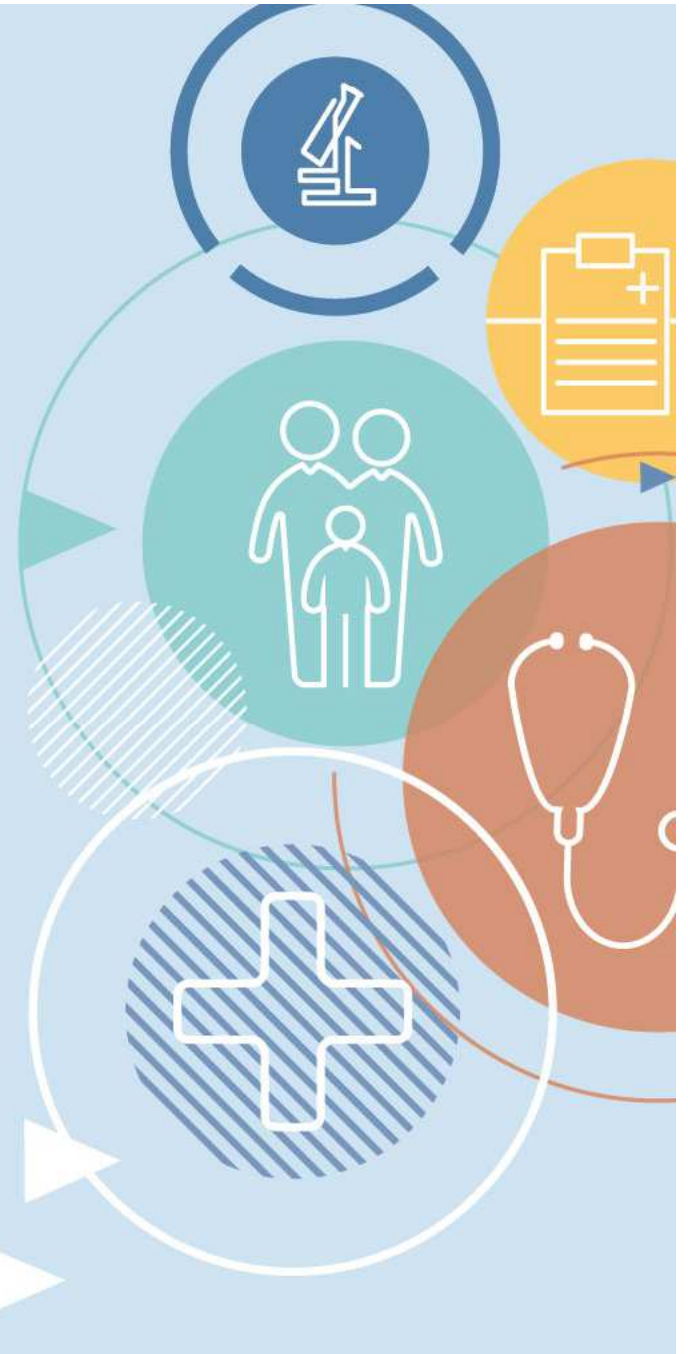


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Our Healthy Future

Special GIC Meeting, City of Hamilton  
May 24, 2016



# Agenda

Four sections with Q&A after each:

1. The capital planning process
2. Vision: Patients as partners & a population health approach
3. Vision: Dual service role & research, innovation & learning
4. Vision: Rebuilding HHS



# Our Healthy Future

## Stakeholder Engagement



**Hamilton Roundtable  
for Poverty Reduction**



# Ministry of Health capital planning process

## Stage 1A

- Look ahead 5, 10 and 20 years at the volume & nature of care needed and the facilities required to deliver it
- Create a vision for our clinical services and capital planning (Master Program)
- Take an enterprise approach to serving our community



# Ministry of Health capital planning process

## Stage 1B:

- How our programs and services work together
- The role of our facilities – today & tomorrow
- Long-term options for siting
- Developing new models of care (e.g. community hubs)



# HHS' last capital plan completed in 1989

- Juravinski Hospital and Cancer Centre Redevelopment
- West End Urgent Care
- Regional Rehabilitation Centre
- David Braley Cardiac Vascular & Stroke Research Institute
- Ron Joyce Children's Health Centre

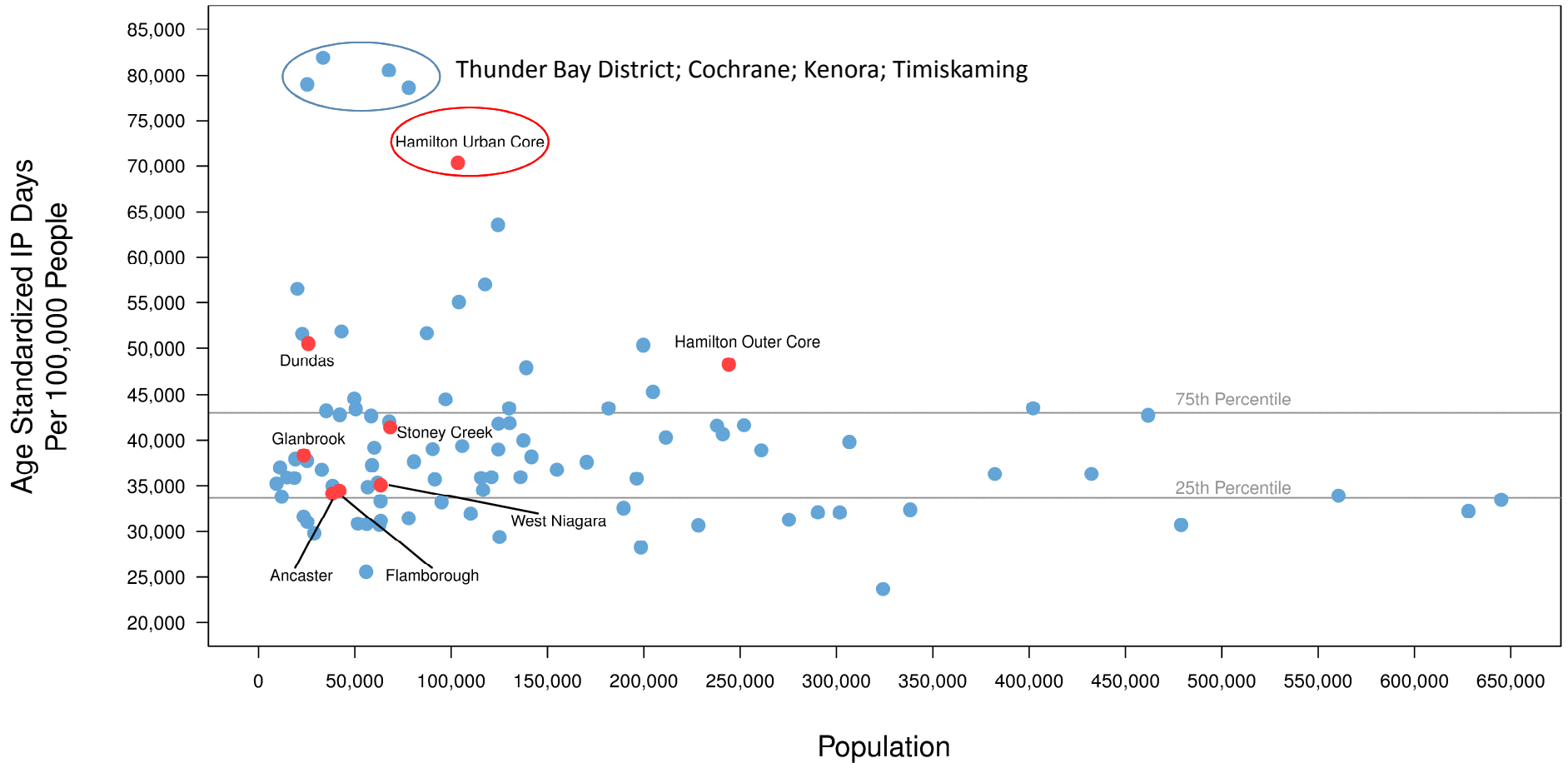


# Challenges & opportunities

- Highest urban hospital use in Ontario
- Aging infrastructure
- Population aged 80+ will double in 25 years
- Rise of chronic disease (COPD, CHF)



# A tale of two cities





# Challenges & opportunities

- The rising cost of technology
- Changing patient & community expectations
- Leveraging our status as leading teaching & research hospital
- Expected 20% growth moderation



# Planning timeline – next steps

- **June 2016** – HHS Board approval sought
- **September 2016** – HNHB LHIN Board approval sought
- **Fall 2016** – submission to Ministry of Health & Long Term Care
- **2017 – 2018** – HHS completes Stage 1B planning (approximately one year)
- **2018 – 2020** – detailed functional planning



# QUESTIONS?



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# Our vision: Patients as partners

- High quality care+
- Reflect what people value most:
  - Excellent experience
  - Involvement of family & caregivers
  - Having an advocate
  - Assistance with navigation
  - Feeling respected



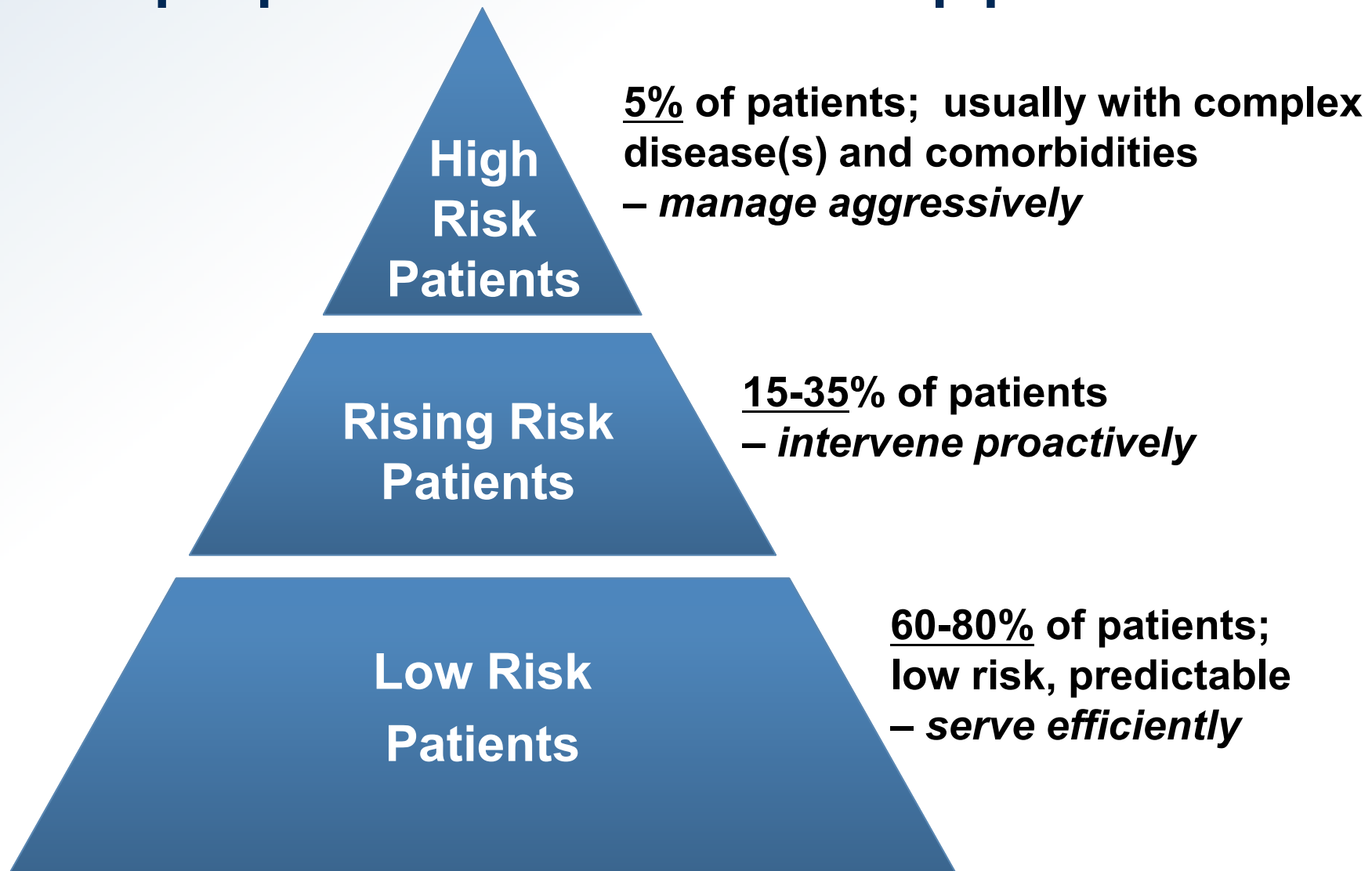
# Our vision: Patients as partners

**Enduring** – Our relationship with our patients should not be episodic or transactional

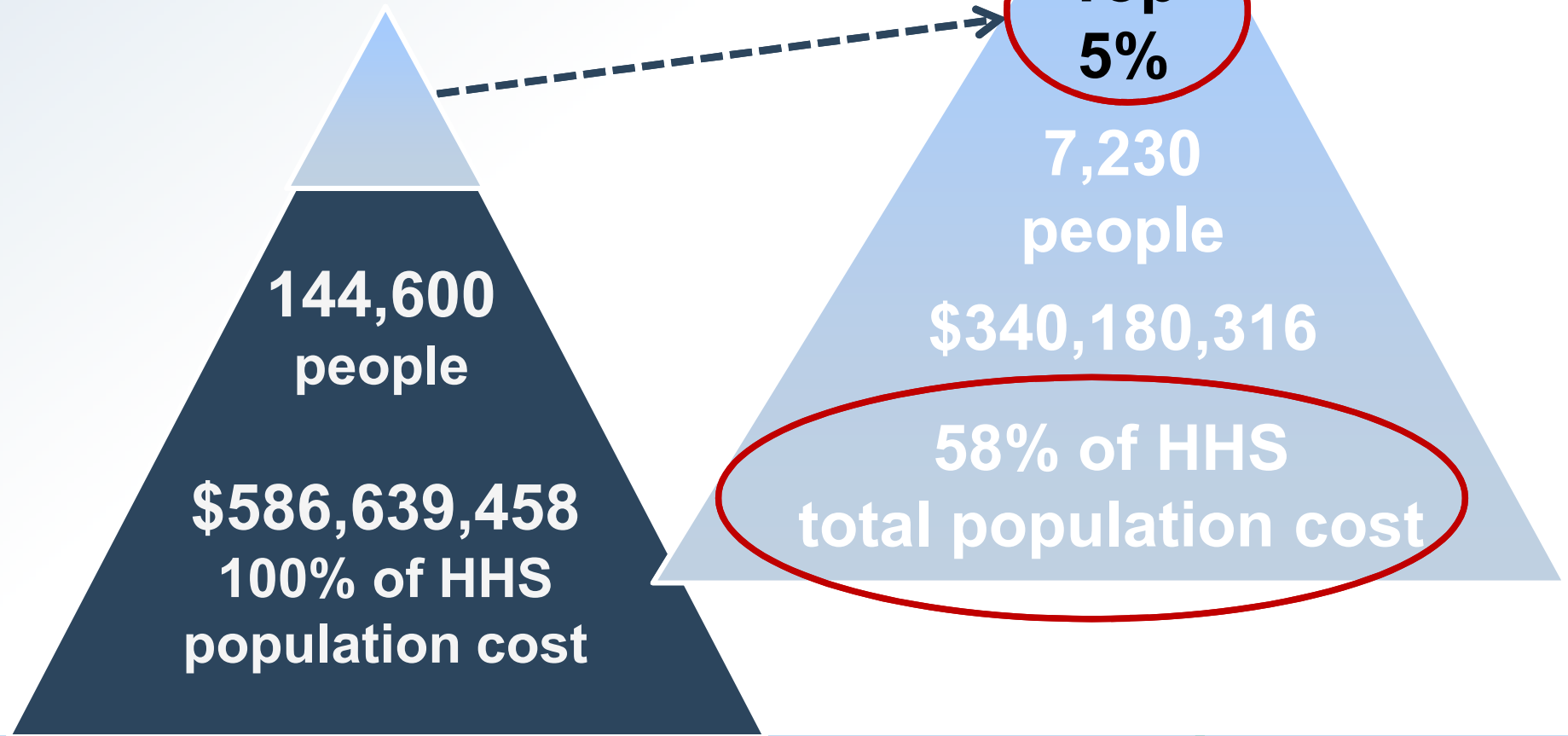
**Collaborative** – Our patients should be engaged and activated in determining the whole of their healthcare journey and in managing their own health



# Our vision: A population health approach



# A population health approach



# The impact of high utilization

1% of our patients

1,000 people

**\$76-million** annually





# QUESTIONS?



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# Our vision:

## Research, innovation & learning

- Top 2 research hospital in Canada:
  - \$212 million: 60% private sector-funded
  - Clinical trials: 1500 sites in 86 countries
- 450 researchers – critically important to centre of excellence role
- 2200+ student placements annually



# Our vision:

## Research, innovation & learning

- HHS health informatics (Clinical Connect) used in 30% of Ontario hospitals
- HHS provides Integrated Decision Support for 6 LHINs
  - Over 50% of Ontario health data capture is warehoused by HHS
- Operator of CritiCall for all of Ontario



# Our vision:

## Research, innovation & learning

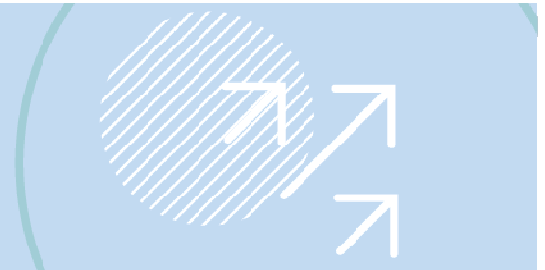
- Apply global research locally, quickly & effectively
- A national leader in the application of evidence-based medicine
- Be a magnet organization for healthcare's best & brightest
- Strategic innovation alliances with industry



# QUESTIONS?



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# Our vision: Rebuilding HHS

We are here for both regional & community care

- Responsible for 2.3 million+ people
- Community hospital for Hamilton and West Niagara residents
- Regional programs are centres of excellence in Ontario (stroke, cardiac & vascular, trauma, neuro, burn, cancer, pediatrics)



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# Our vision: Rebuilding HHS

- More HHS access points in our community:
  - urgent and ambulatory clinics
  - community care delivered in partnership
  - virtual access points
- If a service doesn't have to be in hospital, it won't be



# Our vision: Rebuilding HHS

- 50%+ space required over 20 years for:
  - Population growth
  - Modern infection control standards
  - Min. 80% private rooms
  - Accessibility standards
- Several ageing buildings that are not well-suited to growth or redevelopment





# Our vision for 2036

- Focus acute care growth & redevelopment on 2 campuses
- More community access points (urgent & ambulatory care clinics)
- New Children's & Women's Hospital
- Rebuilt & integrated programs for seniors
- Updated General & Juravinski (redevelop old wings to modern standards)
- Redevelop West Lincoln Memorial Hospital



# In summary

- Patients as partners
- Population health
- National leadership in research & learning
- New innovation partnerships
- A rebuilt HHS



# What's next

- Much more work to be done
- If the draft vision is accepted, we will begin the next stage of planning process
- Internal/external engagement continues
- Continued investment in our current infrastructure



# QUESTIONS?



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