



City of Hamilton
GENERAL ISSUES COMMITTEE
ADDENDUM

Meeting #: 25-005
Date: April 9, 2025
Time: 9:30 a.m.
Location: Council Chambers
Hamilton City Hall
71 Main Street West

Angela McRae, Legislative Coordinator (905) 546-2424 ext. 5987

6. DELEGATIONS

6.1 Delegations respecting Items 7.9 and 8.1 - PED20109(f) & (g), Public Bike Share Program Phased Procurement Process - Sustainable Operations Model and Funding (City Wide), from the following individuals:

*d. Marianne Talman (Pre-recorded Video)

*e. Ian Brisbin (In-Person)

*f. Leah Janzen, Compass Community Health (Virtually)

*g. Julian Foreman (Pre-recorded Video)

*h. Greg Dunnett, Hamilton Chamber of Commerce (Pre-recorded Video)

*6.5 James Kemp, respecting HSC25022 (Item 7.5) (Virtually)

*6.6 Madeleine "Mandi" Smith, respecting requesting an immediate action plan to address the construction of an encampments (In-Person)

7. ITEMS FOR INFORMATION

***7.10 PED25047**

Innovation in Planning Approvals (Bloomberg Harvard City Leadership Initiative – Innovation Track Program)

This Item includes a Presentation.

8. ITEMS FOR CONSIDERATION**8.1 PED20109(f)**

- a. Correspondence respecting Items 7.9 and 8.1 - PED20109(f) & (g), Public Bike Share Program Phased Procurement Process - Sustainable Operations Model and Funding (City Wide), from the following individuals:

*p. Jack Derricourt

*q. Steve Kulakowsky, Core Urban Inc.

*r. Paige Mclsaac, L'Arche Hamilton

10. NOTICES OF MOTION

- *10.1 Exploring Opportunities to Further the Revitalization of the Kenilworth Avenue North Commercial Corridor through the Creation of Live/Work Opportunities

11. PRIVATE AND CONFIDENTIAL

- *11.3 Confidential Appendix "A" to Report PW25003 - Report on the Appointment of City Representatives to the Joint Stewardship Board - REVISED

Pursuant to Section 9.3, Sub-Section (f) of the City's Procedural By-law 21-021, as amended, and Section 239(2), Sub-Section (f) of the *Ontario Municipal Act, 2001*, as amended, as the subject matter pertains to advice that is subject to solicitor-client privilege, including communications necessary for that purpose.

Refer to Item 8.8 for Report PW25003 - Report on the Appointment of City Representatives to the Joint Stewardship Board

Submitted on Wed, 04/02/2025 - 11:36

Submitted by: Anonymous

Submitted values are:

Committee Requested

Committee
General Issues Committee

Will you be delegating in-person or virtually?
Virtually

Will you be delegating via a pre-recorded video?
Yes

Requestor Information

Requestor Information
Marianne Talman

Hamilton, ON

Preferred Pronoun
she/her

Reason(s) for delegation request
Speak to the bike share report

Will you be requesting funds from the City?
No

Will you be submitting a formal presentation?
Yes

Submitted on Thu, 04/03/2025 - 11:51

Submitted by: Anonymous

Submitted values are:

Committee Requested

Committee
General Issues Committee

Will you be delegating in-person or virtually?
In-person

Will you be delegating via a pre-recorded video?
No

Requestor Information

Requestor Information
Ian Brisbin

Hamilton, Ontario

Preferred Pronoun
he/him

Reason(s) for delegation request
Supporting Hamilton Bike Share

Will you be requesting funds from the City?
No

Will you be submitting a formal presentation?
Yes

Submitted on Thu, 04/03/2025 - 13:36

Submitted by: Anonymous

Submitted values are:

Committee Requested

Committee
General Issues Committee

Will you be delegating in-person or virtually?
Virtually

Will you be delegating via a pre-recorded video?
No

Requestor Information

Requestor Information
Leah Janzen
Compass Community Health
438 Hughson St. North
Hamilton, Ontario. L8L 4N5

Preferred Pronoun
they/them

Reason(s) for delegation request
Advocating for Hamilton Bike Share

Will you be requesting funds from the City?
No

Will you be submitting a formal presentation?
Yes

Submitted on Thu, 04/03/2025 - 13:45

Submitted by: Anonymous

Submitted values are:

Committee Requested

Committee
General Issues Committee

Will you be delegating in-person or virtually?
Virtually

Will you be delegating via a pre-recorded video?
Yes

Requestor Information

Requestor Information
Julian Foreman

Hamilton, ON

Preferred Pronoun
he/him

Reason(s) for delegation request
I want to express my support for bike share funding.

Will you be requesting funds from the City?
No

Will you be submitting a formal presentation?
Yes

Submitted on Fri, 04/04/2025 - 11:36

Submitted by: Anonymous

Submitted values are:

Committee Requested

Committee
General Issues Committee

Will you be delegating in-person or virtually?
Virtually

Will you be delegating via a pre-recorded video?
Yes

Requestor Information

Requestor Information

Greg Dunnett
Hamilton Chamber of Commerce
120 King Street West, Plaza Level
Hamilton, Ontario. L8P 4V2
G.Dunnett@HamiltonChamber.ca
905-522-1151

Preferred Pronoun
he/him

Reason(s) for delegation request
Speak to item 7.11 on the Agenda - Public Bike Share Program Phased Procurement
Process - Sustainable Operations Model and Funding (PED20109(g)).

Will you be requesting funds from the City?
No

Will you be submitting a formal presentation?
No

Submitted on Thu, 04/03/2025 - 15:44

Submitted by: Anonymous

Submitted values are:

Committee Requested

Committee
General Issues Committee

Will you be delegating in-person or virtually?
Virtually

Will you be delegating via a pre-recorded video?
No

Requestor Information

Requestor Information
James Kemp

Hamilton, ON

Preferred Pronoun
he/him

Reason(s) for delegation request
To speak regarding HSC25022, describe my findings regarding the Residential Care Facility system and recommend Accessibility Committee for Persons with Disabilities (ACPD) participation in this process in accordance with Inclusion, Diversity, Equity and Accessibility (IDEA).

Will you be requesting funds from the City?
No

Will you be submitting a formal presentation?
No

Submitted on Thu, 04/03/2025 - 21:11

Submitted by: Anonymous

Submitted values are:

Committee Requested

Committee
General Issues Committee

Will you be delegating in-person or virtually?
In-person

Will you be delegating via a pre-recorded video?
No

Requestor Information

Requestor Information
Madeleine "Mandi" Smith

Hamilton, ON

Preferred Pronoun
he/him

Reason(s) for delegation request

Ms. Smith will be requesting an immediate action plan to address the construction of an encampments, including a multiplex, and, extensive dumping of garbage, estimated in tonnage, on the Escarpment/Bruce Trail, part of the Niagara UNESCO Biosphere, at Wentworth Avenue.

Will you be requesting funds from the City?
No

Will you be submitting a formal presentation?
No



City of Hamilton Report for Information

To: Chair and Members
General Issues Committee

Date: April 9, 2025

Report No: PED25047

Subject/Title: Innovation in Planning Approvals (Bloomberg Harvard City Leadership Initiative – Innovation Track Program)

Ward(s) Affected: City Wide

Recommendations

- 1) That Report PED25047 respecting the City of Hamilton’s participation in the Bloomberg Harvard City Leadership Initiative Innovation Track Program **BE RECEIVED** for information.

Key Facts

- The purpose of this report is to provide an overview of the City of Hamilton’s participation in the Bloomberg Harvard City Leadership Initiative Innovation Track Program (BH Program) and the initial outcomes of the resulting pilot projects.
- The City’s objective in the BH Program was to explore opportunities to improve the development approvals process to address housing affordability and availability in support of the Mayor and Council’s commitment to facilitate the construction of 47,000 housing units by 2031.
- Members of the development community including residential developers, non-profit housing developers, planning consultants, and external commenting agencies were engaged in this work to help define the problem and generate ideas for improvement.
- Through collaboration, over 800 ideas for improvement were generated forming a portfolio of initiatives for future improvement work with two prototypes developed and piloted in the Planning Division – First Wave Portal and All4One.

- Initial outcomes of the First Wave Portal Pilot resulted in automations to support staff in completing application reviews quicker. So far, the All4One Pilot has seen a 60% decrease in the number of days it takes from submission to issuance of a Formal Consultation document, and a 71% decrease in the number of days from Site Plan application to Conditional Site Plan approval when compared to 2024 processing times. As part of the All4One Pilot, staff also experienced quicker decision making and more clarity for next steps and action were seen by both staff and applicants.

Financial Considerations

There are no budget impact(s) or costs associated with the recommendation.

Background

The City of Hamilton was one of twelve international municipalities selected to participate in the 2023-2024 BH Program. The BH Program is designed for interdisciplinary city teams to build innovation capabilities to design, test, and prototype solutions to pressing city issues. The BH Program teaches creative problem-solving approaches that help cities with their toughest internal and external challenges. The 2023-2024 cohort included participants from Anaheim, Arlington, Chandler, Fort Lauderdale, Oakland, Moreno Valley, Richmond, Port St. Lucie (United States); Verona (Europe); and Hamilton, London, Ottawa (Canada).

The Mayor put forward an application to the BH Program with the challenge for staff to improve the development approvals process to address housing affordability and availability to support the Mayor and Council's commitment to facilitate the construction of 47,000 housing units by 2031. The goal for staff working through this challenge in the BH Program was to identify and implement innovative practices and technologies to streamline and enhance the efficiency and effectiveness of development application reviews through collaboration. Successful exploration of the challenge through the BH Program would result in creative solutions and tools for staff to use to review development applications more efficiently, faster processing times and better transparency for applicants, and enhanced collaboration and relationship building between staff and the applicant community.

Analysis

To support the work on the BH Program challenge, a cross-departmental project team was created with members from the City Manager's Office, Mayor's Office, Planning and Economic Development and Public Works.

Over the course of the ten-month program, the project team conducted activities in three phases:

1. Understand the problem;
2. Generate and test new ideas; and,

3. Deliver initiatives.

As part of understanding the problem the project team worked together to create and focus on the following problem statement: There is insufficient coordination and unclear expectations for development approvals needed to achieve housing targets efficiently and effectively for the City of Hamilton.

Consultation and Engagement

With this problem statement at the forefront of their work, the project team engaged with over 60 internal and external collaborators. This included members of the development community including residential developers, non-profit housing developers, planning consultants, and external commenting agencies were engaged in this work to help define the problem and generate ideas for improvement.

A high-level summary of the external engagement work is provided below:

- 35 external partners engaged.
- 28 interview sessions (14 internal and 14 external).
- 12 idea sessions were held.
- 6 other jurisdictions reviews.

Through engagement, internal and external collaborators helped to generate 821 ideas for improvement. These ideas were further refined into eight themes in a Portfolio of Initiatives to be actioned. The Portfolio of Initiatives themes include relationship building, redefining expectations, optimizing and documenting processes, creating transparency, improving internal and external communication, and identifying software supports and technology tools. The Portfolio of Initiatives also includes two ideas the project team selected to be developed as prototypes and piloted – First Wave Portal and All4One.

First Wave Portal Pilot

The first initiative to be piloted was the First Wave Portal. This is an artificial intelligence technology to provide data informed development and planning assistance to applicants with clear communication of application requirements and expectations. The technology can review zoning compliance submissions and development applications to determine if they meet the City of Hamilton's requirements for items such as development standards and the minimum information needed to complete an Ontario Building Code review.

As part of the First Wave Portal Pilot, staff have used sample applications to complete testing and validating of the technology for low density residential applications against City of Hamilton zoning regulations. The benefits realized from this pilot have included:

- Automation of time consuming and repetitive tasks;
- Accurate reviews for zoning and building code compliance;

- Automation of data entry into zoning compliance responses;
- Reduction of human error; and
- Concise, plain language responses to complex zoning regulation.

Further testing is required of the technology to include broader types of planning applications. The technology must also be tested by both internal and external user groups to ensure it is easy to use and feedback from users is incorporated into the design. The First Wave Portal technology is expected to be launched for use by staff and the public in Q4 2025.

All4One Pilot

The second initiative to be piloted is the All4One approach which is a cross-departmental team that comes together for focused collaboration to accelerate development application approvals with a dedicated point of contact for each application. The aim of the All4One Pilot is to work with the applicant early in the process allowing Conditional Site Plan approval within 30 days of receiving an application and reduce the time it takes applicants to clear conditions and advance the development application through to building permit. The concept will be piloted on three to five Site Plan applications for affordable housing projects in collaboration with the Housing Secretariat. The All4One Pilot will use lessons learned through the work to develop a “playbook” of roles and expectations for both City staff and applicants use to achieve compressed approval timelines.

There are currently three applications that are going through the All4One Pilot, with one application granted conditional Site Plan approval. Though it is still early in the pilot, success has been seen in the approval timelines as shown in the table below.

Key Performance Indicator	All4One Target	Percent Reduction	Actual Performance	Percent Reduction
#1 - Formal Consultation application completion to Formal Consultation document issuance	14 days	60% reduction from 2024	14 days	60% reduction from 2024
#2 – Site Plan application to conditional Site Plan approval	30 days	37% reduction from 2024 50% reduction from legislated timeline	14 days	71% reduction from 2024 77% reduction from legislated timeline

In addition to the key performance indicators, staff have expressed that the All4One Pilot supports solution driven discussions and quicker decision making. There has also

been more clarity for next steps and action experienced through the pilot for both staff and applicants.

Next Steps

Work will continue to expand the First Wave Portal Pilot and complete implementation of the All4One Pilot including an assessment of lesson learned to identify which learning can be applied to other steps in the development application process to help streamline approvals in those service areas. Staff have also developed an Action Plan to support implementation of ideas for improvement across the themes in the Portfolio of Initiatives. Staff have already begun to share knowledge with colleagues across the Planning and Economic Development Department and will continue to apply innovation tools used through the BH Program to other City challenges.

In alignment with the BH Program work, the Planning and Economic Development Department is currently working on several continuous improvement initiatives engaging with customers to improve the development application process. These initiatives include:

- New planning, permitting, and licensing technology system;
- Public facing dashboards with key performance indicators and annual reporting on development activity;
- Continued commitment to meet Planning Act timelines for Official Plan and Zoning By-law Amendments;
- New Mid-rise and High-rise zoning and expanding the Transit Oriented Corridor zones;
- New subdivision agreement;
- Updated public notices and notice circulation;
- Formal Consultation process and fee review;
- Holding Removal process and fee review;
- Site Plan conditions process review; and,
- Customer experience journey mapping on approvals and incentive programs.

The work of the BH Program along with the continuous improvement initiatives listed above have helped to address many of the items in the motion on Permit Reform Process made at the Planning Committee on March 18, 2025.

Alternatives

None.

Relationship to Council Strategic Priorities

The work that took place as part of the BH Program directly addresses the Council Priority of Responsiveness and Transparency. This work advances outcome **3.2 Get**

more people involved in decision making and problem solving through the collaborative work that took place with the development community to understand the problem and generate and test new ideas. This work also continues to move forward outcome **3.4 Modernize City systems** through streamlined processes and accelerated approvals for city services.

Previous Reports Submitted

- Permit Reform Process, Planning Committee Meeting: March 18, 2025 <https://pub-hamilton.escribemeetings.com/filestream.ashx?DocumentId=441804>

Consultation

A cross-departmental project team including staff from the Planning and Economic Development Department, Public Works Department, Government Relations & Community Engagement Division, and the Mayor's Office was put together to participate in the BH Program.

Appendices and Schedules Attached

None.

Prepared by: Sean Kenney, Manager Site Plan

Submitted and recommended by: Anita Fabac, Acting Director of Planning and Chief Planner
Planning and Economic Development Department



Innovation in Planning Approvals (Bloomberg)

General Issues Committee – Report PED25047

April 9, 2025

Bloomberg Harvard Innovation Track Program – What is it?

Helps cities adopt cutting-edge innovation techniques that engage residents in testing, adapting, and scaling ideas with the potential for long-term impact.



<https://centreforpublicimpact.org/resource-hub/innovation-track-of-the-bloomberg-harvard-city-leadership-initiative/>

Bloomberg Harvard Innovation Track Program – The Challenge

The Challenge: Improve the City's development approvals process to address housing affordability and availability, supporting the Mayor and Council's commitment to build 47,000 housing units by 2031.

The Goal: To identify and implement innovative practices and technologies to streamline and enhance the efficiency and effectiveness of development application reviews through collaboration.

Bloomberg Harvard Innovation Track Program - Project Team

Planning and Economic Development

- Sean Kenney, Planning - **Project Lead**
- Jana Kelemen, Planning
- Jenn Hohol, Strategy and Continuous Improvement
- Jill Juhlke, Transportation
- Joyanne Beckett, Building
- Monir Moniruzzaman, Development Engineering
- Rino Dal Bello, Planning
- Rob Lalli, Building
- Tricia Collingwood, Planning

City Manager's Office

- Cyrus Tehrani, Chief Digital Office
- Jocelyn Strutt, Public Engagement

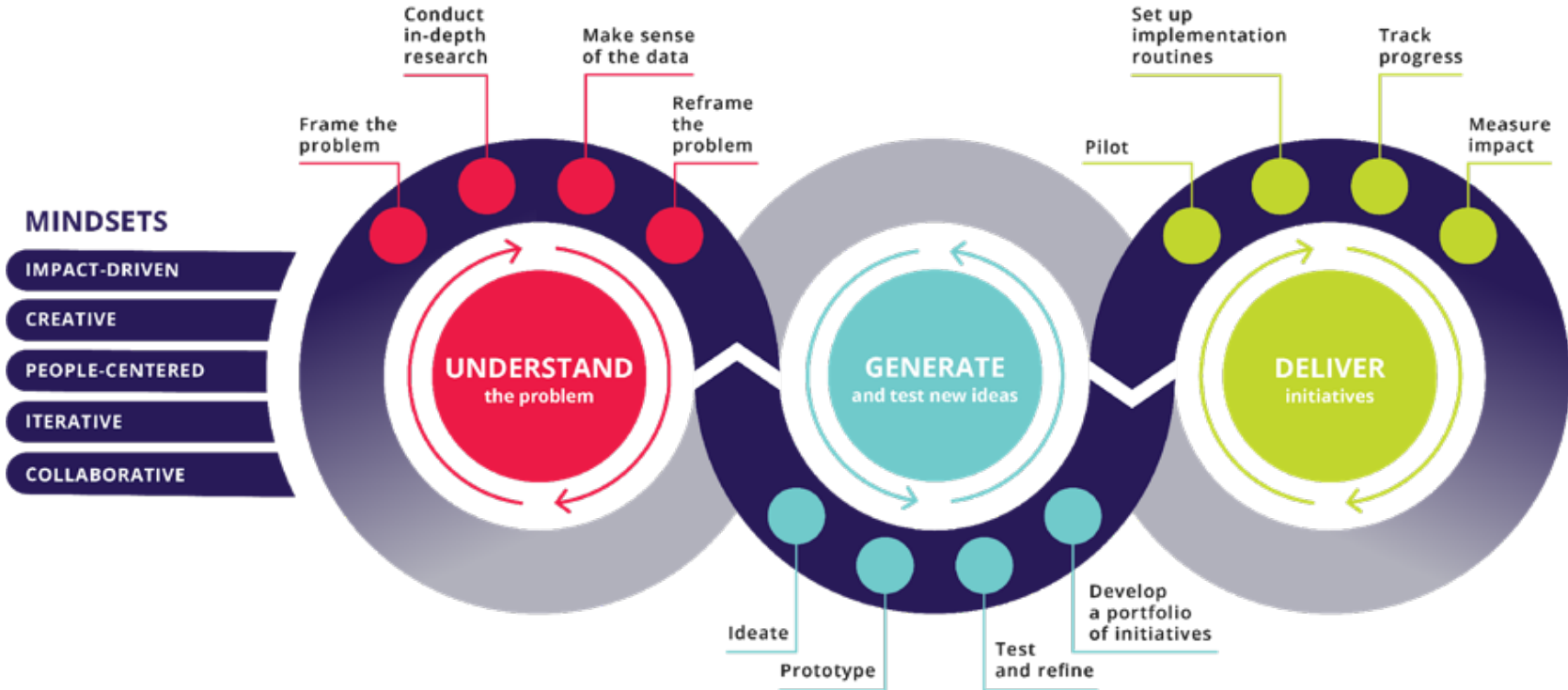
Mayor's Office

- Uzma Qureshi, Mayors Chief of Staff

Public Works

- Hanna Daniels, Water and Wastewater

Bloomberg Harvard Innovation Track Program

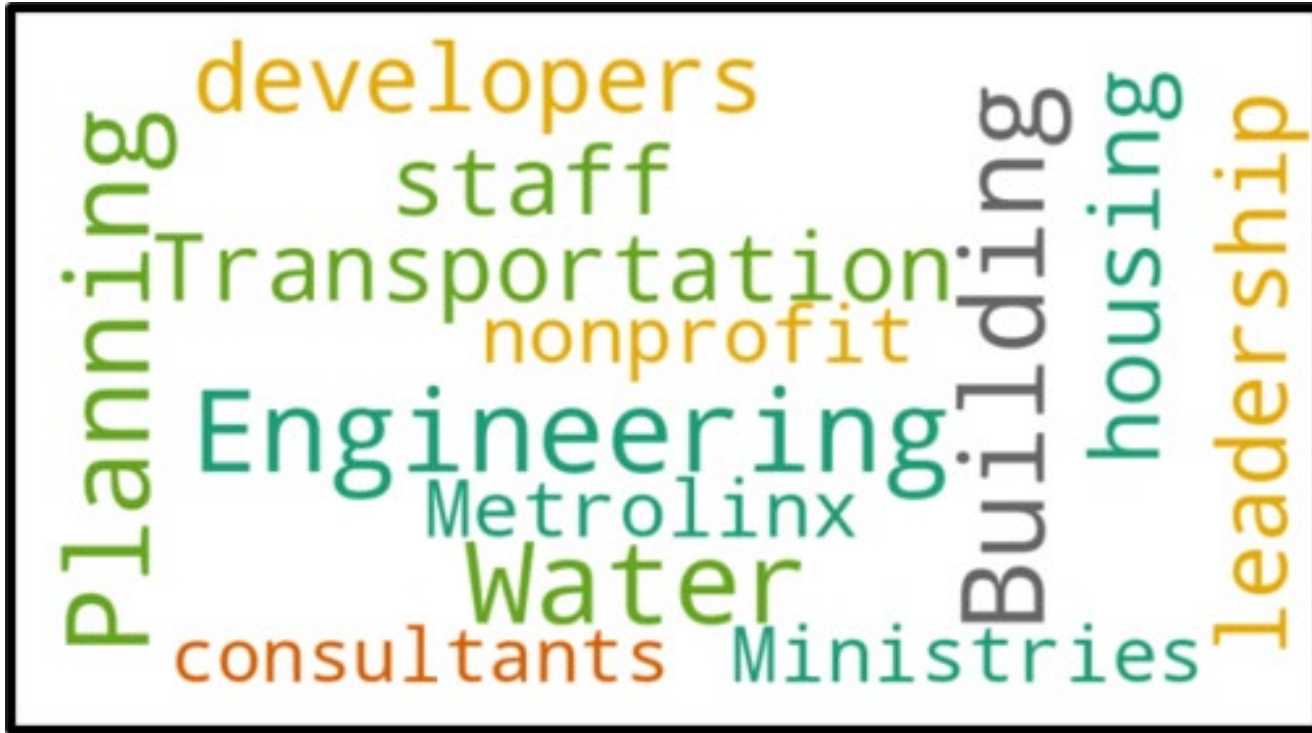


Consider the Customer



<https://www.rwjf.org/en/insights/blog/2022/11/we-used-your-insights-to-update-our-graphic-on-equity.html>

Step #1 Understand the Problem – Who was Consulted?



Step #1 Understand the Problem – What We Heard

*“As a non-profit developer trying to do public good, I feel **frustrated** with the lack of communication and transparency throughout the application process.”*



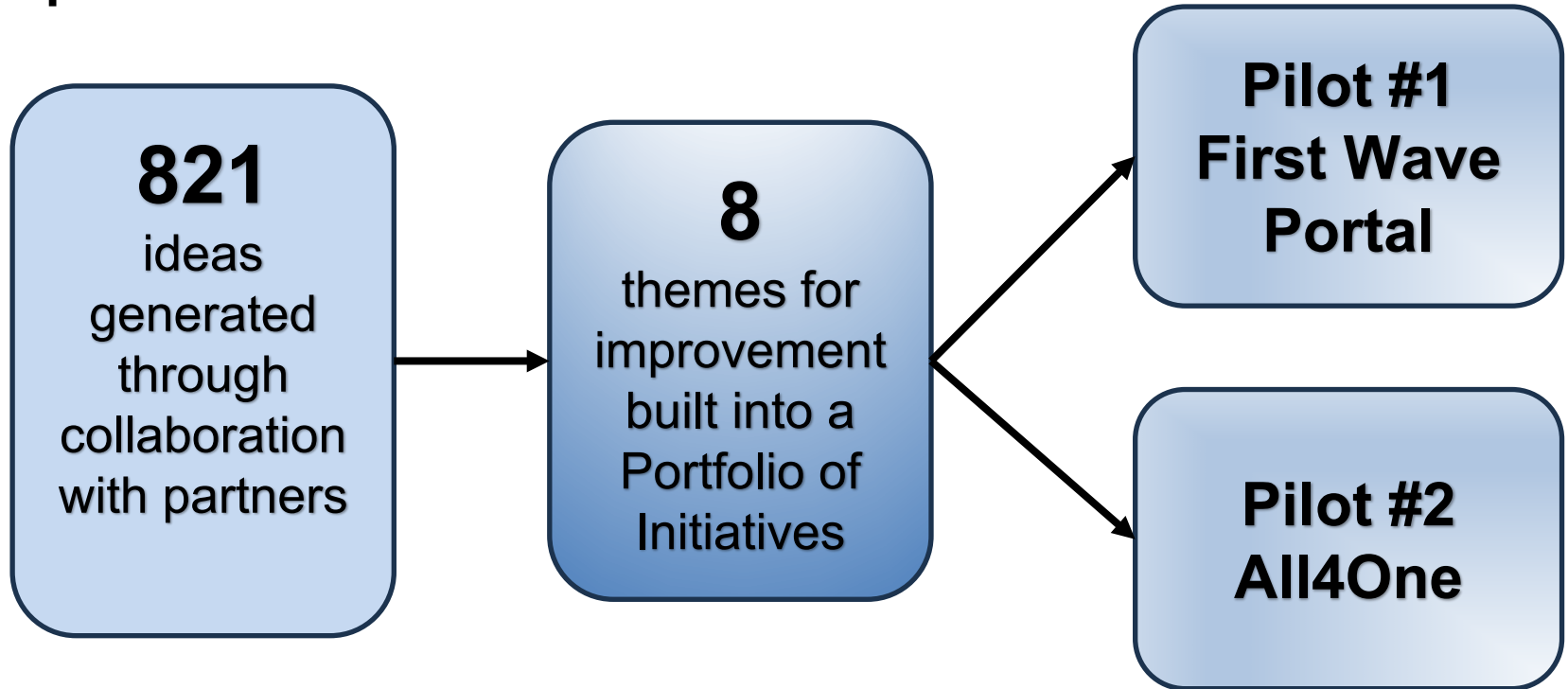
*“We should **start working together** to find the best solutions so we can build more homes for people in need.”*

Step #1 Understand the Problem – Redefined Problem Statement

There is insufficient coordination and unclear expectations for development approvals needed to efficiently and effectively achieve housing targets for the City of Hamilton.



Step #2 Generate and Test New Ideas

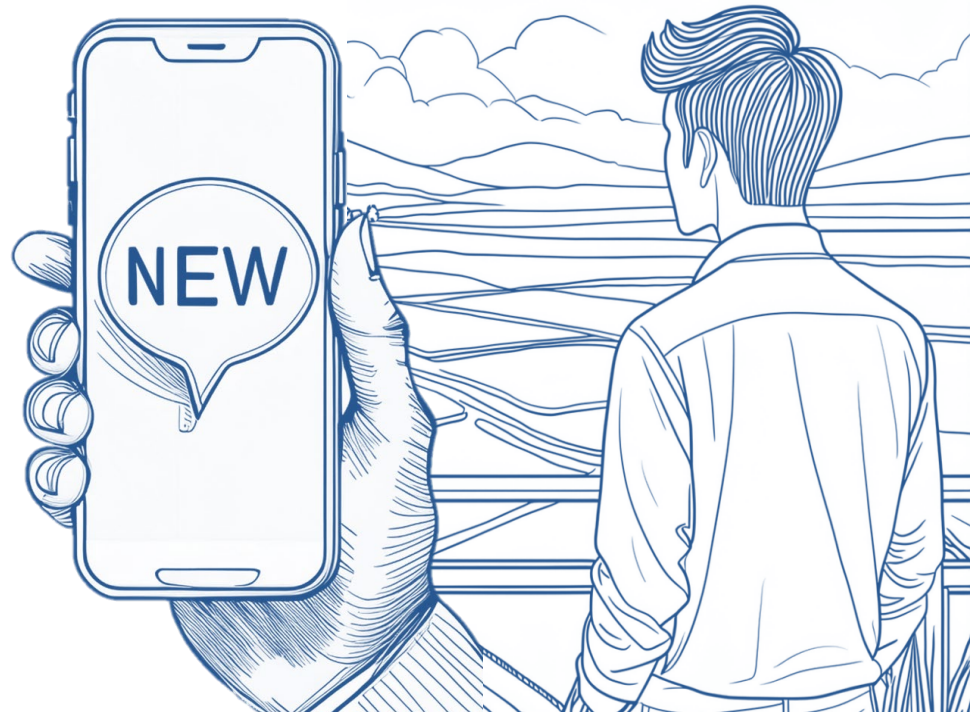


Step #3 Deliver Initiatives – First Wave Portal Pilot

What is it? Testing Artificial Intelligence technology to provide data informed development and planning assistance to applicants for low density residential applications.

Anticipated Benefits:

- Provide tools to staff to expedite the review process.



First Wave Portal Pilot Outcomes and Implementation Plan

Pilot Outcomes

- Automate time consuming and repetitive tasks.
- Accurate reviews for zoning and building code compliance.
- Automate data entry into zoning compliance responses.
- Reduction of human error.
- Provides clear plain language responses to complex zoning regulation.

Next Steps

- Expand testing of technology to include more application types.
- Collect feedback on customer experience using the technology from both internal and external user groups.
- Launch technology for staff and public use Q4 2025.

Step #3

Deliver Initiatives

– All4One Pilot

What is it? A cross-departmental team working on non-profit development projects, with a dedicated point of contact for each project.



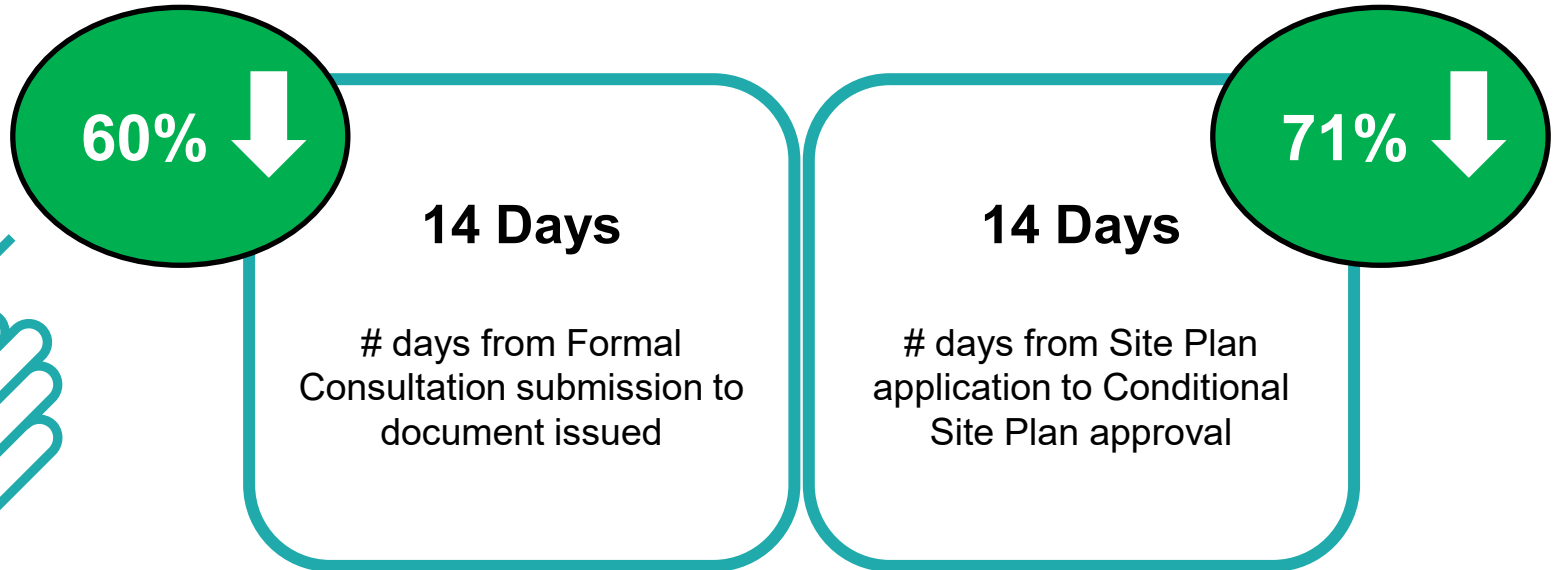
Anticipated Benefits:

- Shorten the overall approval timeline of the Site Plan process.
- Increase speed of decision making.
- Improve internal collaboration.
- Improve communication with applicants.

All4One Pilot Outcomes and Implementation Plan

Initial Pilot Outcomes:

Currently 3 applicants in All4One Pilot, 1 with conditional Site Plan



All4One Pilot Outcomes and Implementation Plan

Initial Pilot Outcomes:

- Solution driven discussions.
- Quicker decision making.
- More clarity for next steps and action for both staff and applicants.

Next Steps:

- Complete All4One pilot with up to 5 applications.
- Create All4One Playbook with staff roles and responsibilities.
- Explore other development application processes that may benefit from All4One approach.

Lessons Learned – Collaboration is Key!



To solve the problem, we must work with everyone involved in the development process.

Employees and the development community appreciated the opportunity to participate.

There was excitement for the project across City Departments.

Next Steps

- Complete implementation of First Wave Portal and All4One pilots.
- Determine lessons learned from pilots and application in other business areas.
- Implement Action Plan developed to support improvements in remaining Portfolio of Initiatives.
- Apply innovation tools to other City challenges.



Building Back Better: Response to Motion on Permit Reform Process

Continuous improvement work underway to improve the customer experience and increase efficiencies:

- New planning, permitting, licensing technology system
- Public facing dashboards with KPIs and reporting on development activity
- Continued commitment to meet *Planning Act* timelines for Official Plan and Zoning By-law Amendments
- New Mid-rise and High-rise zoning and expanding the Transit Oriented Corridor zoning
- New subdivision agreement
- Updated public notices and notice circulation
- Formal Consultation process and fee review
- Holding Removal process and fee review
- Site Plan conditions process review
- Customer experience journey mapping on approvals and incentive programs

A large, irregular teal brushstroke background that serves as a backdrop for the text.

Thank
you

From: Jack Derricourt
Sent: April 4, 2025 10:28 AM
To: clerk@hamilton.ca
Subject: Letter of Delegation for the April 9 GIC meeting

Dear city counsellors,

I am writing to you today to tell you how crucial the Hamilton Bike Share program is to Hamilton's present and its future. Times are tough all around, but an affordable, easy-to-use bike sharing system in the city is beneficial to all sorts of road users and folks that call Hamilton home. We should not be cutting funding to this incredible resource, but doubling down on our support for it.

The Bike Share program is one of the biggest reasons I moved to Hamilton. Ontario cities don't have a lot of bike infrastructure in general, let alone public bike share networks. As more and more people in Canada want to travel by bicycle, this feels very short-sighted. Cities in Quebec and British Columbia are embracing bikes as a great way to get people moving through their cities — and Hamilton should be applauded for doing the same. When my partner and I were considering where we should move next, and where she could continue her work in social housing, Hamilton's Bike share Program and the network of bike lanes in the city told us that this was a city that would welcome us and keep me safe as I biked around daily. That sense of safety and the ringing endorsement of bikes as a way for people to get around affordably are real feathers in Hamilton's cap, and they'll continue to attract newcomers.

As a monthly subscriber to the program, I use Bike Share daily to run errands at the many great local businesses in the city, attend community events, and explore all the amazing recreational destinations Hamilton has to offer. My partner and I are a one car household, so having a bike sharing system I can jump on and jump off to get around is incredibly useful. I know that I'm not the only one in that situation, as I see all sorts of folks grabbing bikes from my local hub (at King William and Victoria) daily to go about their daily tasks as well.

More and more Hamiltonians are trying to get greener, or save money on gas, or add more physical exercise into their routine. The Bike Share bikes are an affordable, accessible way to make this happen. It solves so many problems for us all by reducing the number of cars on the road each day, reducing the amount of pollution in our air, and offering visitors during events like Supercrawl or the Around the Bay race an easy, cheap way to travel around Hamilton.

Please, endorse and continue to fund this wonderful program. Hamilton deserves a healthy Bike Share network.

Sincerely,

Jack Derricourt
Ward 3



Core Urban Inc.
Develop Different

April 4, 2025

To General Issues Committee members,
Cc: Cycle Hamilton

As a local business, many of our Residents and Commercial Tenants utilize bike share to get around and it is important for the continued success of our business and the vitality of the downtown. It attracts residents to move to Hamilton and live in the communities we build. Bike share offers alternative options for those who choose to, or cannot drive for every trip.

It has been proven around the world that the health and strength of a community can be directly related to its cycle infrastructure.

We hope to see the continued success of the bike share program in Hamilton.

A handwritten signature in blue ink, appearing to read 'Steve Kulakowsky', is written over a light blue horizontal line.

Steve Kulakowsky

Core Urban Inc.



Friday April 4, 2025

Re: GIC meeting in support of HBS

To Whom It May Concern,

I am writing to you as Community Relations Coordinator of L'Arche Hamilton to express our support for Hamilton Bike Share and the value it adds to our community, neighbourhood and City.

L'Arche Hamilton is a community where people with and without intellectual disabilities share life together and we have partnered with Hamilton Bike Share for almost 9 years. During this time, they have demonstrated their commitment to our community, active transportation, and to the reduction of greenhouse gas emissions. Their infrastructure, expertise, and prioritization of equity through subsidized bike passes, adaptive bikes and programming like the Everyone Rides Initiative which has enabled our core members and assistants to access their community at no cost, live more active and connected lives that reduces their need for motorized transportation.

Hamilton Bike Share is well positioned to continue having a positive impact on our community by enhancing the bike share system and growing to serve more in key neighborhoods in east Hamilton.

Should you require any further information, please do not hesitate to contact me.

Sincerely,

Paige McIsaac
Community Relations Coordinator, L'Arche Hamilton

CITY OF HAMILTON NOTICE OF MOTION

General Issues Committee Date: April 9, 2025

MOVED BY COUNCILLOR T. HWANG

Exploring Opportunities to Further the Revitalization of the Kenilworth Avenue North Commercial Corridor through the Creation of Live/Work Opportunities

WHEREAS, a neighbourhood meeting was held on March 26, 2025 respecting a proposal to redevelop a municipal parking lot at 70 Hope Avenue for affordable housing;

WHEREAS, the property at 70 Hope Avenue is adjacent to the Kenilworth Avenue North commercial corridor;

WHEREAS, the neighbourhood raised concerns about the lack of progress in revitalizing the Kenilworth Avenue North commercial corridor;

WHEREAS, the last comprehensive strategic review of the Kenilworth Avenue North commercial corridor occurred through the Barton-Kenilworth Commercial Corridor Study in 2014 which resulted in, among other items, the corridor specific financial incentive programs to support the corridors revitalization;

WHEREAS, a thriving commercial corridor is vital to serving the needs of local residents and attracting and supporting new investment and housing opportunities;

WHEREAS, the Kenilworth Avenue North commercial corridor may provide a unique opportunity to address a need in the community for live/work housing opportunities with a particular focus on supporting opportunities for entrepreneurs, artists and local retail.

THEREFORE, BE IT RESOLVED:

- (a) That staff from the Planning, Economic Development and Tourism & Culture Divisions collaborate to review the current zoning/planning policies, financial incentive programs and business/artist/entrepreneur attraction efforts; and
- (b) That Planning, Economic Development and Tourism & Culture staff be directed to report back to the General issues Committee before the end of Q4 2025 with recommendations that would further enable live/work opportunities along the Kenilworth Avenue North commercial corridor with a particular focus on supporting entrepreneurs, artists and local retail.