

CITY OF HAMILTON

CORPORATE SERVICES DEPARTMENT *Financial Planning & Policy Division*

TO: Mayor and Members General Issues Committee	WARD(S) AFFECTED: CITY WIDE
COMMITTEE DATE: December 1, 2011	
SUBJECT/REPORT NO: 2012 Tax Supported Capital Budget (FCS11111) (City Wide)	
SUBMITTED BY: Roberto Rossini, General Manager Finance & Corporate Services	PREPARED BY: Joe Spiler (905) 546-2424 ext. 4519 Charlie Elliott (905) 546-2424 ext. 2162
SIGNATURE: 	

RECOMMENDATION:

- (a) That the \$86,727,000 2012 Tax Supported Capital Levy as identified in Table 1 of the Executive Summary of report FCS11111, be approved;
- (b) That the 2012 Tax Capital Budget & Financing Plan in the amount of \$227,117,000 attached as Appendix A to report FCS11111, be approved;
- (c) That the Tax Supported Discretionary Net Capital Funding Forecast 2012 – 2021 attached as Appendix B to report FCS11111, which assumes a 0.5% levy increase in each year from 2012 to 2021, be approved, in principle, and re-visited by Council each budget year;
- (d) That the operating and FTE impacts of the 2012 capital budget, estimated to be \$2,631,000 and 8.35 FTE's, attached as Appendix C to Report FCS11111, be approved, and incorporated into the 2013 Tax Supported Operating Budget;
- (e) That staff investigate options to mitigate the financial impact identified in Recommendation (d) during the 2013 tax supported operating budget process.

EXECUTIVE SUMMARY

This report provides the recommendations required to approve the 2012 Tax Supported Capital Budget. The complete details of the capital budget are provided in the "2012 Tax Supported Capital Budget" books 1 and 2, distributed under separate cover.

The recommendations in report FCS11111 are based on a 0.5% (\$3,350,000) levy increase from 2011. The recommended 0.5% capital levy increase represents an increase of \$14 for an average assessed household. The recommended 2012 Tax Supported Capital Levy of \$86,727,000 is reflected in Table 1 below:

Table 1

CAPITAL BUDGET IMPACT ON OPERATING BUDGET				
(\$000's)	0.5% Levy Increase		CHANGE	
	2011 APPROVED	2012 PROPOSED	\$	%
Debt Charges	51,520	50,444	(1,076)	-2.1%
Transfer from Operating	31,857	36,283	4,426	13.9%
Total Impact	83,377	86,727	3,350	4.0%
Impact on Average Residential Property Tax 0.5% (\$14)				

Table 2 of report FCS11111 provides a summary of the proposed 2012 Capital Budget by program area, and a comparison to the approved 2011 Capital Budget.

It should be noted the proposed 2012 Capital Budget provides at least the same or increased funding for "block funded" programs compared to 2011 funding levels, with a few exceptions ie. Cultural facilities (\$1.275M decrease).

As well, the 2012 Capital Budget provides funding for several strategic initiatives including the McMaster Health Campus (\$10M), Pan Am Games (\$44.8M including Hostco funding of \$17.3M), Economic Development Initiatives (\$2M) and Council Strategic Initiatives (\$1.25M).

Table 2

CITY OF HAMILTON 2012 PROPOSED TAX SUPPORTED CAPITAL BUDGET (\$ 000's)				
	2011		2012 PROPOSED	
	GROSS \$	NET \$	GROSS \$	NET \$
<u>Proposed Block Funding</u>				
Recreation Program	7,630	6,115	6,115	6,115
Culture Program	3,055	2,141	1,780	1,780
Public Art Program	0	0	191	191
Downtown Renewal\Waterfront	1,160	960	3,846	2,215
Downtown Renewal - Suburban Downtowns	250	250	250	250
Fleet and Facilities – Corporate Buildings	5,213	4,800	5,455	5,113
Forestry Maintenance Includes Tree Planting)	1,500	1,500	1,500	1,500
Open Space Development	5,841	2,075	6,222	3,616
Housing	500	500	2,500	2,500
Parks & Cemeteries	1,320	1,270	1,455	1,270
Public Health	50	50	78	78
Corporate Projects	150	150	100	100
Community Services - Other Divisions	785	785	100	100
Roads	77,379	48,520	75,002	48,520
Total Block Funding	104,833	69,116	104,594	73,348
<u>Special Levies & Boards</u>				
HECFI Renovations & Replacements	1,300	0	700	0
Police Services	0	0	250	0
Hamilton Waterfront Trust	1,900	0	0	0
Conservation Authorities	2,000	2,000	2,060	2,000
Total Special Levies & Boards	5,200	2,000	3,010	2,000
<u>Other Major Projects</u>				
Council Strategic Initiatives	2,750	2,750	1,250	1,250
Pan Am Games	0	0	44,785	710
McMaster Health Campus Proposal - City's Contribution	0	0	10,000	0
Long term Accommodations- McMaster Health (City)	0	0	2,206	2,206
Brownfield Development Opportunities	750	750	0	0
Economic Development Initiatives	2,000	1,000	2,000	2,000
West Harbourfront Redevelopment Initiatives	10,569	0	0	0
Lodges	397	397	1,670	1,670
Lister Rehabilitation Project	29,800	22,100	0	0
Transit Services	17,723	3,700	17,456	3,700
Corporate Fleet Services	6,260	370	9,386	0
Hamilton Emergency Services	9,453	8,109	4,209	540
Planning & Development	6,636	661	6,333	390
Waste Management	2,195	2,185	13,055	12,815
Information Technology	1,540	1,390	4,270	3,244
Parked Projects\Unallocated Projects	4,569	3,004	1,909	1,909
Airport Development	3,350	0	300	0
Total Other Major Projects	97,992	46,416	118,829	30,434
Other Recommended Projects	1,256	890	784	0
Total Affordable Projects	209,281	118,422	227,217	105,782

Alternatives for Consideration – “Not Applicable”

FINANCIAL / STAFFING / LEGAL IMPLICATIONS (for Recommendation(s) only)

Financial: The 2012 Capital Levy of \$86,727,000 will be incorporated into the 2012 Tax Operating Budget, representing a \$3,350,000 increase from 2011 and a 0.5% tax impact on an average residential property.

Some capital projects, especially those that provide new or expanded services, have an impact on operating costs on an ongoing basis once the projects have been completed. The estimated operating impact of the recommended 2012 capital projects is \$2.631 million, which is being recommended to be incorporated into the 2013 operating budget next year. Staff are also recommending options be investigated to identify savings/efficiencies in an effort to off-set the \$2.631 million impact during the 2013 budget process.

A summary of the Operating Impacts of Capital by project are attached to report FCS11111 as Appendix C. The operating costs, by project, are also identified on the “2012 – 2021 Capital Budget Project Lists” and the “Capital Budget Project Detail Sheets” included in the 2012 Tax Supported Capital Budget Book 2.

The Discretionary Tax Supported Net Capital Funding Forecast 2012 – 2021 attached as Appendix B to Report FCS11111 provides a forecast of discretionary capital funding for years 2013 – 2021. The forecast assumes a 0.5% (\$3.350) levy increase for capital annually and provides a total of \$911 million in discretionary funding for the period 2012 – 2021.

Staffing:

N/A.

Legal:

N/A.

HISTORICAL BACKGROUND (Chronology of events)

The City of Hamilton employs a hybrid Capital Block Funding Prioritization methodology which over the years has evolved, aligning with the City’s Corporate Strategic Plan. This

has been accomplished by senior staff in all program areas endorsing a corporate Capital funding program focused on financial sustainability. This process ensures stable long-term capital funding for hard infrastructure program areas (roads, facilities, housing) which facilitates effective costing and priority planning outcomes. In addition, the taxpayer represented by Council, provides input for the Capital Program through various workshops early and often through the Capital Budget Planning Process.

The process for the 2012 Capital Budget was as follows:

Staff met to determine the discretionary funding available from the most current information available (Discretionary funds are those funds whose use could be directed to any Capital program area). This would not include specific use reserve funds (DC's, Fleet, Transit, etc) or any other funding whose use is limited to a specific purpose. Staff met in the third quarter of 2011 to determine needs and create funding strategies based on those needs versus financial constraints. Quantitative Block Funding strategies were based on historical funding averages, masterplan requirements and subsidy eligibility. Capital projects receiving significant subsidy and/or approved by Council prior to Capital Budget deadlines receive priority in the Block-Funding process.

- Staff presented draft 2012 Capital Budget information to Councillors during one-on-one ward capital sessions in September.
- GIC Tax-Supported Capital Budget workshops were conducted November 1 and November 9. As a result of these workshops, staff modified their original draft 2012 Capital Budget to the proposed draft presented in the Executive Summary of report FCS11111.

The 2012 Capital Budget and Financing Plan, as presented in report FCS11111, reflects all of the proposed revisions and Councillor's input during the Capital Budget workshops on November 1 and November 9, 2011.

POLICY IMPLICATIONS

N/A.

RELEVANT CONSULTATION

The 2012 Capital Budget is based on submissions and consultation with all departments. Staff also consulted with Councillors via one-on-one ward capital sessions, capital budget GIC workshops

ANALYSIS / RATIONALE FOR RECOMMENDATION

(include Performance Measurement/Benchmarking Data, if applicable)

Staff are recommending a 2012 Capital Levy of \$86.727 million, an increase of \$3.350 million over the 2011 Capital Levy of \$83.377 million. The \$3.350 million increase represents a 0.5% increase to the City's 2011 Tax Levy.

ALTERNATIVES FOR CONSIDERATION:

(include Financial, Staffing, Legal and Policy Implications and pros and cons for each alternative)

N/A.

CORPORATE STRATEGIC PLAN (Linkage to Desired End Results)

Focus Areas: 1. Skilled, Innovative and Respectful Organization, 2. Financial Sustainability, 3. Intergovernmental Relationships, 4. Growing Our Economy, 5. Social Development, 6. Environmental Stewardship, 7. Healthy Community

Financial Sustainability

- ♦ Financially Sustainable City by 2020
- ♦ Effective and sustainable Growth Management
- ♦ Delivery of municipal services and management capital assets/liabilities in a sustainable, innovative and cost effective manner
- ♦ Full life-cycle costing for capital
- ♦ Address infrastructure deficiencies and unfunded liabilities
- ♦ Generate assessment growth/non-tax revenues

Intergovernmental Relationships

- ♦ Acquire greater share of Provincial and Federal grants (including those that meet specific needs)
- ♦ Maintain effective relationships with other public agencies

Growing Our Economy

- ♦ Newly created or revitalized employment sites
- ♦ An improved customer service
- ♦ A visitor and convention destination

Healthy Community

- ♦ Plan and manage the built environment

APPENDICES / SCHEDULES

Appendix "A" - 2012 Tax Capital Budget & Financing Plan to report FCS11111.

Appendix "B" - Tax Supported Discretionary Net Capital Funding Forecast 2012-2021 to report FCS11111.

Appendix "C" - Operating & FTE Impact of the 2012 Capital Budget to report FCS11111.

2012 TAX CAPITAL BUDGET & FINANCING PLAN (0.5% LEVY INCREASE)
(\$ 000's)

			Project Specific Revenues							Financing Sources				
			Gross Costs	Subsidies	External Revenues	Net Costs	Dev Charges	From Reserves	Internal Revenues	Funding Required	Federal Gas Tax	Reserves Future Fund Dividends	From Operating Levy	Debt
<u>Strategic Initiatives</u>														
<u>Corporate Projects</u>														
City Wide	9900808802	Unallocated 2012 Capital Funding	1,909	-	-	1,909	-	-	-	1,909		1,909		
City Wide	2051241200	McMaster Health Campus Proposal - City's Contribution	10,000	-	-	10,000	-	1,000	9,000	-				
City Wide	3621154100	Pan-Am Games - Ivor Wynne Renovations	42,825	-	17,275	25,550	-	25,550	-	-				
City Wide	3621154101	Pan Am Games Velodrome	1,250	-	-	1,250	-	1,250	-	-				
City Wide	3621254201	Pan Am-Special Events and Programming	710	-	-	710	-	-	-	710		710		
Sub-Total Corporate Projects			56,694	-	17,275	39,419	-	27,800	9,000	2,619	-	2,619	-	-
<u>Council Strategic Projects</u>														
City Wide	9900808800	Council Initiated Strategic Projects	1,250	-	-	1,250	-	-	-	1,250		1,250		
Sub-Total Council Strategic Projects			1,250	-	-	1,250	-	-	-	1,250	-	1,250	-	-
Total Strategic Initiatives			57,944	-	17,275	40,669	-	27,800	9,000	3,869	-	3,869	-	-
<u>Community Services</u>														
<u>Community Services - Other Divisions</u>														
City Wide	6501241100	CSD Accommodations	100	-	-	100	-	-	-	100			100	
City Wide	6500755703	Human Services Planning Initiative (HSPI)	40	-	-	40	40	-	-	-				
Sub-Total Community Services - Other Divisions			140	-	-	140	40	-	-	100	-	-	100	-
<u>Culture</u>														
9	7100558552	Battlefield Gage House	191	-	-	191	-	-	-	191		191		
City Wide	7100945700	Dundurn National Historic Site Parking Lot	110	-	-	110	-	-	-	110		110		
City Wide	7101258706	Dundurn National Historic Site - Main House Balustrades	209	-	-	209	-	-	-	209		209		
2	7201141108	St. Mark's Stabilization	110	-	-	110	-	-	-	110		110		
City Wide	7201141705	Dundurn Castle - Exteriors	110	-	-	110	-	-	-	110		110		
City Wide	7201141706	Dundurn Foundations - Drainage	370	-	-	370	-	-	-	370		370		
15	7201241704	Aubrey Zimmermann House Stabilization	110	-	-	110	-	-	-	110		110		
5	7201258702	Hamilton Museum of Steam and Technology Building Repairs	165	-	-	165	-	-	-	165				
City Wide	7201258704	Dundurn Renaissance - Interior Rooms	55	-	-	55	-	-	-	55		55		
City Wide	7201258705	Hamilton & Scourge Radar System	100	-	-	100	-	-	-	100		100		

2012 TAX CAPITAL BUDGET & FINANCING PLAN (0.5% LEVY INCREASE)
(\$ 000's)

			Project Specific Revenues							Financing Sources				
			Gross Costs	Subsidies	External Revenues	Net Costs	Dev Charges	From Reserves	Internal Revenues	Funding Required	Federal Gas Tax	Reserves Future Fund Dividends	From Operating Levy	Debt
<u>Culture</u>														
City Wide	7100758708	Collections Registration-Preservation Project	100	-	-	100	-	-	-	100		100		
City Wide	7101057100	Point of Sale System - Museums	50	-	-	50	-	-	-	50		50		
City Wide	7101058710	Monuments and Cenotaphs Conservation	100	-	-	100	-	-	-	100		100		
Sub-Total Culture			1,780	-	-	1,780	-	-	-	1,780	-	1,780	-	-
<u>Housing</u>														
6	6180941901	801 Upper Gage - Exterior Wall System, Window, Exterior Door Replacement	1,600	-	-	1,600	-	-	-	1,600		1,600		
3	6181241200	Landscaping upgrade phase 2, 1150 Limeridge	800	-	-	800	-	-	-	800			800	
3	6181241203	350 King St - Replacement of Domestic Water Recirculation system	100	-	-	100	-	-	-	100			100	
Sub-Total Housing			2,500	-	-	2,500	-	-	-	2,500	-	1,600	900	-
<u>Lodges</u>														
City Wide	6301141105	Macassa Lodge - Refurbish Kitchen and Replace Flooring	1,250	-	-	1,250	-	-	-	1,250			1,250	
City Wide	6301251202	Macassa Lodge-Replacement of Hand Rails	75	-	-	75	-	-	-	75			75	
City Wide	6301251203	Wentworth Lodge-Replacement of Resident Furnishings - bedside tables, lounges	50	-	-	50	-	-	-	50			50	
City Wide	6301251204	Macassa Lodge-Replacement of Resident rooms' furnishings-A Wings	75	-	-	75	-	-	-	75			75	
City Wide	6301251200	Wentworth Lodge - Building Deficiency Repairs	70	-	-	70	-	-	-	70			70	
City Wide	6301251201	Wentworth Lodge - 1989 Wing - Nurse Call System and Wall Protection	150	-	-	150	-	-	-	150			150	
Sub-Total Lodges			1,670	-	-	1,670	-	-	-	1,670	-	-	1,670	-
<u>Public Art</u>														
City Wide	7101058705	Public Art	191	-	-	191	-	-	-	191		11	180	
Sub-Total Public Art			191	-	-	191	-	-	-	191	-	11	180	-
<u>Recreation</u>														
15	7101254107	North Wentworth Arena Demolition	300	-	-	300	-	-	-	300			300	
City Wide	7101254536	Program - Arena Retrofits	320	-	-	320	-	-	-	320			320	
City Wide	7100954703	Public Use Feasibility Needs & Studies	145	-	-	145	-	-	-	145			145	
City Wide	3541255100	Facilities Audit Program	80	-	-	80	-	-	-	80			80	
City Wide	7101254706	Program - Golf Course Improvements	80	-	-	80	-	80	-	-				

2012 TAX CAPITAL BUDGET & FINANCING PLAN (0.5% LEVY INCREASE)
(\$ 000's)

			Project Specific Revenues							Financing Sources				
			Gross Costs	Subsidies	External Revenues	Net Costs	Dev Charges	From Reserves	Internal Revenues	Funding Required	Federal Gas Tax	Reserves Future Fund Dividends	From Operating Levy	Debt
<u>Recreation</u>														
14	7101254214	Freelton Park Building	80	-	-	80	-	-	-	80			80	
City Wide	7101245215	Program - Parking Lot Management	400	-	-	400	-	-	-	400		400		
9	7101154700	Green Acres Outdoor Pool Refurbishment	2,380	-	-	2,380	-	-	-	2,380				2,380
3	7101258701	Birge Outdoor Pool Redevelopment	150	-	-	150	-	-	-	150			150	
City Wide	7101241706	Program - Recreation Centre Retrofits	800	-	-	800	-	-	-	800			800	
City Wide	7101254216	Program - Roof Management	600	-	-	600	-	-	-	600			600	
City Wide	7101254217	Program - Exterior Structure	350	-	-	350	-	-	-	350			350	
City Wide	7101254702	Program - Facility Capital Maintenance	510	-	-	510	-	-	-	510			510	
Sub-Total Recreation			6,195	-	-	6,195	-	80	-	6,115	-	400	3,335	2,380
Total Community Services			12,476	-	-	12,476	40	80	-	12,356	-	3,791	6,185	2,380
<u>Downtown/Waterfront</u>														
<u>Downtown & Community Renewal - Block Funded</u>														
2	7641251204	Social Navigator Pilot, Outcome Evaluation	90	-	-	90	-	-	-	90			90	
2	8201203201	Publicly Funded Educational Campuses in the Downtown	431	-	-	431	-	-	331	100				100
1, 2, 3	8201203505	Symbolic Gateway Features to Identify Areas of Downtown and the Waterfront	200	-	-	200	-	-	-	200			200	
1, 2, 3	8201203613	Capital Works in Downtown/Waterfront Neighbourhoods	100	-	-	100	-	-	-	100			100	
1, 2, 3	8201203614	Downtown Benches	50	-	-	50	-	-	-	50			50	
2	4401203200	Gore Master Plan, Pilot Pedestrianization Initiative	100	-	-	100	-	-	-	100			100	
2	4401256800	West Harbourfront Parks Master Plan Part 1 - Bayfront, Pier 4, Bayview Park	100	-	-	100	-	-	-	100			100	
1, 2, 3	8201203510	Hamilton Downtown Commercial Facade Property Improvement Grant Program	400	-	-	400	-	280	-	120				120
1, 2, 3	8201203515	Hamilton Downtown Grocery Stores Financial Incentive	650	-	-	650	-	-	-	650				650
2	4041210017	Downtown Outdoor Lighting Upgrades	250	-	-	250	-	-	-	250			250	
City Wide	8201203500	Comprehensive Graffiti Management Initiative, Downtown	50	-	-	50	-	-	-	50			50	
Sub-Total Downtown & Community Renewal - Block Funded			2,421	-	-	2,421	-	280	331	1,810	-	-	940	870

[illegible]

2012 TAX CAPITAL BUDGET & FINANCING PLAN (0.5% LEVY INCREASE)
(\$ 000's)

			Project Specific Revenues							Financing Sources				
			Gross Costs	Subsidies	External Revenues	Net Costs	Dev Charges	From Reserves	Internal Revenues	Funding Required	Federal Gas Tax	Reserves Future Dividends	From Operating Levy	Debt
<u>Industrial Land Development</u>														
City Wide	3620908900	Economic Development Initiatives	2,000	-	-	2,000	-	-	-	2,000				2,000
<i>Sub-Total Industrial Land Development</i>			2,000	-	-	2,000	-	-	-	2,000	-	-	-	2,000
<u>Municipal Parking System</u>														
City Wide	4901241105	Workshop/Staff Room Upgrade-80 Main St W (Convention Centre Parking Garage)	500	-	-	500	-	500	-	-				
City Wide	4901245100	Repairs to York Boulevard Parkade	500	-	-	500	-	500	-	-				
City Wide	4901251105	Pay on Foot Equipment Replacement - Annual Program	200	66	-	134	-	134	-	-				
City Wide	4901251110	Elevator Upgrade - Convention Centre Parking Garage & York Boulevard Parkade (3 elevators totals)	60	16	-	44	-	44	-	-				
10	4901245101	Construction of New Parking Lot - 13 lake Ave S, Stoney Creek (Old Fire Hall Property)	150	-	-	150	-	-	-	150			150	
City Wide	4901251104	Pay and Display Replacement	75	-	-	75	-	75	-	-				
City Wide	4900845802	Warranty Review of Moisture Protection System in the Convention Centre Parking Garage	15	5	-	10	-	10	-	-				
City Wide	8061259800	Renovate and Upgrade - Front Counter and Adjudication Area	200	-	-	200	-	200	-	-				
<i>Sub-Total Municipal Parking System</i>			1,700	87	-	1,613	-	1,463	-	150	-	-	150	-
<u>Strategic Services</u>														
City Wide	8101255100	Comprehensive Zoning By-law	250	-	-	250	250	-	-	-				
City Wide	8141055100	Nodes and Corridors Secondary Plans	175	-	-	175	175	-	-	-				
City Wide	8141255104	Bayfront Industrial Secondary Plan/Redevelopment Strategy	48	-	-	48	-	-	48	-				
<i>Sub-Total Strategic Services</i>			473	-	-	473	425	-	48	-	-	-	-	-
<i>Total Planning & Economic Development</i>			8,633	87	-	8,546	4,395	1,463	298	2,390	-	-	390	2,000
<u>Public Health Services</u>														
City Wide	6771241201	Long term Accommodations- McMaster Health Campus	2,206	-	-	2,206	-	-	-	2,206				2,206
5	6771251100	Air Monitoring - Hamilton East End Pilot Project	70	-	-	70	-	-	70	-				
City Wide	6771257202	Public Health Information Technology project	78	-	-	78	-	-	-	78			78	
<i>Total Public Health Services</i>			2,354	-	-	2,354	-	-	70	2,284	-	-	78	2,206

2012 TAX CAPITAL BUDGET & FINANCING PLAN (0.5% LEVY INCREASE)
(\$ 000's)

			Project Specific Revenues							Financing Sources				
			Gross Costs	Subsidies	External Revenues	Net Costs	Dev Charges	From Reserves	Internal Revenues	Funding Required	Federal Gas Tax	Reserves Future Fund Dividends	From Operating Levy	Debt
<u>Outside Boards & Agencies</u>														
<u>H.E.C.F.I.</u>														
City Wide	3721241800	HCC/CC - Various Replacements and Renovations	300	-	-	300	-	300	-	-				
City Wide	3721241801	HCC-Interior Renovations	200	-	-	200	-	200	-	-				
City Wide	3721241803	Hamilton Place Replacements and Renovations	200	-	-	200	-	200	-	-				
Sub-Total H.E.C.F.I.			700	-	-	700	-	700	-	-	-	-	-	-
<u>Hamilton Beach Rescue (HBRU)</u>														
City Wide	2861251700	HBRU-Renovations & Equipment Purchases	44	-	-	44	-	44	-	-				
Sub-Total Hamilton Beach Rescue (HBRU)			44	-	-	44	-	44	-	-	-	-	-	-
<u>Hamilton Conservation Authority</u>														
City Wide	3801256100	Hamilton Conservation Authority Critical and Safety Projects	1,432	-	-	1,432	60	-	-	1,372		1,372		
City Wide	3801258902	Westfield Heritage Village - Critical and/or Safety Projects	119	-	-	119	-	-	-	119		119		
City Wide	3801253100	Confederation Park & Wild Waterworks Capital Projects	509	-	-	509	-	-	-	509		509		
Sub-Total Hamilton Conservation Authority			2,060	-	-	2,060	60	-	-	2,000	-	2,000	-	-
<u>Hamilton Public Library</u>														
11	7501241200	Binbrook Library Branch Renovation/Addition	100	-	-	100	100	-	-	-				
Sub-Total Hamilton Public Library			100	-	-	100	100	-	-	-	-	-	-	-
<u>Police Services</u>														
City Wide	3761251201	Armoured Rescue Unit Vehicle	250	-	-	250	-	250	-	-				
Sub-Total Police Services			250	-	-	250	-	250	-	-	-	-	-	-
Total Outside Boards & Agencies			3,154	-	-	3,154	160	994	-	2,000	-	2,000	-	-
<u>Hamilton Emergency Services</u>														
<u>EMS (Emergency Medical Services)</u>														
City Wide	7641251101	Annual EMS Equipment Replacement	678	-	-	678	-	678	-	-				
2	7641251202	Security Enhancement - Electronic Gates at Station 30	70	-	-	70	-	-	-	70				70
City Wide	7641251100	Annual EMS Vehicle Replacement	754	-	-	754	-	754	-	-				
Sub-Total EMS (Emergency Medical Services)			1,502	-	-	1,502	-	1,432	-	70	-	-	-	70

2012 TAX CAPITAL BUDGET & FINANCING PLAN (0.5% LEVY INCREASE)
(\$ 000's)

			Project Specific Revenues							Financing Sources				
			Gross Costs	Subsidies	External Revenues	Net Costs	Dev Charges	From Reserves	Internal Revenues	Funding Required	Federal Gas Tax	Reserves Future Dividends	From Operating Levy	Debt
<u>Fire Services</u>														
City Wide	7401251204	Thermal Imaging Cameras	120	-	-	120	-	-	-	120			120	
City Wide	7401251205	Training Material and Equipment	100	-	-	100	-	-	-	100			100	
City Wide	7401251207	Structural Firefighting Boots	250	-	-	250	-	-	-	250			250	
City Wide	7401251600	Annual Fire Equipment Replacement	351	-	-	351	-	351	-	-				
City Wide	7401251601	Annual Fire Vehicle Replacement	1,886	-	-	1,886	-	1,886	-	-				
Sub-Total Fire Services			2,707	-	-	2,707	-	2,237	-	470	-	-	470	-
Total Hamilton Emergency Services			4,209	-	-	4,209	-	3,669	-	540	-	-	470	70
<u>Corporate Services</u>														
<u>City Clerk</u>														
City Wide	3521251201	Electronic Vote Equipment	100	-	-	100	-	-	-	100			100	
Sub-Total City Clerk			100	-	-	100	-	-	-	100	-	-	100	-
<u>Finance</u>														
City Wide	3381257202	Capital Budget System Upgrade	50	-	-	50	-	-	50	-				
City Wide	3381255201	2009/2011 D.C. Bylaws - Outstanding OMB Appeals	300	-	-	300	-	-	300	-				
Sub-Total Finance			350	-	-	350	-	-	350	-	-	-	-	-
<u>Information Technology Services</u>														
City Wide	2051257201	City of Hamilton Website Redevelopment	325	-	-	325	-	-	-	325			325	
City Wide	3501257201	IS Infrastructure Upgrades	240	-	-	240	-	240	-	-				
City Wide	3501257202	IS Process Audit Improvements	405	-	-	405	-	-	405	-				
City Wide	3501257203	KRONOS (Workforce Management Software)	2,700	-	-	2,700	-	-	-	2,700			2,700	
City Wide	3501257207	EDRMS Improvements	150	-	-	150	-	-	-	150			150	
City Wide	3501241208	IS Accommodations Changes and Building Repairs	450	-	-	450	-	-	381	69				69
Sub-Total Information Technology Services			4,270	-	-	4,270	-	240	786	3,244	-	-	3,175	69
Total Corporate Services			4,720	-	-	4,720	-	240	1,136	3,344	-	-	3,275	69

2012 TAX CAPITAL BUDGET & FINANCING PLAN (0.5% LEVY INCREASE)
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			Project Specific Revenues							Financing Sources				
			Gross Costs	Subsidies	External Revenues	Net Costs	Dev Charges	From Reserves	Internal Revenues	Funding Required	Federal Gas Tax	Reserves Future Fund Dividends	From Operating Levy	Debt
<u>Public Works Tax</u>														
<u>Fleet & Facilities: Corporate Facilities</u>														
City Wide	3541241005	Structural Repairs - Forestry & MTC	580	-	-	580	-	-	-	580			580	
City Wide	3541241011	Football Hall of Fame Facility Upgrades	101	-	-	101	-	-	-	101			101	
City Wide	3541241910	S.C.City Hall-RCMP Lease Capital Replacement Program	210	-	-	210	-	210	-	-			-	
City Wide	3540841620	CUP Lifecycle Retrofit	650	-	132	518	-	-	-	518			518	
City Wide	3541241001	Yard Capital Renewal Program	120	-	-	120	-	-	-	120			120	
City Wide	3541241409	Facilities Code & Legislative Compliance Program	599	-	-	599	-	-	-	599			599	
City Wide	3541241412	Roof Management Program	600	-	-	600	-	-	-	600			600	
City Wide	3541241532	Facility Capital Maintenance Program	600	-	-	600	-	-	-	600			600	
City Wide	3541241013	Fire stations Facility Upgrade Program	193	-	-	193	-	-	-	193			193	
City Wide	3541241729	Copps Coliseum Lifecycle Annual Program	902	-	-	902	-	-	-	902			902	
1, 2, 7, 8, 13	3541241010	Facility Upgrades to Hamilton Public Libraries Program	365	-	-	365	-	-	-	365			365	
City Wide	3541249005	MacNab Street Ramp (below the Terminal)	535	-	-	535	-	-	-	535			535	
Sub-Total Fleet & Facilities: Corporate Facilities			5,455	-	132	5,323	-	210	-	5,113	-	-	5,113	-
<u>Fleet & Facilities: Fleet</u>														
City Wide	4941251100	Fleet-Vehicle & Equipment Replace Program	9,386	-	-	9,386	-	9,386	-	-				
Sub-Total Fleet & Facilities: Fleet			9,386	-	-	9,386	-	9,386	-	-	-	-	-	-
<u>Forestry & Horticulture</u>														
City Wide	4451049001	Gage Park Greenhouse Facilities Rebuild	75	-	-	75	-	-	-	75			75	
City Wide	4451253444	Street Tree Planting Program	1,425	-	-	1,425	-	-	-	1,425			1,425	
Sub-Total Forestry & Horticulture			1,500	-	-	1,500	-	-	-	1,500	-	-	1,500	-
<u>O & M - Parks & Cemeteries</u>														
City Wide	4401249103	Bocce Court Rehab Program	35	-	-	35	-	-	-	35			35	
City Wide	4401218002	Pedestrian Bridge Replacement & Repair Program	75	-	-	75	-	-	-	75			75	
City Wide	4401253101	Cemeteries Pre-Needs Sales Strategy and Cemeteries Master Plan	100	-	-	100	-	100	-	-			-	
City Wide	4401249107	Park Fencing Program	100	-	-	100	-	-	-	100			100	
City Wide	4401249104	Park Sports/Security Lighting Upgrade Program	25	-	-	25	-	-	-	25			25	
City Wide	4401249510	Spraypad Infrastructure Rehabilitation Program	110	-	-	110	-	-	-	110			110	

2012 TAX CAPITAL BUDGET & FINANCING PLAN (0.5% LEVY INCREASE)
(\$ 000's)

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			Gross Costs	Subsidies	External Revenues	Net Costs	Dev Charges	From Reserves	Internal Revenues	Funding Required	Federal	Reserves	From	
											Gas Tax	Future Dividends	Fund Operating Levy	Debt
<u>O & M - Parks & Cemeteries</u>														
City Wide	4401249008	Extreme Park Makeover Program	20	-	-	20	-	-	-	20			20	
City Wide	4401252600	Playground Lifecycle Replacement Program	240	-	-	240	-	-	-	240			240	
2	4401249002	Marina Pier and Dock Repair/Replacement Program	65	-	-	65	-	-	-	65			65	
City Wide	4401251700	Small Equipment Replacement (Reserve) Program	70	-	-	70	-	70	-	-			-	
City Wide	4401249101	Park Pathway Resurfacing Program	240	-	-	240	-	-	-	240			240	
City Wide	4401252100	CSA Safety Material Replacement Program	115	-	-	115	-	15	-	100			100	
City Wide	4401211601	Cemetery Roads Rehabilitation Program	80	-	-	80	-	-	-	80			80	
City Wide	4401249011	Trail Interpretive Panels Replacement and Rehabilitation	30	-	-	30	-	-	-	30			30	
City Wide	4401249612	Cemetery ID Sign Program	50	-	-	50	-	-	-	50			50	
City Wide	4401249607	Outdoor Ice Rink Program	50	-	-	50	-	-	-	50			50	
City Wide	4401249610	Park Bleacher Replacement Program	50	-	-	50	-	-	-	50			50	
Sub-Total O & M - Parks & Cemeteries			1,455	-	-	1,455	-	185	-	1,270	-	-	1,270	-

Open Space Development

12	4401256613	Ancaster Community Centre Ball Diamond Lighting	70	-	-	70	-	-	-	70		70	
8	4400956901	William Schwenger Park	600	-	-	600	29	-	-	571		571	
7	4400556510	Jerome Neighbourhood Park	150	-	-	150	75	10	-	65		65	
1, 8	4400756200	Chedoke Waterfall Development	30	-	-	30	-	-	-	30		30	
7	4400856600	Olmstead Site	170	-	-	170	-	-	-	170		170	
8	4400956124	William Connell Community Park	110	-	-	110	99	-	-	11		11	
12	4401056020	Village Green Park	120	-	-	120	-	-	120	-		-	
6, 9	4401056060	Open Space Replacement Strategy-East Mtn Trail Loop	65	-	-	65	-	-	-	65		65	
14	4401056090	Johnson Tew Park	295	-	-	295	-	-	-	295		295	
1	4401056127	Churchill Park Master Plan Implementation	90	-	-	90	-	-	90	-		-	
5	4401156116	Sam Manson Park	150	-	-	150	-	-	150	-		-	
9	4401156531	Battlefield Park - Redevelopment, west side	350	-	-	350	-	-	-	350		350	
14	4401156916	Freelton Community Park Expansion	260	-	-	260	-	-	-	260		260	
City Wide	4401255600	Parks Testing and Reporting	50	-	-	50	-	-	-	50		50	
7	4401256001	Vern Ames (Berko) Park Development	80	-	-	80	-	-	80	-		-	
2	4401256102	Peace Pole at City Hall - Walkway	50	-	-	50	-	-	50	-		-	
1	4401256104	Tom Street Park Entrance Re-Development	200	-	-	200	-	-	200	-		-	
8	4401256115	Kernighan Parkette	230	-	-	230	-	-	-	230		230	

2012 TAX CAPITAL BUDGET & FINANCING PLAN (0.5% LEVY INCREASE)
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<u>Council Priority</u>														
City Wide	4031211018	Council Priority - Minor Rehabilitation	3,000	-	-	3,000	-	-	-	3,000		2,126	874	
<u>Council Priority - Asset Preservation</u>														
13	4031211015	Cayley - Sydenham to Parkside	160	-	-	160	-	-	-	160			160	
4	4031211015	Central Avenue - London to Parkdale	1,500	-	-	1,500	-	-	-	1,500	1,500			
4	4031211015	Dunsmure - Kenilworth to Walter	1,100	-	-	1,100	-	-	-	1,100	1,100			
6	4031211015	Fennell - Upper Ottawa to Mountain Brow	1,250	-	-	1,250	-	-	-	1,250	1,250			
5	4031211015	Hixon - Cochrane to Parkdale	700	-	-	700	-	-	-	700	700			
5	4031211015	Kimberly - Greenhill to Dundonald	360	-	-	360	-	-	-	360			360	
3	4031211015	King - Sherman to Wentworth	1,500	-	-	1,500	-	-	1,500	-				
5	4031211015	Nugent Drive - Nash to Nash	680	-	-	680	-	-	-	680			680	
1	4031211015	Paradise □ King St West to Main St West	640	-	-	640	-	-	-	640			640	
1	4031211015	Pearl - Main St W to Bold	340	-	-	340	-	-	-	340			340	
5	4031211015	Rosedale - Montrose to Greenhill	390	-	-	390	-	-	-	390	390			
4	4031211015	Roxborough - Park Row to Huxley and Parkdale to Reid	850	-	-	850	-	-	-	850	850			
<u>Council Priority - Enhancement</u>														
9	4031219101	King - Battlefield to Lake	100	-	-	100	-	-	-	100			100	
6	4031219101	Mountain Brow - Fennell to Mohawk	100	-	-	100	-	-	-	100			100	
<u>Council Priority - Replacement</u>														
7	4031219101	Inverness - Upper Wellington to East 15th	1,050	-	-	1,050	-	-	350	700	700			
<u>Council Priority - Urbanization</u>														
10	4031219101	Kilbourn / Southmeadow / Elm / Pine	100	-	-	100	-	-	-	100			100	
9	4031219101	Upper Lake Avenue - south end to north end (plateau)	100	-	-	100	-	-	-	100			100	

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<u>Development Engineering</u>														
City Wide	4031055057	Airport Employment Growth District - Phase 3 and 4 Class EA Studies	150	-	-	150	120	-	-	30			30	
15	4031280280	East/West Corridor Class EA Amendment	200	-	-	200	200	-	-	-				
11	4031280284	RHBP - Glover Road (Twenty Rd to 650m south)	1,650	-	-	1,650	-	1,650	-	-				
15	4031280288	Mountain Brow Road - Waterdown	200	-	-	200	200	-	-	-				
11	4031280289	RR 56 - Binbrook Rd to Cemetery	1,000	-	-	1,000	860	-	-	140			140	
8	4031280290	Abbingdon Drive Resurfacing	80	-	-	80	-	-	-	80			80	
12	4031280291	Wilson / McLure Traffic Circle	1,000	-	500	500	500	-	-	-				
11	4031280292	Fifty Road at SSR Intersection Upgrade	1,090	-	1,040	50	50	-	-	-				
15	4031280294	Highway 5 & 6 Interchange EA & Implementation	620	-	310	310	310	-	-	-				
11	4031280296	RHBP - Glover / Rymal Intersection Improvements	250	-	-	250	-	250	-	-				
11	4031280297	RHBP - Glover Road Functional Design	50	-	-	50	-	50	-	-				
City Wide	4031280582	Development Road Urbanization	500	-	-	500	500	-	-	-				
<u>Replacement Program</u>														
5, 9	4030919101	Centennial Parkway - King to Barton	200	-	-	200	-	-	-	200			200	
14	4030919104	Highway 8 - Hillcrest to Park	200	-	-	200	120	-	-	80			80	
2, 3	4031119101	Wellington / Victoria - Barton to Burlington; Birge & Sawyer; Burlington - Ferguson to e/o Victoria	4,000	-	-	4,000	-	-	1,250	2,750	2,750			
City Wide	4031211222	New Sidewalk Program	440	-	-	440	420	-	-	20			20	
City Wide	4031211225	Geotechnical Investigation Program	200	-	-	200	-	-	-	200			200	
5	4031219101	Barton - Nash to Centennial	200	-	-	200	-	-	-	200			200	
4	4031219101	Coronation - Parkdale Ave S to East End of Street	280	-	-	280	-	-	280	-				
12	4031219101	Highway 52 / Trinity Rd - 100m n/o Wilson to Claybar	800	-	-	800	-	-	100	700		431	269	
11	4031219101	McNeilly - Barton to South Service	1,850	-	-	1,850	925	-	415	510			510	
6	4031219101	Mountain Park - Upper Sherman to Concession & Upper Sherman - Concession to Mtn Park	1,550	-	-	1,550	-	-	1,550	-				
8	4031219101	Sanatorium - Redfern to Rice/Chedmac	200	-	-	200	-	-	-	200			200	
3	4031219101	SERG - Cannon - Gage to Barnesdale	100	-	-	100	-	-	-	100			100	
7, 8	4031219101	Upper James - Mohawk to Fennell	200	-	-	200	-	-	-	200			200	
8	4031219101	West 5th - Mohawk College to Fennell / Fennell	200	-	-	200	-	-	-	200			200	
8	4031219101	West 5th/Mohawk / Amanda / Athens	4,220	-	-	4,220	-	-	1,500	2,720	2,720			
12	4031219101	Wilson - Fiddlers Green to Halson	3,950	-	-	3,950	-	-	1,150	2,800	2,800			
4	4031219101	Woodward - Brampton to Beach Blvd	2,630	-	-	2,630	-	-	960	1,670	1,670			

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<u>Replacement Program</u>													
City Wide	4031249555	QA-QC Service Contract Program	150	-	-	150	-	-	-	150			150
City Wide	4041210004	Escarpment Slope Stabilization Program	300	-	-	300	-	-	-	300			300
<u>Road Operations & Maintenance</u>													
3, 4	4030707750	Industrial Zone Air Quality Initiative	250	-	-	250	-	-	-	250			250
City Wide	4031210005	Major Road Maintenance Program	900	-	-	900	-	-	-	900		900	
City Wide	4031210012	Railway Roadway Crossings Rehabilitation Program	150	-	-	150	-	-	-	150			150
City Wide	4031211223	Semi Barrier Rehabilitation Program	200	-	-	200	-	-	-	200			200
City Wide	4031211224	Sidewalk Replacement Program	500	-	-	500	-	-	-	500			500
City Wide	4031217241	Fencing Rehabilitation/Replacement within the Road Allowance	200	-	-	200	-	-	-	200			200
City Wide	4031241762	Yard Facility Maintenance and Improvement Program	100	-	-	100	-	-	-	100			100
City Wide	4031251120	Roads Equipment Acquisition	250	-	-	250	-	-	-	250			250
City Wide	4041210417	Retaining Wall Rehabilitation Program	300	-	-	300	-	-	-	300			300
City Wide	4041217384	Guide Rail Replacement Program	400	-	-	400	-	-	-	400			400
<u>Rural Rehabilitation Program</u>													
14	4031211015	Indian Trail - boundary to Lynden Rd	1,250	-	-	1,250	-	-	-	1,250	1,250		
11	4031211015	Trinity Church - Golf Club to Guyatt	1,500	-	-	1,500	-	-	1,500	-			
11	4031211015	Trinity Church - Guyatt to Whitechurch	1,500	-	-	1,500	-	-	1,500	-			
11	4031211015	Trinity Church - Hydro ROW to Golf Club	1,000	-	-	1,000	-	-	1,000	-			
City Wide	4031217677	Preventative Maintenance Program	2,122	-	-	2,122	-	-	-	2,122		2,122	
<u>Technical Studies & Reporting</u>													
City Wide	4031218218	OSIM Bridge and Culvert Inspections	200	-	-	200	-	-	-	200			200
City Wide	4031218219	Structural Investigations and Reports	400	-	-	400	-	-	-	400			400
1, 12	4031255215	Highway 403 Ramp Studies	200	-	-	200	-	-	100	100		100	
10, 11	4031255216	Fruitland Road Gateway Feature and Enhanced Pedestrian Crossings	30	-	-	30	-	-	-	30			30
15	4031255217	Dundas St. - Waterdown Corridor Modeling Options	30	-	-	30	-	-	-	30			30
City Wide	4031255222	State of the Infrastructure - Service Level	80	-	-	80	-	-	80	-			-
City Wide	4031255369	Specific Area Transportation MP	250	-	-	250	-	-	-	250			250

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<u>Technical Studies & Reporting</u>														
City Wide	4031255820	Transportation Demand Management Programs	100	-	50	50	-	-	-	50			50	
City Wide	4031255940	Transportation Tomorrow Survey	30	-	-	30	-	-	-	30			30	
<u>Traffic Engineering</u>														
City Wide	4031115820	Traffic Counts Program	50	-	-	50	-	-	-	50			50	
City Wide	4031220110	Traffic Signal Electrical Infrastructure Improvements Program	400	-	-	400	-	-	-	400			400	
2	4031220215	Caroline - Main to King Two-Way Conversion	230	-	-	230	-	-	-	230			230	
City Wide	4041210016	Street Lighting Program	1,140	-	-	1,140	1,082	-	-	58			58	
City Wide	4041214008	New Traffic Signal Installation Program	160	-	-	160	150	-	-	10			10	
City Wide	4041215019	Traffic Controller Replacement Program	750	-	-	750	-	-	-	750			750	
City Wide	4041217124	Bicycle Route Improvements Program	580	-	-	580	-	-	280	300			300	
City Wide	4041220016	Traffic Signal Communications System Modernization Program	500	-	-	500	-	-	-	500		500		
City Wide	4041220212	Lincoln Alexander Parkway Signage Replacement	100	-	-	100	-	-	100	-				
<u>Urban Rehabilitation Program</u>														
1, 13	4031211015	Cootes - Main to Olympic	1,100	-	-	1,100	-	-	-	1,100	1,100			
13	4031211015	Cootes - Olympic to York	1,400	-	-	1,400	-	-	-	1,400	1,400			
3	4031211015	Gage - Lawrence to Main	680	-	-	680	-	-	680	-				
10	4031211015	Highway 8 - King to Fruitland	2,500	-	-	2,500	-	-	-	2,500	2,500			
9, 10	4031211015	King - Applewood to Stoney Brook	740	-	-	740	-	-	-	740		740		
13	4031211015	King - Market to bridge west of Bond	750	-	-	750	-	-	-	750	525		225	
8, 12	4031211015	Mohawk - Linc to West 5th	4,700	-	-	4,700	-	-	2,600	2,100	2,100			
9	4031211015	Queenston - Centennial to Donn	1,400	-	-	1,400	-	-	-	1,400	1,400			
2	4031211015	Wellington / Hunter / Victoria	1,250	-	-	1,250	-	-	-	1,250	1,250			
Sub-Total Roads			75,002	-	1,900	73,102	5,437	1,950	17,195	48,520	27,955	8,869	11,696	-
<u>Transit Services</u>														
City Wide	5301285901	Conventional Transit - Bus Stop Landing Pad Program	73	-	-	73	-	73	-	-				
City Wide	5301285905	Bus Shelter/Bench Refurbishment & Replacement Program	150	-	-	150	-	150	-	-				
City Wide	5300855100	Rapid Transit Studies	950	-	-	950	-	950	-	-				
City Wide	5300583504	Fare Cards-System Enhancement	550	-	-	550	-	550	-	-				

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<u>Transit Services</u>													
City Wide	5301083001	Transit Hybrid Bus Battery Replacement	164	-	-	164	-	164	-	-			
City Wide	5301085002	AODA Initiative - To have a bench available at all bus stops	50	-	-	50	-	50	-	-			
City Wide	5311284001	Trapeze PASS - OPS for DARTS	300	-	-	300	-	300	-	-			
City Wide	5301151500	Replace Transit Fleet Bus Hoists	360	-	-	360	-	360	-	-			
City Wide	5301183002	Fund Transit Reserve Shortfall- Re Cancellation of Ontario Bus Replacement Program	3,700	-	-	3,700	-	-	-	3,700	3,000		700
City Wide	5301283100	HSR Bus Replacement Program	8,550	3,000	-	5,550	-	5,550	-	-			
City Wide	5301283503	Nonrevenue Vehicle Replace Program	85	-	-	85	-	85	-	-			
City Wide	5311282001	2012 Expansion Buses re ATS Eligibility & Registration Implementation	600	-	-	600	540	60	-	-			
City Wide	5311282100	ATS - Vehicle Replacement Program	1,924	-	-	1,924	-	1,924	-	-			
Sub-Total Transit Services			17,456	3,000	-	14,456	540	10,216	-	3,700	3,000	-	700
<u>Waste Management</u>													
City Wide	5121241200	Accommodation Updates	200	-	-	200	-	-	-	200		200	
City Wide	5121294001	Truck Wash Bays at Resource Recovery Centre	230	-	-	230	-	-	-	230		230	
City Wide	5120991101	Glanbrook Landfill-Stage 3 Development	500	-	-	500	-	-	-	500		500	
City Wide	5121291000	Glanbrook Landfill Capital Improvement Program	825	-	-	825	-	-	-	825		825	
City Wide	5121292000	Closed Landfill Maintenance & Capital Improvement Program	200	-	-	200	-	-	-	200			
												200	
City Wide	5121255137	Waste Management R & D Program	100	-	-	100	-	-	-	100		100	
City Wide	5121290101	MRF Transformer Removal & Replacement	400	-	-	400	-	-	-	400		400	
City Wide	5121290102	MRF Energy Efficiency Project	480	240	-	240	-	-	-	240		240	
City Wide	5121290111	Leaf & Yard Waste Composting Facility Relocation	300	-	-	300	-	-	-	300		300	
City Wide	5121290412	MRF Roof Replacement & Repair Program	880	-	-	880	-	-	-	880		880	
City Wide	5121251700	MRF Equipment Upgrades	1,900	-	-	1,900	-	-	-	1,900		1,900	
City Wide	5121290200	Diversion Container Replacement Program	790	-	-	790	-	-	-	790		790	
City Wide	5121293000	Maintenance & Capital Improvements to the Resource Recovery Centre (RRC) Program	180	-	-	180	-	-	-	180		180	
City Wide	5121294000	Transfer Station/CRC Maintenance & Capital Improvement Program	185	-	-	185	-	-	-	185		185	
City Wide	5121294500	Recycling Program - Vehicle Acquisition and Facility Modifications	5,785	-	-	5,785	-	-	-	5,785		5,785	
City Wide	5121290520	Streetscape Litter Container (New & Replacement) Program	100	-	-	100	-	-	-	100			
												100	
Sub-Total Waste Management			13,055	240	-	12,815	-	-	-	12,815	-	12,815	-
Total Public Works Tax			129,531	3,240	2,032	124,259	6,789	22,615	18,321	76,534	30,955	21,684	23,895
GRAND TOTAL			227,117	3,327	19,307	204,483	11,384	58,061	29,256	105,782	30,955	31,344	35,483

Discretionary Tax Supported Net Capital Funding 2012 - 2021 Forecast

(\$000's)

Assumptions: 0.5% Levy Increase for Capital Annually 2012 - 2021
5.0% Cost of Borrowing on External Debt

Sources of Funding (Net)	2011 Approved	2012 Proposed	2013 Forecast	2014 Forecast	2015 Forecast	2016 Forecast	2017 Forecast	2018 Forecast	2019 Forecast	2020 Forecast	2021 Forecast	Totals 2012 - 2021
Contribution from Operating	31,057	35,483	32,911	35,429	37,838	40,055	52,559	62,227	63,904	66,938	72,594	499,938
External Debt	6,000	8,000	7,000	6,000	5,000	-	-	-	-	-	-	26,000
Hydro Dividends (\$2M)	2,000	2,000	2,000	2,000	2,000	2,000	2,000	2,000	2,000	2,000	2,000	20,000
Federal Gas Tax - Roads	27,955	27,955	27,955	27,955	27,955	27,955	27,955	27,955	27,955	27,955	27,955	279,550
Federal Gas Tax - Transit	3,000	3,000	3,000	3,000	3,000	3,000	3,000	3,000	3,000	3,000	3,000	30,000
Total Financing Plan - Discretionary	70,012	76,438	72,866	74,384	75,793	73,010	85,514	95,182	96,859	99,893	105,549	855,488
Previous Yrs. Capital Financing Surplus	2,000	7,753	7,000	2,000	2,000	2,000	2,000	2,000	2,000	2,000	2,000	30,753
Annual Unallocated Cap Reserve Loan Repayments	3,696	2,779	2,779	1,805	1,026	1,026	1,000	1,000	1,000	1,000	1,000	14,415
Unallocated Capital Reserve (2011 Parked / Council Strategic)		1,421										1,421
WIP Funding Interest	5,090	500	500	500	500	500	500	500	500	500	500	5,000
2011 OMPF Reconciliation		4,076										4,076
pre 2001 DC Reserves	3,000											-
HFF - Re: Reduction in Waste Capital	3,490	-	-	-	-	-	-	-	-	-	-	-
Total Funding (Net)	87,288	92,967	83,145	78,689	79,319	76,536	89,014	98,682	100,359	103,393	109,049	911,153

Expenditures (net)												
Roads	48,520	48,520	46,623	43,788	40,896	39,523	46,128	52,528	53,638	55,647	59,391	486,683
Corporate Facilities	4,800	5,113	4,903	4,605	4,301	4,156	4,851	5,524	5,641	5,852	6,246	51,191
Recreation Facilities	6,115	6,115	5,864	5,507	5,143	4,971	5,802	6,607	6,746	6,999	7,470	61,223
Cultural Facilities	2,141	1,780	1,707	1,603	1,497	1,447	1,689	1,923	1,964	2,037	2,174	17,821
Park Development (New/Expansion)	2,075	3,616	3,467	3,257	3,042	2,939	3,431	3,907	3,989	4,139	4,417	36,203
Hamilton Downtown	960	2,215	2,124	1,995	1,863	1,801	2,101	2,393	2,444	2,535	2,706	22,177
Suburban Downtowns (B.I.A.s)	250	250	240	225	210	203	237	270	276	286	305	2,503
Forestry	1,500	1,500	1,438	1,351	1,262	1,219	1,423	1,621	1,655	1,717	1,832	15,018
Park's Operations	1,270	1,270	1,218	1,144	1,068	1,032	1,205	1,372	1,401	1,454	1,551	12,715
Housing	500	2,500	2,397	2,252	2,103	2,032	2,372	2,701	2,758	2,861	3,054	25,030
Community Services - Other	785	100	96	90	84	81	95	108	110	114	122	1,001
Public Health	50	78	75	70	66	63	74	84	86	89	95	781
Corporate Projects	150	100	96	90	84	81	95	108	110	114	122	1,001
Public Art	-	191	183	172	161	155	181	206	211	219	233	1,912
Block Funding Total	69,116	73,348	70,431	66,149	61,779	59,706	69,684	79,352	81,029	84,063	89,719	735,260
Major Capital Initiatives												-
Fleet	370	-	-	-	-	-	2,500	2,500	2,500	2,500	2,500	12,500
DC exemptions	-	-	-	-	-	-	-	-	-	-	-	-
Lodges	397	1,670	500	500	500	500	500	500	500	500	500	6,170
Fire / EMS	1,260	540	1,000	1,000	2,000	2,000	2,000	2,000	2,000	2,000	2,000	16,540
Information Systems	1,390	3,244	500	500	500	500	500	500	500	500	500	7,744
Public Health - Long Term Accommodation (re Health Campus)	-	2,206	174	-	-	-	-	-	-	-	-	2,380
Pan Am Special Events & Programming	-	710	710	710	710	-	-	-	-	-	-	2,840
Parking	-	150	-	-	-	-	-	-	-	-	-	150
Animal Control	-	110	-	-	-	-	-	-	-	-	-	110
Planning / Development	661	130	130	130	130	130	130	130	130	130	130	1,300
Hamilton Conservation Authority	2,000	2,000	2,000	2,000	2,000	2,000	2,000	2,000	2,000	2,000	2,000	20,000
Downtown Market Relocation	890	-	-	-	-	-	-	-	-	-	-	-
Economic Development Initiatives	1,000	2,000	2,000	2,000	5,000	5,000	5,000	5,000	5,000	5,000	5,000	41,000
Brownfield Development	750	-	-	-	-	-	-	-	-	-	-	-
Council Strategic Capital	4,044	1,250	2,000	2,000	3,000	3,000	3,000	3,000	3,000	3,000	3,000	26,250
Transit (FGT)	3,700	3,700	3,700	3,700	3,700	3,700	3,700	3,700	3,700	3,700	3,700	37,000
Parked Projects	1,710	-	-	-	-	-	-	-	-	-	-	-
Unallocated	-	1,909	-	-	-	-	-	-	-	-	-	1,909
Total Expenditures (Net)	87,288	92,967	83,145	78,689	79,319	76,536	89,014	98,682	100,359	103,393	109,049	911,153

OPERATING & FTE IMPACT OF THE 2012 CAPITAL BUDGET

	<u>2012</u>	<u>FTE</u>
Public Works Tax Funded		
Transit Services		
5300583504 Fare Cards-System Enhancement	400	1.00
5311284001 Trapeze PASS - OPS for DARTS	44	-
Sub-Total Transit Services	444	1.00
Waste Management		
5121290102 MRF Energy Efficiency Project	-35	-
5121251700 MRF Equipment Upgrades	500	-
5121294001 Truck Wash Bays at Resource Recovery Centre	75	-
Sub-Total Waste Management	540	0.00
Fleet & Facilities: Corporate Facilities		
3541241409 Facilities Code & Legislative Compliance Program	20	-
Sub-Total Fleet & Facilities: Corporate Facilities	20	0.00
Forestry & Horticulture		
4451253444 Street Tree Planting Program	30	-
Sub-Total Forestry & Horticulture	30	0.00
O & M - Parks & Cemeteries		
4401249101 Park Pathway Resurfacing Program	2	-
4401249104 Park Sports/Security Lighting Upgrade Program	14	0.10
4401249612 Cemetery ID Sign Program	2	-
4401252100 CSA Safety Material Replacement Program	12	0.10
4401252600 Playground Lifecycle Replacement Program	10	0.10
Sub-Total O & M - Parks & Cemeteries	40	0.30
Open Space Development		
4401256800 Beach Park Development Program	20	0.25
4401256892 Crown Point East Property Acquisition - new park	4	-
4401156916 Freelton Community Park Expansion	12	0.20
4401256210 Chappel Estates Proposed Park	4	-
4401056060 Open Space Replacement Strategy-East Mtn Trail Loop	23	-
4401256520 Gage Park Redevelopment - Walkway lighting & Paving	33	-
4400956124 William Connell Community Park	2	-
4400756103 Heritage Green Community Sports Park Phase II	35	0.30

OPERATING & FTE IMPACT OF THE 2012 CAPITAL BUDGET

	<u>2012</u>	<u>FTE</u>
Open Space Development		
4400956901 William Schwenger Park	25	0.30
4400856600 Olmstead Site	8	-
4401256104 Tom Street Park Entrance Re-Development	3	0.20
4401156116 Sam Manson Park	5	0.20
4401156531 Battlefield Park - Redevelopment, west side	53	0.50
4400556510 Jerome Neighbourhood Park	30	0.30
4401256115 Kernighan Parkette	10	-
4401256126 Shaver Neighbourhood Park Development	16	0.20
4401256801 Green Millen Shore Estates Waterfront Trail	42	0.50
4401256102 Peace Pole at City Hall - Walkway	2	-
4401056020 Village Green Park	17	0.10
Sub-Total Open Space Development	344	3.05
Roads		
4031219101 Mountain Brow - Fennell to Mohawk	12	-
4041214008 New Traffic Signal Installation Program	4	-
4041217124 Bicycle Route Improvements Program	15	-
4041220016 Traffic Signal Communications System Modernization Program	20	-
4031220110 Traffic Signal Electrical Infrastructure Improvements Program	10	-
4031219101 Wilson - Fiddlers Green to Halson	23	-
4031219101 Highway 52 / Trinity Rd - 100m n/o Wilson to Claybar	3	-
4031220215 Caroline - Main to King Two-Way Conversion	5	-
Sub-Total Roads	92	0.00
Total Public Works Tax Funded	1,510	4.35
Corporate Services		
Information Technology Services		
3501257202 IS Process Audit Improvements	494	4.00
Total Information Technology Services	494	4.00
Downtown/Waterfront		
Downtown & Community Renewal - Block Funded		
8201203614 Downtown Benches	3	-
4401203200 Gore Master Plan, Pilot Pedestrianization Initiative	20	-
Sub-Total Downtown & Community Renewal - Block Funded	23	0.00

OPERATING & FTE IMPACT OF THE 2012 CAPITAL BUDGET

	<u>2012</u>	<u>FTE</u>
Downtown & Community Renewal-Improvement Projects		
8201203611 Community Downtowns and Business Improvement Areas (B.I.A.s)	13	-
Sub-Total Downtown & Community Renewal-Improvement Projects	<u>13</u>	<u>0.00</u>
Total Downtown/Waterfront	<u>36</u>	<u>0.00</u>
Emergency Services		
Fire Services		
7401251205 Training Material and Equipment	20	-
7401251204 Thermal Imaging Cameras	17	-
7401251207 Structural Firefighting Boots	25	-
Total Fire Services	<u>62</u>	<u>0.00</u>
Public Health		
6771241201 Long term Accommodations- McMaster Health Campus	520	-
6771257202 Public Health Information Technology project	9	-
Total Public Health	<u>529</u>	<u>0.00</u>
Grand Total	<u>2,631</u>	<u>8.35</u>