



City of Hamilton

CITY COUNCIL ADDENDUM

24-010

Wednesday, May 8, 2024, 9:30 A.M.

Council Chambers

Hamilton City Hall

71 Main Street West

5. COMMUNICATIONS

- *5.15 Correspondence from James Kemp respecting Extreme Heat and the Response Plan BOH24010.

Recommendation: Be received and referred to the consideration of Item 1 of Public Health Committee Report 24-004.

- *5.16 Correspondence respecting Durand Hall at St. Marks:

- *a. Teresa Reid
- *b. Roberta Harman, President, Durand Neighbourhood Association
- *c. Janice Brown
- *d. Diane Dent

*e. Bob Maton

Recommendation: Be received and referred to the consideration of Item (h)(i)(1) of the General Issues Committee Report 24-008.

*5.17 Correspondence respecting the 2024 Development Charge Policy and By-law:

*a. Michelle Diplock, Manager, Planning and Government Relations, West End Home Builders' Association

*b. Greg Dunnett, President & CEO, Hamilton Chamber of Commerce

Recommendation: Be received and referred to the consideration of Item 1 of Audit, Finance and Administration Committee Report 24-009.

*5.18 Correspondence from Donna Tiqui-Shebib, Steward of Little Free Library #139424 respecting Little Free Library Week May 12th to May 18th.

Recommendation: Be received.

11. PRIVATE AND CONFIDENTIAL

*11.4 Lease Agreement, Pier 7, 121 Haida Drive (formerly 47 Discovery Drive (Ward 2) (PED24078(a))

Pursuant to Section 9.3, Sub-section (c) of the City's Procedural By-law 21-021, as amended, and Section 239(2) sub-section (c) of the *Ontario Municipal Act, 2001*, as amended, as the subject matter pertains to a proposed or pending acquisition or disposition of land for City or a local board purpose.

Dear Mayor Horwath and members of City Council,

My name is James Kemp and I would like to speak to you regarding Extreme Heat and the Response Plan BOH 24010 put before you as it affects people with disabilities. I apologize for not speaking before the Public Health Committee, but the agenda item was added too late for me to delegate.

I would like to take a moment and state that less than forty-eight hours to put in a delegation request is not adequate response time. We are supposed to have five days to review and respond, not less than two days and a weekend.

I came before Public Health last year and raised concerns that not enough was being done regarding people with disabilities during heat events and I must still raise that concern with you today. I have been a member of the Extreme Heat Working Group over the past year and have worked to raise our concerns in the creation of this document. We are more vulnerable to the effects of extreme heat than more able or healthier individuals and this has to be understood.

Over the past year, I have tried to add DARTS to the emergency response, as you cannot plan a week in advance of a heat emergency. There needs to be a flying squad that can be activated when needed to pick up and drop off individuals in need of cooling on an as needed basis. Furthermore, they are mobile cooling centres in their own right and can be utilized as such. If HSR riders will be permitted to ride free during heat events, the same should hold true for paratransit.

Another item I have been pushing for is a voluntary vulnerable persons list. The only thing worse than people with disabilities dying alone from extreme heat in their homes is them dying unnoticed, because we couldn't organize a system to check on them periodically. While I understand this is a complex issue that has several moving parts, it is something we should be working on now while we can. Having a maximum heat bylaw is an excellent start, but it will take many years for this to take effect and become enforceable.

The Air Conditioner Program with Special Supports (OW/ODSP/Low Income) has come up during the delegations last week and I would like to speak to that for a moment. This program is so strict in its requirements; very few people qualify across the City of Hamilton. At the Public Health meeting, Staff stated it was around 58 units. The reason so few are approved is that

you require a life threatening breathing problem like COPD to qualify. I myself have applied and though I have several comorbidity factors that are exasperated by extreme heat(including early signs of COPD), I was denied. I will be bringing a letter forward in the near future asking the province to increase the funding to this program as well as loosening the requirements to qualify so more people can receive some relief.

Another problem with the AC program is that it only allows for \$350 as a one-time payment. Air conditioners don't last more than five years without replacement or serious maintenance. Furthermore, this doesn't take into account installation fees as even CityHousing is requiring professional installation or requiring removal. A Councillor raised concerns about having to uninstall and reinstall the AC units every year and to that I will say that if it has been professionally installed, it should only require winterizing, i.e.: Wrapping in plastic wrap, creating a Styrofoam lid for the front, etc. Another item not included in that \$350 dollars is any operation fees; it is far more expensive in electricity than to purchase initially.

I would like to speak about Residential Care Facilities (RCFs) for a moment. This is referring to approximately 0.2% of the population of the City of Hamilton, a little less than a thousand people. While I am preparing a more detailed report on this issue that will be presented later this year, I want to talk to you about how they are particularly affected by the effects of extreme heat. It has already been explained how debilitating extreme heat can be on the body and mind, especially affecting cognition, mood and behavioural control. The individuals living in RCFs have those issues before extreme heat becomes a factor. Under extremes, it must be all but impossible to deal with. Now let's add their medications to the problem; the drugs they need to manage their conditions are heat sensitive; meaning, under extreme heat conditions, the drugs react badly and it has been reported to feel like your skin is literally burning from the inside. I have petitioned the extreme heat working group to give particular attention to this group and find ways to mitigate the effects. So far my only success is having public health add air conditioning questions to the annual review process, but much more needs to be done. They are fellow citizens suffering through no fault of their own and have no voice to speak for them.

I want to take a moment and ask this group to also consider your own employees. There are departments that only issue winter ready uniforms; to

give an example: Crossing Guards. Historically, crossing guards dealt with heat for only a short time in June and September, but were heavily protected from the cold. That is no longer the case. They are now outside in the heat and without shade on black tarmac wearing only the polyester uniforms they were issued. Even the raincoats are heavy and not acceptable for light conditions. We have to rethink how we do everything, given this new reality, including equipping our own people to face the elements.

I thank you for your time and am at your disposal should you need anything further from me.

Sincerely,

James Kemp

Pilon, Janet

Subject: Regarding Durand Hall at St. Marks

From: Teresa Reid

Sent: Monday, May 6, 2024 9:43 PM

To: clerk@hamilton.ca; McRae, Angela <Angela.McRae@hamilton.ca>; Ward 2 <ward2@hamilton.ca>; Beattie, Jeff <Jeff.Beattie@hamilton.ca>; Ward 4 <ward4@hamilton.ca>; Ward 13 <ward13@hamilton.ca>; Ward 8 Office <ward8@hamilton.ca>; Ward 1 Office <ward1@hamilton.ca>; Jackson, Tom <Tom.Jackson@hamilton.ca>; Office of the Mayor <Officeofthe.Mayor@hamilton.ca>; Tadeson, Mark <Mark.Tadeson@hamilton.ca>; McMeekin, Ted <Ted.McMeekin@hamilton.ca>; Office of Ward 3 City Councillor Nrinder Nann <ward3@hamilton.ca>; Francis, Matt <Matt.Francis@hamilton.ca>; Ward 12 Office <ward12@hamilton.ca>; Pauls, Esther <Esther.Pauls@hamilton.ca>; Clark, Brad <Brad.Clark@hamilton.ca>; Spadafora, Mike <Mike.Spadafora@hamilton.ca>; cameron.kroetch@hamilton.ca

Subject: Regarding Durand Hall at St. Marks

As a resident of the Durand neighbourhood, I would like to thank the City of Hamilton and the Councillors for this wonderful reimagined neighbourhood space.

I would also like to thank the Durand Neighbourhood Association for over 50 years of tireless effort and passionate stewardship, which includes their decades long struggle to save and restore St. Marks.

We have precedents with Durand Park and Durand Heritage District and I would respectively submit that the new space have "Durand" in the name as well.

We think of the name not as an individual but as a place, a neighbourhood.

Just as Hess Street was named after Peter Hess, we know Hess Village as a place, not as an individual.

Please consider keeping "Durand" and/or "St. Marks" in the name of this historic, neighbourhood property.

Thank you for your consideration.

Sincerely,
Teresa Reid

Pilon, Janet

Subject: Council Meeting May 8, 2024; NO to MAGNOLIA HALL; YES to DURAND HALL at St. Marks

From: DNA President <president@durandna.com>

Sent: Monday, May 6, 2024 4:32 PM

To: clerk@hamilton.ca; McRae, Angela <Angela.McRae@hamilton.ca>; Ward 2 <ward2@hamilton.ca>; Beattie, Jeff <Jeff.Beattie@hamilton.ca>; Ward 4 <ward4@hamilton.ca>; Ward 13 <ward13@hamilton.ca>; Ward 8 Office <ward8@hamilton.ca>; Ward 1 Office <ward1@hamilton.ca>; Jackson, Tom <Tom.Jackson@hamilton.ca>; Office of the Mayor <Officeofthe.Mayor@hamilton.ca>; Tadeson, Mark <Mark.Tadeson@hamilton.ca>; Kroetsch, Cameron <Cameron.Kroetsch@hamilton.ca>; McMeekin, Ted <Ted.McMeekin@hamilton.ca>; Office of Ward 3 City Councillor Nrinder Nann <ward3@hamilton.ca>; Francis, Matt <Matt.Francis@hamilton.ca>; Ward 12 Office <ward12@hamilton.ca>; Pauls, Esther <Esther.Pauls@hamilton.ca>; Clark, Brad <Brad.Clark@hamilton.ca>; Spadafora, Mike <Mike.Spadafora@hamilton.ca>

Subject: Council Meeting May 8, 2024; NO to MAGNOLIA HALL; YES to DURAND HALL at St. Marks

RE: Council Meeting May 8, 2024

General Issues Committee May 1, 2024 Meeting

Agenda Item 10.3 Facility Naming

The Durand Neighbourhood Association Board are in receipt of a flurry of comments from the membership relating to the decision to rename the St. Mark's facility to Magnolia Hall. The board submitted an alternative name to the membership which for practical purposes established our position. The letter to our membership is attached.

Feedback from our membership has stated that they are not opposed to **the use of the Durand name** as it **"pays homage to the community that has advocated for over three decades to safeguard this area for the neighbourhood"** but are opposed to the word Common and are also opposed to losing the historical reference to St. Mark's.

We would like to also point out that the word Magnolia has no historical, architectural or cultural connection to this property or connection to the City.

Feedback we have received favours using **"Durand Hall at St. Mark's"**.

Roberta Harman, President,
Durand Neighbourhood Association



Reminder: St. Mark's Church Renaming



Dear Duranders,

We hope this message finds you well. We wanted to share an important update from the DNA Board of Directors regarding the renaming of St. Mark's Church.

During our recent meeting on Wednesday, February 21, we discussed the renaming of this historical site, considering its significance to our community. As many of you know, the DNA has played a pivotal role in preserving this property as a valuable community space.

After thoughtful deliberation, one name that resonated strongly with us is "**Durand Common**." The term "Common," defined as "a piece of open land for public use," reflects our vision for this space as a shared resource for everyone. Additionally, "Durand" pays homage to the community that has advocated for over three decades to safeguard this area for the neighbourhood.

We understand that while some may always refer to it as St. Mark's, it's essential that the name reflects the collective identity of our community. Your voice matters in this decision-making process.

If you support the name "Durand Common," we encourage you to participate in the survey. The deadline for voting is March 1, so there's still time to make your voice heard. [Simply click here to access the survey.](#)

If you wish to suggest another name, please select the "suggest a name" tab within the survey tool.

We appreciate your participation, together let's shape the future of our community spaces.

Warm Regards,

Roberta Harman, President

On behalf of the Durand Neighbourhood Association

For more information on the history of St. Mark's Church and the efforts to preserve it, [please refer to the document linked here.](#)

Pilon, Janet

Subject: Renaming St. Marks

From: Janice Brown

Sent: May 7, 2024 9:22 AM

To: clerk@hamilton.ca

Subject: Renaming St. Marks

Dear Members of Council,

Please vote NO to Magnolia Hall.

My letters to both Facility Naming Sub Committee and GIC state my reasons to not accept Engage Hamilton's result.

Janice Brown

Pilon, Janet

Subject: NO TO MAGOLIA renaming

From: Diane Dent

Sent: Tuesday, May 7, 2024 9:52 AM

To: McRae, Angela <Angela.McRae@hamilton.ca>; Gauthier, Matt <Matt.Gauthier@hamilton.ca>

Cc: Ward 8 Office <ward8@hamilton.ca>; Jackson, Tom <Tom.Jackson@hamilton.ca>; Wilson, Maureen <Maureen.Wilson@hamilton.ca>; Beattie, Jeff <Jeff.Beattie@hamilton.ca>; Ward 4 <ward4@hamilton.ca>; Clark, Brad <Brad.Clark@hamilton.ca>; Tadeson, Mark <Mark.Tadeson@hamilton.ca>; Ward 12 Office <ward12@hamilton.ca>; Ward 13 <ward13@hamilton.ca>; Spadafora, Mike <Mike.Spadafora@hamilton.ca>; McMeekin, Ted <Ted.McMeekin@hamilton.ca>; Office of the Mayor <Officeofthe.Mayor@hamilton.ca>

Subject: NO TO MAGOLIA renaming

Good Morning,

I asked that my name be added to the list of citizens of Hamilton who say **NO to Magnolia** as for the renaming of St Marks.

I vote for **Durand Hall at St Marks** -a renaming that does not erase our history.

Thank you..

Diane Gower Dent PhD

Pilon, Janet

Subject: NO TO MAGNOLIA renaming

From: Bob Maton

Sent: Tuesday, May 7, 2024 11:20 AM

To: Gauthier, Matt <Matt.Gauthier@hamilton.ca>; McRae, Angela <Angela.McRae@hamilton.ca>

Cc: Ward 8 Office <ward8@hamilton.ca>; Jackson, Tom <Tom.Jackson@hamilton.ca>; Wilson, Maureen <Maureen.Wilson@hamilton.ca>; Beattie, Jeff <Jeff.Beattie@hamilton.ca>; Ward 4 <ward4@hamilton.ca>; Clark, Brad <Brad.Clark@hamilton.ca>; Tadeson, Mark <Mark.Tadeson@hamilton.ca>; Ward 12 Office <ward12@hamilton.ca>;

Ward 13 <ward13@hamilton.ca>; Spadafora, Mike <Mike.Spadafora@hamilton.ca>; McMeekin, Ted <Ted.McMeekin@hamilton.ca>; Office of the Mayor <Officeofthe.Mayor@hamilton.ca>

Subject: NO TO MAGNOLIA renaming

Subject: NO TO MAGNOLIA renaming

Good morning Mayor Horvath, Councillors and City Staff:

I write in support of the renaming of St Mark's to "Durand Hall at St Mark's". A definite NO to "Magnolia Hall".

James Durand, interred in St. John's Churchyard in Ancaster Village and remembered in the name of the neighbourhood where St Mark's is preserved, was a great reformer, friend and supporter of William Lyon Mackenzie, William Notman, and Roger Gurlay, reformers all. He was a member of the Upper Canada Legislature in the early 1800s where he brought in **The Common Schools Act**, legislation extending publicly funded education to people in poverty, providing them an opportunity to improve not only their own lives but their communities as well. He was a powerful promoter of civil liberties in opposition to the authoritarian Family Compact. He owned the land between Main and King Streets extending east of John Street. When he sold that land to George Hamilton, he worked successfully as Hamilton's agent to promote these lands as the civic centre of the entire Region. His reform work was carried on by his sons Charles and James, Jr.

Let us not forget those who fought for progress and the benefits that we now enjoy as a society!

Thank you and best wishes,

Bob Maton, PhD

West End Home Builders' Association

1112 Rymal Road East, Hamilton

Serving members in Hamilton, Burlington, and Grimsby

5.17 (a)

May 8, 2024

TO: Mayor and Members of Hamilton City Council

WE HBA Letter: 2024 Hamilton Development Charges

WE HBA would like to thank the Audit, Finance & Administration Committee (AF&A) for attending to our delegation, and for the commitment of Committee to working with the industry to understand the relationship between the Development Charge (DC) rate and our members' ability to deliver housing. WE HBA appreciates the work City staff and Watson & Associates have done to balance the City's challenging fiscal environment with our housing crisis, and we are in full support of the City's proposal to slowly transition out the existing DC Exemptions.

We are requesting that the recommendations passed 7-1 at the Thursday, May 2nd AF&A Committee meeting be approved as it relates to the continuation and phase out of the DC Exemptions. We request Council ensure Hamilton maintains the Downtown CIPA DC Exemptions for 2024 into 2025, as we believe this Exemption is critical to the City reaching its housing targets and therefore attaining both Housing Accelerator Funding and Building Faster Funding. The industry requires stability and predictability in today's difficult economic environment. Maintaining the current Exemptions for 2024/2025 and providing a slow transition out is imperative.

WE HBA appreciates discussions amongst members of Council about moving towards a granting or incentive program. **WE HBA can support such a discussion about bringing forward a more robust incentive program in future, provided the proposal adopted by AF&A to slowly transition out the existing Exemptions is fully approved.**

Over the past 10 years, Hamilton has been doing well to reach our growth targets. Both 2021 and 2023 saw large numbers of housing starts and permits issued. This has been in large part due to a coordinated set of development incentives the City has put in place including pre-zoning land for development, ERASE, streamlining development approvals processes, and especially DC Exemptions. However, WE HBA would like to draw Council's attention to how the leading indicators show that the City should not rely on the past to predict our future. 2023 was the worst year for new home sales in Hamilton in the last decade, with sales falling from 2738 in 2020 to 939 in 2023, as shown below.



Figure 1: Cumulative New Home Sales in Hamilton, 2014-2023

The first quarter of 2024 has been the worst quarter for new home sales that has been seen since the Global Financial Crisis in 2009. And before Council today is a significant increase to DCs. The value of the proposed increase ranges from \$13,367 to \$17,718 per unit on a single detached basis and increases for two-bedroom apartments ranging from \$9,791 to \$12,701. The impact on housing affordability cannot be ignored.

Single Detached Proposed Increase

With Transition under Bill 23	Without Transition and subject to Bill 185
Combined Sewer System <ul style="list-style-type: none"> • + \$0 (year one no increase, \$ 57,195 /SFD) Separated Sewer System <ul style="list-style-type: none"> • +\$782 (1.2% increase, \$ 67,746 /SDF) 	Combined Sewer System <ul style="list-style-type: none"> • +\$ 13,367 (23.0% increase, \$ 71,494 /SFD) Separated Sewer System <ul style="list-style-type: none"> • +\$ 17,718 (26.5% increase, \$ 84,682 /SFD)

Figure 2: Proposed increase for a Single Detached Unit ranging from \$13,367 to \$17,716 per unit to a total Development Charge of between \$71,494 to \$84,682 per unit.

Two Bedroom Proposed Increase

With Transition under Bill 23	Without Transition and subject to Bill 185
Combined Sewer System <ul style="list-style-type: none"> • + \$ 1,024 (3% increase, \$ 35,066 /2 Bedroom Condo) Separated Sewer System <ul style="list-style-type: none"> • +\$ 2,317 (5.9% increase, \$ 41,534 /2 Bedroom Condo) 	Combined Sewer System <ul style="list-style-type: none"> • +\$ 9,791 (28.8% increase, \$ 43,833 /2 Bedroom Condo) Separated Sewer System <ul style="list-style-type: none"> • +\$ 12,701 (32.4% increase, \$ 51,918 /2 Bedroom Condo)

Figure 3: Proposed increase for a Two Bedroom Unit ranging from \$9,791 to \$12,701 per unit to a total Development Charge of between \$43,833 to \$51,918 per unit.

Transitioning in the increased rates is crucial and will remain a core component of WE HBA's provincial advocacy. Through Bill 185, the province is considering removing the existing transition framework that was brought in through Bill 23. Without the transition policies that were in place, builders and developers will encounter an overnight increase to the DC rate of 28% to 32.4%, and not the proposed rates that were consulted on for 2024 through the City's detailed consultation on the Background Study which began in 2022.

Not only will this impact builders and developers, but it will also significantly impact new home buyers who will likely be unable to close on the homes they have purchased. The Planning Act authorizes the sale of homes upon the issuance of Draft Plan Approval by the municipality. In practice, homes are generally sold following the receipt of first engineering comments after the 'Draft Plan Approval' date. There are several subdivisions in Hamilton that were Draft Approved after the effective date of Bill 23, and subsequently sold based on the provincial transition policies and the ongoing municipal consultation. Standard form of purchase agreements provide that all DCs and levies are included in the purchase price, and any increases after that agreement date are to be paid by the buyer on closing.

Many sale agreements have been completed during the time frame when the Bill 23 transition policies were in effect. The applicable DCs in Hamilton for new homes sold and to be constructed are 80% of the base rate to be approved by Council. The difference will be an adjustment to the purchase price of every new home sold in Hamilton. There are many Hamilton families that will be immediately impacted by this. Both the price of the home and the buyer's mortgage

commitment had been fixed in accordance with the applicable taxes in place at the time of the purchase contract. Buyers are currently awaiting construction of their homes, and in many cases have 'maxed out' their available funds. Put bluntly, the decision to eliminate phasing of the DC By-law's effect at this time will either force many families out of their homes or result in significant hardship to the Hamiltonians who purchased pre-construction homes.

Finally, WE HBA wishes to draw Council's attention to the impact of taxes on new home construction (through DCs) as compared with impacts to the rate of inflation, property tax increases, and home prices.

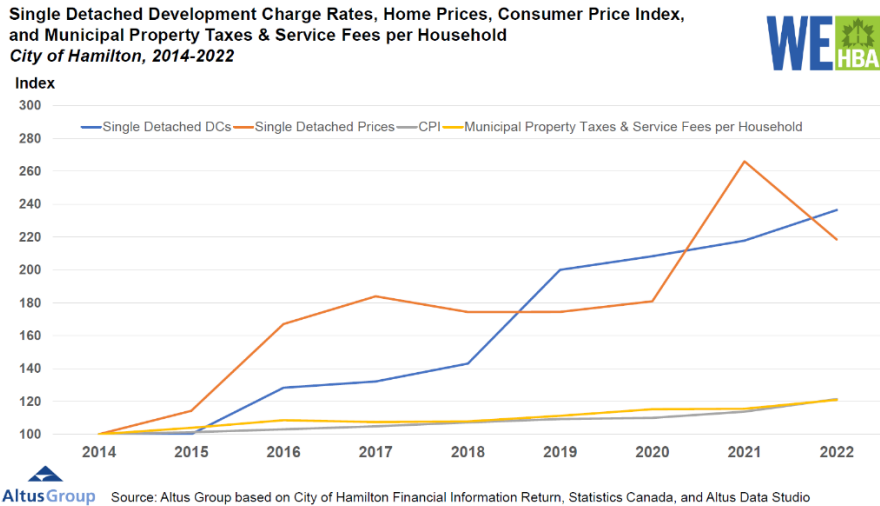


Figure 4: Chart identifying how Development Charges and housing prices significantly outpace the Consumer Price Index and Property Tax Increases for single detached homes in Hamilton, Ontario.

Over the past 10 years, property tax increases (yellow line) in Hamilton have charted right alongside inflation and the Consumer Price Index (CPI) (grey line). However, DCs or municipal taxes on building a new home track beyond inflation and the CPI.. We have record levels of population growth - and to solve it, governments have been adding taxes upon taxes to build new homes under the assumption "the market can bear it". For a long time, the market was bearing it. But the market is new home buyers, young families, and newcomers, and the situation has become untenable. Even as single detached prices came down (orange line) - municipal DCs (about 10% of the cost of a new home) continued to go up. The chart below demonstrates the DC on building new townhomes continues to drive up the cost of housing.

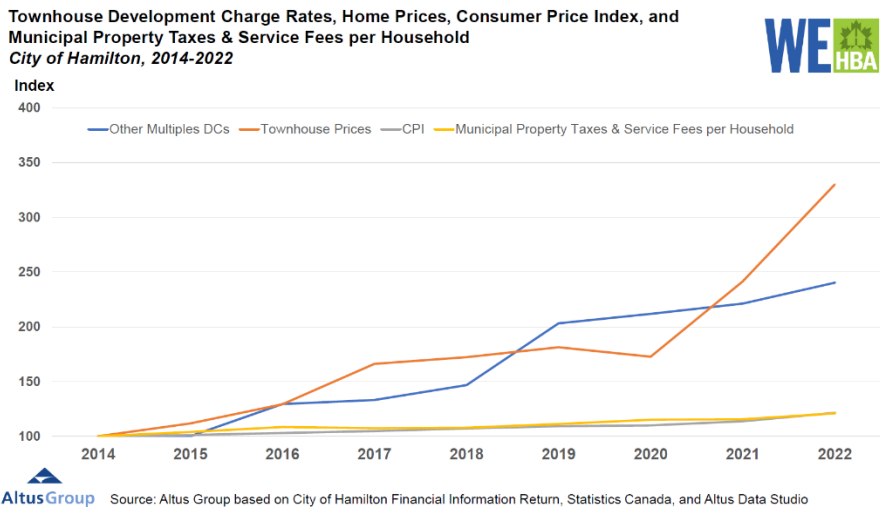


Figure 5: Chart identifying how Development Charges and housing prices significantly outpace the Consumer Price Index and Property Tax Increases for townhomes in Hamilton, Ontario.

And finally - apartments. Hamilton Council has committed to 80% of all new homes for new Hamiltonians being apartment units. This should mean lowering the costs, taxes and fees to build them. Unfortunately, within the last decade the opposite has been true. In fact, the rate of DC increases to new apartments in Hamilton out paces the increase of new apartment prices by a significant amount.

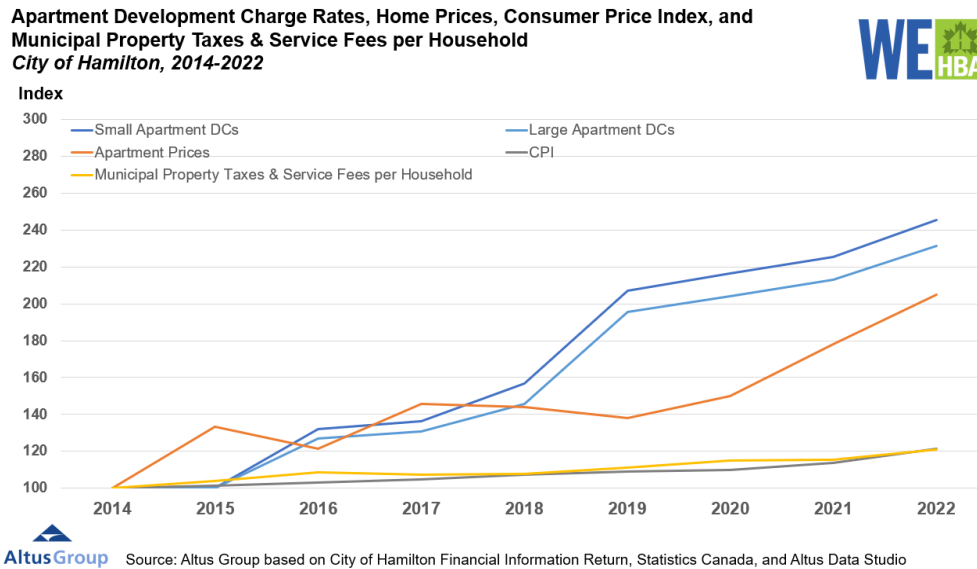


Figure 6: Chart identifying how Development Charges and housing prices significantly outpace the Consumer Price Index and Property Tax Increases for Apartments in Hamilton, Ontario.

At the May 2nd AF&A Committee, Councillor Clark asked “Who pays for growth?”, and the answer is, we all do. But when we focus on the mantra “Growth pays for growth”, we all pay for growth in lost opportunities for our children, newcomers and workforce as we keep municipal property taxes low and load on costs to the construction of new housing in a housing crisis through DCs.

This is not equitable. WE HBA appreciates the time and efforts put forward by City staff, Members of Council and Watson & Associates to bring forward a balanced approach to phasing out DC Exemptions. Should there be direction to implement a more robust granting program in addition to maintaining the DC Exemptions WE HBA would appreciate being involved in the process.

Sincerely,

Michelle Diplock, RPP, MCIP, MPI
Manager of Planning and Government Relations,
West End Home Builders' Association

Tuesday May 7, 2024

Dear Mayor and Councillors,

The City's **2024 Development Charge Policy and By-law** will be coming before Council for a final vote this Wednesday, May 8th. The setting of the new development charges will significantly define the strategic direction of growth in our city.

The City of Hamilton has historically used this important policy tool to strategically enhance our city's competitiveness and to encourage investment. The 2024 Development Policy and By-law coming before you will phase out and remove the incentives that have stimulated new investment in Hamilton, diversified our economy, created employment and built housing in the downtown.

I can't stress enough our concern during this period of stagnant economic growth that this change will negatively impact Hamilton's future competitiveness and livability. Hamilton's business community has identified the ability to keep and attract talent as their main concern. This is why it is critical that we continue to use every instrument in the toolbox to encourage the building of more housing across the spectrum. At a time when Council has declared a housing crisis and Hamilton needs to be building more homes, making the use of existing infrastructure and services through intensification remains the most efficient and cost-effective form of urban development.

The second concerning recommendation in the proposed DC By-law is ending the strategic use of the industrial rate reduction program that has encouraged and attracted significant industrial development and grown our industrial property base. While we applaud the effort to target businesses that will maximize the benefits to our community, the extremely narrow definition of manufacturing contained in the DC By-Law will negatively limit the employment opportunities in our community. We urge Council to carefully review this section before finalizing the by-law.

The other consequence of narrowing the definition of industrial development is the impact it will have on our ability to attract new investment and jobs in the strategic logistics and goods movement sector. In today's click economy, logistics and distribution centers play a pivotal role in enabling global commerce. Our two international ports of entry, the airport and port, not to mention the development opportunity at Steelpoint are major opportunities to create jobs and drive economic activity.

There has been some discussion at committee to replace development charge exemptions with more targeted grants, administered through community improvement plans. While industrial CIP grant programs are an emerging trend worth exploring, there are also large economic drawbacks on how they will impact future development opportunities. Before moving to a CIP grant program, Council should be provided with an analysis of how Hamilton's competitiveness will be maintained.

On Wednesday, we urge Council to align the 2024 Development Charges Policy and By-Laws to the long-term prosperity and well-being of our city. Ensuring that Hamilton remains an attractive destination for developers and investors while also facilitating sustainable development that benefits both current and future generations of Hamiltonians.

Thank you for your consideration,

Sincerely,

A handwritten signature in black ink, appearing to read 'G.D.', with a stylized flourish extending from the end.

Greg Dunnett
President & CEO
Hamilton Chamber of Commerce

Pilon, Janet

Subject: Little Free Library Week May 12th to May 18th

From: Donna Shebib

Sent: Monday, May 6, 2024 2:28 PM

To: Horwath, Andrea <Andrea.Horwath@hamilton.ca>

Cc: Cluckie, Marnie <Marnie.Cluckie@hamilton.ca>; McMeekin, Ted <Ted.McMeekin@hamilton.ca>; Office of the Mayor <Officeofthe.Mayor@hamilton.ca>; Scally, Maureen <Maureen.Scally@hamilton.ca>; Wooder, Michael <Michael.Wooder@hamilton.ca>

Subject: Re: Little Free Library Week May 12th to May 18th

Good afternoon Your Worship,

Thank you so much for your kind reply. We are very appreciative of your commitment to build community, inspire readers, and expand book access in Hamilton!

Best Regards,

Donna Tiqui-Shebib

Steward of Little Free Library #139424