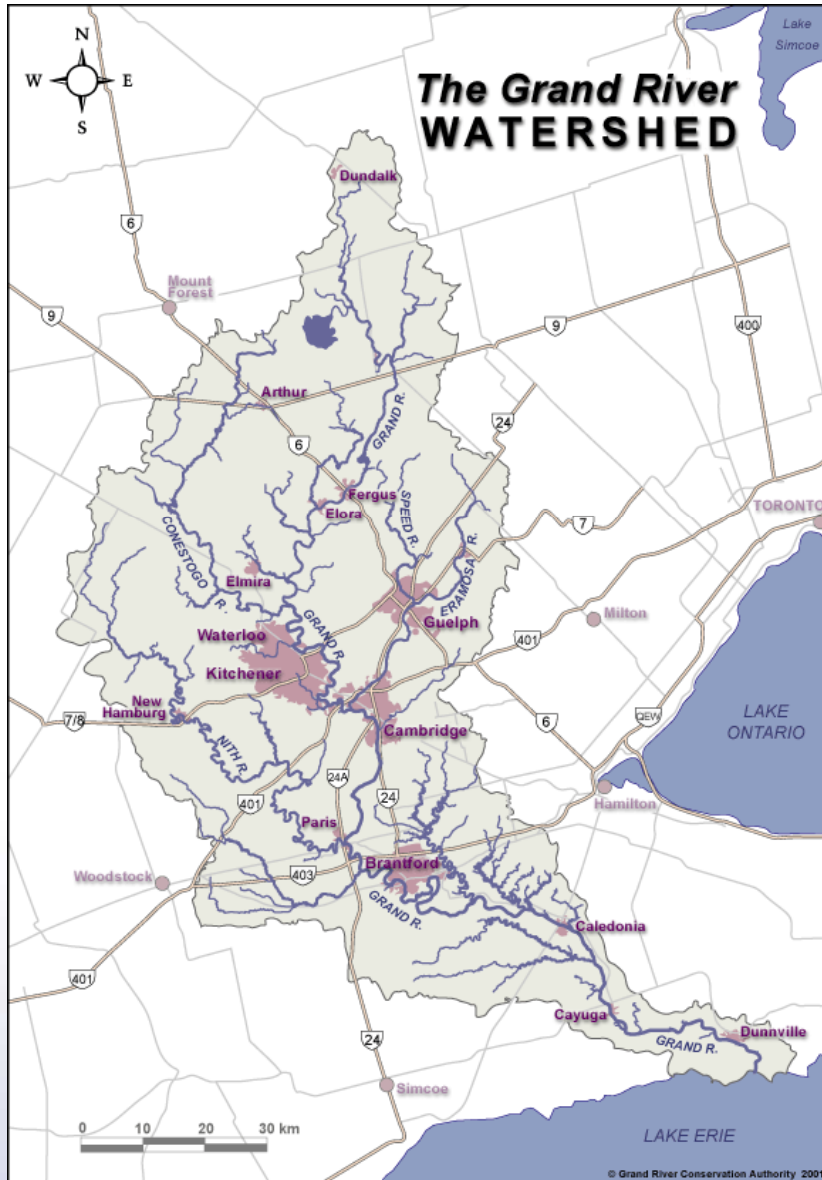


Grand River Conservation Authority 2015 Draft Budget

City of Hamilton – January 27, 2015

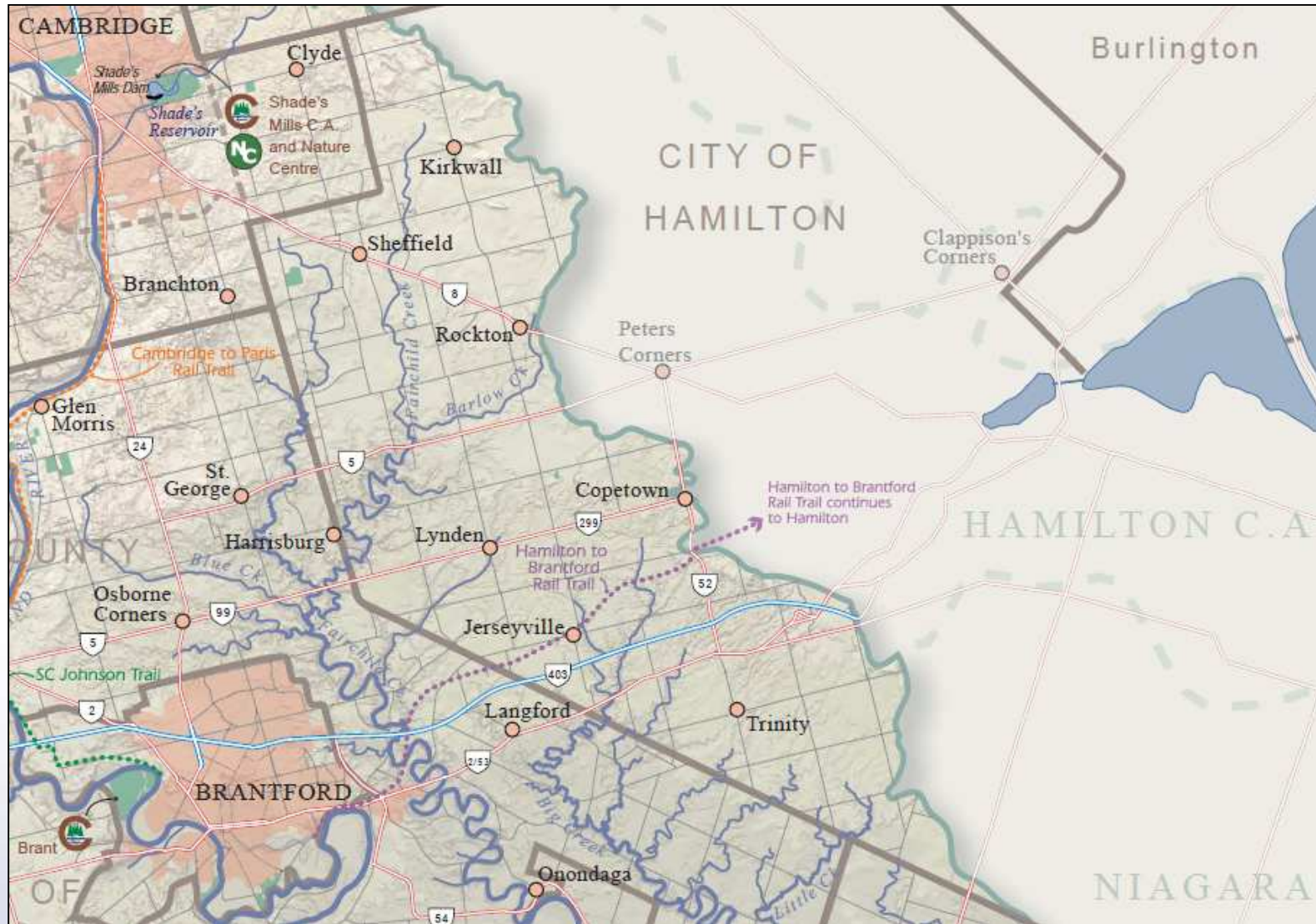


About the watershed



- Largest watershed in Southern Ontario
- 300 km long from Dundalk to Lake Erie
- Major tributaries: Conestogo, Speed, Eramosa, Nith
- Population: about 1 million
- Rich agricultural region

About the watershed



GRCA Strategic Plan



Objectives

1. Protect life and minimize property damage
2. Improve watershed health
3. Connect people with the environment
4. Organizational focus on teamwork, development and engagement
5. Deliver value and innovation



Watershed issues

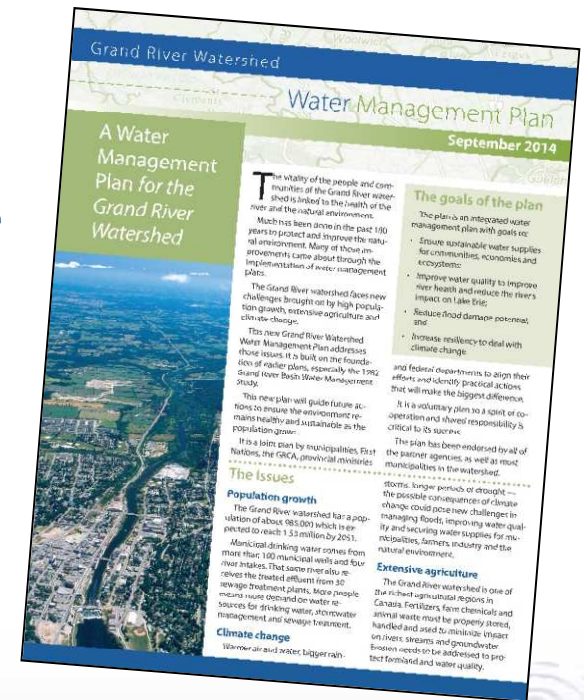
- **Watershed population growing rapidly**
 - expected to reach 1.5 million by 2051
- **Extensive agriculture**
 - 70% of land is farmed; factor in water quality
- **Climate change could have major impact**
 - More extreme events, e.g. floods, drought



Water Management Plan



- **New water management plan addresses issues:**
 - Ensure sustainable water supplies
 - Reduce flood damage potential
 - Improve water quality
 - Build resiliency to address climate change
- **Participating partners:**
 - Hamilton and other municipalities
 - Canada
 - Ontario
 - First Nations
 - GRCA
- **Plan completed endorsed by partners in 2014**
 - Water Managers group meeting regularly to implement

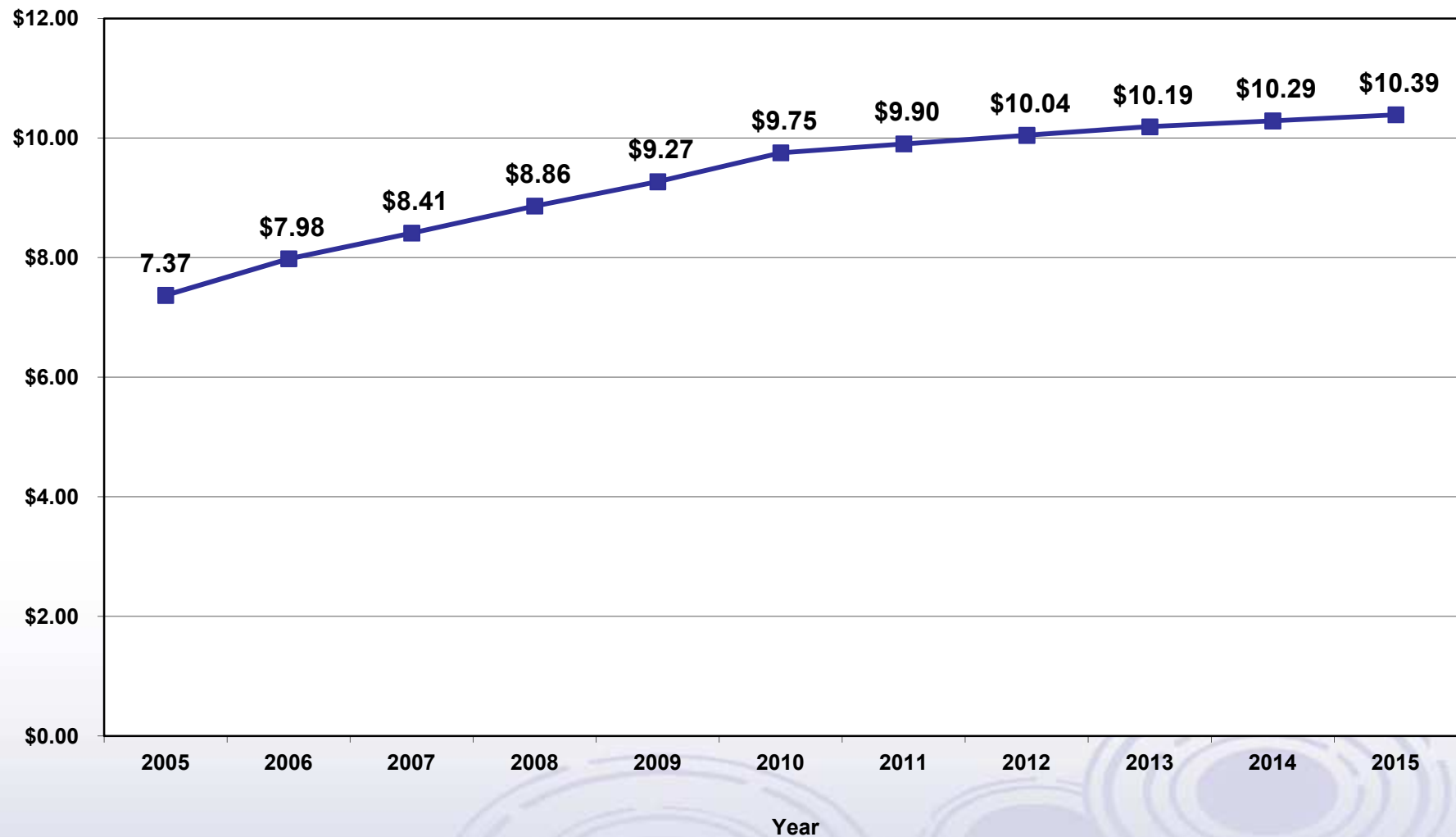


Budget overview

- **2015 expenditures: \$29.1 million**
 - *down* from \$29.8 million in 2014
- **Municipal dollars highly leveraged**
 - \$1 in municipal levy matched by \$2 from other sources
- **Per capita municipal levy: \$10.39**



GRCA Per Capita Levy





2015 budget issues

- **Demand for GRCA services remains high**
 - Responding to climate change (severe weather events)
 - Population growth
- **Forestry Program**
 - Emerald Ash Borer infestation
 - Ice Storm Funding
- **GRCA Conservation Areas revenue**
 - Weather dependent.
 - Revenue forecasts are declining, costs increasing
 - Use of Reserves to breakeven (unsustainable)



2015 budget issues

- **Forestry Program**

- A. Emerald Ash Borer infestation

- 10 year cost estimates exceed \$8 million
 - Draft 2015 budget included \$400,000 in spending.

- B. Ice Storm Funding

- Claim submitted for \$550,000
 - approval of submission uncertain
 - approximately \$150,000 in expenses not claimed since defined as ineligible.

Response to budget issues



- **Managing staff costs**
 - restructuring of staffing complement
 - budgeting for savings due to gaps in employee service (e.g. leaves, departures, retirements)
- **Emerald Ash Borer**
 - requesting provincial funding
- **Provincial Funding Opportunities**
 - adhoc (special project) funding has been approved.
- **Hydro Development**
 - Cambridge new site development, potential for \$600,000 gross annual revenue (2016)
 - Guelph site upgrade being evaluated
 - Shand/Conestogo have long term contracts in place
- **Conestogo Dam spillway project**
 - working with province to reduce size and cost of project
- **Major fundraising campaign underway**
 - 'Your River, Your Life' supports key projects to reduce impact on levv, e.a. trails, restoration projects

Grand River Conservation Authority Budget 2015 Timetable



Five Year Plan

- July 25, 2014 Five Year Forecast, General Membership
- Oct-Dec, 2014 Communication with Municipal Staff as required

2015 Budget

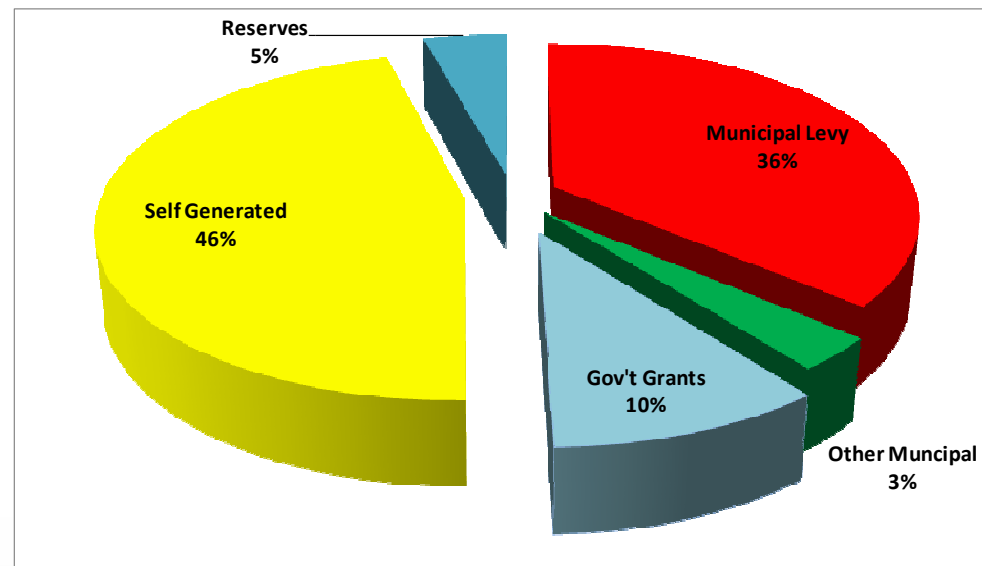
- Sept 11, 2014 Special Budget Meeting, General Membership
- Jan 23, 2015 Budget Draft, General Membership
- Jan 27, 2015 Municipalities advised of Meeting Date for Budget Approval
- Feb 28, 2015 Board Approval, 2015 Budget & Levy (AGM)

(Presentations to municipal councils between Jan 2015 and Feb 2015 as required)



2015 Budget – Revenue by Source

Total 2015 Budget Revenue = \$29.1 Million (\$ 29.8 Million in 2014)



2015 Budget - Revenue

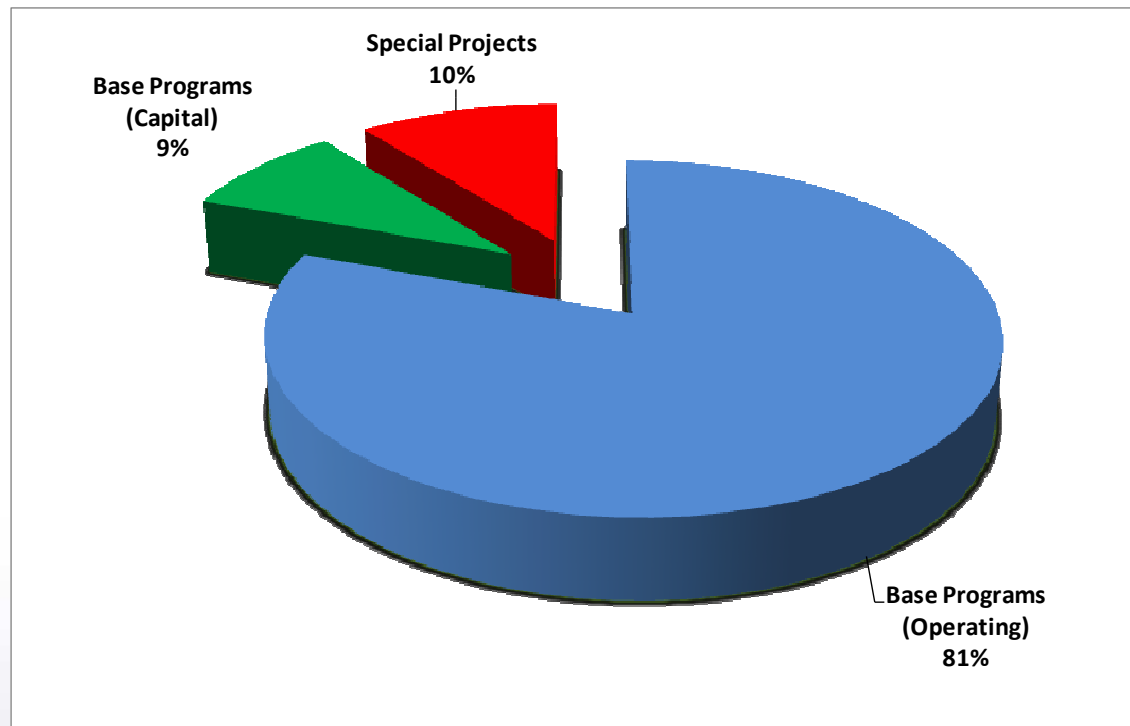


- **Revenue Categories**
 - Have remained consistent in relative size year over year.
- **General Municipal Levy**
 - Increasing by 2.5% to \$10,548,000 in 2015
 - Operating Levy increasing 2.8%
 - Capital Levy held constant at \$1.0 million (nil increase)
- **Special Projects**
 - Expenses are offset 100% by special funding sources.
 - Do not use general municipal levy to fund these projects.

2015 Budget – Expenditures by Category



2015 Budget Expenditures = \$29.1 Million (\$ 29.8 Million in 2014)



2015 Budget - Expenditures



- **Operating Budget** (\$23.5 million)
 - Watershed Management (Dams, flood forecasting, planning, lands management, education)
 - Conservation Areas
 - Corporate Services and Communication
- **Capital Budget** (\$2.5 million)
 - Water Control Structures
 - Conservation Areas
- **Special Projects** (\$3.1 million)
 - Rural Water Quality Program
 - Land Acquisition
 - Emerald Ash Borer
 - Source Projection Program



GRCA Budget 2015 Summary

	<u>Total Expenditures</u>	<u>2014 Budget</u>	<u>2015 Budget</u>	<u>Incr (Decr)</u>	<u>% Change</u>
A	Total "Base" Operating	23,358,557	23,481,773	123,216	0.53%
B	Total "Base" Capital	2,962,400	2,549,000	(413,400)	-14.0%
C	Total Special Programs	3,474,000	3,045,000	(429,000)	-12.3%
	Grand Total	29,794,957	29,075,773	(719,184)	-2.4%

	<u>Total Revenue</u>	<u>2014 Budget</u>	<u>2015 Budget</u>	<u>Incr (Decr)</u>	<u>% Change</u>
					-
	Municipal General Levy	10,292,000	10,548,000	256,000	2.5%
	Other Municipal Funding	837,000	930,000	93,000	11.1%
	Other Government Grants	2,768,573	2,952,573	184,000	6.6%
	Self-Generated Revenue	13,935,984	13,397,200	-538,784	-3.9%
	Funding From Reserves	1,961,400	1,248,000	-713,400	-36.4%
	Grand Total	29,794,957	29,075,773	(719,184)	-2.4%

GRCA Budget 2015



Section A: BASE PROGRAMS – OPERATING

	<u>BASE PROGRAMS</u>	<u>2014 Budget</u>	<u>2015 Budget</u>	<u>Incr (Decr)</u>	<u>% Change</u>
<u>Operating Expenditures</u>					
	Watershed Management and Other	13,116,600	13,322,450	205,850	1.6%
	Conservation Areas	6,367,000	6,317,000	(50,000)	-0.8%
	Corporate Services and Communications	3,874,957	3,842,323	(32,634)	-0.8%
	Total Base Operating Expenditures	23,358,557	23,481,773	123,216	0.5%
<u>Sources of Funding</u>					
				-	
	Municipal General Levy	9,292,000	9,548,000	256,000	2.8%
	Municipal Special Levy	50,000	50,000	-	0.0%
	Government Grants	978,573	978,573	-	0.0%
	Self-Generated	12,561,000	12,481,200	(79,800)	-0.6%
	Reserves	124,000	324,000	200,000	161.3%
	Surplus Carried Forward	352,984	100,000	(252,984)	-71.7%
	Total Base Funding	23,358,557	23,481,773	123,216	0.5%

GRCA Budget 2015



Section B: BASE PROGRAMS – CAPITAL

	<u>BASE PROGRAMS</u>	<u>2014 Budget</u>	<u>2015 Budget</u>	<u>Incr (Decr)</u>	<u>% Change</u>
<u>Capital Expenditures</u>					
	Water Contr. Structures, Gauges, FF&W	2,150,000	1,800,000	(350,000)	
	Conservation Areas	655,000	600,000	(55,000)	
	Miscellaneous	157,400	149,000	(8,400)	
	Total Base Capital Expenditures	2,962,400	2,549,000	(413,400)	-14.0%
<u>Sources of Funding</u>					
				-	
				-	
	Municipal General Levy	1,000,000	1,000,000	-	
	Government Grants	875,000	775,000	(100,000)	
	Self-Generated	600,000	600,000	-	
	Reserves	487,400	174,000	(313,400)	
	Total Base Capital Funding	2,962,400	2,549,000	(413,400)	-14.0%

GRCA Budget 2015



Section C: SPECIAL PROJECTS

		<u>2014 Budget</u>	<u>2015 Budget</u>	<u>Incr (Decr)</u>	<u>% Change</u>
<u>Special Projects</u>					
	Grand River Water Management Plan	200,000	20,000	(180,000)	
	Floodplain Mapping	-	194,000	194,000	
	Rural Water Quality Program Capital Grants	700,000	800,000	100,000	
	Ecological Restoration	236,000	-	(236,000)	
	Emerald Ash Borer	900,000	400,000	(500,000)	
	Acquisition of Conservation Lands	300,000	300,000	-	
	Source Protection Program	790,000	835,000	45,000	
	Other	348,000	496,000	148,000	
	Total Special Projects Expenditures	3,474,000	3,045,000	(429,000)	-12.3%
<u>Sources of Funding</u>					
	Provincial Grants for Source Protection	790,000	835,000	45,000	
	Other Municipal and Government Grants	912,000	1,244,000	332,000	
	Self-Generated	422,000	216,000	(206,000)	
	Funding from Reserves	1,350,000	750,000	(600,000)	
	Total Special Projects Funding	3,474,000	3,045,000	(429,000)	-12.3%

General Municipal Levy for 2015



	% CVA in Watershed	2014 CVA (Modified)	CVA in Watershed	CVA-Based Apportionment	2015 Budget Operating Levy	2015 Budget Capital Levy	2015 Budget Total Levy	Actual 2014 Levy	% Change
Brant County	84.0%	5,191,477,357	4,360,840,980	3.1%	299,997	31,420	331,417	322,593	2.7%
Brantford C	100.0%	11,510,309,897	11,510,309,897	8.3%	791,833	82,932	874,765	855,399	2.3%
Amaranth Twp	82.0%	594,676,910	487,635,066	0.4%	33,546	3,513	37,059	36,159	2.5%
East Garafraxa Twp	80.0%	455,738,235	364,590,588	0.3%	25,081	2,627	27,708	27,222	1.8%
Town of Grand Valley	100.0%	323,319,521	323,319,521	0.2%	22,242	2,330	24,572	23,283	5.5%
Melancthon Twp	56.0%	434,354,020	243,238,251	0.2%	16,733	1,753	18,486	18,144	1.9%
Southgate Twp	6.0%	748,776,654	44,926,599	0.0%	3,091	324	3,415	3,369	1.4%
Haldimand County	41.0%	5,772,883,876	2,366,882,389	1.7%	162,826	17,053	179,879	177,155	1.5%
Norfolk County	5.0%	7,763,139,368	388,156,968	0.3%	26,703	2,797	29,500	28,947	1.9%
Halton Region	10.2%	32,374,084,654	3,299,802,669	2.4%	227,005	23,775	250,780	241,159	4.0%
Hamilton City (estimated)	4.7%	70,321,727,277	3,305,121,182	2.4%	227,371	23,813	251,184	246,875	1.7%
Oxford County	38.0%	3,280,399,853	1,247,794,718	0.9%	85,840	8,990	94,830	93,264	1.7%
North Perth T	2.0%	1,574,264,932	31,485,299	0.0%	2,166	227	2,393	2,354	1.7%
Perth East Twp	40.0%	1,440,152,628	576,061,051	0.4%	39,629	4,151	43,780	43,121	1.5%
Waterloo Region	100.0%	79,008,716,405	79,008,716,405	56.9%	5,435,278	569,258	6,004,535	5,866,931	2.3%
Centre Wellington Twp	100.0%	3,902,277,684	3,902,277,684	2.8%	268,451	28,116	296,567	287,256	3.2%
Erin T	49.0%	2,101,147,533	1,029,562,291	0.7%	70,827	7,418	78,245	76,805	1.9%
Guelph C	100.0%	20,630,146,045	20,630,146,045	14.9%	1,419,218	148,640	1,567,858	1,523,954	2.9%
Guelph Eramosa Twp	100.0%	2,226,730,120	2,226,730,120	1.6%	153,184	16,044	169,228	165,640	2.2%
Mapleton Twp	95.0%	1,243,286,242	1,181,121,930	0.9%	81,253	8,510	89,763	87,610	2.5%
Wellington North Twp	51.0%	1,316,528,857	671,429,717	0.5%	46,190	4,838	51,028	50,443	1.2%
Puslinch Twp	75.0%	2,122,996,673	1,592,247,505	1.1%	109,536	11,472	121,008	114,318	5.9%
Total		254,337,134,741	138,792,396,875	100.00%	9,548,000	1,000,000	10,548,000	10,292,000	2.5%