

### GENERAL ISSUES COMMITTEE (OPERATING BUDGET) REPORT 16-003

9:30 a.m. / 3:00 p.m.

January 19, 22, 26, 27, 29; and, February 1, 5, 9, 12, 23, 26, 2016

Council Chambers

Hamilton City Hall

71 Main Street West

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#### January 19, 2016:

**Present:** Mayor F. Eisenberger, Deputy Mayor M. Pearson (Chair)

Councillors T. Whitehead, T. Jackson, C. Collins, S. Merulla, M. Green, J. Farr, A. Johnson, D. Conley, B. Johnson, L. Ferguson,

A. VanderBeek, R. Pasuta, J. Partridge

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#### **January 22, 2016:**

**Present:** Mayor F. Eisenberger, Deputy Mayor M. Pearson (Chair)

Councillors T. Whitehead, T. Jackson, C. Collins, S. Merulla, M. Green, J. Farr, A. Johnson, D. Conley, L. Ferguson, A.

VanderBeek, R. Pasuta, J. Partridge

Absent with

**Regrets:** Councillor B. Johnson – Other City Business

### January 26, 2016:

**Present:** Mayor F. Eisenberger, Deputy Mayor M. Pearson (Chair)

Councillors T. Whitehead, T. Jackson, C. Collins, S. Merulla, M. Green, J. Farr, A. Johnson, D. Conley, B. Johnson, L. Ferguson,

A. VanderBeek, R. Pasuta, J. Partridge

January 27, 2016:

**Present:** Mayor F. Eisenberger, Deputy Mayor M. Pearson (Chair)

Councillors T. Whitehead, T. Jackson, C. Collins, S. Merulla, M. Green, J. Farr, A. Johnson, D. Conley, B. Johnson, L. Ferguson,

A. VanderBeek, R. Pasuta, J. Partridge

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#### January 29, 2016:

**Present:** Mayor F. Eisenberger, Deputy Mayor M. Pearson (Chair)

Councillors C. Collins, S. Merulla, M. Green, J. Farr, A. Johnson, D. Conley, B. Johnson, L. Ferguson, A. VanderBeek, R. Pasuta, J.

Partridge

**Absent with** 

**Regrets:** Councillors T. Jackson – Personal

Councillor T. Whitehead - Other City Business

#### February 1, 2016:

**Present:** Mayor F. Eisenberger, Deputy Mayor T. Whitehead (Chair)

Councillors T. Jackson, C. Collins, S. Merulla, M. Green, J. Farr, D. Conley, M. Pearson, L. Ferguson, A. VanderBeek, R. Pasuta, J.

Partridge

**Absent with** 

**Regrets:** Councillors A. Johnson, B. Johnson – Personal

#### February 5, 2016:

**Present:** Deputy Mayor T. Whitehead (Chair)

Councillors T. Jackson, C. Collins, S. Merulla, M. Green, J. Farr, A. Johnson, D. Conley, M. Pearson, B. Johnson, L. Ferguson, A.

VanderBeek, J. Partridge

**Absent with** 

**Regrets:** Mayor F. Eisenberger – Other City Business

Councillors R. Pasuta – Illness

February 9, 2016:

**Present:** Mayor F. Eisenberger, Deputy Mayor T. Whitehead (Chair)

Councillors T. Jackson, C. Collins, S. Merulla, M. Green, J. Farr, A. Johnson, D. Conley, M. Pearson, B. Johnson, L. Ferguson, A.

VanderBeek, J. Partridge

**Absent with** 

Regrets: Councillor R. Pasuta – Illness

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February 12, 2016:

**Present:** Mayor F. Eisenberger, Deputy Mayor T. Whitehead (Chair)

Councillors T. Jackson, C. Collins, S. Merulla, M. Green, J. Farr, A. Johnson, D. Conley, M. Pearson, B. Johnson L. Ferguson, A.

VanderBeek

Absent with

**Regrets:** Councillors R. Pasuta, J. Partridge – Personal

February 23, 2016:

**Present:** Mayor F. Eisenberger, Deputy Mayor T. Whitehead (Chair)

Councillors T. Jackson, C. Collins, S. Merulla, M. Green, J. Farr, A. Johnson, D. Conley, M. Pearson, B. Johnson L. Ferguson, A.

VanderBeek, J. Partridge

Absent with

**Regrets:** Councillor R. Pasuta – Other City Business

February 26, 2016:

**Present:** Mayor F. Eisenberger, Deputy Mayor T. Whitehead (Chair)

Councillors T. Jackson, C. Collins, S. Merulla, M. Green, J. Farr, A. Johnson, D. Conley, M. Pearson, B. Johnson L. Ferguson, A.

VanderBeek, R. Pasuta, J. Partridge

# THE GENERAL ISSUES COMMITTEE PRESENTS REPORT 16-003 AND RESPECTFULLY RECOMMENDS:

1. 2016 (Operating) Budget Overview (FCS16007) (City Wide) (Item 4.2)

That Report FCS16007, respecting the 2016 (Operating) Budget Overview, be received.

# 2. Royal Botanical Gardens 2016 Funding Request (FCS16010) (City Wide) (Item 4.1)

That Report FCS16010, respecting the Royal Botanical Gardens 2016 Funding Request, be received.

#### 3. Savings Generated from Funding Projects (FCS16004) (City Wide) (Item 4.1)

- (a) That staff be directed to report to the Capital Projects Work-in-Progress Sub-committee with any favourable variances in tendering, due to the reduced cost of oil; and,
- (b) That staff be directed to report back to the budget process annually with the savings generated from funding projects, with an added column illustrating Expected Savings.

#### 4. Analysis of Overtime Costs (FCS16008) (City Wide) (Item 4.2)

That Report FCS16008, respecting the Analysis of Overtime Costs, be received.

# 5. Council Referred Request for Funding for Good Shepherd Notre Dame House and YWCA Transitional Living Program (CES16010) (City Wide) (Item 6.1)

That the Mayor, on behalf of Council, correspond with the Premier of Ontario and the Minister of Municipal Affairs and Housing to request that the Province adequately and appropriately fund the City of Hamilton to deliver homelessness prevention programs that fall under the Community Homelessness Prevention Initiative.

#### 6. Escarpment Vista Viewing Maintenance Enhancement (Item 7.1)

(a) That the Escarpment Vista Viewing Maintenance Program of the 1990's, be reinstated; and,

(b) That the addition of 2.12 FTEs, in the Public Works Department, to support the Escarpment Vista Viewing Maintenance Program, at a cost of \$153,000 annually, be approved.

#### 7. 2015 Assessment Growth (FCS16019) (City Wide) (Item 5.1)

That Report FCS16019, respecting the 2015 Assessment Growth, be received.

# 8. Potential Increases to Municipal Parking Rates (PED16065) (City Wide) (Item 6.1)

- (a) That the \$10 increase option to off-street municipal parking fees, with the exemption of Concession Street BIA; Dundas BIA, subject to further information from staff; and, the Kenilworth and Ottawa Street BIAs, until further notice, be approved; and,
- (b) That Report PED16065, respecting Potential Increases to Municipal Parking Rates, be referred to the Hamilton Association of Business Improvement Areas (HABIA) for discussion.

#### 9. Licensing Division Revenues (PED16070) (City Wide) (Item 6.2)

That Report PED16070, respecting the Licensing Division Revenues, be received.

### 10. Special Events Report (BOH16009) (City Wide) (Item 6.3)

- (a) That the Public Health Service User Fees for Special Events and Festivals remain at the 2015 approved rates, effective January 1, 2016; and,
- (b) That the budget pressure of \$39,200, from having the Public Health Service User Fees for Special Events and Festivals remain at the 2015 approved rates, be added to the levy.

### 11. 2017 City Enrichment Fund Budget (Item 7.1)

WHEREAS, Council approved the introduction and implementation of the new City Enrichment Fund;

WHEREAS, a 3-year funding increase for the City Enrichment Fund was approved by Council, based on the recommendations of staff and the Arts Advisory Commission's Strategic Funding proposal for \$750,000 in 2015;

WHEREAS, the Hamilton Community Foundation provided a parallel 3-year Arts funding proposal in the amounts of \$300,000 in 2015, \$200,000 in 2016, and \$100,000 in 2017, contingent on Council's support for the 3-year funding increases to the City Enrichment Fund;

WHEREAS, in 2015, Council approved the first year of the City Enrichment Fund's incremental funding proposal totalling \$750,000;

WHEREAS, the General Issues Committee is currently considering approval of the second instalment of the City Enrichment Fund's incremental funding proposal totalling \$450,000;

WHEREAS, currently the third instalment of \$300,000 would be considered as a Referred Item (enhancement) in 2017; and,

WHEREAS, the community organizations in all City Enrichment Fund program areas would value knowing, which program streams would be funded in 2017, so that they could participate accordingly in the application intake process that takes place during September and October of 2016;

#### THEREFORE BE IT RESOLVED:

That the third and final instalment of base funding for the City Enrichment Fund, in the amount of \$300,000, currently to be considered as a Referred Item (Enhancement) for the 2017 Tax Supported Operating Budget, be approved in advance of the 2017 budget as an annual base funding amount.

# 12. Correspondence from the Downtown BIA respecting Potential Increases to the Municipal Parking Rates (Item 9.1)

That the correspondence from the Downtown BIA, respecting Potential Increases to the Municipal Parking Rates, be received.

### 13. Correspondence from the Hamilton Farmers' Market Board respecting Potential Increases to the Municipal Parking Rates (Item 9.2)

That the correspondence from the Hamilton Farmers' Market Board, respecting Potential Increases to the Municipal Parking Rates, be received.

### 14. Correspondence from the International Village BIA respecting Potential Increases to the Municipal Parking Rates (Item 9.3)

That the correspondence from the International Village BIA, respecting Potential Increases to the Municipal Parking Rates, be received.

### 15. Private & Confidential Recommendation (b) to Non-Union Management and Exempt Group Compensation (HUR15007) (Item 10.1)

That the matter, respecting Private & Confidential Recommendation (b) to Non-Union Management and Exempt Group Compensation (HUR15007), be referred back to the Non-Union Sub-Committee for further information.

### 16. 2016 Volunteer Committee Budget Submission – Hamilton Cycling Committee (PW15089) (City Wide) (Item 6.1)

- (a) That the Hamilton Cycling Committee's 2016 base budget submission, in the amount of \$10,000, as described in Appendix "A" attached to Report 16-003, be approved; and,
- (b) That, in addition to the base funding, a one-time budget allocation for 2016 of \$1,000, to be funded by the Volunteer Committee Reserve (#112212), be approved.

# 17. 2016 Volunteer Committee Budget Submission – Keep Hamilton Clean and Green Committee (PW15076) (City Wide) (Item 6.2)

- (a) That the Keep Hamilton Clean & Green Committee's 2016 base budget submission, attached as Appendix "B" to Report 16-003, in the amount of \$18,250, be approved; and,
- (b) That, in addition to the base funding, a one-time budget allocation for 2016 of \$6,325, to be funded by the Keep Hamilton Clean & Green Committee reserve, be approved.

### 18. Hamilton Veterans' Committee – 2016 Advisory Committee Budget Submission (PED15194) (City Wide) (Item 6.3)

That the Hamilton Veterans' Committee's 2016 base budget submission, attached as Appendix "C" to Report PED15194 in the amount of \$30,000, be approved.

### 19. 2016 Budget Submissions – Volunteer Advisory Committees (FCS16015) (City Wide) (Item 6.4)

That the following Volunteer Advisory Committees' 2016 base budget submissions, attached as Appendix "D" to Item 16-003, be approved as follows:

(a) Advisory Committee on Immigrants & Refugees in the amount of \$3,500;

- (b) Lesbian, Gay, Bisexual, Transgender and Queer Advisory Committee in the amount of \$3,890;
- (c) Aboriginal Advisory Committee in the amount of \$3,500;
- (d) Hamilton Mundialization Committee in the amount of \$5,890;
- (e) Hamilton Status of Women Committee in the amount of \$3,500; and,
- (f) Committee Against Racism in the amount of \$8,890.

### 20. 2016 Budget Request - Seniors' Advisory Committee (FCS16016) (City Wide) (Item 6.5)

That the Seniors Advisory Committee's 2016 base budget submission in the amount of \$1,500, attached as Appendix "E" to Report 16-003, be approved.

### 21. Housing and Homelessness Advisory Committee 2016 Budget Submission (CES16011) (City Wide) (Item 6.6)

That the Housing & Homelessness Advisory Committee's 2016 base budget submission, attached as Appendix "F" to Report 16-003, in the amount of \$1,000, be approved.

# 22. 2016 Budget Request – Advisory Committee for Persons with Disabilities (FCS16014) (City Wide) (Item 6.7)

That the Advisory Committee for Persons with Disabilities' 2016 base budget submission, attached as Appendix "G" to Report 16-003, in the amount of \$1,500 be approved.

# 23. Accessible Transportation Services Review (PW16015) (City Wide) (Item 6.8)

- (a) That DARTS be directed to aggressively expand the accessible and non-accessible van fleet, and correspondingly reduce the bus fleet at a rate and, in a manner approved by the General Manager of Public Works, with a targeted budget reduction of \$1 million by the end of 2016;
- (b) That, if DARTS is successful, staff be directed to develop a plan with DARTS that will ensure the full realization of potential savings (an additional \$1.5 million), prior to the renewal/extension of the DARTS contract (expires June 30, 2017);

- (c) That, should DARTS fail to achieve the targeted budget reduction by the end of 2016, the General Manager of Public Works be directed to complete:
  - (i) The transfer of DARTS operations (reservations, scheduling and dispatch) to the City engaging the appropriate parties, as required; and,
  - (ii) A Request for Proposal (RFP) for the service delivery of Accessible Transportation Services (ATS) customers in buses, accessible vans and vans/sedans, noting that the DARTS contract expires on June 30, 2017;
- (d) That the City Manager be directed to explore options with the Province of Ontario to fund a portion of the City's specialized transit service in light of the increased cost pressure placed upon the City, as a result of AODA legislation;
- (e) That the Travel Training Program be permanently funded on an annual basis, with a commitment of 100 trainees per year at a cost of \$175,000 to be funded from the levy; and,
- (f) That staff be directed to report back to the General Issues Committee quarterly, commencing at the end of the second quarter of 2016, on the progress of the recommendations contained in the Accessible Transportation Services Review (Report PW16015).

# 24. Arts Advisory Commission – 2016 Advisory Committee Budget Submission (PED15195) (City Wide) (Item 6.9)

That the Arts Advisory Commission's 2016 base budget submission in the amount of \$9,000, attached as Appendix "H" to Report 16-003, be approved.

# 25. 2016 One-time Program Based Grant Funding Requests to the Ministry of Health and Long-term Care (BOH16013) (City Wide) (Item 6.10)

That the Medical Officer of Health be authorized and directed to submit requests for one-time, 100% funding for 2016, in the amount of \$722,360 gross, \$0 net, through the Program Based Grant budget process of the Ministry of Health and Long-Term Care for the projects and initiatives described in Report BOH16013.

### 26. Proposed Increase to Off-Street Parking Rates (PED16065(a)) (City Wide) (Item 6.11)

That Report PED16065(a), respecting the Proposed Increase to Off-Street Parking Rates, be received.

# 27. 2016 Tax Supported Preliminary Operating Budget Report (FCS16001) (City Wide) (6.12, formerly 5.2)

#### (a) Referred Items

That Referred Items #3, #13 and #14, contained in Appendix "I" attached to Report 16-003, be referred to the 2017 budget process or a future GIC, as noted, prior to the 2017 budget process;

#### (b) Boards & Agencies

That the Boards and Agencies Operating Budget, attached as Appendix "J" to Report 16-003, in the amount of \$198,906,650; inclusive of amendments, as per Appendix "K" attached to Report 16-003, be approved;

#### (c) Planning & Economic Development Department

That the Planning & Economic Development Department Operating Budget (Book 2), Appendix "2-1", page 6, \$29,977,530; inclusive of amendments as per Appendix "K" attached to Report 16-003, be approved;

### (d) Public Health Services Department

- (i) That the Public Health Services Department Operating Budget (Book 2), Appendix "2-2", page 38, \$12,381,930; inclusive of amendments as per Appendix "K" attached to Report 16-003, be approved; and,
- (ii) That the Medical Officer of Health be authorized and directed to execute all Federal and Provincial Program Service Level Funding Agreements and any ancillary agreements required to give effect thereto; and, Contracts for Public Health Services, as provided for in Appendix "2-2" attached to Report FCS16001, for the period commencing January 2016; until such time as Council approves the subsequent budget; including the authority to authorize the submission of budgets and quarterly/year end reporting;

#### (e) Community & Emergency Services Department

- (i) That the Community & Emergency Services Department Operating Budget (Book 2), Appendix "2-3", page 67, \$237,529,760 inclusive of amendments as per Appendix "K" attached to Report 16-003, be approved;
- (ii) That the General Manager of Community & Emergency Services be authorized and directed to execute all Federal and Provincial Program Service Level Funding Agreements and any ancillary agreements required to give effect thereto and Contracts for Community & Emergency Services, as provided for in Appendix "2-2" attached to Report FCS16001, for the period commencing January 2016 and until such time as Council approves the subsequent budget; including the authority to authorize the submission of budgets and quarterly/year end reporting; and,
- (iii) That, should an unfavourable variance arise in 2016 or 2017 related to the budgeted adjustment of the provincial upload of Ontario Works client case costs, the variance be funded from the Ontario Works Stabilization Reserve;

#### (f) Public Works Department

That the Public Works Department Operating Budget, (Book 2), Appendix "2-4", page 115, \$224,103,170; inclusive of amendments as per Appendix "K" attached to Report 16-003, be approved;

### (g) City Manager's Department

That the City Manager's Department Operating Budget (Book 2), Appendix "2-5", page 142, \$13,609,660 inclusive of amendments as per Appendix "K" attached to Report 16-003, be approved;

### (h) Corporate Services Department

That the Corporate Services Department Operating Budget (Book 2), Appendix "2-6", page 168, \$19,822,770; inclusive of amendments as per Appendix "K" attached to Report 16-003, be approved;

#### (i) Legislative

That the Legislative Operating Budget (Book 2), Appendix "2-7", page 196, \$4,708,420; inclusive of amendments as per Appendix "K" attached to Report 16-003, be approved;

#### (j) Hamilton Entertainment Facilities

That the Hamilton Entertainment Facilities Operating Budget (Book 2), Appendix "2-7", page 204, \$4,169,830; inclusive of amendments as per Appendix "K" attached to Report 16-003, be approved;

#### (k) Corporate Financials - Expenditures/Non Program Revenues

- (i) That the Corporate Financials Expenditures Operating Budget (Book 2), Appendix "2-7", page 198, \$14,519,920; inclusive of amendments as per Appendix "K" attached to Report 16-003, be approved; and,
- (ii) That the Non Program Revenues Operating Budget (Book 2), Appendix "2-7", page 214, -\$43,864,010; inclusive of amendments as per Appendix "K" attached to Report 16-003, be approved;

#### (I) Capital Financing

That the Capital Financing Operating Budget, in the amount of \$111,800,570, be approved:

#### (m) 2016 By-Law Authorization

That the City Solicitor and Corporate Counsel be authorized and directed to prepare all necessary by-laws, for Council approval, for the purposes of establishing the tax levy;

#### (n) Budgeted Complement Transfer Schedule

That in accordance with the "Budgeted Complement Control Policy", the requested complement transfers from one department/division to another, as outlined in Appendix "L" to Report 16-003, be approved; and,

#### (o) Budget Exclusions Related to Regulation 284/09

That the budget exclusions related to Regulation 284/09 of the *Municipal Act* titled "Budget Matters – Expenses", as per Appendix "E" to Report 16-003, be received.

#### 28. Participation in Basic Income Pilot Project (Item 7.1)

WHEREAS, the 2016 Ontario Provincial Budget proposes a basic income pilot project;

WHEREAS, a pilot project would test whether a basic income would provide a more efficient way of delivering income support, strengthen the attachment to the labour force, and achieve savings in other areas, such as health care and housing supports; and,

WHEREAS, Hamilton is a proven leader in the development and implementation of poverty reduction strategies;

#### THEREFORE BE IT RESOLVED:

That the Mayor be authorized and directed to correspond with the Premier of Ontario and the Minister of Community and Social Services to express an interest, on behalf of the City of Hamilton, to work with researchers and other stakeholders, in 2016, to design and implement a Basic Income Pilot Project in Hamilton.

#### 29. Replacement of the Hamilton Conservation Authority Storage Facility (7.2)

That \$200,000 for replacement of the Hamilton Conservation Authority Storage Facility, which was destroyed during a tornado, to be funded from the Tax Stabilization Reserve, be approved.

#### January 19, 2016:

#### FOR THE INFORMATION OF COMMITTEE:

#### (a) CHANGES TO THE AGENDA (Item 1)

The Committee Clerk advised of the following change to the agenda:

(i) Item 5.1 – Report FCS15088, respecting the 2016 Tax Supported Capital Budget now has a presentation to accompany the report.

Therefore, Item 5.3 will be renumbered as 4.3 under the Presentations section on the agenda and in the forthcoming minutes.

The agenda for the January 19, 2016 General Issues Committee Budget meeting was approved, as amended.

#### (b) DECLARATIONS OF INTEREST (Item 2)

There were no declarations of interest.

#### (c) STAFF PRESENTATIONS (Item 4)

#### (i) 2016 (Operating) Budget Overview (FCS16077) (City Wide) (Item 4.2)

Mike Zegarac, General Manager of Finance & Corporate Services, addressed Committee respecting Report FCS16077 – the 2016 (Operating) Budget Overview. Mr. Zegarac's presentation included, but was not limited to, the following:

- Budget Highlights
- Challenges
- Tax Stabilization Reserve
- Unallocated Capital Levy Reserve
- Mitigation Since Original Outlook in September 2015
- 2016 Municipal Preliminary Impact for the Average Residential Tax Bill
- 2016 Preliminary Net Tax Budget by Department
- Significant Budget Items by City Department
- Employee Related Expenses
- 2016 Preliminary Budget Boards and Agencies / Other
- 2016 Tax Complement
- Savings Generated from Funded Projects
- Savings to the Operating Budget To-date
- Contributions to Energy Reserve To-date
- 2016 Referred Items
- Additional Information and Process
- Property Taxes as a Percentage of Income
- Property Taxes as a Percentage of Property Value
- Residential Taxes Detached Bungalow
- 2015 Net Levy per Capita
- 2016 Average Municipal Tax Impacts
- 2016 Council Approved Guidelines
- Reducing the Tax Impact

- 2016 Additional Information
- Process Dates

The presentation respecting Report FCS16077 – 2016 (Operating) Budget Overview, was received.

A full copy of the presentation is available on the City's website or through the Office of the City Clerk.

For disposition of this matter, please refer to Item 1.

#### (d) NOTICES OF MOTION (Item 7)

Councillor Green introduced the following Notice of Motion:

#### (i) Comprehensive Plan to Improve Road Safety (Item 7.1)

That the Director of Transportation Services be directed, in consultation with other City Departments, as appropriate, to report to the Public Works Committee in coordination with the Transportation Master Plan, with a comprehensive plan to improve road safety to include, but not be limited to, the following:

- (i) A review of best practice from comparable jurisdictions including Vision Zero;
- (ii) A review of existing City policies, strategies and guidelines that respecting road safety;
- (iii) An enhanced analysis of city-wide traffic collision data;
- (iv) Specific recommendations to improve road safety, particularly for pedestrians and cyclists, over the short term, medium and long terms;
- (v) An implementation plan and funding strategy, as appropriate;
- (vi) A regular reporting mechanism and track progress;
- (vii) Continued consultation with the Hamilton Cycling Committee, Hamilton Wentworth District School Board, Hamilton Wentworth Catholic District School Board, Public Health, Hamilton Police Services, Cycle Hamilton and the Advisory Committee for Persons with Disabilities; and,

(viii) The creation of a Road Safety Task Force to be led by the Transportation Services Division.

#### (e) ADJOURNMENT (Item 9)

There being no further business, the General Issues Committee Budget meeting adjourned at 12:19 p.m.

Respectfully submitted,

Deputy Mayor M. Pearson Chair, General Issues Committee

Stephanie Paparella Legislative Coordinator Office of the City Clerk

#### **January 22, 2016:**

#### (a) CHANGES TO THE AGENDA (Item 1)

The Committee Clerk advised of the following changes to agenda:

- (i) Item 3.1 References throughout the minutes that refer to Report FCS16077 should read FCS16007. This change has already been made in the official documents and on the City's website.
- (ii) Added as Item 6.1 a Motion respecting a Comprehensive Plan to Improve Road Safety

The agenda for the January 22, 2016 General Issues Committee Budget meeting was approved, as amended.

#### (b) DECLARATIONS OF INTEREST (Item 2)

There were no declarations of interest.

#### (c) APPROVAL OF THE MINUTES OF THE PREVIOUS MEETING (ITEM 3)

#### (i) January 19, 2016

The Minutes of the January 19, 2016 meeting were approved, as presented.

#### (d) PRESENTATIONS (Item 4)

#### (i) City Manager's Office – Proposed 2016 Operating Budget (Item 4.1)

Chris Murray, City Manager, addressed Committee respecting the City Manager's Office proposed 2016 Operating Budget. The presentation included, but was not limited to, the following:

- Staff Complement Overview
- Prosperous and Healthy Community
- Leadership and Governance
- 2015 Highlights
- Performance Metrics / Service Levels
  - Human Resources
  - Legal Arbitration and Mediation Costs 2006 2015
  - External Legal Costs
  - o In-House Legal Costs per In-House Lawyer
- 2016 Initiatives:
  - Prosperous and Healthy Community
    - Legal Support of LRT
    - Legal Support of In-house HR Lawyer
    - Continue Providing Support to Land Use Development Review Process
  - Broadening the Portfolio of Services Offered by Audit Services:
    - Audits (including Value-For-Money Auditing)

- Consulting
- Independent Risk Assessments
- Developing a Comprehensive Fraud Program
- Formalization of Continuous Improvement Program
- Negotiate Collective Agreements for CUPE 1041, CLAC, OPSEU, ONA (Lodges), and CUPE (Lodges)
- Develop and Issue RFP for Employee Benefits Provider
- Finalize Delivery of Employer Proposals for Fire Interest Arbitration and Receive Award
- Implementation of Paper-Reduced Agenda Distribution Process, Including E-Agendas for Members of Council and Review Audio-Visual Technology
- Leadership & Governance
  - Finalization of the 2016 2025 Strategic Plan
  - Assist Council with Aligning City Needs/Priorities with Federal/Provincial Government Mandates
  - Create a People Plan that enables achievement of the City's Strategic Plan and desired corporate culture:
    - Continue to advance succession planning, workforce planning, performance accountability and development system corporate-wide; and,
    - Continue development and implementation of the corporate leadership development pathway.
  - Develop a corporate employee survey to assess current corporate culture, employee engagement, employee health and well-being as well as monitor employee diversity.
  - Develop and implement a Workplace Mental Health strategy.

- Review and modify Attendance Support Program in consideration of Audit recommendations and best practices.
- 2016 Major Cost Drivers / Opportunities
- 2016 Operating Budget for the City Manager's Office by Division:
  - City Manager
  - Audit Services
  - City Clerk's Office
  - Human Resources
  - Legal Services

The presentation, respecting the City Manager's Office proposed 2016 Operating Budget, was received.

A full copy of the presentation is available on the City's website or through the Office of the City Clerk.

### (ii) Corporate Services Department – Proposed 2016 Operating Budget (Item 4.2)

Mike Zegarac, General Manager of Finance & Corporate Services, addressed Committee respecting the Corporate Services Department's proposed 2016 Operating Budget. Mr. Zegarac's presentation included, but was not limited to, the following:

- Staff Complement Overview
- Net Vacancies
- 2015 Highlights
- Performance Metrics / Service Levels
- 2016 Initiatives:
  - In partnership with Audit Services, introduction of an AODA selfassessment tool to support reporting and compliance.
  - Design of all tax bills and correspondence with new tax print vendor.

- Work with call handling project team on processes for Customer Contact Centre, staff answering calls and tax staff doing the back end adjustment work.
- Adjust duties of Customer Service Tax staff, due to loss of 1 position to call handling project.
- Implement web version of Tax Software.
- Continue with succession planning.
- Negotiate extension of Banking contract or issue Request for Proposals for Banking Services.
- Adherence to new PSAB standard for Liabilities for Contaminated Sites.
- Working with Police respecting the new audit of operational revenues and expenses.
- Revise Procurement Policy, Fair Wage Policy and prepare a new Living Wage Policy.
- Collaborate with Roads Operations to develop GPS based sidewalk inspection/maintenance program.
- Develop high level claims reporting to departments utilizing new business intelligence software.
- Multi-year Budget and Business Planning
- Infrastructure Asset Management under Infrastructure for Jobs and Prosperity Act (Bill 6)
- Development Charges Act Amendments under Smart Growth for Our Communities Act (Bill 73)
- Operating Budget System Replacement
- Development Charges Deferral Agreements Policy Amendments
- Niagara Peninsula Conservation Authority Appeal
- Enhanced Live Streaming of Council and Committee Meetings

- Address Information Management System Phase 1 build to start with implementation phased in over 18 months.
- Development of a Business Intelligence Plan
- Cellular contract roll out based on Council direction to potentially include Blackberry, Apple and Android devices.
- Completion of IT Service Level Agreements
- Continue with the Security Awareness Training
- Start the AVL Roll Out
- Complete Succession and Workforce Planning
- 2016 Major Cost Drivers / Opportunities
- 2016 Challenges
- 2016 Operating Budget for the Corporate Services Department by Division:
  - Corporate Services Administration
  - o Finance, Administration and Revenue Generation
  - Financial Planning and Policy
  - Financial Services
  - Information Technology
  - Taxation
  - Customer Service, Access and Equity

The presentation respecting the Corporate Services Department's Proposed 2016 Operating Budget was received.

A full copy of the presentation is available on the City's website or through the Office of the City Clerk.

#### (iii) Corporate Financials – Proposed 2016 Operating Budget (Item 4.3)

Mike Zegarac, General Manager of Finance & Corporate Services, addressed Committee respecting the Corporate Financials Proposed 2016 Operating Budget. Mr. Zegarac's presentation included, but was not limited to, the following:

- Board and Agencies 2016 Preliminary
- Non Program Expenditures 2016 Preliminary
- o Non Program Revenues 2016 Preliminary
- Proposed Budget Adjustments 2016 Preliminary

The presentation respecting the Corporate Financials Proposed 2016 Operating Budget was received.

A full copy of the presentation is available on the City's website or through the Office of the City Clerk.

The following proposed budget adjustments were approved:

- (a) Police per Board Approval (\$1,451,569)
- (b) MPAC per Notice Received (\$38,498)

#### (e) MOTIONS (Item 6)

Councillor Green did not introduce his motion at this meeting; however, he requested that it be put forward on the January 26, 2016 Agenda:

#### (i) Comprehensive Plan to Improve Road Safety (Item 6.1)

That the Director of Transportation Services be directed, in consultation with other City Departments, as appropriate, to report to the Public Works Committee in coordination with the Transportation Master Plan, with a comprehensive plan to improve road safety to include, but not be limited to, the following:

- (i) A review of best practice from comparable jurisdictions including Vision Zero:
- (ii) A review of existing City policies, strategies and guidelines that respecting road safety;
- (iii) An enhanced analysis of city-wide traffic collision data;
- (iv) Specific recommendations to improve road safety, particularly for pedestrians and cyclists, over the short term, medium and long terms:

- (v) An implementation plan and funding strategy, as appropriate;
- (vi) A regular reporting mechanism and track progress;
- (vii) Continued consultation with the Hamilton Cycling Committee, Hamilton Wentworth District School Board, Hamilton Wentworth Catholic District School Board, Public Health, Hamilton Police Services, Cycle Hamilton and the Advisory Committee for Persons with Disabilities; and,
- (viii) The creation of a Road Safety Task Force to be led by the Transportation Services Division.

#### (f) PRIVATE & CONFIDENTIAL (Item 9)

Committee moved into Closed Session, respecting Item 9.1 – a Public Health Personnel Matter, pursuant to Section 8.1, Sub-section (b) of the City's Procedural By-law 14-300, and Section 239(2), Sub-section (b) of the *Municipal Act*, 2001, as amended, as the subject matter pertains to personal matters about an identifiable individual, including City employees.

#### (i) Public Health Personnel Matters (no copy) (Item 9.1)

The update in Closed Session, respecting Public Health Personnel Matters, was received.

### (g) ADJOURNMENT (Item 10)

There being no further business, the General Issues Committee Budget meeting adjourned at 1:22 p.m.

Respectfully submitted,

Deputy Mayor M. Pearson Chair, General Issues Committee

Stephanie Paparella Legislative Coordinator Office of the City Clerk

January 26, 2016:

### (a) CHANGES TO THE AGENDA (Item 1)

The Committee Clerk advised of the following changes to agenda:

(ii) Added as Item 7.1 - a Motion respecting a Comprehensive Plan to Improve Road Safety

That the agenda for the January, 26 2016 General Issues Committee Budget meeting be approved, as amended.

#### (b) DECLARATIONS OF INTEREST (Item 2)

There were no declarations of interest.

#### (c) APPROVAL OF THE MINUTES OF THE PREVIOUS MEETING (ITEM 3)

(i) January 22, 2016

The Minutes of the January 22, 2016 meeting were approved, as presented.

#### (d) PRESENTATIONS (Item 5)

(i) Conservation Halton – 2016 Proposed Budget Submission (Item 5.1)

John Vice, Chair of the Board of Directors, Hassan Basit, General Manager, and Marnie Piggot, Director of Financial and Administration Services, addressed Committee respecting Conservation Halton's 2016 Proposed Budget Submission. The presentation included, but was not limited to, the following:

- Watershed Area
- Core Programs
- 2015 Funding Provided by the City of Hamilton and the Projects that were Completed Utilizing that Funding
- Watershed Protection
- Resource Maintenance
- Environmental Education
- 2016 Budget
- Outdoor Recreation
- Collaborations/Partnerships (Working Together)
- 2015 Return on Investment
- 2016 Budget Summary
- 2016 Funding
- 2016 Expenditures
- 2016 Municipal Funding Increase

- 2016 Municipal Funding Apportionment
- Municipal Funding Use
- Funding Gaps
- Total 2016 Budget \$27,041,000
- 2016 Proposed Budget increase 5%

The presentation, respecting Conservation Halton's 2016 Proposed Budget Submission, was received.

A full copy of the presentation is available on the City's website or through the Office of the City Clerk.

# (ii) Grand River Conservation Authority – 2016 Proposed Budget Submission (Item 5.2)

Joe Farwell, CAO, introduced Helen Jowett, newly appointed Chair of the Board. Mr. Farwell and Keith Murch, Assistant CAO/Secretary Treasurer, addressed Committee respecting the Grand River Conservation Authority's 2016 Budget Submission. The presentation included, but was not limited to, the following:

- About the Grand River Wastershed
- Grand River Conservation Authority Organizational Chart
- Departmental Overview
- Strategic Priorities
- Grand River Conservation Authority Landholdings
- 2015 Accomplishments
- 2016 Priorities and Challenges
- 2016 Timetable
- 2016 Budget \$30.9 Million
- 2016 Budget Revenue
- 2016 Budget Summary
- General Municipal Levy for 2016
- 2016 Proposed Budget Increase 2.5%

The presentation, respecting Grand River Conservation Authority's 2016 Proposed Budget Submission, was received.

A full copy of the presentation is available on the City's website or through the Office of the City Clerk.

### (iii) Hamilton Beach Rescue Unit Authority – 2016 Proposed Budget Submission (Item 5.3)

Chief Charlie Witherington addressed Committee respecting the Hamilton Beach Rescue Unit's 2016 Proposed Budget Submission. The presentation included, but was not limited to, the following:

- Chief Witherington introduced Deputy Ed Nowlan and Acting Lieutenant Kevin Sulewski, who were also in attendance.
- Hamilton Beach Rescue Unit (HBRU) has been in operation from 1958 to present.
- The HBRU provided water rescue services, patrols of the shoreline of Lake Ontario within City boundaries.
- Over the years the Rescue Unit has responded to many emergencies and are normally deployed or activated by the Hamilton Police Marine Unit, Fire Department, EMS or the Canadian Coast Guard from Trenton.
- The Lift Bridge, at the ship canal has identified emergencies occurring in the lake, canal or bay as well.
- In 2015, HBRU's fundraising efforts assisted with the replacement of the aging 22 foot Limestone Vessel with a new 25 foot Stanley Vessel, equipped with updated navigational electronics and twin 150 horsepower outboard engines as well as a trailer at a cost of just over \$140,000 of which over \$80,000 was from the HBRU's fundraising efforts.
- Some of the activities that the HBRU participated in during 2015 were:
  - June 4<sup>th</sup> there was an extended search for a missing person after an abandoned fishing vessel was found near Grimsby. A second vessel was launched for a coordinated overnight search for the missing person.
  - June 8<sup>th</sup> HBRU received a call from Hamilton Police to assist in the search for a missing swimmer at Binbrook Conservation Authority.
  - July 24<sup>th</sup> HBRU received a call regarding a boat on fire off Hamilton Beach. Rescue Unit 161 was enroute and within 15 minutes of arrival, at which time they were requested to stand down, after it was confirmed that it was a false alarm.

August 17<sup>th</sup> – an alert was issued by the Coast Guard for two paddle boarders who were adrift. HBRU was on a training exercise on the water when the alert came in and they were on the scene within four minutes. At the request of the Joint Rescue Coordination Centre, the HBRU set up a shoreline crawl search. Shortly thereafter, the paddle boarders were reported to have made it back to shore safely.

The presentation, respecting the Hamilton Beach Rescue Unit's 2016 Proposed Budget Submission, was received.

A full copy of the presentation is available on the City's website or through the Office of the City Clerk.

# (iv) Royal Botanical Gardens Authority – 2016 Proposed Budget Submission (Item 5.4)

Mark Runciman, Chief Executive Officer, and Andrew Duncan, Director of Finance & Administration, addressed Committee respecting the Royal Botanical Gardens 2016 Proposed Budget Submission. The presentation included, but was not limited to, the following:

- Overview of the Royal Botanical Gardens (RBG)
- Celebrating Beautiful Plants and Healthy Lifestyles
- RBG Rock Garden Rejuvenation
- RBG's Contribution to Hamilton
- Environmental Protection
- Community Development
- Economic Vitality
- Quality of Life
- RBG's 2016 Proposed Budget Request \$736,295 an increase of 1.5%.
- Summary

The presentation, respecting the Royal Botanical Garden's 2016 Proposed Budget Submission, was received.

A full copy of the presentation is available on the City's website or through the Office of the City Clerk.

# (v) Hamilton Region Conservation Authority – 2016 Proposed Budget Submission (Item 5.5)

Lisa Burnside, Director of Human Resources, and Neil McDougall, Secretary and Treasurer, addressed Committee respecting the Hamilton Conservation Authority's 2016 Proposed Budget Submission. The presentation included, but was not limited to, the following:

- Partnership with the City of Hamilton
- Hamilton Conservation Authority Watershed
- Westfield Heritage Village
- Millgrove Yard 594 5<sup>th</sup> Concession Road West
- Hermitage Ruins
- Mineral Springs Dam
- Crooks Hollow Dam Decommissioning
- Eramosa Karst Conservation Area
- East Escarpment Wetland Restoration
- East Escarpment Conservation Area
- Core Services
- Description of Responsibility
- Resources Employed
- 2015 Highlights
- 2016 Revenue Sources
- Costs/Revenues
- Expectations for 2016
- 2016 Priorities

The presentation, respecting the Hamilton Region Conservation Authority's 2016 Proposed Budget Submission, was received.

A full copy of the presentation is available on the City's website or through the Office of the City Clerk.

### (vi) Niagara Peninsula Conservation Authority – 2016 Proposed Budget Submission (Item 5.6)

Bruce Timms, Chairman of the Board, and Carmen D'Angelo, CAO/Secretary Treasurer, addressed Committee respecting the Niagara Peninsula Conservation Authority's 2016 Proposed Budget Submission. The presentation included, but was not limited to, the following:

- The Niagara Peninsula Conservation Authority's (NPCA) Watershed
- Percentage of Municipality within the NPCA

- Regulated Areas / Partnerships
- Planning for Aerotropolis
- Binbrook Growth
- Elfrida Growth
- Permits and Reviews 2015
- Parks, Recreation and Conservation 36 Properties
- Binbrook Mater Plan 2014
- 2016 Goals
- 2016 Budget Municipal Levy
- Municipal Levy Apportionment
- Apportionment Formula
- 2016 Revenue Sources
- NPCA Board Direction to Reduce the Operating Budget Dependency on Reserves
- 2016 Expenditures
- 2016 Capital Expenditures
- 5 Year Prioritized Capital Projects
- Summary

The presentation, respecting the Niagara Peninsula Conservation Authority's 2016 Proposed Budget Submission, was received.

A full copy of the presentation is available on the City's website or through the Office of the City Clerk.

### (e) MOTIONS (Item 7)

Councillor Green introduced the following Motion:

### (i) Vision Zero – Comprehensive Plan to Improve Road Safety (Item 7.1)

That the General Manager of Public Works be directed, in consultation with other City Departments, as appropriate, to report to the Public Works Committee in coordination with the Transportation Master Plan, with a comprehensive plan to improve road safety to include, but not be limited to, the following:

- (i) A review of best practice from comparable jurisdictions including Vision Zero;
- (ii) A review of existing City policies, strategies and guidelines respecting road safety;
- (iii) An enhanced analysis of city-wide traffic collision data;

- (iv) Specific recommendations to improve road safety, particularly for pedestrians, cyclists and **vehicles**, over the short term, medium and long terms;
- (v) An implementation plan and funding strategy, as appropriate;
- (vi) A regular reporting mechanism and track progress;
- (vii) Continued consultation with the Hamilton Cycling Committee, Hamilton Wentworth District School Board, Hamilton Wentworth Catholic District School Board and all other educational entities in the city of Hamilton who wish to participate; to include but not be limited to the Hamilton Catholic French District School Board, the Hamilton French District School Board, Mohawk College, McMaster University, and Redeemer College University), Public Health Hamilton Police Services, Cycle Hamilton, the Advisory Committee for Persons with Disabilities, and the Agriculture & Rural Affairs Advisory Committee; and,
- (viii) The creation of a Road Safety Task Force is to be led by the Public Works Department.

The motion respecting the Vision Zero – Comprehensive Plan to Improve Road Safety, was amended by adding the Seniors Advisory Committee to the consultation process.

The General Manager of Public Works was directed, in consultation with other City Departments, as appropriate, to report to the Public Works Committee in coordination with the Transportation Master Plan, with a comprehensive plan to improve road safety to include, but not be limited to, the following:

- (i) A review of best practice from comparable jurisdictions including Vision Zero;
- (ii) A review of existing City policies, strategies and guidelines respecting road safety;
- (iii) An enhanced analysis of city-wide traffic collision data;
- (iv) Specific recommendations to improve road safety, particularly for pedestrians, cyclists and vehicles, over the short term, medium and long terms;
- (v) An implementation plan and funding strategy, as appropriate;
- (vi) A regular reporting mechanism and track progress;

- (vii) Continued consultation with the Hamilton Cycling Committee, Hamilton Wentworth District School Board, Hamilton Wentworth Catholic District School Board and all other educational entities in the city of Hamilton who wish to participate; to include but not be limited to the Hamilton Catholic French District School Board, the Hamilton French District School Board, Mohawk College, McMaster University, and Redeemer College University), Public Health Hamilton Police Services, Cycle Hamilton, the Advisory Committee for Persons with Disabilities, the Agriculture & Rural Affairs Advisory Committee, and the Seniors Advisory Committee; and,
- (viii) The creation of a Road Safety Task Force is to be led by the Public Works Department.

The motion respecting Vision Zero – Comprehensive Plan to Improve Road Safety, was pulled from the General Issues Committee Operating Budget Report, scheduled to go to Council for consideration on March 9, 2016, and was placed before Council for consideration on February 10, 2016.

Councillor A. Johnson introduced the following Motion:

### (ii) Alternative Funding Models for the Royal Botanical Gardens (Item 7.2)

Staff was directed to work with the Royal Botanical Gardens (RBG) and Halton Region to review possible alternative funding models for the RBG, prior to the end of our 2016 Budget cycle.

After much discussion, Councillor A. Johnson advised that he wished to withdraw his Notice of Motion.

The Notice of Motion, respecting Alternative Funding Models for the Royal Botanical Gardens, was withdrawn.

#### (f) ADJOURNMENT (Item 10)

There being no further business, the General Issues Committee Budget meeting adjourned at 2:56 p.m.

Respectfully submitted,

Deputy Mayor M. Pearson Chair, General Issues Committee Council – March 9, 2016 Stephanie Paparella Legislative Coordinator Office of the City Clerk

#### January 27, 2016:

#### FOR THE INFORMATION OF COMMITTEE:

#### (a) CHANGES TO THE AGENDA (Item 1)

There were no changes to the agenda.

The agenda for the January, 27 2016 General Issues Committee Budget meeting was approved, as presented.

#### (b) DECLARATIONS OF INTEREST (Item 2)

There were no declarations of interest.

#### (c) PRESENTATIONS (Item 5)

### (i) Hamilton Public Library – 2016 Proposed Budget Submission (Item 5.1)

Paul Takala, Chief Librarian/CEO, Mary Ann Leach, Board Chair for 2016, and Jennifer Gautrey, Board Chair for 2015, addressed Committee respecting the Hamilton Library Board's 2016 Proposed Budget Submission. The presentation included, but was not limited to, the following:

- The Hamilton Public Library Board is requesting a 2016 budget increase of \$293,070 (1%).
- 2016 Budget Overview
- 2016 Budget Pressures
- 2016 Positive Budget Drivers
- Future Budget Challenges
- 2015 Staffing and Activity Summary
- Update from the Hamilton Public Library
   Council March 9, 2016

- Library Board Strategic Priorities Aligned with City Goals
- Building a Stronger Hamilton Together
- Library Spaces Bring People Together
- Witness Blanket
- Waterdown Branch
- Central Library Renovations
- Major Construction 2016
- Ongoing Infrastructure Renewal
- 125 Years of Services

The presentation respecting the Hamilton Public Library's 2016 Proposed Budget Submission was received.

A full copy of the presentation is available on the City's website or through the Office of the City Clerk.

# (ii) Hamilton Police Services Board – 2016 Proposed Budget Submission (Item 5.2)

Acting Police Chief Eric Girt, and Ted Mason, Assistant Manager of Finance addressed Committee respecting the Hamilton Police Services Board's 2016 Proposed Budget Submission. The presentation included, but was not limited to, the following:

- The Hamilton Police Services Board approved a 2016 Operating Budget request of 2.79%.
- Staffing
- Policing Context Police Services Act Mandate
- Foundation for Success
- Performance Highlights
- Crime Reduction
- Major Cases Solved

- Increased Service Demands
- Increased Reporting
- Increased Enforcement
- Evidence-Based Deployment Results
- Increased Visibility
- Hamilton Police Services Board 2016 Operating Budget Request -\$153,250,066 (2.79%)

The presentation respecting the Hamilton Police Services Board's 2016 Proposed Budget Submission was received.

A full copy of the presentation is available on the City's website or through the Office of the City Clerk.

#### (d) ADJOURNMENT (Item 10)

There being no further business, the General Issues Committee Budget meeting adjourned at 1:08 p.m.

Respectfully submitted,

Deputy Mayor M. Pearson Chair, General Issues Committee

Stephanie Paparella Legislative Coordinator Office of the City Clerk

#### January 29, 2016:

#### (a) CHANGES TO THE AGENDA (Item 1)

There were no changes to the agenda.

The agenda for the January, 29 2016 General Issues Committee Budget meeting was approved, as presented.

#### (b) DECLARATIONS OF INTEREST (Item 2)

There were no declarations of interest.

#### (c) APPROVAL OF MINUTES OF PREVIOUS MEETINGS (Item 3)

#### (i) January 26, 2016

The Minutes of the January 26, 2016 General Issues Committee Budget meeting were approved, as presented.

#### (ii) January 27, 2016

The Minutes of the January 27, 2016 General Issues Committee Budget meeting were approved, as presented.

#### (d) PRESENTATIONS (Item 5)

#### (i) Public Health Services – Proposed 2016 Operating Budget (Item 5.1)

Dr. Elizabeth Richardson, Medical Officer of Health, and Michelle Baird, Director, Planning & Business Improvement, addressed Committee respecting the Public Health Services 2016 Proposed Operating Budget. The presentation included, but was not limited to, the following:

- Prosperous and Health Community
  - Health System Integration
  - Air Quality and Community Climate Change
  - Healthy Birth Weights Initiative
  - Mental Well-Being and Resilience
  - Records Management
  - Leadership and Governance

#### Performance Metrics / Service Levels

- 2015 Health Promotion Accountability Agreement Performance Indicators
- 2015 Health Promotion Accountability Agreement Monitoring Indicators

- o 2016 External Department Operational Work Plan Priorities
- 2016 Internal Department Operational Work Plan Priorities
- 2016 Preliminary Tax Operating Budget
  - Overview
  - FTE Complement by Funding Source
  - Permanent Vacancies
  - 2016 Gross Expenditures \$50,596,640
  - 2016 Revenue Sources \$50,596,640
  - Gross/Net Budget by Funding Source
  - 2016 Net Operating Budget by Division
  - 2016 Major Cost Drivers
  - 2016 Opportunities
- 2016 Budget by Division
  - Medical Officer of Health
  - Clinical and Preventative Services
  - Family Health
  - Health Protection
  - Healthy Living
  - Planning and Business Improvement

The presentation respecting Public Health Services' 2016 Proposed Operating Budget was received.

A full copy of the presentation is available on the City's website or through the Office of the City Clerk.

## (ii) Planning & Economic Development Department – Proposed 2016 Operating Budget (Item 5.2)

Jason Thorne, General Manager, Planning & Economic Development Department addressed Committee respecting the Planning & Economic Development Department's Proposed 2016 Operating Budget. The presentation included, but was not limited to, the following:

- Overview
- o 2015 Highlights
- 2016 Initiatives
- 2016 Preliminary Tax Operating Budget
- 2016 Net Operating Budget by Division
- 2016 Major Cost Drivers / Opportunities
- o 2016 Challenges
- 2017 Potential Pressures
- 2016 Operating Budget by Division
  - Building
  - o Economic Development
  - Growth Management
  - Parking and By-Law Services
  - Planning
  - o Tourism and Culture
  - General Manager, Finance and Support Services

The presentation respecting the Planning & Economic Development Department's Proposed 2016 Operating Budget was received.

A full copy of the presentation is available on the City's website or through the Office of the City Clerk.

Staff was directed to prepare a presentation highlighting the historical and geographical trends related to new assessment and supplemental growth and report to the 2016 General Issues Committee Budget process.

Staff was directed to investigate the feasibility of raising City parking rates on off-street parking lots; in parity with the private sector, and provide a report that is to included, but not be limited to, comparators to private lots

and comparators across the province and report back to the 2016 General Issues Committee budget process.

Public Health Services staff was directed to report back to the 2016 General Issues Committee Budget process, respecting the budget impact of reducing Public Health inspection fees at Festivals and Events, to the 2015 levels, the number of festivals and events annually and the number of vendors at each event.

### (e) PRIVATE & CONFIDENTIAL (Item 11)

The Committee moved into Closed Session respecting a Personnel Matter, pursuant to Section 8.1, Sub-section (b) of the City's Procedural By-law 14-300, and Section 239(2), Sub-section (b) of the *Ontario Municipal Act*, 2001, as amended, as the subject matter pertains to personal matters about an identifiable individual, including City employees.

### **Personnel Matter (Item 11.1)**

There was nothing to report out in Closed Session.

### (f) ADJOURNMENT (Item 10)

There being no further business, the General Issues Committee Budget meeting adjourned at 1:09 p.m.

Respectfully submitted,

Deputy Mayor M. Pearson Chair, General Issues Committee

Stephanie Paparella Legislative Coordinator Office of the City Clerk

### February 1, 2016:

### (a) CHANGES TO THE AGENDA (Item 1)

The Committee Clerk advised of the following change to the agenda:

### 1. APPROVAL OF MINUTES OF PREVIOUS MEETING (Item 3)

3.1 January 29, 2015

The agenda for the February 1, 2016 General Issues Committee Budget meeting was approved, as amended.

### (b) DECLARATIONS OF INTEREST (Item 2)

There were no declarations of interest.

### (c) APPROVAL OF MINUTES OF PREVIOUS MEETINGS (Item 3)

(i) January 29, 2016

The Minutes of the January 29, 2016 General Issues Committee Budget meeting were approved, as presented.

### (d) PRESENTATIONS (Item 5)

# (i) Public Works Department – Proposed 2016 Operating Budget (Item 5.1)

Gerry Davis, General Manager of the Public Works Department, addressed Committee respecting the Public Works Department's 2016 Proposed Operating Budget. The presentation included, but was not limited to, the following (slides 1 through 28):

- Department Overview
- Transit (10 Year Plan)
- Accessible Transit Service (ATS) Delivery Alternative
- Divisional Budget Presentations:
  - Transit
  - Operations
  - Environmental Services
  - Corporate Assets and Strategic Planning
  - Engineering Services

- 2015 Highlights
- o 2016 Initiatives
- 2016 Pressures and Challenges
- Winter Control Program
- Asset Inventory
- 2016 Operating Budget
- 2016 Gross Expenditures Tax Levy
- Extraordinary Budget Changes Tax Expenditures
- 2016 Gross Revenues Tax Levy
- Extraordinary Budget Changes Tax Revenues
- 2016 Gross Net Departmental Budget
- 2016 Net Operating Budget by Division
- 2016 Ross Net Operating Budget
- Continuous Improvement

The presentation by Gerry Davis, General Manager of the Public Works Department, respecting the Public Works Department – Proposed 2016 Operating Budget, was received.

David Dixon, Director of Transit, continued the presentation with respect to the Ten Year Local Transit Strategy (slides 29 to 73), which included, but was not limited to, the following:

- Background
- 10 Year Local Transit Strategy Review
- Funding Strategy
- Recommendations

The presentation provided by Dave Dixon respecting the Ten Year Local Transit Strategy, was received.

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A full copy of the presentation is available on the City's website or through the Office of the City Clerk.

The Ten Year Local Transit Strategy presentation was referred to Finance staff for a review to report back to the February 12, 2016 GIC budget meeting with funding options.

The matter respecting the Accessible Transit Service (DARTS) was referred to a Special General Issues Committee.

### (e) MOTIONS (Item 7)

### 7.1 Escarpment Vista Viewing Maintenance Enhancement

As all other budget referrals (enhancements and reductions) are being considered at the February 12, 2016 GIC Budget meeting, Councillor Jackson advised that he wished to leave his motion tabled until that time.

### (f) ADJOURNMENT (Item 10)

There being no further business, the General Issues Committee Budget meeting adjourned at 4:38 p.m.

Respectfully submitted,

Deputy Mayor T. Whitehead Chair, General Issues Committee

Stephanie Paparella Legislative Coordinator Office of the City Clerk

### February 5, 2016:

### (a) CHANGES TO THE AGENDA (Item 1)

There were no changes to the agenda.

The agenda for the February 5, 2016 General Issues Committee Budget meeting was approved, as presented.

### (b) DECLARATIONS OF INTEREST (Item 2)

There were no declarations of interest.

### (c) PRESENTATIONS (Item 5)

# (i) Community & Emergency Services – Proposed 2016 Operating Budget (Item 5.1)

Joe-Anne Priel, General Manager of the Community & Emergency Services Department, addressed Committee respecting the Community & Emergency Services Department's 2016 Proposed Operating Budget. The presentation included, but was not limited to, the following:

- o 2015 Highlights
- Continuous Improvements
- Performance Metrics
- o 2016 Initiatives
- o 2016 Preliminary Tax Operating Budget:
  - Overview
  - FTE Complement by Funding Source
  - Permanent Vacancies
  - 2016 Gross / Net Budget by Division
  - 2016 Net Operating Budget by Division
  - 2016 Major Cost Drivers
- o 2016 Operating Budget by Division:
  - Administration
  - Benefit Eligibility
  - Employment and Income Support
  - Children's and Home Management Services

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- Housing Services
- Macassa Lodge
- Wentworth Lodge
- Neighbourhood and Community Services
- Recreation
- Hamilton Fire Department
- Hamilton Paramedic Service

The presentation by Joe-Anne Priel, General Manager of the Community & Emergency Services Department, respecting the Community & Emergency Services Department's 2016 Proposed Operating Budget, was received.

### (d) ADJOURNMENT (Item 10)

There being no further business, the General Issues Committee Budget meeting adjourned at 11:28 a.m.

Respectfully submitted,

Deputy Mayor T. Whitehead Chair, General Issues Committee

Stephanie Paparella Legislative Coordinator Office of the City Clerk

### February 9, 2016:

### (a) CHANGES TO THE AGENDA (Item 1)

The Committee Clerk advised of the following changes to the agenda:

### 1. PUBLIC HEARINGS / DELEGATIONS (Item 5)

5.8 Lindsay Godard, Transit Funding and Improvements

- 5.9 Richard Gelder, Transit and Area Rating
- 5.10 Patricia LeClair, City Enrichment Fund, Arts and Culture Stream
- 5.11 Keanin Loomis, President, Hamilton Chamber of Commerce, Destination Marketing Fund Proposal with Tourism Hamilton
- 5.12 Jeanne Mayo, HSR's Request for Funding of 11 New Buses
- 5.13 Don Jaffray, Social Planning and Research Council, 2016 Budget
- 5.14 Denise Arkell, Neighbour to Neighbour Centre, Public Health Services, Healthy Living Division's Enhancement for Chronic Disease and Injury Prevention
- 5.15 Don McLean, 2016 Budget
- 5.16 Marsha Duncan, Public Transit
- 5.17 Claire Lougheed, Dundas Valley School of Art, 2016 Budget Allocations
- 5.18 Dave Cherkewski, HSR Budget, 10-Year Plan and Area Rating of Transit
- 5.19 Alain H. Bureau, Resident Advocacy Group respecting LRT
- 5.20 Moaz Ahmad, Citizen of Mississauga, respecting LRT and Transit

#### 2. GENERAL INFORMATION / OTHER BUSNESS (Item 9)

- 9.1 Written Submissions respecting the 2016 Budget Process:
  - (b) Correspondence from Dr. Myles Sergeant, President of Trees for Hamilton, respecting the Importance of Trees for Human Health
  - (c) Correspondence from John Boddy, respecting Parking Permit and Time Limit Exemption Fees
  - (d) Correspondence from Gord Baker, respecting the 2016 Budget
  - (e) Correspondence Deborah Welland, President of the Hamilton Branch for the Canadian Federation of University Women

The agenda for the February 9, 2016 General Issues Committee Budget meeting was approved, as amended.

### (b) DECLARATIONS OF INTEREST (Item 2)

There were no declarations of interest.

### (c) PUBLIC HEARINGS/DELEGATIONS (Item 5)

(i) Dr. Giuliana Casimirri, Hamilton Naturalists' Club, respecting the 2016 Budget and the Importance of Undertaking an Urban Forestry Strategy (Item 5.1)

Dr. Casimirri addressed Committee respecting why she believes the City of Hamilton needs an Urban Forest Management Plan. The presentation included, but was not limited to, the following:

- Urban Forest Definition
- Why is the Urban Forest Important
- What is an Urban Forest Management Plan
- Why an Urban Forest Management Plan for Hamilton
- The Urban Forest Project

The presentation provided by Dr. Giuliana Casimirri, Hamilton Naturalists' Club, respecting the 2016 Budget and the Importance of Undertaking an Urban Forestry Strategy, was received.

A full copy of the PowerPoint presentation is available on the City's website at <a href="https://www.hamilton.ca">www.hamilton.ca</a> or through the Office of the City Clerk.

### (ii) Lynda Lukasik, respecting the 2016 Budget (Item 5.2)

Lynda Lukasik addressed Committee respecting the 2016 Budget. Ms. Lukasik's presentation included, but was not limited to, the following:

- Environment Hamilton (EH) has a number of issues that they would like to highlight and requests for Committee's consideration.
- EH is requesting that the City of Hamilton invest in the development of an Urban Forest Strategy.

- A healthy urban forest provides clean air, as trees reduce the fine respirable particulate by 50%; and, provides natural cooling in the summer and warmth in the winter.
- Trees also help to mitigate the impacts of climate change by removing C02 from the atmosphere.
- We would like to see a strategy in order to better guide our efforts at the grassroots.
- EH and the Hamilton Naturalists' Club have embarked on a three year project; working with six urban neighbourhoods to measure air quality, audit the urban forest, and prioritize locations where trees need to be planted in order to improve local air quality and enhance the urban forest.
- EH is also requesting that the City invest substantial funding in both cycling and pedestrian infrastructure to facilitate the ability of Hamiltonians to make the choice to walk and ride safely in the community.
- The Red Light Camera revenue would be a good source of funding to enhance City investments in active transportation improvements.
- In support of staff's request for \$7 million to enable HSR to add eleven more buses to its fleet as well as the \$5 million request for the maintenance / storage facility in the lower city.
- HSR routes should be reviewed to ensure that the bus is as efficient and extensive as possible, and is seamlessly integrated with our future east-west LRT line.
- EH also supports the need for the City to revisit area rating, particularly in the context of public transit infrastructure.
- In Canada, transportation contributes up to 34% of our gHg emissions so facilitating people's ability to shift to active and public transportation can make a huge difference with respect to the climate.

The presentation provided by Lynda Lukasik, respecting the 2016 Budget, was received.

# (iii) Shekar Chandrashekar, respecting the Hamilton Police Service Proposed 2016 Budget (Item 5.3)

- Has been attending monthly Hamilton Police Services Budget meetings for many years.
- Has concerns respecting the efficiency of the Hamilton Police Services Budget.
- Council has the authority to get control of Hamilton Police Services Budget.
- Mr. Chandrashekar requested that the City:
  - Reduce the Police Services 2016 Budget by \$2 million without reducing the level of services;
  - Form a sub-committee to achieve an additional reduction of a minimum of \$3 million. Mr. Chandrashekar would like to sit on this sub-committee in order to provide details of how to accomplish the reduction so that a joint report may be made to this committee; and,
  - Expand the audit scope to include the "special" account.

The presentation provided by Shekar Chandrashekar, respecting the Hamilton Police Services Proposed 2016 Budget, was received.

A full copy of the documents provided by Mr. Chandrashekar are available on the City's website at <a href="https://www.hamilton.ca">www.hamilton.ca</a> or through the Office of the City Clerk.

# (iv) Stephanie Vegh, Hamilton Arts Council, to speak in Support of the Proposed Increases for the City Enrichment Fund in the 2016 Budget (Item 5.4)

Stephanie Vegh, Hamilton Arts Council, addressed Committee in support of the proposed increases for the City Enrichment Fund in the 2016 Budget. Ms. Vegh's presentation included, but was not limited to, the following:

 On behalf of the Hamilton Arts Council, Committee was thanked for their transformative investment in the City Enrichment Fund during the 2015 budget deliberations.

- The approval of an additional \$500,000 for the arts in Hamilton as well as an additional \$250,000 for important community initiatives sent a clear message about Council's vision for culture's place in our community; delivering support for under-resourced organizations in our community.
- Last year's investments in the City Enrichment Fund were the result of four years of community-engaged research and development lead by a volunteer task force of the Arts Advisory Commission, in consultation with hundreds of stakeholders in the arts. Reinforced by staff's diligence, the arts culture in Hamilton is on a sustainable path.
- While this year's proposed increase of \$300,000 is significantly smaller than last year's decision, its potential impact will be no less substantial.
- The additional investment will provide funding for two critical new components of the City Enrichment Funds arts programs. Grants for new, made-in-Hamilton artistic creation and capacity building programs for organizations that will help many of the smaller groups overcome sustainability challenges.
- The City's continued investment will be matched by Hamilton Community Foundation's ongoing commitment to support the goals of the City Enrichment Fund with new arts funding of its own.
- In 2015, this fund awarded 25 grants with a strong focus on smallscale arts organizations and grassroots partnerships in underserved communities.
- It has been an absolute honour to tell colleagues in other Ontario cities about what happened here under a year ago, when Council unanimously voted in favour of an increased arts investment.

The presentation provided by Stephanie Vegh, Hamilton Arts Council, respecting the Proposed Increases for the City Enrichment Fund in the 2016 Budget, was received.

# (v) Robert Burgess, respecting the Hamilton Police Services Board's Proposed 2016 Budget (Item 5.5)

Mr. Burgess addressed Committee respecting the Hamilton Police Services Board's 2016 Budget. Mr. Burgess' presentation included, but was not limited to, the following:

- Mr. Burgess advised Committee that when he had been assaulted, he
  went before the Justice of the Peace and was told that the matter was
  not considered to be assault.
- Committee was also advised by Mr. Burgess that had e-mailed Hamilton Police Service regarding a perjury matter and has not received a response to-date.
- Mr. Burgess suggested that the Hamilton Police Service budget should be reduced because he believes that HPS is not spending the funding to investigate crimes.

The presentation provided by Robert Burgess, respecting the Hamilton Police Services Board's Proposed 2016 Budget, was received.

(vi) Alan Whittle, Good Shepherd, regarding the Good Shepherd Notre Dame Community Resource Centre, in the Emergency & Community Services Department's 2016 Budget (Item 5.6)

This request was withdrawn from the agenda, as staff is addressing this matter through a forthcoming staff report.

(vii) Johanna Bleeker, Cycle Hamilton, respecting the 2016 Budget and the Need to Devote More Funding to Cycling Infrastructure (Item 5.7)

Johanna Bleeker, Cycle Hamilton, addressed Committee respecting the 2016 Budget and the need to devote more funding to cycling infrastructure. Ms. Bleeker's presentation included, but was not limited to, the following:

- The City has started to move forward to install a cycle track on the Claremont Access.
- In January, Council discussed pooling funding to move the project forward; however, staff responded with a recommendation to plan for 2017. One of the reasons for this recommendation was a lack of space in the cycling budget to take on this project. Given that we are all on the same page to prevent death and injury to those travelling between the upper and lower city, this investment is long overdue.
- It was suggested that an additional staff person, dedicated to cycling infrastructure, be hired to assist with the staffing and resource shortage in Public Works. This position could be closely

aligned with planning around the LRT and complete streets in the lower city.

- It was also suggested that an external consultant be hired to plan and design the Claremont Cycle Track.
- If Council supports the Vision Zero motion, it was suggested that the Red Light Camera reserve be dedicated to Vision Zero priorities. \$2 million will be going into the reserve each year and the City should commit to reviewing the reserve fund annually to identify Vision Zero priorities that may require use of that reserve.

The presentation provided by Johanna Bleeker, Cycle Hamilton, respecting the 2016 Budget and the need to devote more funding to cycling infrastructure, was received.

### (viii) Lindsay Godard, Transit Funding and Improvements (Item 5.8)

Ms. Godard was called upon to speak three times throughout the meeting, but was not in attendance.

### (ix) Richard Gelder, Transit and Area Rating (Item 5.9)

Mr. Gelder addressed Committee respecting Transit and Area Rating. Mr. Gelder's presentation included, but was not limited to, the following:

- I come from a place where, in spite of my easy access to public transit, my tax bill remains area rated. Somehow, I am getting a deal on public transit and I shouldn't be.
- People in the older Hamilton boundary are paying more on their property tax bill than I am for public transit. Many of them have access to more and more frequent routes, but many also have the same access as do I to the #5 Delaware, Governor's at Pirie route.
- Area rating on transit is outdated and it is wrong.
- Transit, like road maintenance, water/sewer, and education, is a
  public good. It ought to be treated as such. The same way that
  childless families still benefit from quality education, the same way
  that the healthy still benefit from health care, those who do not rely
  on it can still benefit from a city that has a strong system of public
  transit.

- These benefits are tangible. They come in the form of cleaner air, less congested streets and fewer traffic fatalities. In short, strong public transit makes our city and our streets more liveable and walkable. Public transit should not only be funded equally, but equitably.
- I say this unequivocally as someone whose property tax bill stands to increase as a function of the end of area rating. The issue isn't only fairness, but the ability of public transit to be funded properly without an inordinate increase in fares that would serve only as a disproportionate burden on the vulnerable.
- We have heard already, and you will continue to hear, that public transit faces challenges in Hamilton. There are 11 to 14 busses that are not currently being funded. There is a need for bus storage that isn't in the outer peripheries of the region. There is an aging fleet that will need replacing, and there is the pending Light Rail Transit which, thankfully, is being funded out of provincial coffers.
- For many in Hamilton, it is quality, affordable and reliable public transit, or it is nothing.
- As a progressive city, I think we should be looking out for one another.

The presentation provided by Richard Gelder, respecting Transit and Area Rating, was received.

# (x) Patricia LeClair, City Enrichment Fund, Arts and Culture Stream (Item 5.10)

Patricia LeClair addressed Committee respecting the City Enrichment Fund, Arts and Culture Stream. Ms. LeClair's presentation included, but was not limited to, the following:

- While the new Arts Advisory Commission has not been formalized, as the past Chair of the Arts Advisory Commission, I feel it is important to say thank you to all of you, our City Councillors, for investing in the arts. Your unanimous support for both the new arts funding program, as part of the City Enrichment Fund, along with its \$500,000 injection in 2015, has been tremendous.
- The increase of monies has enabled the City to more adequately support the funding needs of our growing and successful arts community.

- Although a lot of success has been realized, there is still more work to do in the area of arts funding. The \$300,000 funding investment in the arts will be critical the arts community's future success.
- Arts and culture still continues to play a major role in why the City of Hamilton is flourishing. By adding an investment of \$300,000 this year, you will be amazed at how the community will benefit as a whole.
- Again, we thank you, City Council, for your support and look forward to an even better arts funding program in the future.

The presentation provided by Patricia LeClair, respecting the City Enrichment Fund, Arts and Culture Stream, was received.

# (xi) Keanin Loomis, President, Hamilton Chamber of Commerce, Destination Marketing Fund Proposal with Tourism Hamilton (Item 5.11)

This delegation was withdrawn from the February 9, 2016 General Issues Committee Budget (GIC) agenda, as the delegate has advised that the matter is not budget related; therefore, the request has been placed on the February 17, 2016 GIC agenda.

# (xii) Jeanne Mayo, HSR's Request for Funding of 11 New Buses (Item 5.12)

Ms. Mayo addressed Committee respecting HSR's request for funding of eleven new buses. Ms. Mayo's presentation included, but was not limited to, the following:

- My remarks are predicated on three important reports approved by Council:
  - Rapid Ready, a five year multi-modal transportation plan approved by Hamilton City Council on February 27, 2013. The plan includes a strategy to prepare Hamilton for rapid transportation and an outline of funding requirements;
  - Hamilton's Pedestrian Mobility Plan, also approved in 2013, which aims to rebalance pedestrian and vehicular mobility on Hamilton's streets by providing for pedestrians needs, which also includes easy access to public transit; and,

- Hamilton's Plan for an Age-Friendly City, adopted by Council in October 2016, which underlines the need to consider the requirements of an increasing aging population when making policy decisions and, in particular, to ensure that the City's transportation systems enable older people to participate in community life.
- In 2015, Council approved HSR fare increases with the commitment to improving service. The Senior Advisory Committee accepted the increase of fares for seniors because access to public transportation is of vital importance to seniors. Along with the fare increase, Council approved the purchase of 14 buses out of a total of 25 that are needed to meet the HSR needs at the moment. This year, HSR is requesting money to purchase the remaining 11 buses. I am here to underline the importance of approving this request. This request is made in the context of the three reports mentioned above. Council has made a commitment to public transportation, the population has accepted the fare increases and so this year Council must continue to improve and expand public transportation by approving the purchase of 11 more buses. If these buses are not provided, then Hamilton is stalled in a worsening public transit system that will take even more money in the future to fix. Council indicated its willingness to commit to improving public transit by approving the three reports. It cannot abandon the request for concrete measures to implement the policies.
- Furthermore, in approving the purchase of 11 more buses, Council must also commit to fund the request for \$5 million in order to procure land and commence design work on a new maintenance storage facility. The capacity to house more buses at the single maintenance storage facility on the mountain is almost at its maximum. Furthermore, the wasted time (1 hour per day) for buses to travel to and from this facility will be greatly reduced by adding a second one in the lower City. Again, if the decision not to the fund the preliminary planning for a second maintenance storage facility is taken, the negative impact on improving public transit will be felt, wasted time in transporting buses to their respective routes and in the long run, the delay in purchase of more buses because of lack to storage facility.
- In conclusion, I would like to state that I understand the pressures on Councillors to fund all requests and the desire of residents not to have their taxes increased. However, Councillors must make decisions taking into consideration the broader picture and always striving to increase the well-being of the residents.

 Taking concrete measures to improve public transit is consistent with the broader picture Councillors had when the three plans, Rapid Ready, Pedestrian Mobility and Hamilton's Plan for an Age-Friendly City were approved. Continuing to commit to improving public transit will improve the well-being of all its residents, now and in the future.

The presentation provided by Jeanne Mayo, respecting HSR's request for the funding of eleven new buses, was received.

### (xiii) Don Jaffray, Social Planning and Research Council, 2016 Budget (Item 5.13)

Don Jaffray, Social Planning and Research Council, addressed Committee respecting the 2016 Budget. Mr. Jaffray's presentation included, but was not limited to, the following:

- Funding of the social housing repair backlog leads to a better quality of life and health outcomes for our lowest income residents.
- City funding is focused on preventing homelessness such as the Trustee Program, the Notre Dame Youth Resource Centre and the YWCA Transitional Housing Program.
- Waterfront development, as adopted by Council, states that 25% of land should be set aside for affordable housing, but the City has not yet taken action to follow through.
- The point of a budget is not to get to just a zero tax increase, it is also to allocate scarce resources to achieve the goals you set for yourself.
- These can be achieved both by prioritizing spending and making other policy decisions that support these goals.
- A target to reduce the social housing waitlist by 50% by 2023 has been set, but is trending upwards.
- The lowest income households pay the highest proportion of income towards shelter costs, although they are at the highest risk of homelessness, due to lack of affordable housing.
- Transit users are already paying twice to access HSR service: by paying the fare and paying property taxes.

- Area rating of property taxes by the former municipality means that higher income households in Hamilton's suburbs contributed to an even smaller amount to transit as they do to other municipal services.
- Because of the regressive nature of property taxes, it is important that any property tax increases improve services and programs that directly benefit the lowest income households.
- SPRC has recently attended both Provincial and Federal budget hearings, and have advocated for increased funding by higher levels of government into housing, transit and other priority infrastructure.
- SPRC's mission is to improve the quality of life for all citizens, and to ensure access to opportunities for those who have been marginalized.

The presentation provided by Don Jaffray, Social Planning and Research Council, respecting the 2016 Budget, was received.

A full copy of Mr. Jaffray's handout is available on the City's website at <a href="https://www.hamilton.ca">www.hamilton.ca</a> or through the Office of the City Clerk.

# (xiv) Denise Arkell and Clare Wagner, Neighbour to Neighbour Centre, respecting Public Health Services, Healthy Living Division's Enhancement for Chronic Disease and Injury Prevention (Item 5.14)

Denise Arkell and Clare Wagner, of the Neighbour to Neighbour Centre, addressed Committee respecting Public Health Services, Healthy Living Division's Enhancement for Chronic Disease and Injury Prevention. Their presentation included, but was not limited to, the following:

- Neighbour to Neighbour Centre has been meeting the issues of food security head on for 30 years.
- Began as a small food bank and has evolved into an indispensable part of Hamilton's social fabric.
- Has worked in a leadership role for two decades on city-wide food and poverty prevention.
- Partnered with the Boards of Education, Tastebuds and Public Health on the Edible Education Program and Guide; a resource

now accessible to every teacher in the city that connects children with learning opportunities around healthy, locally produced food.

- The Community Food Centres of Canada awarded Neighbour to Neighbour as a partner in the National Community Food Centre model, and is giving the Hamilton community an investment of over \$1,000,000 to build a new community food centre under the leadership of Neighbour to Neighbour.
- Community Food Centres go beyond the emergency assistance that a food bank is able to provide by offering a host of other services such as engaging people from low income communities in order to build health, hope, skills and community.
- Community Food Centres are resourced to ensure consistency of service and quality of food.
- The new facility will have:
  - A community kitchen that will serve meals and act as a resource to teach community members about healthy meal preparation.
  - A community garden that will yield fresh produce.
  - After school sessions and summer camps for children and youth.
  - Affordable fresh food markets.
  - Fitness and health education programs.
  - A community bake oven that will serve as a hub for social events and gatherings.
  - Community advocacy offices connecting people with tools and skills to have a voice on the issues affecting them most, such as housing and social assistance.
- The Community Food Centre (CFC) is:
  - Not a Band-Aid Solution
  - Focuses on Impact
  - Reduces Stigma
  - Reasonably Resourced
  - Seeks Larger Change

- Prioritizes Impact Evaluation
- Core program areas bring people together to grow, cook, share, and advocate for good food.
- Healthy Food Access: Community Meals, Healthy Food Bank, Affordable Produce Markets and Bake Ovens
- Healthy Food Skills: Community Kitchens, Community and School Gardens, Perinatal Programs and After-School Programs
- Education & Engagement: Advocacy Office, Community Action, Public Education and Policy Campaigns
- National Support, Investment and Proven Results
- Partnerships bring momentum, expertise, networking, and events:
  - HCGN, Edible Ed, Restaurants for Change, Mobile Markets
  - Potential Staff and Volunteer Training and Sharing
  - McQuesten Farm Committee, City Housing, NHCHC, Rygiel Homes, SPRC, St. Josephs, Farms and Restaurants
- Neighbour to Neighbour programs align with the strategies that are being put forward by many initiatives such as the Hamilton Food Summit, Hamilton Food Strategy, Public Health Services and Neighbourhood Action Strategies.

The presentation provided by Denise Arkell and Clare Wagner, Neighbour to Neighbour Centre, respecting Public Health Services, Healthy Living Division's Enhancement for Chronic Disease and Injury Prevention, was received.

A full copy of the PowerPoint presentation is available on the City's website at <a href="https://www.hamilton.ca">www.hamilton.ca</a> or through the Office of the City Clerk.

### (xv) Don McLean, 2016 Budget (Item 5.15)

Mr. McLean addressed Committee respecting the 2016 Budget. Mr. McLean's presentation included, but was not limited to, the following:

- Comparing Transit Growth Ridership Increase 2006-2014
- Unbalanced Use of Levy

- Support the funding requested by HSR for buses and initial work on maintenance and storage facility.
- Paying for Expansion:
  - Amended Provincial Development Charges Legislation would Provide Significant Increase In Transit Funding
  - Automatic 10% Deduction Eliminated
  - Maximum Not Limited by Existing Service Levels
  - Must Consider Variable Development Charges Discourage Sprawl, and Encourage Densification
  - Currently Losing an Average of \$16,000,000 a Year, \$11,000,000 Downtown Alone in 2014
- Dedicated Transit Funds Available:
  - Additional capital expenditures over the next 8 years can all be covered by federal gas tax payments to Hamilton.
  - An environmental fund started by Paul Martin and specifically earmarked to help cities reduce greenhouse gas emissions.
  - Remaining capital needs of \$225 million
  - \$29 million/year X 8 years = \$232 million
- The referred items for the eleven new buses and maintenance/storage facility for buses need to be supported. However, the storage facility price tag could use some refining and will need more space to accommodate for future growth.
- Lots of places have a separate transit levy rate for urban and suburban area. If tax rates in some areas are lower, the services are lower.
- If you are doing variable DC charges, perhaps you can look at a variable parkland dedication fees as well. Charge the fees for growth that are commensurate with the area in which that growth is taking place.

The presentation provided by Don McLean, respecting the 2016 Budget, was received.

A full copy of the PowerPoint presentation is available on the City's website at <a href="https://www.hamilton.ca">www.hamilton.ca</a> or through the Office of the City Clerk.

### (xvi) Marsha Duncan, Public Transit (Item 5.16)

Ms. Duncan addressed Committee, respecting Public Transit. The presentation included, but was not limited to, the following:

- Ms. Duncan was in attendance to provide a first person experience
  of how the east/west lower City B-line bus is currently working for
  riders, as well as a couple of other observations with lower city bus
  services.
- There are still problems with transit.
- In full support of Mr. Dixon's proposal for 11 new buses and a maintenance / storage facility.
- I am here to put a face on what happens when you're taking the bus. I constantly take the bus all over the city and use the B-line during peak hours. It is very crowded in the morning and I often have to figure out how to get to the back 5 seats.
- It feels like you're in a mosh pit when you get in the center where the articulate part of the bus is, there's nothing to hang onto.
- It is really important that we get the additional buses.
- If we are getting LRT, we don't have a very good north-south connection in the lower city.
- We need the buses because people won't take transit if it's not comfortable.

The presentation provided by Marsha Duncan, respecting Public Transit, was received.

# (xvii) Claire Lougheed, Dundas Valley School of Art, 2016 Budget Allocations (Item 5.17)

- The City Enrichment Fund was a fundamental game changer it gave us the power of yes.
- We would like to thank you for how you are fundamentally changing the model for local arts organizations.
- The impacts of the increase to the Dundas Valley School of Art's 2015 operating budget through the City Enrichment Fund are as follows:
  - Provided the School with a modest operating surplus for the end of the year.
  - Allowed the School to increase postage and printing costs, which led to increased registration figures and income.
  - Added the School's first ever marketing and communications specialist.
  - Re-branded the School including the development of a new website that is fully AODA compliant, and a new social media presence.
  - Replacement of dated technology, which has created a more secure environment for student, donor and financial records,
  - Replacement of equipment to upgrade and update resources for students.
  - Added a professional development workshop series.
  - Added free artist and curator talks.
  - Added a master class international artist series of workshops.
  - Launched the Little Black Frame event to replace the Estate Sale resulting in a significant increase in revenues.
  - Transferred the Estate Sale fundraiser to the Dundas Museum.
  - Increased revenue by up to 8 times.
  - Developed Winterblooms with Mohawk College, the Dundas Museum and Carnegie Gallery, pairing art and artefacts with floral displays in this free four-day event celebrating walkable communities.

- Revised our Business Plan to include sharing our space with other organizations including Lawson Ministries' STRIVE Paparella Innovative Art Program, and new art therapy service programs with the Down Syndrome Association of Hamilton, Hamilton Housing, Big Brothers/Big Sisters, among others.
- Grants, sponsorships, registrations and income are all up.
- We are increasing the number of bursaries offered, our presence at local festivals and events and can now afford to take some risks and better test the market.
- We are learning where we can grow and what the DVSA's potential is, and are better set to serve the community and succeed.

The presentation provided by Claire Lougheed, Dundas Valley School of Art, 2016 Budget Allocations, was received.

### (xviii) Dave Cherkewski, HSR Budget, 10-Year Transit Plan and Area Rating of Transit (Item 5.18)

Mr. Cherkewski addressed Committee respecting the HSR Budget, the 10-Year Transit Plan and the Area Rating of Transit. Mr. Cherkewski's presentation included, but was not limited to, the following:

- In support of the staff recommendation for eleven new HRS buses and a new maintenance/storage facility in the lower city.
- In 2024, we will have our new LRT and the HSR system will need to adapt.
- We need to get a staff report on the area rating for transit issues and get that matter resolved.

The presentation provided by Dave Cherkewski, respecting the HSR Budget, the 10-Year Transit Plan and Area Rating of Transit, was received.

### (xix) Alain H. Bureau, Hamilton LRT Resident Advocacy Group (Item 5.19)

Mr. Bureau addressed Committee respecting LRT. Mr. Bureau's presentation included, but was not limited to, the following:

- Is part of the Hamilton LRT Residency Group, which is concerned that, although the Transportation Master Plan and the Rapid Ready Plan were adopted as a framework for policy, the recommendations regarding the Transportation Master Plan are falling back and not meeting the targets.
- Implementation for such things as increased service standards and ridership are both required for the success of implementation of LRT.
- Ridership is currently dismal Canadian ridership is up 26.4%, Niagara Region is experiencing a 604% increase, Hamilton is projected to come in at a possible decrease of 4%, while Brampton ridership is up by 101% (using 9 year statistics).
- Bogota, Columbia ridership has increased by almost 4-digit percentiles.
- If we don't move forward with this fast enough, we will always be trying to catch up and won't have the ridership.
- We must prepare for our future generations and our future needs.
   We need to be able to walk, and to use the GO Station, and the current 2016 budget does not address these matters.
- There is a responsibility of City Council to invest our tax dollars for a better future.

The presentation provided by Alain H. Bureau, Hamilton LRT Resident Advocacy Group, was received.

### (xx) Moaz Ahmad, of Mississauga respecting LRT and Transit (Item 5.20)

Mr. Ahmad addressed Committee respecting LRT and Transit matters. Mr. Ahmad's presentation included, but was not limited to, the following:

- Mr. Ahmad is concerned that the City is not going to make the necessary investments to be LRT or Rapid Ready.
- The City needs to show the public that transit is available and make a significant effort to properly brand local transit.
- There is a parallel between investment and ridership growth, such as in Brampton with the Zoom Network.

- Mr. Ahmad has a sister who lives in Hamilton and he wants the City to have good transit for her.
- There are many examples of success, such as the Blast Network methods that connect people with transit.

The presentation provided by Moaz Ahmad, of Mississauga respecting LRT and Transit, was received.

### (d) GENERAL INFORMATION / OTHER BUSINESS (Item 9)

### (i) Written Submissions respecting the 2016 Budget Process (Item 9.1)

- (a) Anne Vallentin and Elizabeth Seidl, Crown Point Residents, respecting the Development of an Urban Forest Strategic Plan
- (b) Correspondence from Dr. Myles Sergeant, President of Trees for Hamilton, respecting the Importance of Trees for Human Health
- (c) Correspondence from John Boddy, respecting Parking Permit and Time Limit Exemption Fees
- (d) Correspondence from Gord Baker, respecting the 2016 Budget
- (e) Correspondence Deborah Welland, President of the Hamilton Branch for the Canadian Federation of University Women

The written submissions, respecting the 2016 Budget Process and listed as Items 9.1(a) to 9.1(e), were received.

### (e) ADJOURNMENT (Item 10)

There being no further business, the General Issues Committee Budget meeting adjourned at 6:28 p.m.

Respectfully submitted,

Deputy Mayor T. Whitehead Chair, General Issues Committee

Stephanie Paparella Legislative Coordinator Office of the City Clerk

### February 12, 2016:

#### FOR THE INFORMATION OF COMMITTEE:

### (a) CHANGES TO THE AGENDA (Item 1)

There were no changes to the agenda.

The agenda for the February 12, 2016 General Issues Committee Budget meeting was approved, as presented.

### (b) DECLARATIONS OF INTEREST (Item 2)

There were no declarations of interest.

### (c) APPROVAL OF MINUTES OF PREVIOUS MEETINGS (Item 3)

### (i) February 1, 2016 (Item 3.1)

The Minutes of the February 1, 2016 General Issues Committee Budget meeting were approved, as presented.

### (ii) February 5, 2016 (Item 3.2)

The Minutes of the February 5, 2016 General Issues Committee Budget meeting were approved, as presented.

### (iii) February 9, 2016 (Item 3.3)

The Minutes of the February 9, 2016 General Issues Committee Budget meeting were approved, as presented.

### (d) PRESENTATIONS (Item 5)

# (i) Public Works Department - Proposed 2016 Operating Budget (Item 5.1)

Gerry Davis, General Manager of the Public Works Department, addressed Committee respecting the Public Works Department's 2016 Proposed Operating Budget. The presentation included, but was not limited to, the following:

#### Council - March 9, 2016

- Department Overview
- 2016 Net Operating Budget by Division
- Additional Information Permanent Vacancies
- Divisional 2016 Budgets:
  - Corporate Assets and Strategic Planning
  - Engineering Services
  - Environmental Services
  - Operations
  - o Transit

The presentation by Gerry Davis, General Manager of the Public Works Department, respecting the Public Works Department – Proposed 2016 Operating Budget, was received.

A full copy of the PowerPoint presentation is available on the City's website at <a href="https://www.hamilton.ca">www.hamilton.ca</a> or through the Office of the City Clerk.

### (ii) 2016 Budget Referred Items (Updated Appendix 1-5, pages 33-50 of the 2016 Tax Supported Preliminary Operating Budget, Book 1) (Item 5.2)

Mike Zegarac addressed Committee respecting the 2016 Budget Referred Items (Updated Appendix 1-5, pages 33-50 of the 2016 Tax Supported Preliminary Operating Budget, Book 1). The presentation included, but was not limited to, the following:

- o Process Dates:
- February 12<sup>th</sup> GIC
  - Completion of Public Works Department presentation.
  - Referred Items: Provide highlight of referred items & opportunity to ask questions and provide direction.
- o February 19<sup>th</sup> GIC Special GIC DARTS
- o February 23<sup>rd</sup> GIC
  - Referred Items Deliberations

- Budget Reductions
- Advisory Committee Budget Referrals from Standing Committee
- Assessment Growth Report and Presentation
- Budget Recommendations Report
- February 26th & March 3rd GICs
- March 9th Council Approval
- 2016 Budget Amendments to Date
- 2016 Municipal Preliminary Impact for the Average Residential Tax Bill
- 2016 Average Municipal Tax Impacts
- Additional Information
  - Currently there are 19 requests on the Council additional information item list.
  - 13 items have now been addressed and are available for review.
  - Account analysis, current vacant positions, detailed organizational charts, detailed accounts by cost category, etc. are available on S:\Councillor Information\Committee Request\Operating Budget Requests\ 2016
     Requests\Outstanding Committee Requests 2016.xlsx
  - Items previously considered at Council and referred to the budget process for further discussion.
  - 16 referred items submitted as part of the 2016 budget book and 6 new items subsequently added by Council:

Gross Impact \$ 7,370,145 Net Impact \$ 6,869,150 Annualized FTE 11.12

Total Tax Impact 0.9%

\* The 2016 impact reflects part year commencement of some initiatives with an additional pressure created in 2017 from annualization.

The presentation provided by Mike Zegarac, General Manager, Finance & Corporate Services Department, respecting the 2016 Budget Referred Items (Updated Appendix 1-5, pages 33-50 of the 2016 Tax Supported Preliminary Operating Budget, Book 1), was received.

A full copy of the PowerPoint presentation is available on the City's website at <a href="https://www.hamilton.ca">www.hamilton.ca</a> or through the Office of the City Clerk.

The following Item was TABLED for further consideration during the 2016 Operating Budget process, pending the presentation from the private sector Tourism partners at the February 17, 2016 General Issues Committee:

**Item 1 - Planning & Economic Development:** 

Initiative	Gross	Net	Annualized
	Impact	Impact	FTE
Tourism & Culture: Implementation of Tourism Strategy to increase economic impact of tourism in Hamilton (Council Referred (PED15026))	\$350,000	\$350,000	0.00

The following item was TABLED for further consideration during the 2016 budget process:

**Item 2 - Planning & Economic Development:** 

Initiative	Gross	Net	Annualized
	Impact	Impact	FTE
Parking & By-Law Services: License Facilitator – One Stop Business Centre (Council Referred (PED14136))	\$62,000	\$62,000	1.00

Staff advised that the following Item was withdrawn from the 2016 Operating Budget process, as it was funded through the 2016 Capital Budget process.

### Item 3 - Planning & Economic Development:

Planning: Funding of the Long Range Planning Office (Council Referred (Item A23, Book 1 pg. 59 from the 2015 budget submission GIC 15-004) (*Original Request:* \$350,000)

The following item was TABLED for further consideration during the 2016 budget process:

Item 4 - Planning & Economic Development:

Initiative	Gross Impact	Net Impact	Annualized FTE
Parking & By-Law Services: Variance Reduction Strategy (Council Referred (PED 15121))	\$760,000	\$760,000	0.00
Original Request: \$1,420,000			

- (a) The following item was TABLED for further consideration during the 2016 budget process; and,
- (b) That any funding beyond 2016 be contingent upon a report from Neighbour to Neighbour that is to include: outcomes, uptake and budget pressures by the second quarter of 2017:

Item 5 - Public Health Services

Gross Impact	Net Impact	Annualized FTE
200,000	\$200,000	0.00
	Impact	Impact Impact

That the following Item was TABLED for further consideration during the 2016 budget process:

Item 6 - Community & Emergency Services

Initiative	Gross Impact	Net Impact	Annualized FTE
Housing Services: Establish a	\$825,000	\$825,000	0.00
portable rent subsidy program for			
households with lower income			

Councillor Whitehead wished to be recorded as OPPOSED to moving Item 6 forward in the 2016 Operating Budget process.

The Gross and Net Impact amounts, shown in Item 7 below, were amended by deleting the amount of "\$500,000" and replacing them with the amount of "\$250,000" in lieu thereof:

Item 7 – Community & Emergency Services

Initiative	Gross	Net	Annualized
	Impact	Impact	FTE
Macassa/Wentworth Lodges: Lodges capital plan – allocation for annual contribution to lodges dedicated reserve for future capital requirements	\$500,000 \$250,000	\$500,000 \$250,000	0.00

The following Item, as amended, was TABLED for further consideration during the 2016 budget process:

Item 7 - Community & Emergency Services

Initiative	Gross	Net	Annualized
	Impact	Impact	FTE
Macassa/Wentworth Lodges: Lodges capital plan – allocation for annual contribution to lodges dedicated reserve for future capital requirements	\$250,000	\$250,000	0.00

Item 8, below was removed from consideration during the 2016 Operating Budget process:

Item 8 - Public Works

Initiative	Gross	Net	Annualized
	Impact	Impact	FTE
Cemetery Marketing Plan for pre-need, at-need and post-need products and services. PW November 2/15, Committee Report 15-014 Item 4 (Council Referred)	\$31,000	\$31,000	0.00

The following Item was TABLED for further consideration during the 2016 budget process:

Item 9 - Public Works

Initiative	Gross Impact	Net Impact	Annualized FTE
10 Year Local Transit Strategy –	\$2,000,000	\$2,000,000	0.00
Requirement for Design of New			
Transit Facility (Council Referred)			

The following Item was TABLED for further consideration during the 2016 budget process:

Item 10 - Public Works

Initiative	Gross	Net	Annualized
	Impact	Impact	FTE
HSR: Half to be funded from Provincial Gas Tax Reserve with the balance from Debt Financing of 11 Buses. GIC March 6/15, Committee Report 15-004(g) Item 2 (Council Referred) Original Request: \$778,495 net	\$778,495	\$390,000	0.00

Councillor Ferguson wished to be recorded as OPPOSED to Item 10 above.

The following Item was TABLED for further consideration during the 2016 budget process:

Item 11 - Public Works

Initiative	Gross Impact	Net Impact	Annualized FTE
AODA Enhancement: Expand	\$2,165,250	\$2,165,250	0.00
DARTS program by 75,000 trips. PW			
April 28/10, Committee Report 10-			
006 Item 2 (Legislated)			

- (a) Item 12 below, respecting, CASP: Double Output and Response to Community Traffic Requests, if approved, is to be funded through the Red Light Camera Program revenues in perpetuity; and,
- (b) Item 12 below, respecting CASP: Double Output and Response to Community Traffic Requests, as amended, was TABLED for further consideration during the 2016 budget process:

Item 12 - Public Works

Initiative	Gross	Net	Annualized
	Impact	Impact	FTE
CASP: Double output and response to Community Traffic Requests. PW May 21/15, Committee Report 15-007 Item 6 (Council Referred)	\$112,500	\$0.00	2.00

That Item 13 below, respecting CASP Golf Courses: Develop a Marketing Strategy and New Fee Structure for Season Passes and Green, was deferred to a future GIC meeting outside of the budget process:

Item 13 - Public Works

Initiative	Gross	Net	Annualized
	Impact	Impact	FTE
CASP Golf Courses: Develop a marketing strategy and new fee structure for Season Passes and Green Fees. PW June15/15, Committee Report 15-009 Item 6 (Council Referred) Original Request: TBD	TBD	TBD	TBD

Staff advised that Item 14 below, respecting the Human Resources: Employment System Review, has been withdrawn from the 2016 Operating Budget process, as staff are looking to find the capacity to fill this position within the City's existing budget and complement:

Item 14 – City Manager

Initiative	Gross Impact	Net Impact	Annualized FTE
Human Resources: Employment System Review (FCS15048	0	0	0
/CM15006) (GIC Report 15-012			

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Budget) (Council Referred) Currently	
deferred as staff are looking to find	
the capacity to fill this position within	
the City's existing budget and	
complement.	

Item 15 below, respecting the City Enrichment Fund: General Grant Program was TABLED for further consideration during the 2016 budget process:

Item 15 - Corporate Services

Initiative	Gross Impact	Net Impact	Annualized FTE
0': 5 : 1 : 6 : 10 : 10 : 1			0.00
City Enrichment Fund: General Grant	\$450,000	\$450,000	0.00
Program - \$300k for Arts, \$150k for			
the remaining programs; Agriculture,			
Community Services, Environment,			
Sports & active Lifestyles, and			
Community, Culture & Heritage.			
(Council Referred (FCS14024(c))			

Item 16 below, respecting the Waterfront Trust: Operation and Maintenance of City's Outdoor Rink (summer/winter), Washrooms, and Grounds, was TABLED for further consideration during the 2016 budget process:

**Item 16 – Corporate Services** 

Initiative	Gross	Net	Annualized
	Impact	Impact	FTE
Waterfront Trust: Operation and maintenance of City's outdoor rink (summer/winter), washrooms, and grounds. (Council Referred (FCS15077))	\$143,000	\$143,000	0.00

Item 17 below, respecting Residential Drainage Assistance and Blocked Swales Pilot Program to be made Permanent was TABLED for further consideration during the 2016 budget process:

Item 17 - Planning & Economic Development

Initiative	Gross	Net	Annualized
	Impact	Impact	FTE
Residential Drainage Assistance & Blocked Swales pilot to be made permanent. PED14105(a)(Council Referred)	\$222,500	\$222,500	2.00

Item 18 below, respecting the Illegal Dumping Program, was TABLED for further consideration during the 2016 budget process:

Item 18 - Planning & Economic Development

Initiative	Gross	Net	Annualized
	Impact	Impact	FTE
Illegal Dumping program approved by Council PED11127(g)/PW11052(i), GIC Report 15-025 on Dec 9/15. Requirement to clarify recommendation to approve 3 FTE to deliver program	\$0	\$0	3.00

Item 19 below, respecting Public Health Nurse Secondment to Hamilton Family Health Team as a Community Networker and Neighbourhood Development Strategy – Community Networker, was TABLED for further consideration during the 2016 budget process:

Item 19 - Public Health Services

Initiative	Gross Impact	Net Impact	Annualized FTE
Public Health Nurse Secondment to	\$69,720	\$69,720	1.00
Hamilton Family Health Team as a			
Community Networker and			
Neighbourhood Development			
Strategy – Community Networker			
Pilot Project BOH14016(a) /			
CM13001(b) (Council Referred)			

Item 20 below, respecting Housing Services, Good Shepherd - to address budgetary pressures at the Notre Dame Resource Centre, was received:

Item 20 - Community & Emergency Services

Initiative	Gross	Net	Annualized
	Impact	Impact	FTE
Housing Services, Good Shepherd - to address budgetary pressures at the Notre Dame Resource Centre. E&CS December 8/15, Committee Report 15-010 Item 5 (i) (Council Referred)	\$230,000	\$230,000	0.00

Councillor Whitehead wished to be recorded as OPPOSED to removing Item 20 from consideration during the 2016 Operating Budget process.

Item 21 below, respecting Housing Services, YWCA - Transitional Living Program (65 beds), was received:

Item 21 – Community & Emergency Services

Initiative	Gross	Net	Annualized
	Impact	Impact	FTE
Housing Services, YWCA - Transitional Living Program (65 beds) E&CS December 8/15, Committee Report 15-010 Item 5 (i) (Council Referred)	\$125,000	\$125,000	0.00

Councillor Whitehead wished to be recorded as OPPOSED to removing Item 21 from consideration during the 2016 Operating Budget process.

Item 22 below, respecting the Escarpment Vista Viewing Maintenance Program, was TABLED for further consideration during the 2016 budget process:

Item 22 - Public Works

Initiative	Gross	Net	Annualized
	Impact	Impact	FTE
Escarpment Vista Viewing Maintenance Program, GIC November 27/15 Committee Report 15-024 (Council Referred)	\$153,000	\$153,000	2.12

## (e) MOTIONS (Item 7)

Councillor Jackson introduced the following Motion:

#### (i) Escarpment Vista Viewing Maintenance Enhancement (Item 7.1)

WHEREAS, there has been an ongoing interest by the citizens of Wards 6, 7 and 8 for vista viewing along the escarpment (e.g. Including Mountain Brow Boulevard, Mountain Park Avenue and Scenic Drive);

WHEREAS, there is a history of an enhanced level of maintenance including vegetation removal and frequent litter pick-up along Mountain Brow Boulevard:

WHEREAS, Council's priority for enhanced maintenance funding for Hamilton's escarpment vista viewing was discontinued in the 1990's; and,

WHEREAS, the Public Works Department recently completed the Mountain Brow Recreational Trail connection from Sam Lawrence Park to Mohawk Road;

#### THEREFORE BE IT RESOLVED:

- (a) That the Escarpment Vista Viewing Maintenance Program of the 1990's, be reinstated; and,
- (b) That the addition of 2.12 FTEs, in the Public Works Department, to support the Escarpment Vista Viewing Maintenance Program, at a cost of \$153,000 annually, be approved.

#### (f) NOTICES OF MOTION (Item 8)

Mayor Eisenberger introduced the following Notice of Motion:

#### (i) 2017 City Enrichment Fund Budget (Item 8.1)

WHEREAS, Council approved the introduction and implementation of the new City Enrichment Fund;

WHEREAS, a 3-year funding increase for the City Enrichment Fund was approved by Council, based on the recommendations of staff and the Arts Commission's Strategic Funding proposal for \$750,000 in 2015;

WHEREAS, the Hamilton Community Foundation provided a parallel 3-year Arts funding proposal in the amounts of \$300,000 in 2015, \$200,000 in 2016, and \$100,000 in 2017, contingent on Council's support for the 3-year funding increases to the City Enrichment Fund;

WHEREAS, in 2015, Council approved the first year of the City Enrichment Fund's incremental funding proposal totalling \$750,000;

WHEREAS, the General Issues Committee is currently considering approval of the second instalment of the City Enrichment Fund's incremental funding proposal totalling \$450,000;

WHEREAS, currently the third instalment of \$300,000 would be considered as a Referred Item (enhancement) in 2017; and,

WHEREAS, the community organizations in all City Enrichment Fund program areas would value knowing in , which program streams would be funded in 2017, so that they could participate accordingly in the application intake process that takes place during September and October of 2016;

#### THEREFORE BE IT RESOLVED:

That the third and final instalment of base funding for the City Enrichment Fund, in the amount of \$300,000, currently to be considered as a Referred Item (Enhancement) for the 2017 Tax Supported Operating Budget, be approved in advance of the 2017 budget as an annual base funding amount.

## (g) ADJOURNMENT (Item 10)

There being no further business, the General Issues Committee Budget meeting adjourned at 1:54 p.m.

Respectfully submitted,

Deputy Mayor T. Whitehead Chair, General Issues Committee

Stephanie Paparella Legislative Coordinator Office of the City Clerk

#### February 23, 2016:

#### (a) CHANGES TO THE AGENDA (Item 1)

The Committee Clerk advised of the following changes to the agenda:

- 1. ADDED DISCUSSION ITEMS
  - 6.3 Special Events Report (BOH16009) (City Wide)
- 2. ADDED GENERAL INFORMATION / OTHER BUSINESS (Item 9)
  - 9.1 Correspondence from the Downtown BIA respecting Potential Increases to the Municipal Parking Rates
  - 9.2 Correspondence from the Hamilton Farmers' Market Board respecting Potential Increases to the Municipal Parking Rates
  - 9.3 Correspondence from the International Village BIA respecting Potential Increases to the Municipal Parking Rates
- 3. ADDED PRIVATE & CONFIDENTIAL ITEMS (Item 10)
  - 10.1 Private & Confidential Recommendation (b) to Non-Union Management and Exempt Group Compensation (HUR15007) (Was referred to the 2016 Budget process via Non-Union Compensation Committee Report 15-002.)

The agenda for the February 23, 2016 General Issues Committee Budget meeting was approved, as amended.

#### (b) DECLARATIONS OF INTEREST (Item 2)

There were no declarations of interest.

#### (c) APPROVAL OF MINUTES OF PREVIOUS MEETING (Item 3)

(i) February 12, 2016 (Item 3.1)

The Minutes of the February 12, 2016 General Issues Committee Budget meeting were approved, as presented.

#### (d) PRESENTATIONS (Item 5)

(i) 2015 Assessment Growth (FCS16019) (City Wide) (Item 5.1)

Mike Zegarac, General Manager of Finance & Corporate Services, addressed Committee respecting Report FCS16019 – 2015 Assessment Growth. Mr. Zegarac's presentation included, but was not limited to, the following:

- Final 2015 Net Growth = 1.6% or \$13.1M in Tax Revenue:
  - Includes both new construction / supplementary taxes (increase in assessment) and write-offs/successful appeals (decrease in assessment).
- Assessment growth is the result of the strong permit activity over \$1B in 4 consecutive years.
- 2015 Assessment Growth by Class
- 2015 Assessment Growth by Ward
- Residential versus Non-Residential Assessment Growth
- Residential versus Non-Residential Municipal Comparison
- Commercial Property Class
- Industrial Property Class
- Historical and Geographical Trends
- 2015 Building Permit Construction Value

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- Assessment Growth 2011 2015
- Assessment Growth by Ward 2011 2015
- Assessment Growth versus Building Permits

The presentation, respecting the 2015 Assessment Growth, was received.

A full copy of the PowerPoint presentation is available on the City's website at <a href="https://www.hamilton.ca">www.hamilton.ca</a> or through the Office of the City Clerk.

For disposition of this matter, please refer to Item 7.

## (ii) 2016 Budget Referred Items (Updated Appendix 1-5, pages 33-50 of the 2016 Tax Supported Preliminary Operating Budget, Book 1) (Item 5.2)

Mike Zegarac, General Manager of Finance & Corporate Services, addressed Committee respecting the 2016 Budget Referred Items (Updated Appendix 1-5, pages 33-50 of the 2016 Tax Supported Preliminary Operating Budget, Book 1). The presentation included, but was not limited to, the following:

- Summary of the 2016 Referred Items
- Process Dates
- Recommended Budget Amendments (Proposed February 23, 2016)
- Recommended Budget Amendments (Proposed February 23, 2016)
- 2016 Municipal Preliminary Impact for the Average Residential Tax Bill
- 2016 Average Municipal Tax Impact
- Additional Information Housing
- Referred Items (Updated Appendix 1-5)

The presentation provided by Mike Zegarac, General Manager, Finance & Corporate Services Department, respecting the 2016 Budget Referred Items (Updated Appendix 1-5, pages 33-50 of the 2016 Tax Supported Preliminary Operating Budget, Book 1), was received.

A full copy of the PowerPoint presentation is available on the City's website at <a href="https://www.hamilton.ca">www.hamilton.ca</a> or through the Office of the City Clerk.

Committee recessed from 12:30 p.m. to 1:00 p.m. to attend Soupfest.

Staff Recommended Budget Amendments, as shown below, be approved:

(i)	CES	Ontario Works Client Costs – Updated	(\$347,080)
(ii)	CES	Caseload and Cost per Case (-\$6.0M gross) Ontario Works Client Costs – Upload	(\$184,010)
(iii)	CES	Adjustment (\$-3.2M gross) Special Supports – Discretionary Benefits: Decrease in Projected ODSB Cases (-170K gross)	(\$9,870)
(iv)	СМО	Corporate Initiatives – Reduction in Employee Expenses	(\$24,000)
(v)	CMO	Communications – Reduction in Employee Expenses	(\$15,000)
(vi)	Corp. Serv.	Finance, Administration and Revenue Generation – Revenue from New Advertising	(\$400,000)
(vii)	PHS	Health Protection – Lab Technicians and Mosquito Traps	(\$33,130)
(viii)	PHS	Office of the Medical Officer of Health – Amalgamated Role of Medical Director into existing Associate Medical Officer of Health Complement	(\$63,480)
(ix)	PHS	Injury Prevention – Youth Net Youth Advisor (no direct service impacts with reduction)	(\$34,970)
(x)	PHS	Dental Services – Transfer of Oral Health Program from Cost-Shared Budgets into New HSO Budget Allocated at 100% (-259K Gross)	(\$73,710)
(xi)	PHS	Various Administrative Savings	(\$34,120)
(xií)	PW	Operations / Transit – Fuel Saving Reduction	(\$500,000)
(xiii)	CES	Hamilton Paramedic Service – Repayment of New Stretchers and Loading Systems	\$56,000
			(\$1,663,370)

The Referred Items listed in Item 5.2 were considered for approval today.

Councillor Whitehead wished to be recorded as OPPOSED to the motion above.

Item 1 below, respecting Tourism & Culture: Implementation of Tourism Strategy to Increase the Economic Impact of Tourism in Hamilton was amended by reducing the amount of the Gross and Net Impacts to \$150,000, to read as follows:

Item 1 - Planning & Economic Development

Initiative	Gross	Net	Annualized
	Impact	Impact	FTE
Tourism & Culture: Implementation of Tourism Strategy to Increase the Economic Impact of Tourism in Hamilton (Council Referred (PED15026))	\$ <del>350,000</del> <b>\$150,000</b>	\$ <del>350,000</del> <b>\$150,000</b>	0.00

Councillors Conley, Pearson and Whitehead wished to be recorded as OPPOSED to the amendment above.

The amount of \$200,000, being the amount of the 2016 Operating budget reduction for Item 1, respecting Tourism & Culture: Implementation of Tourism Strategy to Increase the Economic Impact of Tourism in Hamilton was referred to the 2017 Operating Budget for consideration.

Councillors Conley, Pearson and Whitehead wished to be recorded as OPPOSED to the motion above.

Item 1 below, respecting Tourism & Culture: Implementation of Tourism Strategy to Increase the Economic Impact of Tourism in Hamilton was approved, as amended:

Item 1 - Planning & Economic Development

Initiative	Gross	Net	Annualized
	Impact	Impact	FTE
Tourism & Culture: Implementation of Tourism Strategy to Increase the Economic Impact of Tourism in Hamilton (Council Referred (PED15026))	\$150,000	\$150,000	0.00

Councillors Conley, Pearson and Whitehead wished to be recorded as OPPOSED to the motion above.

Item 2 below, respecting Parking & By-Law Services: License Facilitator – One Stop Business Centre, was approved:

**Item 2 - Planning & Economic Development** 

Initiative	Gross	Net	Annualized
	Impact	Impact	FTE
Parking & By-Law Services: License Facilitator – One Stop Business Centre (Council Referred (PED14136))	\$62,000	\$62,000	1.00

Councillor Ferguson wished to be recorded as OPPOSED to the motion above.

Item 4 below, respecting the Parking & By-Law Services: Variance Reduction Strategy was approved:

Item 4 – Planning & Economic Development:

Initiative	Gross	Net	Annualized
	Impact	Impact	FTE
Parking & By-Law Services: Variance Reduction Strategy (Council Referred (PED15121)) Original Request: \$1,420,000	\$760,000	\$760,000	0.00

Councillor Ferguson wished to be recorded as OPPOSED to the motion above.

- (a) Item 5 below, respecting the Healthy Living: Annual Grant to Neighbour 2 Neighbour from 2016 to 2020, was approved; and,
- (b) Any funding beyond 2016, is contingent upon a report from Neighbour to Neighbour, to the General Issues Committee, which is to include: outcomes, uptake and budget pressures by the second quarter of 2017:

Item 5 - Public Health Services

Initiative	Gross Impact	Net Impact	Annualized FTE
Healthy Living: Annual Grant to Neighbour 2 Neighbour from 2016 to	\$200,000	\$200,000	0.00
2020 (Council Referred (BOH15030))			

Item 6 below, respecting Housing Services: Establish a Portable Rent Subsidy Program for Households with Lower Income, was approved:

Item 6 – Community & Emergency Services

Initiative	Gross Impact	Net Impact	Annualized FTE
Housing Services: Establish a	\$825,000	\$825,000	0.00
Portable Rent Subsidy Program for			
Households with Lower Income			

Councillor Whitehead wished to be recorded as OPPOSED to the motion above.

Item 7 below, respecting Macassa/Wentworth Lodges: Lodges Capital Plan – Allocation for Annual Contribution to Lodges Dedicated Reserve for Future Capital Requirements, was approved:

Item 7 - Community & Emergency Services

Initiative	Gross	Net	Annualized
	Impact	Impact	FTE
Macassa/Wentworth Lodges: Lodges Capital Plan – Allocation for Annual Contribution to Lodges Dedicated Reserve for Future Capital Requirements	\$250,000	\$250,000	0.00

Item 9 below, respecting the 10-Year Local Transit Strategy – Requirement for Design of New Transit Facility, was approved:

Item 9 - Public Works

Initiative	Gross	Net	Annualized
	Impact	Impact	FTE
10-Year Local Transit Strategy – Requirement for Design of New Transit Facility (Council Referred)	\$192,680	\$192,680	0.00

Item 10 below, respecting HSR - 11 New Buses, was approved:

Item 10 - Public Works

Initiative	Gross	Net	Annualized
	Impact	Impact	FTE
HSR: Half to be funded from Provincial Gas Tax Reserve with the balance from Debt Financing of 11 Buses. GIC March 6/15, Committee Report 15-004(g) Item 2 (Council Referred) Original Request: \$778,495 net.	\$778,495	\$390,000	0.00

Item 11 below, respecting the AODA Enhancement: Expand DARTS Program by 75,000 Trips, was TABLED to the February 26, 2016 General Issues Committee Budget meeting for consideration:

Item 11 - Public Works

Initiative	Gross	Net	Annualized
	Impact	Impact	FTE
AODA Enhancement: Expand DARTS Program by 75,000 Trips, PW April 28/10, Committee Report 10-006 Item 2 (Legislated)	\$2,165,250	\$2,165,250	0.00

Item 12 below, respecting CASP: Double Output and Response to Community Traffic Requests, to be funded through the Red Light Camera Program revenues in perpetuity, was approved:

Item 12 - Public Works

Initiative	Gross	Net	Annualized
	Impact	Impact	FTE
CASP: Double Output and Response to Community Traffic Requests. PW May 21/15, Committee Report 15-007 Item 6 (Council Referred)	\$112,500	\$0.00	2.00

Item 15 below, respecting the City Enrichment Fund: General Grant Program, was approved:

Item 15 - Corporate Services

Initiative	Gross	Net	Annualized FTE
	Impact	Impact	FIE
City Enrichment Fund: General Grant	\$450,000	\$450,000	0.00
Program - \$300k for Arts, \$150k for			
the remaining programs; Agriculture,			
Community Services, Environment,			
Sports & active Lifestyles, and			
Community, Culture & Heritage.			
(Council Referred (FCS14024(c))			

Item 16 below, respecting the Waterfront Trust: Operation and Maintenance of the City's Outdoor Rink (Summer/Winter), Washrooms, and Grounds, was approved:

Item 16 – Corporate Services

Initiative	Gross	Net	Annualized
	Impact	Impact	FTE
Waterfront Trust: Operation And Maintenance of the City's Outdoor Rink (Summer/Winter), Washrooms, and Grounds (Council Referred (FCS15077))	\$143,000	\$143,000	0.00

Item 17 below, respecting the Residential Drainage Assistance & Blocked Swales Pilot Program, was approved:

Item 17 - Planning & Economic Development

Initiative	Gross	Net	Annualized
	Impact	Impact	FTE
Residential Drainage Assistance & Blocked Swales Pilot Program to be made permanent. PED14105(a)(Council Referred)	\$222,500	\$222,500	2.00

Item 18 below, respecting Approval of 3.0 FTEs for the Illegal Dumping Program, was approved:

Item 18 – Planning & Economic Development

Initiative	Gross	Net	Annualized
	Impact	Impact	FTE
Illegal Dumping program approved by Council PED11127(g)/PW11052(i), GIC Report 15-025 on Dec 9/15. Requirement to clarify recommendation to approve 3 FTE to deliver program	\$0	\$0	3.00

Item 19 below, respecting the Public Health Nurse Secondment to Hamilton Family Health Team as a Community Networker and Neighbourhood Development Strategy – Community Networker Pilot Project, was approved:

Item 19 - Public Health Services

Initiative	Gross	Net	Annualized
	Impact	Impact	FTE
Public Health Nurse Secondment to Hamilton Family Health Team as a Community Networker and Neighbourhood Development Strategy – Community Networker Pilot Project BOH14016(a) / CM13001(b) (Council Referred)	\$69,720	\$69,720	1.00

Item 22 below, respecting the Escarpment Vista Viewing Maintenance Program, was approved:

Item 22 - Public Works

Initiative	Gross	Net	Annualized
	Impact	Impact	FTE
Escarpment Vista Viewing Maintenance Program, GIC November 27/15 Committee Report 15-024 (Council Referred)	\$153,000	\$153,000	2.12

#### (e) DISCUSSION ITEMS (Item 6)

# (i) Potential Increases to Municipal Parking Rates (PED16065) (City Wide) (Item 6.1)

The motion, respecting Potential Increases to Municipal Parking Rates, was amended to exempt the Concession Street BIA from the \$10 increase option to off-street municipal parking fees, to read as follows:

That the \$10 increase option to off-street municipal parking fees, with the exemption of Concession Street BIA, be approved.

The motion, respecting Potential Increases to Municipal Parking Rates, was further amended to exempt the Dundas BIA, from the \$10 increase option to off-street municipal parking fees, subject to further information from staff, to read as follows:

That the \$10 increase option to off-street municipal parking fees, with the exemption of Concession Street BIA; **and, the Dundas BIA, subject to further information from staff**, be approved.

The motion, respecting Potential Increases to Municipal Parking Rates, was further amended to exempt the Kenilworth and the Ottawa Street BIAs, from the \$10 increase option to off-street municipal parking fees, until further notice, to read as follows:

That the \$10 increase option to off-street municipal parking fees, with the exemption of Concession Street BIA; Dundas BIA, subject to further information from staff; **and, the Kenilworth and Ottawa Street BIAs, until further notice,** be approved.

The Main motion, as amended, reads as follows:

That the \$10 increase option to off-street municipal parking fees, with the exemption of Concession Street BIA; Dundas BIA, subject to further information from staff; and, the Kenilworth and Ottawa Street BIAs, until further notice, be approved.

Councillor Ferguson wished to be recorded as OPPOSED to the motion above.

For disposition of this matter, please refer to Item 8.

#### (ii) Special Events Report (BOH16009) (City Wide) (Item 6.3)

- (a) That the Public Health Service User Fees for Special Events and Festivals remain at the 2015 approved rates; and,
- (b) That the budget pressure of \$39,200, from having the Public Health Service User Fees for Special Events and Festivals remain at the 2015 approved rates, be added to the levy.

Mayor Eisenberger wished to be recorded as OPPOSED to the motion above.

# (iii) Industrial / Commercial Growth Assessment Growth Strategy (Item 5.1)

Staff was directed to report back to the General Issues Committee with an Industrial / Commercial Growth Assessment Growth Strategy including, but not limited to, industrial and supply, land lacking and incentive programs.

## (iv) Net Gain or Loss Related to Residential Tax Assessment (Item 5.1)

Staff was directed to assess the actual net gain or revenue loss versus the cost of services related to residential tax assessment and report back to the General Issues Committee.

#### (v) Business Exit Interviews (Item 5.1)

Staff was directed to formally draft an exit interview and report of businesses who choose a competing municipality or choose a different city other than Hamilton following their assessment of locating to Hamilton, and report back to the General Issues Committee.

## (vi) Employment Lands that may be Ready for Growth in the Short-Term (Item 5.1)

Staff was directed to investigate where there may be employment lands that are ready for growth in the short term, and report back to the General Issues Committee.

#### (f) PRIVATE & CONFIDENTIAL (Item 10)

(i) Private & Confidential Recommendation (b) to Non-Union Management and Exempt Group Compensation (HUR15007) (Item 10.1)

For disposition of this matter, please refer to Item 15.

#### (g) ADJOURNMENT (Item 11)

There being no further business, the General Issues Committee Budget meeting adjourned at 4:22 p.m.

Respectfully submitted,

Deputy Mayor T. Whitehead Chair, General Issues Committee

Stephanie Paparella Legislative Coordinator Office of the City Clerk

February 26, 2016:

#### FOR THE INFORMATION OF COMMITTEE:

(a) CHANGES TO THE AGENDA (Item 1)

The Committee Clerk advised of the following changes to the agenda:

#### 1. PRESENTATIONS (Item 5)

5.2 2016 Tax Supported Preliminary Operating Budget Report (FCS16001) (City Wide) – this item has been moved to Item 6.12 as there is no presentation to accompany the report, and it is to be considered after the other items before Committee.

#### 2. ADDED DISCUSSION ITEMS

- 6.8 Accessible Transportation Services Review (PW16015) (City Wide) (Referred from the February 19, 2016 Special GIC meeting.)
- 6.9 Arts Advisory Commission 2016 Advisory Committee Budget Submission (PED15195) (City Wide)

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- 6.10 2016 One-time Program Based Grant Funding Requests to the Ministry of Health and Long-term Care (BOH16013) (City Wide)
- 6.11 Proposed Increase to Off-Street Parking Rates (PED16065(a)) (City Wide)

#### 3. NOTICES OF MOTION (Item 8)

8.1 Participation in the Basic Income Pilot Project

The agenda for the February 26, 2016 General Issues Committee Budget meeting was approved, as amended.

#### (b) DECLARATIONS OF INTEREST (Item 2)

There were no declarations of interest.

#### (c) APPROVAL OF MINUTES OF PREVIOUS MEETING (Item 3)

(i) February 23, 2016 (Item 3.1)

The Minutes of the February 23, 2016 General Issues Committee Budget meeting were approved, as presented.

#### (d) PRESENTATIONS (Item 5)

(i) 2016 Budget Referred Items (Updated Appendix 1-5, pages 33-50 of the 2016 Tax Supported Preliminary Operating Budget, Book 1) (Item 5.2)

Mike Zegarac, General Manager of Finance & Corporate Services, addressed Committee respecting the 2016 Budget Referred Items (Updated Appendix 1-5, pages 33-50 of the 2016 Tax Supported Preliminary Operating Budget, Book 1). The presentation included, but was not limited to, the following:

- Process Dates
- 2015 Year End Forecast
- Additional Information

- 2016 Current Tax Impacts
- 2016 Preliminary Impact for the Average Residential Tax Bill
- 2016 Average Municipal Tax Impacts
- Referred Items
- Budget Process Continuous Improvement

The presentation provided by Mike Zegarac, General Manager, Finance & Corporate Services Department, respecting the 2016 Budget Referred Items (Updated Appendix 1-5, pages 33-50 of the 2016 Tax Supported Preliminary Operating Budget, Book 1), was received.

A full copy of the PowerPoint presentation is available on the City's website at <a href="https://www.hamilton.ca">www.hamilton.ca</a> or through the Office of the City Clerk.

Mr. Zegarac provided a summary the Provincial Budget announcement of February 25, 2016, with respect to how it may affect the City of Hamilton.

Item 11 below, respecting the AODA Enhancement to Expand the Accessible Transportation Services Program by 75,000 trips, was approved:

Item 11 - Public Works

Initiative	Gross Impact	Net Impact	Annualized FTE
AODA Enhancement: Expand DARTS program by 75,000 trips. PW April 28/10, Committee Report 10- 006 Item 2 (Legislated)	\$1,100,000	\$1,100,000	0.00
006 Item 2 (Legislated) (Original - \$2,165,250)			

#### (e) DISCUSSION ITEMS (Item 6)

# (i) Accessible Transportation Services Review (PW16015) (City Wide) (Item 6.8)

Sub-section (e) to Report PW16015, respecting the Accessible Transportation Services Review, was amended by adding the words "to be funded from the levy" after the words "...at a cost of \$175,000" to read as follows:

(e) That Council permanently fund the Travel Training Program on an annual basis with a commitment of 100 trainees per year at a cost of \$175,000, *to be funded from the levy*; and,

A new sub-section (f) was added to Report PW16015, respecting the Accessible Transportation Services Review, to read as follows:

(f) That staff be directed to report back to the General Issues Committee quarterly, commencing at the end of the second quarter of 2016, with respect to the progress of the recommendations contained in the Accessible Transportation Services Review (Report PW16015).

## (f) NOTICES OF MOTION (Item 8)

Mayor Eisenberger introduced the following Notice of Motion:

(i) Participation in Basic Income Pilot Project (Item 8.1)

WHEREAS the 2016 Ontario Provincial Budget proposes a basic income pilot project;

WHEREAS a pilot project would test whether a basic income would provide a more efficient way of delivering income support, strengthen the attachment to the labour force, and achieve savings in other areas, such as health care and housing supports;

WHEREAS Hamilton is a proven leader in the development and implementation of poverty reduction strategies

#### THEREFORE BE IT RESOLVED:

That the Mayor be authorized and directed to correspond with the Premier of Ontario and the Minister of Community and Social Services to express an interest, on behalf of the City of Hamilton, to work with researchers and other stakeholders, in 2016, to design and implement a Basic Income Pilot Project in Hamilton.

The Rules of Order were waived to allow for the introduction of a Motion respecting Participation in Basic Income Pilot Project.

For disposition of this matter, please refer to Item 28.

## (g) ADJOURNMENT (Item 11)

There being no further business, the General Issues Committee Budget meeting adjourned at 11:40 a.m.

Respectfully submitted,

Deputy Mayor T. Whitehead Chair, General Issues Committee

Stephanie Paparella Legislative Coordinator Office of the City Clerk