

Item #7.1
Public Works Committee
May 22, 2014



Hamilton
Public Works

Landscape Architectural Services

Strategic Planning

Capital Assets and Strategic Planning Division

Public Works Committee

May 22nd , 2014

Providing services that bring our City to life !

CASP - Strategic Planning

Landscape Architectural Services

Mandate

Through planning and design Landscape Architectural Services balance the needs of citizens of Hamilton and the needs of the environment with the mandate to protect public health and the environment.

- Community
- People
- Processes
- Finance



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Core Competencies

Capital Project Management

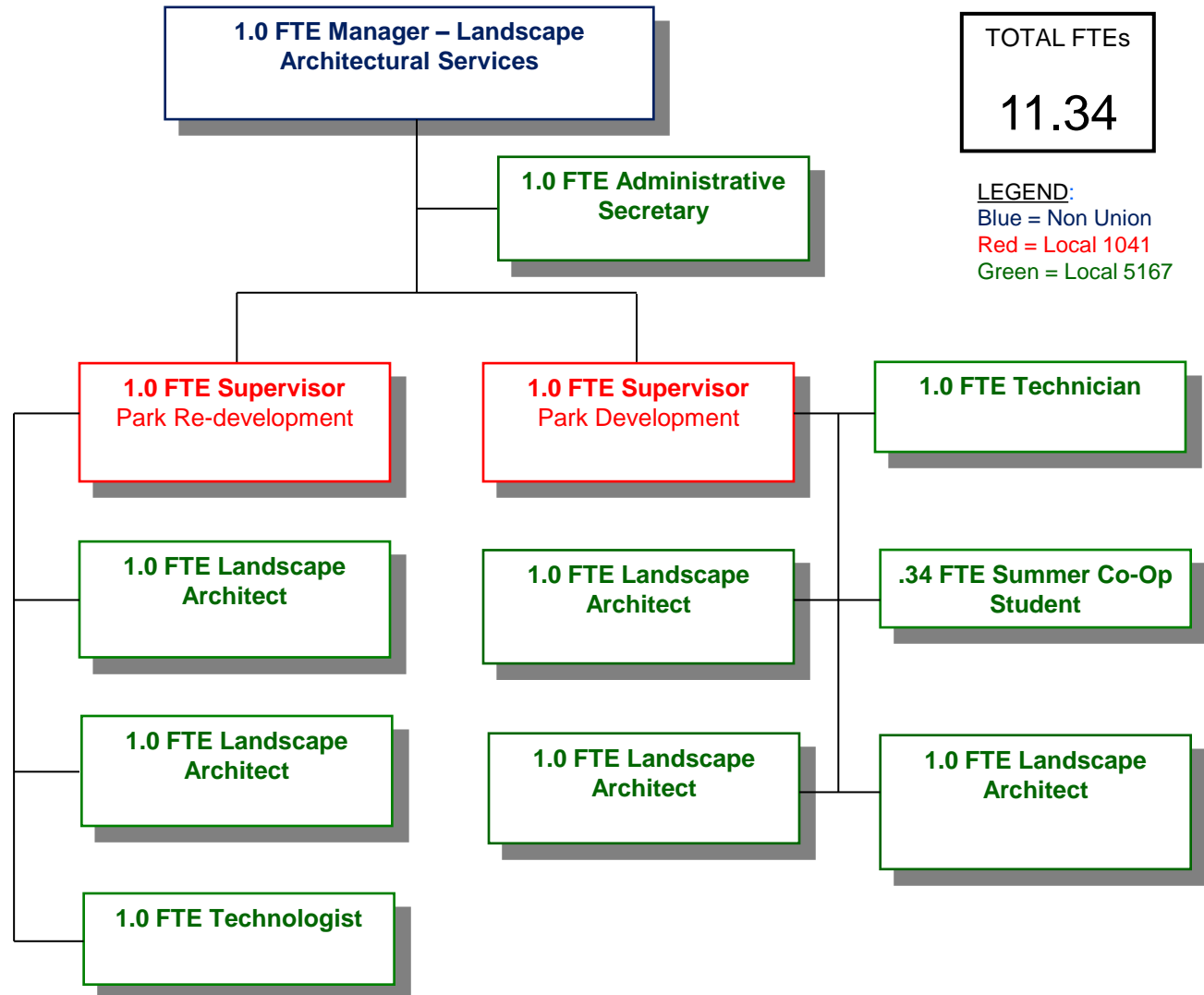
Park Planning

Capital Budgeting

Technical Design

Public Engagement

Organization Structure



- Community
- People
- Processes
- Finance



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Business Culture

Team Culture and Alignment with City Values

Innovation

Creativity and Risk Taking – Public Works “Innovate Now” strategy, support a culture of creativity, encourage suggestions and support staff on tough decisions.

Leadership & Accountability

Staff Empowerment – The manager promotes a culture of rapid decision making through staff empowerment.

Excellence & Cost Consciousness

Pride In Our Work – The team participates annually in a tour of LAS projects. This experience instills the importance of ownership of work.

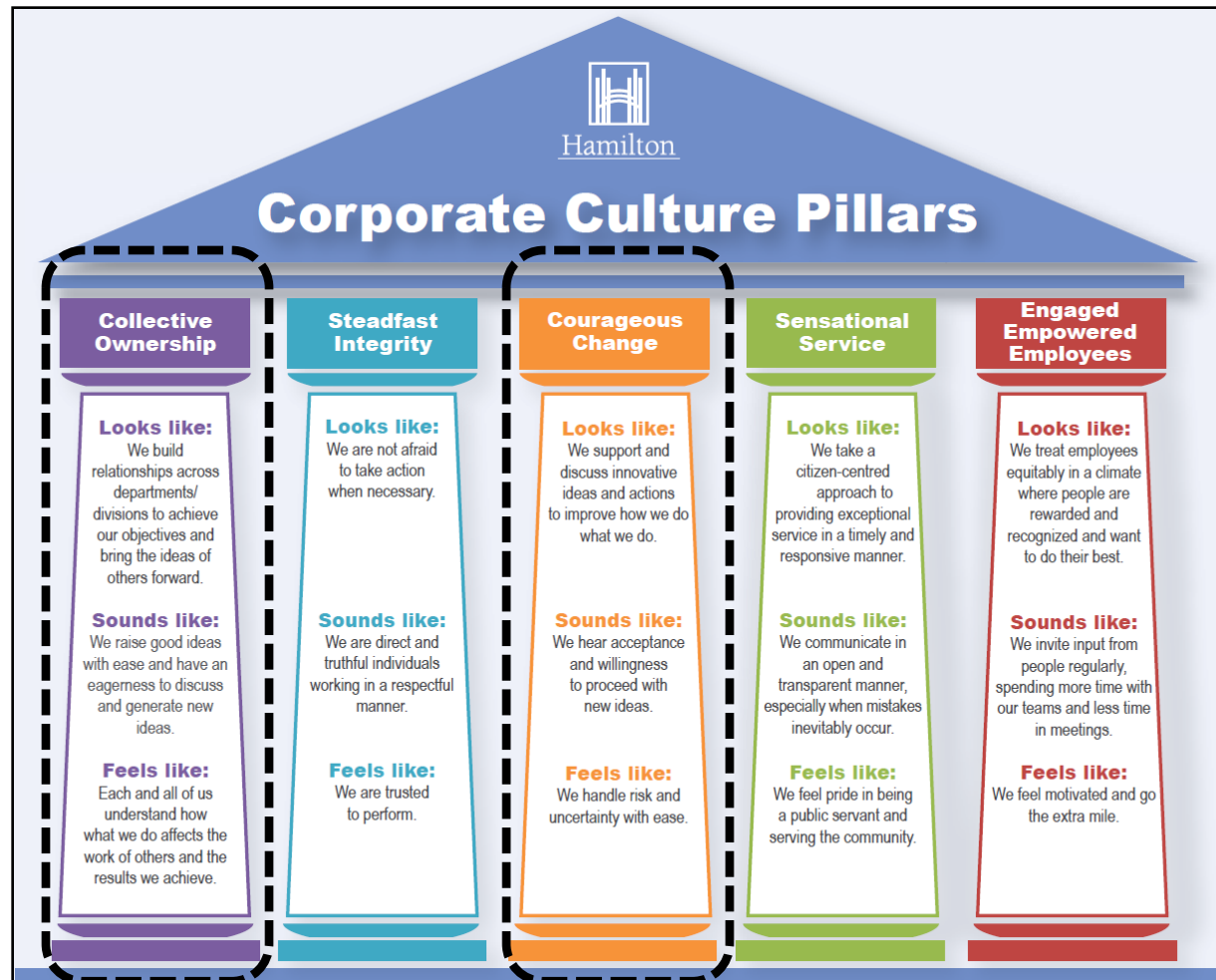
- Community
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Corporate Culture Strategy

Key Focus Pillars Moving Forward



Team Division of Work

Development

- Managed Growth-related park and trail development
- Developer build Park Development Finance Agreements (PDFA) projects
- Acquisition of sites related to parkland deficiencies and surplus schools
- Outdoor recreation amenities to address gaps

Re-development

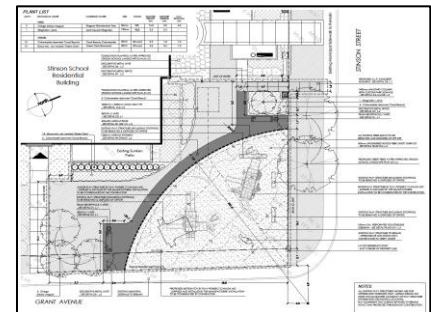
- Neighbourhood Action Plans recommendations
- Park infrastructure renewal
- Waterfront priorities
- Shovel ready projects – Gage, Gore, Confederation Park
- Area Rating Wards 1-8 priorities
- Brownfield Reclamation

→ Community
→ People
→ Processes
→ Finance



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Stinson School
Parkette



Capital Project Implementation

First Part - Approval Process

City-wide & Community Park 1 to 3 years

Neighbourhood Park 1 to 2 years

Neighbourhood Park Developer starts as pre-approved through subdivision development

- Community
- People
- Processes
- Finance

Capital Budget Preparation

- Preliminary Program
- Planning Input
- Feasibility of program
- Site screening

Project Scope

- Ward Councillor
- Recreation Scope
- Land ownership
- Agency control
- ESA

Concept Development

- Public Engagement
- Concept circulation
- Capital budget estimate

All Parks avg. 1/2 yr.

Capital Project Implementation

Second Part - Design Process

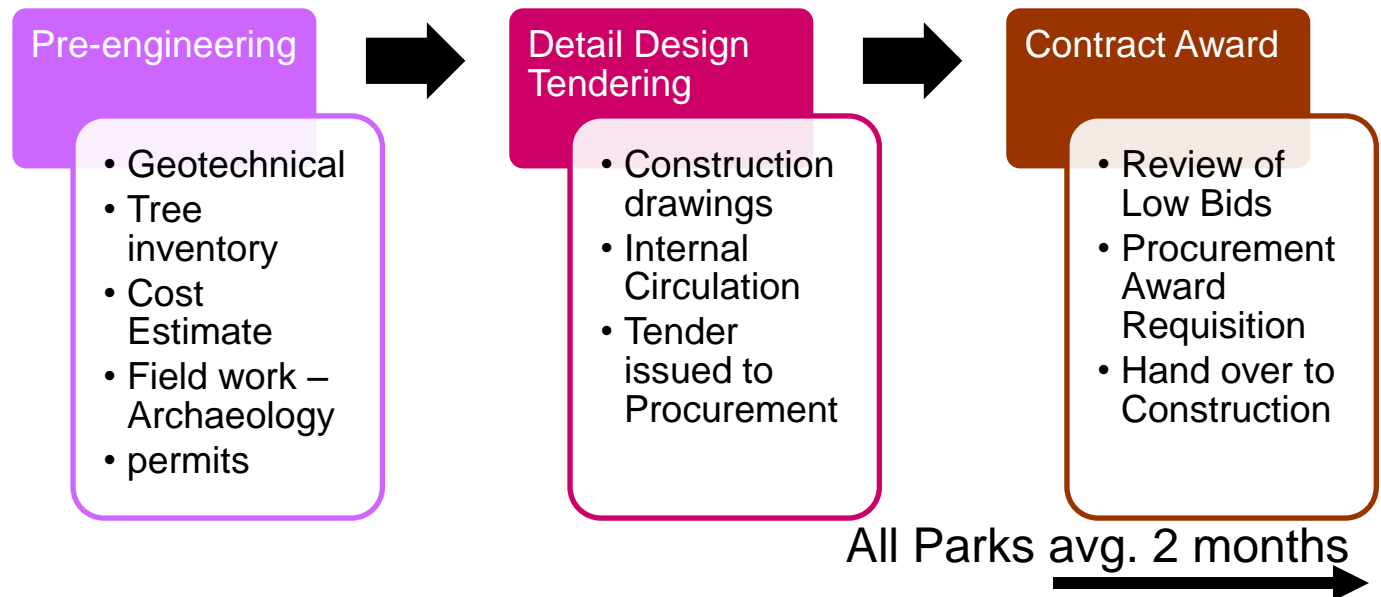
City-wide & Community Park (1st phase only) 1 to 1 ½ years

Neighbourhood Park ½ to 1 year

- Community
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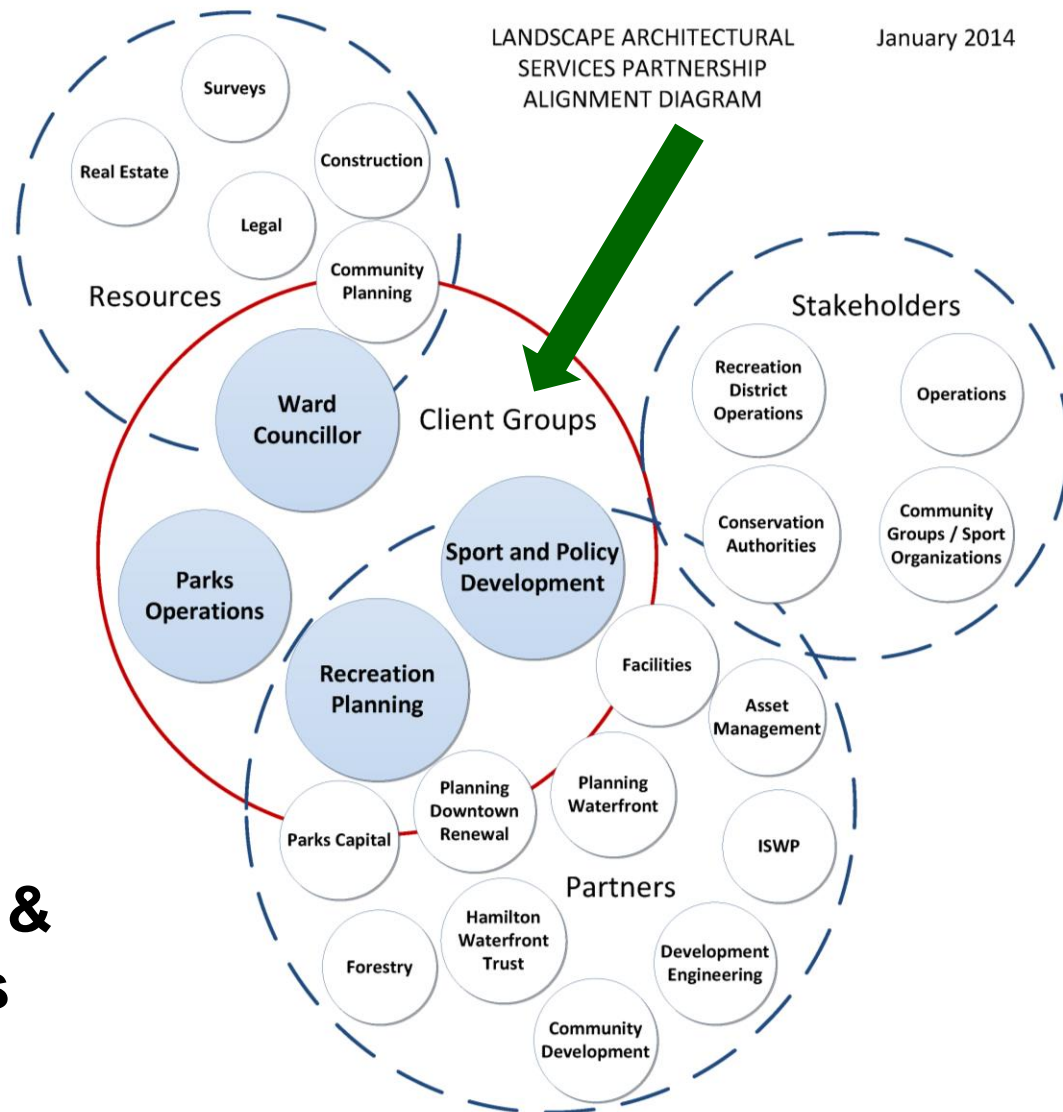
Partners, Stakeholders, Clients, Resources

LANDSCAPE ARCHITECTURAL
SERVICES PARTNERSHIP
ALIGNMENT DIAGRAM

January 2014

- Community
- People
- Processes
- Finance

**Central
Facilitator to
coordinate
amongst
many depts. &
stakeholders**



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Corporate Strategic Plan Projects

Landscape Architectural Services – Accomplishments for 2013

- Community
- People
- Processes
- Finance

Strategic Priority 1 – A Prosperous and Healthy Community

- Coordination with Planning on recommendations for West Harbour 10 year capital project priorities
- Confederation Park Economic Feasibility Study
- Land Acquisitions: development of criteria to address identified parkland deficiencies

Strategic Priority 3 – Leadership and Governance

- The Gore: preparation of construction drawings for the complete project area, to achieve a shovel-ready project.
- Detail Design First Phase of Confederation Park Sports Complex



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CASP - Strategic Planning

Key – Accomplishments for 2013

- Community
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Jerome Park



William Schwenger Park



Village Green Park



**Fairgrounds Community
Park**



Gage Park Fountain Terrace



**Waterfront Implementation
Strategy**



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CASP - Strategic Planning

2014 KEY DELIVERABLES

- The Gore - coordination of Phase 1 implementation 1st block related to Veterans' Place
- The Gore – completion of Phases 2 & 3 shovel ready package
- Extension of Waterfront Trail – Green Millen Estates developer build initiative (DC)
- Neighbourhood Action Plan Park Projects: Carter, McLaren, Beasley and Crown Point
- Detail design and construction of rain gardens within Churchill Park to support the neighbourhood storm water management plan for Westdale

→ Community
→ People
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Waterfront Priority

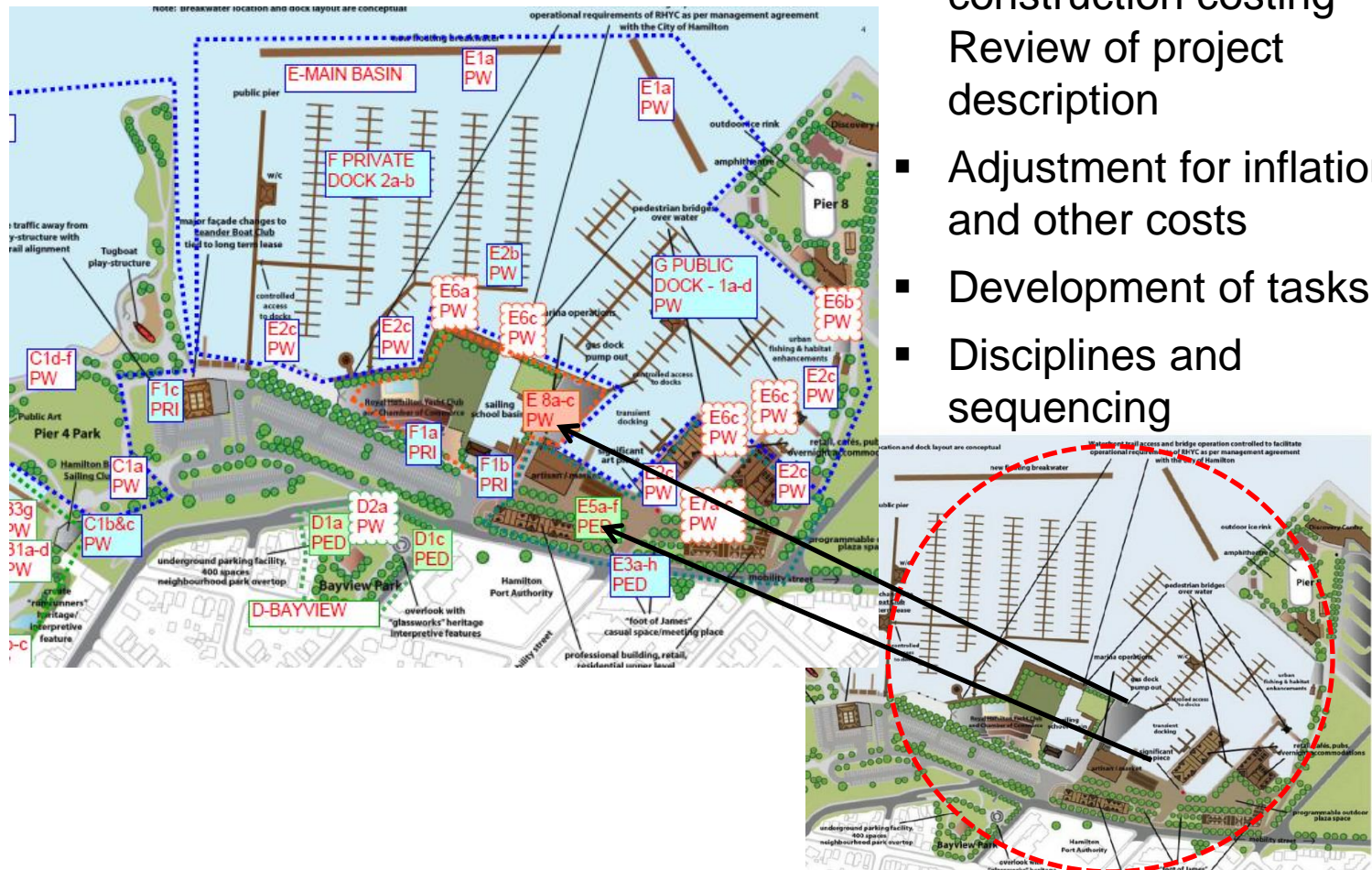
Implementation Strategy

- Community
- People
- Processes
- Finance

- Master plan
- construction costing
- Review of project description
- Adjustment for inflation and other costs
- Development of tasks
- Disciplines and sequencing



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West Harbour Implementation

Key Projects for 2014 to 2018

The following slides graphically show the areas of projects proposed by year. The colours refer to project stages being:

Approval (**yellow**), Planning Study (**blue**), Design (**red**) & Construction (**purple**).

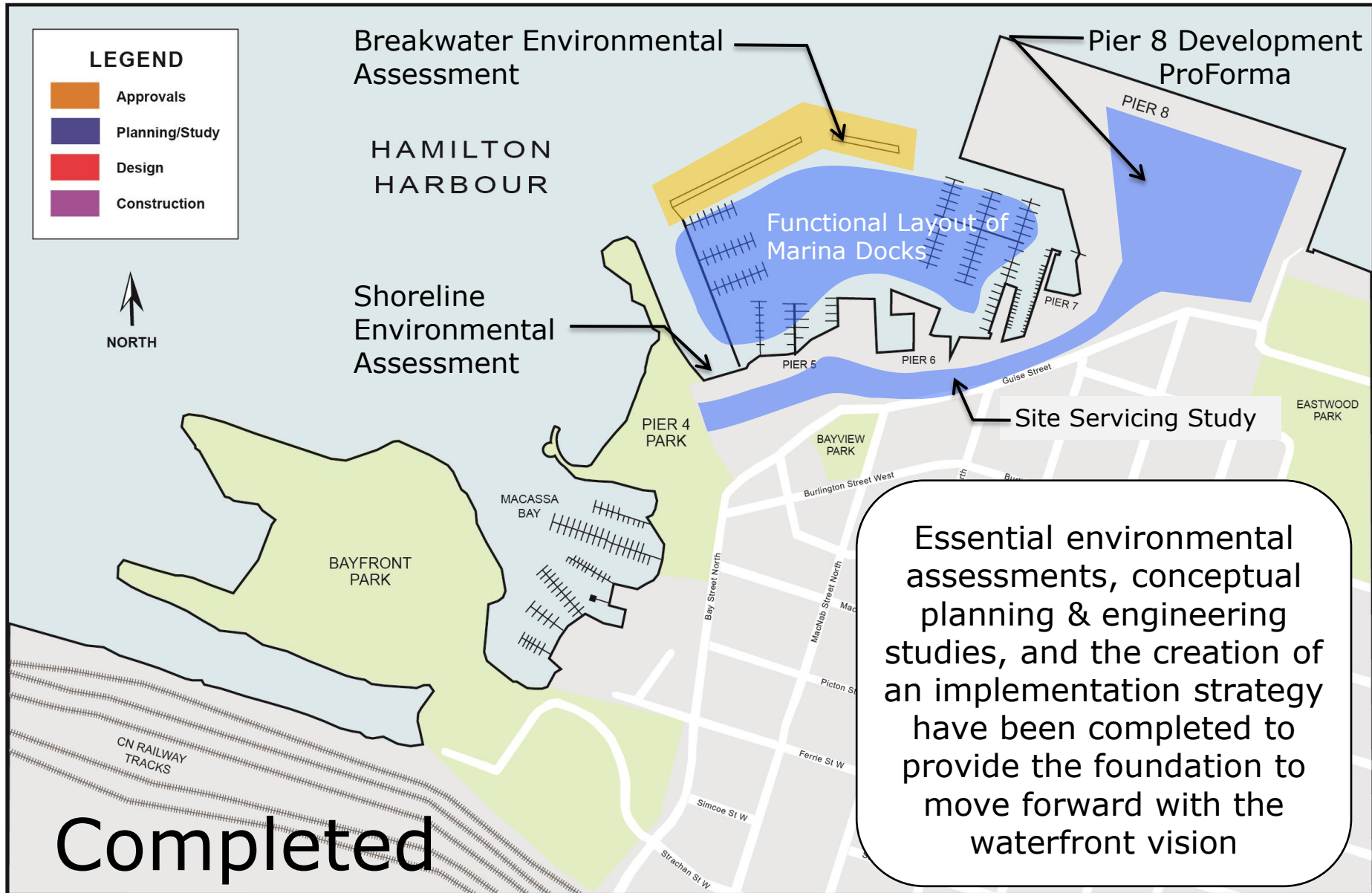
- West Harbour Front: design and construction of docks, slips for transient boaters
- Multi-disciplinary design project include all parts from concept development to detail design through to construction
- 4 year process
- 36 component projects representing a \$29.59M construction value

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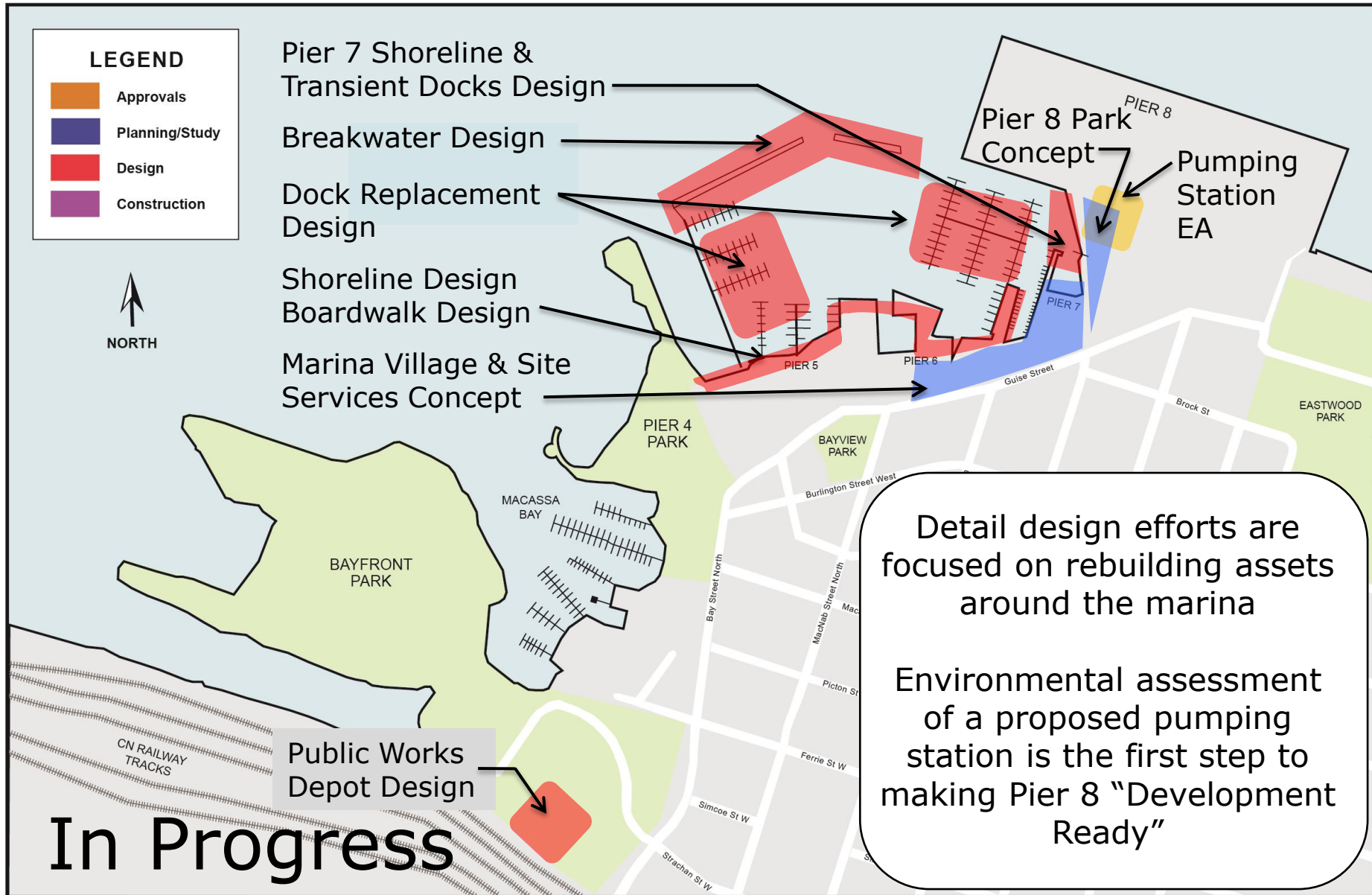


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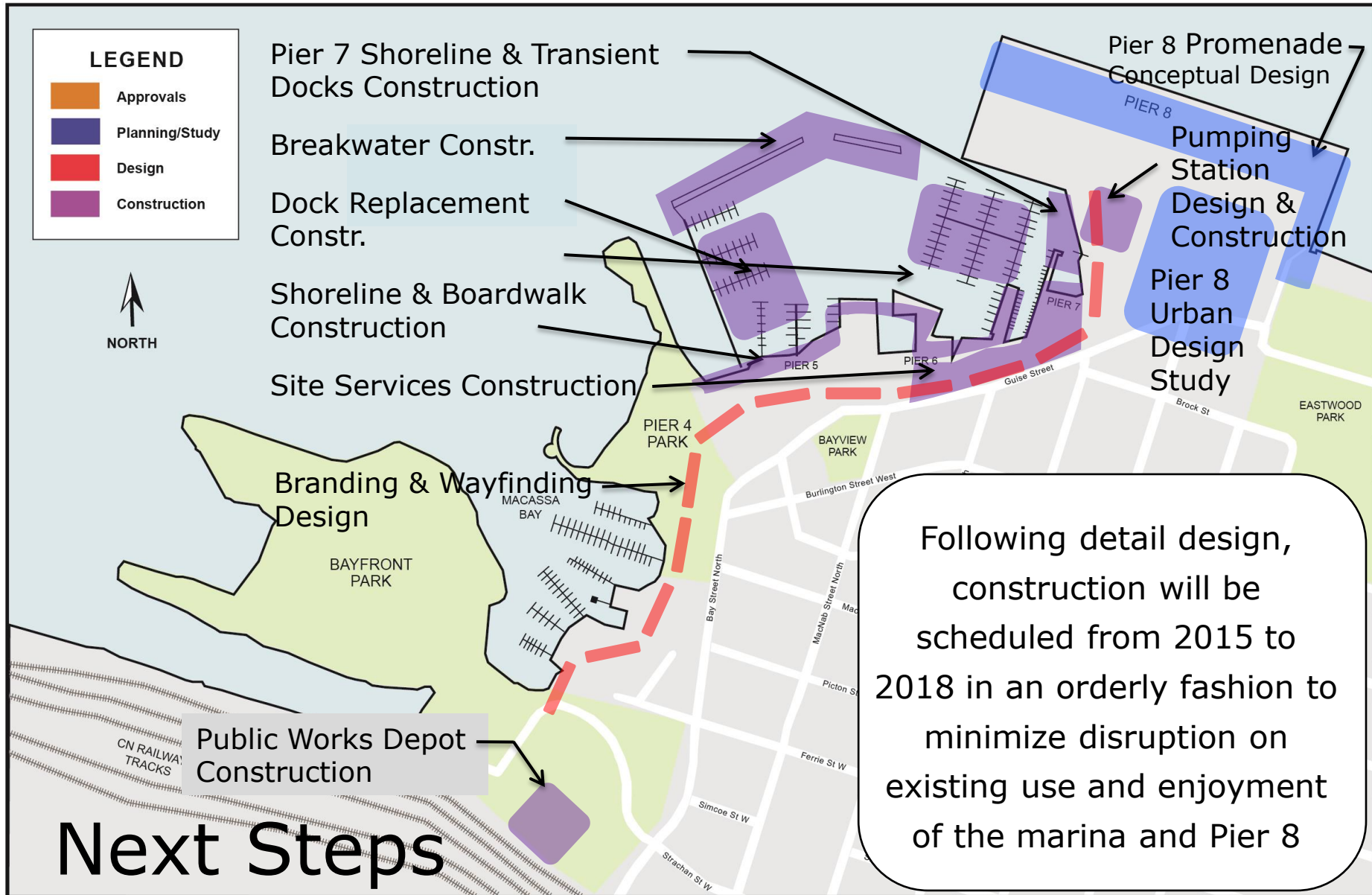
Waterfront Program



Waterfront Program



Waterfront Program



Waterfront Program

