



City of Hamilton
GENERAL ISSUES COMMITTEE
AGENDA

Meeting #: 24-012
Date: July 8, 2024
Time: 9:30 a.m.
Location: Council Chambers (GIC)
Hamilton City Hall
71 Main Street West

Angela McRae, Legislative Coordinator (905) 546-2424 ext. 5987

1. CEREMONIAL ACTIVITIES

2. APPROVAL OF AGENDA

(Added Items, if applicable, will be noted with *)

3. DECLARATIONS OF INTEREST

4. APPROVAL OF MINUTES OF PREVIOUS MEETING

4.1 June 19, 2024

5. COMMUNICATIONS

5.1 Correspondence respecting Item 10.1 - Major Hosted Tourism Event Opportunities (PED23129(b)), from the following individuals:

Recommendation: Be received and referred to consideration of Item 10.1.

a. The Arkells

5.2 Correspondence respecting Motions on Exclusion of Parks Within the Encampment Protocol, from the following individuals:

Recommendation: Be received and referred to consideration of Items 11.3 - 11.5.

- a. Kelly Oucharek

6. DELEGATION REQUESTS

- 6.1 Delegation Requests respecting Exclusion of Parks Within the Encampment Protocol, for today's meeting, from the following individuals:

- a. Nicole Barron (In-Person)

7. DELEGATIONS

- 7.1 Hafeez Hussain, respecting Putting Taxpayers First - Navigating City Hall (Virtually) (Approved June 5, 2024)
- 7.2 Jelena Vermilion, Sex Workers' Action Program (SWAP), respecting the City of Hamilton Integrity Commissioner's Report Regarding Private Complaint re: Councillor Danko Tweet (Re) - DGB-HamiltonICI-2024-01 (June 12, 2024 Council Agenda Item 6.2)

(In-Person) (Approved June 19, 2024)

8. STAFF PRESENTATIONS

9. CONSENT ITEMS

- 9.1 Cleanliness and Security in the Downtown Core Task Force - Clerk's Report 24-003 - June 13, 2024
- 9.2 2023 Municipal Tax Competitiveness Study (FCS24012) (City Wide)
- 9.3 Changes to Board of Management for Business Improvement Areas:
 - a. Stoney Creek Village Business Improvement Area Changes to Board of Management (PED24111) (Ward 5)
 - b. Westdale Village Business Improvement Area Changes to Board of Management (PED24119) (Ward 1)
- 9.4 Attaining Efficiencies Through the Review of the Use of Consultants (FCS24033) (City Wide)
- 9.5 O. Reg 25/23 Conservation and Demand Management Plan 2024 (PW24034) (City Wide)

10. DISCUSSION ITEMS

- 10.1 Major Hosted Tourism Event Opportunities (PED23129(b)) (City Wide)
(Deferred from the June 19, 2024 General Issues Committee Meeting)
- 10.2 Pier 8 Development: Waterfront Shores Development Agreement, Greenway Strata Title, and Delegated Authority (PED23039(a)) (Ward 2)
(Deferred from the June 19, 2024 General Issues Committee Meeting)
- 10.3 New Paramedic Facility: Central Reporting Station (HSC24028 / PW24037) (City Wide)
- 10.4 Building Faster Fund (City Wide) (FCS24039)

11. MOTIONS

- 11.1 Declaration of Affordability Crisis
- 11.2 Representation by the Urban Indigenous Community at City Council
- 11.3 Exclusion of Southam Park and Sam Lawrence Park Within the Encampment Protocol (Ward 8)
- 11.4 Exclusion of Confederation Beach Park Within the Encampment Protocol (Ward 5)
- 11.5 Exclusion of Mountain Drive Park (MDP) Within the Encampment Protocol (Ward 6)

12. NOTICES OF MOTION

13. GENERAL INFORMATION / OTHER BUSINESS

14. PRIVATE AND CONFIDENTIAL

- 14.1 Closed Session Minutes - June 19, 2024

Pursuant to Section 9.3, Sub-sections (c), and (d) of the City's Procedural By-law 21-021, as amended, and Section 239(2) sub-sections (c), and (d) of the *Ontario Municipal Act, 2001*, as amended, as the subject matter pertains to a proposed or pending acquisition or disposition of land for City or a local board purposes; and labour relations or employee negotiations.

14.2 General Litigation Update (LS23027(b)) (City Wide)

Pursuant to Section 9.3, Sub-sections (e) and (f) of the City's Procedural By-law 21-021, as amended, and Section 239(2) sub-sections (e) and (f) of the *Ontario Municipal Act, 2001*, as amended, as the subject matter pertains to litigation or potential litigation, including matters before administrative tribunals, affecting the City or a local board; and advice that is subject to solicitor-client privilege, including communications necessary for that purpose.

14.3 Verbal Update on the Delsey Pond Litigation (No Copy)

Pursuant to Section 9.3, Sub-section (e) of the City's Procedural By-law 21-021, as amended, and Section 239(2) sub-section (e) of the *Ontario Municipal Act, 2001*, as amended, as the subject matter pertains to litigation or potential litigation, including matters before administrative tribunals, affecting the City or a local board.

15. ADJOURNMENT



GENERAL ISSUES COMMITTEE MINUTES 24-011

9:30 a.m.

June 19, 2024

Council Chambers, City Hall, 2nd Floor
71 Main Street West, Hamilton, Ontario

Present: Mayor A. Horwath
Deputy Mayor T. Hwang (Chair)
Councillors J. Beattie, C. Cassar, J.P. Danko, M. Francis, T. Jackson,
C. Kroetsch, T. McMeekin, N. Nann, E. Pauls, M. Spadafora, M. Tadeson,
A. Wilson, and M. Wilson

Absent: Councillor B. Clark – Personal

THE FOLLOWING ITEMS WERE REFERRED TO COUNCIL FOR CONSIDERATION:

1. **Asset Management Plans (PW23073(b)) (City Wide) (Item 8.1)**

(M. Wilson/Cassar)

- (a) That the Corporate Asset Management Plans, attached as appendices “A”, “B”, “C”, “D”, “E”, “F”, “G”, “H”, “I”, “J”, “K”, “L”, “M” and “N” to Report PW23073(b), be approved as required by Ontario Regulation 588/17: Asset Management for Municipal Infrastructure;
- (b) That the Asset Management Plans, attached as appendices “A”, “B”, “C”, “D”, “E”, “F”, “G”, “H”, “I”, “J”, “K”, “L”, “M” and “N” to Report PW23073(b), subject to the approval of recommendation (a), be posted in a designated area on the City’s website, as required under Ontario Regulation 588/17.

Result: MOTION, CARRIED by a vote of 14 to 0, as follows:

| | | |
|-----|---|------------------------------------|
| Yes | - | Mayor Andrea Horwath |
| Yes | - | Ward 1 Councillor Maureen Wilson |
| Yes | - | Ward 2 Councillor Cameron Kroetsch |
| Yes | - | Ward 3 Councillor Nrinder Nann |
| Yes | - | Ward 4 Councillor Tammy Hwang |
| Yes | - | Ward 5 Councillor Matt Francis |
| Yes | - | Ward 6 Councillor Tom Jackson |
| Yes | - | Ward 7 Councillor Esther Pauls |
| Yes | - | Ward 8 Councillor J. P. Danko |

| | | | |
|--------|---|---------|---------------------------|
| Absent | - | Ward 9 | Councillor Brad Clark |
| Yes | - | Ward 10 | Councillor Jeff Beattie |
| Yes | - | Ward 11 | Councillor Mark Tadeson |
| Yes | - | Ward 12 | Councillor Craig Cassar |
| Yes | - | Ward 13 | Councillor Alex Wilson |
| Absent | - | Ward 14 | Councillor Mike Spadafora |
| Yes | - | Ward 15 | Councillor Ted McMeekin |

2. Cybersecurity Incident Impact Update (CM24004) (City Wide) (Item 8.2)

(Cassar/Jackson)

That Report CM24004, respecting the Cybersecurity Incident Impact Update, be received.

Result: MOTION, CARRIED by a vote of 12 to 0, as follows:

| | | |
|--------|---|------------------------------------|
| Yes | - | Mayor Andrea Horwath |
| Yes | - | Ward 1 Councillor Maureen Wilson |
| Yes | - | Ward 2 Councillor Cameron Kroetsch |
| Yes | - | Ward 3 Councillor Nrinder Nann |
| Yes | - | Ward 4 Councillor Tammy Hwang |
| Absent | - | Ward 5 Councillor Matt Francis |
| Yes | - | Ward 6 Councillor Tom Jackson |
| Yes | - | Ward 7 Councillor Esther Pauls |
| Absent | - | Ward 8 Councillor J. P. Danko |
| Absent | - | Ward 9 Councillor Brad Clark |
| Absent | - | Ward 10 Councillor Jeff Beattie |
| Yes | - | Ward 11 Councillor Mark Tadeson |
| Yes | - | Ward 12 Councillor Craig Cassar |
| Yes | - | Ward 13 Councillor Alex Wilson |
| Yes | - | Ward 14 Councillor Mike Spadafora |
| Yes | - | Ward 15 Councillor Ted McMeekin |

3. CONSENT ITEMS

(Nann/Spadafora)

That the following Consent Items, be received:

- (a) Hamilton-Wentworth District School Board (HWDSB) Liaison Committee Report 24-001 - May 27, 2024 (Item 9.1)**
- (b) Response to the Office of the Chief Coroner Ontario Forensic Pathology Service (HSC24026) (City Wide) (Item 9.2)**
- (c) Shelter Inspection Feasibility (HSC24013) (City Wide) (Item 9.3)**

Result: MOTION, CARRIED by a vote of 12 to 0, as follows:

| | | |
|--------|---|------------------------------------|
| Yes | - | Mayor Andrea Horwath |
| Yes | - | Ward 1 Councillor Maureen Wilson |
| Yes | - | Ward 2 Councillor Cameron Kroetsch |
| Yes | - | Ward 3 Councillor Nrinder Nann |
| Yes | - | Ward 4 Councillor Tammy Hwang |
| Absent | - | Ward 5 Councillor Matt Francis |
| Yes | - | Ward 6 Councillor Tom Jackson |
| Yes | - | Ward 7 Councillor Esther Pauls |
| Absent | - | Ward 8 Councillor J. P. Danko |
| Absent | - | Ward 9 Councillor Brad Clark |
| Absent | - | Ward 10 Councillor Jeff Beattie |
| Yes | - | Ward 11 Councillor Mark Tadeson |
| Yes | - | Ward 12 Councillor Craig Cassar |
| Yes | - | Ward 13 Councillor Alex Wilson |
| Yes | - | Ward 14 Councillor Mike Spadafora |
| Yes | - | Ward 15 Councillor Ted McMeekin |

**4. West Harbour Development Sub-Committee Report 24-001 - May 29, 2024
(Item 10.1)**

(Spadafora/Kroetsch)

**(1) West Harbour Re-Development Plan - Status Update (PED17181(g))
(Ward 2) (Item 8.1)**

That Report PED17181(g), respecting West Harbour Re-Development Plan - Status Update, be received.

Result: MOTION, CARRIED by a vote of 11 to 0, as follows:

| | | |
|--------|---|------------------------------------|
| Yes | - | Mayor Andrea Horwath |
| Yes | - | Ward 1 Councillor Maureen Wilson |
| Yes | - | Ward 2 Councillor Cameron Kroetsch |
| Yes | - | Ward 3 Councillor Nrinder Nann |
| Yes | - | Ward 4 Councillor Tammy Hwang |
| Absent | - | Ward 5 Councillor Matt Francis |
| Yes | - | Ward 6 Councillor Tom Jackson |
| Yes | - | Ward 7 Councillor Esther Pauls |
| Absent | - | Ward 8 Councillor J. P. Danko |
| Absent | - | Ward 9 Councillor Brad Clark |
| Absent | - | Ward 10 Councillor Jeff Beattie |
| Yes | - | Ward 11 Councillor Mark Tadeson |
| Absent | - | Ward 12 Councillor Craig Cassar |
| Yes | - | Ward 13 Councillor Alex Wilson |
| Yes | - | Ward 14 Councillor Mike Spadafora |
| Yes | - | Ward 15 Councillor Ted McMeekin |

**5. Community Benefits Protocol Sub-Committee Report 24-001 - May 28, 2024
(Item 10.2)**

(Kroetsch/Nann)

**(1) Procurement Pilots Undertaken Utilizing Social Value (FCS24035)
(City Wide) (Outstanding Business List Item) (Item 9.1)**

That Report FCS24035 respecting Procurement Pilots Undertaken Utilizing Social Value, be received.

Result: MOTION, CARRIED by a vote of 11 to 0, as follows:

| | | |
|--------|---|------------------------------------|
| Yes | - | Mayor Andrea Horwath |
| Yes | - | Ward 1 Councillor Maureen Wilson |
| Yes | - | Ward 2 Councillor Cameron Kroetsch |
| Yes | - | Ward 3 Councillor Nrinder Nann |
| Yes | - | Ward 4 Councillor Tammy Hwang |
| Absent | - | Ward 5 Councillor Matt Francis |
| Yes | - | Ward 6 Councillor Tom Jackson |
| Yes | - | Ward 7 Councillor Esther Pauls |
| Absent | - | Ward 8 Councillor J. P. Danko |
| Absent | - | Ward 9 Councillor Brad Clark |
| Absent | - | Ward 10 Councillor Jeff Beattie |
| Yes | - | Ward 11 Councillor Mark Tadeson |
| Absent | - | Ward 12 Councillor Craig Cassar |
| Yes | - | Ward 13 Councillor Alex Wilson |
| Yes | - | Ward 14 Councillor Mike Spadafora |
| Yes | - | Ward 15 Councillor Ted McMeekin |

**6. Contractual Obligations and Substandard Tenant Conditions (HSC24009)
(City Wide) (Item 10.3)**

(Kroetsch/A. Wilson)

- (a) That Housing Services and Municipal Law Enforcement staff be directed to develop a process to review and respond to property standard violations as they relate to rent subsidy units, with the results reported annually in the Social Housing Update Report.
- (b) That the Outstanding Business list item concerning the contractual relationship with landlords be considered complete and removed from the Outstanding Business List.

Result: MOTION, CARRIED by a vote of 11 to 0, as follows:

| | | |
|-----|---|----------------------------------|
| Yes | - | Mayor Andrea Horwath |
| Yes | - | Ward 1 Councillor Maureen Wilson |

| | | | |
|--------|---|---------|-----------------------------|
| Yes | - | Ward 2 | Councillor Cameron Kroetsch |
| Yes | - | Ward 3 | Councillor Nrinder Nann |
| Yes | - | Ward 4 | Councillor Tammy Hwang |
| Absent | - | Ward 5 | Councillor Matt Francis |
| Yes | - | Ward 6 | Councillor Tom Jackson |
| Yes | - | Ward 7 | Councillor Esther Pauls |
| Absent | - | Ward 8 | Councillor J. P. Danko |
| Absent | - | Ward 9 | Councillor Brad Clark |
| Absent | - | Ward 10 | Councillor Jeff Beattie |
| Yes | - | Ward 11 | Councillor Mark Tadeson |
| Absent | - | Ward 12 | Councillor Craig Cassar |
| Yes | - | Ward 13 | Councillor Alex Wilson |
| Yes | - | Ward 14 | Councillor Mike Spadafora |
| Yes | - | Ward 15 | Councillor Ted McMeekin |

7. Authority to Enter into Rent Supplement Agreements Under Various Programs (HSC24005) (City Wide) (Item 10.4)

(Nann/Jackson)

- (a) That the City provide rent supplements and enter into Rent Supplement Agreements under the Ontario Community Housing Assistance Program and Commercial Rent Supplement Program with Housing Providers determined by the General Manager of the Healthy and Safe Communities Department and subject to:
- (i) The terms and conditions contained in Appendix "A" to Report HSC24005;
 - (ii) Additional terms and conditions as determined by the General Manager of the Healthy and Safe Communities Department and the City Solicitor that do not conflict with those in Appendix "A" to Report HSC24005;
 - (iii) In a form satisfactory to the City Solicitor; and
 - (iv) That the General Manager of Healthy and Safe Communities Department be authorized and directed to execute the agreements and any ancillary documents thereto and enter into and execute any ancillary agreements thereto;
- (b) That the General Manager of Healthy and Safe Communities Department be authorized to amend any Rent Supplement Agreement entered into as a result of the approval of Recommendation (a) of Report HSC24005 so long as the terms and conditions are consistent with said recommendation; and

- (c) That, subject to the availability of funding, the General Manager of Healthy and Safe Communities Department be authorized to extend the term of any Rent Supplement Agreements entered into as a result of the approval of Recommendation (a) of Report HSC24005 on the same terms and conditions and any additional terms not inconsistent with Appendix “A” of Report HSC24005 for such period of time not exceeding five years and be authorized to make further extensions within the same parameters as the General Manager of Healthy and Safe Communities Department deems appropriate.

Result: MOTION, CARRIED by a vote of 12 to 0, as follows:

| | | |
|--------|---|------------------------------------|
| Yes | - | Mayor Andrea Horwath |
| Yes | - | Ward 1 Councillor Maureen Wilson |
| Yes | - | Ward 2 Councillor Cameron Kroetsch |
| Yes | - | Ward 3 Councillor Nrinder Nann |
| Yes | - | Ward 4 Councillor Tammy Hwang |
| Absent | - | Ward 5 Councillor Matt Francis |
| Yes | - | Ward 6 Councillor Tom Jackson |
| Yes | - | Ward 7 Councillor Esther Pauls |
| Absent | - | Ward 8 Councillor J. P. Danko |
| Absent | - | Ward 9 Councillor Brad Clark |
| Absent | - | Ward 10 Councillor Jeff Beattie |
| Yes | - | Ward 11 Councillor Mark Tadeson |
| Yes | - | Ward 12 Councillor Craig Cassar |
| Yes | - | Ward 13 Councillor Alex Wilson |
| Yes | - | Ward 14 Councillor Mike Spadafora |
| Yes | - | Ward 15 Councillor Ted McMeekin |

8. Reducing Homelessness and Managing Encampments (HSC24027) (City Wide) (Item 10.7)

(1) (Tadeson/Nann)

- (a) That staff report back with the results of a call for information on the feasibility and costs associated with creating new shelter beds with 25% being pet friendly, in the following bed numbers: Men’s singles: 110, Women’s singles: 50, Couple’s: 55.
- (b) That Council approve enhancements to the homeless-serving system for an approximate cost of \$1,556,000 between August 1 and December 31, 2024, to be funded first from any available government funding, then from any 2024 Housing Services Division surplus, then from any 2024, Healthy and Safe Communities Departmental Surplus, and lastly from any 2024, Corporate Surplus or any source deemed appropriate by the General Manager of Corporate Services; and that those enhancements are as follows:

- (i) approximately \$940,000 be added to enhance existing shelter operator contracts by 25% to rectify historic underfunding;
 - (ii) approximately \$266,000 in additional funding to enhance the Hamilton Regional Indian Centre's indigenous drop-in program;
 - (iii) approximately \$210,000 to enhance Rapid Rehousing and Intensive Case Management supports to improve outflow from shelters into permanent housing;
 - (iv) approximately \$40,000 be approved for one full-time equivalent for Housing Service Division to provide tax filing support for those experiencing homelessness; and
 - (v) approximately \$100,000 to be provided to housing landlords for exceptional unit damage as a result of housing an individual from City-funded case management programs.
- (c) That staff be directed to prepare a motion to amend the Encampment Protocol to mitigate impacts on those living in and around encampments as outlined in Appendix "A", which was approved by Council on August 18, 2023, including:
- (i) removing the following provision from Section D, indicating the removal of encampments, temporary shelters, or tents "on or within 50 metres of the Hamilton Alliance for Tiny Shelters model site. For the purpose of this site the full length of the Strachan Linear Park, Bay Street North to Ferguson Street North, will be considered the site.";
 - ~~(ii) adding an exclusion from allowing encampments, temporary shelters, or tents for the full length of the Strachan Linear Park, Bay Street North to Ferguson Street North until further park development options can be explored;~~
 - (ii) Establishing a minimum distance of 100m for additional sensitive uses, specifically around funeral homes and long-term care residences as well as spaces that are designed and programmed for children as an amendment to the encampment protocol;
 - (iii) Amending the requirement to keep 5 metres from sidewalks during the winter months to be a full year requirement, and to include walkways and pathways in this requirement; and
 - (iv) Establishing a minimum 25m distance from active construction sites

- (d) That Council approve additional investments into encampment management, for an approximate cost of \$286,000 between August 1 and December 31, 2024, to be funded first from any available government funding, then from any 2024, Housing Services Division surplus, then from any 2024, Healthy and Safe Communities Departmental Surplus, and lastly from any 2024, Corporate Surplus or any source deemed appropriate by the General Manager of Corporate Services; and that those enhancements are as follows:
- (i) approximately \$108,000 be approved to increase Housing-Focused Street Outreach support;
 - (ii) One permanent FTE to provide program coordination, at an approximate cost of \$48,000;
 - (iii) Make permanent one Community Services Program Analyst FTE supporting the Housing Focused Outreach Team, at an approximate cost of \$42,500;
 - (iv) approximately \$130,000 to provide two Social Navigator Paramedic by Hamilton Paramedic Service; and
- (e) That the following items be referred to the 2025 municipal tax operating budget for an annual cost of \$4,186,000
- (i) approximately \$2,255,000 be added to enhance existing shelter operator contracts by 25% to rectify historic underfunding;
 - (ii) approximately \$400,000 for ongoing operations of the Hamilton Regional Indian Centre's indigenous drop-in program;
 - (iii) approximately \$500,000 for enhanced Rapid Rehousing and Intensive Case Management supports to improve outflow from shelters into permanent housing;
 - (iv) approximately \$90,000 for one permanent full-time equivalent for Housing Service Division to provide tax filing support for those experiencing homelessness;
 - (v) approximately \$250,000 for exceptional unit damage because of housing an individual from City-funded case management programs;
 - (vi) approximately \$266,000 for increased Housing-Focused Outreach support;

- (vii) One permanent FTE to provide program coordination, at an approximate cost of \$115,000;
 - (viii) Make permanent one Community Services Program Analyst FTE supporting the Housing Focused Outreach Team, at an approximate cost of \$100,000;
 - (ix) approximately \$310,000 to provide enhancements for two Social Navigator Paramedics by Hamilton Paramedic Service; and
- (f) That the appropriate General Managers of Public Works and the Healthy and Safe Communities Department or their designate be directed and authorized, on behalf of the City of Hamilton, to enter into, execute and administer all agreements and documents necessary to implement recommendations (a) and (b), inclusive of all sub-sections, outlined above on terms and conditions satisfactory to the respective General Manager or their designate and in a form satisfactory to the City Solicitor.
- (g) That two Outstanding Business items be removed from the list including:
- (i) A 2023 OBL item respecting increasing beds in Residential Care Facilities
 - (ii) A 2023 OBL Item respecting reporting back on a proposed investment ratio for Housing Services Division

Result: Main Motion, As Amended, CARRIED by a vote of 10 to 5, as follows:

| | | |
|--------|---|------------------------------------|
| Yes | - | Mayor Andrea Horwath |
| Yes | - | Ward 1 Councillor Maureen Wilson |
| Yes | - | Ward 2 Councillor Cameron Kroetsch |
| Yes | - | Ward 3 Councillor Nrinder Nann |
| Yes | - | Ward 4 Councillor Tammy Hwang |
| No | - | Ward 5 Councillor Matt Francis |
| No | - | Ward 6 Councillor Tom Jackson |
| No | - | Ward 7 Councillor Esther Pauls |
| Yes | - | Ward 8 Councillor J. P. Danko |
| Absent | - | Ward 9 Councillor Brad Clark |
| No | - | Ward 10 Councillor Jeff Beattie |
| Yes | - | Ward 11 Councillor Mark Tadeson |
| Yes | - | Ward 12 Councillor Craig Cassar |
| Yes | - | Ward 13 Councillor Alex Wilson |
| No | - | Ward 14 Councillor Mike Spadafora |
| Yes | - | Ward 15 Councillor Ted McMeekin |

(2) (Danko/Jackson)

That the following Encampment Protocol distance proposals be referred to staff for review and report back on implications including any legal considerations to the August 12, 2024 General Issues Committee meeting:

- (i) Private Property Line minimum distance increase from 10m to 25m;
- (ii) Construction Site minimum distance increase from 25m to 100m
- (iii) Funeral Home minimum distance change from classification of Funeral Home to Active Business
- (iv) Pathways minimum distance increase from 5m to 50m
- (v) Heritage Designation distance increase from 5m to 50m and add monuments & memorials to the classification.

Result: MOTION, CARRIED by a vote of 14 to 1, as follows:

| | | |
|--------|---|------------------------------------|
| Yes | - | Mayor Andrea Horwath |
| Yes | - | Ward 1 Councillor Maureen Wilson |
| Yes | - | Ward 2 Councillor Cameron Kroetsch |
| Yes | - | Ward 3 Councillor Nrinder Nann |
| Yes | - | Ward 4 Councillor Tammy Hwang |
| Yes | - | Ward 5 Councillor Matt Francis |
| Yes | - | Ward 6 Councillor Tom Jackson |
| Yes | - | Ward 7 Councillor Esther Pauls |
| Yes | - | Ward 8 Councillor J. P. Danko |
| Absent | - | Ward 9 Councillor Brad Clark |
| Yes | - | Ward 10 Councillor Jeff Beattie |
| Yes | - | Ward 11 Councillor Mark Tadeson |
| Yes | - | Ward 12 Councillor Craig Cassar |
| No | - | Ward 13 Councillor Alex Wilson |
| Yes | - | Ward 14 Councillor Mike Spadafora |
| Yes | - | Ward 15 Councillor Ted McMeekin |

9. Affordable Housing Development Project Stream Q1 2024 Results (HSC23028(e) / FCS23055(c) / PED23099(e)) (City Wide) (Item 10.8)

(Nann/Spadafora)

- (a) That Report HSC23028(e) / FCS23055(c) / PED23099(e), respecting Affordable Housing Development Project Stream Q1 2024 Results, be received; and,
- (b) That Appendix "A" to Report HSC23028(e) / FCS23055(c) / PED23099(e), respecting Affordable Housing Development Project Stream Q1 2024 Results, be received and remain confidential.

Result: MOTION, CARRIED by a vote of 11 to 0, as follows:

| | | |
|--------|---|------------------------------------|
| Yes | - | Mayor Andrea Horwath |
| Yes | - | Ward 1 Councillor Maureen Wilson |
| Yes | - | Ward 2 Councillor Cameron Kroetsch |
| Yes | - | Ward 3 Councillor Nrinder Nann |
| Yes | - | Ward 4 Councillor Tammy Hwang |
| Absent | - | Ward 5 Councillor Matt Francis |
| Yes | - | Ward 6 Councillor Tom Jackson |
| Yes | - | Ward 7 Councillor Esther Pauls |
| Yes | - | Ward 8 Councillor J. P. Danko |
| Absent | - | Ward 9 Councillor Brad Clark |
| Absent | - | Ward 10 Councillor Jeff Beattie |
| Absent | - | Ward 11 Councillor Mark Tadeson |
| Yes | - | Ward 12 Councillor Craig Cassar |
| Yes | - | Ward 13 Councillor Alex Wilson |
| Yes | - | Ward 14 Councillor Mike Spadafora |
| Absent | - | Ward 15 Councillor Ted McMeekin |

10. Dishwasher for the Community Room at 120 Strathcona Avenue North (Ward 1) (Item 11.1)

(M. Wilson/Spadafora)

WHEREAS, residents of CityHousing Hamilton properties deserve dignified and safe, affordable housing; and,

WHEREAS, improvements to the interiors of CityHousing Hamilton community room helps prevent the negative impact of social isolation and promotes a healthy and engaged community;

THEREFORE, BE IT RESOLVED:

That the purchase and installation of a new dishwasher in the Community Room at 120 Strathcona Avenue North by CityHousing be funded from the Ward 1 Capital Discretionary Account Number 3302309100 at an upset limit, including contingency, not to exceed \$1,250.

Result: MOTION, CARRIED by a vote of 11 to 0, as follows:

| | | |
|--------|---|------------------------------------|
| Yes | - | Mayor Andrea Horwath |
| Yes | - | Ward 1 Councillor Maureen Wilson |
| Yes | - | Ward 2 Councillor Cameron Kroetsch |
| Yes | - | Ward 3 Councillor Nrinder Nann |
| Yes | - | Ward 4 Councillor Tammy Hwang |
| Absent | - | Ward 5 Councillor Matt Francis |
| Yes | - | Ward 6 Councillor Tom Jackson |

| | | | |
|--------|---|---------|---------------------------|
| Yes | - | Ward 7 | Councillor Esther Pauls |
| Yes | - | Ward 8 | Councillor J. P. Danko |
| Absent | - | Ward 9 | Councillor Brad Clark |
| Absent | - | Ward 10 | Councillor Jeff Beattie |
| Absent | - | Ward 11 | Councillor Mark Tadeson |
| Yes | - | Ward 12 | Councillor Craig Cassar |
| Yes | - | Ward 13 | Councillor Alex Wilson |
| Yes | - | Ward 14 | Councillor Mike Spadafora |
| Absent | - | Ward 15 | Councillor Ted McMeekin |

11. Impacts of Encampments on Businesses and Customers (Added Item 11.2)

(Spadafora/Nann)

That Planning and Economic Development staff consult with the business community, including Business Improvement Areas, regarding the impacts of encampments on both their businesses and customers and report back to the August 12, 2024 General Issues Committee meeting on the results of the consultation.

Result: MOTION, CARRIED by a vote of 11 to 0, as follows:

| | | |
|--------|---|------------------------------------|
| Yes | - | Mayor Andrea Horwath |
| Yes | - | Ward 1 Councillor Maureen Wilson |
| Yes | - | Ward 2 Councillor Cameron Kroetsch |
| Yes | - | Ward 3 Councillor Nrinder Nann |
| Yes | - | Ward 4 Councillor Tammy Hwang |
| Absent | - | Ward 5 Councillor Matt Francis |
| Yes | - | Ward 6 Councillor Tom Jackson |
| Yes | - | Ward 7 Councillor Esther Pauls |
| Yes | - | Ward 8 Councillor J. P. Danko |
| Absent | - | Ward 9 Councillor Brad Clark |
| Absent | - | Ward 10 Councillor Jeff Beattie |
| Absent | - | Ward 11 Councillor Mark Tadeson |
| Yes | - | Ward 12 Councillor Craig Cassar |
| Yes | - | Ward 13 Councillor Alex Wilson |
| Yes | - | Ward 14 Councillor Mike Spadafora |
| Absent | - | Ward 15 Councillor Ted McMeekin |

12. Repurchase of Land in the City of Hamilton (PED23132(a)) (Ward 10) (Item 14.2)

(Kroetsch/Cassar)

(a) That the direction provided to staff in Closed Session, respecting Report PED23132(a) be approved;

- (b) That the sum of \$15,000 be funded from Project ID Account No. 47702-3561850200 and be credited to Dept. ID Account No. 812036 (Real Estate – Admin Recovery) for recovery of expenses including real estate and legal fees and costs;
- (c) That the City Solicitor be authorized and directed to complete the Repurchase of Land in the City of Hamilton, on behalf of the City, including paying any necessary expenses, including but not limited to, disbursements, Land Transfer Tax and property taxes, amending the closing, due diligence and other dates, and amending and waiving terms and conditions on such terms deemed reasonable;
- (d) That the City Solicitor be authorized and directed to execute all necessary documents to complete the transaction for the Repurchase of Land in the City of Hamilton, in a form satisfactory to the City Solicitor;
- (e) That the complete Report PED23132(a), respecting the Repurchase of Land in the City of Hamilton, located in Ward 10, remain confidential until completion of the real estate transaction.

Result: MOTION, CARRIED by a vote of 11 to 0, as follows:

| | | |
|--------|---|------------------------------------|
| Yes | - | Mayor Andrea Horwath |
| Yes | - | Ward 1 Councillor Maureen Wilson |
| Yes | - | Ward 2 Councillor Cameron Kroetsch |
| Yes | - | Ward 3 Councillor Nrinder Nann |
| Yes | - | Ward 4 Councillor Tammy Hwang |
| Absent | - | Ward 5 Councillor Matt Francis |
| Yes | - | Ward 6 Councillor Tom Jackson |
| Yes | - | Ward 7 Councillor Esther Pauls |
| Yes | - | Ward 8 Councillor J. P. Danko |
| Absent | - | Ward 9 Councillor Brad Clark |
| Absent | - | Ward 10 Councillor Jeff Beattie |
| Absent | - | Ward 11 Councillor Mark Tadeson |
| Yes | - | Ward 12 Councillor Craig Cassar |
| Yes | - | Ward 13 Councillor Alex Wilson |
| Yes | - | Ward 14 Councillor Mike Spadafora |
| Absent | - | Ward 15 Councillor Ted McMeekin |

13. Lease Agreement – 35-39 Market Street South, Dundas, ON (PED24095) (Ward 13) (Item 14.3)

(A. Wilson/Kroetsch)

- (a) That the direction provided to staff in Closed Session, be approved;

- (b) That the Closed Session recommendations contained within Report PED24095, respecting the subject Lease Agreement – 35-39 Market Street South, Dundas, ON, remain confidential until completion of the subject Lease Agreement;
- (c) That the balance of Report PED24095 and the appendices, respecting the Lease Agreement – 35-39 Market Street South, Dundas, ON, remain confidential.

Result: MOTION, CARRIED by a vote of 11 to 0, as follows:

| | | |
|--------|---|------------------------------------|
| Yes | - | Mayor Andrea Horwath |
| Yes | - | Ward 1 Councillor Maureen Wilson |
| Yes | - | Ward 2 Councillor Cameron Kroetsch |
| Yes | - | Ward 3 Councillor Nrinder Nann |
| Yes | - | Ward 4 Councillor Tammy Hwang |
| Absent | - | Ward 5 Councillor Matt Francis |
| Yes | - | Ward 6 Councillor Tom Jackson |
| Yes | - | Ward 7 Councillor Esther Pauls |
| Yes | - | Ward 8 Councillor J. P. Danko |
| Absent | - | Ward 9 Councillor Brad Clark |
| Absent | - | Ward 10 Councillor Jeff Beattie |
| Absent | - | Ward 11 Councillor Mark Tadeson |
| Yes | - | Ward 12 Councillor Craig Cassar |
| Yes | - | Ward 13 Councillor Alex Wilson |
| Yes | - | Ward 14 Councillor Mike Spadafora |
| Absent | - | Ward 15 Councillor Ted McMeekin |

14. Multi Use Path Agreement, City of Hamilton (PED24104) (Ward 8) (Item 14.4)

(Danko/Cassar)

- (a) That the Corporate Real Estate Office be authorized and directed to negotiate the acquisition of licence interest in the lands shown attached in Appendix “A” to Report PED24104 and described in Appendix “B” to Report PED24104, based substantially on the Terms and Conditions attached as Appendix “B” to Report PED24104, and such other terms and conditions deemed appropriate by the General Manager of the Planning and Economic Development Department or designate.
- (b) That the sum of \$2,500 be funded from Project ID Account No. 59806-3561850200 and be credited to Dept. ID Account No. 59806-812036 (Real Estate – Admin Recovery) for recovery of expenses including real estate and legal fees and cost;
- (c) That the City Solicitor be authorized and directed to complete the acquisition of land in the City of Hamilton, located in Ward 8, on behalf of the City,

including paying any necessary expenses, amending the closing, due diligence and other dates, and amending and waiving terms and conditions on such terms deemed reasonable;

- (d) That the Mayor and City Clerk be authorized and directed to execute all necessary documents for the acquisition of land in the City of Hamilton, located in Ward 8, in a form satisfactory to the City Solicitor;
- (e) That the complete Report PED24104, respecting the licensing of land in the City of Hamilton, located in Ward 8, remain confidential.

Result: MOTION, CARRIED by a vote of 11 to 0, as follows:

| | | |
|--------|---|------------------------------------|
| Yes | - | Mayor Andrea Horwath |
| Yes | - | Ward 1 Councillor Maureen Wilson |
| Yes | - | Ward 2 Councillor Cameron Kroetsch |
| Yes | - | Ward 3 Councillor Nrinder Nann |
| Yes | - | Ward 4 Councillor Tammy Hwang |
| Absent | - | Ward 5 Councillor Matt Francis |
| Yes | - | Ward 6 Councillor Tom Jackson |
| Yes | - | Ward 7 Councillor Esther Pauls |
| Yes | - | Ward 8 Councillor J. P. Danko |
| Absent | - | Ward 9 Councillor Brad Clark |
| Absent | - | Ward 10 Councillor Jeff Beattie |
| Absent | - | Ward 11 Councillor Mark Tadeson |
| Yes | - | Ward 12 Councillor Craig Cassar |
| Yes | - | Ward 13 Councillor Alex Wilson |
| Yes | - | Ward 14 Councillor Mike Spadafora |
| Absent | - | Ward 15 Councillor Ted McMeekin |

15. Canadian Union of Public Employees Local 1041, Ratification of Collective Agreement (HUR24015) (City Wide) (Added Item 14.5)

(Spadafora/Kroetsch)

- (a) That the tentative agreement reached on May 27, 2024 between the City of Hamilton and Canadian Union of Public Employees (CUPE) Local 1041 representing approximately 350 front-line Supervisors and Project Managers employees, be ratified by Council.
- (b) That Report HUR24015 respecting City of Hamilton and Canadian Union of Public Employees (CUPE) Local 1041 Ratification of Collective Agreement remain confidential.

Result: MOTION, CARRIED by a vote of 11 to 0, as follows:

| | | |
|-----|---|----------------------------------|
| Yes | - | Mayor Andrea Horwath |
| Yes | - | Ward 1 Councillor Maureen Wilson |

| | | | |
|--------|---|---------|-----------------------------|
| Yes | - | Ward 2 | Councillor Cameron Kroetsch |
| Yes | - | Ward 3 | Councillor Nrinder Nann |
| Yes | - | Ward 4 | Councillor Tammy Hwang |
| Absent | - | Ward 5 | Councillor Matt Francis |
| Yes | - | Ward 6 | Councillor Tom Jackson |
| Yes | - | Ward 7 | Councillor Esther Pauls |
| Yes | - | Ward 8 | Councillor J. P. Danko |
| Absent | - | Ward 9 | Councillor Brad Clark |
| Absent | - | Ward 10 | Councillor Jeff Beattie |
| Absent | - | Ward 11 | Councillor Mark Tadeson |
| Yes | - | Ward 12 | Councillor Craig Cassar |
| Yes | - | Ward 13 | Councillor Alex Wilson |
| Yes | - | Ward 14 | Councillor Mike Spadafora |
| Absent | - | Ward 15 | Councillor Ted McMeekin |

FOR INFORMATION:

(a) APPROVAL OF AGENDA (Item 2)

The Committee Clerk advised of the following changes to the agenda:

5. COMMUNICATIONS

5.1 Correspondence respecting Encampments, from the following individuals:

- (a) Amanda Weegar - REVISED
- (e) Nancy Hindmarsh
- (f) Ryan Bukoski, Butlers Management Services
- (g) David Carnovale, Arbor Memorial Inc.
- (h) Lauren Mackenzie
- (i) Julie Gordon
- (j) Susie Braithwaite, International Village BIA
- (k) Sandra Hudson
- (l) Dina D'Ermo
- (m) Frances Fuccillo
- (n) Mary-Lynn O'Hagan
- (o) Jo-Anne Ballarano
- (p) Meredith Evans
- (q) Andrew Tziatis
- (r) Ali M. Gardezi

Recommendation: Be received.

5.2 Correspondence respecting Item 10.5 - Major Hosted Tourism Event Opportunities (PED23129(b)), from the following individuals:

- (a) Greg Dunnett, President and CEO, Hamilton Chamber of Commerce
- (b) Tim Potocic, President Sonic Unyon Records

Recommendation: Be received and referred to consideration of Item 10.5.

- 5.3 Correspondence from Joshua Weresch, respecting Item 7.2 - Circle of Beads request for an elected seat on the City's Council for Indigenous Peoples

Recommendation: Be received and referred to consideration of Item 7.2.

6. DELEGATION REQUESTS

- 6.2 Delegation Requests respecting Encampments, for today's meeting, from the following individuals:

- (c) Dave Edwards (In-Person)
- (d) Jordan Nicholson (Pre-Recorded Video)
- (e) Jodi Formosi (In-Person)
- (f) Margaret Kneulman (In-Person)
- (g) Mark Rotsaert (In-Person)
- (h) Nancy Hindmarsh (In-Person)
- (i) Christine O'Brien (In-Person) - WITHDRAWN
- (j) Michael Norman (In-Person)
- (k) Shelly Hong (In-Person)

- 6.3 Kojo Dampthey, respecting Item 7.2 - Delegation on Indigenous Elected Seat on Council (In-Person) (For today's meeting)

7. DELEGATIONS

- 7.1 Hafeez Hussain, respecting Putting Taxpayers First - Navigating City Hall (Virtually) (Approved June 5, 2024) - The Delegate has requested that their delegation be moved to the July 8, 2024 General Issues Committee meeting.

- 7.4 Delegations respecting Encampments, from the following individuals:
- (d) Denise Hancock – WITHDRAWN

12. NOTICES OF MOTION

- 12.1 Declaration of Emergency in the Area of Affordability

- 12.2 Representation by the Urban Indigenous Community at City Council

14. PRIVATE AND CONFIDENTIAL

14.5 Canadian Union of Public Employees Local 1041, Ratification of Collective Agreement (HUR24015) (City Wide)

14.6 Confidential Appendix “A” to Item 10.8 - Cybersecurity Incident Impact Update (CM24004) (City Wide)

(Spadafora/Cassar)

That the agenda for the June 19, 2024 General Issues Committee meeting, be approved, as amended.

Result: MOTION, CARRIED by a vote of 13 to 0, as follows:

| | | |
|--------|---|------------------------------------|
| Yes | - | Mayor Andrea Horwath |
| Yes | - | Ward 1 Councillor Maureen Wilson |
| Yes | - | Ward 2 Councillor Cameron Kroetsch |
| Absent | - | Ward 3 Councillor Nrinder Nann |
| Yes | - | Ward 4 Councillor Tammy Hwang |
| Absent | - | Ward 5 Councillor Matt Francis |
| Yes | - | Ward 6 Councillor Tom Jackson |
| Yes | - | Ward 7 Councillor Esther Pauls |
| Yes | - | Ward 8 Councillor J. P. Danko |
| Absent | - | Ward 9 Councillor Brad Clark |
| Yes | - | Ward 10 Councillor Jeff Beattie |
| Yes | - | Ward 11 Councillor Mark Tadeson |
| Yes | - | Ward 12 Councillor Craig Cassar |
| Yes | - | Ward 13 Councillor Alex Wilson |
| Yes | - | Ward 14 Councillor Mike Spadafora |
| Yes | - | Ward 15 Councillor Ted McMeekin |

(b) DECLARATIONS OF INTEREST (Item 3)

There were no declarations of interest.

(c) APPROVAL OF MINUTES OF PREVIOUS MEETINGS (Item 4)

(i) June 5, 2024 (Item 4.1)

(Kroetsch/Spadafora)

That the minutes of the June 5, 2024 General Issues Committee, be approved, as presented.

Result: MOTION, CARRIED by a vote of 13 to 0, as follows:

| | | |
|-----|---|----------------------------------|
| Yes | - | Mayor Andrea Horwath |
| Yes | - | Ward 1 Councillor Maureen Wilson |

| | | | |
|--------|---|---------|-----------------------------|
| Yes | - | Ward 2 | Councillor Cameron Kroetsch |
| Absent | - | Ward 3 | Councillor Nrinder Nann |
| Yes | - | Ward 4 | Councillor Tammy Hwang |
| Absent | - | Ward 5 | Councillor Matt Francis |
| Yes | - | Ward 6 | Councillor Tom Jackson |
| Yes | - | Ward 7 | Councillor Esther Pauls |
| Yes | - | Ward 8 | Councillor J. P. Danko |
| Absent | - | Ward 9 | Councillor Brad Clark |
| Yes | - | Ward 10 | Councillor Jeff Beattie |
| Yes | - | Ward 11 | Councillor Mark Tadeson |
| Yes | - | Ward 12 | Councillor Craig Cassar |
| Yes | - | Ward 13 | Councillor Alex Wilson |
| Yes | - | Ward 14 | Councillor Mike Spadafora |
| Yes | - | Ward 15 | Councillor Ted McMeekin |

(d) COMMUNICATIONS (Item 5)

(Spadafora/Cassar)

That Communication Items 5.1 to 5.3, be approved, as presented, as follows:

(i) Correspondence respecting Encampments, from the following individuals:

- (a) Amanda Weegar - REVISED (Item 5.1(a))
- (b) Darcy Field (Item 5.1(b))
- (c) Phil Pidgeon (Item 5.1(c))
- (d) Guylaine Spencer (Item 5.1(d))
- (e) Nancy Hindmarsh (Added Item 5.1(e))
- (f) Ryan Bukoski, Butlers Management Services (Added Item 5.1(f))
- (g) David Carnovale, Arbor Memorial Inc. (Added Item 5.1(g))
- (h) Lauren Mackenzie (Added Item 5.1(h))
- (i) Julie Gordon (Added Item 5.1(i))
- (j) Susie Braithwaite, International Village BIA (Added Item 5.1(j))
- (k) Sandra Hudson (Added Item 5.1(k))
- (l) Dina D'Ermo (Added Item 5.1(l))
- (m) Frances Fuccillo (Added Item 5.1(m))
- (n) Mary-Lynn O'Hagan (Added Item 5.1(n))
- (o) Jo-Anne Ballarano (Added Item 5.1(o))
- (p) Meredith Evans (Added Item 5.1(p))
- (q) Andrew Tziatis (Added Item 5.1(q))
- (r) Ali M. Gardezi (Added Item 5.1(r))

Recommendation: Be received.

(ii) Correspondence respecting Item 10.5 - Major Hosted Tourism Event Opportunities (PED23129(b)), from the following individuals:

- (a) Greg Dunnett, President and CEO, Hamilton Chamber of Commerce (Added Item 5.2(a))
- (b) Tim Potocic, President Sonic Unyon Records (Added Item 5.2(b))

Recommendation: Be received and referred to consideration of Item 10.5.

(iii) Correspondence from Joshua Weresch, respecting Item 7.2 - Circle of Beads request for an elected seat on the City's Council for Indigenous Peoples (Added Item 5.3)

Recommendation: Be received and referred to consideration of Item 7.2.

Result: MOTION, CARRIED by a vote of 13 to 0, as follows:

| | | |
|--------|---|------------------------------------|
| Yes | - | Mayor Andrea Horwath |
| Yes | - | Ward 1 Councillor Maureen Wilson |
| Yes | - | Ward 2 Councillor Cameron Kroetsch |
| Absent | - | Ward 3 Councillor Nrinder Nann |
| Yes | - | Ward 4 Councillor Tammy Hwang |
| Absent | - | Ward 5 Councillor Matt Francis |
| Yes | - | Ward 6 Councillor Tom Jackson |
| Yes | - | Ward 7 Councillor Esther Pauls |
| Yes | - | Ward 8 Councillor J. P. Danko |
| Absent | - | Ward 9 Councillor Brad Clark |
| Yes | - | Ward 10 Councillor Jeff Beattie |
| Yes | - | Ward 11 Councillor Mark Tadeson |
| Yes | - | Ward 12 Councillor Craig Cassar |
| Yes | - | Ward 13 Councillor Alex Wilson |
| Yes | - | Ward 14 Councillor Mike Spadafora |
| Yes | - | Ward 15 Councillor Ted McMeekin |

(e) DELEGATION REQUESTS (Item 6)

- (i) Jelena Vermilion, Sex Workers' Action Program (SWAP), respecting the City of Hamilton Integrity Commissioner's Report Regarding Private Complaint re: Councillor Danko Tweet (Re) - DGB-HamiltonICI-2024-01 (June 12, 2024 Council Agenda Item 6.2) (In-Person) (For a future meeting) (Item 6.1)**

(Kroetsch/A. Wilson)

That the delegation request from Jelena Vermilion, Sex Workers' Action Program (SWAP), respecting the City of Hamilton Integrity Commissioner's Report Regarding Private Complaint re: Councillor Danko Tweet (Re) - DGB-HamiltonICI-2024-01 (June 12, 2024 Council Agenda Item 6.2), be approved for a future meeting.

Result: MOTION, CARRIED by a vote of 10 to 3, as follows:

| | | |
|--------|---|------------------------------------|
| Yes | - | Mayor Andrea Horwath |
| Yes | - | Ward 1 Councillor Maureen Wilson |
| Yes | - | Ward 2 Councillor Cameron Kroetsch |
| Absent | - | Ward 3 Councillor Nrinder Nann |
| Yes | - | Ward 4 Councillor Tammy Hwang |
| Absent | - | Ward 5 Councillor Matt Francis |
| Yes | - | Ward 6 Councillor Tom Jackson |
| No | - | Ward 7 Councillor Esther Pauls |
| No | - | Ward 8 Councillor J. P. Danko |
| Absent | - | Ward 9 Councillor Brad Clark |
| Yes | - | Ward 10 Councillor Jeff Beattie |
| Yes | - | Ward 11 Councillor Mark Tadeson |
| Yes | - | Ward 12 Councillor Craig Cassar |
| Yes | - | Ward 13 Councillor Alex Wilson |
| Yes | - | Ward 14 Councillor Mike Spadafora |
| No | - | Ward 15 Councillor Ted McMeekin |

(ii) Delegation Requests respecting Encampments (Item 6.1):

(Kroetsch/Beattie)

That the following delegation requests respecting Encampments, be approved, for today's meeting:

- (1) Kelly Oucharek (In-Person) (Item 6.2(a))
- (2) Jacqueline Stagen (Virtually) (Item 6.2(b))
- (3) Dave Edwards (In-Person) (Added Item 6.2(c))
- (4) Jordan Nicholson (Pre-Recorded Video) (Added Item 6.2(d))
- (5) Jodi Formosi (In-Person) (Added Item 6.2(e))
- (6) Margaret Kneulman (In-Person) (Added Item 6.2(f))
- (7) Mark Rotsaert (In-Person) (Added Item 6.2(g))
- (8) Nancy Hindmarsh (In-Person) (Added Item 6.2(h))
- (9) Michael Norman (In-Person) (Added Item 6.2(j))
- (10) Shelly Hong (In-Person) (Added Item 6.2(k))

Result: MOTION, CARRIED by a vote of 14 to 0, as follows:

| | | |
|--------|---|------------------------------------|
| Yes | - | Mayor Andrea Horwath |
| Yes | - | Ward 1 Councillor Maureen Wilson |
| Yes | - | Ward 2 Councillor Cameron Kroetsch |
| Yes | - | Ward 3 Councillor Nrinder Nann |
| Yes | - | Ward 4 Councillor Tammy Hwang |
| Absent | - | Ward 5 Councillor Matt Francis |
| Yes | - | Ward 6 Councillor Tom Jackson |
| Yes | - | Ward 7 Councillor Esther Pauls |

| | | | |
|--------|---|---------|---------------------------|
| Yes | - | Ward 8 | Councillor J. P. Danko |
| Absent | - | Ward 9 | Councillor Brad Clark |
| Yes | - | Ward 10 | Councillor Jeff Beattie |
| Yes | - | Ward 11 | Councillor Mark Tadeson |
| Yes | - | Ward 12 | Councillor Craig Cassar |
| Yes | - | Ward 13 | Councillor Alex Wilson |
| Yes | - | Ward 14 | Councillor Mike Spadafora |
| Yes | - | Ward 15 | Councillor Ted McMeekin |

(iii) Kojo Dampety, respecting Item 7.2 – Delegation on Indigenous Elected Seat on Council (In-Person) (For today’s meeting) (Added Item 6.3)

(A. Wilson/Kroetsch)

That the delegation request from Kojo Dampety, respecting Item 7.2 – Delegation on Indigenous Elected Seat on Council, be approved for today’s meeting.

Result: MOTION, CARRIED by a vote of 14 to 0, as follows:

| | | |
|--------|---|------------------------------------|
| Yes | - | Mayor Andrea Horwath |
| Yes | - | Ward 1 Councillor Maureen Wilson |
| Yes | - | Ward 2 Councillor Cameron Kroetsch |
| Yes | - | Ward 3 Councillor Nrinder Nann |
| Yes | - | Ward 4 Councillor Tammy Hwang |
| Absent | - | Ward 5 Councillor Matt Francis |
| Yes | - | Ward 6 Councillor Tom Jackson |
| Yes | - | Ward 7 Councillor Esther Pauls |
| Yes | - | Ward 8 Councillor J. P. Danko |
| Absent | - | Ward 9 Councillor Brad Clark |
| Yes | - | Ward 10 Councillor Jeff Beattie |
| Yes | - | Ward 11 Councillor Mark Tadeson |
| Yes | - | Ward 12 Councillor Craig Cassar |
| Yes | - | Ward 13 Councillor Alex Wilson |
| Yes | - | Ward 14 Councillor Mike Spadafora |
| Yes | - | Ward 15 Councillor Ted McMeekin |

(f) DELEGATIONS (Item 7)

(i) NaWalka Geeshy Meegwun (Lyndon George) and Audrey Davis, Circle of Beads - City of Hamilton Urban Indigenous Community Consultation Circle, respecting Elected Indigenous Council Seat Request - conversation (In-Person) (Approved June 5,2024) (Item 7.2)

(Kroetsch/Nann)

That the delegate be provided with an addition 15 minutes to complete their delegation.

Result: MOTION, CARRIED by a vote of 14 to 0, as follows:

| | | |
|--------|---|------------------------------------|
| Yes | - | Mayor Andrea Horwath |
| Yes | - | Ward 1 Councillor Maureen Wilson |
| Yes | - | Ward 2 Councillor Cameron Kroetsch |
| Yes | - | Ward 3 Councillor Nrinder Nann |
| Yes | - | Ward 4 Councillor Tammy Hwang |
| Absent | - | Ward 5 Councillor Matt Francis |
| Yes | - | Ward 6 Councillor Tom Jackson |
| Yes | - | Ward 7 Councillor Esther Pauls |
| Yes | - | Ward 8 Councillor J. P. Danko |
| Absent | - | Ward 9 Councillor Brad Clark |
| Yes | - | Ward 10 Councillor Jeff Beattie |
| Yes | - | Ward 11 Councillor Mark Tadeson |
| Yes | - | Ward 12 Councillor Craig Cassar |
| Yes | - | Ward 13 Councillor Alex Wilson |
| Yes | - | Ward 14 Councillor Mike Spadafora |
| Yes | - | Ward 15 Councillor Ted McMeekin |

NaWalka Geeshy Meegwun (Lyndon George) and Audrey Davis, Circle of Beads - City of Hamilton Urban Indigenous Community Consultation Circle, joined by Beth Dockstator, Manager of Indigenous Relations; Amy Vukosa, Ontario Native Women's Association; Brenda Jacobs, Hamilton Regional Indian Centre; and Antoinette Laffranier, Health and Wellbeing Programs Manager addressed the Committee respecting Elected Indigenous Council Seat Request - conversation.

(Nann/Cassar)

That the delegation from NaWalka Geeshy Meegwun (Lyndon George) and Audrey Davis, Circle of Beads - City of Hamilton Urban Indigenous Community Consultation Circle, joined by Beth Dockstator, Manager of Indigenous Relations; Amy Vukosa, Ontario Native Women's Association; Brenda Jacobs, Hamilton Regional Indian Centre; and Antoinette Laffranier, Health and Wellbeing Programs Manager respecting Elected Indigenous Council Seat Request - conversation, be received.

Result: MOTION, CARRIED by a vote of 13 to 0, as follows:

| | | |
|--------|---|------------------------------------|
| Absent | - | Mayor Andrea Horwath |
| Yes | - | Ward 1 Councillor Maureen Wilson |
| Yes | - | Ward 2 Councillor Cameron Kroetsch |
| Yes | - | Ward 3 Councillor Nrinder Nann |
| Yes | - | Ward 4 Councillor Tammy Hwang |
| Absent | - | Ward 5 Councillor Matt Francis |
| Yes | - | Ward 6 Councillor Tom Jackson |

| | | | |
|--------|---|---------|---------------------------|
| Yes | - | Ward 7 | Councillor Esther Pauls |
| Yes | - | Ward 8 | Councillor J. P. Danko |
| Absent | - | Ward 9 | Councillor Brad Clark |
| Yes | - | Ward 10 | Councillor Jeff Beattie |
| Yes | - | Ward 11 | Councillor Mark Tadeson |
| Yes | - | Ward 12 | Councillor Craig Cassar |
| Yes | - | Ward 13 | Councillor Alex Wilson |
| Yes | - | Ward 14 | Councillor Mike Spadafora |
| Yes | - | Ward 15 | Councillor Ted McMeekin |

(ii) Rachel Moore, Love to Live, respecting a Request for Audience to Address Systemic Injustice and Lack of Support for Individuals with Disabilities in Hamilton (In-Person) (Approved June 5,2024) (Item 7.3)

Rachel Moore, Love to Live, addressed the Committee respecting a Request for Audience to Address Systemic Injustice and Lack of Support for Individuals with Disabilities in Hamilton.

(Cassar/Tadeson)

That the delegation from Rachel Moore, Love to Live, respecting a Request for Audience to Address Systemic Injustice and Lack of Support for Individuals with Disabilities in Hamilton, be received.

Result: MOTION, CARRIED by a vote of 12 to 0, as follows:

| | | |
|--------|---|------------------------------------|
| Absent | - | Mayor Andrea Horwath |
| Yes | - | Ward 1 Councillor Maureen Wilson |
| Yes | - | Ward 2 Councillor Cameron Kroetsch |
| Yes | - | Ward 3 Councillor Nrinder Nann |
| Yes | - | Ward 4 Councillor Tammy Hwang |
| Absent | - | Ward 5 Councillor Matt Francis |
| Yes | - | Ward 6 Councillor Tom Jackson |
| Yes | - | Ward 7 Councillor Esther Pauls |
| Yes | - | Ward 8 Councillor J. P. Danko |
| Absent | - | Ward 9 Councillor Brad Clark |
| Absent | - | Ward 10 Councillor Jeff Beattie |
| Yes | - | Ward 11 Councillor Mark Tadeson |
| Yes | - | Ward 12 Councillor Craig Cassar |
| Yes | - | Ward 13 Councillor Alex Wilson |
| Yes | - | Ward 14 Councillor Mike Spadafora |
| Yes | - | Ward 15 Councillor Ted McMeekin |

(iii) Delegations respecting Encampments (Item 7.4)

(1) The following delegates addressed the Committee respecting Encampments:

- (a) Barbara Weigelt (In-Person) (Approved June 5, 2024) (Item 7.4(a))
- (b) Stephen Felker (In-Person) (Approved June 5, 2024) (Item 7.4(c))
- (c) Kelly Oucharek (In-Person) (Added Item 7.4(e))

(McMeekin/Tadeson)

That Kelly Oucharek be provided with an additional 2 minutes to complete their delegation.

Result: MOTION, CARRIED by a vote of 11 to 0, as follows:

| | | |
|--------|---|------------------------------------|
| Absent | - | Mayor Andrea Horwath |
| Yes | - | Ward 1 Councillor Maureen Wilson |
| Yes | - | Ward 2 Councillor Cameron Kroetsch |
| Yes | - | Ward 3 Councillor Nrinder Nann |
| Yes | - | Ward 4 Councillor Tammy Hwang |
| Absent | - | Ward 5 Councillor Matt Francis |
| Yes | - | Ward 6 Councillor Tom Jackson |
| Yes | - | Ward 7 Councillor Esther Pauls |
| Yes | - | Ward 8 Councillor J. P. Danko |
| Absent | - | Ward 9 Councillor Brad Clark |
| Absent | - | Ward 10 Councillor Jeff Beattie |
| Yes | - | Ward 11 Councillor Mark Tadeson |
| Yes | - | Ward 12 Councillor Craig Cassar |
| Yes | - | Ward 13 Councillor Alex Wilson |
| Absent | - | Ward 14 Councillor Mike Spadafora |
| Yes | - | Ward 15 Councillor Ted McMeekin |

- (d) Jacqueline Stagen (Virtually) (Added Item 7.4(f))
- (e) Dave Edwards (In-Person) (Added Item 7.4(g))
- (f) Jordan Nicholson (Pre-Recorded Video) (Added Item 7.4(h))
- (g) Jodi Formosi (In-Person) (Added Item 7.4(i))

(Jackson/Tadeson)

That Jodi Formosi be provided with an additional 2 minutes to complete their delegation.

Result: MOTION, CARRIED by a vote of 12 to 0, as follows:

| | | |
|--------|---|------------------------------------|
| Absent | - | Mayor Andrea Horwath |
| Yes | - | Ward 1 Councillor Maureen Wilson |
| Yes | - | Ward 2 Councillor Cameron Kroetsch |
| Yes | - | Ward 3 Councillor Nrinder Nann |
| Yes | - | Ward 4 Councillor Tammy Hwang |

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Absent - Ward 5 Councillor Matt Francis
 Yes - Ward 6 Councillor Tom Jackson
 Yes - Ward 7 Councillor Esther Pauls
 Yes - Ward 8 Councillor J. P. Danko
 Absent - Ward 9 Councillor Brad Clark
 Yes - Ward 10 Councillor Jeff Beattie
 Yes - Ward 11 Councillor Mark Tadeson
 Yes - Ward 12 Councillor Craig Cassar
 Yes - Ward 13 Councillor Alex Wilson
 Absent - Ward 14 Councillor Mike Spadafora
 Yes - Ward 15 Councillor Ted McMeekin

- (h) Margaret Kneulman (In-Person) (Added Item 7.4(j))
- (i) Mark Rotsaert (In-Person) (Added Item 7.4(k))
- (j) Nancy Hindmarsh (In-Person) (Added Item 7.4(l))
- (k) Michael Norman (In-Person) (Added Item 7.4(m))
- (l) Shelly Hong (In-Person) (Added Item 7.4(n))

(2) The following delegate was not present when called upon:

- (a) Mike Rinaldi, Short Straw Productions (In-Person) (Approved June 5, 2024) (Item 7.4(b))

(3) (Beattie/Nann)

That the following delegations, respecting Encampments, be received:

- (a) Barbara Weigelt (In-Person) (Approved June 5, 2024) (Item 7.4(a))
- (b) Stephen Felker (In-Person) (Approved June 5, 2024) (Item 7.4(c))
- (c) Kelly Oucharek (In-Person) (Added Item 7.4(e))
- (d) Jacqueline Stagen (Virtually) (Added Item 7.4(f))
- (e) Dave Edwards (In-Person) (Added Item 7.4(g))
- (f) Jordan Nicholson (Pre-Recorded Video) (Added Item 7.4(h))
- (g) Jodi Formosi (In-Person) (Added Item 7.4(i))
- (h) Margaret Kneulman (In-Person) (Added Item 7.4(j))
- (i) Mark Rotsaert (In-Person) (Added Item 7.4(k))
- (j) Nancy Hindmarsh (In-Person) (Added Item 7.4(l))
- (k) Michael Norman (In-Person) (Added Item 7.4(m))
- (l) Shelly Hong (In-Person) (Added Item 7.4(n))

Result: MOTION, CARRIED by a vote of 13 to 0, as follows:

Yes - Mayor Andrea Horwath
 Yes - Ward 1 Councillor Maureen Wilson
 Yes - Ward 2 Councillor Cameron Kroetsch

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| | | | |
|--------|---|---------|---------------------------|
| Yes | - | Ward 3 | Councillor Nrinder Nann |
| Yes | - | Ward 4 | Councillor Tammy Hwang |
| Absent | - | Ward 5 | Councillor Matt Francis |
| Yes | - | Ward 6 | Councillor Tom Jackson |
| Yes | - | Ward 7 | Councillor Esther Pauls |
| Yes | - | Ward 8 | Councillor J. P. Danko |
| Absent | - | Ward 9 | Councillor Brad Clark |
| Yes | - | Ward 10 | Councillor Jeff Beattie |
| Yes | - | Ward 11 | Councillor Mark Tadeson |
| Yes | - | Ward 12 | Councillor Craig Cassar |
| Absent | - | Ward 13 | Councillor Alex Wilson |
| Yes | - | Ward 14 | Councillor Mike Spadafora |
| Yes | - | Ward 15 | Councillor Ted McMeekin |

(iv) Kojo Dampthey, respecting Item 7.2 – Delegation on Indigenous Elected Seat on Council (In-Person) (Added Item 7.5)

Kojo Dampthey addressed the Committee respecting Item 7.2 – Delegation on Indigenous Elected Seat on Council.

(Nann/Kroetsch)

That the delegation from Kojo Dampthey, respecting Item 7.2 – Delegation on Indigenous Elected Seat on Council, be received.

Result: MOTION, CARRIED by a vote of 11 to 0, as follows:

| | | |
|--------|---|------------------------------------|
| Yes | - | Mayor Andrea Horwath |
| Yes | - | Ward 1 Councillor Maureen Wilson |
| Yes | - | Ward 2 Councillor Cameron Kroetsch |
| Yes | - | Ward 3 Councillor Nrinder Nann |
| Yes | - | Ward 4 Councillor Tammy Hwang |
| Absent | - | Ward 5 Councillor Matt Francis |
| Yes | - | Ward 6 Councillor Tom Jackson |
| Yes | - | Ward 7 Councillor Esther Pauls |
| Absent | - | Ward 8 Councillor J. P. Danko |
| Absent | - | Ward 9 Councillor Brad Clark |
| Yes | - | Ward 10 Councillor Jeff Beattie |
| Yes | - | Ward 11 Councillor Mark Tadeson |
| Yes | - | Ward 12 Councillor Craig Cassar |
| Absent | - | Ward 13 Councillor Alex Wilson |
| Yes | - | Ward 14 Councillor Mike Spadafora |
| Absent | - | Ward 15 Councillor Ted McMeekin |

(v) Recess

(Kroetsch/Nann)

That the General Issues Committee recess for 30 minutes until 1:02 p.m.

Result: MOTION, CARRIED by a vote of 11 to 0, as follows:

| | | |
|--------|---|------------------------------------|
| Yes | - | Mayor Andrea Horwath |
| Yes | - | Ward 1 Councillor Maureen Wilson |
| Yes | - | Ward 2 Councillor Cameron Kroetsch |
| Yes | - | Ward 3 Councillor Nrinder Nann |
| Yes | - | Ward 4 Councillor Tammy Hwang |
| Absent | - | Ward 5 Councillor Matt Francis |
| Yes | - | Ward 6 Councillor Tom Jackson |
| Yes | - | Ward 7 Councillor Esther Pauls |
| Absent | - | Ward 8 Councillor J. P. Danko |
| Absent | - | Ward 9 Councillor Brad Clark |
| Yes | - | Ward 10 Councillor Jeff Beattie |
| Yes | - | Ward 11 Councillor Mark Tadeson |
| Yes | - | Ward 12 Councillor Craig Cassar |
| Absent | - | Ward 13 Councillor Alex Wilson |
| Yes | - | Ward 14 Councillor Mike Spadafora |
| Absent | - | Ward 15 Councillor Ted McMeekin |

(g) PRESENTATIONS (Item 8)

**(i) CHANGE TO THE ORDER OF ITEMS
(Nann/Cassar)**

That Item 10.7 - Affordable Housing Development Project Stream Q1 2024 Results (HSC23028(e) / FCS23055(c) / PED23099(e)) (City Wide), be moved up the agenda to be considered immediately following Item 8.1 - Change to the Order Asset Management Plans (PW23073(b)) (City Wide).

Result: MOTION, CARRIED by a vote of 13 to 0, as follows:

| | | |
|--------|---|------------------------------------|
| Yes | - | Mayor Andrea Horwath |
| Yes | - | Ward 1 Councillor Maureen Wilson |
| Yes | - | Ward 2 Councillor Cameron Kroetsch |
| Yes | - | Ward 3 Councillor Nrinder Nann |
| Yes | - | Ward 4 Councillor Tammy Hwang |
| Yes | - | Ward 5 Councillor Matt Francis |
| Yes | - | Ward 6 Councillor Tom Jackson |
| Yes | - | Ward 7 Councillor Esther Pauls |
| Yes | - | Ward 8 Councillor J. P. Danko |
| Absent | - | Ward 9 Councillor Brad Clark |
| Absent | - | Ward 10 Councillor Jeff Beattie |
| Yes | - | Ward 11 Councillor Mark Tadeson |
| Yes | - | Ward 12 Councillor Craig Cassar |
| Yes | - | Ward 13 Councillor Alex Wilson |

Yes - Ward 14 Councillor Mike Spadafora
Absent - Ward 15 Councillor Ted McMeekin

(ii) Asset Management Plans (PW23073(b)) (City Wide) (Item 8.1)

Carlyle Khan, General Manager, Public Works introduced Andrea Vargas, Manager, Departmental Programs and Initiatives; Dan Leake, Senior Program Analyst; and Amber Dewar, Senior Program Analyst; who provided the presentation to Committee respecting Report PW23073(b), Asset Management Plans.

(Kroetsch/Nann)

That the staff presentation respecting Report PW23073(b), Asset Management Plans, be received.

Result: MOTION, CARRIED by a vote of 14 to 0, as follows:

Yes - Mayor Andrea Horwath
Yes - Ward 1 Councillor Maureen Wilson
Yes - Ward 2 Councillor Cameron Kroetsch
Yes - Ward 3 Councillor Nrinder Nann
Yes - Ward 4 Councillor Tammy Hwang
Absent - Ward 5 Councillor Matt Francis
Yes - Ward 6 Councillor Tom Jackson
Yes - Ward 7 Councillor Esther Pauls
Yes - Ward 8 Councillor J. P. Danko
Absent - Ward 9 Councillor Brad Clark
Yes - Ward 10 Councillor Jeff Beattie
Yes - Ward 11 Councillor Mark Tadeson
Yes - Ward 12 Councillor Craig Cassar
Yes - Ward 13 Councillor Alex Wilson
Yes - Ward 14 Councillor Mike Spadafora
Yes - Ward 15 Councillor Ted McMeekin

For disposition of this matter, refer to Item 1.

(h) DISCUSSION ITEMS (Item 10)

**(i) Reducing Homelessness and Managing Encampments (HSC24027)
(City Wide) (Item 10.7)**

(1) (Tadeson/Nann)

(a) That staff report back with the results of a call for information on the feasibility and costs associated with creating new shelter

beds with 25% being pet friendly, in the following bed numbers:
Men's singles: 110, Women's singles: 50, Couple's: 55.

- (b) That Council approve enhancements to the homeless-serving system for an approximate cost of \$1,556,000 between August 1 and December 31, 2024, to be funded first from any available government funding, then from any 2024 Housing Services Division surplus, then from any 2024, Healthy and Safe Communities Departmental Surplus, and lastly from any 2024, Corporate Surplus or any source deemed appropriate by the General Manager of Corporate Services; and that those enhancements are as follows:
 - (i) approximately \$940,000 be added to enhance existing shelter operator contracts by 25% to rectify historic underfunding;
 - (ii) approximately \$266,000 in additional funding to enhance the Hamilton Regional Indian Centre's indigenous drop-in program;
 - (iii) approximately \$210,000 to enhance Rapid Rehousing and Intensive Case Management supports to improve outflow from shelters into permanent housing;
 - (iv) approximately \$40,000 be approved for one full-time equivalent for Housing Service Division to provide tax filing support for those experiencing homelessness; and
 - (v) approximately \$100,000 to be provided to housing landlords for exceptional unit damage as a result of housing an individual from City-funded case management programs.
- (c) That staff be directed to prepare a motion to amend the Encampment Protocol to mitigate impacts on those living in and around encampments as outlined in Appendix "A", which was approved by Council on August 18, 2023, including:
 - (i) removing the following provision from Section D, indicating the removal of encampments, temporary shelters, or tents "on or within 50 metres of the Hamilton Alliance for Tiny Shelters model site. For the purpose of this site the full length of the Strachan Linear Park, Bay Street North to Ferguson Street North, will be considered the site.";

- (ii) adding an exclusion from allowing encampments, temporary shelters, or tents for the full length of the Strachan Linear Park, Bay Street North to Ferguson Street North until further park development options can be explored;
 - (iii) Establishing a minimum distance of 100m for additional sensitive uses, specifically around funeral homes and long-term care residencies as well as spaces that are designed and programmed for children as an amendment to the encampment protocol;
 - (iv) Amending the requirement to keep 5 metres from sidewalks during the winter months to be a full year requirement, and to include walkways and pathways in this requirement; and
 - (v) Establishing a minimum 25m distance from active construction sites
- (d) That Council approve additional investments into encampment management, for an approximate cost of \$286,000 between August 1 and December 31, 2024, to be funded first from any available government funding, then from any 2024, Housing Services Division surplus, then from any 2024, Healthy and Safe Communities Departmental Surplus, and lastly from any 2024, Corporate Surplus or any source deemed appropriate by the General Manager of Corporate Services; and that those enhancements are as follows:
- (i) approximately \$108,000 be approved to increase Housing-Focused Street Outreach support;
 - (ii) One permanent FTE to provide program coordination, at an approximate cost of \$48,000;
 - (iii) Make permanent one Community Services Program Analyst FTE supporting the Housing Focused Outreach Team, at an approximate cost of \$42,500;
 - (iv) approximately \$130,000 to provide two Social Navigator Paramedic by Hamilton Paramedic Service; and
- (e) That the following items be referred to the 2025 municipal tax operating budget for an annual cost of \$4,186,000

- (i) approximately \$2,255,000 be added to enhance existing shelter operator contracts by 25% to rectify historic underfunding;
 - (ii) approximately \$400,000 for ongoing operations of the Hamilton Regional Indian Centre's indigenous drop-in program;
 - (iii) approximately \$500,000 for enhanced Rapid Rehousing and Intensive Case Management supports to improve outflow from shelters into permanent housing;
 - (iv) approximately \$90,000 for one permanent full-time equivalent for Housing Service Division to provide tax filing support for those experiencing homelessness;
 - (v) approximately \$250,000 for exceptional unit damage because of housing an individual from City-funded case management programs;
 - (vi) approximately \$266,000 for increased Housing-Focused Outreach support;
 - (vii) One permanent FTE to provide program coordination, at an approximate cost of \$115,000;
 - (viii) Make permanent one Community Services Program Analyst FTE supporting the Housing Focused Outreach Team, at an approximate cost of \$100,000;
 - (ix) approximately \$310,000 to provide enhancements for two Social Navigator Paramedics by Hamilton Paramedic Service; and
- (f) That the appropriate General Managers of Public Works and the Healthy and Safe Communities Department or their designate be directed and authorized, on behalf of the City of Hamilton, to enter into, execute and administer all agreements and documents necessary to implement recommendations (a) and (b), inclusive of all sub-sections, outlined above on terms and conditions satisfactory to the respective General Manager or their designate and in a form satisfactory to the City Solicitor.
- (g) That two Outstanding Business items be removed from the list including:

- (i) A 2023 OBL item respecting increasing beds in Residential Care Facilities
- (ii) A 2023 OBL Item respecting reporting back on a proposed investment ratio for Housing Services Division

(2) (Danko/Francis)

That sub-section (c)(ii) to Report HSC24027, Reducing Homelessness and Managing Encampments, **be deleted**, as follows:

- (c) That staff be directed to prepare a motion to amend the Encampment Protocol to mitigate impacts on those living in and around encampments as outlined in Appendix "A", which was approved by Council on August 18, 2023, including:

~~(ii) adding an exclusion from allowing encampments, temporary shelters, or tents for the full length of the Strachan Linear Park, Bay Street North to Ferguson Street North until further park development options can be explored;~~

Result: AMENDMENT, CARRIED by a vote of 8 to 7, as follows:

| | | |
|--------|---|------------------------------------|
| Yes | - | Mayor Andrea Horwath |
| No | - | Ward 1 Councillor Maureen Wilson |
| No | - | Ward 2 Councillor Cameron Kroetsch |
| No | - | Ward 3 Councillor Nrinder Nann |
| No | - | Ward 4 Councillor Tammy Hwang |
| Yes | - | Ward 5 Councillor Matt Francis |
| Yes | - | Ward 6 Councillor Tom Jackson |
| Yes | - | Ward 7 Councillor Esther Pauls |
| Yes | - | Ward 8 Councillor J. P. Danko |
| Absent | - | Ward 9 Councillor Brad Clark |
| Yes | - | Ward 10 Councillor Jeff Beattie |
| No | - | Ward 11 Councillor Mark Tadeson |
| Yes | - | Ward 12 Councillor Craig Cassar |
| No | - | Ward 13 Councillor Alex Wilson |
| Yes | - | Ward 14 Councillor Mike Spadafora |
| No | - | Ward 15 Councillor Ted McMeekin |

For further disposition of this matter, refer to Item 8.

(ii) DEFERRAL OF AGENDA ITEMS**(Horwath/Tadeson)**

That Item 10.5 - Major Hosted Tourism Event Opportunities (PED23129(b)) (City Wide) and Item 10.6 - Pier 8 Development: Waterfront Shores

Development Agreement, Greenway Strata Title, and Delegated Authority (PED23039(a)) (Ward 2), be DEFERRED to the July 8, 2024 General Issues Committee Meeting.

Result: MOTION, CARRIED by a vote of 13 to 1, as follows:

| | | |
|--------|---|------------------------------------|
| Yes | - | Mayor Andrea Horwath |
| Yes | - | Ward 1 Councillor Maureen Wilson |
| Yes | - | Ward 2 Councillor Cameron Kroetsch |
| Yes | - | Ward 3 Councillor Nrinder Nann |
| Yes | - | Ward 4 Councillor Tammy Hwang |
| Yes | - | Ward 5 Councillor Matt Francis |
| Yes | - | Ward 6 Councillor Tom Jackson |
| Yes | - | Ward 7 Councillor Esther Pauls |
| No | - | Ward 8 Councillor J. P. Danko |
| Absent | - | Ward 9 Councillor Brad Clark |
| Absent | - | Ward 10 Councillor Jeff Beattie |
| Yes | - | Ward 11 Councillor Mark Tadeson |
| Yes | - | Ward 12 Councillor Craig Cassar |
| Yes | - | Ward 13 Councillor Alex Wilson |
| Yes | - | Ward 14 Councillor Mike Spadafora |
| Yes | - | Ward 15 Councillor Ted McMeekin |

(i) PRESENTATIONS (Item 8) (Continued)

(i) Cybersecurity Incident Impact Update (CM24004) (City Wide) (Item 8.2)

(1) Marnie Cluckie, City Manager provided an overview and introduced Andy Potter, Kirsten Davies, and Bryson Tan of Deloitte LLP, who provided the Committee with a presentation respecting Report CM24004, Cybersecurity Incident Impact Update.

(Jackson/A. Wilson)

That the presentation respecting Report CM24004, Cybersecurity Incident Impact Update, be received.

Result: MOTION, CARRIED by a vote of 12 to 0, as follows:

| | | |
|--------|---|------------------------------------|
| Yes | - | Mayor Andrea Horwath |
| Yes | - | Ward 1 Councillor Maureen Wilson |
| Yes | - | Ward 2 Councillor Cameron Kroetsch |
| Yes | - | Ward 3 Councillor Nrinder Nann |
| Yes | - | Ward 4 Councillor Tammy Hwang |
| Absent | - | Ward 5 Councillor Matt Francis |
| Yes | - | Ward 6 Councillor Tom Jackson |
| Yes | - | Ward 7 Councillor Esther Pauls |

| | | | |
|--------|---|---------|---------------------------|
| Yes | - | Ward 8 | Councillor J. P. Danko |
| Absent | - | Ward 9 | Councillor Brad Clark |
| Absent | - | Ward 10 | Councillor Jeff Beattie |
| Absent | - | Ward 11 | Councillor Mark Tadeson |
| Yes | - | Ward 12 | Councillor Craig Cassar |
| Yes | - | Ward 13 | Councillor Alex Wilson |
| Yes | - | Ward 14 | Councillor Mike Spadafora |
| Yes | - | Ward 15 | Councillor Ted McMeekin |

For disposition of this matter, refer to Item 2.

(j) DISCUSSION ITEMS (Item 10) (Continued)

(i) Extend Curfew

(Nann/A. Wilson)

That the General Issues Committee meeting of June 19, 2024 be extended past the 5:30 pm curfew, up to an additional 1.5 hours.

Result: MOTION, CARRIED by a 2/3rds vote of 10 to 2, as follows:

| | | |
|--------|---|------------------------------------|
| Yes | - | Mayor Andrea Horwath |
| Yes | - | Ward 1 Councillor Maureen Wilson |
| No | - | Ward 2 Councillor Cameron Kroetsch |
| Yes | - | Ward 3 Councillor Nrinder Nann |
| Yes | - | Ward 4 Councillor Tammy Hwang |
| Absent | - | Ward 5 Councillor Matt Francis |
| Yes | - | Ward 6 Councillor Tom Jackson |
| Yes | - | Ward 7 Councillor Esther Pauls |
| No | - | Ward 8 Councillor J. P. Danko |
| Absent | - | Ward 9 Councillor Brad Clark |
| Absent | - | Ward 10 Councillor Jeff Beattie |
| Absent | - | Ward 11 Councillor Mark Tadeson |
| Yes | - | Ward 12 Councillor Craig Cassar |
| Yes | - | Ward 13 Councillor Alex Wilson |
| Yes | - | Ward 14 Councillor Mike Spadafora |
| Yes | - | Ward 15 Councillor Ted McMeekin |

(k) NOTICES OF MOTION (Item 12)

Councillor Spadafora introduced the following notice of motion:

(i) Declaration of Emergency in the Area of Affordability (Added Item 12.1)

WHEREAS, the City of Hamilton acknowledges that the challenges of affordability can be precursors to poor physical and mental health

outcomes, barriers to higher learning, facilitating addictions, participation in crime, and homelessness;

WHEREAS, the City of Hamilton acknowledges that the challenges of affordability arise from the increased cost of living, inflation, and various taxes from the federal, provincial, and municipal levels of government;

WHEREAS, Mayor Andrea Horwath, in her Mayoral Directive to Staff on August 31, 2023, recognized the high cost of living in an inflationary time;

WHEREAS, Tax Freedom Day – the day of the year when the average Canadian family has earned enough money to pay the various taxes imposed on it from the federal, provincial, and municipal government upfront – was even later this year, on Monday, June 19;

WHEREAS, according to the Bank of Canada, Ontario CPI (Total) recently peaked at 8.1% in June 2022 – representing a 39-year high dating back to 1983 – and is currently now at 2.7%;

WHEREAS, according to the Hamilton Family Health Team, nearly 12% of Hamilton households report food insecurities with nearly 20,000 Hamiltonians accessing a food bank every month, including 6,000 children;

WHEREAS, according to Hamilton Food Share, the number of Hamilton households that access food banks and hunger relief programs increased by approximately 40% from 2022 to 2023 resulting in the City of Hamilton allocating \$1.25 million in the 2024 budget and over \$600,000 in grant funding for food banks and hunger relief programs;

WHEREAS, the Federation of Canadian Municipalities has passed a motion urging the federal government to provide emergency funding to food banks and food rescue agencies as well as recognize the system issues involved in food bank usage, including affordability;

WHEREAS, an analysis of Hamilton real estate prices over the past 10 years on Listing.ca shows an increase of 95.4% – essentially a doubling in just one decade – resulting in fewer Hamiltonians being able to afford either a mortgage downpayment and/or ongoing mortgage payments;

WHEREAS, according to the Canada Mortgage and Housing Corporation (CMHC), the median household income after taxes in Hamilton is \$66,103;

WHEREAS, a recent Zoocasa study on housing affordability has found the Hamilton-Burlington area to be the third least affordable region in Canada and the tenth least affordable region in North America;

WHEREAS, the REALTORS Association of Hamilton-Burlington report that the median sale price for single detached homes has risen to \$880,000 in the first quarter of 2024;

WHEREAS, fewer and fewer Hamiltonians can afford to purchase a home using various housing affordability metrics to determine affordability including the Housing Affordability Index, Gross Debt Service (GDS) ratio, and Total Debt Service (TDS) ratio;

WHEREAS, Equifax Canada indicates that, in Ontario, mortgage delinquency rates soared by 135.2% above pre-COVID-19 pandemic levels, that in the first quarter of 2024 the total mortgage balance reaching severe delinquency – which is 90 days or more without payment – has surpassed \$1 billion for the first time ever, that mortgage borrowers filing for bankruptcy have ballooned by 76.4%, and that those who renewed their mortgage in the fourth quarter of 2023 saw their monthly mortgage payment increase on average by \$680;

WHEREAS, the federal government recently passed a motion in the House of Commons on Tuesday, June 11, 2024, that raised the capital gains inclusion tax rate from 50% to 67% for not only corporations and trusts, but for individuals who have annual capital gains in excess of \$250,000, an amount that is much more easily attainable given the high cost of homes compared to the time period of 1988 to 1989, the last time the capital gains inclusion tax rate was at 67% and when the average cost of a home in Hamilton was under \$150,000 according to the Canada Mortgage and Housing Corporation (CMHC);

WHEREAS, the CBC has reported that since the federal government's fuel levy was introduced in 2019, the carbon tax has added 17.6 cents to the cost of a litre of gasoline;

WHEREAS, the City of Hamilton recognizes that municipal emergencies in Ontario are declared by the head of council as per the

process detailed in the Emergency Management and Civil Protections Act; and

WHEREAS, the City of Hamilton acknowledges that the declaration of an emergency does not immediately result in a municipality receiving any additional funds or resources from senior levels of government.

THEREFORE, BE IT RESOLVED:

- (a) That the Mayor formally issue a declaration of emergency in the area of affordability, as per the procedure outlined in the Emergency Management and Civil Protection Act;
- (b) That the Mayor send correspondence to the Premier of Ontario requesting that the provincial government commit to fully funding gaps, including but not limited to, the areas of social services, affordable housing, transportation, and other infrastructure;
- (c) That the Mayor send correspondence to the Prime Minister of Canada requesting the federal government commit to fully funding gaps, including but not limited to, the areas of affordable housing, housing for refugees, transportation, and other infrastructure.

Councillor Kroetsch introduced the following notice of motion:

(ii) Representation by the Urban Indigenous Community at City Council (Added Item 12.2)

WHEREAS City Council is currently made up of 15 Councillors and 1 Mayor, a total of 16 members;

WHEREAS members of the urban Indigenous community, represented by the Circle of Beads, have asked the City of Hamilton to support their request for the City to ask the Province of Ontario to have changes made to the Municipal Act to permit a member of Hamilton's urban Indigenous community to be a voting member of City Council;

WHEREAS the Circle of Beads has asked, while Council awaits word from the Province about that request, that it establish an interim advisory seat (non voting) on Council for a member of Hamilton's urban Indigenous community;

WHEREAS there are governance, legal, and other implications to honouring these requests that the municipality must fully explore before Council formally considers them;

WHEREAS First Nations in Canada have specific and distinct relationships with the Federal and Provincial levels of governments through the Indian Act;

WHEREAS according to the National Association of Friendship Centres, as of 2021, approximately 88% of Indigenous people in Ontario live in urban settings, which means that a majority of Indigenous peoples live their lives with no direct local representation with respect to the services they access most;

WHEREAS City Council approved the Urban Indigenous Strategy (UIS) presented to, endorsed, and fully supported by the General Issues Committee on July 8, 2019 and committed to “having a trusting relationship with Indigenous communities where we communicate and work together appropriately to address the unique needs and issues of Indigenous people”;

WHEREAS, within the UIS, there was direct acknowledgement of ongoing and historical oppression including many unique barriers related to health, poverty, justice, employment, and intergenerational trauma;

WHEREAS City Council has made a commitment to supporting Indigenous rights and history;

WHEREAS Land Theme Action 8 in the UIS, a short term goal meant to be achieved by the City in 1-2 years, reads, “Understand how concepts such as the Doctrine of Discovery affect municipal decision making and develop tools to reform those processes”;

WHEREAS the City of Halifax, Nova Scotia, after approving a motion to its Regional Council on October 23, 2023, is currently investigating and considering the development of an Indigenous council seat, specifically a Mi'kmaw seat; and

WHEREAS the Province of Nova Scotia has set a precedent by the addition of a Provincial seat in their legislature for a Mi'kmaw representative since 1992.

THEREFORE, BE IT RESOLVED:

That City staff in the Indigenous Relations and Legal Services Divisions report back to a future General Issues Committee on recommendations and information related to the following:

- (a) The City's statutory responsibilities to Indigenous communities, the responsibilities of the Provincial and Federal governments, and an identification of any limitations in the Municipal Act and other legislation including an analysis that addresses the requests made by the Circle of Beads to Council on February 14 and June 19, 2024;
- (b) The outstanding actions in the Urban Indigenous Strategy (UIS) that include an identification of any ongoing work towards closer collaboration and involvement throughout the municipal decision making process as it relates to the urban Indigenous community and other Indigenous leaders and representative organizations; and
- (c) The ongoing work the City is doing with respect to Truth and Reconciliation best practices including a scan of the work being done by other municipalities across Canada and ongoing work through the Federation of Canadian Municipalities with respect to urban Indigenous communities and other Indigenous leaders and representative organizations.

(I) GENERAL INFORMATION / OTHER BUSINESS (Item 13)

(i) Amendments to the Outstanding Business List (Item 13.1):

(Spadafora/Nann)

That the amendment to the Outstanding Business List, be approved, as follows:

(a) Items Considered Complete and Needing to be Removed (Item 13.1(a)):

Hamilton Police Services and Hamilton Public Library Surpluses and Deficits

Added: October 5, 2023 at AF&A (Item 11.1)

Completed: June 5, 2024 at GIC (Item 10.5)

Result: MOTION, CARRIED by a vote of 11 to 0, as follows:

| | | |
|-----|---|------------------------------------|
| Yes | - | Mayor Andrea Horwath |
| Yes | - | Ward 1 Councillor Maureen Wilson |
| Yes | - | Ward 2 Councillor Cameron Kroetsch |

**General Issues Committee
Minutes 24-011**

**June 19, 2024
Page 41 of 43**

| | | | |
|--------|---|---------|---------------------------|
| Yes | - | Ward 3 | Councillor Nrinder Nann |
| Yes | - | Ward 4 | Councillor Tammy Hwang |
| Absent | - | Ward 5 | Councillor Matt Francis |
| Yes | - | Ward 6 | Councillor Tom Jackson |
| Yes | - | Ward 7 | Councillor Esther Pauls |
| Yes | - | Ward 8 | Councillor J. P. Danko |
| Absent | - | Ward 9 | Councillor Brad Clark |
| Absent | - | Ward 10 | Councillor Jeff Beattie |
| Absent | - | Ward 11 | Councillor Mark Tadeson |
| Yes | - | Ward 12 | Councillor Craig Cassar |
| Yes | - | Ward 13 | Councillor Alex Wilson |
| Yes | - | Ward 14 | Councillor Mike Spadafora |
| Absent | - | Ward 15 | Councillor Ted McMeekin |

(m) PRIVATE & CONFIDENTIAL (Item 14)

Committee determined that discussion of Item 14.1 was not required in Closed Session; therefore, the matter was addressed in Open Session, as follows:

(i) Closed Session Minutes – June 5, 2024 (Item 14.1)

(Spadafora/Cassar)

That the Closed Session minutes of the June 5, 2024 General Issues Committee meeting, be approved and remain confidential.

Result: MOTION, CARRIED by a vote of 11 to 0, as follows:

| | | |
|--------|---|------------------------------------|
| Yes | - | Mayor Andrea Horwath |
| Yes | - | Ward 1 Councillor Maureen Wilson |
| Yes | - | Ward 2 Councillor Cameron Kroetsch |
| Yes | - | Ward 3 Councillor Nrinder Nann |
| Yes | - | Ward 4 Councillor Tammy Hwang |
| Absent | - | Ward 5 Councillor Matt Francis |
| Yes | - | Ward 6 Councillor Tom Jackson |
| Yes | - | Ward 7 Councillor Esther Pauls |
| Yes | - | Ward 8 Councillor J. P. Danko |
| Absent | - | Ward 9 Councillor Brad Clark |
| Absent | - | Ward 10 Councillor Jeff Beattie |
| Absent | - | Ward 11 Councillor Mark Tadeson |
| Yes | - | Ward 12 Councillor Craig Cassar |
| Yes | - | Ward 13 Councillor Alex Wilson |
| Yes | - | Ward 14 Councillor Mike Spadafora |
| Absent | - | Ward 15 Councillor Ted McMeekin |

(ii) (Spadafora/A. Wilson)

That Committee move into Closes Session for Items 14.2, 14.3, 14.4, and 14.5 pursuant to Section 9.3, Sub-sections (c), and (d) of the City's Procedural By-law 21-021, as amended, and Section 239(2) sub-sections (c), and (d) of the *Ontario Municipal Act, 2001*, as amended, as the subject matter pertains to a proposed or pending acquisition or disposition of land for City or a local board purposes; and labour relations or employee negotiations.

Result: MOTION, CARRIED by a vote of 11 to 0, as follows:

| | | |
|--------|---|------------------------------------|
| Yes | - | Mayor Andrea Horwath |
| Yes | - | Ward 1 Councillor Maureen Wilson |
| Yes | - | Ward 2 Councillor Cameron Kroetsch |
| Yes | - | Ward 3 Councillor Nrinder Nann |
| Yes | - | Ward 4 Councillor Tammy Hwang |
| Absent | - | Ward 5 Councillor Matt Francis |
| Yes | - | Ward 6 Councillor Tom Jackson |
| Yes | - | Ward 7 Councillor Esther Pauls |
| Yes | - | Ward 8 Councillor J. P. Danko |
| Absent | - | Ward 9 Councillor Brad Clark |
| Absent | - | Ward 10 Councillor Jeff Beattie |
| Absent | - | Ward 11 Councillor Mark Tadeson |
| Yes | - | Ward 12 Councillor Craig Cassar |
| Yes | - | Ward 13 Councillor Alex Wilson |
| Yes | - | Ward 14 Councillor Mike Spadafora |
| Absent | - | Ward 15 Councillor Ted McMeekin |

(iii) Repurchase of Land in the City of Hamilton (PED23132(a)) (Ward 10) (Item 14.2)

For disposition of this matter, refer to Item 12.

(iv) Lease Agreement – 35-39 Market Street South, Dundas, ON (PED24095) (Ward 13) (Item 14.3)

For disposition of this matter, refer to Item 13.

(v) Multi Use Path Agreement, City of Hamilton (PED24104) (Ward 8) (Item 14.4)

For disposition of this matter, refer to Item 14.

(vi) Canadian Union of Public Employees Local 1041, Ratification of Collective Agreement (HUR24015) (City Wide) (Added Item 14.5)

For disposition of this matter, refer to Item 15.

(n) ADJOURNMENT (Item 15)

(Spadafora/Jackson)

That there being no further business, the General Issues Committee be adjourned at 6:19 p.m.

Result: MOTION, CARRIED by a vote of 11 to 0, as follows:

- Yes - Mayor Andrea Horwath
- Yes - Ward 1 Councillor Maureen Wilson
- Yes - Ward 2 Councillor Cameron Kroetsch
- Yes - Ward 3 Councillor Nrinder Nann
- Yes - Ward 4 Councillor Tammy Hwang
- Absent - Ward 5 Councillor Matt Francis
- Yes - Ward 6 Councillor Tom Jackson
- Yes - Ward 7 Councillor Esther Pauls
- Yes - Ward 8 Councillor J. P. Danko
- Absent - Ward 9 Councillor Brad Clark
- Absent - Ward 10 Councillor Jeff Beattie
- Absent - Ward 11 Councillor Mark Tadeson
- Yes - Ward 12 Councillor Craig Cassar
- Yes - Ward 13 Councillor Alex Wilson
- Yes - Ward 14 Councillor Mike Spadafora
- Absent - Ward 15 Councillor Ted McMeekin

Respectfully submitted,

Deputy Mayor Tammy Hwang
Chair, General Issues Committee

Angela McRae
Legislative Coordinator
Office of the City Clerk

June 19, 2024

Hamilton City Council
71 Main Street West
Hamilton, ON L8P 4Y5

Dear Members of Hamilton City Council,

We are writing to express our enthusiastic support for Hamilton’s bid to host the upcoming JUNO Awards in 2026 or 2027. As a band proudly formed in Hamilton, it’s an honor to shine a light on a city that has uplifted Arkells since our early years. Having performed in small clubs, to our hometown festival, “The Rally,” at the football stadium, we’ve felt the community’s passion for music every step of the way.

We’re no strangers to witnessing the joy The JUNO Awards bring to music lovers in each host city, and across the country. Hamilton is a city with a rich cultural tapestry and a deep love for the arts - and Hamilton always rises to the occasion: with no shortage of talent to showcase its vibrant music scene, unique venues, and community passion.

We have seen how events like The Rally & The Grey Cup have energized our city, bringing people together and creating lasting memories. Like these events, The JUNO Awards would bring a welcomed boost to local businesses, while also inspiring future generations of musicians.

Over our career we’ve been lucky to celebrate and collaborate alongside the amazing teams at CARAS and The JUNO Awards, creating lasting memories that have played a pivotal role in our growth as a band. We’ve had the pleasure of attending and performing at The JUNO Awards across the country – In Ottawa, London, Vancouver, Toronto, Edmonton St. John’s, and the last time they touched down in Hamilton, nearly 10 years ago. It’s always been a highlight to celebrate Canada’s vibrant music scene alongside our peers, and equally so getting the opportunity to connect with fans excited to celebrate their hometown and welcome us in.

We’re confident The JUNO Awards would thrive in Hamilton, and look forward to celebrating Canadian music at home.

Sincerely,



Arkells

From: Kelly Oucharek

Sent: July 2, 2024 4:36 PM

To: Reddy, Rj <Ranjeni.Reddy@hamilton.ca>; Kroetsch, Cameron <Cameron.Kroetsch@hamilton.ca>; clerk@hamilton.ca; Blake, Danielle <Danielle.Blake@hamilton.ca>; Mater, Grace <Grace.Mater@hamilton.ca>

Subject: Road allowance

External Email: Use caution with links and attachments

Hi RJ

We spoke last year largely regarding property lines of CN on Strachan

I was referred to you by Shannon in MLE to ask about the road allowance for the same street.

It is important to me because the exclusion of Strachan from the protocol is now being used by other wards as a reason to exempt other parks and spaces.

I think PUBLIC clarity on this is important.

While I don't believe tents should

Be in any parks in residential

Neighbourhoods, I also don't agree with this exemption being used by other wards to justify clearing tents from their parks, Especially if Strachan is exempt based on the criteria below and it does not need an exemption.

A) measurements of road allowance (20m??)

B) distance from paths of 5m

C) distance from CN property of 10m

Can you advise where the road allowance begins roughly on strachan?

I do have access to a Measuring device and based on what I know only see a very narrow swath of land on 3 blocks that may be allowed (minus road allowance distances as I did not know what that was)

I understand measurements were made last week by your department.

I will attach my (very rough) estimates of available property minus road allowances

Looking forward to your response

Kelly Oucharek

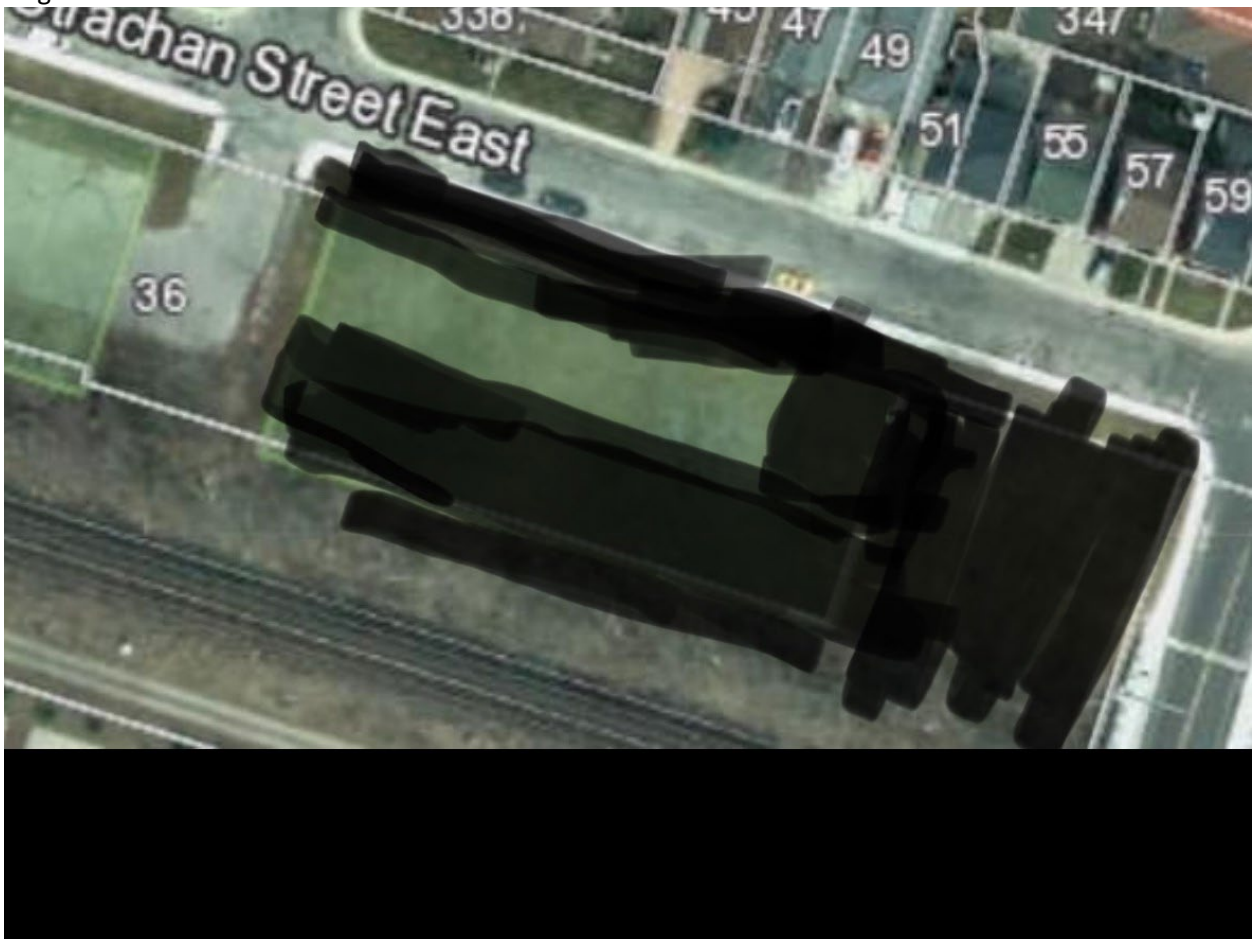
Bay to Macnab



Macnab to James

Similar 2m distance available

Hughson to John



Submitted on Wed, 07/03/2024 - 09:44

Submitted by: Anonymous

Submitted values are:

Committee Requested

Committee
General Issues Committee

Will you be delegating in-person or virtually?
In-person

Will you be delegating via a pre-recorded video?
No

Requestor Information

Requestor Information
Nicole Barron



Preferred Pronoun
she/her

Reason(s) for delegation request
I would like to speak on the issue of Encampment Protocol by law exemption for Southam Park and Sam Lawrence Park.

Will you be requesting funds from the City?
No

Will you be submitting a formal presentation?
No

Submitted on Mon, 05/27/2024 - 22:39

Submitted by: Anonymous

Submitted values are:

Committee Requested

Committee
General Issues Committee

Will you be delegating in-person or virtually?
Virtually

Will you be delegating via a pre-recorded video?
No

Requestor Information

Requestor Information
Hafeez Hussain

Preferred Pronoun
he/him

Reason(s) for delegation request
Putting Taxpayers First - Navigating City Hall

Navigating City Hall is quite complex, and I have identified issues in which city departments do not collabrate effectively to better service residents needs. I would like to delegate a request on ways Hamilton can use agility in having taxpayers navigate city hall more effectively.

Will you be requesting funds from the City?
No

Will you be submitting a formal presentation?
Yes

Submitted on Tue, 06/11/2024 - 12:24

Submitted by: Anonymous

Submitted values are:

Committee Requested

Committee

General Issues Committee

Will you be delegating in-person or virtually?

In-person

Will you be delegating via a pre-recorded video?

No

Requestor Information

Jelena Vermilion [she/her]

Sex Workers' Action Program (SWAP) Hamilton

SWAPHamilton@gmail.com

Preferred Pronoun

she/her

Reason(s) for delegation request

I wish to speak to the June 12th item 6.2, City of Hamilton Integrity Commissioner's Report Regarding Private Complaint re: Councillor Danko Tweet (Re) - DGB-HamiltonICI-2024-01, May 27, 2024. via oral submission.

Will you be requesting funds from the City?

No

Will you be submitting a formal presentation?

No



**CLEANLINESS AND SECURITY IN THE DOWNTOWN CORE
TASK FORCE
CLERK'S REPORT 24-003**

2:00 p.m.
Thursday, June 13, 2024
Room 192/193
Hamilton City Hall
71 Main Street West

Pursuant to Section 5.4(5) of the City of Hamilton's Procedural By-law 21-021, as amended, quorum had not been achieved within 30 minutes after the time set for the Cleanliness and Security in the Downtown Core Task Force meeting, therefore, the Legislative Coordinator to the Committee noted the names of those in attendance.

Pursuant to Sections 5.4(7) and (8) of the City of Hamilton's Procedural By-law 21-021, as amended, the Chair decided to proceed informally to hear the scheduled presentations and allowed those in attendance to discuss items of interest.

The meeting stood adjourned at 3:00 p.m.

Present: Councillor C. Kroetsch, S. Braithwaite, E. Walsh


Absent
with Regrets: Councillor M. Wilson – City Business
H. Caplette, K. Roe, E. Wakeford

Respectfully submitted,

Carrie McIntosh
Legislative Coordinator



INFORMATION REPORT

| | |
|---------------------------|--|
| TO: | Mayor and Members General Issues Committee |
| COMMITTEE DATE: | July 8, 2024 |
| SUBJECT/REPORT NO: | 2023 Municipal Tax Competitiveness Study (FCS24012) (City Wide) |
| WARD(S) AFFECTED: | City Wide |
| PREPARED BY: | Ailish Brooke (905) 546-2424 Ext. 6875 Gloria Rojas (905) 546-2424 Ext 6247 |
| SUBMITTED BY: | Kirk Weaver Acting Director, Financial Planning, Administration and Policy Corporate Services Department |
| SIGNATURE: |  |

COUNCIL DIRECTION

Not Applicable

INFORMATION

Executive Summary

The City of Hamilton (the City) has participated in an annual tax competitiveness study since 2001. Report FCS24012 provides information for 2023 with comparison to prior years and other municipal comparators based on proximity and population. The comparator groups will vary slightly year over year due to changes in the participating municipalities and populations. All comparative measures presented in Report FCS24012 are presented based on the comparators identified in Appendix "A" to Report FCS24012.

Overall, since 2015, the data shows that Hamilton's relative tax burden has generally decreased. However, it is noted that, in the last two years, the City's relative tax burden has increased slightly relative to the comparator groups.

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**SUBJECT: 2023 Municipal Tax Competitiveness Study (FCS24012) (City Wide) –
Page 2 of 13**

Residential: While the City's property taxes in the residential property class are considered high overall, they have continued to converge with comparator groups. Based on data from 2022 and 2023, Hamilton's competitiveness in the residential property class is decreasing. In 2015, Hamilton's detached bungalow property taxes were 17.57% higher than the 10 most proximate municipalities. In 2023, the difference was 12.38%. It is noted that this represents an increase from the lowest point achieved in 2021 where Hamilton's detached bungalow property taxes were 9.35% higher than the 10 most proximate municipalities.

The City has a residential property tax burden of 4.56% of the average household income and an effective residential tax rate of 1.33% in 2023 which represents a decrease from 1.38% in 2015 and an increase from the low achieved of 1.19% in 2020. The effective residential property tax rate is a representation of the tax rate as a percentage of property value.

Commercial: The City has a mid-range competitiveness in the commercial property class when examining the taxes paid for office buildings. Taxes paid for office buildings in Hamilton (\$3.47 / square foot on average) remain lower than the average of the 10 most proximate municipalities (\$3.52 / square foot) and the average of the municipalities with the most comparable populations (\$3.76 / square foot), though the City's competitiveness in this property class has decreased in 2023.

Industrial: Hamilton's competitiveness has been improving for the industrial property class, as the taxes paid per square foot in 2023 were 17.86% higher than the 10 most proximate municipalities which is an improvement from being 32.16% higher in 2015. However, taxes for the industrial property class in Hamilton are 60.00% higher than the overall average. The City's property taxes are very competitive in the large industrial property class at 26.58% below the 10 most proximate municipalities in 2023 which is consistent with results from previous years.

Non-Residential versus Residential Assessment Split: Hamilton's assessment is comprised primarily of residential properties. The proportion of non-residential assessment as a percentage of the total assessment is 12.02% and the residential assessment as a percentage of the total assessment is 87.98%. This translates to a large tax burden borne by the residential property class. Hamilton's proportion of non-residential assessment is in the mid-range of the 10 most proximate municipalities.

Analysis

The City of Hamilton participates annually in the Municipal Study conducted by BMA Management Consulting Inc. This study examines the relative property tax competitiveness of 136 municipalities in Ontario for 2023 (132 municipalities took part in 2022).

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**SUBJECT: 2023 Municipal Tax Competitiveness Study (FCS24012) (City Wide) –
Page 3 of 13**

Report FCS24012 provides an overview of the City of Hamilton's tax burden in 2023 and preceding years relative to comparator municipalities. The complete Municipal Study has been made available through the City's website:

(<https://www.hamilton.ca/home-neighbourhood/property-taxes/understanding-property-tax/municipal-tax-competitiveness-study>).

Staff has conducted an analysis of the City of Hamilton's tax burden relative to two primary comparator municipality groups, one based on population similarity and the other, geographic proximity. The comparator groups are crucial to this analysis as they offer a benchmark to effectively measure and understand Hamilton's overall tax competitiveness, allowing for more nuanced comparisons and conclusions. Proximity and population are effective comparator groups as they account for the geographical factors and size-related needs and challenges, respectively, which can significantly influence a municipality's overall tax competitiveness.

The 30 participating municipalities with the most similar population to the City of Hamilton were selected for the population similarity comparator group. The 10 most proximate municipalities to the City of Hamilton participating in the Municipal Study were selected for the geographic proximity comparator group. Appendix "A" to Report FCS24012 lists the municipalities included in each comparator group. The comparator groups will vary slightly year over year due to changes in the participating municipalities and populations. All comparative measures presented in Report FCS24012 are presented based on the comparators identified in Appendix "A" to Report FCS24012 and prior years may differ from previous reports as a result.

The objective of Report FCS24012 is to identify general trends in the municipal tax competitiveness of the City of Hamilton. Several factors impact a municipality's tax burden and many municipalities included in the Study are affected differently. Factors that influence the tax burden may include:

- Variations in the specific type of sample properties included in the Study
- Tax policies (e.g., tax ratios, Provincial levy restrictions on the Multi-Residential, Commercial and Industrial property classes)
- Optional property classes, area rating policies
- Non-uniform education tax rates in the non-residential property classes
- Differences in the level of municipal service provided
- Municipal access to other sources of revenue (provincial subsidies, gaming and casino revenue, etc.)

Report FCS24012 examines Hamilton's relative tax burden in the Residential, Multi-Residential, Commercial and Industrial property classes. Overall, the data suggests that Hamilton's relative tax competitiveness has improved over the last 10 years but progress has slowed in recent years.

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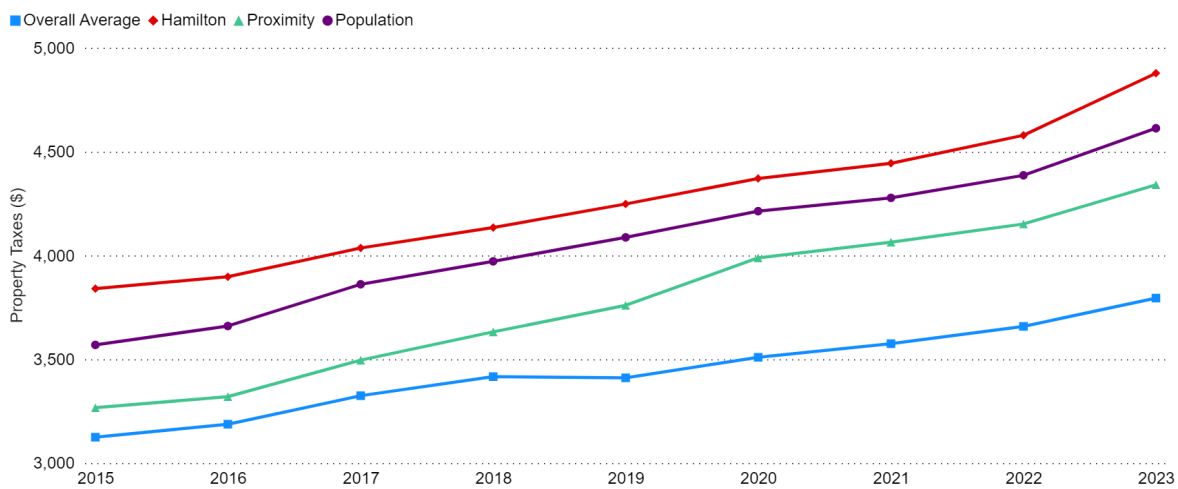
**SUBJECT: 2023 Municipal Tax Competitiveness Study (FCS24012) (City Wide) –
Page 4 of 13**

Residential Property Class

Tax Competitiveness for the residential property class is represented by the taxes paid on a detached bungalow. Figure 1 to Report FCS24012 depicts the relative stability of Hamilton's residential property taxes as depicted by a detached bungalow property in relation to the comparator groups. In 2015, Hamilton's taxes were 17.57% higher than the proximity comparator group, whereas in 2023, the difference had decreased to 12.38% (though this is up from the lowest difference of 9.35% in 2021). In 2023, Hamilton's taxes for a detached bungalow were 5.75% higher than municipalities with comparable populations and 28.54% higher than the overall average of all study participants.

The Municipal Study has categorized Hamilton's residential property taxes as high in comparison to other study participants.

Figure 1: Residential Property Taxes – Detached Bungalow



The effective residential property tax rate is a representation of the tax rate as a percentage of property value. This indicator demonstrates the capacity municipalities may have to increase taxes. Those with the lowest effective property tax rates have the greatest capacity while those at the higher end have less capacity. Figure 2 to Report FCS24012 depicts the year-to-year relative stability of Hamilton's total effective tax rate, which was 1.33% in 2023 and had a slight downward trend between 2017 and 2020 with an uptick in recent years.

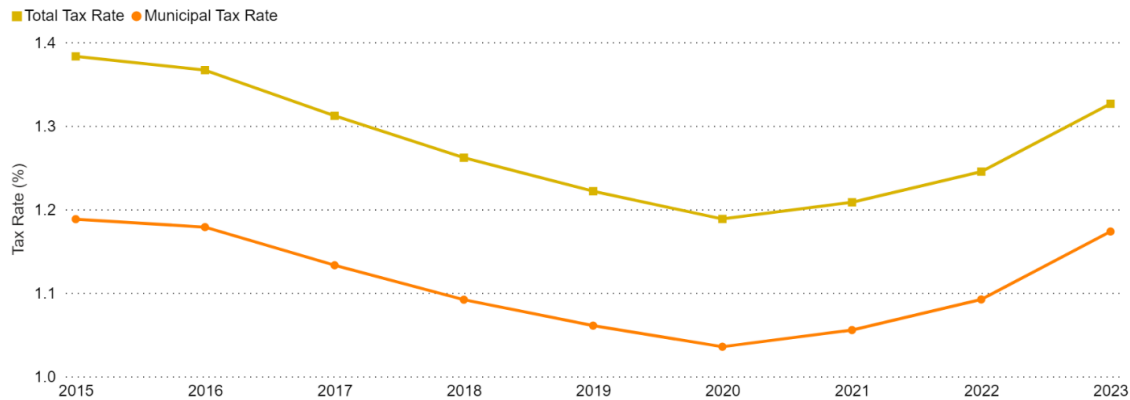
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SUBJECT: 2023 Municipal Tax Competitiveness Study (FCS24012) (City Wide) – Page 5 of 13

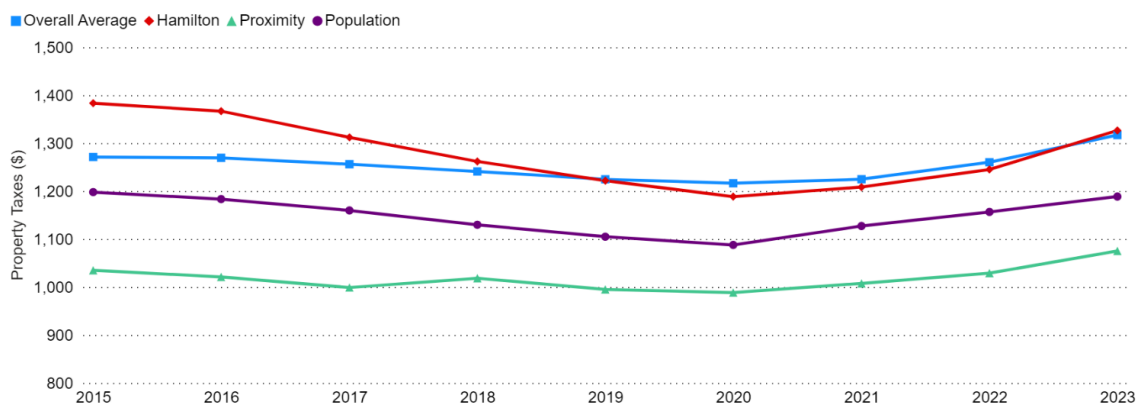
Figure 2: Effective Residential Property Tax Rate – Hamilton



Residential Property Taxes per \$100,000 of Assessed Value

Figure 3 to Report FCS24012 depicts Hamilton’s average residential property taxes for every \$100,000 of assessed value. This measure offers a reliable comparison of the tax burden across municipalities by controlling for differences between municipalities in assessed values and standardizing the taxes to a fixed property assessment value. Hamilton’s residential taxes per \$100,000 of assessed value had been steadily trending down since 2015 with an increase since 2021. As of 2023, Hamilton’s residential taxes per \$100,000 of assessed value remain 23.37% higher than proximity comparators and 11.59% higher than population comparators. Between 2019 and 2022, the residential property taxes for every \$100,000 of assessed value were below the overall average of study participants but surpassed the average in 2023 and is currently, 0.72% higher than the overall average. It is important to note that the Province has not had a reassessment since 2016 since the reassessment planned for 2020 was postponed. The 2024 Budget for the Province announced that the reassessment would continue to be postponed.

Figure 3: Residential Property Taxes per \$100,000 of Assessed Value



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**SUBJECT: 2023 Municipal Tax Competitiveness Study (FCS24012) (City Wide) –
Page 6 of 13**

Residential Property Taxes as a Percentage of Income

Average household income is an indication of a community's ability to pay for services. As shown in Figure 4 to Report FCS24012, Hamilton's residential property taxes represent a burden of 4.56% of the average household income of approximately \$111,188. This is a decrease from 2022 where residential property taxes represented 4.73% of average household income, this change is due to an increase of \$10,762 in the average household income since 2022. The overall average household income of all 2023 study participants is approximately \$121,637 with an average residential property tax burden of 3.64%.

Figure 4: Residential Property Taxes and Average Household Income – Hamilton

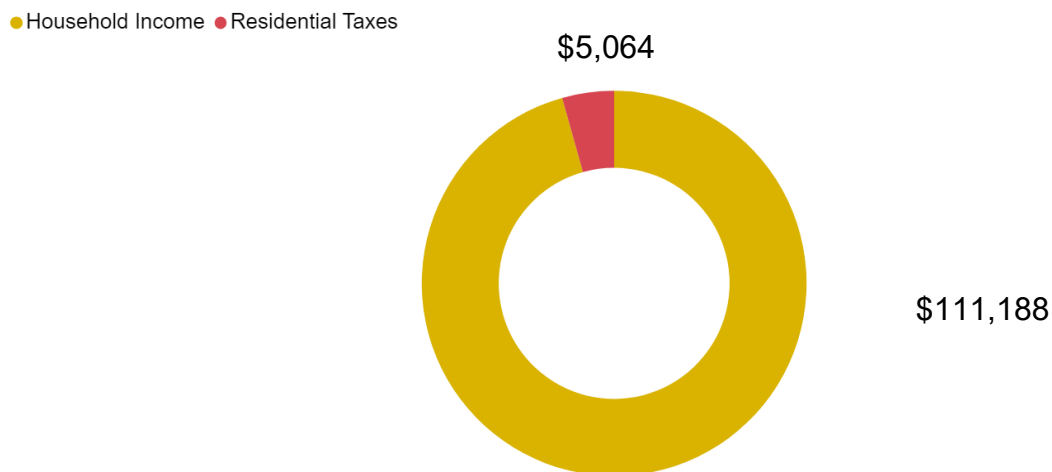


Figure 5 to Report FCS24012 compares Hamilton's residential property tax burden to municipalities with the most similar average household incomes and demonstrates that even when adjusting for household income, Hamilton continues to have one of the highest residential property tax burdens as the average for these municipalities is 3.79%.

Residential Property Taxes as a Percentage of Income is a measure that can be difficult for municipalities to change as income is a long-term factor influenced by broader economic conditions. To improve the measure of residential property tax as a percentage of average household income, expenditures would need to be reduced (possibly impacting services to residents) or incomes would need to increase, as demonstrated in 2023 compared to 2022.

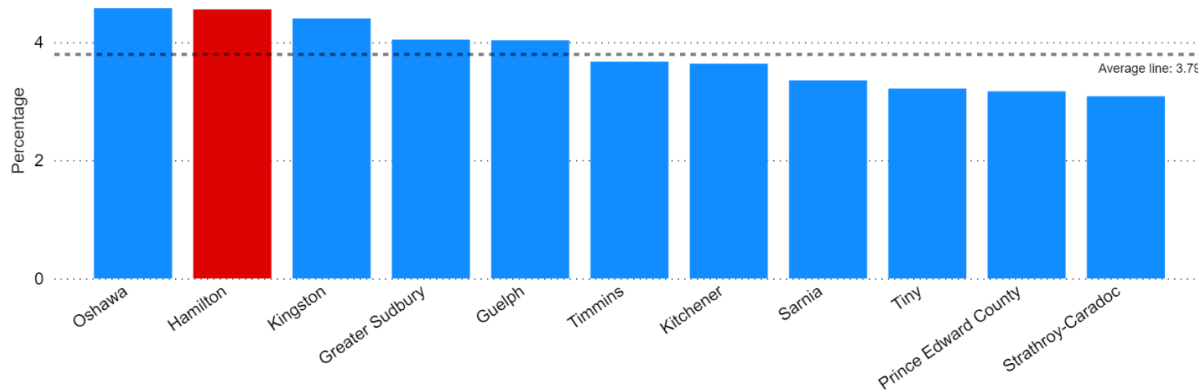
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**SUBJECT: 2023 Municipal Tax Competitiveness Study (FCS24012) (City Wide) –
Page 7 of 13**

**Figure 5: Residential Property Taxes as a Percentage of Household Income
Municipalities with similar Household incomes to Hamilton**



Hamilton made progress towards being more competitive in the residential property class as a result of the relatively low tax increases passed by City Council through 2022 (2022 increase of 2.2%; 2021 increase of 1.9%; 2020 increase of 2.9%), despite the City continuing to be negatively impacted by the Provincial levy restrictions on the Industrial and Multi-Residential property classes. Provincial legislation passed in 2022 has resulted in substantial increases to tax rates in recent years, as demonstrated by the 5.8% property tax increase in 2023 and the 5.79% increase in 2024. The 2024-2027 Multi-year forecast indicates a continuation of this trend in the coming years.

It is important to note that the costs of providing provincially mandated services and legislated requirements have escalated since 2019. The municipal cost share between the Municipal, Provincial and Federal governments has nearly doubled since 2019 while Federal and Provincial funding has increased by less than 30%. Additional information can be found in report “2024 Tax Supported Budget and Financing Plan (FCS24002)” (<https://pub-hamilton.escrimemeetings.com/filestream.ashx?DocumentId=391907>)

Multi-Residential Property Taxes

The tax competitiveness for the broader multi-residential property class is measured by taxes imposed on high-rise apartment buildings. Figure 6 to Report FCS24012 depicts property taxes for high-rise apartments on a per unit basis. Hamilton’s property taxes in this class are converging with the overall study average and comparator groups. The average of each comparator group has been increasing as Hamilton trends downwards. Hamilton’s taxes are currently 11.77% above the proximity comparator group (which is down from 16.48% in 2022), 7.84% below the population comparator group and 2.12% above the overall average.

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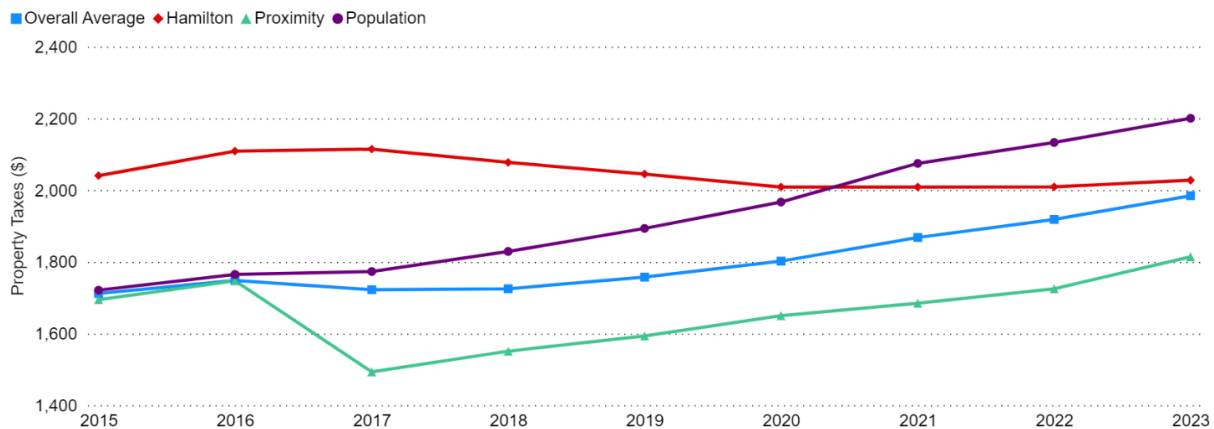
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**SUBJECT: 2023 Municipal Tax Competitiveness Study (FCS24012) (City Wide) –
Page 8 of 13**

Ongoing reductions in the tax burden of the multi-residential property class are expected due to the 2017 legislation enacted by the Province of Ontario to freeze the tax burden for multi-residential properties in municipalities where the tax ratio is above 2.0. As of 2023, the multi-residential tax ratio in Hamilton was 2.2174. Additional information on the multi-residential property class is available in Report FCS18002, “Update Respecting Multi-Residential Taxation”.

The Municipal Study has categorized Hamilton as having mid-range property taxes for the multi-residential property class in comparison to the overall average of study participants.

Figure 6: Multi-Residential Property Taxes – High-Rise Apartment



Commercial Property Class

There are several challenges to consider when measuring the competitiveness of the Commercial property class across the Province. Challenges due to the evolving economic landscape include:

- Closure of major anchor retailers
- Entry of new, high-end international retailers into the Canadian marketplace
- Changing shopping patterns of Canadian consumers (including online shopping)
- Volume of appeals filed by owners / operators

Figure 7 to Report FCS24012 summarizes the dollar value of the property taxes per square foot imposed for neighbourhood shopping centres. Neighbourhood shopping centres have been defined as small centres which are comprised of retail tenants who cater to everyday needs (including pharmacies, convenience stores, hardware stores etc.) and range in size from approximately 4,000 to 100,000 square feet.

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SUBJECT: 2023 Municipal Tax Competitiveness Study (FCS24012) (City Wide) – Page 9 of 13

Hamilton’s property taxes per square foot were stable between 2015 and 2022 (with a slight increase in 2023), increasing only 3.34% while the overall average increased 13.86% in the same time period. Hamilton’s taxes per square foot in 2023 were 31.04% higher than the proximity comparator group which is significantly lower than in 2015 when they were 51.64% higher.

Figure 7: Commercial Property Taxes – Neighbourhood Shopping Centre

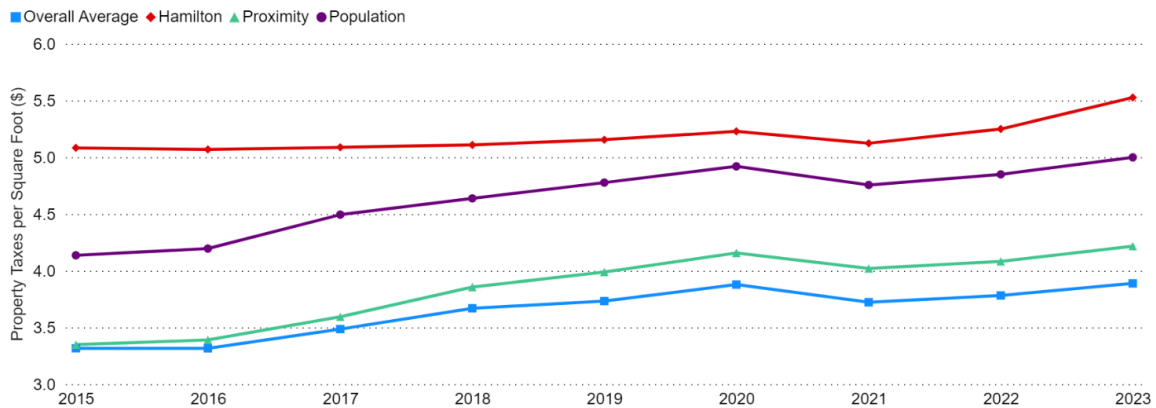
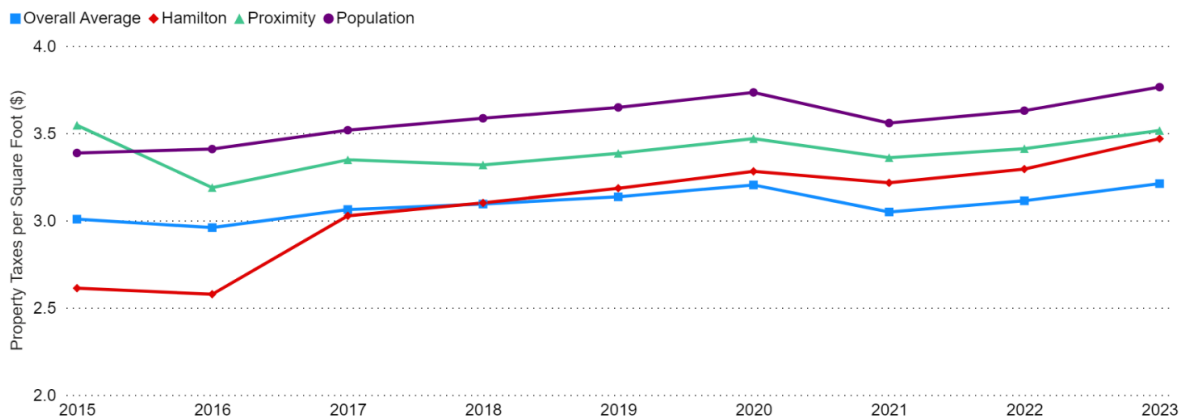


Figure 8 to Report FCS24012 summarizes the dollar value of the property taxes per square foot of gross leasable area in office buildings. Office building data is focused on buildings in prime locations within each municipality. Hamilton’s property taxes for this property type are competitive in comparison to proximate municipalities being 1.42% lower than the proximity comparator group in 2023 (down from 3.52% in 2022) and 6.38% lower than the population group. Hamilton’s property taxes in this category first surpassed the overall average in 2018 and remains 8.10% higher than the overall average in 2023.

Figure 8: Commercial Property Taxes – Office Building



**SUBJECT: 2023 Municipal Tax Competitiveness Study (FCS24012) (City Wide) –
Page 10 of 13**

Industrial and Large Industrial Property Class

Figure 9 to Report FCS24012 summarizes the dollar value of property taxes per square foot in the industrial property class. Buildings in the industrial property class are less than 125,000 square feet. Since 2015, the industrial taxes in Hamilton and the overall average have been relatively stable. In 2023, Hamilton's industrial taxes per square foot was 17.86% higher than the proximity comparator group and 25.12% higher than the population group. The general trend is improving for the City in this class as, in 2015, Hamilton's taxes were 32.16% higher than the proximity comparator group. Hamilton's industrial taxes are, however, 60.00% higher than the overall average.

Figure 9: Industrial Property Taxes – Industrial

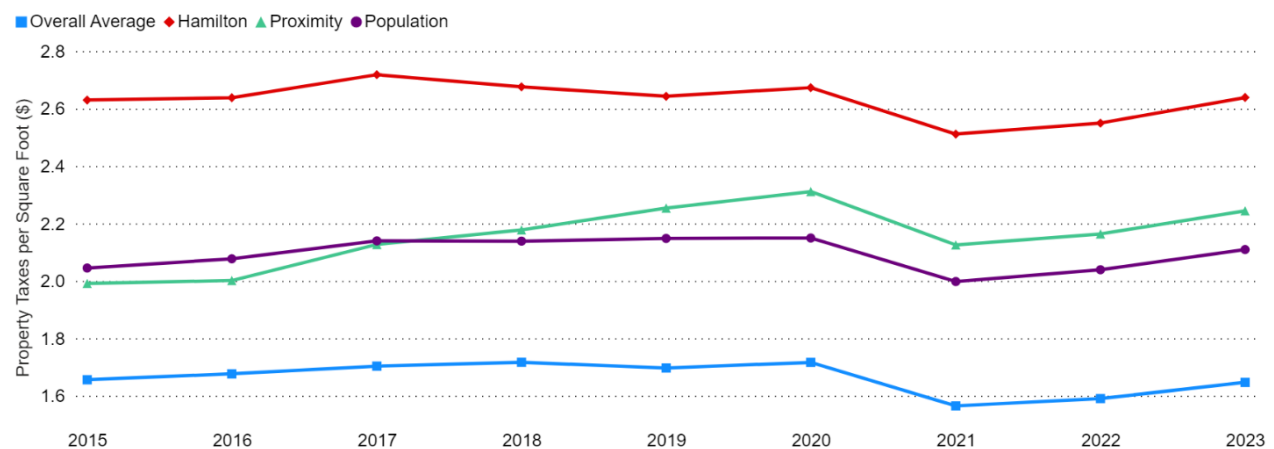


Figure 10 to Report FCS24012 summarizes the dollar value of property taxes imposed per square foot for buildings in the large industrial property class. Large industrial buildings are greater than 125,000 square feet. Hamilton is very competitive in the large industrial property class where Hamilton's tax rate is below the comparator groups and has been at or below the overall average since data is available in 2015. In 2023, Hamilton's tax rate was 26.58% below the proximity comparator group. The slight downward trend for Hamilton and all comparator groups between 2020 and 2021 is due to the standardization of Business Education Taxes that began in 2021. Since the low in 2021, Hamilton's tax rate has increased 5.46%.

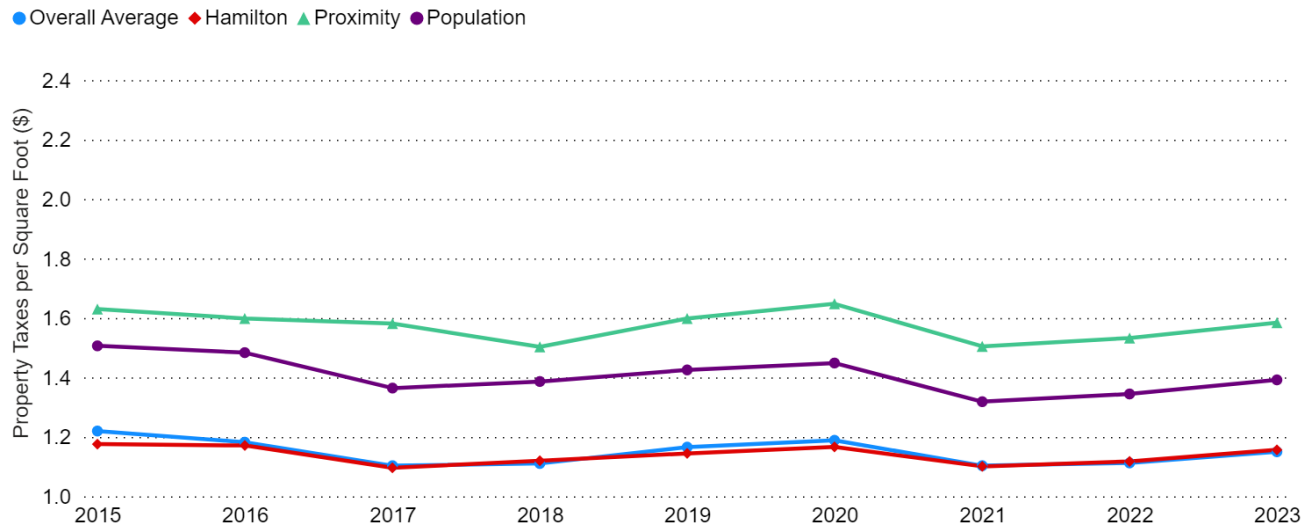
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**SUBJECT: 2023 Municipal Tax Competitiveness Study (FCS24012) (City Wide) –
Page 11 of 13**

Figure 10: Industrial Property Taxes – Large Industrial



The gap between the comparators and Hamilton can be attributed to a variety of factors including the overall decline of the manufacturing industry in Ontario which has left many municipalities with a reduced industrial assessment base. In addition, successful appeals of assessment contribute to a reduced assessment base. Additional details on the quantity and results of assessment appeals in the City can be found in Report FCS23022, “Annual Assessment Appeals as of December 31, 2022”. Details of appeals during 2023 will be available later in the year.

Residential versus Non-Residential Split

Hamilton’s proportion of non-residential assessment as a percentage of the total assessment is 12.02% and the residential assessment as a percentage of the total assessment is 87.96%. The non-residential assessment percentage figure for 2023 is lower than most comparator groups as shown in Figures 11 and 12 to Report FCS24012. This translates to a larger proportional tax burden borne by the residential property class than in other municipalities.

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**SUBJECT: 2023 Municipal Tax Competitiveness Study (FCS24012) (City Wide) –
Page 12 of 13**

Figure 11: Non-Residential Assessment as a Percentage of Total Assessment

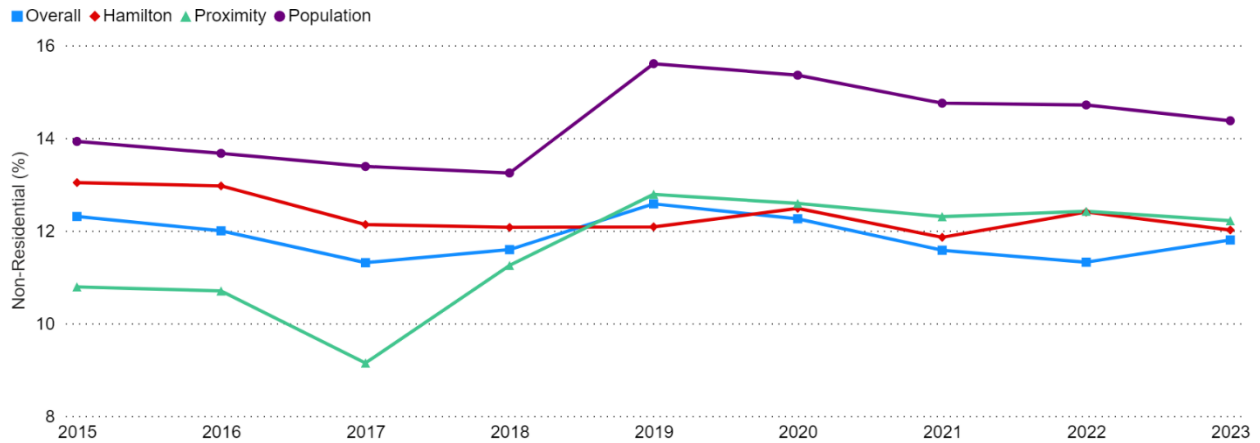
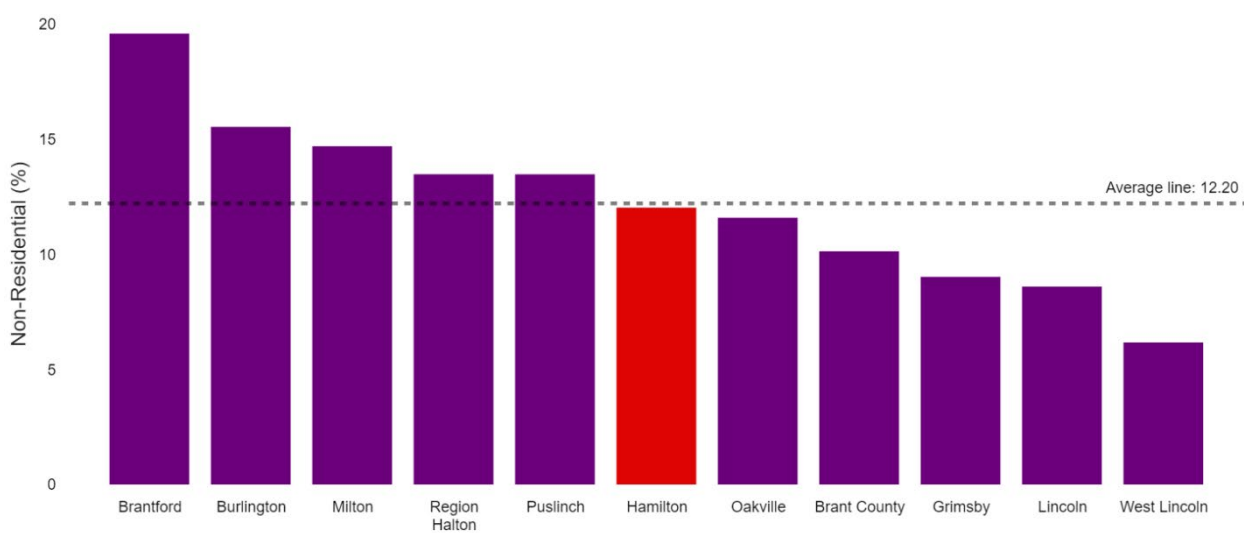


Figure 12: Non-Residential Assessment as a Percentage of Total Assessment – Proximity Comparators



According to Report FCS24014, “2023 Assessment Growth” the City experienced an assessment growth of 1.8%, which is the highest the City has recorded. While the residential property class continues to be the main driver (1.0% growth), the non-residential property classes are experiencing continuous growth recording increases of 0.4% in 2021, 0.6% in 2022 and 0.8% in 2023. However, it takes a significant value of non-residential assessment to have an impact on the residential versus non-residential split and the non-residential assessment would need to outpace the growth of the residential class for a number of years to see a significant change on the trend.

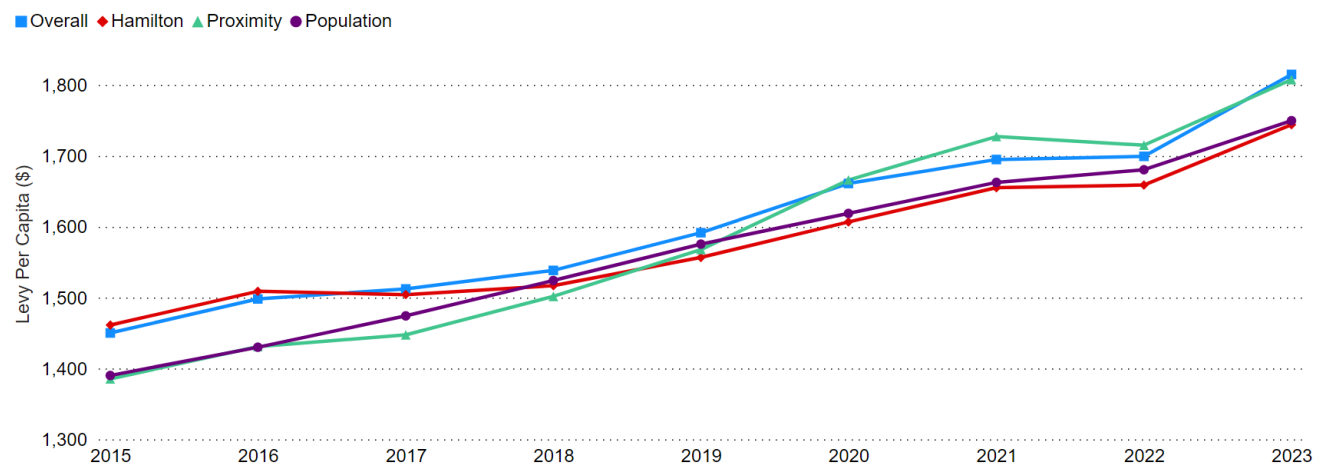
**SUBJECT: 2023 Municipal Tax Competitiveness Study (FCS24012) (City Wide) –
Page 13 of 13**

Net Levy per Capita

The net levy per capita reflects the total levy needed to provide municipal services on a per person basis. However, this metric does not assess the effectiveness or value of these services and it is not a direct comparison due to factors like service types, demographic differences and residential versus non-residential split. A rise in per capita spending could suggest that service costs are surpassing the community's financial capacity, particularly when such spending grows more rapidly than the combined personal income of the residents. Hamilton's net levy per capita is below that of all comparator groups as presented in Figure 13. The net levy per capita in Hamilton has increased 19.35% between 2015 and 2023 while the overall average has increased 25.15% over the same period.

The Municipal Study has categorized Hamilton as having a mid-range net levy per capita in comparison to the overall average of study participants.

Figure 13: Net Levy per Capita



APPENDICES AND SCHEDULES ATTACHED

Appendix "A" to Report FCS24012 – Comparator Groups

AB/GR/dt

Comparator Groups

Geographic Proximity

The 10 most proximate municipalities to the City of Hamilton participating in the Municipal Study were selected for the geographic proximity comparator group.

The geographic proximity comparator group contains the following municipalities, listed alphabetically:

- Brant County
- Brantford
- Burlington
- Grimsby
- Lincoln
- Milton
- Oakville
- Puslinch
- Region Halton
- West Lincoln

Population Similarity


The 30 participating municipalities with the most similar population to the City of Hamilton were selected for the population similarity comparator group. The City of Hamilton’s population for the purposes of this study is 613,259.

The population similarity comparator group contains the following municipalities listed alphabetically:

- Ajax (136,789)
- Barrie (159,067)
- Brampton (733,134)
- Burlington (199,630)
- Cambridge (149,142)
- Essex County (456,554)
- Greater Sudbury (174,355)
- Guelph (157,178)
- Kingston (141,622)
- Kitchener (285,878)
- London (463,538)
- Markham (367,202)
- Middlesex County (548,508)
- Milton (149,100)
- Mississauga (796,016)
- Oakville (236,972)
- Oshawa (190,463)
- Ottawa (1,114,314)
- Region Durham (750,654)
- Region Halton (652,191)
- Region Niagara (509,472)
- Region Waterloo (644,745)
- Richmond Hill (226,953)
- Simcoe County (378,908)
- St. Catharines (145,562)
- Thunder Bay (114,707)
- Vaughan (366,138)
- Waterloo (135,474)
- Whitby (149,597)
- Windsor (250,538)



CITY OF HAMILTON
PLANNING AND ECONOMIC DEVELOPMENT DEPARTMENT
Economic Development Division

| | |
|---------------------------|---|
| TO: | Mayor and Members General Issues Committee |
| COMMITTEE DATE: | July 8, 2024 |
| SUBJECT/REPORT NO: | Stoney Creek Village Business Improvement Area Changes to Board of Management (PED24111) (Ward 5) |
| WARD(S) AFFECTED: | Ward 5 |
| PREPARED BY: | Cristina Geissler (905) 546-2424 Ext. 2632 |
| SUBMITTED BY: | Norm Schleeahn Director, Economic Development Planning and Economic Development Department |
| SIGNATURE: |  |

RECOMMENDATION

That the following individual be removed from the Stoney Creek Village Business Improvement Area Board of Management:

- (a) Natasha Guidi (Trinity Natural Health);
- (b) Suzanne Glinka (The Lucky Gem);

That the following individuals be appointed to the Stoney Creek Village Street Business Improvement Area Board of Management:

- (a) Anita Sharma (Building New Paths);
- (b) Kyle O'Connor (Stoney Creek Physiotherapy);
- (c) Paulina Yousef (Village Creek Property Management);
- (d) Roman Marcone (Halo Music);
- (e) Nick Goomber (Capital Gate Development);

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SUBJECT: Stoney Creek Village Business Improvement Area Changes to Board of Management (PED24111) (Ward 5) - Page 2 of 3

(f) Lana Flinn (StoHo).

EXECUTIVE SUMMARY

Changes to Board Members to the Stoney Creek Village Business Improvement Area Board of Management that includes removal of two Directors and replacing with six Directors adjusting their current compliment from nine to thirteen Directors.

Alternatives for Consideration – Not Applicable

FINANCIAL – STAFFING – LEGAL IMPLICATIONS

Financial: Not Applicable.

Staffing: Not Applicable.

Legal: The *Municipal Act 2001*, Sections 204-215 governs Business Improvement Areas. Section (204) Subsection (3) stipulates “A Board of Management shall be composed of, (a) one or more Directors appointed directly by the Municipality; and (b) the remaining Directors selected by a vote of the membership of the improvement area and appointed by the Municipality”. Section 204 Subsection (12) stipulates “...if a vacancy occurs for any cause, the Municipality may appoint a person to fill the vacancy for the unexpired portion of the term and the appointed person is not required to be a member of the improvement area.”

HISTORICAL BACKGROUND

A meeting of the Board of Management of the Stoney Creek Village Business Improvement Area took place on May 15, 2024. At this meeting, the membership received the resignations of Natasha Guidi and Suzanne Glinka from the positions of Director on the Board of Management. At this same meeting the Board approved the appointment of Anita Sharma, Kyle O’Connor, Paulina Yousef, Roman Marcone, Nick Goomber and Lana Flinn the positions of Director on the Board of Management to replace the above-mentioned resignations.

POLICY IMPLICATIONS AND LEGISLATED REQUIREMENTS

Not Applicable.

RELEVANT CONSULTATION

Not Applicable.

**SUBJECT: Stoney Creek Village Business Improvement Area Changes to Board
of Management (PED24111) (Ward 5) - Page 3 of 3**

ANALYSIS AND RATIONALE FOR RECOMMENDATION

Not Applicable.

ALTERNATIVES FOR CONSIDERATION

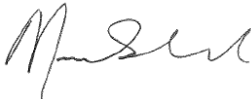
Not Applicable.

APPENDICES AND SCHEDULES ATTACHED

Not Applicable.



CITY OF HAMILTON
PLANNING AND ECONOMIC DEVELOPMENT DEPARTMENT
Economic Development Division

| | |
|---------------------------|--|
| TO: | Mayor and Members General Issues Committee |
| COMMITTEE DATE: | July 8, 2024 |
| SUBJECT/REPORT NO: | Westdale Village Business Improvement Area Changes to Board of Management (PED24119) (Ward 1) |
| WARD(S) AFFECTED: | Ward 1 |
| PREPARED BY: | Cristina Geissler (905) 546-2424 Ext. 2632 |
| SUBMITTED BY: | Norm Schleeahn Director, Economic Development Planning and Economic Development Department |
| SIGNATURE: |  |

RECOMMENDATION

That the following individuals be removed from the Westdale Village Business Improvement Area Board of Management:

- (a) Isha Soni (Pizzaiolo Westdale);
- (b) Biyao Hu (Second Cup Westdale);

That the following individual be appointed to the Westdale Village Street Business Improvement Area Board of Management:

Mohammad Emami (Nannaa Persian Eatery).

EXECUTIVE SUMMARY

Changes to Board Members to the Westdale Village Business Improvement Area Board of Management that includes removal of two Directors and replacing with one Director, adjusting their current compliment from nine to eight Directors.

Alternatives for Consideration – Not Applicable

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SUBJECT: Westdale Village Business Improvement Area Changes to Board of Management (PED24119) (Ward 1) - Page 2 of 3

FINANCIAL – STAFFING – LEGAL IMPLICATIONS

Financial: Not Applicable.

Staffing: Not Applicable.

Legal: The *Municipal Act 2001*, Sections 204-215 governs Business Improvement Areas. Section (204) Subsection (3) stipulates “A Board of Management shall be composed of, (a) one or more Directors appointed directly by the Municipality; and (b) the remaining Directors selected by a vote of the membership of the improvement area and appointed by the Municipality”. Section 204 Subsection (12) stipulates “...if a vacancy occurs for any cause, the Municipality may appoint a person to fill the vacancy for the unexpired portion of the term and the appointed person is not required to be a member of the improvement area.”

HISTORICAL BACKGROUND

A meeting of the Board of Management of the Westdale Village Business Improvement Area took place on April 4, 2024. At this meeting, the membership received the resignations of Isha Soni and Biyao Hu from the positions of Director on the Board of Management. At this same meeting the Board approved the appointment of Mohammad Emami the position of Director on the Board of Management to replace the above-mentioned resignations.

POLICY IMPLICATIONS AND LEGISLATED REQUIREMENTS

Not Applicable.

RELEVANT CONSULTATION

Not Applicable.

ANALYSIS AND RATIONALE FOR RECOMMENDATION

Not Applicable.

ALTERNATIVES FOR CONSIDERATION

Not Applicable.


SUBJECT: Westdale Village Business Improvement Area Changes to Board of Management (PED24119) (Ward 1) - Page 3 of 3

APPENDICES AND SCHEDULES ATTACHED

Not Applicable.



INFORMATION REPORT

| | |
|---------------------------|--|
| TO: | Mayor and Members General Issues Committee |
| COMMITTEE DATE: | July 8, 2024 |
| SUBJECT/REPORT NO: | Attaining Efficiencies Through the Review of the Use of Consultants (FCS24033) (City Wide) |
| WARD(S) AFFECTED: | City Wide |
| PREPARED BY: | Abdisalam Osman Duncan Robertson (905) 546-2424 Ext. 4744 |
| SUBMITTED BY: | Kirk Weaver Acting Director, Financial Planning, Administration and Policy Corporate Services Department |
| SIGNATURE: |  |

COUNCIL DIRECTION

At the January 30, 2024 Budget General Issues Committee, the following motion was passed:

WHEREAS, the City has and continues to engage consultants to complete work when specific expertise is required;

WHEREAS, a review of the use of consultants would provide Council with the frequency as well as a listing of the expertise the City requires on an ongoing basis; and

WHEREAS, providing staff with training opportunities to acquire the specific expertise would result in the potential for long term cost savings by having the work currently completed by consultants, completed by staff.

THEREFORE, BE IT RESOLVED:

- (a) That staff be directed to review and report back to the General Issues Committee with an interim report by the second quarter of 2024 respecting the projects the City has engaged consultants to frequently complete and any upcoming projects; and

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SUBJECT: Attaining Efficiencies Through the Review of the Use of Consultants (FCS24033) (City Wide) – Page 2 of 7

- (b) That staff be directed to evaluate the potential of long-term cost savings by reviewing the list of projects, the expertise that was/is required and make recommendations for having this work completed by City staff by:
- (i) Offering training opportunities;
 - (ii) Offering inter-departmental opportunities for staff with expertise;
 - (iii) Hiring staff with the expertise required; and
 - (iv) Include a review of the labour market and competitiveness of the City's ability to bring the expertise in house.

INFORMATION**Purpose**

To provide Council with an overview of City expenses on consulting services across City departments between 2019 to 2023. This analysis examines the implications of these trends and the sustainability of current practices, looking at the City's budgetary allocations against actual expenditures. This report represents the interim report requested in section (a) of the motion passed at the January 30, 2024 Budget General Issues Committee

Background

The City of Hamilton (City), like other municipalities and government entities, employs consultants to address a spectrum of operational needs and strategic issues. This practice enables the City to tackle infrastructure design, delivery and development, policy innovation, regulatory compliance and staffing shortages in specialized technical and policy roles. Engaging consultants offers a blend of specialized technical expertise, knowledge and external perspectives, enriching the City's internal capabilities.

The nature of consulting services, in this context, covers not just traditional advisory roles but also the procurement of specific services tailored to the City's unique needs. While the use of external consultants brings specialized broader technical expertise knowledge and fresh innovative perspectives, it introduces challenges such as ensuring cost-effectiveness, maintaining project continuity and avoiding over-reliance on external expertise. This underscores the importance of striking a balance between the use of external consultants and the development of in-house resources.

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SUBJECT: Attaining Efficiencies Through the Review of the Use of Consultants (FCS24033) (City Wide) – Page 3 of 7

Analysis

An examination of the City's consulting expenses from 2019 to 2023 reveals a consistent rise in the use of external consultants. The data, as outlined in Table 1 and illustrated in Figure 1, shows a steady increase in consulting service expenditures with actual spending frequently outpacing the budgeted projections, most notably in the capital programs of the tax and rate budgets.

Initially, in 2019, actual expenditures surpassed the allocated budgets, indicating possible underestimations of the need or unexpected demands for external consulting. Although this gap narrowed in 2020 it persisted, pointing to ongoing variances between projected and actual consulting requirements.

During this five-year span, the allocated budget for consulting services saw a 73.7% rise from \$20.5 M to \$35.6 M, while actual consulting costs experienced a more modest increase of 15% from \$34 M to \$39 M, as illustrated in Figure 1. This differential growth rate indicates a shift towards budget planning, likely reflecting an intention to align more closely with prior spending trends.

This uptrend in budget allocations for consulting services points to a direction that favours a growing engagement with external consultants. In some areas these budget allocations have increased notably to accommodate consulting fees, sometimes doubling over the period analysed.

The data, outlined in Table 1 and visually represented in Figure 1, indicates a move away from traditional budgeting for consulting services toward a more proactive and comprehensive approach towards engaging consulting services. This shift highlights the City's effort to balance external advice with operational needs against a backdrop of changing project requirements and market conditions.

Table 1 – Total Consulting Expenses, Hamilton, 2019-2023 (000s)

| | Tax Capital | Tax Operating | Rate Capital | Rate Operating | Grand Total | | | | | | |
|------|-------------|---------------|--------------|----------------|-------------|--------|--------|--------|-------------------|----------------|----------------|
| | Budget | Actual | Budget | Actual | Budget | Actual | Budget | Actual | Budget | Actual | |
| 2019 | 9,415 | 18,103 | 1,889 | 1,901 | 9,183 | 13,779 | 32 | 351 | 20,519 | 34,135 | |
| 2020 | 16,372 | 15,615 | 2,181 | 1,096 | 11,520 | 19,304 | 20 | 529 | 30,093 | 36,544 | |
| 2021 | 18,878 | 20,295 | 928 | 1,395 | 6,905 | 15,190 | 986 | 377 | 27,696 | 37,257 | |
| 2022 | 18,236 | 15,229 | 1,170 | 1,666 | 11,561 | 20,306 | 843 | 657 | 31,810 | 37,858 | |
| 2023 | 19,487 | 21,754 | 1,217 | 2,320 | 14,233 | 14,613 | 648 | 604 | 35,585 | 39,290 | |
| | | | | | | | | | 5-Yr Total | 145,703 | 185,084 |

Source: City of Hamilton

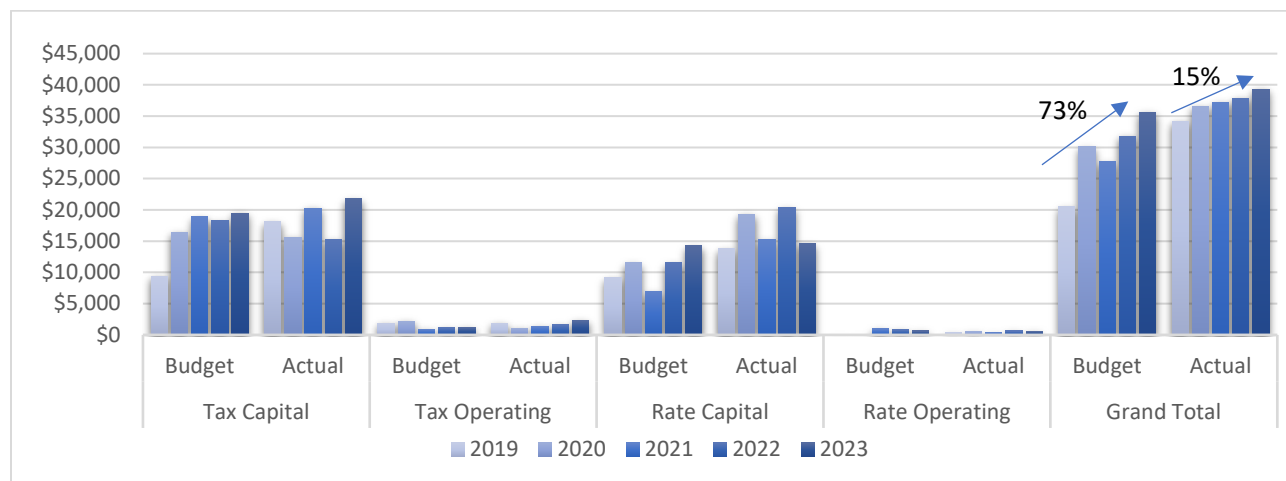
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SUBJECT: Attaining Efficiencies Through the Review of the Use of Consultants (FCS24033) (City Wide) – Page 4 of 7

Figure 1 – Total Consulting Expenses, Hamilton, 2019-2023 (000s)



Source: City of Hamilton

Tax Capital and Rate Funded Projects

Tax Capital and Rate funded projects within the City have displayed an enduring reliance on external expertise, as chronicled over the last five years. This consistent engagement with consultants is attributable to the specialized nature and complexity of these initiatives, which often extend beyond the scope of the City’s in-house capabilities. Projects that fall under this category may involve requirements that necessitate a level of proficiency that external consultants are uniquely equipped to provide. Tables 2 and 3 list the largest completed and ongoing projects that have required external consulting resources from 2019 to 2023.

Table 2 – Top Actual Tax Capital Consulting Expense by Year, Hamilton, 2019-2023

| Year | Project | Cost |
|------|---|-------------|
| 2019 | Transit Maintenance and Storage Facility | \$4,529,214 |
| 2020 | Transit Maintenance and Storage Facility (| \$1,264,025 |
| 2021 | Parkdale Outdoor Pool Redevelopment & Expansion | \$3,618,652 |
| 2022 | East-West Road Corridor (Waterdown By-Pass) | \$931,743 |
| 2023 | Public Works Asset Management (PW-AM) System Implementation | \$2,482,110 |

Source: City of Hamilton

SUBJECT: Attaining Efficiencies Through the Review of the Use of Consultants (FCS24033) (City Wide) – Page 5 of 7

Table 3 – Top Actual Rate Capital Consulting Expense by Year, Hamilton, 2019-2023

| Year | Project | Cost |
|------|-------------------------------------|-------------|
| 2019 | Woodward WWTP - Clean Harbour | \$4,992,010 |
| 2020 | Woodward WWTP - Clean Harbour | \$6,844,474 |
| 2021 | Woodward WWTP - Clean Harbour | \$5,004,693 |
| 2022 | Pier 25 Dredging - Windermere Basin | \$5,707,863 |
| 2023 | Woodward WWTP - Clean Harbour | \$1,156,593 |

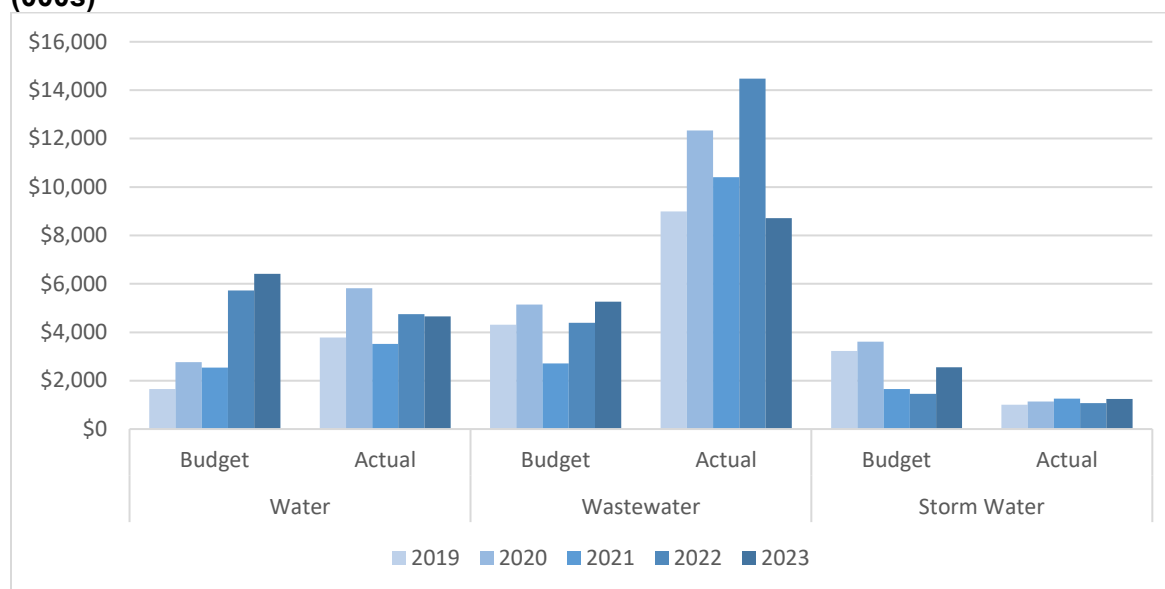
Source: City of Hamilton

Wastewater Projects

As illustrated in Figure 2, actual expenses for Wastewater projects have consistently outpaced budgeted expenses, driving up the overall consulting expenditures in the City's rate-funded capital projects. This trend suggests a possible increase in the complexity and regulation associated with Wastewater initiatives, or it may reflect the impact of unforeseen challenges such as escalating material costs, regulatory changes requiring additional compliance measures, or the discovery of unanticipated site conditions requiring specialized consulting services.

The Water and Storm Water expenses on consulting services also show variances between budgeted and actual costs, but not as pronounced. The discrepancy in the Wastewater category underscores the need for a possible review of the factors influencing the demand for consulting services.

Figure 2 – Consulting Expenses on Rate Capital Funded Projects, Hamilton, 2019-2023 (000s)



Source: City of Hamilton

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SUBJECT: Attaining Efficiencies Through the Review of the Use of Consultants (FCS24033) (City Wide) – Page 6 of 7

Hamilton Spending on Consulting Services Relative to Others

When comparing the use of consultants between the City of Hamilton and the City of Toronto over a multi-year span, there's a contrast in the growth of expenditures. Toronto's actual consulting costs have increased much more rapidly, ballooning from \$37 M to over \$59 M from 2019 to 2022, a 57% increase. In comparison, the City of Hamilton's actual consulting expenses over the same period have shown a relatively smaller increase of 15%, rising from \$34 M to nearly \$39 M. This suggests that Hamilton's approach to utilizing consultants has been considerably more restrained and possibly more efficient. While both cities have increased their spending on external expertise, Toronto's substantial surge indicates a much heavier and growing reliance on consultants compared to Hamilton.

Considerations

Like many municipalities, the City of Hamilton is grappling with several challenges that influence its dependence on external consulting services. Among these challenges are:

- **Infrastructure and Policy Development:** Hamilton's growing population necessitates the expansion of infrastructure and the innovation of new policies. As the existing infrastructure ages, there is an increasing need for regular repairs and renewals. Consultants play a pivotal role in these areas, providing necessary expertise and support.
- **Supporting Council Priorities:** Consultants support the acceleration of the City's response to climate change and the reduction of the City's energy and GHG emissions through:
 - Net Zero and green building feasibility studies
 - Delivery of capital projects that reduce GHG emissions and increase climate resiliency
 - Achieving the Net Zero target by 2050 and transitioning existing facilities to Net Zero

Engaging consultants offers noteworthy advantages when aligned with best management practices. Consulting firms offer the City a reservoir of specialized knowledge, enhancing the City's capacity to manage a diverse portfolio of services. The collaboration with consultants can serve as a means for knowledge transfer, expanding the skill sets and finding effective benchmarking of City staff and enriching internal expertise for future projects.

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SUBJECT: Attaining Efficiencies Through the Review of the Use of Consultants (FCS24033) (City Wide) – Page 7 of 7

While the City may benefit from the specialized knowledge and expertise of consultants, enhancing capacity and decision-making, concerns over cost efficiency, dependency, knowledge retention and cultural alignment present significant counter arguments. The reliance on external consultants may lead to increased project costs and create a dependency that could detract from the City's ability to develop internal expertise and pool of talented licensed engineers and architects and operate independently.

Additionally, the transient nature of consultancy does not always guarantee the retention of knowledge within the City staff and the potential mismatch in organizational culture and commitment could impact project outcomes. Balancing the advantages of consulting services with these considerations is essential for the City to ensure a strategic and fiscally prudent approach to external engagements.

Next Steps

Report FCS24033 represents the interim report as directed in the Council motion. In accordance with Council's motion, the next steps for staff will focus on a comprehensive evaluation aimed at identifying long-term, cost-saving opportunities. Results will be included in 2025 and subsequent year's budget materials. This will involve a detailed review of the list of projects that have historically relied on external consultants, particularly, those under the Tax Capital and Rate funded categories and the specific expertise that these projects demanded. Efforts will focus on building upon existing opportunities for training, certification and cross-departmental collaboration. This ongoing review will require collaboration with staff in the Human Resources Division and various program areas across the organization.

APPENDICES AND SCHEDULES ATTACHED

Appendix "A" to Report FCS24033 – Top 10 Most Consulted Rate Capital Projects, City of Hamilton, 2019-2023

Appendix "B" to Report FCS24033 – Top 10 Most Consulted Tax Capital Projects, City of Hamilton, 2019-2023

Table 1 – Top 10 most consulted rate capital projects, Hamilton, 2019-2023

| Project | Number of times a consultant was contracted | Total cost by year | | | | |
|--|---|--------------------|-----------|-----------|-----------|-------------|
| | | 2019 | 2020 | 2021 | 2022 | 2023 |
| Mapping Update Program | 12 | \$0 | \$34,598 | \$ 91,142 | \$0 | \$89,399 |
| QA-QC Service Contract Program | 9 | \$210,210 | \$ 75,860 | \$0 | \$115,911 | \$239,923 |
| Field Data Systems Program | 8 | \$93,902 | \$65,991 | \$66,907 | \$15,169 | \$0 |
| Critical Watermain Inspection Program | 6 | \$63,924 | \$677,400 | \$33,752 | \$276,651 | \$317,342 |
| Wastewater Computer Model Update & Maintenance | 6 | \$168,802 | \$51,491 | \$165,108 | \$103,465 | \$125,050 |
| Mainline Sewer Condition Assessment Program | 6 | \$66,375 | \$140,769 | \$137,911 | \$537,490 | \$1,519,268 |
| Water Systems Planning Program | 6 | \$105,668 | \$173,904 | \$135,328 | \$143,601 | \$152,732 |
| Water Outstation Inspections - Asset Management | 5 | \$363,984 | \$354,700 | \$54,218 | \$224,284 | \$431,190 |
| Wastewater Outstation Inspections - Asset Management Program | 5 | \$121,004 | \$309,866 | \$106,857 | \$281,193 | \$125,795 |
| Shoreline Protection Program | 5 | \$29,886 | \$13,520 | \$7,107 | \$96,412 | \$45,504 |

Source: City of Hamilton


**Appendix “B” to Report FCS24033
Page 1 of 1**

Table 2 – Top 10 most consulted tax capital projects, Hamilton, 2019-2023

| Projects | Number of times a consultant was contracted | Total cost by year | | | | |
|--|---|--------------------|------------|------------|-----------|-----------|
| | | 2019 | 2020 | 2021 | 2022 | 2023 |
| Program - Roof Management | 8 | \$6,856 | \$18,279 | \$237,121 | \$235,463 | \$478,548 |
| Program - Facility Capital Maintenance | 8 | \$33,414 | \$73,528 | \$(23,087) | \$94,932 | \$36,256 |
| Structural Investigations and Reports | 7 | \$276,362 | \$219,962 | \$280,918 | \$162,487 | \$245,028 |
| Traffic Counts Program | 6 | \$0 | \$0 | \$25,440 | \$0 | \$0 |
| Program - Facilities Code & Legislative Compliance | 6 | \$191,222 | \$91,487 | \$81,229 | \$0 | \$0 |
| Program - Arena Retrofits | 6 | \$21,000 | \$0 | \$23,629 | \$5,088 | \$0 |
| Public Use Feasibility Needs & Study | 6 | \$4,864 | \$31,953 | \$92,523 | \$148,374 | \$1,473 |
| Program - Park & Fieldhouse Retrofits | 5 | \$7,601 | \$34,273 | \$15,752 | \$57,731 | \$23,007 |
| Mapping Update Program | 5 | \$33,001 | \$0 | \$28,395 | | \$30,139 |
| Program - Recreation Centre Retrofits | 5 | \$12,177 | \$(68,078) | \$0 | \$254 | \$0 |



INFORMATION REPORT

| | |
|---------------------------|--|
| TO: | Mayor and Members General Issues Committee |
| COMMITTEE DATE: | July 8, 2024 |
| SUBJECT/REPORT NO: | O. Reg 25/23 Conservation and Demand Management Plan 2024 (PW24034) |
| WARD(S) AFFECTED: | City Wide |
| PREPARED BY: | Linda Campbell (905) 546-2424 Ext. 2810 |
| SUBMITTED BY: | Indra Maharjan Director of Corporate Facilities & Energy Management Public Works |
| SIGNATURE: |  |

COUNCIL DIRECTION

N/A

INFORMATION

The development of the City of Hamilton's Conservation and Demand Management (CDM) Plan is intended to meet the expectations under O. Reg. 25/23: *Broader Public Sector (BPS): Energy Reporting and Conservation and Demand Management Plans*. The regulation requires that a plan be submitted every five years, for it to be endorsed by City Council and the Senior Leadership Team and for it to be available to the public by posting it to the City's website by August 1, 2024.

The City's Conservation and Demand Management Plan has been prepared by Corporate Facilities & Energy Management staff and is a strategic five-year plan to outline and highlight previous, current and proposed energy conservation measures and renewable energy generation activities within the City to reduce its corporate energy usage and greenhouse gas (GHG) emissions in corporate facilities and in alignment with corporate targets and policies in line with council priorities 2022-2026.

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**SUBJECT: O Reg 25/23 Conservation and Demand Management Plan 2024
(PW24034) (City Wide) – Page 2 of 3**

The City of Hamilton is committed to decarbonization. In 2021, City Council approved a corporate target of net-zero emissions by 2050. This CDM plan covers actions implemented in the past five years and actions to be undertaken city-wide over the next five years to move Hamilton towards net-zero by 2050.

There are five key focus areas that will support the city achieve its targets. The broad focus areas are:

- Pathway to Net Zero Initiatives;
- Achieving Operational Resiliency;
- Low Carbon Fuel Transition;
- Renewable Energy Generation, and;
- Education and Reporting.

In addition to complementing the targeted goals outlined in the Corporate Energy and Sustainability Policy, and the activities carried out by Office of Energy Initiatives and Office of Climate Change Initiatives, the development of this CDM Plan aligns with other City initiatives and plans currently in place or underway at the City, such as the City of Hamilton's Strategic Plan 2016-2025, our City Council Priorities for the 2022-2026 Council term, the Community Energy and Emissions Plan (ReCharge Hamilton), and the Climate Change Impact Adaptation Plan.

To meet the requirements of the regulation, the CDM Plan must include a review of the previous CDM Plan (2019) measures and provide updated details on energy usage and corporate facility emissions. These updates are also reported annually via the Broader Public Sector reporting platform. The last five years results are shown in Table 1 below and detailed within the Appendix "A" to Report PW24034.

Table 1: Broader Public Sector Reporting Summary (2019-2023)

| | 2019 | 2020 | 2021 | 2022 | 2023 |
|--|------------|------------|------------|------------|------------|
| Electricity (kWh) | 90,994,288 | 75,559,362 | 81,000,952 | 86,789,622 | 85,805,251 |
| Natural Gas (GJ) | 386,467 | 329,082 | 317,030 | 358,641 | 341,462 |
| Combined Energy Use (GJ) | 781,745 | 657,736 | 667,713 | 753,512 | 725,445 |
| GHG (t CO ₂ e) | 26,438 | 22,851 | 22,449 | 25,525 | 24,104 |
| Energy Use Intensity (GJ/ m ²) | 1.25 | 1.06 | 1.07 | 1.21 | 1.16 |
| GHG Intensity (t CO ₂ e/ m ²) | 0.042 | 0.037 | 0.036 | 0.041 | 0.039 |

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**SUBJECT: O Reg 25/23 Conservation and Demand Management Plan 2024
(PW24034) (City Wide) – Page 3 of 3**

The City of Hamilton manages its corporate energy portfolio with a focus on meeting its targets in energy intensity, reducing GHG emissions, improving the efficiency of fleet vehicles and promoting renewable energy generation. The development of this CDM plan represents the continued commitment to achieving these goals by identifying and implementing energy conservation or GHG emission-reduction projects, renewable energy generation projects, updating relevant policies to better align corporate activities to targets, and increasing education and engagement corporately and with the community.

The attached CDM Plan has been prepared through multiple internal stakeholder input and endorsed by Senior Leadership Team. Energy Management informed and sought feedback for the Plan from the following parties:

- Corporate Facilities and Energy Management Division, Public Works Department
- Office Climate Change Initiatives, Planning & Economic Development Department
- Hamilton Water, Public Works Department
- Hamilton Public Library
- Hamilton Police Services
- Recreation, Healthy and Safe Communities Department
- Digital and Innovation, City Manager Office
- Transit, Public Works Department
- Fleet, Public Works Department
- Public Works Climate Team

APPENDICES AND SCHEDULES ATTACHED

Appendix “A” to Report PW24034 – Conservation and Demand Management Plan
2024

CONSERVATION AND DEMAND MANAGEMENT PLAN 2024

O.Reg 25/23 Broader Public Sector Reporting and Demand
Management Plans

City of
Hamilton

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Section 1: Introduction

The City of Hamilton is committed to decarbonization. In 2021, City Council approved a corporate target of **net-zero emissions by 2050**. This CDM plan covers actions implemented in the past five years and actions to be undertaken city-wide over the next five years to move Hamilton towards net-zero by 2050.

Executive Summary

The City of Hamilton has a long-standing commitment to energy efficiency, conservation, and renewable energy generation. The Office of Energy Initiatives has continuously improved energy efficiency at City facilities since 2006 and renewable energy generation at its two sites since 2006. To track City improvement, the Corporate Energy and Sustainability Policy set energy intensity and Corporate absolute emissions targets against a 2005 baseline. The City's 2019 Conservation and Demand Management 5 Year Plan covering 2019-2023 helped the City reach its 2020 targets ahead of schedule and on track to achieve its 2030 reduction targets.

Within projects identified by the previous CDM plan, the City saw significant electrical consumption reductions through energy efficiency projects, namely LED lighting retrofits across the library, recreation, corporate and yard portfolios. Additional energy and emissions savings were achieved through both ice plant optimization across 6 City-owned arenas and a suite of heat-recovery projects.

The City's 2019 Climate Emergency declaration has increased attention and awareness on the emissions target, revising prior targets to net-zero emissions by 2050. The Office of Climate Change Initiatives (OCCI) was created to manage corporate and community emissions, while the Public Works Climate Lens was implemented to assess the climate change impacts on implementation of capital projects across Public Works.

As part of the City's joint focus on energy efficiency and emissions reduction, the Hamilton Public Library achieved a LEED Gold Certification for its Valley Park Library branch and located its Parkdale branch in a Passive-House-certified apartment complex.

The City also started its Pathway to Net Zero (PNZ) program, conducting net-zero audits/ assessment at 13 high-emitting facilities to identify avenues to achieve net-zero status by the City's 2050 target. The City is working with multiple partners to conduct PNZ audits at additional facilities, with a target rate of five to ten audits per year.

Corporate departments are also integrating energy efficiency and emissions reduction into their day-to-day operations, with projects identified to support decarbonization through life-cycle replacements, the low-carbon fuel transition, renewable energy generation and in support of other operational resiliency and efficiency goals.

By implementing the measures identified in the 2024 Conservation Demand Management Plan, the City of Hamilton expects to achieve its 2030 energy and emissions targets and make significant progress towards its 2050 targets.

Section 2: Plan Development and Alignment

2.1 Regulatory overview

The development of the City of Hamilton's Conservation and Demand Management (CDM) Plan is intended to meet the expectations under O. Reg. 25/23: *Broader Public Sector (BPS): Energy Reporting and Conservation and Demand Management Plans*. It is a strategic five-year plan to outline and highlight previous, current and proposed energy efficient measures within the City to reduce its Corporate energy usage and greenhouse gas (GHG) emissions in alignment with corporate targets and policies.

2.2 Background

In 2006 the City created an Office of Energy Initiatives (OEI) to address the City's rising energy usage and costs, improve energy efficiency in buildings and operations and explore renewable energy options. The role of the OEI is to provide continuous improvement of energy efficiency through utility and commodity management, energy engineering, renewable energy, and new technology. The OEI is part of the Corporate Facilities and Energy Management division – a division within Hamilton's Public Works department. The division focuses primarily on corporate building/site and vehicle assets.

A Corporate Energy Policy was developed in 2009 and further updated to include Sustainability (CESP) in 2020. It was designed to help guide the City around making energy-related decisions for its corporate assets that would help achieve targets aimed at reducing the City's energy usage and carbon footprint. Details on the CESP itself are outlined in section 2.5 below.

In 2019, Hamilton City Council declared a Climate Change Emergency, making it the City of Hamilton's mission to achieve net zero greenhouse gas emissions by 2050 and prepare for the unavoidable impacts of climate change. In August 2022, Hamilton City Council approved the creation of the Office of Climate Change Initiatives (OCCI) to oversee the implementation of Hamilton's Climate Action Strategy (HCAS). HCAS's climate mitigation and adaptation plans are Hamilton's roadmap to drastically cutting carbon emissions to achieve net zero by 2050, while at the same time reducing, preparing, and recovering from the unavoidable impacts of climate change.

There are several actions the City, and broader community, are undertaking to accelerate Hamilton's transition to a prosperous, equitable, resilient post-carbon City. For example, the City's Community Energy and Emissions Plan has specific renewable energy and net-zero targets for municipal buildings. These are just two examples of how advancing municipal climate policy and changing how the City works is central to emissions mitigation, environmental sustainability, and climate resiliency for all.

2.3 Policy Alignment

In addition to complementing the goals of the OEI, CESP, and OCCI the development of this CDM Plan aligns with other initiatives and plans currently in place or underway at the City.

2.3.1 City Council Priorities: The Hamilton City Council approved the following three priorities and eleven outcomes for the 2022-2026 Council term; the CDM plan supports all four key outcomes identified by Council as necessary to achieve sustainable economic and ecological development.



Sustainable Economic & Ecological Development

Reduce the Burden on Residential Tax Payers

Facilitate the Growth of Key Sectors

Accelerate our Response to Climate Change

Protection of Green Spaces and Waterways



Safe & Thriving Neighbourhoods

Increase the Supply of Affordable and Supportive Housing

Make Sure People can Safely and Efficiently Move Around by Foot, Bike, Transit or Car

Provide Vibrant Parks, Recreation and Public Space



Responsiveness and Transparency

Prioritize Customer Service and proactive Communication

Get More People Involved in Decision Making and Problem Solving

Build a High Performing Public Service

Modernize City Systems

2.3.2 Strategic Plan: The City’s overall Strategic Plan for 2016-2025 highlights several strategic priorities to support energy conservation and renewable energy generation efforts and aligns with Hamilton’s overall mission to provide high quality cost conscious public services that contribute to a healthy, safe, and prosperous community in a sustainable manner. The Strategic Plan for 2016-2025 details cross departmental priorities aimed at achieving the City’s vision to be the best place to raise a child and age successfully. The City of Hamilton’s Strategic Plan 2016-2025 priorities are:

- Community Engagement & Participation: Hamilton has an open, transparent, and accessible approach to City government that engages with and empowers all citizens to be involved in their community.
- Economic Prosperity and Growth: Hamilton has a prosperous and diverse local economy where people have opportunities to grow and develop.
- Healthy and Safe Communities: Hamilton is a safe and supportive city where people are active, healthy, and have a high quality of life.
- Clean and Green: Hamilton is environmentally sustainable with a healthy balance of natural and urban spaces.
- Built Environment and Infrastructure: Hamilton is supported by state-of-the-art infrastructure, transportation options, buildings and public spaces that create a dynamic City.

- Culture and Diversity: Hamilton is a thriving, vibrant place for arts, culture, and heritage where diversity and inclusivity are embraced and celebrated.
- Our People and Performance: Hamiltonians have a high level of trust and confidence in their city government.

The priorities are incorporated into many city services that impact or are impacted by policies and plans related to energy efficiency, environment and climate change actions that also align with the CDM plan. City departments have developed plans, policies, and other resources to help achieve these priorities which will also align with the goal of this CDM plan. See Appendix A for a detailed list and links to the relevant resources.

There are several community and global action groups that Hamilton actively participates in. As part of membership in these groups, the City may provide data reporting, participate in round table strategy meetings and conferences, and form working partnerships to elevate the importance of climate change action and emissions and energy use reduction for Hamilton.

2.4 Listing of Membership Groups & Partners:

| |
|---|
| Membership: |
| FCM Partnership for Climate Change |
| Clean Air Hamilton |
| Canadian Biogas Association |
| Clean Air Council |
| Carbon Disclosure Project |
| Global Covenant of Mayors |
| Sustainable Hamilton Burlington |
| Blue Dot |
| Bay Area Climate Change Council |
| ICLEI Building Adaptive and Resilient Communities Program |
| Ontario Climate Consortium (until 2021) |
| Other Partners: |
| McMaster Thermal Energy Mapping and Campus Energy Management |
| Mohawk Centre for Climate Change Management |
| The Atmospheric Fund |
| CAP |
| Green Venture |
| Sustainability Leadership |

2.5 Corporate Energy and Sustainability Policy (CESP):

As noted above, the City first developed a [Corporate Energy Policy](#) in 2009. The current iteration of the Policy was amended to include corporate sustainability and approved by Council in 2020. The policy is designed to act as a guideline for making energy and sustainability-related decisions as it pertains to corporate assets. The CESP was

submitted as the original CDM Plan in 2014 in accordance with BPS reporting requirements. The current policy is designed to:

- Facilitate the achievement of City-wide energy and emissions reduction targets;
- Address legislated reporting requirements;
- Define policies for capital investments as it pertains to energy;
- Define policies related to energy procurement; and
- Address regulations concerning GHG emissions.

Policy actions outlined within the CESP support building and process improvements that lead to energy usage reductions and emissions reductions. In addition, the CESP solidifies targets related to energy intensity reductions, greenhouse gas (GHG) emissions reductions and corporate average fuel economy. The policy incorporates the previously separate Energy Commodity Policy and policies around establishing steering committees, mitigation of energy and fuel consumption, Hamilton Water facilities and Fuels. The policy was mostly recently revised and approved in 2021 and is due for its next revision in 2025.

2.6 City Targets

The specific targets as identified in the CESP and reported on annually are noted below. Targets were revised in 2020 to reflect the City of Hamilton’s net-zero ambitions by 2050. The OCCI has re-baselined the targets relative to 2016 in alignment with science-based targeting best practices, although the revised targets have not yet been approved as part of the CESP.

Table 2.6.1: Corporate Energy Intensity and Emissions Reduction Targets (Base Year 2005)

| Year | Energy Intensity Reduction | GHG Emissions Reduction Target |
|------|----------------------------|--------------------------------|
| 2020 | 20% | 20% |
| 2030 | 45% | 50% |
| 2050 | 60% | 100% |

The City of Hamilton proactively achieved its 2020 energy intensity target, reaching a 20% reduction by 2016. The City reached a 35% reduction energy intensity and emissions values in 2020, although values for 2020 and 2021 are not considered representative of standard operational reductions given the impact of the COVID-19 pandemic.

Table 2.6.2: Corporate Energy Performance vs Targets

| Year | Energy Intensity (ekWh/sqft) | Energy Reduction (%) | Emissions (t CO2e) | Emissions Reductions (%) |
|------|------------------------------|----------------------|--------------------|--------------------------|
|------|------------------------------|----------------------|--------------------|--------------------------|

| | | | | |
|-------------|----|-----|---------|-----|
| 2005 | 46 | - | 122,699 | - |
| 2018 | 34 | 25% | 73,638 | 40% |
| 2023 | 32 | 30% | 70,271 | 43% |

Section 3: Energy Data

3.1 City Profile

Hamilton is a port city located at the west end of Lake Ontario on the Golden Horseshoe. It has a population of over 569,300. In 2001, the current boundaries of Hamilton were created through the amalgamation of the original city with other municipalities of the Regional Municipality of Hamilton Wentworth. The City of Hamilton now includes the city of Hamilton, city of Stoney Creek, the town of Ancaster, the town of Flamborough, the town of Dundas and the township of Glanbrook on over 1,100 km² of land. The City manages a diverse portfolio of more than 500 facilities, and they fall into the broad categories of:

| Portfolio Category | Description |
|--|---|
| City & Town Halls | Includes City Hall and additional Municipal Service Centres |
| Corporate Facilities | Includes sites such as Animal Control or Hamilton Wentworth Courthouse |
| O&M | Operational accounts typically non-building energy users such as street lighting or traffic signal lighting |
| Water & Wastewater | Hamilton Water facilities including those for treatment, pump stations and reservoirs |
| Yards | Includes work yards, garages, and equipment or vehicle storage sites |
| Arenas | May also include multi-use sites where an arena is attached |
| Community & Senior Centres | Non-aquatic or arenas |
| Recreation Centres & Pools | Aquatic Centres or outdoor pool facilities |
| Recreation Parks, Stadiums & Golf | Includes Parks with community buildings, Tim Horton's Field and Chedoke and Kings Forest golf courses |
| Lodges | Senior living & care facilities |
| Culture | Includes historical sites and museums |
| Fire & EMS | Includes fire stations, emergency services buildings and training Centre |
| Libraries | Includes Hamilton Public Library sites (Owned, not leased) |
| Hamilton Police Services | Includes sites owned not leased |

Entertainment venues including First Ontario Centre, First Ontario Concert Hall and Hamilton Convention Centre have been removed from the current CDM scope due to ownership transfer to private owner by City. These properties are not operated by the City and the City does not direct conservation activities at these sites.

3.2 Energy and Emissions Data

Corporately, the City tracks and reports on electricity and natural gas usage for all City-owned and operated buildings. In addition, it tracks and reports on vehicle fuels (diesel, unleaded gasoline and compressed natural gas) for the City-owned fleet. The most current information is for the 2023 calendar year. Detailed information can be found within the City of Hamilton’s [Annual Energy Report](#) for 2023 once completed and posted. The Annual Energy Report also contains the City of Hamilton’s Greenhouse Gas Inventory, highlighting corporate scope 1, 2 and select scope 3 emissions.

3.2.1 City Facilities - Usage

In 2023, the City had a combined energy usage of over 350 million equivalent kilowatt hours (ekWh). The usage reported is for City-owned buildings/sites and excludes CityHousing Hamilton. Of further note is that sites linked to a district energy system with utilities provided by HCE Energy Inc. are included within electricity and natural gas, respectively. Natural gas reported below is for buildings only. Natural gas used as a fuel for vehicles is reported separately.

In 2023, Hamilton used 365,390,241 ekWh of combined electricity and natural gas across its corporate facility portfolios. Net energy intensity declined by 30% relative to the 2005 baseline because of ongoing energy conservation efforts, achieving reduction targets for 2020 ahead of schedule and remaining on pace to achieve 2030 targets.

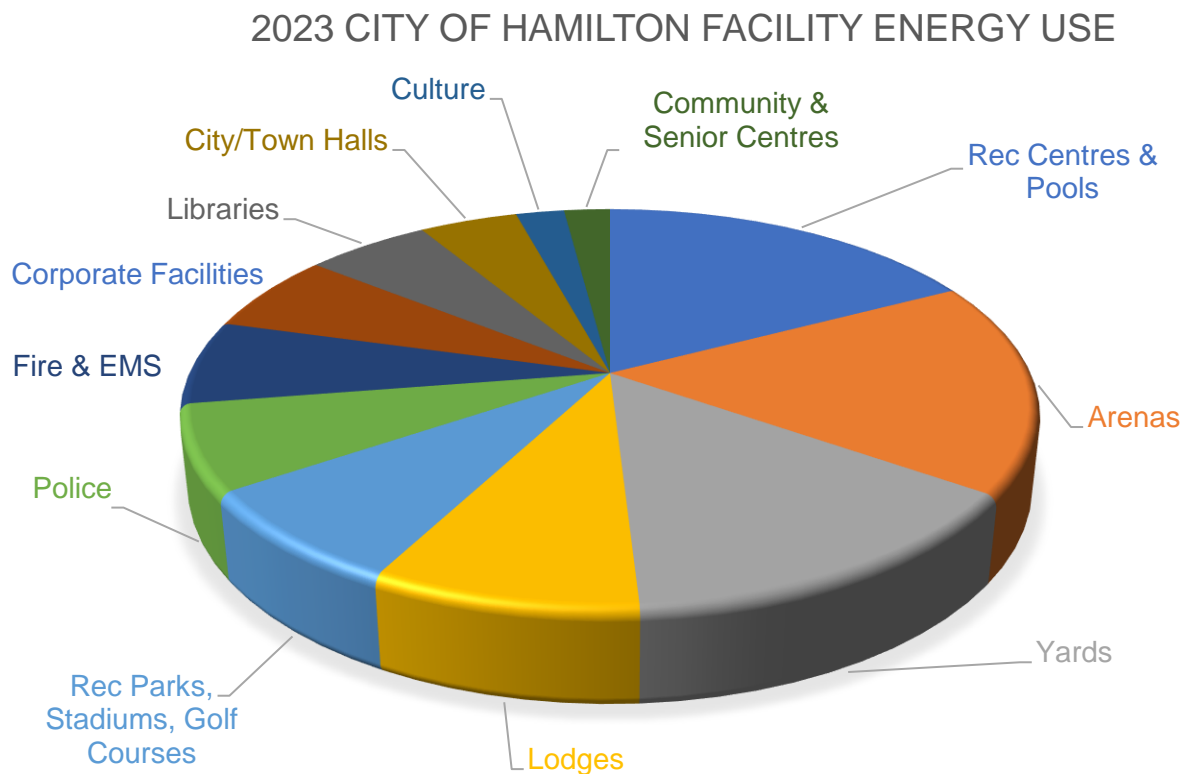
Energy consumption at corporate facilities is primarily driven by occupancy and usage rates and weather. Consumption declined sharply in 2020 and 2021 as occupancy and usage rates dropped due to the COVID-19 pandemic but has increased with a return to normal operations over the past two years. Energy efficiency measures across the portfolio have supported a net 5% decline in energy intensity relative to 2018.

Table 3.2.1: City of Hamilton Facility Energy Use

| Total ekWh | 2005 Baseline | 2018 CDM | 2023 CDM |
|---------------------------------------|---------------|-------------|-------------|
| City/Town Halls | 1,377,5321 | 8,706,404 | 7,569,655 |
| Corporate Facilities | 17,187,713 | 9404499 | 10,899,520 |
| O&M | 44,908,575 | 28,468,646 | 22,875,272 |
| Water & Wastewater | 121,039,542 | 126,764,430 | 171,834,115 |
| Yards | 39,589,214 | 28,503,129 | 24,601,344 |
| Arenas | 39,904,275 | 36,344,907 | 29,518,807 |
| Community & Senior Centres | 3,834,294 | 3,536,338 | 3,535,600 |
| Rec Centres & Pools | 26,789,266 | 25,130,292 | 29,620,727 |

| | | | |
|--|--------------------|--------------------|--------------------|
| Rec Parks, Stadiums, Golf Courses | 8,331,597 | 12,057,438 | 13,315,462 |
| Lodges | 24,937,533 | 15,133,101 | 14,861,035 |
| Culture | 5,382,733 | 4,931,697 | 3,714,667 |
| Fire & EMS | 10,697,886 | 12,814,438 | 11,565,018 |
| Libraries | 9,343,443 | 11,211,349 | 9,594,632 |
| Police | 14,756,585 | 8,573,378 | 11,884,388 |
| Total ekWh | 380,477,977 | 331,580,046 | 365,390,241 |

Chart 3.2.1: 2023 City of Hamilton Facility Energy Use



The City of Hamilton also achieved and exceeded its 2020 emissions reduction target of 20% relative to 2005. In 2021, the total Corporate emissions were 70,271 t CO₂e, representing a 43% reduction compared to baseline. Of that total, corporate buildings emitted 20,126 t CO₂e. While 2022 and 2023 corporate emissions have not yet been published, initial 2023 corporate building emissions are estimated at 20,346 t CO₂e. Emissions reductions have been accomplished through a combination of energy efficiency improvements and electrification.

A more detailed view of 2023 energy consumption data will be published in the 2023 Annual Energy Report.

3.2.2 2018-2023 Conservation Projects

A listing of various projects was included in the previous Conservation and Demand Management Plan 2019, and the table below shows the status of those projects that were identified in that plan.

Table 3.2.2: Conservation Projects Initiated and Completed between 2018-2023

| Status | Project Name | Project Type | Project Description |
|----------|--|----------------------------|--|
| Ongoing | Demand Response | Rate Optimization | The City has a Peak Tracking procedure where staff monitor daily IESO demand and notify building operators and Water staff to anticipate peak electrical demand periods to allow them to make operational changes. |
| Ongoing | Energy Procurement | Rate Optimization | The City adheres to specific policies outlining procurement best practices which cover low carbon fuel and renewable energy procurement in addition to standard energy contract management. |
| Complete | Valley Park LEED Renovation | Energy Efficiency Retrofit | Renovated Valley Park Library and Community Centre to LEED Gold certification standard, including on-site renewables |
| Complete | Parkdale Library Passive House | Energy Efficiency Retrofit | Parkdale Library branch installed as anchor tenant in 50-unit affordable housing built to Passive House standard |
| Complete | Library LED Lighting Retrofits | Energy Efficiency Retrofit | Retrofit lighting across all branches with LED lighting |
| Complete | Central Library Window replacement | Energy Efficiency Retrofit | Replaced windows at Central Library with Low-E glass |
| Complete | Westmount Solar Thermal & Pool Waste Heat Recovery | Energy Recovery Retrofit | Installation of new solar thermal & heat recovery systems including make-up water controls |
| Complete | Recreation Facilities LED Lighting | Energy Efficiency Retrofit | Installation of LED lighting and controls at 35 Recreation facilities |

| | | | |
|--------------------|---|-----------------------------|---|
| Complete | Arenas Ice Plant Optimization | | Installation of floating heat pressure controls at 6 arenas |
| Complete | Stoney Creek Recreation Centre Pool Waste Heat Recovery Project | Energy Recovery Retrofit | Installation of thermal heat recovery systems at Stoney Creek Rec Centre Pool |
| Complete | Stoney Creek City Hall Cooling Tower Lifecycle Replacement | | End-of-life replacement of cooling tower at Stoney Creek City Hall/RCMP detachment |
| Complete | Wentworth Operations Centre LED Retrofit Stage 1 | | Retrofit Wentworth Operations Centre with LED lighting (interior and exterior) |
| Complete | Hamilton City Hall LED Lighting Retrofits | | Retrofit Hamilton City Hall with LED lighting (interior and exterior) |
| Complete | RTU Replacement at Fire Admin & Fire Station 4 | | Replace 6 RTUs and Make-Up Air Unit at Fire Admin Building and Fire Station 4 |
| Complete | Wentworth Operation Centre LED Retrofit Stage 2 | | Finish retrofitting lighting at Wentworth Operations Centre with LED lighting (internal & external) |
| In Progress | Bennetto Grey Water Heat Recovery | Energy Recovery Retrofit | Recover waste heat from grey water at Bennetto Recreation Centre |
| In Progress | Kanétskare Grey Water Heat Recovery | Energy Recovery Retrofit | Recover waste heat from grey water at Kanétskare Recreation Centre |
| In Progress | Jimmy Thompson Pool VFD | | Install variable frequency drives on filters at Jimmy Thompson Pool |
| In Progress | Central Composting Facility LED Lighting | | Retrofit Central Composting Facility with LED lighting |
| In Progress | Morgan Firestone Arena Solar PV | Renewable Energy Generation | Install 265-kW Solar PV System at Morgan Firestone Arena |
| In Progress | Harry Howell Arena Solar PV | Renewable Energy Generation | Install 250-kW Solar PV System at Harry Howell Arena |
| Complete | City Hall EV Charger Installation | Electrification and Fuel | Install 9 EV chargers for corporate fleet use at City Hall |

| | | | |
|--------------------|---|--|---|
| | | Switching Project | |
| In Progress | Wentworth Operations Centre EV Charger Installation | Electrification and Fuel Switching Project | Install 11 EV chargers for corporate fleet use at Wentworth Operations Centre |
| In Progress | Work Yards EV Charger Installations | Electrification and Fuel Switching Project | Install 25 EV chargers for corporate fleet use at 11 work yards |
| In Progress | Macassa Lodge Boiler Upgrades | | Upgrade boilers at Macassa Lodge with energy-efficient condensing boilers |
| In Progress | Wentworth Operations Centre Heater Upgrades | | Upgrade end-of-life bay heater units with energy-efficient replacements |
| In Progress | Wentworth Operations Centre Solar Thermal Upgrade | | Install Solar Thermal Domestic Hot Water System |

Section 4: The 2024 Plan

Focus Areas of the Plan

There are five key focus areas of the plan that will help the City achieve its targets. The broad focus areas are *Pathway to Net Zero* Initiatives, Operational Resiliency, Low Carbon Fuel Transition, Renewable Energy, and Education and Reporting.

4.1 Pathway to Net Zero Initiatives

To meet its net-zero goals, the City of Hamilton engaged an external consultant to prepare a portfolio-scale Net Zero Carbon Plan (“Pathway to Net Zero for Corporate Buildings” or PNZ) to provide recommendation and direction for actions necessary to achieve net-zero carbon across the City’s corporate facility portfolio in alignment with the City’s net-zero 2050 objective. The initial portfolio is expected to emit ~18,000 t eCO₂ annually in 2050 if no carbon reduction measures are applied. Measures identified for implementation within the CDM period are expected to reduce net emissions by 2,130 t CO₂e annually by 2028. The pathway includes four tiers of measures (all percentages based on 2050 Annual Emissions Reduction):

Tier 1: Scheduled Load Reductions – 20%

Enclosure improvements (and other select load reductions measures) in alignment with replacement schedules already planned by the City (at equipment and component end of life).

+Tier 2: Scheduled Load Reductions with Mechanical Measures – 72%

Rescheduling of mechanical equipment replacements to align with the enclosure improvements: creating more comprehensive retrofit project opportunities. Mechanical measures focus heavily on electrification, in addition to efficiency.

+Tier 3: Additional Electrification – 88%

Identification of additional electrification measures beyond mechanical system replacements already scheduled. After Tier 3 measures are applied this portfolio will be nearly all-electric (low carbon).

+Tier 4: Offsets – 100%

Application of existing City waste gas capture (“renewable” natural gas) to offset remaining emissions.

The City developed 10 site-specific Pathway to Net-Zero plans in 2021 and a further 3 in 2022, focusing on the highest-emitting portfolios, namely Arenas, Pools, and Lodges. By focusing on specific portfolios, the City is streamlining the planning process to ensure identified measures can be applied to similar facilities within the portfolio. Going forward, the City plans to add five to ten site-specific PNZ plans per year, prioritized by emissions’ impact and alignment with existing plans.

4.1.1 Pathway to Net-Zero Projects and Timelines

Below is a summary of projects identified by the existing PNZ plans along with current timelines. Projects identified below are contingent on feasibility studies, Council approval and budgetary funding approval. While projects are identified by their emissions-reduction impact, most projects are expected to have associated energy reductions.

Table 4.1.1: Pathway to Net Zero Projected Project Costs 2023-2027

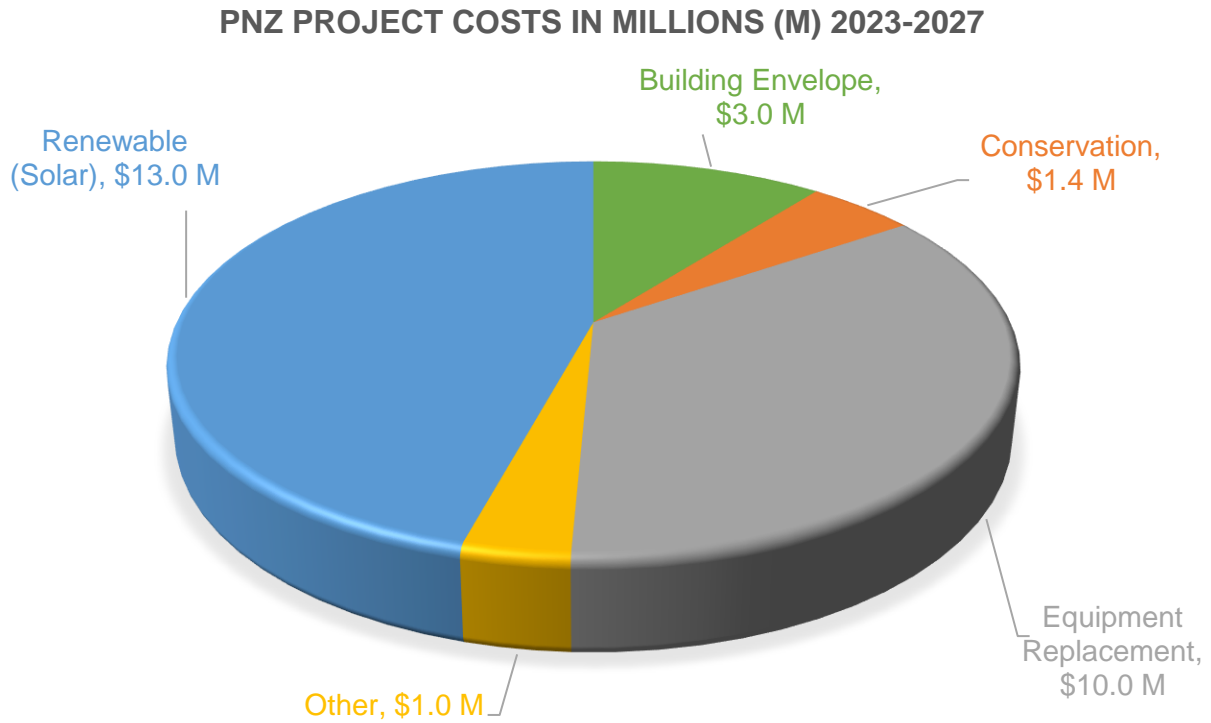


Table 4.1.2: Pathway to Net Zero Project Timeline

| Project Start Year | Project Type | Portfolio(s) | # of Projects | Emissions Savings (t CO2e) | Estimated Capital Cost (\$) |
|--------------------|---|-----------------------------------|---------------|----------------------------|-----------------------------|
| 2023 | Solar PV Installation | Arenas | 1 | 26.6 | \$1.8 M |
| | Heating Retrofits | Yards | 1 | 23.2 | |
| | Waste Heat Recovery | Rec Centres | 2 | 19.6 | |
| | LED Retrofits | Corporate, Yards, Fire | 5 | 10.4 | |
| | VFD Upgrades | Indoor Pools | 1 | 1 | |
| 2024 | Building Envelope Improvements | Yards | 1 | 86.9 | \$7.3 M |
| | Condensing Boiler Retrofits | Lodges | 2 | 85.7 | |
| | Solar Heating and Heating Electrification | Arenas, Rec Centres | 3 | 76.5 | |
| | Waste Heat Recovery | Lodges, Rec Centres | 3 | 62.8 | |
| | Solar PV Installation | Arenas, Rec Centres | 3 | 37.2 | |
| | Low-flow Water Installations | Arenas, Indoor Pools, Rec Centres | 5 | 18.9 | |

| | | | | | |
|--------------|---|------------------------------------|----|-------|----------|
| | LED Retrofits | Yards | 1 | 2.4 | |
| 2025 | Solar PV Installation | Rec Centres, Yards | 3 | 30.8 | \$8.2 M |
| | Solar Heating and Heating Electrification | Arenas, Lodges, Rec Centres, Yards | 10 | 279 | |
| | Ground-source heat pump | Arenas | 1 | 189.7 | |
| | Waste Heat Recovery | Lodges, Yards | 2 | 54.5 | |
| | VFD Upgrades | Rec Centres | 1 | 6.7 | |
| | Building Envelope Improvements | Yards | 1 | 4.2 | |
| 2026 | Solar PV Installation | Fire | 1 | 8.7 | \$5.4 M |
| | Solar Heating and Heating Electrification | Fire, Rec Centres | 6 | 241.6 | |
| | Waste Heat Recovery | Yards | 1 | 465.3 | |
| 2027 | Solar PV Installation | Rec Centres, Yards | 2 | 45.1 | \$5.7 M |
| | Solar Heating and Heating Electrification | Indoor Pools | 3 | 264.1 | |
| | Building Envelope Improvements | Corporate, Yards | 3 | 88.9 | |
| Total | | | 62 | 2,130 | \$28.4 M |

The City is currently working on the next phase embarking on five additional plans for the Pathway to Net Zero. New conservation and demand management activities with energy and emissions reductions will be added to the PNZ action list as more site plans are completed and activities identified.

4.2 Operational Resiliency

The Public Works team runs all projects through a Climate Lens tool to evaluate their climate mitigation and adaptation impact to drive retrofit decisions Asset management activities and capital projects without a specific energy efficiency or conservation goal which nonetheless contribute towards energy efficiency improvement and emissions reductions have been identified below.

4.2.1 Lifecycle Replacement

Through the standard lifecycle replacement process, the City of Hamilton has identified opportunities to replace aging equipment at the end of its lifecycle with more energy-efficient alternatives. This includes but is not limited to projects identified within the Pathway to Net Zero process where projects occur at assessed facilities, where the projects will result in carbon emissions reductions, and where the lifecycle replacement is expected to occur within the targeted timeframe.

Efficiency improvements associated with lifecycle replacements are not limited to corporate facilities. Environmental Services and Transportation are engaged in ongoing programs to convert park lighting, decorative lighting, and streetlighting to LED or solar

lighting as existing lights reach their end-of-life. Both departments also have strategies to decarbonize park and roadway maintenance tools through electric lifecycle replacements.

4.2.2 On-site Generators and Battery Storage

Climate impact assessments are being integrated into corporate asset management plans on an asset-by-asset basis. These assessments have identified the risk of energy services disruptions resulting from climatic events impacting either the local distribution grid or broader provincial power grid as a key risk to City operations and operational resiliency. The City currently has 36 diesel backup generators and one battery storage system to minimize the risk of power disruptions across key facilities within its portfolio. City is also exploring and developing a methodology for assessing switching these generators to low carbon fuel types.

Battery energy storage systems (BESS) can also provide financial benefits in addition to back-up capabilities. The City has investigated and continues to investigate opportunities to use on-site batteries for monthly demand management and global adjustment peak avoidance. As battery costs continue to decline, BESS may become a more attractive investment for the City's Class A facilities.

4.2.3 Heat recovery

Most City facilities solely use natural gas heat for climate control, primarily during the winter months. Where facilities also use it for elements of their day-to-day operations, the City is investigating ways to implement heat recovery, improving the energy efficiency of existing equipment and potentially reducing cooling requirements associated with removing waste heat.

The Pathway to Net Zero plans have identified seven waste-heat recovery projects within the portfolio. Projects identified fit within three categories: pool waste heat recovery control systems, laundry and shower wastewater heat recovery, and make-up air heat recovery units.

The city will also explore sewer thermal energy utilization opportunities within its vast sewer network working with partners in coming years.

4.3 Low Carbon Fuel Transition

4.3.1 Fleet Transition and EV Chargers

Working with a consultant, the City of Hamilton has developed a Green Fleet Strategy and Report to reduce corporate fleet emissions. The Strategy identified three groups of solutions:

- Group One: Lifecycle optimization and best management practices (BMPs) or "house-in-order" strategies
- Group Two: Fuel switching or "messy middle" – interim, present-day solutions including renewable fuels (E85 ethanol, B10 biodiesel, RNG) and alternate fuels (CNG and LPG)
- Group Three: Battery-electric vehicle (BEV) technology

As part of the strategy, the City has purchased 24 light-duty fully electric vehicles, 47 level 2 chargers and 2 level 3 charging stations, implemented an anti-idle campaign, purchased biodiesel, and provided over 350 drivers with EcoDrive training annually. The current projects implemented have reduced corporate fleet emissions by an estimated 5,027 t CO₂e annually.

Within the next five years, the City intends to purchase Compressed Natural Gas waste compactors, electric golf carts, electric street sweepers, and an electric snow compactor along with further BEV light duty vehicles and install up to 150 total corporate EV chargers. Refer to the Green Fleet Strategy document for additional detail.

Within the Recreation portfolio, the City has identified opportunities to electrify ice resurfacers. Converting ice resurfacers is expected to reduce corporate emissions by 31 t CO₂e per resurfacer.

4.3.2 Electrification of Buildings

Natural gas consumption is responsible for 55% of total City emissions and 75% of corporate facility emissions. Natural gas is primarily used across all portfolios through HVAC and hot water systems. To reach net-zero goals, the City has identified high-emitting facilities across its portfolios and, within those facilities, key natural gas equipment which can be electrified.

While electrification may in some cases increase net energy consumption, it directly reduces scope 1 emissions. As renewable energy and zero-carbon electricity production increases both at the facility and grid level, scope 2 emissions are also expected to decline sharply. Identified Electrification opportunities include air and ground-source heat pumps, radiant electric heating, electric boilers, and domestic hot water tanks. See the Pathway to Net Zero section for a list of upcoming electrification projects. As Pathway to Net Zero plans are created for more facilities, more electrification opportunities will be identified and implemented.

4.3.3 Hydrogen

ReCharge Hamilton includes plans to decarbonize heating within the City by 2050 through the adoption of green hydrogen as a replacement for residual natural gas demand that cannot be offset through electrification or renewable natural gas. Technical analysis is required to identify use-cases for green hydrogen and associated technical requirements to transport green hydrogen to end-users throughout the City. Shared hydrogen infrastructure development is also expected to be a potential focus item of the decarbonization hub.

4.4 Renewable Energy Generation

4.4.1 Biogas

Existing renewable generation operations for the City are managed through Hamilton Renewable Power Inc. (HRP Inc). HRP Inc owns and operates three 1.6 MW renewable gas fueled units. Two of the units are located at the Glanbrook landfill site. The third

unit, a cogeneration unit, producing electricity and heat, is located at the Hamilton Water site at Woodward Avenue.

The three units use raw biogas as a renewable fuel source to produce electricity for the power grid through a long-term contract with the province. Using renewable fuel contributes to a more efficient and sustainable process, and further offsets GHG emissions. The systems produce 28,000,000 kWh of renewable energy annually, with a reduction of 100,000 tonnes CO₂e. In 2018 the net benefit from all HRP Inc operations was approximately \$1.1 million, with a cumulative total of \$17.5 million from 2006.

Renewable natural gas is also produced at Woodward Avenue using a Biogas Purification Unit (BPU). The BPU captures excess methane gas from the anaerobic digestion processes of the wastewater treatment process. The raw biogas is purified, treated, and conditioned to yield utility grade renewable natural gas that can be injected into the natural gas distribution system.

HRP Inc. will engage a consultant to assess the implementation of generating more RNG at both sites in the coming years.

In addition to producing biogas for cogeneration and sale, the City also purchased renewable natural gas (RNG) in conjunction with Enbridge as a pilot project to decarbonize part of the compressed natural gas (CNG) bus fleet. Starting in 2025, the City has plans to incrementally purchase more RNG each year to decarbonize existing natural gas demand, with a target of decarbonizing 100% of remaining natural gas demand after electrification by 2050.

4.4.2 Geothermal

The Discovery Centre is equipped with an estimated 55-t geo-exchange, ground-source heat pump loop. The geothermal system is expected to continue providing renewable heating and cooling to the facility as it is renovated to become a new library branch and community space.

4.4.3 Solar

As part of its commitment to decarbonizing the local community, the City has set targets to cover 50% of municipal buildings with rooftop solar PV covering at least 30% of each building's load by 2050. The City is also planning to add 280 MW of ground-mount solar within City limits by 2050.

The City of Hamilton currently leases roof space to Alectra Utilities for a 250-kW rooftop solar PV installation at the Wentworth Operations Centre. Hamilton Public Library installed a 30-kW rooftop solar PV on the Valley Park Library and Community Centre as part of its LEED Gold certification and has located its Parkdale Branch in a Passive House-certified apartment complex powered in part by a 30-kW rooftop solar PV system.

The Pathway to Net Zero has identified 10 solar PV installation opportunities within the next five years, with two of the identified projects at Harry Howell Arena and Morgan Firestone Arena currently in progress. The PNZ has also identified three further solar heating opportunities within the Recreation portfolio.

Hamilton Water is undertaking a feasibility study to identify suitable solar PV sites to be completed by the end of 2024. City will explore various alternate delivery models to implement identified solar renewable energy generation projects.

Table 4.4.3: Identified Solar PV Projects

| Status | Location | System Size (kW) |
|--------------------|----------------------------------|------------------|
| Existing | Wentworth Operations Centre | 250 kW |
| Existing | Valley Park Community Centre | 30 kW |
| Under Construction | Morgan Firestone Arena | 265 kW |
| Under Construction | Harry Howell Arena | 250 kW |
| Identified | Bennetto Rec Centre | 20 kW |
| Identified | Traffic Operations Centre | 375 kW |
| Identified | Stoney Creek Rec Centre | 20 kW |
| Identified | Fire Station 5 Complex | 150 kW |
| Identified | Wentworth Operations Centre | 1,000 kW |
| Identified | Kanétskare Rec Centre | 60 kW |
| Feasibility | Hamilton Water Feasibility Study | n/a |
| Feasibility | New Hamilton Transit Facility | n/a |
| Total | | 2,140 kW |

4.4.4 District Energy

Hamilton Community Enterprises (HCE) is a wholly owned subsidiary of the City of Hamilton providing district heating, cooling and distributed electricity to a few City facilities using centrally located cogeneration, boilers, condensers, and chillers. HCE produced 14,189 MWh of cooling and 24,035 MWh of heat in 2023. As the Decarbonization Hub develops, there may be opportunities to expand the district energy system to include industrial residual heat to displace natural gas heating.

4.5 Education and Reporting

4.5.1 Decarbonization Hub

The City of Hamilton has approved the creation of the Hamilton Region Decarbonization Hub. Once funded, the Hub will support a coalition of governmental, commercial, and industrial partners working together to turn Hamilton into one of the world’s first net-zero emissions cities. The Hub will take a regional approach to emissions reductions, bridging the gap between sectors to identify cross-sector and cross-industry activities which can address emissions.

This collaborative approach is expected to share technical research and development costs for large-scale projects, allowing the Hamilton area to develop new net-zero value chains and business models. While the focus is on decarbonizing the broader community and industrial partners, the municipality will be involved in both facilitating and, where applicable, participating in net-zero projects.

4.5.2 Focus on Transparency

Reporting of accurate data is imperative to enhance the decision-making process and to identify areas where energy usage and emissions can be reduced effectively. The City reports to several governing bodies such as its annual energy usage for corporate buildings through O. Reg 25/23. Additionally, the City's Annual Energy Report captures data for several different key performance metrics, including costs and generated savings. The Office of Climate Change Initiatives reports on community-based emissions. Data is available to the public and an annual report on its activities is presented to the General Issues committee each year and the report is available to the public.

4.5.3 Digital Dashboard

The City of Hamilton is committed to being an open, transparent, and accessible government. [Open Hamilton](#) enables our community the opportunity to better explore, visualize and download City data. The City makes Corporate and community emissions data available to the public using the Open Hamilton platform and will investigate including Energy data.

4.5.4 Citywide Engagement, Community Programs & Policy

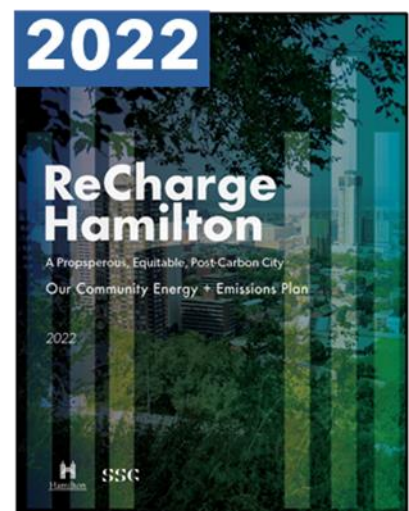
In addition to the work of the decarbonization hub, the Office of Climate Change Initiatives is leading efforts to accelerate the City of Hamilton's transition to a prosperous, equitable, resilient post-carbon community.

4.5.5 Climate Action Strategy

The [Hamilton Climate Action Strategy](#) guides the City's municipal climate policy to ensure the City and broader community can mitigate and adapt to the impacts of climate change. Mitigation lessens the rate and severity of climate change through the reduction of greenhouse gases. Adaptation prepares for unavoidable climate change events to decrease their impacts. Mitigation is primarily addressed through the Community Energy and Emissions Plan, while adaptation is primarily addressed through the Climate Change Impact Adaptation Plan

4.5.6 ReCharge Hamilton

[ReCharge Hamilton](#) is Hamilton's 2022 Community Energy and Emissions Plan to improve energy efficiency, reduce GHG emissions and support local sustainable and community-supported energy



solutions. The plan outlines five transformations which can be implemented to achieve Hamilton’s ambitious low-carbon future:

5 Low-Carbon Transformations



Within the plan, the OCCI identified the following 12 targets and 9 actions which will guide decarbonization within City operations directly, in addition to supporting the community.

| Transformation | Low-Carbon Scenario Targets | Actions |
|-----------------------------------|--|---|
| Transforming Our Buildings | <ol style="list-style-type: none"> 1) By 2050, all new municipal buildings achieve net-zero emissions * 2) By 2050, all municipal buildings are retrofitted to achieve 50% energy efficiency relative to 2016 | <ol style="list-style-type: none"> 1) Develop and integrate City-wide new green development standards (this should include municipal buildings but currently does not) 2) Install solar PV on new and existing buildings. |
| Changing How We Move | <ol style="list-style-type: none"> 3) 100% of new municipal small and light-duty vehicles are electric by 2040 4) 100% of new municipal heavy-duty vehicles switch to clean hydrogen by 2040 5) Decarbonize the transit fleet by 2035 | <ol style="list-style-type: none"> 3) Decarbonize the bus fleet. 4) Establish then implement a city-wide EV Strategy (residential, commercial, and municipal). |

| | | |
|--|---|---|
| <p>Revolutionizing Renewables</p> | <ul style="list-style-type: none"> 6) In 2050, for each MWh of central electricity demand remaining after local renewable energy production, purchase a Renewable Energy Certificate (REC). (This action includes the modelled wind capacity) 7) In order to replace the remaining natural gas in the City, green hydrogen (produced via renewable energy) is pumped into the natural gas distribution system 8) By 2050, installation of 280 MW of ground mount solar PV, inside or outside the City boundary 9) Expansion of the downtown district energy network powered by industrial residual heat 10) By 2050, 50% of municipal buildings will add rooftop solar PV, covering 30% of the buildings electric load 11) By 2050, 95% of organic waste is sent to anaerobic digestion for local energy use 12) Purchase remaining RNG needed to replace all remaining natural gas demand by 2050, starting in 2025 | <ul style="list-style-type: none"> 5) Implement strategic renewable solar energy installations. 6) Technical feasibility study of expanded anaerobic digestion facilities. 7) Technical analysis of green hydrogen potential, costs, as well as actions to increase green hydrogen deployment in the City through the creation of a hydrogen hub. 8) Decarbonize and expand HCE downtown district energy system. 9) Technical + financial analysis for expanded organics collection and diversion. |
|--|---|---|

4.5.7 Climate Change Impact Adaptation Plan

The [Hamilton Climate Change Impact Adaptation Plan](#) focuses on four theme areas with objectives, actions and supporting actions to achieve a more resilient future for the City and broader community. These resilient themes are:

- 1) Built Environment
- 2) People and Health
- 3) Natural Environment, Agriculture and Water
- 4) Energy and Economy

While the focus of the plan is on the broader community, there are three action items which will impact conservation and sustainability efforts within City operations:

| Resilient Theme | Actions |
|------------------------------------|--|
| <p>People and Health</p> | <p>10) Explore opportunities to expand current cooling & warming centre programming and interventions.</p> |
| <p>Energy and Emissions</p> | <p>11) Work with local partners to conduct vulnerability and risk assessments on local energy systems and identify opportunities to increase local energy generation</p> |

| | |
|--|--|
| | <p>(e.g. microgrids) to increase reliability (potentially as part of CEEP action identifying renewable energy generation sites within the City)</p> <p>12) Establish low-carbon back-up power systems in all City-owned facilities to serve as community hubs during emergencies and create a policy to support and promote the use of low-or-no-carbon emergency energy supplies.</p> |
|--|--|

4.5.8 Policies Under Development

In addition to and in support of the community plans listed above, the OCCI is developing additional policies which will drive emissions reductions within City operations and the local community. Policies currently under development which may be implemented within the CDM period include:

- 1) Carbon Budgeting and Accounting Framework
- 2) Net-Zero Policy for New Corporate Buildings

Currently, the OCCI is also providing detailed feedback to the City’s Planning and Economic Development department for Green Building Standards under development.

Section 5: Conclusion

The City of Hamilton manages its corporate energy portfolio with a focus on meeting its targets in energy intensity, reducing GHG emissions and improving the efficiency of fleet vehicles. The development of this CDM plan represents the continued commitment to achieving these goals by identifying and implementing energy efficiency or GHG-reducing projects, renewable energy generation projects, updating relevant policies to better align corporate activities to targets, and increasing engagement corporately and with the community.

Focusing on education and capacity building across the City departments and divisions will also be a focus area for coming years. Developing good financial and technical business case for projects, robust measurement and verification process for energy/ GHG savings quantification, production of case studies and success stories within City and across industry will continue.

Appendix A

Related Energy and Sustainability Strategies, Policies & Initiatives

- Hamilton Climate Action Strategy
 - ReCharge Hamilton - Community Energy and Emissions Plan
 - Climate Change Impact Adaptation Plan
- Corporate Energy and Sustainability Policy
- Green Fleet Strategy
- Decarbonization Hub
- Hamilton Public Library Sustainability Plan
- Public Works Climate Lens
- Parks Master Plan
- Biodiversity Action Plan
- Urban Forest Strategy
- Transportation Level 3 City Vehicle Usage Monitoring
- Pathway to Net-Zero
- CityHousing Hamilton's High-Performance Passive House Buildings
- Annual Energy Report
- Annual GHG Inventory

Appendix B

Pathway to Net Zero Plans

| Facility | Portfolio | Plan Status |
|--|--------------------------|-------------|
| Chedoke Twin Pad Arena | Arena | Complete |
| Harry Howell Arena | Arena | Complete |
| Morgan Firestone Arena | Arena | Complete |
| Inch Park Arena | Arena | Complete |
| Kanétskare Recreation Centre | Rec Centre | Complete |
| Stoney Creek Recreation Centre Pool | Rec Centre - Indoor Pool | Complete |
| Bennetto Recreation Centre Pool | Rec Centre – Indoor Pool | Complete |
| Westmount Recreation Centre Pool | Rec Centre – Indoor Pool | Complete |
| Jimmy Thompson Pool | Indoor Pool | Complete |
| Fire Complex 5 | Fire | Complete |
| Mountain Transit Centre | Yard | Complete |
| Traffic Operations Centre | Yard | Complete |
| Wentworth Operations Centre | Yard | Complete |
| Macassa Lodge (HVAC Only) | Lodge | Complete |
| Dundas Town Hall | Corporate | Complete |
| Discovery Centre | Library | Complete |
| Central Library | Library | Complete |

Appendix C

City of Hamilton Submitted Data

[2022 BPS Report Summary](#)

| Facility Classification | Property GFA (m ²) | Electricity Use - Grid Purchase (kWh) | Natural Gas Use (GJ) | Energy Use (GJ) | Energy Use Intensity (GJ/ m ²) | Total GHG Emissions (t CO ₂ e) | GHG Intensity (t CO ₂ e/ m ²) |
|--|--------------------------------|---------------------------------------|----------------------|------------------|--|---|--|
| Convention Center | 11,622 | 2,098,978 | 0 | 20,411 | 1.76 | 791 | 0.07 |
| Drinking Water Treatment & Distribution* | 0 | 29,036,909 | 2,944 | 107,476 | n/a | 961 | n/a |
| Energy/Power Station | 1,601 | 2,834,679 | 29 | 10,233 | 6.39 | 81 | 0.05 |
| Fire Station | 24,574 | 3,470,045 | 21,352 | 34,232 | 1.39 | 1,194 | 0.05 |
| Fitness Center/Health Club/Gym | 2,143 | 297,877 | 0 | 1,072 | 0.50 | 8 | 0.00 |
| Ice/Curling Rink | 65,877 | 10,532,302 | 51,354 | 90,335 | 1.37 | 2,942 | 0.04 |
| Library | 36,832 | 5,509,595 | 7,829 | 39,628 | 1.08 | 1,090 | 0.03 |
| Office | 57,809 | 6,117,864 | 19,135 | 61,459 | 1.06 | 2,405 | 0.04 |
| Other - Entertainment/Public Assembly | 56,318 | 8,002,620 | 6,440 | 51,032 | 0.91 | 1,779 | 0.03 |
| Other - Public Services | 106,356 | 11,327,214 | 66,736 | 108,398 | 1.02 | 3,727 | 0.04 |
| Other - Recreation | 64,360 | 11,592,530 | 94,901 | 136,634 | 2.12 | 5,096 | 0.08 |
| Parking | 48,468 | 1,187,869 | 0 | 4,276 | 0.09 | 33 | 0.00 |
| Performing Arts | 8,712 | 1,943,075 | 1,091 | 20,688 | 2.37 | 889 | 0.10 |
| Police Station | 27,220 | 5,149,893 | 19,416 | 44,431 | 1.63 | 1,478 | 0.05 |
| Senior Living Community | 32,263 | 5,275,724 | 31,245 | 50,238 | 1.56 | 1,719 | 0.05 |
| Social/Meeting Hall | 21,938 | 1,932,065 | 12,850 | 19,913 | 0.91 | 707 | 0.03 |
| Stadium (Open) | 30,393 | 6,046,321 | 10,511 | 32,277 | 1.06 | 698 | 0.02 |
| Transportation Terminal/Station | 26,584 | 3,470,973 | 15,753 | 28,253 | 1.06 | 890 | 0.03 |
| Wastewater Treatment Plant* | 23,597 | 69,634,712 | 212,080 | 462,763 | 19.61 | 12,612 | 0.53 |
| Total | 646,667 | 185,461,242 | 573,665 | 1,323,750 | 2.05 | 39,098 | 0.06 |
| Total excl. Water | 623,070 | 86,789,622 | 358,641 | 753,512 | 1.21 | 25,525 | 0.04 |

[Facility-level data is published on the City of Hamilton website](#)

2023 BPS Report Summary

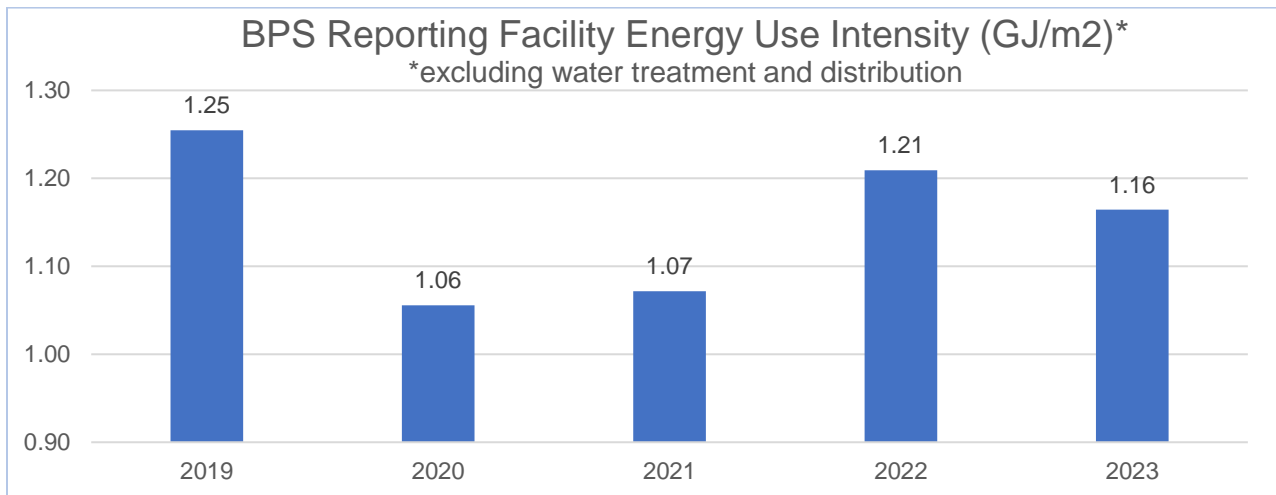
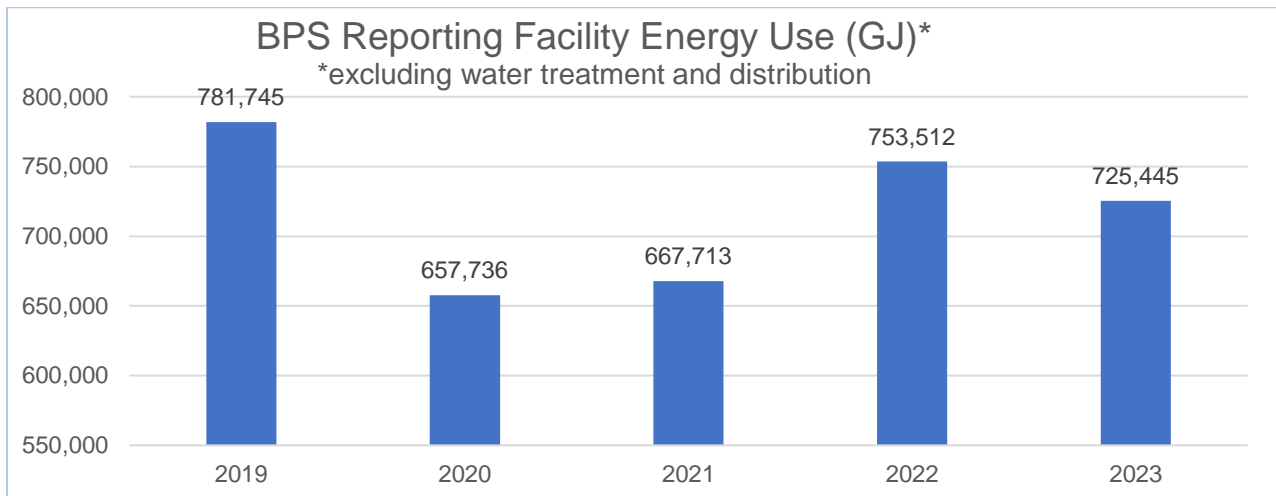
| Facility Classification | Property GFA (m ²) | Electricity Use - Grid Purchase (kWh) | Natural Gas Use (GJ) | Energy Use (GJ) | Energy Use Intensity (GJ/ m ²) | Total GHG Emissions (t CO ₂ e) | GHG Intensity (t CO ₂ e/ m ²) |
|--|--------------------------------|---------------------------------------|----------------------|------------------|--|---|--|
| Convention Center | 11,622 | 2,160,860 | 0 | 19,821 | 1.71 | 715 | 0.06 |
| Drinking Water Treatment & Distribution* | 0 | 28,684,200 | 2,245 | 105,507 | n/a | 916 | n/a |
| Energy/Power Station | 1,601 | 3,192,260 | 28 | 62,926 | 7.20 | 91 | 0.06 |
| Fire Station | 24,574 | 3,365,261 | 20,109 | 32,487 | 1.32 | 1,122 | 0.05 |
| Fitness Center/Health Club/Gym | 2,143 | 279,683 | 0 | 1,007 | 0.47 | 8 | 0.00 |
| Ice/Curling Rink | 65,877 | 11,613,494 | 50,372 | 93,282 | 1.42 | 2,925 | 0.04 |
| Library | 36,832 | 5,357,261 | 6,852 | 36,665 | 1.00 | 925 | 0.03 |
| Office | 57,809 | 6,183,940 | 17,150 | 57,039 | 0.99 | 2,088 | 0.04 |
| Other - Entertainment/Public Assembly | 56,318 | 6,755,397 | 5,947 | 44,301 | 0.79 | 1,590 | 0.03 |
| Other - Public Services | 106,356 | 10,876,726 | 57,912 | 97,931 | 0.92 | 3,267 | 0.03 |
| Other - Recreation | 64,360 | 11,995,175 | 92,666 | 135,848 | 2.11 | 4,995 | 0.08 |
| Parking | 48,468 | 1,090,743 | 0 | 3,927 | 0.08 | 31 | 0.00 |
| Performing Arts | 8,712 | 1,664,507 | 1,189 | 19,312 | 2.22 | 907 | 0.10 |
| Police Station | 27,220 | 4,961,364 | 19,428 | 43,573 | 1.60 | 1,463 | 0.05 |
| Senior Living Community | 32,263 | 5,176,507 | 35,925 | 54,560 | 1.69 | 1,951 | 0.06 |
| Social/Meeting Hall | 21,938 | 2,050,592 | 11,489 | 19,085 | 0.87 | 648 | 0.03 |
| Stadium (Open) | 30,393 | 5,461,649 | 10,244 | 29,905 | 0.98 | 668 | 0.02 |
| Transportation Terminal/Station | 26,584 | 3,619,832 | 12,152 | 25,183 | 0.95 | 712 | 0.03 |
| Wastewater Treatment Plant* | 23,597 | 71,753,368 | 226,111 | 484,421 | 20.53 | 13,377 | 0.57 |
| Total | 646,667 | 186,242,819 | 569,818 | 1,315,373 | 2.03 | 38,397 | 0.06 |
| Total excl. Water | 623,070 | 85,805,251 | 341,462 | 725,445 | 1.16 | 24,104 | 0.04 |

[Facility-level data is published on the City of Hamilton website](#)

BPS Data Trend Summary

Energy Use and Emissions, BPS Facilities Excluding Water

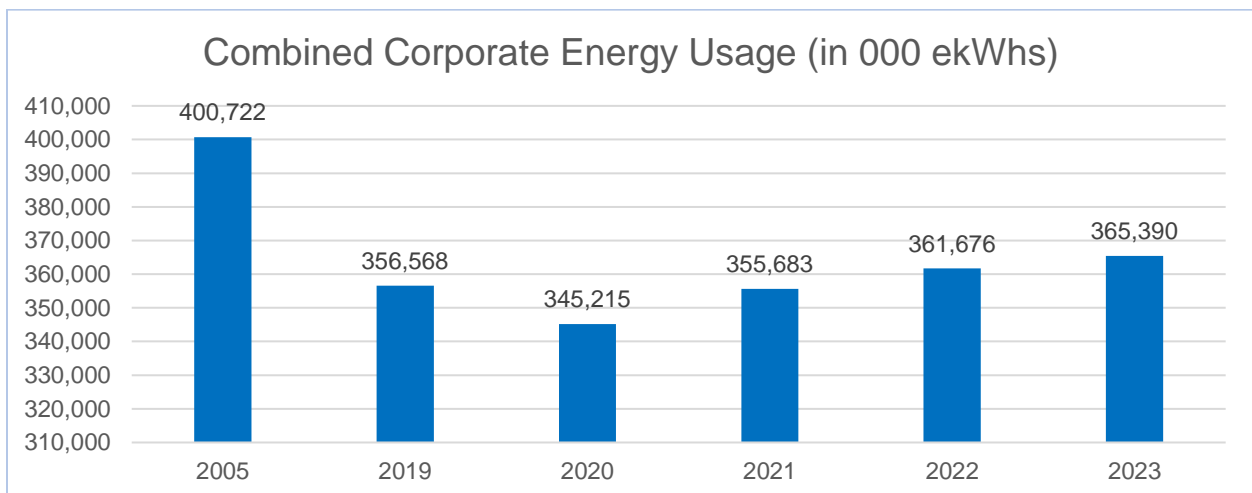
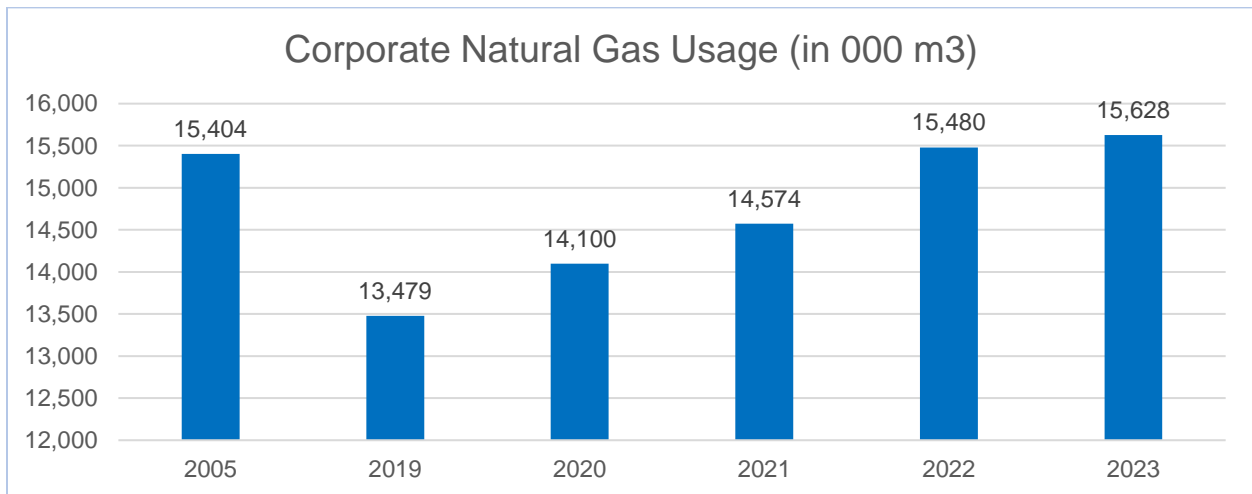
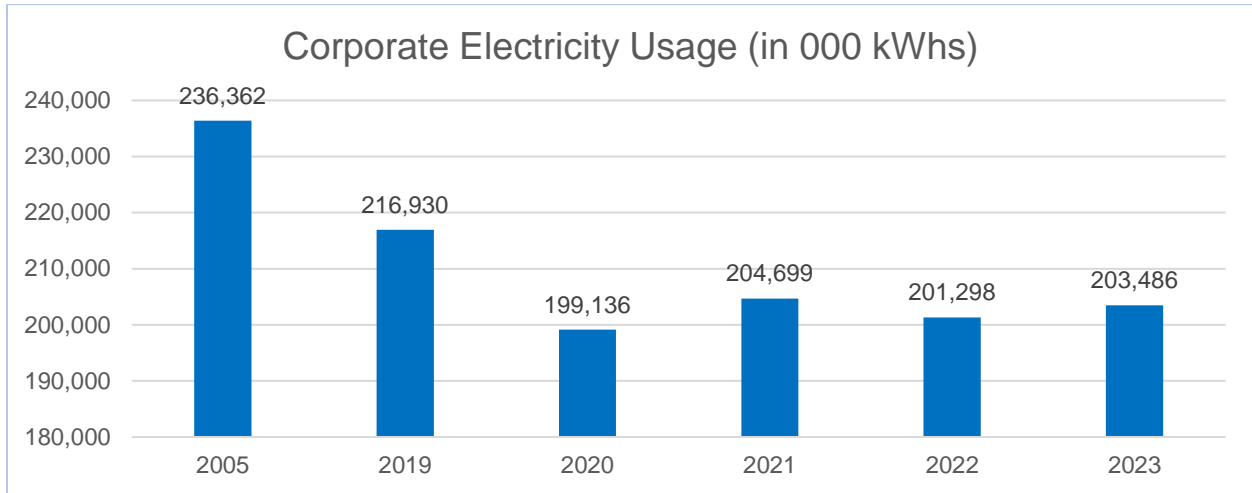
| | 2019 | 2020 | 2021 | 2022 | 2023 |
|---|------------|------------|------------|------------|------------|
| Electricity (kWh) | 90,994,288 | 75,559,362 | 81,000,952 | 86,789,622 | 85,805,251 |
| Natural Gas (GJ) | 386,467 | 329,082 | 317,030 | 358,641 | 341,462 |
| Combined Energy Use (GJ) | 781,745 | 657,736 | 667,713 | 753,512 | 725,445 |
| GHG (t CO2e) | 26,438 | 22,851 | 22,449 | 25,525 | 24,104 |
| Energy Use Intensity (GJ/ m²) | 1.25 | 1.06 | 1.07 | 1.21 | 1.16 |
| GHG Intensity (t CO2e/ m²) | 0.042 | 0.037 | 0.036 | 0.041 | 0.039 |



Corporate Energy Use Trends Vs Baseline

Note that corporate data below is inclusive of water treatment and distribution as well as O&M accounts including parks and lighting used for the City’s annual reporting.

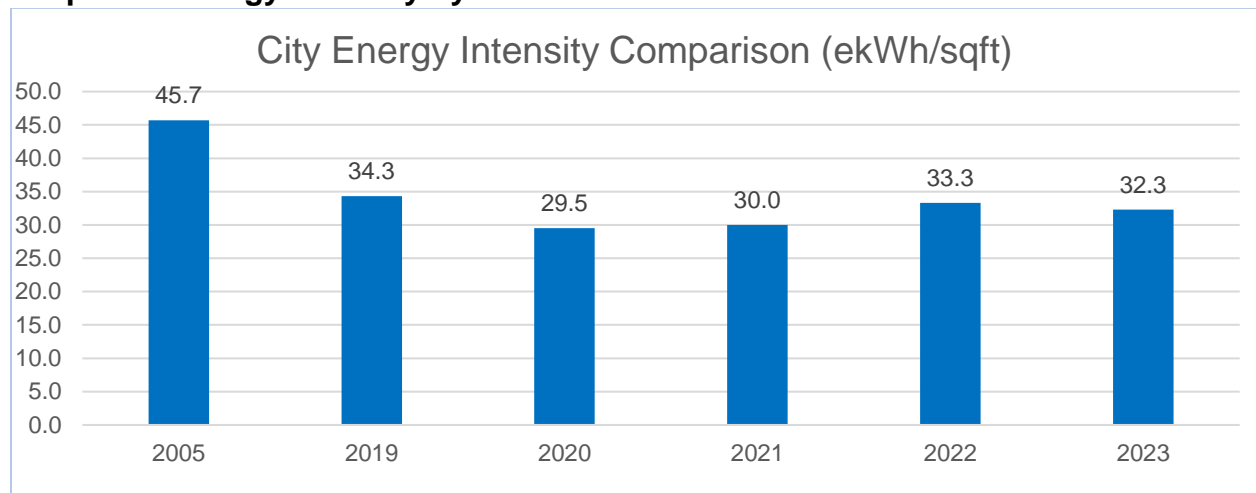
Categories may be named different than those set in BPS reporting. Also note that Entertainment facilities were removed from the reported data in starting in 2022.



Corporate Total Energy Consumption by Portfolio

| Total Energy Consumption (in 000's of ekWh) | | | | | | |
|---|----------------|----------------|----------------|----------------|----------------|----------------|
| Facility | 2005 | 2019 | 2020 | 2021 | 2022 | 2023 |
| City/Town Halls | 13,775 | 8,899 | 7,528 | 6,623 | 8,662 | 7,570 |
| Corporate Facilities | 17,188 | 12,256 | 11,702 | 9,381 | 10,936 | 10,900 |
| O&M and Streetlighting | 44,908 | 26,275 | 24,194 | 23,184 | 22,957 | 22,875 |
| Hamilton Water | 121,040 | 126,788 | 145,802 | 156,362 | 162,930 | 171,765 |
| Yards | 39,589 | 27,869 | 25,517 | 26,016 | 27,935 | 24,601 |
| Arenas | 39,904 | 35,094 | 24,505 | 23,673 | 28,967 | 29,519 |
| Community & Senior Centres | 3,834 | 3,601 | 3,122 | 2,681 | 3,622 | 3,536 |
| Rec Centres & Pools | 26,789 | 30,073 | 27,230 | 27,000 | 30,043 | 29,621 |
| Tim Hortons Field | n/a | 9,267 | 6,652 | 7,737 | 8,880 | 8,223 |
| Rec Parks, Stadiums, Golf Courses | 8,332 | 4,997 | 4,661 | 5,134 | 5,301 | 5,161 |
| Lodges | 24,938 | 15,774 | 14,756 | 15,018 | 13,699 | 14,861 |
| Culture | 5,383 | 5,278 | 3,368 | 3,222 | 3,975 | 3,715 |
| Fire & EMS | 10,698 | 12,803 | 11,639 | 11,203 | 12,181 | 11,565 |
| Libraries | 9,343 | 11,726 | 10,654 | 10,235 | 10,351 | 9,595 |
| Police | 14,757 | 8,303 | 8,303 | 11,338 | 11,238 | 11,884 |
| Entertainment* | 20,244 | 17,565 | 17,565 | 16,877 | n/a | n/a |
| Total | 400,722 | 356,568 | 347,198 | 355,684 | 361,677 | 365,390 |

Corporate Energy Intensity by Year



Energy Intensity calculation does not include Hamilton Water facilities and distribution or Operational (i.e., streetlighting) accounts.

Appendix D

Definitions

Absolute Emissions are the total corporate emissions expressed in tonnes CO₂e as calculated in the City's Greenhouse Gas Inventory

CDM means Conservation Demand Management

The City of Hamilton, "the City" as referred to in the plan represents the Corporation of the City of Hamilton specifically

Compressed Natural Gas represents utility-grade natural gas which has been compressed for use as a lower-emissions fuel alternative to standard motor fuels such as gasoline or diesel.

Demand Reduction referenced in the report is action taken to reduce electrical demand during forecasted provincial peak events (high demand period) for optimizing Class A customers.

Energy Conservation is the collection of energy efficient measures, equipment or processes that lead to lower consumption.

Energy Intensity is the measurement of energy used per square foot of facility space.

Energy Performance is the collection of performance measurements including consumption, cost and energy intensity as compared against baseline and year over year.

Geothermal is a renewable energy source either drawing heat from underground or using heating loops in the ground as a store for heating in winter and cooling in summer.

Greenhouse Gas Emissions or Emissions are gas emitted through City activity with the potential to trap heat in the atmosphere as identified by Environment and Climate Change Canada. For the purposes of this plan, these emissions primarily include Carbon Dioxide, Methane, and Nitrous Oxide.

Greenhouse Gas Inventory is the inventory identifying and tracking corporate Greenhouse Gas Emissions by source. The inventory covers Scope 1, Scope 2, and select scope 3 emissions from Corporate Buildings, Vehicle Fleet, Water and Sewage Buildings, Street Lights, Contracted Waste Fleet, Expensed Kilometers, and Wastewater Emissions.

Incentives are monies received from a recognized program including from utility providers, the IESO, Federal or Provincial grant programs where incentives are tied to energy conservation measures.

Net Zero means achieving overall, zero greenhouse gas emissions by balancing any emissions from energy use with carbon removal via a combination of reducing usage,

changing to low or zero energy sources (i.e., renewable energy sources) changing processes and carbon offsetting.


PNZ means Pathway to Net Zero. The Pathway to Net Zero is a collection of plans identifying how facilities can achieve net zero.

Renewable Natural Gas or Biogas is usable methane produced by landfills, wastewater treatment plants, livestock farms, or other sources where organic matter undergoes anaerobic decomposition.





CITY OF HAMILTON
PLANNING AND ECONOMIC DEVELOPMENT DEPARTMENT
Tourism and Culture Division

| | |
|---------------------------|---|
| TO: | Mayor and Members General Issues Committee |
| COMMITTEE DATE: | June 19, 2024 |
| SUBJECT/REPORT NO: | Major Hosted Tourism Event Opportunities (PED23129(b)) (City Wide) |
| WARD(S) AFFECTED: | City Wide |
| PREPARED BY: | Ryan McHugh (905) 546-2424 Ext. 4132 Pam Mulholland (905) 546-2424 Ext. 4514 |
| SUBMITTED BY: | Lisa Abbott Acting Director, Tourism and Culture Planning and Economic Development Department |
| SIGNATURE: |  |

RECOMMENDATION

- (a) That a contribution to an upset limit of \$500 K from the Conventions/Sports/Events Reserve No. 112231 be authorized and allocated towards funding any hosting fees and City of Hamilton and/or or third-party in-kind goods and/or services associated with hosting the JUNO Awards in either 2026 or 2027;
- (b) That a contribution to an upset limit of \$500 K from the Conventions/Sports/Events Reserve No. 112231 be allocated towards funding any hosting fees and City of Hamilton and/or or third-party in-kind goods and/or services associated with hosting the 2026 Brier Canadian Men's Curling Championship;
- (c) That upon allocating the remaining balance of funds in the Conventions/Sports/Events Reserve No. 112231 towards hosting fees and City of Hamilton and/or or third-party in-kind goods and/or services associated with hosting the 2026 or 2027 JUNO Awards and the 2026 Brier Canadian Men's Curling Championship, Reserve No. 112231 be closed;

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SUBJECT: Major Hosted Tourism Event Opportunities (PED23129(b)) (City Wide)
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- (d) That upon closing the Conventions/Sports/Events Reserve No. 112231, staff be authorized and directed to allocate, on an annual basis, any unspent funds from the Tourism Operations DeptID 362238/Grant Account 58201 to the City of Hamilton's Municipal Accommodation Tax Reserve No. 108072;
- (e) That the Mayor and City Clerk, or their designates, be authorized and directed to execute all required agreements and associated documents, on behalf of the City of Hamilton, with the Canadian Academy of Recording Arts and Sciences to host the 2026 or 2027 JUNO Awards in Hamilton, contingent on Hamilton being selected as the host city, with content acceptable to the General Manager, Planning and Economic Development, and all in a form satisfactory to the City Solicitor;
- (f) That the Mayor and City Clerk, or their designates, be authorized and directed to execute all required agreements and associated documents, on behalf of the City of Hamilton, with Curling Canada to host the 2026 Brier Canadian Men's Curling Championship in Hamilton, contingent on Hamilton being selected as the host city, with content acceptable to the General Manager, Planning and Economic Development, and all in a form satisfactory to the City Solicitor;
- (g) That the Mayor and City Clerk, or their designates, be authorized and directed to execute all required agreements and associated documents, on behalf of the City of Hamilton, with Youth Science Canada to host the 2027 and 2029 Canada Wide Science Fairs in Hamilton, with content acceptable to the General Manager, Planning and Economic Development, and all in a form satisfactory to the City Solicitor.

EXECUTIVE SUMMARY

In September 2023, Report PED23129 was brought forward to the General Issues Committee, outlining the pursuit of various major hosted tourism events to be held in Hamilton. Council was informed of ongoing efforts to pursue these opportunities and directed staff to report back with recommendations for how the City of Hamilton would fund any hosting fees or in-kind City of Hamilton or third-party goods and services required to successfully secure major hosted tourism events, using Municipal Accommodation Tax funds, private sector contributions, existing tourism reserves and provincial funding as applicable, for Council's consideration.

This report seeks the City of Hamilton funding and Council authorization required to formally bid on or secure the following events:

- **2026 or 2027 JUNO Awards:** The JUNO Awards is a 5-day series of music and cultural events across all genres of music, presented by the Canadian Academy

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of Recording Arts and Sciences. JUNOS culminates in the live CBC Canada-wide broadcast of the Awards which recognizes outstanding achievements in Canada's music industry. The JUNOS is Canada's largest music & culture property, with a reach of over 16 million fans.

- The total direct economic impact to the host municipality for the event in 2026 is estimated to be \$12,000,000. The Canadian Academy of Recording Arts and Sciences has issued staff a Request for Partnership.
- If the City is to pursue this opportunity, staff must submit a fully funded bid by the end of August 2024.
- **2026 Brier, Canadian Men's Curling Championship:** The Brier is the annual curling championship sanctioned by Curling Canada. The winner of the Brier goes on to represent Canada at the World Curling Championships. The Brier is among the best attended curling competitions, often attracting crowds larger than the World Curling Championships.
 - The total direct economic impact to the host municipality for the event in 2026 is estimated to be \$10,000,000.
 - Curling Canada has issued a Request for Proposal for the 2026 Brier and if the City is to pursue this opportunity staff must submit a fully funded bid by the end of September 2024.
- **2027 and 2029 Canada Wide Science Fair:** Hosted annually by Youth Science Canada, this event brings together Canada's brightest young minds, celebrating their passion for science, technology, engineering, mathematics (STEM) and innovation.
 - The total direct economic impact to the host municipality for the event is estimated to be \$3,800,000 per year.
 - The City of Hamilton has successfully secured commitments for the 2027 and 2029 events and seeks Council authority to finalize an agreement to bring them to Hamilton.

Given that the Municipal Accommodation Tax will serve as the primary means to fund major hosted tourism event opportunities moving forward, the recommendations seek Council approval to allocate the remaining balance of the Conventions/Sports/Events Reserve No. 112231 and, subsequently, close this reserve fund.

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Furthermore, staff have requested Municipal Accommodation Tax funds from the Hamilton Tourism Development Corporation and secured private sector contributions to contribute to the JUNO Awards and the Brier Canadian Men's Curling Championship bids. As authorized and directed by Council in Report PED23129, staff are also seeking provincial funding to contribute to the 2026 or 2027 JUNO Awards bid. Should the City of Hamilton be unsuccessful in its bid to host the JUNO Awards and/or the Brier, there would be no financial commitment required of the City.

Alternatives for Consideration – Not Applicable

FINANCIAL – STAFFING – LEGAL IMPLICATIONS

Financial: **JUNO Awards Funding Model:** As a prospective host city for the 2026 or 2027 JUNO Awards, there is a required hosting fee which will be determined by the City of Hamilton and the Canadian Academy of Recording Arts and Sciences based on the specifications of Hamilton's JUNO Awards broadcast venue (arena capacity and cost of the venue), other venue costs, hotel accommodation costs, and other geographical/logistical factors to be outlined in the City of Hamilton's Request for Partnership proposal.

Typically, the host municipality's contribution to the JUNO Awards hosting cost is 25-40% and the provincial contribution is 75-60%, as follows:

- 2019 (London): City of London \$400,000; Province of Ontario \$1,250,000
- 2024 (Halifax): City of Halifax \$750,000; Province of Nova Scotia \$1,000,000

For JUNO economic impact data, refer to this report's "Analysis and Rationale for Recommendations" section.

| Revenue Source | Amount (\$) | Current Status |
|--|--------------------|---|
| City of Hamilton Conventions/Sports / Events Reserve | \$500,000 | \$500,000 - Pending Council approval at its meeting on June 26, 2024 |
| Hamilton Tourism Development Corporation | \$300,000 | \$300,000 – Pending approval by the Hamilton Tourism Development Corporation at its meeting in June 2024. |
| Private Sector | \$150,000 | \$150,000 – Confirmed April 30, 2024 |

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| Revenue Source | Amount (\$) | Current Status |
|---------------------------------------|--------------------|-----------------------|
| Municipal and Private Sector Revenues | \$950,000* | |

*The City of Hamilton has formally notified the Province of Ontario of the City of Hamilton's proposal to host the JUNO Awards. Provincial funding will become part of the public record, contingent on Hamilton being selected as the host city.

The City of Hamilton's funding contribution will be attributed to hosting fees payable to the Canadian Academy of Recording Arts and Sciences, in-kind municipal or third-party goods and services (e.g., road closure, on and off-street parking expenses) and host committee responsibilities, including the JUNO volunteer program, economic impact reports, local marketing, transportation initiatives, and any events outside of the regular JUNO Awards events.

The Canadian Academy of Recording Arts and Sciences is a non-profit organization created to preserve and enhance the Canadian music industry and to contribute toward higher artistic and industry standards.

Brier Funding Model: The 2026 Brier Canadian Men's Curling Championship hosting fee is determined by the City of Hamilton and Curling Canada based on Hamilton's arena capacity and anticipated live television audience draw, hotel accommodation costs, and other logistical factors to be outlined in the City of Hamilton's Request for Proposal application.

For Brier economic impact data, refer to this report's "Analysis and Rationale for Recommendations" section.

| Revenue Source | Amount (\$) | Current Status |
|--|--------------------|---|
| City of Hamilton (Conventions/Sports/Events Reserve*) | \$500,000 | \$500,000 - Pending Council approval at its meeting on June 26, 2024 |
| Hamilton Tourism Development Corporation (Municipal Accommodation Tax) | \$300,000 | \$300,000 – Pending approval by the Hamilton Tourism Development Corporation at its meeting in June 2024. |
| Private Sector | \$200,000 | \$200,000 – Confirmed on February 13, 2024. |
| Total Revenues | \$1,000,000 | |

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The City of Hamilton’s funding contribution will be attributed to hosting fees payable to Curling Canada, in-kind municipal or third-party goods and services (e.g., road closure, on and off-street parking expenses), and host committee responsibilities, including the Brier volunteer program, local marketing, events to introduce newcomers and diverse communities to the sport of curling, and initiatives that engage local Indigenous communities in a meaningful way leading up to and during the Brier.

Curling Canada is a non-profit sanctioning body for curling in Canada. It is associated with more than a dozen provincial and territorial curling associations across the country and organizes Canada's national championships.

Canada Wide Science Fair Funding: There is no funding request of the City of Hamilton associated with these events. Funding as follows:

| Revenue Source | Amount (\$) | Status |
|--|--------------------|--|
| Hamilton Tourism Development Corporation (Municipal Accommodation Tax - \$255,000 for 2027 and \$255,000 for 2029) | \$510,000 | \$510,000 – Pending approval by the Hamilton Tourism Development Corporation at its meeting in June 2024 |

Hamilton Tourism Development Corporation's contribution will be applied to facility rental fees, transportation services for participants, and an awards event. The Canada Wide Science Fair is produced by Youth Science Canada, a non-profit that enables Canadian youth to investigate scientific questions and develop innovative solutions for current and future challenges.

The recommendations in this report do not request any City of Hamilton funding be allocated to these events. Instead, recommendation (g) seeks Council authority for staff to enter into a Sponsorship Agreement with Youth Science Canada to allocate the \$510,000 to be secured from the Hamilton Tourism Development Corporation, at its June 2024 meeting, towards hosting the 2027 and 2029 Canada-Wide Science Fairs.

For Canada Wide Science Fair economic impact data, refer to this report’s “Analysis and Rationale for Recommendations” section.

Given that the Municipal Accommodation Tax will serve as the primary means to fund major hosted tourism event opportunities moving forward, recommendation (d) seeks Council approval to allocate the remaining

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balance of the Conventions/Sports/Events Reserve No. 112231 and, subsequently, close this reserve.

Currently, any unspent funds from the Tourism Operations DeptID 362238/Grant Account 58201 are transferred to the Conventions/Sports/Events Reserve No. 112231 on an annual basis. Once the Conventions/Sports/Events Reserve No. 112231 is closed, it is recommended that any unspent funds from the Tourism Operations DeptID 362238/Grant Account 58201 be allocated to the City of Hamilton's Municipal Accommodation Tax Reserve No. 108072 on an annual basis.

Legal: For any major hosted tourism events that the City of Hamilton secures, Legal Services staff will assist in developing and executing the necessary legal agreements outlining matters including but not limited to the costs, benefits, and commitments between the City of Hamilton and the event organizers.

Staffing: Not Applicable.

HISTORICAL BACKGROUND

JUNO Awards Overview: Hamilton has hosted the JUNOS Awards 6 times, the last time in 2015.

The JUNO Awards is a 5-day series of music and cultural events across all genres presented by the Canadian Academy of Recording Arts and Sciences. It culminates in a live television broadcast on CBC (Canada-wide), which recognizes outstanding achievements in Canada's music industry. The JUNO Awards is Canada's largest music and culture property, with a reach of over 16 million fans.

Event Details:

- March 25 - March 29, 2026, or March/April 2027 (2027 dates to be confirmed).
- Attendance – 20,000 unique attendees throughout the 5 days;
- JUNO Awards live television coverage on CBC;
- Additional JUNO events live streamed on CBC Gem digital video streaming service;
- 4,300 room nights required over 10 days for television and production crews, musicians/bands, other music industry professionals, media, and CARAS staff (does not include rooms booked by fans);
- Volunteers –1,500; and,
- The total direct economic impact to the host municipality for the event in 2026 is estimated to be \$12,000,000.

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As part of the City of Hamilton's JUNO Awards proposal, there are plans to host additional concerts in Hamilton before the JUNO Awards featuring performances by the best musical talent from across Ontario. Recorded live and entitled "Road to the Junos", the concerts will both promote the JUNO Awards coming to Hamilton and provide content for CBC Gem (CBC's digital video streaming service) to be broadcast by CBC during the JUNO Awards. The "Road to the Junos" programming would be a collaboration between CBC, The Canadian Academy of Recording Arts and Sciences, and the host committee.

Brier Canadian Men's Curling Championship Overview: The City of Hamilton hosted the Brier in 1991 and 2007.

The Brier is the annual Canadian men's curling championship sanctioned by Curling Canada. It has been held since 1927, traditionally during the month of March. The winner of the Brier goes on to represent Canada at the World Curling Championships of the same year. The Brier is among the best attended curling competitions, often attracting crowds larger than the World Curling Championships.

Event Details:

- February 27 - March 8, 2026, 10 days of competition;
- 108 athletes and coaches, 25 officials, 70 television crew;
- 70 hours of live television coverage;
- 200 room nights required per day (11-12 days) for television crew, athletes, and staff (does not include rooms booked by fans/supporters);
- Attendance - 75,000-120,000 throughout the 10-day event;
- Volunteers – 375; and,
- The total direct economic impact to the host municipality for the event in 2026 is estimated to be \$10,000,000.

Canada Wide Science Fair Overview: 2027 will be the first time Hamilton has hosted the Canada Wide Science Fair.

Hosted annually by Youth Science Canada, this event brings together our nation's brightest young minds, celebrating their passion for science, technology, engineering, mathematics (STEM) and innovation. The fair is a vibrant display of elaborate presentations, engaging demonstrations, and thought-provoking discussions. Rooted in a rich history that dates back to the 1960s, the Canada-Wide Science Fair has evolved into a national platform for the next generation of scientists and innovators.

Event Details:

- May 29 – June 6, 2027 & May 26 - June 2, 2029, 7-day event;
- Attendance – 11,000 unique attendees throughout the 7 days;

SUBJECT: Major Hosted Tourism Event Opportunities (PED23129(b)) (City Wide)
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- 548 Overnight attendees;
- 3,836 Estimated room nights;
- 3,595 Day Attendees; and,
- The total direct economic impact to the host municipality for the event is estimated to be \$3,800,000 per year.

POLICY IMPLICATIONS AND LEGISLATED REQUIREMENTS

Not Applicable.

RELEVANT CONSULTATION

- Canadian Academy of Recording Arts and Sciences;
- Curling Canada;
- Youth Science Canada;
- Hamilton Tourism Development Investment Group;
- Hamilton Tourism Development Corporation;
- Legal Services, Corporate Services Department; and,
- Finance and Administration, Corporate Services Department.

ANALYSIS AND RATIONALE FOR RECOMMENDATION

JUNO Awards Economic Impact:

Data from the Canadian Academy of Recording Arts and Sciences from the JUNO Awards 2026/2027 Request for Proposals:

- Attendance for JUNO Awards – 20,000 (unique attendees); and,
- Expected Economic Impact for JUNO Awards - \$12,000,000.

Data from London JUNO 2019 Economic Assessment (similar size destination):

- Direct economic impact - \$7,700,000;
- Attendees - 26,000 (unique attendees);
- Tourism spending attributable to the JUNOS - \$2,600,000;
- Wages & salaries supported in London - \$1,700,000;
- Increase to provincial GDP - \$4,700,000; and,
- Taxes supported across Canada - \$1,400,000.

Data from Toronto JUNO 2022 Economic Assessment:

- Direct economic impact - \$15,000,000;
- Attendees - 20,000 (unique attendees);
- Tourism spending attributable to the JUNOS - \$2,700,000;
- Increase to provincial GDP - \$7,900,000; and,

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- Taxes supported across Canada - \$2,300,000.

Pursuing the JUNO Awards in 2026 or 2027 aligns with the completion of the Hamilton Urban Precinct Entertainment Group's new enhancements at the FirstOntario Centre and Hamilton Convention Centre by Carmens, and builds on the City of Hamilton's investments in the creation, development, and promotion of the local music industry. As well as aligning with economic and tourism priorities, the Canadian Academy of Recording Arts and Sciences makes a direct investment in local schools and educational institutions through the program MusiCounts. Since 1997, the MusiCounts Band Aid Program has invested nearly \$13 million to support 1,363 school music programs to sustain existing programs or build entirely new ones. In 2023, the MusiCounts Band Aid Program funded 20 music programs in Ontario schools including at Dundas Valley Secondary School and Viola Desmond Elementary School in Hamilton.

Brier Canadian Men's Curling Championship Economic Impact:

Data from Lethbridge Brier 2022 Economic Assessment:

- Tourism spending attributable to Brier - \$13,200,000;
- 18,500 out-of-town visitors, with the average stay being 5.4 nights in Lethbridge during the event;
- Wages & salaries supported in Lethbridge - \$5,800,000;
- Overall economic activity in Alberta - \$19,700,000;
- Increase to provincial GDP - \$10,300,000; and,
- Taxes supported across Canada - \$3,900,000.

Canada Wide Science Fair Economic Impact:

Data from Edmonton Canada Wide Science Fair 2023 Economic Assessment:

- Direct economic impact - \$3,831,400;
- Tourism spending attributable to the Science Fair - \$2,309,000;
- Total hotel room nights sold - 3,153; and,
- Attendees - 11,393 unique attendees throughout the 7 days.

Next Steps:

Staff will submit the City of Hamilton's JUNO Awards bid proposal by the August 30, 2024 deadline. The Board of CARAS's decision regarding the host city for 2026 and 2027 is expected in October 2024.

SUBJECT: Major Hosted Tourism Event Opportunities (PED23129(b)) (City Wide)
Page 11 of 11

Staff to submit the City of Hamilton's Brier Canadian Men's Curling Championship bid proposal by the September 30, 2024 deadline. Curling Canada's decision regarding the 2026 host city is expected in October 2024.

The successful host city of the 2026 and 2027 JUNO Awards and the 2026 Brier Canadian Men's Curling Championship are expected to be announced in late 2024. When made aware of whether Hamilton's bid to host the JUNO Awards and/or the Brier Canadian Men's Curling Championship was successful, staff will provide a Communication Update to the Council.

The City of Hamilton will enter into agreements with Youth Science Canada to host the 2027 and 2029 Canada Wide Science Fairs and, contingent upon Hamilton being selected as the host city, into agreements with the Canadian Academy of Recording Arts and Sciences to host the 2026 or 2027 JUNO Awards and Curling Canada to host the 2026 Brier, Canadian Men's Curling Championship.

ALTERNATIVES FOR CONSIDERATION

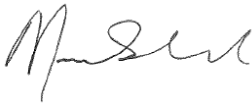
Not Applicable.

APPENDICES AND SCHEDULES ATTACHED

Not Applicable.



CITY OF HAMILTON
PLANNING AND ECONOMIC DEVELOPMENT DEPARTMENT
Economic Development Division

| | |
|---------------------------|---|
| TO: | Mayor and Members General Issues Committee |
| COMMITTEE DATE: | June 19, 2024 |
| SUBJECT/REPORT NO: | Pier 8 Development: Waterfront Shores Development Agreement, Greenway Strata Title, and Delegated Authority (PED23039(a)) (Ward 2) |
| WARD(S) AFFECTED: | Ward 2 |
| PREPARED BY: | Andrea Smith (905) 546-2424 Ext. 6256 Chris Phillips (905) 546-2424 Ext. 5304 Dave McCullagh (905) 546-2424 Ext. 1647 Paul Lawson (905) 546-2424 Ext. 2628 |
| SUBMITTED BY: | Norm Schleeahn Director, Economic Development Planning and Economic Development Department |
| SIGNATURE: |  |
| SUBMITTED BY: | Ray Kessler Chief Corporate Real Estate Officer Planning and Economic Development Department |
| SIGNATURE: |  |

RECOMMENDATION

- (a) That staff be authorized to negotiate, complete and finalize any disposition, easements, conveyances, interface and other requisite agreements with Waterfront Shores Corporation, in whole or part of Blocks 12, 13 and 14 identified as the Greenway, as shown on Appendix "A" to Report PED23039(a), consistent with the key terms and conditions as outlined in this Report PED23039(a) in order to dispose the sub-strata portion of the Greenway and to preserve the City's ownership of the above grade portion of Blocks 12, 13 and 14 that includes both the surface portion to a defined depth and the air portion, to be more specifically defined and more particularly described in reference plans, and

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**SUBJECT: Pier 8 Development: Waterfront Shores Development Agreement,
Greenway Strata Title, and Delegated Authority (PED23039(a)) (Ward 2)
Page 2 of 9**

- on such terms and conditions satisfactory to the General Manager of the Planning and Economic Development Department or designate, in a form satisfactory to the City Solicitor;
- (b) That staff be directed to credit Account No. 4411806107 with the net disposition proceeds from any sub-strata sale to Waterfront Shores Corporation;
 - (c) That staff be directed and authorized to fund all costs associated with the agreements outlined in Recommendation (a) of Report PED23039(a) including any real estate and legal costs for each transaction from Account No. 4411806107, with real estate and legal costs credited to Account No. 55778-812036 (Real Estate – Admin Recovery);
 - (d) That staff be authorized and directed to complete and finalize any required amending agreements or agreements comprehended within the Development Agreement dated November 1, 2021, between the City of Hamilton and Waterfront Shores Corporation, on such terms and conditions satisfactory to the General Manager of the Planning and Economic Development Department or designate;
 - (e) That the General Manager of the Planning and Economic Development Department or designate be authorized to administer the Development Agreement dated November 1, 2021 between the City of Hamilton and Waterfront Shores Corporation and those other such agreements outlined in Recommendation (a) and Recommendation (d) of Report PED23039(a), provide any requisite consents, approvals, and notices in respect of any Agreements, including reviewing and responding to notices issued by Waterfront Shores Corporation and completing, providing and executing any requisite notices, consents, approvals, confirmations, extensions, or other administrative matters contained within the Development Agreement as may be amended as outlined in Recommendation (d) of Report PED23039(a), with such deemed reasonable and necessary to the satisfaction of the City Solicitor;
 - (f) That the City Solicitor be authorized to amend and waive terms and conditions on such terms as considered reasonable to complete such agreements with Waterfront Shores Corporation as outlined in Recommendation (a) and Recommendation (d) of Report PED23039(a);
 - (g) That the Mayor and the City Clerk be authorized and directed to execute any agreements with Waterfront Shores Corporation required to give effect to the

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**SUBJECT: Pier 8 Development: Waterfront Shores Development Agreement,
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Recommendations contained in this Report PED23039(a), with all such documents and agreements to be in a form satisfactory to the City Solicitor.

EXECUTIVE SUMMARY

In the spring of 2023, as Waterfront Shores Corporation, the City's development partner for Pier 8, advanced detailed designs of the various development blocks, an opportunity emerged to enhance the Pier 8 vision. This opportunity consists of permitting the consolidation of underground parking beneath the lands referred to as the "Greenway" while retaining the surface portion of the Greenway as an east-west pedestrian corridor across nine development blocks on Pier 8 (refer to Appendix "A" to Report PED23039(a)).

In April 2023 staff prepared Report PED23039 to update Council about this opportunity to: enhance the development form; outline the planning and real estate processes required to facilitate underground parking; and, to seek authorization on next steps.

On April 26, 2023, Council approved Report PED23039 recommendations which generally authorized and directed staff to: proceed with various planning and real estate processes; to facilitate the inclusion of underground parking below the "Greenway", while retaining public ownership and access to the at-grade portion of the "Greenway"; to negotiate an agreement with Waterfront Shores Corporation; and, to report back to General Issues Committee upon completion.

In October 2023, Council approved a zoning by-law amendment to permit underground parking within the Greenway. The zoning is now in force and effect.

Following approval of the rezoning application, staff commenced negotiations with Waterfront Shores Corporation to define the terms and conditions of the Greenway disposition agreement, including the terms and conditions outlined in this Report.

Recognizing that the "Greenway" and underground parking will be built in phases as part of the Pier 8 development, the purpose of this Report PED23039(a) is to complete the authority to implement the intention of the April 26, 2023, Council approvals. In general, the Report and its recommendations have been prepared consistent with the City's standard real estate and legal practices, and simply enact previously approval directions.

The Report recommendations seek delegated authority enabling any required revision to the Pier 8 Development Agreement, and the execution of all relevant agreements and instruments to complete the required real estate processes and legal agreements enabling underground parking within the Greenway, the stratification of the Greenway land, while enabling the continuation of the publicly accessible pedestrian-corridor to remain in the City's ownership.

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SUBJECT: Pier 8 Development: Waterfront Shores Development Agreement, Greenway Strata Title, and Delegated Authority (PED23039(a)) (Ward 2)
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Alternatives for Consideration – Not Applicable.

FINANCIAL – STAFFING – LEGAL IMPLICATIONS

Financial: The costs relating to the preparation and implementation of any required agreements and contracts related to the Greenway disposition process, including required external consulting services, for the recommendations up to \$200K were previously authorized for payment funded from West Harbour Capital Project Account No. 4411806107 through April 2023 staff Report PED23039. This approved capital account is funded by the proceeds of sale for the Pier 8 lands.

According to the terms and conditions outlined in this Report, the City will receive fair market valuation consideration for the disposition of the below-grade strata lands, based on the appraisal process as detailed in the Council approved Pier 8 Development Agreement. Disposition proceeds from any sub-strata sale to Waterfront Shores Corporation will be credited to Account No. 4411806107.

All costs associated with the agreements outlined in Recommendation (a) of Report PED23039(a) including any real estate and legal costs for each transaction be authorized and be funded from Account No. 4411806107 and with real estate and legal costs credited to Account No. 55778- 812036.

Staffing: There are no staffing implications associated with this Report. Existing staffing resources will be used to manage legal, administration and real estate processes outlined in this Report PED23039(a). External consulting services will be required to support this process, as noted above.

Legal: Legal Services will be required to assist in the preparation of the necessary documents required to complete the requisite agreements to facilitate the Recommendations of this Report PED2309(a) as well as assessing the legal implications related to these agreements.

HISTORICAL BACKGROUND

The following staff Reports and Council decisions provide background references to the Council-approved Pier 8 Development Agreement and the Greenway disposition process currently underway:

**SUBJECT: Pier 8 Development: Waterfront Shores Development Agreement,
Greenway Strata Title, and Delegated Authority (PED23039(a)) (Ward 2)
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- On September 11, 2019, Council approved Confidential Report PED14002(i), titled “Pier 8 Development Agreement between the City of Hamilton and Waterfront Shores Corporation”, identifying the framework to be used within the negotiated Development Agreement;
- On April 26, 2024, Council approved staff Report PED23039 titled, “Potential Parking Layout Improvements and Greenway for the Pier 8 Development” with the following directions:
 - (a) That staff of the Municipal Land Development Office be authorized and directed to submit a City-initiated Zoning By-law Amendment application to permit underground parking within the below-grade strata land within the Pier 8 “Greenway” defined by Blocks 12, 13, and 14 as shown on Appendix “A” to Report PED23039;
 - (b) That, subject to Council’s future approval of the Zoning By-law Amendment outlined in Recommendation (a) to Report PED23039, the below-grade strata land within the Pier 8 “Greenway” defined by Blocks 12, 13 and 14 as shown on Appendix “A” to Report PED23039 be deemed surplus for the purposes of disposition, and staff of the Corporate Real Estate Office be authorized and directed to negotiate agreements with Waterfront Shores Corporation for the disposition of the subject below-grade strata land, while retaining full public ownership of the above grade Greenway, on terms and conditions that align and are consistent with the Pier 8 Development Agreement between the City of Hamilton and Waterfront Shores Corporation, and such other terms and conditions deemed appropriate by the General Manager of the Planning and Economic Development Department, and report back to General Issues Committee for approval;
 - (c) That staff be directed to explore the opportunity to accommodate public parking spaces within the Pier 8 development blocks, including consideration of how it could fit within a transaction structure of the proposed disposition of below-grade strata land within the Pier 8 “Greenway” defined by Blocks 12, 13 and 14 as shown on Appendix “A” to Report PED23039, and report back to General Issues Committee; and,
 - (d) That funding of all costs associated with the rezoning and potential disposition of below-grade strata land within the Pier 8 “Greenway” defined by Blocks 12, 13 and 14 as shown on Appendix “A” to Report PED23039, up to \$200K, through the West Harbour Capital Project Account No. 4411806107, be approved.

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**SUBJECT: Pier 8 Development: Waterfront Shores Development Agreement, Greenway Strata Title, and Delegated Authority (PED23039(a)) (Ward 2)
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- On October 11, 2023, Council approved staff Report PED23201 titled “Application for a Zoning By-law Amendment for Lands Located at 65 Guise Street East, Hamilton” which recommended approval of rezoning the Greenway lands from P5 to P5-Exception to permit underground required parking, subject to a Holding Provision.
- On November 22, 2023, Council approved staff Report PED22031(a) titled “Applications for an Official Plan Amendment and Zoning By-law Amendment for Lans Located at 65 Guise Street East (Pier 8, Block 16), Hamilton” which recommended approval of redesignating and rezoning lands to permit a maximum 45 storey mixed use building, subject to a Holding Provision. This application was appealed to the Ontario Land Tribunal, however, was subsequently withdrawn resulting in the amendments coming into effect on April 15, 2024.

POLICY IMPLICATIONS AND LEGISLATED REQUIREMENTS

City Council, at its meeting of November 24, 2004, adopted the City’s Portfolio Management Strategy Plan, which established a formalized process to be consistently applied across all areas of the City to guide the management of the City’s real property. In accordance with the City’s Portfolio Management Strategy, By-law 14-202, property no longer required for municipal programs is declared surplus by Council and is disposed of in accordance with this policy.

RELEVANT CONSULTATION

- Planning and Economic Development Department:
 - Economic Development Division;
 - Planning Division;
 - Corporate Real Estate Office;
- Public Works Department:
 - Environmental Services (Parks and Cemeteries, Landscape Architectural Services);
 - Engineering Services (Waterfront Development Office); and,
- Corporate Services Department:
 - Legal and Risk Management Services Division.

ANALYSIS AND RATIONALE FOR RECOMMENDATION

In the spring of 2023, as Waterfront Shores Corporation, the City’s development partner for Pier 8, advanced detailed designs of the various development blocks, an opportunity

SUBJECT: Pier 8 Development: Waterfront Shores Development Agreement, Greenway Strata Title, and Delegated Authority (PED23039(a)) (Ward 2)
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emerged to enhance the Pier 8 vision. This opportunity consists of permitting the consolidation of underground parking beneath the lands referred to as the “Greenway” while retaining the surface portion of the Greenway as an east-west pedestrian corridor across nine development blocks on Pier 8, as illustrated in Appendix “A” to Report PED23039(a).

A number of benefits would be achieved by consolidating underground parking between the development blocks under the Greenway, including:

- Fewer driveway accesses and diversion of traffic away from public park amenity areas and associated park users on Pier 8 (e.g. Capps Pier);
- More efficient use of developable land; and,
- Reduction of surface parking and associated surface vehicular circulation shifting parking area from the public realm.

On April 26, 2023, Council approved Report PED23039 which in summary:

- Authorized and directed staff to submit a City-Initiated Zoning By-law Amendment application to permit underground parking within the below-grade portion of lands under the Greenway;
- Deemed the below-grade portion of lands under the Greenway surplus for the purposes of disposition, subject to Council approval of the rezoning;
- Authorized and directed staff to negotiate agreements with Waterfront Shores Corporation to permit underground parking, on the terms and conditions that are consistent with the Pier 8 Development Agreement between the City and Waterfront Shores Corporation, dated Nov. 2021; and,
- Directed staff to explore the opportunity to accommodate public parking spaces within the Pier 8 development blocks.

In October 2023, Council approved the zoning by-law amendment and Report PED23201 to permit underground parking within the Greenway (File: ZAC-23-035). The zoning is now in force and effect.

Following approval of the rezoning application, staff commenced negotiations with Waterfront Shores Corporation to define the terms and conditions of a disposition agreement(s) towards the sale of the below-grade portion of lands under the Greenway. These discussions have progressed substantially and are close to being finalized.

**SUBJECT: Pier 8 Development: Waterfront Shores Development Agreement,
Greenway Strata Title, and Delegated Authority (PED23039(a)) (Ward 2)
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The agreement(s) as contemplated in this Report PED23090(a) pertaining to Blocks 12, 13 and 14 of the Registered Plan of Subdivision (62M-1287) address and detail the:

- i. Relationship between the Greenway disposition agreement with the Pier 8 Development Agreement between the City and Waterfront Shores, November 2021, including the alignment to the development schedule and phasing plan;
- ii. Intention to stratify the Greenway, with below grade portions to be part of the parking garage forming part of the buildings to be constructed by Waterfront Shores, and the above grade portions to be owned by the City and used as a pedestrian corridor, stormwater management feature and public space;
- iii. Conveyance process, appraisal considerations and encumbrances to be registered on title;
- iv. Responsibilities associated with the design and construction of the parking structure;
- v. Responsibilities associated with the design and construction of the Greenway;;
- vi. Responsibilities associated with the relocation of existing infrastructure, services or utilities as a result of the construction of the parking garage;
- vii. Easements over the parking garage and over the Greenway (e.g. easements related to structural support, access, maintenance and repair);
- viii. Maintenance and repair of the support elements and waterproofing systems that forms part of the parking garage;
- ix. Maintenance and repair of the Greenway;
- x. Insurance obligations; and,
- xi. Administrative and general terms and conditions.

Concurrent to the Greenway Strata agreement process, discussions have also begun between the City and Waterfront Shores to explore potential partnership options whereby some element of public parking could be incorporated within the underground parking structures as part of the planned development across Pier 8. Currently, the supply of public parking is primarily served on temporary surface lots (e.g., across from Williams Cafe on Blocks 16, 1 and 4). As development progresses on Pier 8, there will be a loss of

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SUBJECT: Pier 8 Development: Waterfront Shores Development Agreement, Greenway Strata Title, and Delegated Authority (PED23039(a)) (Ward 2)
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public parking spaces, and as such, future supply of public parking remains an outstanding issue. Staff will report back on potential partnership options and recommendations on additional terms and conditions when appropriate.

Subject to Council approval of this Report PED230939(a) recommendations, staff would proceed in accordance with the applicable planning framework, Council-approved corporate policies, legislation and regulations, and consistent with contractual obligations set out in the Council-approved Development Agreement between the City and Waterfront Shores Corporation which contains terms and conditions pertaining to:

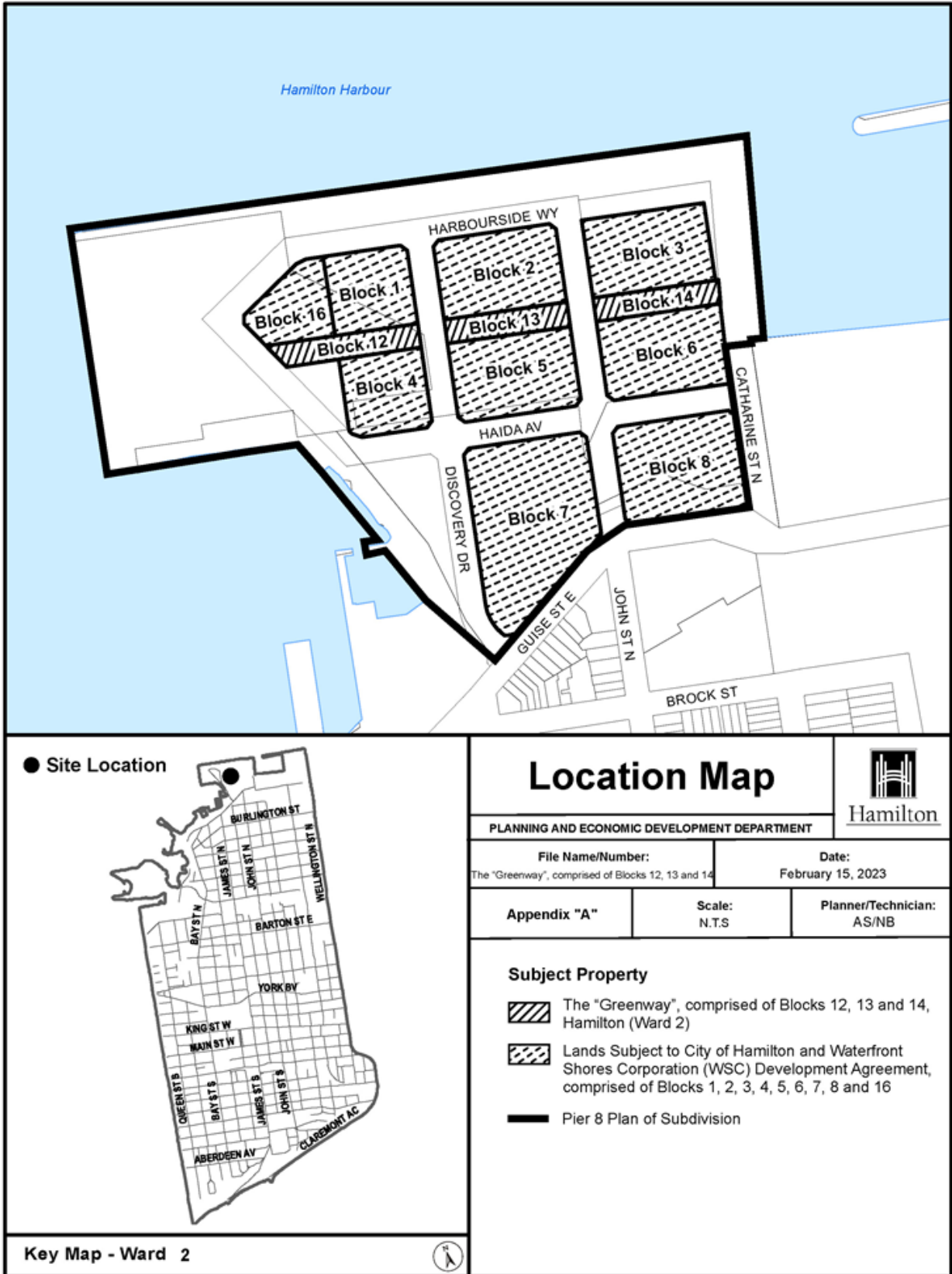
- Dates and milestones of the development blocks;
- Financial payment structure, schedule and timing;
- Control and ownership rights to the lands;
- Relationship governance over the course of the relations between the Parties;
- Defined obligations of both Parties;
- Affordable Housing obligations of the development;
- Environmental and energy consumption obligations of the development;
- Indemnity and Insurance obligations; and,
- Contingency, default, termination, and alternative dispute resolution rights.

ALTERNATIVES FOR CONSIDERATION

Reject the Recommendations of this Report PED23093(a), thereby declining the stratified ownership structure of the “Greenway” lands to facilitate consolidated underground parking. Waterfront Shores Corporation would proceed to develop the Pier 8 site within the terms and conditions of previous approvals and agreements.

APPENDICES AND SCHEDULES ATTACHED

Appendix “A” to Report PED23039(a) – Location and Key Map







CITY OF HAMILTON
HEALTHY AND SAFE COMMUNITIES DEPARTMENT
Hamilton Paramedic Service

-and-

PUBLIC WORKS DEPARTMENT
Corporate Facilities and Energy Management

| | |
|---|--|
| TO: | Mayor and Members General Issues Committee |
| COMMITTEE DATE: | July 8, 2024 |
| SUBJECT/REPORT NO: | New Paramedic Facility: Central Reporting Station (HSC24028/PW24037) (City Wide) |
| WARD(S) AFFECTED: | City Wide |
| PREPARED BY: | Cliff Eggleton (905) 546-2424 Ext. 7743 Amanda Pavao (905) 546-2424 Ext. 7325 |
| SUBMITTED BY: SIGNATURE: | Grace Mater General Manager, Healthy and Safe Communities Healthy and Safe Communities Department  |
| SUBMITTED BY: SIGNATURE: | Carlyle Khan General Manager, Public Works Public Works Department  |

RECOMMENDATIONS

- (a) That the creation of a Capital Project (7642441111), to be funded to a maximum of \$82.5 M, be approved for a new paramedic facility – Central reporting station;
- (b) That Capital Project # 7642441111 be funded first from the transfer of \$13.5 M previously approved for Capital Project #7642250001 – RE2202, through Council Report (PED22035/HSC22011), and that Capital Project #7642250001 be closed;
- (c) That the remaining \$69.0 M be funded from the following sources:

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**SUBJECT: New Paramedic Facility: Central Reporting Station
(HSC24028/PW24037) (City Wide) – Page 2 of 13**

- (i) \$48.9 M from development charge supported debt;
 - (ii) \$20.1 M from tax supported debt;
- (d) That the General Manager, Finance and Corporate Services, be authorized and directed to negotiate and confirm the terms for the placement and issuance of all debenture issue(s), in either a public or private market and / or bank loan agreements and debenture issue(s), in and / or variable interest rate bank loan agreement and debenture issue(s), in an amount not to exceed \$69.0 M Canadian currency, which includes \$20.1 M in Tax Supported municipal debt and \$48.9 M in Development Charges municipal debt;
- (e) That the General Manager, Finance and Corporate Services, be authorized to engage the services of all required professionals to secure the terms and issuance of the debenture issue(s) described in recommendation (c) including, but not limited to, external legal counsel and fiscal agents;
- (f) That the General Manager, Finance and Corporate Services, be authorized and directed, on behalf of the City of Hamilton, to enter into and / or execute, all agreements and necessary ancillary documents to secure the terms and issuance of the debenture issue(s) described in recommendation (c), on terms satisfactory to the General Manager, Finance and Corporate Services and in a form satisfactory to the City Solicitor;
- (g) That staff be authorized and directed to prepare all necessary By-Law(s) for Council's consideration, for the purpose of authorizing debenture issue(s) described in recommendation (c);
- (h) That an increase to the Hamilton Paramedic Service operating budget to a maximum of \$210 K be referred to the 2025 Tax Budget process, related to the annual operating costs of maintaining the ambulance storage facilities (pre-engineered steel structure and Burlington St);
- (i) That the annual debt servicing charges estimated at maximum \$2.4 M be referred to the 2025 Tax Budget process;
- (j) That an increase to the Hamilton Paramedic Service operating budget to a maximum of \$713 K including 1 permanent FTE in Corporate Facilities and Energy Management for a Facilities Maintenance Technician be approved in principle and included for consideration in the 2029 Tax Budget, related to the annual operating costs of maintaining the central reporting station;
- (k) That the General Manager, Public Works Department be authorized and directed to execute any required agreement(s) and ancillary documents, with such terms and

**SUBJECT: New Paramedic Facility: Central Reporting Station
(HSC24028/PW24037) (City Wide) – Page 3 of 13**

- conditions in a form satisfactory to the City Solicitor; and
- (l) That the additional 1.0 temporary full-time equivalent (FTE) Project Manager, that is included in the total Capital cost of the project be approved for the duration of the project (2024-2029, 5-year term), in Corporate Facilities and Energy Management, required to deliver the overall increase in large capital project delivery volume, be approved.

EXECUTIVE SUMMARY

The Hamilton Paramedic Service is experiencing increasing demands due to growing call volumes and evolving healthcare needs within the community. This report recommends a budget increase to a total of \$82.5 M for the planning, design, and construction of a new Central Reporting Station. This expanded facility aligns with the Paramedic Service's 10-year Master Plan, Council-approved 10-year capital budget (2024), and 2024 Development Charges Background Study, and is crucial for maintaining operational service levels, providing proper storage for the city-wide personal protective equipment (PPE) stockpile, ensuring appropriate care of ambulance vehicles and equipment, looking after the mental health and well-being of our paramedic staff, complying with operating requirements outlined pursuant to the *Ambulance Act*, and accommodating future growth, including the projected addition of one ambulance and ten staff members annually.

Funding for the project will come from a combination of tax-supported municipal debt, development charge municipal debt, and importantly, the Ministry of Health will subsidize 50% of eligible costs related to amortization, interest payments, and operating expenses. While interim measures like temporary ambulance storage are currently in place, the new Central Reporting Station will provide a modern, climate-controlled facility to properly house and maintain vehicles and equipment per provincial standards.

The recommendations also address staffing needs, with temporary project management support during construction and a permanent facilities maintenance technician position to operate the new station. These measures, along with the comprehensive funding strategy, will ensure the Paramedic Service can continue delivering exceptional care while meeting all legislative requirements and positioning itself for long-term sustainability in serving the Hamilton community.

Alternatives for Consideration – See Page 12

FINANCIAL – STAFFING – LEGAL IMPLICATIONS

Financial: The City has committed \$13.5 M for Capital Project #7642250001 - Hamilton Paramedic Service Central Reporting Station, previously approved through Report PED22035/HSC22011. The approved funding included Work in Progress of \$0.3 M from

**SUBJECT: New Paramedic Facility: Central Reporting Station
(HSC24028/PW24037) (City Wide) – Page 4 of 13**

Capital Project #7642041102 – Station 32 Renovation, \$4.5 M from Development Charge Municipal Debt, including \$2.835 M from Reserve #110326, and \$1.665 M from Reserve #110327. The remaining \$8.7 M was approved to be funded through the issuance of tax supported municipal debt.

Based upon the latest Class D Cost Estimate study by AECOM, the proposed Paramedic Central Reporting Station project budget is anticipated to be \$82.5 M. This includes land acquisition, feasibility and due diligence, architecture and engineering design, cost consulting, construction management, contract administration, and construction.

The difference between \$82.5 M and \$13.5 M requires \$69 M in additional funding. The difference is expected to be funded from \$48.9 M in Development Charge municipal debt, and \$20.1 M in tax supported municipal debt.

While the project is expected to be completed by 2029, there will be operational impacts from 2025-2029 including facilities maintenance costs for the pre-engineered steel structure at Station 30, and the temporary storage of ambulances at 1579 Burlington Street.

The Ministry of Health and Long-Term Care, through the Land Ambulance Service Grant will fund 50% of the amortization of the building, interest on loan repayment, and operating costs. Assuming the Government of Ontario does not make any changes, Ministry Funding is based on the prior year Council Approved Operating Budget and will be delayed by 1 year.

The following table summarizes the capital costs, funding sources, and expected Ministry Funding because of this project. The net levy over the 47-year period will fluctuate from a low of (-\$373 K) in 2049 to a high of \$3.2 M in 2029. The average net operating levy impact (operating impacts of capital) over 47 years is forecasted to be \$687 K.

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**SUBJECT: New Paramedic Facility: Central Reporting Station
(HSC24028/PW24037) (City Wide) – Page 5 of 13**

| Summary of Capital and Operating Costs and Subsidy - 2025-2071 | | | | |
|--|--------------------|---------------------|------------------------------|--------------------|
| Capital Costs & Funding | Capital Costs | Funding Sources | | |
| | Capital Costs | WIP Funding | DC Debt | Tax Supported Debt |
| Central Reporting Station & Steel Structure | 82,500,000 | 300,000 | 53,382,350 | 28,817,650 |
| | | | | |
| Operating Costs & Financing | Gross \$ | Ministry Subsidy | Net Levy Impact ⁶ | |
| Amortization on Capital Costs ¹ | - | (41,250,000) | (41,250,000) | |
| Principle on Loan Repayment ² | 28,817,650 | - | 28,817,650 | |
| Interest on Debt Repayment ³ | 19,411,180 | (9,705,590) | 9,705,590 | |
| Facilities Maintenance Costs ⁴ | 36,409,900 | (17,489,900) | 18,920,000 | |
| Paramedic Operating Costs ⁵ | 30,955,200 | (14,852,600) | 16,102,600 | |
| Total Operating Costs | 115,593,930 | (83,298,090) | 32,295,840 | |

Notes:

1. The Ministry will provide funding for amortization at 50% over the course of the expected life of the asset (i.e., 40 years),
2. The Ministry will not provide funding for principle on long term debt repayments,
3. The Ministry will provide funding for interest on long term debt repayments at 50% over the course of the loan (i.e., 20 years),
4. Includes operating impacts of capital (including facilities staffing) for the central reporting station, steel structure at Station 30 and the temporary shelter at Burlington Street
5. Includes all other operating impacts of capital that relate to running the paramedic service.
6. The net levy impact is the cumulative net levy impact for 47 years,

Note: \$115.6 M investment results in \$32.3 M draw on the levy - because capital costs are being funded from DC's, putting most of the costs including amortization eligible for 50% subsidy.

Staffing: An in-year approval of 1.0 temporary FTE in Corporate Facilities and Energy Management at a Level 6 Project Manager until the project is completed in 2029 is requested to provide adequate staff resources to deliver the overall City-wide increase in large capital project delivery volume. There is no net impact to the tax levy from this staffing increase because all staffing costs for Corporate Facilities and Energy Management capital delivery staff (including all internal and external costs) are already budgeted within each capital project.

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There is 1.0 permanent FTE in Corporate Facilities and Energy Management that will be required, budgeted in 2029 as a Facilities Maintenance Technician. This is included in the costs above as an Operating Impact of Capital of \$126,600.

Legal: N/A

HISTORICAL BACKGROUND**Transition of Responsibility**

In 2000, the Province of Ontario transferred the responsibility for providing Land Ambulance Service to municipalities. Hamilton responded by integrating the necessary infrastructure for Hamilton Paramedic Services into available spaces within existing Hamilton Fire Department station locations, wherever feasible.

Increasing Service Demand

Hamilton Paramedic Services has witnessed a consistent year-over-year increase in demand for its services. This escalating demand has led to the expansion of the ambulance fleet through Council-approved purchases to ensure the community's needs are adequately met.

Ambulance and Staff Additions

Since 2008, Council has approved the addition of nineteen 24-hour ambulances and seven emergency response vehicles to the fleet. Additionally, the Ministry of Health funded the purchase and staffing of two 24-hour ambulances specifically for Neonatal Intensive Care patient transfers. To further bolster service, staffing for three emergency response vehicles was repurposed since 2013 to add one additional transport ambulance. Furthermore, in 2023 Hamilton Paramedic Service shifted emergency response vehicle coverage to peak demand period, returning to seven operational emergency response vehicles with overlapping peak demand shifts.

Stagnant Infrastructure

Despite these significant additions to the fleet and staff, the infrastructure to support these expansions has remained largely unchanged since 2000. This discrepancy has led to a pronounced gap between the service's infrastructure capabilities and its operational needs.

Insufficient Garage Space

Presently, Hamilton Paramedic Services has 56 garage spaces for a fleet of 85 vehicles, leaving 29 vehicles without proper garage space. This deficiency often results in vehicles being stored outside, which is not conducive to the maintenance of the sensitive equipment and medications stored within the ambulances.

Suboptimal Conditions

The lack of adequate facility infrastructure has forced ambulances, staff, and medical resources to be housed in less-than-ideal conditions across the city. This has led to

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overcrowding at stations without adequate personal care facilities, insufficient lockers, and inadequate rest break facilities. It has also necessitated that several vehicles be left idling outside 24/7 due to insufficient indoor space.

Interim Solution Challenges

In 2022, an in-camera, confidential report (PED22035/ HSC22011), with funding approved by Council, proposed an interim facility solution. Unfortunately, this ultimately proved unfeasible. Despite a two-year search for a suitable location, no viable options were found due to Ontario Building Code requirements and the financial infeasibility of renovating existing facilities to meet these standards. This led to the realization that constructing a new facility would be more cost-effective than attempting to retrofit existing buildings.

Council-Approved Master Plan

The master plan received by Council emphasizes the critical need for modernized infrastructure to support the expanding fleet and staff, including the necessity for a Central Reporting Station. The failure to establish a viable interim solution has further highlighted the urgent requirement for a substantial increase in facility capacity, as detailed in the Hamilton Paramedic Service's 10-year Master Plan (2022-2031). Given the difficulties encountered in securing an appropriate interim facility, the recommendation to expedite the development of the Central Reporting Station has been put forward. This move aims to alleviate immediate operational challenges and address long-term facility needs essential for the service's growth and efficiency.

Furthermore, demand is predicted to continue to increase throughout the course of the Hamilton Paramedic Service Master 10-year Plan by 3.3% per year which will require an enhancement of approximately one ambulance and 10 FTE per year for the next 8 years. And by now, 2024, year 3 of the Master Plan, further space was flagged beyond the 11,000 to 20,000 sq. ft. interim facility, to accommodate the growing fleet and the increase in paramedics to staff the additional ambulances.

Hamilton Paramedic Service has identified a critical need for a significant increased facility footprint as referenced in Hamilton Paramedic Service's Council-received 10 year Master Plan (2022-2031). This need was also captured in the Council-approved 10-year capital budget (2024) and Development Charges Study.

In 2022, by way of report (PED22035/HSC22011), Hamilton Paramedic Service received in-camera Council approval up to a maximum of \$13.5 M for an interim facility solution of approximately 11,000 to 20,000 sq. ft. with additional capital investments outlined in the 10-year capital plan for several small satellite stations, and at least one large Central Reporting Station.

The \$13.5 M original Council authorization covered in principal either the acquisition of land or lease of existing facility. Extensive searches of local real estate with existing

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facilities spanning multiple years have not yielded any viable options, due primarily to Ontario Building Code requirements: the need for extensive post-disaster, modern construction standard for Emergency Services and the Change-In-Use represented by renovating an existing facility. Staff are recommending proceeding with the Central Reporting Station given the challenges with securing a feasible interim facility. The \$13.5 M will be used to fund the Central Reporting Station property acquisition, and a confidential report to Council is forthcoming to provide further details regarding this transaction. It is important to note that the 2029 proposed Central Reporting Station is dependent on successful negotiations with a third party for land acquisition by Q1, 2025. The current situation where 20 ambulances don't have a fixed reporting location, is resulting in increased idling, poor impacts on staff morale, and creates operational challenges.

In terms of mitigating measures, inactive ambulances are being stored at 1579 Burlington Street East, and the \$2.5 M pre-engineered structure to house 8 ambulances will be ready by the end of the year. This results in ambulances not being available for use in the event of incidents and increasing utilization of staff time to move ambulances from "storage" to existing preparation and readiness facilities. Ambulances parked outside must idle their engines when parked to power onboard equipment, like medical diagnostics, and this idling wastes fuel, increases maintenance needs and emits harmful pollutants.

Finally, the Central reporting station is not the only facility need as identified in the Hamilton Paramedic 10-year Master Plan, Council-approved 10-year capital budget (2024) and Development Charges Study. An additional five appropriately located 2-bay stations (satellite stations) are also required to keep up with demand, as noted in approved 10-year plans. A feasibility study for one of those locations is currently in progress at the site of the new pending Waterdown Fire/Police Station 29/40.

POLICY IMPLICATIONS AND LEGISLATED REQUIREMENTS:

The Ambulance Act and Ontario Regulation 257/00:

- Require ambulance service operators to be certified by the Ministry of Health to operate.
- Mandate that ambulances and equipment meet prescribed standards for maintenance and repair.
- Implication: Ambulance services must have proper facilities and procedures in place to store and maintain vehicles/equipment per standards to obtain/maintain certification.

Provincial Equipment Standards for Ontario Ambulance Services:

- Specify minimum equipment lists and quantities to be carried on ambulances.
- Require equipment to be properly maintained per manufacturer guidelines.

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- State that operators are responsible for ensuring equipment is safely stored in ambulances and facilities.
- Implication: Ambulance services must have adequate storage space and facilities to properly house and maintain required vehicle and equipment inventories.

Ontario Provincial Land Ambulance & Emergency Response Vehicle Standard:

- Sets design and equipment requirements for ambulances to be certified.
- Requires documentation demonstrating compliance for certification.
- Implication: Climate-controlled facilities are required to meet sanitation and maintenance requirements for vehicles and equipment certification.

Land Ambulance Certification Standards:

- Outline the certification process operators must complete to provide services.
- Require demonstrating compliance with legislation, regulations, and standards.
- Include site visits to verify operational readiness and compliance.
- Implication: Proper storage and maintenance facilities are assessed during certification site visits.

RELEVANT CONSULTATION

The following groups were consulted, their suggestions were incorporated into the report, and all agree with the recommendations as written.

- Corporate Services, Financial Planning, Administration and Policy
- Public Works, Corporate Facilities and Energy Management
- Planning and Economic Development, Corporate Real Estate Office

ANALYSIS AND RATIONALE FOR RECOMMENDATION

The recommendations outlined in this report are driven by a comprehensive analysis aimed at enhancing the operational capabilities of the Hamilton Paramedic Service in alignment with its 10-year Master Plan, Council-approved 10-year capital budget (2024) and Development Charges Study. The rationale for each recommendation is detailed below:

1. Central Reporting Station Expansion: The recommendation to increase the budget for the Hamilton Paramedic Service Central Reporting Station to \$82.5 M, including property acquisition, design, and greenfield construction, is essential to meet the growing demands on the service. This expansion is not only a response to current needs but also a proactive measure to ensure the service can continue to meet operational service levels and comply with the *Ambulance Act*. The expansion supports the Hamilton Paramedic Service 10-year Master Plan,

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ensuring readiness and capacity to handle increasing call volumes and evolving healthcare requirements.

2. Interim Facility solution given the 2022 Council approval of up to \$13.5 M: A feasible interim solution of approximately 11,000-20,000 sq. ft. was explored for over two years, however extensive searches of local real estate have not provided any viable options due primarily to Ontario Building Code requirements: the need for extensive post disaster, modern construction standard for Emergency Services and the Change in Use represented by renovating an existing facility.

Efforts to explore retrofit of existing buildings in the geographic area of interest led to the realization that the age and configuration of existing stock along with the Post Disaster Recovery Standard and building requirements through renovation created deficiency in financial feasibility to achieve the type of facility operations required. Therefore, staff recommend accelerating the Central Reporting Station given the challenges with securing a feasible interim facility.

3. Funding Strategy: The funding strategy for the Central Reporting Station includes a mix of tax-supported municipal debt and Development Charge tax-supported Municipal Debt. Importantly, the Ministry of Health and Long-Term Care will fund 50% of the amortization of the building, interest on loan repayment, and operating costs or lease costs. This substantial provincial funding support reduces the financial burden on the local government and underscores the project's alignment with provincial health service goals.
4. Operational Budget Increases: The proposed increases to the Hamilton Paramedic Service operating budget are crucial for maintaining the temporary ambulance storage facilities and managing the annual debt repayment for the Central Reporting Station over a 20-year period. These budget adjustments are carefully planned to ensure that the service maintains its operational efficiency throughout the construction phase and beyond, without imposing undue financial strain on the city's budget.
5. Staffing and Project Delivery: The approval of additional temporary and permanent FTE positions in Corporate Facilities and Energy Management is critical for ensuring adequate project oversight and delivery. These positions are necessary for managing the increased volume of large capital projects and maintaining the new facilities. This staffing strategy is designed to ensure that the project is completed on time, within budget, and to the required standards. For the temporary FTE there is no net impact to the tax levy from this staffing increase because all staffing costs (including all internal and external costs) required for project delivery are already covered within capital budgets. With

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respect to the permanent position (Facilities Maintenance Technician), this cost is included in the proposed \$713 K increase to the Hamilton Paramedic Service's operating budget in 2029.

6. **Mitigating Measures:** The interim solutions, including the \$2.5 M pre-engineered structure (funded from the \$13.5 M 2022 approval) and the secure site for storage of inactive vehicles, address immediate storage needs while the Central Reporting Station is under development. These measures are cost-effective and flexible, allowing the service to maintain operational readiness and comply with legislated requirements.
7. **Addition of Ambulances and Staffing Needs:** As per the Hamilton Paramedic Service Master Plan, one ambulance and 10 staff will be added each year to meet the increasing demand. This expansion necessitates additional facilities to accommodate the new ambulances and staff. The Central Reporting Station expansion is critical to providing the necessary space and resources to support this growth.
8. **Staff Recruitment and Morale:** Current unsatisfactory work facilities have been identified as a significant factor affecting staff morale and recruitment efforts. The new Central Reporting Station will address these issues by providing a modern, well-equipped, and comfortable working environment. This improvement is expected to enhance staff morale, aid in recruitment, and reduce turnover, thereby stabilizing workforce levels and improving service delivery.
9. **Critical Need for Purpose-Built Facilities:** It is important to note that since the city assumed operations for this service in 2000, no purpose-built paramedic facilities have ever been constructed in the city. This underscores the critical need for the proposed Central Reporting Station, which will be the first facility specifically designed to meet the unique requirements of modern paramedic services in Hamilton.

2024 Annual Repayment Limit

According to Ontario Regulation 403/02, Council shall, before giving authorization for capital work that would require a long-term debt or financial obligation, have the City Treasurer calculate an updated Annual Repayment Limit (ARL) using the most recent ARL determined by the Ministry. The most recent ARL, determined and sent, in writing, by the Ministry to the City Treasurer, is the 2024 ARL in the amount of \$329.7 M and is based on 2022 Financial Information Returns.

Using this 2024 ARL, the City Treasurer has calculated an updated ARL of \$199.9 M, shown on Appendix "A" to Report HSC24028/PW24037. The 2024 ARL was adjusted for potential debt service charges of \$138.2 M corresponding to approximately \$1.3 B of

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debt which has been approved by Council in prior years but not yet issued. The 2024 ARL was then further adjusted for debt service charges assumed or discharged on debt since December 31, 2022, to the end of 2024 and outstanding debt issuances related to City Housing Hamilton. According to this calculation, the updated ARL of \$199.9 M represents the maximum amount that the City has available to commit to payments related to debt and financial obligations before the statutory limit is breached and corresponds to approximately \$2.0 B of additional borrowing capacity (assuming a 15-year term and 5.5% interest rate).

ALTERNATIVES FOR CONSIDERATION

Proceeding with a Central Reporting Station is critical to comply with the *Ambulance Act*, fulfil a facility requirement as per the Council received Hamilton Paramedic Service 10-year Master Plan, and to keep up with increasing operational demands. The current costing, financing plan and schedule reflects a Construction Management (CCDC5B Contract) construction delivery model for the construction of the site and building. Advantages of this model include the Construction Manager being involved early in the design phase to influence the design and the construction processes. This project model offers the City with the highest degree of flexibility, input and control over the project, and allows construction to commence prior to the completion of the full design, expediting the project construction schedule

Alternative design and construction delivery models for consideration:

1. Deliver the construction using a Stipulated Sum (CCDC-2 Contract) construction delivery model. This model offers higher cost certainty at the beginning of construction, however, offers less flexibility once construction begins for negotiation of scope changes. Construction cannot commence until the full design is completed and tendered.
2. Continue to investigate the Collaborative Delivery Models including but not limited to Design Build construction delivery model provided a standard contract becomes available for the City to utilize early in the Planning stages (prior to Design RFP/Request for Proposal) and is determined the delivery model is within the approved scope, budget, and schedule of the project. While this model offers better cost and schedule certainty due to integrated project delivery, it offers the City less control over detailed design and construction after contract signing, which may result in a lesser quality building. Given that the City does not currently have a design build contract template to leverage, the project schedule is likely to be significantly delayed due to finalization with both Procurement and Legal services internally.

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Alternative project financing and project delivery models for consideration:

As available through Infrastructure Ontario (example: “P3” Public Private Partnerships), staff considered this option, however, these types of alternative financing arrangements are typical and most applicable for larger publicly owned and controlled facility assets such as hospitals and courthouses, incorporating private investment, not for a relatively small-scale project like the Central Reporting Station project. The City of Hamilton has traditionally explored alternative financing for larger scale projects and those with ongoing revenue generation (example, Hamilton Water’s biosolids plant). Additionally, upon an external scan of other Municipalities, staff were not able to identify any examples of alternative financing models utilized to construct Paramedic stations. Based on these observations and preliminary research, this project may not be the best suited to explore further for alternative financing.


APPENDICES AND SCHEDULES ATTACHED

Appendix “A” to Report HSC24028/PW24037 – 2024 Annual Repayment Limit

| City of Hamilton Treasurer's Updated 2024 Annual Repayment Limit | |
|--|----------------------|
| 2024 Annual Repayment Limit - <i>effective January 1, 2024, as prepared by the Ministry of Municipal Affairs and Housing on March 11, 2024, based on 2022 Financial Information Return</i> | \$329,652,655 |
| Annual debt service charges on City Municipal debt approved to-date 2024 and prior years but not yet issued (\$978.176 M @ 5.5% for 15-year term) | -\$97,451,359 |
| Annual debt service charges on City Municipal debt in respect of Paramedic Service Central Reporting Station debt to be approved (\$20.117 M @ 5.5% for 15-year term) | -\$2,004,233 |
| Annual debt service charges on City Municipal debt in respect of ICIP Transit debt approved but not yet issued (\$236.1957 M @ 5.5% for 15-year term) | -\$23,531,135 |
| Annual debt service charges on City Municipal debt in respect of West Harbour debt approved but not yet issued (\$56.6 M @ 5.5% for 15-year term) | -\$5,636,740 |
| Annual debt service charges on City Housing Hamilton debt approved but not yet issued and guaranteed by City of Hamilton (\$102.337 M @ 5% for 30-year term) | -\$6,657,151 |
| Annual debt service charges on Municipal and Tax Supported Development Charges debt approved but not yet issued - Police Station 40 (\$11.585 M @ 5.5% for 15-year term) | -\$1,154,163 |
| Annual debt service charges on Municipal and Tax Supported Development Charges debt approved but not yet issued - Stadium Precinct (\$18.1 M @ 5.5% for 15-year term) | -\$1,798,641 |
| Annual debt service charges on debentures discharged in 2022-2024 | \$7,983,627 |
| Adjustment for annual debt service charges on outstanding City Housing Hamilton mortgages and City of Hamilton Tangible Capital Leases | \$539,146 |
| Updated 2024 Annual Repayment Limit - a calculation by the Treasurer representing an estimate of the maximum amount available to commit to annual debt service charges | \$199,942,006 |
| Debenture amount at 5.5% interest rate for 15-year term (amortizer) corresponding to the annual debt service charges of \$199,942,006 | \$2,006,934,074 |



CITY OF HAMILTON
CORPORATE SERVICES DEPARTMENT
Financial Planning, Administration and Policy Division

| | |
|---------------------------|--|
| TO: | Mayor and Members General Issues Committee |
| COMMITTEE DATE: | July 8, 2024 |
| SUBJECT/REPORT NO: | Building Faster Fund (FCS24039) (City Wide) |
| WARD(S) AFFECTED: | City Wide |
| PREPARED BY: | Duncan Robertson (905) 546-2424 Ext. 4744 |
| SUBMITTED BY: | Kirk Weaver Acting Director, Financial Planning, Administration and Policy Corporate Services Department |
| SIGNATURE: |  |

RECOMMENDATION(S)

- (a) That the Investment Plan, attached as Appendix "A" to Report FCS24039, be approved and submitted to the Ministry of Municipal Affairs and Housing for ministry approval as required to receive the \$17,587,390 in total funding for the 2024 Building Faster Fund program year;
- (b) That the Mayor and City Clerk be authorized to execute all necessary documentation, including Funding Agreements to receive funding under the Building Faster Fund with content satisfactory to the General Manager, Finance and Corporate Services, and in a form satisfactory to the City Solicitor;
- (c) That the City Solicitor be authorized and directed to prepare any necessary by-laws for Council approval, for the purpose of giving effect to the City's acceptance of funding from the Building Faster Fund; and
- (d) That the General Manager, Finance and Corporate Services, be delegated authority to submit all future reporting requirements to the Ministry of Municipal Affairs and Housing under the Building Faster Fund including Investment Plans for subsequent years of the program and reallocation of funds as required.

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SUBJECT: Building Faster Fund (FCS24039) (City Wide) – Page 2 of 6

EXECUTIVE SUMMARY

The recommendations in Report FCS24039 provide City of Hamilton (“the City”) staff with the authority to submit the necessary documents and by-laws required to receive the \$17,587,390 in total funding for the 2024 Building Faster Fund, as well as, execute the plan approved through the 2024 budget to help offset the impact of the *More Homes, More Choice Act* (Bill 108) on tax and rate payers.

Information on the City’s 2024 Building Faster Fund allocation was shared with City Council through a Communication Update on April 14, 2024. On June 24, 2024, the Ministry of Municipal Affairs and Housing (MMAH) provided the City with the Transfer Payment Agreement and the Investment Plan template to be submitted for Ministry approval by July 19, 2024.

The City’s proposed Investment Plan is attached as Appendix “A” to Report FCS24039. Through the 2024 budget, City Council approved the allocation of \$15,800,000 of forecasted funding under the Building Faster Fund towards initiatives that would provide the greatest financial benefit to tax and rate payers, reducing the overall tax and rate increases for 2024. The proposed Investment Plan supports that strategy by funding capital projects that would otherwise require revenue from property taxes or water, wastewater and stormwater rates within the eligible project categories and expenses prescribed under the Transfer Payment Agreement.

FINANCIAL – STAFFING – LEGAL IMPLICATIONS

Financial: The 2024 allocation of \$17,587,390 is \$1,787,390 greater than the budgeted revenues from the Building Faster Fund in 2024. The proposed Investment Plan would fulfil the requirements of the 2024 budget strategy to phase-in the tax and rate impacts of the *More Homes, More Choice Act* (Bill 108) over a four-year period and directs the \$1,787,390 surplus towards the Unallocated Capital Levy Reserve to assist in continuing that strategy for the 2025 budget.

Staffing: N/A

Legal: The City is required to enter into a Transfer Payment Agreement with the Province of Ontario and pass the necessary bylaw in order to receive funding under the Building Faster Fund.

HISTORICAL BACKGROUND

In November 2022, the Province’s *More Homes Built Faster Act* (Bill 23) set a goal of building at least 1.5 million homes by 2031 after the province’s Housing Affordability Task Force recommended a large volume of housing construction to meet the expected demand. The Province has pointed to municipal “red tape” and long approval processes as limiting housing starts.

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SUBJECT: Building Faster Fund (FCS24039) (City Wide) – Page 3 of 6

To reward municipalities that build homes, the Ontario government launched the \$1.2 B Building Faster Fund. The Building Faster Fund provides \$400 M in new annual funding for three years to municipalities that are on target to meet provincial housing targets by 2031. Municipalities that reach 80 per cent of their annual target each year become eligible for funding based on their share of the overall goal of 1.5 million homes. Municipalities that exceed their target receive a bonus on top of their allocation.

A communication update on the City's 2024 allocation under the Building Faster Fund was provided to City Council on April 14, 2024. The City exceeded its 2023 housing target, with 120 per cent of the target achieved and is eligible to receive an allocation of \$17,587,390 for the Building Faster Fund 2024 program year. Construction started on a total of 4,142 new housing units in the City in 2023 compared to the provincial target of 3,447. This included a diverse range of housing across the entire City, including rental units, ownership units, affordable housing, low-rise, mid-rise and high-rise. These results for 2023 represent one of the highest levels of new housing construction ever in the City.

POLICY IMPLICATIONS AND LEGISLATED REQUIREMENTS

The Transfer Payment Agreement outlines eligible project categories, eligible and ineligible expenditures, reporting requirements, insurance and other provisions under the program that must be met to receive funding under the Building Faster Fund program.

RELEVANT CONSULTATION

Public Works staff were consulted in the selection of projects included in the City's Investment Plan.

ANALYSIS AND RATIONALE FOR RECOMMENDATION(S)**Building Faster Fund Program Requirements**

To receive funding under the program, the City must submit the signed Transfer Payment Agreement and a Council approved Investment Plan to the MMAH by July 19, 2024. As required under the Transfer Payment Agreement, the City must use funds received under the Building Faster Fund for projects and activities described in its approved Investment Plan and only for eligible expenditures.

The City is required to develop and submit an Investment Plan for each program year. The Investment Plan must be approved by Council each year or through delegated authority. The City can reallocate previously approved funds within an Investment Plan to new initiatives with prior approval from the Province. Funds must be spent by March 31, 2026, otherwise shall be returned to the MMAH with accrued interest.

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The recommendations in Report FCS24039 would provide delegated authority to staff to submit the ongoing requirements of the program, including Investment Plans for subsequent years and any investment reallocations, as required, to assist in managing use of funds within the prescribed timelines. Staff would provide Investment Plan and reallocation updates to City Council through annual Communication Updates on the program.

At the end of each program year, the City will be required to submit a year-end report on total funds spent, total funds committed but not spent, funds carried over to subsequent year, as well as, interest earned on carryover funds. MMAH will review year-end reports for alignment with municipal Investment Plans, including eligible expenditures and to verify compliance with the Building Faster Fund Transfer Payment Agreement, Program Guidelines and any other applicable government directives or legislation. The City will only receive the final disbursement of funding for a particular program year after the year-end report has been approved by MMAH. The year-end report for 2024 is due February 4, 2025.

Funding for each program year will be provided in two disbursements:

- 70 per cent of funding within 30 business days after approval by MMAH of the annual Investment Plan.
- 30 per cent of funding within 30 business days of approval by MMAH of the year-end report.

Eligible Categories and Expenditures

The Building Faster Fund is intended to support further growth in housing supply, particularly, through housing-enabling infrastructure (i.e., site servicing, roads and public utilities) and other expenses that support community growth. At the same time, funding is intended to be sufficiently flexible to avoid creating significant additional administrative overhead and other restrictions for municipalities that might undermine the primary purpose of creating an incentive for municipalities to deliver on their annual targets. To balance these considerations, eligible categories of expenditures include the following:

- Capital expenditures on housing-enabling core infrastructure and site servicing (i.e., roads, bridges, water and wastewater, including sanitary and stormwater facilities) to accommodate future residential development (i.e., through new construction, reconstruction, rehabilitation / repair or expansion of existing infrastructure). Eligible expenditures could also include capital maintenance for the renewal, rehabilitation and replacement of core infrastructure owned by the municipality to preserve existing housing supply, as well as, site servicing / preparation expenses to support the direct creation of more housing (i.e., preparing a site for disposition for the purposes of housing development).

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SUBJECT: Building Faster Fund (FCS24039) (City Wide) – Page 5 of 6

- Operating or capital expenditures that support the creation of net new affordable housing. Affordable housing will be defined as a unit that meets the definition of an affordable residential unit set out in Section 4.1 of the *Development Charges Act, 1997* or is a unit also supported by stacking with funds through a provincial affordable housing program (i.e., Homelessness Prevention Program). Eligible expenses must create a net increase in affordable housing stock.
- Operating or capital expenditures that support the creation of net new attainable ownership housing, including through modular construction. Attainable housing will be defined as a unit that meets the definition of attainable ownership housing set out by the ministry through an attainable housing program or agreement with MMAH or meets the definition of an attainable residential unit as defined in Section 4.1 of the *Development Charges Act, 1997*. Modular is defined as a home that is built using one or more prefabricated components or modules. It is constructed partially or completely off-site in a manufacturing facility then transported to a property and assembled there, like building blocks.
- Capital expenditures for homelessness services centres. This could include capital expenses for net new shelter space or municipal homelessness service hubs.

Eligible expenditures can only include all direct, incremental and verifiable costs that are attributable to the development and implementation of the program. Eligible capital expenditures could include soft costs (including planning, studies and permits), land costs, and hard costs (including costs of construction, labour and materials). Operating expenditures must be time-limited and cannot create operating funding obligations beyond the end of the program (i.e., the creation of new staff positions).

The City may transfer funds to third parties, including a municipal services corporation, housing service manager or non-profit housing provider, or another entity that has been approved by the province in writing to receive transferred funds to support any of the categories of eligible expenditures. The City would be required to enter into an agreement with any third parties that receive transferred funds and must ensure that those third parties only expend transferred funds on eligible expenditures.

Municipalities may stack Building Faster Fund funds with other sources of provincial and federal community housing and infrastructure capital funding (as long as those funding programs also allow stacking), such as the Ministry of Infrastructure's Housing Enabling Water Systems Fund or funding through the federal Housing Accelerator Fund. There is no maximum provincial contribution under the Building Faster Fund. However, maximum provincial contributions may apply under other programs.

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Proposed Investment Plan

Through the approval of the 2024 budget, the City had assumed \$15,800,000 in revenues from the Building Faster Fund. The 2024 Capital Financing Plan included a four-year, phase-in strategy for the lost development charge revenues resulting from the *More Homes, More Choice Act* (Bill 108), which incorporated revenue assumptions for the Building Faster Fund based on the City's share of the provincial housing target and the Province's promise to make municipalities "whole" due to the new legislation. In addition to the revenues assumed in 2024, the City included \$11,300,000 in revenues from the Building Faster Fund in the 2025 and 2026 budget projections.

The City's proposed Investment Plan is attached as Appendix "A" to Report FCS24039. The proposed Investment Plan supports eligible project categories and expenses that would provide the greatest financial benefit to tax and rate payers by substituting property tax revenue and water / wastewater fees with funds from the Building Faster Fund program. When the MMAH approves the City's Investment Plan, City staff will bring forward recommendations to repurpose the previously approved funds for those projects towards the four-year, phase-in strategy for the financial pressures caused by the *More Homes, More Choice Act* (Bill 108) as approved through the 2024 Budget and Financing Plan (FCS24002).

ALTERNATIVES FOR CONSIDERATION

Council could direct funds towards projects and initiatives other than the ones outlined in the Investment Plan attached as Appendix "A" to Report FCS24039. However, if the funds were directed towards new projects or initiatives (not previously approved by Council) or projects that were funded through sources other than property taxes and water / wastewater fees (i.e., development charges), then that would represent a shortfall in revenues assumed in the 2024 to 2027 Financing Plan that would need to be made up from discretionary City reserves or operational savings in 2024.

APPENDICES AND SCHEDULES ATTACHED

Appendix "A" to Report FCS24039 – 2024 Building Faster Fund Investment Plan

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| Project ID | Project Name | Eligible Expenditure Category | Funding Type | Description | Building Faster Fund | Other Funding | Total Budget |
|---------------------------------------|---|---|--------------|---|----------------------|---------------------|----------------------|
| 5162418420 | Size upgrade to sanitary sewer at Dundas St. East | Capital expenditures on housing-enabling core infrastructure and site servicing | Capital | Proposed investment to upgrade sanitary sewer main to increase capacity to reduce risk and liability associated with backup issues and meet current demands. | \$ 3,500,000 | \$ - | \$ 3,500,000 |
| 5142363277 | Hwy 5 and 6 MTO Interchange Strategic Upsizing of Existing Watermains | Capital expenditures on housing-enabling core infrastructure and site servicing | Capital | Proposed investment to construct upsized watermains within the Highway 5 and 6 MTO interchange project. | \$ 1,050,000 | \$ 560,000 | \$ 1,610,000 |
| Subtotal Rate Supported Budget | | | | | \$ 4,550,000 | \$ 560,000 | \$ 5,110,000 |
| 4031218526 | Bridge 451 - Dundas St. East, 120m e/o Mill St S | Capital expenditures on housing-enabling core infrastructure and site servicing | Capital | Proposed investment for replacement of existing bridge and pavement resurfacing of Dundas St. E. from Mill St. to 1st St. in support of development in Waterdown. | \$ 3,797,000 | \$ - | \$ 3,797,000 |
| 4032311019 | Upper Wentworth - LINC to Mohawk | Capital expenditures on housing-enabling core infrastructure and site servicing | Capital | Proposed investment to widen Upper Wentworth from the LINC to Mohawk as required to improve the level-of-service and increase safety. | \$ 4,856,000 | \$ - | \$ 4,856,000 |
| 4032310235 | Mountain Park Ave | Capital expenditures on housing-enabling core infrastructure and site servicing | Capital | Proposed investment to replace structural sidewalk on Mountain Park Ave. to reduce risk to public safety. | \$ 2,070,000 | \$ - | \$ 2,070,000 |
| 4242009701 | Eastmount Neighbourhood | Capital expenditures on housing-enabling core infrastructure and site servicing | Capital | Proposed investment for base repairs and resurfacing of roadways in Eastmount Neighbourhood as required to improve the level of service, increase safety and reduce risk and liability. | \$ 2,314,390 | \$ 1,905,610 | \$ 4,220,000 |
| Subtotal Tax Supported Budget | | | | | \$ 13,037,390 | \$ 1,905,610 | \$ 14,943,000 |
| Total | | | | | \$ 17,587,390 | \$ 2,465,610 | \$ 20,053,000 |

CITY OF HAMILTON

MOTION

General Issues Committee: Monday, July 8, 2024

MOVED BY COUNCILLOR M. SPADAFORA

SECONDED BY COUNCILLOR T. JACKSON.....

Declaration of Affordability Crisis

WHEREAS, the City of Hamilton acknowledges that the challenges of affordability can be precursors to poor physical and mental health outcomes, barriers to higher learning, facilitating addictions, participating in crime, homelessness, and often resulting in an inability to escape cycles of poverty;

WHEREAS, the City of Hamilton acknowledges that the challenges of affordability arise from the increased cost of living, inflation, and various taxes from the federal, provincial, and municipal levels of government;

WHEREAS, Mayor Andrea Horwath, in her Mayoral Directive to Staff on August 31, 2023, recognized the high cost of living in an inflationary time;

WHEREAS, Tax Freedom Day 2024 was even later this year, on Monday, June 19;

WHEREAS, according to the Bank of Canada, Ontario CPI (Total) recently peaked at 8.1% in June 2022 – representing a 39-year high dating back to 1983 – and is currently now at 2.7%;

WHEREAS, according to the Economic Research Institute, the cost of living in Hamilton is 9% higher than the provincial average, and 14% higher than the national average;

WHEREAS, according to the Hamilton Family Health Team, nearly 12% of Hamilton households report food insecurities with nearly 20,000 Hamiltonians accessing a food bank every month, including 6,000 children;

WHEREAS, according to Hamilton Food Share, the number of Hamilton households accessing food banks and hunger relief programs increased by approximately 40% from 2022 to 2023;

WHEREAS, the Federation of Canadian Municipalities has passed a motion urging the federal government to provide emergency funding to food banks and food rescue agencies as well as recognize the systemic issues involved in food bank usage, including affordability;

WHEREAS, Food Banks Canada recently released a report on June 19, 2024 noting that using the newly developed Material Deprivation Index (which uses an updated list of material deprivation indicators that are more reflective of social and economic realities as well as the lived experience of historically marginalized groups), 6 million more people – 25% of Canadians – are living at a poverty level living standard and cannot afford two or more household essentials;

WHEREAS, an analysis of Hamilton real estate prices over the past 10 years on Listing.ca shows an increase of 95.4% – essentially a doubling in just one decade – resulting in fewer Hamiltonians being able to afford either a mortgage downpayment and/or ongoing mortgage payments;

WHEREAS, according to the Canada Mortgage and Housing Corporation (CMHC), the median household income after taxes in Hamilton is \$66,103;

WHEREAS, a recent Zoocasa study on housing affordability has found the Hamilton-Burlington area to be the third least affordable region in Canada and the tenth least affordable region in North America;

WHEREAS, the REALTORS Association of Hamilton-Burlington reported recently that the median sale price for single detached homes has risen to \$880,000 in the first quarter of 2024;

WHEREAS, fewer and fewer Hamiltonians can afford to purchase a home using various housing affordability metrics to determine affordability including the Housing Affordability Index, Gross Debt Service (GDS) ratio, and Total Debt Service (TDS) ratio;

WHEREAS, Equifax Canada indicates that, in Ontario, mortgage delinquency rates soared by 135.2% above pre-COVID-19 pandemic levels, that in the first quarter of 2024 the total mortgage balance reaching severe delinquency – which is 90 days or more without payment – has surpassed \$1 billion for the first time ever, that mortgage borrowers filing for bankruptcy have ballooned by 76.4%, and that those who renewed their mortgage in the fourth quarter of 2023 saw their monthly mortgage payment increase on average by \$680;

WHEREAS, according to a recent CBC News analysis on June 11, 2024, involving over 1,000 neighbourhoods across Canada's largest cities, Hamilton is among metropolitan areas with the lowest percentage of potentially vacant and affordable two-bedroom apartments at 1.2% or 420 units;

WHEREAS, according to the Canada Mortgage and Housing Corporation (CMHC) Rental Market Report from January 2024, the rent growth for a two-bedroom unit in Hamilton hit a record of 13.7% – the second highest percentage growth in Canada behind only Calgary at 14.3%;

WHEREAS, The Hamilton Spectator reported on February 10, 2024, that the average rental listing price in Hamilton has grown from \$1,681 in 2019 to \$2,212 in 2023;

WHEREAS, the federal government recently passed a motion in the House of Commons on June 11, 2024, that raised the capital gains inclusion tax rate from 50% to 67% for not only corporations and trusts, but for individuals who have annual capital gains in excess of \$250,000, an amount that is much more easily attainable given the high cost of homes compared to the time period of 1988 to 1989, the last time the capital gains inclusion tax rate was at 67% and when the average cost of a home in Hamilton was under \$150,000 according to the Canada Mortgage and Housing Corporation (CMHC);

WHEREAS, the CBC has reported that since the federal government's fuel levy was introduced in 2019, in addition to recently added taxes, the cost of a litre of gasoline has risen by 17.6 cents;

WHEREAS, the Canadian Real Estate Association reports that as of May 2024, the unemployment rate in Hamilton grew to 7%, higher than the provincial unemployment rate of 6.7% and higher than the national unemployment rate of 6.0%;

WHEREAS, the Hamilton Community Foundation reports that, using the Statistics Canada Low Income Cut-off, the 16.7% poverty rate in Hamilton remains above the provincial average of 13.7% and above the national average of 12.8%

THEREFORE BE IT RESOLVED:

- (a) That Council formally declare an affordability crisis in the City of Hamilton;
- (b) That the Mayor send correspondence to the Premier of Ontario requesting that the provincial government commit to fully funding gaps, including but not limited to, the areas of social services, affordable housing, transportation, and other infrastructure within the City of Hamilton as identified with the assistance of the Government and Community Relations department;
- (c) That the Mayor send correspondence to the Prime Minister of Canada requesting that the federal government commit to fully funding gaps, including but not limited to, the areas of affordable housing, transportation, and other infrastructure within the City of Hamilton as identified with the assistance of the Government and Community Relations department.

CITY OF HAMILTON

MOTION

General Issues Committee: June 19, 2024

MOVED BY COUNCILLOR C. KROETSCH.....

SECONDED BY COUNCILLOR.....

Representation by the Urban Indigenous Community at City Council

WHEREAS City Council is currently made up of 15 Councillors and 1 Mayor, a total of 16 members;

WHEREAS members of the urban Indigenous community, represented by the Circle of Beads, have asked the City of Hamilton to support their request for the City to ask the Province of Ontario to have changes made to the *Municipal Act* to permit a member of Hamilton’s urban Indigenous community to be a voting member of City Council;

WHEREAS the Circle of Beads has asked, while Council awaits word from the Province about that request, that it establish an interim advisory seat (non voting) on Council for a member of Hamilton’s urban Indigenous community;

WHEREAS there are governance, legal, and other implications to honouring these requests that the municipality must fully explore before Council formally considers them;

WHEREAS First Nations in Canada have specific and distinct relationships with the Federal and Provincial levels of governments through the Indian Act;

WHEREAS according to the National Association of Friendship Centres, as of 2021, approximately 88% of Indigenous people in Ontario live in urban settings, which means that a majority of Indigenous peoples live their lives with no direct local representation with respect to the services they access most;

WHEREAS City Council approved the Urban Indigenous Strategy (UIS) presented to, endorsed, and fully supported by the General Issues Committee on July 8, 2019 and committed to “having a trusting relationship with Indigenous communities where we communicate and work together appropriately to address the unique needs and issues of Indigenous people”;

WHEREAS, within the UIS, there was direct acknowledgement of ongoing and historical oppression including many unique barriers related to health, poverty, justice, employment, and intergenerational trauma;

WHEREAS City Council has made a commitment to supporting Indigenous rights and history;

WHEREAS Land Theme Action 8 in the UIS, a short term goal meant to be achieved by the City in 1-2 years, reads, “Understand how concepts such as the Doctrine of Discovery affect municipal decision making and develop tools to reform those processes”;

WHEREAS the City of Halifax, Nova Scotia, after approving a motion to its Regional Council on October 23, 2023, is currently investigating and considering the development of an Indigenous council seat, specifically a Mi'kmaw seat; and

WHEREAS the Province of Nova Scotia has set a precedent by the addition of a Provincial seat in their legislature for a Mi'kmaw representative since 1992.

THEREFORE, BE IT RESOLVED:

That City staff in the Indigenous Relations and Legal Services Divisions report back to a future General Issues Committee on recommendations and information related to the following:

- (a) The City’s statutory responsibilities to Indigenous communities, the responsibilities of the Provincial and Federal governments, and an identification of any limitations in the *Municipal Act* and other legislation including an analysis that addresses the requests made by the Circle of Beads to Council on February 14 and June 19, 2024;
- (b) The outstanding actions in the Urban Indigenous Strategy (UIS) that include an identification of any ongoing work towards closer collaboration and involvement throughout the municipal decision making process as it relates to the urban Indigenous community and other Indigenous leaders and representative organizations; and
- (c) The ongoing work the City is doing with respect to Truth and Reconciliation best practices including a scan of the work being done by other municipalities across Canada and ongoing work through the Federation of Canadian Municipalities with respect to urban Indigenous communities and other Indigenous leaders and representative organizations.

CITY OF HAMILTON MOTION

General Issues Committee Date: July 8, 2024

MOVED BY COUNCILLOR J.P. DANKO.....

MOVED BY COUNCILLOR

Exclusion of Southam Park and Sam Lawrence Park Within the Encampment Protocol

WHEREAS, the majority of Council agrees that public parks are incompatible with homeless tent encampments;

WHEREAS, City staff have recommended that encampments should not be permitted in public parks that are undergoing further park development options;

WHEREAS, the majority of Hamilton City Council has approved the exemption of Strachan Linear Park from the Encampment Protocol on the basis of ongoing park development options;

WHEREAS, Ward 8 residents are suffering with the ongoing impacts of homeless tent encampments in both Southam Park and Sam Lawrence Park, including: threats of violence, disruptive and aggressive behavior, theft, destruction of property, open drug use, urination and defecation, desecration of a war memorial, trash and garbage;

WHEREAS, both Southam Park and Sam Lawrence Park are City-wide parks that have recently completed Park Master Plans and are currently undergoing park development initiatives to further activate these spaces for City-wide community use.

WHEREAS, City staff have indicated that it is not desirable to disrupt a homeless tent encampment to enable development options of a public space;

WHEREAS, implementation of the Southam Park Master Plan is scheduled for 2024/25, and implementation of the of Sam Lawrence Park Master Plan is currently underway now, and this work will disrupt ongoing homeless tent encampments;

THEREFORE, BE IT RESOLVED:

- (a) That staff be directed to prepare a motion to amend the Encampment Protocol to mitigate impacts on those living in and around encampments as outlined in Appendix “A”, which was approved by Council on August 18, 2023, including:
 - (i) adding an exclusion from allowing encampments, temporary shelters, or tents in Southam Park and Sam Lawrence Park until further park development initiatives are completed.

CITY OF HAMILTON MOTION

General Issues Committee Date: July 8, 2024

MOVED BY COUNCILLOR M. FRANCIS.....

MOVED BY COUNCILLOR

Exclusion of Confederation Beach Park Within the Encampment Protocol

WHEREAS, City staff have recommended that encampments should not be permitted in public parks that are undergoing further park development options;

WHEREAS, the majority of Hamilton City Council has approved the exemption of Strachan Linear Park from the Encampment Protocol on the basis of ongoing park development options;

WHEREAS, over nine-million dollars in capital is earmarked for future budgets beginning in 2025 for Confederation Beach Park;

WHEREAS, council has directed staff to find a public private partnership for the continuation of Wild Water Works, and is currently looking to draw interest in potential private partners;

WHEREAS, Confederation Beach Park is a major tourist attraction in the City of Hamilton which hosts large scale events on a regular basis;

WHEREAS, It is in the best interest of the City of Hamilton to showcase Confederation Beach Park to attract business and development;

WHEREAS, Confederation Beach Park has a Park Master Plan and is currently undergoing park development initiatives to further activate this space for City-wide community use.

THEREFORE, BE IT RESOLVED:

- (a) That staff be directed to prepare a motion to amend the Encampment Protocol to mitigate impacts on those living in and around encampments as outlined in Appendix “A”, which was approved by Council on August 18, 2023, including:
 - (i) adding an exclusion from allowing encampments, temporary shelters, or tents in Confederation Beach Park until further park development initiatives are completed.

CITY OF HAMILTON MOTION

General Issues Committee Date: July 8, 2024

MOVED BY COUNCILLOR T. JACKSON.....

SECONDED BY COUNCILLOR E. PAULS.....

Exclusion of Mountain Drive Park (MDP) Within the Encampment Protocol

WHEREAS, City staff have recommended that encampments should not be permitted in public parks that are undergoing further park development options;

WHEREAS, on June 26, 2024, City Council approved the exemption for Strachan Linear Park from the Encampment Protocol;

WHEREAS, Ward 6 housed residents are suffering with the ongoing impacts of homeless tent encampments at Mountain Drive Park (MDP) including: threats of violence, disruptive and aggressive behavior, theft, destruction of property, open drug use, urination and defecation, trash and garbage;

WHEREAS, Mountain Drive Park (MDP) is a neighbourhood and community-wide park that completed a parks master plan redevelopment review study during the pandemic involving a 40 member volunteer MDP Redevelopment Task Force of residents from Wards 6 and 7 with approved Council funding resulting in a 2 phase construction plan that began in 2023 and will continue through 2025, with the potential to disrupt ongoing homeless tent encampments;

WHEREAS, City staff have indicated that it is not desirable to disrupt a homeless tent encampment to enable development options of a public space;

THEREFORE, BE IT RESOLVED:

- (a) That staff be directed to prepare a motion to amend the Encampment Protocol to mitigate impacts on those living in and around encampments as outlined in Appendix "A", which was approved by Council on August 18, 2023, including:
 - (i) adding an exclusion from allowing encampments, temporary shelters, or tents in Mountain Drive Park (MDP) until further park development initiatives are completed.