



Presentation by:

Chris Phillips, City of Hamilton March 30, 2015 General Issues Committee

General Issues Committee Update – March 30, 2015

Objectives

- Background How did we get to this point? (2012-2014)
- Highlight the achievements of the West Harbour Waterfront Re-Development Plan
- 3. Overview of the 2015-2018 Comprehensive Implementation Plan for the West Harbour Waterfront Re-Development Plan
- 4. City's on-going partnership with the Hamilton Waterfront Trust



Waterfront Re-Development

It's a journey.

 Waterfront Re-Development is a "journey" – Benefits are Long-Term.

· It's dynamic.

 It's the realization that Waterfront Re-Development is a dynamic process.

It's ever changing.

 Circumstances can and will change over time.

It's about our future.

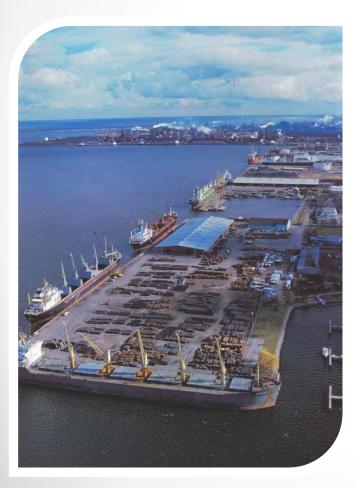
 Investments made upfront lead to real economic-lift in the future.





Waterfront Re-Development

- Success over time.
 - o From shipping port (1980) to a dynamic people-place (2014)



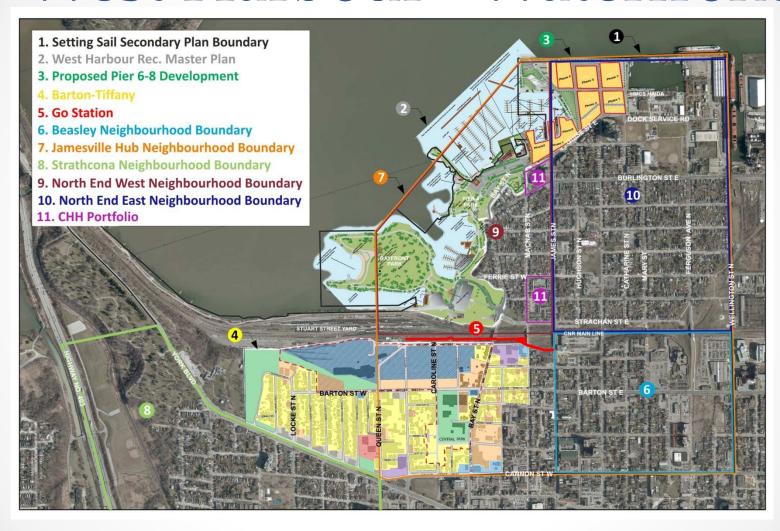








"West Harbour" Waterfront





West Harbour Waterfront

Harbour Waterfront Recreation Master Plan





Council Direction Strategic Plan 2012 - 2015

- 1.3 Promote economic opportunities with a focus on Hamilton's downtown core, all downtown areas and waterfronts;
 - ii) <u>Finalize</u> a development and <u>servicing strategy</u> for the West Harbour lands, with a particular focus on Piers 5,6,7 & 8 and the Barton/Tiffany area. (PED)
 - iii) **Negotiate** the **early termination** of land leases for Piers 7 & 8 with the Hamilton Port Authority. (PED)
 - v) <u>Completion</u> of the Waterfront Master Recreation Official Plan Amendment and the implementation of the Zoning By-law and <u>financing strategy</u>. (PW/PED)
 - ix) <u>Initiate development</u> in the West Harbourfront and Waterfront (this includes the Bayfront Industrial area) and develop a commercial business strategy for Confederation Park. (PED)



Our Achievements

- Final Ontario Municipal Board (OMB) approval of the "Setting Sail" Secondary Plan;
- Approval and phased implementation of the North End Transportation Management Plan (NETMP);
- 3. The termination of the long-term lease for the Pier 7 and 8 lands with the Hamilton Port Authority (HPA
- 4. Approval of a new 25-year Marina Management Agreement (MMA) between the City of Hamilton and the HPA;
- 5. Completed new "Harbour West Marina" dock layout and functional design, that will permit a phased-in marina expansion with the marina doubling its capacity over time;



Our Achievements

- Approval of the Class Environmental Assessment (Class EA) for a new sanitary pumping station located on Pier 8;
- 7. Completed a full development servicing strategy and proforma business plan for the proposed Piers 6-8 development, based on land uses and densities permitted in "Setting Sail";
- 8. Council approval of the Official Plan Amendment (OPA) and Zoning By-law Amendment (ZBA) for the Pier 6-7 lands (under appeal before the Ontario Municipal Board), in conformity with the vision and land-uses set out in the West Harbour Waterfront Recreational Master Plan (WHWRMP);
- Council approval of the Barton Tiffany Urban Design Study;



Our Achievements

- Implementation of a marketing, communications, and public engagement plan;
- Completed a 10-year project-by-project capital costing and phasing plan for all elements of the WHWRMP;
- 12. Completed a 5-year Financing Strategy (2014 2018) to support bringing the lands to development-ready by 2018;
- 13. Formalized a Management Agreement (MA) with the Hamilton Waterfront Trust (HWT);
- 14. Finalized the termination of the existing Sun-Canadian and Imperial Oil Pipeline leases within the Piers 7 and 8 lands and negotiated a pipeline re-location plan;
- 15. Completed the Phase 1 Environmental Site Assessment (ESA) and bore-hole testing for Phase 2 for the all of the Piers 5-8 lands;

Our Goal:

Bring the City-Owned lands in "Barton-Tiffany" and Piers 7&8 to a state of "Development-Ready" by 2018.





Leveraging Private-Sector Investment

The overall magnitude of this investment is transformational

1,600 residential various sized units ranging from \$247,000 - \$462,000 /unit 13,000 sq. m of leasable commercial & Institutional space \$470 million(est.) in private-sector investment for development costs \$600 million(est.) in private-sector residential and commercial sales revenue \$1.3 million per year in additional private-sector commercial rental income \$7.5 million per year in new Municipal tax revenue – Every Year







Leveraging Private-Sector Investment



Per Unit Sales Prices will increase overtime beyond Thousands of construction jobs created during 15-year build-out

New permanent jobs created with the 13,000 sq. m of commercial space

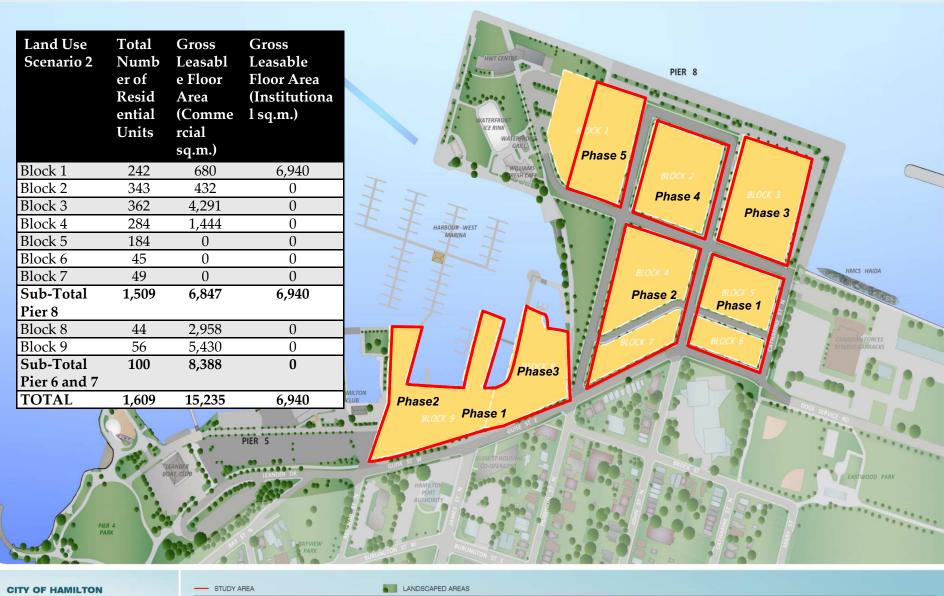
Anticipated increase in the overall tax assessment-base within the surrounding West Harbour Area

Increase in values due to proximity to new James St. Go Transit terminal

Increase in value of other "city-owned" properties within the West Harbour

Re-Shaping of the City's "image" for other privatesector investment







BLOCK NUMBERS







Council Direction – January 29, 2014

(a) That the recommendations contained in Appendix "A" to Report PED14002 entitled "West Harbour Piers 5-8 Servicing Studies and Pro Forma Analysis", be approved;

Appendix "A":

- 1. Develop a broader real estate development strategy for the study area.
- 2. Harmonize planning regulations and proceed with the urban design study for the West Harbour.
- 3. Complete Phase 1 and 2 Environmental Site Assessments and Geotechnical Study for Piers 5-8.
- 4. Complete a transportation impact study for Piers 5-8.
- 5. Complete Pumping Station Class Environmental Assessment (ongoing)
- 6. Finalize the termination of Hamilton Port Authority, Sun-Canadian and Imperial Oil Pipeline Leases.
- 7. Coordination of the West Harbour Servicing study with other City infrastructure studies.
- (b) That staff be directed to prepare and report back on a comprehensive implementation plan, including the recommendations above, with the goal being to prepare the Piers 5-8 lands to a state of "development-ready" by the end of 2018.

Development Ready - Financial Strategy

2015 Capital Budget - Report FC\$15011 - Dated: January 2015

Table 3 on Page 10 is replicated below

West Harbour Waterfront Strategic Initiatives Capital (\$000's) Forecast Capital

	<u>Gross</u>	<u>Net</u>
Approved 2012 - 2014	\$ 10,240	\$ 4,323
Subtotal	\$ 10,240	\$ 4,323
	·	·
Proposed 2015	\$ 11,005	\$ 5,314
Proposed 2016	\$ 21,425	\$ 17,962
Proposed 2017	\$ 23,540	\$ 19,120
Subtotal	\$ 55,970	\$ 42,396
Total	\$ 66,210	\$ 46,719

Assumptions (2015 - 2017)

1. Net = 25% of average actual annual park dev DC's collected available for funding \$300



2015-2018 Implementation Plan

- 1. West Harbour Community Engagement and Consultation Program
 - Lead Planning and Economic Development Department Corporate Waterfront Office
- Detailed Design and Construction Pier 7 Shoreline and Transient Docks
 - Lead Public Works Department Waterfront Development Office
- 3. Detailed Design-Build of the "Breakwater" Structure
 - Lead Public Works Department Waterfront Development Office
- 4. Urban Design Study Pier 8
 - Lead Planning and Economic Development Department Community Planning Section
- Zoning Application and Draft Plan of Subdivision Process –
 Pier 7 and 8
 - Lead Public Works Department Waterfront Development Office

2015-2018 Implementation Plan

- 6. Sanitary Pumping Station Pier 8
 - Lead Public Works Department Waterfront Development Office
- 7. Marine Docks Servicing Design
 - Lead Public Works Department Waterfront Development Office
- 8. Marina Dock Replacement Main Basin
 - Lead Public Works Department Waterfront Development Office
- Pier 4 and Pier 8 Repairs
 - Lead Public Works Department Waterfront Development Office
- 10. Bayfront Park Beach and Park Improvements
 - Lead Public Works Department Waterfront Development Office
- 11. West Harbour Real Estate and Land Disposition Strategy
 - Lead Planning and Economic Development Department Corporate Waterfront Office

2015-2018 Implementation Plan

12. West Harbour Investment Strategy and Framework

 Lead – Planning and Economic Development Department – Corporate Waterfront Office

13. Marina and Lease Transition as per the MMA

Lead – Planning and Economic Development Department – Corporate
 Waterfront Office / Public Works Department – Waterfront Development Office

2016 - 2018

14. West Harbour Community Engagement and Consultation Program

 Lead – Planning and Economic Development Department – Corporate Waterfront Office

15. West Harbour Real Estate and Land Disposition Strategy

 Lead – Planning and Economic Development Department – Corporate Waterfront Office

2015-2018 Implementation Plan

16. Marina and Lease Transition as per the MMA

Lead – Planning and Economic Development Department – Corporate
 Waterfront Office / Public Works Department – Waterfront Development Office

17. Municipal Servicing – Pier 5 – 8

Lead – Public Works Department – Waterfront Development Office

18. Municipal Servicing – Pier 7 and 8

Lead – Public Works Department – Waterfront Development Office

19. Shoreline Reconstruction and Public Space Promenade – Pier 8

Lead – Public Works Department – Waterfront Development Office

20. Shoreline Improvements – Pier 5 and 6

Lead – Public Works Department – Waterfront Development Office

21. Pier 6 and 7 Improvements

Lead – Public Works Department – Waterfront Development Office

Hamilton Waterfront Trust

- Since its inception in 2001, the HWT has been recognized by many as a leader in the area of waterfront promotion, recreational activities, and re-development
- City staff have been clear that the HWT is a true partner in the City's plans
- Drafted and Executed a formal Management Agreement & independent project "Terms of Reference"









Built upon a solid foundation of investments from the past, today's investments will lead to a vibrant waterfront for people to live, work, play, and invest.



