



City of Hamilton

AIRPORT SUB-COMMITTEE REVISED

Meeting #: ASCC 26-001

Date: April 20, 2026

Time: 9:30 a.m.

Location: Room 264, 2nd Floor, City Hall (hybrid) (RM)
71 Main Street West

Matt Gauthier Legislative Coordinator (905) 546-2424 ext. 6437

	Pages
1. CALL TO ORDER	
2. CEREMONIAL ACTIVITIES	
3. APPROVAL OF AGENDA	
4. DECLARATIONS OF INTEREST	
5. ADOPTION OF MINUTES OF PREVIOUS MEETING	
5.1 March 27, 2025	3
6. DELEGATIONS	
7. ITEMS FOR INFORMATION	
7.1 John C. Munro Hamilton International Airport Update	6
<i>This item will be a presentation from Peter Tong, Chief Executive Officer, TradePort International Corporation.</i>	
8. ITEMS FOR CONSIDERATION	
9. MOTIONS	
10. NOTICES OF MOTION	
11. PRIVATE AND CONFIDENTIAL	

11.1 March 27, 2025 - Closed Session Minutes

Pursuant to Section 9.3, Sub-sections (c), (j) and (k) of the City's Procedural By-law 21-021; and, Section 239(2), Sub-sections (c), (j), and (k) of the *Ontario Municipal Act, 2001*, as amended, as the subject matter pertains to a proposed or pending acquisition or disposition of land for City or a local board purposes; a trade secret or scientific, technical, commercial or financial information that belongs to the City or a local board and has monetary value or potential monetary value; and, a position, plan, procedure, criteria or instruction to be applied to any negotiations carried on or to be carried on by or on behalf of the City or a local board.

*11.2 Confidential Item to Item 7.1, John C. Munro Hamilton International Airport Update

Pursuant to Section 9.3, Sub-section (j) of the City's Procedural By-law 21-021; and, Section 239(2), Sub-section (j) of the *Ontario Municipal Act, 2001*, as amended, as the subject matter pertains to a trade secret or scientific, technical, commercial, financial or labour relations information, supplied in confidence to the City or local board, which, if disclosed, could reasonably be expected to prejudice significantly the competitive position or interfere significantly with the contractual or other negotiations of a person, group of persons, or organization.

12. ADJOURNMENT



AIRPORT SUB-COMMITTEE MINUTES ASCC 25-001

1:30 P.m.

March 27, 2025

Room 264, 2nd Floor, City Hall
71 Main Street West, Hamilton, Ontario

Present: Councillors M. Tadeson (Co-Chair), J. Beattie (Virtual), C. Cassar (Virtual), M. Francis (Virtual), T. Hwang, T. McMeekin and E. Pauls (Virtual)

**Absent with
Regrets:** Councillor M. Spadafora (Co-Chair) - Personal

1. CALL TO ORDER

Committee Co-Chair Tadeson called the meeting to order at 1:30 p.m.

2. CEREMONIAL ACTIVITIES

There were no Ceremonial Activities.

3. APPROVAL OF THE AGENDA

(Hwang/Cassar)

That the agenda for the March 27, 2025, Airport Sub-Committee, be approved, as presented.

CARRIED

4. DECLARATIONS OF INTEREST

There were no Declarations of Interest.

5. APPROVAL OF MINUTES OF PREVIOUS MEETING

5.1 November 14, 2024

(Hwang/Pauls)

That the Minutes of the November 14, 2024, meeting of the Airport Sub-Committee be adopted, as presented.

CARRIED

6. DELEGATIONS

There were no Delegations.

7. ITEMS FOR INFORMATION

7.1 John C. Munro Hamilton International Airport Update

Cole Horncastle, Executive Managing Director, John C. Munro Hamilton International Airport, addressed Committee respecting the John C. Munro Hamilton International Airport Update, with the aid of a PowerPoint presentation.

(Francis/Cassar)

That the presentation from Cole Horncastle, Executive Managing Director, John C. Munro Hamilton International Airport, respecting the John C. Munro Hamilton International Airport Update, be received.

CARRIED

8. ITEMS FOR CONSIDERATION

There were no Items for Consideration.

9. MOTIONS

There were no Motions.

10. NOTICE OF MOTIONS

There were no Notice of Motions.

11. PRIVATE & CONFIDENTIAL

(Hwang/Francis)

That Committee move into Closed Session for Item 11.1 at 2:41 p.m. pursuant to Section 9.3, Sub-sections (c), (j) and (k) of the City's Procedural By-law 21-021; and, Section 239(2), Sub-sections (c), (j), and (k) of the *Ontario Municipal Act, 2001*, as amended, as the subject matter pertains to a proposed or pending acquisition or disposition of land for City or a local board purposes; a trade secret or scientific, technical, commercial or financial information that belongs to the City or a local board and has monetary value or potential monetary value; and, a position, plan, procedure, criteria or instruction to be applied to any negotiations carried on or to be carried on by or on behalf of the City or a local board.

Result: Motion CARRIED by a vote of 5 to 0, as follows:

Yes - Ward 10 Councillor Jeff Beattie

Yes	-	Ward 12	Councillor Craig Cassar
Yes	-	Ward 5	Councillor Matt Francis
Yes	-	Ward 4	Councillor Tammy Hwang
Absent	-	Ward 15	Councillor Ted McMeekin
Absent	-	Ward 7	Councillor Esther Pauls
Absent	-	Ward 14	Councillor Mike Spadafora
Yes	-	Ward 11	Councillor Mark Tadeson

The Airport Sub-Committee meeting reconvened in Open Session at 3:05 p.m.

11.1 PED19084(k)

**John C. Munro Hamilton International Airport Lease (1996 as amended)
Compliance Review (City Wide)**

(Hwang/Beattie)

That Report PED19084(k), respecting John C. Munro Hamilton International Airport Lease (1996 as amended) Compliance Review, be received and remain confidential.

Result: Motion CARRIED by a vote of 5 to 0, as follows:

Yes	-	Ward 10	Councillor Jeff Beattie
Yes	-	Ward 12	Councillor Craig Cassar
Absent	-	Ward 5	Councillor Matt Francis
Yes	-	Ward 4	Councillor Tammy Hwang
Yes	-	Ward 15	Councillor Ted McMeekin
Absent	-	Ward 7	Councillor Esther Pauls
Absent	-	Ward 14	Councillor Mike Spadafora
Yes	-	Ward 11	Councillor Mark Tadeson

12. ADJOURNMENT

There being no further business, the Airport Sub-Committee was adjourned at 3:07 p.m.

Respectfully submitted,

Matt Gauthier
Legislative Coordinator
Office of the City Clerk

Councillor Mark Tadeson
Co-Chair
Airport Sub-Committee

Airport Sub-Committee Meeting

April 20, 2026

John C. Munro
HAMILTON
INTERNATIONAL AIRPORT

A MEMBER OF
Vantage
GROUP



2025 Year in Review

Agenda

1



Terminal Enhancements

2



Passenger Operations

3



Cargo Operations

4



Airport Development

5



**Environment, Sustainability
& Community**

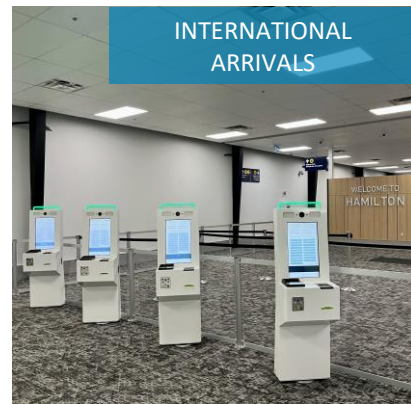
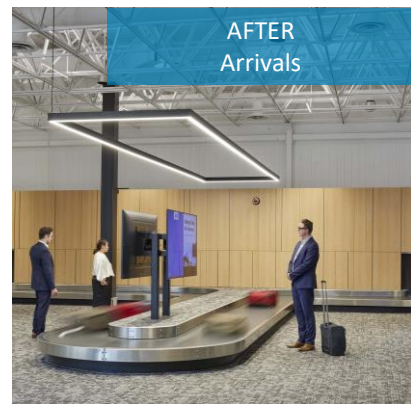
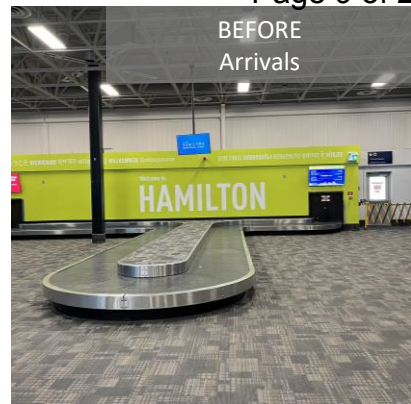
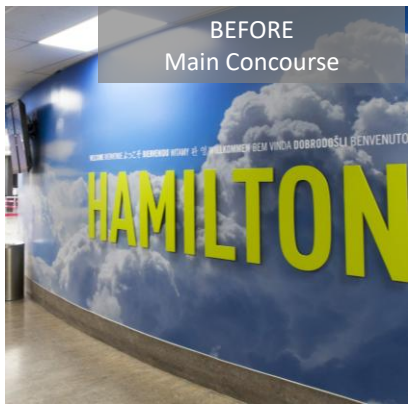
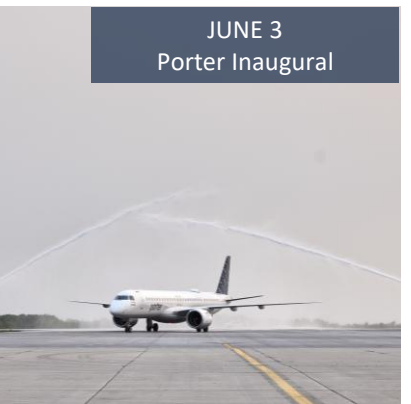
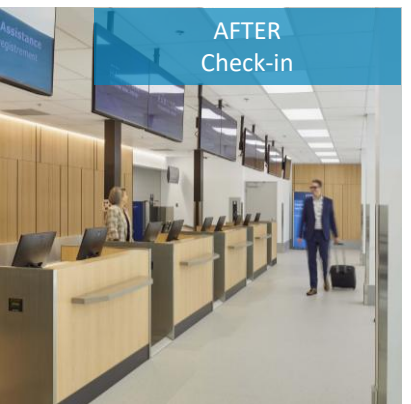
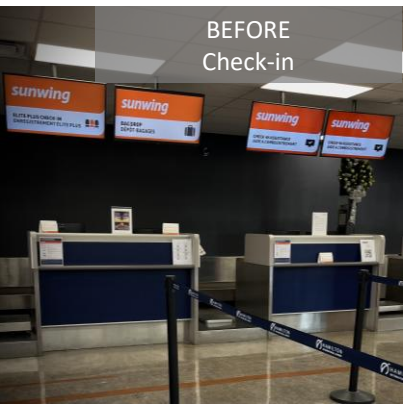
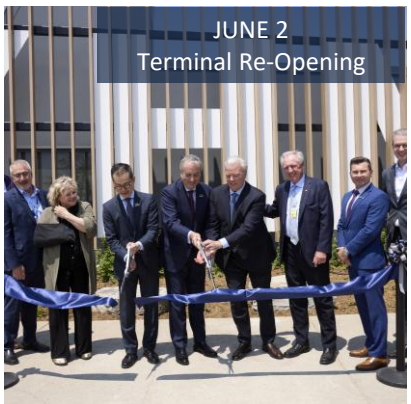
Terminal Enhancements



Terminal Enhancements



In 2025, TradePort completed a multi-million-dollar terminal renovation and fully transformed the travel experience at YHM in approximately 100 days, just ahead of the launch of airline service by Porter Airlines in June.



Travel Refreshed

The terminal enhancements were a significant milestone that marks a new chapter in the Airport's evolution as a regional travel gateway and an economic engine for the City.



Enhanced Façade & Curbside

- New and expanded entrance canopies
- New façade and marquis YHM sign
- Updated landscaping and lighting



Modernized Terminal Experience

- Upgraded check-in, baggage claim, and departures
- New millwork, flooring and finishes reflecting sense of place
- Enhanced lighting and digital signage
- Reoriented screening and arrivals entry points



New Infrastructure & Technology

- First-ever Passenger Boarding Bridges (PBBs)
- New boarding corridor from terminal to PBBs
- Foundational work for digital Primary Inspection Kiosks

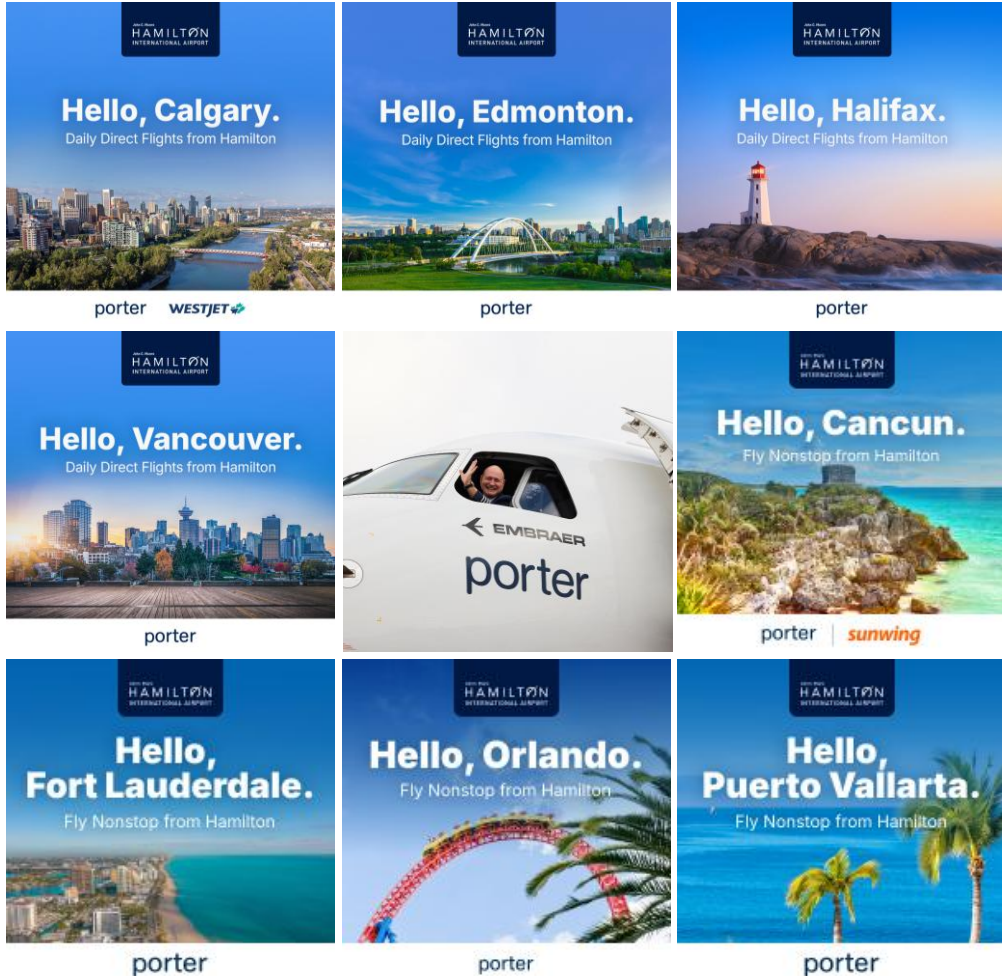


Passenger Operations



Hello, Porter!

Hamilton International welcomed new airline service from Porter Airlines in June 2025 and saw that service expand throughout the year



Porter began service from YHM with inaugural direct daily flights to Calgary, Edmonton, Halifax and Vancouver in June 2025.

Porter expanded its network in Hamilton for winter, introducing its first-ever sun service with nonstop flights to Fort Lauderdale, Orlando, Cancun and Puerto Vallarta operating alongside its domestic routes.

Porter flights are operated with Porter’s 132-seat Embraer E195-E2 aircraft, which means there are no middle seats on any flight.

Porter’s distinct approach to economy air travel features free, fast Wi-Fi as well as complimentary beer, wine and premium Canadian snacks for everyone, aligning with the refreshed elevated experience at Hamilton International.

Porter’s growing nonstop service complements WestJet’s continued domestic service to its global hub in Calgary and its seasonal offerings to Punta Cana and Cancun under Sunwing Vacations, alongside Air Canada Landline. Air Canada Landline celebrated one year of operations in May 2025, connect passengers to its global network of destinations via its luxury motorcoach service between Hamilton and Toronto Pearson.

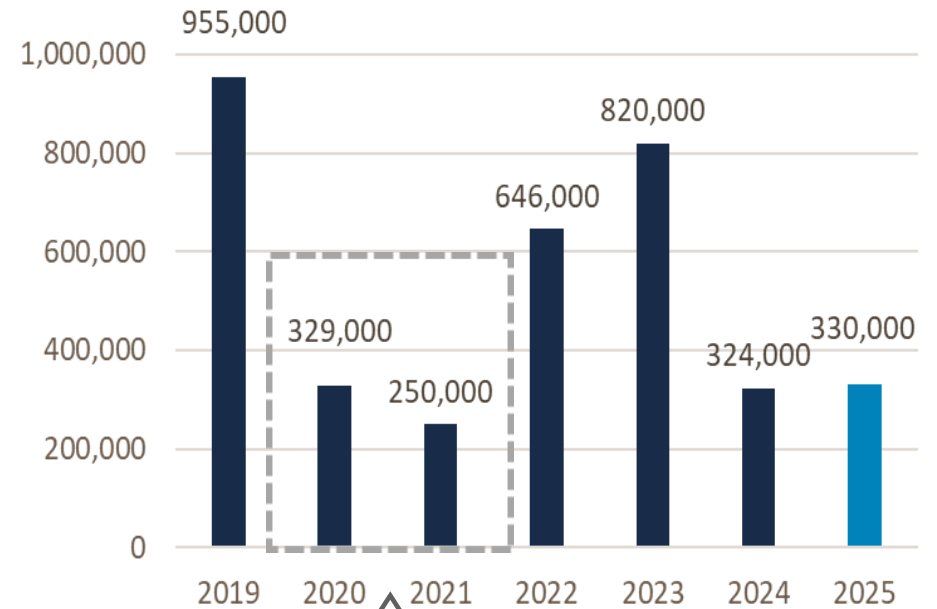
2025 Passenger Operations

Growing air service at Hamilton International is bringing more choice to travellers across the region and positioning the Airport for continued growth in years to come

- Passenger operations experienced a modest 1.8% growth year-over-year as nearly **330,000 passengers travelled through the Airport**, primarily driven by launch and growth of nonstop service by Porter Airlines, alongside continued service from WestJet and Air Canada Landline.
- Offsetting these gains however was conclusion of service by PLAY Airlines in April 2025, just prior to the airline declaring bankruptcy in September 2025.
- Broader industry changes and challenges from recent years, including loss and consolidation of passenger airlines, labour shortages, regulatory changes, aircraft maintenance and general economic pressures, also continued to impact the travel landscape, including at the Airport .
- Hamilton International invested in a **robust multi-channel Marketing Campaign** in 2025 to showcase the growing destinations offerings and refreshed terminal experience.
- The Airport also continued to collaborate with Hamilton Tourism, Invest Hamilton, Hamilton Chamber of Commerce and the YHM Marketing Alliance partners across the region to grow awareness and engagement in the exciting changes and new services available at YHM.
- Hamilton International's transformation supported an increase in passenger satisfaction, with **89% of passengers reporting a positive experience** through the Airport's guest experience survey last year, up 2.4% from 2024.



330,000
passengers travelled to/from
Hamilton International in 2024



Government restrictions due to pandemic limited allowable travel



AIR CANADA

2026 Summer Program

Porter launching four new destinations bringing its total non-stop serviced to/from Hamilton to nine popular cities across Canada.



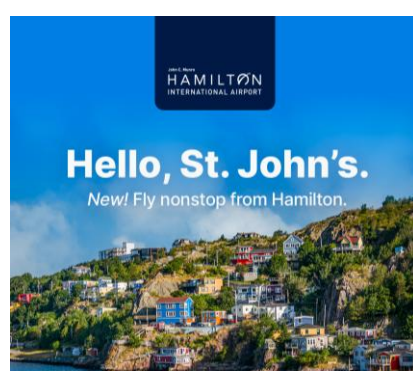
porter



porter



porter



porter

Winnipeg and St. John's will have multiple flights weekly starting in time for the May long weekend, followed shortly after by 2x daily service to Montreal and Ottawa in June.

Hamilton (YHM) to	Carrier	Frequency	Start Date
Calgary (YYC)	porter	1x daily	In service
	WESTJET	1x daily	In service
Edmonton (YEG)	porter	1x daily	In service
Halifax (YHZ)	porter	1x daily	In service
	porter	2x daily	May 13, 2026
Montreal (YHU)	porter	2x daily	June 22, 2026
Ottawa (YOW)	porter	2x daily	June 22, 2026
St. John's (YYT)	porter	5x weekly	May 15, 2026
Vancouver (YVR)	porter	1-2x daily	In service
Winnipeg (YWG)	porter	6x weekly	May 15, 2026
Fort Lauderdale (FLL)	porter	2x weekly	In service
Global Network*	AIR CANADA	5x daily	In service

Cargo Operations



9500

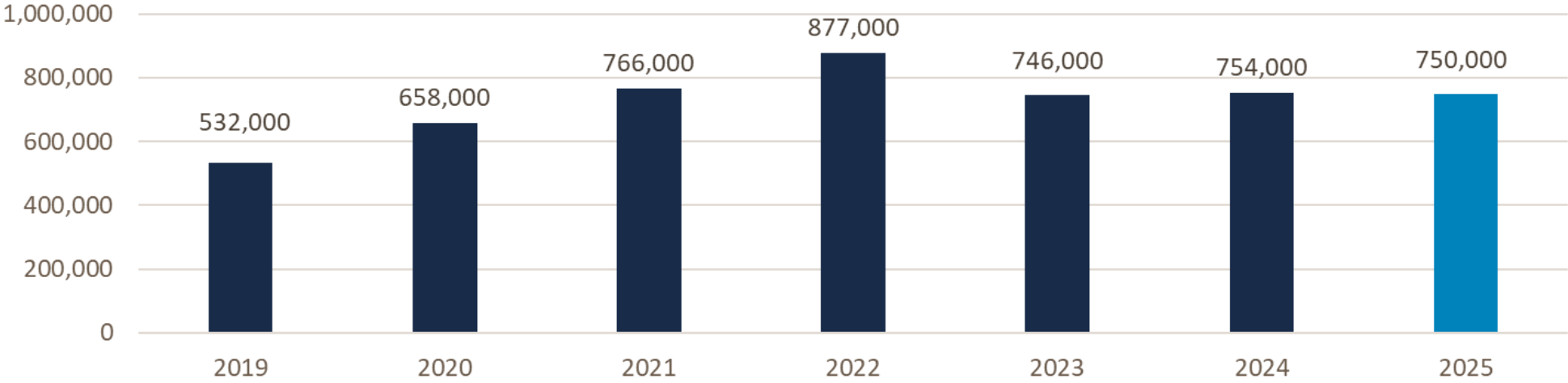
Cargo Operations

Hamilton International remains a crucial hub in Canada’s supply chain and is among the largest in the country by payload



750m kg
in total landed cargo aircraft billable weight facilitated in 2025

Cargo Aircraft Billable Weight (000s kg)



- Hamilton International enables 24/7 domestic, cross-border and international trade in collaboration with key cargo partners including Cargojet, DHL Express, UPS, Purolator, Canada Post, and Amazon/Prime Air.
- 2025 results reflect the expected period of market stabilization as global cargo demand returns to more typical patterns following the extraordinary surges of the pandemic years. That said, last year’s movements reflect about 85% of the volumes handled at the height of the pandemic, highlighting the Airport’s sustained capacity and importance in the nation’s supply chain.
- Additionally, the global cargo sector navigated a range of external pressures in 2025, including labour disruptions, evolving geopolitical dynamics, and shifting trade policies.



Airport Development



9500

2025 Land Development

Land development progressed in 2025, with acceleration of servicing required to develop remaining land parcels and capitalize on Hamilton's competitive advantages long-term

Northeast Airport Development

This area is 70% occupied with developments led by Latitude Air Ambulance and Biddle Carson Developments. In August 2025, Latitude officially opened its 44,000 ft² state-of-the-art facility, featuring a hangar and office complex, expanding Latitude's operational capacity and expected to support a 50% increase in jobs over the next 2 years. Biddle Carson continued its construction of a 100,000 ft² multi-use Fixed-Base Operator facility expected to open in 2026. Additional Airport infrastructure of Aviation Drive and Taxiway Foxtrot was also financed by TradePort to advance this successful development.

South Airport Development

This area offers 150 acres of land for potential development over the next 3-5 years, pending acceleration of the required City servicing. The Airport undertook feasibility studies in 2025 related to Master Transportation and Servicing to support this advancement.

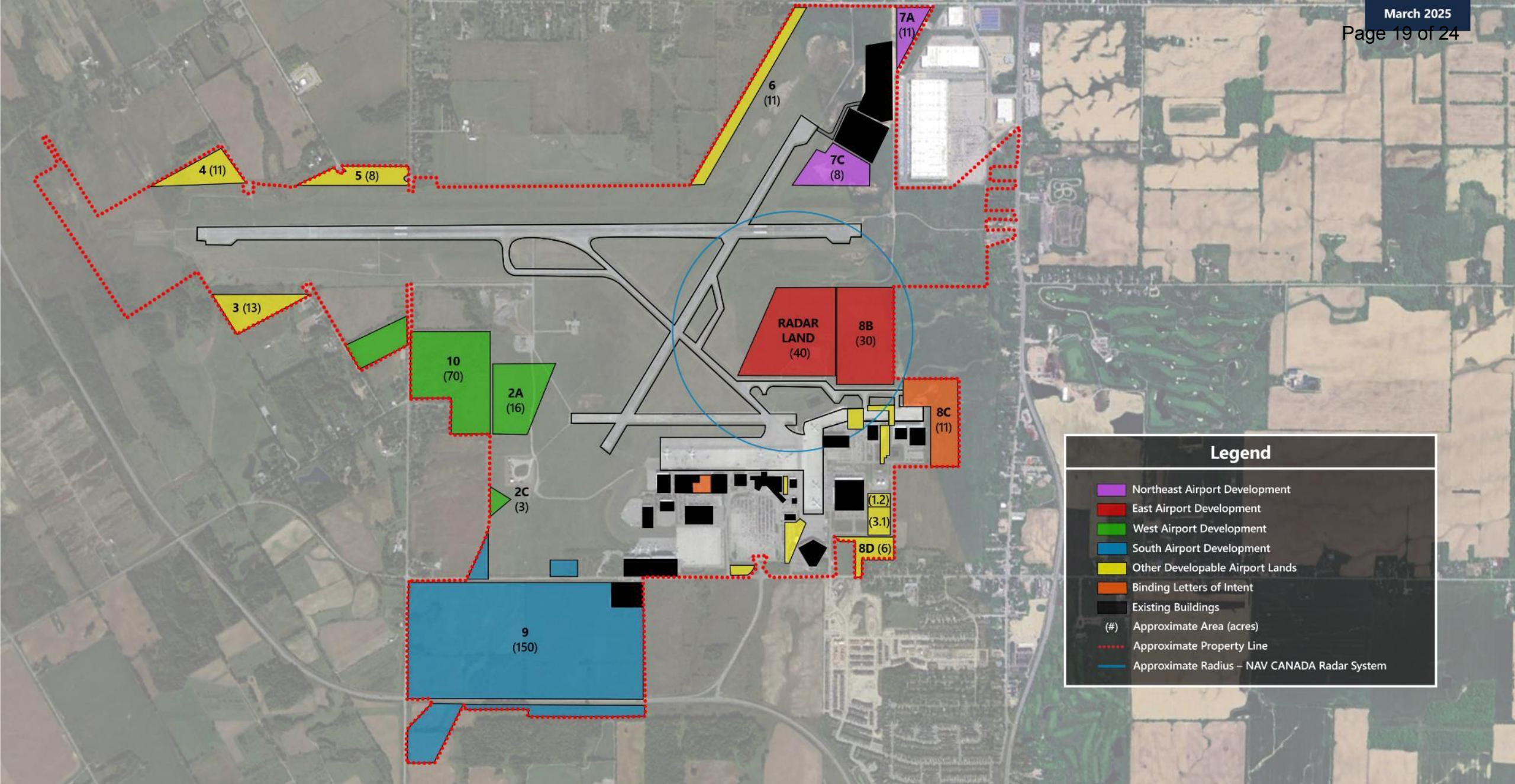
East Airport Development

NAV Canada continued assessment of new radar technology and radar needs for the Airport in 2025. Development can only occur once the assessment and potential tower relocation is complete and a decision is still several years away.

West Airport Development

Longest lead-time land parcel for development based on location, road network, and servicing requirements.





Legend

- Northeast Airport Development
- East Airport Development
- West Airport Development
- South Airport Development
- Other Developable Airport Lands
- Binding Letters of Intent
- Existing Buildings
- (#) Approximate Area (acres)
- Approximate Property Line
- Approximate Radius – NAV CANADA Radar System

Development Opportunities

Investment that Drives Growth

Funding critical projects that enable stakeholder and partner development to meet the needs of opportunities today and to be ready for growth tomorrow

Total Capital Invested

\$528 million* of total direct capital investment to date for passenger and cargo operations:

- Significant investments by TradePort in critical infrastructure, including 2025 terminal enhancement and PBBs
- Investments by cargo partners including DHL's international gateway facility and Cargojet's multiple facility expansions
- KF Aerospace's wide body hangar facilities including Mohawk College academic facilities
- Latitude Air Ambulance and Biddle Carson new facility developments

2025 Investment

\$23 million of TradePort investment in infrastructure in 2025 including:

- Terminal enhancement project to upgrade the terminal building from curb to gate
- Introduction of two passenger boarding bridges and boarding corridor connecting the terminal to the bridges
- Technology upgrades to support introduction of primary inspection kiosks in customs
- Equipment upgrades to electric vehicles

2026 Developments

Investments planned by TradePort for 2026 include:

- Runway rehabilitation work on 06/24
- Final Stormwater Design to support construction in 2027
- Geothermal initiatives including Terminal Geothermal and Sitewide Solar Design to meet Net Zero Target and geothermal work at the Combined Service Building (CSB)
- Additional investments to further improve the guest experience, including modernized parking equipment

Environment, Sustainability & Community



Environment, Sustainability & Community Initiatives

Hamilton International is committed to achieving our carbon reduction goals to be Net Zero by 2030

2025 NET ZERO AND OTHER ESG INITIATIVES

ENVIRONMENTAL INITIATIVES

- Hosted an airport-wide foreign object debris (FOD) walk on Earth Day to clear garbage and other objects from various grounds and operational surfaces
- Held the 5th annual tree planting at the Binbrook Conservation Area, officially planting more than 200 trees to date
- Waste diversion efforts continued with 145lbs of surplus food items from airport concession partner donated to community fridges and 428lbs of electronic waste diverted local recycling centre.

NET ZERO PLAN

- Achieved Level 2 accreditation through the Airport Carbon Accreditation program, demonstrating a growing focus on and commitment to sustainability
- Transitioned Airport operations vehicles to an all-electric fleet and continued to purchase renewable diesel in lieu of ultra-low-sulfur diesel for vehicles or equipment requiring diesel.

COMMUNITY ENGAGEMENT

- Financial & in-kind support to multiple community partners, including Liberty for Youth, UPS Plane Pull for United Way Halton and Hamilton, Mount Hope Clean-up and Tree Lighting, YWCA, CityKidz, and more
- Workforce development via co-op placements, scholarships and bursaries for students in aviation education through RCAF and Mohawk, and airport educational tours with Elevate Aviation and Take Your Kids to Work Day



A Strong Future, Built Together

A year of partnership, progress and investment, positioning Hamilton for sustained growth and opportunity



John C. Munro

HAMILTON

INTERNATIONAL AIRPORT

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