



**SPECIAL GENERAL ISSUES COMMITTEE
HAMILTON HEALTH SCIENCES' 20-YEAR VISION
REPORT 16-014**

9:30 a.m.
Tuesday, May 24, 2016
Council Chambers
Hamilton City Hall
71 Main Street West

Present: Mayor F. Eisenberger, Deputy Mayor A. Johnson (Chair)
Councillors T. Jackson, C. Collins, S. Merulla, M. Green, J. Farr,
D. Conley, M. Pearson, B. Johnson, A. VanderBeek,

**Absent with
Regrets:** Councillors T. Whitehead, L. Ferguson, R. Pasuta, J. Partridge – Personal
Councillor D. Skelly – Other City Business

**THE GENERAL ISSUES COMMITTEE PRESENTS REPORT 16-014 FOR
COUNCIL'S INFORMATION:**

(a) CHANGES TO THE AGENDA (Item 1)

There were no changes to the agenda.

The agenda for the May 24, 2016 Special General Issues Committee meeting was approved, as presented.

(b) DECLARATIONS OF INTEREST (Item 2)

There were no declarations of interests.

(c) PRESENTATIONS (Item 3)

(i) Hamilton Health Sciences' 20-Year Vision (Item 3.1)

Rob MacIsaac, President & CEO of Hamilton Health Sciences, addressed Committee respecting Hamilton Health Sciences' 20-Year Vision and

COUNCIL – June 8, 2016

introduced the following Hamilton Health Sciences staff, who were also in attendance:

- Dr. Richard McLean, Executive Vice President, Inter-Professional Practice and Chief Medical Executive
- Frank Naus, Vice President, Research
- Dave McCaig, Executive Vice President, Corporate Affairs and Chief Financial Officer
- Sharon Pierson, Vice President, Community Medicine and Population Health
- Aaron Levo, Vice President, Communications and Public Affairs
- Cynthia Janzen, Manager, Stakeholder Relations
- Fran Agnew, Executive Director, Office of the President and CEO

Mr. MacIsaac's presentation included, but was not limited to, the following:

❖ The Capital Planning Process

- Ministry of Health Capital Planning Process – Stage 1A
 - Look ahead 5, 10 and 20 years at the volume and nature of care needed and the facilities required to deliver it.
 - Create a vision for our clinical services and capital planning (Master Program).
 - Take an enterprise approach to serving our community.
- Ministry of Health Capital Planning Process – Stage 1B
 - How our programs and services work together.
 - The role of our facilities – today and tomorrow.
 - Long-term options for siting.
 - Developing new models of care (e.g. community hubs).

- Hamilton Health Sciences' Last Capital Plan Completed in 1989
 - Juravinski Hospital and Cancer Centre Redevelopment
 - West End Urgent Care
 - Regional Rehabilitation Centre
 - David Braley Cardiac Vascular and Stroke Research Institute
 - Ron Joyce Children's Health Centre
 - Challenges and Opportunities
 - Highest Urban Hospital Use in Ontario
 - Aging Infrastructure
 - Population Aged 80+ Will Double in 25 Years
 - Rise of Chronic Disease (COPD, CHF)
 - The Rising Cost of Technology
 - Changing Patient and Community Expectations
 - Leveraging our Status as Leading Teaching and Research Hospital
 - Expected 20% Growth Moderation
 - Planning Timeline – Next Steps
 - June 2016 – HHS Board Approval Sought
 - September 2016 – HNHB LHIN Board Approval Sought
 - Fall 2016 – Submission to Ministry of Health & Long Term Care
 - 2017 – 2018 – HHS Completes Stage 1B Planning (approximately one year)
 - 2018 – 2020 – Detailed Functional Planning
- COUNCIL – June 8, 2016**

❖ Vision: Patients as Partners and a Population Health Approach

- High Quality Care+
- Reflect What People Value Most
 - Excellent Experience
 - Involvement of Family and Caregivers
 - Having an Advocate
 - Assistance with Navigation
 - Feeling Respected
- Enduring – Our relationship with our patients should not be episodic or transactional.
- Collaborative – Our patients should be engaged and activated in determining the whole of their healthcare journey and in managing their own health.
- A Population Health Approach
- The Impact of High Utilization – 1% of Our Patients; 1,000 People –
\$76 Million Annually

❖ Vision: Dual Service Role and Research, Innovation and Learning

- Top 2 Research Hospitals in Canada:
 - \$212 Million: 60% Private Sector-Funded
 - Clinical Trials: 1,500 Sites In 86 Countries
- 450 Researchers – Critically Important to Centre of Excellence Role
- 2,200+ Student Placements Annually

- Hamilton Health Sciences' Health Informatics (Clinical Connect) is Used in 30% of Ontario Hospitals
- HHS Provides Integrated Decision Support for 6 LHINs
- Over 50% of Ontario Health Data Capture is Warehoused by Hamilton Health Sciences
- Operator of CitiCall for All of Ontario
- Apply Global Research Locally, Quickly and Effectively
- A National Leader in the Application of Evidence-Based Medicine
- Be a Magnet Organization for Healthcare's Best and Brightest
- Strategic Innovation Alliances with the Industry

❖ Vision: Rebuilding Hamilton Health Sciences

- We are Here for Both Regional and Community Care
- Responsible for 2.3 Million+ People
- Community Hospital for Hamilton and West Niagara Residents
- Regional Programs are Centres of Excellence in Ontario (Stroke, Cardiac and Vascular, Trauma, Neuro, Burn, Cancer, and Pediatrics)
- More Hamilton Health Sciences Access Points in Our Community
 - Urgent and Ambulatory Clinics
 - Community Care Delivered in Partnership
 - Virtual Access Points
 - If a Service Doesn't have to be in Hospital, It Won't Be
- 50%+ space required over 20 years for:
 - Population Growth

- Modern Infection Control Standards
- Minimum of 80% Private Rooms
- Accessibility Standards
- Several Ageing Buildings that are Not Well-Suited to Growth or Redevelopment
- ❖ Our Vision for 2036
 - Focus Acute Care Growth and Redevelopment on 2 Campuses
 - More Community Access Points (Urgent and Ambulatory Care Clinics)
 - New Children's and Women's Hospital
 - Rebuilt and Integrated Programs for Seniors
 - Update General and Juravinski (Redevelop Old Wings to Modern Standards)
 - Redevelop West Lincoln Memorial Hospital
- ❖ In Summary
 - Patients as Partners
 - Population Health
 - National Leadership in Research and Learning
 - New Innovation Partnerships
 - A Rebuilt Hamilton Health Sciences

The presentation provided by Rob MacIsaac, President and CEO of Hamilton Health Sciences, respecting Hamilton Health Sciences' 20-Year Vision, was received.

(d) ADJOURNMENT (Item 6)

There being no further business, the Special General Issues Committee meeting adjourned at 2:38 p.m.

Respectfully submitted,

A. Johnson, Deputy Mayor
Chair, General Issues Committee

Stephanie Paparella
Legislative Coordinator,
Office of the City Clerk