



## **GENERAL ISSUES COMMITTEE MINUTES 15-017**

9:30 a.m.

Wednesday, September 16, 2015

Council Chambers

Hamilton City Hall

71 Main Street West

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**Present:** Deputy Mayor J. Partridge (Chair)  
Councillors A. Johnson, J. Farr, M. Green, S. Merulla, C. Collins,  
T. Jackson, S. Duvall, T. Whitehead, D. Conley, M. Pearson, L.  
Ferguson, A. VanderBeek, R. Pasuta

**Absent  
with Regrets:** Mayor F. Eisenberger – Personal  
Councillor B. Johnson – Other City Business

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### **THE FOLLOWING ITEMS WERE REFERRED TO COUNCIL FOR CONSIDERATION:**

**1. Hamilton Tax Increment Grant Program (HTIGP) – 245 James Street North, Hamilton (PED15138) (Ward 2) (Item 5.1)**

**(Farr/VanderBeek)**

- (a) That a Hamilton Tax Increment Grant Program (HTIGP) application submitted by Sealink Properties Ltd. (Kartik Ganatra), for the property at 245 James Street North, Hamilton, for a Hamilton Tax Increment Grant Program (HTIGP) grant estimated at \$7,327.65 over a maximum of a five-year period, and based upon the incremental tax increase attributable to the redevelopment of 245 James Street North, be authorized and approved in accordance with the terms and conditions of the Program; and,
- (b) That the Mayor and City Clerk be authorized and directed to execute the Grant Agreement, attached as Appendix “A” to Report PED15138, in a form satisfactory to the City Solicitor.

**CARRIED**

**2. 2016 Budget Guidelines, Preliminary Outlook and Process (FCS15062) (City Wide) (Item 7.2)**

**(Partridge/Whitehead)**

- (a) That 2016 user fees (excluding golf, transit and ice fees) be increased based on an inflation rate of 2.0% (Average Ontario CPI from June 2014 to

May 2015) and any user fee adjustments, other than inflationary, be forwarded to for consideration with an appropriate explanation;

- (b) That Boards and Agencies be requested to submit their 2016 operating budget based on an increase of **1.0%**, and that any increase beyond the guideline, be forwarded for consideration with an appropriate explanation; and,
- (c) That all City departments target a 2016 operating budget guideline, based on an increase of **1.0%**, and that any increase beyond the guideline be forwarded for consideration with an appropriate explanation.

**AMENDMENT CARRIED  
MOTION AS AMENDED, CARRIED**

**3. Our Future Hamilton: Communities in Conversation Community Engagement Report (CM15001(a)/CES15010(a)) (City Wide) (Item 7.3)**

**(Green/Pasuta)**

That Report CM15001(a)/CES15010(a), respecting the Our Future Hamilton: Communities in Conversation Community Engagement Report, be received.

**CARRIED**

**4. Bayfront Strategy: Bayfront Industrial Area, A Strategy for Renewal, Phase 1 - Market Opportunities Study (PED14117(b)) (Wards 2, 3 and 4) (Item 7.4)**

**(Collins/Farr)**

That Report PED14117(b), respecting the Bayfront Strategy: Bayfront Industrial Area, A Strategy for Renewal, Phase 1 - Market Opportunities Study, be received.

**CARRIED**

**5. Workforce and Time Management Solution (KRONOS) (PW15064/FCS15063) (City Wide) (Item 8.1)**

**(Whitehead/Pearson)**

(a) That the expanded implementation of the KRONOS workforce and time management solution version 8 for Hamilton Water and Community Services (Lodges) be single-sourced to KRONOS Inc. in the amount of \$245,800 which was approved through 2015 operating and capital budgets within the affected Divisions (\$210,000 in Hamilton Water and \$35,800 in the Lodges); and,

(b) That the Information Technology Division complement be increased by one permanent full time equivalent (FTE), the position of Systems Analyst, with funding provided through a cost allocation in the amount of approximately \$107,000 annually from Hamilton Water, the Lodges and Paramedic Services.

**CARRIED**

**6. Jeff Wolfenden, Former President and Founder, Hamilton Young Stroke Survivors, respecting Disability Identification (Item 6.2)**

**(Merulla/Whitehead)**

That the request respecting Disability Identification and affordable public transit programs be referred to the General Manager of Public Works for analysis of the information presented, in consultation with the Hamilton Young Stroke Survivors, for a report to the Public Works Committee respecting the feasibility of a Disability Identification.

**CARRIED**

**7. Proclamations in the City of Hamilton (Item 9.2)**

**(Green/A. Johnson)**

That Clerk's staff be directed to report to the Governance Review Sub-Committee regarding the history of proclamations in the City of Hamilton, including the practice of the former City of Hamilton, and why it was discontinued, and any administrative functions that were associated in order to assist the Committee.

**CARRIED**

**FOR THE INFORMATION OF COMMITTEE:**

**(a) CHANGES TO THE AGENDA (Item 1)**

The Committee Clerk advised of the following changes to the agenda:

- (i) Item 6.1 – Delegation by Wayne Terryberry, Hamilton Burlington Trails Council, respecting a Proposal for a Regional Multi-Use Greenway to Compliment LRT Infrastructure and Enhance Hamilton's Active Transportation Network – the delegate has requested to postpone his presentation to the October 21, 2015 GIC meeting.
- (ii) Item 6.5 – Delegation by John Hawker and Robin McKee, of the Sir John A. Macdonald Society, respecting the upcoming Commemoration of the November 1893 Unveiling of Canada's First Statue of Sir John A. Macdonald's 200<sup>th</sup> Birthday – the delegates have requested to postpone their presentation to the October 7, 2015 GIC meeting.
- (iii) Added as Item 7.5 – a presentation from CityHousing Hamilton – The State of the Stock

Staff has requested that the presentation for Item 7.5 be addressed prior to the Consent items, as they must leave for a fellow staff member's funeral, which is taking place this morning.

**(VanderBeek/Conley)**

That the agenda for the September 16, 2015 General Issues Committee meeting be approved, as amended.

**CARRIED**

**(b) DECLARATIONS OF INTEREST (Item 2)**

There were no declarations of interest.

**(c) APPROVAL OF MINUTES OF PREVIOUS MEETING (Item 3)**

**(i) September 2, 2015 (Item 3.1)**

**(Pearson/A. Johnson)**

That the Minutes of the September 2, 2015 meeting of the General Issues Committee be approved, as presented.

**CARRIED**

**(d) PUBLIC HEARINGS / DELEGATIONS (Item 6)**

**(i) Wayne Terryberry, Hamilton Burlington Trails Council, respecting a Proposal for a Regional Multi-Use Greenway to Compliment LRT Infrastructure and Enhance Hamilton's Active Transportation Network (Item 6.1)**

The presentation by Wayne Terryberry, Hamilton Burlington Trails Council, respecting a Proposal for a Regional Multi-Use Greenway to Compliment LRT Infrastructure and Enhance Hamilton's Active Transportation Network was moved to the October 21, 2015 meeting of the General Issues Committee, at the request of the presenter.

**(ii) Jeff Wolfenden, Former President and Founder, Hamilton Young Stroke Survivors, respecting Disability Identification (Item 6.2)**

Jeff Wolfenden addressed Committee respecting disability identification. Mr. Wolfenden's comments included, but were not limited to, the following:

- He is the survivor of both a heart attack and stroke in his 30's.
- Mr. Wolfenden noticed that both seniors and students receive discounts, if they show proper identification and thought it would be a positive action to provide identification to persons with disabilities to assist them as well.
- Those who are disabled need to submit a form to the Ministry (2201 Tax Credit Form), which needs to be signed off by a doctor –

confirming the disability, which in some situations may not necessarily be outwardly visible.

- Mr. Wolfenden contacted HSR to determine if there was a current transit discount for persons with disabilities who may not be able to afford transit.
- Mr. Wolfenden was advised that persons with disabilities were able to ride public transit for free in the past, if they required the use of a quad cane.
- However, staff became aware that people were purchasing canes, when they were not disabled, to access free transit. Therefore, the program is now only available to those who are in wheelchairs and scooters.
- Committee was advised that Mr. Wolfenden has worked hard, since the time of his stroke, to eliminate the need for a wheelchair or cane. However, his disability will not allow him to return to work and continues to keep him on a reduced income.
- An important part of stroke rehabilitation is exercise; however, the cost of taking the bus to the gym is prohibitive.
- Mr. Wolfenden is requesting that the City of Hamilton implement a certified, photo Disability Identification, similar to a senior or student card.

**(Whitehead/Green)**

That the presentation provided by Jeff Wolfenden, Former President and Founder, Hamilton Young Stroke Survivors, respecting Disability Identification, be received.

**CARRIED**

For disposition of this matter, please refer to Item 6.

- (iii) Dave Barnett, of the Abuse Prevention and Awareness Campaign, respecting Methods required in order to make Hamilton a World Class Tourist Destination (Item 6.3)**

Mr. Barnett was not in attendance.

**(iv) Jen Baker, Hamilton Naturalists' Club, respecting the Importance of Pollinators to the City of Hamilton and What Needs to be done to Support Pollinators and Help Increase Garden Yields (Item 6.4)**

Jen Baker addressed Committee respecting the importance of pollinators to the city of Hamilton and what needs to be done to support pollinators and help increase garden yields. Ms. Baker's comments included, but were not limited to, the following:

- Hamilton Naturalists' Club (HNC) and Environment Hamilton (EH) started the Pollinator Paradise project based on their concern about the rapid decline in pollinator populations, and then hearing from members and residents that they are also concerned and want to help.
- HNC is a nature-based organization that has been working to bring nature back to the city by naturalizing areas, including their Land's Inlet site located at Wellington and Simcoe, which helped to kick-start the pollinator project.
- EH is committed to providing people with hands-on skills to improve the environment around them.
- Pollinators, including bees, butterflies, small birds and other beneficial insects, continue to decline in alarming numbers. This is primarily due to habitat loss and exposure to chemicals.
- They are raising public awareness about the important role that pollinators play in our local ecosystems and food production. 90% of the world's plants rely on pollinators for fertilization and reproduction, including approximately 75 per cent of our food – 1 out of every 3 bites of food — so we have an interest in helping this beyond nature and community building.
- The project is creating pollinator habitats within City parks and community gardens (including Victory Gardens). They are doing this by working with community volunteers to select a planting site, prepping it and then planting a diverse selection of native plants that local ecologists have suggested for Hamilton.
- We also hold workshops and info sessions to show residents how they can create their own pollinator habitats, helping to expand the amount of pollinator habitat around the city.
- Hamiltonians are keen to help protect pollinators and the project is helping to connect residents. Gardeners, landscape designers, ecologists, are coming out of the woodwork and are offering their expertise to the projects in their neighbourhoods. This has resulted

in 11 - pollinator paradise created across Hamilton in city parks and gardens – Wards 1, 2, 3, 4, 5, 11.

- 621 - native plants and 3.5kg - native seeds have been distributed through 500 seed balls.
- The plans so far for the 2016 planting season are to plant in Wards 2, 6, 7 and possibly others.
- Planting sites have been chosen based on interest from the neighbourhoods. In many cases, people have approached HNC or EH and asked for assistance to build a butterfly/pollinator garden in their own neighbourhoods.
- HCN has also planted in Victory Gardens' beds and with the NHCHC Grub Club. These community garden sites are interested in attracting pollinators to help increase their yields – to the point of having the group plant in existing beds.
- 80 volunteers help with the planting and maintenance, not including Victory Garden volunteers, and there are 150 students involved as well.
- 101 bee boxes were built to provide nesting habitats for solitary bees. Ten of these boxes were built by grade 6 students from Queen Victoria school.
- HNC and EH are asking to have a day in June that celebrates and recognizes the good work that is happening to make Hamilton a paradise for pollinators. We believe a day in the middle of June (during Pollinator Week from the 15th – 21st) would be most appropriate.

**(Ferguson/Pearson)**

That presentation provided by Jen Baker, Hamilton Naturalists' Club, respecting the importance of pollinators to the city of Hamilton and what needs to be done to support pollinators and help increase garden yields, be received.

**CARRIED**

- (v) **John Hawker and Robin McKee, of the Sir John A. Macdonald Society, respecting the upcoming Commemoration of the November 1893 Unveiling of Canada's First Statue of Sir John A. Macdonald's 200<sup>th</sup> Birthday (Item 6.5)**

The presentation by John Hawker and Robin McKee, of the Sir John A. Macdonald Society, respecting the upcoming Commemoration of the

November 1893 Unveiling of Canada's First Statue of Sir John A. Macdonald's 200<sup>th</sup> Birthday, was moved to the October 7, 2015 meeting of the General Issues Committee, at the request of the presenters.

**(e) STAFF PRESENTATIONS (Item 7)**

**(i) City of Hamilton AODA Success Stories (Item 7.1)**

Maxine Carter, Manager of Access and Equity, introduced the presentation respecting the City of Hamilton's AODA Success Stories and Terri Wallis, and Tom Manzuk, members of the Advisory Committee for Persons with Disabilities. The presentation included, but was not limited to, the following:

- Hamilton is a wonderful place to live, even more so for those of us with disabilities.
- The reasons for this success:
  - Our AODA mandated Advisory Committee for Persons with Disabilities (ACPD), in the area of transportation; and,
  - With the guidance of City staff and support of City Council, in implementing many AODA regulations, ahead of schedule.
- Some of the successes:
  - 100% Low Flow Wheelchair Accessible Buses
  - Hamilton is much closer to becoming a barrier-free city.
  - Audible Bus Announcements in 2012
  - Fare Parity
  - Every City bus in Hamilton has a low floor, wheelchair ramps at both the front and rear doors and 2 wheelchair compartments.
  - Destination signs, on buses, are being changed from large yellow to small white pixels.
  - There is a voluntary fare for passengers who use mobility devices or who are CNIB registered.
  - An audit of City bus stops was conducted.



- New and completely accessible bus stops and bus shelters were designed with input from the Advisory Committee for Persons with Disabilities.
- Bus stops that were not accessible are now being updated with the new designs or moved to more accessible locations.
- When the City purchases new buses, the ACPD is asked for input concerning the design of the new vehicles.
- Staff endeavours to accommodate everyone's needs, making the use of the HSR a positive and comfortable experience.
- Urban Braille, a way-finding system created in Hamilton, uses visual and tactile clues in our sidewalks to help not just those with vision loss, but everyone get to and from their destinations safely and independently.
- Hamilton now has on-demand wheelchair accessible taxis.
- If you have time considerations, are going somewhere buses don't or just want privacy and quiet, you can call either one of Hamilton's taxi companies.
- A taxi will arrive at your door. Professionally secure your mobility device and get you to your destination for the same meter fare that anyone else would pay.
- Taxi Script is a payment option available to qualified passengers, with disabilities.
- \$24 gives you \$40 worth of taxi fare, you can just use like money to pay your fare, just like you would money.

In conclusion:

- All of these services are the result of many years of hard work, persistence and dedication.
- Making sure that AODA standards are met or exceeded means that persons with disabilities will experience the same quality and quantity of service everyone else enjoys, that we are treated with respect and dignity, and that our human rights are upheld.

- When you improve life for persons with disabilities, you also improve life for their families, friends and everyone else they interact with.
- The AODA has been thoughtful, practical and extremely beneficial, not just for persons with disabilities, but for all Ontarians. This level of success could not have been achieved without the AODA.

**(A. Johnson/Conley)**

That the presentation, respecting the City of Hamilton's AODA Success Stories, be received.

**CARRIED**

**(ii) 2016 Budget Guidelines, Preliminary Outlook and Process (FCS15062) (City Wide) (Item 7.2)**

Mike Zegarac, General Manager of Finance & Corporate Services, provided a PowerPoint presentation respecting Report FCS15062 – the 2016 Budget Guidelines, Preliminary Outlook and Process. The presentation included, but was not limited to, the following:

- Historical Budgets & Tax Impact:
  - Average Residential Tax Impacts 2013-2015
  - Annual City-wide Residential Tax Impacts
  - Annual City-wide Residential Tax Impacts adjusted for Inflation
  - Municipal Comparison 2015 Average Total Tax Impacts
  - Average Tax Impacts
  - 2015 Average Residential Tax Bill
- 2016 Tax Budget Preliminary Outlook:
  - 2016 Preliminary Pressures / Risks
  - 2016 Preliminary Tax Impact
  - City Departments: Compensation
  - City Departments: Operating Impact of Capital Projects
  - City Departments: Corporate
  - City Departments: Other
    - \$1.7M - Parking & By-Law Services Revenue Shortfall
    - \$1.3M – Housing Services as per the Provincial Benchmarking Formula

- \$1.3M – Community and Emergency Services annualization of Council approved program enhancements
  - \$900K – Public Works Operations Division due to contractual increases
  - \$807,000 reduction in Provincial Gas Tax transfer from reserve
  - \$545,000 phase-in of transfer to Transit reserve
  - \$300,000 reduction in Blue Box commodity sale revenues
  - \$267,000 loss of Court House lease revenue
  - (\$3.2M) – Ontario Works upload savings
  - (\$500K) – revenue increase from Waste Diversion Ontario
  - (\$131K) – savings in Low Income Dental Initiative
  - TBD – Impact of recent PH funding announcement
  - TBD – Revenue challenges in Recreation
  - Additional revenue opportunities from the Finance & Administration and Revenue Generation Division will be incorporated pending approval.
- 2016 Recommended Budget Guidelines:
    - Boards & Agencies
    - Capital
      - 2015 discretionary capital projects = \$101.8 million
      - 2016 discretionary capital projects forecast = \$110.0 million
    - Council Referred Items
      - In addition to the \$37.8M in pressures there have been a number of items referred to the 2016 tax budget process by Council. Currently these pressures are estimated to be \$2.0 million.
      - Sesquicentennial Initiatives: \$900K
      - City Enrichment Fund: \$450K
      - Long Range Planning Office: \$338K
      - Permanent Waterfront Office: \$219K
      - Employment Systems Review: TBD

- **2016 Recommended Budget Guidelines**
  - That 2016 user fees (excluding golf, transit, ice rental fees and web transaction or convenience fees) be increased by a rate of 2.0% and that any user fee adjustments, other than this rate, include an appropriate explanation when submitted;
  - That Boards & Agencies be requested to submit their 2016 budget based on a guideline of an inflation rate increase of 2.0% and that any increase beyond the guideline be forwarded for consideration with appropriate explanation; and,
  - That all City departments target a 2016 operating budget guideline, based on an inflation rate increase of 2.0%, and that any increase beyond the guideline be forwarded for consideration with appropriate explanation.
  
- Reducing the Residential Tax Impact
  - 1% on Municipal Residential Tax Increase = \$7.8M
  
- 2016 Budget Schedule

**(Partridge/Whitehead)**

That the presentation, respecting Report FCS15062 – the 2016 Budget Guidelines, Preliminary Outlook and Process, be received.

**CARRIED**

**(Partridge/Whitehead)**

That sub-sections (b) and (c) of Report FSC15062, respecting the 2016 Budget Guidelines, Preliminary Outlook and Process, be amended by deleting the percentage amount of “2%” and replacing it with the percentage amount of “1%” and by deleting the words “inflation rate”, to read as follows:

- (a) That 2016 user fees (excluding golf, transit and ice fees) be increased based on an inflation rate of 2.0% (Average Ontario CPI from June 2014 to May 2015), and that any user fee adjustments, other than inflationary, be forwarded for consideration with appropriate explanation;
- (b) That the Boards and Agencies be requested to submit their 2016 operating budget based on a guideline of an **inflation rate** increase of **1.0%**, and that any increase beyond the guideline, be forwarded for consideration with appropriate explanation;

- (c) That all City departments target a 2016 operating budget guideline, based on an **inflation rate** increase of **1.0%**, and that any increase beyond the guideline be forwarded for consideration with appropriate explanation.

**CARRIED**

The main motion CARRIED, as amended, on the following Standing Recorded Vote:

Yeas: T. Whitehead, S. Duvall, C. Collins, S. Merulla, M. Green, J. Farr, A. Johnson, L. Ferguson, A. VanderBeek, R. Pasuta, J. Partridge  
Total: 11  
Nays: D. Conley, M. Pearson, T. Jackson  
Total: 3  
Absent: F. Eisenberger, B. Johnson  
Total: 2

**(Jackson/Merulla)**

That staff be directed to explore additional options of a 1% capital increase, showing both the upside and the downside of financial and infrastructure impacts, and report back to a future GIC during the 2016 budget process.

**CARRIED**

**(iii) Our Future Hamilton: Communities in Conversation Community Engagement Report (CM15001(a)/CES15010(a)) (City Wide) (Item 7.3)**

Suzanne Brown, Director, Neighbourhood & Community Initiatives, and John Ariyo, Manager, Community Initiatives, addressed Committee respecting Report CM15001(a)/CES15010(a) - Our Future Hamilton: Communities in Conversation Community Engagement Report. The presentation included, but was not limited to, the following:

- Project History: Our Future Hamilton
  - Our Future Hamilton will update Vision 2020
  - Public Engagement Charter was developed by Hamilton Engagement Committee and approved by Council in March 2015
  - New Vision will be complete by April 2016
  - Tremendous support from key community partners, volunteers and stakeholders.

- Phase 1: Share Vision - Focus: Project awareness, city-wide community engagement, vision and ideas sharing.
- Phase 2 – Shape Vision: September – December 2015 - Focus: inspiration, education, trends, big ideas and vision shaping:
  - Addressing a few engagement gaps identified in Phase 1.
  - Operational / educational pieces in The Hamilton Spectator on the engagement themes (August to September).
  - Inspiration, education and big ideas weekend – September 18<sup>th</sup> & 19<sup>th</sup> - Chris Hadfield and community workshop/speaker series (over 2,500 attendees expected).
  - About 10 Open Houses geographically spread across Hamilton (particularly non-downtown area) to share what we've heard and understand anything we're missing (late October to mid November)
  - Informal interviews with Hamiltonians to capture stories and put faces behind some of what we've heard (October – December)
  - 1 day Community Vision Shaping Workshop (early December)
- Phase 3 – Confirm Vision: January – April 2016 - Focus: Confirm directions, identify roles and determine regular progress report back to the community:
  - A more detailed Draft Community Engagement & Directions Report (end of January 2016)
  - Sharing of Draft Report with diverse Community Partners and Stakeholders (February 2016)
  - Community Implementation Workshop (early March 2016)
  - Final Community Vision & Directions Report (end of April 2016)

**(Green/Pasuta)**

That the presentation, respecting Report CM15001(a)/CES15010(a) - Our Future Hamilton: Communities in Conversation Community Engagement Report, be received.

**CARRIED**

(iv) **Bayfront Strategy: Bayfront Industrial Area, A Strategy for Renewal, Phase 1 - Market Opportunities Study (PED14117(b)) (Wards 2, 3 and 4) (Item 7.4)**

- Michelle Sergi, Manager of Community Planning and Design, introduced the presentation respecting Report PED14117(b) - Bayfront Strategy: Bayfront Industrial Area, A Strategy for Renewal, Phase 1 - Market Opportunities Study, and Antony Lorius Vice President and Sheila Botting, Partner & Canadian Real Estate Leader, of Deloitte who provided the balance of the presentation. The presentation included, but was not limited to, the following:
  - First Step in a Comprehensive Study Process:
    - The City of Hamilton has recently initiated a comprehensive review and Strategy for the Bayfront Industrial Area. Deloitte has been retained to undertake Phase 1 of the strategy: the Market Opportunities Study.
  - Our Role:
    - The Phase 1 study is a high-level assessment of market opportunities. The assessment includes economic and market analysis, a review of brownfield success stories and an assessment of land development capacity.
    - One of the most important elements of Phase 1 is a series of market soundings with key industry participants, including U.S. Steel, Arcelor/Dofasco, as well as other stakeholders.
    - Based on this analysis, opportunities and challenges are identified and strategic directions recommended. The results will then be used to guide Phase 2 of the Strategy, which includes a program of public and agency consultation, an infrastructure and financing 'gap' analysis, and, ultimately, a planning and land use review.
    - The Bayfront Industrial Area forms part of an integrated north-Hamilton waterfront area containing major industrial users, the Port of Hamilton, older residential communities and outdoor recreational uses. It is proximate to the soon-to-be completed new GO Station along James Street North and the West Harbour (Setting Sail) area: the future location of the City-planned mix of significant residential and commercial redevelopment.
    - The Bayfront is one of a number of employment areas, including the largely developed industrial areas along the waterfront and vacant greenfield business parks. The developed industrial areas

play a major role in Hamilton's existing economic base. The largely vacant greenfield locations will be the location of most new development, in particular clean industrial uses. Together, these areas form part of an integrated system of industrial and business park lands, each of which plays a distinct and important role in the City's economy.

- For many years, there has been an interest in reinvestment and redevelopment in the Bayfront, but the economics and growth prospects were not favorable. Now things are evolving:
  - A large and competitive business park is coming on stream around the Airport.
  - There is a growing interest in advanced industry and Hamilton's vision for intensification and redevelopment in the downtown and on the waterfront is gaining traction.
  - Cost of doing business and congestion elsewhere will make Hamilton's value proposition stronger over time.
  - A new vision is required to strategically reposition and encourage new investment in the Bayfront for the next generation.
  - The next 25 years are forecast to provide tremendous opportunity as employers and investors take advantage of Hamilton's strategic location and infrastructure to drive business opportunity.
  
- Commercial Real Estate Markets – Development Opportunities
  - Office market dominated by downtown Toronto and established suburban nodes.
  - Industrial market continues westward drift.
  - Retail growth driven by population and City Planning vision.
  
- The consensus view is that the Bayfront Area will stay in employment use for the near future, particularly with respect to steel and related uses. The potential for residential was generally seen as very limited, with uncertainty over the level of contamination identified as a significant risk and constraint to redevelopment. The need for targeted financial incentives and a catalyst to kick-start development was identified as important.



- The Steel Industry - The future of the U.S. Steel Site is the big question mark.
- Common set of success factors for large scale urban renewal.
- Major waterfront redevelopment plans take time if not decades to properly plan and implement.
- Municipal ownership is effective. Public control of key or strategic sites was central to the success of many waterfront redevelopment successes.
- Financial incentives are required to transform legacy properties and address brownfield issues.
- Public participation and community engagement are important to develop and communicate the vision and ensure that local residents understand the current conditions and embrace potential outcomes.
- Taking a wider perspective to focus on off-site benefits can have tremendous benefits, such as linking specific developments to local neighbourhoods, the downtown or planned intensification areas.
- Partnerships with the development community combined with financial incentives can be very effective. Often structured financial arrangements bringing together public and private sector can have positive outcomes with transformational development opportunities.
- The Bayfront will remain an employment area for at least the short to medium term. Significant change to other land uses is a very long-term proposition. The goal should be to maintain the strength of existing clusters while growing and expanding into new sectors:
  - Establish a vision for the Bayfront.
  - Ensure AEGD and other greenfield supply comes to market soon.
  - Encourage more efficient use of existing land and building supply.
  - Consider targeted site acquisition to acquire an element of control
  - Establish a program to bring sites to market.
  - Explore program management options.

**(Whitehead/Collins)**

That the presentation, respecting Report PED14117(b) - Bayfront Strategy: Bayfront Industrial Area, A Strategy for Renewal, Phase 1 - Market Opportunities Study, be received.

**CARRIED**

**(v) CityHousing Hamilton – The State of the Stock (Item 7.5)**

Tom Hunter, CEO of CityHousing Hamilton, provided the presentation respecting CityHousing Hamilton – The State of the Stock. The presentation included, but was not limited to, the following:

- Summary of the Portfolio
- Capital Overview
  - Assets - \$700,000,000
  - Annual Capital Requirements - \$16,000,000
  - Annual Capital Funding - \$8,000,000
  - Annual Capital Shortfall - \$8,000,000
- Operating Overview
  - 2014 Operating Actuals - \$71,800,000
  - 2014 Operating Budget - \$67,500,000
  - 2014 Maintenance Expenditures - \$13,300,000
  - 2014 Maintenance Expenditures (Pest Control) - \$1,700,000
- Building Types and Number of Units
  - 4,583 – High/Mid Rise
  - 2,074 Town Houses
  - 482 Singles/Semis
- Tenant Demographics
- Building Demographics
- Building Age / Number of Units
- Cost to Repair
- Portfolio Analysis

- Revitalizing CityHousing Hamilton Portfolio Options

**(Farr/Ferguson)**

That the presentation respecting CityHousing Hamilton – The State of the Stock, be received.

**CARRIED**

**(f) MOTIONS (Item 9)**

Councillor A. Johnson introduced the following motion:

**(i) City of Hamilton 2016 Budget Process (Item 9.1)**

WHEREAS, the City of Hamilton Budget consists of three budgets including the tax supported operating budget, tax supported capital budget and rate supported operating and capital budget; and,

WHEREAS, the City's proposed 2016 budget schedule includes approval by Council of the 2016 tax supported capital budget in December 2015, approval of the 2016 rate supported capital and operating budget in December 2015 and approval of the 2016 tax supported operating budget in March 2016; and,

WHEREAS, the 2016 City of Hamilton tax supported operating budget sets the priorities for 2016; and,

WHEREAS, municipal budget best practices include the approval of the budget prior to the start of the budget year;

THEREFORE BE IT RESOLVED:

That the City of Hamilton's 2016 Accelerated Budget Schedule (shown as Option 2 – attached hereto) include Council approval of:

- (i) the 2016 tax supported capital budget in December 2015;
- (ii) the 2016 rate supported capital and operating budget in December 2015; and,
- (iii) the 2016 tax supported operating budget in February 2016.

**(A. Johnson/Collins)**

That the motion respecting the City of Hamilton 2016 Budget Process, be TABLED.

**CARRIED**

**(g) NOTICES OF MOTION (Item 10)**

Councillor J. Farr introduced the following Notice of Motion:

**(i) Additional 2015 Funding for the Wards 1 and 2 Budgets (Item 10.1)**

Whereas, the allocation of the Inner City Funding formula was amended by the Governance Committee for the 2015 budget; thereby, reducing the Ward 1 allocation from \$5,549 to \$0;

Whereas, the allocation of the Inner City Funding formula was amended by the Governance Committee for the 2015 budget; thereby, reducing the Ward 2 allocation from \$17,258 to \$11,710;

Whereas, based on population and residential demand for service from constituents in Ward 1 is resulting in added costs for Advertising and Administrative Office support; and,

Whereas, a growing population and increasing residential engagement and demand for service from constituents in Ward 2 is resulting in added costs for Administrative Office support and thus greatly limiting the ability to carry out advertising, address office supply needs and participate in sponsoring opportunities for the growing number of service groups and organizations; and,

Whereas the best estimate of the total number of students living within Ward 1 is 16,585, with the vast majority of those not reflected in city statistics or the voters' list;

Whereas, there is a contingency budget within the Legislative Dept (300100) for \$25,000; and,

Whereas, the 2014 year-end legislative variance was \$564,090 (\$274,690 excluding the Mayor's Office);

**THEREFORE BE IT RESOLVED:**

- (a) That one-time funding of up to \$30,000, to be allocated to the Ward 1 budget, to be funded from the Tax Stabilization Reserve (Account 110046), be approved to mitigate an unfavourable 2015 year-end variance; and,
- (b) That one-time funding in the amount of \$25,000, to be allocated to the Ward 2 budget, to be funded from the Legislative Budget (Account 300100), be approved to mitigate an unfavourable 2015 year-end variance.

**(h) GENERAL INFORMATION / OTHER BUSINESS (Item 11)**

**(i) Amendments to the Outstanding Business List (Item 11.1)**

**(Whitehead/A. Johnson)**

That the following amendments to the General Issues Committee's Outstanding Business List, be approved:

**(a) Proposed new due dates:**

1. Item "E" – Tourism Gateway Centre  
Current Due Date: September 2, 2015  
Proposed New Due Date: December 2, 2015
2. Item "K" - Corporate Organizational Changes  
Current Due Date: September 16, 2015  
Proposed New Due Date: December 2, 2015
3. Item "N" - 2014 User Fees  
Current Due Date: September 16, 2015  
Proposed New Due Date: December 2, 2015
4. Item "Z" - Citizens' Jury on Transit Options – Citizen Appointments (formerly "Citizen's Panel")  
Current Due Date: June 17, 2015  
Proposed New Due Date: October 7, 2015
5. Item "MM" - Feasibility of Digital/LED based Signage within the Municipality on City of Hamilton Owned Lands  
Current Due Date: August 10, 2015  
Proposed New Due Date: October 21, 2015
6. Item "OO" - Resourcing the Revenue Generation Strategy  
Current Due Date: August 10, 2015  
Proposed New Due Date: October 21, 2015
7. Item "M" – Public Works Fleet Service Delivery Review  
Current Due Date: August 15, 2015  
Proposed New Due Date: April 20, 2016

**(b) Items to be removed:**

1. Item "A" – Tripartite Agreement re: Poverty Reduction (Addressed: Item 3, GIC Report 15-015 - CM15015)
2. Item "L" - ERASE Application – 70 Barton Street East (Item 17, GIC Report 15-015 - PED13189)

3. Item “U” – Bayfront Strategy – Project Work Plan  
(Item 8.1 on today’s agenda – PED14117(b))
4. Item “W” – Land Swap between 236 Crestview Avenue  
Ancaster and the City of Hamilton  
(Item 13, GIC Report 15-013 – PW15051)
5. Item “JJ” – Hamilton Port Authority Presentations to the  
General Issues Committee  
(Item 1, GIC Report 15-012 - PED15070 / LS15015)

**CARRIED**

**(i) PRIVATE & CONFIDENTIAL (Item 12)**

**(i) Closed Session Minutes – September 2, 2015 (Item 12.1)**

As the General Issues Committee determined that no discussion, respecting the Closed Session Minutes of September 2, 2015, meeting of the General Issues Committee was required, the Minutes were approved in Open Session, as shown below:

**(Farr/Whitehead)**

- (a) That the Closed Session Minutes of the September 2, 2015, meeting of the General Issues Committee be approved, as presented; and,
- (b) That the Closed Session Minutes of the September 2, 2015 meeting of the General Issues Committee, remain confidential and restricted from public disclosure.

**CARRIED**

**(j) ADJOURNMENT (Item 13)**

**(Green/VanderBeek)**

That, there being no further business, the General Issues Committee, be adjourned at 3:23 p.m.

**CARRIED**

Respectfully submitted,

J. Partridge, Deputy Mayor  
Chair, General Issues Committee

Stephanie Paparella  
Legislative Coordinator  
Office of the City Clerk