



CITY OF HAMILTON

CORPORATE SERVICES DEPARTMENT
Financial Planning & Policy Division

TO: Mayor and Members General Issues Committee	WARD(S) AFFECTED: CITY WIDE
COMMITTEE DATE: December 11, 2012	
SUBJECT/REPORT NO: 2013 Tax Supported Capital Budget (FCS12096) (City Wide)	
SUBMITTED BY: Roberto Rossini, General Manager Finance & Corporate Services	PREPARED BY: Joe Spiler (905) 546-2424 ext. 4519 Charlie Elliott (905) 546-2424 ext. 2162
SIGNATURE:	

RECOMMENDATION:

- (a) That the 2013 Tax Supported Capital Levy in the amount of \$90,177,000, be approved;
- (b) That the 2013 Tax Capital Budget & Financing Plan in the amount of \$252,235,000 attached as Appendix A to report FCS12096, be approved;
- (c) That the Tax Supported Discretionary Net Capital Funding Forecast 2013 – 2022 attached as Appendix B to report FCS12096, which assumes a 0.5% levy increase in each year from 2013 to 2022, be approved, in principle, and re-visited by Council each budget year;
- (d) That the operating and FTE impacts of the 2013 capital budget, estimated to be \$1,343,700 and 4.1 FTE's, attached as Appendix C to Report FCS12096, be incorporated into the 2014 Tax Supported base Operating Budget;
- (e) That staff investigate options to mitigate the financial impact identified in Recommendation (d) during the 2014 tax supported operating budget process;

- (f) That the following projects be parked pending further direction from Council in regards to efficiency and effectiveness opportunities through future Service Delivery Review deliberations:
- Chedoke Clubhouse Design \$400,000
 - Gage Park Aviary & Tropical House \$500,000;
- (g) That Council receive the Hamilton Waterfront Trust capital forecast for consideration (Appendix D).

EXECUTIVE SUMMARY

This report provides the recommendations required to approve the 2013 Tax Supported Capital Budget. The complete details of the capital budget are provided in the “2013 Tax Supported Capital Budget” books 1 and 2, distributed under separate cover.

The recommendations in Report FCS12096, and the table below reflect a 0.5% (\$3,450,000) levy increase. The recommended 0.5% capital levy increase represents an increase of \$15 for an average assessed household. The recommended 2013 Tax Supported Capital Levy of \$90,177,000 and associated split in contribution and debt charges is reflected in Table 1 below:

Table 1

CAPITAL BUDGET IMPACT ON OPERATING BUDGET				
(\$000's)	2012 APPROVED	0.5% Levy Increase		
		2013 PROPOSED	CHANGE \$	%
Debt Charges	50,444	48,153	(2,291)	-4.5%
Transfer from Operating	36,283	42,024	5,741	15.8%
Total Impact	86,727	90,177	3,450	4.0%
Impact on Average Residential Property Tax 0.5% (\$15)				

Table 2 of Report FCS12096 provides a summary of the proposed 2013 Capital Budget by program area, and a comparison to the approved 2012 Capital Budget.

Table 2

CITY OF HAMILTON 2013 PROPOSED TAX SUPPORTED CAPITAL BUDGET (\$ 000's)				
	2012		2013 PROPOSED	
	GROSS	NET	GROSS	NET
<u>Block Funding</u>				
Recreation Program	6,115	6,115	7,094	5,164
Culture Program	1,780	1,780	1,812	1,208
Public Art Program	191	191	182	182
Urban Renewal	3,846	2,215	2,114	2,114
Downtown Renewal - Suburban Downtowns	250	250	239	239
Fleet and Facilities – Corporate Buildings	5,455	5,113	5,690	4,880
Forestry Maintenance Includes Tree Planting)	1,500	1,500	1,492	1,432
Open Space Development	6,222	3,616	6,301	3,451
Housing	2,500	2,500	1,000	1,000
Parks & Cemeteries	1,455	1,270	2,002	1,212
Public Health	78	78	74	74
Corporate Projects	100	100	0	0
Community Services - Other Divisions	100	100	95	95
West Harbour & Waterfront Initiatives	0	0	6,646	3,681
Roads	77,702	51,220	102,840	48,500
Total Block Funding	107,294	76,048	137,581	73,232
<u>Special Levies & Boards</u>				
HECFI Renovations & Replacements	700	0	1,200	0
Police Services	250	0	300	0
Hamilton Public Library	0	0	3,500	0
H.C.A\Confederation Park\Westfield	2,060	2,000	2,000	2,000
Total Special Levies & Boards	3,010	2,000	7,000	2,000
<u>Other Major Projects</u>				
Council Strategic Initiatives	1,250	1,250	3,645	1,800
Pan Am Games	44,415	340	39,195	2,770
McMaster Health Campus Proposal - City's Contribution	10,000	0	0	0
Long term Accommodations- McMaster Health Campus	2,206	2,206	1,974	705
Economic Development Initiatives	2,000	2,000	2,000	2,000
Corporate Services	0	0	1,378	0
Lodges	1,670	1,670	3,335	3,335
Emerald Ash Borer Program	0	0	2,500	2,500
Transit Services	17,456	3,700	26,493	3,700
Corporate Fleet Services	9,386	0	5,390	0
Hamilton Emergency Services	4,209	540	6,675	1,050
Planning & Development	6,333	390	5,743	440
Waste Management	7,270	7,030	6,495	5,825
Information Technology	1,570	544	1,670	500
Total Other Major Projects	107,765	19,670	106,493	24,625
Other Recommended Projects	2,468	1,934	1,161	0
Total Proposed Capital Projects	220,537	99,652	252,235	99,857

The 2013 Capital Budget provides \$252.2 million in funding compared to \$220.5 million in 2012. The proposed 2013 Capital Budget supports the following capital priorities.

Capital Priorities

(\$000's)

	2013	
	Gross	Net
Roads	102,840	48,500
West Harbour/Waterfront	6,646	3,681
Emerald Ash Borer Program	2,500	2,500
Lodges	3,335	3,335
Transit Services	26,493	3,700
Parkland Acquisition	1,500	1,500
Randle Reef	300	300

Alternatives for Consideration – “Not Applicable”

FINANCIAL / STAFFING / LEGAL IMPLICATIONS (for Recommendation(s) only)

Financial: The 2013 Capital Levy of \$90,177,000 will be incorporated into the 2013 Tax Operating Budget, representing a \$3,450,000 increase from 2012 and a 0.5% tax impact on an average residential property.

Some capital projects, especially those that provide new or expanded services, have an impact on operating costs on an ongoing basis once the projects have been completed. The estimated operating impact of the recommended 2013 capital projects is \$1.343 million, which is being recommended to be incorporated into the 2014 operating budget next year for Council’s consideration. Staff are also recommending options be investigated to identify savings/efficiencies in an effort to off-set the \$1.343 million impact during the 2014 budget process.

A summary of the Operating Impacts of Capital by project are attached to report FCS12096 as Appendix C. The operating costs, by project, are also identified on the “2013 – 2022 Capital Budget Project Lists” and the “Capital Budget Project Detail Sheets” included in the 2013 Tax Supported Capital Budget Book 2.

The Discretionary Tax Supported Net Capital Funding Forecast 2013 – 2022 attached as Appendix B to Report FCS12096 provides a forecast of discretionary capital funding for years 2014 – 2022. The forecast assumes a 0.5% (\$3.450) levy increase for capital annually and provides a total of \$1.07 billion in discretionary funding for the period 2013 – 2022.

Staffing:

N/A.

Legal:

N/A.

HISTORICAL BACKGROUND (Chronology of events)

The City of Hamilton employs a hybrid Capital Block Funding Prioritization methodology which over the years has evolved, aligning with the City's Corporate Strategic Plan. This has been accomplished by senior staff in all program areas endorsing a corporate Capital funding program focused on financial sustainability. This process ensures stable long-term capital funding for hard infrastructure program areas (roads, facilities) which facilitates effective costing and priority planning outcomes. In addition, the taxpayer represented by Council, provides input for the Capital Program through various earlier workshops and often through the Capital Budget Planning Process.

The process for the 2013 Capital Budget was as follows:

Staff met to determine the discretionary funding available from the most current information available (Discretionary funds are those funds whose use could be directed to any Capital program area). This would not include specific use reserve funds (DC's, Fleet, Transit, etc) or any other funding whose use is limited to a specific purpose. Staff met in the third quarter of 2012 to determine needs and create funding strategies based on those needs versus financial constraints. Quantitative Block Funding strategies were based on historical funding averages, masterplan requirements and subsidy eligibility. Capital projects receiving significant subsidy and/or approved by Council prior to Capital Budget deadlines receive priority in the Block-Funding process.

- Staff presented draft 2013 Capital Budget information to Councillors during one-on-one ward capital sessions in September.
- GIC Tax-Supported Capital Budget workshops were conducted September 13 and September 28. As a result of these workshops, staff modified their original draft 2013 Capital Budget to the proposed draft presented in the Executive Summary of Report FCS12096.

The 2013 Capital Budget and Financing Plan, as presented in Report FCS12096, reflects all of the proposed revisions and Councillor's input during the Capital Budget workshops on September 13 and September 28, 2012.

POLICY IMPLICATIONS

N/A.

RELEVANT CONSULTATION

The 2013 Capital Budget is based on submissions and consultation with all departments. Staff also consulted with Councillors via one-on-one ward capital sessions and capital budget GIC workshops.

ANALYSIS / RATIONALE FOR RECOMMENDATION

(include Performance Measurement/Benchmarking Data, if applicable)

Staff are recommending a 2013 Capital Levy of \$90.177 million, an increase of \$3.450 million over the 2012 Capital Levy of \$86.727 million. The \$3.450 million increase represents a 0.5% increase to the City's 2012 Tax Levy, which equates to a \$15 increase on an average residential property.

ALTERNATIVES FOR CONSIDERATION:

(include Financial, Staffing, Legal and Policy Implications and pros and cons for each alternative)

N/A.

CORPORATE STRATEGIC PLAN (Linkage to Desired End Results)

Focus Areas: 1. Skilled, Innovative and Respectful Organization, 2. Financial Sustainability, 3. Intergovernmental Relationships, 4. Growing Our Economy, 5. Social Development, 6. Environmental Stewardship, 7. Healthy Community

Financial Sustainability

- ◆ Financially Sustainable City by 2020
- ◆ Effective and sustainable Growth Management
- ◆ Delivery of municipal services and management capital assets/liabilities in a sustainable, innovative and cost effective manner
- ◆ Full life-cycle costing for capital
- ◆ Address infrastructure deficiencies and unfunded liabilities
- ◆ Generate assessment growth/non-tax revenues

Intergovernmental Relationships

- ◆ Acquire greater share of Provincial and Federal grants (including those that meet specific needs)
- ◆ Maintain effective relationships with other public agencies

Growing Our Economy

- ◆ Newly created or revitalized employment sites
- ◆ An improved customer service
- ◆ A visitor and convention destination

Healthy Community

- ◆ Plan and manage the built environment

APPENDICES / SCHEDULES

Appendix "A" - 2013 Tax Capital Budget & Financing Plan to report FCS12096.

Appendix "B" - Tax Supported Discretionary Net Capital Funding Forecast 2013-2022 to report FCS12096.

Appendix "C" - Operating & FTE Impact of the 2013 Capital Budget to report FCS12096.

Appendix "D" - List of 2013 Hamilton Waterfront Trust Projects to report FCS12096.

2013 TAX CAPITAL BUDGET & FINANCING PLAN (0.5% LEVY INCREASE)
(\$ 000's)

			Project Specific Revenues					Financing Sources						
			Gross Costs	External Subsidies	External Revenues	Net Costs	Dev Charges	From Reserves	Internal Revenues	Funding Required	Federal Gas Tax	Reserves Future Fund Dividends	From Operating Levy	Debt
<u>Community Services</u>														
<u>Community Services - Other Divisions</u>														
City Wide	6501341100	CSD Accommodations	95	-	-	95	-	-	-	95			95	
Sub-Total Community Services - Other Divisions			95	-	-	95	-	-	-	95	-	-	95	-
<u>Housing Services</u>														
City Wide	6731341302	Social Housing Capital Repairs and Regeneration	500	-	-	500	-	-	-	500			500	
Sub-Total Housing Services			500	-	-	500	-	-	-	500	-	-	500	-
<u>Lodges</u>														
City Wide	6301251201	Wentworth Lodge - 1989 Wing - Nurse Call System and Wall Protection	200	-	-					200			200	
						200								
City Wide	6301341301	Macassa Lodge - Replacements and Refurbishments	3,060	-	-	3,060	-	-	-	3,060			3,060	
City Wide	6301351304	Wentworth Lodge - Resident Lift Replacement	75	-	-	75	-	-	-	75			75	
Sub-Total Lodges			3,335	-	-	3,335	-	-	-	3,335	-	-	3,335	-
<u>Recreation</u>														
14	7101254214	Freelton Park Washroom and Outdoor Ice Rink	1,500	-	-	1,500	1,350	-	-	150		150		
City Wide	7101341701	Program - Community Halls Retrofits	600	-	-	600	-	-	-	600		600		
City Wide	7101341706	Program - Recreation Centre Retrofits	460	-	-	460	-	-	100	360		360		
4	7101354105	Program - Park & Field house Retrofits	1,150	-	250	900	-	-	180	720		15	705	
1	7101354202	New Dalewood Community Centre	1,500	-	-	1,500	-	-	-	1,500		1,500		
City Wide	7101354536	Program - Arena Retrofits	1,534	-	-	1,534	-	-	50	1,484		1,484		
City Wide	7101354702	Program - Facility Capital Maintenance	350	-	-	350	-	-	-	350		350		
City Wide	7101354100	Chedoke Clubhouse Design	400	-	-	400	-	400	-	-		-		
City Wide	7101355801	Needs Assessments	150	-	-	150	-	-	150	-		-		
City Wide	7101357102	CLASS Crystal Reports	75	-	-	75	-	-	75	-		-		
Sub-Total Recreation			7,719	-	250	7,469	1,350	400	555	5,164	-	4,459	705	-
Total Community Services			11,649	-	250	11,399	1,350	400	555	9,094	-	4,459	4,635	-

2013 TAX CAPITAL BUDGET & FINANCING PLAN (0.5% LEVY INCREASE)
(\$ 000's)

				Project Specific Revenues					Financing Sources						
				Gross	External	Net	Dev	From	Internal	Funding	Federal	Reserves	From		
				Costs	Subsidies	Revenues	Costs	Charges	Reserves	Revenues	Gas	Future Fund	Operating		
											Tax	Dividends	Levy	Debt	
<u>Hamilton Emergency Services</u>															
<u>Corporate Trunk Radio System</u>															
City Wide	7801351301	Corporate Radio - Site Security Improvements & System Hardening		155	-	-	155	-	-	-	155			155	
City Wide	7801351302	Corporate Radio - P25 Diagnostic Test Equipment		75	-	-	75	-	-	-	75			75	
Sub-Total Corporate Trunk Radio System				230	-	-	230	-	-	-	230	-	-	230	-
<u>EMS (Emergency Medical Services)</u>															
City Wide	7641341305	Paramedic Operations Centre Renovations -Station 30		660	-	-	660	-	-	280	380			380	
City Wide	7641351100	Annual EMS Vehicle Replacement		1,013	-	-	1,013	-	1,013	-	-			-	
City Wide	7641351101	Annual EMS Equipment Replacement		1,329	-	-	1,329	-	1,329	-	-			-	
City Wide	7641351304	Emergency Response Vehicle		100	-	-	100	-	-	-	100			100	
City Wide	7641357301	Kronos Scheduling Software		160	-	-	160	-	-	-	160			160	
City Wide	7641357303	Paramedic Services Records Management		60	-	-	60	-	-	-	60			60	
Sub-Total EMS (Emergency Medical Services)				3,322	-	-	3,322	-	2,342	280	700	-	-	700	-
<u>Fire Services</u>															
City Wide	7401351600	Annual Fire Equipment Replacement		831	-	-	831	-	831	-	-			-	
City Wide	7401351601	Annual Fire Vehicle Replacement		2,172	-	-	2,172	-	2,172	-	-			-	
City Wide	7401357301	CAD - Professional Services For Software Upgrade & System Maintenance		120	-	-	120	-	-	-	120			120	
Sub-Total Fire Services				3,123	-	-	3,123	-	3,003	-	120	-	-	120	-
Total Hamilton Emergency Services				6,675	-	-	6,675	-	5,345	280	1,050	-	-	1,050	-
<u>Public Health</u>															
<u>Public Health</u>															
City Wide	6771357302	PHS Information Management System Development - Performance Management		74	-	-	74	-	-	-	74			74	
City Wide	6771241201	Accommodations - Health Campus		1,974	-	1,269	705	-	-	-	705			705	
Total Public Health				2,048	-	1,269	779	-	-	-	779	-	-	779	-

2013 TAX CAPITAL BUDGET & FINANCING PLAN (0.5% LEVY INCREASE)
(\$ 000's)

			Project Specific Revenues							Financing Sources				
			Gross	External	Net	Dev	From	Internal	Funding	Federal	Reserves	From		
			Costs	Subsidies	Revenues	Costs	Charges	Reserves	Revenues	Required	Gas	Future Fund	Operating	Debt
											Tax	Dividends	Levy	
<u>Planning & Economic Development</u>														
<u>Economic Development</u>														
City Wide	3621308900	Economic Development Initiatives	2,000	-	-	2,000	-	-	-	2,000			2,000	
		Sub-Total Economic Development	2,000	-	-	2,000	-	-	-	2,000	-	-	2,000	-
<u>Growth Management</u>														
City Wide	4141346100	City Share of Servicing Costs under Subdivision Agreements	3,000	-	-	3,000	3,000	-	-	-				
City Wide	4141351100	Growth Management Inspection Vehicles	110	-	-	110	-	110	-	-				
		Sub-Total Growth Management	3,110	-	-	3,110	3,000	110	-	-	-	-	-	-
<u>Parking By-Law Services</u>														
City Wide	2110157019	Amanda Hansen Review	400	-	-	400	-	300	-	100			100	
City Wide	4900845802	Warranty Review of Moisture Protection System in the Convention Centre Parking Garage	15	5	-	10	-	10	-	-				
City Wide	4901145301	Paving of Municipal Car parks	102	-	-	102	-	102	-	-				
City Wide	4901241105	Workshop/Staff Room Upgrade-80 Main St W (Convention Centre Parking Garage)	100	-	-	100	-	100	-	-				
City Wide	4901245100	Repairs to York Boulevard Parkade	575	-	-	575	-	575	-	-				
City Wide	4901251110	Elevator Upgrade - Convention Centre Parking Garage & York Boulevard Parkade (3 elevators totals)	100	-	-	100	-	100	-	-				
City Wide	4901255106	Replacement - Fire Suppression System in the Convention Centre Garage	50	34	-	16	-	16	-	-				
City Wide	4901351102	Electronic Parking Meter Replacement and Expansion	110	-	-	110	-	110	-	-				
		Sub-Total Parking By-Law Services	1,452	39	-	1,413	-	1,313	-	100	-	-	100	-

2013 TAX CAPITAL BUDGET & FINANCING PLAN (0.5% LEVY INCREASE)
(\$ 000's)

			Project Specific Revenues							Financing Sources			
			Gross	External	Net	Dev	From	Internal	Funding	Federal	Reserves	From	
			Costs	Subsidies	Costs	Charges	Reserves	Revenues	Required	Gas	Future Fund	Operating	Debt
										Tax	Dividends	Levy	
Planning Services													
City Wide	8101255100	Comprehensive Zoning By-law	250	-	-	250	250	-	-	-			
City Wide	8121255620	Part IV Designation of Properties under the Ontario Heritage Act	80	-	-	80	-	-	-	80		80	
City Wide	8121353800	Nature Counts Research and Reference Materials	50	-	-	50	-	-	-	50		50	
City Wide	8121355605	Elfrida Urban Boundary Expansion - Background Studies	500	-	-	500	450	-	-	50		50	
City Wide	8121359100	Natural Areas Acquisition Fund	100	-	-	100	-	-	-	100		100	
City Wide	8141355500	City Wide Employment Survey	141	-	-	141	127	14	-	-			
12, 15	8141355510	Implementation of the Greater Golden Horseshoe Food and Farming Action Plan	60	-	-	60	-	-	-	60		60	
Sub-Total Planning Services			1,181	-	-	1,181	827	14	-	340	-	-	340
Public Art													
City Wide	7101058705	Public Art	182	-	-	182	-	-	-	182		182	
Sub-Total Public Art			182	-	-	182	-	-	-	182	-	-	182
Tourism & Culture													
City Wide	7100558552	Battlefield Gage House	220	-	-	220	-	-	-	220		220	
City Wide	7100758708	Collections Preservation Task	100	-	-	100	-	-	-	100		100	
City Wide	7101057100	Point of Sale System - Museums	50	-	-	50	-	-	-	50		50	
City Wide	7101058703	Auchmar Protocol Centre	650	-	-	650	-	550	-	100		100	
City Wide	7101058710	Monuments and Cenotaphs Conservation	100	-	-	100	-	54	-	46		46	
City Wide	7101258706	Dundurn National Historic Site - Exteriors	55	-	-	55	-	-	-	55		55	
2	7201141108	St. Mark's Stabilization	110	-	-	110	-	-	-	110		110	
12	7201141703	Ancaster Old Town Hall Repairs	220	-	-	220	-	-	-	220		220	
City Wide	7201258704	Dundurn Renaissance - Interior Rooms	55	-	-	55	-	-	-	55		55	
City Wide	7101058702	War of 1812 Bicentennial Commemoration	252	-	-	252	-	-	-	252		252	
Sub-Total Tourism & Culture			1,812	-	-	1,812	-	604	-	1,208	-	-	1,208
Total Planning & Economic Development			9,737	39	-	9,698	3,827	2,041	-	3,830	-	-	3,830

2013 TAX CAPITAL BUDGET & FINANCING PLAN (0.5% LEVY INCREASE)
(\$ 000's)

		Project Specific Revenues							Financing Sources					
		Gross	External	Net	Dev	From	Internal	Funding	Federal	Reserves	From			
		Costs	Subsidies	Costs	Charges	Reserves	Revenues	Required	Gas	Future Fund	Operating	Debt		
									Tax	Dividends	Levy			
Urban Renewal														
Urban Renewal - Block Funded														
2	4041210017	Downtown Outdoor Lighting Upgrades	90	-	-	90	-	-	-			90		
2	4401056002	Gore Master Plan	274	-	-	274	-	-	-			274		
1, 2, 3	8201203510	Hamilton Downtown Commercial Facade Property Improvement Grant Program	200	-	-	200	-	-	-			200		
1, 2, 3	8201203613	Capital Works in Downtown/Waterfront Neighbourhoods	100	-	-	100	-	-	-			100		
1, 4, 6, 7, 9, 10,	8201341800	Hamilton Heritage Property Improvement Grant Program	200	-	-	200	-	-	-			200		
1, 2, 3	8201341801	Hamilton Downtown Office Tenancy Assistance Program	400	-	-	400	-	-	-			400		
2	8201355801	Traditional Downtown Streets Urban Design Plan	100	-	-	100	-	-	-			100		
City Wide	8201355802	Comprehensive Way Finding and Strategy System	100	-	-	100	-	-	-			100		
2, 3	8201355805	Barton Corridor Master Plan	50	-	-	50	-	-	-			50		
Sub-Total Urban Renewal - Block Funded			1,514	-	-	1,514	-	-	-	1,514	-	-	1,514	-
Urban Renewal-Improvement Projects														
1, 2, 3	8201203620	The "Gore" Building Improvement Grant Program	200	-	-	200	-	-	-			200		
City Wide	8201303610	Commercial Property Improvement Grant	400	-	-	400	-	-	-			400		
City Wide	8201203611	Community Downtowns and Business Improvement Areas (B.I.A.s)	239	-	-	239	-	-	-			239		
9	8201303602	Implementation of Olde Stoney Creek Urban Design Plan	400	-	-	400	-	400	-			-		
Sub-Total Urban Renewal-Improvement Projects			1,239	-	-	1,239	-	400	-	839	-	-	839	-
Total Urban Renewal			2,753	-	-	2,753	-	400	-	2,353	-	-	2,353	-
Outside Boards & Agencies														
CityHousing Hamilton														
City Wide	6731341309	CityHousing Capital Improvements & Repairs	500	-	-	500	-	-	-			500		
Sub-Total CityHousing Hamilton			500	-	-	500	-	-	-	500	-	-	500	-

2013 TAX CAPITAL BUDGET & FINANCING PLAN (0.5% LEVY INCREASE)
(\$ 000's)

			Project Specific Revenues							Financing Sources			
			Gross	External	Net	Dev	From	Internal	Funding	Federal	Reserves	From	
			Costs	Subsidies	Costs	Charges	Reserves	Revenues	Required	Gas	Future Fund	Operating	Debt
										Tax	Dividends	Levy	
<u>H.C.A.\Confederation Park\Westfield</u>													
City Wide	3801353100	Confederation Park & Wild Waterworks Capital Projects	477	-	-	477	-	-	-	477		477	
City Wide	3801356100	Hamilton Conservation Authority Critical and Safety Projects	1,424	-	-	1,424	-	-	-	1,424		1,424	
City Wide	3801358902	Westfield Heritage Village - Critical and/or Safety Projects	99	-	-	99	-	-	-	99		99	
Sub-Total H.C.A.\Confederation Park\Westfield			2,000	-	-	2,000	-	-	-	2,000	-	2,000	-
<u>H.E.C.F.I.</u>													
City Wide	3721341800	HCC/CC - Various Replacements and Renovations	800	-	-	800	-	800	-	-			
City Wide	3721341801	HCC-Interior Renovations	200	-	-	200	-	200	-	-			
City Wide	3721341803	Hamilton Place Replacements and Renovations	200	-	-	200	-	200	-	-			
Sub-Total H.E.C.F.I.			1,200	-	-	1,200	-	1,200	-	-	-	-	-
<u>Hamilton Beach Rescue (HBRU)</u>													
City Wide	2861351700	HBRU-Renovations & Equipment Purchases	36	-	-	36	-	36	-	-			
Sub-Total Hamilton Beach Rescue (HBRU)			36	-	-	36	-	36	-	-	-	-	-
<u>Hamilton Public Library</u>													
15	7500641101	Waterdown Branch Library	1,800	-	-	1,800	1,560	240	-	-			
11	7501241200	Binbrook Library Branch Renovation/Addition	1,600	-	-	1,600	1,350	250	-	-			
13	7501341301	Dundas Library Branch Expansion	100	-	-	100	85	15	-	-			
Sub-Total Hamilton Public Library			3,500	-	-	3,500	2,995	505	-	-	-	-	-
<u>Police Services</u>													
City Wide	3761341202	Marine Vessel- 32 foot (8.5 m) Rigid Hull Inflatable Boat (RHIB) Zodiac Hurricane	300	-	-	300	-	-	300	-			
Sub-Total Police Services			300	-	-	300	-	-	300	-	-	-	-
Total Outside Boards & Agencies			7,536	-	-	7,536	2,995	1,741	300	2,500	-	2,000	500

2013 TAX CAPITAL BUDGET & FINANCING PLAN (0.5% LEVY INCREASE)
 (\$ 000's)

			Project Specific Revenues							Financing Sources			
			Gross	External	Net	Dev	From	Internal	Funding	Federal	Reserves	From	
			Costs	Subsidies	Costs	Charges	Reserves	Revenues	Required	Gas	Future Fund	Operating	Debt
										Tax	Dividends	Levy	
<u>Council Initiatives</u>													
<u>Area Rating Special Capital Reinvestment</u>													
1	3301309100	Ward 1 Capital Reinvestment	100	-	-	100	-	100	-	-	-	-	-
2	3301309200	Ward 2 Capital Reinvestment	100	-	-	100	-	100	-	-	-	-	-
3	3301309300	Ward 3 Capital Reinvestment	100	-	-	100	-	100	-	-	-	-	-
4	3301309400	Ward 4 Capital Reinvestment	100	-	-	100	-	100	-	-	-	-	-
5	3301309500	Ward 5 Capital Reinvestment	100	-	-	100	-	100	-	-	-	-	-
6	3301309600	Ward 6 Capital Reinvestment	100	-	-	100	-	100	-	-	-	-	-
7	3301309700	Ward 7 Capital Reinvestment	100	-	-	100	-	100	-	-	-	-	-
8	3301309800	Ward 8 Capital Reinvestment	100	-	-	100	-	100	-	-	-	-	-
1	4241209108	Churchill Park Bowling Winterizing	85	-	-	85	-	85	-	-	-	-	-
1	4241309101	W1 School Nutrition Program	80	-	-	80	-	80	-	-	-	-	-
1	4241309102	W1 Bike Lanes	50	-	-	50	-	50	-	-	-	-	-
1	4241309103	W1 Seniors Activity Centre	100	-	-	100	-	100	-	-	-	-	-
1	4241309104	Longwood Rd. Sidewalks	100	-	-	100	-	100	-	-	-	-	-
1	4241309105	W1 Ice Rink Feasibility Study	50	-	-	50	-	50	-	-	-	-	-
1	4241309106	W1 Skateboarding/BMX Facility	150	-	-	150	-	150	-	-	-	-	-
1	4241309108	Main/Pearl Pedestrian Signal	100	-	-	100	-	100	-	-	-	-	-
1	4241309109	Poulette St Pedestrian Bridge Recon	100	-	-	100	-	100	-	-	-	-	-
1	4241309110	W1 Sidewalks	75	-	-	75	-	75	-	-	-	-	-
1	4241309111	W1 Drinking Fountains	30	-	-	30	-	30	-	-	-	-	-
1	4241309112	W1 Parks Tree Planting	10	-	-	10	-	10	-	-	-	-	-
1	4241309113	W1 Benches	25	-	-	25	-	25	-	-	-	-	-
1	4241309114	Beulah Ave. Speed Hump	15	-	-	15	-	15	-	-	-	-	-
5	4241309501	Veever's Estate Capital Grant	25	-	-	25	-	25	-	-	-	-	-
Sub-Total Area Rating Special Capital Reinvestment			1,795	-	-	1,795	-	1,795	-	-	-	-	-
<u>Corporate Projects</u>													
City Wide	3621154100	Pan-Am Games - Ivor Wynne Renovations	38,591	-	17,275	21,316	-	19,150	-	2,166	-	-	2,166
City Wide	3621254201	Pan Am-Special Events and Programming	604	-	-	604	-	-	-	604	-	-	604
Sub-Total Corporate Projects			39,195	-	17,275	21,920	-	19,150	-	2,770	-	-	2,770

2013 TAX CAPITAL BUDGET & FINANCING PLAN (0.5% LEVY INCREASE)
(\$ 000's)

			Project Specific Revenues						Financing Sources					
			Gross Costs	External Subsidies	External Revenues	Net Costs	Dev Charges	From Reserves	Internal Revenues	Funding Required	Federal Gas Tax	Reserves Future Fund Dividends	From Operating Levy	Debt
<u>Council Strategic Projects</u>														
City Wide	2110953900	Randle Reef Rehabilitation Project	300	-	-	300	-	-	-	300			300	
City Wide	2111356301	Parkland Acquisition	1,500	-	-	1,500	-	-	-	1,500			1,500	
City Wide	4041355315	Graffiti Management Strategy	50	-	-	50	-	-	50	-				
Sub-Total Council Strategic Projects			1,850	-	-	1,850	-	-	50	1,800	-	-	1,800	-
Total Council Initiatives			42,840	-	17,275	25,565	-	20,945	50	4,570	-	-	4,570	-
<u>City Manager</u>														
<u>Human Resources</u>														
City Wide	3201357301	Automated Workflow & Approvals and Employee & Manager Self Service	100	-	-	100	-	-	100	-				
Total Human Resources			100	-	-	100	-	-	100	-	-	-	-	-
<u>Corporate Services</u>														
<u>Customer Service Access & Equity</u>														
City Wide	3451353702	Anti-Racism Training Plan	80	-	-	80	-	55	25	-				
City Wide	3451355301	Employment Systems Review	120	-	-	120	-	40	80	-				
Sub-Total Customer Service Access & Equity			200	-	-	200	-	95	105	-	-	-	-	-
<u>Finance</u>														
City Wide	2051357301	Accounts Payable Automated Workflow	578	-	-	578	-	-	578	-				
City Wide	3381355301	2014 Development Charges Background Study & Appeals	600	-	-	600	540	60	-	-				
Sub-Total Finance			1,178	-	-	1,178	540	60	578	-	-	-	-	-
<u>Information Services</u>														
City Wide	3501157102	PeopleSoft Information Systems'-Upgrades	200	-	-	200	-	-	-	200			200	
City Wide	3501357205	Automated Vehicle Location (AVL) System Upgrades (on behalf of H.E.S., P.& E Develop., Public Works)	300	-	-	300	-	180	120	-				
City Wide	3501357301	IS Process Audit Improvements	385	-	-	385	-	385	-	-				
City Wide	3501357302	Common Address Database (on behalf of all Departments)	150	-	-	150	-	-	150	-				
City Wide	3501357303	Geographic Information Systems (GIS) Upgrades-Enterprise Wide Project	200	-	-	200	-	200	-	-				

2013 TAX CAPITAL BUDGET & FINANCING PLAN (0.5% LEVY INCREASE)
 (\$ 000's)

		Project Specific Revenues							Financing Sources				
		Gross	External	Net	Dev	From	Internal	Funding	Federal	Reserves	From		
		Costs	Subsidies	Costs	Charges	Reserves	Revenues	Required	Gas	Future Fund	Operating	Debt	
									Tax	Dividends	Levy		
Forestry & Horticulture													
City Wide	4451351002	Forestry Building Furniture, Fixtures and Equipment	160	-	-	160	-	-	-	-	-	160	
City Wide	4451351003	Gage Park Depot Repave	90	-	-	90	-	-	-	-	-	90	
City Wide	4451351004	Gage Park Aviary and Tropical House	500	-	-	500	-	-	-	-	-	500	
City Wide	4451351005	Sam Lawrence Landscape Redevelopment	70	-	-	70	-	-	-	-	-	70	
City Wide	4451351006	Gage Park Formal Gardens Curbing	75	-	-	75	-	-	-	-	-	75	
City Wide	4451351007	Rural Street Tree and Parks (Citywide) Tree Inventory	267	-	-	267	-	-	-	-	-	267	
City Wide	4451351010	Horticulture Vehicle Acquisition for Roundabout Maintenance	70	-	-	70	-	-	-	-	-	70	
City Wide	4451351200	Floral Traffic Island Irrigation System Replacement Program	200	-	-	200	-	-	-	-	-	200	
City Wide	4451351700	Small Equipment Replacement (Reserve) Program	60	-	-	60	-	60	-	-	-	-	
City Wide	4451153001	Emerald Ash Borer (EAB) Management Plan Council Cost (Option 1)	2,500	-	-	2,500	-	-	-	-	-	2,500	
Sub-Total Forestry & Horticulture			3,992	-	-	3,992	-	60	-	3,932	-	1,432	2,500
O & M - Parks & Cemeteries													
City Wide	4401253101	Cemeteries Pre-Needs Sales Strategy and Cemeteries Master Plan	100	-	-	100	-	100	-	-	-	-	
City Wide	4401311601	Cemetery Roads Rehabilitation Program	70	-	-	70	-	-	-	-	-	70	
City Wide	4401318002	Pedestrian Bridge Replacement & Repair Program	75	-	-	75	-	-	-	-	-	75	
City Wide	4401349002	Marina Pier and Dock Repair/Replacement Program	175	-	-	175	-	175	-	-	-	-	
City Wide	4401349004	Hamilton Waterfront Trail - Shoreline & Edge of Pathway Restoration	182	-	-	182	-	-	-	-	-	182	
City Wide	4401349008	Extreme Park Makeover Program	15	-	-	15	-	-	-	-	-	15	
City Wide	4401349101	Park Pathway Resurfacing Program	200	-	-	200	-	-	-	-	-	200	
City Wide	4401349104	Park Sports/Security Lighting Upgrade Program	35	-	-	35	-	-	-	-	-	35	
City Wide	4401349107	Park Fencing Program	100	-	-	100	-	-	-	-	-	100	
City Wide	4401349510	Spraypad Infrastructure Rehabilitation Program	80	-	-	80	-	-	-	-	-	80	
City Wide	4401349607	Outdoor Ice Rink Program	55	-	-	55	-	-	-	-	-	55	
City Wide	4401349610	Park Bleacher Replacement Program	50	-	-	50	-	-	-	-	-	50	
City Wide	4401349612	Cemetery ID Sign Program	50	-	-	50	-	-	-	-	-	50	
1	4401349801	Woodland Cemetery - Cremation Garden Design	50	-	-	50	-	50	-	-	-	-	
City Wide	4401351601	O&M Equipment Acquisition (DC) Program	320	-	-	320	320	-	-	-	-	-	
City Wide	4401351700	Small Equipment Replacement (Reserve) Program	70	-	-	70	-	70	-	-	-	-	
City Wide	4401352100	CSA Safety Material Replacement Program	100	-	-	100	-	-	-	-	-	100	

2013 TAX CAPITAL BUDGET & FINANCING PLAN (0.5% LEVY INCREASE)
 (\$ 000's)

			Project Specific Revenues						Financing Sources					
			Gross	External	Net	Dev	From	Internal	Funding	Federal	Reserves	From		
			Costs	Subsidies	Costs	Charges	Reserves	Revenues	Required	Gas	Future Fund	Operating	Debt	
										Tax	Dividends	Levy		
<u>O & M - Parks & Cemeteries con't</u>														
City Wide	4401352600	Playground Lifecycle Replacement Program	200	-	-	200	-	-	-	200			200	
City Wide	4401356001	Leash free Dog Park Program	75	-	-	75	-	75	-	-				
Sub-Total O & M - Parks & Cemeteries			2,002	-	-	2,002	320	470	-	1,212	-	-	1,212	-
<u>Open Space Development</u>														
13	4400656511	de Lottinville Park	590	-	-	590	531	-	-	59			59	
8	4400756200	Chedoke Waterfall Development - Upper Viewing Deck	500	-	-	500	-	-	-	500	500			
15	4400756755	Joe Sam's Leisure Park	100	-	-	100	56	-	-	44			44	
2	4401056002	Gore Master Plan (Open Space Development Block)	375	-	-	375	-	-	-	375				375
6, 9	4401056060	Open Space Replacement Strategy-East Mtn Trail Loop	340	-	-	340	17	-	-	323	323			
14	4401056090	Johnson Tew Park	269	-	-	269	72	-	-	197	70	127		
1	4401056127	Churchill Park Master Plan Implementation	135	-	-	135	-	-	-	135	135			
14	4401156916	Freelton Community Park Expansion	400	-	-	400	8	-	-	392	392			
12	4401256126	Shaver Neighbourhood Park Development	255	-	-	255	175	-	-	80		80		
7	4401256210	Chappel Estates Proposed Park	350	-	-	350	245	-	105	-				
City Wide	4401256520	Gage Park Redevelopment - Walkway lighting & Paving	900	-	-	900	-	-	-	900				900
4	4401256892	Crown Point East Property Acquisition - new park	150	-	-	150	-	150	-	-				
15	4401256912	Kerns Road - Waterdown South Link	84	-	-	84	72	-	-	12				12
7	4401355003	Chappel East Park (1)	50	-	-	50	-	-	-	50			50	
City Wide	4401355600	Parks Testing and Reporting	120	-	-	120	-	-	-	120			120	
2	4401356002	Beasley Park Rehabilitation	210	-	-	210	-	-	120	90			90	
11	4401356003	Mount Hope and Kopperfield Park	60	-	-	60	-	60	-	-				
13	4401356006	Centennial Park Redevelopment	40	-	40	-	-	-	-	-				
10	4401356107	Cherry Beach Lakefront Park	500	-	-	500	-	500	-	-				
8	4401356124	William Connell Community Park	100	-	-	100	90	-	-	10			10	
2	4401356411	Durand Park Master Plan	75	-	-	75	-	-	-	75			75	
11	4401356514	Summit Park Ph 7	265	-	-	265	225	-	-	40			40	
15	4401356541	Borers Creek Trail Link	64	-	-	64	54	-	-	10			10	
5	4401356802	Beach Park Development Program	100	-	-	100	-	100	-	-				
11	4401380713	Summerlea West Park	269	-	-	269	230	-	-	39			7	32
Sub-Total Open Space Development			6,301	-	40	6,261	1,775	810	225	3,451	-	1,420	712	1,319

2013 TAX CAPITAL BUDGET & FINANCING PLAN (0.5% LEVY INCREASE)
 (\$ 000's)

			Project Specific Revenues								Financing Sources			
			Gross	External	Net	Dev	From	Internal	Funding	Federal	Reserves	From		
			Costs	Subsidies	Revenues	Costs	Reserves	Revenues	Required	Gas	Future Fund	Operating	Debt	
										Tax	Dividends	Levy		
Roads														
Bridges & Structures														
5	4031118126	Bridge 163 - Centennial Parkway N, 540m n/o Barton St E	4,700	-	-	4,700	-	-	1,790	2,910			2,910	
14	4031218223	Bridge 383 - Brock Rd, 860m s/o Safari Rd	150	-	-	150	-	-	-	150			150	
13	4031218228	Bridge 248 - King St W, 145m w/o Bond St	100	-	-	100	-	-	-	100			100	
City Wide	4031318217	Bridge and Culvert Maintenance	480	-	-	480	-	-	-	480			480	
6, 7	4031318324	Bridge 087 - Mountain Park Ave over Sherman Access	2,500	-	-	2,500	-	-	250	2,250	2,250		-	
11	4031318328	Bridge 118 - Woodburn Rd, 760m n/o Guyatt Rd	100	-	-	100	-	-	-	100			100	
9	4031318331	Bridge 368 - King St E, 40m e/o Elm Ave	150	-	-	150	-	-	-	150			150	
4	4031318344	Bridge 322 - King St E over Kenilworth Ave	2,300	-	-	2,300	-	-	230	2,070	2,070		-	
Council Priority														
City Wide	4031311018	Council Priority - Minor Rehabilitation	3,000	-	-	3,000	-	-	1,180	1,820			1,820	
Council Priority - Asset Preservation														
3	4031311017	Burris - Delaware to Main	220	-	-	220	-	-	30	190	190			
12	4031311017	Central / Orchard / Valleyview - Wilson to north end	650	-	-	650	-	-	70	580	580			
4	4031311017	Crosthwaite Ave S - Normandy to Monterey	120	-	-	120	-	-	20	100	100			
7	4031311017	East 15th - Inverness to Concession	280	-	-	280	-	-	30	250	250			
2	4031311017	Elgin - Cannon to Barton	150	-	-	150	-	-	20	130	130			
3	4031311017	Garfield - King to Main	390	-	-	390	-	-	40	350	350			
Council Priority - Enhancement														
9	4031219102	King - Battlefield to Lake	100	-	-	100	-	-	-	100			100	
1	4031318319	Bridge 174 - Pearl St Pedestrian Bridge	250	-	-	250	-	-	-	250			250	
9	4031319102	King - Lake to Applewood	100	-	-	100	-	-	-	100			100	
Council Priority - Rehabilitation														
4	4031211018	Julian - Barton to Melvin	120	-	-	120	-	-	120	-				
7	4031311017	Terrace Drive / Mitchell Drive	300	-	-	300	-	-	30	270	270			
12	4031311017	Wilson E - Halson to Rousseaux	500	-	-	500	-	-	50	450	450			

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 (\$ 000's)

			Project Specific Revenues							Financing Sources				
			Gross Costs	External Subsidies	External Revenues	Net Costs	Dev Charges	From Reserves	Internal Revenues	Funding Required	Federal Gas Tax	Reserves Future Fund Dividends	From Operating Levy	Debt
Council Priority - Replacement														
4	4031211017	Dunsmure - Kenilworth to Walter	950	-	-	950	-	-	730	220	220			
6	4031211018	Salmond Court - Upper Ottawa to west end	50	-	-	50	-	-	50	-				
4	4031319102	Bingham - Glengrove to Hayes, Ayr	680	-	-	680	-	-	260	420	420			
6	4031319102	Broker - Upper Ottawa to Upper Kenilworth	2,100	-	-	2,100	-	-	2,100	-				
3	4031319102	Clyde - Cannon to Wright and Wright - Leeming to West End	780	-	-	780	-	-	340	440	440			
3	4031319102	Connaught - Barton to South limit	500	-	-	500	-	-	230	270	270			
4	4031319102	Craigroyston - Queenston to King	1,240	-	-	1,240	-	-	500	740	740			
1	4031319102	Dromore - King St W to Marion	1,380	-	-	1,380	-	-	600	780	780			
2	4031319102	Ferguson / Aurora	830	-	-	830	-	-	360	470	470			
1	4031319102	Franklin / Norwood / Edgevale / Dufferin / Parkview / Freeland	100	-	-	100	-	-	-	100			100	
7	4031319102	Queensdale - Upper Wellington to Upper Wentworth	100	-	-	100	-	-	-	100			100	
7	4031319102	Queensdale - Upper Wentworth to Upper Sherman	2,000	-	-	2,000	-	-	1,130	870	870			
Council Priority - Urbanization														
10	4031219102	Kilbourn / Southmeadow / Elm / Pine	100	-	-	100	-	-	-	100			100	
9	4031219102	Upper Lake Avenue / Roselle / Marion	100	-	-	100	-	-	-	100			100	
8	4031319102	Chesley / Chester / Annabelle Urbanization	2,100	-	-	2,100	-	500	1,600	-				
9	4031319102	Collegiate/ Donn	100	-	-	100	-	-	-	100			100	
Sub-Total Council Priority			19,290	-	-	19,290	-	500	9,490	9,300	6,530	-	2,770	-
Development Engineering														
15	4031280288	Mountain Brow Road - Waterdown	750	-	-	750	720	-	-	30				30
15	4031280294	Highway 5 & 6 Interchange EA & Implementation	10,150	-	1,860	8,290	8,290	-	-	-				
15	4031380360	Waterdown - Burlington Road Upgrades	3,720	-	-	3,720	3,720	-	-	-				
11	4031380377	Arvin Avenue - McNeilly Road to 350m westerly	690	-	-	690	650	-	-	40				40
City Wide	4031380382	RHBP - Twenty Road (future Dartnall Road to Glover Road)	2,200	-	-	2,200	-	2,200	-	-				
11	4031380382	RR 56 - Southbrook to Binbrook Rd	50	-	-	50	44	-	-	6				6
9	4031380384	Highland - Upper Mount Albion to Winterberry	1,110	-	-	1,110	550	-	-	560				560
12	4031380385	John Frederick Dr - Sidewalk and Street Lighting	150	-	-	150	140	-	-	10				10
15	4031380386	Parkside Drive Urbanization	330	-	-	330	210	-	-	120				120
9	4031380387	Roundabout @ Isaac Brock and First Street	330	-	-	330	170	-	-	160				160
Development Engineering con't														

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		Project Specific Revenues							Financing Sources				
		Gross	External	Net	Dev	From	Internal	Funding	Federal	Reserves	From		
		Costs	Subsidies	Revenues	Costs	Charges	Reserves	Revenues	Required	Gas	Future Fund	Operating	Debt
										Tax	Dividends	Levy	
6, 9, 11	4031380388	Rymal - Dartnall to Fletcher	110	-	-	110	90	-	-	20			20
15	4031380389	North-South Road EA (connection of East-West Road to Parkside Drive)	130	-	-	130	130	-	-	-			
15	4031380390	East-West Road Corridor (Waterdown By-Pass)	4,930	-	-	4,930	4,683	-	-	247			247
10	4031380391	North Service Road/Green Road Intersection	200	-	-	200	40	-	-	160			160
10	4031380392	North Service Road/Millen Road Intersection	200	-	-	200	40	-	-	160			160
Replacement Program													
5, 9	4030919101	Centennial Parkway - King to Barton	200	-	-	200	-	-	-	200			200
1, 2, 8	4031111015	Beckett - Glenfern to Fennell	3,400	-	-	3,400	-	-	340	3,060	3,060		
5	4031219101	Barton - Nash to Centennial	2,770	-	11	2,759	-	-	1,479	1,280	1,280		
8	4031219101	Sanatorium - Redfern to Rice/Chedmac	1,370	-	-	1,370	-	-	620	750	750		
City Wide	4031311222	New Sidewalk Program	450	-	-	450	430	-	-	20			20
City Wide	4031311225	Geotechnical Investigation Program	200	-	-	200	-	-	-	200			200
City Wide	4031314405	Contaminated Soil & Rock Disposal Program	1,950	-	-	1,950	-	-	1,950	-			
3, 4	4031319101	Burlington & Industrial - Ottawa to Kenilworth	200	-	-	200	-	-	-	200			200
5	4031319101	Centennial Parkway - Arrowsmith to Goderich	2,670	-	-	2,670	-	-	950	1,720	1,720		
8	4031319101	Garth - Stone Church to Rymal	100	-	-	100	-	-	-	100			100
8	4031319101	West 5th - LINC to Marlowe	2,700	-	-	2,700	-	-	270	2,430	2,430		
8	4031319101	West 5th - Stone Church to LINC (SMA)	200	-	-	200	60	-	-	140			140
3	4031320250	Kenilworth - Merchison to Burlington (Dofasco Ingot Truck Route)	3,700	-	800	2,900	-	-	2,125	775			775
City Wide	4031349555	QA-QC Service Contract Program	150	-	-	150	-	-	-	150			150
Road Operations & Maintenance													
City Wide	4031310005	Major Road Maintenance Program	700	-	-	700	-	-	700	-			
City Wide	4031310012	Railway Roadway Crossings Rehabilitation Program	150	-	-	150	-	-	-	150			150
City Wide	4031311223	Semi Barrier Rehabilitation Program	200	-	-	200	-	-	-	200			200
City Wide	4031311224	Sidewalk Rehabilitation Program	500	-	-	500	-	-	-	500			500
City Wide	4031317241	Fencing Rehabilitation/Replacement within the Road Allowance	200	-	-	200	-	-	-	200			200
City Wide	4031321350	Fleet Additions - Roads O&M	100	-	-	100	90	-	-	10			10
City Wide	4031341762	Yard Facility Maintenance and Improvement Program	100	-	-	100	-	-	-	100			100
City Wide	4041310004	Escarpment Slope Stabilization Program	600	-	-	600	-	-	-	600			600

2013 TAX CAPITAL BUDGET & FINANCING PLAN (0.5% LEVY INCREASE)
 (\$ 000's)

			Project Specific Revenues							Financing Sources			
			Gross	External	Net	Dev	From	Internal	Funding	Federal	Reserves	From	
			Costs	Subsidies	Costs	Charges	Reserves	Revenues	Required	Gas	Future Fund	Operating	Debt
										Tax	Dividends	Levy	
Road Operations & Maintenance con't													
City Wide	4041310417	Retaining Wall Rehabilitation Program	300	-	-	300	-	-	-	300			300
City Wide	4041311351	Roads - Alleyway Rehabilitation	500	-	-	500	-	-	-	500			500
City Wide	4041317384	Guide Rail Replacement Program	400	-	-	400	-	-	-	400			400
City Wide	4041349352	Noise and Barrier Wall Rehabilitation Program	200	-	-	200	-	-	-	200			200
Rural Rehabilitation Program													
City Wide	4031317677	Preventative Maintenance Program	2,000	-	-	2,000	-	-	1,100	900	900		
Technical Studies & Reporting													
City Wide	4031318218	OSIM Bridge and Culvert Inspections	200	-	-	200	-	-	-	200			200
City Wide	4031318219	Structural Investigations and Reports	400	-	-	400	-	-	-	400			400
Traffic Operations													
City Wide	4041310016	Street Lighting Program	2,350	-	-	2,350	2,230	-	-	120			120
City Wide	4041315019	Traffic Controller Replacement Program	750	-	-	750	-	-	-	750			750
City Wide	4041317124	Bicycle Route Improvements Program	1,030	-	-	1,030	-	-	730	300			300
City Wide	4031320110	Traffic Signal Electrical Infrastructure Improvements Program	400	-	-	400	-	-	-	400			400
City Wide	4041314008	New Traffic Signal Installation Program	530	-	-	530	495	-	-	35			35
City Wide	4041314010	Traffic Signal Modernization & Upgrades Program	1,050	-	-	1,050	1,002	-	-	48			48
City Wide	4041320016	Traffic Signal Communications System Modernization Program	1,000	-	-	1,000	-	-	-	1,000			1,000
City Wide	4041320017	Traffic Signal LED Lighting Upgrade Program	1,200	-	-	1,200	-	-	-	1,200			1,200
1, 12	4031255215	Highway 403 Ramp Studies	250	-	-	250	-	-	-	250			250
10, 11	4031255216	Fruitland Road Gateway Feature and Enhanced Pedestrian Crossings	170	-	-	170	-	-	-	170			170
City Wide	4031315820	Traffic Counts Program	150	-	-	150	-	-	-	150			150
City Wide	4031355310	Hamilton Transportation MP Update	250	-	-	250	-	-	-	250			250
City Wide	4031355940	Transportation Tomorrow Survey	60	-	-	60	-	-	-	60			60

2013 TAX CAPITAL BUDGET & FINANCING PLAN (0.5% LEVY INCREASE)
(\$ 000's)

			Project Specific Revenues							Financing Sources				
			Gross	External	Net	Dev	From	Internal	Funding	Federal	Reserves	From		
			Costs	Subsidies	Costs	Charges	Reserves	Revenues	Required	Gas	Future Fund	Operating	Debt	
										Tax	Dividends	Levy		
Urban Rehabilitation Program														
1, 2	4031311015	Barton / Locke / Queen	750	-	-	750	-	-	80	670	670			
12	4031311015	Cormorant / Tradewind / Sandhill	1,550	-	-	1,550	-	-	1,550	-				
10	4031311015	Highway 8 - Gray to King	1,430	-	-	1,430	-	-	660	770	770			
1	4031311015	King - Dundurn to Longwood	510	-	-	510	-	-	51	459	459			
1	4031311015	King - Longwood to Forsyth	920	-	-	920	-	-	100	820	820			
3	4031311015	King - Main to Sherman	600	-	-	600	-	-	60	540	540			
3	4031311015	King - Wentworth to Wellington	500	-	-	500	-	-	50	450	450			
3, 4	4031311015	Main - King to Kenilworth (LRT)	710	-	-	710	-	-	80	630	630			
8	4031311015	Upper Paradise - Stone Church to Mohawk	1,200	-	-	1,200	-	-	120	1,080	1,080			
7	4031311016	Asset Preservation - Inch Park Neighbourhood	1,750	-	-	1,750	-	-	180	1,570	1,570			
13	4031311016	Asset Preservation - Turnball Neighbourhood	2,300	-	-	2,300	-	-	230	2,070	2,070			
Sub-Total Roads			102,840	-	2,671	100,169	23,784	2,700	25,185	48,500	30,049	-	18,451	-
Transit Services														
City Wide	5300583504	Fare Cards-System Enhancement	200	-	-	200	-	200	-	-				
City Wide	5301083001	Transit Hybrid Bus Battery Replacement	203	-	-	203	-	203	-	-				
City Wide	5301183002	Fund Transit Reserve Shortfall- Re Cancellation of Ontario Bus Replacement Program	3,700	-	-	3,700	-	-	-	3,700	3,000		700	
City Wide	5301349001	Rubber Faced Street Curbs	175	-	-	175	-	175	-	-				
City Wide	5301351500	Replace Transit Fleet Bus Hoists	360	-	-	360	-	360	-	-				
City Wide	5301355100	Rapid Transit Studies	315	-	-	315	-	315	-	-				
City Wide	5301355820	Transportation Demand Management Programs	200	-	100	100	-	100	-	-				
City Wide	5301383100	HSR Bus Replacement Program	9,138	-	-	9,138	-	9,138	-	-				
City Wide	5301383503	Nonrevenue Vehicle Replace Program	85	-	-	85	-	85	-	-				
City Wide	5301383603	Automated Vehicle Monitoring	220	-	-	220	-	220	-	-				
City Wide	5301384001	Rapid Transit - Quick Wins	9,600	-	-	9,600	-	9,600	-	-				
City Wide	5301384002	Mobility Programs	150	-	-	150	-	150	-	-				
City Wide	5301384004	Mobility Programs - Pedestrian	50	-	-	50	-	50	-	-				
City Wide	5301385901	Conventional Transit - Bus Stop Landing Pad Program	73	-	-	73	-	73	-	-				
City Wide	5301385905	Bus Shelter/Bench Refurbishment & Replacement Program	100	-	-	100	-	100	-	-				
City Wide	5311382100	ATS - Vehicle Replacement Program	1,924	-	-	1,924	-	1,924	-	-				
Sub-Total Transit Services			26,493	-	100	26,393	-	22,693	-	3,700	3,000	-	700	-

2013 TAX CAPITAL BUDGET & FINANCING PLAN (0.5% LEVY INCREASE)
(\$ 000's)

			Project Specific Revenues						Financing Sources				
			Gross	External	Net	Dev	From	Internal	Funding	Federal	Reserves	From	
			Costs	Subsidies	Costs	Charges	Reserves	Revenues	Required	Gas	Future Fund	Operating	Debt
										Tax	Dividends	Levy	
<u>Waste Management</u>													
City Wide	5120594528	SWMMP-Green Cart Implementation	150	-	-	150	-	-	-	150		150	
City Wide	5120991101	Glanbrook Landfill-Stage 3 Development	800	-	-	800	-	-	-	800		800	
City Wide	5121090100	CCF Rolling Stock Replacement	670	-	-	670	-	670	-	-		-	
City Wide	5121349001	Backflow Prevention Replacement at the RRC and Transfer Station/CRCs	350	-	-	350	-	-	-	350		350	
City Wide	5121349002	CCF Air Handling/Odour Control System Cooling Upgrade	700	-	-	700	-	-	-	700		700	
City Wide	5121355137	Waste Management R & D Program	100	-	-	100	-	-	-	100		100	
City Wide	5121357001	GPS System for Waste Collection Operations - Curbside Route Management and Record Keeping System	85	-	-	85	-	-	-	85		85	
City Wide	5121390200	Diversion Container Replacement Program	700	-	-	700	-	-	-	700		700	
City Wide	5121390412	MRF Roof Replacement & Repair Program	1,125	-	-	1,125	-	-	-	1,125		1,125	
City Wide	5121390520	Streetscape Litter Container (New & Replacement) Program	70	-	-	70	-	-	-	70		70	
City Wide	5121391000	Glanbrook Landfill Capital Improvement Program	275	-	-	275	-	-	-	275		275	
City Wide	5121392000	Closed Landfill Maintenance & Capital Improvement Program	430	-	-	430	-	-	-	430		430	
City Wide	5121393000	Maintenance & Capital Improvements to the Resource Recovery Centre (RRC) Program	590	-	-	590	-	-	-	590		590	
City Wide	5121394000	Transfer Station/CRC Maintenance & Capital Improvement Program	450	-	-	450	-	-	-	450		450	
Sub-Total Waste Management			6,495	-	-	6,495	-	670	-	5,825	-	5,825	-
<u>West Harbour & Waterfront Strategic Initiatives</u>													
City Wide	4241306301	Unallocated Waterfront Projects	1,000	-	-	1,000	-	-	-	1,000			1,000
City Wide	4401356800	West Harbour Development	2,545	-	-	2,545	-	1,000	680	865			865
City Wide	4401356801	Confederation Park - Sports Park Development	2,172	-	-	2,172	-	1,000	285	887			887
City Wide	4901355303	Piers 5, 6, 7, and 8 Parking and Traffic Study	100	-	-	100	-	-	-	100		100	
City Wide	8201355301	Real Estate Development Implementation Plan for the City of Hamilton owned "Barton-Tiffany" lands	100	-	-	100	-	-	-	100		100	
City Wide	8201355302	Urban Design and Development Concept Study for the lands of Piers 5, 6, 7, and 8 - "Setting Sail"	300	-	-	300	-	-	-	300		300	
City Wide	8201355880	Implementation of Components of Setting Sail	429	-	-	429	-	-	-	429			429
Sub-Total West Harbour & Waterfront Strategic Initiatives			6,646	-	-	6,646	-	2,000	965	3,681	-	-	500
Total Public Works Tax			165,849	-	2,811	163,038	25,879	35,603	26,375	75,181	33,049	12,125	23,007
GRAND TOTAL			252,235	39	21,605	230,591	34,591	67,530	28,613	99,857	33,049	18,584	41,224

Discretionary Tax Supported Net Capital Funding Forecast 2013 - 2022

(\$000's)

Assumptions: 0.5% Levy Increase for Capital Annually 2013 - 2022

5.0% Cost of Borrowing on External Debt

Sources of Funding (Net)	2012 Approved	2013 Proposed	2014 Forecast	2015 Forecast	2016 Forecast	2017 Forecast	2018 Forecast	2019 Forecast	2020 Forecast	2021 Forecast	2022 Forecast	Totals 2013 - 2022
Contribution from Operating	35,483	41,224	38,746	42,059	45,078	54,441	67,723	69,650	76,049	79,679	85,921	600,570
External Debt	8,000	7,000	6,000	5,000	-	-	-	-	-	-	-	18,000
Hydro Dividends (\$2M)	2,000	2,000	2,000	2,000	2,000	2,000	2,000	2,000	2,000	2,000	2,000	20,000
Federal Gas Tax - Roads	27,955	27,955	27,955	27,955	27,955	27,955	27,955	27,955	27,955	27,955	27,955	279,550
Federal Gas Tax - Transit	3,000	3,000	3,000	3,000	3,000	3,000	3,000	3,000	3,000	3,000	3,000	30,000
Total Financing Plan - Discretionary	76,438	81,179	77,701	80,014	78,033	87,396	100,678	102,605	109,004	112,634	118,876	948,120
Previous Yrs. Capital Financing Surplus	7,753	7,000	2,000	2,000	2,000	2,000	2,000	2,000	2,000	2,000	2,000	25,000
Unallocated Capital Reserve	2,434	3,259	1,805	1,026	1,026	1,000	1,000	1,000	1,000	1,000	1,000	13,116
HRPI Dividend				250	250	250	250	250	250	250	250	2,000
Unallocated Capital Reserve (2011 Parked/Council Strategic)	1,421											-
WIP Funding Interest	500	500	500	500	500	500	500	500	500	500	500	5,000
2011 OMPF Reconciliation	4,076											-
WIP Funding (Favourable Road Tenders) (Fed. Gas Tax)		2,094	4,916									7,010
External Debt - Waste Mgmt.			2,902	2,496	5,018	4,486	6,455	27,320	14,653	-	-	63,330
HFF - to fund Waste	7,030	5,825	3,252									9,077
Total Funding (Net)	99,652	99,857	93,076	86,286	86,827	95,632	110,883	133,675	127,407	116,384	122,626	1,072,653

Expenditures (net)	2012 Approved	2013 Proposed	2014 Forecast	2015 Forecast	2016 Forecast	2017 Forecast	2018 Forecast	2019 Forecast	2020 Forecast	2021 Forecast	2022 Forecast	Totals 2013 - 2022
Roads	51,220	48,500	48,500	40,705	39,339	45,913	52,283	53,388	55,387	59,114	65,285	508,414
Corporate Facilities	5,113	4,880	4,583	4,281	4,137	4,828	5,498	5,614	5,825	6,217	7,076	52,939
Recreation Facilities	6,365	5,164	3,516	3,141	5,130	5,987	6,818	6,962	7,222	7,708	8,774	60,422
Pan Am - Ivor Wynne Renovations		2,166	2,167	2,167								6,500
Cultural Facilities	1,899	1,208	1,702	1,590	1,537	1,793	2,042	2,085	2,163	2,309	2,628	19,057
Park Development (New/Expansion)	3,616	3,451	3,241	3,027	2,926	3,415	3,888	3,971	4,119	4,396	5,004	37,438
Hamilton Downtown	2,215	2,114	1,986	1,854	1,792	2,092	2,382	2,432	2,523	2,693	3,065	22,933
Suburban Downtowns (B.I.A.s)	250	239	224	209	202	236	269	275	285	304	346	2,589
Forestry	1,500	1,432	1,345	1,256	1,214	1,416	1,613	1,647	1,709	1,824	2,076	15,532
Park's Operations	1,270	1,212	1,138	1,063	1,028	1,199	1,366	1,395	1,447	1,544	1,758	13,150
City Housing Hamilton		500	2,241	2,093	2,023	2,361	2,688	2,745	2,848	3,040	3,460	23,999
Housing Services	2,500	500										500
Public Art	191	182	171	160	155	180	205	210	218	232	264	1,977
Waterfront Initiatives		3,681										3,681
Block Funding Total	76,139	75,229	70,814	61,546	59,483	69,420	79,052	80,724	83,746	89,381	99,736	769,131
Major Capital Initiatives												
Ash Borer		2,500	2,500	2,500	2,500	2,500	2,500	2,500	2,500	2,500	2,500	25,000
Randle Reef		300	300	300	300	300	300	300	300	300	300	3,000
DC exemptions		-	-	-	-	2,500	2,500	2,500	2,500	2,500	2,500	15,000
Lodges	1,670	3,335	500	500	500	500	500	500	500	500	500	7,835
Community Services - Other	100	95	90	84	81	94	108	110	114	122	138	1,036
Corporate Projects	100	-	90	84	81	94	108	110	114	122	138	941
Fire / EMS	540	1,050	1,000	2,000	2,000	2,000	2,000	2,000	2,000	2,000	2,000	18,050
Information Systems	544	500	500	500	500	500	500	500	500	500	500	5,000
Public Health - Long Term Accomodation (re Health Campus)	2,284	779	70	65	63	74	84	86	89	95	108	1,513
Pan Am Special Events & Programming	340	604	710	710								2,024
Parking / Animal Control	260	100										100
Planning / Development	130	340	130	130	130	130	130	130	130	130	130	1,510
Hamilton Conservation Authority	2,000	2,000	2,000	2,000	2,000	2,000	2,000	2,000	2,000	2,000	2,000	20,000
Economic Development Initiatives	2,000	2,000	2,000	5,000	5,000	5,000	5,000	5,000	5,000	5,000	5,000	44,000
Council Strategic Capital	1,250	-	2,000	3,000	3,000	3,000	3,000	3,000	3,000	3,000	3,000	26,000
Transit (FGT)	3,700	3,700	3,700	3,700	3,700	3,700	3,700	3,700	3,700	3,700	3,700	37,000
Waste Management	7,030	5,825	6,154	2,496	5,018	4,486	6,455	27,320	18,943	3,729	2,637	83,063
Parkland Acquisition		1,500										1,500
Unallocated	1,565		518	1,671	2,471	(666)	2,946	3,195	2,271	805	(2,261)	10,950
Total Expenditures (Net)	99,652	99,857	93,076	86,286	86,827	95,632	110,883	133,675	127,407	116,384	122,626	1,072,653

**2013 CAPITAL BUDGET
OPERATING BUDGET & FTE IMPACT FOR PROJECTS
INCLUDED IN THE FINANCING PLAN**

	<u>2013</u>	<u>FTE's</u>
<u>Emergency Services</u>		
EMS (Emergency Medical Services)		
7641357301 Kronos Scheduling Software	15.0	0.0
7641351304 Emergency Response Vehicle	12.5	0.0
Total Emergency Services	27.5	0.0
<u>Public Health</u>		
6771241201 Accommodations - Health Campus	387.0	0.0
6771357302 PHS Information Management System Development - Performance Management	2.5	0.0
Total Public Health	389.5	0.0
<u>Planning & Economic Development</u>		
Growth Management		
4141351100 Growth Management Inspection Vehicles	23.2	0.0
Sub-Total Growth Management	23.2	0.0
Parking By-Law Services		
2110157019 Amanda Hansen Review	5.0	0.0
Sub-Total Parking By-Law Services	5.0	0.0
Total Planning & Economic Development	28.2	0.0
<u>Council Initiatives</u>		
Area Rating Special Capital Reinvestment		
4241309108 Main/Pearl Ped Signal	5.0	0.0
4241309111 W1 Drinking Fountains	9.0	0.0
Total Council Initiatives	14.0	0.0
<u>Corporate Services</u>		
Finance		
2051357301 Accounts Payable Automated Workflow	54.0	(1.0)
Sub-Total Finance	54.0	(1.0)
Information Services		
3501357301 IS Process Audit Improvements	297.0	2.0
3501357305 IS Security Improvements	22.0	0.0
Sub-Total Information Services	319.0	2.0
Total Corporate Services	373.0	1.0

Public Works**Forestry & Horticulture**

4451351010 Horticulture Vehicle Acquisition for Roundabout Maintenance	7.0	0.0
Sub-Total Forestry & Horticulture	7.0	0.0

O & M - Parks & Cemeteries

4401349002 Marina Pier and Dock Repair/Replacement Program	1.0	0.0
4401349101 Park Pathway Resurfacing Program	2.0	0.0
4401349104 Park Sports/Security Lighting Upgrade Program	14.0	0.1
4401349612 Cemetery ID Sign Program	2.0	0.0
4401352100 CSA Safety Material Replacement Program	12.0	0.1
4401352600 Playground Lifecycle Replacement Program	10.0	0.1
Sub-Total O & M - Parks & Cemeteries	41.0	0.3

Open Space Development

4401056090 Johnson Tew Park	22.0	0.0
4401056127 Churchill Park Master Plan Implementation	55.0	0.7
4400656511 de Lottinville Park	13.0	0.0
4400756200 Chedoke Waterfall Development - Upper Viewing Deck	12.0	0.0
4401256912 Kerns Road - Waterdown South Link	30.0	0.0
4401256210 Chappel Estates Proposed Park	14.0	0.0
Sub-Total Open Space Development	146.0	0.7

Roads

4031219101 Sanatorium - Redfern to Rice/Chedmac	5.0	0.0
4031380382 RR 56 - Southbrook to Binbrook Rd	12.0	0.0
4031255216 Fruitland Rd Gateway Feature and Enhanced Pedestrian Crossings	11.0	0.1
4031380377 Arvin Avenue - McNeilly Road to 350m westerly	7.0	0.0
4031380382 RHBP - Twenty Road (future Dartnall Road to Glover Road)	13.0	0.0
4031280288 Mountain Brow Road - Waterdown	21.0	0.0
4041314008 New Traffic Signal Installation Program	15.0	0.0
4041320016 Traffic Signal Communications System Modernization Program	174.0	2.0
4031380391 North Service Road/Green Road Intersection	5.0	0.0
Sub-Total Roads	263.0	2.1

Transit Services

5301349001 Rubber Faced Street Curbs	52.0	0.0
Sub-Total Transit Services	52.0	0.0

Waste Management

5121349001 Backflow Preventer Replacement at the RRC and Transfer Station/CRCs	2.5	0.0
Sub-Total Waste Management	2.5	0.0

Total Public Works

	511.5	3.1
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Grand Total

	1,343.7	4.1
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Hamilton Waterfront Trust

2013 Hamilton Waterfront Projects

A. Pier 8 Development

1. Ice Rink Lighting
 - Foundations are in place
 - 12 lights in total
 - Aluminum poles 9 m tall
 - \$ 55,000

2. Stage / Ice Rink Sound System
 - Speakers mounted on stage roof
 - Speakers mounted on 6 ice rink light poles
 - System operated from Mechanical Building
 - \$ 40,000

3. Winter Light Display
 - Setup organization (volunteer) to operate/manage winter waterfront light display
 - Increase the number of light displays from 7 in 2008/9
 - Improve infrastructure to facilitate light display
 - \$ 70,000

4. Site Improvements
 - Replace and add new signage
 - Replace & add new site furniture (benches & receptacles)
 - \$ 40,000

5. Engineering Design for Sewage System (Pier 7 & 8)
 - \$ 150,000

6. Construction of Sewage Station and connection to existing Sewers on pier 8
 - \$1,500,000

7. Site Servicing & Parking Road Improvements for New Commercial Buildings on Pier 8
 - Proposed construction of 3 separate buildings (120,000 sqft of commercial space) on HWT lands
 - Phase 1 = \$1,000,000 in 2013
 - Phase 2 = \$ 1,500,000 in 2014