# Development of the 2016 – 2025 Strategic Plan



General Issues Committee
Item 7.2 - CM16003
February 17, 2016



## **Our Community Journey**

## Vision 2020 (1992)

- Our population was 451,655 (Statistics Canada, 1991)
- Our employment was 195,215 jobs (Statistics Canada, 1991)
- We supported the development of the City's first community vision

## **Our Future Hamilton (2041)**

- Our population will be 780,000 (projection)
- Our employment will be 350,000 jobs (projection)
- 48,205 citizens engaged in the development of the community vision
- Enhanced partnerships amongst all City Stakeholders



# **Our Strategic Journey**

First Strategic Plan developed in 2008

This is the City's third iteration

New to the development of the 2016 – 2025 Strategic Plan

- Shift from 4-year plan to 10-year plan
- Streamlining of Components (Vision, Mission, Values)
- Integration of community voice through Our Future Hamilton
- Broader internal engagement
- Measureable Outcomes and related key performance indicators
- Direct linkage to multi year budgeting



# **Strategic Relationships**



Priority discussions required to develop a multi year budget in support of the Strategic Plan

#### The Vision for Our Future Hamilton

- 25 year plan (Long Term)
- Desired end state developed by the Community and endorsed by Council

### 2016 – 2025 Strategic Plan

- 10 year plan (Medium Term)
- Council & Staff Developed, Council Approved

#### Multi Year Budgets & Plans - Service Levels & Resources

- multi-year rolling plan & related budget (Short and Medium Term Plan)
- Staff Developed, Council Approved

#### **Approved Budget Activities**

- Section Work Plans & Performance, Accountability & Development plans
- Staff Developed, Department Approved



## **Next Steps**

March 8<sup>th</sup>, 2016

 Special ½ day Strategic Planning General Issues Committee

June 1<sup>st</sup>, 2016

 2016 – 2025 Strategic Plan presented for approval