0.8 M.

Healthy and Safe Communities Department

Overall, the Healthy and Safe Communities (HSC) Department is projecting a deficit of \$36.8 M for the 2022 year-end.

The HSC Administration Division is projecting a deficit of \$71 K for year-end as a result of unbudgeted Housing Sustainability Initiative program costs, Ukrainian visitor accommodation expenses, staffing costs of unbudgeted positions slightly offset by gapping vacancies, step differentials and ancillary cost savings due to work from home accommodations.

The Children's and Community Services Division is forecasting a surplus of \$39 K as a result of gapping savings.

The Ontario Works division is projecting a surplus of \$1.6 M. The projected surplus is mainly due to \$0.2 M in maximization of available subsidies, gapping savings of \$1.2 M, and \$141 K in building operating cost savings.

Housing Services is projecting a deficit of \$21.2 M relating to \$22.5 M in ongoing COVID-19 emergency supports, slightly offset by Social Housing provider reconciliation recoveries. Continuation of the operation of isolation services, drop-ins and hotel rooms for expanded temporary sheltering for the period of January 1, 2022 through to December 31, 2022 was approved through Report HSC20020(d) and the 2022 Tax Supported Operating Budget (Report FCS22002(a)) in the hopes that the federal and provincial governments would continue to provide the funding necessary to support these services through the Social Services Relief Fund (SSRF). SSRF funding of \$6.6 M (\$0.5 M for Phase 4 funding and \$6.1 M for Phase 5 funding) was used to offset some of the COVID-19 related costs. However, given the cost of running these emergency services, these allocations are insufficient to cover the demands of the program leaving an unfunded balance of \$22.5 M for 2022.

Long-Term Care Division is projecting an unfavourable variance of \$0.9 M driven by a net prior year adjustment in subsidy revenue. Long-Term Care is also currently forecasting a total pressure of \$0.6 M related to COVID-19 response for Macassa and Wentworth lodge for additional employee related costs, medical supplies and cleaning, which remains unfunded for 2022.

Recreation is forecasting a surplus of \$0.5 M due to gapping and higher than expected revenues and maintenance savings due to facility closures in early 2022.

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Hamilton Fire Department is forecasted to be in a deficit of \$2.4 M. The deficit is primarily driven by unfunded COVID-19 pressures of \$1.3 M in employee related costs. Additionally, vehicle maintenance and fuel costs are forecasted to be higher than budgeted. This is slightly offset by savings in operating costs such as computer software and general repairs and maintenance.

Hamilton Paramedic Service is projecting a deficit of \$5.7 M. The unfavourable variance is due to \$3.0 M in unfunded COVID-19 response and recovery efforts due to overtime, medical supplies and equipment costs due to price increases and supply chain issues. The application for further COVID-19 funding available to Hamilton Paramedic Service was still pending as of August 31, 2022. The Ministry of Health has opened intake for applications of COVID-19 general expenses and vaccine distribution up to September 30, 2022 but have not yet confirmed eligible funding for the City of Hamilton. In addition, there is an expected deficit due to higher than budgeted vehicle fuel costs. The deficit is partially offset by user fee revenues that are expected to be higher than budget.

Public Health Services is projecting an overall deficit of \$8.6 M. The annual funding letter from the Ministry of Health was received in early May, which approved a portion of the submitted COVID-19 General (non-vaccine), COVID-19 Vaccine one-time funding, and School Nurse funding requests of \$4.6 M, \$8.7 M and \$2.3 M, respectively, resulting in total funding of \$15.6 M compared to estimated program costs of \$24.3 M.

Although this has not been confirmed in writing, it is the same process that was followed in 2021 and is consistent with historical provincial decision-making for similar issues other than COVID-19. At this time, only confirmed funding has been reflected in the 2022 forecast resulting in an overall deficit of \$8.6 M for Public Health Services.

As outlined in Report BOH22003(a), staff submitted a one-time funding request for \$9.0 M to address the deficits of care in the community and the backlog of services that have resulted from many programs being partially or fully on-hold for over two years due to the COVID-19 pandemic. This request was not approved, as the Province indicated that there was considerable variability in the Annual Service Plan and Budget submissions across public health units making it difficult to determine a policy direction and funding level. Instead, public health units have been instructed to cover recovery costs through the redirection of base funds. At this time, Public Health Services anticipates the ability to offset recovery costs using base funding as financial results through the first quarter of the year showed considerable underspending in base programs due to ongoing recruitment and retention challenges.

The Healthy and Safe Communities departmental gapping target is \$1.0 M for the 2022 year. As at August 31, 2022, the projected year-end gapping amount is negative \$0.8 M, resulting in a projected deficit of \$1.8 M.

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Public Works Department

Overall, the Public Works department is forecasting a surplus of \$2.4 M. There are several contributors, both favourable and unfavourable, across the divisions that are leading to the projected position.

Energy, Fleet and Facilities (EFF) Division is projecting a deficit of \$0.7 M for the year. The deficit is due to \$0.3 M in unfavourable gapping and \$0.4 M in snow removal charges for winter events at Tim Hortons Field.

Engineering Services is projecting a surplus of \$0.3 M due to higher than expected Road Cut Administrative Program fees and Permit Revenues along with other user fee revenues collected for various Corridor Management activities administered by this section.

Environmental Services anticipates a surplus of \$2.2 M mainly due to contractual and supply savings of \$0.5 M in park operations and utilities savings of \$0.7 M in parks facilities, as well as, divisional gapping savings of \$1.3 M. This was slightly offset by unfavourable costs relating to the use of several extended use vehicles utilized within the division of \$140 K.

Waste Management is forecasting a surplus of \$0.7 M. This is a result of several favourable and unfavourable variances across the division. Contributing to the surplus is increased recycling commodity revenues largely due to increase in market rates for commodities such as fibres, aluminium and plastic (\$1.2 M). There is also a \$950 K surplus forecasted for increased Transfer Station and Commodity Recycling Revenues (TS / CRC) from increased tonnage and visits. In addition, there are expected savings in the Materials Recycling Facility (MRF) contract due to lower tonnage volume compared to budget offset of \$430 K. The favourable variances are offset by a forecasted deficit of \$1.2 M in contracted services for waste collection. The annual escalation factor was budgeted at 2.0%, however, the actual escalation factor is 6.48%. The main driver for the increase in escalation factor is higher than expected natural gas prices. There is also a \$270 K deficit expected in fuel due to increased fuel commodity rates and negative gapping of \$314 K.

Transit is forecasting a deficit of \$621 K. COVID-19 impacts that are fully funded from Safe Restart Funds include unfavourable variances in fare revenue of \$12.6 M and fleet maintenance of \$1.3 M, as well as, favourable variances in the DARTS contract of \$6.8 M and PRESTO contract of \$1.0 M. In addition, the negative impact of rising fuel prices of \$1.6 M, less fuel consumption of \$325K is offset by other net favourable variances.

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Transportation Operations and Maintenance is forecasting a surplus of \$0.6 M. The surplus is driven by gapping of \$2.3 M. This was offset by \$1.5 M in costs associated with the Winter Season Roads Program due to a heavier than typical winter season requiring additional in-house and contracted equipment and material usage.

The Public Works departmental gapping target, included in the explanations above, is \$2.2 M for the 2022 year. As at August 31, 2022, the projected year-end gapping amount is \$3.7 M, resulting in a projected surplus of \$1.5 M.

Legislative

The Legislative budget is projected to be at a slight deficit of \$82 K for 2022 resulting from additional costs from implementing remote meetings, membership fee costs and unfavourable staffing costs.

The Legislative departmental gapping target is \$85 K for 2022. As at August 31, 2022, the projected year-end gapping amount is \$13 K, resulting in a projected deficit of \$72 K.

City Manager's Office

City Manager's Office (CMO) is projecting a surplus of \$236 K in 2022.

The Human Resources Division is projecting a surplus of \$418 K. The main drivers of the favourable variance are gapping and savings in corporate leadership training due to COVID-19 restrictions, offset by higher than budgeted legal fees.

The Digital Innovation Office is projecting a deficit of \$254 K due to gapping and lower than expected revenue projection.

The remaining divisions are forecasting a combined surplus of \$72 K. This is driven by favourable gapping, partially offset by unfavourable membership fees and staffing costs in the CMO – Admin division.

City Manager's Office departmental gapping target is \$0.2 M for the 2022 year. As at August 31, 2022, the projected year-end gapping amount is \$0.4 M, resulting in a projected surplus of \$0.2 M.

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Corporate Services Department

Corporate Services is forecasting an overall surplus of \$1.5 M. The overall surplus is mainly the result of favourable gapping across several divisions in addition to savings of \$351 K in software / hardware savings in the Information Technology division. The combined divisional surpluses are slightly offset by an unfavourable variance in the City Clerk's Office of \$203 K mainly due to postage recovery costs and unfavourable gapping in the division.

The Corporate Services departmental gapping target is \$0.6 M for the 2022 year. As at August 31, 2022, the projected year-end gapping amount is \$1.8 M, resulting in a projected surplus of \$1.2 M.

Corporate Financials / Non-Program Revenues

Corporate Financials / Non-Program Revenues are projected as a combined surplus of \$2.4 M. Contributing factors are identified as follows:

- Corporate Pensions, Benefits & Contingency: \$0.2 M deficit due to increased insurance premiums for Cyber and environmental coverage.
- Non-Program Revenues: Tax Remissions and Write Offs is forecasted at a \$80 K positive variance based on 2021 actuals.
- Non-Program Revenues: Payment in Lieu (PIL) is expected to be in a surplus position of approximately \$0.4 M based on final billing for 2022 per Federal / Provincial rates.
- Non-Program Revenues: Penalties and Interest is projected at a surplus of approximately \$0.5 M based on year to date trends.
- Non-Program Revenues: POA revenues are expected to be a surplus of \$1.7 M based on year to date trends payments out to other City Departments being lower than expected.

Hamilton Entertainment Facilities (HEF)

HEF is projected to be in line with the budget for the year. Transition to Hamilton Urban Precinct Entertainment Group (HUPEG) and billing have been assumed in December.

Capital Financing

Capital financing is projected to be at a year-end surplus of \$9.2 M, in principal, and interest savings due to timing in the issuance of debt.

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Boards and Agencies

In Boards and Agencies, there is a projected surplus of \$1.7 M. This is attributable to the projected Library surplus of \$1.6 M based on a combination of staff secondments for the first few months of the year and vacancies going unfilled. This is COVID-19 related as a result of helping the City with vaccine rollout and service restrictions.

The Hamilton Farmers' Market is projecting a favourable variance of \$69 K due to gapping.

A forecast was provided to the Hamilton Police Services Board on September 23, 2022 with results as of June 30, 2022. The year-end forecast was projected to be a \$460 K surplus at that time.

Rate Supported Operating Budget

As at August 31, 2022, the Rate Supported Operating Budget is projecting a deficit of \$158 K mainly due to unfavourable revenues of \$2.4 M, partially offset by favourable operating expenses of \$2.2 M.

Revenues

As of August 31, 2022, total rate revenues are \$0.4 M below budget with a year-end forecast projected to be \$2.4 M unfavourable (0.9 % under budget). An overall projected unfavourable variance of \$2.4 M is mainly due to a forecasted deficit in the Industrial, Commercial and Institutional sector. Staff continues to monitor consumption patterns and pandemic related impacts, as well as, changes in water consumption trends as some customers' consumption has not returned to pre-pandemic levels as anticipated.

In 2022, to better understand recent declined consumption of large industrial and institutional customers, staff conducted a survey of the top water users. There was a response rate of 24%. A common theme among the response was that steps have been taken to reduce the use of excess water, whether that be through process audits, regular reviews of water usage, leak detection programs, plumbing repairs, retro-fitting, etc. Forecasted over the next five years, five companies surveyed, expect their consumption to decrease. Again, the reductions are attributed to the review of processes, new initiative and water conservation projects. The forecasted deficit will be addressed in the upcoming 2023 Rate Budget. Overstrength Agreements are trending towards an unfavourable deficit of \$0.8 M. Partially offsetting the deficit is a forecasted surplus \$1.5 M in Sewer Surcharge Agreements, \$0.3 M from hauled water and sewage, as well as, \$0.6 M from Halton and Haldimand (whose residential customer base continues to increase resulting in a continued trend of favourable revenues).

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Residential revenues are projected to be on target as the impacts from the COVID-19 pandemic seem to have stabilized in this sector. In-school learning has returned and employees in many areas have either returned to work or have adopted a hybrid model which will be the new normal. All other rate revenues are currently trending to be on budget for 2022.

Non-rate revenues are currently forecasting to be on budget.

Expenditures

Overall program spending for 2022 is projected to have a favourable variance of \$2.2 M. The driving factors behind this are shown in Table 3.

Table 3
City of Hamilton
Rate Budget Operating Expenditures Variance Drivers

Expenditure Type	Variance (000's)
Capital Financing	\$ 3,801
Materials and Supplies	\$ (1,765)
Building & Ground	\$ (814)
Employee Related Costs	\$ 910
Agencies & Support Payments	\$ 129
Total Operating Expenditures	\$ 2,261

Capital Financing is projected as a favourable variance of \$3.8 M due to timing in the issuance of debt.

Material and Supplies is forecasted to be an unfavourable variance of 1.8 M. This is largely attributed to the significant price increases realized within the chemical supply market, mainly due to liquid chlorine. The increased costs in fluid and chemicals and new contracts has been adjusted in the 2023 Rate Budget process. Building and Ground is forecasted at an unfavourable variance of \$814 K mainly due to increased hydro costs due to the temporary closure of the Kenilworth Reservoir.

Employee related costs are estimated at a favourable variance of \$910 K mainly due to net gapping savings realized from staff vacancies. Agencies and Support Payments show a favourable variance of \$129 K mainly due to the Protective Plumbing Program (3P). Less adverse weather in early 2022 has resulted in lower than expected uptake in the 3P program.

Appendix "B" to Report FCS22042(a) summarizes the Rate Budget results by program.

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ALTERNATIVES FOR CONSIDERATION

N/A

ALIGNMENT TO THE 2016 – 2025 STRATEGIC PLAN

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APPENDICES AND SCHEDULES ATTACHED

Appendix “A” to Report FCS22042(a) – City of Hamilton Tax Operating Budget Variance Report as at August 31, 2022

Appendix “B” to Report FCS22042(a) – City of Hamilton 2022 Combined Water, Wastewater and Storm Operating Budget Macro Forecast as at August 31, 2022

Appendix “C” to Report FCS22042(a) – City of Hamilton Budget Amendment Schedule, Staff Complement Change

Appendix “D” to Report FCS22042(a) – City of Hamilton Budgeted Complement Temporary Extension Schedule – Temporary Position Extensions

Appendix “E” to Report FCS22042(a) – City of Hamilton Budget Amendment Schedule, Budget Restatement

Appendix “F” to Report FCS22042(a) – City of Hamilton COVID-19 Pressures and Funding Sources – August 31, 2022

Appendix “G” to Report FCS22042(a) – City of Hamilton Positions Created / Changed Under Delegated Authority

KP/dt

CITY OF HAMILTON
TAX OPERATING BUDGET VARIANCE REPORT AS AT AUGUST 31, 2022
 (\$ 000's)

	2022 Approved Budget	2022 Actuals to August 31	Projected Actuals to Dec. 31	2022 Projected Actuals vs Approved Budget		Comments/Explanations
				\$	%	
PLANNING & ECONOMIC DEVELOPMENT						
General Manager	1,055	523	855	200	19.0%	Favourable variance attributed to net gapping savings of \$140 K and other savings in Meeting expenses \$25 K, Conferences \$9 K, and other smaller variances totalling \$24 K
Transportation, Planning and Parking	2,874	2,400	2,316	558	19.4%	Favourable variance mainly attributed to a favourable net gapping of \$293 K, increased On-Street Parking Fees \$104 K, settlement with previous bike share operator \$100 K, Site Rental - Movie Shoot \$56 K, Processing Fees \$56 K, and administration fees \$30 K and other various fees totalling \$40 K, Contractual totalling \$158 K due to reduced Imperial Parking staffing; information retrieval due to lower ticket issuance; Partially offset by increased financial costs of \$141 K, increased various material and supply \$70 K mainly for new batteries for printers & cellphones and Repair & maintenance of fire equipment for two lots.
Building	607	(829)	959	(352)	(58.0)%	\$2.97 M Excess Building permits due to increased Construction Activity in the City and \$300 K gapping savings in Building Enterprise are partially offset by \$120 K pressures in Consulting for Amanda system, \$96 K Financial costs, \$ 24 K Contractual with the projected surplus being transferred to Building Fees Stabilization Reserve. The negative variance is caused by Zoning revenues budgeted in Building while activity was transferred to Planning, restated later in year after budget approval.
Economic Development	5,667	3,813	5,667	0	0.0%	\$643 K favourable variance from grants committed for this year and delayed is offset by unfavorable variance in funding from reserves, intended for funding of these grants. Part of the surplus opportunity costs in Urban Renewal (\$365 K) are transferred to Downtown Hamilton Residential Loan Program Reserve 108036, per report PED12220/FCS12090, approved by council on Nov 28, 2012. \$69 K Surplus remaining in the Ec Dev Investment Fund Program is transferred to the Ec Dev Investment Fund Reserve (112221), per PED07306, approved at COW Dec 10, 2007, item 7.5 (IU).
Growth Management	461	(5,085)	(452)	913	197.9%	Favourable variance due to gapping savings \$627 K, cost allocations \$99 K, lower than budget transfers to reserve for reduced Airport revenues \$98 K, computer software and office supplies \$77 K, training \$32 K. Additional projected revenues of \$1.9 M transferred to Development Fees Stabilization Reserve not included in the variance.
Licensing & By-Law Services	6,942	4,765	7,015	(74)	(1.1)%	Unfavourable variance attributed from unfavourable net gapping \$252 K partially offset by increased revenues \$201 K (mainly for Administration Fees \$143 K, APS Penalties \$39 K & Business Licences \$21 K) and other various savings totalling \$19 K
Planning	4,298	(1,271)	3,313	985	22.9%	Favourable variance is mainly attributed to gapping net savings. Excess projected revenues of \$4.2 M are transferred to Development Fees Stabilization Reserve and are not included in the variance.
Tourism & Culture	9,717	5,706	9,415	302	3.1%	Favourable variance mainly attributed to savings in Building Repairs \$182 K and Electrical repairs \$31 K in Administration-Heritage & Museums, gapping \$104 K, and various savings due to cancellation of Battle event in 2022 \$46 K; partially offset by pressures in recoveries for services from other departments, increased membership fees and honorariums.
TOTAL PLANNING & ECONOMIC DEVELOPMENT	31,621	10,022	29,089	2,533	8.0%	
HEALTHY AND SAFE COMMUNITIES						
HSC Administration	3,067	2,110	3,138	(71)	(2.3)%	Unfavourable variance due to unbudgeted Housing Sustainability Initiative program cost, Ukrainian visitor accommodation expenses, staffing costs of unbudgeted position offset by gapping vacancies, step differentials and ancillary cost savings due to work from home.
Children's and Community Services	10,946	4,908	10,907	39	0.4%	Favourable variance due to program saving and gapping. Offset partially by inflationary increases and catch up contribution for Joint Stewardship Board.
Ontario Works	12,840	5,751	11,219	1,621	12.6%	Favourable variance due to \$1.2 M gapping as a result of delays in the hiring process for vacant positions, \$172 K through maximizing available subsidies, \$141 K savings in building operating costs, \$35 K Other employee related costs due to an April return to the office, and \$40 K other net program savings
Housing Services	53,937	34,446	75,159	(21,222)	(39.3)%	Favourable variance due to Social Housing Provider reconciliation recoveries, underspending in levy rent supplements and portable housing benefits due to provincial funding received. Offset by \$22.5 M in unfunded COVID pressures. Report HSC20020(f) was approved in August 2022 allowing continuation of an interim homelessness system plan from January to March 2023 and additional pressures approved through the end of 2022.
Long Term Care	11,771	7,278	12,700	(929)	(7.9)%	Unfavourable variance mostly due to prior year subsidy adjustments in year and staffing costs of unbudgeted positions, work accommodation, overtime, sick, vacation pay, cohorting. In addition there is \$558 K in unfunded COVID pressures. This is slightly offset by staffing industry shortages, gapping vacancies and ministry funding for food purchases.
Recreation	36,271	21,646	35,793	477	1.3%	Favourable variance primarily due to savings in Employee Related, higher than expected Revenues & Maintenance Closures offset by higher than expected Building, Materials & Financing costs.
Hamilton Fire Department	96,124	66,227	98,511	(2,387)	(2.5)%	Unfavourable variance due to vehicle expenses for fuel, repairs, and parts, facilities and utilities, and higher than expected costs for overtime. There is also \$1.3 M in unfunded COVID pressures contributing to the unfavourable variance. Offset partially with a favourable variance in other operating costs such as computer software and general repairs and maintenance.
Hamilton Paramedic Service	29,113	18,909	34,835	(5,722)	(19.7)%	Unfavourable variance due to COVID pressures (\$3 M) including overtime and material and supply costs due to price increases and supply chain issues, and higher than budget vehicle fuel costs. Offset partially by user fees.
Public Health Services	14,068	10,200	22,698	(8,630)	(61.3)%	Unfavourable variance due to unfunded COVID-19 General and Vaccine programs (\$8.8 M). Slightly offset by favourable variance primarily due to lower spending in municipal Dental treatment and Residential Care Facility.
TOTAL HEALTHY AND SAFE COMMUNITIES	268,137	171,474	304,962	(36,825)	(13.7)%	

- () Denotes unfavourable variance.
 - Variances include eligible COVID related funding (Safe Restart or Other Streams identified in Appendix "F" to Report FCS22042(a))

CITY OF HAMILTON
TAX OPERATING BUDGET VARIANCE REPORT AS AT AUGUST 31, 2022
 (\$ 000's)

	2022 Approved Budget	2022 Actuals to August 31	Projected Actuals to Dec. 31	2022 Projected Actuals vs Approved Budget		Comments/Explanations
				\$	%	
PUBLIC WORKS						
PW-General Administration	655	441	840	(185)	(28.2)%	\$185 K in expenditures resulting from audits performed by Internal Audit
Energy Fleet and Facilities	14,274	10,329	14,926	(653)	(4.6)%	The Energy, Fleet & Facilities Management division is forecasting an unfavourable variance of (\$653 K) mainly due to: • (\$265 K) unfavourable gapping. • (\$388 K) Snow Removal & other non-recovered expenses for Winter major events at Stadium (identified in PED18234(g) & PED22141 Council Reports).
Engineering Services	0	271	(325)	325	0.0%	The Engineering Services division is forecasting a favourable surplus of \$335 K attributed to Road Cut Administrative Program fees and Permit Revenues along with other user fee revenues collected for various Corridor Management activities administered by this section.
Environmental Services	46,183	30,721	43,960	2,223	4.8%	The Environmental Services Division is forecasting a favourable variance of \$2.2 M mainly due to: Favourable variance of \$2.5 M mainly due to: • \$1.3 M net gapping savings (including \$77 K COVID-19) relating to difficulty hiring students and seasonal employees. Periodic vacancies throughout the year and step differential also contribute to the overall gapping savings. • \$700 K savings in utilities across Parks facilities. • \$500 K savings in Parks and Forestry operations for contractual and operating supplies. Offset by unfavourable variances of (\$200 K) mainly due to: • (\$140 K) in additional costs relating to the use of several extended use vehicles for Environmental Services. • (\$60 K) for diesel and unleaded fuel largely due to rising fuel costs.
Waste Management	46,369	29,137	45,684	684	1.5%	The Waste Management Division has a favourable variance of \$680 K mainly due to: Favourable variance of \$2.7 M mainly due to: • \$1.2 M net increase in recycling commodities from increase in market commodity rates for Fibers, Aluminum and Plastic. Included in the net is unrealized third party recycling revenues (\$320 K) • \$950 K increased TS/CRC revenue from increased tonnage and visits at the 3 TS/CRC's • \$430 K savings in the Materials Recycling Facility (MRF) contract due to lower tonnage volume compared to budget offset by increased escalation cost compared to budget (2% budget versus 4.65% actual) . Unfavourable variance of (\$2.1 M) mainly due to: • (\$1.2 M) deficit in Waste Collection Program due to higher than budgeted escalation factor as it relates to higher than expected natural gas prices (2% budget versus 6.48%). • (\$314 K) net negative gapping resulting from temporary unbudgeted positions partially offset by savings resulting from staff seconded to MLE (\$84K) relating to COVID-19. • (\$270 K) deficit in Fuel due to increased fuel commodity rates. • (\$127 K) deficit in Waste Collections due the use of extended use vehicles not accounted for in the budget. Of this, one vehicle is due to COVID-19 with an annual estimated cost of (\$5.7 K). • (\$128 K) comprised of (\$68 K) deficit in the Central Compost Facility (CCF) contract due to slightly increased tonnage compared to budget as well as increased escalation factor (2% budget versus 6.32% actual) and (\$60 K) deficit in the TS/CRC Operations due to forecasted volume being higher than budgeted as well as increased escalation factor as a result of higher than expected diesel fuel prices (2% budget versus 4.5% actual).
Transit	86,785	76,832	87,406	(621)	(0.7)%	The Transit division is forecasting an unfavourable variance of (\$621 K) mainly due to: Favourable variance of \$16.5 M mainly due to: • \$6.6 M in Safe Restart funding. • \$7.8 M savings due to \$6.8M (COVID-19) DARTS contract savings from fewer trips versus budget; \$1.0 M (COVID-19) savings in the PRESTO commissions due to lower ridership. • \$1.0 M savings in Taxi Contract. • \$416 K favourable variance in Rebuilt Components and Tires and Tubes in Fleet Maintenance. • \$354 K Materials and Supplies (Printing and Reproduction, NGV Station Maintenance, Tickets & Transfer Expense, Repairs Equipment) • \$545 K Financial (Other Fees and Services, BRINKS pick-ups) • \$105 K Contractual (Advertising & Promotion, Lease and Service Contracts) Offset by unfavourable variance of (\$17.1 M) mainly due to: • (\$12.6 M) (COVID-19) deficit in Fare Revenue from decreased ridership and revenue. Ridership projected to achieve 80% of full year budget by year end. • (\$1.6 M) unfavourable variance in fuel costs, consisting of \$325K favourable consumption variance to the end of March (COVID-19) and (\$1.9M) unfavourable fuel prices. • (\$1.3 M) (COVID-19) due to continued delays experienced in replacing fleet; therefore there has been a need to continue to employ older fleet increasing impact on maintenance costs. • (\$1.3 M) employee related costs [\$600K unfavourable due to sick time needing OT replacement (COVID-19), (\$700K) unfavourable driven by other Sick and OT costs offset by favourable projections to Salaries and Wages]. • (\$456 K) (COVID-19) shortfall in Taxi Scrip and Charter revenue from lower utilization of programs.
Transportation Operations & Maintenance	84,233	57,925	83,604	629	0.7%	Overall TOM Division is forecasting a favourable variance of \$629 K mainly due to: Favourable variance of \$2.3 M mainly due to: • \$2.3 M Net gapping savings due staff vacancies attributed to normal staff turnover (retirements, job transfers, seasonal hiring, difficulties recruiting etc. Offset by unfavourable variances of \$1.7 M mainly due to: • (\$1.49 M) in the Winter Season Roads Program due to heavier than typical winter season requiring additional in house and contracted equipment, material usage, and overtime to meet the level of service. • (\$150 K) in Streetlighting costs due to General Maintenance/Repair contract and Utility Locates contract increases.
TOTAL PUBLIC WORKS	278,499	205,655	276,096	2,403	0.9%	

- () Denotes unfavourable variance.
 - Variances include eligible COVID related funding (Safe Restart or Other Streams identified in Appendix "F" to Report FCS22042(a))

CITY OF HAMILTON
TAX OPERATING BUDGET VARIANCE REPORT AS AT AUGUST 31, 2022
(\$ 000's)

	2022 Approved Budget	2022 Actuals to August 31	Projected Actuals to Dec. 31	2022 Projected Actuals vs Approved Budget		Comments/Explanations
				\$	%	
LEGISLATIVE						
Legislative General	(363)	(160)	(281)	(82)	22.6%	Savings in IC contract costs, contingency, emp costs, and conferences, offset by gapping target, membership fees and communication costs
Mayors Office	1,211	731	1,211	(0)	(0.0)%	
Volunteer Committee	121	(8)	121	0	0.0%	
Ward Budgets	4,314	2,613	4,314	0	0.0%	
TOTAL LEGISLATIVE	5,283	3,177	5,365	(82)	(1.6)%	
CITY MANAGER						
Office of the City Auditor	1,201	993	1,160	41	3.4%	Gapping offset by consulting costs for Roads Audit
CMO - Admin	233	270	312	(79)	(33.8)%	Temp staffing costs and membership fees
Communications and Strategic Initiatives	2,516	1,655	2,491	25	1.0%	Gapping due to temp vacancies
Digital and Innovation Office	243	59	497	(254)	(104.5)%	Shortfall in revenue and gapping target
Government & Community Relations	868	575	784	84	9.7%	Savings in contractual costs
Human Resources	8,587	4,955	8,169	418	4.9%	Gapping due to temp vacancies, savings in training costs offset by legal fees
TOTAL CITY MANAGER	13,649	8,507	13,414	236	1.7%	
CORPORATE SERVICES						
City Clerk's Office	3,213	2,411	3,416	(203)	(6.3)%	Temp over complement (\$156 K), Postage recovery lower than plan (\$120 K) and savings in material costs pricing issue persists, no agenda printing recovery (\$17 K). Savings in Legislative Support printing \$43 K
Customer Service, POA and Fin'l Integration	6,003	3,307	6,106	(103)	(1.7)%	\$43 K in gapping savings, \$28 K in training savings, (\$160 K) internal debt charge, and \$(17 K) software
Financial Serv, Taxation and Corp Controller	4,283	1,672	3,810	473	11.0%	Gapping savings
Legal Services and Risk Management	4,010	4,238	3,861	150	3.7%	Gapping savings
Corporate Services - Administration	332	196	332	0	0.0%	Gapping pressure
Financial Planning, Admin & Policy	5,370	4,547	5,323	47	0.9%	\$32 K in gapping savings, \$7 K in operating savings, \$4 K in Union Billing Revenue
Information Technology	16,457	8,121	15,294	1,163	7.1%	\$491 K in gapping savings, \$351 K software savings, \$240 K in Motorola savings, \$210 K in hardware and repair savings, (\$78 K) internet costs, (\$50 K) Consulting
TOTAL CORPORATE SERVICES	39,667	24,492	38,142	1,525	3.8%	
CORPORATE FINANCIALS						
Corporate Pensions, Benefits & Contingency	4,205	1,952	4,446	(241)	(5.7)%	Insurance premium for Cyber and environmental driving increased costs.
Corporate Initiatives	15,745	4,700	15,743	3	0.0%	
TOTAL CORPORATE FINANCIALS	19,950	6,652	20,189	(239)	(1.2)%	
HAMILTON ENTERTAINMENT FACILITIES						
Operating	2,338	3,736	2,338	0	0.0%	
TOTAL HAMILTON ENTERTAINMENT FACILITIES	2,338	3,736	2,338	0	0.0%	
TOTAL CITY EXPENDITURES	659,145	433,716	689,595	(30,450)	(4.6)%	

- () Denotes unfavourable variance.
 - Variances include eligible COVID related funding (Safe Restart or Other Streams identified in Appendix "F" to Report FCS22042(a))

CITY OF HAMILTON
TAX OPERATING BUDGET VARIANCE REPORT AS AT AUGUST 31, 2022
 (\$ 000's)

	2022 Approved Budget	2022 Actuals to August 31	Projected Actuals to Dec. 31	2022 Projected Actuals vs Approved Budget		Comments/Explanations
				\$	%	
CAPITAL FINANCING						
Debt-Healthy and Safe Communities	2,309	(628)	2,309	0	0.0%	
Debt-Planning & Economic Development	1,169	0	1,169	0	0.0%	
Debt-Public Works	35,897	0	38,997	(3,100)	(8.6)%	
Debt-Corporate Financials	92,885	89,823	80,585	12,300	13.2%	
Infrastructure Renewal Levy	13,429	0	13,429	0	0.0%	
TOTAL CAPITAL FINANCING	145,688	89,195	136,488	9,200	6.3%	Surplus in principal and interest savings due to timing in the issuance of debt
BOARDS & AGENCIES						
Police Services						
Operating	182,369	89,072	181,909	460	0.3%	Projection is based on the June 30, 2022 Budget Variance Report presented to the Hamilton Police Services Board on September 23, 2022.
Capital Financing	1,174	0	1,174	0	0.0%	
Total Police Services	183,543	89,072	183,083	460	0.3%	
Other Boards & Agencies						
Library	32,710	20,509	31,110	1,600	4.9%	Mainly related to staff vacancies as well as savings from staff secondments for the first few months of the year
Conservation Authorities	8,651	7,404	8,651	0	0.0%	
Hamilton Beach Rescue Unit	133	68	133	0	0.0%	
Royal Botanical Gardens	647	432	647	0	0.0%	
MPAC	6,980	5,134	6,980	0	0.0%	
Farmers Market	242	123	174	69	28.3%	Attributable to gapping savings
Total Other Boards & Agencies	49,363	33,669	47,695	1,669	3.4%	
Capital Financing - Other Boards & Agencies	166	0	166	0	0.0%	
City Enrichment Fund	6,088	3,967	6,088	0	0.0%	
TOTAL BOARDS & AGENCIES	239,160	126,708	237,031	2,129	0.9%	
TOTAL EXPENDITURES	1,043,994	649,619	1,063,115	(19,121)	(1.8)%	
NON PROGRAM REVENUES						
Slot Revenues	(5,200)	(2,731)	(5,200)	0	0.0%	The closure of casinos and racetrack slots by the Province of Ontario resulted in lost revenues.
Investment Income	(4,800)	(14,523)	(4,800)	0	0.0%	Assumed on budget for year-end
Hydro Dividend and Other Interest	(6,566)	(5,418)	(6,566)	0	0.0%	Assumed on budget for year-end
Tax Remissions and Write Offs	9,750	(1,503)	9,670	80	0.8%	Based on 2021 Actuals
Payment In Lieu	(17,108)	(17,669)	(17,519)	410	0.0%	Based on Final Billing for 2022 per Federal/Provincial rates
Penalties and Interest	(11,400)	(7,751)	(11,900)	500	(4.4)%	Based on year to date trends
Right of Way	(3,229)	(3,230)	(3,230)	0	0.0%	Assumed on budget for year-end
Senior Tax Credit	530	575	524	6	1.2%	Assumed on budget for year-end
Supplementary Taxes	(10,130)	(4,639)	(10,130)	0	0.0%	Assumed on budget for year-end
POA Revenues	(2,302)	(1,032)	(3,983)	1,681	0.0%	Based on year to date trends
TOTAL NON PROGRAM REVENUES	(50,456)	(57,919)	(53,134)	2,677	0.0%	
TOTAL LEVY REQUIREMENT	993,538	591,700	1,009,981	(16,444)	(1.7)%	

- () Denotes unfavourable variance.
 - Variances include eligible COVID related funding (Safe Restart or Other Streams identified in Appendix "F" to Report FCS22042(a))

CITY OF HAMILTON
2022 COMBINED WATER, WASTEWATER AND STORM OPERATING BUDGET MACRO FORECAST
as of August 31st, 2022

	2022 Council Approved Budget	2022 YTD Actuals as at August 31st	2022 Full-year Forecast	2022 Projected Variance	
				\$	%
<u>OPERATING EXPENDITURES:</u>	\$				
Divisional Administration & Support	2,369,122	1,565,404	2,369,122	-	0.0%
Woodward Upgrades	1,764,829	1,329,384	1,764,829	-	0.0%
Customer Service	329,279	196,418	329,279	-	0.0%
Outreach & Education	1,111,320	691,667	1,111,320	-	0.0%
Service Co-ordination	3,581,202	2,265,351	3,423,027	158,175	4.4%
Engineering Systems & Data Collection	1,153,746	139,301	961,308	192,438	16.7%
Compliance & Regulations	1,019,823	618,084	1,019,823	-	0.0%
Laboratory Services	3,743,598	2,569,815	3,743,598	-	0.0%
Environmental Monitoring & Enforcement	2,478,749	1,649,681	2,478,749	-	0.0%
Water Distribution & Wastewater Collection	24,122,428	14,034,634	24,122,428	-	0.0%
Plant Operations	30,409,180	22,233,617	32,565,142	(2,155,962)	(7.1%)
Plant Maintenance	11,708,771	7,794,802	11,572,232	136,539	1.2%
Capital Delivery	2,254,575	1,745,293	2,254,575	-	0.0%
Watershed Management	1,382,313	729,054	1,382,313	-	0.0%
Infrastructure Planning & System Design	2,672,939	1,786,857	2,672,939	-	0.0%
Wastewater Abatement Program	1,142,450	771,686	1,142,450	-	0.0%
Alectra Utilities Service Contract	5,826,240	3,947,613	5,826,240	-	0.0%
Corporate & Departmental Support Services	7,757,550	5,885,611	7,757,550	-	0.0%
Utilities Arrears Program	500,320	99,913	500,320	-	0.0%
Sewer Lateral Management Program	300,000	175,156	300,000	-	0.0%
Hamilton Harbour Remedial Action Plan	578,964	131,460	578,964	-	0.0%
Protective Plumbing Program (3P)	752,870	415,952	623,928	128,942	17.1%
Financial Charges	86,020	2,071	86,020	-	0.0%
Sub-total	107,046,288	70,778,824	108,586,155	(1,539,867)	(1.4%)
Capital and Reserve Recoveries	(8,635,161)	(162,341)	(8,635,161)	-	0.0%
Operating Expenditures Sub-Total	98,411,127	70,616,482	99,950,994	(1,539,867)	(1.6%)
<u>Capital and Reserve Impacts on Operating</u>					
<u>Contributions to Capital</u>					
Water Quality Initiatives	39,539,500	38,859,500	38,859,500	680,000	1.7%
Wastewater	73,784,138	74,124,138	74,124,138	(340,000)	(0.5%)
Stormwater	11,765,000	12,105,000	12,105,000	(340,000)	(2.9%)
Sub-Total Contributions to Capital	125,088,638	125,088,638	125,088,638	-	0.0%
<u>Contributions for DC Exemptions</u>					
Water Quality Initiatives	2,520,000	-	2,520,000	-	0.0%
Wastewater	4,590,000	-	4,590,000	-	0.0%
Stormwater	1,890,000	-	1,890,000	-	0.0%
Sub-Total Contributions for DC Exemptions	9,000,000	-	9,000,000	-	0.0%
<u>Capital Debt Charges</u>					
Water Quality Initiatives	11,068,076	-	8,153,554	2,914,522	26.3%
Wastewater	12,881,726	-	7,948,226	4,933,500	38.3%
Stormwater	3,584,490	-	2,969,443	615,047	17.2%
DC Debt Charges Recoveries	(5,185,120)	-	(523,692)	(4,661,428)	89.9%
Sub-Total Debt Charges	22,349,172	-	18,547,531	3,801,641	17.0%
Sub-Total Capital Financing	156,437,810	125,088,638	152,636,169	3,801,641	2.4%
Reserve Transfers	3,001,973	-	3,001,973	-	0.0%
Sub-Total Capital and Reserve Impacts on Operating	159,439,783	125,088,638	155,638,142	3,801,641	2.4%
TOTAL OPERATING EXPENDITURES	257,850,910	195,705,120	255,589,136	2,261,774	0.9%

REVENUES:

Rate Revenue

Residential	113,919,774	69,728,447	113,919,774	0	0.0%
Industrial/Commercial/Institutional/Multi-res	123,323,962	69,204,522	119,323,962	(4,000,000)	(3.2%)
Haldimand	2,834,077	2,156,664	3,334,077	500,000	17.6%
Halton	282,410	217,145	332,410	50,000	17.7%
Raw Water	105,000	101,908	181,376	76,376	72.7%
Non-Metered	825,000	599,117	825,000	-	0.0%
Private Fire Lines	1,980,000	1,106,097	1,880,000	(100,000)	(5.1%)
Hauler / 3rd Party Sales	1,820,000	1,521,054	2,120,000	300,000	16.5%
Overstrength Agreements	3,306,825	1,310,183	2,524,414	(782,411)	(23.7%)
Sewer Surcharge Agreements	6,511,190	4,009,674	8,047,351	1,536,161	23.6%
Sub-Total Utility Rates	254,908,238	149,954,811	252,488,365	(2,419,873)	(0.9%)

Non-Rate Revenue

Local Improvement Recoveries	275,850	165,126	275,850	-	0.0%
Permits / Leases / Agreements	1,107,652	437,164	1,107,652	-	0.0%
Investment Income	450,000	-	450,000	-	0.0%
General Fees and Recoveries	1,109,170	786,770	1,109,170	-	0.0%
Sub-Total Non-Rate Revenue	2,942,672	1,389,060	2,942,672	-	0.0%

TOTAL REVENUES	257,850,910	151,343,871	255,431,037	(2,419,873)	(0.9%)
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NET SURPLUS / (DEFICIT)	-	44,361,250	(158,099)	(158,099)	
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**CITY OF HAMILTON
BUDGET AMENDMENT SCHEDULE**

STAFF COMPLEMENT CHANGE

Complement Transfer to another division or department ^(1,2)

ITEM #	TRANSFER FROM				TRANSFER TO			
	Department	Division	Position Title (2)	FTE	Department	Division	Position Title (2)	FTE
1	Planning and Economic Development	Licensing & By-Law Services	Student Coordinator Trainer	1.0	Planning and Economic Development	Licensing & By-Law Services	Supervisor, Operations & Enforcement	1.0
	Explanation: Change will move the pay band up two levels (from grade 4 to 6) but can be accommodated within the current operating budget. Increase in staffing levels, student programs, permanent and pilot programs requires the Supervisory position for reporting purposes. The Student Coordinator/Trainer position only support students with some additional training of permanent staff. A 1041 Supervisory role is essential to maintain operations at an acceptable level of service and can support students seasonally and co-op students throughout the year.							
2	Planning and Economic Development	Tourism & Culture	Children's Museum Clerk	0.68	Planning and Economic Development	Tourism & Culture	Museum Operations Clerk- Various Locations	0.68
	Explanation: Position underwent a job evaluation to align it with other positions in the same Job Code. Change will move the pay band up three levels but can be accommodated within the current operating budget.							
3	Planning and Economic Development	Tourism & Culture	Heritage Facility Mtce Repairperso	1.0	Planning and Economic Development	Tourism & Culture	Heritage Facility Mtce Repairperson	1.0
	Explanation: Position underwent a job evaluation to align it with other positions in the same Job Code. Change will move the pay band up two levels but can be accommodated within the current operating budget.							
4	Planning and Economic Development	Animal Services	Operations Clerk Animal Control P	0.50	Corporate Services	Customer Service & POA	CRM Solutions Analyst	0.50
	Explanation: Transfer is to facilitate the call consolidation for identified services, as identified in the Call Handling report, from Building Services to the Customer Contact Centre.							
5	Corporate Services	Information Technology	Business Supp Services Analyst	1.0	Corporate Services	Information Technology	Enterprise DatacentreOpsSpclst	1.0
	Explanation: Business Supp Services Analyst position (grade I) was an operating impact of capital for project 3502157202, used on budget load. An Enterprise Datacentre Operations Specialist position (grade 6) was determined to be the required position after completion of the job scope for the project.							
6	Corporate Services	Financial Planning Admin & Policy	Financial Asst I	1.0	Corporate Services	Financial Planning Admin & Policy	Financial Coordinator	1.0
	Explanation: Financial Assistant 1 position is redundant. Union to be notified of redundancy. Requirement is for a Financial Coordinator to assist the Business Administrator coordinate overall financial & administrative services including budget preparation, budget variance reporting, departmental purchases, cash application, development of computerized budget spreadsheets on current, capital, reserve and balance sheet accounts, as well as co-ordinating various subsidy claims and reconciliation reports. Net levy impact is \$9,300.							
7	Corporate Services	Financial Planning Admin & Policy	Financial Asst I	1.0	Corporate Services	Financial Planning Admin & Policy	Financial Coordinator	1.0
	Explanation: Conversion of student positions to a permanent Financial Coordinator to assist the Business Administrator coordinate overall financial & administrative services including budget preparation, budget variance reporting, departmental purchases, cash application, development of computerized budget spreadsheets on current, capital, reserve and balance sheet accounts, as well as co-ordinating various subsidy claims and reconciliation reports. Net levy impact of \$55,900 is incorporated into 2023 Tax Operating							
8	Corporate Services	Financial Planning Admin & Policy	Financial Asst I	1.0	Corporate Services	Financial Planning Admin & Policy	Financial Coordinator	1.0
	Explanation: Requirement is for a Financial Coordinator to assist the Business Administrator coordinate overall financial & administrative services. Budget cost variance will be absorbed within the current operating budget to result in no net levy increase.							
9	Corporate Services	Financial Planning Admin & Policy	Financial Asst II Coop Student	1.0	Corporate Services	Financial Planning Admin & Policy	Financial Coordinator	1.0
	Explanation: Requirement is for a Financial Coordinator to assist the Business Administrator coordinate overall financial & administrative services. Budget cost variance will be absorbed within the current operating budget to result in no net levy increase.							
10	Healthy & Safe Communities	Public Health Services	Laboratory Field Techn Coop	0.80	Healthy & Safe Communities	Public Health Services	Public Health Inspector	0.80
	Explanation: Transfer Laboratory Field Techn Coop FTE with no budget to create budgeted Public Health Inspector to be paid from Provincial COVID funding making no Net Levy impact							
11	Healthy & Safe Communities	Public Health Services	Laboratory/Field Techn-student	0.80	Healthy & Safe Communities	Public Health Services	Public Health Inspector	0.80
	Explanation: Transfer Laboratory Field Techn student FTE with no budget to create budgeted Public Health Inspector to be paid from Provincial COVID funding making no Net Levy impact							
12	Public Works	Environmental Services	Horticulture Supervisor - Seasonal	1.16	Public Works	Environmental Services	Horticulture Supervisor	2.0
	Public Works	Environmental Services	Summer Student	0.84				
	Explanation: To approve the conversion of existing budgeted FTE within Horticulture DeptID 446026 for 2 Seasonal Horticulture Supervisors (1.16 FTE) and Summer Student Local 5, to create 2 Full Time Horticulture Supervisors. Budget cost variance will be absorbed within the current operating budget to result in no net levy increase.							

**CITY OF HAMILTON
BUDGET AMENDMENT SCHEDULE**

STAFF COMPLEMENT CHANGE

Complement Transfer to another division or department ^(1,2)

ITEM #	TRANSFER FROM				TRANSFER TO			
	Department	Division	Position Title (2)	FTE	Department	Division	Position Title (2)	FTE
13	Public Works	Environmental Services	Data Entry Clerk	1.0	Public Works	Environmental Services	Cemetery Services Coord	1.0
	Explanation: To approve the conversion of a Data Entry Clerk (CUPE 5167 Job Grade C) to a Cemetery Services Coordinator (CUPE 5167 Job Grade G). Budget variance will be absorbed within the current operating budget to result in no net levy increase.							
14	Public Works	Environmental Services	Summer Student	1.0	Public Works	Environmental Services	Project Manager - Parks Capital	1.0
	Explanation: To approve the conversion 1.0 FTE Summer Student Local 5 to create a new Project Manager for Parks Capital projects. The net financial impact of this conversion has been absorbed within the existing Parks budget to result in no net levy increase.							
15	Public Works	Hamilton Water	Water Meter Technician	1.0	Public Works	Hamilton Water	Water Meter Technician Investigator	1.0
	Explanation: To approve the conversion of a Water Meter Technician (CUPE 5167 Job Grade H) to a Water Meter Technician Investigator (CUPE 5167 Job Grade J). Budget variance will be absorbed within the current operating budget to result in no net levy increase.							
16	Public Works	Energy, Fleet & Facilities	Specification Clerk	1.0	Public Works	Energy, Fleet & Facilities	Project Coordinator	1.0
	Explanation: To convert/transfer 1 permanent FTE currently charged to the reserves (Specification Cler, Job ID#1441, Grade F) within EFFF, from Energy to 1 permanent FTE (Project Coordinator, SPCC - Capital, Level M, Job ID# 7081) in Facilities/Construction that will now be 100% fully recoverable through chargebacks. As part of the Capital staffing requirements, additional Project Coordinators are needed to support the Project Managers, as well as to oversee smaller projects due to the volume of assignments as well as for succession planning.							
17	Public Works	Waste Management	Opr Roads	0.58	Public Works	Waste Management	Customer Service Coordinator	0.58
	Explanation: To approve the conversion of a vacant seasonal Roads Opr (CUPE 5167 Job Grade D, 40 hrs/week) in Waste Collections to create a permanent part time Customer Service Coordinator (CUPE 5167 Job Grade I, 35 hrs/week). No net levy impact.							
18	Public Works	Transportation Operations & Maintenance	Concrete Finisher	1.0	Public Works	Transportation Operations & Maintenance	Inspector – Programs & Contracts	1.0
	Explanation: To approve the conversion of a Concrete Finisher (Job Grade E) to a Inspector - Programs & Contracts (Job Grade M). Budget variance will be absorbed within the current operating budget to result in no net levy increase.							
19	Public Works	Transportation Operations & Maintenance	Concrete Finisher	1.0	Public Works	Transportation Operations & Maintenance	Project Manager – Programs & Contracts	1.0
	Explanation: To approve the conversion of a Concrete Finisher (Job Grade E) to a Project Manager - Programs & Contracts (Job Grade 6). Budget variance will be absorbed within the current operating budget to result in no net levy increase.							
20	Public Works	Transportation Operations & Maintenance	Concrete Finisher	1.0	Public Works	Transportation Operations & Maintenance	Drainage Technician – Programs & Contracts	1.0
	Explanation: To approve the conversion of a Concrete Finisher (Job Grade E) to a Drainage Technician - Programs & Contracts (Job Grade M). Budget variance will be absorbed within the current operating budget to result in no net levy increase.							
21	Public Works	Transportation Operations & Maintenance	Concrete Finisher	1.0	Public Works	Transportation Operations & Maintenance	District Supervisor Roads	1.0
	Explanation: To approve the conversion of a Concrete Finisher (Job Grade E) to a District Supervisor Roads (Job Grade 4). Budget variance will be absorbed within the current operating budget to result in no net levy increase.							
22	Public Works	Transportation Operations & Maintenance	Heavy Equipment Operator	1.0	Public Works	Transportation Operations & Maintenance	District Supervisor Roads	1.0
	Explanation: To approve the conversion of a Heavy Equipment Operator (Job Grade E) to a District Supervisor Roads (Job Grade 4). Budget variance will be absorbed within the current operating budget to result in no net levy increase.							

(1) - All other budgeted complement changes that require Council approval per Budgeted Complement Control Policy must be done through either separate report or the budget process (i.e. Increasing/decreasing budgeted complement).

(2) - If a position is changing, the impact of the change is within 1 pay band unless specified.

**CITY OF HAMILTON
BUDGETED COMPLEMENT TEMPORARY EXTENSION SCHEDULE**

TEMPORARY POSITION EXTENSIONS

Extensions to temporary positions with terms of 24 months or greater as per the Budgeted Complement Control Policy

ITEM #	TRANSFER FROM				TRANSFER TO			
	Department	Division	Position Title	FTE	Department	Division	Position Title	FTE
1	City Manager	Human Resources	Return to Work Specialist	1.0	City Manager	Human Resources	Return to Work Specialist	1.0
	Explanation: The temporary Return to Work Specialist position requires and extension to June 30, 2023 to assist with the large volume of requests for support being received.							
2	Healthy and Safe Communities	Housing Services	Housing Support Worker	1.0	Healthy and Safe Communities	Housing Services	Housing Support Worker	1.0
	Explanation: Contract extension for temporary staff requested for additional 24 months - period Jan 2023 to Dec 2024. No net levy impact.							
3	Healthy and Safe Communities	Housing Services	Housing Support Worker	1.0	Healthy and Safe Communities	Housing Services	Housing Support Worker	1.0
	Explanation: The temporary Housing Support Worker position requires and extension to March 31, 2023 to assist with the large volume of requests for support being received. To be funded using 100% HPP admin funds.							
4	Public Works	Hamilton Water	Sr. Project Manager - Hamilton Water	1.0	Public Works	Hamilton Water	Sr. Project Manager - Hamilton Water	1.0
	Explanation: Temporary position is expiring, requesting approval for additional 24 months extension. The additional costs will be absorbed in the Operating budget with gapping. No impact on water/wastewater/storm rates.							
5	Public Works	Hamilton Water	Technologist - Plant Capital Co-op	2.0	Public Works	Hamilton Water	Technologist Plant Capital Co-op	2.0
	Explanation: Temporary positions are expiring, requesting approval for additional 24 months extension. The additional costs will be absorbed in the Operating budget with gapping. No impact on water/wastewater/storm rates.							
6	Public Works	Hamilton Water	Technologist - Wastewater Capital Delivery Co-op	2.0	Public Works	Hamilton Water	Technologist - Wastewater Capital Delive	2.0
	Explanation: Temporary positions are expiring, requesting approval for additional 24 months extension. The additional costs will be absorbed in the Operating budget with gapping. No impact on water/wastewater/storm rates.							

CITY OF HAMILTON BUDGET AMENDMENT SCHEDULE

BUDGET RESTATEMENT

Budget Transfer to another division or department

ITEM #	TRANSFER FROM			TRANSFER TO		
	Department	Division	Amount	Department	Division	Amount
1	Healthy & Safe Communities	CCSD - Children's and Community Services Division		Healthy & Safe Communities	Ontario Works	
		DeptID 679119			DeptID 672269	
		<u>Accounts</u>			<u>Accounts</u>	
		56328 - Conferences	\$3,710		56328 - Conferences	\$3,710
		56401 - Training	\$2,160		56401 - Training	\$2,160
		53130 - Program Costs	\$5,000		53130 - Program Costs	\$5,000
		55931 - Cont Services Temp Agency	\$28,720		55931 - Cont Services Temp Agency	\$28,720
		55740 - Honorariums	\$4,630		55740 - Honorariums	\$4,630
	51743 - Other Earnings	\$67,090		51743 - Other Earnings	\$67,090	
	TOTAL	\$111,310.00		TOTAL	\$111,310.00	
Explanation: Responsibility for the Snow Angels Program is being transferred from CCS to OW; CCS has the budget for this program in 679119 and OW has now set up the new DeptID 672269 to record the costs						
2	Planning & Economic Development	Growth Management	\$700,000	Planning & Economic Development	Economic Development	\$700,000
		Explanation: Airport Business moving to the Corporate Real Estate Office (dept. ID 812037)				

Note - Above budget transfers remain in the same cost category.

Department/Division	Net COVID-19 Related Pressures	COVID-19 Funding Sources						Total Unfunded Pressure
		Social Services Relief Fund	Ministry of Health Funding	Safe Restart Agreement - Transit	Other	Safe Restart Municipal (SRA) Funding	COVID-19 Recovery Funding for Municipalities Program (CRFMP)	
Planning & Economic Development								
Transportation, Planning & Parking	1,829,000						(1,829,000)	-
Licensing & By-Law Services	845,841						(845,841)	-
Tourism & Culture	33,477						(33,477)	-
Subtotal Planning & Economic Development	2,708,317	-	-	-	-	-	(2,708,317)	-
Healthy and Safe Communities								
HSC Administration	226,021						(226,021)	-
Housing Services	29,111,386	(6,582,386)						22,529,000
Children's and Community Services	2,820				(2,820)			-
Ontario Works	5,654						(5,654)	-
Long Term Care	5,118,144				(4,559,683)		-	558,461
Hamilton Fire Department	1,327,900							1,327,900
Recreation	836,616						(836,616)	-
Hamilton Paramedic Service	3,575,900		(562,110)					3,013,790
Public Health Services	24,345,567		(15,571,600)					8,773,967
Subtotal Healthy and Safe Communities	64,550,008	(6,582,386)	(16,133,710)	-	(4,562,503)	-	(1,068,291)	36,203,118
Public Works								
Energy Fleet and Facilities	76,500						(76,500)	-
Environmental Services	106,000						(106,000)	-
Transit	6,591,393			(6,591,393)				-
Transportation Operations & Maintenance	60,650						(60,650)	-
Subtotal Public Works	6,834,543	-	-	(6,591,393)	-	-	(243,150)	-
Corporate Services								
Corporate Services - Administration	3,066						(3,066)	-
City Clerk's Office	38,758						(38,758)	-
Customer Service, POA and Financial Integration	16,931						(16,931)	-
Financial Services, Taxation and Corporate Controller	434						(434)	-
Legal Services and Risk Management	2,949						(2,949)	-
Financial Planning, Administration & Policy	1,142						(1,142)	-
Information Technology	63,761						(63,761)	-
Subtotal Corporate Services	127,041	-	-	-	-	-	(127,041)	-
Corporate Financials								
COVID19-Emergency Event	1,500,000						(1,500,000)	-
Subtotal Corporate Financials	1,500,000	-	-	-	-	-	(1,500,000)	-
Boards & Agencies								
Hamilton Farmer's Market	67,949						(67,949)	-
Subtotal Boards & Agencies	67,949	-	-	-	-	-	(67,949)	-
Non-Program Revenues								
Slot Revenues	600,000						(600,000)	-
Subtotal Non-Program Revenues	600,000	-	-	-	-	-	(600,000)	-
TOTAL TAX SUPPORTED OPERATING BUDGET	76,387,858	(6,582,386)	(16,133,710)	(6,591,393)	(4,562,503)	-	(6,314,748)	36,203,118

CITY OF HAMILTON
POSITIONS CREATED/CHANGED UNDER DELEGATED AUTHORITY

POSITIONS CREATED ⁽¹⁾

ITEM #	Department	Division	POSITION Position Title	FTE
1	Planning & Economic Development	Planning	Manager - Heritage & Urban Design	1.0
Explanation: In response to the challenges of implementing the new provincial Bill 109 requirements as it relates to development approvals timelines.				

(1) - PED22112(C) That an exception be made to the City's Budgeted Complement Control (Policy No: CBP – 1) to provide the General Manager of Planning and Economic Development with the delegated authority to undertake the following, provided that all costs are fully fee-funded and will have no impact on the levy:

- i) increasing permanent complement or increasing temporary complement beyond 24 months for staff working in development approvals;
- ii) changing complement type (i) from Temporary to Permanent. (ii) from Temporary (less than 24 month duration) to Temporary (longer than 24 month duration) and/or
- (iii) deleting one position and adding a new position which would be expected to change the pay band for the new position higher by more than one band, for staff working in development approvals

CITY OF HAMILTON

MOTION

Audit, Finance & Administration Committee: September 8, 2022

MOVED BY COUNCILLOR B. CLARK.....

SECONDED BY COUNCILLOR.....

Development Charge Demolition Charge Credit Extension for 708 Rymal Road East, Hamilton, Ontario

WHEREAS, on August 12, 2022 Council authorized staff to issue a demolition permit for 708 Rymal Road East, Hamilton, Ontario, L8W 1B3, pursuant to Section 33 of the *Planning Act*, as amended, without having to comply with the conditions of Sub-section 6.(a) of Demolition Control Area By-law 22-101;

WHEREAS, the City Development Charge Demolition Credit expires 5 years from the date of issuance of the demolition permit; and,

WHEREAS, the development of the applicant’s lands cannot proceed until servicing is available, which is dependent on the timing of adjacent lands, which is outside of the control of the applicant;

WHEREAS, Education Development Charges are not within Municipal Authority and therefore Education Development Charge Demolition Credits cannot be extended by Council;

THEREFORE, BE IT RESOLVED:

- (a) That staff be authorized to extend the City Development Charge Demolition Credit at 708 Rymal Road East, Hamilton, Ontario, L8W 1B3 such that it expires 5 years after all the downstream servicing (storm, sanitary sewers & watermains) within the Sandrina Gardens development, connecting to the existing services on Terni Blvd., have been constructed and operational to the satisfaction of the City. Specifically, the 5 year limit would commence at the time of “acceptance of services” by the City in accordance with the Subdivision Agreement for Sandrina Gardens development; and,
- (b) That any foregone City Development Charge revenue related to the extension of City Development Charge Demolition Credits at 708 Rymal Road East, Hamilton, Ontario L8W 1B3, estimated at \$58,500 as at September 18, 2022 be funded through the Waterworks Capital Reserve (108015), the Sanitary Sewer Reserve (108005), the Storm Sewer Reserve (108010) and the Unallocated Capital (108020); at \$5,564, \$11,046, \$12,212 and \$29,678 respectively.