

February 9, 2016

Mr. Mayor, Mr. Chairman and Members of GIC
Purpose of this is to give you all question me.

I hope you all had enough time to read all the information documents.

Police Services have been conducting their financial operations in isolation without accountability and transparency. It has been a struggle to obtain actual accounting transaction records. There had been continuous resistance to releasing actual accounting transaction records. In the end, the Information Privacy Commissioner had to and continues to intervene to release records of actual accounting transactions in spite of the fact that all police accounting transactions go through City books. There has been, however, some glimmer of progress because City Council has the ultimate authority. This authority has been clearly stated in the notes to the consolidated financial statements of the City of Hamilton in note 1(a)(i), "reporting entity", copy attached.

With that, Mr. Mayor, Mr. Chairman and Members of GIC, as a private Citizen, I appeal to all of you not only to receive my submission but to listen to it **and take action on its recommendations. I challenge you as follows:**

- 1) Reduce Police Services 2016 budget by \$2 million without reducing the level of service.
- 2) Form a subcommittee to achieve an additional reduction of a minimum of \$3 Million. I would like to be included in this subcommittee so that I can provide actual details of how to accomplish the reduction so that a joint report may be made to this committee, and
- 3) Expand the audit scope to include the special account.

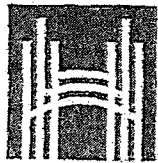
Please recommend that I provide more information to KPMG to facilitate their audit.

Reconciliation of Salary Contingency from 2012 to 2015

Hamilton Police Services Board													
Reconciliation of Salary increase-Contract Contingency ,Merit Increase,Performance budgets from													
Name	Centre	Page # from Police Budget	2012	Account 2013	2013	Account 2014	2014	Account 2015	2015				
Compensation Contingency					Appendix "A" and Letter \$ 2,836,130.00 Column 1		Appendix "A" and Letter \$ 3,047,305.00 Column 2		Appendix "A" and Letter \$ 4,032,705.00 Column 3 Watch Highlighted in "Red" Column 3				
			No contingency in 2012	52870	3,070	52870	2,370	51703	4,600				
	376005	2			18,660		13,720		26,100				
	376105	4			3,490		2,990		5,510				
	376115	4			5,130		3,660		7,080				
	376120	5			10,250		7,330		14,180				
	376131	5			12,180		8,730		18,470				
	376202	8			11,300		8,440		17,920				
	376204	9			14,060		30,230		0				
	376206	9			729,970		47,470		0				
	37208	10			10,280		7,630		15,760				
	376212	11			14,000		12,000		22,070				
	376214	11			613,880		1,142,510		1,457,630				
	376216	11			11,470		8,320		16,040				
	376220	12			14,000		12,000		22,070				
	376222	12			688,240		1,072,070		1,678,160				
	376224	13			13,970		0		2,520				
	376226	13			15,660		10,160		20,510				
	376300	14			94,260		53,330		135,290				
	376302	14			74,260		63,200		248,930				
	376305	15			48,290		213,150		260,000				
	376306	15			75,410		119,530		186,940				
	376312	16			92,890		11,800		120,960				
	376314	16			149,290		17,020		111,350				
	376316	17			80,830		67,040		126,330				
	376318	18			6,350		4,550		8,690				
	376451	19			18,030		18,700		31,940				
	376452	19			11,460		4,230		8,080				
	376310	19			120,470		62,670		185,640				
	376454	20			1,220		4,700		6,770				
	376455	20			3,810		2,900		5,640				
	376125	20			3,680		0		0				
	376340	21			16,570		14,080		34,810				
	376445	21											

Reconciliation of Salary Contingency from 2012 to 2015

	376342	22		4,140	3,440	6,360
	376440	22		10,930	8,390	16,270
	376405	24		13,230	9,020	21,110
	376420	25		19,990	14,230	29,580
	376330	26		84,820	780,620	850,920
	376332	26		422,290	0	124,790
	376210	27		18,160	12,480	25,480
	376425	27		49,360	41,110	79,350
	376430	28		66,770	23,820	86,290
	376435	29		14,240	10,220	20,500
	376450	29		280,100	17,680	183,700
	376520	30		23,730	6,590	0
	376525	31		56,050	69,750	0
	376530	32(31-2013)		11,780	0	222,850
	376540	33(32-2013)		7,250	7,490	13,950
	376550	34		0	5,940	9,970
	378550	(33-2013)		5,520	0	0
	378800	(34-2013)		68,210	0	0
	376600	35		0	44,080	146,310
	376606	36(35-2013)		3,280	2,280	4,370
	376608	(36-2013)		4,240	2,970	5,730
	376622	39(38-2013)		21,890	16,780	131,980
	376632	40(39-2013)		12,890	10,210	38,890
	376633	41(40-2013)		20,740	10,190	0
	376634	41(40-2013)		5,860	4,610	8,900
	376650	43(42-2013)		20,810	20,410	37,230
	376652	43(42-2013)		3,820	129,280	0
	376654	43(92-2013)		26,560	20,570	41,010
	376656	44(43-2013)		109,090	6,070	79,690
	376658	44(43-2013)		6,000	8,200	0
	376659	45(44-2013)		99,850	53,740	59,140
	376130	46(45-2013)		18,790	29,730	104,090
	376320	46		0	0	2,340
	376110	47(46-2013)		45,020	17,660	25,050
	376145	47(46-2013)		3,440	3,790	7,030
	376150	48(47-2013)		8,430	6,220	12,030
	376505	48(47-2013)		4,140	3,440	6,360
	376111	49(48-2013)		4,660	3,790	9,980
	376535	49(48-2013)		30,170	4,490	283,080
				4,592,680	4,455,820	7,494,320
	less:			-4,592,680	-4,455,820	-7,494,320
	Reconciled to Page 51			0	0	0
	Less:					
	Per memo to Board and Appendix "A"			-2,836,130.00	-3,047,305.00	-4,032,705.00
	Over Budget			1,756,550.00	1,408,515.00	3,461,615.00



Hamilton

FINANCIAL REPORT

2014

City of Hamilton
71 Main Street West
Hamilton, Ontario
L8P 4Y5

City of Hamilton

Notes to Consolidated Financial Statements

For the year ended December 31, 2014 (all numbers in columns are in thousands of dollars)

Significant accounting policies

The Consolidated Financial Statements of the City of Hamilton ("City") are prepared by management in accordance with Canadian public sector accounting standards, as recommended by the Public Sector Accounting Board ("PSAB") of the Chartered Professional Accountants of Canada.

Significant accounting policies adopted by the City are as follows:

Reporting entity

- (i) The consolidated financial statements reflect the assets, liabilities, revenues, expenses, changes in accumulated surplus, changes in net financial assets of the reporting entity. The consolidated financial statements include the activities of all committees of Council and the following boards and enterprises which are under the control of and accountable to Council:

Hamilton Police Services Board

The Hamilton Public Library Board

The Hamilton Street Railway Company

City Housing Hamilton Corporation

Hamilton Business Improvement Areas including Ancaster BIA, Barton Street Village BIA, Concession Street BIA, Downtown Hamilton BIA, Dundas BIA, International Village BIA, King Street West BIA, Locke Street BIA, Main Street West Esplanade BIA, Downtown Stoney Creek BIA, Ottawa Street BIA, Waterdown BIA, and Westdale BIA

Flamborough Recreation Sub-Committees

Confederation Park

Westfield Heritage Village

Interdepartmental and organizational transactions and balances are eliminated.

City Housing Hamilton Corporation was incorporated as Hamilton Housing Corporation on January 1, 2001 as a result of the provincial legislation, Social Housing Reform Act 2000, which transferred the operation of various local housing authorities to municipalities. The City of Hamilton assumed social housing responsibilities on December 1, 2001. The share capital of City Housing Hamilton Corporation is 100% owned by the City of Hamilton and a separate Board of Directors has been established to provide oversight responsibilities for the Corporation.

City Housing Hamilton Corporation has been consolidated on a line-by-line basis after conforming with the City's accounting principles after eliminating inter-organizational transactions and balances.

Hamilton Utilities Corporation ("H.U.C.") and Hamilton Renewable Power Inc. ("H.R.P.I.") are subsidiary corporations of the City and are accounted for on a modified equity basis, consistent with the generally accepted accounting treatment for government business enterprises (Note 4). Under the modified equity basis, the business enterprise's accounting principles are not adjusted to conform to those of the City and inter-organizational transactions and balances are not eliminated.

City of Hamilton trust fund assets that are administered for the benefit of external parties are excluded from the consolidated financial statements. Separate financial statements have been prepared.

Cemetery trust, library trust and general trust funds administered by the City amounting to \$18,774,000 (2013 - \$18,155,000) have not been included in the Consolidated Statement of Financial Position nor have these operations been included in the Consolidated Statement of Operations. Homes for the Aged trust funds administered by the City amounting to \$459,000 (2013 - \$549,000) have not been included in the Consolidated Statement of Financial Position nor have these operations been included in the Consolidated Statement of Operations.