

# RECOMMENDATIONS FOR CONSIDERATION

## **Recommendations from CM11006 – Auditor General Model**

- (a) That Report CM11006 respecting the Auditor General Model, be received;
- (b) That the establishment of a separate Auditor General Office not be pursued; and
- (c) That Audit Services staff be increased by 2 contract FTE's, to be dedicated to undertaking value for money audits for the term of the pilot project, and that these contract FTE's be funded from the Tax Stabilization Reserve for a period of three years.

## **Recommendations from AUD11028 – Implementation of the Hybrid Auditor General Model**

- (a) That Report AUD11028 respecting the implementation of the hybrid Auditor General model be received;
- (b) That the by-law appointing the Director of Audit Services as the Auditor General attached as Appendix "A" to Report AUD11028, which has been prepared in a form satisfactory to the City Solicitor, be passed;
- (c) That the Internal Audit Charter approved by Council on January 26, 2011 be repealed and replaced by the Audit Services Charter attached as Appendix "B" to Report AUD11028;
- (d) That, pending receipt of the appropriate resources, the Director of Audit Services be directed to carry out a three year pilot project conducting value-for-money audits as approved by Council in the annual work plan, such workplan to be submitted for approval firstly to the Audit Finance and Administration Committee in accordance with the Audit Services Charter; and
- (e) That the Director of Audit Services report back through the Audit, Finance and Administration Committee, as follows:
  - (i) at the conclusion of each value-for-money audit, with the results and recommendations;
  - (ii) annually, to identify tangible savings/increased revenues, if any realized, as a result of the Implementation of the recommendations made in the year; and
  - (iii) at the end of the three-year pilot, summarizing the estimated cumulative savings, in addition to highlighting non-financial benefits such as improved internal controls, operational efficiencies and environmental, social or service improvements, as appropriate, resulting from the value-for-money audit program.

## Original Recommendations from CM11006 with suggested amendments

- (a) That Report CM11006 respecting the Auditor General Model, be received.
- (b) That the establishment of a separate Auditor General Office not be pursued.
- ~~(c) That the current role of Internal Audit Services be expanded for a three year pilot, to include value for money audits.~~  
**Covered off in AUD11028 recommendation (d) revised**
- ~~(d) That the Internal Auditor prepare a recommendation report for the review and approval of Council including an implementation strategy and a draft workplan for the first pilot year.~~  
**Covered off in AUD11028 recommendation (b) & (d) revised**
- ~~(e) That the current staff complement in Audit Services be increased by 2 FTE's to accommodate value for money audits **be referred** to the 2012 budget process.~~  
~~Wording as amended June 8, 2011~~  
**CM11006 recommendation (e) revised as per below, to address concerns raised by members of GIC Feb 1, 2012**
- (e) That Audit Services staff be increased by 2 contract FTE's, to be dedicated to undertaking value for money audits for the term of the pilot project, and that these contract FTE's be funded from the Tax Stabilization Reserve for a period of three years.  
**CM11006 recommendation (e) revised, to address concerns raised by members of GIC Feb 1, 2012**
- ~~(f) That any savings achieved, as a result of measures identified by Audit Services, be transferred back into the general levy.~~  
**Funding is covered off in CM11006 recommendation (e), revised to address concerns raised by members of GIC Feb 1, 2012**
- ~~(g) That the item on the Audit, Finance & Administration Committee's Outstanding Business List, respecting the Feasibility of the Creation of an Auditor General Position, be considered complete and removed from the Outstanding Business List.~~  
**Removed from OBL November 23, 2011**

## **Original Recommendations from AUD11028 with suggested amendments**

- (a) That Report AUD11028 respecting the implementation of the hybrid Auditor General model be received;
  - (b) That the by-law appointing the Director of Audit Services as the Auditor General attached as Appendix “A” to Report AUD11028, which has been prepared in a form satisfactory to the City Solicitor, be passed;
  - (c) That the Internal Audit Charter approved by Council on January 26, 2011 be repealed and replaced by the Audit Services Charter attached as Appendix “B” to Report AUD11028;
  - (d) That, **pending receipt of the appropriate resources**, the Director of Audit Services be directed to carry out a three year pilot project conducting value-for-money audits as approved by Council in the annual work plan, **such workplan to be submitted for approval firstly to the Audit Finance and Administration Committee in accordance with the Audit Services Charter**; and **Incorporates CM11006 recommendation (c) & (d)**
  - (e) That the Director of Audit Services report back **through** the Audit, Finance and Administration Committee, **as follows**:
    - (i) **at the conclusion of each value-for-money audit, with the results and recommendations;**
    - (ii) **annually, to identify tangible savings/increased revenues, if any realized, as a result of the Implementation of the recommendations made in the year; and**
    - (iii) **at the end of the three-year pilot, summarizing the estimated cumulative savings, in addition to highlighting non-financial benefits such as improved internal controls, operational efficiencies and environmental, social or service improvements, as appropriate, resulting from the value-for-money audit program.**
- AUD11028 recommendation (e) revised, addresses concerns raised by members of GIC Feb 1, 2012**