

CITY OF HAMILTON

CORPORATE SERVICES DEPARTMENT
Financial Planning & Policy Division

TO: Mayor and Members General Issues Committee	WARD(S) AFFECTED: CITY WIDE
COMMITTEE DATE: November 28, 2013	
SUBJECT/REPORT NO: 2014 Tax Supported Capital Budget (FCS13096) (City Wide)	
SUBMITTED BY: Mike Zegarac Acting General Manager Finance & Corporate Services	PREPARED BY: Joe Spiler (905) 546-2424 ext. 4519 Charlie Elliott (905) 546-2424 ext. 2162
SIGNATURE:	

RECOMMENDATION

- (a) That the 2014 Tax Supported Capital Levy in the amount of \$93,777,000, be approved;
- (b) That the 2014 Tax Capital Budget & Financing Plan in the amount of \$288,013,000 attached as Appendix "A" to Report FCS13096, be approved;
- (c) That the Tax Supported Discretionary Net Capital Funding Forecast 2014 – 2023 attached as Appendix "B" to Report FCS13096, which assumes a 0.5% levy increase in each year from 2014 to 2023 be approved, in principle, and re-visited by Council each budget year;

- (d) That the operating and FTE impacts of the 2014 capital budget, estimated to be \$1,831,900 and 13.13 FTE's, attached as Appendix "C" to Report FCS13096, be incorporated into the 2015 Tax Supported base Operating Budget;
- (e) That staff investigate options to mitigate the financial impact identified in Recommendation (d) during the 2015 tax supported operating budget process.

EXECUTIVE SUMMARY

This report provides the recommendations required to approve the 2014 Tax Supported Capital Budget. The complete details of the capital budget are provided in the "2014 Tax Supported Capital Budget" books 1 and 2 which are distributed under separate cover.

The recommendations in Report FCS13096 and the table below reflect a 0.5% (\$3,600,000) levy increase. The recommended 0.5% capital levy increase represents an increase of \$15 for an average assessed household. The recommended 2014 Tax Supported Capital Levy of \$93,777,000 and associated split in contribution and debt charges is reflected in Table 1 below:

Table 1

CAPITAL BUDGET IMPACT ON OPERATING BUDGET				
(\$000's)	0.5% Levy Increase			
	2013	2014	CHANGE	
	APPROVED	PROPOSED	\$	%
Debt Charges	48,153	48,090	(63)	-0.1%
Transfer from Operating	42,024	45,687	3,663	8.7%
Total Impact	90,177	93,777	3,600	4.0%
Impact on Average Residential Property Tax 0.5% (\$15)				

Table 2 of Report FCS13096 provides a summary of the proposed 2014 Capital Budget by program area, and a comparison to the approved 2013 Capital Budget.

Table 2

2014 PROPOSED TAX SUPPORTED CAPITAL BUDGET (\$000's)				
	2013		2014 PROPOSED	
	GROSS	NET	GROSS	NET
Proposed Block Funding	\$	\$	\$	\$
Recreation Program	7,294	5,164	7,740	5,100
Tourism & Culture Program	1,812	1,208	1,874	1,774
Public Art Program	182	182	171	171
Urban Renewal	2,353	2,353	2,671	2,210
Fleet and Facilities – Corporate Buildings	5,690	4,880	5,417	4,583
Forestry Maintenance (Includes Tree Planting)	1,492	1,432	1,371	1,345
Open Space Development	6,301	3,451	9,741	3,317
Housing	1,000	1,000	1,071	1,071
Parks & Cemeteries	2,002	1,212	1,408	1,138
Public Health/Community Services	169	169	645	475
Area Rating (Wards 1-8)	0	0	1,300	0
West Harbour/Confederation Park/Randle Reef	6,646	3,681	11,910	3,758
Roads	102,840	48,500	98,750	48,500
Total Block Funding	137,781	73,232	144,069	73,442
Special Levies & Boards				
HECFI Renovations & Replacements	1,200	0	1,200	0
Police Services	300	0	430	430
Hamilton Public Library	3,500	0	200	0
H.C.A\Confederation Park\Westfield	2,000	2,000	2,000	2,000
Total Special Levies & Boards	7,000	2,000	3,830	2,430
Other Major Projects				
Parkland Acquisition	3,645	1,800	3,500	3,500
Pan Am Games	39,195	2,770	69,133	2,783
Provincial Offences Administration Building	0	0	3,000	0
McMaster Health Campus Proposal - City's Contribution	0	0	9,000	0
Long term Accommodations- McMaster Health Campus	1,974	705	0	0
Economic Development Initiatives	2,000	2,000	0	0
Corporate Services	3,048	500	2,570	1,770
Lodges	3,335	3,335	1,723	1,723
Emerald Ash Borer Program	2,500	2,500	1,600	1,600
Transit Services	26,493	3,700	15,826	3,700
Corporate Fleet Services	5,390	0	6,576	0
Hamilton Emergency Services	6,675	1,050	4,061	950
Planning & Development	5,743	440	5,775	410
Waste Management	6,495	5,825	5,478	4,378
Stadium Precinct	0	0	11,000	0
Total Other Major Projects	106,493	24,625	139,242	20,814
Unallocated	1,436	0	872	872
Total Affordable Projects	252,710	99,857	288,013	97,558

OUR Vision: To be the best place in Canada to raise a child, promote innovation, engage citizens and provide diverse economic opportunities.

OUR Mission: WE provide quality public service that contribute to a healthy, safe and prosperous community, in a sustainable manner.

OUR Values: Accountability, Cost Consciousness, Equity, Excellence, Honesty, Innovation, Leadership, Respect and Teamwork

The 2014 Capital Budget provides \$288.0 million in funding compared to \$252.7 million in 2013. The proposed 2014 Capital Budget supports the following capital priorities.

**Capital Priorities
(\$000's)**

	2014	
	Gross	Net
Roads	98,750	48,500
West Harbour/Waterfront	11,910	3,758
Transit Services	15,826	3,700
Parkland Acquisition	3,500	3,500
Pan Am Games	69,133	2,783
McMaster Health Campus Contribution	9,000	-
Stadium Precinct	11,000	-

Alternatives for Consideration – “Not Applicable”

FINANCIAL / STAFFING / LEGAL IMPLICATIONS (for Recommendation(s) only)

Financial: The 2014 Capital Levy of \$93,777,000 will be incorporated into the 2014 Tax Operating Budget, representing a \$3,600,000 increase from 2013 and a 0.5% tax impact on an average residential property.

Some capital projects, especially those that provide new or expanded services, have an impact on operating costs on an ongoing basis once the projects have been completed. The estimated operating impact of the recommended 2014 capital projects is \$1.832 million, which is being recommended to be incorporated into the 2015 operating budget next year for Council’s consideration. Staff are also recommending options be investigated to identify savings/efficiencies in an effort to off-set the \$1.832 million impact during the 2015 budget process.

A summary of the Operating Impacts of Capital by project are attached as Appendix “C” to FCS13096. The operating costs, by project, are also identified on the “2014 – 2023 Capital Budget Project Lists” and the “Capital Budget Project Detail Sheets” included in the 2014 Tax Supported Capital Budget Book 2.

The Discretionary Tax Supported Net Capital Funding Forecast 2014 – 2023, attached as Appendix “B” to Report FCS13096, provides a forecast of discretionary capital funding for years 2015 to 2023. The forecast assumes a 0.5% (\$3.6 million) levy

increase for capital annually and provides a total of \$1.105 billion in discretionary funding for the period 2014 to 2023.

Staffing: N/A

Legal: N/A

HISTORICAL BACKGROUND (Chronology of events)

The City of Hamilton employs a hybrid Capital Block Funding Prioritization methodology which over the years has evolved, aligning with the City's Corporate Strategic Plan. This has been accomplished by senior staff in all program areas endorsing a corporate Capital funding program focused on financial sustainability. This process ensures stable long-term capital funding for hard infrastructure program areas (roads, facilities) which facilitates effective costing and priority planning outcomes. In addition, the taxpayer represented by Council, provides input for the Capital Program through various earlier workshops and often through the Capital Budget Planning Process.

The process for the 2014 Capital Budget was as follows:

Staff met to determine the discretionary funding available from the most current information available (Discretionary funds are those funds whose use could be directed to any Capital program area). This would not include specific use reserve funds (DC's, Fleet, Transit, etc.) or any other specific use funding. Staff met in the third quarter of 2013 to determine needs and create funding strategies based on those needs versus financial constraints. Quantitative Block Funding strategies were based on historical funding averages, masterplan requirements and subsidy eligibility. Capital projects receiving significant subsidy and/or approved by Council prior to Capital Budget deadlines receive priority in the Block-Funding process.

- Staff presented draft 2014 Capital Budget information to Councillors during one-on-one ward capital sessions in July/August.
- GIC Tax-Supported Capital Budget workshops were conducted September 13 and October 18. As a result of these workshops, staff modified their original draft 2014 Capital Budget to the proposed draft presented in the Executive Summary of Report FCS13096.

The 2014 Capital Budget and Financing Plan, as presented in Report FCS13096, reflects all of the proposed revisions and Councillor's input during the Capital Budget workshops on September 13 and October 18, 2013.

POLICY IMPLICATIONS/LEGISLATED REQUIREMENTS

N/A

RELEVANT CONSULTATION

The 2014 Capital Budget is based on submissions and consultation with all departments. Staff also consulted with Councillors via one-on-one ward capital sessions and capital budget GIC workshops.

ANALYSIS / RATIONALE FOR RECOMMENDATION

(include Performance Measurement/Benchmarking Data, if applicable)

Staff are recommending a 2014 Capital Levy of \$93.777 million which represents an increase of \$3.60 million over the 2013 Capital Levy of \$90.177 million. The increase of \$3.60 million represents a 0.5% increase to the City's 2013 Tax Levy which equates to an increase of \$15 on an average residential property.

ALTERNATIVES FOR CONSIDERATION

(include Financial, Staffing, Legal and Policy Implications and pros and cons for each alternative)

One of the alternative methods to increase our investment in capital is to add an additional 0.5% increase in the 2014 Capital Levy. The additional funds generated by the increase in the Capital Levy of \$3.6 million would bring the total tax capital levy to a 1% increase or an additional tax levy of \$7.2 million. The tax impact of the Capital Levy of 1% represents an increase of \$30 on an average residential property.

The additional capital investment is required for existing asset rehabilitation of aging infrastructure and new projects that increase the City's assessment base.

Some the key capital priorities to consider for use of these additional funds include:

- Debt financing directed towards a pre-commitment for West Harbour development-ready capital requirements of approximately \$39 million for the years 2015-2017.
- Existing infrastructure rehabilitation (i.e. local roads, housing,...etc).
- Funding for Council's Strategic Capital reserve.
- Parkland Acquisition

ALIGNMENT TO THE 2012 – 2015 STRATEGIC PLAN:

Strategic Priority #1

A Prosperous & Healthy Community

WE enhance our image, economy and well-being by demonstrating that Hamilton is a great place to live, work, play and learn.

Strategic Objective

- 1.1 Continue to grow the non-residential tax base.
- 1.2 Continue to prioritize capital infrastructure projects to support managed growth and optimize community benefit.
- 1.3 Promote economic opportunities with a focus on Hamilton's downtown core, all downtown areas and waterfronts.
- 1.4 Improve the City's transportation system to support multi-modal mobility and encourage inter-regional connections.
- 1.5 Support the development and implementation of neighbourhood and City wide strategies that will improve the health and well-being of residents.
- 1.6 Enhance Overall Sustainability (financial, economic, social and environmental).

Strategic Priority #2

Valued & Sustainable Services

WE deliver high quality services that meet citizen needs and expectations, in a cost effective and responsible manner.

Strategic Objective

- 2.1 Implement processes to improve services, leverage technology and validate cost effectiveness and efficiencies across the Corporation.
- 2.2 Improve the City's approach to engaging and informing citizens and stakeholders.
- 2.3 Enhance customer service satisfaction.

Strategic Priority #3

Leadership & Governance

WE work together to ensure we are a government that is respectful towards each other and that the community has confidence and trust in.

Strategic Objective

- 3.1 Engage in a range of inter-governmental relations (IGR) work that will advance partnerships and projects that benefit the City of Hamilton.
- 3.4 Enhance opportunities for administrative and operational efficiencies.

APPENDICES / SCHEDULES

Appendix "A" to Report FCS13096 - 2014 Tax Capital Budget & Financing Plan

Appendix "B" to Report FCS13096 - Tax Supported Discretionary Net Capital Funding Forecast 2014 - 2023

Appendix "C" to Report FCS13096 - Operating & FTE Impact of the 2014 Capital Budget

Appendix "A" to Report FCS13096 Page 1 of 14

2014 DRAFT TAX CAPITAL BUDGET & FINANCING PLAN (0.5% LEVY INCREASE)
(\$ 000's)

			<u>Project Specific Revenues</u>					<u>Financing Sources</u>					
			<u>Gross</u>	<u>External</u>	<u>Net</u>	<u>Dev.</u>	<u>From</u>	<u>Internal</u>	<u>Funding</u>	<u>Federal</u>	<u>Reserves</u>	<u>From</u>	
			<u>Costs</u>	<u>Subsidies</u>	<u>Costs</u>	<u>Charges</u>	<u>Reserves</u>	<u>Revenues</u>	<u>Required</u>	<u>Gas</u>	<u>Future Fund</u>	<u>Operating</u>	<u>Debt</u>
										<u>Tax</u>	<u>Dividends</u>	<u>Levy</u>	
<u>Community & Emergency Services</u>													
<u>Housing Services</u>													
City Wide	6731441302	Social Housing Capital Repairs and Regeneration	500	-	-	500	-	-	-	500		500	
		Sub-Total Housing Services	500	-	-	500	-	-	-	500	-	-	500
<u>Hamilton Fire Department</u>													
City Wide	7401451403	Replacement and standardization of Dept. Working Uniforms	375	-	-	375	-	-	-	375		375	
City Wide	7401451600	Annual Fire Equipment Replacement	886	-	-	886	-	886	-	-		-	
City Wide	7401451401	Rehabilitation Vehicle	250	-	-	250	-	-	-	250		250	
City Wide	7401451402	Command Unit Upgrade	100	-	-	100	-	-	-	100		100	
City Wide	7401451601	Annual Fire Vehicle Replacement	1,105	-	-	1,105	-	1,105	-	-		-	
		Sub-Total Hamilton Fire Department	2,716	-	-	2,716	-	1,991	-	725	-	-	725
<u>Long Term Care Homes</u>													
City Wide	6301341301	Macassa Lodge - Replacements and Refurbishments	600	-	-	600	-	-	-	600		600	
City Wide	6301441405	Wentworth Lodge - Resident Home Area Renovations	250	-	-	250	-	-	-	250		250	
City Wide	6301451304	Macassa Lodge & Wentworth Lodge - Lift Replacement	45	-	-	45	-	-	-	45		45	
City Wide	6301451403	Macassa Lodge - Replacement of Dietary Servery Areas	570	-	-	570	-	-	-	570		570	
City Wide	6301451406	Wentworth Lodge - Recirculating Lines / Wanderguard system	75	-	-	75	-	-	-	75		75	
City Wide	6301451407	ML & WL - Tub & Shower Chair Replacement	183	-	-	183	-	-	-	183		183	
		Sub-Total Long Term Care Homes	1,723	-	-	1,723	-	-	-	1,723	-	-	1,723
<u>Other Divisions</u>													
City Wide	6501441100	2255 Barton St.-Space Reduction & Leasehold Improvements	90	-	-	90	-	-	-	90		90	
		Sub-Total Other Divisions	90	-	-	90	-	-	-	90	-	-	90
<u>Paramedic Services</u>													
City Wide	7641451101	Annual Paramedic Service Equipment Replacement	18	-	-	18	-	18	-	-		-	
City Wide	7641451401	Stretcher Replacement	225	-	-	225	-	-	-	225		225	
City Wide	7641451100	Annual Paramedic Service Vehicle Replacement	1,102	-	-	1,102	-	1,102	-	-		-	
		Sub-Total Paramedic Services	1,345	-	-	1,345	-	1,120	-	225	-	-	225
		Total Community & Emergency Services	6,374	-	-	6,374	-	3,111	-	3,263	-	-	3,263

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2014 DRAFT TAX CAPITAL BUDGET & FINANCING PLAN (0.5% LEVY INCREASE)
(\$ 000's)

			Project Specific Revenues							Financing Sources				
			Gross	External		Net	Dev.	From	Internal	Funding	Federal	Reserves	From	
			Costs	Subsidies	Revenues	Costs	Charges	Reserves	Revenues	Required	Gas	Future Fund	Operating	Debt
											Tax	Dividends	Levy	
Public Health														
Health Protection														
City Wide	6771455100	Community Climate Change Action Plan	140	-	-	140	-	-	-	140				140
City Wide	6771457100	Hamilton Airshed Modelling System	250	-	125	125	-	-	-	125				125
City Wide	6771457401	Neighbourhood Mobile Air Monitoring	95	-	-	95	-	-	45	50				50
Sub-Total Health Protection			485	-	125	360	-	-	45	315	-	-	315	-
Public Health														
City Wide	6771457200	Time/Inventory Management	70	-	-	70	-	-	-	70				70
Sub-Total Public Health			70	-	-	70	-	-	-	70	-	-	70	-
Total Public Health			555	-	125	430	-	-	45	385	-	-	385	-
Planning & Economic Development														
Growth Management														
City Wide	8121457600	AMANDA Implementation	350	-	-	350	-	350	-	-				
City Wide	4141446100	City Share of Servicing Costs under Subdivision Agreements	3,000	-	-	3,000	3,000	-	-	-				
City Wide	3620604600	AEGD (Phase 3, OMB)	700	-	-	700	700	-	-	-				
Sub-Total Growth Management			4,050	-	-	4,050	3,700	350	-	-	-	-	-	-
Parking By-Law Services														
City Wide	4901457100	Administrative Monetary Penalties-New Process Implement	150	-	-	150	-	150	-	-				
City Wide	4901251104	Pay and Display Replacement	150	-	-	150	-	150	-	-				
City Wide	4901445100	Parking Lots - Surface Repairs	100	-	-	100	-	100	-	-				
City Wide	4901451101	Pay on Foot Upgrade-Convention Centre Parking Garage)	200	-	-	200	-	200	-	-				
Sub-Total Parking By-Law Services			600	-	-	600	-	600	-	-	-	-	-	-
Planning Services														
City Wide	8121459100	Natural Areas Acquisition Fund	300	-	-	300	-	-	-	300				300
City Wide	8121255620	Part IV Designation of Properties under Ontario Heritage Act	60	-	-	60	-	-	-	60				60
City Wide	8121355605	Elfrida Urban Boundary Expansion - Background Studies	500	-	-	500	450	-	-	50				50
City Wide	8141355500	City Wide Employment Survey	60	-	-	60	54	6	-	-				
11, 12, 13, 14, 15	8141355510	Implementation of the Greater Golden Horseshoe Food and Farming Action Plan	30	-	-	30	-	-	30	-				
City Wide	8101355100	Comprehensive Zoning By-Law	550	-	-	550	550	-	-	-				
City Wide	8141459900	Retail Commercial Land Inventory Update	225	-	-	225	-	-	225	-				
Sub-Total Planning Services			1,725	-	-	1,725	1,054	6	255	410	-	-	410	-

2014 DRAFT TAX CAPITAL BUDGET & FINANCING PLAN (0.5% LEVY INCREASE)
(\$ 000's)

			Project Specific Revenues					Financing Sources					
			Gross	External	Net	Dev.	From	Internal	Funding	Federal	Reserves	From	
			Costs	Subsidies	Costs	Charges	Reserves	Revenues	Required	Gas	Future Fund	Operating	Debt
				Revenues						Tax	Dividends	Levy	
Public Art													
City Wide	7101058705	Public Art	171	-	-	171	-	-	-	171			171
		Sub-Total Public Art	171	-	-	171	-	-	-	171	-	-	171
Strategic Services													
11, 12, 13, 14, 15	8140855800	Rural and Urban Official Plan - Ontario Municipal Board Appeals	200	-	-	200	200	-	-	-			
		Sub-Total Strategic Services	200	-	-	200	200	-	-	-	-	-	-
Tourism & Culture													
8	7101058703	Auchmar Protocol Centre	122	-	-	122	-	-	-	122			122
12	7201141703	Ancaster Old Town Hall Repairs	100	-	-	100	-	-	-	100			100
City Wide	7201258705	Hamilton & Scourge Radar System	50	-	-	50	-	-	-	50			50
2	7201441705	Whitehern - Conservation	100	-	-	100	-	-	-	100			100
City Wide	7201155700	Culture Strategic Priority Projects	100	-	-	100	-	-	-	100			100
City Wide	7101058702	War of 1812 Bicentennial Commemoration	47	-	-	47	-	-	-	47			47
City Wide	7101058710	Monuments and Cenotaphs Conservation	100	-	-	100	-	-	-	100			100
City Wide	7201258704	Dundurn Renaissance - Interior Rooms	55	-	-	55	-	-	-	55			55
City Wide	7201441703	Dundurn National Historic Site - Roof	750	-	-	750	-	-	-	750			750
9	7201441704	Battlefield Gage House Exterior	325	-	-	325	-	-	-	325			325
9	7201455700	Battlefield NHS Interpretive Centre Concept Study	100	-	-	100	-	100	-	-			-
City Wide	7201455701	Sesquicentennial Strategy Development 2017	25	-	-	25	-	-	-	25			25
		Sub-Total Tourism & Culture	1,874	-	-	1,874	-	100	-	1,774	-	-	1,774
Urban Renewal - Block Funded													
2	4401056002	Gore Master Plan	683	-	-	683	-	-	133	550			550
City Wide	8201403101	Implementation of the Comprehensive Way Finding and Strategy System	250	-	-	250	-	-	-	250			250
1, 2, 3	8201203510	Hamilton Downtown Commercial Facade Property Improvement Grant Program	400	-	-	400	-	-	-	400			400
1, 2, 3, 4, 6, 7, 9, 10, 12, 13	8201441800	Hamilton Heritage Property Improvement Grant Program	250	-	-	250	-	-	-	250			250
2, 3, 4	8201403100	Implementation of Barton/Kenilworth Corridor Master Plan	250	-	-	250	-	-	-	250			250
1, 2, 3, 4, 5, 6, 7, 8	8201455100	Design & Functional Plans for International Village BIA Gateway/Maker	36	-	-	36	-	-	-	36			36
		Sub-Total Urban Renewal - Block Funded	1,869	-	-	1,869	-	-	133	1,736	-	-	1,736

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2014 DRAFT TAX CAPITAL BUDGET & FINANCING PLAN (0.5% LEVY INCREASE)
(\$ 000's)

			<u>Project Specific Revenues</u>						<u>Financing Sources</u>				
	<u>Gross</u>		<u>External</u>	<u>Net</u>	<u>Dev.</u>	<u>From</u>	<u>Internal</u>	<u>Funding</u>	<u>Federal</u>	<u>Reserves</u>	<u>From</u>		
	<u>Costs</u>		<u>Subsidies</u>	<u>Costs</u>	<u>Charges</u>	<u>Reserves</u>	<u>Revenues</u>	<u>Required</u>	<u>Tax</u>	<u>Future Fund</u>	<u>Operating</u>	<u>Levy</u>	<u>Debt</u>
<u>Police Services</u>													
City Wide	3761457401	Crime Mapping		250	-	-	250	-	-	-	250		250
City Wide	3761451402	Bomb Truck		180	-	-	180	-	-	-	180		180
Sub-Total Police Services				430	-	-	430	-	-	-	430	-	430
Total Outside Boards & Agencies				4,426	-	-	4,426	85	1,340	-	3,001	-	2,000
<u>Council Initiatives</u>													
<u>Area Rating Special Capital Reinvestment</u>													
1	3301409100	Ward 1 Capital Reinvestment		100	-	-	100	-	-	-	-		-
2	3301409200	Ward 2 Capital Reinvestment		100	-	-	100	-	-	-	-		-
3	3301409300	Ward 3 Capital Reinvestment		100	-	-	100	-	-	-	-		-
4	3301409400	Ward 4 Capital Reinvestment		100	-	-	100	-	-	-	-		-
5	3301409500	Ward 5 Capital Reinvestment		100	-	-	100	-	-	-	-		-
6	3301409600	Ward 6 Capital Reinvestment		100	-	-	100	-	-	-	-		-
7	3301409700	Ward 7 Capital Reinvestment		100	-	-	100	-	-	-	-		-
8	3301409800	Ward 8 Capital Reinvestment		100	-	-	100	-	-	-	-		-
5	4241409501	W5 - Barton & Covington - New IPS		150	-	-	150	-	-	-	-		-
6	4241409601	W6 - Burkholder & Upper Sherman - New IPS		150	-	-	150	-	-	-	-		-
7	4241409701	W7 - Howe & Upper Wellington - New Signal		200	-	-	200	-	-	-	-		-
Sub-Total Area Rating Special Capital Reinvestment				1,300	-	-	1,300	-	-	-	-	-	-
<u>Corporate Projects</u>													
City Wide	2051241200	McMaster Health Campus Proposal - City's Contribution		9,000	-	-	9,000	-	-	9,000	-		-
City Wide	3621154100	Pan-Am Games - Ivor Wynne Renovations		68,517	22,500	34,550	11,467	-	300	9,000	2,167		2,167
City Wide	3621254201	Pan Am-Special Events and Programming		616	-	-	616	-	-	-	616		616
Sub-Total Corporate Projects				78,133	22,500	34,550	21,083	-	300	18,000	2,783	-	2,783
<u>Council Strategic Projects</u>													
City Wide	2110953900	Randle Reef Rehabilitation Project		300	-	-	300	-	-	-	300		300
City Wide	2111456401	Parkland Acquisition		3,500	-	-	3,500	-	-	-	3,500		3,500
Sub-Total Council Strategic Projects				3,800	-	-	3,800	-	-	-	3,800	-	3,800
Total Council Initiatives				83,233	22,500	34,550	26,183	-	1,600	18,000	6,583	-	6,583

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2014 DRAFT TAX CAPITAL BUDGET & FINANCING PLAN (0.5% LEVY INCREASE)
(\$ 000's)

			<u>Project Specific Revenues</u>					<u>Financing Sources</u>						
			<u>Gross</u>	<u>External</u>	<u>Net</u>	<u>Dev.</u>	<u>From</u>	<u>Internal</u>	<u>Funding</u>	<u>Federal</u>	<u>Reserves</u>	<u>From</u>		
			<u>Costs</u>	<u>Subsidies</u>	<u>Revenues</u>	<u>Costs</u>	<u>Charges</u>	<u>Reserves</u>	<u>Revenues</u>	<u>Required</u>	<u>Tax</u>	<u>Future Fund</u>	<u>Operating</u>	<u>Debt</u>
												<u>Dividends</u>	<u>Levy</u>	
<u>City Manager's Office</u>														
<u>City Manager</u>														
City Wide	2051459100	Corporate Strategic Plan and Community Vision Update	250	-	-	250	-	-	-	250			250	
		Sub-Total City Manager	250	-	-	250	-	-	-	250	-	-	250	-
<u>Human Resources</u>														
City Wide	3201357301	Automated Workflow & Approvals and Employee & Manager Self Service	170	-	-	170	-	-	-	170			170	
		Sub-Total Human Resources	170	-	-	170	-	-	-	170	-	-	170	-
		Total City Manager	420	-	-	420	-	-	-	420	-	-	420	-
<u>Corporate Services</u>														
<u>City Clerk</u>														
City Wide	3521451201	Electronic Vote Equipment (New)	350	-	-	350	-	250	100	-				
		Sub-Total City Clerk	350	-	-	350	-	250	100	-	-	-	-	-
<u>Finance</u>														
City Wide	2051257201	City of Hamilton Website Redevelopment	1,350	-	-	1,350	-	-	-	1,350		500	850	
City Wide	3381355301	2014 Development Charges Background Study & Appeals	400	-	-	400	360	40	-	-				
		Sub-Total Finance	1,750	-	-	1,750	360	40	-	1,350	-	500	850	-
<u>Information Technology (IT)</u>														
City Wide	3501357302	Common Address Database (on behalf of all Departments)	50	-	-	50	-	-	50	-				
		Sub-Total Information Technology (IT)	50	-	-	50	-	-	50	-	-	-	-	-
		Total Corporate Services	2,150	-	-	2,150	360	290	150	1,350	-	500	850	-
<u>Public Works Tax</u>														
<u>West Harbour & Waterfront Strategic Initiatives</u>														
City Wide	4401356800	West Harbour Development	7,695	-	-	7,695	2,818	1,419	-	3,458				3,458
City Wide	4401356801	Confederation Park-Park Redevelopment	3,915	-	-	3,915	-	1,000	2,915	-				
		Sub-Total West Harbour & Waterfront Strategic Initiatives	11,610	-	-	11,610	2,818	2,419	2,915	3,458	-	-	-	3,458

2014 DRAFT TAX CAPITAL BUDGET & FINANCING PLAN (0.5% LEVY INCREASE)
(\$ 000's)

			Project Specific Revenues						Financing Sources					
			Gross	External	Net	Dev.	From	Internal	Funding	Federal	Reserves	From		
			Costs	Subsidies	Revenues	Costs	Charges	Reserves	Revenues	Required	Gas	Future Fund	Operating	Debt
											Tax	Dividends	Levy	
Corporate Facilities														
City Wide	3541349003	Backflow Prevention for Corporate Facilities	645	-	-	645	-	-	-	645		645		
City Wide	3541351006	Building Automated Systems (BAS)	300	-	-	300	-	300	-	-				-
City Wide	3541441910	Stoney Creek City Hall -RCMP Lease Capital Replacement	434	-	-	434	-	434	-	-				-
City Wide	3541441409	Program - Facilities Code & Legislative Compliance	900	-	-	900	-	-	-	900		28	872	
City Wide	3541441412	Program - Roof Management	591	-	-	591	-	-	-	591		591		
City Wide	3541441532	Program - Facility Capital Maintenance	470	-	-	470	-	-	-	470		470		
City Wide	3541441631	Program - Facilities Security	120	-	-	120	-	-	-	120		120		
City Wide	3541451004	HVAC, Energy Efficiency Upgrades	425	-	-	425	-	-	-	425		425		
City Wide	3541455100	Program - Facilities Asset Management/Condition Assessments	93	-	-	93	-	-	-	93		93		
City Wide	3541457001	Archibus - Facility Maintenance Management System Upgrade	50	-	-	50	-	-	-	50		50		
City Wide	3541441013	Program - Firestations Facility Upgrade	216	-	-	216	-	-	-	216		216		
2, City Wide	3541441729	Program - Copps Coliseum Lifecycle Renewal	420	-	-	420	-	-	-	420		91	329	
City Wide	3541441010	Program - Facility Upgrades to Hamilton Public Libraries	252	-	-	252	-	-	-	252		154	98	
City Wide	3541441648	Program - Parking Lot Rehabilitation	50	-	-	50	-	-	-	50		50		
City Wide	3541455001	Program Yard Capital Renewal	219	-	-	219	-	-	-	219			219	
City Wide	3541451007	Pump Station Efficiency Upgrade	100	-	-	100	-	100	-	-				-
City Wide	3541351005	Generator Blackout Testing & Repairs	132	-	-	132	-	-	-	132			132	
City Wide	3541441401	Provincial Offences Administration Offices	3,000	-	-	3,000	-	-	3,000	-				-
Sub-Total Corporate Facilities			8,417	-	-	8,417	-	834	3,000	4,583	-	2,933	1,650	-
Recreation Facilities														
12	7101454403	Spring Valley Arena - Change Room Expansion	63	-	-	63	-	-	-	63				63
City Wide	7101454536	Program - Arena Retrofits	1,263	-	-	1,263	-	-	-	1,263				1,263
7	7101454712	Lawfield Arena HVAC and Mech	195	-	-	195	-	-	-	195				195
15	7101454202	Waterdown Memorial Park Ice Loop	2,200	-	1,000	1,200	1,080	-	120	-				-
3	7101254201	Stadium Precinct Senior's Recreation\Community Centre	3,000	-	-	3,000	-	3,000	-	-				-
City Wide	7101454702	Program - Facility Capital Maintenance	300	-	-	300	-	-	-	300				300
City Wide	7101454706	Program - Golf Course Improvements	80	-	-	80	-	80	-	-				-
City Wide	7101441701	Program - Community Halls Retrofits	700	-	-	700	-	-	-	700				700
4	7101454105	Program - Park & Fieldhouse Retrofits	610	-	-	610	360	-	-	250				250
3	7101458401	Birge Outdoor Pool Redevelopment	1,725	-	-	1,725	-	-	-	1,725				1,725
City Wide	7101441706	Program - Recreation Centre Retrofits	226	-	-	226	-	-	-	226				226
City Wide	7101451002	Recreation Centres WIFI	57	-	-	57	-	-	-	57				57
2	7101454402	Bennetto Recreation - Tennis Courts - Resurface & Walkways	25	-	-	25	-	-	-	25				25
7	7101454704	Hill Park Recreation Centre Independence from School	148	-	-	148	-	-	-	148				148
5	7101454710	Sir Wilfred Laurier Recreation Centre Independence	148	-	-	148	-	-	-	148				148
Sub-Total Recreation Facilities			10,740	-	1,000	9,740	1,440	3,080	120	5,100	-	-	3,375	1,725

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2014 DRAFT TAX CAPITAL BUDGET & FINANCING PLAN (0.5% LEVY INCREASE)
(\$ 000's)

				<u>Project Specific Revenues</u>					<u>Financing Sources</u>					
			<u>Gross</u>	<u>External</u>		<u>Net</u>	<u>Dev.</u>	<u>From</u>	<u>Internal</u>	<u>Funding</u>	<u>Federal</u>	<u>Reserves</u>	<u>From</u>	
			<u>Costs</u>	<u>Subsidies</u>	<u>Revenues</u>	<u>Costs</u>	<u>Charges</u>	<u>Reserves</u>	<u>Revenues</u>	<u>Required</u>	<u>Tax</u>	<u>Future Fund</u>	<u>Operating</u>	<u>Debt</u>
												<u>Dividends</u>	<u>Levy</u>	
<u>Fleet Services</u>														
City Wide	4941451001	Shop Equipment Replacement	150	-	-	150	-	150	-	-	-	-	-	-
City Wide	4941451003	Restoration of Municipal Fleet Fuel Sites	435	-	-	435	-	-	435	-	-	-	-	-
City Wide	4941451004	Street Sweeper Rebuild Program	600	-	-	600	-	600	-	-	-	-	-	-
City Wide	4941451100	Fleet-Vehicle&Equipment Replace Program	5,391	-	-	5,391	-	5,391	-	-	-	-	-	-
Sub-Total Fleet Services			6,576	-	-	6,576	-	6,141	435	-	-	-	-	-
<u>Forestry & Horticulture</u>														
City Wide	4451451004	Gage Park Tropical House	365	-	-	365	-	-	-	365	-	-	-	365
City Wide	4451441400	Mould Removal and Restoration to the Boiler Room at the Gage Park Depot	215	-	-	215	-	-	-	215	-	-	-	215
City Wide	4451441401	Polyhouse Renovations	40	-	-	40	-	-	-	40	-	-	-	40
4, 7, 10, 13, 15	4451449000	Horticultural Enhancements	395	-	-	395	-	-	-	395	-	-	-	395
4	4451451210	Kenilworth Ave Horticultural Features	26	-	-	26	-	-	26	-	-	-	-	-
City Wide	4451451009	1301 Upper Ottawa Street Yard Enhancements	330	-	-	330	-	-	-	330	-	-	-	330
City Wide	4451153001	Emerald Ash Borer (EAB) Management Plan	1,600	-	-	1,600	-	-	-	1,600	-	-	-	1,600
Sub-Total Forestry & Horticulture			2,971	-	-	2,971	-	-	26	2,945	-	-	2,945	-
<u>O & M - Parks & Cemeteries</u>														
City Wide	4401449103	Bocce Court Rehab Program	40	-	-	40	-	-	-	40	-	-	-	40
City Wide	4401449107	Park Fencing Program	130	-	-	130	-	-	-	130	-	-	-	130
City Wide	4401453100	Cemetery Software Replacement	60	-	-	60	-	-	-	60	-	-	-	60
City Wide	4401449104	Park Sports/Security Lighting Upgrade Program	35	-	-	35	-	-	-	35	-	-	-	35
City Wide	4401449510	Spraypad Infrastructure Rehabilitation Program	85	-	-	85	-	-	-	85	-	-	-	85
City Wide	4401449008	Extreme Park Makeover Program	20	-	-	20	-	-	-	20	-	-	-	20
City Wide	4401449100	Stair Replacement and Repair Program	125	-	-	125	-	-	-	125	-	-	-	125
City Wide	4401452600	Playground Lifecycle Replacement Program	200	-	-	200	-	-	-	200	-	-	-	200
City Wide	4401456001	Leash free Dog Park Program	75	-	-	75	-	75	-	-	-	-	-	-
City Wide	4401449002	Marina Pier and Dock Repair/Replacement Program	125	-	-	125	-	125	-	-	-	-	-	-
City Wide	4401451700	Small Equipment Replacement (Reserve) Program	70	-	-	70	-	70	-	-	-	-	-	-
City Wide	4401452100	CSA Safety Material Replacement Program	100	-	-	100	-	-	-	100	-	-	-	100
City Wide	4401249011	Trail Interpretive Panels Replacement and Rehabilitation	20	-	-	20	-	-	-	20	-	-	-	20
City Wide	4401449612	Cemetery ID Sign Program	50	-	-	50	-	-	-	50	-	-	-	50
City Wide	4401449607	Outdoor Ice Rink Program	60	-	-	60	-	-	-	60	-	-	-	60
City Wide	4401449610	Park Bleacher Replacement Program	50	-	-	50	-	-	-	50	-	-	-	50
City Wide	4401454699	Tennis Court Rehabilitation Program	163	-	-	163	-	-	-	163	-	-	-	163
Sub-Total O & M - Parks & Cemeteries			1,408	-	-	1,408	-	270	-	1,138	-	-	1,138	-

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2014 DRAFT TAX CAPITAL BUDGET & FINANCING PLAN (0.5% LEVY INCREASE)
(\$ 000's)

				Project Specific Revenues					Financing Sources							
				Gross	External		Net	Dev.	From	Internal	Funding	Federal	Reserves	From		
				Costs	Subsidies	Revenues	Costs	Charges	Reserves	Revenues	Required	Gas	Future Fund	Operating	Levy	Debt
				Costs	Subsidies	Revenues	Costs	Charges	Reserves	Revenues	Required	Tax	Dividends	Levy	Levy	Debt
Open Space Development																
8	4241209808	Sir Allan MacNab Track	400	-	-	400	-	400	-	-	-	-	-	-	-	-
2	4401056002	Gore Master Plan (Open Space Development Blk)	1,420	-	-	1,420	-	550	870	-	-	-	-	-	-	-
15	4400756755	Joe Sam's Leisure Park	120	-	-	120	108	-	-	12	-	-	-	12	-	-
7	4400856600	Olmstead Natural Open Space	715	-	-	715	50	425	-	240	-	-	-	240	-	-
12	4401056020	Village Green Park	400	-	-	400	-	-	150	250	-	-	-	250	-	-
6, 9	4401056060	Open Space Replacement Strategy-East Mtn Trail Loop	100	-	-	100	20	-	80	-	-	-	-	-	-	-
14	4401056090	Johnson Tew Park	501	-	-	501	451	-	-	50	-	-	-	50	-	-
1	4401056127	Churchill Park Master Plan Implementation Phase 1	850	-	-	850	-	-	390	460	-	-	-	247	213	-
13	4401256593	Marimat Gardens (formerly University Gardens)	80	-	-	80	-	-	-	80	-	-	-	80	-	-
11	4401356003	Kopperfield Park Sun shelter & Pathway	75	-	-	75	-	-	-	75	-	-	-	75	-	-
13	4401356006	Centennial Park Redevelopment	140	-	-	140	-	-	-	140	-	-	-	140	-	-
10	4401356107	Cherry Beach Lakefront Park	590	-	-	590	-	500	-	90	-	-	-	90	-	-
8	4401356124	William Connell Community Park	440	-	-	440	396	-	-	44	-	-	-	44	-	-
2	4401356411	Durand Park Master Plan	250	-	-	250	-	-	-	250	-	-	-	250	-	-
11	4401356514	Bellagio Park (Summit Park Ph 7) - Developer Build	262	-	-	262	225	-	-	37	-	-	-	37	-	-
11	4401380713	Summerlea West Park - Developer Build	273	-	-	273	234	-	-	39	-	-	-	39	-	-
City Wide	4401455600	Parks Testing and Reporting	50	-	-	50	-	-	-	50	-	-	-	50	-	-
2	4401456005	Eastwood Park	50	-	-	50	-	-	-	50	-	-	-	50	-	-
12	4401456101	Perth Park (Grange School)	425	-	-	425	168	-	192	65	-	-	-	65	-	-
13	4401456102	2555 Creekside	360	-	360	-	-	-	-	-	-	-	-	-	-	-
2	4401456104	Stinson School Parkette – Developer Build	66	-	-	66	17	-	-	49	-	-	-	49	-	-
11	4401456105	Fairgrounds Community Park Skate Ramps	250	-	-	250	-	250	-	-	-	-	-	-	-	-
15	4401456300	Parkside Hills	90	-	-	90	65	-	-	25	-	-	-	25	-	-
8	4241309801	Buchanan Park	250	-	-	250	-	135	115	-	-	-	-	-	-	-
3	4401456401	Parkland Acquisition/Development - Stadium Precinct	8,000	-	-	8,000	400	5,600	2,000	-	-	-	-	-	-	-
3	4401256520	Gage Park Redevelopment - Walkway lighting & Paving	400	-	-	400	-	-	-	400	-	-	-	-	400	-
10	4401456750	Eastdale Bocce Facility	60	-	-	60	-	-	-	60	-	-	-	60	-	-
11	4401456009	Mount Hope Splash Pad	170	-	-	170	-	-	-	170	-	-	-	170	-	-
10	4401256801	Green Millen Shore Estates Waterfront Trail	275	-	-	275	248	-	-	27	-	-	-	27	-	-
City Wide	4401155002	Park Outdoor Facilities Implementation Plan - Cootes to Escarpment	50	-	-	50	-	-	-	50	-	-	-	50	-	-
4	4401256892	Crown Point East Park Development	604	-	-	604	-	-	-	604	-	-	-	-	604	-
Sub-Total Open Space Development				17,716	-	360	17,356	2,382	7,860	3,797	3,317	-	-	2,500	817	

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2014 DRAFT TAX CAPITAL BUDGET & FINANCING PLAN (0.5% LEVY INCREASE)
(\$ 000's)

			Project Specific Revenues						Financing Sources					
			Gross	External		Net	Dev.	From	Internal	Funding	Federal	Reserves	From	
			<u>Costs</u>	<u>Subsidies</u>	<u>Revenues</u>	<u>Costs</u>	<u>Charges</u>	<u>Reserves</u>	<u>Revenues</u>	<u>Required</u>	<u>Tax</u>	<u>Future Fund</u>	<u>Operating</u>	<u>Debt</u>
Roads														
Bridges & Structures														
5	4031118126	Bridge 163 - Centennial Parkway N, 540m n/o Barton St E	4,700	-	-	4,700	-	470	-	4,230	4,230		-	
14	4031218223	Bridge 383 - Brock Rd, 860m s/o Safari Rd	600	-	-	600	-	60	-	540	540		-	
15	4031218526	Bridge 451 - Hwy 5 E, 120m e/o Mill St S	50	-	-	50	-	-	-	50			50	
11	4031318328	Bridge 118 - Woodburn Rd, 760m n/o Guyatt Rd	900	-	-	900	-	90	-	810	810		-	
City Wide	4031418217	Bridge and Culvert Maintenance	1,810	-	-	1,810	-	-	1,185	625			625	
14	4031418422	Bridge 025 - Lynden Rd, 650m n/o Highway No. 5	100	-	-	100	-	-	-	100			100	
14	4031418424	Bridge 033 - Foxden Rd, 550m s/o Troy Rd	150	-	-	150	-	-	-	150			150	
14	4031418425	Bridge 450 - Highway No. 5, 150m w/o Hunter Rd	100	-	-	100	-	-	-	100			100	
13	4031418426	Bridge 088 - Mill St, 80m w/o Wellington St S	100	-	-	100	-	-	-	100			100	
14	4031418430	Bridge 344 - Concession 5W, 1930m e/o Brock	150	-	-	150	-	-	-	150			150	
14	4031418436	Bridge 449 - Hwy 52, 75m n/o Governors Rd	100	-	-	100	-	-	-	100			100	
11	4031418437	Bridge 417 - Harrison Rd, 310m n/o Hall Rd	50	-	-	50	-	-	-	50			50	
11, 12	4031418438	Bridge 397 - Glancaster Rd, 325m s/o Butter Rd	50	-	-	50	-	-	-	50			50	
11	4031418447	Bridge 447 - Bell Rd, 475m w/o Berry Rd	50	-	-	50	-	-	-	50			50	
Council Priority														
1	4031411018	Council Priority - Ward 1 Minor Rehabilitation	200	-	-	200	-	-	-	200			200	
10	4031411018	Council Priority - Ward 10 Minor Rehabilitation	200	-	-	200	-	-	-	200			200	
11	4031411018	Council Priority - Ward 11 Minor Rehabilitation	200	-	-	200	-	-	-	200			200	
12	4031411018	Council Priority - Ward 12 Minor Rehabilitation	200	-	-	200	-	-	-	200			200	
13	4031411018	Council Priority - Ward 13 Minor Rehabilitation	200	-	-	200	-	-	-	200			200	
14	4031411018	Council Priority - Ward 14 Minor Rehabilitation	200	-	-	200	-	-	-	200			200	
15	4031411018	Council Priority - Ward 15 Minor Rehabilitation	200	-	-	200	-	-	-	200			200	
2	4031411018	Council Priority - Ward 2 Minor Rehabilitation	200	-	-	200	-	-	-	200			200	
3	4031411018	Council Priority - Ward 3 Minor Rehabilitation	200	-	-	200	-	-	-	200			200	
4	4031411018	Council Priority - Ward 4 Minor Rehabilitation	200	-	-	200	-	-	-	200			200	
5	4031411018	Council Priority - Ward 5 Minor Rehabilitation	200	-	-	200	-	-	-	200			200	
6	4031411018	Council Priority - Ward 6 Minor Rehabilitation	200	-	-	200	-	-	-	200			200	
7	4031411018	Council Priority - Ward 7 Minor Rehabilitation	200	-	-	200	-	-	-	200			200	
8	4031411018	Council Priority - Ward 8 Minor Rehabilitation	200	-	-	200	-	-	-	200			200	
9	4031411018	Council Priority - Ward 9 Minor Rehabilitation	200	-	-	200	-	-	-	200			200	
Council Priority - Asset Preservation														
9	4031319102	Stoney Creek Neighbourhood (Collegiate/ Donn) - Council Priority	1,680	-	-	1,680	-	168	-	1,512	1,512		-	

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2014 DRAFT TAX CAPITAL BUDGET & FINANCING PLAN (0.5% LEVY INCREASE)
(\$ 000's)

		<u>Project Specific Revenues</u>							<u>Financing Sources</u>				
		<u>Gross</u>	<u>External</u>		<u>Net</u>	<u>Dev.</u>	<u>From</u>	<u>Internal</u>	<u>Funding</u>	<u>Federal</u>	<u>Reserves</u>	<u>From</u>	
		<u>Costs</u>	<u>Subsidies</u>	<u>Revenues</u>	<u>Costs</u>	<u>Charges</u>	<u>Reserves</u>	<u>Revenues</u>	<u>Required</u>	<u>Gas</u>	<u>Future Fund</u>	<u>Operating</u>	<u>Debt</u>
										<u>Tax</u>	<u>Dividends</u>	<u>Levy</u>	
Council Priority - Enhancement													
9	4031219102	King - Battlefield to Applewood / Mountain / Rosedale - Council Priority	100	-	-	100	-	-	-	100			100
6	4031219102	Mountain Brow - Traffic Circle to Mohawk & Broker - Upper Kenilworth to Mtn Brow - Council Priority	200	-	-	200	-	-	-	200			200
1	4031318319	Bridge 174 - Pearl St Pedestrian Bridge - Council Priority	1,000	-	-	1,000	-	100	-	900	900		-
Council Priority - Replacement													
7	4031319102	Queensdale - Upper Wellington to Upper Wentworth - Council Priority	2,060	-	-	2,060	-	-	760	1,300	1,300		-
2	4031411017	Alanson / Grant / Ontario / Erie / Blythe / Emerald - s/o Stinson - Council Priority	1,610	-	-	1,610	-	-	610	1,000	1,000		-
13	4031411017	Don/Dunning/Colmar/Osler & Grant - Osler to Don - Council Priority	100	-	-	100	-	-	-	100			100
15	4031419102	Centre Rd - Carlisle to Woodend - Council Priority	800	-	-	800	-	-	300	500	500		-
7	4031419102	Concession - Upper Sherman to Upper Wentworth - Council Priority	100	-	-	100	-	-	-	100			100
4	4031419102	Cope - Main to Britannia - Council Priority	1,190	-	-	1,190	-	-	490	700	700		-
2	4031419102	Hess - Aberdeen to south end - Council Priority	500	-	-	500	-	300	200	-			-
13	4031419102	Park - Cross to York Road & York - Park to King - Council Priority	1,120	-	-	1,120	-	-	420	700	700		-
5	4031419102	Sierra Lane - Beach Blvd to north end - Council Priority	160	-	-	160	-	160	-	-			-
Council Priority - Urbanization													
10	4031219102	Kilbourn / Southmeadow / Elm / Pine - Council Priority	3,970	-	-	3,970	-	-	1,350	2,620	2,620		-
9	4031219102	Upper Lake Avenue / Roselle / Marion - Council Priority	1,040	-	-	1,040	-	-	370	670	670		-
Development Engineering													
6, 9, 11	4030980986	Trinity Church Arterial Corridor (Between Rymal & Stone Church)	380	-	-	380	380	-	-	-			-
15	4031280288	Mountain Brow Road - Waterdown	2,000	-	-	2,000	1,900	-	-	100			100
11	4031280289	RR 56 - Binbrook Rd to Cemetery	2,200	-	-	2,200	920	-	-	1,280			1,280
15	4031380360	Waterdown - Burlington Road Upgrades	250	-	-	250	250	-	-	-			-
11	4031380383	RR 56 - Southbrook to Binbrook Rd	200	-	-	200	170	-	-	30			30
15	4031380386	Parkside Dr Urbanization - Phase 1	6,520	-	-	6,520	3,920	-	-	2,600		696	1,904
6, 9, 11	4031380388	Rymal - Dartnall to Fletcher	11,000	-	-	11,000	9,020	-	-	1,980		1,980	-
City Wide	4031380390	East-West Road Corridor (Waterdown By-Pass)	220	-	-	220	210	-	-	10			10
11	4031480481	Barton Street Improvements Class EA (Stoney Creek)	220	-	-	220	220	-	-	-			-
11	4031480485	Glover Road Cul-de-Sac	420	-	-	420	-	420	-	-			-
City Wide	4031480582	Development Road Urbanization	500	-	-	500	500	-	-	-			-

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2014 DRAFT TAX CAPITAL BUDGET & FINANCING PLAN (0.5% LEVY INCREASE)
(\$ 000's)

			Project Specific Revenues					Financing Sources							
			Gross	External		Net	Dev.	From	Internal	Funding	Federal	Reserves	From		
			Costs	Subsidies	Revenues	Costs	Charges	Reserves	Revenues	Required	Gas	Future Fund	Operating	Levy	Debt
			<u>Costs</u>	<u>Subsidies</u>	<u>Revenues</u>	<u>Costs</u>	<u>Charges</u>	<u>Reserves</u>	<u>Revenues</u>	<u>Required</u>	<u>Tax</u>	<u>Dividends</u>	<u>Levy</u>	<u>Debt</u>	
Replacement Program															
City Wide	4031111015	Beckett - Glenfern to Fennell	930	-	-	930	-	-	930	-					-
8	4031219101	West 5th - Mohawk College to Fennell / Fennell	1,200	-	-	1,200	-	-	450	750	750				-
3, 4	4031319101	Burlington & Industrial - Ottawa to Kenilworth	100	-	-	100	-	-	-	100					100
8	4031319101	Garth - Stone Church to Rymal	300	-	-	300	-	-	-	300		300			-
8	4031319101	West 5th - Stone Church to LINC (SMA)	2,900	-	-	2,900	480	-	1,045	1,375	1,375				-
City Wide	4031410006	Minor Construction Program	225	-	-	225	-	-	225	-					-
City Wide	4031411222	New Sidewalk Program	900	-	-	900	480	-	420	-					-
City Wide	4031411225	Geotechnical Investigation Program	200	-	-	200	-	-	-	200					200
3	4031419101	Burlington & Industrial - Birch to Gage	200	-	-	200	-	-	-	200		122		78	
5, 9	4031419101	Centennial Parkway - King to Arrowsmith & Queenston	6,300	-	-	6,300	-	-	2,270	4,030	4,030				-
8	4031419101	Chedmac - Rice to Southridge	650	-	-	650	-	65	-	585	585				-
2	4031419101	James - Barton to Strachan	900	-	-	900	-	-	260	640		640			-
7	4031419101	Mohawk - Upper Wellington to Upper Wentworth	1,600	-	-	1,600	-	-	700	900	900				-
4	4031419101	Parkdale - Barton to Burlington	200	-	-	200	-	-	200	-					-
8	4031419101	Rymal W - Garth to West 5th	100	-	-	100	-	-	-	100					100
7	4031419101	Upper Sherman - Stone Church to LINC	200	-	-	200	120	-	-	80					80
8	4031419101	West 5th - Fennell to Gateview	2,100	-	-	2,100	-	-	800	1,300		1,300			-
City Wide	4031449555	QA-QC Service Contract Program	150	-	-	150	-	-	-	150					150
															-
															-
Road Operations & Maintenance															
City Wide	4031410005	Major Road Maintenance Program	700	-	-	700	-	-	-	700					700
City Wide	4031410012	Railway Roadway Crossings Rehabilitation Program	150	-	-	150	-	-	-	150					150
City Wide	4031411223	Semi Barrier Rehabilitation Program	200	-	-	200	-	-	-	200					200
City Wide	4031411224	Sidewalk Rehabilitation Program	500	-	-	500	-	-	-	500					500
City Wide	4031417241	Fencing Rehabilitation/Replacement within the Road Allowance	200	-	-	200	-	-	-	200					200
City Wide	4031441460	Salt/Sand Storage Structure Rehabilitation	400	-	-	400	-	-	400	-					-
City Wide	4031441762	Yard Facility Maintenance and Improvement Program	100	-	-	100	-	-	-	100					100
City Wide	4031451410	Roads - Small Equipment Replacement	170	-	-	170	-	170	-	-					-
City Wide	4031457125	AVL Software Updates	50	-	-	50	-	-	-	50					50
City Wide	4041410004	Escarpment Slope Stabilization Program	300	-	-	300	-	-	-	300					300
City Wide	4041410417	Retaining Wall Rehabilitation Program	300	-	-	300	-	-	-	300					300
City Wide	4041411351	Roads - Alleyway Rehabilitation	200	-	-	200	-	-	-	200					200
City Wide	4041417384	Guide Rail Replacement Program	400	-	-	400	-	-	-	400					400
City Wide	4041449352	Sound Barrier Rehabilitation Program	200	-	-	200	-	-	-	200					200
															-
															-
Rural Rehabilitation Program															
City Wide	4031417677	Preventative Maintenance Program	2,000	-	-	2,000	-	200	-	1,800	1,800				-

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2014 DRAFT TAX CAPITAL BUDGET & FINANCING PLAN (0.5% LEVY INCREASE)
(\$ 000's)

			<u>Project Specific Revenues</u>							<u>Financing Sources</u>				
			<u>Gross</u>	<u>External</u>		<u>Net</u>	<u>Dev.</u>	<u>From</u>	<u>Internal</u>	<u>Funding</u>	<u>Federal</u>	<u>Reserves</u>	<u>From</u>	
			<u>Costs</u>	<u>Subsidies</u>	<u>Revenues</u>	<u>Costs</u>	<u>Charges</u>	<u>Reserves</u>	<u>Revenues</u>	<u>Required</u>	<u>Tax</u>	<u>Future Fund</u>	<u>Operating</u>	<u>Debt</u>
												<u>Dividends</u>	<u>Levy</u>	
Technical Studies & Reporting														
City Wide	4031418218	OSIM Bridge and Culvert Inspections	200	-	-	200	-	-	-	200				200
City Wide	4031418219	Structural Investigations and Reports	400	-	-	400	-	-	-	400				400
City Wide	4031455556	Mapping Update Program	70	-	-	70	-	-	-	70				70
Traffic Appurtenance														
7	4031420425	Hamilton Wentworth District School Board – Upper Wentworth	250	-	250	-	-	-	-	-				-
City Wide	4041410016	Street Lighting Program	2,200	-	-	2,200	2,090	-	-	110				110
City Wide	4041415019	Traffic Controller Replacement Program	750	-	-	750	-	-	-	750				750
Traffic Engineering														
City Wide	4031120122	Sherman Access Lane Control System Upgrade	200	-	-	200	-	-	-	200				200
City Wide	4041416102	Traffic Calming Program	370	-	-	370	-	-	370	-				-
7, 8	4041420110	Traffic Management System - Lincoln Alexander Parkway	75	-	-	75	-	-	-	75				75
City Wide	4041457411	Video Detection and Intelligent Transportation System	600	-	-	600	-	-	-	600				600
Traffic Signals														
City Wide	4031420110	Traffic Signal Electrical Infrastructure Improvements Program	400	-	-	400	-	-	400	-				-
City Wide	4041414008	New Traffic Signal Installation Program	650	-	-	650	608	-	-	42				42
City Wide	4041414010	Traffic Signal Modernization & Upgrades Program	1,080	-	-	1,080	1,032	-	-	48				48
City Wide	4041420016	Traffic Signal Communications System Modernization Program	1,000	-	-	1,000	-	-	1,000	-				-
City Wide	4041420017	Traffic Signal LED Lighting Upgrade Program	1,200	-	-	1,200	-	-	1,200	-				-
Traffic Study/Master Plan														
City Wide	4031355310	Hamilton Transportation MP Update	150	-	-	150	-	-	-	150				150
City Wide	4031415820	Traffic Counts Program	150	-	-	150	-	-	-	150				150
City Wide	4031455940	Transportation Tomorrow Survey	60	-	-	60	-	-	-	60				60
Transportation Systems														
City Wide	4041417124	Bicycle Route Improvements Program	600	-	-	600	-	-	300	300				300
Urban Rehabilitation Program														
3	4031411015	Cannon / Balsam / Beechwood / Melrose	1,000	-	-	1,000	-	100	-	900	900			-
3	4031411015	Gage - King to Barton	600	-	-	600	-	60	-	540	540			-
4	4031411016	Asset Preservation - Bartonville Neighbourhood	3,250	-	-	3,250	-	340	1,860	1,050	1,050			-
4	4031411016	Asset Preservation - Delta East Neighbourhood	2,950	-	-	2,950	-	1,137	1,275	538	538			-
3	4031411016	Asset Preservation - Delta West Neighbourhood	850	-	-	850	-	-	850	-	-			-
4	4031411016	Asset Preservation - Glenview West Neighbourhood	1,700	-	-	1,700	-	500	1,200	-	-			-
3	4031411016	Asset Preservation - Stipeley Neighbourhood (central section)	1,050	-	-	1,050	-	110	940	-	-			-
2	4031420622	North End Traffic Management Plan (NETMP)	470	-	-	470	-	470	-	-	-			-
Sub-Total Roads			98,750	-	250	98,500	22,300	4,920	22,780	48,500	27,950	5,038	15,512	-

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2014 DRAFT TAX CAPITAL BUDGET & FINANCING PLAN (0.5% LEVY INCREASE)
(\$ 000's)

			<u>Project Specific Revenues</u>							<u>Financing Sources</u>				
			<u>Gross</u>	<u>External</u>		<u>Net</u>	<u>Dev.</u>	<u>From</u>	<u>Internal</u>	<u>Funding</u>	<u>Federal</u>	<u>Reserves</u>	<u>From</u>	
			<u>Costs</u>	<u>Subsidies</u>	<u>Revenues</u>	<u>Costs</u>	<u>Charges</u>	<u>Reserves</u>	<u>Revenues</u>	<u>Required</u>	<u>Tax</u>	<u>Future Fund</u>	<u>Operating</u>	<u>Debt</u>
												<u>Dividends</u>	<u>Levy</u>	
<u>Transit Services</u>														
City Wide	5301485901	Conventional Transit - Bus Stop Landing Pad Program	73	-	-	73	-	73	-	-				
City Wide	5301485905	Bus Shelter/Bench Refurbishment & Replacement Program	100	-	-	100	-	100	-	-				
City Wide	5301484401	Open Data Project	150	-	-	150	-	150	-	-				
City Wide	5301455820	Transportation Demand Management Programs	200	-	100	100	-	100	-	-				
City Wide	5301384001	Rapid Transit - Quick Wins	2,393	-	-	2,393	-	2,393	-	-				
City Wide	5301451500	Replace Transit Fleet Bus Hoists	360	-	-	360	-	360	-	-				
City Wide	5301483002	Fund Transit Reserve Shortfall- Re Cancellation of Ontario Bus Replacement Program	3,700	-	-	3,700	-	-	-	3,700	3,000		700	
City Wide	5301483100	HSR Bus Replacement Program	8,765	-	-	8,765	-	8,765	-	-				
City Wide	5301483503	Nonrevenue Vehicle Replace Program	85	-	-	85	-	85	-	-				
Sub-Total Transit Services			15,826	-	100	15,726	-	12,026	-	3,700	3,000	-	700	-
<u>Waste Management</u>														
City Wide	5121491000	Glanbrook Landfill Capital Improvement Program	297	-	-	297	-	-	-	297		297		
City Wide	5121492000	Closed Landfill Maintenance & Capital Improvement Program	502	-	-	502	-	-	-	502		502		
City Wide	5121492410	West Hamilton - Bank Stabilization South Reach	2,000	-	-	2,000	-	-	-	2,000		2,000		
City Wide	5121449002	CCF Air Handling/Odour Control System Cooling Upgrade & Regulatory Requirements	700	-	-	700	-	700	-	-		-		
City Wide	5120594528	SWMMP-Green Cart Implementation	150	-	-	150	-	-	-	150				150
City Wide	5121455137	Waste Management R & D Program	100	-	-	100	-	-	-	100				100
City Wide	5121490412	MRF Roof Replacement & Repair Program	25	-	-	25	-	-	-	25				25
City Wide	5121493000	Maintenance & Capital Improvements to the Resource Recovery Centre (RRC) Program	173	-	-	173	-	-	-	173		118		55
City Wide	5121494000	Transfer Station/CRC Maintenance & Capital Improvement Program	335	-	-	335	-	-	-	335		335		
City Wide	5121494002	Transfer Station Door Replacement	400	-	-	400	-	400	-	-		-		
City Wide	5121490200	Diversion Container Replacement Program	696	-	-	696	-	-	-	696				696
City Wide	5121490520	Streetscape Litter Container (New & Replacement) Program	100	-	-	100	-	-	-	100				100
Sub-Total Waste Management			5,478	-	-	5,478	-	1,100	-	4,378	-	3,252	-	1,126
Total Public Works Tax			179,492	-	1,710	177,782	28,940	38,650	33,073	77,119	30,950	11,223	27,820	7,126
GRAND TOTAL			288,013	22,500	36,385	229,128	34,339	46,447	51,656	96,686	30,950	13,723	44,887	7,126

**Discretionary Tax Supported Net Capital Funding
2014 - 2023 Forecast**

Assumptions: 0.5% (\$3.60 M) Levy Increase for Capital Annually 2014 - 2023
5.0% Cost of Borrowing on External Debt

(\$000's)

Sources of Funding (Net)	2013 Approved	2014 Forecast	2015 Forecast	2016 Forecast	2017 Forecast	2018 Forecast	2019 Forecast	2020 Forecast	2021 Forecast	2022 Forecast	2023 Forecast	Totals 2014 - 2023
Contribution from Operating	41,224	44,887	41,227	44,095	53,618	66,979	69,060	75,577	79,359	85,750	93,874	654,426
External Debt	7,000	6,000	5,000	-	-	-	-	-	-	-	-	11,000
Hydro Dividends (\$2M)	2,000	2,000	2,000	2,000	2,000	2,000	2,000	2,000	2,000	2,000	2,000	20,000
Federal Gas Tax - Roads	27,955	27,955	27,955	27,955	27,955	27,955	27,955	27,955	27,955	27,955	27,955	279,550
Federal Gas Tax - Transit	3,000	3,000	3,000	3,000	3,000	3,000	3,000	3,000	3,000	3,000	3,000	30,000
Previous Yrs. Capital Financing Surplus	7,000	2,000	2,000	2,000	2,000	2,000	2,000	2,000	2,000	2,000	2,000	20,000
Unallocated Capital Reserve	3,259	1,805	1,026	1,014	1,000	1,000	1,000	1,000	1,000	1,000	1,000	10,845
HRPI Dividend	-	-	250	250	250	250	250	250	250	250	250	2,250
WIP Funding Interest	500	500	500	500	500	500	500	500	500	500	500	5,000
WIP Funding (Favourable Road Tenders)	2,094	5,033										5,033
External Debt - Waste Mgmt.		1,126	5,263	2,393	6,904	5,726	27,993	14,621	-	-	-	64,026
HFF - to fund Waste	5,825	3,252										3,252
Total Funding (Net)	99,857	97,558	88,221	83,207	97,227	109,410	133,758	126,903	116,064	122,455	130,579	1,105,382

Expenditures (net)	2013	2014	2015	2016	2017	2018	2019	2020	2021	2022	2023	Totals
Roads	48,500	48,500	48,500	48,500	48,500	48,500	48,500	48,500	48,500	48,500	48,500	485,000
Corporate Facilities	4,880	4,583	4,583	4,583	4,583	4,583	4,583	4,583	4,583	4,583	4,583	45,830
Recreation Facilities	5,164	5,100	5,100	5,100	5,100	5,100	5,100	5,100	5,100	5,100	5,100	51,000
Pan Am - Ivor Wynne Renovations	2,166	2,167	2,167									4,334
Cultural Facilities	1,208	1,774	1,702	1,702	1,702	1,702	1,702	1,702	1,702	1,702	1,702	17,092
Park Development (New/Expansion)	3,451	3,317	3,241	3,241	3,241	3,241	3,241	3,241	3,241	3,241	3,241	32,486
Hamilton Downtown	2,114	1,986	1,986	1,986	1,986	1,986	1,986	1,986	1,986	1,986	1,986	19,860
Suburban Downtowns (B.I.A.s)	239	224	224	224	224	224	224	224	224	224	224	2,240
Forestry	1,432	1,345	1,345	1,345	1,345	1,345	1,345	1,345	1,345	1,345	1,345	13,450
Park's Operations	1,212	1,138	1,138	1,138	1,138	1,138	1,138	1,138	1,138	1,138	1,138	11,380
CityHousing Hamilton	500	571	500	500	500	500	500	500	500	500	500	5,071
Housing Services	500	500	500	500	500	500	500	500	500	500	500	5,000
Public Art	182	171	171	171	171	171	171	171	171	171	171	1,710
West Harbour Development	3,681	3,458	5,043	5,043	5,043	5,043	5,043	5,043	5,043	5,043	5,043	48,845
Block Funding Total	75,229	74,834	76,200	74,033	74,033	74,033	74,033	74,033	74,033	74,033	74,033	743,298
Major Capital Initiatives												
Ash Borer	2,500	1,600	2,500	2,500	2,700	2,700	2,700	2,700	2,700	2,700	-	22,800
Randle Reef	300	300	300	300	300	375	375	375	375	-	-	2,700
DC exemptions	-	-	-	-	2,500	2,500	2,500	2,500	2,500	2,500	2,500	17,500
Lodges	3,335	1,723	500	500	500	500	500	500	500	500	500	6,223
Community Services - Other	95	90	90	90	90	90	90	90	90	90	90	900
Corporate Projects	-	1,350	90	90	90	90	90	90	90	90	90	2,160
City Manager/Human Resources		420										420
Fire / EMS	1,050	950	1,000	1,000	1,000	1,000	1,000	1,000	1,000	1,000	1,000	9,950
Police		430										430
Information Technology	500	-	500	500	500	500	500	500	500	500	500	4,500
Public Health	779	385	70	70	70	70	70	70	70	70	70	1,015
Pan Am Special Events & Programming	604	616	630	-	-	-	-	-	-	-	-	1,246
Parking / Animal Control	100	-	-	-	-	-	-	-	-	-	-	-
Planning / Development	340	410	130	130	130	130	130	130	130	130	130	1,580
Hamilton Conservation Authority	2,000	2,000	2,000	2,000	2,000	2,000	2,000	2,000	2,000	2,000	2,000	20,000
Economic Development Initiatives	2,000	-	2,000	2,000	2,000	2,000	2,000	2,000	2,000	2,000	2,000	18,000
Council Strategic Capital	-	-	2,000	2,000	2,000	2,000	2,000	2,000	2,000	2,000	2,000	18,000
Transit (FGT)	3,700	3,700	3,700	3,700	3,700	3,700	3,700	3,700	3,700	3,700	3,700	37,000
Waste Management	5,825	4,378	5,263	2,393	6,904	5,726	27,993	18,911	3,696	2,607	6,430	84,301
Parkland Acquisition	1,500	3,500	1,500	1,500	1,500	1,500	1,500	1,500	1,500	1,500	1,500	17,000
Unallocated / (Shortfall)	-	872	(10,252)	(9,599)	(2,790)	10,496	12,577	14,804	19,180	27,035	34,036	96,359
Total Expenditures (Net)	99,857	97,558	88,221	83,207	97,227	109,410	133,758	126,903	116,064	122,455	130,579	1,105,382

**2014 CAPITAL BUDGET
OPERATING BUDGET & FTE IMPACT FOR PROJECTS
INCLUDED IN THE FINANCING PLAN**

	<u>2014</u> (\$000's)	<u>FTE</u> #
<u>Community & Emergency Services</u>		
Paramedic Services		
7641451401 Stretcher Replacement	36.9	0.00
	36.9	0.00
<u>Planning & Economic Development</u>		
Growth Management		
8121457600 AMANDA Implementation	25.0	0.00
	25.0	0.00
Urban Renewal - Block Funded		
8201403100 Implementation of Barton/Kenilworth Corridor Master Plan	13.0	0.00
	13.0	0.00
Urban Renewal-Improvement Projects		
8201403602 Implementation of Olde Stoney Creek Urban Design Plan	20.0	0.00
	20.0	0.00
Total Planning & Economic Development	58.0	0.00
<u>Council Initiatives</u>		
Area Rating Special Capital Reinvestment		
4241409701 W7 - Howe & Upper Wellington - New Signal	6.0	0.20
4241409501 W5 - Barton & Covington - New IPS	6.0	0.20
4241409601 W6 - Burkholder & Upper Sherman - New IPS	6.0	0.20
Total Council Initiatives	18.0	0.60
<u>Outside Boards & Agencies</u>		
Police Services		
3761451402 Bomb Truck	2.5	0.00
3761457401 Crime Mapping	25.0	0.00
Total Outside Boards & Agencies	27.5	0.00

**2014 CAPITAL BUDGET
OPERATING BUDGET & FTE IMPACT FOR PROJECTS
INCLUDED IN THE FINANCING PLAN**

	<u>2014</u> (\$000's)	<u>FTE</u> #
<u>City Manager</u>		
Human Resources		
3201357301 Automated Workflow & Approvals and Employee & Manager Self Service	20.0	0.00
Total City Manager	20.0	0.00
<u>Public Works Tax Funded</u>		
Forestry & Horticulture		
4451449000 Horticultural Enhancements	125.5	1.66
4451441400 Mould Removal & Restore the Boiler Room at the Gage Pk Depot	2.0	0.00
	127.5	1.66
O & M - Parks & Cemeteries		
4401449002 Marina Pier and Dock Repair/Replacement Program	1.0	0.00
4401456001 Leashfree Dog Park Program	3.0	0.00
	4.0	0.00
Open Space Development		
4401056090 Johnson Tew Park	29.0	0.40
4401056127 Churchill Park Master Plan Implementation Phase 1	15.0	0.00
4400756755 Joe Sam's Leisure Park	24.0	0.30
4401256593 Marimat Gardens (formerly University Gardens)	8.0	0.18
4401456101 Perth Park (Grange School)	13.0	0.15
4400856600 Olmstead Natural Open Space	9.0	0.13
4401356514 Bellagio Park (Summit Park Ph. 7) - Developer Build	13.0	0.18
4401380713 Summerlea West Park - Developer Build	15.0	0.18
4401056060 Open Space Replacement Strategy-East Mtn Trail Loop	6.0	0.00
4401056020 Village Green Park	20.0	0.10
4401256892 Crown Point East Park Development	25.0	0.18
4401256520 Gage Park Redevelopment - Walkway lighting & Paving	16.0	0.00
4401056002 Gore Master Plan (Open Space Development Blk)	50.0	0.00
4401356003 Kopperfield Park Sunshelter & Pathway	6.0	0.09
4401356006 Centennial Park Redevelopment	2.0	0.00
4241309801 Buchanan Park	6.0	0.09
4401456102 2555 Creekside	6.0	0.00
4401456104 Stinson School Parkette – Developer Build	2.0	0.00
4401456009 Mount Hope Splash Pad	6.0	0.09
4401456105 Fairgrounds Community Park Skate Ramps	3.0	0.07
	274.0	2.14

**2014 CAPITAL BUDGET
OPERATING BUDGET & FTE IMPACT FOR PROJECTS
INCLUDED IN THE FINANCING PLAN**

	<u>2014</u> (\$000's)	<u>FTE</u> #
Recreation Facilities		
7101451002 Recreation Centres WIFI	15.0	0.25
	15.0	0.25
Roads		
4031420622 North End Traffic Management Plan (NETMP)	10.0	0.00
4031280288 Mountain Brow Road - Waterdown	21.0	0.00
4041420110 Traffic Management System - Lincoln Alexander Parkway	160.0	2.00
4041420016 Traffic Signal Communications System Modernization Program	274.0	2.00
4041414008 New Traffic Signal Installation Program	12.0	0.40
4041457411 Video Detection and Intelligent Transportation System	174.0	2.00
4031420425 Hamilton Wentworth District School Board – Upper Wentworth & Fieldway Traffic Light	6.0	0.20
	657.0	6.60
Transit Services		
5301384001 Rapid Transit - Quick Wins	200.0	0.00
	200.0	0.00
Waste Management		
5121490520 Streetscape Litter Container (New & Replacement) Program	30.0	0.00
5121449002 CCF Air Handling/Odour Control System Cooling Upgrade & Regulatory Requirements	215.0	0.00
	245.0	0.00
West Harbour & Waterfront Strategic Initiatives		
4401356801 Confederation Park -Park Redevelopment	149.0	1.88
	149.0	1.88
Total Public Works Tax Funded	1,671.5	12.53
Grand Total	1,831.9	13.13