



**GENERAL ISSUES COMMITTEE
OPERATING BUDGET
MINUTES 16-003(i)**

9:30 a.m.

Friday, February 12, 2016

Council Chambers

Hamilton City Hall

71 Main Street West

Present: Mayor F. Eisenberger, Deputy Mayor T. Whitehead (Chair)
Councillors T. Jackson, C. Collins, S. Merulla, M. Green, J. Farr,
A. Johnson, D. Conley, M. Pearson, B. Johnson L. Ferguson, A.
VanderBeek

**Absent with
Regrets:** Councillors R. Pasuta, J. Partridge – Personal

1. Savings Generated from Funding Projects (FCS16004) (City Wide) (Item 4.1)

(B. Johnson/Conley)

- (a) That staff be directed to report to the Capital Projects Work-in-Progress Sub-committee with any favourable variances in tendering, due to the reduced cost of oil; and,

(Ferguson/VanderBeek)

- (b) That staff be directed to report back to the budget process annually with the savings generated from funding projects, with an added column illustrating Expected Savings.

CARRIED

2. Analysis of Overtime Costs (FCS16008) (City Wide) (Item 4.2)

(Pearson/VanderBeek)

That Report FCS16008, respecting the Analysis of Overtime Costs, be received.

CARRIED

3. Council Referred Request for Funding for Good Shepherd Notre Dame House and YWCA Transitional Living Program (CES16010) (City Wide) (Item 6.1)

(Jackson/Eisenberger)

That the Mayor, on behalf of Council, correspond with the Premier of Ontario and the Minister of Municipal Affairs and Housing to request that the Province adequately and appropriately fund the City of Hamilton to deliver homelessness prevention programs that fall under the Community Homelessness Prevention Initiative.

CARRIED

4. Escarpment Vista Viewing Maintenance Enhancement (Item 7.1)

(Jackson/Farr)

(a) That the Escarpment Vista Viewing Maintenance Program of the 1990's, be reinstated; and,

(b) That the addition of 2.12 FTEs, in the Public Works Department, to support the Escarpment Vista Viewing Maintenance Program, at a cost of \$153,000 annually, be approved.

CARRIED

FOR THE INFORMATION OF COMMITTEE:

(a) CHANGES TO THE AGENDA (Item 1)

There were no changes to the agenda.

(VanderBeek/Ferguson)

That the agenda for the February 12, 2016 General Issues Committee Budget meeting be approved, as presented.

CARRIED

(b) DECLARATIONS OF INTEREST (Item 2)

There were no declarations of interest.

(c) APPROVAL OF MINUTES OF PREVIOUS MEETINGS (Item 3)

(i) February 1, 2016 (Item 3.1)

(Pearson/Green)

That the Minutes of the February 1, 2016 General Issues Committee Budget meeting be approved, as presented.

CARRIED

(ii) February 5, 2016 (Item 3.2)

(Pearson/Green)

That the Minutes of the February 5, 2016 General Issues Committee Budget meeting be approved, as presented.

CARRIED

(iii) February 9, 2016 (Item 3.3)

(Pearson/Green)

That the Minutes of the February 9, 2016 General Issues Committee Budget meeting be approved, as presented.

CARRIED

(d) PRESENTATIONS (Item 5)

(i) Public Works Department – Proposed 2016 Operating Budget (Item 5.1)

Gerry Davis, General Manager of the Public Works Department, addressed Committee respecting the Public Works Department's 2016 Proposed Operating Budget. The presentation included, but was not limited to, the following:

- Department Overview
- 2016 Net Operating Budget by Division
- Additional Information – Permanent Vacancies
- Divisional 2016 Budgets:
 - Corporate Assets and Strategic Planning
 - Engineering Services
 - Environmental Services
 - Operations
 - Transit

(Pearson/Ferguson)

That the presentation by Gerry Davis, General Manager of the Public Works Department, respecting the Public Works Department – Proposed 2016 Operating Budget, be received.

CARRIED

A full copy of the PowerPoint presentation is available on the City's website at www.hamilton.ca or through the Office of the City Clerk.

(ii) 2016 Budget Referred Items (Updated Appendix 1-5, pages 33-50 of the 2016 Tax Supported Preliminary Operating Budget, Book 1) (Item 5.2)

Mike Zegarac addressed Committee respecting the 2016 Budget Referred Items (Updated Appendix 1-5, pages 33-50 of the 2016 Tax Supported Preliminary Operating Budget, Book 1). The presentation included, but was not limited to, the following:

- Process Dates:
 - February 12th GIC
 - Completion of Public Works Department presentation.
 - Referred Items: Provide highlight of referred items & opportunity to ask questions and provide direction.
 - February 19th GIC – Special GIC DARTS
 - February 23rd GIC
 - Referred Items – Deliberations
 - Budget Reductions
 - Advisory Committee Budget Referrals from Standing Committee
 - Assessment Growth Report and Presentation
 - Budget Recommendations Report
 - February 26th & March 3rd GICs

- March 9th – Council Approval
- 2016 Budget Amendments to Date
- 2016 Municipal Preliminary Impact for the Average Residential Tax Bill
- 2016 Average Municipal Tax Impacts
- Additional Information
 - Currently there are 19 requests on the Council additional information item list.
 - 13 items have now been addressed and are available for review.
 - Account analysis, current vacant positions, detailed organizational charts, detailed accounts by cost category, etc. are available on S:\Councillor Information\Committee Request\Operating Budget Requests\ 2016 Requests\Outstanding Committee Requests - 2016.xlsx
 - Items previously considered at Council and referred to the budget process for further discussion.
 - 16 referred items submitted as part of the 2016 budget book and 6 new items subsequently added by Council:

Gross Impact	\$ 7,370,145
Net Impact	\$ 6,869,150
Annualized FTE	11.12
Total Tax Impact	0.9%

* The 2016 impact reflects part year commencement of some initiatives with an additional pressure created in 2017 from annualization.

(Farr/Collins)

That the presentation provided by Mike Zegarac, General Manager, Finance & Corporate Services Department, respecting the 2016 Budget Referred Items (Updated Appendix 1-5, pages 33-50 of the 2016 Tax Supported Preliminary Operating Budget, Book 1), be received.

CARRIED

A full copy of the PowerPoint presentation is available on the City's website at www.hamilton.ca or through the Office of the City Clerk.

(Collins/Green)

That the following Item be TABLED for further consideration during the 2016 Operating Budget process, pending the presentation from the private sector Tourism partners at the February 17, 2016 General Issues Committee:

Item 1 - Planning & Economic Development:

Initiative	Gross Impact	Net Impact	Annualized FTE
Tourism & Culture: Implementation of Tourism Strategy to increase economic impact of tourism in Hamilton (Council Referred (PED15026))	\$350,000	\$350,000	0.00

CARRIED

(Pearson/B. Johnson)

That the following item be TABLED for further consideration during the 2016 budget process:

Item 2 - Planning & Economic Development:

Initiative	Gross Impact	Net Impact	Annualized FTE
Parking & By-Law Services: License Facilitator – One Stop Business Centre (Council Referred (PED14136))	\$62,000	\$62,000	1.00

CARRIED

Staff advised that the following Item was withdrawn from the 2016 Operating Budget process, as it was funded through the 2016 Capital Budget process.

Item 3 - Planning & Economic Development:

Planning: Funding of the Long Range Planning Office (Council Referred (Item A23, Book 1 pg. 59 from the 2015 budget submission GIC 15-004))
Original Request: \$350,000

(Collins/Farr)

That the following item be TABLED for further consideration during the 2016 budget process:

Item 4 - Planning & Economic Development:

Initiative	Gross Impact	Net Impact	Annualized FTE
Parking & By-Law Services: Variance Reduction Strategy (Council Referred (PED 15121)) <i>Original Request: \$1,420,000</i>	\$760,000	\$760,000	0.00

CARRIED

(Merulla/Collins)

- (a) That the following item be TABLED for further consideration during the 2016 budget process; and,
- (b) That any funding beyond 2016 be contingent upon a report from Neighbour to Neighbour that is to include: outcomes, uptake and budget pressures by the second quarter of 2017.

Item 5 – Public Health Services

Initiative	Gross Impact	Net Impact	Annualized FTE
Healthy Living: Annual Grant to Neighbour 2 Neighbour from 2016 to 2020 (Council Referred (BOH15030))	200,000	\$200,000	0.00

CARRIED

(Green/Eisenberger)

That the following Item be TABLED for further consideration during the 2016 budget process:

Item 6 – Community & Emergency Services

Initiative	Gross Impact	Net Impact	Annualized FTE
Housing Services: Establish a portable rent subsidy program for households with lower income	\$825,000	\$825,000	0.00

CARRIED

Councillor Whitehead wished to be recorded as OPPOSED to moving Item 6 forward in the 2016 Operating Budget process.

(Jackson/Eisenberger)

That the Gross and Net Impact amounts, shown in Item 7 below, be amended by deleting the amount of “\$500,000” and replacing them with the amount of “\$250,000” in lieu thereof:

Item 7 – Community & Emergency Services

Initiative	Gross Impact	Net Impact	Annualized FTE
Macassa/Wentworth Lodges: Lodges capital plan – allocation for annual contribution to lodges dedicated reserve for future capital requirements	\$500,000 \$250,000	\$500,000 \$250,000	0.00

CARRIED

(Jackson/Eisenberger)

That the following Item, as amended, be TABLED for further consideration during the 2016 budget process:

Item 7 – Community & Emergency Services

Initiative	Gross Impact	Net Impact	Annualized FTE
Macassa/Wentworth Lodges: Lodges capital plan – allocation for annual contribution to lodges dedicated reserve for future capital requirements	\$250,000	\$250,000	0.00

CARRIED, AS AMENDED

(Eisenberger/Jackson)

That Item 8, below be removed from consideration during the 2016 Operating Budget process:

Item 8 – Public Works

Initiative	Gross Impact	Net Impact	Annualized FTE
Cemetery Marketing Plan for pre-need, at-need and post-need products and services. PW November 2/15, Committee Report 15-014 Item 4 (Council Referred)	\$31,000	\$31,000	0.00

CARRIED

(Collins/A. Johnson)

That the following Item be TABLED for further consideration during the 2016 budget process:

Item 9 – Public Works

Initiative	Gross Impact	Net Impact	Annualized FTE
10 Year Local Transit Strategy – Requirement for Design of New Transit Facility (Council Referred)	\$2,000,000	\$2,000,000	0.00

CARRIED

(Merulla/Eisenberger)

That the following Item be TABLED for further consideration during the 2016 budget process:

Item 10 – Public Works

Initiative	Gross Impact	Net Impact	Annualized FTE
HSR: Half to be funded from Provincial Gas Tax Reserve with the balance from Debt Financing of 11 Buses. GIC March 6/15, Committee Report 15-004(g) Item 2 (Council Referred) Original Request: \$778,495 net	\$778,495	\$390,000	0.00

CARRIED

Councillor Ferguson wished to be recorded as OPPOSED to Item 10 above.

(Merulla/Eisenberger)

That the following Item be TABLED for further consideration during the 2016 budget process:

Item 11 – Public Works

Initiative	Gross Impact	Net Impact	Annualized FTE
AODA Enhancement: Expand DARTS program by 75,000 trips. PW April 28/10, Committee Report 10-006 Item 2 (Legislated)	\$2,165,250	\$2,165,250	0.00

CARRIED

(Jackson/Eisenberger)

That the following Item be TABLED for further consideration during the 2016 budget process, to be funded through the Red Light Camera Program revenues in perpetuity:

Item 12 – Public Works

Initiative	Gross Impact	Net Impact	Annualized FTE
CASP: Double output and response to Community Traffic Requests. PW May 21/15, Committee Report 15-007 Item 6 (Council Referred)	\$112,500	\$0.00	2.00

CARRIED

(Jackson/Eisenberger)

That Item 13 below be deferred to a future GIC meeting outside of the budget process:

Item 13 – Public Works

Initiative	Gross Impact	Net Impact	Annualized FTE
CASP Golf Courses: Develop a marketing strategy and new fee structure for Season Passes and Green Fees. PW June15/15, Committee Report 15-009 Item 6 (Council Referred) <i>Original Request: TBD</i>	TBD	TBD	TBD

CARRIED

Staff advised that Item 14 below has been withdrawn from the 2016 Operating Budget process, as staff are looking to find the capacity to fill this position within the City's existing budget and complement:

Item 14 – City Manager

Initiative	Gross Impact	Net Impact	Annualized FTE
Human Resources: Employment System Review (FCS15048 /CM15006) (GIC Report 15-012 Budget) (Council Referred) Currently deferred as staff are looking to find the capacity to fill this position within	0	0	0

the City's existing budget and complement.			
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CARRIED

(Eisenberger/Merulla)

That the following Item be TABLED for further consideration during the 2016 budget process:

Item 15 – Corporate Services

Initiative	Gross Impact	Net Impact	Annualized FTE
City Enrichment Fund: General Grant Program - \$300k for Arts, \$150k for the remaining programs; Agriculture, Community Services, Environment, Sports & active Lifestyles, and Community, Culture & Heritage. (Council Referred (FCS14024(c)))	\$450,000	\$450,000	0.00

CARRIED

(Jackson/Farr)

That the following Item be TABLED for further consideration during the 2016 budget process:

Item 16 – Corporate Services

Initiative	Gross Impact	Net Impact	Annualized FTE
Waterfront Trust: Operation and maintenance of City's outdoor rink (summer/winter), washrooms, and grounds. (Council Referred (FCS15077))	\$143,000	\$143,000	0.00

CARRIED

(Merulla/VanderBeek)

That the following Item be TABLED for further consideration during the 2016 budget process:

Item 17 – Planning & Economic Development

Initiative	Gross Impact	Net Impact	Annualized FTE
Residential Drainage Assistance & Blocked Swales pilot to be made permanent. PED14105(a)(Council Referred)	\$222,500	\$222,500	2.00

CARRIED

(Merulla/Collins)

That the following Item be TABLED for further consideration during the 2016 budget process:

Item 18 – Planning & Economic Development

Initiative	Gross Impact	Net Impact	Annualized FTE
Illegal Dumping program approved by Council PED11127(g)/PW11052(i), GIC Report 15-025 on Dec 9/15. Requirement to clarify recommendation to approve 3 FTE to deliver program	\$0	\$0	3.00

CARRIED

(Merulla/Collins)

That the following Item be TABLED for further consideration during the 2016 budget process:

Item 19 – Public Health Services

Initiative	Gross Impact	Net Impact	Annualized FTE
Public Health Nurse Secondment to Hamilton Family Health Team as a Community Networker and Neighbourhood Development Strategy – Community Networker Pilot Project BOH14016(a) / CM13001(b) (Council Referred)	\$69,720	\$69,720	1.00

CARRIED

(Collins/Green)

That Item 20 below, respecting Housing Services, Good Shepherd - to address budgetary pressures at the Notre Dame Resource Centre, be received:

Item 20 – Community & Emergency Services

Initiative	Gross Impact	Net Impact	Annualized FTE
Housing Services, Good Shepherd - to address budgetary pressures at the Notre Dame Resource Centre. E&CS December 8/15, Committee Report 15-010 Item 5 (i) (Council Referred)	\$230,000	\$230,000	0.00

CARRIED

Councillor Whitehead wished to be recorded as OPPOSED to removing Item 20 from consideration during the 2016 Operating Budget process.

(Collins/Green)

That Item 21 below, respecting Housing Services, YWCA - Transitional Living Program (65 beds), be received:

Item 21 – Community & Emergency Services

Initiative	Gross Impact	Net Impact	Annualized FTE
Housing Services, YWCA - Transitional Living Program (65 beds) E&CS December 8/15, Committee Report 15-010 Item 5 (i) (Council Referred)	\$125,000	\$125,000	0.00

CARRIED

Councillor Whitehead wished to be recorded as OPPOSED to removing Item 21 from consideration during the 2016 Operating Budget process.

(Jackson/Farr)

That the following Item be TABLED for further consideration during the 2016 budget process:

Item 22 – Public Works

Initiative	Gross Impact	Net Impact	Annualized FTE
Escarpment Vista Viewing Maintenance Program, GIC November 27/15 Committee Report 15-024 (Council Referred)	\$153,000	\$153,000	2.12

CARRIED

(e) MOTIONS (Item 7)

Councillor Jackson introduced the following Motion:

(i) Escarpment Vista Viewing Maintenance Enhancement (Item 7.1)

WHEREAS, there has been an ongoing interest by the citizens of Wards 6, 7 and 8 for vista viewing along the escarpment (e.g. Including Mountain Brow Boulevard, Mountain Park Avenue and Scenic Drive);

WHEREAS, there is a history of an enhanced level of maintenance including vegetation removal and frequent litter pick-up along Mountain Brow Boulevard;

WHEREAS, Council's priority for enhanced maintenance funding for Hamilton's escarpment vista viewing was discontinued in the 1990's; and,

WHEREAS, the Public Works Department recently completed the Mountain Brow Recreational Trail connection from Sam Lawrence Park to Mohawk Road;

THEREFORE BE IT RESOLVED:

- (a) That the Escarpment Vista Viewing Maintenance Program of the 1990's, be reinstated; and,
- (b) That the addition of 2.12 FTEs, in the Public Works Department, to support the Escarpment Vista Viewing Maintenance Program, at a cost of \$153,000 annually, be approved.

(f) NOTICES OF MOTION (Item 8)

Mayor Eisenberger introduced the following Notice of Motion:

(i) 2017 City Enrichment Fund Budget (Item 8.1)

WHEREAS, Council approved the introduction and implementation of the new City Enrichment Fund;

WHEREAS, a 3-year funding increase for the City Enrichment Fund was approved by Council, based on the recommendations of staff and the Arts Commission's Strategic Funding proposal for \$750,000 in 2015;

WHEREAS, the Hamilton Community Foundation provided a parallel 3-year Arts funding proposal in the amounts of \$300,000 in 2015, \$200,000 in 2016, and \$100,000 in 2017, contingent on Council's support for the 3-year funding increases to the City Enrichment Fund;

WHEREAS, in 2015, Council approved the first year of the City Enrichment Fund's incremental funding proposal totalling \$750,000;

WHEREAS, the General Issues Committee is currently considering approval of the second instalment of the City Enrichment Fund's incremental funding proposal totalling \$450,000;

WHEREAS, currently the third instalment of \$300,000 would be considered as a Referred Item (enhancement) in 2017; and,

WHEREAS, the community organizations in all City Enrichment Fund program areas would value knowing in , which program streams would be funded in 2017, so that they could participate accordingly in the application intake process that takes place during September and October of 2016;

THEREFORE BE IT RESOLVED:

That the third and final instalment of base funding for the City Enrichment Fund, in the amount of \$300,000, currently to be considered as a Referred Item (Enhancement) for the 2017 Tax Supported Operating Budget, be approved in advance of the 2017 budget as an annual base funding amount.

(g) ADJOURNMENT (Item 10)

(Conley/Merulla)

That, there being no further business, the General Issues Committee Budget meeting, be adjourned at 1:54 p.m.

CARRIED

Respectfully submitted,

Deputy Mayor T. Whitehead
Chair, General Issues Committee

Stephanie Paparella
Legislative Coordinator
Office of the City Clerk