



2015 PRELIMINARY TAX OPERATING BUDGET UPDATE

General Issues Committee

March 24, 2015



Recommended Budget Amendments (Proposed March 24th GIC)

		Total Potential Municipal Impact
Preliminary Residential Tax Increase	\$ 40,160,480	4.4%
GIC Amendments Approved	(\$ 844,670)	(0.1%)
Average Residential Total Tax Impact (Approved to date)	\$ 39,315,810	4.3%
Previously Proposed Amendments	(\$ 4,423,785)	
Proposed Amendments (at March 24th)		
D9 CESD Social Housing	(\$ 1,282,600)	
	(\$ 5,706,385)	(0.8%)
Average Residential Total Tax Impact	\$ 33,609,425	3.5%
Growth / Reassessment Impact		(0.4%)
Average Residential Total Tax Impact (Inclusive of Recommended Enhancements)		3.1%

Note – anomalies in totals due to rounding.



Recommended Social Housing Reserve

- Staff will be recommending the creation of a Social Housing Stabilization Reserve
- Funded by the transfer of \$1.28m surplus from Housing Services 2014 operations
- 2015 preliminary budget is able to be amended by -\$1.28m with zero impact on services

Housing Services:

2014 Budget	2014 Projected Actuals	2015 Preliminary	Council / Other Adjustments	2015 Updated Preliminary	Change 2015 / 2014	
					\$	%
51,334,020	50,012,500	53,843,080	(1,282,600)	52,560,480	1,226,460	2.4%



Recommended Enhancements (Appendix “A” to FCS15010)

- **INCLUDED** in the preliminary budget for consideration

	Feb 27th GIC	Mar 24th GIC
Gross Impact	\$ 5,851,590	\$ 4,714,770
Net Impact	\$ 3,703,320	\$ 2,656,180
Annualized FTE	51.55	43.85
Total Tax Impact (Includes Education)	0.4%	0.3%

2016 Additional Net Impact	\$ 813,270*	\$ 622,280*
----------------------------	-------------	-------------

*** The 2015 impact reflects part year commencement of some initiatives with an additional pressure created in 2016 from annualization.**



2015 Total Preliminary Impact for the Average Residential Tax Bill

	2015 Impact	
	Draft	
	\$	%
Municipal Taxes		
City Departments	\$ 74	2.4%
Boards & Agencies	\$ 8	0.3%
Capital	\$ 15	0.5%
Total Municipal Taxes¹	\$ 97	3.1%
Education Taxes ²	\$ (6)	-1.1%
Total	\$ 91	2.5%

¹ Municipal tax dollar impacts based on City-wide average residential assessment of \$284,600 and growth of 1.3%

² Preliminary Education Tax Rates as of March 16, 2015

The above includes Recommended Budget Amendments (Appendix A)



Enhancements – Other Priorities (Appendix “B” to FCS15010)

- **NOT INCLUDED** in the preliminary budget

	Feb 27th GIC	Mar 24th GIC
Gross Impact	\$ 14,626,690	\$ 4,327,610
Net Impact	\$ 13,476,310	\$ 2,988,970
Annualized FTE	55.66	40.66
Total Tax Impact (Includes Education)	1.5%	0.3%

2016 Additional Net Impact	\$ 1,230,770*	\$ 845,760*
-----------------------------------	----------------------	--------------------

*** The 2015 impact reflects part year commencement of some initiatives with an additional pressure created in 2016 from annualization.**



Reducing the Tax Impact

	Reductions	Levy Increase	Residential Tax Incr.*
PRELIMINARY BUDGET & REC. ENHANCEMENTS		\$ 33,609,425	2.5%
TOTAL REDUCTIONS OF	\$ (4,450,000)	\$ 29,159,425	2.0%
TOTAL REDUCTIONS OF	\$ (13,350,000)	\$ 15,809,425	1.0%
TOTAL REDUCTIONS OF	\$ (22,250,000)	\$ 11,359,425	0.0%

* Total Residential Tax Increase

- Includes Education
- Excludes Other Priorities
- 1% on Total Tax Increase: \$8.9M

Note – anomalies in totals due to rounding.



Tabled Capital Budget Amendments

(Item 8.1)

- On February 11th Council (Capital Budget) tabled the following Operating Impact from Capital Items:
 - The FTE impacts of the 2015 Tree Planting Program (\$101k and 1.0FTE)
 - The FTE impacts of the 2015 capital budget impacting 2016 (\$3.7m and 32.84FTE)
- The Tree Planting Program operating impact is included in current tax impact of 2.5%



- **March 26th (if Req'd)** – Continue Deliberations
- **April 8th** – Council Approval
- **April** – Tax Policies



Hamilton

RECOMMENDED ENHANCEMENTS



Hamilton

LEGISLATED ENHANCEMENTS



Legislated Enhancements (Appendix "A" to FCS15010)

INITIATIVE	2015 Amount		Annualized FTE
	Gross Impact	Net Impact	
A01 Compliance with changes in Provincial requirements for regulatory testing, monitoring, and repairing of well systems in the City's rural areas (O. Reg. 319/08) (Book 1 pg. 33)	\$ 135,000	\$ 135,000	1.00
A02 Continue Eligibility and Registration program AODA for Accessible Transportation Services (Council Referred PW03128(c)) (Book 1 pg. 34)	\$ 890,000	\$ 890,000	0.00
Public Works Sub Total	\$ 1,025,000	\$ 1,025,000	1.00
LEGISLATED ENHANCEMENTS TOTAL	\$ 1,025,000	\$ 1,025,000	1.00



Hamilton

FULLY FUNDED ENHANCEMENTS



Fully Funded Enhancements (Appendix “A” to FCS15010)

INITIATIVE		2015 Amount		Annualized FTE
		Gross Impact	Net Impact	
A03	Animal Services to provide Flamborough Community with animal control services at par with the rest of the City. (Book 1 pg. 37)	\$ 0	\$ 0	1.00
A04	Youth Business Development Officer within Small Business Development Center partially funded by Ministry of Economic Development and savings built into the budget. (Book 1 pg. 38)	\$ 95,000	\$ 0	1.00
Planning & Economic Development Sub Total		\$ 95,000	\$ 0	2.00



Fully Funded Enhancements (Appendix “A” to FCS15010)

INITIATIVE	2015 Amount		Annualized FTE
	Gross Impact	Net Impact	
A05 Public Health Inspector Trainees – increased funding from Ministry of Health and Long Term Care.	\$ 4,000	\$ 0	0.00
Public Health Services Sub Total	\$ 4,000	\$ 0	0.00



Fully Funded Enhancements (Appendix “A” to FCS15010)

INITIATIVE	2015 Amount		Annualized FTE
	Gross Impact	Net Impact	
A06 For engineering services, replace external contractors with City Staff. (Book 1 pg. 39)	\$ 406,560	\$ 0	4.00
A07 HVAC maintenance for new facility - Tim Hortons field. (Book 1 pg. 40)	\$ 92,220	\$ 0	1.00
A08 Support increased demand for engineering services in the traffic corridor - to address inspection issues associated with road cut permit/restoration work; funding from permit revenues. (Book 1 pg. 41)	\$ 328,620	\$ 0	3.00
A09 Support work load increase for engineering services resulting from Special Infrastructure area related project requirements. (Book 1 pg. 42)	\$ 445,000	\$ 0	4.00
Public Works Sub Total	\$ 1,272,400	\$ 0	12.00



Fully Funded Enhancements (Appendix “A” to FCS15010)

	INITIATIVE	2015 Amount		Annualized FTE
		Gross Impact	Net Impact	
A10	Additional Admin Clerk due to increasing POA workload. (Book 1 pg. 43)	\$ 77,120	\$ 0	1.00
A11	Additional Court Reporter due to increasing POA workload. (Book 1 pg. 44)	\$ 88,140	\$ 0	1.00
A12	Media buyer to consolidate City wide media purchase - to be funded from efficiencies. (Book 1 pg. 45)	\$ 0	\$ 0	1.00
A13	Provide legal administrative support for Water & Waste Water environmental upgrades. (Book 1 pg. 46)	\$ 69,580	\$ 0	1.00
A14	Provide legal services for Water & Waste Water environmental upgrades. (Book 1 pg. 47)	\$ 151,930	\$ 0	1.00
City Manager Sub Total		\$ 386,770	\$ 0	5.00



Fully Funded Enhancements (Appendix “A” to FCS15010)

INITIATIVE	2015 Amount		Annualized FTE
	Gross Impact	Net Impact	
A15 To support the technology infrastructure for the City’s new Tim Hortons Field. (Book 1 pg. 48)	\$ 67,440	\$ 0	0.75
A16 Provide two new tax collection reminder notices immediately after the first due dates. (Book 1 pg. 49)	\$ 37,820	\$ 0	0.00
Corporate Services Sub Total	\$ 105,260	\$ 0	0.75
FULLY FUNDED ENHANCEMENTS TOTAL	\$ 1,863,430	\$ 0	19.75



Hamilton

ECONOMIC GROWTH ENHANCEMENTS



Economic Growth Enhancements (Appendix “A” to FCS15010)

INITIATIVE	2015 Amount		Annualized FTE
	Gross Impact	Net Impact	
A17 Engineering approval staff increase to enhance the ability to respond to and process applications for Site Plans and Plans of Subdivisions. (Book 1 pg. 53) <i>*2016 additional net impact of \$134,000</i>	\$ 268,000	\$ 268,000	4.00
A18 Open for Business Coordinator to ensure ongoing implementation of recommendations and coordinate high profile and Council initiated issues. (Book 1 pg. 54) <i>*2016 additional net impact of \$37,000</i>	\$ 111,000	\$ 70,750	1.00



Economic Growth Enhancements

(Appendix "A" to FCS15010)

	INITIATIVE	2015 Amount		Annualized FTE
		Gross Impact	Net Impact	
A20	Global Hamilton Office Project Lead to support the "Global Hamilton Office" and the "Immigrant Attraction Action Plan". (Book 1 pg. 56)	\$ 70,800	\$ 70,800	0.60
A21	Business Facilitators in Planning Division to promote City strategy for attracting and retaining businesses, promote residential, commercial, rural and greenfield developments. (Book 1 pg. 57) <i>*2016 additional net impact of \$82,500</i>	\$ 247,500	\$ 126,750	3.00
Planning & Economic Development Sub Total		\$ 697,300	\$ 536,300	8.60



Economic Growth Enhancements (Appendix “A” to FCS15010)

INITIATIVE	2015 Amount		Annualized FTE
	Gross Impact	Net Impact	
A26 Bed Bug/Pest Infestation Investigations - investigation, support and legislation enforcement of increasing number of bed bug, cockroach and rat complaints. (Book 1 pg. 62) <i>*2016 additional net impact of \$22,970</i>	\$ 22,980	\$ 22,980	0.50
A27 Promote Air Quality through collection, analysis and communication of air quality data to support positive air quality and decision making. (Book 1 pg. 63) <i>*2016 additional net impact of \$167,650</i>	\$ 167,660	\$ 167,660	3.50
Public Health Services Sub Total	\$ 190,640	\$ 190,640	4.00



Economic Growth Enhancements (Appendix “A” to FCS15010)

INITIATIVE	2015 Amount		Annualized FTE
	Gross Impact	Net Impact	
Affordable Transit Pass Program to Permanent Funding (Council Referred CES14040(a)) <i>*2016 additional net impact of \$112,500</i>	\$ 192,740	\$ 158,580	1.50
Community & Emergency Services Sub Total	\$ 192,740	\$ 158,580	1.50

A29



Economic Growth Enhancements (Appendix “A” to FCS15010)

INITIATIVE	2015 Amount		Annualized FTE
	Gross Impact	Net Impact	
A31 Road Network growth from Development to maintain service levels for additional 90Km of roads introduced since 2009. (Book 1 pg. 66)	\$ 680,000	\$ 680,000	8.00
Public Works Sub Total	\$ 680,000	\$ 680,000	8.00



Economic Growth Enhancements (Appendix “A” to FCS15010)

INITIATIVE	2015 Amount		Annualized FTE
	Gross Impact	Net Impact	
A32 Lawyer position supporting Planning and Growth Management. (Book 1 pg. 67) <i>*2016 additional net impact of \$65,660</i>	\$ 65,660	\$ 65,660	1.00
City Manager Sub Total	\$ 65,660	\$ 65,660	1.00
ECONOMIC GROWTH ENHANCEMENTS TOTAL	\$ 1,826,340	\$ 1,631,180	23.10



Hamilton

ENHANCEMENTS – OTHER PRIORITIES



Enhancements – Other Priorities (Appendix “B” to FCS15010)

INITIATIVE	2015 Amount		Annualized FTE
	Gross Impact	Net Impact	
B04 Provide permanent funding source and resources for Vital Services Program - Council Referred (PED10049(n)). (Book 1 pg. 76)	\$ 30,000	\$ 30,000	1.00
B08 Licensing and Permit Officers (Mobile Response). (Book 1 pg. 80) <i>*2016 additional net impact of \$24,500</i>	\$ 73,500	\$ 73,500	1.00
B10 Collections Supervisor, Hamilton Municipal Parking System. (Book 1 pg. 82) <i>*2016 additional net impact of \$23,865</i>	\$ 71,580	\$ 71,580	1.00



Enhancements – Other Priorities

(Appendix “B” to FCS15010)

INITIATIVE		2015 Amount		Annualized FTE
		Gross Impact	Net Impact	
B15	Licencing By-law review and consolidation funded from Reserve (Temp 2 years). (Book 1 pg. 87)	\$ 103,500	\$ 0	1.00
	Planning & Economic Development Sub Total	\$ 278,580	\$ 175,080	4.00



Enhancements – Other Priorities (Appendix “B” to FCS15010)

	INITIATIVE	2015 Amount		Annualized FTE
		Gross Impact	Net Impact	
B18	Age Friendly City - Hamilton Municipal Senior of the Year Award ceremony. Council referred-CS13023(b). (Book 1 pg. 90) <i>*2016 additional net impact of \$16,500</i>	\$ 33,500	\$ 33,500	0.50
B19	Age Friendly City - development and implementation of Age-Friendly City plan. This resource is in conjunction with Seniors Award event. (Book 1 pg. 91) <i>*2016 additional net impact of \$16,500</i>	\$ 33,500	\$ 33,500	0.50
B20	Establish regular transfers to capital reserves to sustain infrastructure for Lodges. (Book 1 pg. 92)	\$ 500,000	\$ 500,000	0.00



Enhancements – Other Priorities (Appendix “B” to FCS15010)

INITIATIVE	2015 Amount		Annualized FTE
	Gross Impact	Net Impact	
B21 Recreation Support Staff - support 1:1 staffing for children and adults with special needs. (Book 1 pg. 93) <i>*2016 additional net impact of \$4,220</i>	\$ 8,580	\$ 8,580	0.30
B23 Housing Administration Officer - continuance of existing position to meet Housing Services Act obligations. (Book 1 pg. 95)	\$ 55,080	\$ 55,080	0.50



Enhancements – Other Priorities

(Appendix “B” to FCS15010)

	INITIATIVE	2015 Amount		Annualized FTE
		Gross Impact	Net Impact	
B24	Additional Ambulances - to manage response volumes and improve response times. Additional supervisor to assist in managing hospital offload delays and front line supervision. (Book 1 pg. 96) <i>*2016 additional net impact of \$624,155</i>	\$ 2,392,540	\$ 1,267,230	31.00
B25	Provide recreational programming for the Winona community. (Book 1 pg. 97) <i>*2016 additional net impact of \$79,800</i>	\$ 46,560	\$ 39,900	2.31
B26	Provide recreational programs at Tim Hortons field. (Book 1 pg. 98) <i>*2016 additional net impact of \$56,220</i>	\$ 34,770	\$ 28,100	1.55
Community & Emergency Services Sub Total		\$ 3,104,530	\$ 1,965,890	36.66



Enhancements – Other Priorities

(Appendix “B” to FCS15010)

INITIATIVE		2015 Amount		Annualized FTE
		Gross Impact	Net Impact	
B31	Operating costs for new acquisition: 255 Winona Road - Council Referred GIC 14-016. (Book 1 pg. 103)	\$ 98,000	\$ 98,000	0.00
Public Works Sub Total		\$ 98,000	\$ 98,000	0.00



Enhancements – Other Priorities (Appendix “B” to FCS15010)

	INITIATIVE	2015 Amount		Annualized FTE
		Gross Impact	Net Impact	
B33	Fund the Arts Program category created within the City Enrichment Fund for "Strategic Municipal Investment in the Arts" - Council Referred (FCS14024(b)). (Book 1 pg. 105)	\$ 500,000	\$ 500,000	0.00
B34	To fund the annual shortfall for the Event Road Closure Services for special event programs - Council Referred (FCS14024(b)-City Enrichment Fund). (Book 1 pg. 106) (REVISED)	\$ 64,000	\$ 0	0.00
B36	Provide ongoing funding source for 91st Highlanders Athletic Association Indoor Games - Council Referred (FCS14024(b)-City Enrichment Fund). (Book 1 pg. 108) (REVISED)	\$ 32,500	\$ 0	0.00



Enhancements – Other Priorities

(Appendix “B” to FCS15010)

	2015 Amount		Annualized FTE
	Gross Impact	Net Impact	
INITIATIVE			
B37 Adequately fund the Communities, Culture & Heritage, Community Services, Sports & Active Lifestyles and Agriculture & Environment programs - Council Referred (FCS14024(b)-City Enrichment Fund). (Book 1 pg. 109)	\$ 250,000	\$ 250,000	0.00
Corporate Services Sub Total	\$ 846,500	\$ 750,000	0.00
OTHER PRIORITIES ENHANCEMENTS TOTAL	\$ 4,327,610	\$ 2,988,970	40.66



Hamilton

END