



Hamilton

3.1  
General Issues Committee  
October 31, 2012

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# **2013 Rate Budget Workshop**

**October 31, 2012**

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# Rate Supported Program

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## Overview:

- Rate Revenues
- 2013 Proposed Rate Operating Budget
- Organizational Structure
- Complement
- Clean Harbour Project Update (GIF)
- Biosolids Management Program (PPP Canada)
- Protective Plumbing Program



### 4 Year Actual vs. Budget Revenue Variance (\$000's)

#### 4 YR Actual vs. Budget Revenue Variance

REVENUES (000's)	2009		2010		2011		2012 Forecast	
	Budget	Actual	Budget	Actual	Budget	Actual	Budget	Actual
Residential	69,880	63,303	74,419	66,367	68,663	69,616	72,418	72,845
ICI	81,105	68,593	80,984	70,323	80,355	74,660	81,569	76,936
Haldimand/Halton	2,183	2,106	2,341	2,325	2,447	2,483	2,565	2,616
Non-Metered	282	566	293	573	570	582	594	598
<b>RATE REVENUES</b>	<b>153,449</b>	<b>134,569</b>	<b>158,038</b>	<b>139,588</b>	<b>152,035</b>	<b>147,341</b>	<b>157,145</b>	<b>152,995</b>
Surplus/(Deficit)		<b>(18,881)</b>		<b>(18,450)</b>		<b>(4,693)</b>		<b>(4,151)</b>



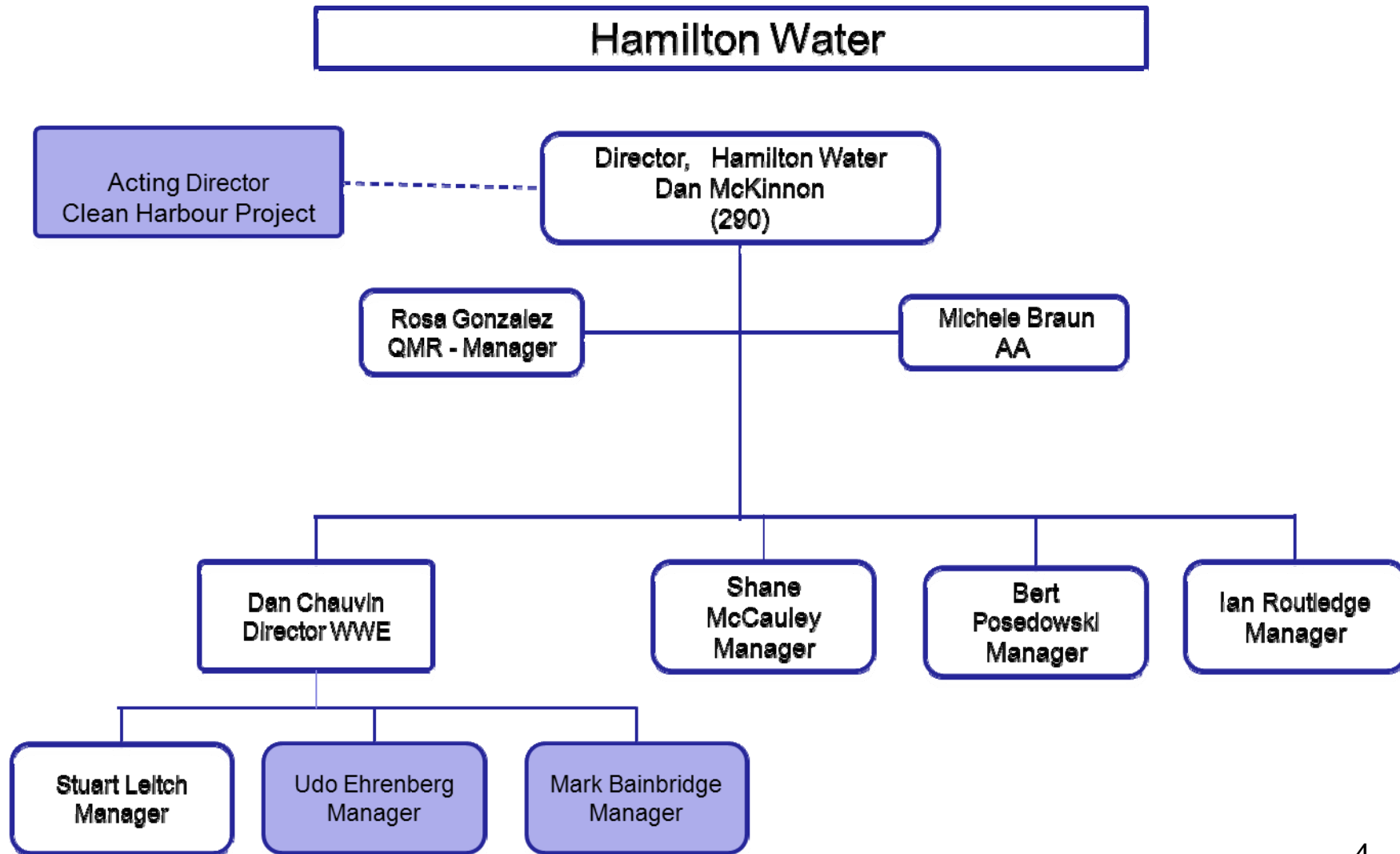
## Requested 2013 Rate Operating Budget by Cost Category

<b>Cost Category</b>	<b>2012 Restated</b>	<b>2013 Requested</b>	<b>\$ Change</b>	<b>% Change</b>
Employee Related	\$29,899,540	\$30,653,690	\$754,150	2.5%
Materials & Supplies	\$8,252,440	\$8,426,480	\$174,040	2.1%
Vehicle Expenses	\$1,179,240	\$1,231,390	\$52,150	4.4%
Buildings & Grounds	\$13,442,680	\$13,590,680	\$148,000	1.1%
Consulting & Contractual	\$14,743,590	\$14,777,790	\$34,200	0.2%
Agencies / Support Payments	\$216,500	\$216,500	\$0	0%
Financial	\$2,373,080	\$2,183,190	(\$189,890)	(8.0%)
Cost Allocations	\$5,420,030	\$5,378,300	(\$41,730)	(0.8%)
Capital Financing	\$89,188,950	* \$102,371,820	\$13,182,870	14.8%
<b>TOTAL EXPENDITURES</b>	<b>\$164,716,050</b>	<b>\$178,829,840</b>	<b>\$14,113,790</b>	<b>8.6%</b>

\* 2013 Capital financing costs remain to be determined



# Organizational Structure





# Complement

<b>Water, Wastewater &amp; Stormwater</b>				
<b>Complement (FTE)</b>	<b>Management</b>	<b>Other</b>	<b>Total</b>	<b># of Staff / Management</b>
2012 (restated)	9.0	280.6	289.6	31.2
2013	10.0	278.6	288.6	27.9
Change	1.0	-2.0	-1.0	

# Clean Harbour Project

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**Clean Harbour Project – upgrade to Woodward Wastewater Treatment Plant to improve effluent quality in support of Harbour clean up.**

- August 16, 2012 - Council directed staff to submit the Clean Harbour Project to Federal Government for approval.
- Working with Federal government staff to confirm details of funding agreement for Clean Harbor Project as necessary to confirm procurement, eligible costs and delivery model.
- Detailed update to Council be provided later this year.

# Biosolids Management Program

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## **Biosolids Management Program** – potential PPP Canada funding

- Continuing to work with PPP Canada confirming details of Business Case variety of issues include;
  - Site variability
  - Technology options
  - Affordability cap
- Staff working to respond to PPP Canada concerns with input from Council, update to be provided to future GIC
- Hamilton Business Case anticipated to be presented to PPP Canada Board in December





## Protective Plumbing Program (3P)

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**Protective Plumbing Program (3P) – grants for property owners who install devices including sewer backwater valves etc...**

- \$2,000 grant for completed works
- All owner occupied properties eligible regardless of history
- Established in September 2009 under different eligibility criteria
- Expenditures since implementation approximately \$9.9 Million, with \$3.8 Million in 2012 alone



Hamilton

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**Questions?**